

CAPITAL OF THE LOWER RIO GRANDE VALLEY

Mission Statement:

"Ensure a business-friendly climate focused on economic growth, quality of life and efficient delivery of excellent services to our community."

July 31, 2014

Honorable Mayor and City Commission:

This 2014 fiscal year will be another great year for the City of Harlingen. The budget is for the fiscal year beginning October 1, 2014 and ending September 30, 2015. This budget provides the necessary funding to maintain satisfactory levels of service around all departments. The City of Harlingen operations continue focusing on creating partnerships which will maximize the City's efforts to spur growth and economic development.

The City completed the Buchanan, Hayes, & "M" Streets Drainage Improvement Project and the 3rd Street Drainage Improvement Project. The 7th Street Sidewalk Project was also completed. The City, as well, completed the 25th Street Hike and Bike Trail project which provides recreational activities for the community.

The City continues working to complete Street improvement projects like the Brazil Road Improvement Project and the Teege Road Improvement Project. The City is also planning the completion of the Bass Pro Drive Roadway Extension Project and the M Street sidewalk project. The City is actively working to update the Comprehensive Plan; it will serve as a guide to city leaders and staff to manage the city over the next two decades. The City continues working towards the completion of the relocation of the Union Pacific railroad switchyard from Harlingen to Olmito.

The City of Harlingen staff was able to proudly achieve a balanced budget. Staff has been extremely busy this year with capital projects throughout the City. This upcoming budget year will present its own challenges. The overall budget is as follows:

Initially, the total of revenues for all funds was \$66,257,738 with expenditures for all funds at \$69,657,572 leaving a total deficit of \$3,399,834 for the budget year for all funds. However, when the budget was initially developed, the General Fund budget deficit amounted to \$3,386,452.

And in order to present a balanced budget the administrative staff came up with the following measures that put revenues over expenditures by \$13,087:

"Recipient Of Keep Texas Beautiful Governor's Achievement Award"

Changes in Revenues:

- Sales Tax Revenues Increase of 1.5% amounted to \$233,196 for the General Fund.
- Texas Gas & Time Warner Cable Franchise fees amounted to an additional \$90,000 for the General Fund
- Other Revenues increase of \$27,034 for the General Fund
- Municipal Court Technology Funds of \$39,000 for the General Fund
- Municipal Court Security Funds of \$11,300 for the General Fund
- Rental Revenues of \$23,125 for the General Fund
- Operation Border Star Grant of \$40,000 for General Fund
- LEOSE Grant of \$20,000 for the General Fund
- Tropical Texas Behavioral \$198,513 for the General Fund
- UT Health Science Center San Antonio Grant \$93,492 for the General Fund
- Miscellaneous Revenues had an additional \$41,602
- Harlingen Waterworks parking lot improvements payment of \$45,885 to the General Fund
- Transfer increase from the Sanitation Fund of \$300,000 to the General Fund
- Delinquent Taxes, Penalty & Interest increase of \$85,000.
- Various Department reimbursements amounted to \$46,127 for the General Fund
- Property Tax Revenue increased with the final certified roll by \$43,726
- Transfer from Fund Balance of \$900,000 was necessary to fund \$500,000 in the Street Improvement Fund and \$400,000 in the Vehicle Replacement Fund to purchase a Fire Truck for the Fire Department and a backhoe for the Street Maintenance department.

Total Revenue increases were \$2,238,000.

- Swimming Pools Rentals decrease of \$98,000
- Investment revenues decrease of \$5,000

Total Revenue decreases were \$103,000.

Changes in Expenditures:

- Mayor & Commissioners increase of \$12,500
- Civil Service increase of \$25,000
- Fire Suppression increase of \$10,000
- UTHSCA Grant increase of \$56,832
- Salary 2.5% increase was calculated at \$601,473

Total Expenditures increases were \$705,805.

- The Health Insurance had a reduction of \$375,761.
- The Salary Savings reduction was estimated at \$255,500
- Suspending the transfer from various departments into the Motor Vehicle Replacement Fund resulted in a reduction of \$395,235 in expenditures.
- City Manager Department reduction of \$1,800
- Municipal Court reduction of \$18,636
- MIS Department reduction of \$3,500 increase
- Police Department reduction of \$146,039
- Public Works Administration reduction of \$112,562
- Storm Water Management reductions of \$10,200
- Public Buildings reductions of \$35,500
- Street Program funds for \$300,000 reduction

Various Departments budget reductions adding up to \$293,348

Total Expenditure reductions were \$1,970,343.

By making these adjustments to the General Fund, Street Improvement Fund and Sanitation Fund the entire budget deficit has been successfully eliminated. It is important to recognize that while these changes were necessary to balance the budget, the City did not raise the tax rate, which has not been raised in the last 10 years and has been the same for the sixth consecutive year; nor it did not eliminate key services to the citizens. And City operations will continue to grow, improve, prosper, and implement the Harlingen 100 Plan for another successful year.

Sincerely,

Carlos Yerena

CITY OF HARLINGEN ANNUAL BUDGET FISCAL YEAR

October 1, 2014 Through September 30, 2015

As adopted by the City Commission On September 17, 2014

Mayor and City Commission

Chris Boswell
Danny Castillo
Tudor G. Uhlhorn
Michael Mezmar
Basilio "Chino" Sanchez
Victor Leal

Mayor Commissioner Commissioner Commissioner Commissioner

Carlos R. Yerena, City Manager Elvia Treviño, Finance Director A. Betty Cavazos, Budget Officer

MAYOR AND CITY COMMISSIONERS



Chris Boswell Mayor



Danny Castillo City Commissioner District 1



Tudor G. Uhlhorn City Commissioner District 2



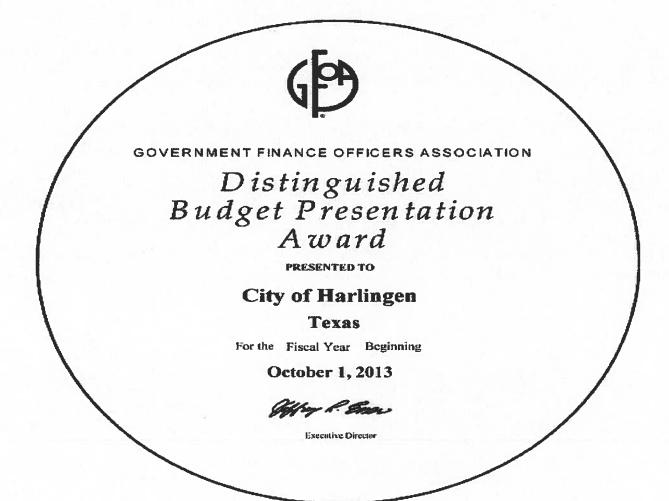
Michael Mezmar City Commissioner District 3



Basilio "Chino" Sanchez City Commissioner District 4



Victor Leal City Commissioner District 5



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Harlingen, Texas for its annual budget for the fiscal year beginning October 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF HARLINGEN ANNUAL BUDGET 2014-2015

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CITY OF HARLINGEN HARLINGEN 100 PLAN

The Harlingen 100 Plan was adopted by the City Commission on November 19, 2007 by Resolution 07R-64. Since its inception, City staff has continually worked on the Task Force's objectives utilizing various City funds and resources.

The Strategic Plan that follows is intended to serve as a call to action to improve and enhance the Quality of Life and Economic Vitality of the City of Harlingen. Harlingen 100 is the culmination of hundreds of man-hours of planning by various committees, three community wide public forums, and the combined work of more than 200 individuals.

Harlingen 100 builds on previous strategic plans such as the 2006 Harlingen First! Blueprint for Economic Vitality and the 2003 Tourism Plan. This Plan has in many instances identified specific projects to be addressed as a strategy to achieve an overall objective. In other instances, broader and more tentative objectives have been identified requiring more planning and development as a strategy. But common to all of the objectives and strategies is the commitment to action and results.

Many objectives will require funding before they can be fulfilled. This Plan does not bind any particular agency or department to fund any particular project. Harlingen 100 does, however, commit those who support it to try to identify funding sources where needed and to convince those sources to commit funding at an appropriate time subject to budgetary constraints.

This is a Plan that must be both specific, yet flexible. Those committed to it must have both a sense of urgency and of patience. Together, the community can achieve most if not all of these objectives if we remain committed and focused, flexible and patient.

This Plan proposes specific objectives to be achieved. To that end, the Plan will be reviewed quarterly to determine what has been accomplished and what has not been. The community will be asked to hear a report on progress annually and will have an opportunity to propose new objectives or modify previous ones. This will be a living plan that will not gather dust on a shelf.

Harlingen 100: Executive Summary of Major Objectives

1. Tourism:

Harlingen Should Showcase its Attractions to Business, Education and Leisure Travelers and Keep Them Here Longer.

- Secure Certified Retirement Community Status;
- Develop an effective "Brand" for Harlingen;
- Target the following markets: retirement, birders, sports groups, medical, government travelers and develop a strategy to communicate;
- Develop and implement a Hospitality Training Program;
- Develop a visitor's package and system of distribution showing all there is to see and do;
- Develop a Viral Marketing System - encouraging word of mouth referrals;
- Build a model to track return on investment of Tourism Initiatives;
- Create strategic partnerships with individuals, groups, and attractions in neighboring communities to aggressively pursue regional tourism marketing opportunities;
- Develop and create a new City Website and marketing materials coordinated with CVB, HACC, HHCC based on new branding;
- Design way finding sign plan (with specific locations, design template, text, and installation plan) to direct visitors to main Harlingen tourist attractions; and
- Attract an upscale hotel with meeting facilities.

2. Healthcare:

Harlingen Can Position Itself as the State of the Art Healthcare Hub of Region.

Form a permanent "Healthcare Strategic Economic Development Group";

- Develop and maintain a database on health care and demographics within the Harlingen area.
- Develop a Strategic Plan for future growth and expansion of the RAHC in conjunction with the University of Texas at San Antonio Health Science Center;
- Establish a Pilot Program for clinical training of Registered Nurses;
- Facilitate the expansion of Su Clinica Familiar facilities and services in Harlingen;
- Create a local foundation for RAHC scholarships and faculty endowments;
- Work for the creation of the Rio Grande Valley Health Policy Institute at the RAHC;
- Improve public transportation to support healthcare needs of Valley residents; and
- Support the full implementation of VA's Plan to create a 152,000 square foot VA Super Outpatient Clinic.

3. Image:

Harlingen will be the Cleanest, Greenest and Most Beautiful City in the Valley. Harlingen will Clean Up; Green-Up and Step-Up.

- Strengthen Harlingen Proud and Code Enforcement Divisions through additional manpower;
- Harlingen Proud will establish and maintain a coordination/communication sub-committee of at least 12 Volunteer City Sector Representatives.
- Actively enforce current Sign Ordinance and International Property Code to eliminate blight;
- Perform regular geographically based Code Enforcement sweeps and clean-ups;
- Build Gateway Entrances to the City using signage and landscaping at Primera, Ed Carey and "F" Street entrances;
- Transform Loop 499 median into an attractive boulevard including landscaping and lighting;

- Landscape and beautify all canal protrusions on main thoroughfares;
- Synergize, Communicate and Collaborate the reporting of graffiti, dumping and vandalism via Citizen Hotline and Blog, recruitment of FORCE and Neighborhood Watch Groups; City employee empowerment and priority;
- Budget for and create new landscape projects;
- Plant new trees annually;
- Restore and improve existing median landscape projects;
- Educate the public on horticulture and landscaping, clean-up and greenup initiatives;
- Strengthen and develop tree ordinances;
- Obtain "Tree City USA" designation;
- Build a world-class Botanical Garden; and
- Create and fill the position of Urban Forester/Horticulturalist.

4. Recreation:

Harlingen will provide first class recreational facilities for its youth and will attract regional, state and national tournaments in baseball, softball and soccer.

- Purchase and install the following Park Amenities: 200 picnic tables, 100 benches, 25 bicycle racks, 25 water fountains, 1,000 feet of sidewalk, 3,000 feet of fencing (PONY fields at Victor Park, softball fields at Arroyo Park), 250 additional parking spaces (Arroyo Park, Wilson Complex);
- Light the fields at the Wilson Youth Sports Complex, Arroyo Park, Victor Park and Pendleton Park:
- Build amphitheatre with bathrooms at McKelvey Park;
- Develop Children's Activity Center/Museum;
- Financially support Community Wide events, such as RioFest, activities at the Museum, Jalapeno 100, Blues on the Hill, Jackson Street Jubilee;
- Develop Veterans' Memorial;

- Develop a Trail Master Plan and partner with the Irrigation District to utilize Canal open spaces for trails;
- Develop Birding Center;
- Explore private ventures, (i.e. short-term: putt-putt golf courses, batting cages; medium-term: water park, band pavilion, soccer complex-phase II);
- Upgrade and replace worn equipment in Parks;
- Improve existing landscaping and entryways at Victor, Wilson, Pendleton and Dixieland Parks;
- Partner for the construction of an Ice House near a city park; and
- Upgrade and replace deteriorated Christmas decorations.

5. <u>Business Recruitment and Retention:</u>

Harlingen will be known for Innovative and Aggressive Economic Development.

- Assign duties of Harlingen Business Ombudsman to a City staff member to act as facilitator and advocate for business;
- Conduct annual Customer Service Training for all City Departments dealing with economic development;
- Coordinate with Harlingen Manufacturers Association to implement a Harlingen Business Retention Strategy;
- Host Regional Economic Development Summit with South Padre Island, Brownsville, Los Fresnos, San Benito, La Feria, Harlingen and Mercedes and invite collaboration on ED Projects;
- Develop economic development strategy for Lucio Blanco;
- Propose extending Rio Coast Plan to include Harlingen;
- Pursue and expand Advanced Manufacturing opportunities including Automotive Parts and Components; Automotive Assembly and Aerospace manufacturing;
- Identify Target Industry Clusters;

- Support major retail development through infrastructure and sales tax abatements where appropriate, with emphasis on mall revitalization;
- Support VIA's Strategic Plan of increased and expanded service, improved customer service, terminal and runway improvement, air cargo retention and expansion, and expansion of the Fixed Base Operations;
- Research and make recommendations on implementation of ordinances on: Homestead Preservation District and Reinvestment Zones, Homestead Land Trust, NAFTA Impact Zone and Municipal Development Corp.; and
- Consider implementation of strategic Tax Free Days to attract shoppers.

6. Education:

Harlingen will be the Catalyst for Improved and Enhanced Education at all Levels.

- Create an Education Task Force Committee;
- Develop long-range plan for a four year college or strategic partnership;
- Develop a formal policy of support for TSTC;
- Create a center for additional continuing education opportunities;
- Promote Harlingen and the region for its capable workforce; and
- Support workforce-training programs and coordinate with Cameron Works to identify vocational training needs.

7. Revitalization:

Harlingen will Focus on its Downtown as a Key to Development of Place. Harlingen will Eliminate Blight and Upgrade the appearance of the Central Business District.

- Relocate the switchyards and create green space in their place;
- Employ architect and fund improvements for Downtown Streetscape;
- Develop business plan and create a Discovery Center including a possible improvement and expansion of the Harlingen Community Center with a

goal of connecting the assets of Downtown with the Lake and Library District;

- Create a Downtown Visitor Center with restrooms to orient visitors and serve as anchor for Tours and Attractions;
- Create and fund a Catalytic Development Corporation to encourage relocation in, and in proximity to, downtown;
- Identify and eliminate by priority blighted properties measured by number of properties eliminated per year;
- Enhance Downtown security through personnel or technology or both;
- Create a Public Art Program and fund start-up;
- Redevelop Heritage Manor;
- Encourage development of sidewalk cafes, unique galleries, design services and spas;
- Complete development of Centennial Park;
- Redevelop the Grande Theatre;
- Create an Artists Alley;
- Create a new image for La Placita;
- Promote housing in downtown;
- Employ urban designer to create pedestrian scale development plan for area immediately north of Downtown District;
- Create/install new street signs to replace deteriorated signs in the Downtown District;
- Develop plan for outsourcing landscape design and maintenance in the Downtown District;
- Remove the old parking meter poles along Harrison, Commerce, Jackson, Van Buren, Monroe, and other nearby streets; and
- Upgrade and improve the appearance of public parking lots in and near the downtown.

Plan Tracking and Achievement Strategy

- City Commission, EDC, CIB and Chambers of Commerce will be invited to pass resolutions in support of the Plan;
- A Task Force for each focus area will be appointed including identified leaders, action teams and support groups;
- Task Forces for each of the areas of emphasis shall be organized as follows:

Image Task Force:

Leader(s): Appointed by the Mayor and approved by the Commission Action Team Members to be recruited by the leaders
Staff: Harlingen Proud Executive Director and Public Works Director Support Groups: Harlingen Proud and other volunteers

Revitalization Task Force:

Leader: Appointed by the Mayor and approved by the Commission

Action Team Members to be recruited by the leaders

Staff: Downtown Director

Support Groups: Downtown Board

Recreation Task Force:

Leader: Appointed by the Mayor and approved by the Commission

Action Team Members to be recruited by the leaders

Staff: Parks Director

Support Group: Parks Advisory Board

Tourism Task Force:

Leader:

Action Team Members: Newly formed Tourism and CVB Advisory Board

Staff: CVB Director

Healthcare ED Task Force:

Leader: Chairman and at-large members of the Healthcare ED Group appointed by the Mayor and approved by the Commission Action Team Members: Members of the newly formed Healthcare Group Staff: ED Director

Education Task Force:

Leader: Appointed by the Mayor and approved by the Commission Action Team Members: Representatives from TSTC, RAHC, HCISD, Harlingen Foundation for Education and 3 additional volunteers outside of the education professional community appointed by the leader Staff: Assistant City Manager

Business Recruitment & Retention Task Force:

Leader: EDC Chairman

Action Team Members: to recruited by the leader and comprised of one additional EDC member, HACC, HHCC, City Commissioner appointed by the Mayor and three additional volunteers

Staff: ED Director

Action teams must be comprised of at least 25% of individuals not already serving on a related Board; and

- Annual Reports shall be delivered between June 15 and July 1st of each year regarding progress at a Community Forum with the public and leadership of the community invited. New objectives will be entertained and added in anticipation of changing conditions in the future.
- Each objective will be assigned to one of seven task forces with a specific person responsible for the task along with support groups;

The Harlingen 100 Implementation Team comprised of the Mayor, Mayor Pro-Tem, City Manager, Assistant City Manager, EDC Chairman, CIB Chairman and representatives of the Seven Task Forces shall meet quarterly to review progress and to report that progress to the Harlingen City Commission.

FINANCIAL MANAGEMENT INVESTMENT POLICIES BUDGETARY POLICIES

Financial Management and Budgetary Policies are adopted for the purpose of providing sound principles in planning for the City's current and future needs. Adherence to these principles gives the assurance of long-term stability and a strong financial position.

INVESTMENT POLICIES

The investment policy states that operating funds and commingled pools shall not have a maturity date exceeding one year from the date of purchase. Securities purchased for the purpose of making debt service payments shall not have a stated final maturity date, which exceeds the debt service payment date. Securities for special projects or special fund portfolios should not have a stated final maturity date that exceeds the estimated project completion date. The City's investment policy limits authorized investments to certain Texas government investment pools, certain government money market mutual funds, and repurchase agreements. The policy requires all investments to be investment grade or higher. It is the City's policy for deposits plus accrued interest to be 102% secured by collateral valued at fair value, less the amount of the Federal Deposit Insurance Corporation insurance. Firemen's Relief and Retirement Fund has a separate investment policy.

GENERAL BUDGETARY POLICIES

Budget Preparation

The City's Budget will be prepared in accordance with State Law, City Charter, and standards established by the Governmental Accounting Standards Board and the Government Finance Officers Association. The budget will be comprehensive in nature and will address all the funds of the City. Ordinances approved by the City Council are required to increase or decrease appropriations in any fund. Although adopted by fund, budgets are prepared by line item and budget adjustments within a fund between line items are approved by the City Manager.

Government Finance Officers Association (GFOA) Distinguished Budget Program

The City will submit its Official Budget each year to GFOA with an application for the Distinguished Budget Program.

Balanced Budget

It is required each year that the budget for each fund be a balanced budget. A balanced budget is defined as one in which the total resources available, including prior year ending resources plus projected revenues, will be equal to or greater than the projected expenditures.

Public Hearings, Accessibility of Budget to Public

The City's policy is to have at least one public hearing on the Proposed Budget at a duly advertised public meeting. The public meeting will be advertised at least ten days before the budget is finally adopted. Copies of the Proposed Budget will be available for public inspection at any time after it has been submitted to the City Commission.

Cost Accounting

It is the policy of the City to allocate cost to the department levels to the extent it is practical.

Bonds Ratings

The City's General Obligation Revenue Bonds are rated "AAA" by Fitch and "AAA" by Standards and Poor.

Administrative Overhead Fee to Proprietary Funds

It is the City's policy for each of the Proprietary Funds to pay to the General Fund an amount set by the Budget. This payment is for general administrative overhead, including management, accounting, legal and human resources services. From an accounting perspective, the fee has been characterized as an operating transfer.

Budgeted Revenues Projections

Revenues will be estimated on a reasonably attainable basis, with an emphasis on conservatism. This is accomplished by projecting revenues on historical trends, factoring in economic conditions and other factors (such as rate changes) that may affect the revenues. Revenues are monitored on a continual basis during the fiscal year.

Budgetary Information

All funds except Water, Wastewater, and Valley International Airport Funds use the flow of current resources measurement focus and the modified accrual basis for budgeting. The Water, Wastewater, and Valley International Airport Funds are budgeted using the flow of economic resources measurement focus and the full accrual basis for budgeting. All governmental and fiduciary funds use the same basis for accounting and budgeting. Of the proprietary funds only Water, Wastewater, and the Valley International Airport Funds use the same basis for accounting and budgeting.

Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Under the full accrual basis of accounting, the revenues are recognized when they are earned, and the expenses are recognized when they are incurred. The City considers property taxes as available if they are collected within 60 days after year end. Expenditures are generally recorded when a liability is incurred, consistent with accrual accounting. However, debt service expenditures, as well as those related to compensated absences and claims and judgments are recognized only when payment is made.

BUDGETARY INTEGRATION

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds except for the Community Development Block Grant (CDBG) Fund and the Capital Projects Funds, which adopt project-length budgets. Formal budgetary integration is employed as a management control device during the year for the General, Debt Service, Community Development Block Grant, Tennis Court, Hotel/Motel Occupancy Tax, Metropolitan Planning Organization (MPO), Catastrophic Emergency Relief, Harlingen Downtown, Convention & Visitor's Bureau Special Investigations, and Free Trade Bridge, Community Oriented Policing Services/Universal Hiring Program (COPS/UHP), Infrastructure, Street Improvement, as well as for all enterprise and internal service funds. Budgetary data for Capital Project Funds are budgeted over the life of the respective project and not on an annual basis. Budgets for Community Development Block Grant Funds are adopted on a program (entitlement) basis rather than an annual basis. Unexpended appropriations do not lapse at the end of the fiscal year for these funds.

The budget of any public sector organization is one of the base lines for measuring the performance of the entity's fiscal efficiency and the results of prudent management. These measures are realized when revenues and expenditures do not reflect variances that are beyond a reasonable level of error.

To assist in a successful attainment of this objective the concept of Budgetary Integration when implemented gives management timely access and reporting capabilities to monitor revenues and expenditures and maintain variances within reasonable limits.

Uncommitted balances of appropriations should be given particular attention because these amounts are legal authority to spend or commit a government's resources.

Unrealized revenues should be monitored to determine if reductions should be made to expenditures to keep in line with actual revenues.

Accounting systems are currently designed to automatically provide real time data and timely reporting which target the balances of appropriations and unrealized revenues.

As a result directors are able to make line item adjustments by Journal Entry or Budget Adjustments to compensate for excess expenditures.

An integrated budget tracks encumbrances to keep track of commitments such as open purchase orders and incomplete contracts. Actual expenditures and encumbrances can then be compared with appropriated balances to determine the remaining expendable available funds. Expenditures may not legally exceed budgeted appropriations at the fund level.

There are accounting procedures to reappropriate previous years' encumbrances as part of the following year's budget.

Fund balance is used to describe the net assets of governmental funds calculated on a government's budgetary basis. Net assets are the difference between assets and liabilities. The distinction must be made that unreserved fund balances are not available for new expenditures.

DESCRIPTION OF THE BUDGET PROCESS

The City's fiscal year has been established as the period beginning October 1 and ending September 30 of the subsequent year. With the exception of the General Obligation Bond Projects Funds and the Community Development Block Grant Fund, unused appropriations lapse at the end of the year.

The Budget process is more than the preparation of a legal document that appropriates funds for a series of line items. Budgeting is a broadly defined process that has political, managerial, planning, communication, and financial dimensions.

The budget process consists of activities that encompass the development, implementation, and evaluation of a plan for the provision of services and capital assets. Several essential features characterize this process:

- Incorporates a long-term perspective,
- Establishes linkages to broad organizational goals,
- · Focuses budget decisions on results and outcomes,
- Involves and promotes effective communication, and
- Provides incentives to government, management, and employees.

The City of Harlingen does not have a formal budget department. The responsibility for the budget process has been given to the Finance Department. The budget process begins in May of each year. The Directors of the departments/funds prepare and present to the City Manager proposed goals and objectives. The Directors then present their proposed budgets during budget meetings with the City Manager. After numerous budget workshops with the City Commission and Department Directors, the City Manager presents his proposed budget at a final workshop. Based upon deliberations of the final workshop, the City staff prepares appropriation ordinances/resolutions, as applicable, for the City Commission to consider and approve at public hearings. The Commission votes on the budget at specially scheduled meetings.

After the proposed budget is adopted by the Commission in September, copies are available for public inspection in the City Finance Department.

BUDGETARY POLICY AND PROCEDURES

Approach

The revenues side of the budget is developed with an underlying conservative approach. While it is the intent of those involved in its formulation to be realistic, the probability of attainment is tantamount to assuring that the financial resources are available to meet the expenditures that are budgeted and to build the fund balances, which will assure the strong and stable financial condition of the City.

Interactivity

As indicated in the organizational chart presented in the introduction section, the Citizens of Harlingen are the "Stockholders". They own the City. The "Board of Directors"- the Mayor and the City Commission, represents the Citizens. They have the responsibility for guiding and directing the activities and operations of the City. The City Manager and Department heads are the appointed "Officers". "Advisory Board Members" consist of many volunteers that participate in a very active manner. In some Cities, this description is part of the documentation file and ends there. In Harlingen it is the reality that can be witnessed every day in the operations of the City.

The Mayor and Commissioners maintain an "open door" policy for the Citizens. This avenue of access is often used both informally and formally. Citizens often call upon the elected officials, both by phone and in person and make known their views of the needs of the City. Each Commission meeting has an agenda item styled "Citizen Communication". There are many opportunities for the Citizens of Harlingen to make their concerns known to those elected to serve them.

The City Manager also has an "open door" policy for the Citizens. He also has extensive input on the needs of the City from the departments through daily contact and in regularly scheduled staff meetings.

Department heads are in constant contact with the staff, who are on the "front line", and are made aware of the City's needs from a "grassroots" perspective. These views are communicated to the City Manager and the Department Heads on a daily basis and to the Mayor and City Commission in workshops.

The budget policy process in the City of Harlingen is not exclusively scheduled to a particular part of the year. It is on going and very interactive throughout the entire year. Perhaps the development of budgetary policy can best be described as a balance of the interaction between "from the bottom up" and "from the top down" policies.

The formal part of the budget process is presented on the following pages captioned "General Budget Requirements".

CITY OF HARLINGEN GENERAL BUDGET REQUIREMENTS

Apr 25, Fri	Submit budget work papers to departments.
Apr 25, Fri	Departments begin preparation of Budget Worksheets based on Goals and Objectives.
May 1, Thurs	Due date for Department Directors to deliver Goals and Objectives to the Finance Department.
May 5, Mon	Due date for Department Directors to complete budget data entry.
May 21, Wed	Finance Department delivers draft budget to City Manager.
May 28, Wed	City Manager/Finance Department review Revenue Projections.
Jun 24 & 25 Tue & Wed	City Manager/Department Director budget hearings (see Budget Hearings Calendar).
Jun 30, Mon	Due Date for Department Directors to deliver reworked budgets, if applicable.
Jul 04, Fri	City Hall Closed.
Jul 16, Wed	City Commission to consider approval of budget resolution on CDBG.
Jul 25, Fri	Certified Appraisal Roll Due.
Jul 25, Fri Jul 25, Fri	Certified Appraisal Roll Due. Calculation of effective and rollback tax rates
Jul 25, Fri	
Jul 25, Fri Jul 30, Wed	Calculation of effective and rollback tax rates Publication of "Effective Tax Rate, Rollback Tax Rate"
Jul 25, Fri Jul 30, Wed Jul 31, Thur	Calculation of effective and rollback tax rates Publication of "Effective Tax Rate, Rollback Tax Rate" (at least 7 days before meeting)
Jul 25, Fri Jul 30, Wed Jul 31, Thur Aug 01, Fri	Calculation of effective and rollback tax rates Publication of "Effective Tax Rate, Rollback Tax Rate" (at least 7 days before meeting) City Manager finalizes budget decisions for proposal to City Commission.
Jul 25, Fri Jul 30, Wed Jul 31, Thur Aug 01, Fri Aug 05, Tue	Calculation of effective and rollback tax rates Publication of "Effective Tax Rate, Rollback Tax Rate" (at least 7 days before meeting) City Manager finalizes budget decisions for proposal to City Commission. City Manager prepares and sends Budget Message to City Commission.
Jul 25, Fri Jul 30, Wed Jul 31, Thur Aug 01, Fri Aug 05, Tue	Calculation of effective and rollback tax rates Publication of "Effective Tax Rate, Rollback Tax Rate" (at least 7 days before meeting) City Manager finalizes budget decisions for proposal to City Commission. City Manager prepares and sends Budget Message to City Commission. Mayor & City Commission Budget Workshops. Publication of "Notice of Public Hearing" on Annual Budget to be
Jul 25, Fri Jul 30, Wed Jul 31, Thur Aug 01, Fri Aug 05, Tue Aug 05, Tue	Calculation of effective and rollback tax rates Publication of "Effective Tax Rate, Rollback Tax Rate" (at least 7 days before meeting) City Manager finalizes budget decisions for proposal to City Commission. City Manager prepares and sends Budget Message to City Commission. Mayor & City Commission Budget Workshops. Publication of "Notice of Public Hearing" on Annual Budget to be published in newspaper (at least 10 days before hearing) Meeting of governing body to discuss tax rate (regular meeting). (at least 7 days after publication) Publication of "Notice of Public Hearing on Tax Increase"
Jul 25, Fri Jul 30, Wed Jul 31, Thur Aug 01, Fri Aug 05, Tue Aug 05, Tue Aug 6, Wed	Calculation of effective and rollback tax rates Publication of "Effective Tax Rate, Rollback Tax Rate" (at least 7 days before meeting) City Manager finalizes budget decisions for proposal to City Commission. City Manager prepares and sends Budget Message to City Commission. Mayor & City Commission Budget Workshops. Publication of "Notice of Public Hearing" on Annual Budget to be published in newspaper (at least 10 days before hearing) Meeting of governing body to discuss tax rate (regular meeting). (at least 7 days after publication)

- Aug 15, Fri First Public Hearing on Tax Rate (at least 7 days after publication) (special meeting).
- Aug 20, Wed Second Public Hearing on Tax Rate (not earlier than 3 days after First Public Hearing) (regular meeting).
- Aug 27, Wed Publication of "Notice of Tax Revenue Increase" (at least 7 days before meeting)
- Sep 3, Wed First Reading of Budget Appropriation Ordinance.
 First vote on Tax Rate and first reading of tax ordinance.
 City Commission to consider approval of budget resolutions on:
 Waterworks/Airport/Harlingen Downtown.
- Sep 17, Wed Second reading of Budget Appropriation & Tax Rate Ordinance City Commission to consider approval of budget resolutions on: Economic Development Corporation
- Oct 1, Wed New Fiscal Year begins.
- 1. As indicated above, beginning in May budget forms and worksheets are distributed to departments and are due by May 1. In June, meetings are held with each department to review budget requests. In July City Manager submits a proposed budget at which time numerous meetings are held with the City Commission and staff.

 The Waterworks and Airport managers along with their staff draft a separate budget. The Utility Trustees and Airport Board adopt each budget, which is then submitted and presented to the City Commission for final approval.
- 2. A public hearing is held in August by the City Commission to obtain citizen's comments.
- 3. Prior to October 1, the City's Waterworks and Airport budgets are legally enacted by formal approval of the City Commission.
- 4. Starting in FY 1987 1988, budgets were formulated and adopted for all funds.
- 5. During the fiscal year, the City Commission may transfer a Department or Agency to another at any time by passing an ordinance. In addition the City Commission may amend any budget of a fund, department, or agency through the same procedure stated above. The City Manager may transfer appropriation balances from one expenditure account to another within a single office, department, or agency of the City without Council approval. Expenditures may not exceed object class appropriations as established by policy of the City Commission.

Property Tax

1. The City shall have the power and is hereby authorized annually to levy and collect taxes, not exceeding two dollars and fifty cents (\$2.50) on each one hundred dollars (\$100.00) of assessed valuation of all real and personal property within the City limits, not exempt from taxation by Constitution and Laws of the State, for any purpose not consistent with the Constitution of the State of Texas.

CITY OF HARLINGEN ACCOUNTING MEASUREMENT ACCOUNTING SYSTEM AND BUDGETARY CONTROL

The City's accounting for Governmental Fund Types (General Fund, Special Revenue Funds, Debt Service Fund, Capital Project Funds, Special Assessment Funds, and Expendable Trust Funds) follows the modified accrual basis of accounting. Under this method, revenues are recognized when incurred, except for principal and interest on long-term debt.

Proprietary Funds (Enterprise Funds and the Internal Service Fund) and Pension Trust Funds follow the full accrual basis of accounting. Under this method, revenues are recognized at the time they are earned and expensed when they are incurred.

Transfers are recognized in the accounting period in which the interfund receivable and payable arises.

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition, and (2) the reliability of financial records for preparing financial statements and maintaining accountability of assets. The concept of reasonable assurance recognizes that (1) the cost of controls should not exceed the benefits likely to be derived, and (2) the evaluation of cost and benefits requires estimates and judgments by management.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and private purpose funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All internal control evaluations occur within the above framework. The auditors believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions. Key controls are evaluated continually.

Budgetary control is maintained through a monthly line item review by disseminating monthly financial reports to all departments. Monthly reports are prepared for each department reflecting current and accumulated expenditures as well as the percent of budget expenditures compared to percent of current year.

CITY OF HARLINGEN

ANALYSIS OF PROPERTY TAX REVENUE

PROPOSED FISCAL YEAR 2014-2015

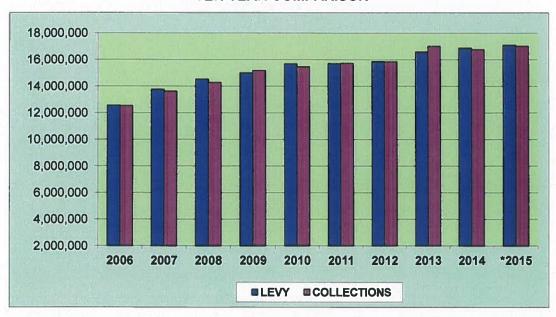
	ACTUAL FY 11-12	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15				
Appraised Valuations	2,953,243,554	3,023,383,150	3,108,071,009	3,143,646,431				
Less Exemptions	257,001,513	239,668,472	244,868,703	242,627,343				
Total Taxable Value	\$2,696,242,041	\$2,783,714,678	\$2,863,202,306	\$2,901,019,088				
Tax Levy	\$15,845,781	\$16,572,177	\$16,859,308	\$17,081,984				
Estimated Collection	96.81%	97.99%	96.21%	96.50%				
Estimated Tax Collection	\$15,339,600	\$16,239,104	\$16,220,678	\$16,484,114				
Estimated Delinquent Tax	\$496,011	\$763,386	\$525,000	\$525,000				
CUR	RENT TAX LEVY	DISTRIBUTED	BY FUNDS					
General Fund	\$11,733,346	\$12,462,162	\$12,388,719	\$12,622,898				
Debt Service	3,606,254	3,776,942	3,831,959	3,861,216				
Total	\$15,339,600	\$16,239,104	\$16,220,678	\$16,484,114				
TAX RATE DISTRIBUTION IN CENTS								
General Fund	0.450426	0.451862	0.449723	0.450901				
Debt Service Fund	0.138401	0.136965	0.139104	0.137926				
TOTAL	0.588827	0.588827	0.588827	0.588827				

CITY OF HARLINGEN PROPERTY TAX LEVIES AND COLLECTION LAST TEN FISCAL YEARS

FISCAL YEAR	TOTAL TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTIONS	DELINQUENT TAX COLLECTIONS	TOTAL TAX COLLECTIONS	TOTAL COLLECTIONS AS PERCENT OF CURRENT LEVY	OUTSTANDING DELINQUENT TAXES
2006	12,547,864	12,015,509	95.76%	500,342	12,515,851	99.74%	1,830,806
2007	13,738,026	13,099,364	95.35%	512,764	13,612,128	99.08%	1,810,649
2008	14,522,220	13,806,819	95.07%	461,437	14,268,256	98.25%	1,813,318
2009	14,988,703	14,474,545	96.57%	693,925	15,168,470	101.20%	1,202,926
2010	15,676,927	14,945,297	95.33%	501,740	15,447,037	98.53%	1,411,586
2011	15,696,199	15,148,659	96.51%	567,445	15,716,104	100.13%	1,136,262
2012	15,845,781	15,339,600	96.81%	496,011	15,835,611	99.94%	939,863
2013	16,572,177	16,239,104	97.99%	763,386	17,002,490	102.60%	986,181
2014	16,859,308	16,220,678	96.21%	525,000	16,745,678	99.33%	1,711,434
*2015	17,081,984	16,484,114	96.50%	525,000	17,009,114	99.57%	1,694,744

^{*} ESTIMATED FOR TAX YEAR 2015

PROPERTY TAX LEVY AND COLLECTIONS TEN YEAR COMPARISON



CITY OF HARLINGEN PROPERTY TAX RATES ALL OVERLAPPING GOVERNMENTS

(PER \$100 OF ASSESSED VALUE) LAST TEN FISCAL YEARS

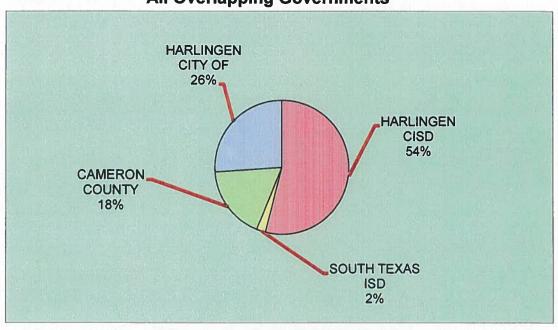
		DEBT		HARLINGEN INDEPENDENT		SOUTH TEXAS INDEPENDENT	
FISCAL	GENERAL	SERVICE		SCHOOL	CAMERON	SCHOOL	
YEAR	<u>FUND</u>	FUND	TOTAL.	DISTRICT	COUNTY	DISTRICT	TOTAL
2006	0.417934	0.172625	0.590559	1.424000	0.358191	0.039200	2.411950
2007	0.430154	0.159846	0.590000	1.424000	0.358191	0.039200	2.411391
2008	0.435625	0.154375	0.590000	1.125000	0.343191	0.049200	2.107391
2009	0.437800	0.1522	0.590000	1.125000	0.353191	0.049200	2.117391
2010	0.435580	0.153247	0.588827	1.125000	0.363191	0.049200	2.126218
2011	0.434634	0.154193	0.588827	1.219000	0.364291	0.049200	2.221318
2012	0.450426	0.138401	0.588827	1.218000	0.384291	0.049200	2.240318
2013	0.451862	0.136965	0.588827	1.218000	0.384291	0.049200	2.240318
2014	0.449723	0.139104	0.588827	1.218000	0.384291	0.049200	2.240318
2015	0.450901	0.137926	0.588827	1.218000	0.399291	0.049200	2.255318

Tax rate limit City: \$2.50 Tax due date: January 31 Discount allowed: None

Penalty and Interest: Begins at 7% in February (delinquency date) and continues to 18% in July after which

a 1% per month interest is assessed until taxes are pald.

All Overlapping Governments



Percentage of total tax rate by taxing units

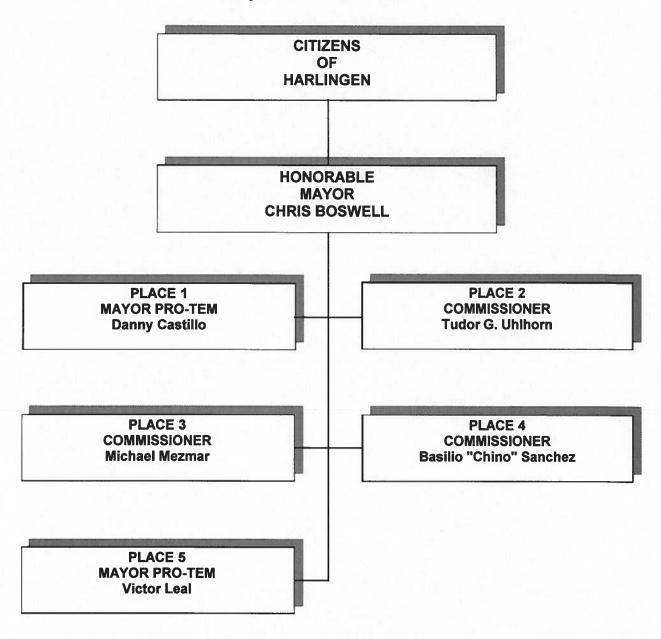
CITY OF HARLINGEN PRINCIPAL TAXPAYERS 2014 ASSESSED VALUATION

TAXPAYER	TYPE OF BUSINESS	2014 TAXABLE ASSESSED VALUATION	PERCENTAGE OF TOTAL TAXABLE ASESSED VALUATION
VHS HARLINGEN HOSPITAL CO LLC	MEDICAL SERVICES	\$76,296,561	2.63%
BOYER HARLINGEN LC	REAL ESTATE DEVELOPERS	27,955,724	0.96%
AEP TEXAS CENTRAL COMPANY	ELECTRICITY SUPPLIERS	27,864,710	0.96%
HARLINGEN MEDICAL CTR REALTY LLC	MEDICAL REAL ESTATE DEVELOPERS	23,297,476	0.80%
VHS HARLINGEN HOSPITAL CO LLC	MEDICAL SERVICES	22,140,678	0.76%
MALL AT VALLE VISTA LLC	SHOPPING CENTER OPERATIONS	20,843,119	0.72%
UNITED LAUNCH ALLIANCE LLC	AVIATION AEROSPACE	19,688,399	0.68%
AMS HARLINGEN I LP	REAL ESTATE DEVELOPERS	17,660,241	0.61%
VHS VALLEY REAL ESTATE COMPANY LL	(MEDICAL REAL ESTATE DEVELOPERS	13,975,050	0.48%
VALLEY BAPTIST REALTY CORP	MEDICAL REAL ESTATE DEVELOPERS	12,483,159	0.43%
COLUDOS: CAMEDON ADDDAIGN. DIOTDIO		\$262,205,117	9.04%

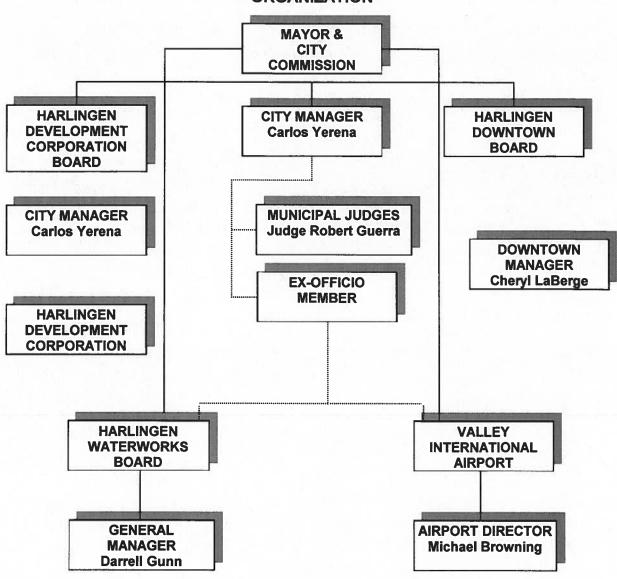
SOURCE: CAMERON APPRAISAL DISTRICT

CITY OFFICIALS

Mayor and Commissioners



CITY MANAGER & COMMISSION APPOINTEES ORGANIZATION



ARLINGEN TEXAS Sanitation Superintendent Fleet Services Manager John Avilez 216-5314 Street Superintendent Benito Segura 216-5312 Public Bldg. Foreman Joe Martinez 216-5291 Asst. Public Wks Dir. Javier Zamora 216-5223 Fraffic Signal Superv. PUBLIC WORKS Internal Services Lily Garcia 216-5304 DAN SERNA 216-5305 216-5309 216-5324 HARLINGEN AIRPORT BOARD 216-5083 **ASSISTANT CITY MANAGER EXTERNAL SERVICES** CITY ENGINEER JAVIER M. ZAMORA 216-5223 Project Control Officer Oscar Ovalle 216-5280 DAN SERNA 216-5305 Asst. City Engineer Martha Viada 216-5283 PARKS & RECREATION EDDIE MEDLIN 216-5972 Golf Superintendent David Boughter 425-5873 JAVIER MENDEZ 216-5954 GOLF PRO Parks Superintendent Jeff Lyssy 216-5951 Athletic Supervisor Lupe Gonzalez, Jr. 216-5953 INTERNAL AUDITOR VACANT 216-5065 HUMAN RESOURCES EFREN FERNANDEZ 216-5024 CITY SECRETARY AMANDA ELIZONDO 216-5006 HR Coordinator/CS Director Sheryl Reed 216-5022 ROGELIO RUBIO 216-5704 FIRE CHIEF MAYOR & CITY COMMISSION Risk Management Belinda Castillo 216-5042 Assistant Chief Cirilo Rodriguez 216-5707 Fire Marshal Juan Sauceda 216-5791 CITY MANAGER CARLOS YERENA 216-5002 DEVELOPMENT KEN CLARK 216-5262 PLANNING & Planning and Zoning Manager Joel Olivo 216-5260 Chief Building Official Esmael Ortega 216-5162 Environmental Service Omar Rios 216-5109 Downtown Manager Cheryl LaBerge 216-4912 Code Enforcement Elida Mendoza 216-5204 INTERIM POLICE CHIEF STEPHEN SCOT MAYER 216-5405 PUBLIC INFORMATION FINANCE DIRECTOR Special Projects Deputy Chief Rubio 216-5403 Operations Deputy Chief Kester 216-5403 DAVE RALPH 216-5030 Support Services Deputy Chief Leal 216-5403 CITY ATTORNEY RICK BILBIE 216-5017 ELVIA TREVINO 216-5064 OFFICER Municipal Court Supervisor Cindy Weaver 216-5127 Procurement Supervisor Mari Leal 216-5316 Assistant Director Sergio Villasana 216-5063 CITY OF HARLINGEN ORGANIZATIONAL CHART BOARD OF TRUSTEES OF THE CITY OF HARLINGEN WATER WORKS SYSTEM 430-5083 COMMUNITY DEVELOPMENT TAMMY DEGANNES 216-5185 VISITORS BUREAU ENTERTAINMENT CONVENTION & JOEL HUMPHRIES 216-5992 Museum Coordinator Stefani Miller 216-4903 VACANT 423-5565 ARTS & **ASSISTANT CITY MANAGER** ORGANIZATION REBECA CASTILLO 216-5242 INTERNAL SERVICES GABRIEL GONZALEZ 216-5005 METROPOLITAN PLANNING ECONOMIC DEVELOPMENT CORPORATION OF HARLINGEN 216-5083 Assistant Library Director Joseph Muniz 216-5827 RAMIRO GONZALES 216-5222 LIBRARY RUBEN RENDON 216-5803 MANAGEMENT INFORMATION SERGIO MUJICA 216-5033 HEALTH Animal Control Shannon Harvill 216-5221 SYSTEM Vital Statistics Becky Infante 216-5142

FUND STRUCTURE OVERVIEW

The Major Fund Descriptions are as follows:

General Fund is the primary operating fund. It accounts for all of the financial resources of the general government, except those required to be accounted for in another fund.

The Harlingen Waterworks System accounts for the operation of the Waterworks and Wastewater System.

Major funds represent the significant activities and basically include any fund whose revenues or expenditures, excluding other financing sources and uses, constitutes more than 10% of the revenues or expenditures of the appropriated budget. The breakdown of the City's fund structure is as follows:

Major Governmental Funds

Governmental funds are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of capital assets (capital project funds), and the servicing of long-term debt (debt service funds). The main operating fund for the City of Harlingen, the <u>General Fund</u> is a major fund of the City and is used to account for resources devoted to funding services traditionally associated with local government.

Major Special Revenue Fund

The only Special Revenue Fund reported as a major fund is the <u>Community Development Fund</u> (CDBG). It is used to account for the annual Entitlement grant from the U.S. Department of Housing and Urban Development.

Non-Major Special Revenue Funds

These funds are used to account for the proceeds of specific revenues sources, other than for major capital projects that are legally restricted to expenditure for specified purposes. The different funds or grants that comprise the non-major Special Revenue Funds are as follows:

- 1) Metropolitan Planning Organization (MPO) Fund is a fund provided to account for grant monies received from Federal-Aid Highway Act Grant. The grant is used to make studies and plans to guide the unified, far-reaching development of the Harlingen-San Benito traffic area.
- 2) **Special Investigations Fund** is used to account for monies received by the Harlingen Police Department. These funds are used to finance police investigations, equipment, and for rewards in the "Crime stoppers Program".
- 3) **Tennis Court Fund** is to account for monies received from the Tennis Pro on a percentage of total municipal tennis court fees. The fund will account for expenditures for the maintenance of the tennis court as needed.
- 4) Hotel/Motel Occupancy Tax Fund is to account for monies received from the hotels and motels on 7 % occupancy tax. The fund distributes an amount determined by the City Commission to the Chamber of Commerce for tourist promotion. The remainder of the funds will be used for other promotional expenses.

- 5) Catastrophic Emergency Relief Fund is used to account for funds transferred from other funds and monies received from grants. The fund will account for expenditures specifically authorized by ordinances, authorizing capital improvements and catastrophic emergency type expenditures.
- 6) Harlingen Downtown Improvement District Fund is used to account for funds received from downtown merchants and property owners to improve the quality of the downtown area and attract and promote new and existing business to the downtown area. The Harlingen Downtown District and La Placita District were combined into one geographic area in April 2005.
- 7) Free Trade Bridge Fund is used to account for the City's participation in the operation of the International Bridge at Los Indios. This project is a joint venture of several governmental entities.
- 8) Communication Center Fund accounts for monies received for the rental of tower space and for expenditures of maintaining the Communication Center, which falls under the direction and guidance of both the Fire Suppression and Police Departments.
- 9) Community Oriented Policing Services/Universal Hiring Program (COPS / UHP GRANT) is a three-year descending grant. The purpose of this grant is to hire ten Police Officer Recruits. The salary and benefits of these new officers are funded by this grant. These officers were hired to bring the Harlingen Police Department in line with the required complement of officers.
- 10) Red Light Safety Photo Enforcement Program is aimed at reducing accidentrelated injuries, specifically at intersections that reflect a high number of traffic accidents.
- 11) **Neighborhood Stabilization Program Fund** is used to account for funds provided through the Texas Department of Housing and Community Affairs (TDHCA).
- 12) Convention and Visitor's Bureau Fund is used to account for expenditures related to solicit conventions, meetings, and other related group businesses; to carry out visitor promotions generating overnight stays in Harlingen there by contributing to the economic fabric and quality of life in the community.
- 13) **FEMA Jefferson Street Drainage Fund** is used to account for State Disaster funding awarded through the Texas Department of Public Safety Division of Emergency Management.
- 14) TDRA Northwest Area Drainage Fund is used to account for State Disaster funding awarded through the Texas Department of Rural Affairs (TDRA).
- 15) The Tax Increment Financing Funds are used to account for revenues that provide development incentive and funding for infrastructure improvements lacking in the selected areas.
- 16) **Development Corporation of Harlingen, Inc. Fund** is used to account for 75% of the ½ cent sales tax with expenditures to promote economic and industrial activity within the City of Harlingen. The collection of ½ cent sales tax for economic and industrial purposes commenced during the fiscal year beginning October 1,1990.
- 17) Harlingen Community Improvement Board Fund is used to account for 25% of the ½ cent sales tax with expenditures to promote economic and industrial activity within the City of Harlingen. In May 2007 the citizens of Harlingen approved the establishment of a 4B sales tax corporation to fund numerous community projects.
- 18) **Infrastructure Fund** is intended to maintain many of the City's existing infrastructures. The fund is financed with a special assessment on the Sanitation bill as a separate monthly line item.

Major Debt Service Fund

This fund is provided to account for the accumulation of resources for the payment of general long-term debt and interest for the City of Harlingen.

Major Capital Projects Funds

The Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of capital assets. The G.O. Bond Series 2005, G.O. Bond Series 2006, C.O. Series 2007, G.O. Bond Series 2007, G.O. Bond Series 2010 C.O. Series 2010, G.O. Series 2011, C.O. Series 2012, and C.O. Series 2013 are reported as major funds as they are used to account for the proceeds of their respective bond issuances, which are to be used for the construction of major capital assets.

Non-Major Capital Projects Funds

The three other non-major Capital Funds are as follows:

- 1) Capital Improvement Fund is provided to account for receipts and expenditures of monies received for the construction of major capital improvements by the City.
- 2) **Petition Paving Fund** is used to account for the construction and financing of certain public improvements, which are to be paid wholly or in part by special assessments levied against benefited property.
- 3) **Street Improvement Fund** is provided for the purpose of street improvements for the City.

Major Proprietary Funds

Proprietary Funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Goods or services from such activities can be provided either to outside parties (enterprise funds) or to other departments or agencies primarily within the government (internal service funds). The Municipal Auditorium Fund, the Sanitation Fund, and the Waste and Wastewater System Fund are reported as major enterprise funds.

- 1) **Municipal Auditorium Fund** has been established to account for the activities of the Municipal Auditorium.
- 2) **Sanitation Fund** is provided to account for the resources from the collection of garbage within the City limits and the operation of the public landfill owned by the City of Harlingen.
- 3) Water and Wastewater System Fund is a component unit, which accounts for the operation of the Waterworks and Wastewater system. A board separate from the City Commission controls this component unit

Non-Major Enterprise Funds

- 1) **Municipal Golf Course Fund** is provided to account for user fees received from the Municipal Golf Course and account for expenditures of maintenance and operations.
- 2) Harlingen Arts and Heritage Museum Fund is used to account for the activities of the City's Museum.
- 3) Valley International Airport Fund is a component unit, which accounts for the operations of the Valley International Airport. A board separate from the City Commission controls this component unit.

Major Internal Services Fund

The major Internal Services Fund is the Motor Vehicle/Warehouse Fund, which provides supplies and services for the maintenance of all City-owned vehicles and equipment and future replacements. This fund is funded primarily through charges to other departments of the City, which utilize this service.

Non-Major Internal Services Fund

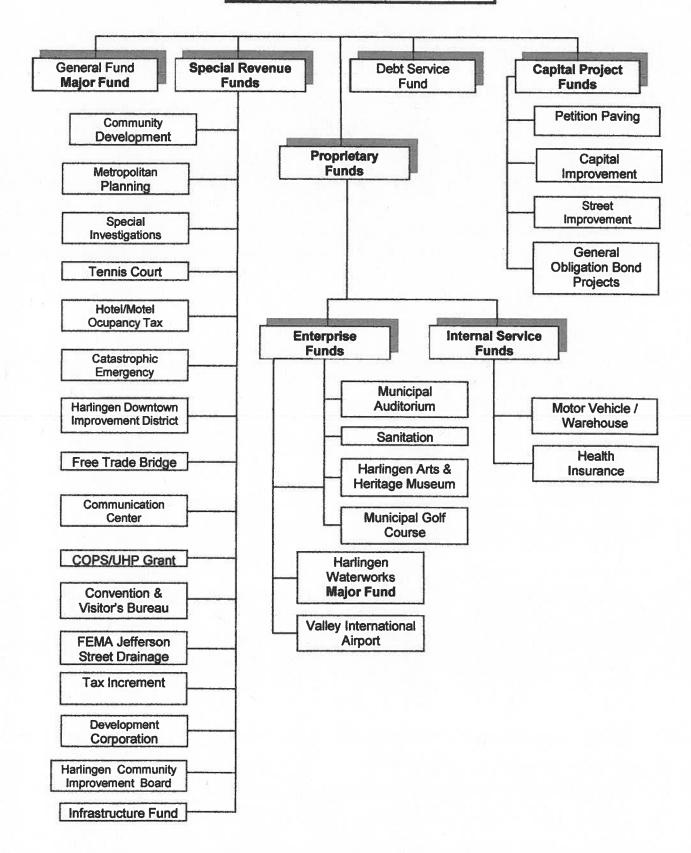
The Health Insurance Fund is used to accumulate all payment from the various departments for medical/health insurance premiums for payment to the insurance company and plan administrator.

Fiduciary Fund

The City is the trustee, or fiduciary, of the Firemen's Relief and Retirement Fund, which is not a budgeted fund. It has been established to account for the Firemen's relief and retirement monies. The City is responsible for ensuring that these funds are used for their intended purpose and the City cannot use these funds to finance its programs or operations.

CITY OF HARLINGEN BUDGETARY FUNDS

GOVERNMENTAL FUNDS Major & Non-Major Funds



CITY OF HARLINGEN MAJOR REVENUE SOURCES FOR 2014-2015

There are five major revenue sources for the City of Harlingen that comprise 85.66% of the total revenues for all funds:

Charges for Services (31.93%) This revenue source represents the largest type of revenues for all funds. Of the Proprietary (Enterprise) Funds the Water and Wastewater Funds comprise the majority of the revenues. Revenue from water sales is influenced by rate increases, weather conditions, and population growth. Other Proprietary Funds receiving the majority of the charges for services are Sanitation, Motor Vehicle/Internal Services and Municipal Golf Course. Sanitation Fund's major revenue is providing garbage collections to local residents. Motor Vehicle Fund is funded primarily through charges for services to other departments of the City.

Of the Governmental Fund Types the General Fund represents the majority of the charges for services for this fund type. Most of the revenue is derived from reimbursements to the various City departments for services provided. Some examples are providing Police services for various activities and functions, Fire Suppression services at Valley International Airport, and Pendleton Pool operations for Harlingen Consolidated Independent School District. These services are evaluated each year and adjusted according to personnel and related benefit cost increases. Other charges for services include birth and death certificates, rentals of various City buildings and pavilions, library services, cleanup mowing, and various City pool activities to name a few.

- 2) <u>Sales Tax (19.43%)</u> Sales tax revenues are the second largest source of revenue and are very important to the City.
- 3) <u>Property Taxes (16.15%)</u> The third largest revenue source is property taxes, which are deposited into the General Fund and Debt Service Fund. This year again the property tax rate remained the same.
- 4) Other (12.35%) This category is comprised of several revenue sources. They are Franchise Fees, such as Time Warner, American Electric Power, and Texas Gas Service; Other Taxes and Fees such as Hotel/Motel Occupancy Taxes; Fines and Forfeitures, such as Municipal Court Fines and Library Fines; Licenses and Permits, such as various building permits issued by the City for building construction purposes; and Other Financing Sources, such as transfers in to various funds.
- 5) <u>Airport Revenue (5.80%)</u> This last major revenue source is comprised of Terminal Building, Airfield and Industrial Park rental and Terminal Support at Valley International Airport.

REVENUE SUMMARY BY FUND TYPE FOR ACTUAL, BUDGETED AND APPROVED FISCAL YEARS CITY OF HARLINGEN

	S. C.	Actual 2012-2013	12-2013			Budgeted 2013-2014	2013-2014			Approved 2014-2015	4-2016	
	Governmental Fund Types	Proprietary Fund Types	Flduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types
Property Taxes	\$17,600,277	8	8	\$17,600,277	\$17.282,794	90	OS	\$17.282.784	\$17.646.605	O\$	Ç	\$17 848 BUR
Sales Tax	21,164,920	0	0	21,164,920	20,911,511	0	0	20.911.511	21 233 447	-	3 5	24 283 447
Franchise Fees	3,568,206	0	0	3,668,206	3,525,520	0	0	3,626,520	3 629 500			3 629 500
Other Taxes & Fees	1,315,509	0	0	1,315,509	1,237,200	0	0	1.237.200	1.282.200	0	0	1 282 200
Fines & Forfeitures	1,781,683	0	0	1,781,683	2,055,026	0	0	2.055.026	2.253.779	0	0	2 283 779
Licenses & Permits	614,735	0	0	614,735	553,975	0	0	563,975	618,014	0	0	618.014
Charges for Services	2,067,137	33,443,157	0	35,510,294	1,982,695	33,145,487	0	35,128,182	1.892.880	32,990,961	0	34.883.841
Intergovernmental	2,306,941	3,054,727	0	5,361,668	2,716,605	4,700,000	0	7.418.805	2.975,311	2.425.000		F 400 311
interest investments	100,369	117,799	3,012,749	3,230,917	82,745	88,670	3,800,150	3.971.565	68.010	59.200	4.150.100	4 277 340
Miscellaneous	5,872,319	3,850,861	2,160	9,726,340	1,733,445	4,355,174	2,300	6.090.919	1.724.164	4.258.201	2.300	5.984.685
Terminal Building	0	3,489,421	0	3,489,421	0	3,121,000	0	3,121,000	0	3,227,000	0	3.227.000
Airfield	0	695,557	0	895,557	0	652,000	0	662,000	0	619,000	0	619,000
Industrial Park	0	1,201,649	0	1,201,649	0	1,192,000	0	1,192,000	0	1,219,000	0	1.219,000
Terminal Support	0	1,330,253	0	1,330,263	0	1,296,500	0	1,296,500	0	1,276,500	0	1,278,500
Property Assessments	26,944	0	0	26,944	23,000	0	0	23,000	23,000	0	0	23,000
Pension Contributions	0	0	1,396,322	1,386,322	0	0	1,460,000	1,460,000	0	0	1.600.000	1.800.000
Other Financing Sources	5,018,257	1,997,566	0	7,015,823	4,017,138	342,850	0	4,359,988	3,775,584	314,850	0	4,090,434
TOTALS	\$61,437,297	\$61,437,297 \$49,180,990 \$4,411,231 \$116,029,518	\$4,411,231	\$115,029,518	\$56,121,654	\$48,893,681	\$5,262,450	\$110,277,785	\$57,122,494	\$46,389,712	\$5,752,400	\$109,264,608
							n					

These charts represent the Revenue Summary by Fund Type and Expenditure Summary by Object for Actual, Budgeted and Fiscal Years.

The following pages depict various charts representing Revenues and Expenditures in summary and detail for Actual, Budgeted and Approved Fiscal Years.

CITY OF HARLINGEN

EXPENDITURE SUMMARY BY OBJECT FOR ACTUAL, BUDGETED AND APPROVED FISCAL YEARS

Governmental Proprietary Fiduciary Fund Types				40 0040									
Governmental Fund Types			Actual 20	12-2013			Budgeted :	2013-2014			Approved 2014-2015	014-2015	
### Fund Types #### Fund Types Fund Types Fund Types #### Fund Types ##### Fund Types #### Fund Types #### Fund Types #### Fund Types ##### Fund Types ###### Fund Types ##### Fund Types ######### Fund Types ####################################		Governmental	Proprietary	Fiduciary	Total	Governmental	Proprietary	Fiduciary	Total	Governmental	Proprietary	Fiduciary	Total
\$27,842,124 \$12,833,845 \$1,587,395 \$442,263,364 \$29,877,958 \$13,788,327 1,685,000 5,008,352 0 6,683,352 1,685,000 5,008,352 0 6,683,352 1,723,174 10,681,898 6,020 23,391,022 702,875 0 0 702,875 1,691,697 12,056,735 702,875 0 0 702,875 1,641,687 4,788,038 10,333,512 1,937,988 0 12,271,500 5,554,132 1,692,402 412,249 0 0 12,436,238 0 12,436,238 422,907 0 0 422,907 155,168 0 0 mic Dev 116,742 0 0 0 116,742 81,825 0 0 116,742 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types
\$27,842,124 \$12,833,845 \$1,587,395 \$42,263,364 \$529,877,958 \$13,788,327													
1,685,000 5,044,612 180,810 5,225,422 0 5,365,500 16 1,685,000 5,008,352 0 6,693,362 1,481,069 4,518,761 12,723,174 10,641,898 6,020 23,391,092 17,610,670 12,056,735 702,875 0 0 7702,875 1,562,172 0 0 3,807,683 1,041,813 4,788,038 10,333,512 1,937,988 0 12,271,500 5,554,132 1,992,402 0 412,249 0 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 14,43	Personnel Services	\$27,842,124	\$12,833,845	\$1,587,395	\$42,263,364	\$29,877,958	\$13,788,327	\$2,100,000	\$45,766,285	\$30,955,896	\$14,251,240	\$2,300,000	\$47,607,136
1,885,000 5,008,352 0 6,893,362 1,481,069 4,518,761 12,723,174 10,661,898 6,020 23,391,092 17,610,670 12,056,735 702,875 0 0 702,875 1,562,172 0 12,056,735 1,023,512 1,937,988 0 12,271,500 5,554,132 1,692,402 412,249 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 116,742 0 0 0 116,742 0 0 0 0 0 116,742 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Confracted Services	0	5,044,612	180,810	6,226,422	0	5,365,500	199,750	5,565,250	0	5,342,500	223,700	5,566,200
12,723,174 10,661,898 6,020 23,391,092 17,610,670 12,056,735 702,875 0 0 702,876 1,562,172 0 1,562,172 0 3,669,380 139,303 0 3,807,683 1,041,813 4,788,038 10,333,512 1,937,988 0 12,274,500 5,554,132 1,692,402 412,249 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 116,742 0 0 0 116,742 0 0 0 0 116,742 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Materials & Supplies	1,685,000	5,008,352	0	6,693,352	1,481,069	4,518,761	0	6,999,830	1,515,870	4,455,745	0	5,971,616
702,875 0 0 702,876 1,562,172 3,669,380 138,303 0 3,807,683 1,041,813 10,333,512 1,937,988 0 12,274,500 5,554,132 0 1,412,249 0 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 0 0 12,436,238 0 12,436,238 0 0 0 12,436,238 0 12,436,238 0 0 0 0 0 14,742 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Other Charges	12,723,174	10,661,898	6,020	23,391,092	17,610,670	12,056,735	6,700	29,673,105	15,069,259	11,962,289	6,000	27,037,548
3,669,380 138,303 0 3,807,683 1,041,813 1,041,813 1,041,813 10,333,512 1,937,988 0 12,274,600 5,554,132 0 1,412,249 0 0 412,249 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 116,742 0 0 0 0 116,742 81,825 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Street Improvements	702,875	0	0	702,876	1,582,172	0	0	1,562,172	800,000	0	0	800,000
10,333,512 1,937,988 0 12,271,500 5,554,132 412,249 0 0 412,249 0 1 0 12,436,238 0 12,436,238 0 12,436,238 0 1 325,917 0 0 326,917 225,375 0 1 12 0 0 116,742 0 0 0 116,742 81,825 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Capital Outlay	3,669,380	138,303	0	3,807,683	1,041,813	4,788,038	0	5,829,851	818,962	1,294,036	0	2,112,998
412,249 0 0 412,249 0 0 412,249 0 0 2 326,917 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,238 0 12,436,2907 0 0 116,742 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Other Financing Uses	10,333,512	1,937,988	0	12,271,500	5,554,132	1,692,402	0	7,248,534	7,326,220	1,794,289	0	9,120,609
0 12,436,238 0 12,436,238 0 12,436,238 0 1 225,375 0 325,917 0 0 325,917 225,375 1 2 2 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 3 2 3	Drainage	412,249	0	0	412,249	0	0	0	0	0	0	0	0
325,917 0 0 325,917 422,907 0 0 422,907 12 0 0 116,742 0 0 116,742	Depreciation	0	12,436,238	0	12,436,238	0	10,310,300	0	10,310,300	0	9,906,300	0	9,906,300
422,907 0 0 422,907 12 12 0 0 116,742 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Housing Programs	325,917	0	0	326,917	225,375	0	0	226,376	237,102	0	0	237,102
mic Dev 116,742 0 0 116,742	Housing Rehabilitation	422,907	0	0	422,907	155,168	0	0	155,168	305,524	0	0	306,624
mic Dev 116,742 0 0 116,742	Demolition	12	0	0	12	0	0	0	0	0	0	0	0
Pensions & Writhdrawals 0 0 0 0 0 0	Public Services & Economic Dev	116,742	0	0	116,742	81,825	0	0	81,825	118,500	0	0	118,500
	Pensions & Withdrawals	0	0	0	0	0	0	0	0	0	0	0	0
Economic Development 0 0 0 0 0 0 0	Sconomic Development	0	0	0	0	0	0	0	0	0	0	0	0

\$2,305,450 \$112,415,696 \$57,147,333 \$49,006,399 \$2,529,700 \$108,683,432

\$52,520,063

\$57,590,182

\$108,069,353

\$1,774,225

\$58,233,892 \$48,061,236

TOTALS

REVENUE SUMMARY BY FUND TYPE FOR ACTUAL, BUDGETED AND APPROVED FISCAL YEARS CITY OF HARLINGEN

		10000	The second secon									
		Actual 2012-2013	12-2013			Budgeted	Budgeted 2013-2014			Approved 2014-2015	14-2015	
	Governmental	Proprietary	Fiduciary	Total Fund	Governmental	Proprietary	Fiduciary	Total Fund	Governmental	Proprietary	Fiduciary	Total Fund
	Fund Types	Fund Types	Fund Types	Types	Fund Types	Fund Types	Fund Types	Types	Fund Types	Fund Types	Fund Types	Types
Property Taxes	\$17,600,277	9	Q.	\$17,600,277	\$17,282,794	0\$	0\$	\$17,282,794	\$17,646,605	0\$	\$	\$17,646,605
Sales Tax	21,164,920	0	0	21,164,920	20,911,511	0	0	20,911,511	21,233,447	0	0	21,233,447
Franchise Fees	3,568,206	0	0	3,568,206	3,525,520	0	0	3,525,520	3,629,500	•	0	3,629,600
Other Taxes & Fees	1,315,509	0	0	1,315,509	1,237,200	0	0	1,237,200	1,282,200	0	0	1,282,200
Fines & Forfeitures	1,781,683	0	0	1,781,683	2,055,028	0	0	2,055,026	2,253,779	0	0	2,253,779
Licenses & Permits	614,735	0	0	614,736	553,975	0	0	553,975	618,014	0	0	618,014
Charges for Services	2,067,137	33,443,157	0	35,610,294	1,982,695	33,145,487	0	35,128,182	1,892,880	32,990,961	0	34,883,841
Intergovernmental	2,306,941	3,054,727	0	5,361,668	2,716,805	4,700,000	0	7,416,606	2,975,311	2,425,000	0	6,400,311
Interest Investments	100,369	117,799	3,012,749	3,230,917	82,745	88,670	3,800,150	3,971,565	68,010	59,200	4,150,100	4,277,310
Miscellaneous	5,872,319	3,850,861	2,160	9,725,340	1,733,445	4,355,174	2,300	6,090,919	1,724,164	4,258,201	2,300	6,984,665
Terminal Building	0	3,489,421	0	3,489,421	0	3,121,000	0	3,121,000	0	3,227,000	0	3,227,000
Airfield	0	695,557	0	696,667	0	652,000	0	662,000	0	619,000	0	619,000
Industrial Park	•	1,201,649	0	1,201,649	0	1,192,000	0	1,192,000	0	1,219,000	0	1,219,000
Terminal Support	0	1,330,253	0	1,330,263	0	1,296,500	0	1,296,500	0	1,276,500	0	1,276,500
Property Assessments	26,944	0	0	26,944	23,000	0	0	23,000	23,000	0	0	23,000
Pension Contributions	0	0	1,396,322	1,396,322	0	0	1,480,000	1,460,000	0	0	1,600,000	1,600,000
Other Financing Sources	5,018,257	1,997,586	0	7,015,823	4,017,138	342,850	0	4,369,988	3,775,584	314,850	0	4,090,434
TOTALS	\$61,437,297 \$49,180,890	\$49,180,890	\$4,411,231 \$115,029,518	\$115,029,518	\$56,121,664	\$48,893,681	\$5,262,450	\$5,262,450 \$110,277,786	\$57,122,494	\$46,389,712	\$5,752,400	\$5,752,400 \$109,264,606

This chart shows the **Revenue Summary** by Fund Type for Actual, Budgeted and Approved Fiscal Years. The following three pages of charts show the **Detailed Revenue** by Fund Type for the Actual, Budgeted and Approved Fiscal Years.

				Harrie Harris							Actual 1	Revent	Actual Revenues 2012-2013	-2013												
										300	Govern	menta	Governmental Fund Types	ypes												
				Special Immedi.	Tannh	Hotel/Mo-	destantale		Free		Consonan		-	FEMA	TORA	4			Economic	Contim.	١.		Capital	Street	-exput	Total
	Gemeral	CDBG	M.P.O.	gations	Count	pency Tax Emergency Downtown	mergency			Center		Baf Ent	Bureau D	Drainage	Drainage	<u>+</u>	2	± 00	Dev. Corporation	Board	Service	Patition	Improve- ment	Improve	Fund	Govern
sexu	\$13,624,303	2	9\$	8	8	2	8	3	9	2	80	88	9	98	S	S	S	Ş	9	S	£3 068 10	7	Ş	200 777	S	647 000 47
Sales Tax	15,873,690	0	0	0	0	0	0	0	0	0	0	0	0	0	٩	-	9 0	9 0	3 068 422	1 222 BOB	a l'annia		3 0		3 9	94 484 999
ranchise Fees	3,568,206	0	0	0	0	0	0	0	0	0	0	0	0	•	0				-	0					•	4 E00 2
Other Texes & Fees	135,435	0	0	0	0	907,944	0	0	٥	0	0	0	0	0						•					322 430	4 948 6
Thes & Forfeltures	1,781,683	0	0	0	٥	0	0	0	0	0	٥	0	0	•	0	0	c								-	4 704 0
Joenses & Permits	614,735	0	0	0	0	0	0	0	0	0	٥	0	0	٥	0	0	0	0		0						814 73K
Charges for Services	1,037,584	_		0	10,421	٥	0	0	130,492	81,168	0	0	0	0	0	0	0	0	827.472	0		0	0	. 0		2.067.1
погроментиента	215,784	1,119,836	263,620	216,415	0	0	0	0	0	0	56,463	0	0	0	334,723	0	0	0	0	0		0	0	0	0	2.308.9
therest trivestments	31,285		0	481	190	<u>2</u>	1,077	134	28	0	0	98	24	0	0	358	836	329	58.031	2.074	1.88	7 1.582	411	158	300	100.3
Miscellaneous	1,123,776	0	0	30,087	70,000	0	0	6,612	0	0	0	128	٥	0	0	0	0	0	4.641,705	٥		0	0	•	0	8.872.3
erminal Building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	٥		0	٥	٥	C	
Airfleid	,	0	0	0	0	0	٥	0	0	0	0	٥	0	0	0	0	٥	0	0	0		0			0	
ndustrial Park	0	0	0	0	0	0	0	0	0	0	0	0	0	٥	٥	0	G	٥	-	0			•			
erminal Support	0	0	0	٥	0	0	0	0	0	0	0	0	0	٥	0	0	0	۰			•			•	•	
Property Assessments	0	0	0	0	0	0	٥	28,944	0	٥	0	٥	0	•	0	0	•	•						•	•	20 DA
Pension Contributions	0	0	0	0	•	0	0	0	0	٥	0	0	a				· c	•					•	•		407
Other Financing Sources	2,753,088	0	٥	0	28,000	0	11,423	217,975	0	0	0	٥	488,000	380,000		70,674	131,208	128.988	185,921	200,000				425.000		5.018.267

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					CITY OF F	CITY OF HARLINGEN					
			N LO	A	ctual Reven	Actual Revenues 2012-2013	013				The second second
				Proprietary	ietary Fund Types	Si				Fiduciary Fund Types	nd Types
	Municipal		Harlingen Arts & Heritage	Municipal	Water and	Valley International	Internal Service/	Health	Total	Firemen's Relief &	Total
	Auditorium	Sanitation	Museum	Golf Course	Wastewater	Airport	Motor Vehicle	insurance	Proprietary	Retirement	Fiduciary
Property Taxes	\$	\$0	\$0	\$0	0\$	0\$	\$0	0\$	0\$	0\$	0\$
Sales Tax	0	0	0	0	0	0	0	0	0	0	0
Franchise Fees	0	0	0	0	0	0	0	0	0	0	0
Other Taxes & Fees	0	0	0	0	0	0	0	0	0	0	0
ines & Forfeitures	0	0	0	0	0	0	0	0	0	0	0
icenses & Permits	0	0	0	0	0	0	0	0	0	0	0
Charges for Services	77,229	8,433,930	3,135	1,130,416	20,040,580	0	3,757,867	0	33,443,167	0	0
ntergovernmental	0	0	0	0	0	3,054,727	0	0	3,054,727	0	0
nterest investments	0	5,624	0	504	100,484	2,777	8,410	0	117,799	3,012,749	3,012,749
Miscellaneous	70,403	98,430	1,466	2,130	196,425	0	8,038	3,473,969	3,850,861	2,160	2,160
Ferminal Building	0	0	0	0	0	3,489,421	0	0	3,489,421	0	0
Airfield	0	0	0	0	0	695,557	0	0	695,557	0	0
ndustrial Park	0	0	0	0	0	1,201,649	0	0	1,201,649	0	0
erminal Support	0	0	0	0	0	1,330,253	0	0	1,330,253	0	0
Property Assessments	0	0	0	0	0	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0	0	0	0	1,396,322	1,396,322
Other Financing Sources	158,000	(3,308)	102,002	24,794	1,469,771	0	172,807	73,500	1,997,566	0	0
TOTALS	\$305,632	\$8,534,676	\$106,603	\$1,157,844	\$21,807,260	\$9,774,384	\$3,947,122 \$3,547,469	\$3,547,469	\$49,180,990	\$4,411,231	\$4,411,231

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										Gover	nmenta	Governmental Fund Types	Vpes											
				Special		Hotel/Mo-	Hotel/Mo- Catastro-		Free	Commu-		Convention		FEMA	TDRA			Ec	Economic	Comm.		Street	atte.	Total
				Invest)-	Tennis	tel Occu-	tel Occu- phic Emer- Harlingen	- Harlingen	Trade	nication	COPS	& Visitors	NSP	Ž	orthwest	¥	#	TIF I		E E	Debt		structure	Govern-
	General	CDBG	M.P.O	gations	Court	pancy Ta	Court pancy Tax gency Downtow	Downtown	Bridge	Center	Grant	Bureau		25	Drainage	-							Fund	mental
Property Taxes	\$13,310,350	0\$	\$	03	38	80	80	3	8	80	08	S	9	ş	2	9	9	9	S	en es	£1 086 044	es son	4	E47 909 704
Sales Tax	15,546,382	0	0	0	٠	0	0	0	•	0	0	0	9 0	3 6	9	3 0	2		1000			3	•	20 G44 E44
Franchise Fees	3,526,520	٥	0	0	٠	0	0	٥	0	•							• <	í	000,000				•	9 896 890
Other Taxes & Fees	147,000	0	0	0	ټ	0 830,200	0	6	0	٥	0	¢											200,000	4 297 200
Fines & Forfeitures	2,065,028	٥	0	0	ټ	0	0	0	0	0	0	٥	0					· c	· c				, ,	9 OKK 026
Licenses & Permits	553,975	0	0	0	٠	0	0	0	0	0	0	•	C										•	AES 078
Charges for Services	1,071,069	٥	0	0	15,000	0	0	0	160,000	62.228	0	0							874.407			•	> 0	4 082 608
Intergovernmental	600,182	1,114,342	369,187	200,000	ی	0	0	0	0	0	29.776	0	80.885	207 212	115.032				•		•			2 746 BAR
Interest investments	36,300	0	٥	٥	200	200	900	٥	76	C	C	0	•		•	8	98	000	42 REO	4 200	4 40 0	, 5	8	80 74E
Miscellaneous	1,561,045	0	0	400	70,000	0	0	0	0	0	0	٥	•			•	3		100 000	9	3	3 0	3 -	4 723 446
Terminal Building	0	0	0	٥		0	0	0	0	0	0	• •		0						• •	,	•		1,000
Airfield	0	٥	0	0	3	0	0	0	0	0	0	0	0			0								, ,
Industrial Park	•	0	0	0	J	0	0	0	0	0	0	٥	0	0	0	0			9 0	o c				, ,
Terminal Support	•	0	٥	0	J	0	0	0	0	0	0	0	0	0	0	0	0							
Property Assessments	•	٥	0	0	J	0	٥	23,000	0	٥	0	0	0	0	0	0	0		0		0			23,000
Pension Contributions	0	0	٥	0	J	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0			
Other Financing Sources	1,090,278	0	٥	0	26,000		0	217.975	0	41 235	-	513 000	c	•	c	70 000 40	40.4 000 42	125,000	024 805		9	875 047	000 000	4 047 490

\$500 \$240,975 \$160,075 \$103,464 \$29,775 \$513,000 \$80,885 \$207,212 \$115,032 \$70,200 \$104,300 \$125,200 \$5,848,682 \$1,271,429 \$3,888,344 \$880,867 \$480,200 \$56,121,884

\$39,486,125 \$1,114,342 \$369,187 \$200,400 \$111,200 \$830,400

TOTALS

				Bud	Igeted Reve	Budgeted Revenues 2013-2014	2014				
				Prop	Proprietary Fund Types	nd Types				Fiduciary Fund Types	nd Types
			Harlingen Arts			Vailey				Firemen's	
	Municipal		& Heritage	Municipal	Water and	International	internal Service/	Health	Total	Relief &	Total
	Auditorium	Sanitation	Museum	Golf Course	Wastewater	Alrport	Motor Vehicle	Insurance	Proprietary	Retirement	Fiduciary
Property Taxes	\$0	0\$	0\$	0\$	\$0	\$0	\$0	0\$	0\$	0\$	80
Sales Tax	0	0	0	0	0	0	0	0	0	0	0
Franchise Fees	0	0	0	0	0	0	0	0	0	0	0
Other Taxes & Fees	0	0	0	0	0	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0
Charges for Services	164,362	8,140,926	9,000	1,257,600	19,903,000	0	3,673,599	0	33,146,487	0	0
Intergovernmental	0	0	0	0	0	4,700,000	0	0	4,700,000	0	0
Interest investments	0	3,500	170	550	72,000	3,000	9,250	200	88,670	3,800,150	3,800,150
Miscellaneous	22,058	75,000	2,500	3,000	177,000	0	20,000	4,055,616	4,356,174	2,300	2,300
Terminal Bullding	0	0	0	0	0	3,121,000	0	0	3,121,000	0	0
Airfield	0	0	0	0	0	652,000	0	0	652,000	0	0
Industrial Park	0	0	0	0	0	1,192,000	0	0	1,192,000	0	0
Terminal Support	0	0	0	0	0	1,296,500	0	0	1,296,600	0	0
Property Assessments	0	0	0	0	0	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0	0	0	0	1,460,000	1,460,000
Other Financing Sources	158,000	0	103,850	0	0	0	0	81,000	342,850	0	0
TOTALS	\$344,420	\$344,420 \$8,219,426	\$112,520	\$1,261,150	\$20,152,000	\$10,964,500	\$3,702,849 \$4,136,816	\$4,136,816	\$48,893,681	\$5,262,450	\$5,262,450

Approved Revenues 2014-2015 Governmental Fund Types

Comparison Com					Special			Catastro-		Free	Commu-	COPS	Convention				Economic	Comm.		Street	-traffra-	Total
\$13,827,889 \$0		General	CDBG	M.P.O	investi- gations	Court	tel Occu- pancy Tax		Hartingen Downtown	Trade	nication	Grant	& Visitor's Bureau	1	₽ ~	<u>r</u> ~	Corp.	Improvement	Service	Improve	Fund	Govern
15,779,578 15,	menty Taxes	\$13 827 889	0	09	9	0	9	S	0	5	2		1	1		0.0			0,0		Ш	
15,779,578 19,000	anne finale	2001		2	3	9	3	3	2	2	2	9	2	3	2	2	2	04	01/515/4 10/10/4	50'C	200	517,646,604
Secretary Secr	les lax	15,779,578	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4.183.740	1270.129	0	-	C	24 233 447
Faces & Fees 147,000 0 0 0 0 0 0 0 0 0	anchise Fees	3,629,500	0	0	0	0	0	0	0	0	0	C	c	c	-		C					2 020 EA
L Forfeitures 2,253,779 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	her Taxes & Fees	147,000	0	0	0	0	860,200	0	0	0	0	· C		0 0	0 0						275 000	4,060,0
84 R Permits 616,014 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	les & Forfeitures	2.253.779	0	0	0	0	C	C	C	c					0 0		0	•	0 0		200,00	1,404,4
Verrinnental (1,02,024) (1,02,024	onege & Demile	240 044	<	•			•		•			•	> 1	•			٠.	•	0	•	>	4,203,7
1,102,104	disease Learning	1000	•	0	>		•	>	9	0	0	0	0	0	0	0	0	0	0	0	0	618,0
Vernamental POS,640 1,092,125 391,615 570,000 O </td <td>arges for Services</td> <td>1,102,084</td> <td>0</td> <td>0</td> <td>0</td> <td>11,000</td> <td>0</td> <td>0</td> <td>0</td> <td>145,100</td> <td>62,229</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>572.467</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>1.882.8</td>	arges for Services	1,102,084	0	0	0	11,000	0	0	0	145,100	62,229	0	0	0	0	0	572.467	0	0	0	0	1.882.8
1,554,164 0 0 460 200 200 500 0 0 0 0 300 200 38,000 1,5	argovernmental	705,640	1,092,126	381,615	570,000	0	0	0	0	0	0	225,930	0	0	0	0	0	C	0	0	C	2 978.3
1,554,164 0 0 0 70,000 0 0 0 0 0 0 0 0	srest investments	24,500	0	0	460	200	200	200	0	0	0	0	300	200	300	200	38 000	1300	1500	150	200	AB 040
al Building 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	cellaneous	1,554,164	0	0	0	70.000	0	0	0	C	c	-	-	•		2	100,000	90	2	3	3	4 704 4
Park	Trained Building		•	•	•	•				•	•	•	•	•			30,00			•	>	1,724,104
Second	Bullion Delicing	-	•	>	>	>	>	>	>	0	5	0	0	0	0	0	0	0	0	0	0	
98 1,665,330 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	piet	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
40 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ustrial Park	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
es 1,665,330 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	minal Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	0	0	C	
88 1,665,330 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	perty Assessments	0	0	0	0	0	0	0	23,000	0	0	0	0	0	0	0	0	0	C		c	23,000
44 117 478 \$1 100 108 \$381 84 \$4 \$41 700 109 \$381 845 \$417 500 \$381 845 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500 \$418 \$417 500	nsion Contributions	0	0	0	0	0	0	0	0	٥	0	C	C	C	c	c	0				0 0	
\$41 107 478 \$1 100 108 \$381 845 \$570 480 \$417 200 \$880 AVO \$550 AV	ner Financing Sources		0	0	0	26,000	0	0	217.975	C	0	C	513 000	20 000		27 500	251 779	0 0	0 0	800 000	0 0	4 77E 89
SATING 17 478 \$1 100 108 \$381 845 \$570 ABO \$117 700 \$880 AND \$540 AD \$							-					•			ì	2001	2010		•	200,000	•	2010
	TOTALS	\$41,107,478	\$1,092,126	\$381.615	\$570.460	\$107.200	\$860.400	\$500	\$240.975	\$145 100	\$40 220	\$225 020	£512 200	\$70.200	300 300 6		EE 145 000	64 974 430	64 04E 046		9075 000	4.54

	Fiduciary Fund Types	inemen's	Relief & Total	Retirement Fiduciary
	Fidu	Fire	Rel	
			Total	Insurance Proprietary
			Health	
15	2		internal Service/	Wastewater Airport Motor Vehicle
RLINGEN	200	Valley	International	Airport
Approved Revenues 2014-2015	Proprietary Fund Types		Water and	Wastewater
Appr	oprietary F	Municipal	Golf	Course
	P	Harlingen Arts	& Heritage	Museum
				Sanitation
			Municipal	Auditorium

Property Taxes	90	0\$	0\$	\$0	\$0	0\$	80	0\$	\$	0\$	\$0
Sales Tax	0	0	0	0	0	0	0	0	0	0	0
Franchise Fees	0	0	0	0	0	0	0	0	0	0	0
Other Taxes & Fees	0	0	0	0	0	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0
Charges for Services	164,362	8,443,000	9,000	1,296,600	19,397,000	0	3,683,999	0	32,990,961	0	0
Intergovernmental	0	0	0	0	0	2,425,000	0	0	2,425,000	0	0
Interest Investments	0	3,500	150	400	36,000	12,000	6,950	200	59,200	4,150,100	4,150,100
Miscellaneous	22,085	0	2,500	0	158,000	0	20,000	4,055,616	4,258,201	2,300	2,300
Terminal Building	0	0	0	0	0	3,227,000	0	0	3,227,000	0	0
Airfield	0	0	0	0	0	619,000	0	0	619,000	0	0
Industrial Park	0	0	0	0	0	1,219,000	0	0	1,219,000	0	0
Terminal Support	0	0	0	0	0	1,276,500	0	0	1,276,500	0	0
Property Assessments	0	0	0	0	0	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0	0	0	0	1,600,000	1,600,000
Other Financing Sources	130,000	0	103,850	0	0	0	0	81,000	314,850	0	0
TOTALS	\$316,447	\$8,446,500	\$112,500	\$1,297,000	\$19,591,000	\$8,778,500	\$3,710,949	\$4,136,816	\$46,389,712	\$5,752,400	\$5,752,400

CITY OF HARLINGEN

EXPENDITURE SUMMARY BY OBJECT FOR ACTUAL, BUDGETED AND APPROVED FISCAL YEARS

		Actual 2012-2013	12-2013			Budgeted 2013-2014	013-2014			Approved 2014-2015	014-2015	
	Governmental	Proprietary	Fiduciary	Total	Governmental	Proprietary	Fiduciary	Total	Governmental	Proprietary	Fiduciary	Total
	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types	Fund Types
Personnel Services	\$27,842,124	\$12,833,845	\$1,587,395	\$42,263,364	\$29,877,958	\$13,788,327	\$2,100,000	\$45,766,285	\$30,955,896	\$14,251,240	\$2,300,000	\$47,507,136
Contracted Services	0	5,044,612	180,810	5,226,422	0	5,365,500	199,750	6,565,250	0	5,342,500	223,700	5,566,200
Materials & Supplies	1,685,000	5,008,352	0	6,693,352	1,481,069	4,518,761	0	6,999,830	1,515,870	4,455,745	0	5,971,615
Other Charges	12,723,174	10,661,898	6,020	23,381,092	17,810,670	12,056,735	5,700	29,673,105	15,069,259	11,962,289	6,000	27,037,548
Street Improvements	702,875	0	0	702,876	1,562,172	0	0	1,562,172	800,000	0	0	800,000
Capital Outlay	3,669,380	138,303	0	3,807,683	1,041,813	4,788,038	0	5,829,851	818,962	1,294,036	0	2,112,998
Other Financing Uses	10,333,512	1,937,988	0	12,271,500	5,554,132	1,692,402	0	7,246,534	7,326,220	1,794,289	0	9,120,609
Drainage	412,249	0	0	412,249	0	0	0	0	0	0	0	0
Depreciation	0	12,436,238	0	12,436,238	0	10,310,300	0	10,310,300	0	9,906,300	0	9,906,300
Housing Programs	325,917	0	0	326,917	225,375	0	0	226,376	237,102	0	0	237,102
Housing Rehabilitation	422,907	0	0	422,907	155,168	0	0	155,168	305,524	0	0	305,524
Demolition	12	0	0	12	0	0	0	0	0	0	0	0
Public Services & Economic Dev	116,742	0	0	116,742	81,825	0	0	81,825	118,500	0	0	118,500
Pensions & Withdrawals	0	0	0	0	0	0	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0	0	0	0	0	0	0
TOTALS	\$58,233,892	\$48.061.236	\$1,774,225	\$108.069.353	\$57,590,182	\$52.520.063	\$2.305.450	\$2.305.450 \$112.415.895	\$57 147 333	\$49,006,399	\$2 529 700	\$2 529 700 \$108 883.432
	Water and Street or other Designation of the last of t		I				- na imanima	was a management	MAL 1 1.11 1000			

The following three pages of charts show the Detailed Expenditures by Object for Actual, Budgeted and Approved Fiscal Years. This chart shows the Expenditure Summary by Object for Actual, Budgeted and Approved Fiscal Years

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									Governmen	mment	Governmental Funds											
				Special	Ĩ	Hotel/Motel	Cata-		Free	Commu-	COPS	Red Light	Conv.&	FEMA	TDRA		Economic	Comm.		Street	Infra-	
				Investi- T	Tennis O	Tennis Occupancy	strophic	Harlingen	Trade	nication	SHP SHP	Safety	Visitor's J	Jefferson	Northwest	Ħ	Dev.	Improvement	Debt	Improve-	structure	Total
	General	CD80	M.P.O.	gations	Court	Tax	Emergency Downtown	Downtown	Bridge	Center	Grant	Enforcemt.	Bureau	Oralnage	Drainage		Corp	Board	Service	ment	Fund	Governmental
Personnel Services	\$26,753,233	\$194,283 \$150,012	50.012	\$1.045	\$0	08	8	\$125.706	9	OS	\$0 \$156 463	S	\$73 A14	S	S	ş	6197 788	5	\$	04	4	607 040 444
Contracted Services	0	0	0	0	0	0	0	0	0	0	0	•	0	0	3 0	3 0	0	g =	\$ 0	g c	3 -	941,290,128
Materials & Supplies	1,209,817	0	20,830	99,662	0	10,512	2,540	3,014	0	0	0	153.127	17,111	0	0	0	2.350				188 147	1 ASK OND
Other Charges	7,477,825	0	92,778	124,307	34,210	85,000	0	57,702	63,141	160,825	Q	0	262,976	0	1.046	70.000	4.283,384	0				12.728.174
Street Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0	12.607	333.677	0	0	0		358 591		702 878
Capital Outlay	1,271,028	0	0	0	0	0	0	0	0	0	0	23,200	55,561	0	0	0	2.244.058	0		0	75.633	3.669.380
Other Financing Uses	1,660,251	142,658	0	10,818	70,000	751,000	0	0	٥	0	0	0	0	0	0	0	3,032,945	981.390	3.684.452	0	0	10.333.812
Drainage	0	412,249	0	0	٥	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	412.249
Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	
Housing Programs	0	325,917	0	0	٥	0	0	0	0	0	0	0	0	0	0	0	0	0	0	•	0	328.917
Housing Rehabilitation	0	422,907	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	422.807
Demolition	0	12	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-
Public Services & Economic Dev	0	116,742	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0	118 742
Pensions & Withdrawais	0	o	0	0	0	0	0	0	٥	0	0	0	0	0	0	0	0	0	0	0	0	0
Economic Development	0	0	0	0	٥	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTALS	\$38.372.154	\$38.372.154 \$1.614.786 \$283.620 \$235.722 \$104.210 \$PARE 512	33.620	235 722 \$1	04 210	\$P46.512	\$2 540	\$188 422	SR3 141	\$140 R25	\$15A AR3	\$188 422 \$63 141 \$140 824 \$154 483 \$178 327 \$400 282	260 263	£12 BUT	6344 793	670,000	\$12.807 \$334.723 \$70.000 \$0.000 40E	900	6004 000 62 604 469 626 604 6044 000	#2E0 E04	4011 000	460 200 000

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			Act	Actual Expenditures by Object for 2012-2013	itures by Ol	bject for 201	12-2013				
				Pro	Proprietary Funds	S				Fiduciary Fund Types	ind Types
	100		Harlingen Arts		1	Valley		Handle	1	Firemen's	1
	Auditorium	Sanitation	Museum	Goff Course	Wastewater	Airport	Motor Vehicle	Insurance	Proprietary	Retirement	Fiduciary
Personnel Services	\$136,042	\$2,040,128	\$54,786	\$690,729	\$6,875,105	\$2,681,190	\$355,865	0	\$12,833,845	\$1,587,395	\$1,587,395
Contracted Services	0	0	0	0	3,399,980	1,644,632	0	0	5,044,612	180,810	180,810
Materials & Supplies	17,163	148,626	2,661	207,002	1,780,448	639,373	2,213,079	٥	5,008,352	0	0
Other Charges	267,718	4,828,801	48,902	256,041	1,129,816	661,505	130,084	3,339,021	10,661,898	6,020	6,020
Street Improvements	0	0	0	0	0	0	0	0	0	0	0
Capital Outlay	0	138,303	0	0	0	0	0	0	138,303	0	0
Other Financing Uses	0	523,421	0	52,400	1,362,167	0	0	0	1,937,988	0	0
Drainage	0	0	0	0	0	0	0	0	0	0	0
Depreciation	273,299	186,632	8,872	152,319	5,222,268	4,986,180	1,606,668	0	12,436,238	0	0
Housing Programs	0	0	0	0	0	0	0	0	0	0	0
Housing Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
Demolition	0	0	0	0	0	0	0	0	0	0	0
Public Services & Economic Dev	0	0	0	0	0	0	0	0	0	0	0
Pensions & Withdrawais	0	0	0	0	0	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0	0	0	0	0	0
TOTALS	\$694,222	\$7,865,911	\$115,221	\$1,358,491	\$19,769,784	\$10,612,880	\$4,305,706	\$3,339,021	\$3,339,021 \$48,061,236	\$1,774,225	\$1,774,225

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n onomic Dev rats													Contract to the contract to th												
mic Dev					Special		Hotel/Motel	Cata			-DIMIMO:	O	onv. &			TDRA			۳	conomic	Comm.		Street	Infra-	
mic Dev					mvesti-			strophic f.	arlingen						efferson N	ythwest	Ħ	11	#		mprovemen		Improve	Improve- structure	Total
mic Dev		General	- 1	M.P.O.	gations			Emergency	омитомт	- 1	Center	-	Tureau	ū	rainage C	rainage	-	2	20	1	Board	- 1	ment	Fund	ğ
mic Dev	Personnel Services	\$28 752 737	8250 700	\$477 BOR	5	S	5	9 49	420 963		6	902 004	40 507	4	1	1	1				1				
mic Dev	CICCIONICO COLUMNOS	400,100,100	2001,000	000'1110	3	3	3	3	007'871	3	2	# C///2#	180'04	2	3	2	2	2	2	\$391,000	2	8	2	8	\$29,877,956
mic Dev	contracted Services	0	0	0	0	0	0	0	0	0	0	0	0	0	٥	0	0	0	0	0	0	0	0	0	
mic Dev	Anterials & Supplies	1,200,074	0	35,000	80,423	3,440	619	25,000	9,050	0	0	0	2,920	0	0	0	0	0	0	0	0	0	0	128.543	1 481 069
mic Dev	Wher Charges	8,217,528	0	156,291	95,882	35,350	115,000	0	104,615	110,000	137,075	0	_	80,865	0	0	70,200 1	0	_	3.955.882	0	3 988 329		17 993	÷
alc Dev	treet Improvements	0	232,774	0	0	0	0	0	0	0	0	0	0	0	207,212	115,032	0	0	_	0	0		742.154	285 000	1.682.172
THIC Dev	apital Outlay	383,838	0	0	289,548	0	117,520	0	٥	0	0	0	0	0	0	0	0	0	0	183.800				77 007	4 044 843
mic Dev	Other Financing Uses	1,586,807	168,500	0	0	70,000	776,000	0	0	0	0	0	0	0	0	0	0	0 28	8.386	1.338.000	1.271.429			45,000	6 554.132
alc Dev	Trainage	0	0	0	0	0	0	0	0	0	0	٥	0	0	0	0	0	0	0	0	0		0	0	
шіс Dev	Nepreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	
TIC Dev	tousing Programs	0	225,375	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		226.376
THIC Dev	lousing Rehabilitation	0	155,168	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	166.168
mic Dev	emolition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	٥	0	0	0	0	0	0	•	
	ublic Services & Economic Dev	0	81,825	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	٥	0	0	0	81.826
	ensions & Withdrawals	0	0	٥	0	0	•	0	٥	0	0	0	٥	O	0	0	0	0	0	0	0	٥	0	0	9
	conormic Development	٥	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL OLD BACK DAY 940 AND	a la rot	640 484 004 6		700 407	P40E 0E0	902.007	64 000 400	100	9 000												1				

Budgeted Expenditures by Object for 2013-2014

		Harringen Arts			Valley				Firemen's	
unicipal		& Heritage	Municipal	Water and	International	International Internal Service/	Health	Total	Relief &	Total
ditorium	Sanitation	Museum	Golf Course	Wastewater	Airport	Motor Vehicle Insurance	Insurance	Proprietary	Retirement	Fiduciary

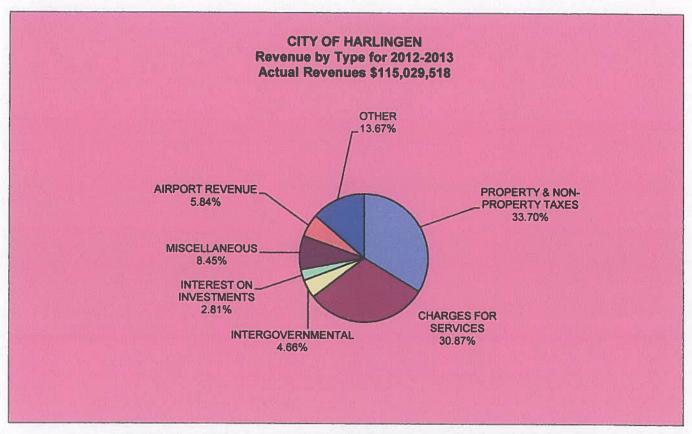
Personnel Services	\$133,491	\$2,130,923	\$54,857	\$706,314	\$7,586,092	\$2,795,075	\$381,575	8	\$0 \$13,788,327	\$2,100,000	\$2,100,000
Contracted Services	0	0	0	0	3,666,500	1,699,000	0	0	5,365,500	199,750	199,750
Materials & Supplies	9,100	151,100	3,936	287,500	1,740,400	627,000	1,699,725	0	4,518,761	0	0
Other Charges	201,829	5,439,659	609'89	309,697	1,169,900	639,250	166,760	4,071,031	12,056,735	5,700	6,700
Street Improvements	0	0	0	0	0	0	0	0	0	0	0
Capital Outlay	0	2,726,979	0	17,000	0	0	2,044,059	0	4,788,038	0	0
Other Financing Uses	0	559,480	0	52,400	1,080,522	0	0	0	1,692,402	0	0
Drainage	0	0	0	0	0	0	0	0	0	0	0
Depreciation	0	10,300	0	0	5,300,000	5,000,000	0	0	10,310,300	0	0
Housing Programs	0	0	0	0	0	0	0	0	0	0	0
Housing Rehabilitation	0	0	0	0	0	0	0	0	0	0	٥
Demolition	0	0	0	0	0	0	0	0	0	0	0
Public Services & Economic Dev	0	0	0	0	0	0	0	0	0	0	0
Pensions & Withdrawais	0	0	0	0	0	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0	0	0	0	0	0
TOTALS	\$344,420	\$11,018,441	\$117,402	\$1,372,911	\$20,543,414	\$10,760,325	\$4,292,119	\$4,071,031	\$4,071,031 \$52,520,063	\$2,305,450	\$2,305,450

Approved Expenditures by Object for 2014-2015
Governmental Funds

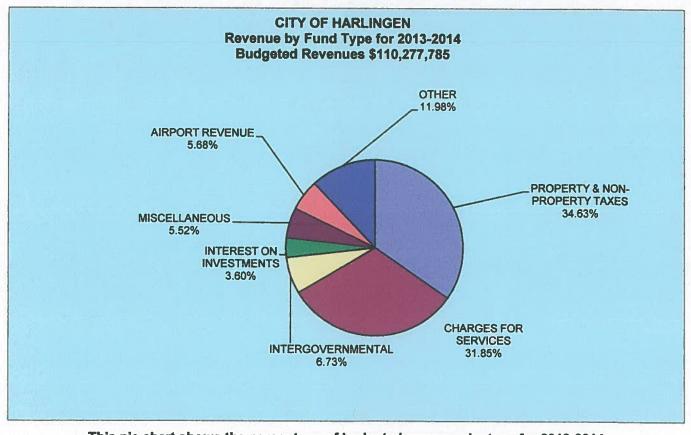
						Hotel/Motel	Catta		Free	Commu-	,	Convention			_	Economic	Contin		Street	Infrastruc-	
			8	mvesti-	_	Оссиран-	strophic	Harlingen	Trade	nication	8000	& Visitor's	¥	¥	¥	Dev.	Improve.	Debt	-Byondmi	ture	Total
	General	CDBG M.P.O. gations Court	M.P.O.	gations	Court	cy Tax E	Emergency Downtown	Downtown	Bridge	Center	Grant	Bureau	-	2	*	Corp	Board	Service	ment	Fund	Governmenta
Personnel Services	\$29,543,694	\$256,000 \$187,910	\$187,910	\$4,500	8	3	8	\$132,813	8	8	\$225,930	\$167,549	8	8	8	\$437.500	8	98	05	S	\$30.955.89
Contracted Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			-	
Materials & Supplies	1,232,590	0	20,000	105,630	0	0	25,000	8,050	0	0	0	3,000	0	0	0	2,500	0			122.100	1.815.87
Other Charges	8,220,120	0	173,705	280,375	38,790	123,000	0	086'66	75,000	87,029	0	409,665	70,200	104,300	127,700	3,980,986	1.271.429	0	0	0	16.089.289
Street Improvements	0	0	0	0	0	0	0	0	0	0	٥	0	0	0	٥	0	0	0	800,000	0	800,000
Capital Outlay	494,962	0	0	172,000	0	0	0	0	0	0	0	0	0	0	a	0	0	0	0	152,000	818.96
Other Financing Uses	1,803,025	175,000	0	0	70,000	748,000	0	0	0	0	0	0	0	0	0	715,000	0	4.015.185	0	0	7.328.220
Drainage	0	0	0	0	0	0	0	٥	0	0	0	0	0	0	0	0	0		0	0	
Depreciation	0	0	0	٥	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-	0	
Housing Programs	0	237,102	0	٥	0	0	٥	0	0	0	0	0	0	0	0	0	0	0	0	0	237.10
Housing Rehabilitation	0	305,524	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	305,524
Demolition	۰	0	0	0	0	0	0	0	0	0	a	0	0	0	0	0	0	0	0	٥	
Public Services & Economic Dev	0	118,500	0	0	٥	0	0	0	0	0	0	0	0	0	0	0	0	٥	0	0	118.500
Pensions & Withdrawais	•	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Economic Development	٥	0	0	0	0	0	0	0	0	0	0	0	٥	0	0	0	0	0	0	0	

Approved Expenditures by Object for 2014-2015

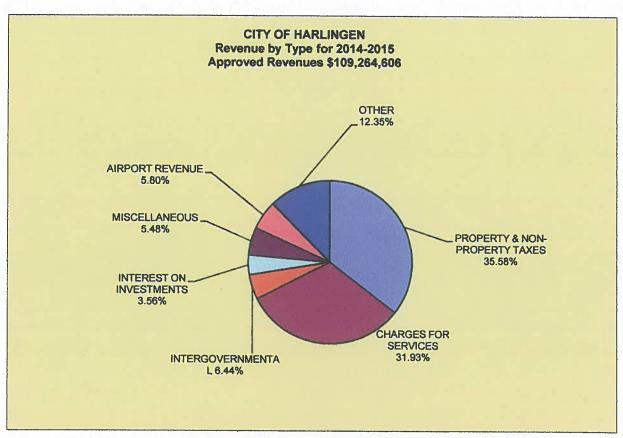
				CLOS-LIO TO TOPICO ES ESTATION TO TOPICO ESTATION TO ESTATION TO TOPICO ESTATION TO TOPICO ESTATION TO ESTATION TO ESTATION TO	ditties by		0107-104				
				Prop	Proprietary Funds	ls				Fiduciary Fund Types	d Types
			Harlingen Arts			Valley			I I X	Firemen's	
	Municipal		& Heritage	Municipal	Water and	International	Internal Service/	Health	Total	Relief &	Total
annual .	Auditorium	Sanitation	Museum	Golf Course	Wastewater	Airport	Motor Vehicle	Insurance	Proprietary	Retirement	Fiduciary
Personnel Services	\$97,748	\$2,323,024	\$57,016	\$733,277	\$7,806,794	\$2,868,000	\$365,381	0	\$14,261,240	\$2,300,000	\$2,300,000
Contracted Services	0	0	0	0	3,637,500	1,705,000	0	0	6,342,600	223,700	223,700
Materials & Supplies	9,100	120,250	3,350	273,500	1,763,600	594,000	1,691,945	0	4,465,746	0	0
Other Charges	209,599	5,399,624	52,134	286,152	1,198,400	629,250	115,099	4,072,031	11,962,289	9,000	6,000
Street Improvements	0	0	0	0	0	0	0	0	0	0	0
Capital Outlay	0	271,500	0	0	0	0	1,022,538	0	1,294,036	0	0
Other Financing Uses	0	775,500	0	64,830	953,959	0	0	0	1,794,289	0	0
Drainage	0	0	0	0	0	0	0	0	0	0	0
Depreciation	0	10,300	0	0	4,896,000	5,000,000	0	0	9,906,300	0	0
Housing Programs	0	0	0	0	0	0	0	0	0	0	0
Housing Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
Demolition	0	0	0	0	0	0	0	0	0	0	0
Public Services & Economic Dev	0	0	0	0	0	0	0	0	0	0	0
Pensions & Withdrawals	0	0	0	0	0	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0	0	0	0	0	0
TOTALS	\$316,447	\$8,900,198	\$112,500	\$1,357,759	\$20,256,253	\$10,796,250	\$3,194,961	\$4,072,031	\$4,072,031 \$49,006,399	\$2,529,700	\$2,629,700



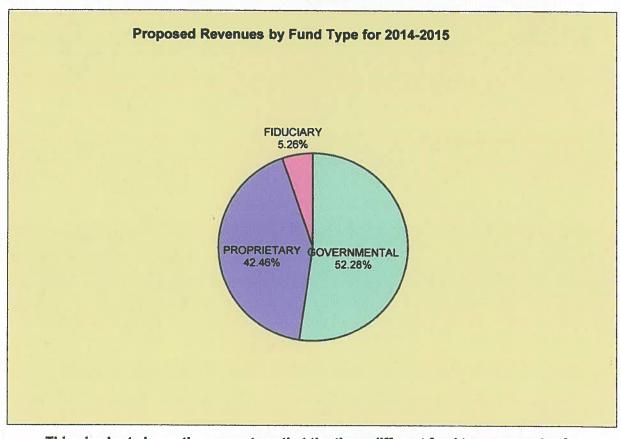
This pie chart shows the percentage of actual revenues by type for 2012-2013.



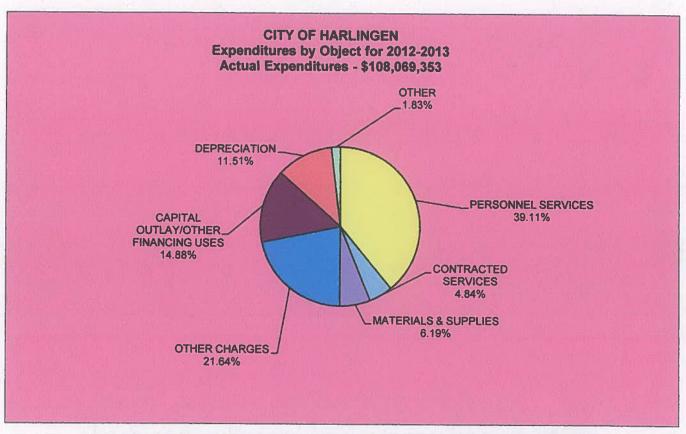
This pie chart shows the percentage of budgeted revenues by type for 2013-2014.



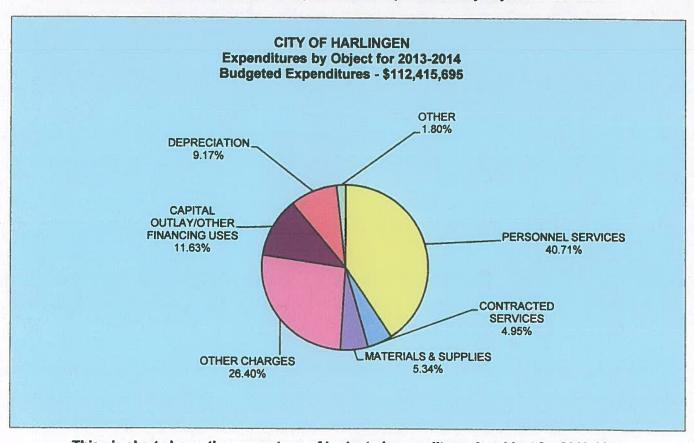
This pie chart shows percentage of proposed revenues by type for 2014-2015.



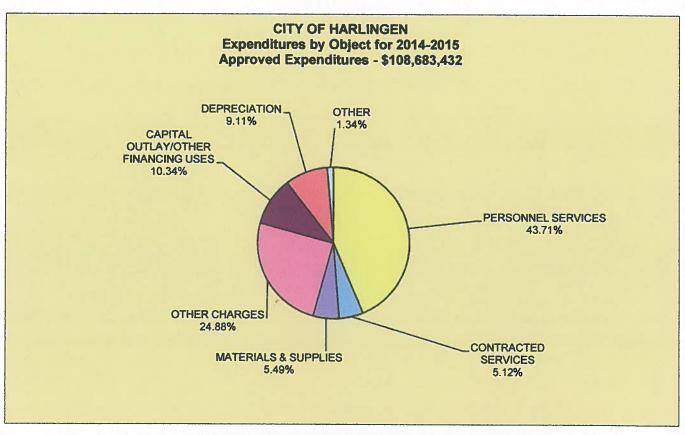
This pie chart shows the percentage that the three different fund types comprise for 2014-2015 Revenues



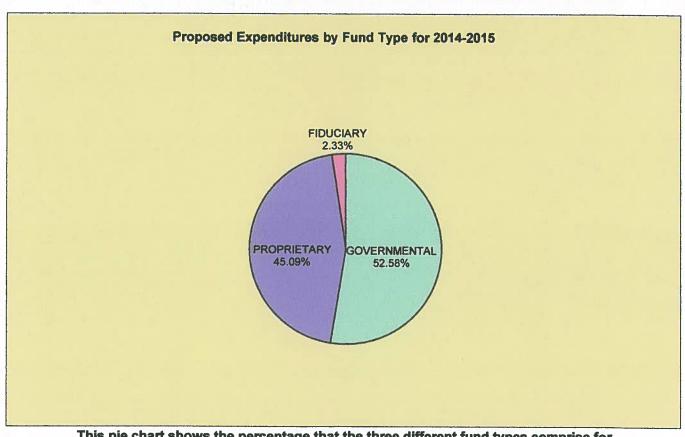
This pie chart shows the percentage of actual expenditures by object for 2012-2013.



This pie chart shows the percentage of budgeted expenditures by object for 2013-2014.



This pie chart shows the percentage of approved expenditures by object for 2014-2015.



This pie chart shows the percentage that the three different fund types comprise for 2014-2015 Revenues

ACTUAL SUMMARY FOR 2012-2013 INCLUDING BEGINNING AND ENDING FUND BALANCES FIRST OF A THREE YEAR SCHEDULE

REVENUES BY TYPE

	ACTUAL BALANCE 10/1/2012	FOR FY 2012-13	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	FOR FY 2012-13	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ACTUAL BALANCE 9/30/2013
SENERAL FUND	\$13,396,798	\$40,759,529	PROPERTY TAXES	13,624,303	100.0%	\$38,372,154	PERSONNEL SERVICES	26,753,233	100.0%	\$15,784,171
			SALES TAXES FRANCHISE FEES	15,873,690			MATERIALS & SUPPLIES	1,209,817		
			FINES & FORFEITURES	3,703,841 1,781,683			SERVICES & CHARGES CAPITAL OUTLAY	7,477,825 1,271,028		
			LICENSES & PERMITS	614,735			TRANS. OTHER FINANCING USE			
			CHARGES FOR SERVICES REIMBURSEMENTS	1,037,584				38,372,154		
			INTERGOVERNMENTAL	1,434,372 215,784						
			INTEREST - INVESTMENTS	31,265						
			MISCELLANEOUS REVENUES	1,123,778						
			OTHER FINANCING SOURCES TRANSFER FROM	825,816 492,880						
				40,759,529						
PECIAL REVENUE FUNDS OMMUNITY DEVELOPMENT	1,080,118	1,119,938	INTERGOVERNMENTAL	4 440 000			1222			
				1,119,938	100.0%	1,614,766	ADMIN/REHAB EXPENSES	1,614,768	100.0%	585,288
.P.O.	0	263,620	INTERGOVERNMENTAL	263,620	100.0%	263,620	PERSONNEL SERVICES	150,012	100.0%	•
							MATERIALS & SUPPLIES SERVICES & CHARGES	20,830 92,778		
							SETTION OF STREET	263,620		
PECIAL INVESTIGATIONS	492,591	246,963	INTERGOVERNMENTAL	216,415	100.0%	235,722	PERSONNEL SERVICES	1,045	100.0%	503,832
			INTEREST - INVESTMENTS	481			MATERIALS & SUPPLIES	99,552	100.074	303,032
			MISCELLANEOUS REVENUES	30,067			SERVICES & CHARGES	124,307		
				246,963			TRANSFERS OUT	10,818 235,722		
ENNIS COURT	151 024	100.014	CHADOCC COD OCTIVADO	40.404	***					
ENNIS COURT	151,834	106,611	CHARGES FOR SERVICES MISCELLANEOUS REVENUES	10,421 70,190	100.0%	104,210	SERVICES & CHARGES TRANSFERS OUT	34,210	100.0%	154,235
			TRANSFERS FROM	28,000			Ironorexa 001	70,000		
				106,611						
OTEL/MOTEL OCCUPANCY TAX	288,244	908,138	HOTELMOTEL OCCUPANCY TAX	908,138	100.0%	846,512	MATERIALS & SUPPLIES	10,512	100.0%	349,870
							SERVICES & CHARGES	85,000	146.614	340,070
							TRANSFERS OUT	751,000		
								846,512		
ATASTROPHIC EMERGENCY	848,336	12,500	INTEREST - INVESTMENTS	1,077	100.0%	2,540	MATERIALS & SUPPLIES	2,540	100.0%	856,296
			INSURANCE RECOVERY - OTHER	11,423				2,540		
DI MOEN DOMETONA	04.004	054 005								
ARLINGEN DOWNTOWN	94,251	251,685	PROPERTY ASSESSMENTS	6,610 25	100.0%	186,422	PERSONNEL SERVICES	125,708	100.0%	159,494
			OTHER	27,055			MATERIALS & SUPPLIES SERVICES & CHARGES	3,014 57,702		
			TRANSFERS FROM	217,975				186,422		
				251,685						
REE TRADE BRIDGE	101,193	130,618	BRIDGE CROSSINGS	130,492	100.0%	63,141	SERVICES & CHARGES	63,141	100.0%	168,670
			INTEREST - INVESTMENTS	130,618				63,141		
OMMUNICATION CENTER	133,268	61,168	TOWER RENTAL		400.004			- 11		
				61,168	100.0%	160,825	SERVICES & CHARGES	160,825	100.0%	33,611
OPS / UHP GRANT	0	156,483	INTERGOVERNMENTAL	156,483	100.0%	158,463	PERSONNEL SERVICES	156,463	100.0%	0
ED LIGHT SAFETY ENFORCEMENT	205,845	689	INVESTMENTS	560	100.0%	176,327	MATERIALS & SUPPLIES	153,127	100.0%	30,207
			OTHER	129 689			CAPITAL OUTLAY	23,200		
ONVENTION & VISITORS BUREAU	440 505	400 544						176,327		
DIVENTION & VISITOR'S BUREAU	413,565	488,544	INVESTMENTS TRANSFERS FROM	544 488,000	100.0%	409,262	PERSONNEL SERVICES MATERIALS & SUPPLIES	73,614	100.0%	492,847
			- TOTAL E. CO. TOM	488,544			SERVICES & CHARGES	17,111 262,976		
							CAPITAL OUTLAY	55,561		
								409,262		
EMA JEFFERSON STREET DRAINA	(381,292)	380,000	TRANSFERS FROM	380,000	100.0%	12,607	STREET IMPROVEMENTS	12,607	100.0%	6,101
DRA NORTHWEST DRAINAGE	0	334,723	INTERGOVERNMENTAL	334,723	100.0%	334.723	SERVICES & CHARGES	1,046	100.0%	0
						****	STREET IMPROVEMENTS	333,877	100.076	v
								334,723		
X INCREMENT FINANCING 1	279,042	71,032	OTHER FINANCING SOURCES	71,032	100.0%	0	SERVICES & CHARGES	0	0.0%	350,074
AX INCREMENT FINANCING 2	499,583		OTHER FINANCING SOURCES	131,844	100.0%	0	SERVICES & CHARGES	0	0.0%	631,407
XX INCREMENT FINANCING 3	247,197	129,347	OTHER FINANCING SOURCES	129,347	100.0%	70,000	PUBLIC INFRASTRUCTURE	70,000	100.0%	308,544
CONOMIC DEVELOPMENT CORP.	4,044,667	9,681,551	SALES TAX ALLOCATION	3,988,422	100.0%	9,980,485	PERSONNEL SERVICES	387,768	100.0%	3,765,733
			MISCELLANEOUS INVESTMENTS	5,469,177			MATERIALS & SUPPLIES	2,350		
			TRANSFERS FROM	58,031 185,921			SERVICES & CHARGES DIRECT BUSINESS INCENT	4,293,364 3,032,945		
			-	9,681,551			CAPITAL OUTLAY	2,244,058		
								9,960,485		
ON COMM IMPROVEMENT BOARD	1,416,834	1,524,882	SALES TAX ALLOCATION	1,322,808	100.0%	981,390	CAPITAL IMPROVEMENTS	800,767	100.0%	1,960,326
			INVESTMENTS	2,074			OTHER TRANSFERS	180,623		
			PROCEEDS OF DEBT	200,000				981,390		
EDACTE LOTTINE CI NO	244 000	970 46-	MICHARTIN IOTHER ASSESSMENT	1,524,882						
FRASTRUCTURE FUND	311,882	272,432	INFRASTRUCTURE ASSESSMENT INVESTMENTS	272,130 302	100.0%	241,680	MATERIALS & SUPPLIES	168,147	100.0%	342,634
							CAPITAL OUTLAY	75,533		
				272.432				741 ARA		
		11		272,432				241,680		
DTAL SPECIAL REVENUE FUNDS	\$10,245,138	\$16,272,728		272,432		\$15,820,695		241,680		\$10,897,169

CITY OF HARLINGEN ACTUAL SUMMARY FOR 2012-2013 INCLUDING BEGINNING AND ENDING FUND BALANCES FIRST OF A THREE YEAR SCHEDULE

REVENUES BY TYPE

	ACTUAL BALANCE 10/1/2012	FOR FY 2012-13	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2012-13	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ACTUAL BALANCE 9/30/2013
CAPITAL PROJECT FUNDS CAPITAL IMPROVEMENT	388,521	411	INTEREST - INVESTMENTS	411	100.0%	- * III II 0	CAPITAL OUTLAY	0	0.0%	388,932
PETITION PAVING	54,384	1,612	INTEREST - INVESTMENTS	1,612	100,0%	0	MATERIALS & SUPPLIES	0	0.0%	55,996
STREET IMPROVEMENT	97,587	434,935	PROPERTY TAXES TRANSFERS FROM	9,935 425,000	100,0%	356,591	STREET IMPROVEMENTS	356,591	100.0%	165,931
TOTAL CAPITAL PROJECTS FUNDS	\$530,492	\$436,958		434,935		\$358,591				\$810,859
ENTERPRISE FUNDS MUNICIPAL AUDITORIUM	(88,682)	305,632	RENTALS MISCELLANEOUS TRANSFERS FROM	77,229 70,403 158,000 305,632	100.00%	694,222	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES DEPRECIATION	136,042 17,163 267,718 273,299 694,222	190.0%	(477,252)
SANITATION	5,681,318	8,534,878	GARBAGE COLLECTIONS/PICKUP- REIMBURSEMENTS INVESTMENTS VARIOUS	8,433,930 98,430 5,624 (3,308) 8,534,678	100,0%	7,885,911	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES DEPRECATION CLOSURE CAPITAL OUTLAY TRANSFERS OUT	2,040,128 148,628 4,628,801 186,632 62,941 138,303 440,480 7,865,911	190.0%	8,350,083
HGN. ARTS & HERITAGE MUSEUM	128,568	108,603	RENTALS & ADMISSIONS MISCELLANEOUS OUTSIDE SOURCES TRANSFERS FROM	3,135 1,486 2,002 100,000 106,603	100.0%	115,221	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES AND CHARGES DEPRECIATION	54,786 2,681 48,902 8,872 115,221	100.0%	119,950
MUNICIPAL GOLF COURSE	425,633	1,157,844	CHARGES FOR SERVICES FOOD DRINK/MERCHANDISE SALE INVESTMENTS VARIOUS CAPITAL CONTRIBUTIONS	962,706 167,710 504 2,130 24,794 1,157,844	100.0%	1,358,491	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES DEPRECIATION TRANSFERS OUT	690,729 207,002 256,041 152,319 52,400 1,358,491	100.0%	224,986
WATERWORKSWASTEWATER	21,573,361	21,807,260	SERVICE REVENUES INTEREST INVESTMENTS MISCELLANEOUS CAPITAL CONTRIBUTIONS	19,844,920 100,484 392,085 1,469,771 21,807,260	100.0%	19,769,784	PERSONNEL SERVICES CONTRACTED SERVICES MAINTENANCE & SUPPLIES OTHER CHARGES INTEREST EXPENSE DEPRECIATION EXPENSES	6,875,105 3,389,980 2,910,264 318,807 1,043,360 5,222,268 19,769,784	100.0%	23,610,837
VALLEY INTERNATIONAL AIRPORT	4,856,811	9,774,384	RENTALS/TERMINAL SUPPORT INTEREST - INVESTMENTS CAPITAL CONTRIBUTIONS	6,716,880 2,777 3,054,727 9,774,384	100.0%	10,612,880	PERSONNEL SERVICES SERVICES AND CHARGES MATERIALS & SUPPLIES OTHER EXPENSES DEPRECIATION	2,681,190 1,644,632 639,373 661,505 4,986,180	100.0%	4,018,315
TOTAL ENTERPRISE FUNDS	\$32,577,029	\$41,686,399				\$40,416,509		10,612,880		\$33,848,919
<u>INTERNAL SERVICE FUNDS</u> MOTOR VEHICLES/WAREHOUSE	3,191,214	3,947,122	CHARGES FOR SERVICES INTERNAL SERVICE INTEREST - INVESTIMENTS VARIOUS SALE OF FIXED ASSETS CAPITAL CONTRIBUTIONS	3,992 3,753,875 8,410 8,038 276 172,531 3,947,122	100.0%	4,305,706	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES DEPRECIATION	355,885 2,213,079 130,094 1,606,688 4,305,706	100.0%	2,772,630
HEALTH INSURANCE	280,202	3,547,469	CONTRIBUTIONS TRANSFERS FROM	3,473,989 73,500 3,547,469	100.0%	3,339,021	SERVICES & CHARGES	3,339,021	100.0%	488,650
TOTAL INTERNAL SERVICE FUNDS	\$3,411,416	\$7,494,591		3,397,409		\$7,644,727				\$3,261,280
PENSION FUND FIREMEN'S RELIEF & RETIREMENT	\$24,303,327	\$4,411,231	INTEREST - INVESTMENTS	3,012,749	100.00%	\$1,774,225	PERSONNEL SERVICES	1,587,395	100.0%	\$26,94 0,333
took.			CONTRIBUTIONS	1,398,482			SERVICES & CHARGES	188,830		

OPERATING BUDGET SUMMARY FOR 2013-2014 INCLUDING BEGINNING AND ENDING FUND BALANCES SECOND OF A THREE YEAR SCHEDULE

REVENUES BY TYPE

	ACTUAL	REVENUES			%	EXPENDITURES			%	ESTIMATED
	BALANCE 10/1/2013	FOR FY 2013-14	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	OF REVENUE	FOR FY 2013-14	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	OF EXPEND.	BALANCE 9/30/2014
GENERAL FUND	\$15,784,171	\$39,496,125	PROPERTY TAXES	13,310,350	100.0%	\$40,151,084	PERSONNEL SERVICES	28,752,737	100.0%	15,129,212
			SALES TAXES FRANCHISE FEES FRANCHISE FEES FINES & FORFIETURES LICENSES & PERMITS CHARGES FOR SERVICES REMBURSEMENTS INTERGOVERNMENTAL INTEREST - INVESTMENTS MISCELLANEOUS REVENUES TRANSFER FROM	15,548,382 3,672,520 2,055,028 553,975 1,071,059 1,378,680 600,192 35,300 184,385 1,090,276			MATERIALS & SUPPLIES SERVICES & CHARGES CAPITAL OUTLAY TRANSJOTHER FINANCING USE	1,200,074 8,217,528 393,938 1,588,807 40,151,084		14,129,212
SPECIAL REVENUE FUNDS COMMUNITY DEVELOPMENT	585,288	1,114,342	INTERGOVERNMENTAL	1,114,342	100.0%	1,114,342	ADMIN/REHAB SERVICES	1,114,342	100.0%	585,288
M.P.O.	0	369,187	INTERGOVERNMENTAL	369,167	100.0%	369,187	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	177,896 35,000 156,291 369,187	100.0%	0
SPECIAL INVESTIGATIONS	503,832	200,400	INTERGOVERNMENTAL VARIOUS	200,000 400 200,400	100.0%	465,853	MATERIALS & SUPPLIES SERVICES & CHARGES CAPITAL OUTLAY	80,423 95,882 289,548 465,853	100,0%	238,379
TENNIS COURT	154,235	111,200	CHARGES FOR SERVICES MISCELLANEOUS TRANSFERS FROM	15,000 70,200 26,000 111,200	100,0%	108,790	MATERIALS & SUPPLIES SERVICES & CHARGES TRANSFERS OUT	3,440 35,350 70,000 108,790	100.0%	156,645
HOTELMOTEL OCCUPANCY TAX	349,870	830,400	HOTEL/MOTEL OCCUPANCY TAX	830,400	100.0%	1,009,139	MATERIALS & SUPPLIES SERVICES & CHARGES CAPITAL OUTLAY TRANSFERS OUT	619 115,000 117,520 776,000 1,009,139	100.0%	171,131
CATASTROPHIC EMERGENCY	856,298	600	INTEREST - INVESTMENTS	600	100.0%	25,000	MATERIALS & SUPPLIES	25,000	100.0%	831,898
HARLINGEN DOWNTOWN	159,494	240,975	ASSESSMENTS TRANSFERS FROM	23,000 217,975 240,975	100.0%	238,918	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	129,253 5,050 104,615 238,918	100,0%	161,551
FREE TRADE BRIDGE	188,670	160,075	BRIDGE CROSSINGS INTEREST - INVESTMENTS	160,000 75 160,075	100.00%	110,000	SERVICES & CHARGES	110,000	100.00%	218,745
COMMUNICATION CENTER	33,611	103,464	TOWER RENTAL		100.00%	137.075	SERVICES & CHARGES	137,075	100.0%	0
COPS / UHP GRANT	0	29,775	INTERGOVERNMENTAL		100.00%	29,775	PERSONNEL SERVICES	29,775	100,0%	0
CONVENTION & VISITORS BUREAU	492,847	513,000	TRANSFERS FROM	513,000	100.0%	535,697	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	146,597 2,920 386,180 535,697	100.0%	470,150
NEIGHBORHOOD STABILIZATION FEMA JEFFERSON STREET DRAINA TORA NORTHWEST DRAINAGE	0 6,101 0	80,865 207,212 115,032	INTERGOVERNMENTAL INTERGOVERNMENTAL INTERGOVERNMENTAL	80,885 207,212 115,032	100.0% 100.0% 100.0%	80,885 207,212 115,032	SERVICES & CHARGES STREET IMPROVEMENTS STREET IMPROVEMENTS	80,865 207,212 115,032	100.0% 100.0% 100.0%	0 6,101 0
TAX INCREMENT FINANCING 1 TAX INCREMENT FINANCING 2 TAX INCREMENT FINANCING 3	350,074 631,407 306,544	70,200 104,300 125,200	OTHER FINANCING SOURCES OTHER FINANCING SOURCES OTHER FINANCING SOURCES	70,200 104,300 125,200	100.0% 100.0% 100.0%	70,200 104,300 353,596	SERVICES & CHARGES SERVICES & CHARGES SERVICES & CHARGES PUBLIC INFRASTRUCTURE FUNDS TRANSFER	70,200 104,300 55,200 70,000 228,396 353,598	100.0% 100.0% 100.0%	350,074 631,407 78,148
ECONOMIC DEVELOPMENT CORP.	3,765,733	5,848,682	SALES TAX ALLOCATION INTEREST - INVESTMENTS VARIOUS RENTALS TRANSFERS FROM	4,095,000 42,650 102,000 674,407 934,605 5,848,662	100.0%	5,848,662	PERSONNEL SERVICES SERVICES & CHARGES DIRECT BUSINESS INCENT CAPITAL OUTLAY	391,000 3,955,862 1,338,000 163,800 5,848,862	100.0%	3,765,733
HGN COMM IMPROVEMENT BOARD	1,960,326	1,271,429	SALES TAX ALLOCATION INVESTMENTS	1,270,129 1,300 1,271,429	100.0%	1,271,429	ADMINISTRATION PROJECT INSENTIVE TRANSFER	328,639 398,651 544,139 1,271,429	100.0%	1,960,326
NFRASTRUCTURE FUND	342,634	480,200	INFRASTRUCTURE ASSESSMENT	480,200	100.0%	533,543	MATERIALS & SUPPLIES SERVICES & CHARGES STREET IMPROVEMENTS CAPITAL OUTLAY	128,543 17,993 265,000 77,007	100,0%	289,291
							TRANSFER	45,000		
TOTAL SPECIAL REVENUE FUNDS	\$10,668,962	\$11,976,518				\$12,728,615				\$9,914,865

OPERATING BUDGET SUMMARY FOR 2013-2014 INCLUDING BEGINNING AND ENDING FUND BALANCES SECOND OF A THREE YEAR SCHEDULE

REVENUES BY TYPE

	ACTUAL BALANCE 10/1/2013	FOR FY 2013-14	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2013-14	MAJOR EXPENDITURES BY CATEGORIES	THUOMA	% OF EXPEND.	ESTIMATED BALANCE 9/30/2014
CAPITAL PROJECT FUNDS										
STREET IMPROVEMENT	185,931	680,687	TRANSFER FROM	680,667	100,00%	742,154	SERVICES & CHARGES	742,154	100.0%	104,444
TOTAL CAPITAL PROJECTS FUNDS	\$165,931	\$880,887	The state of the s			\$742,154			THE LIVE	\$104,44
ENTERPRISE FUNDS MUNICIPAL AUDITORIUM	(477,252)	344,420	RENTALS ADMISSIONS VARIOUS TRANSFERS FROM	164,362 21,058 1,090 158,000 344,420	100,0%	344,420	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	133,491 9,100 201,829 344,420	100,0%	(477,252
SANITATION	6,350,083	8,219,428	GARBAGE COLLECTIONS/PICKUP REIMBURSEMENTS INTEREST-INVESTMENTS	8,140,926 75,000 3,500 8,219,426	100,0%	11,018,441	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES DEPRECIATION CLOSURE CAPITAL OUTLAY TRANSFERS OUT	2,130,923 151,100 5,439,659 10,300 45,000 2,726,879 514,480	100.0%	3,551,088
HGN. ARTS & HERITAGE MUSEUM	119,950	112,520	RENTALS & ADMISSIONS MISCELLANEOUS TRANSFERS FROM	6,000 6,520 100,000 112,520	330	117,402	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	54,857 3,936 58,609 117,402	100,0%	115,068
MUNICIPAL GOLF COURSE	224,986	1,281,150	CHARGES FOR SERVICES FOOD/DRINK/MERCHANDISE SALE INTEREST-INVESTMENTS VARIOUS	1,088,000 168,600 550 3,000 1,261,150		1,372,811	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES CAPITAL OUTLAY TRANSFERS OUT	706,314 287,500 309,697 17,000 52,400 1,372,911	100,0%	113,225
WATERWORKS/WASTEWATER	23,610,837	20,152,000	SERVICE REVENUES INTEREST INVESTMENTS MISCELLANEOUS	19,903,000 72,000 177,000 20,152,000		20,543,414	PERSONNEL SERVICES CONTRACTED SERVICES MAINTENANCE & SUPPLIES OTHER CHARGES INTEREST EXPENSE DEPRECIATION EXPENSES	7,586,092 3,686,500 2,910,300 296,000 784,522 5,300,000 20,543,414	100.0%	23,219,423
VALLEY INTERNATIONAL AIRPORT	4,018,315	10,984,500	RENTALS/TERMINAL SUPPORT INTEREST INVESTMENTS CAPITAL CONTRIBUTION	6,261,500 3,000 4,700,000 10,964,500		10,760,325	PERSONNEL SERVICES SERVICES & CHARGES MATERIALS & SUPPLIES OTHER EXPENSES DEPRECIATION	2,795,075 1,699,000 627,000 639,250 5,000,000	100.0%	4,222,490
TOTAL ENTERPRISE FUNDS	\$33,848,919	\$41,054,016				\$44,156,913		10,760,325		\$30,744,022
INTERNAL SERVICE FUNDS MOTOR VEHICLESWAREHOUSE	2,772,630	3,702,849	CHARGES FOR SERVICES INTERNAL SERVICE INTERNAL SERVICE INTERNEST - INVESTMENTS VARIOUS SALE OF FIXED ASSETS	800 3,672,999 9,250 5,000 15,000 3,702,849		4,292,119	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES CAPITAL OUTLAY	381,575 1,699,725 166,760 2,044,059 4,292,119	100.00%	2,183,380
HEALTH INSURANCE	488,850	4,136,816	CONTRIBUTIONS TRANSFER FROM	4,055,816 81,000 4,136,816		4,071,031	SERVICES & CHARGES	4,071,031	100.0%	554,435
TOTAL INTERNAL SERVICE FUNDS	\$3,261,280	\$7,839,665				\$8,363,150				\$2,737,798
PENSION FUNDS FIREMEN'S RELIEF & RETIREMENT	\$26,940,333	\$5,282,450	INTEREST - INVESTMENTS CONTRIBUTIONS	3,800,150 1,462,300 5,262,460		\$2,305,450	PERSONNEL SERVICES SERVICES & CHARGES	2,100,000 206,450	100.0%	\$29,697,333
								2,305,450		

APPROVED BUDGET SUMMARY FOR 2014-2015 INCLUDING BEGINNING AND ENDING FUND BALANCES THIRD OF A THREE YEAR SCHEDULE

REVENUES BY TYPE

	ESTIMATED	REVENUES			%	EXPENDITURES			%	ESTIMATED
	BALANCE 10/1/2014	FOR FY 2014-15	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	OF REVENUE	FOR	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	OF EXPEND.	BALANCE 9/30/2015
GENERAL FUND	\$18,129,212	\$41,107,478	PROPERTY TAXES	13,627,889	100.0%	\$41,094,391	PERSONNEL SERVICES	29,543,694	100.0%	\$15,142,299
			SALES TAXES FRANCHISE FEES FINES & FORFEITURES LICENSES & PERMITS CHARGES FOR SERVICES	15,779,578 3,776,500 2,253,779 618,014 1,102,084			MATERIALS & SUPPLIES SERVICES & CHARGES CAPITAL OUTLAY TRANSJOTHER FINANCING USE:	1,232,590 8,220,120 494,962 1,603,025 \$41,094,391		
			REIMBURSEMENTS INTERGOVERNMENTAL INTEREST - INVESTMENTS MISCELLANEOUS REVENUES TRANSFER FROM	1,302,127 705,640 24,500 252,037 1,685,330 41,107,478				\$41,084,381		
SPECIAL REVENUE FUNDS COMMUNITY DEVELOPMENT	585,288	1,092,128	INTERGOVERNMENTAL	1,092,126	100.0%	\$1,092,126	ADMIN/REHAB EXPENSES	1,092,128	100.0%	585,288
M.P.O.	0	381,615	INTERGOVERNMENTAL	381,615	100,0%	381,615	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	187,910 20,000 173,705 381,615	100.0%	0
SPECIAL INVESTIGATIONS	238,379	570,480	INTERGOVERNMENTAL INTEREST - INVESTMENTS	570,000 480 570,480	100.0%	562,505	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES CAPITAL OUTLAY	4,500 105,630 260,375 172,000 562,505	100.0%	248,334
TENNIS COURT	156,645	107,200	CHARGES FOR SERVICES MISCELLANEOUS REVENUES TRANSFERS FROM	11,000 70,200 26,000 107,200	100.0%	108,790	SERVICES & CHARGES TRANSFERS OUT	38,790 70,000 108,790	100.0%	155,055
HOTELMOTEL OCCUPANCY TAX	171,131	860,400	HOTEL OCCUPANCY TAXES	860,400	100.0%	871,000	SERVICES & CHARGES TRANSFERS OUT	123,000 748,000 871,000	100.0%	160,531
CATASTROPHIC EMERGENCY	631,896	500	INTEREST - INVESTMENTS	500	100.0%	25,000	MATERIALS & SUPPLIES	25,000	100.0%	807,396
HARLINGEN DOWNTOWN	161,551	240,975	ASSESSMENTS TRANSFERS FROM	23,000 217,975 240,975	100.0%	237,623	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	132,813 5,050 99,960 237,823	100.0%	164,703
FREE TRADE BRIDGE	218,745	145,100	BRIDGE CROSSINGS	145,100	100.0%	75,000	SERVICES & CHARGES	75,000	100.0%	288,845
COMMUNICATION CENTER	0	62,229	TOWER RENTAL INTERNET SERVICE	11,109 51,120 62,229	100.0%	84,029	SERVICES & CHARGES	84,029	100.0%	(21,800)
COPS / UHP GRANT	0	225,930	INTERGOVERNMENTAL	225,930	100.00%	225,930	PERSONNEL SERVICES	225,930	100.0%	0
CONVENTION & VISITORS BUREAU	470,150	513,300	INVESTMENTS TRANSFERS FROM	300 513,000 513,300	100.0%	580,214	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	187,549 3,000 409,665 580,214	100.0%	403,298
TAX INCREMENT FINANCING 1	350,074	70,200	OTHER FINANCING SOURCES	70,200	100.0%	70,200	SERVICES & CHARGES	70,200	100.0%	350,074
TAX INCREMENT FINANCING 2 TAX INCREMENT FINANCING 3	631,407 78,148	104,300 127,700	OTHER FINANCING SOURCES OTHER FINANCING SOURCES	104,300 127,700	100.0%	104,300 127,700	SERVICES & CHARGES SERVICES & CHARGES	104,300 127,700	100.0%	631,407 78,148
ECONOMIC DEVELOPMENT CORP.	3,765,733	5,145,986	SALES TAX ALLOCATION RENTALS INVESTMENTS VARIOUS TRANSFERS FROM	4,183,740 572,467 38,000 100,000 251,779 5,145,986	100,0%	5,145,996	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES DIRECT BUSINESS INCENT	437,500 2,500 3,990,988 715,000 5,145,988	100.0%	3,765,733
HGN COMM IMPROVEMENT BOARD	1,960,328	1,271,429	SALES TAX ALLOCATION INVESTMENTS	1,270,129 1,300 1,271,429	100.0%	1,271,429	ADMINISTRATION	1,271,429	100.0%	1,980,328
INFRASTRUCTURE FUND	289,291	275,200	INFRASTRUCTURE ASSESSMENT	275,200	100.0%	274,100	MATERIALS & SUPPLIES CAPITAL OUTLAY	122,100 152,000 274,100	100.0%	290,391
TOTAL SPECIAL REVENUE FUNDS	\$9,908,764	\$11,194,650				\$11,237,747				\$9,865,667
DEBT SERVICE FUND	\$972,828	\$4,016,216	PROPERTY TAXES	4,015,216	100.0%	\$4,015,195	PRINCIPAL & INTEREST	\$4,015,195	100.0%	\$972,849

APPROVED BUDGET SUMMARY FOR 2014-2015 INCLUDING BEGINNING AND ENDING FUND BALANCES THIRD OF A THREE YEAR SCHEDULE

REVENUES BY TYPE

	ESTIMATED BALANCE 10/1/2014	FOR FY 2014-18	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2014-15	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ESTIMATED BALANCE 9/30/2015
CAPITAL PROJECT FUNDS										4001010
STREET IMPROVEMENT	104,444	805,150	TRANSFERS FROM	805.150	100.00%	800,000	SERVICES & CHARGES	800,000	100.0%	400 504
TOTAL CAPITAL PROJECTS FUNDS	\$104,444	\$805,150		422,100		\$800,000	SERVICES & CRANGES	600,000	100.0%	109,594
						900,000				\$109,594
ENTERPRISE FUNDS MUNICIPAL AUDITORIUM	(477,252)	316,447	RENTALS ADMISSIONS VARIOUS TRANSFERS FROM	164,362 21,085 1,000 130,000 316,447	100,0%	316,447	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	97,748 9,100 209,599 316,447	100.0%	(477,252)
SANITATION	3,551,068	8,448,500	GARBAGE COLLECTIONS/PICKUP- REIMBURSEMENTS INTEREST - INVESTMENTS	8,358,000 85,000 3,500 8,448,500	100,0%	8,900,198	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES DEPRECIATION EQUIPMENT CLOSURE CAPITAL OUTLAY	2,323,024 120,250 5,399,624 10,300 40,000 35,000 271,500	100.0%	3,097,370
							TRANSFERS OUT	700,500 8,900,198		
HGN. ARTS & HERITAGE MUSEUM	115,068	112,500	RENTALS & ADMISSIONS MISCELLANEOUS TRANSFERS FROM	7,000 5,500 100,000 112,500	100.0%	112,500	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES	57,016 3,350 52,134 112,500	100.0%	115,068
MUNICIPAL GOLF COURSE	113,225	1,297,000	CHARGES FOR SERVICES FOOD DRINKMERCHANDISE SALE INTEREST - INVESTMENTS	1,128,000 168,600 400 1,297,000	100.0%	1,357,759	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES TRANSFERS OUT	733,277 273,500 286,152 64,830 1,357,759	100,0%	52,468
WATERWORKSWASTEWATER	23,219,423	19,591,000	SERVICE REVENUES INTEREST INVESTMENTS MISCELLANEOUS	19,317,000 36,000 238,000 19,591,000	100.0%	20,258,253	PERSONNEL SERVICES CONTRACTED SERVICES MAINTENANCE & SUPPLIES OTHER CHARGES INTEREST EXPENSE DEPRECIATION EXPENSES	7,806,794 3,637,500 2,962,000 274,500 679,459 4,896,000 20,256,253	100.0%	22,554,170
VALLEY INTERNATIONAL AIRPORT	4,222,490	8,778,500	RENTALS/TERMINAL SUPPORT INTEREST INVESTMENTS CAPITAL CONTRIBUTION	6,341,500 12,000 2,425,000 8,778,500	100.0%	10,798,250	PERSONNEL SERVICES SERVICES & CHARGES MATERIALS & SUPPLIES OTHER EXPENSES DEPRECIATION	2,868,000 1,705,000 594,000 629,250 5,000,000	100.0%	2,204,740
TOTAL ENTERPRISE FUNDS	\$30,744,022	\$38,541,947				\$41,739,407		10,798,250		\$27,548,562
INTERNAL SERVICE FUNDS					V 25					427,040,002
MOTOR VEHICLES/WAREHOUSE.	2,183,360	3,710,949	CHARGES FOR SERVICES INTERNAL SERVICE INTEREST - INVESTMENTS VARIOUS SALE OF FIXED ASSETS	1,000 3,682,999 6,950 5,000 15,000 3,710,949	100.0%	3,194,961	PERSONNEL SERVICES MATERIALS & SUPPLIES SERVICES & CHARGES CAPITAL OUTLAY	365,381 1,691,945 115,099 1,022,536 3,194,961	100.0%	2,699,348
HEALTH INSURANCE	554,435	4,136,816	CONTRIBUTIONS TRANSFER FROM	4,055,816 81,000 4,136,816	100.0%	4,072,031	SERVICES & CHARGES	4,072,031	100.0%	619,220
TOTAL INTERNAL SERVICE FUNDS	\$2,737,795	\$7,847,765				\$7,266,992				\$3,318,558
PENSION FUND										44,414,000
FIREMEN'S RELIEF & RETIREMENT	\$29,697,333	\$5,752,400	INTEREST - INVESTMENTS CONTRIBUTIONS	4,150,100 1,602,300	100.0%	\$2,529,700	PERSONNEL SERVICES SERVICES & CHARGES	2,300,000 229,700	100.0%	\$33,120,033
				5,752,400				2,529,700		

CITY OF HARLINGEN OPERATING BUDGET SUMMARY REVENUES AND EXPENDITURES BY FUND

<i>I</i> :	ESTIMATED	REVENUES	EXPENDITURES	ESTIMATED
	BALANCE	FOR	FOR	BALANCE
	10/1/2014	FY 2014-2015	FY 2014-2015	9/30/2015
GENERAL FUND	\$15,129,212	\$41,107,478	\$41,094,391	\$15,142,299
SPECIAL REVENUE FUNDS				
COMMUNITY DEVELOPMENT	\$585,288	\$1,092,126	\$1,092,126	\$585,288
METROPOLITAN PLANNING ORGANIZATION	0	381,615	381,615	0
SPECIAL INVESTIGATIONS	238,379	570,460	562,505	246,334
TENNIS COURT	156,645	107,200	108,790	155,055
HOTEL/MOTEL OCCUPANCY TAX	171,131	860,400	871,000	160,531
CATASTROPHIC EMERGENCY	831,896	500	25,000	807,396
HARLINGEN DOWNTOWN	161,551	240,975	237,823	164,703
FREE TRADE BRIDGE	218,745	145,100	75,000	288,845
COMMUNICATION CENTER	0	62,229	84,029	(21,800)
COPS / UHP GRANT	0	225,930	225,930	0
CONVENTION & VISITORS BUREAU	470,150	513,300	580,214	403,236
TAX INCREMENT FINANCING TIF 1	350,074	70,200	70,200	350,074
TAX INCREMENT FINANCING TIF 2	631,407	104,300	104,300	631,407
TAX INCREMENT FINANCING TIF 3	78,148	127,700	127,700	78,148
ECONOMIC DEVELOPMENT CORPORATION	3,765,733	5,145,986	5,145,986	3,765,733
HARLINGEN COMM. IMPROVEMENT BOARD	1,960,326	1,271,429	1,271,429	1,960,326
INFRASTRUCTURE FUND	289,291	275,200	274,100	290,391
TOTAL	\$9,908,764	\$11,194,650	\$11,237,747	\$9,865,667
DEBT SERVICE FUND	£070.000	\$4.04F.040	04.045.405	4070.040
DEBT SERVICE FORD	\$972,828	\$4,015,216	\$4,015,195	\$972,849
CAPITAL PROJECT FUNDS				
STREET IMPROVEMENT	104,444	805,150	800,000	109,594
TOTAL	\$104,444	\$805,150	\$800,000	\$109,594
		4000,100	Ψοσο,σσο	Ψ100,004
ENTERPRISE FUNDS				
MUNICIPAL AUDITORIUM	(\$477,252)	\$316,447	\$316,447	(\$477,252)
SANITATION	3,551,068	8,446,500	8,900,198	3,097,370
HARLINGEN ARTS & HERITAGE MUSEUM	115,068	112,500	112,500	115,068
MUNICIPAL GOLF COURSE	113,225	1,297,000	1,357,759	52,466
WATERWORKS/WASTEWATER	23,219,423	19,591,000	20,256,253	22,554,170
VALLEY INTERNATIONAL AIRPORT	4,222,490	8,778,500	10,796,250	2,204,740
TOTAL	\$30,744,022	\$38,541,947	\$41,739,407	\$27,546,562
INITEDNIAL OFFICE FUNDO	V-V			
INTERNAL SERVICE FUNDS				
MOTOR VEHICLES/WAREHOUSE	\$2,183,360	\$3,710,949	\$3,194,961	\$2,699,348
HEALTH INSURANCE	554,435	4,136,816	4,072,031	619,220
TOTAL	\$2,737,795	\$7,847,765	\$7,266,992	\$3,318,568
PENSION FUNDS				
	#00 poz oco	#E 750 460	#O FOO 700	000 400 505
FIREMEN'S RELIEF & RETIREMENT	\$29,897,333	\$5,752,400	\$2,529,700	\$33,120,033
GRAND TOTAL	\$89,494,398	\$109,264,606	\$108,683,432	\$90,075,572

COMPARATIVE SUMMARY TOTAL OPERATING EXPENDITURES BY FUND

	APPROVED FY 2014-15	BUDGETED FY 2013-14	NET INCREASE/ (DECREASE)	PERCENT INCREASE/ (DECREASE)
GENERAL FUND	\$41,094,391	\$40,151,084	\$943,307	2.3%
SPECIAL REVENUE FUNDS				2.070
COMMUNITY DEVELOPMENT	\$1,092,126	\$1,114,342	(\$22,216)	-2.0%
METROPOLITAN PLANNING ORGANIZATION	381,615	369,187	12,428	3.4%
SPECIAL INVESTIGATIONS	562,505	465,853	96.652	20.7%
TENNIS COURT	108,790	108,790	00,002	0.0%
HOTEL/MOTEL OCCUPANCY TAX	871,000	1,009,139	(138,139)	-13.7%
CATASTROPHIC EMERGENCY	25,000	25,000	(100,100)	0.0%
HARLINGEN DOWNTOWN	237,823	238,918	(1,095)	-0.5%
FREE TRADE BRIDGE	75,000	110,000	(35,000)	-31.8%
COMMUNICATION CENTER	84,029	137,075	(53,046)	-38.7%
COPS / UHP GRANT	225,930	29,775	196,155	658.8%
RED LIGHT ENFORCEMENT PROGRAM	0	0	0	0.0%
NEIGHBORHOOD STABILIZATION	0	80,865	(80,865)	-100.0%
CONVENTION & VISITORS BUREAU	580,214	535,697	44,517	8.3%
FEMA JEFFERSON STREET DRAINAGE	0	207,212	(207,212)	-100.0%
TDRA NORTHWEST AREA DRAINAGE	0	115,032	(115,032)	-100.0%
TAX INCREMENT FINANCING TIF 1	70,200	70,200	0	0.0%
TAX INCREMENT FINANCING TIF 2	104,300	104,300	0	0.0%
TAX INCREMENT FINANCING TIF 3	127,700	353,596	(225,896)	-63.9%
ECONOMIC DEVELOPMENT CORPORATION	5,145,986	5,848,662	(702,676)	-12.0%
HARLINGEN COMM. IMPROVEMENT BOARD	1,271,429	1,271,429	O O	0.0%
INFRASTRUCTURE FUND	274,100	533,543	(259,443)	-48.6%
TOTAL	\$11,237,747	\$12,728,615	-\$1,490,868	-11.7%
DEBT SERVICE FUND	\$4,015,195	\$3,968,329	\$46,866	1.2%
CAPITAL PROJECT FUNDS				
STREET IMPROVEMENT	800,000	742,154	57,846	7.8%
TOTAL	\$800,000	\$742,154	\$57,846	7.8%
ENTERPRISE FUNDS			1	
MUNICIPAL AUDITORIUM	\$316,447	\$344,420	(\$27,973)	-8.1%
SANITATION	8,900,198	11,018,441	(2,118,243)	-19.2%
HARLINGEN ARTS & HERITAGE MUSEUM	112,500	117,402	(4,902)	-4.2%
MUNICIPAL GOLF COURSE	1,357,759	1,372,911	(15,152)	-1.1%
WATERWORKS/WASTEWATER	20,256,253	20,543,414	(287,161)	-1.4%
VALLEY INTERNATIONAL AIRPORT	10,796,250	10,760,325	35,925	0.3%
TOTAL	\$41,739,407	\$44,156,913	(\$2,417,506)	-5.5%
	V	V.1,100,010	(4=,, ,000)	0.070
INTERNAL SERVICE FUNDS				
MOTOR VEHICLES/WAREHOUSE	\$3,194,961	\$4,292,119	(\$1,097,158)	-25.6%
HEALTH INSURANCE	4,072,031	4,071,031	1,000	0.0%
TOTAL	\$7,266,992	\$8,363,150	(\$1,096,158)	-13.1%
PENSION FUNDS				
FIREMEN'S RELIEF & RETIREMENT	\$2,529,700	\$2,305,450	\$224,250	9.7%
GRAND TOTAL	\$108,683,432	\$112,415,695	(\$3,732,263)	-3.3%

CITY OF HARLINGEN SEVEN YEAR SUMMARY COMPARISON OF REVENUES BY FUND

	AUDITED	AUDITED	AUDITED	AUDITED	AUDITED	BUDGETED	APPROVED
	FY	FY	FY	FY	FY	FY	FY
	08/09	09/10	10/11	11/12	12/13	13/14	14/15
GENERAL	\$34,868,273	\$34,834,103	\$37,974,404	\$38,844,364	\$40,759,529	\$39,496,125	\$41,107,47
SPECIAL REVENUE FUNDS							
COMMUNITY DEVELOPMENT	\$1,625,018			\$1,280,643	\$1,119,936		\$1,092,12
M.P.O. SPECIAL INVESTIGATIONS	155,121 1,871,877			371,708	263,620		381,61
TENNIS COURT	42,659		149,637 109,054	147,854 108,786	246,963 106,611		570,46
HOTEL/MOTEL OCCUPANCY TAX	901,614		820,096	882,754	908,138	111,200 830,400	107,20
CATASTROPHIC EMERGENCY	971,593			42,589	12,500	600	860,40 50
HARLINGEN DOWNTOWN	301,808			238,905	251,665		240,97
FREE TRADE BRIDGE	187,526		212,619	193,769	130,618	160,075	145,10
COMMUNICATION CENTER	59,280		192,169	144,939	61,168	103,464	62,22
COPS / UHP GRANT	0	138,773	232,291	269,249	156,463	29,775	225,93
RED LIGHT ENFORCEMENT PROGRAM	281,008	189,907	648	1,480	689	0	
NEIGHBORHOOD STABILIZATION	0	344,434	0	55,957	0	80,865	
COVENTION & VISITORS BUREAU	0	624,479	488,235	488,510	488,544	513,000	513,300
FEMA JEFFERSON STREET DRAINAGE	0	0	620,803	788,459	380,000	207,212	
TDRA NORTHWEST AREA DRAINAGE	0	0	1,197,495	543,136	334,723	115,032	
TAX INCREMENT FINANCING 1	79,472		69,287	73,511	71,032	70,200	70,20
TAX INCREMENT FINANCING 2	167,725		125,602	103,604	131,844	104,300	104,30
TAX INCREMENT FINANCING 3	23,697		191,287	117,058	129,347	125,200	127,70
ECONOMIC DEVELOPMENT CORP.	4,275,510		42,874,919	5,220,808	9,681,551	5,848,662	5,145,986
HARL. COMM. IMPROVEMENT BOARD	1,234,243		1,172,663	1,275,277	1,524,882	1,271,429	1,271,429
INFRASTRUCTURE FUND	272,682	267,908	268,006	268,900	272,432	480,200	275,20
SUB-TOTAL	\$12,450,833	\$10,439,557	\$50,334,062	\$12,617,896	\$16,272,726	\$11,976,518	\$11,194,656
DEBT SERVICE FUND	\$3,974,203	\$4,103,826	\$4,222,434	\$7,053,620	\$3,968,084	\$3,968,344	\$4,015,216
CAPITAL PROJECT FUNDS							
PETITION PAVING	\$46,081	\$9,732	\$4,650	\$3,311	\$1,612	\$0	\$0
CAPITAL IMPROVEMENT	1,818,630	245	472,138	498	411	0	(
STREET IMPROVEMENT	1,280,665	1,348,453	45,010	149,741	434,935	680,667	805,150
SUB-TOTAL	\$3,145,376	\$1,358,430	\$521,798	\$153,550	\$436,958	\$680,667	\$805,150
ENTERPRISE FUNDS							
MUNICIPAL AUDITORIUM	\$459,895	\$352,738	\$1,958,987	\$434,961	\$305,632	\$344,420	\$316,447
SANITATION	8,772,388	8,586,938	8,437,585	8,513,433	8.534.676	8,219,426	8,446,50
HGN ARTS & HERITAGE MUSEUM	112,241	116,642	111,300	108,967	106,603	112,520	112,50
MUNICIPAL GOLF COURSE	1,265,600	1,168,466	1,281,368	1,285,377	1,157,844	1,261,150	1,297,000
WATERWORKS	9,452,815	8,021,849	9,538,222	10,861,155	10,482,624	9,587,500	9,257,000
WASTEWATER	10,261,606	9,352,432	10,647,193	10,962,434	11,324,636	10,564,500	10,334,000
VALLEY INTERNATIONAL AIRPORT	12,833,619	13,671,806	15,269,881	10,371,941	9,774,384	10,964,500	8,778,500
SUB-TOTAL	\$43,158,164	\$41,270,871	\$47,244,536	\$42,538,268	\$41,686,399	\$41,054,016	\$38,541,947
INTERNAL SERVICE FUNDS							
MOTOR VEHICLE/WAREHOUSE	\$4,731,171	\$4,352,696	\$4,116,352	\$4,165,548	\$3,947,122	\$3,702,849	\$2.740.046
HEALTH INSURANCE	3,104,019	3,362,946	3,571,417	3,559,851	3,547,470	4,136,816	\$3,710,949 4,136,816
SUB-TOTAL	\$7,835,190	\$7,715,642	\$7,687,769	\$7,725,399	\$7,494,592	\$7,839,665	\$7,847,765
PENSION FUND							
FIREMEN'S RELIEF & RETIREMENT	\$1,610,893	\$3,456,485	\$1,267,905	\$5,235,472	\$4,411,231	\$5,262,450	\$5,752,400
							7 1
GRAND TOTAL	4 IU1, V42, 332	\$103,178,914	₩ 148,202,308	\$114,108,569	\$175,UZY,519	P17U,2/7,785	\$109,264,60

CITY OF HARLINGEN SEVEN YEAR SUMMARY COMPARISON OF EXPENDITURES BY FUND

	AUDITED	AUDITED	AUDITED	AUDITED	AUDITED	BUDGETED	APPROVED
	FY	FY	FY	FY	FY	FY	FY
	08/09	09/10	10/11	11/12	12/13	13/14	14/15
GENERAL.	\$34,909,808	\$35,145,488	\$37,642,381	\$36,307,226	\$38,372,154	\$40,151,084	\$41,094,391
SPECIAL REVENUE FUNDS							
COMMUNITY DEVELOPMENT	1,095,126	1,192,859	958,371	1,464,075	\$1,614,766	\$1,114,342	\$1,092,126
M.P.O.	156,617	220,048	358,685	365,731	263,620	369,187	381,615
SPECIAL INVESTIGATIONS	1,308,181	1,095,595	937,680	846,207	235,722	465,853	562,505
TENNIS COURT	39,382	31,621	37,940	107,439	104,210	108,790	108,790
HOTEL/MOTEL	879,232	851,841	907,971	1,054,134	846,512	1,009,139	871,000
CATASTROPHIC EMERGENCY	1,672,374	414,615	335,817	0	2,540	25,000	25,000
HARLINGEN DOWNTOWN	299,578	332,545	237,571	244,655	186,422	238,918	237,823
FREE TRADE BRIDGE	498,515	162,930	736,991	380,439	63,141	110,000	75,000
COMMUNICATION CENTER FUND	84,168	87,297	96,455	149,945	160,825	137,075	84,029
COPS / UHP GRANT	0	138,773	232,291	269,249	156,463	29,775	225,930
RED LIGHT SAFETY PROGRAM	341,608	274,123	188,175	0	176,327	0	0
NEIGHBORHOOD STABILIZATION	0	344,434	0	55,957	0	80,865	0
CONVENTION & VISITORS BUREAU	0	288,253	423,225	476,181	409,262	535,697	580,214
FEMA JEFFERSON STREET DRAINAG		0	719,275	1,051,279	12,607	207,212	0
TDRA NORTHWEST AREA DRAINAGE		1,161	1,196,543	542,927	334,723	115,032	0
TAX INCREMENT FINANCING TIF 1	0	0	1,101	806	0	70,200	70,200
TAX INCREMENT FINANCING TIF 2	0	2,813	1,101	806	0	104,300	104,300
TAX INCREMENT FINANCING TIF 3	0	0	3,101	106,800	70,000	353,596	127,700
ECONOMIC DEVELOPMENT CORP.	3,111,074	3,740,170	28,847,584	25,117,242	9,960,485	5,848,662	5,145,986
HARLINGEN COMM. IMPROVEMENT	1,945,314	173,326	1,314,924	1,087,151	981,390	1,271,429	1,271,429
INFRASTRUCTURE FUND	151,188	231,900	184,610	248,920	241,680	533,543	274,100
SUB-TOTAL	\$11,582,357	\$9,584,304	\$37,719,411	\$33,569,943	\$15,820,695	\$12,728,615	\$11,237,747
DEBT SERVICE FUND	\$3,977,222	\$4,084,600	\$4,145,575	\$6,956,406	\$3,684,452	\$3,968,329	\$4,015,195
CAPITAL PROJECT FUNDS							
PETITION PAVING	\$0	\$0	\$543,057	\$0	\$0	\$0	\$0
CAPITAL IMPROVEMENT	992,067	342,995	0	0	0	0	0
STREET IMPROVEMENT	1,900,000	1,171,580	173,000	434,833	356,591	742,154	800,000
SUB-TOTAL	\$2,892,067	\$1,514,575	\$716,057	\$434,833	\$356,591	\$742,154	\$800,000
ENTERPRISE FUNDS							
MUNICIPAL AUDITORIUM	472,094	433,469	683,556	648,808	\$694,222	\$344,420	\$316,447
SANITATION	7,515,458	7,171,665	7,177,746	7,758,567	7,865,911	11,018,441	8,900,198
HGN ARTS & HERITAGE MUSEUM	110,094	114,223	131,672	136,317	115,221	117,402	112,500
MUNICIPAL GOLF COURSE	1,168,008	1,285,745	1,265,785	1,300,767	1,358,491	1,372,911	1,357,759
WATERWORKS	11,148,714	8,659,619	9,637,133	10,317,342	10,683,673	10,925,840	10,975,523
WASTEWATER	10,060,815	9,125,185	9,454,354	9,068,442	9,086,111	9,617,574	9,280,730
VALLEY INTERNATIONAL AIRPORT	9,058,845	9,748,901	9,902,207	11,098,400	10,612,880	10,760,325	10,796,250
SUB-TOTAL	\$39,534,028	\$36,538,807	\$38,252,453	\$40,328,643	\$40,416,509	\$44,156,913	\$41,739,407
INTERNAL SERVICE FUNDS							
MOTOR VEHICLE/WAREHOUSE	\$3,358,400	\$4,005,375	\$4,392,521	\$4,323,714	\$4,305,706	\$4,292,119	\$3,194,961
HEALTH INSURANCE	3,060,293	3,323,427	3,526,400	3,527,044	3,339,021	4,071,031	4,072,031
SUB-TOTAL	\$6,418,693	\$7,328,802	\$7,918,921	\$7,850,758	\$7,644,727	\$8,363,150	\$7,266,992
PENSION FUND							
FIREMEN'S RELIEF & RETIREMENT	\$1,170,786	\$1,610,082	\$1,619,236	\$1,754,529	\$1,774,225	\$2,305,450	\$2,529,700
GRAND TOTAL	\$100,484,961	\$95,808,658	\$128,014,034	\$127,202,338	\$108,069,353	\$112,415,696	\$108,683,432

PERSONNEL SUMMARY- BY DEPARTMENT HEADCOUNT PROVIDED FOR FULL-TIME AND PART-TIME POSITIONS SEVEN YEAR COMPARISON

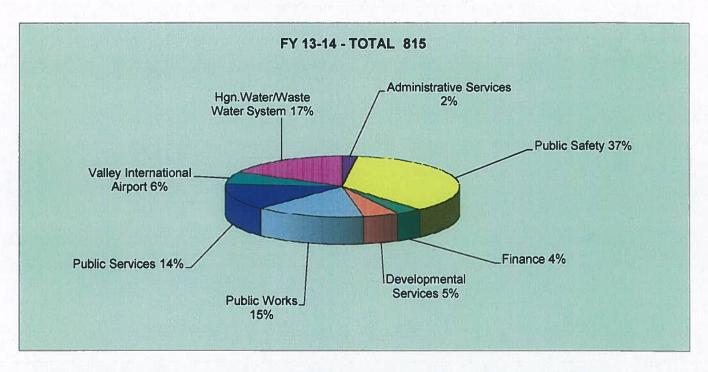
	ACTUAL FY 08/09	ACTUAL FY 09/10	ACTUAL FY 10/11	ACTUAL FY 11/12	ACTUAL FY 12/13	ACTUAL FY 13/14	APPROVED FY 14/15	INC/(DEC) PRIOR YR.
GENERAL FUND								
CITY MANAGER	5.0	5.0	5.0	5.0	5.0	7.0	7.0	0.0
LEGAL	3.0	3.0	3.0	3.0	3.0	2.0	2.0	0.0
INTERNAL AUDITOR	1.0	1.0	1.0	1.0	1.0	1.0	0.0	(1.0)
HUMAN RESOURCES	3.5	3.5	3.5	2.5	3.0	3.0	3.0	0.0
CIVIL SERVICE RISK MANAGEMENT	1.5 3.0	1.5	1.5	1.5	1.0	1.0	1.0	0.0
FINANCE	12.0	3.0 12.0	3.0 12.0	3.0 11.0	3.0 11.0	3.0 12.0	3.0 12.0	0.0 0.0
VITAL STATISTICS	4.0	4.0	4.0	4.0	4.0	4.0	4.0	0.0
MUNICIPAL COURT	11.0	11.0	10.0	10.0	10.0	10.0	10.0	0.0
MANAGEMENT INFORMATION SYSTEM	6.0	6.0	6.0	6.0	3.0	3.0	3.0	0.0
POLICE	127.0	127.0	134.0	134.0	134.0	134.0	134.0	0.0
POLICE SERVICES	48.0	48.0	49.0	49.0	52.0	51.0	51.0	0.0
FIRE SUPPRESSION	107.0	107.0	107.0	107.0	107.0	107.0	107.0	0.0
FIRE PREVENTION	5.0	5.0	6.0	- 6.0	6.0	6.0	6.0	0.0
PUBLIC WORKS ADMINISTRATION	5.0	5.0	4.0	4.0	4.0	4.0	4.0	0.0
ENGINEERING	4.0	4.0	4.0	4.0	5.0	5.0	4.0	(1.0)
TRAFFIC SIGNAL MAINTENANCE	4.0	4.0	4.0	4.0	4.0	4.0	4.0	0.0
STREET MAINTENANCE	25.0	25.0	25.0	25.0	25.0	25.0	25.0	0.0
STREET CLEANING	6.0	6.0	6.0	6.0	6.0	6.0	6.0	0.0
PUBLIC SERVICES ADMINISTRATION	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0
PARKS	14.0	14.0	14.0	16.0	18.0	18.0	18.0	0.0
PARKS MAINTENANCE	13.0	13.0	13.0	17.0	17.0	17.0	17.0	0.0
RECREATION	4.0	4.0	4.0	4.0	3.0	2.0	2.0	0.0
PENDLETON POOL	8.0	8.0	8.0	8.0	8.0	8.0	8.0	0.0
LIBRARY PLANNING & DEVELOPMENT	26.0 5.0	26.0 5.0	26.0	25.0 5.0	25.0 5.0	25.0 5.0	25.0 6.0	0.0
CODE ENFORCEMENT	8.0	8.0	5.0 8.0	8.0	8.0	8.0	8.0	1.0
STORM WATER MANAGEMENT	0.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0 0.0
ENVIRONMENTAL HEALTH	5.0	5.0	5.0	5.0	5.0	5.0	5.0	0.0
UT GRANT	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.0
ANIMAL CONTROL	4.0	4.0	4.0	4.0	4.0	4.0	4.0	0.0
BUILDING INSPECTIONS	7.0	7.0	7.0	6.0	6.0	6.0	6.0	0.0
PUBLIC BUILDINGS	19.0	19.0	19.0	19.0	19.0	19.0	19.0	0.0
GENERAL FUND SUB-TOTAL	496.0	497.0	504.0	506.0	508.0	508.0	508.0	0.0
OTHER FUNDS								
COMMUNITY DEVELOPMENT	6.0	6.0	6.0	4.0	4.0	4.0	4.0	0.0
METROPOLITAN PLANNING ORGAN.	3.0	3.0	3.0	3.0	3.0	4.0	4.0	0.0
HARLINGEN DOWNTOWN	3.0	3.0	3.0	3.0	3.0	3.0	3.0	0.0
CONVENTION & VISITORS BUREAU	0.0	3.0	3.0	3.0	3.0	4.0	3.0	(1.0)
ECONOMIC DEVELOPMENT CORP.	4.0	4.0	5.0	5.0	5.0	5.0	5.0	0.0
MUNICIPAL AUDITORIUM	2.0	2.0	2.0	2.0	2.0	2.0	1.0	(1.0)
SANITATION	21.0	19.0	20.0	19.0	19.0	19.0	19.0	0.0
SANITATION-BRUSH & DEBRIS	24.0	24.0	24.0	23.0	23.0	23.0	23.0	0.0
SANITATION-LANDFILL	11.0	12.0	10.0	10.0	10.0	10.0	10.0	0.0
SANITATION-RECYCLING CENTER	1.0	0.0	2.0	2.0	2.0	2.0	2.0	0.0
HGN. ARTS & HERITAGE MUSEUM	3.0	3.0	3.0	3.0	3.0	3.0	3.0	0.0
MUNICIPAL GOLF COURSE	24.0	24.0	24.0	24.0	24.0	24.0	24.0	0.0
WATERWATER	70.6	68.3	66.8	104.0	104.5	107.5	96.5	(11.0)
WASTEWATER VALLEY INTERNATIONAL AIRPORT	69.8	72.3	69.8	31.5	31.5	33.5	42.5	9.0
VALLEY INTERNATIONAL AIRPORT	47.0	49.0	40.0	39.0	49.0	53.0	46.0	(7.0)
INTERNAL SERVICES	10.0	10.0	10.0	10.0	10.0	10.0	9.0	(1.0)
OTHER FUNDS SUB-TOTAL	299.4	302.5	291.5	285.5	296.0	307.0	295.0	(12.0)
GRAND TOTAL	795.4	799.5	795.5	791.5	804.0	815.0	803.0	(12.0)

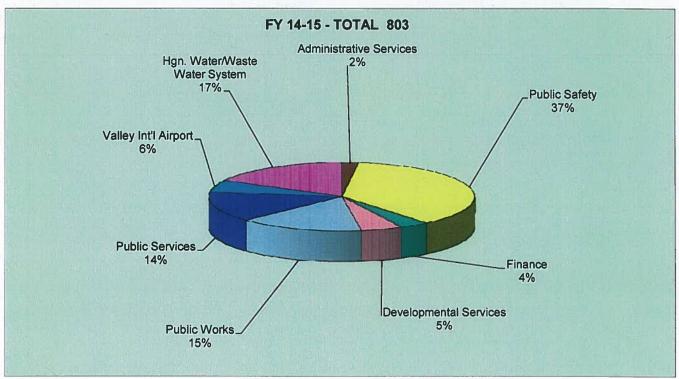
Note: Does not include seasonal employees.

The differences are due to the removal of the Internal Auditor position and the Engineering Technician position, Planning & Development Department added the GIS Technician Intern, Environmental Health UT Grant added the Community Health Worker, Convention & Visitors Bureau removed the Events Coordinator, the Municipal Auditorium removed the Administrative Secretary Position. The Waterworks made some transfers within and removed one position from the Human Resources Department and one from the Facilities Maintenance. The Airport removed 5 positions from the Exit Lane Stuff, 1 position from Ground Handling Services and 1 Custodian Worker position.

TOTAL BUDGET - AUTHORIZED POSITIONS

Authorized Positions by Service Area





These two charts demonstrate the City's change to a staffing control program that accurately records the number of full-time and part-time employees.

GENERAL FUND

The General Fund accounts for the resources used to finance the fundamental operations of the City. It is the basic fund of the City and covers all activities for which a separate fund has not been established. Since it is a major fund of the City, this section details the revenues by type and expenditures by function for each department. Charts and graphs have been used to illustrate the overall effect the revenues and expenditures have on the total General Fund Budget.

CITY OF HARLINGEN REVENUES AND EXPENDITURES GENERAL FUND

Property & Non-Property Taxas		ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Fine & Forfeitures					
Locarse & Permits					
Charge for Services 1,986,194 1,932,036 1,932,036 1,888,528 Interegovernmental 778,556 1,115,575 1,215,575 2,125,323 Interest on Investments 31,265 35,300 35,300 24,500 Miscoellancous 989,453 154,385					
Interporemmental 718,556					
Interest no Investments 31,265 35,300 35,300 24,500 Miscolalanous Revenues 999,453 154,385 187,0330 Chier Financing Sources 1,443,019 1,120,276 1,120,276 1,730,330 EXPENDITURES: 340,758,629 339,486,125 339,486,125 EXPENDITURES: 340,758,629 340,84					
Misocalian-cous Revenues 1,44,319 115,276 115,275 17,20,370 17,20,370 17,20,370 17,20,370 17,20,370 17,20,330 17,20,375 17,20,330 17,20,375 17,20,330 17,20,375 17,20,330 17,20,					
TOTAL REVENUES 1,443,019 1,120,276 1,120,276 538,486,126 538					
Mayor & City Commission					
Mayor & City Commission					
Mayor & City Commission	EVDENDITUDES.				
City Manager		\$41 517	\$46.643	\$48.843	\$83 327
Legal		· ·			
Administrative Services 1,088,970 904,404 904,404 657,884 Internal Auditor 76,866 43,311 43,311 0 Hurnarn Resources 187,851 195,213 1213,556 Civil Service 79,621 71,816 77,816 89,788 Risk Management 620,848 759,990 759,990 851,832 Finance 620,848 759,990 759,990 851,135 Municipal Court 673,878 951,282 910,282 910,282 Municipal Court 673,878 951,282 910,282 910,282 Police Operations 10,577,830 11,124,274 11,426,877 Police Coperations 1,663 0 0 0 Victim's Assistance Grant 1,663 0 0 0 Victim's Assistance Grant 38,371 41,235 41,225 0 Police Sarvices 1,643,124 1,837,707 1,854,957 3 1,854,957 3 STEP/IDM Wave Grant 2,465 9,998					
Internal Auditor					
Human Resources					
Risk Management 731,269 881,882 881,882 880,383 Finance 620,648 759,950 759,950 759,950 851,135 Vial Statistics 137,615 143,541 143,541 146,535 Municipal Court 673,878 951,282 951,282 910,243 Management Information Systems 10,577,830 11,124,274 11,124,274 11,228,877 Polico Coperations 1,683 0 0 0 0 0 SWAT Federal 1,683 0 0 0 0 0 Victim's Assistance Grant 38,371 41,235 41,235 0 0 0 Justico Assistance Grant 38,371 41,235 41,235 0 <td>Human Resources</td> <td></td> <td></td> <td></td> <td>213,556</td>	Human Resources				213,556
Finance	Civil Service	79,621	71,616	71,616	98,788
Vital Statistics 137,615 1413,541 143,541 140,541 140,542 951,282	Risk Management	731,269	881,882	881,882	890,393
Maniagement Information Systems	Finance	620,648	759,950	759,950	851,135
Management Information Systems		137,615	143,541	143,541	146,535
Polico Operations	Municipal Court	673,878	951,282	951,282	910,243
Decided Company Comp					
SWAT Federal 1,683 0 0 0 Victim's Assistance Grant 32,119 39,372 41,988 Police Services 1,643,124 1,837,707 1,837,707 1,854,957 STEP/IDM Comprehensive Grant 38,371 41,235 41,235 0 Justice Assistance Grant 70,224 73,426 73,426 40,000 Border Star Grant 70,224 73,426 73,426 40,000 ICE Task Force 16,114 17,202 0 ICE Task Force 17,432 15,000 15,000 0 ICA Task Force 0 6,874 160,884 62,205 ICAC Task Force 0 6,874 160,884 62,205 ICAC Task Force 0 6,874 160,884 62,205 Irice Suppression 7,597,500 8,098,546 8,098,546 8,794,190 Homeland Security Grant 17,724 0 0 0 0 Fire Prevention 523,978 569,181 500,211 180,271	· · · · · · · · · · · · · · · · · · ·				
Victim's Assistance Grant 32,119 39,372 39,372 41,884,875 Police Services 1,843,124 1,837,707 1,837,707 1,835,857 STEP/IDM Comprehensive Grant 38,371 41,235 26,435 0 Justice Assistance Grant 33,200 26,435 26,435 0 STEP/IDM Wave Grant 2,465 9,988 0,988 0 Border Star Grant 70,224 73,426 73,426 40,000 Police-Task Force 16,114 17,202 17,000 0 ICE Task Force 10,753 160,884 160,884 62,205 ICAC Task Force 0 6,874 6,874 0 Tropical Texas Behavioral 7,597,500 8,098,546 8,098,546 8,794,190 Homeland Socurity Grant 17,724 0 0 0 0 Fire Prevention 523,978 599,181 599,181 559,181 574,814 332,250 Traffic Signal Maintenance 220,947 245,522 245,522 248,844					
Police Services					
STEP/IDM Comprehensive Grant 38,371					
STEP/IDM Wave Grant					
STEP/IDM Wave Grant				· ·	-
Border Star Grant				•	
Police-Task Force		· ·	· · · · · · · · · · · · · · · · · · ·		
CE Task Force					
CAC Task Force 0	ICE Task Force				0
Tropical Texas Behavioral 0 142,451 142,451 201,990 Fire Suppression 7,597,500 8,098,546 8,098,546 8,794,190 Homeland Security Grant 17,724 0 0 0 Fire Prevention 523,978 569,181 569,181 574,862 Public Works Administration 167,775 180,271 180,271 192,721 Engineering 305,251 351,148 351,148 332,250 Traffic Signal Maintenance 22,09,47 245,522 245,522 246,884 Street Cleaning 330,791 358,978 358,978 370,265 Street Cleaning 390,591 358,978 358,978 370,265 Street CR Repairs 25,744 30,000 30,000 30,000 Public Services Administration 189,048 179,650 179,650 123,464 Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance<	F.A.S.T. Grant	10,753	160,864	160,864	62,205
Fire Suppression	ICAC Task Force	0	6,874	6,874	0
Homeland Security Grant	Tropical Texas Behavioral	0	142,451	142,451	201,990
Fire Prevention 523,978 569,181 569,181 574,862 Public Works Administration 167,775 180,271 180,271 192,721 Engineering 305,251 351,148 351,148 332,250 Traffic Signal Maintenance 220,947 245,522 245,522 248,484 Street Maintenance 2,399,567 2,176,416 2,176,416 2,287,902 Street Cut Repairs 25,744 30,000 30,000 30,000 Public Services Administration 169,048 179,650 179,650 123,464 Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Servic					8,794,190
Public Works Administration	•		=		0
Engineering 305,251 351,148 351,148 332,250 Traffic Signal Maintenance 220,947 245,522 245,522 248,484 Street Maintenance 2,399,567 2,176,416 2,176,416 2,287,902 Street Cut Repairs 330,791 358,978 358,978 370,265 Street Cut Repairs 25,744 30,000 30,000 30,000 Public Services Administration 169,048 179,650 179,650 123,464 Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,236,098 Suilding Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 126,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087					
Traffic Signal Maintenance 220,947 245,522 245,522 248,484 Street Maintenance 2,399,567 2,176,416 2,176,416 2,287,902 Street Cleaning 330,791 358,978 358,978 370,265 Street Cut Repairs 25,744 30,000 30,000 30,000 Public Services Administration 169,048 179,650 179,650 123,464 Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 380,328 396,117		•			
Street Maintenance 2,399,567 2,176,416 2,176,416 2,287,902 Street Cleaning 330,791 358,978 358,978 370,265 Street Cut Repairs 25,744 30,000 30,000 30,000 Public Services Administration 169,048 179,650 179,650 123,464 Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 284,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 S	7				
Street Cleaning 330,791 358,978 358,978 370,265 Street Cut Repairs 25,744 30,000 30,000 30,000 Public Services Administration 169,048 179,650 179,650 123,464 Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health					
Street Cut Repairs 25,744 30,000 30,000 30,000 Public Services Administration 169,048 179,650 179,650 123,464 Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA					
Public Services Administration 169,048 179,650 179,650 123,464 Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control <td></td> <td></td> <td></td> <td></td> <td></td>					
Parks 1,890,144 1,354,534 1,354,534 1,349,343 Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,263 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Harlingen Field 37,152 33,868 33,868 33,868 Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 267,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Parks Maintenance 442,155 462,423 462,423 494,825 Recreation 448,833 353,764 353,764 441,078 Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization	Harlingen Field		33,868		
Swimming Pools 261,981 242,907 242,907 260,354 Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 <td< td=""><td>Parks Maintenance</td><td>442,155</td><td>462,423</td><td></td><td></td></td<>	Parks Maintenance	442,155	462,423		
Pendleton Pool 242,911 297,350 297,350 264,863 Library Services 1,057,106 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391	Recreation	448,833		353,764	441,078
Library Services 1,057,106 1,141,424 1,141,424 1,141,424 1,155,262 Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,236,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,95	Swimming Pools	261,981	242,907	242,907	260,354
Planning & Development Administration 328,027 360,328 360,328 396,117 Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087	Pendleton Pool	242,911	297,350	297,350	264,863
Code Enforcement 341,951 463,127 463,127 478,396 Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087	Library Services	1,057,106	1,141,424	1,141,424	1,155,262
Storm Water Management 83,530 100,571 100,571 94,760 Health Services 261,103 287,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087		328,027			396,117
Health Services 261,103 267,768 287,768 300,886 UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087					
UTHSCSA Grant 0 85,535 85,535 94,298 Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087		•			
Animal Control 348,387 378,795 378,795 375,856 Public Buildings 1,272,517 1,233,903 1,233,903 1,206,098 Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087					
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Building Inspections 294,284 335,223 335,223 351,994 Stabilization Fund 128,236 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087					
Stabilization Fund 128,236 128,236 128,236 128,236 Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087	-				
Transfers Out 1,657,653 1,585,257 1,585,257 1,601,475 TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087					
TOTAL EXPENDITURES \$38,372,154 \$40,151,084 \$40,151,084 \$41,094,391 Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087					
Excess Revenues Over/(Under) Expenditures 2,387,375 (654,959) (654,959) 13,087					
Fund Balance Beginning of Year 13 396 796 15 784 171 15 784 171 15 129 212					
	Fund Balance Beginning of Year	13,396,796	15,784,171	15,784,171	15,129,212
END OF YEAR FUND BALANCE \$15,784,171 \$15,129,212 \$15,129,212 \$14,242,299	END OF TEAR FUND DALANCE	\$10,704,777	#10,129,212	\$10,129,212	P14,242,299

CITY OF HARLINGEN GENERAL FUND DETAILED REVENUES BY TYPE

		ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	BUDGET FY 14-15
	TAX AND REVENUES				FIL
301	1 Current Property Taxes	\$12,462,162	\$12,388,718	\$12,388,718	\$12,622,899
	2 Delinquent Property Taxes	564,354	360,000	360,000	395,000
	3 Penalty & Interest	401,520	350,000	350,000	390,000
	9 Payment in Lieu of Taxes	196,267	211,632	211,632	219,990
	SUB-TOTAL	13,624,303	13,310,350	13,310,350	13,627,889
302	1 Sales Tax	10,582,460	10,364,255	10,364,255	10,519,719
	2 Sales Tax 1/2%	5,291,230	5,182,127	5,182,127	5,259,859
303	1 Franchise Tax AT&T	289,804	300,000	300,000	300,000
	9 Miscellaneous Telecommunications	44,104	50,000	50,000	50,000
	10 Franchise Tax - AEP	1,894,819	1,950,000	1,950,000	1,950,000
	11 Franchise Tax - Magic Valley Electric Coop.	62,337	65,000	65,000	65,000
	20 Franchise Tax - Texas Gas Service	210,356	180,000	180,000	220,000
	31 Franchise Tax - Time Wamer Cable	571,173	480,000	480,000	530,000
	60 Commercial Waste Haulers	10,093	15,000	15,000	15,000
	60 Sanitation Department	485,520	485,520	485,520	499,500
304	1 Bingo Tax	3,443	15,000	15,000	15,000
	2 Mixed Beverage Tax	131,992	132,000	132,000	132,000
	SUBTOTAL	19,577,331	19,218,902	19,218,902	19,556,078
	FINES AND FORFEITURES				
321	1 Traffic Fines	1,480,719	1,680,000	1,680,000	1,854,000
	2 Leash Law Fines	28,035	0	0	0
	4 Arrest Fines	57,289	0	0	0
	11 Improper Parking Fines	3,911	0	0	0
	12 FTA Program	12,205	0	0	0
	13 Technology Funds	66,851	150,426	150,426	145,115
	14 Security Funds	29,210	155,500	155,500	183,564
	19 Miscellaneous Ordinance Violation	5,769	0	0	0
	21 Miscellaneous Crossing Guard Program	13,309	0	0	0
	22 Scofflaw City Fee	8,317	0	0	0
322	30 Library Fines	17,743	17,000	17,000	17,500
	30 Inter Library	1,537	0	0	1,500
	31 Business - False Alarm Fines 32 Residential - False Alarm Fines	54,388 2,400	50,000 2,100	50,000 2,100	50,000 2,100
	SUB-TOTAL	1,781,683	2,055,026	2,055,026	2,253,779
	LICENSES AND PERMITS				
311	1 Alcoholic Beverages	26,830	27,000	27,000	25,000
• • •	10 Food Handlers' Permit	54,490	54,775	54,775	55,000
	11 Dog Licenses/Pound Fees	11,624	9,200	9,200	11,500
	20 Building Permits	237,281	214,500	214,500	209,845
	21 Electrical Permits	80,923	71,300	71,300	104,401
	22 Gas Permits	7,510	4,700	4,700	7,294
	23 Plumbing Permits	35,708	23,000	23,000	44,333
	24 Sewer Tap Permits	6,790	3,600	3,600	4,080
	25 Mechanical Permits	20,921	16,800	16,800	29,485
	26 Curb Permits	4,340	3,500	3,500	3,360
	27 House Moving Permits	1,415	1,900	1,900	2,571
	30 Registration Fees	47,300	42,900	42,900	45,085
	31 Certificate of Occupancy	13,860	16,200	16,200	12,720
	32 Re-Inspection Fees	18,270	16,900	16,900	15,840
	33 Energy Conservation Inspection	5,250	6,700	6,700	5,000
	40 Other Business Permits	3,517	2,000	2,000	3,500
	41 Business - Alarm Permits	22,411	24,000	24,000	24,000
	99 Miscellaneous Permits	16,295	15,000	15,000	15,000
	SUB-TOTAL	614,735	553,975	553,975	618,014

CITY OF HARLINGEN GENERAL FUND DETAILED REVENUES BY TYPE

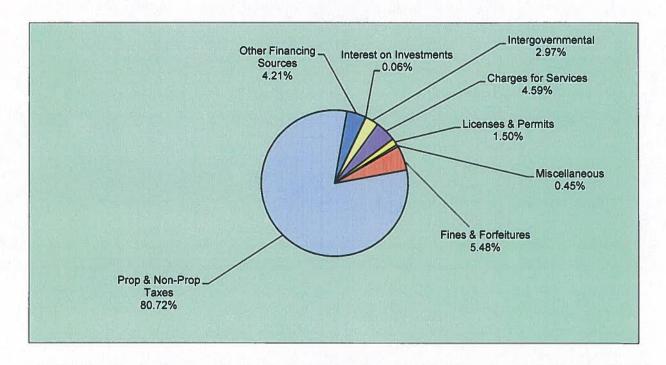
		ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	BUDGET FY 14-15
	CHARGES FOR SERVICES AND/OR SALES				
331	1 Rental - Sports Complex	9,550	9,200	9,200	9,200
	7 Rental - Tourist Building	36,791	30,000	30,000	40,000
	8 Rental - Casa del Sol	56,790	47,500	47,500	60,000
	9 Rental - Victor Pavilion	9,675	8,400	8,400	8,400
	10 Rental - Pendleton Pavilion	10,547	10,000	10,000	10,000
	11 Rental - Dixieland Pavilion	8,585	8,000	8,000	8,000
	12 Rental - Oil Mill Pavilion	0,000	500	500	0
	15 Rental - Rangerville Park Gazebo	2,180	3,000	3,000	6,000
	30 Rental - Library Meeting Room	13,987	14,000	14,000	13,000
	41 Rental - Child Care Center	43,243	43,200	43,200	51,000
	43 Cultural Arts Center	26,073	21,000	21,000	25,000
	50 Harlingen Baseball Stadium	20,073	2,500	2,500	2,500
	60 MPO Office Space	13,176	13,176	13,176	
	99 Miscellaneous				13,176
	SUB-TOTAL	230,722	210,476	210,476	125 246,401
	MISC, CHARGES FOR SERVICES &/OR SAL	ES		<u> </u>	
332	1 Recreational Activities	43,345	82,000	82,000	60,000
332	1 Pickleball	43,345		02,000	60,000
			0		1,000
	2 Pool - Lon C. Hill	20,819	13,000	13,000	20,000
	3 Pool - Victor Park	8,283	13,000	13,000	13,000
	4 Pool- Pendleton Park	51,705	47,000	47,000	47,000
	4 Water Aerobics	5,031	20,000	20,000	20,000
	20 Library Xerox Fees	11,090	11,000	11,000	11,000
	21 Library - Card Fees	2,651	2,300	2,300	2,500
	22 Library - Lost Book Fees	2,255	2,000	2,000	2,100
	25 Birth and Death Certificates	206,128	200,000	200,000	200,000
	25 Burial Transit Permits	4,915	4,000	4,000	4,000
	25 Searching Fees	23	100	100	100
	25 Notary Fees	110	300	300	300
	27 Cleanup Mowing	3,685	6,200	6,200	15,000
	29 Duplicate Lien Release	50	100	100	100
	63 Street Banner Fees	1,100	1,000	1,000	1,000
	SUB-TOTAL	361,190	402,000	402,000	397,100
	REIMBURSEMENTS				
333	1 Reimbursement City Manager	1,417	6,880	6,880	13,676
	2 Reimbursement Risk Management	0	8,000	8,000	8,000
	5 Reimbursement Management Information Syste	er 400	350	350	350
	10 Reimbursement Police Department	268,245	302,500	302,500	302,500
10	0-02 Bulletproof Vest Program	3,595	4,125	4,125	4,950
	11 Reimbursement Police Services	9,598	6,000	6,000	12,992
11	1-02 Operation Border Star	80,286	73,426	73,426	40,000
	12 Reimbursement Legal Department	4,709	0	0	0
	20 Reimbursement Fire Suppression	708,437	691,554	691,554	717,534
	30 Reimbursement Planning & Development	1,444	2,500	2,500	2,500
	40 Reimbursement Engineering	60	0	0	0
	42 Reimbursement Traffic Signal Maintenance	588	0	0	0
	50 Reimbursement Street Maintenance	2,203	0	0	6,300
	52 Reimbursement Street Cut Repairs	76,885	40,000	40,000	50,000
	60 Reimbursement Recreation	5,190	6,000	6,000	6,000
	61 Reimbursement Parks Department	40,292	10,000	10,000	10,000
	62 Reimbursement Swimming Pools	118,000	118,000	118,000	20,000
	70 Reimbursement Public Buildings Department	54,487	50,000	50,000	50,000
	82 Reimbursement Health Department	1,436	225	225	225
	SUB-TOTAL	1,377,272	1,319,560	1,319,560	1,245,027
		1,011,212	.,010,000	.,010,000	1,210,021

CITY OF HARLINGEN GENERAL FUND DETAILED REVENUES BY TYPE

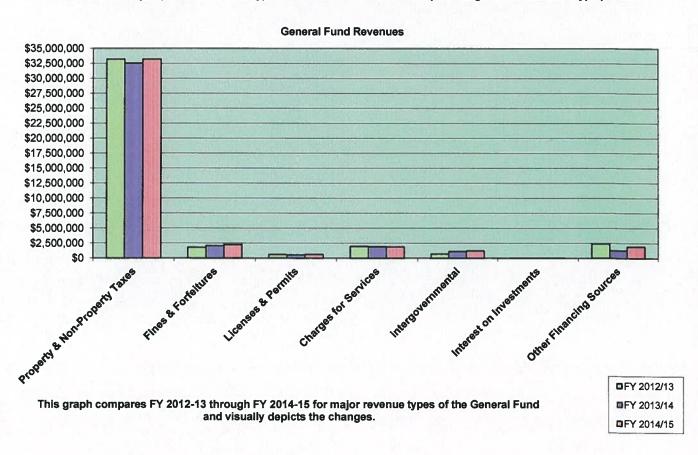
		ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	BUDGET FY 14-15
	INTERGOVERNMENTAL				
332	31 Fire - County	179,766	188,947	188,947	188,947
-	32 Fire Calls - City of Primera	90,728	92,170	92,170	92,170
	33 Fire Calls - City of Combes	61,132	63,125	63,125	63,125
	34 Fire Calls - City of Palm Valley	114,046	114,341	114,341	114,341
333	92 Reimbursement - Economic Development Corp.	57,100	57,100	57,100	57,100
350		33,200	26,435	26,435	27,780
000	25 Homeland Security Grant	17,724	20,400	0	0
	27 ICAC TASK Force	0	5,364	5,364	ő
	30 DEA	16,157	17,202	17,202	17,202
	32 ICE TASK Force	17,123	15,000	15,000	15,000
	33 F.A.S.T. Grant	10,753	160,864	160,864	179,050
351	13 LEOSE Training - Police	0	9,207	9,207	20,000
001	14 Victims' Assistance Grant	31,991	37,450	37,450	39,900
	15 Signal Maintenance Fees - TXDOT	48,660	48,660	48,660	53,526
	17 LEOSE Training - Fire	40,000	791	791	715
	18 Click or Ticket Grant	3,184	0	0	0
	20 Tropical Tx. Behavioral	0,104	142,451	142,451	198,513
	25 STEP/Comprehensive Grant	36,992	41,235	41,235	60,462
	26 STEP/IDM Wave Grant	0	9,998	9,998	00,402
	33 UTHSCSA Grant	0	85,535	85,535	
					93,492
	SUB-TOTAL INTEREST REVENUE - INVESTMENTS	718,556	1,115,875	1,115,875	1,221,323
	INTEREST REVENUE - INVESTMENTS				
361	1 Interest Earned - Certificates of Deposit	20,167	28,000	28,000	16,000
	6 Interest Earned - TexPool	2,430	1,800	1,800	1,500
	11 Interest Earned - NOW Account	8,668	5,500	5,500	7,000
	SUB-TOTAL	31,265	35,300	35,300	24,500
	MISCELLANEOUS REVENUES				
371	20 Donation - HCIB	499,869	0	0	0
	22 Infrast. Donation - HISD	87,256	0	0	0
	50 Donation - Infrast. Subdivision	238,691	0	0	0
389	15 Demolition Revenue	6,050	5,000	5,000	5,000
	30 Police Records	38,392	31,000	31,000	34,152
	50 WhiteWing - Misc Revenue	12,000	12,000	12,000	12,000
	90 Cash Over/(Short)	(926)	0	0	0
	92 NSF - Fees	1,410	500	500	0
	99 Miscellaneous Revenue	116,711	60,000	60,000	90,000
	99 HWWS	0	45,885	45,885	45,885
	SUB-TOTAL	999,453	154,385	154,385	187,037
	OTHER FINANCING SOURCES				
391	19 Development Corporation	0	250,000	250,000	0
	32 Transfer from Sanitation Fund	440,480	514,480	514,480	700,500
	71 Transfer from Municipal Golf Course Fund	52,400	52,400	52,400	64,830
	72 Fund Balance	0	0	0	900,000
	83 TIF 3	0	228,396	228,396	0
	97 Infrastructure Fund	0	45,000	45,000	0
392	1 Sale of Fixed Assets	30,196	30,000	30,000	30,000
	2 Sale of Land	881,123	0	0	0
394	1 Sale Unclaimed Property Police Department	38,820	0	0	35,000
	SUB-TOTAL	1,443,019	1,120,276	1,120,276	1,730,330
	GRAND TOTAL	\$40,759,529	\$39,496,125	\$39,496,125	\$41,107,478

GENERAL FUND

Revenues by Type for 2014-2015 Projected Revenues - \$41,107,478



This chart visually depicts the revenue types of the General Fund and the percentage of the total each type provides.

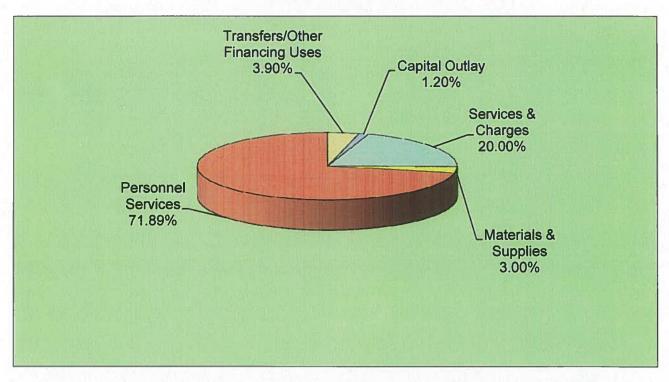


CITY OF HARLINGEN GENERAL FUND DEPARTMENTS DISTRIBUTION OF EXPENDITURES BY FUNCTION FOR 2014-2015

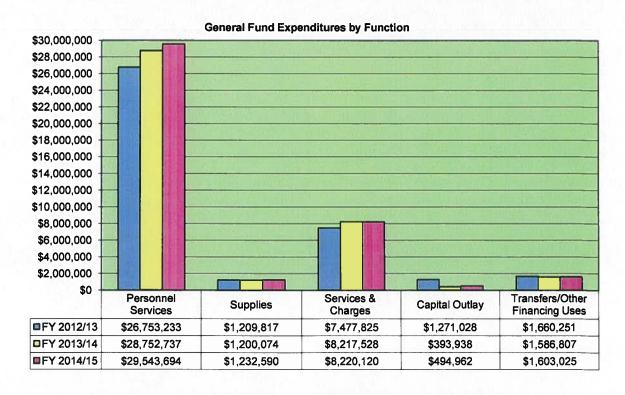
DISTRIBUTION OF EXPENDITORES BY FOROTION FOR 20						
	PERSONNEL	MATERIALS	SERVICES		OUT/OTHER	
	&	&	&	CAPITAL	FINANCING	GRAND
	BENEFITS	SUPPLIES	CHARGES	OUTLAY	USES	TOTAL
1001 MAYOR & CITY COMMISSION	\$7,427	\$1,700	\$54,200	\$0	\$0	\$63,327
1101 CITY MANAGER	667,373	7,200	59,073	0	0	733,646
1201 LEGAL	227,523	5,300	203,446	0	0	436,269
1399 ADMINISTRATIVE SERVICES	(232,500)	7,500	882,864	0	0	657,864
2001 HUMAN RESOURCES	178,876	3,935	29,345	1,400	0	213,556
2002 CIVIL SERVICE	63,038	31,800	3,600	0	350	98,788
2003 RISK MANAGEMENT	148,248	5,300	735,645	0	1,200	890,393
2201 FINANCE	715,130	22,400	113,605	0	0	851,135
2210 VITAL STATISTICS	117,980	12,650	15,905	0	0	146,535
2215 MUNICIPAL COURT	464,354	46,529	374,360	25,000	0	910,243
2220 MANAGEMENT INFORMATION SYSTEMS	239,462	29,450	193,861	0	0	462,773
3010 POLICE	10,165,240	148,650	1,112,987	0	0	11,426,877
3011 LEOSE TRAINING GRANT	0	0	20,000	0	0	20,000
3013 VICTIM'S ASSISTANCE GRANT	41,986	0	0	0	0	41,986
3015 POLICE SERVICES	1,638,790	13,720	202,447	0	0	1,854,957
3032 BORDER STAR GRANT	40,000	0	0	0	0	40,000
3035 F.A.S.T. GRANT	62,205	0	0	0	0	62,205
3037 TROPICAL TX BEHAVIORAL	201,990	0	0	0	0	201,990
3510 FIRE SUPPRESSION	7,884,744	61,300	514,146	334,000	0	8,794,190
3530 FIRE PREVENTION	501,302	32,595	40,965	0	0	574,862
5001 PUBLIC WORKS ADMINISTRATION	176,279	3,215	13,227	0	0	192,721
5005 ENGINEERING	284,070	6,600	41,580	0	0	332,250
5010 TRAFFIC SIGNAL MAINTENANCE	160,554	4,150	78,780	5,000	0	248,484
5015 STREET MAINTENANCE	983,475	117,400	1,124,465	62,562	0	2,287,902
5016 STREET CLEANING	217,635	0	152,630	0	0	370,265
5018 STREET CUT REPAIRS	0	30,000	0	0	0	30,000
6001 PUBLIC SERVICES ADMINISTRATION	108,919	4,500	9,045	1,000	0	123,464
6010 PARKS	588,112	214,346	546,885	0	0	1,349,343
6011 HARLINGEN FIELD	0	33,868	0	0	0	33,868
6015 PARKS MAINTENANCE	446,845	17,200	30,780	0	0	494,825
6020 RECREATION	184,213	43,199	213,666	0	0	441,078
6030 SWIMMING POOLS	139,769	19,055	101,530	0	0	260,354
6035 PENDLETON POOL	134,714	17,944	112,205	0	0	264,863
6210 LIBRARY	807,555	161,809	185,898	0	0	1,155,262
7001 PLANNING & DEVELOPMENT	355,499	7,000	33,618	0	0	396,117
7005 CODE ENFORCEMENT	301,007	16,225	161,164	0	0	478,396
7015 STORM WATER	55,430	2,700	36,630	0	0	94,760
7205 HEALTH	261,831	17,350	21,705	0	0	300,886
7207 UTHSCSA	37,466	3,000	53,832	0	0	94,298
7210 ANIMAL CONTROL	159,111	12,300	204,445	0	0	375,856
7220 PUBLIC BUILDINGS	703,348	59,000	377,750	66,000	0	1,206,098
7305 BUILDING INSPECTIONS	304,694	11,700	35,600	0	0	351,994
9940 STABILIZATION FUND	0	0	128,236	0	0	128,236
9999 TRANSFERS OUT/OTHER FINANCING USES	0	0	0	0	1,601,475	1,601,475
GRAND TOTAL	\$29,543,694	\$1,232,590	\$8,220,120	\$494,962	\$1,603,025	\$41,094,391

Note: The General Fund represents the Major Fund for the City of Harlingen and this worksheet reflects the breakdown of expenditures by function.

GENERAL FUND
Expenditures by Function for 2014-2015
Projected Expenditures \$41,094,391



This chart depicts the allocation of General Fund resources by expenditure function and the percent



This graph compares FY 2012-13 through FY 2014-15 for major expenditure fuctions of the General Fund and visually depicts the changes.

ADMINISTRATIVE SERVICES

MAYOR & CITY COMMISSION 001-1001

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Salaries Full Time	\$5,905	\$6,000	\$6,000	\$6,000
Phone Allowance	1,945	900	900	900
Personnel Services Pay	7,850	6,900	6,900	6,900
City FICA	478	427	427	427
City Medicare	114	100	100	100
Worker's Compensation	0	20	20	0
Personnel Services Benefits	592	547	547	527
Office Supplies	892	1,550	1,550	1,700
Main-Furniture & Equipment	0	981	981	1,500
Supplies - General	892	2,531	2,531	3,200
Utility Services	7,015	5,000	5,000	5,700
Dues, Memberships, & Subscriptions	12,108	12,165	12,165	14,000
Registration, Travel, & Training	11,991	18,000	18,000	30,500
Services & Charges - General	31,114	35,165	35,165	50,200
Miscellaneous	1,069	1,500	1,500	2,500
Services & Charges - Miscellaneous	1,069	1,500	1,500	2,500
MAYOR & CITY COMMISSION				
TOTALS	\$41,517	\$46,643	\$46,643	\$63,327

In accordance with the State Constitution, State Statutes, and the City Charter all powers and authority of the City are vested in the elected City Commission. As the legislative and governing body of the City, the Commission enacts all ordinances and resolutions and adopts all regulations. The Mayor is the presiding officer of the City Commission but is not a voting member of the Commission except in the case of a tie.

The regular meetings of the Commission are held on the first and third Wednesday of every month at 5:30 p.m.

GOALS FOR 14-15

Community

- Work with elected officials on the state and federal level in order to ensure the Medical School is properly developed.
- Update the Comprehensive Plan for the City.

- Update the Thoroughfare Plan for the City.
- Continue efforts of building a Discovery Center in Harlingen.
- Continue Partnerships/networking on state and federal levels.
- Improve Harlingen's visual image / Entry way enhancement "F" Street.
- Continue working towards the completion of the relocation of the railroad switchyard to Olmito.

Growth

 Increase promotion and enhancement of the Free Trade Bridge and the Industrial Park.

PERFORMANCE INDICATORS

	ACTUAL	ESTIMATED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
Regular Meetings Special Meetings/Work Sessions	22	24	24
	20	20	20

AUTHORIZED PERSONNEL

	Y 1	FY 13-14	FY 14-15	APPROVED
Mayor		1	1	1
City Commission		5	5	5
				V 1
	Total	6	6	6

CITY MANAGER 001-1101

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$417,991	\$493,473	\$493,473	\$513,413
Overtime	4,194	0	0	0
Car Allowance	17,623	17,623	17,623	20,023
Personnel Services	439,808	511,096	511,096	533,436
City FICA	22,848	25,734	25,734	26,467
City Medicare	6,151	7,162	7,162	7,415
City TMRS	15,954	16,849	16,849	17,877
City TCG Retirement	27,116	35,011	35,011	36,171
City Health Insurance	26,099	35,915	35,915	44,353
Worker's Compensation	1,579	2,523	2,523	1,654
Personnel Services - Benefits	99,747	123,194	123,194	133,937
Office Supplies	5,048	5,361	5,361	5,500
Office Equip/Furn. Non Cap	1,114	2,896	2,896	1,700
Supplies - General	6,162	8,257	8,257	7,200
Utilities / Communications	6,561	4,310	4,310	4,310
Technical Services	30,727	42,200	42,200	22,500
Equipment Rental/Lease Dues, Memberships, &	4,316	3,600	3,600	3,600
Subscriptions	5,163	4,838	4,838	5,163
Registration, Travel, & Training	11,440	17,500	17,500	17,500
Contract Labor	0	6,000	6,000	6,000
Services & Charges - General	58,207	78,448	78,448	59,073
CITY MANAGER TOTALS	\$603,972	\$720,995	\$720,995	\$733,646

The City Manager oversees the orderly growth and development of the City and ensures that the City services are delivered in an efficient and effective manner. Develops programs and strategies for a business friendly environment. Creates a positive perception of the City by working with other governmental agencies, administering policies established by the City Commission, and coordinates, directs, and reviews activities of all municipal operations.

OBJECTIVES FOR 14-15

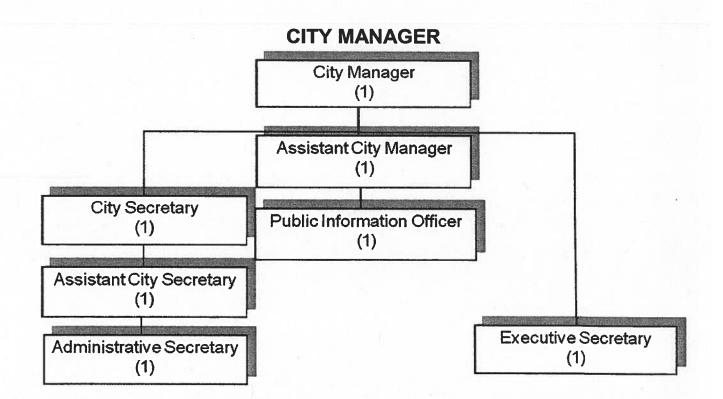
- More community functions / expand Blues on the Hills.
- Improve economic opportunities through the development and promotion of the I-69 / US 77/83 and FM 509 Trade Corridors.

- Provide opportunities for continuous expansion of the local economy
- Monitor the development of the medical school and newly created U.T. RGV Medical School

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

AUTHORIZED PERSONNEL			
	FY 13-14	FY 14-15	APPROVED
City Manager	1	1	\$173,256
Assistant City Manager	1 =	1	129,655
City Secretary	1	1	71,344
Public Information Officer	1	1	41,840
Assistant City Secretary	1	1	39,338
Executive Secretary	.1	1	37,088
Administrative Secretary	1	1	20,892
Car Allowance			20,023
Fringe Benefits			133,936
To	tal 7	7	\$667,372



LEGAL 001-1201

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$191,787	\$252,278	\$252,278	\$169,366
Car Allowance	7,542	12,130	12,130	4,956
Personnel Services	199,329	264,408	264,408	174,322
City FICA	11,355	14,092	14,092	9,376
City Medicare	2,741	3,578	3,578	2,429
City TMRS	8,233	10,828	10,828	13,512
City TCG Retirement	10,104	18,905	18,905	141
City Health Insurance	13,585	21,662	21,662	26,864
Worker's Compensation	715	820	820	879
Personnel Services - Benefits	46,733	69,885	69,885	53,201
Office Supplies	2,795	3,300	3,300	3,300
Office Equip/Furn. Non Cap	1,452	2,000	2,000	2,000
Supplies - General	4,247	5,300	5,300	5,300
Utility Services	1,819	2,900	2,900	2,900
Professional Services	145,559	60,000	60,000	182,846
Advertising	0	1,200	1,200	1,200
Equipment Rental/Lease Dues, Memberships &	960	2,000	2,000	2,000
Subscriptions	12,341	8,400	8,400	8,400
Registration, Travel & Training	1,438	5,000	5,000	5,000
Court Costs/Filing Fees	0	600	600	600
Contract Labor	2,402	0	0	0
Services & Charges - General	164,519	80,100	80,100	202,946
Miscellaneous Services & Charges -	395	500	500	500
Miscellaneous	395	500	500	500
CITY ATTORNEY TOTALS	\$415,223	\$420,193	\$420,193	\$436,269

The Legal Department serves as the corporate legal staff of the City and as legal advisor to the City Manager, the Mayor, the Elective Commission, the Planning and Zoning Commission, the Zoning Board of Adjustments, other City commissions and boards, department heads and employees of the City. The City Attorney serves as Municipal Court Prosecutor, collection agent for accounts receivable and for paving assessments, and drafts and reviews legal opinions, memoranda, deeds, leases, contracts, ordinances and resolutions. The City Attorney serves as negotiator for the City in the acquisition and sale of real property and various contracts, represents the City in condemnation proceedings and in civil litigation where counsel is not provided under insurance contracts.

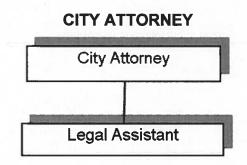
PROGRAM GOAL

To provide professional legal services and assistance to the Harlingen Commission and City Departments and to prosecute and defend the City of Harlingen's interest in all court actions and administrative proceedings.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

<u>AUTHORIZED PERSONN</u>	<u>IEL</u>			
		FY 13-14	FY 14-15	APPROVED
City Attorney		1111	1	\$130,303
Legal Assistant		1	1	39,063
Car Allowance				4,956
Fringe Benefits				53,201
	Total	2	2	\$227,523



ADMINISTRATIVE SERVICES 001-1399

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$0	(\$235,000)	(\$235,000)	(\$255,500)
Well Pay Program	22,450	23,000	23,000	23,000
Personnel Services - Pay	22,450	(212,000)	(212,000)	(232,500)
Office Equip/Furn Non Cap	0	3,375	3,375	0
Food, Drinks & Ice	0	7,500	7,500	7,500
Supplies - General	0	10,875	10,875	7,500
Utilities/Communications	13	0	0	0
Professional Services	32,693	15,000	15,000	15,000
Technical Services	100,691	100,998	100,998	100,998
Audit Fees	0	0	0	69,532
Election Expenses	101,796	0	0	30,000
Appraisal District Fees	172,209	190,636	190,636	190,636
Advertising	8,393	6,000	6,000	6,000
Insurance	39,538	45,000	45,000	45,000
Court Settlement	0	295,000	295,000	0
Contract Labor	1,874	6,000	6,000	6,000
Services & Charges - General	457,207	658,634	658,634	463,166
Boys/Girls Club Operation	77,604	77,604	77,604	90,104
Loaves & Fishes	25,515	50,000	50,000	50,000
Harlingen 100 Plan	106,750	100,000	100,000	78,394
Employee Service Awards	11,879	12,000	12,000	19,000
Special Projects	104,042	124,500	124,500	142,200
Miscellaneous	45,523	35,291	35,291	40,000
Services & Charges - Miscellaneous	371,313	399,395	399,395	419,698
Improvements	238,000	0	0	0
Miscellaneous Equipment	0	47,500	47,500	0
Capital Outlay	238,000	47,500	47,500	0
ADMINISTRATIVE SERVICES				
TOTALS	\$1,088,970	\$904,404	\$904,404	\$657,864

The expenditures of the Administrative Services Department include: fees paid to the Appraisal District, to the Harlingen Tax Office for collection of property taxes, advertising, payments to Boys & Girls Club Operation and Loaves & Fishes (a Social Service Organization dedicated to provide help for the hungry and the homeless).

The Miscellaneous Account is also used to cover the following governmental activities: training seminars, consultant fees, miscellaneous functions such as awards events, service pins, plaques, in-house training, City Commission courtesies (flowers, etc.). An expenditure incurred by general government for which there is no specific account category is also charged to the miscellaneous account.

INTERNAL AUDITOR 001-1401

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$57,606	\$61,567	\$61,567	\$0
Car Allowance	3,989	3,989	3,989	0
Personnel Services	61,595	65,556	65,556	0
City FICA	3,672	3,908	3,908	0
City Medicare	859	914	914	0
City TMRS	4,785	5,487	5,487	0
City Health Insurance	3,540	3,973	3,973	0
Worker's Compensation	222	203	203	0
Personnel Services - Benefits	13,078	14,485	14,485	0
Office Supplies	184	500	500	0
Office Equip/Non Capital	0	0	0	0
Supplies - General	184	500	500	0
Utilities / Communications Dues, Memberships, &	247	350	350	0
Subscriptions	125	280	280	0
Registration, Travel, & Training	305	2,000	2,000_	0
Services & Charges - General	677	2,630	2,630	0
Maintenance Software	1,120	1,120	1,120	0
Services & Charges - Main	1,120	1,120	1,120	0
Miscellaneous	12	20	20	0
Services & Charges - Misc	12	20	20	0
INTERNAL AUDITOR TOTALS	\$76,666	\$84,311	\$84,311	\$0

The internal audit function is viewed as a catalyst for change, entrusted with special responsibilities for helping to ensure that the City of Harlingen's government is effective, efficient, and ethical. With the assistance of those departments audited, procedures to ensure fiscal responsibility will be implemented and enforced.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

This department was closed in prior year. Internal Auditing services will be provided by outsourcing.

HUMAN RESOURCES 001-2001

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	121,621	126,482	126,482	124,576
Salaries Part Time	0	0	0	15,121
Overtime	91	0	0	0
Car Allowance	2,659	2,659	2,659	3,859
Qualified Leave Pay	150	200	200	200
Travel Pay	0	15	15	0
Personnel Services	124,521	129,356	129,356	143,756
City FICA	7,359	7,602	7,602	8,762
City Medicare	1,721	1,778	1,778	2,049
City TMRS	10,134	9,945	9,945	3,100
City TCG Retirement	0	0	0	4,583
City Health Insurance	12,339	12,572	12,572	16,181
Worker's Compensation	449	400	400	445
Personnel Services - Benefits	32,002	32,297	32,297	35,120
Office Supplies	3,351	2,500	2,500	3,435
Office Equip/Furn Non Cap	3,422	3,850	3,850	0
Educational & Recreational	380	335	335	500
Supplies - General	7,153	6,685	6,685	3,935
Utilities / Communications	3,419	3,250	3,250	3,250
Technical Services	4,416	6,000	6,000	6,500
Dues, Memberships &				
Subscriptions	1,085	725	725	1,025
Registration, Travel & Training	5,895	4,700	4,700	5,200
Employee Development Employee Mileage	7,577	8,400	8,400	10,000
Reimbursement	48	150	150	250
Tuition Assistance	0	2,000	2,000	2,000
Services & Charges - General	22,440	25,225	25,225	28,225
Maintenance - Software	0	0	0	1,120
Services & Charges - Main	0	0	0	1,120
Incentive Programs	500	250	250	0
Miscellaneous Services & Charges -	12	0	0	0
Miscellaneous	512	250	250	0
Lease Purchase Payments	1,223	1,400	1,400	1,400
Other Financing Uses - Debt	1,223	1,400	1,400	1,400
HUMAN RESOURCES TOTALS	\$187,851	\$195,213	\$195,213	\$213,556

HUMAN RESOURCES

The Human Resources Department provides professional Human Resources management services to all City of Harlingen departments including technical and organizational consultation, program development and administration, record administration, employee administration relations, Civil Service, and other customer service. This Department evaluates, monitors, develops, and administers Human Resources' systems and programs such as compensation, performance planning and evaluation, special programs such as employee training and development, employee relations, benefits and recruitment, City compliance with state and federal employment laws and regulations, including Civil Service statutes, City procedures and practices in support of City policies. The Civil Services Division of the Human Resources Department is responsible for direct support of the City's Civil Service Commission, personnel records and actions, administration for all fire and police personnel, and compliance with municipal Civil Service Laws (Local Government Code 143).

PROGRAM GOAL

Improve the quality of our employees, through employee development, recruitment and retention. Insure that the City is compliance with all Federal, State, and Local employment laws and policies.

OBJECTIVES FOR 14-15

Continue in house training for all employees with an emphasis on customer service and sexual harassment prevention.

Continue supervisory and management training program for employees, using both internal and external resources.

Continue recruit and retain the best employees possible.

Update the City of Harlingen Personnel Policy Manual to insure compliance with new Federal regulations and to allow the Manual to meet the needs of the City.

Insure that proper procedures are followed on all disciplinary actions.

Insure that employee grievances are resolved within the appropriate time lines.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

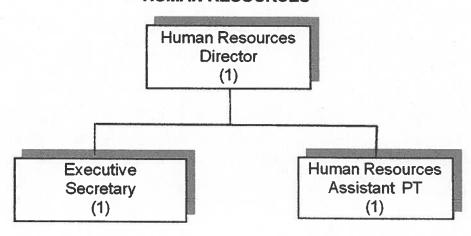
PERFORMANCE INDICATORS

	Actual FY 12-13	Estimated FY 13-14	Proposed FY 14-15
EFFECTIVENESS Employee turnover rate for Department Employee participation in training/activities	0%	0%	0%
	2,500	2,500	2,500
EFFICIENCY Number of days to process new employee	2	2	2
OUTPUT Number of positions advertised Number Of appeals and/or grievances number Training/activities conducted	70	70	70
	2	2	3
	90	80	80

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Human Resources Director	1	1	\$87,996
Executive Secretary	1 1	1	36,780
Human Resources Assistant Part-Time	1	1	15,121
Car Allowance			3,859
Fringe Benefits			35,120
Total	3	3	\$178,876

HUMAN RESOURCES



CIVIL SERVICE 001-2002

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	54,597	46,302	46,302	47,895
Car Allowance	3,324	3,324	3,324	3,324
Personnel Services	57,921	49,626	49,626	51,219
City FICA	3,397	2,868	2,868	2,945
City Medicare	794	671	671	689
City TMRS	891	0	0	0
City TCG Retirement	3,077	3,474	3,474	3,585
City Health Insurance	4,705	3,973	3,973	4,441
Worker's Compensation	208	154	154	159
Personnel Services - Benefits	13,072	11,140	11,140	11,819
Office Supplies	1,823	1,800	1,800	1,800
Civil Service Exams	3,045	4,500	4,500	29,500
Educational & Recreational	69	600	600	500
Supplies - General	4,937	6,900	6,900	31,800
Utilities / Communications Dues, Memberships, &	379	440	440	440
Subscriptions	75	260	260	260
Registration, Travel & Training	2,550	2,500	2,500	2,500
Employee Development	354	400	400	400
Services & Charges - General	3,358	3,600	3,600	3,600
Lease Purchase Payments	333	350	350	350
Other Financing Uses - Debt	333	350	350	350
CIVIL SERVICE TOTALS	79,621	71,616	71,616	98,788

CIVIL SERVICE

The Civil Service Director provides direct support to the City Civil Service Commission as mandated by Local Government Code 143.012. The Civil Service Director is responsible for performing those duties required by the Civil Service Commission and acts as secretary to the Commission. Additionally, the Civil Service Director assures that the City complies with Local Government Code 143 (Municipal Civil Service) in the personnel administration of police and fire classification and appointments, compensation practice, disciplinary actions, leaves, entry and promotional examinations, and other statutory provisions. The Civil Service Director, in coordination with the Human Resources Department, also facilitates employee and management services within the City's' two civil service departments, Police and Fire.

OBJECTIVES 14-15

Fill all Civil Service vacancies in the Fire and Police Departments. Automate Civil Service application process Outsource promotional Civil Service Exams Review and revise Local Service Rules

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

PERFORMANCE INDICATORS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
Turnover Percentage	0%	0%	0%
Applications Processed	497	450	450
New Employees Processed	20	19	10
Employees Action Forms Processed	650	600	600
Civil Service Commission Hearings	0	2	2

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Civil Service Coordinator		1	.=: 1	\$47,895
Car Allowance				3,324
Fringe Benefits				11,819
	Total	1	1	\$63,038

CIVIL SERVICE

Civil Service Coordinator (1)

RISK MANAGEMENT 001-2003

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$92,737	\$96,081	\$96,081	\$101,090
Salaries Part Time	14,271	15,041	15,041	16,634
Overtime	18	0	0,041	0,004
Car Allowance	3,300	3,300	3,300	3,300
Travel Pay	89	115	115	0,000
Personnel Services	110,415	114,537	114,537	121,024
City FICA	6,676	6,914	6,914	7,316
City Medicare	1,561	1,617	1,617	1,711
City TMRS	2,790	2,853	2,853	3,004
City TCG Retirement	2,958	3,265	3,265	3,438
City Health Insurance	9,009	10,111	10,111	11,380
Worker's Compensation	397	355	355	375
Personnel Services – Benefits	23,391	25,115	25,115	27,224
Office Supplies	4,861	4,100	4,100	3,200
Office Equip/Furn Non Capital	3,952	7,000	7,000	0,200
Educational & Recreational	509	500	500	500
Supplies - General	9,322	11,600	11,600	3,700
Health Awareness Program	2,846	385	385	1,500
Miscellaneous Supplies	0	100	100	100
Supplies - Miscellaneous	2,846	485	485	1,600
Utilities / Communications	2,517	2,120	2,120	2,120
Professional Services	32,745	26,942	26,942	31,500
Medical Examinations	12,472	16,580	16,580	15,500
Advertising	1,398	1,358	1,358	1,000
Dues, Memberships, Subscriptions	315	525	525	525
Registration, Travel, & Training	2,413	2,500	2,500	2,500
Employee Development	1,803	1,500	1,500	1,500
Employee Assistance Program	9,503	12,000	12,000	12,000
Employee Mileage Reimbursement	211	300	300	300
Safety Jackpot	26,305	18,720	18,720	22,500
Insurance	493,816	577,200	577,200	545,200
Small Claims Unfunded	0	68,000	68,000	100,000
Services & Charges - General	583,498	727,745	727,745	734,645
Miscellaneous	755	1,200	1,200	1,000
Services & Charges - Misc.	755	1,200	1,200	1,000
Lease Purchase Payments	1,042	1,200	1,200	1,200
Other Financing Uses - Debt	1,042	1,200	1,200	1,200
RISK MANAGEMENT TOTALS	\$731,269	\$881,882	\$881,882	\$890,393

The Risk Management and Benefits division of the Human Resources Department combines the claims, insurance, safety, and wellness functions under a City of Harlingen budget, with Employee Benefits procurement, enrollment, FMLA, customer service, and COBRA / Retiree Benefits administration. Overall, the Risk Management & Benefits Division monitors many financial exposures of the City of Harlingen including Worker's Compensation and Property and Casualty.

OBJECTIVES FOR 14-15

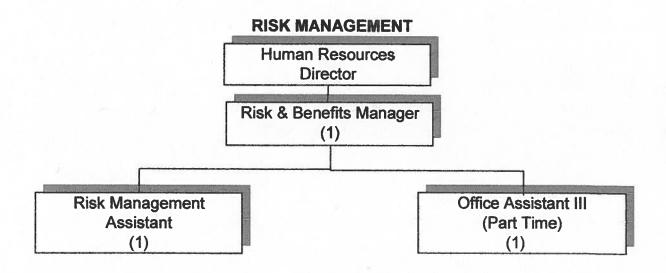
- Evaluate the Driver's Listing to conduct Driver's Safety classes during the fiscal year.
- Monitor and intervene in work related injuries that appear to be questionable or costly.
- Review functional testing guidelines and determine if all the City's needs are being met.
- Provide quarterly claims history and trends to the City Manager, Department Directors, and Supervisory Staff.
- Encourage Accident Investigation, Safety Inspection and Health and Safety training on a departmental level.
- Review and update City of Harlingen Health, Safety and Loss Control Manual.
- Continue to review Texas Motor Vehicle driving records on all employees assigned driving responsibilities.
- Continue to maintain up-to-date driver's license and personal vehicle insurance records on all City drivers and employees assigned incidental job related driving duties.
- Evaluate and write all policies needed to successfully complete the TML Discovery Program.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

	PERFO	RMANCE	<u>INDICATORS</u>
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PERFORMANCE INDICATOR	<u>s</u> ACTUAL	ESTIMATED	PROPOSED
EFFECTIVENESS	FY 12-13		FY 14-15
CLAIMS PROCESSED			
Workers' Compensation	118	113	110
General Liability	26		25
Law Enforcement Liability	8		5
Public Officials Liability	3		2
Auto Liability	30		18
Vehicle Physical Damage	9		8
Real and Personal Property		2	1
EFFICIENCY			
INSURANCE PREMIUMS			
Workers' Compensation	\$590,203	\$501,147	\$543,946
Liability Insurance	\$367,368		\$441,110
Medical Benefits	\$3,547,469		\$3,956,031
Life and AD&D Benefits	\$15,000		\$15,000
Windstorm Insurance	\$183,018		\$208,637
<u>AUTHORIZED PERSONNEL</u>	FY 13-1	4 FY 14-15	APPROVED
Risk & Benefits Manager	1	1	\$65,458
Risk Management Assistant	1	1	35,632
Office Assistant III Part-time	1	-1	16,634
Car Allowance			3,300
Fringe Benefits			27,224
	Total 3	3	\$148,248



FINANCE

FINANCE ADMINISTRATION 001-2201

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Solorico Full Timo	0400 750	0.407.440		
Salaries Full Time	\$409,759	\$497,146	\$497,146	\$562,324
Overtime	1,029	1,033	1,033	1,047
Car Allowance	2,182	2,182	2,182	8,789
Personnel Services	412,970	500,361	500,361	572,160
City FICA	24,537	29,851	29,851	34,015
City Medicare	5,738	6,981	6,981	7,955
City TMRS	19,559	20,824	20,824	22,232
City TCG Retirement	8,761	12,578	12,578	16,110
City Health Insurance	39,939	54,949	54,949	60,897
Worker's Compensation	1,482	1,551	1,551	1,761
Personnel Services - Benefits	100,016	126,734	126,734	142,970
Office Supplies	18,308	19,605	19,605	18,950
Office Equip/Furn Non Cap	4,963	7,200	7,200	3,200
Miscellaneous Supplies	181	550	550	250
Supplies - General	23,452	27,355	27,355	22,400
Utilities / Communications	4,074	5,845	5,845	6,195
Professional Services	996	1,000	1,000	1,000
Audit Fees	26,480	32,600	32,600	39,000
Advertising	1,459	3,500	3,500	3,500
Equipment Rental/Lease	8,516	9,195	9,195	9,195
Dues, Memberships & Subscriptions	1,719	2,270	2,270	2,790
Registration, Travel & Training	2,121	4,500	4,500	6,500
Employee Mileage Reimbursement	394	300	300	300
Contract Labor	6,968	0	0	0
Services & Charges - General	52,727	59,210	59,210	68,480
Maintenance - Software	1,100	1,100	1,100	1,100
Services & Charges - Maintenance	1,100	1,100	1,100	1,100
Miscellaneous	30,383	45,190	45,190	44,025
Services & Charges -Miscellaneous	30,383	45,190	45,190	44,025
FINANCE ADMINISTRATION	\$620,648	\$759,950	\$759,950	\$851,135

The Finance Department has the overall responsibility for all accounting and finance matters relating to the City. This responsibility is discharged in accordance with Federal and State regulations, the City Charter, Ordinances enacted by the City Commission, and directives from the City Manager, which are consistent with the Governmental Accounting Standards Board. Specifically this responsibility includes, but is not limited to:

- Accounting control over the automated financial system, including systems development.
- Active cash and investment management.
- Supervising accounts receivable, cash receipts, accounts payable, cash disbursements, payroll, special assessments, and licensing.
- Debt administration.
- Budgeting, including publication of the Official Annual Budget Document.
- Reporting, including the Comprehensive Annual Financial Report, Interim Financial Reports on a monthly basis, and the Capital Projects Status Reports.
- Internal and administrative control.
- Staff support for the following boards appointed by the City Commission:
 Harlingen Downtown Improvement District

Convention and Visitor's Bureau

Tax Increment Financing Zone 1

Tax Increment Financing Zone 2

Tax Increment Financing Zone 3

The Development Corporation of Harlingen, Inc. Fund

Harlingen Improvement Community Board

Firemen's Relief and Retirement Fund

Tax Advisory Board

- Support to the Health Insurance Fund on matters of financial and/or accounting significance.
- Supervision of the Municipal Court, Purchasing Department, and the Warehouse.
- Preparing requests for Proposals, analyzing the Proposals & recommending awarding or contracts to the City Commission for the following:
 Contract for Banking Services (Depository Agreement)
 Contract for Collection of Current and Delinquent Property Taxes
 Contract for Professional Auditing Services
- Planning, coordinating and participating in the client side of the Annual Financial Audit performed by Independent Certified Public Accountants (CPA's) in a manner to achieve cost containment/savings.

- Tax Assessor Function, including the calculation and publication of the Effective Tax Rate and Rollback Rate, including compliance with "Truth in Taxation" Laws and other matters pertaining thereto.
- Tax Collector Function, overseeing the Harlingen Tax Office administered by Linebarger, Goggan, et al.
- Other Property Tax matters, including fielding calls from taxpayers regarding complaints and/or information on how the Texas Property Tax System works.
- Administering Industrial District Agreements (non-Annexation Agreement), including determining and billing for Payments in Lieu of Taxes.

PROGRAM GOAL

The overall goal of the Finance Department is to maintain and improve the level of professional finance and accounting-related delivery of services in the most efficient and cost-effective manner, which will include:

- Obtain the Distinguished Budget Presentation Award.
- Obtain the Certificate of Achievement for Excellence in Financial Reporting.
- Analyze budget process to include multi-year reporting.
- Evaluate and update accounts receivable process and collection process.
- Continuing education and cross training of staff.

OBJECTIVES FOR 14-15

Consistent with the established program goals, the Finance Department objectives include:

- Upgrade the budget process to obtain an outstanding rating in at least one section.
- Reduce the number of auditor's adjustments by monitoring accounts, projects & grants.
- Create 5-year budget to identify and plan for possible future deficits.
- Increase collection ratios and decrease bad debts, and accounts receivables.
- Send staff to appropriate education and trainings programs.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

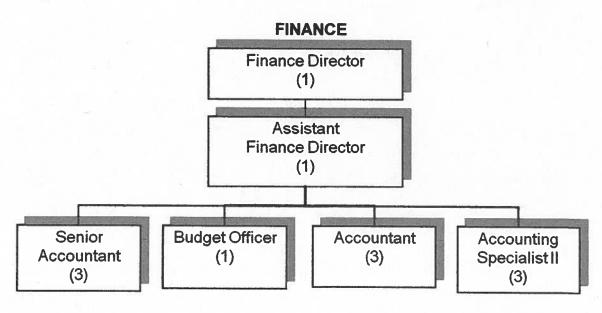
None.

PERFORMANCE INDICATORS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
Distinguished Budget Award	1	1	1
Certificate of Achievement	1	1	1.1
Interim Financial Reports	12	12	12
Vendor Checks Issued	9,242	9,155	9,200
Payroll Checks Issued	4,844	5,100	4,110
Cash Receipts Issued	24,454	26,097	26,000
Direct Deposit	15,024	15,500	12,820

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Finance Director	1	1	\$99,740
Assistant Finance Director	1	1	75,256
Senior Accountant	3	3	137,388
Budget Officer	1	1	45,893
Accountant	3	3	111,737
Accounting Specialist	3	3	92,310
Overtime			1,047
Car Allowance			8,789
Fringe Benefits			142,970
	Total 12	12	\$715,130



MUNICIPAL COURT 001-2215

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries - Full Time	\$277,691	\$282,153	\$282,153	\$315,181
Salaries - Part Time	20,354	25,029	25,029	21,926
Overtime	7,174	7,974	7,974	8,359
Car Allowance	400	1,200	1,200	1,200
Overtime - Warrant Roundup	17,903	24,924	24,924	25,617
Personnel Services	323,522	341,280	341,280	372,283
City FICA	18,439	20,781	20,781	22,372
City Medicare	4,312	4,860	4,860	5,233
City TMRS	8,294	6,561	6,561	7,255
City TCG Retirement	9,259	11,833	11,833	13,215
City Health Insurance	32,321	38,834	38,834	42,842
Worker's Compensation	1,089	1,054	1,054	1,154
Personnel Services - Benefits	73,714	83,923	83,923	92,071
Office Supplies	23,948	25,325	25,325	30,500
Office Equip/Furn Non Cap	12,985	13,235	13,235	13,529
Safety Supplies	398	2,000	2,000	2,000
Supplies - General	37,331	40,560	40,560	46,029
Miscellaneous Supplies	199	500	500	500
Supplies - Miscellaneous	199	500	500	500
Utilities / Communications	3,419	9,142	9,142	3,713
Technical Services	30,766	10,000	10,000	10,000
Advertising	6,871	7,150	7,150	12,000
Laundry & Uniform Services	696	750	750	750
Equipment Rental/Lease	5,255	8,256	8,256	5,256
Dues, Memberships & Subscription	1,097	1,952	1,952	1,972
Registration, Travel & Training	3,871	12,550	12,550	15,814
Employee Mileage Reimbursement	68	0	0	275
Contract Labor	43,651	186,220	186,220	148,500
Contract Judges	64,573	83,250	83,250	83,250
Services & Charges – General	160,267	319,270	319,270	281,530
Maint Furniture & Equipment	2,987	0	0	3,000
Maintenance – Software	46,951	75,749	75,749	79,830
Services & Charges-Maintenance	49,938	75,749	75,749	82,830
Juror Fees	782	1,000	1,000	1,000
Miscellaneous Services & Charges-	14,032	9,000	9,000	9,000
Miscellaneous	14,814	10,000	10,000	10,000
Office Furniture & Equipment	14,093	18,600	18,600	0
Miscellaneous Equipment	0	61,400	61,400	25,000
Capital Outlay	14,093	80,000	80,000	25,000
MUNICIPAL COURT TOTALS	\$673,878	\$951,282	\$951,282	\$910,243

The Municipal Court provides a forum for the City of Harlingen and its citizens for consideration of matters within the court's jurisdiction. It accepts complaints of Class "C" misdemeanors, enters pleas, sets cases for trial and tries cases, prepares appeals, sends appeals to the County Court of Law, conducts postarrest hearings for defendants charged with serious offenses, sets bonds, issues arrest and search warrants, conducts driver's license suspension hearings. accepts fines, maintains the Court's Docket, and reports convictions to the Department of Public Safety. The Court has separate court docket days for Ordinance Docket, Non-Attendance in School, Bench and Jury trials and Youth Court. The Court also provides for the magistration of Felonies and Class "A" and Class "B" misdemeanor arrests, conducts emergency commitment hearings, protection order hearings, and examining trials. The City retains one full-time presiding judge, four contract alternate judges and one court administrator who work together with court staff to attend over 1,000 defendants per month on regular months and over 2,000 defendants on months when special programs are conducted.

PROGRAM GOAL

Increase fine collections by continuing to submit cases to the Cameron County Scofflaw Program, the collection agency, and Omni/DPS Failure To Appear Program. Increase fine collections by providing a web based payment system and a remote payment kiosk. Reduce the number of outstanding warrants by conducting monthly Warrant Round Ups, and special programs such as a "Amnesty On Failure To Appear" and participating in the "Great Texas Warrant Round Up". Work with two warrant officers to increase the number of warrant cleared, increase fine collections by continuing state recommended In-House collection procedures. Work with the city prosecutor to clear trial docket. Increase the Court's effectiveness and efficiency by hiring a Chief Court Clerk to manage the court and staff schedule, implement and monitor in-house collections, learn the court software use of merged documents and oversee court daily deposits.

OBJECTIVES FOR FY 14 - 15

- Provide quality service to our defendants by practicing prompt response time and courteous service.
- Provide quality service to defendants by ensuring staff continued attendance in Customer Service Training.
- Increase the efficiency of the court by hiring additional deputy court clerks.
- Increase the efficiency and effectiveness of the court by hiring a part-time computer technician to maintain court software and hardware.
- Reduce the number of delinquent fines through the continuing submittal of cases to a collection agency.

- Address public's need by the use of court session for Youth Court, Ordinance (Code Enforcement) Court, Trial Court and Traffic/State Court.
- Ensure the continued efficiency in the magistration of Class "A" and "B" misdemeanor and felony arrests.
- Increase the number of warrants served by dedicating specific periods for Warrant Round Ups.
- Increase the number of warrants served by participating in the Great Texas Warrant Round Up.
- Increase the number of cases cleared by holding an Amnesty on Failure to Appear.
- Ensure that all staff members receive necessary training to make well-informed decisions.
- Continue to coordinate community service with various non-profit organizations.
- Reduce number of cases scheduled for trial by continuing Pre-Trial Conferences with city prosecutor.
- Increase efficiency and effectiveness by reviewing and creating a Procedures Manual.
- Work with two warrant officers to increase number of warrants cleared.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

The increase in processing costs are a result of participation in the Great Texas Warrant Round Up, monthly Warrant Round Ups, an Amnesty Program, mass mailings to announce these programs and an increase in number of cases sent to collections & Omni/DPS FTA program.

PERFORMANCE INDICATORS

SERVICE LEVELS: Provide citizens with timely and efficient case resolution

	ACTUAL	ESTIMATED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS			w/5% Increase
Traffic and Parking Tickets Processed	18,630	9,912	10,408
State Law Processed	3,358	3,089	3,243
Ordinance/Leash/Litter Law Processed	1,425	1,193	1,253
Magistrate Warnings & Processes	2,777	2,536	2,663
	26,190	16,730	17,567
EFFICIENCY			
Processing Costs			
Traffic and Parking Tickets	\$ 479,356	\$ 396,260	\$ 670,871
State Law Violations	\$ 86,404	\$ 123,492	\$ 120,691
Ordinance/Leash/Litter Law Processed	\$ 36,665	\$ 47,694	\$ 51,294
Magistrate Warnings & Processes	\$ 71,453	\$ 101,384	\$ 100,041
	\$ 673,878	\$ 668,830	\$ 942,897

OUTPUT

Revenues from Fines			
Traffic and Parking Tickets	\$1,387,238	\$ 796,205	\$ 1,375,009
State Law Violations	\$ 217,710	\$ 197,580	\$ 341,212
Ordinance/Leash/Litter Fines	\$ 92,350	\$ 76,307	\$ 131,779
	\$1,697,298	\$ 1,070,092	\$ 1,848,000
AUTHORIZED PERSONNEL			
	FY 13-14	FY 14-15	APPROVED
Municipal Court Judge	1	1	\$84,518
Municipal Court Administrator	1	1	55,413
Chief Court Clertk	« 1	1	50,392
Court Clerk	5	5	124,858
Court Clerk - Part-time	2	2	21,926
Overtime			8,359
Overtime - Warrant Roundup			25,617
Car Allowance			1,200
Fringe Benefits			92,071

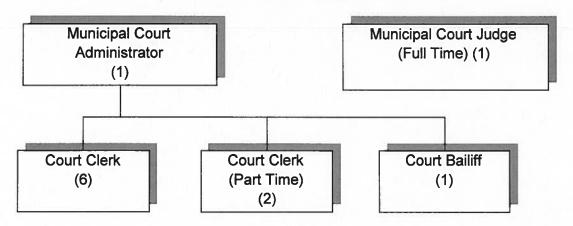
MUNICIPAL COURT

10

10

Total

\$464,354



MANAGEMENT INFORMATION SYSTEMS 001-2220

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
	,	1110-14	111017	111713
Salaries - Full Time	\$187,876	\$186,751	\$186,751	\$180,282
Car Allowance	6,649	6,649	6,649	8,060
Personnel Services - Pay	194,525	193,400	193,400	188,342
City FICA	11,598	10,888	10,888	11,194
City Medicare	2,712	2,682	2,682	2,618
City TMRS	15,676	16,188	16,188	9,416
City TCG Retirement	0	1,019	1,019	3,764
City Health Insurance	17,928	19,202	19,202	23,548
Worker's Compensation	735	600	600	580
Personnel Services - Benefits	48,649	50,579	50,579	51,120
Office Supplies	3,476	5,000	5,000	5,000
Office Equip/Furn Non Cap	19,945	15,708	15,708	24,450
Supplies - General	23,421	20,708	20,708	29,450
Utilities / Communications	27,211	26,040	26,040	38,960
Equipment Rental/Lease Dues, Memberships &	0	200	200	200
Subscriptions	1,041	2,594	2,594	3,494
Registration, Travel & Training	11,329	19,259	19,259	16,600
Contract Labor	0	0	0	10,000
Services & Charges - General	39,581	48,093	48,093	69,254
Maintenance - Furniture &				
Equipment	23,249	27,988	27,988	30,389
Maintenance - Software Services & Charges -	89,514	91,017	91,017	93,719
Maintenance	112,763	119,005	119,005	124,108
Miscellaneous	395	499	499	499
Services & Charges - Miscellaneous	395	499	499	499
MANAGEMENT INFORMATION SYSTEMS TOTALS	\$419,334	\$432,284	\$432,284	\$462,773

The Management Information Systems Department (MIS) is responsible for procuring, installing, and maintaining within the City's established fiscal goals the most cost-efficient and best productive technologies for all City departments while maintaining minimal downtime.

PROGRAM GOAL

To provide the most cost-efficient, high-productivity tools that today's technology currently offers in order to enhance services for City departments and to thereby offer the highest electronic capabilities to the citizens of the City of Harlingen.

OBJECTIVES FOR 14-15

- To continue expanding our network servers virtualization environment and bring up to date city networks with the latest computer software and hardware available.
- To continue promoting a green environment by creating less paper flow by allowing the City Commission meetings to be accessed via utilization of electronic media and ceasing the use of paper.
- To put in production a city mobile App to facilitate public access to city information and provide online services request thru smart phones and computer tablets.
- To Upgrade the city IBM AS400 main computer system to the latest Hardware and software available and create a system backup plan for emergency disaster recovery.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

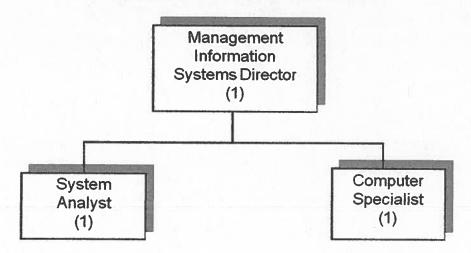
PERFORMANCE INDICATORS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
IBM AS400 Disk Storage Usage in Gigabytes	73.4	79.5	85.9
IBM AS/400 Data Files	21,683	23,900	24,400
Resolution of IT Issues for various Departments	5,750	6,500	8,060
EFFICIENCY Costs to Resolve Hardware and Software issues for Finance, Public Works, Public Services and maintain City Networks capabilities	\$228,762	\$207,706	\$195,184
OUTPUT			
Hardware and software repairs/patches	700	457	1,560
Hours saved on repetitive call-ins	2,350	2,400	1,200
IBM AS/400 System Production Jobs	42,147	49,795	56,000

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
MIS Director	00.5	1	1	\$72,579
System Analyst		1	1	69,324
Computer Specialist		1	1	38,379
Car Allowance				8,060
Fringe Benefits				51,120
	Total	3	3	\$239,462

MANAGEMENT INFORMATION SYSTEMS



PUBLIC SAFETY

POLICE OPERATIONS 001-3010

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries - Full Time	\$5,839,291	\$6,077,486	\$6,077,486	\$6,283,395
Overtime	521,721	599,764	599,764	585,035
Incentive Pay	317,500	322,455	322,455	310,405
Holiday Pay	222,204	234,794	234,794	282,410
Car Allowance	19,990	21,600	21,600	21,600
Stability Pay	533,152	510,599	510,599	486,787
Travel Pay	2,715	7,500	7,500	7,500
Personnel Services	7,456,573	7,774,198	7,774,198	7,977,132
City FICA	450,914	420,017	420,017	429,204
City Medicare	105,510	107,340	107,340	110,220
City TMRS	467,046	417,537	417,537	385,83
City TCG Retirement	99,063	145,230	145,230	172,64
City Health Insurance	693,371	786,452	786,452	873,712
Worker's Compensation	219,541	210,169	210,169	216,49
Personnel Services - Benefits	2,035,445	2,086,745	2,086,745	2,188,10
Office Supplies	29,991	27,000	27,000	30,00
Office Equip/Furn Non Cap	0	4,819	4,819	
Uniform & Safety Supplies	16,687	37,500	37,500	20,00
Bullet Proof Vests	13	4,125	4,125	4,95
Food, Drinks, & Ice	23,177	31,246	31,246	34,20
Supplies - General	69,868	104,690	104,690	89,15
Miscellaneous Supplies	69,193	57,681	57,681	59,50
Supplies - Miscellaneous	69,193	57,681	57,681	59,50
Utilities / Communications	110,116	137,180	137,180	137,18
Utilities / Electricity	109,186	123,482	123,482	123,48
Utilities / Other	10,226	11,500	11,500	11,50
Professional Services	4,032	13,466	13,466	20,00
Technical Services	0	25	25	1,42
Medical Examinations	1,613	5,550	5,550	29,55
Advertising	7,218	5,000	5,000	8,00
Laundry & Uniform Service	9,538	19,378	19,378	25,00
Equipment Rental/Lease	27,637	31,800	31,800	30,00
Vehicle & Radio Rental	0	16,350	16,350	16,35
Building Rental	1,109	1,107	1,107	1,60
Radio User Fee Dues, Memberships &	0	26,160	26,160	26,16
Subscriptions	6,184	12,650	12,650	12,05
Registration, Travel & Training	40,337	37,125	37,125	40,00
Small Claims - Unfunded	8,602	10,000	10,000	10,00
Contract Labor	0	2,334	2,334	
Services & Charges - General	335,798	453,107	453,107	492,297

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Maintenance - Buildings Maintenance - Furniture &	6,066	13,922	13,922	11,500
Equipment	9,098	10,000	10,000	10,000
Maintenance - Misc. Equip.	0	13,800	13,800	6,800
Maintenance - Software	26,996	6,800	6,800	6,800
Internal Service Charges	179,714	204,895	204,895	204,000
Fuel Services & Charges -	362,436	340,000	340,000	350,000
Maintenance	584,310	589,417	589,417	589,100
Miscellaneous Services & Charges -	26,643	49,783	49,783	31,590
Miscellaneous	26,643	49,783	49,783	31,590
Motor Vehics & Heavy Equip		5,753	5,753	0
Miscellaneous Equipment	0	2,900	2,900	0
Capital Outlay	0	8,653	8,653	0
POLICE OPERATIONS TOTALS	\$10,577,830	\$11,124,274	\$11,124,274	\$11,426,877

The Harlingen Police Department is a civil service department currently comprised of one hundred and forty-four police officers. The main objective of these men and women is defined by the department's Mission Statement: '...to provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in the City of Harlingen. Our mission is in support of our Departmental Vision, which is simply: 'To ensure a safe and proud Community where people live, work, and visit; free from the fear of crime'. The police force consists of one Chief, one Assistant Chief, three Deputy Chiefs, five Commanders, fifteen Sergeants, and one hundred and nineteen sworn police officers. The personnel are assigned to various divisions for duties, and through teamwork, cover more than 40.31 square miles of City limits, incorporating more than 308.88 miles of paved roadways using 98 police vehicles (marked and unmarked) and serving and protecting a residential population of over 75,000 citizens.

The department is divided into 3 Bureaus. Each Bureau is under the command of a Deputy Chief, who in turn reports to the office of the Chief of Police (as the Assistant Chief position is currently vacant). The Operations Bureau is the most visible and provides protection and service to the community 24 hours a day 7 days a week. The Operations Bureau consists of three work shifts that conduct routine patrol and respond to calls for service. Each patrol shift consists of a Commander, three Sergeants, and approximately eighteen police officers. The department also has specialty units assigned to the Operations Bureau such as the Targeted Response Unit (TRU) which consists of 1 sergeant and 8 officers who 'target' crime trends and patterns. Another specialized unit under the Operations Bureau is the Metro Unit

which consists of 1 Sergeant and 5 Police Officers who investigate the majority of auto-collisions and perform traffic enforcement duties.

The Investigative Services Division, which is within the Support Services Bureau, is overseen by a Commander and three Sergeants. There are seventeen officers assigned to various investigative duties, to include investigators that handles major crimes; crimes against persons, crimes against property, narcotics, special victims unit, & K-9 duties.

We have five (5/6) officers assigned to various federal task forces: One to the Drug Enforcement Agency (DEA), one in the High Intensity Drug Trafficking Area Task Force (HIDTA), one assigned to the U.S. Marshalls Office and two officers assigned to the CCDAO 'fast' task force. (The department plans to assign one to the Federal Bureau of Investigations (FBI) task force once the staffing numbers allow for the position).

The Harlingen Police Department features a Special Weapons and Tactics team (SWAT). The mission of the SWAT team is to respond to highly volatile situations such as active shooters, barricaded subjects, and hostage situations and serve highrisk felony warrants. The SWAT team operates under the guidance of a SWAT Commander, SWAT team leaders, Hostage Negotiator and Critical Incident Commander. The department utilizes all of its available resources to complete the mission of the Harlingen Police Department.

The Planning and Research Bureau, is overseen by a Deputy Chief and reports to the Office of the Chief of Police. Currently the Bureau is pursuing CALEA (Commission for Accreditation of Law Enforcement Agencies) — a national certification—as well as the implementation of available technological advancements in furtherance of the law enforcement mission. The Bureau reviews use of force incidents, conducts random audits, monitors and updates departmental social-media initiatives, and monitors the Personnel Improvement Program. This Bureau is also responsible for the maintaining compliance with the recently awarded Texas Best Practices Recognition Program. This unit is comprised of 1 Sergeant and 4 Police Officers. The Special Projects Sergeant is responsible for Overtime Assignments, Grants, and projects assigned to him/her by the Chief of Police. This Sergeant also reports to the Deputy Chief.

The Support Services Bureau is overseen by a Deputy Chief, a Commander, and a Civilian Manager. The Bureau is composed of the Records Division, Communications Center, Detention Facility, Evidence and building maintenance. The Special Services Division is overseen by the Support Services Commander who oversees, six (6) Police Area Representatives (PAR) that conduct various public presentations, Arroyo Hike-and-Bike All Terrain Vehicle (ATV) Patrol, Downtown Bike Patrol and other crime prevention initiatives, especially in their respective district. The School Resource Officer program also falls under the Special Services Division. HCISD contracts seven (7) police officers and reimburses the City a flat rate for the School Resource Officers (SROs) and the total salaries and benefits paid

in part by a Federal COPS grant. These officers are permanently assigned to the HCISD during the school calendar year.

The Professional Standards Unit is overseen by Sergeant who directly reports to the Chief of Police. The Professional Standards Sergeant is in charge of the Training Division, Internal Affairs, Personnel, and Information Technology. The unit consists of 1 Sergeant, 3 sworn Officers and 2 Civilians.

The Crime Fusion Center is overseen by a Sergeant who directly reports to the Chief of Plice. The Crime Fusion Center is composed of one (1) civilian and two (2) sworn Officers. The Crime Fusion Center monitors crime trends in real-time and develops operational plans to reduce crime. This center is solely responsible for the dissemination of crime trends and updates statistical reporting for the department.

PROGRAM GOALS

- To ensure a safe and proud Community where people live, work, and visit; free from the fear of crime.
- To ensure that all of our actions are based upon our Vision, Mission, and Core Values and that all actions are in direct support of the above; to improve the quality of life within the City of Harlingen.
- Provide the public with a safe and secure environment through pro-active, geographical, team-policing and to provide prompt, professional reaction regarding initial police response to emergency and non-emergency requests for service.
- To ensure follow-up contact with all crime victims and relentless follow up on cases with existing solvability factors
- Continue recruitment and aggressive hiring efforts of qualified applicants to minimize turnover and provide efficient service.
- Continue to maintain and improve a closer community policing partnership with the citizens of Harlingen and the business sector to resolve issues such as the sale or possession of illicit drugs, street level graffiti, gang activity, and violent crimes through collaborative interdiction, intervention, and prevention strategies.
- Continue pursuance of CALEA accreditation efforts; Research and assess modern local and national policing strategies in order to identify and implement new public safety initiatives.
- Continue the implementation of technological advancements such as virtualization and real time data dissemination through available software.

OBJECTIVES FOR 14-15

- Continue to host and provide advanced training for the development of department personnel and other local law enforcement officers.
- Provide a decrease in the number of violent and non-violent crimes.
- Continue to develop and improve our crime analysis information dissemination through our (SAC) Strategic Analysis of Crime weekly meetings.
- Reduce the number of fatalities and injuries resulting from traffic accidents within the City through targeted traffic enforcement and compliance strategies, as well as directed implementation of (DDACTS) Data-Driven Approaches to Crime and Traffic Safety in high crime/accident areas.

- Address crime trends throughout the City proactively through the deployment of high visibility police resources and strategies to focus on identified crime reduction initiatives.
- Continue development and support of the department's crime prevention and community policing efforts through existing programs to include: the Citizens Police Academy, the Summer Youth Academy, Youth Police Explorers Post, Neighborhood Policing, and Volunteers in Policing, Police Chaplain Services, school programs, and other police/community partnerships.
- To apprehend and prosecute offenders and/or resolve investigations in a more effective and efficient manner and to improve case disposition documentation with the District Attorneys' Office.
- Achieve CALEA "Recognized" status for implementations of national best practices.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

We are required to update several computers systems in the department for CJIS compliance as well as updating the primary production server which manages our report writing and dispatching software (AEGIS) to a virtual platform for updates and much needed enhancements. Furthermore, the facility security and HVAC system is in need of upgrades.

SERVICE LEVELS

Provide adequate resources and staffing levels that will directly contribute to the crime fighting process, reduction in the fear of crime, the apprehension of criminals, the reduction of vehicle accidents through targeted traffic enforcement and compliance strategies and overall improvement of the quality of life within the City of Harlingen. (***please see requests below).

PERFORMANCE INDICATORS

	ACTUAL	ESTIMATED	PROPOSED
<u>EFFECTIVENESS</u>	FY 12-13	FY 13-14	FY 14-15
Reported Part I Crimes	2,997	2,427	1,942
Total reported criminal offenses	11,093	11,591	9,273
Number of accidents investigated	2,082	2,181	2,280
Number of authorized sworn officers	134	136	144
EFFICIENCY			
Average cost per call for service	\$191.52	\$198.81	\$206.10
Average cost per calls per citizen	0.764	0.798	0.832
Priority one average response time	5:05	4:44	3:28
Average number of authorized sworn			
officers at fiscal year end	134	136	144
Average sworn officers per 1K citizens	2.041	2.041	2.041
OUTPUT			
Service calls handled	50,185	52,422	54,659
Officer Initiated Calls	111,746	107,318	102,890
Adult Arrests	3,457	3,628	3,799
Juveniles detained (in custody)	402	648	894
Traffic Enforcement Action (citations)	8,768	5,700	2,632

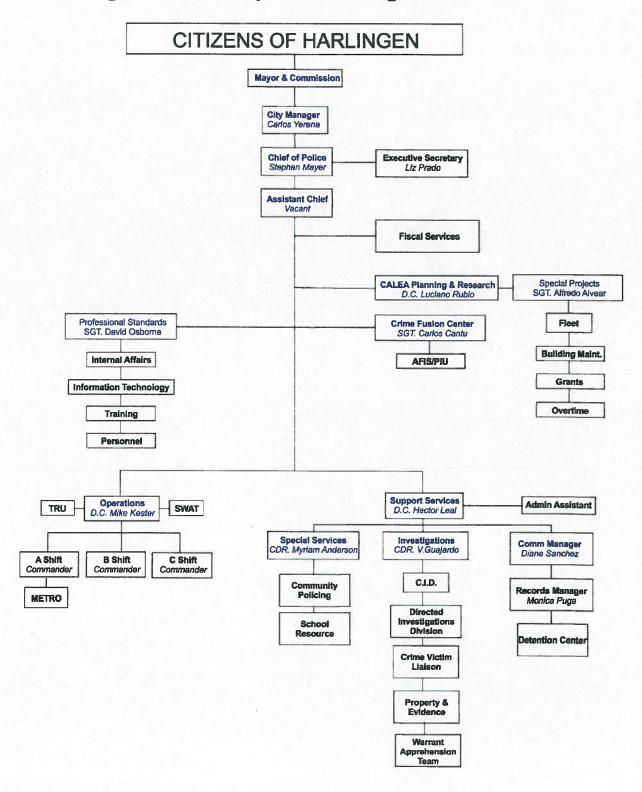
AUTHORIZED	PERSONNEL
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		FY 13-14	FY 14-15	APPROVED
Chief of Police	_	1	1	\$90,722
Assistant Chief of Police		1	1	58,969
Deputy Police Chief		3	3	212,030
Police Commander		5	5	310,079
Police Sergeant		15	15	798,529
Police Officer		109	109	4,813,067
Overtime				585,035
Incentive Pay				310,405
Holiday Pay				282,410
Travel Pay				21,600
Stability Pay				486,787
Fringe Benefits		Kalin III.		2,188,108
	Total	134	134	\$10,165,240

*We would like to amend our authorized police officer staffing from the current allotment of one hundred thirty four (134) to one hundred forty four (144). This would amend our allotment of one hundred nine to one hundred nineteen. There would only be a general fund increase of 1 officer in the amount listed. We haven't increased the number of sworn personnel since 2009. There would not be an increase to the general fund for 9 of the 10 additional position allotments as 5 full-time positions will be funded by the HCISD, 2 positions by the CCDAO and the other two positions are paid via salary savings and only employed when such savings exist. The addition of 1 sworn position is requested however.

These are the only personnel changes within the 'Police Operations' fund. We do, however; have one civilian position request within the 'Police Services' fund that would significantly increase performance with the Department. This position pays about 32,000 per year and was discussed last budget cycle (Facility Manager). This request would slightly increase the overall salary and benefits portion of the 'Police Services' fund, but the performance improvement within our operational capacity would make the changes beneficial and cost-effective. In short, the civilian position addition of 'facility manager' allows the return of one sworn officer to the field.

Harlingen Police Department Organizational Chart



POLICE SERVICES 001-3015

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries - Full Time	\$1,067,109	\$1,183,854	\$1,183,854	\$1,165,599
Salaries - Part Time	19,468	23,896	23,896	23,553
Overtime	39,281	31,191	31,191	32,060
Travel Pay	60	350	350	350
Personnel Services - Pay	1,125,918	1,239,291	1,239,291	1,221,562
City FICA	67,685	74,568	74,568	75,008
City Medicare	15,830	17,439	17,439	17,543
City TMRS	50,810	52,529	52,529	52,383
City TCG Retirement	25,859	30,541	30,541	30,981
City Health Insurance	149,456	197,919	197,919	229,603
Worker's Compensation	10,799	10,947	10,947	11,710
Personnel Services - Benefits	320,439	383,943	383,943	417,228
Office Supplies	7,513	7,700	7,700	8,500
Office Equip/Furn Non Cap	0	1,803	1,803	5,220
Supplies - General	7,513	9,503	9,503	13,720
Utilities / Communications	199	250	250	250
Medical Examinations	0	0	0	1,050
Laundry & Uniform Service	5,611	2,500	2,500	2,500
Equipment Rental/Lease	1,156	1,157	1,157	2,500
Dues, Memberships, &				
Subscriptions	242	240	240	875
Registration, Travel, & Training	11,988	21,010	21,010	18,000
Services & Charges - General	19,196	25,157	25,157	25,175
Maintenance - Furniture &				
Equipment	16,650	5,397	5,397	2,500
Maintenance - Software Services & Charges -	153,408	173,616	173,616	174,772
Maintenance	170,058	179,013	179,013	177,272
Miscellaneous	0	800	800	0
Services & Charges - Miscellaneous	0	800	800	0
POLICE SERVICES TOTALS	\$1,643,124	\$1,837,707	\$1,837,707	\$1,854,957

The Police Services budget supports all Operational activities of the Harlingen Police Department. Although this particular Bureau does have some 'sworn' officers within it, the budgeted line-items within the particular fund are geared at funding, in totality, all support functions within the HPD. The Bureau is overseen by a Deputy Chief who, in turn, reports to the Assistant Chief of Police and both of these positions are provided for under the Police Operations budget.

The forty-nine (49) non-sworn positions-provided for under the Police Services budget consist of the Communication Manager, Records Supervisor, Crime Victims' Liaison, Office Assistants, Booking Supervisor, Booking Officers, Dispatchers and Call-Takers, School Crossing Guards, and additional clerical staff. The Booking Officers maintain the City Jail; a short-term detention facility utilized by county, state, federal, and Harlingen Police Department Officers. The Records Supervisor oversees the Records Division function and her support staff of Office Assistant personnel. The Communications Manager oversees the Dispatch function and supervises three (3) Communication Supervisors who oversee six (6) Public Safety Call-Takers and ten (10) Public Safety Communicators (dispatchers). All the duties within the Police Services budget support the Operational readiness, effectiveness, and efficiency of the Harlingen Police Department.

All our employees work synergistically towards the achievement of our Vision: 'To ensure a safe and proud Community, where people live, work, and visit; free from the fear of crime'. (*** Please see below staffing level change requests).

PROGRAM GOAL

- Provide efficient, effective, prompt, and courteous service to the community.
- Continue to implement Customer-Friendly policies and procedures to increase section efficiencies and deliver 'raving fans' service.
- Maintain adequate police and support staff equipment and personnel levels to adequately deliver services to an ever growing population.
- Provide coordinated, responsive and reliable 9-1-1 emergency dispatch services and continue to improve in call to dispatch service times, as well as priority call dispatch and arrival times.

OBJECTIVES FOR 14-15

- Provide ongoing mandated and developmental training for sworn and non-sworn personnel.
- Continued pursuance of CALEA accreditation and assessment of internal processes to improve efficiencies and reduce cost: provide more for less.
- Continue aggressive recruitment and retention efforts to ensure full staffing.
- Continue multi-jurisdictional collaboration efforts regarding inter-agencyoperability with our AEGIS law enforcement software.
- Continue with plans to create a centralized dispatching service to neighboring communities who currently rely on the Cameron County system.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

We have requested the addition of the below listed personnel:

1 Crime Analyst: This non-civil service position will be responsible for maintaining communication with field units to conduct extensive computer and manual research and analysis for the dissemination of crime data and recommend preventative measures. The total annual salary is projected at \$42,568.00 (with benefits).

SERVICE LEVELS: The above actions would allow us to significantly improve overall service delivery within the City of Harlingen with minimal fiscal impact when considering cost/benefit analysis.

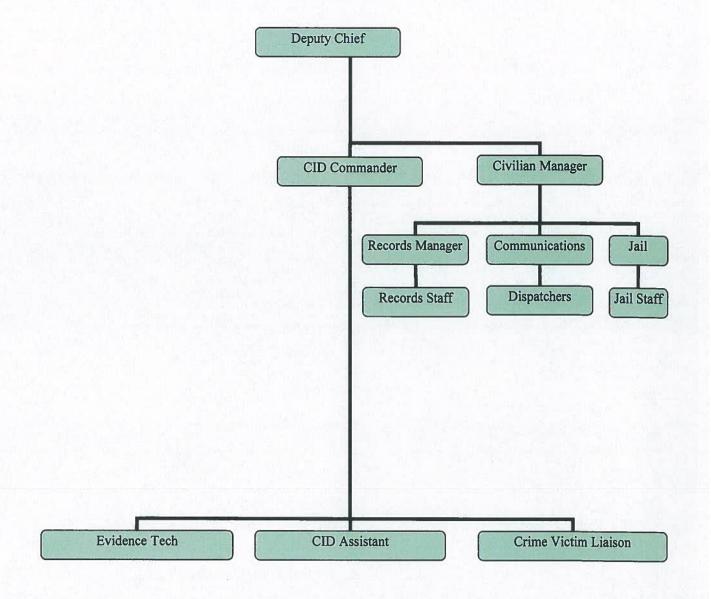
PERFORMANCE INDICATORS

EFFECTIVENESS	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
High priority average dispatch time	4:24	4:44	4:22
Police calls for service	50,185	52,422	54,659
Fire calls for service	2,038	2,963	3,888
Number of alarms Crime Victims served by the Crime	5,202	5,202	5,138
Victim Liaison	649	567	485
EFFICIENCY			
% of priority 1 calls dispatched	100%	100%	100%
Volunteer hours worked	4,474	4,186	3,898
RMS permanent entries	12,215	12,814	13,413
OUTPUT			
Records Division Requests	14,571	11,142	7,713
Number of volunteer initiatives	45	45	55
Total alarm permits on file	731	902	1,073
Number of TCVC applications submitted	126	142	158

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Communications Manager	1	1	\$48,004
Records Manager	1	1	40,090
Communications Shift Supervisor	3	3	103,901
Crime Victim's Liaison	1	1	30,701
Fleet Services Manager	1	0	0
Public Safety Communicator II (Dispatcher)	10	12	317,943
Public Safety Communicator I (Call-taker)	6	4	91,369
Police Records Clerk	8	7	191,885
Booking Officer	7	7	151,893
Information Technology Specialist	2	2	85,390
Executive Secretary	1	1	38,728
Support Services Aide	1	0	0
Maintenance Worker	1	1	26,823
Crossing Guards Part-time	9	9	23,533
Booking Officer – Supervisor	0	1	38,024
Property/Evidence Technician	0	1	31,547
Travel Pay			350
Overtime			32,060
Fringe Benefits	11 12		428,514
Total	52	51	\$1,680,776

POLICE SERVICES



Other Positions

- Executive Secretary
- Maintenance Workers
- Crossing Guards
- IT Staff

PLANNING & DEVELOPMENT

LAW ENFORCEMENT OFFICERS STANDARDS AND EDUCATION (LEOSE) GRANT 001-3011

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Registration, Travel & Training	0	20,000	20,000	20,000
Services & Charges - General	0	20,000	20,000	20,000
LEOSE GRANT TOTALS	\$21,197	\$20,000	\$20,000	\$20,000

The LEOSE funds received from the Texas Comptroller's Office of Public Accounts are intended to ensure the continuing education of persons licensed under Chapter 1701 of the Occupations Code to provide the necessary training for full-time, fully paid law enforcement personnel within the agency. This particular grant was not awarded this year; however, we will utilize funds remaining from previous years, in total, towards the approved purpose.

VICTIMS' ASSISTANCE GRANT 001-3013

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries - Full Time	24,214	29,365	29,365	30,701
Personnel Services	24,214	29,365	29,365	30,701
City FICA	1,353	1,633	1,633	1,664
City Medicare	317	382	382	389
City TCG Retirement	1,211	1,468	1,468	1,842
City Health Insurance	4,937	6,433	6,433	7,295
Worker's Compensation	87	91	91	95
Personnel Services - Benefits	7,905	10,007	10,007	11,285
VICTIMS' ASSISTANCE				
GRANT TOTALS	\$32,119	\$39,372	\$39,372	\$41,986

This grant is currently funded through the Office of the Governor-Criminal Justice Division, which requires a city match of twenty percent (20%). The City receives eighty percent (80%) reimbursement for the position of Crime Victim Liaison (CVL). The police department has submitted a grant application for the continuation of this grant through the Office Governor-Criminal Justice Division. This particular grant has yet to be awarded, but will require a twenty-five (25%) cash match once it is approved. The focus of the Crime Victim Liaison is to assist victims of violent crimes in applying for financial compensation under the Texas Crime Victim Compensation Act. The Crime Victim Liaison also coordinates other resources available and assists throughout the entire criminal justice process as it relates to their specific case.

SELECTIVE TRAFFIC ENFORCEMENT PROGRAM IMPAIRED DRIVING MOBILIZATION (STEP/IDM) COMPREHENSIVE GRANT 001-3017

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Overtime	36,371	40,032	40,032	0
Personnel Services	36,371	40,032	40,032	0
Miscellaneous Supplies	0	675	675	0
Supplies Miscellaneous	0	675	675	0
Registration, Travel & Training	0	528	528	0
Services & Charges - General	0	528	528	0
STEP/IDM COMPREHENSIVE GRANT TOTAL	\$36,371	\$41,235	\$41,235	\$0

The City of Harlingen has entered into an agreement with the State of Texas, acting by and through the Texas Department of Transportation, to conduct annual traffic enforcement for (Driving While Intoxicated) DWI's, occupant restraint and speed violations within the city limits of Harlingen. Harlingen Police Officers are assigned to this extra-duty assignment and the City is reimbursed for the overtime incurred as a result of our participation in this selective traffic enforcement program. The focus of this initiative is to make the streets of Harlingen safer through a higher patrol presence with the ultimate goal of reducing traffic-related injuries and achieving voluntary compliance of the traffic laws of this State.

JUSTICE ASSISTANCE GRANT (JAG) 001-3022

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Office Equip/Furn. Non Capital	33,024	3,200	3,200	0
Supplies - General	33, 024	33,025	33,025	0
Miscellaneous Supplies	176	5,235	5,235	0
Supplies - Miscellaneous	176	5,235	5,235	0
Office Furniture & Equipment	0	0	0	0
Capital Outlay	0	0	0	0
JUSTICE ASSISTANCE GRANT				
TOTALS	\$33,200	\$26,435	\$26,435	\$0

The Edward Byrne Memorial Justice Assistance Grant (JAG) is a federal grant awarded through the U.S. Department of Justice. One of the purposes of the grant is to assist municipalities in the funding of equipment needs. The Harlingen Police Department has used the grant-funding source to upgrade the police department's technological needs such as storage servers, desktop computers, vehicle Tough-book computers, ulterior power sources and other computer equipment necessities. The equipment purchases are reimbursed through the grant-funding source.

STEP/IDM WAVE GRANT 001-3026

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Overtime	2,465	9,998	9,998	0
Personnel Services - Pay	2,465	9,998	9,998	0
STEP/IDM WAVE GRANT				
TOTALS	\$3,147	\$0	\$0	\$0

BORDER STAR GRANT 001-3032

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Overtime	70,224	40,000	40,000	40,000
Personnel Services - Pay	70,224	40,000	40,000	40,000
BORDER STAR GRANT				
TOTALS	\$70,224	\$40,000	\$40,000	\$40,000

The Harlingen Police Department entered into an Inter-local Cooperation Contract with the Department of Public Safety / Texas Ranger's Division for participating in the "Local Border Security Program". The City is reimbursed overtime costs associated with officers working enhanced street-level patrols and illicit drug interdiction operations related to transient border activity. The program is part of the Nation's "Homeland Security" initiative.

FINANCIAL ASSET SEIZURE TEAM (FAST)
GRANT 001-3035

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Only in Ellis	00.004	400.400		
Salaries - Full Time	\$6,361	\$86,463	\$86,463	\$43,616
Overtime	420	8,000	8,000	0
Incentive Pay	554	7,200	7,200	3,610
Holiday Pay	356	3,408	3,408	0
Stability Pay	388	4,800	4,800	2,507
Travel Pay	0	144	144	0
Personnel Services - Pay	8,079	110,015	110,015	49,733
City FICA	501	6,821	6,821	3,014
City Medicare	117	1,595	1,595	705
City TMRS	342	4,759	4,759	0
City TCG Retirement	195	3,214	3,214	2,984
City Health Insurance	1,273	13,392	13,392	4,441
Worker's Compensation Personnel Services -	246	2,937	2,937	1,328
Benefits	2,674	32,718	32,718	12,472
Registration, Travel, &				
Training Services & Charges -	0	18,131	18,131	0
General	0	18,131	18,131	0
F.A.S.T. GRANT TOTALS	\$10,753	\$160,864	\$160,864	\$62,205

The City of Harlingen has entered into a Cooperative Inter-local Working Agreement with the City of Brownsville, County of Cameron District Attorney's Office, Homeland Security and Immigration Customs Enforcement Agencies to establish a multi-discipline task force dedicated to the detection, identification, disruption and dismantling of illicit financial networks and money laundering methods utilized by Mexican Transnational Criminal Organizations operating along the South Texas Border. The multi-discipline task force is funded for an initial two year period through the Southwest Border Antimoney Laundering Alliance and is known as the Financial Asset Seizure Team (FAST). Two officers from the Harlingen Police Department are assigned on a full-time basis and their salaries, benefits, overtime expenditures and vehicle leases are reimbursed through the grant.

TROPICAL TEXAS BEHAVIORAL 001-3037

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries - Full Time	\$0	\$80,894	\$80,894	\$132,734
Overtime	0	15,336	15,336	0.02,704
Incentive Pay	0	6,000	6,000	9,623
Holiday Pay	0	2,277	2,277	0,000
Stability Pay	0	5,865	5,865	12,064
Personnel Services - Pay	0	110,372	110,372	154,421
City FICA	0	6,843	6,843	8,967
City Medicare	0	1,600	1,600	2,097
City TMRS	0	6,403	6,403	9,168
City TCG Retirement	0	1,720	1,720	2,284
City Health Insurance	0	12,566	12,566	20,930
Worker's Compensation	0	2,947	2,947	4,123
Personnel Services - Benefits	0	32,079	32,079	47,569
TROPICAL TX. BEHAVIORAL				
TOTALS	\$0	\$142,451	\$142,451	\$201,990

The City of Harlingen Police Department entered into an Inter-local Agreement with Tropical Texas Behavioral Health (TTBH) providing full-time uniformed officers to serve in their task force as Mental Health Officers. Duties include, but are not limited to the following: Execution of Magistrate's Order for Emergency Apprehension & Detention, Execution of Emergency Apprehension & Detention by Peace Officer, assisting MCOT personnel with crisis response and conducting wellness checks, and transportation / accompaniment of individuals to inpatient Mental Health facilities.

The costs associated with Harlingen Police Department's participation in the Mental Health Officer (MHO) Program are reimbursed through the Texas Healthcare Transformation and Quality Improvement Program. The Officers (compiled from various area participating agencies) serving on the task force will have the authority to intervene in cases involving individuals exhibiting signs of possible mental illness anywhere in the tri-county area (Hidalgo, Cameron, & Willacy counties). The Harlingen Police Department currently assigns three officers to the MHO program.

FIRE SUPPRESSION 001-3510

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$4,464,674	\$4,601,825	\$4,601,825	\$4,903,020
Overtime	284,343	380,711	380,711	374,357
Incentive Pay	151,470	153,729	153,729	148,315
Holiday Pay	170,792	185,136	185,136	181,118
Assignment Pay	10,506	10,809	10,809	11,079
	the state of the s			
Car Allowance	6,781	6,781	6,781	7,998
Stability Pay	529,586	571,805	571,805	525,375
Travel Pay	1,289	0	5 040 700	0 454 000
Personnel Services	5,619,441	5,910,796	5,910,796	6,151,262
City FICA	4,176	11,213	11,213	17,991
City Medicare	69,052	74,047	74,047	79,164
City TMRS	5,750	6,170	6,170	6,368
City Firemen's Retirement	662,167	758,169	758,169	774,679
City TCG Retirement	0	0	0	5,371
City Health Insurance			620,763	
	547,015	620,763		711,966
Worker's Compensation	137,008	132,752	132,752	137,943
Personnel Services - Benefits	1,425,168	1,603,114	1,603,114	1,733,482
Office Supplies	3,996	4,000	4,000	4,000
Office Equip/Furn Non Cap	11,793	10,500	10,500	14,000
Chemicals & Medical Supplies	14,441	12,600	12,600	15,000
Educational & Recreational	1,643	3,151	3,151	4,800
Food, Drinks, & Ice	1,937	3,000	3,000	3,000
Supplies - General	33,810	33,251	33,251	40,800
	00,01.0		00,201	40,000
Miscellaneous Supplies	19,706	12,500	12,500	20,500
Supplies - Miscellaneous	19,706	12,500	12,500	20,500
Utilities / Communications	80,787	60,895	60,895	64,147
Utilities / Electricity	105,297	96,101	96,101	96,101
Utilities / Other	14,998			
		18,000	18,000	18,000
Medical Examinations	10,407	6,500	6,500	15,000
Advertising	593	895	895	1,000
Laundry & Uniform Services	66,199	75,933	75,933	75,933
Equipment Rental/Lease	1,967	2,000	2,000	2,000
Vehicle & Radio Rental	0	4,650	4,650	4,650
Radio User Fee	0	7,440	7,440	7,440
Dues, Memberships, & Subscriptions	13,657	13,500	13,500	14,000
Registration, Travel, & Training	15,027	30,249	30,249	22,200
Small Claims - Unfunded	480	1,000	1,000	1,000
Services & Charges - General	309,412	317,163	317,163	321,471
Maintenance - Buildings	518	1,500	1,500	1,500
Maintenance - Miscellaneous Equipment	22,706	13,905	13,905	20,800
Internal Service Charges	97,964	90,942	90,942	90,000
Fuel	66,494	80,000	80,000	80,000
Services & Charges - Maintenance	187,682	186,347	186,347	192,300
Miscellaneous	202	075	075	075
Miscellaneous Services & Charges - Miscellaneous	282 282	375 375	375 375	375 375
Co. 11000 & Charges - Misocilanicous		3/3	313	3/5
Misc Equipment Non-Cap	1,999	0	0	0
Equipment General	1,999	0	0	0
Matan Vahiala & Hanny Favin	0	0	0	334,000
MOTOR Venicle & Health Edition				334,000
	0	3E 000	3E UUU	^
Motor Vehicle & Heavy Equip. Miscellaneous Equipment Capital Outlay	0	35,000 35,000	35,000	334 000
	0	35,000 35,000	35,000 35,000	334,000

The Harlingen Fire Department with a force of 110 members and 2 administrative staff is responsible for fire and rescue services to the City of Harlingen, Combes, Palm Valley, Primera, and approximately 60 square miles of Cameron County. The department maintains seven fire stations at ready-status, twenty-four hours a day seven days a week throughout the year. The department consists of the following operations divisions: Administration, Suppression, Fire Prevention, Training, Emergency Management, and Airport Rescue and Firefighting.

PROGRAM GOAL

Continue to improve the delivery of fire suppression, rescue, hazardous materials response team, and emergency medical services to the citizens of Harlingen and surrounding areas by providing a sufficient number of firefighters and fire apparatuses to adequately staff all the fire stations.

OBJECTIVES FOR 14-15

- Continue to enhance equipment and personnel to work toward maintaining an Insurance Services rating (ISO) of three.
- Continue to support a vehicle maintenance in-house program.
- Continue to search and apply for homeland security grants.
- Finalize the completion of the radio upgrade from analog to digital.
- Continue the support of the rebanding radio process (part of an 18 month process).
- Conduct state required continuous education training, Aircraft Rescue Fire Fighting (ARFF), Emergency Medical First Response, and Hazardous Materials.
- Continue to enhance the Emergency management Plan for Hurricanes to an All Hazard Plan with Cameron County and the State of Texas.
- Continue to enhance the Fire Prevention responsibilities at the Harlingen On Stop Shop

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

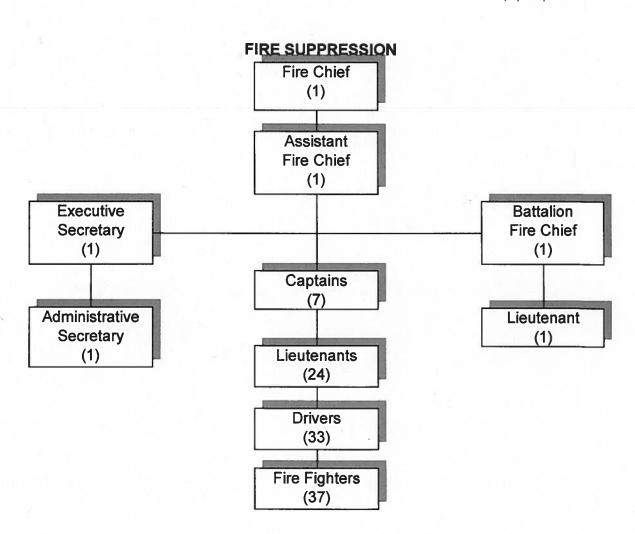
The main difference is under Motor Vehicle & Heavy Equipment for \$334,000 to purchase a Fire Truck to replace Fire Truck Unit #699.

PERFORMANCE INDICATORS

	ACTUAL	ESTIMATED	PROPOSED
<u>EFFECTIVENESS</u>	FY 12/13	FY 13/14	FY 14/15
Action taken by Jurisdiction			
Harlingen	1,602	2,509	3,229
Cameron County	127	90	100
Combes	28	23	25
Palm Valley	4	6	6
Primera	30	15	25
Mutual Assistance	31	26	25
Miscellaneous	24	28	20
TOTALS	1,846	2,697	3,430
EFFICIENCY			
Action taken by Department			
nvestigation	1,064	1,455	1,600
Extinguishment	287	232	300
Provide EMS	129	469	850
dentify Hazard	127	116	120
Restore System	8	5	10
Standby Service	40	84	80
Provide Assistance	71	224	350
Search and Rescue	22	35	30
Rescue	38	27	30
Other	60	50	60
TOTALS	1,846	2,697	3,430
OUTPUT			
Action taken by Fire Station			
Fire Station #1	409	718	900
Fire Station #3	244	292	400
Fire Station #4	324	480	600
Fire Station #5	10	3	5
Fire Station #6	180	300	450
Fire Station #7	464	599	665
Fire Station #8	205	299	400
No Response Calls	10	6	10
TOTALS	1,846	2,697	3,430

AUTHORIZED	PERSONNEL
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	To:	FY 13-14	FY 14-15	APPROVED
Fire Chief		1	1	\$100,212
Assistant Fire Chief		1	1	75,205
Battalion Fire Chief		1	1	57,818
Fire Captains		7	7	376,111
Fire Lieutenants		25	25	1,168,052
Fire Driver		33	33	1,464,745
Firefighter I		37	37	1,586,138
Executive Secretary		1	1	40,987
Administrative Secretary		1	. 1	33,753
Overtime				112,743
Cycle Pay				261,614
Holiday Pay				181,118
Fire Pay Certification				108,609
Fire Advanced				39,705
Assignment Pay				11,079
Stability Pay				525,375
Car Allowance				7,998
Fringe Benefits				1,733,482
	Total	107	107	\$7,884,744



FIRE PREVENTION 001-3530

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$279,663	\$293,701	\$293,701	\$301,505
Overtime	25,201	17,795	17,795	18,289
Incentive Pay	12,781	14,740	14,740	13,537
Assignment Pay	17,027	17,740	17,740	18,183
Stability Pay	38,175	41,038	41,038	41,038
Travel Pay	90	0	0	0
Personnel Services	372,937	385,014	385,014	392,552
City FICA	1,839	3,453	3,453	3,554
City Medicare	5,095	5,235	5,235	5,323
City TMRS	2,640	2,766	2,766	2,912
City Firemen's Retirement	40,989	42,513	42,513	43,238
City TCG Retirement	0	1,251	1,251	1,274
City Health Insurance	35,524	46,081	46,081	44,213
Worker's Compensation	8,691	7,952	7,952	8,236
Personnel Services - Benefits	94,778	109,251	109,251	108,750
Office Supplies	2,994	2,911	2,911	2,500
Office Equip/Furn Non Cap	7,986	8,979	8,979	4,500
Educational & Recreational	4,189	5,659	5,659	5,000
Food, Drinks & Ice	852	909	909	909
Supplies - General	16,021	18,458	18,458	12,909
Miscellaneous Supplies	6,156	14,793	14,793	19,686
Supplies - Miscellaneous	6,156	14,793	14,793	19,686
Utilities / Communications	4,888	4,878	4,878	4,878
Medical Examinations	0	360	360	360
Advertising	474	500	500	500
Equipment Rental/Lease	100	460	460	460
Vehicle & Radio Rental	0	450	450	450
Radio User Fee	0	720	720	720
Dues, Memberships & Subscriptions	4,748	5,029	5,029	5,029
Registration, Travel & Training	5,709	8,250	8,250	7,550
Services & Charges - General	15,919	20,647	20,647	19,947
Maintenance - Furniture & Equipment Maintenance - Miscellaneous	43	300	300	300
Equipment	0	450	450	450
Internal Service Charges	2,893	9,268	9,268	9,268
Fuel	10,602	9,000	9,000	9,000
Services & Charges - Maintenance	13,538	19,018	19,018	19,018
Informant Fees	0	1,000	1,000	1,000
Miscellaneous	12	1,000	1,000	1,000
Services & Charges - Miscellaneous	12	2,000	2,000	2,000

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Misc. Equipment Non-Cap Equipment-General	4,617	0	0	0
FIRE PREVENTION TOTALS	523,978	569,181	569,181	574,862

The primary function of the Fire Prevention Bureau is to minimize the burden of fire by enforcing all local, state, and federal laws where applicable. This process is best attained by utilizing the following: public education programs, routine inspections, plan review process, consultations, technical inspections, and the endeavor to determine the origin and cause of all fires within the city limits of Harlingen and prosecute when necessary.

PROGRAM GOAL

To monitor existing programs, determine effectiveness and possible improvements with recommendations; utilizing local, state, and national guidelines.

OBJECTIVES FOR 14-15

- To continue the fire safety and awareness program within the community by providing educational hand-outs, private consultations, and public presentations.
- To provide fire and safety education and awareness to the businesses, community, private, and public learning institutions within the City of Harlingen.
- To replace vehicle #21903 which is assigned to the additional fire inspector/fire investigator granted in the FY 2010/ 2011 budget.
- To augment and / or replace fire investigation, fire inspection, and public education equipment and supplies.

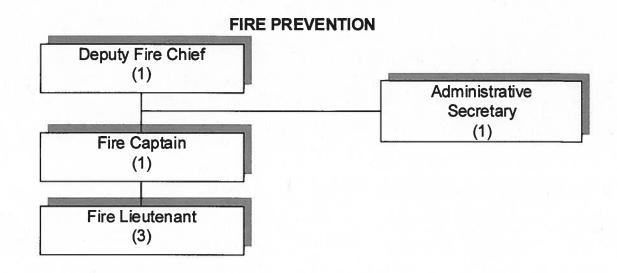
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

PERFORMANCE INDICATORS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
Inspections (routine, re-occupancy, final, etc.)	1,879	1,600	1,600
Plan Reviews (new construction, additions,			
remodeling, etc.)	417	350	400
Subdivision Reviews	47	45	45
Fire Drills	274	300	300
Complaints	25	40	35
Investigations	88	75	75
Presentations	105	125	135
Attendance at Presentations	24,069	16,000	18,000
Meetings	362	300	400

AUTHORIZED PERSONNEL		FY 13-14	FY 14-15	APPROVED
Deputy Fire Chief		1	1 .	\$63,860
Fire Captain		1	1	54,804
Fire Lieutenant		3	3	141,100
Administrative Secretary		1	1	34,546
Overtime				18,289
Higher Classification				7,195
Assignment Pay				18,183
Fire Advanced				2,406
Fire ECA				1,203
Fire EMT Basic				1,805
Fire Intermediate				903
Fire Master				4,813
Police Advanced & Intermediate				2,407
Stability Pay				41,038
Fringe Benefits				108,750
	Total	6	6	\$501,302



PLANNING AND DEVELOPMENT ADMINISTRATION 001-7001

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$224,822	\$251,622	\$251,622	\$263,230
Salaries Part Time	0	0	0	17,103
Car Allowance	6,975	7,306	7,306	7,306
Travel Pay	18	0	0	0
Personnel Services	231,815	258,928	258,928	287,639
City FICA	14,141	15,727	15,727	17,508
City Medicare	3,307	3,678	3,678	4,094
City TMRS	5,511	5,005	5,005	8,475
City TCG Retirement	8,767	14,726	14,726	13,711
City Health Insurance	17,119	20,855	20,855	23,180
Worker's Compensation	826	791	791	892
Personnel Services - Benefits	49,671	60,782	60,782	67,860
Office Supplies	4,962	4,200	4,200	3,700
Office Equip/Furn Non Cap	1,174	418	418	2,500
Books, Magazines & Papers	129	400	400	400
Supplies - General	6,265	5,018	5,018	6,600
Miscellaneous Supplies	0	500	500	400
Supplies - Miscellaneous	0	500	500	400
Utilities / Communications	3,665	3,800	3,800	4,450
Advertising	12,269	10,000	10,000	8,700
Equipment Rental/Lease Dues, Memberships, &	3,478	3,600	3,600	3,600
Subscriptions	1,490	1,900	1,900	2,100
Registration, Travel, & Training	10,101	9,047	9,047	8,000
Contract Labor	3,778	500	500	400
Services & Charges - General	34,781	28,847	28,847	27,250
Maintenance - Furniture &				
Equipment	0	53	53	800
Maintenance - Software	4,300	4,700	4,700	4,138
Internal Service Charges	381	700	700	700
Fuel	72	400	400	330
Miscellaneous	742	400	400	400
Services & Charges - Maintenance	5,495	6,253	6,253	6,368
PLANNING AND DEVELOPMENT				
ADMINISTRATION TOTALS	\$328,027	\$360,328	\$360,328	\$396,117

Planning and Zoning is a division under the direction of the Director of Planning and Development. The division ensures that growth continues in a positive, safe, and efficient manner in respect to development and construction. The major activities of this division are the implementation of the Comprehensive Plan, the administration of the Zoning and Subdivision Ordinances, and the provision of staff support to the Planning and Zoning Commission, Zoning Board of Adjustments, and City Commission.

PROGRAM GOAL

Ensure that growth continues in a positive, safe, and efficient manner in respect to development and construction. Communicate with all developers, engineers, and residents of Harlingen regarding zoning and subdivision codes. Complete and implement the new Comprehensive Plan.

OBJECTIVES FOR FY 14-15

- Work with the consultants on completing the new Comprehensive Plan, and Parks Master Plan.
- Continue to update residential lot inventory map that provides the available residential lots in the City limits and 3.5 mile ETJ.
- Continue to update the commercial lot inventory database that provides the available commercial lots in the Harlingen Original Town site area.
- Rezone the properties in the City's Not Designated ("N") District in accordance with the Comprehensive Plan.
- Improve the appearance of the City's entrance corridors.
- Continue to update division web page(s) to be more informative and user friendly.
- Make the zoning map more accessible to the public (i.e. website) and assure its accuracy via timely updates.
- Due to a high volume of customers, ensure that exceptional customer service is provided to customers in an efficient and effective manner.

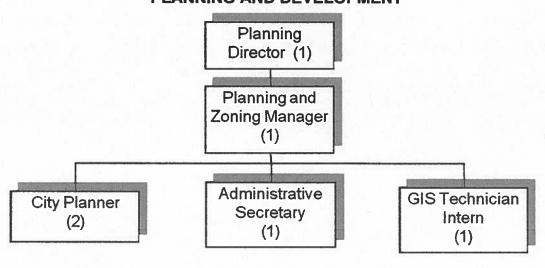
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS EFFECTIVENESS	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
Subdivisions Reviewed	30	23	30
Subdivisions Variances processed	3	4	4
Subdivisions Recorded	9	10	15
Zoning Variances processed	6	8	7
Rezonings	8	8	15
Specific Use Permits (SUP)	23	20	25
Building Site Plans reviewed	102	87	95
Sign Permits Reviewed	143	133	150
Re-occupancies	239	232	240
Vendor permits	176	100	110
Circus/Carnival permits/Temp. Amusements	3	6	6
Customer Service Calls	15,345	16,105	16,200
Ordinance amendments	3	4	3
Annexations	0	0	1
License to Encroach	1	0	2
Easement and ROW Abandonments	3	4	2
Street Rename	0	3	2
Grants	2	1	2

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Planning & Development Director	1	1	\$90,466
Planning & Zoning Manager	1	1	56,831
City Planner	2	2	69,833
Administrative Secretary	11	1	35,215
GIS Technician Intern	0	1	17,103
Car Allowance			7,306
Fringe Benefits			67,860
Split Wages (15%) & (7.05%)			10,884
	Total 5	6	\$355,499

PLANNING AND DEVELOPMENT



CODE ENFORCEMENT 001-7005

Salaries Full Time \$201,885 \$ Personnel Services 201,885 \$ City FICA 12,237 10,932 City Medicare 2,862 10,932 City TMRS 10,932 10,932 City TCG Retirement 3,512 3,036 Worker's Compensation 2,445 9 Personnel Services - Benefits 63,024 Office Supplies 9,717 0 Office Equip/Furn Non Cap 0 0 Neighborhood Cleanup 2,303 12,020 Miscellaneous Supplies 4,072 4,072 Supplies - General 12,020 Miscellaneous Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services &	Y 13-14 215,854 215,854 13,075 3,058 11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656 3,975 3,975	\$215,854 215,854 13,075 3,058 11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656 3,975 3,975	\$225,43° 225,43° 13,602 3,18° 12,175 4,05° 40,248 2,318 75,576 8,394 1,356 2,500 12,250 3,975
Personnel Services 201,885 City FICA 12,237 City Medicare 2,862 City TMRS 10,932 City TCG Retirement 3,512 City Health Insurance 31,036 Worker's Compensation 2,445 Personnel Services - Benefits 63,024 Office Supplies 9,717 Office Equip/Furn Non Cap 0 Neighborhood Cleanup 2,303 Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 30 Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 43 Miscel	215,854 13,075 3,058 11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656 3,975	215,854 13,075 3,058 11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656	225,43 ² 13,602 3,18 ² 12,175 4,05 ² 40,245 2,318 75,576 8,39 ² 1,356 2,500 12,250
Personnel Services 201,885 City FICA 12,237 City Medicare 2,862 City TMRS 10,932 City TCG Retirement 3,512 City Health Insurance 31,036 Worker's Compensation 2,445 Personnel Services - Benefits 63,024 Office Supplies 9,717 Office Equip/Furn Non Cap 0 Neighborhood Cleanup 2,303 Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 30 Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 43 Miscel	215,854 13,075 3,058 11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656 3,975	215,854 13,075 3,058 11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656	225,43 ² 13,602 3,18 ² 12,175 4,05 ² 40,245 2,318 75,576 8,39 ² 1,356 2,500 12,250
City Medicare 2,862 City TMRS 10,932 City TCG Retirement 3,512 City Health Insurance 31,036 Worker's Compensation 2,445 Personnel Services - Benefits 63,024 Office Supplies 9,717 Office Equip/Furn Non Cap 0 Neighborhood Cleanup 2,303 Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 50 Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,	3,058 11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656 3,975	3,058 11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656	3,18 ² 12,175 4,05 ² 40,245 2,318 75,576 8,39 ⁴ 1,356 2,500 12,250 3,975
City TMRS 10,932 City TCG Retirement 3,512 City Health Insurance 31,036 Worker's Compensation 2,445 Personnel Services - Benefits 63,024 Office Supplies 9,717 Office Equip/Furn Non Cap 0 Neighborhood Cleanup 2,303 Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 30 Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656 3,975	11,571 3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656	3,18 ² 12,175 4,05 ² 40,245 2,318 75,576 8,39 ⁴ 1,356 2,500 12,250 3,975
City TCG Retirement 3,512 City Health Insurance 31,036 Worker's Compensation 2,445 Personnel Services - Benefits 63,024 Office Supplies 9,717 Office Equip/Furn Non Cap 0 Neighborhood Cleanup 2,303 Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656 3,975	3,880 36,078 2,222 69,884 8,500 1,656 2,500 12,656	4,05 ⁴ 40,249 2,318 75,576 8,39 ⁴ 1,356 2,500 12,250 3,978
City Health Insurance 31,036 Worker's Compensation 2,445 Personnel Services - Benefits 63,024 Office Supplies 9,717 Office Equip/Furn Non Cap 0 Neighborhood Cleanup 2,303 Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	36,078 2,222 69,884 8,500 1,656 2,500 12,656 3,975	36,078 2,222 69,884 8,500 1,656 2,500 12,656	40,249 2,318 75,576 8,394 1,356 2,500 12,250
Worker's Compensation 2,445 Personnel Services - Benefits 63,024 Office Supplies 9,717 Office Equip/Furn Non Cap 0 Neighborhood Cleanup 2,303 Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	2,222 69,884 8,500 1,656 2,500 12,656 3,975	2,222 69,884 8,500 1,656 2,500 12,656 3,975	2,318 75,576 8,394 1,356 2,500 12,250 3,978
Personnel Services - Benefits Office Supplies Office Equip/Furn Non Cap Neighborhood Cleanup Supplies - General Miscellaneous Supplies Supplies - Miscellaneous Utilities / Communications Advertising Laundry & Uniform Service Equipment Rental/Lease Dues, Memberships & Subscriptions Registration, Travel & Training Small Claims - Unfunded Contract Labor Services & Charges - General Miscellaneous Equipment Maintenance - Furniture & Equipment Maintenance - Software Indoor Internal Service Charges 9,717 0 0 7,717 0 0 7,717 0 0 7,717 0 0 7,717 0 0 7,717 0 0 7,717 0 0 7,717 0 0 7,717 0 0 7,717 0 0 7,717 0 0 1,717 0 0 1,717 0 0 1,717 0 0 1,717 0 0 1,717 0 0 0 1,717 0 0 0 1,717 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	69,884 8,500 1,656 2,500 12,656 3,975	69,884 8,500 1,656 2,500 12,656 3,975	75,576 8,394 1,356 2,500 12,256 3,978
Office Supplies 9,717 Office Equip/Furn Non Cap 0 Neighborhood Cleanup 2,303 Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	8,500 1,656 2,500 12,656 3,975	8,500 1,656 2,500 12,656	8,394 1,356 2,500 12,250 3,979
Office Equip/Furn Non Cap Neighborhood Cleanup Supplies - General 12,020 Miscellaneous Supplies Supplies - Miscellaneous 4,072 Utilities / Communications Advertising Laundry & Uniform Service Equipment Rental/Lease Dues, Memberships & Subscriptions Registration, Travel & Training Services & Charges - General Maintenance - Furniture & Equipment Maintenance - Software Indicate Supplies 1,303 12,020 4,072 4,072 4,072 2,595 2,412 2,412 Equipment Rental/Lease 1,635 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor Services & Charges - General 16,496 Maintenance - Furniture & Equipment 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel	1,656 2,500 12,656 3,975	1,656 2,500 12,656 3,975	1,356 2,500 12,250 3,978
Neighborhood Cleanup Supplies - General Miscellaneous Supplies Supplies - Miscellaneous Utilities / Communications Advertising Laundry & Uniform Service Equipment Rental/Lease Dues, Memberships & Subscriptions Registration, Travel & Training Small Claims - Unfunded Contract Labor Services & Charges - General Maintenance - Furniture & Equipment Maintenance - Software Indoor Internal Service Charges 12,020 4,072 4,	2,500 12,656 3,975	2,500 12,656 3,975	2,500 12,250 3,979
Supplies - General 12,020 Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 575 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & 590 Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	12,656 3,975	12,656 3,975	12,25 3,97
Miscellaneous Supplies 4,072 Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	3,975	3,975	3,97
Supplies - Miscellaneous 4,072 Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296			
Utilities / Communications 2,595 Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296			
Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296			
Advertising 298 Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 675 Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	3,000	3,000	3,00
Laundry & Uniform Service 2,412 Equipment Rental/Lease 1,635 Dues, Memberships & 675 Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	1,500	1,500	1,50
Equipment Rental/Lease 1,635 Dues, Memberships & 675 Rubscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	2,625	2,625	2,62
Subscriptions 675 Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	2,000	2,000	2,00
Registration, Travel & Training 4,256 Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	558	558	66
Small Claims - Unfunded 0 Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	5,500	5,500	5,50
Contract Labor 4,625 Services & Charges - General 16,496 Maintenance - Furniture & Equipment 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	1,000	1,000	1,00
Services & Charges - General 16,496 Maintenance - Furniture & 43 Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	10,000	10,000	10,00
Equipment 43 Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	26,183	26,183	26,28
Miscellaneous Equipment 3,647 Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296			
Maintenance - Software 1,000 Internal Service Charges 9,949 Fuel 14,296	400	400	40
Internal Service Charges 9,949 Fuel 14,296	2,700	2,700	3,00
Fuel 14,296	3,000	3,000	3,00
	7,975	7,975	7,97
Comisso C Observes Maintenance 00 005	16,000	16,000_	16,00
Services & Charges - Maintenance 28,935	30,075	30,075	30,37
Demolition 13,809		100,000	100,00
Miscellaneous1,710	100,000	4,500	4,50
Services & Charges - Miscellaneous 15,519	100,000 4,500		104,50
CODE ENFORCEMENT TOTALS \$341,951 \$		104,500	10 1,00

Code Enforcement is a division of the Planning and Development Department. The division protects the health, safety, and welfare of all citizens through enforcement of the City's premise, nuisance, and zoning ordinances. This division is also charged with the responsibility for all dilapidated structures, junked motor vehicles, and weedy lots.

PROGRAM GOALS

To safeguard our community by ensuring that residential and commercial properties are maintained in a fashion that emphasizes clean, safe, and healthy environments and that contributes to an aesthetically pleasing cityscape which, in turn, will encourage community pride, maintain property values as well as protect the public health and well being.

OBJECTIVES FOR 14-15

- Continue to improve the aesthetics of the City through proactive Code Enforcement seeking voluntary compliance.
- Continue with initiatives that encourage community participation such as Neighborhood Clean Sweeps and Community Wide Trash Off.
- Continue to identify and abate unsafe and/or blighted structures using the Texas National Guard's Operation Crackdown program.
- Continue to provide brochures and educational material containing ordinance information to the community.
- Continue to provide assistance and programs to both the community and school system.
- Ensure timely and accurate information to the community.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

PERFORMANCE II	NIDICATORS
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	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Demolition Letters Processed	257	100	100
Demolition Projects/Structures	0	50	50
Property Clean-up Notices	1,577	1,000	800
Statements Processed	254	300	300
Liens Processed	59	200	200
Property mowed	402	350	300
Junk Vehicle inspections	440	400	400
Junk Vehicle notices	391	300	300
Nuisance complaints	615	630	600
Zoning complaints	336	500	400
Written Warnings Issued	257	100	100
EFFICIENCY COSTS			
Demolition Letters Processed	\$10.50	\$12.00	\$12.00
Demolition Projects/Structures	\$28.90	\$30.00	\$30.00
Property Clean-up Notices	\$60.00	\$75.00	\$65.00
Junk Vehicle Processing	\$115.00	\$115.00	\$115.00
Nuisance complaints	\$120.50	\$130.00	\$130.00
Zoning complaints	\$430.00	\$450.00	\$400.00
Written Warnings Issued	\$112.48	\$120.00	\$120.00
OUTPUT			
Property Clean-ups	\$35,000	\$35,000	\$35,000

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Code Enforcement Manager	W 7	1	1	\$37,894
Code Enforcement Officers		5	5	137,842
Groundskeeper Tractor Mower		1	1	24,687
Support Services Aide		1	1	25,008
Fringe Benefits	- W-1			75,576
	Total	8	8	\$301,007

Code Enforcement Manager (1) Code Enforcement Manager (1) Code Enforcement Officer (5) Groundskeeper Tractor Mower (1) Support Services Aide (1)

STORM WATER MANAGEMENT 001-7015

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Colorino Full Time	620 540	¢40.500	#40.500	0.40.000
Salaries Full Time	\$38,516	\$40,599	\$40,599	\$42,863
Personnel Services	38,516	40,599	40,599	42,863
City FICA	2,203	2,312	2,312	2,428
City Medicare	515	541	541	568
City TCG Retirement	1,926	2,030	2,030	2,143
City Health Insurance	5,732	6,433	6,433	7,295
Worker's Compensation	139	126	126	133
Personnel Services - Benefits	10,515	11,442	11,442	12,567
Office Supplies	1,060	2,500	2,500	2,500
Office Fixtures	356	3,500	3,500	0
Supplies - General	1,416	6,000	6,000	2,500
Miscellaneous Supplies	858	2,000	2,000	200
Supplies - Miscellaneous	858	2,000	2,000	200
Communications	1,317	1,500	1,500	1,500
Advertising / Professional	2,130	5,000	5,000	2,500
Uniforms	484	600	600	600
Dues, Memberships & Subscription	100	900	900	900
Registration, Travel & Training	5,690	5,000	5,000	7,000
Services & Charges - General	9,721	13,000	13,000	12,500
Maintenance – Softwre	0	1,500	1,500	1,500
Maint & Vehicle Repairs	2,285	2,500	2,500	2,500
Fuels & Lubricants	2,812	3,530	3,530	3,130
Services & Charges - Main	5,097	7,530	7,530	7,130
Interlocal Agreement	16,900	16,000	16,000	16,000
Miscellaneous	507	4,000	4,000	1,000
Services & Charges - Miscellaneous	17,407	20,000	20,000	17,000
STORM WATER MANAGEMENT				
TOTALS	\$83,530	\$100,571	\$100,571	\$94,760

Harlingen's Storm Water Pollution Prevention Program (SWP3)

In response to the 1987 amendments to the Federal Clean Water Act of 1972, the EPA initiated a two-phased approach to protect the U.S. water supply and natural areas by mandating a substantial reduction in polluted storm water run-off. In 1990, all municipalities with populations of 100,000 or more were required to begin regulating construction and industrial activities to reduce such discharges. These "Phase 1" cities received discharge permits from the EPA that described, in detail,

the methods the individual municipalities would administer and enforce to meet the EPA mandates.

In 1999, the EPA expanded into "Phase 2" by requiring municipalities with populations under 100,000 to meet similar requirements. The Texas Commission of Environmental Quality (TCEQ) regulates these Phase 2 cities in Texas; Harlingen is a Phase 2 city. The City of Harlingen has been participating with a task force of other Valley cities, headed by Texas A&M University-Kingsville (TAMUK), to meet these Phase 2 requirements. In early 2008, and with the assistance of the task force, the City submitted a permit application to the TCEQ outlining the methods proposed to reduce pollution into the storm water system. The permit was approved in December 2008.

Harlingen's SWP3 permit does not nor does it intend to address flooding issues. Flooding issues are addressed in other planning documents designed specifically to deal with that issue. The City's SWP3 permit requires Harlingen to address the following:

Public Education and Outreach (presentations at schools/service organizations, etc.) Public Involvement/Participation (Earth Day activities, etc.) Illicit Discharge Detection and Elimination (Code Enforcement) Construction Site Run-off Controls (probably the biggest impact) Post Construction Storm Water Management Pollution Prevention/Good Housekeeping for Municipal Operations.

PROGRAM GOALS

The department mission statement is to provide a better quality of life by promoting a healthy, safer environment through education, community involvement and awareness as well as protecting our natural resources from environmental disrepair for the citizens of Harlingen and surrounding communities by utilizing federal, state, and local environmental laws.

The annual departmental responsibilities are as follows:

Continue evaluating and updating City Ordinances pertaining to Stormwater, Pollution and Recycling.

Provide assistance, information and training to potential developers and City Employees on Stormwater Best Management Practices / Enforcement

Continue inspecting all City outfalls for any illegal connections.

Inspect all Residential and Commercial Construction to make sure they are following City and State regulations pertaining to TXR150000 and TXR040000 permits.

Review all plans as they pertain to City's Stormwater Plan (SWP3).

Evaluate and revise Cities TXR040000 permit (SWP3) as deemed necessary.

Continue updating City Maps with information on City property and it's affect on our Stormwater Prevention Plan.

Keep Environmental Services Department along with other pertinent Departments updated and trained on State and Federal Regulations as they pertain to our City Stormwater Permit.

OBJECTIVES FOR 14-15

- Continue cross-training with other Departments pertaining to Training and Stormwater Enforcement
- Find funding through grants and proposed Stormwater fee to purchase equipment to monitor Arroyo Colorado
- Continue with training for contractors in regards to Stormwater Best Management Practices as laid out by the State and Federal Government.
- Continue Enforcement of Tire Ordinance (11-60).
- Work with the Texas Commission on Environmental Quality (T.C.E.Q) on informing the General public along with Contractors on existing State regulations and laws as it pertains to the new (TXR040000 / SWP3) Stormwater Pollution.
- Engage with the public, contractors and city personnel on new objectives from our new State Permit (TXR040000) through Public involvement and participation.
- Member of the Valley Environmental Summit Group (Vice-President), continue working with Texas Commission on Environmental Quality (T.C.E.Q.) along with other entities on annual Environmental Conference as it pertains to our Annual Report to the State, to be held at the Brownsville Convention Center.
- Member of I.B.W.C. Citizens group (Co-Chair); helping the group get the word out on the function of the I.B.W.C. and it's roll on the ARROYO COLORADO and RIO GRANDE RIVER and how it affects our Environment and future water use as it pertains to our annual report to the state

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS

	ACTUAL	ESTIMATE	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS			
ENVIRONMENTAL VIOLATION	41	98	60
STORMWATER HOTLINE CALLS RESIDENTIAL PLAN REVIEW AND	312	240	271
INSPECTIONS COMMERCIAL PLAN REVIEW AND	298	113	163
INSPECTIONS	185	27	78
RE-OCCUPANCY INSPECTIONS	0	59	59
PUBLIC INVOLVEMENT TRAINING CLASSES FOR DEPARTMENT AND OTHER	17	8	10
DEPARTMENTS	14	12	13

AUTHORIZED PERSONNEL

Environmental Services Coordinator Fringe Benefits

_	FY 13-14	FY 14-15	APPROVED
	1	1	\$42,863
_			12,567
Total	-1	1	\$55,430

STORM WATER MANAGEMENT

Environmental Services Coordinator (1)

BUILDING INSPECTION 001-7305

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Octobra Full Time	0400 440	6040.007	0040.007	6004 000
Salaries Full Time	\$189,146	\$218,267	\$218,267	\$231,866
Salaries Part Tiem	7,863	72	72	0
Travel Pay Personnel Services	<u>72</u> 197,081	218,339	218,339	231,866
reisonnel Services	197,001	210,339	210,339	231,600
City FICA	11,749	13,043	13,043	13,708
City Medicare	2,748	3,051	3,051	3,206
City TMRS	13,770	13,886	13,886	14,227
City TCG Retirement	1,178	2,618	2,618	3,155
City Health Insurance	26,414	35,508	35,508	36,886
Worker's Compensation	1,599	1,550	1,550	1,646
Personnel Services - Benefits	57,458	69,656	69,656	72,828
Office Supplies	2,740	4,846	4,846	4,200
Office Equip/Furn Non Cap	2,572	4,000	4,000	4,000
Books, Magazines, & Papers	1,655	2,500	2,500	2,500
Supplies - General	6,967	11,346	11,346	10,700
Miscellaneous Supplies	941	1,000	1,000	1,000
Supplies - Miscellaneous	941	1,000	1,000	1,000
Utilities / Communications	2,726	2,986	2,986	4,500
Advertising	827	400	400	400
Laundry & Uniform Service	1,426	2,000	2,000	2,000
Equipment Rental/Lease	454	500	500	500
Dues, Memberships, & Subs.	165	1,000	1,000	1,000
Registration, Travel, & Training	2,775	7,200	7,200	6,200
Small Claims - Unfunded	0	1,000	1,000	1,000
Contract Labor	4,963	1,008	1,008	0
Services & Charges - General	13,336	16,094	16,094	15,600
Main Furniture & Equipment	43	0	0	500
Maintenance - Software	2,800	2,288	2,288	3,000
Internal Service Charges	4,035	3,500	3,500	3,500
Fuel	11,623	13,000	13,000	13,000
Services & Charges-Maintenance	18,501	18,788	18,788	20,000
BUILDING INSPECTION TOTALS	\$294,284	\$335,223	\$335,223	\$351,994

Building Inspections is a division of the Planning and Development Department. The primary purpose of the division is to ensure that buildings within the City limits are constructed safely and in compliance with all applicable codes and

ordinances. In addition, the division assists in monitoring the use of buildings in each zoning district to ensure compliance with zoning ordinances.

PROGRAM GOAL

Promote and protect the health, safety, and welfare of citizens by ensuring that proper procedures and codes are followed in building construction projects throughout the City; provide guidance to the development community by administering building codes and assisting in the implementation of the Zoning Ordinance; communicate with contractors and citizens of Harlingen regarding new and most current building codes. To promote professional growth by providing adequate training to employees in an effort to stay up to date with the latest issues affecting building construction.

OBJECTIVES FOR 14-15

- Coordinate inspections procedures with the Fire Prevention, Planning and Zoning, Health, Engineering, Environmental, and Code Enforcement Departments to provide better customer services.
- Provide the means for staff to continue on their education to stay current with certification requirements.
- Continue working and updating the WebQA permitting system.
- Work with contractors, engineers, architects, and design professionals on the design transition to the new adopted 2012 International Codes adopted.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

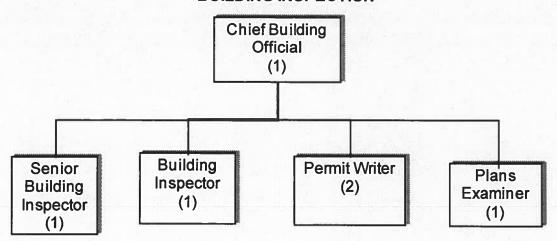
PERFORMANCE INDICATORS

I ERI ORMANOE INDICATORO	ACTUAL	COTIMATED	ECTIMATED
	ACTUAL FY 12-13	ESTIMATED FY 13-14	ESTIMATED FY 14-15
EFFECTIVENESS	77.12.10		111110
Building Permits Sold	4,549	4,035	4,050
Inspections Conducted	3,577	5,342	5,395
Customer Service Calls	15,600	15,600	15,650
Plans Reviewed	334	484	490
Reports on Permits	38	40	40
EFFICIENCY COSTS			
Inspections Conducted	\$14.89	\$15.05	\$15.20
Plans Reviewed	\$14.93	\$15.38	\$15.53
Customer Service Calls	\$2.33	\$2.35	\$2.37
Reports on Permits	\$13.38	\$13.51	\$13.65
OUTPUT REVENUES			
Permits sold	\$489,523	\$436,823	\$441,191

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Chief Building Official		1	1	\$56,498
Senior Building Inspector		1	1	47,156
Building Inspector		1	1	36,351
Plans Examiner		1	1	32,719
Permit Writer		1	2	59,142
Fringe Benefits				72,828
	Total	6	6	\$304,694

BUILDING INSPECTION



ENVIRONMENTAL HEALTH

ENVIRONMENTAL HEALTH 001-7205

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$167,814	\$188,797	\$188,797	\$198,900
Overtime	2,003	4,154	4,154	3,269
Car Allowance	3,989	3,989	3,989	3,989
Travel Pay	220	300	300	300
Personnel Services	174,026	197,240	197,240	206,458
City FICA	10,385	11,735	11,735	12,500
City Medicare	2,429	2,744	2,744	2,923
City TMRS	8,275	8,961	8,961	9,495
City TCG Retirement	3,519	4,494	4,494	4,726
City Health Insurance	17,339	24,159	24,159	P
Worker's Compensation	1,052	980		24,698
Personnel Services - Benefits	42,999	53,073	<u>980</u> 53,073	<u>1,031</u> 55,373
Office Supplies	2.000	3,320	2 220	4 200
	2,998		3,320	4,300
Office Equip/Furn Non Cap	1,186	1,860	1,860	850
Chemicals & Medical Supplies Supplies - General	7,605 11,789	7,800 12,980	7,800 12,980	9,800 14,950
Missellana sus Counties	4.070			
Miscellaneous Supplies Supplies - Miscellaneous	1,872 1,872	2,400 2,400	2,400 2,400	2,400 2,400
Utilities / Communications	2.400	2 020	2.000	0.455
	2,498	3,630	3,630	3,455
Laundry & Uniform Service	1,374	1,500	1,500	1,500
Equipment Rental / Lease	1,579	320	320	2,100
Vehicle & Radio Rental	0	600	600	375
Radio User Fee	0	600	600	600
Dues, Memberships & Subscriptions	232	475	475	475
Registration, Travel & Training	2,463	2,500	2,500	2,500
Contract Labor	9,143	0	0	0
Services & Charges - General	17,289	9,625	9,625	11,005
Maintenance - Furniture Equip.	43	0	0	0
Maintenance - Miscellaneous Equip.	267	200	200	200
Internal Service Charges	4,214	3,750	3,750	3,000
Fuel	8,592	8,500	8,500	7,500
Services & Charges - Maint.	13,116	12,450	12,450	10,700
Miscellaneous	12	0	0	0
Services & Charges - Miscellaneous	12	0	0	0
ENVIRONMENTAL HEALTH	12			

The City of Harlingen Environmental Health Department is under the direction of the Environmental Health Director and is staffed by one Senior Health Inspector, two Health Inspectors and one Executive Secretary. The Environmental Health Department promotes safe food handling practices through education and enforcement of the City's adopted Texas Food Establishment Rules (TFER) that require close monitoring of all eating and drinking establishments through on-site inspections. Emphasis is placed on educating restaurant owners/managers and employees on the importance of proper food safety practices. Additionally, the Environmental Health Department investigates reported food-borne illnesses and unsanitary conditions received from the general public. Furthermore, the department larvicides and adulticides for vector control by utilizing (ULV) ultra low volume mosquito fogging equipment.

PROGRAM GOAL

To promote proper food safety practices through education and enforcement of the City's adopted Texas Food Establishment Rules. Promote professional growth by providing adequate training to employees in an effort to stay up-to-date on the latest issues affecting food service sanitation and public health. Utilize the mosquito-fogging equipment as needed throughout the year to combat vector-borne type diseases.

OBJECTIVES FOR FY 14-15

- Provide retail food service inspections utilizing the IFA (inspection frequency assessment) questionnaire based on risk factors at each eating and drinking establishment.
- Inspect each permitted temporary food vendor function.
- Continue mosquito control program through the effective use of city equipment and resources.
- Complete required continuing education units (CEUs) to maintain all state required certifications for Environmental Health Inspectors relating to the use of mosquito equipment and chemicals.
- Stay current with the latest information and training regarding proper food service sanitation.
- Provide training sessions upon request to restaurant owners, managers, and employees on the importance of food safety.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

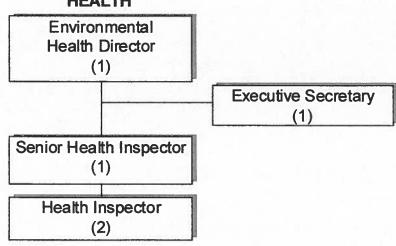
PERFORMANCE INDICATORS

	ACTUAL	ACTUAL	PROPOSED
EFFECTIVENESS	FY 12-13	FY 13-14	FY 14-15
Retail Food Establishment Inspections	1,667	1,563	1,500
Temporary Food Vendor Inspections	630	566	550
Est. Complaint Investigations	104	165	150
TOTALS	2,401	2,294	2,200
Vector Control, Spraying Hrs. EFFICIENCY	103	48	50
Food Establishment Inspections	\$88.45	\$100.31	\$109.28
Temporary Food Vendor Inspections	\$88.45	\$100.31	\$109.28
Complaint Investigations	\$88.45	\$100.31	\$109.28
Vector Control OUTPUT	\$88.45	\$100.31	\$109.28
Food Permits Issued	694	694	600
Food Permit Revenue	\$54,505	\$54,505	\$54,500
Reimbursements	\$1,339	\$1,339	\$500
TOTALS	\$55,844	\$55,844	\$55,000

AUTHORIZED PERSONNEL

	FY 1	3-14	FY 14-15	APPROVED
Environmental Health Director	1		1	\$72,574
Senior Health Inspector	1		1	34,784
Health Inspector	2	2	2	62,251
Executive Secretary	1	4 V	1	29,292
Overtime				3,269
Car Allowance				3,989
Fringe Benefits	<u> </u>	2		55,373
	Total 5	5	5	\$261,531

HEALTH



UTHSCSA GRANT 001-7207

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$0	\$45,147	\$45,147	\$29,241
Personnel Services	0	45,147	45,147	29,241
City FICA	0	2,709	2,709	1,813
City Medicare	0	1,806	1,806	424
City TCG Retirement	0	6,515	6,515	1,462
City Health Insurance	0	0	0	4,435
Worker's Compensation	0	0	0	91
Personnel Services - Benefits	0	11,030	11,030	8,225
Office Supplies	0	0	0	1,000
Office Equip/Furn-Non Cap	0	5,483	5,483	2,000
Supplies - General	0	5,483	5,483	3,000
Miscellaneous Supplies	0	3,200	3,200	0
Supplies - Miscellaneous	0	3,200	3,200	C
Utilities / Communications	0	0	0	748
Professional Services	0	250	250	0
Registration, Travel & Training	0	4,500	4,500	1,000
Mileage Reimbursement	0	0	0	1,800
Services & Charges - General	0	4,750	4,750	3,548
Miscellaneous	0	15,925	15,925	50,284
Services & Charges - Misc.	0	15,925	15,925	50,284
UTHSCSA GRANT TOTALS	\$0	\$85,535	\$85,535	\$94,298

UT HEALTH SCIENCE CENTER SAN ANTONIO (UTHSCSA) GRANT 001-7207

Staffed by one (1) Community Health Worker (CHW) under the direction of the Environmental Health Director, the CHW will carry out the following activities in the City: participate in monthly face-to-face meetings and seminar organized by the programs specific for the CHW, participate in planning meetings, CHW will reach 230 participants with at least 2 components as defined by the implementation plan and document in tracking software. CHW will implement environmental change, support increased physical activity particularly reaching low-income community residents and provide documentation of before and after photos and use information in an evaluation report.

PROGRAM GOALS

Promote health and wellness activities through educational presentations and physical activity demonstrations to City citizens.

OBEJCTIVES FOR FY14/15

- Demonstrate physical activities to City citizens.
- Conduct health and wellness education presentations.
- Disseminate wellness information and provide demonstrations.
- Participate in monthly staff meetings and trainings as required by UTHSCSA Program Manager.
- Collect, track and monitor health data on 230 participants.

PERFORMANCE INDICATORS	ACTUAL	PROPOSED
	FY 13-14	FY 14-15
EFFECTIVENESS		
Physical Activities	136	12,250
Health Education Presentations	21	160
Wellness Information Dissemination Trainings	13	130
Monthly Staff Meetings RE: Program Updates	7	150
TOTALS	177	12,690
EFFICIENCY		
Physical Activities	\$425.95	\$6.43
Health Education Presentations	\$425.95	\$6.43
Wellness Information Dissemination Trainings	\$425.95	\$6.43
Monthly Staff Meetings RE: Program Updates	\$425.95	\$6.43
OUTPUT		
Number of Participants	10,142	10,142

ANIMAL CONTROL 001-7210

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$106,206	\$117,048	\$117,048	\$116,368
Overtime	2,380	3,966	3,966	4,076
Travel Pay	36	100	100	100
Personnel Services	108,622	121,114	121,114	120,544
City FICA	6,645	7,027	7,027	7,343
City Medicare	1,554	1,644	1,644	1,717
City TMRS	4,470	4,584	4,584	4,801
City TCG Retirement	3,041	3,324	3,324	3,504
City Health Insurance	14,159	15,892	15,892	17,745
Worker's Compensation	3,214	3,301	3,301	3,457
Personnel Services - Benefits	33,083	35,772	35,772	38,567
Office Supplies	996	1,200	1,200	1,200
Office Equip/Furn-Non Cap	311	1,085	1,085	850
Chemicals & Medical Supplies	231	550	550	550
Educational & Recreation	0	100	100	100
Supplies - General	1,538	2,935	2,935	2,700
Miscellaneous Supplies	4,489	4,600	4,600	9,600
Supplies - Miscellaneous	4,489	4,600	4,600	9,600
Utilities / Communications	1,939	2,560	2,560	2,560
Utilities / Electricity	16,309	17,000	17,000	17,000
Utilities / Other	16,745	14,900	14,900	14,900
Advertising	998	900	900	900
Laundry & Uniform Service	1,720	1,800	1,800	2,000
Vehicle & Radio Rental	0	600	600	300
Radio User Fee	0	480	480	480
Dues, Memberships & Subscriptions	200	200	200	200
Registration, Travel & Training	3,384	6,000	6,000	8,500
Services & Charges - General	41,295	44,440	44,440	46,840
Maintenance Miscellaneous Equip.	2,829	3,900	3,900	1,600
Internal Service Charges	6,784	5,349	5,349	5,000
Fuel	16,545	15,316	15,316	16,000
Services & Charges - Maint.	26,158	24,565	24,565	22,600
Miscellaneous	133,202	135,055	135,055	135,005
Services & Charges - Misc.	133,202	135,055	135,055	135,005
Miscellaneous - Equipment	0	10,314	10,314	O
Capital Outlay	0	10,314	10,314	0
ANIMAL CONTROL TOTALS	\$348,387	\$378,795	\$378,795	\$375,856

The Animal Control Division is staffed by one (1) Senior Animal Control Officer and three (3) Animal Control Officers under the direction of the Environmental Health Director. The staff is responsible for the enforcement of the City's Animal Control Ordinances and Texas Health and Safety Laws to promote responsible pet ownership by educating the public and visiting with the various schools. The staff works closely with the Humane Society of Harlingen for the effective and proper monitoring of cats and dogs that are involved in bite incidents and impounded at the City's Animal Shelter. Animal Control Officers respond to citizen concerns on a daily basis regarding stray and or vicious animals and investigate reports of possible cruelty to animal cases in cooperation with the Harlingen Police Department. The Animal Control Officers also respond to bee call complaints, eradicate and or determine disposition to correct the problem. Animal Control Officers are also responsible for removal of dead animal carcasses from private and public property and for patrolling and capture of stray animals throughout the city limits.

PROGRAM GOAL

Primary program goal is conveying to the public the importance of responsible pet ownership through education and enforcement of the City's Animal Control Ordinances and State Health and Safety Laws. The importance of having pets vaccinated against the rabies virus by sponsoring annual citywide rabies and vaccination clinics in cooperation with local veterinarians at a minimal cost to the public. The Animal Control Program maintains a good working relationship with the Humane Society of Harlingen in the operation of the City's Animal Shelter.

OBJECTIVES FOR FY 14-15

- Sponsor an annual rabies clinic program at city owned park grounds for easy access to the public.
- Maintain current knowledge of updated rules and regulations affecting Animal Control as provided by the Texas Department of State Health Services and other organizations.
- Maintain a good working relationship with the Humane Society of Harlingen in the operation of the City's Animal Shelter by attending scheduled meetings.
- Comply with applicable State Regulations pertaining to the City's Animal Shelter by facilitating quarterly meetings with the Animal Shelter Advisory Committee.
- Promote professionalism within the Department by attending training workshops and maintaining all certifications such as "Basic Animal Control Officers" and "Euthanasia Training" for all Animal Control Officers.
- Respond to all after hour emergency calls within one (1) hour.
- Comply with Texas Commission on Environmental Quality requirements for Opacity readings on Incinerator BL 800.

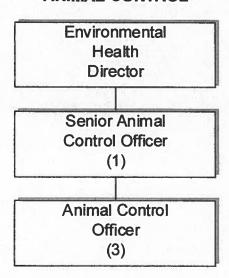
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERFORMANCE INDICATORS	ACTUAL FY 12-13	ACTUAL FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Animal Control Calls	12,509	10,914	11,000
After hour calls	158	135	145
Bite Cases	131	140	135
Bee calls	214	90	150
TOTALS	13,012	11,279	11,430
EFFICIENCY			
Animal Control Calls	\$26.22	\$32.21	\$32.00
After hour calls	\$26.22	\$32.21	\$32.00
Bite Cases	\$26.22	\$32.21	\$32.00
Bee calls	\$26.22	\$32.21	\$32.00
OUTPUT			
Revenue from dog licenses	\$12,667	\$10,142	\$10,142

AUTHORIZED PERSONNEL

	_	FY 13-14	FY 14-15	APPROVED
Senior Animal Control Officer		1	1	\$32,924
Animal Control Officer		3	3	83,343
Overtime				4,076
Travel Pay				100
Fringe Benefits				38,567
	Total	4	4	\$159,011

ANIMAL CONTROL



VITAL STATISTICS 001-2210

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
				11 (21 (11))
Salaries Full Time	\$77,511	\$78,021	\$78,021	\$81,037
Salaries Part Time	8,552	8,791	8,791	8,791
Travel Pay	36	0	0	0
Personnel Services	86,099	86,812	86,812	89,828
City FICA	5,220	5,260	5,260	5,384
City Medicare	1,221	1,230	1,230	1,259
City TMRS	3,047	3,230	3,230	3,334
City TCG Retirement	2,181	1,972	1,972	2,074
City Health Insurance	11,792	16,213	16,213	15,822
Worker's Compensation	310	269	269	279
Personnel Services - Benefits	23,771	28,174	28,174	28,152
Office Supplies	3,123	3,200	3,200	3,200
Office Equip/Furn Non-Capital	1,639	3,721	3,721	1,000
Supplies - General	4,762	6,921	6,921	4,200
Miscellaneous Supplies	9,509	6,929	6,929	8,450
Supplies - Miscellaneous	9,509	6,929	6,929	8,450
Utilities / Communications	1,618	1,925	1,925	1,925
Equipment Rental/Lease	2,352	2,100	2,100	3,500
Dues, Memberships, & Subs	0	140	140	140
Registration, Travel & Training	2,853	1,930	1,930	1,930
Services & Charges - General	6,823	6,095	6,095	7,495
Maintenance - Furniture &				
Equipment	1,300	1,300	1,300	1,300
Maintenance - Software	1,909	2,177	2,177	1,977
Services & Charges - Maintenance	3,209	3,477	3,477	3,277
Miscellaneous	3,442	5,133	5,133	5,133
Services & Charges - Miscellaneous	3,442	5,133	5,133	5,133
VITAL STATISTICS TOTALS	\$137,615	\$143,541	\$143,541	\$146,535

Staffed by one (1) Local Registrar, two (2) Deputy Registrars and one (1) part-time clerk, under the direction of the Environmental Health Director; the Vital Statistics is responsible for reviewing, recording, and filing birth, death, and fetal certificates submitted by hospitals, birthing centers, midwives, and funeral directors. The department also records changes of amendments, adoptions, and paternity on certificates sent from the state. The division provides certified copies of birth and

death certificates to the general public, prepares a daily report of monies collected and certificates issued and prepares a monthly report for the State. In addition, staff members are certified annually by the Office of the Attorney General to process acknowledgment of paternity legal forms.

PROGRAM GOALS

Provide efficient public service in the areas of Vital Statistics to all the citizens of Cameron County and the State of Texas.

OBJECTIVES FOR FY 14-15

- Keep current on changes and new directives issued by the Texas Vital Statistics.
- Provide funeral directors, hospitals, and birthing centers with updated information on how to properly prepare and complete certificates for filing as required by the Texas Vital Statistics.
- Continue entering date of birth records from prior years on the computer by the deputy registrar and send death and fetal records to the State Office in a more timely and accurate manner.
- Complete all necessary requirements to be awarded the annual "5 Star Award" by the Texas Vital Statistics.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Maintain accurate Vital Statistics Records and provide copies to our customers upon request as per State Regulations.

PERFORMANCE INDICATORS

	ACTUAL FY 12/13	ACTUAL FY 13/14	PROPOSED FY 13/14
EFFECTIVENESS			
Birth Certificates Recorded	3,404	3,400	3,450
Birth Cards issued	3,327	2,218	1,000
Birth Certificates issued	4,867	6,692	5,000
TOTALS	11,598	12,310	9,450
Death Certificates Recorded	1,154	1,050	1,000
Death Certificates issued	2,954	2,845	3,000
TOTALS	4,108	3,895	4,000
Laminated Cards Issued	6,524	7,380	6,000
Burial Transit Permits Issued	452	422	400
TOTALS	22,682	24,007	19,850

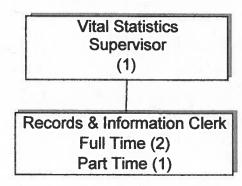
	ACTUAL	ACTUAL	PROPOSED
	FY 12/13	FY 13/14	FY 14/15
EFFICIENCY			
Birth Certificates	-\$3.11	-\$3.04	-\$2.92
Death Certificates	-\$3.11	-\$3.04	-\$2.92
Laminated Cards	-\$3.11	-\$3.04	-\$2.92
Burial Transit Permits	\$0.00	-\$3.04	-\$2.92
OUTPUT			
Rev. from Birth & Death Certificates	\$206,127.00	\$211,681.00	\$200,000.00
Revenue from Searching Fees	\$23.00	\$21.00	\$100.00
Revenue from Notary Fees	\$110.00	\$40.00	\$300.00
Burial Transit Permits	\$4,915.00	\$4,840.00	\$4,000.00
TOTAL REVENUE	\$211,175	\$216,582	\$204,000

^{*} The figure shown is being estimated due to State BVS filing of records based on calendar year period.

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Vital Statistics Supervisor	1	1	\$39,551
Records & Information Clerk	2	2	41,486
Records & Information Clerk Part Time	11	1	8,791
Fringe Benefits			28,152
Total	4	4	\$117,980

VITAL STATISTICS



PUBLIC WORKS

PUBLIC WORKS ADMINISTRATION 001-5001

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$125,852	\$132,371	\$132,371	\$139,532
Travel Pay	36	0	0	0
Personnel Services	125,888	132,371	132,371	139,532
City FICA	7,807	7,712	7,712	7,819
City Medicare	1,841	1,929	1,929	2,008
City TMRS	6,682	7,350	7,350	7,844
City TCG Retirement	2,289	2,411	2,411	2,534
City Health Insurance	12,768	14,330	14,330	16,096
Worker's Compensation	467	422	422	446
Personnel Services - Benefits	31,854	34,154	34,154	36,747
Office Supplies	1,616	1,765	1,765	2,000
Office Equip/Furn. Non-Capital	0	0	0	615
Supplies - General	1,616	1,765	1,765	2,615
Miscellaneous Supplies	618	600	600	600
Supplies - Miscellaneous	618	600	600	600
Utilities / Communications	1,547	1,600	1,600	4,852
Equipment Rental/Lease	4,942	6,126	6,126	5,650
Vehicle & Radio Rental	0	300	300	150
Radio User Fee Dues, Memberships &	0	240	240	120
Subscriptions	0	315	315	155
Registration, Travel & Training	1,224	2,000	2,000	1,500
Employee Mileage Reimbursement	86	500	500	500
Services & Charges - General	7,799	11,081	11,081	12,927
Maintenance - Furniture & Equipment	0	300	300	300
Services & Charges - Maintenance	0	300	300	300
		300	300	300
PUBLIC WORKS ADMINISTRATION				
TOTAL	\$167,775	\$180,271	\$180,271	\$192,721

Public Works Administration is responsible for directing the day-to-day operations of all divisions of the Public Works Department. Assistance is provided to various city departments and private developers to promote development within the City. The department also contracts with private engineering and architectural firms for construction services as needed. Staff also responds' to citizen complaints related to all divisions of the Public Works Department.

PROGRAM GOAL

Continue providing assistance to other departments, engineers, and contractors with the development of public or private projects to ensure compliance with city requirements. Provide assistance to the general public in matters relating to street right-of-way, roadway improvements, and subdivision requirements. Handle complaints pertaining to Public Works in an expedient manner.

OBJECTIVES FOR 14-15

- Work with the general public to address areas of concern related to the City's infrastructure
- Develop and administer all departmental budgets
- Acquire the necessary Right-of-Way for public infrastructure projects.
- Construct a caliche road along Lamb Street from Ed Carey to the west.
- Direct the completion of the Bass Pro Drive West extension Improvement Project
- Direct the completion of the 2014/15 General Fund Overlay Projects
- Direct the completion of the "M" Street Sidewalk Improvement Project
- Direct the completion of the 2014/15 CDBG Street Overlay Project
- Update the Emergency Operations Manual
- Request CDBG funds to construct the "D" Street Drainage improvements
- Request CDBG funds to construct the "M" Street sidewalk project
- Request CDBG funds to overlay/reconstruct Wilson Road from Commerce to Expressway
- Continue monitoring of performance based benchmarks for departments
- Direct the day-to-day operations of all Public Works Departments including Public Buildings to insure goals and objective are met

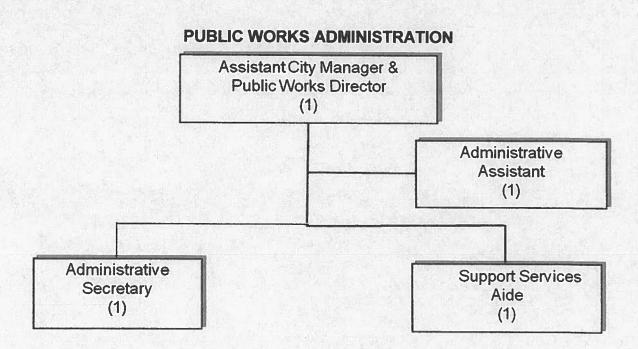
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS

	ACTUAL	PROJECTED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS			
Contracts maintained	15	17	18
Population served	65,679	65,679	65,679
EFFICIENCY			
Cost per capita	\$2.55	\$2.74	\$2.88
OUTPUT			
Number of contracts maintained	15	17	18

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Assistant CM & Public Works Director	1	1	\$131,619
Administrative Assistant	1	1	46,087
Administrative Secretary	1	1	28,337
Support Services Aide	1	1	22,343
Fringe Benefits			58,237
*Split Wages (50%)			(110,344)
Total	4	4	\$176,279



ENGINEERING 001-5005

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$215,823	\$234,508	\$234,508	\$221,190
Salaries Part Time	900	0	0	0
Overtime	0	524	524	523
Car Allowance	5,680	5,680	5,680	5,680
Travel Pay	43	0	0	0
Personnel Services	222,446	240,712	240,712	227,393
City FICA	13,307	14,410	14,410	13,482
City Medicare	3,112	3,370	3,370	3,153
City TMRS	6,315	6,658	6,658	6,958
City TCG Retirement	6,990	8,058	8,058	7,943
City Health Insurance	21,203	25,783	25,783	24,042
Worker's Compensation	1,227	1,124	1,124	1,099
Personnel Services - Benefits	52,154	59,403	59,403	56,677
Office Supplies	2,766	3,655	3,655	5,000
Office Equip/Furn Non Cap	2,493	0	0	1,200
Supplies - General	5,259	3,655	3,655	6,200
Miscellaneous Supplies	396	400	400	400
Supplies-Miscellaneous	396	400	400	400
Utilities / Communications	3,062	3,500	3,500	3,500
Professional Services	9,313	20,000	20,000	16,000
Advertising	379	0	0	0
Equipment Rental Lease	3,279	6,093	6,093	5,690
Vehicle & Radio Rental	0	150	150	225
Radio User Fee	0	360	360	240
Dues, Memberships & Subscriptions	594	800	800	800
Travel, Training, & Registration	1,974	7,000	7,000	6,000
Services & Charges - General	18,601	37,903	37,903	32,455
Maintenance Software	1,643	4,025	4,025	3,925
Internal Service Charges	1,370	2,200	2,200	2,200
Fuel Control of the C	3,382	2,750	2,750	3,000
Services & Charges - Maintenance	6,395	8,975	8,975	9,125
Miscellaneous	0	100	100	0
Services & Charges - Miscellaneous	0	100	100	0
ENGINEERING TOTALS	\$305,251	\$351,148	\$351,148	\$332,250

The Engineering Department is responsible for project management of all street construction and drainage projects. Staff reviews all subdivision and commercial plans and documents from private developers to insure compliance with drainage requirements and city ordinances. In addition, staff also designs and reviews construction plans for various city projects such as roadways and storm drainage systems. The City Engineer serves as an advisor to the Planning Commission and provides assistance to other City departments in resolving engineering problems.

PROGRAM GOAL

Promote responsible development by providing assistance to developers with respect to city drainage requirements and road construction standards. Work to protect the welfare of the community through strict compliance of responsible drainage system and road project design. Provide guidance for the welfare of the City in accordance with present and future needs. Provide efficiency and economy in the process of development, for convenience of traffic circulation and good civic design by enforcing adopted rules and standards.

OBECTIVES FOR 14-15

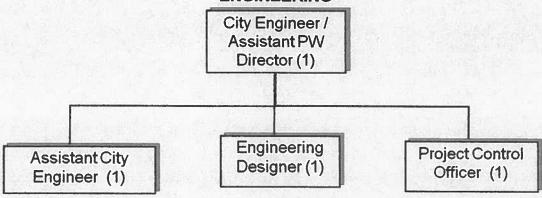
- Complete construction of the Brazil Road and Teege Road Improvement Project
- Complete construction of the Bass Pro Drive Roadway Extension Project
- Complete construction of the General Fund Street Overlay Project
- Complete construction of the CDBG Street Improvements (Overlay)
 Project
- Complete subdivision reviews within a reasonable timeframe
- Complete commercial plan reviews within a reasonable timeframe
- Complete the plans and specs to overlay all streets approved in the 2014-15 Street Improvement Program
- Develop maps for city projects as necessary
- Continue implementation of the speed hump installation program
- Update all ordinances related to "No Parking Zones"
- Continue inspection program to insure compliance with all city requirements with respect to capital projects and street improvement
- Submit grant application(s) for the 13th Street Drainage Ditch Improvement Project
- Submit grant application(s) for the Dixieland Ditch Improvement Project.
- Request funding from CDBG to overlay several streets within a qualified census tract.
- Request funding from CDBG to construct Phase I of the "D" Street Drainage Improvement Project.
- Request funding from CDBG to construct a new sidewalk along "M" Street
- Request funding from CDBG to overlay Wilson road from Commerce to the Expressway

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERFORMANCE INDICATORS

	ACTUAL FY 12-13	PROJECTED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Population served	65,679	65,679	65,679
Subdivision plans reviewed	99	82	80
Maps created	1,350	1,360	1,300
Commercial Plans reviewed	140	96	100
Inspections performed	617	692	600
EFFICIENCY			
Cost per capita	\$4.65	\$5.35	\$4.96
OUTPUT			
No. of subdivision plans reviewed	99	82	80
Maps developed	1,350	1,360	1,300
Commercial Plans Reviewed	140	96	100
Roadway & subdivision inspections	54	59	40
Capital project inspections	563	633	550
AUTHORIZED PERSONNEL	FY 13-14	FY 14-15	APPROVED
City Engineer/Assistant PW Director	Mr. 1411	1	\$100,754
Assistant City Engineer	1	1	68,119
Project Control Officer I	1	1	48,077
Engineering Designer	1	1	40,549
Engineering Technician	1	0	0
Overtime			523
Car Allowance			7,300
Fringe Benefits			65,293
Split Wages (30% & 15%)	e in the plant of the con-		(46,545)
Total	5	4	\$284,070

ENGINEERING



TRAFFIC SIGNAL MAINTENANCE 001-5010

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$103,174	\$112,066	\$112,066	\$117,012
Travel Pay	54	0	0	0
Personnel Services	103,228	112,066	112,066	117,012
City FICA	5,923	6,346	6,346	7,009
City Medicare	1,385	1,484	1,484	1,639
City TMRS	5,130	5,419	5,419	5,751
City TCG Retirement	2,073	2,366	2,366	2,440
City Health Insurance	20,447	25,045	25,045	22,432
Worker's Compensation	4,132	4,091	4,091	4,271
Personnel Services - Benefits	39,090	44,751	44,751	43,542
Office Supplies	86	350	350	350
Supplies - General	86	350	350	350
Miscellaneous Supplies	3,470	3,200	3,200	3,800
Supplies - Miscellaneous	3,470	3,200	3,200	3,800
Utilities / Communications	1,621	1,725	1,725	1,325
Utilities / Electricity	32,924	40,000	40,000	40,000
Advertising	311	0	0	0
Laundry & Uniform Service	949	1,000	1,000	1,000
Vehicle & Radio Rental	0	375	375	300
Radio User Fee	0	480	480	480
Dues, Memberships & Subscription	179	225	225	175
Registration, Travel, & Training	1,684	2,100	2,100	2,000
Small Claims - Unfunded	0	250	250	1,000
Services & Charges - General	37,668	46,155	46,155	46,280
Maintenance - Miscellaneous				
Equipment	18,599	18,500	18,500	12,000
Internal Service Charges	6,108	6,000	6,000	6,000
Fuel	12,698	14,500	14,500	14,500
Services & Charges - Maintenance	37,405	39,000	39,000	32,500
Miscellaneous Equipment	0	0	0	5,000
Capital Outlay	0	0	0	5,000
TRAFFIC SIGNAL MAINTENANCE	\$220,947	\$245,522	\$245,522	\$248,484

The Traffic Signal Maintenance Department performs routine maintenance and repairs of traffic signals and school flashers throughout the City. The department also performs traffic count studies of specific areas within the City to determine the need for additional traffic control devices. Staff also provides assistance to the general public, upon request, with the placement of "event banners" on traffic signal poles.

PROGRAM GOAL

Maintain all Traffic Signals and School Flasher throughout the city in operating condition. Enhance traffic circulation on our street systems by reducing signal and flasher downtime and continuously inspecting the operation of the system.

OBJECTIVES FOR 14-15

- Maintain school flashers in operating condition.
- Replace worn out LED traffic signal lights throughout the city.
- Purchase 3 new Uninterrupted Power Supply (UPS) systems to provide back-up power to our traffic signals at 3 major intersections.
- Continue repairs to traffic signal poles throughout the city.
- Replace worn out batteries at school flashers
- Respond to after hour system failures in a timely manner.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

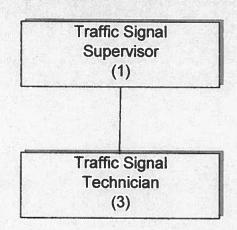
PERFORMANCE INDICATORS

	ACTUAL FY 12-13	PROJECTED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Population Served	65,679	65,679	65,679
Traffic Signals Maintained	89	89	89
School Flashing Beacons Maintained	105	109	109
Banners installed/removed	90	82	80
Traffic Count Studies Performed	32	37	40
EFFICIENCY			
Cost per capita	\$0.38	\$0.33	\$0.34
OUTPUT Traffic Signal/School Flasher			
Maintenance Calls	349	440	350
After hour Emergency calls	15	12	10
Banners installed/removed	90	82	80
Traffic Count Studies Performed	32	37	30

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Traffic Signal Supervisor		1	1	\$42,022
Traffic Signal Technician		3	3	74,990
Fringe Benefits				43,542
	Total	4	4	\$160,554

TRAFFIC SIGNAL MAINTENANCE



STREET MAINTENANCE 001-5015

CLASSIFICATION Salaries Full Time Overtime Travel Pay Personnel Services City FICA City Medicare City TMRS City TCG Retirement City Health Insurance	\$581,302 1,884 33 583,219 35,102 8,210 30,099	\$651,173 8,923 0 660,096	\$651,173 8,923 0 660,096	FY 14-15 \$681,059 9,171 0
Overtime Travel Pay Personnel Services City FICA City Medicare City TMRS City TCG Retirement	1,884 33 583,219 35,102 8,210	8,923 0 660,096	8,923 0	9,171 0
Travel Pay Personnel Services City FICA City Medicare City TMRS City TCG Retirement	33 583,219 35,102 8,210	660,096	0	0
Personnel Services City FICA City Medicare City TMRS City TCG Retirement	583,219 35,102 8,210	660,096		
City FICA City Medicare City TMRS City TCG Retirement	35,102 8,210		660,096	AND RESIDENCE AN
City Medicare City TMRS City TCG Retirement	8,210	00 000		690,230
City TMRS City TCG Retirement		39,669	39,669	41,194
City TCG Retirement	30 000	9,277	9,277	9,634
	50,033	31,695	31,695	33,492
City Health Insurance	11,087	14,071	14,071	14,646
	100,816	131,758	131,758	143,683
Worker's Compensation	47,679	48,391	48,391	50,596
Personnel Services - Benefits	232,993	274,861	274,861	293,245
Office Supplies	463	800	800	800
Office Equip/ Furn Non Capital	0	1,000	1,000	0
Chemicals & Medical Supplies	1,478	1,500	1,500	1,500
Street Materials	72,215	95,320	95,320	100,000
Equipment	0	3,495	3,495	0
Supplies - General	74,156	102,115	102,115	102,300
Miscellaneous Supplies	31,359	16,965	16,965	15,100
Supplies - Miscellaneous	31,359	16,965	16,965	15,100
Utilities / Communications	3,332	2,765	2,765	2,765
Street Lighting	732,854	700,000	700,000	710,000
Install New Lights	25,099	18,500	18,500	15,000
Laundry & Uniform Service	6,386	7,500	7,500	7,500
Equipment Rental/Lease	0,000	575	575	0,000
Vehicle & Radio Rental	0	2,850	2,850	2,250
Radio User Fee	0	3,600	3,600	3,600
Dues, Memberships & Subscription	376	380	380	350
Registration, Travel & Training	3,087	2,950	2,950	3,000
Small Claims - Unfunded	468	3,000	3,000	1,000
Services & Charges - General	771,602	742,120	742,120	745,465
Maintenance - Buildings	1,069	2,770	2,770	2,500
Maintenance - Miscellaneous Equipment	2,085	1,500	1,500	1,500
Internal Service Charges	146,411	145,924	145,924	150,000
Fuel	118,229	125,000	125,000	120,000
Services & Charges - Maintenance	267,794	275,194	275,194	274,000
Harlingen Irrigation	2,201	10,000	10,000	10,000
Miscellaneous	86,810	95,065	95,065	95,000
Services & Charges - Miscellaneous	89,011	105,065	105,065	105,000
Imprs Other than Bldgs.	22.400			
Imprs Other than Bidgs. Infrastructure Subdiv Contribution	23,486	0	0	0
	238,691	0	0	0
Infrastructure Contribution EDC	87,256	0	0	0 500
Miscellaneous Equipment Capital Outlay	0 349,433	0	0	62,562 62,562
STREET MAINTENANCE TOTALS	\$2,399,567	\$2,176,416	\$2,176,416	\$2,287,902

The Street Maintenance division of the Public Works Department is responsible for maintaining city streets in good condition and free of surface failures. City staff performs all street and drainage work necessary to provide for the safety and convenience of the traveling public. The department is also responsible for the installation and maintenance of city street name signs, regulatory signs, and pavement markings necessary to provide for good vehicle flow. This division also maintains approximately 257 miles of paved streets, 8 miles of open drain ditches and 53 miles of alleyways and 48 miles of sidewalks. Additional responsibilities include the construction of new sidewalks, drainage structures, and responding to all weather-related emergency and catastrophic events.

PROGRAM GOAL

Keep city streets and alleys in the best condition possible to a degree that will provide hazard free travel. Continue with the City's street overlay program to maintain city streets in acceptable condition. Keep drainage systems clear of obstacles to ensure proper drainage. Replace street name and regulatory signs to improve signage around the city. Install new traffic signs when approved by ordinance. Provide assistance to civic and non-profit organizations.

OBJECTIVES FOR 14-15

- Maintain approximately 257 miles of paved city streets in good condition.
- Maintain approximately 53 miles of alleys in good condition.
- Maintain approximately 48 miles of sidewalks in good condition.
- Prepare all roads in the 2013-14 Street Overlay Program for the application of asphalt.
- Maintain open drain ditches clear of debris and obstructions.
- Install drainage structures necessary to correct drainage problems.
- Extend the life of city streets by patching potholes throughout the city.
- Replace damaged street name signs throughout the city.
- Replace 200 regulatory signs throughout the city.
- Replace 200 street name signs.
- Continue our maintenance program to mow overgrown grass and weeds along city right-of-way.
- Repair street-cuts related to work performed by the HWWS department.
- Continue trimming tree limbs hanging into the city right-of-way.
- Request funding to purchase a small road paver to improve our ability to repair streets and alleys in a timely manner.
- Request funding to purchase a new bobcat loader with milling attachments to improve our ability to repairs streets and alleys.
- Continue our maintenance program to install approximately 10,000 linear feet of new thermo-plastic street crosswalks and directional arrows on city streets.
- Request the necessary funds to continue our pavement maintenance and crack seal more than 400,000 linear feet of asphalt.
- Re-grade over 71,000 linear feet of alleys.
- Re-grade over 27,000 linear feet of Caliche Roads.

- Clean and grade over 52,000 linear feet of Drain and road side ditches.
- Request 2 additional right-of-way maintenance employees to improve our ability to maintain ROW throughout the city.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

- Request 2 employees to mow, weed trim and clean up the City Right of Way to improve our ability to keep our city clean.
- Request 1 backhoe to improve our ability to keep our Road side ditches in good water flow condition.

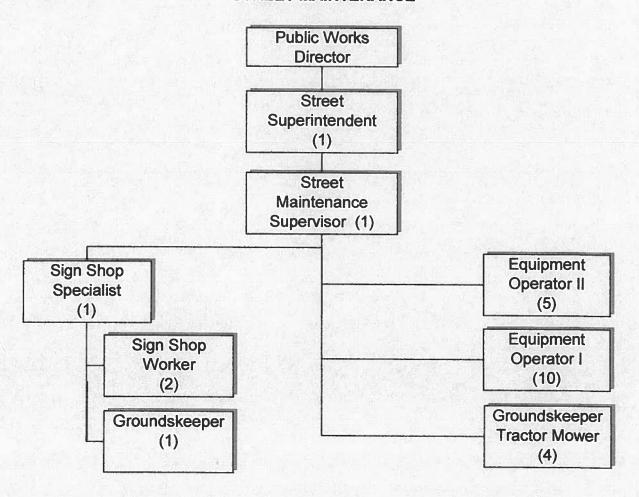
PERFORMANCE INDICATORS

PERIORIANOE INDIOATORS	ACTUAL FY 12-13	PROJECTED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Miles of city streets maintained	271	271	272
Miles of storm drains maintained	125	125	125
Miles of open drain ditches maintained	8	8	8
Miles of alleys maintained	66	82	82
Miles of sidewalks maintained	102	104	104
EFFICIENCY Cost per mile to maintain city			
infrastructure	\$6,798	\$6,165	\$6,228
OUTPUT			
Number of potholes repaired	3,527	3,711	3,800
Square yards of street cuts repaired	22,936	26,118	26,000
Linear ft of open drain ditches cleaned	51,829	101,451	100,000
Linear ft of open drain ditches mowed	448,491	269,102	400,000
Linear feet of alleys repaired Linear ft. of caliche roads	73,757	111,595	100,000
repaired/improved Linear ft. of concrete curb	32,178	34,165	34,000
repaired/replaced	3,279	4,790	3,000
Linear ft. of crosswalks	2,927	1,183	2,000
Linear ft. of road striping	23,570	21,575	22,000
Linear ft. of stop bars	1,909	462	1,500
Number of street names signs replaced	252	282	250
Number of regulatory signs replaced	301	215	200
Number of warning signs replaced	107	87	75
Miles of city streets overlaid	.5	2	2

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Streets Superintendent	1		\$61,919
Streets Maintenance Supervisor	1	1	36,622
Sign Shop Specialist	1	1	36,708
Sign Shop Worker	2	2	47,610
Equipment Operator II	5	5	144,621
Equipment Operator I	10	10	232,368
Groundskeeper	5	5	119,078
Overtime			9,171
Fringe Benefits			293,245
*Split Wages (6%)			2,132
Tota	al 25	25	\$983,475

STREET MAINTENANCE



STREET CLEANING 001-5016

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED
TO DESCRIPTION TO THE PROPERTY OF THE PROPERTY	1 1 12-13	F1 13-14	F1 13-14	FY 14-15
Salaries Full Time	\$133,207	\$145,168	\$145,168	\$151,886
Overtime	150	1,270	1,270	1,273
Personnel Services	133,357	146,438	146,438	153,159
City FICA	8,157	8,972	8,972	9,156
City Medicare	1,908	2,098	2,098	2,141
City TMRS	10,014	10,589	10,589	11,150
City TCG Retirement	639	996	996	1,045
City Health Insurance	19,514	25,967	25,967	29,150
Worker's Compensation	11,470	11,316	11,316	11,834
Personnel Services - Benefits	51,702	59,938	59,938	64,476
Laundry & Uniform Service	1,255	1,400	1,400	1,400
Vehicle & Radio Rental	0	300	300	300
Regis., Travel & Training	0	480	480	480
Services & Charges - General	1,255	2,180	2,180	2,180
Internal Service Charges	95,217	100,422	100,422	95,000
Fuel	49,260	50,000	50,000	55,450
Services & Charges-Maintenance	144,477	150,422	150,422	150,450
STREET CLEANING TOTALS	\$330,791	\$358,978	\$358,978	\$370,265

The Street Cleaning division of the Public Works Department is responsible for the maintenance of nearly 309 road miles of paved city streets. The department's three (3) street sweepers and one Vac-Truck are used to clean city streets and perform maintenance on storm sewer lines. The department performs maintenance and cleans nearly 309 road miles of city streets and over 125 miles of storm sewer lines throughout the city.

PROGRAM GOAL

Continue to improve our street sweeping operations through effective planning measures and use of available resources. Maintain the storm sewer systems clear of obstructions.

OBJECTIVES FOR 14-15

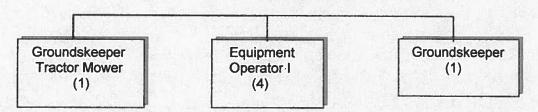
- Request funding to purchase a camera for use with our Vac-Truck to help locate problems within storm drainage lines.
- Utilize the department's street sweepers to maintain city streets
- Maintain the storm sewer system in good repair and free of obstructions.
- Keep storm sewer manholes and inlets clear of obstructions.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS

	ACTUAL	PROJECTED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS			
Miles of City & State Roads	322	322	324
Miles of Storm Drains	125	125	126
EFFICIENCY			
Cost per mile	\$1,027.30	\$1,114.84	\$1,128.57
OUTPUT			
Miles of streets swept with street			
sweepers	8,360	9,983	10,000
Linear ft of Storm lines flushed	264,038	356,934	300,000
Number of City Blocks of ROW mowed	11,953	11,313	11,000
Truck loads of tree limbs trimmed	338	318	330
AUTHORIZED PERSONNEL			
	FY 13-14	FY 14-15	APPROVED
Groundskeeper	1	1	\$19,623
Groundskeeper Tractor Mower	1	1	25,237
Equipment Operator I	4	4	107,026
Overtime			1,273
Fringe Benefits			64,476
Tota	1 6	6	\$217,635

STREET CLEANING



STREET CUT REPAIRS 001-5018

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Street Materials	\$25,744	\$30,000	\$30,000	\$30,000
Supplies General	25,744	30,000	30,000	30,000
STREET CUT REPAIRS TOTALS	\$25,744	\$30,000	\$30,000	\$30,000

The Street Cut Repairs division of the Public Works Department is incorporated within the Street Maintenance Department. This line item is simply to track the reimbursements from Harlingen Waterworks System to repair the street cuts done by their water and wastewater department.

PUBLIC BUILDINGS 001-7220

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED EV 44.45
			11113-14	FY 14-15
Salaries Full Time	\$447,304	\$487,890	\$487,890	\$501,905
Salaries Part Time	8,808	0	0	0
Overtime	4,922	7,263	7,263	8,245
Personnel Services	461,034	495,153	495,153	510,150
City FICA	27,241	29,204	29,204	29,803
City Medicare	6,370	6,830	6,830	6,970
City TMRS	29,781	30,373	30,373	32,102
City TCG Retirement	4,765	6,664	6,664	6,467
City Health Insurance	79,548	100,878	100,878	101,507
Worker's Compensation	16,353	15,626	15,626	16,349
Personnel Services - Benefits	164,058	189,575	189,575	193,198
Office Supplies	3,099	3,228	3,228	3,000
Office Equip/Furn. Non Cap	2,426	1,717	1,717	18,500
Chemicals & Medical Supplies	27,072	29,000	29,000	30,000
Supplies General	32,597	33,945	33,945	51,500
Miscellaneous Supplies	91,839	6,530	6,530	7 500
Supplies - Miscellaneous	91,839	6,530	6,530	7,500 7,500
Utilities/Communications	7,431	8,140	8,140	0.700
Utilities/Electricity	111,672	92,500	92,500	8,790
Utilities/Other	16,644	16,000	16,000	100,000
Professional Services	1,200	9,000	9,000	17,000
Advertising	0	1,000	1,000	2,000
Laundry & Uniform Services	1,608	4,000	4,000	1,000 4,000
Equipment Rental/Lease	964	0	4,000	
Vehicle & Radio Rental	0	825	825	0 675
Radio User Fee	0	1,200	1,200	1,200
Dues, Memberships, & Subs.	215	395	395	395
Regis., Travel, & Training	0	1,800	1,800	2,500
Employee Mileage Reimburse	90	0	0	2,300
Small Claims-Unfunded	0	1,000	1,000	1,000
Services & Charges - General	139,824	135,860	135,860	138,560
Maintenance-Buildings.	131,125	126,900	126,900	120,000
Gov't Uses of Muni Buildings	0	8,000	8,000	- 4 - C - N/ 2755-2850000
MaintFurniture & Equipment	0	250	250	10,000 200
MaintMisc. Equipment	Ö	500	500	
nternal Service Charges	6,376	8,000	8,000	500 7 500
Fuel	14,830	16,250	16,250	7,500 16,250
Services & Charges - Maint.	152,331	159,900	159,900	154,450

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Minallan	00.550			
Miscellaneous	86,553	84,940	84,940	84,740
Services & Charges - Misc.	86,553	84,940	84,940	84,740
Miscellaneous Equip. Non - Cap	0	8,032	8,032	0
Equipment - General	0	8,032	8,032	0
Improvement	144,281	119,000	119,000	59,000
Miscellaneous Equipment	0	968	968	7,000
Capital Outlay	144,281	119,968	119,968	66,000
PUBLIC BUILDINGS TOTALS	\$1,272,517	\$1,233,903	\$1,233,903	\$1,206,098

The Public Buildings Department is responsible for the maintenance of all City Owned buildings. Utilizing a work order program the department develops action plans to address potential equipment failures and deficiencies. Labor and technical assistance is provided to organizations and other city departments for special events/functions. Custodial and attendant services are also provided to customers renting city buildings for private and/or public functions. Other responsibilities include custodial services for city buildings, construction repair projects, plumbing installation and repairs, electrical installation and repairs, computer line installation, and remodeling of city buildings. The department also assists customers with the rental of City owned buildings for public and/or private functions.

PROGRAM GOAL

Maintain City owned buildings in an acceptable operating condition. Continue utilization of the departments work order system. Improve the response time to address all priority maintenance request and concerns. Improve professionalism within the department and increase the level of technical skills of all maintenance personnel by attending relevant training seminars. Provide prompt and courteous service to all customers interested in renting a City owned building for a public and/or private event/function.

OBJECTIVES FOR 14-15

- Promote safety and open communication amongst all employees.
- Promote safety and open communication amongst all employees.
- Respond to service requests within a reasonable time frame.
- Provide technical assistance and services to all departments
- Provide technical & labor services for the Feast of Sharing, Birding Festival,
 Arroyo Christmas Lighting, Cultural Arts Christmas Lighting Ceremony, etc...
- Provide assistance to Various City Departments with sound system and facility set up.
- Provide custodial and attendant services for all private and public functions held at city owned facilities.
- Promptly respond to all customer requests relating to building availability.

- Purchase a new floor scrubber for use at the Casa de Amistad
- Purchase a new floor scrubber for use at the new Police/Municipal Court Facility
- Replace HVAC roof top units at the City owned building located on Madison (Hgn Child Development Center)
- Continue replacement of defective HVAC VAV control boxes at the Public Library
- Request funding to replace the existing HVAC rooftop unit at Fire Station #3
- Request funding to replace an A/C roof top unit at the Casa de Amistad serving the lobby area
- Request funding to replace 2 rooftop A/C units at the Municipal Auditorium
- Request funding to replace 2 rooftop HVAC units at the city owned buildings located on Madison and Taylor (currently leased)
- Request funding to replace the existing Fire Alarm/Evacuation System at the Public Library
- Request funding to pressure wash and paint the exterior of the Public Library
- Request funding to install a new 200 KW back-up generator at the Lon C. Hill Building
- Request funding to purchase new table and chairs for the Community Center
- Continue repairing the interior walls at the public library (replace wall paper)
- Request funding to replace the high back chairs for Townhall

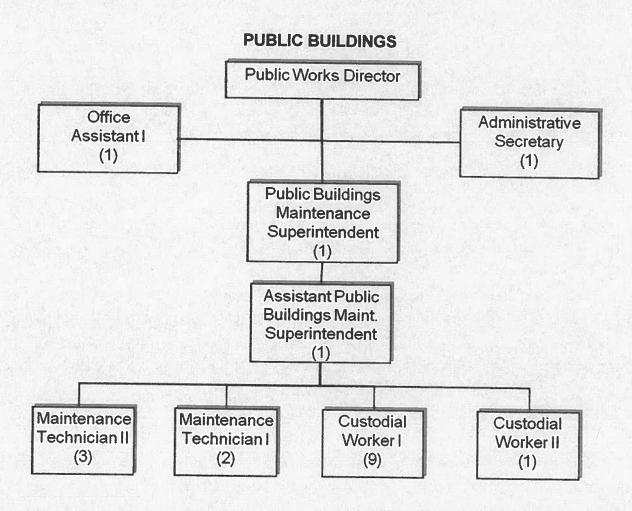
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERFORMANCE INDICATORS

	ACTUAL FY 12-13	PROJECTED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Work Orders Completed	1,423	1,433	1,400
Events	678	744	650
Total building sq. ft. maintained	506,000	506,000	506,000
EFFICIENCY			
Cost per square ft to maintain buildings	\$2.09	\$1.96	\$1.91
OUTPUT			
Work order man-hours	6,748	6,500	6,500
Event man-hours	8,187	9,700	9,500
REVENUE			
Enterprise Fund Reimbursements	\$54,487	\$62,034	\$50,000
Revenue from Building Rentals	\$119,654	\$135,682	\$125,000
Lease Agreement revenue	\$43,243	\$44,773	\$51,000
TOTAL REVENUE	\$217,384	\$242,489	\$226,000

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Public Buildings Maint Superintendent Assistant Public Buildings Maint	1	1	\$42,001
Superintendant	1	1	41,096
Custodial Worker II	1	1	29,305
Custodial Worker I	9	9	203,133
Maintenance Technician II	3	3	88,653
Maintenance Technician I	2	2	56,390
Administrative Secretary	1	1	31,144
Office Assistant	1	1	20,368
Overtime			8,245
Fringe Benefits			193,198
Split Wages (50%)			(10,184)
Tota	al 19	19	\$703,348



PUBLIC SERVICES

PUBLIC SERVICES ADMINISTRATION 001-6001

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
				Y-solie tolitika
Salaries Full Time	\$118,459	\$126,492	\$126,492	\$80,436
Overtime	1,171	0	0	0
Car Allowance	4,653	4,653	4,653	4,653
Personnel Services	124,283	131,145	131,145	85,089
City FICA	7,380	8,118	8,118	6,613
City Medicare	1,726	1,899	1,899	1,547
City TMRS	9,803	7,816	7,816	8,174
City TCG Retirement	91	1,888	1,888	509
City Health Insurance	9,890	12,768	12,768	6,655
Worker's Compensation	446	1,396	1,396	332
Personnel Services - Benefits	29,336	33,885	33,885	23,830
Office Supplies Office Equip./Furniture - Non-	1,683	2,250	2,250	2,250
Capital	3,100	2,250	2,250	2,250
Supplies - General	4,783	4,500	4,500	4,500
Utilities/Communications	2,349	2,200	2,200	2,200
Advertising	1,671	1,000	1,000	1,000
Equipment Rental / Lease	1,547	2,075	2,075	2,000
Vehicle & Radio Rental	0	75	75	75
Radio User Fee	0	120	120	120
Dues, Memberships, & Subs.	235	250	250	250
Registration, Travel, & Training	2,867	3,000	3,000	3,000
Services & Charges - General	8,669	8,720	8,720	8,645
Maintenance - Furniture &				
Equip.	148	200	200	200
Internal Service Charges	248	0	0	0
Fuel	1,456	0	0	0
Services & Charges - Maint.	1,852	200	200	200
Miscellaneous	125	200	200	200
Services & Charges Misc.	125	200	200	200
Office Furniture & Equipment	0	1,000	1,000	1,000
Capital Outlay	0	1,000	1,000	1,000
PUBLIC SERVICES ADMINISTI	RATION			
TOTALS	\$169,048	\$179,650	\$179,650	\$123,464

The Public Services Administration staff provides general supervision and guidance to include short and long-range planning and budgeting services for the City's Parks, Cemetery, Recreation, Swimming Pools, Tennis Courts, Harlingen Field, and Tourist Recreation. In addition, staff also provides support to the Parks and Recreation Advisory Board, Tennis Advisory Board, Harlingen Proud/Keep Harlingen Beautiful, Harlingen Community Improvement Corporation (4B), and the City Commission.

PROGRAM GOAL

Continuously plan and promote short (0-2 years), medium (3-5 years), and long term (5+ years) goals to improve the parks and recreation system and meet the needs of the community.

OBJECTIVES FOR 14-15

- With the assistance of the Parks and Recreation Advisory Board, update the Parks and Recreation Needs Assessment.
- Oversee the renovation of Lon C. Hill Pool
- Oversee the possible renovation of Victor Park Pool
- Lead the operational transition of Pendleton Pool in light of the new HCISD Aquatics Facility.
- Continue to seek funding for projects identified in the City's Parks and Recreation Needs Assessment
- Assist in the development and implementation of the Parks and Recreation Master Plan.
- Continue to seek funding for priority projects outlined in the Parks and Recreation Needs Assessment.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERFORMANCE INIDICATORS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Advisory Board meetings Held	12	12	12
Public Speaking Engagements	2	5	5
Special events planning meetings	40	61	61
City Commission meetings/workshops	30	30	30
EFFICIENCY			
Administrative cost per operating dollar	\$ 2.63	2.61	2.61
OUTPUT			
Annual budget prepared	1	1	1
	1	0	1
	1	4	7
Park system inventory conducted	1	1	1
Board minutes prepared	12	12	12
Payroll timesheets submitted	26	26	26
Capital projects plan prepared Park renovation plans prepared Park system inventory conducted Board minutes prepared	the state of the s		The second secon

AUTHORIZED PERSONNEL

		FY 14-15	FY 14-15	APPROVED
Parks & Recreation Director		1	The state of the same	\$70,252
Car Allowance				4,653
Fringe Benefits				23,830
Split Wages 50%				10,184
	Total	2	2	\$108,919

PUBLIC SERVICES ADMINISTRATION

Parks and Recreation Director (1)

PARKS 001-6010

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$316,492	\$332,280	\$332,280	\$349,356
Salaries Part Time	51,465	75,837	75,837	68,330
Overtime	18,757	30,985	30,985	31,847
Travel Pay	60	0	0	0
Personnel Services	386,774	439,102	439,102	449,533
City FICA	23,734	26,909	26,909	27,287
City Medicare	5,551	6,293	6,293	6,382
City TMRS	23,192	22,766	22,766	24,159
City TCG Retirement	2,846	4,563	4,563	4,731
City Health Insurance	47,220	53,628	53,628	62,848
Worker's Compensation	12,554	12,866	12,866	13,172
Personnel Services - Benefits	115,097	127,025	127,025	138,579
Office Supplies	621	900	900	900
Office Equip/Furniture - Non-Capital	0	500	500	500
Chemical & Medical	8,779	0	0	15,000
Maintenance Supplies	134,984	196,205	196,205	140,000
Botanical & Irrigation	14,934	8,668	8,668	14,800
Parks/Recreational Equipment	16,171	17,106	17,106	21,000
Supplies - General	175,489	223,379	223,379	192,200
Miscellaneous Supplies	24,088	11,548	11,548	22,146
Supplies - Miscellaneous	24,088	11,548	11,548	22,146
Utilities/Communications	1,503	3,000	3,000	2,000
Utilities/Electricity	262,541	250,000	250,000	250,000
Utilities/Other	215,899	121,250	121,250	121,250
Professional Services	7,505	1,500	1,500	1,500
Technical Services	0	500	500	500
Laundry & Uniform Services	7,044	5,500	5,500	7,500
Equipment Rental / Lease	1,693	2,275	2,275	2,200
Vehicle & Radio Rental	0	975	975	975
Radio User Fee	0	1,560	1,560	1,560
Dues, Memberships, & Subscriptions	235	200	200	200
Registration, Travel, & Training	2,415	1,700	1,700	2,700
Small Claims - Unfunded	5,241	1,000	1,000	1,000
Contract Labor	19,822	25,000	25,000	20,000
Services & Charges - General	523,898	414,460	414,460	411,385
Maintenance - Buildings	40,334	25,487	25,487	45,000
Maintenance - Miscellaneous Equipment	15,963	3,500	3,500	5,500
Internal Service Charges	24,556	21,500	21,500	25,000
Fuel	58,724	60,000	60,000	60,000
Services & Charges - Maintenance	139,577	110,487	110,487	135,500
Improvements Other than Buildings	25,352	28,533	28,533	0
Improvemens Other than Bldgs Contrib-HCIB	499,869	0	20,000	ő
	525,221	28,533		
Capital Outlay	323,221	20,555	28,533	0

The Park's Department is responsible for the maintenance and upkeep of the City's parks and recreation facilities. Included in the park inventory are approximately 1100 acres of park and recreational facilities. The department also maintains public building grounds including City Hall, RGV Museum, City Cemetery, the City Warehouse, Police Station, the Library and others. In addition, the department provides for the preparation of recreational facilities, irrigation systems, park shelters, fences, playground equipment, and other park-related construction activities, as well as provides labor support to the City's numerous public events.

PROGRAM GOAL

To improve existing parks and recreation facilities through maintenance and upkeep; the development of parks and facilities that are spatially balanced and meet the needs of diverse interests; to provide ongoing and continuous management and coordination to ensure that parks and recreation facilities contribute to an improved quality of life for residents.

OBJECTIVES FOR 14-15

- Continue to proactively maintain the City's parks and recreation system by indentifying and completing both routine and special projects; prioritize and implement 5-year maintenance plan.
- Continue to achieve efficiency/cost savings by isolating irrigation systems to avoid sewer fees, where applicable.
- Incorporate the maintenance of the 25th Street Trail into the maintenance schedule.
- Continue to support approximately 20 community events hosted and/or cosponsored by the City.
- Actively participate in the renovation of Lon C. Hill Pool.
- Complete no fewer than 10 landscaping/beautification projects.
- Provide staff support to Parks and Recreation Advisory Board.
- Remove infield grass from the fields at the Softball Complex.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Adjust budget line items to increase the primary maintenance account to \$200,000+.

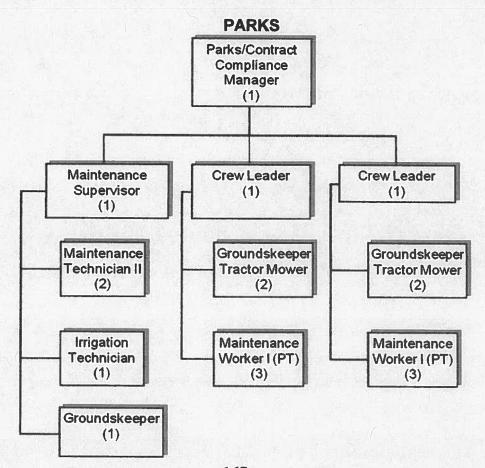
PERFORMANCE INDICATORS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Park Sites	25	26	26
Park Acreage	730	735	735
Public Building Sites	15	15	15
Cemeteries	1	1	1
Baseball and Softball Fields	26	26	26
Soccer and Football Fields	18	18	18

EF	FICI	EN	CY

Annual O&M cost per acre	2,681	1,820	1,836
OUTPUT			
Pavilion Rentals	533	550	575
Sports fields prepared for play	4,000	4,000	4,000
Parks cleaned	3,000	3,000	3,000
Parks mowed and trimmed Public buildings mowed and	1000	1000	1000
trimmed	570	570	570
Pavilions installed	0	1	3
Special events supported by staff	25	30	30

AUTHORIZED PERSONNEL		FY 13-14	FY 14-15	APPROVED
Parks/Contract Compliance Manager		1	1	\$61,580
Maintenance Supervisor		1	1	45,183
Crew Leader		2	2	67,430
Groundskeeper		1		25,742
Groundskeeper Tractor Mower		4	4	92,781
Irrigation Technician		1	1	21,657
Maintenance Technician II		2	2	55,612
Maintenance Worker I Part-time Overtime		6	6	68,330 31,847
Fringe Benefits				143,982
Split Wages (33.5%)				(26,032)
	Total	18	18	\$588,112



HARLINGEN FIELD 001-6011

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Maintenance Supplies	11,071	5,083	5,083	33,868
Supplies - General	11,071	5,083	5,083	33,868
Maintenance - Buildings Services & Charges -	26,081	15,681	15,681	0
Maintenance	26,081	15,681	15,681	0
Improvement Other than Bldgs.	0	13,104	13,104	0
Capital Outlay	0	13,104	13,104	0
HARLINGEN FIELD TOTALS	\$37,152	\$33,868	\$33,868	\$33,868

The Harlingen Field fund provides for the maintenance and upkeep of the playing field, club house, office, infrastructure, and the grounds at the City-owned semi-professional baseball stadium.

PROGRAM GOAL

Plan and seek funding to continuously improve facility infrastructure and buildings; routine maintenance of entire facility to ensure a safe and enjoyable game-day environment for players and spectators.

OBJECTIVES FOR 14-15

- Work with professional baseball team and the Harlingen Consolidated Independent School District to ensure a safe and successful season.
- Provide contract compliance with regards to the lease agreement between the City and United League Baseball.
- Continue preventative and routine maintenance.
- Seek funding to complete outfield drainage project as outlined in the City's Parks and Recreation Needs Assessment.
- Complete electrical project to isolate field lights on a separate meter.
- Study/consider the possibility of in-house maintenance and field preparation.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERFORMANCE INDICATORS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Home games for RGV White Wings	45	45	45
Special events hosted at Harlingen Field EFFICIENCY	3	3	3
Annual cost per resident for Harlingen Field OUTPUT	\$0.66	\$0.66	0.66
Visitors to Harlingen Field (Attendance)	67,500	67,500	67,500

PARKS MAINTENANCE 001-6015

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Salaries Full Time	\$241,551	\$251,714	\$251,714	\$269,685
Salaries Part Time	65,868	75,461	75,461	68,330
Overtime	8,649	0	0	0
Travel Pay	30	0	0	0
Personnel Services	316,098	327,175	327,175	338,015
City FICA	19,271	19,914	19,914	20,458
City Medicare	4,507	4,657	4,657	4,785
City TMRS	9,265	9,430	9,430	9,973
City TCG Retirement	7,374	8,048	8,048	8,045
City Health Insurance	42,696	49,659	49,659	55,665
Worker's Compensation	10,225	9,586	9,586	9,904
Personnel Services - Benefits	93,338	101,294	101,294	108,830
Maintenance Supplies	10,039	0	0	10,000
Botanical & Irrigation	3,197	3,028	3,028	3,200
Supplies - General	13,236	3,028	3,028	13,200
Miscellaneous Supplies	1,812	0	0	4,000
Supplies - Miscellaneous	1,812	0	0	4,000
Laundry & Uniform Services	2,336	3,146	3,146	3,000
Vehicle & Radio Rental	0	300	300	300
Radio User Fee	0	480	480	480
Services & Charges - General	2,336	3,926	3,926	3,780
Maintenance - Miscellaneous				
Equipment	756	2,000	2,000	2,000
Internal Service Charges	1,640	10,000	10,000	10,000
Fuel	12,939	15,000	15,000	15,000
Services & Charges - Maintenance	15,335	27,000	27,000	27,000
PARKS MAINTENANCE TOTALS	\$442,155	\$462,423	\$462,423	\$494,825

The Park's Maintenance Department oversees twenty-five sites including grounds around public buildings, traffic medians and park sites. In addition, the department provides for the preparation of recreational facilities, irrigation systems, parks shelters, fences, playground equipment, and other park-related construction activities.

PROGRAM GOAL

Keep a high level of quality in the park system through upgrades or rehabilitation of existing infrastructure and by routine and preventative maintenance practices.

OBJECTIVES FOR 14-15

- Maintain Loop 499 landscape areas through a comprehensive pesticide and herbicide application program.
- Continue to maintain the Harlingen Cemetery grounds.
- Perform routine and preventive maintenance to the twenty-five different park sites and grounds around public buildings.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

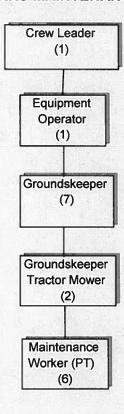
PERFORMANCE INDICATORS

	ACTUAL	ESTIMATED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS			
Park Sites	25	26	26
Park Acreage	730	735	783
Public Building Sites	15	15	15
Cemeteries	1	1	1
Baseball and Softball Fields	26	26	26
Soccer and Football Fields	18	18	18
EFFICIENCY			
Annual O&M cost per acre	\$2,681	\$2,412	\$2,412
OUTPUT			
Pavilion Rentals	533	550	550
Sports fields prepared for play	4,000	4,000	4,000
Parks cleaned	3,000	3,000	3,000
Parks mowed and trimmed	1,000	1,000	1,000
Public buildings mowed and trimmed	570	570	570
Pavilions installed	0	1	1
Special events supported by staff	25	30	30

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Crew Leader		1	1	\$25,599
Equipment Operator I		1	1	27,718
Groundskeeper		7	7	153,108
Groundskeeper Tractor Mower		2	2	42,631
Maintenance Worker PT		6	6	68,330
Fringe Benefits				108,830
Split Wages (33.5%)				20,629
	Total	17	17	\$446,845

PARKS MAINTENANCE



RECREATION 001-6020

CI APPLEICATION	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Salaries Full Time	\$85,956	\$52,871	\$52,871	\$86,955
Salaries Part Time	44,349	38,864	38,864	59,080
Overtime	1,153	0	0	C
Car Allowance	6,101	2,700	2,700	5,400
Personnel Services	137,559	94,435	94,435	151,435
City FICA	8,463	5,812	5,812	7,965
City Medicare	1,979	1,360	1,360	1,863
City TMRS	2,899	0	0	C
City TCG Retirement	2,566	2,779	2,779	4,618
City Health Insurance	10,290	7,946	7,946	15,949
Worker's Compensation	1,736	1,280	1,280	2,383
Personnel Services - Benefits	27,933	19,177	19,177	32,778
Office Supplies	3,693	3,000	3,000	3,000
Chemicals & Medical Supplies	253	700	700	700
Educational & Recreation	99,104	36,370	36,370	37,999
Supplies - General	103,050	40,070	40,070	41,699
Miscellaneous Supplies	1,701	1,500	1,500	1,500
Supplies - Miscellaneous	1,701	1,500	1,500	1,500
Utilities / Communications	3,607	2,500	2,500	2,500
Advertising	16,901	12,000	12,000	12,000
Equipment Rental/Lease	1,546	2,512	2,512	1,950
Vehicle & Radio Rental	0	225	225	225
Radio User Fee Dues, Memberships &	0	360	360	360
Subscriptions	943	980	980	980
Registration, Travel & Training	2,974	8,250	8,250	3,000
Employee Mileage Reimbursement	376	0	0	500
Contract Labor	50,279	66,998	66,998	74,894
Services & Charges - General	76,626	93,825	93,825	96,409
Maintenance - Buildings	23	1,500	1,500	1,500
nternal Service Charges	270	0	0	
Services & Charges -				
Maintenance	293	1,500	1,500	1,500
Teen Services Contract	101,671	103,257	103,257	115,757
Services & Charges - Miscellaneous	101,671	103,257	103,257	115,757
RECREATION TOTALS	\$448,833	\$353,764	\$353,764	\$441,078

The Recreation Division's purpose is to provide a diversified year-round recreation and leisure activities program consisting of a variety of activities for the citizens of Harlingen.

PROGRAM GOAL

Provide the Harlingen community various adult and youth recreation activities to promote health and wellness, and provide numerous community leisure and entertainment events that create a sense of place, strengthen safety and security for our residents, as well as promoting sports and entertainment tourism.

OBJECTIVES FOR 14-15

- Continue to improve upon and expand the City's summer recreational programs including Summer Playground (transition from half-day to a full-day program), track and field (continue transition to a more competitive program), swim team, and swim lessons.
- Provide contract compliance related to lease agreements between the City and various youth/adult sports league for the use of City-owned facilities.
- Continue to facilitate the expansion of the seasonal adult softball leagues.
- Addition of adult women's kickball league at the Sports Complex Softball Fields.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Adjust line items to increase seasonal positions/hours.

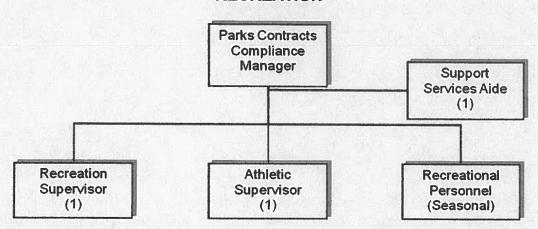
PERFORMANCE INDICATORS

	ACTUAL	ESTIMATED	PROPOSED
EFFECTIVENESS	FY 12-13	FY 13-14	FY 14-15
Adult Sports Leagues	15	15	15
Youth Sports Activities	2	2	2
Community Recreation Classes	41	41	41
Support Special Events	18	30	30
EFFICIENCY Recreation annual cost per resident	\$7.80	6.8	6.71
OUTPUT			
Adult sports league teams Community recreation program	253	260	260
participants	3,000	3,000	3,000
"Blues On The Hill" attendees annually	12,000	15,000	15,000

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Recreation Supervisor		0	1	\$31,470
Athletic Supervisor		1	1	34,006
Support Services Aide		1	1	21,479
Office Assistant Summer TPT		1	1	1,203
Gym Supervisor Temporary TPT		1	1	1,309
Head Track Coach Temporary PT		1	1	2,933
Assistant Track Coach TPT		2	2	3,610
Camp-a-day Supervisor TPT		1	0	0
Camp-a-day Leader TPT		2	0	0
Playground Leader TPT		7	7	8,844
Assistant Playground Leader TPT		8	8	13,168
Track & Field Assistant TPT		6	6	7,329
Bus Driver Temporary TPT		6	6	3,685
Full Day Summer Playground				17,000
Car Allowance				5,400
Fringe Benefits		To the are		32,778
	Total	37	35	\$184,213

RECREATION



SWIMMING POOLS 001-6030

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Salaries Part Time	\$65,421	\$107,488	\$107,488	\$123,177
Overtime	37,528	3,131	3,131	3,218
Personnel Services	102,949	110,619	110,619	126,395
City FICA	6,383	6,857	6,857	7,835
City Medicare	1,493	1,604	1,604	1,834
Worker's Compensation	3,111	3,242	3,242	3,705
Personnel Services - Benefits	10,987	11,703	11,703	13,374
Office Supplies	261	0	0	500
Chemicals & Medical Supplies	8,295	12,280	12,280	12,000
Uniform & Safety Supplies	0	3,000	3,000	0
Supplies - General	8,556	15,280	15,280	12,500
Miscellaneous Supplies	8,313	12,555	12,555	6,555
Supplies - Miscellaneous	8,313	12,555	12,555	6,555
Utilities / Communications	3,502	3,100	3,100	3,100
Utilities / Electricity	22,211	20,000	20,000	20,000
Utilities / Other	36,075	30,000	30,000	30,000
Registration, Travel & Training	735	750	750	750
Safety Jackpot	0	500	500	0
Contract Labor	35,019	30,000	30,000	24,000
Services & Charges - General	97,542	84,350	84,350	77,850
Maintenance - Buildings Maintenance - Miscellaneous	30,799	1,000	1,000	16,280
Equipment	2,835	6,900	6,900	6,900
Services & Charges - Maintenance	33,634	7,900	7,900	23,180
Miscellaneous	0	500	500	500
Services & Charges - Miscellaneous	0	500	500	500
SWIMMING POOLS TOTAL	\$261,981	\$242,907	\$242,907	\$260,354

The Swimming Pools Division provides for the operation and maintenance of the City's three (3) seasonal outdoor aquatic facilities: Lon C. Hill Pool, the Splash Pad at Lon C. Hill Park, and Victor Pool. In addition to public swimming, swimming lessons, and lifeguard training, the Harlingen Aquatics Team and private parties use the pools and the Splash Pad.

PROGRAM GOAL

Provide a safe and well-maintained environment in which families and groups can enjoy seasonal aquatics programs; emphasize and promote the facilities and their

availability to local business and groups; develop and maintain aquatic facilities that provide a full range of family oriented activities.

OBJECTIVES FOR 14-15

- Complete the renovations of Lon C. Hill pool prior to the 2015 summer season.
- Possible renovation of Victor Pool prior to the 2015 summer season.
- Continue to fine-tune off-season maintenance plan to reduce pre-season staff and maintenance costs.
- Expand our aquatic exercise program to involve a larger audience.
- Determine the viability of expanding the Victor Pool season depending on operational changes at Pendleton Pool.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERFORMANCE INDICATORS

EN ONMANGE INDIGATOR		CTUAL	ESTIMATED	F	PROPOSED
		Y 12-13	FY 13-14		Y 14-15
<u>EFFECTIVENESS</u>	I THE S			NEVIEW N	
Pools Operated: May - August		2	2		2
Learn to swim sessions held		3	4		4
Number of learn to swim classes		64	64		64
EFFICIENCY					
Annual cost per resident for pools		\$3.56	3.79		3.96
<u>OUTPUT</u>					
Public swimming admissions		28,000	28,000		28,000
AUTHORIZED PERSONNEL		FY 13-14	FY 14	-15	APPROVED
Pool Manager TPT		4	4		\$21,672
Assistant Pool Manager TPT		3	3		15,213
Lifeguard I TPT		9	9		42,397
Lifeguard II TPT		9	9		43,895
Overtime					3,218
Fringe Benefits					13,374
	otal	25	25		\$139,769

SWIMMING POOLS



PENDLETON POOL 001-6035

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
CAGO!! IOATION	1112-13	F1 13-14	F1 13-14	FY 14-13
Salaries Full Time	\$19,403	\$30,873	\$30,873	\$32,278
Salaries Part Time	65,932	71,057	71,057	82,152
Overtime	10,534	1,818	1,818	1,869
Car Allowance	616	0	0	0
Travel Pay	30	0	0	0
Personnel Services	96,515	103,748	103,748	116,299
City FICA	5,983	6,435	6,435	7,180
City Medicare	1,399	1,505	1,505	1,679
City TCG Retirement	970	1,635	1,635	1,707
City Health Insurance	970	3,973	3,973	4,441
Worker's Compensation	2,913	3,039	3,039	3,408
Personnel Services - Benefits	12,235	16,587	16,587	18,415
Chemicals & Medical Supplies	11,763	12,078	12,078	12,078
Uniform & Safety Supplies	0	1,000	1,000	C
Pool Equipment	0	5,800	5,800	
Supplies - General	11,763	18,878	18,878	12,078
Miscellaneous Supplies	5,864	5,866	5,866	5,866
Supplies - Miscellaneous	5,864	5,866	5,866	5,866
Utilities / Communications	247	250	250	250
Utilities / Electricity	27,057	28,105	28,105	28,105
Utilities / Other	44,208	35,000	35,000	35,000
Registration, Travel & Training	1,056	750	750	750
Contract Labor	1,285	0	0	(
Services & Charges - General	73,853	64,105	64,105	64,105
Maintenance - Buildings Maintenance - Miscellaneous	39,775	31,000	31,000	40,000
Equipment	2,830	5,000	5,000	5,000
nternal Service Charges	0	1,500	1,500	1,500
Fuel Comments of the Comments	0	800	800	1,500
Services & Charges - Maintenance	42,605	38,300	38,300	48,000
Miscellaneous	76	0	0	100
Services & Charges - Miscellaneous	76	0	0	100
mprs Other Than Bldgs.	0	49,866	49,866	
Capital Outlay	0	49,866	49,866	
PENDLETON POOL TOTAL	\$242,911	\$297,350	\$297,350	\$264,863

The Pendleton Pool division provides for the operation and maintenance of the City's year-round indoor pool. In addition to public swimming and swimming lessons, the Harlingen Consolidated Independent School District, the Harlingen Aquatics Team and private parties utilize the pool.

PROGRAM GOAL

Provide a safe and well-maintained environment in which families and groups can enjoy aquatics programs; develop and maintain an aquatic facility that will provide a full range of family fun activities in and around the swimming pool.

OBJECTIVES FOR 14-15

- Continue to plan for and begin the implementation of staffing and programming strategies to meet budgetary and community needs coinciding with the opening of the new HCISD natatorium.
- Increase lifeguard training/certification; continue to offer staff training and inservice to surrounding cities with pools as an additional source of revenue.
- Maximize pool facilities during hours of operation to include public swimming, swim lessons, water aerobics, and lap swimming.
- Communicate with HCISD administration in regards to any changes in their swimming program and swim meets.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

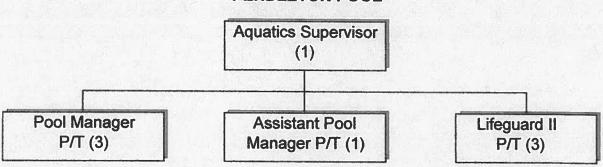
PERFORMANCE INDICATORS

	ACTUAL	ESTIMATED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS			
Pool Operated: August - April	1	1	1
Pool Operated: May - July	1	1	1
Learn to swim sessions held	3	4	4
Learn to swim classes held	18	18	18
Average visitors per year	50,000	50,000	50,000
Water Aerobics Admissions	6,500	7,200	7,200
EFFICIENCY			
*Annual cost per resident for pool	\$3.90	3.94	4.03
<u>OUTPUT</u>			
Public swimming admissions	10,000	10,000	10,000

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Aquatics Supervisor	N 19	1		\$32,278
Pool Manager P/T		3	3	37,152
Assistant Pool Manager P/T		1	1	11,759
Lifeguard II P/T		3	3	33,241
Overtime				1,869
Fringe Benefits			Sin Carlotte State	18,415
	Total	8	8	\$134,714

PENDLETON POOL



LIBRARY SERVICES 001-6210

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED	APPROVED
	1112-13	F1 13-14	FY 13-14	FY 14-15
Salaries Full Time	\$506,367	\$544,327	\$544,327	\$560,776
Salaries Part Time	58,313	78,097	78,097	66,992
Overtime	94	0	0	00,932
Car Allowance	3,528	3,528	3,528	3,528
Travel Pay	135	0,020	0,520	0,528
Personnel Services	568,437	625,952	625,952	631,296
			020,002	001,230
City FICA	34,354	38,011	38,011	38,111
City Medicare	8,035	8,890	8,890	8,914
City TMRS	25,046	26,645	26,645	24,437
City TCG Retirement	10,631	11,909	11,909	14,178
City Health Insurance	64,228	75,217	75,217	88,662
Worker's Compensation	1,989	1,941	1,941	1,957
Personnel Services - Benefits	144,283	162,613	162,613	176,259
Office Supplies	2,277	6,023	6,023	5,959
Office Equipment/Furn Non Cap	0	7,339	7,339	4,000
Educational & Recreational	595	600	600	600
Books, Magazines, & Papers	124,485	123,520	123,520	122,850
Supplies - General	127,357	137,482	137,482	133,409
Miscellaneous Supplies	27,564	28,968	28,968	28,400
Supplies - Miscellaneous	27,564	28,968	28,968	28,400
Utilities / Communications	14,199	14,335	14,335	14,355
Utilities / Electricity	97,202	75,000	75,000	82,000
Utilities / Other	8,205	8,500	8,500	
Technical Services	2,095	2,200	2,200	7,600 2,100
Advertising	0	700	700	700
Equipment Rental/Lease	15,934	23,016	23,016	23,016
Dues, Memberships & Subs.	475	475	475	475
Registration, Travel & Training	101	500	500	
Services & Charges - General	138,211	124,726	124,726	130,846
	100,211	124,120	124,720	130,040
Maintenance – Buildings	3,728	4,000	4,000	4,000
Maint - Furniture & Equipment	2,424	3,000	3,000	4,000
Maint Miscellaneous Equipment	1,658	18,522	18,522	5,152
Maintenance - Software	14,451	14,500	14,500	16,900
Services & Charges-		11,000	14,000	10,900
Maintenance	22,261	40,022	40,022	30,052
Miscellaneous	28,993	21,661	21,661	25,000
Services & Charges - Misc.	28,993	21,661	21,661	25,000
LIBRARY SERVICES TOTALS	\$1,057,106	\$1,141,424	\$1,141,424	\$1,155,262

The Harlingen Public Library is a practical print and electronic resource facility for our citizens to have access to library materials for personal educational enrichment and to complement and supplement their formal and informal education. Over 175,000 books and audio / video materials are available for check out by library users. Library users can use numerous public computer stations for creating and printing personal documents, accessing online database, as well as to connect to the Internet. In addition, the Library provides wireless access to the Internet for users who choose to bring their own portable computers and mobile devices. Patrons can now download e-books to their computers and/ or mobile devices. There are several services available to children and young adults including story time, puppet shows, spring-break program, the summer reading program, teen drama programs, and we also offer many educational programs for adults. We also have two meeting rooms available for rental which seat 30 and 130, respectively. The Library has been continually accredited by the Texas State Library and is a member of the 8 member county-wide Cameron County Library System.

PROGRAM GOAL

The mission of the Harlingen Public Library is to provide the resources, programs, and activities to promote reading and encourage life-long learning by assisting all patrons with their informational needs and assisting them with constructive and creative use of their leisure and recreational time.

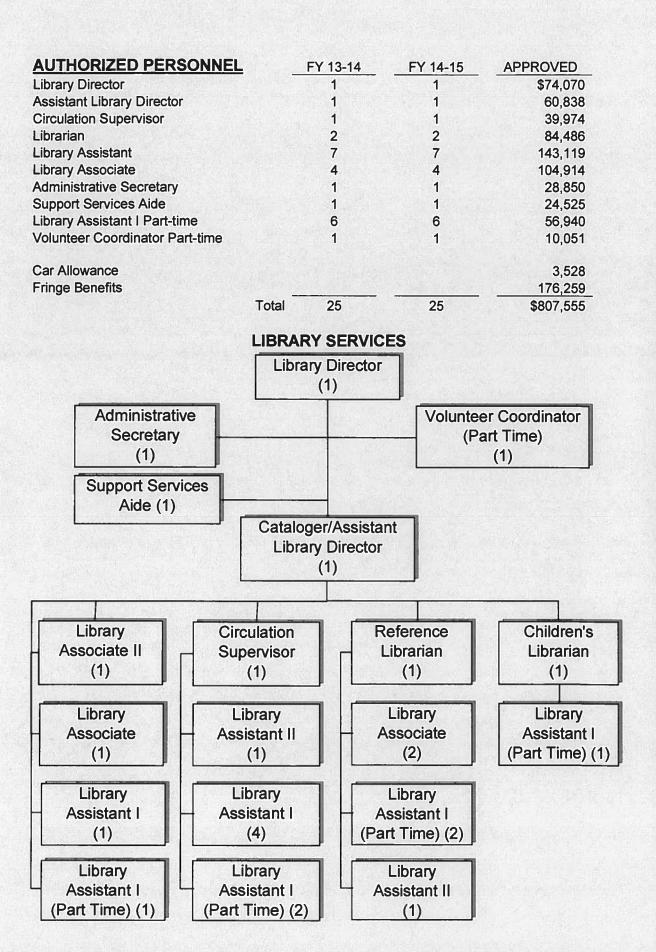
OBJECTIVES FOR 14-15

- To continue to provide e-books and downloadable audio books as a new format for all types of patron's e-readers.
- To promote the Library and its services in several community-wide festivals, family nights, career days, fairs, school functions, and other outreach programs.
- To provide affordable online database to meet the growing needs and demands of Harlingen residents.
- To continue to provide outreach programs, arts and crafts, high interest programs for our adults patrons, drama and book reading programs for our young adult patrons, and arts and crafts, story hour, and puppet shows for our juvenile patrons through the use of our staff along with assistance from volunteers, the Friends of the Harlingen Public Library, and other community organizations.
- To provide opportunities for all staff to receive their continuing education hours as required by the Texas State Library for continual accreditation.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERFORMANCE INDICATORS

ACTUAL	ESTIMATED	PROPOSED
FY 12-13	FY 13-14	FY 14-15
5,315	3,815	4,000
7,913	5,969	6,000
35,424	38,409	37,000
614	609	625
307,954	288,904	285,000
	FY 12-13 5,315 7,913 35,424 614	FY 12-13 FY 13-14 5,315 3,815 7,913 5,969 35,424 38,409 614 609



SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenue from specific taxes for proceeds from other earmarked revenues sources that are legally restricted to expenditures for specific purposes. The City has the following Special Revenue Funds:

Community Development Block Grant Fund is the fund used to account for grant monies from the Department of Housing and Urban Development, Office of Community Development Program. The program's aims are "the development of viable urban communities by providing decent housing and suitable living environments and expanding economic opportunities for persons of low and moderate income."

Metropolitan Planning Organization (M.P.O.) Fund is a fund provided to account for grant monies received from Federal-Aid Highway Act Grant. The grant is used to make studies and plans to guide the unified, far-reaching development of the Harlingen – San Benito traffic area.

Special Investigations Fund is used to account for monies received by the Harlingen Police Department. These funds are used to finance police investigations, equipment and for rewards in the "Crime Stoppers Program."

Tennis Court Fund is to account for monies received from the Tennis Pro on a percentage of total municipal tennis court fees. The fund will account for expenditures for the maintenance of the tennis court as needed.

Hotel/Motel Occupancy Tax Fund is to account for monies received from the hotels and motels on 7% occupancy tax. The fund distributes an amount determined by the City Commission to the Chamber of Commerce for tourist promotion. The remainder of the funds will be used for other promotional expenses.

Catastrophic Emergency Relief Fund is used to account for funds transferred from other funds and monies received from grants. The fund will account for expenditures specifically authorized by ordinances, authorizing capital improvements and catastrophic emergency type expenditures.

Harlingen's Downtown Improvement District Fund is used to account for funds received from downtown merchants and property owners to improve the quality of the downtown area and attract and promote new and existing business to the downtown area. The Harlingen Downtown District and La Placita District were combined into one geographic area in April 2005.

Free Trade Bridge Fund is used to account for the City's participation in the operation of the International Bridge at Los Indios. This project is a joint venture of several governmental entities.

Communication Center Fund accounts for the expenditures of maintaining the Communication Center, which falls under the direction and guidance of both the Fire Suppression and Police Departments.

Community Oriented Policing Services / Universal Hiring Program (COPS/UHP) Fund is used to account for funds awarded to the City to hire six additional sworn career law enforcement officer positions. The grant is on a reimbursement basis and pays for the entry-level salaries and approved fringe benefits of the six officer positions for a three year term.

Convention and Visitor's Bureau Fund is used to account for expenditures related to solicit conventions, meetings, and other related group businesses; to carry out visitor promotions generating overnight stays in Harlingen there by contributing to the economic fabric and quality of life in the community.

The FEMA Jefferson Street Drainage Fund is used to account for revenues provided for State Disaster funding awarded through the Texas Department of Public Safety – Division of Emergency Management.

The TDRA Northwest Area Drainage Fund is used to account for State Disaster funding awarded through the Texas Department of Rural Affairs.

The Tax Increment Financing Funds are used to account for revenues that provide development incentive and funding for infrastructure improvements lacking in the selected areas.

Economic Development Corporation of Harlingen, Inc. Fund is used to account for 75% of the special ½ cent sales tax with expenditures to promote economic and industrial activity within the City of Harlingen. The collection of ½ cent sales tax for economic and industrial purposes commenced during the fiscal year beginning October 1, 1990.

Harlingen Community Improvement Board Fund is used to account for 25% of the special ½ cent sales tax with expenditures to promote economic development within the City of Harlingen. In May 2007 the citizens of Harlingen approved the establishment of a 4B sales tax corporation to fund numerous community projects.

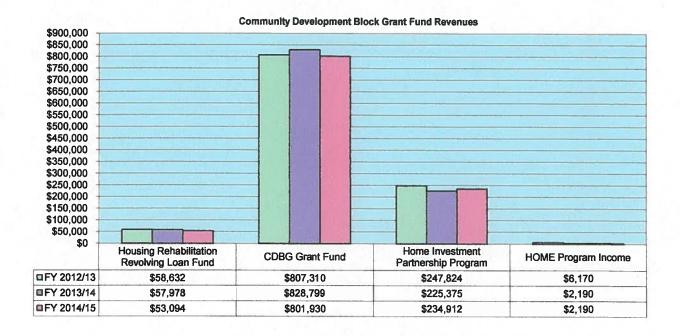
Infrastructure Fund is intended to maintain many of the City's existing infrastructures. The fund is financed with a special assessment on the Sanitation bill as a separate monthly line item.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

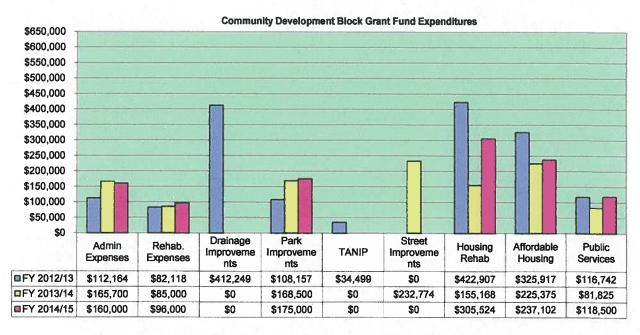
CITY OF HARLINGEN

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND CAPER OYAP OYAP

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Housing Rehabiltation Revolving Loan				
Fund	\$58,632	\$57,978	\$65,883	\$53,094
CDBG Grant Fund	807,310	828,799	828,799	801,930
Home Investment Partnership Program	247,824	225,375	225,375	234,912
Grant Fund	0	0	0	C
HOME Program Income	6,170	2,190	4,352	2,190
TOTAL REVENUES	\$1,119,936	\$1,114,342	\$1,124,410	\$1,092,126
EXPENDITURES:				
Administration 101				
Administrative Expenses	\$112,164	\$165,700	\$146,443	\$160,000
Rehabilitation Admin Expenses	82,118	85,000	78,435	96,000
Drainage Improvements	412,249	0	235,289	(
Park Improvements	108,157	168,500	30,709	175,000
TANIP	34,499	0	0	
Street Improvements	0	232,774	193,884	
Housing Rehabilitation	422,907	155,168	62,906	305,524
Affordable Housing	325,917	225,375	536,393	237,102
Clearance and Demolition	12	0	19,991	(
Public Services _	116,742	81,825	81,825	118,500
TOTAL EXPENDITURES	\$1,614,766	\$1,114,342	\$1,385,875	\$1,092,126
Excess Revenues Over/(Under)				
Expenditures	(494,829)	0	(261,465)	(
Fund Balance Beginning of Year	1,080,118	1,910,073	1,470,674	2,374,481
END OF YEAR FUND BALANCE	\$1,910,073	\$1,910,073	\$2,374,481	\$2,374,481



This graph reflects revenue trends from FY 2012/13 to 2014/15 and visually depicts the changes.



This graph reflects expenditure trends from FY 2012/13 to 2014/15 and visually depicts the changes.

Community Development Block Grant Fund 101-8040 & 101-8140

Community Development is funded by an annual Entitlement Grant (CDBG) from the U.S. Department of Housing and Urban Development.

The primary objective of this division is to assist low and moderate income persons by upgrading neighborhoods with street and drainage improvements, park and recreation facilities, housing rehabilitation, and code enforcement. This department also provides funds to the Harlingen Community Development Corporation (HCDC) for the implementation of the Affordable Housing Programs including: Homeownership Opportunities Programs and Homebuyer Programs. The new construction programs also assist in the revitalization of our existing neighborhoods.

PROGRAM GOAL

The program goal for the FY 2015 Community Development Program for the City of Harlingen is to place emphasis on activities that meet Housing and Urban Development (H.U.D.) priorities and provide for a decent and viable urban environment. This goal will be accomplished by promoting standard housing, providing public services, necessary utility infrastructure and expand economic opportunities that principally benefit persons of low and moderate income.

OBJECTIVES FOR 14-15

- Document progress of infrastructure projects funded with C.D.B.G. funds (Park Improvements).
- Monitor departmental expenditures of C.D.B.G. funds on a continuous basis to ensure compliance with 1.5 expenditure ratio.
- Monitor Social Service Organizations receiving C.D.B.G. once a year to ensure compliance with federal regulations.
- To complete a minimum of 10 housing rehabilitation projects.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
Housing Rehabilitation Construction	7	4	10
Demolition Program Servicing	0	0	4
Monitored Public Service Agencies	6	5	6
Monitored Affordable Housing Programs	3	2	2
Loans Serviced:			
Replacement Housing Loans	11	12	14
Housing Rehabilitation Loans	28	32	34
Deferred Housing Rehabilitation Loans / Grants	42	44	48
Housing Rehabilitation HOME Loan	1	1	1
Down Payment Assistance Loans	22	13	11

A reduction in the amount to be serviced relates to the deferred grant and/or loan being paid or forgiven. Additionally, a reduction in the federal funding amounts directly affects the number of new projects that can be undertaken.

Completion of projects in a timely manner.

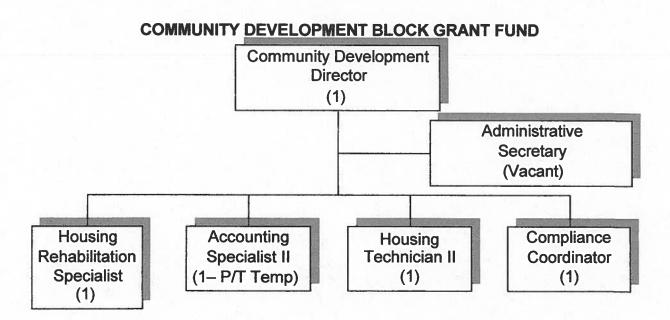
Increased implementation of CDBG projects to increase the treasury draw down rate to 1.5 or below.

Administered and serviced zero interest loans and/or deferred loan/grant program for single family occupied housing rehabilitation program.

Monitored and provided technical assistance to non profit agencies.

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Administrative Secretary				
Accounting Specialist II				
Housing Technician		1	1	32,826
Housing Rehabilitation Specialist		1	1	21,817
Compliance Coordinator		1	1	42,177
Community Development Director		1	1	66,450
Car Allowance				4,929
Fringe Benefits				42,914
Adjustment	Total			244.442
	TOTAL	4	4	211,113



COMMUNITY DEVELOPMENT BLOCK GRANT FISCAL YEAR 2014-2015

03F - PARK IMPROVEMENTS- CB WOOD PARK

\$175,000

<u>IMPROVEMENTS</u> — The Parks Department requested funds to cover the construction of a playground facility, artificial turf playground surfacing and to add a shade cover of the playground area in CB Wood park. The park is located at the intersection of Harding and West Wilson Streets. Any unexpended funds will be used on parks located within low-income areas such as Windsor Park and Victor Park. The improvements will benefit an estimated 1,370 people of which 58.32 percent are low and moderate income. The park is located in Census Tract 108.02.

05 - PUBLIC SERVICES

\$118,500

- 1. PUBLIC SERVICES (PEOPLE) RONALD MCDONALD HOUSE SENIOR COMMUNITY OUTREACH SERVICES \$5,000. Funding will be used to provide a pro-rata portion of food and supplies needed to operate the Ronald McDonald Family Room located in Valley Baptist Medical Center, as well as pay for a portion of the salary of staff person who will provide direct services and resources to the Harlingen families of critically ill children. The project will assist 145 people.
- 2. PUBLIC SERVICES (SENIORS) SENIOR COMMUNITY OUTREACH SERVICES—\$20,300. The dual purpose of the Senior Companion Program is to provide a stipend to the Harlingen senior residents who want to become active in their community by assisting the homebound elderly seniors who are at risk of losing their independence and help them to remain at home by assisting them in daily living tasks. The Senior Companion Volunteer provides companionship, light meal preparation, light housekeeping, gardening, transportation, and respite care for caregivers. It is anticipated that 40 seniors will benefit from this funding.
- 3. PUBLIC SERVICES (YOUTH) BOY'S AND GIRL'S CLUB-\$48,300. Funds will be used for the continued operation of three (3) satellite units to provide meaningful alternatives to the children in the community. One unit is located at Le Moyne Gardens Public Housing Development and two units are located at schools adjacent to Public Housing Developments. Specifically, funds will be used to support the salaries and benefits of the Unit Directors, Youth Development Workers and Program services Coordinator. This project will provide recreational and educational activities for 1,100 eligible youth.
- 4. PUBLIC SERVICES (YOUTH SERVICES) GIRL SCOUTS—\$6,900. Funds will be used to provide membership dues (\$15 each) for the Outreach Program. The Outreach Program provides the exciting world of Girl Scouts to girls living in low to moderate-income areas. An Outreach Specialist employed by the Council serves as the girl's troop leader and meets with them during their PE period at school. Girls develop strong value based decision-making skills and real life skills such as managing money and setting goals, fitness and nutrition, and learning about preserving the environment. It is anticipated that 460 girls will be serviced.
- 5. PUBLIC SERVICES (HEALTH) SUNSHINE HAVEN \$19,000. Funds will be used

to support a portion of the salary and benefits of the caregivers. Sunshine Haven provides 24-hour care to terminally ill individuals enrolled in hospice care who cannot be cared for at their home. Funds will be used to pay a portion of the workers attending to the Harlingen resident. The project will benefit 32 low to moderate-income Harlingen residents.

6. PUBLIC SERVICES (HEALTH) CASA \$19,000. – Funds will be used to support a portion of the salary of those providing services to children. CASA provides services to children who have been removed from their homes because of abuse and/or neglect and their case is currently in the court system. Trained members from the community, who have regular contact with these children, provide an independent report to the Child Protection Court Judge. It is anticipated 100 children will be served.

14A & 14H - HOUSING REHABILITATION LOAN PROGRAM

\$348,430

Funds shall be used for the continued operation of the existing low-interest housing rehabilitation program and the existing housing deferred loan/grant program. Funds shall be provided to qualified low-income families in the form of Zero-Interest Loans, Deferred Loans and / or Grants. Loans will be for the purpose of rehabilitation and/or reconstruction of existing substandard single family dwellings in order to meet current City Codes. The activity will also provide for the administrative project related expenses (\$96,000.00).

21-PROGRAM ADMINISTRATION

\$160,000

PROGRAM ADMINISTRATION: This activity involves administrative support fo0 the CDBG program. This activity is responsible for planning, oversight, coordination, staff supervision, monitoring and evaluation, contracting, record keeping and overall program management. Technical assistance will also be provided for special projects that foster housing and community development opportunities.

TOTAL CDBG ALLOCATION

\$801,930

HOME INVESTMENT PARTNERSHIP PROGRAM FISCAL YEAR 2014-2015

12-AFFORDABLE HOUSING-NEW CONSTRUCTION

\$211,912

Funds shall be used for the continued operation of existing Affordable Housing Programs implemented by the Harlingen Community Development Corporation, the identified Community Housing Development Organization (CHDO). HCDC provides the following affordable housing opportunities to the low and moderate-income families of the city: Homeownership Opportunities Program, Homebuyer Program, and other Housing Opportunities Programs such as Transitional Housing.

HOME ADMIN/PLANNING COST OF PJ (SUBJECT TO 10% CAP)

\$ 23,000

HOME Administrative Support: This activity involves administrative support for the HOME program. This activity is responsible for planning, oversight, coordination, staff supervision, monitoring and evaluation, contracting, record keeping and overall program management, and oversight of the Down Payment Assistance Program. Technical assistance will also be provided for special projects that foster housing and community development opportunities.

TOTAL HOME PROGRAM ALLOCATION

\$ 234,912

COMMUNITY DEVELOPMENT BLOCK GRANT FISCAL YEAR 2014-15 ANTICIPATED PROGRAM INCOME

14-REHABILITATION-SINGLE FAMILY RESIDENTIAL

14-HOUSING REHABILITATION

\$55,284

Funds shall be used for the continued operation of the existing low-interest housing rehabilitation program and the existing housing deferred grant program. Funds shall be provided to qualified low-income families in the form of Low Interest Loans, and/or Deferred Grants. Loans will be for the purpose of rehabilitation existing substandard single family dwellings in order to meet current City Codes. The activity will also provide for the project related expenses.

12-CONSTRUCTION OF HOUSING

AFFORDABLE HOUSING-NEW CONSTRUCTION

\$18,000

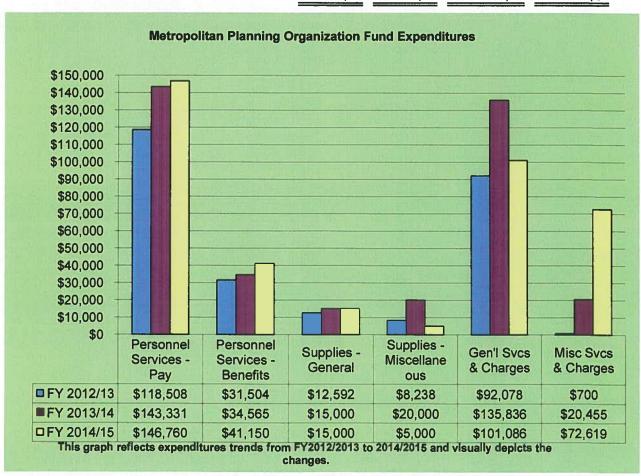
Funds shall be used for the continued operation of the existing Affordable Housing Programs implemented by the Harlingen Community Development Corporation, the identified Community Housing Development Organization (CHDO). HCDC provides the following affordable housing opportunities to the low and moderate-income families of the city: Homeownership Opportunities Program, Homebuyer Program, and other Housing Opportunities Programs.

TOTAL ANTICIPATED PROGRAM INCOME \$73,284

METROPOLITAN PLANNING ORGANIZATION FUND

CITY OF HARLINGEN METROPOLITAN PLANNING ORGANIZATION (MPO) FUND

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
State & Federal Urban Transportation Plan	\$263,620	\$369,187	\$369,187	\$381,615
Federal	263,620	369,187	369,187	381,615
TOTAL REVENUES	\$263,620	\$369,187	\$369,187	\$381,615
EXPENDITURES:				
Personnel Services - Pay	118,508	143,331	143,331	146,760
Personnel Services - Benefits	31,504	34,565	34,565	41,150
Supplies - General	12,592	15,000	15,000	15,000
Supplies - Miscelleaneous	8,238	20,000	20,000	5,000
Services & Charges - General	92,078	135,836	135,836	101,086
Services & Charges - Miscellaneous	700	20,455	20,455	72,619
TOTAL EXPENDITURES	\$263,620	\$369,187	\$369,187	\$381,615
Excess Revenues Over/(Under) Expenditures	0	0	0	0
Fund Balance Beginning of Year	0	0	0	0
END OF YEAR FUND BALANCE	\$0	\$0	\$0	\$0



METROPOLITAN PLANNING ORGANIZATION (MPO) FUND 102-7101

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$114,770	\$122,374	\$122,374	\$127,322
Salaries Part Time	0	16,640	16,640	15,121
Car Allowance	3,317	3,317	3,317	3,317
Travel Pay	421	1,000	1,000	1,000
Personnel Services	118,508	143,331	143,331	146,760
City FICA	6,883	7,280	7,280	8,329
City Medicare	1,610	1,703	1,703	1,948
City TCG Retirement	5,739	6,285	6,285	6,532
City Health Insurance	16,845	18,907	18,907	23,889
Worker's Compensation	427	390	390	452
Personnel Services - Benefits	31,504	34,565	34,565	41,150
Office Supplies Office Equip/Furniture - Non-	8,517	9,000	9,000	9,000
Capital	4,075	6,000	6,000	6,000
Supplies - General	12,592	15,000	15,000	15,000
Miscellaneous Supplies	8,238	20,000	20,000	5,000
Supplies - Miscellaneous	8,238	20,000	20,000	5,000
Professional Services	45,163	40,000	40,000	40,000
Building Rental	13,176	13,176	13,176	13,176
Utilities / Communications	3,392	8,160	8,160	10,410
Advertising Dues, Memberships &	12,794	33,000	33,000	15,000
Subscriptions	400	1,500	1,500	0
Registration, Travel & Training	15,094	37,500	37,500	20,000
Employee Mileage Reimbursement	2,059	2,500	2,500	2,500
Services & Charges - General	92,078	135,836	135,836	101,086
Miscellaneous Services & Charges -	700	20,455	20,455	72,619
Miscellaneous	700	20,455	20,455	72,619
M.P.O. FUND TOTALS	\$263,620	\$369,187	\$369,187	\$381,615

Every metropolitan area with a population of more than 50,000 persons must have a designated Metropolitan Planning Organization for transportation to qualify for federal highway or transit assistance.

Harlingen-San Benito MPO represents the following cities: Harlingen, San Benito, Combes, Los Indios, Palm Valley, Primera, Rio Hondo, La Feria, Santa Rosa, and

certain parts of Cameron County within Pct 3 and 4. It is important that the MPO membership is made up of locally elected officials of the cities and counties within the urbanized area. Other appointed officials include the City Managers of Harlingen & San Benito, and the District Engineer of the Texas Department of Transportation (Pharr District).

The United States Department of Transportation (USDOT) relies on the MPO to ensure that highway and transit projects that use federal funds are products of a credible planning process and meet local priorities. USDOT will not approve federal funding for urban highway and transit projects unless they are on the MPO'S program. Thus, the MPO's role is to develop and maintain the necessary transportation plans for the area to assure that federal funds support these locally developed plans.

The HSBMPO's governance structure is currently composed of the following three components:

- 1) The *Transportation Policy Committee (TPC)* is the top level decision making body for the organization. The *Transportation Policy Committee* is comprised of elected and/or appointed officials from local municipalities, representatives of different transportation modes (e.g., public transit, freight, bicycle/pedestrian); and State agency officials (i.e. State Department of Transportation, Environmental Agency, etc.). The *Transportation Policy Committee's* responsibilities include debating and making decisions on key MPO actions and issues, which will include the adoption of a Metropolitan Transportation Plan (MTP), Transportation Improvement Program (TIP), the annual Unified Planning Work Program (UPWP) and other policy documents.
- 2) The *Technical Advisory Committee* (TAC) acts as an advisory body to the *Transportation Policy Committee* for transportation issues that are primarily technical in nature. The *TAC* interacts with the MPO's staff on technical matters related to planning and analyses tasks and projects. Through this work the *TAC* is comprised of staff-level officials from local, state, and federal agencies.
- 3) The MPO staff is in place to ensure the ability to carry out the required metropolitan planning process in an effective and expeditious manner. The MPO staff consists of four staff members: 1 MPO Director, 1 Geographical Information Systems (GIS)/Transportation Planner, and 1 Office Assistant. The staff solely dedicates its time to the MPO process in order to ensure transparency and neutrality as it serves the needs of its member cities/entities.

PROGRAM GOAL

The general function of the HSBMPO is to conduct multi-modal transportation system improvement projects and programs through the metropolitan planning process in order to establish a cooperative, continuous, and comprehensive

framework for making transportation investment decisions in the designated metropolitan area. In FY 2015 the HSBMPO will be dedicated to collecting, analyzing, and maintaining the databases that have already been established. The databases contain demographic data, population forecasting, employment information, and income growth information.

OBJECTIVES FOR 2014-2015

- Continue to work on the development and data collection of the 2015-2040 Metropolitan Transportation Plan (MTP) long range plan.
- Develop and have the TPC approve the FY 2015 Unified Planning Work Program (UPWP) MPO budget.
- Hold ten (10) to twelve (12) TAC and TPC meetings; and provide appropriate information packets and minutes.
- Develop and distribute four quarterly MPO newsletters & 12 monthly HSBMPO bulletins (for members).
- Increase and maintain MPO's staff proficiency in MPO related software such as TransCAD, ArcMAP, which are required for data analysis.
- Work with appropriate cities and organizations to create awareness and increase ridership on the current transit service within the HSBMPO area.
- Engage the freight community in the planning process.
- Complete Special Studies:
 - 2015 2040 Metropolitan Transportation Plan
 - Sidewalk Inventory

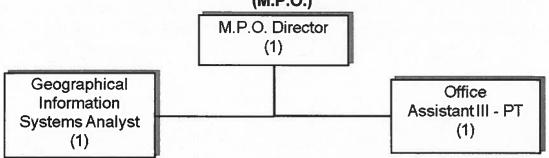
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERFORMANCE INDICATORS	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
<u>EFFECTIVENESS</u>			
Collect and Maintain Data	100%	100%	100%
EFFICIENCY			
Collect and maintain data OUTPUT	\$14.58	\$14.37	\$14.88
Create and disseminate quarterly			
Newsletters	3	4	4
Requests from the public	8	15	18
Requests from local cities	20	25	28
Number of meetings coordinated	20	24	25

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
MPO Director	_	1	1.	\$62,498
Geographical Information Systems				
Analyst		2	2	64,824
Office Assistant III - PT		1	1	15,121
Travel Pay				1,000
Car Allowance				3,317
Fringe Benefits			V	41,150
	Total	4	4	\$187,910

Metropolitan Planning Organization (M.P.O.)

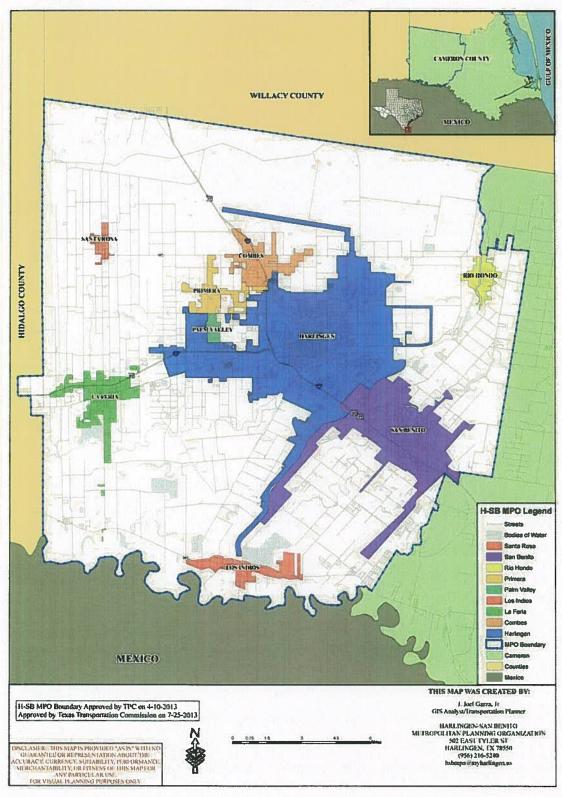


MPO Boundary Area

The metropolitan planning area is the geographic area which the metropolitan transportation planning process required by 23 USC 134 and Section 5307 of the Federal Transit Act (FTA) must be carried out. Each metropolitan planning area encompasses the census boundary, the urbanized boundary and the Metropolitan Urban Area Boundary. The Cameron County line bound the Harlingen-San Benito Metropolitan Planning Organization study area to the north, the Rio Grande River to the south, Cameron County/Hidalgo County line to the west, and SH 345 and Rio Hondo on the east. The area study map is provided in the next page.



Harlingen-San Benito MPO Boundary Map



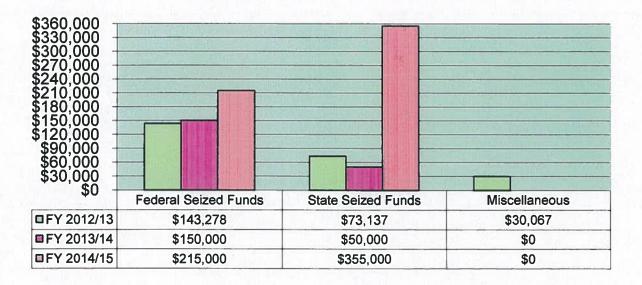
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SPECIAL INVESTIGATIONS FUND

CITY OF HARLINGEN SPECIAL INVESTIGATIONS FUND

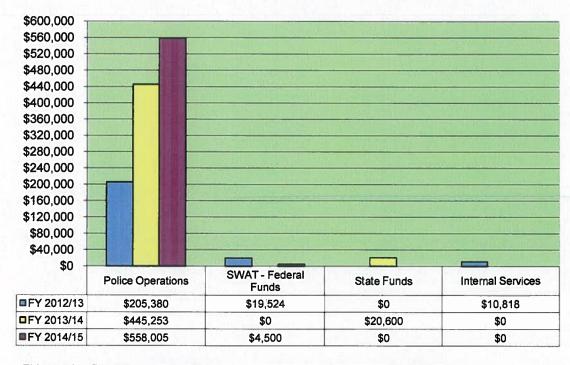
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Seized Funds	\$143,278	\$150,000	\$150,000	\$215,000
Federal	143,278	150,000	150,000	215,000
Seized Funds	73,137	50,000	50,000	355,000
State	73,137	50,000	50,000	355,000
TexPool Investments	25	100	100	120
Federal	207	100	100	120
NOW Interest	143	200	200	220
State	106	0	0	0
Investments	481	400	400	460
Miscellaneous	30,067	0	0	0
Various	30,067	0	0	0
TOTAL REVENUES	\$246,963	\$200,400	\$200,400	\$570,460
EXPENDITURES:				
Police Operations	205,380	445,253	445,253	558,005
SWAT - Federal Funds	19,524	0	0	4,500
State Funds	0	20,600	20,600	0
Transfer to Other Funds	10,818	0	0	0
TOTAL EXPENDITURES	\$235,722	\$465,853	\$465,853	\$562,505
Excess Revenues Over/Under				
Expenditures	11,241	(265,453)	(265,453)	7,955
Fund Balance Beginning of Year	492,591	503,832	503,832	238,379
END OF YEAR FUND BALANCE	\$503,832	\$238,379	\$238,379	\$246,334

Special Investigations Fund Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Special Investigations Fund Expenditures



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

SPECIAL INVESTIGATIONS FUND 103-3010

(Police Operations)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Travel Pay	\$18	\$0	\$0	\$0
Personnel Services	18	0	0	0
Office Supplies	\$8,215	\$0	\$0	\$2,700
Office Equip/Furniture - Non-Capital	18,729	0	0	0
Uniform & Safety Supplies	1,988	0	0	16,500
Bullet Proof Vests	1,650	3,625	3,625	4,950
Food, Drinks, & Ice	941	2,500	2,500	0
Supplies - General	31,523	6,125	6,125	24,150
Miscellaneous Supplies	49,532	60,098	60,098	81,480
Supplies - Miscellaneous	49,532	60,098	60,098	81,480
Utilities / Communications	0	0	0	11,275
Laundry & Uniform Services	1,821	0	0	4,000
Equipment Rental Lease	7,255	7,000	7,000	11,000
Dues, Memberships & Subscriptions	5,674	0	0	0
Registration, Travel, & Training	44,803	51,000	51,000	91,500
Court Costs	550	0	0	0
Services & Charges - General	60,103	58,000	58,000	117,775
Maintenance - Buildings	4,625	0	0	0
Maintenance - Furniture & Equipment	0	0	0	5,000
Maintenance - Software	23,740	0	0	20,000
Internal Service Charges	0	11,000	11,000	0
Services & Charges - Maintenance	28,365	11,000	11,000	25,000
Informant Fees	9,200	15,000	15,000	15,000
Miscellaneous	26,639	5,482	5,482	122,600
Services & Charges - Miscellaneous	35,839	20,482	20,482	137,600
Miscellaneous Equipment	0	289,548	289,548	172,000
Capital Outlay	0	289,548	289,548	172,000
POLICE OPERATIONS TOTALS	\$205,380	\$445,253	\$445,253	\$558,005

SPECIAL INVESTIGATIONS FUND 103-3012 (SWAT-Federal)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Overtime	\$1,027	\$0	\$0	\$4,500
Personnel Services	1,027	0	0	4,500
Uniform & Safety Supplies	745	0	0	0
Supplies - General	745	0	0	0
Miscellaneous Supplies	17,752	0	0	0
Supplies - Miscellaneous	17,752	0	0	0
SWAT FEDERAL TOTAL	\$19,524	\$0	\$0	\$4,500

SPECIAL INVESTIGATIONS FUND 103-3016 (Police-State Funds)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Office Equipment/FurnNon-Capital	0	3,700	3,700	0
Uniform & Safety Supplies	0	5,300	5,300	ő
Supplies - General	0	9,000	9,000	0
Miscellaneous Supplies	0	5,200	5,200	0
Supplies - Miscellaneous	0	5,200	5,200	0
Maintenance - Software	0	6,400	6,400	0
Services & Charges - Maintenance	0	6,400	6,400	0
POLICE-STATE FUNDS TOTAL	\$0	\$20,600	\$20,600	\$0

SPECIAL INVESTIGATIONS FUND 103-9999 (Transfers)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Internal Services	10,818	0	0	0
Transfers to Other Funds	10,818	0	0	0
SWAT STATE TOTAL	\$10,818	\$0	\$0	\$0

The Special Investigation Fund is used to account for monies awarded to, and received by, the Harlingen Police Department through the United States Asset Forfeiture Program. These funds are not to be used to supplant the General Fund, but are used to finance Harlingen Police initiatives that further seizure and forfeiture efforts as well as to purchase equipment to be used by the Department to enhance their current abilities.

PROGRAM GOAL

- Continue drug and narcotic interdiction efforts and intelligence gathering/sharing
- Continue to participate in the asset forfeiture program in collaboration with various local, county, state, and federal agencies.
- Investigate and assist in the prosecution of organized vice operations and the enforcement of drug laws.

OBJECTIVES FOR 14-15

- Continue active participation in local, county, state, and national narcotic officer
 professional associations in order to increase intelligence gathering/sharing abilities and
 to develop staff in application of nationally accepted drug investigation and enforcement
 practices.
- Continue to provide advanced, specialized training to department investigators
- Continue to enhance Departmental efficiencies and effectiveness aimed at quality of life improvement within our Community through increased street level drug interdiction and overall crime reduction.
- Continue to pursue, and purchase, the latest technologically advanced equipmentthrough the expenditure of forfeiture funds-to work smarter and act upon real-time crime analysis information.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGE

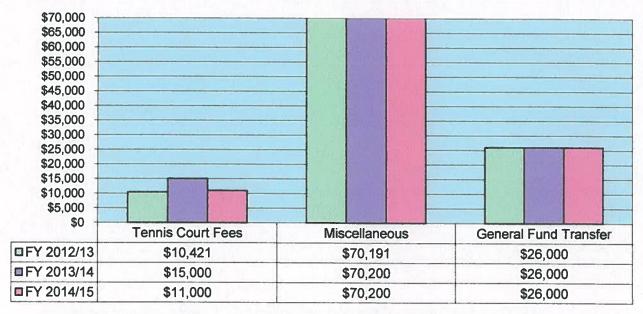
Nationwide, the criminal element has become ever more devious in developing and implementing methods to conceal and transfer contraband. As such, monetary seizures have declined significantly but are again, on the rise.

TENNIS COURT FUND

CITY OF HARLINGEN TENNIS COURT FUND

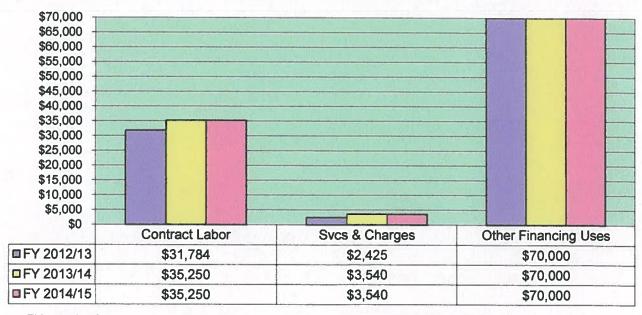
CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Tennis Court Fees	\$10,421	\$15,000	\$15,000	\$11,000
NOW Interest	191	200	200	200
HEB Sponsor	70,000	70,000	70,000	70,000
Miscellaneous	80,612	85,200	85,200	81,200
General Fund	26,000	26,000	26,000	26,000
Transfer From	26,000	26,000	26,000	26,000
TOTAL REVENUES	\$106,612	\$111,200	\$111,200	\$107,200
EXPENDITURES				
Equipment	0	3,440	3,440	0
Supplies - General	0	3,440	3,440	0
Contract Labor	31,784	35,250	35,250	35.250
Services & Charges - General	31,784	35,250	35,250	35,250 35,250
Maintenance - Buildings	2,425	0	0	3,440
Services & Charges - Maintenance	2,425 2,425	0	0	3,440 3,440
Miscellaneous	0	100	100	100
Services & Charges - Miscellaneous	0	100	100	100
To 2010 CO Project	70,000	70,000	70,000	70,000
Other Financing Uses-Transfers	70,000	70,000	70,000	70,000
TOTAL EXPENDITURES	\$104,209	\$108,790	\$108,790	\$108,790
Excess Revenues Over/Under Expenditures	2,403	2,410	2,410	(1,590)
Fund Balance Beginning of Year	151,834	154,237	154,237	156,647
END OF YEAR FUND BALANCE	\$154,237	\$156,647	\$156,647	\$155,057

Tennis Court Fund Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Tennis Court Fund Expenditures



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

The H.E.B. Tennis Center is composed of two batteries consisting of six and twelve lighted courts and a pro shop. A full-time professional tennis instructor is on staff to manage the Center and to teach class. The H.E.B. Tennis Center maintains a full schedule of tennis activities including lessons, leagues, tournaments, and social activities.

PROGRAM GOAL

The goal of the H.E.B Tennis Center is to continue to promote the game and increase member participation and revenues.

OBJECTIVES FOR 14-15

- Add signage, walking path, etc to lead patrons to the newly-renovated restroom facility on the west-side of the HEB Tennis Center.
- Work cooperatively with the Harlingen CVB to solicit and facilitate regional and/or national level tennis tournaments.
- Add a community bulletin board for the HEB Tennis Courts
- Communicate with local landscaping companies to provide and sponsor colorful native vegetation to beautify tennis venue.
- Seek the renewal with HEB of title sponsorship or seek other title sponsorship opportunities.
- Transition the responsibility of staff liaison to the Tennis Advisory Board to that of the City's contracted Tennis Professional.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS

•		
ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
1		
20	20	20
3	3	3
10	10	10
2	2	2
\$108.76	\$106.27	\$106.27
11,000	11,000	11,000
650	650	650
2,600	2,600	2,600
	20 3 10 2 \$108.76	FY 12-13 FY 13-14 20 20 3 3 10 10 2 2 \$108.76 \$106.27 11,000 650 650

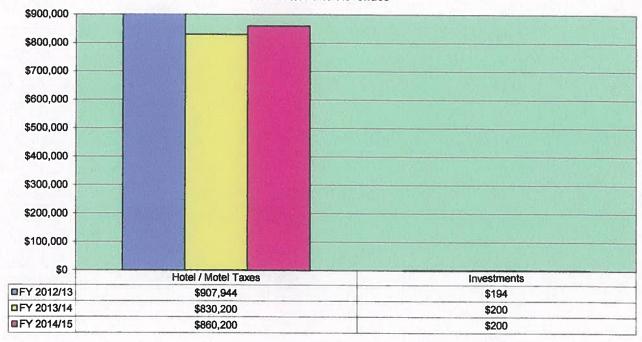
HOTEL/MOTEL OCCUPANCY TAX FUND

CITY OF HARLINGEN

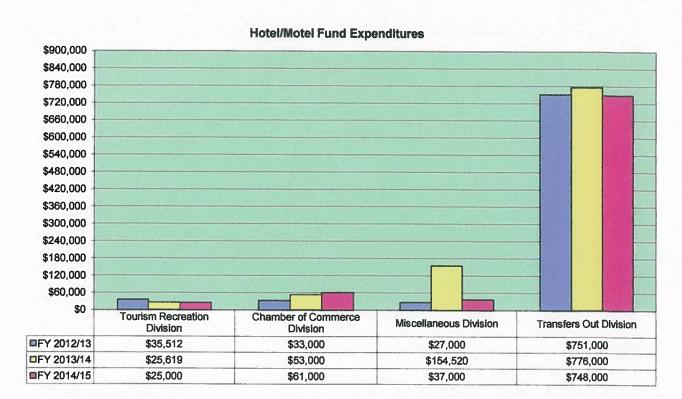
HOTEL/MOTEL OCCUPANCY TAX FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Hotel/Motel Taxes	\$891,624	\$830,000	\$830,000	\$860,000
Penalty & Interest	16,320	200	200	200
Other	907,944	830,200	830,200	860,200
TexPool	166	100	100	50
NOW Interest	28	100	100	150
Investments	194	200	200	200
TOTAL REVENUES	\$908,138	\$830,400	\$830,400	\$860,400
EXPENDITURES:				
Tourism Recreation Division 105-6060				
Educational & Recreational	\$10,512	\$619	\$619	\$0
Contract Labor	25,000	25,000	25,000	25,000
TOURISM RECREATION DIVISION TOTAL	35,512	25,619	25,619	25,000
Chamber of Commerce Division 105-6101				
Birding Festival	33,000	33,000	33,000	41,000
Birding Festival Expenses	0	20,000	20,000	20,000
CHAMBER OF COMMERCE DIV TOTAL	33,000	53,000	53,000	61,000
Miscellaneous Division 105-6199				
Iwo Jima	\$0	\$10,000	\$10,000	\$10,000
Harlingen Performing Arts Theatre	27,000	27,000	27,000	27,000
Buildings	0	39,900	39,900	0
Imprs Other Than Bldgs	0	77,620	77,620	0
MISCELLANEOUS DIVISION TOTAL	27,000	154,520	154,520	37,000
Transfers Out Division 105-9999				
Convention/Visitors Bureau	\$488,000	\$513,000	\$513,000	\$513,000
Harlingen Downtown Fund	35,000	35,000	35,000	35,000
Municipal Auidtorium Fund	158,000	158,000	158,000	130,000
Harlingen Arts & Heritage Museum Fund	70,000	70,000	70,000	70,000
TRANSFERS OUT DIVISION TOTAL	751,000	776,000	776,000	748,000
TOTAL EXPENDITURES	\$846,512	\$1,009,139	\$1,009,139	\$871,000
Excess Revenues Over/(Under)				
Expenditures	61,626	(178,739)	(178,739)	(10,600)
Fund Balance Beginning of Year	288,244	349,870	349,870	171,131
END OF YEAR FUND BALANCE	\$349,870	\$171,131	\$171,131	\$160,531

Hotel/Motel Fund Revenues



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

HOTEL/MOTEL OCCUPANCY TAX FUND 105

The Hotel/Motel Occupancy Tax Fund is used to account for monies received from the City of Harlingen's hotels and motels based on the City's 7% occupancy tax. The fund allocates a portion to the Chamber of Commerce for the purpose of attracting visitors to Harlingen. This is accomplished through sporting events, small conventions, tour groups, motor coach rallies, and Winter Texan promotions. The Tourist Recreation Division, which provides a year-round program for retired tourists and local retirees residing in Harlingen, is another recipient of the fund's monies. The Hotel/Motel Fund is used to promote activities and events at the Municipal Auditorium, Casa de Amistad Complex and the Harlingen Arts & Heritage Museum for the purpose of attracting tourists to the area. Other benefactors of the Hotel/Motel Fund are the Rio Grande Birding Festival and the Harlingen Performing Arts Theater. These entities must allocate a certain percentage of their funds for promotion and advertising.

TOURIST RECREATION DIVISION 105-6060

The Tourist Recreation Division utilizes Hotel/Motel Funding to support to regional and national athletic tournaments played within the City that provide both an economic and tourism impact; provide funding to support various city sponsored events.

PROGRAM GOAL

Promote tourism through special events and sport tournaments involving Convention and Visitor's Bureau.

OBJECTIVES FOR 14-15

- Provide support and funding to local youth athletic leagues in promoting, hosting, and supporting regional and national tournaments played in Harlingen.
- Plan, organize, and manage 2 to 3 public fireworks displays in conjunction with City –sponsored events.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

CATASTROPHIC EMERGENCY RELIEF FUND

CITY OF HARLINGEN CATASTROPHIC EMERGENCY RELIEF FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
TexPool Investments	\$520	\$100	\$100	\$100
NOW interest	557	500	500	400
Investments	1,077	600	600	500
FEMA - Recovery	11,423	0	0	0
Various	11,423	0	0	0
TOTAL REVENUES	\$12,500	\$600	\$600	\$500
EXPENDITURES:				
Public Works Administration	2,540	25,000	25,000	25,000
TOTAL EXPENDITURES	\$2,540	\$25,000	\$25,000	\$25,000
Excess Revenues Over/(Under)				
Expenditures	9,960	(24,400)	(24,400)	(24,500)
Fund Balance Beginning of Year	846,336	856,296	856,296	831,896
END OF YEAR FUND BALANCE	\$856,296	\$831,896	\$831,896	\$807,396

CATASTROPHIC EMERGENCY RELIEF FUND 106-5001

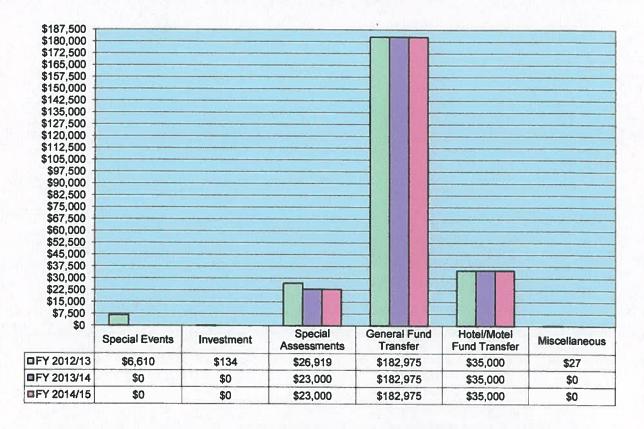
The Catastrophic Emergency Relief Fund is used to account for funds transferred from other funds and for monies received from grants. An example of this would be Federal Emergency Management Agency (FEMA), which approves grants when natural disasters occur. The fund will account for expenditures specifically authorized by ordinances, including capital improvements, and catastrophic emergency type expenditures, such as flood or hurricane disasters.

HARLINGEN'S DOWNTOWN FUND

CITY OF HARLINGEN HARLINGEN'S DOWNTOWN FUND

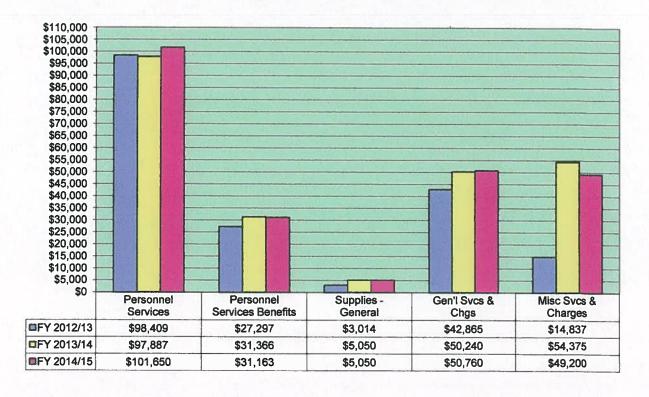
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:		W 7.5		
Special Activities - Events	\$6,610	\$0	\$0	\$0
Miscellaneous	6,610	0	0	0
Property	\$27	\$0	\$0	\$0
General	27	0	0	0
TexPool Investment	45	0	0	0
NOW Interest	89	0	0	0
Investments	134	0	0	0
Special Assessments	26,919	23,000	23,000	23,000
Assessments	26,919	23,000	23,000	23,000
Transfer from General Fund	182,975	182,975	182,975	182,975
Transfer from Hotel/Motel Fund	35,000	35,000	35,000	35,000
Transfer From	217,975	217,975	217,975	217,975
Sale of Fixed Assets	0	0	0	0
Sale of Fixed Assets	0	0	0	0
TOTAL REVENUES	\$251,665	\$240,975	\$240,975	\$240,975
EXPENDITURES:				
Administration 107-1701				
Personnel Services - Pay	\$98,409	\$97,887	\$97,887	\$101,650
Personnel Services - Benefits	27,297	31,366	31,366	31,163
Supplies - General	1,761	3,550	3,550	3,550
Supplies - Miscellaneous	1,253	1,500	1,500	1,500
Services & Charges - General	42,865	50,240	50,240	50,760
Services & Charges - Maintenance	2,628	4,200	4,200	3,200
Services & Charges - Miscellaneous	12,209	50,175	50,175	46,000
Administration Total	186,422	238,918	238,918	237,823
TOTAL EXPENDITURES	\$186,422	\$238,918	\$238,918	\$237,823
Excess Revenues Over/(Under)				
Expenditures	65,243	2,057	2,057	3,152
Fund Balance Beginning of Year	94,251	159,494	159,494	161,551
END OF YEAR FUND BALANCE	\$159,494	\$161,551	\$161,551	\$164,703

Harlingen Downtown Fund Revenues



This graph relects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Harlingen Downtown Fund Expenditures



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

HARLINGEN'S DOWNTOWN FUND 107-1701

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$98,246	\$97,887	\$97,887	\$101,650
Overtime	163	0	0	0
Personnel Services	98,409	97,887	97,887	101,650
City FICA	5,949	5,712	5,712	6,036
City Medicare	1,391	1,336	1,336	1,411
City TMRS	5,410	4,612	4,612	4,761
City TCG Retirement	1,679	2,139	2,139	2,259
City Health Insurance	11,926	16,741	16,741	15,829
Workers Compensation	942	826	826	867
Personnel Services - Benefits	27,297	31,366	31,366	31,163
Office Supplies	1,223	2,300	2,300	2,300
Office Furn-Equip Non Cap	27	650	650	650
Food, Drinks, & Ice	511	600	600	600
Supplies General	1,761	3,550	3,550	3,550
Miscellaneous Supplies	1,253	1,500	1,500	1,500
Supplies Miscellaneous	1,253	1,500	1,500	1,500
Utilities - Communications	1,359	1,500	1,500	1,530
Utilities - Electricity	3,356	4,680	4,680	4,620
Utilities - Other	970	1,000	1,000	1,000
Professional Services	0	300	300	300
Audit Fees	2,200	2,200	2,200	2,200
Advertising	25,668	29,015	29,015	28,535
Vehicle & Radio Rental	100	100	100	100
Building Rental	6,000	6,000	6,000	6,000
Dues, Memberships, & Subscriptions	1,145	2,345	2,345	3,445
Registration, Travel, & Training	1,568	2,000	2,000	2,000
Employee Mileage Reimbursement	499	800	800	680
Small Claims - Unfunded	0	300	300	350
Services & Charges - General	42,865	50,240	50,240	50,760
Maintenance-Furniture & Equipment	592	700	700	700
Internal Service Charges	640	1,500	1,500	1,000
Fuel	1,396	2,000	2,000	1,500
Services & Charges - Maintenance	2,628	4,200	4,200	3,200
Improvement/Promotions - West Side	12,209	50,175	50,175	46,000
Service & Charges - Miscellaneous	12,209	50,175	50,175	46,000
HARLINGEN'S DOWNTOWN FUND TOTALS	\$186,422	\$238,918	\$238,918	\$237,823

Downtown Harlingen, a Public Improvement District was established in 1989 to foster economic growth and redevelopment in Harlingen's central business district. Today more than 160 businesses or organizations operate in Downtown Harlingen. The mix of retail and service businesses, government and nonprofit offices, financial institutions, and restaurants includes the city's oldest, most established businesses, national chains, and young entrepreneurs.

The downtown revitalization program has been a public/private partnership since its beginning. In addition to funding provided by the City, Downtown property owners have voted five times to tax themselves through an annual assessment to generate revenue for improvements including landscaping, signage, promotions, and storefront enhancements. A seven-member Board of Directors appointed by the Mayor and City Commission oversees the expenditures of assessment funds. The Downtown Manager, Redevelopment Specialist, and Maintenance Coordinator coordinate daily operations with other city departments, volunteers, property owners, and businesses managers.

Economic growth, creation of new jobs, historic preservation, and development of community pride are among the goals of the program. Downtown Harlingen is affiliated with the National Main Street Center, a program of the National Trust for Historic Preservation, and the Main Street Program administered by the Texas Historical Commission.

PROGRAM GOAL

Develop and promote Downtown revitalization, including public improvements, property enhancements, business development, and promotions.

OBJECTIVES FOR 14-15

Enhance the downtown's physical appearance through building rehabilitation, storefront improvements, signs, landscaping, murals, merchandising, and displays. Partner with public and private sector groups in beautification and public improvement projects. Educate people about the importance of quality design, historic preservation, and good visual presentations.

Strengthen and diversify the downtown's economic base by helping existing businesses to grow, property owners to convert unused or underutilized buildings into productive commercial space, and downtown businesspeople to sharpen their competitiveness and merchandising skills.

Market the commercial district through public relations, advertising, print materials, social media, and events to attract customers, potential investors, new businesses, residents, and visitors.

Build consensus and cooperation among public and private groups and individuals through partnerships and effective, ongoing management and advocacy for the downtown.

PERFORMANCE INDICATORS

To improve the overall image of Downtown Harlingen, encourage adaptive reuse of buildings, and enhance economic vitality, matching grants are available to property owners and businesses in four areas:

Signage – Maximum grant is \$2,500

Storefront Improvement - Maximum grant is \$6,000

Fire Safety Enhancement – Maximum grant is \$15,000

Security Enhancement – Maximum grant is \$2,000

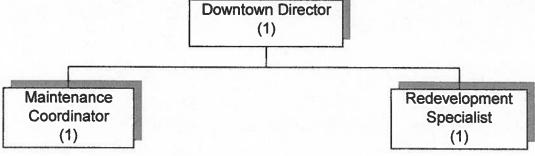
The Board of Directors considered and awarded incentive grants on an ongoing basis throughout the year, leveraged against private investments by business and property owners.

DOWNTOWN GRANT PROGRAMS	ACTUAL FY 12-13	ESTIMATED FY 12-13	PROPOSE FY 13-14
Sign Grants Awarded	6	6	6
Total Awarded	\$3,454.34	\$2,400.	\$3,000
Storefront Grants Awarded	3	3	3
Total Awarded	\$6,223.80	\$4,200	\$6,000
Fire Safety Grants Awarded	0	1	1
Total Awarded	\$0	\$9,500	\$9,500
Security Grants Awarded	1	1	2
Total Awarded	\$714.50	\$750	\$1,500

<u>AUTHORIZED PERSONNEL</u>

		FY 13-14	FY 14-15	APPROVED
Downtown Director		1	1	\$56,480
Redevelopment Specialist		-1	1	24,127
Maintenance Coordinator		1	1	21,043
Fringe Benefits				31,163
	Total	3	3	\$132,813

HARLINGEN DOWNTOWN



FREE TRADE BRIDGE FUND

CITY OF HARLINGEN FREE TRADE BRIDGE FUND

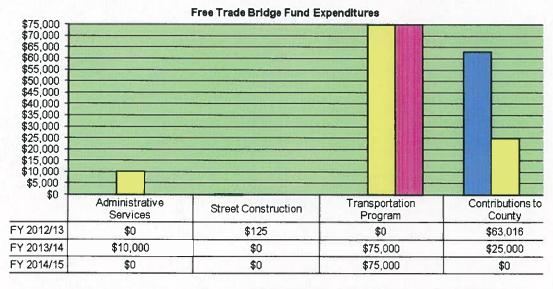
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Bridge Crossings	\$130,492	\$160,000	\$160,000	\$145,000
Miscellaneous	130,492	160,000	160,000	145,000
TexPool Investment	2	0	0	0
NOW Interest	124	75	75	100
Investments	126	75	75	100
TOTAL REVENUES	\$130,618	\$160,075	\$160,075	\$145,100
EXPENDITURES:				
Administrative Services 109-1399				
Dues, Memberships & Subscriptions	\$0	\$10,000	\$10,000	\$0
Services & Charges General	0	10,000	10,000	0
Street Construction 109-5017				
Utilities - Electricity	125	0	0	0
Street Construction	125	0	0	0
Transportation Program 109-5050				
Transit Program	0	75,000	75,000	75,000
Service & Charges - Miscellaneous	0	75,000	75,000	75,000
Contributions to County 109-9905				
Dues, Memberships & Subscriptions	63,016	25,000	25,000	0
Services & Charges - Misc.	63,016	25,000	25,000	0
TOTAL EXPENDITURES	\$63,141	\$110,000	\$110,000	\$75,000
Excess Revenues Over/(Under)				
Expenditures	67,477	50,075	50,075	70,100
Fund Balance Beginning of Year	101,193	168,670	168,670	218,745
END OF YEAR FUND BALANCE	\$168,670	\$218,745	\$218,745	\$288,845

On September 13, 1989, the City of Harlingen executed an interlocal agreement with Cameron County, Texas, whereby the County would issue revenue bonds for the construction of an international bridge, herein referred to as Los Indios International Bridge, located at Los Indios, Texas and La Barranca, Tamaulipas, Mexico. The bonds are payable from the revenues of the County's Toll Bridge System, as defined and fully explained in the Order which authorized such bonds. During November 1992 construction of the bridge was completed and operations commenced.

Any surplus revenues remaining after payment of the debt service requirements, maintenance and operation costs, and an amount equal to 140% of the average annual debt service requirements of all outstanding bonds, shall be equally shared between the City of Harlingen, City of San Benito, and Cameron County.

Harlingen-San Benito MPO receives funding per year from Federal Transit Administration Section 5307 funds. These funds allow for the operation of urban transit systems and are required to have a local cash match of 20%. Federal dollars are expended before any local match dollars. The cities of Harlingen and San Benito began a demand response system, the Harlingen-San Benito Express, in January 2000. The system currently consists of two American Disability Acts (ADA) compliant fifteen-passenger vans, which operate Monday through Friday from 8:30 a.m. to 5:00 p.m. within the corporate City limits. The cities entered into an interlocal agreement with the Lower Rio Grande Valley Development Council on ridership, fares, etc.

The budget this year continues to include funding for the transit system for Harlingen. Current plans call for a system of three fixed/flexible routes in the community to replace the current on demand system. Funding for the transit system will come from the state and federal governments, from fares and from profits from the Free Trade Bridge at Los Indios. The main difference is due to Bridge Crossing Revenues being lower for this year and a decrease in other expenditures.



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

COMMUNICATION CENTER FUND

CITY OF HARLINGEN COMMUNICATION CENTER FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Tower Rental	\$61,091	\$11,109	\$11,109	\$11,109
Radio User Fee	0	51,120	51,120	51,120
NOW Interest	77	0	0	0
Transfer from General Fund	0	41,235	41,235	0
TOTAL REVENUES	\$61,168	\$103,464	\$103,464	\$62,229
EXPENDITURES:				
Miscellaneous Equipment	\$160,825	\$137,075	\$137,075	\$84,029
TOTAL EXPENDITURES	\$160,825	\$137,075	\$137,075	\$84,029
Excess Revenues Over/(Under) Expenditures	(99,657)	(33,611)	(33,611)	(21,800)
Fund Balance Beginning of Year	133,268	33,611	33,611	0
END OF YEAR FUND BALANCE	\$33,611	\$0	\$0	(\$21,800)

Responsibility for the Communication Center, located at Fire Station #3, falls under two departments - Police Services and Fire Suppression. Police Services oversee Dispatch's salaries, hiring, equipping and training, the Communication Aided Dispatch/Records Management System (CAD/RMS) computers, and the Dictaphone audio recording system as well as their respective support and maintenance agreements. Fire Suppression is responsible for the Center's utilities, maintenance, upgrades, fuel system, emergency generator and any other needs related to the building only. This department also watches over radio system maintenance contracts and all rental contracts for users of the radio system. It is the Fire Chief's responsibility to approve and oversee any additional radio equipment and/or users added to the radio system. Fire Suppression is also responsible for the New Hampshire Communication Tower site rent, as well as the fuel and maintenance of said facility. The maintenance of the emergency generator at this tower site is included in the radio service/maintenance contract. Funds generated by the interlocal (radio-user) agreements and a property lease agreement between the City of Harlingen and American Tower for property next to Fire Station #1 on Jefferson Street as a tower site are used to offset the Annual Service Contract. The main difference is due to the Annual Service contract for the Radio System.

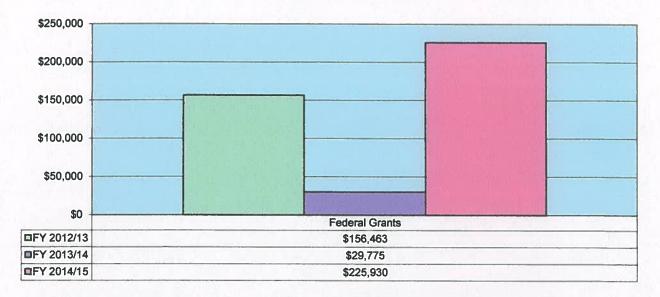
COMMUNITY ORIENTED POLICING SERVICES / UNIVERSAL HIRING POLICY GRANT

CITY OF HARLINGEN

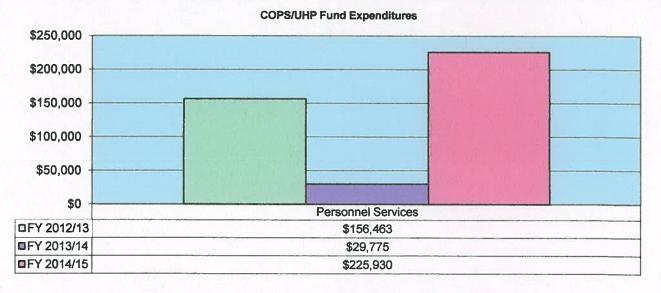
COMMUNITY ORIENTED POLICING SERVICES / UNIVERSAL HIRING PROGRAM (COPS/UHP) GRANT FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Grants	\$156,463	\$29,775	\$29,775	\$225,930
Federal	156,463	29,775	29,775	225,930
TOTAL REVENUES	\$156,463	\$29,775	\$29,775	\$225,930
EXPENDITURES:				
Salaries Full Time	\$112,922	\$22,485	\$22,485	\$212,390
Overtime	803	0	0	0
Holiday Pay	3,862	0	0	0
Stability Pay	2,358	0	0	0
Personnel Services	119,945	22,485	22,485	212,390
City FICA	7,435	1,356	1,356	2,389
City Medicare	1,739	311	311	559
City TCG Retirement	5,999	1,160	1,160	2,149
City Health Insurance	17,590	3,844	3,844	7,295
Worker's Compensation	3,755	619	619	1,148
Personnel Services - Benefits	36,518	7,290	7,290	13,540
TOTAL EXPENDITURES	\$156,463	\$29,775	\$29,775	\$225,930
Excess Revenues Over/(Under)				
Expenditures	0	0	0	0
Fund Balance Beginning of Year	0	0	0	0
END OF YEAR FUND BALANCE	\$0	\$0	\$0	\$0

COPS/UHP Fund Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

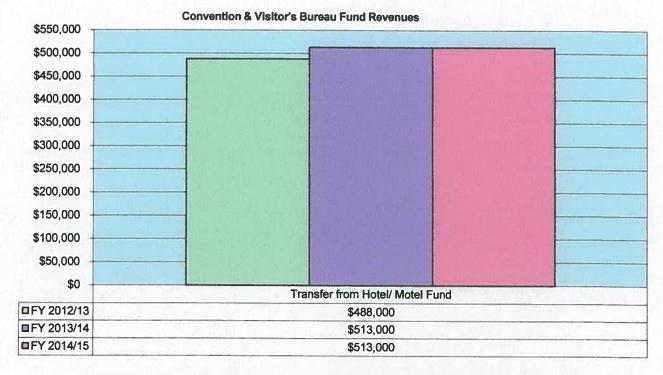
COPS/UHP GRANT 115-3010

The City of Harlingen was awarded funds under the Community Oriented Policing Services/ Cops Hiring Recovery Program for the hiring of six (6) additional new police officers. This particular grant ended December 31, 2013; however, the Harlingen Police Department has submitted a new grant application requesting additional four (4) officer positions. The grant pays for entry-level salaries and approved fringe benefits over three years for the newly-sworn career law enforcement officer positions. The emphasis on this new grant is to place additional officers in the schools within the community. The Harlingen Police Department hopes to utilize the police officers positions awarded under this grant to bolster their presence within the school setting and foster better community partnerships.

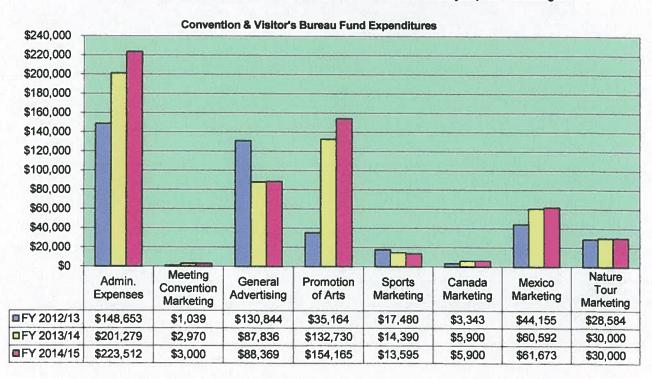
CONVENTION & VISITOR'S BUREAU FUND

CITY OF HARLINGEN CONVENTION & VISITOR'S BUREAU FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
NOW Interest	544	0	0	300
Investments	544	0	0	300
Transfer from Hotel/Motel Fund	488,000	513,000	513,000	513,000
Transfer From	488,000	513,000	513,000	513,000
TOTAL REVENUES	\$488,544	\$513,000	\$513,000	\$513,300
EXPENDITURES:				
Personnel Services - Pay	\$73,614	\$107,749	\$107,749	\$130,860
Personnel Services - Benefits	17,111	38,848	38,848	36,689
Supplies - General	2,367	2,920	2,920	3,000
Services & Charges - General	54,148	50,299	50,299	51,500
Services & Charges - Maintenance	493	0	0	0
Services & Charges - Miscellaneous	920	1,463	1,463	1,463
Administration Total	148,653	201,279	201,279	223,512
Services & Charges - General	1,039	2,970	2,970	3,000
Meeting Convention Marketing Total	1,039	2,970	2,970	3,000
Services & Charges - General	48,468	66,059	66,059	65,459
Services & Charges - Miscellaneous	82,376	21,777	21,777	22,910
General Advertising Total	130,844	87,836	87,836	88,369
Services & Charges - Miscellaneous	35,164	132,730	132,730	154,165
Promotion of Arts Total	35,164	132,730	132,730	154,165
Services & Charges - General	15,980	12,390	12,390	11,595
Services & Charges - Miscellaneous	1,500	2,000	2,000	2,000
Sports Marketing Total	17,480	14,390	14,390	13,595
Services & Charges - General	3,343	5,900	5,900	5,900
Canada Marketing Total	3,343	5,900	5,900	5,900
Services & Charges - General	26,881	29,940	29,940	31,021
Services & Charges - Miscellaneous	17,274	30,652	30,652	30,652
Mexico Marketing Total	44,155	60,592	60,592	61,673
Services & Charges - General	21,374	30,000	30,000	30,000
Services & Charges - Miscellaneous	7,210	0	0	0
Nature Tour Marketing Total	28,584	30,000	30,000	30,000
TOTAL EXPENDITURES	\$409,262	\$535,697	\$535,697	\$580,214
Excess Revenues Over/(Under)				
Expenditures	79,282	(22,697)	(22,697)	(66,914)
Fund Balance Beginning of Year	413,565	492,847	492,847	470,150



This graph reflects revenue trends from FY 2012/13 to 2014/15 and visually depicts the changes.



This graph reflects expenditure trends from FY 2012/13 to 2014/15 and visually depicts the changes.

CONVENTION & VISITOR'S BUREAU FUND DETAIL 119-6501

(Administration)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries - Full Time	\$72,484	\$104,449	\$104,449	\$124,560
Car Allowance	1,000	3,300	3,300	6,300
Travel Pay	130	0	0	0
Personnel Services - Pay	73,614	107,749	107,749	130,860
City FICA	4,473	9,290	9,290	8,007
City Medicare	1,046	2,173	2,173	1,873
City TMRS Retirement	45	3,388	3,388	3,491
City TCG Retirement	3,597	5,543	5,543	4,473
City Health Insurance	7,685	17,985	17,985	18,440
Worker's Compensation	265	469	469	405
Personnel Services - Benefits	17,111	38,848	38,848	36,689
Office Supplies	1,694	2,920	2,920	3,000
Office Equip/Furniture - Non-Capital	673	0	0	0
Supplies - General	2,367	2,920	2,920	3,000
Utilities / Communications	1,697	1,900	1,900	1,000
Audit Fees	5,000	5,000	5,000	5,000
Building Rental	42,000	42,000	42,000	42,000
Dues, Memberships & Subscriptions	4,894	1,333	1,333	3,000
Employee Mileage Reimb	557	66	66	500
Services & Charges - General	54,148	50,299	50,299	51,500
Maintenance - Furniture & Equipment	493	0	0	0
Services & Charges - Maintenance	493	0	0	0
Miscellaneous	920	1,463	1,463	1,463
Services & Charges - Miscellaneous	920	1,463	1,463	1,463
ADMINISTRATION TOTALS	\$148,653	\$201,279	\$201,279	\$223,512

CONVENTION & VISITOR'S BUREAU FUND DETAIL 119-6502

(Meeting Convention Marketing)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Advertising	1,039	2,970	2,970	3,000
Services & Charges - General	1,039	2,970	2,970	3,000
MEETING CONVENTION MARKETING TOTAL	\$1,039	\$2,970	\$2,970	\$3,000

CONVENTION & VISITOR'S BUREAU FUND DETAIL 119-6503

(General Advertising)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Advertising	43,627	55,896	55,896	55,296
Dues, Memberships, & Subscriptions	1,000	0	0	0
Regis., Travel & Training	3,841	10,163	10,163	10,163
Services & Charges - General	48,468	66,059	66,059	65,459
Tourism Promotions	44,817	1,510	1,510	1,510
Mrkting-Brochure/TV/Radio	8,730	7,074	7,074	7,400
Internet Marketing	13,045	11,000	11,000	11,000
Promotional	15,784	2,193	2,193	3,000
Services & Charges - Miscellaneous	82,376	21,777	21,777	22,910
GENERAL ADVERTISING TOTAL	\$130,844	\$87,836	\$87,836	\$88,369

CONVENTION & VISITOR'S BUREAU FUND DETAIL 119-6504

(Promotion of Arts)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
A & E Symphony	4,630	0	0	0
Special Event	30,534	132,730	132,730	154,165
Services & Charges - Miscellaneous	35,164	132,730	132,730	154,165
PROMOTION OF ARTS TOTAL	\$35,164	\$132,730	\$132,730	\$154,165

CONVENTION & VISITOR'S BUREAU FUND DETAIL 119-6506

(Sports Marketing)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Advertising	15,845	11,595	11,595	10,800
Dues, Memberships & Subscriptions	135	795	795	795
Services & Charges - General	15,980	12,390	12,390	11,595
Jalapeno 100	1,500	2,000	2,000	2,000
Services & Charges - Miscellaneous	1,500	2,000	2,000	2,000
SPORTS MARKETING TOTAL	\$17,480	\$14,390	\$14,390	\$13,595

CONVENTION & VISITOR'S BUREAU FUND DETAIL 119-6507

(Canada Marketing)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Advertising	3,343	5,900	5,900	5,900
Services & Charges - General	3,343	5,900	5,900	5,900
CANADA MARKETING TOTAL	\$3,343	\$5,900	\$5,900	\$5,900

CONVENTION & VISITOR'S BUREAU FUND DETAIL 119-6508

(Mexico Marketing)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Advertising	26,881	29,940	29,940	31,021
Services & Charges - General	26,881	29,940	29,940	31,021
Tourism Promotion	8,505	9,340	9,340	9,340
Mrkting-Brochure/TV/Radio	8,769	21,312	21,312	21,312
Services & Charges - Miscellaneous	17,274	30,652	30,652	30,652
MEXICO MARKETING TOTAL	\$44,155	\$60,592	\$60,592	\$61,673

CONVENTION & VISITOR'S BUREAU FUND DETAIL 119-6509

(Nature Tour Marketing)

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Advertising Registration, Travel, & Training	20,381 993	25,000 5,000	25,000 5,000	25,000 5,000
Services & Charges - General	21,374	30,000	30,000	30,000
Mrkting-Brochure/TV/Radio	7,210	0	0	0
Services & Charges - Miscellaneous	7,210	0	0	0
NATURE TOUR MARKETING TOTAL	\$28,584	\$30,000	\$30,000	\$30,000

PROGRAM GOAL

To carry out visitor promotions generating overnight visitors who will spend money in Harlingen thereby contributing to the economic fabric and quality of life in the community. We assist these visitors in having a successful and enjoyable stay and encourage their return.

Our marketing programs include sports, nature and tourism sales, visitor's services, advertising, marketing, public relations, publicity and dissemination of literature. We encourage everyone in the Harlingen area to welcome and accommodate our visitors.

Through our visitor industry, we can build the image of Harlingen as an excellent place to visit. Visitors stimulate the Harlingen trade area and diversify the economy. This sustains jobs and improves the quality of life for our citizens.

OBJECTIVES 14-15

- Continue to develop a good marketing and branding vision for the Harlingen Convention & Visitors Bureau focused on our strengths as a tourism destination.
- Continue to maintain brand presence across all defined target groups via advertising by investing more social and digital media (Facebook and Twitter).
- Continue to build more community support for tourism and the CVB developing a Public Relations campaign to become the Harlingen residents aware of the importance of giving the best customer service in all kind of businesses.
- Get involved in campaigns to accomplish with the best customer service, and generate increase visitation from the following major travel segments.
 - Leisure Travelers
 - Outdoors & Nature Tourism (Birding, Fishing, Hunting, and Boating)
 - Sports/Tournaments/Bicycle Runs/Half Marathons
 - o Mexico/Shopping
 - Retirement/Winter Texans
 - Small Meetings
- Continue to enhance our interactive marketing through our website www.visitharlingentexas.com
- Continue relationships with local promoters and tournament directors for sporting events.
- Continue to distribute our destination information and promoting our brand messaging at all TEAM Texas event opportunities.
- Continue to monitor the ever-changing tourism industry through partnerships and education opportunities with the Destination Marketing Association International (DMAI), State of Texas Tourism Office, TACVB, and TTIA.

- Continue to participate in direct consumer travel shows in Mexico and the USA.
- Provide educational opportunities on enhanced customer service concepts and destination training to hospitality partners and local stakeholders.
- Develop an educational program for our front-line staff at hotels to ensure they are knowledgeable about Harlingen and our attractions to promote Harlingen to their guests.
- Continue to work closely with likeminded groups such as Down Town District, Parks and Recreation, Harlingen Arts & Heritage Museum, Performing Arts organizations, RGV Birding Festival, Jalapeño 100 and others to promote our community events and attractions.
- Continue to partner with Texas DOT Travel Information Center in Harlingen.
- Develop a new CVB video in English and Spanish to promote Harlingen through our website and digital media.
- Redesign the Visitors Guide and other brochures that are out of date or need to be enhanced in order to better promote our destination in English and Spanish.
- Increase the existing photo library of the CVB through hiring photographers to shoot current and real images of Harlingen attractions, restaurants, shopping and retail, nature and the outdoors, sports, and arts & cultural locations.
- Develop a Mobile Website so users can access the same user experience on their phones as they do on a traditional computer.
- Develop a stronger marketing plan focused on growing the birding tourism in Harlingen throughout the year.
- To work more closely with Parks & Recreation department on a strategy for improving how we market and solicit Harlingen as a destination for sports tourism, one of the fastest growing tourism industries.
- Continue to support local Art & Culture special events to attract visitors, enhance the visitor experience and better the quality of life in Harlingen.
- Develop a new website with enhanced functionality and focused content and improve our current web analytics statistics.
- Develop a Mobile Website so users can access the same user experience on their phones as they do on a traditional computer.
- Continue to build interest and traffic on our website through Social Media and online giveaways.
- Work with the Birding Festival committee to support marketing and advertising of the festival and Harlingen as a major tropical birding destination.
- Continue supporting the Birding Festival with the promotion of this event through travel and all media marketing.
- Work with the Jalapeño 100 committee to provide marketing and advertising in all the State of Texas and other US States to increase athlete's participation.

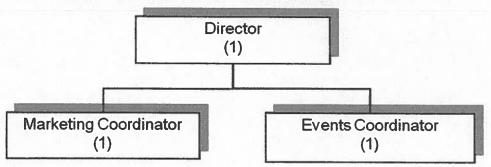
- Attend TTIA (Texas Travel Industry Association) and TACVB (Texas Association of Convention & Visitors Bureaus) conferences and complete our Destination Management certifications.
- Participate in important market industry Conferences and or Conventions.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

AUTHORIZED PERSONNEL				
	F	Y 13-14	FY 14-15	APPROVED
CVB Director		1	1	\$54,367
Events Coordinator		1	1	38,111
Marketing Coordinator		1	1	32,082
Car Allowance				6,300
Fringe Benefits				36,689
To	otal	3	3	\$167,549

CONVENTION AND VISITOR'S BUREAU



FEMA JEFFERSON STREET DRAINAGE FUND

CITY OF HARLINGEN

FEMA JEFFERSON STREET DRAINAGE

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
F.E.M.A. Proceeds Transfer From General Fund	\$0 380,000	\$207,212 0	\$207,212 0	\$0 0
TOTAL REVENUES	\$380,000	\$207,212	\$207,212	\$0
EXPENDITURES:				
Drainage Improvements	\$12,607	\$207,212	\$207,212	\$0
TOTAL EXPENDITURES	\$12,607	\$207,212	\$207,212	\$0
Excess Revenues Over/(Under) Expenditures	367,393	0	0	0
Fund Balance Beginning of Year	(361,292)	6,101	6,101	6,101
END OF YEAR FUND BALANCE	\$6,101	\$6,101	\$6,101	\$6,101

FEMA JEFFERSON STREE DRAINAGE FUND 122

The Federal Emergency Management Agency (FEMA) Jefferson Street Drainage fund is used to account for State Disaster funds awarded through the Texas Department of Public Safety – Division of Emergency Management. This funding enables the Hazard Mitigation Jefferson Street Drainage project to be completed in its entirety.

TAX INCREMENT FINANCING FUNDS

CITY OF HARLINGEN TAX INCREMENT FINANCING 1 FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
NOW Interest	\$358	\$200	\$200	\$200
Transfers From General Fund	70,674	70,000	70,000	70,000
TOTAL REVENUES	\$71,032	\$70,200	\$70,200	\$70,200
EXPENDITURES:				
Professional Services	\$0	\$70,200	\$70,200	\$70,200
TOTAL EXPENDITURES	\$0	\$70,200	\$70,200	\$70,200
Excess Revenues Over/(Under)	74 022	0		
Expenditures	71,032	0	0	0
Fund Balance Beginning of Year	279,042	350,074	350,074	350,074
END OF YEAR FUND BALANCE	\$350,074	\$350,074	\$350,074	\$350,074

The Tax Increment Financing Reinvestment Zone #1 (TIF#1) Fund is used to account for revenue that provide development incentive and funding for infrastructure improvements lacking in the selected area. TIF #1 is an area along and either side of the north leg of Loop 499 continuing along the east leg of the Loop, primarily on the east side south of the airport and containing approximately 2,170 acres.

CITY OF HARLINGEN TAX INCREMENT FINANCING 2 FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
NOW Interest	\$636	\$300	\$300	\$300
Transfers From General Fund	131,208	104,000	104,000	104,000
TOTAL REVENUES	\$131,844	\$104,300	\$104,300	\$104,300
EXPENDITURES:				
Professional Services	\$0	\$104,300	\$104,300	\$104,300
TOTAL EXPENDITURES	\$0	\$104,300	\$104,300	\$104,300
Excess Revenues Over/(Under)				
Expenditures	131,844	0	0	0
Fund Balance Beginning of Year	499,563	631,407	631,407	631,407
END OF YEAR FUND BALANCE	\$631,407	\$631,407	\$631,407	\$631,407

The Tax Increment Financing Reinvestment Zone #2 (TIF#2) Fund is used to account for revenue that provide development incentive and funding for infrastructure improvements lacking in the selected area. TIF #2 is an area primarily between FM 801 (Ed Carey) and FM 509 both north and south of the Expressway 77/83 and containing approximately 1,183 acres.

CITY OF HARLINGEN TAX INCREMENT FINANCING 3 FUND

ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
\$359	\$200	\$200	\$200
128,988	125,000	125,000	127,500
\$129,347	\$125,200	\$125,200	\$127,700
\$0	\$55,200	\$55,200	\$127,700
70,000	70,000	70,000	0
\$70,000	\$125,200	\$125,200	\$127,700
59,347	0	0	0
247,197	306,544	306,544	306,544
	\$359 128,988 \$129,347 \$0 70,000 \$70,000	\$359 \$200 128,988 125,000 \$129,347 \$125,200 70,000 70,000 \$70,000 \$125,200 59,347 0	FY 12-13 FY 13-14 FY 13-14 \$359 \$200 \$200 128,988 125,000 125,000 \$129,347 \$125,200 \$125,200 \$0 \$55,200 70,000 70,000 \$70,000 \$125,200 \$125,200 \$59,347 0 0

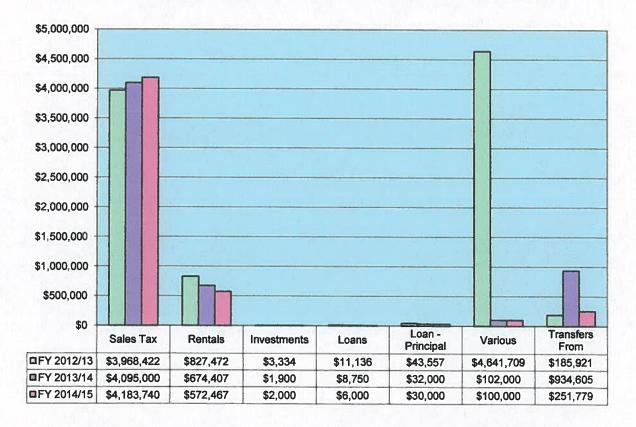
The Tax Increment Financing Reinvestment Zone #3 (TIF#3) Fund is used to account for revenue that provide development incentive and funding for infrastructure improvements lacking in the selected area. TIF #2 is an area north and south of Expressway 83 and containing approximately 670 acres.

HARLINGEN ECONOMIC DEVELOPMENT CORPORATION, INC.

CITY OF HARLINGEN
HARLINGEN ECONOMIC DEVELOPMENT CORPORATION, INC. FUND

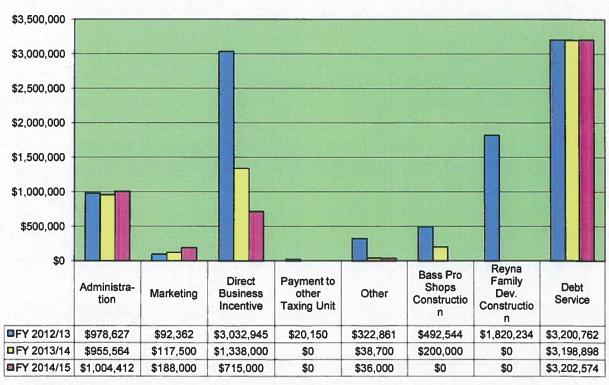
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
	1 1 12-13	F 1 13-14	F F 13-14	F1 14-10
REVENUES:				
Sales Tax	\$3,898,702	\$4,030,000	\$4,030,000	\$4,115,573
380 BPS Agreement Sales Tax	69,720	65,000	65,000	68,167
Sales Tax	3,968,422	4,095,000	4,095,000	4,183,740
Bass Pro Shop	663,357	640,000	640,000	572,467
Echostar / Parking Lot	34,407	34,407	34,407	0
United Health Care / Buildings	129,708	0	0	0
Rentals	827,472	674,407	674,407	572,467
NOW Interest	3,334	1,900	1,900	2,000
Investments	3,334	1,900	1,900	2,000
Miscellaneous - Interest	11,136	8,750	8,750	6,000
Loans	11,136	8,750	8,750	6,000
2010 A Tax Exempt	2	0		
2010 B Taxable	2	0	0	0
Escrow Trust	4	0	0	0
	- 4			
Various	43,557 43,557	32,000	32,000	30,000
Loans Principal	43,557	32,000	32,000	30,000
Contract Dispute	2,327,085	100,000	100,000	100,000
Harlingen Ventures	2,312,141	0	0	0
Share of HIFI Land Sale	1,892	2,000	2,000	0
Miscellaneous	587	0	0	0
Various	4,641,705	102,000	102,000	100,000
General Fund	185,921	175,000	175,000	181,779
Fund Balance	0	689,605	689,605	0
TIRZ #3	0	70,000	70,000	70,000
Transfer From	185,921	934,605	934,605	251,779
TOTAL REVENUES	\$9,681,551	\$5,848,662	\$5,848,662	\$5,145,986
EXPENDITURES:				
Administration	\$978,627	\$955,564	\$955,564	\$1,004,412
Marketing	92,362	117,500	117,500	188,000
Direct Business Incentive	3,032,945	1,338,000	1,338,000	715,000
Payment to Other Taxing Unit	20,150	0	0	0
Other	322,861	38,700	38,700	36,000
Bass Pro Shops - Construction	492,544	200,000	200,000	0
Reyna Family Dev Construction	1,820,234	0	0	0
Debt Service	3,200,762	3,198,898	3,198,898	3,202,574
	9,960,485	5,848,662	5,848,662	5,145,986
TOTAL EXPENDITURES	\$9,960,485	\$5,848,662	\$5,848,662	\$5,145,986
Excess Revenues Over/(Under)				
Expenditures	(278,934)	0	0	0
		0 705 700	0.705.700	0.705.700
Fund Balance Beginning of Year	4,044,667	3,765,733	3,765,733	3,765,733

Economic Development Corporation of Harlingen, Inc. Fund Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Economic Development Corporation of Harlingen, Inc. Fund Expenditures



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

ECONOMIC DEVELOPMENT CORPORATION OF HARLINGEN DETAIL 191-8501

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVEI FY 14-15
Salaries - Full Time	\$263,290	\$294,500	\$294,500	\$329,40
Overtime	193	0	0	100
Car Allowance	11,400	16,900	16,900	15,60
Personnel Services - Pay	274,883	311,400	311,400	345,00
City FICA	16,239	15,923	15,923	16,89
City Medicare	3,798	4,104	4,104	4,69
City TCG Retirement	25,348	28,741	28,741	29,63
City Health Insurance	24,678	29,891	29,891	40,20
Worker's Compensation	1,152	941	941	1,06
Personnel Services - Benefits	71,215	79,600	79,600	92,50
Office Equip/Furn Non Cap	2,350	0	0	2,50
Utilities	4,020	400	400	1,00
Communications	14,969	19,500	19,500	20,00
Website Development/Maintenance	12,446	7,500	7,500	8,00
Advertising	42,000	0	0	
Equipment Rental/Lease	0	3,300	3,300	3,50
Professional Development Dues	9,595	18,000	18,000	18,00
Mileage Reimbursement	2,550	0	0	
nsurance	43,620	13,100	13,100	15,00
Contract Labor	2,858	4,000	4,000	2,50
Services & Charges General	134,408	65,800	65,800	70,50
Promotional	72	6,500	6,500	3,41
Marketing - Miscellaneous	13,188	6,500	6,500_	4,50
Services & Charges Miscellaneous	13,260	13,000	13,000	7,91
Advertising/Bill Boards	0	42,000	42,000	43,00
Administration	0	42,000	42,000	43,00
Chamber - Sibley & Millsap	120,000	120,000	120,000	120,00
Economic Development Studies	57,681	58,264	58,264	35,00
Consultants I69/77/281	120,000	120,000	120,000	120,00
City Reimbursement	57,100	58,000	58,000	58,00
Office Supplies	6,993	5,000	5,000	6,00
Professional	98,946	50,000	50,000	75,00
Audit Fees	7,000	7,500	7,500	7,50
Registration, Travel, & Training	7,231	17,000	17,000	16,00
Insurance	1,000	1,000	1,000	2,00
Miscellaneous/Unallocated	3,500	0	0	
Hosting/Groundbreaking Events	5,410_	7,000	7,000	6,00
Administration	484,861	443,764	443,764	445,50
Administration 8501	978,627	955,564	955,564	1,004,41
Marketing - Miscellaneous	6,650	8,500	8,500	35,00
Marketing - Direct Mail	108	1,000	1,000	3,00
Marketing - Travel	11,641	31,000	31,000	50,00
Marketing - Advertising	73,963	77,000	77,000	100,00
Marketing	92,362	117,500	117,500	188,00

Echostar Satellite Corp.	208,000	208,000	208,000	0
Cardone Industries, Inc.	125,000	125,000	125,000	0
United Health Care Group	275,000	250,000	250,000	0
TYCO Valves & Controls, LP	0	100,000	100,000	0
Small Business Program	44,940	5,000	5,000	0
New/Existing Business Project	0	450,000	450,000	265,000
South Texas Medical Foundation	50,000	0	400,000	200,000
Gulf Coast Trades Center	30,000	0	0	
Rare Hospitality Intl, Inc.				0
	100,000	0	0	0
J Chandra Groups, LTD	200,000	0	0	0
Reyna Family Development LTD	2,000,005	0	0	0
Bert Ogden Motors	0	200,000	200,000	0
OL ACCIFICATION	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Qualfon	0	0	0	200.000
				200,000
Strategic Behavioral Health	0	0	0	100,000
SpaceX	0	0	0	150,000
Direct Business Incentive	3,032,945	1,338,000	1,338,000	715,000
Regional Academic Health Center	20,150	0	0	
Payment To Other Tax Unit	20,150	0		0
Payment to Other Tax Onit	20, 150	U	U	U
Marketing - Miscellaneous	0	0	0	2,500
Miscellaneous - Property Taxes	13,212	0	0	2,300
VIDA-Valley Initiative for Development Adv.	200,000	0	0	
Tech Prep	56,250	0	0	0
Rio South Texas EDC		-		0
	30,000	30,000	30,000	25,000
I - 69 Alliance	7,500	8,700	8,700	8,500
EDC Televised Meetings	12,400	0	0	0
TSTC Entrepreneur Training	3,500	0	0	0
Other	322,862	38,700	38,700	36,000
Salaries - Full Time	32,865	0	0	0
Car Allowance	2,400			0
		0	0	0
City FICA	2,141	0	0	0
City Medicare	501	0	0	0
City TCG Retirement	1,643	0	0	0
City Health Insurance	1,827	0	0	0
Worker's Compensation	293	0	0	0
Utilities / Communications	1,242	0	0	0
Professional Services	13,076	2,400	2,400	0
Maintenance Other	0	30,000	30,000	0
Miscellaneous	1,000	0	0	0
Professional	11,732	3,800	3,800	0
Improvements Other Than Bldgs	423,824	163,800	163,800	0
Bass Pro Shops - Construction	492,544	200,000	200,000	0
X III X				
Improvements Other Than Bldgs	1,820,234	0	0	0
Reyna Family Dev Construction	1,820,234	0	0	0
Dobt Sarvice Principal	1 255 000	1 205 000	1 205 000	4 445 000
Debt Service Principal	1,355,000	1,395,000	1,395,000	1,445,000
Interest	1,845,261	1,803,898	1,803,898	1,757,574
Paying Agent Fees	500	0	0 100 000	0
Debt Service	3,200,761	3,198,898	3,198,898	3,202,574
DEVELOPMENT CORPORATION				
HARLINGEN, INC. FUND TOTAL	9,960,485	5,848,662	5,848,662	5,145,986
	236	0,040,002	5,040,002	<u></u>
	230			

MISSION STATEMENT

The mission of the Harlingen Economic Development is to improve the quality of life of the citizens of Harlingen through the creation of wealth, jobs, and investment.

GUIDING PRINCIPLES

- The purpose of the Corporation is to make a difference and to serve as a catalyst for economic growth in our community.
- The focus of the Corporation will be to recruit, retain and attract companies that create primary jobs.
 - Primary employers sell their goods or services outside the community, resulting in new money in the local economy. This new money circulates (multiplier effect) within the community, generating additional jobs, tax revenue, and economic activity.
 - Employers in this sector (manufacturing, distribution, administrative offices, research and development) typically pay higher wages.
 - Investment in this sector is typically higher, resulting in greater tax value with fewer burdens on local government services.
 - Potential new firms and existing businesses that consider expansion will be treated equally. Local firms create the most jobs and are the best salespeople for the community.
 - Priority will be given to corporate headquarters operations, regional operations, and business enterprises with fifty or more employees on their local payroll due to the added value these firms bring to a community by way of good corporate citizenship.
- A secondary focus of the Corporation will be the promotion of existing and proposed transportation infrastructure that benefits Harlingen.
- While building a better community is important and requires the effort of a number of organizations, groups and institutions, the focus of the Development Corporation will be "marketing" and "deal making" with entities that will have significant economic impact on the local economy. Community development activities will be conducted by others.
- Even though small business is a main driver for job growth in the local economy, primary jobs are typically created by larger entities. Because of this and because of our limited financial resources, companies creating larger numbers of jobs with higher wages and employerprovided benefits will be the priority.

GOALS AND OBJECTIVES 2014-2015

CAPACITY BUILDING PROJECTS

GOAL: INVEST IN HUMAN CAPITAL THROUGH SPECIFIC WORKFORCE DEVELOPMENT AND TRAINING ACTIVITIES.

- Continue work to enhance a University Articulation and Career Center to address critical workforce development issues.
- Continue work with Workforce Solutions Cameron and the Workforce Development Board to identify pools of ready-to-work people and job openings in Harlingen.
- Continue to work with TSTC and other vocational training providers to enhance our local workforce.

JOB CREATING PROJECTS

GOAL: ATTRACT OR RETAIN TWO LARGE EMPLOYERS

 Using the "Guiding Principles" of the HEDC, lead in the recruitment of new business and the expansion of existing business. Market the community aggressively through various media and personal visits to facilitate the creation of new "primary" jobs through the retention and expansion of existing business and the recruitment of new business.

GOAL: RETAIN EXISTING BUSINESSES AND ENCOURAGE THEIR EXPANSION

WORK REGULARLY WITH LOCAL EMPLOYERS

- Call on the corporate headquarters of one local branch operation.
- Maintain information on programs and assistance available to local employers.
- Follow up with firms on problems/opportunities identified and act as a key resource for existing industry.
- Develop a list of suppliers or customers of existing industry that could be recruited.
- Coordinate the activities of the Harlingen Manufacturers Association.

GOAL: RECRUIT NEW BUSINESS AND INDUSTRY TO FACILIATE THE CREATION OF NEW JOBS AND NEW INCOME

CONTINUE THE DIRECT MARKETING PROGRAM TO REACH TARGET FIRMS

- Maintain a list of regional and national firms involved in site location for their clients.
- Maintain a list of regional and national industrial and commercial realtors.
- Continue to use Constant Contact and other media as a direct marketing campaign to target industries, site location consultants and the industrial and commercial real estate community.
- Participate in CoreNet and the International Asset Management Council to access real estate executives of national firms and consultants involved in site selection.

MARKET THE AREA ON THE INTERNET.

- Update the web site to accurately depict the attractiveness of Harlingen to new and expanding business.
- Participate in Site Location Partnership, LoopNet, LOIS, CoStar, Site Selection Network and other Internet sites used by site selectors and clients.
- Insure that all information provided over these sites is current, factual and easy to access.

MARKET HARLINGEN TO MAQUILADORAS AND MEXICAN NATIONALS

- Develop contact information for firms currently located near the border in Mexico.
- Initiate direct contact to inform these firms of the advantages of a Harlingen location.
- Develop and/or maintain relationships with economic development officials in Mexico to promote Harlingen as a location.

PARTICIPATE IN MARKETING EFFORTS OF ECONOMIC DEVELOPMENT ALLIES

- Meet regularly with the Governor's Office of Economic Development & Tourism, utility companies and others to review current marketing activities, discuss current business prospects, plan future activities and provide updates on local marketing activities.
- Participate in marketing activities of TexasOne, Team Texas, Texas International Produce Association, LeadTexas or other similar allies.
- Provide current information on available buildings and sites to allies.

CONTINUE ADVERTISING PROGRAM TO GENERATE PROSPECTS.

- Place advertisement in major site selection magazines (such as Area Development; Site Selection Handbook; Business Facilities; Expansion Management; Business Xpansion Journal; Trade & Industry Development, etc.).
- Place advertisements in Reynosa and Matamoros Industrial Maps, Valley Business Report and RGVisions or other similar media to raise regional awareness.
- Research advertising opportunities in target industries and participate as appropriate.

GOAL: SUPPORT MEDICAL SCHOOL CAMPUS IN HARLINGEN

- Work with UT RGV and others on future growth needs of the medical school or other related academic needs.
- Work on efforts to encourage continued expansion of medical, educational and other commercial facilities and entities related to the medical industry, including planning of a medical business and research park.

GOAL: RECRUIT NEW RETAIL DEVELOPMENT

- Encourage growth within the Bass Pro Shops/Cameron Crossing project.
- Participate in International Conference of Shopping Centers trade shows.
- Conduct direct mail and personal follow up activities to potential developers and retailers.
- Develop the "No Build Zone" and "Orphan" properties for retail.

GOAL: PROVIDE ONE-STOP RESOURCE FOR ECONOMIC DEVELOPMENT INFORMATION ON HARLINGEN

CATALOG INFORMATION ON LOCAL ASSISTANCE AND RESOURCES.

Support efforts to streamline the permitting process to assist clients.

DEVELOP FACTUAL INFORMATION TO USE WHEN WORKING WITH CLIENTS.

- Maintain a web-based database (including photos and maps) and detailed information on available sites and buildings.
- Maintain information in a printed format, on an Internet home page, in specific prospect proposals, on the Internet, and in Microsoft PowerPoint presentations.

PLAN FOR FUTURE PROPERTY NEEDS.

- Finalize Phase III of AEP's "Certified Sites Program" for the Harlingen AirPark
- Finalize and implement plan for additional Class A business parks in Harlingen, including identification of sites, feasibility analysis, and implementation plan for development of sites.
- Continually search for new sites and buildings to add to the existing inventory.
- Coordinate the activities of the Harlingen Industrial Foundations, Inc. (HIFI)
- Provide input regarding zoning issues in order to protect future business/industrial areas.
- Consider working on plan for development of an industrial incubator.

GOAL: SUPPORT LEGISLATIVE EFFORTS

- Work to improve the Veterans Administration Clinic in Harlingen and to support efforts to enhance services at the VA
- Support the City's legislative agenda

GOAL: IMPROVE THE IMAGE OF HARLINGEN

- Continue to update and improve the HEDC website.
- Promote to the news media (local, regional, and national) local efforts and successes, particularly in the area of economic development.
- Issue press releases as needed.
- Publish an annual progress report.

GOAL: ENCOURAGE AND PROMOTE THE USE OF THE FREE TRADE BRIDGE

- Work with other bridge partners to resolve issues that hold back growth.
- Work with the State of Tamaulipas to encourage improvements on the Mexico side of the border.
- Work with others promoting the Matamoros to Mazatlan Highway Corridor for development of truck and trade routes for agricultural products and more.

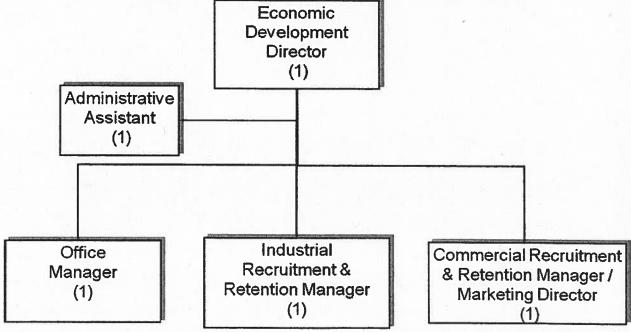
GOAL: ADVOCATE FOR TRANSPORTATION INFRASTRUCTURE IMPROVEMENTS

- Identify and prioritize transportation routes necessary for industrial and commercial development.
- Support efforts to improve FM 509 from the Los Indios Bridge north beyond its terminus to a new route connecting with I-69E/US77.
- Support efforts to improve the Port of Harlingen's capacity.
- Support and participate in efforts by I-69 Coalition
- Support Valley International Airport's efforts to expand US Customs presence at the airport, and to provide additional flights to various destinations.
- Support intermodal transportation hub development and more efficient rail service in Harlingen.

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Economic Development Director	1	1	\$144,000
Commercial Recruitment & Retention Manager			
/ Marketing Director	-1	1	66,600
Industrial Recruitment & Retention Manager	1	1	51,200
EDC Office Manager	1	1	38,600
Business Development Manager	0	1	29,000
Car Allowance	¥ 1		15,600
Fringe Benefits			92,500
Total	5	5	\$437,500

DEVELOPMENT CORPORATION OF HARLINGEN



CITY OF HARLINGEN
HARLINGEN COMMUNITY IMPROVEMENT BOARD

	ACTUAL	BUDGET	ESTIMATED	APPROVED
DESCRIPTION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
REVENUES:				
Sales Tax	\$1,322,808	\$1,270,129	\$1,270,129	\$1,270,129
Sales Tax	1,322,808	1,270,129	1,270,129	1,270,129
Now	2,074	1,300	1,300	1,300
Investments	2,074	1,300	1,300	1,300
Bond/C.O. Sale	200,000	0	0	0
Proceeds of Debt	200,000	0	0	0
TOTAL REVENUES	\$1,524,882	\$1,271,429	\$1,271,429	\$1,271,429
EXPENDITURES:				
Economic Development Studies	0	65,000	65,000	0
TSTC Articulation Center	0	7,563	7,563	0
Veterans Memorial Pendleton	61,056	0	0	0
McKelvey Park Restrooms 12-1	191,642	0	0	0
Arroyo Park Concession 12-1	177,670	19,330	19,330	0
Pagoda Vestal Ranger Bonham12-2	25,350	0	0	0
Vestal Park Irrig System 12-3	16,806	0	0	0
Comprehensive Master Plan 12-4	27,345	172,655	172,655	0
Renovation Nine Story Building	100,898	199,103	199,103	0
TX Dot 25th Street Trail	180,623	344,139	344,139	0
North Commerce Warehouse Bldg	200,000	200,000	200,000	0
Unallocated (Special Projects)	0	263,639	263,639	1,271,429
TOTAL EXPENDITURES	\$981,390	\$1,271,429	\$1,271,429	\$1,271,429
Excess Revenues Over/(Under)				
Expenditures	543,492	0	0	0
Fund Balance Beginning of Year	1,416,834	1,960,326	1,960,326	1,960,326
END OF YEAR FUND BALANCE	\$1,960,326	\$1,960,326	\$1,960,326	\$1,960,326

The Harlingen Community Improvement Board is a separately chartered nonprofit 4B corporation. This fund administers 25% of the special ½ cent sales tax monies to foster economic development within the City. The Board of Directors is appointed by the City Commission and functions as the decision/policy-making body for all activities related to this fund.

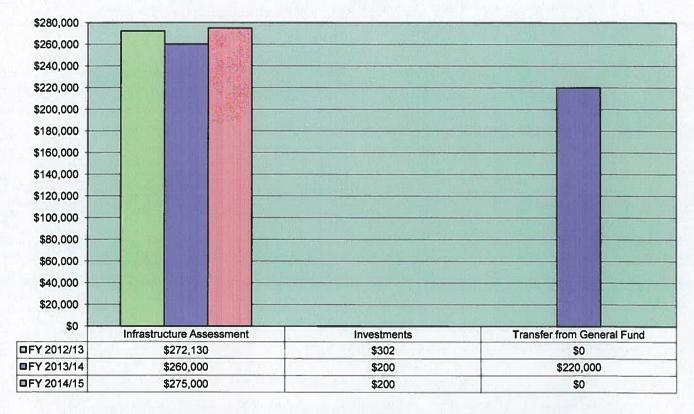
INFRASTRUCTURE FUND

CITY OF HARLINGEN INFRASTRUCTURE FUND

ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15	
\$272,130	\$260,000	\$260,000	\$275,000	
272,130	260,000	260,000	275,000	
302	200	200	200	
302	200	200	200	
0	220,000	220,000	0	
0	220,000	220,000	0	
\$272,432	\$480,200	\$480,200	\$275,200	
\$166,147	\$128,543	\$128,543	\$122,100	
166,147	128,543	128,543	122,100	
0	239,500	239,500	0	
0	25,500	25,500	0	
0	265,000	265,000	0	
23,749	0	0	0	
23,749	0	0	0	
\$189,896	\$393,543	\$393,543	\$122,100	
0	17,993	17,993	0	
0	17,993	17,993	0	
51,784	22,007	22,007	50,000	
51,784	22,007	22,007	50,000	
\$51,784	\$40,000	\$40,000	\$50,000	
0	55,000	55,000	102,000	
\$0	\$55,000	\$55,000	\$102,000	
0	45,000	45,000	0	
\$0	\$45,000	\$45,000	\$0	
\$241,680	\$533,543	\$533,543	\$274,100	
		47		
30,752	(53,343)	(53,343)	1,100	
311,882	342,634	342,634	289,291	
	\$272,130 272,130 302 302 0 0 \$272,432 \$166,147 166,147 0 0 23,749 23,749 \$189,896 0 0 51,784 \$51,784 \$51,784 \$51,784 \$51,784 30,752	\$272,130 \$260,000 272,130 260,000 302 200 302 200 0 220,000 0 220,000 \$272,432 \$480,200 \$166,147 \$128,543 166,147 128,543 0 239,500 0 265,000 23,749 0 23,749 0 23,749 0 \$189,896 \$393,543 0 17,993 0 17,993 0 17,993 0 17,993 51,784 22,007 51,784 22,007 \$51,784 \$40,000 0 \$55,000 \$0 \$55,000 0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000 \$0 \$45,000	\$272,130 \$260,000 \$260,000 272,130 260,000 260,000 302 200 200 0 220,000 220,000 0 220,000 220,000 \$272,432 \$480,200 \$480,200 \$166,147 \$128,543 \$128,543 166,147 128,543 128,543 0 239,500 239,500 0 265,000 265,000 23,749 0 0 23,749 0 0 \$189,896 \$393,543 \$393,543 0 17,993 17,993 0 17,993 17,993 0 17,993 17,993 51,784 22,007 22,007 51,784 22,007 22,007 \$51,784 \$40,000 \$40,000 0 \$55,000 \$55,000 \$0 \$55,000 \$55,000 \$0 \$45,000 \$45,000	

The Infrastructure Fund was added to fund the maintenance of the City's existing infrastructure. Several facilities have become more difficult to maintain. These areas include parks, restrooms, street signs, seal coating, street materials, etc. The fund is financed from a special assessment on the Sanitation bill as a separate monthly line item and is estimated at \$275,000 for fiscal year 2014-2015.

Infrastructure Fund Revenues



This graph rejects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Infrastructure Fund Expenditures

\$400,000 \$375,000 \$350,000 \$325,000 \$300,000 \$275,000 \$250,000 \$225,000 \$200,000 \$175,000 \$150,000 \$125,000 \$100,000 \$75,000 \$50,000 \$25,000 \$0 Street Maintenance Parks **Public Buildings** ■FY 2012/13 \$189,896 \$51,784 DFY 2013/14 \$40,000 \$393,543 \$55,000

This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

\$122,100

OFY 2014/15

\$50,000

\$102,000

DEBT SERVICE FUND

Debt Service Fund is used to account for the accumulation of resources and the payment of general obligation bond principal and interest from governmental resources when the City is obligated in some manner for the payment.

CITY OF HARLINGEN DEBT SERVICE FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Current Property Taxes	\$3,776,942	\$3,831,944	\$3,831,944	\$3,861,216
Delinquent Property Taxes	189,255	135,000	135,000	152,500
Property	3,966,197	3,966,944	3,966,944	4,013,716
TexPool	613	500	500	500
NOW Account	1,274	900	900	1,000
Investments	1,887	1,400	1,400	1,500
TOTAL REVENUES	\$3,968,084	\$3,968,344	\$3,968,344	\$4,015,216
EXPENDITURES:				
Principal	\$1,970,000	\$2,165,000	\$2,165,000	\$2,365,000
Interest	1,718,622	1,774,329	1,774,329	1,621,195
Bond Paying Agent Fees	(4,170)	4,000	4,000	4,000
Miscellaneous	0	25,000	25,000	25,000
	3,684,452	3,968,329	3,968,329	4,015,195
TOTAL EXPENDITURES	\$3,684,452	\$3,968,329	\$3,968,329	\$4,015,195
Excess Revenues Over/(Under)				
Expenditures	283,632	15	15	21
Fund Balance Beginning of Year	689,181	972,813	972,813	972,828
END OF YEAR FUND BALANCE	\$972,813	\$972,828	\$972,828	\$972,849

The City of Harlingen issues general obligation bonds and certificates of obligation to provide funds for the acquisition and construction of major capital facilities. General obligation bonds and certificates of obligation are direct obligations and pledge the full faith and credit of the City. These bonds and certificates generally are issued as 25-years or less serial bonds, with varying amounts of principal maturing each year. All taxable property within the City is subject to a continuing direct ad valorem tax, within the limits prescribed by law, levied by the City sufficient to provide for the payment of principal of and interest on all Bonds and Certificates of Obligation.

CITY OF HARLINGEN

LEGAL DEBT LIMIT

The City of Harlingen does not have a legal debt limit mandated by law.

Article XI, Section 5, of the Texas Constitution is applicable to the City, and limits its maximum ad valorem tax rate to \$2.50 per \$100 Taxable Assessed Valuation for all City purposes. The Home Rule Charter of the City adopts the constitutionally authorized maximum tax rate of \$2.50 per \$100 Taxable Assessed Valuation. Administratively, the Attorney General of the State of Texas will permit allocation of \$1.50 of the \$2.50 maximum tax rate for all General Obligation debt service, as calculated at the time of issuance. For October 1, 2014 the 2014 Tax Rate is \$0.588827 per \$100 Assessed Valuation.

Taxable Assessed Valuation	\$2,901,019,088
Limited on amount designated for Debt Service	X\$2.50 per 100
Legal property tax levy limit	<u>\$72,525,477</u>
Estimated amount budgeted for general obligation Debt Service during the fiscal year 2014-2015	\$4,015,195

LONG-TERM DEBT POLICIES

Capital Improvement Plan

Major capital improvement will normally be funded through the issuance of long-term debt.

Debt Policies

The City will limit financing by issuance of long-term debt to those capital projects that cannot be funded from current revenues.

The City will not utilize long-term debt to finance recurring maintenance and operating costs.

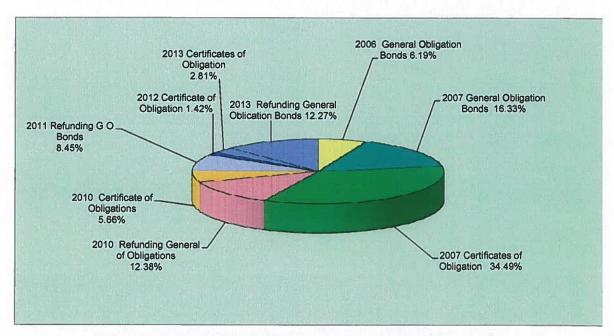
The City will not issue long-term debt for a period that exceeds the estimated useful life of the related capital project.

CITY OF HARLINGEN

DEBT SERVICE SCHEDULE

This fund was established to accumulate monies for the retirement of the City's bonded indebtedness. Of the City of Harlingen's \$0.588827 tax rate, \$0.137926 is allocated to the retirement of long term debt.

	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
2005 Refunding G. O. Bonds	484,825	488,013	488,013	0
2006 General Obligation Bonds	248,091	247,560	247,560	246,842
2007 General Oblibation Bonds	605,069	631,169	631,169	650,969
2007 Certificates of Obligation	1,282,438	1,332,438	1,332,438	1,374,738
2010 Refunding G. O. Bonds	498,575	489,275	489,275	493,625
2010 Certificates of Obligation	185,956	248,606	248,606	225,481
2011 Refunding G. O. Bonds	334,312	333,055	333,055	336,602
2012 Certificates of Obligation	49,357	56,588	56,588	56,588
2013 Certificates of Obligation	0	112,625	112,625	112,075
2013 Refunding G. O. Bonds	0	0	0	489,275
Fiscal Agent Fees	(4,170)	29,000	29,000	29,000
	\$3,684,452	\$3,968,329	\$3,968,329	\$4,015,195



This pie chart shows the percentage that each General Obligation Bond or Certificate of Obligation Project represents.

CITY OF HARLINGEN DEBT REQUIREMENT SUMMARY 2014-2015

	OUTSTANDING PRINCIPAL 10/1/2014	CURRENT PRINCIPAL	INTEREST REQUIREMENT	OUTSTANDING PRINCIPAL 10/1/2015	MATURITY DATE
2006 General Obligation Bonds	2,325,000	155,000	91,842	2,170,000	2/15/2026
2007 Certificates of Obligation	18,395,000	600,000	774,738	17,795,000	2/15/2027
2007 General Obligation Bonds	9,020,000	270,000	380,969	8,750,000	2/15/2027
2010 Refunding G.O. Bonds	785,000	480,000	13,625	305,000	2/15/2016
2010 Certificates of Obligation	2,710,000	130,000	95,481	2,580,000	2/15/2030
2011 Refunding G.O. Bonds	2,715,000	275,000	61,602	2,440,000	2/15/2024
2012 Certificates of Obligation	2,280,000	0	56,588	2,280,000	2/15/2035
2013 Certificates of Obligation	3,070,000	30,000	82,075	3,040,000	2/15/2035
2013 Refunding G.O. Bonds	3,215,000	425,000	64,275	2,790,000	2/15/2025
	\$44,515,000	\$2,365,000	\$1,621,195	\$42,150,000	

CITY OF HARLINGEN DEBT SERVICE REQUIREMENTS TO MATURITY BY FISCAL YEAR SOURCE OF FUNDING - PROPERTY TAX RATE

FISCAL	200 G.C		2007 CERTIFICATES		2007 G.O.						201 CERTIFIC	
YEAR	BON	DS	OF OBLI	OF OBLIGATION BONDS		BONDS G.O. BO		ATION BONDS G.O. BO		ONDS	OF OBLIC	GATION
ENDING	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST		
9/30/2015	155,000	91,841	600,000	774,738	270,000	380,969	480,000	13,625	130,000	95,481		
9/30/2016	160,000	85,935	810,000	746,537	365,000	368,269	305,000	3,813	135,000	92,169		
9/30/2017	165,000	79,635	1,120,000	707,938	510,000	350,769	0	0	140,000	88,381		
9/30/2018	175,000	72,835	1,285,000	659,838	590,000	328,769	0	0	145,000	84,106		
9/30/2019	180,000	65,735	1,335,000	606,603	615,000	304,284	0	0	145,000	79,756		
9/30/2020	190,000	58,335	1,415,000	549,884	715,000	276,853	0	0	150,000	75,144		
9/30/2021	195,000	50,513	1,475,000	489,356	745,000	246,275	0	0	155,000	69,994		
9/30/2022	205,000	42,263	1,540,000	425,288	775,000	213,975	0	0	160,000	64,481		
9/30/2023	210,000	33,625	1,610,000	357,344	810,000	179,788	0	0	170,000	58,494		
9/30/2024	220,000	24,595	1,680,000	285,375	845,000	143,584	0	0	175,000	52,025		
9/30/2025	230,000	15,088	1,760,000	209,025	885,000	105,188	0	0	180,000	45,144		
9/30/2026	240,000	5,100	1,840,000	128,025	925,000	64,463	° = 0	0	190,000	37,744		
9/30/2027	0	0	1,925,000	43,313	970,000	21,825	0	0	195,000	30,044		
9/30/2028	0	0	0	0	0	0	0	0	205,000	22,044		
9/30/2029	0	0	0	0	0	0	0	0	215,000	13,509		
9/30/2030	0	0	0	0	0	0	0	0	220,000	4,538		
	\$2,325,000	\$625,501	\$18,395,000	\$5,983,262	\$9,020,000	\$2,985,009	\$785,000	\$17,438	\$2,710,000	\$913,054		

	2011 REFUNDING		2012 CERTIFICATES		2013 CERTIFICATES		2013 REFUNDING		TOTAL	TOTAL	TOTAL
	G.O. B	ONDS	OF OBL	GATION	OF OBLIC	ATION	G.O. BONDS		DEBT	DEBT	PRINCIPAL
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL.	INTEREST	& INTEREST
9/30/2015	275,000	61,602	0	56,588	30,000	82,075	425,000	64,275	2,365,000	1,621,195	3,986,195
9/30/2016	285,000	54,910	75,000	56,588	45,000	81,475	430,000	55,725	2,610,000	1,545,421	4,155,421
9/30/2017	285,000	48,099	115,000	54,338	100,000	80,575	435,000	47,075	2,870,000	1,456,810	4,326,810
9/30/2018	250,000	41,706	140,000	50,888	140,000	78,575	275,000	39,975	3,000,000	1,356,692	4,356,692
9/30/2019	255,000	35,671	140,000	46,688	155,000	75,775	285,000	34,375	3,110,000	1,248,886	4,358,886
9/30/2020	260,000	29,517	150,000	42,488	150,000	72,675	195,000	29,575	3,225,000	1,134,471	4,359,471
9/30/2021	265,000	23,243	145,000	39,488	160,000	69,675	200,000	25,125	3,340,000	1,013,669	4,353,669
9/30/2022	275,000	16,790	150,000	36,588	165,000	66,475	210,000	20,000	3,480,000	885,860	4,365,860
9/30/2023	280,000	10,158	150,000	33,588	165,000	63,175	215,000	14,688	3,610,000	750,859	4,360,859
9/30/2024	285,000	3,406	160,000	30,588	165,000	59,875	220,000	9,250	3,750,000	608,698	4,358,698
9/30/2025	0	0	140,000	27,388	195,000	54,925	260,000	3,250	3,650,000	460,007	4,110,007
9/30/2026	0	0	145,000	24,588	195,000	49,075	0	0	3,535,000	308,994	3,843,994
9/30/2027	0	0	145,000	21,325	205,000	43,225	0	0	3,440,000	159,732	3,599,732
9/30/2028	0	0	15,000	18,063	55,000	37,075	0	0	275,000	77,182	352,182
9/30/2029	0	0	20,000	17,650	50,000	35,425	0	0	285,000	66,584	351,584
9/30/2030	0	0	25,000	17,100	50,000	33,925	0	0	295,000	55,563	350,563
9/30/2031	0	0	100,000	16,413	205,000	32,425	0	0	305,000	48,838	353,838
9/30/2032	0	0	115,000	13,663	200,000	26,275	0	0	315,000	39,938	354,938
9/30/2033	0	0	110,000	10,500	210,000	20,275	0	0	320,000	30,775	350,775
9/30/2034	0	0	120,000	7,200	210,000	13,975	0	0	330,000	21,175	351,175
9/30/2035	0	0	120,000	3,600	220,000	7,150	0	0	340,000	10,750	350,750
	\$2,715,000	\$325,100	\$2,280,000	\$625,320	\$3,070,000	\$1,084,100	\$3,150,000	\$343,313	\$44,450,000	\$12,902,096	\$57,352,096

CITY OF HARLINGEN

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL GOVERNMENTAL BONDED DEBT TO TOTAL GENERAL FUND EXPENDITURES

LAST TEN FISCAL YEARS

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DEBT SERVICE BOND PAYMENTS	TOTAL GENERAL FUND OPERATING EXPENDITURES	RATIO OF DEBT SERVICE FUND TO GENERAL FUND EXPENDITURES
2006	2,870,000	793,169	3,663,169	29,269,815	12.52%
2007	2,982,143	736,824	3,718,967	32,981,314	11.28%
2008	1,278,242	2,512,367	3,790,609	33,911,019	11.18%
2009	1,960,000	1,944,969	3,904,969	34,909,808	11.19%
2010	2,150,000	1,872,283	4,022,283	35,145,487	11.44%
2011	2,285,000	1,852,835	4,137,835	37,642,383	10.99%
2012	1,940,000	1,700,006	3,640,006	36,307,226	10.03%
2013	1,970,000	1,718,622	3,688,622	38,372,177	9.61%
2014	2,165,000	1,774,329	3,939,329	40,151,084	9.81%
2015	2,365,000	1,621,195	3,986,195	41,094,391	9.70%

CAPITAL PROJECTS FUNDS

The Capital Projects Funds are to account for financial resources to be used for the acquisition or construction of major capital facilities by the City of Harlingen, including those financed by special assessments. The City has the following Capital Projects Funds:

Petition Paving Fund is used to account for the construction and financing of certain public improvements, which are to be paid wholly or in part by special assessments levied against benefited property.

Street Improvement Fund is provided for the purpose of street improvements for the City.

General Obligation Bond Projects Fund is used to account for the proceeds from the issuance of General Obligation Bonds and Certificates of Obligation.

STREET IMPROVEMENT FUND

CITY OF HARLINGEN

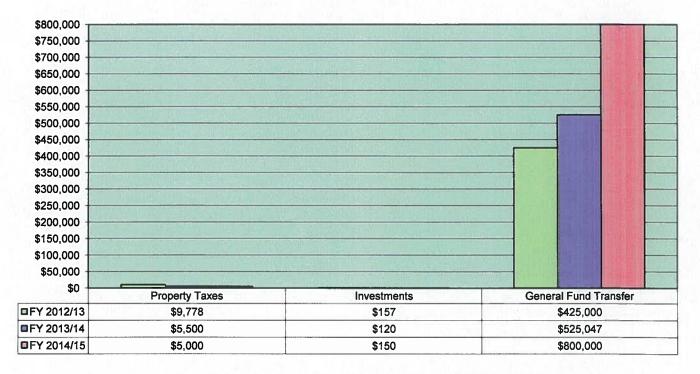
STREET IMPROVEMENT FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Delinquent Taxes	\$9,778	\$5,500	\$5,500	\$5,000
Property	9,778	5,500	5,500	5,000
TexPool Investments	45	30	30	50
NOW Interests	112	90	90	100
Investments	157	120	120	150
General Fund	425,000	525,047	525,047	800,000
1999 C.O. Project Fund	0	150,000	150,000	0
Transfer From	425,000	675,047	675,047	800,000
TOTAL REVENUES	\$434,935	\$680,667	\$680,667	\$805,150
EXPENDITURES:				
Reseal & Overlay Program	356,591	614,881	614,881	800,000
Targeted Infrastructure Street Improvements	0	127,273	127,273	0
TOTAL EXPENDITURES	\$356,591	\$742,154	\$742,154	\$800,000
Excess Revenues Over/(Under)				
Expenditures	78,344	(61,487)	(61,487)	5,150
Fund Balance Beginning of Year	87,587	165,931	165,931	104,444
END OF YEAR FUND BALANCE	\$165,931	\$104,444	\$104,444	\$109,594

Each year the City of Harlingen selects and overlay streets in need of repair. Repairs are done in the form of a 1.5" layer of asphalt material over the existing roadway to improve the road surface and extend the life of the street. Funding for the overlay program comes from the Street Improvement Fund, Infrastructure Fund, and the Community Development Block Grant (CDBG) Funds.

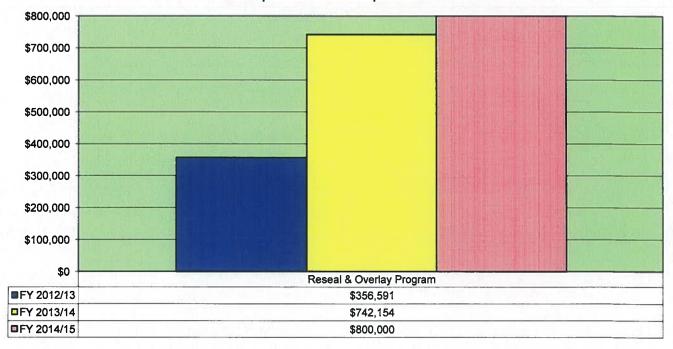
In fiscal year 2014-15 the city approved a budget of \$800,000 to overlay more roadways.

Street Improvement Fund Revenues



This graph relects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.





This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

GENERAL OBLIGATION BONDS AND CERTIFICATES OF OBLIGATION SERIES

GENERAL OBLIGATION BONDS AND CERTIFICATE OF OBLIGATION SERIES

2005 General Obligation Bonds

The City of Harlingen issued the 2005 Qualified Tax Exempt General Obligation Bonds in February 2005 for the purpose of acquiring, constructing, and improving City streets, including drainage and sidewalk improvements and the relocation of a railroad right-of-way; constructing and improving a fire station together with related fire department equipment; refund a portion of the City's outstanding general obligation debt for the purpose of lowering the debt service requirements; and paying legal, fiscal and engineering fees in connection with these projects.

2006 General Obligation Bonds

The City of Harlingen issued the 2006 Qualified Tax Exempt General Obligation Bonds in May 2006 for the purposes of acquiring, constructing, and improving City streets, including drainage and sidewalk improvements; relocating the railroad right-of-way; improving a fire station; and paying legal, fiscal and engineering fees in connection with these projects.

2007 General Obligation Bonds

The City of Harlingen issued the 2007 Qualified Tax Exempt General Obligation Bonds in April 2007 for the purpose of acquiring, constructing and improving City streets, including drainage and sidewalk improvements; relocating railroad right-of-way; improving a fire station; and paying the costs of the issuance of the Bonds.

2007 Certificates of Obligation

The City of Harlingen issued the 2007 Combination Tax and Revenue Certificates of Obligation in April 2007 for the purpose of acquiring, constructing, and equipping a new police/municipal court building facility and fire station; constructing, improving and equipping municipal park facilities; constructing, improving and repairing City streets together with drainage, traffic and street signalization improvements; and the development of a comprehensive drainage study; improving and equipping the Municipal Auditorium with a Fly System; and paying the costs associated with the issuance of the Certificates.

2010 General Obligation Refunding Bonds

General Obligation Refunding Bonds in the amount of \$2,540,000 were issued in 2010 to advance refund a portion of the City's outstanding debt in order to lower the overall debt service requirement of the City and to pay the costs associated with the issuance of the bonds. Included were \$1,665,000 of the 2001 Certificate of Obligation and \$845,000 of the 2002 General Obligation Refund Bond.

2010 Certificates of Obligation

2010 Certificates of Obligation in the amount of \$3,090,000 were issued in 2010 for the purpose of construction and improvements to City streets, for the extension of Dixieland Road from Harrison to Spur 54, including drainage improvements, street lights, railroad crossing, and irrigation ditch in connection with the extension of Dixieland Road improvements and extensions to the City's water and sewer infrastructure, and improvements to the City's Tony Butler Golf Course; and paying legal, fiscal, and engineering fees in connection with these projects, and also for paying the costs associated with the issuance of the Certificates.

2011 General Obligation Refunding Bonds

General Obligation Refunding Bonds in the amount of \$3,315,000 were issued in 2011 to advance refund a portion of the City's outstanding debt in order to lower the overall debt service requirement of the City and to pay the costs associated with the issuance of the bonds. Included was \$3,200,000 of the 2004 General Obligation Refund Bond.

2012 Combination Tax and Revenue Certificates of Obligation

2012 Combination Tax and Revenue Certificates of Obligation in the amount of \$2,280,000 were issued in 2012 to pay for acquiring, constructing, improving, & repairing city streets, and sidewalks together with water, sewer, and drainage improvements, utility line installment and replacement, traffic & street signalization, lighting improvements and right-of-way acquisition and paying fiscal and engineering fees in connection with such projects and to pay costs associated with the issuance of the bonds.

2013 Combination Tax and Revenue Certificates of Obligation

2013 Combination Tax and Revenue Certificates of Obligation in the amount of \$3,070,000 were issued in 2013 to pay for acquiring, constructing, improving, & repairing City streets, and sidewalks, together with water, sewer, and drainage improvements, utility line installment and replacement, traffic and street signalization, lighting improvements and right-of-way acquisition and paying fiscal and engineering fees in connection with such projects and to pay costs associated with the issuance of the Certificates.

The improvements would provide for the widening of Brazil Road and Teege Road and for the construction of the west section of Bass Pro Drive and Harlingen Heights acceleration/deceleration's lane improvements.

2013 General Obligation Refunding Bonds

General Obligation Refunding Bonds in the amount of \$3,215,000 were issued in 2013 to advance refund a portion of the City's outstanding debt in order to lower the overall debt service requirement of the City and to pay the costs associated with the issuance of the bonds. Included was \$3,140,000 of the 2005 General Obligation Refund Bond.

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

	25 OF THE PER 30, 2014							=			
Fund Project#	# Project Name	Approved Budget	Cumulative Budget	Actual Expenditures	Variance	Fund Bal	FUNDING SOURCES Bonds Grant	URCES Grants	Other	Cash Avail	Unspent Bonds
GENERAL OBI	GENERAL OBLIGATION BONDS										
LOS 109 PW2251 109 PW2966	LOS INDIOS BRIDGE FUND Public Works 2251 Sam Houston Extension 2966 Expwy 77 Gateway Sign	25,000	25,000	137,719	(112,719)		25,000			.00	00
	Total 109 Fund	25,000	25,000	137,719	(112,719)	0	25,000	0	0	0	0
										Cash Available 7,022 10	vailable 7,022 109 as of 09/30/12
2004 302 FD2403	2004 G.O. Bond Fund Fire Department 403 Fire Station 4 Property (Land&Bldg)	150,000	150,000	247,869	(98,869)		150,000			0	0
302 FD2403 302 FD2404	Fire Station 4 Design & Engineering Fire Dept. Radio Equipment	154,500	154,500	118,962	35,538		154,500			35,538 1,993	35,538
	Total Fire Department	543,775	543,775	604,113	(60,338)	0	543,775	0	0	0	0
302 PL2201	Planning & Development Pedestrian Linkage Project	222,180	222,180	218,882	3,298		222,180			3,298	3,298
302 PW2201	Public Works Brazil/Chester Park Road Extension		•	240.00	(240)					0	0
302 PW2251	Sam Houston Street Extension Dixieland Drive	636,000	636,000 488,654	268,213	367,788		636,000 488,654			116,748	116,748
	•	475,136	475,136	271,423	203,713		475,136			203,713	203,713
	Vinson Avenue	318,030	318,030	320,995	(2,965)		318,030			0	0
302 PW2303		1,675,000	1,675,000	2,121,986	(446,986)	•	1,675,000	c	c	00	00
	I Otal Public Works	3,592,820	3,592,820	3,704,532	(111,/12)	o	3,592,820	0	0	0	0
	Total 302 Fund	4,358,775	4,358,775	4,527,528	(168,753)	0	4,358,775	0	0	3,298	3,298

Cash Available (129,952) 302 as of 09/30/12

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

2005 G.O. Bond Fund Fire Department Fire D				Approved	Cumulative	Actual			FUNDING SOURCES	URCES		Cash	Unspent
Fire Department Fire Station 4 Find Solution Fire Station 4 Fire S	Fund Pr	roject #	Project Name	Budget		Expenditures	Variance	Fund Bal	Bonds	Grants	Other	Avail	Bonds
Fire Department Fire Ladder Truck #1 800,000 800,000 789,907 93 800,000 Fire Ladder Truck #1 800,000 800,000 1,730,322 (930,322) 800,000 800,000 Fire Ladder Truck #1 800,000 800,000 1,730,322 (930,322) 800,000 FD2403 Purchase Furniture Fire Station 4 56,000 25,000 29,181 20,819 50,000 25,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,827,651 (1,047,651) 1,780,000 1,135,000 1,135,000 1,955,000 1		2005	3.O. Bond Fund										
FD2501 Fire Ladder Truck #1 800,000 800,000 799,907 93 800,000 FD2403 Construction of Fire Station 4 800,000 800,000 1,730,322 (930,322) FD2403 Purchase Furniture Fire Station 4 50,000 25,000 25,000 FD2403 Fence & Landscape Fire Station 4 1,675,000 1,675,000 2,559,410 (884,410) FD2403 Fence & Landscape Fire Station 4 1,675,000 1,675,000 2,559,410 (884,410) FD2403 Fence & Landscape Fire Station 4 1,675,000 1,675,000 1,827,651 (1,047,651) FUBIC Works FD2403 Dulity Adjustment Dwintwn. Drainage 50,000 780,000 1,827,651 (1,047,651) FVV2406 1/4 of RR Local Matching Fund 1,135,000 1,965,000 1,965,000 2,151,186 (186,186) Total Public Works Total Public Works Total Station 4 3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 (2688)			Fire Department										
FD2403 Construction of Fire Station 4 800,000 800,000 1,730,322 (930,322) 800,000 FD2403 Purchase Furniture Fire Station 4 50,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 1,827,651 (1,047,651) 1,135,000 1,135,000 1,135,000 1,135,000 1,135,000 1,135,000 1,135,000 1,135,000 1,965,000 1,965,000 1,965,000 1,100,595 (1,070,595) 0 3,640,000 0 0 0 0 (268	305 FD.	12501	Fire Ladder Truck #1	800,000	800,000	799,907	93		800,000			83	83
FD2403 Purchase Furniture Fire Station 4 50,000 50,000 29,181 20,819 50,000 25,151,186 (186,186) 1,135,000 1,965,000 1,965,000 2,151,186 (186,186) 1,965,000 3,640,000 3,	_	2403	Construction of Fire Station 4	800,000	800,000	1,730,322	(930,322)		800,000			0	0
FD2403 Fence & Landscape Fire Station 4 25,000 25,000 0 25,000 1,675,000 1,675,000 2,559,410 (884,410) 1,675,000 1,675,000 1,675,000 1,675,000 1,675,000 2,559,410 (884,410) 1,675,000 1,675,000 2,59,410 (884,410) 1,675,000 1,675,000 1,827,651 (1,047,651) 1,780,000 1,135,000 1,		2403	Purchase Furniture Fire Station 4	50,000	50,000	29,181	20,819		20,000			20.000	50.000
Public Works Public Works - 50,000 - 50,000 78		2403	Fence & Landscape Fire Station 4	25,000	25,000	0	25,000		25,000			25,000	25.000
Public Works PW2303 Utility Adjustment Dwntwn. Drainage 50,000 50,000 - 50,000 780,000 780,000 1,827,651 (1,047,651) 780,000 780,000 1,135,000 323,535 811,465 1,135,000 1,135,000 1,135,000 2,151,186 (186,186) 1,965,000 1,965,000 1,965,000 4,710,595 (1,070,595) 0 3,640,000 0 0 (3,640,000 3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 (3,640,000 3,640,000			Total Fire Department	1,675,000	1,675,000	2,559,410	(884,410)		1,675,000			75,093	75,093
PW2303 Utility Adjustment Dwntwn. Drainage 50,000 50,000 - 50,000 780,000 780,000 780,000 1,827,651 (1,047,651) 780,000 780,000 1,135,000 323,535 811,465 1,135,000 1,365,000 1,965,000 2,151,186 (186,186) 1,965,000 (1,965,000 1,965,000 4,710,595 (1,070,595) 0 3,640,000 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 0 (3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 0 0 (3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 0 0 0 0 (3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			Public Works										
PW2303 Downtown Drainage 780,000 780,000 1,827,651 (1,047,651) 780,000 823,635 B11,465 1,135,000 1,135,000 1,135,000 323,535 811,465 1,135,000 1,965,000 1,965,000 2,151,186 (186,186) 1,965,000 (1,965,000 1,965,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 (3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 (3,640,000 3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 (3,640,000 3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 (3,640,000 3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	305 PW	V2303	Utility Adjustment Dwntwn. Drainage	50,000	50,000	1	50,000		50,000			20,000	50,000
PW2406 114 of RR Local Matching Fund 1,135,000 1,135,000 323,535 811,465 1,135,000 1,965,000 1,965,000 2,151,186 (186,186) 1,965,000 (7) Total 305 Fund 3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 Cas		V2303	Downtown Drainage	780,000	780,000	1,827,651	(1,047,651)		780,000			0	0
ks 1,965,000 1,965,000 2,151,186 (186,186) 1,965,000 (7,965,000 3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		V2406	1/4 of RR Local Matching Fund	1,135,000	1,135,000	323,535	811,465		1,135,000			811,465	811,465
3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 Cas		250	Total Public Works	1,965,000	1,965,000	2,151,186	(186,186)		1,965,000			(186,186)	(186,186)
3,640,000 3,640,000 4,710,595 (1,070,595) 0 3,640,000 0 0 0 0						-							23
Cash Available		Ä	Total 305 Fund	3,640,000	3,640,000	4,710,595	(1,070,595)	0		0	0		(111,093)
												Cash Available	

2006	2006 G.O. Bond Fund								
306 FD2604	Fire Department Asbestos Cleanup- Fire Station 4	20,000	20,000		20,000	20,000		20,000	20,000
	Total Fire Department	20,000	20,000	•	20,000	20,000		20,000	20,000
	Public Works								
306 PW2406	Railroad Relocation	295,000	295,000	295,000	0	295,000		0	0
306 PW2302	W2302 Vinson Avenue	1,899,600	1,899,600	1,667,712	231,888	1,899,600		0	0
306 PW2602	Madison Avenue	006'69	006'69	81,742	(11,842)	006'69		0	0
306 PW2603	PW2603 Tucker Road	465,500	465,500	137,145	328,355	465,500		328,355	328,355
	Total Public Works	2,730,000	2,730,000	2,181,599	548,401	2,730,000		548,401	548,401
	Total 306 Fund	2 750 000	2 750 000 2 750 000 2 181 599	2 181 599	568 401	0 2.750.000	0	0 568.401	568.401

Cash Available 1,197,298 306 as of 09/30/12

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

	Fund Project# Project Name	Budget	Culmulative Budget	Actual Expenditures	Variance	Fund Bal	FUNDING SOURCES Bonds Gram	URCES Grants	Other	Cash Avail	Unspent Bonds
7	ZUO/ G.O. Bond Fund Fire Department										
307 FD2706		361,339	361,339	337,052	24,287		361,339			24,287	24,287
	Total Fire Department	361,339	361,339	337,052	24,287		361,339			24,287	24,287
	Public Works										
307 PW2701	31 Green Acres Drainage	297,300	297,300	281,668	15,632		297,300			0	0
307 PW2702	32 7th & Bowie Drainage	415,820	415,820	342,306	73,514		415,820			73,514	73,514
_	33 New Combes Drainage	529,380	529,380	575,675	(46,295)		529,380			0	0
307 PW2704	74 T Street Construction	139,700	139,700	44,777	94,923		139,700			94,923	94,923
307 PW2707	Dixieland Drive (Phase II)	511,346	511,346	51,296	460,050		511,346			460,050	460,050
307 PW2708	38 Sidewalk Construction	1,938,697	1,938,697	2,390,260	(451,563)		1,938,697			0	0
307 PW2709	39 Reconstruction of Existing Sidewalks	s 901,000	901,000	282,113	618,887		901,000			618,887	618,887
307 PW2710	10 Matz/New Combes	1,426,797	1,426,797	0	1,426,797		1,426,797			1,426,797	1,426,797
307 PW2711	11 Chester Park	867,624	867,624	929,545	(61,921)		867,624			(61,921)	(61,921)
307 PW2712	12 Palm Court Street Overlay	321,064	321,064	160,659	160,405		321,064			160,405	160,405
307 PW2713	13 Stuart Place Road Overlay	120,000	120,000	82,552	37,448		120,000			37,448	37,448
307 PW2714	14 Matz/New Combes-Street Overlay	329,519	329,519	330,037	(518)		329,519			0	0
307 PW2715	15 Dilworth Road	58,200	58,200	40,730	17,470		58,200		9	17,470	17,470
307 PW2716	16 Stuart Place Road	1,300,800	1,300,800	627,760	673,040		1,300,800			673,040	673,040
307 PW2406	36 Railroad Relocation	1,430,000	1,430,000	1,430,000	0		1,430,000			0	0
	Total Public Works	10,587,247	10,587,247	7,569,378	3,017,869		10,587,247			3,500,613	3,500,613
	Total 307 Fund	10,948,586	10,948,586	7,906,430	3,042,156	0	0 10,948,586	0	0	3,524,900	3,524,900

Cash Available 1,012,857 307 as of 09/30/12

21,722,361 19,463,872 2,258,489

TOTAL GENERAL OBLIGATION BONDS

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

ASO	AS OF SEPTEMBER 30, 2014										
Fund Project#	Project Name	Approved Budget	Cumulative Budget I	Actual Expenditures Variance	Variance	Fund Bal	FUNDING SOURCES Bonds Grant	URCES Grants	Other	Cash Avail	Unspent Bonds
CERTIFICATE OF OBLIGATION 301 2001 C.O. Project Fund	JGATION ct Fund										
Parks 301 PK2151 Harling 301 PK2152 Birding Total F	Parks Harlingen Field Improvements Birding Center Total Parks	1,597,225 1,118,002 2,715,227	1,597,225 1,118,002 2,715,227	1,552,451 886,604 2,464,302	44,774 231,398 276,172	97,225 18,002 115,227	1,500,000 1,100,000 2,600,000			44,774 231,398 276,172	44,774 231,398 276,172
Total	Total 301 Fund	2,715,227	2,715,227	2,464,302	276,172	115,227	2,600,000	0	0	276,172	276,172
										Cash Available	
CERTIFICATE OF OBLIGATION 310 2010 C.O. Project Fund	JGATION et Fund	•:									
Golf C 310 GC3353 Munic 310 GC3355 Restr 310 GC3357 Stage	Golf Course Municpal Golf Irrigation System Restroom Renovation Green Renovation Hole 19-27 Stage Area Golf Carts	13,000 25,000 25,000 12,113	13,000 25,000 25,000 12,113	12,681 2,500 25,996 12,113	319 22,500 (996) 0		13,000 25,000 25,000 12,113			319 22,500 (996) 0	319 22,500 (996) 0
Total	Total 310 Fund	75,113	75,113	53,290	21,823	0	75,113			21,823	21,823
										(202 615) 31	(202 615) 310 as of 9/30/201
CERTIFICATE OF OBLIGATION 313 2012 C.O. Project Fund	JGATION ≾ Fund			2						(C10,202)	
Public 313 PW3351 Harlin	Public Works Harlingen Heights/Horizon	2,242,142	2,242,141	2,242,141	0		2,242,141			0	0
Total	Total 313 Fund	2,242,142	2,242,141	2,242,141	0	0	2,242,141			0	0
		,									

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

	AS OF SEPTEMBER 30, 2014				•					
Fund Project#	# Project Name	Approved Budget	Cumulative Budget E	Actual Expenditures	Variance	Fund Bal	FUNDING SOURCES Bonds Grants	Other	Cash Avail	Unspent Bonds
CERTIFICATE	CERTIFICATE OF OBLIGATION									
314 2013 C.(314 2013 C.O. Project Fund									
314 PW3303	Public Works Bass Pro Drive West	620,545	620,545	524,923	95,622		620,545	Ð	95,622	95,622
314 PW3352 314 PW3354	2 Brazil/Teege Road4 Harlingen Heights Lane Improveme	2,279,455 125,000	2,279,455 125,000	2,219,397 0	60,058 125,000		2,279,455 125,000		60,058 125,000	60,058
	Total 314 Fund	3,025,000	3,025,000	2,744,319	280,681	0	3,025,000		280,681	280,681
STR	STREET IMPROVEMENT FUND				j.				-3	
394 PW2765	Public Works Street Maint Reseal/Ovrly (2007)	1,625,181	1,625,181	1,521,253	103,928	1,625,181			103,928	103,928
	ľ	2 544 555	2 544 555	0000000	900 000	7 794 FEE	C		933 088	833 088
	lotal 334 Fund	0,014,000	0,014,000	2,000,003	000,000	2,104,000	>		Occupation Application	200,000
									107,044 39	107,044 394 as of 09/30/12
1996 CERTIFIC	1996 CERTIFICATE OF OBLIGATION					141 17 1			j	
396 PW9782	St. Maint,-Construction(1996-2000)	1,000,000	1,000,000	979,755	20,245	149,000	851,000		20,245	20,245
	Total 396 Fund	Н.	0	0	0	149,000	851,000		1,691,334	1,584,290
									Cash Available 0 39	ble 0 396 as of 09/30/12

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

Fund Project # Project Name			AS OF SEL LINDEN 30, 2014				1						
29.164 AD2774 Auditorium Fly System AD2774 Auditorium Fly System FD2749 Fire DeptConst./Relocate F.Statio FD2749 Fire DeptConst./Relocate F.Statio FD2749 Fire DeptConst./Relocate F.Statio FD2749 Fire DeptConst./Relocate F.Statio FVZ771 Pendleton Park Temprovements FVZ772 Pendleton Park Temprovements FVZ773 Pendleton Park Temprovements FVZ773 Pendleton Park Temprovements FVZ773 Pendleton Park Temprovements FVZ774 Pendleton Park Temprovements FVZ775 Pendleton Park Temprovements FVZ775 Pendleton Park Temprovements FVZ775 Pendleton Park Temprovements FVZ776 Pendleton Park Temprovements FVZ776 Pendleton Park Temprovements FVZ777 Pendleton Park Temp	Func	1 Project			Cumulative Budget I	Actual Expenditures	Variance	Fund Bal	FUNDING SO Bonds	Grants	Other	Cash Avail	Unspent Bonds
AD2744 Auditorium Fly System 165,000 156,000 135,836 29,164 165,000 165,000 165,000 165,000 165,000 165,000 165,000 165,000 165,000 165,000 165,000 165,000 166,000 <td></td>													
Public North Publ	398		-	165,000	165,000	135,836	29,164	165,000	165,000			29,164	29,164
PKZ741 Soccer Tournament Complex 4,950,000 4,950,000 4,950,000 4,950,000 4,950,000 6,325,000 643,370) 6825,000 6282,732) 6643,370) 6825,000 6483,770) 6825,000 6,325,000 (1,424,996) (1,434,996	398		Fire DeptConst./Relocate F.Statio		1,650,000	1,325	1,648,675	1,650,000	1,650,000			1,648,675	1,648,675
PKZ741 Soccer Tournament Complex PKZ741 Soccer Tournament Complex PKZ741 Soccer Tournament Complex 4,950,000 5,128,894 (208,894) (4,950,000 5,000			Parks					N .					
PK2771 Pendleton Park Improvements 550,000 550,000 550,000 1,132,732 550,000 550,000 550,000 550,000 550,000 (1,434,996)	368 368 368		Soccer Tournament Complex Pendleton Park Tennis Center	4,950,000 825,000	4,950,000 825,000	5,158,894 1,468,370	(208,894) (643,370)	4,950,000 825,000	4,950,000 825,000			0 (643,370)	0 (643,370)
PW2203 Downtown Area Drainage 1,603,447 1,603,447 2,56,673 1,346,775 1,603,447 1,603,447 1,603,447 1,7035 1,403,447 1,503,445 1,503 1,504,996 1,4996 1,4996 1,4996 1,4996 1,4996 1,4996 1,4996 1,4996 1,503,000 1,503,00	398		Pendleton Park Improvements Total Parks	550,000 6,325,000	550,000 6,325,000	1,132,732 7,759,996	(582,732) (1,434,996)	550,000 6,325,000	550,000 6,325,000			(582,732) (1,434,996)	(582,732) (1,434,996)
PW2203 Downtown Acres Drainage (Construction 344,522 344,522 291,212 53,310 344,522 344,522 PW2701 Green Acres Drainage/Construction 77,035 77,035 69,497 7,538 69,480 69,480 69,480 PW2702 7th & Bowie Drainage/Construction 77,035 77,035 614,996 61			Public Works										
PW2702 7th & Bowie Drainage/Construction 77,035 77,035 69,497 7,538 69,480 69,480 69,480 PW2702 7th & Bowie Drainage/Construction 77,035 77,035 69,497 7,538 69,480 69,480 69,480 PW2703 New Combes Drainage/Construction 614,996 614,	398			1,603,447	1,603,447	256,673	1,346,775	1,603,447	1,603,447			1,346,775	1,346,775
PW2702 7th & Bowie Drainage/Construction 77,035 77,035 69,497 7,538 69,480 69,480 PW2703 New Combes Drainage/Construction 614,996 614,996 614,996 614,996 614,996 PW2745 Traffic Control Safety Lights 165,000 165,000 102,403 62,597 165,000 165,000 PW2746 Comprehensive Drainage Study 550,000 550,000 449,275 100,725 550,000 550,000 PW2748 Street Improvements Infrastructure 357,500 357,500 0 357,500 357,500 357,500 PW2748 Street Improvements Infrastructure 357,500 3,712,500 1,632,702 2,079,798 3,704,945 3,704,945 POLICE/MUNICIPAL COURT 9,643,963 9,643,963 10,230,426 (586,463) 9,643,963 0,643,963 0 0 2,704,945 1,736,178 1,488,908 11,488,908 0 0 0 2,704,945 1,736,178 1,488,908 11	398		Green Acres Drainage/Construction		344,522	291,212	53,310	344,522	344,522			53,310	53,310
PW2703 New Combes Drainage/Constructio 614,996 614,996 463,641 151,355 614,996 614,996 614,996 PW2745 Traffic Control Safety Lights 165,000 165,000 102,403 62,597 165,000 165,000 PW2746 Comprehensive Drainage Study 550,000 550,000 449,275 100,725 550,000 550,000 550,000 PW2748 Street Improvements Infrastructure 357,500 357,5	398		•	77,035	77,035	69,497	7,538	69,480	69,480			7,538	7,538
PW2745 Traffic Control Safety Lights 165,000 165,000 102,403 62,597 165,000 165,000 PW2746 Comprehensive Drainage Study 550,000 550,000 449,275 100,725 550,000 550,000 PW2748 Street Improvements Infrastructure 357,500 357,500 0 357,500 357,500 357,500 357,500 357,500 357,500 357,500 357,500 357,500 357,500 357,500 3712,500 1,632,702 2,079,798 3,704,945 3,704,945 2,079,798 PD2743 Police/Municipal Court 9,643,963 9,643,963 10,230,426 (586,463) 9,643,963 9,643,963 0 0 2, Total 398 Fund 21,496,463 21,496,463 19,760,285 1,736,178 21,488,908 21,488,908 0 0 0 2, Cass	398				614,996	463,641	151,355	614,996	614,996			151,355	151,355
PW2746 Comprehensive Drainage Study 550,000 550,000 449,275 100,725 550,000 550,000 PW2748 Street Improvements Infrastructure 357,500 357,500 0 357,500 357,500 357,500 357,500 357,500 3,712,500 1,632,702 2,079,798 3,704,945 3,704,945 2,704,945 3,704,945 2,704,945 3,704,945 2,704,945 3,704,945 2,704,945 2,704,945 3,704,945 2,704,945 3,704,945 2,704,945 3,704,945 2,704,945 3,704,945 2,704,945 3,704,945 3,704,945 2,704,945 3,704,945 3,704,945 2,704,945 3,704,944 3,704,945 3,704,944,945 3,704,945 3,704,945 3,704,945 3,704,945 3,704,945 3,704,94	398			165,000	165,000	102,403	62,597	165,000	165,000			62,597	62,597
PW2748 Street Improvements Infrastructure 357,500 357,500 357,500 357,500 357,500 357,500 357,500 357,500 3,712,500 1,632,702 2,079,798 3,704,945 3,704,945 2,704,945	398		_	250,000	220,000	449,275	100,725	250,000	250,000			100,725	100,725
Total Public Works 3,712,500 3,712,500 1,632,702 2,079,798 3,704,945 3,704,945 2,704,9	398		Street Improvements Infrastructure	357,500	357,500	0	357,500	357,500	357,500			357,500	357,500
POLICE/MUNICIPAL COURT 9,643,963 9,643,963 10,230,426 (586,463) 9,643,963 9,643,963 PD2743 Police/Municipal Court 9,643,963 9,643,963 10,230,426 (586,463) 9,643,963 0,643,963 Total 398 Fund 21,496,463 21,496,463 19,760,285 1,736,178 21,488,908 21,488,908 0 0 2,			Total Public Works	3,712,500	3,712,500	1,632,702	2,079,798	3,704,945	3,704,945			2,079,798	2,079,798
PD2743 Police/Municipal Court 9,643,963 9,643,963 10,230,426 (586,463) 9,643,963 9,643,963 Total 398 Fund 21,496,463 21,496,463 19,760,285 1,736,178 21,488,908 21,488,908 0 0 2,			ICE/MUNICIPAL COURT										
21,496,463 21,496,463 19,760,285 1,736,178 21,488,908 21,488,908 0 0 2,	398		Police/Municipal Court	9,643,963	9,643,963	10,230,426	(586,463)	9,643,963	9,643,963			0	0
Cash Available 1,842,859 398 as of 09/30/12			Total 398 Fund	21,496,463	21,496,463	19,760,285		21,488,908	21,488,908	0	0	2,322,641	2,322,641
												Cash Available 1,842,859 3	98 as of 09/30/12

Total Certificates of Obligation 27,726,245 27,726,245 24,905,156 2,846,336

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

		AS OF SEPTEMBER 30, 2014					11					
Fund	Project#	Project Name	Approved Budget	Cumulative Budget	Actual Expenditures	Variance	Fund Bal	FUNDING SOURCES Bonds Grant	OURCES Grants	Other	Cash Avail	Unspent Bonds
		CDBG FUND-101									He-	
101	101 CD2581	Entitlement 29 (FY 2004) Northwest Area Drainage	127,226	127,226	127,226	(o)			127,226			
101	CD2581 CD2583	Entitlement 30 (FY 2005) Northwest Area Drainage NRSA Sidewalks	427,214 8,587	427,214 8,587	426,762 8,587	452			427,214 8,587	S		
101	CD2681 CD2581	Entitlement 31 (FY 2006) Street Overlay/Improvements Northwest Area Drainage	120,009 442,035	120,009 442,035	120,009 442,900	0 (865)			120,009 441,218			
101	CD2581 CD2781	Entitlement 32 (FY 2007) Northwest Area Drainage Street Overlay/Improvements	399,017 120,682	399,882 120,682	399,882 120,682	0 (0)			399,882 120,682			
101	CD2881 CD2581	Entitlement 33 (FY 2008) Street Overlay/Improvements Northwest Area Drainage	320,000	320,000 170,000	314,552 162,519	5,448			313,936 113,047			
101	CD2581 CD2981	Entitlement 34 (FY 2009) Northwest Area Drainage Street Overlay/Improvements	350,000 117,000	350,000 117,000	13,667 87,463	336,333 29,537			350,000 117,000			
101	101 CD2581	Entitlement 37 (FY 2012) Northwest Area Drainage	11,192	11,192	2,799	8,393			1,315,921			
		Total CDBG FUND 101	2,612,962	2,613,827	2,227,047	386,780	0	0	3,854,722	0		

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

		AS OF SEPTEMBER SU, 2014	Approved	Cumulativa	Actual			ELINDING SOLIBCES	I BCES		Cach	Inspent
Fund	Project #	# Project Name	- 1	Budget	Expenditures	Variance	Fund Bal	Bonds	Grants	Other	Avail	Bonds
		GENERAL FUND 001										
		Public Buildings		æ								
5 6	PB2879	Fire Station #1 Re-Roof Catastrophic Building Improvemts	3,857	3,857	5,081	(1,224)	3,857				0 0	
8 8		Repaint Library Building	38.330	38,330	41.270	(2.940)	0				0	
		Total Public Buildings	3,857	3,857	138,405	(134,548)	3,857				0	
		Parks		200		000	000		×		200	
5 8		Replaster Victor Park Pool	150,000	150,000	118,774	31,220	150,000				31,220	
3	FN20/4	Replaster L.C. nill raik rool Total Parks	260,000	260,000	241,295	18,705	260,000				18,705	
3		Public Works	000	000	20.40	10 540	000				16 540	
8 8	- LVC2W4	Commerce/ Lan Tranic Signal Infrastructure - Street Improvmts.	20,000 20,000	20,000 20,000	33,432 44,130	5,870	50,000				5,870	
										III		
8 8		Administrative Land Acquisition - Parking Lot	50,000	50,000	0	50,000	50,000			- ,	20,000	
00	GF2975	Municipal Golf Course Renovate Club House	700,000	700,000	838,414	(138,414)	700,000				0	
		Total GENERAL FUND 001	1,060,000	1,060,000	1,113,161	(53,161)	1,060,000	0	0	0	85,253	
					# # # # # # # # # # # # # # # # # # #							
		CAPITAL IMPROVEMENT FUND 393	193			,						
		Public Services										
393			0	0	280,396	(280, 396)	0				0	
393			0	0 (339,538	(339,538)	0 (o (
393			0	o (305,163	(305,163)	O				0	
393			0	0	71,103	(71,103)	0			Ų	၁ (
393	PK2884	Victor Park Improvements	0	0	122,897	(122,897)	0				0	
		Total IMPROVEMENT FUND 393	0	0	1,119,097	(1,119,097)	0	0	0	0	0	0
												k

CAPITAL IMPROVEMENT PROJECTS AS OF SEPTEMBER 30, 2014

		AS OF SEPTEMBER 30, 2014					1					
Fund	Fund Project#	Project Name	Approved Cumu Budget Bud	Cumulative Budget	umulative Actual Budget Expenditures Variance	Variance	Fund Bal	FUNDING SOURCES Bonds Grant	OURCES Grants	Other	Cash Avail	Unspent Bonds
			1									
		INFRASTRUCTURE FUND 397										
397	PB2879	Public Buildings PB2879 Fire Station #1 Re-Roof	17,640	17,640	17,640	0	17,640				0	
397	ı	Public Works Street Imprvmts-Reseal/Overlay	75,000	75,000	75,000	0	75,000				0	
		Total INFRASTRUCT. FUND 397	92,640	92,640	92,640	0	92,640	0	0	0	0	0



HARLINGEN WATERWORKS SYSTEM WATER AND WASTEWATER OPERATIONS APPROVED CAPITAL EXPENDITURES FOR 2014 - 2015

DESCRIPTION	COST
Capital Improvement Program	
West Service Region Elevated Water Storage Tank	\$1,300,000
MFR Water Plant Filter Rehab 1& 2	1,000,000
MFR Water Plant Filter Rehab 3& 4	750,000
MFR Water Plant Filter Rehab 5& 6	750,000
Cutomer Water Meter Replacement	1,200,000
Wilson Road @ Stuart Place Water Main	170,000
Haine Dr/So Treasure Hills Water Main	300,000
Fire Service Improvements - Phase II	135,000
Wastewater Treatment Plant #2 Clarifiers, RAS Pump Station	4,200,000
Wastewater Treatment Plant #2 Chlorine Building, Contact Chamber, etc.	2,700,000
Wastewater Treatment Plant #2 Aeration Basins	3,500,000
1,000 Ft of 12" under Expwy 77 at Spur 54	300,000
TOTAL CAPITAL IMPROVEMENT PROGRAM	\$16,305,000
Other Capital Outlay	
FY 2015 Capital Outlay Requests	800,000
TOTAL OTHER CAPITAL OUTLAY	\$800,000
TOTAL CAPITAL OUTLAY	\$17,105,000

CITY OF HARLINGEN VALLEY INTERNATIONAL AIRPORT APPROVED CAPITAL BUDGET FOR 2014-2015

CAPITAL EXPENSES	
Equipment	\$50,000
Parking Lot Revenue Control System	400,000
Acquire 25 Acres for RW 13/31 RSA	250,000
Landscaping Improvements	50,000
Relocate Security Checkpoint & EDS (Planning Only)	200,000
Common Use Passenger Processing System	150,000
TOTAL CAPITAL EXPENSES	\$1,100,000
CAPITAL IMPROVEMENT PROJECTS	
Upgrade Lightning RW 17R/35L	\$335,000
Upgrade Lightning RW 13/31 to HIRL	385,000
Install MALSR & PAPI's on RW 31	1,025,000
Reconstruct South Service Road	1,000,000
Upgrade Terminal Entrance Road	1,100,000
TOTAL CAPITAL IMPROVEMENTS	\$3,845,000
TOTAL CAPITAL EXPENSES AND IMPROVEMENTS	\$4,945,000

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program Section has been added to differentiate between the regular Capital Project Funds and the ongoing capital projects that represent very large financial obligations that span two or more fiscal years. Beginning in October 2006 the Mayor and City Commission held a series of meetings and workshops to discuss the City's capital needs.

True capital expenditures (the acquisition or construction of capital assets) were separated from deferred maintenance expenditures. From the workshops it was determined that the City was not budgeting adequate funds to maintain City-owned facilities. The City's capital needs were focused on and it was determined how those needs can be funded, while at the same time budgeting for maintenance expenditures. At a meeting held on January 4, 2007, the City Commission reviewed a Capital needs list of \$36,247,000 and after considerable discussion, agreed to fund \$24,457,000 of the requests. This will be accomplished over a four-year time frame (2007-2010) using not only funding from Certificates of Obligation (\$19,775,000), but monies from General Fund, Special Investigations Fund, Red Light Photo Safety Enforcement Program Fund, Infrastructure Fund, and Lease/Purchase Funding.

The 2007 Certificates of Obligation Capital Improvement Program is explained as follows:

I. Police, Municipal Court, and Jail Facility

\$9,000,000

This project will construct a Police, Municipal Court and Jail Facility. Additionally, land acquisition and furnishings will be provided for. This project will combine all the Police and Municipal Court operations in one building in order to provide better services to the citizens of Harlingen. The projected operating costs are estimated to remain basically the same as the current operating costs. This project has been completed 100%.

II. Fire Stations

\$1,500,000

This project will construct two Fire Stations within the City to provide for better coverage area and in anticipation of the annexation scheduled in 2008. This will not require additional staffing as this will be a relocation of two existing stations. The locations have not yet been determined.

III. <u>Municipal Auditorium Fly System</u>

\$150,000

This project will replace the existing counterweight system at the Municipal Auditorium. This system is a set of pulleys and levers used to hoist production sets during performances and lowers them as backgrounds change from scene to scene. This was amended by the City Commission to include upgrading the sound and lighting systems, as all three systems were obsolete.

There will be no impact on the operating budget. The upgrades, however, will increase the auditorium's ability to offer a higher level of touring performances, as well as increase versatility for use of the space for the general public. This in turn should result in increased attendance and additional revenue. This project has been completed 100%.

IV. Soccer Complex

\$4,500,000

This project will construct a state of the art soccer complex on 80 acres owned by the City on East Harrison. The facility will have a minimum of 10 fields (6 of the field lighted), a concession stand, bathrooms and adequate parking. There will be impact on the operating budget for operative and preventative maintenance, and increase in utility costs and insurance coverage.

The objective of the Soccer Complex is to increase the number of fields available not only for local teams but for hosting tournaments. The ability to host state and national tournaments will increase tourism to the City, which in turn will result in increased hotel/motel occupancies, shopping and restaurant usage, and quality of life for the citizens of Harlingen.

This project has been completed 100%.

V. <u>H.E.B. Tennis Center</u>

\$750,000

This project is located at Pendleton Park and will provide a dollar for dollar match to the Tennis Association in order to renovate the 12 existing tennis courts. A new pro shop and clubhouse will be constructed and the tennis courts will be resurfaced and lighted. There will be not be an impact on the operating budget for staffing levels, but there will be an increase in utility costs and insurance coverage.

The objective of the H.E.B. Tennis Center is to increase the number of courts available not only for local teams but for hosting tournaments. The ability to host state and national tournaments will increase tourism to the City, which in turn will result in increased hotel/motel occupancies, shopping and restaurant usage, and quality of life for the citizens of Harlingen.

This project has been completed 100%.

VI. Pendleton Park

\$500,000

This project received a \$500,000 grant from the Recreation Grants Branch of the Texas Parks and Wildlife Department. The project will assist in the H.E.B. Tennis Center renovation, upgrade playgrounds, renovate the pavilion, baseball fields and create a trail within the park. Additionally, the project proposes to acquire 9.85 acres for the park.

This project has been completed 84%.

VII. Drainage Projects

\$2,400,000

This project will provide the necessary funds to cover the increases in construction and labor cost associated with various Capital Improvement Drainage projects approved in the 2003 Bond Program. The drainage projects include the Downtown Drainage project, Downtown Drainage Laterals, Green Acres Drainage Project, 7th & Bowie Drainage Project and the Matz/New Combes Drainage project. The downtown drainage project and downtown drainage laterals have been completed. The Green Acres Drainage project, 7th & Bowie Drainage project and the Matz/New Combes drainage projects were completed in 2008. These projects will improve drainage at various areas around the City to elevate flooding. This project has been completed 45%.

This project will provide the necessary funds to cover the increases in construction and labor cost associated with various Capital Improvement Street projects approved in the 2003 Bond Program. The various street improvement projects include the Vinson Street Improvements, Chester Park Improvement, Dixieland Extension Project, Stuart Place Road Improvement Project, Matz/New Combes Overlay, Palm Court Drive Overlay, Stuart Place Road Overlay, "T" Street Overlay, Dilworth Overlay, Tucker Road Overlay and the Madison Street Improvement projects. To date the "T" Street Overlay, Dilworth Overlay, Tucker Road Overlay and Madison Street Projects have been completed. The Stuart Place Road overlay, Matz/New Combes overlay and Palm Court Drive overlay projects are currently under construction and are scheduled for completion in December 2007. The Stuart Place Road Improvement project is currently under design and is scheduled to go out for bids in the year 2012 due to a cost sharing agreement with the Texas Department of Transportation (TxDOT). The Dixieland Extension project is currently under design and is expected to go out for bids in September 2008. The Chester Park Improvement project is currently under design. These street projects will improve the City's infrastructure and extend the life of our roadways. Completing these projects in a timely manner will help address the rising cost of construction

IX. Comprehensive Drainage Study

\$500,000

This project will provide the necessary funds to complete a comprehensive drainage study of the city. The study will include the existing drainage infrastructure, ditches, inlets, etc. to determine problem areas. The project will also include a Capital Improvement Plan identifying the problem drainage areas throughout the city and provide alternate solutions to address each. Once completed, this project will provide an excellent plan to follow for future drainage projects that will in turn help address flooding throughout the city. A contract has been executed with the engineering firm of Civil System Engineering in November 2007 for this project. The project is schedule to take 12 months to complete.

This project has been completed 90%.

X. <u>Traffic Control</u>

\$150,000

This project will provide the necessary funds to purchase and install 21 new solar powered school flashers at various locations throughout the city to improve traffic safety around school zones. A total of 20 school flashers have been purchased and installed to date. The one remaining school flasher to be installed will be placed along 13th Street upon completion of the Boggus Stadium renovation project currently under construction by the Harlingen Consolidated Independent School District (HCISD). The solar school flasher will improve traffic safety around school zones while reducing cost to the city.

This project has been completed 100%.

TOTAL AMOUNT BUDGETED

\$19,775,000

CITY OF HARLINGEN

2007-2010 CAPITAL IMPORVEMENT PROGRAM

	學是是				FUNDING SO	URCE				
PROJECTS	1	TIFICATES OF BLIGATION	GENERAL FUND		SPECIAL STIGATIONS FUND		GHT SAFETY	INFRA- STRUCTURE FUND	1	LEASE/ RCHASING FUND
Public Safety										
Police, Municipal Court, Jail Facility		9,000,000		T				I		
Police, Facility Furnishings							450,000			
Two Fire Stations		1,500,000								
Pumper Truck 2007		······································								360.000
Pumper Truck for West Side										580,000
Public Safety Technology		/			1,000,000		920,000			300,000
PROJECT TOTALS	\$	10,500,000		\$	1,000,000	\$	1,370,000		\$	940,000
Public Buildings										***************************************
Municipal Auditorium Fly System		150,000								
Remortar Brick at City Hall			55,000			1				
M.I.S. Technology			310,000					1		
Public Library A/C Units			180,000							
Municipal Auditorium Sound System Upgrade		······	55,000							
Community Center Air Handlers			70,000						 	
Parks Building Parking Lot			12,000		······································					
Replace City Hall Roof			80,000							
PROJECT TOTALS	\$	150,000	\$ 762,000							
Parks	1	***************************************				-	-			
Soccer Complex		4,500,000				1				
H.E.B. Tennis Center Match		750,000								
Pendleton Park Center Match		500,000					· · · · · · · · · · · · · · · · · · ·			
Replaster Victor Park Pool			150,000							
Replaster Lon C. Hill Pool			110,000							
Seal Coat Arroyo Trail		,	60,000							
Seal Coat Rangerville Trail			30,000	-						***************************************
PROJECT TOTALS	\$	5,750,000	\$ 350,000							
Streets and Drainage									-	(
Drainage Projects		2,400,000						11 11 11		
Overlay Harlingen Field Park Road								40,000		
Street Signs								220,000		
Street improvements		325,000								
Comprehensive Drainage Study		500,000						-		
Flashing School Zone Signals		150,000	_							
PROJECT TOTALS	\$	3,375,000						\$ 260,000		
TOTAL AMOUNT FUNDED \$24,457,000	\$	19,775,000	\$ 1,112,000	\$	1,000,000	Ś	1,370,000	\$ 260,000	Ŝ	940,000

This worksheet reflects the different projects for the 2007-2010 Capital Improvements Program and the soruces of funding. A detailed worksheet follows reflecting not only the status of the various projects. It felects completion of various projects, including specific phases, estimated funding requirements, and planned timing for acquisition, design and construction activites. It also identifies funding srouces and estimated costs of the projets based on recent and accurate sources of Information.

City of Hartingen Capital Projects September 30, 2014

Streets Streets		- 45 At	To Page.		起計算。16.04年, 形 层
	Funding		Actual	Balance	Dept.
Project Description	Source	Budget	Expenditures	at 9/30/13	Assigned
Sam Houston Extension	G.O. Bonds				Public Works
Right-of-Way		1,500.00	1,375.00	125.00	
Engineering		18,600.00	16,837.50	1,762.50	
Construction		615,900.00	250,000.00	365,900.00	
Dixleland Drive	G.O. Bonds				"
Advertising		1,895.00	1,894.73	0.27	
Engineering		50,000.00	716,840.78	(666,840.78)	
Construction		436,759.00	2,500.00	434,259.00	
Dixieland Drive (Phase II)	G.O. Bonds				ěr .
Right-of-Way		0.00	20,717.29	(20,717.29)	
Construction		511,346.00	30,578.44	480,767.56	
Treasure Hills	G.O. Bonds	011,010.00	00,070.77	400,707.00	
Advertising	0.0. 00.100	0.00	266.25	(266.25)	
Right-of-Way		0.00			
Engineering			102,495.15	(102,495.15)	
		48,000.00	105,210.34	(57,210.34)	
Construction	000	427,136.00	0.00	427,136.00	
Vinson Avenue	G.O. Bonds				"
Right-of-Way		60,000.00	97,220.60	(37,220.60)	
Engineering		258,030.00	223,774.88	34,255.12	
Construction		1,899,600.00	1,667,711.69	231,888.31	
Madison Avenue	G.O. Bonds				
Advertising		0.00	59.72	(59.72)	
Engineering		5,600.00	6,000.00	(400.00)	
Construction		64,300.00	75,681.98	(11,381.98)	
Tucker Road	G.O. Bonds				D.
Engineering		37,500.00	36,450.00	1,050,00	
Construction		428,000.00	100,695.41	327,304.59	
T Street Construction	G.O. Bonds			027,001.00	ii -
Engineering		11,500,00	11,125,00	375.00	
Construction		128,200.00	33,651.95	94,548.05	
Matz/New Combes	G.O. Bonds	120,200.00	33,031.83	34,040.03	
Engineering	O.O. Donas	377,056.00	0.00	377 056 00	
Construction				377,056.00	
Chester Park	G.O. Bonds	1,049,741.00	0.00	1,049,741.00	
	G.O. Bonds				"
Advertising		0.00	767.87	(767.87)	
Right-of-Way		100,000.00	233,712.31	(133,712.31)	
Engineering		292,800.00	244,928.81	47,871.19	
Construction		474,824.00	450,136.47	24,687.53	
Palm Court - Street Overlay	G.O. Bonds				"
Advertising		0.00	477.70	(477.70)	
Engineering		0.00	0.00	0.00	
Construction		321,064.00	160,181.50	160,882.50	
Stuart Place Road - Street Overlay	G.O. Bonds				"
Engineering		0.00	0.00	-	
Construction		210,000.00	82,552.00	127,448.00	
Matz-New Combes - Street Overlay	G.O. Bonds		<u> </u>	,	"
Construction		329,519.00	330,037.00	(518.00)	
Dilworth Road	G.O. Bonds	520,5 (5.00	,	(0.10.00)	н
Engineering	0.0.000	5,500.00	5,525.00	(25.00)	
Construction		52,700.00	35,204.56		
Stuart Place Road	G.O. Bonds	52,700.00	30,204.00	17,495.44	
Advertising	G.O. Bollus	0.00	4 000 01	(4.000.00	"
		0.00	1,833.64	(1,833.64)	
Engineering		100,000.00	472,908.43	(372,908.43)	
Right-of-Way		· · · · ·	88,162.00	(88,162.00)	
Construction		1,200,800.00	64,644.00	1,136,156.00	
Total		9,517,870.00	5,672,158.00	3,845,712.00	

City of Harlingen Capital Projects September 30, 2014

Sidewalks		"1937 "			国际企业工作
Project Description	Funding Source	Budget	Actuai Expenditures	Balance at 9/30/13	Dept.
Sidewalk Construction	G.O. Bonds	Budget	Expenditures	at 9/30/13	Assigned
Advertising	G.O. Bolius	0.00	430.34	(420.24)	11 15
Engineering		0.00	189,188,56	(430.34) (189,188.56)	
Construction		1,848,697.00	2,200,641.25	(351,944.25)	
Pedestrian Link Project	G.O. Bonds	1,040,001.00	2,200,041.20	(001,044.20)	· ·
Improvements		222,180.00	218,882.45	3,297.55	
Reconstruction of Existing Sidewalks (2007-08)	G.O. Bonds		2.0,002.70	0,201.00	- 11
Construction		901,000.00	282,112.90	618,887.10	
Total		2,971,877.00	2,891,255.50	80,621.50	
Drainage Drainage					TO THE PARTY OF THE PARTY.
Jefferson Street Drainage	Grant/Bonds				H
Advertising		_	616.26	(616.26)	
Right-of-Way			-	(0.10.20)	
Engineering		_ _	119,916.43	(119,916.43)	
Construction			1,777,124.07	(1,777,124.07)	
3rd Street Drainage	Grant/Bonds		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(1,111,1211317	11
Advertising			633.00	(633.00)	
Right-of-Way		-		*	
Engineering		10,700.00	5,471.69	5,228.31	
Construction		512,300.00	428,647.10	83,652.90	
Downtown Drainage	G.O. Bonds				н
Advertising		-	1,050.87	(1,050.87)	
Right-of-Way		-	364.00	(364.00)	
Engineering		407,876.00	447,694.74	(39,818.74)	
Construction		2,047,124.00	5,621,461.46	(3,574,337.46)	
Green Acres Drainage/Construction	G.O. Bonds				**
Advertising		0.00	59.71	(59.71)	
Engineering		20,855.00	22,533.00	(1,678.00)	
Construction		276,445.00	259,075.34	17,369.66	
7th & Bowle Drainage/Construction	G.O. Bonds				lr .
Advertising		0.00	59.71	(59.71)	
Engineering		14,945.00	16,830.00	(1,885.00)	
Construction	O O Donato	400,875.00	325,416.39	75,458.61	
New Combes Drainage/Construction	G.O. Bonds				"
Advertising		0.00	59.71	(59.71)	
Engineering Construction		34,600.00	46,239.46	(11,639.46)	
Total		494,780.00 4,220,500.00	529,375.60	(34,595.60)	
	CONTRACTOR AND DESIGNATION OF PERSONS		9,602,628.54	(5,382,128.54)	
Railroad		Walter British Control			
Railroad Relocation	G.O. Bonds	4 405 000 00		******	Administration
Right-of-Way		1,135,000.00	323,525.53	811,474.47	
Engineering Rallroad Relocation	G.O. Bonds	0.00	1,520,618.00	(1,520,618.00)	
Right-of-Way	J.O. Donas	205 000 00	205 000 00		
Railroad Relocation (2007-08)	G.O. Bonds	295,000.00	295,000.00		
Construction	3.0. Dollus	1,430,000.00	720,856.47	709,143.53	
Total		2,860,000.00	2,860,000.00	100,140.00	
Fire Department		2,860,000.00		· CHIPPER - CAN	No. of the last of
Purchase Fire Station #4 Property	G.O. Bonds	TO DEPARTMENT OF		THAT IS NOT THE REAL PROPERTY.	
Purchase Fire Station #4 Property Professional Services	G.O. DONGS	154 500 00	119 000 40	25 527 5 4	Fire Dept
Land		154,500.00 150,000.00	118,962.46	35,537.54	
Purchase of Radios	G.O. Bonds	190,000.00	247,869.03	(97,869.03)	
Miscellaneous Equipment	J.V. DUIIUS	240,500.00	237,281.92	3,218.08	
Fire Ladder Truck #1	G.O. Bonds	270,000.00	251,201.32	3,210.08	
Motor Vehicle / Heavy Equipment	SIVI BVIING	800,000.00	799,907.00	93.00	
Fire Station 4	G.O. Bonds	000,000.00	100,001.00	33.00	н
Buildings	2.7. 27100	800,000.00	1,730,321.90	(930,321.90)	
Improvements		25,000.00	0.00	25,000.00	
Furniture & Equipment		50,000.00	29,180.96	20,819.04	
Asbestos Cleanup Fire Station 4	G.O. Bonds		20,100.00	20,010.04	
mprovements		20,000.00	0.00	20,000.00	
Fire Engine No. 6	G.O. Bonds	,,,-	0.00	_0,000.00	ıı
~		240,000.00	337,052.36	(97,052.36)	
Capital Outlay - Motor Vehicles		240.000.00			

ENTERPRISE FUNDS

Enterprise Funds are established to account for operations, which are intended to be self-supporting through user charges. The City has the following enterprise Fund Component Units:

Municipal Auditorium Fund has been established to account for the activities of the Municipal Auditorium and the Casa de Amistad facility for economic gain as well as encouragement of the arts.

Sanitation Fund is provided to account for the resources from the collection of garbage and public landfill operations within the City limits.

Harlingen Arts and Heritage Museum Fund is used to account for the activities of the City Museum.

Municipal Golf Course Fund is provided to account for user fees received from the Municipal Golf Course and account for expenditures of maintenance and operations.

Waterworks and Wastewater System Fund is a component unit, which accounts for the operation of the Waterworks and Wastewater system. A board separate from the City Commission controls this component unit.

Valley International Airport Fund is a component unit, which accounts for the operations of the Valley International Airport. A board separate from the City Commission controls this component unit.

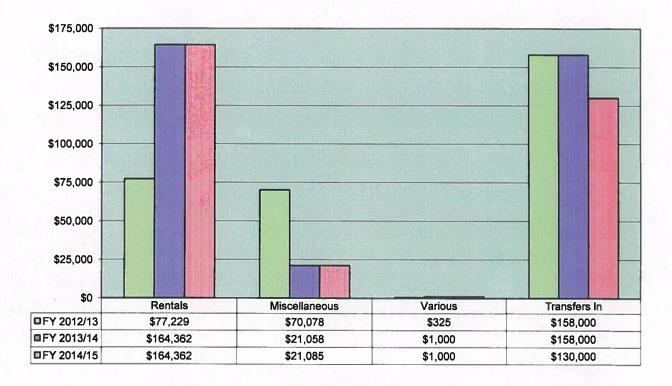
MUNICIPAL AUDITORIUM FUND

CITY OF HARLINGEN

MUNICIPAL AUDITORIUM FUND

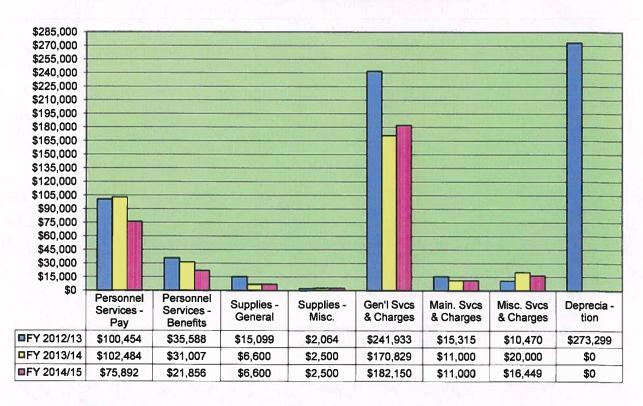
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				7 Jan
Rental-Auditorium	\$19,843	\$76,567	\$76,567	\$76,567
Rental-Casa de Amistad	57,386	87,795	87,795	87,795
Rentals	77,229	164,362	164,362	164,362
Show Admissions	60,332	0	0	0
Ticketing Fees	9,746	21,058	21,058	21,085
Miscellaneous	70,078	21,058	21,058	21,085
Miscellaneous	325	1,000	1,000	1,000
Various	325	1,000	1,000	1,000
Hotel/Motel Fund	158,000	158,000	158,000	130,000
Transfers from	158,000	158,000	158,000	130,000
TOTAL REVENUES	\$305,632	\$344,420	\$344,420	\$316,447
EXPENDITURES:				
Personnel Services - Pay	\$100,454	\$102,484	\$102,484	\$75,892
Personnel Services - Benefits	35,588	31,007	31,007	21,856
Supplies - General	15,099	6,600	6,600	6,600
Supplies - Miscellaneous	2,064	2,500	2,500	2,500
Services & Charges - General	241,933	170,829	170,829	182,150
Services & Charges - Maintenance	15,315	11,000	11,000	11,000
Services & Charges - Miscellaneous	10,470	20,000	20,000	16,449
Depreciation	273,299	0	0	0
TOTAL EXPENDITURES	\$694,222	\$344,420	\$344,420	\$316,447
Net Income/(Loss)	(388,590)	0	0	0
Working Capital Beginning of Year	(88,662)	(477,252)	(477,252)	(477,252)
END OF YEAR WORKING CAPITAL	(\$477,252)	(\$477,252)	(\$477,252)	(\$477,252)

Municipal Auditorium Fund Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Municipal Auditorium Fund Expenditures



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

MUNICIPAL AUDITORIUM FUND DETAIL 401-6061

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$96,694	\$96,982	\$96,982	\$70,311
Overtime	1,101	2,843	2,843	2,922
Car Allowance	2,659	2,659	2,659	2,659
Personnel Services	100,454	102,484	102,484	75,892
City FICA	7,021	5,835	5,835	4,286
City Medicare	1,277	1,365	1,365	1,003
City TMRS	9,446	8,340	8,340	6,151
City TCG Retirement	0	142	142	146
City Health Insurance	13,306	15,007	15,007	10,035
OPEB / ARC	4,195	0	0	0
Worker's Compensation	343	318	318	235
Personnel Services - Benefits	35,588	31,007	31,007	21,856
Office Supplies	1,610	1,400	1,400	1,400
Office Equipment/Furniture - Non Capital	10,346	1,500	1,500	1,500
Chemicals & Medical Supplies	3,143	3,700	3,700	3,700
Supplies - General	15,099	6,600	6,600	6,600
Miscellaneous Supplies	2,064	2,500	2,500	2,500
Supplies - Miscellaneous	2,064	2,500	2,500	2,500
Utilities - Communications	2,920	3,400	3,400	3,400
Utilities - Electricity	54,582	60,500	60,500	60,500
Utilities - Other	9,680	10,000	10,000	10,000
Show Contracts	50,405	0	0	0
Dues, Memberships & Subscriptions	100	750	750	750
Registration, Travel & Training	134	3,500	3,500	3,500
Insurance	39,213	42,000	42,000	42,000
Contract Labor	84,899	50,679	50,679	62,000
Service & Charges - General	241,933	170,829	170,829	182,150
Maintenance - Buildings	13,821	10,000	10,000	10,000
Maintenance - Furniture & Equipment	400	0	0	0
Maintenance - Miscellaneous Equipment	1,094	1,000	1,000	1,000
Services & Charges - Maintenance	15,315	11,000	11,000	11,000
Miscellaneous	10,470	20,000	20,000	16,449
Services & Charges - Miscellaneous	10,470	20,000	20,000	16,449
Depreciation	273,299	0	0	0
Depreciation	273,299	0	0	0
MUNICIPAL AUDITORIUM FD. TOTAL	\$694,222	\$344,420	\$344,420	\$316,447

MISSION STATEMENT

"Presenting, promoting, and participating in regional arts and cultural affairs."

PROGRAM GOALS

- Provide quality rental facilities and superior customer service for largescale performances and events in clean, safe, well-maintained facilities.
- Market the Municipal Auditorium as the Rio Grande Valley's premier theatrical venue by providing well-trained theatrical personnel, a safe working environment, and state of the art equipment.
- Promote Casa de Amistad as one of the Rio Grande Valley's leading venues for large-scale events including: weddings, quinceaneras, private gatherings as well as trade shows, expositions, corporate, and commercial events.

OBJECTIVES FOR 14-15

- Continue to work with various promoters to increase auditorium programming
- In light of the City of McAllen's closing of the McAllen Civic Center, assert our position in the market as a viable venue for local, regional, and national presentations and events.
- Expand revenue streams by:

Utilizing the in-house ticketing system to provide point of purchase and on-line ticketing services for entities utilizing the Municipal Auditorium and Casa de Amistad.

Analyzing and adjusting our facilities rentals rates and ancillary fees to reflect current market-values

- Continue our current joint efforts with the Harlingen Arts and Heritage Museum to provide interdisciplinary arts opportunities for arts patrons of all ages.
- Revise and improve marketing strategies to enhance our facilities' visibility in the marketplace and increase rental revenue.
- Work in concert with the Convention and Visitor's Bureau to develop event-planner friendly rental policies in order to attract more commercial events to our venues.

PERFORMANCES

- Provide arts opportunities to the Valley's young people by offering a venue for local dance studios and musical programs.

- Function as the performance venue of choice for nonprofit arts organizations, Valley school districts and private entities. .

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Since discontinuing the Spotlight Series performances, a significant portion of departmental revenue has been eliminated. We will continue to explore opportunities to resume presenting performances without assuming all of the inherent risk by seeking out partnerships with other presenting entities.

The Vendini® ticketing system purchased in 2009 has surpassed expectations. Since implementing the service, the system has generated over \$60,000 in revenue. We are exploring ways to offer to this service to other entities in order to increase the revenue derived from the use of the ticketing system.

Another significant change was removing the Administrative Secretary position from this department.

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Director of Arts & Entertainment	1	1	\$70,311
Administrative Secretary	1	0	0
Car Allowance			2,659
Overtime			2,922
Fringe Benefits			21,856
Tot	al 2	1	\$97,748

MUNICIPAL AUDITORIUM

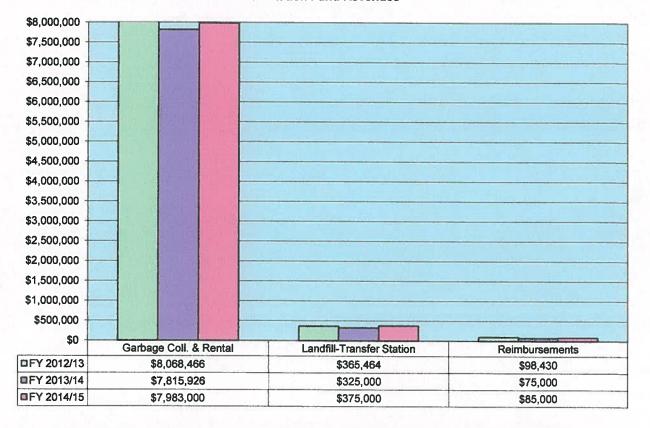
Director of Arts & Entertainment (1)

SANITATION FUND

CITY OF HARLINGEN SANITATION FUND

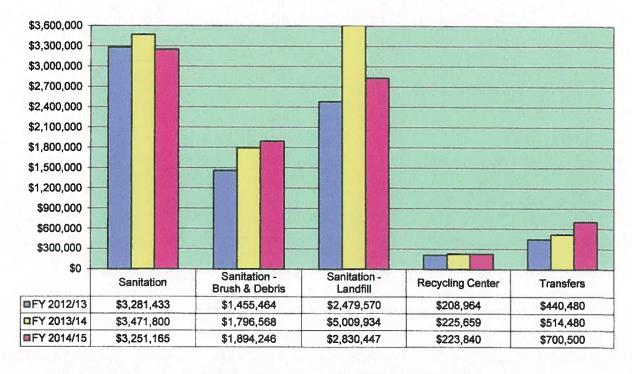
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
TML	\$0	\$2,426	\$2,426	\$0
Sanitation/Special Pickup	5,491	6,000	6,000	6,500
Landfill/Special Pickup	78,029	50,000	50,000	65,000
Garbage Collections	7,970,840	7,750,000	7,750,000	7,900,000
Landfill/Transfer Station	365,464	325,000	325,000	375,000
Rental - Garbage Containers	14,106	7,500	7,500	11,500
Miscellaneous	8,433,930	8,140,926	8,140,926	8,358,000
Reimbursement for Sanitation	8,104	0	0	0
Reimbursement for Landfill	90,326	75,000	75,000	85,000
Reimbursements	98,430	75,000	75,000	85,000
TexPool Investment	2,947	2,000	2,000	2,000
NOW Interest	2,677	1,500	1,500	1,500
Investments	5,624	3,500	3,500	3,500
Cash Over/(Short)	(12)	0	0	0
Miscellaneous	(3,296)	0	0	0
Various	(3,308)	0	0	0
TOTAL REVENUES	\$8,534,676	\$8,219,426	\$8,219,426	\$8,446,500
EXPENDITURES:				
Sanitation	\$3,281,433	\$3,471,800	\$3,471,800	\$3,251,165
Sanitation - Brush & Debris	1,455,464	1,796,568	1,796,568	1,894,246
Sanitation - Landfill	2,479,570	5,009,934	5,009,934	2,830,447
Recycling Center	208,964	225,659	225,659	223,840
Transfers Out	440,480	514,480	514,480	700,500
TOTAL EXPENDITURES	\$7,865,911	\$11,018,441	\$11,018,441	\$8,900,198
Net Income/(Loss)	668,765	(2,799,015)	(2,799,015)	(453,698)
Working Capital Beginning of Year	5,681,318	6,350,083	6,350,083	3,551,068
END OF YEAR WORKING CAPITAL	\$6,350,083	\$3,551,068	\$3,551,068	\$3,097,370

Sanitation Fund Revenues



This graph reflects revenue trends from FY2012/2013 to 2014/2015 and visually depicts the changes.

Sanitation Fund Expenditures



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

SANITATION 402-5020

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$581,953	\$587,368	\$587,368	\$652,508
Overtime	31,103	30,985	30,985	35,974
Car Allowance	9,113	8,932	8,932	10,020
Well Pay	0	2,000	2,000	2,000
Travel Pay	286	0	0	0
Personnel Services	622,455	629,285	629,285	700,502
City FICA	41,366	36,947	36,947	39,928
City Medicare	8,434	8,766	8,766	9,516
City TMRS	39,249	29,904	29,904	32,942
City TCG Retirement	10,695	14,519	14,519	15,917
City Health Insurance	83,579	104,679	104,679	127,262
OPEB / ARC	113,257	0	0	0
Worker's Compensation	25,658	24,452	24,452	23,384
Personnel Services - Benefits	322,238	219,267	219,267	248,949
Office Supplies	1,031	750	750	1,000
Office Equipment/Furniture - Non Capital	9,350	27,400	27,400	700
Supplies - General	10,381	28,150	28,150	1,700
Garbage Containers	69,245	500	500	7,500
Miscellaneous Supplies	13,094	26,000	26,000	7,500
Supplies - Miscellaneous	82,339	26,500	26,500	15,000
Utilities - Communications	8,130	10,750	10,750	15,250
Utilities - Electricity	4,313	10,000	10,000	9,000
Utilities - Other	4,366	3,200	3,200	3,000
Laundry & Uniform Services	5,642	8,500	8,500	8,500
Equipment Rental/Lease	25,034	1,300	1,300	25,000
Vehicle & Radio Rental	420,726	437,933	437,933	452,309
Dumpster Rental	200,000	200,000	200,000	185,000
Radio User Fee	200,000	2,400	2,400	2,400
	· 1			
Dues, Memberships & Subscriptions	1,066	1,485	1,485	1,655
Registration, Travel & Training	9,584	12,000	12,000	12,000
Insurance	61,890	75,700	75,700	75,700
Small Claims - Unfunded	7,183	8,000	8,000	8,000
Franchise Fees	485,520	485,520	485,520	499,500
Contract Labor	0	5,000	5,000	15,000
Service & Charges - General	1,233,454	1,261,788	1,261,788	1,312,314
Maintenance - Buildings	9,522	18,295	18,295	10,000
Maintenance - Miscellaneous Equipment	9,225	4,000	4,000	15,000
Maintenance - Software	6,838	13,200	13,200	7,200
Internal Service Charges	436,903	465,000	465,000	465,000
Fuel	330,723	345,000	345,000	350,000
Services & Charges - Maintenance	793,211	845,495	845,495	847,200
Miscellaneous	20,996	55,000	55,000	75,000
Services & Charges - Miscellaneous	20,996	55,000	55,000	75,000
Depreciation	70 425	0	0	0
Depreciation Depreciation	79,435 79,435	0	0	0
				40.000
Misc. Equipment Non Cap Equipment - General	0	0	0	40,000
Motor Vehicles & Heavy Equipment	116,924	406,315	406,315	10,500
				- 10 000
Capital Outlay	116,924	406,315	406,315	10,500

The Sanitation Division of the Public Works Department is responsible for the collection of garbage from all residential and commercial customers and transporting it to the City's Transfer Station. Household garbage is collected twice a week in residential areas and up to seven times per week for commercial establishments.

PROGRAM GOAL

Provide refuse collection services to all our customers in a consistent and timely manner to preserve the city's public health and environment. Manage the municipal solid waste collection program through careful planning while ensuring the best quality of service to our customers.

OBJECTIVES 14-15

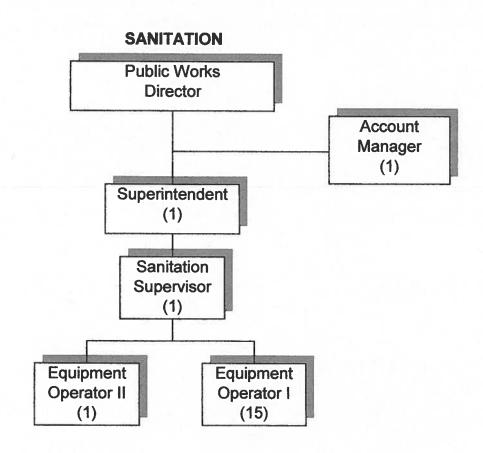
- Collect garbage twice a week from residential customers
- Provide commercial establishments with garbage collection service up to seven times per week as requested
- Maintain balanced collection routes for all areas
- Provide education and training to employees when route changes are made to insure a smooth transition
- Purchase new washing equipment that will be installed at the Public Works wash bays, to provide up keep too new and existing units.
- Purchase new residential and commercial garbage containers to replace existing deteriorated containers
- Relocate container shop to Public Works station to better control the overall deliveries to our residential and commercial customers

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS	ACTUAL	PROJECTED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS			
Number of Residential Accounts Serviced	17,264	17,415	17,415
Number of Commercial Accounts Serviced	2,534	2,533	2,535
Total accounts serviced	19,798	19,948	19,950
EFFICIENCY			
Cost per account	\$165.75	\$165.58	\$161.98
OUTPUT			
Total tons of solid waste collected	52,659	54,594	54,000

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Superintendent	1	1	\$60,974
Supervisor	1	1	37,001
Account Manager	1	1	34,460
Equipment Operator II	1	1	26,398
Equipment Operator I	15	15	401,424
Overtime			35,974
Well Pay			2,000
Fringe Benefits			248,949
Split Wages (50%), (30%), & (44%)		11	102,271
Total	19	19	\$949,451



SANITATION - BRUSH & DEBRIS 402-5022

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$450,401	\$530,500	\$530,500	\$584,586
Overtime	22,903	45,686	45,686	35,974
Well Pay	0	1,000	1,000	1,000
Personnel Services	473,304	577,186	577,186	621,560
City FICA	33,376	35,205	35,205	37,450
City Medicare	6,587	8,233	8,233	8,759
City TMRS	23,395	18,900	18,900	15,801
City TCG Retirement	13,295	18,405	18,405	22,413
City Health Insurance	77,123	116,393	116,393	140,207
Worker's Compensation	24,898	26,948	26,948	28,085
Personnel Services - Benefits	178,674	224,084	224,084	252,715
Office Supplies	678	750	750	750
Supplies - General	678	750	750	750
Garbage Containers	21,425	22,000	22,000	22,000
Miscellaneous Supplies	8,135	12,500	12,500	9,500
Supplies - Miscellaneous	29,560	34,500	34,500	31,500
Laundry & Uniform Services	5,386	5,250	5,250	5,500
Vehicle & Radio Rental	326,289	352,958	352,958	351,961
Radio User Fee	0	2,640	2,640	2,760
Registration, Travel & Training	4,920	8,000	8,000	6,500
Small Claims - Unfunded	961	3,000	3,000	3,000
Contract Labor	4,731	21,000	21,000	12,000
Service & Charges - General	342,287	392,848	392,848	381,721
Maintenance - Miscellaneous Equipment	1,728	5,000	5,000	5,000
Internal Service Charges	264,346	328,000	328,000	260,000
Fuel	164,887	187,000	187,000	230,000
Services & Charges - Maintenance	430,961	520,000	520,000	495,000
Motor Vehicle & Heavy Equipment	0	47,200	47,200	111,000
Capital Outlay	0	47,200	47,200	111,000
SANITATION BRUSH & DEBRIS TOTAL	\$1,455,464	\$1,796,568	\$1,796,568	\$1,894,246

The Brush & Debris Collection Division of the Public Works Department is responsible for the collection of brush and debris from our customers. All residential customers are provided monthly collection and disposal services for a maximum of (1) truckload of brush and two (2) cubic yards of debris each month. Commercial customers can also be provided with brush & debris collection services upon request for an additional charge. The department also collects and removes illegal dumpsites from the city in cooperation with the City's Code Enforcement Department. Brush is transported to the City's Air Curtain Incinerator for disposal.

PROGRAM GOAL

Strive to provide brush and debris collection services to all our customers in a consistent and timely manner to preserve the city's public health and environment. Manage the municipal solid waste collection program through careful planning while ensuring the best quality of service to our customers.

OBJECTIVES FOR 14-15

- Collect up to one (1) brush truckload of brush from residential customers every 4 to 5 weeks.
- Collect up to 2 cubic yards of debris (bulky waste) from residential customers every 4 to 6 weeks.
- Maintain balanced collection routes for all areas.
- Provide education and training to our employees to improve service delivery.
- Provide special pick-up collection services, upon request, to all residential and commercial customers.
- Continue the operation of the City's Air-Curtain Incinerator for efficient brush disposal.
- Maintain citizens drop-off area in good working order
- Purchase 4 new 40 cubic yard containers for use at our drop-off center
- Purchase a new 60 cubic yarder Hydraulic Loader (Knuckle Boom) truck
- Purchase 2 new Brush Wheel Loaders
- Purchase new tarps for use on trucks

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

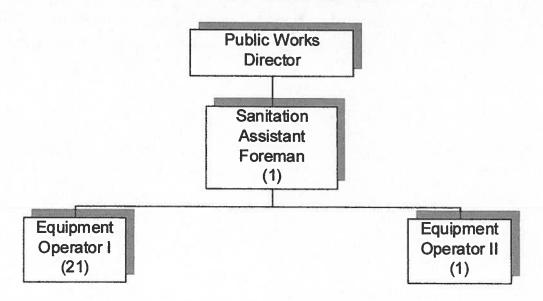
PERFORMANCE INDICATORS

	ACTUAL	PROJECTED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS No. of Residential Accounts Serviced	17,264	17,415	17,415
EFFICIENCY Cost per account	\$84.31	\$101.73	\$107.74
OUTPUT Total tons of brush collected/processed Total tons of debris collected/processed	6,046	8,149	7,000
	7,497	10,784	8,000

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Sanitation Assistant Foreman	_	1	1	\$33,269
Equipment Operator II		1	1	21,604
Equipment Operator I		21	21	529,713
Overtime				35,974
Well Pay				1,000
Fringe Benefits				252,715
	Total	23	23	\$874,275

SANITATION - BRUSH & DEBRIS



SANITATION - LANDFILL 402-5027

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$272,226	\$280,824	\$280,824	\$292,990
Overtime	8,893	26,854	26,854	25,695
Personnel Services	281,119	307,678	307,678	318,685
City FICA	18,859	18,259	18,259	19,127
City Medicare	3,908	4,270	4,270	4,473
City TMRS	13,497	11,659	11,659	10,405
City TCG Retirement	7,197	8,419	8,419	9,764
City Health Insurance	45,047	53,753	53,753	54,481
Worker's Compensation	15,390	15,229	15,229	18,247
Personnel Services - Benefits	103,898	111,589	111,589	116,497
Office Supplies	4,843	5,000	5,000	5,000
Supplies - General	4,843	5,000	5,000	5,000
Miscellaneous Supplies	16,633	35,400	35,400	49,500
Supplies - Miscellaneous	16,633	35,400	35,400	49,500
Utilities - Communications	768	940	940	940
Utilities - Electricity	15,721	16,000	16,000	16,000
Utilities - Other	7,170	7,500	7,500	6,500
Advertising	0	1,200	1,200	1,000
Laundry & Uniform Services	2,891	3,500	3,500	3,500
Equipment Rental/Lease	0	10,000	10,000	10,000
Vehicle & Radio Rental	175,925	193,213	193,213	265,835
Radio User Fee	0	960	960	840
Registration, Travel & Training	3,437	4,000	4,000	4,000
Small Claims - Unfunded	161	3,000	3,000	3,000
Contract Labor	0	20,000	20,000	15,000
Service & Charges - General	206,073	260,313	260,313	326,615
Maintenance - Buildings	20,632	13,296	13,296	7,500
Internal Service Charges	228,663	265,033	265,033	250,000
Fuel	307,850	320,000	320,000	320,000
Services & Charges - Maintenance	557,145	598,329	598,329	577,500
Miscellaneous Services & Charges -	1,112,342	1,362,861	1,362,861	1,241,350
Miscellaneous	1,112,342	1,362,861	1,362,861	1,241,350
Depreciation	107,197	10,300	10,300	10,300
Depreciation	107,197	10,300	10,300	10,300

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Closure/Post Closure	82,941	45,000	45,000	35,000
Closure/Post Closure	82,941	45,000	45,000	35,000
Buildings	0	1,372,304	1,372,304	0
Motor Vehicles & Heavy Equipment	0	18,728	18,728	0
Miscellaneous Equipment	7,379	882,432	882,432	150,000
Capital Outlay	7,379	2,273,464	2,273,464	150,000
SANITATION LANDFILL TOTAL	\$2,479,570	\$5,009,934	\$5,009,934	\$2,830,447

This division of the Public Works Department is responsible for the operation of the City's Solid Waste Transfer Station. All refuse generated by our residential and commercial customers including some from surrounding communities, is delivered to the City's Transfer Station located on E. Harrison Street where it is loaded onto transport trailers and transported to an approved landfill. The Transfer Station is operated in compliance with all Texas Commission on Environmental Quality (TCEQ) rules and regulations.

PROGRAM GOAL

To operate the Transfer Station in compliance with rules and regulations established by the Texas Commission on Environmental Quality and monitor the post closure care of the remaining closed landfill cells.

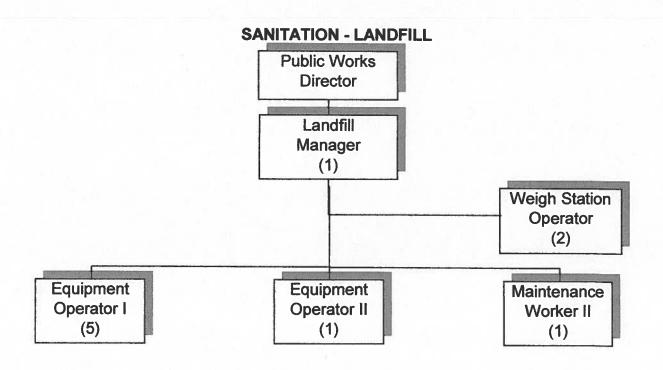
OBJECTIVES FOR 14-15

- Maintain the area from Loop 499 to the Industrial Park clear of debris and upkeep landscaped areas at the landfill and Transfer Station.
- Monitor the leachate collection system, and gas monitoring wells.
- Purchase new tires for our Loader used at the Transfer Station
- Purchase new tarps for our transfer trailers will help from scattering trash along the highways to the landfill.
- Purchase (1) New Tractor Rigs to help eliminate vehicle repair cost and reduce employee overtime
- Purchase 4 new 40 cubic yard containers for use at our drop-off center
- Operate the Transfer Station in compliance with the rules and regulations established by the Texas Commission on Environmental Quality.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

PERF	ORMAN	CE INDIC	ATORS

PERFURIMANCE INDICATORS			
	ACTUAL FY 12-13	PROJECTED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Population served Tons of garbage/debris processed	65,679	65,679	65,679
transported	64,358	71,876	71,000
EFFICIENCY			
Cost per ton	\$38.53	\$50.83	\$39.73
OUTPUT			
Tons of solid waste (residential &			
commercial) transported	64,358	71,876	71,000
AUTHORIZED PERSONNEL	FY 13-14	FY 14-15	APPROVED
Landfill Manager	1	1	\$35,575
Weigh Station Operator	2	2	41,931
Equipment Operator II	1	1	23,572
Equipment Operator I	5	5	135,179
Maintenance Worker II	_1	1	20,136
Overtime			25,695
Fringe Benefits			116,497
Split Wages (44%), (6%), & (25%)			36,597
Total	10	10	\$435,182
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SANITATION - RECYCLING CENTER 402-5035

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$41,347	\$43,136	\$43,136	\$44,214
Overtime	70	1,549	1,549	1,592
Personnel Services	41,417	44,685	44,685	45,806
City FICA	3,078	2,775	2,775	2,840
City Medicare	599	649	649	664
City TMRS	1,991	1,735	1,735	1,791
City TCG Retirement	1,197	1,198	1,198	1,228
City Health Insurance	7,079	7,946	7,946	8,869
Worker's Compensation	3,079	2,846	2,846	2,918
Personnel Services - Benefits	17,023	17,149	17,149	18,310
Office Supplies	215	800	800	800
Office Equipment/Furn. Non Cap	130	0	0	0
Supplies - General	345	800	800	800
Miscellaneous Supplies	3,847	20,000	20,000	16,000
Supplies - Miscellaneous	3,847	20,000	20,000	16,000
Utilities - Communications	448	930	930	930
Utilities - Other	3,541	4,350	4,350	3,750
Laundry & Uniform Services	552	600	600	600
Vehicle & Radio Rental	21,969	24,359	24,359	22,284
Radio User Fee	0	360	360	360
Regis., Travel & Training	529	3,500	3,500	3,500
Contract Labor	0	2,500	2,500	2,500
Service & Charges - General	27,039	36,599	36,599	33,924
Maintenance - Buildings	6,262	5,000	5,000	5,000
Internal Service Charges	7,318	14,426	14,426	12,000
Fuel	14,146	12,000	12,000	12,000
Services & Charges - Main	27,726	31,426	31,426	29,000
Miscellaneous Services & Charges -	77,567	75,000	75,000	80,000
Miscellaneous	77,567	75,000	75,000	80,000
Motor Vehicles & Heavy Equip	14,000	0	0	0
Capital Outlay	14,000	0	0	0
RECYCLING CENTER TOTAL	\$208,964	\$225,659	\$225,659	\$223,840

Our City's Recycling Department is responsible for receiving and processing recyclable materials at the Recycling Center located at 1002 S. Commerce. With three (3) full time employees the Center is able to process up to 1,000 tons of recyclable material each year. Funding generated by the City's Recycling Department is transferred to our Keep Harlingen Beautiful Board (Harlingen Proud Board) whose purpose is to educate the community on the facts contributing to littering behavior, establish programs to deter littering, encourage beautification within the community and promote volunteerism to help maintain a clean and safe environment in which to live.

PROGRAM GOAL

Continue the Recycling Program to divert the solid waste to help extend the life of area landfills through conservation and recycling measures. Work with our Keep Harlingen Beautiful Board to promote beautification projects throughout the city and educate citizens on the importance of maintaining a clean and healthy Harlingen to improve the quality of life.

OBJECTIVES FOR 14-15

- Track market trends contributing to the sale of recyclable materials.
- Coordinate volunteers to work at the Recycling Center.
- Increase awareness with Public Education Programs.
- Assist Keep Harlingen Beautiful with the annual Trash Bash event(s)
- Continue collecting recyclable material from schools and local businesses
- Order more blue 96 and 300 gallon containers to replace old containers throughout city
- Host 20 tours at the Recycling Center to promote the importance of recycling
- Assist area schools with their recycling efforts
- Promote recycling at city sponsored events
- Improve recycling efforts with the purchase of a new recycling trailer to be used at special events

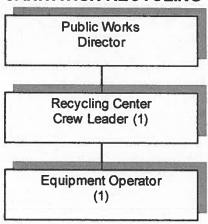
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS	ACTUAL	PROJECTED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
EFFECTIVENESS Population Served Number of Commercial Customers Number of Schools Collected	65,679	65,679	65,679
	41	41	41
	24	24	24
EFFICIENCY Cost per capita	\$1.91	\$2.06	\$2.25
OUTPUT Tons of recyclable material collected/processed	986	959	950

AUTHORIZED PERSONNEL

	_	FY 13-14	FY 14-15	APPROVED
Recycling Center Crew Leader		1	1	\$22,969
Equipment Operator I		1	1	21,245
Overtime				1,592
Fringe Benefits				18,310
	Total	2	2	\$64,116

SANITATION RECYCLING



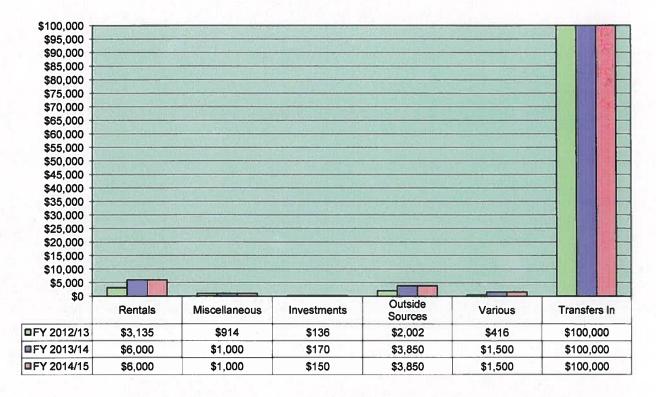
HARLINGEN ARTS & HERITAGE MUSEUM FUND

CITY OF HARLINGEN

HARLINGEN ARTS AND HERITAGE MUSEUM FUND

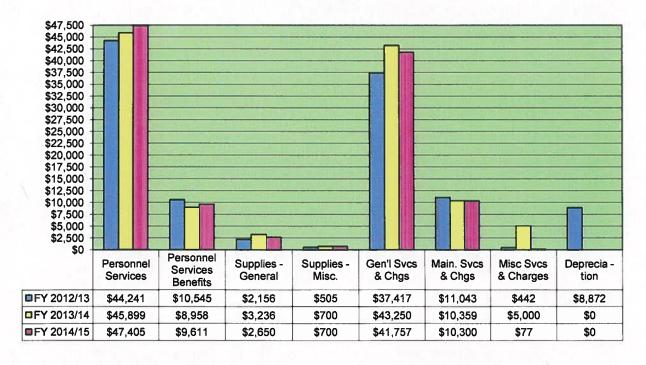
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
		the second		10.77
REVENUES:				
Miscellaneous	\$3,135	\$6,000	\$6,000	\$6,000
Rentals	3,135	6,000	6,000	6,000
Admissions	914	1,000	1,000	1,000
Miscellaneous	914	1,000	1,000	1,000
TexPool Investment	101	150	150	100
NOW Account	35	20	20	50
Investments	136	170	170	150
Donations	2,002	3,850	3,850	3,850
Outside Sources	2,002	3,850	3,850	3,850
Miscellaneous	416	1,500	1,500	1,500
Various	416	1,500	1,500	1,500
Transfers from General Fund	30,000	30,000	30,000	30,000
Transfers from Hotel/Motel Fund	70,000	70,000	70,000	70,000
Total Transfers	100,000	100,000	100,000	100,000
TOTAL REVENUES	\$106,603	\$112,520	\$112,520	\$112,500
EXPENDITURES:				
Personnel Services - Pay	\$44,241	\$45,899	\$45,899	\$47,405
Personnel Services - Benefits	10,545	8,958	8,958	9,611
Supplies - General	2,156	3,236	3,236	2,650
Supplies - Miscellaneous	505	700	700	700
Services & Charges - General	37,417	43,250	43,250	41,757
Services & Charges - Maintenance	11,043	10,359	10,359	10,300
Services & Charges - Miscellaneous	442	5,000	5,000	77
Depreciation	8,872	0	0	0
TOTAL EXPENDITURES	\$115,221	\$117,402	\$117,402	\$112,500
Net Income/(Loss)	(8,618)	(4,882)	(4,882)	0
Working Capital Beginning of Year	128,568	119,950	119,950	115,068
END OF YEAR WORKING CAPITAL	\$119,950	\$115,068	\$115,068	\$115,068

Harlingen Arts & Heritage Museum Fund Revenues



This graph relects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Harlingen Arts & Heritage Museum Fund Expenditures



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

HARLINGEN ARTS AND HERITAGE MUSEUM DETAIL 403-6301

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$26,851	\$26,997	\$26,997	\$28,503
Salaries Part Time	17,390	18,902	18,902	18,902
Personnel Services	44,241	45,899	45,899	47,405
City FICA	2,774	2,831	2,831	2,921
City Medicare	621	662	662	683
City TCG Retirement	1,361	1,350	1,350	1,425
City Health Insurance	3,540	3,973	3,973	4,435
OPEB / ARC	2,096	0	0	0
Worker's Compensation	153	142	142	147
Personnel Services - Benefits	10,545	8,958	8,958	9,611
Office Supplies	1,178	1,550	1,550	1,550
Office Equip/Furn Non Cap	0	300	300	300
Chemicals & Medical Supplies	521	550	550	550
Small Tools & Equipment	0	300	300	0
Educational & Recreational	457	536	536	300
Supplies - General	2,156	3,236	3,236	2,700
Miscellaneous Supplies	505	700	700	700
Supplies - Miscellaneous	505	700	700	700
Utilities - Communications	2,177	2,500	2,500	2,000
Utilities - Electricity	17,417	22,000	22,000	22,000
Utilities - Other	1,995	1,800	1,800	1,800
Advertising	1,388	2,200	2,200	1,700
Dues, Memberships, & Subscriptions	200	250	250	250
Registration, Travel, & Training	3,353	3,000	3,000	2,507
Insurance	10,887	10,500	10,500	10,500
Contract Labor	0	1,000	1,000	1,000
Service & Charges - General	37,417	43,250	43,250	41,757
Maintenance - Buildings	11,043	10,059	10,059	10,000
Maintenance - Furniture & Equipment	0	300	300	300
Services & Charges - Maintenance	11,043	10,359	10,359	10,300
Miscellaneous	442	5,000	5,000	77
Services & Charges - Miscellaneous	442	5,000	5,000	77
Depreciation	8,872	0	0	0
Depreciation	8,872	0	0	0
HARL. ARTS MUSEUM FD. TOTALS	\$115,221	\$117,402	\$117,402	\$112,550

HARLINGEN ARTS AND HERITAGE MUSEUM

This department is responsible for the day-to-day operation and maintenance of the Museum. The main Museum building contains exhibit galleries for changing exhibits, a theatre/lecture area, activity and archive rooms, an office, information desk, and a museum shop. The existing Museum building contains more permanent exhibits focusing on the various eras and aspects of Valley life. The three historic structures include the Paso Real Stagecoach Inn, the Lon C. Hill Home, and the original Harlingen Hospital

MISSION STATEMENT

"To celebrate Harlingen's heritage and our community's culture through preservation, education, and programming" It was adopted November 23, 2010.

PROGRAM GOALS

Provide the citizens of Harlingen and Museum visitors with a quality resource for fine art and history emphasizing Harlingen's role in the development of South Texas culture.

Provide quality rental facilities and superior customer service for small gatherings and events in a clean, safe, well-maintained environment.

Provide educational programming as a key component of Museum activities and events.

OBJECTIVES FOR 14-15

- Implement fundraising strategy for renovation of the Museum's Historical Building
- Develop, an alternate fundraising event in addition to A Taste of Harlingen
- Expand the volunteer base by offering family-oriented volunteer training sessions on an ongoing basis throughout the year
- Analyze and adjust our facilities rentals rates and ancillary fees to reflect current market-values.
- Continue our current joint efforts with Harlingen Arts and Entertainment to provide interdisciplinary arts opportunities for arts patrons of all ages.
- Continue to develop social networking elements, such as Facebook® and Twitter® to Museum events, thereby increasing community awareness
- Function as a resource for students and educational organizations across the Valley through formal and informal interaction and involvement at the state and national levels by participating in National Association of Museums and Texas Association of Museums events and Texas Historical Commission training opportunities.

EXHIBITS / PERFORMANCES

- Continue and enhance existing relationships with collegial organizations such as the Museums of Port Isabel, Brownsville Historical Museum, Brownsville Museum of Fine Art, Galleria 409, and the National Quilt Museum.
- Develop, as part of the Historical Building's renovation process, a permanent

- exhibit focusing on the Harlingen's military history that will be housed in the building's west wing.
- Redesign and enhance the permanent exhibits on display in the Historical Building
- A number of temporary exhibits are in the planning phases, in addition to our annual exhibits that include: The traveling quilt exhibit from the National Quilt Museum in Paducah, KY., The Christmas Tree Extravaganza, and the Annual Dia de los Muertos Exhibit in commemoration of Hispanic Heritage Month.

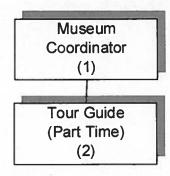
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

- The RGV Museum Association has made significant contributions to the Museum's archival process and improvements to the landscaping in the Museum Courtyard.
- Exhibits in the Historical Building as well as interior finishes are in the process of being renovated
- Last year, the Museum began staying open for extended hours during the holiday season, we will continue to do so in the future.
- The Museum has implemented the Brown Bag Luncheon Series and will continue to run them in the future.
- The Museum will conduct increased children's programming and family oriented workshops throughout the year.
- As the Museum Advisory Board implements the strategic plan, the Association is prepared to financially partner with the City, both in terms of committing funds and soliciting sponsorship dollars for the renovation of the Historical Building.

AUTHORIZED PERSONNEL

	_	FY 13-14	FY 14-15	APPROVED
Museum Coordinator		1	1	\$28,503
Tour Guide Part-time		2	2	18,902
Fringe Benefits				9,611
	Total	3	3	\$57,016

HARLINGEN ARTS AND HERITAGE MUSEUM

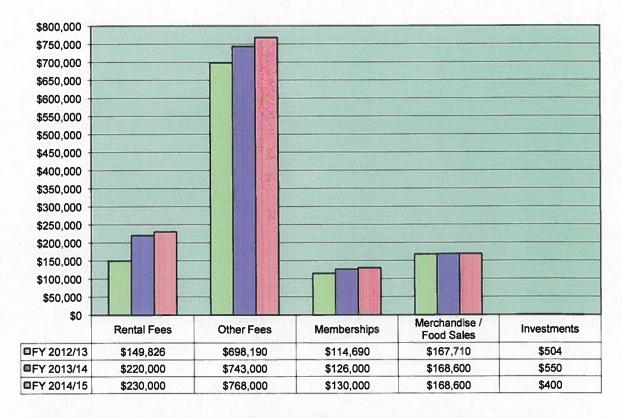


MUNICIPAL GOLF COURSE FUND

CITY OF HARLINGEN MUNICIPAL GOLF COURSE FUND

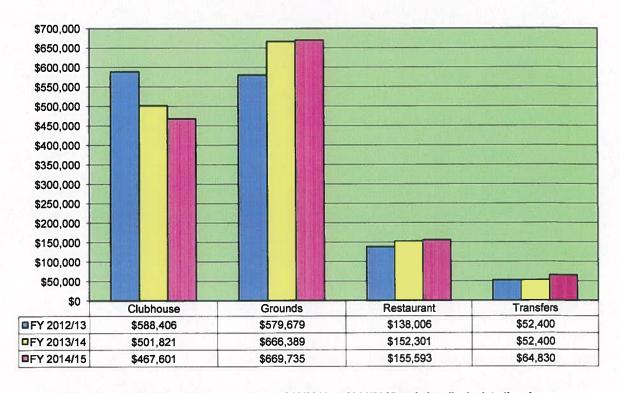
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Rentals Miscellaneous	\$560	\$0	\$0	\$3,000
Green Fees	536,778	570,000	570,000	580,000
Coupons	74,535	76,000	76,000	80,000
Cart Rental Fees	136,032	205,000	205,000	215,000
Cart Storage Fees	12,000	12,000	12,000	12,000
Junior Memberships	12,765	10,000	10,000	14,000
Annual Memberships	101,925	116,000	116,000	116,000
Tournament Fees	25,305	27,000	27,000	35,000
Trail Fees	11,980	12,000	12,000	12,000
Annual Trail Fees	17,000	18,000	18,000	18,000
Pull Cart/Club Rental	1,794	3,000	3,000	3,000
Driving Range Fees	32,032	40,000	40,000	40,000
Merchandise Sales	43,010	42,600	42,600	42,600
Food & Drink Sales	119,112	120,000	120,000	120,000
Food & Drink Sales (Non-taxable)	5,588	6,000	6,000	6,000
Miscellaneous	1,130,416	1,257,600	1,257,600	1,296,600
TexPool Investment	382	350	350	200
NOW Interest	122	200		300
Investments	504	550	200 550	400
Cash Over/(Short)	(3)	0	0	0
Miscellaneous	1,363	3,000	3,000	
Various	1,360	3,000	3,000	0
Sale of Fixed Assets	770	0	0	0
Sale of Fixed Assets	770			0
Canital Contribution	24,794	0	0	0
Capital Contribution Capital Contribution	24,794	0	0	0
TOTAL REVENUES	\$1,157,844	\$1,261,150	\$1,261,150	\$1,297,000
EVDENDITUDES.				
EXPENDITURES:	¢500 406	¢ E04 904	\$504.004	¢467.604
Clubhouse	\$588,406	\$501,821	\$501,821	\$467,601
Grounds	579,679	666,389	666,389	669,735
Restaurant	138,006	152,301	152,301	155,593
Transfers	52,400	52,400	52,400	64,830
TOTAL EXPENDITURES	\$1,358,491	\$1,372,911	\$1,372,911	\$1,357,759
Net Income/(Loss)	(200,647)	(111,761)	(111,761)	(60,759)
Martine Ossitel Benjasia a stvana	425,633	224,986	224,986	113,225
Working Capital Beginning of Year				,

Municipal Golf Course Fund Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Muncipal Golf Course Fund Expenditures



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

MUNICIPAL GOLF COURSE FUND (CLUBHOUSE) DETAIL 404-6051

	ACTUAL	BUDGET	ESTIMATED	APPROVE
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Salaries Full Time	\$146,677	\$145,961	\$145,961	\$157,439
Salaries Part Time	43,573	63,873	63,873	57,083
Overtime	993	1,039	1,039	1,068
Car Allowance	2,004	2,004	2,004	2,004
Personnel Services	193,247	212,877	212,877	217,594
City FICA	13,364	12,661	12,661	12,763
City Medicare	2,622	2,961	2,961	2,98
City TMRS	13,194	11,157	11,157	11,80
City TCG Retirement	984	1,409	1,409	1,02
City Health Insurance	23,925	32,955	32,955	30,27
OPEB / ARC	37,753	0	0	
Worker's Compensation	4,332	4,201	4,201	4,29
Personnel Services - Benefits	96,174	65,344	65,344	63,15
Office Supplies	2,286	3,000	3,000	3,00
Chemicals & Medical Supplies	1,416	0	0	50
Office & Computer Equipment	2,304	3,000	3,000	3,00
Resale Merchandise	39,092	45,000	45,000	45,00
Equipment Misc.	317	9,000	9,000	9,00
Supplies - General	45,415	60,000	60,000	60,50
Miscellaneous Supplies	6,079	7,000	7,000	7,00
Supplies - Miscellaneous	6,079	7,000	7,000	7,00
Utilities - Communications	4,342	5,000	5,000	8,25
Utilities - Electricity	26,928	26,000	26,000	26,00
Jtilities - Other	4,008	5,000	5,000	5,00
Professional Services	0	875	875	2,00
Technical Services	400	3,125	3,125	2,00
Medical Examinations	0	480	480	48
Audit Fees	5,520	5,520	5,520	5,52
Advertising	893	7,000	7,000	10,00
Equipment Rental/Lease	722	1,000	1,000	1,00
Dues, Memberships, & Subscriptions	1,709	1,300	1,300	2,50
Registration, Travel, & Training	154	6,100	6,100	1,10
Insurance	9,908	11,000	11,000	11,00
Service & Charges - General	54,584	72,400	72,400	74,85
Maintenance - Buildings	14,783	15,000	15,000	15,00
Maintenance - Furniture & Equipment	0	1,200	1,200	1,20
Maintenance - Miscellaneous Equip.	956	1,000	1,000	1,00
Maintenance - Software	1,746	3,000	3,000	3,30
Services & Charges - Maintenance	17,485	20,200	20,200	20,50
Demolition	0	40,000	40,000	
Miscellaneous	23,103	24,000	24,000	24,00
Services & Charges - Miscellaneous	23,103	64,000	64,000	24,00
Depreciation	152,319	0	0	
Depreciation	152,319	0	0	

MUNICIPAL GOLF COURSE FUND (CLUBHOUSE) DETAIL 404-6051

The City-owned and operated Tony Butler Golf course is a twenty-seven hole course complete with driving range, putting and chipping greens, snack bar and Pro Shop. The 18-hole course is a championship layout measuring 6,400 yards, par 71. The 9-hole course is a shorter course measuring 2,600 yards, par 35. The clubhouse renovation was completed in March 2010.

PROGRAM GOAL

Focus on increasing revenue through promotion of golf in community and surrounding market, recruit golf outings, create golf outings/tournaments and increase service standards. Promote the golf club newspaper, golf magazine advertisement, and television.

Promote facility to recruit golf outings.

Create a Men's, Ladies, Couples, and Junior's golf league that will participate in tournaments throughout the year.

Increase merchandise sales through the promotion of golf events and gift certificates.

Create a database of patrons to e-mail promotions and upcoming events.

Increase customer service training to ensure each customer has a positive experience.

OBJECTIVES FY 14-15

- Initiate player development programs to introduce golf to new customers with the objective to generate a new player base.
- Expand and e-mail database to develop an on-line promotion program for tournaments and merchandise sales.
- Create a more professional and knowledgeable staff by increased training and participation in PGA.
- Increase/generate golf outing rounds by marketing and development
- Control and promote golf rounds and annual membership usage utilizing GolfTrac system.
- Expand inventory tracking to optimize sales, show inventory as an asset, and to better control the safeguarding of Pro-shop inventory

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES.

Customer service training through Human Resources and outside sources.

PERFORMANCE INDICATORS

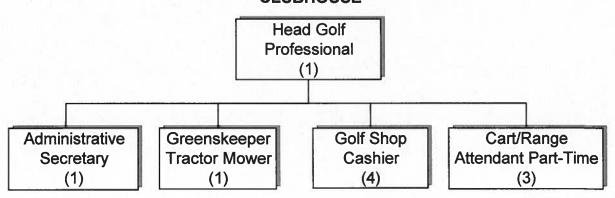
EFFECTIVENESS

W. Carlotte	ACTUAL	ESTIMATED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
Green fees	\$536,772	\$570,000	\$570,000
Tournament fees	25,410	27,000	27,000
Membership	114,690	116,000	116,000
Discount coupons	74,535	76,000	76,000
Cart rental fees	136,032	205,000	205,000
Trail fees/storage fees	40,980	54,000	54,000
Golf range/other fees	33,822	53,000	53,000
Merchandise sales	43,010	40,000	40,000
Total Revenues	\$1,005,251	\$1,141,000	\$1,141,000

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Head Golf Professional		1	1	\$54,341
Administrative Secretary		1	1	28,074
Greenskeeper Tractor Mower		1	1	29,023
Golf Shop Cashier (2 Part-time)		4	4	67,927
Cart/Range Attendant Part-time		3	3	35,157
Overtime Car Allowance Fringe Benefits	1121			1,068 2,004 63,155
	Total	10	10	\$280,748

MUNICIPAL GOLF COURSE CLUBHOUSE



MUNICIPAL GOLF COURSE FUND (GROUNDS) DETAIL 404-6052

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	\$247,816	\$258,476	\$258,476	\$266,931
Overtime	3,042	3,115	3,115	3,202
Personnel Services	250,858	261,591	261,591	270,133
City FICA	17,118	15,839	15,839	15,946
City Medicare	3,554	3,704	3,704	3,729
City TMRS	14,775	13,952	13,952	12,656
City TCG Retirement	4,902	4,745	4,745	6,000
City Health Insurance	36,891	44,355	44,355	57,584
Worker's Compensation	9,050	8,606	8,606	8,887
Personnel Services - Benefits	86,290	91,201	91,201	104,802
Chemicals & Medical Supplies	42,651	64,000	64,000	60,000
Botanical & Irrigation	21,462	60,000	60,000	42,000
Supplies - General	64,113	124,000	124,000	102,000
Miscellaneous Supplies	17,969	23,000	23,000	30,000
Supplies - Miscellaneous	17,969	23,000	23,000	30,000
Utilities - Electricity	34,627	27,000	27,000	27,000
Utilities - Other	13,094	12,400	12,400	12,500
Laundry & Uniform Services	5,814	6,000	6,000	6,000
Vehicle & Radio Rental	58,000	59,000	59,000	58,500
Dues, Memberships, & Subscriptions	100	1,000	1,000	1,000
Registration, Travel, & Training	0	900	900	2,400
Contract Labor	0	900	900	2,400
Service & Charges - General	111,635	107,200	107,200	109,800
Maintenance - Buildings	15,960	14,397	14,397	18,000
Maintenance - Miscellaneous Equipment	11,990	0	0	10,000
Internal Service Charges	2,003	4,000	4,000	0
Fuel	18,861	24,000	24,000	25,000
Services & Charges - Maintenance	48,814	42,397	42,397	53,000
Miscellaneous Equipment	0	17,000	17,000	0
Capital Outlay	0	17,000	17,000	0
GOLF COURSE (GROUNDS) TOTALS	\$579,679	\$666,389	\$666,389	\$669,735

MUNICIPAL GOLF COURSE FUND (GROUNDS) DETAIL 404-6052

The City-owned and operated Tony Butler Golf course is a twenty-seven hole facility complete with driving range, putting and chipping greens, snack bar, and Pro Shop. The 18-hole course is a championship layout measuring 6,400 yards, par 71. The 9-hole course is a shorter course measuring 2,600 yards, par 35. This facility is maintained by our maintenance crew consisting of 1 Golf Course Superintendant, 1 Golf Course Crew Forman, 1 Mechanic, and 7 Grounds Keepers for a 230+ acre facility.

PROGRAM GOAL

Provide optimum conditions on a more consistent basis for a more positive golf experience through proven methods/practice of agronomy. Work closely with management and golf advisory board to improve on course/playing conditions. New golf equipment has provided better playing conditions and efficiency. Increase chemical budget to provide a weed free program on tee-boxes, fairways, surround green areas.

OBJECTIVES FOR FY 14-15

Continue to improve on turf quality and playability through general agronomy practices and chemical/fertilizer applications.

Continue to improve course aesthetics by cleaning ponds, brush, and tree trimming.

Improve green conditions with increased fertilizer/chemical applications.

Expand irrigation systems by adding infrastructure and upgrading old sprinkler heads to better distribute water to problem areas on the course and utilize new computer irrigation system.

Create an artificial turf area on driving range to ensure quality hitting space year around.

Renovate restroom on hole number 13.

Improve entranceway.

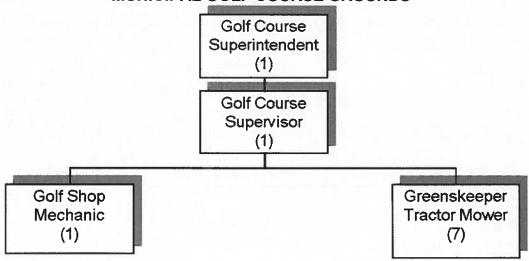
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Mowing equipment has provided improved turf quality and playability, but is in its 5th year and we can anticipate increased repair costs.

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Golf Course Superintendent	1	1	\$43,094
Golf Course Maintenance Supervisor	1	_ 1	30,044
Golf Shop Mechanic	1	1	35,518
Greenskeeper Tractor Mower	7	7	161,275
Overtime			3,202
Fringe Benefits			104,802
Total	10	10	\$374,937

MUNICIPAL GOLF COURSE GROUNDS



MUNICIPAL GOLF COURSE (RESTAURANT) DETAIL 404-6053

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Salaries Full Time	\$33,827	\$34,450	\$34,450	\$35,828
Salaries Part Time	16,518	24,194	24,194	21,926
Overtime	0	640	640	658
Personnel Services	50,345	59,284	59,284	58,412
City FICA	3,202	3,652	3,652	3,420
City Medicare	721	854	854	800
City TMRS	2,781	2,490	2,490	2,495
City TCG Retirement	509	872	872	893
City Health Insurance	6,422	7,946	7,946	11,373
Worker's Compensation	180_	203	203_	200
Personnel Services - Benefits	13,815	16,017	16,017	19,181
Resale Merchandise	71,153	66,000	66,000	70,000
Supplies - General	71,153	66,000	66,000	70,000
Miscellaneous Supplies	2,273	7,500	7,500	4,000
Supplies - Miscellaneous	2,273	7,500	7,500	4,000
Dues, Memberships, & Subscriptions	122	1,000	1,000	1,500
Registration, Travel, & Training	0	500	500	500
Service & Charges - General	122	1,500	1,500	2,000
Miscellaneous	298	2,000	2,000	2,000
Services & Charges - Miscellaneous	298	2,000	2,000	2,000
GOLF COURSE (RESTAURANT) TOTALS	\$138,006	\$152,301	\$152,301	\$155,593

PROGRAM GOAL

Offer golfers and golf outings a variety of foods and beverages with service. Service standards and cost control measures will be increased to optimize potential. There are new opportunities for increase sales with new kitchen and menu options. Advertising and promotion of golf course will make new/past customers aware of new facility and warm food options at our club.

OBJECTIVES FOR FY 14-15

- Develop and maintain exceptional customer service through staff training, written instruction, and meetings.
- Improve profitability by developing menus and pricing that match food/beverage cost of sales profit expectation.

- Re-evaluate cost of sales and adjust pricing to accommodate
- Expand inventory tracking to optimize sales, show inventory as an asset, and to better control the safeguarding of Food and Beverage inventory.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES.

Increase resale budget numbers to grow with the success of an increase in events and interest from.

PERFORMANCE INDICATORS

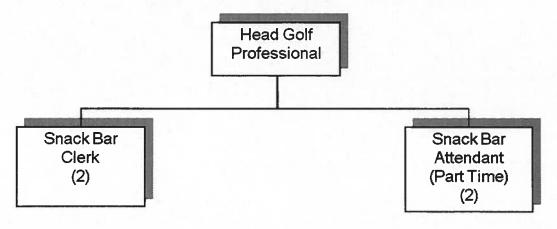
EFFECTIVENESS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
Food & Drink Sales	\$119,571	\$120,000	\$126,000
Food & Drink Sales-Non Taxable	5,463	6,000	5,500
Total Revenues	\$125,034	\$126,000	\$131,500

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Snack Bar Clerk		2	2	\$35,828
Snack Bar Attendant Part-time		2	2	21,926
Overtime				658
Fringe Benefits	- 1, 1 <u> </u>			19,181
	Total	4	4	\$77,593

MUNICIPAL GOLF COURSE RESTAURANT

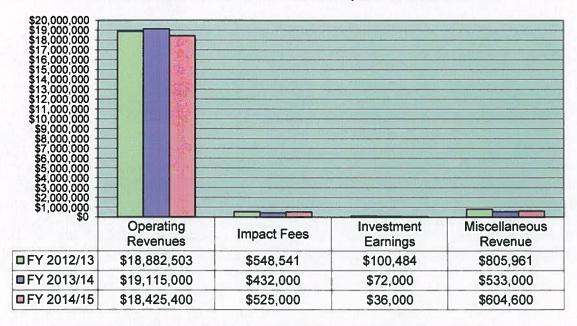


HARLINGEN WATERWORKS SYSTEM FUND

HARLINGEN WATERWORKS SYSTEM Schedule of Revenues and Expenses Approved Budget Fiscal Year 2014 - 2015

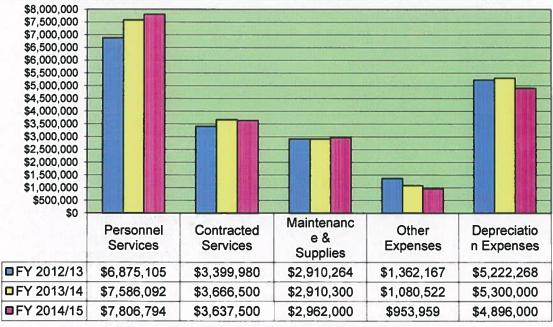
DESCRIPTION	ACTUAL FY 2012-13	BUDGET FY 2013-14	ESTIMATED FY 2013-14	APPROVED FY 2014-15
Operating Revenues			3.1	
Base Charges - Water	\$ 2,796,613	\$ 2,826,000	\$ 2,826,000	\$ 2,700,000
Base Charges - Sewer	952,933	960,000	945,000	950,000
Consumption Charges - Water	5,023,014	5,208,000	4,280,000	4,900,000
Consumption Charges - Sewer	8,220,032	8,235,000	7,535,000	8,000,000
Fuel Adjustment	550,146	554,600	491,000	520,000
Sales to Other Entities - Water	316,685	302,400	294,000	350,400
Sales to Other Entities - Sewer	262,516	262,000	295,000	275,000
Late Payment Penalties	347,807	356,000	285,000	324,000
Disconnect Fees	200,653	204,000	194,400	190,000
Service Fees	76,380	72,000	75,000	75,000
Pretreatment Testing Charges - Sewer	16,559	18,000	15,000	16,000
Industrial Surcharges - Sewer	119,165	117,000	130,000	125,000
Total Operating Revenues	18,882,503	19,115,000	17,365,400	18,425,400
Operating Expenses				
Personnel Services	6,875,105	7,586,092	7,224,171	7,806,794
Contracted Services	3,399,980	3,666,500	3,193,821	3,637,500
Maintenance & Supplies	2,910,264	2,910,300	2,762,053	2,962,000
Other Charges	318,807	296,000	229,942	274,500
Depreciation	5,222,268	5,300,000	5,128,000	4,896,000
Total Operating Expenses	18,726,424	19,758,892	18,537,987	19,576,794
Increase (Decrease) from Operations	156,079	(643,892)	(1,172,587)	(1,151,394)
Non-Operating Revenues				
Impact Fees - Water	246,948	192,000	270,000	240,000
Impact Fees - Sewer	301,593	240,000	338,000	285,000
Investment Earnings	100,484	72,000	60,000	36,000
Tap Fees	94,629	90,000	92,300	90,000
Front Footage/Tie in Charges	31,155	12,000	32,405	20,000
Inspection Fees	4,722	5,000	19,975	9,000
Backflow Prevention Fees	16,355	12,000	17,875	18,000
Work for Others	54,501	27,000	14,000	21,000
Rental Income	137,514	135,000	133,760	133,600
Garbage Billing Fee	75,000	75,000	75,000	75,000
Miscellaneous	392,085	177,000	284,685	238,000
Total Non-Operating Revenues	1,454,986	1,037,000	1,338,000	1,165,600
Non-Operating Expenses				
Interest Expense	1,043,360	784,522	748,841	679,459
Increase (Decrease) in Net Assets	\$ 567,705	\$ (391,414)	\$ (583,428)	\$ (665,253)

Combined Waterworks and Wastewater Operations Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Combined Waterworks and Wastewater Operations Expenses



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

John McKenna David Sanchez Elizabeth Soto Information Technology Human Resources Facilities Maint Safety & Fleet Administrative Services Joyce Lamon Chris Wilmot K Davidson 16.5 Finance & Retrem Davidson Accounting Warehouse 3 Mark Jasper, Abel Navarrette; Jaime Galindo Customer Service Samenthe Laird Rick De Los Santos, Richard Uribe, Josh Fields Mike Garza, Kevin Campbell Joe Sanchez Mary Garda Pretreatment 3 Administration 2 Darrell Gunn; Niide Senchez Wastewater Laboratory Environmental Compilance (11) Randy Reichle Water Laboratory Engineering City Commission Bemardino Quintana Customers Mayor & Citizens & Board of Trustees Robert Aguilar Jon Hedegard Jim Vallely Construction & Maintenance 16.5 Operations Management Collection & Lift Stations Treatment & Sludge Mgt Wastewater Services (42.5) Jim Vallety HARLINGEN WATERWORKS David Sanchez David Sanchez Rudy Gonzalez Jaime Ambriz **ORGANIZATIONAL CHART** Fiscal Year 2014 - 2015 139 FTE's Operations Management Distribution Maintenance Distribution Services Water Services (40) David Sanchez Treatment Plants

HARLINGEN WATERWORKS SYSTEM FY 14-15 GOALS

WATER SYSTEM

Install filter control system and valves at treatment plants

Rehabilitate chemical mix system

Install backup generator automatic control system

Improve high service pump efficiency

Replace GEO-thermal units to reduce water consumption

Complete construction of 1.75 MGD elevated water storage tower on Tamm Lane

Install fire hydrants on west-side (phase II)

Demolish Pendleton and Osborne elevated storage tanks & sell Osborne property

Replace/install approximately 850 ft of 2", 6" and 8" water lines

WASTEWATER SYSTEM

Construct Lift Station #80 on Rangerville Road at Simmons St.

Upgrade 3 lines crossing under Expressway 83 at Bass Pro Shop, Pittman Davis, and Paradise Park to provide better service to retail businesses in the area

Upgrade the pumps at Lift Stations No. 4, 10, 19, 21, 36, 75, 76 and 77

Provide reclaim water for cooling towers at Power Generation Plant, including pump station and pipe line

Relocate electrical shop to wastewater treatment plant, utilizing surplus building space

NEW WASTEWATER TREATMENT PLANT

Complete material and equipment specifications for Phase II and III

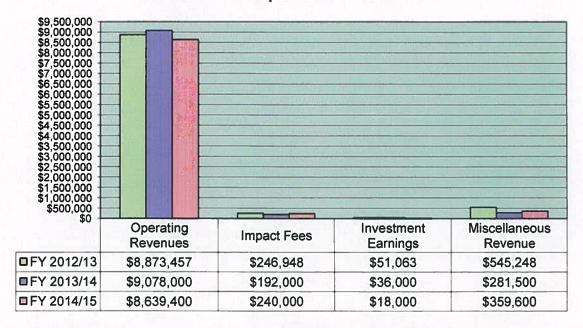
Solicit bids and award contracts for concrete structures and equipment

Begin construction

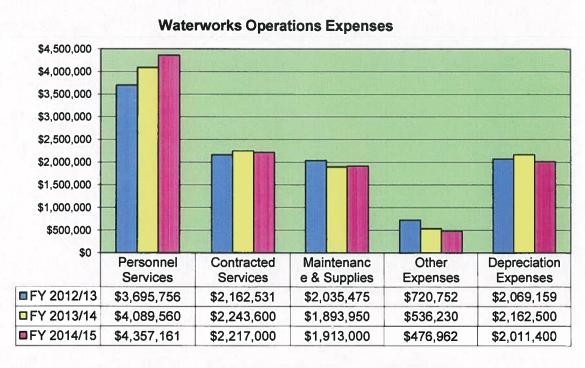
Harlingen Waterworks System Schedule of Water Revenue & Expense Approved Budget Fiscal Year 2014 - 2015

DESCRIPTION	ACTUAL FY 2012-13	BUDGET FY 2013-14	ESTIMATED FY 2013-14	APPROVED FY 2014-15	
Operating Revenues	m 2 = 11	- 1 N			
Base Charges - Water	\$ 2,796,613	\$ 2,826,000	\$ 2,826,000	\$ 2,700,000	
Consumption Charges - Water	5,023,014	5,208,000	4,280,000	4,900,000	
Fuel Adjustment	303,711	309,600	266,000	280,000	
Sales to Other Entities - Water	316,685	302,400	294,000	350,400	
Late Payment Penalties	156,401	156,000	125,000	144,000	
Disconnect Fees	200,653	204,000	194,400	190,000	
Service Fees	76,380	72,000	75,000	75,000	
Total Operating Revenues	8,873,457	9,078,000	8,060,400	8,639,400	
Operating Expenses					
Personnel Services	\$ 3,695,756	\$ 4,089,560	\$ 3,771,900	\$ 4,357,161	
Contracted Services	2,162,531	2,243,600	1,910,342	2,217,000	
Maintenance & Supplies	2,035,475	1,893,950	1,784,197	1,913,000	
Other Charges	205,457	149,800	117,333	141,000	
Depreciation	2,069,159	2,162,500	2,067,500	2,011,400	
Total Operating Expenses	10,168,378	10,539,410	9,651,272	10,639,561	
Decrease from Operations	(1,294,921)	(1,461,410)	(1,590,872)	(2,000,161)	
Non-Operating Revenues					
Impact Fees - Water	246,948	192,000	270,000	240,000	
Investment Earnings	51,063	36,000	30,000	18,000	
Tap Fees	66,350	60,000	60,300	60,000	
Front Footage/Tie in Charges	26,473	12,000	18,405	10,000	
Inspection Fees	2,493	2,500	9,475	4,000	
Backflow Prevention Fees	16,355	12,000	17,875	18,000	
Work for Others	38,212	15,000	9,000	15,000	
Rental Income	69,257	67,500	67,160	67,100	
Garbage Billing Fee	37,500	37,500	37,500	37,500	
Miscellaneous	288,608	75,000	188,585	148,000	
Total Non-Operating Revenues	843,259	509,500	708,300	617,600	
Non-Operating Expenses	E45 005	200 400	205 404	225 222	
Interest Expense	515,295	386,430	365,404	335,962	
Decrease in Net Assets	\$ (966,957)	\$ (1,338,340)	\$ (1,247,976)	\$ (1,718,523)	

Waterworks Operations Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

ADMINISTRATION

	ACTUAL	BUDGET	ESTIMATED	APPROVED	
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15	
Personnel Services	\$199,799	\$217,727	\$218,916	\$222,574	
Contracted Services	59,215	94,500	62,900	91,500	
Maintenance & Supplies	13,248	17,500	14,254	19,500	
Other Charges	9,262	13,500	8,930	14,000	
Total Budget	\$281,524	\$343,227	\$305,000	\$347,574	

The Harlingen Waterworks System is a municipally owned enterprise that is operated by a Board of Trustees, which is appointed by the elected commission of the City of Harlingen. The operation of this system is financed with revenues generated from water and wastewater services. The General Manager, who is hired by the Utility Board of Trustees, is in charge of the overall day-to-day operations of the system. The mission of the Administration Department is to provide direction, leadership, and coordination of all System functions and activities. Under the guidance of the General Manager, the department develops proposed operating and capital budgets, as well as immediate and long-term capital improvement programs.

PROGRAM GOAL

To provide safe and sufficient water, to ensure environmental quality and public health, and to strive for higher levels of customer service. Provide a work environment that respects individual contributions in order to maintain quality personnel. Provide long range planning for continued growth.

AUTHORIZED PERSONNEL

	FY 13-14	FY 14-15	APPROVED
Administrative Assistant	1	1	\$38,266
General Manager	1	1	158,401
Benefits			25,907
T	otal 2	2	\$222,574

ENGINEERING

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$156,039	\$162,698	\$160,592	\$172,083
Contracted Services	3,296	18,500	3,276	18,500
Maintenance & Supplies	2,129	3,000	1,575	3,500
Other Charges	1,002	1,500	590	1,000
Depreciation	742	800	555	600
Total Budget	\$163,208	\$186,498	\$166,588	\$195,683

The Engineering Department is responsible for maintaining all drawings, specifications, and designs, of major construction projects. Working closely with the System's General Manager, this department is in charge of developing the required guidelines for planning long term System growth. The department is in charge of digitizing and updating System maps to identify the location of both new and existing water and sewer lines. This Department is responsible for the development of standards and specifications to be met by sub-dividers and developers in their installation of water and sewer facilities. Additionally, this department assigns ratepayer utility account numbers and develops applicable fees and charges to be assessed for connecting to the water and wastewater systems.

PROGRAM GOAL

Enhance job knowledge of all department employees and to convert all mapping to computer. To maintain good relations with the public, developers, and contractors. To develop long range plans for upgrading the system to meet future demands.

AUTHORIZED PERSONNEL		FY 13-14	FY 14-15	APPROVED
Drafting Technician I		1	1	\$33,259
Drafting Technician II		1	1	42,889
Engineering Operations Supervisor		1	1	62,502
Overtime				2
Benefits				33,431
	Total	3	3	\$172,083

WAREHOUSE

ACTUAL	BUDGET	ESTIMATED	APPROVED
FY 12-13	FY 13-14	FY 13-14	FY 14-15
\$214,495	\$224,465	\$220,570	\$232,292
87,518	94,000	85,184	89,000
16,844	19,000	14,920	24,500
72,481	3,000	1,035	2,500
210,534	212,000	188,520	139,000
\$601,872	\$552,465	\$510,229	\$487,292
	\$214,495 87,518 16,844 72,481 210,534	FY 12-13 FY 13-14 \$214,495 \$224,465 87,518 94,000 16,844 19,000 72,481 3,000 210,534 212,000	FY 12-13 FY 13-14 FY 13-14 \$214,495 \$224,465 \$220,570 87,518 94,000 85,184 16,844 19,000 14,920 72,481 3,000 1,035 210,534 212,000 188,520

The Warehouse Department is responsible for receiving, stocking, and issuing all materials and supplies necessary for the day-to-day operation of the System. This department maintains a perpetual inventory system and ensures warehoused material and supplies are stocked in sufficient quantities to guarantee the smooth and efficient operation of all departments. Through a system of operational procedures and reporting tools, the department also safeguards against the unauthorized use and pilfering of System's assets, materials, and supplies.

PROGRAM GOAL

To purchase quality materials and supplies that provide the best value to the Waterworks System. To maintain an adequate quantity of supplies to ensure the timely completion of water and wastewater projects. To maintain a system of controls over stocked items to ensure adequate and accurate inventory levels. To develop new sources in the marketplace in order to better serve the needs of all departments. To maintain and operate the warehouse facility in an orderly and professional manner.

AUTHORIZED PERSO	NNEL	FY 13-14	FY 14-15	APPROVED
Store Keeper		× 1	1	\$35,223
Office Assistant II		1	1	28,488
Office Assistant III		1-	1	42,403
Purchasing Agent		1	1	55,053
Standby				12,000
Overtime				4,006
Benefits		. <u> </u>		55,119
	Total	4	4	\$232,292

ACCOUNTING AND FINANCE

Extended to the second	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$294,853	\$288,597	\$288,085	\$302,002
Contracted Services	152,598	196,000	180,608	192,000
Maintenance & Supplies	5,857	7,000	4,315	6,000
Other Charges	28,930	29,000	24,890	27,000
Depreciation	601	4,000	600	600
Total Budget	\$482,839	\$524,597	\$498,498	\$527,602

The primary objectives of the Accounting and Finance Department are to provide management with reasonable assurance that all assets are safeguarded against loss from unauthorized use or disposition, and that all financial transactions are duly recorded in accordance with generally accepted accounting principles. The department is responsible for establishing and maintaining a system of internal accounting and financial reporting controls; for providing timely and accurate financial reports; for coordinating cost reduction and containment efforts; for ensuring legal compliance with applicable local, state, and federal accounting, budgeting, purchasing, and reporting requirements; and to coordinate preparation of the annual budget and the annual financial report.

PROGRAM GOAL

To ensure financial accountability; to effectively manage the assets of the Waterworks; and to provide appropriate financial information for the evaluation of the Waterworks' activities.

		FY 13-14	FY 14-15	APPROVED
Accounting Specialist I		1	1	\$29,344
Accounting Specialist III		2	2	90,883
Accountant		1	1	39,840
Finance & Revenue Director		1	1	92,976
Overtime				560
Benefits				48,399
	Total	5	5	\$302,002

CUSTOMER SERVICE

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$631,986	\$685,161	\$674,491	\$690,393
Contracted Services	12,720	24,500	16,160	22,000
Maintenance & Supplies	238,356	271,000	277,410	294,000
Other Charges	145,709	183,500	134,691	163,000
Depreciation	30,611	36,000	34,335	35,000
Total Budget	\$1,059,382	\$1,200,161	\$1,137,087	\$1,204,393

The Customer Service Department is the main contact point between the Waterworks and its ratepayers. The department is responsible for connecting or terminating services upon customer request; for billing customers for services provided; and for collecting and recording customer payments. This department handles the reporting of ratepayers' problems and complaints to the appropriate department and oversees their resolution. The department also reads, repairs, replaces and installs customer water meters.

PROGRAM GOAL

To provide efficient and courteous service to the System's ratepayers. To enhance processes and procedures to provide more expedient service to customers.

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	FY 13-14	FY 14-15	APPROVED
Customer Service Representative I	2	2	\$59,856
Customer Service Representative II	1	1	39,790
Customer Service Representative III	1	1	40,970
Cashier	3	2.5	61,876
Lead Cashier	1	1	31,672
Meter Reader/Technician	5.5	6	154,397
Service Supervisor	1	1	40,832
Service Person	1.5	1	32,870
Customer Service Director	1	1	67,128
Overtime			4,502
Benefits			156,500
Total	17	16.5	\$690,393

INFORMATION TECHNOLOGY

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$217,224	\$223,753	\$223,798	\$295,315
Contracted Services	489	500	550	1,000
Maintenance & Supplies	79,974	77,000	72,542	77,000
Other Charges	5,144	7,500	6,810	7,000
Depreciation	35,090	35,200	36,025	36,000
Total Budget	\$337,921	\$343,953	\$339,725	\$416,315

This department is charged with control, operation and support of the System's computer equipment and programs. This support includes systems analysis, programming modifications, software training, phone system maintenance, hardware and software maintenance, troubleshooting and installation.

PROGRAM GOAL

To provide leading edge technology, at a reasonable cost, to assist Waterworks departments in providing excellent service and value to rate payers. To maintain a harmonious relationship with users and respond to their needs as rapidly as possible.

		FY 13-14	FY 14-15	APPROVED
Web Info Technician		1	1	\$38,026
Info Technology Programmer		1	2	106,166
IT Services Director		1	-1	102,161
Overtime				450
Benefits		2 11		48,512
	Total	3	4	\$295,315

FACILITIES MAINTENANCE

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$190,620	\$229,724	\$205,562	\$225,822
Contracted Services	145,242	139,000	136,000	140,000
Maintenance & Supplies	113,629	110,500	99,900	109,000
Other Charges	317	500	1,500	1,000
Depreciation	83,197	84,000	77,290	74,000
Total Budget	\$533,005	\$563,724	\$520,252	\$549,822

The Facilities Maintenance Department is responsible for the general maintenance, cleaning, and minor repairs to the Waterworks office building and warehouse facility. Additionally, these employees are responsible for performing preventive maintenance on the air conditioning/heating units and all equipment used in the performance of their duties and responsibilities. This department is also assigned the general landscaping and grounds keeping duties for the System owned properties.

PROGRAM GOAL

To maintain the Waterworks buildings and grounds in a manner conducive to the convenience and safety of customers, and a productive, pleasant and healthy work environment for employees.

	FY 13-14	FY 14-15	APPROVED
	1	1	\$28,153
	2	2	54,206
	3	2	51,392
	1	1	28,490
			802
			62,779
Total	7	6	\$225,822
	<u></u> Total	1 2 3 1	1 1 2 2 3 2 1 1

HUMAN RESOURCES

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Personnel Services	\$767,238	\$929,015	\$804,530	\$887,690
Contracted Services	4,105	4,200	2,365	20,000
Maintenance & Supplies	1,835	3,000	1,250	3,500
Other Charges	10,430	12,400	10,200	11,500
Total Budget	\$783,608	\$948,615	\$818,345	\$922,690

The Human Resource department handles all aspects of the employment process, and provides guidance and interpretation of personnel policies and procedures. The department is also responsible for compensation, benefits management, liability and property insurance claim processing, and assists with safety compliance.

PROGRAM GOAL

To serve, support, and develop the Waterworks' most important asset – its employees. To hire and retain a qualified work force to service the needs of internal and external customers.

		FY 13-14	FY 14-15	APPROVED
HR Director		1	1	\$73,307
Office Assistant III		1	-	
Overtime				2
Benefits				14,381
Retiree Benefits				800,000
	Total	2	1	\$887,690

SAFETY AND FLEET MANAGEMENT

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$205,355	\$224,790	\$206,200	\$220,366
Contracted Services	2,956	4,400	2,200	4,500
Maintenance & Supplies	29,298	35,000	23,800	34,300
Other Charges	1,728	2,600	2,200	3,200
Depreciation	9,408	10,000	10,440	6,600
Total Budget	\$248,745	\$276,790	\$244,840	\$268,966

The Safety and Fleet Management department is responsible for the routine maintenance and repair of the Waterworks' rolling stock of vehicles and heavy equipment to ensure the safe, efficient, and effective operation of all equipment.

PROGRAM GOAL

The Waterworks is committed to providing employees with a safe and healthful workplace, and strives to meet the goal of zero lost-time accidents.

		FY 13-14	FY 14-15	APPROVED
Mechanic		3	3	\$107,109
Safety Coordinator		1	1	65,131
Overtime				4,000
Benefits				44,126
	Total	4	4	\$220,366

CONSTRUCTION MAINTENANCE

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$342,374	\$472,529	\$473,605	\$517,282
Contracted Services	3,907	4,000	3,700	4,000
Maintenance & Supplies	98,371	114,500	118,085	113,000
Other Charges	8,685	7,500	9,000	9,000
Depreciation	31,630	33,000	30,900	49,000
Total Budget	\$484,967	\$631,529	\$635,290	\$692,282

The Construction Maintenance department is responsible for major maintenance work on water and wastewater systems. Department personnel are called upon to provide assistance in the installation and repair of water and sewer mains. The department performs in-house maintenance of pumps, valves, and filters. Responsibilities assigned to this department also include the installation of equipment purchased, and repairs and improvements to existing buildings and structures, including routine electrical repairs and maintenance.

PROGRAM GOAL

Continue to support the System's departments and contractors in the construction of projects and maintenance of facilities.

	FY 13-14	FY 14-15	APPROVED
Line Maintenance Worker I	3	3	\$70,247
Maintenance Operator	1	1	37,136
Equipment Operator II	. 1	1	29,180
Equipment Operator I	2	2	54,400
Electrician Master	.25	.50	35,294
Electrician Journeyman	4	4	172,175
Welder I	-	1	25,411
Welder II	1	1	40,123
Foreman	2	2	72,626
Supervisor	1	1	45,067
Overtime			14,502
Benefits			161,121
Wages & Benefits to be Capitalized			(-240,000)
Total	15.25	16.5	\$517,282

WATER TREATMENT

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$526,665	\$592,883	\$533,180	\$647,754
Contracted Services	1,893,004	1,929,500	1,650,028	1,904,000
Maintenance & Supplies	1,035,385	942,000	904,393	968,500
Other Charges	9,647	7,000	6,130	7,500
Depreciation	627,217	710,000	660,000	650,000
Total Budget	\$4,091,918	\$4,181,383	\$3,753,731	\$4,177,754

This department is responsible for the operation of the System's water treatment plants, located at Jefferson and Third Streets, and at 2525 Dixieland Road. The treatment plants provide safe drinking water to the City of Harlingen ratepayers as well as to the towns of Combes, Primera, Palm Valley Estates, the Military Water Supply Corporation and the East Rio Hondo Water Supply Corporation. Under guidelines established by the Texas Commission for Environmental Quality, in the event of emergencies, HWWS also has responsibility for supplying water to the cities of La Feria and San Benito. Water is diverted from the Rio Grande River into the System's reservoirs under water rights owned by the municipalities.

PROGRAM GOAL

To provide quality water treatment and to ensure compliance with all local, state, and federal regulations. To expand facilities for future growth.

		FY 13-14	FY 14-15	APPROVED
Operator, Licensed		7	6	\$217,551
Chief Operator, Supervisor		1	2	104,778
Foreman			1	40,720
Maintenance Worker		3	3	98,240
Operator Apprentice Water		2		
Instrumentation Technician			1	37,746
**				
Overtime				13,752
Benefits				134,967
	Total	13	13	\$647,754

WATER DISTRIBUTION MAINTENANCE

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$693,733	\$733,224	\$705,460	\$918,792
Contracted Services	13,758	3,500	5,701	6,000
Maintenance & Supplies	588,496	510,000	509,635	523,000
Other Charges	6,410	5,000	4,044	5,000
Depreciation	1,222,379	1,220,000	1,206,000	1,176,000
Total Budget	\$2,524,776	\$2,471,724	\$2,430,840	\$2,628,792

The Water Distribution Maintenance Department is primarily responsible for the repairs and maintenance of the distribution system used to deliver potable water to all ratepayers. This includes the repair or replacement of service lines, water mains, and water transmission lines. This department is also responsible for the installation of new, and maintenance of existing fire hydrants, valves, water service connections, and extension of water lines. The department maintains the System's three (3) elevated water storage tanks and the two (2) 10-million gallon ground storage tanks.

PROGRAM GOAL

To ensure a continuous supply of potable water to all rate-payers by repairing leaks and breaks expediently and replacing lines prior to failure. To ensure repair crews are adequately trained and have the proper tools and equipment to perform maintenance and repairs

		FY 13-14	FY 14-15	APPROVED
Foreman		3	4	\$138,589
Crew Leader		-	1	28,053
Equipment Operator II		1	1	33,750
Equipment Operator I		2	3	89,113
Line Maintenance Technician		4	5	136,218
Valve Technician		3	2	57,283
Hydrant Technician		2	2	54,078
Standby				33,000
Overtime				153,306
Benefits				195,402
	Total	15	18	\$918,792

WATER DISTRIBUTION SERVICES

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Personnel Services	\$227,668	\$258,068	\$248,478	\$168,625
Contracted Services	2,171	2,000	1,950	2,000
Maintenance & Supplies	36,096	36,000	19,750	21,000
Other Charges	2,351	2,500	2,042	2,000
Depreciation	0	0	0	0
Total Budget	\$268,286	\$298,568	\$272,220	\$193,625

This department performs onsite inspections of new construction to verify local, State and Federal guidelines have been followed during the installation of water and wastewater system components. The department performs customer service inspections of both commercial and residential connections to prevent backflow into the water system. To protect the assets and equipment of the various utilities that bury lines in the rights-of-way, anyone planning to dig in the rights-of-way is required to request the various utilities mark the location of their buried equipment. The line locator in this department responds to requests that the Harlingen Waterworks System mark the location of its water and wastewater lines located in the rights-of-way.

PROGRAM GOAL

To provide the essential link between the System and the public for the receipt of drinking water and disposal of wastewater. To ensure the quality of the System's water is not compromised by the backflow of contaminants into the System. To ensure that the construction of water and sewer facilities meets all regulatory standards.

	FY 13-14	FY 14-15	APPROVED
Construction/Backflow Inspector	2	2	\$72,177
Line Locator	1	1	28,768
Data Entry Clerk	J	1	28,573
Equipment Operator I	1	_	-
Foreman	1	-	_
Line Maintenance Worker I	1	-	
Overtime			1,004
Benefits			38,103
	Total 6	4	\$168,625

WATER LABORATORY

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Personnel Services	\$227,465	\$231,733	\$238,578	\$-
Contracted Services	15,465	17,000	8,960	
Maintenance & Supplies	77,631	76,000	70,718	
Other Charges	2,011	1,800	2,026	
Depreciation	18,656	25,000	24,335	-
Total Budget	\$341,228	\$351,533	\$344,617	\$

The Laboratory Department is responsible for monitoring the quality of potable water produced by the two water treatment plants. Daily monitoring and testing generate analytical data that is constantly evaluated to ensure compliance with stringent State and Federal guidelines pertaining to production of safe and uncontaminated drinking water.

PROGRAM GOAL

To provide assistance to other departments in support of permit applications and amendments, treatment plant design, toxicity testing and proper quality assurance and quality control on both plant and laboratory testing.

	FY 13-14	FY 14-15	APPROVED
Environmental Compliance Director	.5	-	\$-
Chemist I	2	-	<u> </u>
Water Lab Supervisor	1	-	_
Microbiologist Chemist	1	-	-
Overtime Benefits			
Total	4.5	-	\$-

WATER OPERATION MANAGEMENT

ACTUAL	BUDGET	ESTIMATED	APPROVED
FY 12-13	FY 13-14	FY 13-14	FY 14-15
\$429,394	\$444,423	\$427,305	\$386,673
2,388	1,800	1,710	2,000
831	1,200	1,050	1,000
2,479_	3,000	4,145	4,000
\$435,092	\$450,423	\$434,210	\$393,673
	\$429,394 2,388 831 2,479	\$429,394 \$444,423 2,388 1,800 831 1,200 2,479 3,000	FY 12-13 FY 13-14 FY 13-14 \$429,394 \$444,423 \$427,305 2,388 1,800 1,710 831 1,200 1,050 2,479 3,000 4,145

The Water Operations Management department performs management and supervisory activities over the employees engaged in operating and maintaining the water systems.

PROGRAM GOAL

To hire and retain a qualified staff to service the needs of the System's rate payers. To provide exceptional customer service at a reasonable cost. To utilize technology to ensure efficient and effective service delivery and management of resources. To identify and plan for the future operational needs of the Waterworks and its rate payers.

	FY 13-14	FY 14-15	APPROVED
Water Service Assistant	1	1	\$67,110
Water Service Director	1	1 A	100,630
Supervisor Construct Inspection	1	1_	51,184
Outside Ops Supervisor	2	2	94,388
Water Plant Superintendent	1		
Benefits			73,361
To	otal 6	5	\$386,673

ENVIRONMENTAL COMPLIANCE

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Personnel Services	\$-	\$-	\$-	\$580,098
Contracted Services	-		_	23,500
Maintenance & Supplies	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	-	-	114,700
Other Charges	- 10 Vi-			5,800
Depreciation	-			30,000
Total Budget	<u>\$-</u>	\$-	\$-	\$754,098

In FY 14-15, the water laboratory, wastewater pre-treatment, and the wastewater laboratory were combined to form the Environmental Compliance Department.

The department is responsible for ensuring compliance with local, State and Federal guidelines pertaining to the production of drinking water and the discharge of waste water. The water laboratory monitors the quality of potable water produced by the System's two water treatment plants. The industrial pretreatment department is charged with protecting wastewater plant personnel and treatment facilities from adverse effects due to the discharge of potentially dangerous industrial materials into the wastewater system. The wastewater laboratory monitors the effectiveness of the process controls utilized in the operation of the wastewater treatment plant.

PROGRAM GOAL

To assist other departments with permit amendments and applications, plant design, and proper quality control of both plant and laboratory testing. To implement procedures for determining compliance with regulations pertaining to the production of safe drinking water and the effective treatment of wastewater.

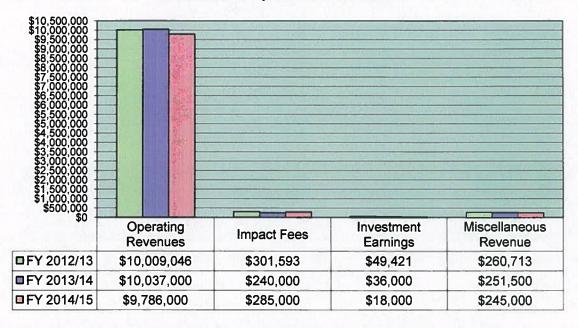
	FY 13-14	FY 14-15	APPROVED
Environmental Compliance Director		1 8	\$78,671
Laboratory Supervisors	_	2	106,463
Chemist, Analytical	-	2	69,600
Chemist, Microbiologist	Turk -, 1410	1	35,191
Supervisor, Pretreatment Coordinator	-	=1	40,907
Inspector, Pretreatment I		1	26,160
Inspector, Pretreatment II	-	1	34,480
Chemist, Wet		2	71,956
Overtime			4,000
Benefits			112,670
Total		11	\$580,098

WASTEWATER TREATMENT FUND

Harlingen Waterworks System Schedule of Wastewater Revenue and Expense Approved Budget Fiscal Year 2014 - 2015

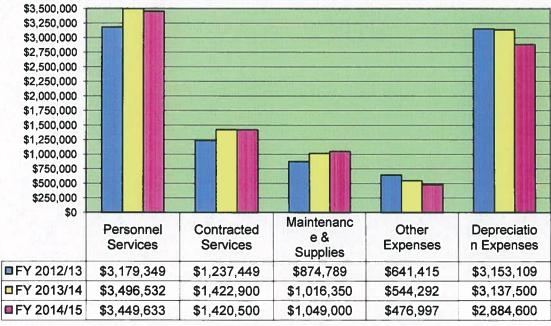
DESCRIPTION	ACTUAL FY 2012-13	BUDGET FY 2013-14	ESTIMATED FY 2013-14	APPROVED FY 2014-15
Operating Revenues				
Base Charges - Sewer	\$ 952,933	\$ 960,000	\$ 945,000	\$ 950,000
Consumption Charges - Sewer	8,220,032	8,235,000	7,535,000	8,000,000
Fuel Adjustment	246,435	245,000	225,000	240,000
Sales to Other Entities - Sewer	262,516	262,000	295,000	275,000
Late Payment Penalties	191,406	200,000	160,000	180,000
Pretreatment Testing - Sewer	16,559	18,000	15,000	16,000
Industrial Surcharges - Sewer	119,165	117,000	130,000	125,000
Total Operating Revenues	10,009,046	10,037,000	9,305,000	9,786,000
Operating Expenses				
Personnel Services	\$ 3,179,349	\$ 3,496,532	\$ 3,452,271	\$ 3,449,633
Contracted Services	1,237,449	1,422,900	1,283,479	1,420,500
Maintenance & Supplies	874,789	1,016,350	977,856	1,049,000
Other Charges	113,350	146,200	112,609	133,500
Depreciation	3,153,109	3,137,500	3,060,500	2,884,600
Total Operating Expenses	8,558,046	9,219,482	8,886,715	8,937,233
Increase from Operations	1,451,000	817,518	418,285	848,767
Non-Operating Revenues				
Impact Fees - Sewer	301,593	240,000	338,000	285,000
Investment Earnings	49,421	36,000	30,000	18,000
Tap Fees	28,279	30,000	32,000	30,000
Front Footage/Tie in Charges	4,682		14,000	10,000
Inspection Fees	2,229	2,500	10,500	5,000
Work for Others	16,289	12,000	5,000	6,000
Rental Income	68,257	67,500	66,600	66,500
Garbage Billing Fee	37,500	37,500	37,500	37,500
Grant Revenue	11131		_	_
Miscellaneous	103,477	102,000	96,100	90,000
Total Non-Operating Revenues	611,727	527,500	629,700	548,000
Non-Operating Expenses				
Interest Expense	528,065	398,092	383,437	343,497
Increase in Net Assets	\$ 1,534,662	\$ 946,926	\$ 664,548	\$ 1,053,270

Wastewater Operations Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Wastewater Operations Expenses



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

WASTEWATER COLLECTION

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$499,978	\$586,030	\$551,335	\$585,276
Contracted Services	156,914	158,500	146,890	158,500
Materials & Supplies	258,498	310,000	282,480	309,500
Other Charges	2,021	1,700	1,670	2,000
Depreciation	2,093,150	2,100,000	2,080,000	1,990,000
Total Budget	\$3,010,561	\$3,156,230	\$3,062,375	\$3,045,276
Total Baagot	+0,010,001	+0,100,200	+0,002,010	40,0

The Wastewater Collection department is responsible for the repair, replacement, and installation of sewer lines, lift stations and manholes. To check for needed repairs and replacements this department performs videotaping of sewer lines. This department is also responsible for air testing sewer lines in new subdivisions to ensure they are in compliance with City, State, and Federal guidelines. The department grouts sewer manholes, repairs damaged sewer lines, and overhauls broken force mains. Also vested within this department is the responsibility of investigating and resolving complaints pertaining to sewer back-ups and sewer odors. When applicable, this department is called upon to assess any damages resulting from sewer blockages.

PROGRAM GOAL

To prevent inconvenience to customers by performing preventive maintenance on all wastewater lines within the City. To keep personnel updated on revisions to local, state, and federal regulations. To handle customer complaints in an efficient and effective manner.

	FY 13-14	FY 14-15	APPROVED
Operator Equipment II	1	1	\$34,721
Foreman	2	2	73,264
TV Technician	1	-	7 - III -
Operator, Maint, & Repair Technician	9	9	257,220
Standby Pay			22,000
Overtime			56,700
Benefits			141,371
Total	13	12	\$585,276

WASTEWATER PRETREATMENT

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Personnel Services	\$119,141	\$129,960	\$138,224	\$-
Contracted Services	5,949	11,500	4,590	
Materials & Supplies	8,880	11,500	7,006	_
Other Charges	2,234	2,200	1,800	_
Depreciation	2,626	3,000	2,000	<u> </u>
Total Budget	\$138,830	\$158,160	\$153,620	\$-

The Industrial Pretreatment department is vested with the responsibility of protecting wastewater plant personnel and treatment facilities from adverse effects due to discharge of potentially dangerous industrial materials into the wastewater treatment system. This is accomplished by parameters set forth by pretreatment ordinances governing the type and contents of industrial wastewater that is considered treatable by the wastewater treatment system. Permits and fines are used to control enforcement of HWWS, EPA and TCEQ regulations pertaining to permitted industrial discharges. These fines and permits are issued and levied by Industrial Pretreatment Department personnel. The regulation of industrial wastewater ratepayers is an ongoing process by which discharge permits are granted through frequent inspections and monitoring. Department personnel work closely in a cooperative effort to aid industries in solving compliance problems. This department also investigates discharge complaints, conducts field inspections, and maintains a database for tracking repeated non-compliance offenders.

PROGRAM GOAL

To implement the Pretreatment Ordinances and Program Procedures as handed down by Local, State, and Federal agencies. Implement EPA'S most current methods of determining compliance with all pretreatment ordinances. Update data files and promptly notify industries of compliance problems.

		FY 13-14	FY 14-15	APPROVED
Pretreatment Supervisor		1		\$-
Inspector I		2		-
Overtime				_
Benefits				
	Total	3		\$-

WASTEWATER TREATMENT PLANT

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Personnel Services	\$558,532	\$557,019	\$522,154	\$556,609
Contracted Services	836,991	956,000	879,529	957,000
Materials & Supplies	283,982	340,000	319,134	338,000
Other Charges	6,593	8,000	5,183	7,000
Depreciation	807,433	778,000	734,000	672,000
Total Budget	\$2,493,531	\$2,639,019	\$2,460,000	\$2,530,609

Wastewater Treatment Plant #2 is located on Harrison Street, three miles east of the City. This department must ensure that HWWS, TECEQ, and EPA mandated criteria for wastewater quality has been met for effluent water being discharged into the receiving stream.

PROGRAM GOAL

Provide the highest quality effluent to be discharged. Improve processes and procedures for a more cost effective operation.

AUTHORIZED	PERSONNEL
70 IIIOINELD	I LIZOUNITE

		FY 13-14	FY 14-15	APPROVED
Licensed Operator		7	8	\$232,405
Apprentice Operator		1		
Foreman		2	2	81,127
Chief Operator		1	1	47,446
Superintendent		1	1	60,251
Overtime				17,446
Fringe Benefits				117,934
	Total	12	12	\$556,609

WASTEWATER LABORATORY

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$193,293	\$210,060	\$197,308	\$-
Contracted Services	228	5,800	300	-
Materials & Supplies	20,530	25,400	19,212	- Y
Other Charges	827	1,800	1,500	
Depreciation	11,881_	12,000	6,000	
Total Budget	\$226,759	\$255,060	\$224,320	\$-

The Harlingen Waterworks Laboratory department is responsible for providing all necessary data to determine the degree of operating efficiency demonstrated by the System's wastewater treatment plant. The department monitors the effectiveness of the process controls utilized in the operation of the wastewater treatment plant. Potential pollution sources are identified and operating parameters are adjusted to address and eliminate unwanted contaminates from being discharged into the receiving system. This department also generates test results from samples taken of industrial discharges in order to enforce compliance with federal, state, and local ordinances to said discharges.

PROGRAM GOAL

To provide assistance to other departments to support permit amendments, permit applications, plant design, toxicity testing and proper quality assurance and quality control on both plant and laboratory testing.

	FY 13-14	FY 14-15	APPROVED
Supervisor	1	4	\$-
Chemist I	2	' - '	-
Environmental Compliance Director	0.5	-	
Overtime Benefits			
bellend			
Total	3.5		\$-

WASTEWATER OPERATION MANAGEMENT

	ACTUAL	BUDGET	ESTIMATED	APPROVED
CLASSIFICATION	FY 12-13	FY 13-14	FY 13-14	FY 14-15
Personnel Services	\$179,253	\$184,233	\$185,800	\$197,148
Contracted Services	1,066	1,300	1,220	2,000
Materials & Supplies	394	700	624	2,000
Other Charges	546	2,000	1,556	2,000
Depreciation	37,113	37,000	37,000	37,200
Total Budget	\$218,372	\$225,233	\$226,200	\$240,348

The Wastewater Operations Management department performs management and supervisory activities over the employees engaged in operating and maintaining the wastewater systems.

PROGRAM GOAL

To hire and retain a qualified staff to service the needs of the System's rate payers. To implement processes and procedures that will provide exceptional customer service at a reasonable cost. To utilize technology to ensure efficient and effective service delivery and management of resources. To identify and plan for the future operational needs of the Waterworks and its rate payers.

<u>AUTHORIZED PERSONNEL</u>

	FY 13-14	FY 14-15	APPROVED
Wastewater Service Assistant	1	1	\$60,251
Wastewater Service Director	1	1	100,630
Benefits			36,267
Total	2	2	\$197,148

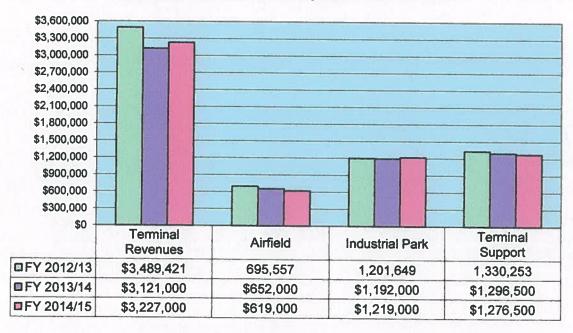
VALLEY INTERNATIONAL AIRPORT FUND

CITY OF HARLINGEN

VALLEY INTERNATIONAL AIRPORT

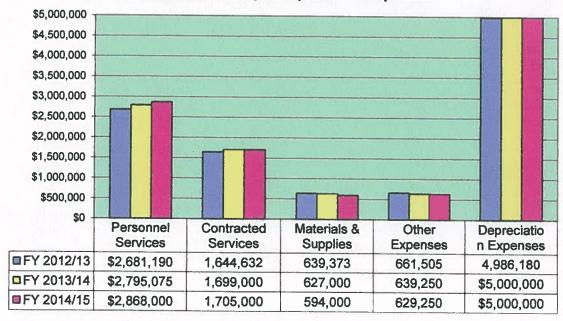
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED
	1 1 12-13	FT 13-14	FT 13-14	FY 14-15
REVENUES:				
Terminal Building	\$3,489,421	\$3,121,000	\$3,192,724	\$3,227,000
Airfield	695,557	652,000	639,339	619,000
Industrial Park	1,201,649	1,192,000	1,203,827	1,219,000
Terminal Support	1,330,253	1,296,500	1,281,547	1,276,500
TOTAL OPERATING REVENUES	\$6,716,880	\$6,261,500	\$6,317,437	\$6,341,500
EXPENSES:				
Personnel Services	\$2,681,190	\$2,795,075	\$2,754,321	\$2,868,000
Contracted Services	1,644,632	1,699,000	1,678,627	1,705,000
Materials and Supplies	639,373	627,000	554,281	594,000
Other Expenses	661,505	639,250	671,228	629,250
TOTAL OPERATING EXPENSES	\$5,626,700	\$5,760,325	\$5,658,457	\$5,796,250
OPERATING INCOME				
BEFORE DEPRECIATION	\$1,090,180	\$501,175	\$658,980	\$545,250
Depreciation Expense	4,986,180	5,000,000	5,168,026	5,000,000
Operating Income/(Loss)	(\$3,896,000)	(\$4,498,825)	(\$4,509,046)	(\$4,454,750)
Non-Operating Revenues	13,577	9,000	27,727	7,000
Non-Operating Expenses	(10,800)	(6,000)	(6,398)	5,000
Capital Contributions	3,054,727	4,700,000	4,927,142	2,425,000
NCREASE IN NET ASSETS	(\$838,496)	\$204,175	\$439,425	(\$2,017,750)

Valley International Airport Operations Revenues



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Valley International Airport Operations Expenses



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

Valley International Airport

The Valley International Airport (Airport) is a municipally owned enterprise, which is financed from revenues generated from the terminal building, terminal support, airfield, and industrial park. The Director of Aviation, who is the chief administrator of the Airport, is appointed by the Harlingen Airport Board. The members of the Harlingen Airport Board are appointed by the Mayor with the consent of the City Commission. Commercial airline services are provided by Southwest Airlines and United Express, and seasonal service is provided by Sun Country Airlines.

PROGRAM GOAL

Working closely and effectively with key stakeholders, the Harlingen Airport Board is committed to providing excellence in air transportation services by having accessible, functional, safe, and efficient operations and facilities; promoting aviation and non-aviation development and economic growth through careful analysis and implementation of strategic investments; and supporting innovative, entrepreneurial initiatives to provide excellent value to its customers and partners and to further enhance Valley International Airport as a self-sustaining enterprise.

During FY 2014, the airport achieved several important goals;

- Execution of new 5-year lease agreements with Southwest Airlines and United Airlines
- Lease extension of United Launch Alliance through 2015 with additional optional periods
- Opening of Sun Valley Aviation, a new Fixed Base Operator
- Resurfacing of runway 17R/35L, the airport's primary runway
- Perfect FAA Part 139 Safety Inspection for third consecutive year
- Initiation of Delta Air Lines seasonal service between Harlingen and Minneapolis
- Acquisition of a new state-of-the-art Airport Rescue Firefighting Truck
- Creation and adoption of the Airpark Land Use Plan and Development Standards
- Renovation of the Quick Turn-Around rent car service facility
- Replacement of two South Padre Shuttle vehicles
- Adoption of a formal set of Airport Board by-laws

There are also several significant projects in progress;

- Replacement of the terminal's Flight Information System, Loudspeaker Paging System, and the Access Control System
- Landscape improvements in and around the terminal building
- Replacement of two passenger loading bridges so as to provide preconditioned air to aircraft and bridges
- Replacement of the terminal building Arcade Lighting system

As we look to the FY 2015, the Board will have the challenges to address;

- Hiring of a new director of aviation

- Need to expand air service through the incumbent carriers, or by attracting a carrier new to Harlingen
- Extension of the United Launch Alliance lease

- Creation of a program to market the Harlingen Airpark

- Planning for the relocation of the TSA security checkpoint and the explosive detection equipment for checked baggage.

Financial Highlights

The adopted budget for fiscal year 2014-2015 reflects Valley International Airport's commitment to maintain a safe, secure, customer friendly and self-sustaining facility.

Operating Budget (Accrual Basis) The budgeted operating revenues for fiscal year 2014-2015 are \$6,341,500 which is a increase over the adopted budgeted revenues for fiscal year 2013-2014 by (\$80,000). The significant changes in revenue are:

- Increase in Rental Car income due to higher current monthly revenue and Customer Facility Charges from car rentals
- Increase in United Launch Alliance, FedEx and Gulf Aviation due to estimated CPI increase
- Decrease in revenue for HMS Host to due fee reduced to 5% of revenue from 10%
- Decrease in Landing Fees due to the reduction in flights for Southwest and Sun Country Airlines
- Decrease in Ground Handling Service fees due to fewer Sun Country flights scheduled for FY 2015

Budgeted operating expenses before depreciation are \$5,7960,250, up \$35,925 when compared to the adopted budgeted expenses for the current fiscal year. The increase in operating expenses is due to the following;

- An increase in Personnel Services of \$72, 925 due to a 3% increase in payroll, and an assumed increase in health insurance premiums of 10.5%.
- An increase in Contracted Services, \$5,000 primarily to current run rates
- An decrease in Material and Supplies, (\$33,000) due to estimated lower supplies for the Maintenance Department and fuel costs for the rental car Quick Turnaround Facility
- A decrease in Other Charges, (\$10,000) due to a decrease in business development due to fewer presentations for FY 2015

The proposed operating budget would provide the airport net income (before depreciation) of \$545,250, up (\$44,075) due to change in operating revenue and expense noted above.

Capital Expenses and Improvement Projects The capital expense budget totals \$1,100,000, which is primarily for the replacement of the parking lot revenue control system, acquire 25 acres for extending the security zone for RW 13/31, acquisition of equipment for the various airport departments, planning for the relocation of the security checkpoint, and adding a common use passenger processing system for future airlines. The Capital Improvement budget totals

\$3,845,000 to upgrade the lighting to both RW 17R/35L and 13/31, install a high density lighting MALSR & PAPI's system to the end of RW 31 for landing approaches from the south end, reconstruct the outer south service road due to current poor condition and upgrade the terminal entrance road to overlay the existing entrance road after 20 years.

<u>Cash Flow</u> It is estimated that fiscal year 2014-2015 will begin with a balance of cash and investments of \$6,000,000. Cash sources for the year are projected to be \$8,562,500 including \$1,225,000 in Federal Aviation Administration - Airport Improvement Program (FAA-AIP) grant reimbursements and \$1,200,000 in PFC receipts.

Cash Uses are estimated to be \$11,169,250, including \$5,555,000 in capital expenses and improvements. A balance of \$3,393,250 in cash and investments is anticipated at the end of fiscal year 2014.

PERF(DRMA	NCE	NDICA	TORS

ESTIMATE
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<u>AUTHORIZED PERSONNEL</u>

	FY 13-14	FY 14-15	APPROVED
Director of Aviation	1	1	\$118,622
Assistant Director of Aviation	1	1	86,724
Finance Director	1	1	82,032
Director of Business Development	1	1	83,832
Executive Assistant	1	1	44,583
Accounting Assistant	1	1	41,027
Accounting Assistant	1	1	22,399
Manager of Public Safety	0	1	55,617
Public Safety Officer	9	8	288,580
Telecommunicator	3	3	73,248
Airport Maintenance Superintendent	1	1	66,264
Maintenance Forman	1	1	44,133
Maintenance Worker	10	10	245,241
Building Services Foreman	1	1	37,749
Custodial Worker I	9	8	150,245
Ground Handling Services	7	6	338101
Exit Lane Staff	5	0	0
Total	53	46	\$1,478,402

Parking Lot Contractor Shuttle Contractor Director of Air Service Development & Terminal Services GHS Counter & Ramp Personnel (PT) Custodians Bldg. Services Superintendent ARFF Contractor **Executive Assistant** QTA Operator Director of Aviation City Commission Airport Board Assistant Director of Aviation Airport Counsel Valley International Airport Maintenance Personnel Maintenance Superintendent Maintenance Supervisor Organizational Chart [elecommunicators Aviation Security Manager Officers Sergeant I. T. Contractor Accounting Assistants Director of Finance and Administration

INTERNAL SERVICES FUNDS

Internal Services Funds are established to report activities that provide supplies and services for the City's other programs and activities on a cost-reimbursement basis. The City has the following Internal Services Funds:

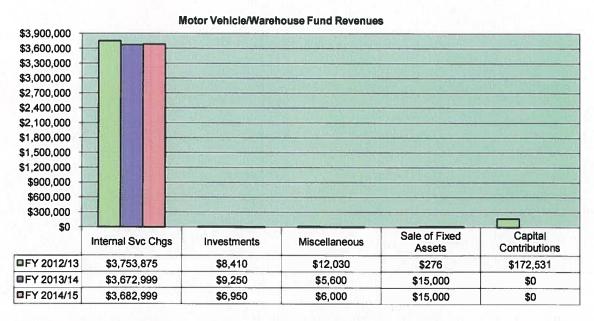
The Motor Vehicle / Warehouse Fund has been established to account for the monies received in servicing motorized vehicles and other equipment required for various departments of the City together with those related costs associated with the maintenance and repair of such vehicle and equipment.

The Health Insurance Fund has been established to account for the monies received in providing medical insurance to the City's employees and families through a medical benefit program of a commercial carrier.

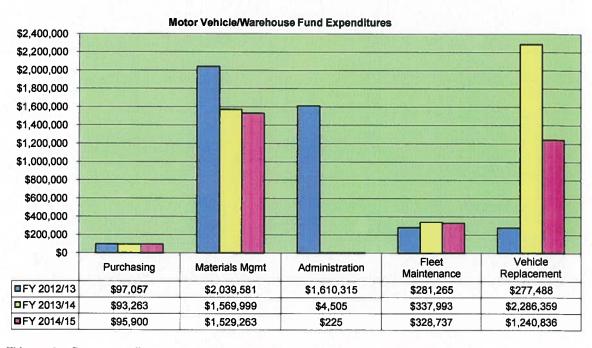
INTERNAL SERVICES FUND

CITY OF HARLINGEN MOTOR VEHICLE / WAREHOUSE FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Used Oil Collection Revenue	\$2,583	\$600	\$600	\$1,000
Miscellaneous	2,583	600	600	1,000
For Purchasing	1,192	0	0	0
For Material Management	217	0	0	0
Reimbursements	1,409	0	0	0
Vehicle Rental	1,225,194	1,264,324	1,264,324	1,264,324
Vehicle Repair	352,083	340,000	340,000	350,000
Radio Rental	4,725	33,675	33,675	33,675
Warehouse Charges	2,171,873	2,035,000	2,035,000	2,035,000
Internal Service Charges	3,753,875	3,672,999	3,672,999	3,682,999
CD's	5,352	7,000	7,000	5,000
TexPool Investment	1,483	1,000	1,000	700
NOW Interest	1,575	1,250	1,250	1,250
Investments	8,410	9,250	9,250	6,950
Miscellaneous	8,038	5,000	5,000	5,000
Various	8,038	5,000	5,000	5,000
Sale of Fixed Assets	276	15,000	15,000	15,000
Sale of Fixed Assets	276	15,000	15,000	15,000
Capital Contributions	172,531	0	0	0
Capital Contributions	172,531	0	0	0
TOTAL REVENUES	\$3,947,122	\$3,702,849	\$3,702,849	\$3,710,949
EXPENDITURES:				
Purchasing	\$97,057	\$93,263	\$93,263	\$95,900
Materials Management	2,039,581	1,569,999	1,569,999	1,529,263
Administration	1,610,315	4,505	4,505	225
Fleet Maintenance	281,265	337,993	337,993	328,737
Vehicle Replacement	277,488	2,286,359	2,286,359	1,240,836
TOTAL EXPENDITURES	\$4,305,706	\$4,292,119	\$4,292,119	\$3,194,961
Net Income/(Loss)	(358,584)	(589,270)	(589,270)	515,988
Working Capital Beginning of Year	3,131,214	2,772,630	2,772,630	2,183,360
END OF YEAR WORKING CAPITAL	\$2,772,630	\$2,183,360	\$2,183,360	\$2,699,348



This graph reflects revenues trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

PURCHASING 451-2230

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	61,762	62,803	62,803	66,305
Personnel Services	61,762	62,803	62,803	66,305
City FICA	4,434	3,754	3,754	4,073
City Medicare	843	878	878	953
City TMRS	3,599	3,084	3,084	3,280
City TCG Retirement	1,376	1,298	1,298	1,370
City Health Insurance	9,026	10,406	10,406	8,869
Worker's Compensation	216	195	195	205
Personnel Services - Benefits	19,494	19,615	19,615	18,750
Office Supplies	2,107	2,000	2,000	2,000
Supplies - General	2,107	2,000	2,000	2,000
Miscellaneous Supplies	806	845	845	845
Supplies - Miscellaneous	806	845	845	845
Utilities / Communications	2,097	2,150	2,150	2,150
Advertising	0	850	850	850
Equipment Rental/Lease	1,764	2,225	2,225	2,225
Dues, Memberships, & Subs.	150	500	500	500
Registration, Travel, & Training	0	1,500	1,500	1,500
Employee Mileage Reimb.	111	0	0	0
Utilities / Electricity	4,313	0	0	0
Utilities / Other	4,366	0	0	0
Services & Charges - General	12,801	7,225	7,225	7,225
Maintenance - Furniture &				
Equipment	0	275	275	275
Services & Charges-Maint.	0	275	275	275
Miscellaneous	87	500	500	500
Services & Charges – Misc.	87	500	500	500
PURCHASING TOTALS	97,057	93,263	93,263	95,900

This division renders a significant service and assistance to the requesting departments in the procurement of their needs. The primary objective of this department is to ensure that all Federal, State, and Local purchasing laws and internal procedures are followed and that the requesters receive all goods and services of the best quality and value to the City. The Purchasing division reviews and processes all purchase requisitions and purchase orders.

PROGRAM GOAL

Manage the Purchasing Department efficiently and effectively, and provide leadership in solving departmental purchasing problems and provide guidance to department employees and seek new technological procedures for better purchasing.

OBJECTIVES FOR 14-15

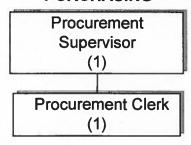
- Review and/or renew service contracts to reduce costs on cell phones, copiers, and fuel.
- Train employees on purchasing methods to increase efficiency, knowledge of City's purchasing software, and abide by local, state and federal laws and procedures. Establish new training material for procurement procedures.
- Increase departmental savings by verifying use of second and third vendor quotes and/or seal bids on all purchases, as required.
- Utilize Internet by posting bid notices on City's website and requesting quotes from outside vendors.
- Review and update Purchasing Policy.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS

	ACTUAL	ESTIMATED	PROPOSED
	FY 12-13	FY 13-14	FY 14-15
Improve the awareness level of each			
department's needs	100%	100%	100%
Knowledge of new available products	90%	95%	95%
Vendors contacted for quotes on all purchases	95%	95%	95%
AUTHORIZED PERSONNEL			
	FY 13-14	FY 14-15	APPROVED
Procurement Supervisor	1	1	\$38,905
Procurement Clerk	1	1	27,400
Fringe Benefits			18,750
Total	2	2	\$85,055

PURCHASING



MATERIALS MANAGEMENT 451-2235

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	43,661	45,476	45,476	47,896
Overtime	279	0	0	0
Personnel Services	43,940	45,476	45,476	47,896
City FICA	2,808	2,646	2,646	2,776
City Medicare	590	619	619	649
City TMRS	2,034	1,882	1,882	1,992
City TCG Retirement	1,124	1,149	1,149	1,213
City Health Insurance	8,708	10,406	10,406	11,391
Worker's Compensation	2,613	2,351	2,351	2,476
Personnel Services - Benefits	17,877	19,053	19,053	20,497
Office Supplies	999	1,000	1,000	1,000
Maintenance Supplies	192,201	121,000	121,000	121,000
Fuel & Lubricants	1,597,940	1,200,000	1,200,000	1,200,000
Inventory Adjustment	31,565	10,000	10,000	10,000
Supplies - General	1,822,705	1,332,000	1,332,000	1,332,000
Warehouse Stock	100,956	95,000	95,000	95,000
Miscellaneous Supplies	603	400	400	400
Supplies - Miscellaneous	101,559	95,400	95,400	95,400
Utilities / Communications	697	1,400	1,400	1,400
Audit Fees	1,200	1,200	1,200	1,200
Advertising	0	200	200	200
Laundry & Uniform Service	595	600	600	600
Vehicle & Radio Rental	5,270	5,270	5,270	5,270
Auction Expense	507	1,000	1,000	1,000
Dues, Memberships, & Subscriptions	0	150	150	150
Registration, Travel, & Training	150	500	500	500
Insurance	0	1,200	1,200	1,200
Services & Charges - General	8,419	11,520	11,520	11,520
Maintenance - Buildings	4,480	2,500	2,500	2,500
Maintenance - Miscellaneous Equipment	35,706	58,900	58,900	14,300
Internal Service Charges	1,286	1,300	1,300	1,300
Fuel	3,392	3,600	3,600	3,600
Services & Charges - Maintenance	44,864	66,300	66,300	21,700
Miscellaneous	217	250	250	250
Services & Charges - Miscellaneous	217	250	250	250
MATERIALS MANAGEMENT TOTALS	2,039,581	1,569,999	1,569,999	1,529,263

The Materials Management division is responsible for managing a centralized warehouse. Central operating supplies, auto parts, and all fuel and oils are supplied to all departments.

PROGRAM GOAL

The overall goal is the effective and efficient operation of the warehouse and communication, which is accomplished by:

- Improving warehouse inventory accuracy and accountability.
- Improving delivery and pickup routes.

OBJECTIVES FOR 14-15

Consistent with previously established goals, Materials Management objectives include:

- Warehouse the most commonly used operating supplies and vehicle repair parts in bulk, and save money on man-hours, fuel, wear & tear on City vehicles and trips to the parts store.
- Provide better fuel reporting for all departments for faster and better vehicle budget accountability.
- Increase frequency inventory count.
- Increase inter-departmental communications by providing a prompt daily route schedule.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None.

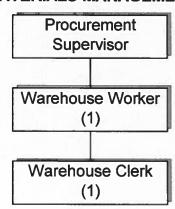
PERFORMANCE INDICATORS

	ACTUAL FY 12-13	ESTIMATED FY 13-14	PROPOSED FY 14-15
Provide Fuel Usage Reports	100%	100%	100%
Department Deliveries	98%	100%	100%
Warehouse Fuel Inventory	95%	100%	100%

AUTHORIZED PERSONNEL

		FY 13-14	FY 14-15	APPROVED
Warehouse Worker		1	1	\$24,268
Warehouse Clerk		- 1	1	23,628
Fringe Benefits			-	20,497
	Total	2	2	\$68,393

MATERIALS MANAGEMENT



MOTOR VEHICLE ADMINISTRATION 451-5040

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
-11				
Office Supplies	557	750	750	0
Supplies - General	557	750	750	0
Utilities / Communications	837	900	900	0
Vehicle & Radio Rental	300	300	300	225
Radio User Fee	0	480	480	0
Dues, Memberships, & Subscriptions	160	150	150	0
Mileage Reimbursement	116	0	0	0
Insurance	1,677	1,925	1,925	0
Services & Charges - General	3,090	3,755	3,755	225
Depreciation	1,606,668	0	0	0
Depreciation	1,606,668	0	0	0
MOTOR VEHICLE ADMIN. TOTALS	1,610,315	4,505	4,505	225

This division of the Public Works Department is responsible for administrative support, and oversight of the vehicle and equipment depreciation program to plan for future replacements of all City-owned vehicles and equipment. This department is also responsible for registering all city vehicles with the State and acquiring all exempt, non-exempt, and alias license plates.

PROGRAM GOAL

Plan and project cost for future replacement of all city-owned vehicles and equipment. Inform City departments of budgetary requirements for future replacement cost.

OBJECTIVES FOR 14-15

- Update vehicle depreciation list
- Plan for future replacement of all city owned vehicles and equipment
- Continue to register city vehicles and renew exempt license plates
- Process all license plate transfers for all auctioned vehicles and equipment

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

PERFORMANCE INDICATORS

	ACTUAL FY 12-13	PROJECTED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS	1112-13	F1 13-14	F1 14-13
Vehicles maintained in database	506	498	498
License plates processed	85	100	85
Vehicle acquisitions processed	9	31	20
Vehicles/Equipment processed for auction	30	21	28
EFFICIENCY			
Administration cost per vehicle/equipment	\$7.95	\$9.05	\$0.45
OUTPUT			
Number of vehicles/equipment purchased	9	31	20
Number of license plates processed Number of vehicles/equipment processed for	85	100	85
auction	30	21	28

FLEET MAINTENANCE 451-5042

CLASSIFICATION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
Salaries Full Time	157,938	170,608	170,608	154,193
Overtime	3,390	6,605	6,605	6,591
Personnel Services	161,328	177,213	177,213	160,784
City FICA	11,019	10,676	10,676	9,737
City Medicare	2,218	2,497	2,497	2,277
City TMRS	9,611	7,345	7,345	7,798
City TCG Retirement	3,136	4,473	4,473	3,414
City Health Insurance	20,899	27,175	27,175	23,373
Worker's Compensation	4,581	5,249	5,249	4,550
Personnel Services - Benefits	51,464	57,415	57,415	51,149
Office Supplies	952	1,700	1,700	1,700
Office Equipment/Furn- Non-Cap	100	630	630	0
Supplies - General	1,052	2,330	2,330	1,700
Miscellaneous Supplies	6,805	3,400	3,400	2,000
Supplies - Miscellaneous	6,805	3,400	3,400	2,000
Utilities / Communications	1,280	1,325	1,325	1,325
Utilities / Electricity	10,701	20,500	20,500	15,500
Utilities / Other	3,769	4,600	4,600	4,500
Laundry & Uniform Services	2,059	3,370	3,370	2,500
Vehicle & Radio Rental	21,340	21,300	21,300	21,115
Radio User Fee	0	480	480	480
Dues, Memberships & Subscrip.	179	160	160	184
Registration, Travel, & Training	1,725	2,700	2,700	2,000
Insurance	937	1,000	1,000	1,000
Contract Labor	0	0	0	1,000
Services & Charges - General	41,990	55,435	55,435	49,604
Maintenance - Buildings Maintenance - Miscellaneous	10,809	6,300	6,300	7,500
Equipment	544	900	900	2,000
Maintenance - Software	1,291	1,300	1,300	1,300
Internal Service Charges	1,536	6,000	6,000	6,000
Fuel	4,446	7,000	7,000	7,000
Services & Charges - Maintenance	18,626	21,500	21,500	23,800
Miscellaneous Equipment	0	20,700	20,700	39,700
Capital Outlay	0	20,700	20,700	39,700
FLEET MAINTENANCE TOTALS	281,265	337,993	337,993	328,737

The Fleet Maintenance division of the Public Works Department is responsible for the maintenance of all City owned vehicles and equipment. All vehicle and equipment repairs are coordinated and/or handled by this division at a cost savings to the City while minimizing downtime. Preventive maintenance is an important part of our fleet maintenance department. Regular repairs (oil changes, tune-ups, etc.) are scheduled to keep vehicles and equipment in operating condition. Equipment in good operating condition reduces downtime and increases productivity. This division provides maintenance and repairs to over 400 vehicles and heavy equipment such as front-end loaders, excavators, sanitation trucks, and street sweepers.

PROGRAM GOAL

Minimize repairs performed by outside vendors. Provide efficient and responsive service to all of our customers. Continue to promote our preventative maintenance program. Maintain City vehicles and equipment in operating condition.

OBJECTIVES FOR 14-15

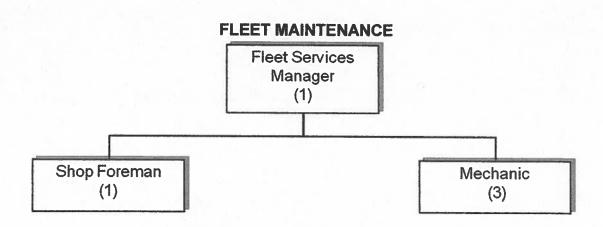
- Maintain up-to-date information on all vehicle and equipment repairs
- Continue utilizing the new fleet maintenance software to improve productivity and maintain accurate records on maintenance repairs
- Inform departments of required preventative service needs
- Improve turn around time by maintaining well trained mechanics on staff
- Track department productivity
- Provide training opportunities to our in-house mechanics to stay up-to-date with the latest vehicle and equipment technology.
- Purchase new forklift to replace old lift, this will be used to move heavy materials and remove/replace broken cylinders in garbage trucks.
- Purchase a scissor lift to enable mechanics to repair Landfill trailers when necessary. Can be used by Public Works and Streets Dept. at Public Works Facility
- Reduce the amount of work that is outsourced by 15%

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES None

PERFORMANCE INDICATORS	ACTUAL FY 12-13	PROJECTED FY 13-14	PROPOSED FY 14-15
EFFECTIVENESS			
Work Orders processed	3,629	3,928	3,850
Vehicles/equipment in fleet	506	498	498
EFFICIENCY Cost per work order	(\$18)	(\$22)	(\$7)
OUTPUT Work Orders completed	3,829	3,928	3,850

AUTHORIZED PERSONNEL

	<u> </u>	FY 13-14	FY 14-15	APPROVED
Fleet Service Manager		_ 1	1	\$47,616
Shop Foreman		1	1	33,132
Mechanic		3	3	85,349
Overtime				6,591
Fringe Benefits				51,149
Split Wages (25%)				(11,904)
	Total	5	5	\$211,933



CITY OF HARLINGEN INTERNAL SERVICE FUND VEHICLE AND EQUIPMENT REPLACEMENT LIST

NUMBER	ITEM DESCRIPTION	DEPARTMENT	COST
Vehicle Re	eplacement List		
14	11 Police Cruisers, 2 F25	0 Police Department	323,588
	Trucks & 1 Chevy Tahoe		
1	F-150 Pick-Up	Sanitation	13,831
2	2 Wheel Loaders	Brush and Debris	135,666
1	Hydraulic Loader	Brush and Debris	118,873
1	Fire Truck	Fire	316,000
1	Backhoe	Street Maintenance	74,878
		Total Vehicle Replacement	\$982,836
<u>Equipmen</u>	t Replacement List		
25	Golf Carts	Golf Department	58,000
842	Garbage Containers	Sanitation	200,000
	Te	otal Equipment Replacement	\$258,000
TOTAL VE	HICLE AND EQUIPMENT	REPLACEMENT FY14-15	\$1,240,836

HEALTH INSURANCE FUND

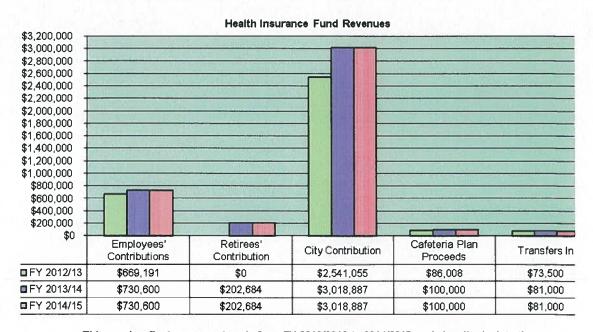
CITY OF HARLINGEN

HEALTH INSURANCE FUND

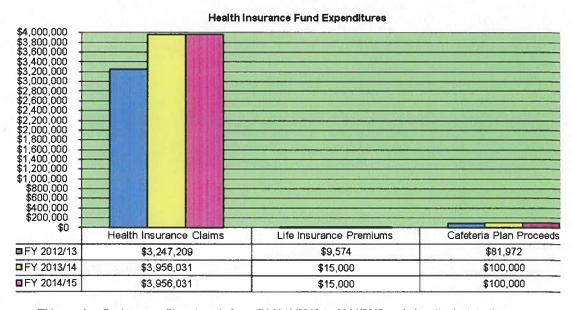
DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
TexPool Investment	\$1	\$0	\$0	\$0
NOW Interest	367	200	200	200
Investments	368	200	200	200
Current Employees' Contribution	669,191	730,600	730,600	730,600
Retirees' Contribution	0	202,684	202,684	202,684
City's Contributions	2,541,055	3,018,887	3,018,887	3,018,887
Former Employees' Contribution	0	3,445	3,445	3,445
Cafeteria Plan Proceeds	86,008	100,000	100,000	100,000
City's Contributions - Life	14,397	0	0	0
Insurance Recovery - Other	162,950	0	0	0
Insurance	3,473,601	4,055,616	4,055,616	4,055,616
Transfer from General Fund	73,500	81,000	81,000	81,000
Transfer	73,500	81,000	81,000	81,000
TOTAL REVENUES	\$3,547,469	\$4,136,816	\$4,136,816	\$4,136,816
EXPENDITURES:				
Health Insurance Claims	3,247,209	3,956,031	3,956,031	3,956,031
Life Insurance Premiums	9,574	15,000	15,000	15,000
Health Insurance Reimb/Refunds	266	0	0	0
Cafeteria Plan Expenses	81,972	100,000	100,000	100,000
Miscellaneous	0	0	0	1,000
TOTAL EXPENDITURES	\$3,339,021	\$4,071,031	\$4,071,031	\$4,072,031
5 0 (1)				
Excess Revenues Over/(Under) Expenditures	208,448	65,785	65,785	64,785
Fund Balance Beginning of Year	280,202	488,650	488,650	554,435
END OF YEAR FUND BALANCE	\$488,650	\$554,435	\$554,435	\$619,220

HEALTH INSURANCE FUND

The Health Insurance Fund is used to accumulate all payments from the various departments for medical/health insurance premiums, payment from retirees for health insurance premiums, and cafeteria plan deductions from employees' paychecks for payment to the insurance company and plan administrator. In order to reduce the portion the City contributes to employee's health insurance coverage, the City Commission approved that employees with dependent coverage will pay 50% of the cost and the City will pay the remaining 50%. There are two tiers available to employees with a low plan and high plan available. The City pays the entire portion for the employee who opts for the low plan and the employee who opts for the high plan pays the difference.



This graph reflects revenue trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.



This graph reflects expenditure trends from FY 2012/2013 to 2014/2015 and visually depicts the changes.

FIDUCIARY FUNDS

Fiduciary Funds are established for the purpose of accounting for money and property held by the City as trustee or agent for individuals, private organizations, and other governmental units. The Fiduciary Fund of the City of Harlingen is composed of a Pension Trust Fund:

PENSION TRUST FUND

The Fireman's Relief and Retirement Fund has been established to account for the Fireman's relief and retirement monies. The Fund is administered by the City and is operated as a part of the State Fireman's Relief and Retirement Fund.

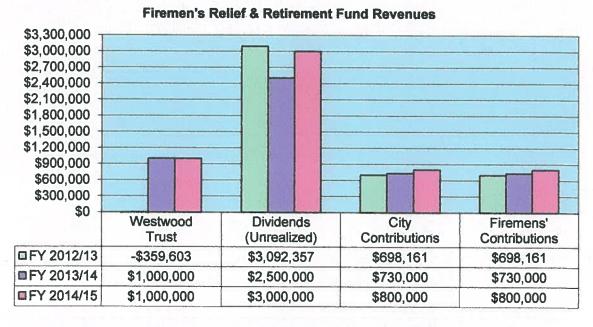
FIREMEN'S RELIEF AND RETIREMENT FUND

CITY OF HARLINGEN FIREMEN'S RELIEF AND RETIREMENT FUND

DESCRIPTION	ACTUAL FY 12-13	BUDGET FY 13-14	ESTIMATED FY 13-14	APPROVED FY 14-15
REVENUES:				
Westwood Trust	(\$359,603)	\$1,000,000	\$1,000,000	\$1,000,000
NOW Interest	76	150	150	100
Dividends	279,919	300,000	300,000	150,000
Dividends (Unrealized)	3,092,357	2,500,000	2,500,000	3,000,000
City Contributions	698,161	730,000	730,000	800,000
Firemens' Contributions	698,161	730,000	730,000	800,000
Military Buyback City	1,440	1,500	1,500	1,500
Military Buyback Employee	720	800	800	800
TOTAL REVENUES	\$4,411,231	\$5,262,450	\$5,262,450	\$5,752,400
EXPENDITURES:				
Retirement Benefits Paid	\$1,339,865	\$1,500,000	\$1,500,000	\$1,800,000
Withdrawals from Pension	247,530	600,000	600,000	500,000
Professional Services	160,495	175,000	175,000	200,000
Audit Fees	5,000	5,000	5,000	5,000
Advertising	0	500	500	500
Dues & Memberships	207	250	250	200
Travel & Training	8,307	12,000	12,000	10,000
Insurance Premiums	6,800	7,000	7,000	8,000
Maintenance Software	4,962	5,200	5,200	5,500
Miscellaneous	1,059	500	500	500
TOTAL EXPENDITURES	\$1,774,225	\$2,305,450	\$2,305,450	\$2,529,700
Excess Revenues Over/(Under)				
Expenditures	2,637,006	2,957,000	2,957,000	3,222,700
Fund Balance Beginning of Year	24,303,327	26,940,333	26,940,333	29,897,333
END OF YEAR FUND BALANCE	\$26,940,333	\$29,897,333	\$29,897,333	\$33,120,033

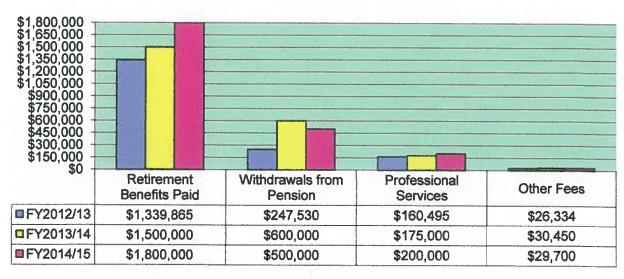
FIREMEN'S RELIEF & RETIREMENT FUND

The Firemen's Relief and Retirement Fund provides service retirement, death, disability, and withdrawal benefits for firefighters employed by the City of Harlingen Fire Department. Under this plan Harlingen firefighters are required to contribute 12.0% of their pay to the fund. The City of Harlingen is required to make contributions, which will equal 12.0% of their pay. The Texas Local Firefighters Retirement Act (TELFRA) authorizes the benefit and contributions provisions of this plan. The Board of Trustees of the Firemen's Relief and Retirement Fund for the City of Harlingen is the administrator of this single-employer defined benefit pension plan.



This graph reflects revenue trends from FY 2012/13 to 2014/15 and visually depicts the changes.

Firemen's Relief & Retirement Fund Expenditures



This graph reflects expenditure trends from FY 2012/13 to 2014/15 and visually depicts the changes.

City of Harlingen, Texas

Perfect Place for Business

Harlingen, TX, nestled near the U.S.-Mexico border in the Rio Grande Valley, has been enjoying steady growth over the years, as more and more businesses realize the benefits of doing business near Mexico. Maquiladoras and many other cost-saving factors in South Texas make Harlingen, located at the Crossroads of the Rio Grande Valley, a city poised for an economic boom. Harlingen and the State of Texas also have gained much recognition for treating their businesses right. Among the awards and recognition are:

- Harlingen had the third lowest cost of living in the U.S. during 2011 and 2012

 According to the ACCRA Cost of Living Index, Harlingen's cost of living ranked lowest for two straight years in a row, below the national average. (survey compiled by Council for Community and Economic Research released in every quarter)
- The Southern Economic Development Council recognized Harlingen Economic Development Corporation at the 2011 Annual Conference.
 For an award of merit regarding annual reports in the Large Division. (SEDC 2011 Annual Conference)

Enterprise Zone – Texas Business Incentives

The City of Harlingen, pursuant to the Texas Enterprise Zone Act, has a designated Enterprise zone, which may provide the following incentives:

- For areas of the Enterprise zone which are outside the city limits, non-annexation agreements for up to seven years are available whereby the city ensures that the company site will not be annexed into City thus precluding any personal or real property taxes from being levied for that period. Payments in lieu of taxes may be made for City services such as fire and police protection, etc.
- Company may be nominated by City for designation of an Enterprise Zone project which provides a rebate of state sales tax relative to sales tax paid and jobs created. Detailed information should be requested for nomination eligibility.
- All applications for state and federal funds on behalf of company will be prioritized and expedited by City.
- Streamlined Zoning and Permitting are provided within City Limits.
- Ombudsman service to streamline compliance with City and County requirements will be provided.
- Low interest financing may be made available through the Community Development Industrial Loan Program.
- Promotion will be provided for businesses in the Zone by the Harlingen Area Chamber of Commerce.
- For areas of the Enterprise Zone which are outside the city limits, in-city sewer and water rates may be negotiated.

- Tax Abatement: Cameron County
 - Abatement of real property taxes is available for qualified enterprise zone businesses (5 year designation) in Cameron County for areas within the zone outside city limits.
 - o To qualify for tax abatement. A business, whether a sole proprietor, a partnership or a corporation, must meet the criteria as established by Cameron County.

Freeport Exemption

In 1989, Texas voters approved a constitutional amendment giving local taxing jurisdictions the option to exercise or not exercise their authority to tax specific personal property known as Freeport goods.

The Freeport exemption exempts certain types of tangible personal property (i.e., inventory) from ad valorem (property) taxation provided the property is:

- Acquired in or imported into Texas to be forwarded out of state
- Detained in Texas for assembling, storing, manufacturing, processing, or fabricating purposes by the person who acquired or imported it; and
- Transported out of state within 175 days after the date the person acquired or imported it into Texas.

Because oil, natural gas, and other petroleum products are not considered Freeport goods, they are not eligible for the exemption and therefore remain taxable. Even when goods are sold to an in-state purchaser rather than shipped out of the state, they may qualify for the Freeport exemption; however, the property must qualify under the above requirements as Freeport property and must be transported out of the state within 175 days after it was first acquired in or imported into the state.

The City of Harlingen and Cameron County participate in Freeport exemptions. The Freeport exempts inventory and materials-in-process manufactured locally and shipped out of Texas within 175 days, from being taxed.

Downtown Incentive Programs

To help property owners and businesses improve the overall image and enhance economic vitality in Harlingen's Downtown, matching grants are available in the following areas:

• Signage:

50/50 matching basis. Maximum amount is \$2,500. Plastic-face signs, vinyl lettering, plastic lettering, and neon signs are encouraged. All proposed signs must comply with the City of Harlingen's sign ordinance.

Storefront/Exterior

\$150 per front footage, on a 50/50 matching basis. Maximum amount is \$6,000. Improvements such as awnings, sidewalk repairs, painting, murals, installation of new doors and windows and other improvements. Roof repairs and replacement of broken glass in windows or doors are not eligible improvements.

• Fire Safety:

\$300 per front footage on a 50/50 matching basis. Maximum amount is \$15,000. Fire separation improvements in multistory buildings and/or improvements to enhance building egress to meet fire codes. Any funding proposals for fire safety improvements will be considered only after they have been approved by the City building department.

• Security Enhancement:

50/50 matching basis. Maximum amount is \$2,000. Minimum requirements are:

- Surveillance system must have a DVR capable of internal storage of at least one week of images at 30fps/ICIF.
- System must provide adequate coverage of the exterior of the business, including street and alley views.
- Outdoor cameras (weather and vandal-resistant) to provide day/night operation with illumination of at least 40°. Applicants must submit a diagram of proposed camera placement with their application, and must sign an agreement stipulating that all equipment purchased with a security enhancement grant is to be considered a leasehold improvement & must remain with the property henceforth.
- o Grant recipients must post signs indicating "surveillance in use."

Dedicated to Economic Growth

The Harlingen Economic Development Corporation (HEDC) has played a major role in the growth and development of the community.

The primary purpose of the HEDC is to assist in the creation of new job opportunities and the attraction of new investment to Harlingen. Over the years, HEDC has assisted major local employers such as Dish Network, Valley Baptist Medical Center, Advanced Call Center Technologies, United Launch Alliance, Penske Logistics, Valley International Cold Storage, Aloe Laboratories, Penn Aluminum, ITD Precision, West Corporation and many others in locating or expanding operations here.

A secondary purpose of HEDC is to assist commercial developers planning large-scale projects in Harlingen. Recent examples include providing infrastructure assistance for Harlingen Corners, a \$39 million, 30-acre retail development featuring Kohl's and Logan's Roadhouse and Harrison Crossing, an \$8.5 million retail development that is home to Walgreen's, T-Mobile and Starbucks.

Demographics Reflect Life Along U.S.-Mexico Border

As of the 2010 U.S. Census, there were 64,869 people, 21,140 households and 15,747 families residing in Harlingen, Texas, with a population density of 1,629.10 people per square mile. The racial makeup of the city was 87.3% White, 1% Black or African American, .5% Native American, 1.3% Asian, 8% from other races, and 1.9% from two or more races. 79.5% of the population was Hispanic or Latino of any race; most are of Mexican descent, but there are also few numbers of Central and South Americans, Puerto Ricans, Cubans and others.

The median income for a household in the city was \$35,267, and the median income for a family was \$39,609. Males had a median income of \$36,933 versus \$29,326 for females. The per capita income for the city was \$17,462. About 24.8% of families were below the poverty line, including 36.3% of those under age 18 and 19.5% of those ages 65 or over.

As in other Rio Grande Valley cities, a large part of Harlingen's transient population and a significant contributor to its economy consists of "Winter Texans." Winter Texans are generally retirees from the northern Midwestern states and Canada who come to escape the northern winter weather between November and March. Because of the mild winters, the Harlingen area plays host to thousands of Winter Texans who have made Harlingen their "home away from home".

Ready to Serve

Harlingen, Texas has a growing skilled labor force. The agriculture industry used to be the dominant industry, but Harlingen has diversified. Agriculture still serves an important part in the Harlingen economy, but one of the fastest growing industries in Harlingen is the health care industry. Valley Baptist Health System employs 1,930 in Harlingen, and the Regional Academic Health Center has brought more emphasis on the medical industry in South Texas. South Texas has a strong emphasis on higher education. Texas State Technical College in Harlingen and other major universities in South Texas provide a steady supply of skilled labor. The region has over 85,000 students enrolled in higher educational institutions from Laredo to Brownsville.

Major Employers

Company	Number of Employees
Valley Baptist Medical Center	3,234
Harlingen CISD	1,684
Vicki Roy Home Health	975
Dish Network	840
Advanced Call Center Technologies	s 740
City of Harlingen	620
HEB (3) Harlingen Locations	607
Bee First Primary Home Care	600
Cardone Industries	600
Texas State Technical College	572
Rio Grande State Center	570
Harlingen Medical Center	559
United HealthCare Services, Inc.	412
Time Warner Cable	381
Wal-Mart Superstore	371
Su Clinica Familiar	245
Bass Pro Shops	210

Source: Harlingen EDC

Accrual Basis Accounting: An accounting method that recognizes revenues when they are earned and expenses when they are incurred regardless of the timing of related cash flows.

Ad Valorem Taxes: Tax on property imposed at a rate percent and based on the value commonly referred to, as property taxes are the charges levied on all real, and certain personal property according to the property's assessed valuation and the tax rate, in compliance with the State Property Tax Code.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. (Note: the Cameron County Appraisal District establishes Property values).

Authorized Personnel: Personnel slots, which are authorized in the adopted budget to be filled during the year.

Bond: A written promise to pay a sum of money on a specific date at a specific interest rate. The interest payments and repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects, such as buildings, streets, and bridges.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period (a fiscal year) and the proposed means of financing them. Prepared for adoption and approved by the City Commission.

Budgetary Integration: To record the operating budget in the general ledger system using budgetary accounts. Managers can access this system to monitor and control revenues and expenditures during the year.

Budget Message: A general discussion of the proposed budget as presented in writing by the City Manager to the City Commission.

Capital Outlay: Expenditures which result in the acquisition of an addition to fixed assets, such as equipment, remodeling, minor building improvements and vehicles, that are funded from the operating budget benefiting current and future fiscal years.

City Manager: The individual selected by the City Commission who is responsible for the administration of the affairs of the City.

Coding: A system of numbering used to designate funds, departments, divisions, etc., in such a manner that the number quickly reveals required information.

Conservatism: Restraint from overstating Net Income and Net Assets.

Contracted Services: Payment for goods or services rendered and furnished to a government based on a contract(s) used in operation benefiting the current fiscal year.

Community Oriented Police Service: COPS is a federally funded program through the Department of Justice, which provides for money for police officer salary and benefit costs. The program covers salaries and benefits over a three (3) year period, after which time the grant funding is eliminated.

Current Taxes: Taxes levied and becoming due with in one year from October 1 to September 30.

Debt Service Fund: The Debt Service Fund, also know as the interest and sinking fund, was established to account for funds needed to make principal and interest payments on outstanding bonds when due.

Delinquent Taxes: Taxes remaining unpaid on and after the due date on which a penalty for nonpayment is attached.

Department: A major administrative division of the City, which indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The portion of the cost of a fixed asset, which is charged as an expense during the fiscal year. In accounting for depreciation the cost of a fixed asset, less any salvage value, is prorated over the estimated life of such an asset, and each period is charged with a portion of such cost. Through this process the entire cost of the asset is ultimately charged off as an expense.

Efficiency Measure: The ration of inputs to outputs. For example: cost per inspection.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business, where the intent is that the cost of providing goods or services to the general public on a continual basis are financed or recovered primarily through user charges.

Expenditure: A decrease in the net financial resources of the City for goods and services that are rendered.

Expense: Charges that are incurred (whether paid immediately or unpaid) for operation, maintenance, interest and other charges.

Fiduciary Funds: Funds used to report assets held in a trustee or agency capacity for others and which cannot be used to support the Government's own programs. The Fiduciary Fund category includes pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fiscal Year: The time period designated by the City indicating the start and ending period for recording financial transactions. The City of Harlingen has specified October 1 to September 30 as its fiscal year.

Fixed Assets: An asset of a long-term nature, which is intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment.

Franchise: A special privilege granted by a government permitting the continued use of public property, such as City streets, improvements other than buildings, machinery, and equipment.

Fund: A fiscal and accounting entity with a self balancing set of accounts, recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The excess of fund assets over liabilities. Accumulated balances are the result of continual excess of revenues over expenditures/expenses. A negative fund balance is a deficit balance.

General Obligation Bonds: Bonds for the payment of which the full faith and credit of the issuing government are pledged.

General Fund: The largest fund within the City. The General Fund accounts for most of the financial resources of the government. General Fund Revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes most of the basic operating services, such as fire and police protection, finance, parks and recreation, library, and general administration.

Goal: The end toward which effort is directed within the parameters of the resources that is available.

Governmental Funds: Four fund types used to account for a government's business type activities. These are the General Fund, the Special Revenue Fund, the Debt Service Fund, and the Capital Projects Fund.

Internal Controls: Policies and procedures designed to protect assets, check the accuracy and reliability of accounting methods, promote operational efficiency, and encourage adherence to prescribed managerial policies.

Internal Service Funds: Internal service funds were established to finance and account for services, materials and supplies furnished to the various departments of the City and, on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

Material/Supplies: Purchase of expandable goods to be used in operation classified as a current operating expenditure benefiting the current fiscal period.

Modified Accrual: The basis of accounting which states that the Revenues are recognized in the accounting period in which they become available and measurable and Expenditures are recognized in the accounting period in which the fund liability is incurred, except for interest which has not matured on long-term debt and similar accrued obligations.

Net Income: Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

Objective: A method of approach that eliminates the subjective by limiting choices to fixed alternatives that require a minimum of interpretation.

Ordinance: A legislative mandate issued by the governing body of a municipality. If the ordinance does not conflict with any higher form of law (State or Federal) it is legally binding within the boundaries of the municipality to which it applies.

Operating Transfers: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Other Financing Source: An increase in current financial resources that is reported separately form revenues to avoid distorting revenue trends. The use of the 'other financing sources' category is limited to items so classified by GAAP.

Other Financing Use: A decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of the 'other financing uses' category is limited to items so classified by GAAP.

Pay Classification Scale: The division of a payroll into incremental salary ranges and steps. Classifications include non-civil service and civil service.

Pension Trust Fund: A fiduciary fund type, which reports contributions held in trust for members or beneficiaries of an approved pension plan.

Personnel Services: Payment of payroll expenses including salaries, wages, and related employee benefits that are provided.

Projected Revenues: The amount of project revenues to be collected, which are necessary to fund expenditures based on prior history and analysis of charges and fees that are assessed.

Reimbursement: Repayments of amount remitted on behalf of another party. Interfund transactions, which constitute reimbursements of a fund for expenditures initially made from it, which are properly applicable to another fund.

Retained Earnings: An equal account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue: An increase in assets due to the performance of a service or the sale of goods. In the General Fund revenues are recognized when earned, measurable, and reasonably assured to be received within sixty days.

Revenue Bonds: Bonds that the principal and interest are paid exclusively from the earnings of an Enterprise Fund.

Risk Management: An organized attempt to protect a government's assets against accidental loss in the most economical method.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

Tap Fee: A fee charged to connect to or extend an existing utility system. Also referred to as system development fees.

Tax Levy: The total amount of tax is stated in terms of a unit of the tax base. The assessor applies the rate to taxable value to compute a tax due on each property.

Tax Rate: The amount of tax that is stated in terms of units of the tax base. The assessor applies the rate to taxable value to compute a tax due on each property.

Tax Rate Limit: The maximum rate at which a government may levy a tax. A maximum tax rate permitted by the Constitution of the State of Texas and City Charter is \$2.50 per \$100

Timeliness: The principle that financial statements must be issued soon enough after the reported events to affect decisions.

Traditional Budget: The budget of a government wherein expenditures are based entirely or primarily on objects of expenditures.

Understandability: The principle that information in financial reports should be expressed as simply as possible.

Unqualified opinion: An opinion by an independent auditor stating that, without reservation, the financial statements have been fairly presented.

Unrealized Revenues: The difference between estimated revenues and actual revenues.

Working Capital: Current Assets less Current Liabilities.

ACCRA: American Chamber of Commerce Research Association

AD&D: Accidental Dead & Dismemberment

ADA: American Disabilities Act

AFIS: Automated Fingerprint Imaging System

AIP: Airport Improvement Program

ARC: Annual Required Contribution

ARRF: Aircraft Rescue Fire Fighting

ATV: All Terrain Vehicles

BPS: Bass Pro Shop

BVP: Bullet Vest Partnerships

CAD: Computer Aided Dispatch

CALEA: Commission on Accreditation for Law Enforcement Agencies

CCDAO: Cameron County District Attorney's Office

CD: Community Development

CDBG: Community Development Block Grant Fund

CEU: Continuing Education Units

CHDO: Community Housing Development Organization

CIB: Community Improvement Board

CIP: Capital Improvement Project

COLA: Cost of Living Adjustment

CO: Certificate of Obligation

COBRA: Consolidated Omnibus Budget Reconciliation Act of 1985

CODEM: Matamoros Economic Development Committee

COPS: Community Oriented Policing Services

CPA: Certified Public Accountant

CT: Census Tract

CVB: Convention and Visitors Bureau

DDACTS: Data – Driven Approaches to Crime and Traffic Safety

DEA: Drug Enforcement Agency

DPS: Department of Public Safety

DVR: Digital Video Recorder

DWI: Driving While Intoxicated

ECA: Emergency Care Attendant

ED: Economic Development

EDC: Economic Development Corporation

EMS: Emergency Management Services

EMS: Emergency Medical Technician

EPA: Environment Protection Agency

ETJ: Extra-Territorial Jurisdiction

EUDL: Enforcing Underage Drinking Laws

FAA: Federal Aviation Administration

FBI: Federal Bureau of Investigations

FEMA: Federal Emergency Management Agency

FMLA: Family Medical Leave Act of 1993

FPO: Fire Prevention Officer

GAAP: Generally Accepted Accounting Principles

GASB: Governmental Accounting Standards Board

GFOA: Government Finance Officers Association

GIS: Geographical Information Systems

GO: General Obligation

HCDC: Harlingen Community Development Corporation

HCIB: Harlingen Community Improvement Board

HCISD: Harlingen Consolidated Independent School District

HCVB: Harlingen Convention & Visitors Bureau

HEB: Howard E. Butt

HEDC: Harlingen Economic Development Corporation

HIFI: Harlingen Industrial Foundations, Incorporated

HPD: Harlingen Police Department

HR: Human Resources

HSBMPO: Harlingen-San Benito Metropolitan Planning Organization

HUD: Housing and Urban Development

HVAC: Heating Versus Air Conditioning

HWWS: Harlingen Waste Water System

ICAC: Internet Crimes Against Children

IFA: Inspection Frequency Assessment

ISO: Insurance Services Office

JAG: Justice Assistance Grant

LEOSE: Law Enforcement Officer Standards and Education

LETPP: Law Enforcement Terrorism Prevention Program

MIS: Management Information Systems

MMA: Marine Military Academy

MPO: Metropolitan Planning Organization

MTP: Metropolitan Transportation Program

NAFTA: North American Free Trade Agreement

NOW: Negotiable Order of Withdrawal

NSP: Neighborhood Stabilization Program

OPEB: Other Post Employment Benefits

PILOT: Payment In Lieu Of Taxes

QTA: Quick Turn Around Facility

RAHC: Regional Academic Health Center

RCIC: Regional Center for Innovation & Commercialization

RGV: Rio Grande Valley

RMS: Records Management Systems

ROW: Right of Way

RR: Rail Road

RV: Recreational Vehicle

SAC: Strategic Analysis of Crime

SEDC: Southern Economic Development Council

SHSP: State Homeland Security Program

SRO: School Resource Officers

STEP/IDM: Selective Traffic Enforcement Program/Impaired Driving Mobilization

SUP: Specific Use Permit

SWAT: Special Weapons and Tactics

SWP3: Storm Water Pollution Prevention Program

TABC: Texas Alcoholic Beverage Commission

TAC: Technical Advisory Committee

TACVB: Texas Association of Convention & Visitors Bureaus

TAMUK: Texas A&M University Kingsville

TANIP: Target Area Neighborhood Investment Program

TCEQ: Texas Commission on Environmental Quality

TCVC: Texas Crime Victim Compensation

TDHCA: Texas Department of Housing and Community Affairs

TDRA: Texas Department of Rural Affairs

TEAMS: Travel Events and Management in Sports

TELFRA: Texas Local Firefighters Retirement Act

TFER: Texas Food Establishment Rules

TIF: Tax Increment Financing Reinvestment Zone

TIP: Transportation Improvement Program

TML-IRP: Texas Municipal League Intergovernmental Risk Pool

TMRS: Texas Municipal Retirement System

TPC: Transportation Policy Committee

TPT: Temporary Part Time

TSTC: Texas State Technical College

TRU: Targeted Response Unit

TTIA: Texas Travel Industry Association

TXDOT: Texas Department of Transportation

UHP: Universal Hiring Program

ULV: Ultra Low Volume

UPS: Universal Power Supply

UPWP: Unified Planning Work Program

USDOT: United States Department of Transportation

VA: Department of Veterans Affairs

VIA: Valley International Airport

VIDA: Valley Initiative for Development & Advancement

WTP: Water Treatment Plant

WWTP: Wastewater Treatment Plant