







ADOPTED FISCAL YEAR 2020/2021 BUDGET



CITY OF BRIGHTON ADOPTED 2020/2021 BUDGET

CITY COUNCIL

SHAWN PIPOLY, MAYOR SUSAN GARDNER, MAYOR PRO TEM JIM MUZZIN, COUNCIL MEMBER JIM BOHN, COUNCIL MEMBER KRIS TOBBE, COUNCIL MEMBER RENEE PETTENGILL, COUNCIL MEMBER JON EMAUS, COUNCIL MEMBER

MANAGEMENT TEAM

NATE GEINZER - CITY MANAGER GRETCHEN GOMOLKA - FINANCE DIRECTOR ROB BRADFORD - POLICE CHIEF TARA BROWN - CITY CLERK MIKE CARUSO - COMMUNITY DEVELOPMENT MANAGER MARCEL GOCH - PUBLIC SERVICES DIRECTOR MICHELLE MILLER - HUMAN RESOURCES MANAGER

BUDGET SPECIAL THANKS TO

DENISE MEIER - ASSISTANT FINANCE DIRECTOR



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City Manager's Budget Letter

For the first time in four years, after hard work, challenging conversations, tough and disciplined decision making, and the support of our voters, we were finally seeing the light at the end of the tunnel. However, right as we were wrapping up the budget, our community and our nation was thrown a new challenge to overcome...

COVID-19, a respiratory virus, began to spread across the world beginning at the end of 2019 and escalated rapidly as we moved through the first quarter of 2020. Given the national response and impact on the stock market, it is too early to predict the short and long-term impacts on the City's revenues and expenditures. However, the City's work must continue and our successes create a more sustainable fiscal path that should help us weather this latest challenge.

In light of these recent events, we need to remain disciplined in our approach to implement the Fiscal Year 2020/2021 Budget. It is important that we make progress on the backlog of infrastructure and capital investment needs and build on the progress made in Fiscal Year 2019/2020. A revenue outlook review in January/February 2021 would be prudent prior to to moving forward with purchases and projects relating to equipment, facilities, or major streets, over \$50,000, with the exception of the new plow/dump truck budgeted within the Capital Reserve Fund. This equipment has a significant lead time.

As a resident myself, I feel good about the fiscal and operational path we continue to work towards and send a special thank you to City Council for your commitment to fix structural problems, to the City's voters for approving the reduced streets millage, and to my Management Team - a Management Team who has worked hard to significantly advance City Council's policy goals and priorities. However, we still have more work to do in order to strengthen our Utilities Fund and to ensure we stay on top of our capital maintenance and replacement needs of critical infrastructure.



TEN YEARS AFTER THE RECESSION, TAXABLE VALUE STILL REMAINS 3.0% BELOW 2009 LEVELS DESPITE ECONOMIC GROWTH AND RISING PROPERTY VALUES. THIS TRANSLATES TO A DIFFERENCE OF OVER (\$250,000) IN PROPERTY TAX REVENUE.

The budget recommendations herein significantly embody the goals and priorities adopted by City Council, by helping to ensure the City can continue to meet service delivery expectations, support staff's ability to meet more stringent and time consuming regulatory requirements, and lay out a firm and sustainable fiscal path that will support our ability to maintain our current level of service while our community recovers from the economic fallout of the COVID-19 crisis.

FISCAL YEAR 2019/2020 HIGHLIGHTS

The City of Brighton made monumental progress on addressing its structural budget challenges among many other accomplishments during Fiscal Year 2019/20. Many of these accomplishments are outlined throughout the following pages, however, I would like to highlight a few.

- Began implementation of the voter approved Streets Millage with work to begin on Alpine, Third Street, and Fairway Trails in Spring 2020.
- Continued engineering work in preparation for the long awaited Northwest Neighborhoods Project. This project is on schedule to begin Spring 2021.
- Completed Rickett Road Phase I, which included the replacement of a collapsing sanitary sewer.
- Began the planning/design process for the DDA's future Downtown Streetscape Project.
- Restructured the City's benefit offerings yielding significant savings and reducing unfunded liabilities while retaining market competitiveness.
- Replaced and eliminated obsolete equipment reducing maintenance costs and improving reliability and employee safety.
- Continued the transition to energy efficient LED lighting at City facilities.

- Conducted the Biennial Citizen Survey.
- Expanded the Second Annual Police Youth Academy.
- Launched the Children's Summer Series at the AMP.

Unquestionably, the biggest accomplishment of all - meaningful progress on addressing the City's three fiscal pressures.

FISCAL PRESSURE I: STREETS AND RELATED INFRASTRUCTURE

Following the unsuccessful full Headlee Override vote in August 2018, City Council moved forward with a new approach:

- Seek a reduced millage from voters (This 2.5 mill seven-year millage was approved in May 2019)
- Identify and implement operational savings with a total goal of \$500,000
- Identify and direct approximately \$500,000 in new non-millage revenues to streets

Combined these initiatives would infuse an additional \$2,000,000 to investments in streets and related infrastructure. The proposed Fiscal Year 2020/2021 Budget successfully reaches this goal with a combined additional infusion of \$2,274,090 (\$950,000 to fund Rickett Road Phase II, \$1.206 million from the Streets Millage, \$118,090 from 10% depreciation). Given the unknown status of community development projects in the pipeline prior to the onset of COVID-19, and unknown future revenue impacts due to potential loss of taxable value, or continued low fuel prices, the \$2 million annual goal <u>may</u> prove to be a challenge to sustain in future budget years.

FISCAL PRESSURE II: UNDERFUNDED CAPITAL

With the adoption of the Fiscal Year 2019/2020 Budget, City Council created the Capital Reserve Fund (CRF). To help ensure the City can invest in its annual Capital Improvement Plan, City Council laid the foundation for a new financial policy that requires the equivalent of one mill of property tax revenue to be transferred to the CRF and begin to *fund* depreciation beginning at 10% with amounts reviewed annually. The purpose of the new CRF is to help separate dollars from our operational budgets. Funds will now be available to support investments in and the proactive replacement of tax payer assets such as facilities, equipment, and other infrastructure used to deliver services and support the City's quality of life.

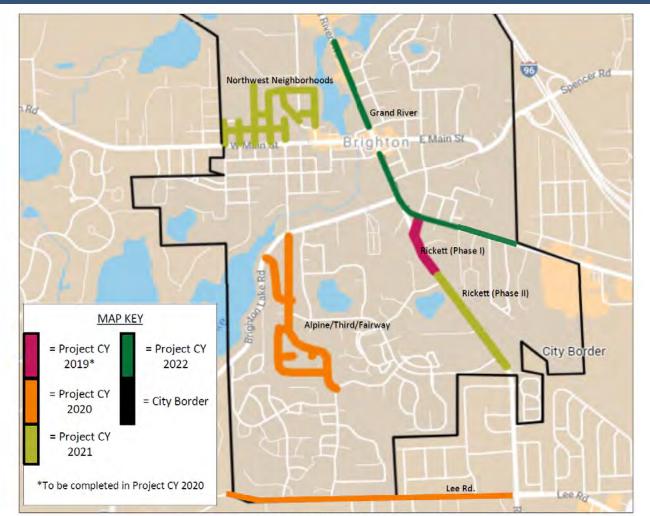
Due largely to this year's projected Headlee Rollback, and unknown revenue implications due to COVID-19, the depreciation funding level will remain at 10%.

UTILITIES FUND CAPITAL

Although, we have meaningfully addressed General Fund capital needs, there is still a need to identify a long-term strategy to fund sustained investment in the City's water and wastewater capital assets within the Utility Fund. These projects can only be paid for from the revenues generated within the Utilities Fund, which is primarily through connection fees and rates. Relying on *anticipated* connection fees will not be enough to address actual need. City Council may need to consider future bonding or higher rate increases to fully fund the City's Utility Asset Management Plan. Demonstrated progress on implementing the City's Utility Asset Management Plan is a requirement of the Michigan Department of Environment, Great Lakes, and Energy (EGLE). Failure to comply with EGLE requirements could mean fines and/or other repercussions.

TRACKING FISCAL PRESSURE I: STREETS AND RELATED INFRASTRUCTURE

Structural changes have allowed the following projects to move forward. The City has applied for grant funding to support both Grand River and Rickett Road. Grant funding TBD.



LOCAL STREET PROJECTS

PROJECT	TIMELINE	FUNDING SOURCE
Alpine Ct./Third St./Fairway Trails	2020	Streets Millage
Lee Rd. (County)	2020	General Fund*
Northwest Neighborhoods	2021-2023	Streets Millage

*Multi-jurisdictional project contingent on: (1) the participation of City of Brighton, Livingston Co., Green Oak Twp., and Hamburg

MAJOR STREET PROJECTS

PROJECT	TIMELINE	FUNDING SOURCE
Rickett (Phase I)*	2019*	General Fund/Major Streets Millage
Rickett (Phase II)	2021	General Fund
Grand River (Phase II & III)	2022	Major Streets Fund/Federal Aid (TBD)

FISCAL PRESSURE III: PENSION AND OPEB LIABILITIES

Due to a multitude of factors, the City was sinking under the weight of its pension and retiree health care obligations. These growing obligations were on an unsustainable path. To address this fiscal pressure, the City went through an extensive restructuring of the benefits offered to all employees. The restructuring included:

- Moving eligible retired clerical, public services, and non-union employees to an HMO health plan.
- Moving all eligible future retirees including clerical, public services, police, and non-union employees to an HMO.
- Bridging down the pension multiplier of eligible non-union and police employees.
- Increasing employee pension contributions for clerical, public services, and police employees.
- Restructuring or closing the City's defined benefit pension plans for all new hires, transitioning to a 401(k) style or hybrid style plan in the case of Police sworn personnel.

Without the updated actuarial studies due in June and August, it is hard to accurately project the savings produced through these actions. However, it is clear that these structural changes will meaningfully improve the City's financial outlook.

FISCAL PRESSURES: THE BIG PICTURE

The revenue challenges resulting from the convergence of sustained under-funding of State Shared Revenue, Proposal A, and the Headlee Amendment will continue to hinder the City's efforts to address these pressures in a more significant manner. Notably impacting the City this year is the Headlee Amendment. For the second year in a row, the City will be faced with a millage reduction fraction of .9831 (estimate) compared to last year's .9996 (actual). As a result, the City's millage rates will be reduced by 1.69% as follows:

- General: From 15.2627 Mills to **15.0048 Mills** = (\$141,000)
- Police Capital: From 0.3797 Mills to 0.3674
 Mills = (\$3,100)
- Streets: From 2.5 Mills to **2.4578 Mills** = (\$71,830)

STATE SHARED REVENUE

According to the Michigan Municipal League, the City of Brighton has lost a cumulative total of over \$3.3 million in State Shared Revenue Sharing since 2002 (data through 2017). This is an annual under-funding of over \$300,000.

Source: www.SaveMICity.org

HEADLEE AMENDMENT

"In 1978, Michigan voters approved an amendment to the Michigan Constitution known as the Headlee Amendment. This amendment included a number of provisions related to state and local taxes...including:

- Requiring voter approval for any local tax increases or new taxes established after Headlee was approved
- Limiting property tax revenue resulting from property tax assessment increasing
- Limiting revenue collected to the amount the millage originally was to generate (with factor for inflation)"

Source: <u>www.canr.msu.edu</u>

PROPOSAL A

"In the context of local property taxation, Proposal A included two key provisions..:

- Growth on taxable value of individual parcels of property is limited to the lesser of inflation or 5 percent, and
- When property was sold/transferred, taxable value is reset to equal state equalized value, which equals half of the property's cash value.

The process of adjusting taxable value upward to state equalized value is commonly known as "uncapping." These "uncapped values" were not included in the definition of exempt property for the purpose of a Headlee Amendment roll back calculation when the legislature amended the General Property Tax Act in 1994. The result of this is that communities with substantial market growth in existing property tax values have been penalized by being forced to roll back their millage rates."

Source: www.canr.msu.edu

This reduction translates to a loss of over \$215,000 in revenues. Had these funds been available, the City would have further invested in funding its Capital Improvement Plan and set additional monies aside for its outstanding Pension and OPEB obligations.

2020/2021 BUDGET HIGHLIGHTS

Revenues

Fiscal year 2020/21 is projected for the second year in a row to see higher than expected growth in taxable value at a 5% increase. This is due to new development as well as two consecutive years of unprecedented property sales resulting in approximately 220 and 260 properties becoming uncapped in 2019/20 and 2020/21 respectively. This growth has resulted in back to back years of a Headlee Rollback which has reduced the amount of mills we can levy. The growth in the economy continues to be held back by the combination of Headlee and Proposition A.

State Shared Revenue and ACT 51 revenue for streets have been increasing over the past couple of years at a modest pace. However, the effects of COVID-19 and the economic fallout will likely have an impact on these future revenues. Staff has projected a 10% - 15% revenue decrease from these sources.

Expenditures

Both the fiscal year 2019/20 projections and the 2020/21 budget show conservative and prudent spending in order to meet service delivery requirements. The most noteworthy is the continued effort to fund long deferred capital asset needs by funding the Capital Reserve Fund. We are also beginning to see the first projects that are funded by the new streets millage. As economic challenges come our way we will closely monitor the budget and make decisions that ensure the continued fiscal health of the City.

At the January 2020 City Council Retreat, I identified six (6) priorities that I would be focusing on in my budget recommendation based on City Council's stated goals, priorities, and past discussions. Those priorities addressed in this recommendation include:

TRACKING FISCAL PRESSURE II: UNDERFUNDED CAPITAL

The City's capital equipment, facilities, and infrastructure are the backbone of service delivery and play a critical role in supporting quality of life. As capital equipment, facilities, and infrastructure deteriorate, so does the level of and reliability of service delivery and quality of life. A community cannot afford to ignore, or under fund, its capital maintenance and replacement programs.

To ensure capital needs are met, City Council created the Capital Reserve Fund to more effectively plan and budget for current/future capital investment needs. The Capital Reserve Fund is funded via two strategies that are reviewed annually during the budget process:

<u>The First One (1) Mill of Property Tax</u> - Operational pressures can make it hard to ensure capital funding is available on an annual basis. This became especially true as the City navigated its budgets following the 2008 Recession. By setting aside the "first mill" of property tax for capital investment, City Council can ensure capital improvements are not a secondary thought to operations.

<u>Funding Depreciation</u> - Depreciation is "the reduction of value of an asset over time, due in particular to wear and tear." By funding a portion of depreciation each year as identified in the City's Comprehensive Annual Financial Report, funding becomes available as capital equipment, facilities, and infrastructure near the end of their useful life or at critical maintenance periods. With the Fiscal Year 2020/2021 Budget, City Council is funding 10% of annual depreciation.

- Streets
 - Implement the streets millage with a continued focus on neighborhoods.
 - Alpine, Thirds Street, & Fairway Trails Rehabilitation (Streets Millage) To start Spring 2020 with completion in Fall 2020
 - Northwest Neighborhoods Streets/Utilities Reconstruction (Streets Millage) -Projected to start Spring 2021 with anticipated completion Fall 2024 (three phases)
 - Begin engineering and set funds aside for Grand River Phases II and III for anticipated 2022 partially funded through Federal Aid Dollars and the Major Streets Fund.
 - Rickett Road Phase II/Forcemain Replacement (General Fund/Major Streets Fund) - Projected to start Spring 2021. However, the City has submitted for grant funding that would push construction to 2022 if awarded.

• Facilities and Public Spaces

- Audio/visual and security upgrades to the City Council Chambers (our studio) funded by Public/Educational/Government (PEG) Revenues.
- Add additional outdoor storage capacity at the Public Works building.
- Replace driveway lighting into the Public Safety/Public Works campus.

• Capital Reserves

- Replacement of end-of-life equipment including a dump/plow and hot-patch machine.
- Downtown parking lot and storm sewer repairs.

• Utilities Capital

- Water System including, but not limited to: NWN engineering, MXU change outs, Challis High-Service Pump rebuild, and Nelson Street Booster Station (pending REUs).
- Waste Water System including, but not limited to: NWN engineering, Rickett Road Forecemain replacement, Brighton Coves Lift Station replacement, Centrifuge Pump #2 replacement, MXU change out, and Oxidation Ditch repair.

Staffing

- Review staffing needs and modify as needed to maintain and/or improve service levels and to bolster progress on City Council's goals and priorities.
- Ensure succession planning is part of every staffing decision working towards long-term "human capital" planning.
- Increased funding for employee training and professional development to support quality service delivery and to understand and meet





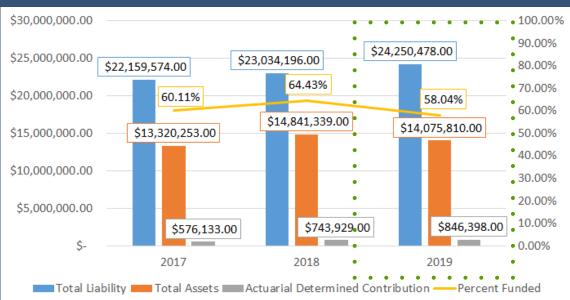


Adopted: May 7, 2020

TRACKING FISCAL PRESSURE III: PENSION AND OPEB LIABILITIES

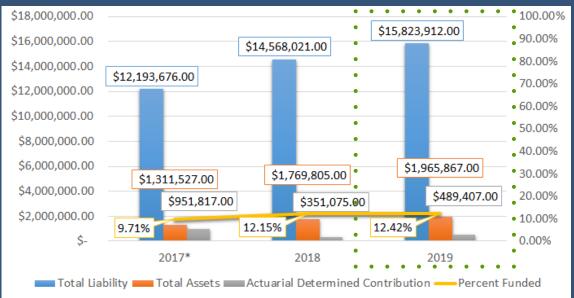
Unfunded pension and retiree health care liabilities are a fiscal pressure affecting communities all across the country and is one of three fiscal pressures that the City of Brighton has been working to address over the last few years. Without addressing this pressure, a fiscally sustainable future would have been difficult to reach.

In 2019, under the leadership of City Council, a new baseline was created following a series of policy changes and employee concessions, which paved the way for a meaningful course correction. The impacts of these changes will become clearer over the next couple of years.



PENSION LIABILITIES (AS REPORTED IN THE CAFR AT YEAR END)

OTHER POST EMPLOYMENT BENEFIT (OPEB) LIABILITIES (as reported in the cafr at year end)



*GASB reporting rules for OPEB liabilities, assets, and required contributions changed for FY 2018 to match the Pension reporting rules.The 2017 OPEB numbers were calculated using different methods.Additionally, prior to 2018, OPEB valuations were only completed every other year, so the 2017 reported numbers are based on the 2016 valuation. increasingly complex state and federal requirements particularly in regards to public works, water, and wastewater operations

I am pleased to say that the Fiscal Year 2020/2021 Budget makes progress on many priorities, some outlined above, however, due to the projected Headlee Rollback, additional pension/OPEB contributions were not possible this fiscal year.

UNKNOWNS

In previous years I wrote about the unknowns of capital improvement needs, unfunded legacy costs, and millage votes, however, this year I write about the unknown impacts of COVID-19. Given the country's response to announcements in mid-March that drove stock markets to drop significantly, the City should be ready for potential impacts on its revenues. Further, we should be ready for potential increased costs, if the current circumstances relating to COVID-19 extend into Fiscal Year 2020/2021, or resurface in the fall or winter.

To protect the City's fund balance, I would recommend Rickett Road Phase II has been incorporated into a larger capital improvement bond project. The City has also submitted for possible grant funding, which would require the project to move to 2022. Expenses within the Major and Local Streets funds should also be closely watched due to the dramatic decline in gas prices and reduced automobile travel. This will likely have an impact on the Act 51 revenues received from the state, which has been budgeted at a 15% decrease below FY 2019/2020 revenues.

CLOSING THOUGHTS

The hard work and successes that were seen in Fiscal Year 2019/2020 cannot be understated. City Council, with the support of staff, and the community, have unequivocally improved the City's fiscal outlook. Although there is still work to do to bolster the City's Utility Fund, City Council has laid the groundwork for long-term fiscal sustainability. With discipline and the strategic consideration of future capital and operational needs, barring major financial interruptions or capital emergencies, these budget successes can be maintained and improved upon in future budget years. However, the potential for short and long-term financial implications resulting from COVID-19 are a very real possibility and should be closely monitored.

With this budget recommendation, staff continues its long standing objective to present a budget that propels City Council's adopted goals and priorities forward.

Respectfully Submitted,

Nate Geinzer City Manager City of Brighton

Our Organization



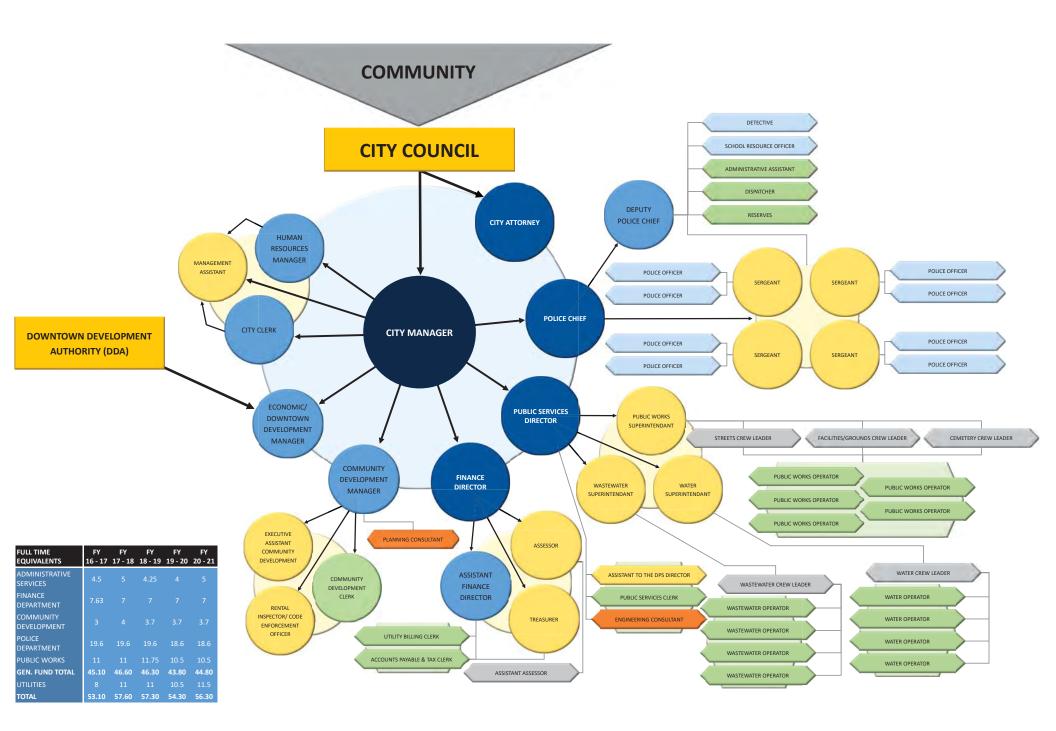


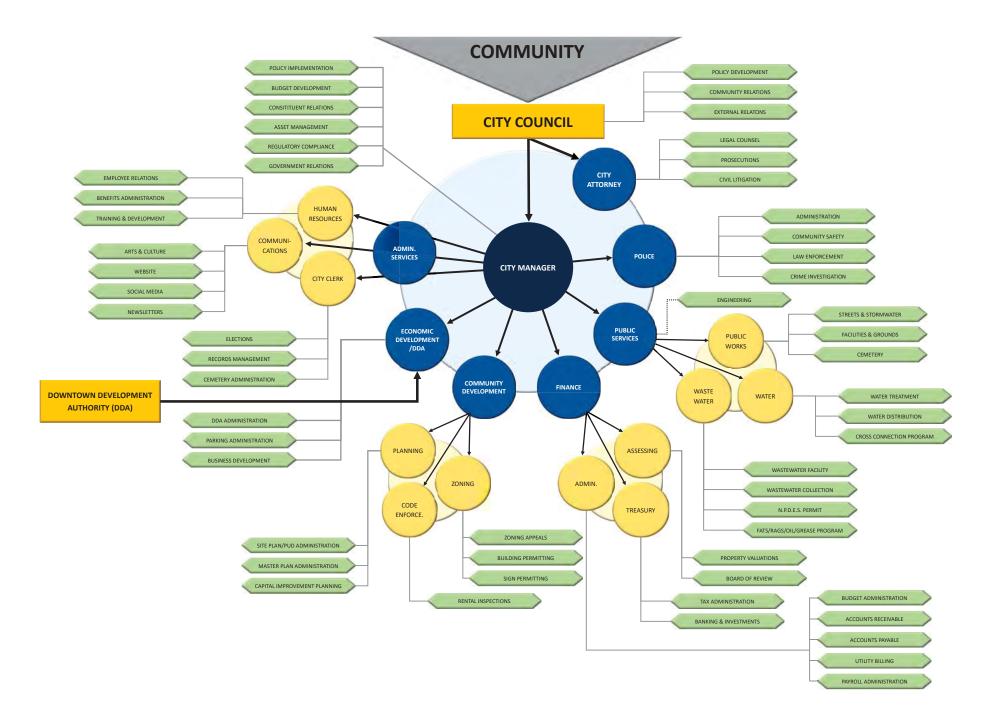
A State Affiliate of ICMA

WHAT IS THE COUNCIL-MANAGER FORM OF GOVERNMENT?

The council-manager form of government is the fastest growing form of government in the United States today. It's also the most prevalent - it's used by more cities, villages, townships, and counties than any other form. It's a system of local government that combines the strong political leadership of elected officials (the governing body) with the strong managerial experience of an appointed local government manager. The governing body is commonly known as the council - it may also be referred to as the commission or board. The council-manager form establishes a representative system where all power is concentrated in the elected council, and where the council hires a professionally trained manager to oversee the delivery of public services. The council-manager form of government is used throughout the world, in communities both large and small, because it is highly effective and adaptable to local conditions and preferences (www.mme.org).











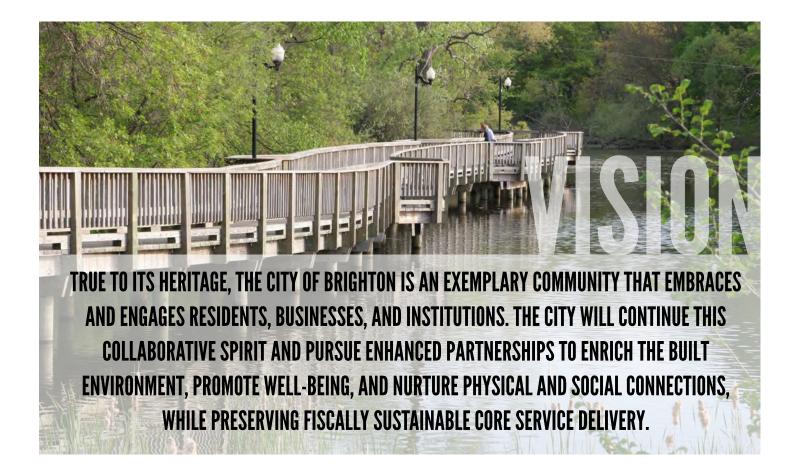
FISCAL RESPONSIBILITY IS AN EXPECTATION OF CONSTITUENTS TO BE APPLIED BY CITY COUNCIL AND CITY ADMINISTRATION

STRATEGIES

- Develop a long-term fiscal strategy to address the deferred needs of the community
- 2. In accordance with Council policy, continue to maintain a healthy fund balance in order to provide future stability and security
- 3. Enhance purchasing processes to ensure confidence in service quality and costs through competitive procurement
- 4. Collaborate with City Council to effectively administer the new Streets Millage



Adopted: May 7, 2020



FISCAL YEAR 2019/20 ACCOMPLISHMENTS

- Seven-year Streets Millage was approved by the Community
- Completed window replacement project at City Hall
- Began review and updates of City financial policies
- Completed contract negotiations to reduce unfunded pension and OPEB liabilities strengthening long-term fiscal stability
- Created and funded new Capital Reserve Fund to bolster asset management efforts
- Continued to work with other municipalities on joint training and bidding to reduce costs

FISCAL YEAR 2020/21 PRIORITIES

- Continue to track and evaluate hourly costs associated with personnel and equipment needs, particularly within Public Works
- Continue to evaluate operational methods in the DPS with the goal to consolidate duties to reach maximum efficiency and reduce unnecessary equipment in the fleet and throughout City facilities
- Proactively maintain City facilities and equipment in an effort to reduce costs for reactionary repairs
- Continue to seek grants and funding partnerships
- Conduct succession planning needs review across City operations
- Continue to seek opportunities for cooperative training efforts to reduce costs and build relationships with peers



ENVIRONMENTAL

RESPONSIBILITY

EXEMPLARY SERVICES ARE A SOURCE OF PRIDE THAT WILL BE PURSUED BY BALANCING COMMUNITY PRIORITIES AND FISCAL RESTRAINT

STRATEGIES

- Utilize the diverse perspectives throughout the organization to evaluate opportunities for more efficient and improved service delivery
- 2. Maintain quality service interactions between community members and City staff
- 3. Prioritize the professional development of staff to ensure compliance and innovation in service delivery



ENVIRONMENTALLY RESPONSIBLE PRACTICES ARE TO BE PROMOTED AND THE CITY'S NATURAL SPACES PROTECTED AND ENJOYED

STRATEGIES

- Prioritize and implement projects that enhance the health, aesthetics, access, and public enjoyment of the Millpond
- Promote stormwater best management practices to meet state and federal compliance and protect our watershed
- Evaluate opportunities for the implementation of efficient energy strategies





FISCAL YEAR 2019/20 ACCOMPLISHMENTS

- Implemented the new Waste Management contract that improved services and limited cost impacts on users
- Implemented new online payment system offering improved convenience and reducing costs to users
- Replaced obsolete equipment limiting future service disruptions and growing maintenance costs
- Consolidated City Lawn maintenance within one division allowing utilities staff to remain focused on Water and Wastewater operations
- Streamlined cemetery records and added online access to improve customer service
- Proactively trained a Police Reserve Officer to be promoted to fill an existing Police Officer vacancy

FISCAL YEAR 2020/21 PRIORITIES

- Conduct review of departmental staffing needs to respond to the growing community, changes in work demands, new state and federal regulations, and other pressures
- Bolster succession planning initiatives
- Update employee policies to reflect current best practices and employment law
- Continue to improve service delivery and support professional development and training throughout all departments
- Continued the implementation of a comprehensive utilities asset management plan
- Continue to evaluate and replace old and high-maintenance equipment essential to DPW and Utility service delivery
- Implement Fats, Rags, Oils, and Grease Program (FROG) and Cross Connection Program to meet state and federal regulations and to protect utilities infrastructure
- Review feasibility of consolidated commercial waste services

FISCAL YEAR 2020/21 PRIORITIES

- Continue to work towards paperless Police reports and digital files across all operations
- Update the City's stormwater ordinance to meet state and federal requirements
- Continue LED lighting conversions across City facilities and identify and implement other low cost energy efficiency opportunities
- Continue to assist with restoration of the Millpond shoreline
- Install native plants and wildflowers along the Millpond shoreline to improve aesthetics, available habitat, and bank stabilization
- Implement FROG and Cross Connection Programs
- Begin evaluating the viability of hybrid patrol vehicles

FISCAL YEAR 2019/20 ACCOMPLISHMENTS

- Installed petroleum socks in all storm catch basins
- Hosted the third annual Earth Day Celebration and Millpond Cleanup with approximately 30 participants
- Continued the Millpond Restoration Project by partnering with a local landscape company and the community
- Removed 900 yards of street sweepings to meet Phase II Stormwater Permit requirements
- Removed 2,220 yards of leaves through residential curbside leaf collection program
- Received Tree City USA Certification for 17th year
- Worked to improve energy efficiency by replacing existing lighting with LEDs
- Expanded recycling at City facilities
- Removed unused medications from the waste stream through the Big Red Barrel initiative

COMMUNITY ENGAGEMENT



AN ENGAGED, CONNECTED, AND VALUED CITIZENRY IS A HALLMARK THAT SETS BRIGHTON APART FROM ITS PEERS

STRATEGIES

- Enhance community engagement methods and proactive communication initiatives to better understand the preferences and expectations of the public
- 2. Welcome opportunities to collaborate with community stakeholders, such as schools, neighborhoods, and other civic organizations

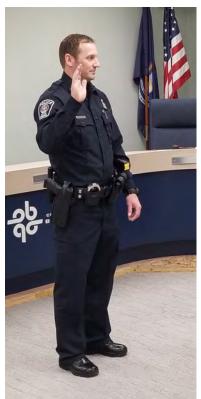




THE WELL-BEING OF THE COMMUNITY WILL BE PROTECTED BY SERVICE-ORIENTED OFFICERS AND ADMINISTRATIVE STAFF THROUGH CONSCIENTIOUS POLICY MAKING THAT UNDERSCORES HEALTH AND SAFETY

STRATEGIES

- Provide new opportunities for outreach, collaboration, and engagement with residents and businesses that promote community safety, awareness, and well-being
- Expand community policing strategies and build partnerships
- Empower officers through relevant, cutting-edge training, while promoting diverse skillsets and professionalism



Adopted: May 7, 2020

FISCAL YEAR 2019/20 ACCOMPLISHMENTS

- Conducted biennial citizen survey adding commercial properties to the distribution list
- Continued to encourage volunteerism throughout the community by City staff who participated in Shop with a Cop, Shop with a Hero, Bountiful Harvest, the Dash or Crash and others
- Used "open houses" to gather community feedback on future infrastructure projects
- Expanded the Second Annual Police Youth Academy
- Began work on the development of an organizational communication plan
- Created new streets webpage to showcase the work being done to implement the streets millage

FISCAL YEAR 2020/21 PRIORITIES

- Complete organizational communication plan
- Organize a City-Wide Open House at the Police/DPW Campus to inform the community about City services and local resources
- Move to a weekly e-newsletter format and encourage sign-ups
- Enhance the City's streets webpage

FISCAL YEAR 2019/20 ACCOMPLISHMENTS

- Successfully completed the Second Annual Youth Academy
- Expanded and improved the downtown camera system
- Held first-annual police department retreat
- Completed over 5,000 hours of Police training
- Officers saved four (4) lives in 2019
- Completed security assessments of City facilities
- Continued to assist community businesses with security assessments and training
- Launched kids bike helmet program
- Worked cross departmentally to develop and implement enhanced event security protocols

FISCAL YEAR 2020/21 PRIORITIES

- Continue to expand the downtown camera system
- Conduct comprehensive review of police department staffing and succession planning needs and develop a long-term and sustainable strategy to address the needs of today and in the future
- ► Complete 5,000 hours of police training
- Bolster planning and security relating to community events
- Conduct community workshops around common issues brought to the department
- Continue to build positive relationships between community members and officers
- Continued to assist community businesses with security assessments and training

COMMUNITY ENHANCEMENT



THE COMMUNITY WILL BE ENHANCED BY WELL-SUITED RESIDENTIAL AND COMMERCIAL REDEVELOPMENT

STRATEGIES

- Explore opportunities that encourage investment into existing homes to support neighborhood improvement and sustainability
- 2. Look to the recommendations outlined in the Comprehensive Master Plan for strategies to attract, retain, and expand community investment and reinvestment





CITIZENS WILL HAVE ACCESS TO RESOURCES THAT SUPPORT AN ACTIVE AND SOCIALLY ENRICHED LIFESTYLE

STRATEGIES

- 1. Support a welcoming and inviting atmosphere
- Improve public access to natural areas and non-motorized pathways throughout the community
- 3. Strengthen social ties throughout the community through artistic expression, experiences, and exemplary public spaces



FISCAL YEAR 2019/20 ACCOMPLISHMENTS

- Continued efforts to improve development/building review processes and related services to improve customer experiences relating to all project types
- Continue conducting the comprehensive review of ordinances and identifying ordinances that are either obsolete, or needing update
- Completed the overhaul of the Downtown Business District Zoning Ordinance to reflect Master Plan recommendations
- Began work on updating the sign ordinance to align with recent court decisions
- Created a commercial tenet tracking system
- Increased code enforcement activity
- Completed construction of the AMP, Second Street and Rickett Road Phase #1, including the replacement of a partially collapsed sanitary sewer

FISCAL YEAR 2020/21 PRIORITIES

- Continue to review and update the Code of Ordinances, with an emphasis on ordinance modifications that facilitate the recommendations within the Comprehensive Master Plan
- Research and pursue grant opportunities leveraging the Comprehensive Master Plan where possible
- Explore opportunities to further market the City of Brighton's commercial and residential redevelopment opportunities
- Complete the Alpine/Third Street/Fairway Trails street rehabilitation project
- Conduct research to inform expanded and targeted business recruitment efforts

FISCAL YEAR 2018/19 ACCOMPLISHMENTS

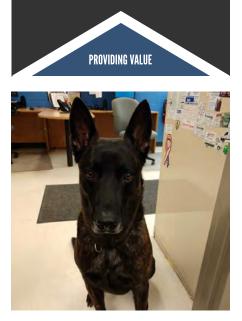
- Officers continued to hand out bike helmets to kids seen without one
- Continued the Downtown streetscape design process
- Collaborated with community organizations on the successful execution of numerous civic events
- New Summer Children's Series at the AMP launched by the Brighton Arts and Culture Commission
- Aided in the successful filming of a Lifetime Movie and hosted a community premiere
- Increased officer interaction with the community through foot patrols in the downtown area

FISCAL YEAR 2019/20 PRIORITIES

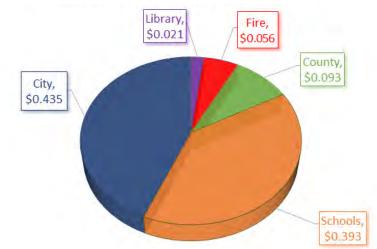
- Continued to improve walkability by enhancing the sidewalk repair and maintenance program, investing in crosswalks, American Disabilities Act compliant ramps, and continued right-of-way tree maintenance
- Complete sidewalk gap analysis with focus on design challenges and project costs to aid in future prioritization and implementation of an informed sidewalk gap program
- Continue to evaluate the recommendations outlined in the City's Parks and Recreation Plan
- Explore partnerships with community organizations to provide quality activities to community members
- Expand Community Policing



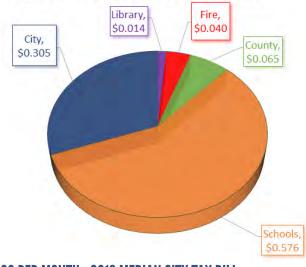
THE CITY OF BRIGHTON IS A FULL-SERVICE MUNICIPALITY THAT STRIVES TO PROVIDE THE BEST POSSIBLE SERVICE TO ALL COMMUNITY MEMBERS. FOR EVERY DOLLAR A HOMEOWNER PAYS IN TAXES, THE CITY ONLY RECEIVES \$0.43 TO SUPPORT THE POLICE OFFICERS THAT KEEP US SAFE, THE PUBLIC WORKS CREW MEMBERS THAT CARE FOR OUR STREETS, PUBLIC SPACES, SIDEWALKS, AND MORE.



RESIDENTIAL TAX DOLLAR DISTRIBUTION



COMMERCIAL TAX DOLLAR DISTRIBUTION



\$127.00 PER MONTH - 2019 MEDIAN GITY TAX BILL HOW YOUR CITY TAX BILL COMPARES... \$156 PER MONTH - AVERAGE HOUSEHOLD CABLE AND INTERNET BILL (Consumer Reports) \$120 PER MONTH - SINGLE CELL PHONE/UNLIMITED DATA PLAN \$290 PER MONTH - AVERAGE MIDWEST CONSUMER SPENT ON ENTERTAINMENT



Adopted: May 7, 2020



General Fund Summary



The majority of the Revenue received in the General Fund is from the levy and collection of property taxes. For Fiscal Year 2020-21 the General Fund is budgeted to receive and collect \$6,954,010 or 73% of its total revenue from property taxes, related penalties and interest on taxes paid late, and a 1% administration fee.

This is an increase of 3.4% or \$231,459 from the amounts projected for the prior year, which is a reflection of a taxable value increase in real property of 5.35%, partially offset by decreases of 0.55% in personal property, and 2.2% in Industrial Facilities Tax (IFT) Real and Personal Property.

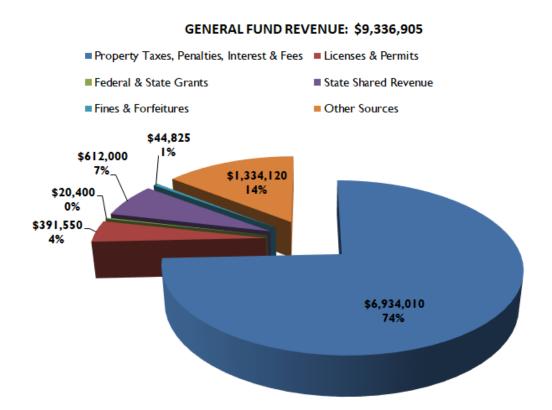
The percentage of growth in the general fund is lower than the overall taxable value growth due to increased budgeted Michigan Tax Tribunal Refunds. Additionally changes in taxable value vary by parcel and the portion of tax captured by the Downtown Development Authority shows different growth than the city as a whole.

GENERAL FUND BUDGET SUMMARY - REVENUES						
Revenues	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
– Property Taxes, Penalties, Interest & Fees	\$6,304,656	\$6,742,579	\$6,722,551	\$6,934,010		
Licenses & Permits	\$397,853	\$410,850	\$398,550	\$391,550		
Federal & State Grants	\$35,184	\$20,400	\$41,810	\$20,400		
State Shared Revenue	\$702,699	\$705,000	\$648,000	\$612,000		
Fines & Forfeitures	\$64,955	\$39,830	\$47,560	\$44,825		
Local Unit Contribution	\$91,154	\$91,948	\$95,500	\$92,000		
Service Charges	\$675,711	\$679,850	\$644,250	\$670,250		
Interest	\$155,517	\$68,000	\$108,000	\$88,000		
Rents & Royalties	\$73,019	\$72,620	\$72,620	\$72,620		
Other Revenue	\$274,586	\$132,550	\$229,169	\$163,750		
Transfers from Other Funds	\$270,602	\$247,500	\$252,500	\$247,500		
– Total Revenues	\$9,045,937	\$9,211,127	\$9,260,510	\$9,336,905		

BUDGET NOTES

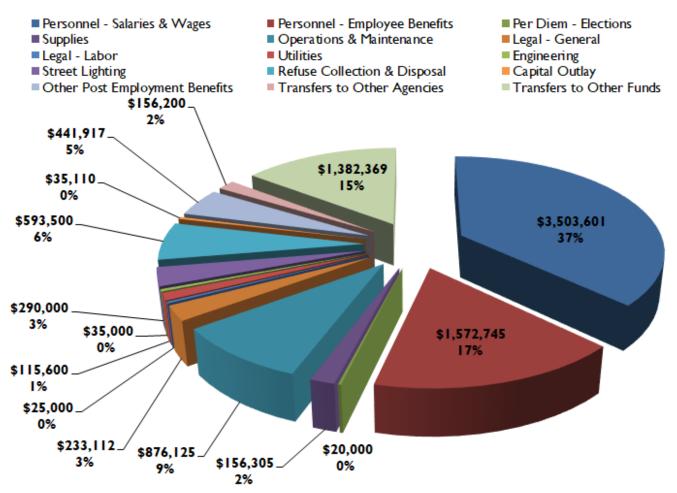
Property Taxes - During 2018/19 the City saw significant increases in property sales which uncapped taxable values for 2019/20 and caused a small Headlee rollback. 2019/20 again saw many sales and uncappings resulting in a larger Headlee rollback for 2020/21. This rollback was partially offset by economic development in the city.

Other Revenue - During 2018/19 the City received payments from the State of Michigan in the amount of \$92,347 for Personal Property Tax losses. This amount is based on a complicated formula and the State will not give any direction as to how much municipalities should budget for future years. Fiscal Year 2019/20 budgeted \$75,000, however we have received our first payment in the amounts of \$101,428. We anticipate a second payment in May 2020. The budget for Fiscal Year 2020/21 is \$100,000. We are anticipating losses in State Shared Revenue for both projected 2019/20 and budgeted 2020-21.



GENERAL F				
Expenditures	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget
– Personnel - Salaries & Wages	\$3,081,436	\$3,153,079	\$3,336,823	\$3,503,601
Personnel - Employee Benefits	\$1,457,552	\$1,709,017	\$1,505,139	\$1,572,745
Per Diem - Elections	\$11,861	\$20,000	\$13,730	\$20,000
Supplies	\$136,341	\$152,912	\$152,545	\$156,305
Operations & Maintenance	\$705,295	\$802,248	\$787,685	\$876,125
Legal - General	\$174,406	\$178,112	\$202,982	\$233,112
Legal - Labor	\$27,901	\$30,000	\$38,100	\$25,000
Utilities	\$105,696	\$114,260	\$110,910	\$115,600
Engineering	\$30,835	\$34,400	\$36,800	\$35,000
Street Lighting	\$238,330	\$268,000	\$263,000	\$290,000
Refuse Collection & Disposal	\$578,435	\$578,500	\$583,500	\$593,500
Capital Outlay	\$40,482	\$53,850	\$44,843	\$35,110
Other Post Employment Benefits	\$421,617	\$513,929	\$471,432	\$441,917
Transfers to Other Agencies	\$188,005	\$151,200	\$146,963	\$156,200
Transfers to Other Funds	\$1,556,160	\$2,391,139	\$2,469,799	\$1,382,369
P/Y Tax Chargeback	\$-	\$-	\$-	\$-
Total Expenditures	\$8,754,349	\$10,150,646	\$10,164,252	\$9,436,584
Net Change in Fund Balance	\$291,588	\$(939,519)	\$(903,742)	\$(99,679)
Beginning Fund Balance	\$3,282,164	\$3,573,752	\$3,573,752	\$2,670,010
Ending Fund Balance	\$3,573,752	\$2,634,233	\$2,670,010	\$2,570,330
Detail of Fund Balance				
Nonspendable	\$ 461,500	\$ 442,659	\$ 461,659	\$ 461,659
Restricted	\$ 1,148	\$ -	\$ -	\$ -
Committed	\$108,089	\$-	\$-	\$-
Assigned	\$1,332,803	\$150,000	\$150,000	\$100,000
Unassigned	\$1,670,212	\$2,041,574	\$2,058,351	\$2,008,671
 Total Fund Balance	\$3,573,752	\$2,634,233	\$2,670,010	\$2,570,330

GENERAL FUND EXPENDITURES: \$9,436,584



BUDGET NOTES

Personnel Costs - The 2020/21 increase in wages is primarily due to budgeted retirement payouts for two employees in the police department and related succession planning coupled with and the annual wage increases. The decrease over the prior year budget is due to the changes to the retirement plans as a result of negotiations.

Operations & Maintenance - The increase over the 2019/20 budget is the result of increasing costs of outside vendors coupled with increased budgets for communications and employee training/retreats.

Other Post Employment Benefits - The decrease over the 2019/20 budget in both the 2019/20 projected and 2020/21 budget is the result of changes to the healthcare plan offered to certain retiree groups.

General Fund Six Year Forecast



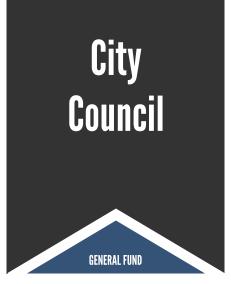


GENERAL FUND SIX YEAR FINANCIAL FORECAST					
	FY 19/20 FY 19/20 Adopted Projected		FY 20/21 Proposed		
Revenue	9,211,127	9,260,510	9,336,905		
Expenditures	10,150,646	10,164,252	9,436,584		
Funds Available	(939,519)	(903,742)	(99,679)		
Move Capital Committed FB to Capital Reserve Fund*	108,089	108,089	-		
Funds Available after reallocation of FB Classification	(831,430)	(795,653)	(99,679)		
Add: Beginning Assigned and Unassigned Fund Balance	3,136,877	3,136,877	2,341,224		
Ending Assigned and Unassigned Fund Balance ***	2,305,447	2,341,224	2,241,545		
Minimum Target Unassigned Fund Balance (15%):	1,123,873	1,184,702	1,202,415		
Unassigned Fund Balance Over/(Under) Minimum Target Fund Balance	1,181,574	1,156,522	1,039,130		
Unassigned FB as a % of Operating Expenditures	31%	30%	28%		



FY 21/22 Forecast	FY 22/23 Forecast	FY 23/24 Forecast	FY 24/25 Forecast	FY 25/26 Forecast
9,604,602	9,772,277	9,949,178	10,130,919	10,326,606
9,583,048	9,697,072	9,960,018	10,200,809	10,484,712
21,554	75,205	(10,840)	(69,890)	(158,106)
-	-	-	-	-
21,554	75,205	(10,840)	(69,890)	(158,106)
2,241,545	2,263,099	2,338,304	2,327,463	2,257,573
2,263,099	2,338,304	2,327,463	2,257,573	2,099,467
1,237,475	1,277,432	1,310,994	1,348,423	1,388,875
1,025,624	1,060,871	1,016,469	909,150	710,592
27%	27%	27%	25%	23%







POLICY

- Provide policy direction to the City Manager.
- Set City vision and goal statements, and assist with identifying strategies that work towards identified goals.

PUBLIC ENGAGEMENT

- Interacts directly and regularly with City residents.
- Enforces accountability of City actions to constituents.
- Promote informed discussions and serve as an advocate for City Council adopted vision and goals.

EXTERNAL RELATIONS

- Sits on a number of community boards and organizations.
- Gives regular updates to City residents about external groups and events.

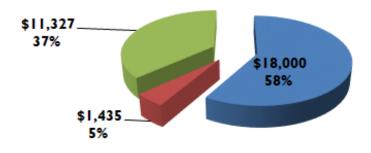
GOALS AND PRIORITIES

- Fiscal responsibility is an expectation of constituents to be applied by City Council and City Administration.
- Exemplary services are a source of pride that will be pursued by balancing community priorities and fiscal restraint.
- Environmentally responsible practices are to be promoted and the City's natural spaces protected and enjoyed.
- An engaged, connected, and valued citizenry is a hallmark that sets Brighton apart from its peers.
- The well-being of the community will be protected by service-oriented officers and administrative staff through conscientious policy making that underscores health and safety.
- The community will be enhanced by well-suited residential and commercial redevelopment.
- Citizens will have access to resources that support an active and socially enriched lifestyle.

CITY COUNCIL BUDGET SUMMARY					
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget	
Personnel - Salaries & Wages	\$14,060	\$18,000	\$18,000	\$18,000	
Personnel - FICA and Workers Compensation Insurance	\$1,434	\$1,435	\$1,427	\$1,435	
Supplies	\$181	\$-	\$-	\$-	
Operations & Maintenance	\$7,618	\$11,127	\$9,083	\$11,327	
	\$23,293	\$30,562	\$28,511	\$30,762	

TOTAL CITY COUNCIL \$30,762

- Personnel Salaries & Wages Personnel Employee Benefits
- Operations & Maintenance



BUDGET NOTES

Operations & Maintenance - The increase in 2020/21 is primarily due to increased NCL/MML dues.









LEGAL ADVICE

- Consult with City Council and City Staff to provide legal advice on all matters pertaining to the City of Brighton.
- Attend City Council meetings, and such other meetings as may be required, such as Planning Commission and Zoning Board of Appeals.

ORDINANCE/CONTRACT DRAFTING

- Work directly with staff and elected and appointed boards to provide ordinances that achieve the goals of the City.
- Review and assist in negotiating intergovernmental agreements, development agreements, contracts, real estate documents, rights-of-way and utility easements.

ORDINANCE PROSECUTIONS

• Act as prosecutor on behalf of the City regarding traffic enforcement and City ordinance violations in the District Court.

CIVIL LITIGATION

• Represent the City's interest in civil litigation in the state and federal trial and appellate courts and before state and federal administrative agencies.

GOALS AND PRIORITIES

- Fulfill all duties to the City Council, as set forth in the City Charter.
- Act as legal advisor to, and be attorney and counsel for, the City Council.
- Advise the City Manager and department heads of the City in regards to all City matters when so requested.
- Call to the attention of the City Council all matters of law, changes, and developments therein affecting the City.
- Assist the City in legal aspects of matters involving other political jurisdictions.
- Assist the City in legal aspects of matters involving future developments, roads, utilities, and intergovernmental agreements.
- Assist with review of permits issued by the City, as requested.
- Coordinate with special legal counsel for the City, including bond counsel, labor counsel, and insurance counsel.

LEGAL SERVICES BUDGET SUMMARY					
Account Classification FY 18/19 FY 19/20 FY Actual Budget Projected Bu					
Legal Fees - General	\$174,406	\$178,112	\$202,982	\$233,112	
Legal Fees - Labor	\$27,901	\$30,000	\$38,100	\$25,000	
—	\$202,307	\$208,112	\$241,082	\$258,112	

BUDGET NOTES

Legal Fees - General - The 2019/20 Projected expenditures are higher than the original budget due to increased appraisal expenses related to Michigan TaxTribunal petitions. Increased appraisal and legal expenses are expected to continue through 2020/21.

Legal Fees - Labor - The 2019/20 Projected expenditures are higher than 2019/20 Budget due to continued contract negotiations. The decrease in 2020/21 is due to completion of the contract negotiations.

TOTAL LEGAL SERVICES \$258,112





Administrative Services



CITY MANAGER

- Provides direct assistance to Council and operationalizes City Council's vision and goals.
- Communicates with Council on behalf of staff and gives directives to staff based on City Council policy.
- Supervises the entirety of City operations.
- Prepares and presents the annual City budget.
- Fields all major development inquiries.
- Engages the greater community and tends to resident input and questions.

GOALS AND PRIORITIES

- Optimize efficient service delivery.
- Continue to enhance customer service across all City functions
- Continue to expand external communication efforts.
- Strengthen relationships with community stakeholders and surrounding communities.
- Conduct a comprehensive review of City staffing needs to ensure regulatory, service delivery, and succession planning demands are met.
- Work to expand upon the positive outcomes of the first annual management/supervisor retreat.

FISCAL YEAR 2019/2020 HIGHLIGHTS

- Worked to ensure City staff has the tools and resources necessary to deliver exceptional City services and to make progress on City Council adopted goals and priorities.
- Worked with staff and City Council to complete a comprehensive overhaul of the City's finances addressing the City's three fiscal pressures (streets and related infrastructure, underfunded capital, and pension and OPEB liabilities) resulting in a significantly improved long-term fiscal outlook.

HUMAN RESOURCES

- Supports City management in contract negotiations and handles all employee complaints, grievances, and injuries.
- Manages employee benefits and payroll.
- Offers consultation, facilitation, and resolution strategies for workplace issues.
- Assists in communications between employees and supervisors.
- Provides clarification of policies and procedures.

CITY CLERK

- Manages cemetery rules, laws, and maintains records relating to burials, foundations, and the decoration of gravesites.
- Oversees election processes and equipment, while enforcing rules, regulations, and ongoing training.
- Creates and keeps record of all permits and resolutions.
- Takes the official recorded minutes of City Council meetings and prepares City Council meeting packets.
- Maintains and updates social media and newsletters.

COMMUNICATIONS

- Provides a framework for coordinating all City related communications.
- Offers consultation and recommendations to City officials to strategize and relay information.
- Provide a planned and proactive approach to communications.

GOALS AND PRIORITIES

- Increase efforts on employee engagement with a focus on retaining high-performing talent, fortifying employee-employer relationships,and creating an energizing organizational culture.
- Update personnel policies and manuals.
- Encourage cross-functional interaction within all departments.
- Ensure compliance with state and federal regulations.
- Promote workplace safety.

GOALS AND PRIORITIES

- Move all possible paper files to digital storage for effective and efficient document retention.
- Ensure a safe, secure, and well run 2020 Presidential election cycle.
- Grow the City of Brighton's social media presence and e-newsletter subscriptions.

FISCAL YEAR 2019/2020 HIGHLIGHTS

- Collaborated with the City Manager and Labor Counsel to successfully negotiate four union contracts.
- Implemented a new 401 (a) plan for new hires.
- Transitioned the majority of retirees and all future eligible retires to an HMO plan reducing health care legacy costs.
- Successfully recruited and hired seven well-qualified employees.

FISCAL YEAR 2019/2020 HIGHLIGHTS

- Launched a new and more user friendly City website.
- Served on the State of Michigan's Board of Elections Forms Committee and facilitated the updating of state filing and elections forms.
- Cultivated a large Election Inspector candidate pool.

GOALS AND PRIORITIES

- Ensure the City of Brighton sends a clear and specific message with measurable results for maximum impact.
- Effectively message advancement of City Council's top goals and priorities.

FISCAL YEAR 2019/2020 HIGHLIGHTS

• Developed and implemented the City of Brighton's first comprehensive Communications Plan.

INFORMATION TECHNOLOGY

 Responsible for all City-wide technology needs including implementing, upgrading, and maintaining computer hardware, software, network infrastructure and telecommunications.

GOALS AND PRIORITIES

- Upgrade/Replace the Police Case Archive Server.
- Upgrade/Replace the City BSA Finance Server.
- Replace/Upgrade City Hall, Police, and DPW Network
 Switches. Prepared for 10 gig network.
- Possible move to Microsoft Office 365 or M365.

FISCAL YEAR 2019/2020 HIGHLIGHTS

- Replaced/Upgraded Windows 2008 File Server to 2019.
- Replace Windows 2008 Remote Desktop Server with 2019 Server.
- Created stand-alone Windows 2019 Print Server.
- Migrated Email System to Exchange Online – Government Cloud.

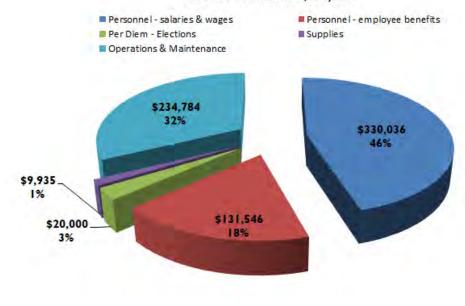
PERFORMANCE INDICATORS								
	FY 17/18 Actual	FY 18/19 Projected	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
Freedom of Information Act Requests	101	100	127	100	110	120		
Solicitors Permits Processed	8	10	14	10	10	10		
Other Permits Processed	3	6	12	6	10	10		
Elections Held	1	3	3	4	4	3		
Number of Registered Voters	5,526	6,015	6,099	6,100	6,150	6,200		
New Voter Registrations	385	700	637	750	650	700		
Absentee Voter Applications Mailed (November)	1,245	1,308	1,377	1,400	1,600	1,800		
Absentee Voter Ballots Returned (November)	648	1,585	864	800	1,500	1,600		
Press Releases & Legal Notices	98	100	100	100	120	100		
Workers Compensation Requests	1	3	4	4	5	4		
Workers Compensation Lost Days	67	35	19	28	120	35		
Workers Compensation Restricted Days	0	0	0	0	0	0		
Union Grievances Filed	0	2	1	2	2	2		
Employees Receiving Opt-Out Health Insurance Benefits	21	19	19	18	19	19		
Health Insurance Opt Out Savings	\$180,504	\$228,239	\$120,413	\$239,392	\$135,000	\$150,000		
E-Newsletter Subscribers	950	1,040	1,095	1,100	1,140	1,250		
E-Newsletter Read Rates	33%	42.7 %	48 %	55 %	40 %	45 %		
Facebook Page "Likes"	3,187	3,650	3,750	3,900	5,889	6,000		
Facebook Page "Follows"	3,187	3,650 38	3,750	3,900	6,388 Adopted: May 7, 2	020 ^{7,000}		



ADMINISTRATIVE SERVICES BUDGET SUMMARY

Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget
Personnel - Salaries & Wages	\$218,645	\$266,609	\$237,144	\$330,036
Personnel - Employee Benefits	\$90,392	\$146,270	\$89,067	\$131,546
Per Diem - Elections	\$11,861	\$20,000	\$13,730	\$20,000
Supplies	\$7,203	\$9,025	\$9,735	\$9,935
Operations & Maintenance	\$172,104	\$189,275	\$187,629	\$234,784
Capital Outlay	\$-	\$-	\$-	\$-
—	\$500,205	\$631,179	\$537,306	\$726,301

ADMINISTRATIVE SERVICES BUDGET SUMMARY - \$726,301



BUDGET NOTES

Personnel - Salaries & Wages and Personnel - Employee Benefits -The decrease in 2019/20 Projected

is due to filling the vacant Management Assistant position as part time during this budget year. The 2020/21 Budget includes the addition of the Economic Development/DDA position, which is supported in part by a \$75,000 contribution by the DDA, as well as annual wage increases.

Per Diem - Elections - The 2019/20 Projection decreased from the budget due to no May 2020 election. 2020/21 Budget includes the Presidential election in November 2020.

Operations & Maintenance - The increase in the 2020/21 budget is primarily due to document scanning services, an increase in community promotions, and an increase in IT Service costs as well as election related expenditures. The City of Brighton Administrative Services Department seeks to provide exemplary and collaborative services to ensure every City employee, resident, and business owner has the information and resources to be as successful as possible. While the scope of this department is expansive, its team members work closely to provide leadership, administrative assistance, and work to engage the community.





CITY MANAGER BUDGET SUMMARY						
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
Personnel - Salaries & Wages	\$91,702	\$143,637	\$111,424	\$157,513		
Personnel - Employee Benefits	\$32,936	\$78,797	\$27,291	\$53,390		
Supplies	\$697	\$600	\$600	\$600		
Operations & Maintenance	\$27,310	\$30,800	\$31,453	\$31,090		
Capital Outlay	\$-	\$-	\$-	\$-		
	\$152,644	\$253,834	\$170,769	\$242,593		

HUMAN RESOURCES BUDGET SUMMARY					
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget	
Personnel - Salaries & Wages	\$64,368	\$70,734	\$71,820	\$80,609	
Personnel - Employee Benefits	\$29,719	\$38,914	\$35,444	\$39,333	
Supplies	\$69	\$125	\$125	\$135	
Operations & Maintenance	\$6,741	\$11,801	\$18,235	\$21,155	
Capital Outlay	\$-	\$-	\$-	\$-	
	\$100,897	\$121,574	\$125,624	\$141,232	

CITY CLERK BUDGET SUMMARY						
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
Personnel - Salaries & Wages	\$62,576	\$52,238	\$53,900	\$73,246		
Per Diem - Elections	\$11,861	\$20,000	\$13,730	\$20,000		
Personnel - Employee Benefits	\$27,737	\$28,559	\$26,332	\$33,322		
Supplies	\$5,885	\$7,300	\$8,010	\$8,200		
Operations & Maintenance	\$28,078	\$31,281	\$30,105	\$43,278		
Capital Outlay	\$-	\$-	\$-	\$-		
—	\$136,137	\$139,378	\$132,077	\$178,046		

INFORMATION SYSTEMS BUDGET SUMMARY						
Account Classification FY 18/19 FY 19/20 FY 19/20 FY 20/21 Actual Budget Projected Budget						
Operating Costs	\$109,975	\$115,393	\$107,836	\$113,967		
Supplies	\$552	\$1,000	\$1,000	\$1,000		
	\$110,527	\$116,393	\$108,836	\$114,967		

COMMUNICATIONS BUDGET SUMMARY						
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
Personnel - Salaries & Wages	\$-	\$-	\$-	\$18,668		
Personnel - Employee Benefits	\$-	\$-	\$-	\$5,501		
Supplies	\$-	\$-	\$-	\$-		
Operations & Maintenance	\$-	\$-	\$-	\$25,294		
Capital Outlay	\$-	\$-	\$-	\$-		
_	\$-	\$-	\$-	\$49,463		



Community Development





COMMUNITY DEVELOPMENT

- Carries out the City vision for development and redevelopment throughout the City.
- Provides staff assistance to Planning Commission, Zoning Board of Appeals, and Downtown Development Authority.
- Coordinates development projects through the necessary planning, zoning, and building permit processes.
- Enforcement of codes and regulations proactively, including inspections of residential rental property.
- Coordinates Capital Improvement Plans and Master Plans.

FISCAL YEAR 2018/2019 HIGHLIGHTS

- Updated the Downtown Business District section of the zoning ordinance.
- Established collection container and vacant structure ordinances.
- Completed Parking Study Update. 42

GOALS AND PRIORITIES

- Utilize the guidance found in the Comprehensive Master Plan, and implement the recommendations within, to facilitate economic development, redevelopment, and overall community enhancement.
- Continue forward-thinking planning practices, utilizing public input.
- Develop a strategic plan regarding a downtown business district waste collection program.
- Continue to review and update the Code of Ordinances, with emphasis on those that reflect the recommendations of the Comprehensive Master Plan.
- Continue prioritizing duties and procedures within the department, creating a more effective, balanced, and collaborative work environment.

COMMUNITY DEVELOPMENT BUDGET SUMMARY						
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
Personnel - Salaries & Wages	\$178,470	\$219,930	\$197,760	\$237,154		
Personnel - Employee Benefits	\$72,934	\$110,788	\$75,367	\$77,432		
Supplies	\$4,801	\$3,310	\$3,620	\$4,120		
Operations & Maintenance	\$114,020	\$128,067	\$117,033	\$131,112		
	\$370,226	\$462,095	\$393,780	\$449,818		

BUDGET NOTES

Personnel - Salaries & Wages and Personnel - Employee Benefits - The 2019/20 projection is less than the 2019/20 budget due to the Building Clerk position being filled temporarily as a part time position and a vacancy in the Code Enforcer/Rental Inspector position as of March 2020. The increase in the 2020/21 is due primarily to annual wage increases and consulting fees. For both years the decrease in benefits expense is a result of the recent union negotiations.

TOTAL COMMUNITY DEVELOPMENT \$449,818

- Personnel Salaries & Wages
 Supplies
- Personnel Employee Benefits



PERFORMANCE INDICATORS						
	FY 17/18 Actual	FY 18/19 Projected	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget
Certificate of Occupancies Issued	58	45	58	35	60	40
Commercial Alterations	28	28	45	30	33	30
Re-Occupancies	10	18	34	10	22	15
Site Plans Reviewed	14	12	14	12	9	7
Variances Reviewed	13	6	13	5	5	5
Total Permits Issued	315	300	383	300	350	325
Permit Fee Revenue	\$364,071	\$190,000	\$178,286	\$280,000	\$150,000	\$220,000
Market Value of New Construction	\$28 Million	\$10 Million	\$9.7 Million	\$16 Million	\$9.5 Million	\$12 Million
Rental Inspections Performed	515	520	412	475	303	350
Liquor License Applications Processed	3	2	3	2	0	1



Downtown Development Authority



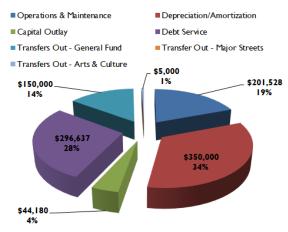
FISCAL YEAR 2019/2020 HIGHLIGHTS

- Began Main Street
 Streetscape Design Process.
- Continued efforts to support and facilitate economic development within the Downtown Development Authority District.

The Downtown Development Authority (DDA) was established in 1988 to maximize the economic potential of Downtown Brighton by initiating and facilitating development and redevelopment, and by enhancing Downtown's public spaces. The DDA, in

collaboration with other public and private entities, strives to ensure the growth and prosperity of the community. The DDA has spearheaded many projects over the years such as the AMP, the CSX West parking lot, the Downtown flower program, and is currently in the development stages of a Main Street Streetscape overhaul to better support our thriving economic environment and improve public spaces. The DDA also contributes 18% of their revenues to support related downtown and administrative expenses within the General Fund. The City's DDA Plan expires on June 30, 2045.

TOTAL DDA FUND \$1,047,345



BUDGET NOTES

Revenue Fiscal year 2020/21 shows a decrease due to limited tax growth in the district coupled with a reduction in the millage rate due to a headlee override.

Operations & Maintenance

Increases in both the 2019/20 projections and 2020/21 budget are due to increased promotions.

Debt Service

Debt service on the capital improvements bonds issued in 2018/19 began seeing debt service payments in 2019/20

Transfers Out

General Fund - 2020/21 budget is calculated at 18 percent of DDA tax revenue.

	DDA BUDGET S	SUMMARY		
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget
Revenues				
Property Taxes, Penalties, Interest & Fees	\$803,164	\$874,650	\$871,509	\$851,400
State Other	\$84,295	\$87,000	\$89,296	\$87,000
Interest	\$14,965	\$2,500	\$3,500	\$2,500
Transfers In - Other Funds	\$-	\$-	\$-	\$-
Bond Proceeds	\$-	\$-	\$-	\$-
Total Revenues	\$902,423	\$964,150	\$964,305	\$940,900
Expenditures				
Operations & Maintenance	\$146,263	\$158,324	\$220,619	\$201,528
Loss on Disposal of FA	\$-	\$-	\$-	\$-
Depreciation/Amortization	\$338,273	\$350,000	\$350,000	\$350,000
Utilities	\$-	\$-	\$-	\$-
Capital Outlay	\$44,555	\$43,700	\$88,805	\$44,180
Debt Service	\$82,983	\$296,798	\$296,798	\$296,637
P/Y Tax Chargeback	\$975	\$-	\$-	\$-
Transfers Out - General Fund	\$150,000	\$150,000	\$155,000	\$150,000
Transfers Out - Major Streets	\$192,827	\$-	\$-	\$-
Transfers Out - Local Streets	\$797,015	\$-	\$3,488	\$-
Transfers Out - Arts & Culture	\$5,000	\$5,000	\$5,000	\$5,000
Transfers Out - Utilities Fund	\$352,854	\$-	\$-	\$-
Total Expenditures	\$2,110,745	\$1,003,822	\$1,119,710	\$1,0 47,3 45
Net Change in Fund Balance	\$(1,208,322)	\$(39,672)	\$(155,405)	\$(106,445)
Beginning Fund Balance	\$4,030,595	\$2,822,273	\$2,822,273	\$2,896,869
Principal Paid	\$-	\$230,000	\$230,000	\$235,000
Capital Purchased	\$-	\$-	\$-	\$-
Ending Fund Balance	\$2,822,273	\$3,012,601	\$2,896,869	\$3,025,424
Fund Balance Detail				
Net Investment in Capital Assets	\$2,541,867	\$2,421,867	\$2,421,867	\$2,306,867
Unrestricted Fund Balance	\$280,406	\$590,734	\$475,002	\$718,557
- Total Fund Balance	\$2,822,273	\$3,012,601	\$2,896,869	\$3,025,424



Brighton Arts
and
Culture
Commission



The Brighton Arts and Culture Commission (BACC) is a City-appointed commission tasked to encourage, facilitate, and promote arts and culture in the City of Brighton through promotional and educational activities aimed at increasing public awareness of the necessity and desirability of the fine arts, performing arts, crafts, and culture.

ARTS/CULTURE COMMISSION BUDGET SUMMARY						
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
Revenues						
State Sources	\$1,000	\$1,000	\$1,000	\$1,000		
Interest	\$37	\$-	\$30	\$-		
Other Revenue	\$-	\$-	\$-	\$-		
Transfers In - Other Funds -	\$5,000	\$5,000	\$5,000	\$5,000		
Total Revenues	\$6,037	\$6,000	\$6,030	\$6,000		
Expenditures						
Operations	\$1,046	\$4,000	\$6,850	\$4,850		
Community Promotion	\$1,777	\$2,375	\$3,507	\$3,000		
Land & Major Facilities	\$-	\$-	\$-	\$-		
Total Expenditures	\$2,823	\$6,375	\$10,357	\$7,850		
Net Change in Fund Balance	\$3,214	\$(375)	\$(4,327)	\$(1,850)		
Beginning Fund Balance	\$10,030	\$13,244	\$13,244	\$8,917		
Ending Fund Balance	\$13,244	\$12,869	\$8,917	\$7,067		

BUDGET NOTES

Revenues 2020/21 Budget remains steady with Transfers In of \$5,000 from the DDA.

Expenditures 2019/20 Projection is higher due to increased artist stipends and sculpture painting coupled with increased community promotion.



Principal Shopping District



The Principal Shopping District (PSD) represents the commercial core of the City of Brighton. The PSD includes restaurant, retail, and service businesses along the Main Street and Grand River Avenue corridors. The PSD Board coordinates the marketing and promotions of Downtown Brighton by funding several events, advertising, and an annual summer festival.

PSD BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
Revenues							
Special Assessments	\$-	\$-	\$-	\$-			
Interest	\$23	\$-	\$5	\$-			
Other Revenue	\$4,150	\$-	\$-	\$-			
Transfers In - Other Funds	\$-	\$-	\$-	\$-			
Total Revenues	\$4,173	\$-	\$5	\$-			
Expenditures							
Operations	\$192	\$-	\$-	\$-			
Community Promotion	\$32,397	\$2,500	\$3,178	\$-			
Total Expenditures	\$32,589	\$2,500	\$3,178	\$-			
Net Change in Fund Balance	\$(28,417)	\$(2,500)	\$(3,173)	\$-			
Beginning Fund Balance	\$31,590	\$3,173	\$3,173	\$0			
Ending Fund Balance	\$3,173	\$673	\$0	\$0			

BUDGET NOTES

The PSD special assessment district (SAD) expired on June 30, 2018. Therefore, there is no revenue identified going forward. Expenses include only community promotion.



In 2011, a maintenance reserve fund was created to provide financial resources for the long-term maintenance of the Imagination Station and the replacement or installation of playground features.

IMAGINATION STATION BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/211 Budget			
Revenues							
Interest	\$79	\$100	\$70	\$70			
Other Revenue	\$-	\$-	\$-	\$-			
Transfers In - Other Funds	\$9,500	\$2,500	\$2,500	\$2,500			
Total Revenues	\$9,579	\$2,600	\$2,570	\$2,570			
Expenditures							
Operations	\$8,109	\$5,250	\$5,250	\$5,250			
Total Expenditures	\$8,109	\$5,250	\$5,250	\$5,250			
Net Change in Fund Balance	\$1,470	\$(2,650)	\$(2,680)	\$(2,680)			
Beginning Fund Balance	\$29,655	\$31,125	\$31,125	\$28,445			
Ending Fund Balance	\$31,125	\$28,475	\$28,445	\$25,765			

BUDGET NOTES

Operations includes \$5,000 for wood chips and wood sealing supplies.

Imagination Station







BUDGET NOTES

Transfers Out - Other Agencies 2019/20 had no additional payments to the OPEB plan above the premium payments that are reportied in the Post Employment Benefit Section, The 425 Agreement transfer to Genoa Township has increased each year due to increased taxable value. The transfer to the Senior center was eliminated in 2019/20. **Transfers Out - Other Funds** 2020/21 shows all capital transfers going to the Capital Reserve Fund and not directly to the Local, Streets, Major Streets or Capital Improvement funds, with the exception of a transfer to Local Streets to cover operating shortfalls due to COVID-19. **Post Employment Benefits** - 2019/20 Projections and 2020/21 Budget decreased due to eliminating multiple Blue Cross Blue Shield coverage options.

TRANSFERS OUT - OTHER AGENCIES BUDGET SUMMARY							
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
OPEB Trust	\$45,000	\$-	\$-	\$-			
Genoa Township	\$124,939	\$140,000	\$135,763	\$145,000			
Brighton Area Seniors Center	\$7,000	\$-	\$-	\$-			
Brighton Historical Society	\$2,000	\$2,000	\$2,000	\$2,000			
Economic Development Council	\$9,066	\$9,200	\$9,200	\$9,200			
_	\$188,005	\$151,200	\$146,963	\$156,200			

TRANSFERS OUT - OTHER FUNDS BUDGET SUMMARY							
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
Major Street	\$197,750	\$-	\$64,012	\$-			
Local Streets	\$171,750	\$-	\$14,648	\$100,000			
Imagination Station Maintenance	\$9,500	\$2,500	\$2,500	\$2,500			
Major Street Debt	\$408,623	\$356,880	\$356,880	\$328,817			
Capital Improvement	\$676,408	\$318,759	\$318,759	\$301,052			
Capital Reserve	\$-	\$1,713,000	\$1,713,000	\$650,000			
LDFA	\$92,128	\$-	\$-	\$-			
—	\$1,556,160	\$2,391,139	\$2,469,799	\$1,382,369			

POST EMPLOYMENT BENEFITS BUDGET SUMMARY								
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget				
Administration	\$90,571	\$91,844	\$78,494	\$66,794				
Police	\$199,147	\$281,695	\$264,511	\$271,231				
Department of Public Works	\$90,326	\$105,622	\$95,657	\$73,704				
Community Development	\$41,573	\$34,768	\$32,770	\$30,188				
-	\$421,617	\$513,929	\$471,432	\$441,917				





ADMINISTRATION

- Prepare/administer comprehensive annual budgets and forecasts.
- Maintain accurate and complete financial accounting records.
- Meet financial obligations through timely accounts payable processing.
- Actively seek out and evaluate alternative methods of revenue.
- Maintain detailed accounts receivable and debt management records.
- Timely and accurately manage payroll and payroll reporting.
- Administer the billing and collection of utilities.

ASSESSING

- Find, list, and value uniformly all taxable property as required by law.
- Comply with the legal requirements for processing assessment objections and determining eligibility for property tax exemptions.
- Provide service and information to the public, other city departments, and public agencises.

TREASURY

- Prepare and reconcile annual special assessments and tax rolls for the city as required by law.
- Remit taxes collected on behalf of other taxing authorities within statutory deadlines.
- Ensure all taxes have been collected and recorded accurately.
- Manage City cash and investment to ensure appropriate security, liquidity, credit risk, and interest rate risk in compliance with Michigan PA 20 of 1943.

GOALS AND PRIORITIES

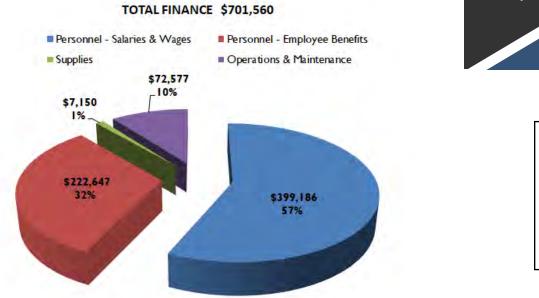
- Administer the City's finances and investments and taxing and assessment programs in a manner that assures public confidence in our accuracy, productivity, and fairness.
- Provide ongoing professional development for staff.
- Develop improvements in procedures to increase efficiency while maintaining accuracy.

- Proactively seek out cost saving processes and technologies.
- Prepare for the annual financial statement audit.
 - Compile the Comprehensive Annual Financial Report in accordance with the Governmental Accounting Standards Board (GASB)
 - Obtain an unmodified audit opinion

The Finance Department is dedicated to maximizing effectiveness in performing its functions and seeks to continually improve quality and excellence by:

- Preparing and monitoring fiscal budgets and forecasts to ensure financial stability and the efficient use of city funds
- Providing the necessary training to employees, enhancing job performance, professional growth, and teamwork
- Respond to input and feedback from the internal and external customers served
 Continual improvement of processes and systems

MISSION



BUDGET NOTES

Personnel -Employee Benefits -The 2020/21 budget reflects additional expenses for OPEB Actuarial Services.

FINANCE BUDGET SUMMARY								
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget				
Personnel - Salaries & Wages	\$365,925	\$373,450	\$380,752	\$399,186				
Personnel - Employee Benefits	\$185,059	\$229,985	\$212,315	\$222,647				
Supplies	\$6,636	\$6,750	\$7,150	\$7,150				
Operations & Maintenance	\$60,943	\$59,823	\$58,115	\$72,577				
Capital Outlay	\$-	\$-	\$-	\$-				
—	\$618,563	\$670,008	\$658,332	\$701,560				





PERFORMANCE INDICATORS								
	FY 17/18 Actual	FY 18/19 Projected	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
Annual Dollars Spent with Purchasing Card	\$1,368,912	\$834,733	\$933,454	\$900,000	\$901,500	\$900,000		
Purchasing Card Rebate Received	\$8,921.69	\$5,440.25	\$8,922	\$5,865.59	\$8,609	\$8,595		
Water & Sewer Bills Issued	20,499	20,511	21,005	20,900	21,470	21,520		
Water & Sewer Bills Paid ACH	5,256	5,730	5,514	6,000	6,322	6,800		
Board of Review Appeals	80	86	86	70	104	70		
% of Real City Property Tax Collected	99.06	99.12	99.11	99.25	99.18	99.25		
% of Personal Property Tax Collected	97.97	98.34	98.36	98.50	98.41	98.5		
Financial Statement Correcting Entries by Auditors	0	0	0	0	0	0		
City Bond Rating/Credit Rating	AA+/Aa3/AA-	AA+/Aa3/AA-	AA+/Aa3/AA-	AA+/Aa3/AA-	AA+/Aa3/AA-	AA+/Aa3/AA-		

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ADMINISTRATION

- Records management
- Policy and procedure
- Training coordination
- Statutory compliance

COMMUNITY SAFETY

- Crime prevention including community patrols
- Traffic safety, enforcement, and crash response and rescue
- Special event planning
- Video system monitoring
- School resource officer

CRIME INVESTIGATION

- Criminal investigations
- Crime scene processing and evidence gathering
- Suspect and witness interviews
- Criminal surveillance and intelligence coordination
- Court process coordination and testimony

LAW ENFORCEMENT

- Road patrol services & calls for service
- Liquor license inspection and oversight

FISCAL YEAR 2019/2020 HIGHLIGHTS

- Successful completion of the second Police Youth Leadership Academy.
- Saved the lives of four citizens in 2019.
- Forewent the purchase of a patrol car due to extended warranty coverage and proper maintenance.
- Police Officers participated in the Livingston County Shop with a Cop event in Howell, along with Shop with a Hero event held in Hartland. Both programs provide gifts to children whose family has been impacted by law enforcement.
- The Police Department continues to increase the level of interdepartmental training which increases efficiency, continuity and officer safety. Total department-wide training hours for 2019 were 4,545 which is down from 5,127 in 2018.
- Started the first phase of a multi-year succession plan by sending one new Officer through the academy to fill an existing vacancy.
- Completed archived records centralization.

GOALS AND PRIORITIES

Maximize Effectiveness

- Effectively utilize and manage resources
- Establish clear procedural guidelines
- Focus deployment of resources based on analytic strategies
- Recruit and retain a highly qualified, dedicated workforce

Provide Outstanding Community Service

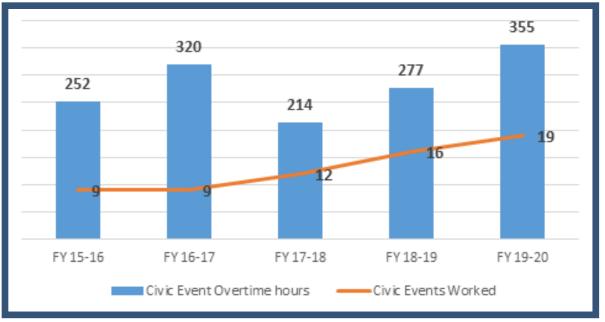
- Emphasis on a customer service approach
- Crime prevention through community outreach
- Empower and develop personnel to achieve excellence through training and leadership
- Maintain high standards of performance, ethics, and professional conduct

Provide Personnel Safety

- Ensure continued training
- Ensure policies and protocols are current and thoroughly disseminated
- Ensure that necessary equipment is provided to personnel and properly maintained

CIVIC EVENTS AND OVERTIME HOURS

The Police Department assigns Officers to patrol any civic event that applies for a license through the Michigan Liquor Control Commission to sell alcohol at the event, or, the event is geared around the sale/use of alcoholic beverages, or has a large crowd with the need for traffic control. The chart below depicts the number of overtime hours in comparison to the number of events worked. The hours worked are fiscal year and the events worked are calendar year. From FY 16-17 to FY 19-20 the Police Department covered 10 more events and only added 35 hours of overtime by adjusting the number of hours worked at any given event to match the peak times of the event. The chart below does not include non-civic events: St. Patty's Day, Cinco de Mayo (will be an event in 2020), Devil's Night, Halloween, the day before Thanksgiving (busiest bar night of the year) and New Year's Eve.









POLICE TRAINING

Police



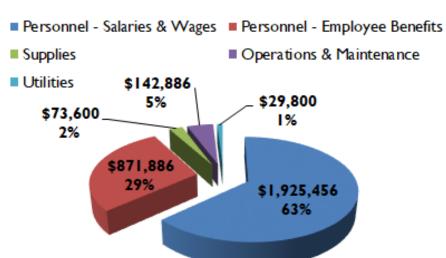
Police Training is not only a requirement by the State of Michigan it forces Officers to look at safer ways to deal with complex problems. A Police Officer comes to work every day not knowing what or who they will be dealing with. Training on a regular basis keeps Officers abreast of the latest techniques used in situations such as de-escalation, preventing injury not only to themselves but the citizens they serve, and reinforcing already learned mechanics that follow national standards. The Brighton Police Department has consistently provided the Officers with the highest level of training available and in the most efficient manner. In 2017, the Department implemented on shift training and expanded this practice over the last two years with 2019 seeing a dramatic drop in the number of overtime hours. We do, however, anticipate 2020 going up with the addition of two new Police Officers due to retirements.



POLICE BUDGET SUMMARY							
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
Personnel - Salaries & Wages	\$1,769,150	\$1,731,637	\$1,930,939	\$1,925,456			
Personnel - Employee Benefits	\$796,305	\$867,687	\$857,761	\$871,886			
Supplies	\$62,808	\$72,600	\$67,640	\$73,600			
Operations & Maintenance	\$119,515	\$137,950	\$137,312	\$142,886			
Utilities	\$26,804	\$29,100	\$29,100	\$29,800			
Capital Outlay	\$-	\$-	\$-	\$-			
_	\$2,774,582	\$2,838,974	\$3,022,752	\$3,043,628			

BUDGET NOTES

The 2019/20 projections and the 2020/2021 budget reflect payouts for retirees as well as increases to reserve officer wages, college compensation, and an employer match to deferred retirement plans (457b).



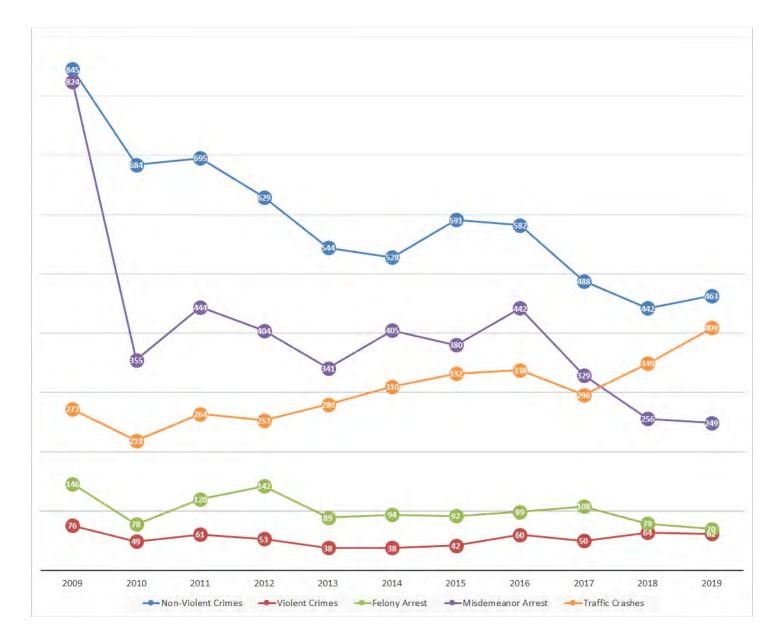
TOTAL POLICE \$3,043,628



BRIGHTON POLICE 10-YEAR CRIME TREND

The City of Brighton 10-year crime trend shows a steep drop in crime from 2009 – 2010 that was caused by an outdated records management system (RMS), which was replaced in 2010. Moving forward there has been a steady increase in traffic crashes with the largest increase over the past two years from 296 in 2017 to 409 in 2019. Violent crimes have also increased over the past six (6) years which is due in part to several bars being added to the downtown and the volume of people that come to the City of Brighton on a daily basis either for work or pleasure.

Not reflected in the statistics shown are the personnel hours required for the increasingly complex case loads requiring investigative resources. Criminals are becoming more crafty and brazen within some crime categories, which requires accesses to training and investigative technologies.



Performance Indicators								
	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Actual	% Change vs. Prior Year		
Total Police Dispatch System Events	24,510	27,949	25,153	28,232	27,183	-4%		
Alarms	-	-	-	387	439	13%		
Area/Property Check	-	-	-	9,183	7,277	-21%		
Assist EMS/FD	-	-	-	1,188	1,540	30%		
Burglary	_	_	-	9	8	-11%		
Civic Events with Police Resources	-	-	-	12	21	75%		
Crash Reports	_	_	-	323	370	15%		
Criminal Sexual Conduct	_	-	-	10	8	-20%		
Disorderly Conduct	-	-	-	107	144	35%		
Larceny	_	-	-	67	159	137%		
Retail Fraud/Fraud	-	-	-	31	99	219 %		
Stolen Vehicles	-	-	-	0	4	400%		
Traffic Stops	-	-	-	3,669	3,736	2%		
Vandalism	-	-	-	37	39	5%		
Assault in Progress	-	-	-	6	10	67 %		
Citizen Assist - General	_	-	-	328	347	6%		
Drunk Driving (OWI) Arrests	46	37	51	29	24	-17%		
Traffic Violations Issued	1,516	1,533	1,685	1,871	2077	11%		
Parking Tickets Issued	640	820	285	433	446	3%		
Speed Monitor Deployments	26	25	28	24	28	17%		
% Of Total Sworn Personnel in Patrol	70 %	64 %	75 %	75 %	63%	-17%		
Criminal Conviction Rate	95.90 %	100%	100%	99.7 %	100%	0%		



Public Services (Administration & Public Works)





ADMINISTRATION

- Reviews and establishes service priorities contributing towards the Goals and Objectives established by City Council.
- Supervise all employees in the Public Works, Water, and Waste Water Divisions.
- Prepares and administers the budget for all divisions of Public Services.
- Maintains compliance with all governmental rules and regulations.
- Coordinates civic event review processes and public service needs.
- Performs contractual oversight of service providers for janitorial, electrical, plumbing, refuse and recycling, HVAC, building and grounds maintenance, etc.
- Oversees public infrastructure and utilities projects.
- Provides for both in-house and vendor-provided safety and personnel advancement training.

PUBLIC WORKS

- Performs street maintenance including snow/ice control, patching, signage, signals, and tree trimming, removals, and planting.
- Conducts street sweeping and curbside leaf vacuuming to help lessen debris entering the stormwater system.
- Executes stormwater system maintenance, cleaning, and repair.
- Maintains all City-owned facilities and grounds including the Imagination Station, Tridge, Millpond, Pavilion, and the AMP.
- Provide on-site support for all civic events.
- Manage and maintain three public cemeteries.
- Assists other divisions within the Department of Public Services.

GOALS AND PRIORITIES

- Continue to join other communities in the cooperative bidding of street maintenance services to maximize resources and save costs.
- Continue to track and evaluate hourly costs associated with personnel and equipment needs.
- Continue to evaluate operational methods in the DPS looking for opportunities to consolidate duties to reach maximum efficiency and reduce unnecessary equipment.
- Continue to be proactive with maintenance of facilities and equipment to mitigate the costs of reactionary repairs.

- Effectively implement increased street investments per the voter approved Streets Millage and other City Council efforts to increase investments in streets and related infrastructure.
- Continue the bid process for routine services such as plumbing, tree removal, emergency excavations, and more.
- Continue the development of the comprehensive Asset Management Plan.
- Continually collaborate with other municipalities on training to save costs.

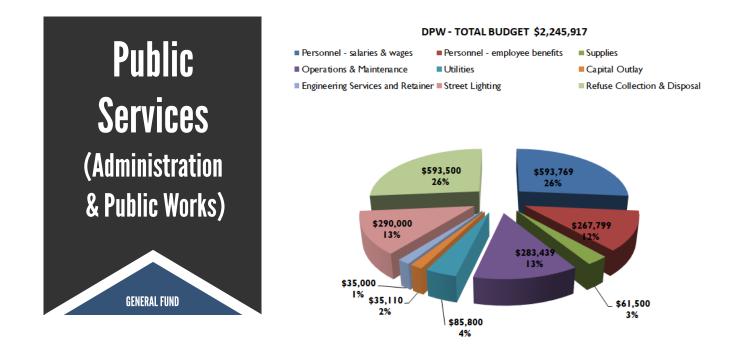
Provide exemplary service to all residents, businesses, and visitors of the City of Brighton in a cost efficient, high quality, and prompt manner. The Department of Public Services is committed to working together to achieve mutual goals, while encouraging the individual contributions and creativity of divisional staff that enhances the quality of life of our community.



FISCAL YEAR 2019/2020 HIGHLIGHTS

- Improved labor and equipment tracking system across Public Service operations.
- Applied new road treatments to existing and new streets to prolong road integrity.
- Contracted the cleaning of storm catch basins and manholes to maintain compliance with Phase II Stormwater requirements.
- Streamlined lawn maintenance operations of the cemetery and City owned facilities.
- Implemented new residential waste and recycling program.
- Continued replacing all regulatory signage per MMUTCD standards.
- Hosted multiple student groups to learn more about public works and utilities operations.
- Completed engineering work for the Alpine, Third Street, & Fairway Trails Project and continued engineering work for the Northwest Neighborhoods Project as part of the Streets Millage.





DEPARTMENT OF PUBLIC WORKS (DPW) - GENERAL FUND BUDGET SUMMARY							
Account Classification	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
Personnel - Salaries & Wages	\$535,186	\$543,453	\$571,489	\$593,769			
Personnel - Employee Benefits	\$311,427	\$352,852	\$266,566	\$267,799			
Supplies	\$54,712	\$61,227	\$64,400	\$61,500			
Operations & Maintenance	\$231,094	\$276,006	\$282,113	\$283,439			
Utilities	\$78,892	\$85,160	\$81,810	\$85,800			
Engineering	\$30,835	\$34,400	\$36,800	\$35,000			
Street Lighting	\$238,330	\$268,000	\$263,000	\$290,000			
Refuse Collection & Disposal	\$578,435	\$578,500	\$583,500	\$593,500			
Capital Outlay	\$40,482	\$53,850	\$44,843	\$35,110			
_	\$2,099,392	\$2,253,448	\$2,194,521	\$2,245,917			

BUDGET NOTES

Personnel - Salaries & Wages & Benefits: The 2019/2020 Projection reflects a combination of payouts to two long term employees who retired/resigned, offset by the and the hiring of new operators who fall under new benefit tiers. The 2020/2021 budget increase is the result of a full year of two new operators and annual wage increases.

	PEI	RFORMANCE	INDICATOR	S		
	FY 17/18 Actual	FY 18/19 Projected	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget
Right of Way Trees Planted	10	29	17	25	12	25
Right of Way Tree Removals	11	20	18	10	15	15
Leaf Collection Hours	775	865	872	775	772	800
Right of Way Tree Trimming (Staff Hours)	-	-	389	400	456	0
Right of Way Trees Trimmed (Contractor)	-	-	-	0	550	550
Signs Installed/Replaced	15	50	50	150	150	200
Sidewalk Repairs (Sq Ft)	7,300	5,000	5,000	11,600	11,600	11,000
Snow and Ice Control (Hours)	700	450	842	700	750	800
Sidewalk Snow Removal (Hours)	160	120	120	160	100	100
Salt Use (Tons)	1955	1500	1,347	1800	1,200	1,200
Traffic Signs Repaired	4	3	18	4	22	20
Pothole Patching (Tons)	90	95	93	95	95	95
Street Sweeping (Hours)	320	380	317	380	320	320
Catch Basin Cleaning (Staff Hours)	-	-	195	195	26	0
Catch Basins Cleaned (Each - Contractor)	-	-	0	0	770	770
Vehicle Repairs & Maintenance (Hours)	525	1100	1,050	1,100	800	1,000
Headstone (Foundation) Installations	40	40	48	45	48	50
Grave Openings	62	55	60	55	65	55



Public Services (Utilities Summary)





The Utilities Fund is an Enterprise Fund used to account for all of the City's Water and Wastewater operations.

The City bills approximately 3,500 water and wastewater customers on a bi-monthly basis. The City has two Water Treatment Plants (WTP) supplied by five wells with a combined capacity of 5.47 million gallons per day (MGD) and currently treats and delivers a daily average of 1.5 MGD through 50 miles of underground water lines within the City limits of Brighton and portions of Brighton, Genoa, and Hamburg Townships.

The City of Brighton is responsible for the operation and maintenance of a 2.25 MGD activated sludge wastewater treatment plant. The current flow at the plant averages about 1.215 MGD. Current staff includes a Wastewater Superintendent and five Wastewater System Operators who are also responsible for completing daily State-mandated testing at the plant and throughout the collection system. The sanitary sewer collection system consists of approximately 45 miles of gravity sewer main, 9 miles of force main, and 13 sewer pump stations that the city operates and maintains. The WWTP also treats wastewater for portions of Brighton, Genoa, and Hamburg Townships.

UTILITIES FUND BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
Revenues							
Sales	\$2,768,291	\$2,955,305	\$2,816,057	\$3,560,837			
Tap Charges & Other	\$382,001	\$387,543	\$349,449	\$279,715			
Penalties	\$55,213	\$42,900	\$45,941	\$45,900			
Investment Income	\$16,258	\$4,000	\$15,000	\$10,000			
Debt Service Charge	\$616,002	\$761,053	\$670,000	\$746,968			
State Grants	\$63,987	\$-	\$-	\$-			
Capital Contributions	\$170,698	\$-	\$162,420	\$720,000			
Transfers In - Other Funds	\$2,181,385	\$-	\$10,000	\$-			
Total Revenues	\$6,253,835	\$4,150,801	\$4,068,867	\$5,363,420			
Expenditures							
Personnel - Salaries & Wages	\$963,550	\$1,049,155	\$1,057,826	\$1,198,144			
Personnel - Employee Benefits	\$1,392,901	\$509,979	\$464,824	\$518,734			
Operations & Maintenance	\$561,440	\$692,395	\$692,306	\$682,934			
Depreciation	\$1,643,464	\$1,565,000	\$1,725,000	\$1,955,000			
Utilities	\$289,947	\$302,140	\$297,940	\$314,500			
Capital Outlay	\$96,183	\$1,162,750	\$933,329	\$1,233,400			
Debt	\$91,098	\$1,096,841	\$1,096,567	\$1,094,276			
Transfer Out - Other Funds	\$233,816	\$158,000	\$158,000	\$115,000			
Post Employment Benefits	\$92,462	\$147,271	\$116,732	\$96,384			
Total Expenditures	\$5,364,861	\$6,683,531	\$6,542,524	\$7,208,372			
Change in Net Position	\$888,974	\$(2,532,730)	\$(2,473,657)	\$(1,844,952)			
Beginning Net Position	\$24,941,535	\$25,830,508	\$25,830,508	\$25,243,879			
Principal Paid	\$-	\$1,008,319	\$1,008,319	\$1,034,169			
Capital Purchased	\$-	\$1,107,700	\$878,709	\$1,178,000			
Ending Net Position	\$25,830,508	\$25,413,797	\$25,243,879	\$25,611,097			

BUDGET NOTES

Sales - The 2019/20 projections reflect lower than budgeted usage primarily due to the wet summer and reduced lawn watering. The 2020/21 budget reflects an average net rate increase of 14.1% for a residential user with a 3/4 inch meter and usage of 16 thousand gallons bi-monthly.

Transfers In - 2018/19 included transfers in from the DDA fund to cover the cost of Challis Road improvements, and a transfer from the Utility Reserve Fund to cover work on Second Street and the Orndorf Lift Station upgrades.

Capital Contributions - The 2020/21 budget includes residential equivalent unit (REU) payments for a large development and payment from Genoa Township to take on the meter reading.

Expenditures See comments in the individual departments below.

Adopted: May 7, 2020



Public Services (Utilities: Wastewater)



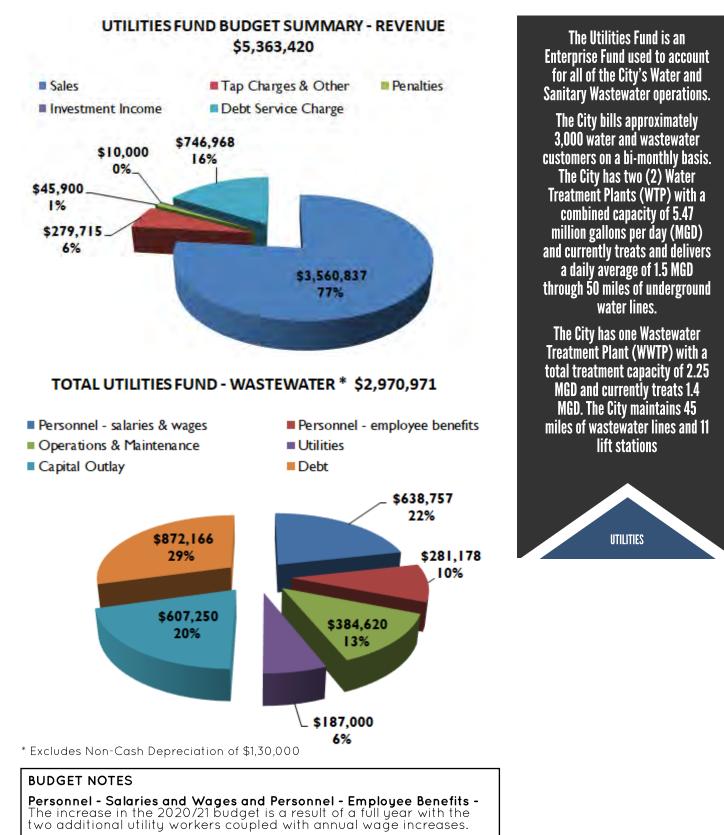


WASTEWATER DIVISION

- Provide continuous, reliable, and effective collection and treatment of domestic, commercial, and industrial wastewater in accordance with State and Federal regulations and requirements.
- Complete daily operational responsibilities to meet all effluent limitations, monitoring and reporting requirements, and all other condition requirements of the National Pollutants Discharge Elimination (NPDES) Discharge Permit.
- Maintain and manage the wastewater treatment facility and all components of the sanitary sewer collection system.
- Provide a stable funding structure that supports current and future expenditures.

GOALS AND PRIORITIES

- Provide planning review and assistance for all current and future projects/developments in the City.
- Provide timely and responsive professional customer service needs.
- Promote and encourage employees to continue educational and training opportunities related to wastewater treatment and collection systems.
- Continue development and implementation of asset management strategies based on sound principals of financial and maintenance management.
- Submission of all regulatory sampling and reporting requirements within a timely manner.
- Expand education on and develop guidelines, inspection requirements, and a schedule for the Fats, Rags, Oils, and Grease (FROG) Program.
- Continue the quarterly testing of PFAS levels in the wastewater system. Adopted: May 7, 2020



Capital Outlay - The fiscal year 2019/20 projections are primarily related to the Rickett Rd emergency repair. Budget for fiscal year 2020/21 includes an oxidation ditch repair, a new pick-up truck, centrifuge replacement, half the cost of a new tower network for, and water meter mxu reader replacement, engineering and other repairs to the system.

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Public Services (Utilities: Wastewater)





FISCAL YEAR 2019/2020 HIGHLIGHTS

ASSET MANAGEMENT PROGRAM

In the fall of 2018, the City submitted and completed its required Asset Management Plan (AMP) for the wastewater division to the State of Michigan. The AMP has been designed to provide the City with a proactive and sustainable long-term plan to help ensure the well being of the community and environment. This effort was the first step in developing a City-wide AMP for all City assets.

WASTEWATER TREATMENT PLANT

- In 2019, the WWTP treated 453.54 million gallons of wastewater, and met all compliance requirements of its National Pollutant Discharge Elimination System (NPDES) Permit in accordance with State and Federal water pollution control laws including the following:
 - Effluent limitation parameters & monitoring/reporting requirements
 - Mercury Minimization Program requirements
 - Asset Management Program requirements
 - Industrial Pretreatment Program requirements
 - Residual Management Program for the Land Application of Biosolids
 - Application submitted for the renewal of the WWTP NPDES Permit

CAPITAL PROJECTS COMPLETED

- Redesign and replacement of 950 feet of 8" clay failing sanitary sewer main on Rickett Road.
- Replaced the Orndorf Lift Station force main drop pipe connection.
- Rebuilt Pump #2 at the Third Street lift Station.
- Rebuilt the spare gearbox for Oxidation Ditch #3.
- Installed LED lighting throughout the Wasterwater Plant.

UTILITIES - WASTEWATER BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
 Expenditures							
Personnel - Salaries & Wages	\$503,371	\$574,937	\$565,376	\$638,757			
Personnel - Employee Benefits	\$651,928	\$282,161	\$259,814	\$281,178			
Operations & Maintenance	\$385,440	\$374,704	\$398,039	\$384,620			
Depreciation	\$1,017,697	\$980,000	\$1,100,000	\$1,300,000			
Utilities	\$170,371	\$179,040	\$179,040	\$187,000			
Capital Outlay	\$36,365	\$644,175	\$693,500	\$607,250			
Debt	\$68,444	\$862,597	\$862,464	\$872,166			
Total Expenditures	\$2,833,616	\$3,897,614	\$4,058,233	\$4,270,971			

UTILITIES - STORMWATER BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
Expenditures							
Depreciation	\$105,119	\$105,000	\$105,000	\$105,000			
Debt	\$5,529	\$68,401	\$68,393	\$62,217			
Total Expenditures	\$110,647	\$173,401	\$173,393	\$167,217			
UTILITIES - POST EMPLOYMENT BENEFITS BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
Expenditures							
Post Employment Benefits	\$92,462	\$147,271	\$116,732	\$96,384			
Total Expenditures	\$92,462	\$147,271	\$116,732	\$96,384			



Public Services (Utilities: Water)





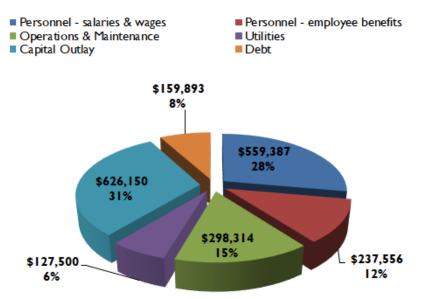
WATER DIVISION

- Provide an uninterrupted supply of clean, safe, and reliable drinking water to meet the daily needs and demands of all customers.
- Comply with all State and Federal regulations and requirements of the Safe Water Drinking Act.
- Provide effective and responsive management for drinking water treatment and distribution.
- Provide a stable funding structure to support current and future expenditures.

GOALS AND PRIORITIES

- Review and approve all current and future water system projects.
- Provide timely and responsive professional customer service.
- Promote and encourage employees to continue educational and training opportunities related to drinking water treatment and distribution.
- Development and implementation of asset management strategies based on sound principals of financial and maintenance management.
- Submission of all regulatory sampling and reporting requirements.
- Establish State required residential cross connection program.
- Identify all system-wide water services to determine existing/previous lead connections as part of the Distribution System Materials Inventory (DSMI) due February 2025.

TOTAL UTILITIES FUND - WATER * \$2,008,800



* Excludes Non-Cash Depreciation of \$550,000

BUDGET NOTES

Personnel - Salaries & Wages - The 2019/20 projection increase is primarily due to the anticipated retirement and payout of a long-term employee. The 2019/20 budget includes the addition of a new utility employee coupled with annual wage increases.

Capital Outlay - The fiscal year 2019/20 projection is lower than budgeted due to the deferment of the water tower painting. The 2020/21 budget includes \$350K for the Nelson Booster Station, which will be paid for using developer REU payments. Additionally, half the cost of a new tower network for, and water meter mxu reader replacement, engineering and other repairs to the system. The Utilities Fund is an Enterprise Fund used to account for all of the City's Water and Sanitary Wastewater operations.

The City bills approximately 3,000 water and wastewater customers on a bi-monthly basis. The City has two (2) Water Treatment Plants (WTP) with a combined capacity of 5.47 million gallons per day (MPD) and currently treats and delivers a daily average of 1.5 MGD through 50 miles of underground water lines.

The City has one Wastewater Treatment Plant (WWTP) with a total treatment capacity of 2.25 MGD and currently treats 1.4 MGD. The City maintains 45 miles of wastewater lines and 11 lift stations



UTILITIES - WATER BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
 Expenditures							
Personnel - Salaries & Wages	\$460,178	\$474,218	\$492,451	\$559,387			
Personnel - Employee Benefits	\$740,972	\$227,818	\$205,010	\$237,556			
Operations & Maintenance	\$176,001	\$317,691	\$294,267	\$298,314			
Depreciation	\$520,649	\$480,000	\$520,000	\$550,000			
Utilities	\$119,576	\$123,100	\$118,900	\$127,500			
Capital Outlay	\$59,818	\$518,575	\$239,829	\$626,150			
Debt	\$17,126	\$165,843	\$165,710	\$159,893			
— Total Expenditures	\$2,094,321	\$2,307,245	\$2,036,166	\$2,558,800			



Public Services (Utilities: Water)





FISCAL YEAR 2019/2020 HIGHLIGHTS WATER TREATMENT PLANT

In 2019, the City's Water Treatment Facilities provided 474 million gallons of drinking water to our customers, while satisfying all sampling, monitoring, and reporting requirements in accordance with State and Federal drinking water regulations. In addition to daily operational needs of both the water treatment facilities and distribution system, staff provided 820 customer service requests and 1,900 MISSDIG Staking Requests.

ASSET MANAGEMENT PROGRAM

In continuing the Water Asset Management Program (AMP), the Water Division is actively using our Global Positioning System (GPS) unit to document all water distribution assets. This information will be uploaded into the City's asset management software.

CAPITAL IMPROVEMENTS

- Rebuilt Well #6 at the Challis Road Water Plant
- Rebuilt High Service Pump #2 at the Pierce Street Water Plant

PERFORMANCE INDICATORS						
	FY 17/18 Actual	FY 18/19 Projected	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget
– Treated (MG - Million Gallons)	448.6	451.1	445.13	458.6	453.54	470
Wastewater Received Hamburg Township (MG)	18.3	20.5	20.3	21.5	20.9	21.5
Sewer Main Blockages	9	10	6	12	10	10
Wastewater Service Requests	18	20	12	20	20	20
Water Pumped (MG)	518.9	522.0	473.41	535.0	480.0	500.0
Daily Average Pumped	1.42	1.43	1.29	1.46	1.31	1.36
Water Main Breaks	4	2	1	2	6	3
Cross Connection Inspections	184	141	180	160	180	180
Backflow Devices Requiring Testing	316	321	377	330	380	390
Water Service Requests	548	600	664	800	1,000	1,000
MISSDIGS	1,586	1,400	1,397	1,900	2,000	2,000
UTILITIES	- TRANSFER	S OUT (WATER	R/WASTE <u>WA</u>	TER) BUDGE	T SUMMARY	

UTILITIES - TRANSFERS OUT (WATER/WASTE	WATER) BUD	GET SUMMAR	
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget
- Expenditures				
Wastewater - Transfers Out to Other Funds:				
General Fund	\$47,500	\$47,500	\$47,500	\$47,500
Major Streets Fund	\$20,000	\$20,000	\$20,000	\$20,000
OPEB Reserve Fund	\$46,908	\$9,000	\$9,000	\$-
Equipment Replacement Fund	\$25,000	\$25,000	\$25,000	\$-
Total Wastewater	\$139,408	\$101,500	\$101,500	\$67,500
Water - Transfers Out to Other Funds				
General Fund	\$47,500	\$47,500	\$47,500	\$47,500
OPEB Reserve Fund	\$46,908	\$9,000	\$9,000	\$-
Equipment Replacement Fund	\$-	\$-	\$-	\$-
Total Water	\$94,408	\$56,500	\$56,500	\$47,500
Total Expenditures	\$233,816 73	\$158,000	\$158,000 Adopted:	\$115,000 May 7, 2020



Major Streets

SPECIAL REVENUE FUND

For More Information Visit: www.brightoncity.org/streets



The Major Street Fund is used to account for all expenditures for the construction, maintenance, improvements and administration of the Major Street system within the City. The City's Major Streets were selected by the City and certified by the State of Michigan as those streets of the greatest general importance to the City. The 11.32 miles of Major Streets in the City comprise 38% of the City's total street system.

General Administration Engineering Services Street Construction Routine Maintenance Traffic Services Winter Maintenance Transfers Out - Major Street Debt Stormwater \$258,763 \$49,135 \$72,860 13% \$109,959. 2% 4% \$180,000 6% 9% \$55,050 3% \$1,020,000 52% \$205,347 11%

TOTAL MAJOR STREETS FUND \$1,951,115

SAMPLE MAJOR STREETS

Grand River Avenue Main Street W, North Street S. West Street N. Second Street S. Third Street N. Fifth Street N. Sixth Street N. and S. Seventh Street Washington Street Brighton Lake Road W & E St. Paul Street Rickett Road Spencer Road Flint Road Advance Street Summit Street

MAJOR STREETS BUDGET SUMMARY					
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget	
Revenues					
Licenses & Permits	\$32,307	\$29,000	\$29,400	\$29,400	
Federal & State Grants	\$87,253	\$-	\$-	\$-	
State Sources	\$542,861	\$540,000	\$530,000	\$550,000	
Special Assessments	\$133,821	\$123,967	\$130,342	\$120,736	
Interest	\$31,922	\$24,262	\$24,990	\$16,312	
Other Revenue	\$478	\$-	\$4,219	\$-	
Bond Proceeds	\$-	\$-	\$-	\$1,000,000	
Transfers In - General Fund	\$197,750	\$-	\$64,012	\$-	
Transfers In - Utility Fund	\$20,000	\$20,000	\$20,000	\$20,000	
Transfers In - Capital Reserve	\$-	\$550,000	\$602,874	\$-	
Transfers In - Capital Improvement	\$-	\$-	\$12,000	\$-	
Transfers In - DDA	\$192,827	\$-	\$-	\$-	
- Total Revenues	\$1,239,219	\$1,287,229	\$1,417,837	\$1,736,448	
Expenditures					
General Administration	\$19,425	\$19,082	\$25,263	\$49,135	
Engineering Services	\$44,061	\$20,000	\$41,300	\$180,000	
Street Construction	\$219,244	\$590,000	\$740,496	\$1,020,000	
Routine Maintenance	\$232,009	\$205,348	\$257,347	\$205,347	
Traffic Services	\$44,338	\$46,150	\$65,019	\$55,050	
Winter Maintenance	\$97,703	\$109,959	\$84,959	\$109,959	
Stormwater	\$33,603	\$71,264	\$68,010	\$72,860	
Transfers Out - Local Streets	\$50,000	\$-	\$16,310	\$-	
Debt Service	\$254,725	\$244,300	\$244,300	\$258,763	
Total Expenditures	\$995,107	\$1,306,103	\$1,543,004	\$1,951,115	
Net Change in Fund Balance	\$244,112	\$(18,874)	\$(125,167)	\$(214,667)	
Beginning Fund Balance	\$101,501	\$345,613	\$345,613	\$220,446	
Ending Fund Balance	\$345,613	\$326,739	\$220,446	\$5,779	

BUDGET NOTES

Revenues - State Sources - Projections for 2019/20 and the budget for 2020/21 include lower than anticipated ACT 51 monies coming from the State due to anticipated losses from reduced gas usage and prices due to COVID-19.

Revenues - Transfers In - The projections for 2019/20 include a transfer from the General Fund for Rickett Road - Phases1.

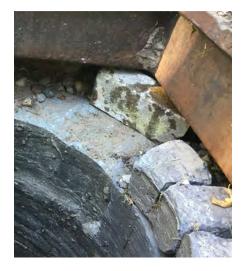
Bond Proceeds - The 2020/21 budget is for a bond issue to cover the costs of Rickett Road phase 2.

Expenditures - Engineering and Street Construction - 2019/20 projections increased over the budget due to higher than anticipated costs for road work on Rickett Road. The budget for 2020/21 includes anticipated engineering and road work on Grand River and Rickett Road. Adopted: May 7, 2020

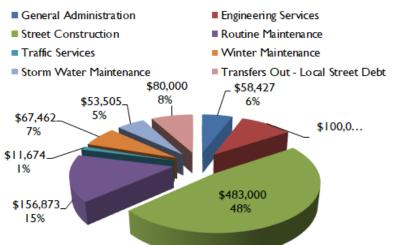




For More Information Visit: www.brightoncity.org/streets



The Local Street Fund is used to account for all expenditures for the construction, maintenance, improvements and administration of the Local Street system of the City. The City's Local Streets were selected by the City and certified by the State of Michigan as those streets not considered to be Major Streets of the City. The 18.64 miles of Local Streets in the City comprise 62% of the City's total street system in FY 2019/2020.



TOTAL LOCAL STREETS FUND \$1,010,941

SAMPLE LOCAL STREETS

Sisu Knoll Drive Franklin Street N. and S. First Street Dutcher Street Nelson Street N. East Street Williamsen Drive Glenwyth Road Devonshire Boulevard Oak Ridge Drive Woodlake Drive Fairway Trails Peppergrove Drive Baywood Circle Northridge Drive Lincoln Drive Lakeside Drive Kissane Avenue Adopted: May 7, 2020

LOCAL STREETS BUDGET SUMMARY					
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget	
Revenues					
Licenses & Permits	\$2,200	\$2,300	\$2,150	\$2,150	
State Sources	\$191,704	\$195,000	\$195,000	\$175,000	
Interest	\$60	\$90	\$250	\$90	
Bond Proceeds	\$-	\$-	\$-	\$4,250,000	
Transfers In - Other Funds	\$1,018,765	\$230,000	\$1,434,446	\$370,000	
Total Revenues	\$1,212,729	\$427,390	\$1,631,846	\$4,797,240	
Expenditures					
General Administration	\$8,481	\$8,402	\$8,310	\$58,427	
Engineering	\$112,548	\$72,800	\$103,073	\$100,000	
Street Construction	\$797,377	\$50,000	\$1,304,071	\$483,000	
Routine Maintenance	\$157,368	\$156,873	\$171,597	\$156,873	
Traffic Services	\$11,338	\$10,904	\$11,118	\$11,674	
Winter Maintenance	\$61,423	\$67,462	\$56,462	\$67,462	
Stormwater Maintenance	\$491	\$51,725	\$51,255	\$53,505	
Debt Service	\$-	\$-	\$-	\$80,000	
Total Expenditures	\$1,149,027	\$418,166	\$1,705,886	\$1,010,941	
Net Change in Fund Balance	\$63,702	\$9,224	\$(74,041)	\$3,786,299	
Beginning Fund Balance	\$8,501	\$72,203	\$72,203	\$(1,838)	
Ending Fund Balance	\$72,203	\$81,427	\$(1,838)	\$3,784,461	

BUDGET NOTES

Revenues - State Sources - The 2019/20 projections and 2020/21 budget include lower than anticipated ACT 51 monies coming from the State due to anticipated losses from reduced gas usage and prices due to COVID-19.

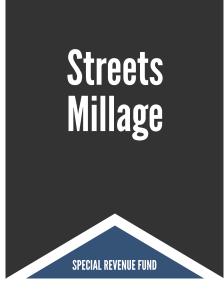
Revenues - Bond Proceeds - The 2020/21 budget includes new capital bond proceeds for anticipated road work.

Revenues - Transfers In - The 2019/20 projection includes a transfer from the Street Millage Fund for road work on Alpine/Third/Fairway Trails (ATF). The 2020/21 budget includes a transfers from the Street Millage Fund for the completion of ATF and engineering for the Northwest Neighborhoods.

Expenditures - Engineering - The 2019/20 projection includes the engineering costs and street reconstruction costs for Alpine/Third/Fairway Trails (ATF) as well as storm upgrades for the "Uptown on First" complex. The 2020/21 budget includes engineering and street reconstruction costs for ATF and Northwest Neighborhoods.

FY 2020/21 LOCAL STREETS PROJECTS • Construction Engineering - Northwest Neighborhoods



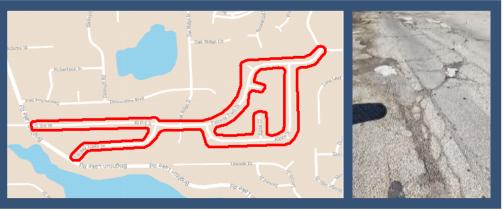


For More Information Visit: www.brightoncity.org/streets

UPCOMING PROJECTS

<u>Alpine/Third Street/Fairway</u> <u>Trails</u> - Mill and Overlay, Curb Repair, and ADA Sidewalk Ramps

<u>Northwest Neighborhoods</u> -Complete Reconstruct Including Curb and Gutter, Sidewalks, Water, and Waste Water Utilities On May 7, 2019, the City of Brighton voters approved a seven-year 2.5 mill millage, rolled back to a 2.4578 +/- (based on March 2020 projection), to support investments in the City's public streets and related infrastructure. These funds have been committed to local/neighborhood streets by City Council. Revenues generated by this millage are collected and expended outside of existing funds to support City Council's investment intent and tax payer expectations. Funds are transferred to and expended within the Local Streets Fund for State accounting and reporting requirements.



Adopted: May 7, 2020

STREETS MILLAGE BUDGET SUMMARY					
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget	
Revenues					
Propety Taxes, Penalties, Interest and Fees	\$-	\$-	\$1,176,355	\$1,206,000	
Interest	\$-	\$-	\$4,000	\$2,000	
Transfers In - Other Funds	\$-	\$-	\$-	\$-	
Total Revenues	\$-	\$-	\$1,180,355	\$1,208,000	
Expenditures					
Transfers Out - Local Streets	\$-	\$-	\$1,170,000	\$270,000	
Total Expenditures	\$-	\$-	\$1,170,000	\$270,000	
Net Change in Fund Balance	\$-	\$-	\$10,355	\$938,000	
Beginning Fund Balance	\$-	\$-	\$-	\$10,355	
Ending Fund Balance	\$-	\$-	\$10,355	\$948,355	

BUDGET NOTES

Revenues - Revenue for the Streets Millage Fund is made up entirely of tax collections as a result of the 05/07/2019 voter approved millage. There are no anticipated Transfers In for 2019/20 or 2020/2021.

Expenditures - Transfers Out - The 2019/20 projection includes a transfer to Local Streets for Alpine/Third/Fairway Trails (ATF) road work. The 2020/21 budget includes a transfer to Local Streets for the remaining ATF road work and engineering for the Northwest Neighborhoods.





Street Debt Fund



The Street (non-voted) Debt Fund was established in 1990 for debt service on road improvements. This fund uses General Fund appropriations for debt service requirements on a Limited Tax General Obligation Bond issue for the City's-at-Large share of the Special Assessment Bonds (maturing in FY 2021-22), and five Capital Improvement Bond Issues (maturing in FY 2019-20 through FY 2031-32). Total Debt Service for this Fund in FY 2020-21 is \$328,817, which is \$28,063 or 8% less than FY 2019-20 projections.

The Street (non-voted) Debt Fund receives 100% of its revenue for FY 2020-21 from a General Fund appropriation.

STREET DEBT BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
Revenues							
Bond Proceeds	\$-	\$-	\$-	\$-			
Transfers In - Other Funds	\$408,623	\$356,880	\$356,880	\$328,817			
Total Revenues	\$408,623	\$356,880	\$356,880	\$328,817			
Expenditures							
Paying Agent Fees	\$126	\$466	\$466	\$466			
Bond Principal	\$335,750	\$292,250	\$292,250	\$273,900			
Bond Interest	\$72,746	\$64,164	\$64,164	\$54,451			
Bond Payoff	\$-	\$-	\$-	\$-			
Total Expenditures	\$408,623	\$356,880	\$356,880	\$328,817			
Net Change in Fund Balance	\$ -	\$ -	\$ -	\$ -			
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -			
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -			

BUDGET NOTES

Revenues - Transfers In - This line represents transfers in from the general fund to make annual debt service payments.

Expenditures - This section represents annual debt service payments.



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Forfeiture Funds

The City has established two Forfeiture Funds, a State Forfeiture Fund and a Federal Forfeiture Fund. Forfeiture Funds are used to manage the receipt and disbursement of funds obtained from the forfeiture of assets from criminal activities. Forfeiture funds may be used for law enforcement purposes only. It is the intent of the forfeiture laws that such funds be used to supplement rather than supplant existing funding.

STATE DRUG LAW ENFORCEMENT BUDGET SUMMARY						
FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
\$6,471	\$-	\$-	\$-			
\$25	\$-	\$30	\$-			
\$6,496	\$-	\$30	\$-			
\$3,152	\$-	\$-	\$-			
\$126	\$2,000	\$-	\$700			
\$1,653	\$2,500	\$2,500	\$2,500			
\$4,931	\$4,500	\$2,500	\$3,200			
\$1,565	\$(4,500)	\$(2,470)	\$(3,200)			
\$4,165	\$5,730	\$5,730	\$3,260			
\$5,730	\$1,230	\$3,260	\$60			
	FY 18/19 \$6,471 \$25 \$6,496 \$3,152 \$1,653 \$1,653 \$1,565 \$4,165	FY 18/19 FY 19/20 \$6,471 \$. \$25 \$. \$25 \$. \$6,496 \$. \$3,152 \$. \$126 </td <td>FY 18/19 BudgetFY 19/20 Projected\$6,471\$\$25\$\$25\$\$6,496\$\$3,152\$\$1,653\$2,000\$1,653\$2,500\$1,655\$2,500\$1,565\$(4,500)\$4,165\$5,730</td>	FY 18/19 BudgetFY 19/20 Projected\$6,471\$\$25\$\$25\$\$6,496\$\$3,152\$\$1,653\$2,000\$1,653\$2,500\$1,655\$2,500\$1,565\$(4,500)\$4,165\$5,730			

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BUDGET NOTES

There are no significant budget changes to address.

FEDERAL DRUG LAW ENFORCEMENT BUDGET SUMMARY							
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget			
 Revenues							
Fines & Forfeitures	\$32,081	\$-	\$-	\$-			
Interest	\$623	\$300	\$450	\$300			
Total Revenues	\$32,704	\$300	\$450	\$300			
Expenditures							
Other Purchased Service	\$9,440	\$2,000	\$5,000	\$3,000			
Capital Outlay	\$84,785	\$51,500	\$26,955	\$28,000			
 Total Expenditures	\$94,225	\$53,500	\$31,955	\$31,000			
Net Change in Fund Balance	\$(61,521)	\$(53,200)	\$(31,505)	\$(30,700)			
Beginning Fund Balance	\$159,367	\$97,845	\$97,845	\$66,341			
Ending Fund Balance	\$97,845	\$44,645	\$66,341	\$35,641			

BUDGET NOTES

Revenues -

Fines & Forfeitures - 2018/19 Actual revenue shows the revenue related to the police department's work with the DEA. This program ended in 2018/19 so future revenue is not anticipated.

Expenditures -

Other Purchased Services - The 2019/20 projection consists of \$5,000 for police training with \$3,000 budgeted for 2020/21.

Capital Outlay - The projection for 2019/20 includes \$11,531 for mobile in car video server, \$10,759 for ballistic equipment and body armor as well as \$3,924 for tactical vests for the Special Response Team, The 2020/21 budget includes \$4,000 for tactical vests, \$4,000 for weapons and accessories and \$20,000 for drones and accessories.

Capital Improvement Program





The Capital Improvement Program (CIP) is a road map for planning and funding large-scale public expenditures within the City. The CIP is used to facilitate the orderly planning of infrastructure improvements and to provide for the acquisition or replacement of capital equipment. Items included in the CIP incorporate both the construction of new facilities and the rehabilitation or replacement of existing capital. The final CIP document assists with the coordination of capital budgets and provides a schedule for implementation. A CIP may or may not consider multiple forms of funding; at a minimum it includes those expenditures to be funded through bonded indebtedness. The Michigan Planning Enabling Act requires communities that have adopted a master plan to annually prepare a Capital Improvement Plan which is reviewed by the City Planning Commission and presented to City Council as part of the annual budget.

CAPITAL PROJECT FUNDS

Capital Project Funds are financial resources used for the acquisition or construction of major capital projects. These funds are utilized for expenses that are non-recurring over a long period of time. The City currently utilizes two active Capital Project Funds; the Capital Improvement Fund and the Law Enforcement/Public Safety Fund.

The total revenue for Capital Project Funds is \$1,007,787. 81% (\$818,552) of the revenue is appropriations from the General Fund (\$301,052) and the Capital Reserve Funds provide nearly 100% of the support for the Capital Improvement Fund. The Capital Improvement Fund receives an additional \$1,500 in revenue from an annual payment for an easement that was granted by the City.. The remaining revenue of \$187,735 is from the voter-approved Law Enforcement/Public Safety millage of 0.38 mills. The millage was originally approved by the voters in November, 2013 for 10 years at 0.38 mills. The millage rate for FY20-21 will remain the same and will be the seventh year of receiving this tax revenue. All of this revenue will be received by the Law Enforcement/Public Safety Fund.

CAPITAL IMPROVEMENT BUDGET SUMMARY					
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget	
Revenues					
Licenses & Permits	\$1,500	\$1,500	\$1,500	\$1,500	
Interest	\$4	\$-	\$-	\$-	
Other Revenue	\$95,209	\$21,000	\$22,995	\$-	
Loan Proceeds	\$-	\$-	\$-	\$-	
Transfers In - General Fund	\$676,408	\$318,759	\$318,759	\$301,052	
Transfers In - Capital Reserve Fund	\$-	\$450,000	\$450,000	\$517,500	
Total Revenues	\$773,121	\$791,259	\$793,254	\$820,052	
Expenditures					
Operations & Maintenance	\$735	\$-	\$5,000	\$10,000	
Capital Outlay - General	\$45,452	\$57,110	\$64,460	\$42,500	
Capital Outlay - Facilities	\$-	\$100,000	\$117,901	\$100,000	
Capital Outlay - Vehicles & Equip	\$394,186	\$225,000	\$176,763	\$240,000	
Capital Outlay - Downtown Cap & Maint	\$-	\$88,000	\$88,000	\$125,000	
Debt Service	\$330,749	\$318,759	\$318,759	\$301,052	
Transfers Out - Major Streets	\$-	\$-	\$12,000	\$-	
Transfers Out - Utilities	\$-	\$-	\$10,000	\$-	
Total Expenditures	\$771,121	\$788,869	\$792,883	\$818,552	
Net Change in Fund Balance	\$2,000	\$2,390	\$371	\$1,500	
Beginning Fund Balance	\$(0)	\$2,000	\$2,000	\$2,371	
Ending Fund Balance	\$2,000	\$4,390	\$2,371	\$3,871	

BUDGET NOTES

Other Revenue - The 2018/19 actual included the sale of various vehicles, machinery and equipment. The 2019/20 projection includes the sale of a cemetery truck, 2 skid loaders, quad runner and trailer. There are no anticipated sales of vehicles and equipment in 2020/21.

Transfers In - The budget for 2020/21 represents transfers in from the General Fund in the amount of \$301,052 for debt service and the Capital Reserve Fund in the amount of \$517,500 to pay for capital outlay.

Capital Outlay - The budget for 2020/21 includes the following: General - computer replacements, software upgrades, and BS&A annual support fees. Facilities - Council Chambers upgrades (using PEG fees) for \$100,000. Vehicles and Equipment - DPW equipment totaling \$240,000 including a plow dump truck for \$210,000. Downtown and Capital Maintenance - Parking lot improvements for \$50,000, parking lot storm sewer repairs for \$50,000, drive lights at DPW for \$10,000 and storage shed at DPW for \$15,000.

Debt Service - The 2020/21 budget includes principal and interest payments on the equipment installment purchase agreement.

FISCAL YEAR 2020/2021 CAPITAL IMPROVEMENT BUDGET SUMMARY

The Fiscal Year 2020-2026 Capital Improvement Plan identifies significant capital investments with the Capital Reserve fund being the identified funding source. The Fiscal Year 2019/2020 budget included the creation of a Capital Reserve Fund funded with an initial transfer of \$1,713,000 from the General Fund. The projected fund balance at the end of 2019/20 is \$430,126, There is a budgeted General Fund transfer of \$1,600,000 for 2020/21 of which \$950,000 is for Rickett Road Phase 2. The ending fund balance is budgeted at \$562,626.

FISCAL YEAR 2020/2021 CAPITAL IMPROVEMENT PRIORITIES

EXPENDITURES	LIFE EXPECTANCY	ESTIMATED COST
ADMINISTRATION (IT & MISC.)		\$52,500
Computers/Software	5 Years	\$28,500
Annual Support	-	\$14,000
Miscellaneous	Annual	\$10,000
FACILITIES		\$125,000
DPW Driveway Lighting	15 Years	\$10,000
DPW "Lean To"	20 Years	\$15,000
City Council Chambers (Inc. AV/Security Improvements)	-	\$100,000*
VEHICLES AND EQUIPMENT		\$240,000
Plow/Dump Truck	12 Years	\$210,000
Hot Patch Machine	12 - 15 Years	\$30,000
DOWNTOWN CAPITAL & MAINTENAN	CE	\$100,000
Downtown Parking Lots	-	\$50,000
Downtown Storm Sewer Repair	-	\$50,000

* PEG FEES





Beginning FY 2019/2020, all General Fund dollars intended for Capital Improvements will be transferred to the Capital Reserve Fund. This fund will receive a transfer equivalent to 1.0 mill plus a percentage of depreciation. In FY 2020/2021 the percentage will be 15%. The long-term goal is to fund 50% of annual depreciation. The intent of this fund is to facilitate implementation of the CIP and provide a fund to build fund balance to support future large capital investments over multiple fiscal years. Fund balance assignments will be noted annually.

/19 al \$- \$- \$- \$- \$- \$- \$- \$- \$- \$- \$- \$- \$-	FY 19/20 Budget \$1,713,000 \$1,713,000 \$230,000 \$230,000 \$450,000 \$450,000 \$450,000 \$483,000 \$483,000 \$- \$483,000	FY 19/20 Projected \$1,713,000 \$1,713,000 \$602,874 \$230,000 \$450,000 \$430,126 \$- \$430,126 \$- \$430,126	FY 20/21 Budget \$650,000 \$650,000 \$517,500 \$517,500 \$132,500 \$430,126 \$562,626 Assignment
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\$-	\$483,000	\$430,126	\$562,626
•			
NCE	ASSIGNMEN	тѕ	Assignment
			Assignment
			Assignment
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			\$0
			\$245,200
		\$200,000	
		\$45,200	
			\$30,000
			\$287,426
		\$106,476	
		\$180,950	
			\$45,200 \$106,476

BUDGET NOTES - New Fund for Fiscal Year 2019/2020

Transfers In - The budget for 2020/21 is money from the General Fund that will support capital activity in the governmental funds. Transfer is: \$400,000 (1.0 Mill), \$160,000 (10% of Annual Depreciation), and \$90,000 (PEG Fees).

Transfers Out - The budget for 2020/21 includes transfers out to the Capital Improvement Fund and Major Streets Fund to finance capital needs.

Public Safety Equipment Fund





The Law Enforcement/Public Safety Equipment Fund is used to account for the revenue and expenditures of the voter approved Law Enforcement/Public Safety Equipment millage. The voters approved a levy up to 0.38 mills for a period of 10 years, 2014-2023. The purpose of this millage is to pay for the purchasing and maintaining public safety equipment, which may include patrol vehicles, body armor, weapons and law enforcement-related technology. The millage rate is tentatively expected to be rolled back to a .3734 based on March 2020 projections for 2020/21.

LAW ENFORCEMENT/PUBLIC SAFETY BUDGET SUMMARY						
	FY 18/19 Actual	FY 19/20 Budget	FY 19/20 Projected	FY 20/21 Budget		
Revenues						
Property Taxes, Penalties, Interest & Fees	\$167,471	\$179,163	\$177,657	\$179,985		
Sale of Vehicle	\$43,107	\$-	\$4,742	\$-		
Other Revenue	\$7,875	\$3,465	\$7,000	\$7,000		
Interest	\$943	\$500	\$1,200	\$750		
Total Revenues	\$219,396	\$183,128	\$190,599	\$187,735		
Expenditures						
Operations & Maintenance	\$7,312	\$4,500	\$2,860	\$28,500		
Capital Outlay	\$125,686	\$126,250	\$86,900	\$201,200		
Total Expenditures	\$132,999	\$130,750	\$89,760	\$229,700		
Net Change in Fund Balance	\$86,397	\$52,378	\$100,840	\$(41,965)		
Beginning Fund Balance	\$48,113	\$134,510	\$134,510	\$235,350		
Ending Fund Balance	\$134,510	\$186,888	\$235,350	\$193,385		
BUDGET NOTES						

Expenditures - 2020/21 includes costs for various items including two patrol vehicles (2019/20 budgeted purchase of one vehicle was delayed); new tactical gear; downtown camera system, computer hardware, software and accessories; and in-car vide®, printers and mobile radios. Adopted: May 7, 2020

Utilities Reserve Fund (Equipment Replacement)



Pursuant to City Council direction in 2010, a Capital Improvements Funding Citizens' Advisory Task Force was created to work with City staff to identify recommendations for the funding of capital improvements for the community, and to make recommendations on top priorities to receive funding from existing or future available funding sources.

One of the recommendations from the task force was for City Council to review current Council-established policy and practice to not fully fund depreciation of utilities. A gradual move to build a reserve in the City's Utilities' Fund to address future major replacement or upgrades to water and wastewater facilities is needed.

BUDGET NOTES

Transfers Out - The amounts represent projects that were completed in the Utility fund that are utilizing the reserve balance in 2018/19. There are no transfers out budgeted for 2019/20 of 2020/21

UTILITIES - RESERVE FUND BUDGET SUMMARY								
	FY 18/19 Actual			FY 20/21 Budget				
Revenues								
Interest	\$14,019	\$-	\$1,300	\$-				
Transfers In - Other Funds	\$25,000	\$25,000	\$25,000	\$-				
Total Revenues	\$39,019	\$25,000	\$26,300	\$-				
Expenditures								
Transfers Out - Other Funds	\$1,828,531	\$-	\$-	\$-				
Total Expenditures	\$1,828,531	\$-	\$-	\$-				
Net Change in Fund Balance	\$(1,789,512)	\$25,000	\$26,300	\$-				
Beginning Fund Balance	\$1,825,415	\$35,903	\$35,903	\$62,203				
Ending Fund Balance	\$35,903	\$60,903	\$62,203	\$62,203				



Appendices

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RESOLUTION 20-

ADOPTING THE FY 2020-21 BUDGET

WHEREAS, the City of Brighton Municipal Charter requires that an annual budget be approved by the City Council; and

WHEREAS, said Charter requires the appropriation of funds for the upcoming Fiscal Year; and

WHEREAS, the Manager's recommended budget for Fiscal Year 2020-21 was submitted to the City Council of Brighton and a copy thereof placed on file with the City Clerk for public review on April 2, 2020; and

WHEREAS, on May 7, 2020 the City Council of Brighton held a public hearing on the proposed budget for Fiscal Year 2020-21; and

WHEREAS, estimated revenues and fund balances are sufficient to provide for proposed expenditures and year end reserves required for the 2020-21 Fiscal Year; and

NOW, THEREFORE, pursuant to Chapter 8, Section 4 of the City of Brighton Charter, BE IT RESOLVED, that the City Council of Brighton hereby approves the Fiscal Year 2020-21 budget by activity, as presented by the Manager, reviewed and amended by Council, and implemented through the following policies and specifications as the official budget for the City of Brighton for the Fiscal Year beginning July 1, 2020;

I. ADOPTION BY FUND AND ACTIVITY WITHIN EACH FUND

The Budget is hereby adopted and appropriated by fund, and department within each fund, as provided on Exhibit A with council amendments.

II. APPROPRIATIONS/TRANSFERS

Appropriations made during Fiscal Year 2020-21 pursuant to said budget shall be considered the maximum authorization to incur expenditures and not a mandate to spend, subject to the following conditions:

- i. Additional appropriations may be made by the City Council from the unappropriated fund balance account of the General Fund for approved reallocations, providing that such appropriations do not cause the unreserved fund balance account to be less than 15% of the total General Fund budgeted operating expenditures.
- ii. Transfers may be made by the City Manager from departmental reserves or surplus of the General Fund to any department of the General Fund in amounts not to exceed five percent of the original total budget for the department receiving the transfer, provided that such transfers shall not exceed the total amount of operating reserves or surplus available at the time of transfer, and providing that such transfers do not cause the unreserved fund balance account to be less than 15% of the total General Fund budgeted operating expenditures.
- iii. Transfers may be made by the City Manager from departmental reserves or surplus of the General Fund to any other Fund of the City in amounts not to exceed ten percent of the original total budget for all such transfers, providing that the limitations of Section (ii) are not exceeded.
- iv. Appropriations in excess of the limitations of Sections (i iii) above may be authorized by the City Council but only if new revenues are available to fund such expenditures.
- III. LIMIT ON OBLIGATIONS AND PAYMENTS

No obligation shall be incurred against, and no payment shall be made from any appropriation account unless there is a sufficient unencumbered balance in the appropriation, and sufficient funds are or will be available to fund such expenditures.

IV. CONFORMITY WITH PREVIOUS ACTIONS

The City Council rescinds any prior actions not in conformity with the above stated policies and specifications.

AYES:	
NAYS:	
ABSTAIN:	
ABSENT:	
This Resolution was this	day of May 2020.

Tara Brown, City Clerk

BUDGET RESOLUTION EXHIBIT A Budget 2020-2021

REVENUES - ALL FUNDS

Source	<u>Budget</u>
Property Taxes, Penalties, Interest & Fees	\$9,171,395
Licenses & Permits	424,600
Federal & State Grants	21,400
State Shared Revenue	1,337,000
Fines & Forfeitures	90,725
Local Unit Contribution	92,000
Service Charges	5,211,182
Investment Earnings	104,710
Rents & Royalties	115,199
Other Revenue	277,071
Other Financing Sources: Bond Proceeds	5,250,000
Other Financing Sources: Transfers In and Use of Fund Balance/Working Capital	3,283,105

TOTAL REVENUES

\$ 25,378,387

EXPENDITURES BY FUND			
	<u>Fund</u>	<u>Department</u>	<u>Appropriation</u>
	City Cound	cil	\$30,762
	City Mana	ger	242,593
	Communic	cations	49,463
	Legal Serv	lices	258,112
	City Clerk		178,046
	Human Re:	sources	141,232
	Finance		701,560
	Informatio	n Systems	114,967
	Police		3,043,628
	Public Wor	rks	2,245,917
	Communit	y Development	449,818
	Post Emplo	pyment Benefits	441,917
	Transfers t	o Other Agencies	156,200
	Transfers t	o Other Fund	1,382,369
General Fund			9,436,584
Major Streets			1,951,115
Local Streets			1,010,941
Street Millage Fund			270,000
Principal Shopping District			-
Arts & Cultural Commission			7,850
Imagination Station Maintenance			5,250
State Forfeiture Funds			3,200
Federal Forfeiture Funds			31,000
Street Non-voted Debt			328,817
Capital Improvement			818,552
Capital Reserve			517,500
Law Enforcement/Public Safety			229,700
Downtown Development Authority			1,047,345
Local Development Finance Authority			7,208,372
Utilities			7,208,372
TOTAL EXPENDITURES			22,866,226
Less: Depreciation			(2,305,000)
TOTAL EXPENDITURES: Less Depreciation			\$20,561,226

Budget Process



The City's annual budget process for the subsequent year begins soon after the audited annual financial report for the prior year is presented to the City Council. After the audit presentation, the City Council holds an annual fall goal setting retreat, which results in the establishment of the City's goals and objectives for the following year. Soon after the Council's annual goal setting retreat, staff prepares a six-year Capital Improvement Program (CIP), which is reviewed by the Planning Commission and adopted by the City Council in February. In January of each year, staff begins developing the operating budget for the next year. The Finance Director will submit a Proposed Budget to the City Manager in February. In April, the City Manager presents to the City Council the manager's recommended budget for the next year. In April, the City Council reviews the manager's recommended budget, makes changes at their discretion, holds a public hearing and ultimately adopts the City budget for the fiscal year, which begins the next July 1.

Budgetary Information

Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America for the General Fund and all Special Revenue Funds except for operating transfers to the component units, which were budgeted as operating transfers rather than external transactions. The City's budget is prepared in compliance with the uniform budgeting provisions of Michigan law. The basis of budgeting is as follows: all Governmental Funds, including the legally adopted General Fund and Special Revenue Funds, are budgeted for on a modified accrual basis, which is the same basis as used in the City's audited financial statements. As an example, employee wages are budgeted to account for the number of days scheduled for each fiscal year. An Enterprise Fund is established when the intention is that costs of providing goods or services is financed or recovered primarily through user charges and fees. The City of Brighton's Enterprise Fund is its Utilities Fund, which is budgeted to account for the operations of the City's Water and Wastewater systems. The economic resources measurement focus and the accrual basis of accounting are used for the Utilities Fund, where revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Expenditures are authorized via an annual budget passed by resolution in which the Council authorizes the level of funding for City operations. The Council adopts an activity level budget, which is considered the maximum authorization to incur liabilities and not a mandate to spend. No obligation shall be incurred against, and no payment shall be made from, any appropriation account that lacks a sufficient balance available to meet the obligation. Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year-end are reported as designates of fund balances and do not constitute

expenditures or liabilities because the goods or services have not been received as of year-end; the commitments will be re-appropriated and honored during the subsequent year. In view of the importance of the budget as a planning and control instrument in the City, the accounting system provides the basis for appropriate budgetary control. Unlike accounting, budgeting is not essentially a financial procedure; it is primarily a policy-planning process. Therefore, it is much less amendable to standardization; however, the importance of Generally Accepted Accounting Principals (GAAP), audit standards, the credit markets' need for more complete disclosure of the City's underlying condition, and the heightened sophistication of the public and press about the importance of the outcomes as well as projections, have combined to professionalize and conform budgeting terms and definitions to GAAP. As a result, common terminology, measurement, and classification are used consistently throughout the City's budget, accounting records and financial reports.

Balanced Budget

A balanced budget is necessary for proper financial management in the City of Brighton. The City annually adopts a Balanced Budget in which estimated revenue and available unreserved fund balance are equal to or greater than estimated expenditures. After the budget is adopted, if increases in expenditures and/or decreases in revenue result in an imbalanced budget, then a budget amendment is required to bring the budget back in balance.



The City's financial policies serve the administration in the preparation of the budget and management of the City's Financial Affairs. Most of the policies represent long-standing principles; traditions and practices that have guided the City in the past and have helped maintain financial stability.

The City of Brighton's financial policies, as compiled below, set forth the basic framework for the overall fiscal management of the City. Operating independently of changing economic circumstances and conditions, these policies help the decision making process of the City Council and administration. These polices provide guidelines for evaluating both current activities and proposals for future programs.

Fund Balance Policies

The excess of a Governmental Fund's assets over liabilities is referred to as Fund Balance or Net Position. The excess in the Utilities Fund is referred to as Net Position. Below is the City of Brighton's adopted Fund Balance Polices:

- Minimum Unreserved General Fund Fund Balance to be no less than 15% of General Fund Operating Expenditures.
- Maximum Unreserved General Fund Fund Balance to be no greater than 25% of General Fund Operating Expenditures.
- 3. In the event that the Unreserved General Fund Fund Balance falls below the Minimum guideline parameter the following actions will be taken in priority order;
 - a. Reduce General Fund supported pay-as-you-go CIP projects by funding them with debt financing, if permissible within the guidelines of the City's Debt Management Policy,
 - b. Defer General Fund supported pay-as-you-go CIP projects to out-years in the CIP,
 - Cut General Fund operating expenditures.
 94 Adopted: May 7, 2020

- 4. In the event that the Unreserved General Fund Fund Balance exceeds the Maximum guideline parameter the following actions will be taken in priority order;
 - a. Reduce Debt Financed CIP projects by funding them with General Fund appropriations
 - b. Move up out-year CIP projects by funding them with General Fund appropriations.
- 5. The City continues to accumulate Utilities Fund working capital in the event of expenses caused by unforeseen emergencies or for shortfalls caused by revenue declines. Net Position should remain at least 25% of the total Utilities Fund operating expenses.

Investment Policy

It is the policy of the City of Brighton to invest its public funds in a manner, which will provide the highest investment return within the guidelines of maximum security and optimal liquidity while conforming to all State of Michigan statutes governing the investment of public funds.

Surplus monies of the City on deposit with financial institutions, as determined by the City, shall be invested with maturities scheduled to coincide with projected cash flow needs, taking into consideration large routine expenditures (payroll, accounts payable, bond payments) and sizable blocks of anticipated revenue (property taxes, state shared revenue).

The Finance Department recommended an Update to the Investment Policy, which was approved by City Council September 17, 2011. The updated policy allows for the ability to maximize interest with allowable instruments, which earn the maximum interest rate, with security in mind. The updated policy also removed outdated language, added a glossary and added a reporting section to City Council for the Quarterly Investment Report.

The primary objectives, in priority order, of the City's investment activities shall be:

- 1. Safety/Diversification
- 2. Liquidity
- 3. Return on Investment

Revenue Policies

The City will strive to maintain diversified, stable sources of revenue to protect essential service delivery from short-term fluctuations in any one source.

The City will maintain sound appraisal procedures and practices to reflect current property values.

The City will strive to minimize the impact of property tax financing for City services by seeking alternative financing such as grants, user fees, and upgrading/enhancing the property tax base.

The City will project by an objective and thorough analytical process its annual revenue based on historical data; county, state and national economies; and new statutes.

The City will finance essential City services that have a Citywide benefit from revenue sources generated from a broad base, such as property taxes.

The City will strive to finance non-utility and non-DDA capital projects on a pay-as-you-go basis from available State Shared Revenue.

The City will review user fee structures to charge the cost of service to the benefiting property owners and customers serviced, while being sensitive to their economic needs. The City will review the revenue and expenditures/expenses during the year and adjust user fees if necessary to cover the expenditures/expenses.

The City will promote special assessment financing for all commercial and industrial infrastructure Projects. The City will strive to make all current expenditures with current revenue, avoiding procedures that balance current budgets by postponing needed expenditures, accruing future revenue, or rolling over short-term debt.

The City will follow an aggressive collection policy for all City revenue.

Expenditure/Expense Policies

The City will review actual expenditures/expenses to budget on a monthly basis and amend the budget from time-to-time to bring activity budgets in balance with actual/year-end projected expenditures/expenses.

The City will strive to reduce major cost factors though operational efficiencies and competitive bidding.

The City will maintain a budgetary control monitoring system to ensure adherence to the budget.

Capital Improvement Program (CIP)

The City's Capital Improvement Program plays a critical role in supporting the City's quality of life and the delivery of exemplary services.

A Capital Improvement Program project, or purchase, has a cost of at least \$5,000, a useful life of at least three or more years, and is generally an expense that does not recur annually.

The City shall prepare a six-year Capital Improvement Plan (CIP), that is reviewed by the City Planning Commission and Adopted by the City Council. The City will maintain its physical assets at a level that protects the City's capital investment and reduces future maintenance and replacement costs. The budget will provide for regular maintenance and the orderly replacement of the City's capital assets including water and wastewater plants and equipment from current revenues where possible; however, when risks to public health, safety, or welfare warrant, other financing strategies shall be pursued.

For the purpose of budgeting and assigning the fund balance of the Capital Reserve fund we will use the following categories:

- Administration Information Technology and Miscellaneous
- Facilities Major Facility Maintenance (Roof, HVAC, Generator, Etc.) and Facility Construction
- Vehicles and Equipment Public Services Vehicles, Mowers, Trailers, Leaf Vacuum, Etc.
- Downtown Capital Maintenance Parking Lots, Tridge, Decorative Street Lights, the AMP, Etc.
- Streets Maintenance, repair, construction of local and major streets.

To support the goals of this policy, the Capital Reserve Fund was established in fiscal year 2019/2020. For the purpose of assignments within the Capital Reserve Fund, Streets as listed above is further broken down into Major Streets and Local/Neighborhood Streets. The Capital Reserve Fund joins the Utilities Reserve Fund to support the City's efforts to proactively accumulate the financial resources necessary to fund future capital maintenance and replacement projects.

The Utilities Reserve Fund was established to gradually build a reserve in the City's Utilities Fund to address future major replacements and improvements to water and wastewater facilities and collection/distribution infrastructure.

Capital Reserve Fund Funding Strategies

For these reserve funds to be effective, City Council has established the following funding strategies to ensure that resources are directed to each fund on an annual basis.

Capital Reserve Fund – The first 1.0 mill of property tax revenue shall be budgeted for in each of the City Manager's annual budget recommendations and transferred to the Capital Reserve Fund at the beginning of the fiscal year upon City Councils approval of the budget. This first mill may be used to help fund capital projects, or replacements, during the same fiscal year, or assigned to future projects, or replacements.

In addition to the first 1.0 mill, beginning in FY 2019/2020, the annual budget recommendation shall include a transfer to the Capital Reserve fund that is equal to at least 10% of the annual depreciation costs upon approval of the budget by City Council. Efforts shall be made to increase the percentage of depreciation funded in future years. Funding depreciation is essential to

building reserves for both emergency and scheduled capital improvements/replacements. Depreciation funding shall be calculated based on the City's annual depreciation schedule by the following asset classes:

- Administration
- Facilities
- Vehicles and Equipment
- Downtown Capital Maintenance (Funded in part with a portion of the DDA's annual funding contribution)
- Streets (Major and Local/Neighborhood)

<u>Utilities Reserve Fund Funding Strategies</u>-For discussion in Fiscal Year 2021 for possible implementation in 2021-22.

Budget Amendment Policy

After the Budget is adopted, the primary responsibility for managing the appropriated funds falls to each respective Department, along with the Finance Director and City Manager. The Finance Department provides each Department a monthly budget to actual report of their respective activities, for their review. Management flexibility is given to each Department of exceeding a given expenditure/expense line item within a given classification, if it can be compensated for within that same expenditure/expense classification.

If a classification must be adjusted, then a Budget Transfer Request Form is completed and submitted to the Finance Department by the affected Department. The Finance Department reviews the form and if deemed appropriate, the Finance Department processes the budget transfer request.

The Finance Department analyzes all activity budgets on a quarterly basis, and if a review of year-to-date activity projects that any given activity budget will exceed the budget, then the Finance Department prepares a budget amendment for review by the City Manager and ultimate consideration by the City Council.

Accounting, Auditing and Financial Reporting Policies

The accounting policies of the City of Brighton conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The diverse nature of governmental operations and the necessity of assuring legal compliance preclude recording and summarizing all governmental financial transactions and balances in a single accounting entity. Therefore, the City's accounting system is organized and operated on a "fund basis". Each fund is a distinct, self-balancing accounting entity.

Governmental funds utilize the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Enterprise and Fiduciary funds use the economic resources measurement focus and the full accrual basis of accounting. Revenue is recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

The City Charter requires an annual audit of all accounts of the City by certified public accountants selected by the City Council. The goal of the independent audit is to provide reasonable assurance that the financial statements of the City of Brighton are free of material misstatements. The independent audit involves examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation.

Debt Policy & Schedules



When the City issues bonds, it enters into a long-term commitment that requires it to make timely principal and interest payments over the life of the bonds. Therefore, the City needs to ensure that future debt service payments to bondholders can be made on time, without jeopardizing essential City services. A comprehensive and routine analysis of debt capacity provides assurance that the amount of debt issued by the City is affordable and cost-effective.

Governmental Activities include all Governmental Funds of the City, (i.e., the General Fund, Special Revenue Funds, Debt Funds and Capital Project Funds).The City will follow the general debt limits as guidelines that are listed on the following page when analyzing the six debt capacity measures, which shall govern staff's recommendations to Council for the issuance of all future debt obligations of the City's Governmental Activities.

The City may also desire to issue debt obligations on behalf of its Component unit, the Downtown Development Authority for the purpose of constructing facilities or assets which further the goals and objectives of City government. In such case, the City shall take reasonable steps to confirm the financial feasibility of the project and the financial solvency of the Authority; and, take all reasonable precautions to ensure the public purpose and financial viability of such transactions.The City will follow the two general debt limits as guidelines that are listed on the following page when analyzing debt capacity measures, which shall govern staff's recommendations to City Council for the issuance of all future debt obligations of the City's Component Units.

The City will measure the impact of debt service requirements of outstanding and proposed debt obligations for at least a twenty-year period. This analysis will consider debt service maturities and payment patterns as well as the City's commitment to a pay-as-you-go budgetary capital allocation.

Net Debt is defined as all City Debt, net of special assessment, transportation fund and revenue bond debt.

The City will follow the general debt limitation guidelines below when analyzing the six debt capacity measures of the City's Governmental Activities.As of April 5, 2012, the City Council modified the existing Debt Management Policy to establish a separate set of measures for the Component Units.

- Total Debt as a Percentage of State Equalized Value should not exceed 10%
- Net Debt as a Percentage of Taxable Value should not exceed 10%.
- Net Debt per Capita should not exceed on \$2,500.

- Net Debt per Capita as a Percentage of Income per Capita should not exceed 10%.
- Annual Debt Service Expenditures as a Percentage of Annual Total Expenditures for the Governmental Activities should not exceed 10%.
- Annual Debt Service Expenditures as a Percentage of Annual Total Revenue for the Governmental Activities should not exceed 10%.

RATIOS OF GENERAL BONDED DEBT OUTSTANDING

Fiscal Year	Total Debt	State Equalized Value	Debt as a % of SEV	Net Debt General Obligation Debt	Taxable Value	Net Debt as a % of Taxable Value	Population	Net Debt Per Capita
2020/21	\$8,861,706	\$630,410,300	1.4%	\$ 7,804,294	\$ 495,464,715	1.6%	7,899	\$ 988

Fiscal Year	Governmental Activities Total Expenditures	Governmental Activities Total Revenues	Debt Service Expenditures	Percent of Debt Service to Total Expenditures	Percent of Debt Service to Total Revenue
2020/21	\$ 16,409,875	\$ 20,006,967	\$ 942,056	5.7 %	4.7%

The City will follow the general debt limits as guidelines that are listed below when analyzing debt capacity measures, which shall govern staff's recommendations to Council for the issuance of all future debt obligations of the City's Component Units (per the amended Debt Management Policy of April 5, 2012):

- Total Debt as a Percentage of State Equalized Value should not exceed 10%. (calculation above)
- The Board of Directors governing the Component Units shall maintain a "Debt Service Coverage" that shall be at least 120% of annual debt service payments or higher each year. This also means that the minimum ending fund balance must equal at least 20% of the Annual debt service expenditures.

	Fiscal Year	Ending Unreserved Fund Balance	Debt Service	Debt Service Coverage	Minimum Fund Balance (20% of Debt Service)	Fund Balance Over/(Under) Target Ratio for Debt
DDA	2020/21	\$ 475,001	\$ 296,637	\$ 355,964	\$ 59,327	\$ 415,674

The City's legal debt limit is 10% of the State Equalized Value. The table below is the calculation for 2020/21. Debt not subjected to the debt limit calculation includes Special Assessment Bonds, Revenue Bonds, Michigan Transportation Funds Bonds and County issued bonds. The City is currently at approximately 12% of the legal debt limit. The Adopted Budget does not include any bond financing.

Fiscal Year	State Equalized Value	Debt Limit (10% of SEV)	Total Debt	Debt Not Subject to Limit	Net Debt Subject to Limit	Legal Debt Margin	Subject to Limit as % of Debt Limit
2020/21	\$ 630,410,300	\$63,041,030	\$ 8,861,706	\$ 1,549,294	\$ 7,312,412	\$ 54,179,324	12%

Below is a brief description of projects that our current outstanding debt financed:

GOVERNMENTAL ACTIVITIES

- The 01-02 Challis & Cross Special Assessment District (SAD) and 09-10 Orndorf SAD Bonds • were used to finance various Street Improvement Projects with Special Assessment Bonds.
- The 2017 Capital Improvement Refunding Bonds were used to finance several Street ٠ Improvement Projects such as Oakridge Drive and Spencer Road.
- The 2013 Refunding Bonds refinanced bonds were used to finance the following: ٠
 - Cemetery Improvements Storage building, driveway, columbariums, lighting 0
 - Downtown Trash Receptacles 0
 - DPS Garage 0
 - Police Facility Expansion 0
 - Wastewater and Stormwater Improvements 0
 - Street Improvements 0
 - The 2017 Installment Purchase Agreement was used to finance vehicles & equipment 0

BUSINESS TYPE ACTIVITIES

• The Business Type Activities bonds were used to finance water, wastewater and stormwater

CITY OF BRIGHTON DEBT SERVICE REQUIREMENTS - FISCAL YEAR 2020-2021							
	PRINCIPAL	INTEREST	TOTAL				
PRIMARY GOVERNMENT							
Governmental Activities							
01-02 Challis & Cross SAD	200,000	14,875	214,875				
09-10 Orndorf SAD Bonds	15,000	2,888	17,888				
2017 Refunding Capital Improv. Bond (67%)	73,700	21,121	94,821				
2013 Refunding - \$5,070,000	367,500	68,780	436,280				
2017 Installment Purchase Agreement	97,139	2,862	100,001				
- Total Governmental Activities	753,339	110,526	863,865				
Business-type Activities							
03-04 DWRF MMBA	85,000	6,626	91,626				
2017 Refunding Capital Improv. Bond (33%)	36,300	10,403	46,703				
2012 Refunding – WWTP – MMBA	735,000	11,025	746,025				
2010 Sewer Bonds	30,000	24,310	54,310				
2013 Refunding - \$830,000	90,000	563	90,563				
2013 Refunding - \$5,070,000	22,500	4,721	27,221				
2014 - \$247,587 Loan	35,370	1,768	37,138				
Total Business-type Activities	1,0 3 4,170	59,416	1,093,586				
TOTAL PRIMARY GOVERNMENT	1,787,509	169,942	1,957,451				
COMPONENT UNITS							
2015 DDA Land Contract	-	18,846	18,846				
2017 Capital Improvement Bond	235,000	42,791	277,791				
TOTAL COMPONENT UNITS	235,000	61,637	296,637				
TOTAL CITY	2,022,509	231,579	2,254,088				

	CITY OF BRIGHTON - EXISTING FUTURE DEBT SERVICE REQUIREMENTS (PRINCIPAL AND INTEREST)									
<u>PRIMARY</u> GOVERNMENT	lssuance <u>Date</u>	lssuance <u>Amount</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	FY 22-23	FY 23-24	FY 24-25/ FY 28-29	FY 29-30/ FY 32-33	Grand <u>Total</u>
Governmental Activ	vities: Revenu	ue: All Governm	nental Activitie	es Debt is paid	with General	Property Tax R	evenue excep	t for the two SA	AD Bonds	
01-02 Challis & Cross SAD Bond	05/01/02	3,570,000	224,624	214,875	205,000	-	-	-	-	644,499
2009 Orndorf SAD Bond	06/01/09	185,000	18,675	17,888	17,063	16,238	15,413	-	-	85,275
2013 Refunding - \$5,070,000 Bond	03/01/13	5,070,000	475,217	436,280	447,417	401,735	408,307	1,027,132	-	3,196,087
2017 Refunding - \$1,705,000 (67 %)	11/21/17	1,705,000	99,844	94,821	93,185	91,549	86,600	474,044	287,235	1,227,278
2017 Installment Loan (Equipment)	08/30/17	479,000	100,002	100,002	100,002	16,667	-	-	-	316,673
Total Governmental Activities			918,362	863,865	862,667	526,188	510,320	1,501,176	287,235	5,469,812
Business-type Activ	ities: Revenu	ue: Utility User	Fees							
03-04 DWRF MMBA Bond	03/25/04	1,469,294	93,432	91,626	94,766	92,854	90,243	-	-	462,920
MMBA Sewer Bonds	03/29/12	5,785,000	732,550	746,025	-	-	-	-	-	1,478,575
3rd Street Pump Bond	06/22/10	630,000	55,810	54,310	52,810	61,060	59,020	54,313	105,750	670,310
2013 Refunding - \$830,000 Bond	05/29/13	830,000	96,719	90,563	-			-	-	187,281
2013 Refunding - \$5,070,000 Bond	03/01/13	5,070,000	30,433	27,221	29,008	27,766	29,493	-	-	216,388
2014 Installment Purchase Agreement	12/04/14	247,587	38,022	37,138	36,253	-	-	-	-	111,413
2017 Refunding - \$1,705,000 (33%)	11/21/17	1,705,000	49,177	46,703	45,897	45,091	42,654	48,727	141,474	604,479
Total Business-type Activities			1,096,143	1,093,585	258,734	226,770	221,410	103,040	247,224	3,731,367
TOTAL PRIMARY GOVERNMENT			2,014,505	1,957,450	1,121,401	752,958	731,729	1,175,002	534,459	9,201,179
COMPONENT UNIT	<u>s</u> - Revenue:	Tax Increment	Revenue							
DDA 2011 Land Contract	09/29/11	412,500	-	-	-	-	-	-	-	-
DDA 2015 Land Contract	04/20/15	314,100	18,846	18,846	18,846	18,846	18,846	329,805	-	424,035
DDA 2017 Capital Improvement Bond	11/21/17	2,500,000	277,952	277,791	277,518	277,135	281,585	1,118,064	-	2,510,045
LDFA 2002 Bond	05/01/02	570,000	-	-	-	-	-	-	-	-
TOTAL COMPONENT UNITS			296,798	296,637	296,364	295,981	300,431	1,447,869	-	2,934,080
TOTAL CITY			2,311,303	2,254,087	1,417,765	1,0 48,9 39	1,032,160	2,622,871	534,459	12,135,259

Adopted: May 7, 2020

Fund Descriptions



<u>General Fund</u>- This is the chief operating fund of the City of Brighton. It accounts for all financial resources of the general government, except for those required to be accounted for in another fund.

<u>Major and Local Streets Funds</u>– Major and Local Street Funds are used to account for the proceeds of earmarked revenue or financing activities requiring separate accounting because of legal or regulatory provisions.

<u>Street Millage Fund</u>- This Fund is used to account for revenues for the voter approved street millage. Funds are transferred out of this fund for local and major streets maintenance, repair and construction.

<u>Principal Shopping District Fund (PSD)</u> – This fund is a Special Revenue Fund used to account for funds generated to promote economic activity in the district.

Brighton Arts & Culture Commission- This fund was created in FY 2007-08 to separately account for activity that encourages, facilitates and promotes Arts and Culture in the City of Brighton.

Imagination Station Maintenance Fund- In November of 2011, the City Manager recommended to the Brighton City Council to formally establish an Imagination Station Playground Maintenance Reserve Fund.

<u>Drug Forfeiture Funds</u>- The City has established two Drug Forfeiture Funds during FY13/14, a State Drug Forfeiture Fund and a Federal Drug Forfeiture Fund. Drug Forfeiture Funds are used to manage the receipt and disbursement of funds obtained from the forfeiture of assets from criminal activities. Drug forfeiture funds may be used for law enforcement purposes only.

<u>Street Non-voted Debt Funds</u>- This fund is used to account for the annual payment of principal, interest, and paying agent fees in connection with long-term debt specifically associated with the City's Major and Local Streets.

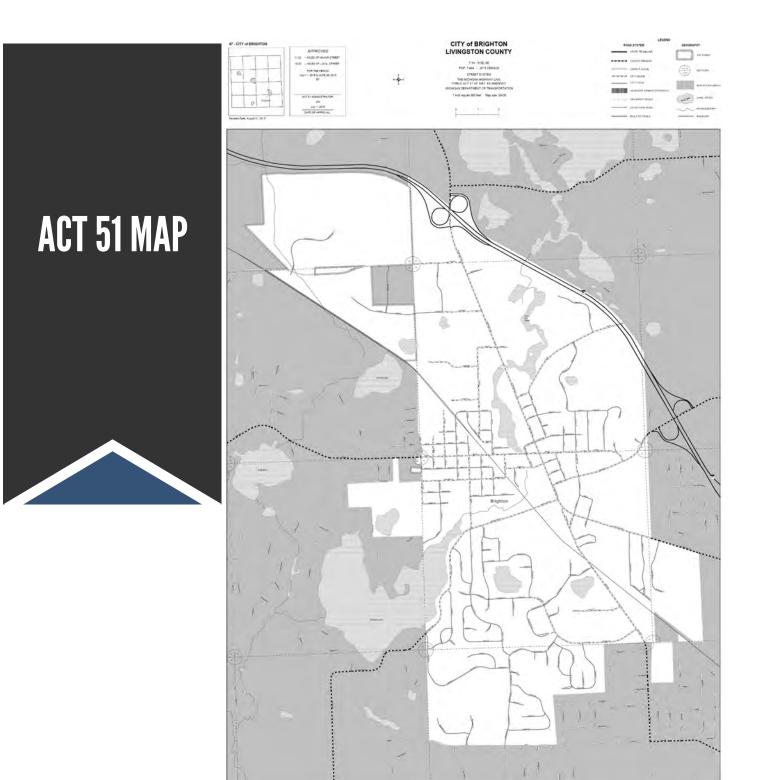
<u>Capital Improvement Fund</u>- The Capital Improvement Fund is a Capital Projects Fund used to account for the development of non-street related governmental activity capital improvements and related debt to the City.

<u>Capital Reserve Fund</u>- The Capital Reserve Fund was created to accumulate funds to be spent on capital improvements in the governmental funds. Funds are received from the General Fund and disbursed to the Capital Improvements Fund and Major and Local Streets Funds as needed. Law Enforcement/Public Safety Fund- The Law Enforcement/Public Safety Fund is used to account for the revenue and expenditures of the voter approved Law Enforcement/Public Safety millage. The voters approved a levy up to 0.38 mills (\$0.38 per \$1,000 of taxable value on all real and personal property) for a period of 10 years, 2014-2023. The purpose of this millage is to pay for the purchasing and maintaining public safety equipment, which may include patrol vehicles, body armor, weapons and law enforcement-related technology.

<u>Downtown Development Authority (DDA)</u>- This fund was created to correct and prevent deterioration in the downtown district, encourage historical preservation, and promote economic growth within the downtown district. The DDA's governing body, which consists of 13 individuals, is selected by the City Council. In addition, the DDA's budget is subject to approval by the City Council.

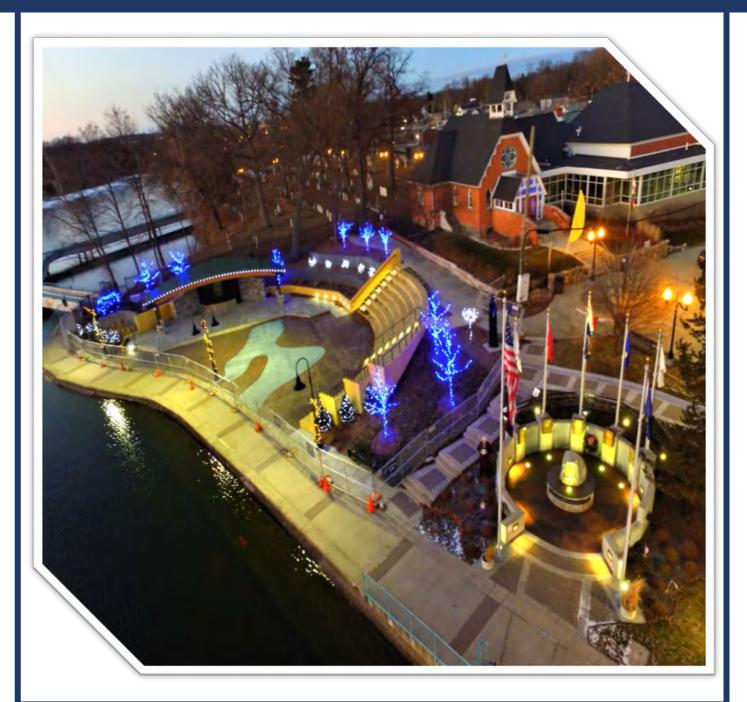
<u>Local Development Financing Authority (LDFA)</u>– This fund was created to encourage local economic development to prevent conditions of unemployment and promote economic growth in the community. The LDFA's governing body, consisting of 10 individuals, is selected by the City Council. In addition, the LDFA's budget is subject to approval by the City Council.

<u>Utilities and Utility Reserve Fund</u>– The Utility and Utility Reserve Funds are Enterprise Funds, which account for the results of operations that provide a service to citizens that are financed primarily by a user charge for the provision of that service. The City provides water and wastewater service to its residents and several adjoining townships. All the revenue and expenses are accounted for in these funds.





City of Brighton Capital Improvements Plan 2020-2026



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ACKNOWLEDGEMENTS

City of Brighton City Council

Shawn Pipoly, Mayor / Susan Gardner, Mayor Pro-Tem / Jim Muzzin / James Bohn / Jon Emaus / Renee Pettengill / Kristoffer Tobbe

City of Brighton Planning Commission

Matt Smith, Chairperson / David Petrak, Vice Chairperson / Bill Bryan, Secretary / James Bohn Susan Gardner / Ken Schmenk / Steve Monet / Robert Pawlowski / Michael Schutz

Capital Improvements Committee

Nate Geinzer, City Manager Mike Caruso, Community Development Manager Kelly Haataja, Executive Assistant Community Development Marcel Goch, DPS Director Rob Bradford, Police Chief Corey Brooks, Wastewater Division Superintendent Todd Bennett, Water Division Superintendent Daren Collins, DPS Superintendent Patty Thomas, Assistant to the DPS Director

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1. Introduction

The Capital Improvement Plan (CIP) serves as the city's multi-year planning instrument used to identify needs and financing sources for public infrastructure improvements. Preparation of the CIP is performed under the authority of the Michigan Planning Enabling Act (Act 33 of 2008). The purpose of a CIP is to facilitate the orderly planning of infrastructure improvements; to maintain, preserve, and protect the city's existing infrastructure system; and to provide for the acquisition or scheduled replacement of equipment to ensure the efficient delivery of services that the community desires. The goal is to use the CIP as a tool to implement the city's various master plans, goals, objectives, policies and to assist in the city's financial planning. The following report identifies the major capital improvements needed and/or planned for the community, the timeframe for implementation of those improvements, and the budget and revenue sources that will make those improvements a reality. Capital improvements cover multiple departments within the City of Brighton, and include new facilities, water and sewer extensions, police equipment, parks and recreation facilities, non-motorized pathways, and professional services.

The following sub-sections within this first chapter include an introduction to capital improvement planning, and an overview of the capital improvement planning process. In subsequent chapters, this report summarizes existing facilities (Chapter 2), provides detailed components for all major city departments, facilities and systems (Chapter 3) and presents the projected cost and revenue sources for all covered improvements. (Chapter 4).

What are Capital Improvement Projects?

Capital improvement projects are major and infrequent expenditures, such as the construction of a new facility, a major rehabilitation or repair of an existing facility, or the purchase of major equipment. Capital improvement projects are non-recurring expenditures that tend to be large both in physical size and in cost, and have a long-term usefulness (10 years or more). Examples of capital improvement projects can include:

- Construction of a new city hall
- Construction of a new fire station
- Extension of a water/sewer line
- Purchase of a patrol car
- Major rehabilitation of a city's community/senior center
- Creation of a new city park

Examples of expenditures which would not usually constitute a capital improvement project include:

- Purchase of new office furniture
- Purchase of small equipment (lawn mowers, copiers, individual computers, etc.)
- Recurring maintenance of existing facilities
- Minor repairs of existing buildings and equipment
- Minor improvements to existing buildings (carpet, painting, etc.)

What is City of Brighton's Capital Improvement Policy?

A Capital Improvement is a project or cost, which generally meets the following criteria:

- 1. Has a useful life of at least three (3) years.
- 2. Costs \$5,000 or more (Information Technology) projects are additive).
- 3. The cost does not recur annually unless it is an end-of-life cycle replacement for an existing item of like nature (for example, patrol car replacing patrol car).
- 4. Any and all expense outlays being financed or to be financed by long-term debt with long-term being defined as a loan or bond agreement with a payment term exceeding five (5) years.
- 5. It is not an operating expense related to the maintenance of capital equipment or capital improvements.

What are the benefits of preparing a CIP?

The CIP is more than just a state requirement; it is an essential planning tool in addition to a statement of budgetary policy. It informs the taxpayers of City of Brighton how the City plans to prioritize, schedule, and coordinate capital improvement projects over the next six years. The benefits of creating and annually updating the CIP include:

Prudent use of taxpayer dollars;

- Focusing city expenditures on the needs of the community;
- Prioritizing projects across the needs of the community;
- Generating community support by inviting public input;
- Promoting economic development;
- Improving the city's eligibility for State and Federal grants;
- Providing an implementation tool for the goals and objectives of the City's Comprehensive Plan;
- Transparency in identification of high-priority projects;

What is the role of the City Planning Commission in the CIP process?

The Capital Improvement Program is a dynamic planning document, intended to serve as a tool to implement the City of Brighton Comprehensive Plan. The Comprehensive Plan should correspondingly include capital improvement projects as well as guide long-term capital planning. The City of Brighton Planning Commission is uniquely qualified to manage the development and annual update of the City's CIP, based on their role in creating and updating the city's Comprehensive Plan. The Planning Commission's role will ensure that public works projects are consistent with the land uses identified within the Comprehensive Plan. By approval of the CIP, the Planning Commission agrees that the projects outlined within it reasonably address the city's capital improvement needs.

CIP Process Overview

Background

The development and the adoption of a CIP is driven by a statutory requirement at the State level. The State of Michigan has set forth the requirement for a CIP under the Michigan Planning Enabling Act, Act 33 of 2008. The following excerpt from the Act 33 sets forth the stipulations of a city to adopt a CIP:

(1) To further the desirable future development of the local unit of government under the master plan, a planning commission, after adoption of a master plan, shall annually prepare a capital improvements program of public structures and improvements, unless the planning commission is exempted from this requirement by charter or otherwise. If the planning commission is exempted, the legislative body either shall prepare and adopt a capital improvements program, separate from or as a part of the annual budget, or shall delegate the preparation of the capital improvements program to the chief elected official or a nonelected administrative official, subject to final approval by the legislative body. The capital improvements program shall show those public structures and improvements, in the general order of their priority, that in the commission's judgment will be needed or desirable and can be undertaken within the ensuing 6-year period. The capital improvements program shall be based upon the requirements of the local unit of government for all types of public structures and improvements. Consequently, each agency or department of the local unit of government with authority for public structures or improvements shall upon request furnish the planning commission with lists, plans, and estimates of time and cost of those public structures and improvements."

PROGRAM AREAS

The components of the CIP are compiled and reported by program areas. The following table displays the program areas used in this CIP.

	CIP Program Areas		
Label	Definition / Description	Stakeholders	
IT	Information technology including hardware, software, network infrastructure and communications	Administration	
Р	Public facilities including parks and city-owned buildings	DPW & DDA	
ST	Local and major streets; storm Infrastructure	DPW	
VE	Vehicles and equipment	Water, Wastewater, & DPW	
WS	Water and sewer infrastructure and facilities	Water & Wastewater	
LS	Large studies for asset management or future planning	Water	
RV	Projects under review	DDA & DPW	

PROCESS

1. Data Collection

Each of the stakeholders outlined above has either a master plan or schedule that defines the needs and resource level within their respective area of responsibility. To better compare various projects, standard forms were created that allow the stakeholders to define their projects and resource allocation levels. The standard forms used for data collection are found in the Appendix. At a meeting with the stakeholders, the CIP process and the forms were explained in detail along with a request for the forms to be filled out based on what information is currently available. The information generated from these forms has been systematically compiled as the core of the CIP. A definition of the forms is provided as follows:

- Project Application Form Consists of project descriptions, schedules, necessity, and possible sources of funding. The information provides an understanding of the overall scope of each project and how it is valued within its program area and within the City. While stakeholders may be aware of major projects further out on the horizon, only those planned for within the six-year window of the 2020-2026 CIP were included.
- Project Cost Detail Form Consists of a matrix of six budget years across the top of the form and a listing of costing components along the side of the form. The form is split into two parts; the upper half is the capital cost for the project and the lower half is the cost of operations or maintenance for that project if applicable. Recognition of the operations and maintenance costs of a project is a valuable tool in forecasting future needs for resource allocation. Investment in a new facility is only worthwhile if there are funds available to operate and maintain it.
- Project Rating Form Used to rate both the importance and impact of a project within its program area and within the city (an "apples-to-apples" comparison). The rating number is not an absolute in itself but is important in distinguishing between projects that are similar in scope. The ratings are weighted with emphasis given to those projects that are mandated by law, by agreement, or because they are a matter affecting health, safety and welfare.

2. Data Compilation

The information received from the stakeholders is compiled into Project Summary Worksheets. These worksheets contain all of the projects in the CIP over six budget years with a cost summary of each budget year by program area and for the entire CIP. Included with the worksheet is the listing of possible funding sources and an estimate of the city's share for each project. The project summary worksheets can be found in the Appendix of this CIP.

3. CIP Adoption Process

The adoption process involves approval by the City Planning Commission and may be adopted by City Council, but not mandated. Adoption of the CIP by the City Council does not constitute an authorization to commit resources to any project. This approval is recognition of a plan for projects within the community that may move toward implementation in the future. The projects included within Year 1 of the Capital Improvement Plan potentially form the basis for the upcoming year's capital projects budget.

2. Existing Capital Facilities

In developing a Capital Improvements Plan, communities often find it essential to develop an inventory of their existing capital facilities. Before a community can determine what they need, it is important to find out what they have. A municipality's public facilities are an essential component to providing a high level of services. These services in turn protect the public health, safety and welfare of the community. The following page summarizes the capital facilities maintained by the City of Brighton. By mapping the location of all public facilities maintained by the city there is a potential to identify future cost savings by combing projects. At a minimum, mobilization, traffic control and restoration are just some of the potential cost savings achieved by combining projects for construction.

If the funding and timing of these projects can be orchestrated there is a potential for significant savings. While the exact savings cannot be determined without further investigation of project costing and analysis, this following chart and maps are the first step to identifying potential project overlap.

City of Brighton Local Facilities

Name	Address	Туре
Summit Street Storage Tank	187 Summit Street	Water
Pierce Street Water Plant	300 Pierce Street	Water
Nelson Street Booster Station	741 Nelson Street	Water
Northstar Water Storage Tank	7999 Conference Center Drive	Water
Challis Road Water Plant	7377 Challis Road	Water
Northstar Booster Station	7999 Conference Center Drive	Water
Summit Street Booster Station	187 Summit Street	Water
Pine Creek Water Tank	5923 Brighton Lake Road	Water
Brighton Coves Lift Station	8663 W. Grand River Avenue	Wastewater
Brighton Mall Lift Station	8485 W. Grand River Avenue	Wastewater
Post Office Lift Station	400 Charles H. Orndorf Drive	Wastewater
Brighton Lake Road Lift Station	1101 Brighton Lake Road	Wastewater
Woodfield Square Lift Station	261 Woodfield Square	Wastewater
Rickett Road Lift Station	1490 Rickett Road	Wastewater
Pine Creek # 1 Lift Station	5397 Hidden Pines Drive	Wastewater
Pine Creek # 2 Lift Station	5352 Arbor Bay	Wastewater
Pine Creek # 3 Lift Station	5642 Wyndam Lane	Wastewater
Ewing Lift Station	215 W. Main Street	Wastewater
Oakridge Meadows Lift Station	1381 Peppergrove	Wastewater
Aberdeen Lift Station	4282 Deeside Drive	Wastewater
Wastewater Plant	6570 Hamburg Road	Wastewater
Third Street Lift Station	410 S. Third Street	Wastewater
City Hall	200 N. First Street	Public
СОВАСН	202 W. Main Street	Public
Police Station	440 S. Third Street	Public
DPS	420 S. Third Sreet	Public
Community Center	555 Brighton Street	Public
Millpond Park	242 Millpond Lane	Public
Imagination Station	448 Millpond Lane	Public
BACC Sculpture Garden	Downtown	Public
St. Paul Pocket Park	St Paul St / Grand River Avenue	Public
Kissane Park	Kissane Ave / Maurice Drive	Public
Charles & Albert Parker Families Nature Preserve	1001 Charles H. Orndorf Drive	Public
Brighton Community Education Center	850 Spencer Street	Public

3. Ranking Guidelines

PRIORITY 4: ESSENTIAL. High-priority projects are those that should be done if at all possible. These include projects that are required by Federal or State law; those that are required to complete a major public improvement; projects that would address an emergency, or remedy a condition dangerous to public health, welfare and safety; projects that would provide facilities for a critically needed community program; projects needed to correct an inequitable distribution of public improvements in the past; and projects vital to the economic stability of the city. A special effort is made to find sufficient funding for all of the projects in this group.

PRIORITY 3: DESIRABLE. High-priority projects are those that should be done as funding becomes available. These include projects that would benefit the community, and projects whose validity of planning and validity of timing have been established and are appropriate for a progressive community to pursue.

PRIORITY 2: ACCEPTABLE. These project are worthwhile and should be considered if funding is available. These are projects that are adequately planned, but not absolutely required, and should be deferred to a subsequent year if budget reductions are necessary.

PRIORITY 1: DEFERRABLE. Low-priority projects which are desirable but not essential and can be postponed without detriment to present services.

4. CIP Components

The components of the Capital Improvement Plan have been compiled and reported by the following seven program areas, each representing a stakeholder in the CIP.

Information Technology

Public Facilities and Parks

Street & Storm Infrastructure and Improvements

Vehicles and Equipment

Water & Sewer Infrastructure and Facilities

Large Studies and Others

Projects Under Review

Information Technology

The Information Technology Department is responsible for all of the citywide information technology needs including implementing, upgrading and maintaining computer hardware, software, network infrastructure, telecommunications, the City's website and cable channel, as well as providing security and operating procedures.

INFORMATION TECHNOLOGY (IT)		
Computer Life Cycle Replacement Project Year: 2020 - 2026	Description: Replacement program for administrative computers.	
Estimated Cost: \$84,000		
Funding Source: General Fund Priority Ranking: 4		
Department: Administration Project Number: IT.1		
BSA Server Upgrades Project Year: 2024-2025	Description: Replace mission critical BSA Server. Four- year life cycle.	
Estimated Cost: \$13,000		
Funding Source: General Fund Priority Ranking: 4		
Department: Administration Project Number: IT.2		

Public Facilities and Parks

Public Facilities and Parks include improvements and additions to City facilities and parks.

PUBLIC FACILITIES AND PARKS (PF)

Lean-To at DPS Yard Project Year: 2020-2021 Estimated Cost: \$15,000 Funding Source: Capital Reserve Fund Priority Ranking: 4 Department: DPS Project Number: PF.1	Description: The DPS needs an additional lean-to on the site to protect barricades, construction cones, snowplows and other equipment when not in use in order to protect them from the elements.
Council Chambers Audio/Visual Upgrades Project Year: 2020-2021 Estimated Cost: \$17,000 Funding Source: Capital Reserve Fund Priority Ranking: 3 Department: DPS Project Number: PF.2	Description: In order to enhance the recording and broadcasting quality of the City Council meetings, we are proposing to upgrade the cameras, sound mixer, and playback equipment. This will eliminate the need to record on DVD's and allow the recording to be in digital format. The existing technology is obsolete. We are also proposing to add hearing impaired equipment for members of the audience who are in need of assistance.
Columbarium for Fairview Cemetery Project Year: 2020-2021 Estimated Cost: \$30,000 Funding Source: Capital Reserve Fund Priority Ranking: 3 Department: DPS Project Number: PF.3	Description: We originally requested to install three columbarium units. We have already installed two of them, for a total of 48 niches. There are currently only 24 available. Purchasing and installing this final unit will allow more people to be placed in columbarium instead of traditional burials, which has been the recent trend.

DPS Storage Building Garage Conversion	Description: We would like to convert the existing warm	
Project Year: 2022-2023	storage building to a vehicle and equipment maintenance garage. We would move these stored items to the	
Estimated Cost: \$30,000	proposed DPS storage building, which is a CIP item	
Funding Source: Capital Reserve Fund	planned for the same CIP year 2022-2023.	
Priority Ranking: 3	Coordinate with DPS Storage Building and Portable Hoist	
Department: DPS	CIP Projects.	
Project Number: PF.4		
Parking Lot Maintenance Program	Description: A comprehensive program to maintain the	
Project Year: 2020-2024	City's public parking lots.	
Estimated Cost: \$100,000		
Funding Source: DDA / Capital Reserve Fund		
Priority Ranking: 3		
Department: DPS		
Project Number: PF.5		
DPS Storage Building	Description: The very old storage building was demolished	
Project Year: 2022-2023	in 2018. A new one needs to be constructed to house various seasonal displays and equipment during the off	
Estimated Cost: \$160,000	seasons. It would be used for DPS, Water and Wastewater	
Funding Source: 1/3 Capital Reserve, 2/3 Utilities Funds	vehicle and equipment storage. Coordinate with DPS Storage Building / Garage Conversion	
Priority Ranking: 3	and Portable Hoist CIP Projects.	
Department: DPS / Water / Wastewater		
Project Number: PF.6		
Imagination Station Pavilion Project Year: 2022-2023	Description: Redesign and rebuild of pavilion.	
Estimated Cost: \$350,000		
Funding Source: DDA Tax Revenue		
Priority Ranking: 3		
Department: DDA		
Project Number: PF.7		

Community Center Roof Replacement Project Year: 2021-2022 Estimated Cost: \$25,000 Funding Source: Capital Reserve Fund Priority Ranking: 3 Department: DPS Project Number: PF.8	Description: The roof on the Community Center is over 20 years old, is showing signs of wear, and is nearing the end of its useful life.
PD & DPS Driveway & Parking Replacement Project Year: 2021-2022 Estimated Cost: \$250,000 Funding Source: Capital Reserve Fund / Public Safety Fund (50% DPS / 50% PD) Priority Ranking: 2 Department: DPS Project Number: PF.9	Description: The driveway and the parking lots on the PD & DPS site are in need of replacement. Staff anticipates that a mill and fill would be appropriate for this as the base material is still in good condition.

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Fairview Cemetery Driveway Replacement	Description: The asphalt driveway at the Fairview
Project Year: 2022-2023 Estimated Cost: \$200,000	Cemetery is in need of replacement. Staff anticipates that removal and replacement of the existing asphalt would be appropriate for this as the base of the driveway is still in
Priority Ranking: 3	
Department: DPS	
Project Number: PF.10	
Replacement of Tridge Boardwalk Boards	Description: The boards on the tridge Boardwalk are in
Project Year: 2022-2023	need of replacement. This is not only for aesthetics, but also for safety reasons. When the boards are broken,
Estimated Cost: \$25,000	missing, or loose, it can cause pedestrians to fall.
Funding Source: Capital Reserve Fund	
Priority Ranking: 3	
Department: DPS	
Project Number: PF.11	
Tridge Bollard Light Replacement	Description: The current style of the bollards along the tridge and boardwalk, as well as those around the Imagination Station, are obsolete. We are unable to
Project Year: 2022-2023	
Estimated Cost: \$30,000	purchase replacement parts. Staff would like to upgrade
Funding Source: Capital Reserve Fund	all of them to a new style. Also, these lights will be LED so there will be less energy used.
Priority Ranking: 2	
Department: DPS	There are a total of 45 bollard lights that need to be replaced.
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Street & Storm Infrastructure and Improvements

Street and Storm Infrastructure and include improvements and additions to city street and storm infrastructure.

STREET & STORM INFRASTRUCTURE AND IMPROVEMENTS (ST)		
Project Year: 2020-2026 Estimated Cost: \$600,000 Funding Source: Major/Local Street Fund / Headlee Override Millage Priority Ranking: 4 Department: DPS Project Number: ST.1	Description: A comprehensive program to maintain the City's streets, which will include spray patch, crack sealing, reclamite treatment, spot asphalt replacement, etc.	
Sidewalk Gap Program Project Year: 2021-2024 Estimated Cost: \$439,000 Funding Source: Local & Major Street Funds Priority Ranking: 3 Department: DPS Project Number: ST.2	Description: A comprehensive plan to install sidewalks in all areas of the city where sidewalks do not currently exist in order to link all existing sidewalks. Closing the sidewalk gaps would provide a safe path for all pedestrians to all parts of the city	

Grand River & Orndorf Mast Arm Update	Description: Mast arm mounted traffic signals have been
Project Year: 2023-2024	installed on Grand River and Challis Road, Cross Street, Main Street, Brighton Lake Road and Church Street.
Estimated Cost: \$200,000	Orndorf Drive is the only intersection with the old style
Funding Source: Capital Reserve Fund	signals. Completing this project would tie together all of the City's
Priority Ranking: 3	major intersections.
Department: DPS	
Project Number: ST.3	

Rickett Road Force Main Replacement – RoadReconstructionProject Year: 2021-2022Estimated Cost: \$950,000	Description: While we are replacing the sanitary force main on Rickett Road from the City Limits to Sisu Knoll, we will reconstruct the road, including removing the landscape island and installing a center turn lane
Funding Source: Possible Grant Funding / Major Street Fund	
Priority Ranking: 4	
Department: DPS	
Project Number: ST.4	
Sidewalk R&R Program	Description: Continue the sidewalk/ADA ramp removal and
Project Year: 2020-2026	replacement program where sidewalk trip hazards are addressed and ADA compliant sidewalk intersections are
Estimated Cost: \$600,000	installed.
Funding Source: Major/Local Street & Capital Reserve Funds	
Priority Ranking: 3	
Department: DPS	
Project Number: ST.5	
City Hall Parking Lot Storm Sewer Repair	Description: The storm water main located in the City Hall
Project Year: 2020-2021	parking lot has one or more failures. There are small sinkholes forming due to the failure(s). This project would
Estimated Cost: \$50,000	include replacing the collapsing storm main and repaving
Funding Source: Capital Reserve Fund	the parking lot where the repair would be made.
Priority Ranking: 4	
Department: DPS	
Project Number: ST.6	

Alpine, Third, Fairway Trails Streets Rehab Project Year: 2020-2021 Estimated Cost: \$1,400,000 Funding Source: Millage Fund Priority Ranking: 4 Department: DPS Project Number: ST.7	Description: Full Depth asphalt removal and replacement, limited curb replacement, and ADA sidewalk ramp reconstruction.
Northwest Neighborhood Street <u>Reconstruction</u> Project Year: 2020-2021 Estimate Cost: \$8,000,000 Funding Source: Millage Fund / Utilities Reserve Fund Priority Ranking: 4 Department: DPS Project Number: ST.8	Description: Complete Reconstruction of water system, sanitary system, and road surface, with added curb and gutter installation, including sidewalk and ADA ramp installation.

Vehicles and Equipment

Vehicles and Equipment includes rolling stock; on road plus off-road vehicles, public safety equipment and vehicles and specialized field maintenance/services equipment.

VEHICLES AND EQUIPMENT (VE)

Description: Replacement of two eight-year-old pickup truck
Description: The Automatic Switch Gear is over 30 years old, exceeding the anticipated life for the equipment.
Parts are no long available & the equipment is obsolete,
the probability of failure is high and replacement is
recommended. The equipment automatically transfers load from DTE to the Generator in the event of a power
outage to continue all phases of operations at the WWTP.
Description: Having a pick-up truck with a service / utility box and crane in the wastewater department will allow for
crews to have all equipment and supplies with them at all
times.

Vactor Truck Replacement Project Year: 2021-2022 Estimated Cost: \$400,000 Funding Source: Utilities Fund Priority Ranking: 3 Department: Wastewater Project Number: VE.4	Description: The current vactor truck is 12 years old and should be replaced. We will not trade in or sell the current one as it can be used by the DPW to maintain and repair the storm sewer system
Valve Turner / Trailer Vacuum Project Year: 2021-2022 Estimated Cost: \$70,000 Funding Source: Utilities Fund Priority Ranking: 3 Department: Water Project Number: VE.5	Description: The new valve turning/vacuum machines are GIS compatible and will directly work with our GIS system to help track and maintain our valves during the valve- turning program. Coordinate with the implementation of our valve-turning program.
Pick Up Truck Replacement Program Project Year: 2020 & 2023 Estimated Cost: \$90,000 Funding Source: Utilities Fund Priority Ranking: 3 Department: Water Project Number: VE.6	Description: Replace worn out equipment according to scheduled replacement program.
Trailer Mounted Leaf MachineProject Year: 2020-2021Estimated Cost: \$100,000Funding Source: Capital Reserve FundPriority Ranking: 3Department: DPWProject Number: VE.7	Description: Replace worn out equipment with scheduled replacement.

Street Sweeper Replacement Program	Description : The current street sweeper is 19 years old
Project Year: 2021-2022	and should be replaced. The average annual maintenance
Estimated Cost: \$300,000	cost is between \$10,000-\$15,000. The DPW performs street sweeping from April through October and sweeps all
Funding Source: Capital Reserve Fund	local and major streets that have curb and gutter. The
Priority Ranking: 4	machine runs four days per week for five hours per day. Street sweeping is necessary to comply with the City of
Department: DPW	Brighton's MS-4
Project Number: VE.8	Stormwater permit from the State of Michigan. It allows us to remove debris from the streets before they enter into the storm sewer system.
Portable Hoist	Description: Having a hoist in the DPW garage will allow
Project Year: 2021-2022	employees to perform underbody truck maintenance. It will also improve safety when installing and removing
Estimated Cost: \$40,000	snowplows. Coordinate with the Storage Building Garage Conversion
Funding Source: Capital Reserve Fund	and the DPW Maintenance Garage Capital Improvement
Priority Ranking: 3	Projects.
Department: DPW	
Project Number: VE.9	
Pick Up Truck Replacement	Description: The current one-ton pick-up truck used by the
Project Year: 2020-2025	Cemetery Sexton is 14 years old. We would like to replace it with a new pick-up truck. The estimated life of this type
Estimated Cost: \$80,000	of truck is six years. Establishing a replacement program will ensure that our equipment is continually upgraded,
Funding Source: General Fund	which will save on maintenance costs.
Priority Ranking: 3	
Department: DPW - Cemetery	
Project Number: VE.10	

10 Foot Snow Pusher	Description: The addition of a 10 foot snow pusher will
Project Year: 2020-2021	help with clearing public parking lots and the lots of all City owned facilities.
Estimated Cost: \$6,000	
Funding Source: Capital Reserve Fund	
Priority Ranking: 3	
Department: DPS	
Project Number: VE.11	
Loader Cab Rebuild	Description: The current front end loader at the DPS is in
Project Year: 2020-2021	good condition; it has low hours but the cab is rotting out and needs to be refurbished.
Estimated Cost: \$30,000	
Funding Source: Capital Reserve Fund	
Priority Ranking: 3	
Department: DPS	
Project Number: VE.12	
Hot Patch Machine	Description: The current machine is 20 years old and
Project Year: 2020-2021	outdated. A new machine will be more efficient and allow the crews to use hot patch. The current machine only
Estimated Cost: \$30,000	allows the use of cold patch.
Funding Source: Capital Reserve Fund	
Priority Ranking: 3	
Department: DPS	
Project Number: VE.13	
Dump/Plow Truck Replacement	Description: Replace worn out equipment with scheduled
Project Year: 2020 & 2022	replacement.
Estimated Cost: \$400,000	
Funding Source: Capital Reserve Fund	
Priority Ranking: 4	
Department: DPS	
Project Number: VE.14	

Backhoe RefurbishmentProject Year: 2021-2022Estimated Cost: \$12,000Funding Source: Capital Reserve FundPriority Ranking: 3Department: DPSProject Number: VE.15	Description: Replace worn out equipment with scheduled replacement.
PD / DPS Driveway Lighting Upgrade Project Year: 2020-2021 Estimated Cost: \$20,000 Funding Source: Capital Reserve Fund / Public Safety (50% DPS / 50% PD) Priority Ranking: 3 Department: DPW / Police Project Number: VE.16	Description: Replace the existing brown bollard lights with overhead LED lights consistent with the lights that are currently on the Police / DPS Site. These lights will increase visibility and safety as well as cost savings due to the conversion to LED.
DPS Security Gate Mechanism Replacement Project Year: 2020-2021 Estimated Cost: \$20,000 Funding Source: Capital Reserve Fund Priority Ranking: 4 Department: DPS Project Number: VE.17	Description: The DPS security gate mechanism is over 18 years old and is in need of replacement. Many times the equipment does not function properly, causing the gate to be left open after hours. It is important that this gate function properly to protect all of the supplies and equipment stored on site.

Chipper Box Project Year: 2020-2021 Estimated Cost: \$10,000 Funding Source: Capital Reserve Fund Priority Ranking: 2 Department: DPS Project Number: VE.18	Description : Having a Chipper Box to use with the wood chipper would increase the capacity of materials that could be held before having to return to the DPS yard. Having the materials go into an enclosure box is safer for employees and the public.
Multi-Purpose Equipment Replacement Project Year: 2025-2026 Estimate Cost: \$40,000 Funding Source: Capital Reserve Fund Priority Ranking: 3 Department: DPS Project Number: VE.20	Description: John Deere 1575 multi-use tractor for mowing, sidewalk snow removal, broom sweeping, etc.
Brine Tanks at DPS Project Year: 2021-2022 Estimated Cost: \$40,000 Funding Source: Capital Reserve Fund Priority Ranking: 3 Department: DPS Project Number: VE.21	Description: The DPS is hoping to incorporate the use of brine for winter roadway maintenance in which storage tanks would be needed.

Water & Sewer Utilities

WATER AND SEWER (WS)	
Replace Automatic Samples at the WWTP Project Year: 2021-2022 Estimated Cost: \$30,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 4 Department: Wastewater Project Number: WS.1	Description: There are five automatic samplers located in the laboratory. The samplers collect composite samples of our raw, secondary, cone, sand, and final effluents daily. The State of Michigan requires daily testing of the samples The current samplers were installed in 2002 and nearing th end of their useful life.
Rebuild Centrifuge #1 & #2 at the WWTP Project Year: 2021-2023 Estimated Cost: \$60,000 Funding Source: Utilities Fund Priority Ranking: 4 Department: Wastewater Project Number: WS.2	Description: Rebuilding of our centrifuges consists of disassembly and cleaning of each machine and the installation of new bearings and seals. We would rebuild one in 2021 and the other in 2022. These machines are currently 32 years old, life expectancy is approximately 40 years.
Brighton Coves Lift Station Refurbishment Project Year: 2020-2021 Estimated Cost: \$160,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 4 Department: Wastewater Project Number: WS.3	Description: The Brighton Coves Lift Station was installed in 1968. The station is an underground unit and is deteriorating both structurally and mechanically. Replacing with an above ground suction lift unit is recommended.

Rebuild Pumps at the Third St. Lift Station	Description: The three pumps at the Third St. Lift Station
Project Year: 2023-2026	need their scheduled rebuilding, which would include the
Estimated Cost: \$60,000	new mechanical seals, shaft sleeve, and a new hi-chrome
Funding Source: Utilities / Utilities Reserve Fund	impeller for each pump. The schedule would be as follows:
Priority Ranking: 3	2023/2024 – Rebuild Pump #1, which was built in 2016.
Department: Wastewater	2024/2025 – Rebuild Pump #3, which was built in 2017.
Project Number: WS.4	2025/2026 – Rebuild Pump #4, which was built in 2017.
Replace Flow Meters at the WWTP Project Year: 2020-2023 Estimated Cost: \$90,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 4 Department: Wastewater Project Number: WS.5	Description: There are fifteen flow meters located at the Wastewater Treatment Plant. Flow meters have an expected useful life of fifteen years. With the exception of the flow meters installed at the equalization tank and pump station building, they are original to the plant, which was built in 1988 and have greatly exceeded their useful life. Very few companies have the correct equipment to calibrate them because of age. They are obsolete. The cost to replace each flow meter is \$6,000.

Replace W.A.S. Pump	
Project Year: 2020-2021	
Estimated Cost: \$20,000	
Funding Source: Utilities / Utilities Reserve Fund	The current pump is over nineteen years old and nearing its
Priority Ranking: 4	effective useful life. Locating replacing parts will become
Department: Wastewater	difficult.
Project Number: WS.6	

Rickett Rd. Sewer Rehabilitation Project Year: 2021-2022 Estimated Cost: \$60,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 3 Department: Wastewater Project Number: WS.7	Description: In order to complete the sewer rehabilitation project that was done in fiscal year 2019/2020, we would clean and line 250" of 8" sewer main on Rickett Rd. between Church St. and Grand River.
SCADA System Upgrade Project Year: 2024-2025 Estimated Cost: \$300,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 43 Department: Wastewater Project Number: WS.8	Description: Upgrade of existing SCADA system would include new antennas, new radios, PLC's, input/output cards at all 13 lift stations, both water towers, and the wastewater plant.
Phosphorus Study on Sand Filters Project Year: 2021-2022 Estimated Cost: \$15,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 3 Department: Wastewater Project Number: WS.9	Description: Perform engineering study of the concentration level of phosphorus in the WWTP sand filters in order to develop a plan and estimate to rehabilitate the filters.

Roplace Lovel Controls at Ding Creak Lift	Description: Pump #1 in the Pine Creek Lift Station is 28
Replace Level Controls at Pine Creek Lift Station #6	years old, is in poor condition, and is in need of
	replacement which is estimated to cost approximately
Project Year: 2020-2021	\$315,000. Due to the high cost of the rehabilitation, staff is suggesting to at a minimum, replace the bubbler level
Estimated Cost: \$25,000	controls with a new level transducer. This system is what
Funding Source: Utilities / Utilities Reserve Fund	turns the pumps on and off. The Lift Station Rehabilitation
Priority Ranking: 4	project is being requested to be completed in Fiscal Year 2023-2024. (See Rehabilitation of Pine Creek Pump Station)
Department: Wastewater	
Project Number: WS.10	
Rickett Road Force Main Replacement	Description: The 2,600 linear feet of sanitary force main on
Project Year: 2021-2022	Rickett Road from the City limits to Sisu Knoll is almost 50 years old and made of cast iron and needs to be replaced.
Estimated Cost: \$350,000	
Funding Source: Utilities fund	
Priority Ranking: 4	
Department: Wastewater	
Project Number: WS.11	
Replace Programmable Logic Controller	Description: The Programmable Logic Controllers (PLC's) at
(PLC) at WWTP	the WWTP control various pumps and valves at the plant.
Project Year: 2023-2024	These controllers are vital to the operation of the wastewater treatment plant. In addition to replacing the
Estimated Cost: \$200,000	PLC's, the input/output cards and the racks that the cards
Funding Source: Utilities fund	mount to need to be replaced. These cards determine when equipment in the plant needs to start and stop or
Priority Ranking: 3	open and close. The current system was installed during
Department: Wastewater	the WWTP expansion in 2002 and is past its useful life. The
Project Number: WS.12	average life span of this system is approximately fifteen years.

8" Sewer By-Pass Pump	Description: This is an 8" pump mounted on a trailer to be used to pump sewer flow at the Third Street Pump Station in case of complete loss of power at the station. This pump could also be used to move large amounts of water on other projects/situations if needed.
Project Year: 2020-2021	
Estimated Cost: \$45,000	
Funding Source: Utilities / Utilities Reserve Fund	
Priority Ranking: 4	This equipment would have likely prevented the sanitary sewer overflow that occurred during the storms that came through the City of Brighton in July of 2019.
Department: Wastewater	
Project Number: WS.13	

Third Street Lift Statin Generator SwitchgearReplacementProject Year: 2021-2022Estimated Cost: \$30,000Funding Source: Utilities fundPriority Ranking: 3Department: WastewaterProject Number: WS.14	Description: Replace existing switchgear at the Third Street pump station with new equipment. Current switchgear is 31 years old. This equipment senses when the power goes out and switches the power from Detroit Edison to generator power. The average life span of this equipment is twenty-five years.
O'Doherty Sewer Main Lining Project Year: 2023-2024 Estimated Cost: \$195,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 2 Department: Wastewater Project Number: WS.15	Description: This project would include cleaning and lining approximately 780 linear feet of sewer main on O'Doherty. While televising this main for the Asset Management Project, it was discovered that this area of the main has multiple cracks and breaks and root intrusion. Lining the main will help to extend its life.

Rebuild Grit Pump at the WWTP	Description: Rebuild Grit Pump #1 at the WWTP.
Project Year: 2023-2024 Estimated Cost: \$18,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 3 Department: Wastewater Project Number: WS.16	The current pump is over thirty-one years old and can be rebuilt to provide 10+ years of further service.
Refurbish Tertiary Clarifiers #1, #2 & #3 Project Year: 2022-2023 Estimated Cost: \$270,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 3 Department: Wastewater Project Number: WS.17	Description: The tertiary clarifiers #1 and #2 were installed as part of the original wastewater treatment plant and are thirty-one years old. Tertiary Clarifier #3 is eighteen years old. The mechanisms are at the end of their useful lives and should be refurbished.The project is to refurbish the mechanisms and then recoat all three clarifiers with a new paint/coating system.
Rehabilitation of Pine Creek Lift Stations Project Year: 2023-2026 Estimated Cost: \$470,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 3 Department: Wastewater Project New MC 10	Description: The existing level controls, pumps, check and plug valves need to be refurbished or replaced at all three Pine Creek Lift stations. At the Pine Creek #1 station, rehabilitation of pump #1 occurred in 2009 and a new motor was in installed in pump #1 in 2017. Pump Station #1 will be done in FY 23/24 Pump Station #2 will be done in FY 24/25
Project Number: WS.18	Pump Station #2 will be done in FY 24/25 Pump Station #3 will be done in FY 25/26 The rehabilitation will also include the installation of a permanent generator at the Pine Creek #1 pump station because sewage can back up into residential basements within 1 to 2 hours of power loss.

Rehabilitation of Screw Pumps #2 & #3Project Year: 2021-2023Estimated Cost: \$200,000Funding Source: Utilities / Utilities Reserve FundPriority Ranking: 3Department: WastewaterProject Number: WS.19	 Description: Screw Pump #1 was rehabilitated in 2014. Pumps #2 and #3 are nearing the end of the effective useful life. The rehabilitation will include new bearings, sand blasting and re-coating of the pumps. FY 2021-2022 Rehabilitate Screw Pump #1 FY 2022-2023 Rehabilitate Screw Pump #2 These pumps are essential as they return flow from the secondary clarifiers to the oxidation ditches.
Replace Brighton Lake Road Pump StationImpellersProject Year: 2024-2025Estimated Cost: \$30,000Funding Source: Utilities / Utilities Reserve FundPriority Ranking: 3Department: WastewaterProject Number: WS.20	Description : Replace pump impellers and mechanical seals on both pumps at the Brighton Lake Road pump station. These parts are sixteen years old, are corroded, and need to be replaced.
Replace Centrifuge Feed Pumps #1 & #2 at WWTP Project Year: 2020-2021 Estimated Cost: \$40,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 4 Department: Wastewater Project Number: WS.21	Description: Replace the #1 centrifuge feed pump with a new Lobeline pump with a mechanical seal. This pump is twenty-two years old and essential to the operation of centrifuge #1. The average life span of a feed pump is 15-20 years.

Replace Grit Screen Conveyor Belt Project Year: 2020-2021 Estimated Cost: \$20,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 3 Department: Wastewater Project Number: WS.22	Description: The grit screen conveyor belt transfers the screenings removed by the mechanical bar screen to a dumpster for hauling to a landfill for disposal. The conveyor belt is over thirty-one years old and is located in a very aggressive environment. It is nearing the end of its useful life.
Replace Roof @ WWTP Project Year: 2023-2024 Estimated Cost: \$190,000 Funding Source: Utilities /Utilities Reserve Fund Priority Ranking: 3 Department: Wastewater Project Number: WS.23	Description: The roof at the wastewater treatment plant is a flat roof that was installed in 1988. It has an expected useful life of twenty years, making it eleven years past its useful life. The roof is dry rotting in places and has had numerous leaks.
MXU Change Out Program Project Year: 2020-2022 Estimated Cost: \$582,000 Funding Source: Utilities / Utilities Reserve Fund (50% Water / 50% Wastewater) Priority Ranking: 4 Department: Water / Wastewater Project Number: WS.24	 Description: Installation of the Sensus Flexnet System will be needed to read the new generation of MXU's which will allow staff to read all MXU's from a central base station at City Hall, saving valuable staff hours. The current MXU's have been discontinued and the new MXU's are not supported by the current utility software. The existing MXU's are approaching the end of their useful life and must be replaced. Currently the only means to read the new MXU's is with a hand held reader, which doubles the staff time to collect bi-monthly reads. The program schedule is as follows: 2020 – Purchase, set up and install software, base stations, antennas, and repeaters -\$75,000. Replacement of 1,700 MXU's - \$253,500 2021 – Replacement of 1,700 MXU's at a total cost of \$253,500

Northstar 600,000 Gallon Water Storage Painting Project Year: 2020-2021 Estimated Cost: \$330,000 Funding Source: Utilities / Utilities Reserve Fund	Description: This project would include prepping and apply new protective coating on the Northstar Water Storage Tank to protect the steel structure from premature failures and improve appearance. This tower was erected in 1996 and is required to be
Priority Ranking: 4 Department: Water Project Number: WS.25	painted every 10-12 years. It has not been done since it was installed.
Northstar Water Tower Fencing	Description: This fence is needed to prevent vandalism to the tower and site as well as to protect the City's water
Project Year: 2020-2021	supply.
Estimated Cost: \$100,000	
Funding Source: Utilities Fund	
Priority Ranking: 4	
Department: Water	
Project Number: WS.26	
Rebuild Challis High Service Pump #3 Project Year: 2020-2021 Estimated Cost: \$17,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 4	Description: After the annual testing completed this year, the results indicated the pump is 30% off its design condition of efficiency.
Department: Water Project Number: WS.27	

Summit Street Water Storage Tank Painting Project Year: 2023-2024 Estimated Cost: \$280,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 3 Department: Water Project Number: WS.28	Description: This project would include prepping and applying a new protective coating to the 700,000 gallon water storage tank to protect the steel structure from premature failures and improve appearance.
Installation of Variable Frequency Drive (VFD) @ Challis Plant Project Year: 2020-2023 Estimated Cost: \$51000 Funding Source: Utilities/ Utilities Reserve Fund Priority Ranking: 3 Department: Water Project Number: WS.29	 Description: Install a Variable Frequency Drive (VFD) on the three high service motors at the Challis Road Water Plant. These VFD's will improve the electrical efficiency of the motors. The saving on electricity is said to be realized on the investment within five years. Additionally, the installation of VFD's allows the system to run efficiently on system pressure along with tower elevations and maintains flow in the case a water storage tank has to be taken out of service for maintenance and/or repair.
Nelson Street Booster Station Replacement Project Year: 2023-2024 Estimated Cost: \$150,000 Funding Source: Utilities / Utilities Reserve Fund Priority Ranking: 3 Department: Water Project Number: WS.30	Description: The Nelson Street Booster Station was installed in 1978, and in the past 40 years, the service area has doubled and a replacement will be needed to size the station correctly to insure adequate pressure is maintained in the service area.

Rehabilitation of Backwash Retention Basin#1 @ Challis PlantProject Year: 2022-2023Estimated Cost: \$25,000Funding Source: Utilities / Utilities Reserve Fund	Description: This basin is original to the plant, which was built in 1989, making it twenty-nine years old and needs to be refurbished. It has never been refurbished. This would include removing the iron build up from the top of the basin and hauling it to an approved landfill, and possibly adding more sand, which will allow for better filtration of backwash water.
Priority Ranking: 3	
Department: Water	
Project Number: WS.31	

Summit Street Booster Station Replacement	Description: This booster station was originally built in
Project Year: 2022-2023	1990 and should be replaced. The pipe work system is
Estimated Cost: \$200,000	corroded. This booster station supplies water pressure to
Funding Source: Utilities / Utility Reserve Fund	the surrounding neighborhood, which is approximately one
Priority Ranking: 3	hundred residential units. It will not only increase the
Department: Water	pressure, it will improve the efficiency and cost
Project Number: WS.32	effectiveness of the station.
Challis Plant Filter Media Replacement #3 & #4 Project Year: 2020-2021 Estimated Cost: \$130,000 Funding Source: Utilities / Utility Reserve Fund Priority Ranking: 4 Department: Water Project Number: WS.33	Description: In 2018 the filter media was replaced in Filters #1 & 32 at the Challis Plant and #1 & #2 at the Pierce Street Plant. The filter media in the Challis #3 & #4 filters is now due for replacement. The current media is twenty-five years old and should be replaced every 10-15 years. The replacement of the media will improve water quality.

HVAC Replacement at Challis Plant Project Year: 2022-2023 Estimated Cost: \$35,000 Funding Source: Utilities / Utility Reserve Fund Priority Ranking: 3 Department: Water Project Number: WS.34	Description: The current heating/cooling system was installed when the building was initially constructed in 1989, with the boiler being replaced in 2005. The current system is very inefficient; the building is cold in the winter and hot in the summer.
Challis Road Plant Master Meter Replacement Project Year: 2020-2021 Estimated Cost: \$15,000 Funding Source: Utilities / Utility Reserve Fund Priority Ranking: 4 Department: Water Project Number: WS.35	g Source: Utilities / Utility Reserve Fund y Ranking: 3 imment: Water t Number: WS.34 is Road Plant Master Meter icement treement t Year: 2020-2021 ted Cost: \$15,000 g Source: Utilities / Utility Reserve Fund y Ranking: 4 imment: Water t Water t Water t Year: 2020-2021 ted Cost: \$15,000 g Source: Utilities / Utility Reserve Fund y Ranking: 4 imment: Water t Number: WS.35 nit Tower Drive Reconstruction t Year: 2021-2022 Description: Perform grading of the current driveway to lessen the grade and install asphalt millings.
Summit Tower Drive Reconstruction Project Year: 2021-2022 Estimated Cost: \$5,000 Funding Source: Utilities / Utility Reserve Fund Priority Ranking: 3 Department: Water Project Number: WS.36	

Large Studies

Large Studies and others include the studies for asset management and for future planning and traffic analysis.

LARGE ST	TUDIES (LS)						
Water Asset Management Program Year #3 Project Year: 2019-2020 Estimated Cost: \$25,000 Funding Source: Utilities fund / Utilities Reserve Fund Priority Ranking: 4 Department: Water Project Number: LS.1	Description: This is the third phase of the Water Asset Management Plan that was started in 2018. Year 3 is for the inventory and condition assessment of all of the assets within one of the City of Brighton's Water Treatment Facilities.						
Water Asset Management Program Year #4 Project Year: 2020-2021 Estimated Cost: \$20,000 Funding Source: Utilities Fund Priority Ranking: 4 Department: Water Project Number: LS.2	Description: This is the fourth phase of the Water Asset Management Program that was started in 2018. Year 4 is for the inventory and condition assessment of all the Assets within one of the City of Brighton Water Treatment Facilities.						



Law Enforcement and Police requests include the patrol vehicles, equipment and technology to enhance public safety.

POLICE (P)								
Automated External Defibrillator Project Year: 2021-2022 Estimated Cost: \$9,600 Funding Source: Public Safety Millage Priority Ranking: 4 Department: Police Project Number: P.1	Description: Replace all existing automated external defibrillators.							
Building Generator Project Year: 2020-2021 Estimated Cost: \$50,000 Funding Source: Public Safety Millage Priority Ranking: 4 Department: Police Project Number: P.2	Description: Current generator is from 1977 and is in need of replacement.							
Downtown Camera System Project Year: 2022-2026 Estimated Cost: \$110,000 Funding Source: Public Safety Millage Priority Ranking: 2 Department: Police Project Number: P.3	Description: Expanding the downtown camera service. FY 20/21 - \$10,000 FY 21/22 - \$20,000 FY 22/23 - \$20,000 FY 23/24 - \$20,000							

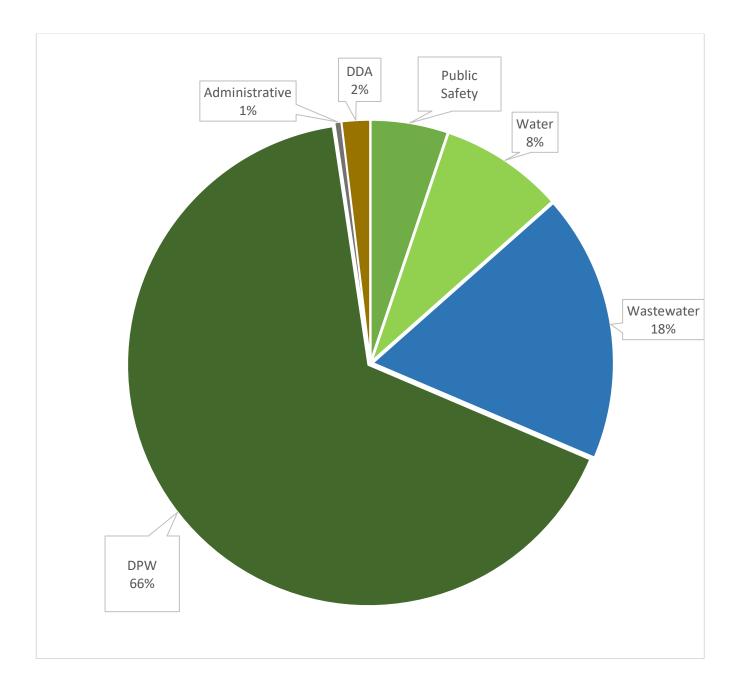
Drone	Description: Large drone for scene overview and a mini drone for sending into buildings.
Project Year: 2020-2021	
Estimated Cost: \$16,000	
Funding Source: Public Safety Millage	
Priority Ranking: 3	
Department: Police	
Project Number: P.4	
In-Car Printer	Description: Purchase eight mobile printers for the police
Project Year: 2020-2021	cars to replace ten year old versions.
Estimated Cost: \$6,600	
Funding Source: Public Safety Millage	
Priority Ranking: 4	
Department: Police	
Project Number: P.5	
Patrol Car	Description: Patrol car replacement program, based on
Project Year: 2020-2026	two vehicles per year.
Estimated Cost: \$480,000	
Funding Source: Public Safety Millage	
Priority Ranking: 4	
Department: Police	
Project Number: P.7	
Tactical Vest	Description: Special Response Team tactical vests.
Project Year: 2020-2026	
Estimated Cost: \$36,000	
Funding Source: Public Safety Millage	
Priority Ranking: 4	
Department: Police	
Project Number: P.8	

Taser	Description: Replacement of old equipment.
Project Year: 2021-2022	
Estimated Cost: \$22,000	
Funding Source: Public Safety Millage	
Priority Ranking: 4	
Department: Police	
Project Number: P.9	
	Description:
Project Year:	
Estimated Cost:	
Funding Source:	
Priority Ranking:	
Department:	
Project Number:	
Riot Gear	Description: Additional new gear.
Project Year: 2020-2021	
Estimated Cost: \$5,000	
Funding Source: Public Safety Millage	
Priority Ranking: 4	
Project Number: P11	
Radar Sign	Description: Additional new sign.
Project Year: 2020-2021	
Estimated Cost: \$16,000	
Funding Source: Public Safety Millage	
Priority Ranking: 1	
Department: Police	
Project Number: P12	

Mobile Radio	Description: Scheduled replacement program.
Project Year: 2020-2023	
Estimated Cost: \$25,200	
Funding Source: Public Safety Millage	
Priority Ranking: 4	
Department: Police	
Project Number: P13	
PD Air Conditioning Units	Description: Replacement of old air conditioning unit.
Project Year: 2020-2021	
Estimated Cost: \$10,000	
Funding Source: Public Safety Millage	
Priority Ranking: 4	
Department: Police	
Project Number: P14	

CIP Appendix

2020 - 2026 Capital Project Spending by Department



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 | 2020 - 2026 Capital Proj
 | ects by Dep | partment
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| Section
Admin | Category
IT.1 | Project
Computer Replacement Upgrades

 | Rank Funding
4 General Fund
 | 2020-2021
\$ 14,000 | 2021-2022
\$ 14,000
 | 2022-2023
\$ 14,000 | 2023-2024
\$ 14,000 | 2024-2025
\$ 14,000 | 2025-2026
\$ 14,000 | Total
\$ 84,000

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| Admin | IT.2 | BSA Server Upgrade

 | 4 General Fund
4 General Fund
 | \$ 14,000 | \$ 14,000
 | \$ 14,000 | \$ 14,000 | \$ 14,000
\$ 13,000 | \$ 14,000 | \$ 13,000

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| | | TOTAL ADMINISTRATIVE PROJE

 | стя
 | \$ 14,000 | \$ 14,000
 | \$ 14,000 | \$ 14,000 | \$ 27,000 | \$ 14,000 | \$ 97,000

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| DDA | PF.7 | Pavilion

 | 3 DDA Tax Revenue
 | |
 | | | \$ 350,000 | | \$ 350,000

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| DDA | RV.1 | Main Street Streetscape

 | 4 DDA Bond
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 | | TBD | \$ 350,000 | | \$-

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| DDA | PF.5 | Parking Lot Maintenance Program TOTAL DDA PROJECTS

 | 3 DDA /Capital Reserve Fund
 | \$ 25,000
\$ 25,000 | ś .
 | \$ - | \$ 25,000
\$ 25,000 | \$ 350,000 | \$ - | \$ 50,000
\$ 400,000

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| DPW
DPW | PF.1
PF.2 | Lean to at DPW Yard
Council Chambers AV Upgrades

 | Capital Reserve Fund Capital Reserve Fund Capital Reserve Fund
 | \$ 15,000
\$ 17,000 |
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\$ 17,000

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| DPW
DPW | PF.3
PF.4 | Columbarium for Fairview Cemetery
DPW Storage Building Garage Conversion

 | 3 Capital Reserve Fund 3 Capital Reserve Fund
 | | \$ 30,000
 | \$ 30,000 | | | | \$ 30,000
\$ 30,000

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| DPW | PF.5 | Parking Lot Maintenance Program

 | 3 DDA /Capital Reserve Fund
 | \$ 25,000 |
 | | \$ 25,000 | | | \$ 50,000

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| DPW
DPW | PF.6
PF.8 | DPW Storage Building
Community Center Roof Replacement

 | 3 DPW / Water / Wastewater 3 Capital Reserve Fund
 | | \$ 25,000
 | \$ 53,000 | | | | \$ 53,000
\$ 25,000

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| DPW
DPW | PF.9
PF.10 | PD/DPW Driveway & Parking Lot Replacement
Fairview Cemetery Driveway Replacement

 | 2 Capital Reserve Fund (50% DPW/50% PD) 3 Capital Reserve Fund
 | | \$ 125,000
 | \$ 200,000 | | | | \$ 125,000
\$ 200,000

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| DPW | PF.11 | Replacement of Tridge Boardwalk Boards

 | 3 Capital Reserve Fund
 | |
 | \$ 25,000 | | | | \$ 25,000

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| DPW
DPW | PF.12
ST.1 | Tridge Bollard Light Replacement Pavement Maintenance Program

 | 2 Capital Reserve Fund
4 Major/Local StreetFund/Headlee Override Millage 50
 | \$ 100,000 | \$ 100,000
 | \$ 30,000
\$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 30,000
\$ 600,000

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| DPW | ST.2 | Sidewalk Gap Program

 | 3 Local / Major Street Fund
 | | \$ 235,000
 | \$ 64,000 | \$ 140,000 | | | \$ 439,000

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| DPW
DPW | ST.3
ST.4 | Grand River & Orndorf Mast Arm Update
Rickett Road Force Main Replacement - Road Reconstruction

 | 2 Capital Reserve Fund
4 Major Street Fund/Possible Grant
 | | \$ 950,000
 | | \$ 200,000 | | | \$ 200,000
\$ 950,000

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| DPW
DPW | ST.5
ST.6 | Sidewalk R&R Program City Hall Parking Lot Storm Sewer Repair

 | Local / Major Street Fund /Capital Reserve Fund Capital Reserve Fund
 | \$ 100,000
\$ 50,000 | \$ 100,000
 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 600,000
\$ 50,000

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| DPW | ST.7 | Alpine, Third, Fairway Trails Rehab.

 | 4 Millage Fund
 | \$ 1,400,000 |
 | | | | | \$ 1,400,000

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| DPW
DPW | ST.8
VE.7 | Northwest Neighborhood
Trailer Mounted Leaf Machine

 | 4 Utliities Reserve/Millage
3 Capital Reserve Fund
 | \$ 8,000,000.00
\$ 100,000 |
 | | | | | \$ 8,000,000
\$ 100,000

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| DPW
DPW | VE.8
VE.9 | Street Sweeper Replacement Portable Hoist

 | 4 Capital Reserve Fund
3 Capital Reserve Fund
 | | \$ 300,000
 | \$ 40,000 | | | | \$ 300,000
\$ 40,000

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| DPW | VE.10 | Pick up Truck Replacement - Cemetery

 | 4 Capital Reserve Fund
 | |
 | ې 40,000 | | | \$ 45,000 | \$ 45,000

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| DPW
DPW | VE.11
VE.12 | 10 Foot Snow Pusher
Loader Cab Rebuild

 | 3 Capital Reserve Fund
3 Capital Reserve Fund
 | \$ 6,000
\$ 30,000 |
 | | | | | \$ 6,000
\$ 30,000

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| DPW | VE.13 | Hot Patch Machine

 | 3 Capital Reserve Fund
 | \$ 30,000 |
 | | | | | \$ 30,000

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| DPW
DPW | VE.14
VE.15 | Dump/Plow Truck Replacement
Backhoe Refurbishment

 | 4 Capital Reserve Fund 3 Capital Reserve Fund
 | \$ 210,000 | \$ 12,000
 | \$ 210,000 | | | | \$ 420,000
\$ 12,000

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| DPW
DPW | VE.16
VE.17 | PD/DPW Driveway Lighting Upgrade
DPW Security Gate Mechanism Replacement

 | Capital Reserve Fund/Public Safety (50/50) Capital Reserve Fund
 | \$ 10,000
\$ 20,000 |
 | | | | | \$ 10,000
\$ 20,000

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| DPW | VE.18 | Chipper Box

 | 2 Capital Reserve Fund
 | \$ 10,000 |
 | | | | | \$ 10,000

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| DPW
DPW | VE.20
VE.21 | Multi-Purpose Equipment Replacement Brine Tanks at DPW

 | 3 Capital Reserve Fund 3 Capital Reserve Fund
 | | \$ 40,000
 | | | | ., | \$ 40,000
\$ 40,000

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| DPW | VE.22 | On Site Fuel Station at DPW

 | 3 Capital Reserve Fund
 | \$ 15,000
\$ 10,138,000 |
 | 4 050 000 | \$ 565.000 | 4 | | \$ 15,000

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| | | TOTAL DPW PROJECTS

 |
 | \$ 10,138,000 | \$ 1,917,000
 | \$ 852,000 | \$ 565,000 | \$ 200,000 | \$ 285,000 | \$ 13,957,000

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| w
w | LS.1
LS.2 | Asset Management Program Year #3
Asset Management Program Year #4

 | 4 Utilities
4 Utilities
 | \$ 25,000 | \$ 25,000
 | | | | | \$ 25,000
\$ 25,000

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| w | VE.5 | Valve Turner/Trailer Vacuum

 | 3 Utilities
 | | \$ 70,000
 | | | | | \$ 70,000

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| w | VE.6
WS.24 | Pick up Truck Replacement Program - Water
MXU Change Out Program

 | 3 Utilities 4 Utilities/Utility Reserve
 | \$ 45,000
\$ 164,250 | \$ 126,750
 | | \$ 45,000 | | | \$ 90,000
\$ 291,000

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| w | WS.25 | Northstar 600k Gallon Water Storage Tank Painting

 | 4 Utilities/Utility Reserve
 | \$ 330,000 |
 | | | | | \$ 330,000

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| w
w | WS.26
WS.27 | Northstar Water Tower Fencing
Rebuild Challis High Service Pump #3

 | 4 Utilities/Utility Reserve 4 Utilities
 | \$ 10,000
\$ 17,000 |
 | | | | | \$ 10,000
\$ 17,000

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| w
w | WS.28
WS.29 | Summit Street Water Storage Tank Painting
Installation of Variable Frequency Drive (VFD) @ Challis Plant

 | 3 Utilities/Utility Reserve
 | |
 | | \$ 280,000 | | | \$ 280,000

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 |
 | ¢ 17.000 | ¢ 17.000
 | \$ 17,000 | | | | \$ 51,000

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| | WS.30 | Nelson Street Booster Station Replacement

 | 3 Utilities/Utility Reserve
3 Utilities/Utility Reserve
 | \$ 17,000 | \$ 17,000
 | \$ 17,000 | \$ 150,000 | | | \$ 51,000
\$ 150,000

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| w | WS.30
WS.31
WS.32 |

 |
 | \$ 17,000 | \$ 17,000
 | \$ 17,000
\$ 25,000
\$ 200,000 | \$ 150,000 | | | + 01/000

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| w
w
w | WS.31
WS.32
WS.33 | Nelson Street Booster Station Replacement
Rehab Backwash Retention Basin #1.@ Challis Plant
Summit Street Booster Station Replacement
Challis Plant Filter Media Replacement #3 & #4

 | 3 Utilities/Utility Reserve 3 Utilities/Utility Reserve 3 Utilities/Utility Reserve 4 Utilities/Utility Reserve
 | \$ 17,000
\$ 130,000 | \$ 17,000
 | \$ 25,000
\$ 200,000 | \$ 150,000 | | | \$ 150,000
\$ 25,000
\$ 200,000
\$ 130,000

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| w | WS.31
WS.32 | Nelson Street Booster Station Replacement
Rehab Backwash Retention Basin #1 @ Challis Plant
Summit Street Booster Station Replacement

 | 3 Utilities/Utility Reserve 3 Utilities/Utility Reserve 3 Utilities/Utility Reserve
 | | \$ 17,000
 | \$ 25,000 | \$ 150,000 | | | \$ 150,000
\$ 25,000
\$ 200,000

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| w
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w | WS.31
WS.32
WS.33
WS.34
WS.35
WS.36 | Nelson Street Booster Station Replacement
Rehab Backwash Retention Basin #1.@ Challis Plant
Summit Street Booster Station Replacement
Challis Plant Filter Media Replacement #3 & #4
HVAC Replacement @ Challis Plant
Challis Road Plant Master Meter Replacement
Summit Tower Drive Reconstruction

 | 3 Utilities/Utility Reserve 3 Utilities/Utility Reserve 4 Utilities/Utility Reserve 4 Utilities/Utility Reserve 4 Utilities/Utility Reserve 3 Utilities/Utility Reserve 3 Utilities/Utility Reserve 4 Utilities/Utility Reserve
 | \$ 130,000 | \$ 17,000
\$ 5,000
 | \$ 25,000
\$ 200,000
\$ 35,000 | \$ 150,000 | | | \$ 150,000
\$ 25,000
\$ 200,000
\$ 130,000
\$ 35,000
\$ 15,000
\$ 5,000

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w
w
w | WS.31
WS.32
WS.33
WS.34
WS.35 | Nelson Street Booster Station Replacement
Rehab Backwash Retention Basin #1.@ Challis Plant
Summit Street Booster Station Replacement
Challis Plant Filter Media Replacement #3.& #4
HVAC Replacement @ Challis Plant
Challis Road Plant Master Meter Replacement

 | 3 Utilities/Utility Reserve 3 Utilities/Utility Reserve 4 Utilities/Utility Reserve 3 Utilities/Utility Reserve 4 Utilities/Utility Reserve 4 Utilities/Utility Reserve 4 Utilities/Utility Reserve
 | \$ 130,000 |
 | \$ 25,000
\$ 200,000 | \$ 150,000
\$ 475,000 | \$ - | | \$ 150,000
\$ 25,000
\$ 200,000
\$ 130,000
\$ 35,000
\$ 15,000

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Summit Street Booster Station Replacement
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HVAC Replacement @ Challis Plant
Challis Road Plant Master Meter Replacement
Summit Tower Drive Reconstruction

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Challis Booster Station Replacement #3 & #4
HVAC Replacement @ Challis Plant
Challis Road Plant Master Meter Replacement
Summit Tower Drive Reconstruction
DPW Storage Building
TOTAL WATER DEPRATMENT PRO
Pick Up Truck Replacement Program - Wastewater
Generator Switch Gear

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 | 3 Utilities/Utility Reserve 3 Utilities/Utility Reserve 4 Utilities/Utility Reserve 3 Utilities/Utility Reserve 4 Utilities/Utility Reserve 3 Utilities/Utility Reserve 4 Utilities/Utility Reserve 5 Utilities/Utility Reserve 6 Utilities/Utility Reserve 7 Utilities/Utility Reserve 8 Utilities/Utility Reserve 9 DPW / Water / Wastewater 9 Utilities 14 Utilities 15 Utilities 16 Utilities 16 Utilities 17 Utilities 18 Utilities 14 Utilities 14 Utilities 15 Utilities 16 Utilities 17 Utilities 18 Utilities 19 Utilities 10 Utilities 14 Utilities <
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P.11 | Nelson Street Booster Station Replacement Rehab Backwash Retention Basin #1.@ Challis Plant Summit Street Booster Station Replacement Challs Road Plant Booster Station Replacement Challs Plant Filter Media Replacement #3 & #4 HVAC Replacement @ Challis Plant Challs Road Plant Master Meter Replacement Summit Street Drive Reconstruction DPW Storage Building Plck Up Truck Replacement Program - Wastewater Generator Switch Gear Plck Up Truck Replacement Program - Wastewater Generator Switch Gear Plck Up Truck Replacement Program - Wastewater Replace Automatic Samplers at WWTP Rebuild Centrifyer 11 & #2 at WWTP Brighton Coves Lift Station Refurbishment Rebuild Centrifyer 11 & #2 at WWTP Replace Eleve Controls at Plures Replace Level Controls at Plures Replace Level Controls at Plures Replace Level Controls at Plures Replace Controls at Plures Replace Level Controls at Plures Replace Level Controls at Plures Replace Level Controls at Plures Replace Control Controls at Plures Replace Contros and Filters Repl

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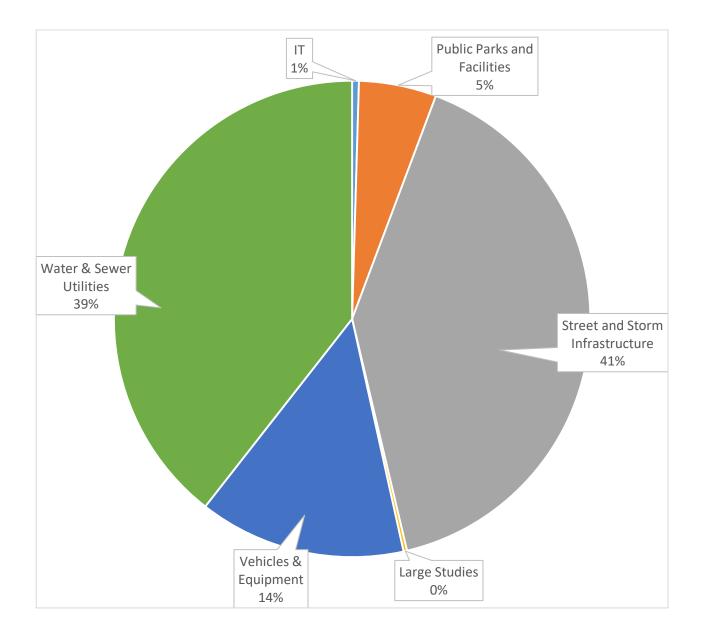
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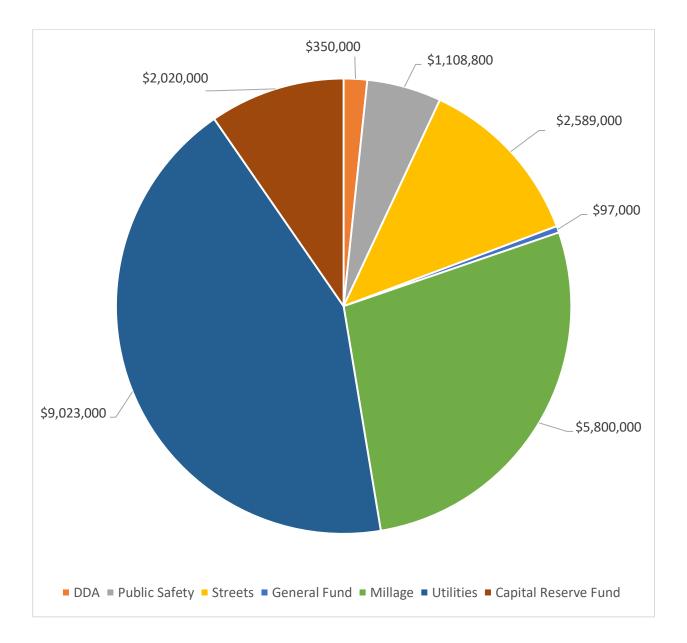
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2020 - 2026 Department Spending by Component



	Project No.		Rank	Funding	-	2020-21	2021-22	2022		2023-24		4-25	2025-26		Total
dmin dmin	IT.1 IT.2	Computer Replacement Upgrades BSA Server Upgrade	4	General Fund General Fund	\$	14,000	\$ 14,000	\$ 1	4,000	\$ 14,000		14,000 13,000	\$ 14,000	\$ S	84,00
														Ť.	
		Total IT			\$	14,000	\$ 14,000	\$ 1	4,000	\$ 14,000	Ş	27,000	\$ 14,000	\$	97,00
W	PF.1	Lean to at DPW Yard	4	Capital Reserve Fund	\$	15,000								\$	15,00
PW PW	PF.2 PF.3	Council Chambers AV Upgrades Columbarium for Fairview Cemetery	3	Capital Reserve Fund Capital Reserve Fund	\$	17,000	\$ 30,000							\$ \$	17,0 30,0
w	PF.4	DPW Storage Building Garage Conversion	3	Capital Reserve Fund			\$ 50,000	\$ 3	0,000					\$	30,0
w w	PF.5 PF.6	Parking Lot Maintenance Program DPW Storage Building	3	DDA / Capital Reserve Fund DPW / Water / Wastewater	\$	50,000		\$ 16	0,000	\$ 50,000				\$ \$	100,0
DA	PF.7	Pavilion	3	DDA Tax Revenue				\$ 10	0,000		\$ 3	50,000		\$	350,0
PW	PF.8	Community Center Roof Replacement	3	Capital Reserve Fund		2)	\$ 25,000							\$	25,0
PW PW	PF.9 PF.10	PD/DPW Driveway & Parking Lot Replacement Fairview Cemetery Driveway Replacement	3	Capital Reserve Fund (50% DPW/5 Capital Reserve Fund	50% PI	D)	\$ 125,000	\$ 20	0,000					\$ \$	125,0 200,0
PW	PF.11	Replacement of Tridge Boardwalk Boards	3	Capital Reserve Fund				\$ 2	5,000					\$	25,0
PW	PF.12	Tridge Bollard Light Replacement Total Public Facilites and Parks	2	Capital Reserve Fund	\$	82,000	\$ 180,000		0,000 5,000	\$ 50,000	6 3	50,000	ć	\$	30,0
					>	82,000	5 180,000	-> -4-4.	5,000	\$ 50,000	3 3	50,000	ə -	3	1,107,0
PW	ST.1	Pavement Maintenance Program	4	Major/Local StreetFund/Headlee	\$	100,000	\$ 100,000		0,000	\$ 100,000	\$ 1	00,000	\$ 100,000	\$	600,0
PW PW	ST.2 ST.3	Sidewalk Gap Program Grand River & Orndorf Mast Arm Update	3	Local / Major Street Fund Capital Reserve Fund			\$ 235,000	\$ 6	4,000	\$ 140,000 \$ 200,000				\$ \$	439,0
PW	ST.4	Rickett Road Force Main Replacement - Road Reconstruction	4	Major Street Fund/Possible Grant			\$ 950,000							\$	950,0
PW PW	ST.5 ST.6	Sidewalk R&R Program City Hall Parking Lot Storm Sewer Repair	3	Local/Major Street/Capital Reserv Capital Reserve Fund	e Fun	d 50,000	\$ 100,000	\$ 10	0,000	\$ 100,000	\$ 1	00,000	\$ 100,000	\$ \$	500,0 50,0
PW	ST.7	Alpine, Third, Fairway Trails Rehab.	4	Millage Fund		1,400,000								\$	1,400,00
PW	ST.8	Northwest Neighborhood	4	Utliities Reserve/Millage	\$ ·	4,400,000								\$	4,400,00
		Total Street & Storm Infrastructure & Facilities								540,000	\$ 20	0,000	\$ 200,000	\$	8,539,00
	LS.1	Asset Management Program Year #3	4	Utilities	\$	25,000								\$	25,00
	LS.2	Asset Management Program Year #4	4	Utilities	6	25.000	\$ 25,000	¢		e	¢		¢	\$	25,00 50,0 0
		Total Large Studies			\$	25,000	\$ 25,000	\$		÷ -	\$	-	ə -	>	50,00
W	VE.1	Pick Up Truck Replacement Program - Wastewater	3	Utilities									\$ 40,000		40,00
w w	VE.2 VE.3	Generator Switch Gear Pick Up Truck with Service Box & Crane	3	Utilities Utilities	s	70,000		\$ 6	0,000		-			\$ \$	60,0 70,0
w	VE.3 VE.4	Vactor Truck Replacement	3	Utilities		,0,000	\$ 400,000							\$	400,0
	VE.5	Valve Turner/Trailer Vacuum	3	Utilities		45.0	\$ 70,000							\$	70,0
w	VE.6 VE.7	Pick up Truck Replacement Program - Water Trailer Mounted Leaf Machine	3	Utilities Capital Reserve Fund	\$ \$	45,000 100,000				\$ 45,000				\$ \$	90,0
w	VE.8	Street Sweeper Replacement	4	Capital Reserve Fund			\$ 300,000							\$	300,0
PW PW	VE.9 VE.10	Portable Hoist Pick up Truck Replacement - Cemetery	3	Capital Reserve Fund Capital Reserve Fund				\$ 4	0,000				\$ 45,000	\$	40,0
w	VE.10	10 Foot Snow Pusher	3	Capital Reserve Fund	\$	6,000							Ş 43,000	\$	6,0
w	VE.12	Loader Cab Rebuild	3	Capital Reserve Fund	\$	30,000								\$	30,0
w	VE.13 VE.14	Hot Patch Machine Dump/Plow Truck Replacement	3	Capital Reserve Fund Capital Reserve Fund	\$ \$	30,000 210,000		\$ 21	0,000					\$ \$	30,00
w	VE.15	Backhoe Refurbishment	3	Capital Reserve Fund	Ŧ		\$ 12,000	·	-/					\$	12,00
w	VE.16 VE.17	PD/DPW Driveway Lighting Upgrade DPW Security Gate Mechanism Replacement	3	General Fund/Public Safety (50/50 Capital Reserve Fund	\$	20,000 20,000								\$	20,0
PW	VE.17 VE.18	Chipper Box	2	Capital Reserve Fund	\$	10,000								\$	20,0
PW	VE.20	Multi-Purpose Equipment Replacement	3	Capital Reserve Fund									\$ 40,000	\$	40,0
w w	VE.21 VE.22	Brine Tanks at DPW On Site Fuel Station at DPW	3	Capital Reserve Fund Capital Reserve Fund	s	15,000	\$ 40,000							\$	40,0
	P.1	Automated External Defibrillators	4	Public Safety/Law Enforcement M				\$	9,600					\$	9,6
	P.2 P.3	Building Generator	4	Public Safety/Law Enforcement M		10,000	\$ 20,000		0,000	\$ 20,000	s	20,000	\$ 20,000	\$ \$	50,00
	P.3 P.4	Downtown Camera System Drones	3	Public Safety/Law Enforcement M Public Safety/Law Enforcement M		16,000	\$ 20,000	\$ 2	0,000	\$ 20,000	>	20,000	\$ 20,000	\$	110,00
	P.5	Mobile In-Car Printers	4	Public Safety/Law Enforcement M		6,600								\$	6,60
	P.6 P.7	Patrol Cars Patrol Car Upfitting	4	Public Safety/Law Enforcement M Public Safety/Law Enforcement M		80,000 29,900	\$ 80,000 \$ 29,900		0,000 9,900	\$ 80,000 \$ 29,900		80,000 29,900	\$ 80,000 \$ 29,900		480,00
	P.8	Tactical Vests	4	Public Safety/Law Enforcement M		6,000	\$ 6,000		6,000	\$ 6,000	\$	6,000	\$ 6,000		36,00
	P.9 P.11	Taser	4	Public Safety/Law Enforcement M			\$ 22,000							\$	22,00
	P.11 P.12	Riot Gear Radar Sign	4	Public Safety/Law Enforcement M Public Safety/Law Enforcement M		5,000 16,000								ŝ	5,00
	P.13	Mobile Radio	4	Public Safety/Law Enforcement M	\$	8,400	\$ 8,400	\$	8,400					\$	25,20
	P.14 PF.9	PD Air Conditioning Units PD/DPW Driveway & Parking Lot Replacement	4	Public Safety/Law Enforcement M Capital Reserve Fund/Public Safet		10,000	\$ 125,000							\$	10,00
	11.5	Total Vehicles & Equipment	2	capital Reserve Fund/Fublic Safet	\$	743,900	\$ 1,113,000	\$ 51	3,900	\$ 180,900	\$ 1	35,900	\$ 260,900	\$	2,948,80
														<u> </u>	
w w	WS.1 WS.2	Replace Automatic Samplers at WWTP Rebuild Centrifuge #1 & #2 at WWTP	4	Utilities Utilities			\$ 30,000 \$ 30,000	\$ 3	0,000					\$	30,00
w	WS.3	Brighton Coves Lift Station Refurbishment	4	Utilities	\$	160,000	,,		-/					\$	160,00
W	WS.4 WS.5	Rebuild Pumps at Third Street Lift Station Replace Flow Meters at WWTP	4	Utilities Utilities	-		\$ 30,000	\$ 3	0.000	\$ 20,000 \$ 30,000	\$	20,000	\$ 20,000	\$ \$	60,00
w w	WS.5 WS.6	Replace Flow Meters at WWTP Replace W.A.S. Pump	4	Utilities	\$	25,000	۵۵۵,۵۵۵ پ	ک کړ	0,000	\$ 30,000			l	\$	90,00
w	WS.7	Ricktett Rd. Sewer Rehabilitation	3	Utilities			\$ 60,000		-					\$	60,00
w	WS.8 WS.9	SCADA System Upgrade Phosphorus Study on Sand Filters	3	Utilities Utilities	-		\$ 15,000				\$ 3	00,000		\$ \$	300,00
w	WS.10	Replace Level Controls at Pine Creek Lift Station # 6	4	Utilities	\$	25,000								\$	25,00
W	WS.11	Rickett Road Force Main Replacement	4	Utilities	-		\$ 350,000			é 200.00-				\$	350,00
w w	WS.12 WS.13	Replace Programmable Logic Controller at WWTP 8" Sewer By-Pass Pump	3 4	Utilities Utilities	\$	45,000				\$ 200,000				\$ \$	200,00
w	WS.14	3rd Street Lift Station Generator Switchgear Replacement	3	Utilities	Ľ	.,	\$ 30,000							\$	30,00
w w	WS.15 WS.16	O'Doherty Sewer Main Lining Rebuild Grit Pump @ WWTP	3	Utilities Utilities						\$ 195,000 \$ 18,000				\$ \$	195,00
w	WS.16 WS.17	Refurbish Tertiary Clarifiers #1, #2 & #3	3	Utilities						\$ 18,000				\$	270,00
w	WS.18	Rehab Pine Creek Pump Stations	3	Utilities	1		A	A	0.000	\$ 315,000	\$ 1	40,000	\$ 15,000	\$	470,00
w w	WS.19 WS.20	Rehab Screw Pumps #2 & #3 Replace Brighton Lake Rd. Pump Station Impellers	3	Utilities Utilities	-		\$ 100,000	\$ 10	0,000		\$	15,000		\$ \$	200,00
w	WS.21	Replace Centrifuge Pump #1 & #2 at WWTP	3	Utilities	\$	40,000								\$	40,00
w w	WS.22	Replace Grit Screen Conveyor Belt	3	Utilities/Utilities Reserve	\$	20,000				ć 100.000				\$	20,0
W	WS.23 WS.24	Replace Roof at WWTP MXU Change Out Program	د 4	Utilities/Utilities Reserve Utilities/Utility Reserve	\$	328,500	\$ 253,500			\$ 190,000	L			\$ \$	190,0 582,0
	WS.25	Northstar 600k Gallon Water Storage Tank Painting	4	Utilities/Utility Reserve	\$	330,000			-					\$	330,00
	WS.26 WS.27	Northstar Water Tower Fencing Rebuild Challis High Service Pump #3	4	Utilities/Utility Reserve Utilities	\$ \$	10,000 17,000								\$ \$	10,00
	WS.27 WS.28	Summit Street Water Storage Tank Painting	3	Utilities Utilities/Utility Reserve	Ļ	1,000				\$ 280,000				\$	280,0
	WS.29	Installation of Variable Frequency Drive (VFD) @ Challis Plan	3	Utilities/Utility Reserve	\$	17,000	\$ 17,000	\$ 1	7,000		-			\$	51,00
,	WS.30 WS.31	Nelson Street Booster Station Replacement Rehab Backwash Retention Basin #1 @ Challis Plant	3	Utilities/Utility Reserve Utilities/Utility Reserve	-			\$ 2	5,000	\$ 150,000	-			\$ \$	150,0 25,0
	WS.32	Summit Street Booster Station Replacement	3	Utilities/Utility Reserve					0,000					\$	200,0
	WS.33	Challis Plant Filter Media Replacement #3 & #4	4	Utilities/Utility Reserve	\$	130,000		\$ 3	E 000					\$	130,0
		HVAC Replacement @ Challis Plant	3	Utilities/Utility Reserve Utilities/Utility Reserve	ŝ	15,000		\$ 3	5,000		<u> </u>			\$ \$	35,0
	WS.34 WS.35	Challis Road Plant Master Meter Replacement	4		Ş	13,000 1									
	WS.35 WS.36	Summit Tower Drive Reconstruction	3	Utilities/Utility Reserve			\$ 5,000							\$	5,0
	WS.35	Summit Tower Drive Reconstruction Northwest Neighborhood	4 3 4		\$	3,600,000		\$ 427	.000	\$ 1668.000	\$ 47	5.000	\$ 35.00	\$ \$	5,0 3,600,0
PW	WS.35 WS.36	Summit Tower Drive Reconstruction	4 3 4	Utilities/Utility Reserve	\$		\$ 5,000 \$ 920,500	\$ 437	,000	\$ 1,668,000	\$ 47	5,000	\$ 35,000	\$ \$	5,00 3,600,00 8,298,00

2020 - 2026 Expenditures by Funding Source



			20	20 - 2026 Expenditures b	y Fu	Inding	g Sou	urce									
Section	Category	· · · · ·	Rank	Funding	-	20-2021	202	1-2022	202	2-2023		23-2024	2024	-2025	2025-2026		Total
DPW DDA	PF.5 RV.1	Parking Lot Maintenance Program Main Street Landscape	3 4	DDA / Capital Reserve Fund DDA Bond	\$	50,000			TBD		\$	50,000				\$ \$	100,000
DDA	PF.7	Pavilion	3	DDA Tax Revenue					100					50,000		\$	350,000
Admin	IT.1	TOTAL DDA EXPENDITURES Computer Replacement Upgrades	4	General Fund	\$ \$	50,000 14,000	\$ S	- 14,000	\$ \$	- 14,000	\$ \$	50,000 14,000	-	14,000	\$ - \$ 14,000	\$ \$	450,000 84,000
Admin		BSA Server Upgrade	4	General Fund	Ŧ		Ŷ		Ŷ	14,000	Ŷ		\$	13,000	1 7.00	\$	13,000
DPW	ST.3	TOTAL GENERAL FUND EXPENDITU Grand River & Orndorf Mast Arm Update	RES 2	Capital Reserve Fund	\$	14,000	\$	14,000			\$ \$	14,000 200,000	\$ 2	7,000	\$ 14,000	\$ \$	97,000 200,000
DPW	ST.6	City Hall Parking Lot Storm Sewer Repair	4	Capital Reserve Fund	\$	50,000					, T					\$	200,000
DPW DPW	PF.1 PF.2	Lean to at DPW Yard Council Chambers AV Upgrades	4	Capital Reserve Fund Capital Reserve Fund	\$ \$	15,000 17,000										\$	15,000 17,000
DPW	PF.3	Columbarium for Fairview Cemetery	3	Capital Reserve Fund	ý	17,000	\$	30,000								\$	30,000
DPW	PF.4	DPW Storage Building Garage Conversion DPW Storage Building	3	Capital Reserve Fund					\$	30,000						\$	30,000
DPW DPW	PF.6 PF.8	Community Center Roof Replacement	3	DPW / Water / Wastewater Capital Reserve Fund			s	25,000	\$	160,000						\$ \$	160,000 25,000
DPW	PF.9	PD/DPW Driveway & Parking Lot Replacement	2	Capital Reserve Fund (50% DPW/50% PD)			\$	125,000								\$	125,000
DPW DPW	PF.10 PF.11	Fairview Cemetery Driveway Replacement Replacement of Tridge Boardwalk Boards	3	Capital Reserve Fund Capital Reserve Fund					\$ \$	200,000 25,000						\$ \$	200,000 25,000
DPW	PF.12	Tridge Bollard Light Replacement	2	Capital Reserve Fund					\$	30,000						\$	30,000
DPW DPW	VE.7 VE.8	Trailer Mounted Leaf Machine Street Sweeper Replacement	3	Capital Reserve Fund Capital Reserve Fund	\$	100,000	s	300,000								\$ \$	100,000 300,000
DPW	VE.8 VE.9	Portable Hoist	3	Capital Reserve Fund			>	500,000	\$	40,000						\$	40,000
DPW	VE.10	Pick up Truck Replacement - Cemetery	4	Capital Reserve Fund											\$ 45,000	\$	45,000
DPW DPW	VE.11 VE.12	10 Foot Snow Pusher Loader Cab Rebuild	3	Capital Reserve Fund Capital Reserve Fund	\$ \$	6,000 30,000										\$ \$	6,000 30,000
DPW	VE.13	Hot Patch Machine	3	Capital Reserve Fund	\$	30,000										\$	30,000
DPW DPW	VE.14 VE.15	Dump/Plow Truck Replacement Backhoe Refurbishment	4	Capital Reserve Fund Capital Reserve Fund	\$	210,000	4	12,000	\$	210,000						\$ \$	420,000 12,000
DPW	VE.15 VE.16	PD/DPW Driveway Lighting Upgrade	3	Capital Reserve Fund/Public Safety (50/50)	\$	20,000	ý	12,000								\$	20,000
DPW		DPW Security Gate Mechanism Replacement	4	Capital Reserve Fund	\$	20,000										\$	20,000
DPW DPW	VE.18 VE.20	Chipper Box Multi-Purpose Equipment Replacement	2 3	Capital Reserve Fund Capital Reserve Fund	\$	10,000					-				\$ 40,000	\$ \$	10,000 40,000
DPW	VE.21	Brine Tanks at DPW	3	Capital Reserve Fund			\$	40,000							.,	\$	40,000
DPW	VE.22	On Site Fuel Station at DPW TOTAL CAPITAL RESERVE EXPENDIT	3 URES	Capital Reserve Fund	\$ \$	15,000 523,000	Ś	532,000	Ś	695,000	Ś	200,000	Ś		\$ 85,000	\$ \$	15,000 2,379,000
			UNED							333,000	Ĺ	200,000	×		÷ 83,000		2,579,000
DPW	ST.1	Pavement Maintenance Program	4	Major/Local StreetFund/Headlee Override M	1\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$ 1	100,000	\$ 100,000	\$	600,000
DPW DPW	ST.2 ST.4	Sidewalk Gap Program Rickett Road Force Main Replacement - Road Reconstruction	3 4	Local / Major Street Fund Major Street Fund/Possible Grant	-			235,000 950,000	\$	64,000	\$	140,000				\$ \$	439,000 950,000
DPW	ST.5	Sidewalk R&R Program	3	Local / Major Street Fund / Capital Reserve F	\$	100,000	\$	100,000	\$	100,000	\$	100,000		00,000	\$ 100,000	\$	600,000
		TOTAL STREET FUND EXPENDITUR	RES		\$	200,000	\$ 1	,385,000	\$	264,000	\$	340,000	\$ 2	200,000	\$ 200,000	\$	2,589,000
w	LS.1	Asset Management Program Year #3	4	Utilities	\$	25,000										\$	25,000
W	LS.2	Asset Management Program Year #4	4	Utilities			\$	25,000								\$	25,000
ww ww	VE.1 VE.2	Pick Up Truck Replacement Program - Wastewater Generator Switch Gear	3	Utilities Utilities					Ś	60,000					\$ 40,000	\$ \$	40,000 60,000
ww	VE.3	Pick Up Truck with Service Box & Crane	3	Utilities	\$	70,000			Ŷ	00,000						\$	70,000
ww	VE.4	Vactor Truck Replacement	3	Utilities			\$ \$	400,000								\$	400,000
w	VE.5 VE.6	Valve Turner/Trailer Vacuum Pick up truck replacement program - Water	3	Utilities Utilities	\$	45,000	>	70,000			\$	45,000				\$ \$	70,000 90,000
ww	WS.1	Replace Automatic Samplers at WWTP	4	Utilities			\$	30,000								\$	30,000
ww ww	WS.2 WS.3	Rebuild Centrifuge #1 & #2 at WWTP Brighton Coves Lift Station Refurbishment	4	Utilities Utilities	Ś	160,000	\$	30,000	\$	30,000						\$ \$	60,000 160,000
WW	WS.4	Rebuild Pumps at Third Street Lift Station	4	Utilities	Ş	100,000					\$	20,000	\$	20,000	\$ 20,000	\$	60,000
ww		Replace Flow Meters at WWTP	4	Utilities			\$	30,000	\$	30,000	\$	30,000				\$	90,000
ww ww	WS.6 WS.7	Replace W.A.S. Pump Ricktett Rd. Sewer Rehabilitation	4 3	Utilities Utilities	\$	25,000	\$	60,000								\$ \$	25,000 60,000
ww	WS.8	SCADA System Upgrade	3	Utilities									\$ 3	00,000		\$	300,000
ww ww	WS.9 WS.10	Phosphorus Study on Sand Filters Replace Level Controls at Pine Creek Lift Station # 6	3	Utilities Utilities	Ś	25,000	\$	15,000								\$ \$	15,000 25,000
WW			4	Utilities	Ş	23,000	\$	350,000								\$	350,000
ww		Replace Programmable Logic Controller at WWTP	3	Utilities							\$	200,000				\$	200,000
ww ww	WS.13 WS.14	8" Sewer By-Pass Pump 3rd Street Lift Station Generator Switchgear Replacement	4 3	Utilities Utilities	\$	45,000	s	30,000								\$ \$	45,000 30,000
WW	WS.15	O'Doherty Sewer Main Lining	3	Utilities			Ť	,			\$	195,000				\$	195,000
ww ww	WS.16	Rebuild Grit Pump @ WWTP Refurbish Tertiary Clarifiers #1, #2 & #3	3	Utilities							\$	18,000				\$ \$	18,000
ww	WS.17 WS.18	Refurbish Tertiary Clarifiers #1, #2 & #3 Rehab Pine Creek Pump Stations	3	Utilities Utilities							\$ \$	270,000 315,000	\$ 1	40,000	\$ 15,000	\$	270,000 470,000
WW	WS.19	Rehab Screw Pumps #2 & #3	3	Utilities			\$	100,000	\$	100,000						\$	200,000
ww ww	WS.20 WS.21	Replace Brighton Lake Rd. Pump Station Impellers Replace Centrifuge Pump #1 & #2 at WWTP	3 3	Utilities Utilities	\$	40,000					-		\$	15,000		\$ \$	15,000 40,000
ww	WS.22	Replace Grit Screen Conveyor Belt	3	Utilities/Utilities Reserve	\$	20,000										\$	20,000
ww w	WS.23 WS.24	Replace Roof at WWTP MXU Change Out Program	3 4	Utilities/Utilities Reserve Utilities/Utility Reserve	\$	328,500	4	253,500			\$	190,000				\$ \$	190,000 582,000
w	WS.24 WS.25	MXU Change Out Program Northstar 600k Gallon Water Storage Tank Painting	4	Utilities/Utility Reserve Utilities/Utility Reserve	\$ \$	328,500	ډ 	203,500	L		L					\$	330,000
w	WS.26	Northstar Water Tower Fencing	4	Utilities/Utility Reserve	\$	10,000										\$	10,000
w	WS.27 WS.28	Rebuild Challis High Service Pump #3 Summit Street Water Storage Tank Painting	4 3	Utilities Utilities/Utility Reserve	\$	17,000					Ś	280,000				\$ \$	17,000 280,000
w	WS.29	Installation of Variable Frequency Drive (VFD) @ Challis Plant	3	Utilities/Utility Reserve	\$	17,000	\$	17,000	\$	17,000	Ť					\$	51,000
W	WS.30	Nelson Street Booster Station Replacement	3	Utilities/Utility Reserve	-				ć	35.000	\$	150,000				\$	150,000
w	WS.31 WS.32	Rehab Backwash Retention Basin #1 @ Challis Plant Summit Street Booster Station Replacement	3 3	Utilities/Utility Reserve Utilities/Utility Reserve			-		\$ \$	25,000 200,000	-					\$ \$	25,000 200,000
w	WS.33	Challis Plant Filter Media Replacement #3 & #4	4	Utilities/Utility Reserve	\$	130,000										\$	130,000
w	WS.34 WS.35	HVAC Replacement @ Challis Plant Challis Road Plant Master Meter Replacement	3	Utilities/Utility Reserve Utilities/Utility Reserve	\$	15,000			\$	35,000						\$ \$	35,000 15,000
w		Summit Tower Drive Reconstruction	3	Utilities/Utility Reserve			\$	5,000								\$	5,000
		TOTAL UTILITIES FUND EXPENDITU	RES		\$	1,302,500	\$ 1	,415,500	\$	497,000	\$ 1	,713,000	\$ 4	75,000	\$ 75,000	\$	5,478,000
Р	P.1	Automated External Defibrillators	4	Public Safety/Law Enforcement Millage					\$	9,600						\$	9,600
Р	P.2	Building Generator	4	Public Safety/Law Enforcement Millage					\$	50,000						\$	50,000
P	P.3 P.4	Downtown Camera System Drones	3 3	Public Safety/Law Enforcement Millage Public Safety/Law Enforcement Millage	\$ \$	10,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$ 20,000	\$ \$	110,000 16,000
Р	P.5	Mobile In-Car Printers	4	Public Safety/Law Enforcement Millage	\$	6,600										\$	6,600
P	P.6	Patrol Cars	4	Public Safety/Law Enforcement Millage	\$ \$	80,000	\$ \$	80,000	\$ S	80,000	\$ ¢	80,000 29,900	\$ \$	80,000	\$ 80,000	\$ \$	480,000
с. -	P.7 P.8	Patrol Car Upfitting Tactical Vests	4	Public Safety/Law Enforcement Millage Public Safety/Law Enforcement Millage	\$	29,900 6,000	\$	29,900 6,000	\$	29,900 6,000	\$ \$	6,000	\$	29,900 6,000	\$ 29,900 \$ 6,000	\$	179,400 36,000
Р	P.9	Taser	4	Public Safety/Law Enforcement Millage			\$	22,000		-				-		\$	22,000
P		Riot Gear	4	Public Safety/Law Enforcement Millage	\$	5,000							—			\$	5,000
P P P	P.11 P.12		1		Ś	16 000										1.5	16 000
P P P	P.11 P.12 P.13	Radar Sign Mobile Radio	1	Public Safety/Law Enforcement Millage Public Safety/Law Enforcement Millage	\$ \$	16,000 8,400	\$	8,400	\$	8,400						\$ \$	16,000 25,200
P P P P	P.12 P.13 P.14	Radar Sign Mobile Radio PD Air Conditioning Units	1 4 4	Public Safety/Law Enforcement Millage Public Safety/Law Enforcement Millage Public Safety/Law Enforcement Millage					\$	8,400						\$ \$	25,200 10,000
P P P P P P P P	P.12 P.13 P.14 PF.9	Radar Sign Mobile Radio	1 4 4 2 3	Public Safety/Law Enforcement Millage Public Safety/Law Enforcement Millage	\$	8,400		8,400 125,000	\$	8,400						\$ \$ \$	25,200

MICHIGAN PLANNING ENABLING ACT (EXCEPRT)

ACT 33 OF 2008

125.3865 Capital improvements program of public structures and improvements; preparation; basis. Sec. 65.

(1) To further the desirable future development of the local unit of government under the master plan, a planning commission, after adoption of a master plan, shall annually prepare a capital improvements program of public structures and improvements, unless the planning commission is exempted from this requirement by charter or otherwise. If the planning commission is exempted, the legislative body either shall prepare and adopt a capital improvements program, separate from or as a part of the annual budget, or shall delegate the preparation of the capital improvements program to the chief elected official or a nonelected administrative official, subject to final approval by the legislative body. The capital improvements program Rendered Monday, January 14, 2019 Page 11 Michigan Compiled Laws Complete Through PA 428 and includes 430-457 of 2018 Legislative Council, State of Michigan Courtesy of www.legislature.mi.gov shall show those public structures and improvements, in the general order of their priority, that in the commission's judgment will be needed or desirable and can be undertaken within the ensuing 6year period. The capital improvements program shall be based upon the requirements of the local unit of government for all types of public structures and improvements. Consequently, each agency or department of the local unit of government with authority for public structures or improvements shall upon request furnish the planning commission with lists, plans, and estimates of time and cost of those public structures and improvements.

Any township may prepare and adopt a capital improvement program. However, subsection
 (1) is only mandatory for a township if the township, alone or jointly with 1 or more other local units of government, owns or operates a water supply or sewage disposal system.

History: 2008, Act 33, Eff. Sept. 1, 2008.

Glossary



The Annual Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Annual Budget document in understanding these terms, this budget glossary has been included in the document.

<u>Activity Budget(s)</u>: Cost centers or specific and commonly recognized service functions within a fund or department to which specific expenses are to be allocated.

<u>ACT 51</u>:The common reference to the State Gas & Weight Tax Act. "Act 51 Revenues" then generally means those revenues distributed to Cities and other local governments from the State's Gas & Weight related taxes/fees.

Ad Valorem: Imposed at a rate percent of the value as stated.

<u>Appropriation</u>: An expenditure authorization made by the City Council, which permits charges against specified funding sources. Appropriations are usually made for fixed amounts and are typically approved for the entire fiscal year unless otherwise amended by the City Council.

<u>Approved/ Adopted Budget</u>: The City's budget & expenditure authority as adopted by the City Council in a vote conducted after a City Charter-required public hearing to collect public input on the Proposed Budget. Generally the City Council adopts the budget at the 2nd regular Council meeting in May each year for a fiscal year starting July 1 of the same year.

<u>Assessed Valuation</u>: The estimated value placed upon real and personal property by the City Assessor. Assessed value is required to be at 50% of true cash value.

<u>Assets</u>: Property owned by the City, which has monetary value.

<u>Audit</u>: A systematic examination of resource utilization concluding in a written report. It is a test of management's internal controls and is intended to:

•Ascertain whether financial statements fairly present financial positions and results of operations;

•Test whether transactions have been legally performed;

Identify areas for possible improvements in accounting practices and procedures;

Ascertain whether transactions have been recorded accurately and consistently;

Ascertain the stewardship of officials responsible for governmental resources.

<u>Balanced Budget</u>:The budgeted revenues (including available unreserved Fund Balance) are equal or more than the budgeted expenditures.

<u>Base Budget</u>: The budget predicated on maintaining the existing level of service.

<u>Bond (Debt Instrument)</u>: A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital improvements.

<u>Budget Amendment</u>:Adjustments made to the budget or approved expenditure authority during the fiscal year by the City Council to properly account for unanticipated changes, which occur either in revenues or expenditures or for programs or policy objectives initially approved for the fiscal year. The State Budgeting Law requires amendments within each activity level budget, where needed to maintain expenditures.

<u>Budget (Operating)</u>: A plan of financial operations embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term is also sometimes used to denote the officially approved expenditure ceiling under which the City and its departments operate.

<u>Budget Calendar</u>: The schedule of key dates or milestones that the City follows in the preparation and adoption of the budget.

<u>Budgetary Control</u>: The level at which expenditures cannot legally exceed the appropriated amounts.

<u>Budgeted Funds</u>: Funds that are planned for certain uses. The budget document that is submitted for Council approval is composed of budgeted funds.

<u>Budget Message (City Manager's)</u>: Initially, a general discussion of the proposed budget document presented in writing as a supplement to the budget document. The budget message explains principle budget issues against the background of financial experience in recent years and presents recommendations made by the City Manager.

<u>Capital Expenditures</u>: The expenditures for the acquisition of capital assets; whether major assets with long-term useful life spans or shorter-term operational capital needs such as office equipment, small tools & machinery. The expenditures are financed by either capital debt or cash-pay-as-you-go.

<u>Cash Management</u>: The management of cash necessary to pay for government services while investing temporarily idle cash in order to earn interest. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds safely in order to achieve the highest interest on temporary cash balances.

<u>CIP</u>: Abbreviation for Capital Improvement Program.

<u>Contingency</u>: An estimated amount of funds needed for deficiency or emergency purposes. An annual appropriation to cover short falls in revenue and/or underestimation of expenditures. Under Michigan law, to be used contingencies must be moved to a more distinctive appropriation by a budget amendment.

<u>Contractual Services</u>: Items of expenditure from services that the City receives from an outside company. HVAC, maintenance, custodial services, Building, Mechanical, and Plumbing Inspectors are examples of contractual services.

<u>CPI</u>: Abbreviation for Consumer Price Index.

<u>Current Taxes</u>: Taxes that are levied and due within one year.

<u>DDA</u>: The Downtown Development Authority whose revenues are derived from or produced by the "capture" of tax revenue which is calculated by applying ½ of the City and County operating millage to the incremental increase in taxable value from the base year. The DDA can then use these revenues for any and all projects from the City Council approved development plan.

<u>Debt Service</u>: the City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

<u>Department</u>: A major activity of the City, which indicates overall management responsibility for an operation of a group of related operations within a functional area.

<u>Depreciation</u>: That portion of the cost of a capital asset, used during the year to provide service.

<u>DPW</u>:Department of Public Works.

<u>Enterprise Fund</u>: A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenses. Enterprise funds are established for services such as water and wastewater utilities.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

<u>Fund</u>: An independent fiscal and accounting entity with a self-balancing set of accounts for the purpose of carrying on specific activities or attaining certain objectives.

<u>Expenditure</u>: The cost of Governmental Fund goods delivered and services rendered, whether paid or unpaid.

Fund Balance: Fund balance is the difference between assets and liabilities in a governmental fund. Fund balance is required to be reported in two components—reserved and unreserved. When fund balance is reserved, it either means that the resources are in a form that cannot be appropriated and spent or that the resources are legally limited to being used for a particular purpose. For instance, grant monies from the federal government that may be used only for a road project would be reported as reserved fund balance in a street fund. Likewise, the City's cemetery trust funds in the General Fund are non expendable resources that can be invested but not spent—as reserved fund balance. The portion of fund balance that is not reserved is fittingly called unreserved fund balance. It represents resources that can be used for any purpose of the fund they are reported in. Unreserved fund balance in a debt service fund can be used to repay any outstanding debt. Unreserved fund balance in the General Fund can be used for any public purpose at all. The City may report designations of their unreserved fund balance. Although unreserved fund balance is not legally limited to any specific purpose, the City may designate some unreserved fund balance to express its intention to use available resources in a particular manner, i.e., as in the carry forward of prior year encumbrances. A designation is not legally binding but does convey the City's plans for using its available resources. Reporting designations is optional.

<u>GAAP</u>: Abbreviation for Generally Accepted Accounting Principles.

<u>GASB</u>: The Governmental Accounting Standards Board, which provides direction in accounting and reporting requirements for units of government.

<u>General Fund</u>: The largest fund within the City, the General Fund accounts for most of the financial resources of the government that may be used for any lawful purpose. General Fund revenues include property taxes, licenses and permits, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as police protection, finance, public services and general administration.

<u>General Obligation Bonds</u>: When the City pledges its full faith and credit to the repayment of the bonds it issues, those bonds are General Obligation (G.O) bonds.

<u>GFOA</u>: Abbreviation for Government Finance Officers Association.

<u>Headlee Amendment</u>: The Headlee Amendment places an upper limit on the total amount of operating property taxes a city can collect in the fiscal year. This constitutional amendment limits the growth in taxable value attributed to market adjustment (excluding new construction) to the growth in the consumer price index (CPI). If this situation occurs, the operating millages, which are applied to the taxable value, must be reduced to compensate for any increase in excess of the CPI.

<u>IDC</u>:The independent rating agency used to determine financial institution eligibility for investments of City funds beyond the FDIC insurance limits.

<u>Immediate Funds</u>:Liquid Funds available during the time frame in which fund balance or working capital is needed to pay demands or claims before the major or significant revenue sources will be received for each respective Fund, as determined by management.

<u>Industrial Facilities Tax (IFT)</u>: Special tax roll provided for under Act 198. This Act allows the City to levy one half the total Millage on the value of new or expanded facilities up to 12 years.

Investment: Securities purchased and held for the production of income in the form of interest.

<u>LDFA</u>:Abbreviation for Local Development Finance Authority.

<u>Liabilities</u>: Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.

Liquid Funds: Funds that can be converted to cash within 30 days.

Long Term Debt: Debt with a maturity of more than one year.

<u>Maturities</u>: The date on which the principal or stated values of investments or debt obligation mature and may be reclaimed.

<u>MERS</u>: The Michigan Municipal Employees Retirement System is a multiple-employer statewide public employee retirement plan created to provide retirement and survivor and disability benefits to local government employees.

<u>Michigan Transportation Fund (MTF) Bonds</u>:Bonds that allow cities in Michigan to borrow for street projects pledging not in excess of 45% of their average annual revenue from Gas & Weight Taxes for debt service.

<u>Mill</u>:A mathematical taxation unit equal to one dollar of tax obligation for every \$1,000 of taxable valuation property.

<u>Millage</u>: A rate (as of taxation) expressed in mills per dollar.

<u>Net Debt</u>: All City Debt net of special assessment, transportation fund and revenue bond debt.

Per Capita basis: Per unit of population.

<u>Proposal A:</u> The passage of Proposal A in 1994 included two key provisions: the growth on taxable value of property is limited to the lesser of inflation or five percent, and when property is sold, taxable value (TV) is reset to equal state equalized value (SEV), which equals approximately half of the property's true cash value. Prior to Proposal A, local governments were allowed to "roll up" their millage rates when growth on existing property was less than inflation. "Roll ups" were a self-correcting mechanism that allowed local governments to recapture tax revenue lost to Headlee rollbacks in prior years.

<u>Revenue</u>: An addition to the assets of a fund, which does not increase a liability, does not represent the recovery of an expenditure, does not represent the cancellation of a liability without a corresponding increase in any other liability or a decrease in assets, and does not represent a contribution of fund capital in an enterprise.

<u>Surplus Funds</u>: Liquid or Non-Liquid Funds not immediately needed to pay demands against vendors and other claimants as determined by management.

<u>Special Assessment Fund</u>: Special Assessment Funds are used to account for the construction and financing of public improvements benefiting a limited number of properties. Assessments are repaid over a number of years with interest.

<u>State Equalized Value (SEV)</u>: The assessed valuation of property in the City as determined by the City Assessor and then reviewed and adjusted, if necessary by the City's Board of Review and the State Tax Commission to assure that it equals 50% of the market value as required by State Law.

<u>Structurally Balanced Budget</u>: A budget that is sustainable for multiple years into the future.

<u>Tax Base</u>:The total value of taxable property in the City.

<u>Taxable Value</u>: This is a value used as a base for levying property taxes. It was established by a state constitutional amendment. Taxable value limits increases in value attributed to market adjustment. The increase is limited to the lesser of the actual increase, the rate of inflation as established by the consumer price index, or 5%. When property changes ownership, the value returns to 50% of true cash value.

<u>Transfers- IN/OUT</u>: A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.

<u>Trust and Agency Fund</u>: Trust and Agency funds are used to account for assets held by the city in a trustee capacity or as an agent for individuals, organizations, other governments, or other funds.

<u>Utilities Fund</u>: This enterprise fund is used to account for the provision of water and wastewater services to the customer financed primarily by user charges.

<u>Working Capital</u>: Working Capital is generally defined as current assets less current liabilities; however, this is to some extent, an abstract concept. If all of the current assets were converted to cash at their book value and all the current liabilities paid, then working capital would be the amount of cash remaining. For the City's Utilities Fund, current assets are comprised of cash and cash equivalents, receivables and inventory; and current liabilities are comprised of accounts payables, accrued liabilities and the current portion of next fiscal year's long-term debt.



03/27/2020

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
REVENUES - GENERAL FUND						
101-010-0000-000-40200	Real - Current	5,549,504.87	5,935,979.00	5,935,979.00	5,905,847.00	6,170,000.00
101-010-0000-000-40201	REAL - CURRENT PA 359	45,720.88	46,412.00	46,412.00	45,581.00	46,000.00
101-010-0000-000-40215	MTT TAX REVENUE REDUCTION	(28,586.46)	(10,000.00)	(10,000.00)	(30,000.00)	(50,000.00)
101-010-0000-000-41000	Personal - Current	374,483.41	408,994.00	408,994.00	405,871.00	400,000.00
101-010-0000-000-41001	PERSONAL - CURRENT PA 359	3,345.66	3,243.00	3,243.00	3,188.00	3,000.00
101-010-0000-000-41200	Real - Delinguent	51,864.98	56,000.00	56,000.00	79,700.00	56,000.00
101-010-0000-000-42000	Personal Delinguent	4,456.44	4,000.00	4,000.00	1,400.00	4,000.00
101-010-0000-000-42001	PERSONAL - DELINQUENT PA 359	32.41	,	,	7.00	0.00
101-010-0000-000-42300	Payment-In-Lieu of Taxes	4,262.98	4,500.00	4,500.00	4,000.00	4,000.00
101-010-0000-000-43700	IFT - Real	48,797.74	45,425.00	45,425.00	45,425.00	44,000.00
101-010-0000-000-43701	IFT - Personal	4,297.17	3,981.00	3,981.00	3,981.00	3,000.00
101-010-0000-000-43702	IFT - REAL PA 359	361.38	317.00	317.00	317.00	290.00
101-010-0000-000-43703	IFT - PERSONAL PA 359	31.82	28.00	28.00	28.00	20.00
101-010-0000-000-44300	Penalty Deling Person.	702.53	500.00	500.00	535.00	500.00
101-010-0000-000-44400	Penalty Current - Real	7,334.24	6,500.00	6,500.00	12,269.00	6,500.00
101-010-0000-000-44500	Penalty Current - Person.	707.82	700.00	700.00	710.00	700.00
101-010-0000-000-44600	Penalty Deling Real	3,033.51	3,000.00	3,000.00	3,000.00	3,000.00
101-010-0000-000-44700	Tax Admin. Fee - Current	231,193.49	230,000.00	230,000.00	237,692.00	240,000.00
101-010-0000-000-44800	Tax Admin. Fee - Del. 1%	3,111.55	3,000.00	3,000.00	3,000.00	3,000.00
101-010-0000-000-45200	Cable Franchise Fees	175,577.25	160,000.00	160,000.00	162,000.00	155,000.00
101-010-0000-000-57300	LOCAL COMMUNITY STABILIZATION SHARE	144,977.58	75,000.00	75,000.00	135,000.00	100,000.00
101-010-0000-000-57400	STATE SHARED REVENUE	702,699.00	705,000.00	705,000.00	648,000.00	612,000.00
101-010-0000-000-67000	Interest Earnings	146,923.94	60,000.00	60,000.00	100,000.00	80,000.00
101-010-0000-000-67002	Interest Penalty -	8,592.71	8,000.00	8,000.00	8,000.00	8,000.00
101-010-0000-000-67100	Building Rental	1,668.68	1,270.00	1,270.00	1,270.00	1,270.00
101-010-0000-000-67201	Equipment Rental - Force	71,350.00	71,350.00	71,350.00	71,350.00	71,350.00
101-010-0000-000-68001	DONATIONS - LITTLE EXPLORERS	64.68	/1,000.00	71,350.00	71,350.00	0.00
101-010-0000-000-68600	Reimbursements	99,805.81	37,500.00	37,500.00	62,970.00	45,200.00
101-010-0000-000-68700	Refunds - Rebates	681.11	57,500.00	57,500.00	7,892.00	7,500.00
101-010-0000-000-68800	Cash Over & Short	31.66	50.00	50.00	50.00	50.00
101-010-0000-000-68900	Miscellaneous	14,157.55	10,000.00	10,000.00	1,187.00	1,000.00
101-010-0000-000-69600	Bond/Insurance Recoveries	5,847.55	10,000.00	10,000.00	18,270.00	10,000.00
101-010-0000-000-69944	Appropriation - DDA	150,000.00	150,000.00	155,000.00	155,000.00	150,000.00
101-010-0000-000-69949	Approp. From LDFA Fund	23,949.00	150,000.00	155,000.00	155,000.00	0.00
101-010-0000-000-09949	General Business License	3,005.00	850.00	850.00	850.00	850.00
101-010-0000-170-43100		282.04	350.00	350.00	250.00	250.00
101-010-0000-170-63000	Photocopying Charge NSF/Collection Fees	282.04 175.00	125.00	125.00	125.00	125.00
101-010-0000-170-65350	PTA Late Filing Penalty Fee	2,205.00	2,205.00	2,205.00	1,435.00	1,200.00
101-010-0000-300-53000	Police Officer Grant					
101-010-0000-300-53000		1,370.00 3,332.78	2,000.00 4,000.00	2,000.00 4,000.00	2,000.00 4,000.00	2,000.00 4,000.00
101-010-0000-300-54300	Traffic Safety Grant	3,332.78	4,000.00	4,000.00	4,000.00	4,000.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
101-010-0000-300-54400	Liquor License Fees	29,362.55	16,000.00	16,000.00	37,410.00	16,000.00
101-010-0000-300-54500	ACT 302 Grant	2,753.44	2,400.00	2,400.00	2,400.00	2,400.00
101-010-0000-300-58006	Brighton Area Schools	87,821.04	87,948.00	87,948.00	91,500.00	88,000.00
101-010-0000-300-63200	Police Service Charge	5,445.00	6,000.00	6,000.00	4,000.00	4,000.00
101-010-0000-300-63300	Police Report Charge	4,035.00	3,500.00	3,500.00	3,500.00	3,500.00
101-010-0000-300-65100	False Alarm Fines- Police	6,450.00	5,500.00	5,500.00	5,500.00	5,500.00
101-010-0000-300-65200	OUIL Fines	3,350.00	3,500.00	3,500.00	3,500.00	3,500.00
101-010-0000-300-65600	Parking Fines	4,296.00	3,500.00	3,500.00	3,500.00	3,500.00
101-010-0000-300-65700	Ordinance Fines	45,759.41	25,000.00	25,000.00	30,000.00	30,000.00
101-010-0000-300-65750	Juvenile Diversion Fines	2,720.00			1,500.00	0.00
101-010-0000-300-68002	DONATIONS - POLICE DEPT RESTRICTED	1,500.00				0.00
101-010-0000-300-69925	APPROPRIATION-DRUG FORFEITURE	1,652.98	2,500.00	2,500.00	2,500.00	2,500.00
101-010-0000-440-56903	MDNR Grant	1,698.28	,	,	,	0.00
101-010-0000-440-63100	Refuse Tag Fee	35.00				0.00
101-010-0000-440-63150	Refuse Collection User Fee	547,886.06	545,000.00	545,000.00	543,000.00	564,000.00
101-010-0000-440-63155	Refuse Compactor User Fee	10,784.43	10,000.00	10,000.00	13,500.00	13,500.00
101-010-0000-440-63400	Interments	26,150.00	35,000.00	35,000.00	20,000.00	25,000.00
101-010-0000-440-64200	Cemetery Lot Sales	44,400.00	50,000.00	50,000.00	40,000.00	40,000.00
101-010-0000-440-64300	Foundation Sales	6,323.90	5,000.00	5,000.00	5,000.00	5,000.00
101-010-0000-440-68302	Sale of Machinery/Equip.	7,520.14	3,000.00	3,000.00	3,800.00	0.00
101-010-0000-440-69952	Appropriation - Utility	95,000.00	95,000.00	95,000.00	95,000.00	95,000.00
101-010-0000-600-47700	Building Permit Fees	186,950.85	225,000.00	225,000.00	200,000.00	200,000.00
101-010-0000-600-47703	CONTAINER REGISTRATION FEE	100,550.05	225,000.00	225,000.00	100.00	100.00
101-010-0000-600-47704	CONTAINER ANNUAL PERMIT				600.00	600.00
101-010-0000-600-47850	RENTAL INSPECTION FEE	32,320.00	25,000.00	25,000.00	35,000.00	35,000.00
101-010-0000-600-62700	Planng./Zoning Filing Fee	30,370.00	25,000.00	25,000.00	15,000.00	15,000.00
101-010-0000-600-65701	CODE ENFORCEMENT INSPECTION FEE	30,370.00	25,000.00	25,000.00	1,000.00	1,000.00
101-010-0000-600-65702	VACANT/ABANDONED STRUCTURES FEES				1,000.00	0.00
TOTAL REVENUES - GENERA		9,045,936.84	9,211,127.00	9,216,127.00	9,260,510.00	9,336,905.00
TOTAL REVENUES - GENERA		3,043,330.84	9,211,127.00	9,210,127.00	9,200,310.00	9,550,905.00
EXPENDITURES - GENERAL F	UND					
Dept 101-0000-170 - CITY CC	DUNCIL					
101-101-0000-170-70100	Per Diem	14,060.00	18,000.00	18,000.00	18,000.00	18,000.00
101-101-0000-170-71400	Workers' Compensation	358.82	58.00	58.00	50.25	58.00
101-101-0000-170-71500	Employeer's F.I.C.A.	1,075.59	1,377.00	1,377.00	1,377.00	1,377.00
101-101-0000-170-72700	Office Supplies	180.78				
101-101-0000-170-80202	Special Project Services	104.00				
101-101-0000-170-81000	Printing & Publishing		500.00	500.00	300.00	500.00
101-101-0000-170-86103	NLC/MML Conferences		2,500.00	2,500.00	1,000.00	2,500.00
101-101-0000-170-95600	Miscellaneous	182.85	500.00	500.00	200.00	500.00
101-101-0000-170-95603	Meals	613.19	650.00	650.00	650.00	650.00
101-101-0000-170-95800	Memberships & Dues	4,830.00	4,900.00	4,900.00	4,939.00	5,100.00
101-101-0000-170-96100	Insurance Premiums	1,887.99	2,077.00	2,077.00	1,994.36	2,077.00
TOTAL CITY COUNCIL		23,293.22	30,562.00	30,562.00	28,510.61	30,762.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
Dept 172-0000-170 - CITY M/	ANAGER					
101-172-0000-170-70200	Salaries & Wages	81,273.17	130,471.00	130,471.00	100,000.00	136,700.00
101-172-0000-170-70503	Sick Bonus Pay	/	,		824.21	0.00
101-172-0000-170-71400	Workers' Compensation	128.92	292.00	292.00	253.01	292.00
101-172-0000-170-71500	Employeer's F.I.C.A.	6,709.40	10,308.00	10,308.00	8,100.00	12,625.00
101-172-0000-170-71600	Health Insurance	11,477.24	26,256.00	26,256.00	10,100.00	24,013.00
101-172-0000-170-71601	Health Insurance Contribution	831.96	,	,	,	0.00
101-172-0000-170-71602	Health Insurance Deductible	1,258.96	5,442.00	5,442.00	3,504.00	5,423.00
101-172-0000-170-71604	RETIREE HEALTH CONTRIBUTION	4,000.14	6,882.00	6,882.00	4,000.00	7,547.00
101-172-0000-170-71700	Life/Disability Insurance	503.09	1,010.00	1,010.00	400.00	992.00
101-172-0000-170-71800	Deferred Retirement Contrib.	10,429.03	13,166.00	13,166.00	10,600.00	20,813.00
101-172-0000-170-71850	MERS Retirement Contribution	7,567.94	29,112.00	29,112.00		0.00
101-172-0000-170-71851	MERS Employee Contribution	(824.06)	(2,890.00)	(2,890.00)		0.00
101-172-0000-170-71901	Dental Insurance	1,132.98	2,104.00	2,104.00	825.00	2,227.00
101-172-0000-170-71902	Optical Insurance	149.10	281.00	281.00	109.00	271.00
101-172-0000-170-72700	Office Supplies	696.54	600.00	600.00	600.00	600.00
101-172-0000-170-83100	Contractual Services	625.00			4,120.00	6,500.00
101-172-0000-170-86100	Conferences & Workshops	3,575.82	4,000.00	4,000.00	2,550.00	5,000.00
101-172-0000-170-86300	Transp./Communcation Allowance	4,722.80	5,423.00	5,423.00	4,583.00	6,773.00
101-172-0000-170-88000	Community Promotion	13,231.55	15,000.00	15,000.00	15,000.00	6,500.00
101-172-0000-170-94100	Equipment Rental	1,396.31	1,400.00	1,400.00	1,300.00	1,400.00
101-172-0000-170-95800	Memberships & Dues	1,789.00	2,810.00	2,810.00	1,818.00	2,750.00
101-172-0000-170-96100	Insurance Premiums	1,969.47	2,167.00	2,167.00	2,082.35	2,167.00
TOTAL CITY MANAGER		152,644.36	253,834.00	253,834.00	170,768.57	242,593.00

Dept 173-0000-170 - COMMUNICATIONS

101-173-0000-170-70200	Salaries & Wages	16,163.00
101-173-0000-170-71500	Employeer's F.I.C.A.	1,493.00
101-173-0000-170-71600	Health Insurance	1,849.00
101-173-0000-170-71602	Health Insurance Deductible	626.00
101-173-0000-170-71604	RETIREE HEALTH CONTRIBUTION	849.00
101-173-0000-170-71700	Life/Disability Insurance	160.00
101-173-0000-170-71800	Deferred Retirement Contrib.	2,505.00
101-173-0000-170-71901	Dental Insurance	467.00
101-173-0000-170-71902	Optical Insurance	57.00
101-173-0000-170-86300	Transp./Communcation Allowance	294.00
101-173-0000-170-88000	Community Promotion	25,000.00
TOTAL COMMUNICATIONS		49,463.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
Dept 210-0000-170 - LEGAL S	ERVICES					
101-210-0000-170-80100	Legal Fees	40,754.72	50,000.00	50,000.00	50,000.00	60,000.00
101-210-0000-170-80500	Retainer	118,800.00	118,800.00	118,800.00	118,800.00	118,800.00
101-210-0000-170-80600	Deeds/Titles/Easements	1,340.00	1,000.00	1,000.00	1,000.00	1,000.00
101-210-0000-170-80601	Appraisal Services	8,500.00	5,000.00	5,000.00	30,000.00	50,000.00
101-210-0000-170-95600	Miscellaneous	2,000.00				0.00
101-210-0000-170-96100	Insurance Premiums	3,011.27	3,312.00	3,312.00	3,181.50	3,312.00
TOTAL LEGAL SERVICES	-	174,405.99	178,112.00	178,112.00	202,981.50	233,112.00
Dept 210-2100-170 - SPECIAL	LEGAL SERVICES					
101-210-2100-170-80101	Legal Fees - Labor	27,900.55	30,000.00	38,100.00	38,100.00	25,000.00
TOTAL SPECIAL LEGAL SERVIC	ES	27,900.55	30,000.00	38,100.00	38,100.00	25,000.00
Dept 215-0000-170 - CITY CLE	ERK					
101-215-0000-170-70200	Salaries & Wages	53,404.02	43,861.00	43,861.00	45,550.00	62,365.00
101-215-0000-170-70300	Overtime	286.70			,	0.00
101-215-0000-170-70504	Insurance Savings Bonus	6,820.04	6,184.00	6,184.00	6,050.00	6,308.00
101-215-0000-170-71400	Workers' Compensation	272.87	217.00	217.00	188.02	217.00
101-215-0000-170-71500	Employeer's F.I.C.A.	4,500.92	3,820.00	3,820.00	3,860.00	5,659.00
101-215-0000-170-71600	Health Insurance	798.30				1,585.00
101-215-0000-170-71602	Health Insurance Deductible	423.53				536.00
101-215-0000-170-71604	RETIREE HEALTH CONTRIBUTION	2,156.67	2,303.00	2,303.00	2,303.00	3,274.00
101-215-0000-170-71700	Life/Disability Insurance	544.42	370.00	370.00	350.00	507.00
101-215-0000-170-71800	Deferred Retirement Contrib.	2,064.75	2,193.00	2,193.00	2,300.00	4,573.00
101-215-0000-170-71850	MERS Retirement Contribution	20,547.90	23,195.00	23,195.00	21,000.00	22,640.00
101-215-0000-170-71851	MERS Employee Contribution	(2,644.02)	(2,303.00)	(2,303.00)	(2,303.00)	(2,547.00)
101-215-0000-170-71901	Dental Insurance	1,004.62	844.00	844.00	825.00	1,294.00
101-215-0000-170-71902	Optical Insurance	132.14	113.00	113.00	109.00	157.00
101-215-0000-170-72700	Office Supplies	531.27	800.00	800.00	800.00	1,000.00
101-215-0000-170-72800	Postage	1,513.25	2,000.00	2,000.00	1,910.00	2,000.00
101-215-0000-170-82000	Legal Notices	12,283.25	12,000.00	12,000.00	12,000.00	12,000.00
101-215-0000-170-83100	Contractual Services	467.00	900.00	900.00	500.00	12,500.00
101-215-0000-170-86000	Transportation		150.00	150.00	150.00	150.00
101-215-0000-170-86100	Conferences & Workshops	1,641.76	4,000.00	4,000.00	5,000.00	4,000.00
101-215-0000-170-86300	Transp./Communcation Allowance	667.81	563.00	563.00	563.00	815.00
101-215-0000-170-94100	Equipment Rental	1,496.31	1,290.00	1,290.00	1,235.00	1,285.00
101-215-0000-170-95600	Miscellaneous	991.65	400.00	400.00	400.00	400.00
101-215-0000-170-95700	Books & Magazines	220.32	220.00	220.00	220.00	220.00
101-215-0000-170-95800	Memberships & Dues	335.00	130.00	130.00	280.00	280.00
101-215-0000-170-96100	Insurance Premiums	4,206.92	4,628.00	4,628.00	4,449.00	4,628.00
TOTAL CITY CLERK		114,667.40	107,878.00	107,878.00	107,739.02	145,846.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
Dept 215-1900-170 - CITY CLE	RK - ELECTIONS					
101-215-1900-170-70100	Per Diem	11,861.00	20,000.00	20,000.00	13,730.00	20,000.00
101-215-1900-170-72800	Postage	1,905.64	1,500.00	1,500.00	1,500.00	2,200.00
101-215-1900-170-73200	Election Supplies	1,935.11	3,000.00	3,000.00	3,800.00	3,000.00
101-215-1900-170-95600	Miscellaneous	4,482.29	5,000.00	5,000.00	3,808.00	5,000.00
101-215-1900-170-95603	Meals	1,285.39	2,000.00	2,000.00	1,500.00	2,000.00
TOTAL CITY CLERK - ELECTION	S	21,469.43	31,500.00	31,500.00	24,338.00	32,200.00
Dept 226-0000-170 - PERSONI	NEL					
101-226-0000-170-70200	Salaries & Wages	55,142.80	60,333.00	60,333.00	61,550.00	69,135.00
101-226-0000-170-70504	Insurance Savings Bonus	6,459.96	7,384.00	7,384.00	7,225.00	7,532.00
101-226-0000-170-71400	Workers' Compensation	272.87	217.00	217.00	188.02	217.00
101-226-0000-170-71500	Employeer's F.I.C.A.	4,721.79	5,169.00	5,169.00	5,169.00	6,185.00
101-226-0000-170-71600	Health Insurance					528.00
101-226-0000-170-71602	Health Insurance Deductible					179.00
101-226-0000-170-71604	RETIREE HEALTH CONTRIBUTION	3,132.31	3,167.00	3,167.00	3,167.00	3,630.00
101-226-0000-170-71700	Life/Disability Insurance	404.16	480.00	480.00	415.00	526.00
101-226-0000-170-71800	Deferred Retirement Contrib.	2,764.75	3,017.00	3,017.00	3,045.00	3,942.00
101-226-0000-170-71850	MERS Retirement Contribution	22,977.86	31,906.00	31,906.00	28,500.00	30,109.00
101-226-0000-170-71851	MERS Employee Contribution	(2,904.38)	(3,167.00)	(3,167.00)	(3,110.00)	(3,387.00)
101-226-0000-170-71901	Dental Insurance	985.20	1,008.00	1,008.00	985.20	1,200.00
101-226-0000-170-71902	Optical Insurance	129.60	134.00	134.00	130.00	146.00
101-226-0000-170-72700	Office Supplies	69.17	100.00	100.00	100.00	110.00
101-226-0000-170-72800	Postage		25.00	25.00	25.00	25.00
101-226-0000-170-80400	Human Resource Services		175.00	175.00		175.00
101-226-0000-170-80401	Medical Services	2,301.00	5,000.00	5,000.00	4,300.00	3,800.00
101-226-0000-170-81000	Printing & Publishing	723.04	2,000.00	2,000.00	1,000.00	2,500.00
101-226-0000-170-83100	Contractual Services	260.00			5,500.00	5,850.00
101-226-0000-170-83125	3rd Party Health Care Services	180.00	100.00	100.00	320.00	320.00
101-226-0000-170-86100	Conferences & Workshops	1,779.91	3,000.00	3,000.00	2,000.00	2,750.00
101-226-0000-170-86102	STAFF DEVELOPMENT				3,500.00	4,000.00
101-226-0000-170-86300	Transp./Communcation Allowance	667.04	672.00	672.00	672.00	756.00
101-226-0000-170-95600	Miscellaneous	100.00	250.00	250.00	200.00	250.00
101-226-0000-170-95800	Memberships & Dues	454.00	300.00	300.00	450.00	450.00
101-226-0000-170-96100	Insurance Premiums	276.37	304.00	304.00	292.76	304.00
TOTAL PERSONNEL		100,897.45	121,574.00	121,574.00	125,623.98	141,232.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
Dept 253-0000-170 - FINANCE						
101-253-0000-170-70200	Salaries & Wages	151,842.66	142,227.00	142,227.00	145,227.00	147,732.00
101-253-0000-170-70504	Insurance Savings Bonus	21,689.30	13,014.00	13,014.00	12,731.00	13,275.00
101-253-0000-170-71400	Workers' Compensation	788.54	292.00	292.00	253.01	292.00
101-253-0000-170-71500	Employeer's F.I.C.A.	12,944.97	12,054.00	12,054.00	11,921.00	12,838.00
101-253-0000-170-71600	Health Insurance	(1,113.27)	2,620.00	2,620.00	2,506.00	2,641.00
101-253-0000-170-71602	Health Insurance Deductible	1,107.72	847.00	847.00	894.00	894.00
101-253-0000-170-71604	RETIREE HEALTH CONTRIBUTION	4,173.08	4,081.00	4,081.00	4,081.00	4,237.00
101-253-0000-170-71700	Life/Disability Insurance	825.89	1,154.00	1,154.00	970.00	1,154.00
101-253-0000-170-71800	Deferred Retirement Contrib.	7,196.71	10,565.00	10,565.00	7,160.00	11,065.00
101-253-0000-170-71850	MERS Retirement Contribution	53,637.89	70,076.00	70,076.00	61,000.00	65,195.00
101-253-0000-170-71851	MERS Employee Contribution	(7,796.16)	(7,640.00)	(7,640.00)	(7,766.00)	(8,495.00)
101-253-0000-170-71901	Dental Insurance	2,711.17	2,407.00	2,407.00	2,352.00	2,547.00
101-253-0000-170-71902	Optical Insurance	356.73	321.00	321.00	310.00	309.00
101-253-0000-170-72700	Office Supplies	1,021.01 710.26	1,000.00	1,000.00	1,000.00	1,000.00
101-253-0000-170-72800	Postage		750.00	750.00	750.00	750.00
101-253-0000-170-80200 101-253-0000-170-80201	Auditing Services	24,100.00 11,256.24	21,788.00 8,689.00	21,788.00	21,788.00 9,248.00	22,006.00
101-253-0000-170-80201	Accounting Services	1,256.24	2,225.00	8,689.00 2,225.00	2,000.00	21,214.00 2,225.00
101-253-0000-170-80930	Banking Services Printing & Publishing	1,700.51	2,223.00	50.00	50.00	50.00
101-253-0000-170-81000	Contractual Services	666.00	435.00	435.00	460.00	460.00
101-253-0000-170-85100	Transportation	37.70	455.00	455.00	80.00	400.00
101-253-0000-170-86100	Conferences & Workshops	1,010.03	4,000.00	4,000.00	2,332.00	4,000.00
101-253-0000-170-86300	Transp./Communcation Allowance	562.80	563.00	563.00	563.00	563.00
101-253-0000-170-94100	Equipment Rental	1,396.30	1,390.00	1,390.00	1,390.00	1,390.00
101-253-0000-170-95800	Memberships & Dues	615.00	780.00	780.00	520.00	480.00
101-253-0000-170-96100	Insurance Premiums	654.53	721.00	721.00	692.99	721.00
TOTAL - FINANCE		292,101.61	294,409.00	294,409.00	282,513.00	308,623.00
Dept 253-2500-170 - FINANCE	- TREASURY					
101-253-2500-170-70200	Salaries & Wages	67,320.83	83,350.00	83,350.00	82,258.00	88,886.00
101-253-2500-170-71400	Workers' Compensation	530.70	217.00	217.00	188.02	217.00
101-253-2500-170-71500	Employeer's F.I.C.A.	4,750.39	6,285.00	6,285.00	6,285.00	6,758.00
101-253-2500-170-71600	Health Insurance	14,959.71	18,342.00	18,342.00	16,029.24	15,319.00
101-253-2500-170-71602	Health Insurance Deductible	3,258.95	4,106.00	4,106.00	3,080.00	3,080.00
101-253-2500-170-71604	RETIREE HEALTH CONTRIBUTION	0.28	506.00	506.00	470.00	536.00
101-253-2500-170-71700	Life/Disability Insurance	814.94	804.00	804.00	680.00	804.00
101-253-2500-170-71800	DEFERRED RETIREMENT CONTRIB.	2,994.81	3,756.00	3,756.00	3,200.00	4,122.00
101-253-2500-170-71850	MERS Retirement Contribution	26,101.62	36,992.00	36,992.00	33,135.00	35,954.00
101-253-2500-170-71851	MERS Employee Contribution	(3,515.73)	(4,355.00)	(4,355.00)	(4,355.00)	(5,205.00)
101-253-2500-170-71901	Dental Insurance	1,487.99	1,890.00	1,890.00	1,850.00	2,000.00
101-253-2500-170-71902	Optical Insurance	195.75	252.00	252.00	243.00	243.00
101-253-2500-170-72700	Office Supplies	413.09			400.00	400.00
101-253-2500-170-72800	Postage	2,622.39	2,700.00	2,700.00	2,700.00	2,700.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
101-253-2500-170-80200	Auditing Services	6,692.00	6,050.00	6,050.00	6,050.00	6,111.00
101-253-2500-170-80950	Banking Services	2,821.59	3,400.00	3,400.00	2,800.00	3,400.00
101-253-2500-170-86100	Conferences & Workshops	732.21	1,200.00	1,200.00	600.00	1,200.00
101-253-2500-170-95600	Miscellaneous				25.00	25.00
101-253-2500-170-95800	Memberships & Dues	60.00				
101-253-2500-170-96100	Insurance Premiums	797.48	878.00	878.00	843.61	878.00
TOTAL FINANCE - TREASURY		133,039.00	166,373.00	166,373.00	156,481.87	167,428.00
Dept 253-3500-170 - FINANCI	E - ASSESSING					
101-253-3500-170-70100	Per Diem	1,760.00	2,500.00	2,500.00	2,000.00	2,500.00
101-253-3500-170-70200	Salaries & Wages	108,906.28	113,327.00	113,327.00	116,755.00	120,551.00
101-253-3500-170-71400	Workers' Compensation	860.51	293.00	293.00	253.87	293.00
101-253-3500-170-71500	Employeer's F.I.C.A.	7,721.14	8,678.00	8,678.00	8,678.00	10,160.00
101-253-3500-170-71600	Health Insurance	21,087.99	20,963.00	20,963.00	23,000.00	28,525.00
101-253-3500-170-71601	Health Insurance Contribution	(326.56)	-,	-,	-,	-,
101-253-3500-170-71602	Health Insurance Deductible	4,953.08	4,953.00	4,953.00	5,650.00	5,690.00
101-253-3500-170-71604	RETIREE HEALTH CONTRIBUTION	973.50	1,028.00	1,028.00	1,850.00	2,514.00
101-253-3500-170-71700	Life/Disability Insurance	874.95	1,056.00	1,056.00	1,225.00	1,056.00
101-253-3500-170-71800	Deferred Retirement Contrib.	4,214.68	4,711.00	10,869.61	12,160.00	11,055.00
101-253-3500-170-71850	MERS Retirement Contribution	35,331.60	44,809.00	44,809.00	42,000.00	33,915.00
101-253-3500-170-71851	MERS Employee Contribution	(5,567.38)	(5,902.00)	(5,902.00)	(4,620.00)	(3,815.00)
101-253-3500-170-71901	Dental Insurance	2,591.16	2,520.00	2,520.00	2,463.00	2,667.00
101-253-3500-170-71902	Optical Insurance	337.50	336.00	336.00	324.00	324.00
101-253-3500-170-72700	Office Supplies	515.45	600.00	600.00	600.00	600.00
101-253-3500-170-72800	Postage	1,353.53	1,700.00	1,700.00	1,700.00	1,700.00
101-253-3500-170-81000	Printing & Publishing	81.34	80.00	80.00	80.00	80.00
101-253-3500-170-86000	Transportation	112.27	300.00	300.00	300.00	300.00
101-253-3500-170-86100	Conferences & Workshops	3,588.77	3,610.00	3,610.00	1,000.00	3,610.00
101-253-3500-170-86300	Transp./Communcation Allowance	420.00	720.00	720.00	840.00	840.00
101-253-3500-170-94100	Equipment Rental	448.50				
101-253-3500-170-95600	Miscellaneous	125.00	200.00	200.00	200.00	200.00
101-253-3500-170-95700	Books & Magazines	439.42				
101-253-3500-170-95800	Memberships & Dues	465.00	375.00	375.00	375.00	375.00
101-253-3500-170-96100	Insurance Premiums	2,154.28	2,369.00	2,369.00	2,276.96	2,369.00
TOTAL FINANCE - ASSESSING		193,422.01	209,226.00	215,384.61	219,110.83	225,509.00
Dept 258-0000-170 - INFORM	IATION SYSTEMS					
101-258-0000-170-73000	Data Processing Supplies	552.00	1,000.00	1,000.00	1,000.00	1,000.00
101-258-0000-170-80700	Data Processing Services	103,497.19	108,726.00	108,726.00	101,057.00	106,800.00
101-258-0000-170-80750	Internet Services	3,912.28	3,900.00	3,900.00	4,118.00	4,400.00
101-258-0000-170-95600	Miscellaneous	50.00				
101-258-0000-170-96100	Insurance Premiums	2,515.22	2,767.00	2,767.00	2,661.09	2,767.00
TOTAL INFORMATION SYSTEM		110,526.69	116,393.00	116,393.00	108,836.09	114,967.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
Dept 301-0000-300 - POLICE			4 224 522 22	4 224 500 00		4 255 424 22
101-301-0000-300-70200	Salaries & Wages	1,353,379.05	1,321,509.00	1,321,509.00	1,365,146.35	1,355,121.00
101-301-0000-300-70202	Salaries - Police Reserve SALARIES - K9	9,897.00	10,000.00	10,000.00	25,000.00	25,000.00
101-301-0000-300-70211 101-301-0000-300-70300	Overtime	5,475.00 101,307.79	5,800.00 150,000.00	5,800.00	5,800.00	5,800.00
101-301-0000-300-70300	Overtime - Clerical	75.79	150,000.00	150,000.00 150.00	125,000.00 300.00	127,500.00 150.00
101-301-0000-300-70301	Overtime - Holidays	62,500.89	56,610.00	56,610.00	51,000.00	56,610.00
101-301-0000-300-70302	Overtime - Court Time	15,782.27	15,000.00	15,000.00	8,000.00	15,000.00
101-301-0000-300-70304	Overtime - Special	9,479.63	10,000.00	10,000.00	8,000.00	15,000.00
101-301-0000-300-70305	Compensation Time	47,732.68	35,000.00	35,000.00	56,000.00	50,000.00
101-301-0000-300-70307	Overtime - Civic Events	12,936.10	13,500.00	13,500.00	13,500.00	13,500.00
101-301-0000-300-70309	TRAFFIC GRANT OVERTIME	3,332.78	5,000.00	5,000.00	5,000.00	5,000.00
101-301-0000-300-70500	Sick Pay	45,501.24				
101-301-0000-300-70503	Sick Bonus Pay	7,133.42	9,632.00	9,632.00	9,632.00	9,196.00
101-301-0000-300-70504	Insurance Savings Bonus	19,824.70	25,538.00	25,538.00	9,700.00	10,671.00
101-301-0000-300-70600	Vacation Pay	52,949.90	50,000.00	50,000.00	200,000.00	150,000.00
101-301-0000-300-70800	College Compensation	8,450.00	9,450.00	9,450.00	7,900.00	10,500.00
101-301-0000-300-70900	Longevity Compensation	1,075.00	1,075.00	1,075.00	960.72	1,075.00
101-301-0000-300-71400	Workers' Compensation	17,928.97	31,021.00	31,021.00	26,878.37	31,021.00
101-301-0000-300-71500	Employeer's F.I.C.A.	125,394.32	125,758.00	125,758.00	126,000.00	134,169.00
101-301-0000-300-71600	Health Insurance	206,325.63	201,242.00	201,242.00	215,000.00	224,769.00
101-301-0000-300-71601	Health Insurance Contribution	3,697.50				
101-301-0000-300-71602	Health Insurance Deductible	39,726.17	42,933.00	42,933.00	48,000.00	50,327.00
101-301-0000-300-71604	RETIREE HEALTH CONTRIBUTION	4,887.83	5,501.00	5,501.00	5,501.00	11,369.00
101-301-0000-300-71700	Life/Disability Insurance	9,240.71	10,320.00	10,320.00	8,950.00	10,572.00
101-301-0000-300-71800 101-301-0000-300-71850	Deferred Retirement Contrib. MERS Retirement Contribution	12,316.82 445,923.10	13,373.00 509,478.00	13,373.00	40,000.00 482,000.00	75,333.00
101-301-0000-300-71850	MERS Employee Contribution	(84,339.76)	(84,270.00)	509,478.00 (84,270.00)	(80,000.00)	461,402.00 (79,536.00)
101-301-0000-300-71901	Dental Insurance	24,320.56	22,680.00	22,680.00	22,475.00	24,782.00
101-301-0000-300-71901	Optical Insurance	3,199.50	3,024.00	3,024.00	2,957.00	3,011.00
101-301-0000-300-72700	Office Supplies	1,261.07	1,400.00	1,400.00	1,300.00	1,400.00
101-301-0000-300-72800	Postage	885.20	1,000.00	1,000.00	900.00	1,000.00
101-301-0000-300-73100	Photographic Supplies	27.58	500.00	500.00	450.00	500.00
101-301-0000-300-74000	Operating Supplies	904.97	1,000.00	1,000.00	900.00	1,000.00
101-301-0000-300-74001	OPERATING SUPPLIES - K9	1,378.46	1,500.00	1,500.00	1,300.00	1,500.00
101-301-0000-300-74400	Tires	2,702.54	3,400.00	3,400.00	3,200.00	4,400.00
101-301-0000-300-74500	Fuel & Lubricants	33,532.99	38,000.00	38,000.00	35,000.00	38,000.00
101-301-0000-300-74800	Uniforms	10,910.30	13,950.00	13,950.00	13,650.00	13,650.00
101-301-0000-300-74900	Uniform Cleaning	4,400.20	4,500.00	4,500.00	3,400.00	4,400.00
101-301-0000-300-75200	Ammunition	5,230.13	4,300.00	4,300.00	3,940.00	4,300.00
101-301-0000-300-75300	Building Supplies	1,096.96	1,400.00	1,400.00	1,400.00	1,200.00
101-301-0000-300-75900	Miscellaneous Supplies	13.00	850.00	850.00	800.00	850.00
101-301-0000-300-76000	Medical Supplies	464.68	800.00	1,225.00	1,400.00	1,400.00
101-301-0000-300-81000	Printing & Publishing	1,506.33	2,100.00	2,100.00	1,750.00	1,900.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
101-301-0000-300-83100	Contractual Services	179.94	500.00	500.00	2,335.00	2,385.00
101-301-0000-300-83101	CONTRACTUAL SERVICES - K9	274.52	1,000.00	1,000.00	680.00	500.00
101-301-0000-300-83103	Communication & Tech. Services	23,798.30	25,077.00	25,077.00	25,738.00	25,738.00
101-301-0000-300-86100	Conferences & Workshops	6,471.71	8,500.00	8,500.00	8,500.00	13,000.00
101-301-0000-300-86101	Act 302 Training	5,274.41	7,000.00	7,000.00	7,000.00	7,000.00
101-301-0000-300-86105	CRIME PREVENTION AND TRAINING	430.00	2,800.00	2,800.00	2,800.00	2,800.00
101-301-0000-300-86106	DIVERSION EXPENDITURES	5,798.28	4,000.00	4,000.00	4,045.00	4,000.00
101-301-0000-300-86300	Transp./Communcation Allowance	5,285.00	5,460.00	5,460.00	5,880.00	6,090.00
101-301-0000-300-88000	Community Promotion	2,387.06	2,680.00	2,680.00	1,030.00	1,530.00
101-301-0000-300-92100	Electrical Service	14,170.97	16,000.00	16,000.00	16,000.00	16,500.00
101-301-0000-300-92200	Natural Gas Service	2,455.20	2,500.00	2,500.00	2,500.00	2,700.00
101-301-0000-300-92300	Local Telephone Service	9,663.54	10,000.00	10,000.00	10,000.00	10,000.00
101-301-0000-300-92600	L. D. Telephone Service	514.48	600.00	600.00	600.00	600.00
101-301-0000-300-93000	Janitorial Service	18,526.00	19,000.00	19,000.00	18,521.00	19,000.00
101-301-0000-300-93100	Building R&M	7,708.47	6,500.00	6,500.00	8,226.32	6,510.00
101-301-0000-300-93200	Operating Equipment R&M	9.99	400.00	400.00	400.00	300.00
101-301-0000-300-93201	Office Equipment R & M	132.81	300.00	300.00	300.00	300.00
101-301-0000-300-93202	Vehicles R&M	11,429.79	14,500.00	14,500.00	10,800.00	11,500.00
101-301-0000-300-93300	Radio R&M	26.01	1,300.00	1,300.00	610.00	900.00
101-301-0000-300-93400	Grounds R&M	445.48	1,000.00	1,000.00	3,000.00	1,000.00
101-301-0000-300-93700	Weapons R&M	270.77	1,200.00	1,200.00	900.00	1,200.00
101-301-0000-300-94100	Equipment Rental	4,367.40	4,400.00	4,400.00	5,470.00	7,000.00
101-301-0000-300-95600	Miscellaneous	2,257.65	4,960.00	4,960.00	4,960.00	4,960.00
101-301-0000-300-95700	Books & Magazines	377.14	400.00	400.00	400.00	400.00
101-301-0000-300-95800	Memberships & Dues	1,050.00	1,275.00	1,275.00	1,275.00	1,275.00
101-301-0000-300-96100	Insurance Premiums	21,508.34	23,598.00	23,598.00	22,691.71	23,598.00
TOTAL POLICE		2,774,582.26	2,838,974.00	2,839,399.00	3,022,752.47	3,043,628.00
Dept 441-0000-440 - PUBLIC						
101-441-0000-440-70200	Salaries & Wages	520,215.55	539,960.00	539,960.00	515,000.00	551,641.00
101-441-0000-440-70200	Overtime	50,478.62	44,500.00	44,500.00	40,000.00	44,500.00
101-441-0000-440-70305	Compensation Time	2,960.43	5,000.00	5,000.00	5,000.00	5,000.00
101-441-0000-440-70306	Double Time	15,830.56	8,000.00	8,000.00	20,000.00	15,000.00
101-441-0000-440-70307	Overtime - Civic Events	12,961.01	13,500.00	13,500.00	10,000.00	13,500.00
101-441-0000-440-70308	Double Time - Civic Events	13,071.87	15,000.00	15,000.00	10,000.00	15,000.00
101-441-0000-440-70400	Part-Time	53,412.95	59,000.00	59,000.00	59,000.00	35,000.00
101-441-0000-440-70503	Sick Bonus Pay	618.96	1,040.00	1,040.00	1,040.00	1,135.00
101-441-0000-440-70504	Insurance Savings Bonus	23,224.33	20,923.00	20,923.00	29,427.94	34,732.00
101-441-0000-440-70900	Longevity Compensation	4,200.00	4,200.00	4,200.00	3,100.00	34,732.00
101-441-0000-440-70900	Reimburse. From Streets	(285,375.00)	(285,375.00)	(285,375.00)	(285,375.00)	(285,375.00)
101-441-0000-440-71100	Workers' Compensation	(285,375.00) 11,905.38	10,290.00	10,290.00	10,239.12	(285,375.00) 10,290.00
101-441-0000-440-71500	Employeer's F.I.C.A.	50,954.49	52,047.00	52,047.00	52,047.00	59,062.00
101-441-0000-440-71600	Health Insurance	59,080.68	73,369.00	73,369.00	40,000.00	39,618.00
101-441-0000-440-71600	Health Insurance Deductible	15,562.44	17,336.00	17,336.00	11,017.00	11,550.00
101-441-0000-440-71602		15,562.44	17,330.00	17,330.00	11,017.00	11,550.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
101-441-0000-440-71604	RETIREE HEALTH CONTRIBUTION	10,941.61	9,696.00	9,696.00	10,000.00	11,290.00
101-441-0000-440-71700	Life/Disability Insurance	4,033.72	4,686.00	4,686.00	4,600.00	4,662.00
101-441-0000-440-71800	Deferred Retirement Contrib.	12,503.61	16,080.00	22,030.70	28,371.00	41,202.00
101-441-0000-440-71850	MERS Retirement Contribution	134,340.93	166,410.00	166,410.00	130,000.00	118,448.00
101-441-0000-440-71851	MERS Employee Contribution	(31,485.95)	(35,052.00)	(35,052.00)	(34,000.00)	(33,146.00)
101-441-0000-440-71901	Dental Insurance	10,740.52	11,571.00	11,571.00	11,104.00	12,247.00
101-441-0000-440-71902	Optical Insurance	1,413.07	1,543.00	1,543.00	1,461.00	1,488.00
101-441-0000-440-72700	Office Supplies	1,469.37	1,000.00	1,000.00	2,100.00	1,500.00
101-441-0000-440-72800	Postage	682.75	700.00	700.00	600.00	700.00
101-441-0000-440-74000	Operating Supplies	5,569.76	5,477.00	5,477.00	5,500.00	5,500.00
101-441-0000-440-74400	Tires	1,484.34	1,500.00	1,500.00	1,500.00	1,500.00
101-441-0000-440-74500	Fuel & Lubricants	21,567.04	27,000.00	27,000.00	25,000.00	25,000.00
101-441-0000-440-74800	Uniforms	6,180.24	7,000.00	7,000.00	7,000.00	7,300.00
101-441-0000-440-74900	Uniform Cleaning	3,359.43	3,500.00	3,500.00	3,500.00	3,500.00
101-441-0000-440-75300	Building Supplies	3,242.56	2,500.00	2,500.00	2,500.00	2,500.00
101-441-0000-440-76000	Medical Supplies	70.47	500.00	2,775.00	3,700.00	500.00
101-441-0000-440-80401	Medical Services	1,330.00	1,500.00	1,500.00	1,228.00	1,330.00
101-441-0000-440-81000	Printing & Publishing	1,086.44	100.00	100.00	1,100.00	1,100.00
101-441-0000-440-83100	Contractual Services	25,278.37	17,750.00	17,750.00	19,150.00	19,150.00
101-441-0000-440-83104	CONTRACTUAL SERVICES - CIVIC EVENTS	4,590.00	6,000.00	6,000.00	4,700.00	6,000.00
101-441-0000-440-86000	Transportation	1,980.50	1,000.00	1,000.00	2,000.00	
101-441-0000-440-86100	Conferences & Workshops	9,680.68	9,500.00	9,500.00	4,700.00	10,500.00
101-441-0000-440-86300	Transp./Communcation Allowance	4,390.18	4,354.00	4,354.00	4,354.00	6,484.00
101-441-0000-440-88000	Community Promotion	99.99	250.00	250.00	250.00	250.00
101-441-0000-440-92100	Electrical Service	14,230.85	16,100.00	16,100.00	15,000.00	16,000.00
101-441-0000-440-92200	Natural Gas Service	10,200.00	10,500.00	10,500.00	10,500.00	11,000.00
101-441-0000-440-92300	Local Telephone Service	5,222.68	5,100.00	5,100.00	5,100.00	5,100.00
101-441-0000-440-92900	Property Taxes	488.96	3,747.00	3,747.00	10,600.00	5,000.00
101-441-0000-440-93000	Janitorial Service	6,192.00	6,400.00	6,400.00	6,172.00	6,400.00
101-441-0000-440-93100	Building R&M	18,978.25	13,000.00	17,500.00	17,500.00	21,200.00
101-441-0000-440-93200	Operating Equipment R&M	10,215.00	11,625.00	9,375.00	9,375.00	11,625.00
101-441-0000-440-93202	Vehicles R&M	11,167.93	24,850.00	22,600.00	22,600.00	24,850.00
101-441-0000-440-93400	Grounds R&M	7,521.97	6,500.00	10,300.00	6,500.00	3,000.00
101-441-0000-440-93410	Grounds R&M - Mill Pond	388.13				
101-441-0000-440-94100	Equipment Rental	5,800.86	8,233.00	8,233.00	8,233.00	8,233.00
101-441-0000-440-95600	Miscellaneous	30.52				
101-441-0000-440-95603	Meals		400.00	400.00	400.00	400.00
101-441-0000-440-95700	Books & Magazines	29.04	100.00	100.00	50.00	50.00
101-441-0000-440-95800	Memberships & Dues	647.00	904.00	904.00	1,900.00	1,904.00
101-441-0000-440-96100	Insurance Premiums	3,755.97	4,132.00	4,132.00	3,970.09	4,132.00
101-441-0000-440-97700	Mach. & Equip New	4,010.68	3,200.00	3,200.00	3,200.00	5,360.00
101-441-0000-440-97701	Mach. & Equip Replace.	4,990.00	3,000.00	3,000.00	3,000.00	3,000.00
101-441-0000-440-97702	Mach. & Equip Tools	1,313.53	1,300.00	1,300.00	1,300.00	1,300.00
101-441-0000-440-97800	Office Equip./Furn New	53.74				

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
101-441-0000-440-97801	Office Equip./FurnRepl.	869.96				
101-441-0000-440-97803	Data Processing Software	347.21	2,250.00	2,250.00	850.00	850.00
TOTAL PUBLIC SERVICES ADM	IINISTRATION	890,106.18	964,696.00	976,721.70	887,164.15	932,162.00
Dept 441-2601-440 - FACILITI	ES & GROUNDS - CITY HALL					
101-441-2601-440-75100	Grounds Supplies		500.00	500.00	500.00	500.00
101-441-2601-440-75300	Building Supplies	2,926.42	1,500.00	2,375.00	1,500.00	1,500.00
101-441-2601-440-92100	Electrical Service	14,047.98	16,500.00	16,500.00	15,000.00	16,000.00
101-441-2601-440-92200	Natural Gas Service	4,121.73	4,200.00	4,200.00	4,200.00	4,500.00
101-441-2601-440-92300	Local Telephone Service	7,301.26	6,900.00	6,900.00	7,000.00	7,000.00
101-441-2601-440-93000	Janitorial Service	15,480.00	16,000.00	16,000.00	15,431.00	16,000.00
101-441-2601-440-93100	Building R&M	10,351.93	20,000.00	35,114.00	35,114.00	20,000.00
101-441-2601-440-93400	Grounds R&M	170.00	5,000.00	5,000.00	5,000.00	5,000.00
101-441-2601-440-96100	Insurance Premiums	1,564.00	1,720.00	1,720.00	1,656.72	1,720.00
101-441-2601-440-97800	Office Equip./Furn New	3,771.80	30,000.00	21,396.00	21,396.00	10,000.00
TOTAL FACILITIES & GROUND	PS - CITY HALL	59,735.12	102,320.00	109,705.00	106,797.72	82,220.00
Dept 441-2602-440 - FACILITI	ES & GROUNDS - COBACH					
101-441-2602-440-75300	Building Supplies	481.74	100.00	100.00	100.00	100.00
101-441-2602-440-80750	Internet Services	797.26	825.00	825.00	805.00	825.00
101-441-2602-440-92100	Electrical Service	2,919.75	4,000.00	4,000.00	4,000.00	4,000.00
101-441-2602-440-92200	Natural Gas Service	1,471.47	1,500.00	1,500.00	1,600.00	1,600.00
101-441-2602-440-92300	Local Telephone Service	592.68	610.00	610.00	550.00	550.00
101-441-2602-440-93000	Janitorial Service	1,236.00	1,300.00	1,300.00	1,236.00	1,300.00
101-441-2602-440-93100	Building R&M	15,850.47	6,500.00	6,500.00	4,500.00	5,000.00
101-441-2602-440-93400	Grounds R&M	45.00				
101-441-2602-440-96100	Insurance Premiums	1,564.00	1,720.00	1,720.00	1,656.72	1,720.00
TOTAL FACILITIES & GROUND	S - COBACH	24,958.37	16,555.00	16,555.00	14,447.72	15,095.00
Dept 441-2603-440 - FACILITI	ES & GROUNDS - PUBLIC SPACES					
101-441-2603-440-75100	Grounds Supplies	2,125.90	1,500.00	1,500.00	1,500.00	1,500.00
101-441-2603-440-75300	Building Supplies	626.68	700.00	700.00	1,350.00	1,350.00
101-441-2603-440-92100	Electrical Service	320.30			500.00	500.00
101-441-2603-440-92123	Electricty - Parking Lots	2,347.10	2,500.00	2,500.00	3,000.00	3,000.00
101-441-2603-440-93000	Janitorial Service	1,228.76	1,300.00	1,300.00	1,330.00	1,330.00
101-441-2603-440-93100	Building R&M	5,883.55	2,050.00	2,050.00	1,500.00	2,050.00
101-441-2603-440-93400	Grounds R&M	1,643.18	27,400.00	23,600.00	23,600.00	25,000.00
101-441-2603-440-93500	Waterway Maintenance	9,637.50	15,000.00	15,000.00	11,500.00	16,600.00
101-441-2603-440-95600	Miscellaneous	9,007.40	500.00	500.00	500.00	500.00
101-441-2603-440-96100	Insurance Premiums	1,564.00	1,720.00	1,720.00	1,656.72	1,720.00
TOTAL FACILITIES & GROUND	S - PUBLIC SPACES	34,384.37	52,670.00	48,870.00	46,436.72	53,550.00

		2018-19	2019-20	2019-20	2019-20	2020-21
	DECODIDEION	ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER			BUDGET	BUDGET	ACTIVITY	BUDGET
Dept 441-2604-440 - FACILITII 101-441-2604-440-93100		2,385.00	1,080.00	1,080.00	1,600.00	1,100.00
101-441-2604-440-93100	Building R&M Grounds R&M	1,173.39	1,080.00	1,080.00	1,600.00	1,100.00
101-441-2604-440-95400	Insurance Premiums	1,841.92	2.026.00	2.026.00	1,951.17	2,026.00
TOTAL FACILITIES & GROUND		5,400.31	3,106.00	3,106.00	3,551.17	3,126.00
		5,400.51	3,100.00	5,100.00	5,551.17	5,120.00
Dept 441-2605-440 - FACILITII	ES & GROUNDS - COMMUNITY CENTER					
101-441-2605-440-75100	Grounds Supplies		500.00	500.00	500.00	500.00
101-441-2605-440-75300	Building Supplies	365.49				
101-441-2605-440-80750	Internet Services	799.92	825.00	825.00	805.00	825.00
101-441-2605-440-92100	Electrical Service	6,060.80	7,000.00	7,000.00	5,000.00	6,000.00
101-441-2605-440-92200	Natural Gas Service	3,211.92	3,000.00	3,000.00	3,500.00	3,500.00
101-441-2605-440-92300	Local Telephone Service	1,667.85	1,900.00	1,900.00	1,650.00	1,700.00
101-441-2605-440-93100	Building R&M	11,768.87	13,350.00	13,350.00	13,350.00	15,000.00
101-441-2605-440-93400	Grounds R&M	1,157.03	1,350.00	1,350.00	1,350.00	1,350.00
101-441-2605-440-96100	Insurance Premiums	4,651.16	5,116.00	5,116.00	4,921.12	5,116.00
TOTAL FACILITIES & GROUND	S - COMMUNITY CENTER	29,683.04	33,041.00	33,041.00	31,076.12	33,991.00
Dept 441-2700-440 - PUBLIC S	SERVICES - CEMETERY					
101-441-2700-440-70200	Salaries & Wages	92,015.45	84,592.00	84,592.00	81,000.00	89,279.00
101-441-2700-440-70300	Overtime	4,221.69	3,000.00	3,000.00	5,000.00	5,000.00
101-441-2700-440-70305	Compensation Time	664.06			1,200.00	1,200.00
101-441-2700-440-70306	Double Time	1,346.53	2,000.00	2,000.00	4,000.00	4,000.00
101-441-2700-440-70307	Overtime - Civic Events		500.00	500.00	500.00	500.00
101-441-2700-440-70308	Double Time - Civic Events	717.41	500.00	500.00	1,500.00	1,500.00
101-441-2700-440-70504	Insurance Savings Bonus	7,656.82	6,616.00	6,616.00	5,900.00	6,383.00
101-441-2700-440-70900	Longevity Compensation	1,100.00	1,100.00	1,100.00		
101-441-2700-440-71400	Workers' Compensation	3,586.01	1,587.00	1,587.00	1,375.07	1,587.00
101-441-2700-440-71500	Employeer's F.I.C.A.	7,948.84	7,254.00	7,254.00	7,586.00	9,135.00
101-441-2700-440-71600	Health Insurance	4,856.82	5,241.00	5,241.00	5,000.00	5,282.00
101-441-2700-440-71602	Health Insurance Deductible	2,112.24	1,694.00	1,694.00	1,370.00	1,788.00
101-441-2700-440-71604	RETIREE HEALTH CONTRIBUTION	2,014.30	1,464.00	1,464.00	2,500.00	3,018.00
101-441-2700-440-71700	Life/Disability Insurance	521.63	714.00	714.00	660.00	714.00
101-441-2700-440-71800	Deferred Retirement Contrib.	3,360.74	3,317.00	33,139.27	36,825.00	11,472.00
101-441-2700-440-71850	MERS Retirement Contribution	25,895.42	25,817.00	25,817.00	13,000.00	10,543.00
101-441-2700-440-71851	MERS Employee Contribution	(5,171.08)	(4,695.00)	(4,695.00)	(3,000.00)	(1,746.00)
101-441-2700-440-71901	Dental Insurance	1,923.46	1,659.00	1,659.00	1,420.00	1,756.00
101-441-2700-440-71902	Optical Insurance	252.94	221.00	221.00	187.00	213.00
101-441-2700-440-72700	Office Supplies	136.99	300.00	300.00	100.00	300.00
101-441-2700-440-74000	Operating Supplies	684.62	500.00	500.00	1,000.00	500.00
101-441-2700-440-74400	Tires		300.00	300.00	300.00	300.00
101-441-2700-440-74800	Uniforms	788.11	850.00	850.00	850.00	850.00
101-441-2700-440-74900	Uniform Cleaning					800.00
101-441-2700-440-75100	Grounds Supplies	2,764.57	5,000.00	5,000.00	5,000.00	5,000.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
101-441-2700-440-75300	Building Supplies	185.94	300.00	300.00	300.00	300.00
101-441-2700-440-83100	Contractual Services	4,707.00	9,500.00	8,500.00	9,500.00	7,000.00
101-441-2700-440-86000	Transportation	396.63	150.00	150.00	300.00	
101-441-2700-440-86100	Conferences & Workshops		1,500.00	1,500.00		1,500.00
101-441-2700-440-86300	TRANSP./COMMUNCATION ALLOWANCE	789.83	686.00	686.00	686.00	1,256.00
101-441-2700-440-92300	Local Telephone Service	3,577.98	3,700.00	3,700.00	3,600.00	3,700.00
101-441-2700-440-93100	Building R&M	69.97	5,500.00	5,500.00	5,500.00	5,500.00
101-441-2700-440-93200	Operating Equipment R&M	2,759.18	4,230.00	4,230.00	4,230.00	4,230.00
101-441-2700-440-93202	Vehicles R&M	1,810.59	3,000.00	3,000.00	1,000.00	2,000.00
101-441-2700-440-93400	Grounds R&M	3,122.82	2,450.00	2,450.00	2,450.00	2,450.00
101-441-2700-440-93600	Cemetery Foundations	1,854.18	1,200.00	1,200.00	1,800.00	1,200.00
101-441-2700-440-95800	Memberships & Dues	35.00	250.00	250.00	100.00	100.00
101-441-2700-440-96100	Insurance Premiums	3,694.06	4,063.00	4,063.00	3,911.65	4,063.00
101-441-2700-440-97101	Cemetery Lots	175.00	1,000.00	1,000.00	1,000.00	1,000.00
101-441-2700-440-97700	Mach. & Equip New	23,150.14	12,500.00	13,500.00	12,747.00	13,000.00
101-441-2700-440-97701	Mach. & Equip Replace.		300.00	300.00	1,050.00	300.00
101-441-2700-440-97702	Mach. & Equip Tools	1,799.48	300.00	300.00	300.00	300.00
TOTAL PUBLIC SERVICES - CEN	METERY	207,525.37	200,160.00	229,982.27	221,747.72	207,273.00
Dent 441-4700-440 - PUBLIC	SERVICES - ENGINEERING & ARCHITEC					
101-441-4700-440-80300	Engineering Services	16,435.00	20,000.00	20,000.00	20,000.00	15,000.00
101-441-4700-440-80501	Engineering Retainer	14,400.00	14,400.00	15,200.00	16,800.00	20,000.00
TOTAL PUBLIC SERVICES - ENG		30,835.00	34,400.00	35,200.00	36,800.00	35,000.00
Dopt 441 4800 440 DUDUC						
Dept 441-4800-440 - PUBLIC : 101-441-4800-440-92400	Street Lighting Service	216,201.16	235,000.00	235,000.00	230,000.00	235,000.00
101-441-4800-440-92400	Street Lights - Replace.	14,849.81	25,000.00	29,347.00	25,000.00	47,000.00
101-441-4800-440-92402	Street Light Maintenance	7,278.68	8,000.00	8,000.00	8,000.00	8,000.00
TOTAL PUBLIC SERVICES - STR		238,329.65	268,000.00	272,347.00	263,000.00	290,000.00
Dept 441-5200-440 - PUBLIC : 101-441-5200-440-92500	SERVICES - REFUSE DISPOSAL Refuse Collection	556,822.37	555,000.00	555,000.00	560,000.00	570,000.00
101-441-5200-440-92500	Curbside Yardwaste	21,612.18	23,500.00	23,500.00	23,500.00	23,500.00
TOTAL PUBLIC SERVICES - REF		578,434.55	578,500.00	578,500.00	583,500.00	593,500.00
TOTAL POBLIC SERVICES - REI	USE DISFUSAL	578,454.55	578,500.00	578,500.00	585,500.00	555,500.00
Dept 728-0000-600 - COMMU						
101-728-0000-600-70200	Salaries & Wages	84,060.51	132,601.00	132,601.00	117,000.00	135,841.00
101-728-0000-600-70301	Overtime - Clerical	1,217.77				
101-728-0000-600-70504	Insurance Savings Bonus	7,429.01	7,384.00	7,384.00	7,384.00	7,532.00
101-728-0000-600-70505	Retiree Health Opt-out Bonus	1,526.65	2,200.00	2,200.00	2,200.00	2,355.00
101-728-0000-600-71400	Workers' Compensation	860.51	1,082.00	1,082.00	937.51	1,082.00
101-728-0000-600-71500	Employeer's F.I.C.A.	6,828.84	10,556.00	10,556.00	9,600.00	12,482.00
101-728-0000-600-71600	Health Insurance	9,515.22	19,915.00	19,915.00	15,215.00	20,073.00
101-728-0000-600-71602	Health Insurance Deductible	4,436.16	4,614.00	4,614.00	3,504.00	4,935.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
101-728-0000-600-71604	RETIREE HEALTH CONTRIBUTION	1,647.59	3,278.00	3,278.00	2,300.00	3,358.00
101-728-0000-600-71700	Life/Disability Insurance	936.86	1,334.00	1,334.00	850.00	1,334.00
101-728-0000-600-71800	Deferred Retirement Contrib.	2,952.78	5,891.00	5,891.00	8,500.00	16,686.00
101-728-0000-600-71850	MERS Retirement Contribution	30,541.22	58,212.00	58,212.00	34,000.00	23,138.00
101-728-0000-600-71851	MERS Employee Contribution	(4,413.14)	(6,925.00)	(6,925.00)	(3,600.00)	(2,603.00)
101-728-0000-600-71901	Dental Insurance	2,770.73	3,276.00	3,276.00	2,220.00	3,467.00
101-728-0000-600-71902	Optical Insurance	368.96	437.00	437.00	292.00	421.00
101-728-0000-600-72700	Office Supplies	957.20	700.00	700.00	700.00	800.00
101-728-0000-600-72800	Postage	691.08	710.00	710.00	710.00	710.00
101-728-0000-600-81000	Printing & Publishing	374.20	150.00	150.00	150.00	325.00
101-728-0000-600-83100	Contractual Services	23,867.50	20,000.00	32,450.00	20,000.00	20,000.00
101-728-0000-600-86000	Transportation	14.72				
101-728-0000-600-86100	Conferences & Workshops	1,250.20	4,000.00	4,000.00	4,000.00	4,500.00
101-728-0000-600-86300	Transp./Communcation Allowance	908.98	1,512.00	1,512.00	1,512.00	2,952.00
101-728-0000-600-88000	Community Promotion		2,000.00	2,000.00	500.00	1,000.00
101-728-0000-600-94100	Equipment Rental	1,396.30	1,490.00	1,490.00	1,490.00	1,490.00
101-728-0000-600-95600	Miscellaneous				100.00	
101-728-0000-600-95800	Memberships & Dues	60.00	840.00	840.00	790.00	790.00
101-728-0000-600-96100	Insurance Premiums	2,799.02	3,079.00	3,079.00	2,960.63	3,079.00
TOTAL COMMUNITY DEVELO	PMENT	182,998.87	278,336.00	290,786.00	233,315.14	265,747.00
•	JNITY DEVELOPMENT - CODE ENFORCEMEN					
101-728-3700-600-70100	Per Diem	975.00	3,500.00	3,500.00	3,500.00	3,500.00
101-728-3700-600-70200	Salaries & Wages	67,901.04	56,963.00	56,963.00	47,000.00	57,116.00
101-728-3700-600-70301	Overtime - Clerical	817.60				
101-728-3700-600-70504	Insurance Savings Bonus	3,379.64	1,846.00	1,846.00	1,846.00	1,883.00
101-728-3700-600-70505	Retiree Health Opt-out Bonus	952.45	550.00	550.00	530.00	589.00
101-728-3700-600-71400	Workers' Compensation	1,864.98	1,082.00	1,082.00	937.51	1,082.00
101-728-3700-600-71500	Employeer's F.I.C.A.	5,543.29	4,463.00	4,463.00	4,463.00	5,112.00
101-728-3700-600-71600	Health Insurance	332.72	1,048.00	1,048.00	46.00	1,056.00
101-728-3700-600-71602	Health Insurance Deductible	(109.80)	339.00	339.00		358.00
101-728-3700-600-71604	RETIREE HEALTH CONTRIBUTION	434.42	212.00	212.00		189.00
101-728-3700-600-71700	Life/Disability Insurance	46.44	202.00	202.00	100.00	730.00
101-728-3700-600-71800	Deferred Retirement Contrib.	1,182.46	895.00	895.00	1,700.00	3,552.00
101-728-3700-600-71850	MERS Retirement Contribution	12,623.76	7,596.00	7,596.00	4,200.00	
101-728-3700-600-71851	MERS Employee Contribution	(2,025.51)	(1,124.00)	(1,124.00)	(600.00)	
101-728-3700-600-71901	Dental Insurance	239.44	504.00	504.00	247.00	533.00
101-728-3700-600-71902	Optical Insurance	27.00	67.00	67.00	35.00	65.00
101-728-3700-600-72700	Office Supplies	1,345.25	500.00	500.00	500.00	500.00
101-728-3700-600-72800	Postage	292.61	300.00	300.00	300.00	300.00
101-728-3700-600-74000	Operating Supplies	1,340.00	1,100.00	1,100.00	1,100.00	1,500.00
101-728-3700-600-74500	Fuel & Lubricants	174.78			310.00	310.00
101-728-3700-600-81000	Printing & Publishing	294.35	100.00	100.00	100.00	200.00
101-728-3700-600-83100	Contractual Services	600.00	15,600.00	15,600.00	7,600.00	10,000.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
101-728-3700-600-83105	Inspection Services	39,999.96	40,800.00	40,800.00	40,000.00	40,800.00
101-728-3700-600-83110	Weed Cutting Services	5,260.00	4,500.00	4,500.00	3,000.00	3,000.00
101-728-3700-600-86000	Transportation	445.69				
101-728-3700-600-86100	Conferences & Workshops	40.00	3,500.00	3,500.00	1,000.00	2,000.00
101-728-3700-600-86300	Transp./Communcation Allowance	531.52	168.00	168.00	588.00	948.00
101-728-3700-600-94100	Equipment Rental	448.50				
101-728-3700-600-95800	Memberships & Dues	40.00				200.00
101-728-3700-600-96100	Insurance Premiums	2,115.77	2,328.00	2,328.00	2,242.24	2,328.00
TOTAL COMMUNITY DEVELOR	PMENT - CODE ENFORCEMENT	147,113.36	147,039.00	147,039.00	120,744.75	137,851.00
Dept 728-4000-600 - COMMI	INITY DEVELOPMENT - PLANNING & ENGIN					
101-728-4000-600-70100	Per Diem	6,075.00	8,100.00	8,100.00	8,100.00	8,100.00
101-728-4000-600-71500	Employeer's F.I.C.A.	464.74	620.00	620.00	620.00	620.00
101-728-4000-600-80301	Engineering - Site Plans	19,110.00	15,000.00	15,000.00	8,000.00	20,000.00
101-728-4000-600-80306	Planning Services	14,463.76	13,000.00	13,000.00	23,000.00	17,500.00
TOTAL COMMUNITY DEVELOR		40,113.50	36,720.00	36,720.00	39,720.00	46,220.00
		10)110100	00)/ 20100	00)/20:00	00)/ 20100	10)220100
Dept 869-0000-170 - POST EN	1PLOYMENT					
101-869-0000-170-70504	Insurance Savings Bonus	39,416.29	33,908.00	33,908.00	33,501.00	34,326.00
101-869-0000-170-71500	Employeer's F.I.C.A.	2,487.60	2,594.00	2,594.00	2,023.00	2,626.00
101-869-0000-170-71600	Health Insurance	37,834.18	35,518.00	35,518.00	26,553.00	20,242.00
101-869-0000-170-71602	Health Insurance Deductible	4,050.00	3,159.00	3,159.00	4,200.00	3,276.00
101-869-0000-170-71901	Dental Insurance	6,206.97	6,724.00	6,724.00	2,295.00	5,783.00
101-869-0000-170-71902	Optical Insurance	575.70	561.00	561.00	542.00	541.00
101-869-0000-170-99925	Approp. to OPEB Reserve Fund		9,380.00	9,380.00	9,380.00	0.00
TOTAL POST EMPLOYMENT		90,570.74	91,844.00	91,844.00	78,494.00	66,794.00
Dept 869-0000-300 - POST EN	ADI OYMENT					
101-869-0000-300-70504	Insurance Savings Bonus	6,930.24	7,078.00	7,078.00	7,066.00	7,219.00
101-869-0000-300-71500	Employeer's F.I.C.A.	530.17	541.00	541.00	541.00	552.00
101-869-0000-300-71600	Health Insurance	167,432.33	212,932.00	212,932.00	198,352.00	224,737.00
101-869-0000-300-71602	Health Insurance Deductible	12,150.00	14,850.00	14,850.00	15,400.00	19,600.00
101-869-0000-300-71901	Dental Insurance	9,851.52	12,600.00	12,600.00	10,980.00	16,003.00
101-869-0000-300-71902	Optical Insurance	972.00	1,344.00	1,344.00	1,122.00	1,620.00
101-869-0000-300-95600	Miscellaneous	1,280.43	2,000.00	2,000.00	700.00	1,500.00
101-869-0000-300-99925	Approp. to OPEB Reserve Fund	_,	30,350.00	30,350.00	30,350.00	0.00
TOTAL POST EMPLOYMENT		199,146.69	281,695.00	281,695.00	264,511.00	271,231.00
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		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
Dept 869-0000-440 - POST EI	MPLOYMENT					
101-869-0000-440-71600	Health Insurance	80,741.60	84,256.00	84,256.00	70,612.00	59,417.00
101-869-0000-440-71602	Health Insurance Deductible	6,750.00	6,750.00	6,750.00	9,800.00	9,800.00
101-869-0000-440-71901	Dental Insurance	2,462.88	2,520.00	2,520.00	3,080.00	4,001.00
101-869-0000-440-71902	Optical Insurance	371.25	336.00	336.00	405.00	486.00
101-869-0000-440-99925	Approp. to OPEB Reserve Fund		11,760.00	11,760.00	11,760.00	0.00
TOTAL POST EMPLOYMENT		90,325.73	105,622.00	105,622.00	95,657.00	73,704.00
Dept 869-0000-600 - POST EI	MPLOYMENT					
101-869-0000-600-71600	Health Insurance	37,961.52	27,142.00	27,142.00	25,241.00	25,863.00
101-869-0000-600-71901	Dental Insurance	3,335.15	3,780.00	3,780.00	3,695.00	4,001.00
101-869-0000-600-71902	Optical Insurance	276.75	336.00	336.00	324.00	324.00
101-869-0000-600-99925	Approp. to OPEB Reserve Fund		3,510.00	3,510.00	3,510.00	0.00
TOTAL POST EMPLOYMENT		41,573.42	34,768.00	34,768.00	32,770.00	30,188.00
Dept 966-0000-170 - TRANSF						
101-966-0000-170-99959	Appropriation to OPEB Trust	45,000.00				
101-966-0000-170-99991	Appropriation to of Eb must	124,939.39	140,000.00	140,000.00	135,763.47	145,000.00
101-966-0000-170-99992	AppropBrighton Area Seniors	7,000.00	140,000.00	140,000.00	133,703.47	143,000.00
101-966-0000-170-99995	Approp. to EDC	9,065.98	9,200.00	9,200.00	9,200.00	9,200.00
101-966-0000-170-99997	APPROP. TO HISTORICAL SOCIETY	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
TOTAL TRANSFERS-OUT AGE		188,005.37	151,200.00	151,200.00	146,963.47	156,200.00
Dept 968-0000-000 - TRANSF						
101-968-0000-000-99922	Approp. To Major Street	197,750.40		66,162.00	64,012.00	0.00
101-968-0000-000-99922	Approp. To Local Street	171,749.60		26,498.00	14,648.00	100,000.00
101-968-0000-000-99923	Approp. to IMGST Maint Fund	9,500.00	2,500.00	2,500.00	2,500.00	2,500.00
101-968-0000-000-99930	Approp. To Major St. Debt	408,622.86	356,880.00	356,880.00	356,880.41	328,817.08
101-968-0000-000-99941	Approp. To Capital Improv	676,408.38	318,759.00	344,010.00	318,759.00	301,052.38
101-968-0000-000-99942	APPROP. TO CAPITAL RESERVE	0,0,100.00	1,713,000.00	1,713,000.00	1,713,000.00	650,000.00
101-968-0000-000-99945	Approp. To LDFA Fund	92,128.37	1,7 13,000.00	1,7 10,000.00	1,713,000.00	030,000.00
TOTAL TRANSFERS-OUT OTH		1,556,159.61	2,391,139.00	2,509,050.00	2,469,799.41	1,382,369.46
TOTAL EXPENDITURES GENE		8,754,349.22	10,150,646.00	10,346,270.58	10,164,252.03	9,436,584.46
MAJOR STREETS						
REVENUE						
202-010-0000-000-67000	Interest Earnings	1,149.71	150.00	150.00	2,000.00	1,000.00
202-010-0000-440-47900	Utility R.O.W. Permits	7,750.00	5,000.00	5,000.00	5,400.00	5,400.00
202-010-0000-440-47925	METRO Act - R.O.W. Permit Fees	24,556.96	24,000.00	24,000.00	24,000.00	24,000.00
202-010-0000-440-52400	MSHDA Grant	975.00	2 ,,000.00	2 ,000.00	2 7,000.00	24,000.00
202-010-0000-440-52400	Gas & Weight Tax Sharing	542,861.06	540,000.00	540,000.00	530,000.00	550,000.00
202-010-0000-440-56901	MDOT Grant	86,277.98	2.0,000.00	2.0,000.00	223,000.00	200,000.00
202-010-0000-440-67405	Challis Rd. SAD - Interest	17,481.14	14,337.06	14,337.06	13,078.12	8,288.00
202-010-0000-440-67406	Cross St. SAD - Interest	8,662.38	5,917.97	5,917.97	5,924.00	3,938.00
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		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
202-010-0000-440-67408	Orndorf SAD - Interest	4,628.71	3,857.26	3,857.26	3,988.26	3,086.00
202-010-0000-440-68600	Reimbursements	478.18			4,219.00	
202-010-0000-440-69800	Bond Proceeds					1,000,000.00
202-010-0000-440-69802	Assessment Proceeds	133,820.64	123,967.00	123,967.00	130,342.00	120,735.69
202-010-0000-440-69911	Appropriation - General	197,750.40		66,162.00	64,012.00	
202-010-0000-440-69941	Appropriation - Cap. Improv.			12,000.00	12,000.00	
202-010-0000-440-69942	APPROP FROM CAPITAL RESERVE		550,000.00	602,874.00	602,874.00	
202-010-0000-440-69944	Appropriation - DDA	192,826.62				
202-010-0000-440-69952	Appropriation - Utility	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00
TOTAL MAJOR STREETS REVE	NUE	1,239,218.78	1,287,229.29	1,418,265.29	1,417,837.38	1,736,447.69
EXPENSE						
202-250-0000-440-80200	Auditing Services	5,857.00	5,295.00	5,295.00	5,295.00	5,348.00
202-250-0000-440-96100	Insurance Premiums	2,981.02	3,200.00	3,200.00	9,380.64	3,200.00
202-250-0000-440-97001	Administration	10,587.38	10,587.00	10,587.00	10,587.38	10,587.38
202-250-0000-440-83200	Bond Counsel Services					30,000.00
202-447-0000-440-80302	Project Engineering	13,623.42	20,000.00	32,000.00	28,800.00	50,000.00
202-447-0000-440-80307	Design Engineering	30,437.11		26,000.00	12,500.00	130,000.00
202-451-0000-440-97102	Roadway Reconstruction	139,083.70	505,000.00	614,924.00	647,194.00	950,000.00
202-451-0000-440-97106	Sidewalk Improvement	71,643.89	70,000.00	59,690.25	59,690.25	50,000.00
202-451-0000-440-97109	Roadway Tree Improvement	8,515.96	15,000.00	33,612.00	33,612.00	20,000.00
202-463-0000-440-71000	Personnel Services	113,080.50	113,081.00	113,081.00	113,080.50	113,080.50
202-463-0000-440-77900	Road Supplies	3,246.47	4,000.00	4,000.00	4,000.00	4,000.00
202-463-0000-440-83100	Contractual Services	87,415.00	60,000.00	121,999.40	111,999.40	60,000.00
202-463-0000-440-94101	Equipment Rental - Force	28,266.70	28,267.00	28,267.00	28,266.70	28,266.70
202-474-0000-440-71000	Personnel Services	15,208.12	15,208.00	15,208.00	15,208.12	15,208.12
202-474-0000-440-77800	Traffic Control Supplies	9,526.50	10,400.00	15,369.09	15,369.09	10,400.00
202-474-0000-440-83100	Contractual Services	15,161.77	16,100.00	16,100.00	30,000.00	25,000.00
202-474-0000-440-94101	Equipment Rental - Force	4,441.91	4,442.00	4,442.00	4,441.91	4,441.91
202-478-0000-440-71000	Personnel Services	27,287.00	27,287.00	27,287.00	27,287.00	27,287.00
202-478-0000-440-78100	Snow Removal Supplies	62,743.20	69,000.00	69,000.00	50,000.00	69,000.00
202-478-0000-440-83100	Contractual Services		6,000.00	6,000.00		6,000.00
202-478-0000-440-94101	Equipment Rental - Force	7,672.39	7,672.00	7,672.00	7,672.39	7,672.39
202-535-0000-440-78000	Storm Drain Supplies	829.36	1,495.00	1,495.00	1,495.00	1,495.00
202-535-0000-440-81050	Printing/Mailing Service		200.00	200.00	200.00	
202-535-0000-440-83100	Contractual Services	1,552.50	53,000.00	65,000.00	50,000.00	53,000.00
202-535-0000-440-83800	State DEQ Service Fee	5,143.06	7,019.00	7,019.00	6,765.00	5,565.00
202-535-0000-440-93202	Vehicles R&M	24,910.78	4,550.00	4,550.00	4,550.00	7,800.00
202-535-0000-440-95600	Miscellaneous	1,167.50	5,000.00	5,000.00	5,000.00	5,000.00
202-906-0000-440-99100	Bond Principal	215,000.00	215,000.00	215,000.00	215,000.00	215,000.00
202-906-0000-440-99800	Paying Agent Fees	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
202-906-0000-905-99500	Bond Interest	38,725.00	28,300.00	28,300.00	28,300.00	42,763.00
202-968-0000-440-99923	Approp. To Local Street	50,000.00		16,309.75	16,309.75	
TOTAL MAJOR STREETS EXPE	NSE	995,107.24	1,306,103.00	1,557,607.49	1,543,004.13	1,951,115.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
LOCAL STREETS						
REVENUE						
203-010-0000-000-67000	Interest Earnings	59.67	90.00	90.00	250.00	90.00
203-010-0000-440-47900	Utility R.O.W. Permits	2,200.00	2,300.00	2,300.00	2,150.00	2,150.00
203-010-0000-440-54600	Gas & Weight Tax Sharing	191,704.11	195,000.00	195,000.00	195,000.00	175,000.00
203-010-0000-440-69800	Bond Proceeds					4,250,000.00
203-010-0000-440-69911	Appropriation - General	171,749.60		26,498.00	14,648.00	100,000.00
203-010-0000-440-69920	APPROP FROM STREET MILLAGE			1,170,000.00	1,170,000.00	270,000.00
203-010-0000-440-69922	Appropriation - Major St.	50,000.00		16,309.75	16,309.75	,
203-010-0000-440-69942	APPROP FROM CAPITAL RESERVE		230,000.00	230,000.00	230,000.00	
203-010-0000-440-69944	Appropriation - DDA	797,015.24	,	3,488.00	3,488.00	
TOTAL LOCAL STREETS REVE	NUE	1,212,728.62	427,390.00	1,643,685.75	1,631,845.75	4,797,240.00
EXPENSE						
203-250-0000-440-80200	Auditing Services	2,722.00	2,460.00	2,460.00	2,460.00	2,485.00
203-250-0000-440-83200	Bond Counsel Services					50,000.00
203-250-0000-440-96100	Insurance Premiums	2,417.49	2,600.00	2,600.00	2,507.89	2,600.00
203-250-0000-440-97001	Administration	3,342.00	3,342.00	3,342.00	3,342.00	3,342.00
203-447-0000-440-80302	Project Engineering					100,000.00
203-447-0000-440-80307	Design Engineering	112,547.51	72,800.00	102,800.00	103,073.00	
203-451-0000-440-97102	Roadway Reconstruction	797,015.24		1,177,588.00	1,207,588.00	410,000.00
203-451-0000-440-97106	Sidewalk Improvement	362.25	50,000.00	69,985.00	69,985.00	50,000.00
203-451-0000-440-97109	Roadway Tree Improvement			26,498.00	26,498.00	23,000.00
203-463-0000-440-71000	Personnel Services	90,526.50	90,527.00	90,527.00	90,527.00	90,527.00
203-463-0000-440-77900	Road Supplies	879.53	2,500.00	2,500.00	2,500.00	2,500.00
203-463-0000-440-83100	Contractual Services	42,116.00	40,000.00	54,724.35	54,724.35	40,000.00
203-463-0000-440-94101	Equipment Rental - Force	23,846.13	23,846.00	23,846.00	23,846.00	23,846.00
203-474-0000-440-71000	Personnel Services	2,075.10	2,075.00	2,075.00	2,075.00	2,075.00
203-474-0000-440-77800	Traffic Control Supplies	6,355.64	5,600.00	5,814.13	5,814.13	5,600.00
203-474-0000-440-83100	Contractual Services	1,978.00	2,300.00	2,300.00	2,300.00	3,070.00
203-474-0000-440-94101	Equipment Rental - Force	929.07	929.00	929.00	929.00	929.00
203-478-0000-440-71000	Personnel Services	23,268.40	23,268.00	23,268.00	23,268.00	23,268.00
203-478-0000-440-78100	Snow Removal Supplies	31,961.03	38,000.00	38,000.00	27,000.00	38,000.00
203-478-0000-440-94101	Equipment Rental - Force	6,193.80	6,194.00	6,194.00	6,194.00	6,194.00
203-535-0000-440-78000	Storm Drain Supplies	490.83	805.00	805.00	805.00	805.00
203-535-0000-440-83100	Contractual Services		47,000.00	47,000.00	47,000.00	47,000.00
203-535-0000-440-83800	State DEQ Service Fee		1,470.00	1,470.00	1,000.00	1,500.00
203-535-0000-440-93202	Vehicles R&M		2,450.00	2,450.00	2,450.00	4,200.00
203-906-0000-440-99500	Bond Interest					80,000.00
TOTAL LOCAL STREETS EXPEN	NSE	1,149,026.52	418,166.00	1,687,175.48	1,705,886.37	1,010,941.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
STREET MILLAGE FUND						
REVENUE						
204-010-0000-000-40202	REAL - CURRENT STREETS			1,089,400.00	1,070,073.00	1,126,000.00
204-010-0000-000-40215	MTT TAX REVENUE REDUCTION			(3,550.00)	3,550.00	(1,700.00)
204-010-0000-000-41002	PERSONAL - CURRENT STREETS			76,100.00	74,873.60	74,000.00
204-010-0000-000-41200	Real - Delinquent				17,713.34	
204-010-0000-000-43704	IFT - REAL STREETS			7,400.00	7,440.50	7,200.00
204-010-0000-000-43705	IFT - PERSONAL STREETS			650.00	652.00	500.00
204-010-0000-000-44400	Penalty Current - Real				1,922.91	
204-010-0000-000-44500	Penalty Current - Person.				130.00	
204-010-0000-000-67000	Interest Earnings				4,000.00	2,000.00
TOTAL STREET MILLAGE REVE	INUE	0.00	0.00	1,170,000.00	1,180,355.35	1,208,000.00
EXPENSE						
204-968-0000-440-99923	Approp. To Local Street			1,170,000.00	1,170,000.00	270,000.00
TOTAL STREET MILLAGE EXPE		0.00	0.00	1,170,000.00	1,170,000.00	270,000.00
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PSD FUND						
REVENUE						
260-010-0000-000-67000	Interest Earnings	22.56			5.00	
260-010-0000-000-68600	Reimbursements	4,150.00				
TOTAL PSD REVENUE		4,172.56	0.00	0.00	5.00	0.00
EXPENSE						
260-173-0000-170-72800	Postage	192.23				
260-173-0000-170-88000	Community Promotion	32,396.99	2,500.00	2,500.00	3,178.00	
TOTAL PSD FUND EXPENSE		32,589.22	2,500.00	2,500.00	3,178.00	0.00
BRIGHTON ARTS AND CULTU						
REVENUE						
261-010-0000-000-54850	LOCAL GRANT	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
261-010-0000-000-67000	Interest Earnings	37.01	2,000,000	2,000.00	30.00	2,000100
261-010-0000-000-69944	Appropriation - DDA	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
	CULTURAL COMMISSION REVENUE	6,037.01	6,000.00	6,000.00	6,030.00	6,000.00
EXPENSE						
261-804-0000-170-81000	Printing & Publishing	491.13	550.00	550.00	500.00	500.00
261-804-0000-170-83100	Contractual Services	450.00	3,000.00	3,000.00	6,000.00	4,000.00
261-804-0000-170-88000	Community Promotion	1,776.90	2,375.00	2,375.00	3,507.00	3,000.00
261-804-0000-170-95800	Memberships & Dues	105.00	450.00	450.00	350.00	350.00
TOTAL BRIGHTON ARTS AND	CULTURAL COMMISSION EXPENSE	2,823.03	6,375.00	6,375.00	10,357.00	7,850.00

	DESCRIPTION	2018-19 ACTIVITY	2019-20 ORIGINAL	2019-20 AMENDED BUDGET	2019-20 PROJECTED	2020-21 RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
REVENUE						
262-010-0000-000-67000	Interest Earnings	79.15	100.00	100.00	70.00	70.00
262-010-0000-000-69911	Appropriation - General	9,500.00	2,500.00	2,500.00	2,500.00	2,500.00
TOTAL IMAGINATION STATIO		9,579.15	2,600.00	2,600.00	2,570.00	2,570.00
EXPENSE						
262-441-0000-440-75100	Grounds Supplies	1,889.40	2,000.00	2,000.00	2,000.00	2,000.00
262-441-0000-440-88000	Community Promotion	50.00	250.00	250.00	250.00	250.00
262-441-0000-440-93400	Grounds R&M	6,169.29	3,000.00	3,000.00	3,000.00	3,000.00
TOTAL IMAGINATION STATIO	N EXPENSE	8,108.69	5,250.00	5,250.00	5,250.00	5,250.00
STATE DRUG FORFEITURE FUI REVENUE	ND					
265-010-0000-000-67000	INTEREST EARNINGS - DRUG FORFEITURE	25.42			30.00	
265-010-0000-300-66300	Drug Forfeitures	5,519.00				
265-010-0000-300-66301	CRIMINAL FORFEITURES	952.00				
TOTAL STATE DRUG FORFEITU	JRE FUND REVENUE	6,496.42	0.00	0.00	30.00	0.00
EXPENSE						
265-301-0000-300-88100	DRUG FORFEITURE EXPENDITURES	3,152.14				
265-902-0000-300-97011	VEHICLES & EQUIPMENT	126.25	2,000.00	2,000.00		700.00
265-968-0000-300-99911	Approp. to General Fund	1,652.98	2,500.00	2,500.00	2,500.00	2,500.00
TOTAL STATE DRUG FORFEITU	JRE FUND EXPENSE	4,931.37	4,500.00	4,500.00	2,500.00	3,200.00
FEDERAL DRUG FORFEITURE REVENUE						
266-010-0000-000-67000	Interest Earnings	622.52	300.00	300.00	450.00	300.00
266-010-0000-300-66300	Drug Forfeitures	32,081.10				
TOTAL FEDERAL DRUG FORFE		32,703.62	300.00	300.00	450.00	300.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
EXPENSE						
266-301-0000-300-86100	Conferences & Workshops	4,698.79	2,000.00	2,000.00	5,000.00	3,000.00
266-301-0000-300-88100	DRUG FORFEITURE EXPENDITURES	4,740.89				
266-902-0000-300-97011	VEHICLES & EQUIPMENT	84,785.30	51,500.00	51,500.00	26,954.50	28,000.00
TOTAL FEDERAL DRUG FORFE	EITURE EXPENSE	94,224.98	53,500.00	53,500.00	31,954.50	31,000.00
STREET DEBT FUND						
REVENUE						
320-010-0000-000-69911	Appropriation - General	408,622.86	356,880.00	356,880.00	356,880.41	328,817.08
TOTAL STREET DEBT FUND RE	EVENUE	408,622.86	356,880.00	356,880.00	356,880.41	328,817.08
EXPENSE						
320-906-0000-440-99100	Bond Principal	335,750.00	292,250.00	292,250.00	292,250.00	273,900.00
320-906-0000-440-99800	Paying Agent Fees	126.38	466.00	466.00	466.00	466.00
320-906-0000-905-99500	Bond Interest	72,746.48	64,164.00	64,164.00	64,164.41	54,451.08
TOTAL STREET DEBT FUND EX	(PENSE	408,622.86	356,880.00	356,880.00	356,880.41	328,817.08
CAPITAL IMPROVEMENT FUN	ID					
REVENUE						
401-010-0000-000-47950	Easement Permit Fee	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
401-010-0000-000-67000	Interest Earnings	4.13				
401-010-0000-000-69911	Appropriation - General	676,408.38	318,759.00	344,010.00	318,759.00	301,052.38
401-010-0000-000-69942	APPROP FROM CAPITAL RESERVE		450,000.00	450,000.00	450,000.00	517,500.00
401-010-0000-440-68302	Sale of Machinery/Equip.	57,299.25	16,000.00	16,000.00	12,830.00	
401-010-0000-440-68304	Sale of Vehicles	37,909.40	5,000.00	5,000.00	10,165.00	
TOTAL CAPITAL IMPROVEME	NT FUND REVENUE	773,121.16	791,259.00	816,510.00	793,254.00	820,052.38
EXPENSE						
401-902-0000-170-97001	Administration	45,451.62	57,110.00	64,460.00	64,460.00	42,500.00
401-902-0000-170-97010	Land and Major Facilities	13, 131.02	100,000.00	117,901.00	117,901.00	100,000.00
401-902-0000-440-80305	Architectural Services	735.00	100,000.00	117,501.00	5,000.00	10,000.00
401-902-0000-440-97010	Land & Major Facilities - DPS	,	88,000.00	88,000.00	88,000.00	125,000.00
401-902-0000-440-97011	VEHICLES & EQUIPMENT	387,185.84	225,000.00	203,000.00	176,763.00	240,000.00
401-902-0000-600-97011	VEHICLES & EQUIPMENT	7,000.00				,
401-906-0000-170-99101	Loan Principal	93,894.68	95,492.00	95,492.00	95,492.00	97,139.00
401-906-0000-440-99100	Bond Principle	186,300.00	179,800.00	179,800.00	179,800.00	167,300.00
401-906-0000-440-99800	Paying Agent Fees	108.32	110.00	110.00	110.00	110.00
401-906-0000-905-99500	Bond Interest	44,338.50	38,847.00	38,847.00	38,847.00	33,641.00
401-906-0000-905-99501	Loan Interest	6,107.20	4,510.00	4,510.00	4,510.00	2,862.00
401-968-0000-440-99922	Approp. To Major Street	· ·	•	12,000.00	12,000.00	
401-968-0000-440-99958	Approp. To Utilities Fund			10,000.00	10,000.00	
TOTAL CAPITAL IMPROVEME		771,121.16	788,869.00	814,120.00	792,883.00	818,552.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GLNUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
POLICE CAPITAL MILLAGE FU	ND					
REVENUE						
402-010-0000-000-67000	Interest Earnings	942.94	500.00	500.00	1,200.00	750.00
402-010-0000-300-40200	Real - Current	153,653.20	165,460.00	165,460.00	162,508.43	167,000.00
402-010-0000-300-40215	MTT TAX REVENUE REDUCTION	(671.18)	(200.00)	(200.00)	(500.00)	(200.00)
402-010-0000-300-41000	Personal - Current	11,244.47	11,563.00	11,563.00	11,370.55	11,000.00
402-010-0000-300-41200	Real - Delinquent	1,382.66	1,000.00	1,000.00	2,690.03	1,000.00
402-010-0000-300-42000	Personal Delinquent	123.43			38.05	
402-010-0000-300-42300	Payment-In-Lieu of Taxes	104.06	110.00	110.00	0.00	110.00
402-010-0000-300-43700	IFT - Real	1,214.08	1,131.00	1,131.00	1,130.06	1,000.00
402-010-0000-300-43701	IFT - Personal	106.91	99.00	99.00	99.02	75.00
402-010-0000-300-44300	Penalty Delinq Person.	20.94			14.15	
402-010-0000-300-44400	Penalty Current - Real	189.89			287.14	
402-010-0000-300-44500	Penalty Current - Person.	21.46			19.71	
402-010-0000-300-44600	Penalty Delinq Real	80.78				
402-010-0000-300-57300	LOCAL COMMUNITY STABILIZATION SHARE	7,473.45	3,465.00	3,465.00	7,000.00	7,000.00
402-010-0000-300-68302	Sale of Machinery/Equip.				4,690.00	
402-010-0000-300-68303	Sale of Office Equipment	1,800.00			52.25	
402-010-0000-300-68304	Sale of Vehicles	41,307.26				
402-010-0000-300-68900	Miscellaneous	401.15				
TOTAL POLICE CAPITAL MILL	AGE FUND REVENUE	219,395.50	183,128.00	183,128.00	190,599.39	187,735.00
EXPENSE						
402-301-0000-300-74800	Uniforms					15,500.00
402-301-0000-300-80305	Architectural Services	3,440.00				
402-301-0000-300-93200	Operating Equipment R&M	3,872.33	4,500.00	4,500.00	2,860.00	13,000.00
402-301-0000-300-97701	Mach. & Equip Replace.	8,120.05	10,000.00	27,942.74	27,942.74	11,000.00
402-902-0000-300-97011	VEHICLES & EQUIPMENT	81,259.13	80,250.00	80,250.00	22,957.00	175,300.00
402-902-0000-300-97500	Bldg. Acquisition/Improv.	36,307.00	36,000.00	36,000.00	36,000.00	14,900.00
TOTAL POLICE CAPITAL MILL	AGE FUND REVENUE	132,998.51	130,750.00	148,692.74	89,759.74	229,700.00
CAPITAL RESERVE FUND						
REVENUE						
403-010-0000-440-69911	Appropriation - General		1,713,000.00	1,713,000.00	1,713,000.00	650,000.00
TOTAL CAPITAL RESERVE FUN		0.00	1,713,000.00	1,713,000.00	1,713,000.00	650,000.00
EXPENSE						
403-968-0000-440-99922	Approp. To Major Street		550,000.00	602,874.00	602,874.00	
403-968-0000-440-99923	Approp. To Local Street		230,000.00	230,000.00	230,000.00	
403-968-0000-440-99941	Approp. To Capital Improv		450,000.00	450,000.00	450,000.00	517,500.00
TOTAL CAPITAL RESERVE FUN		0.00	1,230,000.00	1,282,874.00	1,282,874.00	517,500.00

		2018-19	2019-20	2019-20	2019-20	2020-21
	DESCRIPTION	ACTIVITY	ORIGINAL BUDGET	AMENDED BUDGET	PROJECTED ACTIVITY	RECOMMENDED
GL NUMBER DDA FUND	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
REVENUE						
494-010-0000-000-67000	Interest Earnings	14,964.92	2,500.00	2,500.00	3,500.00	2,500.00
494-010-0000-440-40215	MTT TAX REVENUE REDUCTION	(1,130.47)	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)
494-010-0000-440-40300	Real - DDA/TIR - Current	728,692.07	810,000.00	810,000.00	774,656.00	790,000.00
494-010-0000-440-41100	Personal-DDA/TIR- Current	68,849.19	65,000.00	65,000.00	63,308.00	61,750.00
494-010-0000-440-41300	Real - DDA/TIR - Deling.	4,125.84	2,500.00	2,500.00	34,500.00	2,500.00
494-010-0000-440-42100	Personal-DDA/TIR- Deling.	890.63	1,000.00	1,000.00	1,430.00	1,000.00
494-010-0000-440-44400	Penalty Current - Real	1,297.62	1,000.00	1,000.00	2,502.00	1,000.00
494-010-0000-440-44500	Penalty Current - Person.	197.59	150.00	150.00	113.00	150.00
494-010-0000-440-44600	Penalty Deling Real	241.05				
494-010-0000-440-57300	LOCAL COMMUNITY STABILIZATION SHARE	84,294.61	87,000.00	87,000.00	89,296.00	87,000.00
TOTAL DDA FUND REVENUE		902,423.05	964,150.00	964,150.00	964,305.00	940,900.00
			·			
EXPENSE						
494-902-0000-440-80100	Legal Fees	6,097.00	10,000.00	10,000.00	7,500.00	7,500.00
494-902-0000-440-80200	Auditing Services	3,234.00	2,924.00	2,924.00	2,924.00	2,953.00
494-902-0000-440-80302	Project Engineering	7,627.00	30,000.00	69,235.00	40,000.00	35,000.00
494-902-0000-440-80305	Architectural Services	25,098.33	25,000.00	25,000.00	15,000.00	15,000.00
494-902-0000-440-80308	Engineering Study	7,500.00			10,600.00	10,000.00
494-902-0000-440-83100	Contractual Services	2,150.00			45,000.00	20,000.00
494-902-0000-440-86100	Conferences & Workshops	302.92				1,500.00
494-902-0000-440-88000	Community Promotion	24,709.61	18,000.00	18,000.00	20,625.00	35,000.00
494-902-0000-440-92900	Property Taxes	8,366.59	9,000.00	9,000.00	8,839.00	9,000.00
494-902-0000-440-93400	Grounds R&M	59,951.61	62,000.00	62,000.00	68,792.00	64,175.00
494-902-0000-440-95300	P/Y Tax Chargeback	975.00				
494-902-0000-440-95900	Depreciation Expense	338,272.75	350,000.00	350,000.00	350,000.00	350,000.00
494-902-0000-440-96100	Insurance Premiums	1,226.04	1,400.00	1,400.00	1,338.65	1,400.00
494-902-0000-440-97012	Millpond	0.26				
494-902-0000-440-97013	STREETSCAPE	1,071.00			45,000.00	
494-902-0000-440-97100	Land Acquisition/Improve.	43,483.41	43,700.00	43,700.00	43,805.00	44,180.00
494-906-0000-440-99100	Bond Principal		230,000.00	230,000.00	230,000.00	235,000.00
494-906-0000-440-99500	Bond Interest	51,247.75	47,952.00	47,952.00	47,952.00	42,791.00
494-906-0000-440-99501	Loan Interest	31,735.56	18,846.00	18,846.00	18,846.00	18,846.00
494-968-0000-000-99911	Appropriation - General Fund	150,000.00	150,000.00	155,000.00	155,000.00	150,000.00
494-968-0000-440-99922	Approp. To Major Street	192,826.62				
494-968-0000-440-99923	Approp. To Local Street	797,015.24		3,488.00	3,488.00	
494-968-0000-440-99958	Approp. To Utilities Fund	352,854.10				
494-968-0000-440-99961	Approp. to Arts/Culture Fund	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
TOTAL DDA FUND EXPENSE		2,110,744.79	1,003,822.00	1,051,545.00	1,119,709.65	1,047,345.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
UTILITIES FUND						
REVENUE						
592-010-0000-000-67000	Interest Earnings	16,266.66	4,000.00	4,000.00	15,000.00	10,000.00
592-010-0000-440-56902	MDEQ GRANT	63,986.71				
592-010-0000-440-63500	Tap Charges - City Water	23,330.30	10,000.00	10,000.00	10,000.00	10,000.00
592-010-0000-440-63501	Tap Charges - City Sewer	200.00				
592-010-0000-440-64150	Utility Maintenance Fee	3,956.28	3,860.00	3,860.00	3,860.00	3,860.00
592-010-0000-440-64400	Sales - City Sewer	1,106,039.69	1,176,215.00	1,176,215.00	1,176,215.00	1,323,591.00
592-010-0000-440-64401	Sales - Bulk Water	2,039.82			118.00	
592-010-0000-440-64402	Sales - Genoa Sewer	96,982.64	103,193.00	103,193.00	103,193.00	115,806.00
592-010-0000-440-64403	Sales - Genoa Diln. Water	33,319.66	38,011.00	38,011.00	27,000.00	42,782.00
592-010-0000-440-64404	Sales - Hamburg Sewer	75,840.62	80,758.00	80,758.00	80,758.00	88,601.00
592-010-0000-440-64405	Sales - City Water	917,669.50	962,475.00	962,475.00	935,000.00	1,312,125.00
592-010-0000-440-64406	Sales - Genoa PC Water	79,263.68	86,399.00	86,399.00	82,000.00	108,930.00
592-010-0000-440-64407	Sales - MDOT Sewer	2,018.01	1,727.00	1,727.00	1,727.00	2,422.00
592-010-0000-440-64409	Sales - Hamburg Water	27,933.10	31,046.00	31,046.00	31,046.00	42,003.00
592-010-0000-440-64410	Sales - Genoa N* - Water	108,338.88	105,219.00	105,219.00	100,000.00	136,734.00
592-010-0000-440-64411	Sales - City Lawn Water	223,241.96	260,609.00	260,609.00	200,000.00	283,096.00
592-010-0000-440-64412	Sales - PC Lawn Water	86,528.22	99,047.00	99,047.00	70,000.00	92,989.00
592-010-0000-440-64413	Sales -Brighton Township Water	9,075.19	10,606.00	10,606.00	9,000.00	11,758.00
592-010-0000-440-64500	Admin. Charge - City	256,384.72	305,253.00	305,253.00	280,000.00	204,249.00
592-010-0000-440-64600	Debt Service Charge- City	616,001.73	761,053.00	761,053.00	670,000.00	746,968.00
592-010-0000-440-64700	Unmetered Charge - Sewer	15,301.49	16,772.00	16,772.00	11,000.00	15,018.00
592-010-0000-440-64950	Developer Contribution - Sewer	42,400.22			109,912.00	518,256.00
592-010-0000-440-64951	Developer Contribution - Water	128,297.95			52,508.00	201,744.00
592-010-0000-440-65300	NSF/Collection Fees	400.00	300.00	300.00	300.00	300.00
592-010-0000-440-65900	Penalty - City	53,901.03	42,000.00	42,000.00	45,000.00	45,000.00
592-010-0000-440-65903	Penalty - Genoa Dillion	873.81	600.00	600.00	600.00	600.00
592-010-0000-440-65911	Penalty - Brighton Township	38.42			40.72	
592-010-0000-440-67002	Interest Penalty -	(8.61)				
592-010-0000-440-67100	Building Rent	46,158.73	46,158.00	46,158.00	42,579.37	42,579.37
592-010-0000-440-67404	Tax Penalty - Del. Charge	1,510.93	1,500.00	1,500.00	1,000.00	1,000.00
592-010-0000-440-68304	Sale of Vehicles	3,562.50				
592-010-0000-440-68600	Reimbursements	18,717.64	3,000.00	3,000.00	10.00	2,009.00
592-010-0000-440-68900	Miscellaneous	1,288.00	1,000.00	1,000.00	1,000.00	1,000.00
592-010-0000-440-69300	Gain on Sale of Fixed Assets	11,590.00				
592-010-0000-440-69941	Appropriation - Cap. Improv.			10,000.00	10,000.00	
592-010-0000-440-69944	Appropriation - DDA	352,854.10				
592-010-0000-440-69953	APPROPRIATION - UTILITY RESERVES	1,828,531.00				
TOTAL UTILITIES FUND REVE						

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
EXPENSE						
592-535-9000-440-70200	Salaries & Wages	419,858.38	487,779.00	487,779.00	458,000.00	508,845.00
592-535-9000-440-70300	Overtime	27,046.17	25,000.00	25,000.00	30,000.00	30,000.00
592-535-9000-440-70305	Compensation Time	696.34	2,000.00	2,000.00	10,000.00	10,000.00
592-535-9000-440-70306	Double Time	15,227.24	15,500.00	15,500.00	15,500.00	16,000.00
592-535-9000-440-70400	Part-Time	2,169.60			5,000.00	13,600.00
592-535-9000-440-70500	Sick Pay	27,192.96				
592-535-9000-440-70503	Sick Bonus Pay	1,948.94	1,654.00	1,654.00	1,277.38	1,779.00
592-535-9000-440-70504	Insurance Savings Bonus	17,442.26	21,861.00	21,861.00	18,765.00	21,593.00
592-535-9000-440-70505	Retiree Health Opt-out Bonus	863.72	881.00	881.00	881.00	912.00
592-535-9000-440-70550	Vested Sick & Vacation	(31,491.00)				
592-535-9000-440-70600	Vacation Pay	6,503.65				
592-535-9000-440-70900	Longevity Compensation	1,100.00	1,538.00	1,538.00	1,537.50	1,538.00
592-535-9000-440-71400	Workers' Compensation	14,629.80	11,234.00	11,234.00	9,733.78	11,234.00
592-535-9000-440-71500	Employeer's F.I.C.A.	37,581.93	40,449.00	40,449.00	41,000.00	47,483.00
592-535-9000-440-71600	Health Insurance	72,639.32	76,840.00	76,840.00	63,010.00	73,664.00
592-535-9000-440-71601	Health Insurance Contribution	(3,456.15)	(4,280.00)	(4,280.00)	(3,322.00)	
592-535-9000-440-71602	Health Insurance Deductible	11,404.62	14,941.00	14,941.00	19,349.00	16,135.00
592-535-9000-440-71604	RETIREE HEALTH CONTRIBUTION	7,376.96	8,527.00	8,527.00	9,000.00	10,194.00
592-535-9000-440-71650	OPEB Expense	300,491.00				
592-535-9000-440-71700	Life/Disability Insurance	3,018.67	4,163.00	4,163.00	3,800.00	4,163.00
592-535-9000-440-71800	Deferred Retirement Contrib.	14,812.98	18,724.00	19,138.72	24,415.00	34,490.00
592-535-9000-440-71850	MERS Retirement Contribution	117,506.95	144,990.00	144,990.00	131,350.00	134,626.00
592-535-9000-440-71851	MERS Employee Contribution	(23,224.83)	(26,092.00)	(26,092.00)	(26,092.00)	(28,248.00)
592-535-9000-440-71852	PENSION EXPENSE	102,705.00				
592-535-9000-440-71901	Dental Insurance	9,949.56	10,049.00	10,049.00	10,591.00	10,635.00
592-535-9000-440-71902	Optical Insurance	1,305.60	1,340.00	1,340.00	1,394.00	1,292.00
592-535-9000-440-72700	Office Supplies	683.68	900.00	900.00	900.00	900.00
592-535-9000-440-72800	Postage	5,533.51	5,300.00	5,300.00	5,300.00	5,300.00
592-535-9000-440-74000	Operating Supplies	182.91	1,200.00	1,200.00	1,200.00	2,200.00
592-535-9000-440-74200	Treatment Chemicals	64,569.19	91,000.00	91,000.00	91,000.00	91,000.00
592-535-9000-440-74400	Tires		900.00	900.00	900.00	900.00
592-535-9000-440-74500	Fuel & Lubricants	7,521.58	11,000.00	11,000.00	13,533.00	14,000.00
592-535-9000-440-74600	Laboratory Supplies	6,312.70	4,250.00	4,250.00	4,250.00	4,250.00
592-535-9000-440-74800	Uniforms	5,535.76	5,700.00	5,700.00	5,820.00	5,700.00
592-535-9000-440-74900	Uniform Cleaning	3,111.84	4,500.00	4,500.00	4,500.00	4,500.00
592-535-9000-440-75300	Building Supplies	2,311.92	1,200.00	1,200.00	1,200.00	1,200.00
592-535-9000-440-75900	Miscellaneous Supplies	195.30				
592-535-9000-440-76000	Medical Supplies		200.00	625.00	700.00	200.00
592-535-9000-440-78200	Tap Materials		800.00	800.00	800.00	800.00
592-535-9000-440-80200	Auditing Services	12,763.00	11,539.00	11,539.00	11,539.00	11,655.00
592-535-9000-440-80302.SA	-	60,730.00	•	-	·	
592-535-9000-440-81050	Printing/Mailing Service	2,861.71	2,200.00	2,200.00	2,200.00	2,200.00
592-535-9000-440-83100	Contractual Services	56,716.21	77,240.00	72,240.00	77,240.00	77,240.00
		00,720.21		,	,=	,2.0.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
592-535-9000-440-83152	IPP Services	1,152.00	3,700.00	3,700.00	3,700.00	3,700.00
592-535-9000-440-83800	State DEQ Service Fee	9,574.78	10,225.00	10,225.00	8,942.00	10,225.00
592-535-9000-440-86000	Transportation	1,078.26	800.00	800.00	800.00	
592-535-9000-440-86100	Conferences & Workshops	3,104.94	5,500.00	5,500.00	5,500.00	5,500.00
592-535-9000-440-86300	Transp./Communcation Allowance	4,940.74	5,700.00	5,700.00	5,000.00	7,100.00
592-535-9000-440-92100	Electrical Service	12,947.51	15,000.00	15,000.00	15,000.00	17,000.00
592-535-9000-440-92105	Electricity - WWTP	134,032.31	140,000.00	140,000.00	140,000.00	145,000.00
592-535-9000-440-92200	Natural Gas Service	17,038.38	17,340.00	17,340.00	17,340.00	18,000.00
592-535-9000-440-92300	Local Telephone Service	3,760.14	4,000.00	4,000.00	4,000.00	4,000.00
592-535-9000-440-92600	L. D. Telephone Service	2,592.72	2,700.00	2,700.00	2,700.00	3,000.00
592-535-9000-440-93000	Janitorial Service	2,777.28	2,800.00	2,800.00	2,777.00	2,800.00
592-535-9000-440-93100	Building R&M	19,086.84	11,500.00	11,500.00	16,000.00	16,000.00
592-535-9000-440-93200	Operating Equipment R&M	24,485.94	25,000.00	31,000.00	30,000.00	25,000.00
592-535-9000-440-93202	Vehicles R&M	3,056.67	24,500.00	24,500.00	20,000.00	10,000.00
592-535-9000-440-93203	Utility System R&M	35,725.77	11,000.00	12,460.00	19,000.00	21,000.00
592-535-9000-440-93400	Grounds R&M	727.79	1,000.00	1,000.00	1,000.00	1,000.00
592-535-9000-440-94100	Equipment Rental	1,787.83	1,800.00	1,800.00	8,000.00	2,000.00
592-535-9000-440-95600	Miscellaneous	928.51	1,000.00	1,000.00	2,000.00	2,000.00
592-535-9000-440-95603	Meals		200.00	200.00	200.00	200.00
592-535-9000-440-95700	Books & Magazines		250.00	250.00	250.00	250.00
592-535-9000-440-95800	Memberships & Dues	331.04	1,800.00	1,800.00	1,800.00	1,800.00
592-535-9000-440-95900	Depreciation	1,017,696.61	980,000.00	980,000.00	1,100,000.00	1,300,000.00
592-535-9000-440-96100	Insurance Premiums	47,651.80	50,000.00	50,000.00	51,987.77	54,000.00
592-535-9000-440-97701	Mach. & Equip Replace.	6,369.47	6,100.00	6,100.00	6,100.00	6,100.00
592-535-9000-440-97702	Mach. & Equip Tools	645.81	1,500.00	1,500.00	1,500.00	1,500.00
592-535-9000-440-97800	Office Equip./Furn New	100.00				
592-535-9000-440-97803	Data Processing Software		4,975.00	4,975.00	4,760.00	5,150.00
592-535-9100-440-70200	Salaries & Wages	368,387.37	377,903.00	377,903.00	385,000.00	453,687.00
592-535-9100-440-70300	Overtime	14,243.94	20,000.00	20,000.00	20,000.00	20,000.00
592-535-9100-440-70305	Compensation Time	1,072.82	3,500.00	3,500.00	3,500.00	3,500.00
592-535-9100-440-70306	Double Time	7,474.70	10,000.00	10,000.00	10,000.00	10,000.00
592-535-9100-440-70400	Part-Time	22,444.50	20,000.00	20,000.00	20,000.00	20,000.00
592-535-9100-440-70500	Sick Pay	27,192.96			10,500.00	
592-535-9100-440-70503	Sick Bonus Pay	543.86	211.00	211.00	423.00	223.00
592-535-9100-440-70504	Insurance Savings Bonus	19,662.23	21,861.00	21,861.00	19,025.00	10,921.00
592-535-9100-440-70505	Retiree Health Opt-out Bonus	863.46	881.00	881.00	950.00	912.00
592-535-9100-440-70550	Vested Sick & Vacation	(27,129.00)				
592-535-9100-440-70600	Vacation Pay	6,503.65			4,500.00	
592-535-9100-440-70900	Longevity Compensation	1,800.00	3,138.00	3,138.00	3,137.50	3,138.00
592-535-9100-440-71400	Workers' Compensation	10,470.12	12,118.00	12,118.00	10,499.72	12,118.00
592-535-9100-440-71500	Employeer's F.I.C.A.	34,895.50	34,105.00	34,105.00	34,105.00	41,536.00
592-535-9100-440-71600	Health Insurance	51,714.38	52,733.00	52,733.00	48,000.00	75,777.00
592-535-9100-440-71601	Health Insurance Contribution	(4,124.31)	(4,280.00)	(4,280.00)	(3,155.00)	
592-535-9100-440-71602	Health Insurance Deductible	7,103.37	8,731.00	8,731.00	5,306.00	16,605.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
592-535-9100-440-71604	RETIREE HEALTH CONTRIBUTION	2,720.71	4,424.00	4,424.00	5,000.00	6,079.00
592-535-9100-440-71650	OPEB Expense	300,491.00				
592-535-9100-440-71700	Life/Disability Insurance	2,654.71	3,203.00	3,203.00	3,317.00	3,683.00
592-535-9100-440-71800	Deferred Retirement Contrib.	17,117.99	16,724.00	17,138.73	15,415.00	37,006.00
592-535-9100-440-71850	MERS Retirement Contribution	106,528.56	129,949.00	129,949.00	115,250.00	93,842.00
592-535-9100-440-71851	MERS Employee Contribution	(19,754.56)	(21,698.00)	(21,698.00)	(21,698.00)	(22,516.00)
592-535-9100-440-71852	PENSION EXPENSE	239,827.00				
592-535-9100-440-71901	Dental Insurance	7,461.00	7,529.00	7,529.00	7,410.00	9,302.00
592-535-9100-440-71902	Optical Insurance	984.97	1,004.00	1,004.00	975.00	1,130.00
592-535-9100-440-72700	Office Supplies	666.24	1,000.00	1,000.00	1,200.00	1,000.00
592-535-9100-440-72800	Postage	5,218.26	5,300.00	5,300.00	5,300.00	5,400.00
592-535-9100-440-74000	Operating Supplies	23.75			25.00	25.00
592-535-9100-440-74200	Treatment Chemicals	74,339.90	86,000.00	86,000.00	86,000.00	86,000.00
592-535-9100-440-74400	Tires		500.00	500.00	500.00	500.00
592-535-9100-440-74500	Fuel & Lubricants	5,377.11	7,500.00	7,500.00	7,500.00	7,500.00
592-535-9100-440-74600	Laboratory Supplies	1,167.21	1,100.00	1,100.00	1,500.00	1,500.00
592-535-9100-440-74800	Uniforms	2,112.04	3,300.00	3,300.00	3,300.00	3,300.00
592-535-9100-440-74900	Uniform Cleaning	1,809.82	2,600.00	2,600.00	1,800.00	1,800.00
592-535-9100-440-75300	Building Supplies	2,041.75	1,080.00	1,080.00	1,080.00	1,080.00
592-535-9100-440-75900	Miscellaneous Supplies	528.50	1,755.00	1,755.00	1,000.00	1,000.00
592-535-9100-440-76000	Medical Supplies	80.68	200.00	1,050.00	1,200.00	500.00
592-535-9100-440-78200	Tap Materials	(38,792.02)	20,000.00	20,000.00	20,000.00	20,000.00
592-535-9100-440-80200	Auditing Services	9,367.00	9,734.00	9,734.00	9,734.00	9,832.00
592-535-9100-440-80950	Banking Services	9,320.04	10,000.00	10,000.00	10,000.00	10,000.00
592-535-9100-440-81050	Printing/Mailing Service	1,474.20	2,225.00	2,225.00	2,225.00	2,225.00
592-535-9100-440-83100	Contractual Services	10,763.77	27,272.00	28,772.00	28,772.00	27,272.00
592-535-9100-440-83102	Utility System Services	16,799.96	37,500.00	37,500.00	17,500.00	17,500.00
592-535-9100-440-83107	MISS DIG Service	-,	500.00	500.00	500.00	500.00
592-535-9100-440-83800	State DEQ Service Fee	5,270.84	6,550.00	6,550.00	6,550.00	6,550.00
592-535-9100-440-86000	Transportation	1,572.68	1,000.00	1,000.00	1,500.00	500.00
592-535-9100-440-86100	Conferences & Workshops	5,871.94	6,500.00	6,500.00	2,100.00	6,500.00
592-535-9100-440-86300	Transp./Communcation Allowance	4,520.68	5,010.00	5,010.00	4,010.00	5,030.00
592-535-9100-440-92100	Electrical Service	6,509.21	8,000.00	8,000.00	5,000.00	6,000.00
592-535-9100-440-92106	Electricity - Challis	74,505.14	76,000.00	76,000.00	75,000.00	77,000.00
592-535-9100-440-92107	Electricity - Pierce St.	23,118.78	22,000.00	22,000.00	22,000.00	25,000.00
592-535-9100-440-92112	Electricity - Booster Sta	4,934.85	7,500.00	7,500.00	5,500.00	6,500.00
592-535-9100-440-92200	Natural Gas Service	6,351.35	5,200.00	5,200.00	7,000.00	8,000.00
592-535-9100-440-92300	Local Telephone Service	4,156.95	4,400.00	4,400.00	4,400.00	5,000.00
592-535-9100-440-92000	Janitorial Service	2,499.00	2,600.00	2,600.00	2,500.00	2,600.00
592-535-9100-440-93100	Building R&M	3,332.46	11,450.00	11,450.00	11,456.00	12,300.00
592-535-9100-440-93200	Operating Equipment R&M	9,524.38	11,000.00	11,000.00	11,000.00	11,000.00
592-535-9100-440-93202	Vehicles R&M	3,542.93	4,000.00	4,000.00	4,000.00	4,000.00
592-535-9100-440-93202 592-535-9100-440-93203	Utility System R&M	3,542.93 11,900.88	21,425.00	21,425.00	21,425.00	21,425.00
592-535-9100-440-93203 592-535-9100-440-93400	Grounds R&M	355.86	2,000.00	21,425.00	2,000.00	21,425.00
552-555-5100-440-55400	GI DUITUS NAIVI	555.60	2,000.00	2,000.00	2,000.00	2,000.00

GL NUMBER DESCRIPTION BUDGET BUDGET ACTIVITY BUDGET 592-535-9100-440-94100 Equipment Rental 1,718.64 2,500.00 2,505.00 2,505.00 2,535.00 592-535-9100-440-95600 Miscellaneous 542.29 1,500.00 1,500.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 400.00			2018-19	2019-20	2019-20	2019-20	2020-21
3923539000440-9400 Epuipment Nertal 1,746.64 2,500.00 2,505.00 2,505.00 2,505.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 3,0000.00 3,000.00 3,			ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
592-359-200-440-95603 Micellaneous 542-29 1,0000 1,00000 2,00000 2,00000 592-359-100-440-95603 Meaki 0000 300.00 510.000 510.000 510.000 510.000 510.000 510.000 510.000 510.000 510.000 510.000 510.000 510.000 520.000.00 520.000.00 520.000.00 520.000.00 520.000.00 520.000.00 520.000.00 520.000.00 520.000.00 520.000 520.000 520.000 520.000 520.000 520.000.00 520.000 721.00 729.00 729.00 729.00 729.00 729.00 729.00 729.00 729.00 729.00 729.00 729.00 <td>GL NUMBER</td> <td>DESCRIPTION</td> <td></td> <td>BUDGET</td> <td>BUDGET</td> <td>ACTIVITY</td> <td>BUDGET</td>	GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
592-335-9100-440-9500 Meaks Co.00 400.00 400.00 592-335-9100-440-9500 Memberships & Durus 51.243.00 1.390.00 1.390.00 50.000.00 592-335-9100-440-9500 Memberships & Durus 52.000.044.92 480.000.00 52.000.00 72.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93.00 7.93	592-535-9100-440-94100	Equipment Rental	1,718.64	2,500.00	2,500.00	2,505.00	2,535.00
1923359000-40-93500 Bokis & Magazines 64.00 1923359100-40-93500 Depreciation 520, 64.92 480,000.00 430,000.00 520,000.00	592-535-9100-440-95600	Miscellaneous	542.29	1,500.00	1,500.00	2,000.00	2,000.00
192335910044095800 Memberships & Dures 1.243.00 1.390.00 1500.00 1500.00 192335910044095800 Perceiation 520.648.92 480.000.00 480.000.00 520.000.00 520.000.00 19235910044095700 Metris - New 21.113.86 30.000.00 50.000.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 70.500.00 7	592-535-9100-440-95603	Meals		200.00	200.00	400.00	400.00
1923359100-440 9500 Depreciation 520,684.92 480,000.00 920,000.00 120,000.00 19235359100-440 9500 Meters - New 21,113.86 30,000.00 38,222.75 30,000.00 5,000.00 19235359100-440-97700 Mach. & Equip Replace. 3,119.12 5,000.00 10,000.00 5,000.00 10,000.00 5,000.00 10,000.00 5,000.00 10,000.00 5,000.00 10,000.00 5,000.00 10,000.00 5,000.00 7,030.00 12,11,81.60 6,65.07.00 7,938.00 7,81.00 7,938.00 7,81.00 7,938.00 7,81.00 7,938.00 7,938.00 7,938.00 7,938.00 7,938.00 7,938.00 7,938.00 7,938.00 7,938.00 7,938.00 7,938.	592-535-9100-440-95700	Books & Magazines	64.00				
592:53:59100-440-95100 Insurance Premiums 21,43,40 23,000.00 22,185.21 23,000.00 592:53:59100-440-97201 Mach. & Equip - Replace. 3,719.12 5,000.00 5,000.00 5,000.00 30,000.00 592:35:59100-440-97201 Mach. & Equip - Fronk 99.99 - <td>592-535-9100-440-95800</td> <td>Memberships & Dues</td> <td>1,343.00</td> <td>1,390.00</td> <td>1,390.00</td> <td>1,500.00</td> <td>1,540.00</td>	592-535-9100-440-95800	Memberships & Dues	1,343.00	1,390.00	1,390.00	1,500.00	1,540.00
592-535-9100-440-97701 Metrers - New 21,13.86 30,000.00 5,822.27.5 30,000.00 5,000.00 5,000.00 592-535-9100-440-97702 Mach. & Equip Fools 1,110.97 2,500.00 2,500.00 2,500.00 2,500.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 105,000.00 105,000.00 105,000.00 105,000.00 5,000.00	592-535-9100-440-95900	Depreciation	520,648.92	480,000.00	480,000.00	520,000.00	550,000.00
19235359100-440-97702 Mach. & Equipc Replace. 3,719.12 5,000.00 5,000.00 5,000.00 5,000.00 19235359100-440-97803 Office Equip./Trools 1,110.97 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 1,500.00 <t< td=""><td>592-535-9100-440-96100</td><td>Insurance Premiums</td><td>21,643.40</td><td></td><td>23,000.00</td><td>22,185.21</td><td>23,000.00</td></t<>	592-535-9100-440-96100	Insurance Premiums	21,643.40		23,000.00	22,185.21	23,000.00
592:53:3100-440-97800 Mach. & Equip Tronts 1,110:97 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 592:53:59:100-440-97800 Data Processing Software 4,975.00 4,975.00 4,760.00 105,000.00 592:53:59:400-440-97800 Depreciation 105,118.83 105,000.00 105,000.00 105,000.00 105,000.00 592:869:000-440-71500 Employeer's F.I.C.A. 97.32 607.00 607.00 598.00 7,813.00 592:869:000-440-71500 Health Insurance Deductible 5,400.00 8,991.00 8,991.00 5,600.00 7,924.00 592:869:000-440-71900 Dental Insurance 4,292.16 7,135.00 7,136.00 5,600.00 7,552.00 592:869:000-440-71900 Dental Insurance 9.91.1 30,000.00 40,000.00 5,650.00 100,000.00 592:901:900-440-80302 Construction Engineering (13.61) 23,250.00 28,600.00 27,045.00 23,000.00 592:901:900-440-80302 Construction Engineering (13.61) 23,250.00 24,67.30 2,000.00 23,000.00	592-535-9100-440-97200	Meters - New	21,113.86	30,000.00	38,222.75	30,000.00	30,000.00
1932.535.9100.440-97800 Office Equip/rem New 99.99 592.535.9100.440-97803 Data Processing Software 4,975.00 4,975.00 4,760.00 51,50.00 592.535.9800-440-97804 Insurance Savings Bonus 1,274.70 7,938.00 7,938.00 7,811.00 80,050.00 592.869.0000-440-71604 Health Insurance 80,660.79 121,816.00 9,991.00 5,938.00 67,00.00 7,938.00 7,752.00 67,00.00 7,938.00 7,752.00 7,044.00 7,053.00 7,752.00 7,045.00 7,045.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,053.00 7,046.00 1,00.00 1,00.00.0	592-535-9100-440-97701	Mach. & Equip Replace.	3,719.12	5,000.00	5,000.00	5,000.00	5,000.00
59253539100-440-97801 Data Processing Software 4,975.00 4,775.00 4,760.00 15,150.00 59253539800-440-7504 Insurance Swings Bonus 1,274.70 7,738.00 7,738.00 7,781.00 8,030.00 592869-0000-440-71504 Employeer's F.I.C.A. 97.32 607.00 607.00 598.69.000 459.69.000 459.869.000 459.100 597.69.000 598.69.000 598.69.000 597.869.000.440-71602 Health Insurance Deductible 5,400.00 8,991.00 5,600.00 7,934.00 592.869.0000-440-71902 Optical Insurance 4,622.16 7,135.00 7,83.00 5,600.00 7,934.00 592.869.0000-440-71902 Optical Insurance 399.77 783.00 783.00 5,600.00 7,955.00 592.901.9000-440-80303 Construction Engineering (16.41) 18,061.58 19,005.29 235,000.00 53,000.00 53,000.00 53,000.00 53,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00	592-535-9100-440-97702	Mach. & Equip Tools	1,110.97	2,500.00	2,500.00	2,500.00	2,500.00
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592-901-9100-440-97400 Utility System - New 23.98 10,000.00 10,000.00 10,000.00 350,000.00 592-901-9100-440-97401 Utility System - Replace. 45,000.00 45,000.00 45,000.00 500.00 592-901-9100-440-97500 Bldg, Acquisition/Improv. 3,960.78 250,000.00 252,039.00 252,039.00 252,039.00 72,500.00 592-901-9100-440-97700 Mach. & Equip New 327.38 50,000.00 80,000.00 80,000.00 11,176.00 72,500.00 592-901-9100-440-97701 Mach. & Equip Replace. 30,000.00 30,000.00 11,176.00 72,500.00 592-906-900.040-99100 Bond Principal 793,338.00 793,338.00 793,338.00 827,513.00 592-906-9000-440-99500 Bond Interest 67,937.00 68,669.00 68,669.00 68,536.00 44,063.00 592-906-9000-440-99500 Bond Interest 506.86 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.00 590.0			(22.72)	28,000.00	28,000.00	27,045.00	22,000,00
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592-901-9100-440-97700 Mach. & Equip New 327.38 50,000.00 80,000.00 80,000.00 72,500.00 592-901-9100-440-97701 Mach. & Equip Replace. 30,000.00 30,000.00 11,176.00 10,000.00 11,176.00 10,000.00 11,176.00 10,000.00 11,176.00 10,000.00 11,176.00 10,000.00 11,176.00 10,000.00 11,176.00 10,000.00 10,000.00 11,176.00 10,000.00 10,000.00 11,000.00 10,000.00		,, ,	2 000 70	,	,	45,000.00	
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592-906-9000-440-99500Bond Interest67,937.0068,669.0068,669.0068,536.0044,063.00592-906-9000-440-99800Paying Agent Fees506.86590.00590.00590.00590.00592-906-9100-440-99100Bond Principal150,681.00150,681.00150,681.00147,556.00592-906-9100-440-99500Bond Interest17,117.1815,062.0014,929.0012,237.00		5	11,812.77	700.000.00	700 000 00	700 000 00	
592-906-9000-440-99800 Paying Agent Fees 506.86 590.00 590.00 590.00 590.00 592-906-9100-440-99100 Bond Principal 150,681.00 150,681.00 150,681.00 147,556.00 592-906-9100-440-99500 Bond Interest 17,117.18 15,062.00 14,929.00 12,237.00		•					-
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592-906-9100-440-99500 Bond Interest 17,117.18 15,062.00 14,929.00 12,237.00			506.86				
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592-906-9100-440-99800Paying Agent Fees8.44100.00100.00100.00100.00							-
	592-906-9100-440-99800	Paying Agent Fees	8.44	100.00	100.00	100.00	100.00

		2018-19	2019-20	2019-20	2019-20	2020-21
		ACTIVITY	ORIGINAL	AMENDED	PROJECTED	RECOMMENDED
GL NUMBER	DESCRIPTION		BUDGET	BUDGET	ACTIVITY	BUDGET
592-906-9800-440-99100	Bond Principal		64,300.00	64,300.00	64,300.00	59,100.00
592-906-9800-440-99500	Bond Interest	5,528.58	4,093.00	4,093.00	4,093.00	3,117.00
592-906-9800-440-99800	Paying Agent Fees		8.00	8.00		
592-968-9000-440-99911	Approp. To General Fund	47,500.00	47,500.00	47,500.00	47,500.00	47,500.00
592-968-9000-440-99922	Approp. To Major Street	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00
592-968-9000-440-99925	Approp. to OPEB Reserve Fund	46,908.00	9,000.00	9,000.00	9,000.00	
592-968-9000-440-99952	APPROP. TO UTILITY FUND CAPITAL RESERV	25,000.00	25,000.00	25,000.00	25,000.00	
592-968-9100-440-99911	Approp. To General Fund	47,500.00	47,500.00	47,500.00	47,500.00	47,500.00
592-968-9100-440-99925	Approp. to OPEB Reserve Fund	46,908.00	9,000.00	9,000.00	9,000.00	
TOTAL UTILITIES FUND EXPENSE		5,364,861.89	6,683,531.00	6,793,386.68	6,542,523.65	7,208,372.00
UTILITIES RESERVE FUND						
REVENUE						
593-010-0000-000-67000	Interest Earnings	14,018.99			1,300.00	
593-010-0000-440-69952	Appropriation - Utility	25,000.00	25,000.00	25,000.00	25,000.00	
TOTAL UTILITIES RESERVE FUI	ND REVENUE	39,018.99	25,000.00	25,000.00	26,300.00	0.00
EXPENSE						
	Annual To Likilitian Frind	1 000 501 00				
593-968-0000-440-99958	Approp. To Utilities Fund	1,828,531.00				
TOTAL UTILITIES RESERVE FUI	ND EXPENSE	1,828,531.00	0.00	0.00	0.00	0.00



CITY OF BRIGHTON ANNUAL BUDGET 2020/2021

200 N. First St. Brighton, MI 48116 810.227.1911 www.brightoncity.org



