RESOLUTION NO. 18-2012

A RESOLUTION AUTHORIZING THE FILING OF A PROPOSAL FOR FUNDS WITH THE DEPARTMENT OF COMMUNITY AND ECONOMIC DEVELOPMENT COMMONWEALTH OF PENNSYLVANIA

WHEREAS, the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH) enacted into law on May 20, 2009, authorized the Emergency Solutions Grant (ESG) Program; and

WHEREAS, the Commonwealth of Pennsylvania through the Department of Community and Economic Development (DCED) has received ESG program funds and is making these funds available to local governments for eligible emergency shelter activities; and

WHEREAS, the County of Dauphin desires to submit an application to DCED for ESG Program funds on behalf of homeless shelter housing and service providers.

NOW THEREFORE, IT IS HEREBY RESOLVED BY THE BOARD OF COMMISSIONERS OF DAUPHIN COUNTY, PENNSYLVANIA THAT:

1. The proposal to draft a contract with Catholic Charities Interfaith Shelter, Shalom House, YWCA, for shelter operations and essential services, the YWCA for street outreach, Christian Churches United for Homelessness Prevention and Rapid Re-housing, and Capital Area Coalition on Homelessness for HMIS and fund same with the DCED Emergency Solutions Grant, “ESG 2012” is hereby approved if said funding is awarded and received.

2. The Dauphin County MH/ID Program is hereby authorized and directed to submit an ESG Program application in the amount of Five Hundred Fifty Four Thousand, Seven Hundred Forty Dollars ($554,740.00) to the Pennsylvania Department of Community and Economic Development.

3. The County of Dauphin will assume the responsibility for securing the required matching amount of project funds.

4. The County of Dauphin will reimburse the Commonwealth for any expenditure found to be ineligible.

5. The Dauphin County MH/ID Program is authorized to provide such assurances, certificates, and supplemental data or revised data that DCED may request in connection with the application.

ADOPTED AND RESOLVED, by the Board of Commissioners of Dauphin County, Pennsylvania, in lawful session duly assembled, on the 26th day of September, 2012.

ATTEST:

Laura E. Evans, Esquire
Chief Clerk/Chief of Staff

DAUPHIN COUNTY
BOARD OF COMMISSIONERS

Jeff Kaste, Chairman

Mike Pries, Vice Chairman

George P. Hartwick, III, Secretary

Resolution 18-2012 Page 1 of 1
Community and Economic Development
Single Application for Assistance

Single Application #: 201209258558

Please Read and Sign this page, ATTACH All supporting documentation, and MAIL to:

Pennsylvania Department Of Community and Economic Development
Commonwealth Keystone Building
Attn: Customer Service Center
400 North Street, 4th Floor
Harrisburg, PA 17120-0225

I hereby certify that all information contained in the single application and supporting materials submitted to DCED via the internet, Single Application # 201209258558 and its attachments are true and correct and accurately represent the status and economic condition of the Applicant. If I knowingly make a false statement or overvalue a security to obtain a grant and/or loan from Commonwealth of Pennsylvania, I may be subject to criminal prosecution.

Signature: ___________________________ Date: 9/26/12

Print Name: Jeff Haste ________________ Title: Chairman

Representing: Dauphin County ________________________________

Address: 2 South Second Street, Harrisburg, PA 17101

The Department of Community and Economic Development reserves the right to accept or reject any or all applications submitted on the Single Application for Assistance contingent upon available funding sources and respective applicant eligibility.
Single Application for Assistance

Applicant Information

Applicant Entity Type: Government
Applicant Name: Dauphin County
NAICS Code 6242
FEIN/SSN Number: XXXXXXX

CEO: Jeff Haste
CEO Title: Chairman, Board of Commissioners
SAP Vendor #: XXXXX
Contact Name: Daniel El Eisenhauer
Contact Title: Administrator, MH/ID
Phone: (717)-780-7050 Ext.
Fax: (717)-780-7061
E-mail: deisenhauer@dauphinco.org
Mailing Address: 100 Chestnut Street, 1st Floor
City: Harrisburg
State: PA
Zip Code: 17101-2518
EnterpriseType
Government,
Single Application for Assistance
Web Application Id: 8027529          Single Application Id: 201209258558
Applicant: Dauphin County
Program Selected: Emergency Solutions Grant Program

Project Overview

Project Name:
ESG - HEARTH

Is this project related to another previously submitted project?
No

If yes, indicate previous project name:

Have you contacted anyone at DCED/Governor’s Action Team about your project?
No

If yes, indicate who:
Single Application for Assistance

Applicant: Dauphin County

Program Selected: Emergency Solutions Grant Program

Project Site Locations

Address: 413 South 19th Street

City: Harrisburg

State: PA

Zip Code: 17104

County: Dauphin

Municipality: Harrisburg City

PA House: Ron Buxton (103)

PA Senate: Jeffrey Piccola (15)

US House: Tim Holden (17)

Current Employees: 20

Jobs To Be Created: 1

Designated Areas:

Address: 9 South 15th Street

City: Harrisburg

State: PA

Zip Code: 17104

County: Dauphin

Municipality: Harrisburg City

PA House: Ron Buxton (103)

PA Senate: Jeffrey Piccola (15)

US House: Tim Holden (17)

Current Employees: 9

Jobs To Be Created: 1

Designated Areas:
Address: 120 Willow Road, Suite C
City: Harrisburg
State: PA
Zip Code: 17109
County: Dauphin
Municipality: Harrisburg City
PA House: Ron Buxton (103)
PA Senate: Jeffrey Piccola (15)
US House: Tim Holden (17)
Current Employees: 188
Jobs To Be Created: 0

Designated Areas:

Address: 1101 Market Street
City: Harrisburg
State: PA
Zip Code: 17103
County: Dauphin
Municipality: Harrisburg City
PA House: Ron Buxton (103)
PA Senate: Jeffrey Piccola (15)
US House: Tim Holden (17)
Current Employees: 122
Jobs To Be Created: 0

Designated Areas: Act 47 Distressed Community, Enterprise Zone, Uses PA Port
# Single Application for Assistance

**Web Application Id:** 8027529  
**Applicant:** Dauphin County  
**Program Selected:** Emergency Solutions Grant Program

## Project Budget

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<th>Roman Catholic Diocese of Harrisburg (Private)</th>
<th>HAP (State)</th>
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## Basis of Cost

Provide the basis for calculating the costs that are identified in the Project Budget.

## Budget Justification

### Budget Narrative

The narrative must specifically address each of the cost items identified in the Project Budget section. If any amount is placed in any of the OTHER categories, you must specify what the money will be used for. **NOTE:** Some programs have specific guidelines regarding the narrative necessary to qualify for that particular DCED resource. Please read the Program Guidelines for details.

The comprehensive Dauphin County ESG 2012 Budget request is a 24 month budget request for Emergency Shelter operations and essential services, street outreach, and for Rapid Rehousing and Homeless Prevention and HMIS and administrative costs. Four providers have submitted detailed budget narratives along with their request for these various components as part of the application to the County and to DCED, our HMIS request is based on scope of work from our HMIS vendor, CACH and administration at approximately 3.75%.
Single Application for Assistance

Web Application Id: 8027529
Applicant: Dauphin County
Program Selected: Emergency Solutions Grant Program

Project Narrative

What do you plan to accomplish with this project?
Identify the problem(s) that need to be resolved.

The 2012 CACH Point in Time Survey reports, on any given day our homeless population reaches more
than 408 and rural and suburban homelessness has risen from 23% to 32% over the last couple of years.
In 2009, 13.3% of county residents were living in poverty/the poverty rate was significantly higher in
Harrisburg. The county wide unemployment rate in July 2012 was 8.1% and the Emergency Shelter
occupancy rate is routinely 100%. Home Run, The Capital Area's 10 Year Plan to End Homelessness,
states "the County of Dauphin and the City of Harrisburg have a full array of services to support individuals
and families experiencing homelessness. While there may be an appropriate range of services, the
availability of services to meet the expressed need is often inadequate. The lack of available services is
not a function of weak community will or interest. Rather, the inadequacy of services is a function of
available resources to both develop and sustain the effort to address homelessness."

How do you plan to accomplish it?
Include expected outcomes that are measurable, obtainable, clear and understandable, and valid. Examples of measurable outcomes include jobs
created or retained, people trained, land or building acquired, housing units renovated or built, etc.
1 - Provide Street Outreach Services for 30 clients.
2 - Provide Emergency Shelter for 2,376 clients.
3 - Provide 22 homeless clients with Rapid Re-housing services.
4 - Provide 30 clients with short and medium term Homeless Prevention services.
5 - Assist 1,286 clients move to Permanent Housing.

Numbers cover a two year period.

How do you plan to use the DCED funds?
Should include specific use of DCED funds and reflect the budget provided with the application.
Street Outreach, Emergency Shelter: Shelter Operations and Essential Services, Homelessness
Prevention, Rapid Re-housing, HMIS and Administration.

Projected Schedule and Key Milestones and Dates
A detailed schedule of activities, including key milestones and dates, must accompany this application if applicable to the project.
Not Applicable to this application.
**REVIEW INFORMATION BELOW**

- FUNDING SOURCE "UNITED WAY OF THE CAPITAL REGION (PRIVATE)" MUST HAVE A GRAND TOTAL GREATER THAN ZERO.
- FUNDING SOURCE "ROMAN CATHOLIC DIOCESE OF HARRISBURG (PRIVATE)" MUST HAVE A GRAND TOTAL GREATER THAN ZERO.
- FUNDING SOURCE "HAP (STATE)" MUST HAVE A GRAND TOTAL GREATER THAN ZERO.
- FUNDING SOURCE "ESG - CITY OF HARRISBURG (LOCAL)" MUST HAVE A GRAND TOTAL GREATER THAN ZERO.
- FUNDING SOURCE "DONATIONS, PRIVATE, OTHER (PRIVATE)" MUST HAVE A GRAND TOTAL GREATER THAN ZERO.

**Program Budget**

Please see the Help section for details on how to complete the Program Budget.

**Budget Spreadsheet**

The first column indicates the amount of funding you are requesting from DCED. To add, edit, or remove the spreadsheet columns, please see the Funding Sources tab. After completing the budget, please complete the Basis of Cost tab. Included is a Budget Narrative where you can provide a more detailed description of specific line items.

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<th>United Way of the Capital Region (Private)</th>
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<td>50,435</td>
<td>208,730</td>
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<td>262,874</td>
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</tbody>
</table>

Phone: 866-GO-NEWPA (866-466-3972)

Commonwealth of Pennsylvania, Department of Community and Economic Development (DCED)
Single Application for Assistance, Version Release 3.2.0.94

https://www.esa.dced.state.pa.us/Budget.aspx 9/25/2012
## A. APPLICANT INFORMATION

**ASSISTANCE BEING REQUESTED FOR: (CHECK ALL THAT APPLY)**
- [x] STREET OUTREACH
- [x] EMERGENCY SHELTER
- [x] RAPID REHOUSING
- [x] HOMELESSNESS PREVENTION

**NAME OF APPLICANT (UNIT OF LOCAL GOVERNMENT (ULG)):**
Dauphin County

**STREET ADDRESS:**
100 Chestnut Street

<table>
<thead>
<tr>
<th>CITY:</th>
<th>STATE:</th>
<th>ZIP CODE:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harrisburg</td>
<td>PA</td>
<td>17101</td>
</tr>
</tbody>
</table>

**LOCAL GOVERNMENT CLASSIFICATION:**

- [ ] CITY
- [x] BOROUGH
- [x] COUNTY
- [ ] TOWNSHIP

**IS THE APPLICANT AN ESG DIRECT ENTITLEMENT COMMUNITY?**
- [ ] YES
- [x] NO

**CHIEF ELECTED OFFICIAL:**
Board of Commissioners - Chairman, Jeff Haste

**APPLICANT'S FEIN #:**
236003043

**DUNS #:**
071207955

**SAM REGISTRATION DATE OF EXPIRATION:**
Expiration - 4/5/2013

**AGENCY OR ORGANIZATION ADMINISTERING ESG PROGRAM:**
Dauphin County MH/ID

**ADDRESS OF ADMINISTERING AGENCY:**
100 Chestnut Street, 1st Floor

<table>
<thead>
<tr>
<th>CITY:</th>
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<th>ZIP CODE:</th>
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</thead>
<tbody>
<tr>
<td>Harrisburg</td>
<td>PA</td>
<td>17101-2025</td>
</tr>
</tbody>
</table>

**CONTACT PERSON WITH TITLE:**
Daniel E. Eisenhauer, Dauphin County Administrator MH/ID

**ADDRESS OF CONTACT PERSON:**
100 Chestnut Street, 1st Floor

<table>
<thead>
<tr>
<th>CITY:</th>
<th>STATE:</th>
<th>ZIP CODE:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harrisburg</td>
<td>PA</td>
<td>17101-2025</td>
</tr>
</tbody>
</table>

**CONTACT EMAIL:**
deisenhauer@dauphinc.org

**CONTACT TELEPHONE:**
(717) 780-7050

**CONTACT FAX:**
(717) 780-7061

## B. CONTINUUM OF CARE INFORMATION

**NAME OF LOCAL CONTINUUM OF CARE:**
Capital Area Coalition on Homelessness (CACH)

**CONTACT PERSON FOR CONTINUUM OF CARE:**
Bryan Davis

**TELEPHONE NUMBER:**
(717) 255-3000

**EMAIL:**
bddavis@hra-harrisburgpa.org

## C. HMIS INFORMATION

**CONTACT PERSON FOR HMIS:**
Bryan Davis

**TELEPHONE NUMBER:**
(717) 255-3000

**EMAIL:**
bddavis@hra-harrisburgpa.org
The applicant or grantee hereby assures and certifies that:

(A) It possesses legal authority to apply for the grant and to execute the proposed program in accordance with the statutes and regulations governing the federal program.

(B) The governing body has duly adopted or passed as an official act, a resolution, motion or similar action authorizing the filing of the application, including all understandings and assurances contained therein, and directing and authorizing the person identified as the official representative of the applicant to act in connection with the application and to provide such additional information as may be required.

(C) The activities are consistent with the Consolidated Plan submitted by the unit of Local Government where the activities are being conducted, or are consistent with the Commonwealth’s Consolidated Plan.

(D) It has established a citizen participation mechanism which:

1) Provides an opportunity for citizens to participate in the development of the application, encourages the submission of views and proposals, and provides for timely responses to the proposals submitted.

2) Provides citizens with adequate information concerning the amount of funds available for proposed projects, the range of activities that may be undertaken, and other important program guidelines.

3) Provides for one or more public hearings on the proposed application before adoption of a resolution or similar action by the local governing body authorizing the filing of the application.

4) Provides for a timely written answer to written complaints and grievances.

5) Identifies how the needs of non-English speaking residents will be met in the case of public hearings where a significant number of non-English speaking residents can be reasonably expected to participate.

(E) It will provide citizens with reasonable access to records regarding the Emergency Solutions Grant Program assisted activities and management.

(F) It will comply with:

1) The requirements of 24 CFR Part 576.53 concerning the continued use of buildings, for which these grant funds are used, as emergency shelter for the homeless.


(H) It will maintain a drug free workplace in accordance with the Drug Free Workplace Act of 1988 and the requirements of 24 CFR Part 24, subpart F.

(I) It will comply with:

(1) Title VI of the Civil Rights Act of 1964, P.L. 88-352 (42 U.S.C. 2000d et. seq.) and the regulations issued pursuant thereto (24 CFR Part 1), which provides that no persons in the United States shall on the grounds of race, color, or national origin be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity for which the applicant receives Federal financial assistance and will immediately take any measures necessary to effectuate this assurance. If any real property or structure thereon is provided with the aid of Federal financial assistance extended to the applicant, this assurance shall obligate the applicant or in the case of any transfer of such property, any transferee, for the period during which the real property or structure is used for a purpose for which the Federal financial assistance is extended, or for another purpose involving the provision of similar services or benefits.

Title VI states that:

"No person in the United States shall, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance."

Section 1.4b(2)(i) of the regulations issued pursuant to Title VI requires that: "A recipient in determining the types of housing, accommodations, facilities, services, financial aid, or other benefits will be provided under any such program or activity, or the class of persons to whom, or the situations in which, such housing, accommodations, facilities, services, financial aid, or other benefits will be provided under any such program or activity, or the class of persons to be afforded an opportunity to participate in any such program or activity, may not, directly or through contractual or other arrangements, utilize criteria or methods of administration which have the effect of subjecting persons to discrimination because of their race, color, or national origin, or have the effect of defeating or substantially impairing accomplishment of the objectives of the program or activity as respect to persons of a particular race, color, or national origin."

(2) The Fair Housing Amendments Act of 1988 (42 U.S.C. 3601-20) which states that no person shall be subjected to discrimination because of race, color, religion, sex, handicap, familial status, or national origin in the sale, rental, or advertising of dwellings, in the provision of brokerage services, or in the availability of residential real estate-related transactions, and requires that subrecipients administer all programs and activities in a manner to affirmatively further fair housing.

Executive Order 11063 and the regulations contained in 24 CFR Part 107 requires that all action necessary and appropriate be taken to prevent discrimination because of race, color, religion (creed), sex, or national origin related facilities or in the use or occupancy thereof where such property or facilities are owned or operated by the Federal Government or provided with Federal assistance by HUD and in the lending practices with respect to residential property and related facilities of lending institutions insofar as such practices relate to loans insured, guaranteed or purchased by the Federal Government.

(3) 24 CFR Parts 5, 200, 203, 236, 400, 570, 574, 882, 891, and 982- Equal Access to Housing in HUD Programs – Regardless of Sexual Orientation or Gender Identity, makes the following provisions:
• Requires owners and operators of HUD-assisted housing, or housing whose financing is insured by HUD, to make housing available without regard to the sexual orientation or gender identity of an applicant for, or occupant of, the dwelling, whether renter- or owner-occupied. HUD will institute this policy in its rental assistance and homeownership programs, which include the Federal Housing Administration (FHA) mortgage insurance programs, community development programs, and public and assisted housing programs.

• Prohibits lenders from using sexual orientation or gender identity as a basis to determine a borrower's eligibility for FHA-insured mortgage financing. FHA's current regulations provide that a mortgage lender's determination of the adequacy of a borrower's income "shall be made in a uniform manner without regard to" specified prohibited grounds. The rule will add actual or perceived sexual orientation and gender identity to the prohibited grounds to ensure FHA-approved lenders do not deny or otherwise alter the terms of mortgages on the basis of irrelevant criteria.

• Clarifies that all otherwise eligible families, regardless of marital status, sexual orientation, or gender identity, will have the opportunity to participate in HUD programs. In the majority of HUD's rental and homeownership programs the term "family" already has a broad scope, and includes a single person and families with or without children. HUD's rule clarifies that otherwise eligible families may not be excluded because one or more members of the family may be an LGBT individual, have an LGBT relationship, or be perceived to be such an individual or in such relationship.

• Prohibits owners and operators of HUD-assisted housing or housing insured by HUD from asking about an applicant or occupant's sexual orientation and gender identity for the purpose of determining eligibility or otherwise making housing available. In response to comments on the proposed rule, HUD has clarified this final rule to state that this provision does not prohibit voluntary and anonymous reporting of sexual orientation or gender identity pursuant to state, local, or federal data collection requirements.


For purposes of the Emergency Solutions Grant Program, the term "dwelling units" in 24 CFR Part 8 shall include sleeping accommodations.

It will make known that the use of the facilities and services is available to all on a nondiscriminatory basis. Where the procedures that a grantee intends to use to make known the availability of such facilities and services are unlikely to reach persons with handicaps or persons of any particular race, color, religion, sex, age or national origin within their service area who may qualify for them, the grantee must establish additional procedures that will ensure that these persons are made aware of the facilities and services.

Subrecipients must also adopt and implement procedures designed to make available to interested persons information concerning the existence and location of services and facilities that are accessible to persons with a handicap.
(6) Executive Order 11246, Equal Opportunity in Federal Employment, September 24, 1965 (30 FR 12319), as amended by Executive Order 12086, October 5, 1978 (43 FR 46501), and the regulations issued pursuant thereto (24 CFR Part 130 and 41 CFR Chapter 60), which provides that no person shall be discriminated against on the basis of race, color, religion, sex, or national origin in all phases of employment during the performance of Federal or Federally assisted construction contracts. Contractors and subcontractors on Federal and Federally assisted construction contracts shall take affirmative action to ensure fair treatment in employment, upgrading, demotion, or transfer; recruitment advertising; layoff or termination, rates of pay or other forms of compensation and selection for training and apprenticeship.

(7) Executive Order 11625, October 13, 1971 which prescribes additional arrangements for developing and coordinating a national program for Minority Business Enterprise (36 FR 10967)

(8) Executive Order 12138, May 18, 1979 (44 FR 29637) which creates a National Women's Business Enterprise Policy.

(9) Pennsylvania Human Relations Act of October 27, 1957, P.L. 744, (43 P.S. 951-963) as amended, which provides that no employee, applicant for employment, independent contractor, or any other person shall be discriminated against because of race, color, religious creed, ancestry, national origin, age, or sex.

(10) It will comply with Section 3 of the Housing and Urban Development Act of 1968, P.L. 90-448, as amended (12 U.S.C. 1701(u)), requiring that to the greatest extent feasible opportunities for training and employment be given to low and moderate income residents of the applicant's county and contracts for work in connection with the project be awarded to eligible business concerns which are located in, owned in substantial part by persons residing in the applicant's county.

(J) It will comply with the requirements, as applicable, of the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. 4821-4846) and implementing regulations at 24 CFR Part 35. In addition, subrecipients must also meet the following requirements relating to inspection and abatement of defective lead-based paint surfaces:

(1) Treatment of defective paint surfaces must be performed before final inspection and approval of the renovation, rehabilitation or conversion activity under this part; and

(2) Appropriate action must be taken to protect shelter occupants from the hazards associated with lead-based paint abatement procedures.

(K) Its chief executive officer or other appropriate officer/officers consents to assume the status of a "responsible federal official" under the National Environmental Policy Act of 1969 (NEPA) P.L. 91-190 (42 U.S.C. 4321 et.seq.). The applicant will assume responsibility for environmental review, decision making and action under NEPA and HUD regulations at 24 CFR Part 58. The applicant further certifies that it has complied with and will comply with 24 CFR Part 58.5 in the administration of its project.

(L) It will establish safeguards to prohibit employees, agents, consultants, officers, or elected or appointed officials from using positions for a purpose that is or gives the appearance of being motivated by a desire for private gain for themselves or others, particularly those with whom they have family, business, or other ties.
(M) It will comply with the Uniform Relocation Assistance Real Property Acquisition Policies Act of 1970, as amended (42 U.S.C. 4601), and the regulations at 49 CFR Part 24 which apply to the acquisition of real property by a State agency for an activity assisted with ESGP funds and to the displacement of any family, individual, business, nonprofit organization or farm that results from such acquisition; and will assure that it has taken all reasonable steps to minimize the displacement of persons (families, individuals, businesses, nonprofit organizations, and farms) as a result of a project assisted with these funds.

(N) It will comply with the Pennsylvania Flood Plain Management Act 166 (32 P.S. §679.101 - 679-601) and the regulations issued pursuant thereto (Title 16, Chapter 39).

(O) It will comply with the Pennsylvania Steel Products Procurement Act of March 3, 1978 (P.L. 6, No. 3, §1, 73 P.S. §1881 et.seq. 1).


(Q) Third party contractors are required to coordinate ESG activities with their respective Continuum of Care

(R) Each ESG subrecipient must develop and implement procedures to ensure: (1) the confidentiality of records pertaining to any individual provided with assistance; and (2) that the address or location of any assisted housing will not be made public, except to the extent that this prohibition contradicts a preexisting privacy policy of the grantee.

(S) Subrecipient must agree to develop and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care, in order to prevent such discharge from immediately resulting in homelessness for such persons.

(T) The disclosure requirements and prohibitions of section 319 of the Department of the Interior and Related Agencies Appropriations Act for Fiscal Year 1990, and implementing regulations at 24 CFR part 87, apply to ESG.

(U) Organizations providing rental assistance with ESG funds will be required to conduct initial and any appropriate follow-up inspections of housing units into which a program participant will be moving.

Signature of Chief Elected Official
Jeff Harris, Chairman of Commissioners

Date
9/26/12

Name/Title of Chief Elected Official
Municipality
Dauphin
County
Please answer the following in as much detail as necessary. Additional pages may be added and inserted behind this page.

A. Applicants must attach an organizational chart of the Departments, Agencies, or Third Party Contractors who will be involved in the management of the ESG Program as Attachment A to this application. The chart must show the flow of responsibility for all aspects of the program: Application preparation, contracting, environmental reviews, monitoring, invoicing, habitability and lead inspections, case management, close-outs, etc.

B. Capacity and Experience Related to Proposed Activity(s)

Describe the applicant’s experience and capacity to administer homelessness prevention and rapid re-housing programs by completing the following questions. Be sure to provide sufficient detail. Use additional pages if necessary for completion of these questions and include behind this page.

1. Describe specific types of programs/services/activities/projects the applicant administers or provides that are relevant to the objectives of the ESG Program. Complete the following tables providing information for similar projects/programs administered by the applicant including size, type and complexity as those being proposed in this application.

<table>
<thead>
<tr>
<th>PROJECT/PROGRAM EXPERIENCE TABLES</th>
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<tr>
<td><strong>PROGRAM NAME:</strong> Emergency Shelter Grant Program</td>
</tr>
<tr>
<td><strong>ACTIVITY/PROGRAM TYPE:</strong> Emergency Shelter Operations</td>
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<tr>
<td><strong>SOURCE OF FUNDS:</strong> State DCED</td>
</tr>
<tr>
<td><strong>PROGRAM LOCATION:</strong> Dauphin County MH/ID</td>
</tr>
<tr>
<td><strong>PROGRAM DESCRIPTION:</strong> (Scope &amp; complexity, significant accomplishments, issues or experience, etc.)</td>
</tr>
</tbody>
</table>

The Dauphin County MH/ID Program has successfully managed the Emergency Shelter Grant continuously over the last eight years and annually contracted with the following three local providers: Catholic Charities - Interfaith Shelter for families, The YWCA of Greater Harrisburg’s - emergency and domestic violence homeless shelters and Shalom House - emergency shelter to homeless women and women with children, subsidizing operational costs to accomplish the goals of ESG. All of these providers have consistently assisted clients through the provision of case management and supportive services that focus on maximizing self-sufficiency through goal driven guidance and innovative and utilizing linkages with a continuum of community services to move families from homelessness to achieving the stability of permanent housing.

**PROGRAM REFERENCE:** (Contact Name, Phone & Email)
Daniel Eisenhauer  717-780-6298  deisenhauer@dauphin.org

| **PROGRAM NAME:** Homeless Assistance Program |
| **ACTIVITY/PROGRAM TYPE:** Emg Shelter, Case Mgmt, Rental Assist, Bridge |
| **SOURCE OF FUNDS:** State DPW |
| **PROGRAM LOCATION:** Dauphin County MH/ID |
| **PROGRAM DESCRIPTION:** (Scope & complexity, significant accomplishments, issues or experience, etc.) |

The Dauphin County MH/ID Program has successfully managed the Homeless Assistance Program continuously over the last eight years accomplishing the goals of HAP through annual contracts with the following six local providers for the following Homeless Services making available a continuum of services to homeless and near homeless individuals and families in Dauphin County: Catholic Charities Interfaith - Emergency Shelter Services, Christian Churches United - Emergency Shelter, Case Management & Rental Assistance Services, Gaudenzia, Inc. - Case Management Services, Shalom House - Emergency Shelter Services, YWCA of Greater Harrisburg - Emergency Shelter & Bridge Housing Services, Brethren Housing Association - Bridge Housing Services. HAP funds have helped Dauphin County assure: 1) homelessness can be avoided through a variety of prevention services assisting clients to maintain affordable housing, 2) people who are homeless.

**PROGRAM REFERENCE:** (Contact Name, Phone & Email)
Daniel Eisenhauer  717-780-7050  deisenhauer@dauphin.org
2. List current staff positions and qualifications of individuals who will carry out the grant or project activities. If using agencies or third party contractors, provide the staff positions and qualifications for each, with the name of the agency clearly marked. Add additional rows as necessary.

<table>
<thead>
<tr>
<th>Department/Agency/Organization</th>
<th>Position</th>
<th>Activity</th>
<th>Years Current Employee</th>
<th>Approximate Hours Per Year</th>
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<tr>
<td>Example: XYZ County</td>
<td>Planner</td>
<td>Application Prep, Environmental Reviews, Closeouts</td>
<td>12 Years</td>
<td>10 hrs.</td>
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<tr>
<td>Daniel Eisenhauer</td>
<td>MH/ID Administrator</td>
<td>Oversight of ESG grant activities</td>
<td>6</td>
<td>.25</td>
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<tr>
<td>Paul Geffert</td>
<td>MH/ID Fiscal Officer</td>
<td>ESG monitoring, reporting</td>
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<td>.25</td>
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<tr>
<td>Deborah Clayton</td>
<td>Grants Mgmt Co-ord</td>
<td>ESG monitoring, reporting</td>
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C. If the applicant is applying to administer rental assistance, describe your experience in inspecting housing units for both habitability and lead based paint compliance and attach a copy of the inspection form you use, OR Describe your plans for partnering with an entity with inspection experience and attach a copy of its inspection form. Include your inspection form as *Attachment B*.

D. Complete the following chart dealing with the performance measures for the applicant's state formula HPRP Program and all state competitive HPRP contracts and/or 2011 Shelter Assistance.

*(Add extra columns if necessary)*

<table>
<thead>
<tr>
<th>Number of Households Served</th>
<th>State Formula HPRP Contract</th>
<th>State Competitive HPRP Contract</th>
<th>2011 Shelter Assistance</th>
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<tbody>
<tr>
<td>93</td>
<td>$3,225</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| Number of Households Moved to Permanent Housing | 85 |
| Collaborative Efforts to Establish Support from Mainstream Resources. List resources that were linked to your program. | See Attached Mgmt Standards 2.D. Collaborative Efforts |
| Coordination and Compliance with CoC Policies. | See Attached Mgmt St |

E. Please attach the applicant's, agency's and/or third party contractor's Conflict of Interest policy for dealing with issues with employees and board members that may have conflict of interest issues with any of the activities provided with this grant. This will be *Attachment E* of the application.
PROGRAM DESIGN
EMERGENCY SOLUTIONS GRANT PROGRAM
Street Outreach & Emergency Shelter Components

APPLICANT NAME & DATE:
Dauphin County MH/ID - September 28, 2012

Please answer the following in as much detail as necessary. Additional pages may be added and inserted behind this page. One Program Design form should be completed for each shelter/agency to receive assistance.

A. PROJECT/PROGRAM INFORMATION

<table>
<thead>
<tr>
<th>PROJECT/PROGRAM MANAGER'S NAME:</th>
<th>Project/Program Manager’s Organization:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daniel E. Eisenhauer</td>
<td>Dauphin County MH/ID</td>
</tr>
</tbody>
</table>

STREET ADDRESS:
100 Chestnut Street

CITY: Harrisburg
STATE: PA
ZIP CODE: 17101

PROJECT/PROGRAM MANAGER PHONE: 717-780-7050
PROJECT/PROGRAM MANAGER EMAIL: deisenhauer@dauphinc.org
PROJECT/PROGRAM MANAGER FAX: 717-780-7061

B. PROGRAM NEED & DESIGN

1. Describe in detail the need of your community for either street outreach or emergency shelter services. Include factual data such as low income population numbers, unemployment %, occupancy of shelters, point-in-time counts that identify the need and type of population that needs to be served with ESG funding.

Refer to Attached DCED- CCD-ESG-4A (09-12) - Program Design B. 1.

2. Describe in detail the population(s) you plan to target with ESG funds and explain why they were chosen over others.

Refer to Attached DCED- CCD-ESG-4A (09-12) - Program Design B. 2.

3. What is your plan for outreach to your target population(s)?

Refer to Attached DCED- CCD-ESG-4A (09-12) - Program Design B. 3.
1. Through the Emergency Solutions Grant (ESG) components of Street Outreach, Emergency Shelter, Homelessness Prevention and Rapid Rehousing, Dauphin County intends to utilize ESG funds to meet the great need for homeless services and rapidly transition program participants to stability after experiencing a housing crisis and/or homelessness. Homelessness is clearly an ever increasing problem in our community. On any given day in Dauphin County and the City of Harrisburg, our homeless population reaches more than 408, which includes 281 adults and 127 children, as reported by our local Continuum of Care - CACH (Capital Area Coalition on Homelessness) 2012 Point in Time Survey. Of the 408 individuals counted on January 25, 2012, 57 were unsheltered. CACH acknowledges that despite our best efforts, the unsheltered homeless population is probably undercounted. On September 16, 2011 CACH held its second annual Project Homeless Connect. The purpose of this event is to bring mainstream services, housing providers, medical and other essential services useful to homeless individuals all under one roof to eliminate barriers for the day providing an open door to resources that are often difficult for homeless persons to access. Most event guests were living on the street or couch to couch. A few of the guests were from emergency shelters trying to expedite services because of the limited nature of shelter stays. On that day, a total of 177 homeless persons were provided services in some capacity. The outcome of Project Homeless Connect clearly reflects the need for homeless services in Harrisburg and Dauphin County. Furthermore, the need for emergency shelter services is evident with statistics revealing that of those homeless, the percentage of rural and suburban homeless has risen over the last couple of years from 23% to 32% especially for families, women and children. As the Reinvestment and Recovery Act of 2009 draws to a close and the homeless programs funded through that act end, the economic hardships and poverty continues. In 2009, 13.3% of Dauphin County residents were living in poverty and within the city of Harrisburg, 30% of its residents lived in poverty. For single women with children, that percentage was much higher at nearly 50%. According to the National Low-Income Housing Coalition (2008), a full-time worker earning minimum wage cannot afford a one bedroom apartment priced at the Fair Market Rent anywhere in the United States. Statistics clearly indicate that today’s economic challenges and the ever present need of homeless women, children and families continues to be very real and devastating in our community. Eight out of the nine census tracks in Harrisburg were deemed severely distressed as of 2011. The county wide unemployment rate in July 2012 was 8.1% and in the city of Harrisburg it was 10.8%. The Emergency Shelter occupancy rate is routinely 100%. As stated in Home Run, The Capital Area’s 10 Year Plan to End Homelessness, “the County of Dauphin and the City of Harrisburg have a full array of services to support individuals and families experiencing homelessness. While there may be an appropriate range of services, the availability of services to meet the expressed need is often inadequate. The lack of available services is not a function of weak community will or interest. Rather, the inadequacy of services is a function of available resources to both develop and sustain the effort to address homelessness.” This CoC has a proven track record of creating permanent housing, developing 379 new affordable housing and apartment units, creating a Safe Haven with 25 permanent housing beds and
two 811 projects with a total of 26 beds (home Run The Capital Area’s 10 Year Plan to End Homelessness in County of Dauphin and the City of Harrisburg – 2012 Revision) and will continue to work on expanding permanent housing opportunities for persons who are homeless but there continues to be a role for emergency shelters and the stabilization and relief from trauma that they provide those who are literally homeless and the ever present need of homeless women, children and families is both very real and devastating in our community.

2. Describe in detail the population(s) you plan to target with ESG funds and explain why they were chosen over others.

The homeless population in Dauphin County is tremendously diverse and runs a broad spectrum all the way from homeless individuals with a long repetitive history of living on the streets to women and children who find themselves without a home due to the threat of domestic violence to a family who lost employment due to the economic downturn which has resulted in the threat of homelessness. The broad continuum of services available to the homeless in Dauphin County, along with the limited resources needed to adequately meet those needs, provides us with the foundation for our decision to meet the needs of the homeless population through our application for Street Outreach, Emergency Shelters, Rapid Re-housing and Homeless Prevention funding. Funding in these four program components would effectively enhance our service delivery system and assist us in meeting the diversity of need in the homeless population in Dauphin County.

3. What is your plan for outreach to your target population(s)?

All Components (Street Outreach, Emergency Shelter, Homeless Prevention & Rapid Re-housing)

Community outreach is through coordination with CACH, a voluntary collaborative effort of more than 40 agencies that address homelessness in the City of Harrisburg and the County of Dauphin involving faith based organizations, local and state governments, foundations, non-profit organizations, and businesses. In addition, CACH provides an excellent means to "get the word" out about upcoming opportunities to assist the homeless/near homeless populations through an email list serve.

Homeless Prevention & Rapid Re-housing

Emergency Shelter

CCU is already the "front door" point of entry for all persons in Dauphin County seeking homeless services, rental assistance or shelter services. As such CCU collaborates with more than five agencies that perform street level outreach and engagement services. CCU also provides outreach to the Spanish speaking community and to the street homeless in Harrisburg.
CACH Service Delivery Committee and affiliated agencies will assist CCU with identifying and referring candidates to this program for Emergency Shelter referral and assistance with Homeless Prevention and Rapid Re-housing services. In addition, the City of Harrisburg also intends to fund CCU for HPRP activities under their ESG grant, so we are leveraging both City and County ESG HPRP resources to the same agency to maximize efficiency and collaboration. Street Outreach

**Street Outreach**

The YWCA will outreach to the streets using the following methods: Project Homeless Connect will provide the first point of contact for an initial case load. During initial contact, vulnerability assessment and initial intake is completed and the case manager will deliver case management services where the client spends their time. The second method of outreach will be the Winter Overnight shelter which will be relocated to the YWCA’s new Safe Haven program for women. The Winter Shelter and Safe Haven will provide a non-threatening low demand environment where engagement, relationship building can occur at a pace of the client’s own choosing. The third method of outreach will be to the streets themselves as the outreach case manager becomes adept at recognizing new faces in places that are typically inhabited by those who are living on the streets. Such place will include but not be limited to Strawberry Square, the Transportation Center, the bus station and the hospital emergency room. The outreach case manager will engage in intelligence building by using community resources who are familiar with the population such as police, crisis workers and hospital social workers.
4. Summarize the program that will be provided with ESG funds including, description of essential services to be provided, location of assistance, description of renovations to be completed and/or what operational costs will be covered. Include in this summary the types of services you intend to provide or subcontract under the categories above. Include a description of the range of services and an estimate of average costs and/or explanation of rationale of targeted number of households. (Ex: 30 households will receive short term rental assistance that will average $100 per month, moving costs will average $115, etc.)

ESG program, through the YWCA, will provide Essential Services salaries and benefits for Emergency Shelter Case Manager’s salary and benefits at 1 FTE; the Director of HHS in her oversight service outcomes, shelter personnel, including direct supervision of Residential Representatives at 30% FTE; Residential Representative salaries of 2.5 FTE. The total program amount in these allocations for the ESG program is $250,000 for 24 months; $130,000 of which will be provided by DCED and $130,000 by UWCR, the source of the 100% match.

5. How does your program coordinate with other services in the community to provide homeless persons most in need of temporary assistance and most likely to achieve stable housing once this assistance terminates?

Both Emergency Shelter and Street Outreach programs are coordinated through CoC (CACH) agencies and their stakeholders. Service providers work closely together both “on the ground” delivering services to their homeless constituents and also on a community planning level. There is a wide continuum of housing services provided within our CoC including permanent supportive housing through the YWCA and Dauphin County Housing Authority. Through good assessment tools, clients are identified who are capable of maintaining rental housing within the community and are referred to HELP Ministries, the agency, our CoC provider of rental assistance and rapid re-housing. Those that are identified as not yet ready for housing on their own are offered other products offered by the community and/or within the continuum such as life skills, community case management, Permanent Supportive Housing and Transitional Housing. Sick through the full range of homelessness services and access to mainstream benefits.

6. If the application is proposing ADA accessibility renovations and the shelter has received assistance in previous Emergency Shelter Grants, give explanation as to why the structure was not brought into compliance previously, as was required.

N/A

C. ASSESSMENT AND CASE MANAGEMENT

1. Describe how you plan to assess for each household benefiting during the term of the contract, its eligibility and appropriateness for this program. (Your process must include consultation with a case manager or other authorized representative who can determine the appropriate type of assistance.)

Emergency Shelter

Homeless persons access emergency shelter services within our CoC through a central intake unit located at HELP Ministries. Once HELP has done an initial assessment and screened the client for eligibility to emergency shelter i.e. literal homelessness, the client is referred to the shelter that best meets their need. Vouchers issued to the Shelters by HELP on behalf of the client are viewed as a referral by another homeless provider meeting one criteria of documenting eligibility. When a client is referred to a shelter, the intake and assessment process is completed and reviewed. At the time of intake completion, the intake worker will obtain a written declaration of homelessness by the client for the client file and thus fulfill another part of verifying eligibility for Emergency Shelter

2. Describe the process that will be followed to meet the ESG program requirements for intake assessment of need, case management, and mainstreaming of resources to aide in the stabilization of the household. Give separate descriptions of process for street outreach and emergency shelter clients. Attach a copy of any assessment tool you currently use or plan to use as Attachment C.

Emergency Shelter

Once a person is accessed for eligibility criteria and housing barriers the shelter case manager will meet with each emergency shelter resident to develop an individualized goal plan (IGP) based on that client’s needs. Referrals to appropriate mainstream resources such as TANF, WIC, the Housing Authorities or other appropriate housing programs, employment services, SOAR or the Social Security office. Each week thereafter the resident will meet with her case manager to monitor the progress of the IGP, continued barriers and

3. Explain how the applicant, agency, or third party contractor will determine that the household has reached stabilization in the program and the process for exit from the program.

The household will be determined stable when

1.) safe, permanent, affordable housing has been achieved or,
2.) temporary housing such as a transitional housing program with continued case management and a realistic permanent housing goal in place,
3.) adequate appropriate mainstream resources and benefits are in place with a continuity of resources assured
4.) economic stability has been achieved either through mainstream benefits or stable employment
5.) appropriate community resources are in place if necessary and being utilized such as mental health services, medical services, drug and alcohol services and case management services
4. Please attach the applicant's, agency's and/or third party contractor's termination policy for participants that do not meet the program's qualifications or become ineligible during the course of the program. This will be Attachment F of the application. See Attached

### D. COST REASONABILITY

1. If you are applying for Essential Services under Street Outreach or Emergency Shelter funds, describe your process for determining the specific types and levels of assistance you will provide to each household accepted into your program. List any limitations placed on assistance and reasoning. For example: Only providing a maximum of $100.00 medical assistance.

   Additional service will be directed to the local hospital for hardship case.

   Essential services for both Street Outreach and for Shelter consists of salary and benefits for the case manager. Shelter services are limited only because the length of stay within the shelter is limited to up to 30 days with possible extension of stay based on goal achievement and imminent housing. A client may receive limited follow up services however after she exits from the Emergency Shelter in order to ensure a stable placement process. Street Outreach services will be available to the person living on the street as long as she remains eligible. When the client becomes stably housed, service will end although follow up services to determine if the client has remained stably housed and connected to community resources may be continued. The reason will be referred to.

2. For Emergency Shelter renovations/conversions or operations, how where your costs determined? For renovations a detailed cost estimate from a construction professional on their letterhead should be attached to the application as Attachment L.

   N/A

3. For Emergency Shelter renovations, explain in detail the need for the renovation, when it became apparent it needed addressed, does it meet one of the priorities for renovation: code deficiency, increase in bed capacity, ADA compliance, energy conservation, and/or health and safety concerns. Attach the current Occupancy certificate or Code Inspection Report as Attachment M. Applicants claiming code deficiency as reason for assistance must attach Attachment N. Applicants claiming energy conservation must attach Attachment O.

   N/A

4. For Emergency Shelter renovations/conversions, describe the timeline for the project, keeping in mind all renovations and conversions must have a signed contract with the contractor(s) performing all of the construction and/or materials purchased and should be completed within 12 months of the start of the contract with DCED.

   N/A

5. For Emergency Shelter operations, describe what other resources the shelter has available for operational costs for the two year contract period.

   YWCA
   The shelter is routinely funded for operations with an ESG grant through the city of Harrisburg and HAP funding through the state.
   FEMA also regularly funds shelter operations and although Phase 30 funding has not yet been released to the community, release is immanent; the SFPP funds the food bank and United Way fills what ever program operational gaps that remain.

   Shalom House
   • Diocese of Harrisburg (Matt 26 Grant) - $10,000 per year
E. MEASURING PERFORMANCE

1. How will you measure the performance of your Street Outreach and/or Emergency Shelter Program(s)? List intended objectives, outcomes and indicators of performance.

The Emergency Shelter performance measures:
1. Number of households served - the YWCA will maintain an average of at least 85% occupancy (this includes room turnover rates, down time for pest control and maintenance.
2. Of those that complete the program, 50% of shelter residents will obtain permanent housing.
3. Of those who complete the program, 40% will obtain stable next step housing.
4. 80% of shelter residents who qualify for mainstream benefits (and who stay for at least one week) will apply for said benefits.
5. 85% of those who are employable and who remain in the shelter for at least two weeks will obtain some employment.

2. How will the applicant monitor the progress of the program and compliance with the program requirements with its staff, contracted agencies and/or third party contractors?

A review of provider invoices/reports, follow-up contact, meetings and on-site monitoring reviews will assist in the monitoring Dauphin County’s ESG Provider. At a minimum, Dauphin County will conduct both fiscal and program annual on-site monitoring reviews to ensure compliance with ESG regulations.
PROGRAM DESIGN

EMERGENCY SOLUTIONS GRANT PROGRAM
Rapid Rehousing & Homelessness Prevention Components

APPLICANT NAME & DATE:
Dauphin County MH/ID - September 28, 2012

Please answer the following in as much detail as necessary. Additional pages may be added and inserted behind this page. Please complete one for each vendor or agency providing assistance.

A. PROJECT/PROGRAM INFORMATION

PROJECT/PROGRAM MANAGER'S NAME:
Daniel E. Eisenhauer

PROJECT/PROGRAM MANAGER'S ORGANIZATION:
Dauphin County MH/ID

STREET ADDRESS:
100 Chestnut Street

CITY:
Harrisburg

STATE:
PA

ZIP CODE:
17101

PROJECT/PROGRAM MANAGER PHONE:
717-780-7050

PROJECT/PROGRAM MANAGER EMAIL:
delsenhauer@dauphin.org

PROJECT/PROGRAM MANAGER FAX:
717-780-7061

B. PROGRAM NEED & DESIGN

1. Describe in detail the need of your community for either rapid rehousing assistance or homelessness prevention. Include factual data such as low income population numbers, unemployment %, occupancy of shelters, point-in-time counts that identify the need and type of population that needs to be served with ESG funding.

Dauphin County has a great need for Homeless Prevention and Homeless Assistance services. In 2009, 13.3% of Dauphin County residents were living in poverty and 30% of Harrisburg City residents living in poverty. The countywide unemployment rate in May of 2012 was 7.1% and the emergency shelter occupancy rate is routinely 100%. As stated in Home Run, The Capital Area's 10-Year Plan to End Homelessness, "the County of Dauphin and the City of Harrisburg have a full array of services to support individuals and families experiencing homelessness. While there may be an appropriate range of services, the availability of services to meet the expressed need is often inadequate. The lack of available services is not a function of weak community will or interest. Rather, the inadequacy of services is a function of available resources to both develop and sustain the effort to address homelessness." According to the Capital Area Coalition on Homelessness (CACH) 2012 Point In Time Survey, in Dauphin County and the City of Harrisburg, on any given day, more than 281 adults and 127 children are homeless.

2. Describe in detail the population(s) you plan to target with ESG funds and explain why they were chosen over others.

Based on our experience and CCU’s experience in operating the rental assistance program with DPW HAP funds and the HUD funded HPRP, the target population for this grant is persons needing rapid re-housing or homeless prevention in a short term assistance model. Our experience shows that selecting consumers who only require short or medium term engagement in required skill building and case management activities to maintain their current living situations or to establish stable housing achieve successful outcomes. Consumers must demonstrate progress toward self-sufficiency to continue in the program. There is more focus on housing stability to prevent future homelessness. From previous experiences of working with clients in case management interventions, we have determined that those who pay part of their rent and attend case management sessions are more likely to remain in stable situations. Consumers served by this grant will be in an educational program, working, or have the definite promise of gainful employment, and consumers will be able to demonstrate that they will be able to manage their housing costs on their income and have the means and skills to pay rent and all household expenses once the subsidy is completed.

3. What is your plan for outreach to your target population(s)?

Community outreach is through coordination with CACH, a voluntary collaborative effort of more than 40 agencies that address homelessness in the City of Harrisburg and the County of Dauphin involving faith based organizations, local and state governments, foundations, non-profit organizations, and businesses. CACH Service Delivery Committee and affiliated agencies will assist CCU with identifying and referring candidates to this program. In addition, the City of Harrisburg also intends to fund CCU for HPRP activities under their ESG grant, so we are leveraging both City and County ESG HPRP resources to the same agency to maximize efficiency and collaboration. CCU is already the "front door" point of entry for all persons in Dauphin County seeking homeless services, rental assistance or shelter services. As such CCU collaborates with more than five agencies that perform street level outreach and engagement services. CCU also provides outreach to the Spanish speaking community and to the street homeless in Harrisburg. Finally, CACH provides an excellent means to "get the word" out about upcoming opportunities to assist the homeless/near homeless populations through an e mail list serve.

37:
4. Summarize the program that will be provided with ESG funds including, for collaborations, the role of the lead agency and of partnering agencies. Include in this summary the types of services you intend to provide or subcontract under the categories above. Include a description of the range of services and an estimate of average costs and/or explanation of rationale of targeted number of households. (Ex: 30 households will receive short term rental assistance that will average $100 per month, moving costs will average $115, etc.)

See CCU proposal

5. If applicable, how will your program provide assistance to rapidly re-house persons who are homeless by serving those households most in need of temporary assistance and most likely to achieve stable housing once this assistance terminates?

See CCU Proposal

6. If applicable, how will your program provide prevention assistance to households who would otherwise become homeless by serving those households most in need of temporary assistance and most likely to achieve stable housing once this assistance terminates?

See CCU proposal

### C. ASSESSMENT AND CASE MANAGEMENT

1. Describe how you plan to assess for each household applying for assistance, its eligibility and appropriateness for this program. (Your process must include consultation with a case manager or other authorized representative who can determine the appropriate type of assistance.) Attach a copy of any assessment tool you currently use or plan to use as Attachment C.

See CCU proposal

2. Describe the procedures you will use for verifying and documenting the eligibility of program participants for persons receiving assistance longer than three months.

See CCU proposal

3. Describe the process that will be followed to meet the ESG program requirements for case management, re-evaluation of need and mainstreaming of resources to aide in the stabilization of the household. Give separate descriptions of process for rapid re-housing and/or homelessness prevention clients.

See CCU proposal
4. Explain how the applicant, agency, or third party contractor will determine that the household has reached stabilization in the program and the process for exit from the program.

See CCU proposal

5. Please attach the applicant’s, agency’s and/or third party contractor’s termination policy for participants that do not meet the program’s qualifications or become ineligible during the course of the program. This will be Attachment F of the application.

See CCU proposal

D. COST REASONABLENESS

1. If you are applying for Rapid Rehousing funds, describe your process for determining the specific types and levels of assistance you will provide to each household accepted into your program. List any limitations placed on assistance and reasoning. For example: Only providing a maximum of $2,000 in total rental assistance in a 3-year period. Based on the county’s experience this is the maximum needed to reach stability.

See CCU proposal

2. If you are applying for Homelessness Prevention funds, describe your process for determining the specific types and levels of assistance you will provide to each household accepted into your program. List any limitations placed on assistance and reasoning. For example: Only providing a maximum of $2,000 in total rental assistance in a 3-year period. Based on the county’s experience this is the maximum needed to reach stability.

See CCU proposal

E. MEASURING PERFORMANCE

1. How will you measure the performance of your ESG Program(s)? List intended objectives, outcomes and indicators of performance.

Provide 30 clients with short term Homeless Prevention services

Provide 22 clients, who are are homeless according to the guidelines for Emergency Solutions, with Rapid Re-housing services.

Assist a minimum of 52 clients (100%) to achieve Permanent Housing

2. How will the applicant monitor the progress of the program and compliance with the program requirements with its staff, contracted agencies and/or third party contractors?

MH/ID staff will monitor each provider on site within the first three months of the award. On site provider monitoring will verify that documentation is accurate, that agencies are adhering to ESG revised regulations per the HFAHNT Act and DCED requirements. Monitoring will also assure that case management and supportive services are provided. Fiscal reviews will include on site monitoring, review of invoices and verification of matching funds as well as verifying allowable charges to the ESG grant. Issues requiring attention and follow up will be addressed with providers including but not limited to required responses, and corrective action plans as necessary.
Please answer the following in as much detail as necessary. Additional pages may be added and inserted behind this page.

1. What system or processes do you have in place to quickly move or stabilize participants in permanent housing?

CACH, a well established voluntary collaborative has proven to be an invaluable resource for coordinating services to prevent and reduce homelessness in the Capital Region. CCU’s experience in operating the rental assistance program with DPW HAP funds and the HUD funded HPRP, their well defined assessment and case management process as well as their active involvement in the CACH collaborative, and ability to access mainstream resources will all assist in quickly moving or stabilizing participants into permanent housing.

****In addition, the well defined shelter system in Dauphin County...finally, street outreach .... which has been enhanced recently with our CoC/CACH focus on Project Homeless Connect......

2. Based on previous experience complete the following table by showing by quarter the number of people you expect to assist with each type of assistance. The first quarter begins October 2012. For applicants using multiple vendors, please give a cumulative estimate.

<table>
<thead>
<tr>
<th>Accomplishments Table</th>
<th>Persons Served</th>
<th>Persons Served</th>
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<th>Persons Served</th>
<th>Persons Served</th>
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<th>Persons Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activity</td>
<td>1st Quarter</td>
<td>2nd Quarter</td>
<td>3rd Quarter</td>
<td>4th Quarter</td>
<td>Total</td>
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<tr>
<td>Street Outreach</td>
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<tr>
<td>Emergency Shelter</td>
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<td>Essential Services</td>
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<tr>
<td>Renovations/Conversions</td>
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<tr>
<td>Operating Costs</td>
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<tr>
<td>Housing Relocation and Stabilization Services</td>
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<td>Short and Medium Term Rental Assistance</td>
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<tr>
<td>Medium Term Rental Assistance</td>
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<tr>
<td>Rental Arrears</td>
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</table>
3. Drawdown Schedule

Based on the expenditure of your HPfIP complete the following table by estimating the amount of funds you will drawdown by quarter—beginning October 2012. For applicants using multiple vendors, please give a cumulative estimate.

<table>
<thead>
<tr>
<th>Proposed Drawdown Schedule</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1</td>
</tr>
<tr>
<td>Estimated Drawdown</td>
</tr>
</tbody>
</table>


COORDINATION OF SERVICES
EMERGENCY SOLUTIONS GRANT PROGRAM
All Components

1. List partner agencies or third party contractors you plan to partner with or fund under this application and describe the roles, experience and capacity of each (third party contractors, case managers, shelters, property owners, etc.) to efficiently and effectively deliver ESG funded programs and services. Attach a sample Agreement and/or Contract as Attachment D.

<table>
<thead>
<tr>
<th>Name of Organization</th>
<th>Contact Person</th>
<th>Service/Benefit(s) Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>Christian Churches United</td>
<td>Jacque Rucker</td>
<td>HPRP HP &amp; RR</td>
</tr>
<tr>
<td>Shalom House</td>
<td>Denise Britton</td>
<td>Emergency Shelter</td>
</tr>
<tr>
<td>Catholic Charities - Interfaith</td>
<td>Hilary Hoover</td>
<td>Emergency Shelter</td>
</tr>
<tr>
<td>The YWCA of Greater Harrisburg</td>
<td>Julie Hoskins</td>
<td>Emergency Shelter/Street Outreach</td>
</tr>
</tbody>
</table>

2. Describe how you will coordinate the ESG Program so as to link program participants with other services available for program participants in your community (linking participants to homeless services and mainstream resources)?

<table>
<thead>
<tr>
<th>Name of Organization</th>
<th>Service/Benefit(s) Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>See Attachments</td>
<td>See Attachments</td>
</tr>
</tbody>
</table>

3. What is your plan for collecting and entering data into the local HMIS, or what is your alternative plan to collect and enter information into a comparable client-level database (option permissible only for legal service agencies that do not have access to an HMIS or domestic violence agencies)?

CACH is the lead entity for HMIS, and is contracting with Bowman Service Point and coordinating agencies who use HMIS.

4. Explain your agency’s involvement with the Continuum of Care the applicant is part of? Attach a Support Letter from the Continuum of Care for the application. This will be Attachment G of the application.

The MH/ID Administrator is a member of the Coordinating Committee of the Capital Area Coalition on Homelessness, the lead agency for PA - 501, for the County of Dauphin and the City of Harrisburg, serving as treasurer and a member of the planning and resource development committee, and is involved in numerous CACH activities, including the annual CoC application to HUD, the Blueprint to End Homelessness, and the coordination of HAP, ESG, and PATH funded activities with other CACH initiatives and
FINANCIAL PROCEDURES
EMERGENCY SOLUTIONS GRANT PROGRAM
All Components

APPLICANT NAME & DATE:
Dauphin County MH/ID - September 28, 2012

Please answer the following in as much detail as necessary. Additional pages may be added and inserted behind this page.

All applicants, agencies and or third party contractors funded with ESG funds are expected to have adequate financial procedures to accurately and effectively account for ESG funds, staff time and grant activities.

1. Please describe the applicant's financial procedures and systems in place to ensure ESG grant funds are properly managed.

Dauphin County ESG Providers will invoice Dauphin County monthly. The providers will include the appropriate backup documentation to support each charge. The MH/ID Fiscal Officer will review the provider invoices for accuracy and will verify that the charges are for allowable expenses. The MH/ID Fiscal Officer will then prepare the ESG FY 2012 Payment Processing Request Form (PPRF) and will submit it, along with the provider invoice and backup, to DCED for their approval. MH/ID will determine how to pay the providers and verify the provider's matching funds once DCED releases instructions on how this process will occur.

2. Do the accounting records for each agency or third party contractor identify the source and use of all funds, including information on:

   Grant awards received: ........................................... □ Yes □ No
   Authorizations or obligations of the awards received ...... □ Yes □ No
   Un-obligated balances ........................................... □ Yes □ No
   Assets and liabilities ........................................... □ Yes □ No
   Program income ................................................... □ Yes □ No
   Total actual outlays or expenditures to date ................. □ Yes □ No
   Employee time and activity sheets ............................. □ Yes □ No

3. Are the accounting records for each agency and/or third party contractor supported by adequate source documentation such that the combination of source documentation and accounting records could provide a complete audit trail documenting a requested and approved purchase?

   □ Yes □ No

4. Do agencies and/or third party contractors have a system in place for maintaining financial records for five years or until any litigation, claim, audit or other action involving the records has been resolved, whichever comes later?

   □ Yes □ No
## PROJECT BUDGET
**EMERGENCY SOLUTIONS GRANT PROGRAM**

### All Components

**INSTRUCTIONS:** Complete this form for each project being submitted and one for the cumulative

<table>
<thead>
<tr>
<th>Activity Component</th>
<th>DCED Request</th>
<th>Local Match</th>
<th>Match Source</th>
<th>Total Project</th>
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<td>Emergency Shelter Component</td>
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<td>Renovations</td>
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<td>Operations</td>
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<td>Financial Assistance</td>
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<td>United Way, PPL</td>
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<td>Services</td>
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<td>HAP</td>
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<td>TOTAL</td>
<td>$554,270.00</td>
<td>$903,550.00</td>
<td></td>
<td>$1,457,820.00</td>
</tr>
</tbody>
</table>

Attach a Budget Narrative that details the basis for the amounts requested for each line item.

For example: 100 months of rental assistance @ $500.00 a month average = $50,000 or 120 hours of counseling @ $75.00 an hour per contract w/CAP = $9,000.

Provide source of your estimate for the cost.

Local Match must identify the source of the match. Donations must include source, (ie; Golf Tournament, Giant Food Stores, Souper Sunday) You may put this on another piece of paper behind the budget.

All revisions and/or modifications require prior DCED approval.