## Comprehensive Annual Financial Report

Year Ended September 30, 2013

City of Conroe, Texas





"Protect And Serve The Citizens Of Conroe
And Exceed Their Expectations"



#### CITY OF CONROE, TEXAS

#### COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED SEPTEMBER 30, 2013

Prepared by:
CITY OF CONROE, TEXAS
FINANCE DEPARTMENT
Steve Williams
Assistant City Administrator/Chief Financial Officer

#### City of Conroe, Texas Comprehensive Annual Financial Report For the Year Ended September 30, 2013

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February 13, 2014

To the Honorable Mayor and Members of the

City Council of the City of Conroe, Texas

The Comprehensive Annual Financial Report of the City of Conroe, Texas (the City) for the fiscal year ended September 30, 2013, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of their presentation, including all disclosures, rests with the City. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the City, as measured by the financial activity of its various funds. All disclosures necessary to enable the reader to gain an understanding of the City's financial activities have been included. This letter of transmittal is intended to compliment the Management Discussion and Analysis (MD&A), which begins on page 15.

#### PROFILE OF THE GOVERNMENT

The City of Conroe is thirty-five miles north of downtown Houston, and is only twenty-five miles from Bush Intercontinental Airport. In addition, Conroe is the County Seat of Montgomery County, whose two most populous areas are Conroe and, to the south, The Woodlands.

The City was incorporated in 1904 and is a home rule city operating under the Mayor-Council form of government. The City Council is comprised of the Mayor and five Council members, who enact local legislation, adopt budgets, determine policies, execute the laws, and administer the government of the City. The City votes in even numbered years. Conroe voters elect the Mayor and two Council members and two years later the remaining three Council positions are filled. All council members are elected at large. Terms of office for all Council positions are for four consecutive years. Each Council member may run for two consecutive four year terms.

The Council, by adopted ordinance, has created a City Administrator position to act as the chief administrative officer of the City. The City Administrator is not appointed for a fixed time and may be removed by vote of City Council. One of the responsibilities of the City Administrator is to conduct the general affairs of the City in accordance with the policies of the City Council.

The City provides to its citizens a full range of municipal services as required by statute or charter. These services include police and fire protection, public improvements, city planning, recreation and parks, and general administrative services. In addition to general government activities, the City provides water, sewer, and sanitation services.

Activities of City funds are included in the annually appropriated budget. The following governmental funds do not have an annual budget: Public Improvement District "PID" Assessments, Greater Conroe Economic Development Council, Owen Theatre, Parks Foundation, and Woodlands Township Regional Participation. Capital project funds are appropriated annually.

The Assistant City Administrator/CFO may, at any time with the consent of the City Administrator, transfer any unencumbered appropriation from one line item to another line item within the same department. Provided, however, that no unencumbered appropriation may be transferred from one department or fund to another, except upon the express approval of the City Council. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City's governing body. The legal level of budgetary control (that is, the level at which expenditures may not legally exceed appropriation) is the department level.

Purchase orders that exceed appropriated balances are not released until they have been further reviewed and approved by the City Administrator or his representative. Departmental appropriations that have not been expended by the departments lapse at the end of the fiscal year. The City maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbrances outstanding at year-end are voided. Remaining commitments must be re-appropriated in the new fiscal year.

The City amends the budget on a quarterly basis. Such amendments may increase or decrease expenditures or revenues in the City's appropriated funds. Budget amendments are utilized to address unforeseen circumstances that arise outside of the normal budgeting process.

Management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft, or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of controls should not exceed the benefits expected to be derived and (2) the evaluation of costs and benefits requires estimates and judgments by management.

We believe that the City's accounting controls provide reasonable assurance that errors or irregularities that could be material to the financial statements are prevented or would be detected within a timely period by employees in the normal course of performing their assigned functions.

The basic financial statements of the City include all government activities, organizations, and functions for which the City is financially accountable, as defined by the Governmental Accounting Standards Board (GASB).

#### LOCAL ECONOMY

Because of the strength of the regional and local economy, Conroe continues to experience growth in residential, commercial, and light industrial development. The United States Census Bureau released the 2010 Census data for Texas. The population of the City of Conroe was listed at 56,207. Conroe's estimated population for 2013 is 61,564 which include increases in population related to annexation.

The tax roll certified by the Montgomery Central Appraisal District for 2013 (FY2014) increased by \$320,137,852, or 8.0%. New improvements accounted for approximately \$63,065,714 of this amount. Newly annexed property added approximately \$49,391,800 to the roll. This will affect revenues recorded in next year's Comprehensive Annual Financial Report (CAFR). The taxable value increase for the current fiscal year is \$371,730,369, or 10.2%.

Sales tax revenue is the largest revenue source for the City. Sales tax revenue totaled \$36,640,659 for the fiscal year ending September 30, 2013. This amount represents an increase of \$4,325,885, or 13.3%, from the prior fiscal year.

The City issued 1,054 building permits for properties & improvements valued at \$260,260,599. This included 573 building permits for single family housing starts totaling \$94,829,213. The average single family home value was \$165,496. The City reported a total labor force of 29,475 with an unemployment rate of 5.0% as of August 2013. This data is compiled by Labor Market & Career Information (LMCI.com).

#### SUMMARY OF SIGNIFICANT CAPITAL IMPROVEMENT PROJECTS

Numerous capital improvement projects were begun, under construction, or completed within the last fiscal year, the largest of which was the construction of the 248-acre Deison Technology Park. Located adjacent to the Lone Star Executive Airport, the park is designed to attract high technology businesses to Conroe. The total project included the purchase of land, as well as the construction of streets, drainage, water, and sewer improvements. A partial list of other projects from FY 2013 includes the following (dollar amounts represent amounts expended in FY 2013):

#### **Streets**

- League Line Road from Longmire Road to Panorama Drive \$236,597
- Plantation Drive North and South and Drennan Road West \$4,561,738
- League Line Road \$3,552,565
- Wilson Road widening (on both sides of IH-45) \$340,686
- Anderson Road from FM 3083 to Teas Nursery Road \$127,023
- Several streets were rehabilitated in the Dugan area \$317,744

#### Drainage

- East Grand Lake Creek \$13,706
- Driveways, walkways, and street culverts in the Dugan area \$7,915 (completed)

#### Transit

Pedestrian and Transit Access Improvement Program - \$263,345

#### Signals

Traffic signal communications systems - \$29,645

#### **Facilities**

Radio Communications Towers (two) - \$1,440,106 (completed)

#### Parks & Recreation

- Candy Cane Park renovations \$75,993
- Aquatic Center renovations \$298,497
- IH-45 Detention Pond enhancements \$334,314
- Purchase of park land- \$172,742

#### Water & Sewer

- Sanitary Sewer Overflow Initiative (SSOI) \$1,254,754
- Sewer line rehabilitation from IH-45 to the waste water treatment plant \$2,677,915 (completed)
- Water wells No. 23 and No. 24 \$2,158,659
- Water well rehabilitations \$216,183 (completed)
- Plantation Drive South sewer line \$21,562
- Plantation Drive North & South and Drennan Road West water lines \$439,360
- New waste water treatment plant land purchase \$428,704
- White Oak Manor, Airport Drive, and Municipal Utility District No. 95 water lines \$637,677
- Various sewer projects including S.C.A.D.A. (Supervisory Control and Data Acquisition) for several lift stations, Municipal Utility District No. 95, White Oak, Airport Drive, FM 1314 at Loop 336, and FM 1488 - \$1,314,288

#### LONG-TERM FINANCIAL PLANNING

The \$24,887,074 unassigned fund balance in the General Fund is the equivalent of 187 days of expenditures. This exceeds the financial policy guidelines set by Council of maintaining at least 90 days of fund balance. The purpose of this unassigned balance is to protect the City against short-term operating deficits in the General Fund. It will be available to defer short term tax increases, cover revenue shortfalls, or cover unanticipated expenditures.

The City also studies a multi-year plan for evaluating tax rates and utility rates as they relate to debt financing for capital needs and the operating costs of providing services to citizens. Projected revenues and expenditures are forecast through September 30, 2019, in the current budget. As a result of the multi-year review, the City has been able to maintain its property tax rate of \$0.4200 per \$100 of value.

General bonded debt per capita decreased from \$3,875 in 2012 to \$3,689 in 2013. The current ratio of net bonded debt to assessed value of all taxable property is 2.25%. The City continues to maintain its current Moody's rating of Aa2 and Standard & Poor's rating of AA- on its Certificates of Obligation and its current Moody's rating of Aa3 and Standard & Poor's rating of AA on its Water and Sewer Revenue Bonds.

In addition, the City has recognized the long-term financial implications of its pension and retiree health benefits. Regarding pensions, it has significantly stepped up funding by paying the full contribution rate to the Texas Municipal Retirement System to ensure the long-term sustainability of the plan. For retiree health care, the City implemented several changes that were designed to provide a sustainable benefit to our employees. A major component included replacing eligibility based solely on years of service with the "Rule of 80", which is defined as the sum of age plus service at retirement being equal to at least 80. Also, one hundred (100) percent of the effective premiums are now paid by the City, while 50% is committed by policy to be paid into the trust fund. The remaining 50% is considered and reviewed annually by City Council.

#### **MAJOR INITIATIVES**

On October 29, 2012, the Conroe Industrial Development Corporation (CIDC) issued Sales Tax Revenue and Refunding Bonds totaling \$25,385,000. These bonds were used to finance the development, and construction of streets, drainage, and water & sewer infrastructure within the Deison Technology Park. Refunding bonds replaced the remaining balance of the Series 2008 issue amounting to \$12,970,000.

On September 26, 2013, the City issued Water & Sewer Revenue Bonds amounting to \$6,790,000. The proceeds were used to pay for \$290,000 of water projects and \$6,500,000 of sewer projects. Water projects include a water line for White Oak Manor and the B52 Brewery. Sewer projects include sewer lines at LaSalle at League Line, Municipal Utility District No. 95, FM 1314 at Loop 336, the B52 Brewery, and other projects including the existing sewer treatment plant rehabilitation and SCADA for lift stations.

The City has entered in a consulting agreement with The Goodman Corporation to provide assistance for transit planning. Llewelyn-Davis Sahni was contracted to provide for the design of the New Freedom and Bus Livability grants. Jeff Moon has completed the surveying of the sites between Conroe Regional Medical Center and Wal-Mart/Sam's Club. Montgomery Building Services, LLC has been contracted to provide transit infrastructure. Infrastructure includes sidewalks, shelters, and benches. Brazos Transit District is currently providing transportation services to eligible citizens.

The City commenced the annexation of 1,295 acres of land along Hwy 105, which generally includes April Sound (Utility Districts No. 3 and No. 4), April Villas, Lake View Village, Water Oak, and Waterpoint. The annexation will be completed in December of 2014. It is the intent of the City to provide for the delivery of full municipal services to the annexed area in accordance with state

law. The service plan shall be in effect for a ten year period commencing on the effective date of the annexation, but subject to renewal from time to time as provided by state law.

The City of Conroe is committed to providing well-maintained infrastructure and a variety of quality services to protect and enhance the living conditions of its citizens.

#### AWARDS AND ACKNOWLEDGEMENTS

<u>Certificate of Achievement</u>. The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Conroe for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended September 30, 2012. This was the seventh consecutive year that the City has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and it will be submitted for consideration.

The preparation of this report was accomplished with diligence and efficiency by the entire staff of the Finance and Administration Department. I express my appreciation to all members of the Department who assisted and contributed to its preparation. I also thank the Mayor, members of the City Council, and City Administrator for their interest and support in planning and conducting the financial operations of the City in a responsible and progressive manner.

Independent Audit. The City Charter requires an annual audit of the books of account, financial records, and transactions of all administrative departments of the City by an independent certified public accountant. The accounting firm of Hereford, Lynch, Sellars, & Kirkham, P.C., was selected by the City Council. This requirement has been fulfilled, and the auditors' opinion is included in this report. Hereford, Lynch, Sellars, & Kirkham, P.C., has issued an unmodified ("clean") opinion of the City's financial statements for the year ended September 30, 2013. Their report is located at the front of the financial section of this report.

Respectfully Submitted,

Steve Williams

Assistant City Administrator/Chief Financial Officer





#### Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

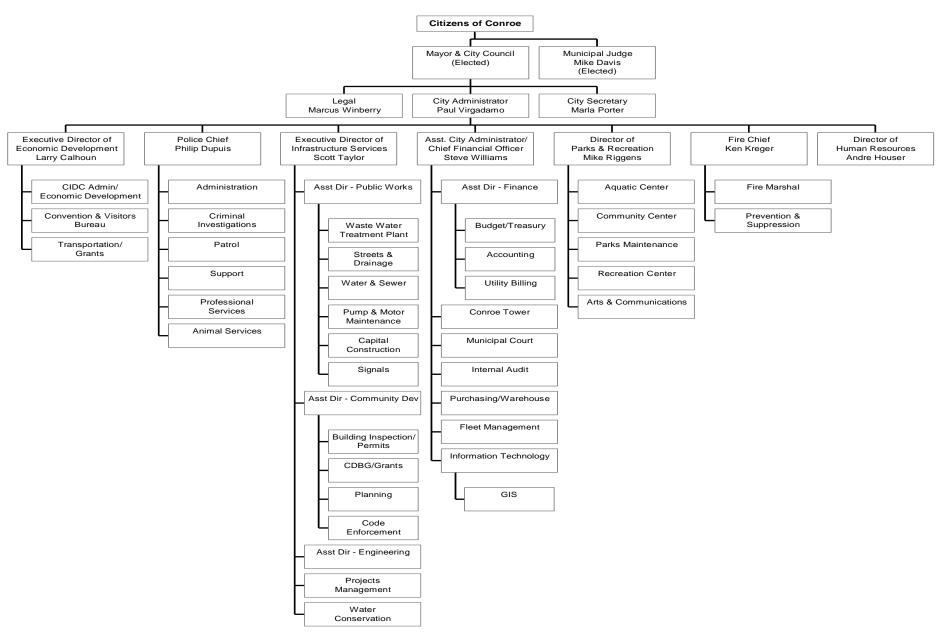
Presented to

#### City of Conroe Texas

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

**September 30, 2012** 

Executive Director/CEO



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#### **City of Conroe**

### Listing of City Officials September 30, 2013

#### **Elected Officials**

Mayor Webb Melder
Councilwoman Place 1 Marsha Porter
Councilman Place 2 Seth Gibson
Councilman Place 3 Jim Gentry
Councilman Place 4 - Mayor Pro-Tem Guy Martin
Councilman Place 5 Gil Snider
Municipal Court Judge Mike Davis

#### **Appointed Officials**

Paul Virgadamo, Jr City Administrator Marla Porter City Secretary City Attorney Marcus Winberry Assistant City Administrator/CFO Steve Williams Police Chief Philip Dupuis Fire Chief Ken Kreger Director of Parks and Recreation Mike Riggens **Executive Director of Infrastructure Services** Scott Taylor **Director of Human Resources** Andre Houser





#### Hereford, Lynch, Sellars & Kirkham

Certified Public Accountants

A Professional Corporation

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American Institute of Certified Public Accountants
Texas Society of Certified Public Accounts
Private Companies Practice Section
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Cleveland
111 East Boothe
Cleveland, Texas 77327
Tel 281-592-6443
Fax 281-592-7706

#### **INDEPENDENT AUDITORS' REPORT**

The Honorable Mayor and Members of the City Council and Management of the City of Conroe, Texas P.O. Box 3066
Conroe, Texas 77305

#### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of City of Conroe, Texas (City), (component unit of Oscar Johnson, Jr. Community Center Volunteers, Inc.), as of and for the year ended September 30, 2013, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessments of the risk of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of City of Conroe, Texas, as of September 30, 2013, and the respective changes in financial position, and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund and the Conroe Industrial Development Corporation for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Emphasis of Matter**

As described in Note A.4.d. to the financial statements, in 2013, the City adopted new accounting guidance, GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*. Our opinion is not modified with respect to this matter.

#### **Other Matters**

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and schedule of Funding Progress-OPEB, TMRS and Conroe Firefighters' Retirement Fund, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Government Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Conroe, Texas' basic financial statements. The introductory section, combining statements and budgetary comparison schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining statements and budgetary comparison schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining statements and budgetary comparison schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 31, 2014, on our consideration of the City of Conroe, Texas' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance.

That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Conroe, Texas' internal control over financial reporting and compliance.

Respectfully,

Hereford, Lynch, Sellars & Kirkham, P.C.

HEREFORD, LYNCH, SELLARS & KIRKHAM, P.C. Certified Public Accountants

Conroe, Texas January 31, 2014 (This page was intentionally left blank)

#### MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

This section of the City of Conroe, Texas (the City) annual financial report presents our discussion and analysis of the City's financial performance during the fiscal year ended September 30, 2013. Please read it in conjunction with the City's financial statements, which follow this section.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the City of Conroe's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Figure A-1 shows how the required parts of this annual report are arranged and related to one another.

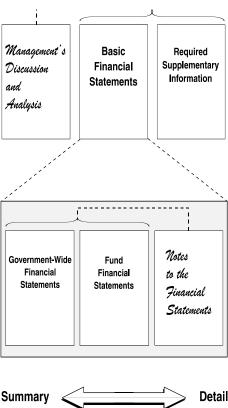
Figure A-2 summarizes the major features of the City's financial statements, including the portion of the City government they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

#### **Government-wide Financial Statements**

The government-wide statements report information about the City as a whole using accounting methods similar to those used by private-sector companies.

The Statement of Net Position presents information on all of the City of Conroe's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Conroe is improving or deteriorating.

Figure A-1, Required Components of the City's Annual Financial Report



The Statement of Activities presents information showing how the City's net position changed during the most recent fiscal year. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). Both the Statement of Net Position and the Statement of Activities are prepared utilizing the accrual basis of accounting as opposed to the modified accrual basis used in prior reporting models.

The Statement of Net Position and the Statement of Activities divide the City's activities into two types:

- Governmental activities Most of the City's basic services are reported here, including general government, police and fire protection, streets and drainage maintenance, planning, traffic control, sanitation, park and recreational activities, and cultural events. Sales and property taxes and franchise fees provide the majority of the financing for these activities.
- Business-type activities Activities for which the City charges a fee to customers to pay most or all of the costs of a service it provides are reported here. The City's business-type activities include water and wastewater services, health insurance program, and fleet services.

Figure A-2: Major Features of the City's Government-Wide and Fund Financial Statements

|                    | FUND STATEMENTS                    |                       |                                    |                              |  |  |  |  |  |  |  |
|--------------------|------------------------------------|-----------------------|------------------------------------|------------------------------|--|--|--|--|--|--|--|
| Type of            |                                    | Governmental          |                                    |                              |  |  |  |  |  |  |  |
| Statements         | Government-wide                    | Funds                 | Proprietary Funds                  | Fiduciary Funds              |  |  |  |  |  |  |  |
| Scope              | Entire City                        | The activities of the | Activities of the City             | Resources held for           |  |  |  |  |  |  |  |
|                    | government and its component units | City that are not     | that operate similar to a business | the benefit of parties       |  |  |  |  |  |  |  |
|                    | component units                    | proprietary           | to a business                      | outside the city government  |  |  |  |  |  |  |  |
| Required Financial | Statement of Net                   | Balance Sheet         | Statement of Net                   | Statement of                 |  |  |  |  |  |  |  |
| Statements         | Position                           | Dalarice Officet      | Position                           | Fiduciary Net                |  |  |  |  |  |  |  |
| Glatements         | 1 03111011                         |                       | 1 OSIGOTI                          | Position                     |  |  |  |  |  |  |  |
|                    | Statement of                       | Statement of          | Statement of                       | Statement of                 |  |  |  |  |  |  |  |
|                    | Activities                         | Revenues,             | Revenues,                          | Changes in                   |  |  |  |  |  |  |  |
|                    |                                    | Expenditures &        | Expenditures &                     | Fiduciary Net                |  |  |  |  |  |  |  |
|                    |                                    | Changes in Fund       | Changes in Fund                    | Position                     |  |  |  |  |  |  |  |
|                    |                                    | Balance               | Net Position                       |                              |  |  |  |  |  |  |  |
|                    |                                    |                       | Statement of Cash                  |                              |  |  |  |  |  |  |  |
|                    |                                    |                       | Flows                              |                              |  |  |  |  |  |  |  |
| Accounting Basis   | Accrual accounting                 | Modified accrual      | Accrual accounting                 | Accrual accounting           |  |  |  |  |  |  |  |
| and Measurement    | and economic                       | accounting and        | and economic                       | and economic                 |  |  |  |  |  |  |  |
| Focus              | resources focus                    | current financial     | resources focus                    | resources focus              |  |  |  |  |  |  |  |
|                    |                                    | resources focus       |                                    |                              |  |  |  |  |  |  |  |
| Type of            | All assets and                     | Only assets           | All assets and                     | All assets and               |  |  |  |  |  |  |  |
| Asset/Liability    | liabilities, both                  | expected to be used   | liabilities, both                  | liabilities, both            |  |  |  |  |  |  |  |
| Information        | financial and                      | up and liabilities    | financial and capital,             | financial and capital,       |  |  |  |  |  |  |  |
|                    | capital, short-term                | that come due         | short-term and long-               | short-term and long-<br>term |  |  |  |  |  |  |  |
|                    | and long-term                      | during the year or    | -                                  |                              |  |  |  |  |  |  |  |
|                    |                                    | soon thereafter, no   |                                    |                              |  |  |  |  |  |  |  |
|                    |                                    | capital assets        |                                    |                              |  |  |  |  |  |  |  |
| T (                | A.II                               | included              | A.I                                | All                          |  |  |  |  |  |  |  |
| Type of            | All revenues and                   | Revenues for which    | All revenues and                   | All revenues and             |  |  |  |  |  |  |  |
| Asset/Liability    | expenditures                       | cash is received      | expenditures during                | expenditures during          |  |  |  |  |  |  |  |
| Information        | during year,                       | during or soon after  | year, regardless of                | year, regardless of          |  |  |  |  |  |  |  |
|                    | regardless of when                 | the end of the year,  | when cash is                       | when cash is                 |  |  |  |  |  |  |  |
|                    | cash is received or                | expenditures when     | received or paid                   | received or paid             |  |  |  |  |  |  |  |
|                    | paid                               | goods or services     |                                    |                              |  |  |  |  |  |  |  |
|                    |                                    | have been received    |                                    |                              |  |  |  |  |  |  |  |
|                    |                                    | and payment is due    |                                    |                              |  |  |  |  |  |  |  |
|                    |                                    | during the year or    |                                    |                              |  |  |  |  |  |  |  |
|                    |                                    | soon thereafter       |                                    |                              |  |  |  |  |  |  |  |

#### **Fund Financial Statements**

The fund financial statements provide more detailed information about the City's most significant *funds*—not the City as a whole. Funds are accounting devices that the City uses to keep track of specific sources of funding and spending for particular purposes. Some funds are required by State law and by bond covenants, while others are established by the City Council to control and manage money for particular purposes or to show that it is properly using certain taxes and grants.

The City has the following kinds of funds:

• Governmental funds— Governmental funds are used to account for the majority of the City's activities, which are essentially the same functions reported as governmental activities in the government-wide statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

The focus of the governmental funds financial statements is narrower than that of the government-wide financial statements. Therefore, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds Balance Sheet and the governmental funds Statement of Revenues, Expenditures, and Changes in Fund Balances provide a reconciliation to facilitate this comparison. These reconciliations explain the differences between the government's activities as reported in the government-wide statements and the information presented in the governmental funds financial statements.

The City maintains 24 individual governmental funds. Information is presented separately in the governmental funds Balance Sheet and in the governmental funds Statement of Revenues, Expenditures and Changes in Fund Balances for the General Fund, Conroe Industrial Development Corporation (CIDC) Fund, CIDC CIP Fund, Debt Service Fund, and Street Improvements Fund, all of which are considered to be major funds. Data for the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of the non-major governmental funds is provided in the form of combining statements later in this report.

Proprietary funds—When the City charges customers for services it provides, the activities are generally reported in
proprietary funds. The City of Conroe maintains two different types of proprietary funds: enterprise and internal
service.

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses an enterprise fund to account for its water and sewer operations, which is considered to be a major fund. These services are primarily provided to outside, or non-governmental, customers.

Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its employee health insurance program and fleet services.

• **Fiduciary funds**—When the City accounts for resources held for the benefit of parties outside the City, the activities are generally reported in a fiduciary fund. Fiduciary funds are not reflected in the combined financial statements because resources of those funds are *not* available to support the City's own programs. The City of Conroe maintains one type of fiduciary fund: City of Conroe Other Post Employment Benefit (OPEB) Trust Fund.

#### **FINANCIAL HIGHLIGHTS**

- The assets and deferred outflows of resources of the City of Conroe exceeded its liabilities at the close of the most recent fiscal year by \$155,159,100. Of this amount, \$56,765,176 may be used to meet the City's ongoing obligations to citizens and creditors.
- The City's total net position increased by \$17,646,795. The majority of the increase is attributable to sales tax, property tax, grants, and contributions.
- As of September 30, 2013, the City of Conroe's governmental funds reported combined ending fund balances of \$74,036,879 an increase of \$3,592,632 in comparison with the prior year. Approximately 34 percent of this total amount, \$24,887,074, is available for spending at the government's discretion (unassigned fund balance). Of the \$74,036,879 fund balance, \$157,541 is classified as nonspendable, \$36,093,686 is classified as restricted, \$6,803,473 is classified as committed, \$6,095,105 is classified as assigned, and \$24,887,074 is classified as unassigned.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$24,887,074, or 51 percent
  of total General Fund expenditures.
- The City of Conroe's gross bonded debt increased by \$4,260,000 during the current fiscal year. The key factors in this increase were debt payments amounting to \$14,945,000, bonds defeased amounting to \$12,970,000, and the issuance of \$32,175,000 in Certificates of Obligation, Revenue Bonds, and Refunding Bonds.

#### FINANCIAL ANALYSIS OF THE CITY AS A WHOLE (Government-wide Financial Analysis)

**Net Position** – Total assets of the City at September 30, 2013, were \$406,431,414, deferred outflows of resources was \$464,116, while total liabilities were \$251,736,430, resulting in a net position balance of \$155,159,100 (Table A-1).

The largest portion of the City's net position, \$87,167,423 (57%), reflects its net investment in capital assets (land, improvements, buildings, infrastructure, vehicles, machinery and equipment), less any related outstanding debt used to acquire those assets.

Table A-1
Net Position

|                                   | _  | Governmental Activities Business-Type Act |    | e Activities | Т   |             |    | al          |    |             |    |             |
|-----------------------------------|----|---|----|--------------|-----|-------------|----|-------------|----|-------------|----|-------------|
|                                   |    | 2013                                      |    | 2012         | Ī   | 2013        |    | 2012        |    | 2013        |    | 2012        |
| Current and Other Assets          | \$ | 83,754,841                                | \$ | 81,771,214   | \$  | 36,110,964  | \$ | 39,216,279  | \$ | 119,865,805 | \$ | 120,987,493 |
| Capital Assets                    | _  | 181,457,473                               |    | 170,864,354  |     | 105,108,136 | _  | 94,919,436  |    | 286,565,609 |    | 265,783,790 |
| Total Assets                      |    | 265,212,314                               |    | 252,635,568  |     | 141,219,100 |    | 134,135,715 |    | 406,431,414 |    | 386,771,283 |
| <b>Total Deferred Outflows of</b> |    |   |    |              | Ī   |             |    |             |    |             | _  |             |
| Resources                         |    | 464,116                                   |    | 388,516      |     | -           |    | -           |    | 464,116     |    | 388,516     |
| Long-term Liabilities Outstanding | _  | 159,513,690                               |    | 159,983,308  |     | 82,344,918  |    | 78,046,394  | -  | 241,858,608 | _  | 238,029,702 |
| Other Liabilities                 | _  | 6,503,798                                 |    | 6,200,382    |     | 3,374,024   | _  | 3,375,346   |    | 9,877,822   |    | 9,575,728   |
| Total Liabilities                 | _  | 166,017,488                               |    | 166,183,690  |     | 85,718,942  |    | 81,421,740  |    | 251,736,430 |    | 247,605,430 |
| Net Position:                     |    |   |    |              |     |             |    |             |    |             |    |             |
| Net Investment in Capital Assets  |    | 49,087,033                                |    | 46,590,472   |     | 38,080,390  |    | 38,394,869  |    | 87,167,423  |    | 84,985,341  |
| Restricted                        |    | 8,342,744                                 |    | 7,028,107    |     | 2,883,757   |    | 3,469,710   |    | 11,226,501  |    | 10,497,817  |
| Unrestricted                      | _  | 42,229,165                                |    | 33,221,815   |     | 14,536,011  | _  | 10,849,396  |    | 56,765,176  | _  | 44,071,211  |
| Total Net Position                | \$ | 99,658,942                                | \$ | 86,840,394   | \$_ | 55,500,158  | \$ | 52,713,975  | \$ | 155,159,100 | \$ | 139,554,369 |

An additional portion of the City's net position, \$11,226,501 (7%), is restricted for debt service.

**Change in Net Position** – At the end of the current fiscal year, the City is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental activities. The City's combined changes in net position were \$17,646,795 at September 30, 2013, which is an increase over the prior year (See Table A-2).

#### **Governmental Activities**

The City's total revenues were \$71,820,436 from all governmental activities. A significant portion, \$36,640,659, or 51%, comes from sales taxes, while property tax revenue accounts for \$16,887,252, or 24%, and charges for services include \$7,407,831, or 10%. (See Figure A-3.)

The total cost of all governmental programs and services was \$58,883,351. The general government and public safety functions accounted for \$37,289,843, or 63%, of this total. (See Figure A-4.)

Program revenues of \$9,765,794 are comprised in large part (38%) by general government's revenues of \$3,740,961. The public safety function makes up 41% of program revenues at \$3,983,658; the public works function 9% at \$846,547; and the parks function 12% at \$1,194,628. As expected, general revenues provided the required support and coverage for additional expense.

The governmental activities showed an increase in net position over the prior year of \$14,045,157, which is attributable to revenues in excess of expenses. A summary of key elements attributable to the change in net position is as follows:

- Although the City's tax rate remained at \$0.4200 per \$100 assessed value, the taxable assessed value increased from \$3,630,957,910 for 2012 to \$4,002,688,279 for 2013, yielding additional property tax revenues.
- Sales tax revenues for the City have increased due to improved consumer spending and growth within the county.
- Licenses and permits increased due to building permits for single and multi-family housing starts.
- Lower interest rates contributed to lower average yields on the City's portfolio.
- The City received grant funding from the Federal Transportation Authority for the Conroe Transit program.

Table A-2 Change in Net Position

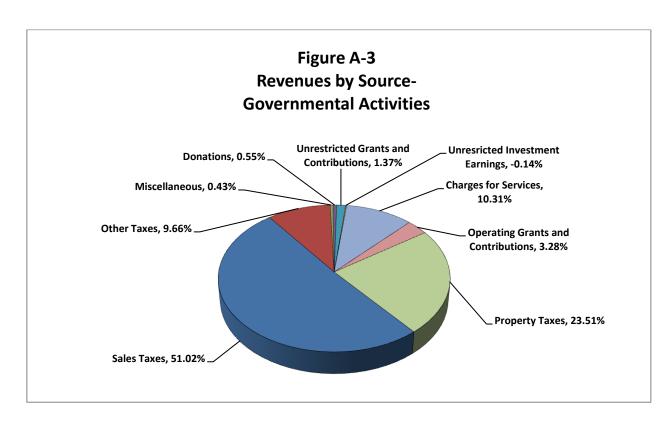
|                                       |     | Governmen   | nta | I Activities                |    | Business-Ty             | pε         | Activities              |           | To                       | ota    | l                       |
|---------------------------------------|-----|-------------|-----|-----------------------------|----|-------------------------|------------|-------------------------|-----------|--------------------------|--------|-------------------------|
|                                       |     | 2013        |     | 2012                        |    | 2013                    |            | 2012                    | _         | 2013                     |        | 2012                    |
| Revenues:                             |     |             |     |                             | _  |                         |            |                         | _         | _                        |        |                         |
| Program Revenues:                     |     |             |     |                             |    |                         |            |                         |           |                          |        |                         |
| Charges for Services                  | \$  | 7,407,831   | \$  | 13,800,930                  | \$ | 25,536,992              | \$         | 22,174,452              | \$        | 32,944,823               | \$     | 35,975,382              |
| Operating Grants and Contributions    |     | 2,357,963   |     | 2,051,305                   |    | -                       |            | -                       |           | 2,357,963                |        | 2,051,305               |
| General Revenues:                     |     |             |     |                             |    |                         |            |                         |           |                          |        |                         |
| Property Taxes                        |     | 16,887,252  |     | 15,551,084                  |    | -                       |            | -                       |           | 16,887,252               |        | 15,551,084              |
| In Lieu of Taxes                      |     | 587,634     |     | 570,277                     |    | -                       |            | -                       |           | 587,634                  |        | 570,277                 |
| Gross Receipts Taxes                  |     | 5,275,521   |     | 4,837,834                   |    | -                       |            | -                       |           | 5,275,521                |        | 4,837,834               |
| Sales and Other Taxes                 |     | 36,640,659  |     | 31,967,819                  |    | -                       |            | -                       |           | 36,640,659               |        | 31,967,819              |
| Hotel Occupancy Taxes                 |     | 926,572     |     | 801,963                     |    | -                       |            | -                       |           | 926,572                  |        | 801,963                 |
| Mixed Beverage Taxes                  |     | 149,146     |     | 141,111                     |    | -                       |            | -                       |           | 149,146                  |        | 141,111                 |
| Miscellaneous                         |     | 305,564     |     | 1,044,394                   |    | 356,157                 |            | 126,429                 |           | 661,721                  |        | 1,170,823               |
| Donations                             |     | 397,521     |     | 173,978                     |    | 500                     |            | 1,000                   |           | 398,021                  |        | 174,978                 |
| Grants and Contributions Not          |     |             |     |                             |    |                         |            |                         |           |                          |        | -                       |
| Restricted to Specific Programs       |     | 984,394     |     | 870,190                     |    | 1,500,000               |            | 576,728                 |           | 2,484,394                |        | 1,446,918               |
| Unrestricted Investment Earnings      |     | 122,179     |     | 160,852                     |    | 32,490                  |            | 41,335                  |           | 154,669                  |        | 202,187                 |
| Gain (Loss) on Investments            |     | (221,800)   |     | 14,930                      | _  | (36,457) (1,016)        |            |                         | (258,257) |                          | 13,914 |                         |
| Total Revenues                        |     | 71,820,436  |     | 71,986,667                  |    | 27,389,682              |            | 22,918,928              |           | 99,210,118               |        | 94,905,595              |
|                                       |     |             |     |                             |    |                         |            |                         |           |                          |        |                         |
| Expenses:                             |     |             |     |                             |    |                         |            |                         |           |                          |        |                         |
| Governmental Activities:              |     |             |     |                             |    |                         |            |                         |           |                          |        |                         |
| General Government                    |     | 10,710,512  |     | 20,069,578                  |    | -                       |            | -                       |           | 10,710,512               |        | 20,069,578              |
| Finance                               |     | 1,384,161   |     | 2,025,523                   |    | -                       |            | -                       |           | 1,384,161                |        | 2,025,523               |
| Public Safety                         |     | 26,579,331  |     | 25,729,415                  |    | -                       |            | -                       |           | 26,579,331               |        | 25,729,415              |
| Parks                                 |     | 5,872,870   |     | 5,531,230                   |    | -                       |            | -                       |           | 5,872,870                |        | 5,531,230               |
| Public Works                          |     | 8,408,438   |     | 7,202,936                   |    | -                       |            | -                       |           | 8,408,438                |        | 7,202,936               |
| Interest and Fiscal Charges           | _   | 5,928,039   |     | 5,649,013                   | -  |                         | _          | -                       | _         | 5,928,039                | _      | 5,649,013               |
| Total Governmental Activities         | _   | 58,883,351  |     | 66,207,695                  | -  |                         | _          |                         | _         | 58,883,351               | _      | 66,207,695              |
| Pugingga Tung Activities              |     |             |     |                             |    |                         |            |                         |           |                          |        |                         |
| Business-Type Activities:             |     |             |     |                             |    | 24 279 020              |            | 10 470 210              |           | 24 270 020               |        | 10 470 210              |
| Enterprise<br>Fleet Services          |     | -           |     | -                           |    | 21,378,030<br>1,301,942 |            | 18,470,310<br>1,252,899 |           | 21,378,030<br>1,301,942  |        | 18,470,310<br>1,252,899 |
|                                       | -   | -           |     |                             | -  |                         | _          |                         | -         |                          | -      |                         |
| Total Business-Type Activities        | _   | E0 002 2E4  |     | 66 207 605                  | -  | 22,679,972              | _          | 19,723,209              | -         | 22,679,972<br>81,563,323 | _      | 19,723,209              |
| Total Expenses                        | _   | 58,883,351  |     | 66,207,695                  | -  | 22,679,972              | _          | 19,723,209              | -         |                          | _      | 85,930,904              |
| Excess (Deficiency Before Transfers)  |     | 12,937,085  |     | 5,778,972                   |    | 4,709,710               |            | 3,195,719               |           | 17,646,795               |        | 8,974,691               |
| Transfers In (Out)                    | _   | 1,108,072   |     | 160,208<br><b>5,939,180</b> | -  | (1,108,072)             | _          | (160,208)               | -         | -<br>47 646 70E          | _      | 9.074.604               |
| Change in Net Position                | _   | 14,045,157  |     |                             | _  | 3,601,638               | _          | 3,035,511               | -         | 17,646,795               | _      | 8,974,691               |
| Net Position - Beginning              |     | 86,840,394  |     | 80,901,214                  |    | 52,713,975              |            | 49,678,464              |           | 139,554,369              |        | 130,579,678             |
| Prior Period Adjustment - Implement   |     | (4.000.000) |     |                             |    | (045 455)               |            |                         |           | (0.040.004)              |        |                         |
| GASB 65 for Bond Issuance Costs       | _   | (1,226,609) |     |                             | -  | (815,455)               | _          | 40.070.404              | -         | (2,042,064)              | _      | 420 570 670             |
| Net Position - Beginning, as restated |     | 85,613,785  | _   | 80,901,214                  |    | 51,898,520              | _          | 49,678,464              | _         | 137,512,305              | _      | 130,579,678             |
| Net Position - Ending                 | \$_ | 99,658,942  | \$  | 86,840,394                  | \$ | 55,500,158              | <b>⊅</b> _ | 52,713,975              | \$        | 155,159,100              | ۵_     | 139,554,369             |

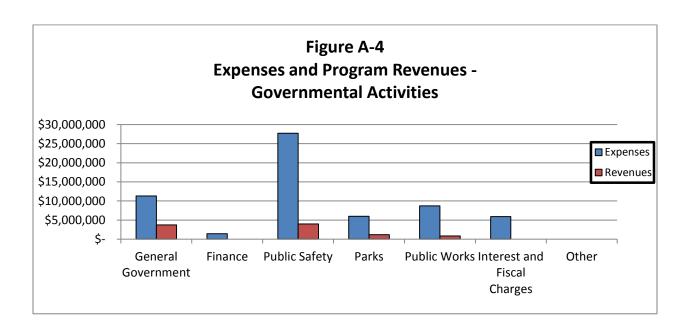
#### **Business-type Activities**

Business-type activities are financed in whole or part by fees charged to external users for goods or services. They are usually reported in an Enterprise Fund. Business-type activities increased the City's net position by \$3,601,638. Revenue can be reported as program revenue or general revenue—all revenues are general unless they are required to be reported as program revenues. There are two categories under which program revenues can be reported. The first is charges for services, which includes revenues attributable to a specific program because they result from exchange-like transactions or other events, such as charges to customers. Charges for services reduce the net cost of the program financed from general revenues. The second is program-specific grants and contributions, which are not generated by the program, and generally the grantor is not the beneficiary of the goods, services, or privileges provided. Charges for services were \$25,536,992 and program expenses were \$22,679,972.

A summary of key elements attributable to the change in net position are as follows:

- Water and sewer rates were increased on October 1, 2012, to ensure financial stability of the water and sewer systems. The demand for new services due to growth in both residential and business construction required necessary capital investments and the replacement and/or rehabilitation of aging water and sewer infrastructure. Sewer rates were increased 3.75% across the board, while water rates were increased on higher consumption tiers to encourage water conservation. With the exception of the highest consumption tier rate, commercial rates were increased to match residential sprinkler rates.
- The surface water conversion fee increased from \$1.05 cents to \$1.50 cents per 1,000 gallons consumed, for residential, sprinkler and non-residential customers. This fee was implemented to help transition to a future surface water conversion and is passed through from the San Jacinto River Authority.
- The Lone Star Groundwater Conservation District fee has remained constant at \$.06 cents per 1,000 gallons consumed, for residential, sprinkler and non-residential customers. This is a pass through fee to regulate ground water consumption.





#### FINANCIAL ANALYSIS OF THE CITY'S FUNDS

#### **Governmental Funds**

The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The General Fund is the chief operating fund of the City. At the end of the current year, its unassigned fund balance was \$24,887,074, while the total fund balance reached \$31,716,832. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned and total fund balance to its expenditures. Unassigned fund balance was \$24,887,074, or 51% of total General Fund expenditures. The General Fund also had nonspendable amounts of \$43,791 for inventories and \$113,750 for prepaid items; restricted amounts of \$151,170 for Court Efficiency, \$105,605 for Court Security, \$15,829 for Severence Pay 2% Sinking Fund, \$31,497 for Court Technology, \$184,389 for Seized Assets, \$416,273 for Red Light Cameras and, \$93,998 for the State Cable Franchise 1% PEG fee; and assigned amounts of \$15,353 for Tree Mitigation Revenue, \$3,906,728 for vehicle and equipment replacement, and \$1,751,375 for General Fund-Balance FY2014 Appropriations at year end.

The fund balances of the following major funds increased during the current fiscal year:

- \$3,743,554 in the General Fund, due to an increase in sales tax revenue as a result of an improved local economy.
- \$3,821,841 in CIDC, due to an increase in sales tax revenue and the sale of land in the industrial park.
- \$1,131,011 in Debt Service, due to a \$2,055,189 transfer from the CIDC for park related debt of \$2,461,520, a transfer of \$2,012,823 from TIRZ#3 for street improvement debt, and property tax revenue.
- \$7,402,780 in the CIDC CIP Fund, which is largely the result of Sales Tax Revenue bonds that were issued in the FY2013 fiscal year.

The fund balances of the following major funds decreased during the current fiscal year:

\$10,347,020 in the Street Improvements Fund, which is largely the result of spending Certificates of Obligation bonds
that were issued in prior fiscal years.

#### **Proprietary Funds**

The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the Water and Sewer Fund at the end of the year amounted to \$14,544,800. The total increase in net position of \$3,577,164 was largely due an increase in operating revenues as a result of increased rates and an intergovernmental contribution.

#### **General Fund Budgetary Highlights**

During the year, there was a \$2,106,255 increase in appropriations between the original and final amended budget.

Following are the main components of the increase:

- \$1,699,308 to the Non-Departmental Department for the funding for the New Freedom Project (\$75,000) and funding for future replacement vehicles and equipment (\$1,624,308).
- \$361,820 to the Municipal Court Department for the remodeling of customer service area, the purchase of ticket writers, additional software license fees, and the approved contract with McCreary, Veselka, Bragg & Allen for collection services.
- \$299,823 to the Information Technology Department for the upgrade of audio/video technology in the City Council Chambers and the purchase of two virtualization blade servers for Police and Public Works Departments.
- \$169,186 to Police Patrol for the purchase of a ballistic armored tactical transport vehicle.
- \$159,141 to the Fire Department for the purchase of software and equipment of Mobile Data Terminals (MDTs).
- \$121,958 to the Red Light Program Department for the additional amount due to the State of Texas for red light camera revenue.
- \$104,911 to the Streets Department for the carry-over from previous year for pavement data collections, funding from General Fund reserves.
- \$95,000 to the Non-Departmental Department for the transfer to the Oscar Johnson, Jr. Community Center for the purchase of a playground unit.
- \$92,066 to Police Professional Services for the construction of a multi-purpose defensive tactics training facility.
- \$91,500 to the Engineering Department for the traffic signal maintenance contract and an inter-local agreement to join the Montgomery County Stormwater Coalition.
- \$85,000 to the Transit Department for the agreement with the Brazos Transit District for interim demand response services and an agreement with the Goodman Corporation.
- \$59,555 to the Non-Departmental Department for the debt proration payment for the portion of Emergency Service District (ESD) #1 land annexed effective January 1, 2013.
- \$45,000 to the Transit Department for the six month renewal agreement with the Brazos Transit District for Demand Response service.
- \$41,755 to the Signal Maintenance Department for an additional amount for the contract with Republic ITS for traffic signal maintenance.
- \$35,870 to Police Patrol for the reclassification of a Patrol Officer position to a Lieutenant.
- \$34,675 to the Administration Department for the upgrade to the City website.
- \$32,275 to the Streets Department for the additional cost for the equipment purchase of Gradall XL 3100.

#### CAPITAL ASSETS AND DEBT ADMINISTRATION

#### **Capital Assets**

At the end of 2013, the City had cumulatively invested \$286,565,609 in a broad range of capital assets, including land, equipment, buildings, infrastructure, and construction in progress. (See Table A-3.)

Table A-3 Capital Assets

|                                |     | Governmental Activities |              |    | Business-Type Activities |    |              |    | Total         |    |               |
|--------------------------------|-----|-------------------------|--------------|----|--------------------------|----|--------------|----|---------------|----|---------------|
|                                |     | 2013                    | 2012         |    | 2013                     |    | 2012         |    | 2013          |    | 2012          |
| Land and Easements             | \$  | 36,955,789 \$           | 36,121,836   | \$ | 1,323,939                | \$ | 886,920      | \$ | 38,279,728    | \$ | 37,008,756    |
| Construction in Progress       |     | 44,065,586              | 41,852,543   |    | 26,592,370               |    | 23,195,713   |    | 70,657,956    |    | 65,048,256    |
| Buildings and Improvements     |     | 68,553,844              | 58,617,742   |    | 1,145,823                |    | 1,145,823    |    | 69,699,667    |    | 59,763,565    |
| Machinery and Equipment        |     | 23,850,084              | 22,893,839   |    | 10,814,978               |    | 10,398,904   |    | 34,665,062    |    | 33,292,743    |
| Infrastructure                 | _   | 83,406,019              | 80,922,168   | _  | 140,906,830              |    | 131,710,213  |    | 224,312,849   |    | 212,632,381   |
| Totals                         | \$  | 256,831,322 \$          | 240,408,128  | \$ | 180,783,940              | \$ | 167,337,573  | \$ | 437,615,262   | \$ | 407,745,701   |
| Total Accumulated Depreciation | \$_ | (75,373,849) \$         | (69,543,774) | \$ | (75,675,804)             | \$ | (72,418,137) | \$ | (151,049,653) | \$ | (141,961,911) |
| Net Capital Assets             | \$  | 181,457,473 \$          | 170,864,354  | \$ | 105,108,136              | \$ | 94,919,436   | \$ | 286,565,609   | \$ | 265,783,790   |

More detailed information about the City's capital assets is presented in Note D of the basic financial statements.

#### **Long-Term Debt**

At year-end the City had \$241,858,608 in long-term debt outstanding (See Table A-4), of which \$217,330,000 is bonded. During the year, the City issued \$6,790,000 in Water & Sewer Revenue Bonds and \$25,385,000 in CIDC Sales Tax Revenue and Refunding Bonds. The City's Standard & Poor's credit rating for the Water and Wastewater Revenue Bonds increased from AA- to AA, the CIDC Sales Tax Revenue Bonds increased from A to AA-, and the General Obligation Bonds remained unchanged at AA-. General bonded debt per capita decreased from \$3,875 in 2012 to \$3,689 in 2013. The current ratio of net bonded debt to assessed value of all taxable property is 2.25%.

The City continued its strong financial performance and diversification of its tax base. Property tax and sales tax revenue growth have contributed to the City's strong reserve levels, too. More detailed information about the City's debt is presented in Note F of the basic financial statements.

Table A-4 Long-Term Debt

|                                      | Government        | al Activities | Business-Type Activities |            |    | T          | al                |    |             |
|--------------------------------------|-------------------|---------------|--------------------------|------------|----|------------|-------------------|----|-------------|
|                                      | 2013              | 2012          |                          | 2013       |    | 2012       | 2013              |    | 2012        |
| Capital Leases                       | \$ 513,293 \$     | 566,341       | \$                       | 3,824,233  | \$ | 4,224,846  | \$<br>4,337,526   | \$ | 4,791,187   |
| Bonds Payable, Net                   | 145,034,959       | 144,256,672   |                          | 76,694,943 |    | 71,718,321 | 221,729,902       |    | 215,974,993 |
| Notes Payable                        | 1,070,000         | 1,165,000     |                          | -          |    | -          | 1,070,000         |    | 1,165,000   |
| Health Claims Liability              | 460,738           | 433,921       |                          | -          |    | -          | 460,738           |    | 433,921     |
| Compensated Absences                 | 6,701,071         | 6,368,082     |                          | 968,207    |    | 1,185,505  | 7,669,278         |    | 7,553,587   |
| OPEB Liability                       | 3,323,534         | 4,229,805     |                          | -          |    | -          | 3,323,534         |    | 4,229,805   |
| Net Pension Obligation/TMRS          | 1,187,426         | 1,679,871     |                          | 355,537    |    | 469,725    | 1,542,963         |    | 2,149,596   |
| Net Pension Obligation/Fire R/R      | 431,212           | 410,373       |                          | -          |    | -          | 431,212           |    | 410,373     |
| Severence Payable                    | 791,457           | 873,243       |                          | -          |    | -          | 791,457           |    | 873,243     |
| Customer Deposits                    | <u></u> _         |               | _                        | 501,998    | _  | 447,997    | 501,998           | _  | 447,997     |
| <b>Total Bonds and Notes Payable</b> | \$ 159,513,690 \$ | 159,983,308   | \$                       | 82,344,918 | \$ | 78,046,394 | \$<br>241,858,608 | \$ | 238,029,702 |

#### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

- Appraised value used for the FY2014 budget preparation is up \$320,137,852, or 8.0%, from FY2013.
- Sales tax revenues and building permit revenues for the City are projected to increase as the local Conroe economy continues to recover from the lingering effects of the "Great Recession" of 2008.
- Spending in the General Fund increases in the FY2014 budget from \$49,594,004 to \$53,312,911. This is a 2.8% increase.

These indicators were taken into account when adopting the General Fund budget for FY2014. Amounts available for appropriation in the General Fund budget are \$53,312,911, an increase of 2.0% over the final FY2013 budget of \$51,151,651. Property taxes will increase, due to the increasing values, annexations, and new construction. The City will use these increases in revenues to finance new programs, as well as those we currently offer.

If these estimates are realized, the City's budgetary General Fund fund balance is expected to decrease by approximately \$1,751,375 at the close of 2014. The decrease in the General Fund's fund balance is due to planned capital expenditures.

#### **CONTACTING THE CITY'S FINANCIAL MANAGEMENT**

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the money it receives. If you have questions about this report or need additional financial information, please contact the City's Finance & Administration Department.

CITY OF CONROE, TEXAS STATEMENT OF NET POSITION **SEPTEMBER 30, 2013** 

|   |              | ent                               |                       |                |
|---|--------------|-----------------------------------|-----------------------|----------------|
|   | Governmental | Primary Governme<br>Business-type |                       | -<br>Component |
|   | Activities   | Activities                        | Total                 | Unit           |
| ASSETS  |              |                                   |                       |                |
| Pooled Cash and Cash Equivalents \$                 | 889,091      | \$ 2,294,786                      | \$ 3,183,877          | \$ -           |
| Non-pooled Cash and Cash Equivalents                | 13,268       | 1,150                             | 14,418                | 14,224         |
| Investments   | 73,256,330   | 29,757,407                        | 103,013,737           | -              |
| Receivables (net of allowances for uncollectibles): |              |                                   |                       |                |
| Taxes   | 695,767      | -                                 | 695,767               | -              |
| Accounts  | 1,725        | 3,223,491                         | 3,225,216             | -              |
| Interest  | 63,675       | 19,896                            | 83,571                | -              |
| Other   | 1,876,948    | 8,713                             | 1,885,661             | 574            |
| Due from Other Governments                          | 6,601,017    | -                                 | 6,601,017             | -              |
| Due from Component Unit                             | 199,479      | -                                 | 199,479               | -              |
| Prepaid Items                                       | 113,750      | -                                 | 113,750               | -              |
| Inventories   | 43,791       | 805,521                           | 849,312               | -              |
| Capital Assets:                                     |              |                                   |                       |                |
| Land and Easements                                  | 36,955,789   | 1,323,939                         | 38,279,728            | 108,770        |
| Buildings and Improvements                          | 68,553,844   | 1,145,823                         | 69,699,667            | 1,421,618      |
| Machinery and Equipment                             | 23,850,084   | 10,814,978                        | 34,665,062            | 192,393        |
| Infrastructure                                      | 83,406,019   | 140,906,830                       | 224,312,849           | -              |
| Construction in Progress                            | 44,065,586   | 26,592,370                        | 70,657,956            | -              |
| Less Accumulated Depreciation                       | (75,373,849) | (75,675,804)                      | (151,049,653)         | (568,001)      |
| Total Capital Assets (net of depreciation)          | 181,457,473  | 105,108,136                       | 286,565,609           | 1,154,780      |
| TOTAL ASSETS  | 265,212,314  | 141,219,100                       | 406,431,414           | 1,169,578      |
| DEFENDED OUTELOWS OF DESCRIPTION                    |              |                                   |                       |                |
| DEFERRED OUTFLOWS OF RESOURCES                      | 404.440      |                                   | 404.440               |                |
| Deferred Charge on Refunding                        | 464,116      |                                   | 464,116               |                |
| TOTAL DEFERRED OUTFLOWS OF RESOURCES                | 464,116      | · <u>-</u>                        | 464,116               |                |
| LIABILITIES   |              |                                   |                       |                |
| Current Liabilities:                                |              |                                   |                       |                |
| Accounts Payable and Other Current Liabilities      | 4,980,075    | 2,344,919                         | 7,324,994             | 40,134         |
| Unearned Revenue                                    | 1,280,142    |                                   | 1,280,142             | -              |
| Due to Primary Government                           |              | _                                 |                       | 199,479        |
| Accrued Interest Payable                            | 243,581      | 1,029,105                         | 1,272,686             | -              |
| Noncurrent Liabilities:                             | ,            | 1,0=0,100                         | 1,=1=,000             |                |
| Due within One Year                                 | 7,798,225    | 3,300,783                         | 11,099,008            | 1,821          |
| Due in More Than One Year                           | 151,715,465  | 79,044,135                        | 230,759,600           | 63,086         |
| TOTAL LIABILITIES                                   | 166,017,488  | 85,718,942                        | 251,736,430           | 304,520        |
|   |              |                                   |                       |                |
| NET POSITION  |              |                                   |                       |                |
| Net Investment in Capital Assets                    | 49,087,033   | 38,080,390                        | 87,167,423            | 1,154,780      |
| Restricted for:                                     |              |                                   |                       |                |
| Debt Services                                       | 8,342,744    | 2,883,757                         | 11,226,501            | -              |
| Unrestricted  | 42,229,165   | 14,536,011                        | 56,765,176            | (289,722)      |
| TOTAL NET POSITION \$                               | 99,658,942   | \$ 55,500,158                     | \$ <u>155,159,100</u> | \$ 865,058     |

The accompanying notes to the basic financial statements are an integral part of this statement.

#### **CITY OF CONROE, TEXAS**

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2013

|                                     |            |            |     | Progran     | Program Revenue |               |  |
|-------------------------------------|------------|------------|-----|-------------|-----------------|---------------|--|
|                                     |            |            | _   | -           |                 | Operating     |  |
|                                     |            |            |     | Charges for |                 | Grants and    |  |
| Functions/Programs                  |            | Expenses   |     | Services    |                 | Contributions |  |
| Governmental Activities:            |            |            | _   |             |                 |               |  |
| General Government                  | \$         | 10,710,512 | \$  | 1,982,113   | \$              | 1,758,848     |  |
| Finance                             |            | 1,384,161  |     | -           |                 | -             |  |
| Public Safety                       |            | 26,579,331 |     | 3,489,063   |                 | 494,595       |  |
| Parks                               |            | 5,872,870  |     | 1,194,628   |                 | -             |  |
| Public Works                        |            | 8,408,438  |     | 742,027     |                 | 104,520       |  |
| Debt Service:                       |            |            |     |             |                 |               |  |
| Interest and Fiscal Charges         |            | 5,928,039  |     | _           |                 | -             |  |
| Total Governmental Activities       | _          | 58,883,351 | _   | 7,407,831   |                 | 2,357,963     |  |
| Business-type Activities:           |            |            |     |             |                 |               |  |
| Enterprise                          |            | 21,378,030 |     | 24,239,291  |                 | -             |  |
| Fleet Services                      |            | 1,301,942  |     | 1,297,701   |                 | -             |  |
| Total Business-type Activities      | _          | 22,679,972 | _   | 25,536,992  | -               | -             |  |
| Total Primary Government            | \$ <u></u> | 81,563,323 | \$_ | 32,944,823  | \$              | 2,357,963     |  |
| COMPONENT UNIT:                     |            |            |     |             |                 |               |  |
| Oscar Johnson, Jr. Community Center | \$ <u></u> | 1,089,481  | \$_ | 510,747     | \$              | -             |  |

General Revenues:

**Property Taxes** 

In Lieu of Taxes

Gross Receipts Tax

Sales and Other Taxes

**Hotel Occupancy Taxes** 

Mixed Beverage Taxes

Miscellaneous

**Donations** 

Grants and Contributions Not Restricted to Specific Programs

Unrestricted Investment Earnings

Gain (Loss) on Investments

Transfers

**Total General Revenues** 

Change in Net Position

Net Position - Beginning

Prior Period Adjustment - Implement GASB 65 for Bond Issuance Costs

Net Position - Beginning, as restated

Net Position - Ending

The accompanying notes to the basic financial statements are an integral part of this statement.

|   | Net (Expense) Revenue and Changes in Net Position                           |  | <br>omponent<br>Unit  |
|---|---|--|---|
| Governmental<br>Activities  | Business-type Activities  | Total  | <br>omponent<br>Unit  |
| \$<br>(6,969,551)<br>(1,384,161)<br>(22,595,673)<br>(4,678,242)<br>(7,561,891)<br>(5,928,039)<br>(49,117,557) | \$  | \$ (6,969,551)<br>(1,384,161)<br>(22,595,673)<br>(4,678,242)<br>(7,561,891)<br>(5,928,039)<br>(49,117,557) | \$<br>-<br>-<br>-<br>-<br>-                                   |
| -<br>-<br>-<br>-<br>(49,117,557)  | 2,861,261<br>(4,241)<br>2,857,020   | 2,861,261<br>(4,241)<br>2,857,020<br>(46,260,537)  | -<br>-<br>-   |
|   |   |  | <br>(578,734)   |
| 16,887,252<br>587,634<br>5,275,521<br>36,640,659<br>926,572   | -<br>-<br>-<br>-<br>-   | 16,887,252<br>587,634<br>5,275,521<br>36,640,659<br>926,572  | -<br>-<br>-<br>-  |
| 149,146<br>305,564<br>397,521<br>984,394<br>122,179<br>(221,800)  | 356,157<br>500<br>1,500,000<br>32,490<br>(36,457)                           | 149,146<br>661,721<br>398,021<br>2,484,394<br>154,669<br>(258,257)   | -<br>88<br>10,630<br>601,593<br>-<br>-                        |
| \$<br>1,108,072<br>63,162,714<br>14,045,157<br>86,840,394<br>(1,226,609)<br>85,613,785<br>99,658,942          | (1,108,072) 744,618 3,601,638 52,713,975 (815,455) 51,898,520 \$ 55,500,158 | 63,907,332<br>17,646,795<br>139,554,369<br>(2,042,064)<br>137,512,305<br>\$ 155,159,100                    | \$<br>612,311<br>33,577<br>831,481<br>-<br>831,481<br>865,058 |

**CITY OF CONROE, TEXAS**BALANCE SHEET – GOVERNMENTAL FUNDS **SEPTEMBER 30, 2013** 

|   | General Fund  | Conroe<br>Industrial<br>Development<br>Corp. | Debt Service<br>Fund |
|---|---------------|--|----------------------|
| ASSETS  |               |  |                      |
| Pooled Cash and Cash Equivalents                                    | \$ -          | \$ 229,787                                   | \$ 26,582            |
| Non-pooled Cash and Cash Equivalents                                | 5,105         | -  | -                    |
| Investments   | 28,409,493    | 13,169,568                                   | 8,266,848            |
| Receivable (Net of Allowances for Uncollectibles):                  |               |  |                      |
| Taxes   | 414,115       | -  | 281,652              |
| Accounts  | -             | -  | -                    |
| Interest  | 37,128        | 7,935  | 13,674               |
| Other   | 1,777,010     | 3  | -                    |
| Due from Other Funds  | 1,181,996     | 2,041,197                                    | -                    |
| Due from Other Governments  | 6,601,017     | -  | -                    |
| Due from Component Unit   | 199,479       | -  | -                    |
| Prepaid Items   | 113,750       | -  | -                    |
| Inventories   | 43,791        |  |                      |
| TOTAL ASSETS  | \$ 38,782,884 | \$ 15,448,490                                | \$ 8,588,756         |
| LIABILITIES   |               |  |                      |
| Accounts Payable  | \$ 1,029,529  | \$ 6,201                                     | \$ 2,431             |
| Accrued Expenditures/Expenses                                       | 1,730,370     | 20,126                                       | -                    |
| Retainage Payable   | 28,665        | -  | -                    |
| Due to Other Funds  | 2,606,702     | -  | -                    |
| Customer Deposits   | -             | -  | -                    |
| Unearned Revenue  | 1,277,978     |  |                      |
| TOTAL LIABILITIES   | 6,673,244     | 26,327                                       | 2,431                |
| DEFERRED INFLOWS OF RESOURCES                                       |               |  |                      |
| Unavailable Revenue-Property Taxes                                  | 392,808       | _  | 273,708              |
| TOTAL DEFERRED INFLOWS OF RESOURCES                                 | 392,808       |  | 273,708              |
| FUND BALANCES   |               |  |                      |
| Nonspendable:   |               |  |                      |
| Prepaid Items   | 113,750       | _  | _                    |
| Inventories   | 43,791        | _  | _                    |
| Restricted for:   | 40,701        |  |                      |
| Court Efficiency  | 151,170       | _  | _                    |
| Court Security  | 105,605       | _  | _                    |
| Severence Pay 2% Sinking Fund                                       | 15,829        | _  | _                    |
| Court Technology  | 31,497        | _  | _                    |
| Seized Assets   | 184,389       | _  | _                    |
| Red Light Cameras   | 416,273       | _  | _                    |
| 4B Sales Tax  | 110,210       | 8,591,820                                    | _                    |
| State Franchise 1% PEG Fee  | 93,998        | 0,001,020                                    | _                    |
| Debt Service  | 30,330        | 3,947,426                                    | 8,312,617            |
| Capital Project Funds   | _             | 0,047,420                                    | 0,012,017            |
| Special Revenue Funds   | _             | _  | _                    |
| Committed for:  | _             |  | -                    |
| CIDC-Land Sales   | _             | 2,461,268                                    | _                    |
| Police Project - Settlement Proceeds                                | _             | _, .0.,_00                                   | _                    |
| TIRZ#2-Property Tax Receipts  | _             | _  | _                    |
| TIRZ#3-Property Tax Receipts  | _             | _  | _                    |
| Conroe Tower-Lease Income   | _             | _  | _                    |
| Owen Theater-Ticket Sales   | _             | _  | _                    |
| Woodlands Township Reg. Participation                               | _             | _  | _                    |
| Assigned to:  |               |  |                      |
| Tree Mitigation Revenue   | 15,353        | -  | _                    |
| Equipment Replacement   | 3,906,728     | -  | -                    |
| General Fund-Balance FY2014 Appropriations                          | 1,751,375     |  |                      |
|   | 1,131,313     | 404.040                                      | -                    |
| CIDC-Balance FY2014 Appropriations                                  | -             | 421,649                                      | -                    |
| Unassigned  | 24,887,074    | 15 400 400                                   | 0 242 647            |
| TOTAL FUND BALANCES   | 31,716,832    | 15,422,163                                   | 8,312,617            |
| TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES | \$ 38,782,884 | \$ 15,448,490                                | \$ 8,588,756         |
|   |               |  |                      |

The accompanying notes to the basic financial statements are an integral part of this statement.

| \$ 91,309 \$ 4,928 \$ 536,485 \$ 889,091 8,163 13,268 8,533,881 2,528,369 9,183,243 70,091,402   | =               | Street<br>Improvements<br>Fund | _           | CIDC CIP<br>Fund |    | Nonmajor<br>Governmental<br>Funds |    | Total<br>Governmental<br>Funds |
|--|-----------------|--------------------------------|-------------|------------------|----|-----------------------------------|----|--------------------------------|
| 8,533,881  | \$              | 91,309                         | \$          | 4,928            | \$ |                                   | \$ |                                |
|  |                 | 8,533,881                      |             | 2,528,369        |    |                                   |    |                                |
| - 1,725  |                 | -                              |             | -                |    | -                                 |    | 695,767                        |
| - 92,749 1,869,762 - 565,505 3,788,698 - 6,601,017 - 199,479 - 199,479 - 113,750 - 43,791  \$ 1,261,118 \$ 3,189 \$ 239,148 \$ 2,541,616 - 373,760 2,124,256 250,454 - 373,760 2,124,256 250,454 - 21,263 300,382 - 800,032 3,406,734 - 13,381 13,381 - 2 2,164 1,280,142 - 1,511,572 3,189 1,449,748 9,666,511  666,516 151,170 666,516  151,470 151,470 158,29 158,29 158,29 158,29 113,381 12,260,043 7,113,677 2,530,108 3,152,760 12,796,545 1,446,517 1,446,517 1,446,517 1,446,517 2,461,268 340,554 340,554 340,554 340,554 340,554 340,554 340,554 340,554 340,554 15,353 15,353 15,353   |                 | -                              |             | -                |    | 1,725                             |    | 1,725                          |
|  |                 | 59                             |             | -                |    |                                   |    |                                |
|  |                 | -                              |             | -                |    |                                   |    |                                |
| 199,479  |                 | _                              |             | -                |    | 505,505                           |    |                                |
| \$\begin{array}{c c c c c c c c c c c c c c c c c c c  |                 | _                              |             | _                |    | _                                 |    |                                |
| \$ 8,625,249 \$ 2,533,297 \$ 10,391,230 \$ 84,369,906 \$ 1,261,118 \$ 3,189 \$ 239,148 \$ 2,541,616 250,454 \$ 250,454 \$ 2,1263 \$ 300,382 \$ 2,124,256 \$ 250,454 \$ 2,1263 \$ 300,382 \$ 3,406,734 \$ 2,164 \$ 1,280,142 \$ 2,164 \$ 1,280,142 \$ 2,164 \$ 1,280,142 \$ 2,164 \$ 1,280,142 \$ 2,164 |                 | -                              |             | -                |    | -                                 |    |                                |
| \$ 1,261,118 \$ 3,189 \$ 239,148 \$ 2,541,616   -  | _               |                                | _           | -                |    |                                   |    | 43,791                         |
| - 373,760 2,124,256 250,454 - 21,263 300,382 - 800,032 3,406,734 - 13,381 13,381 - 2,164 1,280,142 1,511,572 3,189 1,449,748 9,666,511  666,516  666,516  666,516  151,170 151,170 156,05 15,829 184,389 184,389 184,389 184,389 12,260,043 7,113,677 2,530,108 3,152,760 12,796,545 12,461,263 340,554 340,554 3463,184 3,463,184 3463,184 3,463,184 385,950 385,950 98,386 98,386 15,353 15,353 15,353 15,353 15,353 15,353 15,353 15,353 15,353   | \$ <sub>_</sub> | 8,625,249                      | \$ <u>_</u> | 2,533,297        | \$ | 10,391,230                        | \$ | 84,369,906                     |
| 250,454         -         21,263         300,382           -         -         800,032         3,406,734           -         -         13,381         13,381           -         -         2,164         1,280,142           1,511,572         3,189         1,449,748         9,666,511           -         -         -         666,516           -         -         -         666,516           -         -         -         43,791           -         -         -         43,791           -         -         -         105,605           -         -         -         105,605           -         -         -         113,750           -         -         -         105,605           -         -         -         11,4379           -         -         -         11,4389           -         -         -         11,44389           -         -         -         11,446,273           -         -         -         -         12,786,545           -         -         -         -         12,786,545           -   | \$              | 1,261,118                      | \$          | 3,189            | \$ | 239,148                           | \$ | 2,541,616                      |
| - 800,032 3,406,734 - 13,381 13,381 - 2,164 1,280,142 - 1,511,572 3,189 1,449,748 9,666,511  666,516 666,516 666,516 666,516 666,516 113,750 43,791 151,170 - 105,605 105,605 15,829 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 12,200,043 7,113,677 2,530,108 3,152,760 12,796,545 1,446,517 1,446,517 2,461,268 340,554 340,554 340,554 340,554 3463,184 3,463,184 385,950 385,950 - 98,386 98,386 15,353 15,553 3,906,728 15,553 3,906,728 15,553 3,906,728 15,533 15,537  |                 |                                |             | -                |    |                                   |    |                                |
| - 13,381 13,381 1,280,142 1,280,142 1,511,572 3,189 1,449,748 9,666,511   666,516   666,516   666,516   666,516   666,516   666,516   666,516   666,516   113,750   151,170   151,170   105,605   15,605   15,338   146,273   146,273   12,260,043   7,113,677    2,530,108    3,152,760    12,796,545   1,446,517    1,446,517   2,461,268   340,554    340,554   340,554    340,554   340,554    340,554   340,554    340,554   3,463,184    3,463,184   3,463,184    3,463,184   3,896,728   15,353   15,353   15,353   |                 | 250,454                        |             | -                |    |                                   |    |                                |
| -         2,164         1,280,142           1,511,572         3,189         1,449,748         9,666,511           -         -         -         666,516           -         -         -         666,516           -         -         -         666,516           -         -         -         666,516           -         -         -         43,791           -         -         -         105,605           -         -         -         105,605           -         -         -         105,605           -         -         -         105,605           -         -         -         11,829           -         -         -         11,829           -         -         -         11,829           -         -         -         11,443,389           -         -         -         11,443,389           -         -         -         8,591,820           -         -         -         8,591,820           -         -         -         8,591,820           -         -         -         1,446,517         1,4  |                 | _                              |             | _                |    |                                   |    |                                |
| 1,511,572         3,189         1,449,748         9,666,511           -         -         -         666,516           -         -         -         666,516           -         -         -         666,516           -         -         -         666,516           -         -         -         43,791           -         -         -         151,170           -         -         -         105,605           -         -         -         15,829           -         -         -         15,829           -         -         -         184,389           -         -         -         184,389           -         -         -         416,273           -         -         -         416,273           -         -         -         12,260,043           7,113,677         2,530,108         3,152,760         12,796,545           -         -         -         2,461,268           -         -         340,554         340,554           -         -         -         8           -         -         3,463,184   |                 | _                              |             | _                |    |                                   |    |                                |
| 666,516  113,750 43,791  151,170 105,605 15,829 15,829 184,389 184,389 184,273 18,591,820 12,260,043  7,113,677 2,530,108 3,152,760 12,796,545 - 1,446,517 1,446,517  2,461,268 - 340,554 340,554 3463,184 3,463,184 - 385,950 385,950 - 98,386 98,386 - 54,123 54,123 15,353 15,353 15,353 17,751,375 17,751,375  | -               | 1,511,572                      | _           | 3,189            | •  |                                   | •  |                                |
| 666,516  113,750 43,791  151,170 105,605 15,829 15,829 184,389 184,389 184,273 18,591,820 12,260,043  7,113,677 2,530,108 3,152,760 12,796,545 - 1,446,517 1,446,517  2,461,268 - 340,554 340,554 3463,184 3,463,184 - 385,950 385,950 - 98,386 98,386 - 54,123 54,123 15,353 15,353 15,353 17,751,375 17,751,375  |                 |                                |             |                  |    |                                   |    |                                |
| 113,750 43,791 151,170 105,605 15,829 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,389 184,582 184,582 - 184,583 - 184,583 - 184,583 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,6517 - 184,751 -   | -               |                                | _           |                  |    |                                   |    |                                |
|  | -               | -                              | _           |                  | •  |                                   | •  | 666,516                        |
|  |                 |                                |             |                  |    |                                   |    |                                |
| 151,170 105,605 15,829 184,389 184,389 18,591,820 8,591,820 8,591,820 12,260,043 7,113,677 2,530,108 3,152,760 12,796,545 1,446,517 1,446,517 2,461,268 340,554 340,554 3463,184 3,463,184 385,950 385,950 98,386 98,386 98,386 98,386 154,123 54,123 15,353 3,906,728 3,906,728 1,751,375 421,649   |                 | -                              |             | -                |    | -                                 |    |                                |
|  |                 | -                              |             | -                |    | -                                 |    | 43,791                         |
|  |                 | -                              |             | -                |    | -                                 |    |                                |
|  |                 |                                |             | -                |    | _                                 |    |                                |
|  |                 | _                              |             | _                |    | _                                 |    |                                |
| 8,591,820 93,998 12,260,043 7,113,677 2,530,108 3,152,760 12,796,545 - 1,446,517 1,446,517  2,461,268 340,554 340,554 3463,184 3,463,184 3463,184 3,463,184 98,386 98,386 98,386 98,386 15,353 15,353 17,751,375 421,649   |                 | -                              |             | -                |    | -                                 |    |                                |
| 93,998 12,260,043 7,113,677 2,530,108 3,152,760 12,796,545 - 1,446,517 1,446,517  2,461,268 340,554 340,554 3,463,184 3,463,184 3,363,184 3,463,184 98,386 98,386 98,386 98,386 15,353 15,353 17,51,375 421,649  |                 | -                              |             | -                |    | -                                 |    |                                |
| 12,260,043 7,113,677   |                 | -                              |             | -                |    | -                                 |    |                                |
| 7,113,677       2,530,108       3,152,760       12,796,545         -       -       1,446,517       1,446,517         -       -       -       2,461,268         -       -       340,554       340,554         -       -       8       8         -       -       3,463,184       3,463,184         -       -       385,950       385,950         -       -       98,386       98,386         -       -       54,123       54,123         -       -       -       3,906,728         -       -       -       1,751,375         -       -       -       421,649   |                 | -                              |             | -                |    | -                                 |    |                                |
| - 1,446,517 1,446,517  2,461,268 340,554 340,554 8 8 3,463,184 3,463,184 385,950 385,950 98,386 98,386 98,386 98,386 15,353 15,353 17,51,375 421,649   |                 | -<br>7 112 677                 |             | -<br>2 520 109   |    | -<br>2 152 760                    |    |                                |
| 2,461,268 340,554 340,554 8 8 3,463,184 3,463,184 385,950 385,950 98,386 98,386 54,123 54,123 15,353 1,751,375 421,649   |                 | 7,113,077                      |             | 2,000,100        |    |                                   |    |                                |
| - 340,554 340,554 - 8 8 - 3,463,184 3,463,184 - 385,950 385,950 - 98,386 98,386 - 54,123 54,123 - 15,353 - 15,353 - 17,51,375 - 421,649  |                 |                                |             |                  |    |                                   |    |                                |
| 8 8 8<br>3,463,184 3,463,184<br>385,950 385,950<br>98,386 98,386<br>54,123 54,123<br>15,353<br>15,353<br>3,906,728<br>1,751,375<br>421,649   |                 | -                              |             | _                |    | 340.554                           |    |                                |
| 385,950 385,950<br>98,386 98,386<br>- 54,123 54,123<br>15,353<br>17,51,375<br>421,649  |                 | -                              |             | -                |    |                                   |    |                                |
| 98,386 98,386<br>- 54,123 54,123<br>15,353<br>1751,375<br>1751,375<br>421,649  |                 | -                              |             | -                |    | 3,463,184                         |    | 3,463,184                      |
| - 54,123 54,123<br>15,353<br>3,906,728<br>1,751,375<br>421,649   |                 | -                              |             | -                |    |                                   |    |                                |
| 15,353<br>3,906,728<br>1,751,375<br>421,649  |                 | -                              |             | -                |    |                                   |    |                                |
| 3,906,728<br>1,751,375<br>421,649  |                 | -                              |             | -                |    | 54,123                            |    | 54,123                         |
| 1,751,375<br>421,649   |                 | -                              |             | -                |    | -                                 |    |                                |
| 421,649  |                 | -                              |             | -                |    | -                                 |    |                                |
|  |                 | -                              |             | -                |    | -                                 |    |                                |
|  |                 | -                              |             | -                |    | -                                 |    |                                |
| 7,113,677         2,530,108         8,941,482         74,036,879   | -               | 7,113,677                      | _           | 2,530,108        | ,  | 8,941,482                         | •  |                                |
| \$ 8,625,249 \$ 2,533,297 \$ 10,391,230 \$ 84,369,906  | \$              | 8,625,249                      | \$          | 2,533,297        | \$ | 10,391,230                        | \$ | 84,369,906                     |



**EXHIBIT A-4** 

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION SEPTEMBER 30, 2013

# Total Fund Balances - Governmental Funds (Exhibit A-3)

\$ 74,036,879

Amounts reported for governmental activities in the statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in governmental funds. The governmental capital assets at year-end consist of:

Governmental Capital Assets Costs \$ 256,831,322 Accumulated Depreciation of Governmental Capital Assets (75,373,849) 181,457,473

Property taxes receivable, which will be collected subsequent to year-end, but are not available soon enough to pay expenditures and, therefore, are deferred in the funds.

666,516

Long-term liabilities are not due and payable in the current period and, therefore, are not reported as liabilities in the funds. Liabilities at year-end related to such items consist of:

| Bonds Payable, at Original Par                    | \$ (142,240,000) |               |
|---|------------------|---------------|
| Premiums/Discounts on Bonds Payable               | (2,794,959)      |               |
| Deferred Charge on Refunding                      | 464,116          |               |
| Accrued Interest on Bonds                         | (243,581)        |               |
| Capital Lease Payable                             | (513,293)        |               |
| Notes Payable                                     | (1,070,000)      |               |
| Net Pension Obligation - TMRS                     | (1,187,119)      |               |
| Net Pension Obligation - Firefighters' Retirement | (431,212)        |               |
| Severence Benefits                                | (791,457)        |               |
| Compensated Absences                              | (6,685,168)      | (155,492,673) |

The Self Funded Insurance internal service fund is used by the City to charge the costs of health insurance to the individual funds. The assets and liabilities of the internal service fund are included with governmental activities.

(1,009,253)

**Total Net Position - Governmental Activities (Exhibit A-1)** 

99,658,942

CITY OF CONROE, TEXAS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|   | General Fund          | Conroe<br>Industrial<br>Development<br>Corp. | Debt Service<br>Fund |
|---|-----------------------|--|----------------------|
| REVENUES  | <u>Scherarr and</u>   |  |                      |
| Taxes   | \$ 43,469,955         | \$ 9,160,165                                 | \$ 6,802,191         |
| Licenses and Permits  | 1,752,598             | -  | =                    |
| Charges for Sales and Services Lease Income                                     | 1,979,380<br>73,862   | -  | -                    |
| Fines and Forfeitures   | 3,344,824             | -  | -                    |
| Intergovernmental   | 1,846,611             | -  | _                    |
| Investment Income   | 23,413                | 28,125                                       | 13,010               |
| Gain (Loss) on Investment   | (46,990)              | (31,611)                                     | (77,934)             |
| Penalties and Interest  | 66,058                | -  | 46,597               |
| Land Sales  | =                     | 2,461,269                                    | -                    |
| Other TOTAL REVENUES  | 404,067<br>52,913,778 | <u>52</u><br>11,618,000                      | 6,783,864            |
| EXPENDITURES  |                       |  |                      |
| Current:  |                       |  |                      |
| General Government  | _                     | 1,484,507                                    | 11,126               |
| Adminsitration  | 1,279,764             | -  |                      |
| Legal   | 529,917               | -  | -                    |
| Municipal Court   | 1,388,456             | -  | -                    |
| CDBG  | 234,835               | -  | -                    |
| Warehouse/Purchasing  | 417,934               | =  | -                    |
| Information Technology  | 1,595,348             | -  | -                    |
| Human Resources   | 597,004               | -  | -                    |
| Non-Departmental  | 2,412,963             | -  | -                    |
| Finance   | 1,333,034             | -  | -                    |
| Public Safety Police  | 15,202,095            | _  | _                    |
| Fire  | 8,846,157             | -<br>-                                       | _                    |
| Parks   | 0,010,107             |  |                      |
| Parks and Recreation Administration   | 376,816               | =  | -                    |
| Recreation Center   | 1,262,495             | -  | -                    |
| Swim Center   | 1,237,140             | -  | -                    |
| Parks Operations  | 1,361,820             | -  | -                    |
| Public Works  |                       |  |                      |
| Community Development   | 1,128,368             | -  | -                    |
| Drainage Maintenance  | 570,467               | =  | -                    |
| Streets   | 2,723,279             | -  | -                    |
| Signal Maintenance Engineering  | 305,817<br>1,975,423  | <u>-</u>                                     | -                    |
| Debt Service:   | 1,070,420             |  |                      |
| Principal Retirement  | 53,048                | 2,165,000                                    | 10,870,000           |
| Interest and Fiscal Charges   | 22,130                | 1,592,556                                    | 4,208,545            |
| Bond Issuance Costs   | =                     | 247,399                                      | -                    |
| Capital Outlay  | 3,698,307             | 26,811                                       |                      |
| TOTAL EXPENDITURES  | 48,552,617            | 5,516,273                                    | 15,089,671           |
| Excess (Deficiency) of Revenues Over (Under) Expenditures                       | 4,361,161             | 6,101,727                                    | (8,305,807)          |
|   |                       |  |                      |
| OTHER FINANCING SOURCES (USES)  |                       | 12 205 000                                   |                      |
| Issuance of Refunding Bonds and Sales Tax Revenue Bonds Payment to Escrow Agent | <del>-</del>          | 12,305,000<br>(13,069,437)                   | -                    |
| Premium on Issuance of Bonds  | -                     | 967,971                                      | -<br>-               |
| Transfers In  | 1,281,396             | 51,954                                       | 9,436,818            |
| Transfers Out   | (1,899,003)           | (2,535,374)                                  | -, .50,0.0           |
| TOTAL OTHER FINANCING SOURCES (USES)  | (617,607)             | (2,279,886)                                  | 9,436,818            |
| Net Change in Fund Balances   | 3,743,554             | 3,821,841                                    | 1,131,011            |
| Fund Balances at Beginning of Year<br>Residual Equity Transfer                  | 27,973,278            | 11,335,991<br>264,331                        | 7,181,606            |
| FUND BALANCES AT END OF YEAR  | \$ 31,716,832         | \$ 15,422,163                                | \$ 8,312,617         |
|   |                       | ·  |                      |

| -  | Street<br>Improvements<br>Fund | _        | CIDC CIP<br>Fund | -  | Nonmajor<br>Governmental<br>Funds            | -  | Total<br>Governmental<br>Funds |
|----|--------------------------------|----------|------------------|----|--|----|--------------------------------|
|    |                                |          |                  |    |  |    |                                |
| \$ | -                              | \$       | <u>-</u>         | \$ | 926,572                                      | \$ | 60,358,883                     |
| *  | -                              | *        | _                | •  | -  | *  | 1,752,598                      |
|    | -                              |          | -                |    | -  |    | 1,979,380                      |
|    | -                              |          | -                |    | 257,167                                      |    | 331,029                        |
|    | -                              |          | -                |    | -  |    | 3,344,824                      |
|    | -                              |          | -                |    | 1,495,746                                    |    | 3,342,357                      |
|    | 17,815                         |          | 5,629            |    | 28,666                                       |    | 116,658                        |
|    | (54,728)                       |          | -                |    | 20,078                                       |    | (191,185)                      |
|    | -                              |          | -                |    | -  |    | 112,655                        |
|    | -                              |          | -                |    | 184,014                                      |    | 2,645,283                      |
| -  | (00.040)                       |          | <u>-</u>         | -  | 447,987                                      | -  | 852,106                        |
| -  | (36,913)                       | _        | 5,629            | -  | 3,360,230                                    | -  | 74,644,588                     |
|    |                                |          |                  |    |  |    |                                |
|    | -                              |          | 20,980           |    | 1,471,212                                    |    | 2,987,825                      |
|    | -                              |          | -                |    | -  |    | 1,279,764                      |
|    | -                              |          | -                |    | -  |    | 529,917                        |
|    | -                              |          | -                |    | -  |    | 1,388,456                      |
|    | -                              |          | -                |    | -  |    | 234,835                        |
|    | -                              |          | -                |    | -  |    | 417,934                        |
|    | -                              |          | -                |    | -  |    | 1,595,348                      |
|    | -                              |          | -                |    | -  |    | 597,004<br>2,412,963           |
|    | -                              |          | -                |    | -  |    | 1,333,034                      |
|    |                                |          |                  |    |  |    | 1,000,001                      |
|    | -                              |          | _                |    | _  |    | 15,202,095                     |
|    | -                              |          | -                |    | -  |    | 8,846,157                      |
|    |                                |          |                  |    |  |    |                                |
|    | -                              |          | -                |    | -  |    | 376,816                        |
|    | -                              |          | -                |    | -  |    | 1,262,495                      |
|    | -                              |          | -                |    | -  |    | 1,237,140                      |
|    | -                              |          | -                |    | -  |    | 1,361,820                      |
|    |                                |          |                  |    |  |    |                                |
|    | -                              |          | -                |    | -  |    | 1,128,368                      |
|    | -                              |          | -                |    | -  |    | 570,467                        |
|    | -                              |          | -                |    | -  |    | 2,723,279                      |
|    | -                              |          | -                |    | -  |    | 305,817                        |
|    | -                              |          | -                |    | -  |    | 1,975,423                      |
|    | _                              |          | _                |    | 95,000                                       |    | 13,183,048                     |
|    | _                              |          | _                |    | 63,893                                       |    | 5,887,124                      |
|    | -                              |          | 185,615          |    | -  |    | 433,014                        |
|    | 5,879,107                      |          | 6,431,400        |    | 2,861,940                                    |    | 18,897,565                     |
| -  | 5,879,107                      |          | 6,637,995        | -  | 4,492,045                                    | •  | 86,167,708                     |
| -  | <u> </u>                       | _        | <u> </u>         | -  |  |    |                                |
| -  | (5,916,020)                    | _        | (6,632,366)      | -  | (1,131,815)                                  | -  | (11,523,120)                   |
|    |                                |          |                  |    |  |    |                                |
|    |                                |          | 13,080,000       |    | _  |    | 25,385,000                     |
|    | _                              |          | 13,000,000       |    | _  |    | (13,069,437)                   |
|    | -                              |          | 724,146          |    | -  |    | 1,692,117                      |
|    | 831,000                        |          | 231,000          |    | 1,928,910                                    |    | 13,761,078                     |
|    | (5,262,000)                    |          |                  |    | (2,956,629)                                  |    | (12,653,006)                   |
| -  | (4,431,000)                    | _        | 14,035,146       | -  | (1,027,719)                                  | -  | 15,115,752                     |
| -  | <del></del>                    | _        |                  | -  | <u>,                                    </u> | -  |                                |
|    | (10,347,020)                   |          | 7,402,780        |    | (2,159,534)                                  |    | 3,592,632                      |
|    |                                |          | /                |    |  |    |                                |
|    | 17,460,697                     |          | (4,872,672)      |    | 11,365,347                                   |    | 70,444,247                     |
| \$ | 7,113,677                      | <u>e</u> | 2 520 100        | œ. | (264,331)                                    | ¢. | 7/ 026 070                     |
| Φ. | 1,113,011                      | \$       | 2,530,108        | \$ | 8,941,482                                    | \$ | 74,036,879                     |

**EXHIBIT A-6** 

CITY OF CONROE, TEXAS
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2013

| Total Net Change in Fund Balances - Governmental Funds (Exhibit A-5)   |                                | \$       | 3,592,632    |
|--|--------------------------------|----------|--------------|
| Amounts reported for governmental activities in the statement of activities are different because:   |                                |          |              |
| Capital outlays are reported in governmental funds as expenditures. However, in the state-<br>ment of activities, the cost of those assets is allocated over their estimated useful lives<br>as depreciation expense.  |                                |          |              |
| Capital Assets <i>increased</i> Depreciation Expense   | \$ 18,897,565<br>(6,926,891)   |          | 11,970,674   |
| The net effect of miscellaneous transactions involving capital assets (transfers, adjustments and dispositions) is an increase (decrease) to net position.   |                                |          | (1,377,555)  |
| Because some property taxes will not be collected for several months after the City's fiscal year end, they are not considered "available" revenues and are deferred in the governmental funds. Deferred tax revenues increased (decreased) by this amount this year.  |                                |          | (4,754)      |
| Issuance of bonds provides current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position.   |                                |          |              |
| Par Value<br>(Premium) Discount  | \$ (25,385,000)<br>(1,692,117) |          | (27,077,117) |
| Payment to the escrow agent to refund bonds from refunding proceeds reduces long-term liabilities.   |                                |          | 13,069,437   |
| Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.   |                                |          | 13,035,000   |
| Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.  |                                |          | 53,048       |
| Repayment of notes principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.  |                                |          | 95,000       |
| Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. The (increase) decrease in interest reported in the statement of activities consists of the following: |                                |          |              |
| Accrued Interest on Current Interest Bonds Payable increased Interest Accreted on the Capital Appreciation Bonds   | \$ 122,106<br>175,702          |          |              |
| Amortization of Bond Premium/Discount Amortization of Deferred Amount on Refunding   | 118,128<br>(23,837)            |          | 392,099      |
| An internal service fund (Self Funded Insurance Fund) is used by the City to charge the costs of helath insurance benefits to the individual funds. The net activity of the internal service fund was reported in the government-wide statements.  |                                |          | 75,336       |
| The (increase) decrease in compensated absences is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental funds.  |                                |          | (332,342)    |
| The (increase) decrease in net pension obligation for firefighers' retirement is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental funds.  |                                |          | (20,839)     |
| The (increase) decrease in net pension obligation for TMRS is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental funds.   |                                |          | 492,752      |
| The (increase) decrease in severence benefits is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental funds.  |                                |          | 81,786       |
| Change in Net Position - Governmental Activities (Exhibit A-2)   |                                | \$       | 14,045,157   |
|  |                                | <u>*</u> | ,, . • .     |

GENERAL FUND

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – BUDGET (GAAP BASIS) AND ACTUAL FOR THE YEAR ENDED SEPTEMBER 30, 2013

|                                      |    |                        | ed Amoun |                        |    |                        |     | Variance with Final Budget Positive |
|--------------------------------------|----|------------------------|----------|------------------------|----|------------------------|-----|-------------------------------------|
| REVENUES                             |    | Original               |          | Final                  |    | Actual                 | (=  | (Negative)                          |
| Taxes                                | \$ | 39,368,232             | \$       | 41,647,026             | \$ | 43,469,955             | \$  | 1,822,929                           |
| Licenses and Permits                 | *  | 1,266,079              | •        | 1,266,079              | •  | 1,752,598              | Ψ   | 486,519                             |
| Charges for Sales and Services       |    | 1,841,350              |          | 1,841,350              |    | 1,979,380              |     | 138,030                             |
| Lease Income                         |    | -                      |          | -                      |    | 73,862                 |     | 73,862                              |
| Fines and Forfeitures                |    | 3,415,715              |          | 3,415,715              |    | 3,344,824              |     | (70,891)                            |
| Intergovernmental                    |    | 1,137,185              |          | 1,137,185              |    | 1,846,611              |     | 709,426                             |
| Investment Income                    |    | 45,927                 |          | 45,927                 |    | 23,413                 |     | (22,514)                            |
| Gain (Loss) on Investment            |    | , <u>-</u>             |          | · -                    |    | (46,990)               |     | (46,990)                            |
| Penalties and Interest               |    | 75,945                 |          | 75,945                 |    | 66,058                 |     | (9,887)                             |
| Other                                |    | 135,570                |          | 135,570                |    | 404,067                |     | 268,497                             |
| TOTAL REVENUES                       |    | 47,286,003             |          | 49,564,797             |    | 52,913,778             | -   | 3,348,981                           |
| EXPENDITURES                         |    |                        |          |                        |    |                        |     |                                     |
| Current:                             |    |                        |          |                        |    |                        |     |                                     |
| General Government                   |    |                        |          |                        |    |                        |     |                                     |
| Adminsitration                       |    | 1,374,853              |          | 1,406,223              |    | 1,279,764              |     | 126,459                             |
| Legal                                |    | 544,920                |          | 544,920                |    | 529,917                |     | 15,003                              |
| Municipal Court                      |    | 892,724                |          | 1,320,358              |    | 1,388,456              |     | (68,098)                            |
| CDBG                                 |    | 226,515                |          | 226,515                |    | 234,835                |     | (8,320)                             |
| Warehouse/Purchasing                 |    | 450,613                |          | 450,613                |    | 417,934                |     | 32,679                              |
| Information Technology               |    | 1,691,740              |          | 1,696,740              |    | 1,595,348              |     | 101,392                             |
| Human Resources                      |    | 632,130                |          | 632,130                |    | 597,004                |     | 35,126                              |
| Non-Departmental                     |    | 2,562,188              |          | 2,799,913              |    | 2,412,963              |     | 386,950                             |
| Finance                              |    | 1,396,658              |          | 1,406,658              |    | 1,333,034              |     | 73,624                              |
| Public Safety                        |    |                        |          |                        |    |                        |     |                                     |
| Police                               |    | 15,402,667             |          | 15,560,495             |    | 15,202,095             |     | 358,400                             |
| Fire                                 |    | 8,964,677              |          | 8,984,597              |    | 8,846,157              |     | 138,440                             |
| Parks                                |    | 000 070                |          | 054.070                |    | 070.040                |     | (00.740)                            |
| Parks and Recreation Administration  |    | 339,370                |          | 354,070                |    | 376,816                |     | (22,746)                            |
| Recreation Center                    |    | 1,089,818              |          | 1,227,634              |    | 1,262,495              |     | (34,861)                            |
| Swim Center Parks Operations         |    | 1,203,119<br>1,375,265 |          | 1,203,119<br>1,373,869 |    | 1,237,140<br>1,361,820 |     | (34,021)<br>12,049                  |
| Public Works                         |    | 1,373,203              |          | 1,373,009              |    | 1,301,020              |     | 12,049                              |
| Community Development                |    | 1,327,927              |          | 1,327,927              |    | 1,128,368              |     | 199,559                             |
| Drainage Maintenance                 |    | 781,329                |          | 781,329                |    | 570,467                |     | 210,862                             |
| Streets                              |    | 3,396,639              |          | 3,521,550              |    | 2,723,279              |     | 798,271                             |
| Signal Maintenance                   |    | 511,018                |          | 552,773                |    | 305,817                |     | 246,956                             |
| Engineering                          |    | 2,104,121              |          | 2,195,621              |    | 1,975,423              |     | 220,198                             |
| Debt Service:                        |    | , - ,                  |          | ,,-                    |    | ,,                     |     | -,                                  |
| Principal Retirement                 |    | 53,049                 |          | 53,049                 |    | 53,048                 |     | 1                                   |
| Interest and Fiscal Charges          |    | 22,130                 |          | 22,130                 |    | 22,130                 |     | -                                   |
| Capital Outlay                       |    | 2,701,926              |          | 3,509,418              |    | 3,698,307              | _   | (188,889)                           |
| TOTAL EXPENDITURES                   |    | 49,045,396             |          | 51,151,651             |    | 48,552,617             |     | 2,599,034                           |
| Excess (Deficiency) of Revenues      |    |                        |          |                        |    |                        |     |                                     |
| Over (Under) Expenditures            |    | (1,759,393)            |          | (1,586,854)            |    | 4,361,161              |     | 5,948,015                           |
| OTHER FINANCING SOURCES (USES)       |    |                        |          |                        |    |                        |     |                                     |
| Transfers In                         |    | 2,026,791              |          | 2,026,791              |    | 1,281,396              |     | (745,395)                           |
| Transfers Out                        |    | (2,391,002)            |          | (4,090,310)            |    | (1,899,003)            |     | 2,191,307                           |
| TOTAL OTHER FINANCING SOURCES (USES) |    | (364,211)              |          | (2,063,519)            |    | (617,607)              |     | 1,445,912                           |
| Net Change in Fund Balances          |    | (2,123,604)            |          | (3,650,373)            |    | 3,743,554              |     | 7,393,927                           |
| Fund Balances at Beginning of Year   |    | 27,973,278             |          | 27,973,278             |    | 27,973,278             |     | -                                   |
| FUND BALANCES AT END OF YEAR         | \$ | 25,849,674             | \$       | 24,322,905             | \$ | 31,716,832             | \$  | 7,393,927                           |
|                                      | *  | _0,0.0,011             | <b>~</b> | ,522,500               | Ť— | 3.,. 10,002            | Ψ : | .,000,021                           |

CONROE INDUSTRIAL DEVELOPMENT CORPORATION STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – BUDGET (GAAP BASIS) AND ACTUAL FOR THE YEAR ENDED SEPTEMBER 30, 2013

| REVENUES  | _   | Budgete<br>Original | ed <i>I</i> | Amounts<br>Final   |    | Actual                       | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---|-----|---------------------|-------------|--------------------|----|------------------------------|---|
|   | \$  | 7 062 460           | φ           | 0 600 066          | φ  | 0.460.465 Ф                  | F27 000   |
| Investment Income                                       | Φ   | 7,863,468<br>8,002  | Φ           | 8,623,066<br>8,002 | Φ  | 9,160,165 \$<br>28,125       | 537,099<br>20,123                                       |
|   |     | 0,002               |             | 0,002              |    | (31,611)                     | (31,611)  |
| Gain (Loss) on Investment<br>Land Sales                 |     | -                   |             | -                  |    | 2,461,269                    | 2,461,269   |
| Other   |     | -                   |             | -                  |    | 2, <del>4</del> 61,269<br>52 | 2,461,269<br>52   |
| TOTAL REVENUES  | _   | 7,871,470           | -           | 8,631,068          | -  |                              | 2,986,932   |
| TOTAL REVENUES  | _   | 7,071,470           |             | 0,031,000          |    | 11,618,000                   | 2,900,932   |
| EXPENDITURES  |     |                     |             |                    |    |                              |   |
| Current:  |     |                     |             |                    |    |                              |   |
| General Government                                      |     | 1,678,410           |             | 2,145,629          |    | 1,484,507                    | 661,122   |
| Debt Service:   |     | 1,070,110           |             | 2,110,020          |    | 1, 10 1,007                  | 001,122   |
| Principal Retirement                                    |     | 2,105,000           |             | 2,105,000          |    | 2,165,000                    | (60,000)  |
| Interest and Fiscal Charges                             |     | 2,488,805           |             | 2,488,805          |    | 1,592,556                    | 896,249   |
| Bond Issuance Costs                                     |     | _, .00,000          |             | 247,400            |    | 247,399                      | 1   |
| Capital Outlay  |     | 6,000               |             | 19,314             |    | 26,811                       | (7,497)   |
| TOTAL EXPENDITURES                                      |     | 6,278,215           | -           | 7,006,148          | _  | 5,516,273                    | 1,489,875   |
|   | _   | -, -, -             | -           | , , , , , , ,      | -  |                              | ,,-   |
| Excess (Deficiency) of Revenues                         |     |                     |             |                    |    |                              |   |
| Over (Under) Expenditures                               |     | 1,593,255           |             | 1,624,920          |    | 6,101,727                    | 4,476,807   |
| , , ,   | _   | , ,                 | -           | , ,                | _  |                              |   |
| OTHER FINANCING SOURCES (USES)                          |     |                     |             |                    |    |                              |   |
| Issuance of Refunding Bonds and Sales Tax Revenue Bonds | 3   | -                   |             | 12,305,000         |    | 12,305,000                   | -   |
| Payment to Escrow Agent                                 |     | -                   |             | (13,069,437)       |    | (13,069,437)                 | -   |
| Premium on Issuance of Bonds                            |     | -                   |             | 967,971            |    | 967,971                      | -   |
| Transfers In  |     | 51,954              |             | 51,954             |    | 51,954                       | -   |
| Transfers Out   |     | (2,304,374)         |             | (2,535,374)        |    | (2,535,374)                  | -   |
| TOTAL OTHER FINANCING SOURCES (USES)                    | _   | (2,252,420)         |             | (2,279,886)        |    | (2,279,886)                  | -   |
| Net Change in Fund Balances                             |     | (659,165)           |             | (654,966)          |    | 3,821,841                    | 4,476,807   |
| Fund Balances at Beginning of Year                      |     | 11,335,991          |             | 11,335,991         |    | 11,335,991                   | _   |
| Residual Equity Transfer                                |     | 264,331             |             | 264,331            |    | 264,331                      | -   |
| FUND BALANCES AT END OF YEAR                            | \$_ | 10,941,157          | \$          | 10,945,356         | \$ | 15,422,163 \$                | 4,476,807   |
|   | _   |                     | -           |                    | -  |                              |   |

CITY OF CONROE, TEXAS STATEMENT OF NET POSITION PROPRIETARY FUNDS **SEPTEMBER 30, 2013** 

|   | Enterprise          |                                       |
|---|---------------------|---------------------------------------|
|   | Fund                |                                       |
|   | Water               | Internal                              |
|   | and Sewer           | Service                               |
|   | Fund                | Funds                                 |
| ASSETS  |                     |                                       |
| Current Assets:   |                     |                                       |
| Pooled Cash and Cash Equivalents                        | \$ 2,142,508        | \$ 152,278                            |
| Non-pooled Cash and Cash Equivalents                    | 1,150               | · · · · · · · · · · · · · · · · · · · |
| Investments   | 29,757,407          | 3,164,928                             |
| Receivables (net of allowances for uncollectibles):     | , ,                 |                                       |
| Accounts  | 3,213,742           | 9,749                                 |
| Interest  | 19,891              | 1,524                                 |
| Other   | 8,713               | 7,186                                 |
| Inventories   | 772,740             | 32,781                                |
| Total Current Assets                                    | 35,916,151          | 3,368,446                             |
| Noncurrent Assets:                                      | ·                   |                                       |
| Capital Assets (Net of Accumlated Depreciation)         | 105,108,136         | -                                     |
| Total Noncurrent Assets                                 | 105,108,136         |                                       |
| TOTAL ASSETS  | 141,024,287         | 3,368,446                             |
|   |                     |                                       |
| LIABILITIES   |                     |                                       |
| Current Liabilities:                                    |                     |                                       |
| Accounts Payable  | 1,560,464           | 41,024                                |
| Due to Other Funds                                      | -                   | 381,964                               |
| Retainage Payable                                       | 401,690             | -                                     |
| Accrued Expenditures/Expenses                           | 309,950             | 32,231                                |
| Health Cliams Liability                                 | -                   | 460,738                               |
| Compensated Absences                                    | 21,435              | 1,990                                 |
| Customer Deposits                                       | 266,670             | -                                     |
| Capital Lease   | 416,438             | -                                     |
| Accrued Interest Payable                                | 1,029,105           | -                                     |
| Revenue Bonds Payable                                   | 2,595,000           |                                       |
| Total Current Liabilities                               | 6,600,752           | 917,947                               |
| Noncurrent Liabilities, net of current portion          |                     |                                       |
| Compensated Absences                                    | 837,372             | 123,313                               |
| OPEB Liability  | -                   | 3,323,534                             |
| Net Pension Obligation/TMRS                             | 334,150             | 21,694                                |
| Customer Deposits                                       | 235,328             | -                                     |
| Capital Lease   | 3,407,795           | -                                     |
| Revenue Bonds, Net                                      | 74,099,943          | <del>-</del>                          |
| Total Noncurrent Liabilities                            | 78,914,588          | 3,468,541                             |
| TOTAL LIABILITIES                                       | 85,515,340          | 4,386,488                             |
| NET POSITION  |                     |                                       |
| Net Investment in Capital Assets                        | 38,080,390          |                                       |
| Restricted for Debt Service                             | 2,883,757           | -                                     |
| Unrestricted  | 14,544,800          | (1,018,042)                           |
| TOTAL NET POSITION                                      | \$ 55,508,947       |                                       |
| TOTAL NET FOSITION                                      | φ <u>55,506,947</u> | \$ (1,018,042)                        |
|   |                     |                                       |
| Adjustment to reflect the consolidation of internal     |                     |                                       |
| •   | (0.700)             |                                       |
| service fund activities related to enterprise funds.    | (8,789)             |                                       |
| Not Docition of Punissess type Activities (Exhibit A.4) | ¢                   |                                       |
| Net Position of Business-type Activities (Exhibit A-1)  | \$ 55,500,158       |                                       |

**EXHIBIT A-10** 

CITY OF CONROE, TEXAS
STATEMENT OF REVENUES, EXPENSES, AND CHANGES
IN FUND NET POSITION – PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|  | Enterprise    |                 |
|--|---------------|-----------------|
|  | Fund          |                 |
|  | Water         | Internal        |
|  | and Sewer     | Service         |
|  | Fund          | Funds           |
| OPERATING REVENUES   |               |                 |
| Charges for Sales and Services   | \$ 24,277,240 | \$<br>8,184,511 |
| TOTAL OPERATING REVENUES   | 24,277,240    | 8,184,511       |
| OPERATING EXPENSES   |               |                 |
| Public Works   | 7,144,700     | 1,301,942       |
| Utility Billing and Collection   | 804,123       | -               |
| Water Conservation   | 124,863       | -               |
| Water Production   | 2,966,905     | -               |
| Sewage Treatment   | 2,922,996     | -               |
| Project Construction   | 10,885        |                 |
| Pump and Motor Maintenance   | 773,079       | -               |
| General Government   | 98,118        | 6,786,380       |
| Depreciation   | 3,492,879     | <u>-</u>        |
| TOTAL OPERATING EXPENSES   | 18,338,548    | 8,088,322       |
| Operating Income (Loss)  | 5,938,692     | 96,189          |
| NONOPERATING REVENUES (EXPENSES)   |               |                 |
| Investment Income  | 32,476        | 5,535           |
| Gain (Loss) on Investment  | (36,457)      | (30,615)        |
| Other Income   | 1,663,490     | 685             |
| Interest Expense   | (2,843,666)   | -               |
| Other  | (41,283)      |                 |
| TOTAL NONOPERATING REVENUES (EXPENSES)   | (1,225,440)   | (24,395)        |
| Income (Loss) Before Transfers   | 4,713,252     | 71,794          |
| Transfers In   | 4,825,673     | 35,313          |
| Transfers Out  | (5,961,761)   | (7,297)         |
| NET TRANSFERS  | (1,136,088)   | 28,016          |
| Change in Net Position   | 3,577,164     | 99,810          |
| Net Position at Beginning of Year  | 52,747,238    | (1,117,852)     |
| Prior Period Adjustment - Implementation of GASB 65  | (815,455)     |                 |
| NET POSITION AT END OF YEAR  | \$ 55,508,947 | \$ (1,018,042)  |
| Change in Net Position   | \$ 3,577,164  |                 |
| Adjusting and to reflect the appropriate in the second   |               |                 |
| Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds. | 24,474        |                 |
| Change in Net Position of Business-type Activities (Exhibit A-2)   | \$ 3,601,638  |                 |

CITY OF CONROE, TEXAS STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|   | Enterprise Fund | Internal     |
|---|-----------------|--------------|
|   | Water and Sewer | Service      |
|   | Fund            | Funds        |
|   |                 |              |
| Cash Flows from Operating Activities:   |                 |              |
| Cash Received from Customers  | \$ 24,071,220   | \$ 1,299,604 |
| Cash Received from Employees  | -               | 1,617,773    |
| Cash Received from Other Funds  | -               | 5,261,668    |
| Cash Payments to Employees for Services   | (5,275,940)     | (1,897,255)  |
| Cash Payments to Other Suppliers for Goods and Services   | (10,240,188)    | (656,967)    |
| Cash Payments for Loss Claims   | -               | (6,406,207)  |
| Increase (Decrease) in Customer Deposits  | 54,001          |              |
| Net Cash Provided by (Used for) Operating Activities  | 8,609,093       | (781,384)    |
| Cash Flows from Non-Capital Financing Activities:   |                 |              |
| Transfer From (To) Other Funds  | 596,101         | 409,980      |
| Net Cash Provided by (Used for) Non-Capital Financing Activities                                    | 596,101         | 409,980      |
| Cook Flows from Comital and Related Financing Activities.   |                 |              |
| Cash Flows from Capital and Related Financing Activities:  Proceeds from Issuance of Long-term Debt | 6,790,000       | _            |
| Proceeds from Sale of Capital Assets  | 72,997          | _            |
| Proceeds from Bond Premium  | 170,897         | _            |
| Proceeds from Other Sources   | 1,745,030       | _            |
| Principal and Interest Paid   | (4,970,200)     | _            |
| Acquisition or Construction of Capital Assets   | (13,777,824)    | -            |
| Bond Issue Expense  | (115,560)       | _            |
| Net Cash Provided by (Used for) Capital & Related Financing Activities                              | (10,084,660)    |              |
|   |                 |              |
| Cash Flows from Investing Activities:   |                 |              |
| Purchase of Investment Securities   | (25,054,560)    | (1,455,692)  |
| Proceeds from Sale and Maturities of Securities   | 27,797,263      | 1,794,888    |
| Interest and Dividends on Investments   | 7,272           | (24,395)     |
| Net Cash Provided by (Used for) Investing Activities  | 2,749,975       | 314,801      |
| Net Increase (Decrease) in Cash and Cash Equivalents  | 1,870,509       | (56,603)     |
| Cash and Cash Equivalents at Beginning of Year  | 273,149         | 208,881      |
| Cash and Cash Equivalents at End of Year  | \$ 2,143,658    | \$ 152,278   |
|   |                 |              |
| Reconciliation of Operating Income to Net Cash Provided by Operating Activities:                    |                 |              |
| Operating Income (Loss)   | \$ 5,938,692    | \$ 96,189    |
| Adjustments to Reconcile Operating Income to Net Cash   | , -,,           | * 33,133     |
| Provided by Operating Activities:   |                 |              |
| Depreciation  | 3,492,879       | -            |
| Prior Period Adjustment   | (815,455)       | -            |
| Changes in Assets and Liabilities:  | , ,             |              |
| Decrease (Increase) in Receivables  | (194,767)       | (5,464)      |
| Decrease (Increase) in Inventories  | (81,982)        | (5,046)      |
| Decrease (Increase) in Deferred Charges   | 815,455         | -            |
| Increase (Decrease) in Accounts Payable   | (441,055)       | 4,317        |
| Increase (Decrease) in Compensated Absences   | (225,768)       | 9,119        |
| Increase (Decrease) in Accrued Expenses   | 172,595         | 34,155       |
| Increase (Decrease) in OPEB Liability   | -               | (906,272)    |
| Increase (Decrease) in Net Pension Obligation/TMRS  | (51,501)        | (8,382)      |
| Total Adjustments   | 2,670,401       | (877,573)    |
| Net Cash Provided by (Used for) Operating Activities  | \$ 8,609,093    | \$ (781,384) |

**EXHIBIT A-12** 

CITY OF CONROE, TEXAS
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS SEPTEMBER 30, 2013

| 400570  |    | city of Conroe<br>OPEB Trust<br>Fund |
|---|----|--------------------------------------|
| ASSETS  | •  |                                      |
| Pooled Cash and Cash Equivalents                    | \$ | 282,620                              |
| Investments, at fair value:                         |    |                                      |
| Stable Value/PARS Fund                              |    | 1,504,295                            |
| Receivables (net of allowances for uncollectibles): |    |                                      |
| Other   |    | 2                                    |
| TOTAL ASSETS  | _  | 1,786,917                            |
| LIABILITIES   |    |                                      |
| Accounts Payable                                    |    | -                                    |
| TOTAL LIABILITIES                                   | _  | -                                    |
| NET POSITION  |    |                                      |
| Assets Held in Trust for OPEB                       |    | 1,786,917                            |
| TOTAL NET POSITION                                  | \$ | 1,786,917                            |

**EXHIBIT A-13** 

CITY OF CONROE, TEXAS STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|  |    | City of Conroe OPEB Trust Fund |
|--|----|--------------------------------|
| ADDITIONS  |    |                                |
| Contributions:   |    |                                |
| Employer Contributions                                 | \$ | 1,368,795                      |
| Investment Earnings:                                   |    |                                |
| Investment Income                                      |    | 104,680                        |
| Gain (Loss) on Investment                              |    | 64,957                         |
| TOTAL ADDITIONS  | _  | 1,538,432                      |
| DEDUCTIONS   |    |                                |
| Benefits and Refunds Paid to Members and Beneficiaries |    | 1,586,094                      |
| TOTAL DEDUCTIONS                                       | _  | 1,586,094                      |
| Change in Net Position                                 |    | (47,662)                       |
| Net Position-Beginning of the Year                     |    | 1,834,579                      |
| NET POSITION-END OF YEAR                               | \$ | 1,786,917                      |

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### A. Summary of Significant Accounting Policies

The combined financial statements of City of Conroe, Texas (the "City") have been prepared in conformity with accounting principles applicable to governmental units which are generally accepted in the United States of America. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following are some of the more significant accounting policies. Fiduciary funds are omitted from the government-wide financial statements.

### 1. Reporting Entity

The City's combined financial statements include the accounts of all its operations. The City evaluated whether any other entity should be included in these financial statements. The criteria for including organizations as component units within the City's reporting entity, as set forth in GASB Statement No. 61 "The Financial Reporting Entity," include whether:

- the organization is legally separate
- the City holds the corporate powers of the organization
- the City appoints a voting majority of the organization's board
- the City is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the City
- there is fiscal dependency by the organization on the City

### **BLENDED COMPONENT UNITS**

The following entities are included in the financial statements as blended component units based upon their significant financial and operational relationships to the City:

<u>Conroe Industrial Development Corporation - (CIDC)</u> Directors are appointed by the governing body of the City. Although it is legally separate from the City, CIDC is reported as if it were part of the primary government because its sole purpose is to expend the proceeds of any sales and use taxes levied for the City's benefit in order to promote economic development. Conroe Industrial Development Corporation (CIDC) does not issue separate financial statements.

<u>Conroe Park Foundation, Inc. - (CPFI)</u> Directors are appointed by the governing body of the City. Although it is legally separate from the City, CPFI is reported as if it were part of the primary government because its sole purpose is to take title of real property and transfer it to the City to promote and develop the City's parks. Conroe Park Foundation, Inc. (CPFI) does not issue separate financial statements.

### DISCRETELY COMPONENT UNITS

The following entities are included in the financial statements as discrete component unit based upon their significant financial and operational relationships to the City:

Oscar Johnson, Jr. Community Center Volunteers, Inc. - (OJJCC). A nonprofit corporation organized under the Texas Non-Profit Corporation Act to engage in charitable and educational activity related to the Oscar Johnson, Jr. Community Center, a municipal community center owned by the City. The Community Center provides after school care for the children within the city and surrounding areas. The Directors are appointed by the Mayor subject to confirmation by a majority vote of the City Council. The City can significantly influence the programs, projects, activities or level of service performed by OJJCC. Oscar Johnson, Jr. Community Center Volunteers, Inc. (OJJCC) does not issue separate financial statements.

### **RELATED ORGANIZATIONS**

The City's officials are also responsible for appointing the members of the boards of other organizations, but the City's accountability for these organizations does not extend beyond making the appointments.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

The following organizations are related organizations, which have not been included in the reporting entity:

<u>Conroe Firemen's Relief and Retirement Fund - (CFRRF)</u> A local retirement plan covering active paid and volunteer firefighters of the City of Conroe. The City makes contributions to the fund as the firemen's employer, but has no control over investments or pension benefits. Two of the fund's trustees are the City's Mayor and the Assistant City Administrator/CFO, or their appointees.

Montgomery County 911 - (911) An entity created to manage the emergency telephone response system. The City appoints one member to the 911 Board.

<u>Joint Fire/EMS Communications Center - (JFECC)</u> An entity created to manage fire and emergency medical response in Montgomery County. The City provides partial funding and appoints one member to the governing board.

<u>Houston/Galveston Area Council - (HGAC)</u> A council of local governments in the Houston/Galveston area. The City appoints a representative.

<u>Conroe Independent School District</u>. The City of Conroe provides no funding and has no appointive or budgetary authority.

Montgomery County. The City of Conroe provides no funding and has no appointive or budgetary authority.

Montgomery County Hospital District. The City of Conroe provides no funding and has no appointive or budgetary authority.

Montgomery Central Appraisal District. The City of Conroe provides some funding and casts votes for board members.

## 2. Implementation of New Standards

In the current year, the City implemented the following new standards:

GASB Statement No. 61, *The Financial Reporting Entity: Omnibus, an Amendment of GASB Statements No. 14 and No. 34*, modifies existing requirements for the assessment of potential component units in determining what should be included in the financial reporting entity, and the display of component units (blending vs. discrete presentation), and certain disclosure requirements. The effects of the statement have been included within this financial report.

GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, codifies into GASB accounting and financial reporting standards the "legacy" standards from the private-sector. The effects of the statement have been included within this financial report.

GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, establishes standards for reporting deferred outflows of resources, deferred inflows of resources, and net position in a statement of financial position and also requires related disclosures. The effects of the statement have been included within this financial report.

GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, specifies the items that were previously reported as assets and liabilities that should now be reported as deferred outflows of resources, deferred inflows of resources, outflows of resources. The effects of the statement have been included within this financial report.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

- Basis of Presentation, Basis of Accounting
  - a. Basis of Presentation

**Government-wide Statements:** The statement of net position and the statement of activities include the financial activities of the overall government. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the governmental and business-type activities of the City. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the City and for each function of the City's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. The City does not allocate indirect expenses in the statement of activities. Program revenues include (a) fees, fines, and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

**Fund Financial Statements:** The fund financial statements provide information about the City's funds, with separate statements presented for each fund category. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds. Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The City reports the following *major governmental funds*:

**General Fund**. This is the City's primary operating fund. It accounts for all financial resources of the City except those required to be accounted for in another fund. The principal sources of revenue of the General Fund are property taxes, sales and use taxes, licenses and permits, charges for services, and fines and forfeitures.

**Conroe Industrial Development Corporation (CIDC) Fund.** This is a special revenue fund used to account for sales tax and land sales that are legally restricted to expenditure for particular purposes by the City of Conroe.

**Debt Service Fund.** This fund is used to account for the accumulation of resources and payment of general obligation bonds, contractual obligations, and certificates of obligation. The primary source of revenue is property taxes.

**Street Improvements Fund.** This is a capital projects fund used to account for the acquisition and construction of major capital facilities other than those financed by Proprietary Funds and Special Revenue Funds. The principal resources of the fund are grants and proceeds from the sale of bonds.

**Conroe Industrial Development Corporation (CIDC) CIP Fund.** This is a capital projects fund used to account for the acquisition and construction of the Conroe Park North Industrial Park and the Deison Technology Park. The principal resources of the capital projects fund are transfer of sales tax from the CIDC Fund and proceeds from sales tax revenue bonds.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

The City reports the following major proprietary fund:

**Water and Sewer Fund**. This fund is used to account for operations that are financed and operated in a manner similar to private business enterprises where the costs (expenses, including depreciation) of providing water and sewer services to the general public on a continuing basis are financed through user charges.

The City reports the following internal service funds:

Fleet Services Fund: This fund is used to account for revenues and expenses related to services primarily provided to parties inside the City. This fund facilitates distribution of support costs to the users of support services on a cost-reimbursement basis. Because the principal users of the Fleet Services internal service fund are the City's business-type activities, this fund type is included in the "Business-type Activities" column of the government-wide financial statements.

**Self Funded Insurance Fund:** This fund is used to account for revenues and expenses related to services provided to parties inside the City. This fund facilitates distribution of support costs to the users of support services on a cost-reimbursement basis. Because the principal users of the Self Funded Insurance internal service are the City's governmental and business-type activities, this fund type is included in the "Governmental Activities" column of the government-wide financial statements.

The City reports the following fiduciary fund:

**City of Conroe (OPEB) Trust Fund:** This fund is used to report resources that are required to be held in trust for the members and beneficiaries of other postemployment benefit plans (i.e. retiree insurance).

These financial statements are reported using the economic resources measurement focus. The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements: Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. Revenues from local sources consist primarily of property taxes. Property tax revenues and revenues received from the State are recognized under the susceptible-to-accrual concept. Miscellaneous revenues are recorded as revenue when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are both measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt and claims and judgments which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of long-term debt and acquisitions under capital leases are reported as other financing sources.

- 4. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balances
  - a. Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *Deferred Outflows of Resources*, represents a

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The City only has one item that qualifies for reporting in this category. It is the deferred charge on refunding reported in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to the liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *Deferred Inflows of Resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The City has only one type of item, which arises only under a modified accrual basis of accounting, that qualifies for reporting in this category. Accordingly, the item *unavailable revenue*, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from one source: property taxes. This amount is deferred and recognized as an inflow of resources in the period that the amounts become available.

# b. Net Position Flow Assumption

Sometimes the City will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

It is the City's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

### c. Fund Balance Flow Assumptions

Sometimes the City will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the City's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

### d. Accounting Changes

Change in Accounting Principles – As the result of implementing GASB Statement Nos. 63 and 65, the City has restated the beginning net position in the governmental activities government-wide Statement of Net Position, effectively decreasing net position as of October 1, 2012, by \$2,042,064. The decrease results from no longer deferring and amortizing bond issuance costs. Further, the City has restated its long-term liabilities to reflect that a component of those liabilities as of September 30, 2013 – deferred charge of refunding – is now reported as a deferred outflow of resources on the government-wide Statement of Net Position. The effect of this change as of September 30, 2012, is an increase of \$388,516 in long-term liabilities and a corresponding increase in deferred outflows of resources.

Additionally as a result of implementing the above statements, the City has restated the beginning net position in the business-type and proprietary fund Statement of Net Position, effectively decreasing net position as of October 1, 2012, by \$815,455. The decrease results from no longer deferring and amortizing bond issuance costs.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### 5. Financial Statement Amounts

### a. Cash and Investments

The City maintains and controls cash and investment pools in which the primary government's funds share. In addition, non-pooled cash and investments are separately held and reflected in their respective funds as "non-pooled cash and cash equivalents" and "investments".

The City, as a reporting entity, considers highly liquid investments (including restricted assets) with an original maturity of three months or less when purchased to be cash equivalents.

The City is authorized by the Public Funds Investment Act of 1987 to invest in: a) Obligations of the United States and its agencies or instrumentalities, b) Obligations of the State of Texas, c) Obligations of states, agencies, political subdivisions, and municipalities having a rating of not less than A, d) fully collateralized direct repurchase agreements, e) local government investment pools and money market mutual funds rated not less than AAA, f) certificates of deposit, and g) commercial paper rated A-1 or P-1.

The City reports its investments as required by Statement 31 of the Governmental Accounting Standards Board, "Accounting and Financial Reporting for Certain Investments and for External Investment Pools". Investments in open-end mutual funds are reported at fair value, as determined by the funds' current share prices. The City's investments in the local government investment pools are at fair value based on the value per share of the pools' underlying portfolio.

### b. Property Taxes

Property taxes attach as an enforceable lien on property on February 1. Taxes are levied and become payable on October 1. The Montgomery County Tax Assessor-Collector is responsible for billing and collecting City property taxes. City property tax revenues are recognized when levied to the extent that they result in current receivables. The combined current tax rate to finance general governmental services and payment of principal and interest on long-term debt for the year ended September 30, 2013, was \$0.4200 per \$100, allocated \$0.2500 for the General Fund and \$0.1700 for the Debt Service Fund. The tax rate for the year ended September 30, 2012, was \$0.4200 per \$100, which was allocated \$0.2500 to the General Fund and \$0.1700 to the Debt Service Fund. However, not all outstanding property taxes are expected to be collected within one year of the financial statements.

### c. Inventories and Prepaid Items

Inventories consist primarily of supplies, valued at cost, which approximates market. Cost is determined using a weighted average method. The cost of inventories is recorded as expenditures/expenses when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. Prepaid items are recorded when purchased rather than when consumed.

# d. Capital Assets

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of the donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. A capitalization threshold of \$5,000 is used.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

Capital assets are being depreciated using the straight-line method over the following estimated useful lives:

|                            | Estimated    |
|----------------------------|--------------|
| Asset Class                | Useful Lives |
|                            |              |
| Buildings and Improvements | 20-50        |
| Machinery and Equipment    | 2-15         |
| Infrastructure             | 30           |

### e. Receivable and Payable Balances

The City believes that sufficient detail of receivable and payable balances is provided in the financial statements to avoid the obscuring of significant components by aggregation. Therefore, no disclosure is provided which disaggregates those balances.

Ninety-six percent of the property tax receivable is estimated to not be collected in the subsequent year.

### f. Compensated Absences

Full-time, permanent employees are granted vacation benefits in varying amounts to specified maximums depending on tenure with the City. Sick leave accrues to full-time, permanent employees to specified maximums. After five years of service, all employees - except 24 hour-fire fighters - are entitled to a portion of their sick leave balance not to exceed 90 days or 720 hours. A 24 hour-fire fighter's maximum for sick leave is 1,080 hours. A 24 hour-fire fighter must have a maximum of 12 months to be eligible under Civil Service. Civil Service overrides the City's policy for a minimum of 5 years of service to be paid a portion of sick leave. Employees may also accrue a variety of other types of time.

Sick and vacation leave balances are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

### g. Interfund Activity

Interfund activity results from loans, services provided, reimbursements or transfers between funds. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures or expenses. Reimbursements occur when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related cost as a reimbursement. All other interfund transactions are treated as transfers. Transfers In and Transfers Out are netted and presented as a single "Transfers" line on the government-wide statement of activities. Similarly, interfund receivables and payables are netted and presented as a single "Internal Balances" line of the government-wide statement of net position.

### h. Use of Estimates

The preparation of financial statements in conformity with GAAP requires the use of management's estimates. Actual results could differ from those estimates.

### i. Fund Balances

As of these financial statements, the City has adopted GASB Statement No. 54, which redefined how fund

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

balances of the governmental funds are presented in the financial statements. Fund balances are classified as follows:

Nonspendable - Amounts that cannot be spent either because they are not in a spendable form or because they are legally or contractually required to be maintained intact.

Restricted - Amounts that can be spent only for specific purposes because of the City Charter, City Code, state or federal laws, or externally imposed conditions by grantors or creditors.

Committed - Amounts that can be used only for specific purposes determined by a formal action by City Council ordinance or resolution.

Assigned - Amounts that are designated by the City Administrator and the Assistant City Administrator/CFO for a specific purpose but are not spendable until a budget ordinance is passed by City Council.

Unassigned - All amounts not included in other spendable classifications.

### 6. Budgetary Control

## a. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles. The following governmental funds do not have an annual budget: Public Improvement District (PID) Assessments, Greater Conroe Economic Development Council, Owen Theatre, Parks Foundation and Woodlands Township Regional Participation. Capital project funds adopt annual budgets based on project expenditures anticipated during the fiscal year.

The following procedures are followed in establishing the budgetary data reflected in the basic financial statements:

- (1) Prior to the beginning of the fiscal year, the City prepares an operating and capital budget for the next succeeding fiscal year. The budget includes proposed expenditures and the means of financing them.
- The proposed budget is submitted to the City Council and placed on file with the City Secretary. It is also posted on the City's website for public review.
- (3) At least 15 days after the budget is filed with the City Secretary, the City holds a public hearing on the proposed budget. The City also follows Texas "Truth-in-Taxation" laws regarding public hearings and notices of the ad valorem (property) tax rate.
- (4) Prior to the start of the fiscal year, the budget is legally adopted through passage of an ordinance by the City Council.

Once a budget is approved, it can be amended only by approval of a majority of the members of the City Council. As required by law, such amendments are made before the fact, are reflected in the official minutes of the City Council and are not made after fiscal year end. During the year, the budget was amended as necessary. All budget appropriations lapse at year end.

The appropriated budget is prepared by fund, function, and department. The City's department heads may make transfers of appropriations within a department. Transfers of appropriations between departments require the approval of the Council. The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriation) is the department level.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### b. Excess of Expenditures Over Appropriations

For the year ended September 30, 2013, expenditures exceeded appropriations in the following departments (the legal level of budgetary control):

- (1) Municipal Court department of the General Fund by \$68,098. These over expenditures were funded by General Fund's fund balance.
- (2) CDBG department of the General Fund by \$8,320. These over expenditures were funded by General Fund's fund balance.
- (3) Parks and Recreation Administration department of the General Fund by \$22,746. These over expenditures were funded by General Fund's fund balance.
- (4) Recreation Center department of the General Fund by \$34,861. These over expenditures were funded by General Fund's fund balance.
- (5) Swim Center department of the General Fund by \$34,021. These over expenditures were funded by General Fund's fund balance.
- (6) Conroe Industrial Development Corporation (CIDC) department of the Conroe Industrial Development Corporation Fund by \$67,497. These over expenditures were funded by CIDC Fund's current period revenue. Budget funds were available due to departmental savings.
- (7) Debt Service department of the Debt Service Fund by \$120,341. These over expenditures were funded by current period revenue. Budget funds were available due to departmental savings.
- (8) Capital outlay expenditures for the Streets department of the General Fund by \$188,889. These over expenditures were funded by General Fund's fund balance.

### B. Compliance and Accountability

1. Deficit Fund Balance or Fund Net Position of Individual Funds

Following are funds having deficit fund balances or fund net position at year end, if any, along with remarks which address such deficits:

| Deficit       |  |
|---------------|--|
| Amount        | <u>Remarks</u>   |
| (\$8,789)     | Deficit funded by next year's charges for sales        |
|               | and services.  |
| (\$1,009,253) | Growth of the deficit will be minimized by plan change |
|               | Amount (\$8,789)                                       |

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### 2. Reconciliation of Government-wide and Fund Statements for Business-type Activities:

| Description       | Government-<br>Wide | Fund           | Difference | Remarks  |
|-------------------|---------------------|----------------|------------|--|
| Total Assets      | \$ 141,219,100      | \$ 141,024,28° |            | Due to Other funds shown in Government-wide as reduction in Assets instead of a Liability and inclusion of Fleet Services Assets in the Government-wide level and not at Fund level.                     |
| Total Liabilities | \$ 85,718,942       | \$ 85,515,34   | 203,602    | Due to Other funds shown in<br>Government-wide as reduction<br>in Assets instead of a Liability<br>and inclusion of Fleet Services<br>Liabilities in the Government-wide<br>level and not at Fund level. |

### C. Deposits and Investments

As of September 30, 2013 the City had the following investments:

|  |    | Fair        |            |               | Weighted Average |
|--|----|-------------|------------|---------------|------------------|
| Investment Type                        | _  | Value       | Percentage | Credit Rating | Maturity (Years) |
| TexPool                                | \$ | 19,321,703  | 18.76%     | AAAm          | -                |
| TexSTAR                                |    | 19,305,246  | 18.74%     | AAAm          | -                |
| Texas CLASS                            |    | 21,082,334  | 20.47%     | AAAm          | -                |
| U.S. Government Securities, Long-term  |    | 13,681,322  | 13.28%     | Aaa           | 1.88             |
| Municipal Securities, Long-term        |    | 3,474,135   | 3.37%      | Aa2           | 1.73             |
| U.S. Government Securities, Short-term |    | 24,460,609  | 23.74%     | Aaa           | 0.39             |
| Municipal Securities, Short-term       |    | 1,663,372   | 1.61%      | AA-           | 0.48             |
| Money Market                           |    | 25,016      | 0.02%      | AAAm          | -                |
| Total Fair Value                       | \$ | 103,013,737 | 100.00%    |               |                  |
| Portfolio Weighted Average Maturity    | _  |             |            |               | 0.40             |

Interest rate risk. In compliance with the City's Investment Policy, as of September 30, 2013, the City minimized the interest rate risk, related to current events market turmoil in the portfolio by: limiting the effective duration of security types not to exceed three years; structuring the investment portfolio so that securities matured to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the secondary market prior to maturity; monitoring credit ratings of portfolio positions to assure compliance with rating requirements imposed by the Public Funds Investment Act; and investing operating funds primarily in short-term securities, money market funds, or similar government investment pools. TexPool, TexSTAR and TexasCLASS operate in a manner consistent with SEC's Rule 2a7 of the Investment Company Act of 1940. The City's investment policy is to concentrate its portfolio in short-term securities in order to limit principal risk caused by changes in interest rates. The maximum dollar-weighted average maturities for the entire portfolio shall be limited to 365 days unless the securities are being held for long-term goals.

Credit Risk. In compliance with the City's Investment Policy, as of September 30, 2013, the City minimized credit risk losses due to default of a security issuer or backer by:

- limiting investments to the safest types of securities;
- investing in a money market mutual fund (Wells Fargo Advantgage Government Money Market Fund) and local government investment pools (TexPool, TexSTAR and TexasCLASS) that were rated AAAm by Standard and Poor's:

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

- purchasing investments in obligations of the United States of America, its agencies or instrumentalities;
- purchasing commercial paper investments that were rated A-1, P-1 or equivalent by at least two nationally recognized credit rating agencies;
- pre-qualifying the financial institutions and broker/dealers with which the City will do business; and
- diversifying the investment portfolio so that potential losses on individual securities were minimized.

Concentration of Credit Risk. With the exception of direct obligations of the United States, the City's investment policy does not allow for an investment in any one issuer that is in excess of twenty-five percent of the City's total investments.

Custodial Credit Risk - Deposits. In the case of deposits, this is the risk that in the event of a bank failure, the City's deposits may not be returned. The City's investment policy provides that, consistent with the Public Funds Collateral Act, it is the policy of the City to require full collateralization of all uninsured City funds on deposit with a depository bank, other than investments. The City's deposits were fully insured or collateralized as required by the state statutes and the City's investment policy. At year-end, the carrying amount of the City's deposits were \$3,480,915. Of the total bank balance of \$6,168,509, the Federal Depository Insurance Corporation (FDIC) covered the entire balance through the temporary liquidity guarantee program.

Custodial Credit Risk - Investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. According to the City's investment policy, the City shall contract with a financial institution for the safekeeping of securities owned by the City as part of its investment portfolio. Securities owned by the City shall be held in the City's name as evidenced by safekeeping receipts of the institution holding the securities.

The City voluntarily invests in three local government investment pools: the Texas Local Government Investment Pool ("TexPool"), the Texas Short Term Asset Reserve ("TexSTAR") Cash Reserve Fund, and the Texas Cooperative Liquid Assets Securities System Trust ("Texas CLASS"). Each public funds investment pool operates in full compliance with the Texas Public Funds Investment Act.

TexPool is overseen by the Texas State Comptroller of Public Accounts. TexSTAR is overseen by a Governing Board consisting of individuals from participating Government Entities in the pool. Texas CLASS is supervised by a Board of Trustees, each of whom is elected by participants. The number of Trustees to be selected is determined by the participants at an annual meeting and shall be an odd number of three (3) or more. Each pool is rated AAA by Standard & Poor's (S&P).

Each pool seeks to maintain a \$1.00 net asset value. The fair value of the City's position in each pool is the same as the value of the pool shares.

### **Investment Accounting Policy**

The City's general policy is to report money market investments and short-term participating interest-earning investment contracts at amortized cost and to report nonparticipating interest-earning investment contracts using a cost-based measure. However, if the fair value of an investment is significantly affected by the impairment of the credit standing of the issuer or by other factors, it is reported at fair value. All other investments are reported at fair value unless a legal contract exists which guarantees a higher value. The term "short-term" refers to investments which have a remaining term of one year or less at time of purchase. The term "nonparticipating" means that the investment's value does not vary with market interest rate changes. Nonnegotiable certificates of deposit are examples of nonparticipating interest-earning investment contracts.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

# D. Capital Assets

Capital asset activity for the year ended September 30, 2013, was as follows:

|   | Beginning<br>Balance | Increases     | Decreases         | Ending<br>Balance |
|---|----------------------|---------------|-------------------|-------------------|
| Governmental activities:                    |                      |               |                   |                   |
| Capital assets, not being depreciated:      |                      |               |                   |                   |
| Land and Easements                          | \$ 36,121,836        | \$ 2,101,985  | \$ (1,268,032) \$ | \$ 36,955,789     |
| Construction in progress                    | 41,852,543           | 14,672,516    | (12,459,473)      | 44,065,586        |
| Total capital assets, not being depreciated | 77,974,379           | 16,774,501    | (13,727,505)      | 81,021,375        |
|   |                      | -             |                   |                   |
| Capital assets, being depreciated:          |                      |               |                   |                   |
| Buildings and improvements                  | 58,617,742           | -             | 9,936,102         | 68,553,844        |
| Machinery and Equipment                     | 22,893,839           | 2,123,064     | (1,166,819)       | 23,850,084        |
| Infrastructure                              | 80,922,168           | -             | 2,483,851         | 83,406,019        |
| Total capital assets, being depreciated     | 162,433,749          | 2,123,064     | 11,253,134        | 175,809,947       |
| Less accumulated depreciation for:          |                      |               |                   |                   |
| Buildings and improvements                  | (17,445,701)         | (2,012,385)   | -                 | (19,458,086)      |
| Machinery and Equipment                     | (11,206,013)         | (2,095,590)   | 1,096,816         | (12,204,787)      |
| Infrastructure                              | (40,892,060)         | (2,818,916)   | -                 | (43,710,976)      |
| Total accumulated depreciation              | (69,543,774)         | (6,926,891)   | 1,096,816         | (75,373,849)      |
| Total capital assets being depreciated, ne  | t 92,889,975         | (4,803,827)   | 12,349,950        | 100,436,098       |
| Governmental activities capital assets, net | \$ 170,864,354       | \$ 11,970,674 | \$ (1,377,555)    | \$ 181,457,473    |

(1) Included in Decreases/Reclasses column were the decreases to construction in progress that were completed in the current year and moved to its depreciable asset category. The decrease in construction in progress is an increase to capital assets within the same column. The Increase column to capital assets are current year increases only and do not reflect the increases to capital assets from reclasses. The decrease in construction in progress was \$12,459,473, which is the combination of reclasses and dispositions (reclasses \$12,419,953 + disposals \$39,520). The amount of \$9,936,102 was transferred to Buildings and Improvements. The amount of \$2,483,851 was transferred to Infrastructure.

|  |    | Beginning<br>Balance |    | Increases   |    | Decreases   |    | Ending<br>Balance |
|--|----|----------------------|----|-------------|----|-------------|----|-------------------|
| Business-type activities:                    | _  |                      | _  |             | -  |             | -  |                   |
| Capital assets not being depreciated:        |    |                      |    |             |    |             |    |                   |
| Land and Easements                           | \$ | 886,920              | \$ | 437,019     | \$ | _           | \$ | 1,323,939         |
| Construction in progress                     |    | 23,195,713           |    | 12,593,274  |    | (9,196,617) |    | 26,592,370        |
| Total capital assets not being depreciated   | _  | 24,082,633           | _  | 13,030,293  | -  | (9,196,617) | -  | 27,916,309        |
| Capital assets being depreciated:            |    |                      |    |             |    |             |    |                   |
| Buildings and improvements                   |    | 1,145,823            |    | -           |    | -           |    | 1,145,823         |
| Machinery and Equipment                      |    | 10,398,904           |    | 805,820     |    | (389,746)   |    | 10,814,978        |
| Infrastructure                               |    | 131,710,213          |    | -           |    | 9,196,617   |    | 140,906,830       |
| Total capital assets being depreciated       | _  | 143,254,940          | _  | 805,820     | _  | 8,806,871   | -  | 152,867,631       |
| Less accumulated depreciation for:           |    |                      |    |             |    |             |    |                   |
| Buildings and improvements                   |    | (293,774)            |    | (27,334)    |    | -           |    | (321,108)         |
| Machinery and Equipment                      |    | (4,254,203)          |    | (641,108)   |    | 235,212     |    | (4,660,099)       |
| Infrastructure                               |    | (67,870,160)         |    | (2,824,437) |    | -           |    | (70,694,597)      |
| Total accumulated depreciation               | _  | (72,418,137)         | _  | (3,492,879) | -  | 235,212     | -  | (75,675,804)      |
| Total capital assets being depreciated, net  | _  | 70,836,803           | _  | (2,687,059) | -  | 9,042,083   | -  | 77,191,827        |
| Business-type activities capital assets, net | \$ | 94,919,436           | \$ | 10,343,234  | \$ | (154,534)   | \$ | 105,108,136       |

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

(1) Included in Decreases/Reclasses column were the decreases to construction in progress that were completed in the current year and moved to its depreciable asset category. The decrease in construction in progress is an increase to capital assets within the same column. The Increase column to capital assets are current year increases only and do not reflect the increases to capital assets from reclasses.

Depreciation expense was charged to functions as follows:

| Governmental Activities:  |     |           |
|---------------------------|-----|-----------|
| General Government        | \$  | 643,316   |
| Finance                   |     | 51,031    |
| Parks                     |     | 1,686,288 |
| Police Department         |     | 1,326,742 |
| Public Safety             |     | 1,482,588 |
| Public Works              |     | 1,736,926 |
|                           | \$_ | 6,926,891 |
|                           |     |           |
| Business-Type Activities: |     |           |
| Enterprise                | \$_ | 3,492,879 |
|                           | \$  | 3,492,879 |
|                           |     | •         |

# Discrete Component Unit

|   | Beginning<br>Balance |     | Increases | _  | Decreases/<br>Reclasses | _   | Ending<br>Balances |
|---|----------------------|-----|-----------|----|-------------------------|-----|--------------------|
| Capital assets not being depreciated:           |                      |     |           |    |                         |     |                    |
| Land and Easements \$                           | 108,770              | \$  | -         | \$ | -                       | \$  | 108,770            |
| Total capital assets not being depreciated      | 108,770              | _   |           | _  |                         | _   | 108,770            |
| Capital assets being depreciated:               |                      |     |           |    |                         |     |                    |
| Buildings and improvements                      | 1,421,618            |     | -         |    | -                       |     | 1,421,618          |
| Machinery and Equipment                         | 108,674              |     | 83,719    |    | -                       |     | 192,393            |
| Total capital assets being depreciated          | 1,530,292            |     | 83,719    |    | -                       |     | 1,614,011          |
| Less accumulated depreciation for:              |                      |     | _         |    |                         |     |                    |
| Buildings and Improvements                      | (435,666)            |     | (42,272)  |    | -                       |     | (477,938)          |
| Machinery and Equipment                         | (81,634)             |     | (8,429)   |    | -                       |     | (90,063)           |
| Total accumulated depreciation                  | (517,300)            |     | (50,701)  |    |                         |     | (568,001)          |
| Total capital assets being depreciated, net     | 1,012,992            | _   | 33,018    |    | -                       |     | 1,046,010          |
| Business-type activities capital assets, net \$ | 1,121,762            | \$_ | 33,018    | \$ | -                       | \$_ | 1,154,780          |

Depreciation expense was charged to functions as follows:

| Discrete Component Unit:           | \$<br>50,701 |
|------------------------------------|--------------|
| Oscar Johnson Jr. Community Center | \$<br>50,701 |

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

The City has active construction projects as of September 30, 2013. Total accumulated commitments for ongoing capital projects are composed of the following:

|   | Spent-to Date                                   | Remaining<br>Commitment                          |
|---|---|--|
| Water and Sewer<br>Transit Grants CIP Fund<br>Street Improvements<br>Facilities | \$ 14,773,532<br>126,506<br>4,467,747<br>91,500 | \$ 7,361,747<br>37,463<br>6,715,734<br>1,128,500 |
|   | \$19,459,285                                    | \$15,243,444                                     |

These commitments will be funded by unspent bond proceeds.

### E. Interfund Balances and Activity

### 1. Due To and From Other Funds

A summary of interfund receivables and payables at September 30, 2013 is as follows:

| Due to Fund  | Due from Fund  | <u>Amount</u>   | <u>Purpose</u>  |
|--|--|---|---|
| General Fund<br>CIDC<br>CIDC<br>Nonmajor Governmental Fund | Internal Service Fund General Fund Conroe Ind Dev Corp CIP Func General Fund | 381,964<br>1,650,222<br>390,975<br>1,365,537<br>3,788,698 | Short-term Funding<br>Sales Tax<br>Short-term Funding<br>Short-term Funding |

### 2. Transfers To and From Other Funds

Transfers are used to a) move revenues from the fund that the ordinance or budget requires to collect them to the fund that the ordinance or budget requires them to expend them, b) move receipts from bond refunding's and residual balances from capital project funds to the Debt Service Fund to pay debt obligations, and c) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Inter-fund transfers for the year ended September 30, 2013, were:

Transfers between funds during the year were as follows:

| Transfers From  | Transfers To  | Amount  | Reason  |
|---|---|---|---|
| General Fund  | Nonmajor Governmental   | \$<br>1,507,186                                       | Increase in value   |
| General Fund  | Nonmajor Governmental   | 81,862  | In lieu of rent   |
| General Fund  | CIDC  | 51,954  | Transit related costs   |
| General Fund  | Nonmajor Governmental   | 183,000   | Enhancements to IH 45 detention pond  |
| General Fund  | Nonmajor Governmental   | 75,000  | New Freedom Project (Transit)   |
| Water and Sewer<br>Water and Sewer<br>Water and Sewer<br>Water and Sewer<br>Water and Sewer | Water and Sewer<br>General Fund<br>Nonmajor Governmental<br>Water and Sewer<br>Internal Service | 4,405,872<br>1,268,098<br>81,862<br>170,616<br>35,313 | Principal & interest requirements Administrative transfer In lieu of rent Revenue Bond Reserve Electricity transfer |

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

| CIDC<br>CIDC<br>CIDC                           | Debt Service<br>Water and Sewer<br>CIDC CIP Fund | 2,055,189<br>249,185<br>231,000 | Principal & interest requirements<br>Principal & interest requirements<br>Construction transfer |
|--|--|---------------------------------|---|
| Street Improvements CIP                        | Debt Service                                     | 5,262,000                       | Principal & interest requirements   |
| Nonmajor Governmental<br>Nonmajor Governmental |  | 1,396<br>4,605                  | To fund vehicle & equipment purchases To fund equipment purchase                                |
| Internal Service                               | General Fund                                     | 7,297                           | To fund vehicle & equipment purchases   |
| Nonmajor Governmental                          | Debt Service                                     | 204,000                         | Principal & interest requirements   |
| Nonmajor Governmental                          | Debt Service                                     | 1,915,629                       | Principal & interest requirements   |
| Nonmajor Governmental                          | Nonmajor Governmental                            | <br>831,000                     | Construction transfer   |
|  | Total  | \$<br>18,622,064                |   |

# F. <u>Long-Term Obligations</u>

The City issues certificates of obligation bonds, refunding bonds, and revenue bonds to provide funds for the construction and renovation of facilities, parks, streets, drainage, and water and sewer improvements. Bonds have been issued for both governmental and business-type activities. During the year, certificates of obligation bonds were issued for \$13,080,000, revenue bonds were issued for \$6,790,000 and refunding bonds were issued for \$12,305,000.

Long-term debt also includes the City's accrued liability for compensated absences, severance payable, notes payable, health claims, OPEB, net pension obligations, and capital leases. Principal and interest payments on the City's bonded debt are secured solely by ad valorem property taxes levied on all taxable property within the City limits. Payments are recorded in the Debt Service Fund, CIDC Fund and Water & Sewer Fund.

On October 29, 2012, the City issued \$25,385,000 in Sales Tax Revenue and Refunding Bonds (Series 2012) to advance fund \$13,080,000 in new construction and refund \$12,970,000 of the Series 2008 Sales Tax Revenue bonds. The net proceeds of \$13,080,437 were used to purchase a portfolio of securities authorized by the Texas Government Code which include direct noncallable obligations of the United States with an investment rating not less than "AAA". Those securities were deposited in an irrevocable trust with an escrow agent to provide for all debt service payments due on or after September 1, 2013, on the Series 2008 bonds. As a result, the related debts are considered to be defeased, and the liabilities for those bonds maturing after September 1, 2013, have been removed from the government-wide Statement of Net Position. At September 30, 2013, the principal amount outstanding on these bonds was \$12,405,000 and were called on October 31, 2012.

The proceeds of the Series 2012 refunding bonds were used to legally defease \$12,970,000 of previously issued city (CIDC) sales tax bonds in order to lower its overall debt service requirement. The reacquisition price exceeded the net carrying value of the old debt by \$99,437. The City completed the partial refunding to reduce its total debt service payments over the next 15 years by \$2,117,773 and to obtain an economic gain (difference between the present values of the old and new debt service payments by \$1,691,758).

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

# 1. Long-Term Obligation Activity

A summary of the long-term bonded debt of the City at September 30, 2013 is presented below:

|                                    | Rate       |   | Issue<br>Date | Amount of<br>Original Issue | Maturity<br>Date |    | Bonds<br>Outstanding |
|------------------------------------|------------|---|---------------|-----------------------------|------------------|----|----------------------|
| Refunding Bonds                    |            |   |               |                             |                  |    |                      |
| Refunding Bonds, Series 2007       | 4.00       | % | 2007          | 13,155,000                  | 2017             | \$ | 5,390,000            |
| Refunding Bonds, Series 2010       | 2.00-3.00  | % | 2010          | 4,035,000                   | 2017             | •  | 2,590,000            |
| Refunding Bonds, Series 2012       | 2.00-3.00  | % | 2012          | 7,560,000                   | 2023             |    | 7,495,000            |
| Total Refunding Bond Payable       |            |   |               | , ,                         |                  | \$ | 15,475,000           |
| • ,                                |            |   |               |                             |                  | ·  |                      |
| Contractual and                    |            |   |               |                             |                  |    |                      |
| Cerfificates of Obligation         |            |   |               |                             |                  |    |                      |
| Series 2005                        | 4.325      | % | 2005          | 3,865,000                   | 2030             |    | 3,690,000            |
| Series 2006                        | 4.00-5.00  | % | 2007          | 9,700,000                   | 2030             |    | 9,425,000            |
| Series 2007                        | 4.25-5.00  | % | 2007          | 10,820,000                  | 2030             |    | 10,670,000           |
| Series 2008                        | 3.50-5.00  | % | 2008          | 17,100,000                  | 2030             |    | 17,020,000           |
| Series 2009                        | 2.00-4.25  | % | 2009          | 12,750,000                  | 2030             |    | 11,765,000           |
| Series 2010                        | 2.00-4.00  | % | 2010          | 9,270,000                   | 2031             |    | 8,825,000            |
| Series 2011                        | 1.875-5.00 | % | 2011          | 18,235,000                  | 2031             |    | 18,035,000           |
| Series 2012                        | 2.00-3.175 | % | 2012          | 8,970,000                   | 2032             | _  | 3,570,000            |
| Cerfificates of Obligation Payable |            |   |               |                             |                  | \$ | 83,000,000           |
| Sales Tax Revenue Bonds            |            |   |               |                             |                  |    |                      |
| Series 1997 CIDC                   | 4.40       | % | 1997          | \$17,500,000                | 2017             | \$ | 4,955,000            |
| Series 1999 CIDC                   | 3.85       | % | 1999          | 2,500,000                   | 2017             |    | 725,000              |
| Series 2011 CIDC                   | 2.00-4.50  | % | 2011          | 13,845,000                  | 2030             |    | 13,325,000           |
| Series 2012 CIDC                   | 2.00-5.00  | % | 2012          | 25,385,000                  | 2032             |    | 24,760,000           |
| Total Sales Tax Revenue Bonds I    | Payable    |   |               |                             |                  |    | \$43,765,000         |
| Revenue Bonds                      |            |   |               |                             |                  |    |                      |
| Waterworks and Sewer System        |            |   |               |                             |                  |    |                      |
| Bonds, Series 2006                 | 4.375-5.00 | % | 2006          | \$10,850,000                | 2030             | \$ | 9,340,000            |
| Bonds, Series 2007                 | 4.25-6.00  | % | 2007          | 5,700,000                   | 2030             |    | 4,940,000            |
| Bonds, Series 2008                 | 3.50-5.00  | % | 2008          | 11,225,000                  | 2030             |    | 9,815,000            |
| Bonds, Series 2009                 | 3.00-4.375 | % | 2009          | 7,350,000                   | 2030             |    | 6,595,000            |
| Bonds, Series 2010                 | 2.00-4.00  | % | 2010          | 15,715,000                  | 2031             |    | 14,515,000           |
| Bonds, Series 2011                 | 1.75-4.25  | % | 2011          | 5,160,000                   | 2032             |    | 4,965,000            |
| Bonds, Series 2012                 | 1.75-5.00  | % | 2012          | 18,130,000                  | 2032             |    | 18,130,000           |
| Bonds, Series 2013                 | 2.00-4.25  | % | 2013          | 6,790,000                   | 2033             |    | 6,790,000            |
| Total Revenue Bonds                |            |   |               |                             |                  | \$ | 75,090,000           |

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

Long-term obligations include debt and other long-term liabilities. Changes in long-term obligations for the year ended September 30, 2013, are as follows:

|                                |    | Beginning      |               |                      | Ending         | Amounts<br>Due Within |
|--------------------------------|----|----------------|---------------|----------------------|----------------|-----------------------|
|                                |    | Balance        | Increases     | Decreases            | Balance        | One Year              |
| Governmental Activities:       |    |                |               |                      |                |                       |
| General obligation bonds       | \$ | 19,570,000 \$  | - \$          | (4,095,000) \$       | 15,475,000 \$  | 3,035,000             |
| Certificates of obligation     |    | 89,775,000     | -             | (6,775,000)          | 83,000,000     | 1,610,000             |
| Sales Tax Revenue Bonds        |    | 33,515,000     | 25,385,000    | (15,135,000)         | 43,765,000     | 2,395,000             |
| Accreted Interest on           |    |                |               |                      |                |                       |
| Capital Appreciation Bonds     |    | 175,702        | 4,298         | (180,000)            | -              | -                     |
| Less deferred amounts:         |    |                |               |                      |                |                       |
| Discounts                      |    | (97,632)       | -             | 5,424                | (92,208)       | -                     |
| Premiums                       |    | 1,318,602      | 1,692,117     | (123,552)            | 2,887,167      |                       |
| Total bonds payable            |    | 144,256,672    | 27,081,415    | (26,303,128)         | 145,034,959    | 7,040,000             |
| Capital Leases                 |    | 566,341        | -             | (53,048)             | 513,293        | 55,144                |
| Notes Payable                  |    | 1,165,000      | -             | (95,000)             | 1,070,000      | 99,000                |
| Health Claims Liability*       |    | 433,921        | 26,817        | -                    | 460,738        | 460,738               |
| OPEB Liability*                |    | 4,229,805      | -             | (906,271)            | 3,323,534      | -                     |
| Net Pension Oblig./TMRS*       |    | 1,679,871      | -             | (492,445)            | 1,187,426      | -                     |
| Net Pension Oblig./Fire R/R*   |    | 410,373        | 20,839        | -                    | 431,212        | -                     |
| Severance Payable              |    | 873,243        | 47,864        | (129,650)            | 791,457        | -                     |
| Compensated absences*          |    | 6,368,082      | 524,916       | (191,927)            | 6,701,071      | 143,343               |
| Total governmental activities  | \$ | 159,983,308 \$ | 27,701,851 \$ | (28,171,469) \$      | 159,513,690 \$ | 7,798,225             |
| -                              | :  |                |               |                      |                |                       |
|                                |    |                |               |                      |                |                       |
|                                |    |                |               |                      |                | Amounts               |
|                                |    | Beginning      | l             | D                    | Ending         | Due Within            |
| Duning and Annual Anti-ities   |    | Balance        | Increases     | Decreases            | Balance        | One Year              |
| Business-type Activities:      | Φ  | 70 040 000 f   | 6.700.000 f   | (4.040.000) <b>(</b> | 75 000 000 f   | 0.505.000             |
| Revenue bonds                  | \$ | 70,210,000 \$  | 6,790,000 \$  | (1,910,000) \$       | 75,090,000 \$  | 2,595,000             |
| Less deferred amounts          |    | (400.005)      |               | 44.400               | (454 500)      |                       |
| Issuance Discount Premiums     |    | (166,225)      | 170 909       | 11,493               | (154,732)      | -                     |
|                                |    | 1,674,546      | 170,898       | (85,769)             | 1,759,675      | <del></del>           |
| Revenue bonds, net             |    | 71,718,321     | 6,960,898     | (1,984,276)          | 76,694,943     | 2,595,000             |
| Customer Deposits              |    | 447,997        | 54,001        | -<br>-               | 501,998        | 266,670               |
| Capital leases                 |    | 4,224,846      | -             | (400,613)            | 3,824,233      | 416,438               |
| Net Pension Oblig./TMRS*       |    | 469,725        | <u>-</u>      | (114,188)            | 355,537        | -                     |
| Compensated absences*          |    | 1,185,505      | 60,508        | (277,806)            | 968,207        | 22,675                |
| Total business-type activities | \$ | 78,046,394 \$  | 7,075,407 \$  | (2,776,883) \$       | 82,344,918 \$  | 3,300,783             |

<sup>\*</sup> Other long-term liabilities

Long-term liabilities from the Self-Funded Insurance internal service fund in the amount \$3,338,994 (consisting of \$15,153 of compensated absences, \$3,323,534 of OPEB liability and \$307 of Net Pension Obligation-TMRS) are included in the governmental activities column of Exhibit A-1, but included in Exhibit A-10, Statement of Net Assets-Proprietary Funds.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

The funds typically used to liquidate other long-term liabilities in the past are as follows:

| Liability                   | Activity Type | Fund                  |
|-----------------------------|---------------|-----------------------|
| Compensated absences        | Governmental  | General               |
| Compensated absences        | Business-type | Water and Sewer       |
| Health Claims Liability     | Governmental  | Self-Funded Insurance |
| OPEB Liability              | Governmental  | Self-Funded Insurance |
| Net Pension Oblig./TMRS     | Governmental  | General               |
| Net Pension Oblig./Fire R/R | Governmental  | General               |
| Net Pension Oblig./TMRS     | Business-type | Water and Sewer       |

# Discrete Component Unit

Long-term liabilities of the Oscar Johnson Jr. Community Center are \$63,086 consisting of compensated absences (\$49,907) and net pension obligation (\$13,179). The amount due within one year for compensated absences is \$1,821.

# 2. Debt Service Requirements

Debt service requirements on long-term debt at September 30, 2013, are as follows:

|                           | Governmental Activities - Bonded Debt |    |            |    |             |
|---------------------------|---------------------------------------|----|------------|----|-------------|
| Year Ending September 30, | Principal                             |    | Interest   |    | Total       |
| 2014                      | \$<br>7,040,000                       | \$ | 5,444,638  | \$ | 12,484,638  |
| 2015                      | 7,260,000                             |    | 5,229,219  |    | 12,489,219  |
| 2016                      | 7,480,000                             |    | 5,007,472  |    | 12,487,472  |
| 2017                      | 7,720,000                             |    | 4,766,975  |    | 12,486,975  |
| 2018                      | 6,680,000                             |    | 4,511,215  |    | 11,191,215  |
| 2019-2023                 | 36,985,000                            |    | 18,601,526 |    | 55,586,526  |
| 2024-2028                 | 45,810,000                            |    | 10,132,209 |    | 55,942,209  |
| 2029-2033                 | 23,265,000                            | _  | 1,353,330  | _  | 24,618,330  |
| Totals                    | \$<br>142,240,000                     | \$ | 55,046,584 | \$ | 197,286,584 |

|                           | Governmental Activities - Notes Payable |            |              |  |  |
|---------------------------|---|------------|--------------|--|--|
| Year Ending September 30, | Principal                               | Interest   | Total        |  |  |
| 2014                      | 99,000                                  | 59,140     | 158,140      |  |  |
| 2015                      | 103,000                                 | 54,096     | 157,096      |  |  |
| 2016                      | 107,000                                 | 48,708     | 155,708      |  |  |
| 2017                      | 113,000                                 | 42,999     | 155,999      |  |  |
| 2018                      | 118,000                                 | 36,833     | 154,833      |  |  |
| 2019-2023                 | 530,000                                 | 77,981_    | 607,981_     |  |  |
| Totals                    | \$1,070,000                             | \$ 319,757 | \$ 1,389,757 |  |  |

Interest on the Section 108 Loan Guarantee is paid at 0.20% plus LIBOR.

|                           | Busin         | Business-type Activities - Bonded Debt |                       |  |  |  |
|---------------------------|---------------|--|-----------------------|--|--|--|
| Year Ending September 30, | Principal     | Interest                               | Total                 |  |  |  |
| 2014                      | \$ 2,595,000  | \$ 2,792,386                           | \$ 5,387,386          |  |  |  |
| 2015                      | 2,945,000     | 2,781,310                              | 5,726,310             |  |  |  |
| 2016                      | 3,030,000     | 2,696,567                              | 5,726,567             |  |  |  |
| 2017                      | 3,125,000     | 2,600,670                              | 5,725,670             |  |  |  |
| 2018                      | 3,230,000     | 2,492,813                              | 5,722,813             |  |  |  |
| 2019-2023                 | 18,065,000    | 10,558,365                             | 28,623,365            |  |  |  |
| 2024-2028                 | 22,205,000    | 6,415,003                              | 28,620,003            |  |  |  |
| 2029-2033                 | 19,420,000    | 1,606,663                              | 21,026,663            |  |  |  |
| 2034                      | 475,000       | 10,094                                 | 485,094               |  |  |  |
| Totals                    | \$ 75,090,000 | \$ 31,953,871                          | \$ <u>107,043,871</u> |  |  |  |

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### 3. Capital Leases

Commitments under capitalized lease agreements for facilities and equipment provide for minimum future lease payments as of September 30, 2013, are as follows:

|                                      | Governmental Activities |          |
|--------------------------------------|-------------------------|----------|
| Year Ending September 30:            |                         |          |
| 2014                                 | \$                      | 75,178   |
| 2015                                 |                         | 75,178   |
| 2016                                 |                         | 75,178   |
| 2017                                 |                         | 75,178   |
| 2018                                 |                         | 75,178   |
| 2019-2021                            |                         | 231,627  |
| Total Minimum Lease Payments         | \$                      | 607,517  |
| Less: amount representing interest   |                         | (94,224) |
| Present Value of Minimum Lease Paymo | ents \$                 | 513,293  |

The gross amount of capital assets (machinery, equipment and improvements) acquired through governmental activities capital leases is \$607,517 as of September 30, 2013.

|                                     | Business-type Activities |           |
|-------------------------------------|--------------------------|-----------|
| Year Ending September 30:           |                          |           |
| 2014                                | \$                       | 567,735   |
| 2015                                |                          | 567,735   |
| 2016                                |                          | 567,735   |
| 2017                                |                          | 567,736   |
| 2018                                |                          | 567,736   |
| 2019-2021                           | _                        | 1,697,117 |
| Total Minimum Lease Payments        | \$                       | 4,535,794 |
| Less: amount representing interest  | _                        | (711,561) |
| Present Value of Minimum Lease Paym | ents \$ <sub>=</sub>     | 3,824,233 |
|                                     |                          |           |

The gross amount of capital assets (machinery, equipment and improvements) acquired through business-type activities capital leases is \$4,535,794 as of September 30, 2013.

# G. Risk Management

### Health Care Coverage

City employees are provided traditional health care insurance that covers hospitalization and major medical expenses within specified limits. The plan is self-funded by the City and administered by a third-party administrator. The City pays the administrator a monthly fixed fee for various claim administration services on a per enrolled employee basis.

The City pays all claims. The third-party administrator submits weekly preliminary check registers for all processed claims. The City issues payment to the plan administrator who in turn issues individual claim checks. The City carries stop-loss insurance against catastrophic losses. The premiums for these policies are billed monthly by the third-party administrator on a per enrolled employee basis. The claims liability reported in the fund at September 30, 2013, was estimated by third party administrators. It is based on the requirements of Governmental Accounting Standards Board Statement No. 10 which requires that a liability for unpaid claims costs, including estimates of costs relating to incurred but not reported claims, be reported. Costs relating to the plan are recorded in the Self-Funded Insurance Fund, which is an internal service fund.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

Changes in the health claims for the two fiscal years ended September 30, 2013 and 2012 are as follows:

|   | 2013        | 2012        |
|---|-------------|-------------|
| Health Claim Liability, beginning of the year | \$ 433,921  | \$ 874,368  |
| Current-year Claims and Changes in Estimates  | 5,864,180   | 4,755,332   |
| Claim payments                                | (5,837,363) | (5,195,779) |
| Health Claim Liability, End of Year           | \$ 460,738  | \$ 433,921  |

# H. Other Post Employment Benefits

### 1. Retiree Health Benefit

### a. Plan Description

The City of Conroe Other Post Employment Benefit Trust is a single employer trust established in 2009 to provide medical, vision, and dental insurance coverage for qualified retirees in accordance with its personnel policy. The first irrevocable trust was established in 2009 and is held by ICMA RC who is also the administrator of the plan. The City has discontinued funding its annual contribution to this plan. However, the City will continue to withdraw funds to reimburse the Self Funded Insurance Fund (SFIF) for Retiree claims. As of September 30, 2013, the balance of funds has been fully liquidated. The City established a new irrevocable trust in 2012, and it is held by PARS, who is also the administrator of the plan. Assets held by the trust are valued at fair value.

Under certain conditions, employees retiring from the City of Conroe may be eligible for continuation of medical, dental, and vision insurance benefits. Effective October 1, 2009, continuation of these benefits is dependent upon the following:

### b. Eligibility

- (1) Years of service and age at retirement must equal 80 (Rule of 80).
  - (a) Years of service will be cumulative
- (2) Must have been employed by the City immediately prior to retirement.
- (3) Must have been enrolled in the insurance program(s) three (3) years prior to retirement.
  - (a) Dependents must have been enrolled one (1) year prior to the employee's retirement.
- (4) Must be receiving a pension either from Texas Municipal Retirement System (TMRS) or Fire Fighters Pension Fund (FFPF).

# c. Termination of Coverage

- (1) If other insurance coverage is available (i.e. another employer, Medicare, Medicaid, etc.), the retiree will not be covered under the City's insurance plan(s).
- (2) Retirees are entitled to a one-time, opt-in to re-enroll in the insurance plan(s).

# d. Premiums

- (1) Fifty (50) percent of the effective premium cost will be paid by the City.
- (2) Payment of the remaining 50% will be determined on an annual basis by City Council.
- (3) The retiree is responsible for payment of premiums for any dependent covered under the plan(s).

### e. Miscellaneous

(1) City Council members are not eligible for continuation of insurance benefits upon completion of their term(s) of service.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### f. Exception

- (1) Retirement under the eligibility provisions effective through December 31, 2011
  - (a) Any employee meeting retirement eligibility under the prior retiree insurance eligibility requirements may retire under those provisions through December 31, 2011.
  - (b) Employees completing twenty-five (25) years of service by December 31, 2011, will be grandfathered at 100% premium paid by the City.
- (2) Receipt of pension requirement for firefighters
  - (a) The requirement that an employee must be receiving a pension is waived for firefighters through December 31, 2011.
- (3) Exchange of sick leave
  - (a) Through the two year window, employees may use up to 720 hours of their sick balance in exchange for eligibility to reach 25 years. This exception expires December 31, 2011.
- g. Death-in-Service Retirement Benefits
  - (1) Surviving spouses of active employees are allowed COBRA coverage only.
- h. Benefits for Spouses of Retired Employees
  - (1) Retiree may purchase retiree health care coverage for eligible spouses and dependents. The City's subsidy does not apply to the dependent premiums. Surviving spouses and dependents of deceased retired members may continue retiree health coverage through COBRA.
- i. Non-Medicare and Medicare-Eligible Provisions
  - (1) Employees retiring after December 31, 2011, cannot remain on the plan once they become eligible for Medicare. Participants who were retired as of December 31, 2011, may remain on the plan after becoming eligible for Medicare, but would be required to pay the full premiums. However, the City will pay the entire retiree premium for two post 65 retirees who are covered under special agreements.
  - (2) As of the valuation date, there were 15 grandfathered retirees who have their Medicare Part 5 premiums paid for by the City. No other current or future retirees will have their Part B premiums reimbursed by the City. The Part B premiums were \$96 per month as of the valuation date.
- j. Dental and Vision Coverage
  - (1) The City's subsidies apply to the member portion of the dental and vision premiums as well. Upon reaching Medicare eligibility, the provisions for continued dental and vision coverage are the same as those for medical coverage.
- k. Life Insurance Coverage
  - (1) The City provides a \$7,500 life insurance benefit for retirees. The life insurance benefit extends past age 65. As of December 31, 2011, there were six retirees who accrued a life insurance benefit of \$12,500.
- I. Monthly Retiree Premiums Effective October 1, 2012

| <u>Benefit</u> | Ret | iree Only | <u>Sr</u> | oouse |
|----------------|-----|-----------|-----------|-------|
| Medical        | \$  | 662       | \$        | 106   |
| Dental         |     | 34        |           | 24    |
| Vision         |     | 4         |           | 8     |

The premiums shown above do not include the City subsidies for which retirees may be eligible.

As with all benefits, the benefits provided above are subject to change, amendment, addition or cancellation at any time and this document does not provide a guarantee or promise of benefits in the future.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

For the year ended September 30, 2013, the City funded 50% of the normal cost and the pay-go amount totaling \$1,471,511 in an irrevocable trust, and it reported in a fiduciary fund in the financial statements. Withdrawals in the amount of \$1,577,055 were made from the irrevocable trust to reimburse the City for pre-65 and post-65 retirees' claims paid by the Self Funded Insurance Fund.

### m. Schedule of Actuarial Liabilities

Actuarial valuations involve the use of estimates and assumption about the probability of events far into the future, including, but not limited to, assumptions about length of employee service, mortality rates, and future costs of health care. The valuation will be updated every two years and actual results compared to past expectations. As a result of these comparisons, new estimates and assumptions will be made about future results of the plan. Valuations are made based on the benefits in place at the time of the valuation. Actuarial techniques include smoothing mechanisms which take a long-term approach in the valuation of assets and liabilities of the plan and are designed to reduce short-term volatility in the measurement of these assets and liabilities.

Actuarial Cost Method Amortization Method Remaining Amortization Period Asset Valuation Method Investment Rate of Return Payroll Growth Health Care Trends Inflation Rate Project Unit Credit Level Percent of Payroll 28 Years - Closed Payroll Amortized Cost Blended 3% 10% Initial, 4.5% Ultimate 3%

| Annual OPEB Cost:                           | <u>2013</u>  | <u>2012</u>  | <u>2011</u>  |
|---|--------------|--------------|--------------|
| Annual required contribution (ARC)          | \$ 1,471,511 | \$ 1,232,356 | \$ 1,232,356 |
| Interest on prior year net OPEB obligation  | 253,788      | 210,673      | 193,070      |
| Adjustment to the ARC                       |              |              |              |
| 2013 CY Amort Factor                        | (1,262,775)  | -            | -            |
| 2012 CY Amort Factor                        | -            | 254,354      | -            |
| 2011 PY Amort Factor                        | -            | -            | 134,158      |
| 2010 PY Amort Factor                        |              | <del>-</del> | 98,590       |
| Annual OPEB Cost                            | 462,524      | 1,697,383    | 1,658,174    |
| Employer Contributions                      | (1,368,795)  | (1,232,356)  | (1,232,356)  |
| Retiree Contributions                       | -            | -            | (132,429)    |
| NOO restated for 2010 Retiree Contributions | -            | 121,129      | -            |
| NOO restated for 2011 Retiree Contributions | <u> </u>     | 132,429      |              |
| Increase in OPEB obligation                 | (906,271)    | 718,585      | 293,389      |
| Net OPEB obligation, October 1              | 4,229,805    | 3,511,220    | 3,217,831    |
| Net OPEB obligation, September 30           | \$ 3,323,534 | \$ 4,229,805 | \$ 3,511,220 |
| Percentage of annual OPEB cost contributed  | 295.94%      | 57.67%       | 82.31%       |

Note: 2010 NOO was restated to include an "Adjustment to the ARC" of \$98,590.

Note: Retiree contributions are already accounted for in the actuarial calculation and were inadvertently accounted for as contributions.

Note: 2013 NOO was restated to correct the Adjustment to the ARC which was previously reported as an addition to the Annual OPEB cost

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### n. Funding Progress

As of December 31, 2011, the most recent actuarial valuation date, the plan was 10.30 percent funded. The actuarial liability for benefits was \$14,851,911, and the actuarial value of assets was \$1,535,927, resulting in an unfunded actuarial liability (UAAL) of \$13,315,984. The covered payroll (annual payroll of active employees covered by the plan) was \$21,528,653, and the ratio of UAAL to the covered payroll was 61.85 percent.

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

### I. Pension Plan

### 1. Plan Description

The City provides pension benefits for all of its eligible employees through a non-traditional, joint contributory, hybrid defined-benefit plan in the state-wide Texas Municipal Retirement System (TMRS), an agent multiple-employer public employee retirement system. The plan provisions that have been adopted by the City are within the options available in the governing state statues of TMRS.

TMRS issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information (RSI) for TMRS; the report also provides detailed explanations of the contributions, benefits and actuarial methods and assumptions used by the System. This report may be obtained from TMRS' website at www.TMRS.com.

The plan provisions are adopted by the governing body of the City, within the options available in the state statutes governing TMRS. Plan provisions for the City were as follows:

|  | Plan Year            | Plan Year            |
|--|----------------------|----------------------|
|  | 2012                 | 2013                 |
|  |                      |                      |
| Employee Deposit Rate  | 7%                   | 7%                   |
| Matching Ratio (City to Employee)                                  | 2 to 1               | 2 to 1               |
| Years Required for Vesting   | 5                    | 5                    |
| Service Retirement Eligibility (expressed as age/years of service) | 60/5, 0/20           | 60/5, 0/20           |
| Updated Service Credit   | 100% Repeating,      | 100% Repeating,      |
|  | Transfers            | Transfers            |
| Annuity Increase (to retirees)                                     | 70% of CPI Repeating | 70% of CPI Repeating |

### 2. Contributions

Under the state law governing TMRS, the contribution rate for each city is determined annually by the actuary, using the Projected Unit Credit actuarial cost method. This rate consists of the normal cost contribution rate and the prior service cost contribution rate, which is calculated to be a level percent of payroll from year to year. The normal cost contribution rate finances the portion of an active member's projected benefit allocated annually; the prior service contribution rate amortizes the unfunded (overfunded) actuarial liability (asset) over the applicable period for that city. Both the normal cost and prior service contribution rates include recognition of the projected impact of annually repeating benefits, such as Updated Service Credits and Annuity Increases.

The City contributes to the TMRS Plan at an actuarially determined rate. Both the employees and the City make contributions monthly. Since the City needs to know its contribution rate in advance for budgetary purposes, there is a one year delay between the actuarial valuation that serves as the basis for the rate and the calendar year when the rate goes into effect.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

The annual pension cost and net pension obligation/(asset) are as follows:

|   |    | 2013         | 2012         | 2011      |
|---|----|--------------|--------------|-----------|
| Net Pension Obligation: Annual pension cost:                          |    |              |              |           |
| Annual required contribution (ARC) Interest on prior year net pension | \$ | 3,571,775 \$ | 3,468,496 \$ | 3,608,987 |
| obligation (NPO)  |    | 151,742      | 136,050      | 101,798   |
| Adjustment to the ARC   |    | (629,654)    | 116,950      | 129,280   |
| Annual pension cost   |    | 3,093,863    | 3,721,496    | 3,840,065 |
| Contributions made  | _  | 3,705,461    | 3,497,349    | 3,253,775 |
| Increase in NPO   |    | (611,907)    | 224,147      | 586,290   |
| Net Pension Obligation, October 1                                     | _  | 2,167,740    | 1,943,593    | 1,357,303 |
| Net Pension Obligation, September 30                                  | \$ | 1,556,142 \$ | 2,167,740 \$ | 1,943,593 |
| Percentage of APC Contribution  |    | 120%         | 94%          | 85%       |

Note: 2013 NPO was restated to correct the Adjustment to the ARC which was previously reported as an addition to the Net Pension Obligation.

The required contribution rates for fiscal year 2013 were determined as part of the December 31, 2010 and 2011 actuarial valuations. Additional information as of the latest actuarial valuation, December 31, 2012, also follows:

| Valuation Date                                | 12/31/2012                    | 12/31/2011                    | 12/31/2010                    |
|---|-------------------------------|-------------------------------|-------------------------------|
| Actuarial Cost Method                         | Projected<br>Unit Credit      | Projected<br>Unit Credit      | Projected<br>Unit Credit      |
| Amortization Method                           | Level % of<br>Payroll         | Level % of<br>Payroll         | Level % of<br>Payroll         |
| GASB 25 Equivalent Single Amortization Period | 25.1 years,<br>closed period  | 26.1 years, closed period     | 27.1 years, closed period     |
| Amortization Period for new Gains/Losses      | 30 years                      | 30 years                      | 30 years                      |
| Asset Valuation Method                        | 10-year<br>Smoothed<br>Market | 10-year<br>Smoothed<br>Market | 10-year<br>Smoothed<br>Market |
| Actuarial Assumptions:                        |                               |                               |                               |
| Investment Rate of Return*                    | 7.00%                         | 7.00%                         | 7.00%                         |
| Projected Salary Increase*                    | Varies by age<br>and service  | Varies by age<br>and service  | Varies by age<br>and service  |
| *Includes Inflation at                        | 3.00%                         | 3.00%                         | 3.00%                         |
| Cost-of-Living Adjustments                    | 2.10%                         | 2.10%                         | 2.10%                         |

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### 3. Funded Status and Funding Progress

As of December 31, 2012, the most recent actuarial valuation date, the plan was 79.1 percent funded. The actuarial liability for benefits was \$91,839,830, and the actuarial value of assets was \$72,682,221, resulting in an unfunded actuarial liability (UAAL) of \$19,157,609. The covered payroll (annual payroll of active employees covered by the plan) was \$20,887,572, and the ratio of UAAL to the covered payroll was 91.7 percent.

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

Actuarial calculations are based on the benefits provided under the terms of the substantive plan in effect at the time of each valuation, and reflect a long-term perspective. Consistent with that perspective, actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets.

The schedule of funding progress, presented as Required Supplementary Information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability of benefits.

## J. City of Conroe Fire Fighters' Retirement Fund

The City participates in funding a contributory, defined benefit retirement plan: City of Conroe Fire Fighters' Retirement Fund. The Fund was established in accordance with the provisions of H.B. 258 passed by the Texas State Legislature in 1937, with the purpose of providing pension benefits to volunteer, part-time and full-time firefighters. The Fund is administered in accordance with State laws by the members of the Fund's Pension Board of Directors. The plan is a City wide single employer funded plan that covers substantially all active paid and volunteer fire fighters. The fiscal year of the pension fund ends December 31. The most recently available financial statements of the pension fund is for the year ended December 31, 2011.

While contribution requirements are not actuarially determined, state law requires that a qualified actuary approve each plan adopted. The actuary of the plan has certified that the contribution commitment by the participants and the City provides an adequate financing arrangement.

|  | 2013                            | 2012                            | 2011                          |
|--|---------------------------------|---------------------------------|-------------------------------|
| Net Pension Obligation: Annual pension cost:   |                                 |                                 |                               |
| Annual required contribution (ARC)   | \$ 1,493,746                    | \$ 1,493,746                    | \$ 1,508,361                  |
| Interest on prior year net pension obligation (NPO) Adjustment to the ARC Less Firefighter Contributions | 31,804<br>(22,609)<br>(694,632) | 23,776<br>(16,902)<br>(647,862) | 9,716<br>(6,667)<br>(636,891) |
| Annual pension cost, net* Contributions made by City   | 808,309<br>787,470              | 852,758<br>749,171              | 874,519<br>693,103            |
| Increase in NPO  | 20,839                          | 103,587                         | 181,416                       |
| Net Pension Obligation, October 1  | 410,373                         | 306,786                         | 125,370                       |
| Net Pension Obligation, September 30   | \$ 431,212                      | \$ 410,373                      | \$ 306,786                    |
| Percentage of APC Contribution   | 97%                             | 88%                             | 79%                           |

Note: Annual pension cost was restated in FY2011 due to the latest actuarial valuation dated December 30, 2011.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

Actuarial valuation of the plan is performed every two years. The latest actuarial valuations were completed as of December 30, 2011.

The following are actuarial assumptions:

Entry age normal cost method Actuarial Cost Method Amortization Method Level Percentage, Open Amortization Period 38.2 Years Asset Valuation Method 5-Year Smoothed Market Investment Rate of Return 7.75% Projected Salary Increase 5.70% Inflation Rate 4.00% Cost of Living Adjustment 0.00%

The plan's amortization period has increased to 38.2 years. Under current Texas Pension Review Board guidelines for actuarial soundness, expected contributions should be sufficient to amortize the unfunded actuarial liability (UAL) over a preferred period of 15 to 25 years (maximum of 40 years). The expected amortization period was 38.2 years based on the 2011 actuarial valuation, assuming future Plan experience is consistent with the underlying basis. The net increase in the expected amortization period is primarily attributable to lower than expected investment performance.

As of December 31, 2011, the most recent actuarial valuation date, the plan was 60.6 percent funded. The actuarial liability for benefits was \$25,409,581, and the actuarial value of assets was \$15,392,762, resulting in an unfunded actuarial liability (UAAL) of \$10,016,819. The covered payroll (annual payroll of active employees covered by the plan) was \$4,993,826, and the ratio of UAAL to the covered payroll was 200.6 percent.

The schedule of funding progress, presented as RSI following the notes to the Financial Statements, presents multiyear trend information about whether the actuarial value of assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

The plan's accounting records are maintained on the accrual method. Their investments are valued at current market value determined by the following methods: investments traded on a national securities exchange are valued at the reported closing price as of the last business day of the year; and the investments traded over-the-counter are valued at the last reported bid price. Mutual funds are reported at net position value.

Financial reports that include financial statements for the plan is publicly available by contacting: Conroe Fire Fighters' Retirement Fund, 904 W. Dallas, Suite 11, Conroe, Texas 77301, or (936) 760-1600.

### K. Commitments and Contingencies

### 1. Contingencies

The City participates in grant programs which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the City has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable may be impaired. In the opinion of the City, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying basic financial statements for such contingencies.

The City participates in a number of federal and state financial assistance programs. Although the City's grant programs have been audited in accordance with the provisions of the Single Audit Act through September 30, 2013, these programs are subject to financial and compliance audits by the granting agencies. These audits could result in questioned costs or refunds to be paid back to the granting agencies.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

### 2. Litigation

The City is a defendant or plaintiff in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the City Attorney, the resolution of these matters will not have a material, adverse effect on the financial condition of the City.

### 3. Deferred Compensation Plan

The City offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all City employees, permits them to defer a portion of their salary until further years. The deferred compensation is not available to employees until termination of employment, retirement, death or unforeseeable emergency.

All amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are assets of the plan, and are required to be held in trust for the exclusive benefit of the participants and their beneficiaries. A fiduciary relationship does not exist between the City and the plan; therefore, in accordance with GASB Statement 32 "Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans," the plan is not reported within the City's financial statements.

### L. Closure and Postclosure Care Cost

State and Federal laws and regulations require that a landfill permit holder place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. The City has transferred the financial obligation related to these costs to another party. Therefore, no liability has been recorded for these costs.

### M. New Accounting Pronouncements

The Governmental Accounting Standards Board (GASB) has issued several new statements. A listing follows of those that apply to the City. These statements will be implemented as required by the GASB.

GASB Statement No. 66, *Technical Corrections – 2012; an amendment of GASB Statements No. 10 and No. 62*, improves accounting and financial reporting for a government financial Reporting entity by resolving conflicting guidance that resulted the issuance of these two pronouncements. The amendment to GASB Stmt. No. 10 removes the provision that limits fund-based reporting of an entity's risk financing activities to the General Fund and the internal service fund type. The amendment to GASB Stmt. No. 62 modifies guidance on accounting for operating lease payments that vary from a straight-line basis. This statement will be effective for the City in the fiscal year ending September 30, 2014.

GASB Statement No. 67, Financial Reporting For Pension Plans – An Amendment of GASB Statement No. 25, improves financial reporting by state and local governmental pension plans. This statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. This statement will be effective for the City in the fiscal year ending September 30, 2014.

GASB Statement No. 68, Accounting and Financial Reporting for Pensions; an amendment of GASB Statement No. 27, replaces the requirements of Statement No. 27 and No. 50 related to pension plans that are administered through trusts or equivalent arrangements. The requirements of Statements No. 27 and No. 50 remain applicable for pensions that are not administered as trusts or equivalent arrangements. This statement will be effective for the City in the fiscal year ending September 30, 2015.

NOTES TO THE FINANCIAL STATEMENTS SEPTEMBER 30, 2013

GASB Statement No. 69, *Government Combinations and Disposals of Government Operations*, establishes accounting and financial reporting standards related to government combinations and disposals of government operations including mergers, acquisitions, and transfers of operations. This statement will be effective for the City in the fiscal year ending September 30, 2015.

GASB Statement No. 70, Accounting and Financial Reporting For Nonexchange Financial Guarantees, requires a government that has issued an obligation guaranteed in a nonexchange transaction to recognize revenue to the extent of the reduction in its guaranteed liabilities. This statement will be effective for the City in the fiscal year ending September 30, 2014.

## N. Subsequent Events

In 2014, the City entered into an agreement with San Jacinto River Authority for water plant and waterline improvements to reduce groundwater production from certain aquifers located within Montgomery County.

CITY OF CONROE, TÉXAS
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF FUNDING PROGRESS
OTHER POST EMPLOYMENT BENEFITS (OPEB)
YEAR ENDED SEPTEMBER 30, 2013

| Actuarial<br>Valuation<br>Date | -  | Actuarial<br>Value of<br>Assets<br>(a) | Actuarial<br>Accrued<br>Liability (AAL)<br>(b) | Unfunded<br>AAL (UAAL)<br>(b)-(a) | Funded<br>Ratio<br>(a)/(b) | Covered<br>Payroll<br>(c) | UAAL as a Percentage of Covered Payroll ((b-a)/c) |
|--------------------------------|----|--|--|-----------------------------------|----------------------------|---------------------------|---|
| 9/30/2006                      | \$ | -                                      | \$<br>28,081,159                               | \$<br>28,081,159                  | -                          | \$<br>25,556,387          | 109.88%   |
| 12/31/2008                     |    | -                                      | 19,393,024                                     | 19,393,024                        | -                          | 26,241,409                | 73.90%  |
| 12/31/2011                     |    | 1,535,927                              | 14,851,911                                     | 13,315,984                        | 10.34%                     | 21,528,653                | 61.85%  |

SCHEDULE OF FUNDING PROGRESS TEXAS MUNICIPAL RETIREMENT SYSTEM (TMRS) YEAR ENDED SEPTEMBER 30, 2013

| Actuarial<br>Valuation<br>Date | Actuarial Value of Assets (a) | Acturial Accrued Liability (AAL)(b) | Unfunded<br>AAL<br>(UAAL)<br>(b-a) | Funded<br>Ratio<br>(a/b) | Covered<br>Payroll<br>(c) | UAAL as a Percentage of Covered Payroll ((b-a)/c) |
|--------------------------------|-------------------------------|-------------------------------------|------------------------------------|--------------------------|---------------------------|---|
| 12/31/2010                     | 59,227,953                    | 80,551,978                          | 21,324,025                         | 73.5%                    | 20,139,435                | 105.9%  |
| 12/31/2011                     | 65,735,466                    | 85,928,817                          | 20,193,351                         | 76.5%                    | 20,511,507                | 98.4%   |
| 12/31/2012                     | 72,682,221                    | 91,839,830                          | 19,157,609                         | 79.1%                    | 20,887,572                | 91.7%   |

SCHEDULE OF FUNDING PROGRESS CONROE FIREFIGHTERS' RETIREMENT FUND YEAR ENDED SEPTEMBER 30, 2013

| Actuarial<br>Valuation<br>Date         | Actuarial<br>Value of<br>Assets<br>(a)       | £  | Acturial Accrued<br>Liability (AAL)<br>-Entry Age<br>(b) | l  | Unfunded<br>AAL<br>(UAAL)<br>(b-a)   | Funded<br>Ratio<br>(a/b) | -  | Covered<br>Payroll<br>(c)           | UAAL as a Percentage of Covered Payroll ((b-a)/c) |
|--|--|----|--|----|--------------------------------------|--------------------------|----|-------------------------------------|---|
| 12/31/2007<br>12/31/2009<br>12/31/2011 | \$<br>12,622,918<br>12,943,409<br>15,392,762 | \$ | 17,678,014<br>22,477,234<br>25,409,581                   | \$ | 5,055,096<br>9,533,825<br>10,016,819 | 71.4%<br>57.6%<br>60.6%  | \$ | 4,115,696<br>4,834,146<br>4,993,826 | 122.8%<br>197.2%<br>200.6%                        |

CITY OF CONROE, TEXAS
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS **SEPTEMBER 30, 2013** 

|   |    | Special          |              | Capital           |     | Total Nonmajor<br>Governmental |
|---|----|------------------|--------------|-------------------|-----|--------------------------------|
|   |    | Revenue<br>Funds |              | Projects<br>Funds |     | Funds (See<br>Exhibit A-3)     |
| ASSETS  | _  | runus            | _            | runus             | -   | EXHIBIT A-3)                   |
| Pooled Cash and Cash Equivalents                    | \$ | 351,502          | \$           | 184,983           | \$  | 536,485                        |
| Non-pooled Cash and Cash Equivalents                |    | 8,163            |              | -                 |     | 8,163                          |
| Investments   |    | 1,752,343        |              | 7,430,900         |     | 9,183,243                      |
| Receivables (net of allowances for uncollectibles): |    |                  |              |                   |     |                                |
| Accounts  |    | 1,725            |              | -                 |     | 1,725                          |
| Interest  |    | 1 040            |              | 3,359             |     | 3,360                          |
| Other Due from Other Funds                          |    | 1,949<br>266,002 |              | 90,800<br>299,503 |     | 92,749<br>565,505              |
| TOTAL ASSETS  | \$ | 2,381,685        | \$           | 8,009,545         | \$  | 10,391,230                     |
| TOTAL AGGLIG  | Ψ  | 2,001,000        | . Ψ <u>—</u> | 0,000,040         | Ψ_  | 10,001,200                     |
| LIABILITIES   |    |                  |              |                   |     |                                |
| Accounts Payable                                    | \$ | 36,345           | \$           | 202,803           | \$  | 239,148                        |
| Accrued Expenditures/Expenses                       |    | 344,819          |              | 28,941            |     | 373,760                        |
| Retainage Payable  Due to Other Funds               |    | -                |              | 21,263            |     | 21,263                         |
| Customer Deposits                                   |    | 13,381           |              | 800,032           |     | 800,032<br>13,381              |
| Unearned Revenue                                    |    | 2,164            |              | _                 |     | 2,164                          |
| TOTAL LIABILITIES                                   |    | 396,709          | . —          | 1,053,039         | -   | 1,449,748                      |
|   |    | •                |              | , ,               | _   | · · ·                          |
| FUND BALANCES                                       |    |                  |              |                   |     |                                |
| Restricted for:                                     |    |                  |              |                   |     |                                |
| Capital Project Funds                               |    | -                |              | 3,152,760         |     | 3,152,760                      |
| Special Revenue Funds Committed for:                |    | 1,446,517        |              | -                 |     | 1,446,517                      |
| Police Projects-Settlement Proceeds                 |    | _                |              | 340,554           |     | 340,554                        |
| TIRZ #2-Property Tax Receipts                       |    | _                |              | 8                 |     | 8                              |
| TIRZ#3-Property Tax Receipts                        |    | _                |              | 3,463,184         |     | 3,463,184                      |
| Conroe Tower-Lease Income                           |    | 385,950          |              | -,, -             |     | 385,950                        |
| Owen Theater-Ticket Sales                           |    | 98,386           |              | -                 |     | 98,386                         |
| Woodlands Township Reg. Participation               |    | 54,123           |              | -                 |     | 54,123                         |
| TOTAL FUND BALANCES                                 | _  | 1,984,976        | _            | 6,956,506         | -   | 8,941,482                      |
| TOTAL LIABILITIES AND FUND BALANCES                 | \$ | 2,381,685        | \$_          | 8,009,545         | \$_ | 10,391,230                     |



**EXHIBIT B-2** 

**CITY OF CONROE, TEXAS**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS SEPTEMBER 30, 2013

| REVENUES                             | _  | Special<br>Revenue<br>Funds |     | Capital<br>Projects<br>Funds |      | Total<br>Nonmajor<br>Governmental<br>Funds (See<br>Exhibit A-5) |
|--------------------------------------|----|-----------------------------|-----|------------------------------|------|---|
| Taxes                                | \$ | 926,572                     | \$  |                              | \$   | 926,572   |
| Lease Income                         | φ  | 257,167                     | φ   | -                            | Φ    | 257,167   |
| Intergovernmental                    |    | 430.626                     |     | 1,065,120                    |      | 1,495,746   |
| Investment Income                    |    | 26,359                      |     | 2,307                        |      | 28,666  |
| Gain (Loss) on Investment            |    |                             |     | 20,078                       |      | 20,078  |
| Land Sales                           |    | _                           |     | 184,014                      |      | 184,014   |
| Other                                |    | 121,727                     |     | 326,260                      |      | 447,987   |
| TOTAL REVENUES                       |    | 1,762,451                   |     | 1,597,779                    | •    | 3,360,230   |
|                                      |    |                             |     |                              |      | <u> </u>  |
| EXPENDITURES                         |    |                             |     |                              |      |   |
| Current:                             |    |                             |     |                              |      |   |
| General Government                   |    | 1,274,470                   |     | 196,742                      |      | 1,471,212   |
| Debt Service:                        |    |                             |     |                              |      |   |
| Principal Retirement                 |    | 95,000                      |     | -                            |      | 95,000  |
| Interest and Fiscal Charges          |    | 63,893                      |     | -                            |      | 63,893  |
| Capital Outlay                       | _  |                             | _   | 2,861,940                    |      | 2,861,940   |
| TOTAL EXPENDITURES                   |    | 1,433,363                   | _   | 3,058,682                    |      | 4,492,045   |
| Excess (Deficiency) of Revenues      |    |                             |     |                              |      |   |
| Over (Under) Expenditures            |    | 329,088                     |     | (1,460,903)                  |      | (1,131,815)   |
| OTHER FINANCING SOURCES (USES)       | _  |                             |     |                              | . '- | _   |
| Transfers In                         |    | 163,724                     |     | 1,765,186                    |      | 1,928,910   |
| Transfers Out                        |    | (6,000)                     |     | (2,950,629)                  |      | (2,956,629)   |
| TOTAL OTHER FINANCING SOURCES (USES) |    | 157,724                     |     | (1,185,443)                  |      | (1,027,719)   |
| Net Change in Fund Balances          |    | 486,812                     |     | (2,646,346)                  |      | (2,159,534)   |
| Fund Balances at Beginning of Year   |    | 1,762,495                   |     | 9,602,852                    |      | 11,365,347  |
| Residual Equity Transfer             |    | (264,331)                   |     | -                            |      | (264,331)   |
| FUND BALANCES AT END OF YEAR         | \$ | 1,984,976                   | \$  | 6,956,506                    | \$   | 8,941,482   |
|                                      | ′= | , - ,                       | · — | ,,                           |      | , ,   |

CITY OF CONROE, TEXAS
COMBINING BALANCE SHEET
NONMAJOR SPECIAL REVENUE FUNDS SEPTEMBER 30, 2013

|  | _   | Hotel/Motel<br>Occupancy<br>Tax Fund   | _   | Public<br>Improvement<br>District "PID"<br>Assessments | _   | Community Development Block Grant Entitlement | _   | The Conroe<br>Tower                      |
|--|-----|--|-----|--|-----|---|-----|--|
| ASSETS   | Φ   |  | •   |  | Φ   | 0.40.040                                      | Φ   | 44.400                                   |
| Pooled Cash and Cash Equivalents Non-pooled Cash and Cash Equivalents  | \$  | -                                      | \$  | -<br>8,163   | \$  | 340,042                                       | \$  | 11,460                                   |
| Investments  |     | 1,301,565                              |     | 0,103  |     | -   |     | 400,700                                  |
| Receivables (net of allowances for uncollectibles):  |     | 1,001,000                              |     |  |     |   |     | 100,700                                  |
| Accounts   |     | -                                      |     | -  |     | _   |     | 1,725                                    |
| Interest   |     | 1                                      |     | -  |     | -   |     | -  |
| Due from Other Funds   |     | 163,571                                |     | -  |     | -   |     | -  |
| Other  |     | 1_                                     |     | 1,948  | _   |   | _   |  |
| TOTAL ASSETS   | \$_ | 1,465,138                              | \$_ | 10,111   | \$_ | 340,042                                       | \$_ | 413,885                                  |
| LIABILITIES  Accounts Payable  Accrued Expenditures/Expenses  Customer Deposits  Unearned Revenue  TOTAL LIABILITIES | \$  | 24,690<br>341,920<br>-<br>-<br>366,610 | \$  | 2,164<br>2,164   | \$  | -<br>-<br>-<br>-<br>-                         | \$  | 11,655<br>2,899<br>13,381<br>-<br>27,935 |
| FUND BALANCES  |     |  |     |  |     |   |     |  |
| Restricted for:<br>Special Revenue Funds   |     | 1,098,528                              |     | 7,947  |     | 340,042                                       |     | -  |
| Committed for:   |     |  |     |  |     |   |     | 005.050                                  |
| Conroe Tower-Lease Income Owen Theate-Ticket Sales   |     | -                                      |     | -  |     | -   |     | 385,950                                  |
| Woodlands Township Reg. Participation  |     | -                                      |     | -  |     | _   |     | -  |
| TOTAL FUND BALANCES  | -   | 1,098,528                              | -   | 7,947  | -   | 340,042                                       | _   | 385,950                                  |
| TOTAL LIABILITIES AND FUND BALANCES  | \$_ | 1,465,138                              | \$_ | 10,111   | \$_ | 340,042                                       | \$_ | 413,885                                  |

| (  | Greater Conroe<br>Economic<br>Development<br>Council | _ <u>C</u> | wen Theatre | _   | Parks<br>Foundation | _   | Woodlands<br>Township<br>Regional<br>Participation | _   | Total Nonmajor Special Revenue Funds (See Exhibit B-1) |
|----|--|------------|-------------|-----|---------------------|-----|--|-----|--|
| \$ | -  | \$         | -           | \$  | -                   | \$  | -  | \$  | 351,502  |
|    | -  |            | -           |     | -                   |     | -  |     | 8,163  |
|    | -  |            | 50,078      |     | -                   |     | -  |     | 1,752,343  |
|    | -  |            | -           |     | -                   |     | -  |     | 1,725  |
|    | -  |            | 48,308      |     | -                   |     | -<br>54 100  |     | 1<br>266,002   |
|    | -<br>-   |            | 40,306      |     | -                   |     | 54,123   |     | 1,949  |
| \$ | <u>-</u>   | \$         | 98,386      | \$  |                     | \$  | 54,123   | \$  | 2,381,685  |
|    |  |            |             |     |                     |     |  |     |  |
| \$ | -  | \$         | -           | \$  | -                   | \$  | -  | \$  | 36,345   |
|    | -  |            | -           |     | -                   |     | -  |     | 344,819  |
|    | -  |            | -           |     | -                   |     | -  |     | 13,381   |
|    | <u> </u>   |            |             |     |                     | _   | <u>-</u>   |     | 2,164  |
| _  | <del>-</del>   |            | <u> </u>    | _   |                     | _   | <u>-</u>   | _   | 396,709  |
|    | -  |            | -           |     | -                   |     | -  |     | 1,446,517  |
|    | -  |            | _           |     | _                   |     | _  |     | 385,950  |
|    | -  |            | 98,386      |     | _                   |     | -  |     | 98,386   |
|    | -  |            | -           |     | -                   |     | 54,123   |     | 54,123   |
| _  | -  |            | 98,386      | _   | -                   | _   | 54,123   | _   | 1,984,976  |
| \$ | <u>-</u>   | \$         | 98,386      | \$_ |                     | \$_ | 54,123   | \$_ | 2,381,685  |

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR SPECIAL REVENUE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|                                     | Hotel/Motel<br>Occupancy<br>Tax Fund | Public<br>Improvement<br>District "PID"<br>Assessments | Community Development Block Grant Entitlement | The Conroe<br>Tower |
|-------------------------------------|--------------------------------------|--|---|---------------------|
| REVENUES                            |                                      |  |   |                     |
| Taxes                               | \$ 926,572                           | \$ -   | \$ -  | \$ -                |
| Lease Income                        | -                                    | -  | -   | 257,167             |
| Intergovernmental                   | -                                    | -  | 420,552                                       | -                   |
| Investment Income                   | 942                                  | 25,041   | -   | 312                 |
| Other                               |                                      | 114,727  | - 100 550                                     |                     |
| TOTAL REVENUES                      | 927,514                              | 139,768  | 420,552                                       | 257,479             |
| EXPENDITURES Current:               |                                      |  |   |                     |
| General Government                  | 592,731                              | 131,740  | 38,549  | 500,568             |
| Debt Service:                       | ,                                    | ,  | •   | •                   |
| Principal Retirement                | -                                    | -  | 95,000  | -                   |
| Interest and Fiscal Charges         | -                                    | -  | 63,893  | -                   |
| TOTAL EXPENDITURES                  | 592,731                              | 131,740  | 197,442                                       | 500,568             |
|                                     |                                      |  |   |                     |
| Excess (Deficiency) of Revenues     |                                      |  |   |                     |
| Over (Under) Expenditures           | 334,783                              | 8,028  | 223,110                                       | (243,089)           |
|                                     |                                      | · · ·  |   |                     |
| OTHER FINANCING SOURCES (USES)      |                                      |  |   |                     |
| Transfers In                        | -                                    | -  | -   | 163,724             |
| Transfers Out                       | -                                    | -  | -   | (1,396)             |
| TOTAL OTHER FINANCING SOURCES (USES | )                                    | -  | -   | 162,328             |
|                                     |                                      |  |   |                     |
| Net Change in Fund Balances         | 334,783                              | 8,028  | 223,110                                       | (80,761)            |
| Fund Balances at Beginning of Year  | 763,745                              | (81)   | 116,932                                       | 466,711             |
| Residual Equity Transfer            |                                      |  |   |                     |
| FUND BALANCES AT END OF YEAR        | \$ 1,098,528                         | \$ 7,947   | \$ 340,042                                    | \$ 385,950          |

| _  | Greater Conroe<br>Economic<br>Development<br>Council |    | Owen Theatre | _  | Parks<br>Foundation           | _  | Woodlands<br>Township<br>Regional<br>Participation | _  | Total Nonmajor Special Revenue Funds (See Exhibit B-2) |
|----|--|----|--------------|----|-------------------------------|----|--|----|--|
| \$ | -  | \$ | -            | \$ | -                             | \$ | -  | \$ | 926,572  |
| ·  | -  | ·  | -            | ·  | -                             | ·  | -  | ·  | 257,167  |
|    | -  |    | -            |    | -                             |    | 10,074   |    | 430,626  |
|    | -  |    | 57           |    | -                             |    | 7  |    | 26,359   |
|    | -  |    | 7,000        |    | -                             | _  | -  | _  | 121,727  |
|    | -  |    | 7,057        | _  | -                             | _  | 10,081   |    | 1,762,451  |
|    | 1,472  |    | 9,410        |    |                               |    |  |    | 1,274,470  |
|    | 1,472  |    | 9,410        |    | -                             |    | -  |    |  |
|    | -  |    | -            |    | -                             |    | -  |    | 95,000   |
| _  |  |    | -            | _  | -                             | _  |  | _  | 63,893   |
| _  | 1,472  |    | 9,410        | _  | -                             | _  | -  | _  | 1,433,363  |
| -  | (1,472)  |    | (2,353)      | _  |                               | =  | 10,081   | _  | 329,088  |
|    | -  |    | -            |    | -                             |    | -  |    | 163,724  |
| _  | -  |    | -            | _  | (4,604)                       | _  | -  | _  | (6,000)  |
| _  |  |    | <u>-</u>     | _  | (4,604)                       | _  |  | _  | 157,724  |
|    | (1,472)  |    | (2,353)      |    | (4,604)                       |    | 10,081   |    | 486,812  |
|    | 265,803  |    | 100,739      |    | 4,604                         |    | 44,042   |    | 1,762,495  |
|    | (264,331)  |    | 100,739      |    | <del>-</del> ,50 <del>-</del> |    |  |    | (264,331)  |
| \$ | (=0 :,001)   | \$ | 98,386       | \$ | -                             | \$ | 54,123   | \$ | 1,984,976  |

**EXHIBIT B-5** 

CITY OF CONROE, TEXAS
HOTEL/MOTEL OCCUPANCY TAX FUND SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2013

| REVENUES                           | _  | Budgete<br>Original | ed Am | nounts<br>Final | . <u>—</u> | Actual    |          | Variance with Final Budget Positive (Negative) |
|------------------------------------|----|---------------------|-------|-----------------|------------|-----------|----------|--|
|                                    | ф  | 740.070             | Φ     | 740.070         | <b>c</b>   | 000 570   | <b>ተ</b> | 240.700  |
| Taxes                              | \$ | 713,870             | Ф     | 713,870         | Ф          | 926,572   | Ф        | 212,702  |
| Investment Income                  |    | -                   |       | -               |            | 942       | _        | 942  |
| TOTAL REVENUES                     |    | 713,870             |       | 713,870         | _          | 927,514   | _        | 213,644  |
| EXPENDITURES                       |    |                     |       |                 |            |           |          |  |
| Current:                           |    |                     |       |                 |            |           |          |  |
| General Government                 |    | 523,986             |       | 604,171         |            | 592,731   | _        | 11,440   |
| TOTAL EXPENDITURES                 |    | 523,986             |       | 604,171         |            | 592,731   | _        | 11,440   |
| Net Change in Fund Balances        |    | 189,884             |       | 109,699         |            | 334,783   |          | 225,084  |
| Fund Balances at Beginning of Year |    | 763,745             |       | 763,745         |            | 763,745   |          | -  |
| FUND BALANCES AT END OF YEAR       | \$ | 953,629             | \$    | 873,444         | \$         | 1,098,528 | \$       | 225,084  |

**EXHIBIT B-6** 

**CITY OF CONROE, TEXAS**COMMUNITY DEVELOPMENT BLOCK GRANT ENTITLEMENT SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2013

| REVENUES  | _          | Budgete<br>Original                    | <u>ed</u> | Amounts<br>Final                       | Actual                                |    | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---|------------|--|-----------|--|---------------------------------------|----|---|
| Intergovernmental   | \$         | 528,798                                | \$        | 528,798                                | \$ 420,552                            | \$ | (108,246)   |
| TOTAL REVENUES  | _          | 528,798                                |           | 528,798                                | 420,552                               | _  | (108,246)   |
| EXPENDITURES  Current: General Government  Debt Service: Principal Retirement Interest and Fiscal Charges  TOTAL EXPENDITURES |            | 393,724<br>95,000<br>63,892<br>552,616 | _         | 393,724<br>95,000<br>63,892<br>552,616 | 38,549<br>95,000<br>63,893<br>197,442 |    | 355,175<br>-<br>(1)<br>355,174                          |
| Net Change in Fund Balances   |            | (23,818)                               |           | (23,818)                               | 223,110                               |    | 246,928   |
| Fund Balances at Beginning of Year FUND BALANCES AT END OF YEAR   | \$ <u></u> | 116,932<br>93,114                      | \$        | 116,932<br>93,114                      | 116,932<br>\$ 340,042                 | \$ | 246,928   |

**EXHIBIT B-7** 

THE CONROE TOWER SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2013

|                                      | -  | Budgeted<br>Original | I Am | ounts<br>Final |    | Actual     | Variance with Final Budget Positive (Negative) |
|--------------------------------------|----|----------------------|------|----------------|----|------------|--|
| REVENUES                             |    |                      |      |                |    |            |  |
| Lease Income                         | \$ | 262,848 \$           | 5    | 262,848        | \$ | 257,167 \$ | (5,681)  |
| Investment Income                    | _  |                      |      | -              |    | 312        | 312  |
| TOTAL REVENUES                       | _  | 262,848              |      | 262,848        | _  | 257,479    | (5,369)  |
| EXPENDITURES                         |    |                      |      |                |    |            |  |
| Current:                             |    |                      |      |                |    |            |  |
| General Government                   |    | 425,176              |      | 541,148        |    | 500,568    | 40,580   |
| Capital Outlay                       |    | 47,900               |      | 58,650         |    | -          | 58,650   |
| TOTAL EXPENDITURES                   |    | 473,076              |      | 599,798        |    | 500,568    | 99,230   |
| Excess (Deficiency) of Revenues      |    |                      |      |                |    |            |  |
| Over (Under) Expenditures            | _  | (210,228)            |      | (336,950)      | _  | (243,089)  | 93,861   |
| OTHER FINANCING SOURCES (USES)       |    |                      |      |                |    |            |  |
| Transfers In                         |    | 163,724              |      | 163,724        |    | 163,724    | -  |
| Transfers Out                        |    | (1,396)              |      | (1,396)        |    | (1,396)    | _  |
| TOTAL OTHER FINANCING SOURCES (USES) | _  | 162,328              |      | 162,328        |    | 162,328    | -  |
| Net Change in Fund Balances          |    | (47,900)             |      | (174,622)      |    | (80,761)   | 93,861   |
| Fund Balances at Beginning of Year   |    | 466,711              |      | 466,711        |    | 466,711    | -  |
| FUND BALANCES AT END OF YEAR         | \$ | 418,811              | \$   | 292,089        | \$ | 385,950 \$ | 93,861   |

DEBT SERVICE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2013

|                                      | _   | Budgeted a   | Amounts<br>Final | _  | Actual       | Variance with Final Budget Positive (Negative) |
|--------------------------------------|-----|--------------|------------------|----|--------------|--|
| REVENUES                             |     |              |                  | _  |              |  |
| Taxes                                | \$  | 6,739,398 \$ | 6,739,398        | \$ | 6,802,191 \$ | 62,793   |
| Investment Income                    |     | 13,657       | 13,657           |    | 13,010       | (647)  |
| Gain (Loss) on Investment            |     | -            | -                |    | (77,934)     | (77,934)                                       |
| Penalties and Interest               | _   | 54,925       | 54,925           | _  | 46,597       | (8,328)  |
| TOTAL REVENUES                       | _   | 6,807,980    | 6,807,980        | _  | 6,783,864    | (24,116)                                       |
| EXPENDITURES Current:                |     |              |                  |    |              |  |
| General Government                   |     | 22,650       | 22,650           |    | 11,126       | 11,524   |
| Debt Service:                        |     | 5 050 000    | 44.050.000       |    | 40.070.000   | 400.000  |
| Principal Retirement                 |     | 5,650,000    | 11,050,000       |    | 10,870,000   | 180,000  |
| Interest and Fiscal Charges          | _   | 4,338,680    | 4,088,204        |    | 4,208,545    | (120,341)                                      |
| TOTAL EXPENDITURES                   | _   | 10,011,330   | 15,160,854       |    | 15,089,671   | 71,183   |
| Excess (Deficiency) of Revenues      |     |              |                  |    |              |  |
| Over (Under) Expenditures            | _   | (3,203,350)  | (8,352,874)      |    | (8,305,807)  | 47,067   |
| OTHER FINANCING SOURCES (USES)       |     |              |                  |    |              |  |
| Transfers In                         | _   | 4,068,012    | 9,534,012        |    | 9,436,818    | (97,194)                                       |
| TOTAL OTHER FINANCING SOURCES (USES) | _   | 4,068,012    | 9,534,012        |    | 9,436,818    | (97,194)                                       |
| Net Change in Fund Balances          |     | 864,662      | 1,181,138        |    | 1,131,011    | (50,127)                                       |
| Fund Balances at Beginning of Year   | _   | 7,181,606    | 7,181,606        |    | 7,181,606    | -  |
| FUND BALANCES AT END OF YEAR         | \$_ | 8,046,268 \$ | 8,362,744        | \$ | 8,312,617 \$ | (50,127)                                       |

CITY OF CONROE, TEXAS
COMBINING BALANCE SHEET
NONMAJOR CAPITAL PROJECTS FUNDS SEPTEMBER 30, 2013

|  |    | Police & Courts Building Fund |    | Signals CIP<br>Fund | _   | Facilities CIP<br>Fund |
|--|----|-------------------------------|----|---------------------|-----|------------------------|
| ASSETS   |    |                               |    |                     |     |                        |
| Pooled Cash and Cash Equivalents                             | \$ | 10,011                        | \$ | 68,704              | \$  |                        |
| Investments  |    | 330,543                       |    | 236,828             |     | 1,259,830              |
| Receivables (net of allowances for uncollectibles): Interest |    | _                             |    | 1                   |     | _                      |
| Other  |    | _                             |    |                     |     | _                      |
| Due from Other Funds   |    | _                             |    | 12,364              |     | _                      |
| TOTAL ASSETS   | \$ | 340,554                       | \$ | 317,897             | \$  | 1,259,830              |
|  | ·  |                               |    |                     | _   |                        |
| LIABILITIES  |    |                               |    |                     |     |                        |
| Accounts Payable   | \$ | -                             | \$ | -                   | \$  | 91,500                 |
| Accrued Expenditures/Expenses                                |    | -                             |    | 28,941              |     | -                      |
| Retainage Payable  |    | -                             |    | -                   |     | -                      |
| Due to Other Funds   |    |                               | _  | -                   | _   | 798,520                |
| TOTAL LIABILITIES  | _  | -                             | _  | 28,941              | _   | 890,020                |
| FUND BALANCES  |    |                               |    |                     |     |                        |
| Restricted for:  |    |                               |    |                     |     |                        |
| Capital Project Funds  |    | -                             |    | 288,956             |     | 369,810                |
| Committed for:   |    |                               |    |                     |     |                        |
| Police Projects-Settlement Proceeds                          |    | 340,554                       |    | -                   |     | -                      |
| TIRZ #2-Property Tax Receipts                                |    | -                             |    | -                   |     | -                      |
| TIRZ #3-Property Tax Receipts                                |    | - 040.554                     | _  |                     | _   | -                      |
| TOTAL FUND BALANCES  |    | 340,554                       | _  | 288,956             | _   | 369,810                |
| TOTAL LIABILITIES AND FUND BALANCES                          | \$ | 340,554                       | \$ | 317,897             | \$_ | 1,259,830              |

|            | Transportation<br>Grants CIP Fund |            | DBG Sec 108<br>Facade<br>mprovement |            | Firearms<br>Training Facility | _           | Woodlands<br>Annexations | _           | Drainage CIP<br>Fund | _           | Park CIP<br>Fund     |
|------------|-----------------------------------|------------|-------------------------------------|------------|-------------------------------|-------------|--------------------------|-------------|----------------------|-------------|----------------------|
| \$         | 59,895<br>-                       | \$         | 15,578<br>-                         | \$         | 17,503<br>-                   | \$          | 10,474<br>-              | \$          | 2,810<br>851,782     | \$          | -<br>1,290,577       |
| _          | 90,800                            | _          | -<br>-<br>-                         | _          | -<br>-<br>-                   |             | -<br>-<br>-              |             | -<br>-<br>-          | _           | 2<br>-<br>287,139    |
| \$ <u></u> | 150,695                           | \$ <u></u> | 15,578                              | \$ <u></u> | 17,503                        | \$ <u>_</u> | 10,474                   | \$ <u>_</u> | 854,592              | \$ <u>_</u> | 1,577,718            |
| \$         | 105,076<br>-<br>6,325             | \$         | -                                   | \$         | -                             | \$          | -                        | \$          | 1,833                | \$          | 4,394<br>-<br>14,938 |
| _          | 111,401                           |            | <u>-</u>                            | _          | <u>:</u>                      | _           | <u>:</u>                 | _           | 1,833                | _           | 19,332               |
|            | 39,294                            |            | 15,578                              |            | 17,503                        |             | 10,474                   |             | 852,759              |             | 1,558,386            |
|            | -                                 |            | -                                   |            | -                             |             |                          |             | -                    |             | -                    |
| _          | 39,294                            |            | 15,578                              | _          | 17,503                        | _           | 10,474                   | _           | 852,759              | _           | 1,558,386            |
| \$         | 150,695                           | \$         | 15,578                              | \$         | 17,503                        | \$_         | 10,474                   | \$_         | 854,592              | \$_         | 1,577,718            |



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CITY OF CONROE, TEXAS
COMBINING BALANCE SHEET
NONMAJOR CAPITAL PROJECTS FUNDS
SEPTEMBER 30, 2013

|  |    | ncr Reinv.<br>one 2 | -<br> | Γax Incr Reinv.<br>Zone 3 |     | Total Nonmajor<br>Capital Projects<br>Funds (See<br>Exhibit B-1) |
|--|----|---------------------|-------|---------------------------|-----|--|
| ASSETS   |    |                     |       |                           |     |  |
| Pooled Cash and Cash Equivalents                             | \$ | 8                   | \$    | -                         | \$  | 184,983  |
| Investments  |    | -                   |       | 3,461,340                 |     | 7,430,900  |
| Receivables (net of allowances for uncollectibles): Interest |    | _                   |       | 3,356                     |     | 3,359  |
| Other  |    | _                   |       | -                         |     | 90,800   |
| Due from Other Funds   |    | -                   |       | -                         |     | 299,503  |
| TOTAL ASSETS   | \$ | 8                   | \$    | 3,464,696                 | \$  | 8,009,545  |
| LIABILITIES  |    |                     |       |                           |     |  |
| Accounts Payable   | \$ | _                   | \$    | -                         | \$  | 202,803  |
| Accrued Expenditures/Expenses                                | •  | _                   | *     | -                         | *   | 28,941   |
| Retainage Payable  |    | -                   |       | -                         |     | 21,263   |
| Due to Other Funds   |    | -                   |       | 1,512                     | _   | 800,032  |
| TOTAL LIABILITIES  |    |                     | _     | 1,512                     | _   | 1,053,039  |
| FUND BALANCES  |    |                     |       |                           |     |  |
| Restricted for:  |    |                     |       |                           |     |  |
| Capital Project Funds  |    | -                   |       | -                         |     | 3,152,760  |
| Committed for:   |    |                     |       |                           |     | 040.554  |
| Police Projects-Settlement Proceeds                          |    | 8                   |       | -                         |     | 340,554<br>8   |
| TIRZ #2-Property Tax Receipts TIRZ #3-Property Tax Receipts  |    | -                   |       | 3,463,184                 |     | 3,463,184  |
| TOTAL FUND BALANCES  | -  | 8                   | _     | 3,463,184                 | _   | 6,956,506  |
|  | -  |                     |       | -,,                       | _   | -,,  |
| TOTAL LIABILITIES AND FUND BALANCES                          | \$ | 8                   | \$    | 3,464,696                 | \$_ | 8,009,545  |

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR CAPITAL PROJECTS FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|                                      | -  | Police & Courts<br>Building Fund | _  | Signals CIP<br>Fund | _  | Facilities CIP<br>Fund |
|--------------------------------------|----|----------------------------------|----|---------------------|----|------------------------|
| REVENUES                             |    |                                  |    |                     |    |                        |
| Intergovernmental                    | \$ | -                                | \$ | -                   | \$ | -                      |
| Investment Income                    |    | 300                              |    | 239                 |    | 2,030                  |
| Gain (Loss) on Investment            |    | -                                |    | -                   |    | -                      |
| Land Sales                           |    | -                                |    | -                   |    | -                      |
| Other                                | _  | -                                | _  |                     | _  | 324,760                |
| TOTAL REVENUES                       | _  | 300                              | _  | 239                 | _  | 326,790                |
| EVENDITUES                           |    |                                  |    |                     |    |                        |
| EXPENDITURES                         |    |                                  |    |                     |    |                        |
| Current:                             |    | 00.407                           |    |                     |    | 0.055                  |
| General Government                   |    | 22,197                           |    | -                   |    | 6,655                  |
| Capital Outlay                       | _  |                                  | _  | 29,645              | _  | 1,821,496              |
| TOTAL EXPENDITURES                   | _  | 22,197                           | _  | 29,645              | _  | 1,828,151              |
| Excess (Deficiency) of Revenues      |    |                                  |    |                     |    |                        |
| Over (Under) Expenditures            |    | (21,897)                         |    | (29,406)            |    | (1,501,361)            |
| Over (Onder) Experialtures           | _  | (21,037)                         | _  | (23,400)            | _  | (1,501,501)            |
| OTHER FINANCING SOURCES (USES)       |    |                                  |    |                     |    |                        |
| Transfers In                         |    | -                                |    | -                   |    | -                      |
| Transfers Out                        |    | -                                |    | -                   |    | (952,000)              |
| TOTAL OTHER FINANCING SOURCES (USES) |    | -                                |    | -                   | _  | (952,000)              |
|                                      |    |                                  |    |                     |    |                        |
| Net Change in Fund Balances          |    | (21,897)                         |    | (29,406)            |    | (2,453,361)            |
| Fund Balances at Beginning of Year   |    | 362,451                          |    | 318,362             |    | 2,823,171              |
| FUND BALANCES AT END OF YEAR         | \$ | 340,554                          | \$ | 288,956             | \$ | 369,810                |
| I SITE BALAITOLO AI LITE OI ILAIN    | Ψ_ | <del>5-0,554</del>               | Ψ_ | 200,000             | Ψ= | 303,010                |

|    | Transportation<br>Grants CIP Fund | _  | CDBG Sec 108<br>Facade<br>Improvement | <u> T</u> | Firearms<br>raining Facility | _  | Woodlands<br>Annexations | _  | Drainage CIP<br>Fund | _  | Park CIP<br>Fund |
|----|-----------------------------------|----|---------------------------------------|-----------|------------------------------|----|--------------------------|----|----------------------|----|------------------|
| \$ | 90,800                            | \$ | -                                     | \$        | -                            | \$ | -                        | \$ | -                    | \$ | -                |
|    | -                                 |    | 1                                     |           | 3                            |    | 1                        |    | 1,147                |    | 1,655            |
|    | -                                 |    | -                                     |           | -                            |    | -                        |    | -                    |    | -                |
|    | -                                 |    | -                                     |           | -                            |    | -                        |    | -                    |    | 184,014          |
| -  | 90,800                            | _  |                                       | -         | 3                            | -  |                          | -  | 1,147                | -  | 1,500<br>187,169 |
| -  | 90,800                            | -  |                                       | _         |                              | -  |                          | -  | 1,147                | _  | 107,109          |
|    |                                   |    |                                       |           |                              |    |                          |    |                      |    |                  |
|    | -                                 |    | -                                     |           | 3,127                        |    | -                        |    | -                    |    | 21,625           |
|    | 126,506                           |    | -                                     |           | <u> </u>                     |    | -                        |    | 21,621               |    | 862,672          |
| •  | 126,506                           | _  | -                                     |           | 3,127                        |    | -                        | _  | 21,621               |    | 884,297          |
| -  |                                   | -  |                                       |           |                              | _  |                          | _  |                      |    |                  |
|    | (35,706)                          |    | 1                                     |           | (3,124)                      |    | 1                        |    | (20,474)             |    | (697,128)        |
| -  | (66,166)                          | -  | <u>·</u>                              |           | (0,121)                      | _  | <u> </u>                 | -  | (20, 11 1)           | _  | (661,126)        |
|    |                                   |    |                                       |           |                              |    |                          |    |                      |    |                  |
|    | 75,000                            |    | -                                     |           | -                            |    | -                        |    | -                    |    | 183,000          |
| -  | -                                 | _  | -                                     | _         | -                            | _  | -                        | _  | (12,000)             | _  | (71,000)         |
| -  | 75,000                            | _  |                                       | _         |                              | _  |                          | _  | (12,000)             | _  | 112,000          |
|    | 39,294                            |    | 1                                     |           | (3,124)                      |    | 1                        |    | (32,474)             |    | (585,128)        |
|    | -                                 |    | 15,577                                |           | 20,627                       |    | 10,473                   |    | 885,233              |    | 2,143,514        |
| \$ | 39,294                            | \$ | 15,578                                | \$        | 17,503                       | \$ | 10,474                   | \$ | 852,759              | \$ | 1,558,386        |



**EXHIBIT B-10** 

Page 2 of 2

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR CAPITAL PROJECTS FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|   | _   | Tax Incr Reinv.<br>Zone 2 |    | Tax Incr Reinv.<br>Zone 3 |    | Total Nonmajor<br>Capital Projects<br>Funds (See<br>Exhibit B-2) |
|---|-----|---------------------------|----|---------------------------|----|--|
| REVENUES  |     |                           |    |                           |    |  |
| Intergovernmental   | \$  | -                         | \$ | 974,320                   | \$ | 1,065,120  |
| Investment Income   |     | 3                         |    | (3,072)                   |    | 2,307  |
| Gain (Loss) on Investment                                 |     | -                         |    | 20,078                    |    | 20,078   |
| Land Sales  |     | -                         |    | -                         |    | 184,014  |
| Other   | _   |                           |    | -                         | _  | 326,260  |
| TOTAL REVENUES  | _   | 3                         |    | 991,326                   | _  | 1,597,779  |
| EXPENDITURES Current:                                     |     |                           |    |                           |    |  |
| General Government  |     | 143,138                   |    | -                         |    | 196,742  |
| Capital Outlay  | _   |                           |    | -                         | _  | 2,861,940  |
| TOTAL EXPENDITURES  | _   | 143,138                   |    | -                         | _  | 3,058,682  |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | _   | (143,135)                 | •  | 991,326                   | _  | (1,460,903)  |
| OTHER FINANCING SOURCES (USES)                            |     |                           |    |                           |    |  |
| Transfers In  |     | 143,138                   |    | 1,364,048                 |    | 1,765,186  |
| Transfers Out   |     | -                         |    | (1,915,629)               |    | (2,950,629)  |
| TOTAL OTHER FINANCING SOURCES (USES)                      | -   | 143,138                   |    | (551,581)                 | -  | (1,185,443)  |
| Net Change in Fund Balances                               |     | 3                         |    | 439,745                   |    | (2,646,346)  |
| Fund Balances at Beginning of Year                        |     | 5                         |    | 3,023,439                 |    | 9,602,852  |
| FUND BALANCES AT END OF YEAR                              | \$  | 8                         | \$ | 3,463,184                 | \$ | 6,956,506  |
|   | . = |                           |    |                           | -  | · · ·  |

CITY OF CONROE, TEXAS
COMBINING STATEMENT OF NET POSITION INTERNAL SERVICE FUNDS **SEPTEMBER 30, 2013** 

| ASSETS   | -  | Fleet Services<br>Fund | -  | Self Funded<br>Insurance              | _  | Total<br>Internal<br>Service<br>Funds (See<br>Exhibit A-9) |
|--|----|------------------------|----|---------------------------------------|----|--|
| Current Assets:                                    |    |                        |    |                                       |    |  |
| Pooled Cash and Cash Equivalents                   | \$ | 152,278                | \$ | -                                     | \$ | 152,278  |
| Investments  | Ť  | -                      | •  | 3,164,928                             | •  | 3,164,928  |
| Receivable (Net of Allowances for Uncollectibles): |    |                        |    |                                       |    |  |
| Accounts   |    | 9,749                  |    | -                                     |    | 9,749  |
| Interest   |    | 5                      |    | 1,519                                 |    | 1,524  |
| Other  |    | -                      |    | 7,186                                 |    | 7,186  |
| Inventories  | _  | 32,781                 | _  | -                                     | _  | 32,781   |
| Total Current Assets                               |    | 194,813                |    | 3,173,633                             |    | 3,368,446  |
| TOTAL ASSETS                                       | -  | 194,813                | -  | 3,173,633                             | _  | 3,368,446  |
| LIABILITIES  |    |                        |    |                                       |    |  |
| Current Liabilities:                               |    |                        |    |                                       |    |  |
| Accounts Payable                                   |    | 41,024                 |    | _                                     |    | 41,024   |
| Due to Other Funds                                 |    | -                      |    | 381,964                               |    | 381,964  |
| Accrued Expenditures/Expenses                      |    | 31,791                 |    | 440                                   |    | 32,231   |
| Health Cliams Liability                            |    | -                      |    | 460,738                               |    | 460,738  |
| Compensated Absences                               |    | 1,240                  |    | 750                                   |    | 1,990  |
| Total Current Liabilities                          | -  | 74,055                 | -  | 843,892                               | _  | 917,947  |
| Noncurrent Liabilities, net of current portion     | -  |                        | -  | · · · · · · · · · · · · · · · · · · · | _  | · · · · · · · · · · · · · · · · · · ·                      |
| Compensated Absences                               |    | 108,160                |    | 15,153                                |    | 123,313  |
| OPEB Liability                                     |    | -                      |    | 3,323,534                             |    | 3,323,534  |
| Net Pension Obligation/TMRS                        | _  | 21,387                 | _  | 307                                   | _  | 21,694   |
| Total Noncurrent Liabilities                       | _  | 129,547                |    | 3,338,994                             |    | 3,468,541  |
| TOTAL LIABILITIES                                  | -  | 203,602                | _  | 4,182,886                             | _  | 4,386,488  |
| NET POSITION                                       |    |                        |    |                                       |    |  |
| Unrestricted                                       |    | (8,789)                |    | (1,009,253)                           |    | (1,018,042)  |
| TOTAL NET POSITION                                 | \$ | (8,789)                | \$ | (1,009,253)                           | \$ | (1,018,042)  |

COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION INTERNAL SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|  | Fleet Services<br>Fund | Self Funded<br>Insurance | Total<br>Internal<br>Service<br>Funds (See<br>Exhibit A-10) |
|--|------------------------|--------------------------|---|
| OPERATING REVENUES                     |                        |                          |   |
| Charges for Sales and Services         | \$ 1,297,701           | \$ 6,886,810             | \$ 8,184,511  |
| TOTAL OPERATING REVENUES               | 1,297,701              | 6,886,810                | 8,184,511   |
| OPERATING EXPENSES                     |                        |                          |   |
| Public Works                           | 1,301,942              | -                        | 1,301,942   |
| General Government                     |                        | 6,786,380                | 6,786,380   |
| TOTAL OPERATING EXPENSES               | 1,301,942              | 6,786,380                | 8,088,322   |
| Operating Income (Loss)                | (4,241)                | 100,430                  | 96,189  |
| NONOPERATING REVENUES (EXPENSES)       |                        |                          |   |
| Investment Income                      | 14                     | 5,521                    | 5,535   |
| Gain (Loss) on Investment              | -                      | (30,615)                 | (30,615)  |
| Other                                  | 685                    | -                        | 685   |
| TOTAL NONOPERATING REVENUES (EXPENSES) | 699                    | (25,094)                 | (24,395)  |
| Income (Loss) Before Transfers         | (3,542)                | 75,336                   | 71,794  |
| Transfers In                           | 35,313                 | -                        | 35,313  |
| Transfer Out                           | (7,297)                | -                        | (7,297)   |
| NET TRANSFERS                          | 28,016                 |                          | 28,016  |
| Change in Net Position                 | 24,474                 | 75,336                   | 99,810  |
| Net Position at Beginning of Year      | (33,263)               | (1,084,589)              | (1,117,852)   |
| NET POSITION AT END OF YEAR            | \$ (8,789)             | \$ (1,009,253)           | \$ (1,018,042)  |

COMBINING STATEMENT OF CASH FLOWS ALL INTERNAL SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2013

|  |     | Fleet<br>Services<br>Fund | _   | Self Funded<br>Insurance             |     | Total<br>Internal<br>Service<br>Funds (See<br>Exhibit A-11) |
|--|-----|---------------------------|-----|--------------------------------------|-----|---|
| Cash Flows from Operating Activities   |     |                           |     |                                      |     |   |
| Cash Received from Customers   | \$  | 1,299,604                 | \$  | _                                    | \$  | 1,299,604   |
| Cash Received from Employees   | Ψ   | 1,200,004                 | Ψ   | 1,617,773                            | Ψ   | 1,617,773   |
| Cash Received from Other Funds   |     | _                         |     | 5,261,668                            |     | 5,261,668   |
| Cash Payments to Employees for Services  |     | (687,965)                 |     | (1,209,290)                          |     | (1,897,255)   |
| Cash Payments to Other Suppliers for Goods and Services  |     | (605,723)                 |     | (51,244)                             |     | (656,967)   |
| Cash Payments for Loss Claims  |     | (003,723)                 |     | (6,406,207)                          |     | (6,406,207)   |
| Net Cash Provided by (Used for) Operating Activities   | _   | 5,916                     | _   |                                      | _   | (781,384)   |
| Net Cash Provided by (Osed for) Operating Activities   |     | 5,910                     | _   | (787,300)                            | _   | (761,364)   |
| Cash Flows from Non-Capital Financing Activities:  |     |                           |     |                                      |     |   |
| Transfer From (To) Other Funds   |     | 28,016                    |     | 381,964                              |     | 409,980   |
| Net Cash Provided by (Used for) Non-Capital Financing Activities   |     | 28,016                    | _   | 381,964                              | _   | 409,980   |
| Cash Flows from Investing Activities:  Purchase of Investment Securities  Proceeds from Sale and Maturities of Securities  Interest and Dividends on Investments |     | -<br>-<br>698             |     | (1,455,692)<br>1,794,888<br>(25,093) |     | (1,455,692)<br>1,794,888<br>(24,395)                        |
| Net Cash Provided by (Used for) Investing Activities   | _   | 698                       | _   | 314.103                              | _   | 314,801   |
| Net Cash Frovided by (Osed 101) Investing Activities   |     | 090                       |     | 314,103                              |     | 314,001   |
| Net Increase (Decrease) in Cash and Cash Equivalents   |     | 34,630                    |     | (91,233)                             |     | (56,603)  |
| Cash and Cash Equivalents at Beginning of Year   |     | 117,648                   | _   | 91,233                               | _   | 208,881   |
| Cash and Cash Equivalents at End of Year   | \$  | 152,278                   | \$_ | -                                    | \$_ | 152,278   |
| Reconciliation of Operating Income to Net Cash Provided by Operating Activities:   |     | (4044)                    |     | 400 400                              |     | 00.400  |
| Operating Income (Loss)  |     | (4,241)                   |     | 100,430                              |     | 96,189  |
| Changes in Assets and Liabilities:   |     |                           |     | <b>.</b> \                           |     | <i>i</i> =  |
| Decrease (Increase) in Receivables   |     | 1,903                     |     | (7,367)                              |     | (5,464)   |
| Decrease (Increase) in Inventories   |     | (5,046)                   |     | -                                    |     | (5,046)   |
| Increase (Decrease) in Accounts Payable  |     | 4,317                     |     | -                                    |     | 4,317   |
| Increase (Decrease) in Compensated Absences  |     | 8,472                     |     | 647                                  |     | 9,119   |
| Increase (Decrease) in Accrued Expenses  |     | 9,200                     |     | 24,955                               |     | 34,155  |
| Increase (Decrease) in OPEB Liability  |     | -                         |     | (906,272)                            |     | (906,272)   |
| Increase (Decrease) in Net Pension Obligation/TMRS   |     | (8,689)                   | _   | 307                                  | _   | (8,382)   |
| Total Adjustments  | _   | 10,157                    | _   | (887,730)                            | _   | (877,573)   |
| Net Cash Provided by (Used for) Operating Activities   | \$_ | 5,916                     | \$_ | (787,300)                            | \$_ | (781,384)   |

# STATISTICAL SECTION

This part of the City of Conroe, Texas's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

| Contents   | Tables |
|--|--------|
|  |        |
| Financial Trends   | 1-2    |
| These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.  |        |
| Revenue Capacity   | 3-13   |
| These schedules present information to help the reader assess the factors affecting the City's ability to generate its property and sales taxes.   |        |
| Debt Capacity  | 14-18  |
| These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future                             |        |
| Demographic and Economic Information   | 19-20  |
| These schedules offer demographic and economic indicators to help the reader understand how the City's financial activities take place and to help make comparisons over time and with other governments.                  |        |
| Operating Information  | 21-23  |
| These schedules contain information about the City's operations and resources to help the reader understand how the City's financial information relates to the services the City provides and the activities it performs. |        |

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

CITY OF CONROE, TEXAS
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

|                                  | Fiscal Year |                |                 |               |               |             |  |  |  |  |
|----------------------------------|-------------|----------------|-----------------|---------------|---------------|-------------|--|--|--|--|
|                                  |             | 2004           | 2005            | 2006          | 2007          | 2008        |  |  |  |  |
|                                  |             |                |                 |               |               |             |  |  |  |  |
| Governmental Activities:         |             |                |                 |               |               |             |  |  |  |  |
| Net Investment in Capital Assets | \$          | (9,913,662) \$ | (11,377,274) \$ | 6,521,797 \$  | 15,076,286 \$ | 30,494,416  |  |  |  |  |
| Restricted for:                  |             |                |                 |               |               |             |  |  |  |  |
| Capital Projects                 |             | 8,521,393      | 4,679,343       | 7,719,594     | 3,879,363     | -           |  |  |  |  |
| Debt Service                     |             | 3,936,770      | 4,101,959       | 596,287       | 4,885,305     | 356,030     |  |  |  |  |
| Federal & State Programs         |             | 39,293         | 1,501,003       | 90,683        | 226,818       | 101,185     |  |  |  |  |
| CIDC                             |             | 4,077,126      | 5,676,286       | 6,659,112     | 11,041,766    | 14,291,377  |  |  |  |  |
| Other Purposes                   |             | 1,171,489      | 34,095          | 979,744       | 837,285       | 590,338     |  |  |  |  |
| Unrestricted                     | _           | (7,508,933)    | (3,856,350)     | (3,347,366)   | 13,947,148    | 18,623,082  |  |  |  |  |
| Total Governmental               | _           |                |                 |               |               |             |  |  |  |  |
| Activities Net Position          | \$_         | 323,476 \$     | 759,062 \$      | 19,219,851 \$ | 49,893,971 \$ | 64,456,428  |  |  |  |  |
|                                  |             |                |                 |               |               |             |  |  |  |  |
| Business-type Activities:        |             |                |                 |               |               |             |  |  |  |  |
| ,,                               |             |                |                 |               |               |             |  |  |  |  |
| Net Investment in Capital Assets | \$          | 48,178,908 \$  | 50,815,915 \$   | 36,583,725 \$ | 40,138,677 \$ | 34,302,455  |  |  |  |  |
| Restricted for:                  |             |                |                 |               |               |             |  |  |  |  |
| Debt Service                     |             | 428,599        | -               | -             | -             | -           |  |  |  |  |
| Unrestricted                     |             | 6,052,389      | 3,397,835       | 13,315,205    | 9,005,666     | 12,443,817  |  |  |  |  |
| Total Business-type              |             |                |                 |               |               |             |  |  |  |  |
| Activities Net Position          | \$_         | 54,659,896 \$  | 54,213,750 \$   | 49,898,930 \$ | 49,144,343 \$ | 46,746,272  |  |  |  |  |
|                                  |             |                |                 | _             |               |             |  |  |  |  |
|                                  |             |                |                 |               |               |             |  |  |  |  |
| Primary Government:              |             |                |                 |               |               |             |  |  |  |  |
| Net Investment in Capital Assets | \$          | 38,265,246 \$  | 39,438,641 \$   | 37,786,573 \$ | 55,214,963 \$ | 64,796,871  |  |  |  |  |
| Restricted for:                  |             |                |                 |               |               |             |  |  |  |  |
| Capital Projects                 |             | 8,521,393      | 4,679,343       | 7,719,594     | 3,879,363     | -           |  |  |  |  |
| Debt Service                     |             | 4,365,369      | 4,101,959       | 596,287       | 4,885,305     | 356,030     |  |  |  |  |
| Federal & State Programs         |             | 39,293         | 1,501,003       | 90,683        | 226,818       | 101,185     |  |  |  |  |
| CIDC                             |             | 4,077,126      | 5,676,286       | 6,659,112     | 11,041,766    | 14,291,377  |  |  |  |  |
| Other Purposes                   |             | 1,171,489      | 34,095          | 979,744       | 837,285       | 590,338     |  |  |  |  |
| Unrestricted                     | _           | (1,456,544)    | (458,515)       | 15,286,788    | 22,952,814    | 31,066,899  |  |  |  |  |
| Total Primary                    |             |                |                 |               |               |             |  |  |  |  |
| Government Net Position          | \$_         | 54,983,372 \$  | 54,972,812 \$   | 69,118,781 \$ | 99,038,314 \$ | 111,202,700 |  |  |  |  |

|     | Fiscal Year |    |             |    |             |     |             |     |             |  |  |  |  |
|-----|-------------|----|-------------|----|-------------|-----|-------------|-----|-------------|--|--|--|--|
|     | 2009        |    | 2010        |    | 2011        |     | 2012        |     | 2013        |  |  |  |  |
| _   |             |    |             |    |             |     |             | - , |             |  |  |  |  |
| \$  | 9,491,461   | \$ | 45,594,829  | \$ | 44,291,192  | \$  | 46,590,472  | \$  | 49,087,033  |  |  |  |  |
|     | 34,504,480  |    | -           |    | -           |     | -           |     | -           |  |  |  |  |
|     | 8,598,275   |    | 5,114,405   |    | 6,293,542   |     | 7,028,107   |     | 8,342,744   |  |  |  |  |
|     | 74,890      |    | -           |    | -           |     | -           |     | -           |  |  |  |  |
|     | 5,794,691   |    | -           |    | -           |     | -           |     | -           |  |  |  |  |
|     | 711,703     |    | -           |    | -           |     | -           |     | -           |  |  |  |  |
| _   | 10,289,905  |    | 22,393,150  |    | 30,316,480  |     | 33,221,815  |     | 42,229,165  |  |  |  |  |
| \$_ | 69,465,405  | \$ | 73,102,384  | \$ | 80,901,214  | \$_ | 86,840,394  | \$  | 99,658,942  |  |  |  |  |
|     |             |    |             |    |             |     |             |     |             |  |  |  |  |
| \$  | 30,550,082  | \$ | 42,313,096  | \$ | 41,092,795  | \$  | 38,394,869  | \$  | 38,080,390  |  |  |  |  |
|     | -           |    | 768,607     |    | 2,011,388   |     | 3,469,710   |     | 2,883,757   |  |  |  |  |
|     | 16,429,178  | _  | 3,482,423   |    | 6,574,281   |     | 10,849,396  |     | 14,536,011  |  |  |  |  |
|     |             |    |             |    |             |     |             |     |             |  |  |  |  |
| \$_ | 46,979,260  | \$ | 46,564,126  | \$ | 49,678,464  | \$_ | 52,713,975  | \$  | 55,500,158  |  |  |  |  |
|     |             |    |             |    |             |     |             |     |             |  |  |  |  |
| \$  | 40,041,543  | \$ | 87,907,925  | \$ | 85,383,987  | \$  | 84,985,341  | \$  | 87,167,423  |  |  |  |  |
|     | 34,504,480  |    | -           |    | -           |     | -           |     | -           |  |  |  |  |
|     | 8,598,275   |    | 5,883,012   |    | 8,304,930   |     | 10,497,817  |     | 11,226,501  |  |  |  |  |
|     | 74,890      |    | -           |    | -           |     | -           |     | -           |  |  |  |  |
|     | 5,794,691   |    | -           |    | -           |     | -           |     | -           |  |  |  |  |
|     | 711,703     |    | -           |    | -           |     | -           |     | -           |  |  |  |  |
| _   | 26,719,083  |    | 25,875,573  |    | 36,890,761  |     | 44,071,211  | -   | 56,765,176  |  |  |  |  |
| \$_ | 116,444,665 | \$ | 119,666,510 | \$ | 130,579,678 | \$_ | 139,554,369 | \$  | 155,159,100 |  |  |  |  |

CHANGE IN NET POSITION LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

|    |  |      |                 |   |                 | F                    | iscal Year           |                                       |  |                           |                       |              |
|----|--|------|-----------------|---|-----------------|----------------------|----------------------|---------------------------------------|--|---------------------------|-----------------------|--------------|
|    |  | _    | 2004            | 2005                                    | 2006            | 2007                 | 2008                 | 2009                                  | 2010                                     | 2011                      | 2012                  | 2013         |
|    | Expenses:                                      |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | Governmental Activities:                       |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | General Government                             | \$   | 5,449,168 \$    | 5,765,495 \$                            | 13,354,977 \$   | 10,673,508 \$        | 15,745,057 \$        | 15,339,833 \$                         | 15,821,856 \$                            | 16,197,260 \$             | 20,069,578 \$         | 10,710,512   |
|    | Finance  |      | 767,752         | 984,020                                 | 953,556         | 1,005,747            | 1,322,176            | 1,356,686                             | 1,829,867                                | 1,366,931                 | 2,025,523             | 1,384,161    |
|    | Public Safety                                  |      | 14,870,137      | 15,354,723                              | 17,482,857      | 18,776,769           | 20,566,227           | 23,126,347                            | 24,091,284                               | 24,932,831                | 25,729,415            | 26,579,331   |
|    | Parks  |      | 3,806,692       | 4,322,139                               | 4,619,033       | 4,099,203            | 4,199,935            | 5,606,763                             | 5,712,279                                | 6,309,608                 | 5,531,230             | 5,872,870    |
|    | Public Works                                   |      | 4,635,846       | 4,409,759                               | 5,565,872       | 6,004,553            | 8,479,694            | 6,892,655                             | 6,858,838                                | 7,462,982                 | 7,202,936             | 8,408,438    |
|    | Debt Service:                                  |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | Interest and Fiscal Charges                    |      | 4,554,304       | 3,151,513                               | 3,631,719       | 3,317,992            | 3,773,890            | 4,710,814                             | 4,935,903                                | 4,908,920                 | 5,649,013             | 5,928,039    |
|    | Capital Outlay                                 |      | 2,216,220       | 77,564                                  | -               | -                    | · · · · -            | -                                     | · · · · -                                | · · · · -                 | -                     | -            |
|    | Other  |      | 1,179,055       | 1,131,154                               | 183,126         | -                    | _                    | -                                     | _  | -                         | -                     | -            |
|    | Total Governmental                             | _    |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | Activities Expenses                            | \$   | 37,479,174 \$   | 35,196,367 \$                           | 45,791,140 \$   | 43,877,772 \$        | 54,086,979 \$        | 57,033,098 \$                         | 59,250,027 \$                            | 61,178,532 \$             | 66,207,695 \$         | 58,883,351   |
|    |  | -    |                 |   |                 |                      | <u> </u>             | <u> </u>                              |  | <u> </u>                  |                       |              |
|    | Business-Type Activities:                      |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | Enterprise                                     |      | 11,008,068      | 10,752,233                              | 13,484,224      | 13,582,979           | 13,494,738           | 14,256,678                            | 15,432,772                               | 17,552,228                | 18,470,310            | 21,378,030   |
|    | Fleet Services                                 |      | 629,363         | 720,242                                 | 690,502         | 550,206              | 797,463              | 1,008,177                             | 1,029,431                                | 1,108,717                 | 1,252,899             | 1,301,942    |
|    | Total Business-type Activities Expenses        | _    | 11,637,431      | 11,472,475                              | 14,174,726      | 14,133,185           | 14,292,201           | 15,264,855                            | 16,462,203                               | 18,660,945                | 19,723,209            | 22,679,972   |
|    | Total Primary Government Expenses              | \$   | 49,116,605 \$   | 46,668,842 \$                           | 59,965,866 \$   | 58,010,957 \$        | 68,379,180 \$        | 72,297,953 \$                         | 75,712,230 \$                            | 79,839,477 \$             | 85,930,904 \$         | 81,563,323   |
|    |  | _    | 10,110,000      | 10,000,000                              | 4               |                      |                      | 1 = ,= 01 , 000 4                     | ***************************************  | +                         | *                     | 0.1,000,000  |
| 96 | Program Revenues: Governmental Activities:     |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | Charges for Services:                          |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | General Government                             | \$   | 1,758,607 \$    | 2,086,274 \$                            | 6,688,317 \$    | 6,774,117 \$         | 6,760,940 \$         | 7,059,292 \$                          | 6,725,603 \$                             | 7,577,554 \$              | 8,199,459 \$          | 1,982,113    |
|    | Public Safety                                  |      | 1,326,829       | 1,823,010                               | 2,601,118       | 1,430,892            | 1,178,518            | 1,375,485                             | 2,430,917                                | 4,350,954                 | 3,725,515             | 3,489,063    |
|    | Parks  |      | 525,674         | 525,109                                 | 594,503         | 723,509              | 732,336              | 828,233                               | 877,457                                  | 1,084,825                 | 1,157,025             | 1,194,628    |
|    | Public Works                                   |      | 1,228,932       | 1,401,430                               | 287,265         | 579,590              | 705,732              | 573,402                               | 618,137                                  | 722,668                   | 718,931               | 742,027      |
|    | Operating Grants & Contributions:              |      | ,,              | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,               | ,                    |                      | 0.0,                                  | 0.0,.0.                                  | ,                         | ,                     | ,            |
|    | General Government                             |      | 540,108         | 748,332                                 | 655,598         | 768,143              | 215,183              | 2,005,746                             | 1,633,776                                | 1,309,475                 | 2,051,305             | 1,758,848    |
|    | Public Safety                                  |      | -               | 0,002                                   | -               | -                    |                      | _,000,                                | -,000,                                   | -                         | -                     | 494,595      |
|    | Public Works                                   |      | _               | _                                       | _               | _                    | _                    | _                                     | _  | _                         | _                     | 104,520      |
|    | Total Governmental Activities                  | _    |                 |   |                 |                      |                      |                                       |  |                           |                       | 101,020      |
|    | Program Revenues                               | \$   | 5,380,150 \$    | 6,584,155 \$                            | 10,826,801 \$   | 10,276,251 \$        | 9,592,709 \$         | 11,842,158 \$                         | 12,285,890 \$                            | 15,045,476 \$             | 15,852,235 \$         | 9,765,794    |
|    | . regiani rievenues                            | Ψ=   |                 | σ,σσ.,.σσ.φ                             | 10,020,001      | - 10,2.10,20.        | σ,σσ <u>2,, σσ</u> φ | · · · · · · · · · · · · · · · · · · · | · = ;= = = = = = = = = = = = = = = = = = | - 10,0 10, 11 σ           | - 10,002,200 φ        | 0,100,101    |
|    | Business-type Activities:                      |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | Charges for Services:                          |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | Enterprise                                     |      | 8,689,813       | 9,718,894                               | 11,043,310      | 11,298,324           | 13,767,268           | 15,451,810                            | 21,660,846                               | 21,660,846                | 20,963,406            | 24,239,291   |
|    | Service Center                                 |      | 500,802         | 647,562                                 | 543,743         | 803,220              | 745,546              | 1,088,578                             | 1,156,833                                | 1,156,833                 | 1,211,046             | 1,297,701    |
|    | Total Business-type Activities                 | _    | 300,002         | 047,002                                 | 0-10,1-10       | 000,220              | 7 40,040             | 1,000,070                             | 1,100,000                                | 1,100,000                 | 1,211,040             | 1,237,701    |
|    | Program Revenues                               |      | 9,190,615       | 10,366,456                              | 11,587,053      | 12,101,544           | 14,512,814           | 16,540,388                            | 22,817,679                               | 22,817,679                | 22,174,452            | 25,536,992   |
|    | Total Primary Government                       | _    | 9,190,013       | 10,300,430                              | 11,307,033      | 12,101,344           | 14,512,614           | 10,340,300                            | 22,017,079                               | 22,017,079                | 22,174,402            | 23,330,992   |
|    | Program Revenues                               | Φ.   | 14,570,765 \$   | 16,950,611 \$                           | 22,413,854 \$   | 22,377,795 \$        | 24,105,523 \$        | 28,382,546 \$                         | 35,103,569 \$                            | 37,863,155 \$             | 38,026,687 \$         | 35,302,786   |
|    | 1 Togram Novemues                              | Ψ    | 17,010,100 \$   | .υ,υυυ,υτι φ                            | 22,710,007 Ø    | 22,011,130 <b>\$</b> | 27,100,020 Ø         | 20,002,040 φ                          | JU, 100,000 Ø                            | <i>51</i> ,000,100 φ      | 50,020,001 <b></b> \$ | 30,002,700   |
|    | Not (Expansa) Payanusa                         |      |                 |   |                 |                      |                      |                                       |  |                           |                       |              |
|    | Net (Expense) Revenues Governmental Activities | \$   | (22,000,024) @  | (20 612 212) ¢                          | (34 064 330) ¢  | (22 CO4 E24) Ф       | (44 404 270) @       | (45 100 040\ <sup>©</sup>             | (46 064 127\ <sup>©</sup>                | (46 122 0E6) <sup>©</sup> | (EO 3EE 460) ©        | (40 117 EE7) |
|    |  | Ф    | (32,099,024) \$ | (28,612,212) \$                         | (34,964,339) \$ | (33,601,521) \$      | (44,494,270) \$      | (45,190,940) \$                       | (46,964,137) \$                          | (46,133,056) \$           | (50,355,460) \$       | (49,117,557) |
|    | Business-type Activities                       |      | (2,446,816)     | (1,106,019)<br>(20,718,231) ¢           | (2,587,673)     | (2,031,641)          | 220,613              | 573,360                               | 78,185                                   | 4,156,734                 | 2,451,243             | 2,857,020    |
|    | Total Primary Government Net Expense           | e Φ_ | (34,545,840) \$ | (29,718,231) \$                         | (37,552,012) \$ | (35,633,162) \$      | (44,273,657) \$      | (44,617,580) \$                       | (46,885,952) \$                          | (41,976,322) \$           | (47,904,217) \$       | (46,260,537) |

| ( | 0   |
|---|-----|
|   | . 1 |

|   |        |               |               |               | I                         | Fiscal Year               |                         |                           |                           |                           |                         |
|---|--------|---------------|---------------|---------------|---------------------------|---------------------------|-------------------------|---------------------------|---------------------------|---------------------------|-------------------------|
|   | _      | 2004          | 2005          | 2006          | 2007                      | 2008                      | 2009                    | 2010                      | 2011                      | 2012                      | 2013                    |
| General Revenues and Other Change                 | s in N | et Assets     |               |               |                           |                           |                         |                           |                           |                           |                         |
| Governmental Activities:                          |        |               |               |               |                           |                           |                         |                           |                           |                           |                         |
| Property Taxes                                    | \$     | 7,942,985 \$  | 8,710,890 \$  | 9,670,927 \$  | 10,542,923 \$             | 12,086,406 \$             | 13,766,694 \$           | 14,490,433 \$             | 14,512,982 \$             | 15,551,084 \$             | 16,887,252              |
| In Lieu of Taxes                                  |        | 128,044       | 112,822       | 379,862       | 378,998                   | 435,170                   | 457,851                 | 480,206                   | 489,904                   | 570,277                   | 587,634                 |
| Gross Receipts Tax                                |        | 2,249,827     | 2,343,976     | 3,031,455     | 3,160,436                 | 3,747,522                 | 3,940,939               | 4,189,983                 | 4,715,542                 | 4,837,834                 | 5,275,521               |
| Sales and Other Taxes                             |        | 21,831,455    | 22,729,197    | 27,297,564    | 28,266,100                | 29,786,065                | 28,863,680              | 27,168,790                | 30,033,856                | 31,967,819                | 36,640,659              |
| Hotel Occupancy Taxes                             |        | 743,499       | 324,188       | 175,416       | 279,111                   | 228,666                   | 406,603                 | 690,112                   | 591,940                   | 801,963                   | 926,572                 |
| Mixed Beverage Taxes                              |        | 102,514       | 103,211       | 119,216       | 134,088                   | 140,886                   | 147,909                 | 173,790                   | 168,103                   | 141,111                   | 149,146                 |
| Seized Assets                                     |        | 4,389         | 26,437        | -             | -                         | -                         | -                       | -                         | ,                         | ,                         | -, -                    |
| Miscellaneous                                     |        | 717,166       | 1,547,410     | 1,676,290     | 2,544,540                 | 2,094,181                 | 2,852,751               | 811,074                   | 839,882                   | 1,044,394                 | 305,564                 |
| Donations   |        | -             | -             | -             | _,,                       | _,,,                      | 76,412                  | 161,124                   | 193,335                   | 173,978                   | 397,521                 |
| Grants and Contributions Not                      |        |               |               |               |                           |                           | . 0,                    | ,                         | .00,000                   | ,                         | 001,02                  |
| Restricted to Specific Programs                   |        | _             | _             | _             | _                         | _                         | -                       | 1,636,394                 | 872,055                   | 870,190                   | 984,394                 |
| Unrestricted Investment Earnings                  |        | 622,387       | 1,213,038     | 989,750       | 1,948,043                 | 1,211,705                 | 718,596                 | 240,119                   | 176,010                   | 160,852                   | 122,179                 |
| Gain (Loss) on Investments                        |        | -             | -,2.0,000     | (733,375)     | 285,948                   | 467,934                   | (240,904)               | (83,186)                  | 38,218                    | 14,930                    | (221,800)               |
| Gain (Loss) on Capital Assets                     |        | _             | _             | 233,293       | (504,685)                 | 4,780,042                 | (210,001)               | (00,100)                  | 00,210                    | 1 1,000                   | (221,000)               |
| Transfers   |        | (936,400)     | (285,993)     | 1,156,645     | 141,445                   | 3,441,351                 | 453,959                 | 642,277                   | 1,300,059                 | 160,208                   | 1,108,072               |
| Total Governmental Activities                     | \$     | 33,405,866 \$ | 36,825,176 \$ | 43,997,043 \$ | 47,176,947 \$             | 58,419,928 \$             | 51,444,490 \$           | 50,601,116 \$             | 53,931,886 \$             | 56,294,640 \$             | 63,162,714              |
|   | _      |               |               |               |                           |                           |                         |                           | ,                         |                           |                         |
| Business-type Activities:                         |        |               |               |               |                           |                           |                         |                           |                           |                           |                         |
| Miscellaneous                                     |        | -             | -             | -             | 2,898                     | -                         | -                       | 31,492                    | 120,155                   | 126,429                   | 356,157                 |
| Donations   |        | -             | -             | -             | -                         | -                         | -                       | 880                       | 105                       | 1,000                     | 500                     |
| Grants and Contributions Not                      |        |               |               |               |                           |                           |                         |                           |                           |                           |                         |
| Restricted to Specifc Programs                    |        | -             | -             | -             | -                         | -                         | -                       | 119,062                   | 48,160                    | 576,728                   | 1,500,000               |
| Unrestricted Investment Earnings                  |        | -             | 459,079       | 303,334       | 389,611                   | 873,629                   | 216,786                 | 24,326                    | 36,412                    | 41,335                    | 32,490                  |
| Gain (Loss) on Investments                        |        | -             | -             | (187,907)     | 125,198                   | (26,230)                  | (103,199)               | (26,802)                  | 52,831                    | (1,016)                   | (36,457)                |
| Gain (Loss) on Capital Assets                     |        | -             | -             | 161,592       | 52,528                    | -                         | -                       |                           |                           |                           |                         |
| Transfers   |        | 936,400       | 285,993       | (1,156,645)   | (141,445)                 | (3,441,351)               | (453,959)               | (642,277)                 | (1,300,059)               | (160,208)                 | (1,108,072)             |
| Total Business-type Activities                    |        | 936,400       | 745,072       | (879,626)     | 428,790                   | (2,593,952)               | (340,372)               | (493,319)                 | (1,042,396)               | 584,268                   | 744,618                 |
| Total Primary Government                          | \$_    | 34,342,266 \$ | 37,570,248 \$ | 43,117,417 \$ | 47,605,737 \$             | 55,825,976 \$             | 51,104,118 \$           | 50,107,797 \$             | 52,889,490 \$             | 56,878,908 \$             | 63,907,332              |
| Change in Not Assets                              |        |               |               |               |                           |                           |                         |                           |                           |                           |                         |
| Change in Net Assets                              | Φ.     | 4 200 040 ^   | 0.040.004 *   | 0.020.704 *   | 10 E7E 400 A              | 40 00E 0E0 A              | 6.050.550 \$            | 2 626 070 🏚               | 7 700 000 Ф               | E 020 400 A               | 14 045 453              |
| Governmental Activities                           | \$     | 1,306,842 \$  | 8,212,964 \$  | 9,032,704 \$  | 13,575,426 \$ (1,602,851) | 13,925,658 \$ (2,373,339) | 6,253,550 \$<br>232,988 | 3,636,979 \$<br>(415,134) | 7,798,830 \$<br>3,114,338 | 5,939,180 \$<br>3,035,511 | 14,045,157<br>3,601,638 |
|   |        | (1,510,416)   | (360,947)     | (3,467,299)   | 11 KH2 851)               | (7 3 /3 33U)              | 737 088                 | (//15/13/1)               | 3 11/1 332                |                           | 3 500 638               |
| Business-type Activities Total Primary Government | _      | (203,574) \$  | 7,852,017 \$  | 5,565,405 \$  | 11,972,575 \$             | 11,552,319 \$             | 6,486,538 \$            | 3,221,845 \$              | 10,913,168 \$             | 8,974,691 \$              | 17,646,795              |

CITY OF CONROE, TEXAS
PROGRAM REVENUE BY FUNCTION/PROGRAMS LAST TEN FISCAL YEARS

|                                  |    | Fiscal Year |    |            |    |            |    |            |    |            |  |  |
|----------------------------------|----|-------------|----|------------|----|------------|----|------------|----|------------|--|--|
|                                  |    | 2004        |    | 2005       |    | 2006       |    | 2007       |    | 2008       |  |  |
| Functions/Programs               |    |             |    |            |    |            |    |            |    |            |  |  |
| Governmental Activities:         |    |             |    |            |    |            |    |            |    |            |  |  |
| Charges for Services             |    |             |    |            |    |            |    |            |    |            |  |  |
| General Government               | \$ | 1,758,607   | \$ | 2,086,274  | \$ | 6,688,317  | \$ | 6,774,117  | \$ | 6,760,940  |  |  |
| Public Safety                    |    | 1,326,829   |    | 1,823,010  |    | 2,601,118  |    | 1,430,892  |    | 1,178,518  |  |  |
| Parks                            |    | 525,674     |    | 525,109    |    | 594,503    |    | 723,509    |    | 732,336    |  |  |
| Public Works                     |    | 1,228,932   |    | 1,401,430  |    | 287,265    |    | 579,590    |    | 705,732    |  |  |
| Operating Grants & Contributions |    |             |    |            |    |            |    |            |    |            |  |  |
| General Government               |    | 540,108     |    | 748,332    |    | 655,598    |    | 768,143    |    | 215,183    |  |  |
| Finance                          |    | -           |    | -          |    | -          |    | -          |    | -          |  |  |
| Public Safety                    |    | -           |    | -          |    | -          |    | -          |    | -          |  |  |
| Parks                            |    | -           |    | -          |    | -          |    | -          |    | -          |  |  |
| Public Works                     |    | -           |    | <u>-</u>   |    | -          |    | -          |    | -          |  |  |
| Total Governmental Activities    | \$ | 5,380,150   | \$ | 6,584,155  | \$ | 10,826,801 | \$ | 10,276,251 | \$ | 9,592,709  |  |  |
| Business-type Activities:        |    |             |    |            |    |            |    |            |    |            |  |  |
| Charges for Services             |    |             |    |            |    |            |    |            |    |            |  |  |
| Enterprise                       |    | 8,689,813   |    | 9,718,894  |    | 11,043,310 |    | 11,298,324 |    | 13,767,268 |  |  |
| Fleet Services                   |    | 500,802     |    | 647,562    |    | 543,743    |    | 803,220    |    | 745,546    |  |  |
| Operating Grants & Contributions |    |             |    |            |    |            |    |            |    |            |  |  |
| Enterprise                       |    | -           |    | <u>-</u>   |    | -          |    | -          |    | -          |  |  |
| Total Business-type Activities   |    | 9,190,615   |    | 10,366,456 |    | 11,587,053 |    | 12,101,544 |    | 14,512,814 |  |  |
| Total Primary Government         | \$ | 14,570,765  | \$ | 16,950,611 | \$ | 22,413,854 | \$ | 22,377,795 | \$ | 24,105,523 |  |  |

|    | 2009       | 2010          | 2010 2011 2012   | 2 2013              |
|----|------------|---------------|--|---------------------|
|    |            |               |  |                     |
|    |            |               |  |                     |
|    |            |               |  |                     |
| \$ | 7,059,292  | \$ 6,725,603  | 92 \$ 6,725,603 \$ 7,577,554 \$ 8,19                           | 9,459 \$ 1,982,113  |
|    | 1,375,485  | 2,430,917     | 35 2,430,917 4,350,954 3,729                                   | 5,515 3,489,063     |
|    | 828,233    | 877,457       | 33 877,457 1,084,825 1,15 <sup>-</sup>                         | 7,025 1,194,628     |
|    | 573,402    | 618,137       | 02 618,137 722,668 718   | 8,931 742,027       |
|    |            |               |  |                     |
|    | 584,351    | 649,953       | 51 649,953 1,247,405 1,698                                     | 8,203 1,758,848     |
|    | 57,995     | -             | 95   |                     |
|    | 925,361    | 87,564        | 61 87,564 62,070 35  | 3,102 494,595       |
|    | 191,572    | -             | 72   |                     |
|    | 246,467    | 896,259       | 896,259 -  | - 104,520           |
| \$ | 11,842,158 | \$ 12,285,890 | 58 <u>\$ 12,285,890</u> <u>\$ 15,045,476</u> <u>\$ 15,85</u> 2 | <u>\$ 9,765,794</u> |
|    |            |               |  |                     |
|    |            |               |  |                     |
|    | 44 200 624 | 45 454 040    | 04 45 454 040 04 000 040 000 000                               | 2.400 24.220.204    |
|    | 14,200,624 | 15,451,810    |  |                     |
|    | 951,870    | 1,088,578     | 70 1,088,578 1,156,833 1,21                                    | 1,046 1,297,701     |
|    | 685,721    | _             | 21   |                     |
|    | 15,838,215 | 16,540,388    |  | 4,452 25,536,992    |
|    | ,          | . 5,5 . 5,000 |  |                     |
| \$ | 27,680,373 | \$ 28,826,278 | 73 \$ 28,826,278 \$ 37,863,155 \$ 38,020                       | 6,687 \$ 35,302,786 |
|    |            |               | <del></del>  |                     |

**CITY OF CONROE, TEXAS**FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

|  |    |            | ır |            |    |                    |    |            |
|--|----|------------|----|------------|----|--------------------|----|------------|
|  |    | 2004       |    | 2005       |    | 2006               |    | 2007       |
|  |    |            |    |            |    |                    |    |            |
| General Fund                               |    |            |    |            |    |                    |    |            |
| Reserved                                   | \$ | 65,172     | \$ | 67,947     | \$ | 58,395             | \$ | 4,443,217  |
| Unreserved                                 |    | 3,509,472  |    | 8,252,471  |    | 14,404,541         |    | 12,946,865 |
| Nonspendable:                              |    |            |    |            |    |                    |    |            |
| Inventories                                |    | -          |    | -          |    | -                  |    | -          |
| Prepaid Items                              |    | -          |    | -          |    | -                  |    | -          |
| Restricted for:                            |    |            |    |            |    |                    |    |            |
| Court Technology Fund                      |    | -          |    | -          |    | -                  |    | -          |
| Court Security Fund                        |    | -          |    | -          |    |                    |    |            |
| Court Efficiency Fund                      |    | -          |    | -          |    |                    |    |            |
| Severence Pay 2% Sinking Fund              |    | -          |    | -          |    | -                  |    | -          |
| Seized Assets                              |    | -          |    | -          |    | -                  |    | -          |
| Red Light Cameras                          |    | -          |    | -          |    | -                  |    | -          |
| State Franchise 1% PEG Fee                 |    | -          |    | -          |    | -                  |    | -          |
| Assigned to:                               |    |            |    |            |    |                    |    |            |
| Tree Mitigation Revenue                    |    | -          |    | -          |    | -                  |    | -          |
| Equipment Replacement                      |    | -          |    | -          |    | -                  |    | 4,375,889  |
| General Fund-Balance FY2014 Appropriation  |    | -          |    | -          |    | _                  |    | -          |
| Unassigned                                 |    | -          |    | -          |    | -                  |    | -          |
| Total General Fund                         | \$ | 3,574,644  | \$ | 8,320,418  | \$ | 14,462,936         | \$ | 21,765,971 |
|  |    | <u> </u>   |    |            |    | · · ·              |    |            |
| All Other Governmental Funds               |    |            |    |            |    |                    |    |            |
| Reserved for:                              |    |            |    |            |    |                    |    |            |
| Debt Service                               | \$ | 257,941    | \$ | 755,165    | \$ | 870,322            | \$ | 1,201,318  |
| Unreserved, designated for, reported in:   | φ  | 237,941    | φ  | 755,165    | Φ  | 670,322            | Φ  | 1,201,316  |
| Special Revenue Funds:                     |    |            |    |            |    |                    |    |            |
| CIDC Fund                                  |    | 2 01 4 041 |    | E 402 1E4  |    | 6 765 220          |    | 11 010 E11 |
| Retained Risk                              |    | 3,814,041  |    | 5,403,154  |    | 6,765,338<br>3,193 |    | 11,010,511 |
|  |    | -          |    | -          |    | 3,193              |    | -          |
| Unreserved, Undesignated for, reported in: |    | 5 000 025  |    | 2 455 570  |    | 2 925 006          |    | 11 110 676 |
| Capital Project Funds                      |    | 5,080,825  |    | 2,455,570  |    | 2,825,996          |    | 11,448,676 |
| Special Projects                           |    | 1,441,808  |    | 1,494,066  |    | 1,307,837          |    | 1,256,628  |
| Restricted for:                            |    |            |    |            |    |                    |    |            |
| 4B Sales Tax                               |    | -          |    | -          |    | -                  |    | -          |
| Debt Service                               |    | -          |    | -          |    | -                  |    | -          |
| Capital Project Funds                      |    | -          |    | -          |    | -                  |    | -          |
| Special Revenue Funds                      |    | -          |    | -          |    | -                  |    | -          |
| Committed for:                             |    |            |    |            |    |                    |    |            |
| CIDC-Land Sales                            |    | -          |    | -          |    | -                  |    | -          |
| Police Projects-Settlement Proceeds        |    | -          |    | -          |    | -                  |    | -          |
| TIRZ#2-Property Tax Receipts               |    | -          |    | -          |    | -                  |    | -          |
| TIRZ#3-Property Tax Receipts               |    | -          |    | -          |    | -                  |    | -          |
| Conroe Park N. Inc. Park-Infrastructure    |    | -          |    | -          |    | -                  |    | -          |
| Conroe Tower-Lease Income                  |    | -          |    | -          |    | -                  |    | -          |
| Owen Theater-Ticket Sales                  |    | -          |    | -          |    | -                  |    | -          |
| Woodlands Township Reg. Participation      |    | -          |    | -          |    | -                  |    | -          |
| Assigned to:                               |    |            |    |            |    |                    |    |            |
| Parks Foundation-Donations                 |    | -          |    | -          |    | -                  |    | -          |
| CIDC-Balance FY2014 Appropriations         |    | -          |    | -          |    | _                  |    | -          |
| Unassigned:                                |    | -          |    | _          |    | _                  |    | -          |
| Total All Other Governmental Funds         | \$ | 10,594,615 | \$ | 10,107,955 | \$ | 11,772,686         | \$ | 24,917,133 |
|  |    |            |    |            |    |                    |    |            |

| Fiscal Year |                      |    |                      |    |                       |    |            |    |             |         |            |  |
|-------------|----------------------|----|----------------------|----|-----------------------|----|------------|----|-------------|---------|------------|--|
|             | 2008                 |    | 2009                 |    | 2010                  |    | 2011       |    | 2012        |         | 2013       |  |
|             |                      |    |                      |    |                       |    |            |    |             |         |            |  |
| \$          | 67,477<br>18,246,066 | \$ | 36,942<br>19,864,037 | \$ | 165,106<br>17,838,511 | \$ | -          | \$ | -           | \$      | -          |  |
|             |                      |    |                      |    |                       |    |            |    |             |         |            |  |
|             | -                    |    | -                    |    | -                     |    | 25,373     |    | 42,871      |         | 43,791     |  |
|             | -                    |    | -                    |    | -                     |    | 120,070    |    | 116,910     |         | 113,750    |  |
|             | _                    |    | _                    |    | _                     |    | 100,395    |    | _           |         | 31,497     |  |
|             |                      |    |                      |    |                       |    | -          |    | 188,541     |         | 105,605    |  |
|             |                      |    |                      |    |                       |    | -          |    | 204,460     |         | 151,170    |  |
|             | -                    |    | -                    |    | -                     |    | -          |    | -           |         | 15,829     |  |
|             | -                    |    | -                    |    | -                     |    | 236,503    |    | 394,828     |         | 184,389    |  |
|             | -                    |    | -                    |    | -                     |    | 312,564    |    | 405,739     |         | 416,273    |  |
|             | -                    |    | -                    |    | -                     |    | 11,905     |    | 54,311      |         | 93,998     |  |
|             | _                    |    | _                    |    | -                     |    | -          |    | _           |         | 15,353     |  |
|             | 5,204,390            |    | 2,460,433            |    | 2,686,253             |    | 2,659,177  |    | 3,082,043   |         | 3,906,728  |  |
|             | -                    |    | -                    |    | -                     |    | -          |    | -           |         | 1,751,375  |  |
|             | -                    |    | -                    |    | -                     |    | 19,911,074 | _  | 23,483,574  | _       | 24,887,074 |  |
| \$          | 23,517,933           | \$ | 22,361,412           | \$ | 20,689,870            | \$ | 23,377,061 | \$ | 27,973,277  | \$      | 31,716,832 |  |
|             |                      |    |                      |    |                       |    |            |    |             |         |            |  |
| \$          | 952,326              | \$ | 4,304,747            | \$ | 5,028,864             | \$ | -          | \$ | -           | \$      | -          |  |
|             | 14,921,377           |    | 5,075,144            |    | 4,910,240             |    | -          |    | -           |         | -          |  |
|             | -                    |    | -                    |    | -                     |    | -          |    | -           |         | -          |  |
|             | 21,910,731           |    | 29,377,504           |    | 29,668,367            |    | _          |    | -           |         | -          |  |
|             | 765,092              |    | 865,526              |    | 740,551               |    | -          |    | -           |         | -          |  |
|             | -                    |    | -                    |    | -                     |    | 5,718,604  |    | 6,444,898   |         | 8,591,820  |  |
|             | -                    |    | -                    |    | -                     |    | 6,441,765  |    | 10,451,194  |         | 12,260,043 |  |
|             | -                    |    | -                    |    | -                     |    | 28,774,112 |    | 23,677,654  |         | 12,796,545 |  |
|             | -                    |    | -                    |    | -                     |    | 822,755    |    | 1,146,480   |         | 1,446,517  |  |
|             | _                    |    | _                    |    | -                     |    | 3,439,652  |    | 1,621,505   |         | 2,461,268  |  |
|             | -                    |    | -                    |    | -                     |    | 362,504    |    | 362,451     |         | 340,554    |  |
|             | -                    |    | -                    |    | -                     |    | 3          |    | 5           |         | 8          |  |
|             | -                    |    | -                    |    | -                     |    | 2,922,942  |    | 3,023,439   |         | 3,463,184  |  |
|             | -                    |    | -                    |    | -                     |    | 2,516,382  |    | -           |         | -          |  |
|             | -                    |    | -                    |    | -                     |    | 385,084    |    | 466,711     |         | 385,950    |  |
|             | -                    |    | -                    |    | -                     |    | 97,514     |    | 100,739     |         | 98,386     |  |
|             | -                    |    | -                    |    | -                     |    | 35,360     |    | 44,042      |         | 54,123     |  |
|             | -                    |    | -                    |    | -                     |    | 4,604      |    | 4,604       |         | -          |  |
|             | -                    |    | -                    |    | -                     |    | -          |    | -           | 421,649 |            |  |
| _           | -                    | _  |                      |    | <u>-</u>              |    |            | _  | (4,872,753) |         | -          |  |
| \$          | 38,549,526           | \$ | 39,622,921           | \$ | 40,348,022            | \$ | 51,521,281 | \$ | 42,470,969  | \$      | 42,320,047 |  |

**CITY OF CONROE, TEXAS**CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

|                                       |    |   |    |             | -  |   |    |              | _  |              |
|---------------------------------------|----|---|----|-------------|----|---|----|--------------|----|--------------|
|                                       |    | 2004                                    |    | 2005        |    | 2006                                    |    | 2007         |    | 2008         |
| Revenues                              |    |   |    |             |    |   |    |              |    |              |
| Taxes                                 | \$ | 32,903,536                              | \$ | 34,582,604  | \$ | 40,498,583                              | \$ | 42,780,198   | \$ | 46,107,838   |
| Licenses and Permits                  |    | 1,531,744                               |    | 1,857,903   |    | 2,394,336                               |    | 2,055,529    |    | 1,628,111    |
| Charges for Services                  |    | 1,792,080                               |    | 1,984,967   |    | 916,490                                 |    | 1,376,537    |    | 1,484,854    |
| Lease Income                          |    | 325,119                                 |    | 301,666     |    | 309,551                                 |    | 295,408      |    | 281,458      |
| Land Sales                            |    | -                                       |    | 626,868     |    | 1,093,043                               |    | 953,745      |    | 5,142,836    |
| Fines and Forfeitures                 |    | 838,331                                 |    | 1,125,117   |    | 1,315,769                               |    | 1,317,815    |    | 1,029,715    |
| Intergovernmental                     |    | 1,291,031                               |    | 2,368,709   |    | 3,003,857                               |    | 2,542,020    |    | 2,217,918    |
| Investment Income                     |    | 622,387                                 |    | 418,397     |    | 1,000,074                               |    | 1,915,809    |    | 1,138,113    |
| Gain (Loss) on Investments            |    | -                                       |    | -           |    | (733,375)                               |    | 275,649      |    | 471,925      |
| Penalties and Interest                |    | 100,738                                 |    | 133,207     |    | 141,259                                 |    | 132,178      |    | 121,257      |
| Sale of Assets                        |    | -                                       |    | -           |    | -                                       |    | 1,299,847    |    | -            |
| Other                                 |    | 150,390                                 |    | 1,581,826   |    | 694,174                                 |    | 991,527      |    | 217,811      |
| Total Revenues                        |    | 39,555,356                              |    | 44,981,264  |    | 50,633,761                              |    | 55,936,262   |    | 59,841,836   |
| Expenditures                          |    |   |    |             |    |   |    |              |    |              |
| General Government                    |    | 5,151,865                               |    | 5,327,329   |    | 9,671,105                               |    | 7,061,998    |    | 11,289,098   |
| Finance                               |    | 752,999                                 |    | 951,489     |    | 961,631                                 |    | 967,077      |    | 1,269,489    |
| Public Safety                         |    | 14,366,727                              |    | 14,831,292  |    | 15,964,914                              |    | 16,987,159   |    | 19,506,439   |
| Parks                                 |    | 3,411,568                               |    | 3,547,279   |    | 3,877,382                               |    | 3,033,828    |    | 3,678,713    |
| Pubic Works                           |    | 4,567,063                               |    | 4,045,718   |    | 4,692,501                               |    | 4,960,344    |    | 5,397,344    |
| Debt Service:                         |    | .,,                                     |    | .,,         |    | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |    | 1,000,011    |    | 2,221,211    |
| Principal                             |    | 3,460,378                               |    | 4,287,000   |    | 5,029,157                               |    | 5,351,293    |    | 5,812,976    |
| Interest                              |    | 4,597,490                               |    | 3,124,910   |    | 3,100,448                               |    | 3,286,714    |    | 3,056,638    |
| Bond Issuance Costs                   |    | -                                       |    | -           |    | -                                       |    | -            |    | -            |
| Capital Outlay                        |    | 7,245,930                               |    | 4,919,743   |    | 7,754,555                               |    | 14,329,659   |    | 28,827,746   |
| Other                                 |    | 1,179,055                               |    | 1,131,154   |    | - ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |    | ,020,000     |    |              |
| Total Expenditures                    |    | 44,733,075                              |    | 42,165,914  |    | 51,051,693                              | _  | 55,978,072   | _  | 78,838,443   |
| ·                                     |    |   |    |             |    |   |    |              |    |              |
| Excess of Revenues                    |    |   |    |             |    |   |    |              |    |              |
| Over (Under) Expenditures             |    | (5,177,719)                             |    | 2,815,350   |    | (417,932)                               |    | (41,810)     |    | (18,996,607) |
| Other Financing Sources/(Uses)        |    |   |    |             |    |   |    |              |    |              |
| Proceeds from Bonds and COs           |    | 1,137,453                               |    | 4,168,378   |    | 4,155,666                               |    | 33,701,208   |    | 32,100,000   |
| Refunding Bonds Issued                |    | -                                       |    | -           |    | -                                       |    | -            |    | -            |
| Proceeds from Capital Lease           |    | _                                       |    | 1,314,221   |    | 2,452,456                               |    | _            |    | _            |
| Premiums and Discounts                |    | -                                       |    | -           |    | -                                       |    | -            |    | -            |
| Premium, Disc. and/or Issuance Costs  |    | _                                       |    | _           |    | _                                       |    | (152,284)    |    | 122,115      |
| Payment to Refunded Bond Escrow Agent |    | (300)                                   |    | (4,110,408) |    | _                                       |    | (13,086,693) |    | (1,282,504)  |
| Transfers In                          |    | 3,274,663                               |    | 3,998,571   |    | 4,181,543                               |    | 4,072,130    |    | 18,298,629   |
| Transfers Out                         |    | (4,211,063)                             |    | (4,284,564) |    | (3,024,898)                             |    | (3,930,685)  |    | (14,857,278) |
| Total Other Financing                 |    | · , , , , , , , , , , , , , , , , , , , |    | , ,         |    | · , , , , , , , , , , , , , , , , , , , |    | , -,         |    | , , , -1     |
| Sources/(Uses)                        |    | 200,753                                 |    | 1,086,198   |    | 7,764,767                               |    | 20,603,676   |    | 34,380,962   |
| Net Change in Fund Balances           | \$ | (4,976,966)                             | \$ | 3,901,548   | \$ | 7,346,835                               | \$ | 20,561,866   | \$ | 15,384,355   |
| Dakt Canina and Danasation of         | ·  |   | _  |             | _  |   |    |              |    |              |
| Debt Service as a Percentage of       |    | 24 50/                                  |    | 10.00/      |    | 40 00/                                  |    | 20.70/       |    | 17 70/       |
| Noncapital Expenditures               |    | 21.5%                                   |    | 19.9%       |    | 18.8%                                   |    | 20.7%        |    | 17.7%        |

|    | 2009                                  |    | 2010  |    | 2011         |         | 2012         |           | 2013         |  |
|----|---------------------------------------|----|---|----|--------------|---------|--------------|-----------|--------------|--|
| \$ | 47,521,728                            | \$ | 46,779,434                                    | \$ | 50,327,235   | \$      | 53,584,786   | \$        | 60,358,883   |  |
| Ψ  | 1,174,481                             | Ψ  | 1,293,727                                     | Ψ  | 1,240,026    | Ψ       | 1,414,723    | Ψ         | 1,752,598    |  |
|    | 1,518,562                             |    | 1,545,589                                     |    | 1,833,902    |         | 1,909,626    | 1,979,380 |              |  |
|    | 301,447                               |    | 312,867                                       |    | 332,526      |         | 339,640      |           | 331,029      |  |
|    | 1,192,527                             |    | 751,187                                       | -  |              | 339,040 |              |           | 551,025      |  |
|    | 3,820,757                             |    | 2,247,748                                     |    | 4,204,363    |         | 3,480,694    | 3,344,824 |              |  |
|    | 718,692                               |    | 3,789,076                                     |    |              |         |              |           | 3,342,357    |  |
|    | (247,791)                             |    | , ,   |    | 2,705,939    |         | 3,610,177    |           |              |  |
|    | , ,                                   |    | 290,805                                       |    | 183,455      |         | 277,440      |           | 116,658      |  |
|    | 124,740                               |    | (78,519)                                      |    | 33,809       |         | (9,121)      |           | (191,185)    |  |
|    | 830,453                               |    | 150,095                                       |    | 107,349      |         | 140,798      |           | 112,655      |  |
|    | 4 005 050                             |    | -   |    | 3,439,652    |         | 1,621,505    |           | 2,645,283    |  |
|    | 1,325,953                             |    | 614,992                                       |    | 677,273      |         | 830,787      |           | 852,106      |  |
|    | 58,281,549                            |    | 57,697,001                                    |    | 65,085,529   |         | 67,201,055   |           | 74,644,588   |  |
|    | 8,043,022                             |    | 10,469,930                                    |    | 9,858,475    |         | 12,912,210   |           | 11,444,046   |  |
|    |                                       |    |   |    |              |         |              |           |              |  |
|    | 1,277,562                             |    | 1,259,066                                     |    | 1,302,032    |         | 1,354,043    |           | 1,333,034    |  |
|    | 20,322,601                            |    | 21,289,975                                    |    | 22,150,568   |         | 22,534,671   |           | 24,048,252   |  |
|    | 4,294,923                             |    | 4,403,634                                     |    | 4,724,826    |         | 4,124,585    |           | 4,238,271    |  |
|    | 5,433,457                             |    | 5,269,914                                     |    | 5,772,043    |         | 5,519,381    |           | 6,703,354    |  |
|    | 6,496,604                             |    | 6,687,970                                     |    | 6,916,093    |         | 7,437,033    |           | 13,183,048   |  |
|    | 4,730,550                             |    | 4,859,814                                     |    | 4,889,929    |         | 5,751,981    |           | 5,887,124    |  |
|    | -                                     |    | -   |    | 453,738      |         | 239,023      |           | 433,014      |  |
|    | 21,013,380                            |    | 13,646,743                                    |    | 29,127,940   |         | 21,033,141   |           | 18,897,565   |  |
|    | -                                     |    | -   |    | -            |         | -            |           | -            |  |
|    | 71,612,099                            |    | 67,887,046                                    |    | 85,195,644   |         | 80,906,068   |           | 86,167,708   |  |
|    | (13,330,550)                          |    | (10,190,045)                                  |    | (20,110,115) |         | (13,705,013) |           | (11,523,120) |  |
|    | (13,330,330)                          |    | (10,190,043)                                  |    | (20,110,113) |         | (13,703,013) |           | (11,323,120) |  |
|    | 12,750,000                            |    | 9,270,000                                     |    | 32,080,000   |         | 8,970,000    |           | 13,080,000   |  |
|    | -                                     |    | 4,035,000                                     |    | -            |         | 7,560,000    |           | 12,305,000   |  |
|    | -                                     |    | -   |    | -            |         | -            |           | -            |  |
|    | -                                     |    | -   |    | 590,506      |         | 258,044      |           | 1,692,117    |  |
|    | 43,466                                |    | 425,757                                       |    | -            |         | -            |           | (13,069,437) |  |
|    | -                                     |    | (4,064,917)                                   |    | -            |         | (7,697,335)  |           | 13,761,078   |  |
|    | 19,193,905                            |    | 9,374,078                                     |    | 7,848,088    |         | 7,289,803    |           | (12,653,006) |  |
|    | (18,739,946)                          |    | (9,796,314)                                   |    | (6,548,029)  |         | (7,129,595)  |           | -            |  |
|    | , , , , , , , , , , , , , , , , , , , |    | <u>, , , , , , , , , , , , , , , , , , , </u> |    |              |         |              |           |              |  |
|    | 13,247,425                            | _  | 9,243,604                                     |    | 33,970,565   |         | 9,250,917    | _         | 15,115,752   |  |
| \$ | (83,125)                              | \$ | (946,441)                                     | \$ | 13,860,450   | \$      | (4,454,096)  | \$        | 3,592,632    |  |
|    | 22.2%                                 |    | 21.3%   |    | 21.1%        |         | 22.0%        |           | 28.3%        |  |

**CITY OF CONROE, TEXAS**TAX REVENUES BY SOURCE-GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

| Fiscal<br>Year      | Property        | Sales & Use      | Occupancy     | Franchise       | Other         | Total            |
|---------------------|-----------------|------------------|---------------|-----------------|---------------|------------------|
| 2004                | \$<br>7,942,985 | \$<br>21,831,455 | \$<br>246,498 | \$<br>2,249,827 | \$<br>632,771 | \$<br>32,903,536 |
| 2005                | 8,710,890       | 22,729,197       | 270,699       | 2,343,976       | 527,842       | 34,582,604       |
| 2006                | 9,670,927       | 27,297,564       | 357,855       | 3,031,455       | 294,632       | 40,652,433       |
| 2007                | 10,401,963      | 28,709,204       | 418,612       | 2,854,796       | 513,085       | 42,897,660       |
| 2008                | 11,769,528      | 29,786,065       | 424,744       | 3,747,522       | 576,056       | 46,303,915       |
| 2009                | 13,453,000      | 30,016,051       | 518,732       | 4,275,277       | 605,760       | 48,868,820       |
| 2010                | 14,219,193      | 27,177,046       | 441,937       | 4,195,285       | 988,807       | 47,022,268       |
| 2011                | 14,327,890      | 30,033,856       | 591,940       | 4,715,542       | 658,007       | 50,327,235       |
| 2012                | 15,249,271      | 32,314,774       | 801,963       | 4,446,159       | 711,387       | 53,523,554       |
| 2013                | 16,779,352      | 36,640,658       | 926,573       | 5,275,521       | 736,778       | 60,358,883       |
| Change<br>2004-2013 | 111%            | 68%              | 276%          | 134%            | 16%           | 83%              |

# TAXABLE ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

| Fiscal<br>Year | <br>Residential Commercial Personal Property Property Property |    | Less: Tax Exempt Property |                   | Total Taxable Assessed Value |               | Total<br>Direct Tax<br>Rate |               |  |        |
|----------------|--|----|---------------------------|-------------------|------------------------------|---------------|-----------------------------|---------------|--|--------|
| 2004           | \$<br>1,010,717,586  | \$ | 623,591,262               | \$<br>559,512,260 | \$                           | 370,615,031   | \$                          | 1,823,206,077 |  | 0.4335 |
| 2005           | 1,107,034,770  |    | 658,081,879               | 575,711,594       |                              | 361,332,939   |                             | 1,979,495,304 |  | 0.4335 |
| 2006           | 1,365,324,116  |    | 694,723,935               | 588,997,649       |                              | 483,915,135   |                             | 2,165,130,565 |  | 0.4335 |
| 2007           | 1,412,912,626  |    | 767,896,649               | 835,045,102       |                              | 554,553,365   |                             | 2,461,301,012 |  | 0.4300 |
| 2008           | 1,661,807,741  |    | 851,895,855               | 886,627,778       |                              | 617,560,392   |                             | 2,782,770,982 |  | 0.4250 |
| 2009           | 1,948,093,457  |    | 1,001,283,950             | 977,551,693       |                              | 743,239,121   |                             | 3,183,689,979 |  | 0.4200 |
| 2010           | 2,030,626,191  |    | 1,124,367,371             | 1,101,005,332     |                              | 828,644,880   |                             | 3,427,354,014 |  | 0.4200 |
| 2011           | 2,167,059,632  |    | 1,136,236,430             | 985,264,053       |                              | 838,389,460   |                             | 3,450,170,655 |  | 0.4200 |
| 2012           | 2,313,008,691  |    | 1,155,513,957             | 1,076,071,214     |                              | 913,635,952   |                             | 3,630,957,910 |  | 0.4200 |
| 2013           | 2,433,878,457  |    | 1,361,859,836             | 1,224,422,172     |                              | 1,017,472,186 |                             | 4,002,688,279 |  | 0.4200 |

Source: Montgomery Central Appraisal District

Note: Property in the City is reassessed each year. Property is assessed at actual value; therefore, the assessed values are equal to actual value. Tax rates are per \$100 of assessed value.

CITY OF CONROE, TEXAS
PROPERTY TAX RATES-DIRECT AND OVERLAPPING LAST TEN FISCAL YEARS

**TABLE C-8** 

|     |                |                | City Direct Rates               |                         | Overlapping Rates    |                                   |                                   |               |                      |                      |                       |  |  |  |  |
|-----|----------------|----------------|---------------------------------|-------------------------|----------------------|-----------------------------------|-----------------------------------|---------------|----------------------|----------------------|-----------------------|--|--|--|--|
|     | Fiscal<br>Year | Basic<br>Rates | General Obligation Debt Service | Total<br>Direct<br>Rate | Montgomery<br>County | Mont. Co.<br>Hospital<br>District | North Harris/ Mont. Comm. College | Conroe<br>ISD | Mont. Co.<br>MUD #90 | Mont. Co.<br>MUD #92 | Mont. Co.<br>MUD #107 |  |  |  |  |
|     | 2004           | 0.2035         | 0.2300                          | 0.4335                  | 0.4828               | 0.1082                            | 0.1145                            | 1.7325        | N/A                  | N/A                  | N/A                   |  |  |  |  |
|     | 2005           | 0.2235         | 0.2100                          | 0.4335                  | 0.4963               | 0.0999                            | 0.1145                            | 1.7325        | N/A                  | N/A                  | N/A                   |  |  |  |  |
|     | 2006           | 0.2435         | 0.1900                          | 0.4335                  | 0.4963               | 0.0850                            | 0.1207                            | 1.7600        | 0.6000               | 0.6000               | N/A                   |  |  |  |  |
|     | 2007           | 0.2400         | 0.1900                          | 0.4300                  | 0.4913               | 0.0781                            | 0.1167                            | 1.5900        | 0.6000               | 0.6000               | 0.6000                |  |  |  |  |
| 100 | 2008           | 0.2350         | 0.1900                          | 0.4250                  | 0.4888               | 0.0777                            | 0.1144                            | 1.2400        | 0.6000               | 0.6000               | 0.6000                |  |  |  |  |
|     | 2009           | 0.2300         | 0.1900                          | 0.4200                  | 0.4838               | 0.0760                            | 0.1101                            | 1.2700        | 0.6000               | 0.6000               | 0.6000                |  |  |  |  |
|     | 2010           | 0.2450         | 0.1750                          | 0.4200                  | 0.4838               | 0.0755                            | 0.1101                            | 1.2850        | 0.6000               | 0.6000               | 0.7000                |  |  |  |  |
|     | 2011           | 0.2500         | 0.1700                          | 0.4200                  | 0.4838               | 0.0754                            | 0.1176                            | 1.2950        | 0.6000               | 0.6000               | 0.7000                |  |  |  |  |
|     | 2012           | 0.2500         | 0.1700                          | 0.4200                  | 0.4838               | 0.0729                            | 0.1198                            | 1.2900        | 0.6000               | 0.6000               | 0.7000                |  |  |  |  |
|     | 2013           | 0.2500         | 0.1700                          | 0.4200                  | 0.4838               | 0.0727                            | 0.1160                            | 1.2850        | 0.6000               | 0.6000               | 0.7000                |  |  |  |  |

Source: Montgomery Central Appraisal District.

CITY OF CONROE, TEXAS
PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND TEN YEARS AGO

| 2013 Taxpayer                      | Type of Business         | 2  | 012 Assessed<br>Valuation     | Percentage of<br>Total Assessed<br>Valuation |
|------------------------------------|--------------------------|----|-------------------------------|--|
|                                    |                          |    |                               |  |
| Conroe Hospital Corporation        | Hospital                 | \$ | 74,795,580                    | 1.87%  |
| McKesson Corporation               | Pharmaceuticals          |    | 55,631,940                    | 1.39%  |
| Wal-Mart Real Estate Bus. Trust    | Retail                   |    | 48,918,113                    | 1.22%  |
| Maverick Tube Texas Works          | Manufacturing            |    | 46,524,500                    | 1.16%  |
| National Oilwell Varco DHT LP      | Manufacturing            |    | 41,437,380                    | 1.04%  |
| Entergy Texas Inc.                 | Electric Utility         |    | 31,643,850                    | 0.79%  |
| Crown Cork & Seal Company          | Manufacturing            |    | 29,798,380                    | 0.74%  |
| Conroe Marketplace S C LP          | Retail                   |    | 29,558,780                    | 0.74%  |
| Consolidated Communications (LCTX) | Telephone Company        |    | 27,589,270                    | 0.69%  |
| MS Energy Services                 | Energy Services          |    | 27,176,050                    | 0.68%  |
| Total                              |                          | \$ | 413,073,843                   | 10.32%                                       |
| 2003 Taxpayer                      | Type of Business         |    | 2002<br>Assessed<br>Valuation | Percentage of Total Assessed Valuation       |
| Conroe Hospital Corporation        | Hospital                 | \$ | 73,584,080                    | 4.20%  |
| TXU Communications Telephone       | Telephone Utility        | Ψ  | 33,969,700                    | 2.00%  |
| Conroe Regional Medical Center     | Hospital                 |    | 30,369,118                    | 1.70%  |
| Gulf States Utilities              | Electric Utility         |    | 19,644,153                    | 1.10%  |
| Crown Cork & Seal Company          | Manufacturing            |    | 19,534,140                    | 1.10%  |
| The Prime Outlets at Conroe        | Retail - Shopping Center |    | 17,787,697                    | 1.00%  |
| Town Center Venture LLP            | Retail                   |    | 15,760,720                    | 0.90%  |
| Hempel Coatings (USA)              | Manufacturing            |    | 15,565,490                    | 0.90%  |
| Ball Metal Container Group         | Manufacturing            |    | 12,065,162                    | 0.70%  |
| US Filter                          | Manufacturing            |    | 11,472,870                    | 0.70%  |
| Total                              |                          | \$ | 249,753,130                   | 14.30%                                       |

Source: Montgomery Central Appraisal District

### TABLE C-10

# CITY OF CONROE, TEXAS PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

| Fiscal  |             | Collected   | within the  |                |               |              |
|---------|-------------|-------------|-------------|----------------|---------------|--------------|
| Year    | Total Tax   | Fiscal Year | of the Levy | Collections in | Total Collect | ions to Date |
| Ended   | Levy for    |             | Percentage  | Subsequent     |               | Percentage   |
| Sept 30 | Fiscal Year | Amount      | of Levy     | Years          | Amount        | of Levy      |
| 2004    | 7,887,625   | 7,685,114   | 97.40%      | 186,833        | 7,871,947     | 99.80%       |
| 2005    | 8,575,518   | 8,405,954   | 98.00%      | 148,184        | 8,554,138     | 99.75%       |
| 2006    | 9,381,199   | 9,274,223   | 98.28%      | 78,441         | 9,352,664     | 99.70%       |
| 2007    | 10,549,673  | 10,376,943  | 98.38%      | 140,862        | 10,517,805    | 99.70%       |
| 2008    | 11,813,302  | 11,716,511  | 99.18%      | 70,104         | 11,786,615    | 99.77%       |
| 2009    | 13,395,885  | 13,171,609  | 98.33%      | 179,811        | 13,351,420    | 99.67%       |
| 2010    | 14,378,880  | 14,164,088  | 98.51%      | 67,719         | 14,231,807    | 98.98%       |
| 2011    | 14,452,462  | 14,222,611  | 98.41%      | 113,791        | 14,336,402    | 99.20%       |
| 2012    | 15,205,842  | 14,951,252  | 98.33%      | 116,487        | 15,009,482    | 98.71%       |
| 2013    | 16,858,196  | 16,610,584  | 98.53%      | -              | 16,779,352    | 99.53%       |

Source: Montgomery County Tax Assessor-Collector

Note: Total Tax Collections to date does not include penalty charges and interest.

LAST TEN CALENDAR YEARS (IN THOUSANDS OF DOLLARS)

TABLE C-11 TAXABLE SALES BY CATEGORY

|                            | Calendar Year |            |            |              |              |              |              |                 |              |           |
|----------------------------|---------------|------------|------------|--------------|--------------|--------------|--------------|-----------------|--------------|-----------|
|                            | 2003          | 2004       | 2005       | 2006         | 2007         | 2008         | 2009         | 2010            | 2011         | 2012      |
| Agriculture                |               |            |            |              |              |              |              |                 |              |           |
| Forestry & Fishing         | \$ -          | \$ -       | \$ 124     | \$ 218       | \$ 287       | \$ 2         | \$ - 9       | \$ 4 \$         | 6 \$         | 54        |
| Mining                     | 556           | 1,195      | 2,763      | 3,928        | 8,895        | 11,527       | 11,892       | 11,915          | 6,053        | 25,385    |
| Construction               | 19,093        | 19,625     | 23,581     | 36,790       | 40,017       | 45,295       | 28,214       | 27,992          | 23,958       | 33,488    |
| Manufacturing              | 47,707        | 49,118     | 59,229     | 58,104       | 70,697       | 80,117       | 57,968       | 55,559          | 75,498       | 115,291   |
| Transportation,            |               |            |            |              |              |              |              |                 |              |           |
| Communication & Utilities  | 662           | 766        | 1,748      | 1,750        | 3,819        | 5,877        | 3,813        | 4,117           | 1,524        | 843       |
| Wholesale Trade            | 97,463        | 82,773     | 92,273     | 99,775       | 110,891      | 88,029       | 58,721       | 56,385          | 72,428       | 93,319    |
| Retail Trade               | 557,919       | 594,725    | 558,577    | 627,361      | 760,016      | 798,061      | 745,719      | 775,226         | 786,202      | 850,416   |
| Information                | 11,843        | 12,114     | 15,260     | 19,228       | 39,333       | 53,842       | 23,303       | 23,282          | 29,425       | 31,573    |
| Finance,                   |               |            |            |              |              |              |              |                 |              |           |
| Insurance & Real Estate    | 21,879        | 21,003     | 25,599     | 27,275       | 36,160       | 39,862       | 22,009       | 20,163          | 28,683       | 28,226    |
| Services                   | 146,358       | 155,549    | 170,183    | 179,955      | 187,367      | 193,176      | 198,447      | 193,343         | 201,872      | 218,972   |
| Other                      | 2,442         | 852        | 540        | 5            |              | 11           | -            | -               | -            |           |
|                            |               |            |            |              |              |              |              |                 |              |           |
| Total                      | \$ 905,922    | \$ 937,721 | \$ 949,877 | \$ 1,054,390 | \$ 1,257,482 | \$ 1,315,799 | \$ 1,150,086 | \$ 1,167,986 \$ | 1,225,649 \$ | 1,397,567 |
|                            |               |            |            |              |              |              |              |                 |              |           |
| City Direct Sales Tax Rate | 2.00%         | 2.00%      | 2.00%      | 2.00%        | 2.00%        | 2.00%        | 2.00%        | 2.00%           | 2.00%        | 2.00%     |

Source: Texas Comptroller of Public Accounts

Notes: Calendar years 2003-2006 reflect the State Comptroller's change of industry codes. Original submission of data based on NAICS codes. Data shown based on SIC codes.

# CITY OF CONROE, TEXAS DIRECT AND OVERLAPPING SALES TAX RATES LAST TEN FISCAL YEARS

|        | City   |
|--------|--------|
| Fiscal | Direct |
| Year   | Rate   |
| 2004   | 2.00%  |
| 2005   | 2.00%  |
| 2006   | 2.00%  |
| 2007   | 2.00%  |
| 2008   | 2.00%  |
| 2009   | 2.00%  |
| 2010   | 2.00%  |
| 2011   | 2.00%  |
| 2012   | 2.00%  |
| 2013   | 2.00%  |

Source: City Finance and Administration Department

SALES TAX REVENUE PAYERS BY INDUSTRY FISCAL YEARS 2002 AND 2012 (DOLLARS ARE IN MILLIONS)

|                                 |                  | Fiscal Ye     | ear 2002         |               | Fiscal Year 2012 |               |                  |               |  |  |
|---------------------------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|--|--|
| <u>Tax Remitter</u>             | Number of Filers | %<br>of Total | Tax<br>Liability | %<br>of Total | Number of Filers | %<br>of Total | Tax<br>Liability | %<br>of Total |  |  |
| Agriculture, Forestry & Fishing | 259              | 3.84%         | \$ 0.05          | 0.32%         | 54               | 0.52%         | \$ -             | 0.00%         |  |  |
| Mining                          | 30               | 0.45%         | 0.05             | 0.28%         | 93               | 0.89%         | 0.53             | 1.98%         |  |  |
| Construction                    | 456              | 6.76%         | 0.22             | 1.28%         | 935              | 8.98%         | 0.64             | 2.38%         |  |  |
| Manufacturing                   | 342              | 5.07%         | 0.76             | 4.44%         | 900              | 8.64%         | 2.13             | 7.91%         |  |  |
| Transportation,                 |                  |               |                  |               |                  |               |                  |               |  |  |
| Communication & Utilities       | 105              | 1.56%         | 0.46             | 2.70%         | 81               | 0.78%         | 0.02             | 0.06%         |  |  |
| Wholesale Trade                 | 420              | 6.23%         | 1.76             | 10.29%        | 592              | 5.69%         | 1.74             | 6.45%         |  |  |
| Retail Trade                    | 3,471            | 51.49%        | 12.71            | 74.20%        | 3,599            | 34.57%        | 16.45            | 61.01%        |  |  |
| Information                     | -                | 0.00%         | -                | 0.00%         | 121              | 1.16%         | 0.61             | 2.27%         |  |  |
| Finance,                        |                  |               |                  |               |                  |               |                  |               |  |  |
| Insurance & Real Estate         | 80               | 1.19%         | 0.03             | 0.17%         | 398              | 3.82%         | 0.57             | 2.12%         |  |  |
| Services                        | 1,578            | 23.41%        | 1.08             | 6.32%         | 3,613            | 34.70%        | 4.27             | 15.82%        |  |  |
| Other                           |                  | 0.00%         |                  | 0.00%         | 26               | 0.25%         |                  | 0.00%         |  |  |
| Total                           | 6,741            | 100.00%       | \$ 17.12         | 100.00%       | 10,412           | 100.00%       | \$ 26.96         | 100.00%       |  |  |

TABLE C-13

Source: Texas Comptroller of Public Accounts

Note: Due to confidentiality issues, the names of the ten largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the state's revenue. Fiscal year 2012 is the most recent year for which data is available.

LAST TEN FISCAL YEARS

| Fiscal<br>Year                               | CO B<br>Sale                   | Bonds,<br>onds &<br>es Tax<br>e Bonds <sup>(1</sup>            | Le | apital<br>eases<br>ligation  | <br>Notes  |      | Total<br>Long-Term<br>Debt  |   |                  |  |
|--|--------------------------------|--|----|--|--|------|---|---|------------------|--|
| 2004<br>2005<br>2006                         | 63,                            | 267,020<br>490,815<br>977,842                                  | •  | 489,536<br>1,835,186<br>3,788,485                                      | \$<br>1,485,000<br>1,428,000<br>1,658,666  | \$   | 54,241,556<br>66,754,001<br>68,424,993  |   |                  |  |
| 2007<br>2008                                 | 78,                            | 918,355<br>567,233   | 2  | 2,518,351<br>1,698,375   | 1,788,890<br>1,505,666   |      | 83,225,596<br>108,771,274   |   |                  |  |
| 2009<br>2010                                 | 112,                           | 679,681<br>322,401   |    | ,018,771<br>666,467  | 1,423,666<br>1,343,000   |      | 115,122,118<br>118,331,868  |   |                  |  |
| 2011<br>2012<br>2013                         | 143,                           | 211,540<br>868,156   |    | 617,374<br>566,341   | 1,256,000<br>1,165,000   |      | 144,084,914<br>145,599,497  |   |                  |  |
| 2013   | 145,                           | 034,959  |    | 513,293  | 1,070,000<br>Business-type   | Acti | 146,618,252<br>vities   |   |                  |  |
| Fiscal<br>Year                               |                                | enue<br>Inds   | Le | apital<br>eases<br>ligation  | <br>Total<br>Long-Term<br>Debt   |      | Total<br>Primary<br>Government  | Percentage<br>of Personal<br>Income         |                  | Per<br>Capita                                      |
| 2004<br>2005<br>2006<br>2007<br>2008<br>2009 | 1,<br>11,<br>16,<br>27,<br>34, | 215,605<br>612,071<br>828,536<br>865,000<br>479,444<br>434,295 | 6  | 156,000<br>105,238<br>5,387,667<br>6,634,623<br>5,082,839<br>5,517,554 | \$<br>2,371,605<br>1,717,309<br>18,216,203<br>23,499,623<br>33,562,283<br>39,951,849 | \$   | 56,613,161<br>68,471,310<br>86,641,196<br>106,725,219<br>142,333,557<br>155,073,967 | 7.27%<br>8.38%<br>9.98%<br>11.19%<br>15.14% |                  | 1,245<br>1,454<br>1,754<br>2,077<br>2,670<br>2,816 |
| 2010<br>2011<br>2012<br>2013                 | 53,<br>71,                     | 811,369<br>963,439<br>718,321<br>694,943                       | 2  | 1,980,983<br>1,610,237<br>1,224,846<br>3,824,233                       | 54,792,352<br>58,573,676<br>75,943,167<br>80,519,176                                 |      | 173,124,220<br>202,658,590<br>221,542,664<br>227,137,428                            | 14.46%<br>15.27%<br>16.67%<br>17.14%        | ,<br>0<br>,<br>0 | 3,069<br>3,575<br>3,875<br>3,689                   |

<sup>(1)</sup> Presented net of original issuance discounts and premiums.

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements. See Table C-19 for personal income and population data.

## 11

## **CITY OF CONROE, TEXAS**

### RATIOS OF GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

|          | <br>General Bonded Debt Outstanding |    |              |    |             |    | Less:         |    |             | Percentage       |     |        |  |
|----------|-------------------------------------|----|--------------|----|-------------|----|---------------|----|-------------|------------------|-----|--------|--|
|          | General                             |    | Certificates |    |             |    | Amounts       |    |             | of Actual        |     |        |  |
| Fiscal   | Obligation                          |    | of           |    |             | P  | Available for |    |             | Taxable Value of | Per |        |  |
| <br>Year | <br>Bonds                           |    | Obligation   |    | Total       |    | Debt Service  |    | Total       | Property         |     | Capita |  |
| 2004     | \$<br>9,045,000                     | \$ | 43,295,000   | \$ | 52,340,000  | \$ | 257,941       | \$ | 52,082,059  | 3.18%            | \$  | 1,141  |  |
| 2005     | 12,130,000                          |    | 36,990,000   |    | 49,120,000  |    | 755,165       |    | 48,364,835  | 3.18%            |     | 1,023  |  |
| 2006     | 10,650,000                          |    | 38,865,000   |    | 49,515,000  |    | 870,322       |    | 48,644,678  | 2.25%            |     | 984    |  |
| 2007     | 22,420,000                          |    | 44,220,000   |    | 66,640,000  |    | 1,201,318     |    | 65,438,682  | 3.17%            |     | 1,270  |  |
| 2008     | 20,820,000                          |    | 58,470,000   |    | 79,290,000  |    | 952,326       |    | 78,337,674  | 2.82%            |     | 1,465  |  |
| 2009     | 18,490,000                          |    | 69,365,000   |    | 87,855,000  |    | 4,304,747     |    | 83,550,253  | 2.62%            |     | 1,514  |  |
| 2010     | 19,040,000                          |    | 73,480,000   |    | 92,520,000  |    | 5,028,864     |    | 87,491,136  | 2.55%            |     | 1,557  |  |
| 2011     | 15,950,000                          |    | 89,410,000   |    | 105,360,000 |    | 6,441,765     |    | 98,918,235  | 2.87%            |     | 1,758  |  |
| 2012     | 19,570,000                          |    | 89,775,000   |    | 109,345,000 |    | 7,181,606     |    | 102,163,394 | 2.81%            |     | 1,807  |  |
| 2013     | 15,475,000                          |    | 83,000,000   |    | 98,475,000  |    | 8,312,617     |    | 90,162,383  | 2.25%            |     | 1,465  |  |

TABLE C-15

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

See Table C-7 for property value data.

Population data can be found on Table C-19.



DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF SEPTEMBER 30, 2013 (DOLLARS IN THOUSANDS)

|                                    |          |                | Estimated<br>Share of |
|------------------------------------|----------|----------------|-----------------------|
|                                    |          | Estimated      | Direct and            |
|                                    | Debt     | Percentage     | Overlapping           |
|                                    | Outstand | ing Applicable | Debt                  |
| Governmental Unit                  |          |                |                       |
| Debt Repaid With Property Taxes    |          |                |                       |
| Montgomery County                  | \$ 446,  | 595 11.14%     | \$ 49,751             |
| Conroe Independent School District | 972,     | 885 16.13%     | 156,926               |
| Willis Independent School District | 71,      | 424 18.50%     | 13,213                |
| Lone Star College                  | 488,     | 630 3.32%      | 16,223                |
| MUD #90                            | 5,       | 025 100.00%    | 5,025                 |
| MUD #92                            | 1,       | 785 100.00%    | 1,785                 |
| MUD #107                           | 10,      | 605 100.00%    | 10,605                |
| Subtotal, Overlapping Debt         |          |                | \$253,528             |
| City Direct Debt                   | 101      | ,161           | 101,161               |
| Total Direct and Overlapping Debt  |          |                | \$ 354,689            |

Sources: Assessed value data used to estimate applicable percentages provided by Tax Assessor - Collector and Appraisal District. Debt outstanding data provided by each governmental unit.

Note: For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable assessed value that is within the city's boundaries and dividing it by each unit's total taxable assessed value.

CITY OF CONROE, TEXAS LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

|  | 2004             | 2005             | 2006             | 2007             |
|--|------------------|------------------|------------------|------------------|
| Assessed Value                         | \$ 1,823,206,077 | \$ 1,979,495,304 | \$ 2,165,130,565 | \$ 2,461,301,012 |
| Debt Limit <15% of assessed value>     | 273,480,912      | 296,924,296      | 324,769,585      | 369,195,152      |
| Debt Applicable to Limit:              |                  |                  |                  |                  |
| Total Bonded Debt                      | 52,340,000       | 49,120,000       | 49,455,000       | 66,640,000       |
| Less: Assets in Debt                   |                  |                  |                  |                  |
| Service Funds available                |                  |                  |                  |                  |
| for payment of principal               | (257,941)        | (755,165)        | (870,322)        | (1,201,318)      |
| Total Debt Applicable to Limit         | 52,082,059       | 48,364,835       | 48,584,678       | 65,438,682       |
| Legal Debt Margin                      | 221,398,853      | 248,559,461      | 276,184,907      | 303,756,470      |
| Total Net Debt Applicable to the Limit |                  |                  |                  |                  |
| As a Percentage of Debt Limit          | 19.04%           | 16.29%           | 14.96%           | 17.72%           |

| 2008                | <br>2009            | <br>2010            | <br>2011            | <br>2012            | <br>2013            |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$<br>2,782,770,982 | \$<br>3,183,689,979 | \$<br>3,427,354,014 | \$<br>3,450,170,655 | \$<br>3,630,957,910 | \$<br>4,002,688,279 |
| 417,415,647         | 477,553,497         | 514,103,102         | 517,525,598         | 544,643,687         | 600,403,242         |
| <br>79,290,000      | 87,855,000          | 92,520,000          | 105,360,000         | 109,345,000         | 98,475,000          |
|                     |                     |                     |                     |                     |                     |
| (952,326)           | (4,304,747)         | (5,028,864)         | (6,441,765)         | (7,181,606)         | (8,312,617)         |
| 78,337,674          | 83,550,253          | 87,491,136          | <br>98,918,235      | 102,163,394         | <br>90,162,383      |
| <br>339,077,973     | <br>394,003,244     | <br>426,611,966     | <br>418,607,363     | <br>442,480,293     | <br>510,240,859     |
| 18.77%              | 17.50%              | 17.02%              | 19.11%              | 18.76%              | 15.02%              |

# CITY OF CONROE, TEXAS PLEDGED REVENUE COVERAGE LAST TEN FISCAL YEARS

Water and Sewer Revenue Bonds

|        |                 |    | Less:      |    |            |    |           |     |           |   |         |
|--------|-----------------|----|------------|----|------------|----|-----------|-----|-----------|---|---------|
|        | Utility         |    | Adjusted   |    | Net        |    |           |     |           |   |         |
| Fiscal | Service         |    | Operating  |    | Available  | _  | Debt      | Ser | vice      |   |         |
| Year   | <br>Charge      | _  | Expenses   | _  | Revenue    | _  | Principal |     | Interest  | С | overage |
| 2004   | \$<br>8,689,813 | \$ | 6,981,540  | \$ | 1,708,273  | \$ | 625,000   | \$  | 124,130   |   | 2.28    |
| 2005   | 9,718,894       |    | 8,186,457  |    | 1,532,437  |    | 655,000   |     | 95,479    |   | 2.04    |
| 2006   | 11,043,310      |    | 10,626,384 |    | 416,926    |    | 685,000   |     | 64,651    |   | 0.56    |
| 2007   | 11,298,324      |    | 8,354,613  |    | 2,943,711  |    | 715,000   |     | 525,885   |   | 2.37    |
| 2008   | 13,767,268      |    | 7,139,031  |    | 6,628,237  |    | 415,000   |     | 721,633   |   | 5.83    |
| 2009   | 14,200,623      |    | 7,598,300  |    | 6,602,323  |    | 390,000   |     | 1,124,066 |   | 4.36    |
| 2010   | 15,476,990      |    | 7,753,255  |    | 7,723,735  |    | 745,000   |     | 1,431,911 |   | 3.55    |
| 2011   | 21,775,264      |    | 8,900,768  |    | 12,874,496 |    | 1,025,000 |     | 1,839,729 |   | 4.49    |
| 2012   | 20,982,974      |    | 8,941,053  |    | 12,041,921 |    | 1,660,000 |     | 2,062,585 |   | 3.23    |
| 2013   | 24,277,240      |    | 10,516,921 |    | 13,760,319 |    | 1,910,000 |     | 2,676,544 |   | 3.00    |

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

Sales tax revenue bonds are backed by the 1/2 cent sales tax for economic development.

Operating Expenses for Water and Sewer Revenue Bonds are adjusted and shown net of Payment-in-lieu-of-taxes (PILOT), debt service payments, and the following interfund activity: transfers to the General Fund & Conroe Tower Fund for administrative overhead and transfers to the Revenue Debt Service Reserve Fund. Lease principal and lease interest payments for the Siemens Energy Efficiency upgrade project as well as amounts for Accounts Charged Off are also excluded.

|            |                          |    | Sales Tax         | Reve | enue Bonds       |          |
|------------|--------------------------|----|-------------------|------|------------------|----------|
| . <u> </u> | 1/2 Cent<br>Sales<br>Tax | -  | Debt<br>Principal | Serv | rice<br>Interest | Coverage |
| \$         | 4,948,406                | \$ | 870,000           | \$   | 549,940          | 3.48     |
|            | 5,295,776                |    | 900,000           |      | 525,720          | 3.71     |
|            | 6,962,819                |    | 940,000           |      | 524,417          | 4.75     |
|            | 6,551,423                |    | 985,000           |      | 516,757          | 4.36     |
|            | 7,019,937                |    | 1,035,000         |      | 753,952          | 3.92     |
|            | 6,813,124                |    | 1,550,000         |      | 1,195,671        | 2.48     |
|            | 6,403,018                |    | 1,615,000         |      | 1,126,736        | 2.34     |
|            | 7,116,988                |    | 1,690,000         |      | 1,054,910        | 2.59     |
|            | 7,475,443                |    | 2,020,000         |      | 1,448,912        | 2.15     |
|            | 9,160,165                |    | 2,165,000         |      | 1,564,370        | 2.46     |



## \_

## **CITY OF CONROE, TEXAS**

# DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN CALENDAR YEARS

|   | 2004       | 2005       | 2006       | 2007       | 2008       | 2009         | 2010         | 2011         | 2012         | 2013         |
|---|------------|------------|------------|------------|------------|--------------|--------------|--------------|--------------|--------------|
| Population                                | 45,663     | 47,258     | 49,456     | 51,538     | 53,472     | 55,195       | 56,207       | 56,257       | 56,530       | 61,564       |
| Personal<br>Income (thousands of dollars) | \$ 781,385 | \$ 819,595 | \$ 869,140 | \$ 956,700 | \$ 943,193 | \$ 1,208,439 | \$ 1,192,937 | \$ 1,317,033 | \$ 1,313,870 | \$ 1,325,350 |
| Per Capita Personal Income                | \$ 17,112  | \$ 17,343  | \$ 17,574  | \$ 18,563  | \$ 17,639  | \$ 21,894    | \$ 21,224    | \$ 23,411    | \$ 23,242    | \$ 21,528    |
| Median Age                                | 29.0       | 28.9       | 28.9       | 29.1       | 29.8       | 33.0         | 28.8         | 33.0         | 33.0         | 33.0         |
| Education Level in<br>Years of Schooling  | 12.12      | 12.18      | 12.18      | 13.55      | 14.29      | 14.29        | 14.29        | 14.29        | 14.29        | 14.29        |
| School Enrollment                         | 9,620      | 9,832      | 10,215     | 10,594     | 10,806     | 11,495       | 12,229       | 11,091       | 11,861       | 12,518       |
| Unemployment Rate                         | 4.8%       | 4.2%       | 3.7%       | 3.7%       | 4.0%       | 6.4%         | 6.7%         | 6.9%         | 5.3%         | 5.1%         |

TABLE C-19

Sources: Varous school websites, the Conroe Greater Economic Development Council, the Texas State Population Center, and Texas Workforce Commission.

Note: The unemployment rate is determined by the Texas Workforce Commission, and prior periods were adjusted to match the data from the TWC.

# CITY OF CONROE, TEXAS PRINCIPAL EMPLOYERS

LAST SEVEN FISCAL YEARS

|                                       |                |        |        | Employees    |                |        |        |
|---------------------------------------|----------------|--------|--------|--------------|----------------|--------|--------|
| <u>Employer</u>                       | 2007           | 2008   | 2009   | 2010         | 2011           | 2012   | 2013   |
| Conroe Independent School District    | 5,500          | 5,700  | 5,700  | 6,000        | 6,000          | 5,915  | 7,710  |
| Montgomery County                     | 1,774          | 1,868  | 1,946  | 1,975        | 1,952          | 1,952  | 2,000  |
| Conroe Regional Medical Center        | 1,070          | 1,200  | 1,200  | 1,200        | 1,200          | 1,200  | 1,250  |
| Sadler Clinic                         | 388            | 600    | 600    | 600          | 345            | -      | -      |
| National Oilwell Varco - Reed Hycalog | 926            | 926    | 1,145  | 550          | 630            | 630    | 630    |
| City of Conroe                        | 453            | 463    | 470    | 479          | 482            | 482    | 493    |
| Tenaris                               | 300            | 300    | -      | 396          | 410            | 410    | 425    |
| Wal-Mart                              | -              | -      | -      | 300          | 300            | 300    | 370    |
| National Oilwell Varco - Brandt       | -              | -      | -      | 279          | 425            | 425    | 300    |
| Professional Directional              | -              |        |        | -            | 277            | 277    | 319    |
| Byrne Medical                         | -              | -      | -      | 243          | -              | -      | -      |
| Borden Milk Products                  | 228            | 228    | 248    | -            | -              | -      | -      |
| Capro, Inc.                           | -              | 225    | 225    | -            | -              | -      | -      |
| Consolidated Communications of Texas  | 225            | -      | 220    | -            | -              | -      | -      |
| McKesson Corporation                  | 160            | -      | 163    | -            | -              | -      | -      |
| Crown Beverage Packaging              | -              | -      | 150    | -            | -              | -      | -      |
| Ball Corporation                      | -              | -      | 130    | -            | -              | -      | -      |
| Dal-Tile                              | 175            | 175    | -      | -            | -              | -      | -      |
| R&M Energy                            | -              | 175    | -      | -            | -              | -      | -      |
| Maverick Tube                         | -              | -      | -      | -            | -              | -      | -      |
| Medivators                            | <del>-</del> - |        |        | <del>-</del> | <del>-</del> - | 201    | 171    |
| Total                                 | 11,199         | 11,860 | 11,061 | 12,022       | 12,021         | 11,792 | 13,668 |

|   | _   |
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|                                       | Percentage of Total City Employment |          |          |          |          |        |          |  |  |  |  |  |
|---------------------------------------|-------------------------------------|----------|----------|----------|----------|--------|----------|--|--|--|--|--|
| Employer                              | 2007                                | 2008     | 2009     | 2010     | 2011     | 2012   | 2013     |  |  |  |  |  |
| Conroe Independent School District    | 23.71%                              | 23.93%   | 22.08%   | 21.92%   | 20.68%   | 21.99% | 27.41%   |  |  |  |  |  |
| Montgomery County                     | 7.65%                               | 7.84%    | 7.54%    | 7.21%    | 6.73%    | 7.26%  | 7.11%    |  |  |  |  |  |
|                                       |                                     |          |          |          |          |        |          |  |  |  |  |  |
| Conroe Regional Medical Center        | 4.61%                               | 5.04%    | 4.65%    | 4.38%    | 4.14%    | 4.46%  | 4.44%    |  |  |  |  |  |
| Sadler Clinic                         | 1.67%                               | 2.52%    | 2.32%    | 2.19%    | 1.19%    | _      | <u>-</u> |  |  |  |  |  |
| National Oilwell Varco - Reed Hycalog | 3.99%                               | 3.89%    | 4.43%    | 2.01%    | 2.17%    | 2.34%  | 2.24%    |  |  |  |  |  |
| City of Conroe                        | 1.95%                               | 1.94%    | 1.82%    | 1.75%    | 1.66%    | 1.79%  | 1.75%    |  |  |  |  |  |
| Tenaris                               | 1.29%                               | 1.26%    | -        | 1.45%    | 1.41%    | 1.52%  | 1.51%    |  |  |  |  |  |
| Wal-Mart                              | -                                   | -        | -        | 1.10%    | 1.03%    | 1.12%  | 1.32%    |  |  |  |  |  |
| National Oilwell Varco - Brandt       | -                                   | -        | -        | 1.02%    | 1.46%    | 1.58%  | 1.07%    |  |  |  |  |  |
| Professional Directional              | -                                   | -        | -        | -        | 0.95%    | 1.03%  | 1.13%    |  |  |  |  |  |
| Byrne Medical                         | -                                   | -        | -        | 0.89%    | -        | -      | -        |  |  |  |  |  |
| Borden Milk Products                  | 0.98%                               | 0.96%    | 0.96%    | -        | -        | -      | -        |  |  |  |  |  |
| Capro, Inc.                           | -                                   | -        | 0.87%    | -        | -        | -      | -        |  |  |  |  |  |
| Consolidated Communications of Texas  | 0.97%                               | 0.94%    | 0.85%    | -        | -        | -      | -        |  |  |  |  |  |
| McKesson Corporation                  | 0.69%                               | -        | 0.63%    | -        | -        | -      | -        |  |  |  |  |  |
| Crown Beverage Packaging              | -                                   | -        | 0.58%    | -        | -        | -      | -        |  |  |  |  |  |
| Ball Corporation                      | -                                   | -        | 0.50%    | -        | -        | -      | -        |  |  |  |  |  |
| Dal-Tile                              | 0.75%                               | 0.73%    | -        | -        | -        | -      | -        |  |  |  |  |  |
| R&M Energy                            | -                                   | 0.73%    | -        | -        | -        | -      | -        |  |  |  |  |  |
| Maverick Tube                         | -                                   | -        | -        | -        | -        | -      | -        |  |  |  |  |  |
| Medivators                            | <del>-</del> -                      | <u> </u> | <u> </u> | <u> </u> | <u> </u> | 0.75%  | 0.61%    |  |  |  |  |  |
| Total                                 | 48.26%                              | 49.78%   | 47.23%   | 43.92%   | 41.42%   | 43.84% | 48.59%   |  |  |  |  |  |

**CITY OF CONROE, TEXAS**FULL – TIME EQUIVALENT EMPLOYEES BY FUNCTIONS/PROGRAMS LAST TEN FISCAL YEARS

|                               | 2004 (  | 1) 2005 | 2006 (2 | 2007 (3) | 2008 (4) | 2009 (5) | 2010 (6) | 2011 (7) | 2012 | <sup>(8)</sup> 2013 <sup>(9)</sup> |
|-------------------------------|---------|---------|---------|----------|----------|----------|----------|----------|------|------------------------------------|
| Functions/Programs            | 2004    | 2003    | 2000 (= | 2007 (9) | 2008 (1) | 2009 (%) | 2010     | 2011     | 2012 | 2013                               |
|                               |         |         |         |          |          |          |          |          |      |                                    |
| General Government            |         |         |         |          |          |          |          |          |      |                                    |
| Administration                | 3       | 4       | 3       | 3        | 3        | 3        | 3        | 3        | 2    | 3                                  |
| Mayor & Council               | -       | -       | 2       | 2        | 2        | 2        | 2        | 2        | 2    | 2                                  |
| Arts & Communications         | 1       | 1       | 1       | 1        | 1        | 1        | 1        | 1        | 1    | 1                                  |
| Downtown Development          | 1       | 1       | 1       | 1        | 1        | 1        | 1        | 1        | 1    | -                                  |
| Legal                         | 3       | 3       | 3       | 3        | 3        | 3        | 3        | 3        | 3    | 3                                  |
| Municipal Court               | 7       | 7       | 8       | 9        | 9        | 9        | 10       | 10       | 10   | 10                                 |
| CDBG Administration           | 1       | 2       | 2       | 2        | 2        | 2        | 2        | 2        | 2    | 2                                  |
| Human Resources               | 4       | 5       | 5       | 5        | 5        | 5        | 5        | 5        | 5    | 5                                  |
| Finance                       | 7       | 8       | 8       | 9        | 10       | 10       | 10       | 10       | 10   | 10                                 |
| Information Technology        | 4       | 4       | 4       | 5        | 5        | 7        | 7        | 7        | 11   | 11                                 |
| Public Safety                 |         |         |         |          |          |          |          |          |      |                                    |
| Police Administration         | 35      | 45      | 7       | 5        | 4        | 5        | 5        | 6        | 5    | 7                                  |
| Police Support                | -       | -       | 28      | 28       | 30       | 30       | 29       | 28       | 28   | 28                                 |
| Police Patrol                 | 55      | 55      | 56      | 60       | 65       | 66       | 64       | 63       | 63   | 63                                 |
| Police Investigative Services | 21      | 25      | 26      | 26       | 29       | 28       | 28       | 28       | 29   | 29                                 |
| Police Professional Services  | -       | -       | 12      | 12       | 11       | 11       | 14       | 14       | 14   | 15                                 |
| Police Animal Services        | -       | -       | _       | -        | -        | -        | 5        | 5        | 5    | 5                                  |
| Red Light Program             | -       | -       | -       | -        | -        | -        | _        | 1        | 1    | 1                                  |
| Traffic Services              | -       | -       | -       | -        | -        | -        | _        | 2        | 2    | 2                                  |
| Fire                          | 73      | 74      | 86      | 86       | 87       | 87       | 88       | 88       | 88   | 86                                 |
| Parks                         |         |         |         |          |          |          |          |          |      |                                    |
| Parks & Rec Admin             | 10      | 10      | 11      | 11       | 11       | 13       | 13       | 13       | 2    | 2                                  |
| Recreation Center             | 5       | 5       | 5       | 5        | 5        | 5        | 5        | 5        | 5    | 5                                  |
| Oscar Johnson, Jr. CC         | 4       | 4       | 4       | 4        | 4        | -        | -        | -        | -    | -                                  |
| Swim Center                   | 6       | 6       | 7       | 7        | 7        | _        | _        | _        | _    | _                                  |
| Aquatic Center                | -       | -       | -       | -        | -        | 7        | 7        | 7        | 7    | 7                                  |
| Parks Operations              | -       | -       | -       | -        | -        | -        | -        | -        | 11   | 11                                 |
| Public Works                  |         |         |         |          |          |          |          |          |      |                                    |
| Community Development         | 18      | 21      | 21      | 23       | 27       | 27       | 26       | 25       | 13   | 15                                 |
| Drainage Engineering          | -       | -       | -       | -        | -        | -        | -        | -        | -    | -                                  |
| Drainage Construction         | 7       | 7       | 7       | 7        | 7        | 7        | 7        | 7        | 7    | 7                                  |
| Streets                       | ,<br>26 | 26      | 28      | 28       | 28       | 28       | 28       | 28       | 28   | 28                                 |
| Signal Maintenance            | -       | -       | 20      | -        | -        | 20       | 20       | 20       | 20   | 3                                  |
| _                             | -       | -       | -       | -        | -        | -        | -        | _        | 8    |                                    |
| Engineering                   | -       |         | -       | -        | -        | -        | -        | -        | -    | 21                                 |
| Service Center                | -       | -       | -       | -        | -        | -        | -        | -        |      | -                                  |
| Building Maintenance          | 6       | 6       | 6       | -        | -        | -        | -        | -        | -    | -                                  |
| Warehouse Purchasing          | 3       | 3       | 4       | 5        | 5        | 5        | 5        | 5        | 5    | 5                                  |
| Conroe Industrial Development | -       | -       | -       | -        | -        | -        | -        | =        | -    | 5                                  |
| Conroe Tower                  | 1       | 1       | 1       | 1        | 1        | 1        | 1        | 1        | 1    | 1                                  |
| Hotel/Motel Occupancy Tax     | -       | -       | -       | -        | -        | -        | 2        | 2        | 3    | 3                                  |
| Component Unit                |         |         |         |          |          |          |          |          |      |                                    |
| Oscar Johnson, Jr. CC         | -       | -       | -       | -        | -        | 4        | 4        | 4        | 4    | 4                                  |

### FULL - TIME EQUIVALENT EMPLOYEES BY FUNCTIONS/PROGRAMS LAST TEN FISCAL YEARS

|                         | 2004 ( | 1) 2005 | 2006 (2 | 2007 (3) | 2008 (4 | 2009 ( | 2010 (6 | <sup>(3)</sup> 2011 | 7) 2012 (8 | 2013 (9) |
|-------------------------|--------|---------|---------|----------|---------|--------|---------|---------------------|------------|----------|
| Water & Sewer           |        |         |         |          |         |        |         |                     |            |          |
| Utilities/Meter Readers | 11     | 11      | 12      | 9        | 9       | 9      | 9       | 9                   | 9          | 9        |
| Public Works            | 4      | 4       | 5       | 3        | 3       | 5      | 6       | 6                   | 5          | 5        |
| Water Conservation      | -      | -       | -       | -        | -       | -      | -       | -                   | -          | 1        |
| Water                   | 13     | 13      | 15      | 15       | 15      | 15     | 15      | 15                  | 15         | 15       |
| Wastewater Treatment    | 15     | 15      | 15      | 14       | 11      | 11     | 11      | 11                  | 11         | 11       |
| Sewer                   | 15     | 15      | 18      | 18       | 18      | 20     | 20      | 20                  | 20         | 20       |
| Pump & Motor Maint.     | -      | -       | -       | 6        | 7       | 7      | 7       | 7                   | 7          | 7        |
| Project Engineering     | 12     | 12      | 12      | 12       | 12      | 12     | 12      | 13                  | 13         | -        |
| Project Construction    | 4      | 5       | 17      | 17       | 17      | 17     | 17      | 17                  | 17         | 17       |
| Service Center Fund     | 8      | 8       | 7       | 7        | 7       | 7      | 7       | 6                   | 6          | 7        |
| Self Funded Insurance   |        |         | 1_      | 1_       | 1       | 1      | 1_      | 1_                  | 1_         | 1_       |
| Total (                 | 383    | 406     | 448     | 450      | 462     | 471    | 480     | 483                 | 482        | 493      |

Source: City Finance Office.

#### Notes:

- (1) In FY 2004, the Police Patrol Dept. and Criminial Investigations Dept. were added to the Public Safety
- (2) In FY 2006, the Mayor & Council Dept. was added to the General Government function. Self Funded Insurance was added.
- (3) In FY 2007, the Building Maintenance Dept. was renamed Pump & Motor Maintenance and moved from the Public Works function and added to the Water & Sewer function.
- (4) In FY 2008, Oscar Johnson, Jr. Community Center (OJCC) was reported as a discretely presented component unit in the CAFR.
- (5) In FY 2009, Oscar Johnson, Jr. Community Center (OJCC) was removed from the Parks function. Swim Center was renamed to Aquatic Center.
- (6) In FY 2010, Police Animal Services was added to the Public Safety function. Hotel/Motel Occupancy Tax was added.
- (7) In FY 2011, Red Light Cameras and Traffic Services were added to the Public Safety function. Signal Maintenance was added to the Public Works function.
- (8) In FY 2012, Parks Operations and Engineering were added.
- (9) In FY 2013, the following changes were made: Downtown Development was moved to the Conroe Industrial Development Corporation (CIDC) Fund. Engineering and Project Engineering were combined. Water Conservation was added.

## **CITY OF CONROE, TEXAS**OPERATING INDICATORS BY FUNCTIONS/PROGRAMS LAST TEN FISCAL YEARS

|   | 2004    | 2005    | 2006    | 2007    | 2008    |
|---|---------|---------|---------|---------|---------|
| Functions/Programs                                    |         |         |         |         |         |
| General Government                                    |         |         |         |         |         |
| Building Permits Issued                               | 867     | 890     | 1,027   | 850     | 682     |
| Building Inspections Conducted                        | 15,141  | 20,067  | 24,934  | 24,537  | 19,362  |
| Police  |         |         |         |         |         |
| Physical Arrests                                      | 3,392   | 3,982   | 3,561   | 4,178   | 4,146   |
| Parking Violations                                    | 4,399   | 4,424   | 4,988   | 5,425   | 1,473   |
| Traffic Violations                                    | 12,714  | 13,489  | 10,791  | 17,079  | 15,429  |
| Fire  |         |         |         |         |         |
| Emergency Responses                                   | 4,227   | 4,424   | 4,069   | 3,644   | 5,383   |
| Fires Extinguished                                    | 265     | 318     | 378     | 172     | 257     |
| Inspections   | 1,592   | 1,087   | 674     | 1,236   | 1,143   |
| Refuse Collection                                     |         |         |         |         |         |
| Refuse Collected (tons per day) (a)                   | 68.70   | 68.20   | 67.40   | 65.00   | 50.44   |
| Recyclables Collected (tons per day) (a)              | 0.21    | 0.20    | 0.24    | 0.35    | 0.58    |
| Other Public Works                                    |         |         |         |         |         |
| Street Resurfacing (miles)                            | 5.82    | -       | -       | 11.00   | 5.83    |
| Potholes Repaired (b)                                 | N/A     | N/A     | N/A     | N/A     | N/A     |
| Parks and Recreation                                  |         |         |         |         |         |
| Athletic Field Permits Issued                         | 217     | 250     | 316     | 460     | 402     |
| Community Center Admissions                           | 459,645 | 467,519 | 476,122 | 384,340 | 390,000 |
| Water   |         |         |         |         |         |
| New Connections ( c)                                  | 3,415   | 3,632   | 4,139   | 4,032   | 1,990   |
| Water Main Breaks                                     | 480     | 600     | 800     | 735     | 861     |
| Average Daily Consumption (thousands of gallons)      | 6,132   | 6,890   | 8,306   | 7,389   | 8,730   |
| Peak Monthly Consumption (thousands of gallons)       | 241,729 | 460,262 | 305,349 | 286,000 | 374,576 |
| Wastewater  |         |         |         |         |         |
| Average Daily Sewage Treatment (thousands of gallons) | 5,600   | 4,900   | 5,500   | 6,792   | 6,609   |
| Transit   |         |         |         |         |         |
| Total Route Miles                                     | 3,146   | 3,312   | 8,670   | 6,948   | 8,874   |
| Passenger   | 3,181   | 3,348   | 16,740  | 13,680  | 12,617  |
|   |         |         |         |         |         |

Source: Various City Departments

### Notes:

<sup>(</sup>a) Refuse Collection information is provided by a private waste company.

<sup>(</sup>b) No operating indicators are available for Potholes Repaired for the Other Public Works function prior to 2012.

<sup>(</sup>c) Estimate was utilized for FY2012

| 2009            | 2010            | 2011            | 2012            | 2013             |
|-----------------|-----------------|-----------------|-----------------|------------------|
|                 |                 |                 |                 |                  |
| 546             | 645             | 489             | 520             | 789              |
| 18,377          | 16,950          | 15,317          | 14,957          | 16,995           |
| 4,049           | 4,163           | 3,915           | 4,313           | 4,758            |
| 1,922           | 2,485           | 3,113           | 4,554           | 2,972            |
| 15,671          | 13,865          | 26,673          | 27,181          | 15,482           |
| 5,063           | 5,425           | 6,111           | 6,417           | 7,124            |
| 244             | 180             | 320             | 133             | 129              |
| 2,655           | 2,863           | 2,724           | 1,675           | 1,017            |
| <i>EE</i> 04    | E9 07           | 29.00           | 27.50           | E9 00            |
| 55.04<br>1.73   | 58.07<br>0.61   | 38.00<br>9.48   | 37.50<br>12.10  | 58.00<br>16.00   |
| 1.73            | 0.61            | 9.40            | 12.10           | 10.00            |
| 2.50            | 1.50            | 5.63            | 2.20            | 5.10             |
| N/A             | N/A             | N/A             | 550             | 582              |
| 285             | 288             | 326             | 297             | 304              |
| 339,000         | 298,261         | 307,662         | 366,045         | 424,640          |
| ·               |                 | ·               | ·               | ·                |
| 1,859           | 1,862           | 2,115           | 2,221           | 2,521            |
| 726             | 770             | 888             | 800             | 775              |
| 9,182           | 8,554           | 11,291          | 9,893           | 9,652            |
| 399,575         | 384,058         | 500,038         | 395,510         | 393,936          |
| 6,800           | 7,000           | 7,000           | 7,000           | 7,000            |
| 7.440           | 8.100           | 7.140           | 8.330           | 11.219           |
|                 |                 |                 |                 |                  |
| 7,440<br>12,240 | 8,100<br>13,140 | 7,140<br>12,175 | 8,330<br>12,222 | 11,219<br>14,020 |

# CAPITAL ASSET STATISTICS BY FUNCTIONS/PROGRAMS LAST TEN FISCAL YEARS

|   |        | Fiscal Year |        |        |  |  |
|---|--------|-------------|--------|--------|--|--|
|   | 2004   | 2005        | 2006   | 2007   |  |  |
| Functions/Programs                        |        |             |        |        |  |  |
| Police                                    |        |             |        |        |  |  |
| Stations                                  | 2      | 2           | 2      | 2      |  |  |
| Zone Offices                              | -      | -           | -      | _      |  |  |
| Patrol Units                              | 45     | 45          | 51     | 49     |  |  |
| Fire Stations                             | 4      | 4           | 4      | 4      |  |  |
| Refuse Collection                         |        |             |        |        |  |  |
| Collection trucks                         | 4      | 4           | 4      | 5      |  |  |
| Other Public Works                        |        |             |        |        |  |  |
| Streets (miles)                           | 320.72 | 327.56      | 218.60 | 220.00 |  |  |
| Highways (miles) (a)                      | N/A    | N/A         | N/A    | N/A    |  |  |
| Streetlights (b)                          | N/A    | N/A         | N/A    | N/A    |  |  |
| Traffic Signals                           | 2      | 3           | 4      | 5      |  |  |
| Parks and Recreation                      |        |             |        |        |  |  |
| Acreage                                   | 342.20 | 345.70      | 345.70 | 347.50 |  |  |
| Playgrounds                               | 32     | 32          | 32     | 32     |  |  |
| Baseball/Softball Diamonds                | 31     | 31          | 31     | 31     |  |  |
| Soccer/Football Fields                    | 10     | 10          | 10     | 10     |  |  |
| Community Centers                         | 3      | 3           | 3      | 3      |  |  |
| Water (d)                                 |        |             |        |        |  |  |
| Water Mains (miles)                       | 297.00 | 305.35      | 309.53 | 314.01 |  |  |
| Fire Hydrants                             | 1,250  | 1,819       | 2,300  | 2,700  |  |  |
| Storage Capacity (thousands of gallons)   | 7,490  | 7,490       | 7,490  | 7,490  |  |  |
| Wastewater (d)                            |        |             |        |        |  |  |
| Sanitary Sewers (miles)                   | 322.00 | 329.95      | 333.67 | 337.59 |  |  |
| Storm Sewers (miles) ( c)                 | 16.654 | 20.892      | 23.691 | 26.340 |  |  |
| Treatment capacity (thousands of gallons) | 10,000 | 10,000      | 10,000 | 10,000 |  |  |
| Transit                                   |        |             |        |        |  |  |
| Vans                                      | 2      | 2           | 4      | 4      |  |  |

Source: Various City Departments

#### Notes:

<sup>(</sup>a) No capital asset indicators are available for Highways for the Other Public Works function. All highways are owned and maintained by TxDOT.

<sup>(</sup>b) No capital asset indicators are available for Streetlights for the Other Public Works function prior to 2010.

<sup>(</sup>c) Data shown as miles of storm sewers are estimates only. Data is currently being compiled for retroactive infrastructure reporting.

<sup>(</sup>d) Estimates were utilized for FY2010.

|               | Fiscal Year   |               |                |               |               |  |  |
|---------------|---------------|---------------|----------------|---------------|---------------|--|--|
| 2008          | 2009          | 2010          | 2011           | 2012          | 2013          |  |  |
| · ·           |               |               |                |               |               |  |  |
|               |               |               |                |               |               |  |  |
| 1             | 1             | 1             | 1              | 1             | 1             |  |  |
| 1             | 1             | 1             | 1              | 1             | 1             |  |  |
| 45            | 46            | 46            | 48             | 46            | 55            |  |  |
| 5             | 5             | 5             | 5              | 5             | 5             |  |  |
| 6             | 8             | 8             | 8              | 8             | 8             |  |  |
| 225.00        | 240.00        | 248.00        | 268.00         | 276.00        | 270.00        |  |  |
| 225.00<br>N/A | 240.00<br>N/A | 246.00<br>N/A | 266.00<br>N/A  | 276.00<br>N/A | 270.00<br>N/A |  |  |
| N/A           | N/A           | 3,200         | 3,200          | 3,518         | 3,530         |  |  |
| 5             | 5             | 6             | 5 <u>,2</u> 00 | 80            | 3,330<br>82   |  |  |
| J             | J             | O             | Ü              | 00            | 02            |  |  |
| 350.00        | 350.00        | 354.00        | 354.00         | 407.00        | 407.00        |  |  |
| 34            | 34            | 17            | 18             | 19            | 19            |  |  |
| 31            | 35            | 28            | 25             | 27            | 27            |  |  |
| 10            | 13            | 18            | 21             | 18            | 18            |  |  |
| 3             | 3             | 4             | 4              | 4             | 4             |  |  |
| 242.22        | 004 =0        | 0.40.04       | 0.40.4.4       |               | 400.00        |  |  |
| 318.09        | 334.72        | 340.61        | 342.44         | 367.00        | 403.00        |  |  |
| 2,800         | 2,955         | 2,996         | 3,009          | 3,009         | 3,009         |  |  |
| 8,490         | 9,490         | 9,490         | 11,490         | 11,490        | 11,490        |  |  |
| 340.61        | 355.92        | 357.65        | 360.21         | 389.00        | 391.00        |  |  |
| 26.340        | 36.564        | 40.162        | 40.280         | 41.720        | 42.000        |  |  |
| 10,000        | 10,000        | 10,000        | 10,000         | 10,000        | 10,000        |  |  |
| 10,000        | 10,000        | 10,000        | 10,000         | 10,000        | 10,000        |  |  |
| 4             | 4             | 4             | 4              | 4             | 4             |  |  |
|               |               |               |                |               |               |  |  |



