

## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Program Year 2014 featured dynamic changes amidst an improving but challenging local economy.

The year featured notable progress with regards to transformative development of several projects, including Harbor Place, the Bradford Rail Trail, and the renovations of Portland Street Park, G.A.R. Park and Swasey Field. Physical improvements to Downtown continued the progress there. The City secured the services of a new Transformative Development District Fellow to redevelop its failed Urban Renewal district of Downtown. Construction of several new housing projects are underway. There is significant developer interest in several longstanding vacant, blighted properties.

The City's economy grew, and unemployment hit an eight-year low in the City, to pre-Recession levels. The city's housing market improved, and growth permitted the City to end the year with a small surplus and the reestablishment of a viable capital budget. First Time Homebuyer interest is surging and plans were made to expand this activity to meet demand. Likewise, many residents sought assistance to rehabilitate housing and address longstanding Code issues. The City sought to extend this momentum and progress from its Downtown into its urban core neighborhoods, which have been the last to recover economically.

While notable progress has been made, the resulting gaps seem all the more glaring. Demand for public services surged as homelessness, drug abuse and surging rents leave many residents without basic necessities. The housing stock absorbed an historically bad winter with a great deal of uninsured damage. The economy is creating opening in many lower-end, second shift jobs that are not true opportunities for many jobseekers. More needs to be done to connect Haverhill with employment opportunities and sectors found in Andover and neighboring Middlesex County. While the City's schools have been improving, its most inner city schools seemingly fell behind. The Recession forced many people to crowd themselves into substandard housing, and the City's Code enforcement arm is only just starting to catch up. Special needs groups are many and their needs are growing at a time of constrained public resources.

All in all, the City made real progress towards its goals during a notable year in which the City spent its \$50,000,000th dollar of Community Development Block Grant (CDBG) funds in its 40th year of implementation. Better results in several areas are expected on the coming year,

thanks to the groundwork laid in Year 40/Progra Year 2014.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Increase Type and Supply of Affordable Housing	Affordable Housing Public Housing	CDBG: \$349601	Rental units constructed	Household Housing Unit	48	39	81.25%	48	39	81.25%
Increase Type and Supply of Affordable Housing	Affordable Housing Public Housing	CDBG: \$349601	Rental units rehabilitated	Household Housing Unit	9	6	66.67%	9	6	66.67%
Increase Type and Supply of Affordable Housing	Affordable Housing Public Housing	CDBG: \$349601	Homeowner Housing Rehabilitated	Household Housing Unit	36	36	100.00%	36	36	100.00%
Increase Type and Supply of Affordable Housing	Affordable Housing Public Housing	CDBG: \$349601	Direct Financial Assistance to Homebuyers	Households Assisted	4	4	100.00%	4	4	100.00%

Increase Type and Supply of Affordable Housing	Affordable Housing Public Housing	CDBG: \$349601	Jobs created/retained	Jobs	170	20	11.76%	170	20	11.76%
Increase Type and Supply of Affordable Housing	Affordable Housing Public Housing	CDBG: \$349601	Businesses assisted	Businesses Assisted	5	0	0.00%	5	0	0.00%
Increase Type and Supply of Affordable Housing	Affordable Housing Public Housing	CDBG: \$349601	Housing for Homeless added	Household Housing Unit	3	3	100.00%	3	3	100.00%
Increase Type and Supply of Affordable Housing	Affordable Housing Public Housing	CDBG: \$349601	Buildings Demolished	Buildings	6	4	66.67%	6	4	66.67%
Maintain and Preserve Housing Stock	Affordable Housing Non-Homeless Special Needs	CDBG: \$385500	Rental units rehabilitated	Household Housing Unit	6	6	100.00%	6	6	100.00%
Maintain and Preserve Housing Stock	Affordable Housing Non-Homeless Special Needs	CDBG: \$385500	Homeowner Housing Rehabilitated	Household Housing Unit	30	30	100.00%	30	30	100.00%

Maintain and Preserve Housing Stock	Affordable Housing Non-Homeless Special Needs	CDBG: \$385500	Other	Other	3	2	66.67%	3	2	66.67%
Make Neighborhood Improvements	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$372070	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	10000	100.00%	10000	10000	100.00%
Make Neighborhood Improvements	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$372070	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	250	250	100.00%			
Make Neighborhood Improvements	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$372070	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		250	250	100.00%

Make Neighborhood Improvements	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$372070	Buildings Demolished	Buildings	5	4	80.00%	5	4	80.00%
Make Neighborhood Improvements	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$372070	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	75	109	145.33%	75	109	145.33%
Promote Economic Development	Non-Housing Community Development	CDBG: \$60000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	40	50	125.00%	40	50	125.00%
Promote Economic Development	Non-Housing Community Development	CDBG: \$60000	Facade treatment/business building rehabilitation	Business	1	0	0.00%	1	0	0.00%
Promote Economic Development	Non-Housing Community Development	CDBG: \$60000	Brownfield acres remediated	Acre	1	1	100.00%	1	1	100.00%
Promote Economic Development	Non-Housing Community Development	CDBG: \$60000	Jobs created/retained	Jobs	5	0	0.00%	5	0	0.00%

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Promote Economic Development	Non-Housing Community Development	CDBG: \$60000	Businesses assisted	Businesses Assisted	25	1	4.00%	25	1	4.00%
Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1686	1591	94.37%	1686	1591	94.37%
Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Rental units constructed	Household Housing Unit	3	3	100.00%	3	3	100.00%
Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Rental units rehabilitated	Household Housing Unit	9	0	0.00%	9	0	0.00%
Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	6	8	133.33%	6	8	133.33%
Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Homeless Person Overnight Shelter	Persons Assisted	25	69	276.00%	25	69	276.00%
Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	1	0	0.00%	1	0	0.00%

Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Jobs created/retained	Jobs	2	2	100.00%	2	2	100.00%
Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Housing for Homeless added	Household Housing Unit	3	3	100.00%	3	3	100.00%
Provide Basic Shelter + Services for Homeless	Homeless	CDBG: \$20000	Other	Other	2	1	50.00%	2	1	50.00%
Provide Social Services	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$112500	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1821	1801	98.90%	1821	1801	98.90%
Provide Social Services	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$112500	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	1	0	0.00%	1	0	0.00%

Provide Social Services	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$112500	Homelessness Prevention	Persons Assisted	1431	1367	95.53%	1431	1367	95.53%
Provide Social Services	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$112500	Jobs created/retained	Jobs	2	2	100.00%	2	2	100.00%

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

The City’s CDBG-funded activities helped to push transformation in the City. Public Improvements were the largest single Project area of expense and accordingly had the greatest such impact.

Two of the larger and costliest CDBG activities were accordingly some of the most important: the completion of the Sasey Field transformation (IDIS Activity #994), making this low-income area Mount Washington park into one of the City’s best recreational and family attractions; and, the streetlight pole replacement on Merrimack Street (IDIS #921) which was an important and otherwise unfunded element of needed infrastructure to effectuate the game-changing Harbor Place redevelopment of the blighted eastern end of Downtown Haverhill.

Two other park improvement projects were similarly transformative. Major renovations of Grand Army of the Republic (G.A.R.) Park (IDIS #943)



and Portland Street Park (IDIS #860 and #938) not only make physical improvements to these long-neglected parks, but also changed the very culture of these neighborhoods from seedy areas into family amenities, spawning neighborhood groups dedicated to their preservation.

Other public improvements were dedicated to improving the lives of public housing residents (IDIS #958, 967) and the economic vitality of the city (IDIS #958, 989 and others).

Transformative actions were not just limited to Public Improvement projects. Targeted investment in certain housing activities also helped satisfy major Plan priorities and objectives. For example, one of the more significant activities was the environmental remediation of the former Winter Street School (IDIS #949). This cleanup of leaking petroleum heating tanks allowed for this city-owned property to be sold to developers of affordable housing, providing 12 new units of affordable housing. In this way, CDBG funded augment HOME investments to create more affordable housing.

The City's major housing rehabilitation projects are intended to preserve the housing stock of the urban core of the city built mostly a century ago in the Industrial boom. The City's CDBG-funded housing rehab activities were centered around the distressed Mount Washington and Lower Acre neighborhoods (IDIS #870, 905, 908, 917, 956, 976, 977, 980, 981 983, 985 and 990). In addition, First Time Homebuyer (FTHB) program provides incentives for these areas, in an overt effort to increase owner occupancy and neighborhood stabilization in these areas (IDIS 951,984, 992). Extensive CDBG-funded Code Enforcement (IDIS #945) is dedicated to this area as well as dedicated community policing efforts (IDIS #965).

Most FTHB outreach is provided to minorities to expand their access to homeownership and the American Dream.

Other major priorities are to provide for the needs of the homeless and for the many who are housed, but at unacceptably disproportionate cost. For these households, there are not enough non-housing funds left to provide for nutritious food, heat, medical care, clothing, furniture and other basic necessities to adequately subsist. CDBG Public Services activities are generally focused on these Plan priorities and objectives (IDIS #953, 987, 957, 959, 960, 963, 964, 961, 966, 971, for example).

In this way, the City realizes its priorities of neighborhood stabilization, preserving the city's character through its housing stock, providing for non-housing basic needs as well as services for the homeless. CDBG is a critical tool in addressing these needs.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	1,291
Black or African American	128
Asian	15
American Indian or American Native	14
Native Hawaiian or Other Pacific Islander	0
<b>Total</b>	<b>1,448</b>
Hispanic	219
Not Hispanic	1,229

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### Narrative

The ratio of Hispanic residents served (17.8%) is nearly equivalent to the City's overall percentage of Hispanic residents. Other racial and ethnic data correlate with the City's overall population numbers as well.

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG		900,000	1,094,526

Table 3 – Resources Made Available

### Narrative

CDBG funding by Program for Program Year 2014 occurred as follows:

Public Services: \$132,500 or 14.96%, in accordance with the 15% cap. This reflected 100% of goal.

Program Administration and Planning: \$169,897.78. This amount reflected 19.19% of the total CDBG amount, and below the planned estimate of \$176,887. This figure satisfied the statutory requirement that no more than 20% of CDBG funds be spent on Administration and Planning activities. Part of this gap was due to staffing turnover and unfilled positions.

Public Improvements: \$528,769.90. This figure far exceeded plan by 988%. More than 50% of these expenses were due to the unique opportunity presented by the Swasey Field project to leverage a \$612,000 state grant for this transformative Target Area improvement. Most of these extra funds represented a backlog of prior year unspent funds that were drawn down in order to fall in line with federal budgetary compliance standards, to have no more 150% of the annual grant unspent at year end.

First-Time Home Buyer activities: \$19,500. This amounted reflected 75% of the planned estimate of \$26,000. This was due to the fact that some closings were postponed until the new Program Year or cancelled outright.

Miscellaneous Projects: \$50,004.91. This reflected just 50.6% percent of plan, as no CDBG-funded demolition activities were needed this program year.

-Code Enforcement- \$56,572.19. This figure was underspent due to staff turnover and resulting reclassification, reflecting 85.1% of plan for this item.

Economic Development: \$0. No funds were spent in this Program Year on dedicated Economic Development activity, regrettably. This was \$29,000 below estimates, as no applications were completed for Facade Improvement or microenterprise assistance loans. Funding for Creative Haverhill was not accepted by Board of fiscal agent (Greater Haverhill Chamber of Commerce) due to political issues that have been resolved moving forward.

Rehabilitation: \$347,778.91. This represented 96% of goal. This figure includes the following breakdown:

-Single-Family \$ 66,350.68

-Multi-Family \$167,152.53. In addition to other activities, this figure includes over \$89,339 being spent on environmental cleanup of the former Winter Street School as part of its sale and rehabilitation into 12 units of affordable housing by a developer.

-Rehab Administration \$130,866.01

#### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CDBG TARGET AREA	90	64.66	This figure may be lower than expected as the Target Area geographically changed during activities. Also this statistic does not include Public Improvements inside the Target Area.
citywide economic benefit	10	35.34	

**Table 4 – Identify the geographic distribution and location of investments**

#### Narrative

Community Development resources were invested primarily throughout the City neighborhoods that comprise the CDBG Target Area:

Downtown- \$85,858.62

Lower Acre- \$260,609.58

Mount Washington- \$391,520.65

Highlands- \$19,895.04

Hilldale/Broadway- \$39,713.50

This does not include funds spent citywide or in other areas. As can be seen, the bulk of the resources are dedicated to the city's two most challenged and impoverished areas-- Mount Washington and the Lower Acre.

Housing rehabilitation, First-Time Homebuyer programs, public improvements and most public services are generally exclusive to the Target Area.

See attachment for breakdown of CDBG activities by geographic area.

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

While Program Year 2014 represented the second-lowest amount of Community Development Block Grant (CDBG) funds that Haverhill received in the 40 years of the program, these funds were able to leverage an ever increasing amount of additional resources, totaling over \$10 million.

Most significant are the CDBG funds being used to support the transformative Harbor Place project, which received \$9 million allow in state MassWorks Infrastructure Funds during the past Year. These funds supported the demolition of several city blocks' worth of underutilized and longstanding vacant buildings, including the negatively iconic Woolworth Building, which came down after being empty for over four decades. In all, this game-changing and highly visible project will construct a Merrimack River Boardwalk, a University of Massachusetts-Lowell satellite campus, 80 new units of housing (including 50 affordable units), new offices, restaurants, a studio, retail and underground parking in the formerly depressed eastern end of Downtown. CDBG funds installed new streetlights along Merrimack Street to replace corroded light poles that posed a definite hazard in this busy corridor (IDIS Activity #921- Merrimack St. Streetlight Replacement ). CDBG funds also provided support for streetscape improvements for this main commercial thoroughfare. While the MassWorks program has no match, the ability to demonstrate local support for the project remains a key competitive advantage in these applications.

CDBG funds provided critical match for another state grant that provided transformation to the Mount Washington neighborhood—completing the renovation of the century-old Swasey Field. The second and final phase of this project was completed during this past year, with \$288,000 worth of CDBG funds leveraging a \$612,000 Gateway Cities Parks grant from the Commonwealth (IDIS Activity #994- Swasey Field Renovations). Phase II of this project added new sod to refurbished Little League fields, a walking perimeter, a restored sledding hill, a newly reconfigured basketball court with quieter backboards and rims, new fencing, cameras and entryways. This complements Phase I improvements, which included a spray park, revamped playground and other amenities that make this park a popular inner-city family destination in a very low-moderate income area.

CDBG-funded Code Enforcement activities (IDIS Activity #945- Code Enforcement) provided necessary inspections needed to effectuate the Distressed Property Identification and Revitalization (DPIR) grant from the Massachusetts Attorney General, leveraging \$35,000 during this past year to provide dedicated city staff support to track down problematic foreclosed, vacant and abandoned residential properties that afflict neighborhoods due to their neglect and code violations. Some of these properties were taken to Court and referred to receivers.

CDBG Public Improvement funds were often used to stretch Chapter 90 roadway funds from the

Commonwealth, which are allocated by formula. During the past year, the Haverhill Highway Department received \$1.6 million in Chapter 90 funds, especially with street tree planitng and sidewalk projects.

CDBG funds of \$50,000 also supported the renovation of Grand Army of the Republic {G.A.R} Park, which received \$200,000 from the 'Our Common Backyards" grant. (IDIS #943 G.A.R. Park Renovations). This project added a new playground, irrigation system, a grassy ampitheater, railings, paved walkways and curb cuts to this park, which is the closest green space to Downtown Haverhill, adjacent to the Haverhill Citizens Center and the Public Library. This visible park has been a dangerous spot frequented by homeless individuals, but is now a welcoming spot that attracts inner-city families.

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	10	6
Number of Non-Homeless households to be provided affordable housing units	147	8
Number of Special-Needs households to be provided affordable housing units	3	3
<b>Total</b>	<b>160</b>	<b>17</b>

Table 5- Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	5	8
Number of households supported through The Production of New Units	79	3
Number of households supported through Rehab of Existing Units	75	48
Number of households supported through Acquisition of Existing Units	1	4
<b>Total</b>	<b>160</b>	<b>63</b>

Table 6 - Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

Through the St. Vincent dePaul's St. James Parish Chapter, spot rental assistance was provided to 8 individuals/households in order to prevent imminent eviction, which is more than the targeted goal of 5.

In terms of the production of new units, only three (3) previously-uncounted units were completed during the Program Year, on a goal of 79. This is due to significant construction, legal and closing delays at both the Harbor Place and Tenney Place developments. However, both projects did finalize their funding, legal issues and permitting during the past year. 50 (up from 40) affordable housing units are being constructed at Harbor Place and half of the 72 units at Tenney Place will be affordable.



Note: This figure of 3 units (on Tremont Street by Veterans Northeast Outreach Center and Coalition for a Better Acre) does not factor previously counted units which saw their construction completed in PY2014, including 24 other units by VNOC/CBA and 12 units at the former Winter Street School. These units were previously counted in the PY2013 CAPER.

The Housing Rehabilitation numbers actually belie a strong year for the Housing Rehabilitation and Code Correction Program (HRCCP), which completed rehabilitation of 24 units of housing this past Program Year. This figure of 48 units also included 12 units of housing rehabilitated by Rebuilding Together and another 12 units associated with the environmental rehab work undertaken by the City as the Winter Street School just prior to its sale and redevelopment into affordable housing.

The prior year goal anticipated a rehabilitation project at the 30-unit Stevens Bennett Home (a residence for elderly women) with both CDBG and local HOME funds. Due to a discrepancy with a prior HOME affordability restriction, this project needed to be delayed for one year before more HOME funds could be invested, and is slated to take place in the next Program Year. CDBG funds were also voided when another contractor performed the access work. In addition, 9 or 10 units of anticipated units for women at the YWCA building in Haverhill were also delayed due to processing and funding issues and were pushed into the next Program Year as well. If not for these occurrences and delays, the overall numbers for completed housing rehabilitation projects would have exceeded plan goals.

#### **Discuss how these outcomes will impact future annual action plans.**

The timing of local HOME projects can be extremely hard to gauge, especially with intensive Environmental Review procedures, lengthy legal closings and inconsistent State funding and tax credit issuance schedules and timelines. As a result, it can often take an affordable housing project up to two years to finally obtain the funding needed, even with fully streamlined City support. More caution will be taken when factoring in these sorts of outcomes in future plans.

The numbers and outcomes generated by the HRCCP Program and the CDBG-supported Rebuilding Together program (IDIS #968) are good indicators of what to expect from these activities as future plans are developed (about 2 HRCCP projects per month, and about 12 Rebuilding projects per year, barring any significant funding and/or staffing changes). These programs are operating with better efficiency than before, and it is expected that Housing Rehabilitation activities will continue to be a hallmark of future CDBG Plans.

There remains a critical need to develop new housing and new affordable housing in Haverhill. This will be a feature of future annual plan efforts. It is expected that increased outcomes in this housing production area will be reflected in the next Program Year, due to an improving economy and housing market. Projects that were anticipated last Program Year are expected to be realized this upcoming year.

#### **Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine**

the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	7	2
Low-income	12	0
Moderate-income	5	0
<b>Total</b>	<b>24</b>	<b>2</b>

**Table 7 – Number of Persons Served**

### **Narrative Information**

These figures reflect the incomes of the 24 units of housing rehabilitated through the CDBG-funded Housing Rehabilitation and Code Correction Program (HRCCP). All participating homeowners are carefully screened for income to ensure that they are at or below 80% of the Area Median Income as determined by HUD.

The HOME figures reveal only 2 new units for PY2014 (at Emmaus' 342 Primrose Street purchase). However, multiple HOME-funded activities at both the local and regional level in Haverhill moved forward during PY2014. There are several HOME projects in active construction as of the submission of this CAPER, including: the Winter Street School (12 affordable units); Harbor Place (50 affordable units); Tenney Place (72 units/ 36 affordable); Welcome Home Veterans Housing (27 units); YWCA Women's Housing at 107 Winter Street (10 units); Stevens-Bennett Laundry Room renovations (affecting 30 units). All of these projects are anticipated to be counted in upcoming Program Year reports.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

While extreme winter weather in early 2015 greatly hampered joint efforts during the PY2015 Annual Homeless Count, the collective pre-planning and coordination were unprecedented in recent times. Several different agencies (Emmaus, Community Action, the Boys and Girls Club, Team Coordinating Agency, the YMCA, the Haverhill Public Schools, Police Department and Community Development, the Haverhill District Court) all came together, meeting together several times at City Hall, in order to combine efforts to identify the homeless in the community's midsts. There was a special focus on utilizing youth to help find other youth who were 'unaccompanied' or met the definition of homeless. In this upcoming Program Year, this coalition will be renewed in an attempt to gather as decent an accounting of homeless, unsheltered persons and their needs as humanly possible.

Efforts are being made by members of the North Shore Continuum of Care (CoC) to better identify and cross-reference homeless individuals and families through different, more expanded and efficient Homeless Management Information System (HMIS) programs. The City of Haverhill and its local providers were actively involved in this procurement and selection process through the CoC.

The City used CDBG funds to provide financial operational support to Mitch's Place overnight shelter on How Street (IDIS #953) and Community Action's Homeless Drop-In Center on Ashland Street (#IDIS #964). In addition, Common Ground Cafe is receiving support to expand its facilities and offerings to the homeless (IDIS #928). All of these facilities coordinate their hours of operations in order to provide a continuum of overnight, day time and afternoon services. All of these CDBG-funded subrecipient programs are dedicating time and resources to reach out, connect and assess the individualized needs of these homeless. The City invests in the tracking systems of these providers to keep a handle on homeless persons and their needs.

During the upcoming Program Year, the City expects to see a better cross-referral system when beds become available or where meals and necessities can be obtained. In addition, the YMCA will be specifically engaging youth living in Haverhill motels under State programs. The School Department's Truancy officer/McKinney Vento representative will be working more closely with the City's Community Development office and Continuum of Care agencies to identify youth who need homeless prevention services. The City's HOPE (Haverhill Opioid Prevention and Education) committee will be reaching out to homeless individuals and connecting them with substance abuse prevention and counseling programs. The City is seeking grants that will help the connection between the Police Department and substance abuse treatment providers, which is a major challenge.

All agencies in the city that work with or interact with the homeless are committed to entering into HMIS a basic needs assessment of each client in terms of any special individual needs (i.e. mental illness). In this way, more coordinated and effective follow-up services can be provided.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Providing for the constant need for overnight shelter, with occasional need for expanded capacity of emergency shelter, is an unrelenting demand in the community. In addition, there is a need for a more diverse array of effective transitional housing, especially for women in crisis.

During the past Program Year, the City directly supported the financial operation of the City's main homeless shelter, Emmaus' Mitch's Place Emergency Shelter, through \$7,000 in CDBG funds to this Public Services subrecipient (IDIS Activity #953). Mitch's is a 30+ bed shelter that provides a secure bunk, a dinner and a place to store lodging during the daytime, although no one is guaranteed shelter on a consistent nightly basis. The capacity of Mitch's Place expands during severe or inclement weather events as needed, which occurred over 30 times during this past winter. This CDBG-supported activity served 69 individuals on a goal of 25 persons in PY 2014.

The City also supported Community Action's Homeless Drop-in Center (PY 2014 IDIS Activity #964), which provides a breakfast, socialization, counseling, financial guardianship, basic medical checks, and other services to homeless individuals. Funded with \$8,000 in CDBG funds this past Year, the Drop-In Center is not a shelter, but all guests are counseled for connection to transitional, permanent or other housing. Over 100 very-low income individuals were served (on a CDBG goal of 80 persons).

CDBG funds are being used to complement HOME funds in completing a project at the YWCA building at 107 Winter Street that will return 10 Single Room Occupancy (SRO) units to the old mansion's upper floors, with a new elevator and bathroom facilities. These units will be used to provide transitional housing for women and small children in crisis (abuse, health, neglect, etc.).

The City also actively supported the Veterans Northeast Outreach Center (VNOC) in its efforts to expand housing options that include intake of more homeless veterans and veterans needing transitional housing, assisting the Gerson Furniture property redevelopment through the initial permitting process. The City also supported Coalition for a Better Acre and VNOC's construction of 27 units of new housing for veterans and veterans' families at three sites on Mount Washington through local HOME funds.

Aside from funding programs and building units, the City worked to improve lines of communications between agencies that provide shelter and transitional housing for homeless persons and families, especially through the Continuum of Care. These connections were also discussed as part of the Haverhill Opioid Prevention and Education (HOPE) network that was established over the past year to deal with this public health epidemic in the community.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The City has a history of supporting its many non-profits that support and house individuals with a variety of challenges: mental health issues; developmental disabilities; substance abuse; physical/emotional domestic abuse, orphaned or state/court-involved placements, etc. PY2014 was no exception.

Over the past few years, the City has actively supported the construction of several so-called 'group homes' for individuals with developmental disabilities. This has helped the City deal with the effects of deinstitutionalization. With a reduction in HOME funds locally, it has been difficult for the City to continue its financial support of such group homes. Nevertheless the City has supported organizations such as L'Arche Irenicon and Career Resources Corporation when they have encountered difficulty maintaining their HOME eligibility due to building code issues and the like. During the past year, the City worked with Career Resources to transfer a HOME restriction from a property on Hancock Street that was deemed obsolete with the State Department of Developmental Services to another group home they operate on Hunter's Run. The Hancock Street property was subsequently sold to a private buyer.

The City, as one of the few truly active municipal members of the Continuum of Care, has been very involved with better coordinated and more comprehensive and responsive HMIS tracking systems of homeless individuals. Organizations such as the Homeless Drop-In Center and the Salvation Army do a great job of coordinating with Community Development Department when individuals are being discharged from various custodies or programs.

Over the past year, increased coordination, interaction and involvement with the School Department's McKinney Vento representative, who is also the Truancy Officer, has established a better system for preparing agencies for the entry of youth who are about to turn 22 and age out of the school system. Connecting unaccompanied youth into stable housing is a great challenge but a more cohesive referral network is developing.

Likewise, better inroads were established with the local One-Stop Career Centers who also encounter many individuals being discharged from publicly-funded institutions and systems of care.

The City is worked closely during a year of transition that saw the mergers of several local providers (Team Coordinating Agency into NFI, Haverhill Mental Health Clubhouse into Vinfen) that receive referrals from the Massachusetts Department of Mental Health (DMH), Department of Children and Families (DCF) and other agencies. The City seeks to maintain and support their discrete housing and support operations. However, more coordination, outreach and networking with the DPH, DCF and DDS

is needed, as these state agencies have experienced many recent management changes.

In this upcoming year, a special focus will need to be made with the Sheriff's office and many church groups who work with ex-convicts and those being released from prison. How and where these individuals find housing in the community needs to be better understood. Open Hearts Social Ministries (IDIS #957) is one such CDBG-supported program that has a special outreach those convicts reentering the community from prison.

The City is working more closely with the Haverhill Housing Authority on these matters as well, as many of the types of individuals described above seek Section 8 housing vouchers through-- and make direct contact with-- the HHA.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Transitioning homeless individuals into permanent housing is not simply a match game, although supply of housing is a critical factor. Home BASE and other programs have shown that some homeless and challenged individuals or households slide back into homelessness or further into poverty without adequate support mechanisms and programs in place.

One of the strategies that the City is trying to support with housing providers is to help these agencies construct facilities that provide a continuum of housing support, from hand-on direct shelter to independent living. There are several examples of this strategy in effect during this year, including:

YMCA- The City supports the Y, which provides a continuum of services to homeless individuals through to permanent housing, at the Winter Street and Wadleigh House buildings. The City continues to provide CDBG support to the YMCA (IDIS Activity #966- Youth and Teen Center).

Veterans Northeast Center- In PY14, the City supported the construction of the 27-unit, scattered site 'Welcome Home Project' and the early redevelopment plans for the Gerson property on Washington Street (proposed for 40+ units) with its local share of HOME funds. These projects extend a continuum of care in that neighborhood from homeless veterans shelters (such as the Evan O'Neill Building) to transitional housing (Rectory Building and Veterans Mansion) to permanent housing with supports (Temple Street units) to independent living (proposed for Gerson).

Emmaus- The City is actively working with Emmaus to find real estate with the potential to house large families, in order to extend their continuum of care from emergency and overnight shelter (Mitch's Place) to family transitional housing (Wadleigh units or Jericho Place) to permanent housing such as 342

Primrose Street (a PY2014 HOME funding acquisition project) and other buildings.

Having the resources of these continuums in place allows for faster transition of homeless individuals and families into permanent housing, and the supportive services these persons receive (substance abuse counseling, financial counseling, job training, adult basic education, etc.) helps in ensuring that these families avoid sliding back into poverty and homelessness.

Another strategy is to keep the children of housing insecure families in the same school and school system. This past year, a special focus was made by the City and subrecipients to outreach to children who were either unaccompanied, living in shelters or transitional housing, or housed in one of Haverhill's highway motels to provide recreation, educational assistance, enrichment and connection to community. Keeping these children in the same school and classroom has significant bearing on their future economic well-being, not to mention personal self-worth and intellectual development. Youth serving agencies were encouraged by the CDD to outreach to these youth.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The Haverhill Housing Authority (HHA) is the State-funded provider of public housing in the community. It is not federally-chartered, which made the HHA ineligible for Federal stimulus modernization funds which provided millions to communities such as Lawrence and Lowell.

The HHA has traditionally followed a policy of 'maintenance of effort,' working to maintain the standard of living in the units that they already possess. There has not been much in the way on new housing development over the past few decades. This focus means that many existing residents are being well served by the HHA. However, the HHA inventory is clearly not keeping pace with demand.

There are approximately 2,000 persons on the waiting lists in 2015; there were a little more than 1,000 on March 1, 2010. Waiting lists for non-disabled residents can average 3-5 years. Lists are being purged more regularly. Individuals with disabilities and other emergency risk factors can end up on separate, shorter waiting lists, although fully ADA-accessible units are at a premium.

New HHA leadership is making great strides in working more closely with the City to pursue acquisition of additional Section 8 Housing Vouchers, which have been cited by HUD as the most effective way to house needy households at risk of homelessness.

Furthermore, the new HHA leadership and the City are working to explore other avenues and partnerships to add badly-needed units to the HHA inventory. A recent partnership with Bethany Community Services, for example, at Mission Towers provides a positive example of a deal that added Section 8 vouchers to assist elderly residents on fixed incomes.

Working in conjunction with the HHA, the City is committed to addressing the needs of public housing. During the past Program Year (PY2014) the following activities occurred in regards to Public Housing:

Modernization- On its own, the HHA has been pursuing a more aggressive housing modernization effort, replacing windows, roofs and heating systems in several of its complexes. Upgraded trash collection and containment systems are being installed. Several of these improvements are in the energy-efficiency category.

Benches- The City replaced broken wooden benches in front of the Washington Square HHA housing, both for the benefits of the residents and the general public. This multi-year project (IDIS Activity #884- Washington Square Improvements) was completed in PY2014. In addition, the City added a bench on Washington Street by the Julian Steele HHA senior housing complex at the request of some residents there (IDIS Activity #967- Julian Steele Bus Stop Enhancements). This will serve as the unofficial seated



bus stop for residents seeking to go to Westgate Plaza, Downtown or elsewhere.

Public transit coordination- The City is working with the Merrimack Valley Regional Transit Authority (MVRTA) in order to better coordinate bus and transit services for HHA residents, including at Julian Steele, Kennedy Circle and elsewhere. More progress is anticipated in this regard, with assistance being provided by the Merrimack Valley Planning Commission.

Community Development Staff are taking a more active role in attending HHA Board meetings, and the Mayor is receiving regular updates from his appointees to the HHA Board, in order to provide a better flow of information and consultation that was not the case in the past.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

The City supports efforts to encourage HHA residents to take more ownership of their standards of living and ideally move onto homeownership and free up HHA units. This rarely occurs, however. The turnover of HHA units is painfully slow, a condition that is increasingly common around the country.

The City's Community Development Department, at the end of PY2014, began to distribute its First-Time HomeBuyer materials through the administrative offices of the HHA, in order to provide better information to HHA residents about participating in homeownership.

### **Actions taken to provide assistance to troubled PHAs**

Not Applicable-- the Haverhill Housing Authority is not listed nor considered a 'troubled' Public Housing Authority.

The HHA and its Board has operated well for many decades, and has avoided the newsworthy scandals that affected other local housing authorities in terms of outrageous salaries and inefficiencies.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

Among the identified barriers to affordable housing are: supply; zoning; economic conditions; lack of development entities; financial resources and incentives; bank-owned properties; updated and strenuous building codes; and, lead-based paint regulations.

Supply-The City and the CDD worked with several developers to advance projects that will create new units of housing and affordable units that will provide greater housing options. These projects include the Welcome Home Apartments (27 units); Harbor Place (90 units; 50 affordable); Tenney Place (72 units- 36 affordable); Winter Street School (12 affordable units); former Surplus Office Supply Building (16 market-rate units); YWCA (10 affordable units), to name a few of the projects that are all expected to open doors in the next program year. Several of these projects were advocated by the CDD in front of the city's zoning Board of Appeals.

Zoning- Reforms were made to zoning with the adoption of the Riverfront Zoning Overlay District, whose implementation continued over the past year. Further revisions were planned to expand the City's successful 40R Smart-Growth Transit-Oriented district downtown to include developments at the former Ornsteen site and/or Stevens Street mill site.

Lack of Development Entities- In PY2014, the City worked with a new Community Housing Development Organization (CHDO), the Coalition for a Better Acre (CBA), on their first projects outside of Lowell. The City was actively involved in CBA's construction of the Welcome Home Apartments (veterans housing) and the planning involved with an even bigger project at the former Gerson furniture showroom complex at the edge of Downtown and Mount Washington. This helps address a dearth of CHDOs in the region.

In addition, the City worked with developers new to the community, including Affordable Housing and Services Collaborative, North Shore CDC, Winn Development, Lupoli Company, Neighborhood of Affordable Housing (NOAH) and others, in order to further housing development including affordable housing units.

Financial Resources and Incentives- The City for the first time ever last year utilized Tax Increment Financing (TIFs) for housing deals, including the Harbor Place development and the Traggorth Companies' redevelopment of 37 Washington Street downtown. Combined with the density bonuses and other permitting breaks offered for certain housing development, the City hopes to create more diverse housing choices for residents.

Bank-owned vacant properties- The City, with the assistance of the state Attorney General, worked to identify foreclosed, vacant and abandoned property in order to more quickly get these units converted back into appropriate housing. Some properties were referred to Housing Court for assignment to Receivers.

Updated building codes- However, the City, through its Site Plan process, has developed an internal mechanism that manages to enforce important code conditions while striving to open doors for housing units, providing a discussion board for new regulations and their effects.

These issues also comprise many of the same barriers to fair housing.

### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

#### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The City, through Community Action, Inc., is applying for a 'Working Cities Challenge' grant from the Federal Reserve Bank of Boston, and has convened an important working group and coalition that has evolved around the issue of providing resources to address underserved needs in the isolated Mount Washington neighborhood. This neighborhood is not only one of the most impoverished, but also one of the most physically isolated, located atop a hill across the Amtrak railroad tracks and the Little River. This activity will commence with extensive asset mapping and is designed to lead to the development of a cross-referral community service center.

The other area of significant concern is the Lower Acre neighborhood, which is the focus of a Neighborhood Revitalization Strategy Area (NRSA) application. This will help provide concentrated resources to address homelessness and dilapidated, code-deficient housing in this area. Addressing crime and drug abuse issues in this area-- through community policing, added patrols, etc.--will go a long way towards eliminating one of the major obstacles to meeting underserved needs-- trust is the other factor that the community commonly cites.

Many of the obstacles involve lack of resources, interconnectivity, and organization. Working in partnership and cooperative efforts with Haverhill's strong and varied network of social service providers, the City hopes to address obstacles to meeting underserved needs, even in an era of constrained public resources. Much of PY2014 was spent working to develop and nurture relationships with these providers-- funded subrecipients and non-funded groups alike.

Communication in the social media age, with emerging community groups and an increasingly reclusive populace, presents a major obstacle to meeting underserved needs, especially in neighborhoods that do not request services that they need. The City strives to be 'demand-driven,' but that assumes that certain groups in need are actually aware of how to request services. During PY2014, the City and the CDD worked to develop better relationships with neighborhood groups such as Acre in Action, Urban

Kindness, the Highlands Association and others.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

Reducing the number of poverty-level families is one of the nation's foremost challenges, and is not easily solved. Here in Haverhill, actions to address families in poverty include:

- working with adult basic education providers to expand access and availability in order to ensure that households are literate and can speak fluent English, which is necessary in order to earn decent wages in this area;

- increasing access to job training and Individual Training Accounts (ITAs) funded through the Workforce Opportunities and Innovation Act (available at the ValleyWorks Career Center in Haverhill and Lawrence) in critical and emerging fields and available jobs with ladders of growth and opportunity (IDIS Activity #962- Veterans Employment Program is a PY2014 example);

- coordinating public transportation options around employment opportunities to more easily connect people with work, as well as providing more frequent and inexpensive taxi services and more taxi vouchers;

- providing adequate child care, especially in a growing second-shift economy, that allows for families to work to achieve more income than they could with public assistance benefits;

- making households aware of various services for which they may be entitled;

- coordinating services between and amongst various social service providers;

- promoting permanent housing options and homeownership where possible;

- supporting financial literacy efforts and the establishment of savings accounts and building creditworthiness;

- counseling against drug abuse and illegitimacy;

- connecting families of Haverhill Public School students with services that they need to improve their lives;

- improving access to and awareness of health care and mental health care treatment options;

- targeting families living in hotels through the Massachusetts Department of Transitional Assistance (DTA) with more permanent housing and social service options;

- bringing ValleyWorks Career Center services into very-low to low-income neighborhoods;

-providing for basic needs such as heat, food, clothing and furniture so that families can save some money to get ahead (relevant PY2014 IDIS Activities include:

- #957- Open Hearts Hearts Ministries Social Outreach Program
- #959- Salvation Army Meals Program
- #961- Heating Assistance from Community Action, Inc.
- #963- Open Hand Pantry
- #971- Rent and Utility Spot Assistance from St. Vincent dePaul's St. James Chapter)

The face of poverty is predominantly single mothers, many of whom are in various states of crisis, according to Community Action. Providing additional resources for this population has a profound impact upon families in poverty. The following PY2014 IDIS Activities helped this population:

- #960- Mother/Child Food + Clothing program from Pregnancy Care Center
- #995- YWCA 107 Winter Street electrical upgrades

Most importantly, the City's primary action is to create a community-wide service culture whereby the city's various social service agencies are encouraged, enlightened and empowered to refer families to various distinct resources offered through other agencies or entities, in order to more seamlessly address the causes of poverty. Instead of trying to address family poverty holistically and falling short, it is better for agencies to engage each other in providing services that others specialize in and to those services that are in the best interests of families in need. All CDBG-funded subrecipients are encouraged and expected to work in this manner with other social service providers in the community.

The City is committed to undertaking actions that can work to prevent cyclical, intergenerational family poverty.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The City has worked to increase its capacity in the Economic Development arena in particular. The most notable addition in this regard over the past Program Year was the provision of the MassDevelopment-funded Transformative Development Initiative (TDI) Fellow for three years (2015-2018). This was a competitive grant won by the City in order to enhance the redevelopment of the failed former Urban Renewal district. This talented and recruited individual is charged with developing real estate deals and executing a new vision to transform the Merrimack Street Corridor to promote economic development that complements the dynamic changes of the Harbor Place project.

The City also added to its planning capacity through the Massachusetts Technology Collaborative Innovation Institute, the Merrimack Valley Planning Commission's Comprehensive Economic Development Strategy (CEDS), Northern Essex Community College, the Merrimack Valley Workforce Investment Board and other outside resources. These entities are evaluating ways in which to develop a 21st century economy in priority growth areas of the city.

The City is continuing its efforts to combat the deleterious effects associated with distressed Vacant and Abandoned properties. The City's successful grant from the Attorney General's office, combined with its successful, new Vacant Properties Registry and enhanced Code Enforcement efforts are generating resources never before in place to deal with the complicated and time-consuming issue of vacant, abandoned and foreclosed properties, which cause tremendous angst and loss of property values and quality of life in neighborhoods. As the City emerges from the Hale Hospital debt load, its Code Enforcement resources and institutional structure are being enhanced, which is of great benefit to city residents.

Outside of City Hall, new neighborhood groups and associations, church groups and non-profits are being organized in order to enhance the quality of life in the city in various respects. The City stands ready and willing to assist these entities in their growth and development, so as to develop and foster greater institutional structure to address unmet community needs. New Community Housing Development Organizations (CHDOs) are needed in the region, and the City seeks to help cultivate more of these entities over the next few years. In PY2014, the Coalition for a Better Acre (a Lowell-based CHDO) undertook their first project outside of Lowell with the Welcome Home Veterans Housing project at three scattered sites in the Mount Washington neighborhood.

#### **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The City is committed to developing coalitions and relationships between the HHA, housing developers and managers and the City's strong network of social service agencies. The City's CDBG Public Services-funded annual Request For Proposal (RFP) provides incentives for partnerships between such agencies. With a movement away from transitional and supportive housing on behalf of HUD, there is more need to develop these partnerships and collaborations between providers of permanent housing and local social service agencies.

The City worked with the Greater Haverhill Chamber of Commerce and other entities in order to 'cross-pollinate' the worlds of housing developers and the new leadership of the HHA with non-profit social service agencies and even local education and training providers. These connections have not only broken down the 'silo' mentality that many Haverhill agencies have traditionally developed, but have also made a major difference in the lives of low-income residents in public and private housing.

Much of this coordination is being enhanced through the City's participation in the North Shore Continuum of Care, of which Haverhill is one of few active municipalities. In PY 2014, the City was represented at over 80% of all CoC meetings and events.

#### **NOTE on update to Impediments to Fair Housing**

The Impediments to Fair Housing Choice report needs to be updated, and the CDD has discussed this issue with the North Shore HOME Consortium administration and the local Merrimack Valley Planning

Commission.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

Prior City reports identified certain Impediments to Fair Housing choice. The City took the following actions over the past Program Year to combat these barriers:

Supply-The City and the CDD worked with several developers to advance projects that will create new units of housing and affordable units that will provide greater housing options as well as fair housing choice.

Zoning- Reforms were made to zoning with the adoption of the Riverfront Zoning Overlay District, whose implementation continued over the past year. Further revisions were planned to expand the City's successful 40R district downtown to include large potential affordable housing developments at the former Ornsteen site and/or Stevens Street mill site.

Lack of Development Entities- In PY2014, the City worked with a new Community Housing Development Organization (CHDO), the Coalition for a Better Acre (CBA), on their first projects outside of Lowell. The City was actively involved in CBA's construction of the Welcome Home Apartments (veterans housing) and the planning involved with an even bigger project at the former Gerson furniture showroom complex at the edge of Downtown and Mount Washington. This helps address a dearth of CHDOs in the region.

Financial Resources and Incentives- The City for the first time ever last year utilized Tax Increment Financing (TIFs) for housing deals, including the Harbor Place development and the Traggorth Companies' redevelopment of 37 Washington Street downtown. Combined with the density bonuses and other permitting breaks offered for certain housing development, the City hopes to create more diverse housing choices for residents.

Bank-owned vacant properties- The City, with the assistance of the state Attorney General, worked to identify foreclosed, vacant and abandoned property in order to more quickly get these units converted back into appropriate housing. Some properties were referred to Housing Court for assignment to Receivers.

Updated building codes- Strenuous new building codes can really make the establishment of new housing units difficult, unwieldy or extremely slow. However, the City, through its Site Plan process, has developed an internal mechanism that manages to enforce important code conditions while striving to open doors for housing units, providing a discussion board for new regulations and their effects.

Lead-Based Paint Regulations- The City has served as an Agent for the state's 'Get the Lead Out' program, assisting homeowners--nearly all multi-family property owners--in de-leading units or making

them lead-safe. In the past year, the CDD assisted 3 households in obtaining low-interest loans to address lead-based paint hazards. It is apparent that many property owners flaunt the laws and discriminate against renters with young children in order to avoid liabilities associated with potential lead poisoning. The CDD interacts regularly with HUD on policy issues associated with lead paint.

Housing Discrimination/Outreach-The City developed a stronger relationship this past year with the Fair Housing Center of Greater Boston. In September 2014, the Center provided a workshop and 'Question and Answer' session for both Haverhill non-profits and as guest speaker with the Haverhill Landlords' Guild.

In PY 2014, the City publicly posted more informational materials and posters concerning housing discrimination awareness in languages other than English.



## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

See Attachment 'C'-- Performance Measures- for more details.

The City carefully monitors all of its CDBG-funded subrecipients, both through desk reviews and on-site visits. Particular attention is paid to those programs that strive to reduce and end homelessness. In addition, the City's outside audit firm reviews the audit and/or financial statements provided by these CDBG-funded subrecipients to discern if any problematic discrepancies exist.

All reviews and monitoring is done with the goal of carrying out the furtherance of the Plan and to ensure long-term compliance, especially in terms of numbers served, racial and ethnic diversity of clients served, and income levels of those served. In addition, programs are evaluated for efficiency, administrative and indirect costs, and other metrics.

By and large, the City is able to stretch its investments in regards to serving the community through confidence in these measures. There is general consensus that the City receives strong 'bang for its buck' for its investments in Public Services, especially in regards to homeless serving programs and activities (shelters, food pantries, etc). Those who receive public assistance through the City's HUD funds cannot afford this assistance any other way.

The CDD uses the unit price bids of the Haverhill Highway Department in order to receive a 'bulk' discount for its roadway, sidewalk and tree planting work. Any of these public improvement projects over \$2,000 are separately monitored for labor compliance with Davis-Bacon requirements, which is not usually an issue in Massachusetts with its state prevailing wage laws.

More outreach was made to engage minority business enterprises and women-owned businesses in carrying out the objectives of the Plan, with moderate success. More MBE/WBEs were added to the bidding list, but this outreach was not always reflected in the results. There was MBE/WBE success in provision of services for lead paint removal as well as comprehensive planning assistance, to name a few examples. More outreach to such businesses is ongoing and needs to be done.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The results of the CAPER were analyzed by the Mayor and the Community Development Department. There were two (2) City Council meetings in October, 2015 in which the performance

revealed in these reports were reviewed in terms of how successful the City was in addressing poverty, housing and quality of life issues in the Mount Washington neighborhood and the Acre neighborhood, in particular.

A draft version of the CAPER was advertised via public notice in a local periodical (EAGLE-TRIBUNE) in November 2015 through that month. (see attachment) The results of the CAPER were also reviewed with the Community Affairs Advisory Board (CAAB).

All reports are kept on file and extra copies are available to the public at any time during normal business hours at Haverhill City Hall, 4 Summer Street, Room #309, Haverhill, MA 01830.

## **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

This CAPER report reflects that last program year of the 2010-2014 Consolidated Plan, which includes analysis of CDBG funds.

The new 2015-2019 Consolidated Plan includes some small changes in terms of program objectives, with greater focus on home ownership, neighborhood stabilization and expanding housing. Other priorities have not changed, such as preserving the housing stock of the urban core of the city.

Most notably, the Economic Development goals cited in the prior 2010-2014 ConPlan were not met during a period emerging from a historic recession. This required the City to change some of its practices and objectives moving forward. More focus will be placed on connection to microenterprises and emerging business sectors, along with more coordination with outside entities and new resources (i.e. the Transformative Development Initiative Fellow).

Goals were exceeded in areas such as individuals served through Public Services projects and those residents positively affected by Public Improvements.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## CR-60 - ESG 91.520(g) (ESG Recipients only)

### ESG Supplement to the CAPER in *e-snaps*

#### For Paperwork Reduction Act

#### 1. Recipient Information—All Recipients Complete

##### Basic Grant Information

Recipient Name	HAVERHILL
Organizational DUNS Number	783953110
EIN/TIN Number	046001392
Identify the Field Office	BOSTON
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

##### ESG Contact Name

Prefix  
First Name  
Middle Name  
Last Name  
Suffix  
Title

##### ESG Contact Address

Street Address 1  
Street Address 2  
City  
State  
ZIP Code -  
Phone Number  
Extension  
Fax Number  
Email Address

##### ESG Secondary Contact

Prefix  
First Name  
Last Name  
Suffix  
Title  
Phone Number  
Extension  
Email Address

#### 2. Reporting Period—All Recipients Complete

<b>Program Year Start Date</b>	07/01/2014
<b>Program Year End Date</b>	06/30/2015

**3a. Subrecipient Form – Complete one form for each subrecipient**

**Subrecipient or Contractor Name**  
**City**  
**State**  
**Zip Code**  
**DUNS Number**  
**Is subrecipient a victim services provider**  
**Subrecipient Organization Type**  
**ESG Subgrant or Contract Award Amount**

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 8 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 9 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 10 – Shelter Information

#### 4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 11 – Household Information for Street Outreach

#### 4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 12 – Household Information for Persons Served with ESG

#### 5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 13 – Gender Information

## 6. Age—Complete for All Activities

	<b>Total</b>
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 14 – Age Information**

## 7. Special Populations Served—Complete for All Activities

<b>Number of Persons in Households</b>				
<b>Subpopulation</b>	<b>Total</b>	<b>Total Persons Served – Prevention</b>	<b>Total Persons Served – RRH</b>	<b>Total Persons Served in Emergency Shelters</b>
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
<b>Persons with Disabilities:</b>				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

**Table 15 – Special Population Served**



## **CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes**

### **10. Shelter Utilization**

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nights provided	
Capacity Utilization	

**Table 16 – Shelter Capacity**

### **11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)**

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
<b>Subtotal Homelessness Prevention</b>			

Table 17 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
<b>Subtotal Rapid Re-Housing</b>			

Table 18 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Essential Services			
Operations			
Renovation			
Major Rehab			
Conversion			
<b>Subtotal</b>			

Table 19 – ESG Expenditures for Emergency Shelter

**11d. Other Grant Expenditures**

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Street Outreach			
HMIS			
Administration			

**Table 20 - Other Grant Expenditures****11e. Total ESG Grant Funds**

Total ESG Funds Expended	2012	2013	2014

**Table 21 - Total ESG Funds Expended****11f. Match Source**

	2012	2013	2014
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government			
Private Funds			
Other			
Fees			
Program Income			
<b>Total Match Amount</b>			

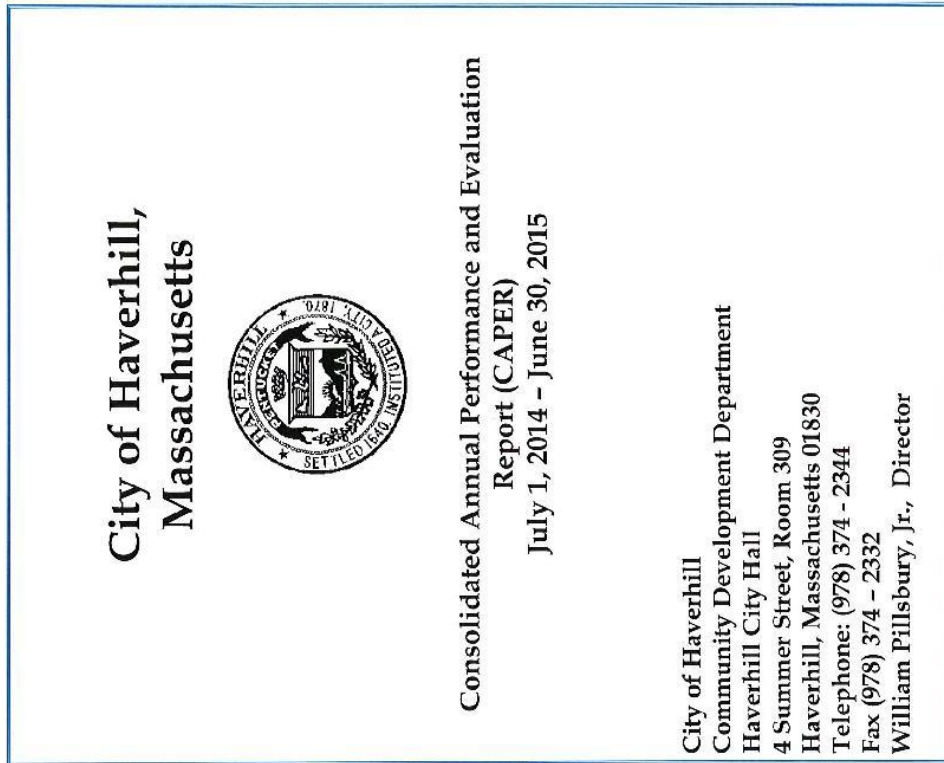
**Table 22 - Other Funds Expended on Eligible ESG Activities****11g. Total**

Total Amount of Funds Expended on ESG Activities	2012	2013	2014

**Table 23 - Total Amount of Funds Expended on ESG Activities**

# Attachment

## Title Page



# Public Notice Materials

## ATTACHMENT A PUBLIC HEARING NOTICE

*City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)*

THE EAGLE TRIBUNE  
TUESDAY, NOVEMBER 3, 2015

  
**RANDY CROUSE  
CITY OF HAVERRILL  
COMMUNITY DEVELOPMENT**  
The City of Haverrill has provided Community Development Block Grant funds for program and project funding. The City of Haverrill's Office of Community Development will provide a grant only that will be available for the period ending November 30, 2015. The City of Haverrill is requesting a comment on the performance of the past year's program (2015-2016) which addresses housing and community development.

**ATTACHMENT B  
CERTIFICATION**

*City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)*



WILLIAM PILLSBURY, JR., DIRECTOR  
TELEPHONE: 978-374-2344 VTDU  
FAX: 978-374-2332

CITY OF HAVERHILL  
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 305  
FOUR SUMMER STREET  
HAVERHILL, MA 01830-5843

### Consolidated Annual Performance And Evaluation Report (CAPER)

#### CERTIFICATION

The City of Haverhill certifies as follows:

1. That it did not hinder the Consolidated Plan implementation by action or willful inaction, and
2. That its performance and actions were consistent with other programs of the U.S. Department of Housing and Urban Development.

CERTIFIED:

  
James J. Fiorentini  
MAYOR



**ATTACHMENT C**  
**PERFORMANCE MEASURES**

*City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)*

## **Performance Measures**

### **A. Preparatory Work:**

The Department has identified which of its functions can use common performance measures and which require individually designed measures for objectives, goals, progress, outcome, and benefit. There will be coordination to design specific measures. In many cases, the CDD has switched to using the tools of the HUD's eCon Planning Suite and Integrated Disbursement and Information System (IDIS) in order to track performance measures.

Coordination and preparatory work will include:

1. Identifying programs for measurement;
2. Develop time frames in which measurements will be established;
3. Develop outcome measures for each program;
4. Establish outcome indicators;
5. Identify and develop test data collection instruments;
6. Develop data collection plans;
7. Develop data analysis plans;
8. Develop report outlines;
9. Write measurement reports.

### **B. Output/Outcome Measures:**

A working definition of outcome measures is "benefits derived from a program by program participants." There are several means of gauging this for CDBG and related housing programs such as those in Haverhill.

They would certainly include: (1) identifying the priority needs, (2) describing a strategy, (3) listing projects or activities to implement strategy, (4) identifying goals, (5) listing number of types of families/individuals to be served, (6) milestone chart for start, progress, quality of work, and completion, (7) allocated funding, (8) completion date, and (9) benefits for program participants or target population.

The department will seek to develop a simple yet practical information tool to describe, quantify, and determine all of the above. It also recognizes that outcomes do not end with project completion. There may be immediate benefits in some projects while others may also provide benefits of a longer duration and involve more than one National Objective.

The benefit of providing of decent, safe, and affordable housing is the prime focus of the Community Development program. From this are derived, among other things:

#### **Housing Rehabilitation:**

- being housed (in some cases, decrease of chronic homelessness)
- increase in property values
- ability to build equity
- stabilization of neighborhoods
- housing for the community labor force/ workforce housing
- increase in the residential/commercial tax base
- reduction of delinquent properties and blighting influences
- decrease in lead-poisoned children (de-leading program)

- elimination of major health and safety hazards in dwellings
- reduction of energy costs (Energy Star efficiency standards)
- elimination of environmental hazards (asbestos, lead pipes, etc.)

#### **Affordable Housing:**

- increase in homeownership in neighborhoods
- increase in affordable units for rental and purchase
- alleviation of affordable housing crisis
- attainment of 10% of housing being affordable, under M.G.L. 40B

#### **Economic Revitalization:**

- increase in number of jobs (particularly "living wage" jobs)
- reduction of unemployment
- increase in annual incomes
- increase in business sales
- encouragement of small business and micro enterprises in neighborhoods
- decrease in abandoned or non-revenue producing properties
- increase in commercial/industrial tax base
- increase in tourism
- promotion of entrepreneurship and development of micro enterprises

### **C. Specifying Indicators:**

The department will establish which data will best indicate how well an activity is doing, will best measure levels of achievement, and be the most useful in determining short and long-term outcomes, both positive and negative.

### **D. Data Collection:**

The Performance Measures Procedure will first identify what sources of data are readily available as indicators. These might include records, questionnaires, and consultation with outside sources.

After identifying sources of data, the Procedure will develop methods to collect such information. These methods, preferably, will be cost efficient, easily applied, useful for evaluation, credible, and not too time-intensive in their gathering and data accumulation.

There will be a pre-testing of data collection methods to determine how successful and accurate they are. Such methodology should be constantly examined for ways to improve it.

Again, the eCon Planning Suite tools and an increase focus on data entry into the IDIS system will greatly enhance and automate data collection processes as a program evaluation tool.

### **E. Validating Measures:**

It is assumed not all measures will have the desired outcome. There may be times when new data sources will be needed to make information more reliable, accurate, and useful. Such data collection will be monitored to determine usefulness and accuracy. There will be particular emphasis on confidentiality where warranted.

## **F. Analysis:**

Any data analysis will consider statistical methods, content, tables to be used, and relevance of information to the actual projects and desired outcomes.

The tables, or forms in which information will be presented, will be designed in consideration of: (1) actual or potential audience for which the reports are prepared, and (2) purpose and objectives of the reports.

There will also be sensitivity to the clarity and style of the information so that it follows a logical and orderly sequence, which is easily understood. This will now include expanding use of mapping and U.S. Census data going forward.

## Geographic Distribution of Resources- PY2014

Community Development resources were invested throughout the City neighborhoods and areas through the following activities in Program Year 2014:

### AREA: IDIS #- ACTIVITY

#### PY2014Funding

#### PROJECT

### Downtown-

- #921 Merrimack Street Light Pole Replacement  
\$38,212.50 Public Improvements
- #943 G.A.R. Park Improvements  
\$38,140.04 Public Improvements
- #958 Downtown Outdoor Dining Sidewalk Enhance. \$  
1,733.08 Public Improvements
- #969 Railroad Square Bench Replacement \$  
1,017.00 Public Improvements
- #989 Emerson Street Streetscape Improvements \$  
3,940.00 Public Improvements
- #987 Meals for Frail, Indigent Elders \$  
2,816.00 Public Services

**\$85,858.62**

### Lower Acre-

- #860 Portland Street Area ADA Sidewalk  
Improvements \$10,252.68 Public Improvements
- #938 Portland Street Park  
Improvements \$11,610.00 Public  
Improvements
- #917 12 5th Avenue  
Rehabilitation \$18,305.00 Multi-  
Family Rehab
- #929 487-489 Main Street  
Rehabilitation \$ 175.00 Multi-Family  
Rehab
- #973 Pecket Street  
Sidewalks \$14,425.60 Public

Improvements			
• #991	Welcome Street Sidewalk Improvements	\$	
	5,680.00 Public Improvements		
• #976	35 5th Avenue		
	Rehabilitation	\$14,306.00	Single-
	Family Rehab		
• #977	233 Franklin Street Rehabilitation	\$	
	1,341.18 Single-Family Rehab		
• #981	81 Franklin Street Rehabilitation	\$	
	4,425.00 Single-Family Rehab		
• #949	Winter St. School Affordable Housing		
	Remediation \$89,339.12 Multi-Family Rehab		
• #995	YWCA- 107 Winter Street Electrical		
	Upgrades inspections Multi-Family Rehab		
• #953	Mitch's Place Emergency Shelter-Emmaus	\$	
	7,000.00 Public Services		
• #957	Open Hearts Ministries' Social Outreach Program	\$	
	5,000.00 Public Services		
• #959	Salvation Army Meals		
	Program \$25,000.00 Public Services		
• #960	Mother/Child Food + Clothing Program- PCC	\$	
	8,000.00 Public Services		
• #964	Homeless Drop-In Center- CAI	\$	
	8,000.00 Public Services		
• #965	Community Police/ Street Crimes Unit	\$	
	3,750.00 * Public Services		
• #963	Open Hand Pantry	\$	
	5,000.00 Public Services		
• #966	Haverhill YMCA Youth + Teen Center	\$	
	5,000.00 Public Services		
• #971	Rent/Utility Assistance-St. James St. Vincent dePaul	\$	
	6,000.00 Public Services		
• #972	Academic Success Initiative- Boys + Girls Club	\$	
	5,000.00 Public Services		
• #951	27 5th Avenue #3- FTHB	\$	
	6,500.00 First Time Home Buyer		
• #952	38 Franklin Street -FTHB#		
	inspections First Time Home Buyer		
• #984	206-208 Franklin Street- FTHB	\$	
	6,500.00 First Time Home Buyer		

**\$260,609.58**

**Mount Washington-**

- #870 16-18 Bellevue Avenue Rehabilitation \$  
1,564.00 Multi-Family Rehab
- #875 119 High Street Rehabilitation \$  
175.00 Multi-Family Rehab
- #908 112 Hancock Street Rehabilitation  
\$10,660.00 Single Family Rehab
- #905 34-36 Arch Street Rehabilitation \$  
2,046.18 Multi-Family Rehab
- #923 37 Curtis Street Rehabilitation \$  
175.00 Multi-Family Rehab
- #970 Tilton School Area Pedestrian Improvements  
\$17,548.80 Public Improvements
- #974 Jackson Street Sidewalks  
\$34,287.20 Public Improvements
- #994 Swasey Field Renovations- Phase II  
\$267,164.46 Public Improvements
- #978 13 Bellevue Avenue Rehab + De-leading \$  
5,825.00 Single Family Rehab
- #956 93 Pilling Street Rehabilitation \$  
1,175.00 Public Improvements
- #980 65 Pilling Street Rehabilitation  
\$10,900.00 Multi-Family Rehab
- #983 163 Grove Street Rehabilitation \$  
8,960.00 Multi-Family Rehab
- #985 411 Washington Street Rehabilitation  
\$15,324.01 Multi-Family Rehab
- #990 333 Washington Street Rehabilitation \$  
466.00 Multi-Family Rehab
- #986 Inner City Boxing Club + Youth Development Center \$  
5,000.00 Public Services
- #992 446 Washington Street- FTHB  
\$6,500.00 First-Time Home Buyer
- #993 View Street Sidewalks  
inspections Public Improvements
- #965 Community Police/ Street Crimes Unit \$  
3,750.00 \* Public Services

**\$391,520.65**

**Highlands-**

- #927 12 Grant Street Rehabilitation  
\$1,190.00 Single Family Rehab
  - #955 Grant Street Sidewalks  
\$7,654.24 Public Improvements
  - #975 Fountain Street + Webster Street Sidewalks  
\$5,866.80 Public Improvements
  - #963 Open Hand Pantry  
\$5,184.00\* Public Services
- \$19,895.04**

**Hilldale/Broadway-**

- #849 86 North Broadway Rehabilitation \$  
3,461.50 Single-Family Rehab
  - #954 Cashman Field Court Repaving + Park Improve.  
\$11,110.00 Public Improvements
  - #950 35 Pilgrim Road Rehabilitation  
\$11,604.00 Single Family Rehab
  - #982 67 Lowell Avenue Heating Rehabilitation \$  
1,213.00 Single Family Rehab
  - #988 984 Broadway ADA Accessibility  
\$12,325.00 Single Family Rehab
- \$39,713.50**

**Citywide/Other:**

- #922 River Street Sidewalks Improvements  
\$11,800.20 Public Improvements
- #967 Julian Steele Bus Stop Enhancement \$  
1,017.00 Public Improvements
- #979 Urban Forestry/ Tree Planting  
\$52,638.50 Public Improvements
- #968 Annual Rebuilding Day  
\$32,497.10 Multi-Family Rehab
- #961 Heating Assistance  
\$33,000.00 Public Services



- #962 Veterans Employment Training Program \$  
5,000.00 Public Services
  - #945 Code Enforcement  
\$56,572.19 Code Enforcement
  - #941 Administrative Expenses  
\$43,898.33 Administration
  - #946 Administration Salaries  
\$125,999.45 Administration
  - #947 Rehabilitation Administration (salaries)  
\$94,368.53 Rehab Admin
  - #948 Rehabilitation Administrative Expenses  
\$36,497.48 Rehab Admin
- \$493,288.58**

\*= activity split between neighborhoods

# Public Improvements Map PY2014

## Public Improvements





# Reports

## REPORTS

*City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)*

PY: PY: PY: 0.00 0.00 0.00%



Program Year 2014  
HAVERHILL, MA

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17  
Report returned no data.

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	6	949	Winter Street School Affordable Housing Project Environmental Remediation	34A	L94	\$89,339.12
					Matrix Code	\$89,339.12
2014	10	982	38 Franklin Street - First-Time Homebuyer Assistance	13	L94	\$6,500.00
2014	10	984	206-208 Franklin Street First-Time Homebuyer Assistance	13	L94	\$6,500.00
2014	10	992	446 Washington Street First-Time Homebuyer Assistance	13	L94	\$6,500.00
					Matrix Code	\$19,500.00
2012	6	870	16-18 Bellevue Avenue Rehab	14B	L94	\$1,152.00
2012	6	875	119 High Street Rehab	14B	L94	\$1,152.00
2013	6	905	34-36 Alton Street Rehabilitation	14B	L94	\$1,152.00
2013	6	917	12-50 Avenue Rehabilitation	14B	L94	\$1,152.00
2013	6	923	37 Curtis Street Rehab	14B	L94	\$1,152.00
2013	6	929	487-489 Main Street Rehabilitation	14B	L94	\$1,152.00
2014	5	956	93 Pilling Street Rehabilitation	14B	L94	\$1,152.00
2014	5	980	65 Pilling Street Rehabilitation	14B	L94	\$1,152.00
2014	5	983	103 Grove Street Rehabilitation	14B	L94	\$1,152.00
2014	5	985	411 Washington Street Rehabilitation	14B	L94	\$1,152.00
2014	5	990	333 Washington Street Rehabilitation	14B	L94	\$1,152.00
					Matrix Code	\$9,865.19
014	2	947	REHABILITATION SALARIES	14B	L94	\$93,638.86
14	2	948	REHABILITATION ADMIN EXPENSE	14B	L94	\$20,636.84
					Matrix Code	\$114,275.70
Total						\$282,980.01

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	4	969	5732737	Railroad Square Bench Replacement	03	L94	\$1,017.00
						Matrix Code	\$1,017.00
2013	4	938	5735740	Portland Street Park Improvements	03F	L94	\$11,610.00
2013	4	943	5735732	G.A.R. Park Renovations	03F	L94	\$2,385.00
2013	4	943	5765875	G.A.R. Park Renovations	03F	L94	\$33,850.00
2013	4	913	5821028	G.A.R. Park Renovations	03F	L94	\$1,705.04
2014	4	934	5723829	Cashman Field Court Repaving and Park Improvements	03F	L94	\$6,960.00
2014	4	954	5818602	Cashman Field Court Repaving and Park Improvements	03F	L94	\$4,150.00
2014	4	994	5824215	Sweeney Field Renovations- 2nd phase	03F	L94	\$267,164.46
						Matrix Code	\$328,024.50
2013	4	921	5720714	Kennedys Street Streetlight Replacement	03K	L94	\$1,905.00
2013	4	921	5748655	Kennedys Street Streetlight Replacement	03K	L94	\$322.50
2013	4	921	5748976	Kennedys Street Streetlight Replacement	03K	L94	\$14,474.00
2013	4	921	5778105	Kennedys Street Streetlight Replacement	03K	L94	\$21,282.00
2014	4	967	5732737	Julian Steele Bus Stop Enhancements	03K	L94	\$1,017.00
						Matrix Code	\$39,229.50
2012	4	860	5813692	Portland Street area ADA Sidewalk Improvements	03L	L94	\$10,252.68
2013	4	922	5742809	River Street Sidewalk Improvements	03L	L94	\$6,472.00
2014	4	955	5729829	Graft Street Sidewalks	03L	L94	\$7,854.24
2014	4	958	5729829	Downtown Outdoor Dining Sidewalk Enhancements	03L	L94	\$761.60
2014	4	958	5765975	Downtown Outdoor Dining Sidewalk Enhancements	03L	L94	\$571.48
2014	4	970	5765975	Tilton School Area pedestrian improvements	03L	L94	\$7,632.00



Office of Community Planning and Development  
U.S. Department of Housing and Urban Development  
Integrated Disbursement and Information System  
F2B - CDBG Financial Summary Report  
Program Year 2014  
HAVERHILL, MA



Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	4	970	5742609	Tilton School Area pedestrian improvements	33L	LHA	\$0,915.80
2014	4	973	5742609	Pedlar Street Sidewalks	33L	LHA	\$13,479.60
2014	4	973	5745835	Pedlar Street Sidewalks	33L	LHA	\$946.00
2014	4	974	5742609	Jackson Street Sidewalks	33L	LHA	\$33,582.20
2014	4	974	5745835	Jackson Street Sidewalks	33L	LHA	\$352.00
2014	4	974	5768946	Jackson Street Sidewalks	33L	LHA	\$352.00
2014	4	975	5745835	Mountain Street + Webster Street Sidewalks	33L	LHA	\$5,866.80
2014	4	951	5012031	Webster Street Sidewalk Improvements	33L	LHA	\$5,680.00
2014	4	979	5762271	Urban Forestry/ Tree Planting	03L	Matrix Code	\$103,920.40
2014	4	979	5762593	Urban Forestry/ Tree Planting	03N	LHA	\$5,000.00
2014	4	949	5759186	Emerson Street Streetscape Improvements	03N	LHA	\$47,638.50
2014	4	949	5759186	Emerson Street Streetscape Improvements	03N	LHA	\$3,940.00
2014	7	953	5720714	Mitch's Place Emergency Shelter	05N	Matrix Code	\$56,578.50
2014	7	957	5725732	Open Hearts Ministries Social Outreach Program	05	LHC	\$7,000.00
2014	7	960	5762271	Mother/Child Food & Clothing	05	LHC	\$5,000.00
2014	7	961	5808044	Healing Assistance	05	LHC	\$8,000.00
2014	7	964	5773470	Homeless/Near Homeless Drop-In Center	05	LHC	\$33,000.00
2014	7	971	5725732	Rent & Utility Assistance	05	LHC	\$8,000.00
2014	7	971	5725732	Rent & Utility Assistance	05	LHC	\$6,000.00
2014	7	987	5818802	MEALS FOR FRAIL INDIGENT ELDERLY	05	Matrix Code	\$67,000.00
2014	7	987	5818802	MEALS FOR FRAIL INDIGENT ELDERLY	05A	LHC	\$3,815.00
2014	7	966	5765275	Haerhill YMCA Youth and Teen Center	05D	Matrix Code	\$2,416.00
2014	7	972	5798294	Academic Success Initiative	05D	LHC	\$5,000.00
2014	7	986	5791599	Inner City Boxing Club and Youth Development Program	05D	LHC	\$5,000.00
2014	7	986	5808044	Inner City Boxing Club and Youth Development Program	05D	LHC	\$5,000.00
2014	7	962	5748655	Veteran's Employment Program	05D	Matrix Code	\$15,000.00
2014	7	962	5770057	Veteran's Employment Program	05H	LHC	\$2,959.48
2014	7	962	5810276	Veteran's Employment Program	05H	LHC	\$1,458.03
2014	7	965	5818802	Community Police	05H	LHC	\$572.49
2014	7	959	5722737	Salvation Army Meals Program	05I	Matrix Code	\$5,000.00
2014	7	959	5787323	Salvation Army Meals Program	05I	LHA	\$7,500.00
2014	7	963	5808044	Open Hand Pantry	05I	LHC	\$22,500.00
2014	7	963	5808044	Open Hand Pantry	05I	LHC	\$2,500.00
2014	10	951	5720714	27 Fifth Avenue Unit #3 - Fire-Time Homebuyer Assistance	05H	Matrix Code	\$35,184.00
2014	10	951	5720714	27 Fifth Avenue Unit #3 - Fire-Time Homebuyer Assistance	05H	LHA	\$6,330.00
2011	5	849	5745805	86 NORTH BROADWAY	14A	Matrix Code	\$6,500.00
2011	5	849	5745805	86 NORTH BROADWAY	14A	LHA	\$2,191.50
2013	5	908	5748555	112 Hancock Street Rehabilitation	14A	LHA	\$1,270.00
2013	5	908	5811028	112 Hancock Street Rehabilitation	14A	LHA	\$10,485.00
2013	5	927	5725732	12 Grant Street Rehabilitation	14A	LHA	\$175.00
2013	5	927	5799186	12 Grant Street Rehabilitation	14A	LHA	\$175.00
2013	5	927	5811028	12 Grant Street Rehabilitation	14A	LHA	\$425.00
2013	5	950	5716555	35 Pilgrim Road Rehabilitation	14A	LHA	\$590.00
2014	5	950	5716555	35 Pilgrim Road Rehabilitation	14A	LHA	\$4,000.00
2014	5	950	5716555	35 Pilgrim Road Rehabilitation	14A	LHA	\$4,504.00
2014	5	950	5745855	35 Pilgrim Road Rehabilitation	14A	LHA	\$3,100.00
2014	5	950	5745855	35 Pilgrim Road Rehabilitation	14A	LHA	\$2,000.00
2014	5	976	5745789	35 5th Avenue Rehabilitation	14A	LHA	\$2,176.00
2014	5	976	5745789	35 5th Avenue Rehabilitation	14A	LHA	\$2,176.00
2014	5	976	5762271	35 5th Avenue Rehabilitation	14A	LHA	\$4,902.00
2014	5	976	5766546	35 5th Avenue Rehabilitation	14A	LHA	\$1,500.00
2014	5	976	5771370	35 5th Avenue Rehabilitation	14A	LHA	\$4,903.00
2014	5	976	5821028	35 5th Avenue Rehabilitation	14A	LHA	\$175.00
2014	5	977	5745789	233 Franklin Street Rehabilitation	14A	LHA	\$1,941.18



Office of Community Planning and Development  
U.S. Department of Housing and Urban Development  
Integrated Disbursement and Information System  
PD26 - CDBG Financial Summary Report  
Program Year 2014  
HAVERHILL, MA

DATE: 11/13/15  
TIME: 9:22  
PAGE: 4

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Draws Amount
2014	5	978	5756759	13 Bellevue Avenue Rehabilitation and DeLeeding	14A	LHA	\$225.00
2014	5	976	5771370	13 Bellevue Avenue Rehabilitation and DeLeeding	14A	LHA	\$5,520.00
2014	5	981	5765875	81 Franklin Street Rehabilitation	14A	LHA	\$3,950.00
2014	5	981	5818802	81 Franklin Street Rehabilitation	14A	LHA	\$3,950.00
2014	5	981	5871078	81 Franklin Street Rehabilitation	14A	LHA	\$1,750.00
2014	5	982	5771370	67 Lowell Avenue Housing Rehab	14A	LHA	\$1,213.00
2014	5	988	5798234	961 Broadway ADA accessibility	14A	LHA	\$325.00
2014	5	988	5824215	961 Broadway ADA accessibility	14A	LHA	\$12,000.00
2014	3	945	5707050	CODE ENFORCEMENT	14A	Matrix Code	\$66,350.68
2014	3	945	5709495	CODE ENFORCEMENT	15	LHA	\$1,439.82
2014	3	945	5711035	CODE ENFORCEMENT	15	LHA	\$774.52
2014	3	945	5713479	CODE ENFORCEMENT	15	LHA	\$738.17
2014	3	945	5716555	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5718429	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5720714	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5723323	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5727844	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5727848	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5728829	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5732737	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5735732	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5735740	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5742221	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5742839	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5748835	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5748835	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5750446	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5752396	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5752775	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5756789	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5759155	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5762271	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5763880	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5765875	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5766946	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5769105	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5771370	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5772470	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5776057	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5778125	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5780140	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5782593	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5785535	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5787323	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5789434	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5792599	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5794325	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5796611	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5798294	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5799186	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5804327	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5806722	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5808044	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5810276	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5811031	CODE ENFORCEMENT	15	LHA	\$843.09
2014	3	945	5813692	CODE ENFORCEMENT	15	LHA	\$843.09





Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	3	945	581776	CODE ENFORCEMENT	LS	LMA	\$835.17
2014	3	945	581802	CODE ENFORCEMENT	LS	LMA	\$835.17
2014	3	945	582108	CODE ENFORCEMENT	LS	LMA	\$835.17
2014	3	945	582425	CODE ENFORCEMENT	LS	LMA	\$835.17
Total					LS	Matrix Code	\$30,004.91
							\$794,123.49


LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	7	953	572074	Mitch's Place Emergency Shelter	35	LNC	\$7,000.00
2014	7	957	572572	Open Hearts Ministries Social Outreach Program	35	LNC	\$5,000.00
2014	7	960	576227	Notter/Child Food & Clothing	35	LNC	\$8,000.00
2014	7	961	580804	Healing Assistance	35	LNC	\$33,000.00
2014	7	964	572470	Homeless/Near Homeless Drop-In Center	35	LNC	\$8,000.00
2014	7	971	572572	Rent & Utility Assistance	35	LNC	\$6,000.00
2014	7	987	581802	MEALS FOR FRAIL INDIGENT ELDERLY	05	Matrix Code	\$97,000.00
2014	7	966	576575	HAVERHILL YHCA Youth and Teen Center	05A	Matrix Code	\$2,815.00
2014	7	972	575294	Academic Success Initiative	35D	LNC	\$5,000.00
2014	7	986	575299	Inner City Boxing Club and Youth Development Program	35D	LNC	\$3,000.00
2014	7	986	580804	Inner City Boxing Club and Youth Development Program	35D	LNC	\$2,000.00
2014	7	962	574855	Veterans Employment Program	05D	Matrix Code	\$15,000.00
2014	7	962	577667	Veterans Employment Program	05H	LNC	\$2,969.48
2014	7	962	5810276	Veterans Employment Program	05H	LNC	\$1,456.03
2014	7	965	581802	Community Police	05H	Matrix Code	\$572.49
2014	7	959	573277	Salvation Army Meals Program	05I	LMA	\$7,500.00
2014	7	959	575233	Salvation Army Meals Program	05W	LNC	\$22,500.00
2014	7	963	580804	Open Hand Pantry	05W	LNC	\$3,600.00
2014	7	963	580804	Open Hand Pantry	05W	LNC	\$10,184.00
Total					05W	Matrix Code	\$35,184.00
							\$132,500.00

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	1	941	570700	ADMINISTRATION EXPENSE	21A	LMA	\$89.75
2014	1	941	571655	ADMINISTRATION EXPENSE	21A	LMA	\$235.66
2014	1	941	571849	ADMINISTRATION EXPENSE	21A	LMA	\$2,122.66
2014	1	941	572809	ADMINISTRATION EXPENSE	21A	LMA	\$1,772.35
2014	1	941	575678	ADMINISTRATION EXPENSE	21A	LMA	\$319.94
2014	1	941	576227	ADMINISTRATION EXPENSE	21A	LMA	\$54.75
2014	1	941	576946	ADMINISTRATION EXPENSE	21A	LMA	\$249.33
2014	1	941	578125	ADMINISTRATION EXPENSE	21A	LMA	\$3,600.79
2014	1	941	578140	ADMINISTRATION EXPENSE	21A	LMA	\$100.00
2014	1	941	578535	ADMINISTRATION EXPENSE	21A	LMA	\$85.00
2014	1	941	578434	ADMINISTRATION EXPENSE	21A	LMA	\$155.50
2014	1	941	579432	ADMINISTRATION EXPENSE	21A	LMA	\$14,035.56
2014	1	941	579824	ADMINISTRATION EXPENSE	21A	LMA	\$413.91
2014	1	941	580804	ADMINISTRATION EXPENSE	21A	LMA	\$343.91





Office of Community Planning and Development  
U.S. Department of Housing and Urban Development  
Integrated Disbursement and Information System  
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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
							<b>Total</b>
							\$131,910.82

U.S. DEPARTMENT OF HOUSING AND  
URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND  
DEVELOPMENT  
PR01 HUD Grants and Program Income

IDIS

Program Code	Fund Type	Grantee Name	Grant Number	Authorized Amount	Suballocated Amount	Amount Committed to Activities
CDE03	EN	HAVERHILL				
			B88MC250010	\$875,000.00	\$0.00	\$875,000.00
			B89MC250010	\$1,016,000.00	\$0.00	\$1,016,000.00
			B90MC250010	\$833,000.00	\$0.00	\$833,000.00
			B91MC250010	\$1,046,000.00	\$0.00	\$1,046,000.00
			B92MC250010	\$1,168,800.00	\$0.00	\$1,168,800.00
			B93MC250010	\$1,226,000.00	\$0.00	\$1,226,000.00
			B94MC250010	\$1,337,000.00	\$0.00	\$1,337,000.00
			B95MC250010	\$1,400,000.00	\$0.00	\$1,400,000.00
			B96MC250010	\$1,369,000.00	\$0.00	\$1,369,000.00
			B97MC250010	\$1,336,000.00	\$0.00	\$1,336,000.00
			B98MC250010	\$1,282,000.00	\$0.00	\$1,282,000.00
			B99MC250010	\$1,260,000.00	\$0.00	\$1,260,000.00
			B00MC250010	\$1,272,000.00	\$0.00	\$1,272,000.00
			B01MC250010	\$1,321,000.00	\$0.00	\$1,321,000.00
			B02MC250010	\$1,267,000.00	\$0.00	\$1,267,000.00
			B03MC250010	\$1,267,000.00	\$0.00	\$1,267,000.00
			B04MC250010	\$1,253,000.00	\$0.00	\$1,253,000.00
			B05MC250010	\$1,175,700.00	\$0.00	\$1,175,700.00
			B06MC250010	\$1,095,000.00	\$0.00	\$1,095,000.00
			B07MC250010	\$1,074,197.00	\$0.00	\$1,074,197.00
			B08MC250010	\$1,042,476.00	\$0.00	\$1,042,476.00
			B09MC250010	\$1,058,821.00	\$0.00	\$1,058,821.00
			B10MC250010	\$1,143,951.00	\$0.00	\$1,143,951.00
			B11MC250010	\$857,702.00	\$0.00	\$857,702.00
			B12MC250010	\$853,894.00	\$0.00	\$853,894.00
			B13MC250010	\$857,026.00	\$0.00	\$857,026.00
			B14MC250010	\$864,637.00	\$0.00	\$864,637.00
			B15MC250010	\$889,450.00	\$0.00	\$889,450.00
			<b>HAVERHILL Subtotal:</b>	<b>\$21,836,388.00</b>	<b>\$0.00</b>	<b>\$21,836,388.00</b>
			<b>EN Subtotal:</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
			<b>HAVERHILL Subtotal:</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
			<b>RL Subtotal:</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
			<b>HAVERHILL Subtotal:</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
			B87MC250010	\$24,321.75	\$0.00	\$24,321.75
			B88MC250010	\$57,301.61	\$0.00	\$57,301.61
			B89MC250010	\$55,810.98	\$0.00	\$55,810.98
			B90MC250010	\$57,567.31	\$0.00	\$57,567.31
			B91MC250010	\$145,843.57	\$0.00	\$145,843.57
			B92MC250010	\$57,160.70	\$0.00	\$57,160.70
			B93MC250010	\$74,818.22	\$0.00	\$74,818.22
			B94MC250010	\$110,054.51	\$0.00	\$110,054.51
			B95MC250010	\$123,468.43	\$0.00	\$123,468.43
			B96MC250010	\$53,483.19	\$0.00	\$53,483.19
			B97MC250010	\$13,737.48	\$0.00	\$13,737.48
			B98MC250010	\$115,346.70	\$0.00	\$115,346.70
			B99MC250010	\$54,199.20	\$0.00	\$54,199.20
			B10MC250010	\$10,689.67	\$0.00	\$10,689.67
			B11MC250010	\$74,904.46	\$0.00	\$74,904.46
			B12MC250010	\$57,572.19	\$0.00	\$57,572.19
			B13MC250010	\$1,023.29	\$0.00	\$1,023.29

U.S. DEPARTMENT OF HOUSING AND  
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## IDIS

Program	Fund Type	Grantee Name	Grant Number	Net Drawn Amount	FY YTD Net Draw Amount	Available to Commit
CD8G	EN	HAVERHILL				
			B88MC250010	\$875,300.00	\$0.00	\$0.00
			B89MC250010	\$1,016,900.00	\$0.00	\$0.00
			B90MC250010	\$993,300.00	\$0.00	\$0.00
			D81MC250010	\$1,046,000.00	\$0.00	\$0.00
			B82MC250010	\$1,168,804.00	\$0.00	\$0.00
			B83MC250010	\$1,226,000.00	\$0.00	\$0.00
			B84MC250010	\$1,337,000.00	\$0.00	\$0.00
			B85MC250010	\$1,400,000.00	\$0.00	\$0.00
			B86MC250010	\$1,369,000.00	\$0.00	\$0.00
			B87MC250010	\$1,336,000.00	\$0.00	\$0.00
			B88MC250010	\$1,282,000.00	\$0.00	\$0.00
			B89MC250010	\$1,290,000.00	\$0.00	\$0.00
			B90MC250010	\$1,272,000.00	\$0.00	\$0.00
			B01MC250010	\$1,321,000.00	\$0.00	\$0.00
			B02MC250010	\$1,267,000.00	\$0.00	\$0.00
			B03MC250010	\$1,267,000.00	\$0.00	\$0.00
			B04MC250010	\$1,263,000.00	\$0.00	\$0.00
			B05MC250010	\$1,178,708.00	\$0.00	\$0.00
			B06MC250010	\$1,066,622.00	\$0.00	\$0.00
			B07MC250010	\$1,074,197.00	\$0.00	\$0.00
			B08MC250010	\$1,042,478.00	\$0.00	\$0.00
			B09MC250010	\$1,068,920.00	\$0.00	\$0.00
			B10MC250010	\$1,143,961.00	\$0.00	\$0.00
			B11MC250010	\$987,702.00	\$0.00	\$0.00
			B12MC250010	\$983,994.00	\$0.00	\$0.00
			B13MC250010	\$987,029.00	\$0.00	\$0.00
			B14MC250010	\$984,637.00	\$18,429.27	\$353.27
			B15MC250010	\$22,031.01	\$22,031.01	\$413,653.61
			<b>Haverhill Subtotal:</b>	<b>\$30,399,670.01</b>	<b>\$41,099.28</b>	<b>\$414,206.88</b>
				\$0.00	\$0.00	\$0.00
			<b>EN Subtotal:</b>	<b>\$30,399,670.01</b>	<b>\$41,099.28</b>	<b>\$414,206.88</b>
				\$0.00	\$0.00	\$0.00
			<b>HAVERHILL Subtotal:</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
			B07MC250010	\$24,323.75	\$0.00	\$0.00
			B08MC250010	\$37,301.01	\$0.00	\$0.00
			B09MC250010	\$86,810.98	\$0.00	\$0.00
			B10MC250010	\$37,567.31	\$0.00	\$0.00
			B11MC250010	\$145,843.57	\$0.00	\$0.00
			B12MC250010	\$92,180.70	\$0.00	\$0.00
			B13MC250010	\$74,818.22	\$0.00	\$0.00
			B14MC250010	\$110,094.51	\$0.00	\$0.00
			B15MC250010	\$123,589.43	\$0.00	\$0.00
			B16MC250010	\$85,483.16	\$0.00	\$0.00
			B17MC250010	\$13,727.48	\$0.00	\$0.00
			B18MC250010	\$115,346.70	\$0.00	\$0.00
			B19MC250010	\$94,159.20	\$0.00	\$0.00
			B20MC250010	\$10,866.87	\$0.00	\$0.00
			B21MC250010	\$74,904.46	\$0.00	\$0.00
			B22MC250010	\$57,572.19	\$0.00	\$0.00
			B23MC250010	\$1,023.29	\$0.00	\$0.00

U.S. DEPARTMENT OF HOUSING AND  
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Program Type	Fund Type	Grantee Name	Grant Number	Available to Draw	Receipture Amount
CDBS	EN	HAVERHILL	B88MC250010	\$0.00	\$0.00
			B89MC250010	\$0.00	\$0.00
			B90MC250010	\$0.00	\$0.00
			B91MC250010	\$0.00	\$0.00
			B92MC250010	\$0.00	\$0.00
			B93MC250010	\$0.00	\$0.00
			B94MC250010	\$0.00	\$0.00
			B95MC250010	\$0.00	\$0.00
			B96MC250010	\$0.00	\$0.00
			B97MC250010	\$0.00	\$0.00
			B98MC250010	\$0.00	\$0.00
			B99MC250010	\$0.00	\$0.00
			B00MC250010	\$0.00	\$0.00
			B01MC250010	\$0.00	\$0.00
			B02MC250010	\$0.00	\$0.00
			B03MC250010	\$0.00	\$0.00
			B04MC250010	\$0.00	\$0.00
			B05MC250010	\$0.00	\$0.00
			B06MC250010	\$0.00	\$0.00
			B07MC250010	\$0.00	\$0.00
NL	EN	HAVERHILL	B08MC250010	\$0.00	\$0.00
			B09MC250010	\$0.00	\$0.00
			B10MC250010	\$0.00	\$0.00
			B11MC250010	\$0.00	\$0.00
			B12MC250010	\$0.00	\$0.00
			B13MC250010	\$0.00	\$0.00
			B14MC250010	\$0.00	\$0.00
			B15MC250010	\$0.00	\$0.00
			B16MC250010	\$0.00	\$0.00
			B17MC250010	\$0.00	\$0.00
			B18MC250010	\$0.00	\$0.00
			B19MC250010	\$0.00	\$0.00
			B20MC250010	\$0.00	\$0.00
			B21MC250010	\$0.00	\$0.00
			B22MC250010	\$0.00	\$0.00
			B23MC250010	\$0.00	\$0.00
			B24MC250010	\$0.00	\$0.00
			B25MC250010	\$0.00	\$0.00
			B26MC250010	\$0.00	\$0.00
PI	RL	HAVERHILL	B27MC250010	\$0.00	\$0.00
			B28MC250010	\$0.00	\$0.00
			B29MC250010	\$0.00	\$0.00
			B30MC250010	\$0.00	\$0.00
			B31MC250010	\$0.00	\$0.00
			B32MC250010	\$0.00	\$0.00
			B33MC250010	\$0.00	\$0.00
			B34MC250010	\$0.00	\$0.00
			B35MC250010	\$0.00	\$0.00
			B36MC250010	\$0.00	\$0.00
			B37MC250010	\$0.00	\$0.00
			B38MC250010	\$0.00	\$0.00
			B39MC250010	\$0.00	\$0.00
			B40MC250010	\$0.00	\$0.00
			B41MC250010	\$0.00	\$0.00
			B42MC250010	\$0.00	\$0.00
			B43MC250010	\$0.00	\$0.00
			B44MC250010	\$0.00	\$0.00
			B45MC250010	\$0.00	\$0.00
			B46MC250010	\$0.00	\$0.00

## PGM YR 2014

Year	IDIS Project	Project	Activity Name	Activity	Activity Status	Funded Amount	Draw Amount	Balance
2014	1	GENERAL ADMINISTRATION	ADMINISTRATION EXPENSES	946	Completed	\$15,996.45	\$15,996.45	\$0.00
		Project Total				\$15,996.45	\$15,996.45	\$0.00
	2	REHABILITATION ADMINISTRATION	REHABILITATION ADMIN EXPENSE	947	Completed	\$64,308.53	\$64,308.53	\$0.00
		Project Total				\$79,304.98	\$79,304.98	\$0.00
	3	FCR - FCR-COOP-HK	CODE ENFORCEMENT	645	Open	\$12,643.44	\$0.00	\$12,643.44
		Project Total				\$12,643.44	\$0.00	\$12,643.44
	4	Project Maintenance & Facilities	Common Area Clean up and Repairs and Tree Improvement	155	Completed	\$11,100.00	\$11,100.00	\$0.00
		Project Total				\$11,100.00	\$11,100.00	\$0.00
			Relined Square Footing Engagement	909	Completed	\$1,017.00	\$1,017.00	\$0.00
			Tenth School Area Pedestrian Improvements	970	Completed	\$17,246.80	\$17,246.80	\$0.00
			Parker Street Sidewalks	673	Completed	\$14,432.80	\$14,432.80	\$0.00
			Jackson Street Sidewalks	774	Completed	\$4,287.20	\$4,287.20	\$0.00
			Urban Freeway Tree Planting	979	Completed	\$2,638.50	\$2,638.50	\$0.00
			Emerson Street Streetcrops Improvements	960	Open	\$5,000.00	\$0.00	\$5,000.00
			Welcome Street Sidewalk Improvements	951	Completed	\$5,680.00	\$5,680.00	\$0.00
			Yves Street Streetcrops	954	Completed	\$6,730.00	\$6,730.00	\$0.00
			Garage Yard Renovations - 2nd phase	904	Open	\$240,000.00	\$0.00	\$240,000.00
			Courtesy Park Enhancements	1051	Open	\$7,000.00	\$0.00	\$7,000.00
		Single Family Rehabilitation	30 Taylor Road Rehabilitation	30C	Open	\$19,000.00	\$19,000.00	\$0.00
			20 Taylor Road Rehabilitation	30C	Open	\$14,300.00	\$14,300.00	\$0.00
			235 Franklin Street Rehabilitation	377	Open	\$2,000.00	\$0.00	\$2,000.00
			13 Bellevue Avenue Rehabilitation and Redesign	978	Open	\$7,000.00	\$0.00	\$7,000.00
			81 Franklin Street Renovation	081	Open	\$6,000.00	\$0.00	\$6,000.00
			104 Wood Avenue 1st/2nd Story Demol	988	Completed	\$1,125.00	\$1,125.00	\$0.00
		Project Total				\$430,838.12	\$430,838.12	\$0.00
			Water Street School Affiliated Housing Project	948	Open	\$71,430.00	\$0.00	\$71,430.00
			Water Street School Affiliated Renovation	956	Completed	\$68,389.18	\$68,389.18	\$0.00
			30 Pilling Road Habitat		Completed	\$1,275.00	\$1,275.00	\$0.00
						\$1,275.00	\$1,275.00	\$0.00
						\$11,123.82	\$11,123.82	\$0.00

U.S. DEPARTMENT OF HOUSING AND  
 URBAN DEVELOPMENT  
 OFFICE OF COMMUNITY PLANNING AND  
 DEVELOPMENT  
 PR03-Main BOSMAC Report

IDIS

Grantee	Ret Program Year	Count of PR03 Activities of all years that have not been Cancelled	% of PR03 Activities of all years that have not been Cancelled
HAYVERHILL 2014		39	97.80%



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 PRO3-Mult BOSMAC Report

IDIS

Grantee	Rpt Program Year	Count of PRO3 Activities of prior years that have not been Cancelled	% of PRO3 Activities of prior years that have not been Cancelled
HAYVERHILL 2014		89	97.80%

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IDIS		Count of PR03 Activities of prior years not Completed		% of PR03 Activities of prior years not completed	
Grantee	Rpt Program Year				
HAYWARD, J.	2014	16		17.58%	

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DIS

Grantee	Report Program Year	Count of PRO3 prior years Activities Completed and Without Accomp	% of PRO3 prior years Activities not Completed and Without Accomp
HAVERHILL 2014		8	8.79%

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PR03-Marr BOSMAc Report

SID

Grantee	Rpt Program Year	PR03 Year Activities	% of PR03 Year Activities	PR03 Year Activities NOT Completed	% of PR03 Year Activities NOT Completed
HAVERHILL 2014		51	98.03%	11	21.15%

IDIS

Grantee	Rpt Program Year	PR03 Year Activities without Accom Narrative	% of PR03 Year Activities without Accom Narrative	Completed Activities (All Years) with NO Accomp DATA
HAYFRI III.1.2014		8	15.38%	3

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PROJ-Main BOSMAC Report

IDIS					
Grantee	Report Program Year	% of Completed Activities (All_Years) with NO Accomplishments	Prior Years Activities with Zero Expenditures	% of Prior Years Activities with Zero Expenditures	
HAYVERHILL 2014		DATA	3.30%	2	2.20%

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ID/S

Grantee	Rpt Year	Program Year	PR03 Year Activities with Zero Expenditure	% of PR03 Year Activities with Zero Expenditures	Count of Job Activities (All Years) with 0 Accompl or > \$35,000/job
HAVERHILL 2014			2	3.85%	1

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 PROS-Main BO3MAC Report

DIS

Grantee	Rpt Year	Program Metrics	% of Job Activities (All Years) with a Accomp or > \$35,400/Job	Ratio of Balance of PI to Draw to Latest Grant Amount
HAVERHILL, 2014			1.0%	0.73%



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 PRO3-Mair BOSMAC Report

IDIS

Grantee	Yr Program Year	Percent Metric	PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES	PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES
HAYRHILL 2014			14.96%	17.15%

10/10