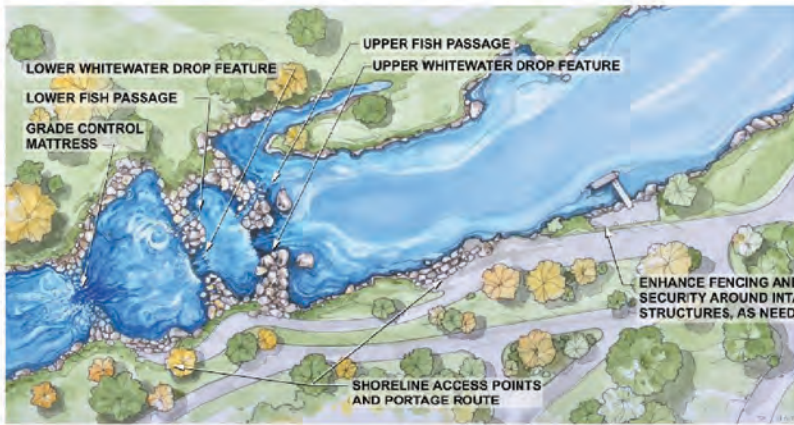
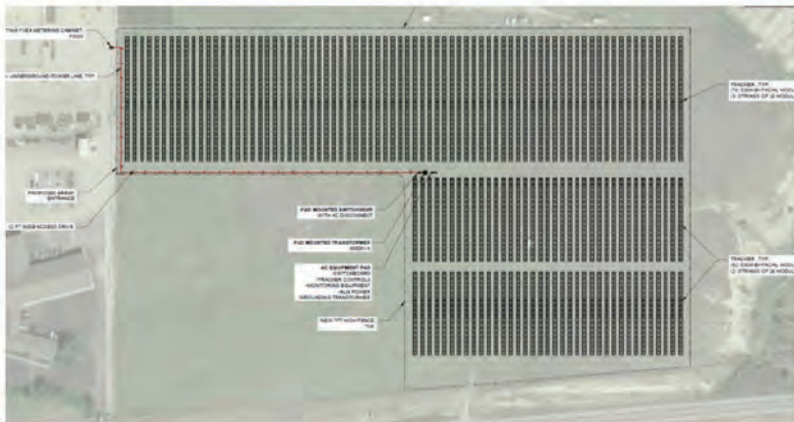


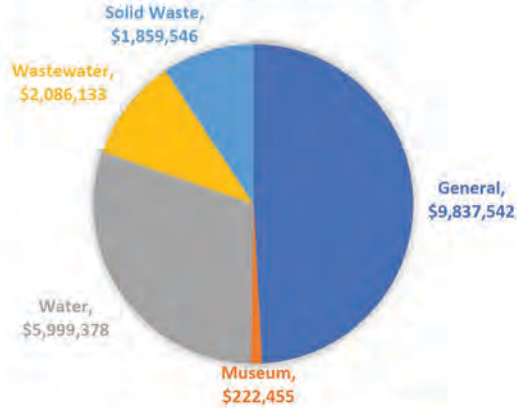


2021

year in review

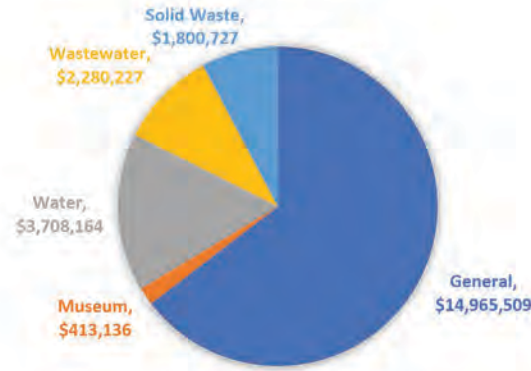


BEGINNING FUND BALANCE



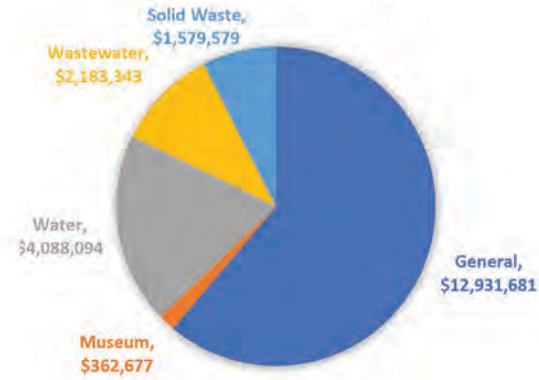
TOTAL: \$20,972,873

REVENUES



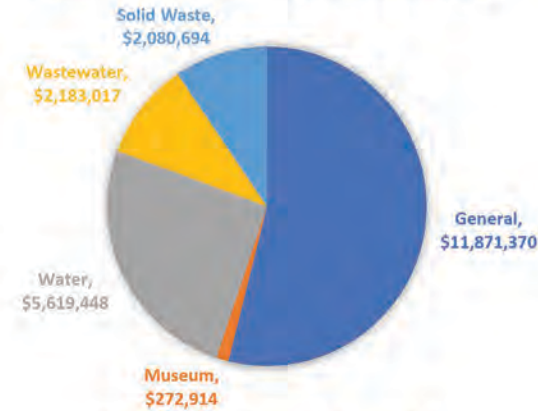
TOTAL: \$25,724,407

EXPENSES



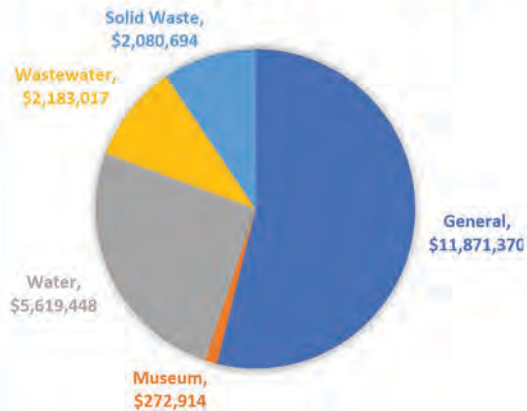
TOTAL: \$23,610,951

PRELIMINARY ENDING FUND BALANCE



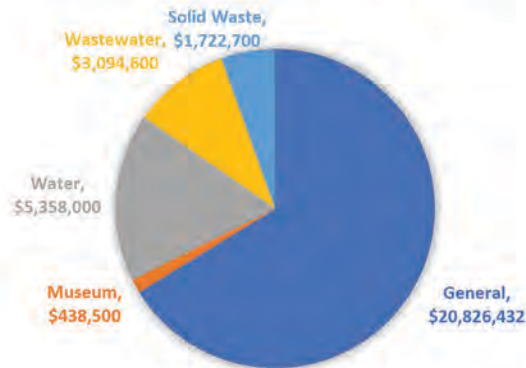
TOTAL: \$23,086,329

BEGINNING FUND BALANCE PRELIMINARY



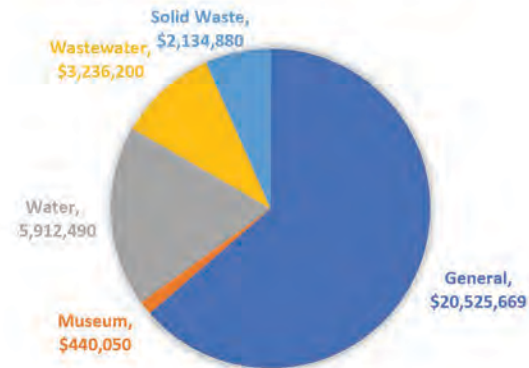
TOTAL: \$23,086,329

BUDGETED REVENUES



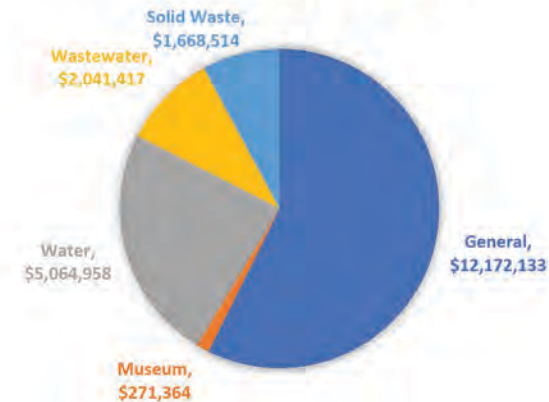
TOTAL: \$33,855,862

BUDGETED EXPENSES



TOTAL: \$34,822,489

ESTIMATED ENDING FUND BALANCE



TOTAL: \$22,119,702

2021 Grant Dollars Secured & Pending

State & Federal Grants Awards to the City of Craig

2021		
Grant Source:	United States Environmental Protection Agency	Grant Amount:
Project Title:	Brownfields Assessment Grant	\$ 300,000.00
Grant Source:	Yampa White Green Basin Roundtable/WSRF	Grant Amount:
Project Title:	Yampa River Corridor Project Design & Engineering	\$ 65,000.00
Grant Source:	Department of Local Affairs (DOLA)	Grant Amount:
Project Title:	Yampa River Corridor Project Design & Engineering	\$ 200,000.00
Grant Source:	Yampa River Fund	Grant Amount:
Project Title:	Yampa River Corridor Project Design & Engineering	\$ 18,000.00
Grant Source:	Resources Legacy Fund	Grant Amount:
Project Title:	Yampa River Corridor Project Design & Engineering	\$ 80,000.00
Grant Source:	Colorado Department of Transportation (CDOT)	Grant Amount:
Project Title:	Revitalizing Main Streets - Downtown Sidewalks Improvements	\$ 480,000.00
Grant Source:	Office of Economic Development (OEDIT)	Grant Amount:
Project Title:	City of Craig Opportunity Zone Grant	\$ 10,000.00
Grant Source:	Department of Local Affairs (DOLA)	Grant Amount:
Project Title:	Renewable & Clean Energy Initiative - Regional Solar Utility Project	\$ 450,000.00
Grant Source:	Colorado Department of Transportation (CDOT)	Grant Amount:
Project Title:	5304 Planning Grant - Yampa Valley RTA Needs Assessment	\$ 40,000.00
Grant Source:	Department of Local Affairs (DOLA)	Grant Amount:
Project Title:	Craig Sludgeline Handling Improvements Phase 3	\$ 250,000.00
Grant Source:	Associated Governments of Northwest Colorado (AGNC)	Grant Amount:
Project Title:	City of Craig Park Entry Signage	\$ 5,000.00
Grant Source:	Department of Local Affairs (DOLA)	Grant Amount:
Project Title:	Coronavirus Relief Fund - Reserve Funds ROUND #3	\$ 20,889.66
Grant Source:	Department of Local Affairs (DOLA)	Grant Amount:
Project Title:	Coronavirus Relief Fund - Reserve Funds ROUND #4	\$ 20,000.00

TOTAL: \$ 1,938,890

PENDING State & Federal Grants Awards to the City of Craig

2021		
Grant Source:	Congressionally Directed Spending (CDS)	Grant Amount:
Project Title:	City of Craig Housing Infrastructure & Water/Wastewater Generators	\$ 2,059,000.00
Grant Source:	Economic Development Administration (EDA)	Grant Amount:
Project Title:	Yampa River Corridor Project Consturction	\$ 1,843,665.00

TOTAL: \$ 3,902,665

COMBINED TOTAL: \$ 5,841,555

MOFFAT COUNTY VISION 2025 TRANSITION PLAN

PRODUCED BY: KEYSTONE POLICY CENTER IN PARTNERSHIP WITH
THE EL POMAR FOUNDATION, 2020

Focus Areas, Key Priorities and Goals

Focus Area	Focus Area Goals	Priority Area	Priority Area Goals (short and long-term)
Tourism	Bring more visitors to the area who stop, stay, and spend money	Destination Marketing	1. Further develop and support tourism efforts for increased economic impact 2. Event development, marketing, and metrics
		Paleo Museum	1. Actively promote paleo as a unique and authentic asset 2. Establish a planned approach for an artifact museum and repository
		Outdoor Rec Opportunities	1. Attract more outdoor recreationists to the region
New & Existing Industry	Support existing industry to grow and expand Attract new industry by leveraging existing resources and assets	Colorado Northwestern Community College (CNCC)	1. Encourage and promote sustained programs 2. Help plan and leverage resources for development of student housing 3. Maximize partnership opportunities with universities and colleges
		Agriculture	1. Leverage and expand the region's roots in agriculture and ranching
		Solar Farm	1. Leverage the region's power generation identity and transmission infrastructure with renewable energy sources
		Coal to Products	1. Find viable alternative uses for coal that can be produced in the region 2. Focus on products with potential to bolster existing or bring in new business
		Aerospace	1. Explore options to connect with the aerospace industry by promoting Northwest Colorado for a spaceport

CONT'D

MOFFAT COUNTY VISION 2025 TRANSITION PLAN CONT'D

Infrastructure and Planning	Improve quality of life for locals while attracting more visitors and residents through improved infrastructure and planning Attract new business and development with improved infrastructure and planning	Outdoor Rec Infrastructure	1. Continue to build out, develop, and connect bike/pedestrian paths 2. Further partner for Loudy-Simpson Park improvements 3. Improve river access points on the Yampa 4. Support efforts of recreation center & district
		Transportation	1. Expand and plan for the region's transportation systems focusing on infrastructure and public transportation
		Housing	1. Develop workforce housing that meets current and future needs 2. Develop more senior housing options
		Urban Renewal	1. Beautify main street and the downtown area of Craig
		Broadband	1. Complete the "last mile" of connectivity
		Public Services	1. Ensure critical social and human service programs are maintained and funded (mental health, senior services, child welfare, for example.) 2. Expand services that attract and retain residents (senior services, childcare, for example) 3. Continue building on the partnership between the town and county for shared service and financing opportunities
Workforce	Attract a location neutral workforce	Small Business Innovation Center	1. Finalize and promote the small business innovation/co-work facility
		Vocational Training Center	1. Provide training that keeps people in Craig
	Retain and retrain affected coal workers	Marketing	1. Attract remote workers and other new residents with lower cost of living and better quality of life
		Affected Coal Workers	1. Monitor state assistance and programs available to affected coal workers 2. Create connections and facilitate opportunities for affected coal workers remaining in the community



WILLIFORD, LLC

land use & affordable housing

URBANrural
—continuum—

CAPPELL
CONSULTING

Contracted & Completed the Housing Needs Assessment Study

NOTABLE TAKEAWAYS -

- 80% OF LOCAL EMPLOYERS THINK HOUSING AVAILABILITY AND AFFORDABILITY IS A MODERATE TO SEVERE PROBLEM WITHIN CRAIG.
- THE CRAIG HOUSING MARKET HAS A CURRENT NEED FOR ABOUT 75 ADDITIONAL HOUSING UNITS WITH THE MOST SIGNIFICANT GAPS BEING 1-2-BEDROOM UNITS, AFFORDABLE RENTALS AT ABOUT \$735/MONTH FOR TWO PEOPLE, NEW QUALITY CONSTRUCTION AND SMALLER HOMES TO ACCOMMODATE FIRST TIME HOMEBUYERS AND THOSE LOOKING TO DOWNSIZE..
- THE AVERAGE PRICE OF A HOME IN CRAIG IN 2020 WAS \$195,000 WITH CURRENT LISTINGS IN 2021 AVERAGING \$242,000 WITH 68% OF THE HOUSING STOCK BEING BUILT OVER 40 YEARS AGO.
- NET OUTFLOW OF WORKERS COMING INTO THE CITY AND RESIDENTS COMMUTING OUT IS 2,000/DAY ALONG THE HIGHWAY 40 CORRIDOR BETWEEN CRAIG AND STEAMBOAT SPRINGS.

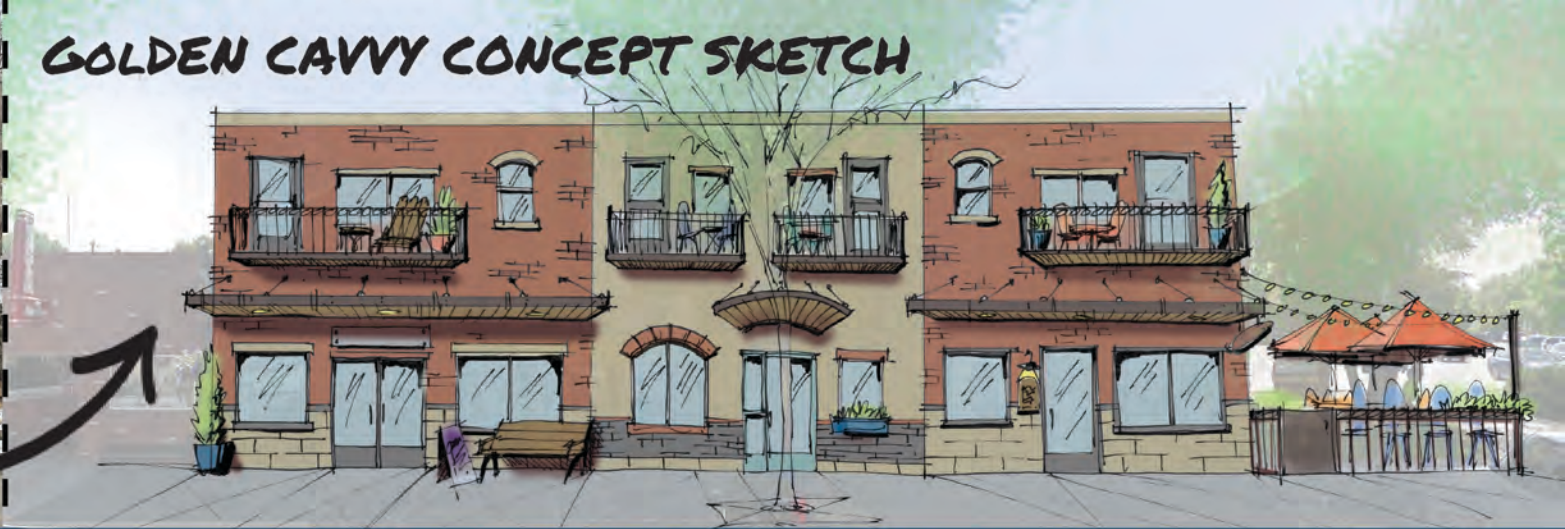
HOUSING ACTION PLAN TO BE COMPLETED IN MARCH 2022

The completed HNA Study can be viewed at:

www.cityofcraig.org



GOLDEN CAVVY CONCEPT SKETCH



Brownfield Assessment Grant Progress



**SPICY BASIL
CONCEPT
SKETCH**

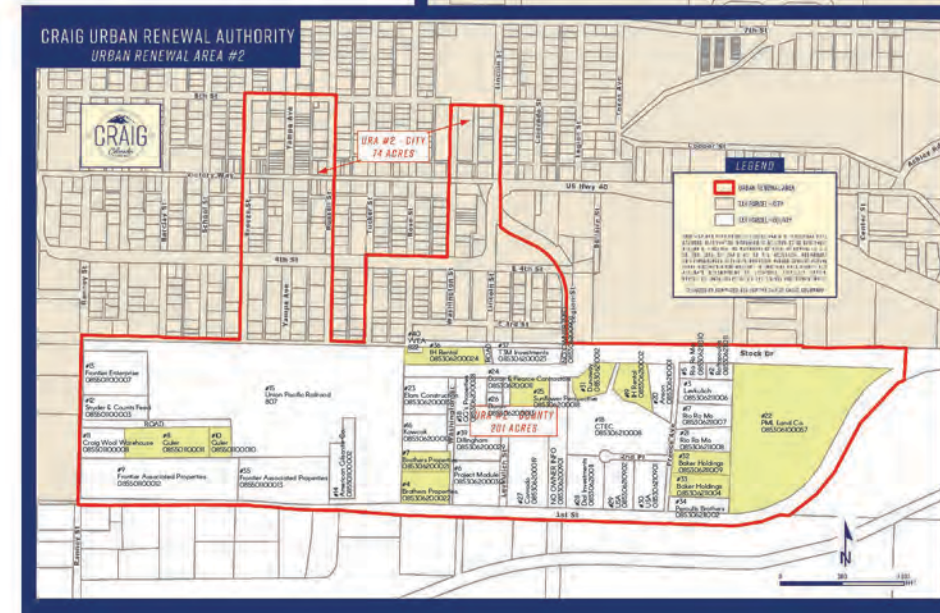
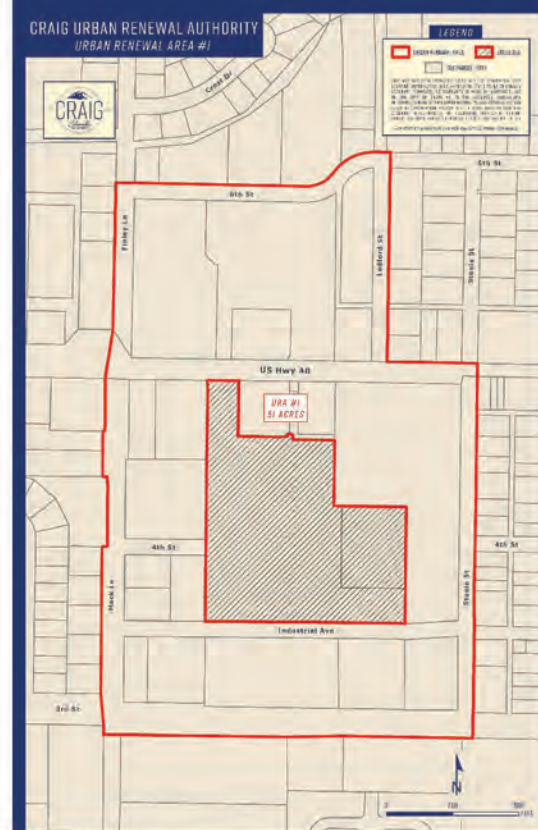




Completed Creation of the Craig Urban Renewal Authority (CURA)

**ESTABLISHED URA PLAN AREAS #1 + #2
OFFER PROPERTY TAX AND SALES TAX
INCENTIVES FOR DEVELOPERS / CATALYTIC
PROJECTS**

www.craigura.com





RIDGEVIEW TRAIL

take a break +
RECREATE

PARKS & RECREATION



EAST PARK PATHWAY



WOODBURY PARK

Parks Improvements



LOUDY-SIMPSON TRAIL GROOMING

Solar Net-Metered Project Sites

REGIONAL PARTNERSHIP GOALS

- Reduce Energy & Utility Costs
- Improve Energy Reliability
- Increase Resiliency Across Sites
- Offset Grid Energy Usage at Each Site

\$2.1 MILLION IN GRANT FUNDING FROM DOLA



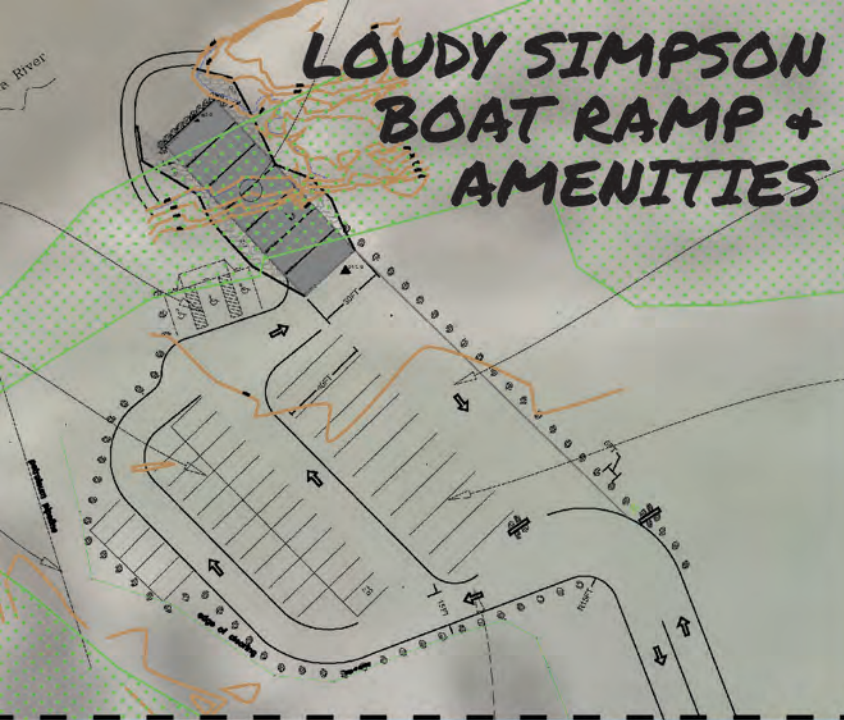
**MOFFAT COUNTY
SAFETY CENTER**



**WATER TREATMENT
PLANT**

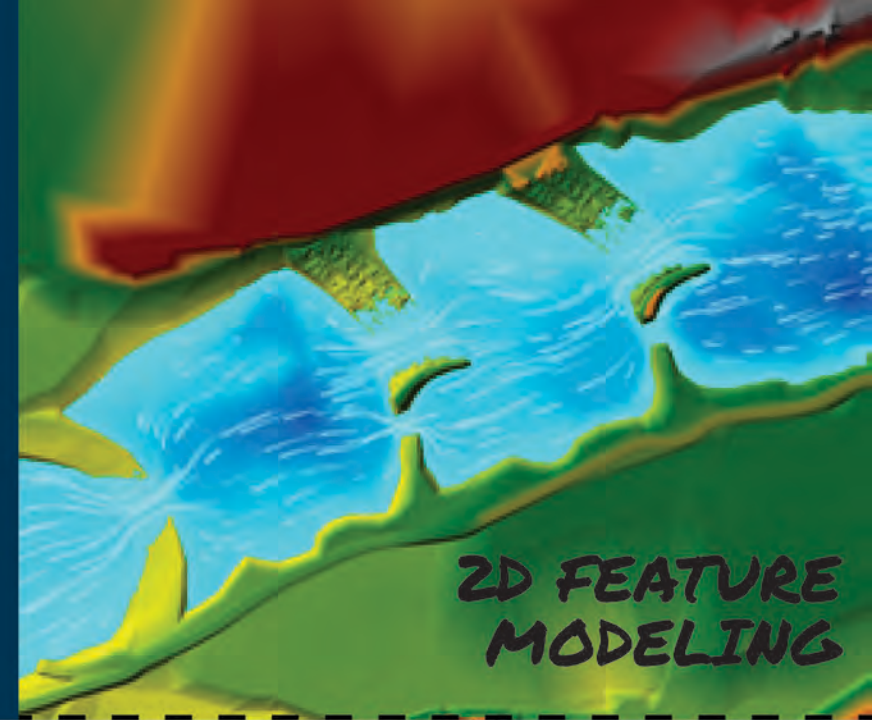


**WASTEWATER
TREATMENT PLANT**



**LOUDY SIMPSON
BOAT RAMP +
AMENITIES**

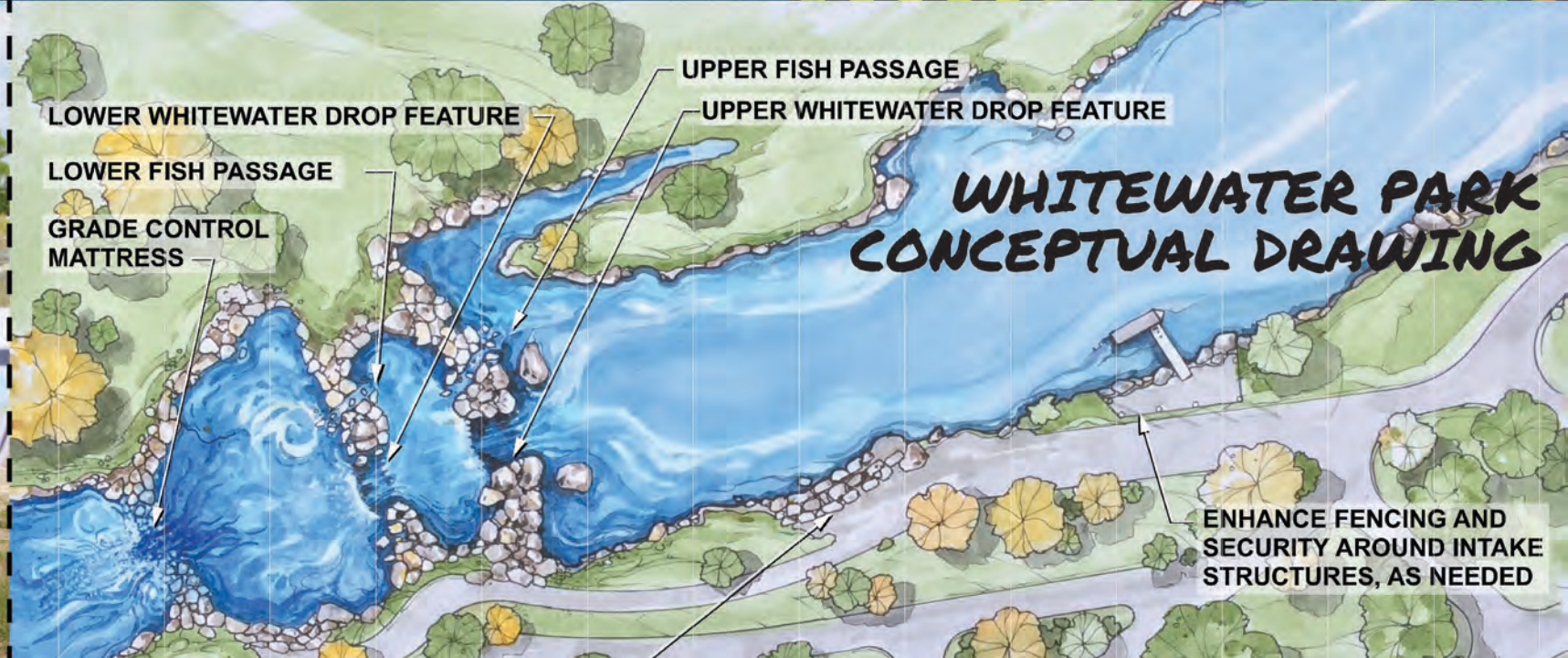
Yampa River Corridor Project



**2D FEATURE
MODELING**



**2021 STAKEHOLDER
SITE VISITS**



**WHITEWATER PARK
CONCEPTUAL DRAWING**

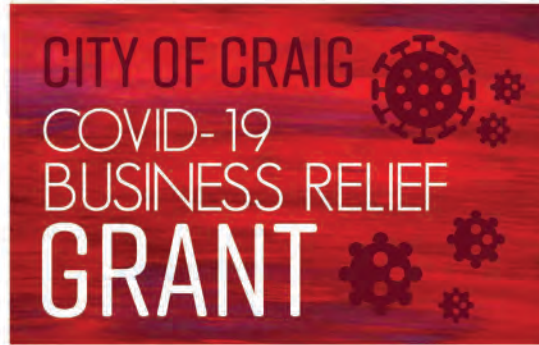
2021 Small Business Grant Program

- 8 Awards
- 50/50 Match Program
- Total Award Amount \$84,041

TOTAL INVESTMENTS \$1,190,793



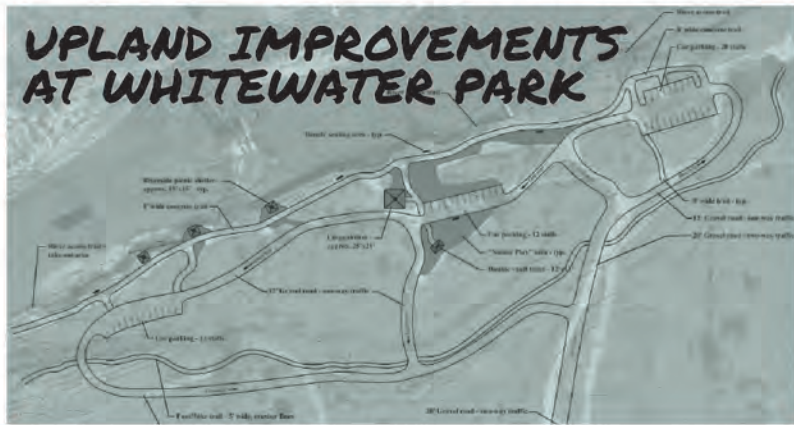
2021 COVID-19 Business Relief Grants



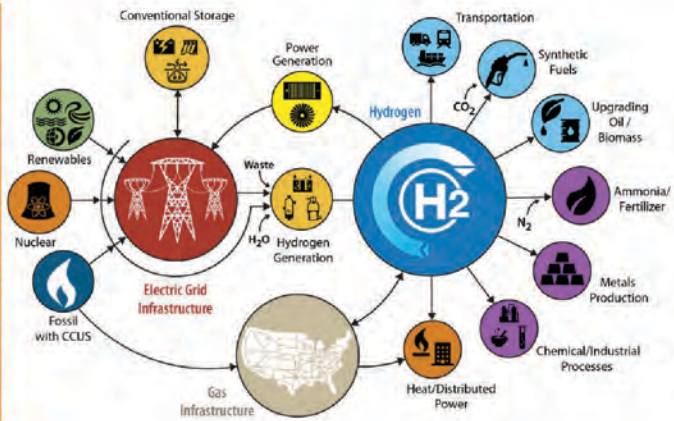
- 19 Awards Issued
- ARPA Funds Allocated

TOTAL: \$ 262,791

Application Receipt	Business Name	Submitted Expenses	Award
11/06/21 @ 5:12pm	Sundrop Custom Framing	Inventory	\$ 15,000.00
11/09/21 @ 11:43am	Yampa Valley Psychotherapists	Inventory, Insurance, Equipment, Accounting, Marketing	\$ 5,777.14
11/12/21 @ 2:37pm	Ginos Pizzeria	Wages	\$ 15,000.00
11/16/21 @ 3:24pm	Bears Ears Critical Incident Stress Management Team / Open Hearts Advocates	Wages, Business Development Support	\$ 12,124.00
11/16/21 @ 3:58pm	Craig Chamber of Commerce	Wages, Insurance, Equipment, Marketing	\$ 15,000.00
11/18/21 @ 2:40pm	NCC Health Partnership	Wages, Rent/Utilities	\$ 12,799.77
11/23/21 @ 2:10pm	The Jungle Pet Shop	Rent/Utilities, Inventory	\$ 15,000.00
11/24/21 @ 9:48am	West Twin Cinema	Wages	\$ 15,000.00
11/30/21 @ 12:30pm	Big O Tires	Wages, Rent/Utilities	\$ 15,000.00
11/30/21 @ 3:15pm	Carelli's Pizzeria	Wages	\$ 15,000.00
12/01/21 @ 3:07pm	St. Michael's Community Kitchen	Rent/Utilities, Inventory	\$ 7,101.27
12/01/21 @ 5:04pm	Voyich & Voyich Dental Arts	Equipment	\$ 15,000.00
12/07/21 @ 12:07pm	Moffat County United Way	Wages	\$ 15,000.00
12/13/21 @ 1:23pm	Yampa Valley Kids	Loan Payments, Insurance	\$ 15,000.00
12/14/21 @ 12:25pm	Northwest Colorado Center for Independence	Wages, Rent/Utilities, Insurance, Accounting, PPE	\$ 15,000.00
12/14/21 @ 2:10pm	Edeveco	Wages	\$ 15,000.00
12/14/21 @ 1:17pm	518 Wine Bar	Wages, Inventory, Equipment	\$ 15,000.00
12/21/21 @ 4:30pm	Senior Social Center	Wages, Equipment	\$ 14,989.00
12/28/21 @ 7:36pm	The Warehouse	Wages, Insurance, Equipment	\$ 15,000.00



**HYDROGEN
ENERGY PROJECT**



2022
looking ahead

