# AVERY COUNTY, NORTH CAROLINA HOUSING NEEDS ASSESSMENT

COUNTROL

**APRIL 2023** 



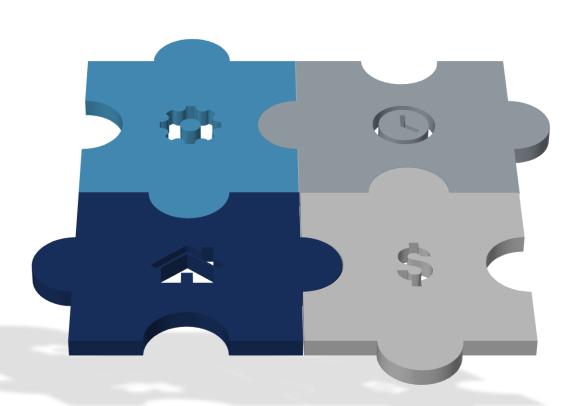
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#### Scope of Work

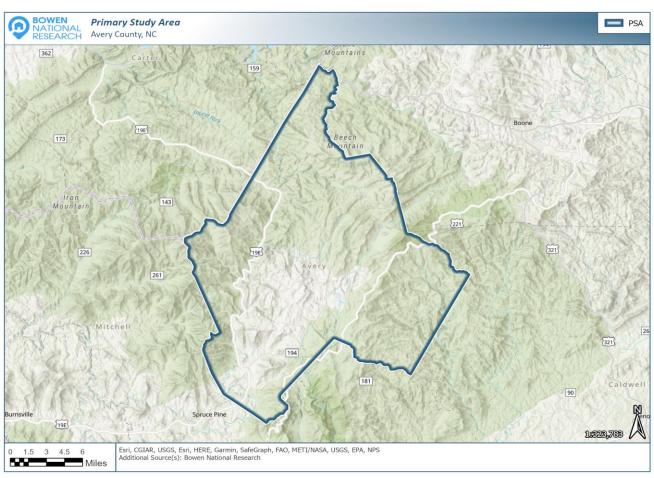
- Demographic Characteristics and Trends
- Economic Conditions and Trends
- Existing Housing Stock Costs, Availability, & Conditions
- Other Housing Factors
  - Commuting Patterns
  - Migration Patterns
  - Public Transportation
  - Crime Analysis
  - Residential Blight
  - Development Opportunities
  - Housing Policies and Regulations
  - Housing Assistance Programs Overview
  - Development Partner Identification
  - Special Needs Populations
- Quantified Housing Gap Estimates
- Community Input (Employers and Residents/Commuters, Over 300 Respondents)
- Action Plan Recommendations



## Geographical Study Area

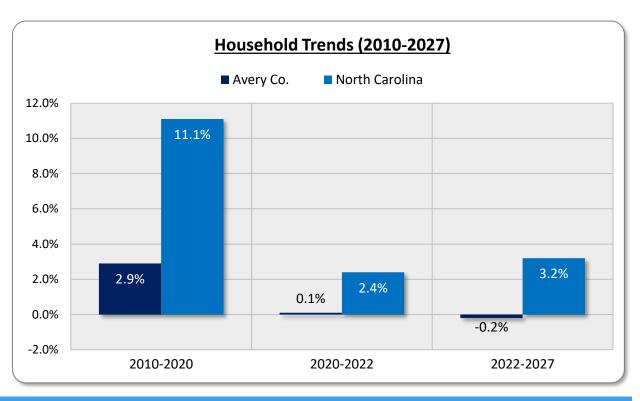
# Primary Study Area (PSA) Avery County





#### Demographics – Overall Population and Household Trends

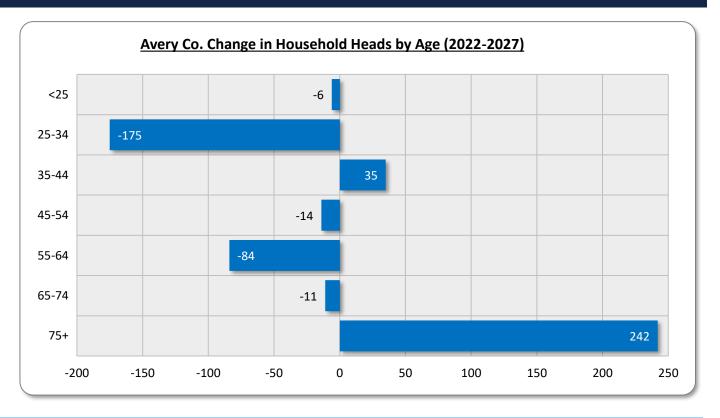
Between 2010 and 2020, number of households in the county increased by 2.9% (192 households); Over the next five years, the number of households within the county is projected to remain stable, decreasing by 13 or 0.2%. The housing needs of many households will likely change in the next five years.



Avery County's population and household growth have been modest since 2010. It is projected that they are expected to experience slight declines through 2027. Regardless, the county is expected to experience notable shifts among households by age cohort and household income levels.

#### Demographics – Households By Age

Projections for 2027 indicate the greatest growth of household heads by age will occur among those 75 and older with an increase of 242 households (19.8% increase) within the county. Comparatively moderate growth will also occur for households ages 35 to 44 (3.7%). Households age 25 to 34 in the county are projected to decline by 23.0%, or 175 households, over the next five years.



Projected increase in senior households age 75 and older indicates a likely increase in demand for senior-oriented housing of both independent and assisted-living types, while the expected growth in households between the ages of 35 and 44 will likely contribute to family-oriented housing demand.

#### Demographics – Renter Household Income

Over two-thirds (67.2%) of county renter households **earn** < \$40,000 annually, which is **projected to decrease** by 154 (14.1%) households by 2027. Conversely, most of the renter household growth within the PSA will be among those earning between \$50,000 and \$99,999.

			Renter Households by Income								
		<\$10,000	\$10,000 -\$19,999	\$20,000 -\$29,999	\$30,000 - \$39,999	\$40,000 -\$49,999	\$50,000 - 59,999	\$60,000 -\$99,999	\$100,000+		
	2010	434 (27.7%)	467 (29.8%)	239 (15.3%)	126 (8.0%)	145 (9.3%)	52 (3.3%)	96 (6.2%)	7 (0.5%)		
Avery	2022	245 (15.1%)	352 (21.7%)	281 (17.4%)	211 (13.0%)	160 (9.9%)	104 (6.4%)	215 (13.3%)	52 (3.2%)		
County	2027	180 (11.3%)	285 (18.0%)	268 (16.9%)	202 (12.8%)	169 (10.7%)	137 (8.6%)	286 (18.1%)	57 (3.6%)		
	Change 2022-'27	-65 (-26.5%)	-67 (-19.0%)	-13 (-4.6%)	-9 (-4.3%)	9 (5.6%)	33 (31.7%)	71 (33.0%)	5 (9.6%)		
	2010	195,552 (15.7%)	268,561 (21.5%)	209,437 (16.8%)	164,848 (13.2%)	128,251 (10.3%)	77,774 (6.2%)	154,380 (12.4%)	48,450 (3.9%)		
North	2022	140,609 (9.6%)	201,712 (13.8%)	187,127 (12.8%)	177,140 (12.1%)	157,109 (10.7%)	118,500 (8.1%)	298,927 (20.4%)	183,868 (12.6%)		
Carolina	2027	107,726 (7.2%)	159,053 (10.7%)	155,949 (10.5%)	160,455 (10.8%)	148,782 (10.0%)	128,261 (8.6%)	360,036 (24.1%)	270,915 (18.2%)		
	Change 2022-'27	-32,883 (-23.4%)	-42,659 (-21.1%)	-31,178 (-16.7%)	-16,685 (-9.4%)	-8,327 (-5.3%)	9,761 (8.2%)	61,109 (20.4%)	87,047 (47.3%)		

The majority share of lower-income renter households and the increase of moderate/higher-earning income renter households within Avery County through 2027 indicates the importance of providing a wide range of rental housing alternatives.

#### Demographics – Owner Household Income

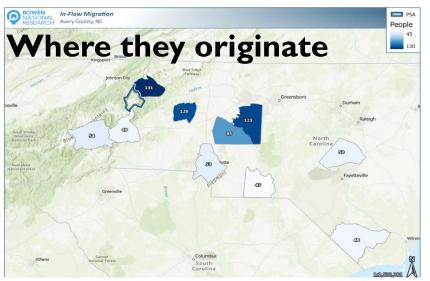
Most owner household growth in Avery County will occur among those earning between \$40,000 and \$49,999 (71 HHs, 11.1%) and those earning \$100,000 or more (238 HHs, 21.4%).

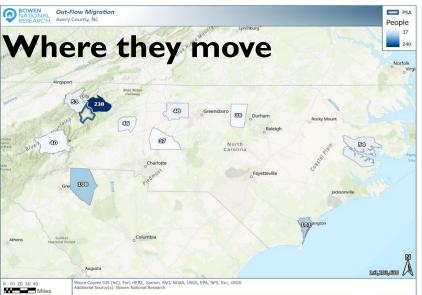
Owner households earning below \$40,000 comprise around one-third of owner households; Preservation of affordable for-sale housing to remain important.

County trends likely signal a moderate shift in the need for housing oriented to middle- and higher-income households, while the need for affordable housing will remain critical as nearly one-third of households in the county will continue to earn <\$40,000 annually in 2027, including many first-time homebuyers.

				Ow	ner Hous	seholds b	y Income		
		<\$10,000	\$10,000 -\$19,999	\$20,000 -\$29,999	\$30,000 - \$39,999	\$40,000 -\$49,999	\$50,000 - \$59,999	\$60,000 -\$99,999	<b>\$100,000</b> +
	2010	434 (8.5%)	696 (13.6%)	742 (14.5%)	701 (13.7%)	655 (12.8%)	434 (8.5%)	1,077 (21.1%)	363 (7.1%)
Avery	2022	216 (4.1%)	469 (8.9%)	550 (10.5%)	567 (10.8%)	639 (12.2%)	481 (9.2%)	1,212 (23.1%)	1,112 (21.2%)
County	2027	173 (3.3%)	415 (7.9%)	465 (8.8%)	474 (9.0%)	710 (13.5%)	452 (8.6%)	1,230 (23.3%)	1,350 (25.6%)
	Change 2022-'27	-43 (-19.9%)	-54 (-11.5%)	-85 (-15.5%)	-93 (-16.4%)	71 (11.1%)	-29 (-6.0%)	18 (1.5%)	238 (21.4%)
	2010	131,928 (5.3%)	229,206 (9.2%)	255,998 (10.2%)	264,219 (10.6%)	246,324 (9.9%)	235,866 (9.4%)	610,174 (24.4%)	524,175 (21.0%)
North	2022	86,315 (3.1%)	148,555 (5.3%)	178,900 (6.4%)	202,664 (7.2%)	200,172 (7.2%)	220,390 (7.9%)	690,748 (24.7%)	1,069,758 (38.2%)
Carolina	2027	68,493 (2.4%)	118,965 (4.1%)	144,818 (5.0%)	170,691 (5.9%)	171,824 (5.9%)	205,597 (7.1%)	692,240 (23.8%)	1,336,424 (45.9%)
	Change 2022-'27	-17,822 (-20.6%)	-29,590 (-19.9%)	-34,082 (-19.1%)	-31,973 (-15.8%)	-28,348 (-14.2%)	-14,793 (-6.7%)	1,492 (0.2%)	266,666 (24.9%)

#### Demographics – Migration Patterns





Avery County: County-to-County Net Population Migration Top 10 Origin and Destination Counties (Regional Only)								
In-Migr	ation		Out-Mig	ration				
Importing County	ty Number Percent Exporting County		<b>Exporting County</b>	Number	Percent			
Watauga County, NC	131	7.0%	Watauga County, NC	238	16.6%			
Davidson County, NC	123	6.5%	Spartanburg County, SC	108	7.5%			
Alexander County, NC	120	6.4%	New Hanover County, NC	101	7.1%			
Rowan County, NC	95	5.0%	Beaufort County, NC	54	3.8%			
Buncombe County, NC	54	2.9%	Carter County, TN	53	3.7%			
Mecklenburg County, NC	53	2.8%	Forsyth County, NC	48	3.4%			
Harnett County, NC	50	2.7%	Alexander County, NC	46	3.2%			
McDowell County, NC	49	2.6%	Buncombe County, NC	40	2.8%			
Columbus County, NC	48	2.6%	Orange County, NC	38	2.7%			
Anson County, NC	45	2.4%	Rowan County, NC	37	2.6%			
All Other Counties	1,114	59.2%	All Other Counties	668	46.7%			
Total In-Migration	1,882	100.0%	Total Out-Migration	1,431	100.0%			

Watauga County appears to have the greatest influence on Avery County resident mobility patterns. While Avery County is losing and gaining residents from adjacent or nearby counties, it is also losing and/or gaining residents to metropolitan areas like Asheville, Charlotte, Spartanburg (SC), Wilmington, and Winston-Salem

#### Demographics – Migration Characteristics

A significant portion of the population that moves to Avery County earns less than \$35,000 per year (Includes those that earned no income). This will influence the demand for more affordable housing alternatives, which currently has limited availability and wait lists.

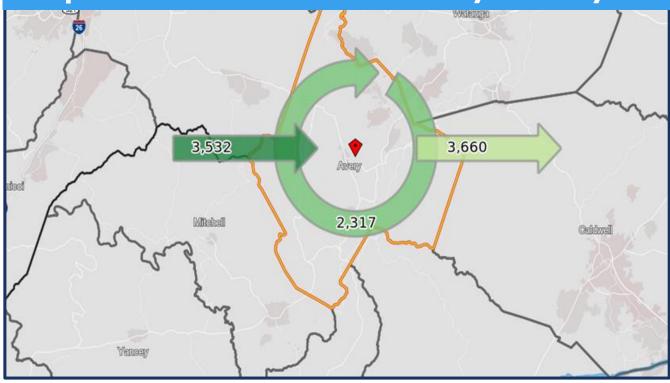
Avery County: Inc	Avery County: Income Distribution by Mobility Status for Population Age 15 Years+									
2020 Inflation Adjusted Individual		thin Same inty	Different	l From t County, State		l From nt State				
Income	Number	Percent	Number	Percent	Number	Percent				
<\$10,000	52	12.2%	238	49.6%	84	29.2%				
\$10,000 to \$14,999	77	18.1%	53	11.0%	75	26.0%				
\$15,000 to \$24,999	51	12.0%	49	10.2%	18	6.3%				
\$25,000 to \$34,999	136	31.9%	59	12.3%	34	11.8%				
\$35,000 to \$49,999	62	14.6%	18	3.7%	6	2.1%				
\$50,000 to \$64,999	20	4.7%	42	8.8%	10	3.5%				
\$65,000 to \$74,999	5	1.1%	0	0.0%	13	4.5%				
\$75,000+	23	5.4%	21	4.4%	48	16.6%				
Total	426	100.0%	480	100.0%	288	100.0%				

Source: U.S. Census Bureau, 2019 5-Year American Community Survey; Bowen National Research

#### Potential Commuter Support

- 3,660 Avery County residents
   are employed outside the
   county.
- 3,532 people commute into Avery County from surrounding areas for employment accounting for over three-fifths (60.4%) of the people employed in the county.

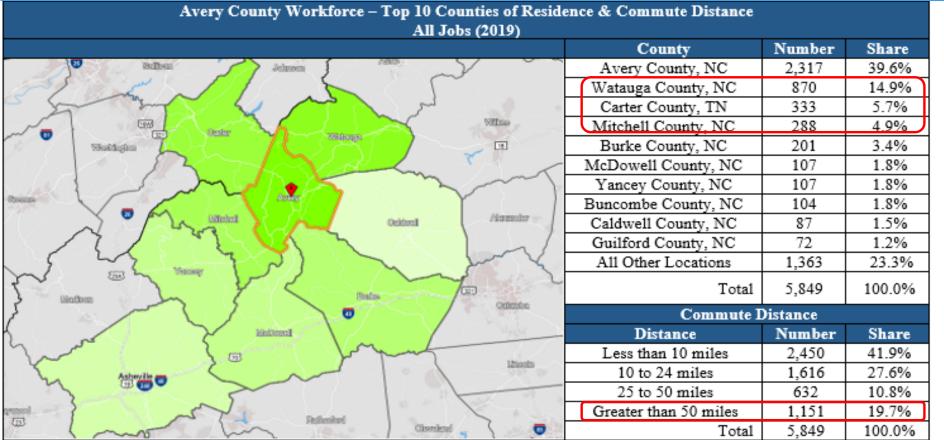
The large number of people that commute daily into the area for work represent a large base of potential residents for Avery County.



#### Commuter Origination

Source: U.S. Census, Longitudinal Origin-Destination Employment Statistics (LODES)

More than 1,100 (19.7%) of people commute into the county for work drive more than 50 miles (one way) each day. These long-distance commuters represent the most likely future residents of Avery County.

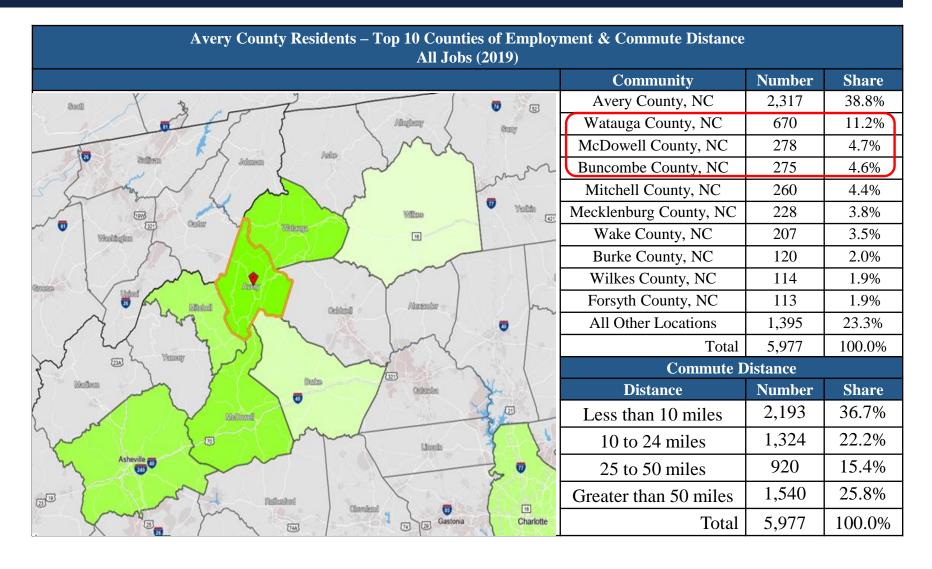


More than one-third (39.6%) of the Avery County workforce are residents of the county.

Watauga County (14.9%), Carter County (5.7%), and Mitchell County (4.9%) contribute the next largest shares of Avery County workers.

#### Commuter Destination

Over one-third (38.8%) of county residents are employed within **Avery County.** Watauga County (11.2%), McDowell County (4.7%), and **Buncombe County** (4.6%) employ the next largest shares of **Avery County** residents.



#### Housing Supply – Multifamily Apartments

Demand for multifamily rental housing is very strong within the county. All of the 144 surveyed multifamily rental units were occupied, resulting in an overall 100% occupancy rate. In typical, well-balanced rental housing markets, the occupancy rate is generally between 94% and 96%.

Project Type	Projects Surveyed	Total Units	Vacant Units	Occupancy Rate
Market-rate	1	7	0	100.0%
Tax Credit	1	32	0	100.0%
Tax Credit/Government-Subsidized	2	71	0	100.0%
Government-Subsidized	3	34	0	100.0%
Total	7	144	0	100.0%



All properties but one maintain waiting lists which indicates that pent-up demand exists for all types of multifamily rental housing within Avery County.

#### Housing Supply – Market Rate and Tax Credit Housing

Supply of market-rate units in the county is extremely limited **as only seven market-rate units** (4.9% of the apartment rental supply) were identified. **No units are available** and there is **pent-up demand** for the Tax Credit units based on their wait list. Note that **no three-bedroom units** were identified.

Market-Rate										
						Median				
Bedroom	Baths	Units	Share	Vacant	% Vacant	Collected Rent				
Two-Bedroom	2.0	7	100.0%	0	0.0%	\$1,750				
Total Market	-Rate	7	100.0%	0	0.0%	-				
7	Tax Credit (Households Earning Between \$32k-\$52k)									
						Median				
Bedroom	Baths	Units	Share	Vacant	% Vacant	Collected Rent				
One-Bedroom	1.0	20	62.5%	0	0.0%	\$579				
Two-Bedroom	1.0	12	37.5%	0	0.0%	\$737				
Total Tax C	32	100.0%	0	0.0%	-					

Market-Rate rentals only affordable to households earning \$70,000+

Tax Credit rentals affordable/eligible to households earning between \$23k and \$52k

No apartments serving incomes between \$52k and \$70k

#### Housing Supply – Government-Subsidized Housing

- All subsidized apartments
   occupied & wait lists
   exists for such housing
- A total of 20
   households are on the
   housing authority's wait
   list for an available
   Housing Choice Voucher
- Approximately 9 (5.1%)
   of the 178 vouchers
   issued in the region are
   unused due to lack of
   available housing or
   properties that would
   not accept vouchers

Government-subsidized housing serves households earning up to 50% of Area Median Income (<\$32k)



Subsidized Tax Credit									
Bedroom	Bedroom Baths			Vacancy	% Vacant				
One-Bedroom	1.0	66	93.0%	0	0.0%				
Two-Bedroom	1.0	2	2.8%	0	0.0%				
Two-Bedroom	2.0	3	4.2%	0	0.0%				
Total Subsidized Tax (	Credit	71	100.0%	0	0.0%				
	Go	vernmen	t Subsidized						
Bedroom	Baths	Units	Distribution	Vacancy	% Vacant				
One-Bedroom	1.0	18	52.9%	0	0.0%				
Two-Bedroom	1.0	16	47.1%	0	0.0%				
Total Subsidized		34	100.0%	0	0.0%				

Note that **none** of the subsidized supply consists of three- or four-bedroom units, providing no low-income housing options for larger families in the PSA

#### Housing Supply – Data Collected and Available

- Location
- Quality Ratings
- Year Built/Renovated
- Occupancy Rates
- Wait Lists
- Target Market (Ex. Seniors)
- Property Photos
- Collected Rents
- Unit Mixes
- Targeted Incomes
- Square Footages
- Number of Bedrooms
- Rent Concessions/Specials
- Other Design Elements

Map	Don't at Name	Quality	Year Built/	Total	Occ.	Waiting	Toward Moulest
I.D.	Project Name	Rating	Renovated	Units	Rate	List	Target Market
	ARC/HDS Avery County						
1	Group Home	В	1980	6	100.0%	1 HH	Families; Section 811 PRAC
2	Fields of Toe Apts.	B-	1983 / 2011	20	100.0%	40 HH	Families; RD 515
3	High Country Square	B+	2020	7	100.0%	None	General-Occupancy
							Seniors 45+; 50% AMHI &
4	Historic Elk Park School	В	1934 / 2004	40	100.0%	6 HH	Section 8
5	Linville Cove Apts.	В	2013	32	100.0%	Yes	Seniors 62+; 50% AMHI
6	Nock Point Apts.	B-	1985	8	100.0%	10 HH	Seniors 62+; RD 515
							Seniors 62+; 60% AMHI &
7	Pine Ridge Apts.	В	1994	31	100.0%	10 HH	RD 515

OCC - Occupancy

			Percent of AMHI nits/Vacancies)	
Map		One-	Rent	
LD.	Project Name	Br.	Br.	Special
1	ARC/HDS Avery County Group Home	SUB (6/0)	-	None
2	Fields of Toe Apts.	\$500-\$509/RD 515 (4/0)	\$520-\$529/RD 515 (16/0)	None
3	High Country Square	-	\$1,500-\$1,750/MR (7/0)	None
4	Historic Elk Park School	\$694/50% (37/0)	\$830/50% (3/0)	None
5	Linville Cove Apts.	\$579/50% (20/0)	\$737/50% (12/0)	None
6	Nock Point Apts.	\$687-\$774/RD 515 (8/0)	-	None
7	Pine Ridge Apts.	\$647-\$805/60% (29/0)	\$667-\$865/60% (2/0)	None

SUB - Subsidized (residents pay 30% of their income, as this is a government-subsidized property, which also operates under the Tax Credit program)
MR - Market-Rate

		Square	Footage	Number	of Baths
Map		One-	Two-	One-	Two-
I.D.	Project Name	Br.	Br.	Br.	Br.
1	ARC/HDS Avery County Group Home	600	-	1.0	-
2	Fields of Toe Apts.	700	900	1.0	1.0
3	High Country Square	-	900 - 1,000	-	2.0
4	Historic Elk Park School	600	800	1.0	2.0
5	Linville Cove Apts.	702	942	1.0	1.0
6	Nock Point Apts.	750	-	1.0	-
7	Pine Ridge Apts.	650	805	1.0	1.0

#### Housing Supply – Non-Conventional Rentals

# Non-Conventional Rentals Consist of Single-Family Homes, Duplexes, Mobile Homes, Etc., and Comprise a Large Portion of the Local Housing Market



- Non-conventional rentals comprise over four-fifths (83.4%) rental product in the county
- Majority of these (non-conventional) rentals have gross rents between \$500 to \$1,000 (47.6%)
- Collectively, units with gross rents at or below \$1,000 account for 61.5% of all PSA rentals

In October through November 2022, 6 non-conventional rental units were identified as available to rent in the PSA, resulting in a 99.6% occupancy rate; Lack of available rentals can lead to housing cost burden, substandard housing conditions & lack of voucher use.

#### Housing Supply – Senior Care Housing

The overall **occupancy rates** of surveyed properties are higher than national averages and **demographic projections** over the next five years show senior households ages 75+ are expected to increase by 242 households (19.8% increase). These characteristics and trends indicate a potential **development opportunity for senior housing**.

	Surveyed Senior Care Facilities - PSA (Avery County)										
Marketed Occupancy National Base Monthly Re						<b>Base Monthly Rent</b>					
Project Type	<b>Projects</b>	<b>Beds/Units</b>	Vacant	Rate	Occupancy Rate*	Range					
Assisted Living	1	60	9	85.0%	79.3%	\$3,900					
Nursing Care	1	73	7	90.4%	78.3%	\$7,300					
Total	2	133	16	88.0%	-	\$3,900-\$7,300					

\*Source: NIC Map Vision data, CCRC Care Segment Performance 2Q 2022 (Non-CCRC Facilities)

Note: In some cases, daily rates were converted to monthly rates

#### Housing Supply – Historical Home Sales

83.0% of recent homes sold in the PSA (Avery County) were built since 1980, indicative of a housing market with a fair supply of relatively modern product.

	Avery County Sales History by Year Built (Jan. 1, 2019 to Nov. 18, 2022)									
Year Built	Number Sold*	Average Square Feet	Price Range	Median Sale Price	Median Price per Sq. Ft.	Average Days on Market				
Before 1950	60	1,662	\$21,000 - \$2,300,000	\$221,900	\$137.87	138				
1950 to 1959	32	1,389	\$30,000 - \$695,000	\$182,700	\$125.77	109				
1960 to 1969	48	1,518	\$47,500 - \$475,000	\$232,500	\$153.02	89				
1970 to 1979	253	1,257	\$40,000 - \$2,050,000	\$220,000	\$182.48	94				
1980 to 1989	925	1,283	\$14,000 - \$7,500,000	\$195,000	\$191.30	103				
1990 to 1999	256	2,107	\$20,000 - \$6,316,667	\$442,500	\$240.96	125				
2000 to 2009	551	1,973	\$65,000 - \$3,600,000	\$499,000	\$231.01	118				
2010 to present	186	2,163	\$50,000 - \$4,900,000	\$795,750	\$370.70	127				
Total*	2,311	1,623	\$14,000 - \$7,500,000	\$280,000	\$218.16	110				

A household would need to have an annual income of roughly \$140,000 or higher to afford modern (1990+) forsale housing.

The median sale price for the housing product built between 1990 and present ranges from \$442,500 to \$795,750, which is significantly higher than the median sale price range for product built prior to 1990 (\$182,700 to \$232,500).



#### Housing Supply – Available For-Sale Housing

- A total of 145 housing units were listed as being available for purchase in Avery County as of November 18<sup>th</sup>, 2022 represent a 2.9-month supply (healthy/balanced markets typically have four to six months)
- 66.2% of the homes are listed at \$300,000 or more. (This large share greatly drives the average price in the market)
- Only 10 (6.9%) available housing units priced under \$200,000.
- Despite the demand among for-sale product in Avery (regardless of price point), the low availability of low-to mid-priced homes may limit economic and job growth potential as well as limit the growth of commercial opportunities within Avery County.

County's 145 available homes result in an overall availability rate of 2.8% (within healthy rates of 2%-3%); However, among available homes priced under \$200,000, availability rates are 1.0% or lower, reflective of insufficient supply.

Avery County For-Sale Housing Availability Rate by Price					
(As	of Nov. 18, 2	022)			
	Number	Total			
	Available	Number of	Availability		
List Price/Home Value	For-Sale	PSA Homes	Rate		
Up to \$99,999	0	1,465	0.0%		
\$100,000 to \$149,999	3	814	0.4%		
\$150,000 to \$199,999	7	709	1.0%		
\$200,000 to \$299,999	19	749	2.5%		
\$300,000+	96	1,389	6.9%		
Total	145	5,126	2.8%		

#### Housing Affordability – Published Secondary Data

About two-fifths (40.8%) of renters and nearly one-fifth (19.5%) of owners in the county are housing cost burdened, comparable to state shares

598 Renter HHs and		Household Income, Housing Costs and Affordability							
993 Owner HHs are						of Cost	Share of S		
		2022	Median	Estimated			lened holds*		lened 10lds**
Housing Cost Burdened	2022 Households	Household Income	Median Home Value	Average Gross Rent	Renter	Owner	Renter	Owner	
	<b>Avery County</b>	6,866	\$46,783	\$174,260	\$760	40.8%	19.5%		6.8%
	North Carolina	4,262,494	\$63,994	\$238,552	\$1,005	42.7%	19.2%	20.4%	7.7%

Housing Cost Burdened (Paying Over 30% of Income Toward Housing)

Severe Housing Cost Burdened (Paying over 50% of Income Toward Housing)

#### Typical Wages and Housing Affordability

Approximately half of the most common occupations in the area have insufficient wages to pay for a typical rental (\$854), while virtually all occupations lack sufficient wages to afford a typical for-sale housing unit (\$500,000).

	(Mountain North Carolina	a Nonmetropolita					
	Occupation & Wages Housing Affordability						
		Average	Maximum	Maximum			
Sector	Occupation	Annual Wage	Monthly Rent	Home Price			
	Food Preparation and Serving Related Workers	\$22,260	<b>\$</b> 557	\$74,200			
	Teaching Assistants	\$25,020	\$626	\$83,400			
	Substitute Teachers	\$25,160	\$629	\$83,867			
	Janitors and Cleaners	\$26,850	\$671	\$89,500			
	Cooks, Institution and Cafeteria	\$27,220	\$681	\$90,733			
Educational Services	Bus Drivers, School	\$30,890	\$772	\$102,967			
	Secretaries and Administrative Assistants	\$36,470	\$912	\$121,567			
	Middle School Teachers	\$47,090	\$1,177	\$156,967			
	Elementary School Teachers	\$48,860	\$1,222	\$162,867			
	Secondary School Teachers	\$51,630	\$1,291	\$172,100			
	Education Administrators (K-12)	\$74,940	\$1,874	\$249,800			
	Food Preparation and Serving Related Workers	\$22,260	<b>\$</b> 557	\$74,200			
	Home Health and Personal Care Aides	\$23,300	\$583	\$77,667			
	Couriers and Messengers	\$26,530	\$663	\$88,433			
	Janitors and Cleaners	\$26,850	\$671	\$89,500			
	Cooks, Institution and Cafeteria	\$27,220	\$681	\$90,733			
	Nursing Assistants	\$27,740	\$694	\$92,467			
	Receptionists and Information Clerks	\$29,170	\$729	\$97,233			
	Pharmacy Technicians	\$33,230	\$831	\$110,767			
	Medical Assistants	\$33,640	\$841	\$112,133			
	Medical Secretaries and Administrative Assistants	\$33,850	\$846	\$112,833			
Healthcare	Human Resources Assistants	\$37,890	\$947	\$126,300			
Ticalaicaic	Paramedics	\$38,360	\$959	\$127,867			
	Dental Assistants	\$40.590	\$1.015	\$135,300			
	Medical Records Specialists	\$42,010	\$1,050	\$140.033			
	Licensed Practical and Licensed Vocational Nurses	\$47,370	\$1,184	\$157,900			
	Registered Nurses	\$65,340	\$1,634	\$217,800			
	Physical Therapists	\$84,920	\$2,123	\$283,067			
	Medical and Health Services Managers	\$100,360	\$2,123	\$334,533			
	Nurse Practitioners						
		\$100,370	\$2,509	\$334,567			
	Physician Assistants	\$108,750	\$2,719	\$362,500			
	Physicians, All Other	\$300,670	\$7,517	\$1,002,233			
	Office Clerks, General	\$32,610	\$815	\$108,700			
	Information and Record Clerks, All Other	\$33,630	\$841	\$112,100			
Public Services	Court, Municipal, and License Clerks	\$36,430	\$911	\$121,433			
	Secretaries and Administrative Assistants	\$36,470	\$912	\$121,567			
	Social and Community Service Managers	\$62,060	\$1,552	\$206,867			
	Emergency Management Directors tment of Commerce, Labor & Economic Analysis, Occupations	\$64,360	\$1,609	\$214,533			

Wages and Housing Affordability

Source: North Carolina Department of Commerce, Labor & Economic Analysis, Occupational Employment and Wage Statistics (OEWS)

\*Housing Affordability is the maximum monthly rent or total for-sale home price a household can reasonably afford based on stated wages.

#### Housing Conditions – Published Secondary Data

#### Substandard Housing (Lacking Complete Plumbing/Kitchens or Overcrowded)

Among the PSA's Occupied Housing Structures, **2.5**% of Renter-Occupied Units and 1.2% of Owner Units are overcrowded, and **0.6**% owner households are overcrowded.

Overall, 131 Households live in Substandard Housing.

		Housing Age and Conditions										
	Pre-1970 Product				Overcrowded			Incomplete Plumbing or Kitchen			itchen	
	Ren	nter	Ow	ner	Rei	nter	Ow	ner	Rei	nter	Ow	ner
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Avery County</b>	497	33.9%	1,234	24.2%	37	2.5%	62	1.2%	0	0.0%	32	0.6%
North Carolina	338,936	24.5%	593,946	22.4%	56,231	4.1%	33,798	1.3%	22,723	1.6%	14,243	0.5%

Source: American Community Survey (2016-2020); ESRI

Both renters and owners in the PSA are more likely to live in pre-1970 product than those in the state, and owners in the PSA are slightly more likely to have housing with incomplete plumbing or kitchens than owners in the state overall. Regardless, the county's shares of households living in substandard housing are comparatively lower than state shares.

#### Community Input (Resident/Commuter Survey)

#### **Common Issues & Suggestions**

- Housing not affordable
- Need for more family housing with 2+ bedrooms
- Need for more housing for ages 25 to 40
- Need for more rental housing (<\$1,000/month)</li>
- Need for more for-sale housing (<\$200,000)</li>
- Need for more modern move-in ready single-family homes
- Need for more low-cost fixer-uppers (single-family homes)

Over 60% of non-resident commuters indicate they would move to Avery County if adequate housing was available

Over 250 people Responded to Survey

	Avery County, North Carolina	
	nmary of Resident/Commuter Survey Results	
Category	Top Needs / Issues	Consensus
Distribution of Respondents	<ul> <li>Avery County Residents (229)         <ul> <li>Work in Avery County (198 / 86.5% of residents)</li> </ul> </li> <li>Non-Residents (39)         <ul> <li>Commute to Avery County (32 / 82.1% of non-residents)</li> </ul> </li> </ul>	85.5% 14.5%
Non-Resident Commute Times	<ul> <li>Less Than 30 Minutes</li> <li>Between 30 and 60 Minutes</li> <li>Over 60 Minutes</li> </ul>	59.4% 34.4% 6.2%
Resident Housing Tenure	<ul> <li>Own</li> <li>Rent</li> <li>Other</li> </ul>	76.0% 14.7% 9.4%
Resident Current Housing Structure Type	Single-Family Home     Mobile Home	78.3% 15.3%
Resident Current Household Size	<ul> <li>2-Person Household</li> <li>3-Person Household</li> <li>4-Person Household</li> </ul>	35.3% 23.0% 23.0%
Resident Monthly Household Expenses	<ul> <li>Over \$1,000</li> <li>Between \$500 and \$1,000</li> <li>Less than \$500</li> </ul>	68.9% 20.8% 10.4%
Top Housing Issue Experienced	Cost Burdened (Paying 30% or More of Income Toward Housing Costs)	25.3%
Condition of Current Housing Market	Poor, Many Issues	63.0%
Issues Negatively Impacting Housing Market	High Prices or Rents     Not enough housing/rental options (few vacancies)	79.0% 56.9%
Difficult to Find Appropriate Housing	Yes     Somewhat	82.1% 14.4%
Reason for Difficulty Finding Housing	Housing Not Affordable     Not Enough Housing (Limited Availability)	91.0% 77.1%
Need for Specific Housing Types	<ul> <li>Family Housing (2+ Bedrooms)</li> <li>Housing for Ages 25 to 40</li> <li>Rental Housing (Less than \$500/month)</li> <li>For-Sale Housing (Less than \$100,000)</li> </ul>	94.7* 89.4* 89.1* 87.2*
Need for Specific Housing Styles	<ul> <li>Modern Move-In Ready Single-Family Homes</li> <li>Low-Cost Fixer-Uppers (Single Family Homes)</li> <li>Ranch Homes/Single Floor Plan Units</li> <li>Apartments</li> </ul>	86.8* 83.3* 81.8* 79.6*
Non-Resident Interest in Living in Avery County	Yes (If Housing Were Available)	60.7%
Non-Resident Preferred Housing Style	Modern, Move-In Ready Single-Family Home	81.0%
Non-Resident Bedrooms Required	Three-Bedroom     Two-Bedroom	52.4% 42.9%
Non-Resident Housing Expenses (Willing To Pay To Live In Avery County)	• \$500 to \$750	40.0%

#### Community Input (Employer Survey)

#### **33 Companies Responded to Survey**

Avery County, North Carolina Summary of Employer Survey Results				
Category	Top Needs / Issues	Consensus		
Housing Issues for Employees	<ul> <li>Lack of Available Housing</li> <li>Unaffordable Rental Housing</li> <li>Unaffordable For-Sale Housing</li> </ul>	84.9 78.8 78.8		
Impacts for Employers	<ul><li>Difficulty Attracting Employees</li><li>Difficulty Retaining Employees</li></ul>	78.8% 60.6%		
Effects of Adequate Housing Supply	<ul> <li>Much More Likely to Hire New Employees</li> <li>Additional Employees Hired</li> </ul>	54.5% 2 to 200		
Employer Housing Assistance	<ul> <li>Do Not Currently Provide Housing Assistance to Employees</li> <li>Provide Some Type of Housing Assistance</li> </ul>	78.8% 21.2%		
Housing Assistance Program Consideration	<ul> <li>Rental Security Deposit Assistance</li> <li>Rental Assistance/Subsidy</li> <li>Housing Counseling/Placement Service</li> <li>Housing Relocation Reimbursements</li> <li>Partnering In/Developing Employee Housing</li> </ul>	15.6% 12.5% 12.5% 12.5% 12.5%		
Housing Program or Policy Importance	<ul> <li>New Housing Development/Redevelopment</li> <li>Development of More Public Housing</li> <li>Renter Assistance</li> <li>Housing Assistance for Public Employees (Police, Fire, Teachers, Etc)</li> </ul>	81.7* 75.9* 73.3* 72.8*		
Housing Needs by Pricing	<ul> <li>Entry Level/Workforce For-Sale Housing (Below \$200,000)</li> <li>Moderate Market-Rate Rental Housing (\$750-\$1,250/month)</li> <li>Affordable Rental Housing (Under \$750/month)</li> </ul>	81.8% 69.7% 60.6%		
Housing Needs by Product Type	<ul><li>Single-Family Homes (Owner)</li><li>Single-Family Homes (Renal)</li></ul>	72.7% 63.6%		

#### **Noteworthy Responses**

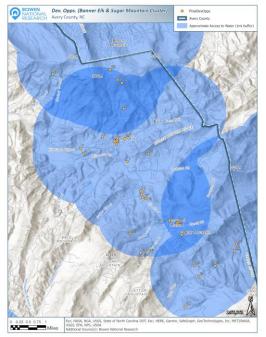
- Employers indicated that primary issues facing employees: lack of available housing and unaffordable rental and for-sale housing
- Nearly 80% of employers indicated that housing issues make it difficult in attracting employers
- Respondents most frequently indicated development/redevelopment & new housing for Entry Level/Workforce/ and Single-Family Homes should be priorities for the community

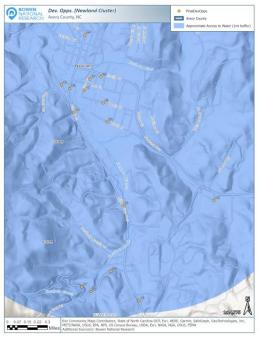
Over 50% of respondents indicated they were "much more likely" to hire more people if additional housing was provided in the county

#### Development Opportunities (Potential Sites)

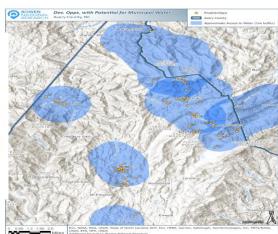
# With a total of **69 potential development sites** identified in the PSA, there are numerous opportunities for development

- The 69 identified properties represent approximately 849 acres of land and over 385,000 square feet of existing structure area.
- 46 identified properties contain an existing building (ranging in size from 704 to 100,000 square feet).
- Five of the identified properties consist of **over 10** acres of land each, providing the ability to develop large residential projects that may include single-family homes or multifamily housing.









#### Developer/Investor Identification

Nearly three dozen developers, funders and investors involved with housing in the region were identified that should be explored as possible residential development partners

Entity Name	Website
Qualified Opportur	
Allagash Opportunity Zone Partners	www.allagashoz.com
Blueprint Southeast OZ Fund	None Found; Phone: 404-281-1254
Capital Square	None Found; Phone: 404-229-5645
Carolina Opportunity Fund	www.carolinaopportunityfunds.com
CEI-Boulos Capital Management	None Found; Phone: 401-533-0580
CRE Models	www.cremodels.com
Decennial Fund Management LP	www.decennialgroup.com
Economic Innovation Group	https://eig.org/opportunityzones/resources
Enterprise Community	www.enterprisecommunity.org/opportunity360
Housing Assistance Corporation	www.housing-assistance.com
Javelin 19	www.javelin19.com
National Minority Technology Council	None Found; Phone: 202-600-7828
Origin Investments	https://origininvestments.com
Pinnacle Partners	www.pinnacleoz.com
Pintar Investment Company	None Found; Phone: 407-450-1889
PrimeCore Management, LLC	None Found; Phone: 803-605-7503
Reonomy	www.reonomy.com
Smart Growth America	https://Smartgrowthamerica.org
Strategic Rivermont Fund Manager, LLC	www.thestrategicgroup.com

Entity Name	Website		
Housing Investor/Lo	7.7.5.0.0.0.0.0		
Atlantic Bay Mortgage Group	www.atlanticbay.com		
Churchill Stateside Group	https://csgfirst.com		
Community Affordable Housing Equity Corporation			
(CAHEC)	www.cahec.com		
Greystone Affordable Housing Initiatives	www.greystone.com		
Homestar Financial Corporation	www.homestarfc.com		
HomeTrust Bank	https://htb.com		
Movement Mortgage	https://movement.com		
North Carolina Housing Finance Agency	www.nchfa.com		
PNC Bank	www.pnc.com		
RedStone Equity Partners	https://rsequity.com		
State Employees Credit Union	https://www.ncsecu.org		
United States Department of Agriculture (USDA)	www.rd.usda.gov/nc		
Wells Fargo	www.wellsfargo.com		
Foundations/Nonpr	ofits		
Community Foundation of Western North Carolina	https://cfwnc.org		
Dogwood Health Trust	https://dogwoodhealthtrust.org		
Hospitality House of Northwest North Carolina	https://www.hosphouse.org		
North Carolina Housing Foundation	https://www.nchfinc.org		
Housing Develop			
Flatiron Partners LLC	https://flatirondevelopment.com		
Mitchell Avery Habitat for Humanity	http://mitchellaveryhabitat.org		
Mountain Housing Opportunities	https://mtnhousing.org		
Northwest Regional Housing Authority	https://nwregionalhousing.org		
Opportunities South	None Found; Phone: 919-417-0125		
Pendergraph Development LLC	None Found; Phone: 919-755-0558		
Southland Partners	None Found; Phone: 919-878-0522		
	https://www.voa.org/offices/volunteers-of-		
Volunteers Of America of The Carolinas	america-carolinas		
Wallick Asset Management LLC	www.wallick.com		
Weaver-Kirkland Housing	www.weaver-kirkland.com		
Western NC Housing Partnership	https://wnchousing.org		
Workforce Homestead	None Found; Phone: 828-351-9151		

#### Housing Programs

# Over Four Dozen Housing Programs were Identified that could be Used to Support Residential Objectives of the Community

Housing program summaries and links are provided for federal, state and local housing programs that can be accessed or leveraged to support new residential development and the preservation of existing housing

			Organization/		
		Eligibility	Program	D	
		to being	on	North Carolina Division of Veterans Affa	Eligibility
Organization/	Description Inc	come Based; Priority given to priority a disability receiving service and Application of Aging and A	ice		
Program	Wi	ith a disability receiving scha- rough Division of Aging and A- rough containing	du		
	th	rough Division of Aging and rough Division of Aging and ervices or households containing	В		
	that offers a one-time Se	ervices or households community member aged 60 and above	d		
Avery County Department of Social Federally f	anded program that offers a one-time fa	amily member aged 00 and de- ncome Based; The elderly, individ- ncome Based; and families	II S D	Benefits and services are also available for the	se Veteran or surviving
		divabilities, and	<ul> <li><u>U.S. Department of Veterans Affair</u></li> </ul>	current home: Offers assess to	ir member who died in the line of service
Rngrgy Assistance 1:29	that offers eligible !	children are priority			
Low-income Federally	funded program that each sassistance to pay energy bills	hildren are priority  Applicant must be experiencing			
household	s assistance to pay disciplination	Applicant must be experient danger of experiencing a life-threat			
Low Income Home Energy Assistance household		danger of experiencing a life to la health related emergency due to la		veterans, service members, and their survivin	,
Low Alles		health related emergency does heating/cooling; No other assista-	1	spouses to purchase a home or refinance a loan	
and of Social	funded program that offers help with	available	IIS Department and	needing help to build also available for thos	Veteran or surviving
Avery County Department of Social Federally	funded programmes and	2	U.S. Department of Veterans Affairs	current home; Offers several loan options	
Services heating of		- ities with C			
Crisis Intervention Program heating of	· · · costs	Income Based; Families with c			
Avery County Department of Social  Avery County Department of Social	ne assistance to help pay rent, heating costs,	under 18		Department of Veterans Affairs; Provides	
Services One-tim	electric bills	under 18 Income Based; Person aged 60 or			years with National Guard - P
- Francis Assistance)		disabled that are Carolina Div	U.S. Department of Veterans Affairs	modification extra time to forbearance, loan	May qualify if analisment of Reserves;
	esar a one-time	through North Caronical Aging and Adult Services Aging and Adult Services	2.5. Department of Veterans Affairs		
North Carolina Department of Health Federa	ally funded program that offers a one-time int to help households with heating bills	Aging and Adult Services Persons with extremely lo			or discharged for early-out
		member with a disability	HC D		
			U.S. Department of Veterans Affairs Grand and Per Diem	construction of transition of purchase of, or	
			Program & Homeless Providers	safety for veterans; Increases the availability of	
		10	Grant		Hamilton and
elder	ly, and persons with nine vouchers have	te l		annually as funding permits	Homeless; Substance disorder and/or dependence
Northwestern Regional affor	dable nousing, County and 169 in use, 21	Income Based	He B	Grant helps purchase, build, or change a veteran's	
			U.S. Department of Veterans Affairs  Special Home Adaptation	permanent home (defined as a home they plan to live in long term); Can receive up to \$20,387 in grant funds	Applicant or a family member owns or
Section 8 Housing Choice  Voucher Program  The	housing authority currently maintains a housing authority in Avery County who	ich	special Home Adaptation	grant funds	
Northwestern Regional man	housing authority currently maintains to housing authority in Avery County white the state of th	Income Based		Available for veterans and service members (with	service-connected disability
Northwestern Roger man	tains 40 units	of Income Based; Participate:			
Managament	terretiOf	on their home and neighbo	II C D	or change a home to meet their needs; Examples include installing come	
Northwestern Regional  The	e housing authority oversees construction ordable developments for first time homebur ordable authority offers comprehen	yers on their nome and	U.S. Department of Veterans Affairs  Specially Adapted Housing	applicant qualificant distribution of Widening doorways; If	Must have experienced loss of limb,
					and certain severe burns
				(SAH) grant (mentioned above) they can apply for	
p	orchase counseling, Section 8 Housing of orchase counseling, Section 8 Housing of orchase counseling, and re	hase,	II C P		Received an SAH or a SHA grant and are
\vec{v}	oucher homeownership of and re	No requirements	Tampartment of Veterans Affairs	Home Adaptation (SIIA)	
		210.114	semporary Kesidence Adaptation	can receive up to \$7,318	
	on-definiquency nortgage counseling				ervice member's disability
Northwestern regarder Francisco Fran					

#### Housing Gap Estimates

Avery County has an Overall Housing
Gap of Approximately 2,36 I
Residential Units at a Variety of
Affordability Levels

#### **Rental Units**

- 595 Units Needed in Next 5 Years
- Greatest Need @ ≤50% AMHI
- II4 Units Needed <u>51%-</u>80% AMHI

#### **For-Sale Units**

- I,171 Units Needed in Next 5 Years
- Greatest Need @ 51%-80% AMHI
- 316 Units Needed 81%-120% AMHI

	Avery County, North Carolina						
	Rental Housing Gap Estimates (2022-2027)						
Percent of Median Income	≤ 50% 51%-80% 81%-120% 121%-						
Household Income Range	≤\$32,700	\$32,701-\$52,320	\$52,321-\$78,480	\$78,481+			
Monthly Rent Range	≤\$818	\$819-\$1,308	\$1,309-\$1,962	\$1,963+			
Household Growth	-147	10	58	43			
Balanced Market*	47	17	9	8			
Replacement Housing**	47	8	2	1			
External Market Support <sup>^</sup>	102	37	29	27			
Severe Cost Burdened^^	256	75	4	2			
Step-Down Support	44	-13	-6	-25			
Less Pipeline Units	0	-20	-20	0			
Overall Units Needed	349	114	76	56			

	Avery County, North Carolina						
	For-Sale Housing Gap Estimates (2022-2027)						
Percent of Median							
Income	≤ 50%	51%-80%	81%-120%	121%+			
Household Income							
Range	≤\$32,700	\$32,701-\$52,320	\$52,321-\$78,480	<b>\$78,481</b> +			
		\$109,001-	\$174,441-				
Price Point	≤\$109,000	\$174,400	\$261,600	\$261,601+			
Household Growth	-207	-4	-14	248			
Balanced Market*	42	32	-8	-53			
Replacement Housing**	33	14	6	5			
External Market Support^	70	118	141	267			
Severe Cost Burdened^^	250	181	22	28			
Step-Down Support	34	-5	169	-198			
Less Pipeline Units	0	0	0	0			
Overall Units Needed	222	336	316	297			

#### Action Plan Recommendations



- Goal Setting
- Capacity Building
- Education and Outreach
- Housing Preservation and Development Tools
- Monitor Market Conditions & Keep Community Informed

# Goal Setting

Action/Initiative	Description
Outline Community's Overall	Advocates may want to develop a mission statement outlining the overall purpose for
Purpose & Priorities	addressing local housing needs. This should be somewhat broad and flexible to allow for
	unexpected changes in the local economic, housing, and political environments, but essentially
	address the spirit behind housing efforts. It is recommended that such a statement include
	goals associated with affordability and specific household types (families, seniors, special
	needs populations, etc.). The goals should also point to the cultural, social, economic, and
	quality of life benefits associated with housing.
Establish Housing Production Goals	Set realistic annual and long-term (five- or 10-year) goals of the number and type (rental, for-
	sale, senior, etc.) of housing units advocates want to see built. Estimates should be based on, or
	at least guided by, quantifiable metrics, such as the housing gap estimates provided in this
	Housing Needs Assessment. Other sources could include Housing Authority Voucher wait lists
	or overall multifamily rental property wait lists, for example. It is suggested that goals start out
	relatively small or reasonably attainable to allow for a greater chance of initial success that will
	help to build momentum toward larger and more ambitious goals.
Establish Housing Funding Goals	Funding housing development, particularly developments serving lower income households,
	can be complicated and often requires numerous funding sources. Using housing production
	goals outlined in the preceding recommendation, an analysis should be done to estimate the
	overall funding requirements to meet such goals. From this, advocates should determine the
	level of resources that should be provided from government, nonprofits, philanthropists, and
	other sources to help offset private sector costs of developing affordable housing.

# Capacity Building

Action/Initiative	Description	
Identify and Retain	Housing development and financing are complicated, requiring a significant level of expertise and time to	
Expertise to Advise on	adequately navigate housing issues. Consideration should be given to hiring a housing specialist (part-	
and/or Lead Housing	time or full-time) that would be responsible for facilitating housing initiatives on a regular basis. This can	
Initiatives	be an individual working for town or county governments, or someone that works for a nonprofit group,	
	the housing authority or other housing advocacy group that would serve as a liaison between all interested	
	parties. This process can be investigated further by looking at other communities that have hired such a	
	person.	
Identify and Establish	Consider building broad but strong partnerships between both the public and private sectors. This may	
Housing Partnerships	include Avery County Habitat for Humanity, Northwest Regional Housing Authority (serves Avery County	
	and maintains Avery County field office), Northwestern Housing Enterprises Incorporated, High Country	
	Association of Realtors, Appalachian Regional Commission, lending institutions, and other nonprofit/for-	
	profit developers. Given the level of challenges area employers indicated they have with retaining and	
	attracting workers due to local housing issues, the community should consider involving employers in	
	discussions on ways to address housing in the market.	
Establish a Housing	Explore the level of interest of community leaders and local housing advocates on creating either a	
Coalition or HOME	volunteer-based housing coalition or a more formal HOME consortium that involves joint efforts of local	
Consortium	governments. The coalition would serve as the entity that would investigate and discuss housing issues,	
	devise possible solutions and advise local government on possible housing initiatives, while the HOME	
	consortium would be collaboration between local governments that would be eligible to apply for Federal	
	HOME Program funding and develop a regional approach for housing (See:	
	https://www.hudexchange.info/resource/2426/establishing-and-managing-a-successful-home-consortium/).	

### Education and Outreach

Action/Initiative	Description
Develop Housing Education	Develop an overarching housing education plan that has a unified objective and message. The program
Plan	could specifically educate landlords, elected officials, stakeholders and residents (homebuyers,
	homeowners, and renters). Such efforts could be orchestrated through a housing forum or workshops,
	annual reports, social media or other methods. An online housing resource center could be created to
	provide a single source for housing information for both residents and the development/investment
	community. This could include summaries of or links to housing programs, property identification
	(e.g., properties to rent, sites for potential development, etc.), housing advocacy contacts, housing
	education opportunities, key demographic or economic data, etc.
Develop a	Develop a marketing plan that helps to identify potential development partners, determines mechanics
Marketing/Outreach Plan	for outreach efforts, and establishes roles/responsibilities for outreach efforts. Marketing efforts should
	also focus on attracting non-resident people currently commuting into the county, as 60% of non-
	resident survey respondents indicated having an interest in moving to Avery County if adequate
	housing was available. Plans may include retaining a housing professional to facilitate outreach plans,
	hiring a marketing firm, or involving local organizations in marketing and outreach efforts. Various
	examples of some outreach efforts of other communities are included in Addendum F: Best Practices.
Learn From Others	Given the complexity of housing issues, it is recommended that local governments and stakeholders
	research other communities and the efforts they have made to address housing that may serve to guide
	efforts in addressing local housing issues. This can include a range of strategies involving such things
	as housing regulatory approaches, housing program development, capacity building, educating the
	public, and outreach/marketing efforts. Various examples of strategies/initiatives of other communities
	are included in Addendum F: Best Practices.

## Housing Preservation and Development Tools

Action/Initiative	Description
Implement & Modify Housing	The local governments should support policies that encourage and incentivize residential development
Policies and Incentives	such as providing pre-development assistance, altering unit density regulations (e.g., density bonuses),
	unit size requirements, parking requirements, support tax abatements/rebates and TIF districts,
	consider waiving/deferring/lowering government fees and/or expediting the building or rezoning
	process. Communities can further support residential development through assistance with
	infrastructure (e.g., expansion, access, fee waivers/discounts, etc.) or through the establishment of a
	land bank to acquire, improve, and convey tax delinquent and neglected properties. A cursory review
	of local housing regulatory requirements and zoning districts appears to indicate that local housing
	policy favors low-density and single-family home development and could benefit from a re-evaluation
	of multifamily regulations and zoning, particularly those that impact potential projects with more than
	four units.
Explore Funding Sources and	A total of 54 programs were identified that could potentially be accessed to support housing
Initiatives	preservation and development efforts in Avery County. These programs cover a variety of purposes,
	are available on a community or individual household level, and have various eligibility requirements.
	Notable funding initiatives cited in Section VII of this report include supporting a Housing Trust Fund,
	issuance of a housing bond, and leveraging Qualified Opportunity Zone resources and opportunities
	(Note: Avery County has one QOZ). Direct <i>resident</i> assistance should also be considered and could
	include such things home repair and weatherization programs, deposit/down payment assistance, and
	credit repair services or guidance. Avery County should explore, utilize, and promote programs that
	best fit the county's goals.

## Monitor Market Conditions & Keep Community Informed

Action/Initiative	Description
Periodically Assess Key Market Data to	The community should establish benchmark metrics that should be updated periodically
Adjust Goals & Priorities	(annually or every three to five of years) and evaluated to understand the level of progress in
	housing efforts and to adjust strategies. Such efforts would also allow the community to
	identify new housing issues.
Keep Community Informed	It will be important to periodically update the community on housing challenges, recent
	housing initiatives, and future housing plans. Such efforts can include an annual report, a
	formal presentation in public venues, press releases, social media and other means of
	communication.