

2025-26

Annual **BUDGET**

PREPARED BY
CITY OF HARLINGEN
FINANCE DEPARTMENT

☎ 956-216-5064

✉ robertr@harlingentx.gov

🌐 www.harlingentx.gov



City of Harlingen

ANNUAL BUDGET FISCAL YEAR 2026



Adopted Version - 09/03/2025



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Budget Cover Page

October 1, 2025 through September 30, 2026

As adopted by the City Commission on September 3, 2025

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,651,197, which is a 6.12% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$572,611.

The members of the governing body voted on the adoption of the FY 2026 Annual Budget as follows:

FOR:

Mayor - Norma Sepulveda

Commissioner District 1 - Ford Kinsley

Commissioner District 2 - Daniel Lopez

Commissioner District 3 - Michael Mezmar

Commissioner District 5 - Rene Perez

AGAINST:

Commissioner District 4 - Frank Morales

PRESENT and not voting:

None

ABSENT:

None

Property Tax Rate Comparison		
Description	Fiscal Year 2024-2025	Fiscal Year 2025-2026
Adopted Property Tax Rate	\$0.527524 per \$100	\$0.526060 per \$100
No New Revenue Rate	\$0.499705 per \$100	\$0.509129 per \$100
Voter Approval Rate	\$0.527524 per \$100	\$0.528560 per \$100
Debt Tax Rate	\$0.073896 per \$100	\$0.068022 per \$100
Maintenance & Operations Tax Rate	\$0.453628 per \$100	\$0.458038 per \$100

The total debt obligation secured by property taxes for the City of Harlingen is \$4,616,326.



GFOA Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Harlingen
Texas**

For the Fiscal Year Beginning

October 01, 2024

Christopher P. Morill

Executive Director

Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award

The City of Harlingen received the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) for its annual budget for the fiscal year beginning October 1, 2024, and ending September 30, 2025.

In order to receive this prestigious award, a government must produce a budget document that satisfies nationally recognized guidelines as an effective policy document, financial plan, operations guide, and communications tool.

This award is valid for a period of one year only. The City of Harlingen believes its current budget continues to meet the program's high standards and has been submitted to the GFOA for consideration for another award.

Reader's Guide

The City of Harlingen's FY 2026 Annual Budget is the result of many hours of deliberation as well as responses to both internal and external forces that have imposed fiscal constraints in its preparation. The "Annual Budget" provides information on all aspects of the City's financial operations. The FY 2026 Annual Budget document is presented digitally and contains important information that helps the reader to better understand the structure of the City of Harlingen, and the issues it faces.

Introduction

Here you will find information about the City of Harlingen itself and the various processes and policies followed by the City Commission and staff to prepare the Annual Budget.

Budget Overview

Information in this section includes discussions of major initiatives, concerns, and issues considered in developing the Adopted Budget. Additionally, information about personnel, department performance measures, and long-term planning can be found in this section.

Funds Summary

This section includes summary pages of revenue and expenditures for all budgeted funds for the City. Major funds are presented independently while minor funds are presented by fund type.

Funding Sources

Learn about the various sources of funding for the City, shown by type of revenue.

Departments Summary

An overview of departments and their operational divisions across all funds can be found here. This will include the departmental organization chart along with a breakdown of budgeted expenditures and approved budget enhancements included in the adopted budget.

Capital Improvement Plan & Capital Projects

The Capital Improvement Plan includes information regarding projects, along with individual descriptions (located under specific Capital Projects), and the funding sources.

Debt Services Overview

This section contains a summary of all debt service revenues and expenditures, and a detailed listing of the debt issuances.

Appendix

This section includes any other supporting information for the budget document.

MAYOR & CITY COMMISSION



Norma Sepulveda
Mayor



Delia Cavazos-Gamez
Commissioner District 1



Daniel N. Lopez
Commissioner District 2



Michael Mezmar
Commissioner District 3

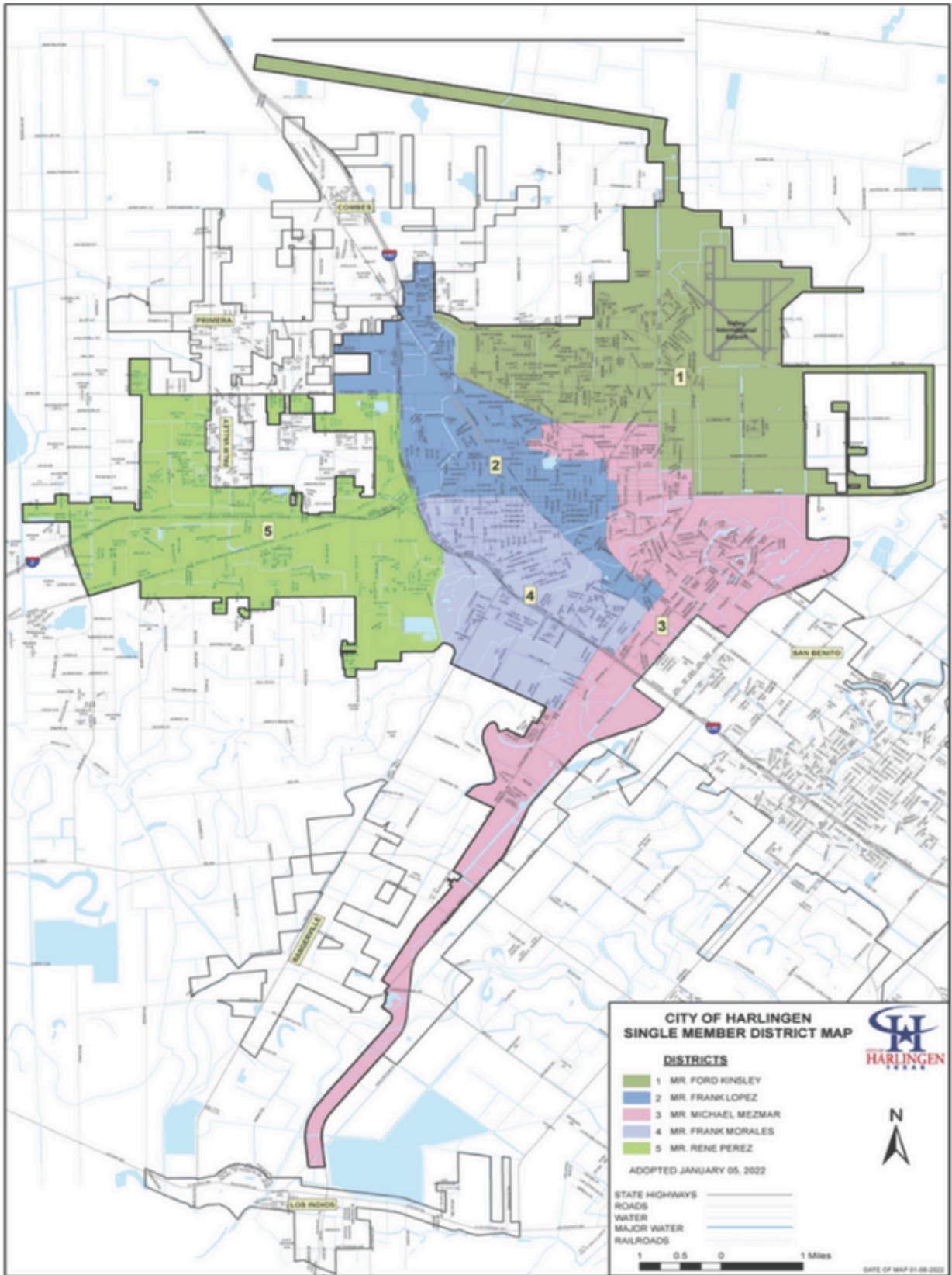


Frank Morales
Commissioner District 4



Rene Perez
Commissioner District 5

Single-Member District Map



Transmittal Letter

Dear Mayor, City Commissioners, and Fellow Citizens:

We are pleased to present the City of Harlingen's Annual Budget for Fiscal Year 2026 in accordance with the Texas Local Government Code and in conformance with standards established by the Government Finance Officers Association (GFOA). This document represents a comprehensive financial plan designed to maintain and enhance city services while demonstrating fiscal responsibility and transparency to our community.

BUDGET OVERVIEW AND POLICY CONSIDERATIONS

The FY 2026 budget reflects the City Commission's commitment to maintaining Harlingen's high quality of life while ensuring long-term financial sustainability. This budget continues our tradition of conservative fiscal management that has earned the City an AA+ credit rating, positioning us favorably among Texas municipalities of comparable size.

The total budget for FY 2026 encompasses all city operations across multiple funds, with the General Fund representing the primary funding source for day-to-day municipal operations. This budget was developed through extensive analysis of community needs, departmental requirements, and available resources, while maintaining our commitment to fiscal discipline and strategic investment in infrastructure and services.

STRATEGIC PRIORITIES AND GOALS

This budget advances the City's strategic priorities in several key areas:

Public Safety: Continued investment in police and fire protection services, including equipment upgrades, training programs, and staffing levels necessary to maintain rapid response times and community safety.

Infrastructure Development: Strategic allocation of resources toward street maintenance, drainage improvements, and other critical infrastructure projects that support economic development and quality of life.

Economic Development: Support for initiatives that attract business investment, create employment opportunities, and expand the tax base while maintaining our unique community character.

Parks and Recreation: Maintenance and enhancement of parks, recreational facilities, and programs that serve residents of all ages and promote healthy, active lifestyles.

Organizational Excellence: Investment in technology, training, and process improvements that enhance service delivery efficiency and employee effectiveness.

ECONOMIC OUTLOOK AND COMMUNITY PROFILE

Harlingen remains a vital economic hub in the Rio Grande Valley, benefiting from its strategic location, diverse economic base, and strong community partnerships. The city continues to experience steady growth in population and economic activity, driven by healthcare, education, retail, and emerging industries.

The local economy has demonstrated resilience through economic cycles, supported by major employers including Valley Baptist Health System, the Harlingen Consolidated Independent School District, and a growing retail and service sector. The city's proximity to major transportation corridors, including U.S. Highway 77 and U.S. Highway 83, along with the Valley International Airport, provides significant competitive advantages for business development and logistics operations.

Property values have shown consistent growth, reflecting community investment and economic confidence. The city's tax base continues to diversify, reducing reliance on any single economic sector and providing stable revenue streams to support municipal services.

BUDGET PROCESS AND DEVELOPMENT

The budget development process incorporated extensive input from department directors, elected officials, and community stakeholders. The process included:

- Departmental budget request submissions and detailed analysis
- Review of revenue projections based on historical trends and economic forecasts
- Evaluation of service level requirements and operational needs
- Capital improvement project prioritization
- Public hearings and citizen input opportunities
- City Commission workshops and deliberations

The legal level of budgetary control is established at the fund level, with the City Commission maintaining authority over appropriations. Budget amendments during the fiscal year require City Commission approval, ensuring continued oversight and accountability.

FINANCIAL POLICIES AND FUND BALANCE

The City maintains comprehensive financial policies designed to ensure long-term fiscal stability. These policies address:

Reserve Requirements: The City maintains adequate fund balance reserves in the General Fund to address unexpected revenue shortfalls, emergency expenditures, and cash flow requirements. Our policy targets a minimum unrestricted fund balance of 120 days of operating expenditures, consistent with GFOA best practices and rating agency expectations.

Revenue Diversification: Sales taxes and property taxes remain the primary General Fund revenue source; the City continues efforts to diversify revenue streams, reducing vulnerability to economic fluctuations affecting any single revenue category.

Debt Management: The City follows conservative debt management practices, maintaining debt service coverage ratios that ensure long-term creditworthiness and limiting debt to capital projects that provide clear public benefit and align with strategic priorities.

Pay-As-You-Go Capital: Where feasible, the City funds capital improvements through current revenues rather than debt financing, reducing long-term interest costs and maintaining financial flexibility.

MAJOR BUDGET COMPONENTS

General Fund: The General Fund supports core municipal services, including police, fire, streets, parks, library, administration, and general government functions. Personnel costs represent the largest expenditure category in the General Fund, reflecting the labor-intensive nature of municipal service delivery.

Enterprise Funds: Enterprise operations are structured as self-supporting activities through the collection of user fees. These funds maintain separate accounting to ensure rate structures appropriately support operational needs and capital requirements.

Special Revenue Funds: Various special revenue funds account for resources restricted to specific purposes, including grants, hotel occupancy taxes, and other dedicated revenue sources.

Capital Projects: Capital improvement projects are prioritized based on public safety requirements, infrastructure condition assessments, service enhancement opportunities, and strategic plan alignment.

SIGNIFICANT BUDGET CHANGES AND CHALLENGES

The FY 2026 budget addresses several significant factors affecting city operations:

Personnel and Compensation: The budget includes appropriate compensation adjustments to maintain competitive salary levels, support employee retention, and recognize the critical role of city staff in service delivery.

Drainage and Infrastructure: Continuing challenges with drainage infrastructure require ongoing investment in maintenance, improvements, and system expansion to protect property and public safety during severe weather events.

Technology and Cybersecurity: Increased investment in information technology infrastructure and cybersecurity measures protects city operations and sensitive data from evolving threats.

Regulatory Compliance: Growing state and federal regulatory requirements necessitate ongoing investment in compliance programs, equipment, and training across multiple operational areas.

PROPERTY TAX RATE

The proposed property tax rate balances service level maintenance with taxpayer affordability considerations. The City continues its commitment to maintaining competitive tax rates while ensuring adequate resources for essential services and infrastructure investment. The tax rate calculation considers:

- Operational revenue requirements
- Debt service obligations
- Property valuation trends
- Comparative rates among regional municipalities
- Taxpayer impact assessments

PERSONNEL AND ORGANIZATIONAL STRUCTURE

The FY 2026 budget supports 734 full-time equivalent positions across all city departments and operations. Position allocations reflect service level requirements, operational efficiency opportunities, and strategic priorities. The budget includes funding for competitive compensation, comprehensive benefits, and professional development programs that support employee recruitment, retention, and performance.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) identifies priority infrastructure and facility projects planned over a multi-year horizon. The FY 2026 CIP addresses critical needs in:

- Street reconstruction and rehabilitation
- Drainage system improvements
- Park and recreation facility enhancements
- Public safety equipment and facilities
- Technology infrastructure

Projects are prioritized based on condition assessments, safety considerations, service impact, and available funding. The CIP planning process ensures systematic infrastructure investment that maintains assets, supports service delivery, and addresses community needs.

DEBT ADMINISTRATION

The City maintains a strong financial position with manageable debt levels and diverse financing mechanisms. Outstanding debt primarily supports water and wastewater infrastructure, street improvements, and other capital projects providing long-term community benefit. Debt service coverage ratios exceed rating agency standards, and the City maintains its AA+ credit rating through disciplined financial management and conservative budgeting practices.

Legal Debt Capacity and Margin

The City of Harlingen's outstanding debt remains well within the limits authorized by the Texas Constitution, the Texas Local Government Code, and the City Charter. The City monitors debt levels to ensure compliance with all statutory requirements and to maintain sufficient legal debt capacity for future capital needs.

As of Fiscal Year 2026, the City's property tax-supported debt obligations represent a manageable portion of the City's tax base and operating resources. Debt is issued only for capital projects that provide long-term public benefit and is structured to align repayment periods with the useful life of the assets financed. The City's conservative approach to debt management preserves financial flexibility, protects taxpayers, and supports the City's strong credit profile.

All debt issuances comply with state law requirements and are structured to minimize interest costs while matching debt repayment periods with useful asset lives. The City regularly evaluates refinancing opportunities to achieve interest savings when market conditions are favorable.

RELATIONSHIP TO MANAGEMENT'S DISCUSSION AND ANALYSIS

This transmittal letter should be read in conjunction with the Management's Discussion and Analysis (MD&A) found in the City's Annual Comprehensive Financial Report (ACFR). While this letter provides budget-focused information regarding planned operations and financial policies, the MD&A offers analysis of actual financial performance, year-over-year comparisons, and assessment of the City's financial position. Together, these documents provide a comprehensive perspective on the City's fiscal management and financial health.

COMMUNITY ENGAGEMENT AND TRANSPARENCY

The City of Harlingen remains committed to transparent government and meaningful community engagement in budget development. This budget document is available on the City's website at www.harlingentx.gov, and citizens are encouraged to contact the Finance Department with questions or requests for additional information.

Public hearings on the budget and property tax rate provide opportunities for citizen input, and the City Commission welcomes community participation in the budget adoption process. We believe informed citizens strengthen democratic governance and improve decision-making.

ACKNOWLEDGMENTS

Development of this budget required contributions from many dedicated individuals. We extend appreciation to:

- The City Commission for their leadership, policy direction, and commitment to responsible fiscal management
- Department directors and staff who prepared detailed budget requests and provided operational expertise
- Finance Department personnel who coordinated the budget process, analyzed data, and prepared this document
- Citizens who participated in public hearings and provided valuable input
- Professional organizations including GFOA whose guidance enhances municipal financial management

DISTINGUISHED BUDGET PRESENTATION AWARD

The City of Harlingen has consistently received the Government Finance Officers Association's Distinguished Budget Presentation Award, recognizing excellence in budget preparation and presentation. This award reflects our commitment to meeting the highest standards for budget documents such as policy documents, operations guides, financial plans, and communication devices.

We are confident this FY 2026 budget document continues that tradition of excellence and provides clear, comprehensive information about how public resources are allocated to serve our community.

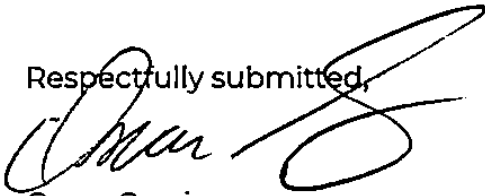
CONCLUSION

This budget reflects careful planning, prudent financial management, and commitment to the citizens of Harlingen. It positions the City to deliver high-quality services, maintain critical infrastructure, and support continued community prosperity while ensuring long-term fiscal sustainability.

We are honored to serve the Harlingen community and look forward to the successful implementation of this budget in partnership with the City Commission, city employees, and engaged citizens.

The Budget was adopted by the City Commission on September 3, 2025.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Oscar Garcia', written over the text 'Respectfully submitted,'.

Oscar Garcia,
Interim City Manager

A Gateway of Growth and Opportunity



Historical Overview

The City of Harlingen was formally incorporated on April 15, 1910, by its founder Lon C. Hill, who envisioned creating a thriving community in the fertile Rio Grande Valley. Once known as *Six-Shooter Junction*—a rugged settlement of Texas Rangers, Border Patrolmen, and early settlers—Harlingen quickly evolved into a center of commerce and community life. Within just a few years, the growing town boasted a Main Street (now Jackson Street), two general stores, a drug store, a hardware store, a barbershop, a blacksmith shop, and several saloons.

By 1912, Harlingen opened its first public school, marking the beginning of a long tradition of investment in education and civic development. In 1925, eleven community leaders from Brownsville to McAllen founded Valley Baptist Hospital in Harlingen, establishing what would become a cornerstone of healthcare in South Texas.

During World War II, Harlingen's strategic location made it a vital training center for the U.S. Army Air Corps. The city's population doubled by 1941 as the military presence spurred rapid growth and development. Over the decades, Harlingen has continued to grow strategically and sustainably, becoming a dynamic and diverse community at the heart of the Rio Grande Valley.

Demographics and Community Life

Harlingen's population reflects the rich cultural tapestry of life along the U.S.–Mexico border, blending deep local traditions with international influence. The city is home to a vibrant, bilingual population and benefits from strong cross-border economic and cultural ties.

A unique aspect of Harlingen's demographic profile is the presence of Winter Texans—seasonal residents, primarily retirees from the northern U.S. and Canada, who make Harlingen their “home away from home” from November through March. Drawn by the area's mild climate, affordable living, and friendly community, thousands of Winter Texans contribute significantly to the local economy through tourism, healthcare, retail, and hospitality spending.

Economic Overview and Business Climate

Located near the U.S.–Mexico border and strategically positioned at the Crossroads of the Rio Grande Valley, Harlingen offers unparalleled connectivity and business advantages. Its central location within the Valley provides direct access to major regional markets, international trade routes, and the maquiladora manufacturing hubs of Matamoros and Reynosa, Mexico.

Harlingen's pro-business environment, competitive tax structure, and access to regional transportation networks have made it one of the most economically promising cities in South Texas. With the Harlingen Industrial Park, Valley International Airport, and the Free Trade International Bridge, south of Harlingen, the city continues to attract new investment in logistics, manufacturing, healthcare, and technology sectors.

Key Industries

Aerospace and Advanced Manufacturing

Located just 30 miles from SpaceX's Starbase Launch Site at Boca Chica, Harlingen is strategically positioned to benefit from the continued expansion of the aerospace and advanced manufacturing industries in South Texas. While United Launch Alliance (ULA) previously operated a major rocket component manufacturing facility at Valley International Airport, the site is now being repurposed to attract new investment in aviation maintenance, defense contracting, and high-tech manufacturing.

The facility, part of the Harlingen Aerotropolis—a 480-acre certified development site adjacent to Valley International Airport—offers extensive space and infrastructure for future aerospace, logistics, and technology-based growth. With proximity to SpaceX operations and major transportation corridors, Harlingen remains a key player in supporting the region's evolving aerospace and advanced manufacturing ecosystem.

Logistics and Distribution

Harlingen's location truly makes it a transportation hub of South Texas. With access by air, sea, rail, and highway, the city serves as a vital link between the maquila industries in northern Mexico and markets across North America. The Free Trade International Bridge facilitates efficient movement of goods between the U.S. and Mexico, while the city's industrial and logistics parks provide cost-effective warehousing and distribution options for global shippers.

Industrial and Automotive Supply Chain

Harlingen supports a growing ecosystem of industrial and automotive suppliers, serving Tier I, II, and III manufacturers throughout South Texas and northern Mexico. The city's strong infrastructure, including quick turnaround times and multimodal transport options, make it an ideal location for manufacturers seeking efficiency and market reach.

Healthcare and Medical Services

Harlingen is recognized as a regional healthcare hub for the Rio Grande Valley, offering a broad range of medical, surgical, and specialty care services that serve residents across South Texas. The city is home to Valley Baptist Medical Center–Harlingen (VBMC), the region's leading hospital and a Level III Trauma Center, providing advanced medical, surgical, obstetric, and pediatric care.

In addition, Harlingen Medical Center, a full-service acute care hospital, further strengthens the city's healthcare infrastructure with specialized services in cardiology, orthopedics, women's health, and emergency medicine. Together, these institutions anchor a growing network of specialty clinics, academic partnerships, and health sciences programs, enhancing both access to quality care and opportunities for medical education and research.

With its expanding healthcare presence, Harlingen remains a cornerstone for health and wellness in the Rio Grande Valley.

Looking Ahead

Harlingen continues to embrace smart, sustainable growth rooted in its strong community values and strategic economic vision. With ongoing investments in infrastructure, education, and public safety, the City of Harlingen remains committed to improving quality of life, expanding opportunity, and fostering innovation for generations to come.

Links and Resources

Additional information on the City of Harlingen can be found at the City's website:

www.harlingentx.gov

City Commission meetings are now live-streamed on the City of Harlingen YouTube Channel. Meetings take place every month on the 1st and 3rd Wednesday. The City of Harlingen also has an active presence on social media.



[Facebook](#)

[Instagram](#)

[Twitter](#)

[YouTube](#)

Demographics

The City of Harlingen is a dynamic and growing community located in the heart of the Rio Grande Valley in South Texas. Serving as a regional center for health care, retail, and transportation, Harlingen benefits from a strategic location supported by Valley International Airport and major highway access. Known for its affordable cost of living, strong community values, and commitment to enhancing quality of life, Harlingen continues to invest in economic development, infrastructure, and public services to support a prosperous and welcoming community for residents and businesses.

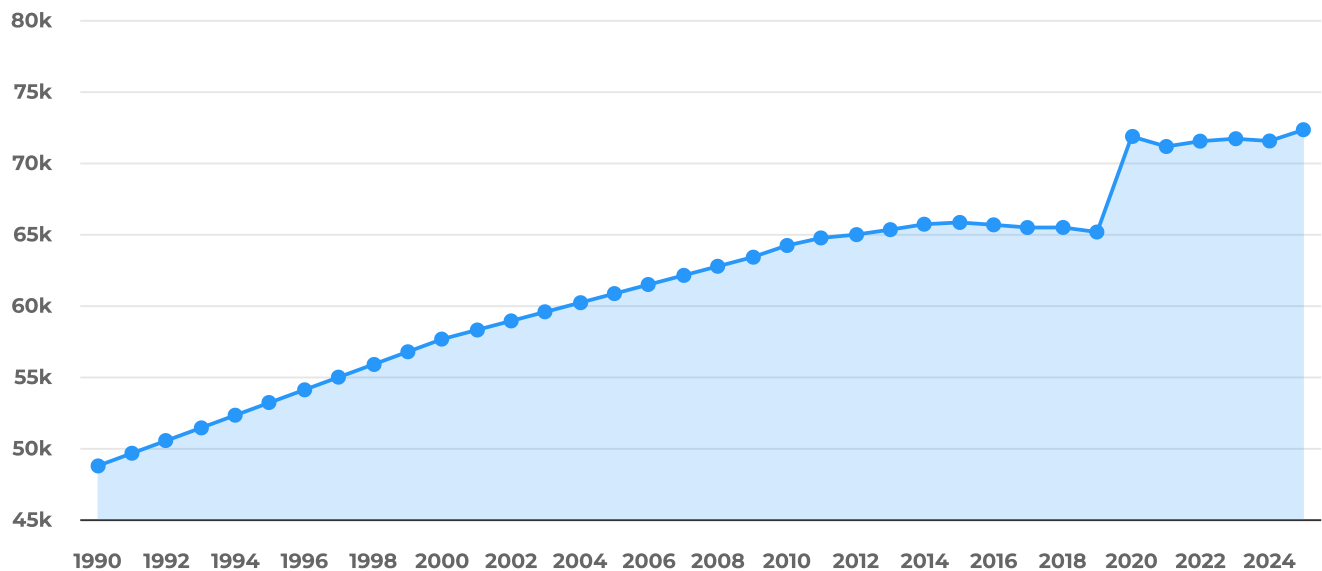
Population



TOTAL POPULATION

72,300**1.10%**
vs. 2024

GROWTH RANK

13 out of **1222** Municipalities in Texas

* Data Source: Client entered data for year 2025



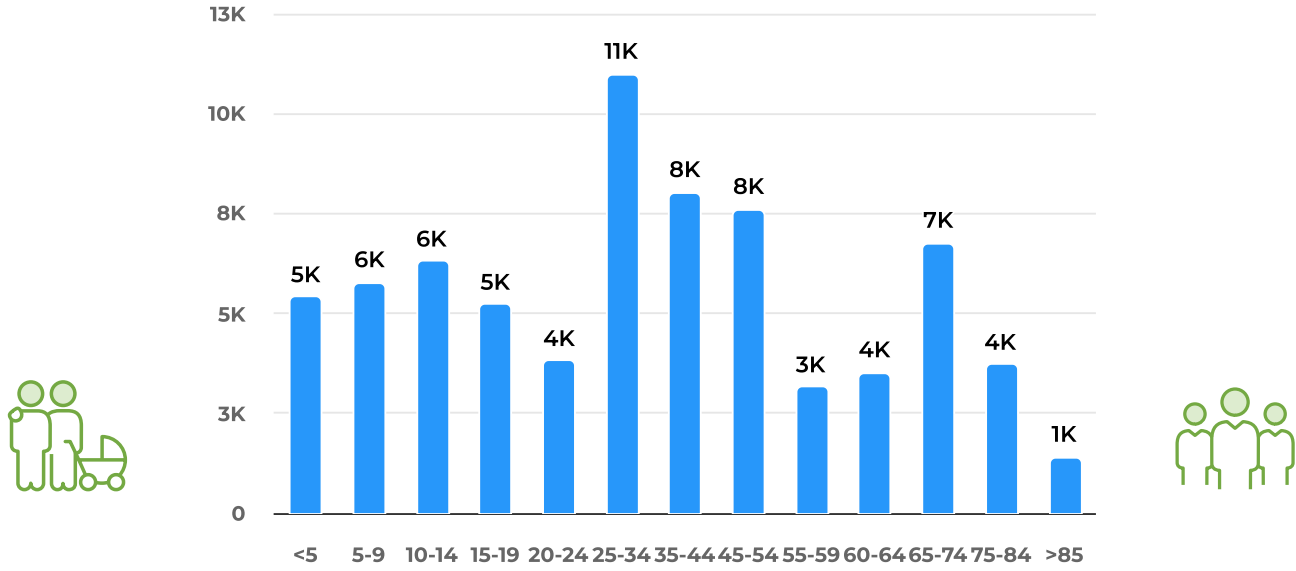
DAYTIME POPULATION

86,097

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

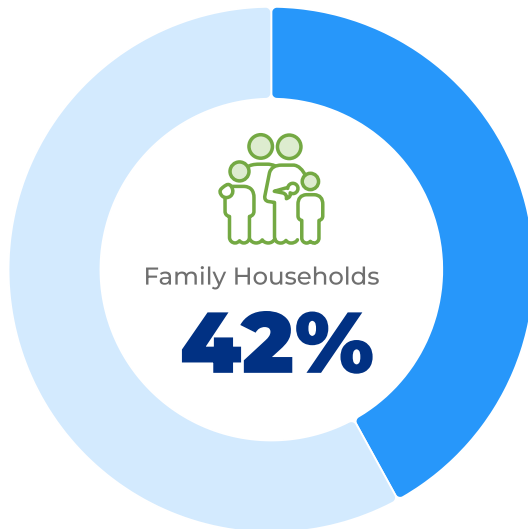
** Data Source: American Community Survey 5-year estimates*

Household

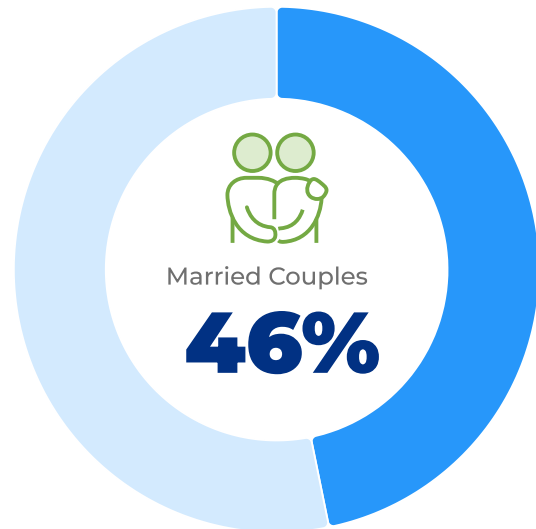
TOTAL HOUSEHOLDS

25,788

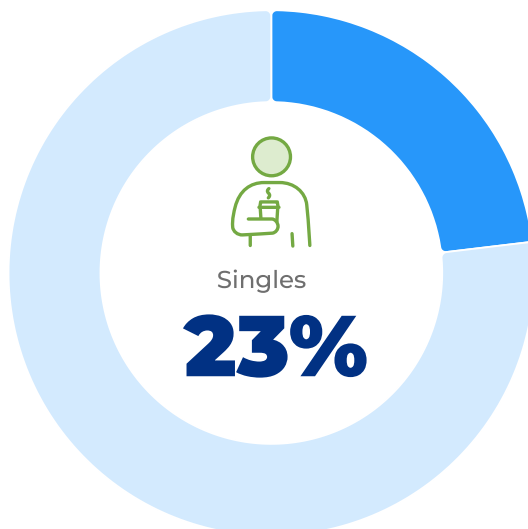
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.

**-14%**

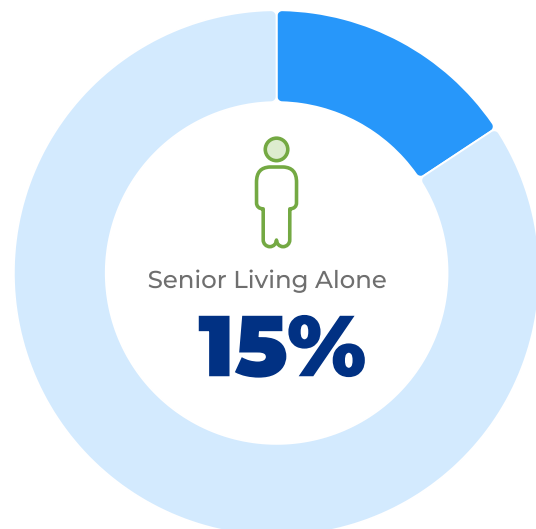
lower than state average

**-7%**

lower than state average

**-7%**

lower than state average

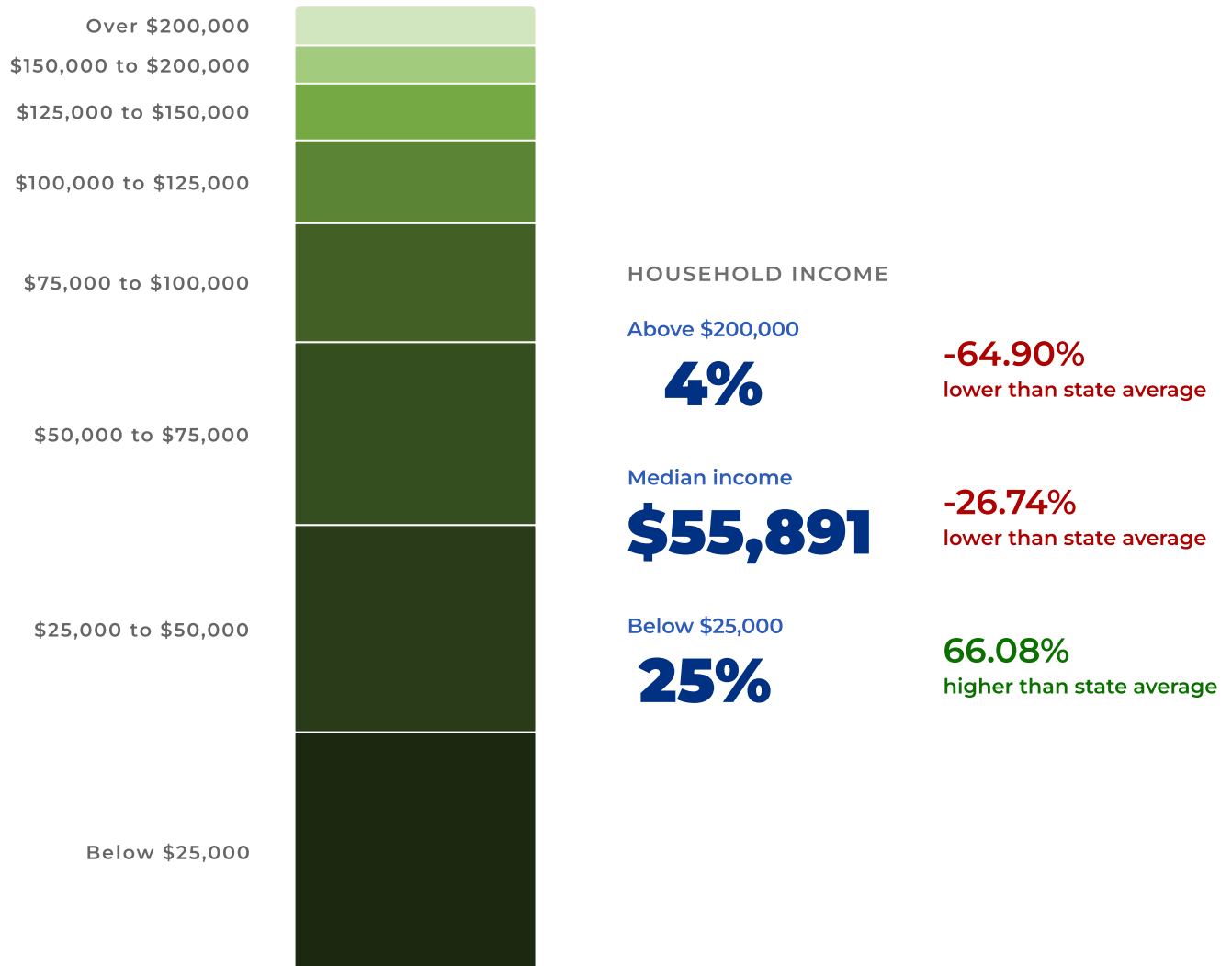
**14%**

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



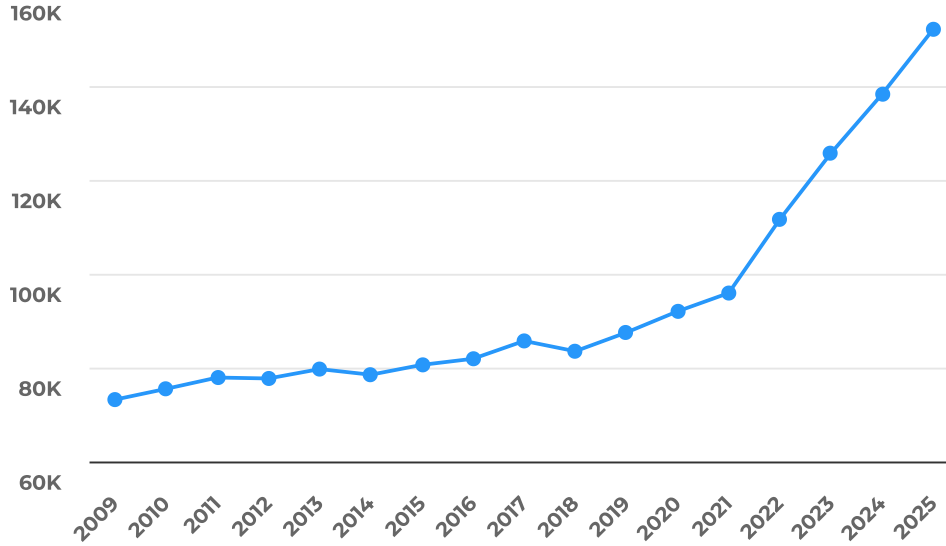
* Data Source: American Community Survey 5-year estimates

Housing



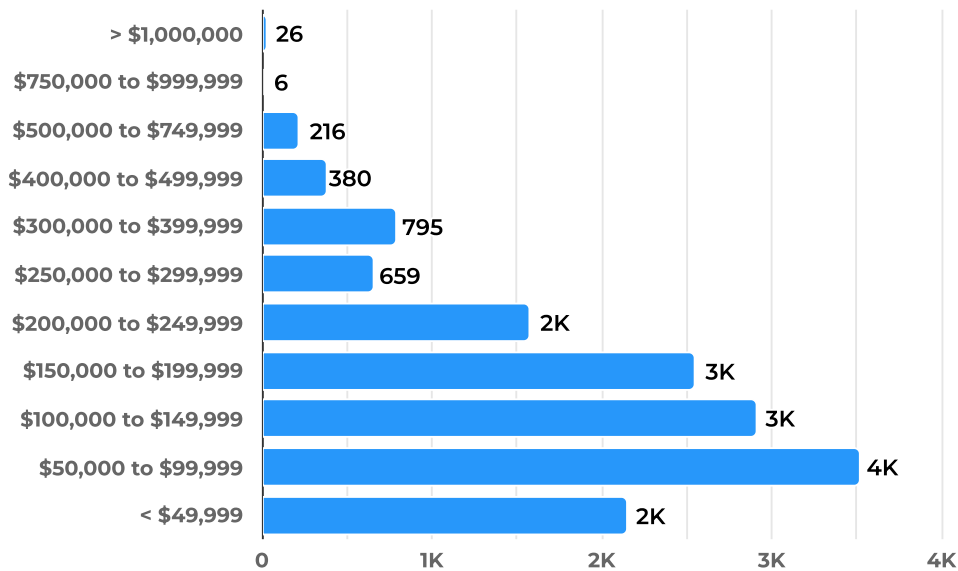
2025 MEDIAN HOME VALUE

\$152,097



* Data Source: Harlingen, TX 2025

HOME VALUE DISTRIBUTION

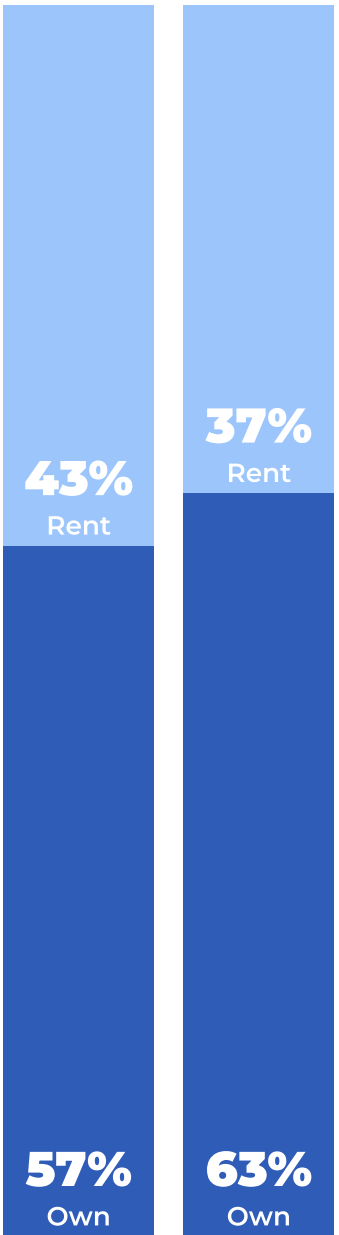


* Data Source: 2023 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Harlingen

State Avg.



* Data Source: 2023 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

Local Economy Overview

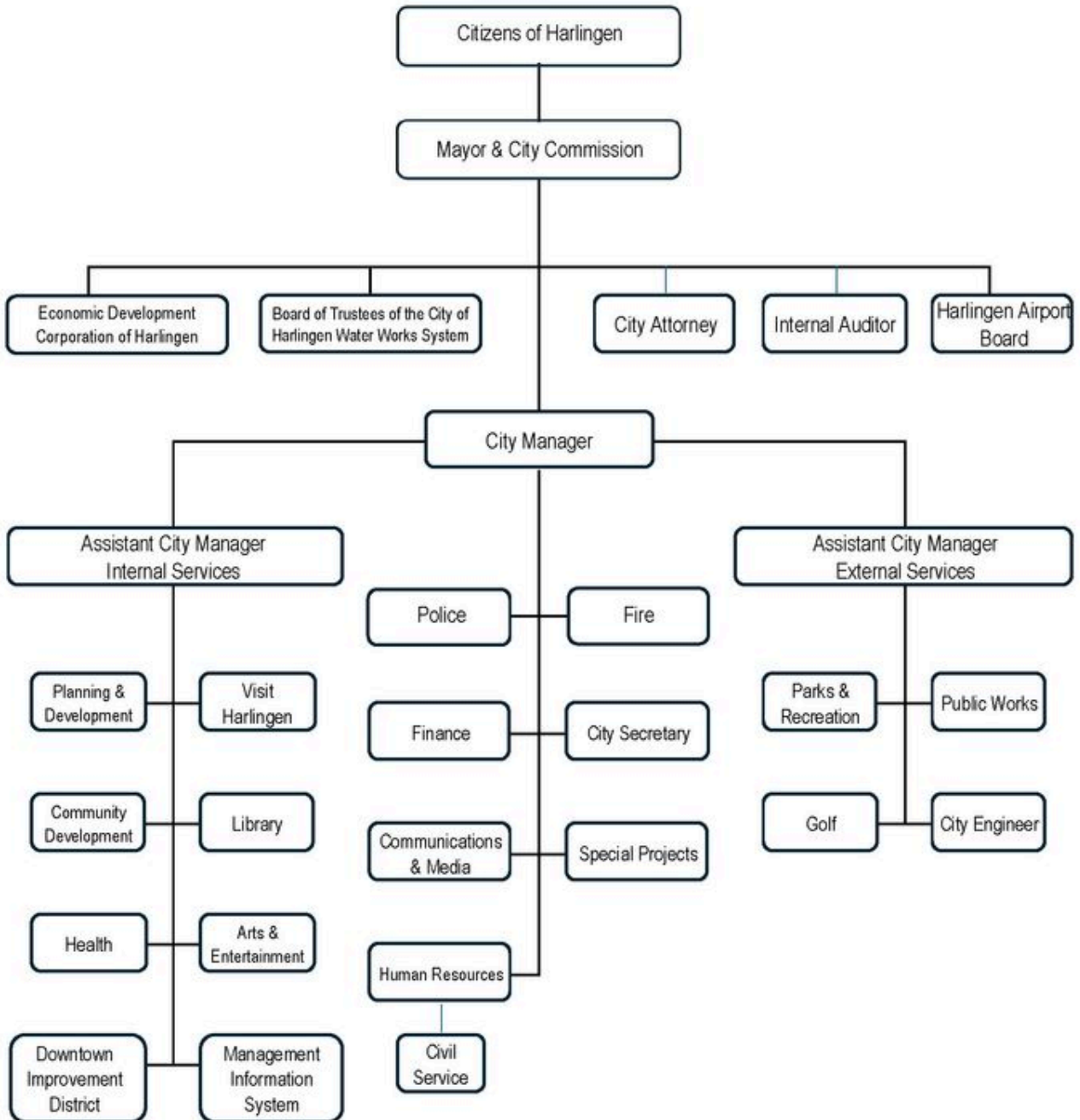
Harlingen's economy is diverse, resilient, and strategically positioned to support regional growth. The city serves as a major economic hub for the Rio Grande Valley, with strong activity in health care, retail, logistics, education, aerospace, and international trade. Valley International Airport, the Harlingen Industrial Park, and proximity to the U.S.–Mexico border contribute to a robust business climate and support ongoing job creation and investment.

Harlingen's largest employers include health care providers, public agencies, educational institutions, retail centers, and manufacturing operations, reflecting a balanced mix of public and private sector employment. The city also maintains a competitive property tax environment, with top taxpayers representing a broad range of industries, including retail, utilities, manufacturing, and logistics.

Compared to neighboring communities, Harlingen offers a lower cost of living, a growing workforce, and strategic advantages for business expansion, including available industrial space, transportation connectivity, and collaborative economic development initiatives. Continued investments in infrastructure, workforce development, and business recruitment efforts are strengthening the local economy and supporting long-term sustainable growth.



CITY OF HARLINGEN ORGANIZATIONAL CHART



Basis of Budgeting

The budgetary and accounting policies contained in this document conform to Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB). The City of Harlingen's accounts are organized by funds, department, division, activity, element and object, each of which is considered a separate budgetary and accounting entity.

While the City prepares its Annual Comprehensive Financial Report (ACFR) in accordance with GAAP, the annual budget is prepared on a budgetary basis. Major differences include the treatment of depreciation, capital outlay, and debt principal payment in proprietary funds, which are budgeted as expenditures.

The City's funds are classified into the following major categories:

Governmental Funds

Governmental funds include the General Fund, Debt Service Fund, Capital Projects Funds, and Special Revenue Funds. These funds are budgeted and accounted for on the modified accrual basis of accounting, which focuses on the flow of current financial resources. Under this method, revenues are recognized when they are both measurable and available, and expenditures are recorded when the related liability is incurred, if measurable. Interest on long-term debt is recorded when due.

Proprietary Funds

Proprietary funds consist of the Enterprise Funds and Internal Service Funds. These funds are budgeted and accounted for on the accrual basis of accounting, which measures the flow of economic resources. Under this basis, revenues are recognized when earned, and expenses are recognized when incurred, regardless of when cash transactions occur. For budgetary presentation, depreciation is not displayed, and capital expenditures and bond principal payments are shown as expenses within each fund.

Fiduciary Funds

The Firemen's Relief and Retirement Fund accounts for pension resources held in trust for firefighters. This fund is not included in the annual budget, as its assets are legally restricted and cannot be used to support City operations.

Component Units

Component units are legally separate entities for which the City of Harlingen is financially accountable. While they are included in the City's Annual Comprehensive Financial Report (ACFR) for fair presentation, they are governed by independent boards and operate with their own budgets.

Fund Structure

The City of Harlingen's financial structure is organized in accordance with generally accepted accounting principles (GAAP) and the guidelines of the Governmental Accounting Standards Board (GASB). The City's budget is organized by fund type, consistent with its financial reporting framework. Each fund is considered a separate accounting entity with its own assets, liabilities, revenues, and expenditures. Major funds are presented individually, while non-major funds are combined for presentation purposes.

Governmental Funds

Governmental Funds account for most of the City's general activities, including basic government services and programs. These include the General Fund, Special Revenue Funds, Debt Service Fund, and Capital Projects Fund.

General Fund

The General Fund is the City's primary operating fund and accounts for all financial resources not required to be accounted for in another fund. It supports services traditionally associated with local government, such as public safety, public works, parks, and general administration.

Special Revenue Funds

Special Revenue Funds are used to account for proceeds of specific revenue sources that are legally restricted for designated purposes other than major capital projects.

Major Special Revenue Funds:

- Community Development Block Grant (CDBG) Fund – Accounts for the annual entitlement grant from the U.S. Department of Housing and Urban Development.
- Award Programs – Restricted Fund – Accounts for grants and agreements from local, state, federal, and interlocal sources supporting various departments.

Non-Major Special Revenue Funds:

- Tennis Court Fund – Accounts for revenues from municipal tennis operations and related maintenance costs.
- Hotel/Motel Occupancy Tax Fund – Accounts for revenues from the 7% hotel occupancy tax and related tourism promotion expenditures.
- Catastrophic Emergency Relief Fund – Accounts for transfers and grants used for emergency expenditures and authorized capital improvements.
- Harlingen Downtown Improvement District Fund – Finances downtown enhancement and promotional activities.
- Free Trade Bridge Fund – Accounts for the City's participation in the operation of the Los Indios International Bridge, a joint venture with other governmental entities.
- Convention and Visitor's Bureau Fund – Supports convention and tourism-related activities.

- PEG Fund – Accounts for cable franchise revenues restricted for public, educational, and governmental access capital outlay.
- Harlingen Convention Center Fund – Accounts for operational results of the City's Convention Center in accordance with the Developer's Agreement.
- Federal & State Forfeiture Funds – Accounts for proceeds from asset forfeitures awarded to the Harlingen Police Department, used to enhance, not supplant, law enforcement operations.
- Tax Increment Reinvestment Zones (TIRZ) 1, 2, & 3 Funds – Account for revenues dedicated to development incentives and infrastructure improvements.
- Lon C. Hill Library Fund – Accounts for donations to support the public library.

Debt Service Fund

The Debt Service Fund accounts for the accumulation of resources used to pay principal and interest on the City's general long-term debt. (Non-major fund)

Capital Projects Fund

The Infrastructure Fund is used to maintain the City's infrastructure and is financed by a special assessment appearing as a separate line item on sanitation bills. (Non-major fund)

Proprietary Funds

Proprietary Funds account for activities that operate similarly to private-sector enterprises. These include Enterprise Funds and Internal Service Funds. Although they do not meet the 10% major fund criteria, the City presents them as major funds for reporting purposes.

Enterprise Funds

- Municipal Auditorium Fund – Accounts for auditorium operations.
- Sanitation Fund – Accounts for solid waste collection and landfill operations.
- Harlingen Arts and Heritage Museum Fund – Accounts for museum activities.
- Municipal Golf Course Fund – Accounts for revenues and expenditures related to the City's golf course operations.

Internal Service Funds

- Motor Vehicle/Warehouse Fund – Provides maintenance and replacement services for all City-owned vehicles and equipment, funded through departmental charges.
- Health Insurance Fund – Accounts for departmental contributions and premium payments to the City's health insurance program.

Fiduciary Fund

The Firemen's Relief and Retirement Fund accounts for pension resources held in trust for firefighters. This fund is not budgeted, as its resources are legally restricted and cannot be used to support City operations.

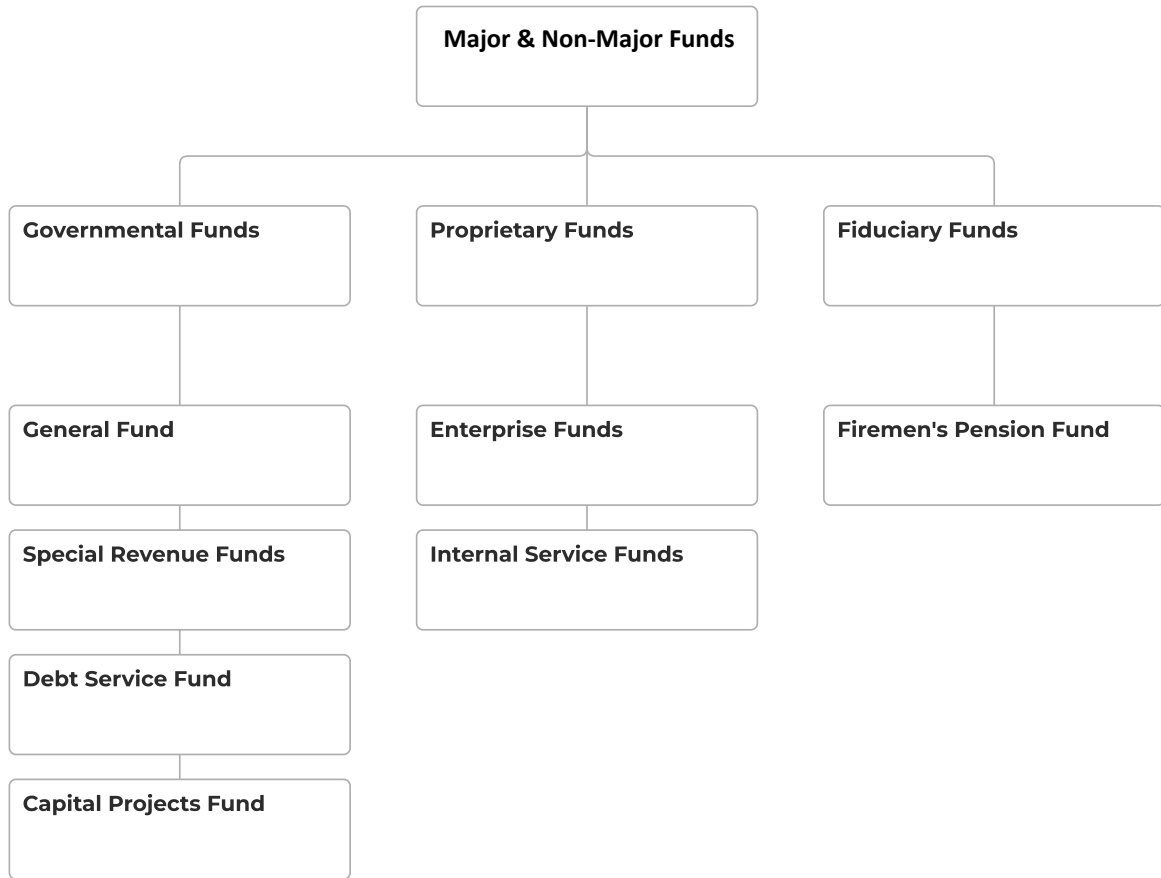
Component Units

Component Units are legally separate entities for which the City of Harlingen is financially accountable. They are included for fair presentation in the City's financial statements but are governed by independent boards.

- Harlingen Waterworks System – Manages water and wastewater services.
- Valley International Airport – Oversees airport operations.
- Development Corporation of Harlingen, Inc. (4A) – Uses 75% of the ½-cent sales tax to promote industrial and economic development.
- Harlingen Community Improvement Board (4B) – Uses 25% of the ½-cent sales tax to fund community projects.

The City of Harlingen's financial structure is organized in accordance with generally accepted accounting principles (GAAP) and the guidelines of the Governmental Accounting Standards Board (GASB). The City's budget is organized by fund type, consistent with its financial reporting framework. Each fund is considered a separate accounting entity with its own assets, liabilities, revenues, and expenditures. Major funds are presented individually, while non-major funds are combined for presentation purposes.

FUND STRUCTURE OVERVIEW



Financial and Budgetary Policies

The City of Harlingen follows a comprehensive set of adopted financial management and budget policies that guide the City's fiscal planning, budgeting, accounting, and reporting practices. These policies provide a consistent framework for managing public resources responsibly and transparently, ensuring that financial decisions are made in alignment with best practices in municipal finance.

The policies are reviewed periodically by the Finance Department and the City Commission to ensure they remain current, effective, and compliant with applicable laws, regulations, and accounting standards. A summary of the purpose, scope, and key policies is provided below. The complete financial policies are available for public review.

Purpose

The City's financial and budget policies establish a framework for responsible fiscal management and promote stability in both short- and long-term financial planning. These policies ensure that the Finance Department operates with integrity, accountability, and efficiency while meeting the needs of internal departments, residents, and stakeholders. They also provide clear direction for maintaining transparency and compliance with state law, the City Charter, and standards set forth by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).

Scope

The City's financial and budget policies encompass the following key areas:

Fund Balance / Reserve Policy

The City of Harlingen maintains adequate fund balance reserves to ensure financial stability, provide cash flow, address unforeseen expenditures, and mitigate the effects of revenue volatility.

Fund balance may be used for one-time, non-recurring expenditures, emergency or disaster-related costs, unanticipated revenue shortfalls, or temporary cash flow needs. Fund balance is not intended to support ongoing operating expenditures unless accompanied by a plan to restore structural balance.

If fund balance falls below the City's target reserve level, the City will implement a replenishment strategy designed to restore reserves within a reasonable period of time, subject to economic conditions.

Any use of fund balance requires approval by the City Commission through the budget adoption process or a formal budget amendment.

Debt Management Policy

Provides guidelines for the issuance, structure, and management of debt to maintain the City's credit quality and ensure responsible, cost-effective borrowing for capital improvements.

Investment Policy

Outlines how public funds are invested to prioritize safety, liquidity, and reasonable yield in compliance with the Texas Public Funds Investment Act.

Revenue Policy

Guides the forecasting, diversification, and administration of revenue sources to maintain a stable and sustainable funding base for City operations. Revenues are estimated on a conservative basis, using historical trends, economic conditions, and legislative factors.

Capital Improvement Policy

Establishes planning and funding standards for capital projects to ensure the long-term maintenance and replacement of City infrastructure and assets. The City maintains a multi-year Capital Improvement Plan (CIP) to identify and prioritize future infrastructure needs.

Accounting, Budgeting, and Financial Planning Policy

Defines the principles and standards for accounting practices, budget preparation, and long-term financial planning. The City's budget is prepared in accordance with state law, the City Charter, and GASB and GFOA standards.

- Budgets are comprehensive in scope, addressing all funds of the City.
- Ordinances are required to increase or decrease appropriations.
- Budget adjustments within a fund between line items may be approved by the City Manager.
- The City follows GAAP, using the modified accrual basis for governmental funds and full accrual for proprietary funds.

Property-Tax-Supported Debt Policy

Provides guidance for managing debt supported by property tax revenues, including parameters for debt capacity, affordability, and impact on taxpayers. Debt levels are monitored to maintain prudent ratios and protect the City's credit standing.

Grant Policy

Establishes procedures for identifying, applying for, managing, and reporting grant funds to ensure compliance with federal, state, and program-specific requirements. Departments are responsible for monitoring grant performance and ensuring proper use of funds.

Tax Collection Policy

Outlines procedures for the efficient billing, collection, and enforcement of property taxes and other assessments to ensure timely revenue realization and equitable administration.

Objectives

These financial and budget policies are designed to:

- Ensure full and fair disclosure of the City's financial position and results of operations in accordance with Generally Accepted Accounting Principles (GAAP).
- Promote legal and ethical compliance with all applicable financial, contractual, and statutory requirements, including those outlined in the Texas Local Government Code, the City Charter, and other governing mandates.
- Support sound financial stewardship, enabling the City to maintain fiscal health, preserve public trust, and achieve long-term sustainability.

- Provide consistent guidance for budget development, financial reporting, and resource allocation in alignment with the City's strategic goals.
- Encourage transparency, accountability, and public engagement in the financial management process.

Ongoing Review

All financial and budget policies are reviewed periodically and updated as necessary to reflect changes in state or federal law, accounting standards, or best practices recommended by the Government Finance Officers Association (GFOA).

Budget Process

The City of Harlingen operates on a fiscal year beginning October 1 and ending September 30 of the following year. Except for the General Obligation Bond Projects Fund and the Community Development Block Grant Fund, all unused appropriations lapse at the end of each fiscal year.

The City's budget process extends beyond the preparation of a legal document appropriating funds. It is a comprehensive management and policy process that encompasses planning, prioritization, implementation, evaluation, and communication. The process integrates financial planning with service delivery and capital investment strategies to ensure alignment with the City's long-term goals and community priorities.

Guiding Principles of the Budget Process

The City's budget process is designed to:

- Incorporate a long-term financial perspective;
- Establish linkages to organizational goals and strategic priorities;
- Focus on results and measurable outcomes;
- Promote effective communication and transparency; and
- Encourage accountability and collaboration across all levels of government.

Budget Development and Adoption

The City of Harlingen does not maintain a separate budget department; the process is coordinated by the Finance Department under the direction of the City Manager.

The annual budget development process typically begins in March each year:

1. Departmental Requests:

Department and fund directors develop and submit proposed goals, objectives, and budget requests to the City Manager.

2. Review and Analysis:

The City Manager and Finance Department conduct budget meetings with departments to evaluate requests, review performance measures, and align proposals with available revenues and citywide priorities.

3. City Manager's Proposed Budget:

Following these meetings, the City Manager prepares and presents a proposed budget to the City Commission.

4. Public Workshops and Hearings:

Several budget workshops are held with the City Commission and Department Directors to review and refine the proposed budget. A formal public hearing is conducted in August to receive citizen input.

5. Budget Adoption:

Based on the outcome of the workshops and public hearing, the final budget document and

appropriation ordinances are prepared for City Commission consideration. The City Commission adopts the budget prior to the start of the fiscal year (October 1).

Once adopted, the approved budget is made available to the public at the City Secretary's Office and on the City's website for transparency and accountability.

Budgetary Approach

The City utilizes a conservative revenue estimation approach to ensure the availability of financial resources to meet service and capital needs while maintaining strong fund balances. This approach supports financial stability, sustainability, and compliance with the City's adopted financial management policies.

Public and Stakeholder Engagement

The City of Harlingen promotes active citizen participation throughout the budget process.

- The Mayor and City Commission maintain an open-door policy for citizen concerns and input. Each regular City Commission meeting includes a "Citizen Communication" item to provide opportunities for public comment.
- The City Manager and Department Directors maintain open channels of communication with staff, advisory boards, and residents to ensure that community needs and priorities are reflected in the budget.

Budget development is a year-round and interactive process—driven both "from the top down" by strategic leadership and "from the bottom up" by operational and citizen input.

Budget Amendments and Adjustments

Adopted budgets may be modified during the fiscal year through either budget adjustments or budget amendments:

- **Budget Adjustments:** Transfers within the same department or fund that do not increase total appropriations. These require City Manager approval.
- **Budget Amendments:** Changes that alter fund or departmental appropriations. These require formal approval by the City Commission through ordinance or resolution.

Additionally, the City Commission may, by ordinance, transfer a department or agency between functions or amend the adopted budget as needed. The City Manager is authorized to transfer appropriations within a department, provided that such transfers do not exceed the total department appropriation.

Component Unit Budgets

The Waterworks and Airport divisions prepare separate budgets, which are reviewed and adopted by their respective governing boards—the Utility Trustees and Airport Board—prior to submission to the

City Commission for final approval. These budgets follow the same fiscal year and adoption timeline as the City's primary budget.

Property Tax Authority

Under the City Charter and the Constitution and Laws of the State of Texas, the City is authorized to annually levy and collect property taxes not exceeding \$4.50 per \$100 of assessed valuation on all taxable property within the City limits.

Budget Timeline

The budget timeline serves as a key planning and management tool that outlines the sequence of activities, milestones, and deadlines necessary for the preparation and adoption of the City's Annual Budget. It ensures an organized and transparent process that allows departments sufficient time to develop their goals, objectives, and financial plans in alignment with the City's strategic priorities.

Throughout the budget process, the City Commission provides policy direction and guidance to staff, ensuring the proposed budget reflects both community needs and fiscal responsibility. Upon completion of departmental submissions, staff consolidate and refine the budget for Commission review and public consideration.

In accordance with State Statutes (Acts 1987, 70th Legislature, Chapter 149, Section 1, effective September 1, 1987), the City Commission formally adopts the Annual Budget before the beginning of the new fiscal year.

- **February 28, 2025**
Finance Department submits budget calendar to departments
- **February 28, 2025**
Departments begin preparation of budget based on goals and objectives
- **March 28, 2025**
Departments goals and objectives are due to the Finance Department
- **March 28, 2025**
Departments performance indicators are due to the Finance Department
- **April 11, 2025**
Departments complete data entry into system
- **June 4, 2025**
Finance Department delivers draft budget to City Manager
- **June 16, 2025**
City Manager/Department Directors budget meetings
- **June 17, 2025**
City Manager/Department Directors budget meetings
- **June 25, 2025**
City Manager finalizes budget decisions for proposal to City Commission
- **June 30, 2025**
Mayor and Commission First (1st) Budget Workshop

- **July 7, 2025**
Mayor and Commission Second (2nd) Budget Workshop
- **July 14, 2025**
Mayor and Commission Third (3rd) Budget Workshop
- **July 25, 2025**
Last day for appraisal district to deliver certified property tax roll
- **July 28, 2025**
Mayor and Commission Fourth (4th) Budget Workshop
- **August 1, 2025**
Submit the tax rate to City Commission
- **August 1, 2025**
Submit the tax rate calculation forms to the county assessor-collector
- **August 2, 2025**
Website publication of "2024 Notice of Tax Rates in City of Harlingen"
- **August 6, 2025**
Mayor and Commission Fifth (5th) and Final Budget Workshop
- **August 6, 2025**
Meeting of governing body to set desired tax rate and tax hearing date (Regular Meeting)
- **August 6, 2025**
City Commission should hold a record vote approving proposed tax rate
- **August 7, 2025**
File proposed budget with City Secretary and post on website (Statutory Deadline August 17th)
- **August 9, 2025**
Website and newspaper publication of "Notice of Public Hearing on Annual Budget"
- **August 9, 2025**
Website and newspaper publication of "Notice of Public Hearing on Tax Increase"
- **August 20, 2025**
Public hearing on Annual Budget (Regular Meeting)
- **August 20, 2025**
First reading of Budget Appropriation Ordinance (Regular Meeting)
- **August 20, 2025**
Public hearing on Proposed Tax Rate (Regular Meeting)

- **August 20, 2025**
Vote on Tax Rate and first reading of Tax Ordinance (Regular Meeting)
- **September 3, 2025**
Second reading of Budget Appropriation Ordinance (Regular Meeting)
- **September 3, 2025**
Resolution ratifying the tax increase reflected in the adopted budget (Regular Meeting)
- **September 3, 2025**
Second reading of Tax Rate Ordinance (Regular Meeting)
- **October 1, 2025**
New fiscal year begins

Budget Overview



Executive Overview

On behalf of the Finance Department, I am pleased to present the Fiscal Year 2025–2026 Adopted Budget for the City of Harlingen, prepared in accordance with Chapter 102 of the Texas Local Government Code, the City Charter, and the recommended practices of the Government Finance Officers Association (GFOA). This budget serves as the City of Harlingen’s comprehensive financial and operational plan for the upcoming fiscal year and reflects our continued commitment to sound fiscal management, transparency, accountability, and long-term financial sustainability.

The Fiscal Year 2025–2026 Adopted Budget outlines how the City of Harlingen will allocate its financial resources to maintain high-quality municipal services, invest in infrastructure, support economic growth, and enhance the quality of life for residents and businesses. This budget is structurally balanced, aligns with adopted financial policies, and preserves the City of Harlingen’s strong financial position.

Harlingen at a Glance

Incorporated:	1910
Form of Government:	Council-Manager
Estimated Population:	72,000
Estimated Geographic Area:	40 square miles
Regional Role:	Major Rio Grande Valley hub for healthcare, education, retail, and air/highway transportation
Key Strengths:	Strategic location, diversified economy, access to trade corridors, strong community identity

The City of Harlingen continues to be recognized as a key regional center, providing a range of public services, cultural amenities, and economic opportunities that support local and regional growth.

Budget Overview

The Fiscal Year 2025–2026 Adopted Budget totals approximately \$120 million in revenues and \$118 million in expenditures, across all funds, including operating funds, enterprise funds, special revenue funds, and capital project funds. The General Fund, which supports core municipal services such as public safety, public works, parks and recreation, and general government operations, totals approximately \$70 million in total revenues and expenditures.

This budget is designed to maintain fiscal discipline by ensuring that recurring operating expenditures are funded with recurring revenues. Limited use of fund balance is reserved strictly for one-time needs and non-recurring projects. The Fiscal Year 2025–2026 Adopted Budget maintains compliance with the City of Harlingen’s financial policies, including adherence to minimum fund balance requirements.

Budget Highlights

The Fiscal Year 2025–2026 Adopted Budget incorporates the following key elements:

Financial Sustainability:	Balanced financial plan that preserves long-term fiscal health.
Responsible Use of One-Time Funds:	Fund balance used exclusively for non-recurring needs.
Investment in Public Safety:	Continued support for police, fire, and emergency response services.
Infrastructure Prioritization:	Increased focus on street maintenance, infrastructure renewal, and public facilities.
Quality of Life Enhancement:	Funding for parks, recreation, beautification, and community services.
Economic Development and Tourism:	Strategic investments to elevate the City of Harlingen's competitiveness and growth potential.
Organizational Efficiency:	Enhancements to technology, systems, and internal operations to improve service delivery.
Workforce Support:	Sustain a competitive compensation framework to attract and retain qualified municipal employees.

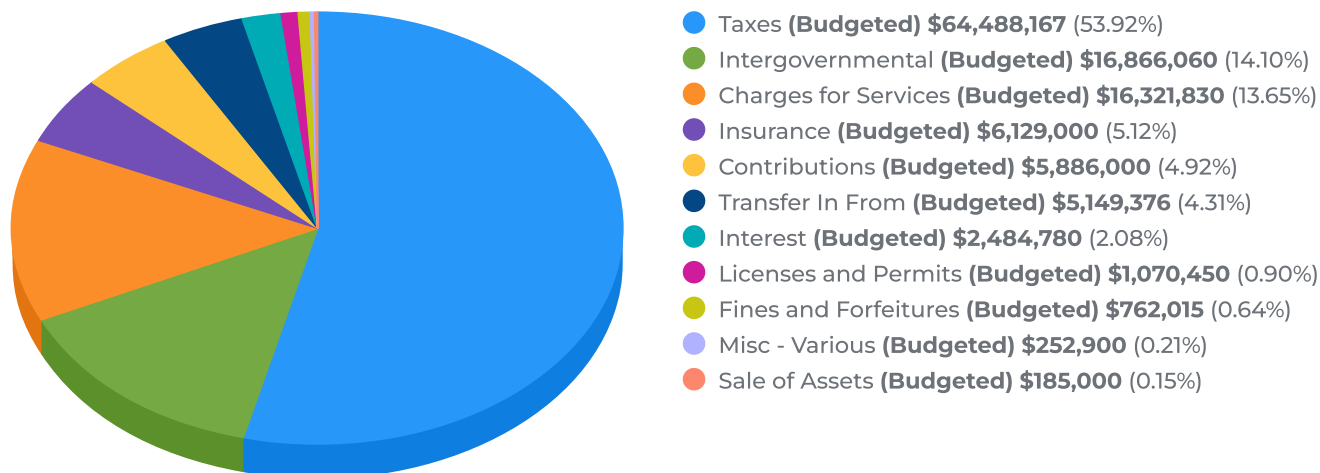
Where the Money Comes From

The City of Harlingen's revenue structure remains stable and diversified. The primary revenue sources include:

- Property Taxes
- Sales and Use Taxes
- Charges for Services and Fees
- Enterprise/Utility Revenues
- Intergovernmental Revenues and Grants

Estimated revenues for Fiscal Year 2025–2026 across all funds total approximately \$120 million.

Budgeted Revenues - Fiscal Year 2026



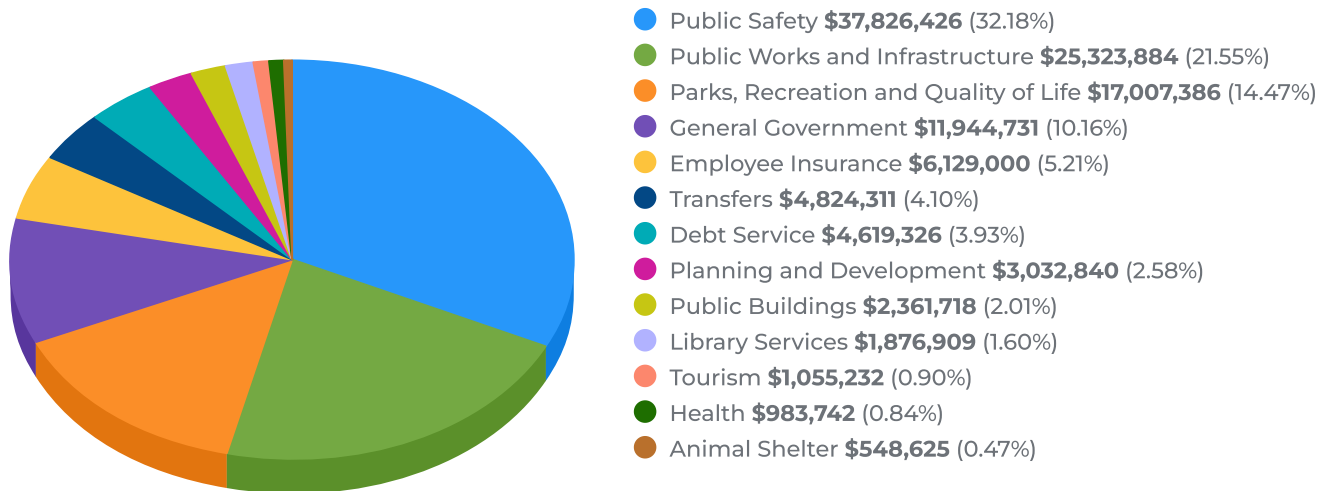
Where the Money Goes

The Fiscal Year 2025–2026 Adopted Budget allocates funding to continue providing high-quality municipal services and advance strategic priorities. Major areas of expenditure include:

- **Public Safety** – police and fire protection
- **Public Works and Infrastructure** – streets and facilities
- **Parks, Recreation, and Quality of Life** programming
- **Economic Development and Tourism**
- **General Government and Administrative Support Services**

Total expenditures across all funds are approximately \$118 million, including both operating and capital uses of funds.

Budgeted Expenditures - Fiscal Year 2026



Capital Improvement Program (CIP)

The Fiscal Year 2025–2026 Budget includes an estimated \$22 million in capital investments to maintain, enhance, and expand public infrastructure. These planned investments are aligned with the City of Harlingen's long-term capital planning framework and support strategic priorities. Major CIP funding areas include:

- Street and roadway improvements
- Public safety and facility upgrades
- Parks and recreation enhancements
- Technology and infrastructure modernization projects

Projects included in the Fiscal Year 2025–2026 CIP are funded through a combination of grants, dedicated revenues, pay-as-you-go funding.

Long-Term Financial Outlook

The City of Harlingen remains committed to long-range financial planning and proactive policy compliance to safeguard future budgets. Over the next several years, the City will continue to evaluate economic trends, capital needs, operational requirements, and revenue growth assumptions to ensure continued fiscal sustainability. The Finance Department will monitor local, state, and national economic indicators to anticipate financial impacts and adjust strategies accordingly.

The Fiscal Year 2025–2026 Adopted Budget continues a disciplined, responsible, and forward-looking approach to financial management. Through adherence to best practices and alignment with community priorities, the City of Harlingen remains positioned to provide high-quality municipal services and advance a resilient and prosperous future for residents, businesses, and visitors.

City-wide Performance Measures

The Fiscal Year 2026 Adopted Budget reflects a review of performance data, service demand trends, and operational outcomes across all major service areas. Performance measures are used to evaluate service effectiveness, guide resource allocation, and ensure alignment with the City Commission's strategic priorities.

Key Service Outcomes

Public Safety

- Police and fire services continue to meet established response time targets while maintaining appropriate staffing and training levels.
- Investments in equipment, technology, and facilities support officer and firefighter safety and operational readiness.
- Community-focused initiatives and prevention programs remain a priority.

Public Works & Infrastructure

- Continued progress in street maintenance and drainage improvements, including increased focus on preventive maintenance.
- Capital investments target high-need areas identified through condition assessments and service requests.
- Infrastructure funding aligns with long-term asset management goals.

Parks, Recreation, and Quality of Life

- Parks and recreational facilities maintain high usage and participation levels.
- Investments focus on facility maintenance, program expansion, and accessibility.
- Community events and amenities support resident engagement and tourism.

Planning, Development, and Economic Activity

- Development review and permitting activities remain responsive to the demand for growth and redevelopment.
- Economic development efforts support business attraction, job creation, and diversification of the tax base.
- Strategic partnerships continue to strengthen the City's regional economic role.

Internal Operations and Organizational Efficiency

- Ongoing technology upgrades improve service delivery, cybersecurity, and internal controls.
- Process improvements enhance efficiency in finance, human resources, and administrative services.
- Performance monitoring supports accountability and informed decision-making.

Looking Ahead

Performance data indicates stable service delivery and progress toward strategic goals. The Fiscal Year 2026 budget prioritizes maintaining service levels, addressing infrastructure needs, supporting employees, and strengthening long-term financial sustainability. Departments will continue to monitor performance indicators throughout the fiscal year and adjust operations as needed to respond to community needs and emerging challenges.

Strategic Plan

THE PROCESS

The mayor and commission provide direction on vision and goals through the strategic plan. The commission meets, plans, creates schedules, gathers data, and communicates to create an action plan that aligns with the operating and capital budget. Performance Measures are incorporated into the departmental goals for continuous monitoring.

Directors provide Performance Measures addressing the current needs and forecast the resources needed to meet the approved budget goals. The City of Harlingen works in a fast-paced environment. However, the City prioritizes the community's input to develop a budget that meets the proposed items by the community. The Mayor and Commission meet twice per month. Special meetings are scheduled as necessary.

MISSION STATEMENT

"The City of Harlingen is striving to provide the best services for our citizens by ensuring a business-friendly climate focused on economic growth, quality of life and efficient delivery of excellent service to our community."

OBJECTIVES

The city has been able to offer support to the community through grant assistance sought from local, state and federal agencies. This alleviates both economic and health challenges that impact the community.

- **ECONOMIC GROWTH**

Harlingen will have a strong, diverse and sustainable economy that provides quality job opportunities for its residents and that makes the city a great place to live and work.

- **TRANSPORTATION**

Harlingen will continue to maintain and create excellent regional and local transportation options that enhance the character of the city and provide for all modes of travel.

- **COMMUNITY IDENTITY**

The City of Harlingen, all of its residents and developers will foster a one-of-a-kind image, building on the city's unique assets and constantly seeking to improve the appearance of the city. The image of the city will be considered in everything, both public and private developments in Harlingen.

- **EDUCATION**

Harlingen will work with area educational entities at all levels to provide first-class learning opportunities for all residents. Ranging from early childhood learning to vocational and college degrees and even

lifelong learning and continuing education, Harlingen will be known for the quality of education in the city.

- **PUBLIC SAFETY**

Harlingen will provide first-class police and fire protection, providing the city's residents with a high level of confidence in safety. The City communicates to the directors the strategic plan. Performance measures are established to meet these goals. The focus is infrastructure, education, manufacturing, and promoting the healthcare industry and quality of life.

STRATEGIC GOALS

The Commissioners worked together to identify several strategic goals for the future. Those strategic goals serve as pillars that uphold the unified vision they have of the future they want for the City of Harlingen. They are not ranked because they are all crucial to the successful future that Harlingen desires.

- **Build Infrastructure.**

- Complete Water/Wastewater, Drainage, and Streets Master plan.
- Secure help in lobbying the state legislature for funding.
- Conduct a rate study to determine the need and feasibility of rate adjustments.
- Consider Impact Fees.
- Complete Regional Drainage Study.
- Continue to make drainage improvements.
- IBWC-Arroyo Capacity Restoration.
- Create a Street Inventory Plan.
- Develop a multi-year priority list for street maintenance.
- Seek to increase the funding for street maintenance.
- Be strategic about making use of intermediate options for street maintenance.

- **Expand Education Opportunities.**

- Strengthen partnership with UTRGV.
- Create an Internship Program with HCISD, TSTC, and UTRGV.
- Attract Allied Health Education.
- Advocate for legislation to create a law school through UTRGV.
- Find new ways to support TSTC.

- **Expand Manufacturing.**

- Continue marketing EDC lands, Aerotropolis/Private lands.
- Promote Port of Harlingen.
- Target Aerospace Companies.
- Establish Aerospace Clusters.
- Expand relationships with Mexican industries and leaders.
- Promote Los Indio's Bridge.

- **Promote the Health Care Industry.**

- Create a Marketing Campaign highlighting Harlingen's health care industry assets.
- Target Medical Manufacturing.
- Identify land for Expansion of Health Care Industries.
- Continue to work with Valley Baptist Legacy Foundation to provide needed resources.
- Continue to maximize the use of the Medical Overlay District.

- **Promote Quality of Life.**

- Have the EDC engage and seek out entertainment venues.
- Increase occupancy in retail space.
- Increase the housing stock in the city.
- Create entertainment venues.
- Pursue more shopping options.

- Promote more business incubator programs.
- Make golf course improvements.
- Provide entertainment venues at City Lake.
- Expand and Connect Trails within the city.
- Create trails for Motorsports and mountain bikes.
- Expand downtown facilities and venues.

Authorized Positions by Department

General Fund	Actual FY 2024	Actual FY 2025	Proposed FY 2026
City Manager	8	8	8
Communications & Media	2	4	4
Special Projects	2	4	4
Internal Audit	1	1	1
Human Resources	6	6	6
Finance	11	11	11
Purchasing	2	2	2
Material Management	2	2	2
Vital Statistics	3.5	3.5	3.5
Municipal Court	8	9	10
Management Info. Systems	5	7	7
Police	139	149	149
Police Services	46	48.5	48.5
Fire Suppression	100.5	100.5	101
Airport Suppression	10	10	10
Fire Prevention	6	6	6
Public Works Administration	4	4	5
Engineering	6	7	9.5
Traffic Signal Maintenance	4	4	7
Street Maintenance	31	32	28
Street Cleaning	6	10	10
Street Paving	0	10	13
Street Drainage	0	0	8
Parks and Recreation Admin.	3	4	4.5
Parks	25	32	34
Recreation	2	2	3
Swimming Pools	3.5	4.5	5
Library	21.5	21.5	21.5
Planning and Development	5	5	5
Code Compliance	8	9.5	9.5
Health Services	4	5	5
Animal Services	5	5	6

General Fund	Actual FY 2024	Actual FY 2025	Proposed FY 2026
Animal Shelter	9	11.5	11.5
Public Buildings	17	19	19
Building Inspections	11	13	13
General Fund Sub-Total	517	570.5	590.5
Other Funds	Actual FY 2024	Actual FY 2025	Proposed FY 2026
Community Development	4	4	4
Tennis Court	2.5	3	3
Harlingen Downtown	3	4	4
Convention and Visitors Bureau	3	3	3
Ut Grant	1	1	1
Health Grants	8.5	2	2
Municipal Auditorium	0	0	0
Sanitation	23	23	23
Sanitation Brush and Debris	20	20	20
Sanitation Landfill	12	12	12
Sanitation Recycling Center	1	1	1
Hgn. Arts & Heritage Museum	1.5	2	2
Municipal Golf Course	17	22.5	22.5
Internal Services	3	8	8
Economic Development Corporation	6	7	7
Other Funds Sub-Total	105.5	112.5	112.5
Grand Total	622.5	683	703

Personnel by Division

City Manager	8	Public Works Administration	5
Communications and Media	4	Traffic Signal Maintenance	7
Special Projects	4	Street Maintenance	28
Internal Auditor	1	Street Cleaning	10
Human Resources	3	Street Paving	13
Civil Service	1	Street Drainage	8
Risk Management	2	Sanitation	23
<u>Management Info. Systems</u>	<u>7</u>	Sanitation Brush and Debris	20
Administrative Services	30	Sanitation Landfill	12
		Sanitation Recycling	1
Police	149	Internal Services	8
Police Services	48.5	<u>Public Buildings</u>	<u>19</u>
Fire Suppression	101	Public Works	154
Airport Suppression	10		
Fire Prevention	6	Vital Statistics	3.5
Public Safety	314.5	Parks and Recreation Administration	4.5
		Parks	34
Finance	11	Recreation	3
Municipal Court	10	Swimming Pools	5
Purchasing	2	Tennis Court	3
<u>Material Management</u>	<u>2</u>	Library	21.5
Finance	25	Environmental Health	5
		UT Grants	1
Engineering	9.5	Health Grants	2
Planning and Development	5	Animal Services	6
Code Compliance	9.5	Animal Shelter	11.5
Building Inspections	13	Hgn. Arts and Heritage Museum	2
CDBG	4	<u>Municipal Golf Course</u>	<u>22.5</u>
HDID	4	Public Services	124.5
CVB	3		
EDC	7		
Developmental Services	55	TOTAL PERSONNEL COUNT	703

Changes to Proposed Budget

Budget Changes: Proposed vs. Adopted

The Proposed Budget was presented to the City Commission for their review and input prior to the adoption of the final budget. After discussion during the Budget Workshops and Regular City Commission Meetings, the Commission reached consensus to proceed without making any modifications to the Proposed Budget.

As a result, no changes were made between the Proposed Budget and the Adopted Budget. The Adopted Budget reflects all amounts, decision packages, and program funding exactly as originally proposed.

General Fund

There were **no changes** to the General Fund between the Proposed and Adopted Budget.

Enterprise, Special Revenue & Other Funds

There were **no changes** to any Enterprise Funds, Special Revenue Funds, Internal Service Funds, or other budgeted funds between the Proposed and Adopted Budget.

Summary

Because City leadership reached consensus on the initial proposal, the Adopted Budget for FY 2025–2026 is identical to the Proposed Budget. This reflects a stable planning process, clear alignment with policy priorities, and continued commitment to transparency and financial stewardship.

Long-Term Financial Plan

The City of Harlingen maintains a comprehensive approach to long-term financial and operational planning to ensure fiscal sustainability, strategic growth, and continued high-quality service delivery. Three major planning mechanisms guide the City's financial direction:

- 1. City Commission Strategic Priorities**
- 2. Five-Year Capital Improvement Program (CIP)**
- 3. Annual Operating Budget**

These plans are interconnected and inform one another. Strategic goals adopted by the Harlingen City Commission guide long-range financial assumptions, capital project timing, resource allocation, and policy development. The Long-Term Financial Plan (LTFP) is designed to align Harlingen's financial capacity with its long-range service demands and community expectations.

Long-Term Financial Plan Overview

The long-term financial plan serves as a multi-year roadmap that connects policy direction, capital investment strategy, operational needs, and financial forecasting. It integrates:

- Revenue trends and long-term projections
- Baseline expenditure forecasting
- Capital project funding strategies
- Debt management and tax rate stability
- Reserve policy adherence
- Risk assessment and future challenges
- Financial strategies to maintain long-term balance

This approach ensures that Harlingen's financial position remains stable while supporting economic development, public safety, infrastructure improvements, and community quality-of-life initiatives.

Strategic Priorities

Harlingen's long-term financial direction is grounded in priorities established by the Mayor and City Commission. These priorities influence operating decisions, CIP planning, and resource allocation. Strategic focus areas include:

1. Economic Development & Tourism Growth

- Support for new commercial and retail development
- Expansion of hospitality, events, and tourism activities
- Leveraging geographic location for industrial recruitment
- Downtown revitalization and small-business incentives

2. Public Safety Excellence

- Police and Fire staffing models that meet growing service needs
- Facility modernization for police, fire, and EMS
- Investment in technology such as body-worn cameras, communication and dispatch upgrades

3. Infrastructure & Mobility

- Street reconstruction and preventive pavement maintenance
- Drainage improvements across priority basins
- Water and wastewater capacity expansion
- Sidewalk, trail, and multimodal transportation projects

4. Quality of Life & Community Services

- Park upgrades, trail connectivity, and recreation programming
- Library modernization and digital access
- Support for public health partnerships and community events

5. Fiscal Responsibility & Transparency

- Balanced budgets with sustainable long-term planning
- Maintaining strong reserves across operating funds
- Transparent financial reporting and GFOA award-level documents
- Responsible debt management and tax rate stabilization

Each City department aligns its goals, staffing, and initiatives with these strategic priorities, ensuring consistent implementation and accountability.

Capital Improvement Program (CIP)

Harlingen's CIP outlines major capital projects planned over a five-year horizon, identifying funding strategies and project timing. These investments are essential to maintaining infrastructure, expanding capacity, and supporting economic growth.

Key Components of the CIP

- Street reconstruction, overlays, and preventive maintenance
- Drainage basin improvements and regional detention projects
- Water and wastewater system improvements
- Parks, athletic facilities, and quality-of-life enhancements
- Public safety vehicles, equipment, and facility upgrades
- Technology modernization and cybersecurity enhancements

Funding Sources May Include

- General Fund capital transfers
- Utility Fund revenues

- Debt issuance (Certificates of Obligation, GO bonds, revenue bonds)
- Grants (TxDOT, FEMA, TDEM, USDA, CDBG, etc.)
- Development fees and partnerships
- Hotel Occupancy Tax (HOT) for eligible tourism projects

CIP planning focuses on tax-rate stability, operational impacts, and long-term affordability.

Long-Range Financial Forecast

Harlingen uses five-year forecasts to project revenue and expenditure trends for major operating funds. Forecasts incorporate:

Revenue Considerations

- Property tax base growth assumptions
- Sales tax trends and regional economic indicators
- Licenses, permits, and fee revenue forecasts
- HOT tax and airport-related revenue performance
- Utility rate sufficiency and consumption patterns

Expenditure Considerations

- Baseline staffing and compensation models
- Inflation and contractual increases
- Equipment replacement cycles
- Utility, fuel, and supply cost trends
- Pension and benefit liabilities (TMRS, health plan)
- Operational impacts of new CIP investments

Forecast results guide policy decisions related to:

- Reserve levels
 - Tax rate adjustments
 - Fee schedule updates
 - Debt planning
 - Capital investment timing
 - Hiring and compensation decisions
-

Debt Management Strategy

The City of Harlingen follows conservative debt management practices to maintain long-term financial flexibility.

Key principles include:

- Issuing debt only for long-lived capital assets
- Maintaining a stable or declining debt-to-tax base ratio
- Structuring debt to avoid future financial spikes
- Coordinating debt with CIP priorities
- Preserving strong credit ratings
- Maintaining compliance with state law and bond covenants

The plan supports tax-rate stability while enabling major capital investments.

Reserve Policies & Financial Stability

To manage risk and ensure financial resilience, Harlingen maintains fund balance and reserve policies aligned with best practices:

- **General Fund:** typically 25%–30% of operating expenditures
- **Utility Fund:** 90–120 days of working capital
- **Debt Service Fund:** sufficient balance for annual payment coverage
- **HWWS, Airport & Other Enterprise Funds:** liquidity for operations and capital needs

Adequate reserves help buffer against economic downturns, disasters, emergencies, and revenue volatility.

Risk Assessment & Emerging Issues

The long-term financial plan identifies financial risks that may impact long-term stability, including:

- Slower-than-expected property or sales tax growth
- Rising public safety personnel costs
- Inflationary pressures on construction and commodities
- Increased demand for infrastructure and drainage improvements
- Healthcare plan volatility
- Climate-related and storm-related impacts on facilities and roads
- Recruitment and retention challenges within key departments

The City actively monitors these risks and builds mitigation strategies into long-term planning.

Long-Term Financial Strategies

To ensure continued financial stability and service excellence, the City of Harlingen will implement the following strategies:

Revenue Strategies

- Diversify revenue sources where permitted by law
- Strengthen collections and streamline fee administration
- Seek federal and state grants aggressively
- Encourage economic development that enhances the tax base

Expenditure Strategies

- Prioritize funding for core services
- Regularly evaluate staffing efficiency and workload demand
- Expand use of technology and automation
- Manage healthcare and pension cost growth
- Increase preventive maintenance to reduce long-term costs

Capital & Debt Strategies

- Align CIP timing with financial capacity
- Maintain a consistent, predictable debt issuance schedule
- Use cash funding where feasible for smaller projects
- Seek partnerships with developers, County, State, and MPO

Organizational Capacity Strategies

- Invest in employee training and retention
- Strengthen cybersecurity and IT infrastructure
- Expand performance measurement and benchmarking
- Maintain transparency and public engagement

Conclusion

The Long-Term Financial Plan ensures that the City of Harlingen's financial decisions remain aligned with Commission priorities, economic conditions, and community expectations. Through disciplined forecasting, strategic capital planning, responsible debt management, and strong fiscal policies, the City is well-positioned to maintain stability and support growth throughout FY 2026 and beyond.

Risks and Uncertainties

Risks and Uncertainties

The Fiscal Year 2026 Adopted Budget was developed using conservative assumptions and reflects the City of Harlingen's commitment to prudent financial management. While the City maintains a strong financial position, certain external and internal factors may impact revenues, expenditures, or service demands during the fiscal year and over the long term.

Economic Conditions and Revenue Volatility

The City's primary revenue sources, including property and sales taxes, are influenced by broader economic conditions. Changes in consumer spending, inflationary pressures, interest rates, or regional economic activity may affect revenue growth and collections.

Inflation and Operating Cost Pressures

Inflation continues to impact the cost of goods and services, including fuel, construction materials, utilities, insurance, and contracted services. Sustained cost increases may place pressure on operating budgets and capital project costs.

Personnel and Benefit Costs

Municipal services are labor-intensive. Rising healthcare costs, retirement obligations, and competitive labor market conditions may affect personnel expenditures and long-term workforce sustainability.

Weather Events and Infrastructure Exposure

Severe weather events, including heavy rainfall and flooding, pose ongoing risks to infrastructure and may result in unplanned maintenance, emergency response costs, or capital needs.

Intergovernmental and Grant Uncertainty

Certain programs rely on state and federal funding sources that are subject to legislative changes, grant availability, and reimbursement timing. Variations in these funding sources may impact program delivery or require operational adjustments.

Regulatory and Legislative Changes

Changes in state or federal laws, regulations, or accounting standards may affect City operations, compliance requirements, or financial reporting practices.

The City mitigates these risks through conservative budgeting, adherence to adopted financial policies, maintenance of adequate fund balance reserves, long-term financial planning, and ongoing monitoring of economic and operational trends. Management will continue to evaluate conditions throughout the fiscal year and recommend adjustments as necessary to maintain financial stability and service levels.

Fund Summary



Summary of Fund Balance - All Funds

The following table presents a summary of estimated beginning fund balances, projected revenues, requested expenditures, and estimated ending fund balances for all budgeted funds for Fiscal Year 2026. Beginning fund balances are based on estimated prior-year activity and unaudited results and may vary from final audited amounts.

The budget is structurally balanced across all major funds, with projected revenues sufficient to support planned expenditures. Where applicable, limited use of fund balance reflects timing differences, one-time expenditures, or fund-specific operational needs, and is consistent with the City's adopted financial and reserve policies.

Estimated ending fund balances indicate the City's continued ability to maintain adequate reserves, meet cash flow requirements, respond to unforeseen events, and support long-term financial stability across governmental, proprietary, and internal service funds.

Fund	Estimated Beginning Fund Balance	Projected Revenues	Requested Expenditures	Revenues Over(Under) Expenditures	Estimated Ending Fund Balance
General Fund	\$ 33,256,122	\$ 69,523,004	\$ 69,629,428	\$ (106,424)	\$ 33,149,698
Tennis Court	234,574	231,554	236,481	(4,927)	229,647
Hotel / Motel	4,085,585	1,852,000	1,207,521	644,479	4,730,064
Catastrophic Emergency	893,316	35,040	30,000	5,040	898,356
Downtown Improvement District	34,865	479,000	440,352	38,648	73,513
Free Trade Bridge	1,194,704	260,000	111,500	148,500	1,343,204
Convention and Visitors Bureau	159,181	706,062	713,965	(7,903)	151,278
Award Programs - Restricted	162,887	15,911,676	15,954,140	(42,464)	120,423
Public, Educational, and Governmental Programming	848,331	105,000	100,000	5,000	853,331
Harlingen Convention Center	1,632,252	36,000	-	36,000	1,668,252
Federal Forfeitures	672,241	350,000	330,000	20,000	692,241
State Forfeitures	120,700	146,000	140,000	6,000	126,700
Tax Increment Financing No. 1	872,792	422,000	500	421,500	1,294,292
Tax Increment Financing No. 2	4,036,036	613,000	500	612,500	4,648,536
Tax Increment Financing No. 3	1,191,348	861,000	500,500	360,500	1,551,848
Sponsorships Fund	192,980	163,000	140,000	23,000	215,980
Animal Shelter Fund	9,095	9,000	-	9,000	18,095
Debt Service	739,453	4,758,217	4,619,326	138,891	878,344
Infrastructure	1,516,784	1,605,000	1,516,200	88,800	1,605,584
Municipal Auditorium	801,904	183,210	173,300	9,910	811,814
Sanitation/Sanitary Landfill	9,270,556	11,135,000	11,265,143	(130,143)	9,140,413
Harlingen Arts and Heritage Museum	39,964	227,265	230,267	(3,002)	36,962
Municipal Golf Course	3,740,725	1,179,850	1,545,290	(365,440)	3,375,285
Motor Vehicle Warehouse	3,025,486	2,620,000	2,451,717	168,283	3,193,769
Health Insurance	624,440	6,149,200	6,129,000	20,200	644,640
Lon C. Hill Memorial Library	14,874	34,500	69,000	(34,500)	(19,626)
Total	\$ 69,371,195	\$ 119,595,578	\$ 117,534,130	\$ 2,061,448	\$ 71,432,643



General Fund

The General Fund accounts for the resources used to finance the fundamental operations of the City. It is the basic fund of the City and covers all activities for which a separate fund has not been established. Since it is a major fund of the City, this section details the revenues by type and expenditures by function for each department. Charts and graphs have been used to illustrate the overall effect the revenues and expenditures have on the total General Fund budget.

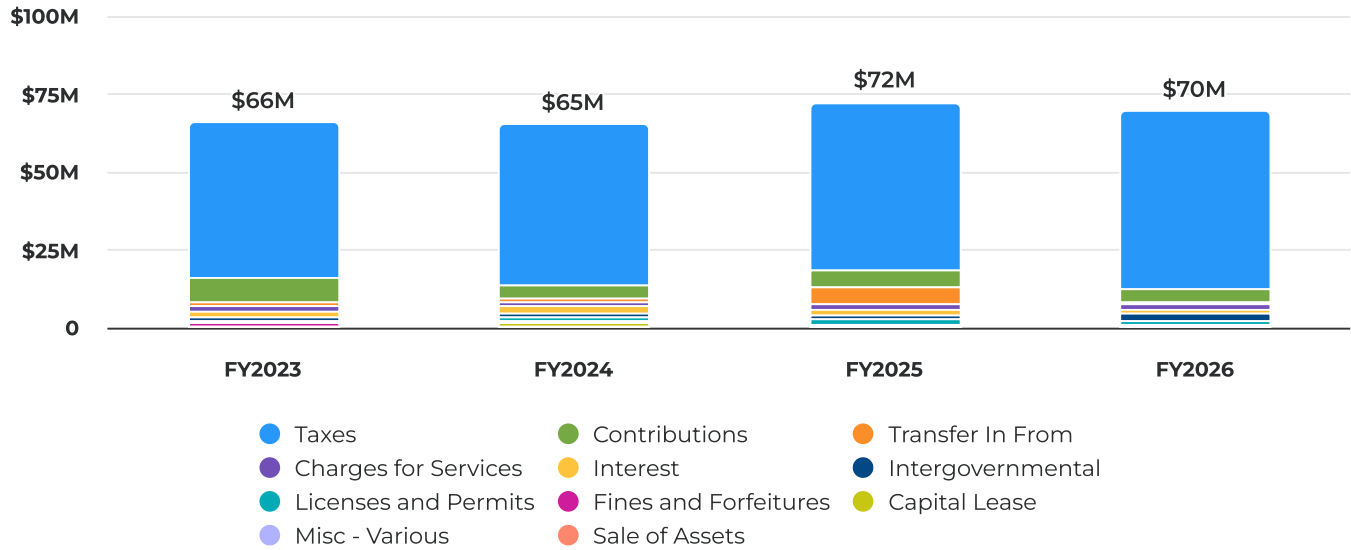
Comprehensive Fund Summary

Comprehensive Fund Summary

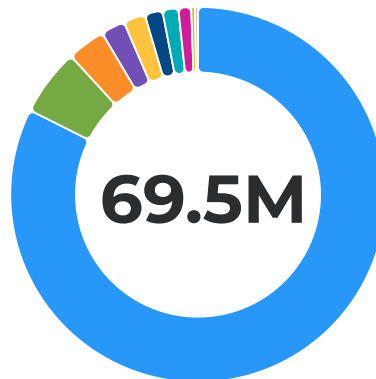
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Taxes	\$49,548,518	\$51,402,956	\$51,958,814	\$57,291,826
Licenses and Permits	\$984,062	\$1,018,152	\$1,196,340	\$1,070,450
Fines and Forfeitures	\$815,541	\$651,801	\$727,077	\$756,015
Charges for Services	\$1,705,620	\$1,693,995	\$1,517,477	\$1,442,980
Intergovernmental	\$1,250,371	\$1,498,231	\$1,408,572	\$2,281,983
Interest	\$1,735,737	\$1,913,373	\$1,983,955	\$1,300,000
Contributions	\$8,002,340	\$4,336,448	\$109,420	\$4,021,000
Misc - Various	\$227,821	\$190,191	\$285,901	\$230,750
Transfer In From	\$1,202,731	\$953,000	\$1,066,629	\$953,000
Sale of Assets	\$93,135	\$15,000	\$168,729	\$175,000
Capital Lease	\$153,853	\$1,436,189	-	-
Total Revenues	\$65,719,728	\$65,109,337	\$60,422,912	\$69,523,004
Expenditures				
Personnel Services	\$26,925,356	\$28,582,886	\$30,145,569	\$34,897,532
Personnel Services - Benefits	\$9,330,666	\$9,905,617	\$10,018,889	\$12,004,450
Supplies	\$2,200,626	\$2,644,665	\$3,005,586	\$3,411,548
Srvcs and Chrgs - General	\$5,230,742	\$5,467,763	\$6,416,081	\$7,330,491
Srvcs & Chrgs - Maint	\$2,897,587	\$3,060,903	\$3,454,935	\$3,627,025
Regis. Travel and Training	\$417,131	\$416,206	\$377,514	\$530,000
Srvcs & Chrgs - Misc	\$1,001,171	\$719,039	\$615,888	\$894,798
Economic Incentives	\$604,276	\$593,729	\$612,703	\$709,686
Other Expenses	-\$327	\$327	-	-
Capital Outlay	\$8,878,920	\$8,077,133	\$7,656,078	\$3,354,608
Other Financing Uses	\$585,387	\$3,484,701	\$63,878	-
Transfers	\$1,625,711	\$1,506,371	\$1,392,811	\$2,869,290
Total Expenditures	\$59,697,245	\$64,459,340	\$63,759,931	\$69,629,428
Total Revenues Less Expenditures	\$6,022,482	\$649,997	-\$3,337,019	-\$106,424

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source



Taxes	\$57,291,826	82.41%
Contributions	\$4,021,000	5.78%
Intergovernmental	\$2,281,983	3.28%
Charges for Services	\$1,442,980	2.08%
Interest	\$1,300,000	1.87%
Licenses and Permits	\$1,070,450	1.54%
Transfer In From	\$953,000	1.37%
Fines and Forfeitures	\$756,015	1.09%
Misc - Various	\$230,750	0.33%
Sale of Assets	\$175,000	0.25%

Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Taxes	\$49,548,518	\$51,402,956	\$51,958,814	\$57,291,826
Licenses and Permits	\$984,062	\$1,018,152	\$1,196,340	\$1,070,450
Fines and Forfeitures	\$815,541	\$651,801	\$727,077	\$756,015
Charges for Services	\$1,705,620	\$1,693,995	\$1,517,477	\$1,442,980

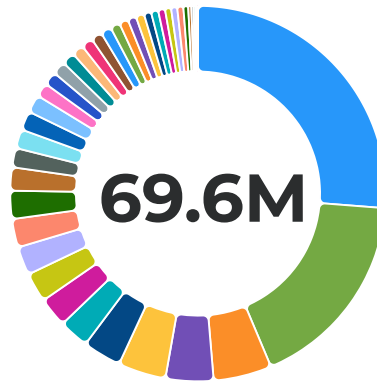
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Intergovernmental	\$1,250,371	\$1,498,231	\$1,408,572	\$2,281,983
Interest	\$1,735,737	\$1,913,373	\$1,983,955	\$1,300,000
Contributions	\$8,002,340	\$4,336,448	\$109,420	\$4,021,000
Misc - Various	\$227,821	\$190,191	\$285,901	\$230,750
Transfer In From	\$1,202,731	\$953,000	\$1,066,629	\$953,000
Sale of Assets	\$93,135	\$15,000	\$168,729	\$175,000
Capital Lease	\$153,853	\$1,436,189	-	-
Total Revenues	\$65,719,728	\$65,109,337	\$60,422,912	\$69,523,004

Expenditures by Division

Historical Expenditures by Division



FY26 Expenditures by Division



Police Operations	\$18,268,325	26.24%
Fire Suppression	\$12,127,582	17.42%
Parks	\$3,491,460	5.01%
Transfers to Other Funds	\$2,869,290	4.12%
Police Services	\$2,867,732	4.12%
Street Maintenance	\$2,303,086	3.31%
Library Services	\$1,807,909	2.60%
Risk Management	\$1,791,333	2.57%
Drainage	\$1,771,854	2.54%
Public Buildings	\$1,705,964	2.45%
Mgmt Information Services	\$1,700,303	2.44%
Traffic Signal Main.	\$1,686,305	2.42%
Engineering	\$1,399,521	2.01%
Airport Fire Suppression	\$1,147,705	1.65%
Street Construction	\$1,143,861	1.64%
Finance Admin	\$1,136,887	1.63%
City Manager	\$1,080,668	1.55%
Building Inspection Serv.	\$845,259	1.21%
Swimming Pools	\$821,892	1.18%
Fire Prevention	\$808,130	1.16%
Municipal Court	\$770,677	1.11%
Non-Departmental	\$709,686	1.02%
Planning & Develop. Admin	\$698,377	1.00%
Recreation	\$662,068	0.95%
Code Compliance	\$643,658	0.92%
Administrative Services	\$574,005	0.82%
Animal Shelter	\$548,625	0.79%
Street Cleaning	\$506,544	0.73%
City Attorney	\$500,000	0.72%
Human Resources Admin	\$435,809	0.63%
Health Services	\$430,814	0.62%
Animal Control	\$412,364	0.59%
Special Projects	\$365,705	0.53%
Public Relations	\$364,275	0.52%
Parks & Recreation Admin	\$361,858	0.52%
Public Works Admin	\$290,255	0.42%
Vital Statistics	\$191,962	0.28%
Internal Audit Admin.	\$129,790	0.19%
Mayor & Commissioners	\$119,877	0.17%

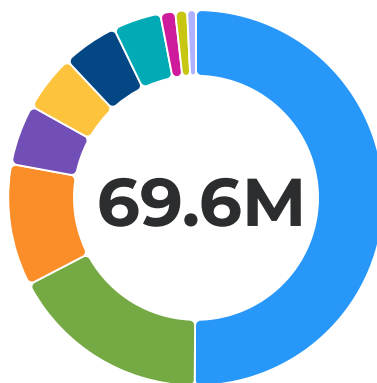
● Civil Service	\$108,240	0.16%
● EOC Operations	\$21,000	0.03%
● LEOSE Training Grant	\$8,773	0.01%

Expenditures by Division

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Mayor & Commissioners	\$116,765	\$81,563	\$106,770	\$119,877
City Manager	\$920,548	\$970,490	\$905,751	\$1,080,668
City Attorney	\$381,277	\$388,458	\$336,962	\$500,000
Internal Audit Admin.	\$99,364	\$110,812	\$116,245	\$129,790
Human Resources Admin	\$283,993	\$318,918	\$350,730	\$435,809
Civil Service	\$94,878	\$97,522	\$92,247	\$108,240
Finance Admin	\$1,017,149	\$1,041,942	\$1,036,741	\$1,136,887
Risk Management	\$921,208	\$1,096,036	\$1,211,379	\$1,791,333
Vital Statistics	\$150,365	\$161,322	\$149,550	\$191,962
Municipal Court	\$627,325	\$672,256	\$642,403	\$770,677
Mgmt Information Services	\$865,427	\$1,197,672	\$1,730,190	\$1,700,303
Police Operations	\$14,471,050	\$16,572,350	\$15,284,026	\$18,268,325
LEOSE Training Grant	\$11,659	\$18,597	\$8,131	\$8,773
Fire Suppression	\$10,066,380	\$10,335,858	\$11,339,864	\$12,127,582
EOC Operations	\$25,614	\$20,317	\$20,258	\$21,000
Public Works Admin	\$205,626	\$252,999	\$229,830	\$290,255
Airport Fire Suppression	\$938,912	\$1,079,400	\$1,046,741	\$1,147,705
Police Services	\$2,454,759	\$2,429,510	\$2,311,347	\$2,867,732
Fire Prevention	\$615,971	\$658,459	\$725,858	\$808,130
Engineering	\$595,959	\$731,844	\$738,047	\$1,399,521
Traffic Signal Main.	\$476,454	\$409,961	\$614,661	\$1,686,305
Parks & Recreation Admin	\$264,784	\$264,120	\$315,781	\$361,858
Street Maintenance	\$11,176,502	\$8,258,412	\$8,297,466	\$2,303,086
Street Cleaning	\$439,771	\$940,015	\$1,506,159	\$506,544
Parks	\$2,221,119	\$2,268,783	\$2,780,177	\$3,491,460
Street Construction	-	-	\$531,807	\$1,143,861
Library Services	\$1,356,394	\$1,454,114	\$1,745,805	\$1,807,909
Drainage	-	-	-	\$1,771,854
Recreation	\$483,825	\$528,043	\$539,501	\$662,068
Swimming Pools	\$426,220	\$377,647	\$316,297	\$821,892
Planning & Develop. Admin	\$423,436	\$510,493	\$483,045	\$698,377
Code Compliance	\$418,210	\$524,557	\$521,698	\$643,658
Non-Departmental	\$1,016,402	\$669,221	\$676,581	\$709,686
Building Inspection Serv.	\$619,292	\$710,521	\$752,376	\$845,259
Health Services	\$328,681	\$369,304	\$428,198	\$430,814
Debt Service	-	\$3,013,209	-	-
Animal Control	\$632,784	\$379,950	\$373,094	\$412,364
Public Buildings	\$1,627,570	\$2,063,741	\$1,691,286	\$1,705,964
COVID Relief Fund CRF	\$5,082	-	-	-
Transfers to Other Funds	\$1,625,711	\$1,506,371	\$1,392,811	\$2,869,290
Public Relations	\$192,739	\$242,071	\$248,951	\$364,275
Special Projects	\$185,935	\$249,023	\$236,970	\$365,705
Administrative Services	\$912,106	\$996,892	\$1,373,262	\$574,005

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Animal Shelter	-	\$486,567	\$550,935	\$548,625
Total Expenditures	\$59,697,245	\$64,459,340	\$63,759,931	\$69,629,428

FY26 Expenditures by Object



Personnel Services	\$34,897,532	50.12%
Personnel Services - Benefits	\$12,004,450	17.24%
Srvcs and Chrgs - General	\$7,330,491	10.53%
Srvcs & Chrgs - Maint	\$3,627,025	5.21%
Supplies	\$3,411,548	4.90%
Capital Outlay	\$3,354,608	4.82%
Transfers	\$2,869,290	4.12%
Srvcs & Chrgs - Misc	\$894,798	1.29%
Economic Incentives	\$709,686	1.02%
Regis. Travel and Training	\$530,000	0.76%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$26,925,356	\$28,582,886	\$30,145,569	\$34,897,532
Personnel Services - Benefits	\$9,330,666	\$9,905,617	\$10,018,889	\$12,004,450
Supplies	\$2,200,626	\$2,644,665	\$3,005,586	\$3,411,548
Srvcs and Chrgs - General	\$5,230,742	\$5,467,763	\$6,416,081	\$7,330,491
Srvcs & Chrgs - Maint	\$2,897,587	\$3,060,903	\$3,454,935	\$3,627,025
Regis. Travel and Training	\$417,131	\$416,206	\$377,514	\$530,000
Srvcs & Chrgs - Misc	\$1,001,171	\$719,039	\$615,888	\$894,798
Economic Incentives	\$604,276	\$593,729	\$612,703	\$709,686
Other Expenses	-\$327	\$327	-	-
Capital Outlay	\$8,878,920	\$8,077,133	\$7,656,078	\$3,354,608
Other Financing Uses	\$585,387	\$3,484,701	\$63,878	-
Transfers	\$1,625,711	\$1,506,371	\$1,392,811	\$2,869,290
Total Expenditures	\$59,697,245	\$64,459,340	\$63,759,931	\$69,629,428



Tennis Court Fund

This fund is used to account for the city's percentage of total municipal tennis court fees and expenditures for the maintenance and upkeep of the tennis court as needed.

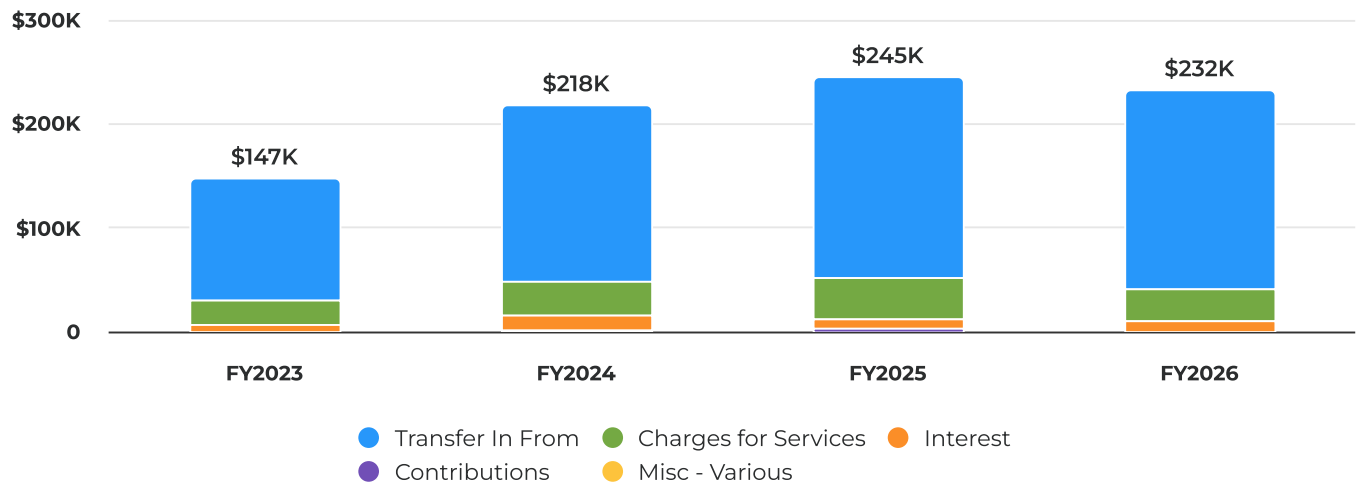
Comprehensive Fund Summary

Comprehensive Fund Summary

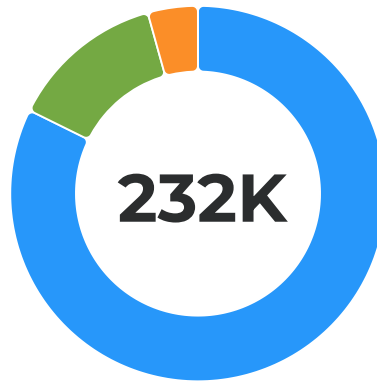
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$22,581	\$32,958	\$36,952	\$31,000
Interest	\$7,063	\$14,062	\$10,080	\$10,010
Contributions	-	\$500	\$2,050	-
Misc - Various	-	\$61	\$254	-
Transfer In From	\$117,023	\$169,921	\$193,653	\$190,544
Total Revenues	\$146,667	\$217,502	\$242,989	\$231,554
Expenditures				
Personnel Services	\$30,337	\$78,095	\$77,364	\$95,437
Personnel Services - Benefits	\$9,749	\$28,702	\$34,038	\$49,244
Supplies	\$11,854	\$33,355	\$54,322	\$66,000
Srvcs and Chrgs - General	\$16,364	\$9,917	\$2,393	\$13,500
Srvcs & Chrgs - Maint	\$3,394	\$7,900	\$480	\$3,000
Srvcs & Chrgs - Misc	-	\$4,612	\$2,761	\$3,500
Capital Outlay	-	-	-	\$5,800
Total Expenditures	\$71,698	\$162,581	\$171,357	\$236,481
Total Revenues Less Expenditures	\$74,969	\$54,921	\$71,632	-\$4,927

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source

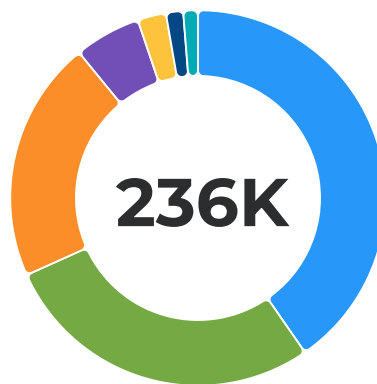


Transfer In From	\$190,544	82.29%
Charges for Services	\$31,000	13.39%
Interest	\$10,010	4.32%

Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$22,581	\$32,958	\$36,952	\$31,000
Interest	\$7,063	\$14,062	\$10,080	\$10,010
Contributions	-	\$500	\$2,050	-
Misc - Various	-	\$61	\$254	-
Transfer In From	\$117,023	\$169,921	\$193,653	\$190,544
Total Revenues	\$146,667	\$217,502	\$242,989	\$231,554

FY26 Expenditures by Object



Personnel Services	\$95,437	40.36%
Supplies	\$66,000	27.91%
Personnel Services - Benefits	\$49,244	20.82%
Srvcs and Chrgs - General	\$13,500	5.71%
Capital Outlay	\$5,800	2.45%
Srvcs & Chrgs - Misc	\$3,500	1.48%
Srvcs & Chrgs - Maint	\$3,000	1.27%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	30,336.64	78,094.63	77,364.23	95,437.00
Personnel Services - Benefits	9,749.40	28,701.94	34,037.64	49,244.00
Supplies	11,853.69	33,354.88	54,321.73	66,000.00
Srvcs and Chrgs - General	16,364.35	9,917.08	2,392.91	13,500.00
Srvcs & Chrgs - Maint	3,394.00	7,900.09	480.00	3,000.00
Srvcs & Chrgs - Misc	-	4,612.27	2,760.61	3,500.00
Capital Outlay	-	-	-	5,800.00
Total Expenditures	71,698.08	162,580.89	171,357.12	236,481.00

Hotel/Motel Fund

This Fund is used to account for the 7% occupancy tax received from the hotels and motels. The fund distributes an amount determined by the City Commission to the Chamber of Commerce for tourist promotion. The remainder of the funds are used for other promotional expenses.

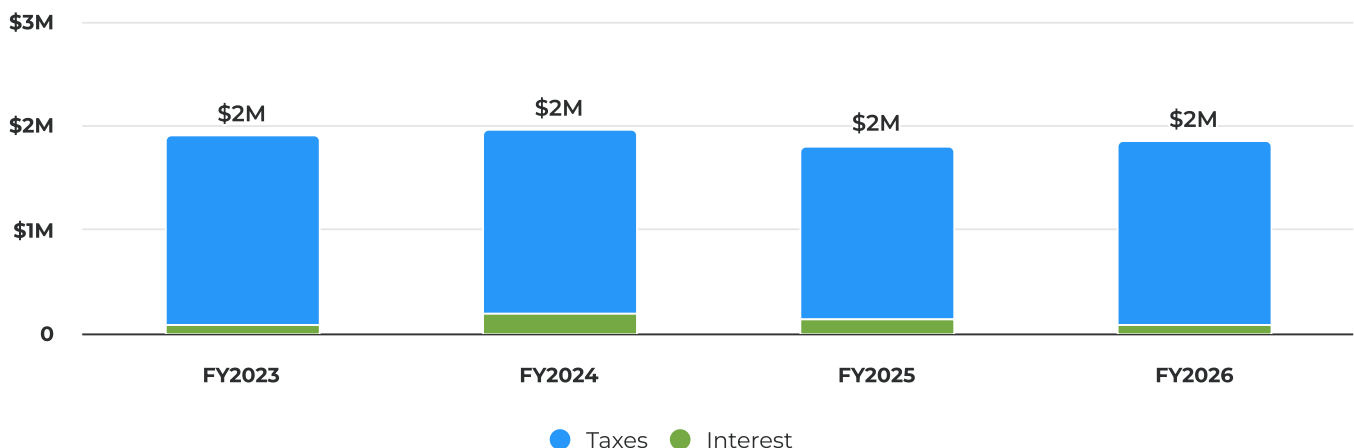
Comprehensive Fund Summary

Comprehensive Fund Summary

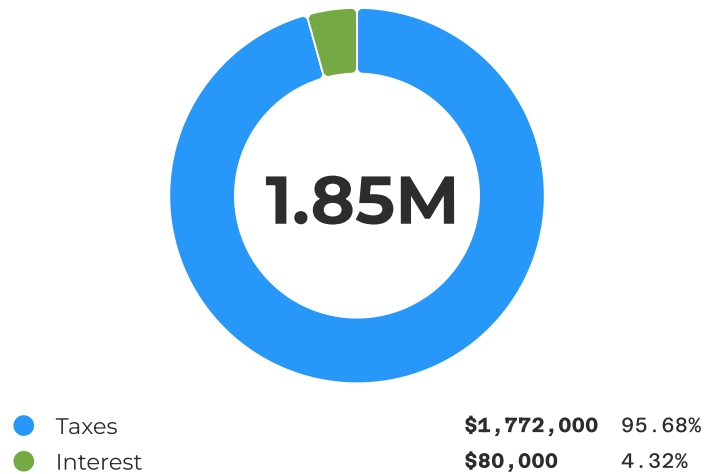
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Taxes	\$1,816,705	\$1,770,365	\$1,591,545	\$1,772,000
Interest	\$87,866	\$185,331	\$138,831	\$80,000
Total Revenues	\$1,904,571	\$1,955,696	\$1,730,377	\$1,852,000
Expenditures				
Srvcs and Chrgs - General	\$10,505	\$15,000	\$60,638	\$30,500
Srvcs & Chrgs - Misc	\$95,000	\$266,780	\$154,840	\$175,000
Capital Outlay	-	-	\$127,494	-
Transfers	\$937,720	\$878,000	\$988,147	\$1,002,021
Total Expenditures	\$1,043,225	\$1,159,780	\$1,331,119	\$1,207,521
Total Revenues Less Expenditures	\$861,346	\$795,916	\$399,258	\$644,479

Revenues by Revenue Source

Historical Revenue by Revenue Source



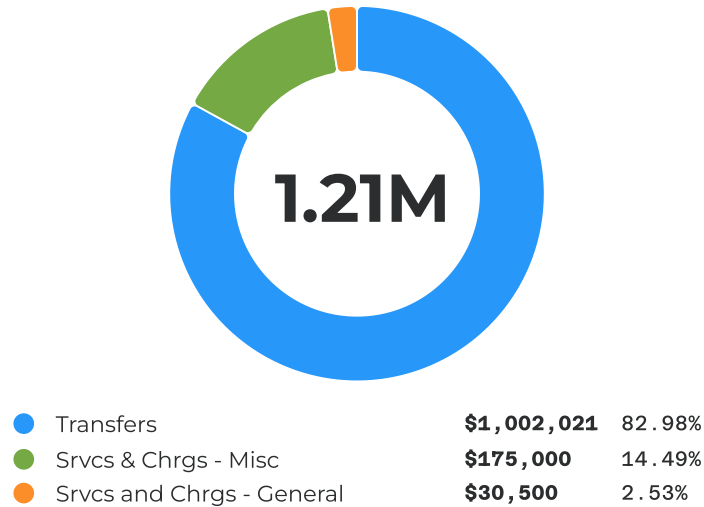
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Taxes	\$1,816,705	\$1,770,365	\$1,591,545	\$1,772,000
Interest	\$87,866	\$185,331	\$138,831	\$80,000
Total Revenues	\$1,904,571	\$1,955,696	\$1,730,377	\$1,852,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$10,505	\$15,000	\$60,638	\$30,500
Srvcs & Chrgs - Misc	\$95,000	\$266,780	\$154,840	\$175,000
Capital Outlay	-	-	\$127,494	-
Transfers	\$937,720	\$878,000	\$988,147	\$1,002,021
Total Expenditures	\$1,043,225	\$1,159,780	\$1,331,119	\$1,207,521

Catastrophic Emergency Fund

This Fund is used to account for funds transferred from other funds and monies received from grants. The fund will account for expenditures specifically authorized by ordinances, authorizing capital improvements and catastrophic emergency type expenditures.

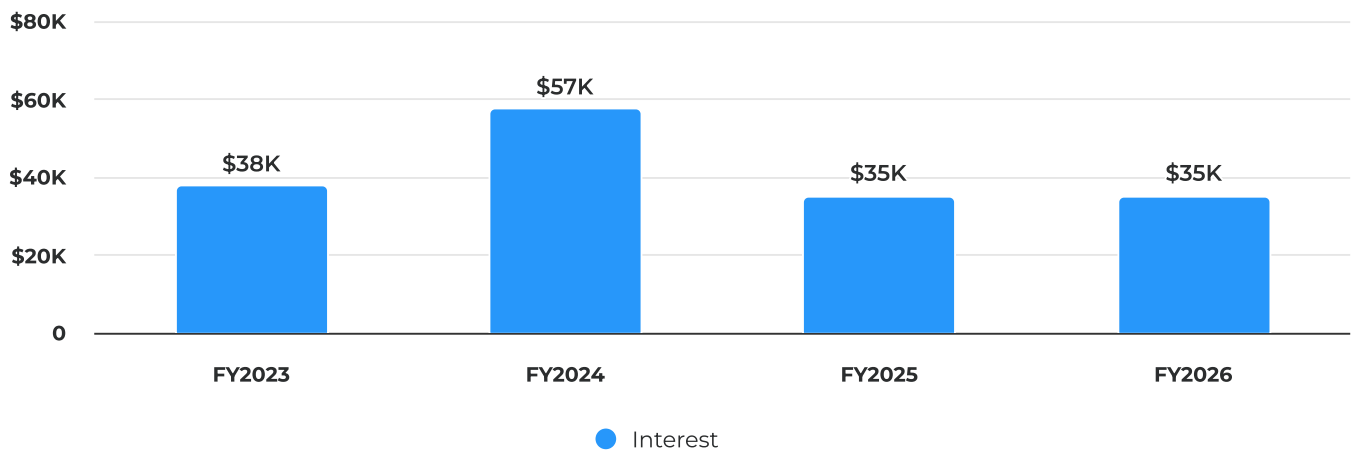
Comprehensive Fund Summary

Comprehensive Fund Summary

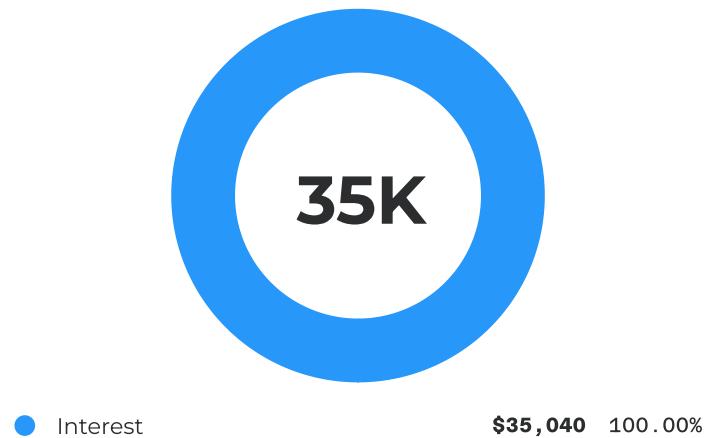
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Interest	\$37,704	\$57,460	\$34,987	\$35,040
Total Revenues	\$37,704	\$57,460	\$34,987	\$35,040
Expenditures				
Supplies	\$18,025	\$13,821	\$20,142	\$30,000
Transfers	-	-	\$34,266	-
Total Expenditures	\$18,025	\$13,821	\$54,408	\$30,000
Total Revenues Less Expenditures	\$19,679	\$43,640	-\$19,421	\$5,040

Revenues by Revenue Source

Historical Revenue by Revenue Source



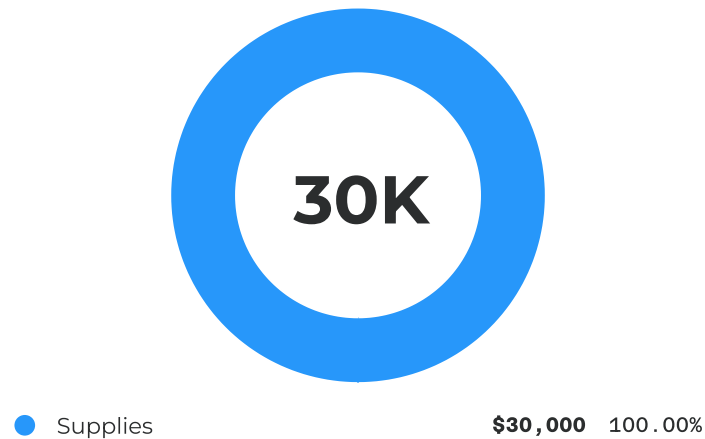
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Interest	\$37,704	\$57,460	\$34,987	\$35,040
Total Revenues	\$37,704	\$57,460	\$34,987	\$35,040

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$18,025	\$13,821	\$20,142	\$30,000
Transfers	-	-	\$34,266	-
Total Expenditures	\$18,025	\$13,821	\$54,408	\$30,000

Harlingen Downtown Fund

This Fund is used to account for funds received from downtown merchants and property owners to improve the quality of the downtown area and to attract and promote new and existing business to the downtown area. The Harlingen Downtown District and La Placita District were combined into one geographic area in April 2005.

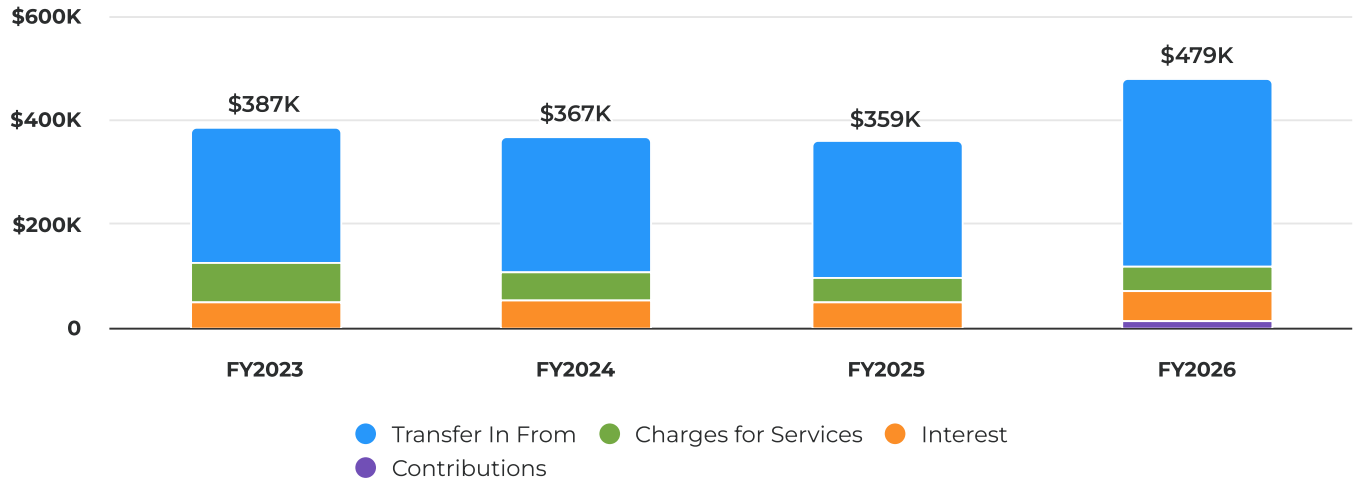
Comprehensive Fund Summary

Comprehensive Fund Summary

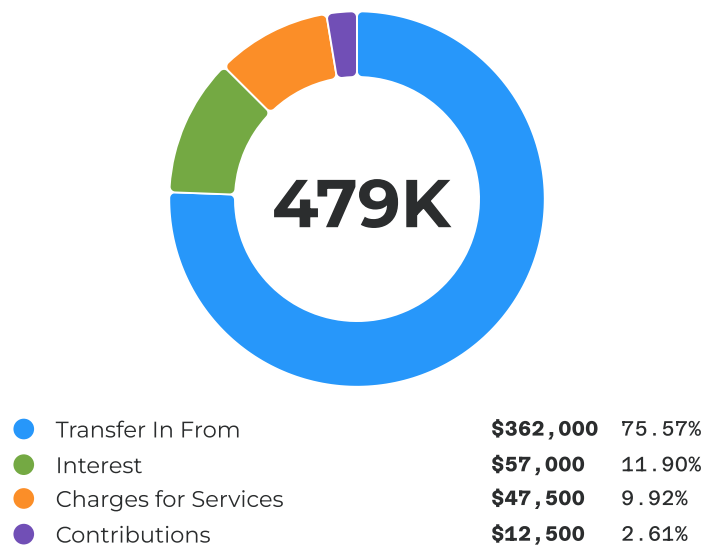
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$77,202	\$54,307	\$40,953	\$47,500
Interest	\$48,381	\$50,724	\$42,146	\$57,000
Contributions	-	-	-	\$12,500
Transfer In From	\$261,000	\$262,000	\$262,016	\$362,000
Total Revenues	\$386,582	\$367,031	\$345,115	\$479,000
Expenditures				
Personnel Services	\$151,888	\$154,579	\$167,494	\$178,528
Personnel Services - Benefits	\$64,492	\$60,211	\$66,658	\$69,479
Supplies	\$29,852	\$20,220	\$12,235	\$14,300
Srvcs and Chrgs - General	\$53,494	\$36,941	\$45,168	\$55,075
Srvcs & Chrgs - Maint	\$1,767	\$2,392	\$3,151	\$2,650
Srvcs & Chrgs - Misc	\$100,601	\$111,853	\$86,668	\$120,320
Capital Outlay	-	\$9,790	-	-
Total Expenditures	\$402,093	\$395,986	\$381,374	\$440,352
Total Revenues Less Expenditures	-\$15,511	-\$28,956	-\$36,259	\$38,648

Revenues by Revenue Source

Historical Revenue by Revenue Source



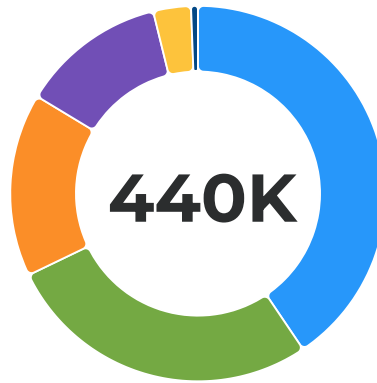
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$77,202	\$54,307	\$40,953	\$47,500
Interest	\$48,381	\$50,724	\$42,146	\$57,000
Contributions	-	-	-	\$12,500
Transfer In From	\$261,000	\$262,000	\$262,016	\$362,000
Total Revenues	\$386,582	\$367,031	\$345,115	\$479,000

FY26 Expenditures by Object



● Personnel Services	\$178,528	40.54%
● Srvcs & Chrgs - Misc	\$120,320	27.32%
● Personnel Services - Benefits	\$69,479	15.78%
● Srvcs and Chrgs - General	\$55,075	12.51%
● Supplies	\$14,300	3.25%
● Srvcs & Chrgs - Maint	\$2,650	0.60%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$151,888	\$154,579	\$167,494	\$178,528
Personnel Services - Benefits	\$64,492	\$60,211	\$66,658	\$69,479
Supplies	\$29,852	\$20,220	\$12,235	\$14,300
Srvcs and Chrgs - General	\$53,494	\$36,941	\$45,168	\$55,075
Srvcs & Chrgs - Maint	\$1,767	\$2,392	\$3,151	\$2,650
Srvcs & Chrgs - Misc	\$100,601	\$111,853	\$86,668	\$120,320
Capital Outlay	-	\$9,790	-	-
Total Expenditures	\$402,093	\$395,986	\$381,374	\$440,352

Free Trade Bridge Fund

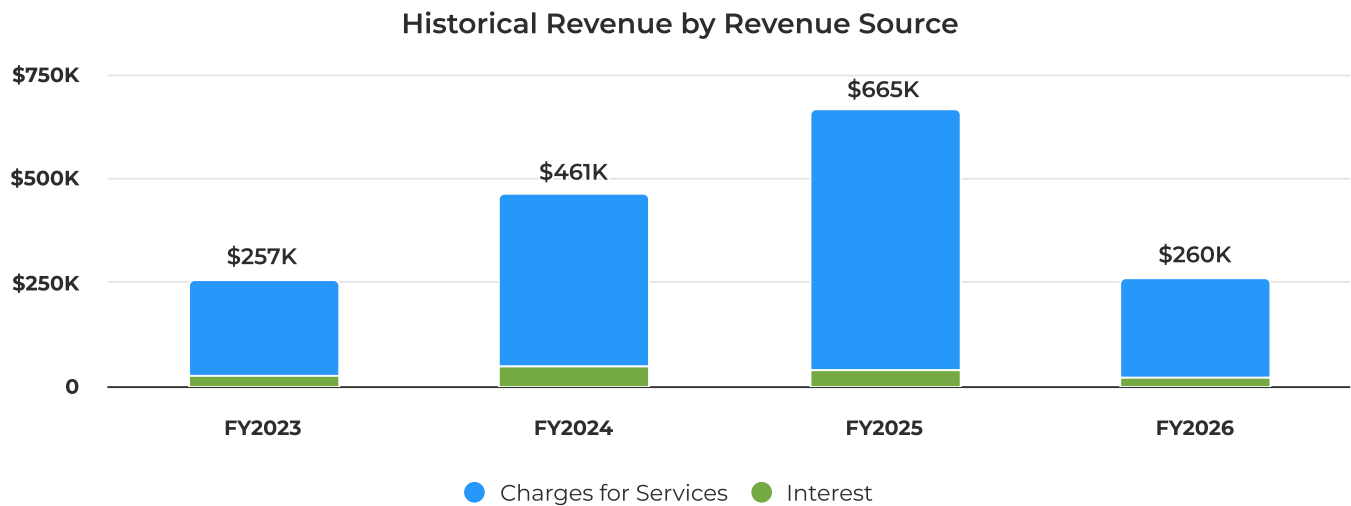
This Fund is used to account for the City's participation in the operation of the International Bridge at Los Indios. This project is a joint venture of several governmental entities.

Comprehensive Fund Summary

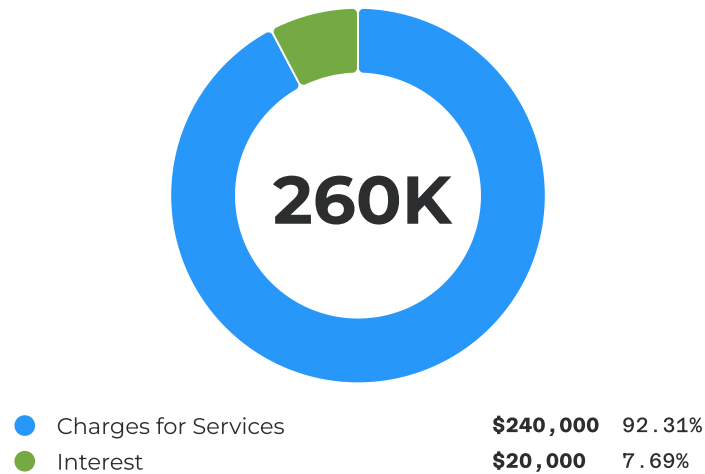
Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$234,736	\$413,789	\$622,306	\$240,000
Interest	\$22,612	\$47,139	\$44,172	\$20,000
Total Revenues	\$257,348	\$460,928	\$666,477	\$260,000
Expenditures				
Srvcs and Chrgs - General	\$63	-	-	-
Srvcs & Chrgs - Misc	\$110,599	\$63,500	\$72,600	\$111,500
Total Expenditures	\$110,662	\$63,500	\$72,600	\$111,500
Total Revenues Less Expenditures	\$146,686	\$397,428	\$593,877	\$148,500

Revenues by Revenue Source



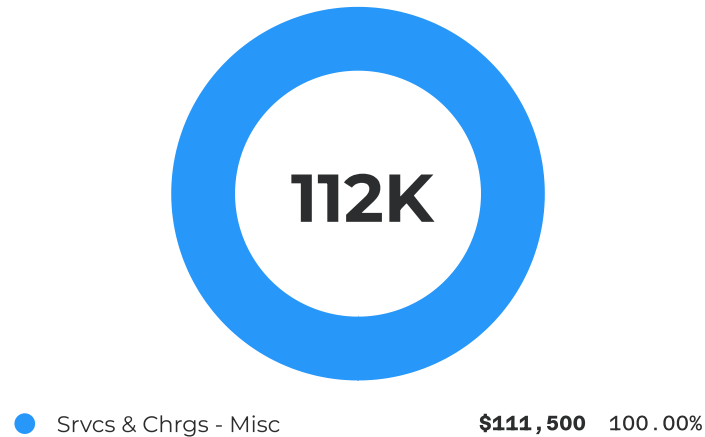
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$234,736	\$413,789	\$622,306	\$240,000
Interest	\$22,612	\$47,139	\$44,172	\$20,000
Total Revenues	\$257,348	\$460,928	\$666,477	\$260,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$63	-	-	-
Srvcs & Chrgs - Misc	\$110,599	\$63,500	\$72,600	\$111,500
Total Expenditures	\$110,662	\$63,500	\$72,600	\$111,500

Visit Harlingen Fund

This Fund is used to account for expenditures related to encouraging and promoting tourism, conventions, meetings, and other related group businesses, and for visitor promotions that will generate overnight stays in Harlingen thereby contributing to the economic fabric and quality of life in the community.

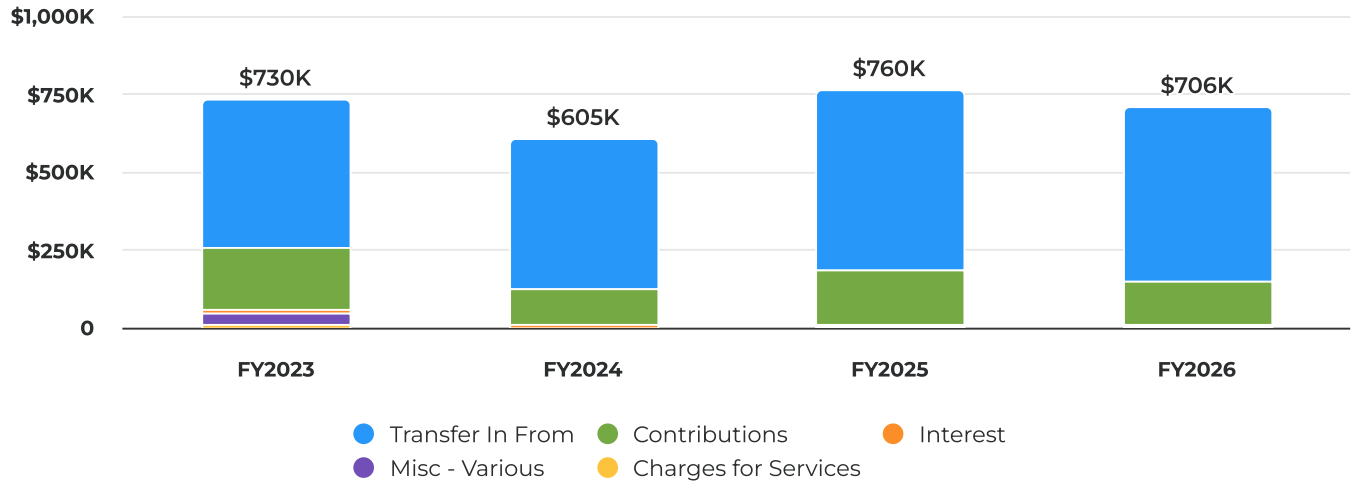
Comprehensive Fund Summary

Comprehensive Fund Summary

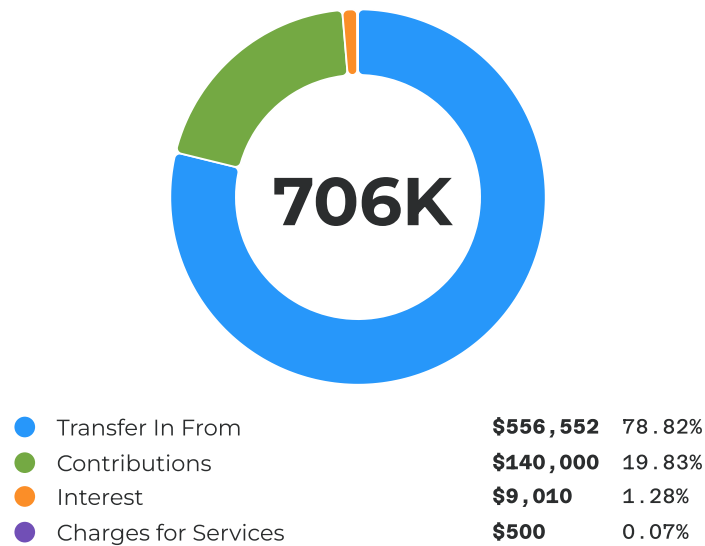
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$7,924	-	\$20	\$500
Interest	\$15,024	\$11,523	\$6,695	\$9,010
Contributions	\$196,855	\$113,615	\$174,992	\$140,000
Misc - Various	\$34,842	-	-	-
Transfer In From	\$475,000	\$480,000	\$575,818	\$556,552
Total Revenues	\$729,646	\$605,138	\$757,524	\$706,062
Expenditures				
Personnel Services	\$128,503	\$142,555	\$150,390	\$157,515
Personnel Services - Benefits	\$40,192	\$47,362	\$51,055	\$53,250
Supplies	\$12,037	\$29,325	\$23,931	\$24,700
Srvcs and Chrgs - General	\$50,598	\$47,569	\$38,116	\$31,000
Srvcs & Chrgs - Misc	\$510,751	\$503,380	\$451,507	\$447,500
Other Financing Uses	\$212	-	-	-
Total Expenditures	\$742,293	\$770,192	\$715,000	\$713,965
Total Revenues Less Expenditures	-\$12,647	-\$165,054	\$42,525	-\$7,903

Revenues by Revenue Source

Historical Revenue by Revenue Source



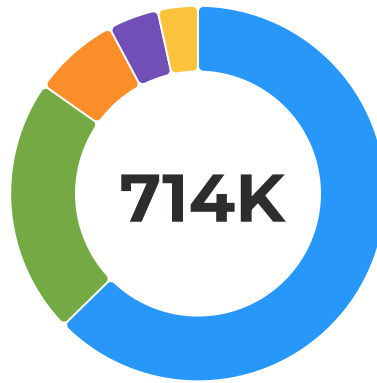
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$7,924	-	\$20	\$500
Interest	\$15,024	\$11,523	\$6,695	\$9,010
Contributions	\$196,855	\$113,615	\$174,992	\$140,000
Misc - Various	\$34,842	-	-	-
Transfer In From	\$475,000	\$480,000	\$575,818	\$556,552
Total Revenues	\$729,646	\$605,138	\$757,524	\$706,062

FY26 Expenditures by Object



● Srvcs & Chrgs - Misc	\$447,500	62.68%
● Personnel Services	\$157,515	22.06%
● Personnel Services - Benefits	\$53,250	7.46%
● Srvcs and Chrgs - General	\$31,000	4.34%
● Supplies	\$24,700	3.46%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$128,503	\$142,555	\$150,390	\$157,515
Personnel Services - Benefits	\$40,192	\$47,362	\$51,055	\$53,250
Supplies	\$12,037	\$29,325	\$23,931	\$24,700
Srvcs and Chrgs - General	\$50,598	\$47,569	\$38,116	\$31,000
Srvcs & Chrgs - Misc	\$510,751	\$503,380	\$451,507	\$447,500
Other Financing Uses	\$212	-	-	-
Total Expenditures	\$742,293	\$770,192	\$715,000	\$713,965

Award Programs-Restricted Fund

This Fund is used to account for revenues derived from local, state, federal, and inter-local agreement funds pertaining to various departments within the City of Harlingen. This fund operates on a cost reimbursement basis, but some exclusions may apply.

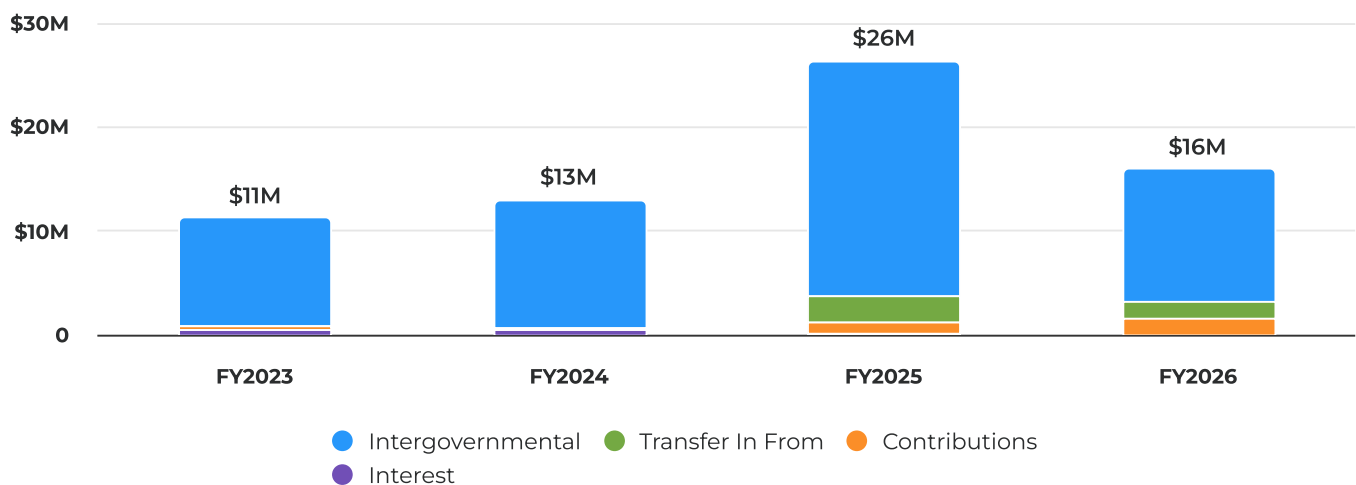
Comprehensive Fund Summary

Comprehensive Fund Summary

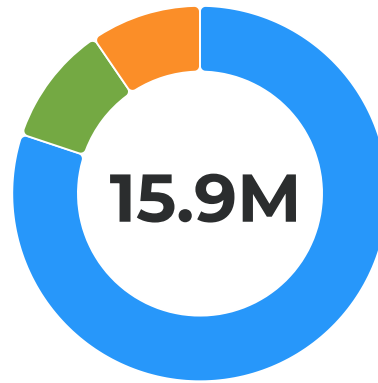
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Intergovernmental	\$10,402,122	\$12,382,327	\$2,604,211	\$12,748,170
Interest	\$530,274	\$377,861	\$152,348	-
Contributions	\$250,880	\$35,865	\$231,967	\$1,520,000
Transfer In From	\$66,088	\$196,031	\$1,393	\$1,643,506
Total Revenues	\$11,249,364	\$12,992,084	\$2,989,919	\$15,911,676
Expenditures				
Personnel Services	\$1,401,634	\$2,091,364	\$1,368,042	\$1,628,235
Personnel Services - Benefits	\$239,976	\$315,588	\$323,802	\$364,736
Supplies	\$163,052	\$227,651	\$167,192	\$276,631
Srvcs and Chrgs - General	\$2,996,441	\$841,887	\$343,631	\$1,002,224
Srvcs & Chrgs - Maint	\$23,320	\$13,454	\$17,811	\$40,000
Srvcs & Chrgs - Misc	\$2,490,016	\$2,453,267	\$901,507	\$136,600
Capital Outlay	\$5,529,284	\$3,310,264	\$5,282,349	\$12,505,714
Other Financing Uses	\$197	-	-	-
Total Expenditures	\$12,843,919	\$9,253,475	\$8,404,334	\$15,954,140
Total Revenues Less Expenditures	-\$1,594,556	\$3,738,609	-\$5,414,415	-\$42,464

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source

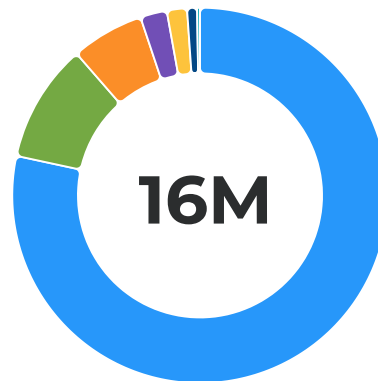


Intergovernmental	\$12,748,170	80.12%
Transfer In From	\$1,643,506	10.33%
Contributions	\$1,520,000	9.55%

Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Intergovernmental	\$10,402,122	\$12,382,327	\$2,604,211	\$12,748,170
Interest	\$530,274	\$377,861	\$152,348	-
Contributions	\$250,880	\$35,865	\$231,967	\$1,520,000
Transfer In From	\$66,088	\$196,031	\$1,393	\$1,643,506
Total Revenues	\$11,249,364	\$12,992,084	\$2,989,919	\$15,911,676

FY26 Expenditures by Object



Capital Outlay	\$12,505,714	78.39%
Personnel Services	\$1,628,235	10.21%
Srvcs and Chrgs - General	\$1,002,224	6.28%
Personnel Services - Benefits	\$364,736	2.29%
Supplies	\$276,631	1.73%
Srvcs & Chrgs - Misc	\$136,600	0.86%
Srvcs & Chrgs - Maint	\$40,000	0.25%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$1,401,634	\$2,091,364	\$1,368,042	\$1,628,235
Personnel Services - Benefits	\$239,976	\$315,588	\$323,802	\$364,736
Supplies	\$163,052	\$227,651	\$167,192	\$276,631
Srvcs and Chrgs - General	\$2,996,441	\$841,887	\$343,631	\$1,002,224
Srvcs & Chrgs - Maint	\$23,320	\$13,454	\$17,811	\$40,000
Srvcs & Chrgs - Misc	\$2,490,016	\$2,453,267	\$901,507	\$136,600
Capital Outlay	\$5,529,284	\$3,310,264	\$5,282,349	\$12,505,714
Other Financing Uses	\$197	-	-	-
Total Expenditures	\$12,843,919	\$9,253,475	\$8,404,334	\$15,954,140

PEG Programming Fund

This Fund was established to account for fees in accordance with a franchise agreement for franchisees' renewal fees collected from channel capacity that is designated for public access, educational access or governmental access.

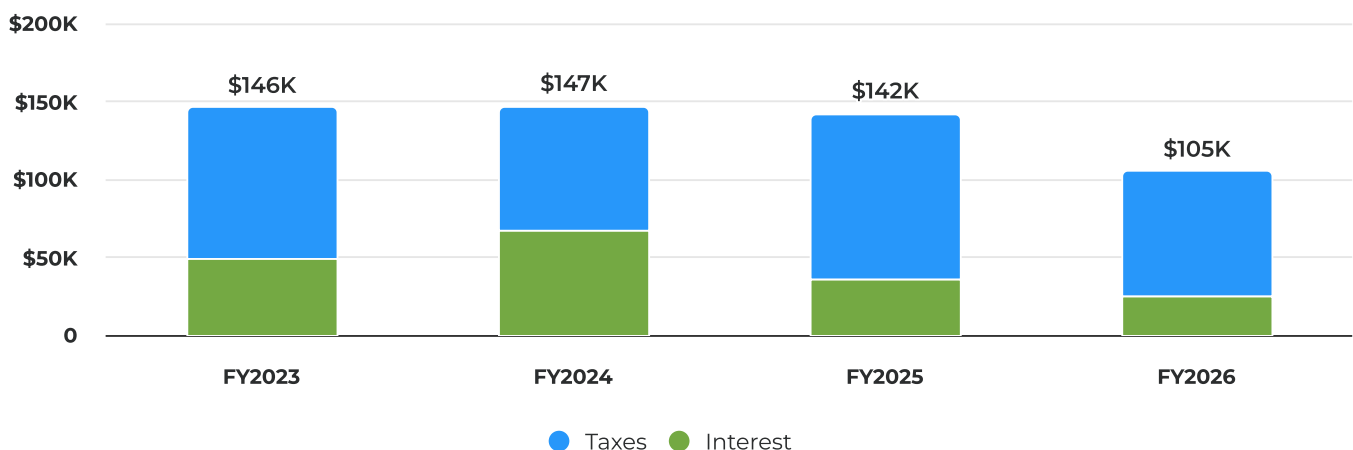
Comprehensive Fund Summary

Comprehensive Fund Summary

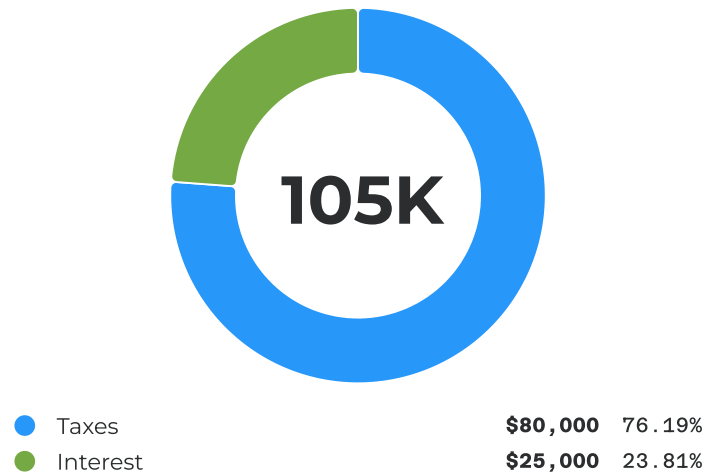
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Taxes	\$97,240	\$79,356	\$51,950	\$80,000
Interest	\$48,599	\$67,465	\$39,615	\$25,000
Total Revenues	\$145,839	\$146,821	\$91,565	\$105,000
Expenditures				
Supplies	\$63,997	\$57,120	\$14,127	\$50,000
Srvcs and Chrgs - General	-	-	\$12,253	-
Srvcs & Chrgs - Maint	-	\$6,705	\$50,317	-
Srvcs & Chrgs - Misc	-	\$19,125	-	-
Capital Outlay	\$20,349	\$197,651	\$10,545	\$50,000
Total Expenditures	\$84,346	\$280,601	\$87,241	\$100,000
Total Revenues Less Expenditures	\$61,493	-\$133,780	\$4,324	\$5,000

Revenues by Revenue Source

Historical Revenue by Revenue Source



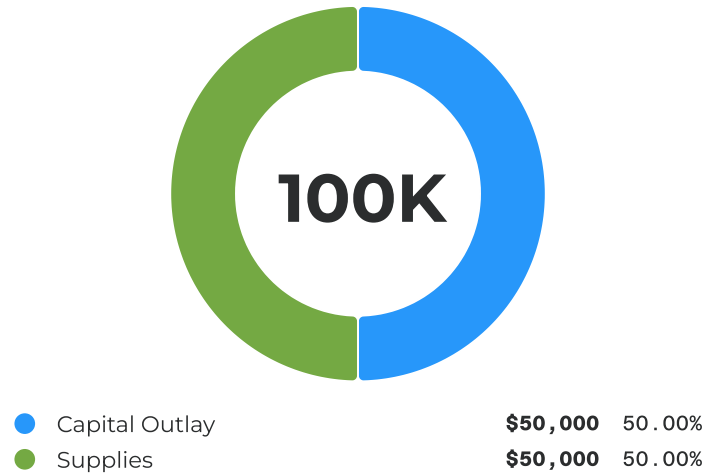
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Taxes	\$97,240	\$79,356	\$51,950	\$80,000
Interest	\$48,599	\$67,465	\$39,615	\$25,000
Total Revenues	\$145,839	\$146,821	\$91,565	\$105,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$63,997	\$57,120	\$14,127	\$50,000
Srvcs and Chrgs - General	-	-	\$12,253	-
Srvcs & Chrgs - Maint	-	\$6,705	\$50,317	-
Srvcs & Chrgs - Misc	-	\$19,125	-	-
Capital Outlay	\$20,349	\$197,651	\$10,545	\$50,000
Total Expenditures	\$84,346	\$280,601	\$87,241	\$100,000

Harlingen Convention Center Fund

This Fund is used to account for operational gains and losses of the events and activities at the city's convention center, in accordance to the Developer's Agreement.

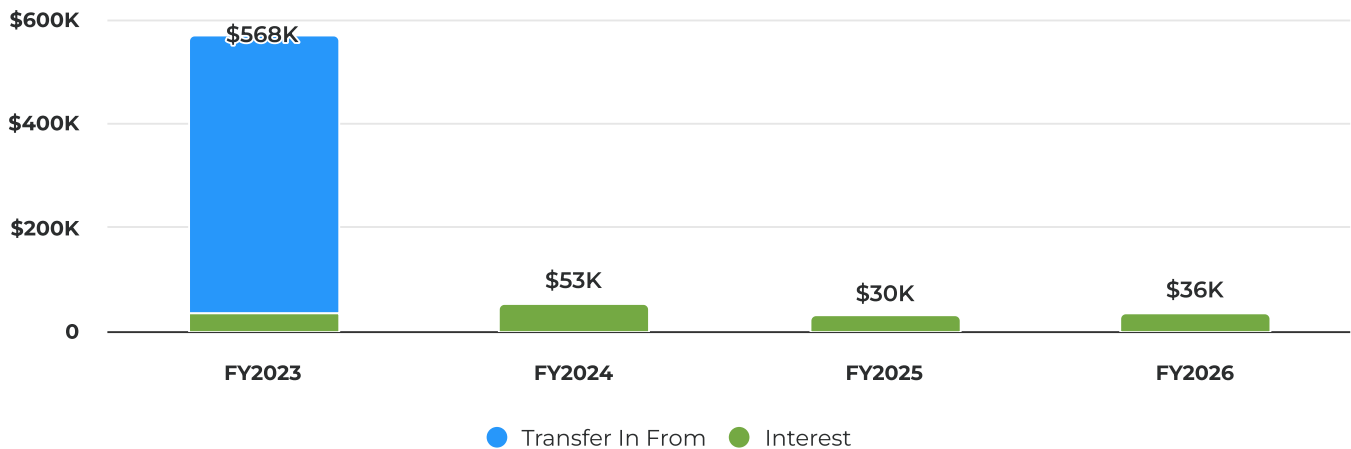
Comprehensive Fund Summary

Comprehensive Fund Summary

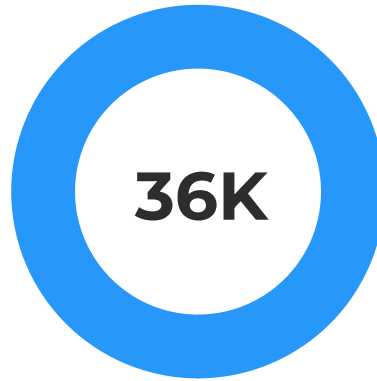
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Interest	\$34,223	\$53,397	\$33,498	\$36,000
Transfer In From	\$534,151	-	-	-
Total Revenues	\$568,373	\$53,397	\$33,498	\$36,000
Expenditures				
Srvcs & Chrgs - Misc	-	\$19,125	-	-
Capital Outlay	\$92,070	-	-	-
Total Expenditures	\$92,070	\$19,125	-	-
Total Revenues Less Expenditures	\$476,304	\$34,272	\$33,498	\$36,000

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source



● Interest

\$36,000 100.00%

Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Interest	\$34,223	\$53,397	\$33,498	\$36,000
Transfer In From	\$534,151	-	-	-
Total Revenues	\$568,373	\$53,397	\$33,498	\$36,000

Federal Forfeitures Fund

This Fund is used to account for monies awarded to, and received by, the Harlingen Police Department through the United States Asset Forfeiture Fund.

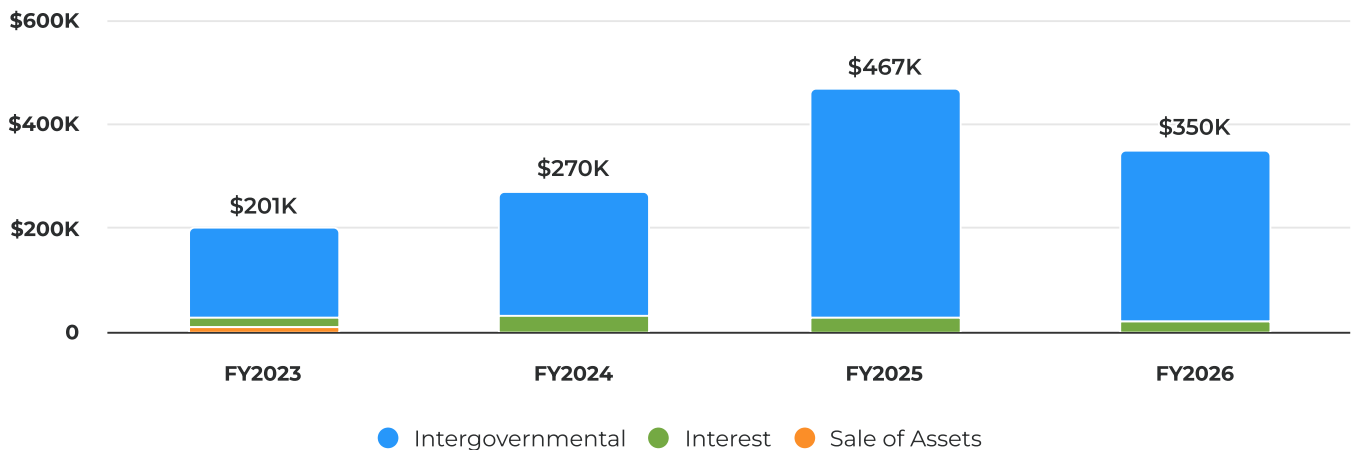
Comprehensive Fund Summary

Comprehensive Fund Summary

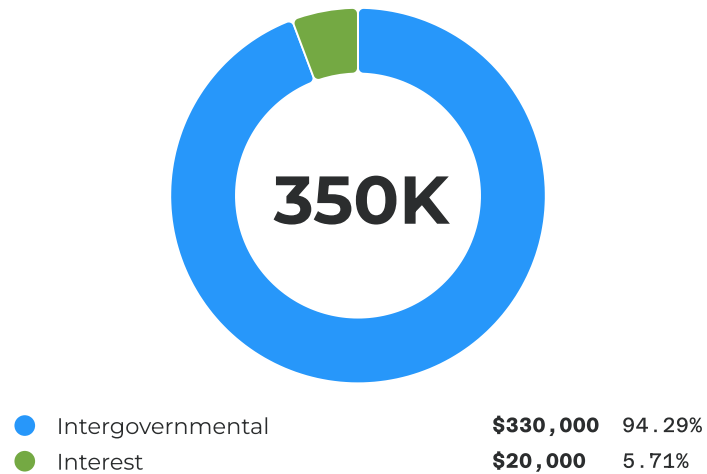
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Intergovernmental	\$173,460	\$240,053	\$467,065	\$330,000
Interest	\$19,741	\$29,647	\$35,239	\$20,000
Sale of Assets	\$7,379	-	-	-
Total Revenues	\$200,579	\$269,700	\$502,304	\$350,000
Expenditures				
Personnel Services	\$64	-	-	-
Supplies	\$49,116	\$7,260	-	\$110,000
Srvcs and Chrgs - General	\$225	\$1,990	\$642	\$20,000
Capital Outlay	\$110,229	\$41,373	\$95,630	\$200,000
Total Expenditures	\$159,635	\$50,623	\$96,272	\$330,000
Total Revenues Less Expenditures	\$40,945	\$219,077	\$406,032	\$20,000

Revenues by Revenue Source

Historical Revenue by Revenue Source



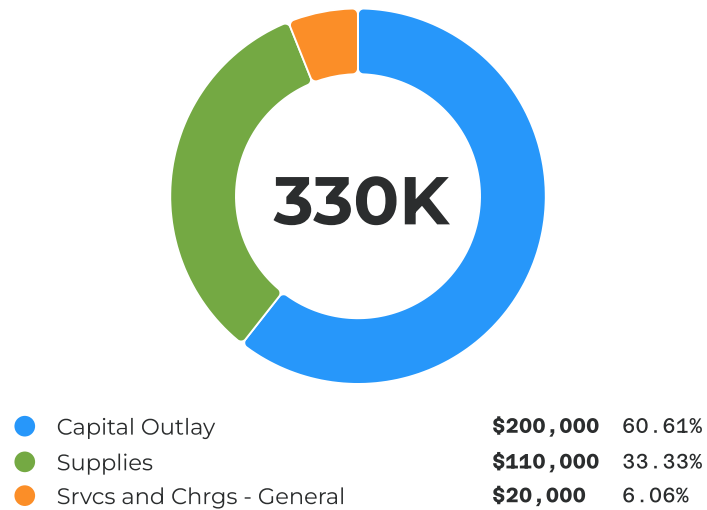
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Intergovernmental	\$173,460	\$240,053	\$467,065	\$330,000
Interest	\$19,741	\$29,647	\$35,239	\$20,000
Sale of Assets	\$7,379	-	-	-
Total Revenues	\$200,579	\$269,700	\$502,304	\$350,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$64	-	-	-
Supplies	\$49,116	\$7,260	-	\$110,000
Srvcs and Chrgs - General	\$225	\$1,990	\$642	\$20,000
Capital Outlay	\$110,229	\$41,373	\$95,630	\$200,000
Total Expenditures	\$159,635	\$50,623	\$96,272	\$330,000

State Forfeitures Fund

This Fund is used to account for monies awarded to, and received by, the Harlingen Police Department through the State of Texas Asset Forfeiture Fund.

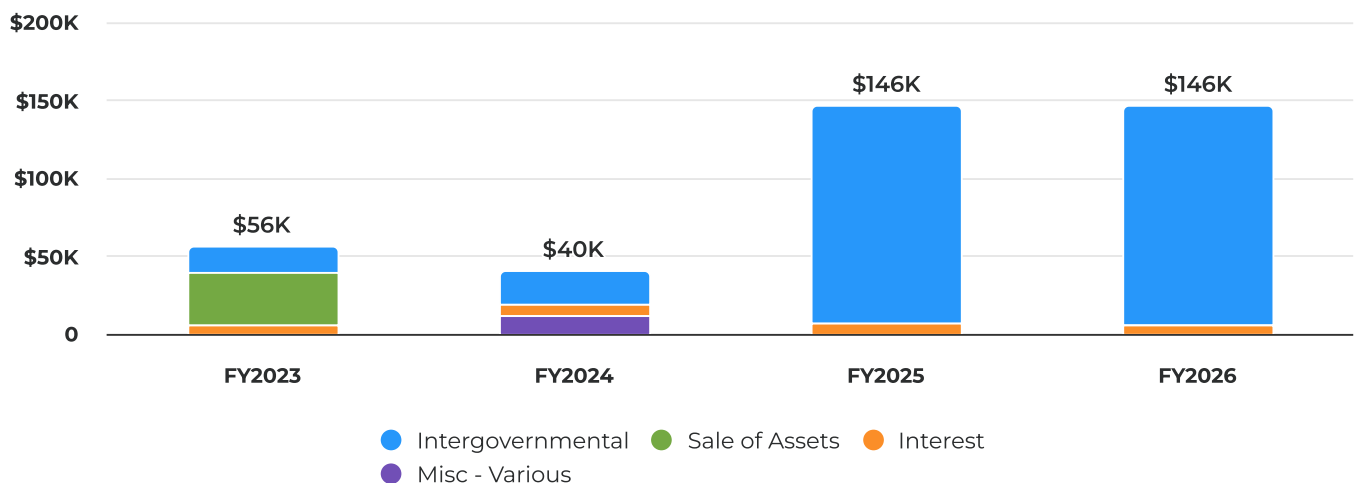
Comprehensive Fund Summary

Comprehensive Fund Summary

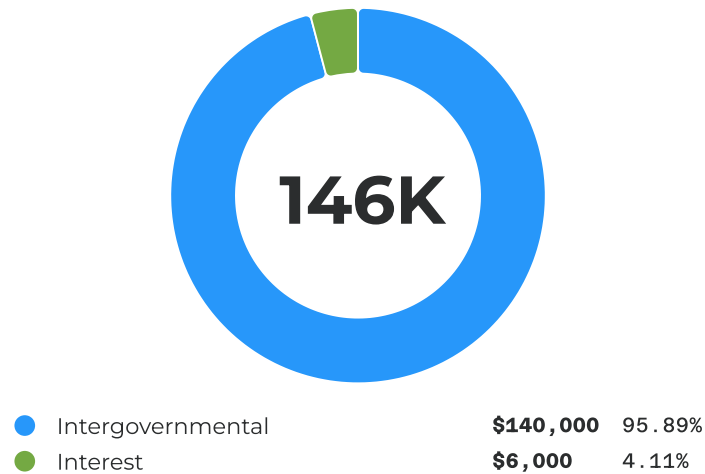
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Intergovernmental	\$16,673	\$21,718	\$86,572	\$140,000
Interest	\$5,350	\$7,161	\$6,228	\$6,000
Misc - Various	-	\$11,198	-	-
Sale of Assets	\$33,624	-	-	-
Total Revenues	\$55,646	\$40,078	\$92,800	\$146,000
Expenditures				
Personnel Services	\$128	\$128	\$320	-
Supplies	\$1,000	\$6,837	\$58,281	\$70,000
Srvcs and Chrgs - General	\$20,794	\$19,867	\$19,392	\$20,000
Srvcs & Chrgs - Misc	\$9,895	\$12,000	\$17,860	\$10,000
Capital Outlay	-	\$15,232	-	\$40,000
Total Expenditures	\$31,817	\$54,065	\$95,853	\$140,000
Total Revenues Less Expenditures	\$23,829	-\$13,987	-\$3,053	\$6,000

Revenues by Revenue Source

Historical Revenue by Revenue Source



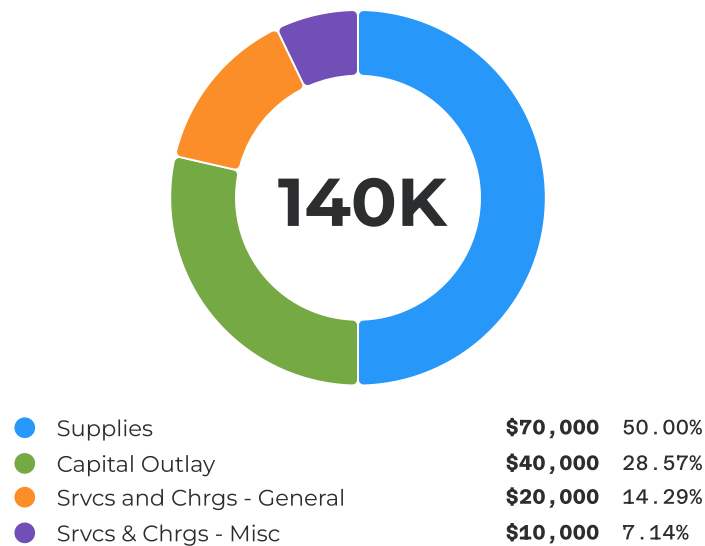
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Intergovernmental	\$16,673	\$21,718	\$86,572	\$140,000
Interest	\$5,350	\$7,161	\$6,228	\$6,000
Misc - Various	-	\$11,198	-	-
Sale of Assets	\$33,624	-	-	-
Total Revenues	\$55,646	\$40,078	\$92,800	\$146,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$128	\$128	\$320	-
Supplies	\$1,000	\$6,837	\$58,281	\$70,000
Srvcs and Chrgs - General	\$20,794	\$19,867	\$19,392	\$20,000
Srvcs & Chrgs - Misc	\$9,895	\$12,000	\$17,860	\$10,000

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Capital Outlay	-	\$15,232	-	\$40,000
Total Expenditures	\$31,817	\$54,065	\$95,853	\$140,000

Tax Increment Financing 1 Fund

This Fund is used to account for revenues that provide development incentives and funding for infrastructure improvements lacking in the selected areas.

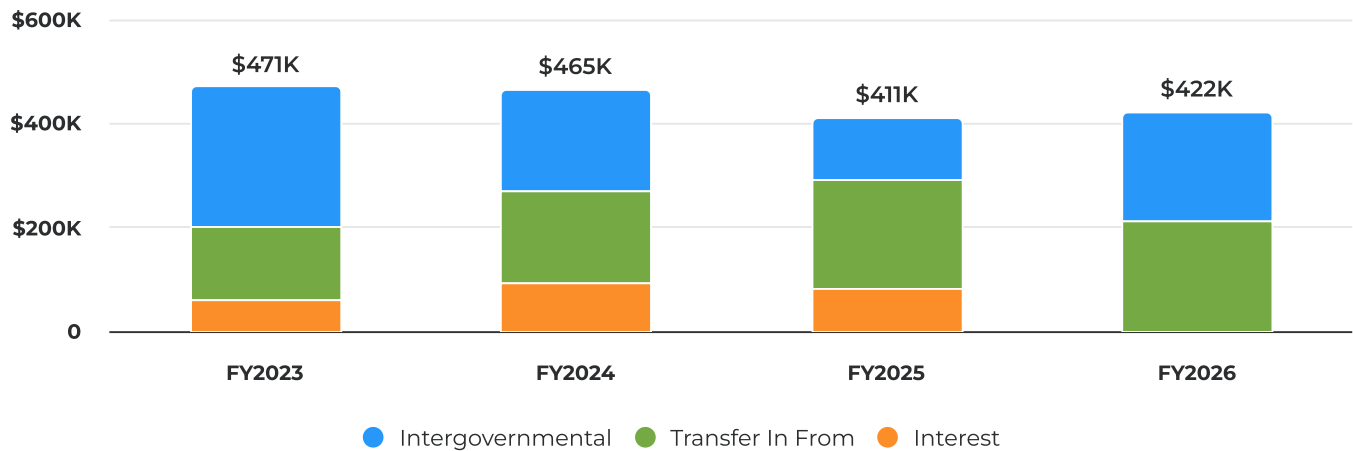
Comprehensive Fund Summary

Comprehensive Fund Summary

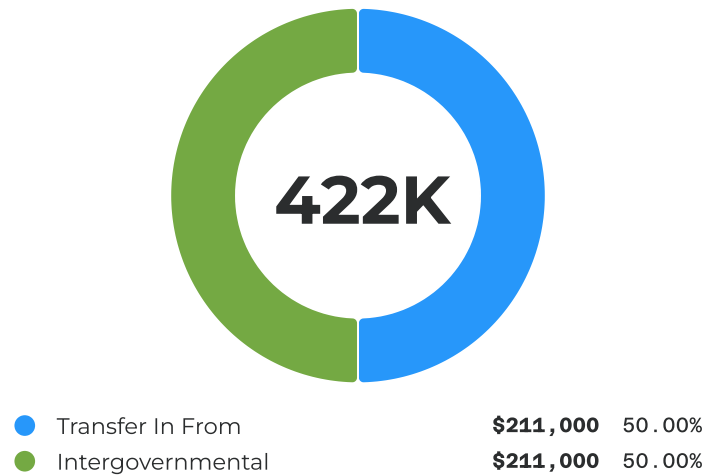
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Intergovernmental	\$271,736	\$194,070	-	\$211,000
Interest	\$60,059	\$90,778	\$27,616	-
Transfer In From	\$139,080	\$180,080	\$211,001	\$211,000
Total Revenues	\$470,875	\$464,929	\$238,617	\$422,000
Expenditures				
Srvcs and Chrgs - General	\$2,513	\$1,409,362	-	\$500
Total Expenditures	\$2,513	\$1,409,362	-	\$500
Total Revenues Less Expenditures	\$468,363	-\$944,434	\$238,617	\$421,500

Revenues by Revenue Source

Historical Revenue by Revenue Source



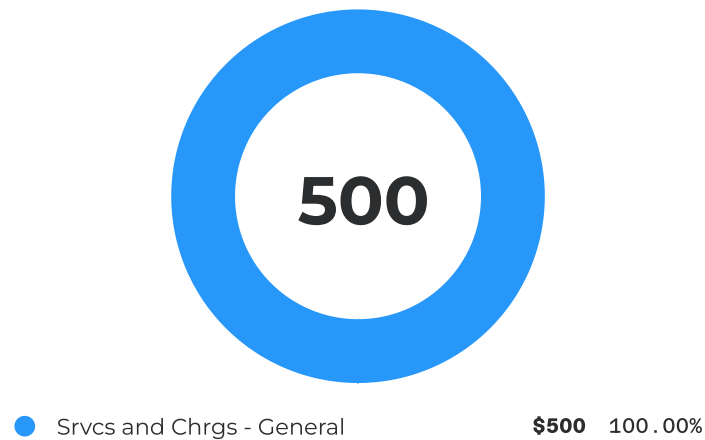
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Intergovernmental	\$271,736	\$194,070	-	\$211,000
Interest	\$60,059	\$90,778	\$27,616	-
Transfer In From	\$139,080	\$180,080	\$211,001	\$211,000
Total Revenues	\$470,875	\$464,929	\$238,617	\$422,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$2,513	\$1,409,362	-	\$500
Total Expenditures	\$2,513	\$1,409,362	-	\$500

Tax Increment Financing 2 Fund

This Fund is used to account for revenues that provide development incentives and funding for infrastructure improvements lacking in the selected areas.

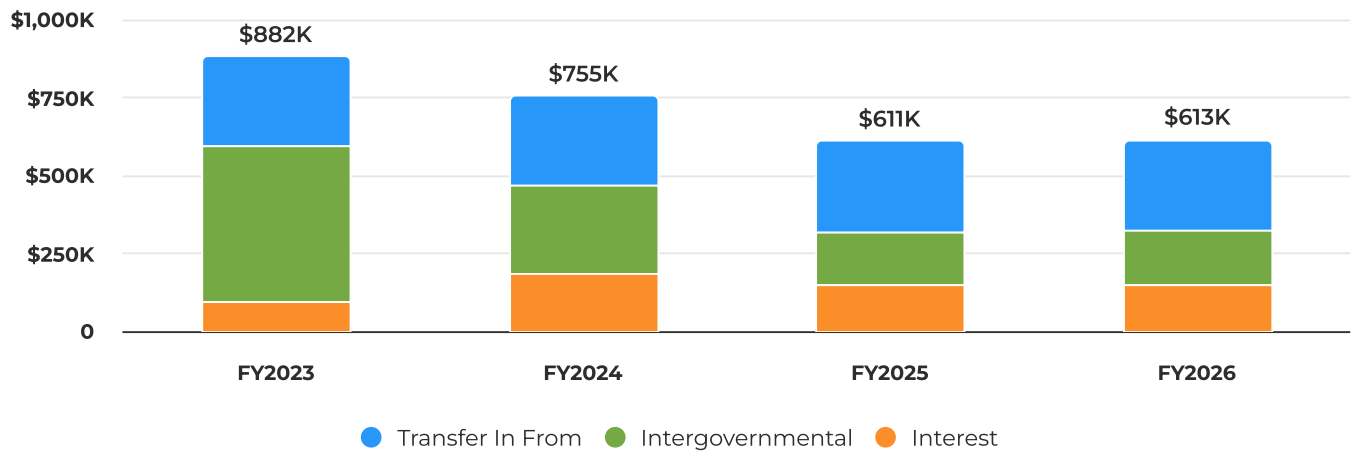
Comprehensive Fund Summary

Comprehensive Fund Summary

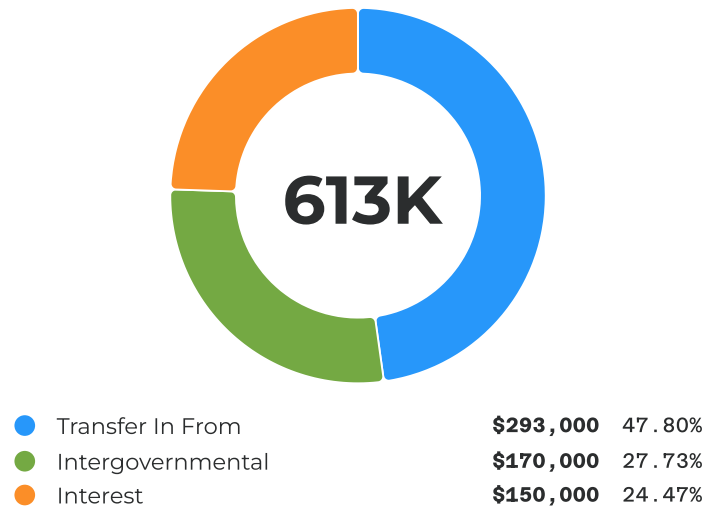
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Intergovernmental	\$496,626	\$283,042	-	\$170,000
Interest	\$94,797	\$185,914	\$137,361	\$150,000
Transfer In From	\$290,192	\$285,882	\$292,921	\$293,000
Total Revenues	\$881,615	\$754,837	\$430,282	\$613,000
Expenditures				
Srvcs and Chrgs - General	\$2,000	\$1,000	-	\$500
Total Expenditures	\$2,000	\$1,000	-	\$500
Total Revenues Less Expenditures	\$879,615	\$753,837	\$430,282	\$612,500

Revenues by Revenue Source

Historical Revenue by Revenue Source



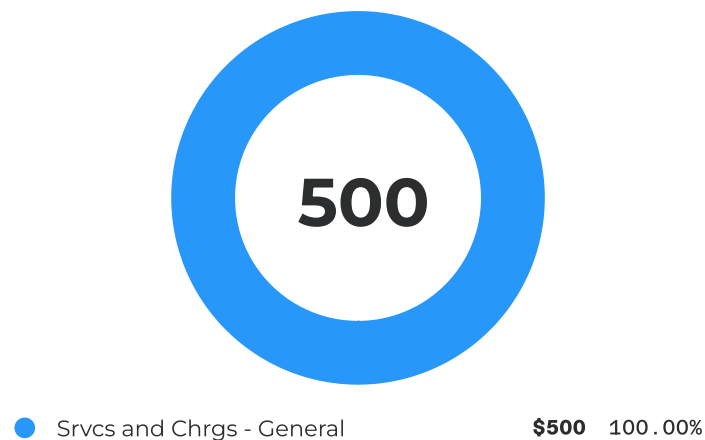
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Intergovernmental	\$496,626	\$283,042	-	\$170,000
Interest	\$94,797	\$185,914	\$137,361	\$150,000
Transfer In From	\$290,192	\$285,882	\$292,921	\$293,000
Total Revenues	\$881,615	\$754,837	\$430,282	\$613,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$2,000	\$1,000	-	\$500
Total Expenditures	\$2,000	\$1,000	-	\$500

Tax Increment Financing 3 Fund

This Fund is used to account for revenues that provide development incentives and funding for infrastructure improvements lacking in the selected areas.

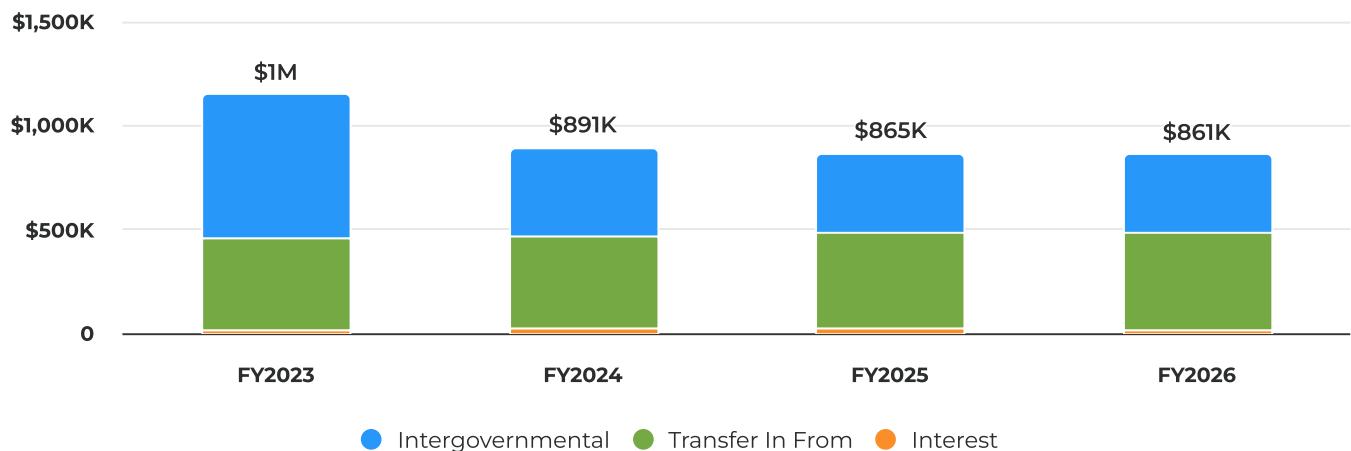
Comprehensive Fund Summary

Comprehensive Fund Summary

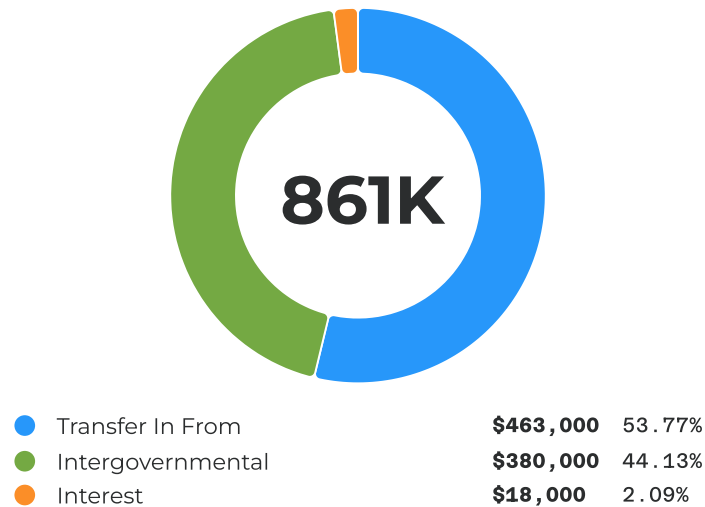
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Intergovernmental	\$690,570	\$424,333	-	\$380,000
Interest	\$16,540	\$22,092	\$24,818	\$18,000
Transfer In From	\$443,358	\$444,457	\$462,981	\$463,000
Total Revenues	\$1,150,468	\$890,882	\$487,799	\$861,000
Expenditures				
Srvcs and Chrgs - General	\$2,000	\$1,000	-	\$500
Economic Incentives	\$70,000	\$16,416	-	-
Transfers	\$1,000,000	\$500,000	\$500,008	\$500,000
Total Expenditures	\$1,072,000	\$517,416	\$500,008	\$500,500
Total Revenues Less Expenditures	\$78,468	\$373,466	-\$12,209	\$360,500

Revenues by Revenue Source

Historical Revenue by Revenue Source



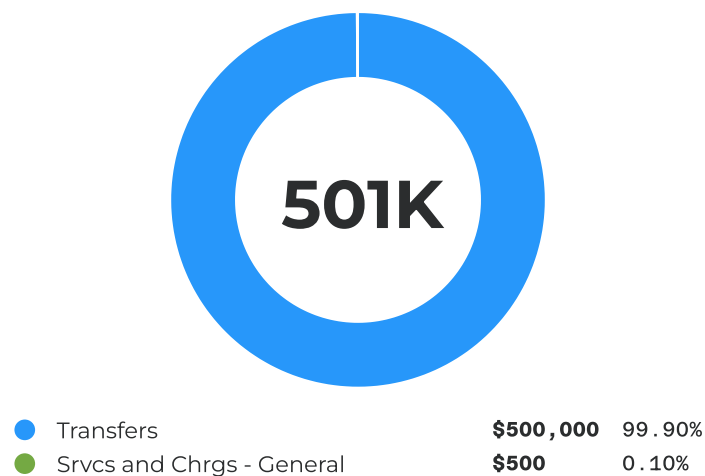
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Intergovernmental	\$690,570	\$424,333	-	\$380,000
Interest	\$16,540	\$22,092	\$24,818	\$18,000
Transfer In From	\$443,358	\$444,457	\$462,981	\$463,000
Total Revenues	\$1,150,468	\$890,882	\$487,799	\$861,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$2,000	\$1,000	-	\$500
Economic Incentives	\$70,000	\$16,416	-	-
Transfers	\$1,000,000	\$500,000	\$500,008	\$500,000
Total Expenditures	\$1,072,000	\$517,416	\$500,008	\$500,500

Sponsorship Fund

This Fund accounts for sponsorship revenues used to offset the cost of City-hosted events that are not supported by taxpayer funds, including the State of the City, Employee Banquet, and Women's Day Celebration. Sponsorships are applied solely to the related events in accordance with City policy.

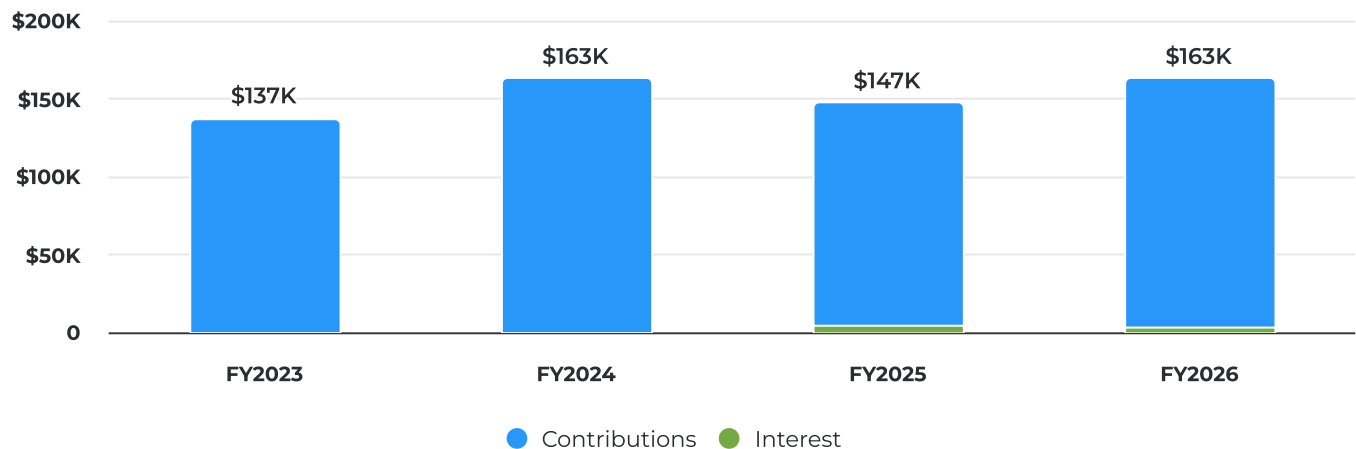
Comprehensive Fund Summary

Comprehensive Fund Summary

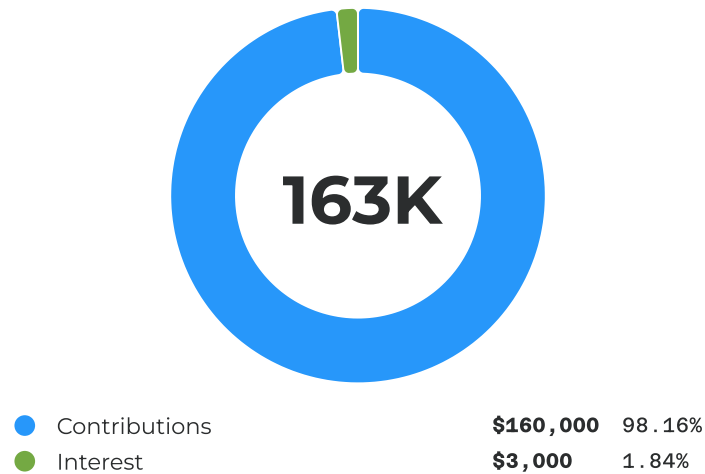
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Interest	-	-	\$4,407	\$3,000
Contributions	\$137,100	\$163,080	\$149,750	\$160,000
Total Revenues	\$137,100	\$163,080	\$154,157	\$163,000
Expenditures				
Srvcs & Chrgs - Misc	-	-	\$9,367	-
Other Expenses	\$77,432	\$139,768	\$149,877	\$140,000
Total Expenditures	\$77,432	\$139,768	\$159,244	\$140,000
Total Revenues Less Expenditures	\$59,668	\$23,312	-\$5,087	\$23,000

Revenues by Revenue Source

Historical Revenue by Revenue Source



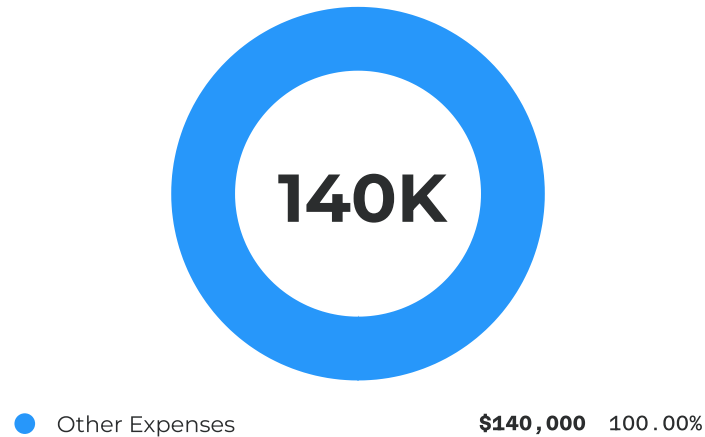
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Interest	-	-	\$4,407	\$3,000
Contributions	\$137,100	\$163,080	\$149,750	\$160,000
Total Revenues	\$137,100	\$163,080	\$154,157	\$163,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs & Chrgs - Misc	-	-	\$9,367	-
Other Expenses	\$77,432	\$139,768	\$149,877	\$140,000
Total Expenditures	\$77,432	\$139,768	\$159,244	\$140,000

Animal Shelter Fund

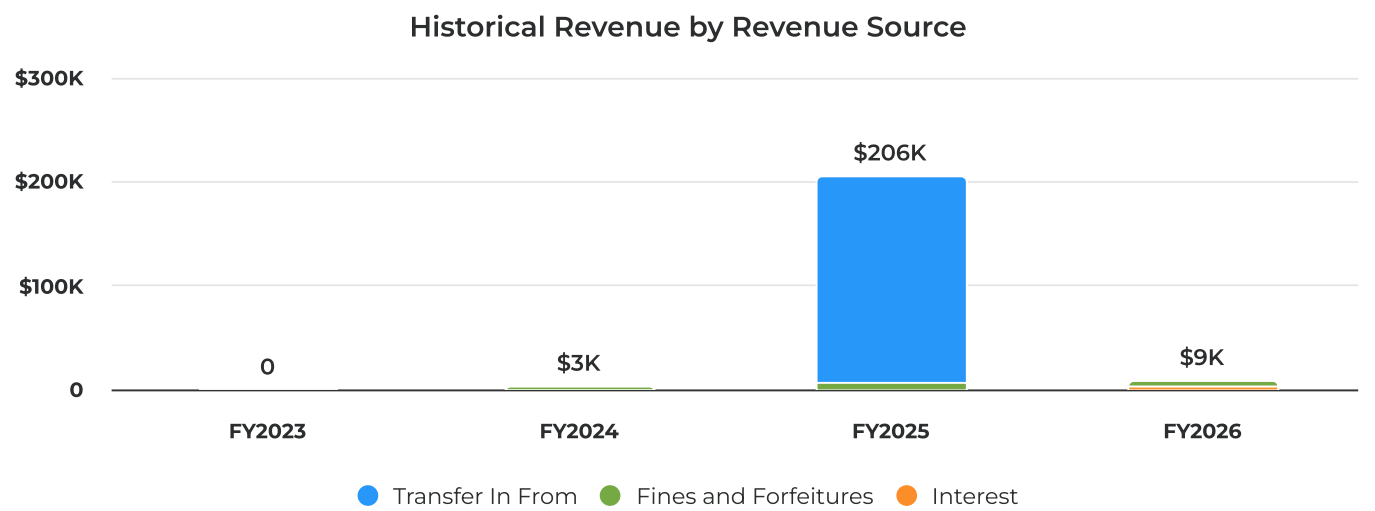
This Fund supports the care, housing, and protection of animals through shelter operations, adoptions, vaccinations, and humane services, with a focus on public safety, animal welfare, and community education.

Comprehensive Fund Summary

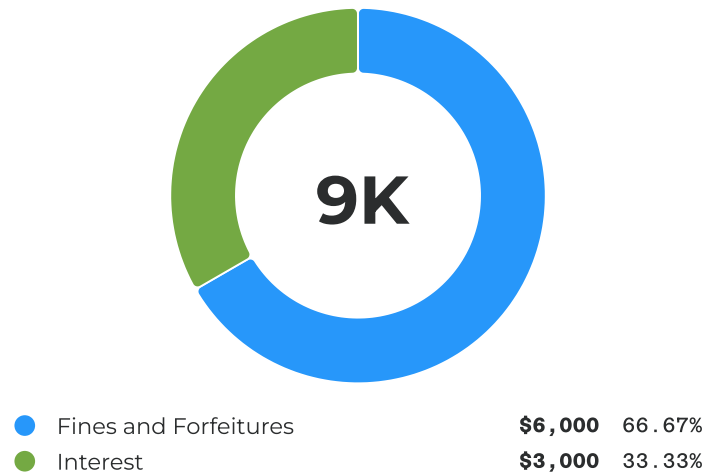
Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Fines and Forfeitures	-	\$3,095	\$8,956	\$6,000
Interest	-	-	\$5,328	\$3,000
Contributions	-	-	\$1,470	-
Transfer In From	-	-	\$200,000	-
Total Revenues	-	\$3,095	\$215,754	\$9,000
Expenditures				
Srvcs and Chrgs - General	-	-	\$36,415	-
Capital Outlay	-	\$45,992	-	-
Total Expenditures	-	\$45,992	\$36,415	-
Total Revenues Less Expenditures	-	-\$42,898	\$179,339	\$9,000

Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Fines and Forfeitures	-	\$3,095	\$8,956	\$6,000
Interest	-	-	\$5,328	\$3,000
Contributions	-	-	\$1,470	-
Transfer In From	-	-	\$200,000	-
Total Revenues	-	\$3,095	\$215,754	\$9,000

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	-	-	\$36,415	-
Capital Outlay	-	\$45,992	-	-
Total Expenditures	-	\$45,992	\$36,415	-

Lon C Hill Memorial Library

This Fund provides public access to information, educational resources, and lifelong learning opportunities through library collections, programs, and services that support literacy, education, and community engagement.

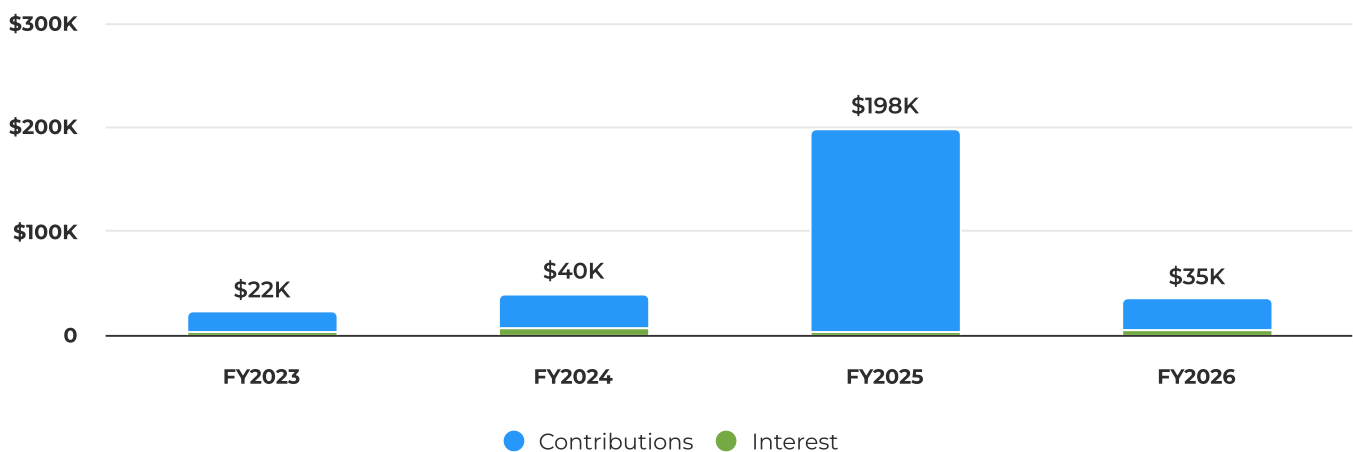
Comprehensive Fund Summary

Comprehensive Fund Summary

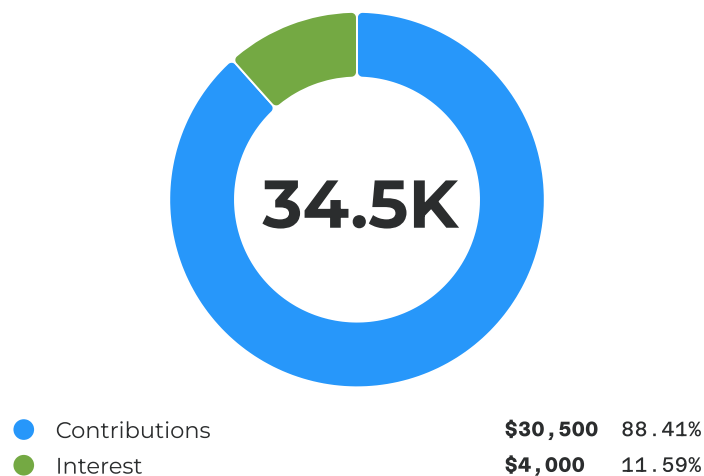
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Interest	\$3,278	\$6,960	\$4,303	\$4,000
Contributions	\$19,081	\$32,619	\$182,077	\$30,500
Total Revenues	\$22,359	\$39,579	\$186,379	\$34,500
Expenditures				
Supplies	\$19,400	\$21,850	\$21,190	\$62,000
Srvcs & Chrgs - Misc	\$800	\$900	\$550	\$7,000
Capital Outlay	-	\$7,470	\$154,167	-
Total Expenditures	\$20,200	\$30,220	\$175,907	\$69,000
Total Revenues Less Expenditures	\$2,159	\$9,360	\$10,473	-\$34,500

Revenues by Revenue Source

Historical Revenue by Revenue Source



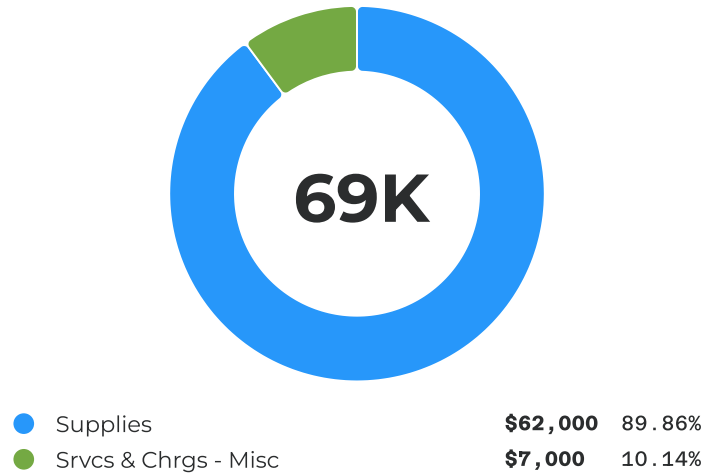
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Interest	\$3,278	\$6,960	\$4,303	\$4,000
Contributions	\$19,081	\$32,619	\$182,077	\$30,500
Total Revenues	\$22,359	\$39,579	\$186,379	\$34,500

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$19,400	\$21,850	\$21,190	\$62,000
Srvcs & Chrgs - Misc	\$800	\$900	\$550	\$7,000
Capital Outlay	-	\$7,470	\$154,167	-
Total Expenditures	\$20,200	\$30,220	\$175,907	\$69,000

Community Development Fund

This fund is used to account for grant monies from the Department of Housing and Urban Development, Office of Community Development Program. The program's objective is for "the development of viable urban communities by providing decent housing and suitable living environments and expanding economic opportunities for persons of low and moderate income."

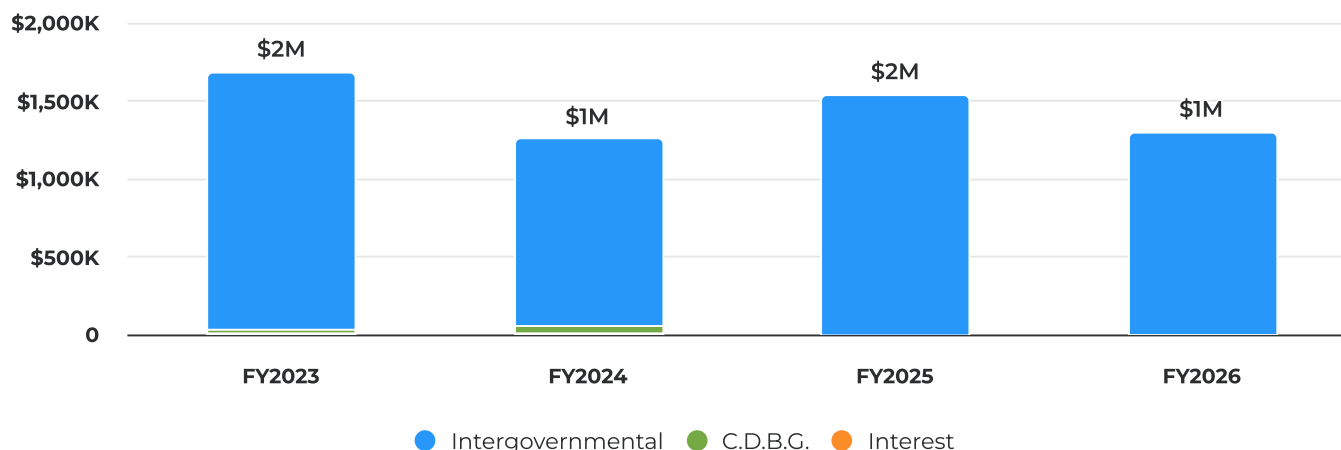
Comprehensive Fund Summary

Comprehensive Fund Summary

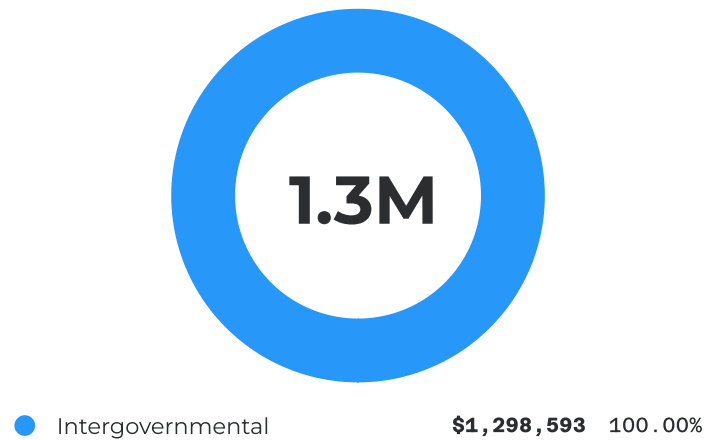
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Intergovernmental	\$1,653,337	\$1,198,049	\$1,538,113	\$1,298,593
Interest	\$5,111	\$10,194	\$10,999	-
C.D.B.G.	\$26,073	\$45,288	\$25,990	-
Transfer In From	-	-	\$852	-
Total Revenues	\$1,684,521	\$1,253,531	\$1,575,953	\$1,298,593
Expenditures				
Personnel Services	\$147,786	\$190,759	\$200,284	\$135,600
Personnel Services - Benefits	\$49,918	\$62,767	\$66,208	\$63,847
Supplies	\$16,069	\$152,179	\$89,481	\$207,573
Srvcs and Chrgs - General	\$31,581	\$74,975	\$286,074	\$49,045
Srvcs & Chrgs - Maint	\$781	\$1,078	\$457	\$400
Srvcs & Chrgs - Misc	\$1,005,185	\$527,279	\$754,537	\$468,126
Capital Outlay	\$506,734	\$194,912	\$176,635	\$374,000
Total Expenditures	\$1,758,054	\$1,203,950	\$1,573,675	\$1,298,591
Total Revenues Less Expenditures	-\$73,533	\$49,581	\$2,278	\$2

Revenues by Revenue Source

Historical Revenue by Revenue Source



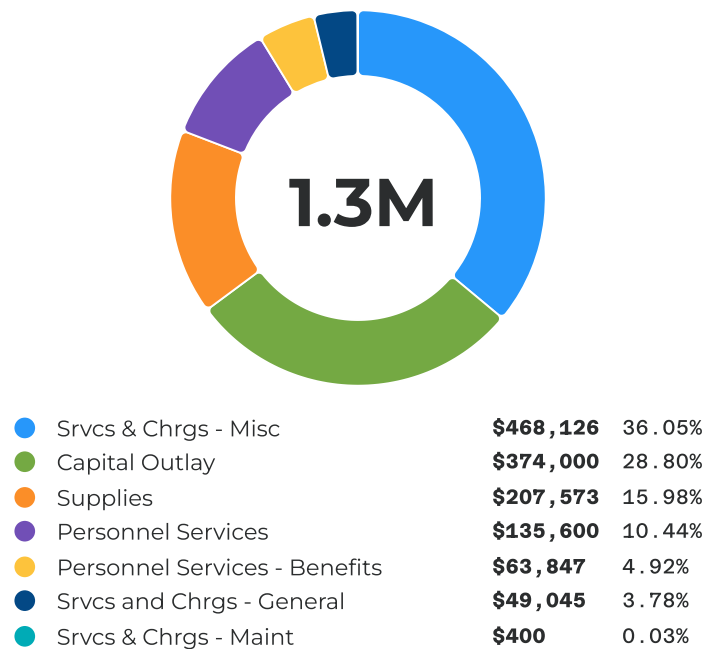
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Intergovernmental	\$1,653,337	\$1,198,049	\$1,538,113	\$1,298,593
Interest	\$5,111	\$10,194	\$10,999	-
C.D.B.G.	\$26,073	\$45,288	\$25,990	-
Transfer In From	-	-	\$852	-
Total Revenues	\$1,684,521	\$1,253,531	\$1,575,953	\$1,298,593

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$147,786	\$190,759	\$200,284	\$135,600
Personnel Services - Benefits	\$49,918	\$62,767	\$66,208	\$63,847

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$16,069	\$152,179	\$89,481	\$207,573
Srvcs and Chrgs - General	\$31,581	\$74,975	\$286,074	\$49,045
Srvcs & Chrgs - Maint	\$781	\$1,078	\$457	\$400
Srvcs & Chrgs - Misc	\$1,005,185	\$527,279	\$754,537	\$468,126
Capital Outlay	\$506,734	\$194,912	\$176,635	\$374,000
Total Expenditures	\$1,758,054	\$1,203,950	\$1,573,675	\$1,298,591



Debt Service Funds

This Fund is used to account for the accumulation of resources and the payment of general obligation bond principal and interest from governmental resources when the City is obligated in some manner for the payment.

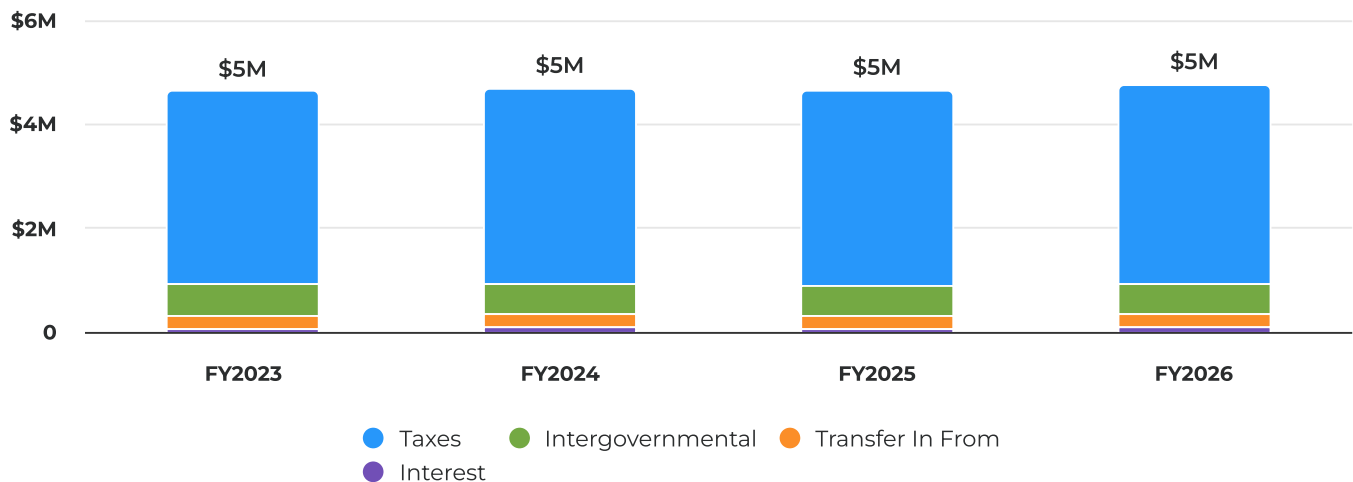
Comprehensive Fund Summary

Comprehensive Fund Summary

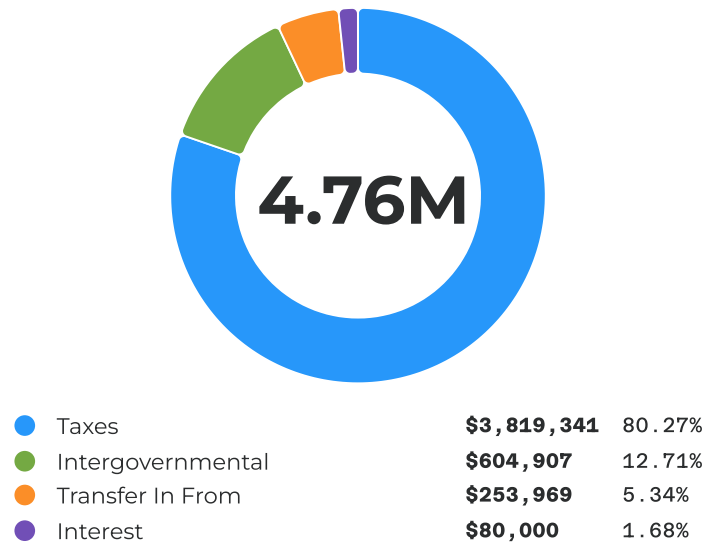
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Taxes	\$3,725,032	\$3,753,328	\$3,756,470	\$3,819,341
Intergovernmental	\$604,572	\$605,392	\$605,469	\$604,907
Interest	\$67,848	\$96,744	\$62,667	\$80,000
Transfer In From	\$232,000	\$232,000	\$231,992	\$253,969
Total Revenues	\$4,629,452	\$4,687,464	\$4,656,599	\$4,758,217
Expenditures				
Other Financing Uses	\$4,694,957	\$4,702,801	\$4,624,026	\$4,619,326
Total Expenditures	\$4,694,957	\$4,702,801	\$4,624,026	\$4,619,326
Total Revenues Less Expenditures	-\$65,504	-\$15,337	\$32,573	\$138,891

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Taxes	\$3,725,032	\$3,753,328	\$3,756,470	\$3,819,341
Intergovernmental	\$604,572	\$605,392	\$605,469	\$604,907
Interest	\$67,848	\$96,744	\$62,667	\$80,000
Transfer In From	\$232,000	\$232,000	\$231,992	\$253,969
Total Revenues	\$4,629,452	\$4,687,464	\$4,656,599	\$4,758,217

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Other Financing Uses	\$4,694,957	\$4,702,801	\$4,624,026	\$4,619,326
Total Expenditures	\$4,694,957	\$4,702,801	\$4,624,026	\$4,619,326

Debt Service To Maturity

DEBT SERVICE REQUIREMENTS TO MATURITY BY FISCAL YEAR SOURCE OF FUNDING - PROPERTY TAX RATE

FISCAL YEAR ENDING	2016 REFUNDING G.O. BONDS		2019 REFUNDING G.O. BONDS		2021 REFUNDING G.O. BONDS	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
9/30/2026	\$ 2,990,000	\$ 132,300	\$ 180,000	\$ 45,000	\$ 335,000	\$ 75,150
9/30/2027	2,951,000	43,725	185,000	35,875	345,000	65,100
9/30/2028			200,000	26,250	70,000	54,750
9/30/2029			210,000	16,000	70,000	52,650
9/30/2030			215,000	5,375	75,000	50,550
9/30/2031					305,000	48,300
9/30/2032					315,000	39,150
9/30/2033					320,000	29,700
9/30/2034					330,000	20,100
9/30/2035					340,000	10,200
	<u>\$ 5,941,000</u>	<u>\$ 176,025</u>	<u>\$ 990,000</u>	<u>\$ 128,500</u>	<u>\$ 2,505,000</u>	<u>\$ 445,650</u>

FISCAL YEAR ENDING	2016 CERTIFICATES OF OBLIGATION		GRAND TOTAL DEBT		GRAND TOTAL PRINCIPAL & INTEREST	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST		
9/30/2026	\$ 475,000	\$ 383,876	\$ 3,980,000	\$ 636,326	\$	4,616,326
9/30/2027	490,000	367,964	3,971,000	512,664	\$	4,483,664
9/30/2028	510,000	350,814	780,000	431,814	\$	1,211,814
9/30/2029	525,000	332,199	805,000	400,849	\$	1,205,849
9/30/2030	545,000	311,304	835,000	367,229	\$	1,202,229
9/30/2031	270,000	289,613	575,000	337,913	\$	912,913
9/30/2032	595,000	266,927	910,000	306,077	\$	1,216,077
9/30/2033	620,000	242,294	940,000	271,994	\$	1,211,994
9/30/2034	645,000	216,626	975,000	236,726	\$	1,211,726
9/30/2035	270,000	189,923	610,000	200,123	\$	810,123
9/30/2036	700,000	162,185	700,000	162,185	\$	862,185
9/30/2037	730,000	133,205	730,000	133,205	\$	863,205
9/30/2038	760,000	101,888	760,000	101,888	\$	861,888
9/30/2039	790,000	69,284	790,000	69,284	\$	859,284
9/30/2040	825,000	35,393	825,000	35,393	\$	860,393
	<u>\$ 8,750,000</u>	<u>\$ 3,453,495</u>	<u>\$ 18,186,000</u>	<u>\$ 4,203,670</u>	<u>\$</u>	<u>22,389,670</u>

2016 G.O. Series Bond To refund portions of outstanding GO Bonds 2007 & 2016 and CO 2017.

2019 G.O. Series Bond To refund 2010 Series Combination Tax & Revenue Certificates of Obligations as well as provide resources to cover cost of issuance to purchase qualifying securities placed in an irrevocable trust for the purpose of generating resources.

2021 G.O. Series Bond To refund Series 2011 General Obligation bonds and the 2012 and 2013 Series Combination Tax and Revenue Certificates of Obligation and to provide resources to cover costs of issuance to purchase qualifying securities that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payments of the refunded debt.

2016 Certificate of Obligation To construct a new convention center and pay for fiscal and engineering expenses of said project, as well as expenses related to the issuance of certificates.

Annual Debt Service Expenditures

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL GOVERNMENTAL BONDED DEBT TO TOTAL GENERAL FUND EXPENDITURES

LAST TEN FISCAL YEARS

FISCAL			TOTAL DEBT SERVICE BOND	TOTAL GENERAL FUND OPERATING	RATIO OF DEBT SERVICE FUND TO GENERAL FUND
<u>YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>PAYMENTS</u>	<u>EXPENDITURES</u>	<u>EXPENDITURES</u>
2017	2,705,000	1,242,954	3,947,954	41,711,224	9.46%
2018	3,155,000	1,535,508	4,690,508	43,162,409	10.87%
2019	3,225,000	1,469,145	4,694,145	45,336,999	10.35%
2020	3,360,000	1,452,203	4,812,203	42,774,129	9.12%
2021	3,465,000	1,301,587	4,766,587	48,662,236	9.80%
2022	3,515,000	1,167,623	4,682,623	51,637,665	9.07%
2023	3,185,000	897,482	4,082,482	53,987,605	7.56%
2024	3,825,000	874,826	4,699,826	57,219,808	8.21%
2025	3,865,000	756,001	4,621,001	68,283,451	6.77%
2026	3,980,000	636,326	4,616,326	69,629,428	6.63%

Long Term Debt Policies & Purpose

CAPITAL IMPROVEMENT PLAN

Major capital improvement will normally be funded through the issuance of long-term debt.

DEBT POLICIES

The City will limit financing by the issuance of long-term debt to those capital projects that cannot be funded from current revenues.

The City will not utilize long-term debt to finance recurring maintenance and operating costs.

The City will not issue long-term debt for a period that exceeds the estimated useful life of the related capital project.

The City's last General Obligation bond rating is as follows: Fitch is rated AA+ and Standard & Poor is rated at AA-.



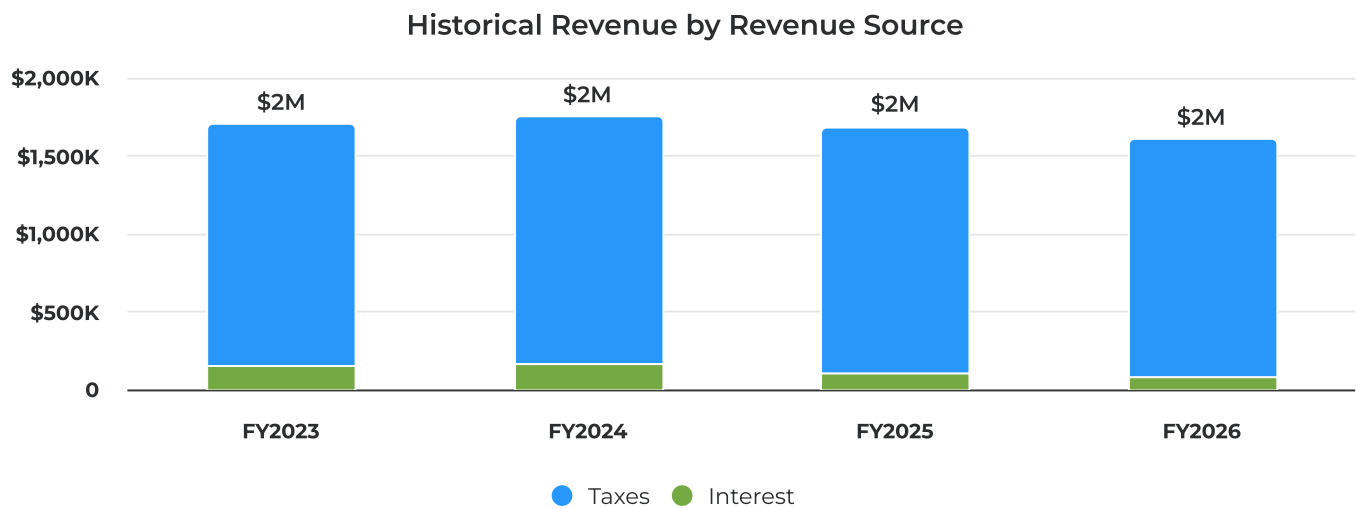
Infrastructure

Comprehensive Fund Summary

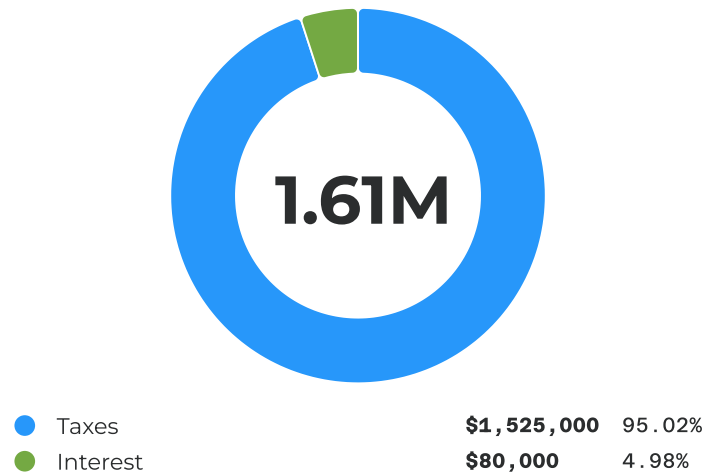
Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Taxes	\$1,555,288	\$1,584,705	\$1,435,945	\$1,525,000
Interest	\$147,419	\$163,958	\$101,175	\$80,000
Total Revenues	\$1,702,706	\$1,748,663	\$1,537,121	\$1,605,000
Expenditures				
Srvcs and Chrgs - General	\$3,614	\$3,100	\$1,270	\$16,200
Capital Outlay	\$3,759,880	\$1,184,364	\$1,432,066	\$1,500,000
Total Expenditures	\$3,763,494	\$1,187,463	\$1,433,336	\$1,516,200
Total Revenues Less Expenditures	-\$2,060,787	\$561,200	\$103,785	\$88,800

Revenues by Revenue Source



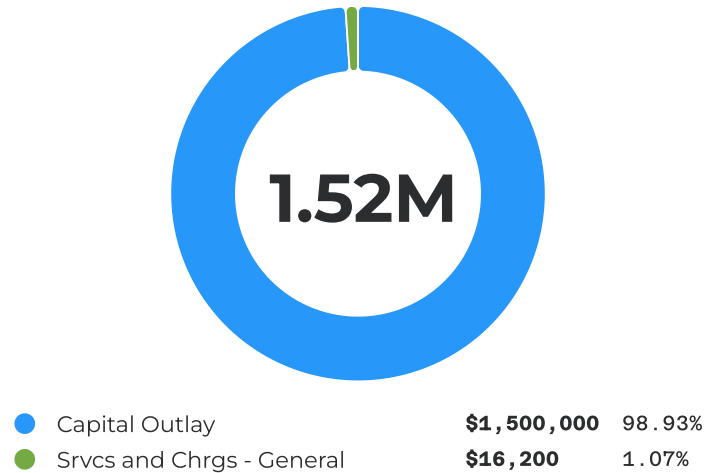
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Taxes	\$1,555,288	\$1,584,705	\$1,435,945	\$1,525,000
Interest	\$147,419	\$163,958	\$101,175	\$80,000
Total Revenues	\$1,702,706	\$1,748,663	\$1,537,121	\$1,605,000

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$3,614	\$3,100	\$1,270	\$16,200
Capital Outlay	\$3,759,880	\$1,184,364	\$1,432,066	\$1,500,000
Total Expenditures	\$3,763,494	\$1,187,463	\$1,433,336	\$1,516,200



Enterprise Funds

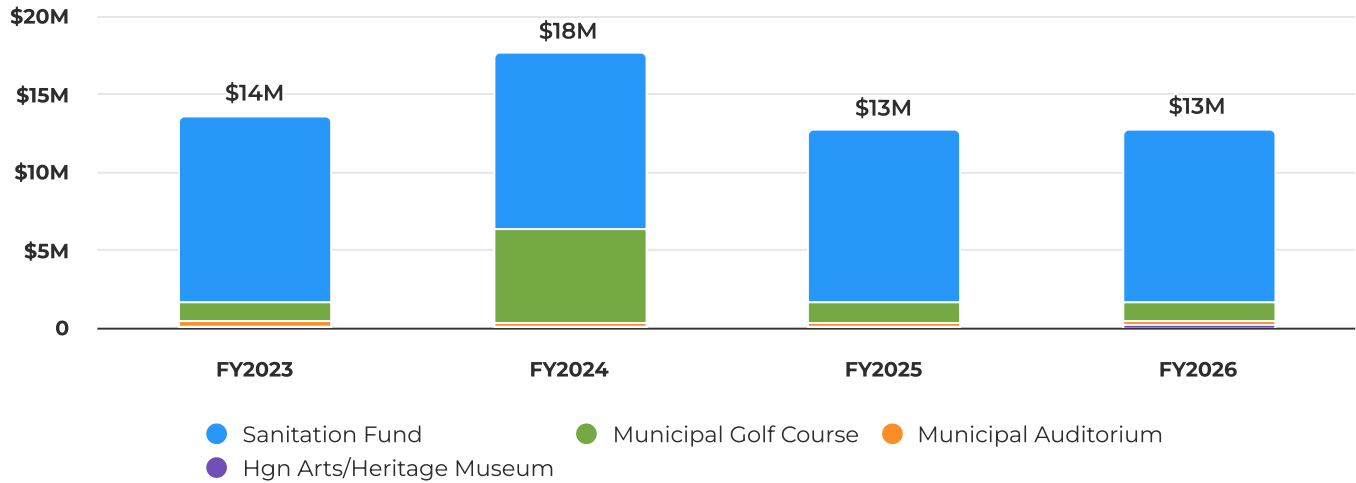
Comprehensive Fund Summary

Comprehensive Fund Summary

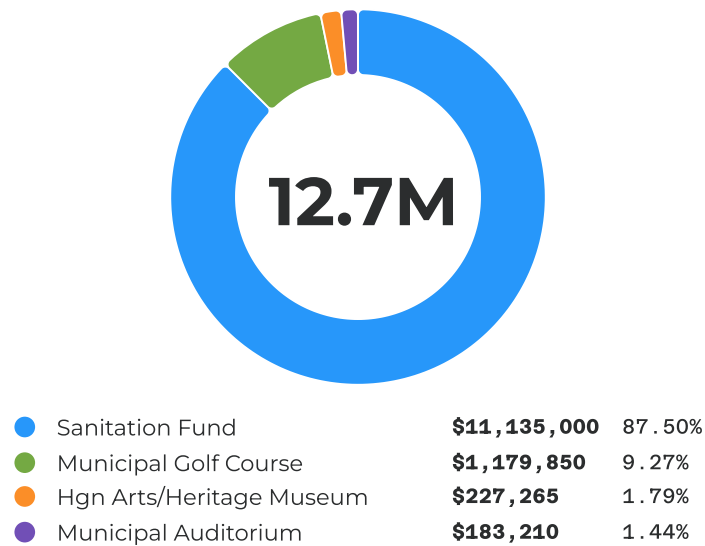
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$11,757,697	\$11,129,471	\$11,038,592	\$12,159,850
Interest	\$343,532	\$528,405	\$258,101	\$308,520
Contributions	\$17,099	\$2,650	\$2,219	\$2,000
Misc - Various	\$124,071	\$19,096	\$27,628	\$22,150
Transfer In From	\$1,340,495	\$463,912	\$148,329	\$222,805
Sale of Assets	\$8,132	\$13,098	\$6,093	\$10,000
Capital Contributions	-	\$5,473,914	-	-
Total Revenues	\$13,591,026	\$17,630,545	\$11,480,964	\$12,725,325
Expenditures				
Personnel Services	\$2,995,395	\$3,149,906	\$3,471,718	\$3,813,991
Personnel Services - Benefits	\$1,504,795	\$1,143,645	\$1,230,911	\$1,429,071
Supplies	\$505,475	\$538,740	\$678,105	\$830,330
Srvcs and Chrgs - General	\$2,771,533	\$1,300,973	\$1,391,180	\$629,161
Srvcs & Chrgs - Maint	\$2,091,245	\$2,517,387	\$2,377,910	\$2,861,634
Srvcs & Chrgs - Misc	\$1,664,687	\$1,643,648	\$1,846,708	\$2,256,270
Depreciation	\$1,335,401	\$1,469,401	\$1,599,083	-
Capital Outlay	-	-	\$22,293	\$846,043
Other Financing Uses	\$59,346	\$106,984	\$127,319	-
Transfers	\$202,731	\$453,000	\$453,000	\$453,000
Total Expenditures	\$13,130,609	\$12,323,683	\$13,198,225	\$13,119,500
Total Revenues Less Expenditures	\$460,417	\$5,306,862	-\$1,717,261	-\$394,175

Revenues by Fund

Historical Revenue by Fund



FY26 Revenues by Fund

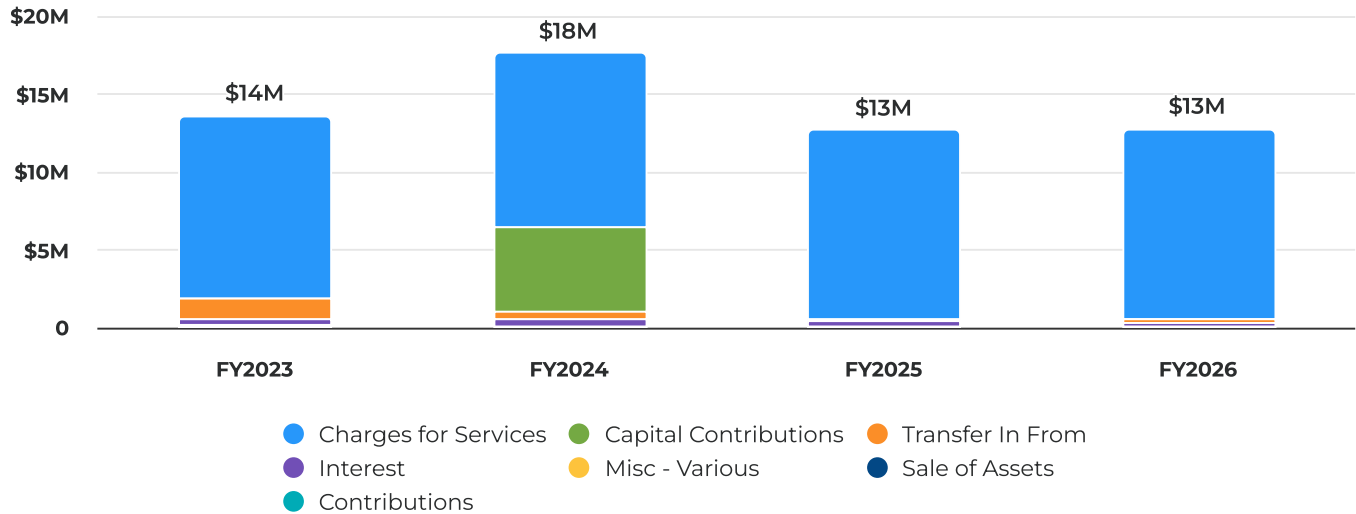


Revenues by Fund

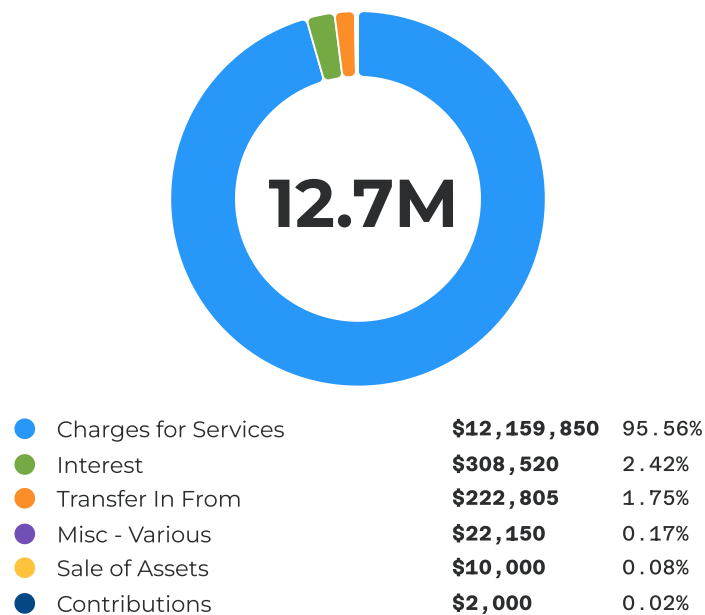
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Municipal Auditorium	\$279,451	\$217,783	\$175,380	\$183,210
Sanitation Fund	\$11,905,175	\$11,351,913	\$10,053,514	\$11,135,000
Hgn Arts/Heritage Museum	\$106,209	\$89,068	\$90,931	\$227,265
Municipal Golf Course	\$1,300,192	\$5,971,781	\$1,161,138	\$1,179,850
Total Revenues	\$13,591,026	\$17,630,545	\$11,480,964	\$12,725,325

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source

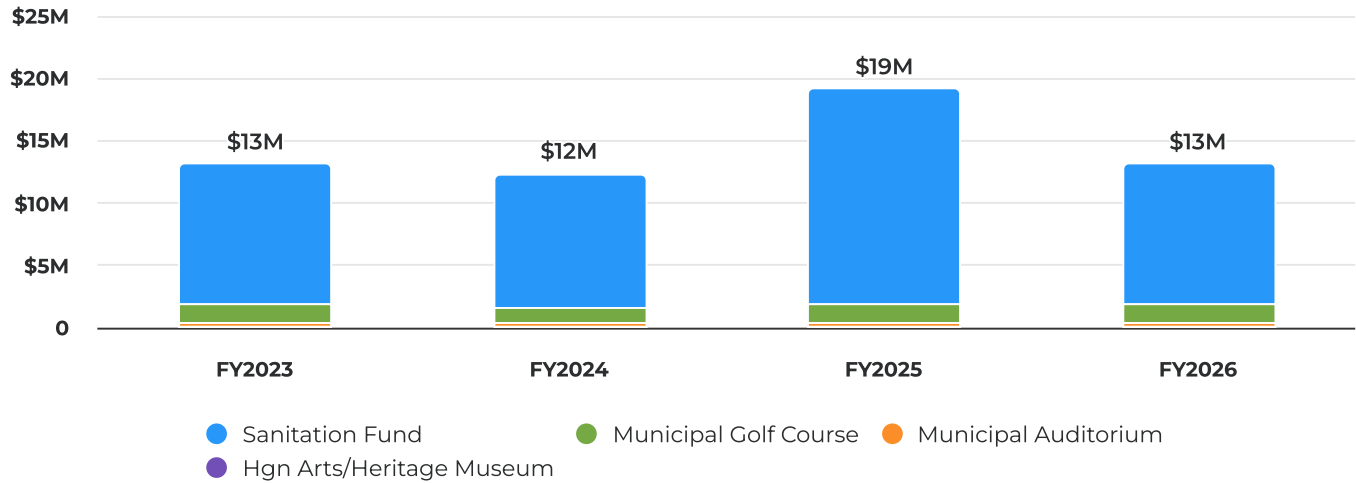


Revenues by Revenue Source

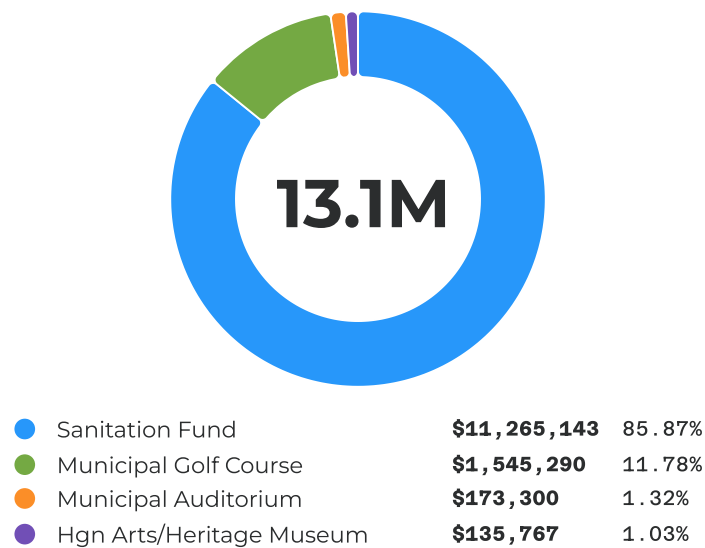
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$11,757,697	\$11,129,471	\$11,038,592	\$12,159,850
Interest	\$343,532	\$528,405	\$258,101	\$308,520
Contributions	\$17,099	\$2,650	\$2,219	\$2,000
Misc - Various	\$124,071	\$19,096	\$27,628	\$22,150
Transfer In From	\$1,340,495	\$463,912	\$148,329	\$222,805
Sale of Assets	\$8,132	\$13,098	\$6,093	\$10,000
Capital Contributions	-	\$5,473,914	-	-
Total Revenues	\$13,591,026	\$17,630,545	\$11,480,964	\$12,725,325

Expenditures by Fund

Historical Expenditures by Fund



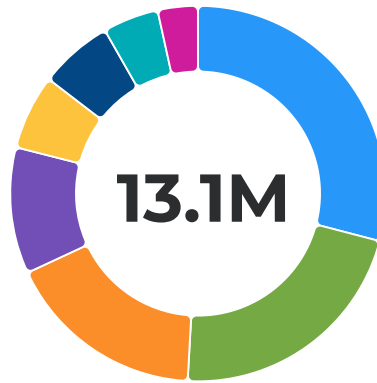
FY26 Expenditures by Fund



Expenditures by Fund

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Municipal Auditorium	\$311,040	\$223,357	\$187,353	\$173,300
Sanitation Fund	\$11,301,939	\$10,735,416	\$11,204,802	\$11,265,143
Hgn Arts/Heritage Museum	\$120,137	\$97,448	\$119,278	\$135,767
Municipal Golf Course	\$1,397,492	\$1,267,463	\$1,686,792	\$1,545,290
Total Expenditures	\$13,130,609	\$12,323,683	\$13,198,225	\$13,119,500

FY26 Expenditures by Object



Personnel Services	\$3,813,991	29.07%
Srvcs & Chrgs - Maint	\$2,861,634	21.81%
Srvcs & Chrgs - Misc	\$2,256,270	17.20%
Personnel Services - Benefits	\$1,429,071	10.89%
Capital Outlay	\$846,043	6.45%
Supplies	\$830,330	6.33%
Srvcs and Chrgs - General	\$629,161	4.80%
Transfers	\$453,000	3.45%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$2,995,395	\$3,149,906	\$3,471,718	\$3,813,991
Personnel Services - Benefits	\$1,504,795	\$1,143,645	\$1,230,911	\$1,429,071
Supplies	\$505,475	\$538,740	\$678,105	\$830,330
Srvcs and Chrgs - General	\$2,771,533	\$1,300,973	\$1,391,180	\$629,161
Srvcs & Chrgs - Maint	\$2,091,245	\$2,517,387	\$2,377,910	\$2,861,634
Srvcs & Chrgs - Misc	\$1,664,687	\$1,643,648	\$1,846,708	\$2,256,270
Depreciation	\$1,335,401	\$1,469,401	\$1,599,083	-
Capital Outlay	-	-	\$22,293	\$846,043
Other Financing Uses	\$59,346	\$106,984	\$127,319	-
Transfers	\$202,731	\$453,000	\$453,000	\$453,000
Total Expenditures	\$13,130,609	\$12,323,683	\$13,198,225	\$13,119,500

Municipal Auditorium Fund

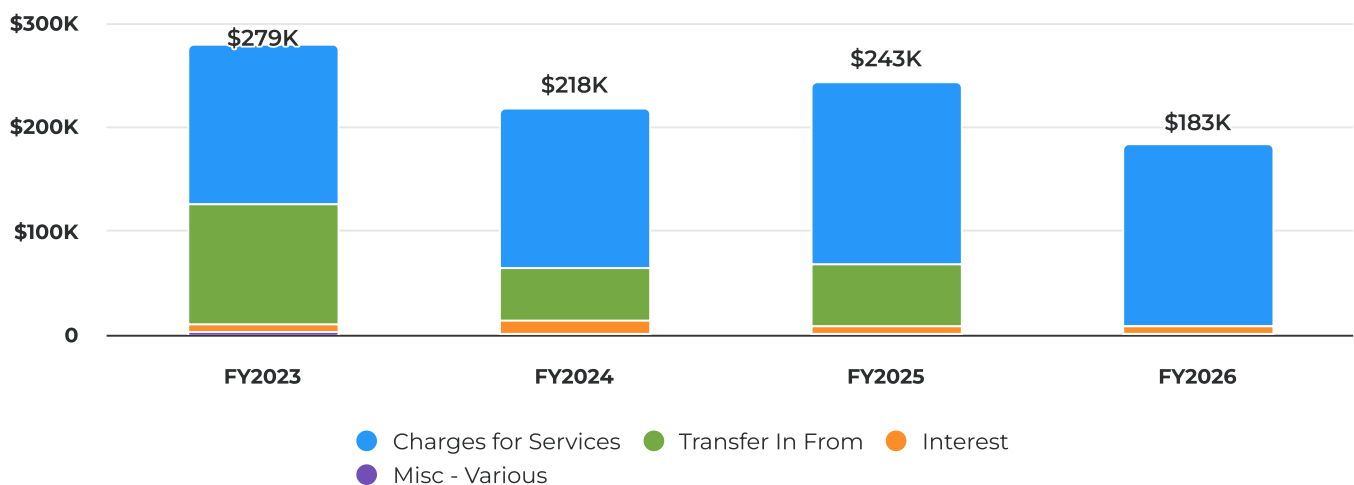
Comprehensive Fund Summary

Comprehensive Fund Summary

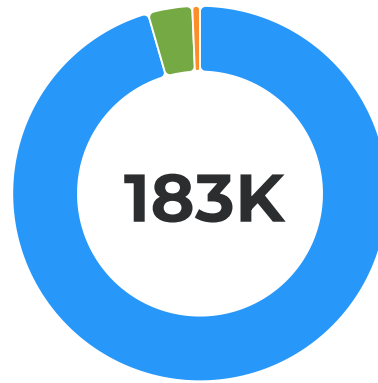
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$153,913	\$153,763	\$106,946	\$175,000
Interest	\$8,612	\$12,477	\$8,332	\$7,010
Misc - Various	\$1,926	\$1,543	-	\$1,200
Transfer In From	\$115,000	\$50,000	\$60,102	-
Total Revenues	\$279,451	\$217,783	\$175,380	\$183,210
Expenditures				
Personnel Services - Benefits	-\$9,107	-\$47	-	-
Supplies	\$6,766	\$4,838	\$7,402	\$10,800
Srvcs and Chrgs - General	\$242,055	\$147,583	\$117,627	\$137,500
Srvcs & Chrgs - Maint	\$6,894	\$7,509	\$6,588	\$15,000
Srvcs & Chrgs - Misc	\$3,128	\$1,806	\$2,046	\$10,000
Depreciation	\$61,304	\$61,668	\$53,689	-
Total Expenditures	\$311,040	\$223,357	\$187,353	\$173,300
Total Revenues Less Expenditures	-\$31,589	-\$5,574	-\$11,973	\$9,910

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source

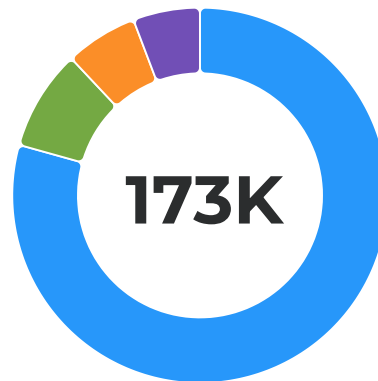


Charges for Services	\$175,000	95.52%
Interest	\$7,010	3.83%
Misc - Various	\$1,200	0.65%

Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$153,912.50	\$153,762.99	\$106,945.50	\$175,000.00
Interest	\$8,612.04	\$12,477.48	\$8,332.44	\$7,010.00
Misc - Various	\$1,926.11	\$1,542.61	-	\$1,200.00
Transfer In From	\$115,000.00	\$50,000.00	\$60,102.00	-
Total Revenues	\$279,450.65	\$217,783.08	\$175,379.94	\$183,210.00

FY26 Expenditures by Object



Srvcs and Chrgs - General	\$137,500	79.34%
Srvcs & Chrgs - Maint	\$15,000	8.66%
Supplies	\$10,800	6.23%
Srvcs & Chrgs - Misc	\$10,000	5.77%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	-\$9,107	-\$47	-	-
Supplies	\$6,766	\$4,838	\$7,402	\$10,800
Srvcs and Chrgs - General	\$242,055	\$147,583	\$117,627	\$137,500

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs & Chrgs - Maint	\$6,894	\$7,509	\$6,588	\$15,000
Srvcs & Chrgs - Misc	\$3,128	\$1,806	\$2,046	\$10,000
Depreciation	\$61,304	\$61,668	\$53,689	-
Total Expenditures	\$311,040	\$223,357	\$187,353	\$173,300

Sanitation Fund

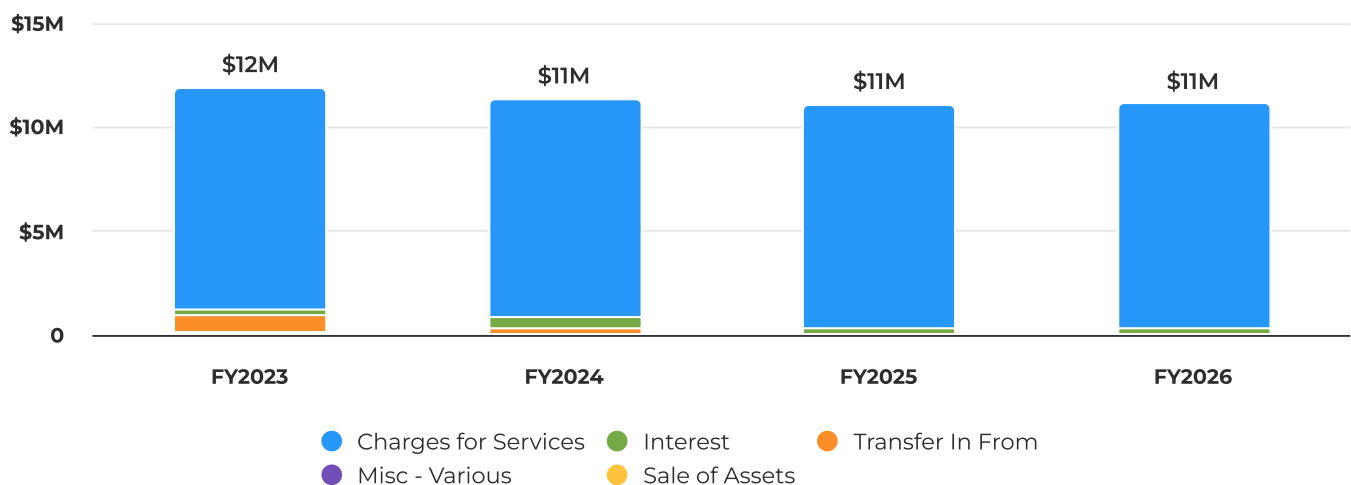
Comprehensive Fund Summary

Comprehensive Fund Summary

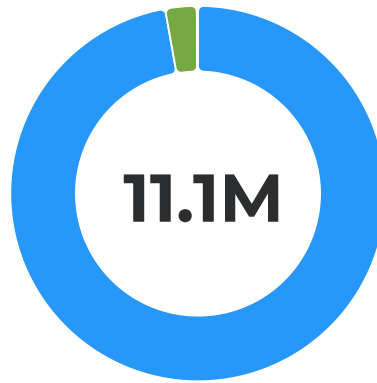
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$10,662,287	\$10,491,231	\$9,794,297	\$10,823,000
Interest	\$333,552	\$514,251	\$249,966	\$300,000
Misc - Various	\$100,401	\$3,421	\$3,158	\$2,000
Transfer In From	\$800,804	\$329,912	-	-
Sale of Assets	\$8,132	\$13,098	\$6,093	\$10,000
Total Revenues	\$11,905,175	\$11,351,913	\$10,053,514	\$11,135,000
Expenditures				
Personnel Services	\$2,371,764	\$2,562,159	\$2,802,496	\$2,999,976
Personnel Services - Benefits	\$1,202,632	\$939,138	\$1,001,888	\$1,122,458
Supplies	\$316,776	\$411,032	\$478,819	\$560,555
Srvcs and Chrgs - General	\$2,376,077	\$1,002,143	\$1,100,519	\$394,090
Srvcs & Chrgs - Maint	\$2,041,140	\$2,457,726	\$2,265,947	\$2,771,934
Srvcs & Chrgs - Misc	\$1,635,443	\$1,625,414	\$1,842,550	\$2,224,270
Depreciation	\$1,155,376	\$1,284,804	\$1,259,582	-
Capital Outlay	-	-	-	\$738,860
Transfers	\$202,731	\$453,000	\$453,000	\$453,000
Total Expenditures	\$11,301,939	\$10,735,416	\$11,204,802	\$11,265,143
Total Revenues Less Expenditures	\$603,235	\$616,497	-\$1,151,288	-\$130,143

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source

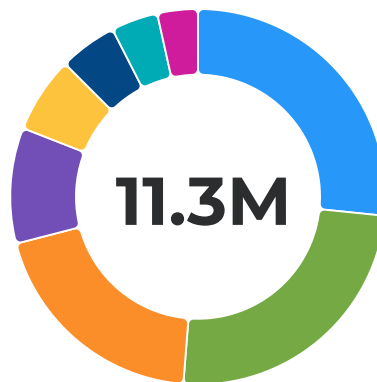


Charges for Services	\$10,823,000	97.20%
Interest	\$300,000	2.69%
Sale of Assets	\$10,000	0.09%
Misc - Various	\$2,000	0.02%

Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$10,662,287	\$10,491,231	\$9,794,297	\$10,823,000
Interest	\$333,552	\$514,251	\$249,966	\$300,000
Misc - Various	\$100,401	\$3,421	\$3,158	\$2,000
Transfer In From	\$800,804	\$329,912	-	-
Sale of Assets	\$8,132	\$13,098	\$6,093	\$10,000
Total Revenues	\$11,905,175	\$11,351,913	\$10,053,514	\$11,135,000

FY26 Expenditures by Object



Personnel Services	\$2,999,976	26.63%
Srvcs & Chrgs - Maint	\$2,771,934	24.61%
Srvcs & Chrgs - Misc	\$2,224,270	19.74%
Personnel Services - Benefits	\$1,122,458	9.96%
Capital Outlay	\$738,860	6.56%
Supplies	\$560,555	4.98%
Transfers	\$453,000	4.02%
Srvcs and Chrgs - General	\$394,090	3.50%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$2,371,764	\$2,562,159	\$2,802,496	\$2,999,976
Personnel Services - Benefits	\$1,202,632	\$939,138	\$1,001,888	\$1,122,458
Supplies	\$316,776	\$411,032	\$478,819	\$560,555
Srvcs and Chrgs - General	\$2,376,077	\$1,002,143	\$1,100,519	\$394,090
Srvcs & Chrgs - Maint	\$2,041,140	\$2,457,726	\$2,265,947	\$2,771,934
Srvcs & Chrgs - Misc	\$1,635,443	\$1,625,414	\$1,842,550	\$2,224,270
Depreciation	\$1,155,376	\$1,284,804	\$1,259,582	-
Capital Outlay	-	-	-	\$738,860
Transfers	\$202,731	\$453,000	\$453,000	\$453,000
Total Expenditures	\$11,301,939	\$10,735,416	\$11,204,802	\$11,265,143

Harlingen Arts and Heritage Museum

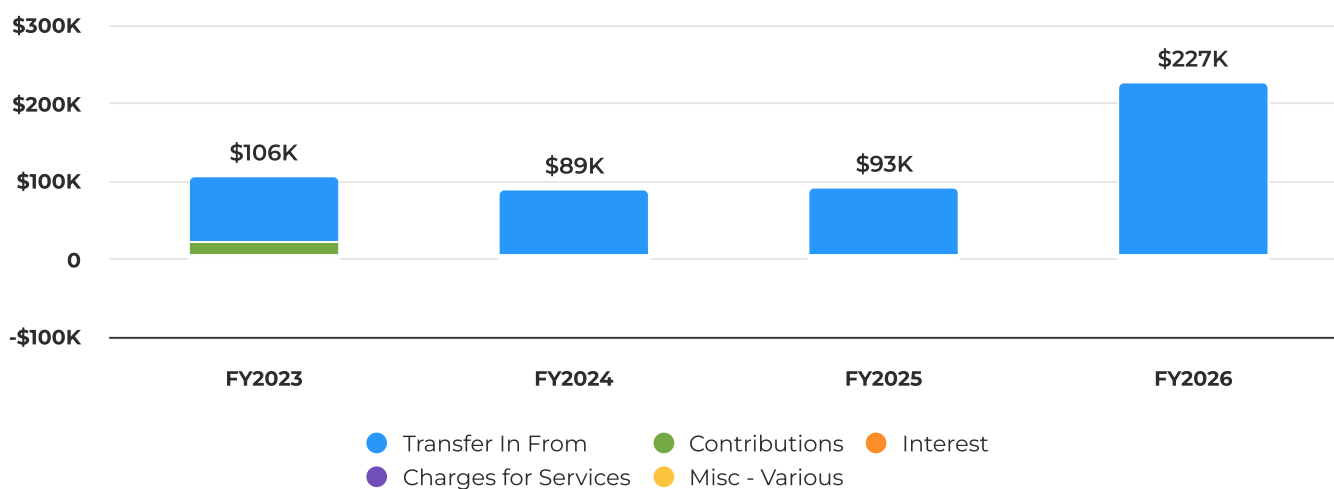
Comprehensive Fund Summary

Comprehensive Fund Summary

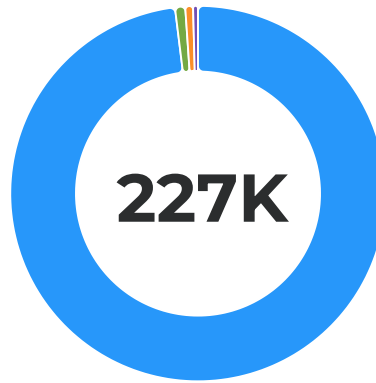
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$543	\$892	\$682	\$950
Interest	\$1,369	\$1,676	-\$197	\$1,510
Contributions	\$17,099	\$2,650	\$2,219	\$2,000
Misc - Various	\$2,478	-\$150	-	-
Transfer In From	\$84,720	\$84,000	\$88,227	\$222,805
Total Revenues	\$106,209	\$89,068	\$90,931	\$227,265
Expenditures				
Personnel Services	\$44,518	\$29,893	\$52,320	\$58,591
Personnel Services - Benefits	\$25,372	\$12,948	\$23,599	\$39,855
Supplies	\$4,568	\$2,985	\$5,499	\$6,450
Srvcs and Chrgs - General	\$25,563	\$28,015	\$23,640	\$19,371
Srvcs & Chrgs - Maint	\$8,348	\$11,461	\$7,332	\$10,000
Srvcs & Chrgs - Misc	\$1,922	\$2,551	\$1,500	\$1,500
Depreciation	\$9,846	\$9,595	\$5,389	-
Total Expenditures	\$120,137	\$97,448	\$119,278	\$135,767
Total Revenues Less Expenditures	-\$13,928	-\$8,380	-\$28,347	\$91,498

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source

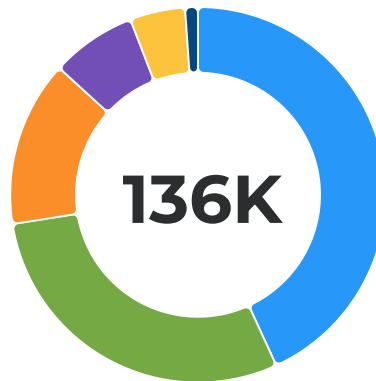


Transfer In From	\$222,805	98.04%
Contributions	\$2,000	0.88%
Interest	\$1,510	0.66%
Charges for Services	\$950	0.42%

Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$543	\$892	\$682	\$950
Interest	\$1,369	\$1,676	-\$197	\$1,510
Contributions	\$17,099	\$2,650	\$2,219	\$2,000
Misc - Various	\$2,478	-\$150	-	-
Transfer In From	\$84,720	\$84,000	\$88,227	\$222,805
Total Revenues	\$106,209	\$89,068	\$90,931	\$227,265

FY26 Expenditures by Object



Personnel Services	\$58,591	43.16%
Personnel Services - Benefits	\$39,855	29.36%
Srvcs and Chrgs - General	\$19,371	14.27%
Srvcs & Chrgs - Maint	\$10,000	7.37%
Supplies	\$6,450	4.75%
Srvcs & Chrgs - Misc	\$1,500	1.10%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$44,518	\$29,893	\$52,320	\$58,591
Personnel Services - Benefits	\$25,372	\$12,948	\$23,599	\$39,855
Supplies	\$4,568	\$2,985	\$5,499	\$6,450
Srvcs and Chrgs - General	\$25,563	\$28,015	\$23,640	\$19,371
Srvcs & Chrgs - Maint	\$8,348	\$11,461	\$7,332	\$10,000
Srvcs & Chrgs - Misc	\$1,922	\$2,551	\$1,500	\$1,500
Depreciation	\$9,846	\$9,595	\$5,389	-
Total Expenditures	\$120,137	\$97,448	\$119,278	\$135,767

Tony Butler Golf Course

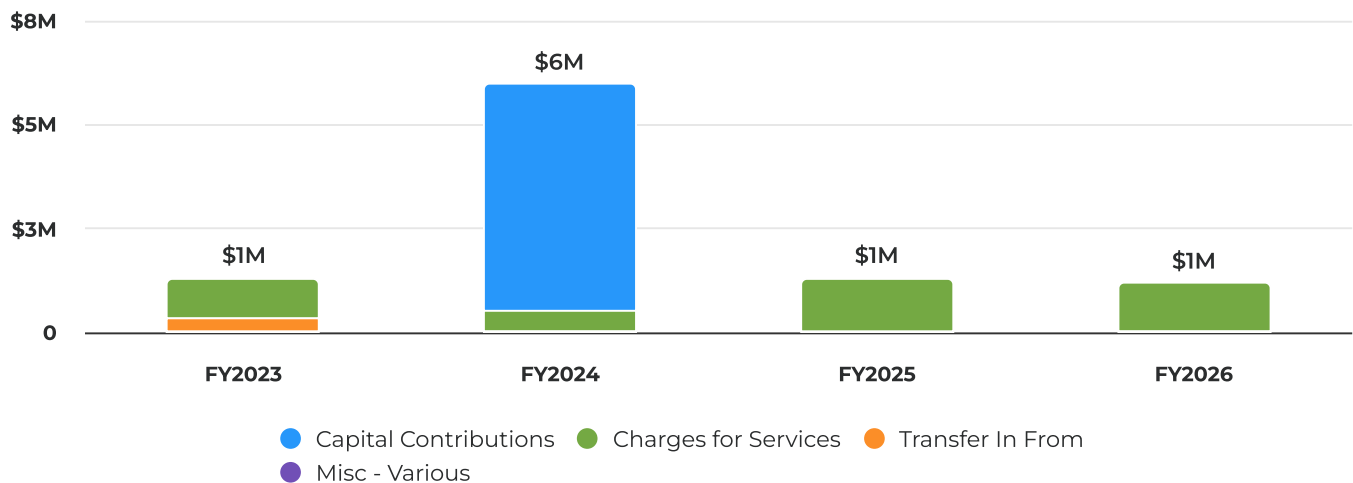
Comprehensive Fund Summary

Comprehensive Fund Summary

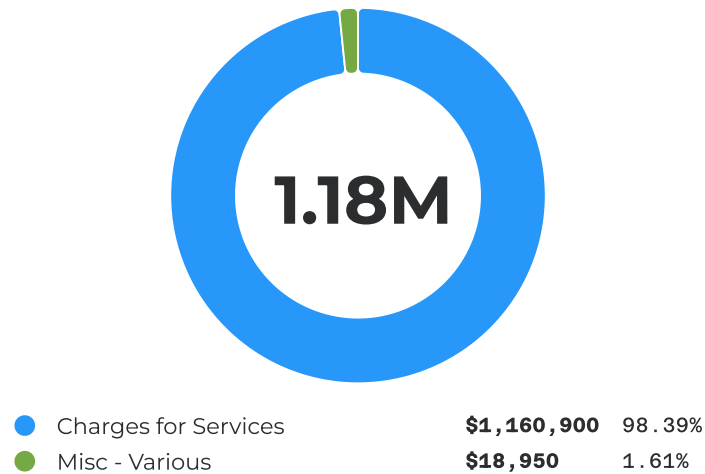
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$940,955	\$483,585	\$1,136,668	\$1,160,900
Misc - Various	\$19,266	\$14,282	\$24,470	\$18,950
Transfer In From	\$339,971	-	-	-
Capital Contributions	-	\$5,473,914	-	-
Total Revenues	\$1,300,192	\$5,971,781	\$1,161,138	\$1,179,850
Expenditures				
Personnel Services	\$579,114	\$557,854	\$616,902	\$755,424
Personnel Services - Benefits	\$285,898	\$191,606	\$205,423	\$266,758
Supplies	\$177,365	\$119,885	\$186,384	\$252,525
Srvcs and Chrgs - General	\$127,839	\$123,232	\$149,395	\$78,200
Srvcs & Chrgs - Maint	\$34,862	\$40,692	\$98,043	\$64,700
Srvcs & Chrgs - Misc	\$24,194	\$13,877	\$611	\$20,500
Depreciation	\$108,875	\$113,333	\$280,422	-
Capital Outlay	-	-	\$22,293	\$107,183
Other Financing Uses	\$59,346	\$106,984	\$127,319	-
Total Expenditures	\$1,397,492	\$1,267,463	\$1,686,792	\$1,545,290
Total Revenues Less Expenditures	-\$97,301	\$4,704,318	-\$525,654	-\$365,440

Revenues by Revenue Source

Historical Revenue by Revenue Source



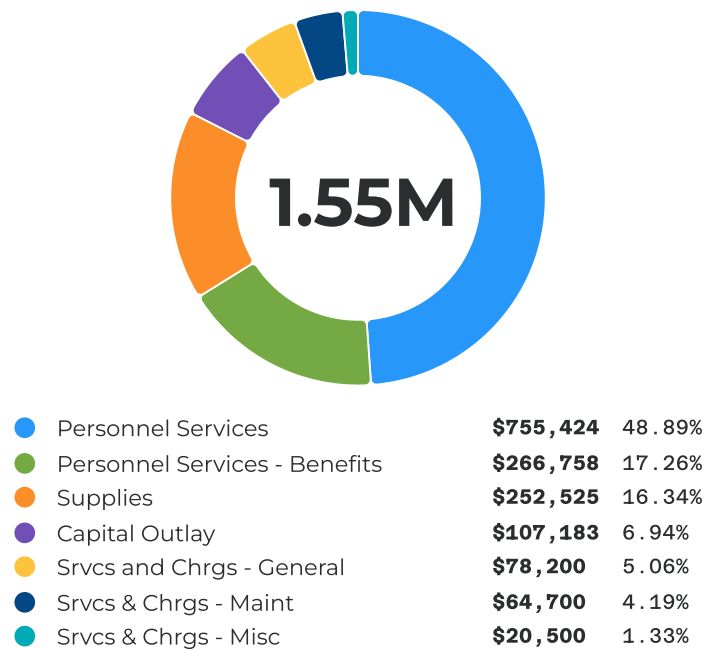
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$940,955	\$483,585	\$1,136,668	\$1,160,900
Misc - Various	\$19,266	\$14,282	\$24,470	\$18,950
Transfer In From	\$339,971	-	-	-
Capital Contributions	-	\$5,473,914	-	-
Total Revenues	\$1,300,192	\$5,971,781	\$1,161,138	\$1,179,850

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$579,114	\$557,854	\$616,902	\$755,424

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$285,898	\$191,606	\$205,423	\$266,758
Supplies	\$177,365	\$119,885	\$186,384	\$252,525
Srvcs and Chrgs - General	\$127,839	\$123,232	\$149,395	\$78,200
Srvcs & Chrgs - Maint	\$34,862	\$40,692	\$98,043	\$64,700
Srvcs & Chrgs - Misc	\$24,194	\$13,877	\$611	\$20,500
Depreciation	\$108,875	\$113,333	\$280,422	-
Capital Outlay	-	-	\$22,293	\$107,183
Other Financing Uses	\$59,346	\$106,984	\$127,319	-
Total Expenditures	\$1,397,492	\$1,267,463	\$1,686,792	\$1,545,290



Internal Service Funds

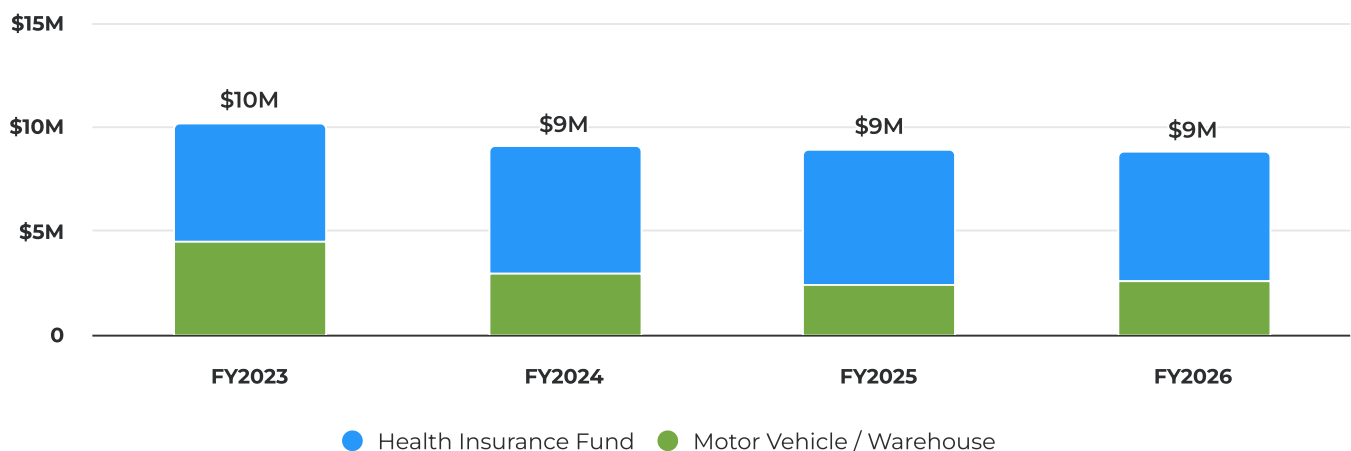
Comprehensive Fund Summary

Comprehensive Fund Summary

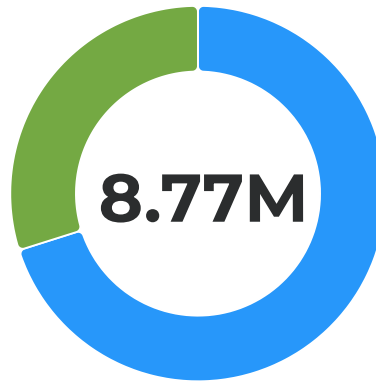
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Beginning Fund Balance	\$7,021,473	-	-	-
Revenues				
Charges for Services	\$4,201,359	\$2,547,085	\$2,208,031	\$2,400,000
Interest	\$258,334	\$433,088	\$266,611	\$240,200
Insurance	\$5,713,666	\$6,079,634	\$6,417,837	\$6,129,000
Sale of Assets	-	-	\$4,944	-
Total Revenues	\$10,173,360	\$9,059,807	\$8,897,423	\$8,769,200
Expenditures				
Personnel Services	\$307,940	\$323,442	\$341,373	\$389,379
Personnel Services - Benefits	\$123,945	\$121,356	\$119,373	\$155,173
Supplies	\$2,213,872	\$2,065,866	\$1,731,339	\$1,664,100
Srvcs and Chrgs - General	\$5,778,114	\$6,112,842	\$6,439,937	\$6,185,265
Srvcs & Chrgs - Maint	\$53,649	\$35,443	\$53,466	\$158,100
Srvcs & Chrgs - Misc	\$19,875	\$125	\$940	\$1,820
Depreciation	\$859,789	\$680,298	\$439,742	-
Capital Outlay	-	-	-	\$26,880
Transfers	\$800,804	\$329,912	\$79,355	-
Total Expenditures	\$10,157,987	\$9,669,284	\$9,205,523	\$8,580,717
Total Revenues Less Expenditures	\$15,373	-\$609,477	-\$308,101	\$188,483
Ending Fund Balance	\$7,036,846	-\$609,477	-\$308,101	\$188,483

Revenues by Fund

Historical Revenue by Fund



FY26 Revenues by Fund



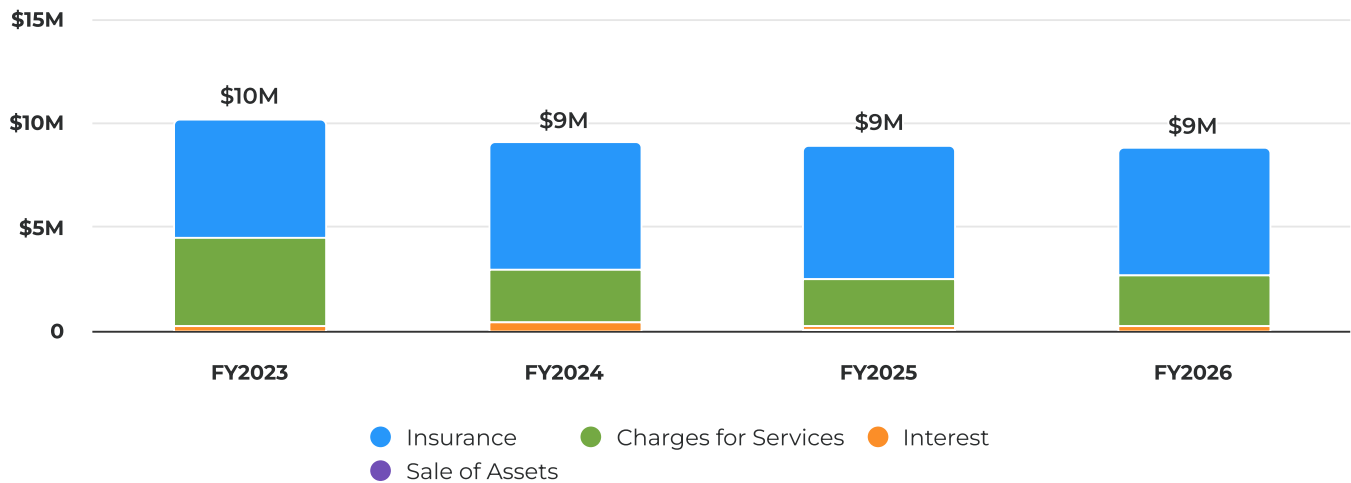
Health Insurance Fund	\$6,149,200	70.12%
Motor Vehicle / Warehouse	\$2,620,000	29.88%

Revenues by Fund

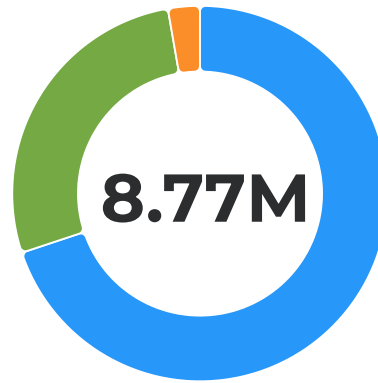
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Motor Vehicle / Warehouse	\$4,457,473	\$2,959,596	\$2,458,377	\$2,620,000
Health Insurance Fund	\$5,715,887	\$6,100,211	\$6,439,046	\$6,149,200
Total Revenues	\$10,173,360	\$9,059,807	\$8,897,423	\$8,769,200

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source



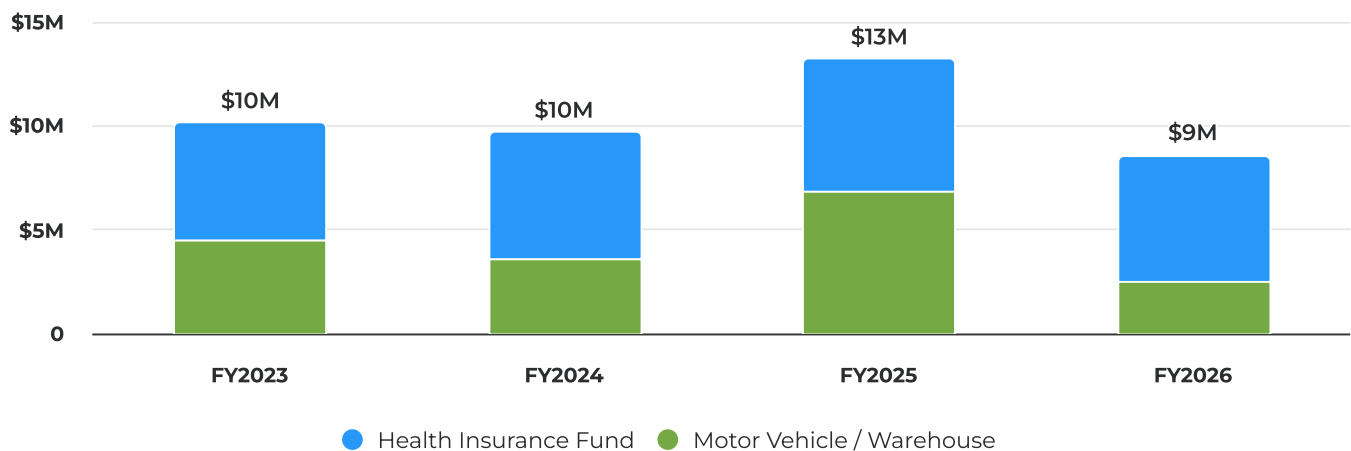
Insurance	\$6,129,000	69.89%
Charges for Services	\$2,400,000	27.37%
Interest	\$240,200	2.74%

Revenues by Revenue Source

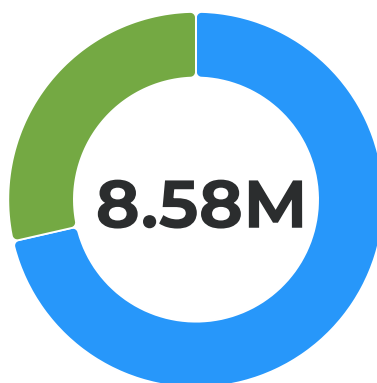
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$4,201,359.16	\$2,547,084.55	\$2,208,030.66	\$2,400,000.00
Interest	\$258,334.12	\$433,088.48	\$266,610.85	\$240,200.00
Insurance	\$5,713,666.46	\$6,079,634.03	\$6,417,837.02	\$6,129,000.00
Sale of Assets	-	-	\$4,944.26	-
Total Revenues	\$10,173,359.74	\$9,059,807.06	\$8,897,422.79	\$8,769,200.00

Expenditures by Fund

Historical Expenditures by Fund



FY26 Expenditures by Fund

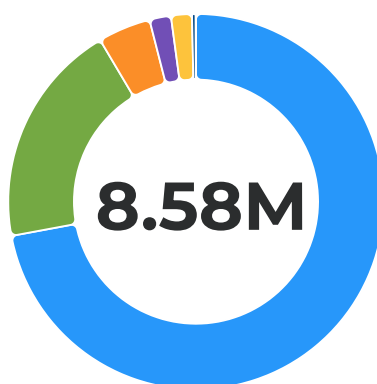


Health Insurance Fund	\$6,129,000	71.43%
Motor Vehicle / Warehouse	\$2,451,717	28.57%

Expenditures by Fund

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Motor Vehicle / Warehouse	\$4,460,648	\$3,606,785	\$2,804,300	\$2,451,717
Health Insurance Fund	\$5,697,339	\$6,062,499	\$6,401,224	\$6,129,000
Total Expenditures	\$10,157,987	\$9,669,284	\$9,205,523	\$8,580,717

FY26 Expenditures by Object



Srvcs and Chrgs - General	\$6,185,265	72.08%
Supplies	\$1,664,100	19.39%
Personnel Services	\$389,379	4.54%
Srvcs & Chrgs - Maint	\$158,100	1.84%
Personnel Services - Benefits	\$155,173	1.81%
Capital Outlay	\$26,880	0.31%
Srvcs & Chrgs - Misc	\$1,820	0.02%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$307,940	\$323,442	\$341,373	\$389,379
Personnel Services - Benefits	\$123,945	\$121,356	\$119,373	\$155,173
Supplies	\$2,213,872	\$2,065,866	\$1,731,339	\$1,664,100

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$5,778,114	\$6,112,842	\$6,439,937	\$6,185,265
Srvcs & Chrgs - Maint	\$53,649	\$35,443	\$53,466	\$158,100
Srvcs & Chrgs - Misc	\$19,875	\$125	\$940	\$1,820
Depreciation	\$859,789	\$680,298	\$439,742	-
Capital Outlay	-	-	-	\$26,880
Transfers	\$800,804	\$329,912	\$79,355	-
Total Expenditures	\$10,157,987	\$9,669,284	\$9,205,523	\$8,580,717

Motor Vehicle / Warehouse Fund

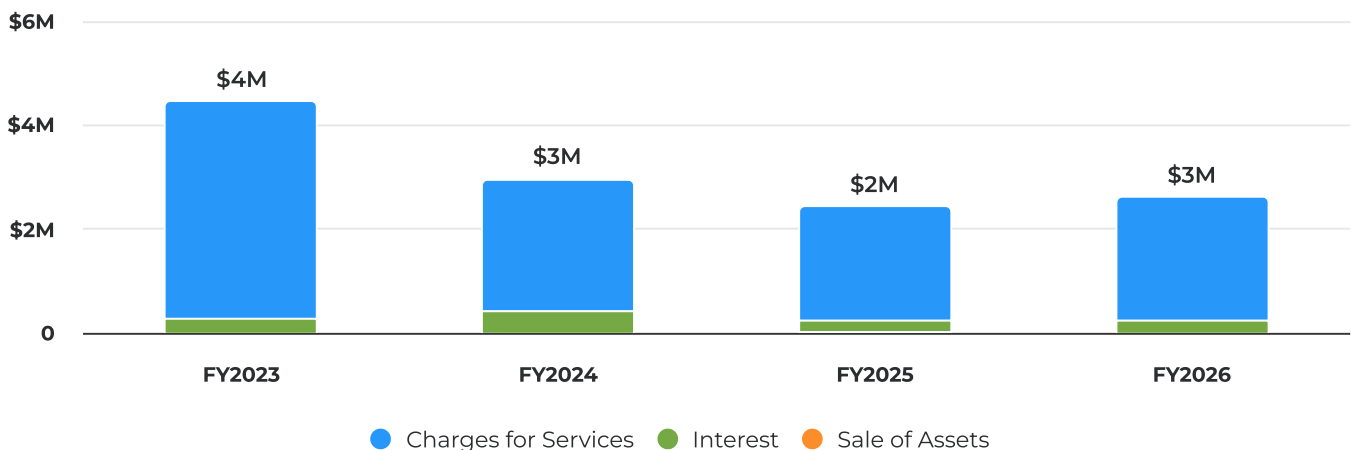
Comprehensive Fund Summary

Comprehensive Fund Summary

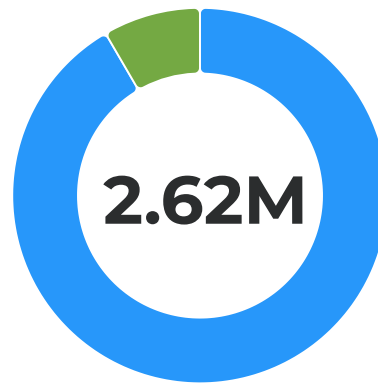
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$4,201,359	\$2,547,085	\$2,208,031	\$2,400,000
Interest	\$256,113	\$412,512	\$245,402	\$220,000
Sale of Assets	-	-	\$4,944	-
Total Revenues	\$4,457,473	\$2,959,596	\$2,458,377	\$2,620,000
Expenditures				
Personnel Services	\$307,940	\$323,442	\$341,373	\$389,379
Personnel Services - Benefits	\$123,945	\$121,356	\$119,373	\$155,173
Supplies	\$2,213,872	\$2,065,866	\$1,731,339	\$1,664,100
Srvcs and Chrgs - General	\$80,775	\$50,343	\$38,713	\$56,265
Srvcs & Chrgs - Maint	\$53,649	\$35,443	\$53,466	\$158,100
Srvcs & Chrgs - Misc	\$19,875	\$125	\$940	\$1,820
Depreciation	\$859,789	\$680,298	\$439,742	-
Capital Outlay	-	-	-	\$26,880
Transfers	\$800,804	\$329,912	\$79,355	-
Total Expenditures	\$4,460,648	\$3,606,785	\$2,804,300	\$2,451,717
Total Revenues Less Expenditures	-\$3,175	-\$647,189	-\$345,923	\$168,283

Revenues by Revenue Source

Historical Revenue by Revenue Source



FY26 Revenues by Revenue Source

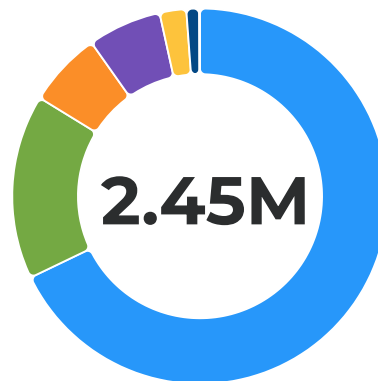


Charges for Services	\$2,400,000	91.60%
Interest	\$220,000	8.40%

Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services	\$4,201,359	\$2,547,085	\$2,208,031	\$2,400,000
Interest	\$256,113	\$412,512	\$245,402	\$220,000
Sale of Assets	-	-	\$4,944	-
Total Revenues	\$4,457,473	\$2,959,596	\$2,458,377	\$2,620,000

FY26 Expenditures by Object



Supplies	\$1,664,100	67.87%
Personnel Services	\$389,379	15.88%
Srvcs & Chrgs - Maint	\$158,100	6.45%
Personnel Services - Benefits	\$155,173	6.33%
Srvcs and Chrgs - General	\$56,265	2.29%
Capital Outlay	\$26,880	1.10%
Srvcs & Chrgs - Misc	\$1,820	0.07%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$307,940	\$323,442	\$341,373	\$389,379
Personnel Services - Benefits	\$123,945	\$121,356	\$119,373	\$155,173

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$2,213,872	\$2,065,866	\$1,731,339	\$1,664,100
Srvcs and Chrgs - General	\$80,775	\$50,343	\$38,713	\$56,265
Srvcs & Chrgs - Maint	\$53,649	\$35,443	\$53,466	\$158,100
Srvcs & Chrgs - Misc	\$19,875	\$125	\$940	\$1,820
Depreciation	\$859,789	\$680,298	\$439,742	-
Capital Outlay	-	-	-	\$26,880
Transfers	\$800,804	\$329,912	\$79,355	-
Total Expenditures	\$4,460,648	\$3,606,785	\$2,804,300	\$2,451,717

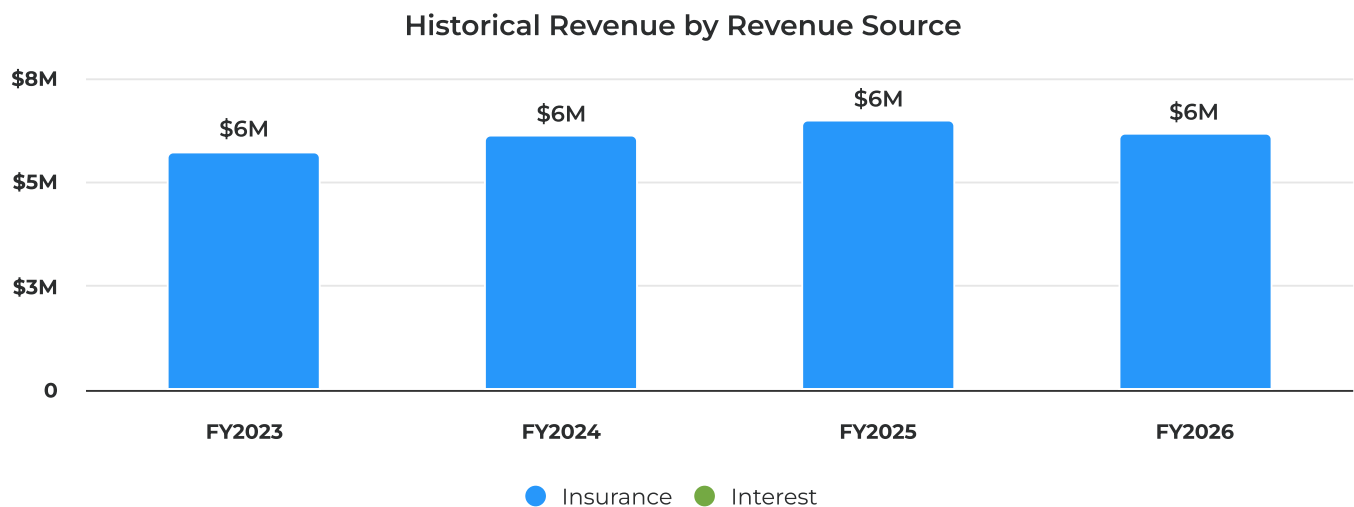
Health Insurance Fund

Comprehensive Fund Summary

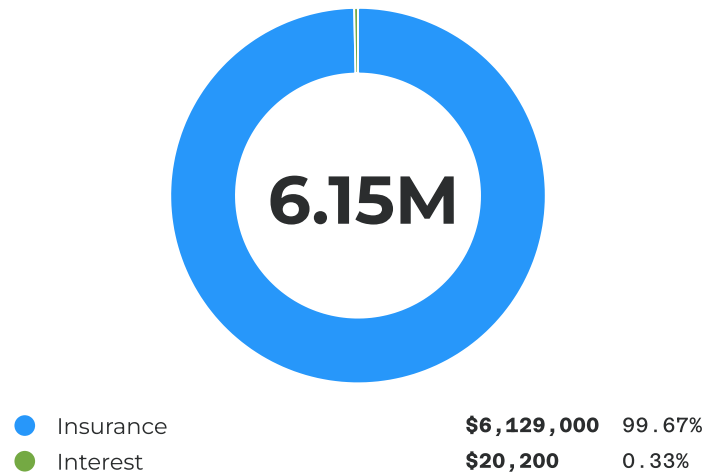
Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Interest	\$2,221	\$20,577	\$21,209	\$20,200
Insurance	\$5,713,666	\$6,079,634	\$6,417,837	\$6,129,000
Total Revenues	\$5,715,887	\$6,100,211	\$6,439,046	\$6,149,200
Expenditures				
Srvcs and Chrgs - General	\$5,697,339	\$6,062,499	\$6,401,224	\$6,129,000
Total Expenditures	\$5,697,339	\$6,062,499	\$6,401,224	\$6,129,000
Total Revenues Less Expenditures	\$18,548	\$37,712	\$37,822	\$20,200

Revenues by Revenue Source



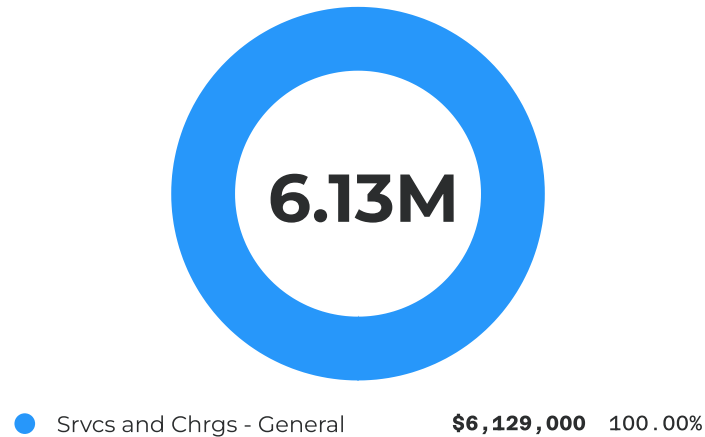
FY26 Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Interest	\$2,221	\$20,577	\$21,209	\$20,200
Insurance	\$5,713,666	\$6,079,634	\$6,417,837	\$6,129,000
Total Revenues	\$5,715,887	\$6,100,211	\$6,439,046	\$6,149,200

FY26 Expenditures by Object

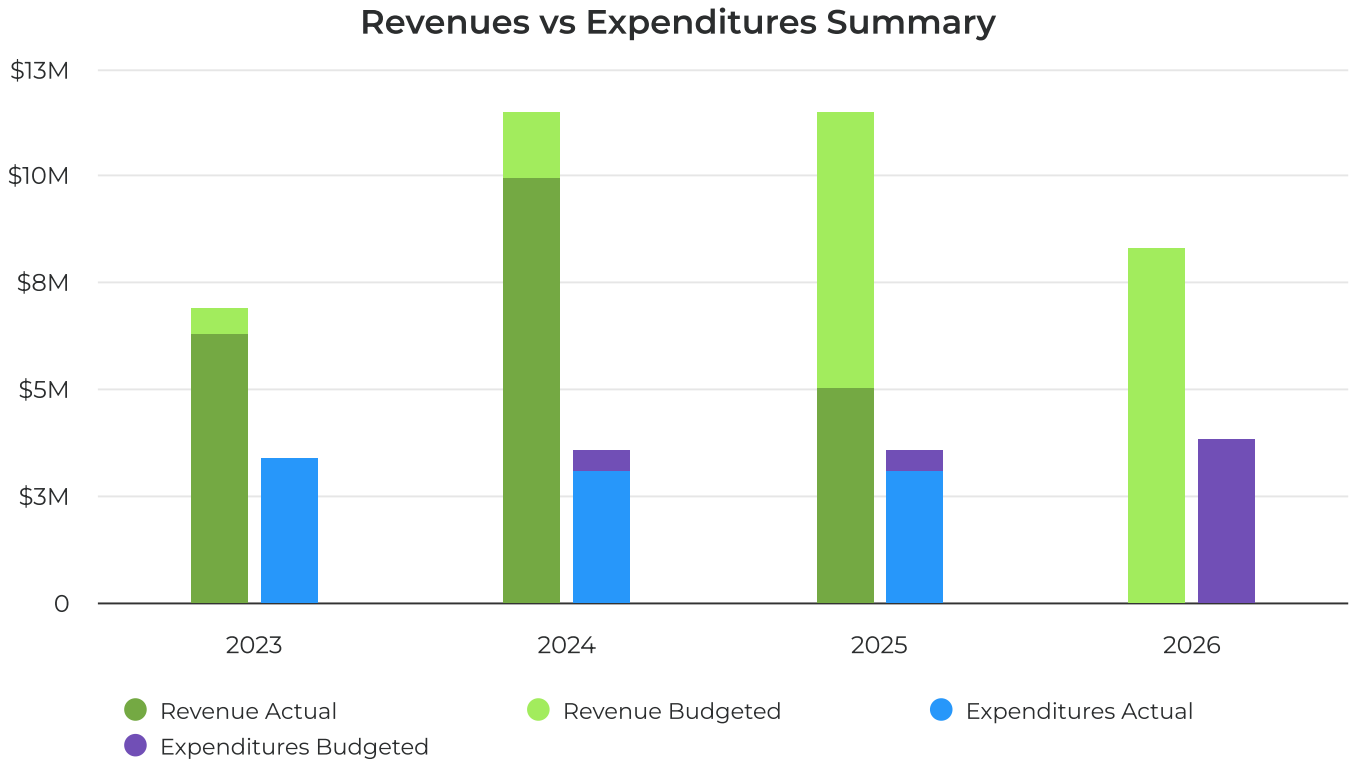


Expenditures by Object

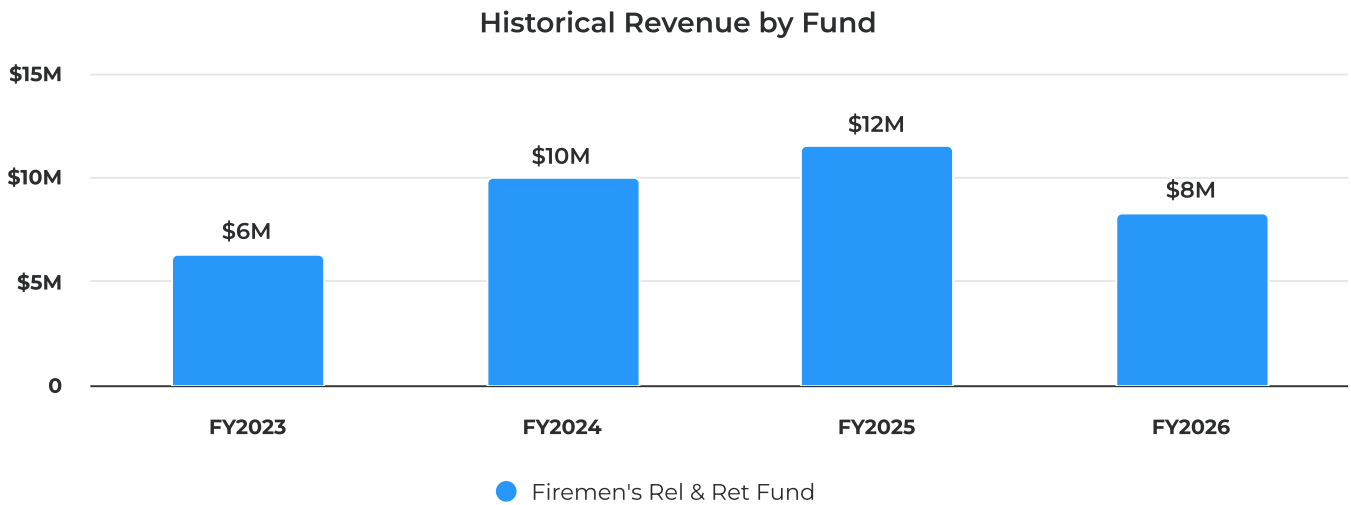
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$5,697,339	\$6,062,499	\$6,401,224	\$6,129,000
Total Expenditures	\$5,697,339	\$6,062,499	\$6,401,224	\$6,129,000



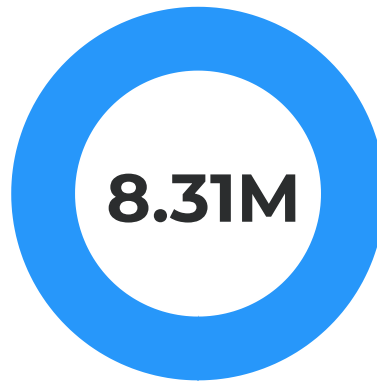
Summary



Revenues by Fund



FY26 Revenues by Fund



● Firemen's Rel & Ret Fund **\$8,313,000** 100.00%

Revenues by Fund

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Firemen's Rel & Ret Fund	\$6,315,758.31	\$9,958,395.24	\$5,038,040.00	\$8,313,000.00
Total Revenues	\$6,315,758.31	\$9,958,395.24	\$5,038,040.00	\$8,313,000.00

Firemen's Relief and Retirement Fund

Fiduciary Funds are established for the purpose of accounting for money and property held by the City as trustee or agent for individuals, private organizations, and other governmental units. The Fiduciary Fund of the City of Harlingen is composed of a Pension Trust Fund:

The Firemen's Relief and Retirement Fund has been established to account for the Firemen's relief and retirement monies. The Fund is administered by the City and is operated as a part of the State Fireman's Relief and Retirement Fund.

Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Interest	\$3,945,548	\$7,478,112	\$5,043,350	\$5,510,500
City	\$1,258,027	\$1,322,246	\$1,433,546	\$1,500,000
Employee	\$1,110,023	\$1,158,038	\$1,264,341	\$1,300,000
Misc - Various	\$2,160	-	-	\$2,500
Total Revenues	\$6,315,758	\$9,958,395	\$7,741,237	\$8,313,000
Expenditures				
Personnel Services	\$3,162,196	\$2,884,680	\$3,655,008	\$3,500,000
Supplies	-	\$1,181	-	\$3,000
Srvcs and Chrgs - General	\$236,647	\$193,135	\$240,308	\$298,350
Srvcs & Chrgs - Maint	\$6,030	\$6,030	\$6,331	\$6,500
Srvcs & Chrgs - Misc	-	\$354	-	\$1,000
Total Expenditures	\$3,404,873	\$3,085,380	\$3,901,647	\$3,808,850
Total Revenues Less Expenditures	\$2,910,886	\$6,873,015	\$3,839,590	\$4,504,150



Property Tax

Property Tax

Property tax (ad valorem tax) is the largest revenue source for the City of Harlingen's General Fund and serves as a foundational element of long-term financial stability. Property taxes are levied each year on October 1 based on the certified values established as of January 1 by the Cameron County Appraisal District. Assessed valuations reflect the appraised market value of real and personal property located within the City limits, less exemptions adopted by the City Commission.

Harlingen's tax base is composed of a diverse mix of residential, commercial, industrial, and aviation-related property. This diversity helps moderate revenue fluctuations and supports consistent funding for public safety, streets, drainage, parks, and other core municipal services.

Commitment to Taxpayer Affordability

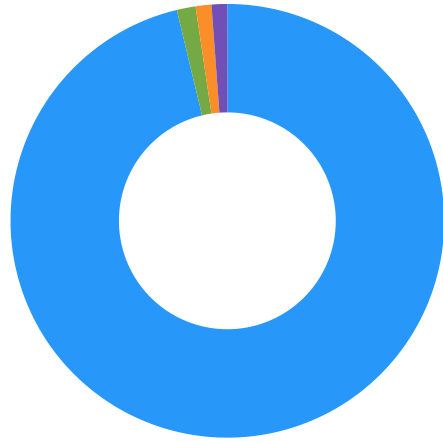
A priority of the Harlingen City Commission continues to be minimizing the tax burden for residents while maintaining high service standards. Each year, the City evaluates the level of revenue required to responsibly fund operations, rather than simply relying on rising valuations to increase revenue.

In recent years, the City Commission has taken deliberate steps to support taxpayer affordability by lowering the City's property tax rate. These actions reflect a commitment to balancing the City's operational and capital needs with the goal of limiting the financial impact on property owners. By adjusting the tax rate in response to valuation growth and improved financial performance, the City has been able to moderate property tax bills while continuing to fund essential municipal services.

Property Tax Collections

In addition to current property tax revenues, the City's financial projections incorporate delinquent tax collections, as well as penalties and interest assessed in accordance with the Texas Property Tax Code. Harlingen has historically maintained a collection rate of approximately 98%–99%, reflecting the community's strong payment compliance and the City's robust collection practices. As a result, revenue from delinquent accounts, penalties, and interest is historically modest.

FY26 Property Tax Revenues by Account



- Current Property Taxes **\$28,648,167** (96.25%)
- Penalty and Interest - Delinquent Property Taxes **\$415,000** (1.39%)
- Delinquent Property Taxes **\$350,000** (1.18%)
- Payment in Lieu of Taxes **\$350,000** (1.18%)

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Current Property Taxes	\$23,218,251	\$24,542,257	\$26,015,551	\$28,648,167
Delinquent Property Taxes	\$346,618	\$292,030	\$319,133	\$350,000
Penalty and Interest on Delinquent Property Taxes	\$430,838	\$438,131	\$442,386	\$415,000
Payment in Lieu of Taxes	\$346,086	\$311,382	\$153,053	\$3500,00

Sales Tax

Sales Tax

Sales tax is a major revenue source for the City of Harlingen's General Fund and plays a vital role in supporting day-to-day municipal operations. The City levies a local sales tax in accordance with state law on taxable retail sales, leases, and services occurring within the City limits. Sales tax revenues are collected by the State of Texas and remitted to the City on a monthly basis, providing a consistent and responsive revenue stream tied directly to local economic activity.

Harlingen benefits from its position as a regional retail, medical, and service center for the Rio Grande Valley. The City's sales tax base is supported by a broad mix of national retailers, local businesses, restaurants, healthcare services, and tourism-related activity. This diversification helps reduce reliance on any single sector and contributes to revenue stability across economic cycles.

Responsiveness to Economic Conditions

Unlike property tax, sales tax revenues are sensitive to changes in consumer spending patterns, inflation, and broader economic conditions. As a result, sales tax performance can fluctuate from year to year. The City closely monitors monthly collections, regional economic indicators, and statewide trends to identify emerging patterns and adjust forecasts accordingly.

To promote prudent financial planning, sales tax projections in the budget are developed conservatively and are based on historical collection trends, recent performance, and anticipated economic conditions. This approach helps mitigate the risk of overestimating revenues during periods of economic uncertainty.

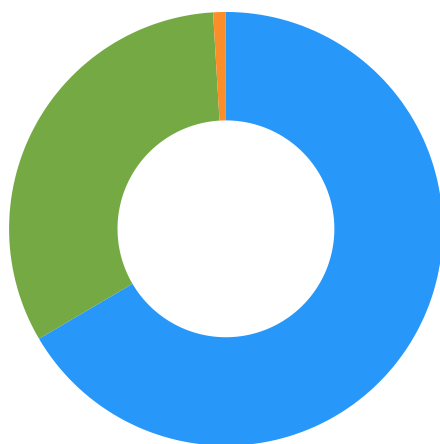
Role in Financial Sustainability and Property Tax Relief

Sales tax revenues help fund essential services such as public safety, street maintenance, parks, and general government operations, while also providing flexibility to respond to changing service demands. Because sales tax is paid primarily by consumers—including visitors and non-residents—it broadens the City's revenue base beyond property owners.

A portion of the City's local sales tax rate (0.50%) is specifically dedicated to property tax relief. This voter-approved component allows the City to shift a portion of its funding for municipal services away from property taxes and toward consumption-based revenues. By leveraging sales tax in this manner, the City is able to reduce pressure on the property tax rate while continuing to meet service and infrastructure needs.

The City Commission remains committed to maintaining a balanced and diversified revenue structure. By combining stable property tax revenues with economically responsive sales tax collections—including the property tax relief component—the City of Harlingen is better positioned to manage economic fluctuations, maintain service levels, and promote long-term financial sustainability.

FY26 Sales Tax by Account



- Sales Tax 1.00% **\$18,264,000** (66.54%)
- Sales Tax 0.50% **\$8,925,000** (32.51%)
- Other Sales Tax on 380 Agreements **\$260,000** (0.95%)

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Sales Taxes 1.00%	\$16,381,062	\$16,907,384	\$16,443,659	\$18,264,000
Sales Taxes 0.50%	\$8,322,304	\$858,4127	\$836,7935	\$8,925,000
Other Sales Taxes on 380 Agreements	\$263,545	\$260,870	\$292,212	\$260,000

Other taxes represent a diversified group of revenues that supplement the City of Harlingen's primary tax sources and support the maintenance of public infrastructure, regulatory oversight, and quality-of-life services. These revenues are generally activity-based or use-related and are authorized under state law or local ordinance to ensure that specific users contribute to the cost of services or assets from which they benefit.

The City assesses franchise taxes and fees on public utilities and service providers for the use of City rights-of-way. These revenues help offset the cost of maintaining public infrastructure and managing the impacts associated with utility operations within City limits. In addition, the City collects street use fees from commercial waste haulers operating on City streets, reflecting the wear and tear imposed on the transportation network by heavy vehicles. The City's sanitation operations are similarly assess street usage charges for City-owned garbage collection vehicles to ensure consistent cost allocation across users.

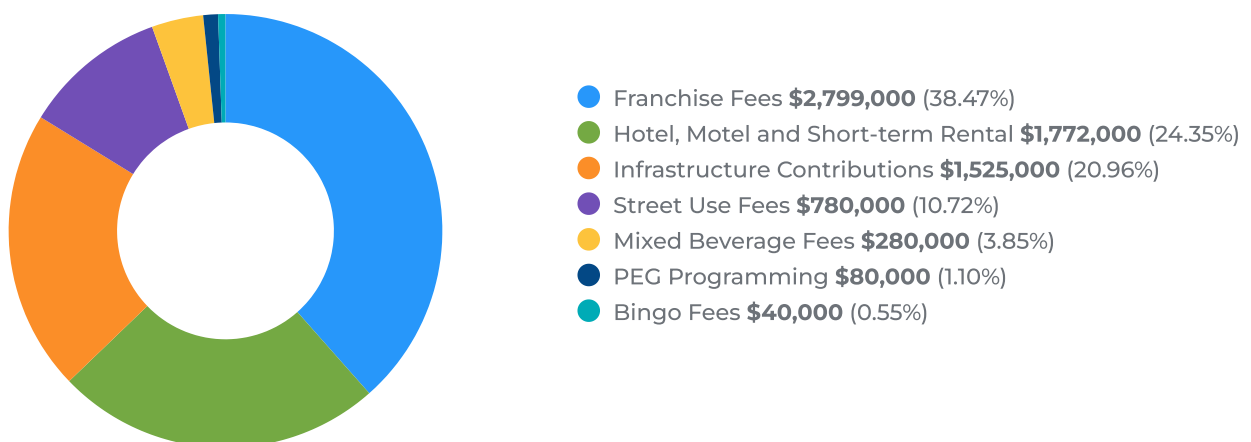
Harlingen also receives revenues from state-authorized consumption and tourism-related taxes, including the mixed beverage tax, hotel/motel occupancy tax, and short-term rental tax. These revenues are generated by visitor activity and local economic participation and help support eligible municipal functions while reducing reliance on property taxes paid by residents.

Additional revenues include Public, Educational, and Governmental (PEG) access fees collected from cable providers, which support community access programming and related services, as well as a street maintenance fee dedicated to the upkeep and preservation of City roadways. These targeted revenues provide a stable funding source for infrastructure needs and help align costs with usage.

Role in Financial Sustainability

While individually smaller than property or sales tax revenues, other taxes collectively play an important role in the City's financial framework. By linking revenues to specific activities, users, or infrastructure impacts, these taxes and fees promote equity, accountability, and long-term sustainability. The City Commission regularly reviews these revenue sources to ensure compliance with statutory requirements, appropriate cost recovery, and alignment with community priorities.

FY26 Other Taxes by Type



Other Taxes

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Franchise Fees	\$3,092,167	\$2,897,406	\$2,608,822	\$2,799,000
Street Use Fees	\$564,093	\$586,071	\$785,518	\$780,000
Bingo Fees	\$41,567	\$42,705	\$43,558	\$40,000
Mixed Beverage Fees	\$267,020	\$293,922	\$243,457	\$280,000
Hotel, Motel and Short-term Rental	\$1,816,705	\$1,770,365	\$1,591,545	\$1,772,000
PEG Programming	\$97,240	\$79,356	\$51,950	\$80,000
Infrastructure Contributions	\$1,555,288	\$1,584,705	\$1,435,945	\$1,525,000

Charges For Services

Charges for Services

Charges for services represent an important source of revenue for the City of Harlingen and are designed to recover all or a portion of the cost of providing specific services to individuals, businesses, and other users. Unlike general taxes, these revenues are based on usage and are intended to align the cost of services with the beneficiaries who receive them.

The City assesses charges for services across a variety of operational areas, including but not limited to solid waste collection, building permits and inspections, planning and zoning activities, parks and recreation programs, library services, and other regulatory or user-driven functions. These charges help offset operating costs and reduce reliance on property and sales tax revenues to fund services that are not universally used by all residents.

Cost Recovery and Rate Setting

The City Commission periodically reviews fees and charges to evaluate cost recovery, service demand, and regional comparability. Fee adjustments are considered carefully and are based on the cost of service delivery, operational efficiencies, statutory limitations, and the goal of maintaining affordability for residents and businesses. In many cases, fees are structured to recover only a portion of total costs, with the remaining costs subsidized by the General Fund in recognition of the broader public benefit provided by the service.

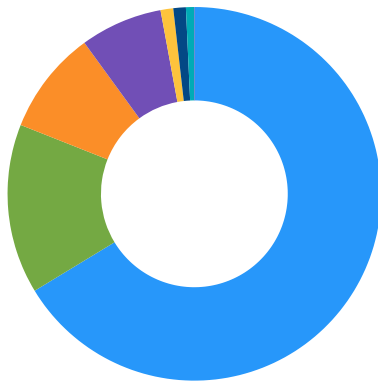
This approach allows the City to balance fiscal responsibility with accessibility, ensuring that essential services remain available while maintaining transparency and fairness in how costs are allocated.

Role in Financial Sustainability

Charges for services contribute to the City's overall financial sustainability by providing a stable and predictable revenue stream that responds to service activity levels rather than valuation or consumer spending trends alone. By appropriately matching costs with users, the City is able to better manage operating expenditures, support service quality, and preserve general revenues for core municipal functions.

The City of Harlingen remains committed to maintaining a diversified revenue structure. Charges for services, in combination with property tax, sales tax, and other revenues, help ensure the City's ability to deliver reliable services, invest in infrastructure, and meet the evolving needs of the community.

FY26 Charges for Services by Type



- Charges for Services - Sanitation **\$10,823,000** (66.31%)
- Charges for Services - Internal Services **\$2,400,000** (14.70%)
- Charges for Services - Miscellaneous **\$1,464,184** (8.97%)
- Charges for Services - Tony Butler Golf Course **\$1,160,900** (7.11%)
- Charges for Services - Rentals **\$180,400** (1.11%)
- Charges for Services - Auditorium **\$175,000** (1.07%)
- Charges for Services - Reimbursements **\$117,396** (0.72%)
- Charges for Services - Museum **\$950** (0.01%)

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Charges for Services - Rentals	\$275,852	\$194,541	\$186,601	\$180,400
Charges for Services - Miscellaneous	\$1,579,742	\$1,839,757	\$1,892,901	\$1,464,184
Charges for Services - Reimbursements	\$192,469	\$160,751	\$138,206	\$117,396
Charges for Services - Auditorium	\$153,913	\$153,763	\$106,946	\$175,000
Charges for Services - Sanitation	\$10,662,287	\$10,491,231	\$9,794,297	\$10,823,000
Charges for Services - Museum	\$543	\$892	\$682	\$950
Charges for Services - Tony Butler Golf Course	\$94,0955	\$483,585	\$1,136,668	\$1,160,900
Charges for Services - Internal Services	\$4,201,359	\$2,547,085	\$2,208,031	\$2,400,000

Other Revenues

Other revenues represent a broad and diverse category of funding sources that supplement the City of Harlingen's primary operating revenues and support a wide range of municipal programs, services, and financial obligations. These revenues are generally non-tax in nature, may be one-time or cyclical, and often fluctuate based on external factors such as grant availability, interest rates, economic conditions, and interfund activity.

Major components of other revenues include intergovernmental revenues, contributions, interest earnings, penalties and fines, transfers, health insurance fund activity, and miscellaneous revenues. Collectively, these sources provide important financial flexibility and allow the City to leverage external funding opportunities while maintaining prudent fiscal management.

Intergovernmental revenues consist primarily of state and federal grants, shared revenues, and reimbursements that support specific programs, capital projects, public safety initiatives, infrastructure investments, and other eligible activities. These revenues can vary significantly from year to year based on grant cycles, award timing, and program eligibility, and may include both recurring and one-time funding sources.

Contributions include funding received from external partners, developers, organizations, or other entities for specific purposes or projects. These revenues are typically restricted in nature and are recognized when earned or received in accordance with applicable accounting standards.

Interest earnings are generated from the investment of City funds in accordance with the City's adopted investment policy and state law. Earnings are influenced by cash balances, investment strategy, and prevailing interest rates, and may fluctuate as market conditions change.

Penalties, fines, and forfeitures consist of revenues associated with enforcement activities, code compliance, court operations, and other regulatory functions. While these revenues help offset enforcement and administrative costs, they are not relied upon as a primary or growth-oriented funding source.

Transfers reflect the movement of resources between City funds to support operational needs, capital projects, debt service, or internal service activities. These amounts vary based on budgeted funding strategies and specific program requirements.

Health insurance fund revenues represent contributions and reimbursements associated with the City's employee health insurance program and are accounted for separately due to their specialized purpose and cost structure.

Miscellaneous revenues include a variety of smaller or infrequent revenue sources that do not fall neatly into other categories. These revenues are generally unpredictable and are budgeted conservatively.

Revenue Characteristics and Variability

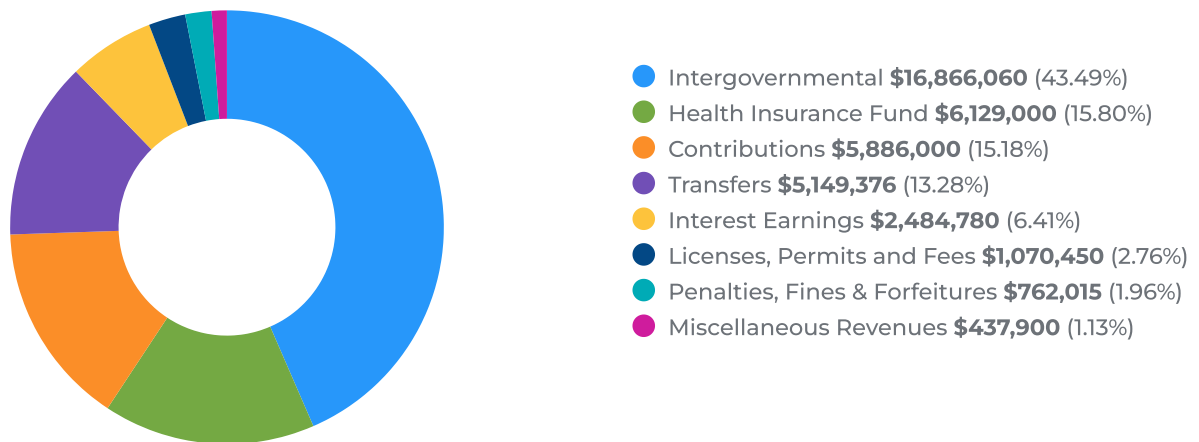
Other revenues are inherently variable and, in many cases, non-recurring. As a result, the City takes a conservative approach when projecting these revenues, relying on confirmed grant awards, historical

trends, contractual agreements, and known funding commitments. One-time revenues are carefully evaluated to ensure they are not used to support ongoing operating costs.

Role in Financial Sustainability

Although other revenues may fluctuate from year to year, they play a critical role in supporting strategic initiatives, capital investment, and operational flexibility. By effectively managing these revenue sources and avoiding structural dependence on non-recurring funds, the City of Harlingen strengthens its long-term financial position and maintains alignment with best practices in governmental budgeting and financial reporting.

FY26 Other Revenue by Type



Other Revenues By Type

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Contributions	\$8,623,355	\$4,684,778	\$853,944	\$5,886,000
Licenses, Permits and Fees	\$9,840,62	\$1,018,152	\$1,196,340	\$1,070,450
Penalties, Fines & Forfeitures	\$815,541	\$654,895	\$736,033	\$762,015
Intergovernmental	\$13,906,130	\$15,649,166	\$5,171,889	\$16,866,060
Interest Earnings	\$3,584,381	\$4,343,082	\$3,420,182	\$2,484,780
Transfers	\$5,101,117	\$3,667,283	\$3,646,735	\$5,149,376
Miscellaneous Revenues	\$682,856	\$7,158,747	\$493,549	\$437,900
Health Insurance Fund	\$5,713,666	\$6,079,634	\$6,417,837	\$6,129,000



Mayor and City Commission

Department Overview

The Mayor and City Commission serve as the legislative and policymaking body of the City of Harlingen. The Commission is responsible for setting strategic direction, adopting the annual budget, establishing City policies, and ensuring the efficient and effective delivery of municipal services that enhance the quality of life for Harlingen residents.

The governing body consists of the Mayor and five City Commissioners, each elected to represent the community's interests while fostering fiscal responsibility, transparency, and sustainable growth

Mission Statement

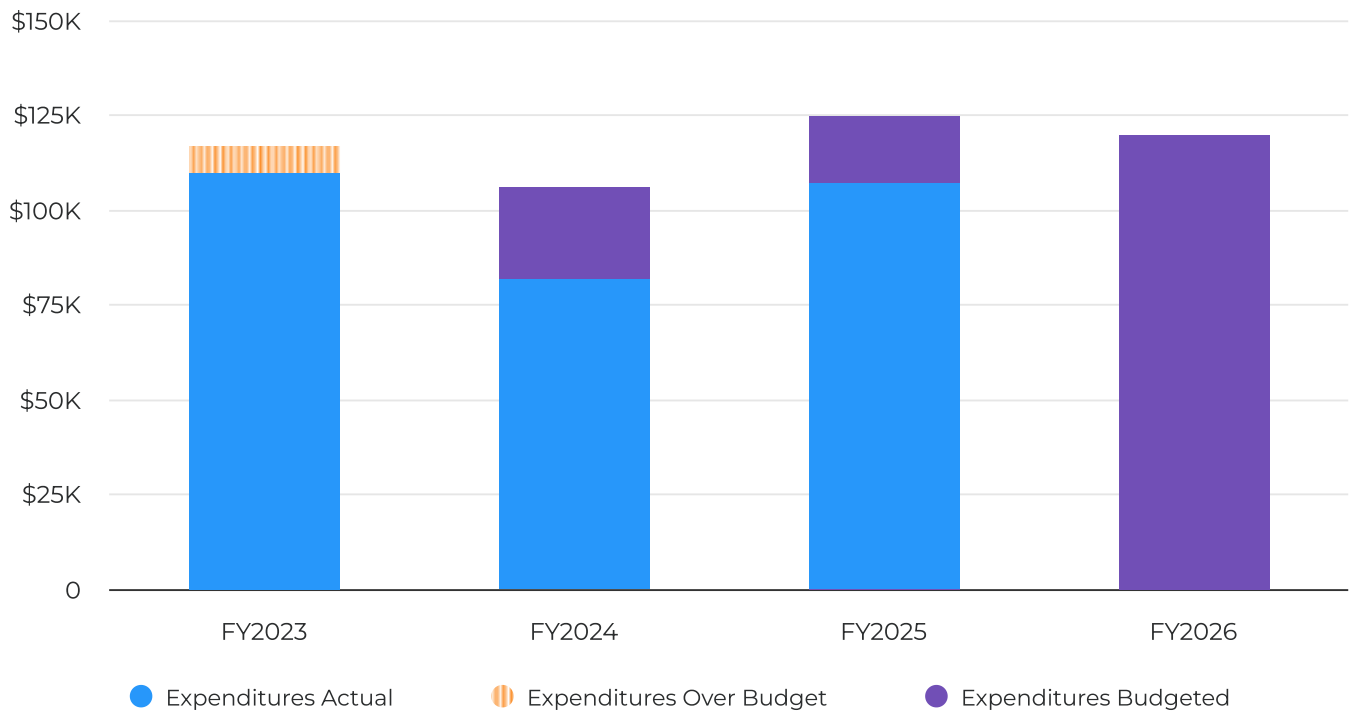
The Mayor and City Commission are committed to providing visionary leadership, transparent governance, and responsive public service. Together, they strive to enhance the quality of life for all Harlingen residents by establishing sound policies, ensuring fiscal responsibility, and fostering a safe, vibrant, and inclusive community.

Strategic Alignment: Leadership, Transparency, and Community Engagement

Strategic Priority: The Mayor and City Commission provide leadership and direction aligned with the City's strategic priorities, emphasizing open governance, fiscal stewardship, and collaboration with citizens, businesses, and regional partners.

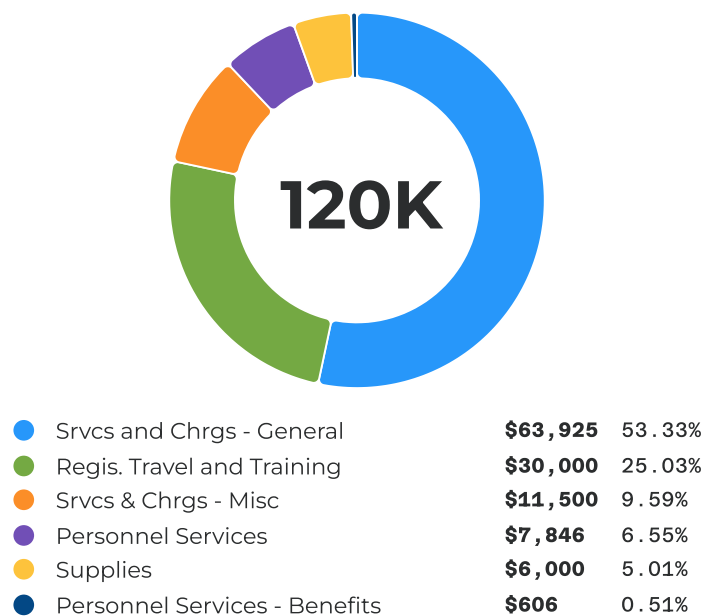
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



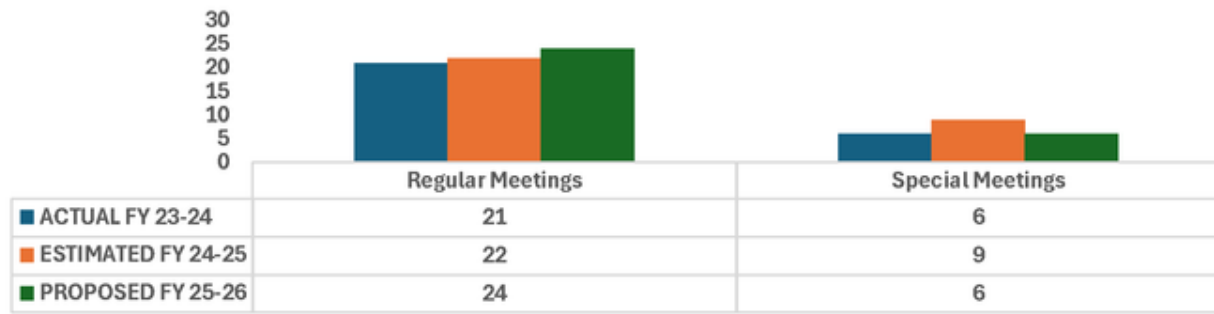
Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$7,800	\$7,800	\$7,800	\$7,846
Personnel Services - Benefits	\$603	\$602	\$603	\$606
Supplies	\$4,698	\$1,641	\$2,446	\$6,000
Srvcs and Chrgs - General	\$66,603	\$43,336	\$49,958	\$63,925
Regis. Travel and Training	\$36,062	\$27,973	\$40,553	\$30,000
Srvcs & Chrgs - Misc	\$1,000	\$211	\$5,411	\$11,500
Total Expenditures	\$116,765	\$81,563	\$106,770	\$119,877

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Provide strategic leadership and policy direction for the City of Harlingen.	Align municipal operations and capital planning with long-term strategic priorities.	- Adopt and monitor implementation of the City's Strategic Plan. - Review and approve a balanced annual operating and capital budget. - Conduct annual goal-setting and performance review sessions.
Promote transparency, accountability, and public trust in local government.	Ensure City decisions, actions, and financial information are communicated openly and effectively.	- Broadcast all City Commission meetings via public access and online platforms. - Expand digital access to City records and meeting materials. - Support publication of the annual budget and financial reports in accordance with GFOA best practices.
Strengthen community engagement and regional collaboration.	Foster meaningful connections with residents, businesses, and neighboring jurisdictions.	- Host community forums and listening sessions in each district. - Participate in regional initiatives that promote economic growth and infrastructure development. - Encourage citizen involvement through advisory boards and committees.

Performance Indicators



Key Accomplishments (FY 2025)

- Adopted a structurally balanced FY 2025–2026 budget with a focus on capital investment and fiscal stability.
- Expanded public engagement through hybrid in-person and online participation options.
- Continued recognition from GFOA for excellence in financial reporting and budgeting.

Future Initiatives (FY 2026)

In FY 2025–2026, the Mayor and City Commission will focus on:

- Advancing infrastructure and downtown revitalization initiatives.
- Strengthening intergovernmental partnerships to support regional economic growth.
- Increasing accessibility to local government processes through technology and outreach.

Elected Officials Contact

Elected Official	Contact Information
Norma Sepulveda, City Mayor	phone: (956) 216-5001 email: nsepulveda@harlingentx.gov
Delia Cavazos-Gamez, Commissioner District 1	phone: (956) 216-5001 email: deliacg@harlingentx.gov
Daniel Nemecio Lopez, Commissioner District 2	phone: (956) 216-5001 email: danielnlopez@harlingentx.gov
Michael Mezmar, Commissioner District 3	phone: (956) 216-5001 email: mmezmar@harlingentx.gov
Frank Morales, Commissioner District 4	phone: (956) 216-5001 email: fmorales@harlingentx.gov
Rene Perez, Commissioner District 5	phone: (956) 216-5001 email: reneperez@harlingentx.gov

City Manager

Department Overview

The City Manager, with the assistance of the Assistant City Managers for Internal and External Services, oversees the orderly growth and development of the City, ensuring that services are delivered efficiently, effectively, and equitably. The office provides strategic direction for all municipal operations, develops and administers policies established by the City Commission, and maintains strong relationships with state, federal, and regional partners.

The City Manager's Office plays a central role in aligning departmental operations with citywide priorities, ensuring fiscal responsibility, promoting transparency, and fostering a culture of continuous improvement and collaboration throughout the organization.

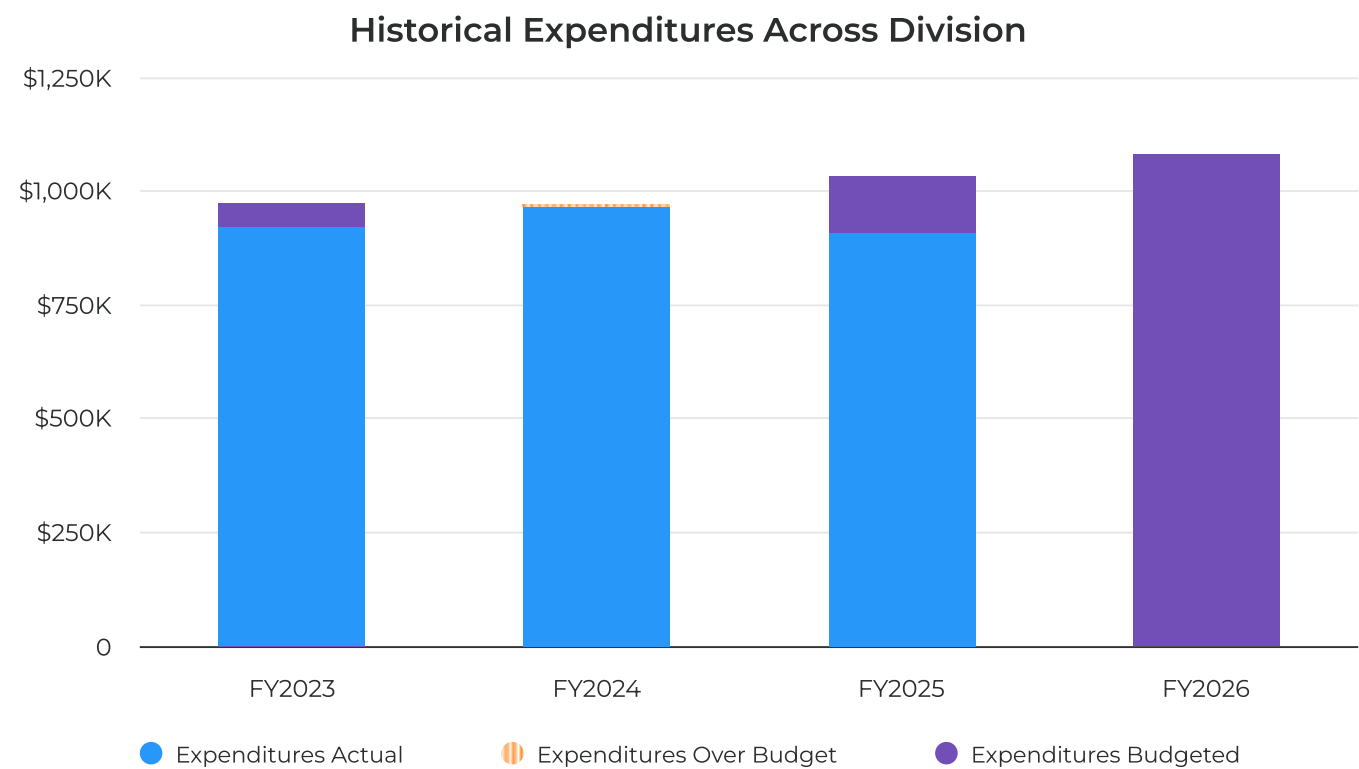
Mission Statement

To provide visionary leadership and effective management that ensures the delivery of quality public services, promotes economic growth, and enhances the quality of life for all residents of Harlingen. The City Manager's Office collaborates with the City Commission, Assistant City Managers, Department Directors, and the community to implement policies, optimize resources, and foster a business-friendly environment.

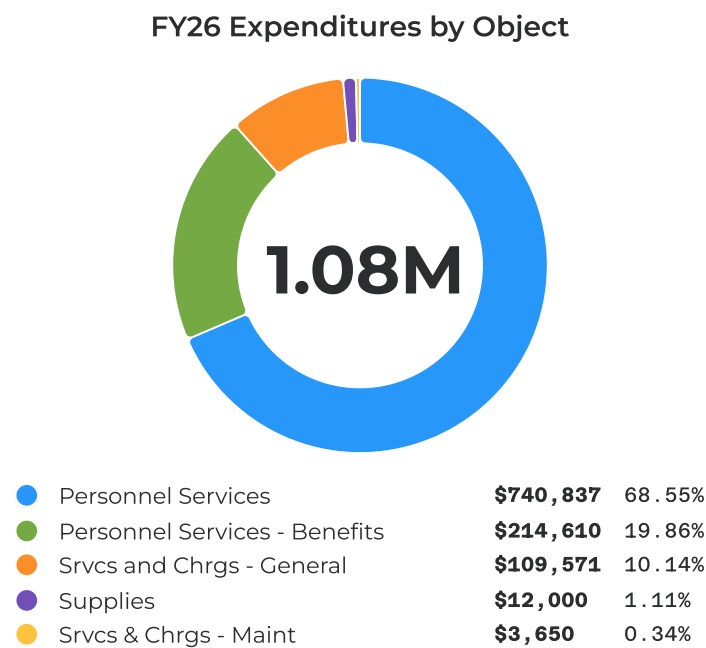
Strategic Alignment: Effective Governance & Organizational Excellence

Strategic Priority: The City Manager's Office advances the City Commission's priorities by ensuring that City operations are fiscally responsible, transparent, and strategically focused. Through cross-departmental coordination and data-driven decision-making, the Office strengthens public trust and promotes long-term community sustainability.

Expenditure Summary



Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$676,703	\$710,511	\$658,578	\$740,837

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$165,763	\$179,183	\$159,384	\$214,610
Supplies	\$6,912	\$10,471	\$8,890	\$12,000
Srvcs and Chrgs - General	\$70,978	\$70,016	\$78,899	\$109,571
Srvcs & Chrgs - Maint	-	\$768	-	\$3,650
Srvcs & Chrgs - Misc	\$192	-\$460	-	-
Total Expenditures	\$920,548	\$970,490	\$905,751	\$1,080,668

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Effective Governance & Leadership	Ensure the effective implementation of City Commission policies and directives.	- Maintain regular communication with City Commission and departments. - Provide timely updates on strategic initiatives and projects. - Conduct bi-weekly staff meetings with Department Heads.
Economic Development	Strengthen the City's business environment and expand employment opportunities.	- Collaborate with the Harlingen EDC to identify and promote Opportunity Zone projects. - Continue marketing the Harlingen Convention Center and Cold Storage Facility. - Develop funding strategies for quality-of-life and transportation projects.
Infrastructure & Quality of Life	Improve infrastructure and amenities to enhance residents' well-being.	- Advance citywide and ETJ drainage improvement initiatives. - Promote beautification and entryway corridor projects. - Support Healthy Harlingen and wellness programs.
Financial Stewardship	Ensure fiscal integrity and sustainability through sound financial management.	- Prepare and present a balanced FY 2025 budget. - Work with the Internal Auditor to strengthen internal controls. - Identify grant opportunities and new funding sources.
Education & Workforce Development	Expand educational partnerships and learning opportunities in the region.	- Collaborate with UTRGV to expand their Harlingen campus footprint. - Support programs that strengthen local workforce development.
Community Engagement & Transparency	Foster open communication and citizen participation in local government.	- Promote awareness of City activities, projects, and events. - Continue "open door" and community outreach initiatives. - Enhance communication channels through digital platforms.

Goal	Objective	Key Initiatives / Strategies
Organizational Excellence & Succession Planning	Build a strong organizational culture that promotes leadership and accountability.	- Continue professional development and training for Department Heads.- Implement a formal succession plan for key leadership positions.- Conduct annual performance and leadership evaluations.

Key Accomplishments (FY 2025)

- Advanced major drainage and beautification projects citywide.
- Facilitated collaboration with the Harlingen EDC to create new job and investment opportunities.
- Strengthened communication between the City Manager's Office and all departments through bi-weekly meetings.
- Continued engagement with UTRGV to explore academic expansion in Harlingen.

Future Initiatives (FY 2026)

- Finalize and implement the City of Harlingen Strategic Plan.
- Develop a comprehensive infrastructure funding strategy with emphasis on drainage and transportation.
- Expand citizen engagement platforms and enhance transparency through digital reporting platforms.
- Pursue additional grant opportunities to support capital projects.

Office of the City Manager Contact

Contact	Contact Information
Gabriel Gonzalez, City Manager	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5002 email: ggonzalez@harlingentx.gov
Dr. Josh Ramirez, Assistant City Manager for Internal Services	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5002 email: jramirez@harlingentx.gov
Oscar Garcia, Assistant City Manager for External Services	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5002 email: oscarg@harlingentx.gov

City Attorney

Department Overview

The Legal Department provides comprehensive legal services to the Mayor, City Commission, City Manager, and all City departments. The Department ensures that City operations and policies comply with applicable laws and regulations, minimizes legal risk, and protects the City's interests through effective legal representation, policy review, and proactive risk management.

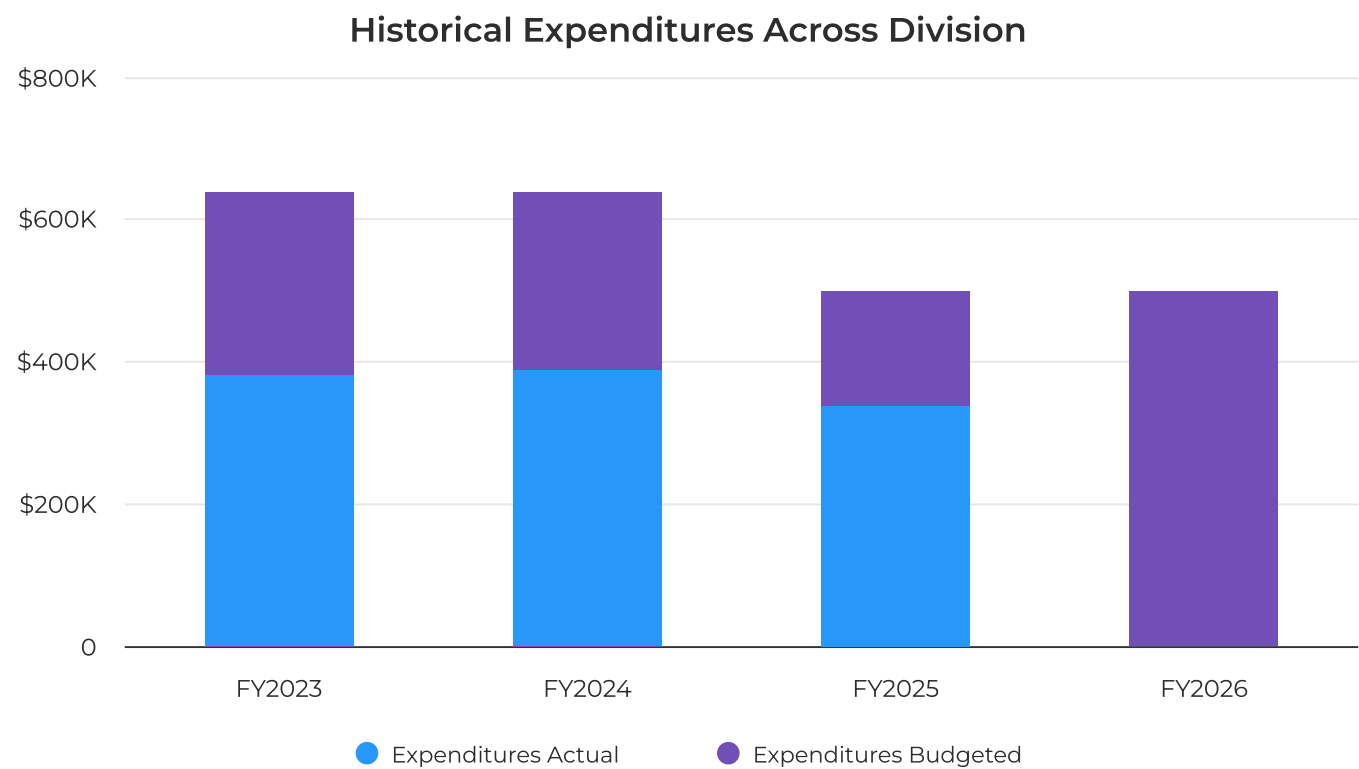
Mission Statement

To provide professional, timely, and effective legal counsel that supports lawful, ethical, and efficient governance, while safeguarding the interests of the City of Harlingen and its residents.

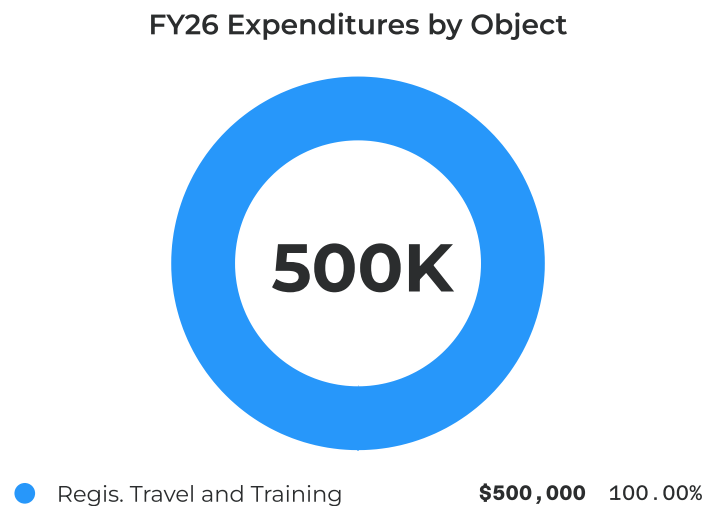
Strategic Alignment: Governance, Compliance, and Legal Integrity

Strategic Priority: The Legal Department supports the City's strategic goals by ensuring legal compliance, enhancing transparency, and mitigating potential risks. Through sound legal guidance and training, the Department fosters responsible decision-making and protects the City's financial and reputational integrity.

Expenditure Summary



Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$208	\$225	-	-
Regis. Travel and Training	\$381,069	\$388,233	\$336,962	\$500,000
Total Expenditures	\$381,277	\$388,458	\$336,962	\$500,000

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Provide effective legal representation and advisory services to the City.	Deliver timely, accurate, and proactive legal counsel to the Mayor, Commission, and City staff.	• Review and approve contracts, ordinances, and resolutions. • Provide real-time legal support during City Commission meetings. • Develop and update standard legal templates for City use.
Minimize the City's legal exposure and ensure compliance with applicable laws.	Reduce liability through preventive legal review and staff training.	• Conduct annual legal compliance and ethics training. • Review City policies and procedures for legal sufficiency. • Collaborate with Risk Management to track and mitigate potential legal claims.
Support efficient and transparent governance.	Ensure all City Commission actions and administrative procedures comply with the Texas Open Meetings Act, Public Information Act, and other applicable laws.	• Review agenda items and materials for compliance. • Provide guidance on records retention and public disclosure. • Maintain online access to City ordinances and resolutions.
Manage litigation and claims effectively.	Resolve legal disputes in a manner that protects the City's financial and operational interests.	• Coordinate with outside counsel as needed. • Track and report case outcomes and settlement activity. • Maintain centralized case management system.

Key Accomplishments (FY 2025)

- Conducted comprehensive review of City ordinances for modernization and compliance.
- Implemented electronic legal document management system to streamline workflows.
- Delivered annual ethics and open meetings training for City officials and department heads.
- Reduced pending litigation cases by 25% through negotiated settlements and proactive risk mitigation.

Future Initiatives (FY 2026)

- Continuing modernization of the City Code of Ordinances.
- Enhancing internal training on procurement, contracting, and ethics.
- Expanding legal support for development and infrastructure projects.
- Strengthening coordination with Risk Management and Human Resources to reduce liability exposure.

City Attorney Contact

Contact	Contact Information
Mark Sossi, City Attorney	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5002 email: msossi@harlingentx.gov

Media and Communications

Department Overview

The Media & Communications Department, which includes the Public Information Office (PIO), is responsible for developing, coordinating, and disseminating information to the public, news media, and City employees. The Department promotes transparency, public engagement, and awareness of City programs, initiatives, and services through effective communication strategies, digital media, and community outreach.

Mission Statement

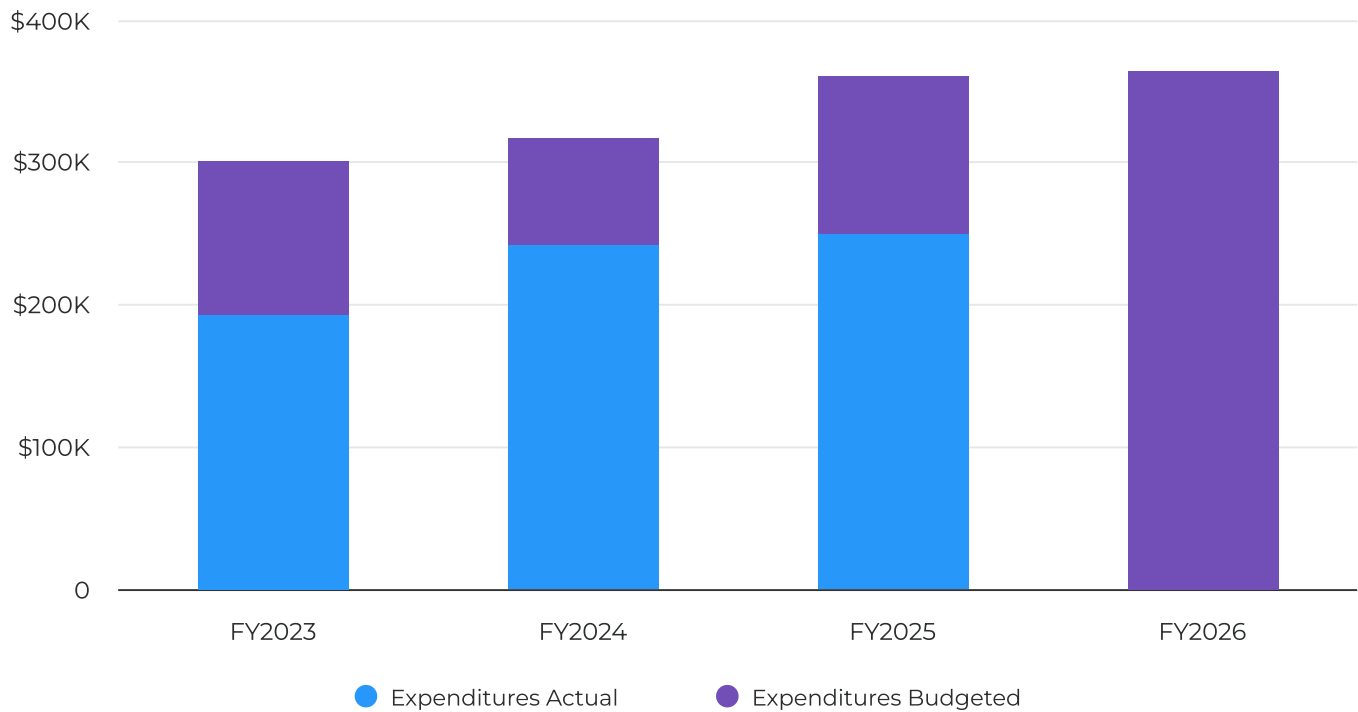
To enhance public trust and community engagement by providing timely, accurate, and accessible information about City services, programs, and initiatives, while promoting a positive image of the City of Harlingen through effective communication and media relations.

Strategic Alignment: Transparency, Communication, and Community Engagement

Strategic Priority: The Media & Communications Department supports the City's commitment to open government and civic engagement by ensuring residents have access to reliable information. Through multimedia communication platforms, public outreach, and collaboration with departments, the office enhances public understanding of City operations and strengthens community relationships.

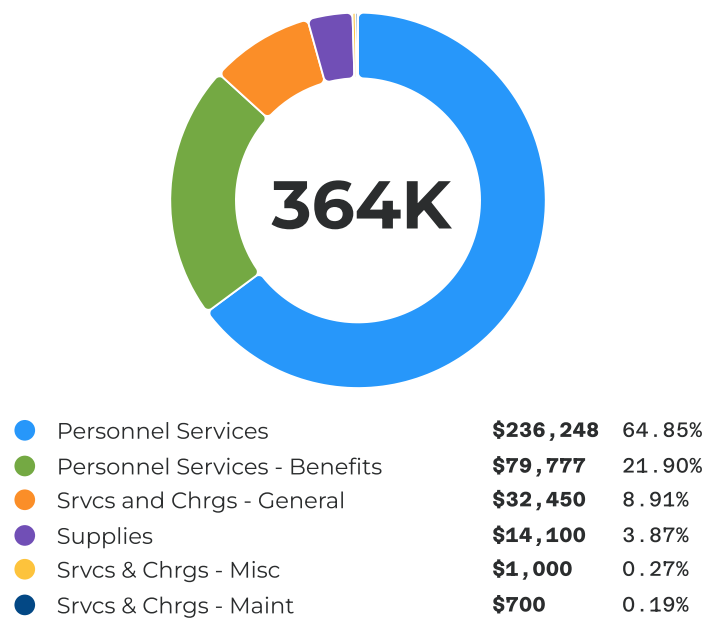
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$138,859	\$161,134	\$159,580	\$236,248
Personnel Services - Benefits	\$35,821	\$47,652	\$47,352	\$79,777
Supplies	\$5,569	\$4,611	\$14,023	\$14,100
Srvcs and Chrgs - General	\$12,035	\$25,451	\$23,770	\$32,450
Srvcs & Chrgs - Maint	-	-	\$3,379	\$700
Srvcs & Chrgs - Misc	\$782	\$2,898	\$847	\$1,000
Other Expenses	-\$327	\$327	-	-
Total Expenditures	\$192,739	\$242,071	\$248,951	\$364,275

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Promote transparent, accurate, and timely communication with the public.	Provide clear, consistent, and accessible information regarding City programs, services, and initiatives.	• Issue press releases, media advisories, and official statements. • Coordinate press conferences and community updates. • Maintain updated content on the City website and social media platforms.
Strengthen public engagement and community outreach.	Increase opportunities for residents to connect with City government and participate in civic processes.	• Develop and promote public awareness campaigns on City initiatives. • Support community events and outreach activities. • Launch surveys and interactive tools for citizen feedback.
Enhance the City's digital and social media presence.	Expand the City's online communication channels to reach broader audiences.	• Increase video production and live-streaming of public meetings. • Optimize social media engagement through analytics and scheduling tools. • Collaborate with departments on multimedia content creation.

Goal	Objective	Key Initiatives / Strategies
Support internal communications and employee engagement.	Improve internal messaging to ensure City staff are informed and aligned with City goals.	• Distribute internal newsletters and updates. • Develop communication toolkits for departments. • Provide media training for City leadership and spokespersons.

Key Accomplishments (FY 2025)

- Successfully implemented a citywide rebranding initiative, including updated logos and communication materials.
- Expanded social media presence by 25% across all platforms.
- Produced and broadcast over 100 public service announcements and informational videos.
- Enhanced crisis communication protocols to improve emergency response coordination.

Future Initiatives (FY 2026)

- Launching a refreshed City website with enhanced accessibility and usability.
- Expanding bilingual communication across all media platforms.
- Increasing use of video storytelling to highlight City projects and community initiatives.
- Implementing advanced analytics to measure communication effectiveness and public engagement.

Media and Communications Contact

Contact	Contact Information
Rachel Saldana, Media and Communications Director	209 W. Jackson Avenue Harlingen, Texas 78550 phone: (956) 216-5030 email: rsaldana@harlingentx.gov

Special Projects

Department Overview

The Special Projects Department collaborates with City departments, community partners, and external agencies to plan, develop, and implement initiatives that advance the City's strategic priorities. Under the direction of the City Manager, the department provides analytical support, conducts research, develops grant proposals, and oversees the coordination of high-impact projects. These projects are selected based on their potential to improve City operations, enhance service delivery, and benefit the Harlingen community as a whole.

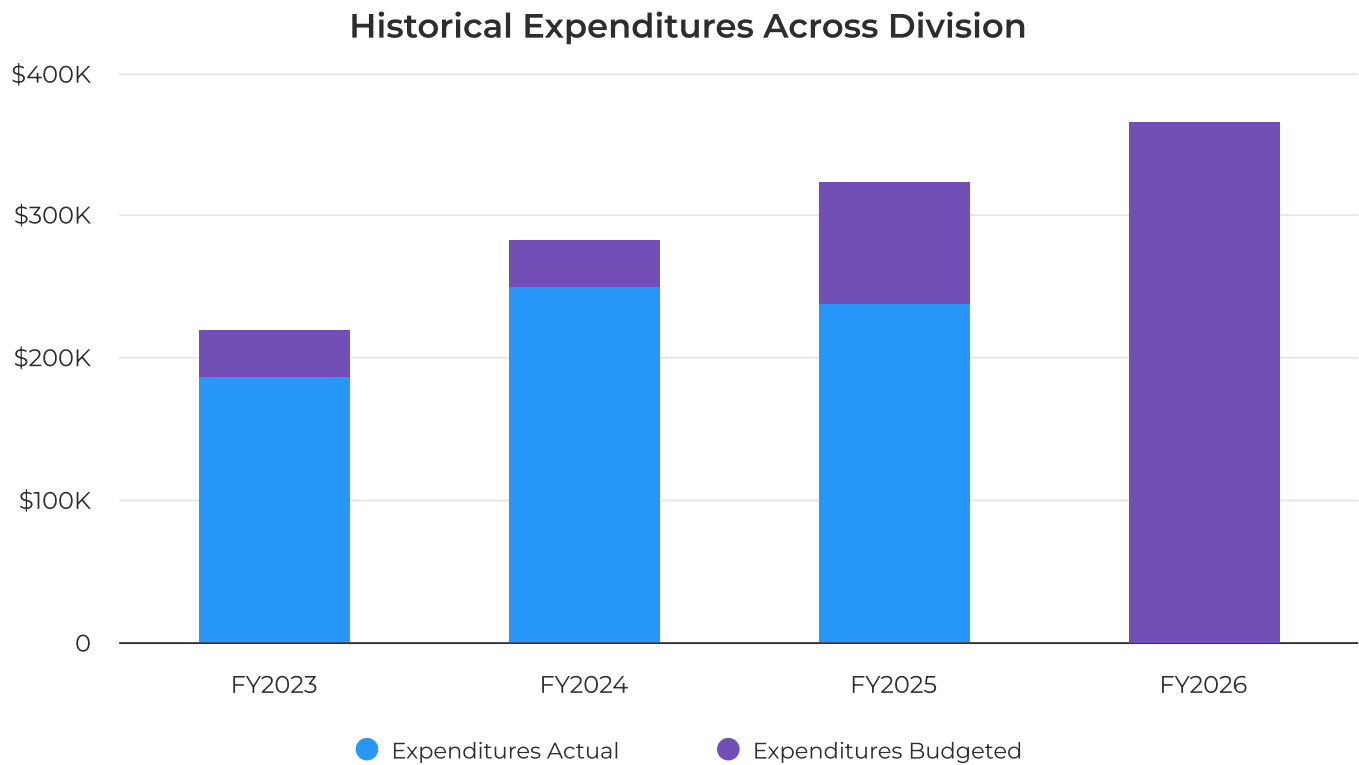
Mission Statement

To enhance the efficiency, innovation, and effectiveness of City operations through research, strategic project management, and collaborative partnerships, while securing external funding to advance community priorities and City Manager-led initiatives.

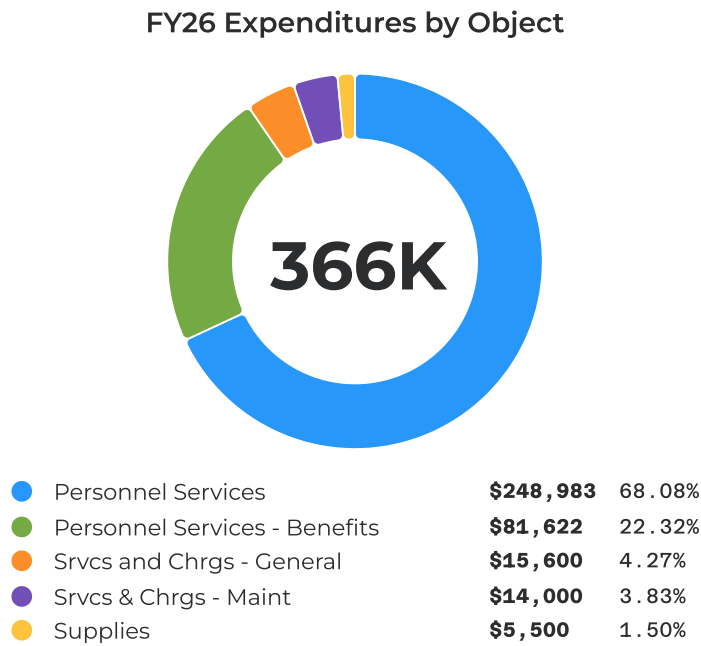
Strategic Alignment: Effective Governance, Innovation, and Community Collaboration

Strategic Priority: The Special Projects Department aligns with the City's strategic priorities by fostering innovation, promoting cross-departmental collaboration, and leveraging grant opportunities to support major City initiatives. The department ensures that projects identified by the City Manager are effectively executed to deliver measurable results and long-term community benefit.

Expenditure Summary



Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$132,778	\$173,576	\$160,497	\$248,983

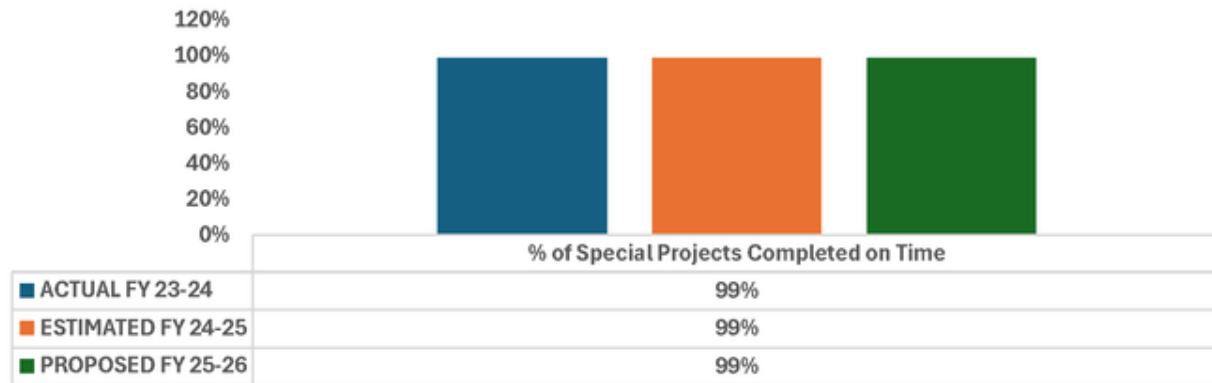
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$33 , 620	\$45 , 942	\$48 , 081	\$81 , 622
Supplies	\$83	\$5 , 298	\$6 , 464	\$5 , 500
Srvcs and Chrgs - General	\$3 , 478	\$7 , 309	\$10 , 150	\$15 , 600
Srvcs & Chrgs - Maint	\$15 , 976	\$16 , 899	\$11 , 779	\$14 , 000
Total Expenditures	\$185 , 935	\$249 , 023	\$236 , 970	\$365 , 705

Goals, Objectives, and Key Initiatives

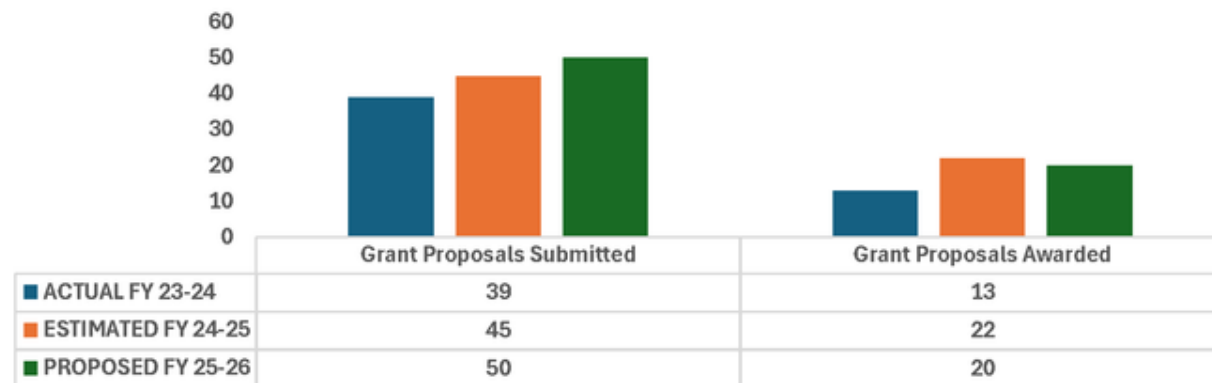
Goal	Objective	Key Initiatives / Strategies
Support City Manager-led initiatives that improve operational efficiency and community outcomes.	Provide project management, coordination, and analytical support for special initiatives.	• Coordinate interdepartmental teams for strategic projects. • Monitor progress and report outcomes to City leadership. • Provide policy research and recommendations.
Enhance the City's capacity to secure and manage grant funding.	Identify, develop, and submit competitive grant applications to support City programs and infrastructure projects.	• Maintain an active grant opportunities database. • Collaborate with departments to align grants with operational needs. • Oversee compliance and reporting for awarded grants.
Strengthen collaboration and partnerships with community stakeholders.	Foster partnerships with regional organizations, nonprofits, and agencies to advance shared priorities.	• Participate in regional planning efforts. • Facilitate stakeholder engagement and collaboration. • Promote public-private partnerships for community improvement projects.
Promote data-driven decision-making and continuous improvement.	Utilize performance metrics and research to guide policy and operational recommendations.	• Conduct project evaluations and cost-benefit analyses. • Develop internal dashboards and progress reports. • Support strategic planning and innovation initiatives.

Performance Indicators

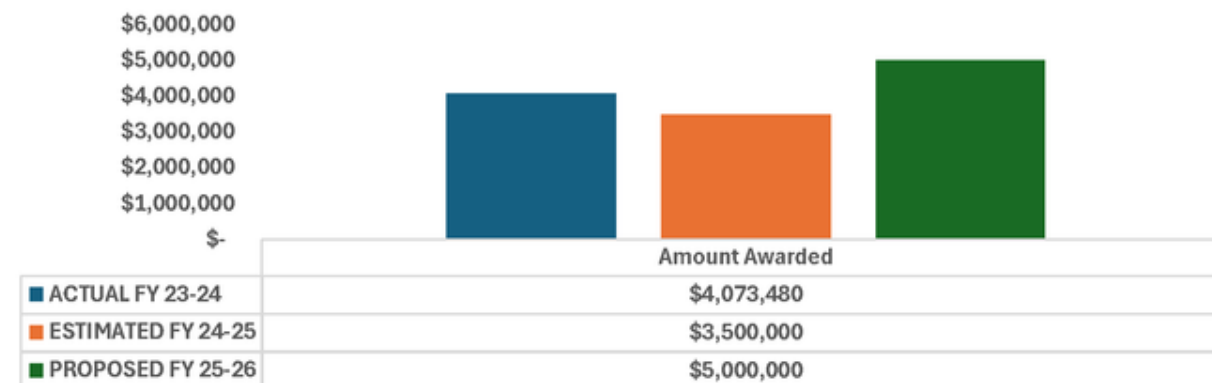
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Secured over \$4 million in federal and state grants to support infrastructure and community projects.
- Managed the successful completion of multiple City Manager-priority initiatives, including downtown revitalization planning and facility improvements.
- Established a centralized grant management tracking system.
- Enhanced cross-departmental collaboration through improved project reporting and coordination tools.

Future Initiatives (FY 2026)

- Expanding training and resources for City departments to pursue grant funding.
- Implementing a Citywide project tracking dashboard for greater transparency.
- Supporting City Manager initiatives related to sustainability, economic development, and

Special Projects Contact

Contact	Contact Information
Ana Hernandez , AICP, CNU-A, CPM Planning and Development Director/ Special Projects Director	502 East Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5242 email: ahernandez@harlingentx.gov

City Secretary and Administrative Services

Department Overview

The City Secretary and Administrative Services Department provides essential administrative, legislative, and general government support for the City of Harlingen. This department serves as the custodian of official City records, coordinates City Commission meetings and agendas, oversees elections in accordance with state law, and ensures transparency and accessibility of public information.

Administrative Services manages key intergovernmental and community support functions, including payments to the Cameron Appraisal District and Cameron County Tax Office for property tax assessment and collection services, and funding allocations to community service organizations such as the Boys & Girls Club and Loaves & Fishes. The department also manages the City's Miscellaneous Account, which includes employee training, seminars, consultant fees, and recognition programs that promote organizational effectiveness and staff development.

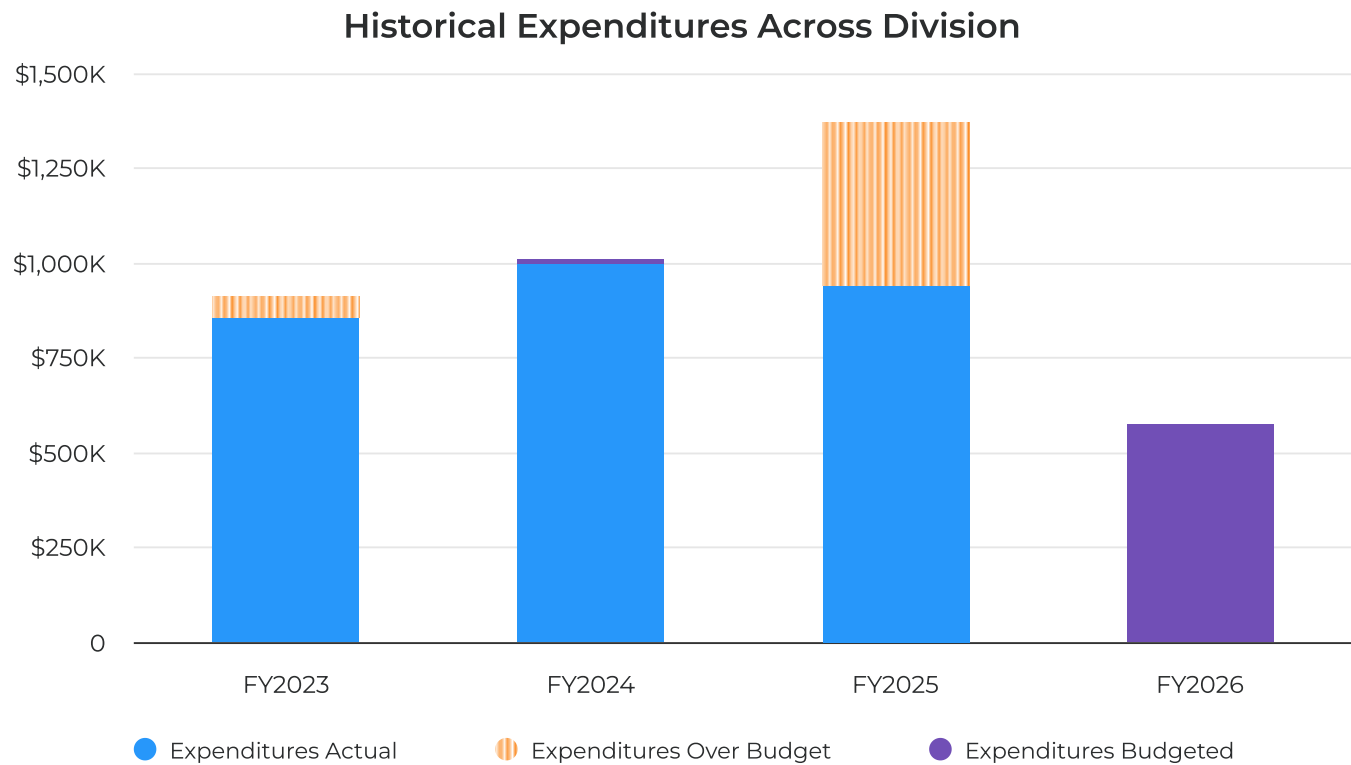
Mission Statement

To ensure open and transparent governance, preserve public records with integrity, support effective City operations, and foster collaboration with community partners to enhance quality of life and uphold public trust.

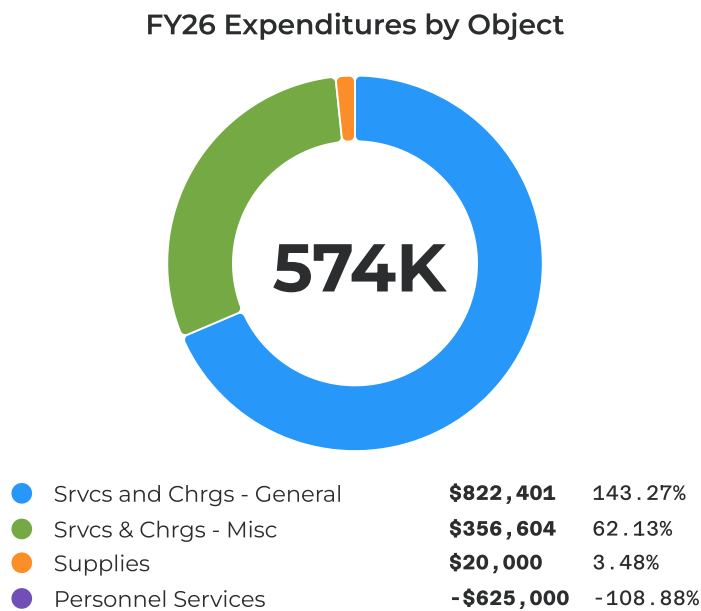
Strategic Alignment: Responsible Governance, Transparency, Operational Excellence, and Community Support

Strategic Priorities: The City Secretary and Administrative Services Department directly supports the City's strategic vision by promoting transparency, maintaining compliance with state and local regulations, coordinating key administrative functions, and supporting organizations that advance community well-being. Through effective management and communication, the department ensures continuity of operations and fosters confidence in local government.

Expenditure Summary



Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$11,550	\$11,300	\$9,750	-\$625,000
Supplies	\$11,527	\$15,579	\$20,095	\$20,000

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$703,737	\$760,901	\$1,080,642	\$822,401
Srvcs & Chrgs - Misc	\$185,292	\$209,111	\$261,056	\$356,604
Capital Outlay	-	-	\$1,719	-
Total Expenditures	\$912,106	\$996,892	\$1,373,262	\$574,005

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Ensure transparent and compliant governance processes.	Maintain accurate City records, agendas, minutes, and public notices in compliance with Open Meetings and Public Information laws.	• Prepare and post City Commission agendas and minutes in accordance with Texas Open Meetings Act. • Maintain and digitize City ordinances, resolutions, and contracts. • Oversee the administration of City elections and ensure legal compliance.
Enhance efficiency and accountability in administrative operations.	Oversee payments for appraisal, tax collection, and general government services in compliance with City policies and state regulations.	• Coordinate timely payments to the Cameron Appraisal District and County Tax Office. • Review intergovernmental service contracts annually for compliance and accuracy. • Maintain detailed documentation of administrative expenditures.
Strengthen support for community service and youth development organizations.	Facilitate funding and partnerships with local nonprofit organizations to deliver critical social services.	• Administer funding for Boys & Girls Club and Loaves & Fishes. • Evaluate program outcomes to ensure accountability. • Explore partnership opportunities with additional community service providers.
Promote employee engagement, recognition, and professional development.	Manage the City's Miscellaneous Accounts related to employee training, seminars, and recognition programs.	• Coordinate staff participation in professional development opportunities. • Organize annual employee recognition and service award events. • Monitor program effectiveness and budget utilization.

Goal	Objective	Key Initiatives / Strategies
Maintain effective communication and collaboration with external agencies.	Ensure all administrative processes involving other entities are conducted in a timely and transparent manner.	• Serve as liaison for intergovernmental coordination and contract management. • Streamline document workflows through process automation. • Maintain records of all interagency agreements.

Key Accomplishments (FY 2025)

- Maintained 100% compliance with all Open Meetings Act and Public Information Act deadlines.
- Successfully administered municipal elections in accordance with state requirements.
- Achieved full compliance with interagency payment schedules and contract reviews.
- Continued funding support for Boys & Girls Club and Loaves & Fishes community programs.
- Enhanced employee engagement through recognition events and professional development initiatives.
- Expanded digital records management to improve accessibility and transparency.

Future Initiatives (FY 2026)

- Expand digital records management and archival systems for improved efficiency.
- Enhance employee development through certification and leadership training.
- Strengthen partnerships with community organizations to address emerging needs.
- Increase public access to meeting agendas, ordinances, and historical records through enhanced online platforms.

City Secretary and Administrative Services Contact

Contact	Contact Information
Mayra Herrera, TRMC City Secretary	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5001 email: mherrera@harlingentx.gov
Hermelinda Gonzalez Deputy City Secretary	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5001 email: hgonzales@harlingentx.gov

Internal Audit

Department Overview

Article IV, Section 14 of the City Charter establishes the Internal Audit Department as an independent and objective assurance function. The department reports directly to the Audit Committee, the Mayor, and the City Commission, ensuring accountability and transparency across all municipal operations.

Internal Audit conducts performance audits and attestation engagements of City departments, programs, and activities in accordance with Government Auditing Standards (GAS). These engagements provide objective analysis and recommendations to improve operational performance, reduce costs, and strengthen public accountability.

Through systematic evaluations of governance, risk management, and control processes, Internal Audit supports both the City Commission's oversight role and City Management's operational effectiveness.

Mission Statement

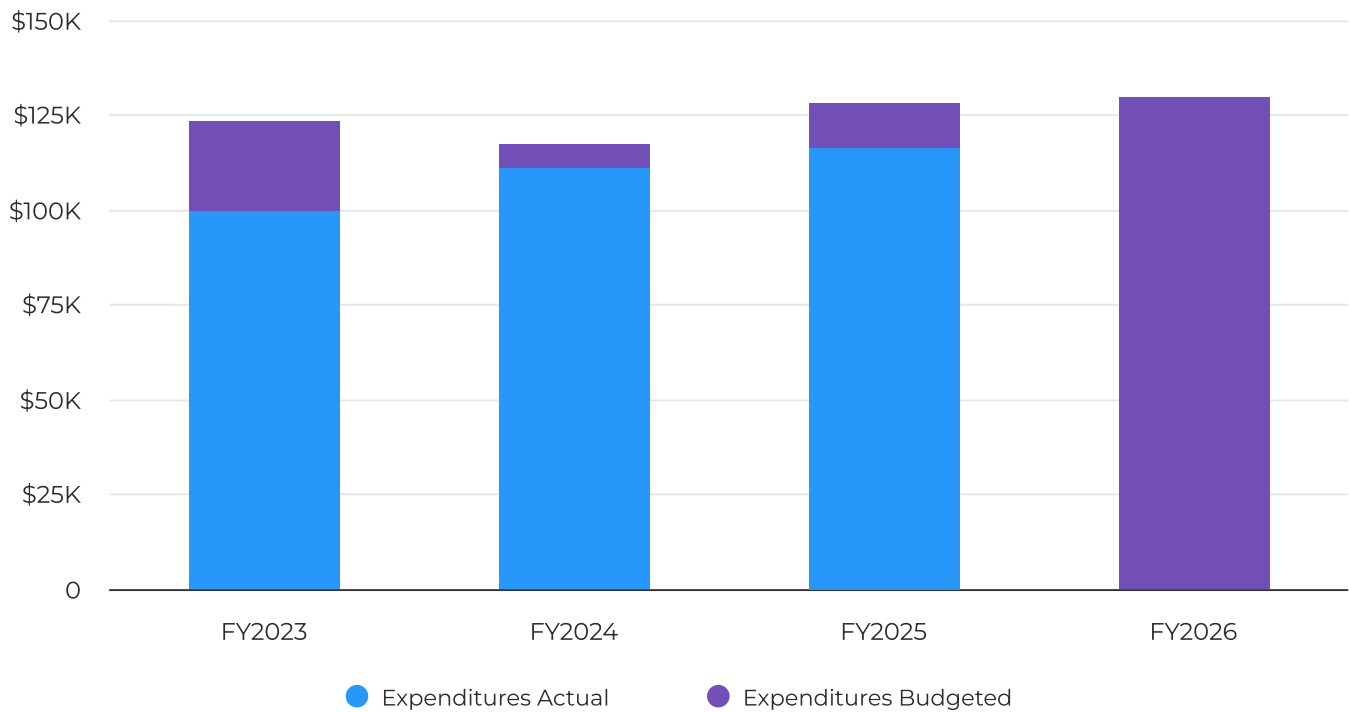
To provide independent, objective assurance and advisory services designed to evaluate and improve the effectiveness of the City's risk management, control, and governance processes—thereby safeguarding public assets and enhancing organizational integrity, efficiency, and accountability.

Strategic Alignment: Responsible Governance, Transparency, and Accountability

Strategic Priority: The Internal Audit Department directly supports the City's strategic goals by promoting sound internal controls, risk mitigation, and continuous improvement. Through unbiased assessments and constructive recommendations, Internal Audit reinforces ethical standards and operational excellence across all City departments.

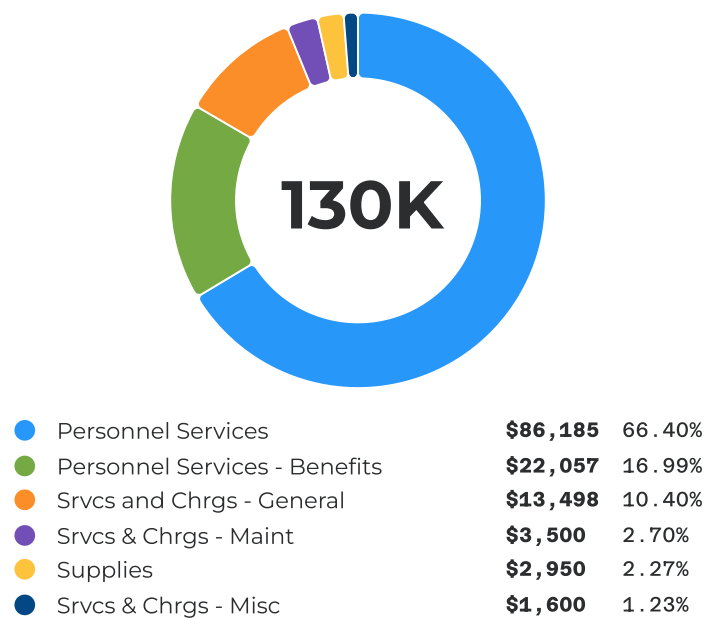
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

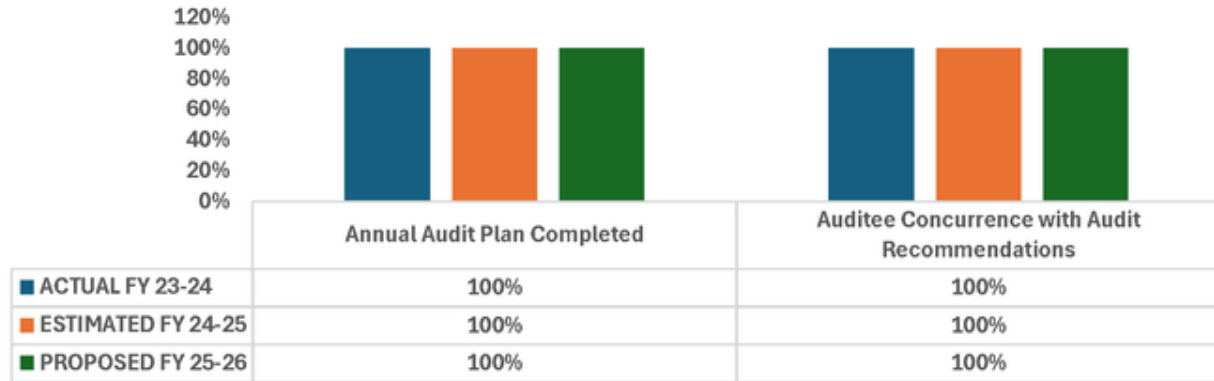
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$73,221	\$79,890	\$78,358	\$86,185
Personnel Services - Benefits	\$18,678	\$20,444	\$19,827	\$22,057
Supplies	\$800	\$1,541	\$2,978	\$2,950
Srvcs and Chrgs - General	\$3,563	\$5,520	\$6,587	\$13,498
Srvcs & Chrgs - Maint	\$1,770	\$1,947	\$6,964	\$3,500
Srvcs & Chrgs - Misc	\$1,331	\$1,471	\$1,531	\$1,600
Total Expenditures	\$99,364	\$110,812	\$116,245	\$129,790

Goals, Objectives, and Key Initiatives

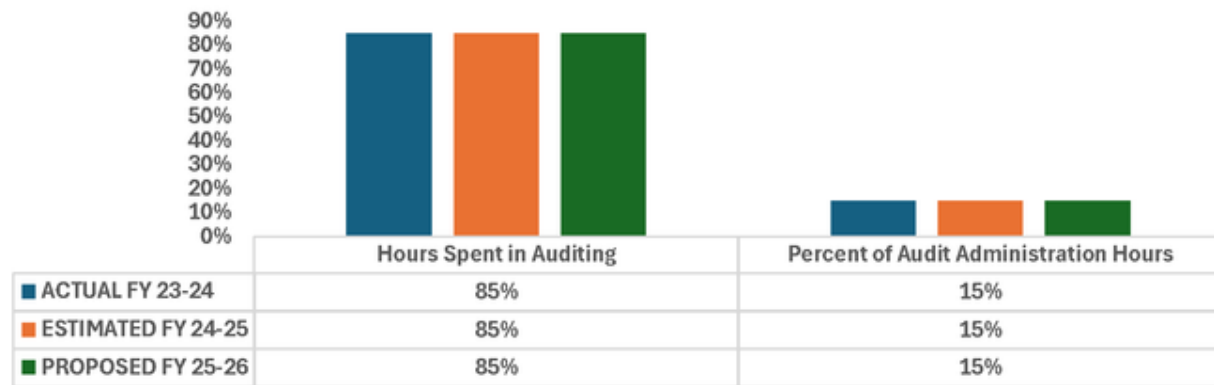
Goal	Objective	Key Initiatives / Strategies
Strengthen accountability and internal controls across all City operations.	Perform all performance and attestation engagements in compliance with Government Auditing Standards (GAS).	• Conduct risk-based audits annually. • Present reports with actionable recommendations. • Conduct post-audit follow-ups within one year of completion.
Prevent and detect fraud, waste, and abuse.	Administer the Fraud Hotline Program and ensure prompt investigation of material complaints.	• Conduct quarterly Fraud Hotline reports to the Audit Committee. • Deliver at least two fraud awareness presentations annually. • Incorporate fraud risk assessment into each audit engagement.
Promote continuous improvement in City operations.	Provide practical recommendations that enhance efficiency, compliance, and service delivery.	• Identify and share best practices across departments. • Track implementation of audit recommendations. • Support departments in developing corrective action plans.
Ensure professional excellence and compliance with auditing standards.	Maintain proficiency through training, quality control, and professional development.	• Complete required GAS continuing education (CPE). • Maintain a quality control system aligned with GAS §§5.02–5.95. • Implement SMART (Specific, Measurable, Attainable, Realistic, Trackable) objectives.

Performance Indicators

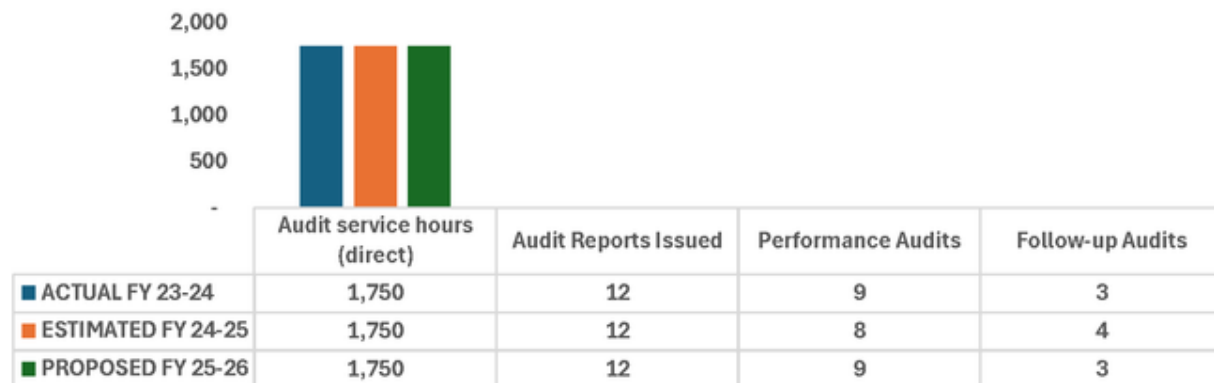
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Achieved full compliance with Government Auditing Standards on all engagements.
- Delivered quarterly Fraud Hotline reports to the Audit Committee.
- Conducted multiple fraud prevention and ethics orientations citywide.
- Strengthened coordination with department heads to improve implementation of audit recommendations.
- Developed a risk-based audit plan to prioritize high-impact areas.

Future Initiatives (FY 2026)

- Enhancing audit automation and documentation workflows.
- Expanding the Fraud, Waste & Abuse Awareness Program.
- Increasing collaboration with management to implement corrective actions.
- Continuing to align all audit functions with evolving Government Auditing Standards and best practices.

Internal Audit Contact

Contact	Contact Information
Sanjuana Garcia, MBA, CFE Internal Auditor	24200 FM 509 Harlingen, Texas 78550 phone: (956) 230-8008 email: sanjuana@harlingentx.gov

Human Resources

Department Overview

The Human Resources Department provides professional HR management services to all City of Harlingen departments, offering technical and organizational consultation, program development and administration, employee relations, and records management. The Department oversees employee administration, Civil Service compliance, Risk Management, and customer service programs that support departmental and organizational goals.

Human Resources evaluates, monitors, develops, and administers HR systems and programs, including compensation, performance planning and evaluation, employee training and development, benefits administration, recruitment, and employee relations. The Department ensures compliance with applicable state and federal employment laws, Civil Service statutes, and City policies and procedures.

The Civil Service Division directly supports the City's Civil Service Commission, manages personnel records and actions for all fire and police personnel, and ensures compliance with municipal Civil Service Laws (Local Government Code 143).

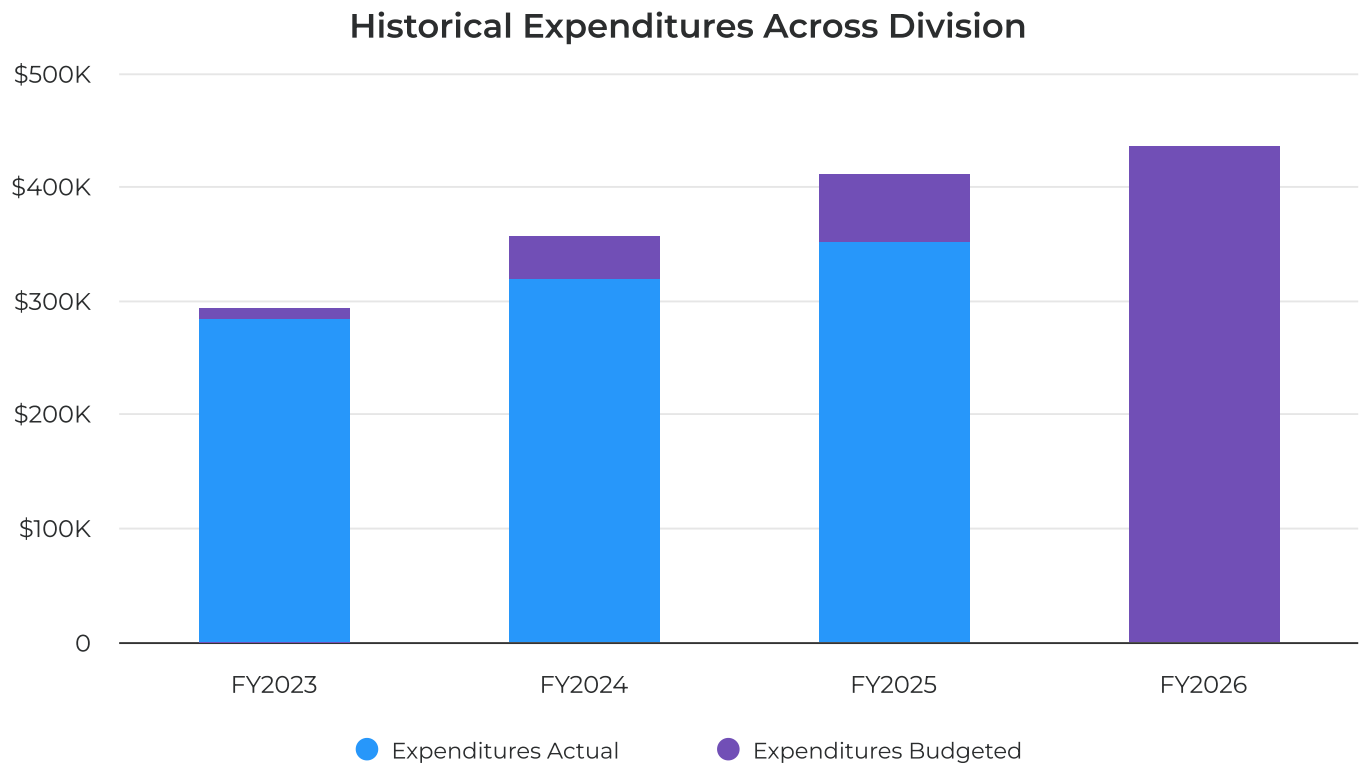
Mission Statement

To provide professional, fair, and efficient human resources services that support organizational effectiveness, employee development, and compliance with legal and policy requirements, fostering a productive and engaged workforce for the City of Harlingen.

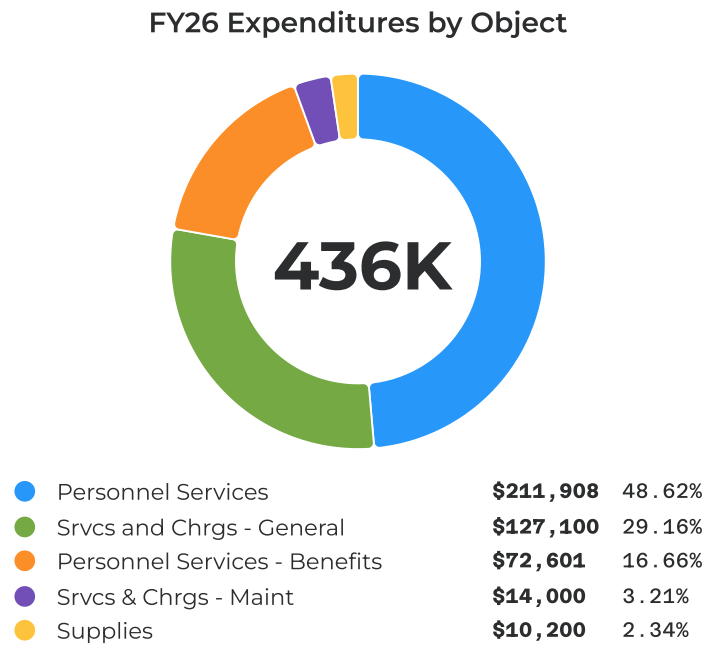
Strategic Alignment: Organizational Excellence, Workforce Development, and Compliance

Strategic Priority: The Human Resources Department advances the City's strategic objectives by ensuring that all personnel processes, policies, and programs are compliant, equitable, and aligned with operational goals. By developing programs that enhance workforce performance and engagement, HR contributes to organizational efficiency and public service excellence.

Expenditure Summary



Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$165,077	\$185,405	\$176,726	\$211,908

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$59,760	\$58,977	\$60,322	\$72,601
Supplies	\$4,524	\$4,253	\$7,995	\$10,200
Srvcs and Chrgs - General	\$41,487	\$56,456	\$90,778	\$127,100
Srvcs & Chrgs - Maint	\$13,144	\$13,827	\$14,910	\$14,000
Total Expenditures	\$283,993	\$318,918	\$350,730	\$435,809

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Ensure compliance with all employment laws and Civil Service regulations.	Maintain lawful and fair personnel practices and support the Civil Service Commission.	• Monitor adherence to Local Government Code 143 and federal/state employment laws. • Provide guidance and training to department managers on compliance. • Maintain accurate personnel records and documentation.
Support workforce development and employee engagement.	Enhance staff skills, performance, and job satisfaction through professional development and recognition programs.	• Administer training programs, workshops, and leadership development initiatives. • Implement employee recognition programs and service awards. • Conduct employee engagement surveys and follow-up action plans.
Maintain effective HR systems and program administration.	Ensure HR programs, policies, and procedures meet organizational needs.	• Manage payroll, benefits administration, and performance evaluation systems. • Implement recruitment and retention strategies to attract qualified candidates. • Continuously review and improve HR processes for efficiency.
Foster effective employee relations and organizational communication.	Promote positive relationships and provide support for conflict resolution.	• Advise management on employee relations matters. • Mediate and resolve workplace issues in alignment with City policy. • Provide HR consultation for departmental management decisions.

Performance Indicators



Key Accomplishments (FY 2025)

- Completed comprehensive review and update of HR policies and procedures.
- Implemented new employee training and development programs.
- Achieved 100% compliance in Civil Service and HR-related audits.
- Reduced average recruitment time by streamlining application and onboarding processes.
- Launched employee engagement initiatives, improving overall staff satisfaction.

Future Initiatives (FY 2026)

- Expanding leadership and professional development programs for staff.
- Enhancing recruitment strategies to attract and retain top talent.
- Improving HR data analytics to inform decision-making and operational efficiency.
- Strengthening employee engagement and recognition programs.
- Continuing compliance monitoring for all employment and Civil Service activities.

Human Resources Contact

Contact	Contact Information
Richard Jones, MA, SHRM-SCP, SPHR Director of Human Resources, Civil Service and Risk Management	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5028 email: richardj@harlingentx.gov

Civil Service

Department Overview

The Civil Service Division, under the direction of the Civil Service Director, provides direct support to the City Civil Service Commission as mandated by Local Government Code 143.012. The Civil Service Director performs duties required by the Commission and acts as its secretary, ensuring the City complies with Municipal Civil Service Law.

The Division oversees personnel administration for the police and fire departments, including classification and appointments, compensation practices, disciplinary actions, leaves, entry and promotional examinations, and other statutory requirements. In coordination with the Human Resources Department, the Civil Service Division also facilitates employee and management services for the City's two civil service departments, ensuring fair, consistent, and legally compliant practices.

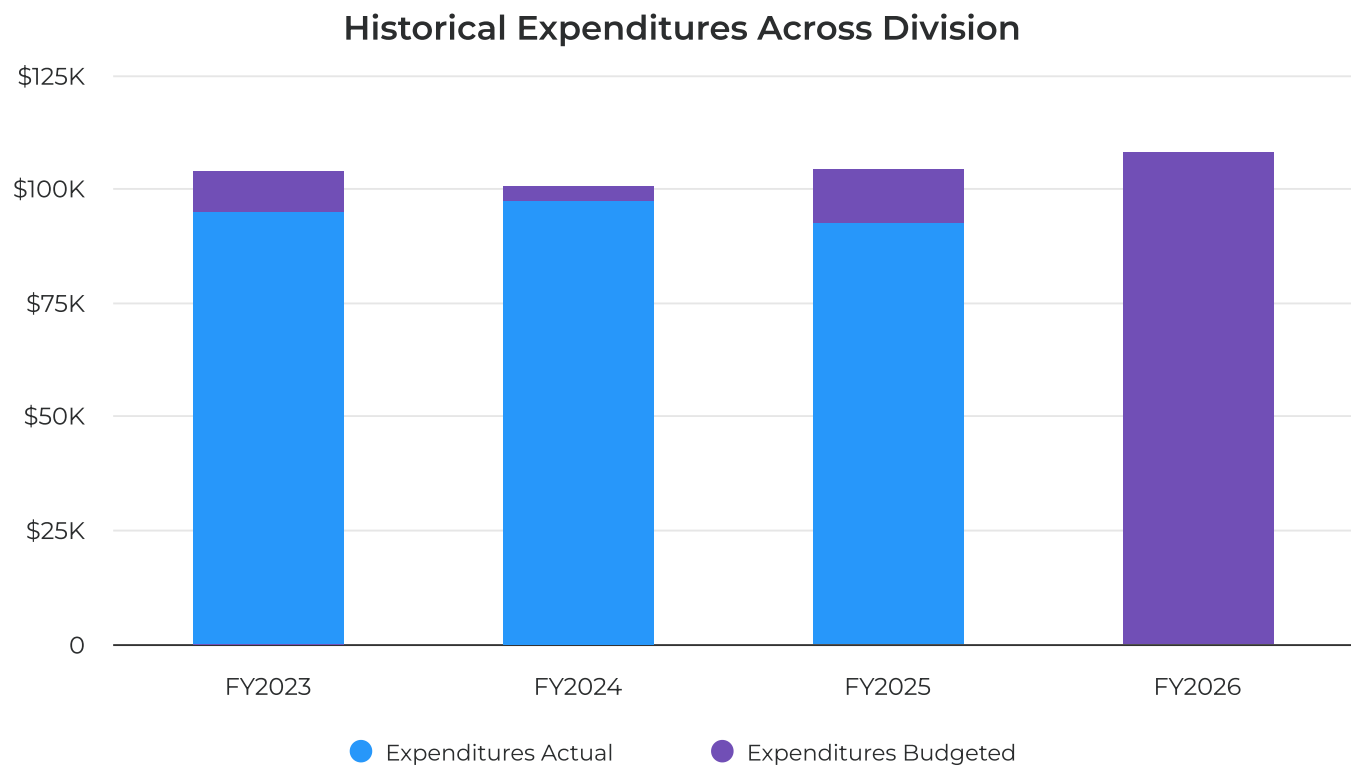
Mission Statement

To provide professional, objective, and compliant Civil Service support to the City of Harlingen, ensuring that police and fire personnel administration, examinations, appointments, and disciplinary processes adhere to Local Government Code 143, while promoting transparency, fairness, and operational efficiency.

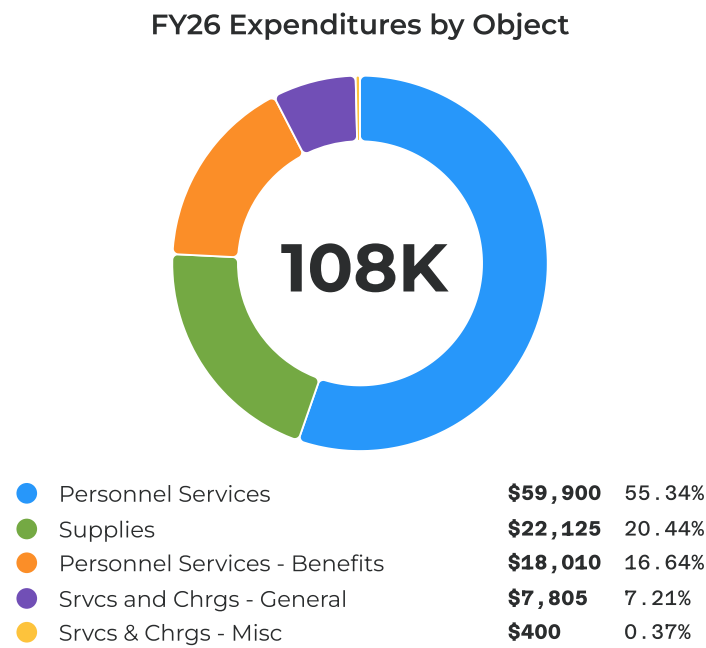
Strategic Alignment: Accountability, Fairness, and Public Safety Workforce Excellence

Strategic Priority: The Civil Service Division aligns with the City's strategic priorities by ensuring transparent and legally compliant administration of personnel in the police and fire departments. By maintaining rigorous Civil Service processes, the Division supports public safety operations, promotes employee confidence in the personnel system, and safeguards the City's legal compliance.

Expenditure Summary



Expenditures by Object



Expenditures by Object

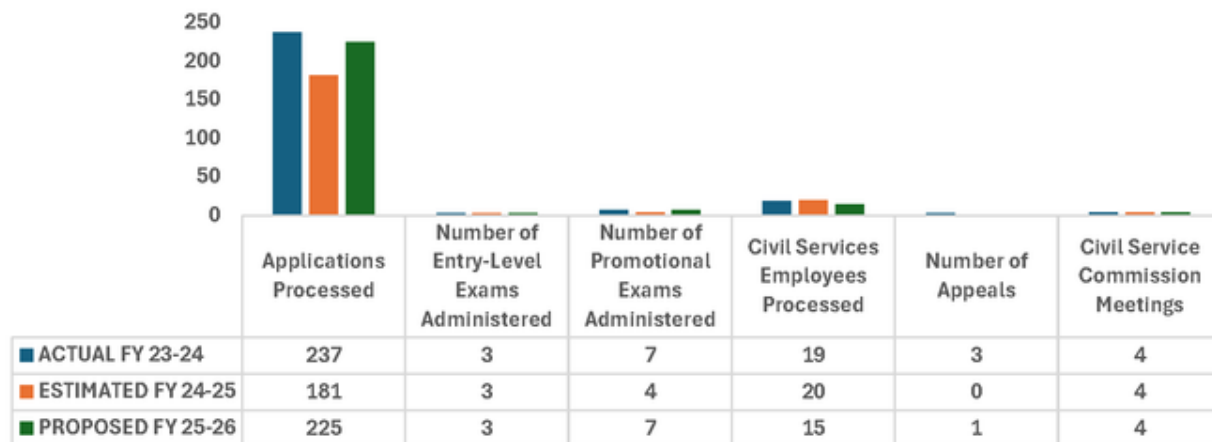
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$53,786	\$55,828	\$49,847	\$59,900

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$16,494	\$17,073	\$15,315	\$18,010
Supplies	\$21,585	\$19,605	\$22,309	\$22,125
Srvcs and Chrgs - General	\$3,012	\$5,015	\$4,776	\$7,805
Srvcs & Chrgs - Misc	-	-	-	\$400
Total Expenditures	\$94,878	\$97,522	\$92,247	\$108,240

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Ensure compliance with Municipal Civil Service Law (LGC 143).	Administer police and fire personnel actions in full accordance with statutory requirements.	• Oversee classification, compensation, appointments, disciplinary actions, and leaves. • Maintain accurate and compliant personnel records. • Serve as secretary to the Civil Service Commission.
Facilitate fair and objective employee examinations and promotions.	Administer entry-level and promotional exams for police and fire personnel.	• Coordinate scheduling, scoring, and validation of exams. • Ensure transparency and accessibility for all candidates. • Provide analysis and reporting to the Commission.
Support employee and management services within Civil Service departments.	Provide consultation and assistance to police and fire management and personnel.	• Collaborate with Human Resources on personnel actions. • Offer guidance on disciplinary, leave, and other HR matters. • Conduct policy briefings and training for department leadership.
Enhance Civil Service transparency and governance.	Maintain effective communication with the Civil Service Commission, employees, and stakeholders.	• Prepare and present regular reports to the Commission. • Respond to inquiries regarding Civil Service policies and procedures. • Monitor implementation of Commission decisions.

Performance Indicators



Key Accomplishments (FY 2025)

- Successfully administered all police and fire promotional and entry-level exams in compliance with Civil Service statutes.
- Provided consistent support and documentation for the Civil Service Commission, ensuring transparency and legal compliance.
- Streamlined personnel action processing for disciplinary actions, appointments, and leave administration.
- Strengthened collaboration with Human Resources to enhance management and employee services within Civil Service departments.

Future Initiatives (FY 2026)

- Enhancing examination processes through improved scheduling, scoring, and reporting systems.
- Continuing training and consultation for police and fire management to ensure compliance and consistency in personnel administration.
- Maintaining 100% compliance with Municipal Civil Service Law.
- Improving communication and transparency with employees regarding Civil Service procedures and policies.

Civil Service Contact

Contact	Contact Information
Richard Jones, MA, SHRM-SCP, SPHR Director of Human Resources, Civil Service and Risk Management	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5028 email: richardj@harlingentx.gov

Risk Management

Department Overview

The Risk Management & Benefits Division combines the City's claims, insurance, safety, and wellness functions under the Human Resources Department budget. The Division manages employee benefits procurement, enrollment, customer service, and COBRA/retiree benefits administration.

In addition, the Division monitors and manages many of the City's financial exposures, including Workers' Compensation, Property and Casualty insurance, and other risk areas. By proactively managing risk and providing comprehensive benefits administration, the Division ensures that City operations are protected, employees are supported, and financial exposures are mitigated.

Mission Statement

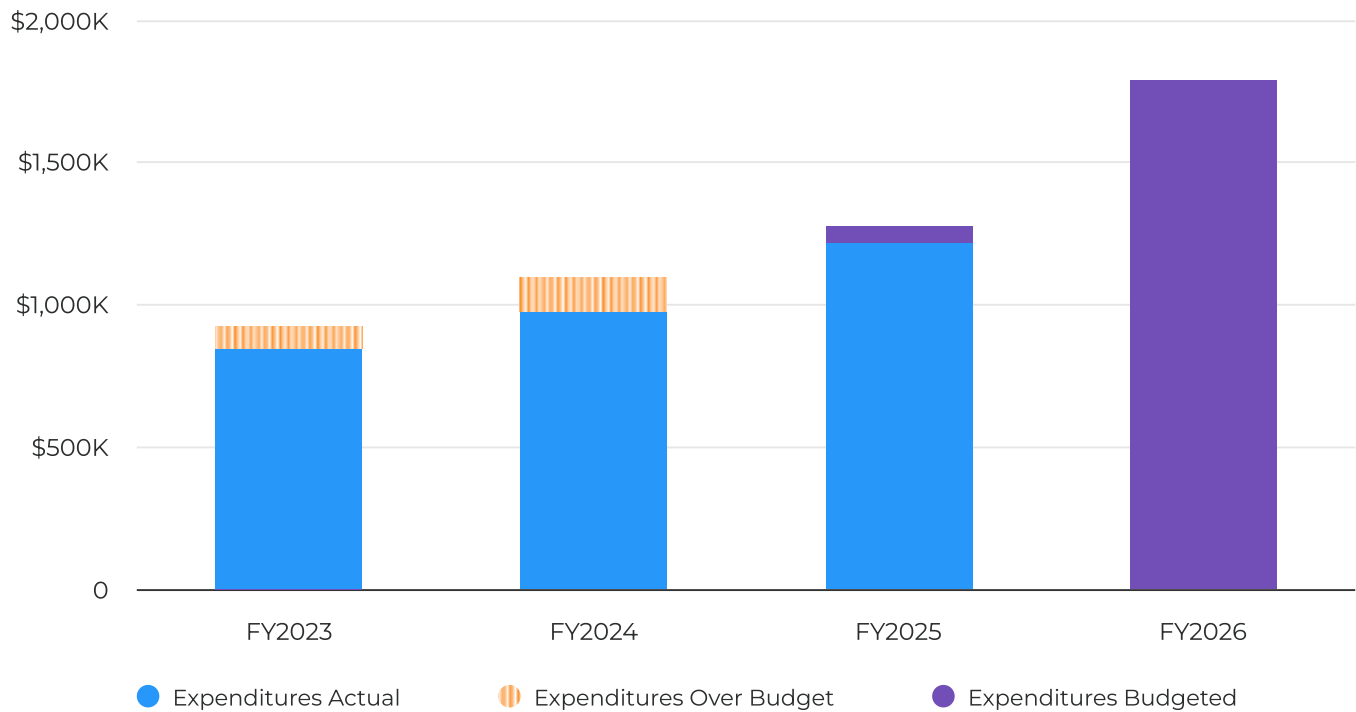
To safeguard the City of Harlingen's assets and workforce by providing effective risk management, insurance administration, and employee benefits services, promoting a safe, healthy, and compliant working environment for all City employees.

Strategic Alignment: Risk Mitigation, Employee Wellbeing, and Fiscal Responsibility

Strategic Priority: The Risk Management & Benefits Division supports the City's strategic goals by minimizing financial losses, ensuring regulatory compliance, and promoting employee health and safety. Through effective oversight of insurance programs, claims, and wellness initiatives, the Division contributes to the efficient and secure operation of City government.

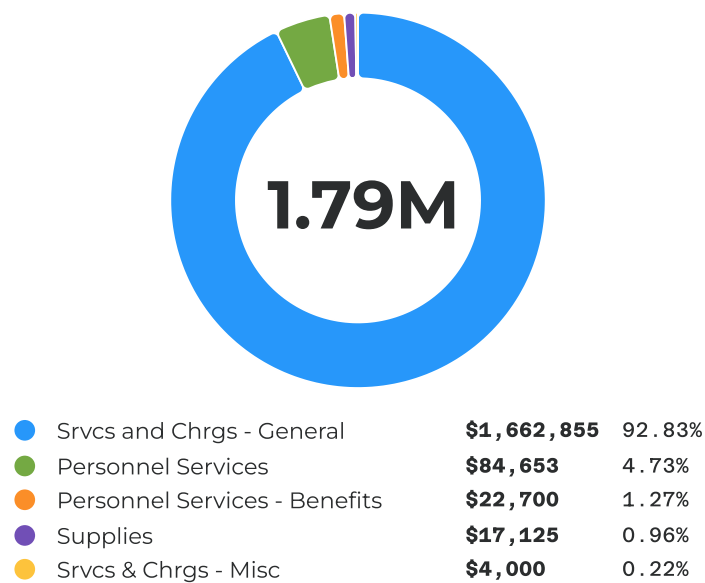
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

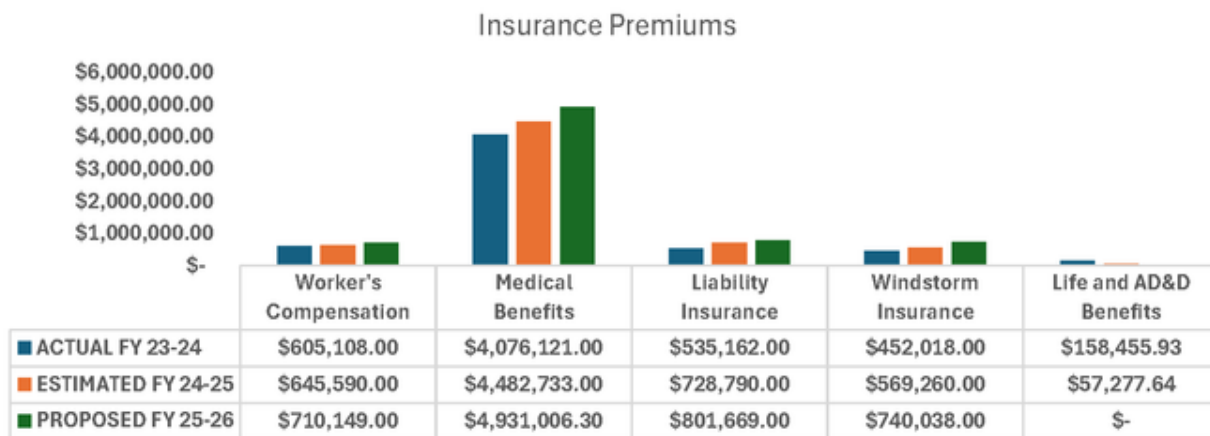
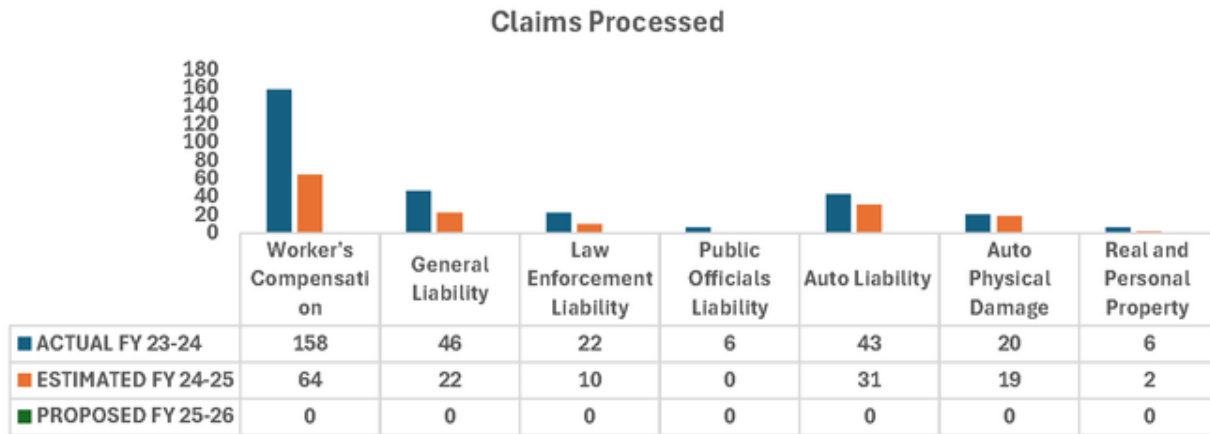
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$71,148	\$82,217	\$76,341	\$84,653

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$18,452	\$20,655	\$20,153	\$22,700
Supplies	\$2,078	\$2,481	\$3,625	\$17,125
Srvcs and Chrgs - General	\$828,325	\$989,266	\$1,110,318	\$1,662,855
Srvcs & Chrgs - Misc	\$1,205	\$1,418	\$942	\$4,000
Total Expenditures	\$921,208	\$1,096,036	\$1,211,379	\$1,791,333

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Manage the City's insurance programs and claims effectively.	Ensure appropriate coverage and timely claims administration to protect City assets.	• Administer property, casualty, liability, and workers' compensation claims. • Review insurance policies and coverage adequacy annually. • Collaborate with departments to mitigate risk exposures.
Administer employee benefits programs efficiently.	Provide comprehensive benefits services including enrollment, customer support, and COBRA/retiree benefits administration.	• Facilitate annual benefits enrollment and orientation. • Respond to employee benefits inquiries in a timely manner. • Monitor compliance with applicable laws and regulations.
Promote workplace safety and wellness.	Reduce incidents, injuries, and health risks across all City operations.	• Implement safety programs and training for employees. • Conduct periodic safety audits and inspections. • Promote wellness initiatives to improve employee health and productivity.
Mitigate financial and operational risk exposures.	Identify, assess, and address potential risks that could affect City operations.	• Monitor workers' compensation claims and trends. • Collaborate with departments to reduce exposure to liability and property risks. • Develop risk management strategies and reporting tools.

Performance Indicators



Key Accomplishments (FY 2025)

- Successfully managed workers' compensation and liability claims, minimizing financial exposure.
- Administered employee benefits programs with high satisfaction ratings.
- Conducted comprehensive safety training and implemented wellness initiatives.
- Completed annual insurance program review and updated coverage as needed.
- Developed enhanced reporting and monitoring processes for risk and claims management.

Future Initiatives (FY 2026)

- Continuing proactive claims management to reduce costs and exposure.
- Expanding safety and wellness programs to improve employee health and workplace safety.
- Enhancing benefits communication and enrollment processes for employees.
- Developing additional risk assessment tools to strengthen City operations and fiscal security.

Risk Management Contacts

Contact	Contact Information
Richard Jones, MA, SHRM-SCP, SPHR Director of Human Resources, Civil Service and Risk Management	118 E. Tyler Avenue Harlingen, Texas 78550 phone: (956) 216-5028 email: richardj@harlingentx.gov

Management Information Systems

Department Overview

The Management Information Systems (MIS) Department is responsible for providing innovative, reliable, and cost-efficient technology solutions to support all City of Harlingen departments. MIS ensures the City's technology infrastructure, systems, and data are secure, efficient, and aligned with organizational needs.

The Department assists all City departments in leveraging the highest level of computer technologies available at the lowest possible cost, ensuring that employees have the tools necessary to deliver effective and efficient public services. MIS also oversees the City's cybersecurity systems, network management, enterprise software, communications systems, and digital services — including the City's website and public information channels.

Mission Statement

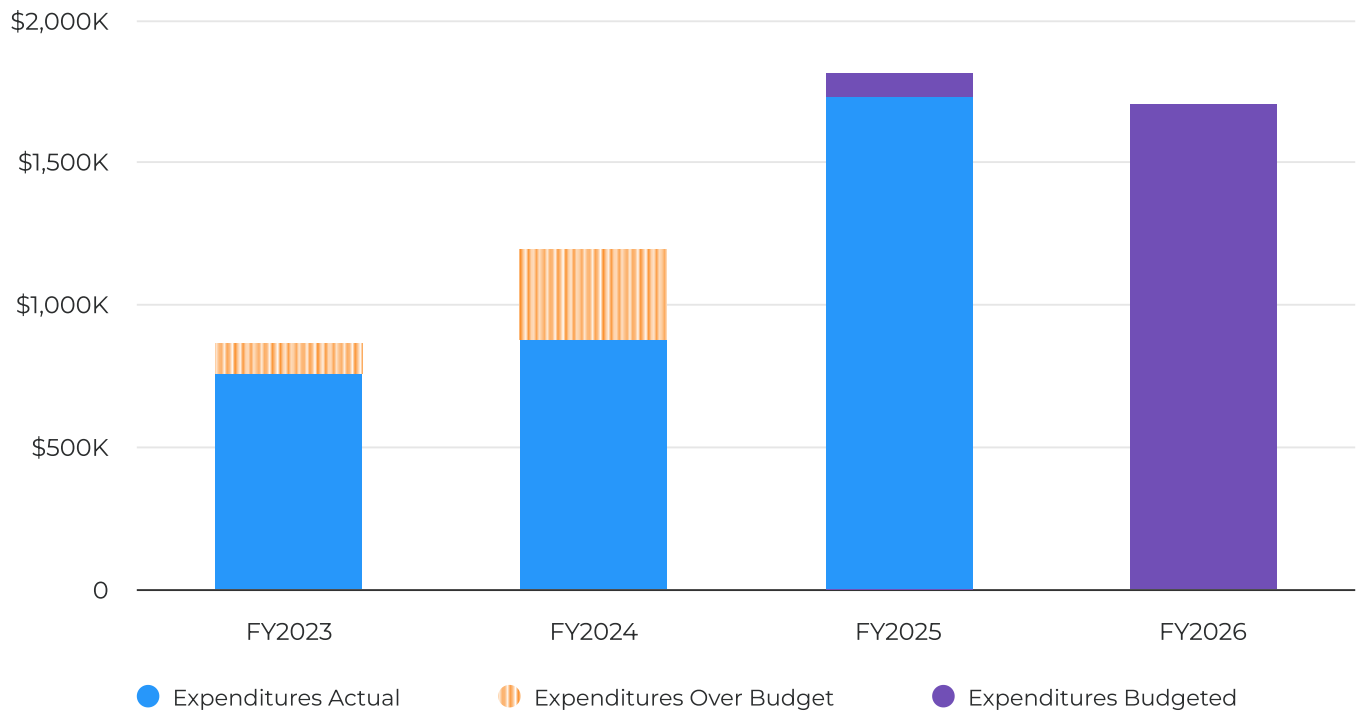
To provide cost-efficient, secure, and innovative technology solutions that enhance operational efficiency, promote data-driven decision-making, and improve service delivery to the citizens of Harlingen.

Strategic Alignment: Innovation, Cybersecurity, and Operational Efficiency

Strategic Priority: The MIS Department supports the City's strategic priorities by maintaining secure and modern information systems, advancing digital transformation, and ensuring the technological resilience of City operations. Through ongoing improvements in cybersecurity, communications, and data management, MIS enables all departments to operate more effectively and serve the community with greater transparency and efficiency.

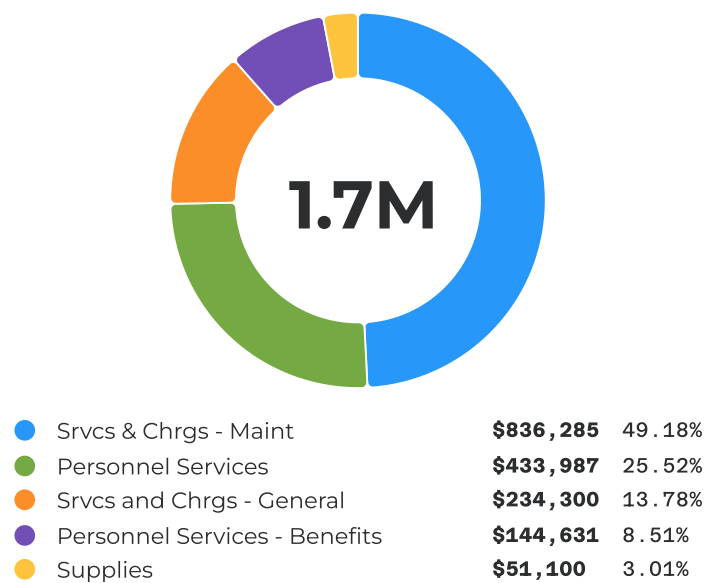
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$250,632	\$281,834	\$340,969	\$433,987

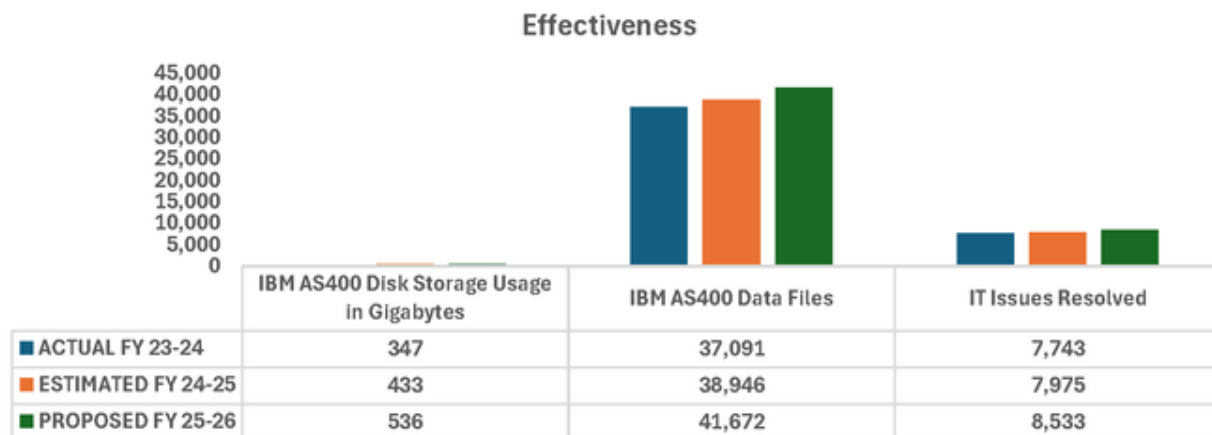
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$90 , 134	\$96 , 722	\$101 , 728	\$144 , 631
Supplies	\$65 , 331	\$50 , 118	\$47 , 331	\$51 , 100
Srvcs and Chrgs - General	\$226 , 161	\$243 , 638	\$250 , 585	\$234 , 300
Srvcs & Chrgs - Maint	\$233 , 169	\$525 , 360	\$841 , 902	\$836 , 285
Capital Outlay	-	-	\$147 , 675	-
Total Expenditures	\$865 , 427	\$1 , 197 , 672	\$1 , 730 , 190	\$1 , 700 , 303

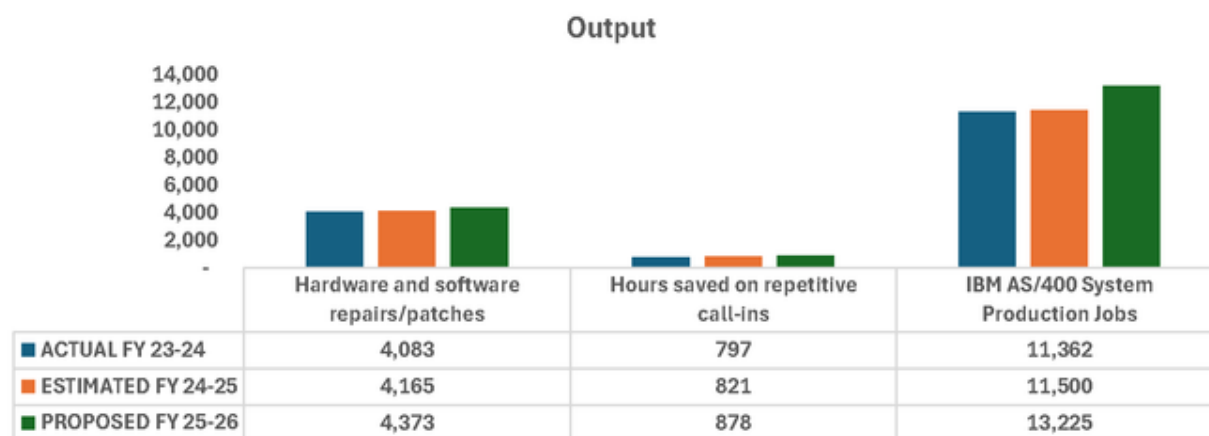
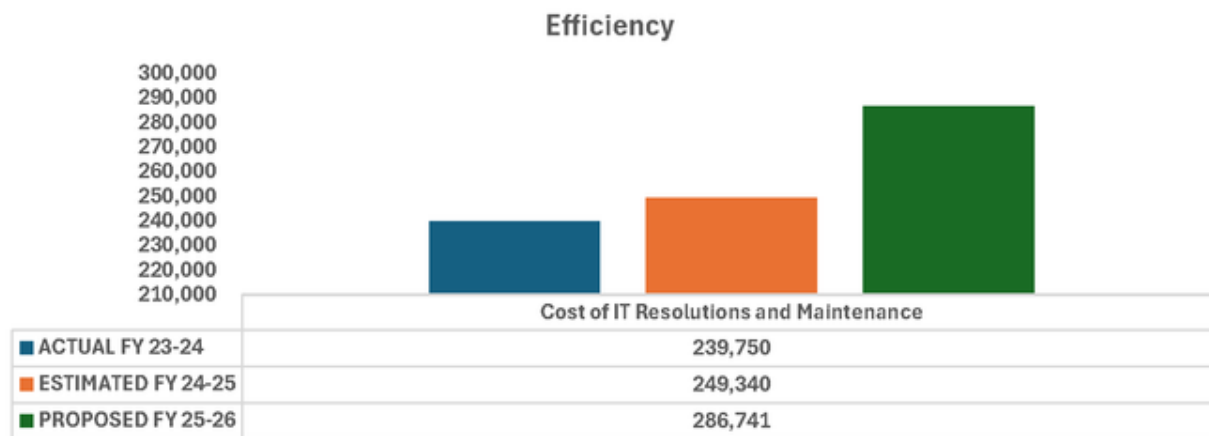
Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
1. Strengthen cybersecurity and data protection.	Enhance the City's ability to prevent, detect, and respond to cybersecurity threats.	• Create a new MIS Security Officer position. • Install and implement a Multi-Factor Authentication (MFA) system. • Develop and enforce new MIS security and recovery policies. • Conduct network vulnerability and penetration testing. • Continue mandatory cybersecurity training and quarterly phishing campaigns. • Monitor the City's MDR (Monitor, Detection, and Response) cybersecurity service.
2. Expand digital infrastructure and connectivity.	Improve City-wide communication systems and interdepartmental connectivity.	• Increase City-wide security camera systems to include all departments. • Expand private wireless network connections to increase network speed and reduce costs. • Upgrade Smartcom landlines to digital lines. • Upgrade VOIP system to a cloud-hosted solution to reduce annual costs.
3. Modernize and enhance enterprise systems and software.	Ensure all City software and digital services are efficient, accessible, and reliable.	• Continue upgrading the City's building permit and online payment systems. • Move MCCI Laserfiche software to the cloud for better protection of vital statistics data. • Complete deployment of the new City website (www.harlingen.tx.gov).
4. Advance GIS and data analytics capabilities.	Improve data access and mapping tools for City departments and the public.	• Create a new GIS Administrator position. • Develop and maintain ESRI-based maps for operational and planning use. • Integrate GIS data with City infrastructure and service applications.

Goal	Objective	Key Initiatives / Strategies
5. Support innovation, training, and emerging technologies.	Build staff capacity and deploy new tools to enhance operations and community engagement.	• Provide drone and drone training to the Harlingen Fire Department (HFD). • Continue City Drone video services and train City staff for FAA certification. • Install new smart LED monitors and projector screens in the EOC training room. • Deploy virtual desktop environments to improve IT efficiency. • Continue programming and maintenance of the City's PEG Channel community live stream.
6. Support broadband and technology funding initiatives.	Secure additional funding to enhance City technology and broadband access.	• Collaborate with City grant writers to identify federal or state broadband grants. • Advance the Harlingen Broadband Initiative and Fiber Network Project.

Performance Indicators





Key Accomplishments (FY 2025)

- Implemented multiple system upgrades, improving cybersecurity and data reliability.
- Completed development of the new City website, enhancing public accessibility.
- Deployed new safety and connectivity tools, including expanded camera systems and wireless links.
- Advanced drone program and supported FAA certification for MIS staff.
- Migrated several key applications to cloud environments for greater stability and protection.
- Supported broadband initiative research and collaboration for grant funding opportunities.

Future Initiatives (FY 2026)

- Continuing to strengthen cybersecurity protections and employee awareness.
- Expanding the City's digital infrastructure and GIS capabilities.
- Increasing automation and system integration to enhance productivity.
- Upgrading communication and video systems across City facilities.
- Supporting City-wide broadband expansion and grant initiatives.

Management Information Systems Contact

Contact	Contact Information
Sergio Mujica Management Information Systems Director	118 E. Tyler Harlingen, TX 78550 phone: (956) 216-5033 email: smujica@harlingentx.gov

Police Operations

Department Overview

The Harlingen Police Department is a civil service department currently comprised of 134 authorized police officers and a civilian support staff of 55 employees, including nine part-time school crossing guards. This year, the City Commission approved a COPS Grant for 10 additional sworn officers under a four-year program designed to enhance staffing levels. The department operates from three locations: the main Public Safety Building at 1018 Fair Park Boulevard, the Annex Building (housing Professional Standards and Organized Crime Units) at 24200 FM 509, and the 9-1-1 Communications Center at 306 E. Loop 499.

Mission Statement

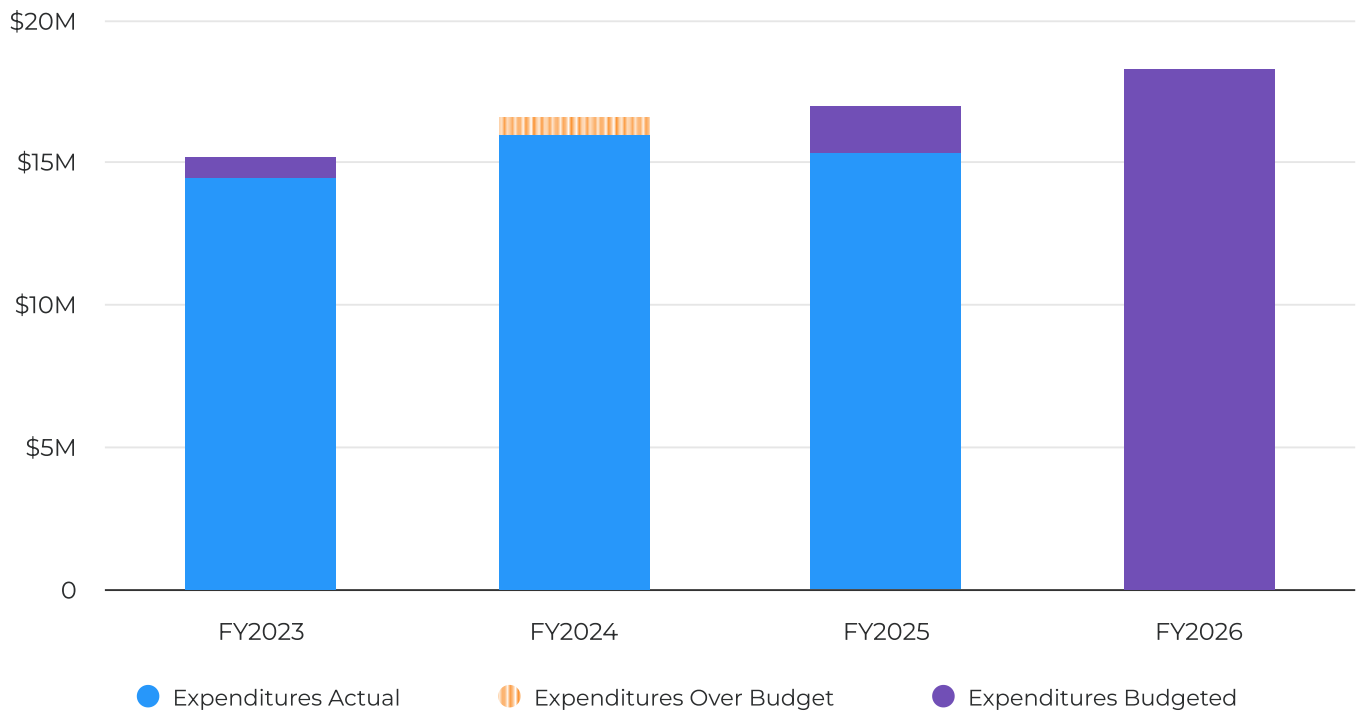
To provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in the City of Harlingen. The Department's vision is to ensure a safe and proud community where people live, work, and visit—free from the fear of crime.

Strategic Alignment: Safe and Secure Community

Strategic Priority: The Police Department aligns with the City's strategic priorities by fostering a safe community through proactive policing, data-driven decision-making, and collaborative partnerships with residents and businesses. These efforts promote public trust, accountability, and responsiveness to community needs.

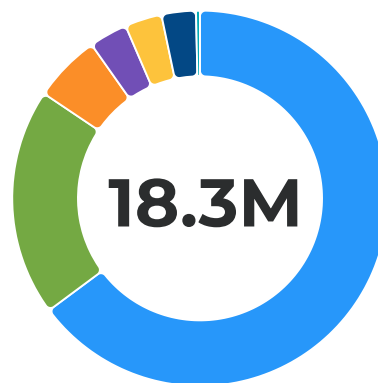
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Personnel Services	\$11,843,650	64.83%
Personnel Services - Benefits	\$3,576,428	19.58%
Srvcs and Chrgs - General	\$1,060,704	5.81%
Capital Outlay	\$603,000	3.30%
Srvcs & Chrgs - Maint	\$581,500	3.18%
Supplies	\$541,043	2.96%
Srvcs & Chrgs - Misc	\$62,000	0.34%

Expenditures by Object

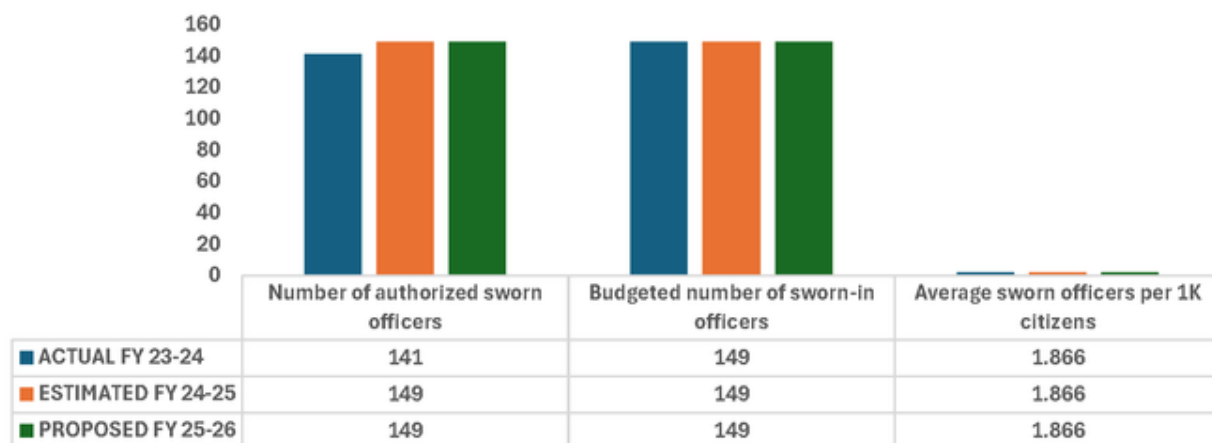
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$9,383,910	\$9,424,168	\$10,114,652	\$11,843,650
Personnel Services - Benefits	\$3,154,179	\$3,238,015	\$3,148,607	\$3,576,428
Supplies	\$318,604	\$359,382	\$400,738	\$541,043
Srvcs and Chrgs - General	\$375,489	\$446,622	\$836,969	\$1,060,704
Srvcs & Chrgs - Maint	\$799,060	\$815,307	\$681,241	\$581,500
Srvcs & Chrgs - Misc	\$24,619	\$41,031	\$60,315	\$62,000
Capital Outlay	\$245,022	\$1,851,824	\$41,504	\$603,000
Other Financing Uses	\$170,166	\$396,000	-	-
Total Expenditures	\$14,471,050	\$16,572,350	\$15,284,026	\$18,268,325

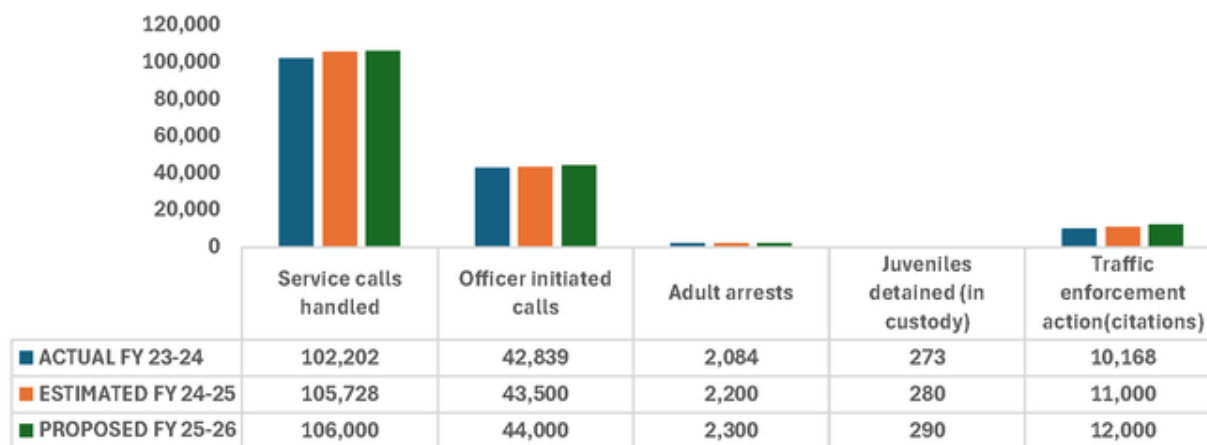
Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Ensure a safe and proud community where people live, work, and visit free from the fear of crime.	Reduce violent and non-violent crime while strengthening community trust.	• Expand community policing and neighborhood engagement programs. • Increase patrol visibility through targeted deployment strategies. • Maintain Texas Best Practices Law Enforcement accreditation. • Continue data-driven policing through CompStat meetings.
Enhance recruitment and retention of top-tier officers.	Maintain optimal staffing levels to meet the national standard of two officers per 1,000 residents.	• Utilize COPS Grant to add 10 new officers. • Implement recruitment marketing campaigns. • Expand professional development and leadership training.
Improve traffic safety and accident prevention.	Reduce vehicle accidents, fatalities, and injuries through enforcement and education.	• Deploy DDACTS to focus on high-incident areas. • Increase directed patrols for traffic safety. • Conduct community outreach on traffic compliance.
Leverage technology and innovation to enhance law enforcement effectiveness.	Modernize operations and improve data-driven response capabilities.	• Implement real-time data dissemination and virtualization tools. • Upgrade body camera and in-car video systems. • Expand citywide surveillance and analytic software.

Goal	Objective	Key Initiatives / Strategies
Expand mental health awareness and crisis intervention training.	Improve officer preparedness for responding to individuals with mental health challenges.	• Certify all officers as Mental Health Officers (MHO). • Provide advanced mental health crisis training for officers and dispatchers.

Performance Indicators





Key Accomplishments (FY 2025)

- Successfully re-accredited under the Texas Best Practices Law Enforcement Recognition Program (2022–2026).
- Expanded community policing programs including Citizens Police Academy and Youth Explorer Post.
- Implemented DDACTS model to improve targeted crime and traffic enforcement.
- Increased training and certification of officers in mental health crisis response.
- Enhanced data analytics through CompStat for proactive resource deployment.

Future Initiatives (FY 2026)

The Harlingen Police Department will continue enhancing officer training, leveraging technology, and fostering partnerships with community stakeholders to reduce crime and improve safety. Future goals include full implementation of data-driven policing systems, continued accreditation, and recruitment to sustain high service standards as the community grows.

Police Operations Contact

Contact	Contact Information
Alfredo Alvear, Chief of Police	1018 Fair Park Harlingen, TX 78550 phone: (956) 216-5403 email: hpdadministration@harlingentx.gov
Daniel Villarreal, Assistant Chief of Police	1018 Fair Park Harlingen, TX 78550 phone: (956) 216-5404 email: hpdadministration@harlingentx.gov

Police Services

Department Overview

The Police Services Division supports all operational activities of the Harlingen Police Department and oversees all non-sworn functions critical to operational readiness, effectiveness, and efficiency. The Bureau is supervised by a Deputy Chief and a civilian Police Manager, both reporting to the Assistant Chief of Police.

All duties within the Police Services Division are designed to enhance the overall performance of the department, ensuring timely and professional service delivery.

Mission Statement

To provide efficient, effective, and professional support services to ensure the Harlingen Police Department operates at peak readiness and continues to deliver exceptional service to the community. Employees work collaboratively toward the department's vision:

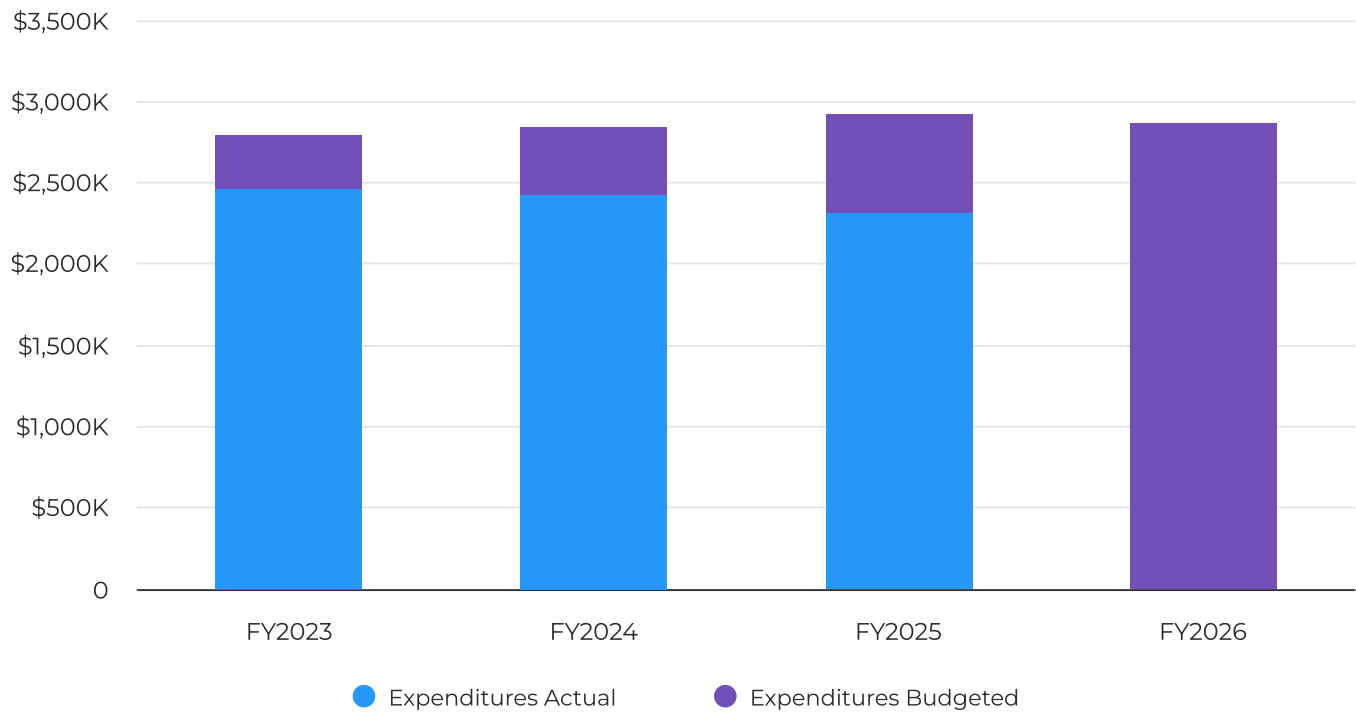
"To ensure a safe and proud community, where people live, work, and visit; free from the fear of crime."

Strategic Alignment: Safe and Secure Community

Strategic Priority: The Police Services Division supports the City's strategic goals by ensuring department-wide operational efficiency, maintaining compliance with federal and state mandates, and providing timely administrative and technical support to enhance public safety services.

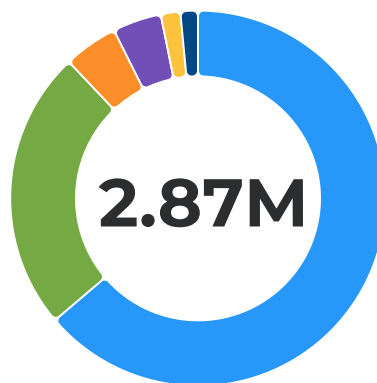
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Personnel Services	\$1,828,851	63.77%
Personnel Services - Benefits	\$693,240	24.17%
Srvcs & Chrgs - Maint	\$134,000	4.67%
Capital Outlay	\$120,000	4.18%
Srvcs and Chrgs - General	\$48,596	1.69%
Supplies	\$43,045	1.50%

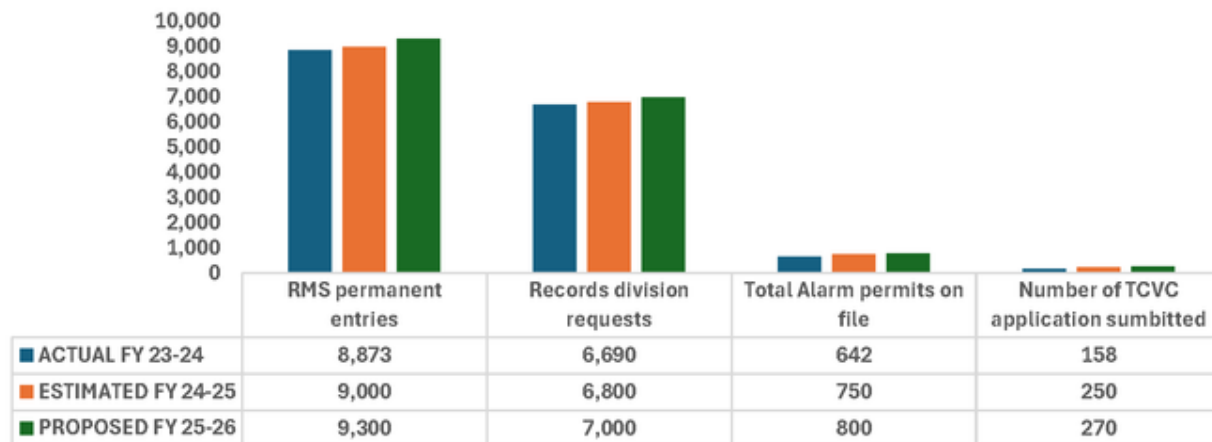
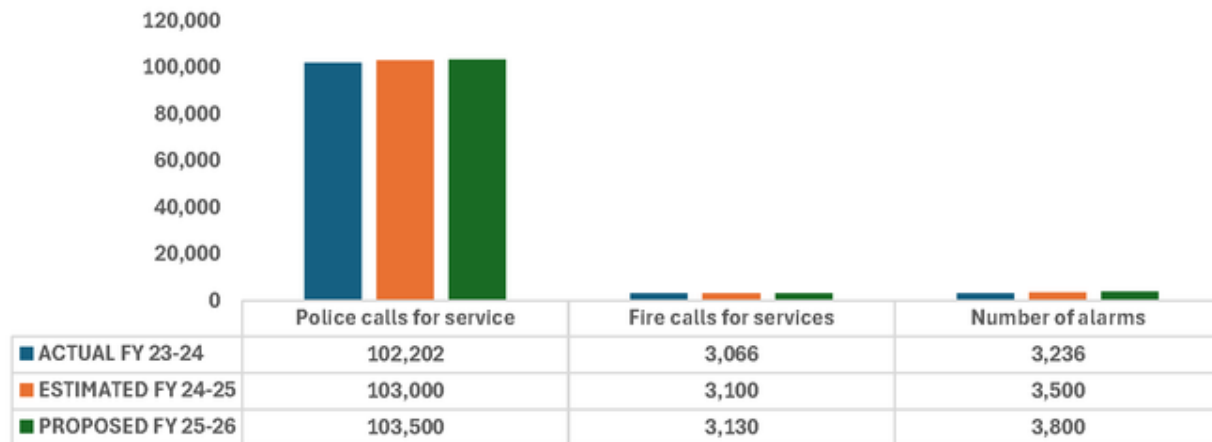
Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$1,686,923	\$1,678,672	\$1,484,385	\$1,828,851
Personnel Services - Benefits	\$587,414	\$583,073	\$511,109	\$693,240
Supplies	\$29,013	\$36,793	\$24,090	\$43,045
Srvcs and Chrgs - General	\$35,159	\$43,585	\$29,407	\$48,596
Srvcs & Chrgs - Maint	\$116,250	\$87,387	\$112,997	\$134,000
Capital Outlay	-	-	\$149,359	\$120,000
Total Expenditures	\$2,454,759	\$2,429,510	\$2,311,347	\$2,867,732

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Provide efficient, effective, prompt, and courteous service to the community.	Implement customer-friendly policies and maintain high-quality service delivery.	• Continue process improvements to streamline administrative and support functions. • Reinforce customer service standards across all public-facing divisions. • Track and evaluate citizen satisfaction and service response metrics.
Maintain adequate police and support staff equipment and personnel levels.	Ensure sufficient resources to meet service demands for a growing population.	• Conduct periodic staffing assessments. • Implement recruitment and retention initiatives. • Maintain reliable and modern equipment for staff.
Provide coordinated, responsive, and reliable 911 emergency dispatch services.	Improve call-to-dispatch and priority call response times.	• Monitor dispatch metrics for service time reductions. • Implement ongoing dispatcher training. • Upgrade communication systems to improve efficiency.
Maintain modern and efficient computerized systems.	Ensure compliance with State and Federal laws and enhance data access and reliability.	• Upgrade IT servers and infrastructure. • Maintain CJIS compliance for all employees, volunteers, and authorized users. • Expand interoperability through AEGIS law enforcement software.
Strengthen department readiness through training and compliance.	Provide ongoing mandated and developmental training for sworn and non-sworn personnel.	• Maintain 100% compliance with state-mandated certifications. • Schedule regular in-service training sessions. • Track completion through departmental learning management systems.

Performance Indicators



Key Accomplishments (FY 2025)

The addition of the Records Clerk position will enhance the Department's ability to provide timely and accurate administrative support, resulting in improved customer service and responsiveness.

These actions will strengthen operational efficiency, benefiting citizens, victims, and law enforcement personnel with minimal fiscal impact relative to the community benefit.

Future Initiatives (FY 2026)

The Department proposes adding one (1) Records Clerk position to support the Criminal Investigations Division (CID). This role will assist with administrative tasks, timekeeping entries, document processing, customer service, and other support functions. The position will also provide backup support for payroll.

This investment will improve administrative efficiency and reduce workload burdens across the CID and records divisions.

Police Services Contact

Contact	Contact Information
Alfredo Alvear, Chief of Police	1018 Fair Park Harlingen, TX 78550 phone: (956) 216-5403 email: hpdadministration@harlingentx.gov
Daniel Villarreal, Assistant Chief of Police	1018 Fair Park Harlingen, TX 78550 phone: (956) 216-5404 email: hpdadministration@harlingentx.gov

Fire Suppression

The Harlingen Fire Department, with a total force of 110 firefighters and 3 administrative staff, is responsible for providing comprehensive fire suppression, rescue, and emergency services to the City of Harlingen, Combes, Palm Valley, Primera, and approximately 60 square miles of unincorporated Cameron County.

The Department operates eight fire stations strategically located throughout the service area to ensure rapid response and 24-hour readiness. Operations are organized into the following divisions:

- Administration
- Fire Suppression
- Fire Prevention
- Training
- Emergency Management
- Airport Rescue and Firefighting (ARFF)

Through these divisions, the Harlingen Fire Department strives to deliver professional, efficient, and effective emergency services to protect life, property, and the environment.

Mission Statement

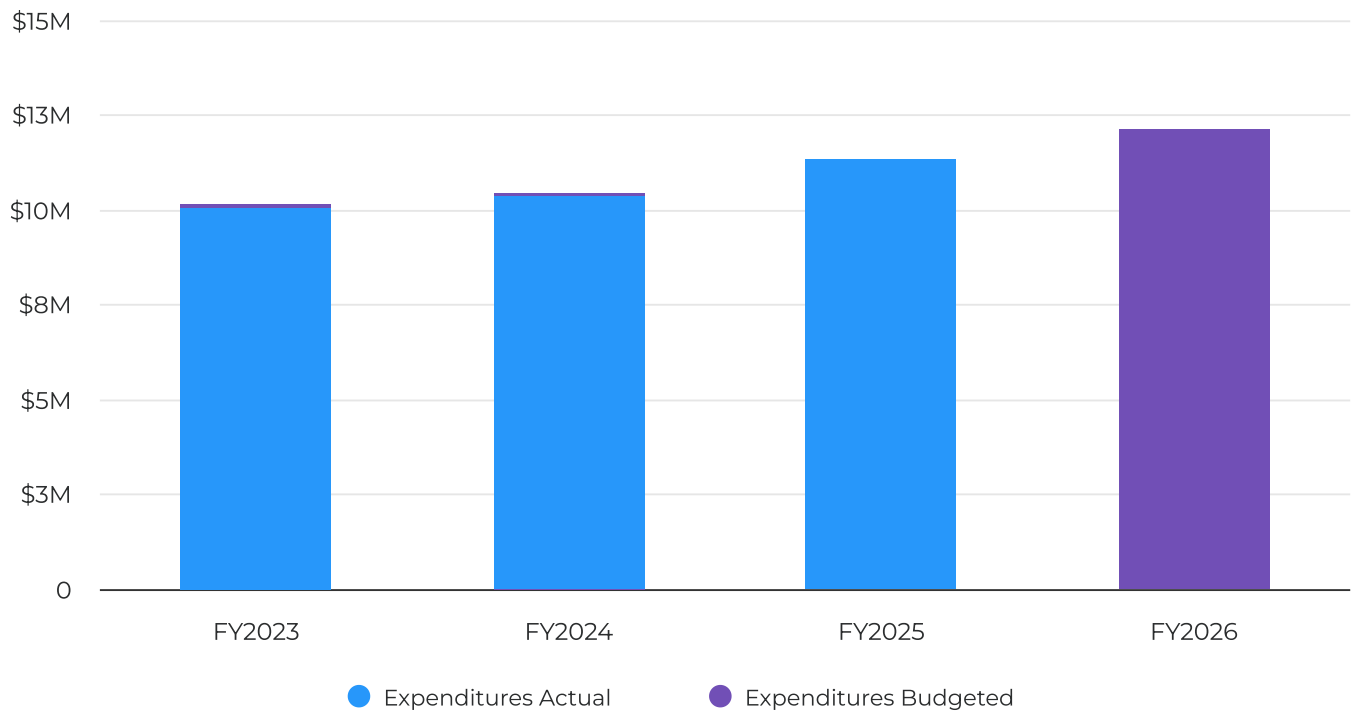
To protect lives, property, and the environment through fire suppression, emergency response, prevention, and public safety education—ensuring the highest level of service to our residents and regional partners.

Strategic Alignment: Safe and Resilient Community

Strategic Priority: The Fire Suppression Division supports the City's public safety priorities by maintaining a highly trained and well-equipped firefighting force, enhancing response capabilities, and fostering regional collaboration for disaster preparedness and emergency management.

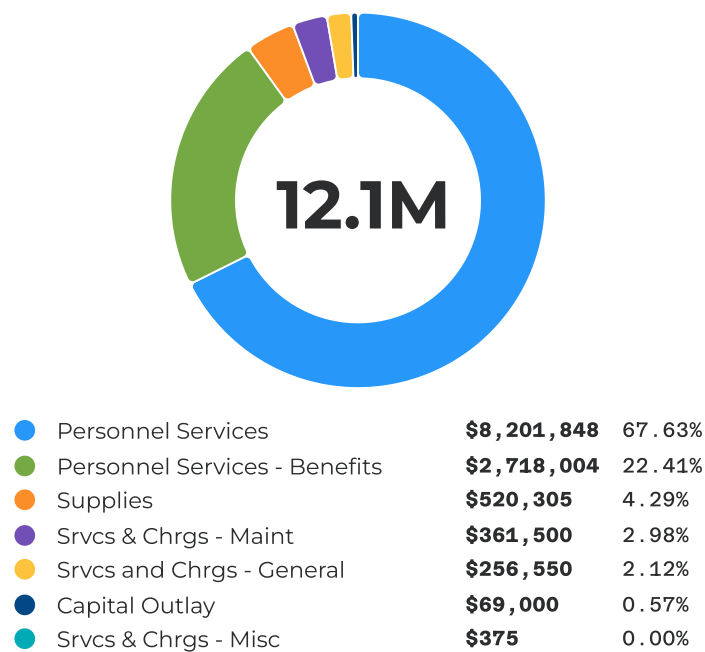
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$6,612,575	\$6,915,990	\$7,333,338	\$8,201,848
Personnel Services - Benefits	\$2,372,261	\$2,432,084	\$2,529,561	\$2,718,004
Supplies	\$293,813	\$331,070	\$454,382	\$520,305
Srvcs and Chrgs - General	\$231,366	\$256,093	\$246,924	\$256,550
Srvcs & Chrgs - Maint	\$454,185	\$352,088	\$427,623	\$361,500
Srvcs & Chrgs - Misc	\$223	\$223	\$172	\$375
Capital Outlay	\$100,200	\$48,311	\$347,865	\$69,000
Other Financing Uses	\$1,757	-	-	-
Total Expenditures	\$10,066,380	\$10,335,858	\$11,339,864	\$12,127,582

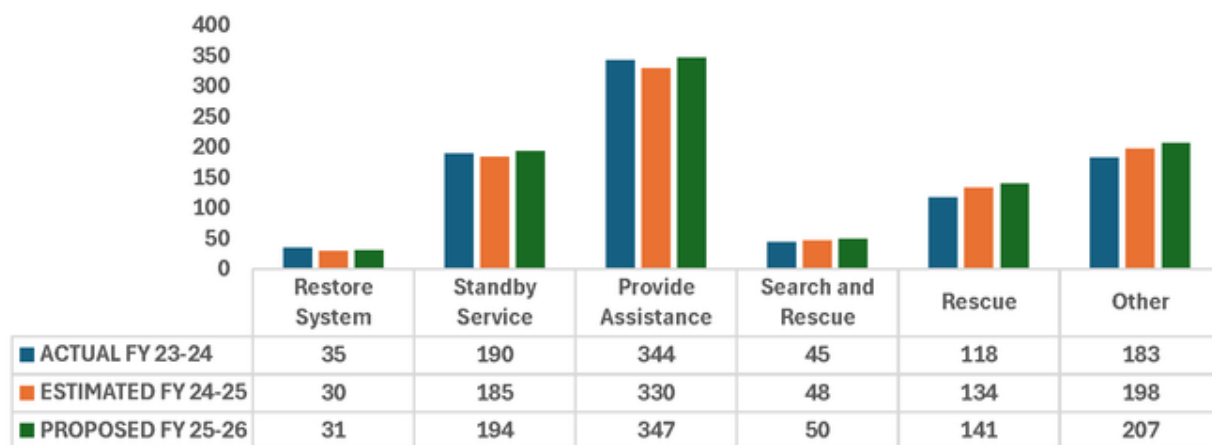
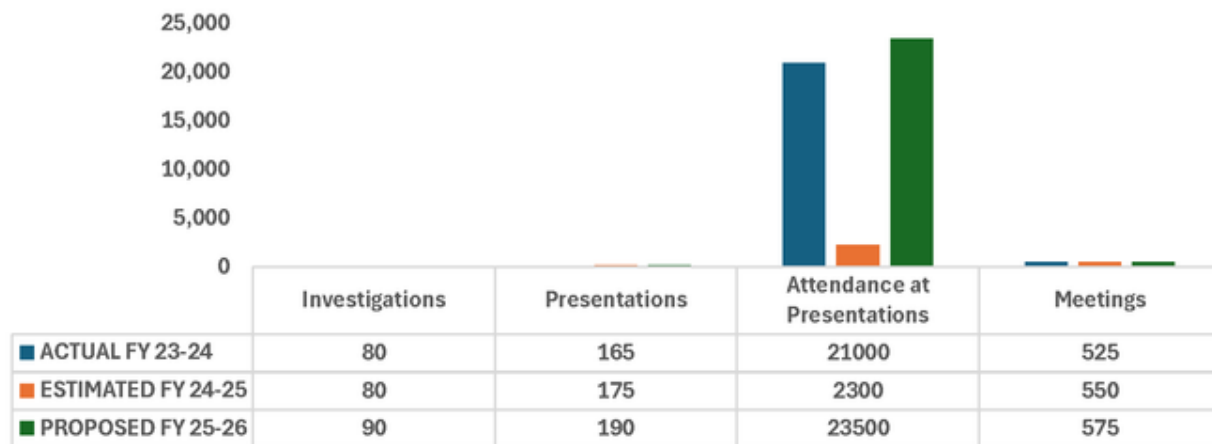
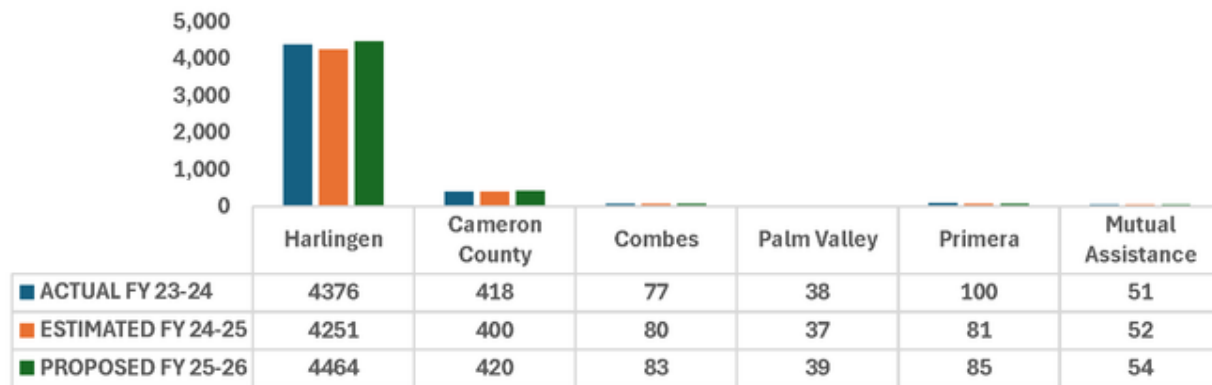
Goals, Objectives, and Key Initiatives

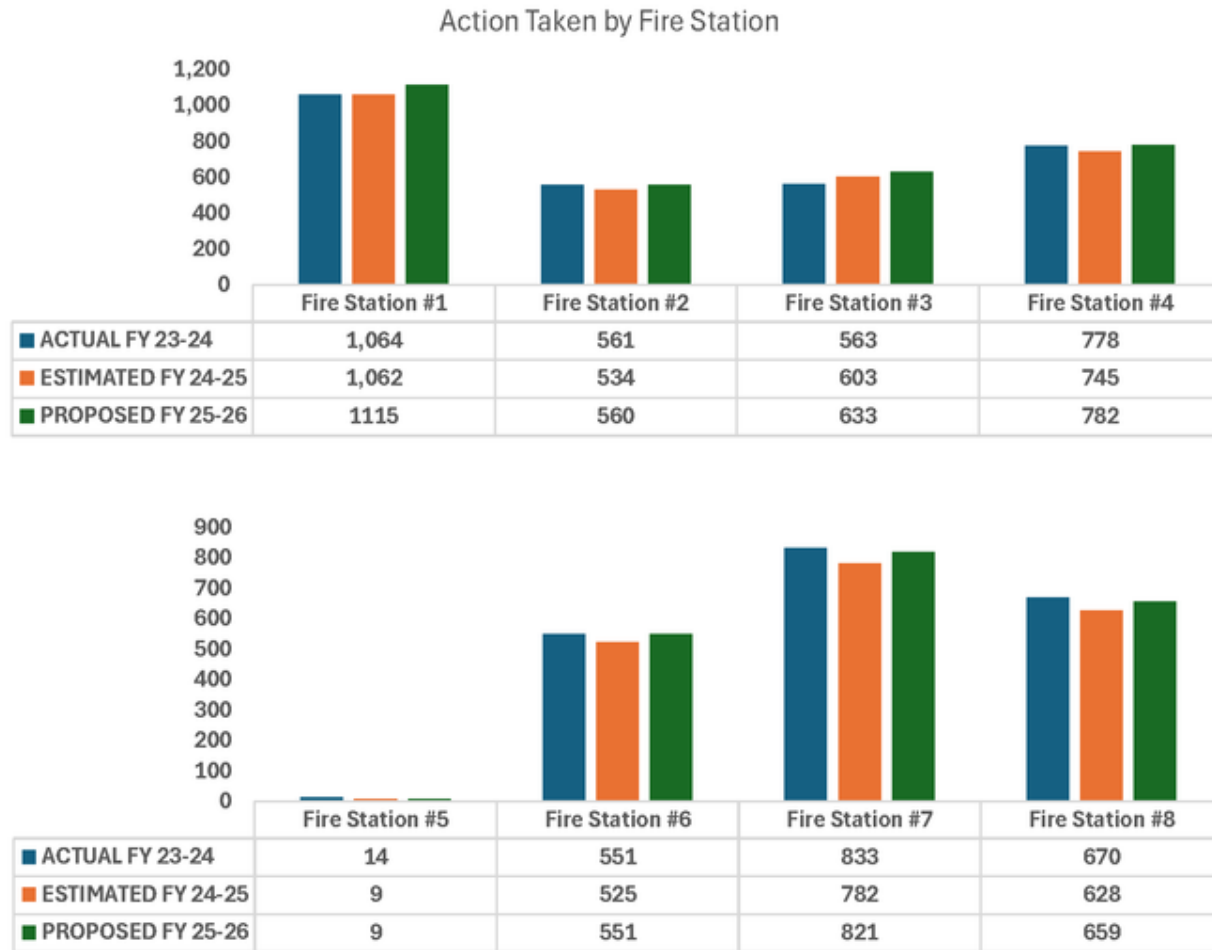
Goal	Objective	Key Strategies / Actions
Improve the delivery of fire suppression, rescue, hazardous materials response, and emergency medical services.	Replace aging fire, rescue, and extrication equipment to ensure reliability and safety.	• Continue systematic replacement of outdated equipment. • Evaluate emerging technologies to enhance operational capabilities. • Secure funding through capital planning and grant programs.
Enhance operational readiness and service efficiency.	Maintain and improve the Department's Insurance Services Office (ISO) rating.	• Upgrade firefighting apparatus and water supply infrastructure. • Conduct regular performance evaluations and readiness drills. • Maintain compliance with ISO standards.
Strengthen fleet reliability.	Support an in-house preventative maintenance program for all vehicles and apparatus.	• Schedule and document all preventive maintenance activities. • Implement fleet management software for tracking and reporting. • Evaluate replacement schedules for critical units.
Expand departmental capabilities through external funding.	Pursue fire service grants to enhance department operations.	• Identify and apply for state and federal grant opportunities. • Coordinate grant management and reporting through Finance. • Use grant funds to enhance safety, training, and communication systems.

Goal	Objective	Key Strategies / Actions
Improve training and skill development.	Conduct state-required continuing education and specialized training.	• Provide ARFF, EMS First Responder, and Hazardous Materials training. • Maintain annual TCFP and EMS certification compliance. • Partner with local agencies and educational institutions for training delivery.
Strengthen emergency management preparedness.	Expand the Emergency Management Plan to an All-Hazards Plan.	• Collaborate with Cameron County and State of Texas emergency coordinators. • Conduct multi-agency drills and tabletop exercises. • Maintain readiness for hurricane and disaster response.
Support youth and workforce development initiatives.	Maintain partnerships with the Harlingen CISD Fire Academy.	• Provide field training and mentorship opportunities. • Use the shared burn building for live fire and rescue drills. • Promote firefighter career pathways for local students.
Advance specialized response capabilities.	Support and train Special Operations Teams for technical rescue and hazardous materials incidents.	• Conduct ongoing certification and joint-agency training. • Maintain specialized tools and protective equipment. • Enhance coordination with mutual aid partners.

Performance Indicators

Action Taken by Jurisdiction





Key Accomplishments (FY 2025)

- Provided emergency response services city-wide with continued emphasis on response efficiency and operational readiness.
- Completed advanced fire suppression and rescue training for all shifts.
- Replaced aging firefighting equipment and improved PPE compliance.
- Enhanced mutual aid coordination across the Rio Grande Valley region.

Future Initiatives (FY 2026)

- Implement long-term apparatus replacement and maintenance plan.
- Expand firefighter health and wellness programs.
- Launch new fireground operations technology for real-time incident tracking.
- Conduct live-burn and technical rescue training exercises to maintain state readiness.

Fire Suppression Contact

Contact	Contact Information
Rafael Baldera, Fire Chief	24200 N. FM 509 Harlingen, TX 78550 phone: (956) 216-8011 email: rbalderas@harlingentx.gov

Airport Fire Suppression

Department Overview

The Airport Rescue and Firefighting (ARFF) Division of the Harlingen Fire Department is responsible for ensuring the safety of passengers, crew, and airport personnel through the delivery of Aircraft Rescue, Firefighting, and Emergency Medical Services (EMS) at Valley International Airport.

Operating under the standards of the Federal Aviation Administration (FAA), the Texas Commission on Fire Protection (TCFP), and the National Fire Protection Association (NFPA), the ARFF Division provides specialized response capabilities for aircraft incidents, fuel spills, and medical emergencies occurring on or around airport property.

In addition to emergency response duties, the division is responsible for ongoing training, inspection, and compliance activities that support the City's Class I Airport Operating Certificate.

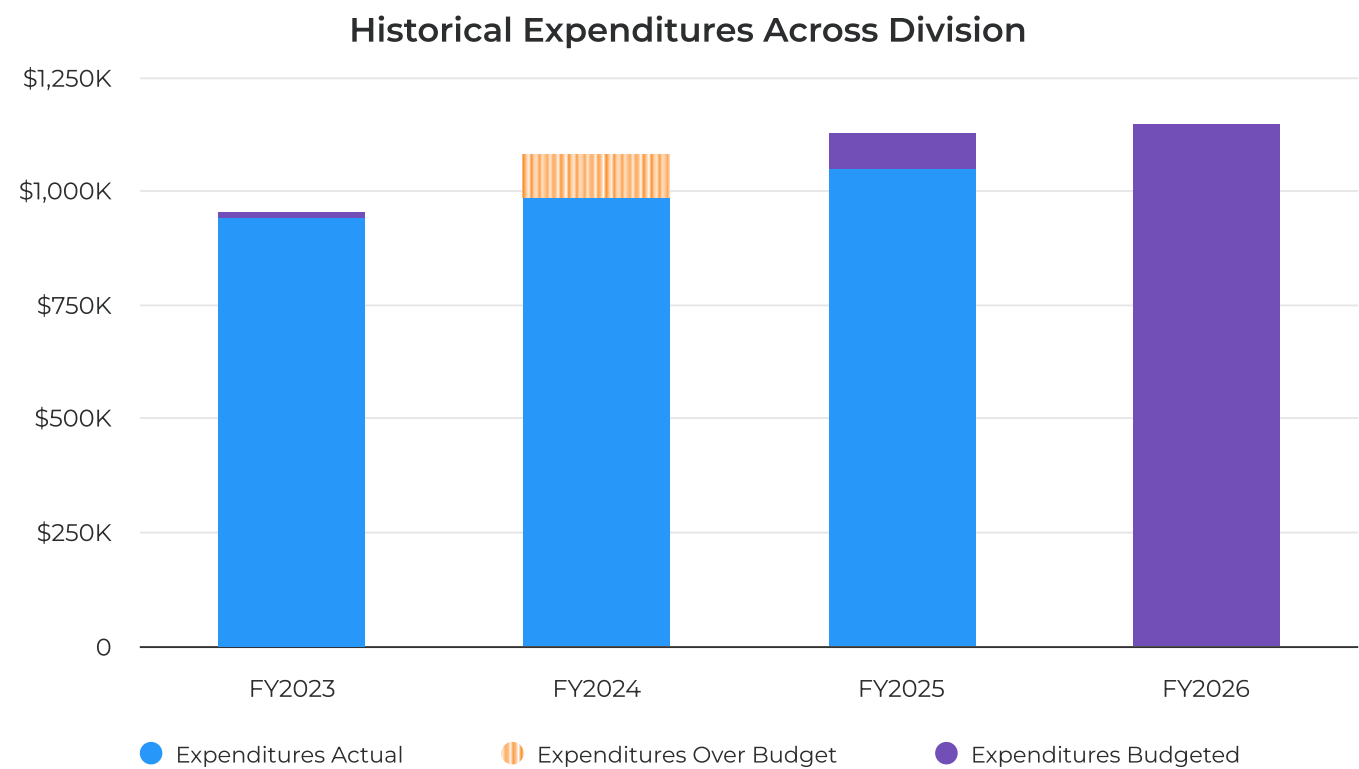
Mission Statement

To ensure the protection of the flying public by providing professional and efficient Aircraft Rescue Firefighting and Emergency Medical Services, while maintaining full compliance with FAA, TCFP, and NFPA standards through continuous training, readiness, and improvement.

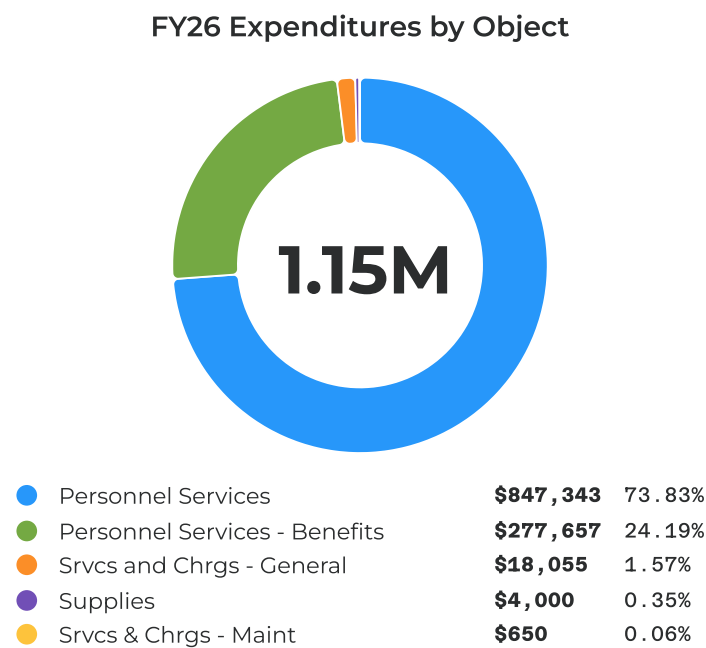
Strategic Alignment: Safe and Resilient Community

Strategic Priority: The ARFF Division supports the City's public safety mission by maintaining high levels of emergency preparedness, ensuring regulatory compliance, and safeguarding critical aviation infrastructure at Valley International Airport.

Expenditure Summary



Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$679,503	\$779,671	\$770,635	\$847,343

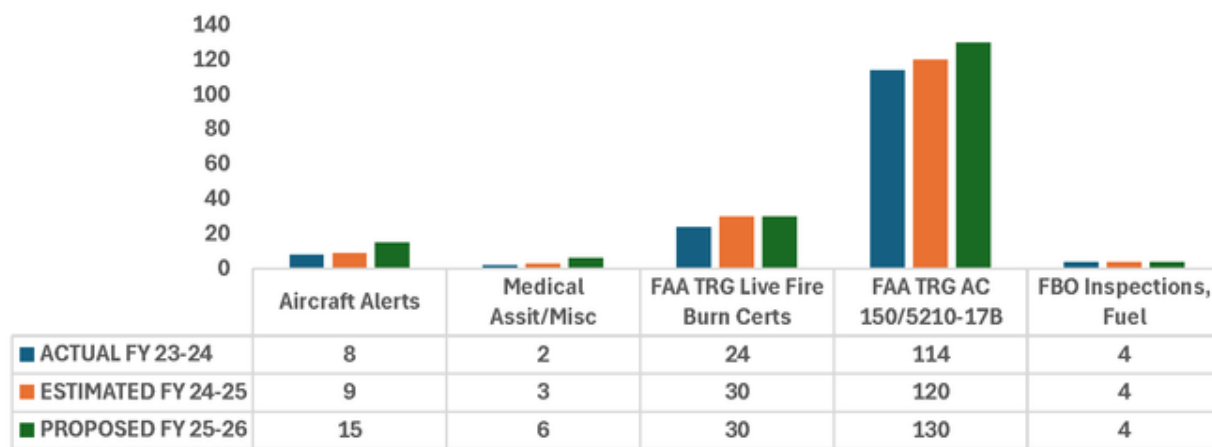
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$244,875	\$281,282	\$263,514	\$277,657
Supplies	\$2,705	\$3,110	\$2,062	\$4,000
Srvcs and Chrgs - General	\$11,189	\$15,337	\$9,880	\$18,055
Srvcs & Chrgs - Maint	\$639	-	\$650	\$650
Total Expenditures	\$938,912	\$1,079,400	\$1,046,741	\$1,147,705

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Maintain full compliance with FAA Class I Airport certification requirements.	Continue to meet or exceed all federal and state standards for training, staffing, and operational readiness.	• Conduct regular compliance audits. • Maintain required personnel certifications under FAA Part 139 and NFPA 403. • Ensure annual equipment inspections and readiness testing.
Enhance ARFF training and skill proficiency.	Increase participation and training frequency for ARFF personnel and alternates.	• Schedule quarterly and night-time training sessions on the airfield. • Expand live-burn and simulation exercises. • Conduct a full ARFF Academy to certify additional personnel.
Strengthen interdepartmental coordination.	Increase combined training sessions between ARFF and Fire Suppression units.	• Conduct integrated response drills and after-action reviews. • Develop shared communication protocols for large-scale incidents. • Promote cross-training to enhance deployment flexibility.
Expand instructor engagement and professional development.	Increase participation from Harlingen Fire Department instructors within ARFF training.	• Encourage certified instructors to assist in ARFF programs. • Develop specialized training tracks for ARFF leadership roles. • Support continuing education and FAA-recognized coursework.

Goal	Objective	Key Initiatives / Strategies
Improve coordination with airport stakeholders.	Maintain effective communication and collaboration with Airport Management.	• Conduct joint safety and response planning meetings. • Participate in airport emergency exercises and reviews. • Ensure alignment with airport emergency response and evacuation plans.

Performance Indicators



Key Accomplishments (FY 2025)

- Achieved 100% FAA compliance during annual ARFF inspection.
- Conducted multiple live-fire and table-top drills with Valley International Airport and TSA partners.
- Completed required FAA Part 139 training and documentation for all ARFF personnel.
- Upgraded ARFF vehicles and foam systems to meet current standards.

Future Initiatives (FY 2026)

- Acquire next-generation ARFF apparatus with advanced suppression capabilities.
- Develop joint emergency operations plan with airport and mutual aid agencies.
- Implement digital training and certification tracking system.
- Expand scenario-based response training to improve multi-agency coordination.

Airport Fire Suppression Contacts

Contact	Contact Information
Rafael Baldera, Fire Chief	24200 N. FM 509 Harlingen, TX 78550 phone: (956) 216-8011 email: rbalderas@harlingentx.gov

Fire Prevention

Department Overview

The Fire Prevention Bureau plays a critical role in safeguarding lives, property, and the community from the threat of fire through education, inspection, investigation, and enforcement. The Bureau enforces local, state, and federal fire codes and ordinances while promoting proactive fire safety practices through community outreach and education.

Its operations include fire code enforcement, public education, plan review, fire investigation, and fire safety consultations. The Bureau also investigates all fires within the city limits of Harlingen to determine their origin and cause, ensuring accountability and supporting legal action when necessary.

By implementing national fire prevention standards and modern inspection practices, the Bureau strives to minimize the incidence and impact of fire-related emergencies across residential, commercial, and industrial properties.

Mission Statement

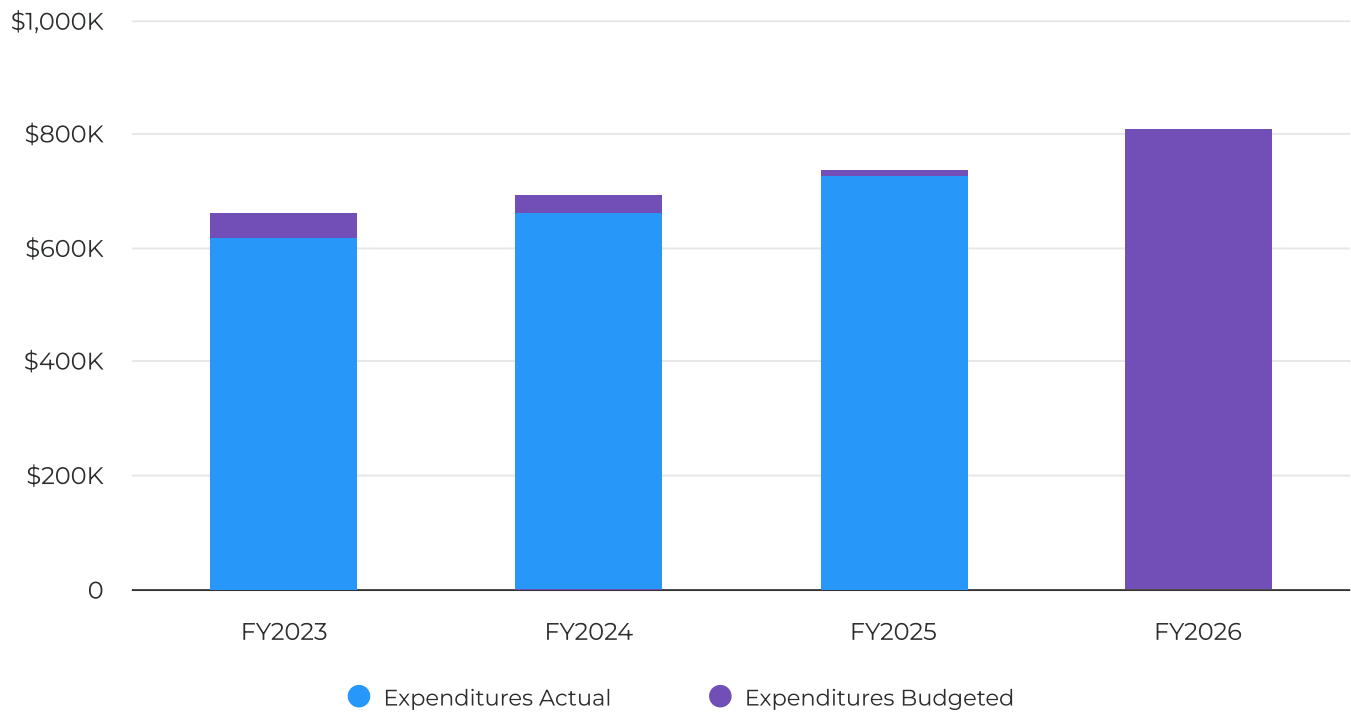
To protect life and property by minimizing the risk of fire through education, prevention, enforcement, and investigation while promoting a culture of safety and preparedness throughout the City of Harlingen.

Strategic Alignment: Safe and Resilient Community

Strategic Priority: The Fire Prevention Bureau supports the City's public safety objectives by reducing fire risk, ensuring code compliance, and enhancing public awareness of fire safety practices—contributing directly to the safety and resilience of Harlingen's residents and businesses.

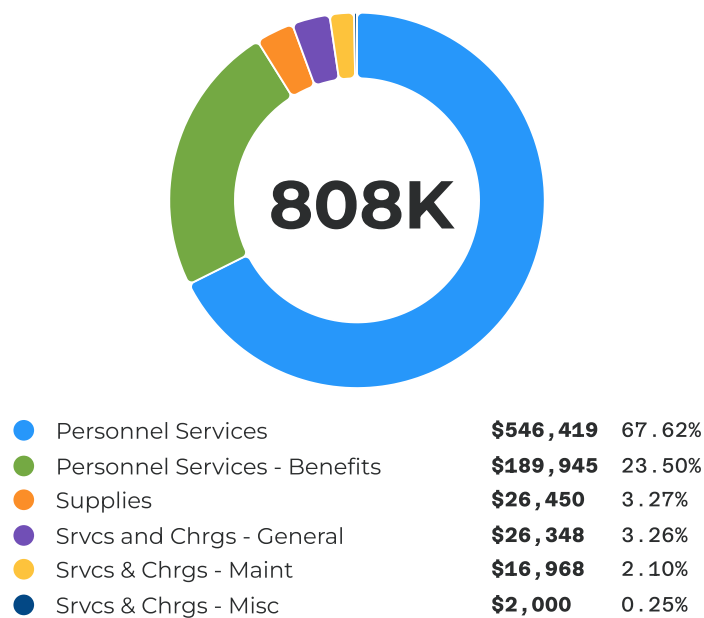
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

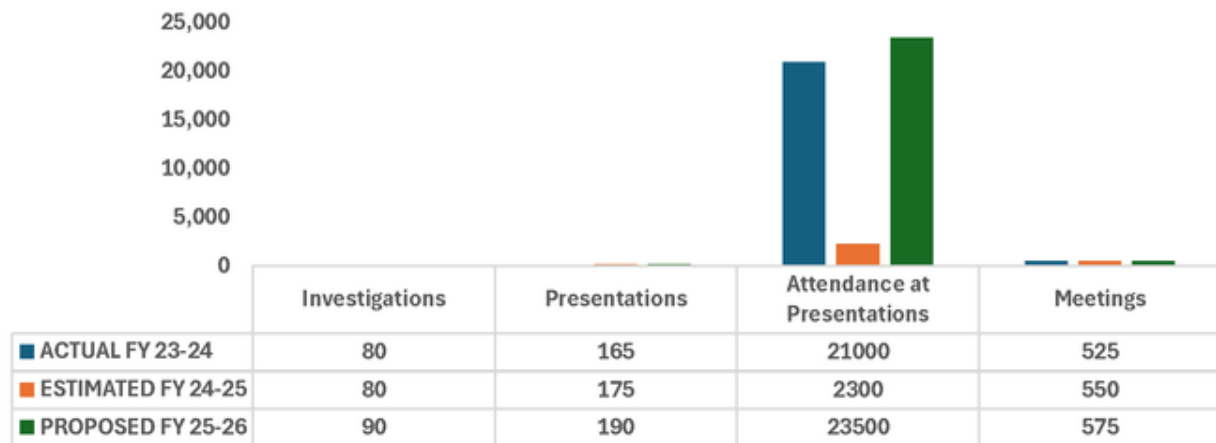
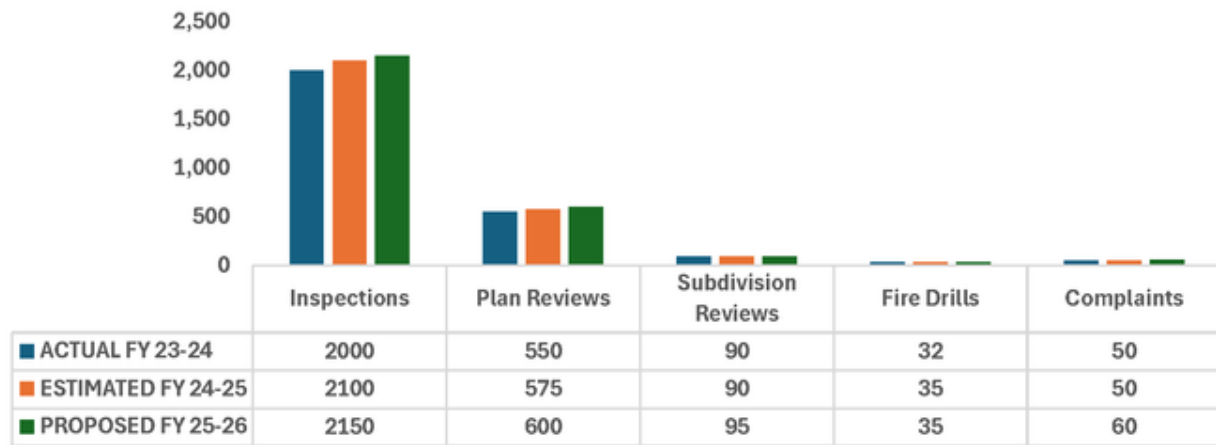
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$410,379	\$439,984	\$487,000	\$546,419
Personnel Services - Benefits	\$160,616	\$166,414	\$182,207	\$189,945
Supplies	\$21,175	\$27,083	\$27,706	\$26,450
Srvcs and Chrgs - General	\$11,791	\$11,535	\$15,597	\$26,348
Srvcs & Chrgs - Maint	\$11,603	\$13,176	\$13,044	\$16,968
Srvcs & Chrgs - Misc	\$405	\$267	\$304	\$2,000
Total Expenditures	\$615,971	\$658,459	\$725,858	\$808,130

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Monitor and enhance existing fire prevention programs to ensure effectiveness and compliance with best practices.	Review current inspection, education, and investigation programs to identify improvement opportunities.	• Conduct annual performance assessments. • Benchmark against NFPA and State Fire Marshal standards. • Provide recommendations for policy or procedural updates.
Expand fire safety and awareness programs throughout the community.	Continue to deliver fire prevention education to the public, schools, and local businesses.	• Provide educational materials and outreach events. • Conduct presentations in schools and community centers. • Partner with local organizations to expand reach.
Improve inspection efficiency and record management through technology.	Continue implementing Phase 2 of the New World Records Management System for mobile inspection capabilities.	• Equip inspectors with mobile technology. • Enhance field data entry and building pre-plan documentation. • Integrate real-time updates for first responders.
Strengthen fire investigation and enforcement capabilities.	Maintain a comprehensive fire investigation program to determine cause and origin.	• Provide advanced investigation training for staff. • Replace or upgrade fire investigation tools and safety equipment. • Collaborate with law enforcement when criminal activity is suspected.

Goal	Objective	Key Strategies / Actions
Support community preparedness and fire code compliance.	Continue fire inspections for businesses and new construction plan reviews.	• Maintain regular inspection cycles for commercial and public facilities. • Conduct plan reviews to ensure code compliance before construction. • Issue timely permits and corrective recommendations.

Performance Indicators



Key Accomplishments (FY 2025)

- Conducted fire and life safety inspections across commercial and public facilities to support code compliance and risk reduction.
- Implemented updated fire code enforcement procedures and adopted the latest International Fire Code amendments.
- Delivered public education programs on fire safety and prevention to schools and civic organizations.
- Collaborated with Planning and Building departments to streamline plan review and permitting for new construction.

Future Initiatives (FY 2026)

- Launch digital inspection management system to improve efficiency and tracking.
- Expand community outreach through Fire Safety Week campaigns and social media education.
- Provide advanced certification training for inspectors in hazardous materials and fire investigation.
- Strengthen data analysis for identifying high-risk occupancies and targeting prevention resources.

Fire Prevention Contacts

Contact	Contact Information
Rafael Baldera, Fire Chief	24200 N. FM 509 Harlingen, TX 78550 phone: (956) 216-8011 email: rbalderas@harlingentx.gov

Finance

Department Overview

The Finance Department is responsible for managing the City's financial operations and ensuring prudent stewardship of public funds. Core functions include accounting, financial reporting, payroll, treasury management, investments, purchasing, budgeting, debt administration, grant management, and internal control oversight.

The department also provides financial guidance to City leadership and departments, ensures compliance with local, state, and federal financial regulations, and coordinates the preparation of the City's Annual Comprehensive Financial Report (ACFR) and annual budget.

The Finance Department's overarching goal is to maintain the City's strong financial position while promoting transparency and accountability to the citizens of Harlingen.

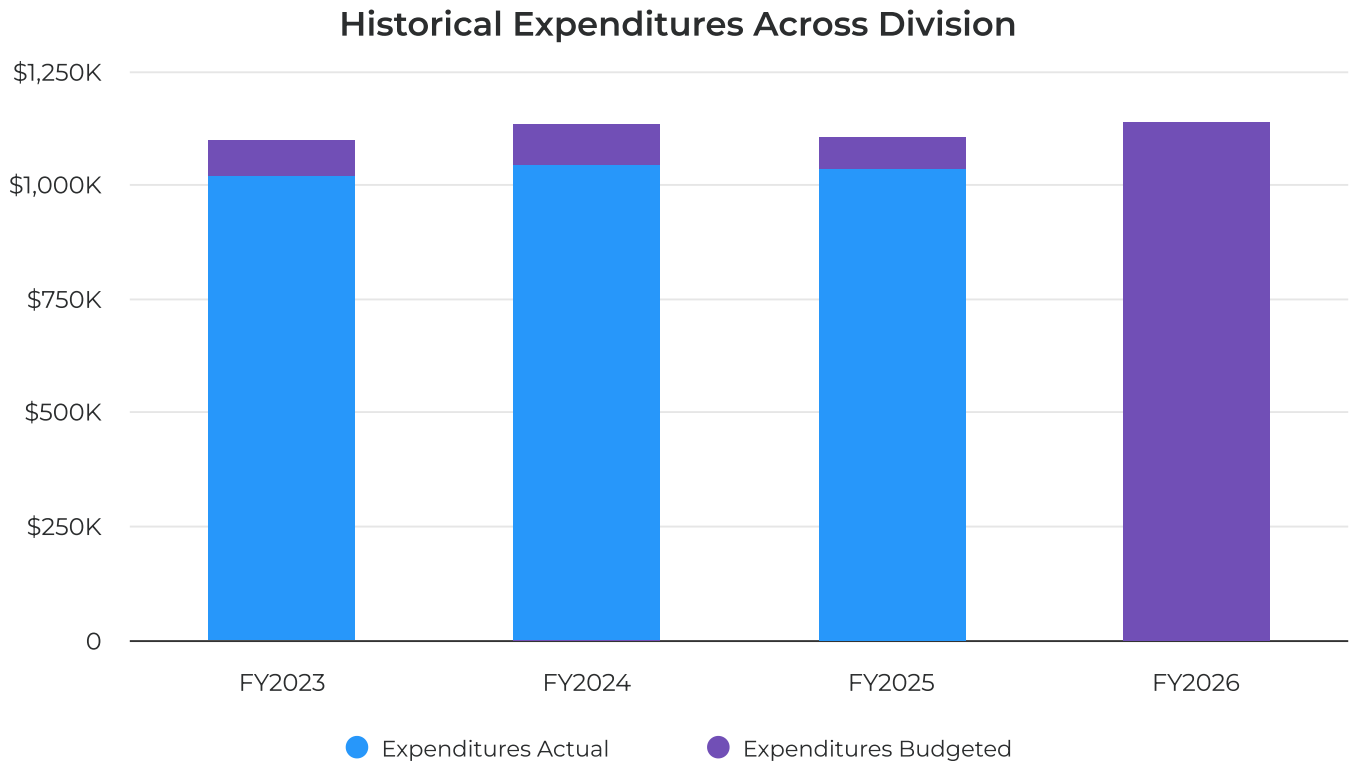
Mission Statement

To safeguard the financial integrity of the City of Harlingen by providing transparent, accurate, and efficient financial management; ensuring compliance with all legal and regulatory requirements; and supporting the City's strategic objectives through sound fiscal stewardship, accountability, and exceptional customer service.

Strategic Alignment: Fiscal Stewardship & Transparency

Strategic Priority: Supports the City Commission's priority to maintain sound financial management, enhance transparency, and strengthen public trust through accurate, timely, and accessible financial information.

Expenditure Summary



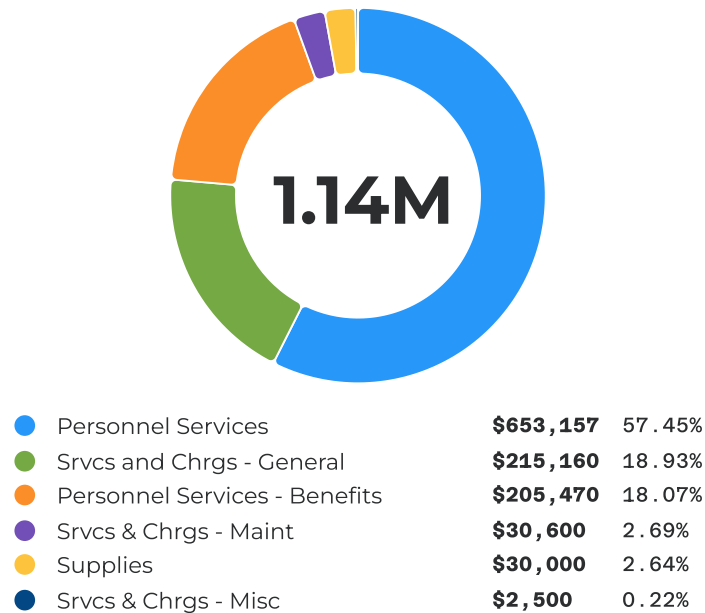
The expenditures budgeted for FY2025 are \$1.1 million, representing a decrease of 2.46% from the previous year's budgeted amount of \$1.1 million. This follows a prior increase of 3.32% in the budgeted expenditures from the earlier period to FY2024. The actual expenditures in FY2024 were \$1 million, which was 92% of the budgeted amount and showed a 2.44% increase from the prior period.

Expenditures by Object

The total expenditures for FY2025 increased by 6.02% to \$1.1 million compared to the previous year. Personnel Services remained the largest category, accounting for 56.6% of the total at \$625,297, with a modest increase of \$4,120 or 0.66%. Personnel Services - Benefits also grew by \$4,555 or 2.31%, reaching \$202,022 and representing 18.29% of total expenditures.

Notably, Services and Charges - General saw a significant increase of \$31,563 or 17.08%, rising to \$216,378 and making up 19.59% of the budget. Supplies increased by \$3,705 or 12.57% to \$33,178, now 3% of total expenditures. Services and Charges - Maintenance experienced the largest percentage increase of 74.58%, growing by \$10,810 to \$25,304, which is 2.29% of the total. Services and Charges - Miscellaneous shifted from a negative value to a positive \$2,500, an increase of \$7,983, representing 0.23% of the budget.

FY26 Expenditures by Object



For the fiscal year expenditures by object, Personnel Services accounted for \$625,297, representing 56.6% of the total. Services and Charges - General amounted to \$216,378, or 19.59%. Personnel Services - Benefits were \$202,022, making up 18.29%. Supplies totaled \$33,178, which is 3% of the expenditures. Services and Charges - Maintenance were \$25,304, comprising 2.29%, and Services and Charges - Miscellaneous were \$2,500, representing 0.23% of the total expenditures.

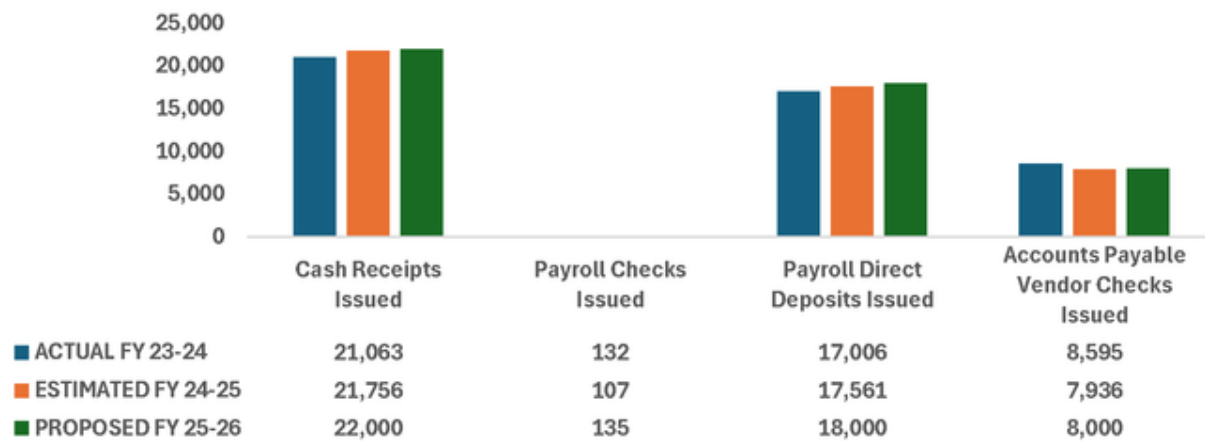
Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$558,412	\$621,177	\$614,450	\$653,157
Personnel Services - Benefits	\$173,706	\$197,467	\$194,093	\$205,470
Supplies	\$23,509	\$29,473	\$29,960	\$30,000
Srvcs and Chrgs - General	\$237,022	\$184,815	\$174,179	\$215,160
Srvcs & Chrgs - Maint	\$17,592	\$14,494	\$21,639	\$30,600
Srvcs & Chrgs - Misc	\$6,908	-\$5,483	\$2,420	\$2,500
Total Expenditures	\$1,017,149	\$1,041,942	\$1,036,741	\$1,136,887

Goals, Objectives, and Key Initiatives

Strategic Priority	Department Goal	FY 2026 Objectives
Fiscal Responsibility	Maintain a strong financial position through effective financial management and policy compliance.	Ensure unassigned General Fund balance remains at or above 180 days of annual operating expenditures. - Maintain clean annual audit results with no material weaknesses.
Transparency and Accountability	Promote public trust through accurate financial reporting and accessible fiscal information.	Publish the Annual Comprehensive Financial Report (ACFR) within 180 days of fiscal year end. Receive GFOA awards for Excellence in Financial Reporting and Distinguished Budget Presentation.
Employee Development and Knowledge Retention	Promote staff training, professional development, and cross-training to ensure continuity, expertise, and a high-performing finance team.	Encourage finance staff to pursue professional certifications and advanced skill-building opportunities. Provide targeted training programs and cross-training initiatives to ensure continuity of critical financial operations. Track and report staff participation in professional development and training programs.
Customer Service and Support	Provide excellent support to City departments and external stakeholders.	- Conduct quarterly training for departmental budget, cash handling and purchasing and accounts payable.

Performance Indicators



Key Accomplishments (FY 2025)

- Received the GFOA Distinguished Budget Presentation Award and Certificate of Achievement for Excellence in Financial Reporting.
- Completed a successful annual audit with no material weaknesses or findings.
- Conducted city-wide cash handling training workshops for department heads and administrative staff.
- Improved budget document layout to enhance transparency and accessibility for the public.

Future Initiatives (FY 2026)

- Develop financial policies and procedures manual to standardize citywide accounting and budget practices.
- Implement a secure, centralized portal for city employees to access payroll, benefits, leave balances, and financial forms. Streamline routine administrative requests, reduce processing time, and enhance transparency and accessibility for staff.
- Revise and update the City's Purchasing Manual to incorporate recent changes in state and federal procurement laws. Ensure all procurement processes remain compliant, efficient, and aligned with best practices. Provide training and guidance to staff on updated procedures to reduce risk and improve consistency.

Finance Department Contacts

Contact	Contact Information
Robert Rodriguez Finance Director	118 E. Tyler Avenue Harlingen, TX 78550 phone: (956) 216-5050 email: robertr@harlingentx.gov
Vacant Deputy Finance Director	118 E. Tyler Avenue Harlingen, TX 78550 phone: (956) 216-5050 email:
Edgar Valles Accounting Manager	118 E. Tyler Avenue Harlingen, TX 78550 phone: (956) 216-5050 email: evalles@harlingentx.gov

Municipal Court

Department Overview

The Municipal Court of the City of Harlingen serves as the judicial branch of the municipal government and provides an accessible, fair, and efficient forum for the adjudication of Class “C” misdemeanors and violations of city ordinances. The Court plays a vital role in ensuring justice, safeguarding constitutional rights, and maintaining public confidence in the judicial process.

The Court’s responsibilities include accepting complaints, entering pleas, setting cases for trial, preparing appeals, and reporting convictions to the Department of Public Safety. It also conducts post-arrest hearings, driver’s license suspension hearings, blood and search warrant authorizations, and magistration for felony and misdemeanor arrests.

The Municipal Court holds separate court sessions for Ordinance (Code Enforcement) Docket, Youth Court, Bench and Jury Trials, and Pre-Trial Hearings. In addition, it handles emergency protective orders, examining trials, and commitment hearings.

The Court operates under the leadership of a full-time Presiding Judge, supported by four contract alternate judges, a Court Administrator, and a professional staff committed to ensuring due process, customer service, and administrative efficiency.

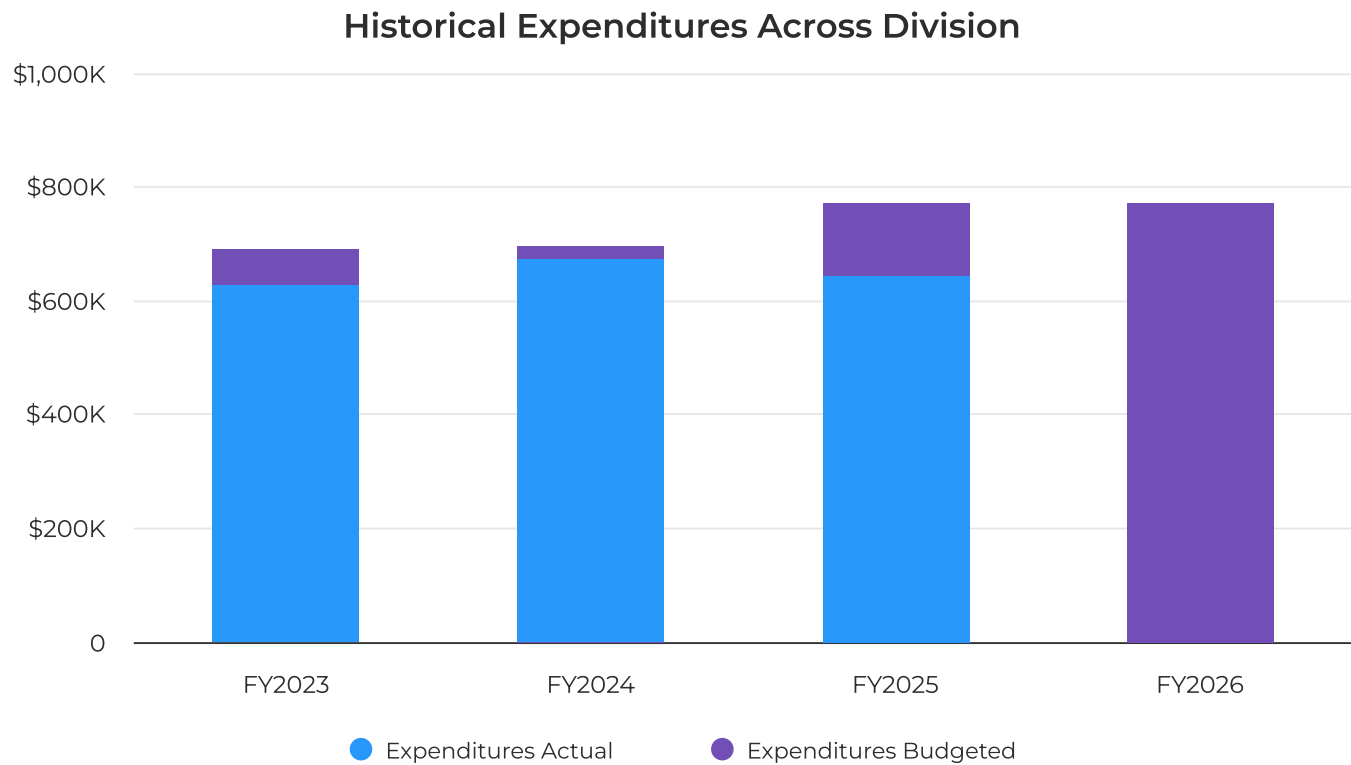
Mission Statement

To administer justice fairly and efficiently, ensuring due process and equal treatment for all individuals, while providing courteous, prompt, and professional service to the public.

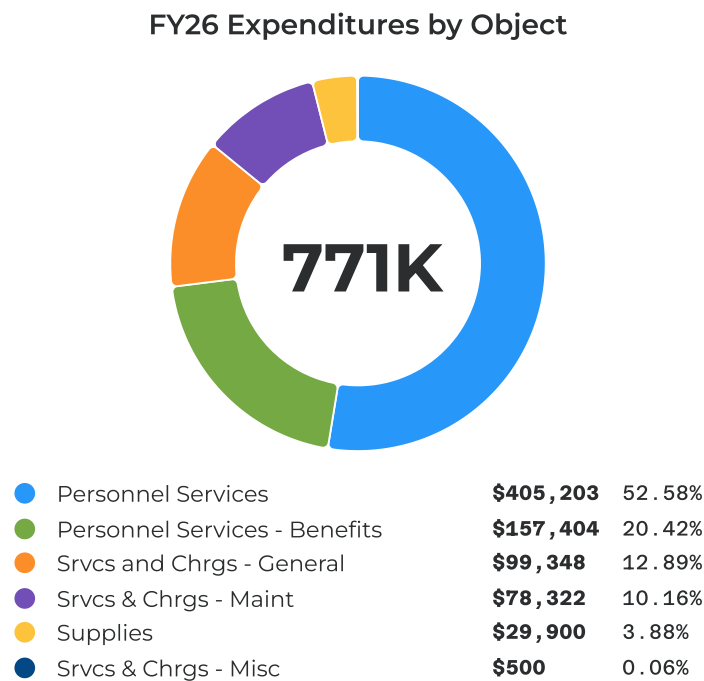
Strategic Alignment: Accountable and Responsive Government

Strategic Priority: The Municipal Court supports the City’s strategic priorities by promoting transparency, procedural fairness, and efficiency in the administration of justice, while enhancing public trust in municipal operations.

Expenditure Summary



Expenditures by Object



Expenditures by Object

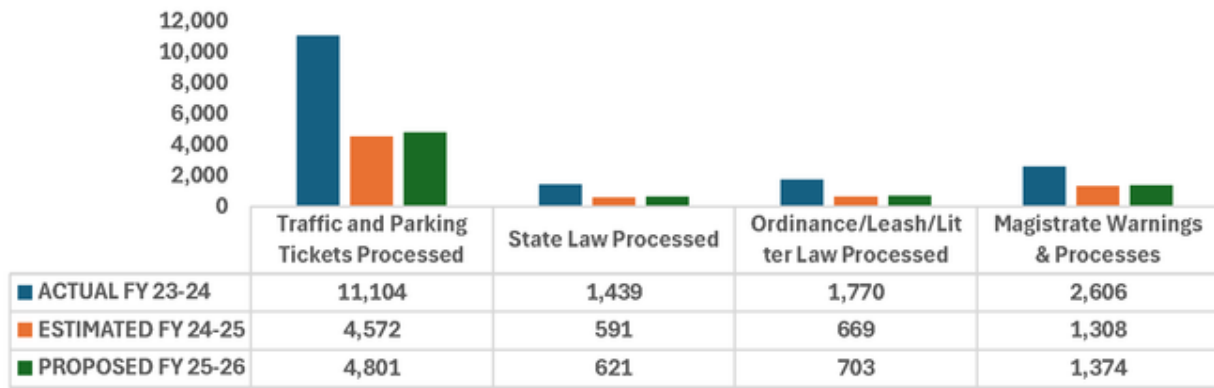
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$333,304.70	\$339,695.99	\$333,401.24	\$405,203.00

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$133,700.76	\$125,301.25	\$116,847.12	\$157,404.00
Supplies	\$23,239.44	\$22,100.56	\$22,889.73	\$29,900.00
Srvcs and Chrgs - General	\$56,147.77	\$101,080.74	\$54,026.88	\$99,348.00
Srvcs & Chrgs - Maint	\$75,646.71	\$80,878.24	\$86,675.39	\$78,322.00
Srvcs & Chrgs - Misc	\$5,286.09	\$3,199.66	\$596.30	\$500.00
Capital Outlay	-	-	\$27,966.00	-
Total Expenditures	\$627,325.47	\$672,256.44	\$642,402.66	\$770,677.00

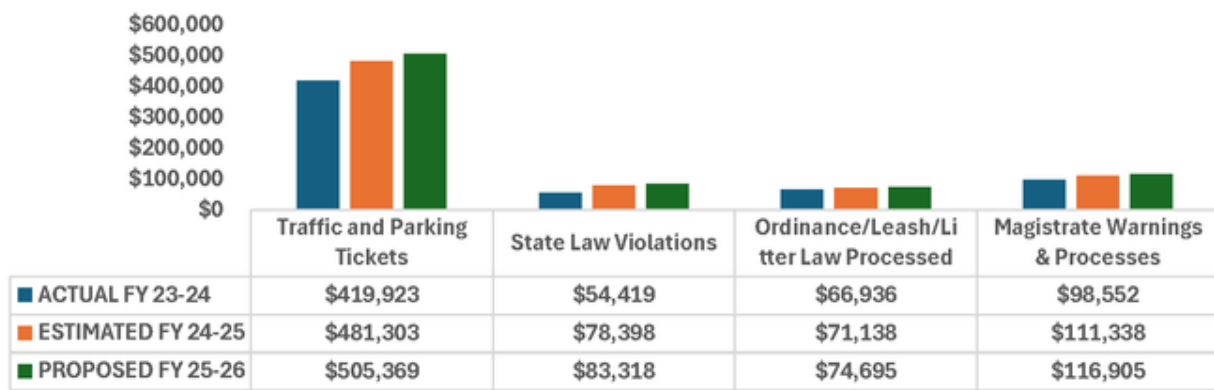
Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Provide quality service to defendants and the public through professionalism and responsiveness.	Maintain a high standard of courtesy and prompt response times in all court interactions.	• Implement customer service training for all staff. • Monitor public satisfaction and feedback. • Enhance accessibility for persons with disabilities and limited English proficiency.
Increase efficiency in warrant management and fine collection.	Reduce the number of outstanding warrants and delinquent fines.	• Expand automated text message reminders prior to warrant issuance. • Continue referring delinquent accounts to a collection agency. • Conduct warrant amnesty programs as needed.
Promote efficiency and compliance through specialized court sessions.	Address the public's diverse judicial needs.	• Continue Youth Court, Ordinance Court, Traffic/State Violations Court, and Trial Court sessions. • Coordinate with City Prosecutors to reduce trial caseload through pre-trial conferences.
Ensure timely and accurate magistrating services.	Maintain 24-hour availability for magistrating Class A, Class B, and felony arrests.	• Continue collaboration with Cameron County District Attorney's Office and Pre-Trial Services. • Monitor compliance with state statutory timeframes.
Strengthen staff expertise and procedural consistency.	Ensure all court personnel are properly trained and knowledgeable of laws and procedures.	• Support continuing education and certification. • Review and update the Municipal Court Procedures Manual.
Encourage civic engagement and community outreach.	Enhance public awareness of the Municipal Court's role and services.	• Participate in National Night Out and community education events. • Promote alcohol and drug awareness programs during Youth and Adult court sessions. • Continue community service coordination with local non-profit organizations.

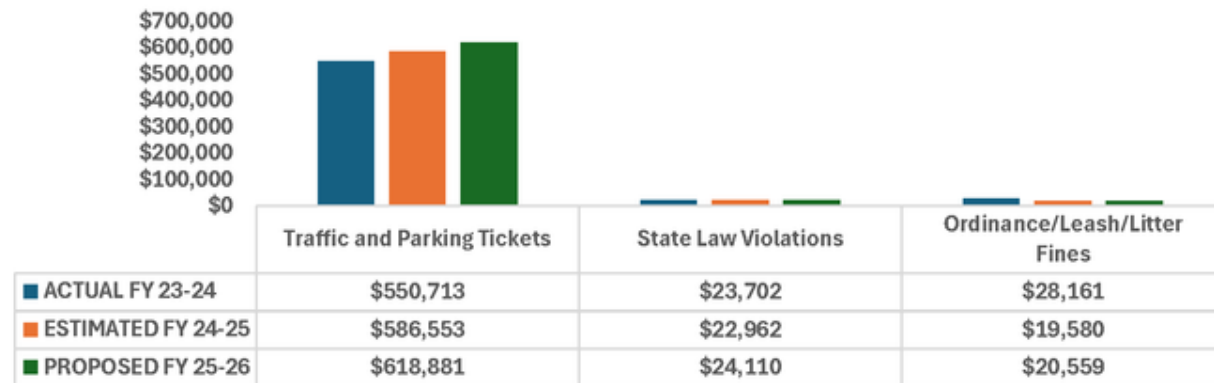
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Efficiently handled a large number of citations and cases, maintaining strict compliance with Texas judicial standards.
- Implemented online payment and virtual hearing options to improve accessibility and convenience for residents.
- Expanded staff training in customer service, ethics, and courtroom procedures.
- Reduced case backlog through workflow and docket management improvements.

Future Initiatives (FY 2026)

- Upgrade case management software for improved reporting, document imaging, and data security.
- Enhance citizen engagement through expanded online services and educational outreach on court processes.
- Strengthen coordination with Police, Code Enforcement, and Legal departments for timely case resolution.
- Develop performance dashboard tracking timeliness, clearance rates, and customer satisfaction.

Municipal Court Contacts

Contact	Contact Information
Robert Rodriguez Finance Director	118 E. Tyler Avenue Harlingen, TX 78550 phone: (956) 216-5050 email: robertr@harlingentx.gov
Lupita Moreno Court Administrator	1018 Fairpark Blvd. Harlingen, TX 78550 phone: (956) 216-5121 email: moreno@harlingentx.gov

Purchasing

Department Overview

The Purchasing Division provides centralized procurement services for all City departments, ensuring that the acquisition of goods and services is conducted in a fair, transparent, and efficient manner. The division's primary objective is to guarantee that all Federal, State, and local purchasing laws, as well as internal City procedures, are followed and that departments receive products and services that represent the best quality and value for taxpayer dollars.

Purchasing reviews and processes all purchase requisitions and purchase orders, coordinates bidding and request-for-proposal processes, and ensures compliance with competitive procurement requirements.

The division also manages vendor relations, assists departments with sourcing, and oversees the use of cooperative purchasing contracts to achieve cost savings and operational efficiency.

Mission Statement

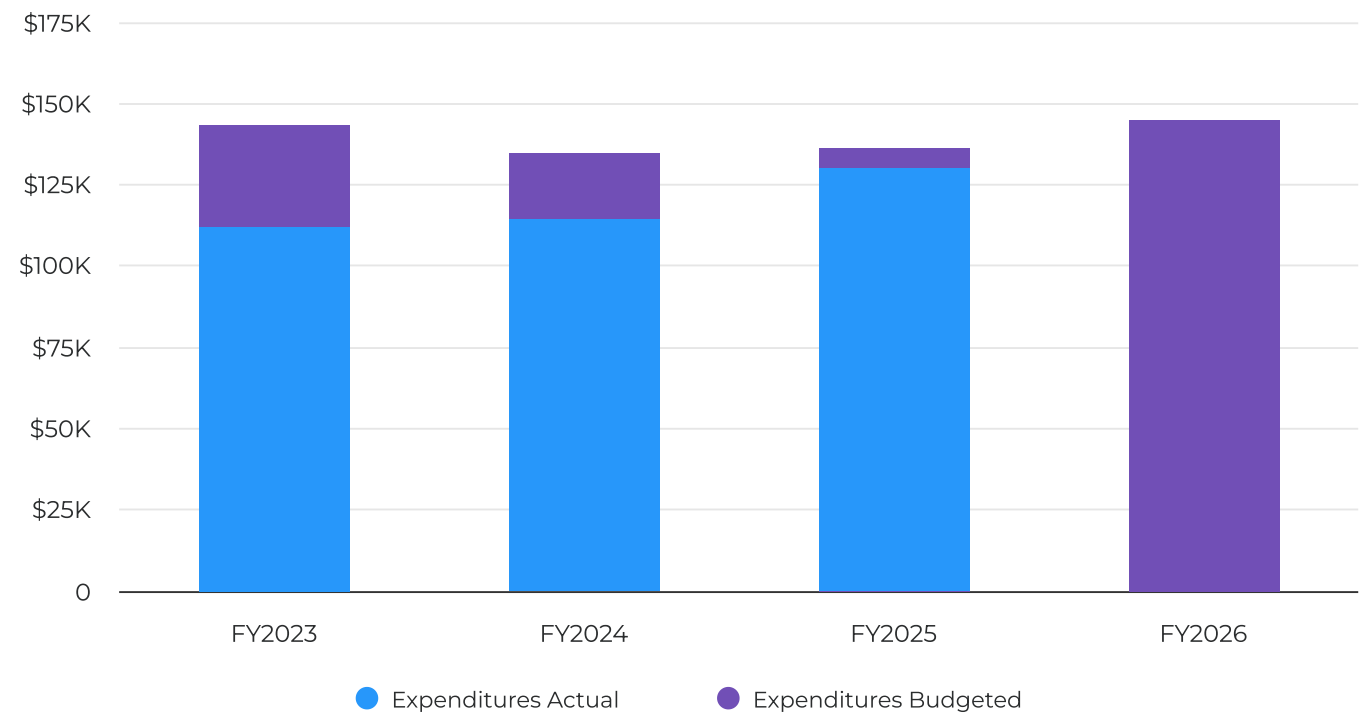
To provide professional procurement services that ensure legal compliance, promote competition, support departmental needs, and achieve the best value for the City and its residents.

Strategic Alignment: Accountable and Efficient Government

Strategic Priority: The Purchasing Division supports the City's strategic goals by promoting fiscal responsibility, operational efficiency, and transparency in all purchasing processes.

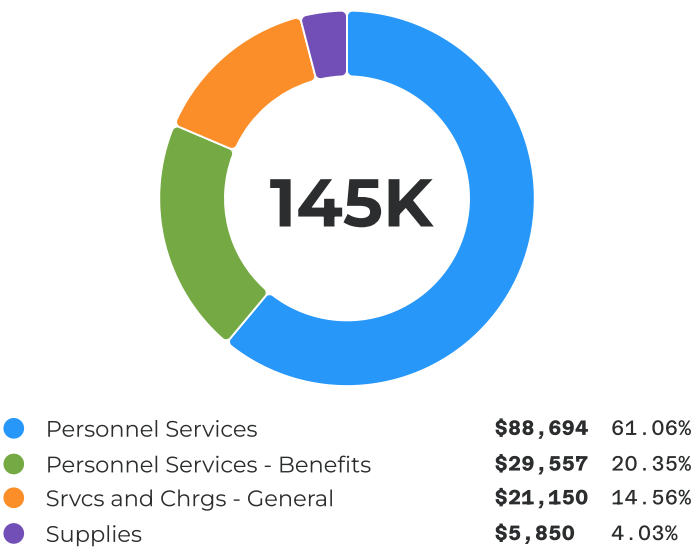
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

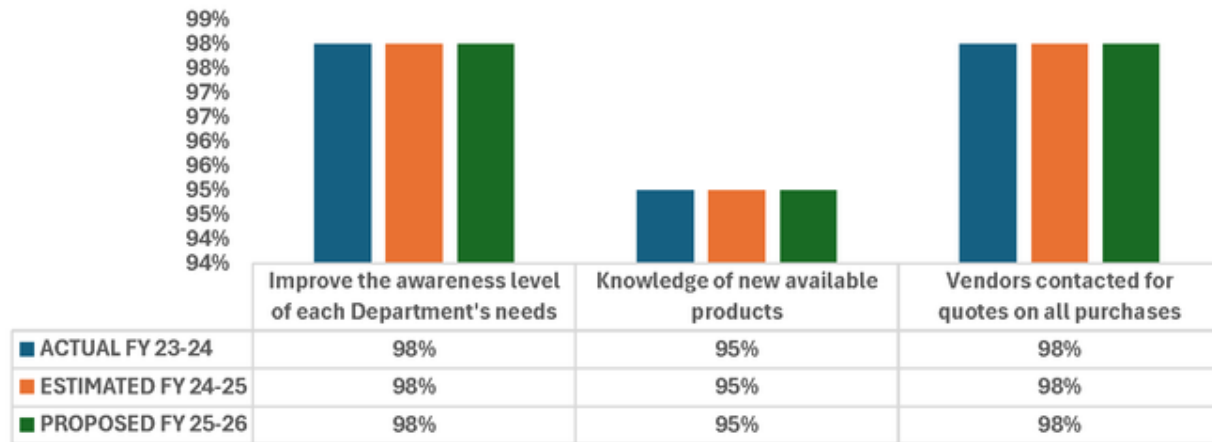
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$65,275	\$71,608	\$84,844	\$88,694
Personnel Services - Benefits	\$27,627	\$21,797	\$23,912	\$29,557

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$2 , 699	\$5 , 058	\$5 , 375	\$5 , 850
Srvcs and Chrgs - General	\$16 , 466	\$16 , 174	\$15 , 969	\$21 , 150
Total Expenditures	\$112 , 067	\$114 , 638	\$130 , 100	\$145 , 251

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Promote efficiency, transparency, and compliance in all procurement activities.	Ensure that all purchases comply with Federal, State, and local purchasing laws and City policies.	• Review all departmental purchases for proper use of vendor quotes, cooperative contracts, and sealed bids. • Attend purchasing seminars and training to maintain current knowledge of procurement regulations. • Maintain documentation for all purchases in accordance with audit standards.
Enhance staff training and departmental understanding of procurement processes.	Provide continuous education and guidance to employees on City purchasing procedures.	• Develop and distribute updated procurement training materials aligned with the revised Purchasing Policy. • Conduct department-wide training sessions on purchasing methods and software use. • Offer one-on-one assistance to departments for complex purchases.
Achieve cost savings and improve vendor management.	Strengthen relationships with vendors and identify opportunities to reduce costs.	• Review and/or renegotiate service contracts for cell phones, copiers, and fuel to ensure cost-effectiveness. • Assist departments with vendor searches and verification of cooperative contracts. • Post bid notices and solicitations on the City's website to expand vendor participation.
Increase efficiency through technology and innovation.	Modernize purchasing processes to streamline procurement operations.	• Utilize the internet and e-procurement tools for posting, tracking, and verifying bids. • Explore digital platforms for vendor registration and electronic submissions. • Evaluate potential software upgrades for workflow automation.

Performance Indicators



Key Accomplishments (FY 2025)

- Processed purchase orders and competitive solicitations in compliance with state and local procurement laws.
- Expanded use of cooperative purchasing agreements to maximize cost savings.
- Conducted vendor outreach and training to promote fair and competitive procurement practices.
- Implemented workflow improvements to reduce purchase order processing time.

Future Initiatives (FY 2026)

- Launch an electronic procurement (e-procurement) and contract management system to improve transparency and efficiency.
- Develop an annual vendor performance evaluation process.
- Update purchasing policies and procedures to reflect new state legislation and GFOA best practices.
- Provide expanded training for departments on procurement compliance and ethical standards.

Purchasing Department Contacts

Contact	Contact Information
Robert Rodriguez Finance Director	118 E. Tyler Avenue Harlingen, TX 78550 phone: (956) 216-5050 email: robertr@harlingentx.gov
Mari Leal Purchasing Supervisor	404 S. 54 Street Harlingen, TX 78550 phone: (956) 216-5121 email: mleal@harlingentx.gov

Materials Management

Department Overview

The Materials Management Division manages the operations of a centralized warehouse that serves all City departments. Its primary role is to provide a central location for the ordering, shipping, receiving, and storage of commonly used goods and supplies, including auto parts, fuel, and lubricants. The division ensures efficient distribution and accountability, supporting operational readiness and cost-effective services citywide.

By maintaining accurate inventory controls, the division reduces duplication of purchases, manages stock levels, and improves internal customer service through timely delivery and pickup of goods.

Mission Statement

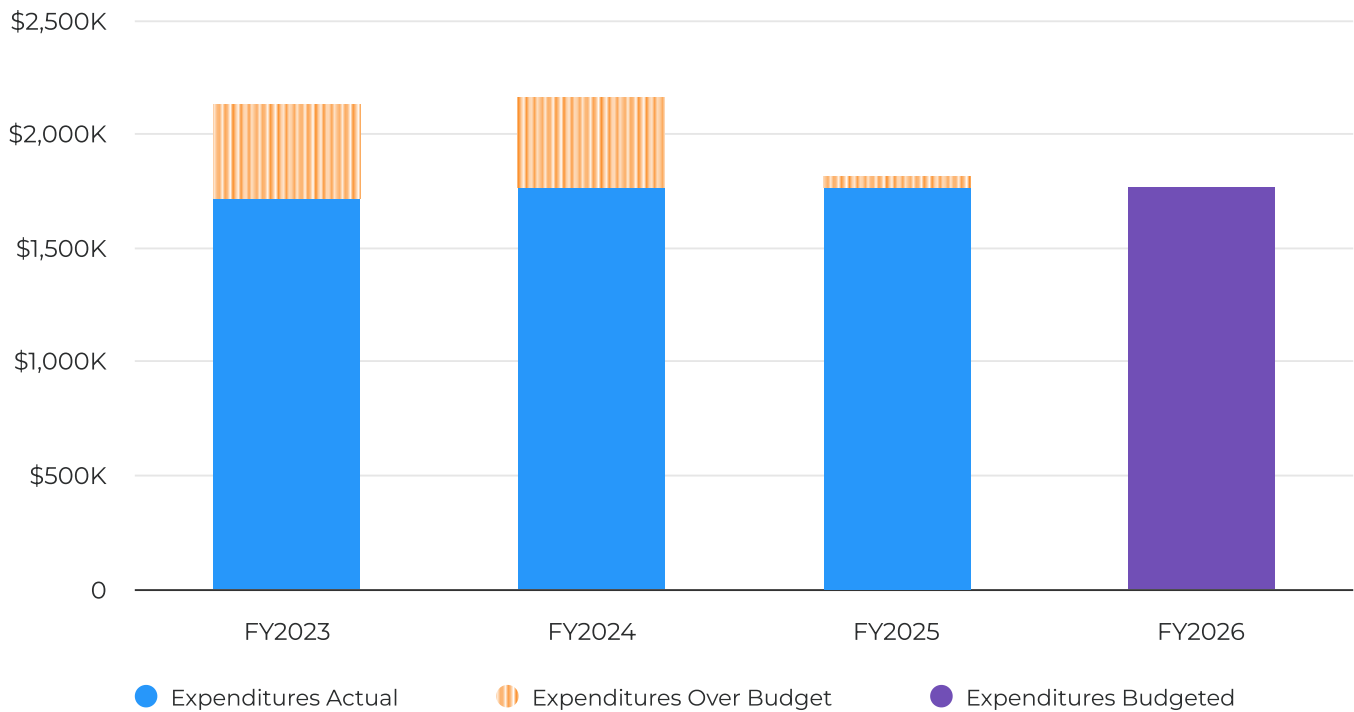
To efficiently manage the City's centralized warehouse, ensuring accurate inventory control, cost-effective procurement, and reliable service to all departments.

Strategic Alignment: Efficient and Accountable City Operations

Strategic Priority: The Materials Management Division contributes to the City's strategic priorities by improving operational efficiency, controlling costs, and supporting departmental service delivery through centralized warehousing and distribution.

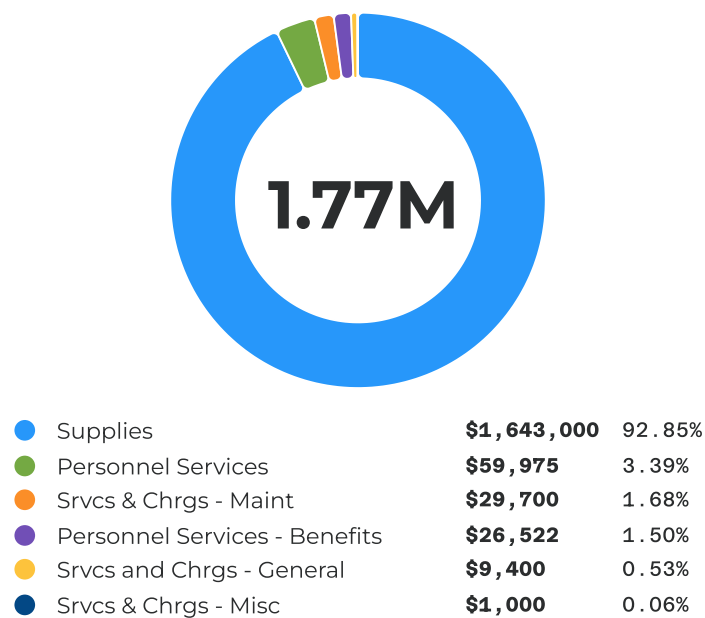
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

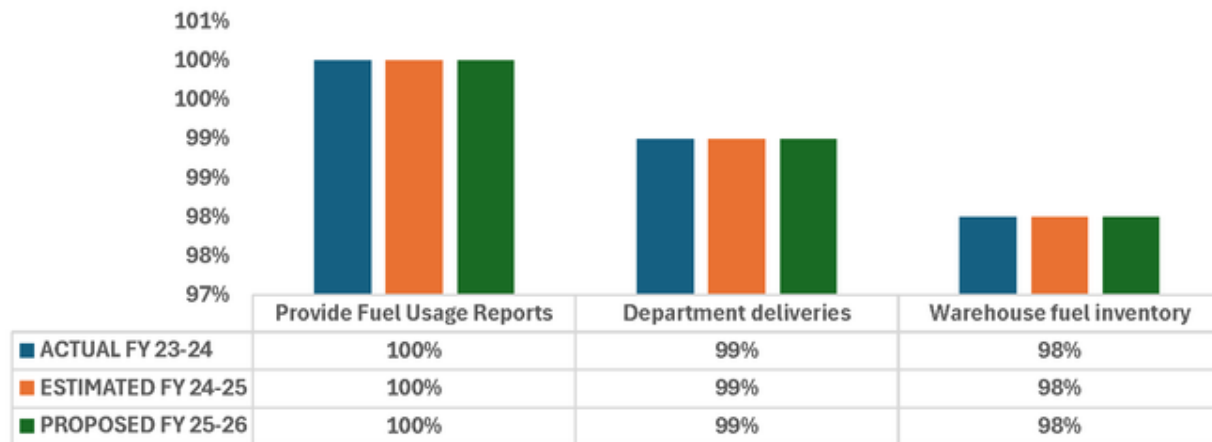
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$54,702.97	\$56,705.27	\$57,160.74	\$59,975.00

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$29,900.10	\$30,640.24	\$25,851.14	\$26,522.00
Supplies	\$2,013,823.95	\$2,045,828.25	\$1,716,751.88	\$1,643,000.00
Srvcs and Chrgs - General	\$17,816.00	\$10,271.52	\$2,569.27	\$9,400.00
Srvcs & Chrgs - Maint	\$16,119.76	\$17,719.49	\$9,097.09	\$29,700.00
Srvcs & Chrgs - Misc	\$186.77	\$125.35	\$369.69	\$1,000.00
Total Expenditures	\$2,132,549.55	\$2,161,290.12	\$1,811,799.81	\$1,769,597.00

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Maintain cost-effective, centralized inventory for all City departments.	Stock the most commonly used goods and supplies to reduce department procurement costs.	• Order in bulk to maximize cost savings. • Monitor stock levels to avoid shortages and overstocking. • Coordinate with departments to forecast supply needs.
Improve warehouse operations and inventory accuracy.	Ensure accurate inventory control and accountability for all goods and supplies.	• Conduct regular periodic inventory counts. • Check incoming and outgoing stock orders for defects or discrepancies. • Maintain a reliable inventory tracking system.
Provide timely and reliable internal customer service.	Enhance delivery and pickup routes for all departments.	• Create and communicate a daily delivery route schedule. • Prioritize urgent departmental supply requests. • Foster inter-departmental communication to improve responsiveness.
Reduce costs and optimize vendor relationships.	Maximize savings through bulk ordering and vendor management.	• Search for competitive pricing and negotiate with current and new vendors. • Maintain strong relationships with suppliers for quality, cost-effectiveness, and reliability. • Track fuel usage and provide timely reporting for budget accountability.

Performance Indicators



Key Accomplishments (FY 2025)

- Managed inventory of supplies, equipment, and materials to ensure uninterrupted operations across all departments.
- Implemented inventory tracking improvements to enhance accuracy and control of materials and supplies.
- Coordinated timely delivery of materials to support Public Works, Fire, Police, and other city operations.
- Enhanced warehouse organization and safety protocols.

Future Initiatives (FY 2026)

- Implement digital inventory management system for real-time tracking and automated reorder alerts.
- Optimize warehouse layout to reduce handling time and improve workflow.
- Establish periodic inventory audits and performance metrics for efficiency.
- Provide training for staff on new inventory control procedures and safety compliance.

Materials Management Contact

Contact	Contact Information
Robert Rodriguez Finance Director	118 E. Tyler Avenue Harlingen, TX 78550 phone: (956) 216-5050 email: robertr@harlingentx.gov
Mari Leal Purchasing Supervisor	404 S. 54 Street Harlingen, TX 78550 phone: (956) 216-5121 email: mleal@harlingentx.gov

Planning and Development

Department Overview

The Planning and Development Department guides the growth of the City and its extra-territorial jurisdiction (ETJ) through land use policies, decisions, and regulations adopted by the Mayor and City Commission. The Department strives to ensure a high quality of life and a positive community environment by promoting orderly, safe, and efficient growth.

The Department provides support to the City Commission, Planning and Zoning Commission, and Zoning Board of Adjustment and Appeals by drafting new ordinances, amending existing ordinances, preparing agenda items, and assembling meeting packets. Additionally, the Department coordinates applications for zoning changes, subdivision plats, voluntary annexations, and variance requests, and regularly meets with developers and property owners to explain city requirements and the development process.

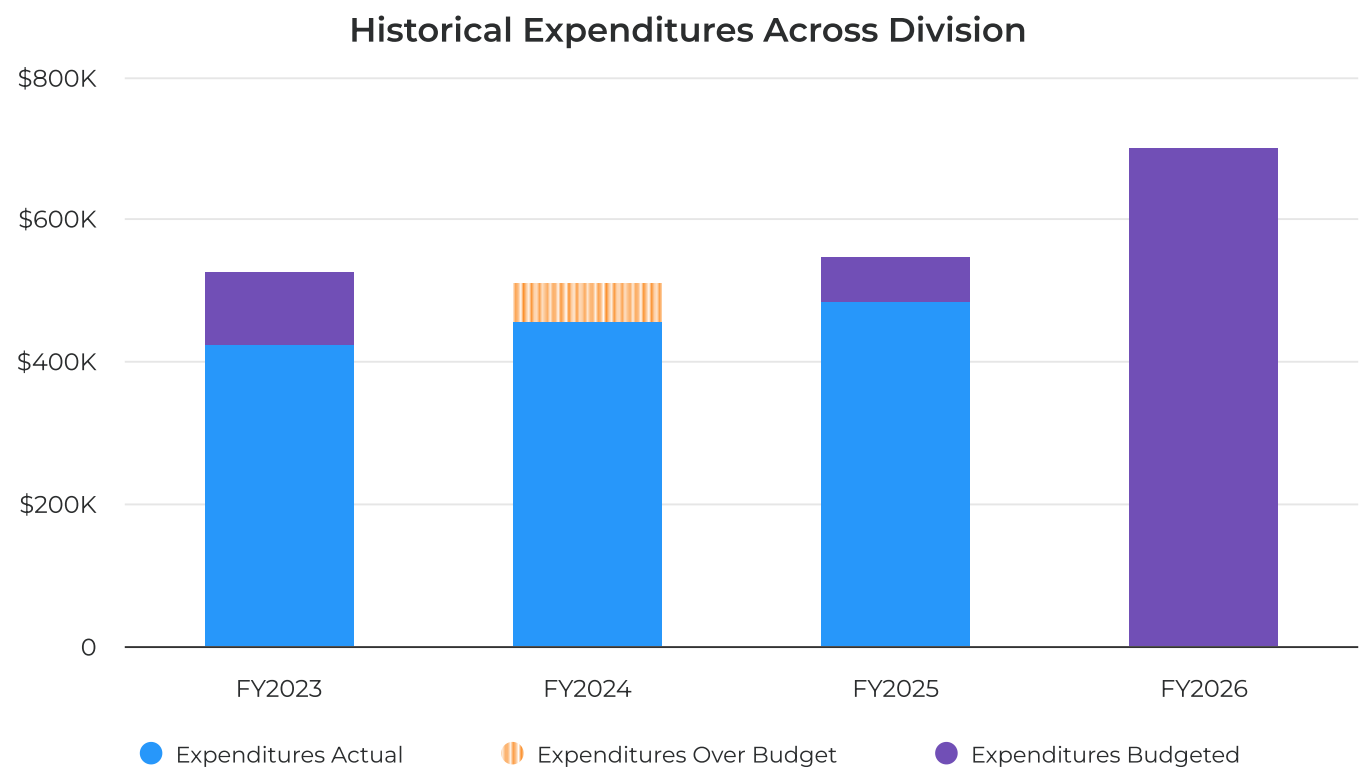
Mission Statement

To guide the City's growth through responsible land use planning, development oversight, and customer-focused support, ensuring orderly growth and a positive community environment for all residents and stakeholders.

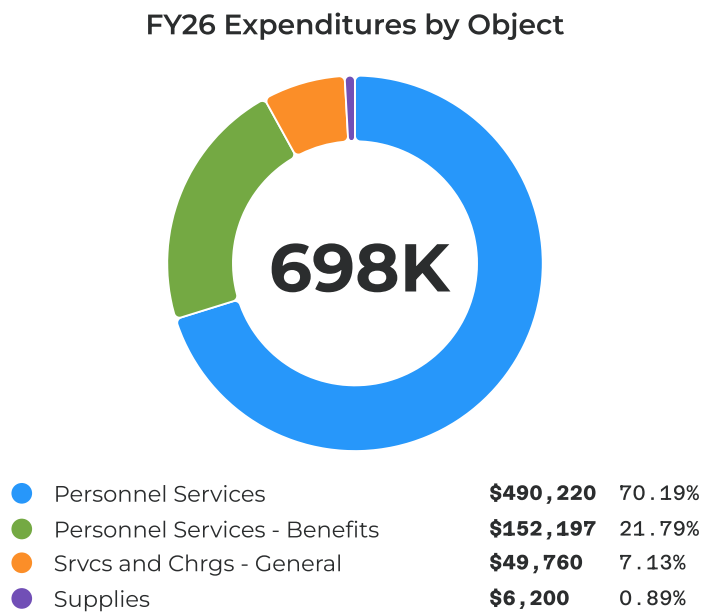
Strategic Alignment: Sustainable, Managed Growth

Strategic Priority: The Planning and Development Department supports the City's strategic priorities by guiding development, ensuring compliance with land use regulations, and implementing the One Vision, One Harlingen Comprehensive Plan.

Expenditure Summary



Expenditures by Object



Expenditures by Object

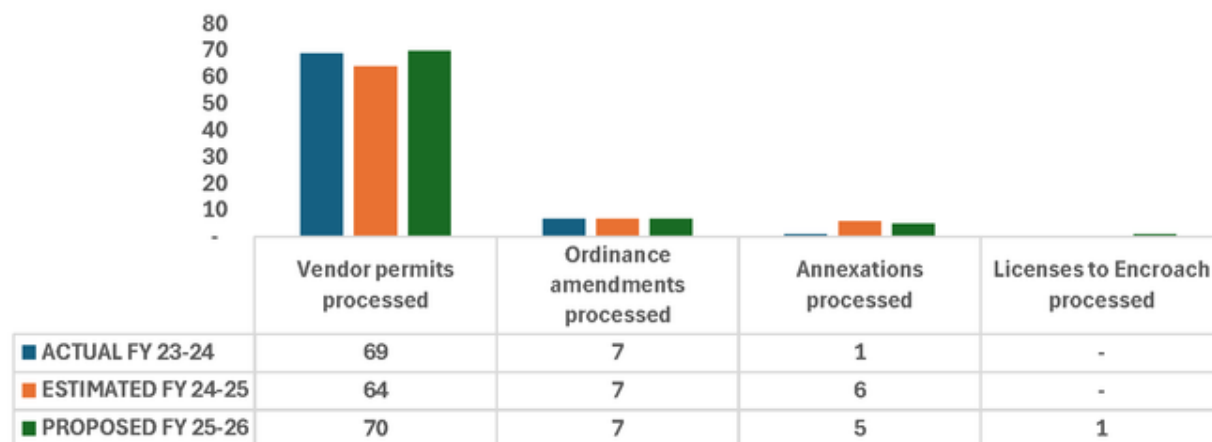
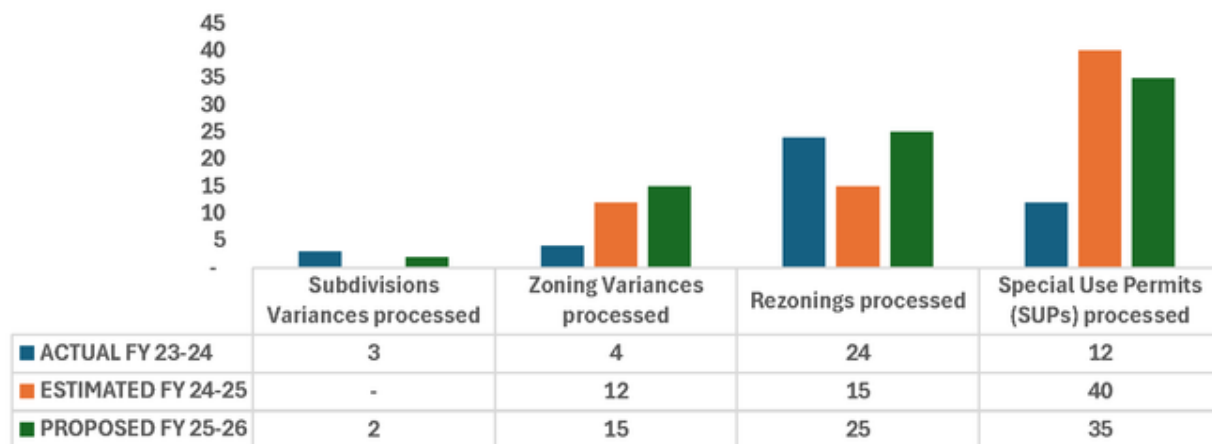
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$280,124	\$346,152	\$317,998	\$490,220
Personnel Services - Benefits	\$91,372	\$105,183	\$86,540	\$152,197

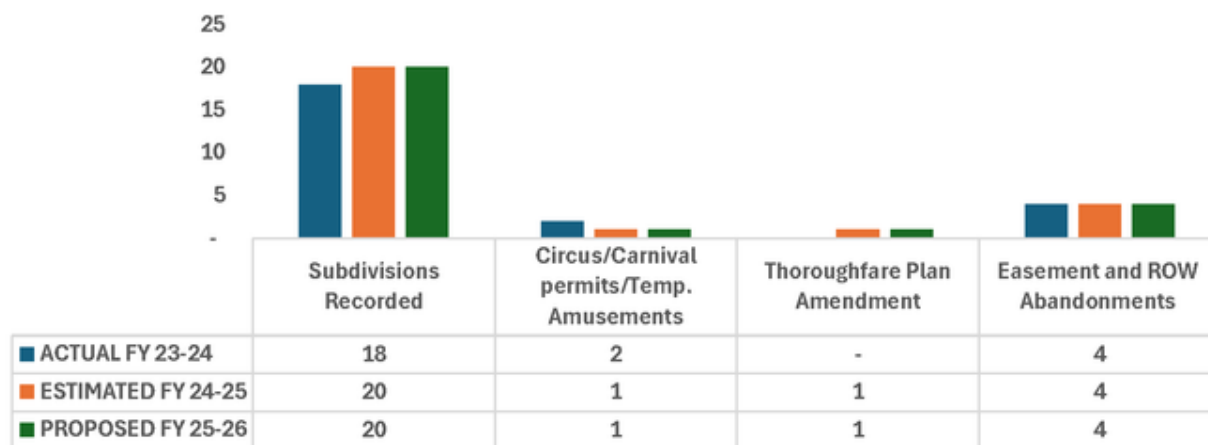
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$4,264	\$7,386	\$6,208	\$6,200
Srvcs and Chrgs - General	\$29,372	\$43,043	\$58,470	\$49,760
Srvcs & Chrgs - Maint	\$18,304	\$8,730	\$13,830	-
Total Expenditures	\$423,436	\$510,493	\$483,045	\$698,377

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Ensure positive, safe, and efficient city growth.	Guide developers, engineers, and property owners through the subdivision and development process.	• Create a Senior Planner position to assist with subdivision processing. • Implement Centralsquare software for more efficient online processing of permits and subdivisions. • Meet regularly with developers and property owners to review project requirements.
Maintain compliance with zoning and subdivision regulations.	Communicate clearly with developers and residents about city requirements.	• Update the City Zoning and Subdivision Ordinances to reflect Comprehensive Plan goals. • Update and maintain zoning maps on the City website. • Work closely with Planning and Zoning Commission and Zoning Board of Adjustments to process applications efficiently.
Implement the City's Comprehensive Plan.	Pursue the goals of One Vision, One Harlingen and update the plan as needed.	• Update division webpages to provide clear guidance on development processes. • Assist in voluntary annexation of subdivisions within the ETJ. • Review and recommend amendments to ordinances to align with the Comprehensive Plan.
Provide exceptional customer service.	Ensure that all stakeholders receive guidance, support, and timely feedback.	• Respond promptly to developer and resident inquiries. • Streamline application review processes using modern software. • Monitor and evaluate service delivery to ensure high-quality interactions.

Performance Indicators





Key Accomplishments (FY 2025)

- Updated zoning and subdivision ordinances aligned with the Comprehensive Plan.
- Streamlined plan review and permitting processes.
- Expanded digital permitting and inspection systems.
- Strengthened developer outreach and customer service.

Future Initiatives (FY 2026)

- Launch new land use and mobility plan update.
- Continue infill and redevelopment incentive programs.
- Expand GIS mapping integration across departments.
- Develop green building and sustainable development standards.

Planning and Development Contact

Contact	Contact Information
Ana Hernandez, Director of Planning and Development	502 E. Tyler Harlingen, TX 78550 phone: (956) 216-5101 email: ahernandez@harlingentx.gov
Joel Olivo Assistant Director of Planning and Development	502 E. Tyler Harlingen, TX 78550 phone: (956) 216-5101 email: jolivo@harlingentx.gov

Code Compliance

Department Overview

The Code Compliance Department protects the health, safety, general welfare, and quality of life of Harlingen citizens through efficient and effective enforcement of the City's nuisance, stormwater pollution prevention, and zoning ordinances. The Department works proactively to maintain property standards, enhance the aesthetics of the community, and support safe, healthy neighborhoods.

The Department interacts with residents, property owners, and community stakeholders to ensure voluntary compliance whenever possible and provides educational resources to encourage adherence to City ordinances.

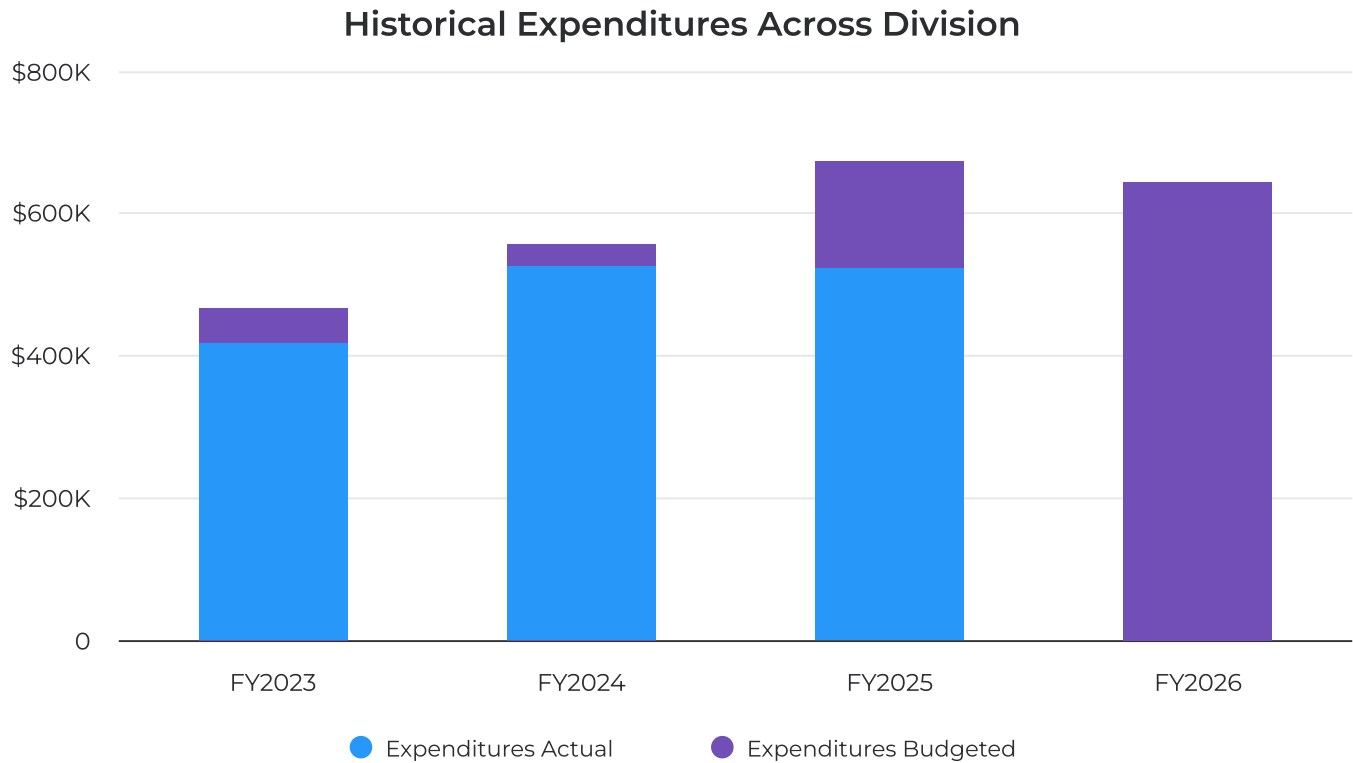
Mission Statement

To safeguard the Harlingen community by enforcing city ordinances, promoting voluntary compliance, and fostering safe, clean, and well-maintained neighborhoods.

Strategic Alignment: Safe and Healthy Community

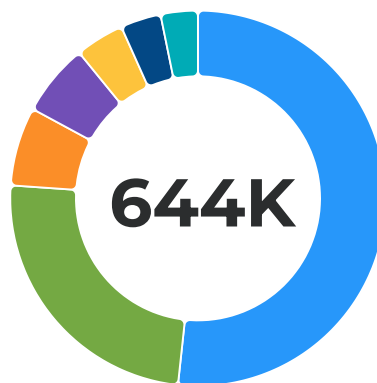
Strategic Priority: The Code Compliance Department supports the City's strategic goals by protecting public health and safety, maintaining property values, and encouraging citizen engagement in maintaining a clean and safe environment.

Expenditure Summary



Expenditures by Object

FY26 Expenditures by Object



● Personnel Services	\$332,826	51.71%
● Personnel Services - Benefits	\$157,018	24.39%
● Srvcs and Chrgs - General	\$43,650	6.78%
● Capital Outlay	\$40,064	6.22%
● Srvcs & Chrgs - Misc	\$27,000	4.19%
● Srvcs & Chrgs - Maint	\$22,500	3.50%
● Supplies	\$20,600	3.20%

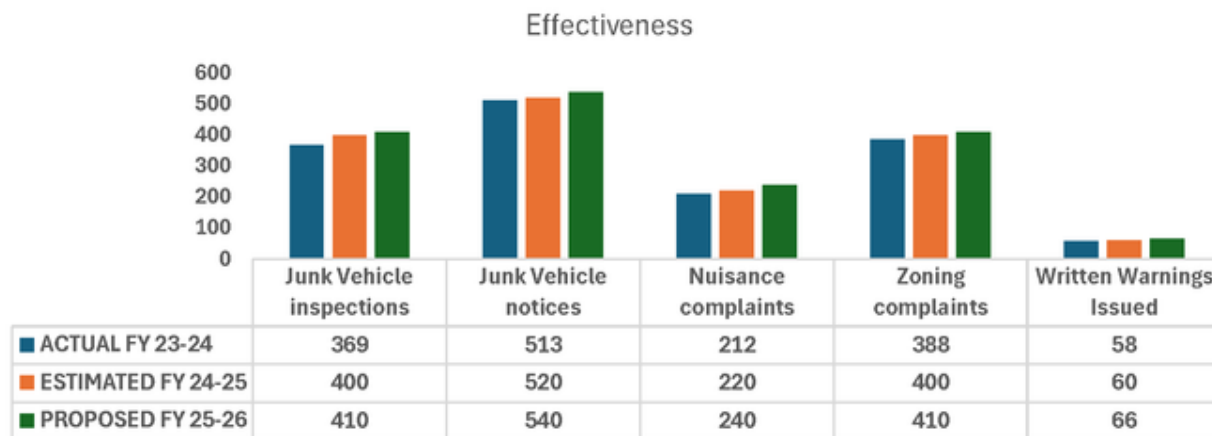
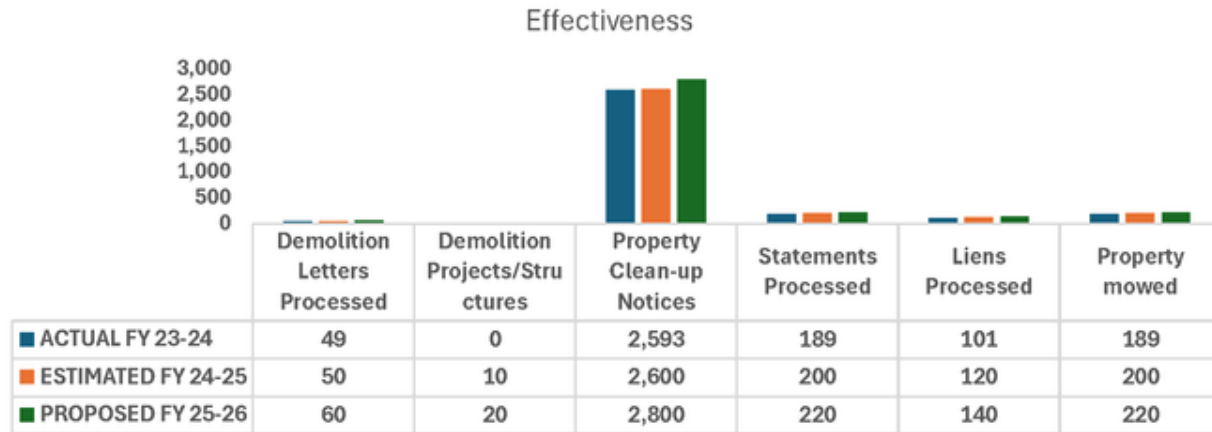
Expenditures by Object

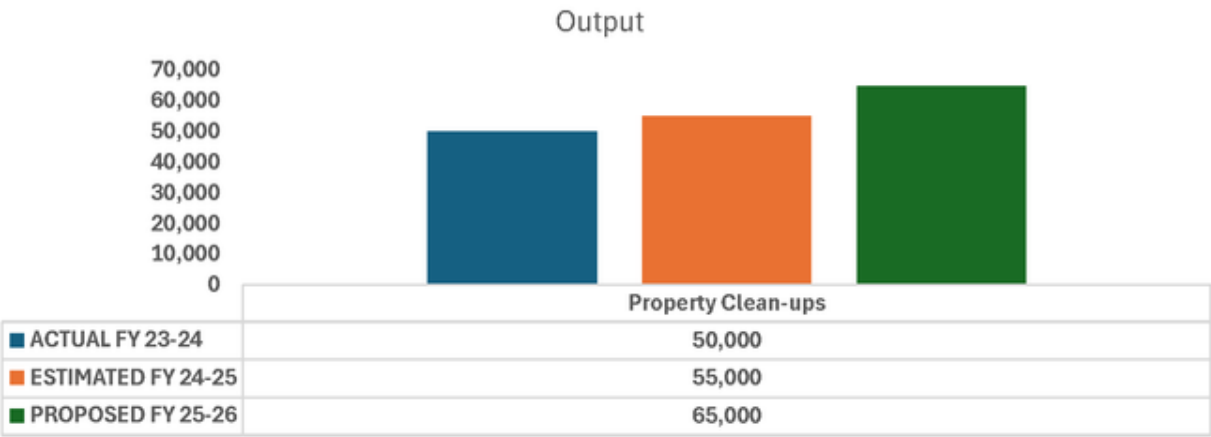
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$219,227	\$273,004	\$285,838	\$332,826
Personnel Services - Benefits	\$91,308	\$110,898	\$114,919	\$157,018
Supplies	\$15,696	\$17,622	\$17,677	\$20,600
Srvcs and Chrgs - General	\$39,313	\$47,588	\$33,253	\$43,650
Srvcs & Chrgs - Maint	\$16,359	\$20,458	\$24,018	\$22,500
Srvcs & Chrgs - Misc	\$5,320	\$4,370	\$5,460	\$27,000
Capital Outlay	\$30,987	\$50,616	\$40,532	\$40,064
Total Expenditures	\$418,210	\$524,557	\$521,698	\$643,658

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Safeguard community health, safety, and welfare.	Ensure residential and commercial properties comply with City ordinances.	• Proactively identify and abate unsafe or blighted structures using City and CDBG resources. • Maintain efficient mowing and maintenance of weedy lots. • Work with the Rio Grande Valley Stormwater Taskforce to ensure MS4 permit compliance.
Enhance community aesthetics and quality of life.	Encourage voluntary compliance and beautification initiatives.	• Conduct bi-monthly District Clean-Ups with community participation. • Provide brochures and educational materials with ordinance information. • Transition daily operations to Centralsquare software for better tracking and reporting.
Maintain accurate records and efficient operations.	Improve data entry and case management.	• Create a part-time clerk position to enter weedy lot lien information into the software system. • Enter existing liens into EGovlink. • Continue data tracking and reporting of code compliance cases.
Provide professional development and training.	Ensure staff is current with certifications and educational requirements.	• Support ongoing staff education and training programs. • Maintain up-to-date certifications for code compliance personnel. • Promote knowledge-sharing and professional growth within the Department.

Performance Indicators





Key Accomplishments (FY 2025)

- Conducted property inspections for nuisance violations, zoning compliance, and health/safety standards.
- Resolved code violation cases in a timely and effective manner.
- Improved public communication and complaint tracking through digital platforms.
- Partnered with neighborhoods to increase voluntary compliance and awareness.

Future Initiatives (FY 2026)

- Implement a mobile inspection and case management system to improve response times and tracking.
- Expand community education campaigns on property maintenance and safety codes.
- Strengthen collaboration with Planning and Building Inspections for coordinated enforcement.
- Develop performance metrics to track case resolution efficiency and community impact.

Code Enforcement Contacts

Contact	Contact Information
Jose M. Aceves, Code Compliance and Environmental Services	502 E. Tyler Harlingen, TX 78550 phone: (956) 216-5200 email: jaceves@harlingentx.gov
Monica James, Administrtrive Assitant	502 E. Tyler Harlingen, TX 78550 phone: (956) 216-5200 email: mjames@harlingentx.gov

Building Inspections

Department Overview

The Building Inspections Department exists to ensure that all buildings within the City limits are constructed safely and in compliance with applicable codes and ordinances. The Department works closely with contractors, engineers, architects, and design professionals to provide guidance, facilitate permit processing, and enforce the 2018 International Codes and City zoning ordinances.

Coordination with other City departments—Fire Prevention, Planning and Zoning, Health, Engineering, Environmental, and Code Compliance—ensures comprehensive oversight and efficient service delivery.

Mission Statement

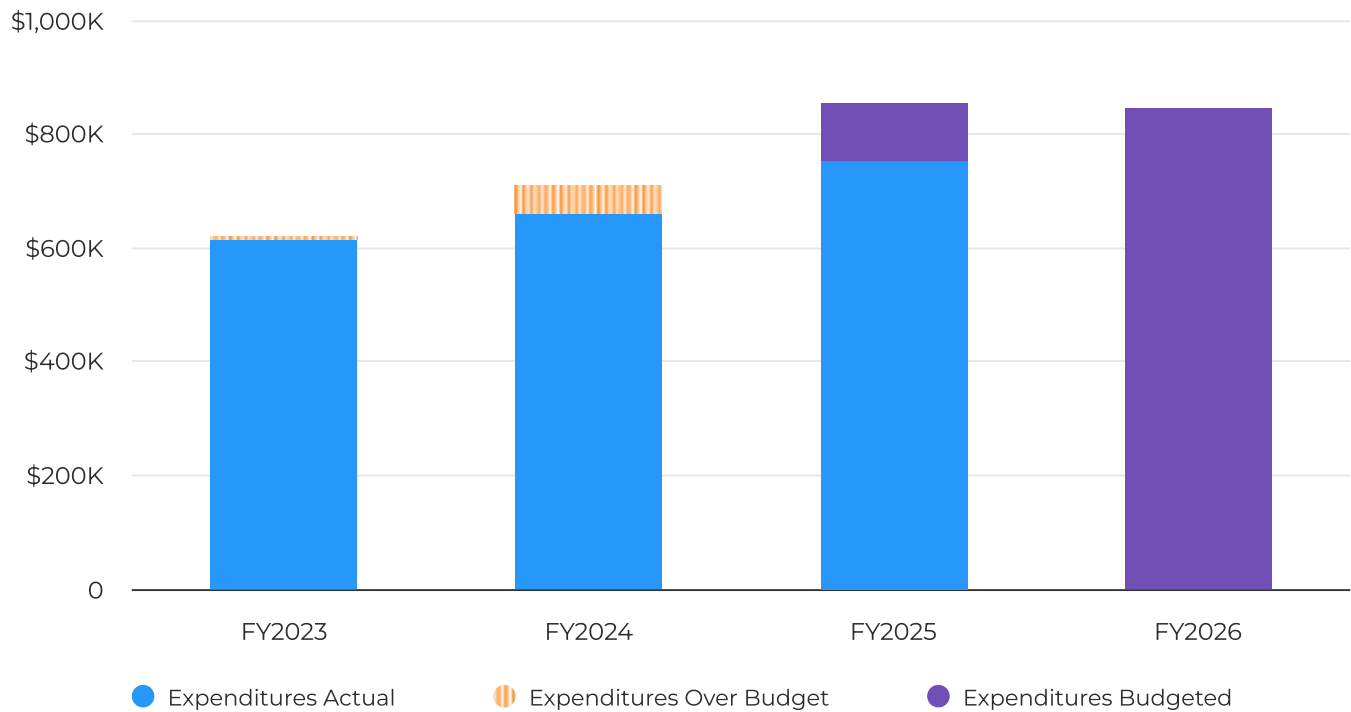
To promote and protect the health, safety, and welfare of Harlingen citizens by ensuring compliance with building codes, ordinances, and regulations, while providing efficient, professional, and customer-focused inspection services.

Strategic Alignment: Safe, Sustainable, and High-Quality Development

Strategic Priority: The Building Inspections Department contributes to the City's strategic priorities by enforcing building codes, ensuring compliance with zoning ordinances, and facilitating a smooth permitting and inspection process for the development community.

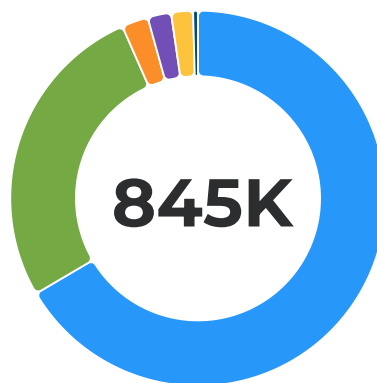
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Personnel Services	\$562,461	66.54%
Personnel Services - Benefits	\$227,048	26.86%
Supplies	\$19,300	2.28%
Srvcs & Chrgs - Maint	\$17,000	2.01%
Srvcs and Chrgs - General	\$15,950	1.89%
Srvcs & Chrgs - Misc	\$3,500	0.41%

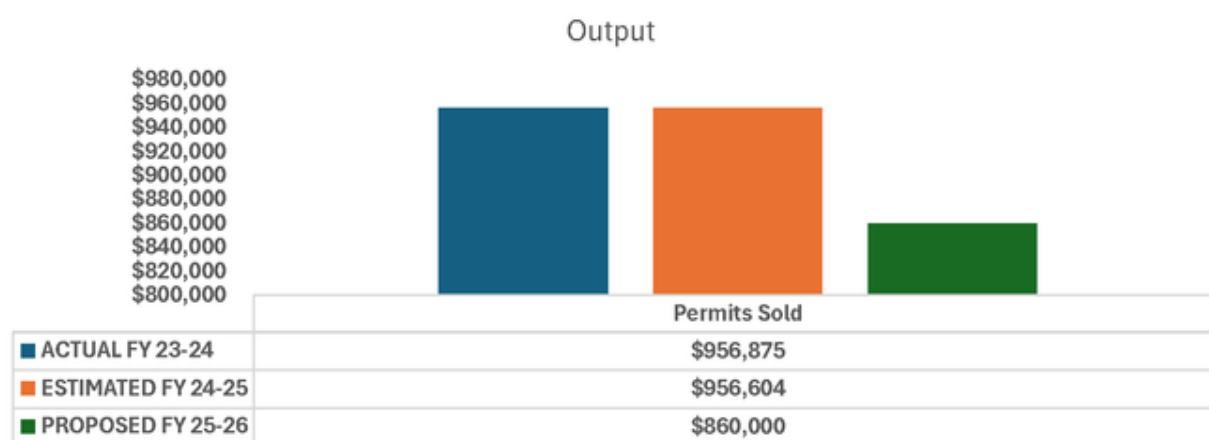
Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$400,276	\$485,362	\$509,409	\$562,461
Personnel Services - Benefits	\$143,226	\$177,211	\$191,910	\$227,048
Supplies	\$18,211	\$15,946	\$12,625	\$19,300
Srvcs and Chrgs - General	\$8,400	\$9,119	\$14,535	\$15,950
Srvcs & Chrgs - Maint	\$15,397	\$18,729	\$21,911	\$17,000
Srvcs & Chrgs - Misc	\$2,794	\$4,155	\$1,986	\$3,500
Capital Outlay	\$30,987	-	-	-
Total Expenditures	\$619,292	\$710,521	\$752,376	\$845,259

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Promote health, safety, and welfare in building construction.	Ensure that proper procedures and codes are followed in all building projects.	• Conduct thorough plan reviews and inspections for all construction projects. • Maintain compliance with the 2018 International Codes and local ordinances. • Coordinate with Fire Prevention, Planning, and other City departments for inspections and approvals.
Provide efficient and effective permit services.	Improve the permit process and customer experience.	• Create a Permit Technician position to expedite permit issuance. • Implement Centralsquare permitting software for online submissions, scheduling, invoicing, and tracking. • Create an Administrative Assistant position to manage office and reporting tasks.
Facilitate communication with the development community.	Maintain strong relationships with contractors, engineers, architects, and design professionals.	• Provide guidance on permit and inspection requirements. • Conduct pre-construction meetings and consultations. • Offer clear, timely feedback on permit and inspection status.
Promote professional development and staff competency.	Ensure staff training and certification remain current.	• Provide continuing education opportunities and certification programs. • Maintain up-to-date knowledge of industry best practices, code changes, and technological tools. • Encourage cross-training within the department to enhance overall service delivery.

Performance Indicators



Key Accomplishments (FY 2025)

- Completed building inspections, including new construction, remodels, and commercial projects.
- Ensured compliance with state and local building codes, reducing construction-related safety risks.
- Streamlined permit review and inspection scheduling for faster turnaround.
- Trained staff on updated International Building Code requirements and local amendments.

Future Initiatives (FY 2026)

- Implement digital permitting and inspection software for real-time tracking and citizen access.
- Expand inspection and plan review capacity to support increased development activity.
- Enhance staff training on energy efficiency, accessibility, and sustainable building practices.
- Develop key performance metrics for inspection timeliness and compliance rates.

Building Inspections Contact

Contact	Contact Information
George Martinez Chief Building Official	502 E. Tyler Harlingen, TX 78550 phone: (956) 216-5167 email: georgem@harlingentx.gov
Raul Rodriguez Deputy Chief Building Official	502 E. Tyler Harlingen, TX 78550 phone: (956) 216-5162 email: raulr@harlingentx.gov

Community Development Block Grant (CDBG)

Department Overview

The Community Development Division administers two HUD formula grant programs: the Community Development Block Grant (CDBG) and the HOME Investment Partnerships (HOME) program. These programs provide the City of Harlingen the opportunity to develop viable communities by funding activities that:

- Provide a suitable living environment,
- Create decent, affordable housing, and
- Provide economic opportunities for low- and moderate-income households.

Funds are used for a wide range of activities, including neighborhood revitalization, infrastructure improvements, public services, and housing programs. The division also administers affordable housing programs, including homeownership opportunity programs and homebuyer programs, as well as housing rehabilitation, reconstruction, and new construction projects.

Mission Statement

To enhance the quality of life for low- and moderate-income residents by providing affordable housing, improving neighborhoods, and promoting economic opportunities through efficient and compliant administration of HUD-funded programs.

Strategic Alignment: Community Revitalization and Housing Affordability

Strategic Priority: The Community Development Division supports the City's strategic goals by revitalizing neighborhoods, improving infrastructure, and expanding affordable housing options, ensuring a safe and viable urban environment for all residents.

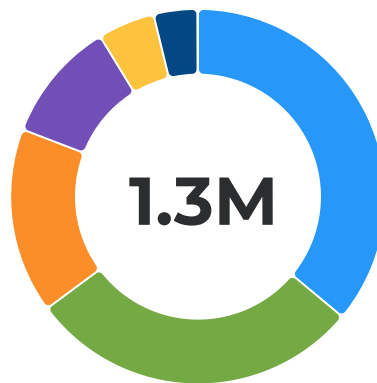
Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Intergovernmental	\$1,653,337	\$1,198,049	\$1,538,113	\$1,298,593
Interest	\$5,111	\$10,194	\$10,999	-
C.D.B.G.	\$26,073	\$45,288	\$25,990	-
Transfer In From	-	-	\$852	-

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Total Revenues	\$1,684,521	\$1,253,531	\$1,575,953	\$1,298,593
Expenditures				
Personnel Services	\$147,786	\$190,759	\$200,284	\$135,600
Personnel Services - Benefits	\$49,918	\$62,767	\$66,208	\$63,847
Supplies	\$16,069	\$152,179	\$89,481	\$207,573
Srvcs and Chrgs - General	\$31,581	\$74,975	\$286,074	\$49,045
Srvcs & Chrgs - Maint	\$781	\$1,078	\$457	\$400
Srvcs & Chrgs - Misc	\$1,005,185	\$527,279	\$754,537	\$468,126
Capital Outlay	\$506,734	\$194,912	\$176,635	\$374,000
Total Expenditures	\$1,758,054	\$1,203,950	\$1,573,675	\$1,298,591
Total Revenues Less Expenditures	-\$73,533	\$49,581	\$2,278	\$2

FY26 Expenditures by Object



● Srvcs & Chrgs - Misc	\$468,126	36.05%
● Capital Outlay	\$374,000	28.80%
● Supplies	\$207,573	15.98%
● Personnel Services	\$135,600	10.44%
● Personnel Services - Benefits	\$63,847	4.92%
● Srvcs and Chrgs - General	\$49,045	3.78%
● Srvcs & Chrgs - Maint	\$400	0.03%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$147,786	\$190,759	\$200,284	\$135,600
Personnel Services - Benefits	\$49,918	\$62,767	\$66,208	\$63,847
Supplies	\$16,069	\$152,179	\$89,481	\$207,573
Srvcs and Chrgs - General	\$31,581	\$74,975	\$286,074	\$49,045
Srvcs & Chrgs - Maint	\$781	\$1,078	\$457	\$400
Srvcs & Chrgs - Misc	\$1,005,185	\$527,279	\$754,537	\$468,126
Capital Outlay	\$506,734	\$194,912	\$176,635	\$374,000
Total Expenditures	\$1,758,054	\$1,203,950	\$1,573,675	\$1,298,591

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Strategies / Actions
Support viable urban development for low- and moderate-income residents.	Promote standard housing, public services, utility infrastructure, and economic opportunities.	• Administer CDBG and HOME programs to fund infrastructure, parks, and recreation projects. • Provide affordable housing programs, including homeownership and homebuyer assistance. • Rehabilitate or reconstruct housing in existing neighborhoods.
Ensure compliance with HUD program requirements.	Monitor expenditures and program activities for compliance with federal regulations.	• Track departmental CDBG and HOME expenditures, ensuring adherence to the 1.5 expenditure ratio requirement. • Monitor Public Service Organizations receiving CDBG funds for compliance with HUD regulations. • Conduct annual verifications for households previously assisted.
Enhance housing opportunities for residents.	Assist low- and moderate-income households through home rehabilitation and homeownership programs.	• Complete a minimum of 3 housing rehabilitation or reconstruction projects. • Assist at least 8 first-time homebuyers through the Affordable Housing Program. • Provide ongoing loan services for previously assisted households.
Document and report program progress.	Ensure transparent tracking of program outcomes.	• Maintain records of infrastructure project completion (parks, streets, drainage). • Report project progress to City management and HUD as required. • Review and update program procedures to improve efficiency and compliance.

Community Development Contact

Contact	Contact Information
Sandee Alvarez Community Development Director	502 East Tyler Ave. Harlingen, TX 78550 phone: (956) 216-5180 email: salvarez@harlingentx.gov

Downtown Improvement District

Department Overview

The Downtown Improvement District (DID) operates under the guidance of the City Manager's Office to promote the revitalization, beautification, and economic vitality of Harlingen's historic downtown area. The District works collaboratively with downtown property owners, merchants, and community partners to create an attractive, active, and economically sustainable urban center.

The DID focuses on marketing and promotional activities, streetscape enhancements, business recruitment and retention, and special events that enhance the downtown's appeal to residents, visitors, and investors.

Mission Statement

To foster a vibrant, attractive, and economically thriving downtown by enhancing infrastructure, promoting business development, and creating a welcoming destination that reflects the character and pride of Harlingen.

Strategic Alignment: Economic Development, Community Vitality, and Quality of Life

Strategic Priority: The Downtown Improvement District supports the City's strategic priorities by driving economic growth, improving the public realm, and enhancing the sense of place in Harlingen's core commercial district. By coordinating infrastructure improvements, beautification projects, and community events, the DID strengthens the City's image and supports local entrepreneurship and tourism.

Comprehensive Fund Summary

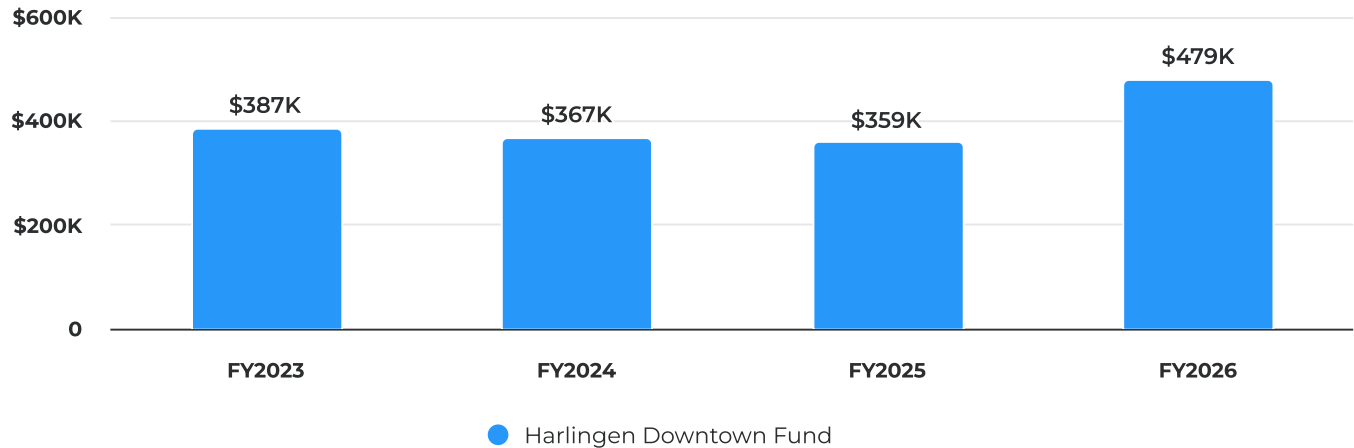
Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$77,201.55	\$54,307.06	\$40,952.50	\$47,500.00
Interest	\$48,380.51	\$50,723.56	\$42,146.11	\$57,000.00
Contributions	-	-	-	\$12,500.00
Transfer In From	\$261,000.00	\$262,000.00	\$262,016.00	\$362,000.00
Total Revenues	\$386,582.06	\$367,030.62	\$345,114.61	\$479,000.00
Expenditures				
Personnel Services	\$151,887.91	\$154,579.32	\$167,493.65	\$178,528.00
Personnel Services - Benefits	\$64,491.82	\$60,210.88	\$66,658.02	\$69,479.00
Supplies	\$29,851.74	\$20,219.83	\$12,235.16	\$14,300.00
Srvcs and Chrgs - General	\$53,494.00	\$36,941.46	\$45,168.19	\$55,075.00
Srvcs & Chrgs - Maint	\$1,766.83	\$2,391.80	\$3,151.26	\$2,650.00

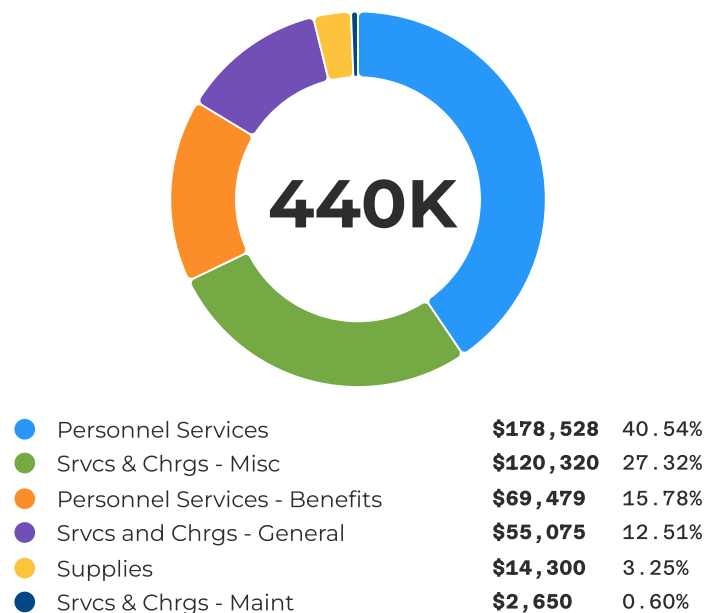
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs & Chrgs - Misc	\$100,600.95	\$111,852.90	\$86,667.73	\$120,320.00
Capital Outlay	-	\$9,790.17	-	-
Total Expenditures	\$402,093.25	\$395,986.36	\$381,374.01	\$440,352.00
Total Revenues Less Expenditures	-\$15,511.19	-\$28,955.74	-\$36,259.40	\$38,648.00

Revenues by Fund

Historical Revenue by Fund



FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$151,888	\$154,579	\$167,494	\$178,528
Personnel Services - Benefits	\$64,492	\$60,211	\$66,658	\$69,479

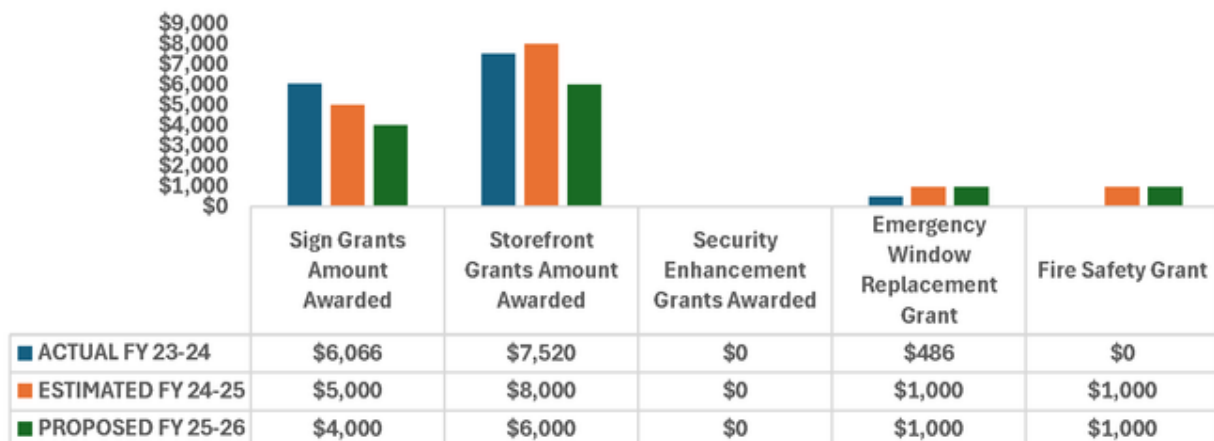
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$29,852	\$20,220	\$12,235	\$14,300
Srvcs and Chrgs - General	\$53,494	\$36,941	\$45,168	\$55,075
Srvcs & Chrgs - Maint	\$1,767	\$2,392	\$3,151	\$2,650
Srvcs & Chrgs - Misc	\$100,601	\$111,853	\$86,668	\$120,320
Capital Outlay	-	\$9,790	-	-
Total Expenditures	\$402,093	\$395,986	\$381,374	\$440,352

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Foster Economic Growth and Job Creation	Attract new businesses and support existing ones to strengthen the downtown economy.	• Implement incentive programs for entrepreneurs and small businesses. • Partner with Harlingen EDC to create a small business grant for downtown merchants. • Support diverse business development to expand job opportunities.
Enhance the Streetscape and Public Spaces	Improve downtown's physical environment and visitor experience.	• Maintain landscaping, signage, and public art installations. • Explore additional staff support for streetscape maintenance. • Collaborate with City departments on façade and infrastructure improvements.
Promote Historic Preservation	Preserve and celebrate the area's historic character.	• Support the restoration of historic buildings and landmarks. • Develop educational outreach on the value of preservation. • Highlight historic properties in marketing campaigns.
Increase Community Engagement and Pride	Strengthen community connection to downtown through events and partnerships.	• Facilitate small community events and support nonprofits leading large festivals. • Partner with local organizations for civic and volunteer initiatives. • Encourage resident participation in downtown revitalization.
Support Local Businesses	Help local businesses grow and succeed through visibility and innovation.	• Launch campaigns that promote shopping and dining downtown. • Provide training in marketing and customer service. • Empower the Promotions & Events Manager to implement enhanced outreach and engagement strategies.
Develop Diverse Housing Options	Encourage mixed-use and residential development downtown.	• Promote housing developments that combine residential, retail, and office uses. • Support adaptive reuse projects that bring residents to the city center.

Goal	Objective	Key Initiatives / Strategies
Strengthen Public/Private Partnerships	Align city and private sector efforts for revitalization and reinvestment.	• Foster collaboration with property owners and developers. • Use assessment funds efficiently to meet district priorities. • The Redevelopment Specialist will build relationships with local property owners to coordinate redevelopment efforts.
Enhance Visitor Experience	Improve accessibility, wayfinding, and promotion of downtown attractions.	• Develop a comprehensive marketing and tourism strategy. • Improve downtown signage and directional systems. • Highlight arts, dining, and cultural attractions in regional outreach.

Performance Indicators



Key Accomplishments (FY 2025)

- Expanded promotional campaigns to increase business visibility and community participation.
- Strengthened partnerships with nonprofit organizations to host major festivals and cultural events.
- Completed new streetscape enhancements and public art installations to improve aesthetics and pedestrian experience.
- Partnered with the Harlingen EDC to begin planning a small business grant program for downtown merchants.
- Advanced historic preservation efforts through educational outreach and façade improvement planning.
- Increased social media engagement and visitor traffic through targeted marketing initiatives.

Future Initiatives (FY 2026)

- Launch the Downtown Small Business Grant Program in collaboration with the Harlingen EDC.
- Secure additional maintenance support for enhanced streetscape upkeep.
- Implement new wayfinding signage to improve navigation and visitor flow.
- Develop a mixed-use redevelopment plan to attract new residential and commercial investment.
- Expand partnerships with arts and cultural organizations to strengthen downtown's creative identity.
- Continue to pursue state and federal funding for revitalization and infrastructure improvement projects.
- Create a comprehensive Downtown Master Plan update that aligns with the One Vision One Harlingen Comprehensive Plan.

Downtown Improvement District Contacts

Contact	Contact Information
Alexis Riojas Downtown Director	209 W. Jackson Ave. Harlingen, TX 78550 phone: (956) 216-4910 email: ariojas@harlingentx.gov

Visit Harlingen

Mission Statement

To promote Harlingen as a premier destination for leisure, business, and sports tourism by highlighting the community's cultural, historical, and recreational assets while driving economic growth and enhancing the city's overall quality of life.

Vision Statement

Visit Harlingen envisions a dynamic and thriving tourism sector that strengthens the local economy, supports small businesses, and elevates Harlingen's identity as a welcoming destination where visitors experience the heart of the Rio Grande Valley.

Strategic Alignment: Economic Development, Tourism Growth, and Community Engagement

Strategic Priority: Visit Harlingen aligns with the City's strategic goals by promoting tourism, cultural events, and sports activities that enhance Harlingen's reputation as a regional destination. Through partnerships, innovative marketing, and visitor engagement, the department strengthens economic vitality and supports local businesses while showcasing the City's unique heritage and amenities.

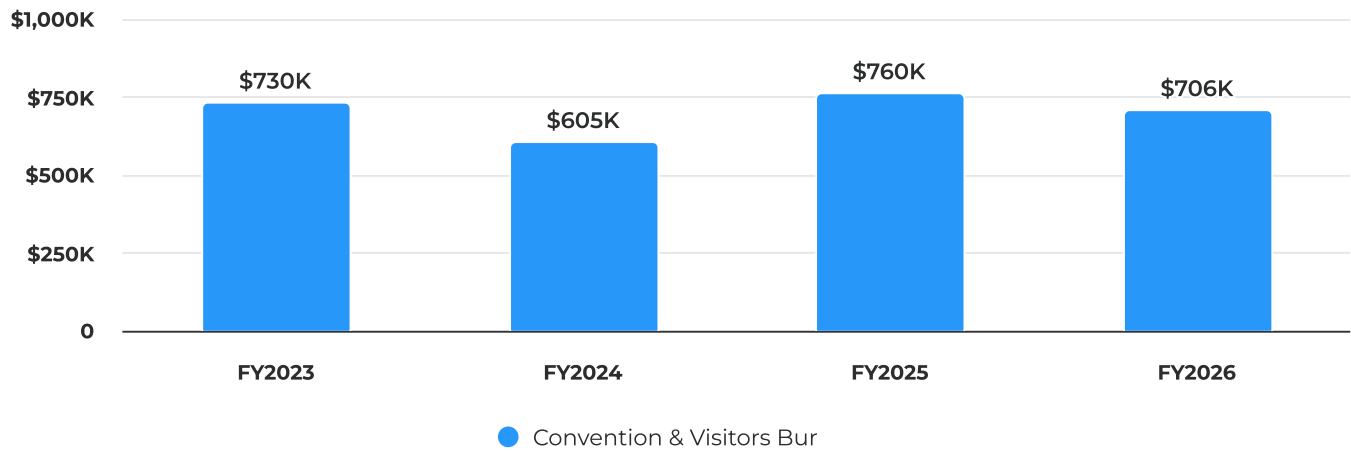
Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$7,924.28	-	\$20.00	\$500.00
Interest	\$15,024.45	\$11,522.90	\$6,694.53	\$9,010.00
Contributions	\$196,855.22	\$113,614.93	\$174,991.94	\$140,000.00
Misc - Various	\$34,842.13	-	-	-
Transfer In From	\$475,000.00	\$480,000.00	\$575,818.00	\$556,552.00
Total Revenues	\$729,646.08	\$605,137.83	\$757,524.47	\$706,062.00
Expenditures				
Personnel Services	\$128,503.15	\$142,555.34	\$150,389.69	\$157,515.00
Personnel Services - Benefits	\$40,192.42	\$47,362.04	\$51,055.44	\$53,250.00
Supplies	\$12,036.78	\$29,324.72	\$23,931.01	\$24,700.00
Srvcs and Chrgs - General	\$50,597.82	\$47,569.30	\$38,116.29	\$31,000.00
Srvcs & Chrgs - Misc	\$510,751.16	\$503,380.22	\$451,507.27	\$447,500.00
Other Financing Uses	\$211.80	-	-	-
Total Expenditures	\$742,293.13	\$770,191.62	\$714,999.70	\$713,965.00
Total Revenues Less Expenditures	-\$12,647.05	-\$165,053.79	\$42,524.77	-\$7,903.00

Revenues by Fund

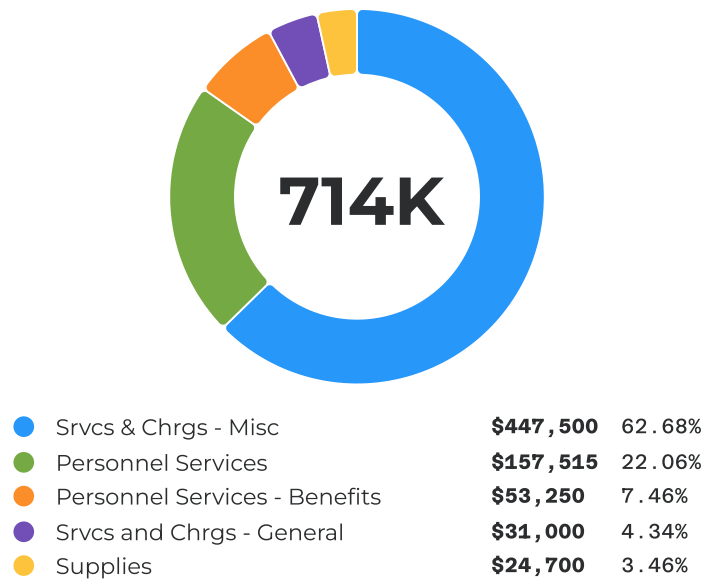
Historical Revenue by Fund



Revenues by Fund

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Convention & Visitors Bur	\$729,646.08	\$605,137.83	\$757,524.47	\$706,062.00
Total Revenues	\$729,646.08	\$605,137.83	\$757,524.47	\$706,062.00

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$128,503	\$142,555	\$150,390	\$157,515
Personnel Services - Benefits	\$40,192	\$47,362	\$51,055	\$53,250
Supplies	\$12,037	\$29,325	\$23,931	\$24,700
Srvcs and Chrgs - General	\$50,598	\$47,569	\$38,116	\$31,000

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs & Chrgs - Misc	\$510,751	\$503,380	\$451,507	\$447,500
Other Financing Uses	\$212	-	-	-
Total Expenditures	\$742,293	\$770,192	\$715,000	\$713,965

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Promote Harlingen as a Regional Tourism Destination	Increase visitor traffic and overnight stays through targeted marketing and partnerships.	• Expand digital marketing campaigns across Texas and northern Mexico. • Strengthen relationships with travel writers, influencers, and media outlets. • Continue showcasing Harlingen's outdoor attractions, cultural assets, and annual events.
Enhance Sports Tourism and Event Recruitment	Increase the number of sports tournaments, conventions, and large events hosted in Harlingen.	• Partner with the Harlingen Convention Center and Parks & Recreation to host regional and state-level competitions. • Collaborate with sports associations and organizations to attract new events. • Develop incentive packages for event organizers to choose Harlingen as a venue.
Strengthen Community Partnerships and Economic Impact	Support local businesses, hotels, and restaurants by driving visitor spending.	• Launch collaborative promotions with local hospitality and retail partners. • Coordinate with the Downtown Improvement District to promote joint cultural events. • Provide tourism data and reporting to support citywide economic development efforts.
Advance Branding and Digital Presence	Position Harlingen as a vibrant destination through consistent branding and outreach.	• Continue implementing the "It All Happens in Harlingen" brand identity. • Expand Visit Harlingen's social media presence and video storytelling campaigns. • Enhance the official tourism website with updated itineraries, maps, and event listings.
Support Convention and Visitor Experience	Improve visitor engagement and increase convention attendance.	• Develop a Visitor Ambassador Program for key events and conventions. • Offer digital and printed visitor guides highlighting attractions and dining. • Strengthen partnerships with the Harlingen Convention Center to support large-scale events.

Goal	Objective	Key Initiatives / Strategies
Promote Arts, Culture, and Heritage Tourism	Showcase Harlingen's unique cultural and historical offerings.	• Partner with the Harlingen Arts & Heritage Museum to promote local exhibits. • Support heritage festivals, murals, and cultural events that attract visitors. • Develop tours and promotional materials celebrating Harlingen's history and landmarks.

Key Accomplishments (FY 2025)

- Increased visitor engagement through expanded digital and social media campaigns.
- Partnered with the Harlingen Convention Center to attract multiple regional conferences and trade shows.
- Strengthened sports tourism partnerships, resulting in record participation in youth and adult tournaments.
- Collaborated with local businesses and hotels on promotional packages that boosted weekend occupancy rates.
- Launched updated marketing materials and destination videos under the "It All Happens in Harlingen" brand.
- Expanded partnerships with regional tourism organizations and Visit Texas to extend Harlingen's reach to new markets.

Future Initiatives (FY 2026)

- Develop and implement a comprehensive Tourism Master Plan in coordination with the Economic Development Corporation and Convention Center.
- Launch a regional marketing campaign targeting eco-tourism, birding, and outdoor recreation travelers.
- Expand Visit Harlingen's event sponsorship and grant program to support community-driven tourism activities.
- Increase partnerships with airlines, transportation providers, and travel platforms to boost visitor accessibility.
- Introduce a visitor mobile app integrating event calendars, attractions, and maps.
- Continue to grow Harlingen's brand as a welcoming and authentic destination within the Rio Grande Valley and beyond.

Visit Harlingen Contact

Contact	Contact Information
Cassandra Consiglio Tourism Manager	209 W. Jackson Harlingen, TX 78550 phone: (956) 216-5043 email: ccuellar@harlingentx.gov

Public Works Administration

Department Overview

The Public Works Administration Division directs the day-to-day operations of all Public Works divisions, ensuring the effective delivery of municipal services to the citizens of Harlingen. Staff responds to citizen complaints and inquiries related to all divisions, including streets, drainage, solid waste, facilities, and fleet services. The division provides leadership, policy guidance, and administrative support to ensure operational efficiency, compliance with City requirements, and high levels of customer service.

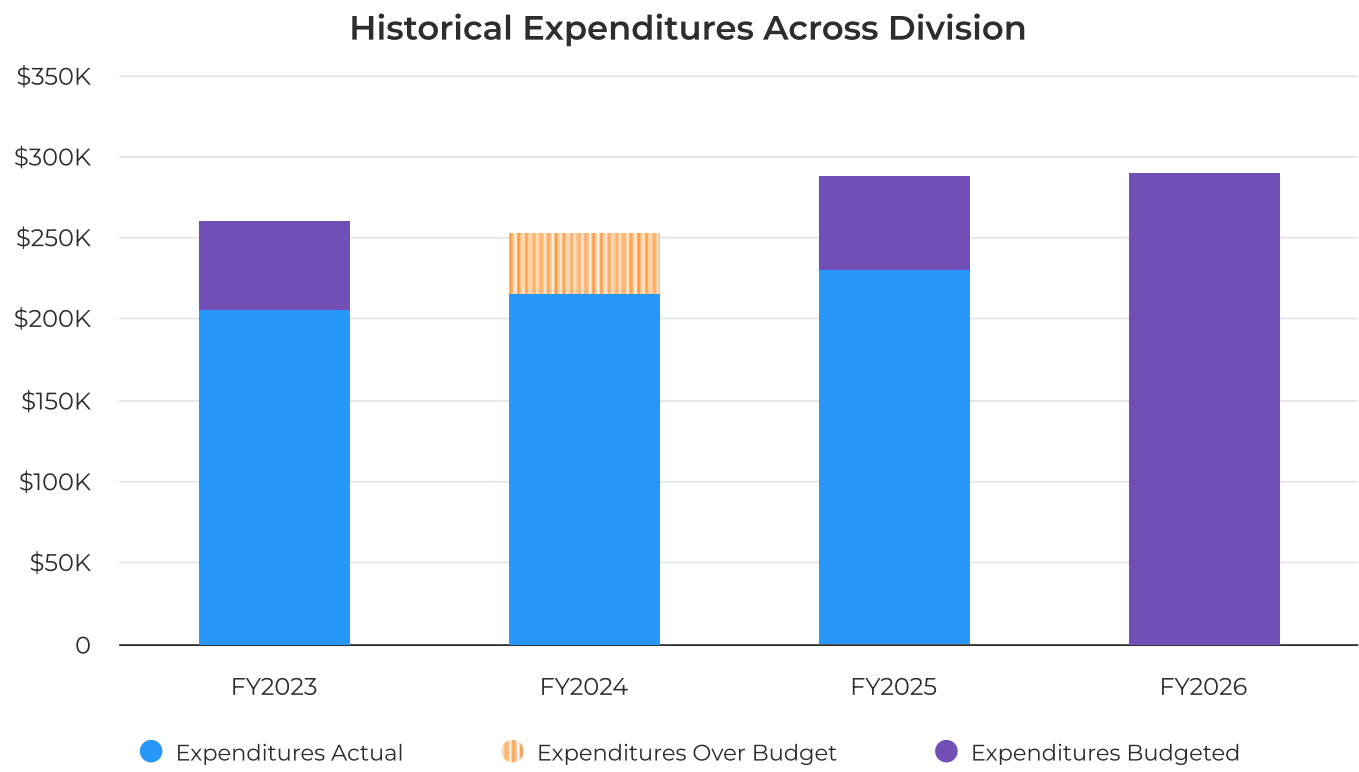
Mission Statement

To provide efficient, coordinated, and responsive management of the Public Works Department, ensuring safe, well-maintained infrastructure and high-quality services for the residents of Harlingen.

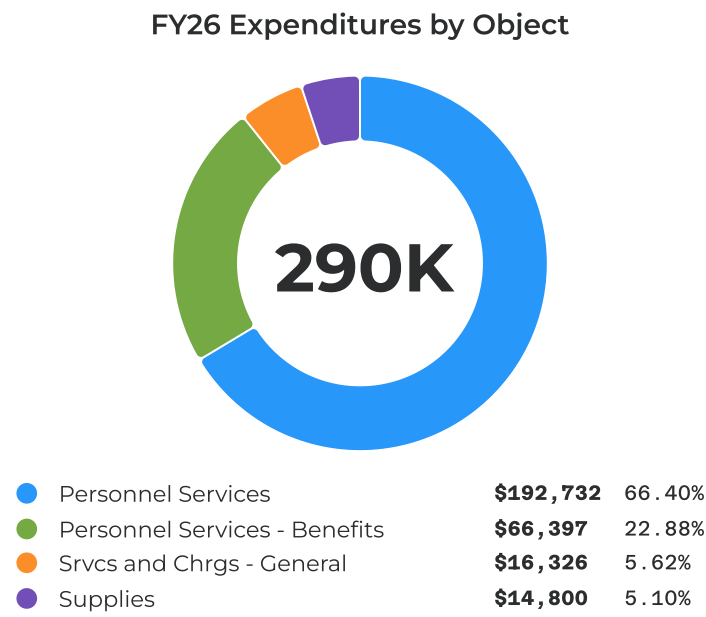
Strategic Alignment: Infrastructure, Operational Excellence, and Customer Service

Strategic Priority: The Public Works Administration supports the City's strategic priorities by ensuring efficient management and coordination of essential municipal services. Through effective planning, fiscal stewardship, and transparent communication, the division maintains the City's infrastructure, enhances service delivery, and promotes accountability to residents. Public Works Administration plays a vital role in sustaining Harlingen's infrastructure systems and ensuring that operations align with the City's long-term goals for safety, efficiency, and community satisfaction.

Expenditure Summary



Expenditures by Object



Expenditures by Object

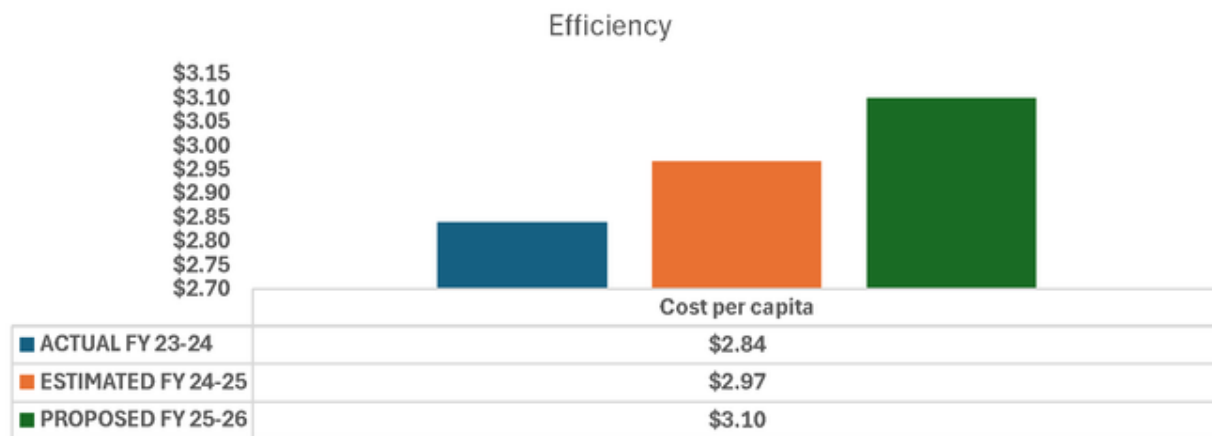
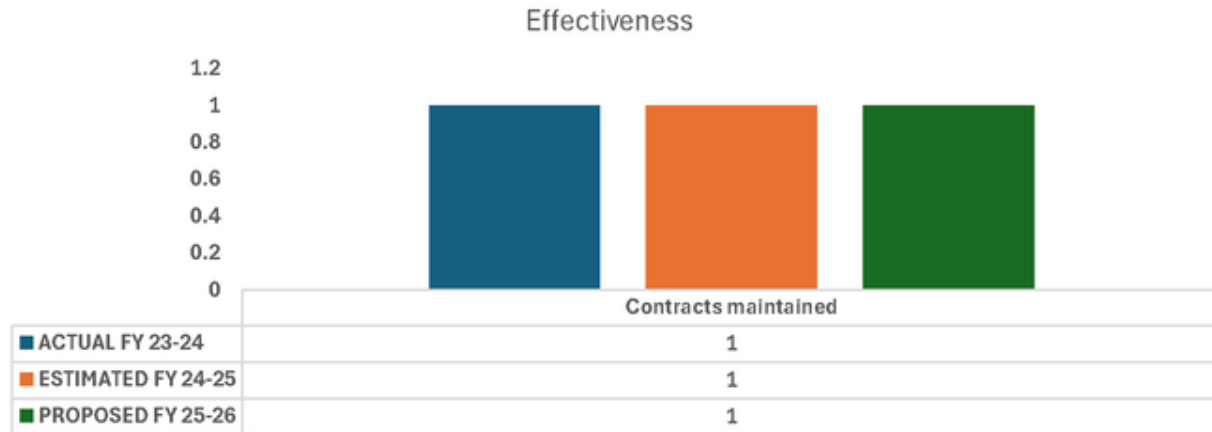
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$147,843	\$183,099	\$155,600	\$192,732
Personnel Services - Benefits	\$43,249	\$55,888	\$48,076	\$66,397

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$10,716	\$9,302	\$8,774	\$14,800
Srvcs and Chrgs - General	\$3,818	\$4,710	\$16,735	\$16,326
Srvcs & Chrgs - Misc	-	-	\$644	-
Total Expenditures	\$205,626	\$252,999	\$229,830	\$290,255

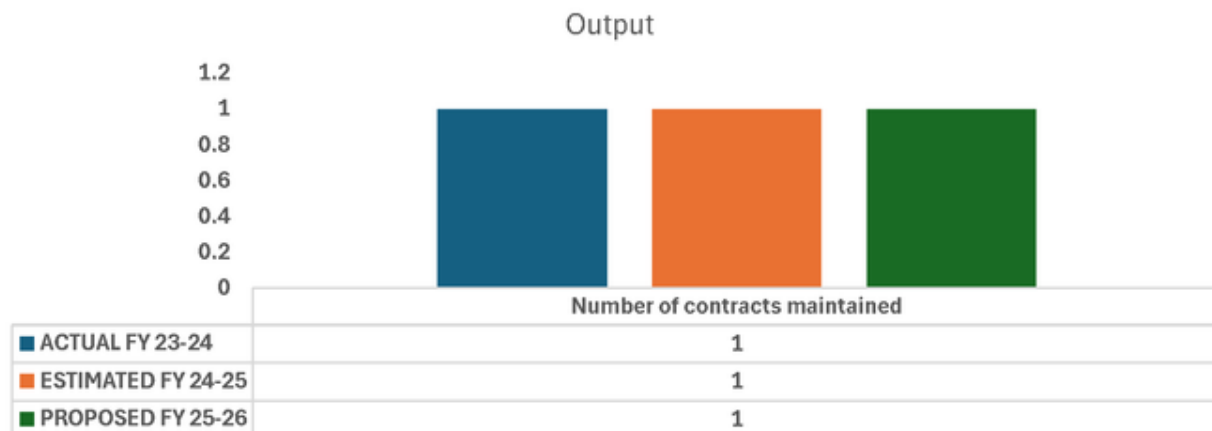
Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Support City Departments & Citizens	Continue aiding other departments to ensure compliance with city requirements.	Assist the general public in matters relating to street right-of-way, roadway improvements, and subdivision requirements. Handle citizen complaints pertaining to Public Works operations in an expedient manner.
Infrastructure & Operations Oversight	Work with the public to address areas of concern related to City infrastructure.	Direct day-to-day operations of all Public Works divisions to ensure goals and objectives are met. Continue monitoring performance-based benchmarks for all divisions.
Administrative Management	Develop and administer all departmental budgets efficiently.	Update and maintain the Public Works Emergency Operations Manual. Utilize the City's e-gov link to improve customer service response times.
Public Communication & Transparency	Continue to update the Public Works website with accurate and timely information, including drainage projects, street repairs, and mowing schedules.	Provide accessible information to citizens regarding department services and projects.

Performance Indicators



Performance Indicators



Key Accomplishments (FY 2025)

- Improved response time to citizen complaints and service requests.
- Expanded online access to Public Works information, including project updates and schedules.
- Enhanced monitoring of division-level performance benchmarks to ensure operational goals are met efficiently.

Future Initiatives (FY 2026)

- Funding adjustments to support enhanced administrative oversight and departmental coordination.
- Resources allocated to improve e-gov system utilization and customer service response efficiency.
- Increased funding for training and software updates to enhance performance monitoring and reporting.

Public Works Administration Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Traffic Signal Maintenance

Department Overview

The Traffic Signal Maintenance Department is responsible for the installation, maintenance, and operation of all traffic signals, school flashers, flashing beacons, and streetlights within the City of Harlingen. The department monitors and enhances traffic flow throughout the city, collects data for traffic control studies, and assists the public with the placement of street banners within state right-of-way. Additionally, the department maintains city street name signs, regulatory signs, and pavement markings to ensure safe and efficient vehicle traffic.

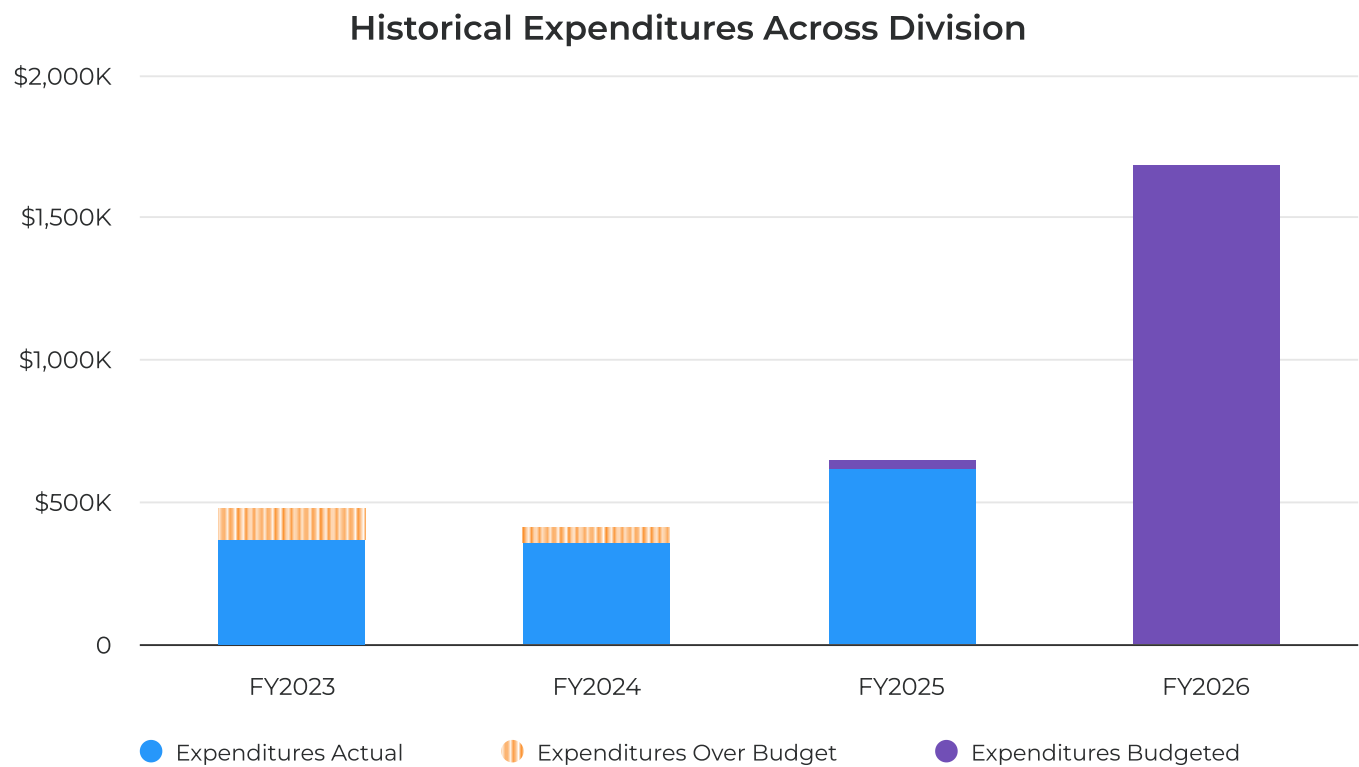
Mission Statement

To maintain and improve traffic control infrastructure, ensuring the safe and efficient movement of vehicles and pedestrians throughout the City of Harlingen while providing reliable signage and traffic guidance for residents and visitors.

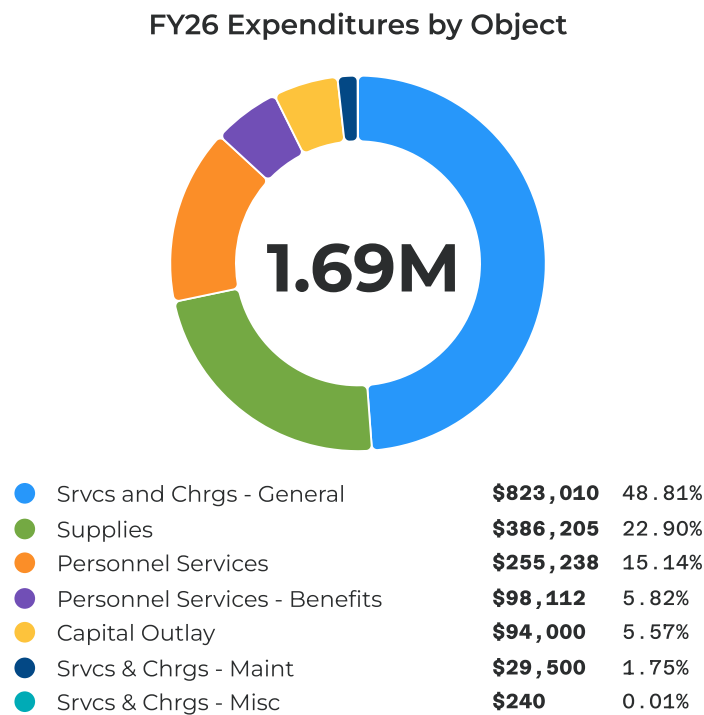
Strategic Alignment: Safe and Efficient Infrastructure

Strategic Priority: The Traffic Signal Maintenance Department supports the City's strategic goal of providing safe, efficient, and well-maintained transportation infrastructure. By maintaining and improving traffic control systems, street lighting, and signage, the department enhances traffic flow, promotes public safety, and ensures reliable mobility for residents and visitors across Harlingen.

Expenditure Summary



Expenditures by Object



Expenditures by Object

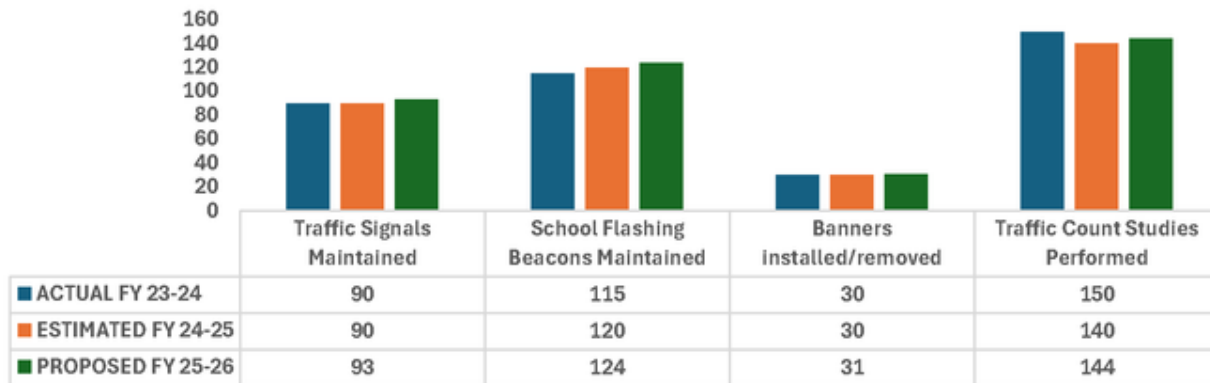
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$143,382	\$147,167	\$148,548	\$255,238
Personnel Services - Benefits	\$61,350	\$61,120	\$61,555	\$98,112
Supplies	\$82,618	\$84,604	\$77,856	\$386,205
Srvcs and Chrgs - General	\$30,009	\$35,192	\$26,889	\$823,010
Srvcs & Chrgs - Maint	\$26,627	\$17,118	\$22,645	\$29,500
Srvcs & Chrgs - Misc	\$51,950	-	-	\$240
Capital Outlay	\$80,518	\$64,759	\$277,168	\$94,000
Total Expenditures	\$476,454	\$409,961	\$614,661	\$1,686,305

Goals, Objectives, and Key Initiatives

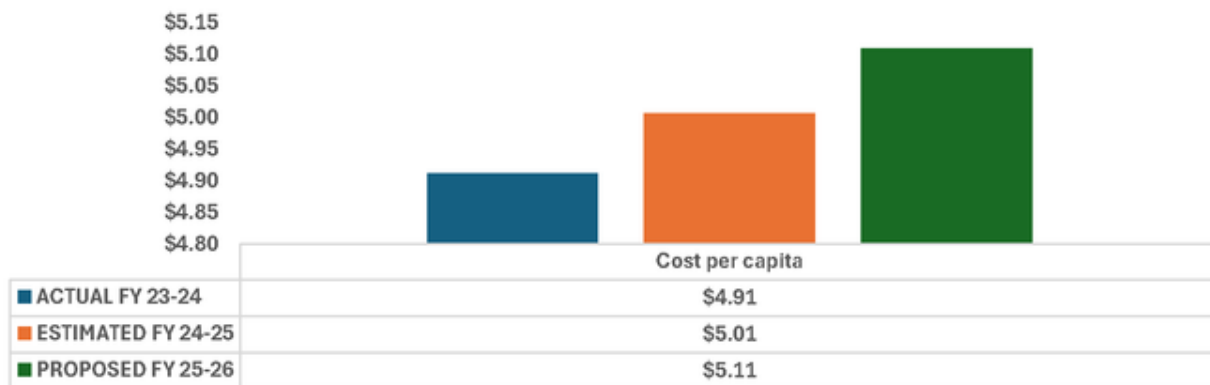
Goal	Objective	Key Initiatives / Strategies
Ensure safe and efficient traffic flow throughout the City	Maintain and operate all traffic signals, controllers, and related equipment to minimize outages and malfunctions	• Conduct routine inspections and preventive maintenance of all traffic signals. • Upgrade signal controllers and timing systems as needed. • Implement a rapid response system for emergency repairs. • Coordinate with Public Works and Police Department on traffic management during construction or special events.
Enhance public safety at intersections	Reduce the incidence of accidents and delays at signalized intersections	• Audit and adjust signal timings based on traffic studies. • Install and maintain pedestrian signals and countdown timers. • Monitor and evaluate intersection performance with data analytics.
Improve operational efficiency	Optimize maintenance procedures and resource allocation	• Maintain accurate inventory of parts and equipment. • Train staff on new technologies and traffic control devices. • Implement software tools for scheduling and tracking maintenance activities.

Performance Indicators

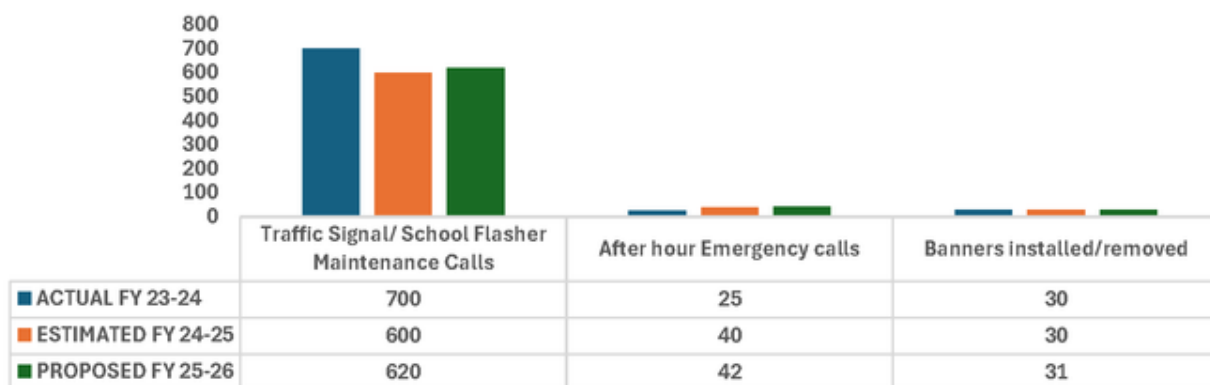
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Expanded stock of signal equipment to reduce response times for system failures.
- Increased replacement of regulatory signs to improve city-wide traffic safety and compliance.
- Enhanced coordination with utility partners for streetlight maintenance.

Future Initiatives (FY 2026)

- Funding requested for purchase of MMUs, traffic signal controllers, cabinets, and LEDs for inventory.
- Allocation for replacement of worn-out signal heads, streetlights, and regulatory signs.
- Equipment upgrades to improve department efficiency and reduce service interruptions.

Traffic Signals Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Street Maintenance

Department Overview

The Street Maintenance Division of the Public Works Department is responsible for maintaining the City of Harlingen's streets, alleys, sidewalks, and drainage systems in good condition and free of hazards. Staff performs all street and drainage work necessary to ensure safe and convenient travel for the public. The division maintains approximately 271 miles of paved and unpaved streets, 82 miles of alleys, 103 miles of sidewalks, and 8 miles of open drain ditches. Additional responsibilities include construction of new sidewalks, drainage structures, installation and maintenance of street signs, and response to weather-related emergencies and catastrophic events.

Mission Statement

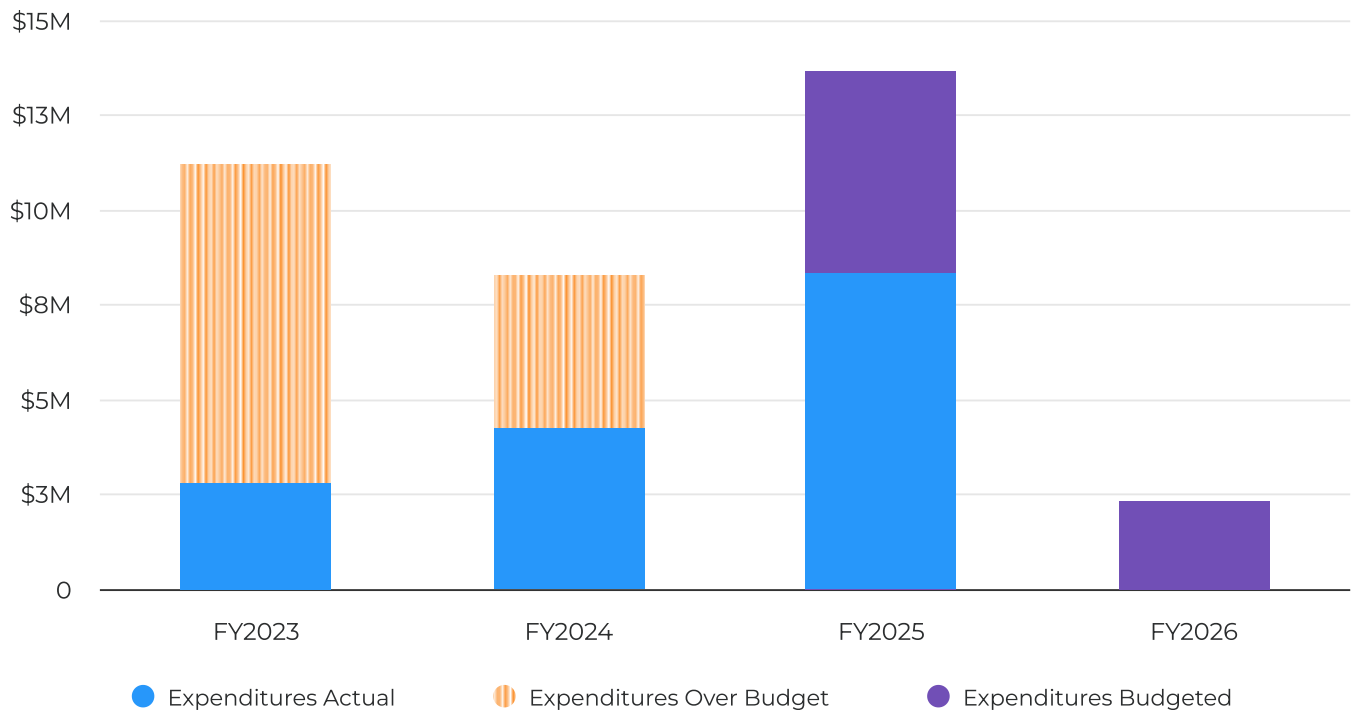
To provide safe, reliable, and well-maintained city streets, alleys, sidewalks, and drainage systems that enhance mobility, public safety, and quality of life for the residents of Harlingen.

Strategic Alignment: *Safe and Reliable Infrastructure*

Strategic Priority: The Street Maintenance Division supports the City's strategic priority of maintaining a safe, efficient, and resilient transportation network by ensuring that all city streets, alleys, sidewalks, and drainage systems are properly maintained. These efforts enhance public safety, mobility, and quality of life, aligning directly with the City Commission's goals for infrastructure investment and long-term community growth.

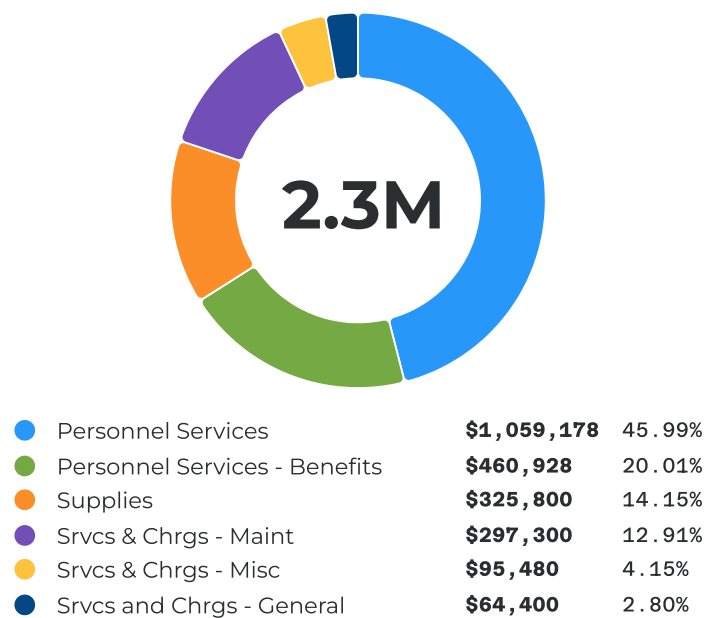
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

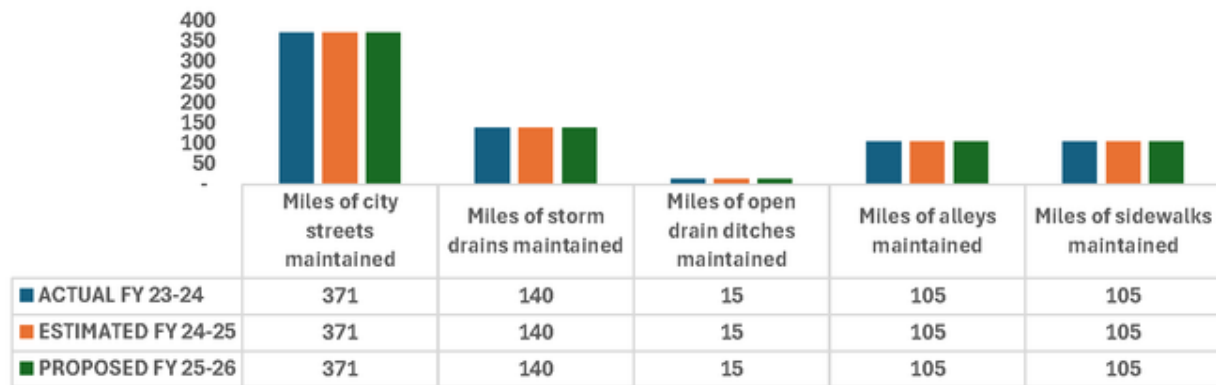
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$890,357	\$1,153,423	\$1,198,061	\$1,059,178
Personnel Services - Benefits	\$367,685	\$476,759	\$482,618	\$460,928
Supplies	\$535,126	\$637,349	\$575,581	\$325,800
Srvcs and Chrgs - General	\$943,931	\$925,312	\$1,038,306	\$64,400
Srvcs & Chrgs - Maint	\$338,802	\$334,115	\$427,156	\$297,300
Srvcs & Chrgs - Misc	\$96,166	\$92,000	\$355	\$95,480
Capital Outlay	\$8,004,434	\$4,639,456	\$4,575,388	-
Total Expenditures	\$11,176,502	\$8,258,412	\$8,297,466	\$2,303,086

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Street & Alley Maintenance	Continue the City's street improvement program to maintain acceptable street conditions.	• Maintain approximately 323 miles of paved and unpaved streets and 82 miles of alleys in good condition. • Extend the life of city streets by patching potholes and performing routine maintenance.
Sidewalk & Pedestrian Safety	Construct new sidewalks where necessary to improve pedestrian access and safety.	• Maintain 103 miles of sidewalks in good condition. • Identify locations for new sidewalk construction to improve accessibility and safety.
Drainage Maintenance	Keep open drain ditches clear of debris and obstructions.	• Install drainage structures necessary to correct drainage problems. • Clean and grade over 52,000 linear feet of drain and roadside ditches.
Signage & Traffic Markings	Ensure clear and visible street signs and pavement markings for safety and traffic flow.	• Replace and install street name and regulatory signs to improve signage around the city. • Install approximately 7,000 linear feet of new thermoplastic street crosswalks and directional arrows.
Public Works Assistance	Support civic, non-profit, and city departments in maintenance and event-related services.	• Provide barricade assistance to civic and non-profit organizations. • Assist Planning Department with mowing of properties. • Continue trimming tree limbs hanging into the city right-of-way.
Pavement & Alley Improvements	Improve the condition and longevity of streets and alleys through targeted maintenance.	• Crack seal more than 400,000 linear feet of asphalt. • Re-grade over 71,500 linear feet of alleys. • Re-grade over 10,000 linear feet of caliche roads.

Performance Indicators

Effectiveness



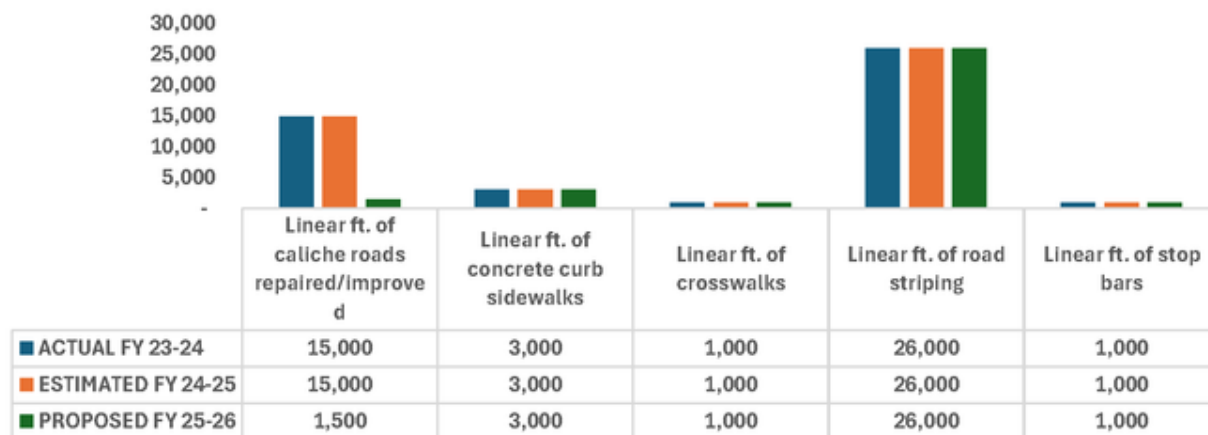
Efficiency



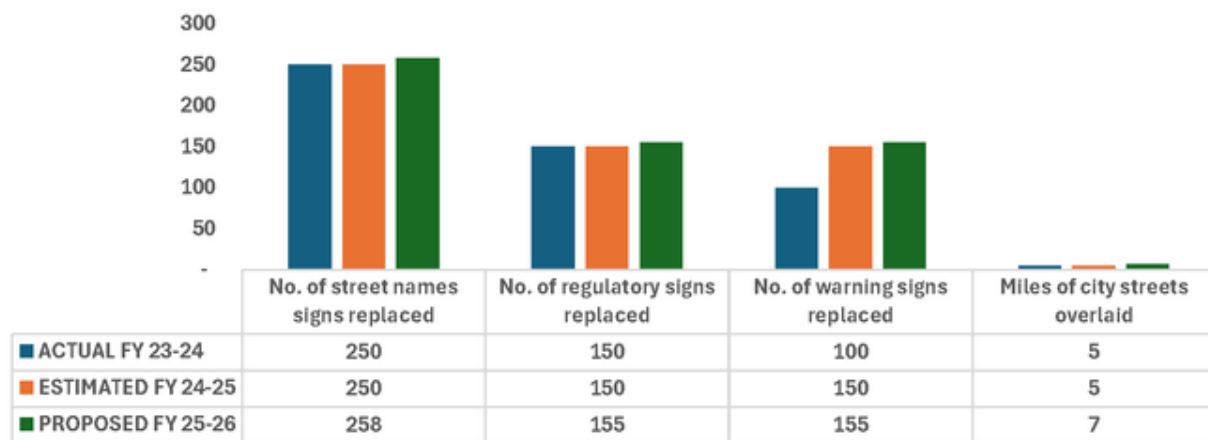
Output -1



Output-2



Output-3



Key Accomplishments (FY 2025)

- Expansion of crack sealing and pothole repair programs to reduce roadway hazards and improve longevity.
- Increased maintenance of alleys and caliche roads to enhance access for residents and service vehicles.
- Enhanced street markings and crosswalk installations to improve pedestrian safety.

Future Initiatives (FY 2026)

- Additional funds requested for pavement maintenance and crack sealing to extend the life of city streets.
- Continued funding for grading alleys and caliche roads to improve travel safety and accessibility.
- Allocation for sidewalk and drainage improvements to enhance pedestrian and stormwater management infrastructure.

Street Maintenance Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Street Cleaning

Department Overview

The Street Cleaning Division of the Public Works Department is responsible for maintaining clean streets and storm sewer systems throughout the City of Harlingen. The division operates three street sweepers, which service approximately 495 lane miles of road weekly, and two tractor-trucks, which clean and flush over 125 miles of storm sewer lines. The division's work improves public safety, prevents flooding, and supports overall street maintenance operations.

Mission Statement

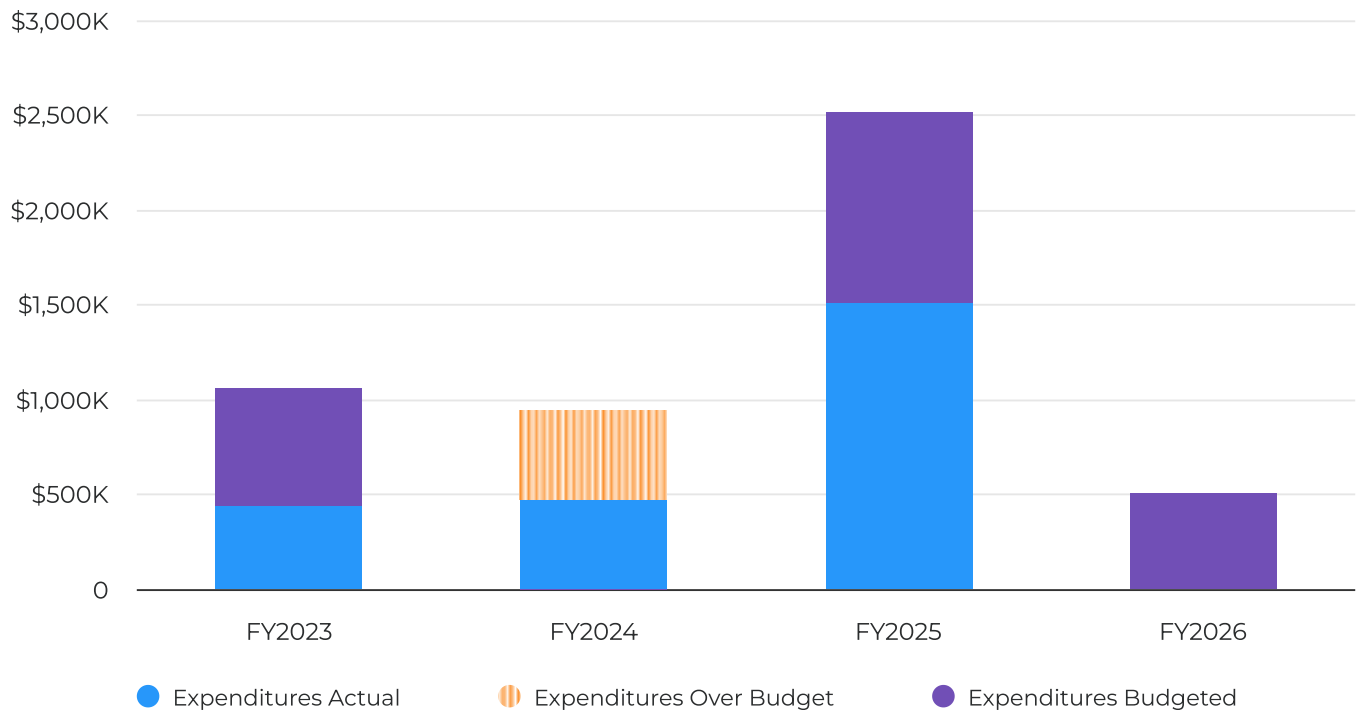
To provide clean, safe, and well-maintained streets and storm sewer systems that enhance public health, safety, and mobility within the City of Harlingen.

Strategic Alignment: *Safe and Reliable Infrastructure*

Strategic Priority: The Street Cleaning Division supports the City's strategic priority of maintaining clean, safe, and functional streets through regular sweeping and storm sewer maintenance. These efforts improve public safety, drainage performance, and neighborhood appearance, aligning with the City's commitment to infrastructure reliability, environmental sustainability, and quality of life for all residents.

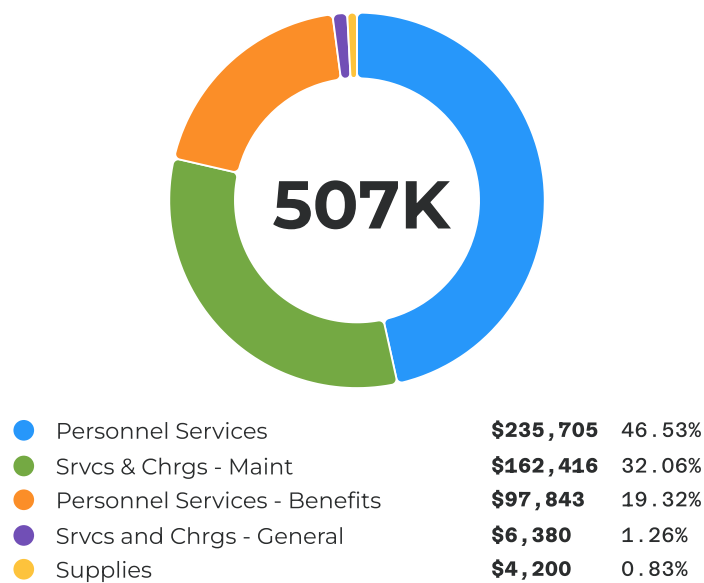
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$216,736	\$211,676	\$272,985	\$235,705

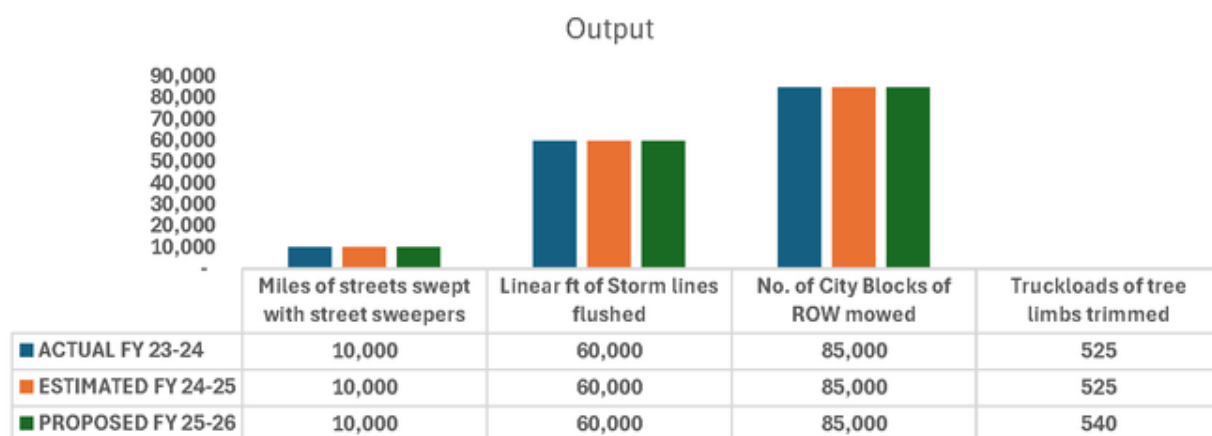
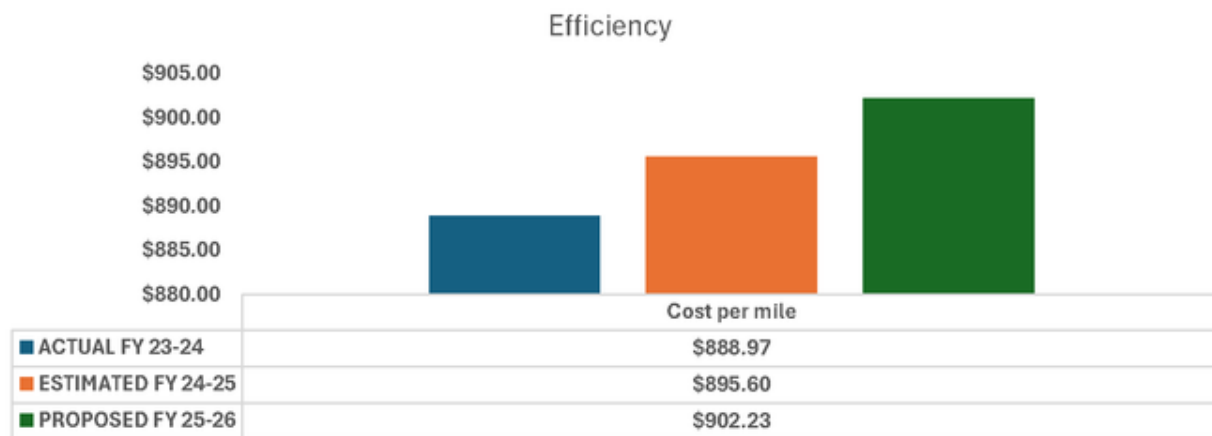
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$83 , 897	\$86 , 304	\$109 , 636	\$97 , 843
Supplies	-	-	\$10 , 559	\$4 , 200
Srvcs and Chrgs - General	\$4 , 129	\$7 , 242	\$6 , 347	\$6 , 380
Srvcs & Chrgs - Maint	\$135 , 009	\$135 , 349	\$136 , 616	\$162 , 416
Capital Outlay	-	\$499 , 443	\$970 , 016	-
Total Expenditures	\$439 , 771	\$940 , 015	\$1 , 506 , 159	\$506 , 544

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Street Sweeping Operations	Continue to improve street sweeping operations through effective planning and resource allocation.	Utilize all three street sweepers to clean a combined total of 495 lane miles of streets per week.
Storm Sewer Maintenance	Maintain over 125 miles of storm sewer lines in good repair and free of blockages.	Utilize vector-trucks and televising equipment to locate and clear obstructions within storm drainage lines.
Operational Efficiency	Develop efficient route scheduling for sweepers and tractor-trucks.	Coordinate with other Public Works divisions to support drainage, street, and maintenance projects.

Performance Indicators





Key Accomplishments (FY 2025)

- Improved operational scheduling for street sweepers to maximize weekly coverage.
- Increased use of televising equipment to proactively locate and prevent storm sewer blockages.
- Enhanced coordination with Street Maintenance Division to improve overall street and drainage service delivery.

Future Initiatives (FY 2026)

- Funding allocation for street sweeper and vector-truck maintenance to ensure operational efficiency.
- Replacement parts and equipment upgrades to maintain effectiveness in clearing debris and maintaining storm sewer lines.

Street Cleaning Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Street Paving

Department Overview

The Street Paving Division of the Public Works Department is responsible for the construction, repair, and resurfacing of city streets, ensuring safe and durable roadways throughout Harlingen. The division works in coordination with the Street Maintenance, Engineering, and Traffic Signal divisions to maintain a smooth, well-marked, and reliable transportation network.

Mission Statement

To provide well-constructed and maintained streets that ensure safe, efficient, and reliable travel for the public, while supporting the city's overall infrastructure goals.

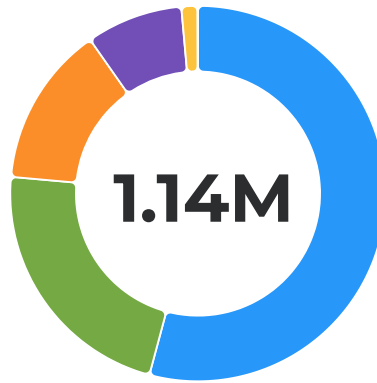
Strategic Alignment: *Safe and Reliable Infrastructure*

Strategic Priority: The Street Paving Division supports the City's strategic priority of maintaining safe and dependable transportation infrastructure. By improving pavement quality, enhancing accessibility, and coordinating capital improvements, the division ensures long-term roadway durability and public safety, aligning with the City's goal to provide efficient mobility and quality infrastructure for all residents.

Expenditures by Object

Note: The Street Paving program was established in Fiscal Year 2025; therefore, no historical data are available for prior years.

FY26 Expenditures by Object



● Personnel Services	\$619,714	54.18%
● Personnel Services - Benefits	\$254,487	22.25%
● Supplies	\$158,300	13.84%
● Srvcs & Chrgs - Maint	\$95,000	8.31%
● Srvcs and Chrgs - General	\$16,000	1.40%
● Srvcs & Chrgs - Misc	\$360	0.03%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	-	-	\$404,988	\$619,714
Personnel Services - Benefits	-	-	\$126,820	\$254,487
Supplies	-	-	-	\$158,300
Srvcs and Chrgs - General	-	-	-	\$16,000
Srvcs & Chrgs - Maint	-	-	-	\$95,000
Srvcs & Chrgs - Misc	-	-	-	\$360
Total Expenditures	-	-	\$531,807	\$1,143,861

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Maintain Pavement Quality	Conduct regular pavement condition assessments to prioritize repairs.	• Resurface and repair streets to extend their lifespan and improve safety. • Implement a scheduled pavement management program to identify and address deteriorating road segments. • Utilize data-driven analysis to prioritize high-traffic and high-need areas for resurfacing.
Operational Efficiency	Improve coordination and efficiency in paving operations.	• Coordinate with Street Maintenance and Engineering for timely completion of paving projects. • Utilize cost-effective materials and techniques to maximize budget efficiency. • Monitor contractor performance to ensure quality workmanship and adherence to project timelines.
Public Safety & Accessibility	Enhance roadway safety and accessibility during paving and resurfacing projects.	• Ensure all paving projects maintain ADA compliance. • Minimize disruption to traffic and residents during construction projects through effective communication and scheduling. • Install proper signage and traffic control during construction to protect workers and motorists.
Capital Improvement Program Support	Support the city's long-term infrastructure improvement goals.	• Assist in implementing street improvement projects from the city's Street Improvement Program. • Track and document all paving projects to ensure timely completion and accountability. • Coordinate with Finance and Engineering to align projects with available funding and capital priorities.

Key Accomplishments (FY 2025)

- Increase in lane miles resurfaced Capital Improvement funding.
- Enhanced coordination with Engineering to implement design improvements before paving.
- Improved scheduling to minimize traffic disruption and maximize labor and equipment efficiency.

Future Initiatives (FY 2026)

- Funding allocation for resurfacing, asphalt repair, and street overlays.
- Purchase of new paving and compaction equipment to improve project efficiency and reduce contractor costs.

Street Paving Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Drainage

Department Overview

The Drainage Division of the Public Works Department is responsible for maintaining the City's stormwater infrastructure, including open ditches, culverts, storm drains, and retention areas. The division ensures proper drainage to prevent flooding, protects public safety, and supports the City's flood mitigation and street maintenance initiatives. The Drainage Division was created in fiscal year 2025.

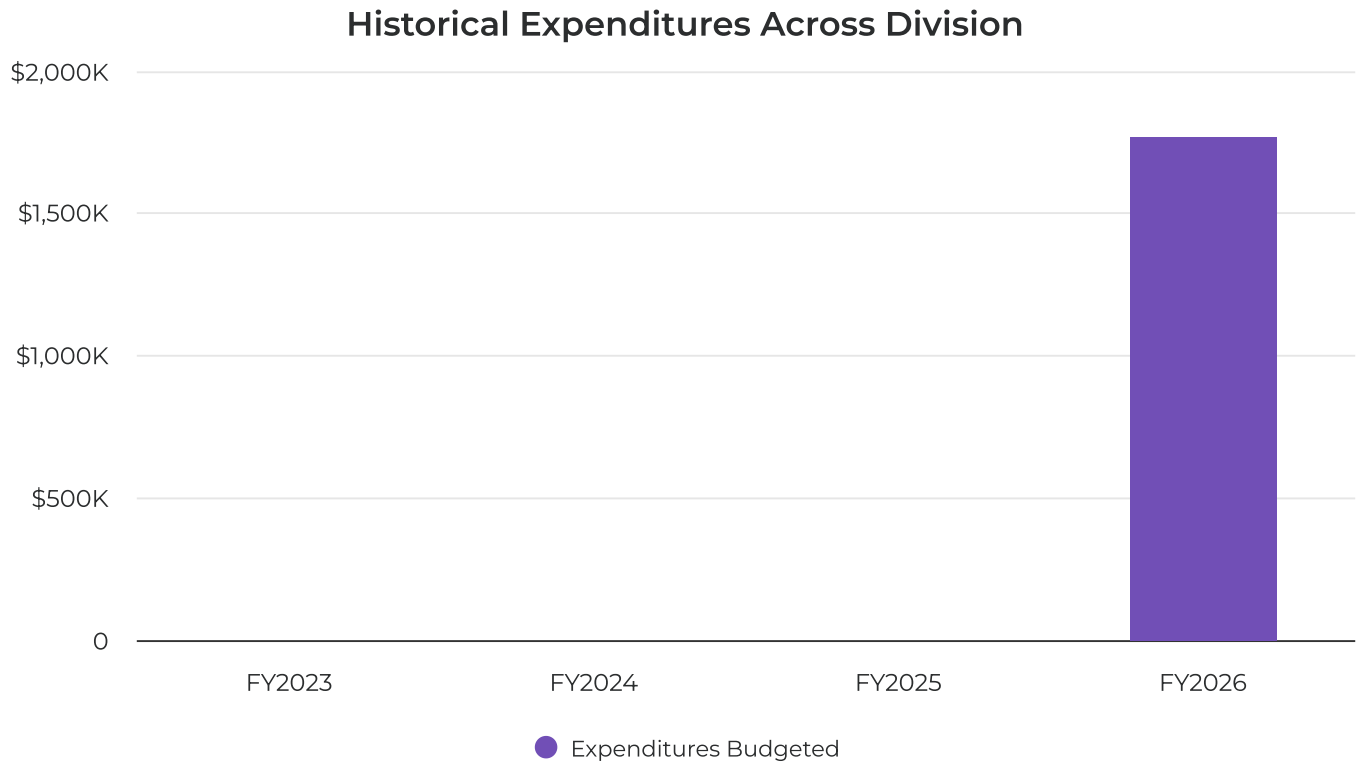
Mission Statement

To provide an effective and efficient drainage system that protects public health, safety, and property, while supporting sustainable growth and development throughout Harlingen.

Strategic Alignment: *Safe and Reliable Infrastructure*

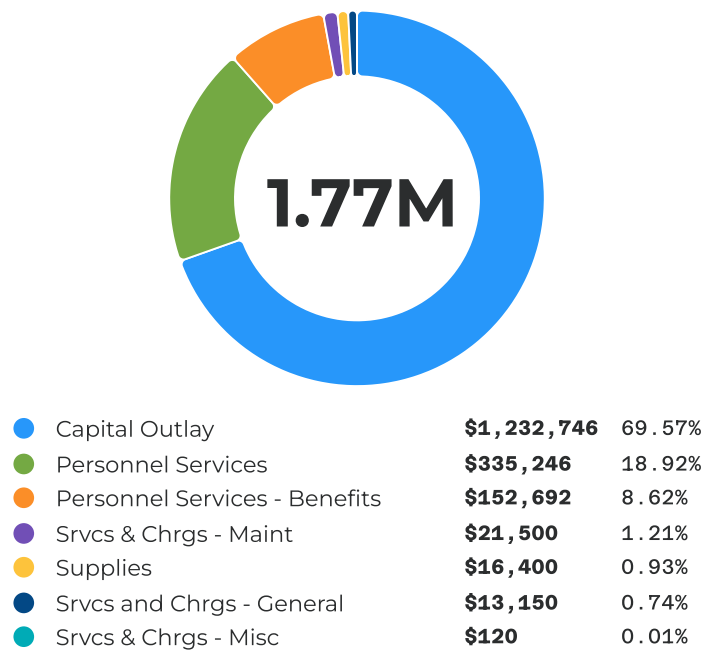
Strategic Priority: The Drainage Division aligns with the City's strategic priority of maintaining safe, reliable, and sustainable infrastructure. By improving stormwater management systems, mitigating flood risks, and ensuring environmental compliance, the division supports the City's broader goal of protecting public safety, enhancing quality of life, and promoting resilient growth across Harlingen.

Expenditure Summary



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	-	-	-	\$335,246.00
Personnel Services - Benefits	-	-	-	\$152,692.00
Supplies	-	-	-	\$16,400.00
Srvcs and Chrgs - General	-	-	-	\$13,150.00
Srvcs & Chrgs - Maint	-	-	-	\$21,500.00
Srvcs & Chrgs - Misc	-	-	-	\$120.00
Capital Outlay	-	-	-	\$1,232,746.00
Total Expenditures	-	-	-	\$1,771,854.00

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Maintain Stormwater Infrastructure	Maintain and enhance the city's drainage systems to ensure efficient water flow and minimize flooding.	• Inspect and clean open ditches, culverts, storm drains, and retention areas regularly. • Repair or replace damaged drainage structures promptly. • Maintain over 52,000 linear feet of drainage and roadside ditches through grading and debris removal. • Implement a preventive maintenance program to reduce blockages and erosion.
Flood Mitigation	Reduce the impact of heavy rainfall and flooding on residents and infrastructure.	• Implement proactive flood prevention measures in high-risk areas. • Coordinate with Engineering to design and implement drainage improvements and stormwater projects. • Identify and prioritize drainage problem areas for inclusion in the Capital Improvement Program (CIP). • Utilize GIS mapping to track drainage assets and areas prone to flooding.
Operational Efficiency	Improve the planning, scheduling, and execution of drainage maintenance activities.	• Develop and maintain effective scheduling for maintenance crews and equipment. • Utilize performance tracking to prioritize work based on drainage needs and citizen requests. • Coordinate with other Public Works divisions to share resources and minimize downtime. • Leverage technology to improve response time and reporting accuracy.
Public Safety & Environmental Compliance	Protect public health and safety while maintaining compliance with all environmental regulations.	• Ensure stormwater systems meet city, state, and federal environmental standards. • Respond to citizen complaints regarding drainage issues in a timely manner. • Educate the public on stormwater pollution prevention and proper waste disposal. • Monitor and report compliance activities to regulatory agencies as required.

Key Accomplishments (FY 2025)

- Increased proactive maintenance to reduce flooding risk during heavy rainfall events.
- Improved data tracking and reporting for drainage inspections and maintenance.
- Expanded citizen outreach and complaint resolution to enhance public satisfaction.

Future Initiatives (FY 2026)

- Funding for new drainage equipment and vehicles to improve operational efficiency.
- Allocation for repair and replacement of aging drainage structures.

Drainage Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Sanitation

Department Overview

The Sanitation Division of the Public Works Department is responsible for the collection and transportation of garbage from all residential, commercial, and industrial customers to the City's Transfer Station. Residential collection occurs twice per week, while commercial customers may receive service up to seven times per week. The Sanitation Department operates under the Enterprise Fund and is committed to providing consistent, efficient, and high-quality refuse collection services that protect public health and the environment.

Mission Statement

To provide safe, reliable, and timely solid waste collection services, ensuring a clean environment and high-quality service for all residents and businesses in the City of Harlingen.

Strategic Alignment: *Safe and Sustainable Infrastructure*

Strategic Priority: The Sanitation Department supports the City's strategic priority of maintaining a clean, safe, and sustainable environment. Through efficient solid waste collection, disposal, and equipment maintenance, the department protects public health, enhances neighborhood livability, and promotes environmental stewardship in alignment with the City's long-term sustainability goals.

Comprehensive Fund Summary

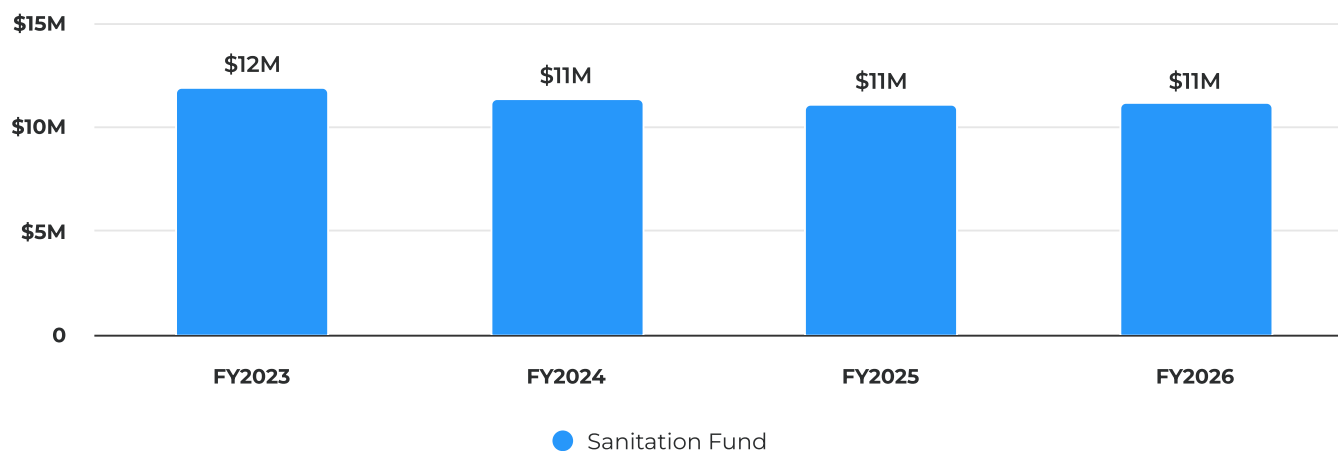
Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$10,662,287	\$10,491,231	\$9,794,297	\$10,823,000
Interest	\$333,552	\$514,251	\$249,966	\$300,000
Misc - Various	\$100,401	\$3,421	\$3,158	\$2,000
Transfer In From	\$800,804	\$329,912	-	-
Sale of Assets	\$8,132	\$13,098	\$6,093	\$10,000
Total Revenues	\$11,905,175	\$11,351,913	\$10,053,514	\$11,135,000
Expenditures				
Personnel Services	\$2,371,764	\$2,562,159	\$2,802,496	\$2,999,976
Personnel Services - Benefits	\$1,202,632	\$939,138	\$1,001,888	\$1,122,458
Supplies	\$316,776	\$411,032	\$478,819	\$560,555
Srvcs and Chrgs - General	\$2,376,077	\$1,002,143	\$1,100,519	\$394,090
Srvcs & Chrgs - Maint	\$2,041,140	\$2,457,726	\$2,265,947	\$2,771,934
Srvcs & Chrgs - Misc	\$1,635,443	\$1,625,414	\$1,842,550	\$2,224,270
Depreciation	\$1,155,376	\$1,284,804	\$1,259,582	-
Capital Outlay	-	-	-	\$738,860
Transfers	\$202,731	\$453,000	\$453,000	\$453,000

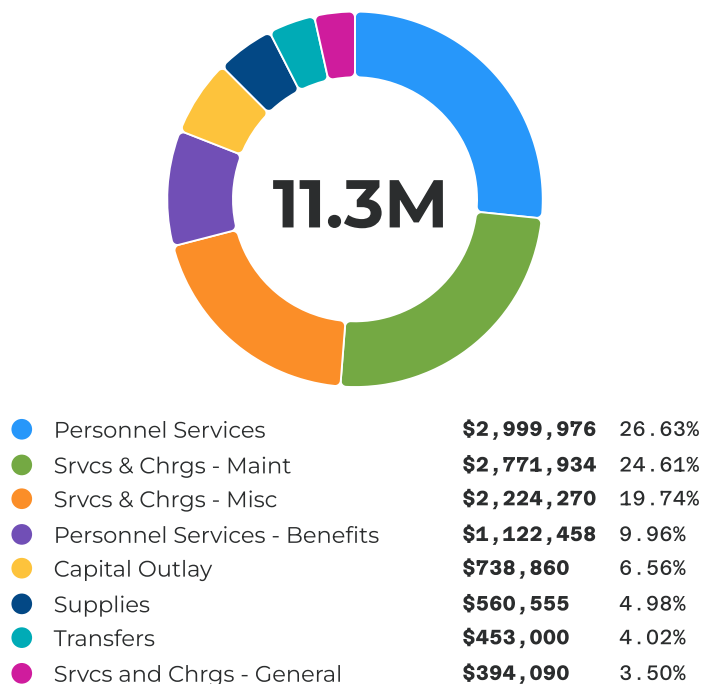
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Total Expenditures	\$11,301,939	\$10,735,416	\$11,204,802	\$11,265,143
Total Revenues Less Expenditures	\$603,235	\$616,497	-\$1,151,288	-\$130,143

Revenues by Fund

Historical Revenue by Fund



FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$2,371,764	\$2,562,159	\$2,802,496	\$2,999,976
Personnel Services - Benefits	\$1,202,632	\$939,138	\$1,001,888	\$1,122,458

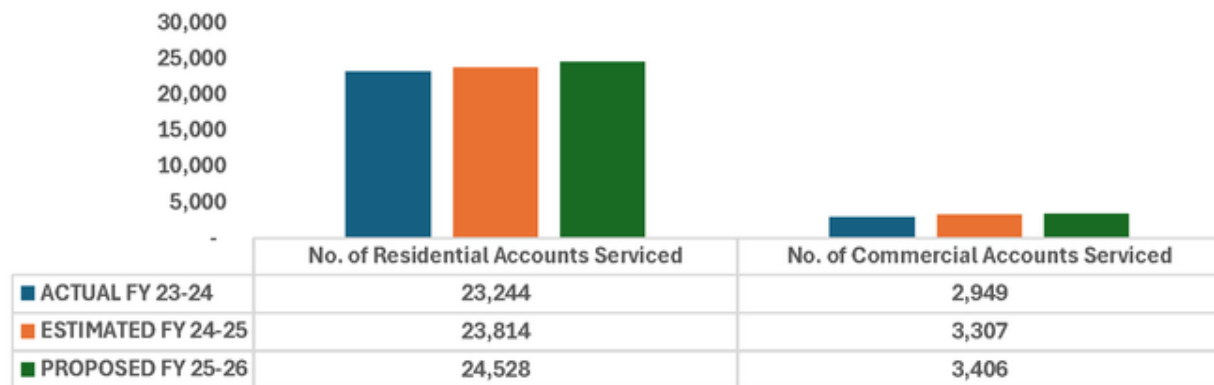
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Supplies	\$316,776	\$411,032	\$478,819	\$560,555
Srvcs and Chrgs - General	\$2,376,077	\$1,002,143	\$1,100,519	\$394,090
Srvcs & Chrgs - Maint	\$2,041,140	\$2,457,726	\$2,265,947	\$2,771,934
Srvcs & Chrgs - Misc	\$1,635,443	\$1,625,414	\$1,842,550	\$2,224,270
Depreciation	\$1,155,376	\$1,284,804	\$1,259,582	-
Capital Outlay	-	-	-	\$738,860
Transfers	\$202,731	\$453,000	\$453,000	\$453,000
Total Expenditures	\$11,301,939	\$10,735,416	\$11,204,802	\$11,265,143

Goals, Objectives, and Key Initiatives

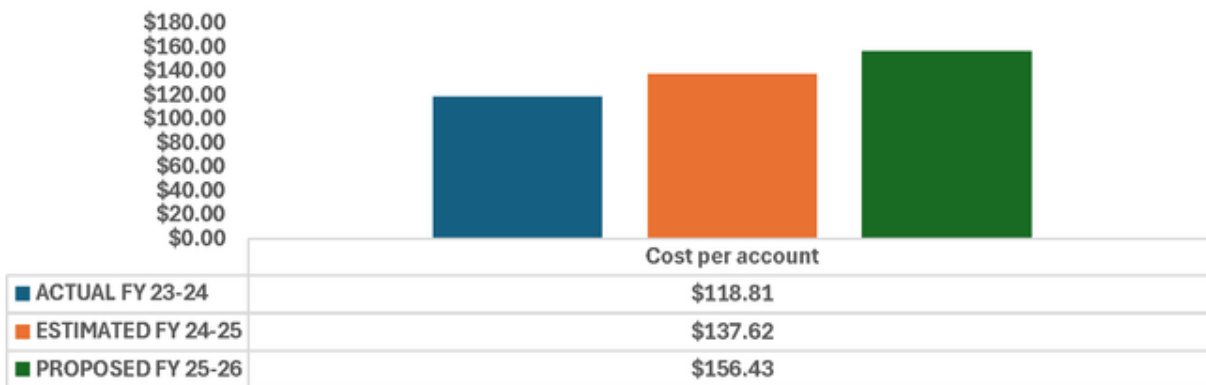
Goal	Objective	Key Initiatives / Strategies
Provide refuse collection services to all customers in a consistent and timely manner.	Collect residential garbage twice per week within a four-day work week.	Optimize collection routes for efficiency.
Manage municipal solid waste program to preserve public health and environment.	Provide commercial collection up to six times per week as requested.	Maintain balanced and efficient commercial routes.
Maintain operational efficiency and service quality.	Purchase new refuse trucks to reduce downtime.	Upgrade fleet with new trucks and equipment.
Promote workplace safety and employee training.	Conduct bi-weekly and monthly safety meetings.	Implement ongoing employee training programs.
Ensure proper maintenance of fleet and equipment.	Build a truck wash operation to maintain cleanliness of vehicles.	Construct truck wash facility for Refuse, Tractor Rig trucks, and trailers.
Provide high-quality customer service.	Continue to provide education and training to employees when route changes occur.	Improve communication and customer response processes.
Maintain residential and commercial containers in good condition.	Replace deteriorated residential and commercial garbage containers.	Purchase new containers as needed.

Performance Indicators

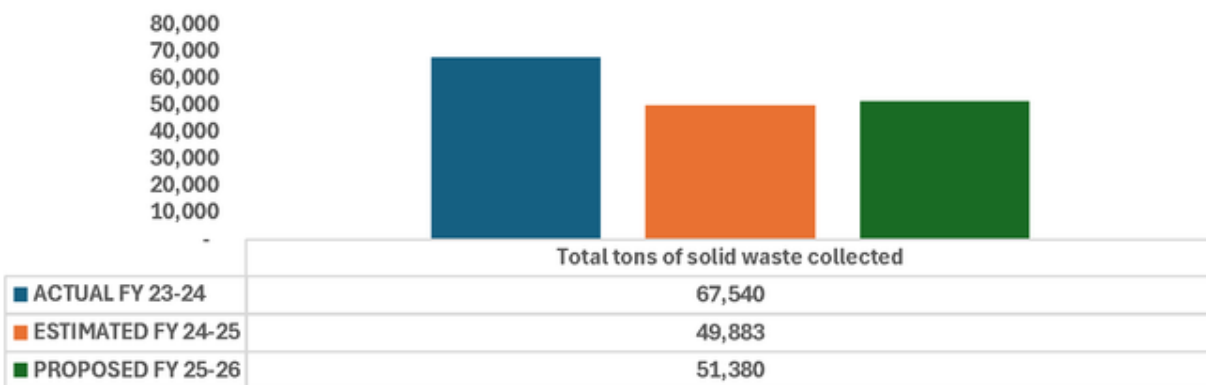
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Improved reliability and efficiency of residential and commercial collection services.
- Enhanced safety programs and training for all sanitation employees.
- Reduced missed collections and faster response to citizen complaints.

Future Initiatives (FY 2026)

- Funding allocated for new refuse trucks to maintain service levels and reduce vehicle downtime.
- Purchase of additional residential and commercial garbage containers to replace deteriorated units.
- Construction of a truck wash operation to maintain cleanliness and extend the life of the fleet.

Sanitation Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Brush and Debris Collection

Department Overview

The Brush & Debris Collection Division of the Public Works Department is responsible for collecting and disposing of brush and bulky debris from residential and commercial customers. Residential customers receive monthly collection of up to one truckload of brush and two cubic yards of debris. Commercial customers may request additional services for an extra charge. The division also works in coordination with the City's Code Compliance Department to remove illegal dumpsites. Collected brush is transported to the City's Air Curtain Incinerator for safe disposal, while debris is disposed of according to city regulations.

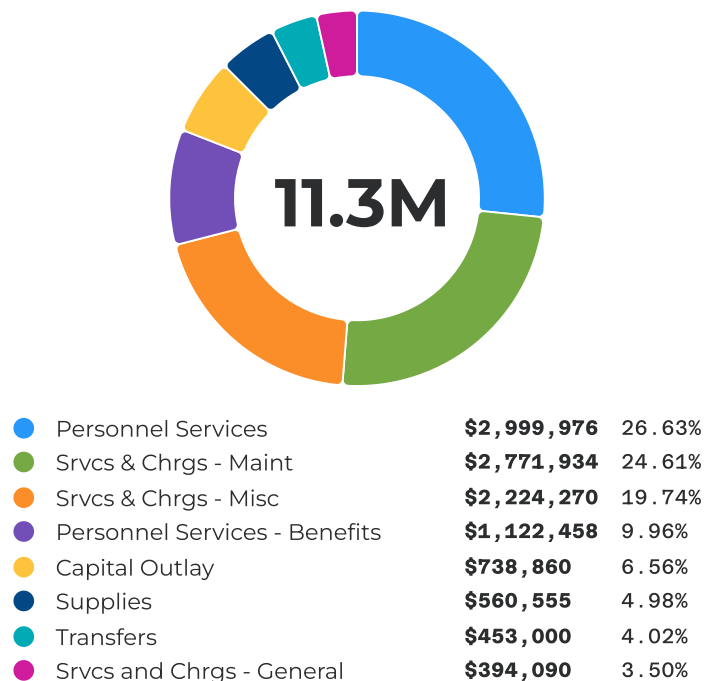
Mission Statement

To provide efficient, safe, and timely brush and debris collection services that protect public health, maintain the environment, and ensure a clean and attractive community.

Strategic Alignment: : Public Safety and Quality of Life — Maintain community cleanliness, promote environmental responsibility, and support sustainable waste management practices through efficient brush and debris collection services.

Strategic Priority: The Brush and Debris Collection Division supports the City's commitment to maintaining a clean, safe, and attractive community. By ensuring the timely collection and proper disposal of brush, bulk waste, and debris, the division enhances neighborhood appearance, reduces public health hazards, and promotes environmental stewardship.

FY26 Expenditures by Object



Expenditures by Object

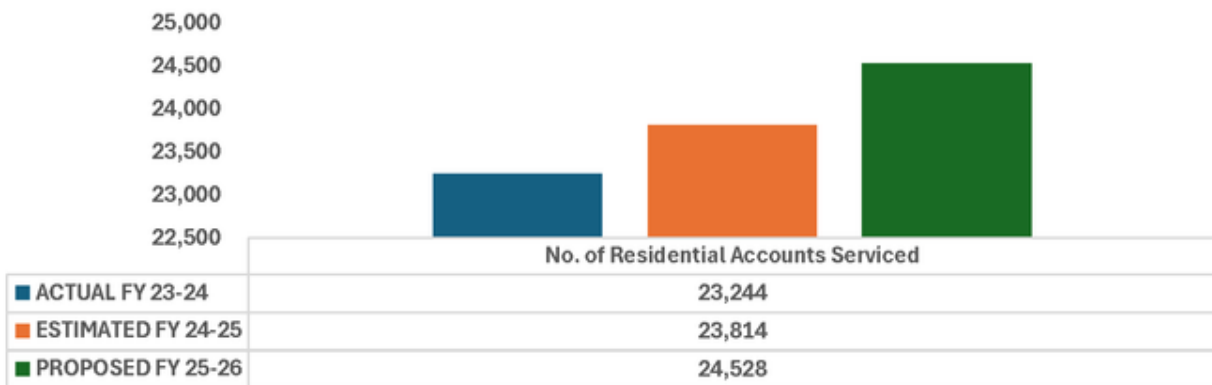
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$2,371,764	\$2,562,159	\$2,802,496	\$2,999,976
Personnel Services - Benefits	\$1,202,632	\$939,138	\$1,001,888	\$1,122,458
Supplies	\$316,776	\$411,032	\$478,819	\$560,555
Srvcs and Chrgs - General	\$2,376,077	\$1,002,143	\$1,100,519	\$394,090
Srvcs & Chrgs - Maint	\$2,041,140	\$2,457,726	\$2,265,947	\$2,771,934
Srvcs & Chrgs - Misc	\$1,635,443	\$1,625,414	\$1,842,550	\$2,224,270
Depreciation	\$1,155,376	\$1,284,804	\$1,259,582	-
Capital Outlay	-	-	-	\$738,860
Transfers	\$202,731	\$453,000	\$453,000	\$453,000
Total Expenditures	\$11,301,939	\$10,735,416	\$11,204,802	\$11,265,143

Goals, Objectives, and Key Initiatives

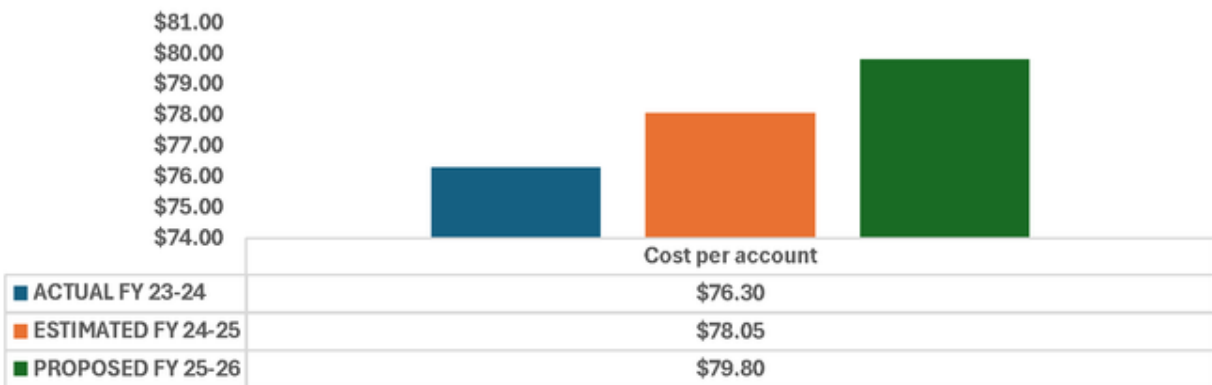
Goal	Objective	Key Initiatives / Strategies
Reliable Residential Collection	Maintain balanced collection routes for all residential areas to ensure efficient and timely service.	• Provide collection services for up to one truckload of brush from residential customers every 4–6 weeks. • Provide collection services for up to two cubic yards of bulky debris from residential customers every 4–6 weeks. • Monitor and adjust routes as needed to improve service efficiency and reduce delays.
Commercial & Special Services	Expand and manage collection services for commercial, industrial, and special requests.	• Provide brush and debris collection to commercial and industrial customers upon request for an additional charge. • Respond to illegal dumpsites in coordination with Code Compliance. • Support city events and special clean-up efforts as needed.
Operations & Equipment	Maintain efficient operations and ensure all equipment is functional and properly utilized.	• Continue operating the City's Air Curtain Incinerator for efficient brush disposal. • Maintain the citizen drop-off area in good working order. • Purchase four new 30-cubic-yard containers for the drop-off center. • Implement preventative maintenance schedules for all heavy equipment.
Employee Safety & Training	Promote a culture of safety and professionalism among collection staff.	• Conduct bi-weekly and monthly safety meetings. • Provide ongoing training to improve customer service, equipment operation, and safety practices. • Review and update standard operating procedures regularly.
Customer Service & Quality	Deliver dependable and responsive collection services to meet community expectations.	• Ensure consistent, timely collection services to preserve public health and maintain community cleanliness. • Respond promptly to citizen requests and complaints regarding brush and debris collection. • Track service metrics to identify areas for improvement and maintain accountability.

Performance Indicators

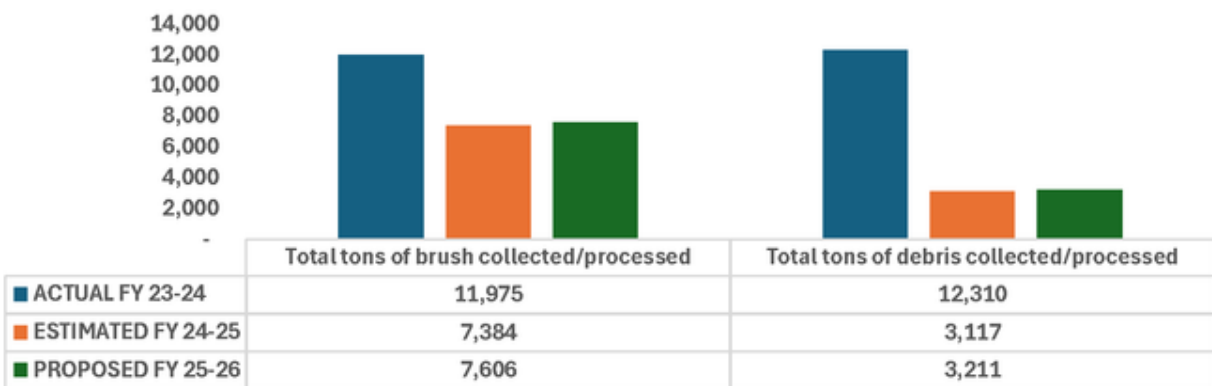
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Improved reliability of brush and debris collection services for residential, commercial, and industrial customers.
- Enhanced efficiency and safety through employee training and scheduled safety meetings.
- Continued operation of the Air Curtain Incinerator for environmentally safe brush disposal.

Future Initiatives (FY 2026)

- Purchase of four new 30-cubic-yard containers for the drop-off center.
- Funding allocated to maintain the Air Curtain Incinerator and citizen drop-off areas.

Brush and Debris Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Landfill / Transfer Station Division

Department Overview

The Landfill / Transfer Station Division of the Public Works Department manages the City's Solid Waste Transfer Station. All refuse from residential and commercial customers—including surrounding communities—is delivered to the Transfer Station on E. Harrison Street, where it is loaded onto trailers and transported to an approved landfill in Brownsville. Operations comply with all Texas Commission on Environmental Quality (TCEQ) regulations, ensuring environmental protection and safe disposal of municipal solid waste. The division also monitors post-closure care of the remaining closed landfill cells.

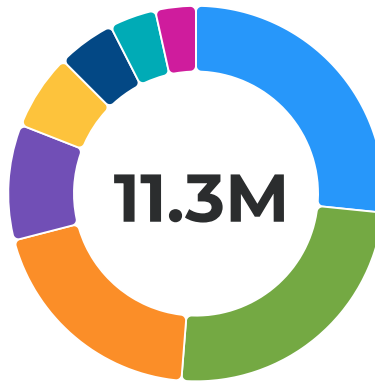
Mission Statement

To operate the City's Solid Waste Transfer Station efficiently, safely, and in full compliance with environmental regulations while maintaining a clean and safe facility for staff and the community.

Strategic Alignment: Enhance long-term landfill sustainability through efficient operations, environmental compliance, and the exploration of waste diversion initiatives that extend landfill life and promote responsible resource management.

Strategic Priority: The Landfill Division supports the City's commitment to environmental stewardship, operational efficiency, and public health by ensuring the safe, compliant, and sustainable disposal of solid waste.

FY26 Expenditures by Object



Personnel Services	\$2,999,976	26.63%
Srvcs & Chrgs - Maint	\$2,771,934	24.61%
Srvcs & Chrgs - Misc	\$2,224,270	19.74%
Personnel Services - Benefits	\$1,122,458	9.96%
Capital Outlay	\$738,860	6.56%
Supplies	\$560,555	4.98%
Transfers	\$453,000	4.02%
Srvcs and Chrgs - General	\$394,090	3.50%

Expenditures by Object

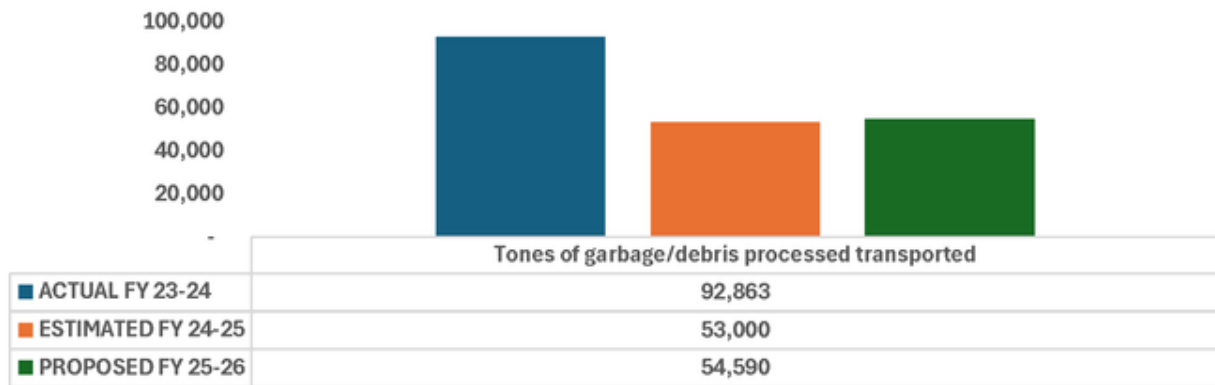
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$2,371,764	\$2,562,159	\$2,802,496	\$2,999,976
Personnel Services - Benefits	\$1,202,632	\$939,138	\$1,001,888	\$1,122,458
Supplies	\$316,776	\$411,032	\$478,819	\$560,555
Srvcs and Chrgs - General	\$2,376,077	\$1,002,143	\$1,100,519	\$394,090
Srvcs & Chrgs - Maint	\$2,041,140	\$2,457,726	\$2,265,947	\$2,771,934
Srvcs & Chrgs - Misc	\$1,635,443	\$1,625,414	\$1,842,550	\$2,224,270
Depreciation	\$1,155,376	\$1,284,804	\$1,259,582	-
Capital Outlay	-	-	-	\$738,860
Transfers	\$202,731	\$453,000	\$453,000	\$453,000
Total Expenditures	\$11,301,939	\$10,735,416	\$11,204,802	\$11,265,143

Goals, Objectives, and Key Initiatives

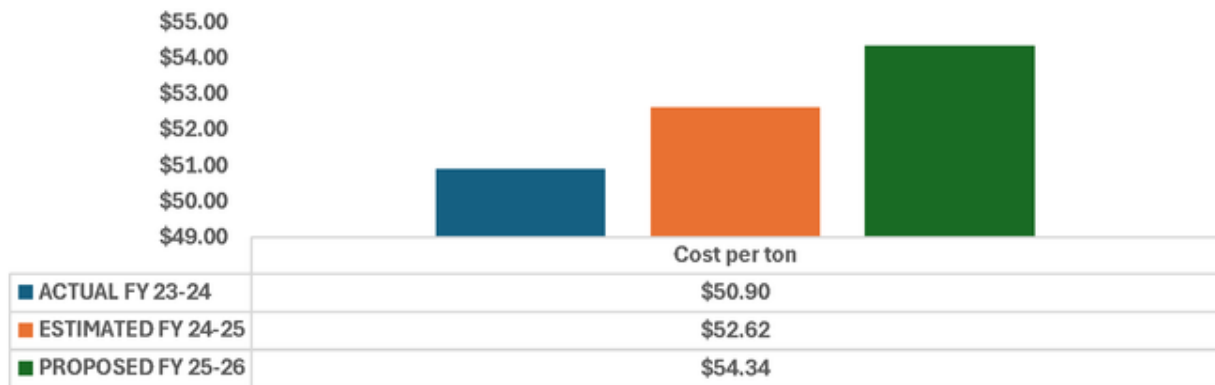
Goal	Objective	Key Initiatives / Strategies
Regulatory Compliance	Operate the Transfer Station in compliance with TCEQ rules and regulations.	• Monitor post-closure care for closed landfill cells. • Ensure adherence to Department of Transportation (DOT) requirements for trailer tarps and refuse transport. • Maintain up-to-date permits and environmental documentation to ensure continuous compliance.
Facility & Site Maintenance	Maintain a clean, safe, and operational environment at all sanitation facilities.	• Maintain the East Harrison area between Loop 499 and the Industrial Park free of debris. • Maintain landscaped areas at the landfill and Transfer Station. • Overlay the road leading to the Transfer Station to improve access and safety.
Equipment & Operations	Ensure efficient and safe operation of all sanitation equipment and facilities.	• Replace existing tarps for transfer trailers to prevent trash scattering. • Purchase four new 30-cubic-yard containers for the drop-off center. • Purchase four new solid tires for the trash pusher at the Transfer Station. • Purchase five new rubber blades for Unit 736 to prevent damage to the concrete floor. • Implement preventive maintenance schedules to minimize downtime.
Safety & Environmental Protection	Promote workplace safety and protect the environment through responsible operations.	• Monitor and maintain the leachate collection system. • Monitor gas wells to ensure environmental safety. • Maintain facility operations that protect staff, visitors, and the surrounding environment. • Provide regular safety training for staff and ensure compliance with OSHA standards.

Performance Indicators

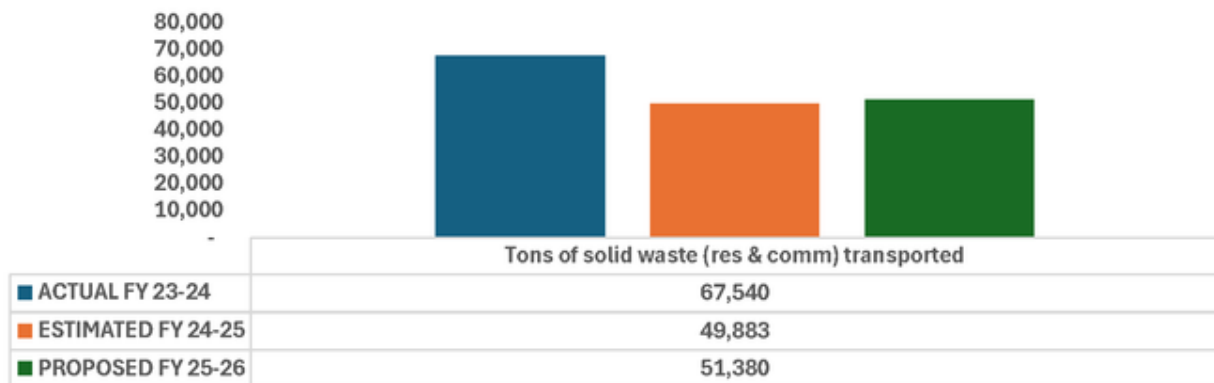
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Enhanced operational safety and compliance with TCEQ and DOT regulations.
- Improved equipment reliability and efficiency through scheduled replacements and maintenance.
- Better site cleanliness, landscaping, and accessibility for residents and staff.

Future Initiatives (FY 2026)

- Purchase of new 30-cubic-yard containers for the drop-off center.
- Acquisition of solid tires and rubber blades to maintain Transfer Station equipment and prevent infrastructure damage.
- Funding allocated for overlaying the road leading to the Transfer Station and general site maintenance.

Landfill Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Recycling

Department Overview

The Recycling Division of the Public Works Department manages the City's recycling initiatives. The division operates six self-service recycling containers placed throughout the city, each labeled for specific recyclable commodities. The division also supports the Keep Harlingen Beautiful Board (Harlingen Proud Board) in educating the community about litter prevention, promoting volunteerism, and encouraging beautification projects to maintain a safe and healthy environment.

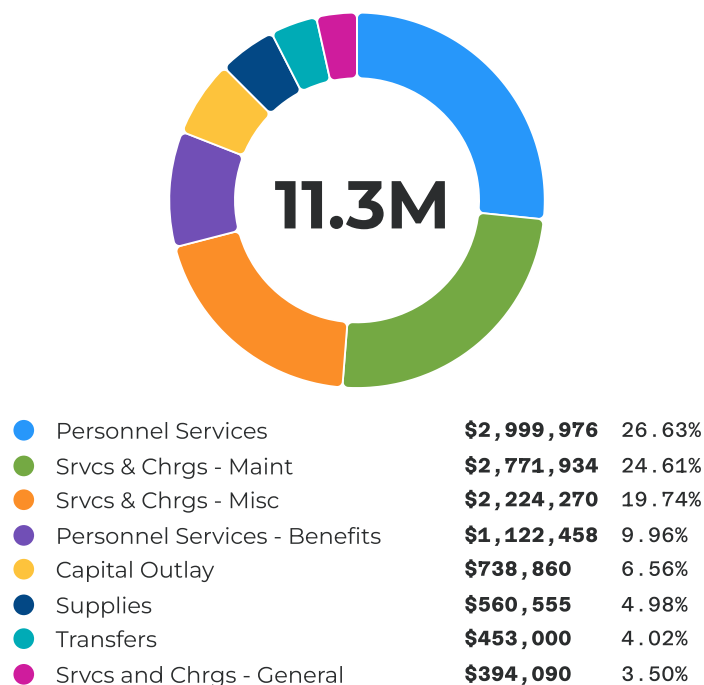
Mission Statement

To promote recycling, conservation, and community beautification in Harlingen through education, volunteer engagement, and sustainable solid waste diversion practices.

Strategic Alignment: Environmental Stewardship and Sustainability — Promote eco-friendly initiatives that reduce landfill waste, conserve natural resources, and engage the community in sustainable waste management practices.

Strategic Priority: The Recycling Division supports the City's commitment to environmental sustainability and resource conservation by promoting responsible waste reduction practices, increasing recycling participation, and enhancing operational efficiency. These efforts contribute to a cleaner, healthier community and align with the City's broader sustainability goals.

FY26 Expenditures by Object



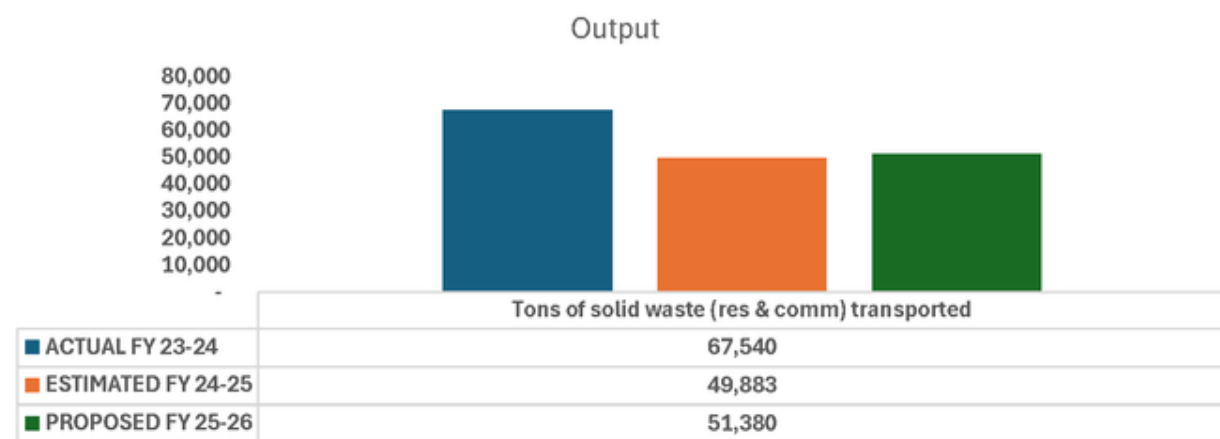
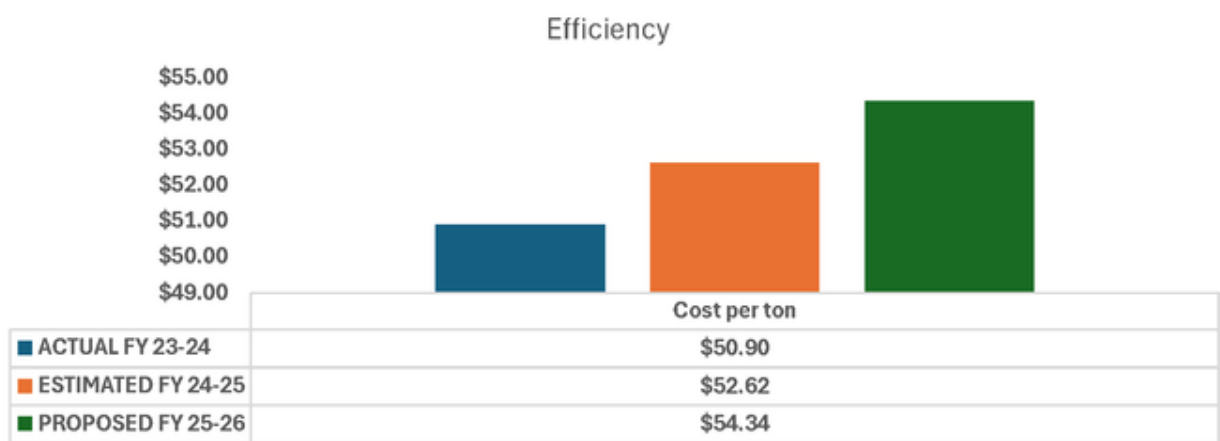
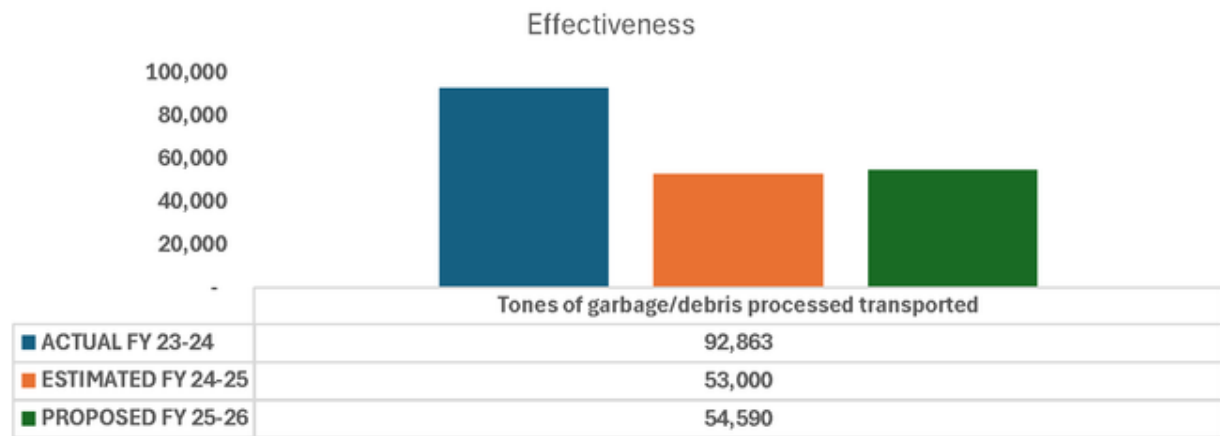
Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$2,371,764	\$2,562,159	\$2,802,496	\$2,999,976
Personnel Services - Benefits	\$1,202,632	\$939,138	\$1,001,888	\$1,122,458
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Capital Outlay	-	-	-	\$738,860
Transfers	\$202,731	\$453,000	\$453,000	\$453,000
Total Expenditures	\$11,301,939	\$10,735,416	\$11,204,802	\$11,265,143

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Waste Diversion & Conservation	Reduce the volume of waste sent to landfills by increasing recycling participation and efficiency.	• Continue to divert solid waste to extend the life of area landfills. • Transport recyclable materials to the City of McAllen for processing. • Explore opportunities to expand recycling programs for additional materials.
Community Education & Volunteer Engagement	Foster a community culture of environmental awareness and civic responsibility.	• Work with the Keep Harlingen Beautiful Board to promote city-wide beautification projects. • Educate residents on proper recycling practices and the importance of maintaining a clean city. • Coordinate volunteer groups for community service activities at the Recycling Center. • Partner with schools and community organizations to host recycling education events.
Operational Support	Ensure recycling operations are efficient, safe, and accessible for all residents.	• Maintain and rotate six stand-alone self-service recycling containers throughout the city. • Purchase additional blue 30-cubic-yard containers for replacement or rotation at the Recycling Center. • Provide support for city events and Keep Harlingen Beautiful initiatives. • Implement regular maintenance and cleaning of recycling collection sites.
Customer Service & Public Awareness	Improve public access to recycling services and promote citizen participation.	• Ensure residents have access to clearly labeled recycling containers. • Promote community engagement in recycling programs through public outreach and events. • Maintain a user-friendly webpage with recycling guidelines and service updates. • Respond promptly to citizen inquiries and requests related to recycling.

Performance Indicators



Key Accomplishments (FY 2025)

Future Initiatives (FY 2026)

Recycling Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Motor Vehicle / Warehouse

Department Overview

The Motor Vehicle/Warehouse Division of the Public Works Department provides administrative support and oversight of the City's vehicle and equipment depreciation program. This program ensures proper planning for the replacement of all City-owned vehicles and equipment, helping departments maintain operational efficiency and fiscal responsibility.

Mission Statement

To manage and maintain the City's vehicle and equipment depreciation program, ensuring accurate tracking, planning for future replacements, and providing accessible information to all City departments.

Strategic Alignment: Enhance operational efficiency and financial sustainability through effective asset management and interdepartmental support.

Strategic Priority: The Motor Vehicle / Warehouse Division supports the City's strategic priority of operational excellence by maintaining a comprehensive vehicle and equipment depreciation program. This initiative ensures long-term fiscal responsibility, accurate asset tracking, and planned replacements for all City-owned vehicles and equipment. By implementing specialized depreciation software and providing departments with transparent access to data, the division promotes collaboration, informed decision-making, and cost-effective fleet management across all City operations.

Comprehensive Fund Summary

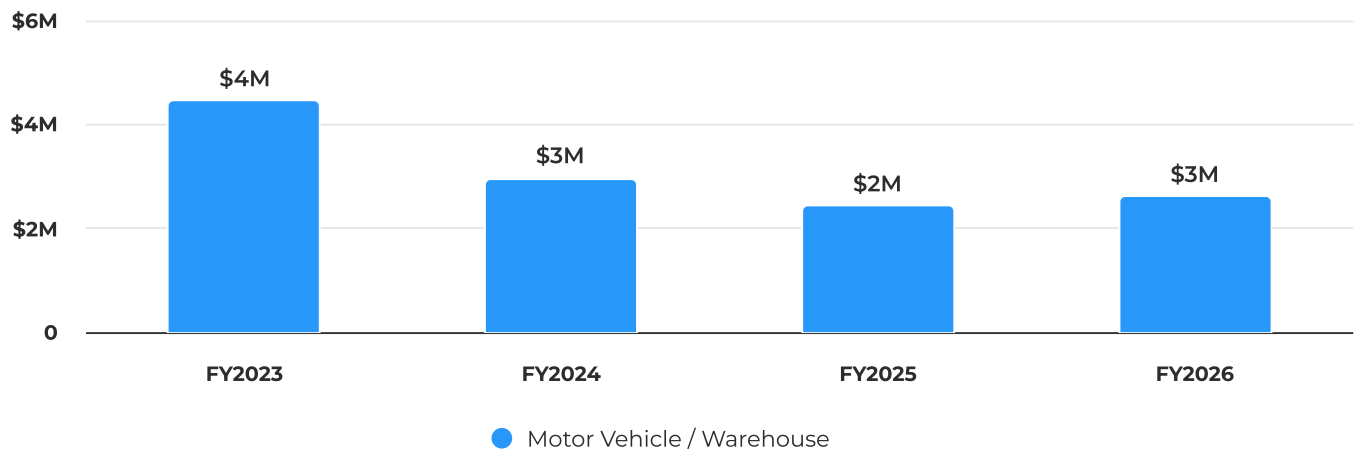
Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$4,201,359	\$2,547,085	\$2,208,031	\$2,400,000
Interest	\$256,113	\$412,512	\$245,402	\$220,000
Sale of Assets	-	-	\$4,944	-
Total Revenues	\$4,457,473	\$2,959,596	\$2,458,377	\$2,620,000
Expenditures				
Personnel Services	\$307,940	\$323,442	\$341,373	\$389,379
Personnel Services - Benefits	\$123,945	\$121,356	\$119,373	\$155,173
Supplies	\$2,213,872	\$2,065,866	\$1,731,339	\$1,664,100
Srvcs and Chrgs - General	\$80,775	\$50,343	\$38,713	\$56,265
Srvcs & Chrgs - Maint	\$53,649	\$35,443	\$53,466	\$158,100
Srvcs & Chrgs - Misc	\$19,875	\$125	\$940	\$1,820
Depreciation	\$859,789	\$680,298	\$439,742	-
Capital Outlay	-	-	-	\$26,880

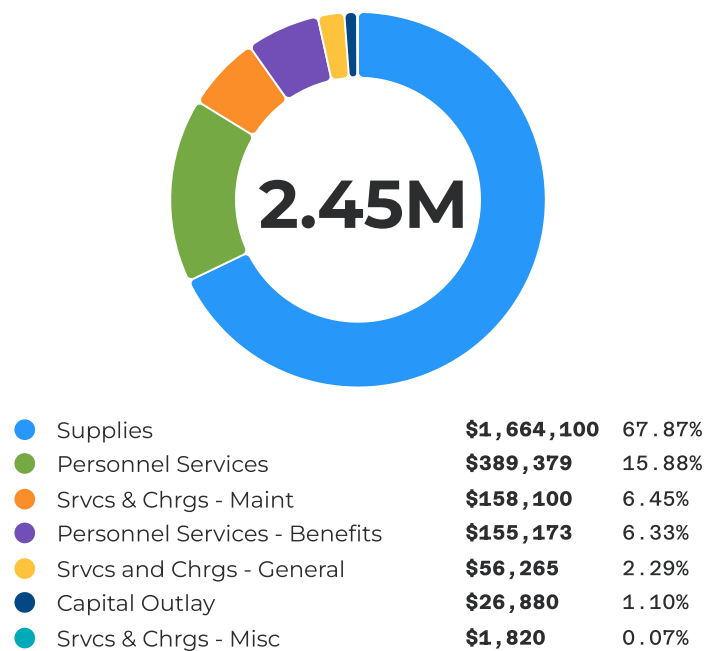
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Transfers	\$800,804	\$329,912	\$79,355	-
Total Expenditures	\$4,460,648	\$3,606,785	\$2,804,300	\$2,451,717
Total Revenues Less Expenditures	-\$3,175	-\$647,189	-\$345,923	\$168,283

Revenues by Fund

Historical Revenue by Fund



FY26 Expenditures by Object



Expenditures by Object

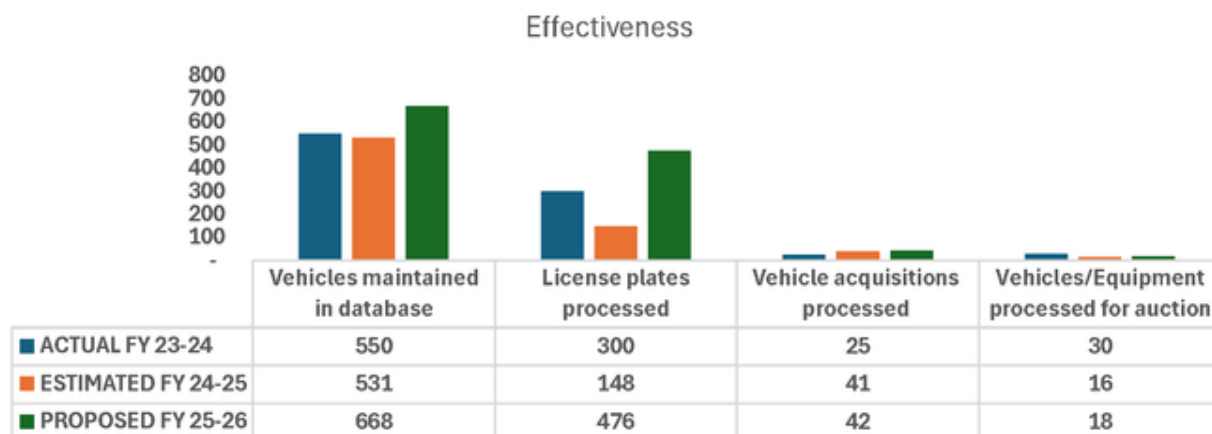
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$307,940	\$323,442	\$341,373	\$389,379
Personnel Services - Benefits	\$123,945	\$121,356	\$119,373	\$155,173

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Srvcs and Chrgs - General	\$80,775	\$50,343	\$38,713	\$56,265
Srvcs & Chrgs - Maint	\$53,649	\$35,443	\$53,466	\$158,100
Srvcs & Chrgs - Misc	\$19,875	\$125	\$940	\$1,820
Depreciation	\$859,789	\$680,298	\$439,742	-
Capital Outlay	-	-	-	\$26,880
Transfers	\$800,804	\$329,912	\$79,355	-
Total Expenditures	\$4,460,648	\$3,606,785	\$2,804,300	\$2,451,717

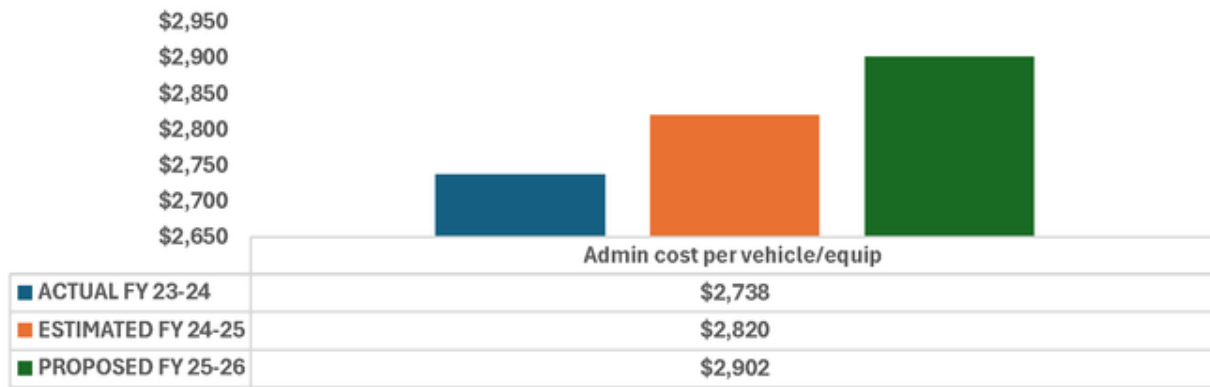
Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Depreciation Program Management	Continue to update the vehicle and equipment depreciation list using dedicated software.	Ensure accurate tracking of all City-owned vehicles and equipment.
Departmental Support and Planning	Provide City departments with read-only access to depreciation software to plan and project costs for future replacement of their vehicles and equipment.	Assist departments with understanding depreciation data and future replacement schedules.
Operational Efficiency	Maintain and manage depreciation software to ensure data is current and reliable.	Continuously improve processes to streamline departmental reporting and planning for vehicle/equipment replacement.

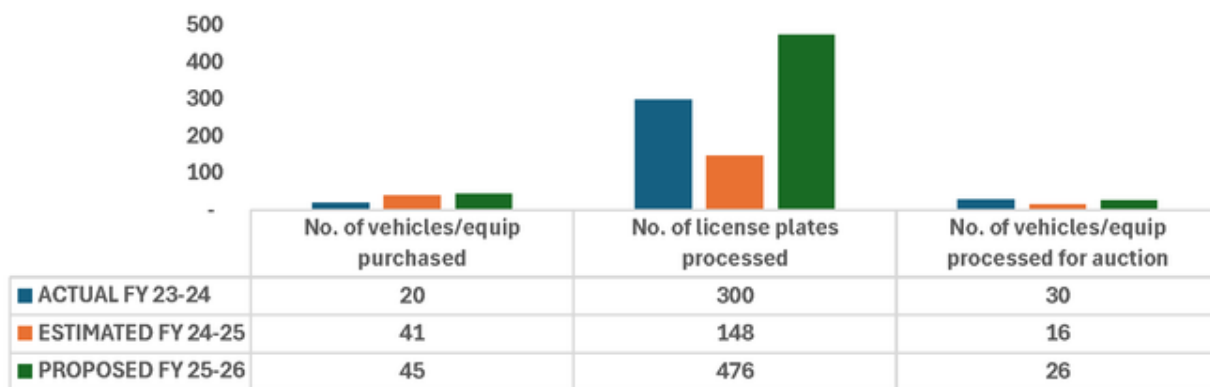
Performance Indicators



Efficiency



Output



Key Accomplishments (FY 2025)

- Improved access for all City departments to view depreciation and replacement schedules.
- Enhanced accuracy and timeliness of vehicle and equipment tracking.
- Streamlined planning and replacement processes to support long-term fiscal sustainability.

Future Initiatives (FY 2026)

- Funding allocated for depreciation software purchase and annual maintenance.
- Resources provided for staff training and system management.

Motor Vehicle / Warehouse Division Contact

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Fleet

Department Overview

The Fleet Maintenance Division of the Public Works Department is responsible for the maintenance and repair of all City vehicles and equipment. The division provides cost-effective in-house repairs while minimizing downtime, ensuring operational efficiency across City departments. Preventive maintenance is a key function, with scheduled services such as oil changes and tune-ups to extend equipment life and reduce costly repairs. The division maintains over 250 vehicles and heavy equipment, including front-end loaders, packers, and street sweepers.

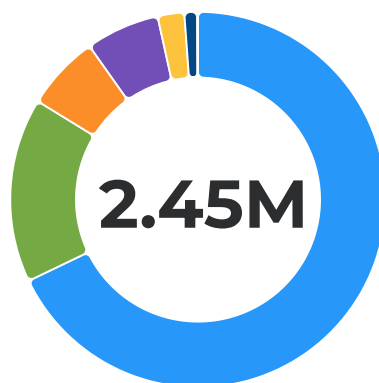
Mission Statement

To provide safe, reliable, and cost-effective maintenance and repair services for all City vehicles and equipment, ensuring operational readiness and extending the life of City assets.

Strategic Alignment: Enhance operational efficiency and financial sustainability through proactive fleet management and preventive maintenance.

Strategic Priority: The Fleet Division aligns with the City's strategic priority of operational excellence by ensuring that all City vehicles and equipment are safe, reliable, and efficiently maintained. Through preventive maintenance scheduling, timely repairs, and cost-control measures, the division supports uninterrupted service delivery across all departments. By optimizing fleet performance and lifecycle management, Fleet Services contributes to fiscal responsibility, environmental stewardship, and sustained operational readiness.

FY26 Expenditures by Object



Supplies	\$1,664,100	67.87%
Personnel Services	\$389,379	15.88%
Srvcs & Chrgs - Maint	\$158,100	6.45%
Personnel Services - Benefits	\$155,173	6.33%
Srvcs and Chrgs - General	\$56,265	2.29%
Capital Outlay	\$26,880	1.10%
Srvcs & Chrgs - Misc	\$1,820	0.07%

Expenditures by Object

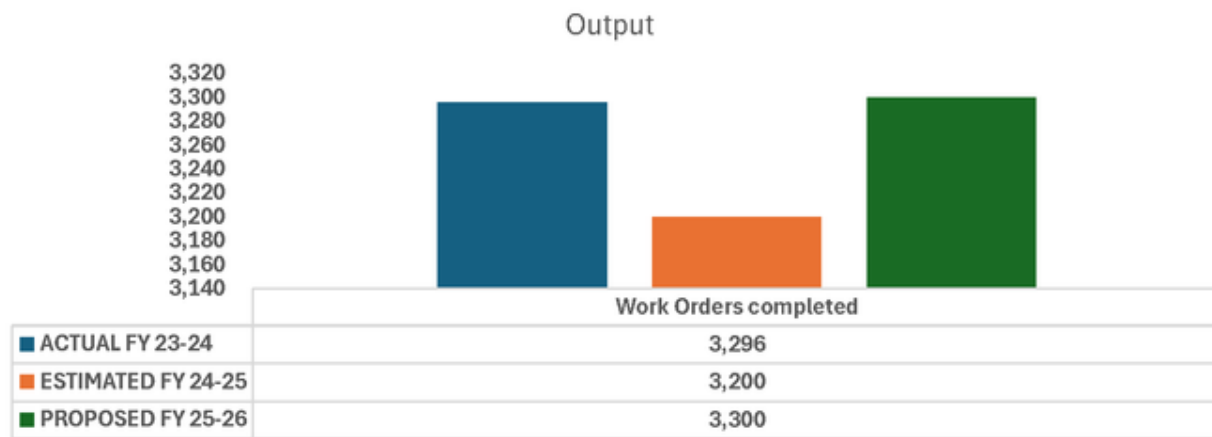
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$307,940	\$323,442	\$341,373	\$389,379
Personnel Services - Benefits	\$123,945	\$121,356	\$119,373	\$155,173
Supplies	\$2,213,872	\$2,065,866	\$1,731,339	\$1,664,100
Srvcs and Chrgs - General	\$80,775	\$50,343	\$38,713	\$56,265
Srvcs & Chrgs - Maint	\$53,649	\$35,443	\$53,466	\$158,100
Srvcs & Chrgs - Misc	\$19,875	\$125	\$940	\$1,820
Depreciation	\$859,789	\$680,298	\$439,742	-
Capital Outlay	-	-	-	\$26,880
Transfers	\$800,804	\$329,912	\$79,355	-
Total Expenditures	\$4,460,648	\$3,606,785	\$2,804,300	\$2,451,717

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Minimize Outsourced Repairs	Reduce the amount of work sent to outside vendors by 15%.	Perform routine repairs and maintenance in-house whenever possible.
Preventive Maintenance	Continue to promote and enforce the preventive maintenance program.	Inform departments of required preventive service needs. Maintain accurate records of preventive maintenance schedules.
Efficient and Responsive Service	Maintain up-to-date information on all vehicle and equipment repairs.	Improve turnaround time by employing well-trained mechanics. Track department productivity and repair metrics.
Employee Training and Development	Provide ongoing training for in-house mechanics on heavy-duty vehicle maintenance.	Ensure staff stays current with the latest scanner software, shop equipment, and tools. Provide training for new employees to safely repair City vehicles and equipment.
Asset Longevity and Reliability	Maintain City vehicles and equipment in operating condition.	Monitor and update fleet maintenance software to improve productivity and record-keeping.

Performance Indicators





Key Accomplishments (FY 2025)

- Reduced reliance on outside vendors, lowering costs and repair times.
- Improved efficiency and accuracy in maintenance tracking and reporting.
- Enhanced mechanic skill set to handle advanced vehicle technology

Future Initiatives (FY 2026)

- Funding allocated for additional training and professional development for mechanics.
- Resources provided for updating fleet maintenance software and shop tools.
- Increased funding to purchase replacement parts in-house to reduce outsourcing.

Fleet Services Contact

Contact	Contact Information
Amanda Claudio, Fleet Services Manager	404 South 54th St Harlingen, TX 78550 phone: (956) 216-5327 email: aclaudio@harlingentx.gov

Public Buildings

Mission Statement

To provide safe, clean, and efficiently maintained City facilities that support municipal operations, public access, and community engagement through cost-effective maintenance and capital improvements.

Vision Statement

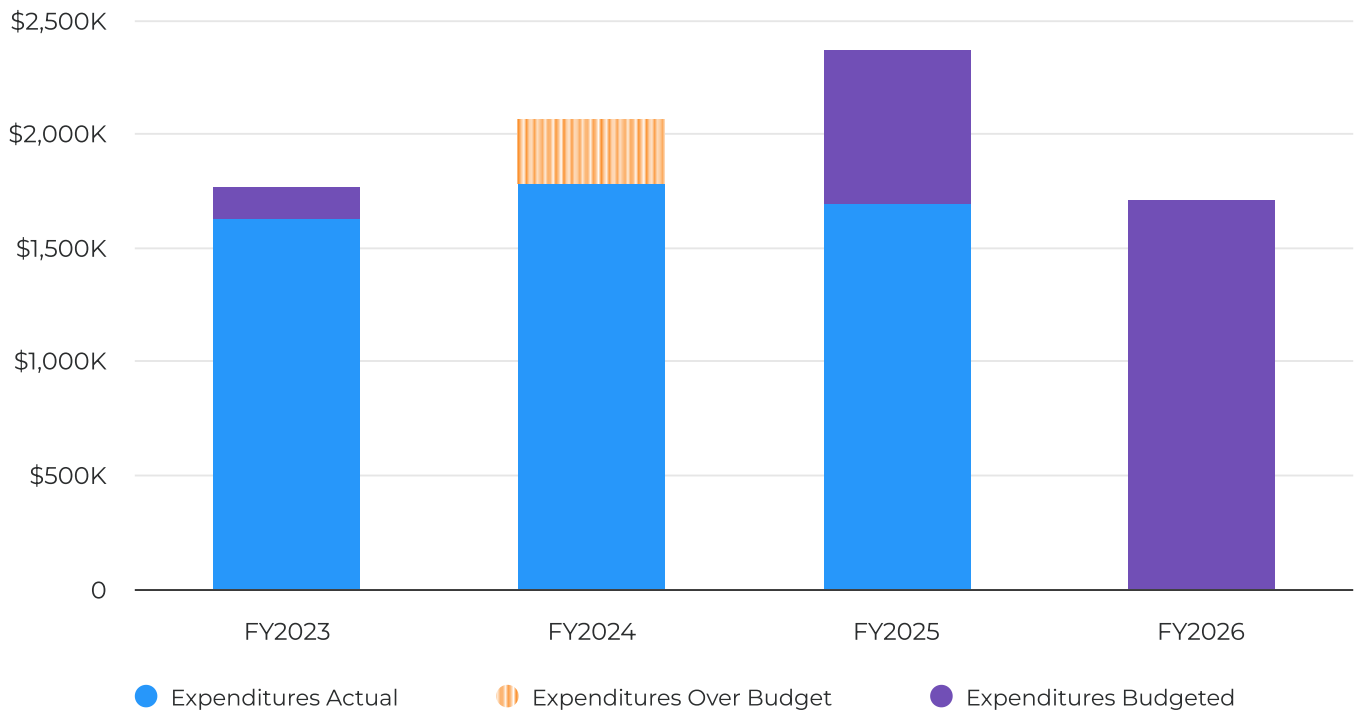
Public Buildings strives to ensure every City facility reflects Harlingen's commitment to operational excellence, sustainability, and public service by maintaining high-quality, energy-efficient, and accessible environments for employees and residents alike.

Strategic Alignment: Infrastructure, Operational Excellence, and Sustainability

Strategic Priority: The Public Buildings Department supports the City's strategic priorities by maintaining and enhancing municipal facilities that enable the delivery of essential services to the community. Through preventive maintenance, modernization, and sustainability initiatives, the department ensures the reliability, safety, and longevity of Harlingen's public infrastructure.

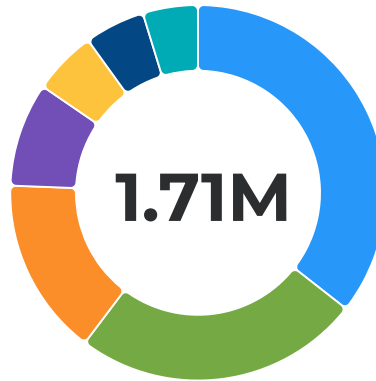
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



● Personnel Services	\$606,677	35.56%
● Srvcs & Chrgs - Maint	\$421,784	24.72%
● Personnel Services - Benefits	\$261,566	15.33%
● Srvcs and Chrgs - General	\$152,485	8.94%
● Capital Outlay	\$93,940	5.51%
● Srvcs & Chrgs - Misc	\$88,412	5.18%
● Supplies	\$81,100	4.75%

Expenditures by Object

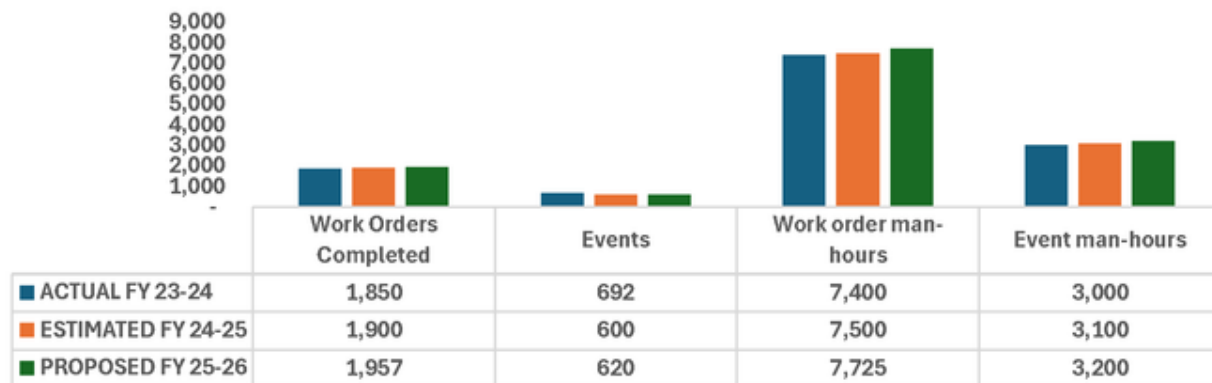
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$541,413.52	\$557,742.64	\$574,255.01	\$606,677.00
Personnel Services - Benefits	\$236,086.83	\$225,143.23	\$232,240.36	\$261,566.00
Supplies	\$44,783.79	\$102,773.57	\$186,625.89	\$81,100.00
Srvcs and Chrgs - General	\$159,876.54	\$134,930.38	\$126,402.70	\$152,485.00
Srvcs & Chrgs - Maint	\$412,062.79	\$342,935.70	\$254,743.73	\$421,784.00
Srvcs & Chrgs - Misc	\$55,359.04	\$44,909.32	\$68,275.96	\$88,412.00
Capital Outlay	\$177,986.99	\$655,305.94	\$248,742.00	\$93,940.00
Total Expenditures	\$1,627,569.50	\$2,063,740.78	\$1,691,285.65	\$1,705,964.00

Goals, Objectives, and Key Initiatives

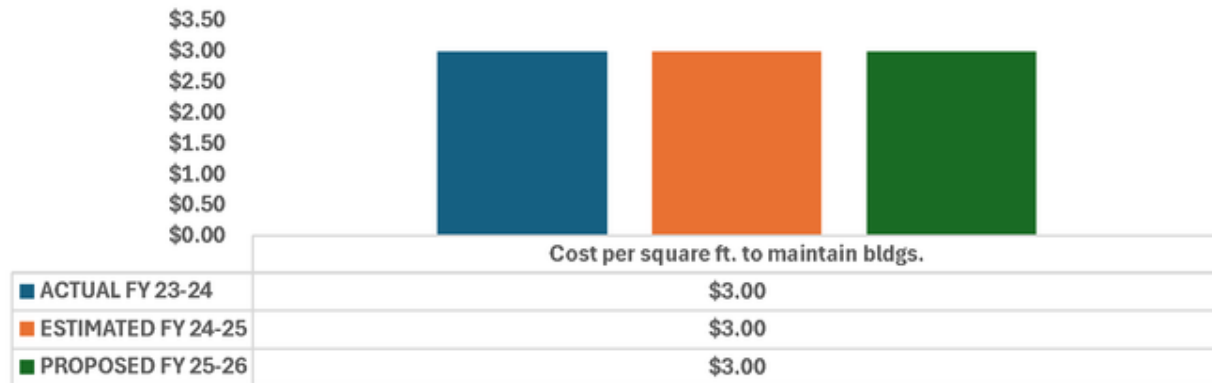
Goal	Objective	Key Initiatives / Strategies
Maintain Safe, Functional, and Reliable City Facilities	Ensure all City buildings meet safety, accessibility, and operational standards.	• Continue preventive maintenance schedules for HVAC, electrical, and plumbing systems. • Implement annual safety and compliance inspections for all major facilities. • Address deferred maintenance needs to reduce long-term repair costs.
Enhance Energy Efficiency and Sustainability	Improve energy management practices to reduce operating costs and environmental impact.	• Upgrade lighting systems to LED fixtures citywide. • Explore solar energy feasibility for select City facilities. • Implement a building automation system to optimize HVAC efficiency.
Support Capital Improvement and Renovation Projects	Extend the life and functionality of City facilities through prioritized capital investments.	• Coordinate roof replacements, restroom upgrades, and ADA improvements. • Manage vendor contracts and oversee project completion within budget and timeline. • Update facility condition assessments to guide future CIP priorities.
Improve Maintenance Operations and Service Delivery	Increase efficiency and accountability through technology and process improvements.	• Fully implement a computerized work order system to track service requests and performance metrics. • Streamline procurement and inventory management for maintenance materials. • Cross-train staff to improve response times and reduce downtime.
Enhance Public Safety and Accessibility	Ensure all City buildings are secure, compliant, and accessible to all residents.	• Continue ADA accessibility improvements and signage updates. • Coordinate with the Police and IT Departments on facility security upgrades. • Conduct annual emergency system testing, including alarms and backup power systems.

Performance Indicators

Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Completed major HVAC and lighting upgrades at City Hall and the Public Safety Building.
- Implemented a computerized maintenance management system for better tracking of work orders and preventive tasks.
- Conducted citywide ADA assessments and initiated improvements in high-use public buildings.
- Replaced roofing systems and improved energy efficiency at key municipal sites.
- Enhanced coordination with city departments for efficient project delivery and cost control.
- Reduced emergency repair calls through consistent preventive maintenance efforts.

Future Initiatives (FY 2026)

- Develop and implement a Comprehensive Facility Maintenance Plan integrating life-cycle management for all City assets.
- Launch a Facility Sustainability Program focused on recycling, water conservation, and energy reduction.
- Begin phased renovations of aging municipal facilities to improve functionality and extend service life.
- Explore grant opportunities for green building and infrastructure modernization projects.
- Expand facility monitoring technologies for real-time performance and maintenance alerts.
- Continue enhancing public access and safety through structural improvements, accessibility enhancements, and emergency preparedness measures.

Public Buildings Contacts

Contact	Contact Information
Christopher D. Torres, CPM Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: ctorres@harlingentx.gov
Ruth Trevino Assistant Public Works Director	404 S. 54th Street Harlingen, TX 78550 phone: (956) 216-5300 email: rtrevino@harlingentx.gov

Engineering

Department Overview

The Engineering Department is responsible for building and maintaining the City's drainage and street infrastructure. The department manages public infrastructure projects, provides plan review support to the Planning and Development Department, and ensures compliance with city ordinances. Other responsibilities include traffic analysis, cost estimating, floodplain administration, grant application and management assistance, and providing engineering expertise for city-wide projects.

Mission Statement

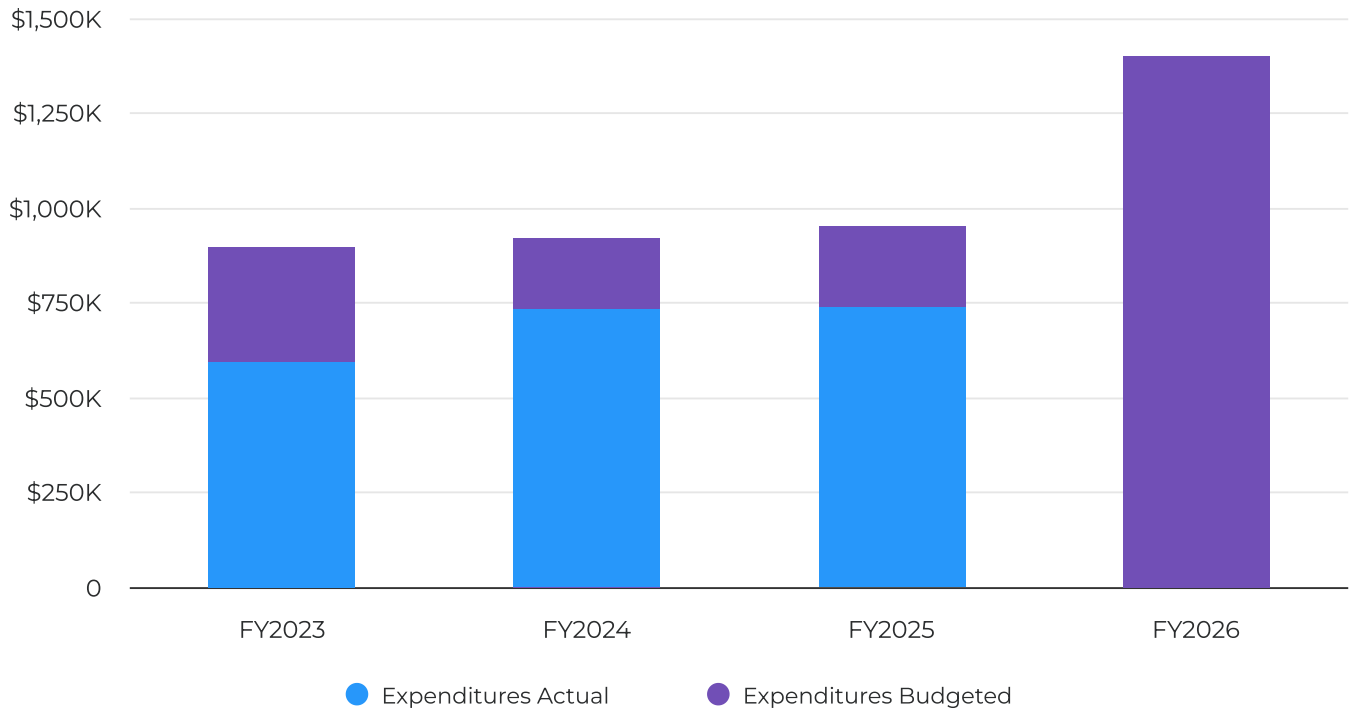
To protect public health, safety, and welfare through the administration of comprehensive engineering design, with a focus on flood mitigation and street maintenance, while providing exceptional customer service to the citizens of Harlingen.

Strategic Alignment: Ensure safe, efficient, and sustainable infrastructure development that supports the City's growth and quality of life.

Strategic Priority: The Engineering Division aligns with the City's strategic priorities by planning, designing, and overseeing the construction and maintenance of public infrastructure. By providing technical expertise, project management, and regulatory compliance, the division ensures streets, drainage systems, and municipal facilities meet safety, efficiency, and environmental standards. This proactive approach supports long-term community development, operational efficiency, and public safety.

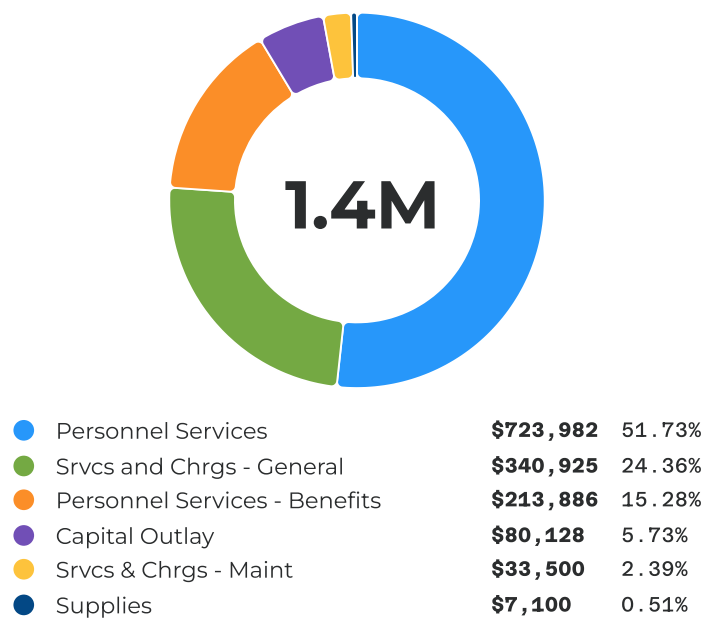
Expenditure Summary - Engineering Department

Historical Expenditures Across Department



Expenditures by Object - Engineering

FY26 Expenditures by Object



Expenditures by Object

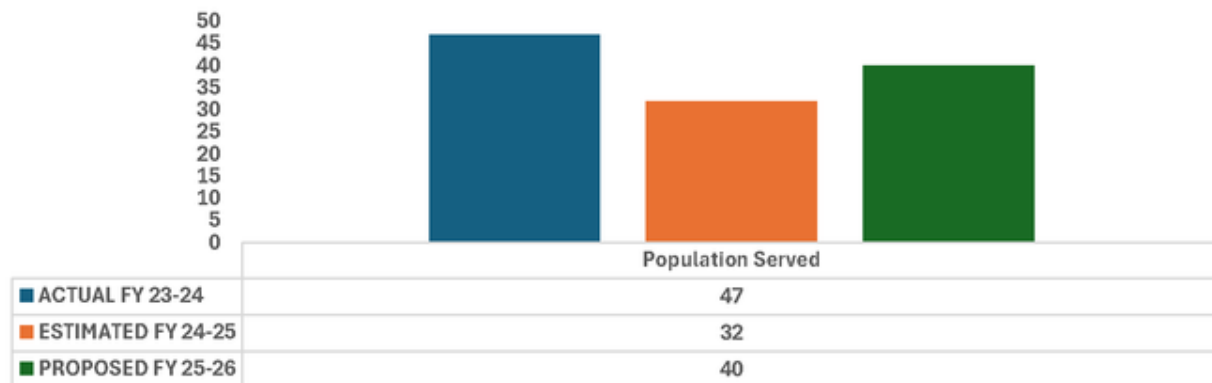
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$343,289.78	\$452,081.86	\$481,197.02	\$723,982.00
Personnel Services - Benefits	\$97,254.53	\$124,494.29	\$132,110.25	\$213,886.00
Supplies	\$2,244.36	\$9,243.81	\$4,559.58	\$7,100.00
Srvcs and Chrgs - General	\$98,081.35	\$76,417.93	\$91,501.06	\$340,925.00
Srvcs & Chrgs - Maint	\$15,398.20	\$19,025.84	\$19,248.85	\$33,500.00
Srvcs & Chrgs - Misc	\$700.00	-	-	-
Capital Outlay	\$38,991.08	\$50,580.00	\$9,430.00	\$80,128.00
Total Expenditures	\$595,959.30	\$731,843.73	\$738,046.76	\$1,399,521.00

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Flood Mitigation and Drainage Infrastructure	Start construction on shovel-ready drainage projects with available ARPA funds.	Review and implement the HUC10 Drainage Study (Drainage Master Plan) to identify projects for design. Produce in-house designs for drainage projects selected from the 2024 Drainage Master Plan.
Street Maintenance and Improvement	Administer the Street Improvement Program and manage construction projects for the current cycle.	Administer the City's speed hump installation program.
Support City Departments and Special Projects	Assist the Special Projects Department in grant applications.	Provide plan review and engineering support for Planning and Development projects. Aid citizens with information regarding drainage, streets, and traffic control devices.
Operational Efficiency and Data Management	Update the City of Harlingen Standard Details.	Develop maps for City projects and/or requests as necessary. Improve departmental data management systems to enhance project tracking and reporting.
Customer Service	Provide exceptional internal and external customer service.	Ensure timely communication and responsiveness to inquiries and project needs.

Performance Indicators

Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Increased capacity for in-house project design to reduce reliance on consultants.
- Streamlined plan review process for Planning and Development applications.
- Improved response time to citizen inquiries and requests regarding drainage, streets, and traffic.

Future Initiatives (FY 2026)

- Allocation for construction of shovel-ready drainage projects with ARPA funds.
- Funding adjustments to support in-house design of drainage projects.
- Resources allocated for upgrading GIS and mapping software for departmental operations.

Engineering Contact

Contact	Contact Information
Roberto Hernandez, City Engineer	24200 North FM 509 Harlingen, TX 78550 phone: (956) 216-5223 email: rhernandez@harlingentx.gov

Infrastructure Fund

Fund Overview

The Street Improvement Fund supports the City of Harlingen's mission to maintain and enhance the condition, safety, and functionality of its street network. Streets and transportation infrastructure are vital to economic growth, public safety, and quality of life. This fund provides dedicated financial resources to sustain the City's annual street maintenance and reconstruction program.

Purpose and Mission

The mission of the Street Improvement Fund is to preserve and improve the City's transportation network through proactive maintenance, reconstruction, and capital investment. The fund ensures that streets are safe, reliable, and capable of supporting Harlingen's continued growth and development.

Strategic Alignment:

Safe and Reliable Infrastructure

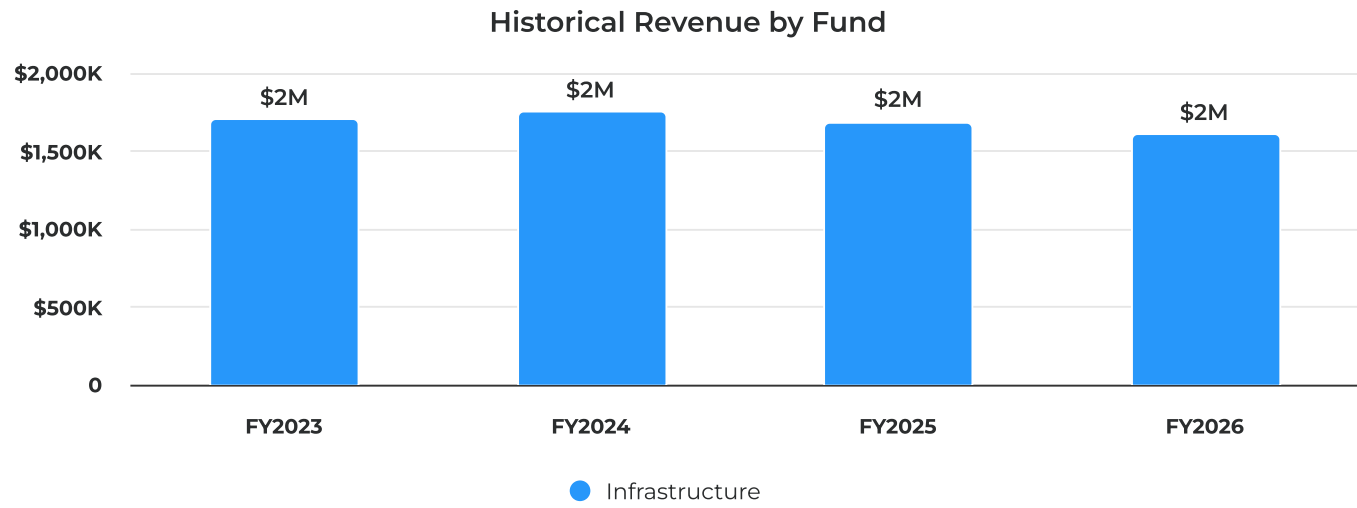
Strategic Priority: Maintain and enhance the City's street network through consistent investment, preventive maintenance, and efficient use of resources.

Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Taxes	\$1,555,287.53	\$1,584,704.88	\$1,435,945.38	\$1,525,000.00
Interest	\$147,418.82	\$163,958.33	\$101,175.47	\$80,000.00
Total Revenues	\$1,702,706.35	\$1,748,663.21	\$1,537,120.85	\$1,605,000.00
Expenditures				
Srvcs and Chrgs - General	\$3,614.00	\$3,099.50	\$1,270.00	\$16,200.00
Capital Outlay	\$3,759,879.58	\$1,184,363.58	\$1,432,065.79	\$1,500,000.00
Total Expenditures	\$3,763,493.58	\$1,187,463.08	\$1,433,335.79	\$1,516,200.00
Total Revenues Less Expenditures	-\$2,060,787.23	\$561,200.13	\$103,785.06	\$88,800.00

Revenues by Fund



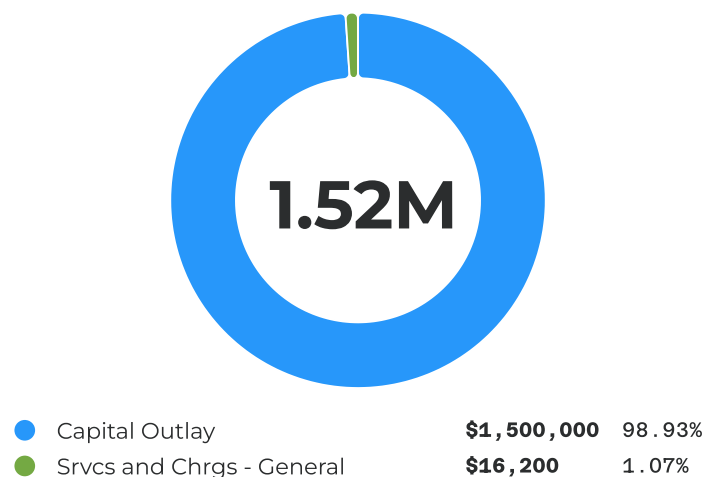
Revenues by Fund

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Infrastructure	\$1,702,706.35	\$1,748,663.21	\$1,537,120.85	\$1,605,000.00
Total Revenues	\$1,702,706.35	\$1,748,663.21	\$1,537,120.85	\$1,605,000.00

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Street Rehabilitation and Maintenance	Maintain and improve the condition of city streets.	• Implement the annual Street Overlay Program. • Continue full-depth reconstruction of aging streets. • Utilize pavement condition index (PCI) data to guide maintenance priorities.
Efficient Resource Allocation	Maximize cost-effectiveness of funds and construction management.	• Use unit pricing and cooperative purchasing to lower costs. • Align project timing with CIP schedules and drainage coordination. • Monitor performance and construction quality.
Public Safety and Mobility	Enhance safety, accessibility, and overall roadway usability.	• Improve signage, striping, and crosswalks. • Coordinate with Traffic Department for ADA compliance and signal upgrades. • Address citizen requests.
Long-Term Asset Management	Implement preventive maintenance practices to extend pavement life.	• Integrate GIS-based tracking of street conditions. • Develop multi-year resurfacing schedule. • Coordinate repairs with water, sewer, and drainage improvements.

FY26 Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$3,614.00	\$3,099.50	\$1,270.00	\$16,200.00
Capital Outlay	\$3,759,879.58	\$1,184,363.58	\$1,432,065.79	\$1,500,000.00

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Total Expenditures	\$3,763,493.58	\$1,187,463.08	\$1,433,335.79	\$1,516,200.00

Key Accomplishments (FY 2025)

- Completed all planned resurfacing and overlay work across the city.
- Coordinated major repairs with utility and drainage improvements for cost efficiency.
- Expanded use of in-house maintenance crews for smaller rehabilitation projects.

Future Initiatives (FY 2026)

- Increased allocation for major street reconstruction projects due to in-house construction.
- Integration of street repair data with the City’s GIS asset management system.
- Implementation of safety improvements at high-traffic intersections.
- Expansion of public outreach and transparency tools for project tracking.

Infrastructure Fund Contact

Contact	Contact Information
Roberto Hernandez, City Engineer	24200 North FM 509 Harlingen, TX 78550 phone: (956) 216-5223 email: rhernandez@harlingentx.gov

Parks Administration

Department Overview

The Parks and Recreation Administration Division provides leadership, planning, and oversight for the City's parks, recreational facilities, cemetery, swimming pools, tennis courts, and public spaces. The division manages twenty-four (24) park facilities totaling approximately 612 acres and oversees seven (7) divisions, including a health and wellness grant program. Administration is responsible for budgeting, short- and long-range planning, and capital outlay projects, while supporting the Parks and Recreation Advisory Board, Mayor's Wellness Council, Harlingen Community Improvement Corporation (4B), Convention and Visitors Bureau, and the City Commission.

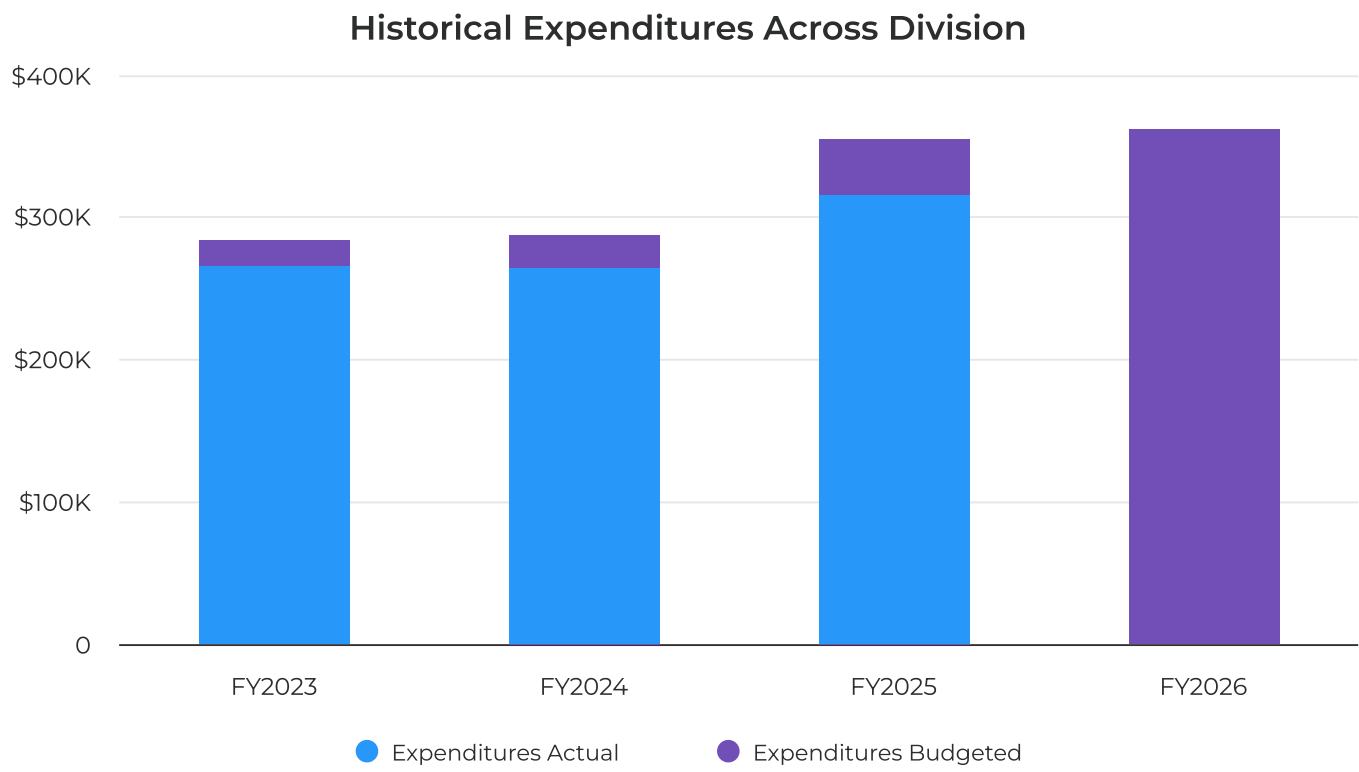
Mission Statement

To plan, maintain, and enhance the City's parks and recreational facilities, providing inclusive, safe, and high-quality opportunities that improve the quality of life for all residents of Harlingen.

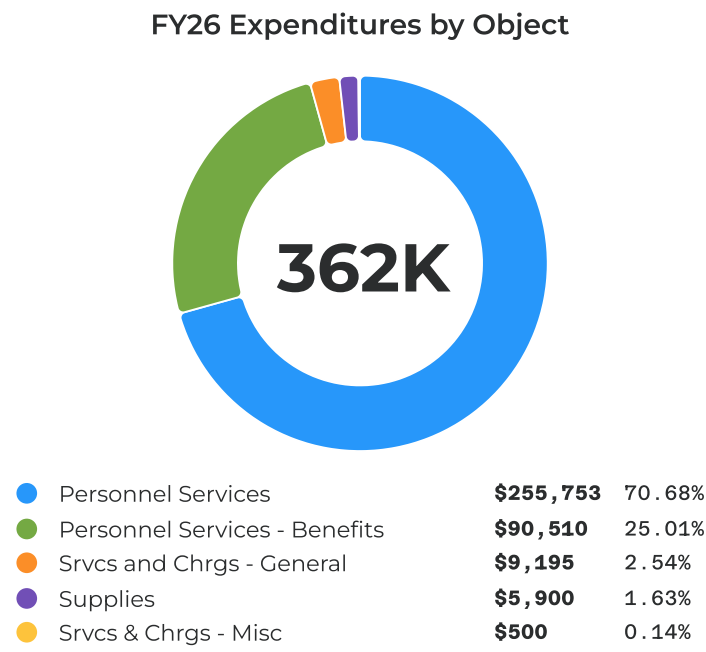
Strategic Alignment: Enhance community well-being by providing safe, accessible, and high-quality parks, recreational facilities, and programs.

Strategic Priority: Parks Administration aligns with the City's strategic priorities by managing and maintaining public parks, recreational facilities, and community programs that promote active lifestyles, environmental stewardship, and social engagement. By coordinating maintenance, events, and facility improvements, the division ensures residents have safe and inviting spaces that foster community pride, health, and quality of life.

Expenditure Summary



Expenditures by Object



Expenditures by Object

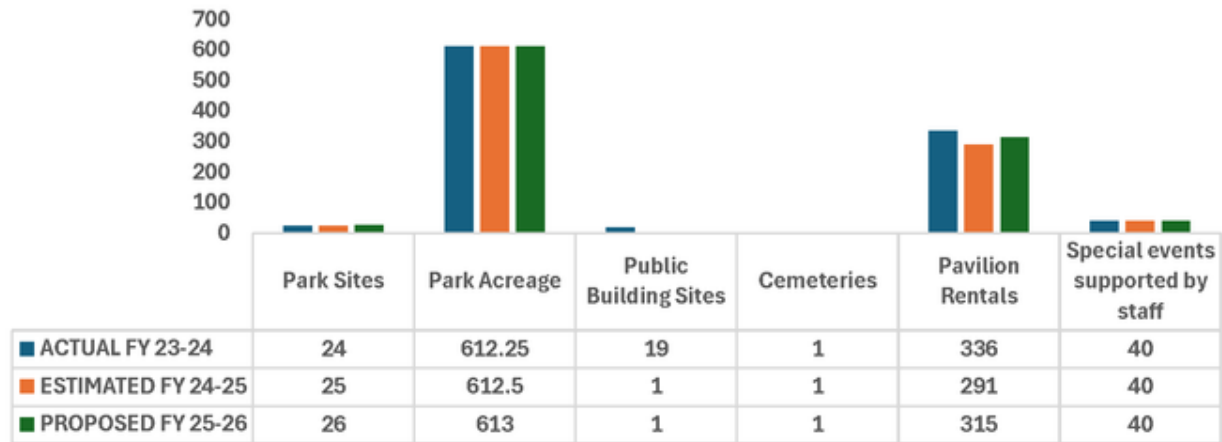
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$197,274	\$196,205	\$212,239	\$255,753

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$63,738	\$63,924	\$66,590	\$90,510
Supplies	\$1,629	\$3,019	\$4,315	\$5,900
Srvcs and Chrgs - General	\$1,642	\$852	\$32,397	\$9,195
Srvcs & Chrgs - Misc	\$500	\$120	\$240	\$500
Total Expenditures	\$264,784	\$264,120	\$315,781	\$361,858

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Strategic Planning and Quality of Life	Update the Parks and Recreation Needs Assessment and Park Master Plan with input from the Parks and Recreation Advisory Board.	Continuously plan and promote short (0–2 years), intermediate (3–5 years), and long-term (5+ years) goals to improve park systems.
Community Engagement and Events	Staff and promote approximately 50 community events sponsored and/or co-sponsored by the City, targeting a 10% increase in participation from FY2025.	Provide staff support for Parks and Recreation Advisory Board, Mayor's Wellness Council, and Convention and Visitors Bureau meetings.
Facility Oversight and Contract Compliance	Ensure contract compliance for facility agreements with youth and adult sports leagues using City-owned facilities.	Complete planning for park infrastructure projects, including the Arroyo Colorado Trail extension and Kayak Launch facility.
Capital Improvements and Grant Management	Actively apply for grants to TPWD, TxGLO, TxDOT, CDBG, and VBLF.	Complete phase two of Destination Park at Lon C. Hill Park. Pursue funding for retaining walls at Pendleton Park, Wilson Sports Complex, and Harlingen Soccer Complex.
Asset Management and Maintenance	Implement replacement plans for outdated and unsafe equipment, including mowers, bleachers, trucks, tractors, and backhoes.	Establish dedicated irrigation and park maintenance crews to ensure optimal care of park assets and infrastructure.

Performance Indicators



Key Accomplishments (FY 2025)

- Expanded park maintenance crews and equipment to meet growing community demand.
- Increased planning and implementation of capital projects, including trail expansions and recreational facility upgrades.
- Improved oversight of park programs and community events to maximize participation and safety.

Future Initiatives (FY 2026)

- Funding allocated for additional capital outlay projects, playground replacements, parking expansions, and essential grounds/construction equipment.
- Resources for grant writing and park improvement planning increased to secure external funding.

Parks Administration Contact

Contact	Contact Information
Danny Diaz, Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: dannyd@harlingentx.gov
Juan Mendiola III, Assistant Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: jmendiola@harlingentx.gov

Parks

Department Overview

The Parks Division is responsible for the maintenance and upkeep of twenty-four (24) City park facilities, public spaces, and certain rights-of-way, totaling approximately 612 acres of park land and amenities. The division also maintains public building grounds, including City Hall, the RGV Museum, City Cemetery, City Recycling Center, the EOC, the Police Department, the I69 interchange, Spur 54, canal banks, and the City Library. Parks staff focuses on providing high-quality recreational facilities and services, including shelters, playgrounds, trails, parking areas, tennis courts, sports fields, exercise stations, pavilions, a disc golf course, irrigation systems, and aquatic facilities.

Mission Statement

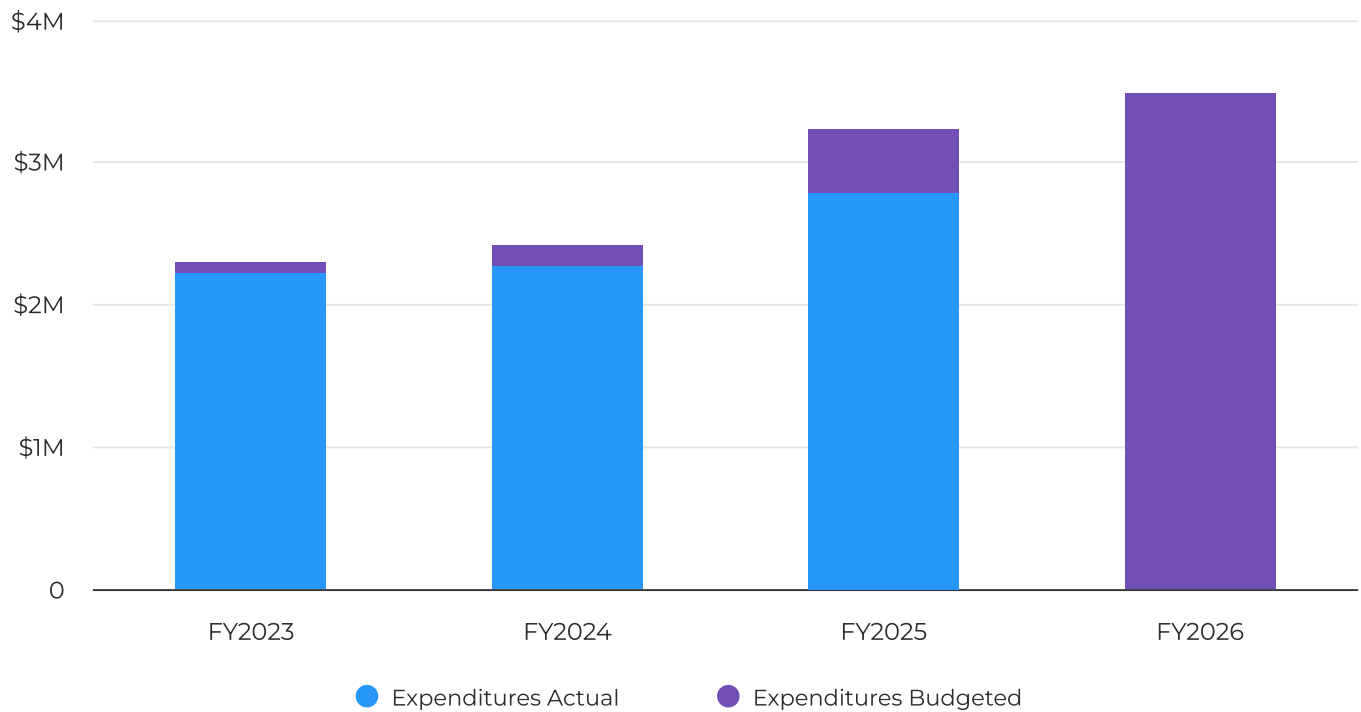
To maintain and enhance Harlingen's parks and recreational facilities, ensuring safe, accessible, and enjoyable spaces that contribute to the health, well-being, and quality of life of the community.

Strategic Alignment: Provide well-maintained, safe, and accessible parks and recreational spaces that enhance community health, engagement, and quality of life.

Strategic Priority: The Parks Division supports the City's strategic goals by maintaining and improving public parks, recreational facilities, and green spaces. Through ongoing maintenance, upgrades, and community-focused programming, the division fosters safe and enjoyable environments that encourage outdoor activity, social interaction, and civic pride, contributing to a vibrant and livable community.

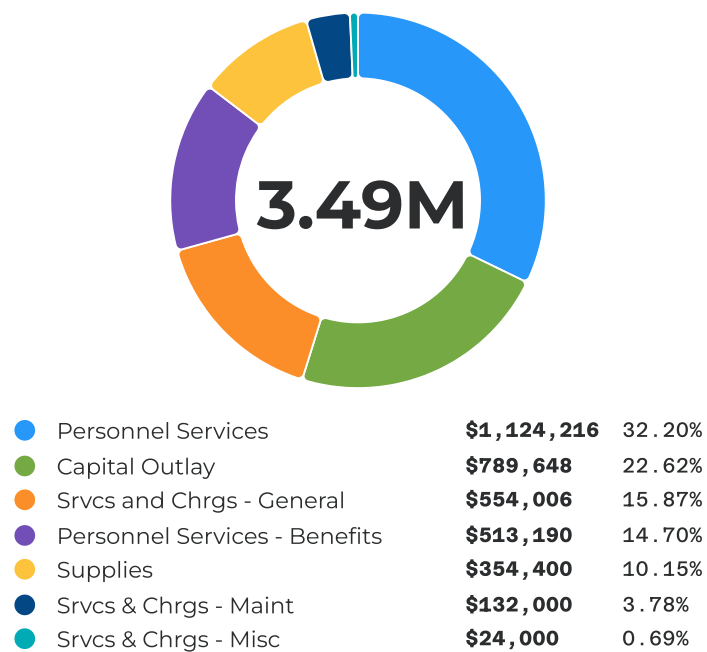
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

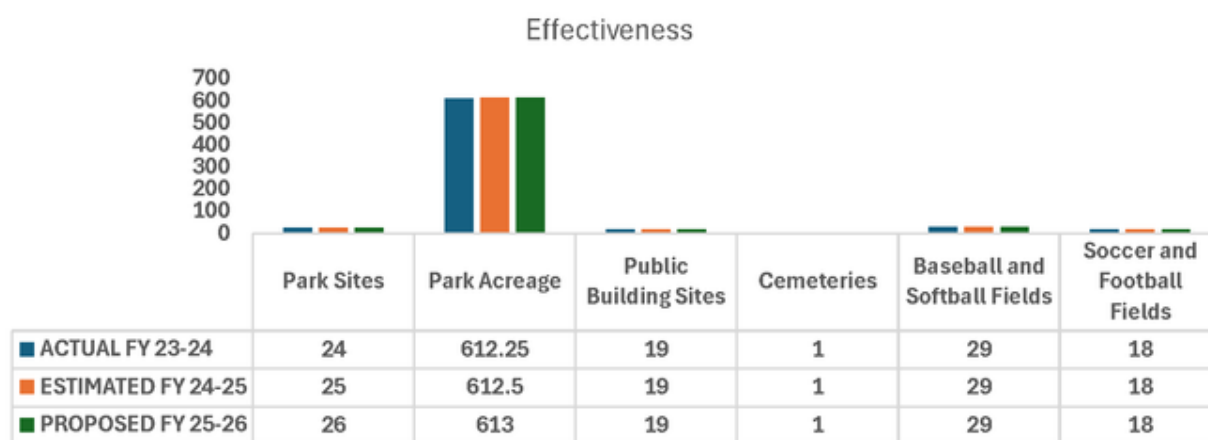
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$788,019	\$837,078	\$880,666	\$1,124,216
Personnel Services - Benefits	\$316,113	\$332,329	\$317,768	\$513,190
Supplies	\$266,947	\$340,338	\$348,764	\$354,400
Srvcs and Chrgs - General	\$596,563	\$519,938	\$551,131	\$554,006
Srvcs & Chrgs - Maint	\$103,679	\$107,496	\$215,865	\$132,000
Srvcs & Chrgs - Misc	\$12,424	\$7,649	\$4,871	\$24,000
Capital Outlay	\$137,374	\$123,956	\$461,112	\$789,648
Total Expenditures	\$2,221,119	\$2,268,783	\$2,780,177	\$3,491,460

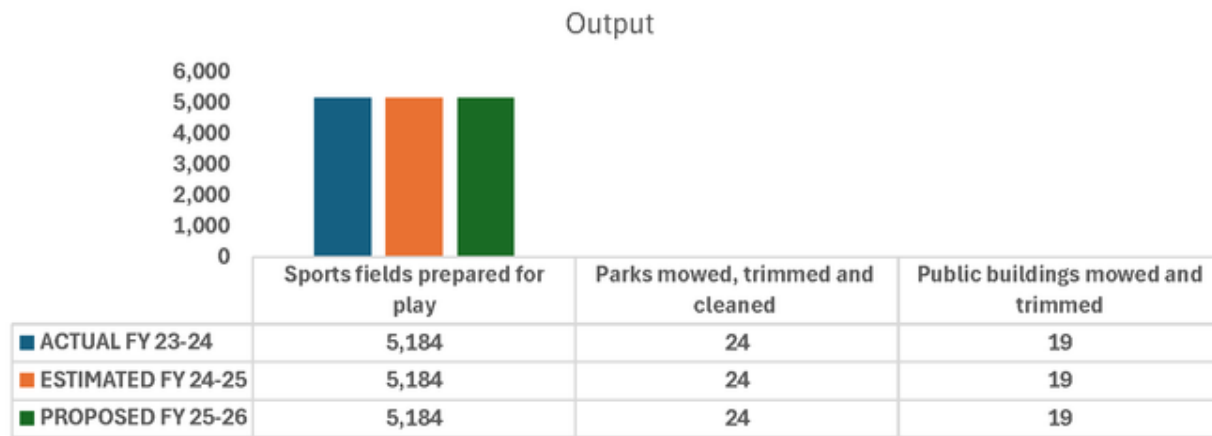
Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Park & Facility Maintenance	Proactively maintain parks and recreational facilities through routine repairs and special projects.	- Replenish engineered wood fiber in playgrounds as needed. - Improve walking trails, irrigation systems, and park amenities.
Event Support and Community Engagement	Support and promote approximately 50 community events sponsored and/or co-sponsored by the City.	- Provide grounds and logistical support for events, including electrical and outdoor equipment needs.
Infrastructure and Amenities Upgrades	Improve park infrastructure and amenities to enhance safety, accessibility, and user experience.	- Construct storage buildings in parks where metal containers were removed. - Add outdoor exercise equipment at C.B. Wood trail head. - Renovate walking trails at Sports Complex and Soccer Complex in phases. - Replace old wooden bleachers with aluminum bleachers throughout the parks. - Purchase and install new Christmas ornaments and electrical outlets at Destination Park. - Replace wood park signs and install new soccer goals at Harlingen Soccer Complex.
Capital Projects and Facility Improvements	Implement major park improvements and capital projects to expand recreational opportunities.	- Construct retaining structures for lakes/ponds at Soccer Complex, Sports Complex, and Pendleton Park. - Pursue funding for parking lot light pole replacements at Harlingen Soccer Complex. - Widen and resurface trails at City Lake. - Repair fencing, replace lighting, and resurface/stripe basketball courts at Sports Complex. - Pursue replacement of Mobile Stage for city events. - Renovate four soccer fields, including soil replacement, seeding/sodding, and irrigation upgrades. - Install sports lighting on two fields at Arroyo Park and replace lighting on courts, resurfacing, and striping.

Goal	Objective	Key Initiatives / Strategies
Staff and Operational Capacity	Increase staff and resources to support expanded park maintenance and operations.	- Increase staffing to handle additional grounds maintenance at EOC, Public Works, Police Department, Spur 54, Old Police Department, and Arroyo Colorado Trail Extension. - Work with Public Works to replace cracked and damaged sidewalks at multiple parks. - Update outdated electrical panels and services at Victor Parks Baseball Fields.

Performance Indicators





Key Accomplishments (FY 2025)

- Enhanced maintenance and upgrades to trails, sports fields, and public spaces.
- Expanded event support capacity and infrastructure to accommodate community engagement.
- Improved safety, accessibility, and quality of park amenities through focused capital projects.

Future Initiatives (FY 2026)

- Funding allocated for capital improvements, including new playgrounds, bleachers, walking trails, lighting, irrigation, and storage facilities.
- Resources allocated to purchase outdoor exercise equipment and replace aging park infrastructure.
- Increased staffing for expanded grounds maintenance and additional park areas.

Parks Contact

Contact	Contact Information
Danny Diaz, Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: dannyd@harlingentx.gov
Juan Mendiola III, Assistant Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: jmendiola@harlingentx.gov

Recreation

Department Overview

The Recreation Division provides year-round leisure and recreational programs for the citizens of Harlingen, promoting health, wellness, and community engagement. Programs include youth and adult recreational activities, seasonal sports leagues, community events, and entertainment opportunities. The division coordinates the use of city-owned fields and ensures contract compliance with youth and adult leagues. Recreation staff also works to expand recreational offerings to meet diverse community needs, including special needs programs.

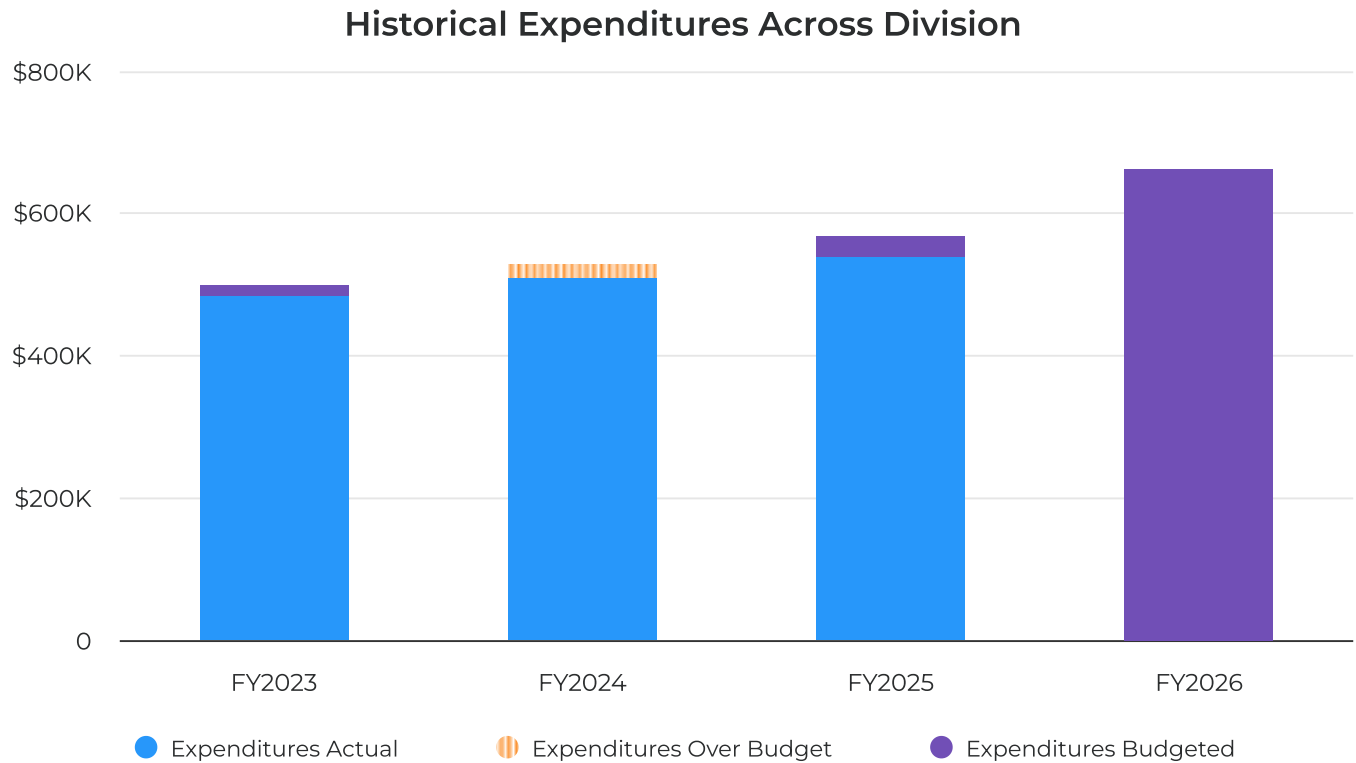
Mission Statement

To provide safe, inclusive, and engaging recreational programs and events that promote health, wellness, community participation, and a vibrant sense of place for the citizens of Harlingen.

Strategic Alignment: Supports the City's commitment to enhancing quality of life by providing safe, engaging, and accessible recreational programs and facilities for residents of all ages.

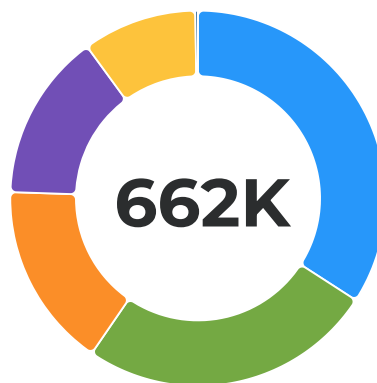
Strategic Priority: Expand recreational opportunities, improve program accessibility, and maintain high-quality facilities to promote health, wellness, and community engagement.

Expenditure Summary



Expenditures by Object

FY26 Expenditures by Object



● Personnel Services	\$225,878	34.12%
● Srvcs & Chrgs - Misc	\$168,457	25.44%
● Supplies	\$105,700	15.97%
● Srvcs and Chrgs - General	\$95,501	14.42%
● Personnel Services - Benefits	\$65,032	9.82%
● Srvcs & Chrgs - Maint	\$1,500	0.23%

Expenditures by Object

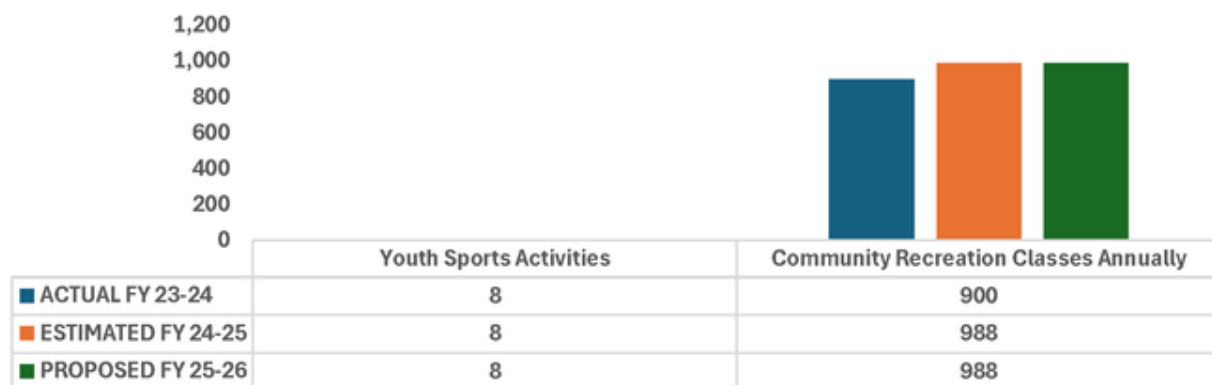
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$148,192	\$159,828	\$158,754	\$225,878
Personnel Services - Benefits	\$39,548	\$40,628	\$40,936	\$65,032
Supplies	\$53,446	\$61,045	\$76,779	\$105,700
Srvcs and Chrgs - General	\$110,085	\$100,711	\$92,490	\$95,501
Srvcs & Chrgs - Maint	\$1,237	\$631	-	\$1,500
Srvcs & Chrgs - Misc	\$131,317	\$165,201	\$170,541	\$168,457
Total Expenditures	\$483,825	\$528,043	\$539,501	\$662,068

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Expand Youth and Adult Recreation Programs	Continue to improve and expand Summer Playground programs, including full-day activities, track and field, and swim team.	Facilitate seasonal adult softball leagues and pursue new adult leagues (kickball, etc.). Expand categories of recreational programs offered to the community.
Community Events and Engagement	Continue city recreation events such as Easter Egg Hunt, Movies in the Park, Halloween in the Park, VIVA Streets, St. Patrick's Day, and Annual Health Fair.	Explore adding new events such as Cowboy Breakfast, Kite Festival, Daddy-Daughter Dance, Valentine's Date Night, Winter Break Camp, and Spring Break Camp.
Special Needs Programming	Implement a Special Needs Adaptive Summer Camp in partnership with HCISD.	Add 10 Assistant Playground positions and 4 Playground Leader positions for the Special Needs Adaptive Summer Camp.
Staff Development and Program Quality	Raise pay rates for Summer Playground and track program staff.	Hire an additional track coach to increase summer track program participation.
Facility and Equipment Improvements	Pursue purchase of a body composition machine for health and wellness events.	Replace one scoreboard at Wilson Sports Complex.
Contract Compliance	Ensure compliance with all youth and adult league agreements for city-owned facilities.	

Performance Indicators

Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Expanded recreational programming for youth, adults, and special needs participants.
- Enhanced event offerings and seasonal programming to increase community engagement.
- Improved facilities and equipment to maintain high-quality recreation experiences.

Future Initiatives (FY 2026)

- Funding for an additional track coach and Summer Playground staff positions to meet program demand.
- Increased funding for new and expanded special events.
- Capital funding for body composition machine and scoreboard replacement at Wilson Sports Complex.

Recreation Contact

Contact	Contact Information
Danny Diaz, Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: dannyd@harlingentx.gov
Juan Mendiola III, Assistant Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: jmendiola@harlingentx.gov

Swimming Pools

Department Overview

The Swimming Pool Division operates and maintains the City's four seasonal outdoor aquatics facilities: Lon C. Hill Pool, the Splash Pad at Lon C. Hill Park, Victor Pool, and Pendleton Pool. The division provides a wide range of aquatic programs, including public swimming, swim lessons, lifeguard training, water aerobics, and competitive swim training. Additionally, the division supports party rentals and Harlingen Aquatic Team (HAT) activities, ensuring a safe, engaging, and well-maintained aquatic environment for residents and visitors.

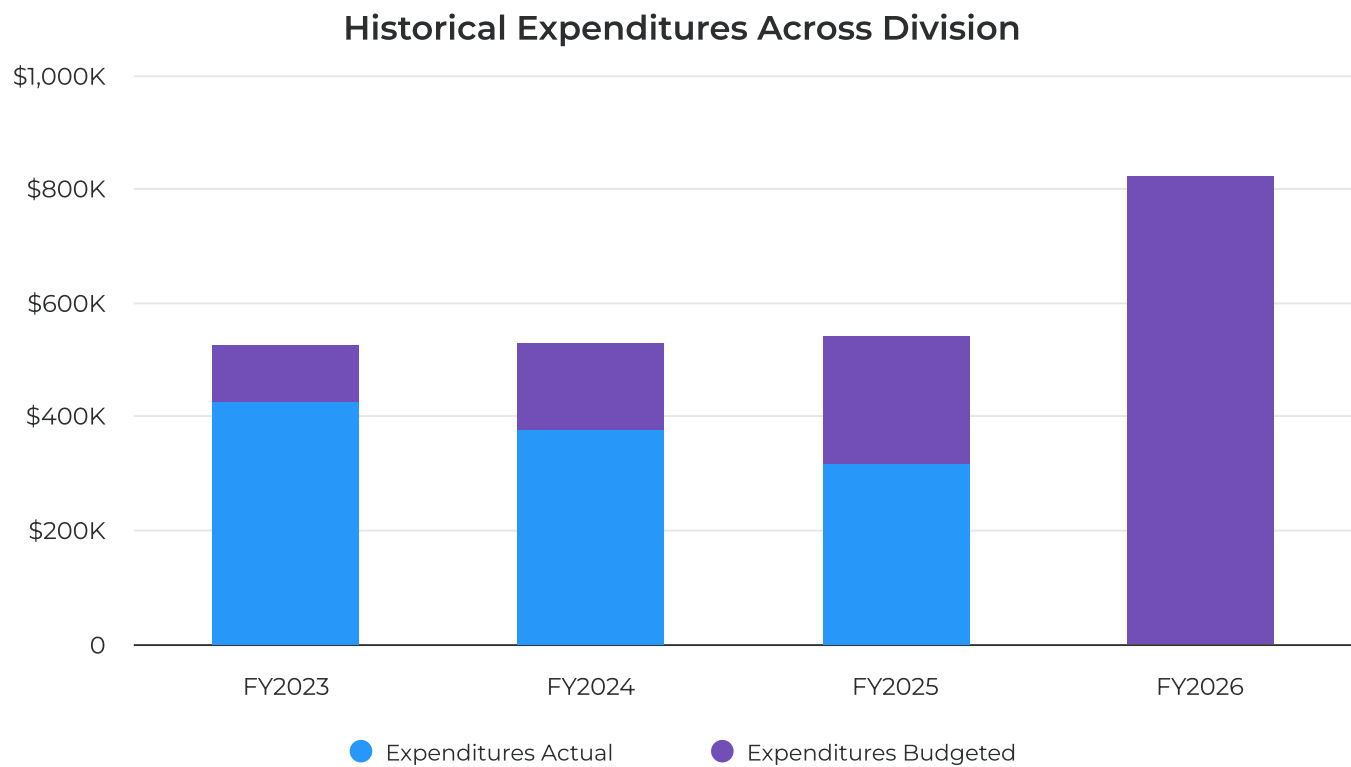
Mission Statement

To provide safe, accessible, and well-maintained aquatic facilities and programs that promote swimming education, water safety, fitness, and recreational opportunities for all members of the community.

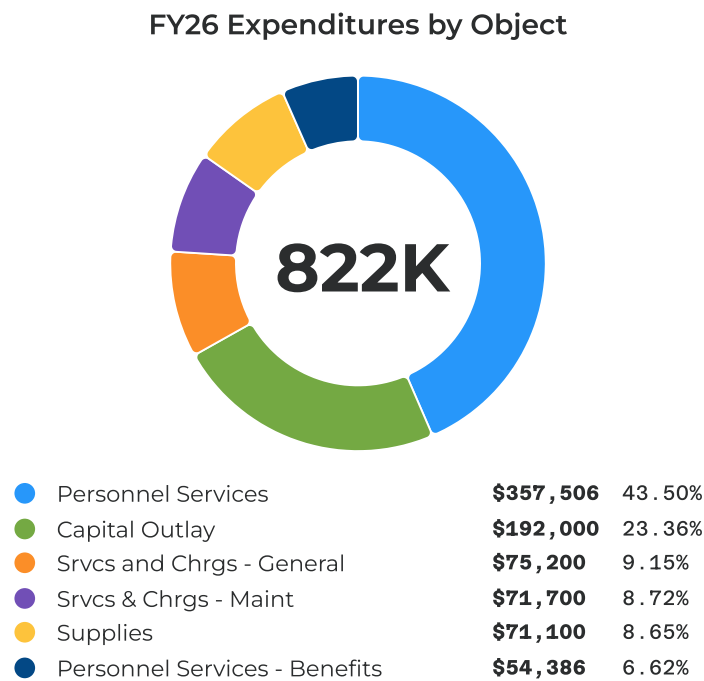
Strategic Alignment: Aligns with the City's goals of promoting health, safety, and community engagement by providing well-maintained aquatic facilities and swim programs for residents of all ages.

Strategic Priority: Ensure safe, accessible, and enjoyable aquatic experiences while expanding programs, improving facilities, and increasing community participation.

Expenditure Summary



Expenditures by Object



Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$235,481.85	\$196,744.08	\$161,636.23	\$357,506.00

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	\$41,961.33	\$31,856.02	\$28,471.05	\$54,386.00
Supplies	\$40,234.05	\$51,485.72	\$45,429.30	\$71,100.00
Srvcs and Chrgs - General	\$80,372.44	\$71,083.74	\$58,274.04	\$75,200.00
Srvcs & Chrgs - Maint	\$22,185.33	\$26,477.13	\$19,748.21	\$71,700.00
Capital Outlay	\$5,985.00	-	\$2,737.78	\$192,000.00
Total Expenditures	\$426,220.00	\$377,646.69	\$316,296.61	\$821,892.00

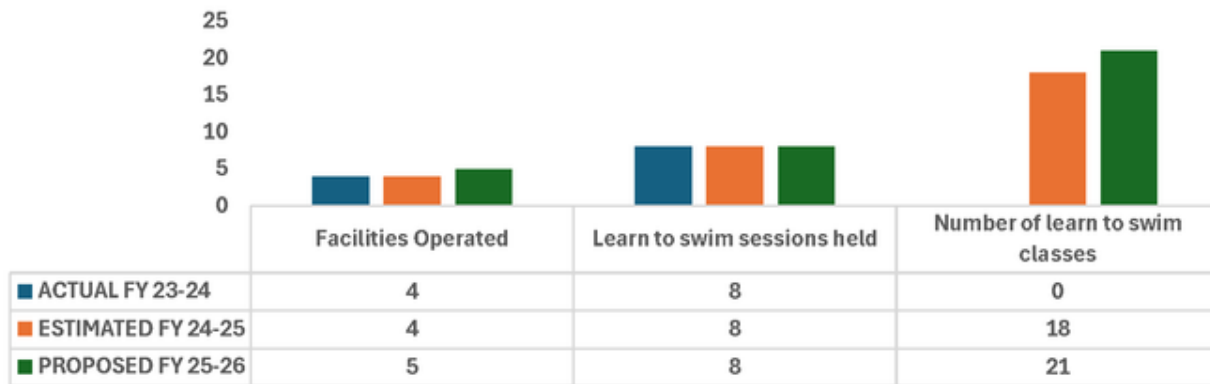
Personnel Summary

Goals, Objectives, and Key Initiatives

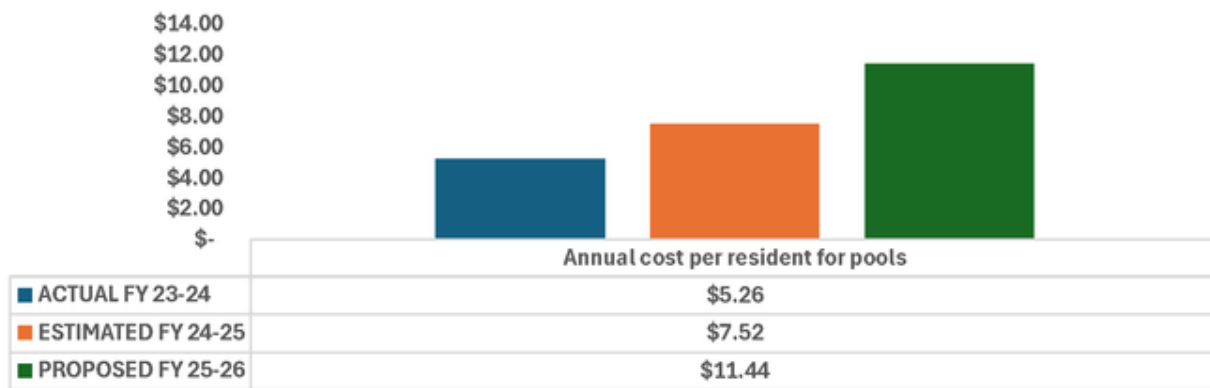
Goal	Objective	Key Initiatives / Strategies
Aquatic Safety and Learn-to-Swim Programs	Promote aquatic safety through youth and adult learn-to-swim programs.	Offer swimming lessons, lifeguard training, and triathlon training opportunities.
Facility Operations and Maintenance	Implement an off-season maintenance plan to reduce pre-season costs.	Maximize pool facilities during hours of operation for public swimming, swim lessons, lap swimming, and water aerobics. Replace Splash Pad components and relocate equipment in the pump room closer to the reservoir tank with a roof constructed over it.
Program Expansion and Accessibility	Expand the aquatic exercise program to reach a larger audience.	Extend the Victor Pool season for lap swimming, general admission, and triathlon training. Increase staffing to operate pools and Splash Pad on weekends and support competitive swim training.
Facility Improvements	Seek funding to replace the metal roof, repair anchor bolts, resurface Pendleton Pool floor, and add showers to restroom area.	Install mechanical ventilation system at Pendleton Pool. Construct two new shade structures at Victor Pool for potential party rentals.

Performance Indicators

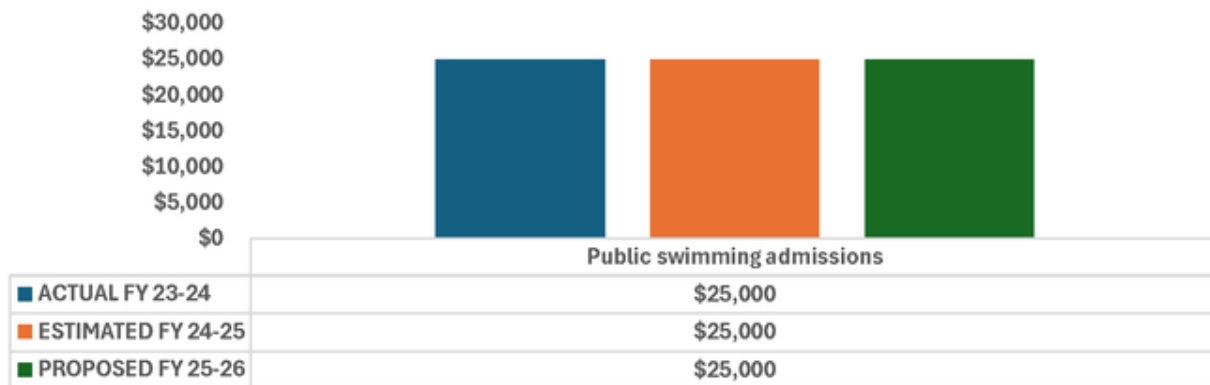
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Expanded pool hours and weekend operations to increase accessibility and program availability.
- Enhanced aquatic program offerings, including adult learn-to-swim and triathlon training.
- Upgraded pool and Splash Pad infrastructure to improve safety, usability, and maintenance efficiency.

Future Initiatives (FY 2026)

- Increased staffing to operate Victor Pool longer during the season and open other outdoor facilities on weekends.
- Funding for construction of two new shade structures at Victor Pool.
- Capital funding to replace Pendleton Pool metal roof, repair structural anchor bolts, resurface pool floor, and add showers.
- Installation of mechanical ventilation system at Pendleton Pool.
- Relocation of Splash Pad pump room equipment and replacement of Splash Pad components.

Swimming Pool Contact

Contact	Contact Information
Danny Diaz, Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: dannyd@harlingentx.gov
Juan Mendiola III, Assistant Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: jmendiola@harlingentx.gov

Tennis Court

Department Overview

The Tennis Center Division manages two public tennis facilities: the H.E.B. Tennis Center and the Victor Park Tennis Courts. The H.E.B. Tennis Center includes eight (8) new lighted courts, six (6) original lighted courts, and a pro shop staffed by a professional tennis instructor. The center hosts lessons, league play, and tournaments. Victor Park features six (6) lighted courts available to the public on a first-come, first-served basis. The division promotes tennis participation, community engagement, and provides high-quality facilities and instruction.

Mission Statement

To provide safe, accessible, and professionally managed tennis facilities and programs that encourage community participation, promote healthy lifestyles, and support competitive and recreational tennis in Harlingen.

Strategic Alignment: Supports community wellness, recreation, and youth development by providing accessible tennis facilities, instruction, and organized events that encourage active lifestyles.

Strategic Priority: Increase community participation in tennis, enhance facility quality, and expand programming and tournaments to foster engagement and sportsmanship.

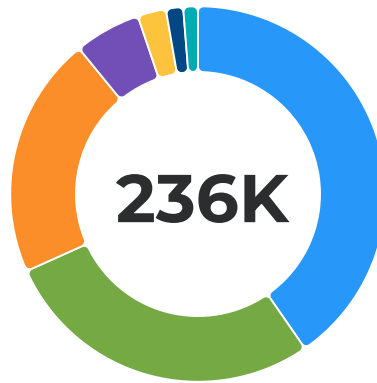
Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$22,581	\$32,958	\$36,952	\$31,000
Interest	\$7,063	\$14,062	\$10,080	\$10,010
Contributions	-	\$500	\$2,050	-
Misc - Various	-	\$61	\$254	-
Transfer In From	\$117,023	\$169,921	\$193,653	\$190,544
Total Revenues	\$146,667	\$217,502	\$242,989	\$231,554
Expenditures				
Personnel Services	\$30,337	\$78,095	\$77,364	\$95,437
Personnel Services - Benefits	\$9,749	\$28,702	\$34,038	\$49,244
Supplies	\$11,854	\$33,355	\$54,322	\$66,000
Srvcs and Chrgs - General	\$16,364	\$9,917	\$2,393	\$13,500
Srvcs & Chrgs - Maint	\$3,394	\$7,900	\$480	\$3,000
Srvcs & Chrgs - Misc	-	\$4,612	\$2,761	\$3,500

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Capital Outlay	-	-	-	\$5,800
Total Expenditures	\$71,698	\$162,581	\$171,357	\$236,481
Total Revenues Less Expenditures	\$74,969	\$54,921	\$71,632	-\$4,927

FY26 Expenditures by Object



● Personnel Services	\$95,437	40.36%
● Supplies	\$66,000	27.91%
● Personnel Services - Benefits	\$49,244	20.82%
● Srvcs and Chrgs - General	\$13,500	5.71%
● Capital Outlay	\$5,800	2.45%
● Srvcs & Chrgs - Misc	\$3,500	1.48%
● Srvcs & Chrgs - Maint	\$3,000	1.27%

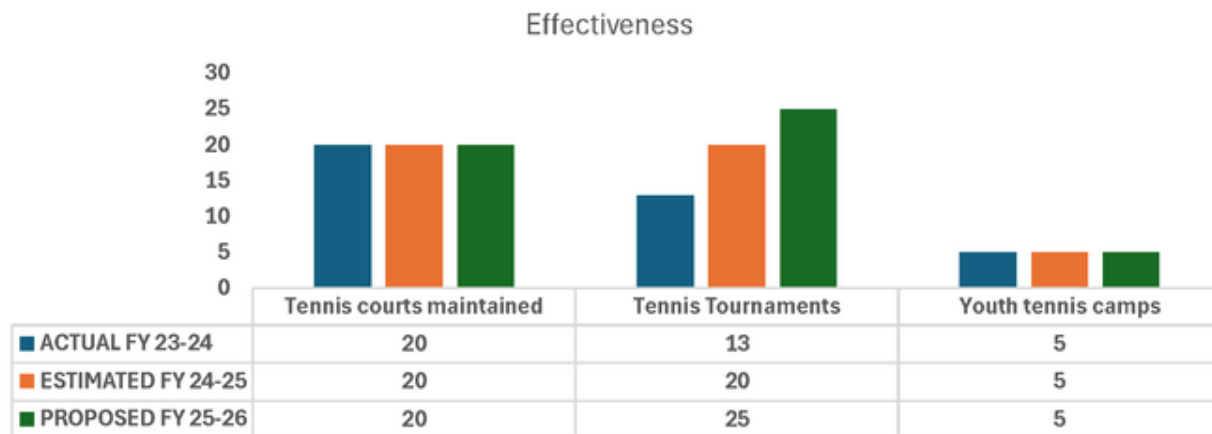
Expenditures by Object

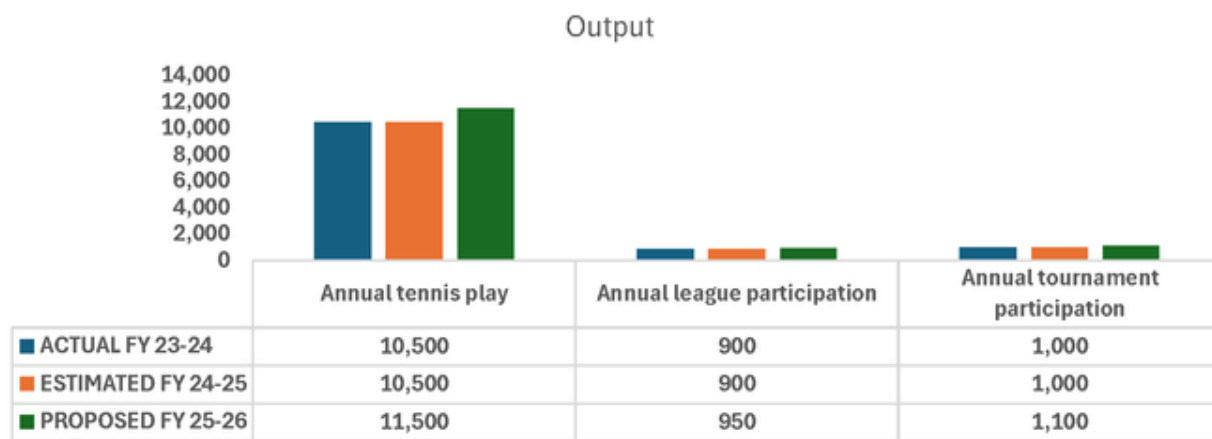
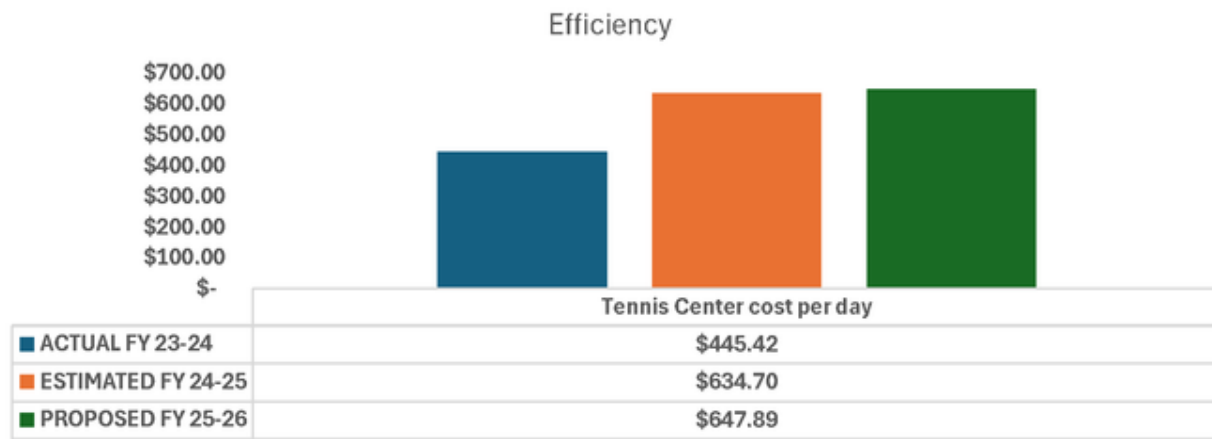
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$30,337	\$78,095	\$77,364	\$95,437
Personnel Services - Benefits	\$9,749	\$28,702	\$34,038	\$49,244
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Srvcs and Chrgs - General	\$16,364	\$9,917	\$2,393	\$13,500
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Capital Outlay	-	-	-	\$5,800
Total Expenditures	\$71,698	\$162,581	\$171,357	\$236,481

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Increase Community Tennis Participation	Promote tennis programs and events to community members.	Post events on Tennis Center social media and partner media platforms. Gather user feedback through Google Forms and community input.
Facility and Amenity Improvements	Improvements of Tennis Court facility	Install a water fountain at Victor Park Tennis Courts. Repair and maintain tennis courts at Victor Park. Replace light fixtures on older courts at Pendleton Park. Construct shade structures and install spectator benches at Pendleton Park.
Event and Program Development	Collaborate with the Harlingen CVB to solicit and host regional and national-level tennis tournaments.	Increase budget for Equipment Non-Capital merchandise to support events and programs. Pursue funding for three new tennis courts at H.E.B. Tennis Center.
Community Engagement	Add a community bulletin board at H.E.B. Tennis Center for event announcements and program updates.	Maintain high-quality customer service and facility operations to enhance user experience.

Performance Indicators





Key Accomplishments (FY 2025)

- Enhanced facilities and amenities at both tennis centers to improve user experience and participation.
- Expanded programming, events, and tournaments to attract local, regional, and national players.
- Improved maintenance and customer feedback mechanisms to ensure high-quality service delivery.

Future Initiatives (FY 2026)

- Increased line-item accounts to support FY 2026 objectives, including:
- Installation of water fountains at Victor Park Tennis Courts.
- Repairs to court surfacing at Victor Park.
- Additional funding for Equipment Non-Capital merchandise.
- Contracted installation of shade structures at Pendleton Park Courts.

Tennis Court Contact

Contact	Contact Information
Danny Diaz, Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: dannyd@harlingentx.gov
Juan Mendiola III, Assistant Parks and Recreation Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5951 email: jmendiola@harlingentx.gov

Library Services – Harlingen Public Library

Department Overview

The Harlingen Public Library provides comprehensive, customer-focused services to the residents of Harlingen and surrounding areas. The library offers educational, recreational, and cultural programs for all ages, linking the community to knowledge, information, and cultural enrichment. Library services include access to physical and digital collections, technology resources, youth and adult programming, community outreach, and workforce development initiatives.

Mission Statement

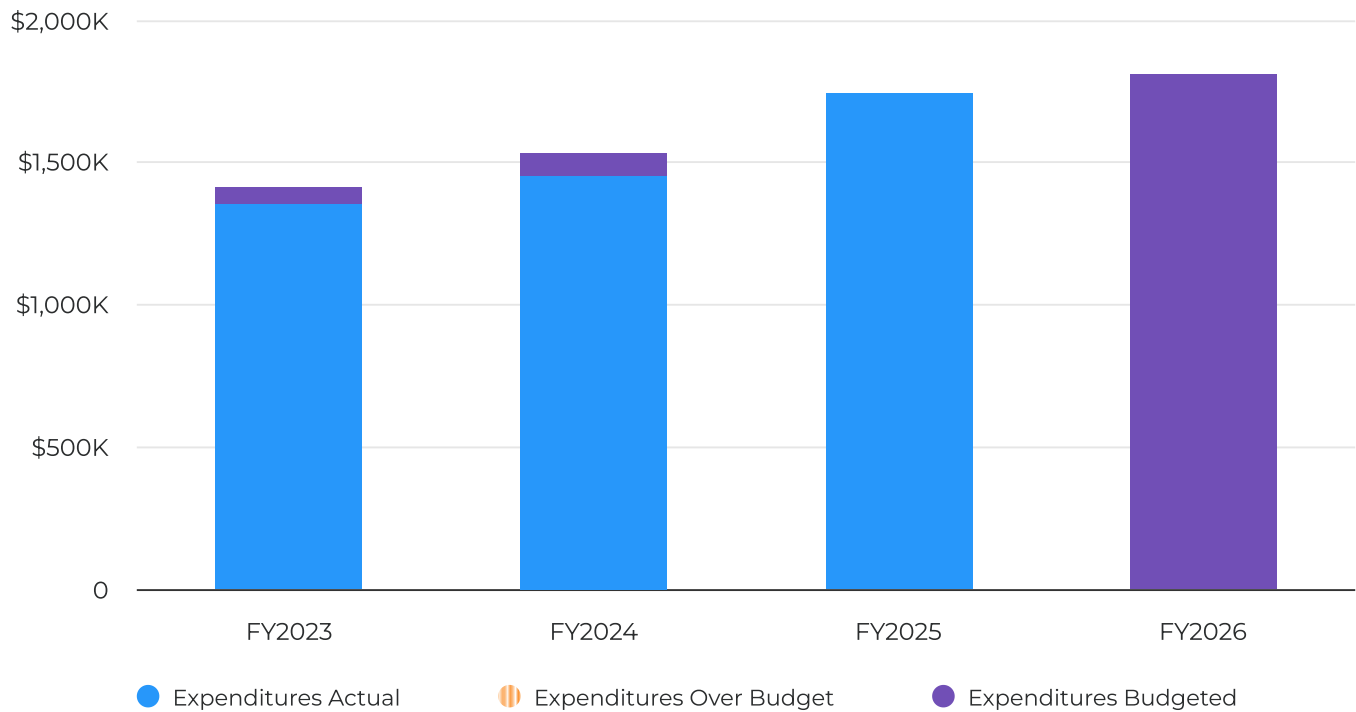
To provide free and equal access to information, knowledge, learning opportunities, and cultural resources, fostering lifelong learning and enriching the quality of life for the community.

Strategic Alignment: Promotes public health, safety, and recreation by providing well-maintained aquatic facilities and programs that encourage swimming, exercise, and water safety education.

Strategic Priority: Maintain safe and accessible pool facilities, expand community swim programs, and enhance operational efficiency through staff training and preventive maintenance.

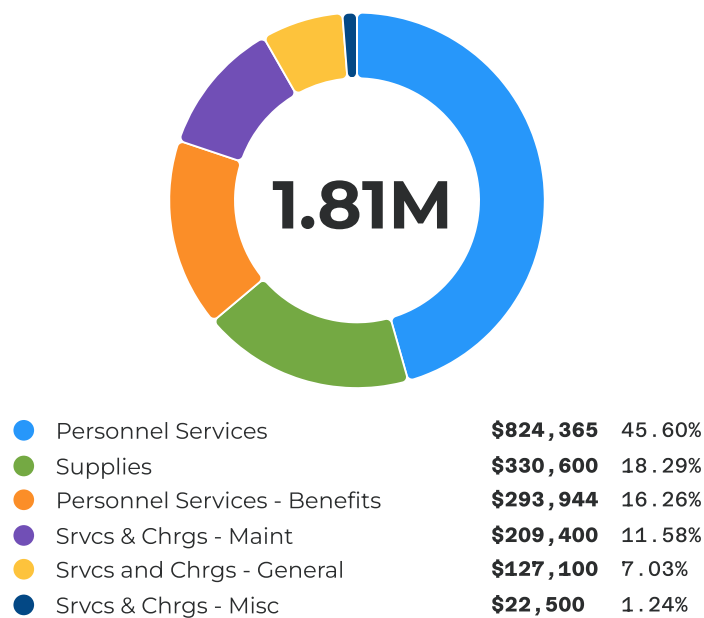
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Expenditures by Object

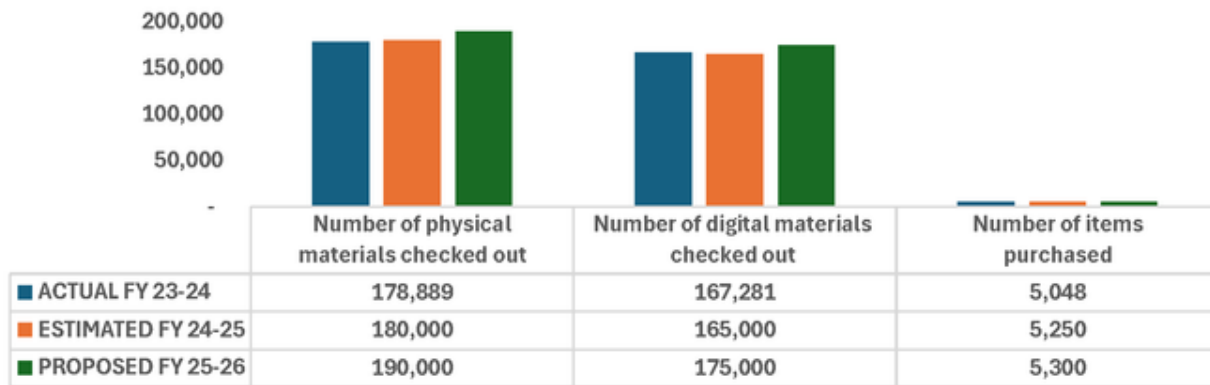
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$710,900	\$768,731	\$774,936	\$824,365
Personnel Services - Benefits	\$233,487	\$270,110	\$281,729	\$293,944
Supplies	\$238,305	\$195,482	\$368,759	\$330,600
Srvcs and Chrgs - General	\$111,625	\$115,967	\$100,983	\$127,100
Srvcs & Chrgs - Maint	\$29,569	\$41,127	\$50,851	\$209,400
Srvcs & Chrgs - Misc	\$16,037	\$21,691	\$17,098	\$22,500
Capital Outlay	\$15,133	\$41,006	\$151,451	-
Other Financing Uses	\$1,338	-	-	-
Total Expenditures	\$1,356,394	\$1,454,114	\$1,745,805	\$1,807,909

Goals, Objectives, and Key Initiatives

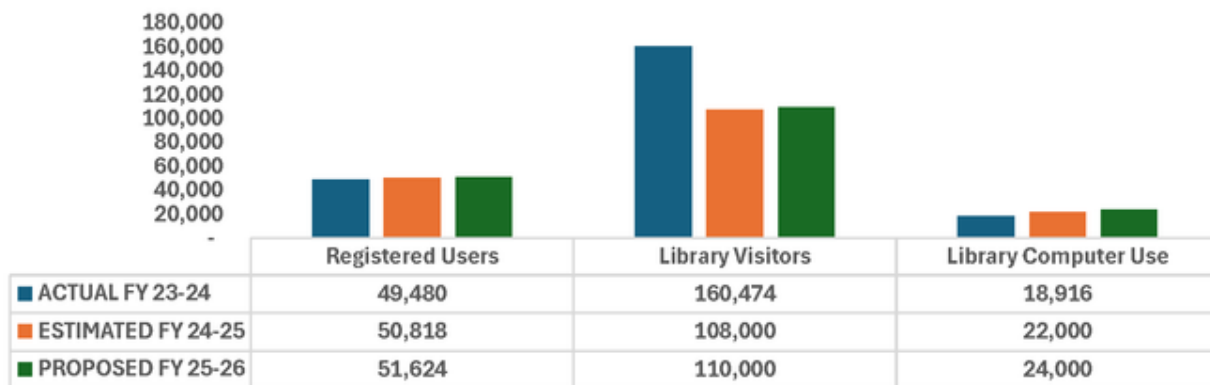
Goal	Objective	Key Initiatives / Strategies
Technology Access and Instruction	Provide up-to-date and innovative technology for public use. Replace outdated public computers and add new online resources.	Expand digital collections to meet community demand. Offer training programs to enhance digital literacy.
Facility Environment and Accessibility	Create a warm, inviting, and safe environment for all patrons.	Continue library facility renovations and refreshing projects. Ensure accessibility and functional spaces for diverse user needs.
Youth Engagement	Support early childhood education through family programming and interactive activities.	Provide summer learning programs and school outreach. Expand teen services emphasizing technology, media literacy, and STEM topics.
Adult Services	Offer educational, cultural, and artistic programs for adults.	Provide resources to support lifelong learning, literacy, and enrichment.
Community Partnerships and Outreach	Develop new community partnerships and expand existing collaborations.	Leverage partnerships to extend library programs and services to larger audiences. Promote library programs through outreach and community engagement initiatives.
Workforce Development	Provide access to educational and training resources to support job skills, employment readiness, and entrepreneurial opportunities.	Offer workshops, classes, and materials for career development.
Organizational Excellence	Foster a culture of learning and professional development for all staff.	Enhance employee knowledge of job duties and cross-training opportunities. Provide training to improve customer service and operational efficiency.

Performance Indicators

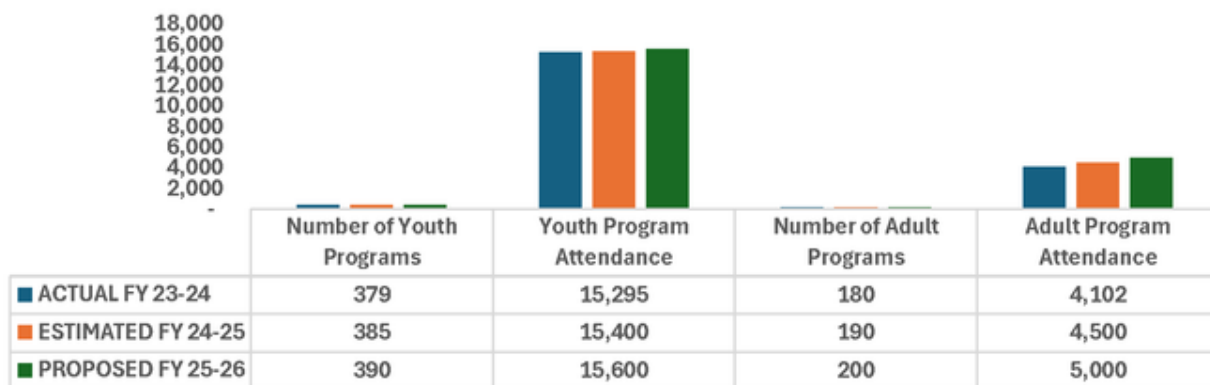
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Funding for facility renovations and enhancements to improve patron experience.
- Investment in technology upgrades, including public computers and digital resources.
- Increased resources for youth, adult, and workforce development programs.
- Additional staffing and professional development to support expanded programs.

Future Initiatives (FY 2026)

- Expanded youth and adult program offerings to increase engagement.
- Enhanced digital resources to support technology and information access.
- Improved library accessibility and facility amenities.
- Increased collaboration with community partners to broaden program reach.

Library Contact

Contact	Contact Information
Dauna Campbell, Library Director	410 "76" Drive Harlingen, TX 78550 phone: (956) 216-5800 email: dcampbell@harlingenlibrary.com
Rolando Ramirez, Assistant Library Director	410 "76" Drive Harlingen, TX 78550 phone: (956) 216-5800 email: rramirez@harlingenlibrary.com

Vital Statistics

Department Overview

The Vital Statistics Department, staffed by one Local Registrar and three Deputy Registrars under the direction of the Environmental Health Director, is responsible for maintaining accurate and timely birth, death, and fetal death records. Records are submitted by hospitals, midwives, funeral directors, medical examiners, and Justices of the Peace. The department issues certified copies to the public, processes burial transit permits, maintains financial records of certificate sales, and submits reports to the State Registrar, Comptroller, Secretary of State, Cameron County Voter Registration, and Appraisal District. All staff are certified annually to process Acknowledgment of Paternity forms.

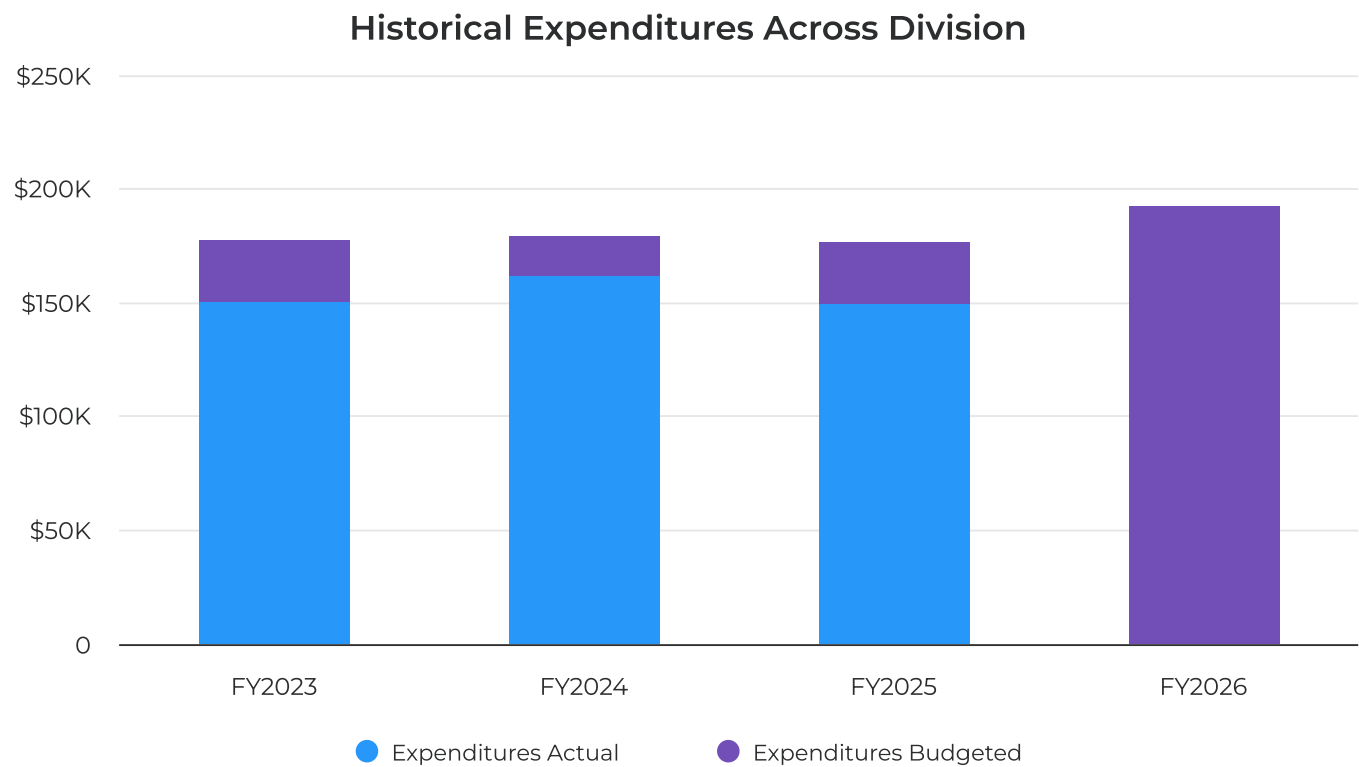
Mission Statement

To provide timely, accurate, and professional customer service while maintaining and safeguarding vital records for the City of Harlingen, with a commitment to transitioning to a fully electronic office.

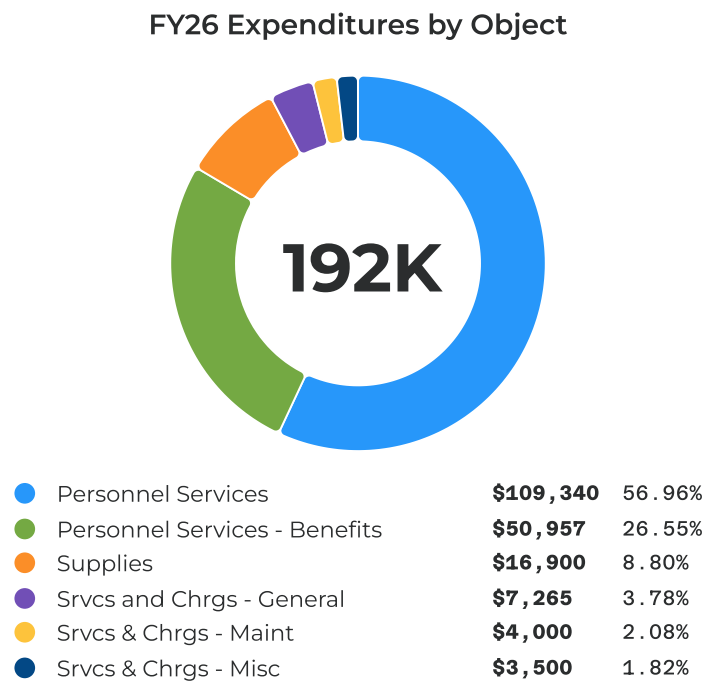
Strategic Alignment: Supports transparent and efficient public service delivery by maintaining accurate and secure vital records essential to residents and government operations.

Strategic Priority: Ensure timely processing of birth and death records, enhance customer service through technology and staff training, and maintain compliance with state and federal regulations.

Expenditure Summary



Expenditures by Object



Expenditures by Object

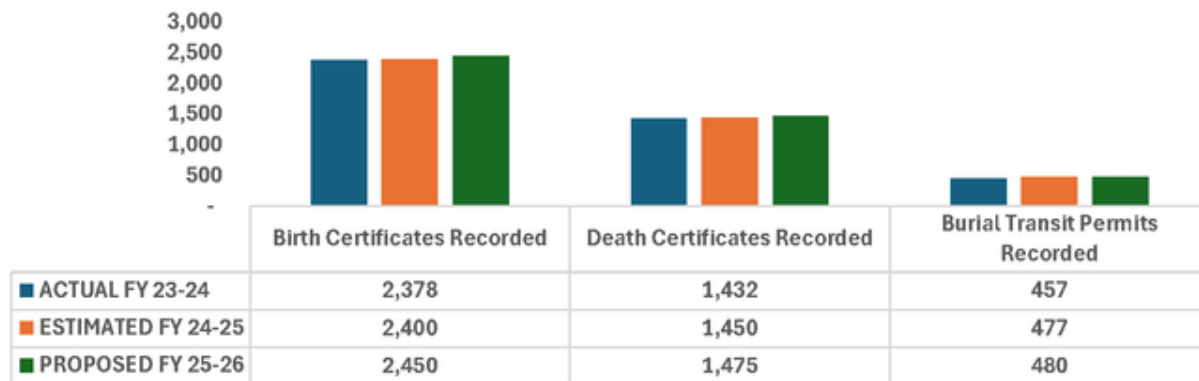
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$88,123	\$95,887	\$88,535	\$109,340
Personnel Services - Benefits	\$33,124	\$36,888	\$32,241	\$50,957
Supplies	\$14,311	\$22,222	\$22,278	\$16,900
Srvcs and Chrgs - General	\$2,479	\$4,106	\$4,224	\$7,265
Srvcs & Chrgs - Maint	-	\$995	\$1,025	\$4,000
Srvcs & Chrgs - Misc	\$1,027	\$1,224	\$1,248	\$3,500
Capital Outlay	\$11,301	-	-	-
Total Expenditures	\$150,365	\$161,322	\$149,550	\$191,962

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Customer Service Excellence	Provide professional, timely, and accurate service to the public and institutional partners.	Maintain clear communication with hospitals, birthing centers, funeral directors, medical examiners, and Justices of the Peace.
Records Management and Compliance	Record and file birth, death, and fetal death certificates in a timely manner.	Submit error-free records to the State Office as required. Ensure compliance with Texas Department of State Health Services Vital Statistics Unit policies.
Digitization and Paperless Transition	Continue digitizing historical records to achieve a paperless office.	Convert microfiche records into digital format to comply with state requirements. Improve electronic record storage and retrieval systems.
Staff Training and Certification	Maintain staff knowledge on revised policies and directives issued by the Texas Department of Health & Human Services Vital Statistics Unit.	Ensure all staff remain certified annually for processing Acknowledgment of Paternity forms.
Reporting and Financial Accountability	Maintain accurate daily records of certificate sales and prepare monthly and quarterly reports.	Submit required reports to the State Registrar, Comptroller, Secretary of State, Cameron County Voter Registration, and Appraisal District in a timely manner.

Performance Indicators

Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Funding allocated for digitization equipment and software to convert historical records.
- Resources for staff training and certification programs.
- Support for improved electronic record storage and access systems.

Future Initiatives (FY 2026)

- Transition to a more paperless and electronic records system for increased efficiency and compliance.
- Enhanced customer service through faster access to vital records and improved reporting accuracy.
- Continued education and training for staff to maintain high-quality service and compliance standards.

Vital Statistics

Contact	Contact Information
Shannon Harvill, Environmental Health Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5220 email: sharvill@harlingentx.gov
Carolina Garcia, Vital Statistics Supervisor	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5140 email: carolinag@harlingentx.gov

Health Department

Department Overview

The Environmental Health Department, under the direction of the Environmental Health Director, is staffed by one Environmental Health Manager, one Senior Health Inspector, two Health Inspectors, and one Administrative Assistant. The department ensures public health and safety through the inspection and monitoring of food establishments, investigation of food-borne illnesses, vector control, and vaccination education. Staff collaborates with county and state agencies and utilizes grants to support departmental infrastructure and programs.

Mission Statement

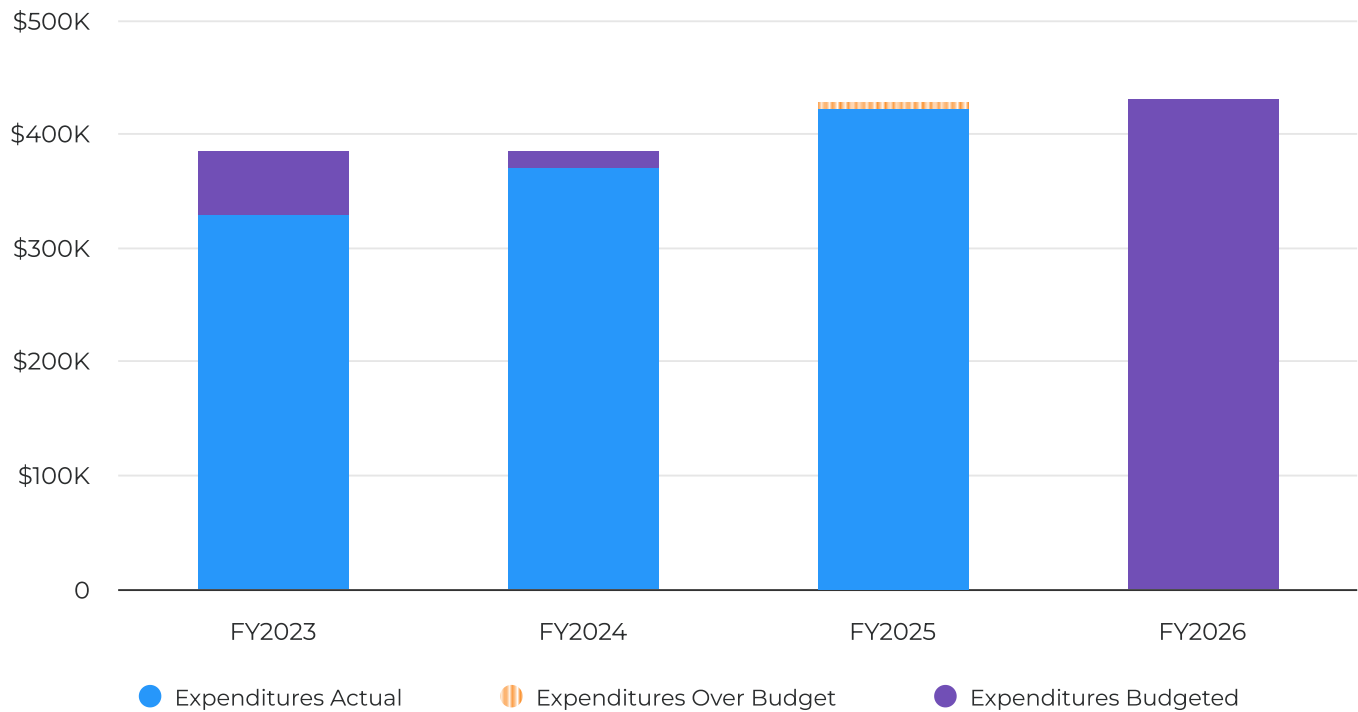
To protect and promote the health of the citizens of Harlingen by enforcing food safety regulations, controlling vectors, educating the public on preventive measures, and maintaining a highly trained Environmental Health workforce.

Strategic Alignment: Advances community health and safety through education, prevention, and regulatory enforcement, aligning with the City's goal of improving quality of life for all residents.

Strategic Priority: Promote public health initiatives, ensure compliance with health and sanitation standards, and strengthen partnerships with local and state agencies to support a healthier community.

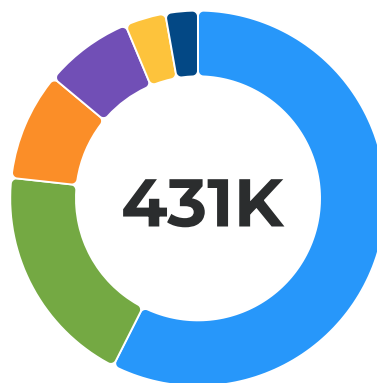
Expenditure Summary

Historical Expenditures Across Division



Expenditures by Object

FY26 Expenditures by Object



Personnel Services	\$247,495	57.45%
Personnel Services - Benefits	\$83,132	19.30%
Capital Outlay	\$40,082	9.30%
Supplies	\$32,950	7.65%
Srvcs and Chrgs - General	\$15,155	3.52%
Srvcs & Chrgs - Maint	\$12,000	2.79%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$219,068	\$240,937	\$242,085	\$247,495
Personnel Services - Benefits	\$71,384	\$76,122	\$78,635	\$83,132
Supplies	\$20,379	\$23,038	\$43,412	\$32,950
Srvcs and Chrgs - General	\$11,037	\$12,887	\$11,952	\$15,155
Srvcs & Chrgs - Maint	\$6,813	\$16,320	\$11,258	\$12,000
Capital Outlay	-	-	\$40,857	\$40,082
Total Expenditures	\$328,681	\$369,304	\$428,198	\$430,814

Personnel Summary

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Food Safety and Compliance	Conduct retail food service inspections using the Inspection Frequency Assessment (IFA) based on risk factors at each eating and drinking establishment.	Inspect all permitted temporary food vendors. Provide education and training to restaurant owners, managers, and employees on proper food safety practices.
Vector Control	Operate mosquito-fogging programs using ULV equipment to combat vector-borne diseases.	Implement Zika Virus prevention program by installing mosquito traps, monitoring them weekly, completing G14 Forms, and submitting samples to the State in Austin.
Public Health Education	Provide information to citizens on all available preventative vaccines.	Collaborate with county and state health agencies to promote public vaccination and health awareness programs.
Professional Development	Complete required continuing education units (CEUs) to maintain state certifications for Environmental Health Inspectors.	Stay current with the latest information on food service sanitation, mosquito control, and preventive vaccines.
Program Oversight and Reporting	Maintain compliance with Texas Food Establishment Rules (TFER) and grant requirements.	Document inspections, vector control activities, and training for internal and state reporting purposes.

Performance Indicators

Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Funding allocated for additional mosquito-fogging equipment and supplies.
- Resources for CEU training and professional development for Environmental Health staff.
- Support for public education and vaccination outreach programs.

Future Initiatives (FY 2026)

- Expanded mosquito vector control programs to include proactive Zika prevention measures.
- Increased public education efforts for food safety and vaccination awareness.
- Enhanced staff training to maintain compliance and provide up-to-date public health services.

Health Department Contact

Contact	Contact Information
Shannon Harvill, Environmental Health Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5220 email: sharvill@harlingentx.gov
Crystal Ortiz, Environmental Health Manager	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5220 email: cortiz@harlingentx.gov

Animal Services

Department Overview

The Animal Services Division, under the direction of the Environmental Health Director, is staffed by four Animal Service Officers. The division enforces City Animal Services Ordinances and State Health and Safety Laws to promote responsible pet ownership, public safety, and animal welfare. Staff responds to citizen concerns regarding stray, vicious, or injured animals, investigates reports of animal cruelty in cooperation with the Harlingen Police Department, removes dead animal carcasses, and addresses bee complaints. Officers also collaborate with the Harlingen Animal Shelter to monitor impounded animals and ensure compliance with shelter regulations.

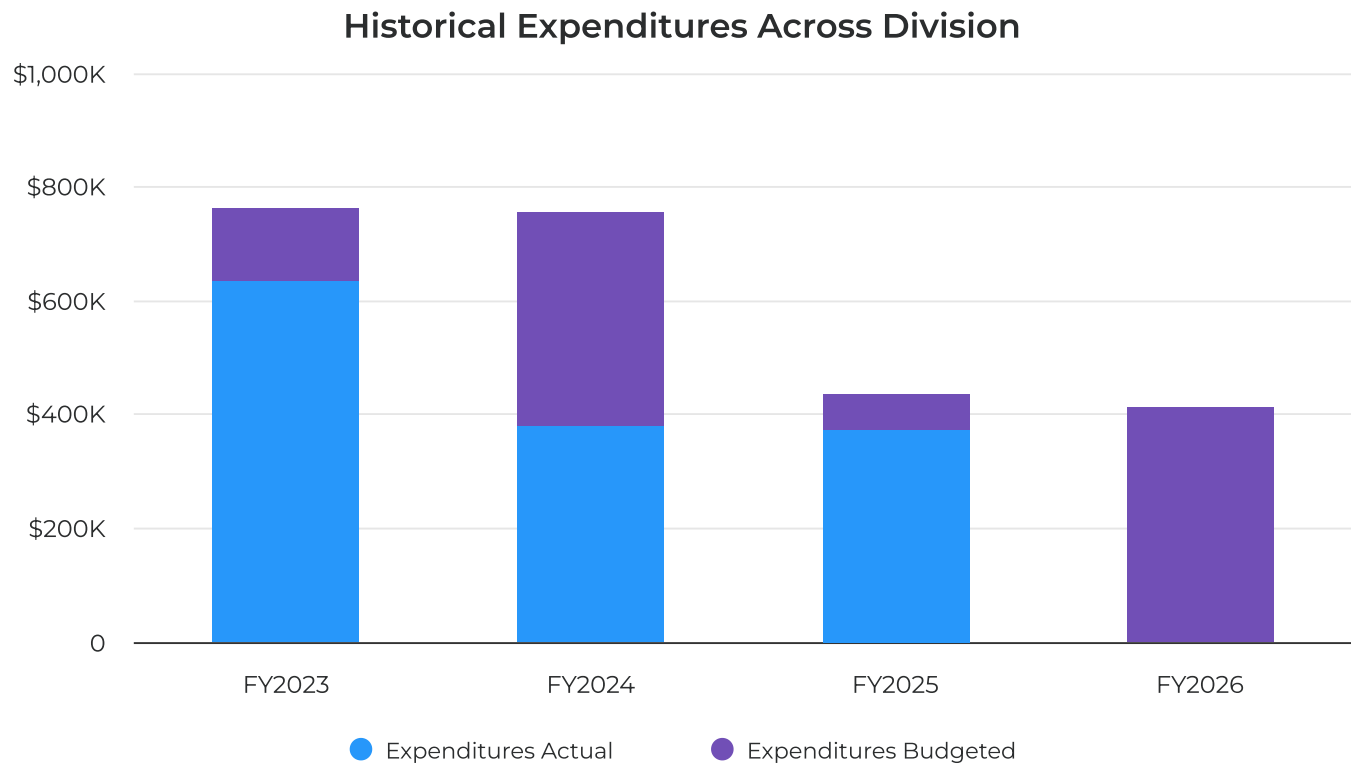
Mission Statement

To protect public health and safety, promote responsible pet ownership, and ensure humane treatment of animals through education, enforcement, and collaboration with the Harlingen Animal Shelter.

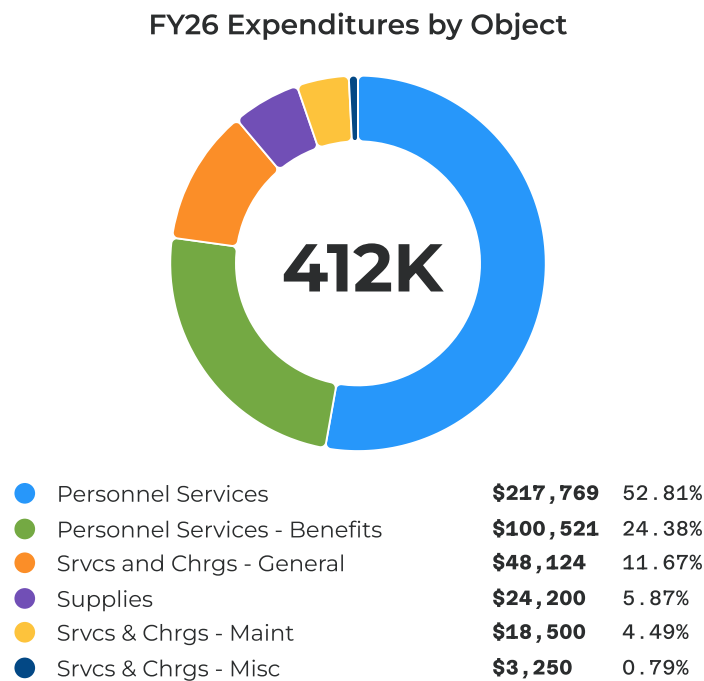
Strategic Alignment: Supports public health and safety by controlling the animal population, enforcing animal-related ordinances, and promoting responsible pet ownership in alignment with the City's commitment to community well-being.

Strategic Priority: Enhance animal care services, reduce stray animal populations through education and partnerships, and improve shelter operations to ensure humane treatment and public safety.

Expenditure Summary



Expenditures by Object



Expenditures by Object

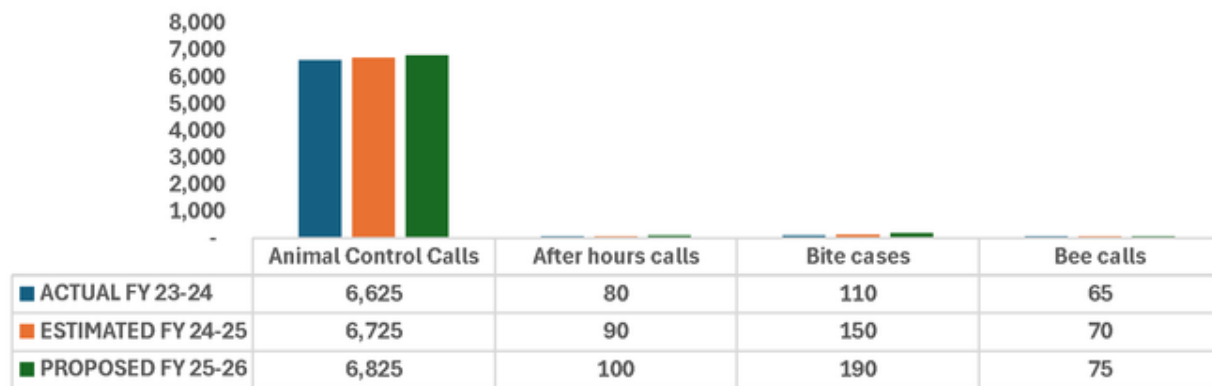
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$109,085	\$160,221	\$166,419	\$217,769
Personnel Services - Benefits	\$49,804	\$54,584	\$56,217	\$100,521
Supplies	\$16,550	\$16,002	\$18,804	\$24,200
Srvcs and Chrgs - General	\$39,903	\$33,621	\$37,134	\$48,124
Srvcs & Chrgs - Maint	\$17,108	\$12,023	\$12,184	\$18,500
Srvcs & Chrgs - Misc	\$400,334	\$103,499	\$1,853	\$3,250
Capital Outlay	-	-	\$80,482	-
Total Expenditures	\$632,784	\$379,950	\$373,094	\$412,364

Goals, Objectives, and Key Initiatives

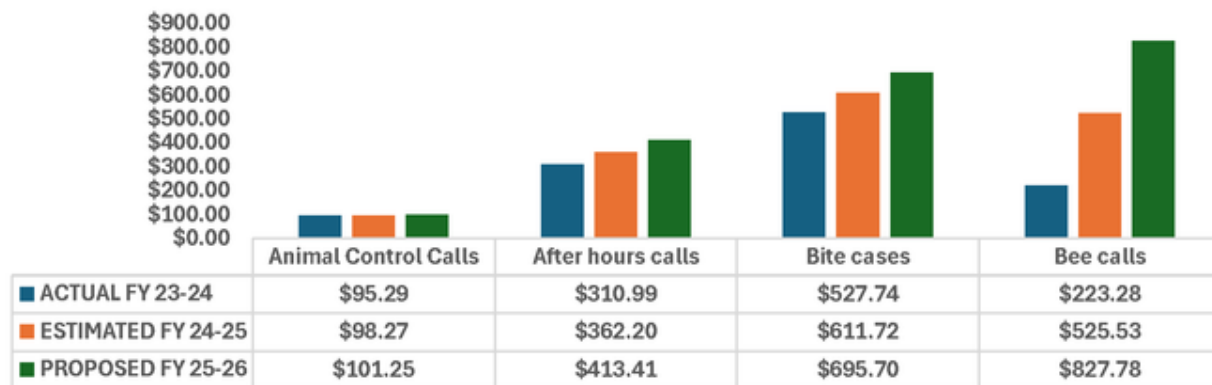
Goal	Objective	Key Initiatives / Strategies
Public Education and Responsible Pet Ownership	Promote responsible pet ownership through public education, school visits, and community engagement.	Sponsor annual citywide microchip, rabies, and vaccination clinics in cooperation with local veterinarians.
Animal Welfare and Shelter Operations	Collaborate with the Harlingen Animal Shelter to operate the City's Animal Shelter efficiently.	Facilitate quarterly meetings with the Animal Shelter Advisory Committee to ensure compliance with state regulations.
Enforcement and Public Safety	Respond to citizen concerns regarding stray or vicious animals. Investigate reports of possible animal cruelty with the Harlingen Police Department.	Respond to bee complaints and determine appropriate corrective actions. Patrol and capture stray animals within city limits. Remove dead animal carcasses from private and public property.
Professional Development and Compliance	Maintain current knowledge of State and local regulations affecting Animal Control.	Attend training workshops and maintain certifications, including Basic Animal Control Officer and Euthanasia Training. Respond to all after-hours emergency calls within one hour.
Community Health and Safety	Ensure pets are vaccinated against rabies and microchipped to protect public health.	Promote safe interactions between citizens and animals through outreach and education.

Performance Indicators

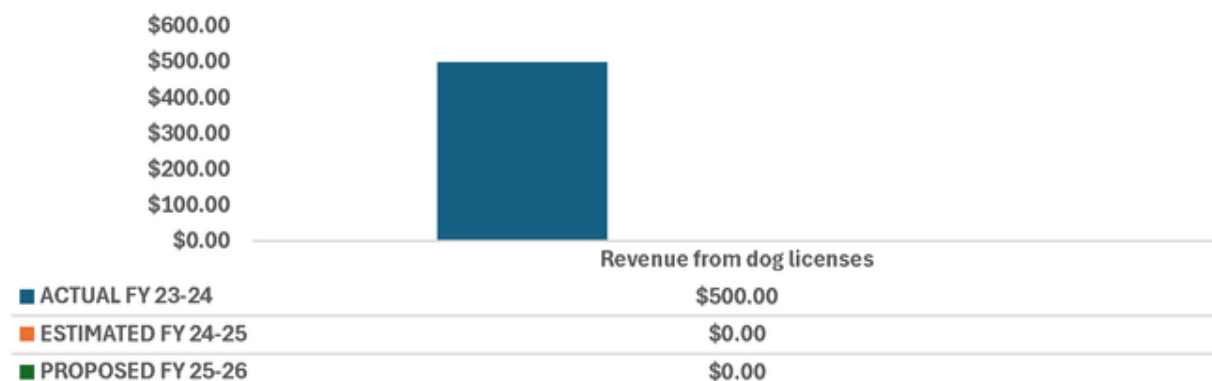
Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

Funding allocated to hire one Administrative Assistant to improve operational efficiency and recordkeeping.

Future Initiatives (FY 2026)

- Increased capacity to respond to public concerns and emergency calls.
- Expanded community outreach for microchip, rabies, and vaccination clinics.
- Enhanced collaboration with the Harlingen Animal Shelter to ensure compliance and efficient operations.

Animal Services Contact

Contact	Contact Information
Shannon Harvill, Environmental Health Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5220 email: sharvill@harlingentx.gov
Crystal Ortiz, Environmental Health Manager	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5220 email: cortiz@harlingentx.gov

Animal Shelter

Department Overview

The Animal Shelter Division, under the direction of the Environmental Health Director, is staffed by one Animal Shelter Manager, one Animal Shelter Supervisor, two Adoption Coordinators, seven Animal Care Technicians, and one Administrative Assistant. The division is responsible for the care, vaccination, microchipping, and rehoming of all domestic animals that enter the shelter. Staff collaborate closely with Animal Control Officers to monitor animals involved in bite incidents or rabies quarantine and to reunite lost pets with their owners. Animals may be adopted, placed in foster care, or transferred to rescues as appropriate.

Mission Statement

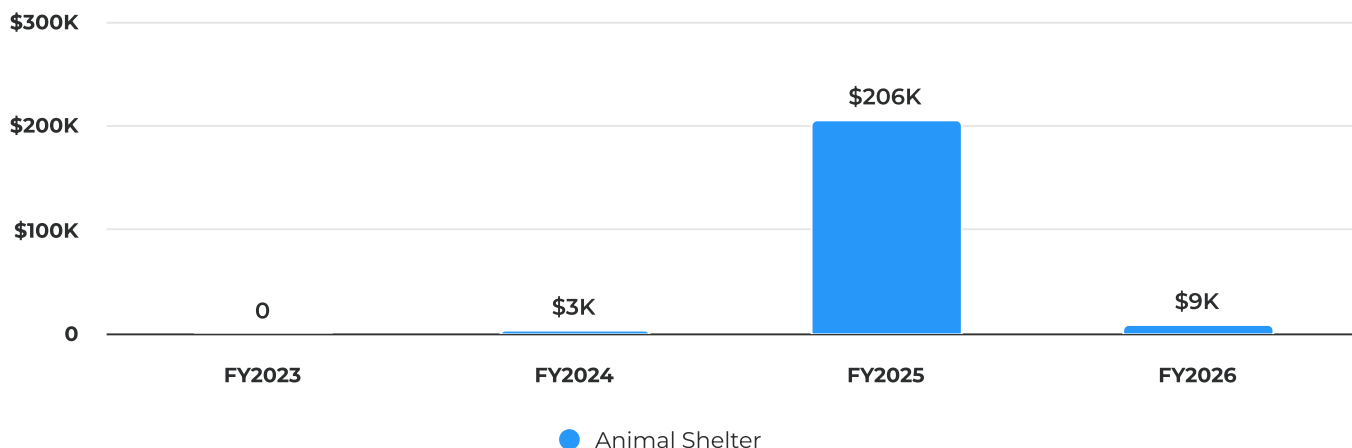
To provide humane care, promote responsible pet ownership, and facilitate the safe rehoming of animals while educating the community on animal welfare, city ordinances, and state regulations.

Strategic Alignment: Advances community health, safety, and quality of life by providing compassionate care for homeless, lost, and abandoned animals while supporting the City's goals for responsible pet ownership and public welfare.

Strategic Priority: Improve animal shelter operations through enhanced adoption programs, facility upgrades, and partnerships with rescue organizations to increase live release rates and promote humane outcomes.

Revenues by Fund

Historical Revenue by Fund



Expenditures by Object

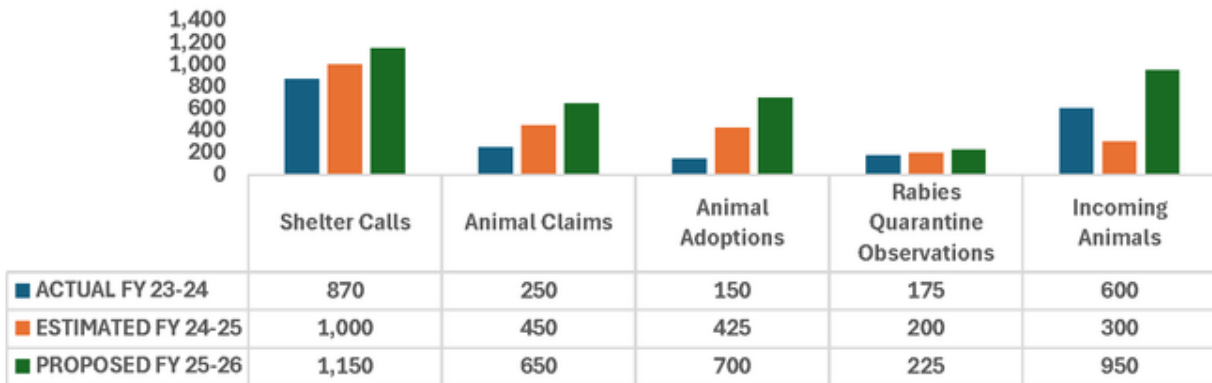
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	-	-	\$36,415	-
Capital Outlay	-	\$45,992	-	-
Total Expenditures	-	\$45,992	\$36,415	-

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Public Education and Responsible Pet Ownership	Promote responsible pet ownership through community education and outreach.	Sponsor annual citywide microchip, rabies, and vaccination clinics in collaboration with Animal Control Officers and local veterinarians.
Animal Care and Shelter Operations	Provide proper care, vaccination, heartworm testing, and microchipping of all animals entering the shelter.	Facilitate adoptions, foster placements, and transfers to rescue organizations. Ensure proper monitoring of animals under rabies quarantine or bite observation.
Collaboration and Compliance	Continue working with Animal Control Officers to operate the City's Animal Shelter efficiently.	Comply with applicable state regulations and facilitate quarterly meetings with the Animal Shelter Advisory Committee. Maintain up-to-date knowledge of ordinances and state rules affecting animal shelter operations.
Professional Development and Staff Communication	Promote professionalism through staff training and workshops.	Maintain clear communication among staff to ensure coordinated and efficient operations.

Performance Indicators

Effectiveness



Efficiency



Output



Key Accomplishments (FY 2025)

- Continued funding to support animal vaccinations, microchipping, and shelter operations.
- Funding maintained for staffing levels to support adoption, foster, and care programs.

Future Initiatives (FY 2026)

- Expanded community outreach through joint microchip and rabies clinics.
- Continued collaboration with Animal Control Officers to improve shelter operations and compliance.
- Increased focus on staff training and professional development to maintain high-quality care and customer service.

Animal Shelter Contact

Contact	Contact Information
Shannon Harvill, Environmental Health Director	502 East Tyler Harlingen, TX 78550 phone: (956) 216-5220 email: sharvill@harlingentx.gov
Angelica Flores Ramos, Animal Shelter Manager	1106 Markowsky Ave. Harlingen, TX 78550 phone: (956) 216-5250 email: aramos@harlingentx.gov

Municipal Auditorium

Department Overview

The Municipal Auditorium serves as a premier venue to encourage the arts and cultural engagement in the Rio Grande Valley. It hosts a variety of theater, dance, and performance acts throughout the year and provides a platform for local, regional, and professional arts organizations. The department actively collaborates with the Harlingen Arts and Heritage Museum, schools, and nonprofit organizations to offer interdisciplinary arts experiences to patrons of all ages.

Mission Statement

“Presenting, promoting, and participating in regional arts and cultural affairs” by providing a safe, functional, and engaging venue for arts performances while supporting arts education, cultural enrichment, and community engagement.

Strategic Alignment: Supports community engagement, cultural enrichment, and economic vitality by providing a well-maintained venue for public gatherings, performances, and special events that bring residents and visitors together.

Strategic Priority: Enhance facility operations and event management through modernization, improved scheduling, and community partnerships to maximize usage and provide high-quality event experiences.

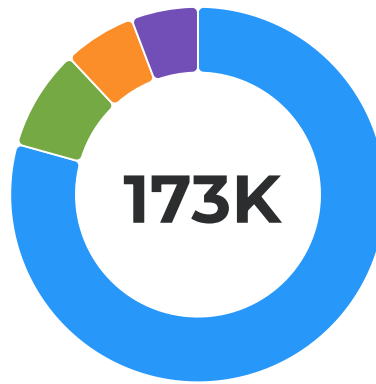
Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$153,913	\$153,763	\$106,946	\$175,000
Interest	\$8,612	\$12,477	\$8,332	\$7,010
Misc - Various	\$1,926	\$1,543	-	\$1,200
Transfer In From	\$115,000	\$50,000	\$60,102	-
Total Revenues	\$279,451	\$217,783	\$175,380	\$183,210
Expenditures				
Personnel Services - Benefits	-\$9,107	-\$47	-	-
Supplies	\$6,766	\$4,838	\$7,402	\$10,800
Srvcs and Chrgs - General	\$242,055	\$147,583	\$117,627	\$137,500
Srvcs & Chrgs - Maint	\$6,894	\$7,509	\$6,588	\$15,000
Srvcs & Chrgs - Misc	\$3,128	\$1,806	\$2,046	\$10,000
Depreciation	\$61,304	\$61,668	\$53,689	-

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Total Expenditures	\$311,040	\$223,357	\$187,353	\$173,300
Total Revenues Less Expenditures	-\$31,589	-\$5,574	-\$11,973	\$9,910

FY26 Expenditures by Object



● Srvcs and Chrgs - General	\$137,500	79.34%
● Srvcs & Chrgs - Maint	\$15,000	8.66%
● Supplies	\$10,800	6.23%
● Srvcs & Chrgs - Misc	\$10,000	5.77%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services - Benefits	-\$9,107	-\$47	-	-
Supplies	\$6,766	\$4,838	\$7,402	\$10,800
Srvcs and Chrgs - General	\$242,055	\$147,583	\$117,627	\$137,500
Srvcs & Chrgs - Maint	\$6,894	\$7,509	\$6,588	\$15,000
Srvcs & Chrgs - Misc	\$3,128	\$1,806	\$2,046	\$10,000
Depreciation	\$61,304	\$61,668	\$53,689	-
Total Expenditures	\$311,040	\$223,357	\$187,353	\$173,300

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Premier Theatrical Venue	Serve as the venue of choice for Harlingen nonprofit arts organizations, Valley school districts, and private entities.	Provide safe, functional, and well-maintained facilities for local and regional performances. Ensure all performances meet high-quality theatrical standards for patrons, producers, and promoters.
Arts Engagement and Education	Provide arts opportunities for young people through dance, music, and performance programs.	Partner with local arts entities to deliver interdisciplinary arts experiences. Encourage participation in cultural and educational arts programming year-round.
Revenue and Operational Excellence	Explore opportunities to increase revenue through expanded programming. Revise and improve marketing strategies to enhance visibility and attract rentals.	Utilize audit and financial transparency processes to streamline operations and improve record keeping. Collaborate with presenting organizations to schedule performances outside of standard seasons.
Customer Service and Satisfaction	Surpass customer expectations by providing quality rental facilities for private, professional, and promotional events.	Maintain responsive communication and operational support for all facility users.

Performance Indicators

Key Accomplishments (FY 2025)

- Continued contract with Top Box Tickets to reduce City staff time on settlement and reconciliation.
- Funding for marketing and promotional initiatives to enhance facility visibility and increase rental revenue.
- Resources allocated to maintain and improve facility operations to support increased programming and community engagement.

Future Initiatives (FY 2026)

- Expanded arts programming and collaborations with regional organizations.
- Increased focus on youth engagement and educational arts opportunities.
- Enhanced operational processes to improve financial transparency and efficiency.

Municipal Auditorium Contact

Contact	Contact Information
Alexis Riojas Downtown Director	209 W. Jackson Ave. Harlingen, TX 78550 phone: (956) 216-4910 email: ariojas@harlingentx.gov

Harlingen Arts and Heritage Museum

Department Overview

The Harlingen Arts & Heritage Museum (HAHM) is a unique institution in the Rio Grande Valley, preserving the rich history and culture of the community. The museum encompasses three historical buildings: the original home of Lon C. Hill, the Paso Real Stagecoach Inn, and Harlingen's first hospital. The Historical Museum houses permanent collections of Harlingen and Texas historical objects and photographs. The main museum building hosts rotating art and cultural exhibits. HAHM offers educational programs, public programming, and rental facilities to engage residents and visitors alike.

Mission Statement

"To celebrate Harlingen's heritage and our community's culture through preservation, education, and programming."

Strategic Alignment: Preserves and promotes Harlingen's rich cultural heritage, history, and artistic expression through engaging exhibits, educational programs, and community partnerships that strengthen civic pride and tourism.

Strategic Priority: Expand public engagement and educational outreach while enhancing exhibits, facilities, and programming to increase visitation and cultural awareness throughout the community.

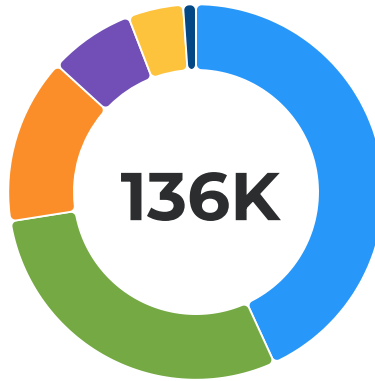
Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$543	\$892	\$682	\$950
Interest	\$1,369	\$1,676	-\$197	\$1,510
Contributions	\$17,099	\$2,650	\$2,219	\$2,000
Misc - Various	\$2,478	-\$150	-	-
Transfer In From	\$84,720	\$84,000	\$88,227	\$222,805
Total Revenues	\$106,209	\$89,068	\$90,931	\$227,265
Expenditures				
Personnel Services	\$44,518	\$29,893	\$52,320	\$58,591
Personnel Services - Benefits	\$25,372	\$12,948	\$23,599	\$39,855
Supplies	\$4,568	\$2,985	\$5,499	\$6,450
Srvcs and Chrgs - General	\$25,563	\$28,015	\$23,640	\$19,371
Srvcs & Chrgs - Maint	\$8,348	\$11,461	\$7,332	\$10,000
Srvcs & Chrgs - Misc	\$1,922	\$2,551	\$1,500	\$1,500

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Depreciation	\$9,846	\$9,595	\$5,389	-
Total Expenditures	\$120,137	\$97,448	\$119,278	\$135,767
Total Revenues Less Expenditures	-\$13,928	-\$8,380	-\$28,347	\$91,498

FY26 Expenditures by Object



● Personnel Services	\$58,591	43.16%
● Personnel Services - Benefits	\$39,855	29.36%
● Srvc and Chrgs - General	\$19,371	14.27%
● Srvc & Chrgs - Maint	\$10,000	7.37%
● Supplies	\$6,450	4.75%
● Srvc & Chrgs - Misc	\$1,500	1.10%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$44,518	\$29,893	\$52,320	\$58,591
Personnel Services - Benefits	\$25,372	\$12,948	\$23,599	\$39,855
Supplies	\$4,568	\$2,985	\$5,499	\$6,450
Srvc and Chrgs - General	\$25,563	\$28,015	\$23,640	\$19,371
Srvc & Chrgs - Maint	\$8,348	\$11,461	\$7,332	\$10,000
Srvc & Chrgs - Misc	\$1,922	\$2,551	\$1,500	\$1,500
Depreciation	\$9,846	\$9,595	\$5,389	-
Total Expenditures	\$120,137	\$97,448	\$119,278	\$135,767

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Preservation of Historical Assets	Begin structural repairs and stabilization of the Historic Harlingen Hospital to re-open to the public.	Improve external aesthetics of the Lon C. Hill Home by replacing shutters and rotting wood. Replace roof and shutters on the Paso Real Stagecoach Inn.
Community Engagement & Education	Develop a Holiday-themed exhibit annually based on <i>A Visit from St. Nick</i> and utilizing the donated Holsum Bakery sign. Expand partnership with the Hispanic Genealogical Society for archives, meetings, and exhibit opportunities.	Provide exhibit opportunities for local and emerging South Texas artists. Collaborate with Texas Association of Museums and Humanities Texas to bring traveling exhibits to HAHM.
Building Audiences	Expand Summer Youth Programming, Extended Holiday Hours Programming, and Spring Break Programming.	Increase participation in the annual Christmas Tree Extravaganza.
Facility Rentals & Customer Service	Provide quality rental facilities in a clean, safe, and well-maintained environment.	Address floor finishes in the main museum building and purchase new 8' tables for rentals.

Performance Indicators

Key Accomplishments (FY 2025)

- Expanded funding to support youth programming, including Summer Youth Workshop, Extended Holiday Hours, and Spring Break Programs.
- Allocation for structural repairs and improvements to the historic buildings.
- Resources for facility improvements, including floor refinishing and additional tables for rentals.

Future Initiatives (FY 2026)

- Expanded youth and community programming to increase engagement and educational impact.
- Enhanced preservation efforts to stabilize and restore historic museum buildings.
- Improved rental facilities to better serve community and private events.

Harlingen Arts and Heritage Museum

Contact	Contact Information
Alexis Riojas Downtown Director	209 W. Jackson Ave. Harlingen, TX 78550 phone: (956) 216-4910 email: ariojas@harlingentx.gov

Tony Butler Golf Course-Clubhouse Division

Department Overview

The Tony Butler Golf Course Clubhouse supports the operations of the City-owned 27-hole golf course. Renovated in March 2010, the clubhouse includes a Pro Shop offering golf apparel, a large reception room for gatherings, and a small concession with a dining area. The Clubhouse serves as the primary customer service and administrative hub for golf operations, facilitating player development programs, cart rentals, and event management.

The Golf Course Clubhouse is accounted for in the Enterprise Fund.

Mission Statement

To provide a welcoming and professional environment for golfers and visitors while promoting the use of the golf course, enhancing customer satisfaction, and increasing participation in recreational golf activities.

Strategic Alignment: Enhances Harlingen's recreational and tourism offerings by providing a welcoming and high-quality golfing experience that supports community wellness, leisure, and economic activity.

Strategic Priority: Improve customer experience and operational efficiency through facility upgrades, expanded programming, and enhanced service delivery to increase participation and revenue.

Comprehensive Fund Summary

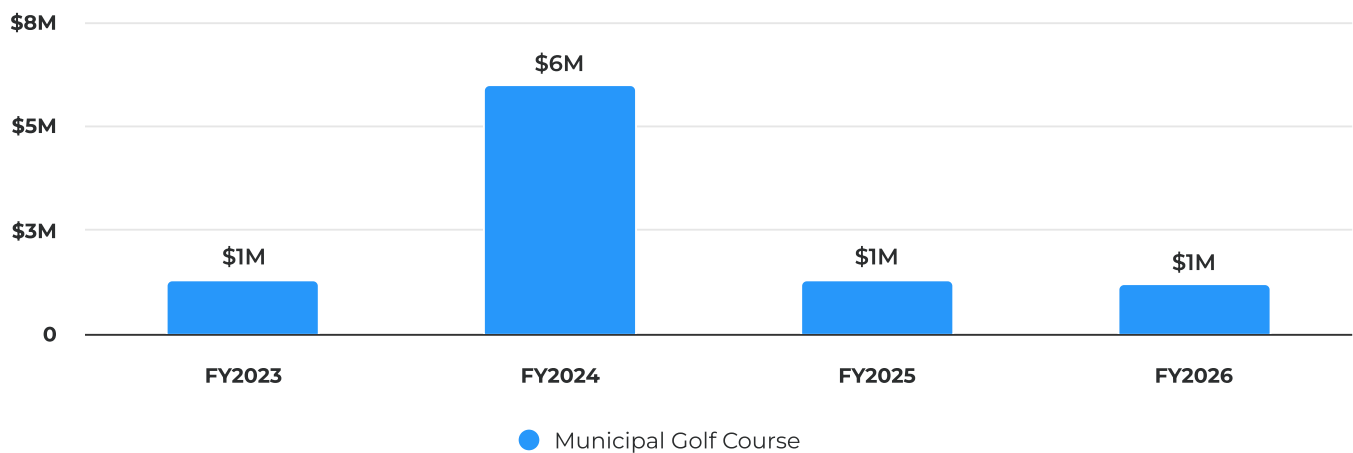
Comprehensive Fund Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Revenues				
Charges for Services	\$940,955	\$483,585	\$1,136,668	\$1,160,900
Misc - Various	\$19,266	\$14,282	\$24,470	\$18,950
Transfer In From	\$339,971	-	-	-
Capital Contributions	-	\$5,473,914	-	-
Total Revenues	\$1,300,192	\$5,971,781	\$1,161,138	\$1,179,850
Expenditures				
Personnel Services	\$579,114	\$557,854	\$616,902	\$755,424
Personnel Services - Benefits	\$285,898	\$191,606	\$205,423	\$266,758
Supplies	\$177,365	\$119,885	\$186,384	\$252,525

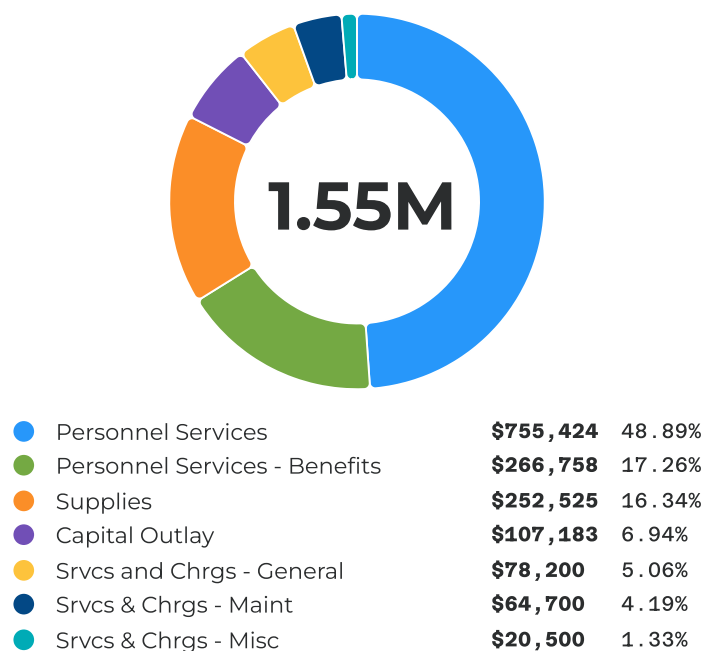
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Srvcs and Chrgs - General	\$127,839	\$123,232	\$149,395	\$78,200
Srvcs & Chrgs - Maint	\$34,862	\$40,692	\$98,043	\$64,700
Srvcs & Chrgs - Misc	\$24,194	\$13,877	\$611	\$20,500
Depreciation	\$108,875	\$113,333	\$280,422	-
Capital Outlay	-	-	\$22,293	\$107,183
Other Financing Uses	\$59,346	\$106,984	\$127,319	-
Total Expenditures	\$1,397,492	\$1,267,463	\$1,686,792	\$1,545,290
Total Revenues Less Expenditures	-\$97,301	\$4,704,318	-\$525,654	-\$365,440

Revenues by Fund

Historical Revenue by Fund



FY26 Expenditures by Object



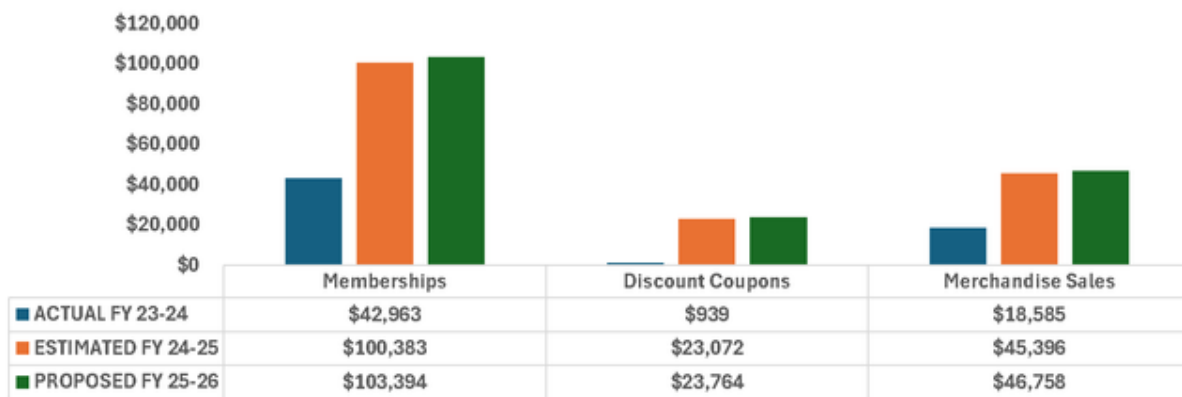
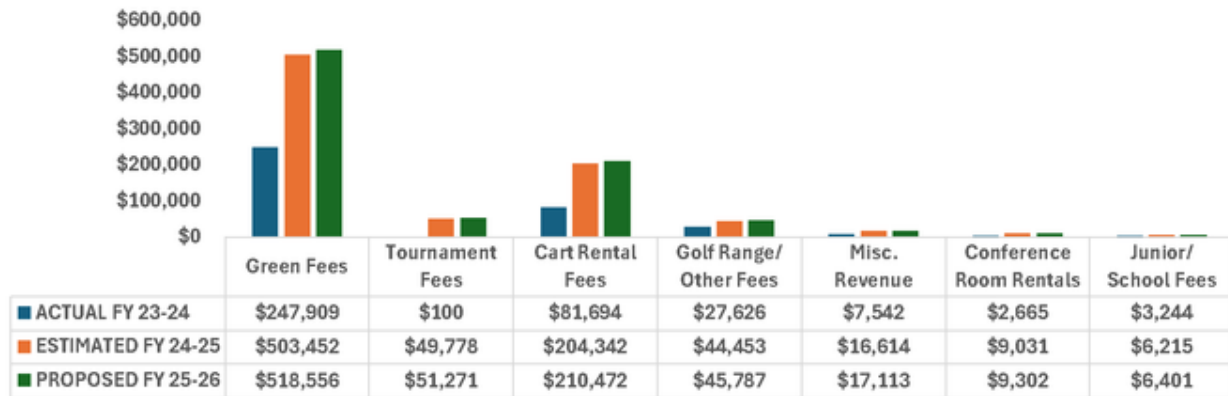
Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$579,114	\$557,854	\$616,902	\$755,424
Personnel Services - Benefits	\$285,898	\$191,606	\$205,423	\$266,758
Supplies	\$177,365	\$119,885	\$186,384	\$252,525
Srvcs and Chrgs - General	\$127,839	\$123,232	\$149,395	\$78,200
Srvcs & Chrgs - Maint	\$34,862	\$40,692	\$98,043	\$64,700
Srvcs & Chrgs - Misc	\$24,194	\$13,877	\$611	\$20,500
Depreciation	\$108,875	\$113,333	\$280,422	-
Capital Outlay	-	-	\$22,293	\$107,183
Other Financing Uses	\$59,346	\$106,984	\$127,319	-
Total Expenditures	\$1,397,492	\$1,267,463	\$1,686,792	\$1,545,290

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
School and Community Programs	Develop contracts detailing rules, fees, and scheduling for school programs and driving range usage.	Implement Youth on the Course program to introduce golf to young players and expand membership.
Golf Cart Operations	Create contracts and sign-in sheets for all players renting golf carts.	Establish a cart return and trade-in program to replace older golf carts with newer models for rental purposes.
Player Development and Marketing	Initiate player development programs to introduce golf to new customers and generate a new player base.	Develop and implement an aggressive marketing plan to promote the newly renovated golf course.
Events and Tournaments	Create a club tournament program to promote participation, enhance community engagement, and generate revenue.	
Staff Training and Development	Develop an employee handbook detailing training, rules, and operational procedures.	Conduct rigorous training for all staff on new and existing procedures to coincide with the upgraded golf course facilities.

Performance Indicators



Key Accomplishments (FY 2025)

- Funding for marketing initiatives to promote the renovated golf course.
- Investment in new golf carts to improve rental operations.
- Budget allocation for staff training programs and development of an employee handbook.

Future Initiatives (FY 2026)

- Launch of Youth on the Course and other player development programs to increase membership and engagement.
- Enhanced tournament programming to expand participation and generate additional revenue streams.

Golf Course Club House Contact

Contact	Contact Information
Jeff Hart, Golf Operations Manager	2640 South "M" Street Harlingen, TX 78550 phone: (956) 216-5970 email: jhart@harlingentx.gov

Tony Butler Golf Course-Grounds Division

Department Overview

Tony Butler Golf Course is a 27-hole facility featuring a championship 18-hole course (6,400 yards, par 71) with Champions Ultra-Dwarf Bermuda greens and a 9-hole course (2,600 yards, par 35) with renovated Emerald Zoysia greens. The facility includes a driving range, putting and chipping greens, Pro Shop, snack bar, and a conference room available for special events. The course is designed to integrate with the natural South Texas terrain and offers an enjoyable experience for players of all skill levels.

The Golf Course Grounds Department is accounted for in the Enterprise Fund.

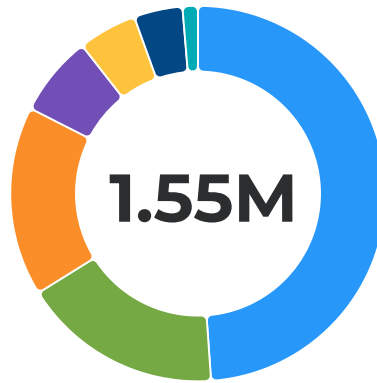
Mission Statement

To provide a high-quality golfing experience through the consistent maintenance of turf, greens, and overall course aesthetics, ensuring a safe, attractive, and enjoyable environment for all patrons.

Strategic Alignment: Supports the City's commitment to maintaining high-quality recreational amenities by ensuring the Tony Butler Golf Course remains a well-maintained, safe, and visually appealing facility for residents and visitors.

Strategic Priority: Preserve and enhance golf course conditions through effective turf management, irrigation system improvements, and sustainable maintenance practices that promote playability and long-term asset preservation.

FY26 Expenditures by Object



Personnel Services	\$755,424	48.89%
Personnel Services - Benefits	\$266,758	17.26%
Supplies	\$252,525	16.34%
Capital Outlay	\$107,183	6.94%
Srvcs and Chrgs - General	\$78,200	5.06%
Srvcs & Chrgs - Maint	\$64,700	4.19%
Srvcs & Chrgs - Misc	\$20,500	1.33%

Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$579,114	\$557,854	\$616,902	\$755,424
Personnel Services - Benefits	\$285,898	\$191,606	\$205,423	\$266,758
Supplies	\$177,365	\$119,885	\$186,384	\$252,525
Srvcs and Chrgs - General	\$127,839	\$123,232	\$149,395	\$78,200
Srvcs & Chrgs - Maint	\$34,862	\$40,692	\$98,043	\$64,700
Srvcs & Chrgs - Misc	\$24,194	\$13,877	\$611	\$20,500
Depreciation	\$108,875	\$113,333	\$280,422	-
Capital Outlay	-	-	\$22,293	\$107,183
Other Financing Uses	\$59,346	\$106,984	\$127,319	-
Total Expenditures	\$1,397,492	\$1,267,463	\$1,686,792	\$1,545,290

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives / Strategies
Turf Quality & Playability	Implement agronomy practices, including fertilization, chemical applications, and general turf management.	Establish a proactive watering schedule for the golf course. Train ground staff on care of the new Paspalum greens.
Course Aesthetics	Continue pond cleaning, brush removal, and tree trimming to maintain visual appeal.	Establish a tree replacement program for trees lost in recent years. Maintain sand traps through the replacement of Sand Pro equipment.
Weed & Pest Control	Increase chemical budget to provide effective weed control on tee boxes, fairways, and surrounding green areas.	Schedule regular applications of fungicides and herbicides
Operational Efficiency & Advisory Support	Work closely with golf course management and the Golf Advisory Board to improve course and playing conditions.	Continue funding the lease agreement for grounds equipment to ensure proper maintenance operations.

Performance Indicators

Key Accomplishments (FY 2025)

- Increase in chemical budget to maintain turf quality and weed control programs.
- Funding for replacement of Sand Pro equipment for trap maintenance.
- Continuation of lease agreement for grounds maintenance equipment.

Future Initiatives (FY 2026)

- Implementation of a comprehensive tree replacement and maintenance program.
- Enhanced training for staff on new turf varieties and advanced agronomy techniques.
- Proactive scheduling of fertilization, herbicide, fungicide, and irrigation programs to maximize course quality and playability.

Golf Course Grounds Contact

Contact	Contact Information
Jeff Hart, Golf Operations Manager	2640 South "M" Street Harlingen, TX 78550 phone: (956) 216-5970 email: jhart@harlingentx.gov

Tony Butler Golf Course - Restaurant Division

Department Overview

The Tony Butler Golf Course Restaurant, known as *The Kitchen*, provides food and beverage services to golfers, event participants, and visitors. The menu includes breakfast tacos, fresh sandwiches, hot dogs, cheeseburgers, and a variety of refreshments and snacks. The restaurant supports golf outings, tournaments, and daily course operations, enhancing the overall guest experience.

The Restaurant Division is accounted for in the Enterprise Fund.

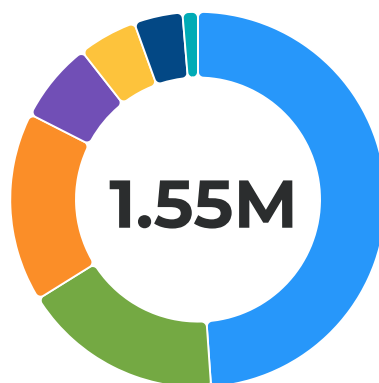
Mission Statement

To provide high-quality, fresh food and beverages with exceptional customer service, ensuring an enjoyable dining experience that complements the recreational offerings of the Tony Butler Golf Course.

Strategic Alignment: Advances the City's goal of enhancing recreational and tourism amenities by providing quality dining experiences that complement the Tony Butler Golf Course and attract both golfers and community patrons.

Strategic Priority: Strengthen customer satisfaction and revenue generation through improved menu offerings, efficient operations, and exceptional service that enhance the overall golf course experience.

FY26 Expenditures by Object



Personnel Services	\$755,424	48.89%
Personnel Services - Benefits	\$266,758	17.26%
Supplies	\$252,525	16.34%
Capital Outlay	\$107,183	6.94%
Srvcs and Chrgs - General	\$78,200	5.06%
Srvcs & Chrgs - Maint	\$64,700	4.19%
Srvcs & Chrgs - Misc	\$20,500	1.33%

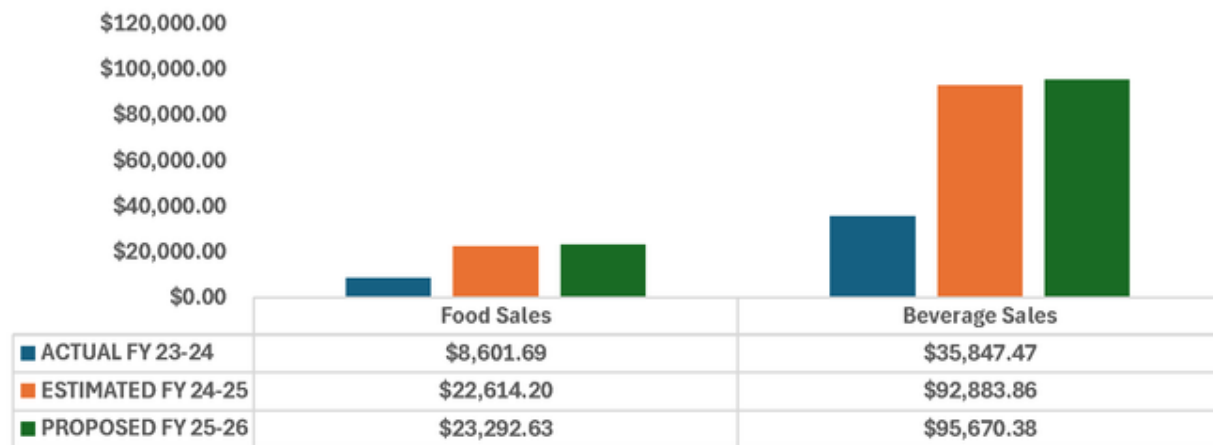
Expenditures by Object

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
Personnel Services	\$579,114	\$557,854	\$616,902	\$755,424
Personnel Services - Benefits	\$285,898	\$191,606	\$205,423	\$266,758
Supplies	\$177,365	\$119,885	\$186,384	\$252,525
Srvcs and Chrgs - General	\$127,839	\$123,232	\$149,395	\$78,200
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Depreciation	\$108,875	\$113,333	\$280,422	-
Capital Outlay	-	-	\$22,293	\$107,183
Other Financing Uses	\$59,346	\$106,984	\$127,319	-
Total Expenditures	\$1,397,492	\$1,267,463	\$1,686,792	\$1,545,290

Goals, Objectives, and Key Initiatives

Goal	Objective	Key Initiatives/Strategies
Customer Service	Develop and maintain exceptional customer service through staff training, written policies and procedures, and customer surveys.	Enhance guest experience during golf outings, tournaments, and daily visits.
Menu Development & Profitability	Improve profitability by offering additional menu items and new menu options.	Implement competitive menu pricing to remain attractive and financially sustainable.
Inventory & Cost Control	Expand inventory tracking to optimize sales, show inventory as an asset, and improve safeguarding of food and beverage inventory.	Evaluate and implement procedures to reduce waste and loss.
Operational Efficiency	Adjust hours of operation to better serve customers throughout the day.	Investigate the benefits of utilizing food vendors such as Benny Keith or Sysco for cost-effective procurement.

Performance Indicators



Key Accomplishments (FY 2025)

- Funding for expanded menu options to increase sales and profitability.
- Investment in staff training and service standards to enhance customer experience.
- Allocation for improved inventory tracking systems and cost control measures.

Future Initiatives (FY 2026)

- Expansion of operating hours to provide more comprehensive coverage throughout the day.
- Introduction of new menu items and options to increase revenue and customer satisfaction.
- Implementation of enhanced inventory and cost management practices to reduce waste and improve efficiency.

Golf Course Restaurant Contact

Contact	Contact Information
Jeff Hart, Golf Operations Manager	2640 South "M" Street Harlingen, TX 78550 phone: (956) 216-5970 email: jhart@harlingentx.gov



Capital Improvement Plan

CITY OF
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Capital Improvement Policy

A Capital Improvement Program (CIP) covering a five-year period, will be developed, reviewed, and updated annually. As resources are available, the most current year CIP will be incorporated into the current year's operating budget.

To be considered in the CIP, a project must have an estimated cost of at least \$5,000 in one of the fiscal years of the project. Projects may not be combined to meet the minimum standard unless they are dependent upon each other. Items that are operating expenses, such as maintenance agreements and personal computer software upgrades, will not be considered within the CIP.

The City will identify the estimated costs and potential funding sources for each capital project prior to inclusion in the CIP. The operating costs to maintain capital projects shall be considered prior to the decision to undertake the projects.

Capital projects and capital asset purchases will receive a higher priority if they meet a majority of the following criteria:

- It is a mandatory project.
- It is a maintenance project based on approved replacement schedules.
- It will improve efficiency.
- It will provide a new service.
- It is mandated by policy.
- It has a broad extent of usage.
- It lengthens the expected useful life of a current asset.
- It has a positive effect on operating and maintenance costs.
- There are grant funds available.
- It will eliminate hazards and improve public safety.
- There are prior commitments.
- It replaces an asset lost to disaster or damage.

The CIP will be presented on an annual basis to the City Commission for approval. Any substantive change to the CIP after that must be resubmitted for approval by the City Commission. This year the CIP

includes unapproved and unfunded projects. As the project planning phase gets closer, all projects will be presented to the City Manager and subsequently to the City Commission for final approval.

5 YEAR CAPITAL IMPROVEMENT PLAN (CIP) 2026 - 2030

The City of Harlingen Capital Improvement Plan (CIP) for Fiscal Years 2026-2030 has allocated estimated funding for infrastructure projects, park improvements, and remodeling facilities. The estimated drainage and street improvements budget totals \$71,000,000. Park improvements, including community walking trails, will cost \$6,578,557 of the budget. Public building improvement projects will undergo various phases of maintenance and renovations that will require \$5,702,635. Public safety improvements are expected to total \$2,387,000. The City has obtained a grant for constructing a transit bus terminal for \$5,627,452. The City has also received a grant to update the City Comprehensive Plan Study totaling \$250,000. The Capital Improvement Plan for the next five years totals \$91,545,644.

The City of Harlingen is constantly seeking state and federal assistance to benefit and achieve capital projects with a major cost impact. Approximately, \$76.7 million of the 5 year CIP will be funded by state and federal sources.

The City of Harlingen is receiving assistance from FEMA, TASA, TPWD, FTA and annual capital improvement funding. The city will continue to seek funding to accomplish future development.

Capital Improvement Plan Detail

Project ID:	ENG-001-2024	Sources/Funds:	FEMA
Project Name:	Jefferson Street Storm Drain Improvements- Phase I and II	Project Manager:	5005-Roberto Hernandez
Project Address:	76TH Drive (Jefferson to Sul Ross Ave.), 13th St (Harrison)	Completion Timeframe:	12 Months

Project Description:

Project will replace 8,728 linear feet of reinforced pipe, 27 manholes, and 55 inlets along the length of the project (75/25 match)

Project Total \$ 15,000,000

Project ID:	ENG-002-2024	Sources/Funds:	FEMA
Project Name:	Business 77 & 13th Street Storm Sewer	Project Manager:	5005-Roberto Hernandez
Project Address:	Along Business 77 and 13th Street	Completion Timeframe:	60 Months

Project Description:

The project will consist of upgrading the existing drainage system by removing the existing antiquated storm sewer drainage system and replacing it with a larger more adequate drainage system. The project will replace the existing storm sewer system with approximately 7,592 linear feet of reinforced concrete pipe, 1,868 linear feet of reinforced concrete boxes, 24 manholes, and 37 inlets along the length of the project. The project will also involve some minor utility adjustments along with cut and restore of the existing streets. The project may also involve some minor curb and gutter repairs at the locations of the replacement of the inlets.

Project Total \$ 10,000,000

Project ID:	ENG-003-2024	Sources/Funds:	FEMA
Project Name:	5th & 7th Storm Sewer Improvements	Project Manager:	5005-Roberto Hernandez
Project Address:	A section starts at 7th street from East Polk, south 1,910' to	Completion Timeframe:	36 Months

Project Description:

The project will consist of upgrading the existing drainage system by removing the existing antiquated storm sewer drainage system and replacing it with a larger more adequate drainage system. The project will replace the existing storm sewer system with approximately 11,487 linear feet of reinforced concrete pipe, 45 manholes, and 95 inlets along the length of the project. The project will also involve some minor utility adjustments along with cut and restore of the existing streets.

Project Total \$ 10,000,000

Project ID:	ENG-004-2024	Sources/Funds:	TDEM
Project Name:	21st Street Storm Sewer Improvements	Project Manager:	5005-Roberto Hernandez
Project Address:	The project starts at 21st Street and East Austin and	Completion Timeframe:	36 Months

Project Description:

The project will replace approximately 9,678 linear feet of underground stormwater pipes along 21st Street from Austin Avenue to Harrison Avenue. Sizes will vary from 12in to 54in. The drainage area that will be benefited is approximately 143 acres and is divided into two sub-basins, north and south. Both sub-basins will be discharged to the existing Jefferson drainage ditch, which was improved in 2012 and can handle the additional flows. Approximately 25 stormwater manholes and 130 stormwater inlets will be replaced, or new ones will be installed. The project will also include water and wastewater utility adjustments and street restoration as necessary.

Project Total \$ 12,000,000

Project ID:	ENG-005-2024	Sources/Funds:	TDEM
Project Name:	Treasure Hills/25th Street Storm Sewer Improvements	Project Manager:	5005-Roberto Hernandez
Project Address:	Along Treasure Hills Blvd. from Haine Dr., through 25th St. a	Completion Timeframe:	24 Months

Project Description:

This project will see upgrades to the existing compromised storm sewer system to increase capacity, add connectivity to system 018, and improve system hydraulics. The proposed improvements will replace the existing system collection points, conveyance lines, and manholes with new infrastructure. This project will also connect adjoining system 018 which is a system that has failed to relieve flooding on multiple occasions. Due to the shallow nature of the system as constrained by the outfall, the project will incorporate shallow box culverts rather than circular pipe. Associated repair of existing street sections, removal and replacement of curbs, and relocation of utilities will also be included in the project

Project Total \$ 5,000,000

Project ID:	ENG-007-2024	Sources/Funds:	TDEM
Project Name:	Adam's Crossing Subdivision Storm Sewer Improvement Pro	Project Manager:	5005-Roberto Hernandez
Project Address:	At Adam's Crossing Subdivision	Completion Timeframe:	36 Months

Project Description:

The project will consist of upgrading the existing drainage system by removing the existing antiquated storm sewer drainage system and replacing it with a larger more adequate drainage system.

Project Total \$ 4,000,000

Project ID:	ENG-010-2024	Sources/Funds:	FEMA
Project Name:	Ed Carey Storm Sewer System Improvement Project	Project Manager:	5005-Roberto Hernandez
Project Address:	South side of Ed Carey from existing South of Haine North 1,	Completion Timeframe:	48 Months

Project Description:

Improve the existing drainage systems by increasing the capacity of the drainage pipes and replacing the inlets and manholes.

Project Total \$ 15,000,000

Project ID:	FIRE-001-2024	Sources/Funds:	CAP
Project Name:	Fire Station No. 6	Project Manager:	3510-Rafael Balderas
Project Address:	1001 Rangerville Rd.	Completion Timeframe:	12 Months

Project Description:

Fire Station No. 6

Project Total \$ 2,000,000

Project ID:	PARKS-001-2024	Sources/Funds:	GLO Grant
Project Name:	Update Park Master Plan	Project Manager:	7220- Danny Diaz
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Update 6 yrs old Park Master Plan

Project Total \$ 20,000

Project ID:	PARKS-002-2024	Sources/Funds:	TPWD
Project Name:	Kayak Launch (TPWD Match)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

Design and enviromental clearance of a proposed non-motorized boat launching site on the Arroyo Colorado at McCullough Park

Project Total \$ 21,423

Project ID:	PARKS-003-2024	Sources/Funds:	TASA
Project Name:	Arroyo Colorado Trail Extension Phase III (TASA Match)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

Design and environmental clearance feasibility for the construction of a trail extension from McKelvey Park along the Arroyo Colorado to Hugh Ramsey Park.

Project Total \$ 53,234

Project ID:	PARKS-004-2024	Sources/Funds:	CAP
Project Name:	C.B. Wood Parking Lot, Restroom & Pavilion	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	60 Months

Project Description:

Construction of additional parking spaces, the construction of a men/women restroom and a large picnic pavilion.

Project Total \$ 200,000

Project ID:	PARKS-005-2024	Sources/Funds:	CAP
Project Name:	Soccer Complex Field Renovation	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Renovate the 10 soccer fields by removing top 12 inches of bad soil, bringing in conducive soil for resodding with appropriate sports turf.

Project Total \$ 1,600,000

Project ID:	PARKS-006-2024	Sources/Funds:	CAP
Project Name:	Soccer Complex Trail Reconstruction (69,730 sq.ft.)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Reconstruct the trail at the Soccer Complex with curbing on both sides and replacing the surfacing with decomposed granit.

Project Total \$ 70,000

Project ID:	PARKS-007-2024	Sources/Funds:	CAP
Project Name:	Complete the Sports Complex Trail Reconstruction (47,690	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Reconstruct the trail at the Sports Complex with curbing on both sides and replacing the surfacing with decomposed granit.

Project Total \$ 24,000

Project ID:	PARKS-008-2024	Sources/Funds:	CAP
Project Name:	Repave Arroyo Colorado Trail (137,280 sq.ft.)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	60 Months

Project Description:

Resurface the existing 10' trail along the Arroyo Colorado from McKelvey Park to Boggus Ford Dealership.

Project Total \$ 535,400

Project ID:	PARKS-009-2024	Sources/Funds:	CAP
Project Name:	Repave City Lake Trail (33,220 sq.ft.)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Resurface the existing 10' trail along City Lake.

Project Total \$ 185,000

Project ID:	PARKS-010-2024	Sources/Funds:	CAP
Project Name:	Renovate Hugh Ramsey Nature Park Trail (82,900 sq.ft.)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	48 Months

Project Description:

Reconstruct the existing trail by reworking the caliche and creating positive drainage.

Project Total \$ 45,000

Project ID:	PARKS-011-2024	Sources/Funds:	CAP
Project Name:	Retaining Walls at Sports Complex Lake (1190 l.f.)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	48 Months

Project Description:

Install a retaining structure along the shoreline of the lake at Wilson Sports Complex.

Project Total \$ 225,000

Project ID:	PARKS-012-2024	Sources/Funds:	CAP
Project Name:	Retaining Walls at Soccer Complex Lakes (1767 l.f.)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	60 Months

Project Description:

Install a retaining wall along the shoreline of the East Lake.

Project Total \$ 50,000

Project ID:	PARKS-013-2024	Sources/Funds:	CAP
Project Name:	Retaining Walls at Pendleton Park Lake (951 l.f.)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	48 Months

Project Description:

Install a retaining wall along the shoreline of the lake

Project Total \$ 60,000

Project ID:	PARKS-014-2024	Sources/Funds:	CAP
Project Name:	Shade over existing Exercise Equipment (McKelvey, Rangerv	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

Purchase and install shades over the existing exercise equipment at the three park locations.

Project Total \$ 36,000

Project ID:	PARKS-015-2024	Sources/Funds:	CAP
Project Name:	Replace Park Monument Sign for McKelvey, Windsor and Arr	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Purchase and install park signs at the three park locations.

Project Total \$ 112,000

Project ID:	PARKS-016-2024	Sources/Funds:	CAP
Project Name:	Install chain link fencing at Bonham Park. 1500 lf	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Purchase and install chain link fencing along Jefferson Street side of the park.

Project Total \$ 19,000

Project ID:	PARKS-017-2024	Sources/Funds:	CAP
Project Name:	Construct retaining wall for audience seating at Mckelvey Park	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Construct retaining walls to prevent erosion of the soil on the hill and to also serve as audience seating.

Project Total \$ 60,000

Project ID:	PARKS-018-2024	Sources/Funds:	CAP
Project Name:	Replace Splash Pad water features	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	48 Months

Project Description:

Purchase and install the replacement features at the existing splash pad.

Project Total \$ 48,000

Project ID:	PARKS-019-2024	Sources/Funds:	CAP
Project Name:	Replace Parking Lot lights at Soccer Complex	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

Purchase and install the replacement of parking lot lights.

Project Total \$ 23,000

Project ID:	PARKS-020-2024	Sources/Funds:	CAP
Project Name:	Install Sports Field lights for fields at Sports Complex (2 Fields)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	60 Months

Project Description:

Purchase and install sports lighting on the multi-purpose fields.

Project Total \$ 540,000

Project ID:	PARKS-021-2024	Sources/Funds:	CAP
Project Name:	Install fencing for Vestal Park Sports Fields	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

Construction of fencing along the parking lot at Vestal Park.

Project Total \$ 45,000

Project ID:	PARKS-022-2024	Sources/Funds:	CAP
Project Name:	Install Sports Field lights for fields at Soccer Complex (4 Fields)	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Contract the installation of sports lighting for field #3 at Vestal Park.

Project Total \$ 250,000

Project ID:	PARKS-024-2024	Sources/Funds:	CAP
Project Name:	Install Artificial turf at Splash Park	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Contract the installation of artificial turf outside of the splash park at Lon C. Hill.

Project Total \$ 42,000

Project ID:	PARKS-025-2024	Sources/Funds:	CAP
Project Name:	Hugh Ramsey Nature Park Welcome Center	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	60 Months

Project Description:

Design and construct a welcome center at Hugh Ramsey Nature park.

Project Total \$ 400,000

Project ID:	PARKS-026-2024	Sources/Funds:	CAP
Project Name:	Restroom at Lozano Park	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Construct a men and womens restroom structure at Lozano Plaza.

Project Total \$ 400,000

Project ID:	PARKS-027-2024	Sources/Funds:	CAP
Project Name:	Concession at Vestal Park	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Design and construct a concession building at Vestal Park.

Project Total \$ 180,000

Project ID:	PARKS-028-2024	Sources/Funds:	CAP
Project Name:	Concession at Victor Park Football Fields	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

Design and construct a concession building at Victor Park.

Project Total \$ 175,000

Project ID:	PARKS-029-2024	Sources/Funds:	CAP
Project Name:	Parking addition at Victor Park	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

Design and construct additional parking spaces.

Project Total \$ 200,000

Project ID:	PARKS-030-2024	Sources/Funds:	CAP
Project Name:	Replace wood bleachers throughout parks	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	60 Months

Project Description:

Purchase and install alluminum replacement bleachers throughout the parks.

Project Total \$ 90,000

Project ID:	PARKS-031-2024	Sources/Funds:	CAP
Project Name:	Repair roof at Pendleton Pool	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Repair the roof at Pendleton Pool and install mechanical ventilation system.

Project Total \$ 378,500

Project ID:	PARKS-032-2024	Sources/Funds:	CAP
Project Name:	Construct splash pad at Victor Pool	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

Design and construct a splash pad that would connect to Victor Park Pool.

Project Total \$ 180,000

Project ID:	PARKS-033-2024	Sources/Funds:	CAP
Project Name:	Construct ADA wheelchair ramp at Lon C. Hill Pool	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Design and construct an ADA wheelchair ramp at Lon C. Hill Pool

Project Total \$ 42,000

Project ID:	PARKS-034-2024	Sources/Funds:	CAP
Project Name:	Basketball Court at Hunter Park with lights	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	48 Months

Project Description:

Design and construct a lighted basketball court at Hunter Park

Project Total \$ 62,000

Project ID:	PARKS-035-2024	Sources/Funds:	CAP
Project Name:	Basketball Court at Bonham Park with lights	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Design and construct a lighted basketball court at Bonham Park

Project Total \$ 62,000

Project ID:	PARKS-036-2024	Sources/Funds:	CAP
Project Name:	Install shade structure over basketball court at Pendleton Park	Project Manager:	6010- Danny Diaz
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Design and construct a shade structure over the existing basketball court at Pendleton Park.

Project Total \$ 145,000

Project ID:	PLAN-001-2024	Sources/Funds:	CAP
Project Name:	Comprehensive Plan Study	Project Manager:	7001- Ana Hernandez
Project Address:	COH	Completion Timeframe:	12 Months

Project Description:

The scope of work consists of updating the Comprehensive Plan, which is the core policy document of the City's vision, goals, strategies, and implementation measures for growth and prosperity. It is an integrated approach to future development with a focus on the economy, transportation, public services, quality of life, education, housing, civic facilities, land use, public safety, community character, partnerships and civic involvement. Costs will be divided in two Fiscal Years

Project Total \$ 250,000

Project ID:	PBLGD-001-2024	Sources/Funds:	CAP
Project Name:	Replace Ceiling Lights with LED Flat Panels in the Library	Project Manager:	7220- Chris Torres
Project Address:	LIBRARY	Completion Timeframe:	12 Months

Project Description:

Purchase and replace all existing light fixtures on the first and second floor of the library.

Project Total \$ 102,341

Project ID:	PBLGD-002-2024	Sources/Funds:	CAP
Project Name:	Replace Ceiling Tiles for 1st & 2nd Floor of the Library	Project Manager:	7220- Chris Torres
Project Address:	LIBRARY	Completion Timeframe:	12 Months

Project Description:

Replace the existing 2' x 2' ceiling tiles with moisture and mold resistant tiles for the 1st & 2nd floor of Library.

Project Total \$ 187,844

Project ID:	PBLGD-005-2024	Sources/Funds:	CAP
Project Name:	Museum (Paso Real) Building Leveling and Repairs	Project Manager:	7220- Chris Torres
Project Address:	2425 Boxwood St	Completion Timeframe:	12 Months

Project Description:

Construct fire rated walls, install a fire rated door and ceiling, insulate the walls and air condition the room.

Project Total \$ 90,000

Project ID:	PBLGD-006-2024	Sources/Funds:	CAP
Project Name:	Museum (Lon C. Hill) Building Leveling and Repairs	Project Manager:	7220- Chris Torres
Project Address:	2425 Boxwood St	Completion Timeframe:	12 Months

Project Description:

Contract the renovation of the Lon C. Hill historical Building and construct footing and level the building.

Project Total \$ 39,100

Project ID:	PBLGD-008-2024	Sources/Funds:	CAP
Project Name:	Harlingen Outreach (Old Police Dept Bldg)	Project Manager:	7220- Chris Torres
Project Address:	COH	Completion Timeframe:	36 Months

Project Description:

Demolition and create parking for recycling center

Project Total \$ 360,000

Project ID:	PBLGD-009-2024	Sources/Funds:	CAP
Project Name:	Casa Del Sol Roof Repair	Project Manager:	7220- Chris Torres
Project Address:	221 E. Madison Ave.	Completion Timeframe:	24 Months

Project Description:

Contract the roof replacement on the Casa Del Sol Building.

Project Total \$ 157,000

Project ID:	PBLGD-010-2024	Sources/Funds:	CAP
Project Name:	Fire Station #1 Building Renovation	Project Manager:	7220- Chris Torres
Project Address:	FIRE STATION NO 1	Completion Timeframe:	24 Months

Project Description:

Renovate the interior rooms and Restroom/showers of Fire Station #1.

Project Total \$ 62,000

Project ID:	PBLGD-012-2024	Sources/Funds:	CAP
Project Name:	Add to Lon C. Hill Building for Additional Office Space (7,500)	Project Manager:	7220- Chris Torres
Project Address:	502 E. Tyler	Completion Timeframe:	60 Months

Project Description:

Design and construct additional office space by adding to the existing Lon C. Hill Building.

Project Total \$ 2,700,000

Project ID:	PBLGD-013-2024	Sources/Funds:	CAP
Project Name:	Add parking spaces to Lon C. Hill (10,890 sq. ft.)	Project Manager:	7220- Chris Torres
Project Address:	502 E. Tyler	Completion Timeframe:	60 Months

Project Description:

Design and construct additional parking spaces to the existing Lon C. Hill Building parking lot.

Project Total \$ 100,000

Project ID:	PBLGD-014-2024	Sources/Funds:	CAP
Project Name:	Renovate warehouse for storage	Project Manager:	7220- Chris Torres
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Construct addition to the parks and public buildings warehouse space.

Project Total \$ 55,000

Project ID:	PBLGD-015-2024	Sources/Funds:	CAP
Project Name:	LED Informational Sign at City Hall	Project Manager:	7220- Chris Torres
Project Address:	118 E Tyler Ave	Completion Timeframe:	24 Months

Project Description:

Purchase and install a digital LED informational sign at the corner of Commerce St. & Tyler St.

Project Total \$ 50,000

Project ID:	PBLGD-016-2024	Sources/Funds:	CAP
Project Name:	LED Informational Sign at Lon C. Hill	Project Manager:	7220- Chris Torres
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Purchase and install a digital LED informational sign at the corner of Tyler St and 5th street.

Project Total \$ 50,000

Project ID:	PBLGD-017-2024	Sources/Funds:	CAP
Project Name:	Replace Air Condition RTU at Police Department	Project Manager:	7220- Chris Torres
Project Address:	COH	Completion Timeframe:	48 Months

Project Description:

Contract the replacement of Air Condition RTU at the Police Department with R410.

Project Total \$ 175,000

Project ID:	PBLGD-018-2024	Sources/Funds:	CAP
Project Name:	Repair Foundation at Lon C. Hill	Project Manager:	7220- Chris Torres
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Contract the repairs to the foundation at the Lon C. Hill Building by leveling and installing piers underneath the foundation.

Project Total \$ 65,000

Project ID:	PBLGD-019-2024	Sources/Funds:	CAP
Project Name:	Resurface Parking Lot at City Hall	Project Manager:	7220- Chris Torres
Project Address:	118 E Tyler Ave	Completion Timeframe:	24 Months

Project Description:

Contract the services to add drainage and resurface to the parking lot next to City Hall.

Project Total \$ 100,000

Project ID:	PBLGD-020-2024	Sources/Funds:	CAP
Project Name:	Replace sewer line to Harlingen Library	Project Manager:	7220- Chris Torres
Project Address:	LIBRARY	Completion Timeframe:	24 Months

Project Description:

Contract the replacement of the main sewer line that serves the library with a 6" line.

Project Total \$ 33,350

Project ID:	PBLGD-021-2024	Sources/Funds:	CAP
Project Name:	Upgrade Ecostruxture (Automated A/C controls) to add EOC	Project Manager:	7220- Chris Torres
Project Address:	COH	Completion Timeframe:	24 Months

Project Description:

Upgrade Ecostruxture (Automated A/C controls) to add EOC (Emergency Operations Center)

Project Total \$ 65,000

Project ID:	PBLGD-022-2024	Sources/Funds:	CAP
Project Name:	Museum Building Reroofing/windstorm rating	Project Manager:	7220- Chris Torres
Project Address:	2425 Boxwood St	Completion Timeframe:	36 Months

Project Description:

Reroof museum main building and windstorm rating

Project Total \$ 150,000

Project ID:	PBLGD-023-2024	Sources/Funds:	CAP
Project Name:	Museum Hospital Remodel	Project Manager:	7220- Chris Torres
Project Address:	2425 Boxwood St	Completion Timeframe:	48 Months

Project Description:

Museum Hospital Reroofing, doors, windows, refinish interior and exterior wood floors

Project Total \$ 348,000

Project ID:	PBLGD	Sources/Funds:	CAP
Project Name:	City Hall Restrooms	Project Manager:	7220- Chris Torres
Project Address:	118 E. Tyler Ave	Completion Timeframe:	12 Months

Project Description:

Complete renovation of 4 restrooms at City Hall. (2) Men's restrooms and (2) Women's restrooms. 1st and 2nd floor.

Project Total \$ 160,000

Project ID:	PBLGD	Sources/Funds:	CAP
Project Name:	Lon C. Hill Restrooms	Project Manager:	7220- Chris Torres
Project Address:	502 E. Tyler	Completion Timeframe:	12 Months

Project Description:

Complete renovation of the Men's and Women's restroom at Lon C. Hill

Project Total \$ 160,000

Project ID:	PBLGD	Sources/Funds:	CAP
Project Name:	Cultural Arts Kitchen Renovateion	Project Manager:	7220- Chris Torres
Project Address:	576 '76 Drive	Completion Timeframe:	12 Months

Project Description:

Renovate the kitchen area in Cultural Arts Center

Project Total \$ 50,000

Project ID:	PBLGD	Sources/Funds:	CAP
Project Name:	City Hall Roof	Project Manager:	7220- Chris Torres
Project Address:	118 E. Tyler Ave	Completion Timeframe:	12 Months

Project Description:

Replace roof at City Hall

Project Total \$ 180,000

Project ID:	PBLGD	Sources/Funds:	CAP
Project Name:	PD Roof Top Units	Project Manager:	7220- Chris Torres
Project Address:	1018 Fair Park Blvd	Completion Timeframe:	12 Months
Project Description:			
Replace RTU for Police Department.			

Project Total \$ 150,000

Project ID:	PW-001-2024	Sources/Funds:	CAP
Project Name:	Public Works Building Renovation @ 404 S. 54th St	Project Manager:	7220- Chris Torres
Project Address:	404 S. 54TH ST	Completion Timeframe:	48 Months
Project Description:			

Replacing roof of the admin. Bldg, shop area, traffic signals, purchasing building, and vehicle canopy area. Replace sheet rock inside the three buildings that were damaged due to water coming in through the brick , roof, and windows. Reseal brick to avoid water seepage in to buildings . Enclose the canopy area to convert into a large enclosed room to accomodate for weather, special events, etc.

Project Total \$ 500,000

Project ID:	SPEC-001-2024	Sources/Funds:	LRGVDC/FTA
Project Name:	Transit Bus Terminal	Project Manager:	1305- Ana Hernandez
Project Address:	201 North T St.	Completion Timeframe:	18 Months
Project Description:			

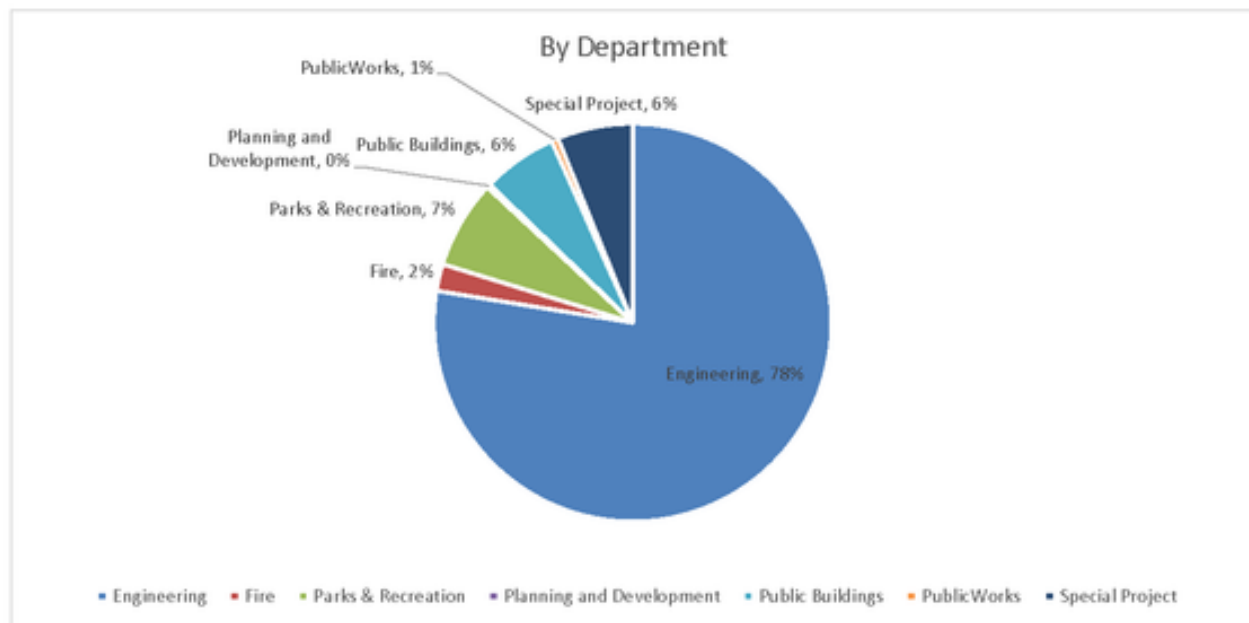
Harlingen Transit Bus Terminal LRGVDC TX-2021-064-00. Building of seven buses terminals.1.8-acre site with access to the area's highway system

Project Total \$ 5,627,452

Total Projects \$ 91,545,644

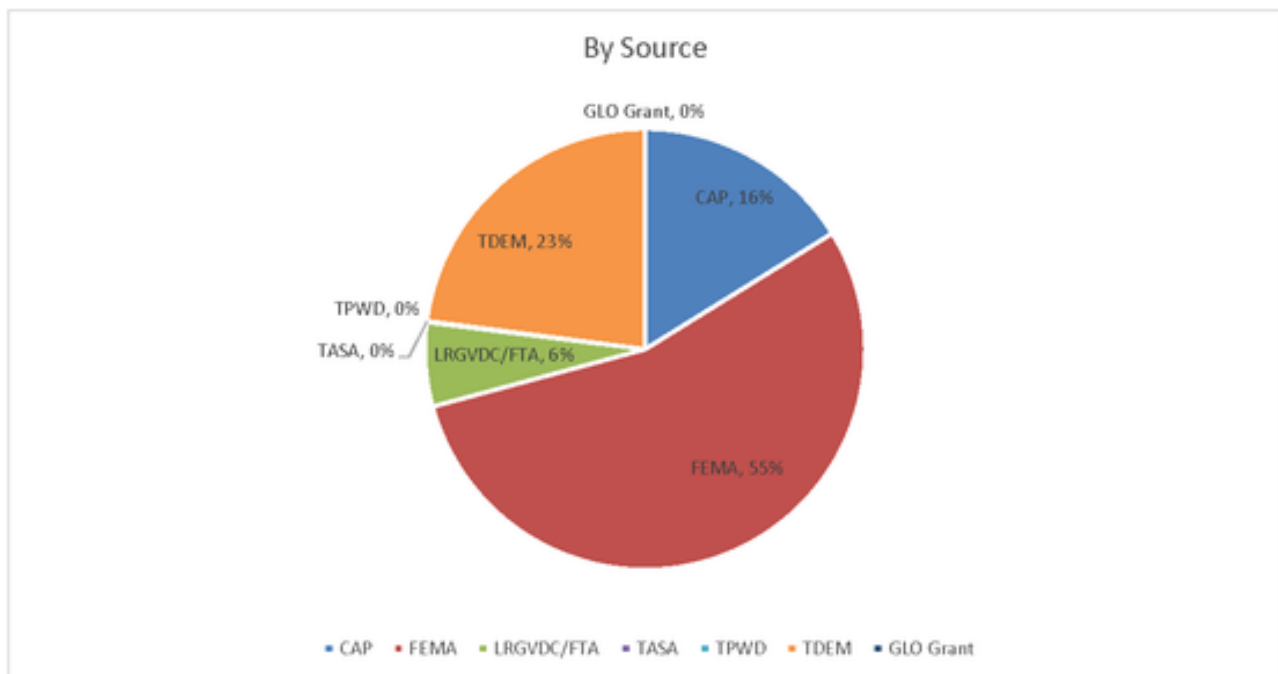
CIP BY DEPARTMENT

Row Labels	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Engineering	\$ 31,232,466.65	\$ 7,089,389.65	\$ 25,905,271.70	\$ 5,627,125.00	\$ 1,145,747.00	\$ 71,000,000.00
Fire	2,000,000.00					2,000,000.00
Parks & Recreat	2,490,157.00	1,301,000.00	835,000.00	1,937,400.00	15,000.00	6,578,557.00
Planning and De	250,000.00					250,000.00
Public Buildings		352,341.00	1,737,294.00	3,170,000.00	330,000.00	5,589,635.00
PublicWorks			500,000.00			500,000.00
Special Project		5,627,452.00				5,627,452.00
Grand Total	\$ 35,972,623.65	\$ 14,370,182.65	\$ 28,977,565.70	\$ 10,734,525.00	\$ 1,490,747.00	\$ 91,545,644.00



CIP FUNDING BY SOURCE

Row Labels	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CAP	\$ 4,645,500.00	\$ 1,653,341.00	\$ 3,072,294.00	\$ 5,107,400.00	\$ 345,000.00	\$ 14,823,535.00
FEMA	26,065,744.00	4,250,061.00	12,911,323.00	5,627,125.00	1,145,747.00	50,000,000.00
LRGVDC/FTA		5,627,452.00				5,627,452.00
TASA	53,234.00					53,234.00
TPWD	21,423.00					21,423.00
TDEM	5,166,722.65	2,839,328.65	12,993,948.70			21,000,000.00
GLO Grant	20,000.00					20,000.00
Grand Total	\$ 35,972,623.65	\$ 14,370,182.65	\$ 28,977,565.70	\$ 10,734,525.00	\$ 1,490,747.00	\$ 91,545,644.00



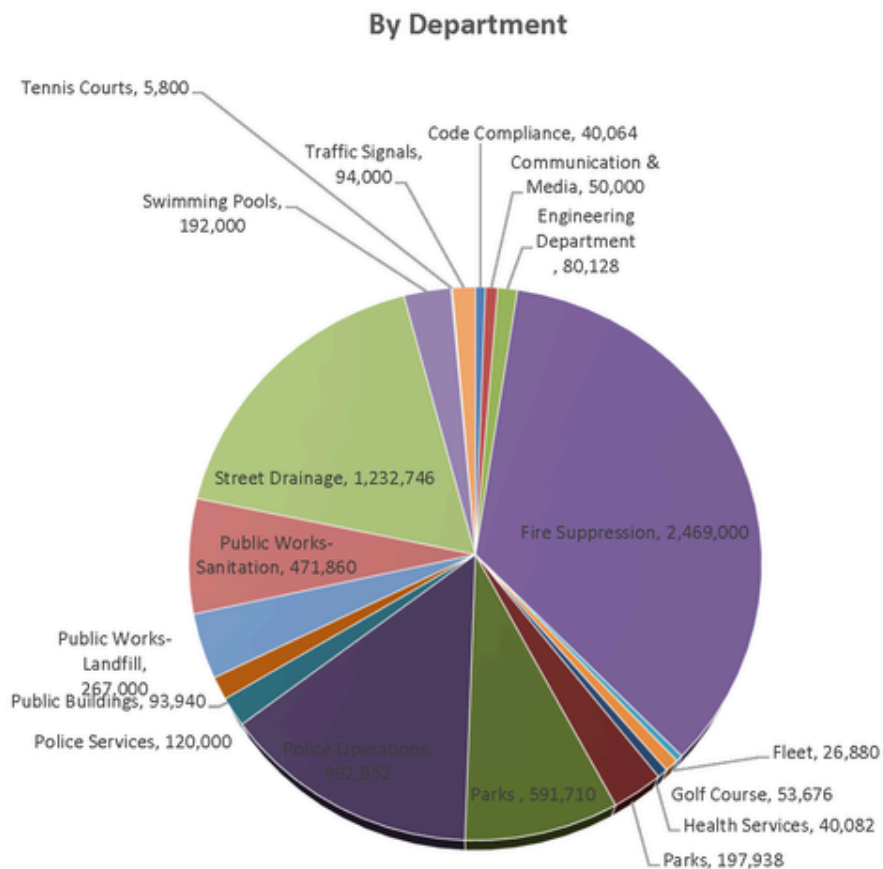
5 Year Equipment/Single Purchase Plan

Fund	Department	Equipment/Project Name	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
General	Police Operations	AXON Taser10 with battery pack & handle bundle 5 yr lease to own	97,488	97,488	97,488	97,488		389,952
General	Police Operations	Car Hauler w/Winch	7,000					7,000
General	Police Operations	F-150 Police Responder 4x4(5)	300,000					300,000
General	Police Operations	F-150 4x4 Ecoboost(3)	165,000					165,000
General	Police Operations	F-250 4x4 Turbo Diesel(1)	66,000					66,000
General	Police Operations	F-150 4x2 Extended Cab for Evidence(1)	50,000					50,000
General	Police Operations	Pass thru evidence refrigerator	15,000					15,000
General	Police Services	Uninterruptible power supply replacement (3)	120,000					120,000
General	Fire Suppression	Replace Current Engine 1(2015)	1,200,000					1,200,000
General	Fire Suppression	Replace Current Engine 2	1,200,000					1,200,000
General	Fire Suppression	Compressor Station 1	44,000					44,000
General	Fire Suppression	Bunker Gear Dryer	25,000					25,000
General	Engineering Department	Ford Ranger 4x4(2)	80,128					80,128
General	Traffic Signals	School Zone Flashers	12,000					12,000
General	Traffic Signals	Striping machine attachment	82,000					82,000
General	Street Drainage	F-150 Crew cab	51,028					51,028
General	Street Drainage	Boom Mower	299,000					299,000
General	Street Drainage	Loader	216,453					216,453
General	Street Drainage	Backhoe	146,710					146,710
General	Street Drainage	Dozer	244,555					244,555
General	Street Drainage	Excavator	275,000					275,000
General	Parks	Replace the electrical service at Victor Park baseball fields. Electrical service that supplies concession and sports lighting is non compliant & needs a complete overhaul	92,000					92,000
General	Parks	Wilson Sports Complex shade structures for bleachers at softball fields	52,000					52,000
General	Parks	Park cameras for Wilson Sports Complex, Pendleton Park and Victor Park	89,710					89,710

Fund	Department	Equipment/Project Name	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
General	Parks	Install monument park signage(3 parks)Mckelvey, Winsor and Gutierrez Park	18,000					18,000
General	Parks	11 solar light kits/poles for playground systems	50,000					50,000
General	Parks	Park on Stuart Place	200,000					200,000
General	Parks	Vestal Park	90,000					90,000
General	Parks	Ford F-150 Supercab truck(2)	80,164					80,164
General	Parks	Ford F-250 Crew cab (2)	117,774					117,774
General	Swimming Pools	Replace diving boards at Pendleton Pool and Victor Pool	135,000					135,000
General	Swimming Pools	Replace ADA Lifts	7,000					7,000
General	Swimming Pools	Replace Boiler at Pendleton Pool	50,000					50,000
General	Code Compliance	Ford Ranger 4x4	40,064					40,064
General	Health Services	Ford F-150 Supercab truck(2)	40,082					40,082
General	Public Buildings	Cameras for Recycling Center	3,740					3,740
General	Public Buildings	Replace Fire Alarm System at PD	37,275					37,275
General	Public Buildings	Replace AC unit at Public Works 2 ton	8,100					8,100
General	Public Buildings	Replace AC unit at Public Works 2.5 ton	8,600					8,600
General	Public Buildings	Carpentry Workshop	36,225					36,225
Tennis Court Fund	Tennis Courts	Bleachers	5,800					5,800
PEG Program	Communication & Media	Capital Outlay Equipment	50,000					50,000
Sanitation	Public Works-Sanitation	Renovation to Public Works employee men's restroom	65,000					65,000
Sanitation	Public Works-Sanitation	Gator	13,260					13,260
Sanitation	Public Works-Sanitation	Commercial Sideload	380,000					380,000
Sanitation	Public Works-Sanitation	500 gal. water trailer with 2700 PSI pressure washer	13,600					13,600
Sanitation	Public Works-Landfill	Roll-off truck	267,000					267,000
Golf Course	Golf Course	John Deere 2400 Precision cut Triplex Mower	43,992					43,992
Golf Course	Golf Course	John Deere Set of 3 quick-adjust 5 vertical	9,684					9,684
Internal Services	Fleet	Wheel Lift	26,880					26,880
Totals			6,727,312	97,488	97,488	97,488		7,019,776

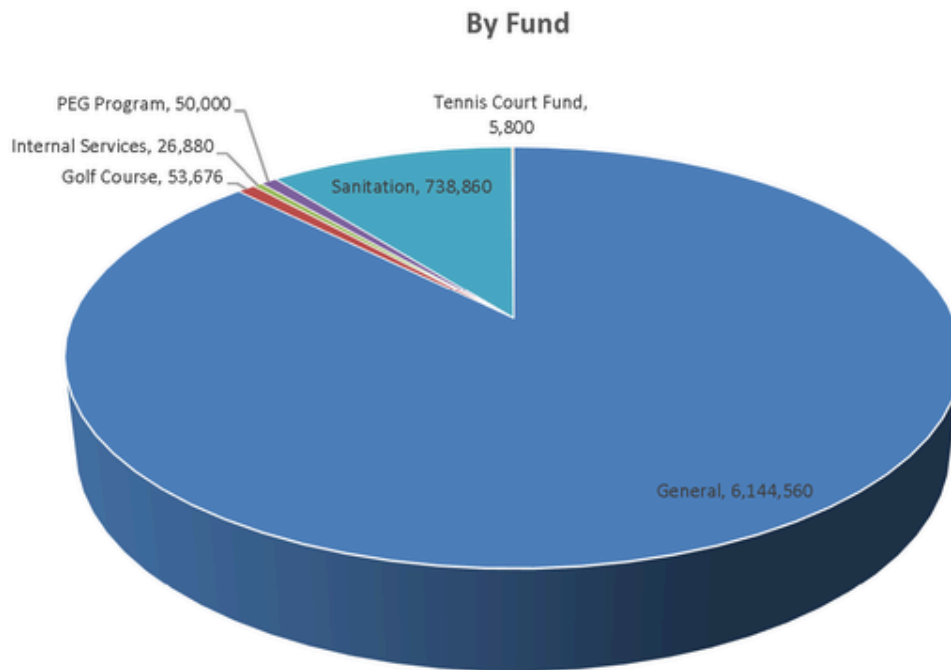
Summary by Department

Row Labels	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Code Compliance	40,064					40,064
Communication & Media	50,000					50,000
Engineering Department	80,128					80,128
Fire Suppression	2,469,000					2,469,000
Fleet	26,880					26,880
Golf Course	53,676					53,676
Health Services	40,082					40,082
Parks	197,938					197,938
Parks	591,710					591,710
Police Operations	700,488	97,488.00	97,488.00	97,488.00		992,952
Police Services	120,000					120,000
Public Buildings	93,940					93,940
Public Works-Landfill	267,000					267,000
Public Works-Sanitation	471,860					471,860
Street Drainage	1,232,746					1,232,746
Swimming Pools	192,000					192,000
Tennis Courts	5,800					5,800
Traffic Signals	94,000					94,000
Grand Total	6,727,312	97,488.00	97,488.00	97,488.00		7,019,776



Summary by Fund

Row Labels	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
General	5,852,096	97,488.00	97,488.00	97,488.00		6,144,560
Golf Course	53,676					53,676
Internal Services	26,880					26,880
PEG Program	50,000					50,000
Sanitation	738,860					738,860
Tennis Court Fund	5,800					5,800
Grand Total	6,727,312	97,488.00	97,488.00	97,488.00		7,019,776





Component Unit Budget Approval

Each component unit prepares and adopts its annual budget through its respective governing board. Following board approval, each component unit budget is presented to the City Commission for ratification by City resolution. Component unit budgets are approved independently and are not consolidated into the City's operating budget; they are presented for informational and oversight purposes.

Harlingen Waterworks System (HWWS)

Waterworks and Wastewater System Fund is a component unit, which accounts for the operation of the Waterworks and Wastewater system. A board separate from the City Commission controls this component unit.

HWWS Summary of Revenues & Expenditures

	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATED FY 2024-25	APPROVED FY 2025-26
<u>OPERATING REVENUES</u>				
Base Charges - Water	\$ 3,426,356	\$ 3,688,601	\$ 4,182,440	\$ 3,725,487
Base Charges - Sewer	2,224,017	2,436,178	2,651,363	2,460,540
Consumption Charges - Water	6,535,626	7,367,476	6,188,846	7,441,151
Consumption Charges - Sewer	8,545,582	8,859,390	8,977,473	8,947,984
Fuel Adjustment	358,589	-	-	-
Sales to Other Entities - Water	831,452	790,433	957,844	864,337
Sales to Other Entities - Sewer	327,621	373,088	461,844	376,819
Late Payment Penalties	313,991	319,732	226,353	322,930
Disconnect Fees	184,494	215,667	195,501	217,824
Service Fees	75,367	79,457	74,855	80,252
Pretreatment Testing Chgs - Sewer	12,684	14,188	9,616	14,330
Industrial Surcharges - Sewer	133,453	131,116	125,439	132,427
Lifeline Discount			(18,432)	
TOTAL OPERATING REVENUES	22,969,232	24,275,326	24,033,142	24,584,081
<u>OPERATING EXPENSES</u>				
Personnel Services	9,274,518	12,431,795	11,585,871	13,127,631
Contractual Services	4,426,311	4,926,087	4,472,536	5,053,882
Maintenance & Supplies	4,638,828	5,486,337	4,467,942	5,550,400
Other Charges	152,690	241,620	145,983	232,770
Depreciation	4,018,118	4,155,834	4,673,857	4,271,252
TOTAL OPERATING EXPENSES	22,510,465	27,241,673	25,346,189	28,235,935
INCREASE (DECREASE) FROM OPERATIONS	458,767	(2,966,347)	(1,313,047)	(3,651,854)
<u>NON-OPERATING REVENUES</u>				
Impact Fees - Water	526,122	256,443	687,980	259,007
Impact Fees - Sewer	649,118	335,387	920,533	338,741
Investment Earnings	2,238,774	1,500,000	2,362,138	2,032,000
Tap Fees	127,516	60,800	219,584	60,800
Front Footage/Tie in Charges	271,380	50,000	102,371	50,000
Inspection Fees	191,737	30,603	63,156	30,909
Backflow Prevention Fees	42,684	30,497	42,760	30,802
Rental Income	66,539	62,000	55,880	62,000
Garbage Billing Fee	75,000	75,000	75,000	75,000
Miscellaneous	3,245,338	188,742	1,088,650	188,994
TOTAL NON-OPERATING REVENUES	7,434,208	2,589,472	5,618,052	3,128,253
<u>NON-OPERATING EXPENSES</u>				
Interest Expense	758,576	835,551	742,887	729,889
INCREASE (DECREASE) IN NET ASSETS	\$ 7,134,399	\$ (1,212,426)	\$ 3,562,118	\$ (1,253,490)

HWWS Debt Service

The Harlingen Water Works Debt Service Fund is used to account for the accumulation of resources and the payment of revenue bond principal and interest from governmental resources when Harlingen Water Works Service is obligated in some manner for the payment.

DEBT SERVICE REQUIREMENTS TO MATURITY BY FISCAL YEAR SOURCE OF FUNDING - WATER & SEWER SYSTEM REVENUE

FISCAL YEAR ENDING 09/30	2015A		2015B		2019	
	REFUNDING REVENUE BONDS		REFUNDING REVENUE BONDS		REFUNDING BONDS	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
2025	560,000	258,212	275,000	61,338	260,000	150,775
2026	580,000	241,113	280,000	53,012	280,000	137,275
2027	595,000	223,487	295,000	44,388	290,000	123,025
2028	615,000	205,338	300,000	35,462	305,000	108,150
2029	635,000	186,587	320,000	26,163	325,000	92,400
2030	650,000	166,907	330,000	16,206	340,000	75,775
2031	675,000	145,781	340,000	5,525	355,000	58,400
2032	695,000	122,650	-	-	370,000	44,900
2033	720,000	97,887	-	-	375,000	35,588
2034	745,000	71,785	-	-	385,000	26,088
2035	775,000	44,234	-	-	400,000	16,275
2036	805,000	15,094	-	-	410,000	5,638
			-	-	-	-
	\$ 8,050,000	\$ 1,779,075	\$ 2,140,000	\$ 242,094	\$ 4,095,000	\$ 874,288

FISCAL YEAR ENDING 09/30	2024		2025		TOTAL DEBT	TOTAL DEBT	TOTAL PRINCIPAL & INTEREST
	TWDB LOAN BONDS		TWDB LSL BONDS		PRINCIPAL	INTEREST	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST			
2025	-	162,691	-	-	1,095,000	633,016	1,728,016
2026	245,000	225,628	55,000	-	1,440,000	657,028	2,097,028
2027	250,000	221,062	55,000	-	1,485,000	611,962	2,096,962
2028	255,000	216,505	55,000	-	1,530,000	565,455	2,095,455
2029	260,000	211,947	55,000	-	1,595,000	517,097	2,112,097
2030	265,000	207,327	55,000	-	1,640,000	466,215	2,106,215
2031	270,000	202,646	55,000	-	1,695,000	412,352	2,107,352
2032	270,000	197,908	55,000	-	1,390,000	365,458	1,755,458
2033	275,000	193,125	55,000	-	1,425,000	326,600	1,751,600
2034	280,000	188,255	50,000	-	1,460,000	286,128	1,746,128
2035	285,000	183,269	50,000	-	1,510,000	243,778	1,753,778
2036	290,000	178,021	50,000	-	1,555,000	198,752	1,753,752
2037	300,000	172,340	50,000	-	350,000	172,340	522,340
2038	305,000	166,228	50,000	-	355,000	166,228	521,228
2039	310,000	159,739	50,000	-	360,000	159,739	519,739
2040	315,000	152,894	50,000	-	365,000	152,894	517,894
2041	325,000	145,644	50,000	-	375,000	145,644	520,644
2042	330,000	137,980	-	-	330,000	137,980	467,980
2043	340,000	129,939	-	-	340,000	129,939	469,939
2044	350,000	121,502	-	-	350,000	121,502	471,502
2045	355,000	112,742	-	-	355,000	112,742	467,742
2046	365,000	103,687	-	-	365,000	103,687	468,687
2047	375,000	94,270	-	-	375,000	94,270	469,270
2048	385,000	84,484	-	-	385,000	84,484	469,484
2049	395,000	74,364	-	-	395,000	74,364	469,364
2050	405,000	63,903	-	-	405,000	63,903	468,903
2051	415,000	53,099	-	-	415,000	53,099	468,099
2052	430,000	41,924	-	-	430,000	41,924	471,924
2053	440,000	30,374	-	-	440,000	30,374	470,374
2054	450,000	18,492	-	-	450,000	18,492	468,492
2055	465,000	6,231	-	-	465,000	6,231	471,231
	\$ 10,000,000	\$ 4,258,215	\$ 840,000	\$ -	\$ 25,125,000	\$ 7,153,672	\$ 32,278,672

HWWS - WATERWORKS

The Harlingen Waterworks System is a municipally owned enterprise operated by a Board of Trustees, which is appointed by the elected commission of the City of Harlingen. The operation of this system is financed with revenues generated from water and wastewater services. The General Manager, hired by the Utility Board of Trustees, is in charge of the overall day-to-day operations of the system. The mission of the Administration Department is to provide direction, leadership, and coordination of all System functions and activities. Under the guidance of the General Manager, the department develops proposed operating and capital budgets, as well as immediate and long-term capital improvement programs.

Program Goal

To provide safe and sufficient water, to ensure environmental quality and public health, and to strive for higher levels of customer service. Provide a work environment that respects individual contributions in order to maintain quality personnel. Provide long-range planning for continued growth.

HWWS-Waterworks Revenues & Expenses

DESCRIPTION	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATED FY 2024-25	APPROVED FY 2025-26
OPERATING REVENUES				
Base Charges - Water	\$ 3,426,356	\$ 3,688,601	\$ 4,182,440	\$ 3,725,487
Consumption Charges - Water	6,535,626	7,367,476	6,188,846	7,441,151
Fuel Adjustment	183,446	-	-	-
Sales to Other Entities - Water	831,452	790,433	957,844	864,337
Late Payment Penalties	156,962	159,978	118,421	161,578
Disconnect Fees	184,494	215,667	195,501	217,824
Service Fees	75,367	79,457	74,855	80,252
Lifeline Discount			(9,216)	
TOTAL OPERATING REVENUES	11,393,703	12,301,612	11,708,691	12,490,629
OPERATING EXPENSES				
Personnel Services	3,871,609	6,307,197	5,474,891	6,456,341
Contractual Services	3,219,140	3,300,467	3,154,432	3,335,829
Maintenance & Supplies	2,753,782	3,185,850	2,487,688	3,194,800
Other Charges	76,433	107,470	29,544	100,520
Depreciation	2,060,501	2,107,754	2,593,139	2,153,616
TOTAL OPERATING EXPENSES	11,981,465	15,008,738	13,739,694	15,241,106
INCREASE (DECREASE) FROM OPERATING	(587,762)	(2,707,126)	(2,031,003)	(2,750,477)
NON-OPERATING REVENUES				
Impact Fees - Water	526,122	256,443	687,980	259,007
Investment Earnings	1,092,183	750,000	1,143,676	1,016,000
Tap Fees	114,462	60,800	199,165	60,800
Front Footage	21,029	20,000	33,146	20,000
Inspection Fees	110,675	10,303	62,281	10,504
Backflow Prevention Fees	42,684	30,497	42,760	30,802
Rental Income	32,645	31,000	27,940	31,000
Garbage Billing Fee	37,500	37,500	37,500	37,500
Miscellaneous	477,047	48,742	116,795	48,794
TOTAL NON-OPERATING REVENUES	2,454,347	1,245,285	2,351,243	1,514,407
NON-OPERATING EXPENSES				
Interest Expense	379,289	417,318	370,631	364,945
INCREASE (DECREASE) IN NET ASSETS	\$ 1,487,296	\$ (1,879,159)	\$ (50,391)	\$ (1,601,015)

HWWS - Wastewater

The wastewater collection department is responsible for the repair, replacement and the installation of sewer lines, lift stations and manholes; air testing sewer lines in new subdivisions to ensure compliance with local, state, and federal guidelines; and investigating and resolving customer complaints pertaining to sewer back-ups and sewer odors. When applicable, the department is called upon to assess any damages resulting from sewer blockages. The department videotapes sewer lines to check for needed repair or replacement; grout sewer manholes; repairs damaged sewer lines, and broken force mains.

Program Goals

To perform preventive maintenance on all wastewater collection lines and lift stations within the City to prevent inconvenience to customers. To keep personnel updated on revisions to local, state, and federal regulations. To handle customer complaints in an efficient and effective manner.

HWWS - Wastewater Revenues & Expenses

	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATED FY 2024-25	APPROVED FY 2025-26
<u>OPERATING REVENUES</u>				
Base Charges - Sewer	\$ 2,224,017	\$ 2,436,178	\$ 2,651,363	\$ 2,460,540
Consumption Charges - Sewer	8,545,582	8,859,390	8,977,473	8,947,984
Fuel Adjustment	175,143	-	-	-
Sales to Other Entities - Sewer	327,621	373,088	461,844	376,819
Late Payment Penalties	157,029	159,754	107,932	161,352
Pretreatment Testing Chgs - Sewer	12,684	14,188	9,616	14,330
Industrial Surcharges - Sewer	133,453	131,116	125,439	132,427
Lifeline Discount - Sewer	-	-	(9,216)	-
TOTAL OPERATING REVENUES	11,575,529	11,973,714	12,324,451	12,093,452
<u>OPERATING EXPENSES</u>				
Personnel Services	5,402,909	6,124,598	6,110,980	6,671,290
Contractual Services	1,207,171	1,625,620	1,318,104	1,718,053
Maintenance & Supplies	1,885,046	2,300,487	1,980,254	2,355,600
Other Charges	76,257	134,150	116,439	132,250
Depreciation	1,957,617	2,048,080	2,080,718	2,117,636
TOTAL OPERATING EXPENSES	10,529,000	12,232,935	11,606,495	12,994,829
INCREASE FROM OPERATIONS	1,046,529	(259,221)	717,956	(901,377)
<u>NON-OPERATING REVENUES</u>				
Impact Fees - Sewer	649,118	335,387	920,533	338,741
Investment Earnings	1,146,591	750,000	1,218,462	1,016,000
Tap Fees	13,054	-	20,419	-
Tie in Charges	250,351	30,000	69,225	30,000
Inspection Fees	81,062	20,300	875	20,405
Rental Income	33,894	31,000	27,940	31,000
Garbage Billing Fee	37,500	37,500	37,500	37,500
Miscellaneous	2,768,291	140,000	971,855	140,200
TOTAL NON-OPERATING REVENUE	4,979,861	1,344,187	3,266,809	1,613,846
<u>NON-OPERATING EXPENSES</u>				
Interest Expense	379,287	418,233	372,256	364,944
INCREASE IN NET ASSETS	\$ 5,647,103	\$ 666,733	\$ 3,612,509	\$ 347,525

Valley International Airport (VIA)

Valley International Airport (VIA) is a component unit, a legally separate organization that the City of Harlingen must include as part of its financial reporting entity for fair presentation. A board independent of the City Commission governs this component unit. Revenues are generated through the commercial use of the Terminal Building, Terminal Support, Airfield, and Industrial Park. The Airport's chief administrator is the Director of Aviation, appointed by the Airport Board, whose members are appointed by the Mayor and City Commissioners.

Commercial airline services are provided by Southwest Airlines, United Airlines, and American Airlines, with seasonal service offered by Delta and Sun Country Airlines. Air cargo flights are operated by Southwest Airlines, DHL Express, and FedEx.

Vision Statement

Valley International Airport aims to be the premier aviation gateway in South Texas, delivering global air access for the Rio Grande Valley through superior operations, safety, and high-quality air transportation services.

Mission Statement

The Harlingen Airport Board, in close collaboration with key stakeholders, is dedicated to delivering excellence in air transportation services by ensuring accessible, functional, safe, and efficient operations and facilities. The Board promotes aviation and non-aviation development, economic growth through strategic investments, and supports innovative initiatives that offer excellent value to customers and partners, enhancing Valley International Airport as a self-sustaining enterprise.

Program Goals

Valley International Airport's current growth trend aligns with its goal of providing the Rio Grande Valley with superior air travel services for both passengers and air cargo. With a strong financial foundation, room for expansion, and a business-oriented board of directors, the airport is well-positioned to capitalize on emerging opportunities.

Significant Accomplishments

- Air Traffic Control Tower secured funding, construction ongoing

Significant Initiatives/Projects - In Process

- Continued negotiations - Air Service Development
- U.S. Designated Port of Entry Status

- Harlingen Aeroplex Development
- Leasing initiatives
- Air Traffic Control Tower Construction
- RWY 36L & TWY A Rehab – flood damage
- Airport Master Plan
- Replace airfield electrical

Future Challenges/Projects

- Establish VIA as the RGV's Regional Airport
- Address Air Carrier deficiencies
- Sustain and attract new air service
- Negotiate new contracts – Building Leases
- Compliance with FAA Land and Lease Audit
- Marketing Harlingen Aeroplex to prospective businesses
- Lease Harlingen Aerospace Center
- Revenue diversification and expenditure controls
- Final FAA Certification of Engine Test Cell Facility

Financial Highlights

The Fiscal Year 2026 Budget underscores Valley International Airport's commitment to maintaining a safe, secure, customer-friendly, and self-sustaining facility.

2026 Budget

- Budgeted revenue is \$9.4 million, reflecting a \$0.3 million increase from the previous Mid-Year, driven by airline contracts and improved parking rates, offset by the expiration of the ULA contract.
- Budgeted operating expenses are \$9.4 million, a decrease of \$0.2 million from the previous Mid-Year.

Capital Expense and Improvement Projects

- Capital Purchases consist of equipment and improvements for various airport departments, including Hangar Renovations and various maintenance equipment.
- Capital Improvements include RWY 36L & TWY A Rehab plus Replacing airfield electrical.

Cash Flow

- Beginning cash and investment balances are approximately \$10.1 million.
- Cash sources total \$31.0 million include Operations, PFCs, Interest, and Grants.
- Cash uses total \$31.6 million include Operations, Capital Expenses, and Capital Improvements.
- Ending cash and investment balances are projected at approximately \$9.5 million.

PERFORMANCE INDICATORS

	<u>ACTUAL FY 2024</u>	<u>MID YEAR FY 2025</u>	<u>BUDGET FY 2026</u>
<u>EFFECTIVENESS</u>			
Passenger enplanements	513,294	485,267	517,344
Passenger deplanements	404,071	450,000	500,000
Cargo pounds-enplaned and deplaned	59,879,383	57,643,464	57,000,000
<u>EFFICIENCY</u>			
Airline cost per enplaned passenger	\$4.01	\$4.86	\$4.62
<u>OUTPUT</u>			
Number of capital projects completed	1	0	1

VIA-STATEMENTS OF REVENUE, EXPENSE AND CHANGES IN NET ASSETS

	ACTUAL 2024	Mid Year 2025	BUDGET 2026
<u>REVENUES:</u>			
Terminal Building	\$4,074,653	\$4,323,813	\$4,564,999
Airfield	928,224	987,022	1,009,634
Industrial Park	1,255,263	856,143	812,541
Terminal Support	2,882,127	2,953,073	3,000,973
TOTAL OPERATING REVENUES	<u>\$9,140,267</u>	<u>\$9,120,051</u>	<u>\$9,388,147</u>
<u>EXPENSES:</u>			
Personnel Services	\$3,905,009	\$4,384,448	\$4,381,302
Contracted Services	3,442,200	3,501,738	3,469,711
Materials and Supplies	750,393	801,999	802,000
Other Expenses	800,865	912,410	765,000
TOTAL OPERATING EXPENSES	<u>\$8,898,467</u>	<u>\$9,600,595</u>	<u>\$9,418,013</u>
OPERATING INCOME BEFORE DEPRECIATION	\$241,800	(\$480,543)	(\$29,866)
Depreciation Expense	10,738,843	11,160,000	11,160,000
Operating Income/(Loss)	<u>(\$10,497,043)</u>	<u>(\$11,640,543)</u>	<u>(\$11,189,866)</u>
Non-Operating Rev (Exp)	\$946,880	\$2,236,602	\$60,000
Capital Contributions	11,875,260	4,691,982	21,541,303
INCREASE IN NET ASSETS	<u>\$2,325,096</u>	<u>(\$4,711,960)</u>	<u>\$10,411,437</u>

Harlingen Economic Development Corporation (HEDC)

Harlingen Economic Development Corporation, Inc. (HEDC) is used to account for 75% of the special $\frac{1}{2}$ cent sales tax with expenditures to promote economic and industrial activity within the City of Harlingen. The collection of $\frac{1}{2}$ cent sales tax for economic and industrial purposes commenced during the fiscal year beginning October 1, 1990.

The Board of Directors is appointed by the City Commission and functions as the decision/policy-making body for activities related to this component unit subject to some prior Commission approval. Prior to fiscal year 2008, City management and City staff ran the HEDC operations. With the approval of the HEDC board, a director and three staff positions were hired in FY 2008 solely for the administration and operations of the HEDC.

**CITY OF HARLINGEN
HARLINGEN ECONOMIC DEVELOPMENT CORPORATION**

DESCRIPTION	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted
REVENUES:				
Sales Taxes	\$6,241,728	\$6,438,095	\$6,771,972	\$7,040,001
Rentals	932,337	703,845	678,055	678,055
CITY	-	130,435	142,588	335,280
Intergovernmental	-	-	439,665	1,207,934
Investments	582,188	799,710	678,875	598,157
Various	100,000	101,609	87,677	229,210
Transfers	278,958	218,841	186,989	-
TOTAL REVENUES	\$ 8,135,211	\$ 8,392,535	\$ 8,985,821	\$ 10,088,637
EXPENDITURES:				
Administration	\$ 1,451,087	\$ 1,495,757	\$ 1,395,900	\$ 1,747,419
Marketing	194,353	223,853	281,672	420,200
Direct Business Incentive	1,375,396	1,633,471	1,361,388	862,000
Operations	-	782,256	-	-
Other	474,547	302,760	1,429,253	6,466,916
Debt Service	2,386,495	3,803,384	2,399,768	673,215
TOTAL EXPENDITURES	\$ 5,881,878	\$ 8,241,481	\$ 6,867,981	\$ 10,169,750
Excess Revenues Over/(Under)	2,253,333	151,054	2,117,840	(81,113)
Fund Balance Beginning of Year	14,392,061	16,645,394	16,796,448	18,914,288
END OF YEAR FUND BALANCE	\$ 16,645,394	\$ 16,796,448	\$ 18,914,288	\$ 18,833,175

Harlingen Community Improvement Board (HCIB)

The Harlingen Community Improvement Board (HCIB) is a separately chartered nonprofit 4B corporation. This fund administers 25% of the special ½ cent sales tax monies to foster economic development within the City. The Board of Directors is appointed by the City Commission and functions as the decision/policy-making body for all activities related to this fund.

The Board of Directors is appointed by the City Commission and functions as the decision/policy-making body for all activities related to this component unit subject to prior Commission approval. Currently, City administration and staff handle the regular operations of the HCIB.

CITY OF HARLINGEN
HARLINGEN COMMUNITY IMPROVEMENT BOARD

DESCRIPTION	FY 2023 Actual	FY 2024 Actual	FY 2025 Projected	FY 2026 Budgeted*
<u>REVENUES:</u>				
Sales Tax	\$2,080,576	\$2,146,032	\$2,268,720	\$ -
Investments	396,687	383,042	283,301	-
Various	-	-	-	-
TOTAL REVENUES	<u>\$ 2,477,263</u>	<u>\$ 2,529,074</u>	<u>\$ 2,552,021</u>	<u>\$ -</u>
<u>EXPENDITURES:</u>				
Administration	\$ -	\$ 606,157	\$ 605,469	\$ -
Project Incentives	1,792,436	5,083,316	200,000	-
TOTAL EXPENDITURES	<u>\$ 1,792,436</u>	<u>\$ 5,689,473</u>	<u>\$ 805,469</u>	<u>\$ -</u>
Excess Revenues Over/(Under)	684,827	(3,160,399)	1,746,552	-
Fund Balance Beginning of Year	7,847,569	8,532,396	5,371,997	7,118,549
END OF YEAR FUND BALANCE	<u>\$ 8,532,396</u>	<u>\$ 5,371,997</u>	<u>\$ 7,118,549</u>	<u>\$ 7,118,549</u>

Footnotes*Fiscal Year 2026 Budget Status:*

*At the time of publication, the Fiscal Year 2026 budget for the Harlingen Community Improvement Board had not yet been adopted by its governing board. In order to avoid presenting potentially misleading information, no Fiscal Year 2026 budgetary amounts are shown for this component unit. Final adoption is expected later in Fiscal Year 2026.



Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

ACFR: Annual Comprehensive Financial Report - A detailed report of an organization's financial activities and performance over the fiscal year.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Assets: Items owned by an organization that have economic value, such as cash, investments, property, and equipment.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital

expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Flow: The movement of money into or out of an organization, showing its liquidity and ability to meet financial obligations.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours and working conditions.

Compliance: Adherence to relevant laws, regulations, and internal policies governing financial reporting and operations.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery — direct, indirect, and capital costs — are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Equity: The residual interest in the assets of an organization after deducting liabilities, representing the owners' stake in the business.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Financial Statements: Reports summarizing an organization's financial activities and position, including the balance sheet, income statement, and cash flow statement.

Fiscal Year: The 12-month period for which an organization plans the use of its funds, typically not the same as the calendar year.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GAAP: Generally Accepted Accounting Principles - Standard accounting principles, standards, and procedures that companies use to compile their financial statements.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Internal Controls: Policies and procedures implemented by an organization to ensure the reliability of financial reporting and compliance with laws and regulations, aiming to prevent fraud and errors.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Liabilities: Debts or obligations owed by an organization, including loans, accounts payable, and accrued expenses.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Net Income: The difference between an organization's revenues and expenses, representing its profit or loss for a specific period.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

- Operating Budget:** A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.
- Overlapping Debt:** A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.
- Performance Budget:** A budget that stresses output both in terms of economy and efficiency.
- Principal:** The face amount of a bond, exclusive of accrued interest.
- Program:** A combination of activities to accomplish an end.
- Program Budget:** A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.
- Proprietary Funds:** Funds used to record the financial transactions of governmental entities when they engage in activities that are intended to recover the cost of providing goods or services to the general public on a user-fee basis.
- Purchased Services:** The cost of services that are provided by a vendor.
- Refunding of Debt:** Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.
- Reserve Fund:** An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.
- Revaluation:** The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.
- Revenues:** Inflows of resources or other enhancements of assets of an organization, usually from sales of goods or services.
- Revenue Anticipation Note (RAN):** A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.
- Revenue Bond:** A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.
- Revolving Fund:** Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.
- Sale of Real Estate Fund:** A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

Acronyms

ARPA: American Rescue Program Act

ACCRA: American Chamber of Commerce Research Association

AD&D: Accidental Dead & Dismemberment

ADA: American Disabilities Act

AFIS: Automated Fingerprint Imaging System

AIP: Airport Improvement Program

BVP: Bulletproof Vest Partnerships

CAD: Computer Aided Dispatch

CASA: Court Appointed Special Advocate

CD: Community Development

CDBG: Community Development Block Grant

CEU: Continuing Education Units

CFC: Crime Fusion Center

CIP: Capital Improvement Program

CO: Certificate of Obligation

COBRA: Consolidated Omnibus Budget Reconciliation Act of 1985

COPS/UHP: Community Oriented Policing Services/Universal Hiring Program

CPA: Certified Public Accountant

CPTED: Crime Prevention Through Environmental Design

CVB: Convention and Visitors Bureau

CVL: Crime Victims Liason

DDACTS: Data – Driven Approaches to Crime and Traffic Safety

DEA: Drug Enforcement Agency

DPS: Department of Public Safety

DWI: Driving While Intoxicated

EDC: Economic Development Corporation

EMS: Emergency Management Services

FAA: Federal Aviation Administration

FBI: Federal Bureau of Investigations

FEMA: Federal Emergency Management Agency

FMLA: Family Medical Leave Act of 1993

FTA: Federal Transit Act

FTE: Full Time Equivalency

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GAGAS: Generally Accepted Government Auditing Standards

GAS: Government Auditing Standards

GFOA: Government Finance Officers Association

GIS: Geographical Information Systems

GO: General Obligation

HCDC: Harlingen Community Development Corporation

HCIB: Harlingen Community Improvement Board

HCISD: Harlingen Consolidated Independent School District

HCVB: Harlingen Convention & Visitors Bureau

HEB: Howard E. Butt

HEDC: Harlingen Economic Development Corporation

HFD: Harlingen Fire Department

HIDTA: High Intensity Drug Trafficking Area

HIFI: Harlingen Industrial Foundations, Incorporated

HPD: Harlingen Police Department

HSBMPO: Harlingen-San Benito Metropolitan Planning Organization

HUD: Housing and Urban Development

HVAC: Heating Ventilating Air Conditioning

HWWS: Harlingen Waste Water System

ICE: Immigration & Customs Enforcement

ISO: Insurance Services Office

JAG: Justice Assistance Grant

LEOSE: Law Enforcement Officer Standards and Education

MFA: Multi Factor Authentication

MHO: Mental Health Officers

MIS: Management Information Systems

MOU: Memorandum of Understanding

MPO: Metropolitan Planning Organization

MTP: Metropolitan Transportation Program

NIJ: National Institute of Justice

NOW: Negotiable Order of Withdrawal

OCDETF: Organize Crime Drug Enforcement Task Force

PEG: Public Education Grant

PFC: Passenger Facility Charge

PGA: Professional Golfer's Association

QTA: Quick Turn Around Facility

RGV: Rio Grande Valley

RMS: Records Management Systems

ROW: Right of Way

SIP: Streets Improvements Program

SRO: School Resource Officers

STEM: Science, Technology, Engineering and Mathematics

STEP/IDM: Selective Traffic Enforcement Program/Impaired Driving Mobilization

SUP: Specific Use Permit

SWAT: Special Weapons and Tactics

SWP3: Storm Water Pollution Prevention Program

TAC: Technical Advisory Committee

TASA: Transportation Alternatives Set-Aside

TBD: To Be Determined

TCEQ: Texas Commission on Environmental Quality

TCOLE: Texas Commission on Law Enforcement

TCVC: Texas Crime Victim Compensation

TDHCA: Texas Department of Housing and Community Affairs

TDRA: Texas Department of Rural Affairs

TELFRA: Texas Local Firefighters Retirement Act

TFER: Texas Food Establishment Rules

TIF: Tax Increment Financing

TIRZ: Tax Increment Reinvestment Zone

TIP: Transportation Improvement Program

TML: Texas Municipal League

TMRS: Texas Municipal Retirement System

TPC: Transportation Policy Committee

TPWD: Texas Parks & Wildlife Department

TSTC: Texas State Technical College

TRU: Targeted Response Unit

TXDOT: Texas Department of Transportation

TXGLO: Texas General Land Office

UCR: Uniform Crime Report

UHP: Universal Hiring PrograM

ULV: Ultra Low Volume

UPS: Universal Power Supply

UPWP: Unified Planning Work Program

USDOT: United States Department of Transportation

UTHSCSA: University of Texas Health Science Center San Antonio

UTRGV: University of Texas - Rio Grande Valley

VAV: Variable Air Volume

VB�F: Valley Baptist Legacy Foundation

VIA: Valley International Airport

WWTP: Wastewater Treatment Plant



City of Harlingen - Major Employers

MAJOR EMPLOYERS

Harlingen's economy continues to benefit from a diverse employment base anchored by education, health care, public service, retail, and telecommunications. While agriculture remains an important part of the regional economy, the City has experienced significant growth in health care and service-based industries, which are well represented among Harlingen's largest employers.

Health care and related services account for several of the City's top employers, including Valley Baptist Medical Center, Bee First Primary Home Care, the VA Texas Valley Coastal Bend Health Care System, and the Rio Grande State Center. These employers highlight the City's role as a regional hub for medical and social services, supported by ongoing investment in facilities, workforce development, and higher education programs tied to the medical field.

Education and public service also play a central role in Harlingen's employment landscape. Harlingen CISD is the City's largest employer, while Texas State Technical College and the City of Harlingen itself contribute significantly to stable public-sector employment and workforce training opportunities.

Telecommunications and customer service industries remain strong contributors to the local economy, with employers such as Advanced Call Center Technologies and Spectrum leveraging Harlingen's skilled, bilingual workforce. In addition, major retail employers such as H-E-B provide broad employment opportunities across multiple locations throughout the City.

Together, these major employers reflect Harlingen's continued economic diversification and its position as a regional center for education, health care, public services, and telecommunications.

10 Major Employers for the City of Harlingen

1	Harlingen CISD
2	Advanced Call Center Technologies
3	Valley Baptist Medical Center
4	Bee First Primary Home Care
5	HEB (3) Harlingen Locations
6	Spectrum
7	VA Texas Valley Coastal Bend
8	City of Harlingen
9	Texas State Technical College
10	Rio Grande State Center