

Department/Division Administration Community Development Building, Code, Health	Address 35 Main Street	Phone # 485-8472 268-0279 485-4117	<u>Office Hours</u> M, T, TH, 8:00 am – 4:30 pm W – 8:00 am – 6:30 pm Fri – 8:00 am– Noon
Assessing	35 Main Street	268-0003	M, T, TH, 8:00 am – 4:30 pm W – 8:00 am – 6:30 pm Fri – 8:00 am – Noon
Emergency Management	15 Legends Drive	623-7272	
Family Services	35 Main Street	485-8769	M, T, TH 9:00 am – 4:00 pm Wednesdays & Fridays - Closed
Finance	35 Main Street	485-2017	M, T, TH, 8:00 am – 4:30 pm W – 8:00 am – 6:30 pm Fri – 8:00 am – Noon
Fire (Emergency – 911)	15 Legends Dr. 10 Riverside St.	623-7272 485-9852	M-F 7:00 am – 5:00 pm
Library 31 Mou	unt Saint Mary's Way	485-6092	M-W 9:00 am – 8:00 pm Thursday 11:00 am – 8:00 pm Fri & Sat 9:00 am – 5:00 pm Sunday – Closed
Police (Emergency – 911)	15 Legends Dr.	624-1560	M-F 8:00 am – 4:30 pm
Public Works -Highway -Parks & Recreation -Recycling & Transfer	210 West River Rd.	668-8019 669-5198	M-F 7:00 am – 3:30 pm M-F 7:00 am – 3:30 pm
			Saturday 8:00 am – 1:00 pm
Sewer	1 Egawes Dr.	485-4112	M-F 8:00 am – 4:00 pm
Tax Collector	35 Main Street	485-9534	M, T, TH, 8:00 am – 4:30 pm W – 8:00 am – 6:30 pm Fri – 8:00 am – Noon
Town Clerk	35 Main Street	419-4004	T & TH 10:00am - 2:00pm W- 4:30pm – 6:30pm
Central Water Precinct	32 Industrial Park	624-0608	M-Thurs 8:30 am – 4:00 pm Friday 8:30 am – 2:00 pm
Superintendent's Office Cawley Middle School Hooksett Memorial School Underhill School	90 Farmer Road 89 Whitehall Road 5 Memorial Drive 2 Sherwood Drive	622-3731 518-5047 485-9890 623-7233	M-F 8:00 am – 4:00 pm M-F 7:40 am – 2:30 pm M-F 9:00 am – 3:25 pm M-F 9:00 am – 3:20 pm
Village Water Precinct	7 Riverside St.	485-3392	M-F 8:00 am – 4:00 pm
Hooksett District Court	101 Merrimack St.	1-855-212-1234	M-F 8:00 am – 4:00 pm



Municipal, School, and Community Offices

ANNUAL REPORT OF THE TOWN COUNCIL, DEPARTMENTS, BOARDS, COMMITTEES, AND COMMISSIONS OF THE TOWN OF



FISCAL YEAR ENDING JUNE 30, 2023

POPULATION: 15,127 TAXABLE VALUATION: \$2,080,539,306 AREA: 36.3 square miles TAX RATE: 24.05 STATE EDUCATION: 1.39 COUNTY: 2.62 SCHOOL DISTRICT: 13.14 TOWN: 6.90

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Town Departments' Office Hours	Inside Back Cover

LIONS CLUB 2023 HOOKSETT CITIZENS OF THE YEAR



SALLY AND WAYNE GEHRIS

For over 5 decades, Sally and Wayne have been actively involved in Hooksett civic affairs, giving their time and energy to help others. No matter where there has been a need, they have been there.

Sally was instrumental in starting the Hooksett Community Food Pantry in 2007. She has served as the Chairman or Assistant Chairman of the pantry since its inception. She served as President or Treasurer of the Hooksett Woman's Club for many years. She held many positions in the Village School's PTA and Memorial School's PTO from 1978-1993. She was the New Hampshire PTA Member of the Year in 1980. Sally was a Rebekah for many years and did volunteer work through this organization. She also was a Brownie and Girl Scout leader for many years and held the position of Cookie Sales Chairman one year. Sally also holds membership in the American Legion Auxiliary. She as in active in the West HS Booster Club from 1987-1991.

Wayne was a member of the Hooksett Youth Athletic Association and coached Little League baseball. He was also a leader in creating the local post of the VFW and has been a long-time member. He is also a member of the American Legion Post 37. Wayne has been an active member of the Hooksett Lions Club for 37 years. He has held many positions, including president several times. He has held leadership roles, including president, secretary, and treasurer. He participates in a leadership role in every club function and project, including the Annual Model Train Show and eye screenings. He is a Lions progressive Melvin Jones Fellow. Wayne is active in the Lions Adopt-A-Highway Program with the DOT. Wayne served as Treasurer in Cub Scout Pack 292. Wayne has also served as a Hooksett Trustee of the Trust Funds. He also worked as a volunteer at many PTA and PTO functions.

Sally and Wayne have rung bells for the Salvation Army, worked at Hooksett Old Home Day, and counted many votes at Town elections. They were past members of the Hooksett Grange. They have both held many positions at the Hooksett Congregational Church, including Sunday School teachers and Youth Group leaders. They were both members of the UNH Parents Association from 1991-1995.

They moved to Hooksett in 1972, and it is not possible to list the many contributions that they have made throughout the 50 plus years that they have worked for the betterment of the community.



The Town of Hooksett 2022-2023 Annual Town Report is dedicated to all those who have served their community.

Town Warrant

To the inhabitants of the Town of Hooksett, New Hampshire, in the county of Merrimack in said state, qualified to vote in Town affairs.

You are hereby notified to meet at **David R. Cawley Middle School on Saturday, February 4, 2023 at 9:00 am** for the first session of the Town Meeting to discuss and amend, as required, warrant articles 4 through 25.

The final ballot vote for all warrant articles will take place at **David R. Cawley Middle School** on **Tuesday, March 14, 2023.** The polls will be open from 6 am until 7 pm.

Article 1:

To choose all necessary Town officers for the year ensuing.

Article 2:

Shall the municipality approve the Hooksett Town Charter amendment summarized below?

Section 3.6, paragraph F: The Council may adopt, amend, or repeal zoning ordinances, historic district ordinances, or building codes after the Planning Board holds at least one public hearing in accordance with RSA 675:7. The hearing must occur within [30 days] of the introduction of a proposed change, and conclude with a vote by the Planning Board on a recommendation. Twenty-five or more voters may petition for an amendment to a zoning ordinance, historic district ordinance, or a building code in accordance with the procedures outlined under RSA 675:4.

The purpose of this amendment is to provide more opportunities to implement zoning amendments recommended by the master plan. The public would have more opportunities to be involved with the amendment process.

Article 3:

Shall the municipality approve the Hooksett Town Charter amendment summarized below?

Section 11.2, Zoning Board of Adjustments: There shall be a Zoning Board of Adjustment appointed by the Council, consisting of five (5) members each serving a three (3) year term and five (5) alternates each serving a three (3) year term. Such terms shall be staggered. The Council shall fill any vacancy for the period of the unexpired term. The Zoning Board of Adjustment shall have all the powers granted to such boards under state law.

The purpose of this amendment is to follow RSA 673:6, I (a) which allows for the local legislative body to appoint not more than 5 alternate members to the Zoning Board of Adjustment.

Article 4: Operating Budget

Shall the town raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amounts set forth on the budget posted with the warrant, for the purposes set forth therein, and other appropriations voted separately totaling

\$23,226,371.00? Should this article be defeated, the operating budget shall be \$22,659,634.00, which is the same as last year, with certain adjustments required by previous action of the Town meeting, or by law or the Town Council may hold one special meeting, to take up the issue of a revised operating budget only. Estimated tax rate impact \$6.61. Recommended by Town Council (4 Yes - 3 No); Recommended by Budget Committee (8 Yes - 0 No).

Article 5: Fire Union Contract

To see if the town will vote to approve the cost items included in the collective bargaining agreement reached between the Hooksett Town Council and the Hooksett Permanent Firefighters Association Local 3264, IAFF which calls for the following increases in salaries and benefits at the current staffing level:

Fiscal YearSalariesBenefitsEstimated Increase2023-24\$121,571.00\$40,342.00\$161,913.00

and further to raise and appropriate **\$161,913.00** for the current fiscal year; of this amount \$11,366.00 is authorized to be withdrawn from the Ambulance Revenue Fund, and the balance of \$150,547.00 to be raised from general taxation. Such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels. Estimated tax rate impact is \$0.07. Recommended by Town Council (4 Yes – 2 No); Recommended by Budget Committee (8 Yes – 0 No).

Article 6: Non-Monetary

Shall the town, if ARTICLE #5 is defeated, authorize the governing body to call one special meeting, at its option, to address ARTICLE #5 cost items only? (Majority vote)

Article 7: Non-Union Raises

To see if the town will vote to raise and appropriate the sum of **\$120,638.00** for an increase in salaries and benefits for non-union full-time and part-time Town personnel.

Fiscal Year	Salaries	Benefits	Estimated Increase	
2023-24	\$100,838.00	\$19,800.00	\$120,638.00	
Estimated tax rate imp	pact is \$0.06. Record	mmended by T	own Council (6 Yes - 1	No);
Recommended by Budg			· ·	

Article 8: Police Union Contract

To see if the town will vote to approve the cost items included in the collective bargaining agreement reached between the Hooksett Town Council and the Hooksett Police Union Local 46, NEPBA which calls for the following increases in salaries and benefits at the current staffing level:

	<u>Estima</u>	ted increa	ase over	prior year
Fiscal Year	Salaries	Be	nefits	Estimated Increase
2023-24	\$ 66,839.00	\$ 26	,073.00	\$ 92,912.00
2024-25	\$ 59,273.00	\$ 19	,240.00	\$78,513.00
2025-26	\$ 70,019.00	\$ 21	,360.00	\$ 91,379.00

and further to raise and appropriate **\$92,912.00** for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels. Estimated tax

rate impact is \$0.04. Recommended by Town Council (6 Yes – 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Article 9: Non-Monetary

Shall the town, if ARTICLE #8 is defeated, authorize the governing body to call one special meeting, at its option, to address ARTICLE #8 cost items only? (Majority vote)

Article 10: Police Supervisors Union Contract

To see if the town will vote to approve the cost items included in the collective bargaining agreement reached between the Hooksett Town Council and the Hooksett Police Supervisors Union Local 633, Teamsters which calls for the following increases in salaries and benefits at the current staffing level:

Fiscal YearSalariesBenefitsEstimated Increase2023-24\$ 44,978.00\$ 14,508.00\$ 59,486.00

and further to raise and appropriate **\$59,486.00** for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels. Estimated tax rate impact is \$0.03. Recommended by Town Council (6 Yes – 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Article 11: Non-Monetary

Shall the town, if ARTICLE #10 is defeated, authorize the governing body to call one special meeting, at its option, to address ARTICLE #10 cost items only? (Majority vote)

Article 12: Merrimack Riverfront Trail System Phase 4

To see if the town will vote to raise and appropriate the sum of **\$385,000.00** for the purpose of constructing Phase IV of the Merrimack Riverfront Trail with \$35,000.00 to come from Conservation Fund; \$20,000.00 to come from Conservation Land Improvements Capital Reserve Fund, \$80,000.00 from NH Parks and Recreational Trail Program Grant and \$250,000.00 from general taxation. This special warrant article will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the Phase IV of the Merrimack Riverfront Trail is completed or by June 30, 2028, whichever is sooner. Estimated tax rate impact is \$0.12. Recommended by Town Council (9 Yes – 0 No); Recommended by Budget Committee (7 Yes – 1 No).

Article 13: Capital Reserve Funding – Fire Apparatus

To see if the town will vote to raise and appropriate the sum of **\$250,000.00** to be added to the Fire Apparatus Capital Reserve Fund previously established. Estimated tax rate impact is \$0.12. Recommended by Town Council (9 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Article 14: Capital Reserve Funding – Town Building Maintenance

To see if the town will vote to raise and appropriate the sum of 200,000.00 to be added to the Town Building Maintenance Capital Reserve Fund previously established. Estimated tax rate impact is 0.10. Recommended by Town Council (8 Yes - 0 No); Recommended by Budget Committee (7 Yes - 1 No).

Article 15: Capital Reserve Funding – DPW Vehicles

To see if the town will vote to raise and appropriate the sum of **\$200,000.00** to be added to the Public Work's Vehicles Capital Reserve Fund previously established. Estimated tax rate impact is \$0.10. Recommended by Town Council (8 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Article 16: Capital Reserve Funding – GIS Digital Parcel Recompilation

To see if the town will vote to raise and appropriate the sum of \$100,000.00 to be added to the Town Wide Digital Mapping Systems Capital Reserve Fund previously established. Estimated tax rate impact is \$0.05. Recommended by Town Council (5 Yes – 4 No); Recommended by Budget Committee (8 Yes – 0 No).

Article 17: Capital Reserve Funding – Drainage Upgrades

To see if the town will vote to raise and appropriate the sum of \$100,000.00 to be added to the Drainage Upgrades Capital Reserve Fund previously established. Estimated tax rate impact is \$0.05. Recommended by Town Council (6 Yes – 1 No); Recommended by Budget Committee (8 Yes – 0 No).

Article 18: Capital Reserve Funding – Fire

To see if the town will vote to raise and appropriate the sum of **\$77,500.00** to be added to the previously established Capital Reserve Funds and to apportion the sum among several funds listed below:

 Air Packs & Bottles
 \$ 27,500.00

 Fire Rescue Tools & Equipment
 50,000.00

 Total
 \$ 77,500.00

Estimated tax rate impact is \$0.04. Recommended by Town Council (7 Yes – 1 No); Recommended by Budget Committee (8 Yes – 0 No).

Article 19: Police Tasers

To see if the town will vote to raise and appropriate the sum of **\$68,000.00** to be used to purchase police tasers including accessories and training equipment. Estimated tax rate impact is \$0.03. Recommended by Town Council (8 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Article 20: Capital Reserve Funding – Emergency Radio Communications

To see if the town will vote to raise and appropriate the sum of **\$62,500.00** to be added to the Emergency Radio Communications Capital Reserve Fund previously established. Estimated tax rate impact is \$0.03. Recommended by Town Council (8 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Article 21: Capital Reserve Funding – DPW Parks & Recreation Facilities Development

To see if the town will vote to raise and appropriate the sum of **\$50,000.00** to be added to the Parks & Recreation Facilities Development Capital Reserve Fund previously established. Estimated tax rate impact is \$0.02. Recommended by Town Council (8 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Article 22: Capital Reserve Funding – Automated Collection Equipment

To see if the town will vote to raise and appropriate the sum of \$30,000.00 to be added to the Automated Collection Equipment Capital Reserve previously established. Estimated tax rate impact is \$0.01. Recommended by Town Council (7 Yes - 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Article 23: Capital Reserve Funding – Revaluation

To see if the town will vote to raise and appropriate the sum of \$30,000.00 to be added to the Revaluation Capital Reserve Fund previously established. Estimated tax rate impact is \$0.01. Recommended by Town Council (7 Yes - 2 No); Recommended by Budget Committee (8 Yes -0 No).

Article 24: Capital Reserve Funding – Conservation Land Improvements

To see if the Town will vote to raise and appropriate the sum of \$30,000,00 to be added to the Conservation Land Improvements Capital Reserve Fund previously established. Estimated tax rate impact is \$0.01. Recommended by Town Council (8 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Article 25: Police Detail Fund

To see if the town will vote to change the percentage of revenues for Police Special Details for public safety services deposited into the Police Special Detail Revolving Fund from 100% to 80%? Such revenue and expenditures shall be accounted for in the Police Special Detail Revolving Account, already established. (2/3 ballot vote required). Recommended by Town Council (6 Yes - 2 No); Recommended by Budget Committee (8 Yes - 0 No).

Given under our hands and seal. On behalf of the entire Hooksett Town Council:

James A. Sullivan, Chairman

A True Copy of the Warrant – Attest:

amen Sallim

James A. Sullivan, Chairman

Randall Lapierre, Secretary

Randall Lapierre, Sécretary

TOWN OF HOOKSETT - BUDGET SUMMARY	TT - BUDGE	T SUMMAR	Y FY 2023-24	24				Approved by			
								Voters			
									Change in \$	Change in %	
						FY 2023-24	FY 2023-24	FY 2023-24	FY 2022-23	FY 2022-23	
	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23	FY 2023-24	Town	Town	Budget	Budget vs.	Budget vs.	FY 2023-24
	Approved	Actuals	Approved	Actuals	Department's	Administrator's	Council	Committee	Budget Com	Budget Com	Default
Departments	Budget	as of 6/30/22	Budget	as of 6/30/23	Request	Request	Recommended	Recommended	Recommended	Recommended	Budget
Administration	\$ 1,286,317	\$ 1,259,433	\$ 1,551,298	\$ 1,489,322	\$ 1,534,000	\$ 1,534,000	\$ 1,576,792	\$ 1,572,792	\$ 21,494	1.39%	\$ 1,513,205
Assessing	211,654	200,450	221,283	207,576	282,941	252,941	252,948	222,948	1,665	0.75%	223,094
Community Development	499,726	474,920	540,064	476,939	547,338	547,338	547,362	547,362	7,298	1.35%	551,388
Family Services	158,479	128,880	141,972	131,982	164,591	154,591	154,591	164,591	22,619	15.93%	141,972
Finance	262,839	257,289	290,801	279,802	297,474	297,474	296,778	296,778	5,977	2.06%	294,917
Fire-Rescue	4,660,704	4,605,242	4,797,186	4,720,195	4,934,325	4,805,040	4,864,609	4,869,325	72,139	1.50%	4,841,399
Police	5,012,511	5,100,768	5,323,559	5,258,002	5,397,862	5,377,037	5,452,032	5,449,430	125,871	2.36%	5,329,556
Public Works	4,870,927	4,361,695	5,362,204	5,020,995	5,638,460	5,539,765	5,605,486	5,585,486	223,282	4.16%	5,404,309
Tax Collector	288, 192	275,910	326,107	313,631	327,818	323,276	320,647	320,647	(5,460)	-1.67%	331,373
Town Clerk & Elections	27,793	27,597	35,050	33,658	32,265	57,099	57,099	57,099	22,049	62.91%	35,050
Operating Budget	17,279,142	16,692,184	18,589,524	17,932,101	19,157,074	18,888,561	19,128,344	19,086,458	496,934	2.67%	18,666,263
Budget Committee	7,596	5,027	7,949	5,507	8,181	8,181	8,181	8,181	232	2.92%	7,949
Capital Leases	0	0	0	0	0	0	0	0	0	0.00%	0
Cemetery Commission	1,660	780	750	742	1,730	1,730	1,730	1,730	980	130.67%	750
Conservation Commission	1,219	1,219	1,219	1,218	1,095	1,095	1,095	1,095	(124)	-10.17%	1,219
Debt Principal	350,000	319,000	300,000	300,000	295,000	295,000	295,000	295,000	(5,000)	-1.67%	295,000
Debt Interest	94,095	106,311	117,555	117,555	102,383	102,383	102,383	102,383	(15,172)	-12.91%	102,383
Debt TAN Interest	1	0	-	0	-	-	-	-	0	0.00%	-
Library	925,587	926,675	1,058,085	1,058,085	1,093,440		1,080,875	1,080,875	22,790	2.15%	1,058,085
Total Budget	18,659,300	18,051,196	20,075,083	19,415,209	20,658,904	19,296,951	20,617,609	20,575,723	500,640	2.49%	20,131,650
Wastewater	2,383,045	2,235,849	2,527,984	2,527,984	2,657,148			2,647,148	119,164	4.71%	2,527,984
Grand Total	\$ 21,042,345	\$ 20,287,045	\$ 22,603,067	\$ 21,943,193	\$ 23,316,052	\$ 19,296,951	\$ 20,617,609	\$ 23,222,871	\$ 619,804	2.74%	\$ 22,659,634
* Grants, donations and encumbrances have been removed from both the budget and actuals for budgeting purposes.	umbrances have t	seen removed fror	m both the budge	et and actuals fo	r budgeting purpc	ses.					

								FY 2023-24	FY 2023-24	FY 2023-24	
rImage: constraint of constraint			FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23	FY 2023-24	Town	Town	Budget	FY 2023-24
(Approved	Activity	Approved	Activity	Department 's	Administrator's	Council	Committee	Default
Attorner	GL Number	Description	Budget	as of 6/30/22	Budget	as of 6/30/23	Request	Request	Recommended		Budget
Officie Officie Stand	ninistration										
0.00130 0.00000 0.0000000 0.00000000000000000000000000000000000	Administration Office E	thenses									
0.01010111100 ADMM VerTime Engloyeeti 39.23 23.31 21.31.343 23.051 33.051	001-100.4130-110.000	ADMIN Public Officials Council								Ŷ	\$ 14,000
C01:00:130:3000 CMMN by Frither Enployee: 3.331 3.431 3.733 3.731	001-100.4130-111.000	ADMIN Full-Time Employees	249,237	248,215	321,471	311,948	330,681	330,681	330,681	330,681	321,471
OC: 0.0130-3.10000 CMMN Genetime S1 T S2 S3 <	001-100.4130-113.000	ADMIN Part-Time Employees	33,951	34,150	49,854	30, 395	34,226	34,226	34,226	34,226	49,854
0.10100130200000000000000000000000000000	001-100.4130-130.000	ADMIN Overtime	1	162	1	0	1	1	1	1	
00.100013002 MOM (brain linearine) 1302 1203 13033 1303 1303	001-100.4130-210.000	ADMIN Health Insurance	58, 132	57,089	95,739	89,481	95,739	95,739	102,010	102,010	95,739
0.100.0139-D30000 ADMM Urié Dissuity(nis. 3.05 3.013 3.77 3.812 3.915 3.916 4.314	001-100.4130-212.000	ADMIN Dental Insurance	1,812	1,210	1,973	1,916	1,973	1,973	2,394	2,394	1,973
0.01:01:01:03:02:000 MONN Field metric Z.238 Z.238 Z.94/7 Z.238 Z.94/7 Z.936 Z.936 <thz.936< th=""> <thz.936< th=""> <thz.936< th=""></thz.936<></thz.936<></thz.936<>	001-100.4130-214.000	ADMIN Life & Disability Ins	3,076	3,013	3,972	3,812	4,186	4,186	4,186		3,972
0.0.100.130.0000 DOMN lifetificanti 3.0.13 3.4.250 6.1.01 3.4.01<	001-100.4130-220.000	ADMIN FICA Taxes	22,735	22,288	29,477	27,165	28,986	28,986	28,986	28,986	29,477
01:10:10:10:30:0000 OMNN Training & Desc, 0	001-100.4130-230.000	ADMIN NH Retirement	35,043	34,259	45,199	44,647	44,741	44,741	44,741	44,741	45,199
00:1:00:410:540:00 ADMN Fingleyment Testing 0:530 5,573 6,571 6,576 5,966	001-100.4130-290.000	ADMIN Uniforms	0	0	0	0	3,500	3,500	3,500	0	
00:1:00:1:00:1:00:0:0:0:0:0:0:0:0:0:0:0	001-100.4130-294.000	ADMIN Training & Dues	6,538	5,678	6,214	5,812	6,571	6,571	6,571	6,571	6,214
001:100:439-63:0000 ADMM Preferencies 1.500 1.500 2.500	001-100.4130-298.000	ADMIN Employment Testing	10,000	10,229	10,000	7,008	10,000	10,000	10,000		10,000
OD:100.4130-430.00 DMNN Feliphenence 100 116 100 5.240 5.560 5.60	001-100.4130-330.000	ADMIN Professional Services	1,500	0	1,500	0	2,500	2,500	2,500	2,500	1,500
0:0::00:4130-4000 DMMN benilatione 3:00 1.34 3:50 2:50	001-100.4130-430.000	ADMIN Equipment Maintenance	100	16	100	5,240	560	560	560	560	100
00:100:4130:540000 ADMN Retails (Lesses: 4,736 4,756 5,524 5,524 5,345 5,946	001-100.4130-434.000	ADMIN Vehicle Maintenance	3,000	1,246	3,500	393	2,500	2,500	2,500		3,500
00:100:1320:50000 ADMM Interblone 5.580 4,600 5,071 5,046 1,046	001-100.4130-440.000	ADMIN Rental & Leases	4,798	4,755	4,954	5,586	5,824	5,824	5,824		4,954
ODE Definition $5,000$ $5,100$ $5,100$ $5,100$ $5,000$ <t< td=""><td>001-100.4130-530.000</td><td>ADMIN Telephone</td><td>6,580</td><td>4,602</td><td>4,260</td><td>5,071</td><td>5,046</td><td>5,046</td><td>5,046</td><td></td><td>4,260</td></t<>	001-100.4130-530.000	ADMIN Telephone	6,580	4,602	4,260	5,071	5,046	5,046	5,046		4,260
Ome Definition Definition Condition Section Condition Section Condition Section Sectin Section	001-100.4130-540.000	ADMIN Advertising	2,500	6,569	4,500	5,100	4,500	4,500	4,500	4,500	4,500
	001-100.4130-550.000	ADMIN Printing	6,000	6,734	6,120	7,201	6,355	6,355	6,355	6,355	6,120
One Condition Cond	001-100.4130-560.000	ADMIN Postage	6,000	6,621	6,500	6,918	6,765	6,765	6,765	6,765	6,500
Oncompany Monny refrice Supplies 5,200 4,320 4,900 4	001-100.4130-580.000	ADMIN Mileage	1	0	1	0	1	-1	1	1	
	001-100.4130-600.000	ADMIN Office Supplies	5,200	4,529	6,600	4,982	4,900	4,900	4,900		6,600
One-100.4130-656.000 ADMIN Feel 1,000 1,	001-100.4130-614.000	ADMIN Public Relations	1,000	4,382	1,500	1,342	1,500	1,500	1,500	1,500	1,500
One-100-630.000 ADMIN Meals & Food 2,500 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 2,000 <th< td=""><td>001-100.4130-626.000</td><td>ADMIN Fuel</td><td>1,000</td><td>1,046</td><td>1,050</td><td>902</td><td>1,225</td><td>1,225</td><td>1,225</td><td></td><td>1,050</td></th<>	001-100.4130-626.000	ADMIN Fuel	1,000	1,046	1,050	902	1,225	1,225	1,225		1,050
OD:100.4130-751.000 ADMIN New Equipment 1,000 538 2,000	001-100.4130-630.000	ADMIN Meals & Food	2,500	3,302	2,700	2,759	3,000	3,000	3,000		2,700
On-100-4130-800.010 ADMIN Appreciation Night 2,500 1,551 2,500 2,500 2,000	001-100.4130-751.000	ADMIN New Equipment	1,000	538	2,000	9,661	2,000	2,000	2,000		2,000
Matrix Arkack Arkack<	001-100.4130-800.010	ADMIN Appreciation Night	2,500	1,561	2,500	1,225	2,500	2,500	2,000	2,000	2,500
Computes		Subtotal Administration Office Expense	478,204	474,695	625,685	589,562	623,780	623,780	629,972	626,472	625,685
Ont-100.4150-340.000 COMP IT Tech Support 71,000 70,185 85,674 83,100 83,	Computers										
On1-100-1150-342.000 COMP Software & Programs 111,754 110,370 123,866 122,866 128,731 20,330 20,310 210,000 210,000 <	001-100.4150-340.000	COMP IT Tech Support	71,000	70,185	86,844	85,674	83,100	83,100	83,100	83,100	83,100
01-1004150-532.000 COMP Internet Services 1,836 1,836 1,834 1,884 1,894 1,894 1,894 1,894 1,900 1,900 1,10,000 1,10,000 1,10,000<	001-100.4150-342.000	COMP Software & Programs	111,754	110,370	123,194	113, 198	122,866	122,866	122,866	122,866	121,3
01-100.4150-751.000 COMP New Equipment 18,750 17,736 45,843 46,864 20,330	001-100.4150-532.000	COMP Internet Services	1,836	1,861	1,836	1,912	1,884	1,884	1,884	1,884	1,836
Number Subtrate Subtrate Z00,152 Z07,137 Z47,648 Z28,180 <	001-100.4150-751.000	COMP New Equipment	18,750	17,736	45,443	46,864	20,330	20,330	20,330	20,330	11,100
Legal Legal Enclose 100,000 82,395 110,000 10,000 10,000 10,00		Subtotal Computers	203,340	200,152	257,317	247,648	228,180	228,180	228,180	228,180	217,4;
On1-100-4153-320:000 ADMIN Legal Services 100,000 82,395 110,000 <t< td=""><td>Legal</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Legal										
Subtotal Legal 100,000 82,335 110,000 10,000 10,000 10,000	001-100.4153-320.000	ADMIN Legal Services	100,000	82,395	110,000	114,300	110,000	110,000	110,000	110,000	110,00
BEN Unemployment Compensation 3,131 608 3,087 2,400 3,087		Subtotal Legal	100,000	82,395	110,000	114,300	110,000	110,000	110,000	110,000	110,000
001-100.4155-250.000 BEN Unemployment Compensation 3,131 608 3,087 <td>Benefits</td> <td></td>	Benefits										
001-100.4155-260.000 BEN Workers' Compensation 204,417 205,660 249,860 2249,860 249,860 286,460 286,460 286,460 1 <th1< th=""> 1 <th1< th=""></th1<></th1<>		BEN Unemployment Compensation	3,131	608	3,087	2,400	3,087	3,087	3,087		3,199
BEN Professional Services 1 0 1 1 1 1 1 1 1		BEN Workers' Compensation	204,417	205,660	249,860	229,963	249,860	249,860	286,460		251,547
	001-100.4155-330.000	BEN Professional Services	1	0	1	0	1	1	1	1	

001-100.4196-520.000	ADMIN Liability	241,776	241,776	274,899	274,899	288,644	288,644	288,644	288,644	274,899
	Subtotal Insurances	241,776	241,776	274,899	274,899	288,644	288,644	288,644	288,644	274,899
Misc. Acct/Associations										
001-100.4197-800.012	ADMIN NH Municipal Assoc.	15,000	14,463	15,000	14,329	15,000	15,000	15,000	14,500	15,000
001-100.4199-899.000	ADMIN Unanticipated	1	2	-	0	Ч	1	1	7	1
001-100.4520-800.000	ADMIN Amoskeag Rowing Club	1	0	1	0	1	1	1	1	1
001-100.4583-800.014	ADMIN Memorial Day	2,945	2,945	2,945	2,945	2,945	2,945	2,945	2,945	2,945
001-100.4589-800.002	ADMIN Hooksettites	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
001-100.4589-800.004	ADMIN Historical Society	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
001-100.4589-800.006	ADMIN Old Home Day	5,000	0	5,000	6,500	5,000	5,000	5,000	5,000	5,000
001-100.4589-800.016	ADMIN Heritage Commission	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
001-100.4589-800.030	ADMIN Bicentennial	25,000	29,588	-	(424)	0	0	0	0	0
001-100.4651-600.000	ED Training & Dues	1,000	650	1,000	700	1,000	1,000	1,000	1,000	1,000
001-100.4901-710.000	ADMIN Land Purchase	1	0	1	0	1	1	1	1	1
	Subtotal Misc. Acct/Associations	55,448	54,147	30,449	30,549	30,448	30,448	30,448	29,948	30,448
Total Administration		1,286,317	1,259,433	1,551,298	1,489,322	1,534,000	1,534,000	1,576,792	1,572,792	1,513,205
Assessing										
001-150.4152-111.000	ASSG Full-Time Employees	123,988	123,959	129,591	129,628	129,058	129,058	129,058	129,058	131,079
001-150.4152-113.000	ASSG Part-Time Employees	-	0	0	0	0	0	0	0	0
001-150.4152-130.000	ASSG Overtime	414	61	300	11	-	Ļ	1	1	300
001-150.4152-210.000	ASSG Health Insurance	30,722	29,868	33,013	30,746	33,013	33,013	33,011	33,011	33,013
001-150.4152-212.000	ASSG Dental Insurance	615	600	600	603	600	600	609	609	600
001-150.4152-214.000	ASSG Life & Disability Ins	1,708	1,674	1,766	1,672	1,837	1,837	1,837	1,837	1,766
001-150.4152-220.000	ASSG FICA Taxes	9,516	9,236	9,937	9,654	9,873	9,873	9,873	9,873	10,051
001-150.4152-230.000	ASSG NH Retirement	17,490	17,437	18,276	18,222	17,462	17,462	17,462	17,462	18,485
001-150.4152-290.000	ASSG Uniforms	7	0	-	0	-	7	H	1	1
001-150.4152-294.000	ASSG Training & Dues	2,617	1,961	2,617	1,773	2,700	2,700	2,700	2,700	2,617
001-150.4152-324.000	ASSG Revaluation	0	0	0	0	-	-		-1	0
001-150.4152-330.000	ASSG Professional Services	21,700	13,820	21,700	12,854	81,700	51,700	51,700	21,700	21,700
001-150.4152-344.000	ASSG Property Record Maintenance	100	61	100	110	100	100	100	100	100
001 100 110 100						007	2007 707	2007 1002	2002	
001-150.4152-530.000	Asso relitat & reases ASSG Telephone	1.081	1.055	1.081	1.060	1.100	1.100	1.100	1.100	1.081
001-150.4152-550.000	ASSG Printing	100	0	100	58	100	100	100	100	100
001-150.4152-560.000	ASSG Postage	750	202	750	476	4,200	4,200	4,200	4,200	750
001-150.4152-600.000	ASSG Office Supplies	850	516	1,450	354	550	550	550	550	1,450
001-150.4152-751.000	ASSG New Equipment	1	0	-	0	-	1	L	1	1
Total Assessing		211,654	200,450	221,283	207,576	282,941	252,941	252,948	222,948	223,094
Community Development										
Planning & Engineering										
001-200.4191-111.000	CD Full-Time Employees	239,615	225, 155	249,445	228,821	255,726	255,726	255,726	255,726	258,942
001-200.4191-113.000	CD Part-Time Employees	4,784	5,449	5,916	3,823	6,604	6,604	6,604	6,604	5,916
000 121 120 00C - 100	CD Overtime	7 547	1 006		1 105					0000

1 1,218 3,831 2,731 2,731 3,						1			0.0	C 50 1	100
C) Urk Abellyvins 334 330 3334	001-200.4191-212.000	CD Dental Insurance	1,218	824	266	/40	266	166	1,012	1,U12	166
C) Fricknest 13,801 13,901 1	001-200.4191-214.000	CD Life & Disability Ins	3,346	3,029	3,388	2,871	3,545	3,545	3,545	3,545	3,388
C) Minimize function 33.73 31.73 </td <td>001-200.4191-220.000</td> <td>CD FICA Taxes</td> <td>18,891</td> <td>17,846</td> <td>19,703</td> <td>17,850</td> <td>20,221</td> <td>20,221</td> <td>20,221</td> <td>20,221</td> <td>20,429</td>	001-200.4191-220.000	CD FICA Taxes	18,891	17,846	19,703	17,850	20,221	20,221	20,221	20,221	20,429
C Training blase; 2,500 820 3,000	001-200.4191-230.000	CD NH Retirement	33,730	31,938	35,381	31,812	34,870	34,870	34,870	34,870	36,716
Control Contro Contrel Control Control Control Control Control Control	001-200.4191-294.000	CD Training & Dues	2,500	802	3,500	704	3,500	3,500	3,500	3,500	3,500
C Drower & Program C Drower & Prower & Program C Drower & Prower & Prowe	001-200.4191-330.000	CD Professional Services	2,500	0	2,000	0	2,000	2,000	2,000	2,000	2,000
Cl Cl Supperiv Media Multivanice 750 800 970 800 <th< td=""><td>001-200.4191-342.000</td><td>CD Software & Programs</td><td>200</td><td>210</td><td>200</td><td>194</td><td>200</td><td>200</td><td>200</td><td>200</td><td>200</td></th<>	001-200.4191-342.000	CD Software & Programs	200	210	200	194	200	200	200	200	200
C U Culument Muterimente 0 <td>001-200.4191-344.000</td> <td>CD Property Record Maintenance</td> <td>750</td> <td>80</td> <td>500</td> <td>128</td> <td>500</td> <td>500</td> <td>500</td> <td>500</td> <td>500</td>	001-200.4191-344.000	CD Property Record Maintenance	750	80	500	128	500	500	500	500	500
C Unitationation 4,00 520 1,70 2,00	001-200.4191-430.000	CD Equipment Maintenance	0	0	60	597	820	820	820	820	60
C Offentional Lenses 0 2.20 <td>001-200.4191-434.000</td> <td>CD Vehicle Maintenance</td> <td>4,000</td> <td>502</td> <td>2,500</td> <td>1,787</td> <td>2,000</td> <td>2,000</td> <td>2,000</td> <td>2,000</td> <td>2,500</td>	001-200.4191-434.000	CD Vehicle Maintenance	4,000	502	2,500	1,787	2,000	2,000	2,000	2,000	2,500
C) Treleptone Lad 2,23 2,30 2,21 2,211	001-200.4191-440.000	CD Rental & Leases	0	0	0	410	384	384	384	384	0
CD Mining CD Mining S00 613 800 778 800 800 800 CD Mining CD Mining 1	001-200.4191-530.000	CD Telephone	1,680	2,222	2,280	2,293	2,271	2,271	2,271	2,271	2,280
C O Mikege 1 0 1 0 1 1 1 1 C O Mikege 1000 390 2160 700	001-200.4191-550.000	CD Printing	800	813	800	778	800	800	800	800	800
C (D field) C (D field) <thc (d="" field)<="" th=""> <thc (d="" field)<="" th=""></thc></thc>	001-200.4191-580.000	CD Mile age	-	0	-1	0	1	1	1	1	1
CD feat CD feat <t< td=""><td>001-200.4191-600.000</td><td>CD Office Supplies</td><td>3,500</td><td>368</td><td>2,750</td><td>2,164</td><td>750</td><td>750</td><td>750</td><td>750</td><td>2,750</td></t<>	001-200.4191-600.000	CD Office Supplies	3,500	368	2,750	2,164	750	750	750	750	2,750
C ONder & Eord 1 20 71 1	001-200.4191-626.000	CD Fuel	1,100	592	1,050	717	650	650	650	650	1,050
CO New Equipment 1 2.00 5.00 1.00 1.01	001-200.4191-630.000	CD Meals & Food	-	0	-	0	1	1	H	1	Ч
CC Souther INH Planning & Engineering 10,200 9,903 10,200 10,750 1	001-200.4191-751.000	CD New Equipment	-	250	550	550	-	-	H	1	550
Subtratal Planning & Engineering 384,401 385,622 400,085 344,774 365,627 400,082 405,967 405,967 405,967 405,962 <t< td=""><td>001-200.4191-800.018</td><td>CD Southern NH Planning Comm</td><td>10,200</td><td>9,903</td><td>10,500</td><td>10,110</td><td>10,750</td><td>10,750</td><td>10,750</td><td>10,750</td><td>10,500</td></t<>	001-200.4191-800.018	CD Southern NH Planning Comm	10,200	9,903	10,500	10,110	10,750	10,750	10,750	10,750	10,500
By Unitic Officials 1,700 900 1,700		Subtotal Planning & Engineering	384,491	345,622	401,098	348,774	405,967	405,967	405,982	405,982	412,422
Pertulic Orticials 1,700 900 1,730 1,730 1,730 1,730 1,730	Planning Board										
De Fic/A Taxes 130 630 130	001-201.4191-110.000	PB Public Officials	1,700	006	1,700	550	1,700	1,700	1,700	1,700	1,700
Per Training & Dues 5	001-201.4191-220.000	PB FICA Taxes	130	69	130	42	130	130	130	130	130
PE Advertising 1,000 6,500 6,500 6,500 1,000	001-201.4191-294.000	PB Training & Dues	500	75	500	81	200	200	200	200	500
IP Postage BP Postage 6,500 2,793 6,500 2,793 6,500 4,500 7,330	001-201.4191-540.000	PB Advertising	1,000	622	1,000	0	1,000	1,000	1,000	1,000	1,000
Subtrata Planning Board 9,830 4,459 9,830 3,466 7,530 7,53	001-201.4191-560.000	PB Postage	6,500	2,793	6,500	2,793	4,500	4,500	4,500	4,500	6,500
CEO Full-Time Employees 68,916 71,402 72,528 72,530 73,530 70,60 10,60 10,60		Subtotal Planning Board	9,830	4,459	9,830	3,466	7,530	7,530	7,530	7,530	9,830
CEO Full:Time Employees 68,916 71,402 72,728 72,716 73,530 73,630 73,630 73,630	Building Inspection										
GEO Part-Time Employees 500 500 500 500 500 500 500 500 550 560 550 550	001-202.4240-111.000	CEO Full-Time Employees	68.916	71.402	72.528	72.716	73.530	73.530	73.530	73.530	72.528
GEO Overtime 0 2,933 4,000 3,043 3,500 1,040 1,040 1,040	001-202.4240-113.000	CEO Part-Time Employees	200	0	200	0	0	0	0	0	500
CEO Health Insurance 10,241 20,322 22,009 22,009 22,012 22,012 22,012 22,012 22,012 22,012 22,013 24,013	001-202.4240-130.000	CEO Overtime	0	2,933	4,000	3,043	3,500	3,500	3,500	3,500	4,000
GEO Dental Insurance208397397397397403403GEO LIF & Disability Ins9541,0711,0269931,0401,0401,040GEO LIF & Disability Ins5,3305,3335,3935,3935,3935,3935,393GEO FICA Taxes5,5305,5465,8925,6645,8935,8935,8935,893GEO FIR Firement9,60010,47210,47210,42210,42210,42210,423GEO FIR Firement1,00010,00010,00010,0001,0001,000GEO Training & Dues1,0000,010,011,0001,0001,000GEO Firefiscional Services1,0000,120,121,0001,0001,000GEO Firefiscional Services0,120,120,120,120,121,000GEO Firefiscional Services0,130,130,131,0001,0001,000GEO Firefiscional Services0,130,130,130,131,0001,000GEO Firefiscional Services0,130,130,130,130,131,000GEO Firefiscional Services0,130,130,130,130,130,00GEO Firefiscional Services0,130,130,130,130,130,13GEO Firefiscional Services0,130,131,130,131,131,13GEO Firefiscional Services0,131,431,431,431,131,13G	001-202.4240-210.000	CEO Health Insurance	10,241	20,322	22,009	20,562	22,009	22,009	22,012	22,012	22,009
CEO Life & Disability Ins 954 1,071 1,026 993 1,040 1,040 1,040 CEO Life & Disability Ins 5,310 5,495 5,893 5,993 5,993 5,903 5,903 5,903	001-202.4240-212.000	CEO Dental Insurance	208	397	397	399	397	397	403	403	397
CEO FICA Taxes 5,310 5,340 5,893	001-202.4240-214.000	CEO Life & Disability Ins	954	1,071	1,026	666	1,040	1,040	1,040	1,040	1,026
CEO NH Retirement 9,690 10,452 10,420 10,420 10,400 <	001-202.4240-220.000	CEO FICA Taxes	5,310	5,496	5,892	5,664	5,893	5,893	5,893	5,893	5,892
CEO Uniforms Z00 200 Z00 Z00 <t< td=""><td>001-202.4240-230.000</td><td>CEO NH Retirement</td><td>9,690</td><td>10,452</td><td>10, 760</td><td>10,649</td><td>10,422</td><td>10,422</td><td>10,422</td><td>10,422</td><td>10,760</td></t<>	001-202.4240-230.000	CEO NH Retirement	9,690	10,452	10, 760	10,649	10,422	10,422	10,422	10,422	10,760
CEO Training & Dues 1,000 45 1,000 374 1,000	001-202.4240-290.000	CEO Uniforms	200	0	200	0	200	200	200	200	200
CEO Professional Services 1 0 1 <td>001-202.4240-294.000</td> <td>CEO Training & Dues</td> <td>1,000</td> <td>45</td> <td>1,000</td> <td>374</td> <td>1,000</td> <td>1,000</td> <td>1,000</td> <td>1,000</td> <td>1,000</td>	001-202.4240-294.000	CEO Training & Dues	1,000	45	1,000	374	1,000	1,000	1,000	1,000	1,000
CEO Software & Programs 200 210 200 2500 2,500	001-202.4240-330.000	CEO Professional Services	H	0	Ч	0	1	7	H	1	1
CEO Equipment Maintenance 1 0 1 107 130	001-202.4240-342.000	CEO Software & Programs	200	210	200	194	200	200	200	200	200
CEO Vehicle Maintenance 1,500 2,510 2,500 <th2,500< th=""> 2,500 2,500</th2,500<>	001-202.4240-430.000	CEO Equipment Maintenance	H	0	Ч	107	130	130	130	130	1
CEO Rental & Leases 0 0 0 0 205 192 193 1596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 1,596 200<	001-202.4240-434.000	CEO Vehicle Maintenance	1,500	2,510	2,500	50	2,500	2,500	2,500	2,500	2,500
CEO Telephone 1,832 1,448 1,470 1,537 1,596 200	001-202.4240-440.000	CEO Rental & Leases	0	0	0	205	192	192	192	192	0
CEO Printing 750 59 500 261 200 <th< td=""><td>001-202.4240-530.000</td><td>CEO Telephone</td><td>1,832</td><td>1,448</td><td>1,470</td><td>1,537</td><td>1,596</td><td>1,596</td><td>1,596</td><td>1,596</td><td>1,470</td></th<>	001-202.4240-530.000	CEO Telephone	1,832	1,448	1,470	1,537	1,596	1,596	1,596	1,596	1,470
CEO Postage 1 40 0 43 0 <	001-202.4240-550.000	CEO Printing	750	59	200	261	200	200	200	200	500
CEO Fuel 1,000 4,955 3,000 4,781 5,880 5,880 5,880 5,880 CEO New Equipment 1 0 1 0 1	001-202.4240-560.000	CEO Postage	-	40	0	43	0	0	0	0	0
CEO New Equipment 1 0 1	001-202.4240-626.000	CEO Fuel	1,000	4,955	3,000	4,781	5,880	5,880	5,880	5,880	3,000
	001-202.4240-751.000	CEO New Equipment	-	C	-	c	-		,		•

001-202.4411-330.000										
	PH Professional Services	-	0	-	0	-	1	1	1	1
	Subtotal Public Health	1	0	1	0	1	1	1	1	1
Zoning Board of Adjuctments										
001-202 4101-110 000	ZBA Dublic Officials	1 200	775	1 200		1 200	1 200	1 200	1 300	1 200
000-203-4191-200-2000 000-202-4191-202-2000		000-17	C2 /	000-(1	900 F1	000-17	000,11	000 (T	т, - оос, -	
					5 5			CC JEO		
001-203-1214-100		000,	00	001	CD	001,	001,	001,	007	001,
001-203.4191-540.000	ZBA Advertising	1,200	1,120	1,500	1,026	1,500	1,500	1,500	1,500	1,500
001-203.4191-560.000	ZBA Postage	250	1,539	1	1,168	2,000	2,000	2,000	2,000	1
	Subtotal Zoning Board of Adjustments	3,099	3,499	3,150	3,120	5,149	5,149	5,149	5,149	3,150
Total Community Development	opment	499,726	474,920	540,064	476,939	547,338	547,338	547,362	547,362	551,388
Family Services										
001-250.4441-113.000	FS Part-Time Employees	38,768	35,109	42,120	33,827	42,284	42,284	42,284	42,284	42,120
001-250.4441-130.000	FS Overtime	, th	0	-	0	, th	۲,	, L1	⊢	-
001-250.4441-220.000	FS FICA Taxes	2,965	2,686	3,222	2,588	3,235	3,235	3,235	3,235	3,222
001-250.4441-294.000	FS Training & Dues	100	115	200	125	200	200	200	200	200
001-250.4441-342.000	FS Software & Programs	0	0	0	0	1,800	1,800	1,800	1,800	0
001-250.4441-430.000	FS Equipment Maintenance	0	0	0	107	130	130	130	130	0
001-250.4441-440.000	FS Rental & Leases	0	0	0	235	192	192	192	192	0
001-250.4441-530.000	FS Telephone	480	954	1,004	993	1,004	1,004	1,004	1,004	1,004
001-250.4441-550.000	FS Printing	-	0	1	81	4	1	1	Ч	1
001-250.4441-560.000	FS Postage	320	76	200	146	200	200	200	200	200
001-250.4441-600.000	FS Office Supplies	400	795	300	224	100	100	100	100	300
001-250.4441-751.000	FS New Equipment	1	571	1	58	1	1	1	1	1
	Subtotal FS Administration	43,036	40,305	47,049	38,384	49,148	49,148	49,148	49,148	47,049
FS Direct Assistance										
001-250.4442-510.000	FS Town Welfare	80,000	53,965	60,000	65,696	80,000	70,000	70,000	80,000	60,000
	Subtotal FS Direct Assistance	80,000	53,965	60,000	65,696	80,000	70,000	70,000	80,000	60,000
FS Agencies										
001-250.4444-800.020	FS Community Action Program	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
001-250.4444-800.022	FS Visiting Nurses	7,402	7,402	7,402	7,402	7,402	7,402	7,402	7,402	7,402
001-250.4444-800.026	FS Home Health & Hospice Care	-	0	t.	0	1	-	1	1	1
001-250.4444-800.028	FS Bus Transportation	14,040	13,208	13,520	6,500	14,040	14,040	14,040	14,040	13,520
	Subtotal FS Agencies	35,443	34,610	34,923	27,902	35,443	35,443	35,443	35,443	34,923
Total Family Services		158,479	128,880	141,972	131,982	164,591	154,591	154,591	164,591	141,972
Einance										
001-300 4150-110 000	EIN Dublic Officials	1 800	1 650	1 800	1 800	1 800	1 200	1 800	1 800	1 200
001-300 4150-111 000		124 270	124 051	157 744	152 201	156 577	156 573	156 577	156 577	156 176
001-300.4150-113.000	FIN Part-Time Employees	74,331	73,812	30.287	75,845	30.572	30.572	30.572	30.572	30,287
001-300.4150-130.000	FIN Overtime	153	29	100	75	100	100	100	100	100
001-300.4150-210.000	FIN Health Insurance	32,650	31,605	34,712	32,598	34,712	34,712	33,998	33,998	34,712
001-300.4150-212.000	FIN Dental Insurance	1,209	1,181	1,179	1,184	1,179	1,179	1,197	1,197	1,179

	FIN FICA Taxes FIN NH Retirement FIN Training & Dues FIN Banking & Dues FIN Banking Services FIN GASB Compliance FIN Audit Services FIN Audit Services FIN Audit Services FIN Rental & Leases FIN Rental & Leases FIN Rental & Leases FIN Postage FIN Postage FIN New Equipment FIN New Equipment FIN New Equipment FIN New Equipment FIN New Equipment FIN New Equipment	12,283 18,490 1,000 8,000 8,000 16,500 16,500 1,450 1,450 1,450 1,450 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,722,839 1,722,839 1,722,839 1,722,839	12,518 18,498 560 4,866 1,000 19,510 0 19,510 0 1,130	14,148 21,064 1,830 7,200 1	14,083 21,090 1,451 4,641	14,462 20,726 800 6,000	14,462 20,726 800	14,462 20,726 800 6.000	14,462 20,726 800	14,407 21,539
001-300.4150-230.000 001-300.4150-230.000 001-300.4150-234.000 001-300.4150-324.000 001-300.4150-321.000 001-300.4150-320.000 001-300.4150-320.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-60.000 001-300.4150-60.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-110.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-230.000	etirement ing & Dues ng Services Compliance Services ment Maintenance al & Leases hone al & Leases hone e e e supplies Equipment me Employees me Employees me Employees me Employees	18,490 1,000 8,000 8,000 1,000 16,500 16,500 0 1,450 1,460 1,900 1,900 1,900 1,900 1,080 1,792,243 1 1,792,243 1 1,792,243 1 1,792,243 1 1,792,243 1 1,792,243 1 1,792,243 1 1,732,21 1 1,732,213 1 1,732,21 1 1,732,21 1 1,732,21 1 1,732,21 1 1,732,21 1 1,732,21 1 1,732,21 1 1,732,21 1 1 1,732,21 1 1 1,732,21 1 1 1,732,21 1 1 1,732,21 1 1 1,73	18,498 560 4,866 1,000 19,510 0 1,1180 1,713	21,064 1,830 7,200 1	21,090 1,451 4,641	20,726 800 6,000	20,726 800 5 000	20,726 800 6.000	20, 726 800	21,539
001-300.4150-294.000 001-300.4150-314.000 001-300.4150-314.000 001-300.4150-321.000 001-300.4150-320.000 001-300.4150-530.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.000 001-350.4220-110.000 001-350.4220-1000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 <	ing & Dues ng Services Compliance Services ment Maintenance al & Leases hone e Supplies e Supplies Equipment me Employees me Employees Admin ime Employees	1,000 8,000 8,000 16,500 200 0 1,450 1,450 1,900 1,900 1,900 1,900 1,722,83 262,839 1,732,249 1,732,249 1,732,249 1,732,249 1,732,249	560 4,866 1,000 19,510 0 1,1180 1,713	1,830 7,200 1	1,451 4,641	800 6,000	800	800 6.000	800	
 001-300.4150-314.000 100-300.4150-321.000 001-300.4150-321.000 001-300.4150-320.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-560.000 001-350.4220-560.000 001-350.4220-560.000 001-350.4220-560.000 001-350.4220-560.000 001-350.4220-560.000 001-350.4220-560.000 	ng Services Compliance Services ment Maintenance al & Leases hone e Supplies e Supplies Equipment me Employees me Employees Admin ime Employees	8,000 4,500 16,500 200 0 1,450 1,900 1,080 1,080 2,633 2,839 1,792,249 2,792,249 1,792,249 1,792,249 1,792,249	4,866 1,000 19,510 0 1,180 1,713	7,200 1	4,641	6,000		6.000		1,830
 (01-300.4150-321.000 (01-300.4150-322.000 (01-300.4150-320.000 (01-300.4150-530.000 (01-300.4150-550.000 (01-300.4150-751.000 (01-300.4150-751.000 (01-350.4220-113.000 (01-350.4220-130.000 (01-350.4220-210.000 (01-350.4220-210.000 (01-350.4220-230.000 (01-350.4220-230.000 (01-350.4220-230.000 (01-350.4220-230.000 (01-350.4220-230.000 (01-350.4220-230.000 (01-350.4220-330.000 (01-350.4220-330.000 (01-350.4220-330.000 (01-350.4220-530.000 (01-350.4220-550.000 (01-350.4220-560.000 (01-350.4220-560.000 (01-350.4220-560.000 (01-350.4220-560.000 (01-350.4220-560.000 (01-350.4220-560.000 (01-350.4220-560.000 	Compliance Services ment Maintenance al & Leases hone ng e s Supplies Equipment me Employees me Employees me Employees me Employees	4,500 16,500 200 0 1,450 1,450 1,080 1,080 1,080 2,633 2,633 1,792,249 1,792,249 1,792,249 1,792,249 1,792,249	1,000 19,510 0 1,180 1,713	-		001	6,000		6,000	7,200
001-300.4150-322.000 001-300.4150-430.000 001-300.4150-530.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-350.4220-111.000 001-350.4220-1130.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-1000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000	Services ment Maintenance al & Leases hone e Supplies Equipment me Employees me Employees - Admin ime Employees	16,500 200 0 1,200 1,450 1,900 1,080 1,080 2,839 262,839 1,792,249 1,792,249 1,792,249 1,792,249	19,510 0 1,180 1,713		0	4,500	4,500	4,500	4,500	1
001-300.4150-430.000 001-300.4150-530.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-100 001-350.4220-100 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000	ment Maintenance al & Leases hone ng ge s Supplies Equipment Equipment me Employees me Employees - Admin ime Employees	200 0 1,200 1,450 1,900 1,080 1,080 2,633 2,633 1,792,249 1,792,249 1,792,249 1,792,249 1,792,249	0 0 1,180 1,713	18,000	16,760	18,000	18,000	18,000	18,000	18,000
001-300.4150-440.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-100 001-350.4220-100 001-350.4220-20.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000	al & Leases hone ge e Supplies Equipment me Employees me Employees time Employees	0 1,200 1,450 1,900 1,080 1,080 2,623 2,839 1,792,249 1,792,249 1,792,249 1,792,249 1,792,249 1,792,249	0 1,180 1,713	100	215	260	260	260	260	100
001-300.4150-530.000 001-300.4150-550.000 001-300.4150-550.000 001-300.4150-560.000 001-300.4150-550.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-350.4220-111.000 001-350.4220-113.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-100 001-350.4220-100 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000	nhone ng ge s Supplies Equipment Equipment me Employees me Employees time Employees	1,200 1,450 1,900 1,080 262,839 1,792,249 1,792,249 305,655 133,212	1,180 1,713	0	275	384	384	384	384	0
001-300.4150-550.000 001-300.4150-560.000 001-300.4150-560.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.420-111.000 001-350.4220-113.000 001-350.4220-111.000 001-350.4220-111.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-100 001-350.4220-100 001-350.4220-210.000 001-350.4220-200.000 001-350.4220-200.000 001-350.4220-200.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000	ng ge s Supplies Equipment me Employees me Employees - Admin ime Employees	1,450 1,900 1,080 262,839 262,839 1,792,249 1,792,249 1,792,249 1,792,249 1,792,249 1,792,249	1,713	1,277	1,183	1,200	1,200	1,200	1,200	1,277
001-300.4150-560.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 001-350.420-111.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-200.000 001-350.4220-200.000 001-350.4220-200.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000	ge e Supplies Equipment me Employees me Employees - Admin ime Employees	1,900 1,080 1 262,839 1,792,249 305,655 133,212		1,050	936	1,050	1,050	1,050	1,050	1,050
001-300.4150-600.000 001-300.4150-751.000 001-300.4150-751.000 001-300.4150-751.000 Fire-Rescue Fire-Rescue 001-350.4220-111.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	e Supplies Equipment me Employees me Employees - Admin ime Employees	1,080 1 262,839 262,839 1,792,249 1,792,249 305,655 133,212	1,734	2,000	1,861	2,000	2,000	2,000	2,000	2,000
001-300.4150-751.000 Fotal Finance Fire Plivision 001-350.4220-111.000 001-350.4220-113.000 001-350.4220-111.002 001-350.4220-113.000 * 001-350.4220-113.000 * 001-350.4220-113.000 * 001-350.4220-113.000 * 001-350.4220-113.000 * 001-350.4220-130.000 * 001-350.4220-130.000 * 001-350.4220-210.000 * 001-350.4220-230.000 * 001-350.4220-230.000 * 001-350.4220-230.000 * 001-350.4220-230.000 * 001-350.4220-230.000 * 001-350.4220-230.000 * 001-350.4220-230.000 * 001-350.4220-330.000 * 001-350.4220-330.000 * 001-350.4220-330.000 * 001-350.4220-330.000 * 001-350.4220-330.000 * 001-350.4220-330.000 * 001-350.4220-330.000 * 001-350.4220-330.0	Equipment me Employees me Employees - Admin ime Employees	1 262,839 1,792,249 305,655 133,212	1,557	1, 130	1,415	1,000	1,000	1,000	1,000	1,130
Total Finance Fire-Rescue Fire Division 001-350.4220-111.000 001-350.4220-113.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-130.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	me Employees me Employees - Admin ime Employees	262,839 1,792,249 305,655 133,212	0	300	175	50	50	50	50	300
Fire-Rescue Fire-Division 001-350.4220-111.000 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-111.002 001-350.4220-113.000 wordship 001-350.4220-113.000 wordship 001-350.4220-113.000 wordship 001-350.4220-210.000 wordship 001-350.4220-230.000 wordship 001-350.4220-230.000 001-350.4220-230.000 wordship 001-350.4220-230.000 001-350.4220-230.000 wordship 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-430.000 001-350.4220-4230.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-500.000 001-350.4220-500.000 001-350.4220-500.000 001-350.4220-500.000 001-350.4220-500.000 001-350.4220-500.000 001-350.4220-	me Employees me Employees - Admin ime Employees	1,792,249 305,655 133,212	257,289	290,801	279,802	297,474	297,474	296,778	296,778	294,917
Fire Division 001-350.4220-111.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-130.000 001-350.4220-211.000 001-350.4220-214.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	me Employees me Employees - Admin ime Employees	1,792,249 305,655 133,212								
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001-350.4220-111.002 001-350.4220-113.000 * 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-113.000 001-350.4220-210.000 001-350.4220-211.000 001-350.4220-212.000 001-350.4220-214.000 001-350.4220-214.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	me Employees - Admin ime Employees	305,655 133,212	1.502.736	1.728.574	1.486.787	1.708.945	1.693.695	1.693.695	1.693.695	1.728.574
001-350.4220-113.000 * 001-350.4220-130.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 001-350.4220-210.000 * 001-350.4220-210.000 * 001-350.4220-210.000 * 001-350.4220-210.000 * 001-350.4220-230.000 * 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-244.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-520.000 001-350.4220-520.000 001-350.4220-520.000 001-350.4220-550.000	ime Employees	133,212	446.493	465.780	460.587	472.289	474.289	474.289	474.289	473.457
* 001-350.4220-130.000 001-350.4220-210.000 001-350.4220-211.000 001-350.4220-214.000 * 001-350.4220-214.000 * 001-350.4220-230.000 * 001-350.4220-230.000 * 001-350.4220-230.000 * 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-230.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	-		25,072	46,934	48,821	51,455	48,655	48,655	48,655	46,934
001-350.4220-210.000 001-350.4220-212.000 001-350.4220-214.000 * 001-350.4220-214.000 * 001-350.4220-230.000 * 001-350.4220-294.000 001-350.4220-294.000 001-350.4220-294.000 001-350.4220-294.000 001-350.4220-294.000 001-350.4220-393.000 001-350.4220-394.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-300.000 001-350.4220-300.000 001-350.4220-500.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-560.000 001-350.4220-550.000 001-350.4220-550.000	me	337,532	464,129	300,000	541,449	410,987	340,000	340,000	340,000	300,000
001-350.4220-212.000 * 001-350.4220-214.000 * 001-350.4220-214.000 * 001-350.4220-230.000 * 001-350.4220-290.000 001-350.4220-293.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-343.000 001-350.4220-342.000 001-350.4220-440.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	Insurance	613,753	580,347	623,748	605,498	655,838	655,838	713,418	713,418	655,838
001-350.4220-214.000 * 001-350.4220-220.000 * 001-350.4220-230.000 001-350.4220-290.000 001-350.4220-290.000 001-350.4220-298.000 001-350.4220-398.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-393.000 001-350.4220-330.000 001-350.4220-330.000 001-350.4220-341.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	Insurance	14,939	13,038	13,390	13,376	13,390	13,390	15,379	15,379	13,390
 001-350.4220-220.000 001-350.4220-230.000 001-350.4220-290.000 001-350.4220-294.000 001-350.4220-3930.000 001-350.4220-3930.000 001-350.4220-3930.000 001-350.4220-394.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 	Disability Ins	26,543	24,891	38,382	23,584	28, 146	28,146	28,146	28, 146	38,382
* 001-350.4220-230.000 001-350.4220-290.000 001-350.4220-294.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-398.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-530.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	axes	48,811	38,112	43,469	41,127	45,273	43,962	43,962	43,962	43,580
001-350.4220-290.000 001-350.4220-294.000 001-350.4220-298.000 001-350.4220-330.000 001-350.4220-342.000 001-350.4220-342.000 001-350.4220-434.000 001-350.4220-434.000 001-350.4220-500.000 001-350.4220-500.000 001-350.4220-550.000 001-350.4220-550.000	tirement	712,496	755,419	802, 859	778,712	776,566	750,664	750,664	750,664	805,390
001-350.4220-294.000 001-350.4220-298.000 001-350.4220-330.000 001-350.4220-342.000 001-350.4220-342.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-500.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000	ms	36,400	32,650	46,700	43,284	49,700	46,700	46,700	46,700	46,700
001-350.4220-298.000 001-350.4220-330.000 001-350.4220-342.000 001-350.4220-342.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-440.000 001-350.4220-500.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	ng & Dues	41,250	44,849	57,753	35,600	59, 289	57,753	57,753	57,753	57,753
001-350.4220-330.000 001-350.4220-342.000 001-350.4220-342.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-440.000 001-350.4220-500.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000	FD Employment Testing	6,000	6,265	6,120	4,213	8,800	8,800	8,800	6,600	6,120
001-350.4220-342.000 001-350.4220-330.000 001-350.4220-430.000 001-350.4220-430.000 001-350.4220-440.000 001-350.4220-500.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000	FD Professional Services	80,000	75,381	84,597	81,785	81,765	81, 765	81,765	85, 181	86,401
001-350.4220-430.000 001-350.4220-430.002 * 001-350.4220-430.000 001-350.4220-440.000 001-350.4220-500.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-550.000	FD Software & Programs	18,593	17,532	21,000	13,162	16,863	16,863	16,863	20,363	21,000
001-350.4220-430.002 * 001-350.4220-434.000 001-350.4220-434.000 001-350.4220-500.000 001-350.4220-550.4220-550.000 001-350.4220-550.000 000 000000 0000000000000 00000000	FD Equipment Maintenance	21,500	28,135	25,000	25,250	27,900	26,000	26,000	26,000	25,000
 * 001-350.4220-434.000 001-350.4220-440.000 001-350.4220-500.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-560.000 	FD Office Equipment Maintenance	-	1,718	Ч	640	2,000	2,000	2,000	2,000	-
001-350.4220-440.000 001-350.4220-500.000 001-350.4220-530.000 001-350.4220-550.000 001-350.4220-550.000 001-350.4220-560.000	FD Vehicle Maintenance	90,000	146,070	100,000	117,949	110,000	110,000	110,000	110,000	100,000
001-350.4220-500.000 001-350.4220-530.000 001-350.4220-532.000 001-350.4220-550.000 001-350.4220-560.000	l & Leases	300,396	278,302	285,208	294,143	288,675	288,675	288,675	288,675	285,208
001-350.4220-530.000 001-350.4220-532.000 001-350.4220-550.000 001-350.4220-560.000	Fires	1,000	1,668	2,000	5,832	2,000	2,000	2,000	2,000	2,000
001-350.4220-532.000 001-350.4220-550.000 001-350.4220-560.000	Jone	8,220	8,294	11,364	9,789	7,116	7,116	7,116	7,116	11,364
001-350.4220-550.000 001-350.4220-560.000	et Services	3,600	4,073	4,092	4,404	4,800	4,800	4,800	4,800	4,092
001-350.4220-560.000	ß	500	602	700	424	700	700	700	700	700
	ge	500	385	500	938	500	500	500	500	500
UUU-35U.422U-38U.UUU	ge	-	0	Ч	0	Ч	Ч	1	1	1
001-350.4220-600.000	Supplies	2,500	3,760	3,000	3,326	3,500	3,500	3,500	3,500	3,000
001-350.4220-600.004	evention	5,000	11,123	6,500	7,456	7,500	6,500	6,500	6,500	6,500
001-350.4220-614.000 FD Public Relations	Relations	0	2,670	2,000	786	3,000	3,000	3,000	3,000	2,000
001-350.4220-626.000 FD Fuel		24,750	34,237	27,000	40,315	37,000	37,000	37,000	37,000	27,000

001-350	001-350.4220-630.000	FU IVIEAIS & FOOD	1,000	T, SUS	T, 200	CEU,2	T, JUU	T,2UU	DUC,1	T,5UU	T, JUU
* 001-350	001-350.4220-751.000	FD New Equipment	25,000	34,742	33,985	13,103	42,100	35,500	35,500	35,500	33,985
001-350	001-350.4220-751.002	FD Operating Supplies	5,000	6,453	6,800	7,877	8,000	8,000	8,000	8,000	6,800
001-350	001-350.4220-752.000	FD Vehicle & Related Purch	н	118	-	88	500	H	L	Ч	-
		Subtotal Fire Division	4,656,402	4,591,070	4,788,958	4,712,401	4,926,098	4,797,313	4,856,882	4,861,598	4,833,171
Emerge	Emergency Management										
001-350	001-350.4290-294.000	EM Training & Dues	-	866	-	0	1	-	1	Ч	H
001-350	001-350.4290-294.008	EM EOC Exercises	-	0	₽	0	1,000	500	500	500	-
001-350	001-350.4290-330.000	EM EOC Professional Services	0	4,000	0	405	0	0	0	0	0
001-350	001-350.4290-530.000	EM Telephone	750	1,328	1,176	1,343	1,176	1,176	1,176	1,176	1,176
001-350	001-350.4290-751.000	EM New Equipment	2,000	6,295	5,500	4,496	4,500	4,500	4,500	4,500	5,500
001-350	001-350.4290-800.024	EM American Red Cross	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550
		Subtotal Emergency Management	4,302	14,171	8,228	7,794	8,227	7,727	7,727	7,727	8,228
Total Fi	Total Fire-Rescue		4,660,704	4,605,242	4,797,186	4,720,195	4,934,325	4,805,040	4,864,609	4,869,325	4,841,399
Dolico											
001-400	001-400 4210-111 000	PD Full-Time Employees	2 903 701	7 854 897	2 951 870	2 911 426	2 951 747	2 951 747	2 951 747	2 951 105	2 951 870
001-400	001-400.4210-113.000	PD Part-Time Employees	32.232	37,666	43.292	41.264	47.679	48.179	48.179	48.179	43.292
* 001-400	001-400.4210-130.000	PD Overtime	145,220	163,334	180,306	202,596	182,078	180,306	180,306	180,306	180,306
001-400	001-400.4210-210.000	PD Health Insurance	649,447	705,684	750,407	747,327	750,407	750,470	824,261	824,261	750,407
001-400	001-400.4210-212.000	PD Dental Insurance	13,223	15,261	14,677	15,220	14,677	14,677	15,881	15,881	14,677
001-400	001-400.4210-214.000	PD Life & Disability Ins	37,600	37,564	40,035	36,535	40,533	40,533	40,533	40,533	40,035
001-400	001-400.4210-220.000	PD FICA Taxes	89,366	90,685	96,363	93,935	96,352	96,576	96,576	96,566	96,363
001-400	001-400.4210-230.000	PD NH Retirement	851,774	862,597	908,659	878,984	844,728	845,696	845,696	845,496	908,659
001-400	001-400.4210-240.000	PD Education (contractual)	8,000	5,674	6,000	2,205	6,000	6,000	6,000	6,000	6,000
* 001-400	001-400.4210-290.000	PD Uniforms	43,100	35,645	38,100	39,174	41,800	41,800	41,800	41,800	38,100
001-400	001-400.4210-294.000	PD Training & Dues	39,323	41,354	43,552	40,883	48,637	48,637	48,637	48,637	43,552
001-400	001-400.4210-298.002	PD Selection Process	1,570	0	1,670	1,746	1,670	1,670	1,670	1,670	1,670
001-400	001-400.4210-330.000	PD Professional Services	3,231	2,197	4,251	2,956	3,431	3,431	3,431	3,431	4,251
001-400	001-400.4210-332.000	PD Communication Maintenance	21,694	20,509	22,775	23,930	22,535	22,535	22,535	22,535	22,775
001-400	001-400.4210-342.000	PD Software & Programs	18,338	18,208	19,273	18,208	19,010	19,010	19,010	19,010	19,273
001-400	001-400.4210-430.000	PD Equipment Maintenance	1,200	1,650	2,200	2,431	1,241	1,241	1,241	1,241	2,200
001-400	001-400.4210-434.000	PD Vehicle Maintenance	26,750	43,307	49,850	44,063	52,991	39,991	39,991	39,991	49,850
001-400	001-400.4210-440.000	PD Rental & Leases	10,192	10,634	10,402	10,634	10,662	10,662	10,662	10,662	10,402
001-400	001-400.4210-506.000	PD Animal Control Operation	250	0	250	60	250	250	250	250	250
001-400	001-400.4210-530.000	PD Telephone	12,120	11,494	11,300	11,414	12,560	12,560	12,560	12,560	11,300
001-400	001-400.4210-532.000	PD Internet Services	1,400	2,261	2,268	2,568	2,280	2,280	2,280	2,280	2,268
	001-400.4210-540.000	PD Advertising	0	0	0	261	0	0	0	0	0
001-400	001-400.4210-550.000	PD Printing	1,000	973	1,000	1,886	1,000	1,000	1,000	1,000	1,000
	001-400.4210-560.000	PD Postage	1,200	531	1,000	541	800	800	800	800	1,000
001-400	001-400.4210-580.000	PD Mileage	-1	0	сı	0	τı	Ч	Ч	-1	н
	001-400.4210-600.000	PD Office Supplies	4,500	4,818	4,500	5,457	4,500	4,500	4,500	4,500	4,500
	001-400.4210-600.012	PD K-9 Supplies	-1	0	сı	0	4	сı	H	-1	-
001-400	001-400.4210-614.000	PD Public Relations	1,500	2,011	2,000	1,900	2,000	2,000	2,000	2,000	2,000
001-400	001-400.4210-626.000	PD Fuel	36,060	65,535	55,803	50,683	75,600	70,350	70,350	68,600	61,800
001-400	001-400.4210-630.000	PD Meals & Food	2.350	2.966	2.350	4.003	2.350	2 350	7 350	2 35U	7 350

001-400.4210-751.000	PD New Equipment	2,750	4,352	3,000	2,043	4,500	4,500	4,500	4,500	3,000
001-400.4210-751.002	PD Police Equipment	4,728	6,601	5,248	11,394	5,842	3,284	3,284	3,284	5,248
* 001-400.4210-752.000	PD Vehicle & Related Purchases	48,690	52,366	51,156	52,276	150,000	150,000	150,000	150,000	51,156
Total Police		5,012,511	5,100,768	5,323,559	5,258,002	5,397,862	5,377,037	5,452,032	5,449,430	5,329,556
Public Works										
Highway Division										
DPW Administration										
001-450.4311-111.000	DPW ADMIN Full-Time Employees	155,677	135,818	169,046	166,202	166,805	166,805	166,805	166,805	169,046
001-450.4311-113.000	DPW ADMIN Part-Time Employees	-	0	0	0	0	0	0	0	0
001-450.4311-130.000	DPW ADMIN Overtime	2,000	597	2,000	0	0	0	0	0	2,000
001-450.4311-210.000	DPW ADMIN Health Insurance	25,481	23,646	27,009	48,017	27,009	27,009	51,005	51,005	27,009
001-450.4311-212.000	DPW ADMIN Dental Insurance	814	579	794	1,276	794	794	1,197	1,197	794
001-450.4311-214.000	DPW ADMIN Life & Disability Ins	2,121	1,675	2,235	1,817	2,321	2,321	2,321	2,321	2,235
001-450.4311-220.000	DPW ADMIN FICA Taxes	12,062	10,452	13,085	11,831	12,761	12,761	12,761	12,761	13,085
001-450.4311-230.000	DPW ADMIN NH Retirement	22,169	19,180	24,373	23,363	22,569	22,569	22,569	22,569	24,373
001-450.4311-290.000	DPW ADMIN Uniforms	15,220	11,791	14,478	14,110	10,250	10,250	10,250	10,250	14,478
001-450.4311-294.000	DPW ADMIN Training & Dues	2,725	830	2,725	2,269	2,725	2,725	2,725	2,725	2,725
001-450.4311-342.000	DPW ADMIN Software & Programs	7,720	8,490	9,220	9,519	9,450	9,450	9,450	9,450	9,220
001-450.4311-344.000	DPW ADMIN Property Record Maintenance	-	0	1	0	1	-	1	1	1
001-450.4311-440.000	DPW ADMIN Rental & Leases	2,100	2,558	3,145	2,448	3,145	3,145	3,145	3,145	3,145
001-450.4311-530.000	DPW ADMIN Telephone	4,668	3,859	4,068	4,108	4,068	4,068	4,068	4,068	4,068
001-450.4311-532.000	DPW ADMIN Internet Services	1,700	1,896	1,700	2,104	2,040	2,040	2,040	2,040	1,700
001-450.4311-540.000	DPW ADMIN Advertising	2,000	2,506	2,000	2,485	2,250	2,250	2,250	2,250	2,000
001-450.4311-550.000	DPW ADIMIN Printing	Ч	0	1	150	1	-	-	1	Ч
001-450.4311-560.000	DPW ADMIN Postage	200	44	200	221	200	200	200	200	200
001-450.4311-580.000	DPW ADMIN Mileage	Ч	0	1	0	1	-	-	1	Ч
001-450.4311-600.000	DPW ADMIN Office Supplies	2,000	1,369	2,000	865	2,000	2,000	2,000	2,000	2,000
001-450.4311-604.000	DPW ADMIN Safety Supplies	2,600	931	2,000	1,226	2,000	2,000	2,000	2,000	2,000
001-450.4311-630.000	DPW ADMIN Meals & Food	2,700	4,396	3,000	4,775	3,500	3,500	3,500	3,500	3,000
001-450.4311-751.000	DPW ADMIN New Equipment	1	107	1	173	1	1	1	1	1
	Subtotal DPW Administration	263,962	230,724	283,082	296,957	273,891	273,891	298,290	298,290	283,082
Road Maintenance										
001-450.4312-111.000	RD MNT Full-Time Employees	400,233	301,218	417,017	316,398	418,255	423,811	423,811	423,811	429,060
001-450.4312-130.000	RD MNT Overtime	103,273	120,988	97,000	124,432	115,890	105,890	105,890	105,890	98, 165
001-450.4312-210.000	RD MNT Health Insurance	162,233	119,230	167,040	147,606	167,040	167,040	203,377	203,377	166,625
001-450.4312-212.000	RD MNT Dental Insurance	3,639	3,324	4,340	3,576	4,340	4,340	4,397	4,397	4,340
001-450.4312-214.000	RD MNT Life & Disability Ins	5,367	3,799	5,667	3,715	5,709	5,709	5,709	5,709	5,667
001-450.4312-220.000	RD MNT FICA Taxes	38,518	31,681	39,323	32,699	40,862	40,522	40,522	40,522	40,333
001-450.4312-230.000	RD MNT NH Retirement	70,794	57,997	72,271	61,137	72,270	71,669	71,669	71,669	74,128
* 001-450.4312-330.000	RD MNT Professional Services	39,080	42,733	69,475	14,159	79,475	76,680	76,680	76,680	69,475
* 001-450.4312-330.010	RD MNT NPDES Stormwater	25,000	2,225	25,000	1,961	25,000	20,000	20,000	20,000	25,000
001-450.4312-430.000	RD MNT Equipment Maintenance	3,000	658	1,500	2,405	1,500	1,500	1,500	1,500	1,500
001-450.4312-434.000	RD MNT Vehicle Maintenance	100,000	98,832	100,000	107,350	100,000	100,000	100,000	100,000	100,000
001-450.4312-440.000	RD MNT Rental & Leases	3,065	4,396	2,500	401	3,000	3,000	3,000	3,000	2,500
001-450.4312-616.000	RD MNT Road Salt & Sand	170,000	169,844	216,000	242,392	200,000	200,000	200,000	200,000	216,000

	001-450.4312-618.000	RD MNT Signage	9,000	4,594	000'6	8,264	6,000	7,000	7,000	2,000	9,000
	001-450.4312-626.000	RD MNT Fuel	35,500	47,357	50,000	56,668	65,000	65,000	65,000	65,000	50,000
*	001-450.4312-720.000	RD MNT Resurfacing	626,090	440,649	900,000	804,378	000'006	900,000	900,000	900,000	900,000
	001-450.4312-722.000	RD MNT Construction Materials	60,000	52,542	60,000	56,034	60,000	60,000	60,000	60,000	60,000
	001-450.4312-751.000	RD MNT New Equipment	2,000	0	2,000	1,340	2,000	2,000	2,000	2,000	2,000
*	001-450.4312-752.000	RD MNT Vehicle & Related Purchase	Ч	1,713	-	0	1	H	1	1	1
	001-450.4312-754.000	RD MNT Plow Edges & Chains	20,000	17,693	20,000	16,606	20,000	20,000	20,000	20,000	20,000
		Subtotal Road Maintenance	1,876,793	1,521,473	2,258,134	2,001,521	2,289,342	2,274,162	2,310,556	2,310,556	2,273,794
	Bridges										
*		DPW Bridge Professional Services	1	0	۲.	0	L	L	۲,	4	7
		Subtotal Bridges	1	0	1	0	1	1	1	1	1
	Street Lighting										
	001-450.4316-330.000	ST Lights Professional Service	Ļ	0	⊣	229	-	-	1	Ļ	-
	001-450.4316-622.000	ST Lights Electric	30,000	24,551	30,000	22,643	30,000	30,000	30,000	30,000	30,000
		Subtotal Street Lighting	30,001	24,551	30,001	22,872	30,001	30,001	30,001	30,001	30,001
	Elaat										
	001-450.4319-111.000	FLEET Full-Time Employees	120,688	123,632	127,062	125,537	127,073	127,073	127,073	127,073	129,433
	001-450.4319-130.000	FLEET Overtime	15,011	20,227	15,000	24,596	17,000	15,000	15,000	15,000	15,426
	001-450.4319-210.000	FLEET Health Insurance	55,281	53,683	56,820	55,168	56,820	56,820	59,394	59,394	56,820
	001-450.4319-212.000	FLEET Dental Insurance	1,604	1,566	1,564	1,569	1,564	1,564	1,588	1,588	1,564
	001-450.4319-214.000	FLEET Life & Disability Ins	1,595	1,640	1,722	1,640	1,766	1,766	1,766	1,766	1,722
	001-450.4319-220.000	FLEET FICA Taxes	10,381	10,796	10,868	11,259	11,022	10,869	10,869	10,869	11,082
	001-450.4319-230.000	FLEET NH Retirement	19,079	19,616	19,974	21,092	19,493	19,222	19,222	19,222	20,367
	001-450.4319-342.000	FLEET Software & Programs	3,000	4,123	5,000	4,997	5,100	5,100	5,100	5,100	5,000
	001-450.4319-430.000	FLEET Equipment Maintenance	1,500	664	1,000	280	1,000	1,000	1,000	1,000	1,000
	001-450.4319-606.000	FLEET Shop Supplies & Hand Tools	14,900	15,203	14,900	14,588	14,900	14,900	14,900	14,900	14,900
	001-450.4319-751.000	FLEET New Equipment	1	7,767	10,000	10,278	10,000	10,000	10,000	10,000	10,000
		Subtotal Fleet	243,040	258,918	263,910	271,005	265,738	263,314	265,912	265,912	267,314
	Building Maintenance										
	001-451.4194-111.000	TB Full-Time Employees	48,279	48,231	47,779	48,012	50,695	50,695	50,695	50,695	48,686
	001-451.4194-113.000	TB Part-Time Employees	42,102	30,457	50,507	30,288	53,443	53,443	53,443	53,443	50,507
	001-451.4194-130.000	TB Overtime	5,389	14,625	4,921	25,250	10,000	5,000	5,000	5,000	5,084
	001-451.4194-210.000	TB Health Insurance	10,234	10, 293	10,522	10,678	10,522	10,522	10,999	10,999	10,522
	001-451.4194-212.000	TB Dental Insurance	208	203	203	204	203	203	206	206	203
	001-451.4194-214.000	TB Life & Disability Ins	612	603	670	603	684	684	684	684	670
	001-451.4194-220.000	TB FICA Taxes	7,326	6,979	7,895	7,760	8,732	8,349	8,349	8,349	7,977
	001-451.4194-230.000	TB NH Retirement	7,546	8,451	7,410	10,237	8,212	7,536	7,536	7,536	7,561
	001-451.4194-410.000	TB Other Utilities	5,000	7,421	3,800	4,571	5,000	4,000	4,000	4,000	3,800
	001-451.4194-411.000	TB Sewer	4,500	3,746	5,000	8,459	5,000	5,000	5,000	5,000	5,000
	001-451.4194-412.000	TB Water	12,000	13,349	10,000	13,267	12,500	12,500	12,500	12,500	10,000
	001-451.4194-413.000	TB Heating	61,300	68,923	62,958	59,850	69,200	60,000	60,000	60,000	62,958
	001-451.4194-420.000	TB Custodial Supplies	13,500	13, 135	15,300	14,978	14,800	14,800	14,800	14,800	15,300

010-53: 439-45000 19 Building Maintenance 133346 132134 13346 133546 134565 134565 134565 134565 134565 134565 134565 134565 134565 134565 134565 134565 134565 134555 1355 1345555 1345555 1345555 1345555 13	001-451.4194-434.000	TB Vehicle Maintenance	1,000	1,785	500	2,242	1,500	1,500	1,500	1,500	500
Outsd: 4194-4000 Bienidik (Lester: 1.036 1.337 1.337 1.036 <th1.036< th=""> <th1< td=""><td>001-451.4194-436.000</td><td>TB Building Maintenance</td><td>139,346</td><td>132, 134</td><td>128,526</td><td>138,466</td><td>138,526</td><td>138,526</td><td>138,526</td><td>138,526</td><td>128,526</td></th1<></th1.036<>	001-451.4194-436.000	TB Building Maintenance	139,346	132, 134	128,526	138,466	138,526	138,526	138,526	138,526	128,526
001-54:149-53.000 Bi Feirphone 0.00	001-451.4194-440.000	TB Rental & Leases	10,985	13,378	10,985	9,995	11,863	11,863	11,863	11,863	10,985
Outs:4.149-65.000 Ubectic 2,000 0.443 3,900 0.002.9 3,910 3,100<	001-451.4194-530.000	TB Telephone	600	602	600	602	600	600	600	600	600
Orosist AlsP 75:000 Time Regiment 2,005 3,105 4,105	001-451.4194-622.000	TB Electric	92,000	104,453	98,900	100,829	99,100	99,100	99,100	99,100	98,900
0.00-54.449-113.00 10 Herlihment (0.00-54.449-113.00 10 Herlihment (0.00-54.449-130.00 11 Herlihment (0.00-54.449-130.00 11 Herlihment (0.00-54.449-130.00 11 Herlihment (0.00-54.449-130.00 11 Herlihment (0.00-54.449-130.00 11 Herlihment (0.00-54.449-430.00 11 Herlihment (0.00-54.459-430.00 11 Herlihment (0.00-54.459-430.00 12 Herlihment (0.00-54.459-730.00 <t< td=""><td>001-451.4194-626.000</td><td>TB Fuel</td><td>2,076</td><td>2,627</td><td>3,150</td><td>4,015</td><td>4,825</td><td>4,825</td><td>4,825</td><td>4,825</td><td>3,150</td></t<>	001-451.4194-626.000	TB Fuel	2,076	2,627	3,150	4,015	4,825	4,825	4,825	4,825	3,150
No. No. <td>001-451.4194-751.000</td> <td>TB New Equipment</td> <td></td> <td>125</td> <td>-</td> <td>1,668</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td>	001-451.4194-751.000	TB New Equipment		125	-	1,668	1	1	1	1	1
0 0 22,33 9,64 2,23 9,54 2,23 1,13 1,13 0 0 45,243+13,000 16 (1 bertime inflores: 1,23 1,16 1,14 1,04 1,04 0.0.45,243+13,000 16 (1 bertime integet) 1,23 1,23 1,23 1,15 1,14 1,04 0.0.45,243+13,000 16 (1 bertifie) 1,16 1,70 6,57 2,000 7,00 4,50 4,60 4	001-452.4194-111.000	TB CH Full-Time Employees		412	-	0	1	7	-	1	1
0.01452.4354.30.000 BC fO NetTime 1 1,555 1 4,365 1,116 1,101 <td>001-452.4194-113.000</td> <td>TB CH Part-Time Employees</td> <td>16,224</td> <td>0</td> <td>22, 199</td> <td>9,664</td> <td>22,269</td> <td>22,269</td> <td>22,269</td> <td>22,269</td> <td>22, 199</td>	001-452.4194-113.000	TB CH Part-Time Employees	16,224	0	22, 199	9,664	22,269	22,269	22,269	22,269	22, 199
0.0.452 435-32.000 B CH FLA thesis 1.200 1.201 1.701 <th< td=""><td>001-452.4194-130.000</td><td>TB CH Overtime</td><td></td><td>16,595</td><td>-</td><td>4,986</td><td>1</td><td>4</td><td>1</td><td>1</td><td>1</td></th<>	001-452.4194-130.000	TB CH Overtime		16,595	-	4,986	1	4	1	1	1
00.445.2434.34.000 BC / MH ettiment 1 2.391 1 7.01 4.1 4.1 10.452.2434.34.000 BC / MH ettiment 2.00 6.20 7.000 6.57 7.000 7.00 10.452.2434.44.000 BC / Heating 7.000 6.70 7.000 6.70 7.000 7.000 10.452.2434.44.000 BC / Heating 7.000 15.141 2.000 12.050 2.000 12.000	001-452.4194-220.000	TB CH FICA Taxes	1,240	1,287	1,698	1,116	1,704	1,704	1,704	1,704	1,698
0004-52 4194-410000 16 Chene ultites 200 6420 7000 6470 7000	001-452.4194-230.000	TB CH NH Retirement		2,391	-	701	1	4	1	1	1
000-452 449-43.000 TGC Heatenic 7.000 6.5.00 7.000 6.7.00 7.000	001-452.4194-410.000	TB CH Other Utilities	250	480	480	480	480	480	480	480	480
00.423.439-436.000 16.1 Custoralis Supplies 1,600 3,700 1,514 2,500 3,500 3,000 3,000 00.423.439-436.000 16 CH Electric 1,300 1,513 1,300 1,525 3,400 3,000 3,000 10.423.4194-63.000 16 CH Electric 1,300 1,525 3,400 1,300 3,003 3,00 3,000 3,000 10.423.4194-63.000 16 CH Hencin 2,303 2,303 3,303 3,403 <td>001-452.4194-413.000</td> <td>TB CH Heating</td> <td>7,000</td> <td>6,620</td> <td>7,000</td> <td>6,572</td> <td>7,000</td> <td>7,000</td> <td>7,000</td> <td>7,000</td> <td>7,000</td>	001-452.4194-413.000	TB CH Heating	7,000	6,620	7,000	6,572	7,000	7,000	7,000	7,000	7,000
01-452.419-450.000 16 CH Bulling Waintenance 17.700 5.336 17.700 15.11 30.00 14.000 14.000 01-452.419-62.000 16 CH Bulling Waintenance 13.00 15.31 13.00 12.00 14.00 14.00 01-452.419-63.000 16 CH Meats & Ford 13.0 5.438 5.43.87 5.67.78 5.76.98 5.76.78 5.76.78 5.72.78 5.76.78 </td <td>001-452.4194-420.000</td> <td>TB CH Custodial Supplies</td> <td>1,600</td> <td>903</td> <td>2,500</td> <td>1,541</td> <td>2,500</td> <td>2,500</td> <td>2,500</td> <td>2,500</td> <td>2,500</td>	001-452.4194-420.000	TB CH Custodial Supplies	1,600	903	2,500	1,541	2,500	2,500	2,500	2,500	2,500
00452.4194-62.000 16 Childentic 13,00 12,63 14,00 14,00 10452.4194-62.000 16 Childentic 21,01 532,69 54,975 54,972 54,933 54,007 54,933 54,003 54,033 53,533 53,535 53,535 53,535 53,535 53,533 5	001-452.4194-436.000	TB CH Building Maintenance	17,700	7,376	17,700	16,114	30,700	30,700	30,700	30,700	17,700
001-452.4134-630000 TIC H Waeis & Food 180 110 130 <	001-452.4194-622.000	TB CH Electric	13,000	15,131	13,000	12,625	14,000	14,000	14,000	14,000	13,000
Image: mark state s	001-452.4194-630.000	TB CH Meals & Food	180	(19)	180	300	180	180	180	180	180
Internation 2,393,095 2,583,563 3,336,515 3,133,405 3,443,215 3,409,352 3,37,388 <th></th> <th>Subtotal Building Maintenance</th> <th>521,201</th> <th>532,698</th> <th>534,387</th> <th>546,072</th> <th>584,242</th> <th>567,983</th> <th>568,463</th> <th>568,463</th> <th>535,690</th>		Subtotal Building Maintenance	521,201	532,698	534,387	546,072	584,242	567,983	568,463	568,463	535,690
Park& Recention Environ Environ Second construction Second construct	Total Highway Division		2,934,998	2,568,363	3,369,515	3,138,428	3,443,215	3,409,352	3,473,223	3,473,223	3,389,882
Parks & Recreation Park & Recreation 305,386 281,326 327,348 32	-										
001-450-4520-111.000 RR Full-Time Employees 306,386 281,326 319,445 273,388 327,338 327,338 327,338 327,338 45,378 327,378 32,371 32,371 32,371 32,371 32,371 32,371 32,371 32,373 34,370 32,373 34,370 32,373 34,370 32,373 34,370 32,373 34,370 32,373 34,370 32,373 34,370 32,376 32,373 34,370	Parks & Recreation										
00.450.450-113.000 P&R Part-Time Employees 6,720 0 1 0 10,963 5,482 00.450.450-213.0000 P&R Neurt-Time 19,2106 7,973 80,000 11,773 8,000 8,000 00.450.450-213.000 P&R Nertal Insurance 19,2205 7,514 1,770 2,221 2,221 00.450.450-213.000 P&R NERteinfurner 19,225 3,607 4,357 3,233 4,470 2,221 00.450.450-230.000 P&R NERteinent 10,216 2,021 1,770 2,221 2,201 00.450.450-230.000 P&R NERteinent 14,75 24,603 4,470 5,343 4,537 4,537 00.450.450-243.000 P&R NERteinent 1,150 1,120 1,120 1,120 1,120 00.450.450-343.000 P&R NERteinent 1,150 1,120 2,138 4,537 4,537 00.450.450-343.000 P&R NERteinent 1,120 1,120 3,33 4,400 3,500 00.450.450-343.000 P&R NERteinent 1,120 1,120<	001-450.4520-111.000	P&R Full-Time Employees	306,386	281,326	319,445	278,484	327,388	327,388	327,388	327,388	326,228
00.450.450-130.000 P&R Overtime 12,063 7,973 8,000 11,773 8,000 8,000 8,000 01.450.4520-210.000 P&R Health Insurance 100,252 7,5514 102,064 102,014 102,014 1	001-450.4520-113.000	P&R Part-Time Employees	6,720	0	7	0	10,963	5,482	5,482	5,482	1
001-450.4520-210.000 R&R Health Insurance 109.225 75,514 112,064 120,064 <t< td=""><td>001-450.4520-130.000</td><td>P&R Overtime</td><td>12,069</td><td>7,973</td><td>8,000</td><td>11,773</td><td>8,000</td><td>8,000</td><td>8,000</td><td>8,000</td><td>8,850</td></t<>	001-450.4520-130.000	P&R Overtime	12,069	7,973	8,000	11,773	8,000	8,000	8,000	8,000	8,850
001-450 450-212 000 P&R Dental Insurance 3,042 1,769 2,221 1,770 2,221 2,221 001-450 450-210 000 P&R Hife & Disability Ins 4,129 3,607 4,377 3,323 4,470 2,470 001-450 450-200 000 P&R HI RCT Taxes 2,470 3,843 4,6,039 4,047 5,946 5,046 001-450 450-201 000 P&R HI RCT Taxes 2,470 3,843 4,6,039 4,047 5,343 4,5378 001-450 450-230 000 P&R HI RCT Taxes 1,150 1,120 2,00 0 0 6,046 6,046 6,046 6,046 001-450 450-2450 000 P&R HI RETERENC 3,115 1,115 3,021 1,120 3,501 1,220 1,220 001-450 450-2450 000 P&R Nuter 3,020 1,021 1,120 3,613 1,020 1,220 001-450 450-450 000 P&R Netrele Maintenance 1,020 1,020 1,223 1,020 1,220 1,220 001-450 450-450 000 P&R Netrele Maintenance 1,020	001-450.4520-210.000	P&R Health Insurance	109,225	76,514	102,064	80,966	102,064	102,064	106,697	106,697	101,723
001-450.4520-214.000 P&R Life & Disability Ins 4,125 3,607 4,377 3,323 4,470 4,470 001-450.4520-230.000 P&R FICA Taxes 24,875 21,660 25,050 21,724 26,946 56,077 001-450.4520-230.000 P&R FICA Taxes 24,875 24,070 26,946 56,046 001-450.4520-230.000 P&R FUNTOME 1,150 38,430 6,046 6,046 6,046 001-450.4520-342.000 P&R FUNTOME 33,021 34,197 4,100 37,540 1,250 1,250 001-450.4520-431.000 P&R FEUTOME 33,021 34,197 4,400 37,540 1,000 10,000 001-450.4520-431.000 P&R FEUTOME 33,021 34,197 4,4000 37,540 35,001 001-450.4520-431.000 P&R FEUTOME 1,021 1,021 1,020 1,020 1,020 1,020 001-450.4520-431.000 P&R FEUTOME 1,020 1,021 1,020 1,020 1,020 1,020 1,020 1,020 1,020 1,020<	001-450.4520-212.000	P&R Dental Insurance	3,042	1,769	2,221	1,770	2,221	2,221	2,227	2,227	2,221
001-450.4520-220.000 R&R FICA Taxes 24,875 21,560 25,056 25,076 26,946 26,077 001-450.4520-230.000 P&R NH Retirement 44,776 38,423 46,039 40,467 45,378 45,378 001-450.4520-230.000 P&R NU Niferms 1,150 1,150 1,010 26,046 5,046 001-450.4520-230.000 P&R NU Nifermes 1,150 1,150 1,150 1,150 1,250 44,000 56,046 010-450.4520-430.000 P&R Netter 33,021 34,197 44,000 36,000 10,000 <t< td=""><td>001-450.4520-214.000</td><td>P&R Life & Disability Ins</td><td>4,129</td><td>3,607</td><td>4,357</td><td>3,323</td><td>4,470</td><td>4,470</td><td>4,470</td><td>4,470</td><td>4,357</td></t<>	001-450.4520-214.000	P&R Life & Disability Ins	4,129	3,607	4,357	3,323	4,470	4,470	4,470	4,470	4,357
001-450.450-230.000 RRNH Retirement 44,776 33,423 46,039 40,467 45,378 45,378 45,378 001-450.450-290.000 PRR Uniforms 01 00 0 0 0 0 0 0 0 6,046 6,046 001-450.4520-290.000 PRR Nufforms 31,050 31,032 31,137 34,070 37,088 44,000 36,030 001-450.4520-430.000 PRR Nethicle Maintenance 10,000 12,014 9,000 12,239 10,000 10,000 001-450.4520-430.000 PRR Nethicle Maintenance 8,000 12,148 9,000 35,514 43,000 38,000 001-450.4520-430.000 PRR Nethicle Maintenance 8,000 12,010 35,613 10,000 39,000 001-450.4520-430.000 PRR Nethicle Maintenance 8,000 27,440 43,000 35,613 3,000 38,000 01-450.4520-430.000 PRR Nethicle Maintenance 1,620 1,430 3,000 3,000 38,000 01-450.4520-430.000 PRR Nethicle	001-450.4520-220.000	P&R FICA Taxes	24,875	21,660	25,050	21,724	26,496	26,077	26,077	26,077	25,634
001-450.4500-290.000 P&R Uniforms 0 </td <td>001-450.4520-230.000</td> <td>P&R NH Retirement</td> <td>44,776</td> <td>38,423</td> <td>46,039</td> <td>40,467</td> <td>45,378</td> <td>45,378</td> <td>45,378</td> <td>45,378</td> <td>47,112</td>	001-450.4520-230.000	P&R NH Retirement	44,776	38,423	46,039	40,467	45,378	45,378	45,378	45,378	47,112
001-450.4520-342.000 R& Software & Programs 1,150 1,050 1,250 1,250 1,250 1,250 1,250 1,250 1,250 1,250 1,250 1,250 1,250 1,250 3,000 35,000 35,000 35,000 36,000 36,000 10,000	001-450.4520-290.000	P&R Uniforms	0	0	0	0	6,046	6,046	6,046	6,046	0
001-450.4520-421.000 P&R Water 33,021 34,197 44,000 37,385 44,000 36,000 36,000 001-450.4520-430.000 P&R Fquipment Maintenance 10,000 12,014 9,000 12,239 10,000 10,000 001-450.4520-430.000 P&R Vehicle Maintenance 8,000 16,814 7,000 3,643 10,000 10,000 001-450.4520-430.000 P&R Rental & Leases 8,000 27,440 43,000 36,514 43,000 38,000 001-450.4520-430.000 P&R Rental & Leases 1,620 1,400 35,514 43,000 38,000 001-450.4520-530.000 P&R Rental & Leases 1,620 2,713 3,000 3,000 001-450.4520-530.000 P&R Rentel & Leases 1,620 2,136 1,238 2,436 2,436 001-450.4520-530.000 P&R Rentel & Leases 1,620 2,136 1,230 3,000 3,000 001-450.4520-530.000 P&R Rentel & Leases 1,620 2,136 1,300 3,000 2,136 001-450.4520-530.000	001-450.4520-342.000	P&R Software & Programs	1,150	1,021	1,150	908	1,250	1,250	1,250	1,250	1,150
001-450.4520-430.000 P&R Equipment Maintenance 10,000 12,239 10,000 10,000 001-450.4520-430.000 P&R Vehicle Maintenance 8,000 15,814 7,000 35,514 43,000 10,000 001-450.4520-430.000 P&R Vehicle Maintenance 8,000 27,440 43,000 35,514 43,000 38,000 001-450.4520-430.000 P&R Rental & Leases 2,000 1,400 35,514 43,000 38,000 001-450.4520-430.000 P&R Rental & Leases 2,000 4,867 2,000 3,713 3,000 3,000 001-450.4520-530.000 P&R Rental & Leases 1,500 7,130 1,248 2,436 2,436 001-450.4520-530.000 P&R Renteration Supplies 1,300 2,436	001-450.4520-421.000	P&R Water	33,021	34,197	44,000	37,385	44,000	36,000	36,000	36,000	44,000
001-450.4320-434.000 P&R Vehicle Maintenance 8,000 16,814 7,000 3,643 10,000 10,000 10,000 0 01-450.4520-438.000 P&R Ground Maintenance 43,000 27,440 43,000 38,000 38,000 0 01-450.4520-438.000 P&R Rental & Leases 2,000 4,867 2,000 3,551 43,000 38,000 0 01-450.4520-430.000 P&R Rental & Leases 1,520 3,000 3,000 3,000 0 01-450.4520-530.000 P&R Rental & Leases 1,500 2,136 1,248 2,436 2,436 0 01-450.4520-530.000 P&R Rental & Leases 1,300 2,136 2,436 2,436 0 01-450.4520-600.010 P&R Rented Services 1,300 2,136 1,11 1<	001-450.4520-430.000	P&R Equipment Maintenance	10,000	12,014	9,000	12,239	10,000	10,000	10,000	10,000	9,000
001-450.450-438.000 R& Ground Maintenance 43,000 27,440 43,000 38,000 39,000 39,000 39,000 30,	001-450.4520-434.000	P&R Vehicle Maintenance	8,000	16,814	7,000	3,643	10,000	10,000	10,000	10,000	7,000
001-450.450-440.000 R&Rental & Leases 2,000 4,867 2,000 2,713 3,000	001-450.4520-438.000	P&R Ground Maintenance	43,000	27,440	43,000	35,514	43,000	38,000	38,000	38,000	43,000
001-450-530.000 R&R Telephone 1,620 1,409 888 1,130 1,248 888 001-450-532.000 P&R Internet Services 1,300 2,136 2,436 2,436 2,436 001-450-450-532.000 P&R Internet Services 1,300 2,136 1,825 2,436 2,436 2,436 001-450-450-600.000 P&R Recreation Supplies 1,000 1,825 2,438 2,436 2,436 001-450-450-600.010 P&R Recreation Supplies 1,000 1,800 1,000 1,000 001-450-450-600.010 P&R Recreation Supplies 1,700 21,26 21,900 1,000 001-450-450-600.010 P&R Relectric 17,266 17,266 19,662 17,266 21,500 18,000 001-450-450-620.000 P&R Fuel 14,500 16,276 20,900 21,250 21,250 21,550 001-450-4520-620.000 P&R Fuel 14,500 16,276 20,900 20,900 21,600 21,550 21,550 21,550 21,550 21,550 21,550	001-450.4520-440.000	P&R Rental & Leases	2,000	4,867	2,000	2,713	3,000	3,000	3,000	3,000	2,000
P&R Internet Services 1,300 2,136 1,825 2,436<	001-450.4520-530.000	P&R Telephone	1,620	1,409	888	1,130	1,248	888	888	888	888
001-450.450.600 B& Office Supplies 1 64 1 1 1 001-450.450.600.010 P&R Recreation Supplies 1,000 0 1 0 1 1 1 1 001-450.450.600.010 P&R Recreation Supplies 1,000 546 1,000 488 1,000	001-450.4520-532.000	P&R Internet Services	1,300	2,136	1,825	2,458	2,436	2,436	2,436	2,436	1,825
001-450.450.600.010 P&R Recreation Supplies 1 0 1 0 1 1 1 001-450.450.00 P&R Safety Supplies 1,000 546 1,000 488 1,000 1,0	001-450.4520-600.000	P&R Office Supplies		0	-	64	1	1	-	1	1
001-450.4500 P&R Safety Supplies 1,000 546 1,000 488 1,000 1,0,000 1,0,000 1	 001-450.4520-600.010	P&R Recreation Supplies	1	0	1	0	1	1	1	1	1
001-450-622.000 P&R Electric 17,266 19,662 17,266 19,795 18,000 13,000	001-450.4520-604.000	P&R Safety Supplies	1,000	546	1,000	488	1,000	1,000	1,000	1,000	1,000
001-450-626.000 P&R Fuel 14,500 16,276 20,907 21,250 21,200 19,000 19,000 19,000 19,000 19,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 20,000 10,000	001-450.4520-622.000	P&R Electric	17,266	19,662	17,266	19, 795	18,000	18,000	18,000	18,000	17,266
001-450-751.000 P&R New Equipment 16,000 20,371 16,000 19,169 20,000 19,000 001-450.4520-800.006 P&R Old Home Day 10,000 4,500 10,000 12,030 10,000 10,000 Nototal Parks & Recreation 670,081 592,523 681,208 606,949 718,212 697,952	001-450.4520-626.000	P&R Fuel	14,500	16,276	20,900	20,907	21,250	21,250	21,250	21,250	20,900
P&R Old Home Day 10,000 4,500 10,000 10,000 10,000 10,000 Subtotal Parks & Recreation 670,081 592,523 681,208 606,949 718,212 697,952	001-450.4520-751.000	P&R New Equipment	16,000	20,371	16,000	19,169	20,000	19,000	19,000	19,000	16,000
670,081 592,523 681,208 606,949 718,212 697,952	 001-450.4520-800.006	P&R Old Home Day	10,000	4,500	10,000	12,030	10,000	10,000	10,000	10,000	10,000
		Subtotal Parks & Recreation	670,081	592,523	681,208	606,949	718,212	697,952	702,591	702,591	690,157

001-450.4195-438.000	DPW CEM Grounds Maintenance	5,000	0	5,000	914	25,000	25,000	25,000	5,000	5,000
	Subtotal Cemeteries	5,000	0	5,000	914	25,000	25,000	25,000	5,000	5,000
Total Parks, Recreation & Cemeteries Division	Cemeteries Division	675,081	592,523	686,208	607,864	743,212	722,952	727,591	707,591	695,157
Recycling & Transfer Division	sion									
R&T Administration										
001-500.4321-111.000	R&T ADMIN Full-Time Employees	96,408	74,280	99,027	97,051	102,111	102,111	102,111	102,111	102,671
001-500.4321-130.000	R&T ADMIN Overtime	6, 756	10,535	6,177	9,706	8,000	7,000	7,000	7,000	6,323
001-500.4321-210.000	R&T ADMIN Health Insurance	25,481	15,496	26,044	39,871	26,044	26,044	44,010	44,010	26,044
001-500.4321-212.000	R&T ADMIN Dental Insurance	598	654	794	798	794	794	806	806	794
001-500.4321-214.000	R&T ADMIN Life & Disability Ins	1,338	873	1,381	1,288	1,424	1,424	1,424	1,424	1,381
001-500.4321-220.000	R&T ADMIN FICA Taxes	7,892	6,714	8,049	8,051	8,423	8,347	8,347	8,347	8,339
001-500.4321-230.000	R&T ADMIN NH Retirement	14,505	11,700	14,792	15,006	14,898	14,763	14,763	14,763	15,325
001-500.4321-290.000	R&T ADMIN Uniforms	0	0	0	0	1,756	1,756	1,756	1,756	0
001-500.4321-294.000	R&T ADMIN Training & Dues	1,250	4,041	2,110	2,513	3,150	3,150	3,150	3,150	2,110
001-500.4321-342.000	R&T ADMIN Software & Programs	3,800	3,957	4,250	4,157	4,250	4,250	4,250	4,250	4,250
001-500.4321-430.000	R&T ADMIN Equipment Maintenance	1	0	1	0	Ч	1	1	1	1
001-500.4321-502.000	R&T ADMIN Facility Permits	235	215	235	215	235	235	235	235	235
001-500.4321-530.000	R&T ADMIN Telephone	750	720	450	1,062	450	450	450	450	450
001-500.4321-532.000	R&T ADMIN Internet Services	2,000	2,652	2,500	2,948	2,820	2,820	2,820	2,820	2,500
001-500.4321-560.000	R&T ADMIN Postage	200	102	200	131	200	200	200	200	200
001-500.4321-600.000	R&T ADMIN Office Supplies	1,000	992	1,000	1,149	1,000	1,000	1,000	1,000	1,000
001-500.4321-604.000	R&T ADMIN Safety Supplies	750	531	750	244	750	750	750	750	750
001-500.4321-630.000	R&T ADMIN Meals & Food	300	312	300	789	400	400	400	400	300
001-500.4321-751.000	R&T ADMIN New Equipment	300	237	300	385	300	300	300	300	300
	Subtotal R&T Administration	163,564	134,009	168,360	185,364	177,006	175,795	193,773	193,773	172,973
Collection										
001-500.4323-111.000	R&T COLL Full-Time Employees	132,220	130,690	133,957	126,959	135,500	135,500	135,500	135,500	136,424
001-500.4323-130.000	R&T COLL Overtime	10,063	15,491	9,000	9,894	12,000	12,000	12,000	12,000	11,911
001-500.4323-210.000	R&T COLL Health Insurance	52,905	45,800	54,454	53,030	54,454	54,454	56,695	56,695	54,248
001-500.4323-212.000	R&T COLL Dental Insurance	1,209	1,272	1,179	1,541	1,179	1,179	1,197	1,197	1,179
001-500.4323-214.000	R&T COLL Life & Disability Ins	1,708	1,555	1,822	1,716	1,851	1,851	1,851	1,851	1,822
001-500.4323-220.000	R&T COLL FICA Taxes	10,884	11,303	10,936	10,553	11,284	11,284	11,284	11,284	11, 159
001-500.4323-230.000	R&T COLL NH Retirement	20,005	19,778	20,100	19,179	19,957	19,957	19,957	19,957	20,509
001-500.4323-290.000	R&T COLL Uniforms	2,595	2,118	2,235	2,501	2,709	2,709	2,709	2,709	2,235
001-500.4323-434.000	R&T COLL Vehicle Maintenance	50,000	39,135	45,000	53,275	45,000	45,000	45,000	45,000	45,000
001-500.4323-626.000	R&T COLL Fuel	26,125	35,386	28,500	47,178	40,000	40,000	40,000	40,000	28,500
	Construction of the second sec									

001-500.4324-111.000	R&T Full-Time Employees	97,481	78,372	95,205	85,768	104,736	104,736	104,736	104,736	97,000
001-500.4324-113.000	R&T Part-Time Employees	14,847	3,191	22,183	6,022	18,903	18,903	18,903	18,903	22,183
001-500.4324-130.000	R&T Overtime	10,850	16,065	10,000	6,034	15,000	8,000	8,000	8,000	10,323
001-500.4324-210.000	R&T Health Insurance	47,905	24,602	49,454	21,547	49,454	49,454	26,998	26,998	49,248
001-500.4324-212.000	R&T Dental Insurance	1,209	567	1,179	506	1,179	1,179	609	609	1,179
001-500.4324-214.000	R&T Life & Disability Ins	1,296	832	1,324	1,202	1,410	1,410	1,410	1,410	1,324
001-500.4324-220.000	R&T FICA Taxes	9,422	7,426	9,745	7,585	10,606	10,070	10,070	10,070	9,907
001-500.4324-230.000	R&T NH Retirement	15,232	12,015	14,792	12,716	16,200	15,253	15,253	15,253	15,090
001-500.4324-290.000	R&T Uniforms	1,465	2,185	1,565	3,052	1,881	1,881	1,881	1,881	1,565
001-500.4324-330.000	R&T Professional Services	2,200	9,072	2,200	5,590	11, 795	11,795	11,795	11,795	2,200
001-500.4324-421.000	R&T Tipping Fees	518,237	508,346	554,390	524,617	625,879	600,000	600,000	600,000	554,390
001-500.4324-421.002	R&T Hazardous Waste Disposal	10,000	16,801	10,000	17,216	10,000	10,000	10,000	10,000	10,000
001-500.4324-430.000	R&T Equipment Maintenance	3,000	22,366	5,000	10,816	10,000	10,000	10,000	10,000	5,000
001-500.4324-434.000	R&T Vehicle Maintenance	30,000	26,714	28,000	21,273	28,000	28,000	28,000	28,000	28,000
001-500.4324-606.000	R&T Shop Supplies & Hand Tools	5,000	10,383	5,000	7,440	9,000	8,000	8,000	8,000	5,000
001-500.4324-626.000	R&T Fuel	21,425	25,046	20,900	27,324	29,050	29,050	29,050	29,050	20,900
001-500.4324-751.000	R&T New Equipment	1	289	1	4,802	8,000	1	1	1	-
	Subtotal Disposal	789,570	764,271	830,938	763,513	951,093	907,732	884,706	884,706	833,310
Total Recycling & Transfer Division	er Division	1,260,848	1,200,809	1,306,481	1,274,703	1,452,033	1,407,461	1,404,672	1,404,672	1,319,270
Total Public Works		4,870,927	4,361,695	5,362,204	5,020,995	5,638,460	5,539,765	5,605,486	5,585,486	5,404,309
Tax Collection										
001-550.4150-111.000	TAX Full-Time Employees	174,546	173,139	201,865	200,095	204,856	204,856	204,856	204,856	206,192
001-550.4150-113.000	TAX Part-Time Employees	Ļ	0	0	0	0	0	0	0	0
001-550.4150-130.000	TAX Overtime	3,583	3,478	4,000	3,741	4,500	4,000	4,000	4,000	4,000
001-550.4150-210.000	TAX Health Insurance	42,588	41,403	45,036	40,543	45,036	45,036	42,392	42,392	45,036
001-550.4150-212.000	TAX Dental Insurance	1,010	985	985	066	985	985	1,000	1,000	985
001-550.4150-214.000	TAX Life & Disability Ins	2,392	2,405	2,532	2,438	2,861	2,861	2,861	2,861	2,532
001-550.4150-220.000	TAX FICA Taxes	13,627	13,655	15,749	15,500	16,016	15,977	15,977	15,977	16,080
001-550.4150-230.000	TAX NH Retirement	25,045	24,806	29,225	28,631	28,326	28, 258	28,258	28,258	29,833
001-550.4150-294.000	TAX Training & Dues	862	655	1,334	944	1,025	1,025	1,025	1,025	1,334
001-550.4150-330.000	TAX Professional Services	9,765	5,183	10,000	6,697	10,981	7,981	7,981	7,981	10,000
001-550.4150-344.000	TAX Property Record Maintenance	1,000	1,056	1,000	791	1,000	1,000	1,000	1,000	1,000
001-550.4150-430.000	TAX Equipment Maintenance	263	0	263	537	830	830	830	830	263
001-550.4150-440.000	TAX Rental & Leases	0	0	0	665	960	096	960	960	0
001-550.4150-530.000	TAX Telephone	2,040	1,428	1,440	1,517	1,440	1,440	1,440	1,440	1,440
001-550.4150-550.000	TAX Printing	125	103	200	109	80	1	1	-1	200
001-550.4150-560.000	TAX Postage	6,500	6,230	7,318	9,106	8,006	7,150	7,150	7,150	7,318
001-550.4150-580.000	TAX Mileage	0	0	0	300	0	0	0	0	0
001-550.4150-600.000	TAX Office Supplies	3,000	1,374	3,500	1,028	556	556	556	556	3,500
001-550.4150-751.000	TAX New Equipment	1,845	8	1,660	0	360	360	360	360	1,660

						_	-			
001-600.4140-110.000	TC Public Officials	5,000	5,700	5,000	6,500	7,000	30,000	30,000	30,000	5,000
001-600.4140-111.000	TC Full-Time Employees	2,156	2,156	0	0	0	0	0	0	0
001-600.4140-113.000	TC Part-Time Employees	-	0	2,001	0	0	0	0	0	2,001
001-600.4140-130.000	TC Overtime	1,500	0	0	754	0	0	0	0	0
001-600.4140-210.000	TC Health Insurance	105	137	0	0	0	0	0	0	0
001-600.4140-214.000	TC Life & Disability Ins	55	31	0	0	0	0	0	0	0
001-600.4140-220.000	TC FICA Taxes	662	612	536	555	536	2,295	2,295	2,295	536
001-600.4140-230.000	TC NH Retirement	514	402	0	106	0	0	0	0	0
001-600.4140-294.000	TC Training & Dues	1,075	569	1,025	6	1,075	1,150	1,150	1,150	1,025
001-600.4140-330.000	TC Professional Services	1	0	1	0	1	1	7	1	-
001-600.4140-430.000	TC Equipment Maintenance	0	0	0	175	130	130	130	130	0
001-600.4140-440.000	TC Rental & Leases	0	0	0	0	192	192	192	192	0
001-600.4140-530.000	TC Telephone	0	0	0	187	310	310	310	310	0
001-600.4140-540.000	TC Advertising	500	0	250	0	500	500	500	500	250
001-600.4140-550.000	TC Printing	525	186	585	215	772	772	772	772	585
001-600.4140-560.000	TC Postage	5,160	3,690	2,348	3,424	3,348	3,348	3,348	3,348	2,348
001-600.4140-600.000	TC Office Supplies	278	701	753	962	150	150	150	150	753
001-600.4140-751.000	TC New Equipment	-	52	Ļ	265	1	1	Ļ	1	1
	Subtotal Town Clerk	17,533	14,236	12,500	13,068	14,015	38,849	38,849	38,849	12,500
Election										
001-601.4140-110.000	ELEC Public Officials	2,600	2,540	2,600	2,600	2,600	2,600	2,600	2,600	2,600
001-601.4140-220.000	ELEC FICA Taxes	199	205	199	199	199	199	199	199	199
001-601.4140-310-000	ELEC Checklist	0	0	2,000	0	0	0	0	0	2,000
001-601.4140-311.000	ELEC Town Deliberative & Election	6,175	10,017	6,175	9,978	6,175	6,175	6,175	6,175	6,175
001-601.4140-311.002	ELEC State/Federal	-	0	11,000	7,813	8,600	8,600	8,600	8,600	11,000
001-601.4140-312.000	ELEC Special Town Meeting	ч	0	-	0	H	1	-	1	-
001-601.4140-430.000	ELEC Equipment Maintenance	674	600	574	0	674	674	674	674	574
001-601.4140-751.000	ELEC New Equipment	610	0	1	0	1	1	1	1	1
	Subtotal Elections	10,260	13,361	22,550	20,590	18,250	18,250	18,250	18,250	22,550
Total Town Clerk & Elections	ions	27,793	27,597	35,050	33,658	32,265	57,099	57,099	57,099	35,050
Budget Committee								Γ		
001-650.4150-110.000	BC Public Officials	1,450	250	1,450	600	1,850	1,850	1,850	1,850	1,450
001-650.4150-113.000	BC Part-Time Employees	5,200	4,304	5,180	4,018	5,252	5,252	5,252	5,252	5,180
001-650.4150-220.000	BC FICA Taxes	540	348	573	353	543	543	543	543	573
001-650.4150-294.000	BC Training & Dues	255	0	495	410	285	285	285	285	495
001-650.4150-540.000	BC Advertising	150	124	250	124	250	250	250	250	250
001-650.4150-560.000	BC Postage	1	0	1	2	Ļ	Ļ	1	L1	Ч

Cemetery Commission										
001-660.4195-294.000	CEM Training & Dues	210	160	100	210	180	180	180	180	100
001-660.4195-330.000	CEM Professional Services	0	0	0	0	300	300	300	300	0
001-660.4195-342.000	CEM Software & Programs	450	420	450	200	500	500	500	500	450
001-660.4195-438.000	CEM Ground Maintenance	950	200	200	32	750	750	750	750	200
001-660.4195-600.000	CEM Office Supplies	50	0	0	0	0	0	0	0	0
Total Cemetery Commission	sion	1,660	780	750	742	1,730	1,730	1,730	1,730	750
Conservation Commission										
001-670.4611-294.000	CC Training & Dues	1,000	800	1,000	1,020	1,000	1,000	1,000	1,000	1,000
001-670.4611-330.000	CC Professional Services		0	-	0	-	4	7	1	ᠳ
001-670.4611-504.000	CC Scholarship	125	0	125	0	-	1	1	7	125
001-670.4611-540.000	CC Advertising		0	-	0	-	1	7	1	τ
001-670.4611-550.000	CC Printing	50	43	50	120	50	50	50	20	50
001-670.4611-560.000	CC Postage	15	8	15	58	15	15	15	15	15
001-670.4611-600.000	CC Office Supplies	25	91	25	20	25	25	25	25	25
001-670.4611-751.000	CC New Equipment	-	89	-	0	⊣	Ļ	7	1	H
001-670.4611-830.000	CC Transfer To Conservation Ac		133	-	0	ᠳ	4	4	1	⊣
Total Conservation Commission	nission	1,219	1,219	1,219	1,218	1,095	1,095	1,095	1,095	1,219
Leases										
001-680.4312-752.000	Lease	0	0	0	0	0	0	0	0	0
Total Leases		0	0	0	0	0	0	0	0	0
Debt - Principal										
001-681.4711-850.002	2018 - SC Imp & Fire Truck	100,000	100,000	100,000	100,000	95,000	95,000	95,000	95,000	95,000
001-681.4711-851.003	2019 - TIF Sewer & Other Inf	250,000	219,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total Principal		350,000	319,000	300,000	300,000	295,000	295,000	295,000	295,000	295,000
Daht - Interect										
001-681 4771-850 007	2018 - SC Imn & Eira Truck	36 720	36 720	31.620	31 620	26.6A8	76.648	76.648	76 648	76 6/R
001-681.4721-851.003	2019 - TIF Sewer & Other Inf	57,375	69.591	85,935	85,935	75.735	75.735	75,735	75.735	75.735
Total Interest		94,095	106,311	117,555	117,555	102,383	102,383	102,383	102,383	102,383
Tax Anticipation Note										
001-681.4723-851.000	Bond Interest Payments	-1	0	7	0	-	1	1	1	-
Total Tax Anticipation Note	ote	1	0	1	0	1	1	7	1	1

Library										
001-684.4550-830.002	LIB Appropriation	925,587	926,675	1,058,085	1,058,085	1,093,440		1,080,875	1,080,875	1,058,085
Total Library		925,587	926,675	1,058,085	1,058,085	1,093,440	0	1,080,875	1,080,875	1,058,085
Wastewater										
001-875.4914-830.004	Wastewater Appropriation	2,383,045	2,235,849	2,527,984	2,527,984	2,657,148			2,647,148	2,527,984
Total Wastewater		2,383,045	2,235,849	2,527,984	2,527,984	2,657,148	0	0	2,647,148	2,527,984
Grand Totals		\$ 21,042,345	20,287,045	20,287,045 \$ 22,603,067 21,943,193 \$ 23,316,052 \$ 19,296,951 \$ 20,617,609 \$ 23,222,871 \$ 22,659,634	21,943,193	\$ 23,316,052	\$ 19,296,951	\$ 20,617,609	\$ 23,222,871	\$ 22,659,634

Revenue Administration Department of

New Hampshire

MS-737 2023

Proposed Budget

Hooksett

For the period beginning July 1, 2023 and ending June 30, 2024

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: January 30, 3093

BUDGET COMMITTEE CERTIFICATION Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Signature	Richard Alon	+ Allen Walter	Mighar Henry	1.theylogy	A code	ALAC	My mark	A		
Position	Member	Man Ber	2	Member	member (SBRep)	Member	hn Emiseil	14		
Name	Richard Rpss	(JERNANO, MARTINS	Michael Provine Milyek Kowack	Chipetha Cyung	Jillian Codbon	William Lynch	ERVIE BENCIVENGA			

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: <u>https://www.proptax.org/</u>

For assistance please contact: NH DRA Municipal and Property Division (603) 230-5090 http://www.revenue.nh.gov/mun-prop/ Page 1 of 12

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2023 MS-737

Proposed Budget

Account	Purpose	Article	Actual Expenditures for period ending 6/30/2022	Appropriations for period ending 6/30/2023	App	Selectmen's Selectmen's ropriations for Appropriations for A period ending period ending 6/30/2024 6/30/2024 (Recommended) (Not Recommended)	Budget Committee's Appropriations for period ending 6/30/2024 (Recommended)	Budget Budget Committee's Committee's ropriations for Appropriations for period ending period ending 630/2024 (Net Recommended) (Net Recommended)
General Government	emment							
4130-4139	Executive	64	\$474,695	\$625,685	\$629,972	\$0	\$629,472	\$500
4140-4149	Election, Registration, and Vital Statistics	64	\$27,597	\$40,246	\$57,099	20\$	\$57,099	\$0
4150-4151	Financial Administration	04	\$738,378	\$837,087	\$853,786	\$0	\$853,786	\$0
4152	Revaluation of Property	04	\$200,450	\$221,283	\$252,948	\$0	\$222,948	\$30,000
4153	Legal Expense	04	\$82,395	\$110,000	\$110,000	\$0	\$110,000	\$0
4155-4159	Personnel Administration	64	\$210,072	\$252,948	\$289,548	\$0	\$289,548	\$0
4191-4193	Planning and Zoning	04	\$362,920	\$414,078	\$418,661	\$0	\$418,661	\$0
4194	General Government Buildings	04	\$532,698	\$534,387	\$568,463	\$0	\$568,463	0\$
4195	Cemeteries	04	\$780	\$5,750	\$26,730	\$0	\$6,730	\$20,000
4196	Insurance	04	\$241,776	\$274,899	\$288,644	\$0	\$288,644	0\$
4197	Advertising and Regional Association	04	\$14,463	\$15,000	\$15,000	\$0	\$15,000	\$0
4199	Other General Government	04	\$2	\$1	\$1	\$0	\$1	\$0
	General Government Subtotal	al	\$2,886,226	\$3,331,364	\$3.510.852	\$0	\$3.460.352	\$50 500

Public Safety

4210-4214 F	Police	04	\$5,143,328	\$5,329,556	\$5,452,032	\$0	\$5,449,430	\$2,602
4215-4219	Ambulance		\$0	\$0	\$0	\$0	\$0	\$0
220-4229	Fire	04	\$4,693,058	\$4,822,852	\$4,856,882	\$6,916	\$4,861,598	\$2,200
4240-4249	Building Inspection	04	\$121,340	\$125,985	\$128,700	\$0	\$128,700	\$0
4290-4298	Emergency Management	04	\$14,171	\$8,228	\$7,727	\$0	\$7,727	\$0
4299	Other (Including Communications)		\$0	\$0	\$0	\$0	\$0	\$0
	Public Safety Subtotal		\$9,971,897	\$10,286,621	\$10,445,341	\$6,916	\$10,447,455	\$4.802

Airport/Aviation Center

301-4309 Airport Operations	\$0	0\$	\$0	\$0 \$	\$0	\$0 \$0
Subtotal	\$0	\$0	\$0	\$0	8	\$0

Highways and Streets

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2023 MS-737

Proposed Budget

4311	Administration	5	\$230,724	\$283,082	\$298,290	\$0	\$298,290	\$0
4312	Highways and Streets	04	\$1,756,694	\$2,258,134	\$2,310,556	\$0	\$2,310,556	\$0
4313	Bridges	04	\$0	\$1	\$1	\$0	\$1	\$0
4316	Street Lighting	64	\$24,551	\$30,001	\$30,001	\$0	\$30,001	\$0
4319	Other	04	\$258,918	\$263,910	\$265,912	\$0	\$265,912	\$0
	Highways and Streets Subtotal		\$2,270,887	\$2,835,128	\$2,904,760	\$0	\$2,904,760	\$0

Sanitation

4321	Administration	64	\$135,257	\$168,360	\$193,773	\$0	\$193,773	\$0
4323	Solid Waste Collection	04	\$302,528	\$307,183	\$326,193	\$0	\$326,193	\$0
4324	Solid Waste Disposal	64	\$1,166,263	\$830,938	\$884,706	\$0	\$884,706	\$0
4325	Solid Waste Cleanup		\$0	\$0	\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0	\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0	\$0	\$0
	Sanitation Subtotal		\$1,604,048	\$1,306,481	\$1,404,672	\$0	\$1,404,672	\$0

Water Distribution and Treatment

4331	Administration	\$0	\$0	\$0	\$0	\$0	\$0
4332	Water Services	\$0	\$0	\$0	\$0	\$0	\$0
4335-4339	Water Treatment, Conservation and Other	\$0	\$0		0\$	\$0	\$0
	Water Distribution and Treatment Subtotal	\$0	\$0	\$0	\$0	\$0	\$0

Electric

Electric							
4351-4352	Administration and Generation	\$0	\$0	\$0	\$0	\$0	\$0
4353	Purchase Costs	\$0	\$0	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs	\$0	\$0	\$0	\$0	\$0	\$0
	Electric Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
Health							

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Administration Pest Control

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D	Department of Revenue Administration		MS-737	37				
4415-4419	Health Agencies, Hospitals, and Other		Proposed Budget	sudget so	0\$	0\$	0\$	\$0
Welfare	Health Subtotal		8	5 5	25	\$0	2	\$0
4441-4442	Administration and Direct Assistance	04	\$94,270	\$107,049	\$119,148	\$10,000	\$129,148	\$0
444	Intergovernmental Welfare Payments	04	\$34,610	\$34,923	\$35,443	\$0	\$35,443	\$0
445-449	Vendor Payments and Other		\$0	\$0	\$0	\$0	\$0	\$0
Culture and Recreation	Welfare Subtotal tecreation		\$128,880	\$141,972	\$154,591	\$10,000	\$164,591	\$
4520-4529	Parks and Recreation	04	\$592,523	\$681,209	\$702,592	\$0	\$702,592	\$0
4550-4559	Library	04	\$925,587	\$1,058,085	\$1,080,875	\$0	\$1,080,875	\$0
4583	Patriotic Purposes	04	\$2,945	\$2,945	\$2,945	\$0	\$2,945	\$0
4589	Other Culture and Recreation	04	\$36,088	\$86,501	\$11,500	\$0	\$11,500	\$0
Conservation	Culture and Recreation Subtotal Conservation and Development		\$1,557,143	\$1,828,740	\$1,797,912	\$0	\$1,797,912	\$0
4611-4612	Administration and Purchasing of Natural Resources	04	\$1,219	\$1,219	\$1,095	\$0	\$1,095	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0	\$0	\$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0	\$0	\$0
4651-4659	Economic Development	04	\$650	\$1,000	\$1,000	\$0	\$1,000	\$0
Debt Service	Conservation and Development Subtotal		\$1,869	\$2,219	\$2,095	\$0	\$2,095	\$0
4711	Long Term Bonds and Notes - Principal	64	\$319,000	\$300,000	\$295,000	\$0	\$295,000	\$0
4721	Long Term Bonds and Notes - Interest	04	\$106,311	\$117,555	\$102,383	\$0	\$102,383	\$0
4723	Tax Anticipation Notes - Interest	04	\$0	\$1	\$1	\$0	\$1	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlav	Debt Service Subtotal		\$425,311	\$417,556	\$397,384	\$0	\$397,384	\$0
4901	Land	04	\$0	\$1	\$1	\$0	51	\$0

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2023 MS-737

Proposed Budget

Machinery, Vehicles, and Equipment \$0 \$371,000 \$0 \$0 Buildings \$121,390 \$0 \$0 \$0 \$0 Improvements Other than Buildings \$129,120 \$53,600 \$0 \$0 \$0 Capital Outlay Subtotal \$250,510 \$424,601 \$1 \$0 \$1								
Buildings \$121,390 \$0 \$0 \$0 \$0 Improvements Other than Buildings \$129,120 \$53,600 \$0 \$0 \$0 Capital Outlay Subtotal \$250,510 \$424,601 \$1 \$0 \$1	4902	Machinery, Vehicles, and Equipment	\$0	\$371,000	\$0	\$0	\$0	\$0
uldings \$129,120 \$53,600 \$0 \$0 apital Outlay Subtotal \$250,510 \$424,601 \$1 \$0 \$1	4903	Buildings	\$121,390	\$0	\$0	\$0	\$0	\$0
Outlay Subtotal \$250,510 \$424,601 \$1 \$1 \$0 \$0 \$1	4909	uilding	\$129,120	\$53,600	\$0	\$0	\$0	\$0
			\$250,510	\$424,601	\$1	\$0	\$1	\$0

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4913	To Capital Projects Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0	\$0	\$0	\$0
49140	To Proprietary Fund - Other		\$0	\$0	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer	64	\$2,383,045	\$9,427,984	\$0	\$2,647,148	\$2,647,148	\$0
4914W	To Proprietary Fund - Water		\$0	\$0	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal		\$2,383,045	\$9,427,984	\$0	\$2,647,148	\$2,647,148	\$0
	Total Operating Budget Appropriations				\$20,617,609	\$2,664,064	\$23,226,371	\$55.302

Account	Purpose	Article	Selectmen's Selectmen's Committee's Commended) (Not Recommended) (Selectmen's Selectmen's ropriations for Appropriations for A period ending 6(30)/2024 6(30)/2024 (Recommended) (Not Recommended)	Committee's Committee's committee's committee's committee's committee's for Appropriations for period ending period ending for a for	Committee's ppropriations for period ending 6/30/2024 Not Recommended)
4915	To Capital Reserve Fund		\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings	12	\$385,000	\$0	\$385,000	\$0
		Purpose: Merrimack Riverfront Trail System Phase 4				
4915	To Capital Reserve Fund	13	\$250,000	\$0	\$250,000	\$0
		Purpose: Fire Apparatus CR				
4915	To Capital Reserve Fund	14	\$200,000	\$0	\$200,000	\$0
		Purpose: TB Maintenance CR				
4915	To Capital Reserve Fund	15	\$200,000	\$0	\$200,000	\$0
		Purpose: DPW Vehicles CR				
4915	To Capital Reserve Fund	16	\$100,000	\$0	\$100,000	\$0
		Purpose: Town Wide Digital Mapping System CR				
4915	To Capital Reserve Fund	17	\$100,000	\$0	\$100,000	\$0
		Purpose: Drainage Upgrades CR				
4915	To Capital Reserve Fund	18	\$77,500	\$0	\$77,500	\$0
		Purpose: Air Packs; Tools & Equipment CR				
4915	To Capital Reserve Fund	20	\$62,500	\$0	\$62,500	\$0
		Purpose: Emergence Radio CR				
4915	To Capital Reserve Fund	21	\$50,000	\$0	\$50,000	\$0
		Purpose: Parks & Recreation Facilities Development CR				
4915	To Capital Reserve Fund	22	\$30,000	\$0	\$30,000	\$0
		Purpose: Automated Collection Equipment CR				
4915	To Capital Reserve Fund	23	\$30,000	\$0	\$30,000	\$0
		Purpose: Revaluation CR				
4915	To Capital Reserve Fund	24	\$30,000	\$0	\$30,000	\$0
		Purpose: Conservation CR				
	Total Dramand Proc	social A Minimum	64 646 000	S	64 E4E 000	ē
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2023 MS-737 **Proposed Budget**

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2023 MS-737

Proposed Budget

Account Purpose	Article	Budget Budget Budget Budget Budget Selectmen's Selectmen's Committee's Committee's Committee's Committee's Committee's Papropriations for Appropriations for Appropriations for period ending period ending period ending period ending (303)/2024 (8ecommended) (Not Recommended) (Not Recommended) (Not Recommended) (Not Recommended)	Selectmen's propriations for A period ending 6/30/2024 ot Recommended)	Budget Committee's (ppropriations for A period ending 6/30/2024 (Recommended) (1	Budget Budget Committee's Committee's ropriations for Appropriations for period ending 6/30/2024 (Recommended) (Not Recommended)
4130-4139 Executive	. 20	\$24,401	\$0	\$24,401	\$0
	Purpose: Non-Union Raises				
4150-4151 Financial Administration	20	\$12,250	\$0	\$12,250	\$0
	Purpose: Non-Union Raises				
4152 Revaluation of Property	20	\$3,749	\$0	\$3,749	\$0
	Purpose: Non-Union Raises				
4155-4159 Personnel Administration	10	\$801	\$0	\$801	\$0
	Purpose: Police Supervisor Union Contract				
4155-4159 Personnel Administration	05	\$7,283	\$0	\$7,283	\$0
	Purpose: Fire Union Contract				
4155-4159 Personnel Administration	08	\$1,027	\$0	\$1,027	\$0
	Purpose: Police Union Contact				
4191-4193 Planning and Zoning	07	\$3,800	\$0	\$3,800	\$0
	Purpose: Non-Union Raises				
4194 General Government Buildings	07	\$3,260	\$0	\$3,260	\$0
	Purpose: Non-Union Raises				
4210-4214 Police	10	\$58,685	\$0	\$58,685	\$0
	Purpose: Police Supervisor Union Contract				
4210-4214 Police	19	\$68,000	\$0	\$68,000	\$0
	Purpose: Police Tasers				
4210-4214 Police	08	\$91,885	\$0	\$91,885	\$0
	Purpose: Police Union Contact				
4210-4214 Police	20	\$24,531	\$0	\$24,531	\$0
	Purpose: Non-Union Raises				
4220-4229 Fire	05	\$154,630	\$0	\$154,630	\$0
	Purpose: Fire Union Contract				
4220-4229 Fire	20	\$10,381	\$0	\$10,381	\$0
	Purpose: Non-Union Raises				
4311 Administration	20	\$8,085	\$0	\$8,085	\$0
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New Hampshire Department of Revenue Administration

2023 MS-737 **Proposed Budget**

		Purpose: Non-Union Raises				
4324	Solid Waste Disposal	07 Purpose: Non-Union Raises	\$814	0\$	\$814	\$0
4441-4442	4441-4442 Administration and Direct Assistance	07 Purpose: Non-Union Raises	\$1,820	\$0	\$1,820	\$0
4550-4559 Library	Library	07 Purpose: Non-Union Raises	\$27,547	\$	\$27,547	80
	Total Proposed Individual Articles	idual Articles	\$502,949	\$0	\$502,949	\$0

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Revenue Administration New Hampshire Department of

2023 MS-737

Proposed Budget

Account	Source	Article	Actual Revenues for period ending 6/30/2022	Selectmen's Estimated Revenues for period ending 6/30/2024	Budget Committee's Estimated Revenues for period ending 6/30/2024
Taxes					
3120	Land Use Change Tax - General Fund		\$0	\$0	0\$
3180	Resident Tax		\$0	\$0	8
3185	Yield Tax	04	\$12,338	\$5,000	\$5,000
3186	Payment in Lieu of Taxes		\$0	\$0	\$0
3187	Excavation Tax	04	\$11,049	\$12,000	\$12,000
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	04	\$225,111	\$230,000	\$230,000
9991	Inventory Penalties		\$0	\$0	\$0
	Taxes Subtotal	ibtotal	\$248,498	\$247,000	\$247,000

Licenses, Permits, and Fees

\$4,474,210	\$4,474,210	\$4,628,866	Subtotal	Licenses, Permits, and Fees Subtota	
\$3,000	\$3,000	\$162,621	04	19 From Federal Government	3311-33
\$24,210	\$24,210	\$27,130	04	Other Licenses, Permits, and Fees	3290
\$195,000	\$195,000	\$196,585	04	Building Permits	3230
\$4,252,000	\$4,252,000	\$4,242,530	04	3220 Motor Vehicle Permit Fees	3220
\$0	\$0	\$0		Business Licenses and Permits	3210

State Sources

\$1,659,166	\$1,659,166	\$1,389,025	otal	State Sources Subtotal	
\$0	\$0	\$0		From Other Governments	
\$81,542	\$81,542	\$6,926	04, 12	Other (Including Railroad Tax)	
\$0	\$0	\$0		Flood Control Reimbursement	3357
\$552	\$552	\$552	04	State and Federal Forest Land Reimbursement	
\$0	\$0	\$0		Housing and Community Development	
\$0	\$0	\$0		Water Pollution Grant	
\$310,442	\$310,442	\$298,999	04	Highway Block Grant	
\$1,266,630	\$1,266,630	\$1,082,548	04	Meals and Rooms Tax Distribution	
\$0	\$0	\$0		Municipal Aid/Shared Revenues	

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3934	Proceeds from Long Term Bonds and Notes	\$0	\$0	\$0
9998	Amount Voted from Fund Balance	\$0	\$0	\$0
6666	Fund Balance to Reduce Taxes	\$0	\$0	\$0
	Other Financing Sources Subtotal	\$0	\$0	\$0
	Total Estimated Revenues and Credits	\$10,162,345	\$6,982,697	\$9,629,845

iterfund	Intertund Operating Transfers In				
3912	From Special Revenue Funds	05	\$274,500	\$11,366	\$11,366
3913	From Capital Projects Funds		\$50,000	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)		\$0	\$0	\$0
39140	From Enterprise Funds: Other (Offset)	04	\$369,444	\$275,735	\$275,735
3914S	From Enterprise Funds: Sewer (Offset)	64	\$2,383,045	\$0	\$2,647,148
3914W	From Enterprise Funds: Water (Offset)		\$0	\$0	\$0
3915	From Capital Reserve Funds	12	\$224,390	\$20,000	\$20,000
3916	From Trust and Fiduciary Funds	64	\$3,672	\$3,000	\$3,000
3917	From Conservation Funds	12	\$0	\$35,000	\$35,000
	Interfund Operating Transfers In Subtotal	ubtotal	\$3.305.051	\$345.101	\$2.992.249

Revenue Administration New Hampshire Department of

2023 MS-737

Proposed Budget

Charges for Services

3401-34(3401-3406 Income from Departments	04	\$61,710	\$66,555	\$66,555
3409	Other Charges		\$0	\$0	\$0
liscellan	Charges for Services Subtotal Miscellaneous Revenues	ces Subtotal	\$61,710	\$66,555	\$66,555
3501	Sale of Municipal Property	04	\$0	\$20,000	\$20,000
3502	Interest on Investments	04	\$9,507	\$40,000	\$40,000
3503-35(3503-3509 Other	64	\$519,688	\$130,665	\$130,665

\$130,665 \$190,665

\$130,665 \$40,000

\$529,195

Miscellaneous Revenues Subtotal

\$190,665

Sale of Municipal Property Miscell 3501

2023 MS-737 **Proposed Budget**

ltem	Selectmen's Period ending 6/30/2024 (Recommended)	Budget Committee's Period ending 6/30/2024 (Recommended)
Operating Budget Appropriations	\$20,617,609	\$23,226,371
Special Warrant Articles	\$1,515,000	\$1,515,000
Individual Warrant Articles	\$502,949	\$502,949
Total Appropriations	\$22,635,558	\$25,244,320
Less Amount of Estimated Revenues & Credits	\$6,982,697	\$9,629,845
Estimated Amount of Taxes to be Raised	\$15,652,861	\$15,614,475



Revenue Administration New Hampshire Department of

MS-737 2023

Proposed Budget

	Amolis - minut
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$295,000
3. Interest: Long-Term Bonds & Notes	\$102,383
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$397,383
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$24,846,937
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$2,484,694

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9. Recommended Cost Items (Prior to Meeting)	\$314,311
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting: (Line 1 + Line 8 + Line 11 + Line 12)	\$27,729,014



Department of Revenue Administration

2023 MS-DTB

Default Budget of the Municipality

Hooksett

For the period beginning July 1, 2023 and ending June 30, 2024

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

This form was posted with the warrant or	January	30	2023
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GOVERNING BODY OR BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

James Sullivan Alex Walczyk	Chairman, District 2, At Large	1 - 0 - 1
Alex Walczyk		mos A Sulli MA
	District 5, At Large	
Timothy Tsantoulis	District 1	ton
Randall Lapierre	District 6	Marka Afras
Roger Duhaime	District 3	Jon H
David Boutin	District 2	and Brack
John Durand	District 4	- Pl
David Ross	District 4, At Large	TAK
Keith Judge	District 5	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: https://www.proptax.org/

> For assistance please contact: NH DRA Municipal and Property Division (603) 230-5090 http://www.revenue.nh.gov/mun-prop/

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Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budge
General Gov	ernment				
4130-4139	Executive	\$625,685	\$0	\$0	\$625,685
4140-4149	Election, Registration, and Vital Statistics	\$35,050	\$0	\$0	\$35,050
4150-4151	Financial Administration	\$842,283	\$9,382	\$0	\$851,665
4152	Revaluation of Property	\$221,283	\$1,811	\$0	\$223,094
4153	Legal Expense	\$110,000	\$0	\$0	\$110,000
4155-4159	Personnel Administration	\$252,948	\$1,799	\$0	\$254,747
4191-4193	Planning and Zoning	\$414,078	\$11,324	\$0	\$425,402
4194	General Government Buildings	\$534,387	\$1,303	\$0	\$535,690
4195	Cemeteries	\$5,750	\$0	\$0	\$5,750
4196	Insurance	\$274,899	\$0	\$0	\$274,899
4197	Advertising and Regional Association	\$15,000	\$0	\$0	\$15,000
4199	Other General Government	\$1	\$0	\$0	\$1
	General Government Subtotal	\$3,331,364	\$25,619	\$0	\$3,356,983
Public Safety					
4210-4214	Police	\$5,329,556	\$0	\$0	\$5,329,556
4215-4219	Ambulance	\$0	\$0	\$0	\$0
4220-4229	Fire	\$4,822,852	\$10,319	\$0	\$4,833,171
4240-4249	Building Inspection	\$125,985	\$0	\$0	\$125,985
4290-4298	Emergency Management	\$8,228	\$0	\$0	\$8,228
4299	Other (Including Communications)	\$0	\$0	\$0	\$0
	Public Safety Subtotal	\$10,286,621	\$10,319	\$0	\$10,296,940
1955) North G 10	on Captor				
Airport/Aviati	on center				
Airport/Aviati 4301-4309	Airport Operations	\$0	\$0	\$0	\$0
		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
	Airport Operations Airport/Aviation Center Subtotal				
4301-4309	Airport Operations Airport/Aviation Center Subtotal				
4301-4309 Highways and	Airport Operations Airport/Aviation Center Subtotal	\$0	\$0	\$0	\$0
4301-4309 Highways and 4311	Airport Operations Airport/Aviation Center Subtotal d Streets Administration	\$0 \$283,082	\$0 \$0	\$0 \$0	\$0 \$283,082
4301-4309 Highways and 4311 4312	Airport Operations Airport/Aviation Center Subtotal d Streets Administration Highways and Streets	\$0 \$283,082 \$2,258,134	\$0 \$0 \$15,660	\$0 \$0 \$0	\$0 \$283,082 \$2,273,794
4301-4309 Highways and 4311 4312 4313	Airport Operations Airport/Aviation Center Subtotal d Streets Administration Highways and Streets Bridges	\$0 \$283,082 \$2,258,134 \$1	\$0 \$0 \$15,660 \$0	\$0 \$0 \$0 \$0	\$0 \$283,082 \$2,273,794 \$1
4301-4309 Highways and 4311 4312 4313 4316	Airport Operations Airport/Aviation Center Subtotal d Streets Administration Highways and Streets Bridges Street Lighting	\$0 \$283,082 \$2,258,134 \$1 \$30,001	\$0 \$0 \$15,660 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$283,082 \$2,273,794 \$1 \$30,001
4301-4309 Highways and 4311 4312 4313 4316	Airport Operations Airport/Aviation Center Subtotal d Streets Administration Highways and Streets Bridges Street Lighting Other	\$0 \$283,082 \$2,258,134 \$1 \$30,001 \$263,910	\$0 \$15,660 \$0 \$0 \$3,404	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$283,082 \$2,273,794 \$1 \$30,001 \$267,314
4301-4309 Highways and 4311 4312 4313 4316 4319	Airport Operations Airport/Aviation Center Subtotal d Streets Administration Highways and Streets Bridges Street Lighting Other	\$0 \$283,082 \$2,258,134 \$1 \$30,001 \$263,910	\$0 \$15,660 \$0 \$0 \$3,404	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$283,082 \$2,273,794 \$1 \$30,001 \$267,314
4301-4309 Highways and 4311 4312 4313 4316 4319 Sanitation	Airport Operations Airport/Aviation Center Subtotal Streets Administration Highways and Streets Bridges Street Lighting Other Highways and Streets Subtotal	\$0 \$283,082 \$2,258,134 \$1 \$30,001 \$263,910 \$2,835,128	\$0 \$15,660 \$0 \$3,404 \$19,064	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$283,082 \$2,273,794 \$1 \$30,001 \$267,314 \$2,854,192
4301-4309 Highways and 4311 4312 4313 4316 4319 Sanitation 4321	Airport Operations Airport/Aviation Center Subtotal Administration Administration Highways and Streets Bridges Street Lighting Other Highways and Streets Subtotal Administration	\$0 \$283,082 \$2,258,134 \$1 \$30,001 \$263,910 \$2,835,128 \$168,360	\$0 \$0 \$15,660 \$0 \$3,404 \$19,064 \$4,613	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$283,082 \$2,273,794 \$1 \$30,001 \$267,314 \$2,854,192 \$172,973
4301-4309 Highways and 4311 4312 4313 4316 4319 Sanitation 4321 4323	Airport Operations Airport/Aviation Center Subtotal Airport/Aviation Center Subtotal Administration Highways and Streets Bridges Street Lighting Other Highways and Streets Subtotal Administration Solid Waste Collection	\$0 \$283,082 \$2,258,134 \$1 \$30,001 \$263,910 \$2,835,128 \$168,360 \$307,183	\$0 \$0 \$15,660 \$0 \$3,404 \$19,064 \$4,613 \$5,804	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$283,082 \$2,273,794 \$1 \$30,001 \$267,314 \$2,854,192 \$172,973 \$312,987
4301-4309 Highways and 4311 4312 4313 4316 4319 Sanitation 4321 4323 4324	Airport Operations Airport/Aviation Center Subtotal Airport/Aviation Center Subtotal Administration Administration Bridges Street Lighting Other Highways and Streets Subtotal Administration Solid Waste Collection Solid Waste Disposal	\$0 \$283,082 \$2,258,134 \$1 \$30,001 \$263,910 \$2,835,128 \$168,360 \$307,183 \$830,938	\$0 \$0 \$15,660 \$0 \$3,404 \$19,064 \$4,613 \$5,804 \$2,372	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$283,082 \$2,273,794 \$1 \$30,001 \$267,314 \$2,854,192 \$172,973 \$312,987 \$833,310

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2023 MS-DTB

Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budge
Water Distrit	oution and Treatment				
4331	Administration	\$0	\$0	\$0	\$0
4332	Water Services	\$0	\$0	\$0	\$0
4335-4339	Water Treatment, Conservation and Other	\$0	\$0	\$0	\$0
	Water Distribution and Treatment Subtotal	\$0	\$0	\$0	\$0
Electric					
4351-4352	Administration and Generation	\$0	\$0	\$0	\$0
4353	Purchase Costs	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0	\$0	\$0
4359	Other Electric Costs	\$0	\$0	\$0	\$0
	Electric Subtotal	\$0	\$0	\$0	\$0
Health					
4411	Administration	\$1	\$0	\$0	\$1
4414	Pest Control	\$0	\$0	\$0	\$0
4415-4419	Health Agencies, Hospitals, and Other	\$0	\$0	\$0	\$0
	Health Subtotal	\$1	\$0	\$0	\$1
Welfare					
4441-4442	Administration and Direct Assistance	\$107,049	\$0	\$0	\$107,049
4444	Intergovernmental Welfare Payments	\$34,923	\$0	\$0	\$34,923
4445-4449	Vendor Payments and Other	\$0	\$0	\$0	\$0
	Welfare Subtotal	\$141,972	\$0	\$0	\$141,972
Culture and I	Recreation				
4520-4529	Parks and Recreation	\$681,209	\$8,949	\$0	\$690,158
4550-4559	Library	\$1,058,085	\$0	\$0	\$1,058,085
4583	Patriotic Purposes	\$2,945	\$0	\$0	\$2,945
4589	Other Culture and Recreation	\$11,501	\$0	(\$1)	\$11,500
	Culture and Recreation Subtotal	\$1,753,740	\$8,949	(\$1)	\$1,762,688
Conservation	and Development				
4611-4612	Administration and Purchasing of Natural Resources	\$1,219	\$0	\$0	\$1,219
4619	Other Conservation	\$0	\$0	\$0	\$0
4631-4632	Redevelopment and Housing	\$0	\$0	\$0	\$0
4651-4659	Economic Development	\$1,000	\$0	\$0	\$1,000
	Conservation and Development Subtotal	\$2,219	\$0	\$0	\$2,219



2023 MS-DTB

Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budge
Debt Service	•				
4711	Long Term Bonds and Notes - Principal	\$300,000	(\$5,000)	\$0	\$295,000
4721	Long Term Bonds and Notes - Interest	\$117,555	(\$15,172)	\$0	\$102,383
4723	Tax Anticipation Notes - Interest	\$1	\$0	\$0	\$1
4790-4799	Other Debt Service	\$0	\$0	\$0	\$0
	Debt Service Subtotal	\$417,556	(\$20,172)	\$0	\$397,384
Capital Outla	Ŋ				
4901	Land	\$1	\$0	\$0	\$1
4902	Machinery, Vehicles, and Equipment	\$0	\$0	\$0	\$0
4903	Buildings	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings	\$0	\$0	\$0	\$0
Operating Tr	anefere Out				
Operating Tr		0.2	02	02	0\$
4912	To Special Revenue Fund	\$0	\$0	\$0	\$0
4912 4913	To Special Revenue Fund To Capital Projects Fund	\$0	\$0	\$0	\$0
4912 4913 4914A	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
4912 4913 4914A 4914E	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0
4912 4913 4914A 4914E 4914O	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0
4912 4913 4914A 4914E 4914C 4914O 4914S	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other To Proprietary Fund - Sewer	\$0 \$0 \$0 \$0 \$0 \$2,527,984	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$2,527,984
4912 4913 4914A 4914E 4914E 4914O 4914S 4914W	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other To Proprietary Fund - Sewer To Proprietary Fund - Water	\$0 \$0 \$0 \$0 \$2,527,984 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$2,527,984 \$0
4912 4913 4914A 4914E 4914O 4914S 4914W 4915	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other To Proprietary Fund - Sewer To Proprietary Fund - Water To Capital Reserve Fund	\$0 \$0 \$0 \$2,527,984 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$2,527,984 \$0 \$0
4912 4913 4914A 4914E 4914O 4914S 4914W 4915 4916	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other To Proprietary Fund - Sewer To Proprietary Fund - Sewer To Capital Reserve Fund To Expendable Trusts/Fiduciary Funds	\$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0
4912 4913 4914A 4914E 4914O 4914S 4914W 4915 4916 4917	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other To Proprietary Fund - Other To Proprietary Fund - Sewer To Proprietary Fund - Water To Capital Reserve Fund To Expendable Trusts/Fiduciary Funds To Health Maintenance Trust Funds	\$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0 \$0
4912 4913 4914A 4914E 4914O 4914S 4914W 4915 4916	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other To Proprietary Fund - Sewer To Proprietary Fund - Water To Capital Reserve Fund To Expendable Trusts/Fiduciary Funds To Health Maintenance Trust Funds To Non-Expendable Trust Funds	\$0 \$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
4912 4913 4914A 4914E 4914O 4914S 4914W 4915 4916 4917	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other To Proprietary Fund - Other To Proprietary Fund - Sewer To Proprietary Fund - Water To Capital Reserve Fund To Expendable Trusts/Fiduciary Funds To Health Maintenance Trust Funds	\$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0 \$0
4912 4913 4914A 4914E 4914O 4914S 4914S 4914W 4915 4916 4917 4918	To Special Revenue Fund To Capital Projects Fund To Proprietary Fund - Airport To Proprietary Fund - Electric To Proprietary Fund - Other To Proprietary Fund - Sewer To Proprietary Fund - Water To Capital Reserve Fund To Expendable Trusts/Fiduciary Funds To Health Maintenance Trust Funds To Non-Expendable Trust Funds	\$0 \$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$2,527,984 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0



2023 MS-DTB

Reasons for Reductions/Increases & One-Time Appropriations

4321	Mid-Management & DPW Union Contracts	
4150-4151	Mid-Management Contract	
4220-4229	Mid-Management Contract	
4194	DPW Union Contract	
4312	Mid-Management & DPW Union Contracts	
4721	Interest Payment Reduction	
4711	Principal Payment Reduction	
4319	DPW Union Contract	
4589	Remove One-time item for Bicentennial	
4520-4529	Mid-Management & DPW Union Contracts	
4155-4159	Mid-Management & DPW Union Contracts	
4191-4193	Mid-Management Contract	
4152	Mid-Management Contract	
4323	DPW Union Contract	
4324	DPW Union Contract	

	Approved	Budget	Budget	Adjusted		Year to Date	(Over) Under	Percent
Department	Budget	Transfers	Increases	Budget	Encumbered	Expenditures	Spent	Expended
Administration								
Executive	\$ 625,685	\$0	\$0	\$ 625,685	\$0	\$ (591,861)	\$ 33,824	95%
Computers	217,426	39,891	0	257,317	(3,574)	(247,648)	6,095	98%
Legal	110,000	0	0	110,000	0	(114,300)	(4,300)	104%
Benefits	252,948	0	245	253,193	0	(232,608)	20,585	92%
Insurance	274,899	0	0	274,899	0	(274,899)	0	100%
Planning	15,000	0	0	15,000	0	(14,329)	672	96%
Other General Gov't	1	0	0	1	0	0	1	0%
Patriotic	2,945	0	0	2,945	0	(2,945)	0	100%
Other Culture	11,502	0	0	11,502	0	(12,576) (700)	(1,074) 300	109%
Economic Development Land Purchases	1,000	0	0	1,000	0	(700)	300	0%
Administration Total	1,511,407	39,891	245	1,551,543	(3,574)	(1,491,866)	56,103	96%
Assessing	221,283	0	0	221,283	(2,790)	(207,576)	10,917	95%
Bonded Debt Principal & Interest	417,555	0	0	417,555	0	(417,555)	0	100%
Budget Committee	7,949	0	0	7,949	0	(5,507)	2,442	69%
Cemetery Commission	750	0	0	750	0	(742)	8	99%
Community Development								
Planning & Engineering	414,078	0	0	414,078	0	(355,360)	58,718	86%
Building Inspections	125,985	0	0	125,985	0	(121,579)	4,406	97%
Public Health	1	0	0	1	0	0	1	0%
Community Development Total	540,064	0	0		0	(476,939)	63,125	88%
Conservation Commission	1,219	0	0	1,219	0	(1,218)	1	100%
Family Services Finance	141,972 290,801	0	4,000	141,972 294,801	0	(132,108) (283,802)	9,864 10,999	93% 96%
Fire-Rescue	290,801	0	4,000	294,001	0	(205,002)	10,999	9070
Fire	4,822,852	(33,894)	31,291	4,820,249	(29,488)	(4,743,692)	47,068	99%
Emergency Management	8,228	0	0	8,228	0	(1,, 15,092) (7,794)	434	95%
Fire-Rescue Total	4,831,080	(33,894)	31,291	4,828,477	(29,488)	(4,751,486)	47,502	99%
Library	1,058,085	0	0	1,058,085	0	(1,058,085)	0	100%
Police	5,329,556	(5,997)	19,157	5,342,716	(252)	(5,278,889)	63,575	99%
Public Works								
Highway	3,369,515	0	738,257	4,107,772	(433,618)	(3,367,182)	306,972	92%
Parks, Recreation & Cemeteries	686,208	0	0	686,208	0	(607,864)	78,344	89%
Recycling & Transfer	1,306,481	0	4,459	1,310,940	(4,996)	(1,276,968)	28,976	98%
Public Works Total	5,362,204	0	742,716	6,104,920	(438,614)	(5,252,014)	414,292	93%
Tax Anticipation Interest	320,911	0	0	1	0	0	11.574	0%
Tax Collector Town Clerk	40,246	5,141 (5,141)	0	326,052 35,105	(848)	(313,631) (33,658)	11,574	96% 96%
Was tewater Department	2,527,984	0	0	2,527,984	0	(2,527,984)	0	100%
Total Operating Budget	\$ 22,603,067	\$0	\$ 797,410	\$ 23,400,477	\$ (475,565)			97%
	, ,		• .,.,		4 (110,000)	* (,,**)		
Warrant Articles								
Wastewater Bonds	\$6,900,000	\$0	\$0	\$ 6,900,000	\$0	\$0	\$6,900,000	0%
Merrimack Riverfront Trail Phase III	0	0	191,830	191,830	(191,070)	(760)		100%
Fire Command Vehicle	0	0	64,082	64,082	0	(64,082)	0	100%
Auto Truck Solid Waste	300,000	0	0	300,000	(300,000)	0	0	100%
K-9 Police Car	71,000	0	0	71,000	(27,580)	(43,106)		99%
Hooksett History Book Parks Upgrades	75,000	0	0	75,000 53,600	(75,000) (53,600)	0	0	100%
Fire Apparatus CR	250,000	0	0	250,000	0	(250,000)		100%
Public Works Vehicles CR	200,000	0	0	200,000	0	(200,000)		100%
Town Building Maintenance CR	200,000	0	0	200,000	0	(200,000)		100%
Digital Mapping CR	100,000	0	0	100,000	0	(100,000)		100%
Emergency Radio Communications CR	50,000	0	0	50,000	0	(50,000)		100%
Drainage Upgrades CR	50,000	0	0	50,000	0	(50,000)		100%
Fire Tools & Equipment CR	35,000	0	0	35,000	0	(35,000)		100%
Automated Collection Equipment CR	30,000	0	0	30,000	0	(30,000)		100%
Revaluation CR	30,000	0	0	30,000	0	(30,000)		100%
Conservation Land Improvements CR	30,000	0	0	30,000	0	(30,000)		100%
Air Pack and Bottles CR	27,500	0	0	27,500	0	(27,500)		100%
Parks & Recreation Facilities Development CR	25,000	0	0	25,000	0	(25,000)	0	100%
Total Warrant Articles	\$ 8,427,100	\$0	\$ 255,912	\$ 8,683,012	\$ (647,250)	\$ (1,135,448)	\$ 6,900,314	
Grand Totals	\$ 31,030,167	\$0	\$ 1,053,322	\$ 32,083,489	\$ (1,122,816)	\$ (23,368,509)	\$ 7,592,164	75%

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		Bud	get	Year to Date	Over (Under)	Percent
Туре	Source	Approved	Unanticipated	Collected	Collected	Collected
Taxes		TT	r			
	Yield Tax	\$ 5,000	\$0	\$ 8,798	\$ 3,798	176%
	Excavation Tax	12,000	0	10,291	(1,709)	86%
	Interest and Penalties on Taxes	230,000	0	120,293	(109,707)	52%
Licens	es, Permits & Fees	220,000		120,275	(10),/0/)	527
	Business Licenses an Permits	250	0	0	(250)	0%
	Motor Vehicles Permits	4,252,000	0	4,631,412	379,412	109%
	Building Permits	200,000	0	174,101	(25,899)	87%
	Other Licenses, Permits & Fees	23,051	0	19,321	(3,731)	84%
From F	Federal	25,051	0	17,521	(3,751)	047
r i uni i	FBI, US Marshals, BVP, DOS	0	21,585	25,796	4,211	120%
From S		0	21,303	23,190	4,211	1207
FT UIII S	Shared Revenues	0	0	0	0	0%
	Meals & Rooms Tax	1,266,630	0	1,266,630	0	100%
	Highway Block Grant	310,442	261,202	571,605	(39)	100%
	State & Federal Forest Land	510,442	201,202	571,603		95%
	Other - Railroad, Grants		Ű.	396,045	(28)	93%
Change	es For Services	111,750	284,294	390,043	1	100%
Charge		12	0	2	(11)	1.50
	Assessing	13	0	2	(11)	15%
	Community Development	37,500	0	27,291	(10,209)	73%
	Fire	11,000	0	20,509	9,509	186%
	Police	9,000	0	10,112	1,112	112%
	Public Works	14,000	0	22,313	8,313	159%
	Town Clerk	50	0	0	(50)	0%
Miscel	laneous					
	Sale of Town Property	5,000	0	173,446	168,446	3469%
	Interest on Investments	30,000	0	206,801	176,801	689%
	Rental of Town Property	78,001	0	78,730	729	101%
	Court Fines	12,550	0	19,050	6,500	152%
	Insurance Dividends and Reimbursements	30,001	0	35,273	5,272	118%
	Gifts and Grants	5,000	0	4,549	(451)	91%
	Elderly Lien Payoff	1	0	19,243	19,242	
	Welfare Reimbursement	10,000	0	0	(10,000)	0%
	Other	25,150	3,595	22,353	(6,392)	78%
Other 1	Funds					
	Special Revenue Funds - Solid Waste	300,000	0	0	(300,000)	0%
	Special Revenue Funds - Rte. 3A TIF	285,935	0	285,935	0	100%
	Special Revenue Funds - Conservation	10,000	0	0	(10,000)	0%
	Capital Reserve	25,000	0	0	(25,000)	0%
	Enterprise Fund - Wastewater	2,527,984	0	2,527,984	0	100%
	Trust Funds	4,000	0	7,316	3,316	183%
	Totals Revenues	\$ 9,831,860	\$ 570,676	\$ 10,685,722		103%
Submit	ted by:					

General Obligation Debt

Long-Term Debt Payable at June 30, 2023 is comprised of the following:	
Safety Center Renovations & Fire Engine purchase issued in 2018 for \$976,750.00	570,000
Route 3A TIF Sewer and Other infrastructure issued in 2019 for \$2,500,000.00	1,485,000
Total	\$ 2,055,000

The annual requirement to amortize all debt as of June 30, 2023 including interest payments are as follows: **Year Ending**

June 30,	Principal	Interest	Total
2024	295,000	102,383	397,383
2025	300,000	87,338	387,338
2026	305,000	72,038	377,038
2027	305,000	56,483	361,483
2028-30	850,000	77,520	927,520
Total	\$ 2,055,000	\$ 395,760	\$ 2,450,760

Business-type Debt

Total	\$ 3,001,589
Wastewater Treatment Facility Upgrades issued in 2018 for \$924,284.32	172,936
Wastewater Treatment Facility Upgrades issued in 2012 for \$3,106,470	1,242,588
Wastewater Treatment Facility Upgrades issued in 2010 for \$3,500,000	1,586,066
Repayments of this debt is paid from the Sewer Fund.	

The annual requirement to amortize all debt as of June 30, 2023 including interest payments are

Year Ending			
June 30,	Principal	Interest	Total
2024	520,503	101,157	621,660
2025	354,733	85,710	440,444
2026	362,167	73,455	435,623
2027	369,879	60,923	430,801
2027-2031	1,394,308	109,467	1,503,774
Total	\$ 3,001,589	\$ 430,712	\$ 3,432,301
	June 30, 2024 2025 2026 2027 2027-2031	June 30,Principal2024520,5032025354,7332026362,1672027369,8792027-20311,394,308	June 30,PrincipalInterest2024520,503101,1572025354,73385,7102026362,16773,4552027369,87960,9232027-20311,394,308109,467

Submitted

by:

Christine Tewksbury, Finance Director (603) 485-2712

	Balances as of				Balances as of
Name of Fund	7/1/2022	Revenues	Expenses	Interest	6/30/2023
Reserve and Trust Funds					
16 Main Street Town Hall Preservation Trust	\$ 6,918.93	\$0	\$0	\$ 355	\$ 7,273.6
Air Pack & Fire Bottles for Fire Department	62,273.80	27,500	0	284	90,058.1
Automated Collection Equipment	113,253.15	30,000	(13,419)	466	130,301.1
Bicentennial Trust	413.20	0	(438)	25	
Conservation Land Improvements	26,165.32	30,000	(3,900)	177	52,442.8
Drainage Upgrades	124,450.96	50,000	(109,704)	842	65,588.8
Emergency Radio Communications	207,943.68	50,000	0	824	258,767.8
Fire Apparatus	813,412.23	250,000	(307,627)	3,600	759,385.0
Fire Cistern	59,401.79	0	(3,258)	205	56,349.0
Fire Rescue Tools and Equipment	42,829.44	35,000	(76,819)	318	1,328.4
K-9 Trust	12,983.16	9,475	(13,940)	607	9,125.4
Leon C Bosvert Fire Equipment Trust	55,641.85	0	(5,157)	2,855	53,339.7
Parks & Recreation Facilities Development	100,414.17	25,000	0	416	125,830.4
Permanent Records Archiving System	29,132.83	0	0	94	29,227.3
Public Works Vehicles	63,745.81	200,000	0	998	264,743.5
Retirement Expendable Trust	133,212.79	0	0	432	133,644.7
Revaluation	135,596.86	30,000	(15,406)	530	150,720.9
Right of Way for West Alice Ave	30,987.23	0	0	100	31,087.7
Sanitary Landfill	51,135.63	0	0	168	51,303.2
Town Building Maintenance	684,741.38	200,000	(75,000)	2,904	812,645.0
Town of Hooksett's Master Plan	19,845.18	0	0	64	19,909.5
Town Wide Digitized Mapping System	31,415.15	100,000	0	402	131,816.8
Wastewater Plant & Composting Improve	7,760,556.61	582,725	(2,780,809)	30,189	5,592,661.7
Wastewater Landscape & Security Projects	70,017.25	19,500	(26,340)	150	63,327.
Wastewater Vehicles & Equipment	188,224.26	132,800	(120,990)	1,081	201,115.3
pecial Revenues Funds			(-,,	,	
Heritage Commission	31,595.62	13,849	(6,664)	665	39,445.4
Heritage Markers	6,218.48	500	0	126	6,844.8
Heads' School	4,056.28	0	0	71	4,127.
Conservation	455,772.48	155,483	(135,283)	2,113	478,086.0
* Fire Impact Fee	517,992.67	86,873	(36,077)	9,680	578,468.0
* Police Impact Fee	65,986.87	13,147	0	1,343	80,477.
* Public Recreation Facilities Impact Fee	71,661.86	32,848	0	1,706	106,215.5
* Traffic\Roadway Impact Fee	1,105,606.53	137,633	(87,520)	20,829	1,176,548.6
* School Impact Fee	237,801.19	172,976	(312,590)	1,612	99,799.6
Solid Waste Disposal Fund	481,439.08	158,766	0	10,289	650,493.9
Drug Forfeiture	6,008.35	0	(589)	96	5,515.3
Police Detail	379,779.64	177,188	(205,328)	6,188	357,828.2
Fire Detail	4,571.95	237	(193)	79	4,694.4
Recreation Revolving	140,864.91	16,517	(10,293)	2,456	149,545.3
Ambulance Service	439,987.65	691,048	(861,653)	2,430	272,067.0
Route 3A Infrastructure TIF	2,048,049.95	128,151	(507,215)	32,706	1,701,692.2
American Rescue Plan Act (ARPA)	702,224.07	761,198	(61,283)	(407)	1,401,732.3
Note: Reported on the accrual basis of accounting.		/01,170	(01,203)	(107)	1,701,732
* Details of impact fee activity can be found on the					
Submitted by:					

Other Town Funds EV 1011 12

TOWN OF HOOKSETT



Capital Improvement Plan

FY Ending 2025 - 2030

Adopted by Planning Board on June 19, 2023.

Please note this document is merely an extract. Please contact the Finance Department for a full copy of the plan.

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Introduction

Hooksett's Capital Improvement Program (CIP) identifies the capital needs of the Town and indicates how these needs might be funded over a six-year period.

It describes long-term capital needs for all municipal departments including general government, fire-rescue, police, public works, wastewater, water, and school.

The CIP is a planning document. As such, it is updated annually and subject to change as the needs of the Town change. Adjustments are made for new regulations, growth in population, transportation alternatives, changes in priorities, or other needs. One effective use of the CIP is that it provides considerable advance project identification, public discussion, project design and definition of scope, cost estimating, and financial planning.

The goal of the CIP is to establish a system of procedures and priorities by which to evaluate public improvement projects in terms of public safety, public need, project continuity, financial resources, and the strategic goals of the Town. The CIP allows Town departments to establish a methodology and priority system for providing efficient and effective services. It also provides an opportunity for citizens and interested parties to voice their requests for community improvement projects.

For the purposes of this document, a capital improvement is defined by its cost and its useful life. Items include costs of at least \$50,000 and generally have a useful life of at least five (5) years. Eligible items include acquisition of land or interests in land for public purposes, new buildings or additions, public infrastructure such as highways, sewer or water lines, or similar projects and major equipment purchases and replacements. It also includes the purchase or lease of wheeled vehicles, or motorized equipment having an expected life of at least three (3) years.

Routine or recurring expenses or obligations for services to the community or maintenance of Town assets which are the mission and normal duties of a department are <u>not</u> capital improvement projects, even when their individual or combined cost or obligation is at least fifty thousand dollars (\$50,000) and/or five (5) years.

The Capital Improvement Program is coordinated annually by the Town's Finance Department. Municipal departments submit a 6-year listing of proposed CIP projects, including vehicle and equipment needs that are in excess of \$50,000. The requests are reviewed and updated by the CIP Committee consisting of André Garron, Town Administrator; Bruce Thomas, Town Engineer; David Boutin, Town Council Rep; Robert Duhaime, Planning Board Rep; Brian Soucy, Budget Committee Rep; Jillian Godbout, School Board Rep and Christine Tewksbury, Finance Director and then presented to the Planning Board. The Planning Board provides recommendations at a working meeting in June, and subsequently adopts the CIP. The Town Administrator then submits the CIP to the Town Council in late July. The Town Council reviews the CIP and determines the final list of projects to be presented at the Town Meeting each year.

Financing Methods

In the project summaries below, there are a number of different local financing methods referenced. Some of these methods require appropriations, either as part of the Town's annual operating budget or as independent warrant articles at the Town Meeting.

- The **Taxation** refers to those projects with proposed funding from real property tax revenues.
- The **Capital Reserve** method requires appropriations over more than one year, with the actual project being accomplished only when the total appropriations meet the project cost. This approach is for expenditures having a known fixed life such as vehicle replacement, building maintenance and road repair. In conjunction with the Capital reserve method of financing, there may be State or Federal monies available to pay for portions of the project, which require the Town to raise their percentage of matching funds prior to receiving these Federal or State dollars. An example is State bridge aid where the town needs to raise their 20% matching share prior to applying for the State 80% share. Identification of these needs early is critical to starting a Capital Reserve in time to fund projects when needed.
- The Lease/ Purchase method has been used in the past for the purchase of Fire trucks and Highway department vehicles. Although this is a valid financing method, this method of payment is more costly due to interest. The Town prefers funding vehicle replacement through Capital reserves where the Town pays itself the interest on Capital balances rather than a financing company for the purchase of needed vehicles. The town feels this would be a substantial tax savings for Hooksett residents based on the number of current vehicles and equipment owned by the town along with additional vehicles that will be needed in the future. The annual interest earned or saved on a properly funded vehicle replacement Capital reserve would pay for the cost of certain vehicle replacements when needed.
- The **Bond or Bank Note** method of payment is recommended for Capital Expenditure needs of \$1,000,000 or more. Typically, these are the most expensive projects such as renovations, additions, or new construction of buildings or infrastructure that allow for capital facilities requests to be met immediately while spreading out the cost over several years in the future. We highly recommend this method of payment on all Capital projects scheduled in the CIP costing over \$1,000,000 and obviously based on our review of historical spending patterns in the town, the year we propose it to you.
- **Impact fees** are also a viable financing method for some portion of future capital improvement needs as long as they are placed in a fund until they are either expended within 6 years as part of a project financing or returned to the party from which they were collected. The town has adopted an impact fee ordinance.
- **Tax Increment Financing** allows the Town to use the increase in the valuation of property to directly pay off bonds for infrastructure improvements and capital projects within a defined district.
- **Other financing** methods available to us for funding projects include gifts, grants and matching funds from any source. All of these can be used to offset the cost of Capital Improvement

projects. The CIP recommends that all Department Heads, the School Board and the Board of Selectmen research and use these methods whenever available in order to lessen the burden on taxpayers as much as possible even though they will play a less important role in the overall funding of needed projects. In addition, if there are instances where fiscal resources from outside the community have been committed to help finance a local capital project, the offsetting revenues are shown in association with the proposed capital project.

Identification of Departmental Capital Needs

The department's requests include project description, the department's priority, facility service area, and justification of the project. Departments are also responsible for obtaining project cost estimates and identifying appropriate revenue sources for the project.

Priority Systems

Capital project requests have been prioritized using the following system:

"U" – Urgent	Cannot be delayed. Needed for health or safety.
"C" – Committed	Part of an existing contractual agreement or otherwise legally required.
"N" – Necessary	Needed within 3 years to maintain existing level and quality of community services.
"D" – Desirable	Needed within 4-6 years to improve quality or level of service.
"F" – Deferrable	Can be placed on hold until after 6-year period but supports community development goals.
"R" – Research	Pending results of ongoing research, planning, and coordination. The project may be important but lacks all the information to make a definitive decision.
"I" – Inconsistent	Contrary to land use planning or community goals.

Municipal Projects

		Г		Prio	rity					Capital					
					ndat			Project	Funding	Budget			Program Years		
Page	Project Description	U	С	NC	F	R	I	Cost	Method	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	n's future projected needs														
_	General Government Full Revaluation 2028	г		~	T	П	-	200,000	CR				200,000	I	
10 10	GIS Digital Parcel Recompilation	┢	_	x	+		+	537,000	CR			537,000	200,000		
10	Feasibility Study for a Solar Farm at Landfill	┢		x	+	\square	+	75,000	Taxation	75,000		537,000			
_	Solar Farm at Landfill			x	+		+	4,000,000	Bonds/Grants	10,000	4,000,000				
11	Security for Town Hall	х		╈	1		+	175,000	Taxation/Grant	175,000					
11	Financial & Personnel Software Update			х				60,000	Taxation/Grant		60,000				
	Fire-Rescue			_			_								
12	Safety Center Feasibility and Design Study			х				75,000	Taxation		75,000				
_	Safety Center Remodel/Addition			+	_	Х	+	1,500,000	Bond						1,500,000
_	Training Structure	-	_	×		х	+	500,000	Impact Fees				55.000		500,000
13 13	Station 3 Needs Study Portable Radio Replacement	┢	+		-	\vdash	+	55,000 650,000	Taxation Taxation				55,000 650,000		
14	Engine #5 Replacement	┢		x	·	\mathbb{H}	╈	750,000	CR			750,000	000,000		
15	Forestry #2 Replacement	┢		×			+	75,000	CR			75,000			
16	Ladder #2 Replacement	T		×	:			1,400,000	Bond/CR				1,400,000		
17	Car #2 Replacement			Х	:			85,000	Taxation						85,000
18	Car #4 Replacement	[Ţ	x		Ц	Ţ	85,000	Taxation		85,000				
19	Utility #1 Replacement		Ц	×	<u> </u>	Ц		75,000	Taxation					75,000	
_	Boat #1 Replacement		\square	Х	_	\square	\downarrow	25,000	Taxation					25,000	
_	ATV Gator #1 Replacement	┢	\vdash		X	\mathbb{H}	+	80,000	Taxation				200.000		80,000
	Ambulance #2 Replacement Ambulance #3 Replacement	⊢	\vdash	X	+	\mathbb{H}	+	300,000 275,000	Ambulance Fund Ambulance Fund	275,000			300,000		
_	blice	<u> </u>		^	1			275,000	Ambulance Fund	275,000					
_	Cruiser Replacements	Г		x	Т	П	Т	710,268	Taxation	110,000	113,300	116,399	119,891	123,487	127,191
24	South Bow Tower Replacement	х		-	+		+	125,000	CR	125,000	110,000	110,000	110,001	120,101	127,101
_	Body Worn Cameras	х		╈	1		+	175,645	Taxation	175,645					
25	Radio Infrastructure			х	1		1	249,605	CR	249,605					
P	ublic Works														
High	way	_													
	Rte. 3A TIF Project - Exit 10			х			_	8,000,000	TIF			8,000,000			
25	Lincoln Heights Drainage	-		x	-	\square	_	150,000	CR Fed, State, IF &	150,000					
26	Hackett Hill, Rte. 3A and Main Street Improvements		х					2,485,332	Donations		2,485,332				
26	Martins Ferry Road Intersection			х				1,000,000	State, IF & Taxes	1,000,000					
26	Town Wide Paving		Х					5,400,000	Operating	900,000	900,000	900,000	900,000	900,000	900,000
	Pickup Truck P4-08 Replacement			Х				59,280	CR				59,280		
_	Pickup Truck P1-17 Replacement			Х	-			75,500	CR						75,500
_	Dump Truck non CDL D1-05 Replacement	┢		X		\vdash	_	101,675	CR CR	101,675			00.000		
_	Dump Truck non CDL D2-08 Replacement Dump Truck non CDL D1-16 Replacement	┢	_	- ^	-		+	88,000 111,000	CR				88,000		111,000
_	Plow Truck/Sander T1-01 Replacement	┢	+			\vdash	+	240,800	CR				240,800		111,000
_	Plow Truck/Sander T1-05 Replacement	┢		x	·	\mathbb{H}	╈	228,000	CR		228,000		210,000		
_	Plow Truck/Sander T1-06 Replacement	t		x			+	234,000	CR		,	234,000			
_	Plow Truck/Sander T1-09 Replacement	T		×	:			255,500	CR						255,500
37	Roller HW7-97 Upgrade	Ĺ		х	1			27,000	CR		27,000				
37	Library Roof Replacement			х	Γ		T	206,000	CR	206,000					
	Safety Center Parking Lot Replacement		ЦĪ	Х	1	Ц		600,000	CR						600,000
38	Historical Old Town Hall		Ц		\bot	х		3,000,000	Bond			3,000,000			
	R&T Scale House/Office Replacement	L		x		Ц		450,000	SR/Taxation	55,000	450,000				
_	s & Recreation	Г		1.	-		Т	427.000	IE/CP/Dopations		-	427.000	-	1	
_	Field Lighting at Petersbrook Park West Side Park	┢	\vdash	+	+	x	+	437,000	IF/CR/Donations IF/Taxes			437,000			
	Pickup Truck P5-08 Replacement	╟	\vdash	x	+	Ĥ	+	58,000	IF/Taxes CR	58,000					
	Pickup Truck PS-08 Replacement	┢	\vdash	^ x		\mathbb{H}	+	73,000	CR	30,000				73,000	
_	Dump Truck non CDL D1-15 Replacement	┢	\vdash	×	_	\vdash	+	107,800	CR					107,800	
_	cling & Transfers	-			-			,						,	
	Trailer Dump SW-T1 Replacement	L		х	Ι			87,000	Solid Waste SR		87,000				
_	Truck Tractor SW-401 Replacement	Ĺ		х	1			183,373	Solid Waste SR	183,373					
_	Auto #3 Upsize			х		П	T	385,000	Solid Waste SR/CR		385,000				
_	Bailer Replacement			х		\square		92,300	Solid Waste SR		92,300				
_	Overhead Door Replacements	L		х				93,000	Solid Waste SR			93,000			
	tewater	T		_	-		-		0051	1	T		T		
48	Golden Gate & Merrimack St Pump Station Updates	┞	х		+	\square	+	1,100,000	SRF Loan & Grant			1,100,000			
_	Wastewater Plant Roof Replacement	1		x	+	\vdash	+	150,000 4,300,000	CR SRF Loan, Grants		4,300,000	150,000			
49	Martina Forn/ Dump Station United and								JARE LOAD GRADIS		4,300,000				
49 49	Martins Ferry Pump Station Upgrades	\vdash	х	x	+	⊢	+			225 000			1	1	
49 49 50	Dump Truck Replacement 10-Wheel		×	x		H	+	325,000	CR	325,000			Q3 000		
49 49 50 51			x	X X X	_					325,000	55,000		93,000		

School Projects

			Prie	ority					Capital										
		Rec	comm	end	atior	IS	Project	Funding	Budget	Program Years									
Page	Project Description	UC	N [DF	R	Ι	Cost	Method	2024-25		2025-26	20	26-27	20	27-28	202	3-29	2029) -30
Hooks	sett School District																		
52 S	School Maintenance	х	Π	Τ			12,717,600	Bond	12,717,600										
Gran	nd Total Hooksett School District Requests					1	\$ 12,717,600		\$ 12,717,600	\$	-	\$	-	\$	-	\$	-	\$	-

Funding By Year

		Capital					
	Funding	Budget			Program Years		
-	Method	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Taxes						1	
Revaluation CR	Taxation	30,000	30,000	30,000	30,000		
Town Wide Digitized Mapping CR	Taxation	135,000	135,000	135,000			
Feasibility Study for a Solar Farm at Landfill	Taxation	75,000					
Security for Town Hall	Taxation/Grant	140,000					
Financial & Personnel Software Update	Taxation/Grant		60,000				
Safety Center Feasibility and Design Study	Taxation		75,000				
Fire Station 3 Needs Study	Taxation				55,000		
Fire Tools & Equipment CR	Taxation	150,000	150,000	150,000	150,000	150,000	150,00
Fire Apparatus CR	Taxation	250,000	250,000	250,000	250,000	250,000	250,00
Car #2 Replacement	Taxation						85,00
Car #4 Replacement	Taxation		85,000				
Utility #1 Replacement	Taxation					75,000	
Boat #1 Replacement	Taxation					25,000	
ATV Gator #1 Replacement	Taxation						80,00
Cruiser Replacements	Taxation	110,000	113,300	116,399	119,891	123,487	127,19
Emergency Radio Communications CR	Taxation	50,000	50,000	50,000	50,000	50,000	50,00
Body Worn Cameras	Taxation	175,645	55,000	50,000	30,000	30,000	50,00
Police Equipment CR (New request)	Taxation	50,000	50,000	50,000	50,000	50,000	50,00
Drainage Upgrades CR	Taxation	100,000	100,000	100,000	100,000	100,000	100,00
Martins Ferry Road Intersection	Taxation	600,000					
Town Wide Paving	Operating	900,000	900,000	900,000	900,000	900,000	900,00
DPW Vehicle CR	Taxation	250,000	250,000	250,000	250,000	250,000	250,00
Town Building Maintenance CR	Taxation	200,000	200,000	200,000	200,000	200,000	200,00
Parks & Recreations Facilities Development CR	Taxation	50,000	50,000	50,000	50,000	50,000	50,00
R&T Scale House/Office Replacement	Taxation		450,000				
Automated Collections Equipment CR	Taxation	30,000	30,000	30,000	30,000	30,000	30,00
Subtotal - Taxes		\$ 3,295,645	\$ 2,978,300	\$ 2,311,399	\$ 2,234,891	\$ 2,253,487	\$ 2,322,19
Other Revenues							
Security for Town Hall	Grant	35,000					
Training Structure	Impact Fees						500,00
Ambulance #2 Replacement	Ambulance Fund				300,000		
Ambulance #3 Replacement	Ambulance Fund	275,000					
Rte. 3A TIF Project - Exit 10	TIF			8,000,000			
Hackett Hill, Rte. 3A and Main Street Improvements	Fed/State/IF & Donations		2,485,332				
Martins Ferry Road Intersection	State/IF	400,000					
Field Lighting at Petersbrook Park	IF/CR/Donations			437,000			
R&T Scale House/Office Replacement	Solid Waste SR	55,000					
Trailer Dump SW-T1 Replacement	Solid Waste SR		87,000				
Truck Tractor SW-401 Replacement	Solid Waste SR	183,373					
Auto #3 Upsize	Solid Waste SR/CR		385,000				
Bailer Replacement	Solid Waste SR		92,300				
Overhead Door Replacements	Solid Waste SR		,	93,000			
Golden Gate & Merrimack St Pump Station Updates	SRF Loan & Grant			1,100,000			
	CR						
Plant Roof Replacement			4 200 000	150,000			
Martins Ferry Pump Station Upgrades	SRF Loan, Grants	205 000	4,300,000				
Dump Truck Replacement 10-Wheel	CR	325,000					
Pick-up Truck Replacement 1 Ton	User Fees				93,000		
Pick-up Truck Replacement 3/4 Ton	User Fees		55,000				
Subtotal - Other Revenues		\$ 1,273,373	\$ 7,404,632	\$ 9,780,000	\$ 393,000	\$-	\$ 500,000
Bonding							
Solar Farm at Landfill	Bond		4,000,000				
Safety Center Remodel/Addition	Bond						1,500,00
Ladder #2 Replacement	Bond				1,400,000		
Historical Old Town Hall	Bond			3,000,000			
School Maintenance	Bond	12,717,600					

TOWN OF HOOKSETT, NEW HAMPSHIRE

Financial Statements

June 30, 2022

and

Independent Auditor's Report

TOWN OF HOOKSETT, NEW HAMPSHIRE FINANCIAL STATEMENTS June 30, 2022

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TOWN OF HOOKSETT, NEW HAMPSHIRE FINANCIAL STATEMENTS June 30, 2022

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INDEPENDENT AUDITOR'S REPORT

To the Town Council Town of Hooksett, New Hampshire

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Hooksett, New Hampshire, as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the Town of Hooksett, New Hampshire's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Hooksett, New Hampshire, as of June 30, 2022, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Town of Hooksett, New Hampshire, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Hooksett, New Hampshire's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- · Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town of Hooksett, New Hampshire's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Hooksett, New Hampshire's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of changes in the Town's proportionate share of the net OPEB liability, schedule of Town OPEB contributions, schedule of changes in the Town's total OPEB liability and related ratios, schedule of changes in the Town's proportionate share of the net pension liability, and schedule of Town pension contributions be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the

information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Hooksett, New Hampshire's basic financial statements. The combining nonmajor governmental fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining nonmajor governmental fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Vachon Clubary & Company PC

Manchester, New Hampshire March 6, 2023

Management's Discussion and Analysis

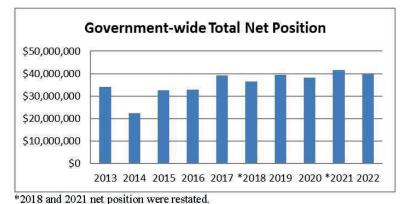
As management of the Town of Hooksett (Town), we offer readers this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2022.

This discussion and analysis is designed to (1) assist the reader in focusing on significant financial issues, (2) provide an overview of the Town's financial activity, (3) identify changes in the Town's financial position (its ability to address the next and subsequent year's challenges), and (4) identify any material deviations from the financial plan (the approved budget).

Financial Highlights

Government – wide highlights

> The Town's government-wide total assets and deferred outflows of resources exceeded its total liabilities and deferred inflows of resources at the close of the most recent year by \$39,934,127 *(total net position)*, a decrease of \$1,750,453 in comparison to the prior year.



> At year end, the Town reported a combined net pension liability of \$15,398,792 for all of its governmental and business-type activities.

Fund highlights

- > At the close of the current year, the Town's governmental funds reported a combined balance of all funds of \$12,618,860, a decrease of \$4,006,284 from the prior year.
- > At the end of the current fiscal year, unassigned fund balance for the general fund was \$1,780,939, a decrease of \$1,647,147 in comparison to the prior year.
- Total bonds and notes payable at the close of the current fiscal year were \$7,557,922, a decrease of \$1,838,438 in comparison to the prior year.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Town of Hooksett's basic financial statements. The basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to financial statements. The basic financial statements present two different views of the Town through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Town.

Government-wide financial statements

The government-wide financial statements provide a broad overview of the Town's finances. These statements (*Statement of Net Position* and the *Statement of Activities*) provide both short-term and long-term information about the Town's overall financial position. They are prepared using the accrual basis of accounting, which recognizes all revenues and expenses connected with the year even if cash has not been received or paid.

The *Statement of Net Position* presents information on all of the Town's non-fiduciary assets, deferred outflows of resources, liabilities and deferred inflow of resources, with the difference reported as net position. Over time, increases or decreases in the net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The *Statement of Activities* presents information showing how the Town's net position changed during the most recent year. All changes in net position are reported as soon as the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will not result in cash flows until future periods (such as uncollected taxes and earned but not used vacation leave). This statement also presents a comparison between direct expenses and program revenues for each function of the Town.

The Statement of Net Position and the Statement of Activities divide the Town into two types of activities:

- Governmental Activities Most of the Town's basic functions are reported here which include the general
 government, public safety, highways and streets, sanitation, health and welfare, culture and recreation,
 conservation, and economic development. Property taxes, intergovernmental revenues, permits and fees,
 and state and federal grants finance most of these activities.
- Business-type Activities The Town charges a fee to customers with the intention of recovering all or a significant portion of the costs through user fees and charges. The Town's Wastewater Department is reported here.

The government-wide financial statements can be found on pages 1 and 2 of this report.

Fund financial statements

Unlike government-wide financial statements, the focus of the fund financial statements is directed to specific activities of the Town rather than the Town as a whole. Except for the General Fund, a specific fund is established to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The fund financial statements, focus on the individual parts of the Town government, and report the Town's operations in more detail than the government-wide statements. The Town's funds are divided into three categories: 1) governmental, 2) proprietary, and 3) fiduciary.

Governmental funds: Most of the basic services provided by the Town are financed through governmental funds. Unlike the government-wide financial statements, the governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the year. Such information may be useful in evaluating a government's near-term requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented here with similar information presented in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Reconciliations found on page 4 and 6 are provided for both the governmental fund *Balance Sheet* and the governmental fund *Statement of Revenues, Expenditures, and Changes in Fund Balances* to the government-wide statements in order to facilitate this comparison between governmental funds and governmental activities.

The Town maintains 13 individual governmental funds. Information is presented in the Governmental Funds Balance Sheet and in the Statement of Revenues, Expenditures and Changes in Fund Balances for these funds. They can be found on page 3 and 5.

The General Fund is considered to be a major fund. The General Fund accounts for governmental services provided to the Town's residents. As of June 30, 2011, to comply with GASB Statement 54, the Town moved the Library,

Heritage Commission, Head's Chapel Preservation, and the Expendable Trust funds into the General Fund from the Other Governmental Funds.

The Route 3A Infrastructure Tax Increment Financing Fund is also considered to be a major fund. This fund is used to account for financial resources related to the development of infrastructure improvements along the Route 3A corridor section between exit 10 and exit 11.

Data from the other eleven governmental funds are combined into a single, aggregated presentation termed Nonmajor Governmental Funds. More information can be found on pages 50-55 regarding these other governmental funds.

Proprietary funds: The Town charges sewer customers for the services it provides; they are reported in the proprietary fund, which can be found, on pages 7-9. Proprietary funds are reported in the same way that all business-type activities are reported in the governmental-wide financial statements, but provide more detail and a statement of cash flows.

Fiduciary funds: These funds are used to account for resources held for the benefit of parties outside the government. While these funds represent trust responsibilities of the Town, these assets are restricted in purpose and do not represent discretionary assets of the government. Therefore, these assets are not presented as part of the government-wide financial statements. The Town's fiduciary funds statements can be found on page 10 and 11.

Notes to the financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by accounting principles generally accepted in the United States of America.

Government-wide Financial Analysis

The following is a summary of the condensed government-wide financial data for the current and prior years. The Town's combined net position (government and business-type activities) totaled \$39,934,127 at the end of 2022, which decreased by \$1,750,453.

Net position of the Governmental Activities as of July 1, 2021 has been restated. See Note 15 - Restatement of Net Position and Fund Balances for more information.

			Town of H								
	C	one	densed Stateme	nt of	Net Position						
	Governmen	ntal	Activities		Business-Ty	pe	Activities	Combined 1			Totals
	2022		2021	1	2022		2021		2022		2021
Current and other assets	\$ 20,432,091	\$	23,417,093	\$	9,268,740	\$	9,441,951	\$	29,700,831	\$	32,859,044
Capital assets	29,873,587		30,251,569		15, 175, 279		14,241,290		45,048,866		44,492,859
Total assets	50,305,678		53,668,662		24,444,019		23,683,241		74,749,697		77,351,903
Deferred Outflows of Resources	5,290,026		5,757,277		144,934		204,087		5,434,960		5,961,364
Current Liabilities	2,236,436		3,988,229		1,714,040		973,240		3,950,476		4,961,469
Noncurrent Liabilities	21,241,376		26,911,032		4,837,173		4,257,833		26,078,549		31,168,865
Total liabilities	23,477,812		30,899,261		6,551,213		5,231,073		30,029,025		36,130,334
Deferred Inflows of Resources Net position:	10,073,680		5,483,984		147,825		14,369		10,221,505		5,498,353
Net investment in capital assets	28,351,305		28,801,525		9,610,806		10,172,452		37,962,111		38,973,977
Restricted	2,939,307		3,202,160		1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		_		2,939,307		3,202,160
Unrestricted (deficit)	(9,246,400)		(8,960,991)		8,279,109		8,469,434		(967,291)		(491,557)
Total net position as restated	\$ 22,044,212	\$	23,042,694	\$	17,889,915	\$	18,641,886	\$	39,934,127	\$	41,684,580

By far, the largest portion of the government's net position, \$37,962,111 (95%), reflects investment in assets such as land, buildings, equipment, and infrastructure (roads and bridges), less any outstanding related debt used to acquire those assets. These assets are used to provide services to citizens; consequently, they are not available for future spending.

An additional portion of net position, \$2,939,307 (7%) represents resources that are subject to external restrictions on how they may be used.

The remaining balance of unrestricted net position a deficit of \$967,291 (-2%). This deficit consists of a positive balance of \$8,279,109 for business-type activities and a deficit of \$9,246,400 for governmental activities. The largest component of the deficit is due to the cumulative effect of the implementation of GASB Statements 68 & 75, specifically the net pension liability recorded as of June 30, 2022 of \$14,969,671.

The following is a summary of the information presented in the Statement of Activities for the current and prior years.

				Town of H	ooks	ett						
				Changes in N	et Po	sition						
		Governmental Activities				Business-Type Activities			Combined Totals			
		2022		2021		2022	2021	_	2022		2021	
Revenues:												
Program revenues												
Charges for services	\$	968,817	\$	1,193,594	\$	2,095,485 \$	2,250,766	\$	3,064,302	\$	3,444,360	
Operating grants and contributions		426,658		1,375,573		-	- - - 2		426,658		1,375,573	
Capital grants and contributions		145, 127		3,588,664		-	-		145,127		3,588,664	
General revenues	1	17,595,267		18,501,350		(445, 153)	154,360		17,150,114		18,655,710	
Total revenues		19,135,869		24,659,181		1,650,332	2,405,126	_	20,786,201		27,064,307	
Expenses:												
General government		2,859,886		2,995,941		-	30 - 3		2,859,886		2,995,941	
Public safety		10,371,989		11,487,315		-			10,371,989		11,487,315	
Highway and streets		3,642,150		3,517,700		-			3,642,150		3,517,700	
Sanitation		1,305,584		1,197,034		9	1.0		1,305,584		1,197,034	
Health and welfare		128,881		72,134			-		128,881		72,134	
Culture and recreation		1,724,551		1,686,395		-	-		1,724,551		1,686,395	
Conservation		34,773		41,948		-	-		34,773		41,948	
Economic development		11,150		563		-	-		11,150		563	
Interest and fiscal charges		55,387		84,393		~	-		55,387		84,393	
Wastewater				-		2,402,303	2,585,579		2,402,303		2,585,579	
Total expenses		20,134,351		21,083,423		2,402,303	2,585,579		22,536,654		23,669,002	
Change in net position		(998,482)		3,575,758		(751,971)	(180,453)		(1,750,453)		3,395,305	
Net position - beginning as restated		23,042,694		19,466,936		18,641,886	18,822,339		41,684,580		38,289,275	
Net position - ending	\$	22.044.212	S	23,042,694	S	17,889,915 \$	18,641,886	S	39,934,127	S	41,684,580	

Financial results

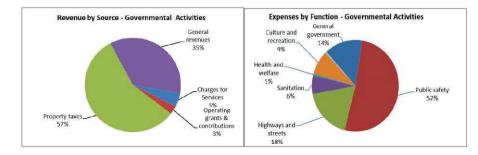
The governmental activities decrease in net position was \$998,482. Key elements of this increase are as follows:

Governmental Activities	
General fund	\$ (1,288,583)
Route 3A Infrastructure Tax Increment Financing fund	(2,915,403)
Special revenue funds	213,713
Permanent funds	(16,011)
Revenues that do not provide current financial resources	92,821
Depreciation expense in excess of capital outlays	(390,306)
Leased debt repayment	5,552
Loss on disposal of capital assets	(140,740)
Repayment of bonds and amortization of premiums	2,641,019
Change in compensated absences, accrued interest expense and	
accrued landfill postclosure care costs	959
Change in net pension and OPEB obligations	798,497
Decrease in governmental activities net position	<u>\$ (998,482)</u>

The total cost of governmental activities this year was \$20,134,351. However, as shown in the Statement of Activities, the amount that our taxpayers ultimately financed for these activities through Town property and other taxes was only \$11,443,214 (57%) because those who directly benefited from the programs paid \$968,817 (5%) and other governments and organizations subsidized certain programs in the amount of \$571,785 (3%).

The Town paid for the remaining governmental activities with revenue not specifically targeted for specific programs. 35% of all revenues are known as general revenues, which include: interest, miscellaneous, motor vehicle permit fees, and other licenses and permits.

The Town's expenses cover a range of services. The largest expenses were for Public Safety, which accounts for 52% of total expenses. Program revenue consisting of grants and charges for services in the amount of \$962,759 was collected to offset these expenses. Public safety is made up of police, fire, ambulance, building inspections and emergency services.



The Wastewater fund reported in the *business-type activities* resulted in a decrease in net position of \$751,971 for the year. Key elements of this increase are as follows:

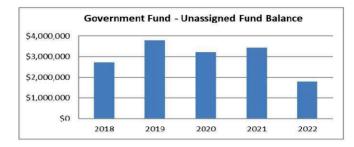
Operating expenses in excess of revenues	\$ (306,818)
Interest and investment loss	(522,889)
Miscellaneous	77,736
Decrease in business-type activities net position	<u>\$(751,971)</u>

Financial Analysis of the Town's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year.



At the end of the current year, the governmental funds reported a combined ending fund balance of \$12,618,860, a decrease of \$4,006,284, in comparison with the prior year. The general fund decreased \$1,288,583, the Route 3A

Infrastructure Tax Increment Financing fund decreased \$2,915,403, and the Nonmajor governmental funds increased by \$197,702. Key elements of these changes are as follows:

General Fund	
Revenues and transfers in collected less than budgeted	\$ (301,145)
Excess appropriations unspent by departments	324,652
Fund balance used to reduce tax rate and projects	(1,415,000)
Net change in Encumbrances	145,537
Earned tax revenue not collected within 60 days	91,345
Other items	(123,046)
Net change in Library	(3,317)
Net change in Capital Reserves	(8,730)
Net change in Heritage Commission	1,121
Total General Fund	\$(1,288,583)
Route 3A Infrastructure Tax Increment Financing Fund	
Revenues from tax increment district	\$ 49,642
Expenditures and transfer out of district	(2,965,045)
Total Route 3A Infrastructure Tax Increment Financing Fund	\$(2,915,403)
Nonmajor Governmental Funds	
Conservation revenues	\$ 114,617
Conservation land improvements	(33,554)
Impact Fee revenues	280,735
Impact Fees highway and streets	(624)
Impact Fees recreation equipment	(169,553)
Solid Waste Disposal revenues	152,124
Solid Waste Disposal vehicles and equipment	(274.500)
Net change in Recreation Revolving fund	(17,351)
Net change in Ambulance Service fund	149,047
Net change in Drug Forfeiture fund	(5,950)
Net change in Police Special Details fund	44,040
Net change in Fire Special Details fund	(550)
Net change in Private Trust fund	(25,175)
Net change in Grants fund	407
Net change in Permanent fund	(16,011)
Total Nonmajor Governmental Funds	\$ 197,702

The general fund is the chief operating fund of the Town. As of June 30, 2022, the total fund balance was \$6,463,896, of that amount unassigned fund balance was \$1,780,939. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and the total fund balance to the total fund expenditures. Unassigned fund balance represents 9% of total general fund expenditures, while total fund balance represents 33% of that same amount.

The Town's Fund Balance policy states that the Town will maintain a minimum unassigned fund balance in its general fund of 5% with a target balance of 8% of the annual appropriations of the community. At year-end, the Town's unassigned fund balance was 5.43%.

General Fund Budgetary Highlights

Significant budget to actual variances for the general fund revenues and expenditures include the following:

- License and permitting revenues were under budget by \$255,044 due to the timing change in motor vehicle registrations. The Town had one fleet registration change from a June to September renewal.
- Intergovernmental revenues exceeded the budget by \$123,922, due to the Town receiving additional federal grants.
- Miscellaneous revenues were over budget by \$346,753 due to medical insurance refund from a prior year.
- Public safety expenditures surpassed the budget by \$204,993, most notably in the areas of employee benefits due to changes in medical insurances.

- Actuals for Highway & Streets was lower than appropriations by \$116,782, primarily from staff turnover.
- Expenditures for capital outlay were lower than the budget by \$143,773. Two projects finished under budget: 1) visionary plan for the west side and 2) the purchase of a garbage truck.

Capital Assets and Debt Administration

Capital assets

The Town's investment in capital assets for its governmental and business-type activities as of June 30, 2022 amounts to \$45,035,754 (net of accumulated depreciation). This investment in capital assets includes land, easements, construction in process, intangible assets, land improvements, infrastructure, buildings and improvements, vehicles and equipment and leased land.

				Tow	n of	Hooksett						
				Ca	apital	Assets						
	22	Governmen	talAd	tivities	-	Business-typ	pe Activities			Combin	ed Tot	als
		2022		2021		2022		2021		2022		2021
Land	\$	2,434,929	\$	2,434,929	\$	300,000	\$	300,000	\$	2,734,929	\$	2,734,929
Easements		254,269		254,269		-		-		254,269		254,269
Construction in process		1,310,137		829,878		3,057,191		1,501,092		4,367,328		2,330,970
Intangible assets		269,505		269,505		-		-		269,505		269,505
Land improvements		1,049,974		1,049,974		17,750		17,750		1,067,724		1,067,724
Infrastructure		114,781,223		114, 781, 223		25,346,923		24,372,720		140, 128, 146		139, 153, 943
Buildings and improvements		10,520,566		10,213,370		5,190,289		6,144,056		15,710,855		16,357,426
Vehides and equipment		10,224,843		10,063,855		1,168,026		996,159		11,392,869		11,060,014
Leased land		139,952	_	139,952	_		_	-	_	139,952		139,952
Total		140,985,398		140,036,955		35,080,179		33,331,777		176,065,577		173,368,732
Accumulated depreciation	2.5	(111, 124, 923)	-	(109,645,434)	_	(19,904,900)	-	(19,090,487)		(131,029,823)		(128,735,921
Total capital assets	\$	29,860,475	\$	30, 391, 521	\$	15,175,279	\$	14,241,290	\$	45,035,754	\$	44,632,811

Major capital asset activity for the governmental activities during the current year included the following:

Construction in process

Added engineering cost for infrastructure on Route 3A \$322,091.

Added construction cost of \$158,168 for the Merrimack River Front Trail Phase III

- Building and improvements
 - Town added a pavilion at Lamber Park for a cost of \$93,390.
 - Town added restrooms at Donati Park for a cost of \$213,806.
- Vehicles and equipment
 - Purchased a 2020 sidewalk tractor for highway for a cost of \$112,700. Purchased a 2023 plow truck for highway for a cost of \$181,079. Purchased a 2022 pickup truck for highway for a cost of \$54,654. Purchased three cruisers for police for a total of \$112,835. Purchased a loader for recycling and transfer at a cost of \$157,500. Purchased a garbage truck for recycling and transfer at a cost of \$294,682. Sold or traded nine vehicles reducing \$752,462.

Major capital asset activity for the business-type activities during the current year included the following:

Construction in process

Added \$1,489,689 for Phase 3A of plant improvements.

Added \$62,405 for pump station improvements.

Added \$4,006 for asset management project.

- Building and improvements
 - Replaced office building ramp for a cost of \$20,435.
- Vehicles and equipment
 - Purchased 2019 Ford F-350 truck \$85,215. Purchased radios for pump stations \$74,322. Purchased fire alarm system \$12,330.

Debt administration

At the end of the current fiscal year, the Town's governmental activities had total outstanding bonds of \$2,722,870. Of which, \$723,712 is general obligation bonds and \$1,999,158 is tax increment bonds paid for by the Route 3A Infrastructure Tax Increment Financing District.

The Wastewater fund had outstanding notes payable of \$3,511,791 as of June 30, 2022, which are related to the upgrades of the wastewater treatment facility. Additionally, the Wastewater fund has \$1,323,261 of State Revolving Loans which upon completion of associated projects will be converted to notes. These notes are repaid by the users of the sewer system.

Additional information on the debt can be found in Note 5 of the Notes to the Basic Financial Statements.

Economic Factors and the Future:

As of December 2022, unemployment was 2.2% for the Merrimack County area, which compares to the state of 2.5% and the national averages 3.3%. according to New Hampshire Employment Securities. Hooksett continues to see growth in its commercial and residential tax base. The US Census bureau reported the 2020 population for Hooksett was 14,874 up from 13,451 in 2010. The town believes it is well positioned in terms of its capital reserves and low outstanding debt obligations to be able to meet its needs of our residents for the foreseeable future.

The budget, tax levies and tax rates for the General fund for the subsequent fiscal year has been formalized. The following table reflects the budget amounts, at the time of the tax rate setting, for each year.

	3.51					Increase	%
	_	FY 2022	-	FY 2023	200	(Decrease)	Change
Total Appropriation Less:	\$	22,818,295	\$	31,030,167	\$	8,211,872	35.99%
Revenues		(10,085,140)		(16,731,860)		(6,646,720)	65.91%
Fund balance to reduce taxes		(1,415,000)		(332,490)			
Overlay, War service credits	_	445,988		404,304		(41,684)	-9.35%
Total tax effort	\$	11,764,143	\$	14,370,121	\$	1,523,468	12.95%
The following table reflects the following ta	he p	roperty tax levy	/ amc	ounts for each y	ear.	Increase	%
		FY 2022		FY 2022		(Decrease)	Change
Town	Ś	11,764,143	Ś	14,370,121	Ś	2,605,978	22.159
County	T	5,448,480	1	5,442,104		(6,376)	-0.129
School - local		23,957,117		27,337,055		3,379,938	14.119
School - state		4,241,650		2,758,167		(1,483,483)	-34.979
Total Tax Levies	\$	45,411,390	\$	49,907,447	\$	4,496,057	9.90%
The following table reflects the	he p	roperty tax rate	es for	each year. The	tax	rate is stated pe	r \$1,000
of assessed value.							
Property Tax Rates	10					Increase	%
		FY 2022		FY 2022		(Decrease)	Change
Town	\$	5.73	\$	6.90	\$	1.17	20.429
and some of		2.65		2.62		(0.03)	-1.139
County		1000		13.14		1.48	12.699
		11.66		13.14			
County School - local School - state		11.66 2.18	-	1.39		(0.79)	-36.249

Requests for information:

This financial report is designed to provide a general overview of the Town of Hooksett's finances for all of the citizens, taxpayers, customers, investors and creditors. This financial report seeks to demonstrate the Town's accountability for the money it receives. Questions concerning any of the information provided in this report or requests for additional information should be addressed to: Town of Hooksett, Finance Department, 35 Main Street, Hooksett, NH 03106. The Finance Director can also be reached at (603) 485-2017 or at ctew.style.customers.

EXHIBIT A TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Net Position

June	30,	2022	

	Primary G		
	Governmental	Business-type	
	Activities	Activities	Total
ASSETS			
Current Assets:			
Cash and cash equivalents	\$ 15,045,697	\$ 788,405	\$ 15,834,102
Investments	3,500,810	7,392,369	10,893,179
Taxes receivable, net	975,682	05.056	975,682
Accounts receivable, net Unbilled charges	154,535	95,056 992,943	249,591 992,943
Due from other governments	8,023	992,945	8,023
Internal balances	33	(33)	0,020
Prepaid items	84,719	(22)	84,719
Tax deeded property	585,270		585,270
Current portion of lease receivable	77,322		77,322
Total Current Assets	20,432,091	9,268,740	29,700,831
Noncurrent Assets:			
Lease receivable	13,112		13,112
Capital assets:			
Non-depreciable capital assets	3,999,335	3,357,191	7,356,526
Depreciable capital assets, net	25,861,140	11,818,088	37,679,228
Total Noncurrent Assets	29,873,587	15,175,279	45,048,866
Total Assets	50,305,678	24,444,019	74,749,697
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows related to OPEB	291,019	3,069	294,088
Deferred outflows related to pension	4,999,007 5,290,026	141,865	5,140,872
Total Deferred Outflows of Resources	5,290,026	144,934	5,434,960
LIABILITIES			
Current Liabilities:	100 101	(10.07)	1.0/2 000
Accounts payable Accrued liabilities	603,674	663,861 103,054	1,267,535
Retainage pavable	469,556	133,181	572,610 133,181
Due to other governments	907	133,101	907
Deposits payable	148,690	7,742	156,432
Advances from grantors	703,356	(g) (a	703,356
Unearned connection fees		296,000	296,000
Current portion of bonds payable	100,000		100,000
Current portion of tax increment financing bond payable	200,000		200,000
Current portion of notes payable		510,202	510,202
Current portion of lease liability	5,862		5,862
Current portion of accrued landfill postclosure care costs	4,391		4,391
Total Current Liabilities	2,236,436	1,714,040	3,950,476
Noncurrent Liabilities:			
Bonds payable	623,712		623,712
Tax increment financing bond payable	1,799,158		1,799,158
Notes payable	100 100	3,001,589	3,001,589
Lease liability State of New Hampshire revolving loan	128,538	1,323,261	128,538 1,323,261
Compensated absences payable	564,082	51,524	615,606
Accrued landfill postclosure care costs	26,346	01,024	26,346
OPEB liability	3,129,869	31,678	3,161,547
Net pension liability	14,969,671	429,121	15,398,792
Total Noncurrent Liabilities	21,241,376	4,837,173	26,078,549
Total Liabilities	23,477,812	6,551,213	30,029,025
DEFERRED INFLOWS OF RESOURCES			
Property taxes collected in advance	4,916,118		4,916,118
Deferred inflows related to OPEB	332,804	4,535	337,339
Deferred inflows related to pension	4,735,800	143,290	4,879,090
Deferred inflows related to lease receivable	88,958		88,958
Total Deferred Inflows of Resources	10,073,680	147,825	10,221,505
NET POSITION			
Net investment in capital assets	28,351,305	9,610,806	37,962,111
Restricted	2,939,307	1011 (DARING \$10 (DARING	2,939,307
Unrestricted (deficit)	(9,246,400)	8,279,109	(967,291)
Total Net Position	\$ 22,044,212	\$ 17,889,915	\$ 39,934,127
	1		

See accompanying notes to the basic financial statements 1

EXHIBIT B TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Activities For the Year Ended June 30, 2022

			Program Revenu	es	Net (Expense) Changes in I		
		-	Operating	Capital	Primary G	overnment	
Functions/Programs	Expenses	Charges for Services	Grants and Contributions	Grants and Contributions	Governmental <u>Activities</u>	Business-type Activities	Total
Governmental Activities:							
General government	\$ 2,859,886	\$ 20,315	\$ 4,000		\$ (2,835,571)		\$ (2,835,571)
Public safety	10,371,989	773,973	123,659	\$ 65,127	(9,409,230)		(9,409,230)
Highways and streets	3,642,150	18,255	298,999		(3,324,896)		(3,324,896)
Sanitation	1,305,584	151,774			(1,153,810)		(1,153,810)
Health and welfare	128,881				(128,881)		(128,881)
Culture and recreation	1,724,551	4,500			(1,720,051)		(1,720,051)
Conservation	34,773			80,000	45,227		45,227
Economic development	11,150				(11,150)		(11,150)
Interest and fiscal charges	55,387				(55,387)		(55,387)
Total governmental activities	20,134,351	968,817	426,658	145,127	(18,593,749)	<u>s</u> -	(18,593,749)
Business-type activities:							
Wastewater	2,402,303	2,095,485				(306,818)	(306,818)
Total business-type activities	2,402,303	2,095,485	-	-		(306,818)	(306,818)
Total primary government	\$ 22,536,654	\$ 3,064,302	\$ 426,658	\$ 145,127	(18,593,749)	(306,818)	(18,900,567)
		General revenu	es:				
		Property and o	ther taxes		11,443,214		11,443,214
		Licenses and			4,467,298		4,467,298
		Grants and co	ntributions:				
		Rooms and n	neals tax distribu	tion	1,082,548		1,082,548
		State railroad	l tax		1,931		1,931
		State and fed	eral forest land r	eimbursement	552		552
		Interest and in	vestment earning	gs (losses)	(120,906)	(522,889)	(643,795)
		Miscellaneous			785,635	77,736	863,371
		Loss on disposa	al of capital asset	S	(65,005)		(65,005)
		Total gener	al revenues and l	oss on			
		disposal of	f capital assets		17,595,267	(445,153)	17,150,114
		Change i	n net position		(998,482)	(751,971)	(1,750,453)
		Net Position at	beginning of yea	r, as restated	23,042,694	18,641,886	41,684,580
		Net Position at			\$ 22,044,212	\$ 17,889,915	\$ 39,934,127

See accompanying notes to the basic financial statements

EXHIBIT C TOWN OF HOOKSETT, NEW HAMPSHIRE Balance Sheet Governmental Funds June 30, 2022

ASSETS		General <u>Fund</u>	In Ta	Route 3A frastructure x Increment ancing Fund		Nonmajor wemmental <u>Funds</u>	G	Total overnmental <u>Funds</u>
Cash and cash equivalents	¢	12,545,498	\$	1,501,920	S	998,279	¢	15,045,697
Investments	φ	3,183,526	Φ	1,301,920	Φ	317,284	φ	3,500,810
Taxes receivable, net		975.682				317,204		975,682
Accounts receivable, net		150				154,385		154,535
Due from other governments		8,023				134,505		8,023
Due from other funds		100,357		571,707		3,480,591		4,152,655
Prepaid items		84,719		571,707		5,400,591		84,719
Tax deeded property		585,270						585,270
Total Assets	_	17,483,225	_	2,073,627	-	4,950,539	-	24,507,391
DEFERRED OUTFLOWS OF RESOURCES								
Total Deferred Outflows of Resources		-				-	_	ž
Total Assets and Deferred Outflows of Resources	\$	17,483,225	\$	2,073,627	\$	4,950,539	\$	24,507,391
LIABILITIES								
Accounts payable	\$	542,907	\$	53,364	\$	7,403	S	603,674
Accrued liabilities		420,059				5,075		425,134
Due to other governments		907						907
Due to other funds		4,051,079				101,543		4,152,622
Deposits		148,690						148,690
Advances from grantors		1,539	_		-	701,817	_	703,356
Total Liabilities	2	5,165,181		53,364	-	815,838	-	6,034,383
DEFERRED INFLOWS OF RESOURCES								
Property taxes collected in advance		4,916,118						4,916,118
Uncollected property taxes	_	938,030			-		_	938,030
Total Deferred Inflows of Resources	2	5,854,148	8		-	-	10 <u>-</u>	5,854,148
FUND BALANCES								
Nonspendable		669,989				122,472		792,461
Restricted		189,783		2,020,263		1,954,889		4,164,935
Committed		2,925,866				2,057,340		4,983,206
Assigned		897,319						897,319
Unassigned	_	1,780,939	_		-		-	1,780,939
Total Fund Balances	-	6,463,896	-	2,020,263		4,134,701	-	12,618,860
Total Liabilities, Deferred Inflows of								
Resources, and Fund Balances	\$	17,483,225	\$	2,073,627	\$	4,950,539	S	24,507,391

EXHIBIT C-1 TOWN OF HOOKSETT, NEW HAMPSHIRE Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position June 30, 2022

Total Fund Balances - Governmental Funds (Exhibit C)	\$	12,618,860
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial		
resources and, therefore, are not reported in the funds.		29,860,475
Long-term assets are not available to pay current period expenditures, and therefore, are not reported in governmental funds. Long-term assets at year end consist of:		
Lease receivable		90,434
Property taxes are recognized on an accrual basis in the		
statement of net position, not the modified accrual basis.		938,030
Deferred outflows of resources and deferred inflows of resources that do not require or provide the use of current financial resources are not reported within the funds.		
Deferred outflows of resources related to OPEB liability		291,019
Deferred outflows of resources related to net pension liability		4,999,007
Deferred inflows of resources related to OPEB liability		(332,804)
Deferred inflows of resources related to net pension liability		(4,735,800)
Deferred inflows of resources related to lease receivable		(88,958)
Long-term liabilities are not due and payable in the current		
period and, therefore, are not reported in the funds. Long-term		
liabilities at year end consist of:		
Bonds payable		(723,712)
Tax increment financing bond payable		(1,999,158)
Lease liability		(134,400)
Accrued interest on long-term obligations		(44,422)
Compensated absences payable		(564,082)
Accrued landfill postclosure care costs		(30,737)
OPEB liability		(3,129,869)
Net pension liability	_	(14,969,671)
Net Position of Governmental Activities (Exhibit A)	\$	22,044,212

EXHIBIT D TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2022

Infrastructure Nonmajor Total General Tax Increment Governmental Governmental Fund Financing Fund Funds Funds Revenues: \$ 11,190,797 47,072 114,000 \$ 11,351,869 Taxes S \$ 4,467,297 4,467,298 Licenses and permits 1 Intergovernmental 1,589,161 67,655 1,656,816 Charges for services 907,106 61,711 968,817 Interest and investment income (loss) (96, 818)2,570 (26, 658)(120,906) 574,097 285,797 859,894 Miscellaneous **Total Revenues** 17,786,245 49,642 1,347,901 19,183,788 Expenditures: Current operations: General government 2,877,520 2,877,520 646,002 10,688,156 Public safety 10,042,154 Highways and streets 2,752,575 624 2,753,199 Sanitation 1,203,699 1,203,699 Health and welfare 128,881 128,881 Culture and recreation 1,696,093 141,847 1,837,940 Conservation 1,219 33,554 34,773 11,150 11.150 Economic development Capital outlay 633,842 322,092 955,934 Debt service: Principal retirement 319,000 2.250,000 2,569,000 23,509 129,820 Interest and fiscal charges 106,311 Total Expenditures 19,772,444 2,595,601 822,027 23,190,072 525,874 Excess revenues over (under) expenditures (1,986,199) (2,545,959)(4,006,284) Other financing sources (uses): Transfers in 697,616 697,616 Transfers out (369, 444)(328, 172)(697,616) 697.616 (369, 444)(328, 172)Total Other financing sources (uses) Net change in fund balances (1,288,583)(2,915,403)197,702 (4,006,284) Fund Balances at beginning of year, as restated 7,752,479 4,935,666 3,936,999 16,625,144 6,463,896 2,020,263 \$ 4,134,701 \$ 12,618,860 Fund Balances at end of year S

Route 3A

EXHIBIT D-1	
TOWN OF HOOKSETT, NEW HAMPSHIRE Recognition of the Statement of Payanage Expanditures and Changes in	
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	
For the Year Ended June 30, 2022	
Net Change in Fund Balances - Governmental Funds (Exhibit D)	\$ (4,006,284)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation and amortization expense. Capital outlays and depreciation and amortization expense in the current period are as follows:	
Capital outlays	1,622,405
Depreciation expense	(2,004,229)
Amortization expense	(8,482)
Governmental funds only report the disposal of assets to the extent proceeds are received from the sale. In the statement of activities, a gain or loss is reported for each disposal. This is the amount of the net loss of disposed capital assets reduced by the actual proceeds received from the sale of capital assets.	
Net loss on disposal	(65,005)
Proceeds received	(75,735)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	
Property taxes	91,345
Lease income	1,476
Repayment of principal on long-term obligations is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. Repayments are as follows:	
Bond principal paid	2,569,000
Lease principal paid	5,552
Governmental funds report the effect of bond issuance premiums when debt is first issued, whereas these amounts are amortized in the statement of activities over the life of the related debt.	
Amortization of premiums	72,019
In the statement of activities, interest is accrued on outstanding long-term debt, whereas in	
governmental funds, an interest expenditure is reported when due.	2,414
Some expenses reported in the statement of activities do not require the use of current financial resources	
and, therefore, are not reported as expenditures in the governmental funds. These expenses are as follows:	
Compensated absences	(15,678)
Landfill postclosure	14,223
Governmental funds report OPEB and pension contributions as expenditures. However, in the statement of activities, OPEB and pension expense reflects the change in the OPEB liability and net pension liability and related deferred outflows and inflows of resources, and does not require the use of current financial	
resources. This is the amount by which OPEB and pension expense differed from OPEB and pension	
contributions in the current period.	
Net changes in OPEB	14,533
Net changes in pension	783,964
Change in Net Position of Governmental Activities (Exhibit B)	<u>\$ (998,482)</u>
Change in Act i oshor of Governmental Activities (EAnior D)	<u>u (350, 102</u>)

EXHIBIT E TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Net Position Proprietary Funds June 30, 2022

Business-type

	Activities	
	Wastewater	
	Fund	
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 788,405	
Investments	7,392,369	
Accounts receivable, net	95,056	
Unbilled charges	992,943	
Total Current Assets	9,268,773	
Noncurrent Assets:		
Capital assets:		
Non-depreciable capital assets	3,357,191	
Depreciable capital assets, net	11,818,088	
Total Noncurrent Assets	15,175,279	
Total Assets	24,444,052	
DEFERRED OUTFLOWS OF RESOURCES		
Deferred outflows related to OPEB	3,069	
Deferred outflows related to pension	141,865	
Total Deferred Outflows of Resources	144,934	
LIABILITIES		
Current Liabilities:		
Accounts payable	663,861	
Accrued liabilities	103,054	
Retainage payable	133,181	
Deposits payable	7,742	
Due to other funds	33	
Unearned connection fees	296,000	
Current portion of notes payable	510,202	
Total Current Liabilities	1,714,072	
Noncurrent Liabilities:		
Notes payable	3,001,589	
State of New Hampshire revolving loan	1,323,261	
Compensated absences payable	51,524	
OPEB liability	31,678	
Net pension liability	429,121	
Total Noncurrent Liabilities	4,837,173	
Total Liabilities	6,551,240	
DEFERRED INFLOWS OF RESOURCES		
Deferred inflows related to OPEB	4,533	
Deferred inflows related to pension	143,290	
Total Deferred Inflows of Resources	147,825	
NET POSITION		
Net investment in capital assets	9,610,800	
Unrestricted	8,279,109	
Total Net Position	\$ 17,889,915	

EXHIBIT F TOWN OF HOOKSETT, NEW HAMPSHIRE

Statement of Revenues, Expenses and Changes in Net Position

Proprietary Funds

For the Year Ended June 30, 2022

	Business-type Activities	
	1	Vastewater
		Fund
Operating revenues:		
Charges for services	\$	2,095,485
Miscellaneous		77,736
Total Operating revenues		2,173,221
Operating expenses:		
Personnel services		803,840
Contractual services		56,487
Materials and supplies		82,163
Repairs and maintenance		228,041
Utilities		165,555
Depreciation		814,413
Miscellaneous		120,963
Total Operating expenses	-	2,271,462
Operating loss	-	(98,241)
Non-operating revenue (expenses):		
Interest and investment income (loss)		(522,889)
Interest expense	100	(130,841)
Total Non-operating revenue (expenses)	_	(653,730)
Change in net position		(751,971)
Net Position at beginning of year		18,641,886
Net Position at end of year	\$	17,889,915

EXHIBIT G TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Cash Flows Proprietary Funds For the Year Ended June 30, 2022

	Business-type Activities		
	W	astewater	
		Fund	
Cash flows from operating activities:			
Cash received from customers	\$	2,090,102	
Cash paid to suppliers		(922,207)	
Cash paid to employees		(542,348)	
Net cash provided by operating activities	-	625,547	
Cash flows from capital financing activities:			
Purchases of capital assets		(1,054,352)	
Proceeds received from state revolving loans		1,302,799	
Principal paid on notes payable		(500,218)	
Interest paid on long-term debt		(131,085)	
Net cash used for capital financing activities	0 .	(382,856)	
Cash flows from investing activities:			
Interest on investments		803,669	
Redemptions of investments		282,045	
Purchases of investments		(1,192,483)	
Net cash used for investing activities		(106,769)	
Net increase in cash and cash equivalents		135,922	
Cash and cash equivalents at beginning of year		652,483	
Cash and cash equivalents at end of year	\$	788,405	
Reconciliation of operating loss to net cash			
provided by operating activities:			
Operating loss	\$	(98,241)	
Adjustments to reconcile operating loss to			
net cash provided by operating activities:			
Depreciation expense		814,413	
Change in deferred outflows related to OPEB		348	
Change in deferred outflows related to pension		58,805	
Change in deferred inflows related to OPEB		4,097	
Change in deferred inflows related to pension		129,359	
Changes in assets and liabilities:			
Accounts receivable, net		(65,558)	
Accounts payable		12,011	
Accrued liabilities		42,559	
Deposits payable		(17,561)	
Due to other funds		(41,429)	
Compensated absences payable		8,223	
OPEB liability		(7,230)	
Net pension liability		(214,249)	
	\$	625,547	
Net cash provided by operating activities	9	045,547	

EXHIBIT H TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Fiduciary Net Position Fiduciary Funds June 30, 2022

Custodial **Funds** ASSETS Cash and cash equivalents \$ 13,778,018 Investments 3,217,459 237,801 Accounts receivable 17,233,278 Total Assets LIABILITIES Property taxes collected in advance 13,778,018 Total Liabilities 13,778,018 NET POSITION Restricted for: Individuals, organizations, and other governments 3,455,260 3,455,260 Total Net Position \$

EXHIBIT I

TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Changes in Fiduciary Net Position Fiduciary Funds For the Year Ended June 30, 2022

	С	ustodial Funds
ADDITIONS:		
Investment earnings:		
Interest income	\$	19,581
Realized gain on investments		156,150
Net decrease in the fair value of investments		(304,635)
Total Investment earnings (losses)	_	(128,904)
Property tax collections for other governments	3	33,647,247
Motor vehicle fee collections for other governments		1,128,050
Miscellaneous		1,519,271
Total Additions		36,165,664
DEDUCTIONS:		
Beneficiary payments to individuals		331,849
Beneficiary payments to other governments		366,083
Payments of property tax to other governments	3	33,647,247
Payments of motor vehicle fees to other governments		1,128,050
Total Deductions		35,473,229
Change in net position		692,435
Net Position at beginning of year		2,762,825
Net Position at end of year	\$	3,455,260

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Hooksett, New Hampshire conform to accounting policies generally accepted in the United States of America for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies.

Financial Reporting Entity

The Town of Hooksett, New Hampshire (the Town) was incorporated in 1822. The Town operates under the Town Meeting/Town Council form of government and performs local governmental functions as authorized by State law.

The financial statements include those of the various departments governed by the Town Council and other officials with financial responsibility. The Town has no other separate organizational units, which meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board (GASB).

Basis of Presentation

The Town's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

1. Government-Wide Financial Statements:

The statement of net position and the statement of activities display information about the Town as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The statement of net position presents the financial condition of the governmental and business-type activities of the Town at year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Town's governmental and business-type activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Town. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Town.

2. Fund Financial Statements:

During the year, the Town segregates transactions related to certain Town functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Town at this more detailed level. The focus of governmental and proprietary fund financial statements is on major funds. Each major fund is

presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The fiduciary funds are reported by type.

Fund Accounting

The Town uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The Town reports three categories of funds: governmental, proprietary, and fiduciary.

1. Governmental Funds:

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and deferred outflows of resources, and liabilities and deferred inflows of resources, is reported as fund balance. The following are the Town's major governmental funds:

The General Fund is the main operating fund of the Town and is used to account for all financial resources except those required to be accounted for in another fund.

The Route 3A Infrastructure Tax Increment Financing Fund is used to account for financial resources related to the development of infrastructure improvements along the Route 3A corridor section between exit 10 and exit 11.

2. Proprietary Funds:

Proprietary fund reporting focuses on the determination of operating income, changes in net position, financial position and cash flows. Proprietary funds are classified as enterprise or internal service. The Town has no internal service funds. The following is the Town's major proprietary fund:

The Wastewater Fund accounts for all revenues and expenses pertaining to the Town's wastewater treatment operations.

The Wastewater Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e. expenses including depreciation) of providing goods or services to the residents on a continuing basis are financed or recovered primarily through user charges.

3. Fiduciary Funds:

Fiduciary fund reporting focuses on net position and changes in net position. The Town's fiduciary fund category is comprised solely of custodial funds. Custodial funds are used to account for amounts collected by the Town and remitted to other individuals or governments. These assets are therefore not available to support the Town's own programs.

Measurement Focus

1. Government-Wide Financial Statements:

The government-wide financial statements are prepared using the economic resources measurement focus. All assets, deferred outflows of resources, liabilities, and deferred inflows of resources associated with the operation of the Town are included on the Statement of Net Position.

2. Fund Financial Statements:

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets, deferred outflows of resources, current liabilities, and deferred inflows of resources generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, the proprietary fund type is accounted for on a flow of economic resources measurement focus. All assets, deferred outflows of resources, liabilities, and deferred inflows of resources associated with the operation of these funds are included on the statement of net position. The statement of revenues, expenses and changes in net position presents increases (i.e., revenues) and decreases (i.e., expenses) in total net position. The statement of cash flows provides information about how the Town finances and meets the cash flow needs of its proprietary activities.

The fiduciary funds are reported using the economic resources measurement focus.

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue and in the presentation of expenses versus expenditures.

1. Revenues - Exchange and Non-exchange Transactions:

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the Town, available means expected to be received within sixty days of fiscal year end.

Non-exchange transactions, in which the Town receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from

property taxes is recognized in the fiscal year for which the taxes are levied (see Note 12). Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes, charges for services and interest on investments.

Licenses and permits and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

Grants received before the eligibility requirements are met are recorded as advances from grantors. On governmental fund financial statements, taxes receivable that will not be collected within the available period have been reported as deferred inflows of resources.

2. Expenses/Expenditures:

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization are not recognized in governmental funds.

Budgetary Data

The Town's budget represents functional appropriations as authorized by annual or special Town meetings. Town Council may transfer funds between operating categories as they deem necessary. The Town adopts its budget under State regulations, which differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the entire governmental unit rather than on the basis of fund types.

State law requires balanced budgets but permits the use of beginning fund balance to reduce the property tax rate. For the year ended June 30, 2022, the Town applied \$1,200,000 of its unappropriated fund balance to reduce taxes.

Cash and Cash Equivalents

The Town maintains separate cash accounts for its governmental and proprietary funds. For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of the following:

	Wastewater
	Fund
Cash and cash equivalents	\$ 788,405

Investments

Investments are stated at their fair value in all funds. Certificates of deposit and repurchase agreements with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable

Taxes levied during the current fiscal year and prior and uncollected at June 30, 2022 are recorded as receivables net of reserves for estimated uncollectibles of \$995,469 in the General Fund.

Accounts Receivable

Charges for services billed during the current fiscal year and prior and uncollected at June 30, 2022 are recorded as receivables net of reserves for estimated uncollectibles of \$799,999 in the Nonmajor Governmental Funds.

Capital Assets

General capital assets result from expenditures in the governmental funds. These assets are reported in the government-wide statement of net position, but are not reported in the governmental fund financial statements. In the government-wide financial statements, capital assets are reported in the applicable governmental or business-type activities column.

All capital assets including infrastructure and intangible assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their acquisition value as of the date received. The Town maintains a capitalization threshold of \$10,000. The Town's infrastructure consists of roads, bridges, sidewalks, wastewater collection and treatment system, and similar items. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All reported capital assets except for land, easements with an indefinite life, and construction in process are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the Town's historical records of necessary improvements and replacement. Depreciation is computed using the straight-line method over the following useful lives:

Description	Years
Intangibles	7
Land improvements	10-20
Infrastructure	10-99
Buildings and improvements	10-40
Vehicles and equipment	5-21

Lease Liabilities and Leased Assets

Lease liabilities are measured at the present value of payments expected to be made during the lease term. Leased assets are measured at the initial measurement of the lease liability, plus any payments made to the lessor at or before the commencement of the lease term and certain direct costs and are amortized on a straight-line basis over the life of the related lease.

Compensated Absences and Retirement Benefits

Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. Pursuant to Town personnel policy and collective bargaining agreements, employees may accumulate (subject to certain limitations) unused vacation and sick leave earned and, upon retirement, resignation or death will be compensated for such amounts at current rates of pay.

For governmental fund financial statements, compensated absences are reported as liabilities and expenditures as payments come due each period upon the occurrence of employee death or retirement. The entire compensated absence liability is reported on the government-wide and proprietary fund financial statements.

Bond Premiums

Bond premiums are amortized as a component of interest expense over the life of the related bond using the effective interest rate method. Bonds payable are reported in the accompanying financial statements gross of any applicable unamortized bond premiums.

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current resources are reported as obligations of the funds. However, compensated absences that will be paid from governmental funds are reported as liabilities in the fund financial statements only to the extent that they are due for payment during the current fiscal year. General obligation bonds and other long-term obligations that will be paid from governmental funds are recognized as a liability in the fund financial statements when due.

Postemployment Benefits Other Than Pensions (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the New Hampshire Retirement System (NHRS) OPEB Plan and additions to/deductions from NHRS's fiduciary net position have been determined on the same basis as they are reported by NHRS. For this purpose, NHRS recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value, except for non-registered commingled funds valued at net asset value (NAV) as a practical expedient to estimate fair value.

Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the New Hampshire Retirement System (NHRS) and additions to/deductions from NHRS's fiduciary net position have been determined on the same basis as they are reported by NHRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms.

Net Position

Net position represents the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances on any borrowings used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Unrestricted net position is the net amount of the assets, deferred outflows of resources, liabilities and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted components of net position.

The Town's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

Fund Balance Policy

The Town has segregated fund balance into five classifications: Nonspendable, Restricted, Committed, Assigned, and Unassigned. These components of fund balance are defined as follows:

- <u>Nonspendable Fund Balance</u>: Amounts that are not in a spendable form or are required to be maintained intact.
- <u>Restricted Fund Balance</u>: Amounts that can only be spent for specific purposes stipulated by external resource providers or by enabling legislation. Restrictions may be changed or lifted only with the consent of the external resource providers or the enabling legislation.
- <u>Committed Fund Balance</u>: Amounts constrained to specific purposes by a government itself using its highest level of decision-making authority. To be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint.
- <u>Assigned Fund Balance</u>: Amounts the Town intends to use for a specific purpose; intent can be expressed by Town Council or by an official or body to which Town Council delegates the authority. For all governmental funds other than the General Fund, any remaining positive balances are to be classified as 'Assigned'.
- <u>Unassigned Fund Balance</u>: Amounts that are available for any purpose; these amounts are reported only in the General Fund.

The Town Council delegates to the Town Administrator the authority to assign amounts to be used for specific purposes.

Spending Prioritizations

The Town's policy is to first apply restricted resources when expenditures are incurred for purposes for which both restricted and unrestricted fund balance is available. When expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications may be applied, committed resources are to be applied first, followed by assigned and unassigned.

Minimum Fund Balance

The Town will strive to maintain an unassigned fund balance in its General Fund equal to 8-17% of total annual appropriations of the Town (includes Town, County, School District and Precincts). The Town Council has the authority to apply the Town's beginning unassigned fund balance in order to balance the budget and to reduce the subsequent fiscal year property tax rate.

Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/ expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the proprietary funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary fund. For the wastewater fund, these revenues are charges to customers for sales and services. Operating expenses, which include depreciation on capital assets, are necessary costs incurred to provide the service that is the primary activity of the proprietary fund. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.

NOTE 2-DEPOSITS AND INVESTMENTS

Deposits and investments as of June 30, 2022 are classified in the accompanying financial statements as follows:

Statement of net position:	
Cash and cash equivalents	\$ 15,834,102
Investments	10,893,179
Statement of fiduciary net position:	
Cash and cash equivalents	13,778,018
Investments	3,217,459
Total deposits and investments	\$ 43,722,758

Deposits and investments as of June 30, 2022 consist of the following:

Cash on hand	\$	2,185
Deposits with financial institutions	29	609,935
Investments	14	110,638
Total deposits and investments	\$ 43.	722,758

The Town's investment policy for governmental and proprietary fund types requires that deposits and investments be made in New Hampshire based financial institutions that are participants in one of the federal depository insurance programs. The Town limits its investments to demand deposits, short-term governmental securities or obligations, certificates of deposit, and repurchase agreements in accordance with New Hampshire State law (RSA 41:29) or the New Hampshire Public Deposit Investment Pool (NHPDIP), an external investment pool. Responsibility for the investments of the Trust Funds and Library Funds is with the Trustees of Trust Funds and Library Trustees, respectively.

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the more its fair value becomes sensitive to changes in market interest rates. The Town's investment policy regarding interest rate risk indicates that safety and liquidity are the primary objectives. Investments shall be limited to those with maturity dates which meet projected cash flow needs, 180 days or under.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is provided by the following table that shows the distribution of investments by maturity:

		Remaining Maturity		
			(In Years)	
Investment Type	Fair Value	0-1 Years	1-5 Years	\geq 5 Years
Bond mutual funds	\$ 6,245,862	\$ -	\$ 6,158,094	\$ 87,768

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization.

The Town's investment policy addresses credit risk by limiting investments to the safest types of securities and diversifying the investment portfolio. The Town limits its investments to U.S. Treasury securities, U.S. Government agencies, Certificates of Deposit, Overnight Investments, and the New Hampshire Public Deposit Investment Pool.

The following is the actual rating as of year-end for each investment type:

		Ratings as	of Year End
Investment Type	Fair Value	AAAm	Not Rated
State investment pool	\$ 1,765,063	\$ 1,765,063	
Exchange traded funds	5,933,268		\$ 5,933,268
Bond mutual funds	6,245,862		6,245,862
Equity mutual funds	141,111		141,111
Money market funds	25,334	N	25,334
	\$ 14,110,638	\$ 1,765,063	\$ 12,345,575

Custodial Credit Risk

Custodial credit risk for deposits is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party.

In accordance with the Town's investment policy, all security transactions must be secured by collateral having a value at least 102% of the cash deposit in each case. The collateral shall only consist of securities in which Towns may invest, as provided in New Hampshire State law (RSA 368:57).

Of the Town's deposits with financial institutions at year end, \$27,685,136 was collateralized by securities held by the bank in the bank's name. As of June 30, 2022, Town investments in the following investment types were held by the same counterparty that was used to buy the securities:

	Reported
Investment Type	Amount
Exchange traded funds	\$ 5,933,268
Bond mutual funds	6,245,862
Equity mutual funds	141,111
Money market funds	25,334
	\$ 12,345,575

Investment in NHPDIP

The Town is a voluntary participant in the New Hampshire Public Deposit Investment Pool (NHPDIP), an external investment pool. The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. The NHPDIP was created by State law and is administered by a public body of state, local and banking officials. Financial statements for the NHPDIP can be accessed through the NHPDIP's website at www.NHPDIP.com.

Investments in the NHPDIP are not investment securities and, as such, are not categorized by risk. The Town's exposure to derivatives is indirect through its participation in the NHPDIP. The Town's proportional share of these derivatives is not available. The fair value of the position in the investment pool is equal to the value of the pool shares.

Fair Value Measurement of Investments

The Town categorizes the fair value measurements of its investments within the fair value hierarchy established by accounting principles generally accepted in the United States. The fair value hierarchy categorizes the inputs to valuation techniques used for fair value measurement into three levels as follows (in order of priority):

- <u>Level 1 Inputs</u> Inputs that reflect quoted prices (unadjusted) in active markets for identical assets or liabilities that the Town has the ability to access at the measurement date.
- <u>Level 2 Inputs</u> Inputs other than quoted prices that are observable for assets or liabilities either directly or indirectly, including inputs in markets that are not considered to be active.
- <u>Level 3 Inputs</u> Significant unobservable inputs.

As of June 30, 2022, the Town's investments measured at fair value, by type, were as follows:

	Fair Val	Fair Value Measurements Using:					
	Level 1	Level 2	Level 3	5			
Investment Type	Inputs	Inputs	Inputs	Total			
Exchange traded funds	\$ 5,933,268			\$ 5,933,268			
Bond mutual funds	6,245,862			6,245,862			
Equity mutual funds	141,111			141,111			
61 - 161 ⁻¹	\$ 12,320,241	\$ -	\$ -	\$ 12,320,241			

Exchange traded, bond, and equity mutual funds classified as Level 1 are valued using unadjusted quoted prices in active markets for those securities.

Investments that are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient are not classified in the fair value hierarchy.

NOTE 3—LEASE RECEIVABLE

The Town entered into an arrangement for the use of Town office space to provide courtroom services. The lease commenced on September 1, 2018, with a term of 5 years and does not include options to extend. Terms of the agreement include monthly payments of \$6,384 in the first year, which increase 1.50% every other year. The lease receivable was discounted to a net present value at July 1, 2021, using an interest rate of 2.55%. For the year ended June 30, 2022, the Town recognized lease revenue of \$76,248 and lease interest revenue of \$1,476. The balance of the lease receivable at June 30, 2022 is \$90,434.

NOTE 4—CAPITAL ASSETS

The following is a summary of changes in capital assets in the governmental activities:

	(As Restated) Balance			Balance
	7/1/2021	Additions	Reductions	6/30/2022
Governmental activities:		-		
Capital assets not depreciated:				
Land	\$ 2,434,929			\$ 2,434,929
Easements	254,269			254,269
Construction in process	829,878	\$ 480,259		1,310,137
Total capital assets not being depreciated	3,519,076	480,259	\$ -	3,999,335
Capital assets being depreciated:				
Intangibles	269,505			269,505
Land improvements	1,049,974			1,049,974
Infrastructure	114,781,223			114,781,223
Buildings and improvements	10,213,370	307,196		10,520,566
Vehicles and equipment	10,063,855	913,450	(752,462)	10,224,843
Leased land	139,952			139,952
Total capital assets being depreciated	136,517,879	1,220,646	(752,462)	136,986,063
Less accumulated depreciation for:				
Intangibles	(214,934)	(9,082)		(224,016)
Land improvements	(430,818)	(77,690)		(508,508)
Infrastructure	(97,522,018)	(964,648)		(98,486,666)
Buildings and improvements	(5,805,290)	(243,798)		(6,049,088)
Vehicles and equipment	(5,672,374)	(709,011)	533,222	(5,848,163)
Less accumulated amortization for:				
Leased land		(8,482)		(8,482)
Total accumulated depreciation and amortization	(109,645,434)	(2,012,711)	533,222	(111,124,923)
Total capital assets being depreciated, net	26,872,445	(792,065)	(219,240)	25,861,140
Total capital assets, net	\$ 30,391,521	<u>\$ (311,806)</u>	\$ (219,240)	\$ 29,860,475

Depreciation and amortization expense was charged to governmental functions as follows:

General government	\$	64,870
Public safety		458,285
Highways and streets		1,248,142
Sanitation		113,657
Culture and recreation		127,757
Total governmental activities depreciation expense	\$ 1	2,012,711

The following is a summary of changes in capital assets in the proprietary funds:

		Balance 7/1/2021		Additions	Redu	actions	Balance 6/30/2022
Business-type activities:					11101		
Capital assets not depreciated:							
Land	\$	300,000					\$ 300,000
Construction in process		1,501,091	\$	1,556,100	-		3,057,191
Total capital assets not being depreciated	80	1,801,091	89	1,556,100	\$	- Q	3,357,191

Capital assets being depreciated:			
Land improvements	17,750		17,750
Infrastructure	25,346,923		25,346,923
Buildings and improvements	5,169,854	20,435	5,190,289
Vehicles and equipment	996,159	171,867	 1,168,026
Total capital assets being depreciated	31,530,686	192,302	 - 31,722,988
Less accumulated depreciation for:			
Land improvements	(710)	(710)	(1,420)
Infrastructure	(14,392,989)	(703,458)	(15,096,447)
Buildings and improvements	(3,814,541)	(61,854)	(3,876,395)
Vehicles and equipment	(882,247)	(48,391)	(930,638)
Total accumulated depreciation	(19,090,487)	(814,413)	 - (19,904,900)
Total capital assets being depreciated, net	12,440,199	(622,111)	 - 11,818,088
Total capital assets, net	\$ 14,241,290	\$ 933,989	\$ - \$ 15,175,279

Depreciation was charged to proprietary funds as follows:

Wastewater fund

\$ 814,413

NOTE 5-LONG-TERM OBLIGATIONS

General Long-term Obligations

The changes in the Town's long-term obligations for the year ended June 30, 2022 are as follows:

	(A:	s Restated) Balance <u>7/1/2021</u>	ł	Additions	E	eductions		Balance 6/30/2022		ue Within <u>One Year</u>
Governmental activities: General obligation bonds	\$	770,000			\$	(100,000)	\$	670,000	\$	100,000
Unamortized bond premium	-	70,310	18 <u>-</u>		-	(16,598)		53,712	_	
Total general obligation bonds payable		840,310	\$	- <u>1</u>		(116,598)		723,712		100,000
Tax increment financing bond		4,154,000			- 1	(2,469,000)		1,685,000		200,000
Unamortized bond premium	-	369,579			_	(55,421)	-	314,158	-	
Total tax increment financing bond payable		4,523,579				(2,524,421)		1,999,158		200,000
Lease liability		139,952				(5,552)		134,400		5,862
Compensated absences	_	548,404	_	56,483	_	(40,805)	_	564,082	_	
Total governmental activities	\$	6,052,245	\$	56,483	\$	(2,687,376)	\$	3,421,352	\$	305,862
Business-type activities:										
Notes payable - direct borrowings	\$	4,012,009			\$	(500,218)	\$	3,511,791	\$	510,202
State of New Hampshire revolving loan		20,462	\$	1,302,799				1,323,261		
Compensated absences	25	43,301	3 <u>—</u>	8,238		(15)	2	51,524	_	
Total business-type activities	\$	4,075,772	\$	1,311,037	\$	(500,233)	\$	4,886,576	\$	510,202

Payments on the general obligation bonds, leases and compensated absences of the governmental activities are paid out of the General Fund. Payments on the tax increment financing bond payable are

paid out of the General Fund and subsidized with a transfer from the Route 3A Infrastructure Tax Increment Financing Fund. Payments on the notes payable and compensated absences of the business-type activities are paid out of the Wastewater Fund.

General Obligation Bonds

Governmental Activities

Bonds payable at June 30, 2022 are comprised of the following individual issue:

	Final			
Interest	Maturity	B	alance at	
Rate Date		6	/30/2022	
2.56%	\$	670,000		
Add: Unamori	tized Bond Premium		53,712	
	Total Bonds Payable	\$	723,712	
	<u>Rate</u> 2.56% Add: Unamor	Interest Maturity <u>Rate</u> <u>Date</u>	Interest Maturity B <u>Rate Date 6</u> 2.56% August 2028 \$ Add: Unamortized Bond Premium	

Debt service requirements to retire general obligation bonds outstanding at June 30, 2022 are as follows:

Year Ending						
June 30,	Ī	Principal	Interest			<u>Total</u>
2023	\$	100,000	\$	31,620	\$	131,620
2024		95,000		26,648		121,648
2025		95,000		21,803		116,803
2026		95,000		16,957		111,957
2027		95,000		12,112		107,112
2028-2029	0	190,000	0	9,690	32	199,690
Total		670,000		118,830		788,830
Add: Unamortized Bond Premium	22	53,712	22			53,712
Total Bonds payable	\$	723,712	\$	118,830	\$	842,542

Tax Increment Financing Bond

The tax increment financing bond payable at June 30, 2022 is comprised of the following individual issue:

		Final		
	Interest	Interest Maturity		Balance at
2021 Series B	Rate	Rate Date		6/30/2022
	0.91%	February 2030	\$	1,685,000
	Add: Unamor	tized Bond Premium	_	314,158
			S	1,999,158

Debt service requirements to retire the tax increment financing bond for governmental activities at June 30, 2022 are as follows:

Year Ending							
June 30,	Principal			Interest	Total		
2023	\$	200,000	\$	85,935	\$	285,935	
2024		200,000		75,735		275,735	
2025		205,000		65,535		270,535	
2026		210,000		55,080		265,080	
2027		210,000		44,370		254,370	
2028-2030		660,000		67,830		727,830	
Total		1,685,000		394,485		2,079,485	
Add: Unamortized Bond Premium	2	314,158	2			314,158	
Total tax increment bond	\$	1,999,158	\$	394,485	\$	2,393,643	

The Town has pledged a portion of future tax increment financing revenues to repay \$2,500,000 in tax increment bonds issued in December 2019, refunded in May 2021, to finance infrastructure improvements within the Route 3A Corridor. The bonds are payable solely from the tax increment financing taxes. Incremental taxes were projected to produce in excess of 100% of the debt service requirements over the life of the bonds. For the current year total tax increment finance revenues were \$47,072.

Lease Liability

Lease agreements represent contracts that convey control of the right to use another entities nonfinancial asset for a specified period of time. The following is the individual lease liability outstanding at June 30, 2022:

			Total				
		Payment	Payment	Interest	Lease	Balance at	
Description of Asset	Date	Terms	Amount	Rate	Liability	6/30/2022	
Communications Tower Land	January 2008	Monthly	Varies	2.55%	\$ 139,952	\$ 134,400	

During 2008, the Town entered into a 5 year lease agreement for land for a communications tower, the lease contains 5 options to extend for terms of 5 years.

Annual requirements to amortize the lease liability and related interest at June 30, 2022 are as follows:

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Year Ending			
June 30.	Principal	Interest	Total
2023	\$ 5,862	\$ 3,361	\$ 9,223
2024	6,461	3,202	9,663
2025	6,627	3,036	9,663
2026	6,798	2,865	9,663
2027	6,974	2,689	9,663
2028-2032	42,263	10,399	52,662
2033-2037	53,612	4,317	57,929
2038	5,803	43	5,846
Total	\$ 134,400	\$ 29,912	\$ 164,312

Notes Payable - Direct Borrowings

Business-type Activities

Notes payable from direct borrowings at June 30, 2022 are comprised of the following individual issues:

	Interest <u>Rate</u>	Final Maturity <u>Date</u>	Balance at 6/30/2022	Pledged Collateral
Wastewater Fund:				
Wastewater treatment plant upgrade	3.73%	January 2030	\$ 1,771,399	N/A
Wastewater treatment facility upgrade	3.10%	June 2031	1,397,911	N/A
Wastewater treatment facility phase 3	2.00%	Setpmeber 2023	342,481	N/A
			\$ 3,511,791	

Notes from direct borrowings include a provision that if in the event the Town defaults in the prompt and full payment of any installment of principal and interest, the entire unpaid principal balance and accrued interest to the date of payment shall become due and payable immediately upon demand of the holder.

Debt service requirements to retire notes payable for business-type activities at June 30, 2022 are as follows:

Year Ending					
June 30,	Ī	Principal	Interest		Total
2023	\$	510,202	\$ 116,279	\$	626,481
2024		520,503	101,157		621,660
2025		354,733	85,710		440,443
2026		362,168	73,455		435,623
2027		369,879	60,923		430,802
2028-2031		1,394,306	 109,467	_	1,503,773
Total	\$	3,511,791	\$ 546,991	\$	4,058,782

State of New Hampshire Revolving Loans

The Town has drawn \$1,312,226 of \$3,465,716 in funds under the State of New Hampshire Water Pollution Control Revolving Loan Fund Program for the wastewater treatment facility phase 3A capital

improvements project. Payments on the State of New Hampshire revolving loan balance are not scheduled to commence until the first anniversary of the scheduled completion date of the project or the date of substantial completion, whichever is earliest. Interest is accrued at 1% during the construction period of the project and is to be paid upon completion of the project within the following year.

As authorized by the Water Pollution Control Revolving Fund Program, the Town shall be provided federal financial assistance, whereby a portion of the principal sum will be forgiven. The principal forgiveness will be applied at the time of the initial loan repayment.

The Town has drawn \$11,035 of \$30,000 in funds under the State of New Hampshire Water Pollution Control Revolving Loan Fund Program for the stormwater collection system asset management program. Payments on the State of New Hampshire revolving loan balance are not scheduled to commence until the first anniversary of the scheduled completion date of the project or the date of substantial completion, whichever is earliest. Interest is accrued at 1% during the construction period of the project and is to be paid upon completion of the project within the following year.

As authorized by the Water Pollution Control Revolving Fund Program, the Town shall be provided federal financial assistance, whereby the principal sum of amounts drawn will be forgiven. The principal forgiveness will be applied at the time of the initial loan repayment.

NOTE 6-OTHER POSTEMPLOYMENT BENEFITS

Total OPEB Liabilities, Deferred Outflows of Resources, Deferred Inflows of Resources and OPEB Expense

		Deferred Dutflows		OPEB <u>Liability</u>	1	Deferred Inflows]	OPEB Expense
Cost-Sharing Multiple Employer Plan	\$	169,043	\$	1,499,340	\$	19,046	\$	177,133
Single Employer Plan	_	125,045	-	1,662,207	_	318,293	_	86,397
Total	\$	294,088	\$	3,161,547	\$	337,339	\$	263,530

The net amount of deferred outflows of resources and deferred inflows of resources related to OPEB is reflected as a decrease to unrestricted net position in the amount of \$43,251.

COST-SHARING MULTIPLE EMPLOYER PLAN

Plan Description

The New Hampshire Retirement System (NHRS) administers a cost-sharing multiple-employer other postemployment benefit plan (OPEB Plan). The OPEB Plan provides a medical insurance subsidy to qualified retired members.

The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System at 54 Regional Drive, Concord, New Hampshire 03301 or from their website at www.nhrs.org.

The OPEB Plan is divided into four membership types. The four membership types are Group II Police Officer and Firefighters, Group I Teachers, Group I Political Subdivision Employees, and Group I State Employees. The OPEB plan is closed to new entrants.

Benefits Provided

Benefit amounts and eligibility requirements for the OPEB Plan are set by state law (RSA 100-A:52, RSA 100-A:52-a and RSA 100-A:52-b), and members are designated in statute by type. The medical insurance subsidy is a payment made by NHRS to the former employer or its insurance administrator toward the cost of health insurance for a qualified retiree, his/her qualified spouse, and his/her certified dependent children with a disability who are living in the household and being cared for by the retiree. If the health insurance premium amount is less than the medical subsidy amount, then only the health insurance premium amount will be paid. If the health insurance premium amount exceeds the medical subsidy amount, then the retiree or other qualified person is responsible for paying any portion that the employer does not pay.

Group I benefits are based on creditable service, age and retirement date. Group II benefits are based on hire date, age and creditable service. Medical subsidy rates established by RSA 100-A:52 II are dependent upon whether retirees are eligible for Medicare. Retirees not eligible for Medicare may receive a maximum medical subsidy of \$375.56 for a single person plan and \$751.12 for a two-person plan. Retirees eligible for Medicare may receive a maximum medical subsidy of \$236.84 for a single person plan and \$473.68 for a two-person plan.

Funding Policy

Per RSA 100:16, contribution rates are established and may be amended by the New Hampshire State legislature and are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contribution rates for the covered payroll of public safety employees and political subdivision employees were 3.21% and 0.31%, respectively, for the year ended June 30, 2022. Contributions to the OPEB plan for the Town were \$167,923 for the year ended June 30, 2022. Employees are not required to contribute to the OPEB plan.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2022, the Town reported a liability of \$1,499,340 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of June 30, 2021, and the total OPEB liability used to calculate the net OPEB liability was determined by a roll forward of the actuarial valuation from June 30, 2020. The Town's proportion of the net OPEB liability was based on actual contributions by the Town during the relevant fiscal year relative to the actual contributions of all participating plan members, excluding contributions to separately finance specific liabilities of individual employers or NHRS. At June 30, 2021, the Town's proportion was approximately 0.3744 percent, which was an increase of 0.0304 percentage points from its proportion measured as of June 30, 2020.

For the year ended June 30, 2022, the Town recognized OPEB expense of \$177,133. At June 30, 2022, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Deferred Deferred Outflows of Inflows of Resources Resources Differences between expected and actual \$ experience Net difference between projected and actual earnings on OPEB plan investments 18,729 Changes in proportion and differences between Town contributions and proportionate share of contributions 1.120 S Town contributions subsequent to the 167,923 measurement date

The Town reported \$167,923 as deferred outflows of resources related to OPEB resulting from Town contributions subsequent to the measurement date. This amount will be recognized as a reduction of the net OPEB liability in the measurement period ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense for the measurement periods as follows:

June 30,		
2022	\$ (3,48	1)
2023	(3,93	5)
2024	(4,41	1)
2025	(6,09	9)
	\$ (17,92)	6)

Actuarial Assumptions

Totals

The total OPEB liability was determined by a roll forward of the actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Inflation	2.00%
Wage inflation	2.75% (2.25% for Teachers)
Salary increases	5.60%, average, including inflation
Investment rate of return	6.75% per year, net of OPEB plan investment expense, including inflation for determining solvency contributions

Mortality rates were based on the Pub-2010 Healthy Retiree Mortality Tables with credibility adjustments for each group (Police and Fire combined) and projected fully generational mortality improvements using Scale MP-2019.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of the most recent actuarial experience study, which was for the period July 1, 2015 - June 30, 2019.

313

4

19,046

169,043

\$

The long-term expected rate of return on OPEB Plan investments was selected from a best estimate range determined using the building block approach. Under this method, an expected future real return range is calculated separately for each asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return net of investment expenses by the target asset allocation percentage and by adding expected inflation. Following is a table presenting target allocations and geometric real rates of return for each asset class:

Asset Class	Target Allocation	Weighted Average Long-Term Expected Real Rate of Return
Domestic equity	30%	1.14-6.46%
International equity	20%	2.37-5.53%
Fixed income	25%	3.60%
Alternative investments	15%	7.25-8.85%
Real estate	10%	6.60%
Total	100%	

The discount rate used to measure the collective total OPEB liability as of June 30, 2021 was 6.75%. The projection of cash flows used to determine this single discount rate assumed that employer contributions will be made under the current statutes RSA 100-A:16 and RSA 100-A:53. Based on those assumptions, the OPEB Plan's fiduciary net position was projected to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB Plan investments was applied to all periods of projected benefit payments to determine the collective total OPEB liability.

Sensitivity of the Town's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the net OPEB liability calculated using the discount rate of 6.75 percent, as well as what the Town's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the single discount rate:

	1% Decrease	Current	1% Increase
Net OPEB liability	\$ 1,629,902	\$ 1,499,340	\$ 1,385,745

SINGLE EMPLOYER PLAN

Plan Description

The Town of Hooksett, New Hampshire administers the retiree health care benefits program, a single employer defined benefits plan that is used to provide postemployment benefits other than pensions (OPEB) for all permanent full-time employees. No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75.

Benefits Provided

The Town provides medical benefits to its eligible retirees and their covered dependents. To qualify for these benefits general employees hired prior to July 1, 2011 must reach age 60, reach age 50 with 10

years of service, or age plus service years equal 70. General employees hired on or after July 1, 2011 must reach age 65 with no service requirement or reach age 60 with 30 years of service to qualify for this benefit. Public safety employees hired prior to July 1, 2011 are required to reach age 45 with 20 years of service or reach age 60 with no service requirement to qualify for this benefit. Public safety employees hired age 50 or 52.5 with 25 years of service or reach age 60 with no service to qualify for this benefit. Eligible retirees and surviving spouses pay the full costs of the benefits premiums. The benefits, benefit levels, employee contributions and employer contributions are governed by RSA 100-A:50.

Employees Covered By Benefit Terms

As of July 1, 2021, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefit payments	34
Inactive employees entitled to but not yet receiving benefit payments	-
Active employees	128
	162

Total OPEB Liability

The Town's total OPEB liability of \$1,662,207 was measured as of June 30, 2022 and was determined by an actuarial valuation as of July 1, 2021.

Actuarial Assumptions and Other Inputs for OPEB

The total OPEB liability in the July 1, 2021 valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Salary increases	3.50%
Discount rate	3.77%
Healthcare cost trend rates	7.00% for 2023, decreasing 0.25% per year to an ultimate rate of 4.50% for 2035 and later years

The discount rate was based on an average of three 20-year bond indices as of June 30, 2022.

Mortality rates were based on the Society of Actuaries Pub-2010 Public Retirement Plans Healthy Male and Female Total Dataset Headcount-Weighted Mortality Tables with the Society of Actuaries Mortality Improvement Scale MP-2021.

Changes in the Total OPEB Liability

	Total OPEB
	Liability
Balance at June 30, 2021	\$ 1,998,853
Changes for the year:	
Service cost	35,751
Interest	73,228
Changes of benefit terms	-
Differences between expected and actual experience	-
Changes of assumptions or other inputs	(332,695)
Benefit payments	(112,930)
Net changes	(336,646)
Balance at June 30, 2022	\$ 1,662,207

Changes of assumptions and other inputs reflect a change in the discount rate of 2.09% at June 30, 2021 to 3.77% at June 30, 2022. Additionally, mortality improvement scales were updated from Scale MP-2019 to Scale MP-2021.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the Town, as well as what the Town's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

	1% Decre	ase <u>Current</u>	1% Increase
Total OPEB liability	\$ 1,772,8	325 \$ 1,662,20	7 \$ 1,561,191

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rate

The following presents the total OPEB liability of the Town, as well as what the Town's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rate:

	1% Decrease	Current	1% Increase		
Total OPEB liability	\$ 1,541,874	\$ 1,662,207	\$ 1,799,094		

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2022, the Town recognized OPEB expense of \$86,397. At June 30, 2022, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

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	Outflows of Inf	eferred lows of <u>sources</u>
Changes of assumptions	<u>\$ 125,045</u> <u></u>	318,293
Totals	<u>\$ 125,045</u> <u>\$</u>	318,293

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>June 30,</u>		
2023	\$	(22,582)
2024		(22,582)
2025		(22,582)
2026		(22,582)
2027		(17,290)
Thereafter		(85,630)
	\$	(193,248)
	5	(193, 24)

NOTE 7-DEFINED BENEFIT PENSION PLAN

Plan Description

The Town contributes to the New Hampshire Retirement System (NHRS), a public employee retirement system that administers a single cost-sharing multiple-employer defined benefit pension plan. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature.

The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 54 Regional Drive, Concord, New Hampshire 03301.

Substantially all full-time state and local employees, public school teachers, permanent firefighters and permanent police officers within the State are eligible and required to participate in the Pension Plan.

The Pension Plan is divided into two membership groups. State and local employees and teachers belong to Group I. Police and firefighters belong to Group II.

Benefits Provided

Benefit formulas and eligibility requirements for the pension plan are set by State law (RSA 100-A).

Group I benefits are provided based on creditable service and average final salary for the highest of either three or five years, depending on when service commenced.

Group II benefits are provided based on age, years of creditable service and a benefit multiplier depending on vesting status as of January 1, 2012. The maximum retirement allowance for Group II members vested by January 1, 2012 (45 years of age with 20 years of service or age 60 regardless of years

of creditable service) is the average final compensation multiplied by 2.5% multiplied by creditable service. For Group II members not vested by January 1, 2012 the benefit is calculated the same way but the multiplier used in the calculation will change depending on age and years of creditable service as follows:

Years of Creditable Service as of		Minimum	Benefit
January 1, 2012	Minimum Age	Service	Multiplier
At least 8 but less than 10 years	46	21	2.4%
At least 6 but less than 8 years	47	22	2.3%
At least 4 but less than 6 years	48	23	2.2%
Less than 4 years	49	24	2.1%

Funding Policy

Covered police officers and fire employees are required to contribute 11.55% and 11.80%, respectively of their covered salary, whereas general employees are required to contribute 7.0% of their covered salary. The Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers, fire employees, and general employees were 30.67%, 29.78%, and 13.75%, respectively, for the year ended June 30, 2022. The Town contributes 100% of the employer cost for police officers, fire employees, and general employees of the Town.

Per RSA 100-A:16, plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the year ending June 30, 2022 were \$2,004,062.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2022, the Town reported a liability of \$15,398,792 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by a roll forward of the actuarial valuation from June 30, 2020. The Town's proportion of the net pension liability was based on actual contributions by the Town during the relevant fiscal year relative to the actual contributions of all participating plan members, excluding contributions to separately finance specific liabilities of individual employers or NHRS. At June 30, 2021, the Town's proportion was approximately 0.3475 percent, which was an increase of 0.0237 percentage points from its proportion measured as of June 30, 2020.

For the year ended June 30, 2022, the Town recognized pension expense of \$1,193,956. At June 30, 2022, the Town reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

		Deferred utflows of <u>desources</u>	Deferred Inflows of <u>Resources</u>	
Differences between expected and actual experience	\$	431,189	\$	161,215
Net difference between projected and actual earnings on pension plan investments				4,306,689
Changes of assumptions		1,608,317		
Changes in proportion and differences between Town contributions and proportionate share of contributions		1,097,304		411,186
Town contributions subsequent to the measurement date	_	2,004,062	_	
Totals	<u>\$</u>	5,140,872	\$	4,879,090

The net amount of deferred outflows of resources and deferred inflows of resources related to pension is reflected as an increase to unrestricted net position in the amount of \$261,782. The Town reported \$2,004,062 as deferred outflows of resources related to pension resulting from Town contributions subsequent to the measurement date. This amount will be recognized as a reduction of the net pension liability in the measurement period ended June 30, 2022. Other amounts reported as deferred outflows of resources related to pension will be recognized in pension expense for the measurement periods as follows:

June 30,	
2022	\$ (206,992)
2023	(132,297)
2024	(224,325)
2025	(1,178,666)
	\$ (1,742,280)

Actuarial Assumptions

The total pension liability was determined by a roll forward of the actuarial valuation as of June 30, 2020, using the following actuarial assumptions:

Inflation	2.00%
Wage inflation	2.75% (2.25% for Teachers)
Salary increases	5.60%, average, including inflation
Investment rate of return	6.75%, net of pension plan investment expense, including inflation

Mortality rates were based on the Pub-2010 Healthy Retiree Mortality Tables with credibility adjustments for each group (Police and Fire combined) and projected fully generational mortality improvements using Scale MP-2019.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of the most recent actuarial experience study, which was for the period July 1, 2015 - June 30, 2019.

The long-term expected rate of return on pension plan investments was selected from a best estimate range determined using the building block approach. Under this method, an expected future real return range is calculated separately for each asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return net of investment expenses by the target asset allocation percentage and by adding expected inflation. Following is a table presenting target allocations and geometric real rates of return for each asset class:

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Asset Class	Target Allocation	Weighted Average Long-Term Expected Real Rate of Return
Domestic equity	30%	1.14-6.46%
International equity	20%	2.37-5.53%
Fixed income	25%	3.60%
Alternative investments	15%	7.25-8.85%
Real estate	10%	6.60%
Total	100%	

Discount Rate

The discount rate used to measure the collective pension liability was 6.75%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. For purposes of the projection, member contributions and employer contributions are projected based on the expected payroll of current members only. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments to current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the collective pension liability.

Sensitivity of the Town's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 6.75 percent, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the single discount rate:

	1% Decrease	Current	1% Increase		
Net pension liability	\$ 22,022,035	\$ 15,398,792	\$ 9,873,927		

NOTE 8-LANDFILL POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. During November 1999, a final cover was placed on the landfill. An estimated liability has been recorded based on the future postclosure care costs that will be incurred. The estimated liability for landfill

postclosure care costs has a balance of \$30,737 as of June 30, 2022. However, the actual cost of postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations. The Town will finance the postclosure costs by making an annual appropriation.

The following is a summary of changes in the estimated liability for postclosure care costs for the year ended June 30, 2022:

Balance - July 1, 2021	\$ 44,960
Expenditures recognized in the General Fund	(1,641)
Net change in estimated liability	(12,582)
Balance - June 30, 2022	\$ 30,737

NOTE 9—INTERFUND BALANCES AND TRANSFERS

The Town has combined the cash resources of its governmental fund types. For accounting and reporting purposes, that portion of the pooled cash balance is recorded in the specific fund as an interfund balance. Interfund balances at June 30, 2022 are as follows:

		Due from						
				N	Ionmajor			
			General	Go	vernmental	Was	tewater	
			Fund		Funds	F	und	Totals
	General Fund			\$	100,324	\$	33	\$ 100,357
0	Route 3A Infrastructure Tax Increment							
ue 1	Financing Fund	\$	571,707					571,707
Ã	Nonmajor Governmental Funds	<u></u>	3,479,372	32	1,219	10		3,480,591
		\$	4,051,079	\$	101,543	\$	33	\$ 4,152,655

During the year, the Route 3A Infrastructure Tax Increment Financing Fund and Nonmajor Governmental Funds transferred \$369,444 and \$328,172, respectively, to the General Fund. The transfers were made in accordance with budgetary authorizations.

NOTE 10-RESTRICTED NET POSITION

Net position is restricted for specific purposes at June 30, 2022 as follows:

	Governmental <u>Activities</u>
Permanent Funds - Principal	\$ 122,472
Permanent Funds - Income	884
Impact fees	1,761,249
Police asset forfeitures	6,008
Route 3A tax increment financing	672,163
Library operations	189,783
Private trusts	186,748
	\$ 2,939,307

NOTE 11-COMPONENTS OF FUND BALANCE

The components of the Town's fund balance for its governmental funds at June 30, 2022, are as follows:

	G	eneral <u>Fund</u>	Route 3A Infrastructure Tax Increment <u>Financing Fund</u>	Jonmajor vernmental <u>Funds</u>	Gov	Total vernmental <u>Funds</u>
Nonspendable for:						
Prepaid items	\$	84,719			\$	84,719
Tax deeded property		585,270				585,270
Permanent Funds - principal				\$ 122,472		122,472
Restricted for:						
Permanent Funds - income				884		884
Impact fees				1,761,249		1,761,249
Police asset forfeiture				6,008		6,008
Route 3A tax increment financing			\$ 2,020,263			2,020,263
Private trusts				186,748		186,748
Library operations		189,783				189,783
Committed for:						
Capital reserves	2	,413,222				2,413,222
Carryforward appropriations		437,644				437,644
Subsequent year appropriations		75,000				75,000
Conservation				455,906		455,906
Solid waste				481,439		481,439
Recreation				140,865		140,865
Ambulance				556,518		556,518
Police				417,633		417,633
Fire				4,572		4,572
Grants				407		407
Assigned for:						
Encumbrances		292,906				292,906
Heritage		40,331				40,331
Compensated absences		564,082				564,082
Unassigned:						
Unassigned - General operations	1	,780,939				1,780,939
annin Annolus en 🛥 antestatos — persona se sensata do 🛋 vacustantes (2014/20)	\$ 6	,463,896	\$ 2,020,263	\$ 4,134,701	\$ 1	2,618,860

NOTE 12—PROPERTY TAXES

Taxes are levied on the assessed valuation of all taxable real property as of the prior April 1 (\$2,054,122,246 as of April 1, 2021) and are due in two installments on July 6, 2021 and December 31, 2021. Taxes paid after the due dates accrue interest at 8% per annum. Property taxes are recognized as revenue when received in eash or if available to finance current period operations (within sixty days of year-end).

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the following calendar year after taxes were due for the amount of unpaid taxes, interest and costs. Priority tax liens obtained prior to April 1, 2019 accrue interest at 18% per annum. Priority tax liens obtained after

April 1, 2019 accrue interest at 14% per annum. If the property is not redeemed within a two year redemption period, the property may be tax deeded to the Town.

In accordance with State law, the Town collects taxes for the Hooksett School District and Merrimack County, both independent governmental units, which are remitted to them as required by law. The Town also collects education taxes for the State of New Hampshire which are remitted directly to the school district. Total taxes appropriated during the year were \$28,198,767 and \$5,448,480 for the Hooksett District and Merrimack County, respectively. These taxes are recognized in these financial statements within the fiduciary funds only. The Town bears responsibility for uncollected taxes.

NOTE 13—RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the fiscal year ended June 30, 2022, the Town was a member of and participated in a public entity risk pool (Trust) for property and liability insurance and worker's compensation coverage. Coverage has not been significantly reduced from the prior year and settled claims have not exceeded coverage in any of the past three years.

The Trust agreements permit the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Accounting principles generally accepted in the United States of America require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trust foresees no likelihood of an additional assessment for any of the past years. Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 2022.

Property and Liability Insurance

The Trust provides certain property and liability insurance coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the Trust, the Town shares in contributing to the cost of and receiving benefit from a self-insured pooled risk management program. The program includes a Self-Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and/or liability loss that exceeds \$1,000, up to an aggregate of \$1,200,000. Each property loss is subject to a \$1,000 deductible. All losses over the aggregate are covered by insurance policies.

Worker's Compensation

The Trust provides statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$2,000,000. The program includes a Loss Fund from which is paid up to \$500,000 for each and every covered claim.

NOTE 14—CONTINGENT LIABILITIES

Litigation

There may be various claims and suits pending against the Town, which arise in the normal course of the Town's activities. In the opinion of Town management, any potential claims against the Town which are not covered by insurance are immaterial and would not affect the financial position of the Town.

Federal Grants

The Town participates in a number of federally assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives. The amounts, if any, of expenditures which may be disallowed by the granting agency cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

NOTE 15—RESTATEMENT OF NET POSITION AND FUND BALANCES

Government-Wide Statements

During the year ended June 30, 2022, it was determined that intergovernmental receivables were overstated, as previously reported.

Net Position of the governmental activities as of July 1, 2021 has been restated as follows:

	Governmental Activities
Net Position, July 1, 2021 (as previously reported) Amount of restatement due to:	\$ 23,083,364
Overstatement of intergovernmental receivables	(40,670)
Net Position, July 1, 2021, as restated	\$ 23,042,694

Governmental Funds

The impact from the above restatement on the governmental funds as of July 1, 2021 is as follows:

	General	Nonmajor overnmental
	Fund	Funds
Fund Balance, July 1, 2021 (as previously reported) Amount of restatement due to:	\$ 7,789,993	\$ 3,940,155
Overstatement of intergovernmental receivables	 (37,514)	(3,156)
Fund Balance, July 1, 2021, as restated	\$ 7,752,479	\$ 3,936,999

NOTE 16—CHANGE IN ACCOUNTING PRINCIPLE

During the year ended June 30, 2022, the Town implemented GASB Statement No. 87, *Leases*. Under Statement No. 87, the Town is required to record a lease liability and an intangible right to use asset for its leasing arrangement as a lessee and a lease receivable and a deferred inflow of resources for its leasing arrangements as a lessor. The Town recognized \$139,952 as a lease liability and \$165,206 as a lease receivable as of July 1, 2021, due to implementation of GASB Statement No. 87. However the entire amounts were offset by an intangible right to use asset for the lease liability and a deferred inflow of resources for the lease receivable.

NOTE 17-SUBSEQUENT EVENTS

State Revolving Loan Drawdown

Subsequent to year end, the Town made drawdowns on the State Revolving Loan in the amount of \$2,750,522 for Phase 3A of the wastewater treatment facility capital improvements project.

SCHEDULE 1

TOWN OF HOOKSETT, NEW HAMPSHIRE Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual (Budgetary Basis) - General Fund For the Year Ended June 30, 2022

	Budgete	ed Amounts	Actual	Variance with Final Budget - Favorable	
	Original	Final	Amounts	(Unfavorable)	
Revenues:			-		
Taxes	\$ 11,585,155	\$ 11,585,155	\$ 11,190,797	\$ (394,358)	
Licenses and permits	4,722,301	4,722,301	4,467,297	(255,004)	
Intergovernmental	1,465,239	1,465,239	1,589,161	123,922	
Charges for services	74,968	74,968	61,711	(13,257)	
Interest and investment income	20,000	20,000	9,506	(10,494)	
Miscellaneous	263,409	263,409	609,982	346,573	
Total Revenues	18,131,072	18,131,072	17,928,454	(202,618)	
Expenditures:					
Current operations:					
General government	2,974,075	2,969,225	2,880,326	88,899	
Public safety	9,775,520	9,775,520	9,980,513	(204,993)	
Highways and streets	2,674,761	2,413,797	2,297,015	116,782	
Sanitation	1,260,848	1,260,848	1,207,360	53,488	
Health and welfare	158,480	158,480	128,881	29,599	
Culture and recreation	735,027	735,027	657,058	77,969	
Conservation	1,219	1,219	1,219	-	
Economic development	1,000	1,000	650	350	
Capital outlay	1,013,527	841,697	697,924	143,773	
Debt service:					
Principal retirement	350,000	350,000	319,000	31,000	
Interest and fiscal charges	94,096	94,096	106,311	(12,215)	
Total Expenditures	19,038,553	18,600,909	18,276,257	324,652	
Excess revenues over (under) expenditures	(907,481)	(469,837)	(347,803)	122,034	
Other financing sources (uses):					
Transfers in	982,568	982,568	884,041	(98,527)	
Transfers out	(1,868,087)		(1,868,087)	· · · · · ·	
Total Other financing sources (uses)	(885,519)		(984,046)	(98,527)	
Net change in fund balance	(1,793,000)	(1,355,356)	(1,331,849)	23,507	
Fund Balance at beginning of year - Budgetary Basis	5,797,533	5,797,533	5,797,533	¥	
Fund Balance at end of year					
- Budgetary Basis	\$ 4,004,533	\$ 4,442,177	\$ 4,465,684	\$ 23,507	

SCHEDULE 2 TOWN OF HOOKSETT, NEW HAMPSHIRE Schedule of Changes in the Town's Proportionate Share of the Net OPEB Liability For the Year Ended June 30, 2022

	5/2	Cost-Sharing M	fultiple Employer	Plan Information Only	y						
Measurement <u>Period Ended</u>	Town's Proportion of the Net OPEB <u>Liability</u>	Town's Proportionate Share of the Net OPEB <u>Liability</u>	Town's Covered <u>Payroll</u>	Town's Proportionate Share of the Net OPEB Liability as a Percentage of <u>Covered Payroll</u>	Plan Fiduciary Net Position as a Percentage of the Total <u>OPEB Liability</u>						
June 30, 2021	0.37440758%	\$ 1,499,340	\$ 8,402,195	17.84%	11.06%						
June 30, 2020	0.34396729%	\$ 1,505,575	\$ 7,696,734	19.56%	7.74%						
June 30, 2019	0.39057804%	\$ 1,712,337	\$ 7,456,023	22.97%	7.75%						
June 30, 2018	0.38620507%	\$ 1,768,224	\$ 7,212,186	24.52%	7.53%						
June 30, 2017	0.25496169%	\$ 1,165,771	\$ 6,805,386	17.13%	7.91%						
June 30, 2016	0.26770334%	\$ 1,295,966	\$ 6,718,349	19.29%	5.21%						
June 30, 2015	sis	來	**	*	*						
June 30, 2014	भ र	*	ste	氷	*						
June 30, 2013	ગુંદ	s <u>t</u> e	afe	*	*						
June 30, 2012	**	*	*	ж	*						

* 10 Year schedule, historical information not available

2		Significant Act	uarial Assumptions		
			Investment		
Measurement <u>Periods</u>	Inflation	Salary <u>Increases</u>	Rate of <u>Return</u>	Mortality <u>Table</u>	Mortality <u>Scale</u>
June 30, 2020 - 2021	2.00%	5.60%	6.75%	Pub-2010	MP-2019
June 30, 2016 - 2019	2.50%	5.60%	7.25%	RP-2014	MP-2015

SCHEDULE 3 TOWN OF HOOKSETT, NEW HAMPSHIRE Schedule of Town OPEB Contributions For the Year Ended June 30, 2022

				tributions in	pre Em	pioyerra	in m	formation On	·y
Year Ended	F	ntractually Required ontribution	Co	lation to the ontractually Required ontribution	Def	ribution iciency <u>xcess)</u>		Town's Covered <u>Payroll</u>	Contributions as a Percentage of Covered <u>Payroll</u>
June 30, 2022	\$	167,923	\$	(167,923)	\$	-	\$	8,764,243	1.92%
June 30, 2021	\$	179,930	\$	(179,930)	\$	-	\$	8,402,195	2.14%
June 30, 2020	\$	159,480	\$	(159,480)	\$	83 8	\$	7,696,734	2.07%
June 30, 2019	\$	178,343	\$ (178,343)		\$	-	\$	7,456,023	2.39%
June 30, 2018	\$	170,830	\$	(170,830)	\$	11 <u>2</u> 5	\$	7,212,186	2.37%
June 30, 2017	\$	151,116	\$	(151,116)	\$	-	\$	6,805,386	2.22%
June 30, 2016	\$	155,552	\$	(155,552)	\$	-	\$	6,718,349	2.32%
June 30, 2015		*		*		*		4:	来
June 30, 2014		भूद		**		*		aje.	भेंद
June 30, 2013		¥		સંઘ		134	來		۶Į¢

* 10 Year schedule, historical information not available

Schedule of Changes in the Town's Total OPEB Liability and Related Ratios For the Year Ended June 30, 2022

Single Employer Plan Information Only														
Total OPEB Liability:	5027		2021	2020		2019	2018	201	2017	2016	2015	2014	2013	2012
Service cost	\$ 35,751	\$ 15	50,221	\$ 45,598	69	93,401	\$	96,766	*	×	*	×	*	*
Interest	73,228	28	40,019	45,724	*	70,561	69	63,420	Ŧ	*	•	z	4	•
Changes of benefit terms			•			×			*	*	*	*	*	*
Charges of assumptions or other inputs	(332,695)	95)	51,246	67,844	**	71,350	(5:	(52,238)	2	z	*	æ	4	*
Differences between expected and actual experience			•	•					*	×	•	x	*	
Benefit payments Net change in total OPEB liability	(112,930) (336,646)	ା ଛାହ	(114,852) 26,634	(121,803) 37,363	<u>ି</u> ଆ ଜ	(60,128) 175,184	(4)	(45,617) -	•	•	•	•	•	•
Total ODER I isbility at hacimino of year	1 998 853	23	1 972 219	958 Pt 6 1		1 759 672	1 697 341	1341	*	*	*	×	*	*
Total OPEB Liability at end of year	\$ 1,662,207	↔	1,998,853	\$ 1,972,219	60	1,934,856	\$ 1,759,672	229	±	*	-	=	=	
Covered employee payroll	\$ 7,758,917		\$ 8,649,246	\$ 8,649,246		\$ 6,200,946	\$ 6,049,703	0,703	*	÷	•	z	8	*
Total OPEB liability as a percentage of covered employee payroll	21.42%		23.11%	22.80%	5	31.20%	29.09%	96	Ť	-	+	*	*	*
Significant Actuarial Assumptions														
Discount rate	3.77%		2.09%	2.44%	eri	3.50%	3.87%	0	*	*	*	*	*	*
Health cost trend rates: Initial	7.0% - 2023		7.0% - 2021	7.0% - 2021		9.0% - 2017	9.0% - 2017	2017	z	÷	•	×	*	*
Ultimate	4.5% - 2035		4.5% - 2031	4.5% - 2031		5.0% - 2025	5.0%6-2025	2025	*	×-	*	z	8	*
Mortality improvement scale	MP-2021		MP-2019	MP-2019	M	MP-2014	MP-2014	14	*	z	*	z	a	2
Salary increase rate	3.50%		3.50%	3.50%	61	3.50%	3.50%	0	*	÷	*	*	*	*

See accompanying notes to the required supplementary information 46

Note To Schedule: No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75

* 10 Year schedule, historical information not available

SCHEDULE 5 TOWN OF HOOKSETT, NEW HAMPSHIRE Schedule of Changes in the Town's Proportionate Share of the Net Pension Liability

For the Year Ended June 30, 2022

Measurement <u>Period Ended</u>	Town's Proportion of the Net Pension <u>Liability</u>	:	Town's roportionate Share of the Net Pension <u>Liability</u>	Town's Covered <u>Payroll</u>	Town's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of <u>Covered Payroll</u>	Plan Fiduciary Net Position as a Percentage of the Total <u>Pension Liability</u>
June 30, 2021	0.34745201%	\$	15,398,792	\$ 8,402,195	183.27%	72.22%
June 30, 2020	0.32372984%	\$	20,706,249	\$ 7,696,734	269.03%	58.72%
June 30, 2019	0.33592205%	\$	16,163,409	\$ 7,456,023	216.78%	65.59%
June 30, 2018	0.33409581%	\$	16,069,677	\$ 7,212,186	222.81%	64.73%
June 30, 2017	0.33357614%	\$	16,405,250	\$ 6,805,386	241.06%	62.66%
June 30, 2016	0.34560942%	\$	18,378,110	\$ 6,718,349	273.55%	58.30%
June 30, 2015	0.34184351%	\$	13,542,223	\$ 6,582,012	205.75%	65.47%
June 30, 2014	0.35368587%	\$	13,275,903	\$ 6,631,475	200.20%	66.32%
June 30, 2013	0.34427117%	\$	14,816,689	\$ 6,308,421	234.87%	59.81%
June 30, 2012	sie		ж	*	**	*

* 10 Year schedule, historical information not available

	Significant Actuarial Assumptions										
			Investment								
Measurement <u>Periods</u>	<u>Inflation</u>	Salary <u>Increases</u>	Rate of <u>Return</u>	Mortality <u>Table</u>	Mortality <u>Scale</u>						
June 30, 2020 - 2021	2.00%	5.60%	6.75%	Pub-2010	MP-2019						
June 30, 2016 - 2019	2.50%	5.60%	7.25%	RP-2014	MP-2015						
June 30, 2013 - 2015	3.00%	3.75-5.80%	7.75%	RP-2000	Scale AA						

SCHEDULE 6 TOWN OF HOOKSETT, NEW HAMPSHIRE Schedule of Town Pension Contributions For the Year Ended June 30, 2022

Contributions in Relation to the

Year Ended	Contractually Required <u>Year Ended</u> <u>Contribution</u>		С	elation to the ontractually Required Contribution	Def	tribution liciency <u>xcess)</u>	Town's Covered <u>Payroll</u>	Contributions as a Percentage of Covered <u>Payroll</u>
June 30, 2022	\$	2,004,062	\$	(2,004,062)	\$	-	\$ 8,764,243	22.87%
June 30, 2021	\$	1,596,346	\$	(1,596,346)	\$		\$ 8,402,195	19.00%
June 30, 2020	\$	1,436,915	\$	(1,436,915)	\$	9 4)	\$ 7,696,734	18.67%
June 30, 2019	\$	1,462,153	\$	(1,462,153)	\$	(1 1)	\$ 7,456,023	19.61%
June 30, 2018	\$	1,410,527	\$	(1,410,527)	\$	5)	\$ 7,212,186	19.56%
June 30, 2017	\$	1,222,034	\$	(1,222,034)	\$	-	\$ 6,805,386	17.96%
June 30, 2016	\$	1,237,555	\$	(1,237,555)	\$	1	\$ 6,718,349	18.42%
June 30, 2015	\$	1,146,844	\$	(1,146,844)	\$	-	\$ 6,582,012	17.42%
June 30, 2014	\$	1,147,439	\$	(1,147,439)	\$	3 - 1	\$ 6,631,475	17.30%
June 30, 2013	\$	856,043	\$	(856,043)	\$	-	\$ 6,308,421	13.57%

TOWN OF HOOKSETT, NEW HAMPSHIRE NOTES TO REQUIRED SUPPLEMENTARY INFORMATION For the Year Ended June 30, 2022

NOTE 1-BUDGET TO ACTUAL RECONCILIATION

Amounts recorded as budgetary amounts in the Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual (Budgetary Basis) – General Fund (Schedule 1) are reported on the basis budgeted by the Town. Those amounts differ from those reported in conformity with accounting principles generally accepted in the United States of America in the Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds (Exhibit D). Property tax budgetary revenues are recognized when levied rather than when susceptible to accrual. Budgetary revenues and other financing sources and expenditures and other financing uses were adjusted for encumbrances, non-budgetary revenues and expenditures, and budgetary transfers as follows:

Revenues and Other Financing Sources	Expenditures and Other Financing Uses
\$ 18,483,861	\$ 19,772,444
91,345	
	(147,369)
	292,906
50,864	(1,641,724)
186,425	1,868,087
\$ 18,812,495	\$ 20,144,344
	and Other Financing <u>Sources</u> \$ 18,483,861 91,345 50,864 186,425

Major Special Revenue Fund

The Town adopts its budgets under regulations of the New Hampshire Department of Revenue Administration which differ from accounting principles generally accepted in the United States of America. Consequently, budgetary information is not presented for the Route 3A Infrastructure Tax Increment Financing Fund, as the information is neither practical nor meaningful.

NOTE 2-BUDGETARY FUND BALANCE

The components of the budgetary fund balance for the General Fund as of June 30, 2022 are as follows:

Nonspendable:	
Prepaid items	\$ 84,719
Tax deeded property	585,270
Committed for:	
Carryforward appropriations	437,644
Subsequent year appropriations	75,000
Assigned for:	
Compensated absences	564,082
Unassigned:	
General operations	2,718,969
	\$ 4,465,684

SCHEDULE A

TOWN OF HOOKSETT, NEW HAMPSHIRE Combining Balance Sheet Governmental Funds - All Nonmajor Funds

June 30, 2022

	Special Revenue <u>Funds</u>	Permanent <u>Funds</u>	Combining <u>Totals</u>
ASSETS			
Cash and cash equivalents	\$ 998,279		\$ 998,279
Investments	191,332	\$ 125,952	317,284
Accounts receivable, net	154,385		154,385
Due from other funds	3,480,591	· · · · · · · · · · · · · · · · · · ·	3,480,591
Total Assets	4,824,587	125,952	4,950,539
DEFERRED OUTFLOWS OF RESOURCES			
Total Deferred Outflows of Resources	-		-
Total Assets and Deferred Outflows of Resources	\$ 4,824,587	\$ 125,952	\$ 4,950,539
LIABILITIES			
Accounts payable	\$ 7,403		\$ 7,403
Accrued liabilities	5,075		5,075
Due to other funds	98,947	\$ 2,596	101,543
Advances from grantors	701,817		701,817
Total Liabilities	813,242	2,596	815,838
DEFERRED INFLOWS OF RESOURCES			
Total Deferred Inflows of Resources			120
FUND BALANCES			
Nonspendable		122,472	122,472
Restricted	1,954,005	884	1,954,889
Committed	2,057,340		2,057,340
Total Fund Balances	4,011,345	123,356	4,134,701
Total Liabilities, Deferred Inflows of	2. 10 de 1.	0	
Resources, and Fund Balances	\$ 4,824,587	\$ 125,952	\$ 4,950,539

SCHEDULE A-1 TOWN OF HOOKSETT, NEW HAMPSHIRE Combining Balance Sheet Governmental Funds - All Nonmajor Special Revenue Funds June 30, 2022

Ambulance Service <u>Fund</u>	\$ 541,154	116,531		\$ 5,934 2,039 93,194	101,167	x	<u>556,518</u> <u>556,518</u>	<u>\$ 657,685</u> (continued)
Recreation Revolving <u>Fund</u>		<u>\$ 142,284</u> 142,284	<u>-</u> \$ 142,284	\$ 1,419	1,419		140,865 140,865	\$ 142,284
Solid Waste Disposal <u>Fund</u>		<u>\$ 481,439</u> 481,439	81,439		5		481,439 481,439	\$ 481,439
Impact Fees <u>Fund</u>		<u>\$ 1,761,249</u> <u>1,761,249</u>	<u>-</u> \$ 1,761,249		· \$		1,761,249	\$ 1,761,249
Conservation Commission <u>Fund</u>	\$ 457,125	457,125	<u>-</u> <u>\$ 457,125</u>	\$ 1,219	1,219	1	455,906 455,906	<u>\$ 457,125</u>
א ממודיויט	sh equivalents	Investments Accounts receivable, net Due from other funds Total Assets	DEFERRED OUTFLOWS OF RESOURCES Total Deferred Outflows of Resources Total Assets and Deferred Outflows of Resources	LIABILITIES Accounts payable Accrued liabilities Due to other funds	Advances from grantors Total Liabilities	DEFERRED INFLOWS OF RESOURCES Total Deferred Inflows of Resources	FUND BALANCES Restricted Committed Total Fund Balances Total I ishilties Deferred Inflows of	Resources, and Fund Balances

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SCHEDULE A-1 TOWN OF HOOKSETT, NEW HAMPSHIRE Combining Balance Sheet
June 30, 2022 (continued)

Total Nonmajor Special Revenue <u>Funds</u>	\$ 998,279 191,332 154,385 3,480,591 4,824,587		\$ 7,403 5,075 98,947 701,817	813,242		1,954,005 2,057,340 4,011,345 \$ 4,824,587
Grants <u>Fund</u>	<u>\$ 702,224</u> 702,224	- <u>5</u> 702,224	S 701.817	701,817	Ĩ	407 407 8 702,224
Private Trust <u>Funds</u>	\$ 191,332 191,332	- \$ 191,332	\$ 50 4,534	4,584	1	186,748 186,748 5 191,332
Fire Special Details <u>Fund</u>	<u>\$ 4,572</u> 4,572	- \$ 4,572		-		4,572 4,572 \$ 4,572
Police Special Details <u>Fund</u>	\$ 37,854 382,815 420,669	- \$ 420,669	\$ 3,036	3,036		417,633 417,633 8 420,669
Drug Forfeiture <u>Fund</u>	\$ 6,008 6,008	- \$ 6,008		-		6,008 6,008 \$ 6,008
S TERS A	Cash and cash equivalents Investments Accounts receivable, net Due from other funds Total Assets	DEFERRED OUTFLOWS OF RESOURCES Total Deferred Outflows of Resources Total Assets and Deferred Outflows of Resources	LIABILITIES Accounts payable Accrued liabilities Due to other funds Advances from orientors	Total Liabilities	DEFERRED INFLOWS OF RESOURCES Total Deferred Inflows of Resources	FUND BALANCES Restricted Committed Total Fund Balances Total Liabilities, Deferred Inflows of Resources, and Fund Balances

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SCHEDULE B TOWN OF HOOKSETT, NEW HAMPSHIRE Combining Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds - All Nonmajor Funds For the Year Ended June 30, 2022

	Special Revenue <u>Funds</u>	Permanent <u>Funds</u>	Combining <u>Totals</u>
Revenues:			
Taxes	\$ 114,000		\$ 114,000
Licenses and permits	1		1
Intergovernmental	67,655		67,655
Charges for services	907,106		907,106
Interest and investment income (loss)	(13,347)	\$ (13,311)	(26,658)
Miscellaneous	285,797		285,797
Total Revenues	1,361,212	(13,311)	1,347,901
Expenditures:			
Current operations:			
Public safety	646,002		646,002
Highways and streets	624		624
Culture and recreation	141,743	104	141,847
Conservation	33,554		33,554
Total Expenditures	821,923	104	822,027
Excess revenues over (under) expenditures	539,289	(13,415)	525,874
Other financing sources (uses):			
Transfers out	(325,576)	(2,596)	(328,172)
Total Other financing sources (uses)	(325,576)	(2,596)	(328,172)
Net change in fund balances	213,713	(16,011)	197,702
Fund Balances at beginning of year, as restated	3,797,632	139,367	3,936,999
Fund Balances at end of year	\$ 4,011,345	\$ 123,356	\$ 4,134,701

SCHEDULE B-1 TOWN OF HOOKSETT, NEW HAMPSHIRE Combining Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds - All Nonmajor Special Revenue Funds For the Year Ended June 30, 2022

1
81,063
374,843
\$ 455,906

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	VEW HAMPSHIRE	Combining Statement of Revenues, Expenditures and Changes in Fund Balances	Governmental Funds - All Nonmajor Special Revenue Funds	2022	
SCHEDULE B-1	TOWN OF HOOKSETT, NEW HAMPSHIRE	Combining Statement of Re	Governmental Funds - All P	For the Year Ended June 30, 2022	(continued)

	Drug Forfeiture <u>Fund</u>	Police Special Details <u>Fund</u>	Fire Special Details <u>Fund</u>	Private Trust <u>Funds</u>	Grants <u>Fund</u>	Total Nonmajor Special Revenue <u>Funds</u>
Taxes Taxes Licenses and permits Intergovernmental Charges for services	\$ 2,528	\$ 188,988			\$ 59,381	<pre>\$ 114,000 1 67,655 907,106</pre>
Interest and investment income (loss) Miscellaneous Total Revenues	9 	269 189,257	8 8 10 10 10 10	\$ (15,979) <u>5,660</u> (10,319)	407	(13,347) 285,797 1,361,212
Expenditures: Current operations: Public safety Highways and streets Culture and recreation	8,487	145,217	553	13,780	59,381	646,002 624 141,743
Conservation Total Expenditures	8,487	145,217	553	13,780	59,381	33,554 821,923
Excess revenues over (under) expenditures	(5,950)	44,040	(550)	(24,099)	407	539,289
Other financing sources (uses): Transfers out Total Other financing sources (uses)	ŀ	$\left \cdot \right $		(1,076) (1,076)].	(325,576) (325,576)
Net change in fund balances	(5,950)	44,040	(550)	(25,175)	407	213,713
Fund Balances at beginning of year, as restated	11,958	373,593	5,122	211,923		3,797,632
Fund Balances at end of year	\$ 6,008	\$ 417,633	\$ 4,572	\$ 186,748	\$ 407	\$ 4,011,345

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BOARD OF ELECTIONS AND VOTING

The Board of Elections and Voting, consisting of Town Moderator, Supervisors of the Checklist, and Town Clerk, wish to thank all Hooksett voters, Town staff and employees, and the *dozens of volunteers* that assisted in the election cycle. The 2022/2023 election years found Hooksett covering two elections, a Federal/State Midterm November 8th, 2022, and its Municipal/School elections in March 14th 2023.

The Board of Elections & Voting and Supervisors of the Checklist met a total of 14 times over that period. The required update to Hooksett's council districts was discussed but not completed by the Supervisors of the Checklist this year.

The Clerk position was occupied by Pamela Sullivan for the 2022 fiscal period and a new Clerk Karina Towne was appointed and then won election in 2023.

Respectfully submitted,

The Board of Election and Voting

MINUTES 2023 TOWN OF HOOKSETT DELIBERATIVE SESSION CAWLEY MIDDLE SCHOOL FEBRUARY 4, 2023

<u>CALL TO ORDER</u>: Moderator Todd Lizotte called the meeting to order at 9:00 am at the Cawley Middle School on February 4, 2023.

PLEDGE OF ALLEGIANCE: Members of Boy Scout Troop 292 led the Pledge of Allegiance, and their Color Guard displayed the flags.

INTRODUCTIONS: Moderator Lizotte introduced the Town Councilors in attendance: Vice-Chair Timothy Tsantoulis, Secretary Randall Lapierre, Alex Walczyk, David Boutin, John Durand, Roger Duhaime, David Ross and Keith Judge. He then introduced Town Administrator André Garron, Town Attorney Matt Serge, Finance Director Christine Tewksbury, Executive Assistant Wendy Baker, Town Moderator Todd Lizotte, Supervisors of the Checklist Mike Horne, Barbara Brennan and Kim Daggett, Town Clerk Karina Towne and representatives from the Sewer Department, DPW, Police and Fire Departments.

Moderator Lizotte introduced the Town Warrant and read the introduction.

ARTICLE 1

To choose all necessary Town officers for the year ensuing.

ARTICLE 2

Shall the municipality approve the Hooksett Town Charter amendment summarized below?

Section 3.6, paragraph F: The Council may adopt, amend, or repeal zoning ordinances, historic district ordinances, or building codes after the Planning Board holds at least one public hearing in accordance with RSA 675:7. The hearing must occur within [30 days] of the introduction of a proposed change, and conclude with a vote by the Planning Board on a recommendation. Twenty-five or more voters may petition for an amendment to a zoning ordinance, historic district ordinance, or a building code in accordance with the procedures outlined under RSA 675:4.

The purpose of this amendment is to provide more opportunities to implement zoning amendments recommended by the master plan. The public would have more opportunities to be involved with the amendment process.

Jim Michaud, 11 Laurel Road: Asked what the Council vote was for this article? Councilor Duhaime: Stated he is against this article. He is on the Zoning Board and it is hard to keep it staffed as a volunteer board and doesn't feel it will encourage people to want to be on it.

Councilor Ross: Stated it was a split vote.

Jim Michaud, 11 Laurel Road: Asked if the Council would be opposed to listing their vote on Articles 2 & 3 as it is on all other Articles?

Councilor Ross: Stated that it should be.

Vice-Chair Tsantoulis: Stated there will be a meeting of the Council following the Deliberative Session and they can vote on listing the requested votes on the warrant/ballot.

Jim Michaud, 11 Laurel Road: Asked how the public will have more opportunities to be involved with the amendment process as stated in italics? He said the public will lose all opportunities in the voting process and is opposed to that.

Alyssa Ehl, 27 Barberry Street: Asked why there is a need for this? She doesn't believe it would be done quicker and it is not in the best interest of the community. She is not sure the Council will have the time to dedicate the justice this deserves, and it is taking away the will of the voters that voted for the Master Plan.

Alan Brennan, 29 Pleasant Street: Stated he has been a resident over 30 years. He asked how many Zoning Board members there are? It was answered 5 full members and 2 alternates.

Councilor Ross: Stated this is a power grab by Town Council. He believes it should not be the authority of the Town Council as it is the taxpayers property.

Alan Brennan, 29 Pleasant Street: Asked if there is a problem with the present system that is in place? Is there a vehicle in place to vet the volunteers of the boards?

Jim Michaud, 11 Laurel Road: He doesn't feel Hooksett should adopt a process that is done in cities.

ARTICLE 3

Shall the municipality approve the Hooksett Town Charter amendment summarized below?

Section 11.2, Zoning Board of Adjustments: There shall be a Zoning Board of Adjustment appointed by the Council, consisting of five (5) members each serving a three (3) year term and five (5) alternates each serving a three (3) year term. Such terms shall be staggered. The Council shall fill any vacancy for the period of the unexpired term. The Zoning Board of Adjustment shall have all the powers granted to such boards under state law.

The purpose of this amendment is to follow RSA 673:6, I (a) which allows for the local legislative body to appoint not more than 5 alternate members to the Zoning Board of Adjustment.

Councilor Ross: Stated this is also a power grab by the Town Council to pack the Zoning Board with its own appointees and he is against this.

Councilor Duhaime: Stated he is the Town Council representative on the Zoning Board and there is a need to get as many volunteers on this Board as possible because it takes years to gain the knowledge and experience so that they are ready when other members retire from the Board.

Moderator Lizotte read Article 4: <u>Operating Budget</u>

Shall the town raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amounts set forth on the budget posted with the warrant, for the purposes set forth therein, and other appropriations voted separately totaling **\$23,226,371.00**? Should this article be defeated, the operating budget shall be \$22,659,634.00, which is the same as last year, with certain adjustments required by previous action of the Town meeting, or by law or the Town Council may hold one special meeting, to take up the issue of a revised operating budget only. Estimated tax rate

impact \$6.61. Recommended by Town Council (4 Yes - 3 No); Recommended by Budget Committee (8 Yes - 0 No).

Vice-Chair Tsantoulis motioned that Article 4 as read be placed on the Town of Hooksett official ballot. Councilor Boutin seconded the motion.

Alex Walczyk, 7 Heritage Drive: Submitted a motion to amend Article 4, Operating Budget, to increase the Assessing Department line-item Professional Services \$30,000. This would increase the current Assessing Budget to \$252,948. Councilor Boutin seconded the motion. The Town of Hookset currently has approximately 6,400 properties that need to be periodically assessed and the State recommends it every 4-6 years, but if you break it down each year it could take up to 16 years. It has been over 10 years that Hooksett completed this work. If the Town cannot complete this the State could come in and get a third party to complete the work and they will bill the Town. For the tax rate to be properly set, the Assessing Department and the Board of Assessors need accurate data because with inaccurate data it becomes increasingly hard to manage. In 2020 7 out of the 49-tax map's valuation was \$209 million and before the statistical verification was performed 641 properties were reviewed and the adjusted valuation increased by \$3.7 million bringing the total to \$213 million, the result on the tax base was an increase of revenue of \$85,000 in 2020. Something similar happened in 2021. The \$30,000 increase would help to complete this review quicker and would bring revenue in.

Moderator Lizotte called for a vote on the motion to increase Article 4, Assessing Department line-item Professional Services by \$30,000. Motion failed 12 Yes – 14 No.

Mike Horne, 1 Monroe Drive: The line item for Town Clerk is based on the Operating Budget and if this budget failed it would revert to the default budget and the Town Clerk would only be paid \$5,000 for the year. He wanted to make sure the voters were aware of this because he does not feel it is enough.

Jim Michaud, 11 Laurel Road: Asked if the estimated tax rate impact was an additional \$6.61?

Christine Tewksbury, Finance Director: The 2023 anticipated Operating Budget cost is \$6.61 as compared to 2022 which was \$6.28.

Alan Brennan, 29 Pleasant Street: Would like to also echo what Mike Horne said, that the Town Clerk needs a decent salary or else we won't be able to attract anyone to it. He also asked what the amount of \$3,500 Town Administration employee shirts/uniforms was for and if it was necessary.

André Garron, Town Administrator: This was added to the budget this year for those opportunities that Town Hall staff go out of the building for various reasons, and we wanted them to have something that would identify them as Town of Hooksett employees.

Councilor Duhaime: The Town has Code Enforcement and Town Engineers that are going to job sites, and no one knows who they are and this would help identify them.

Brian Soucy, Budget Committee Chair: Stated they did review this budget and that line should have stuck to them, but it did not and was not addressed individually. Every dollar matter, the Budget Committee meets for 20 straight weeks, and everyone is welcome to come and address their concerns before we get to the process of today.

Alyssa Ehl, 27 Barberry Street: Our town rate is higher than Manchester, who also has a tax cap. I don't understand how people on fixed incomes and elderly can afford any increases.

Wayne Goertel, 33 Park Lane: Wants to point out that anyone that has questions about the tax rate can look on the website on the finance page where the Finance Director has a great set of slides with charts on them that explain everything.

Councilor Lapierre: Has an answer for the person that asked what the Town Council vote was for Article 2 and it was 5-2 with 2 Councilors not in attendance.

Alan Brennan, 29 Pleasant Street, motioned to remove \$3,500 from the Article 4, Operating Budget Town Uniform Shirts line item. Alyssa Ehl seconded the motion.

Councilor Duhaime: The Town needs to look at a bigger picture with the budget, \$3,500 is just a drop in the bucket.

Councilor Ross: He remembers years ago when he was on the Council they kept the increase at zero. I'm completely in favor of taking the \$3,500 off.

Moderator Lizotte called for a vote on the motion to decrease Article 4, Town Uniform Shirts line item by \$3,500. Motion passed 21 Yes – 5 No.

Councilor Ross: Stated he watches the taxes go up every year and feels badly for the people that can't afford it and the only thing he has seen cut is Family Services. Not in favor of allowing all of the increases.

Brian Soucy, Budget Committee Chair: The Budget Committee did add \$10,000 back into the Family Services budget.

Harold Kozlowski, 22 Julia Drive: That was a wonderful speech that was given about holding the line on taxes however taxes and budgets are what drive government and what maintain our community and an amendment was just made to add \$30,000 to the assessing budget in order to accurately reflect our tax base and it was voted down. Which means we choose to be in the dark and not spend to find out what everyone's fair share is and would rather say no to everything. Remember that everything at the Federal and State levels of Government kicks down to the local level as well.

Councilor Ross: Feels that the Town has become top heavy.

Sarah Mackey, 39 Joanne Drive: Agrees with Mr. Kozlowski that it doesn't make sense that the Town doesn't want to spend the money to find out what the assessing impact on the Town will be and is unhappy about the commentary going back and forth about the municipal and school budgets and she asked to keep it to what we are here for which is the municipal budget.

Councilor Duhaime: Stated he has been on Town Council for 3 years and has wanted to go through each department's budget line by line and he doesn't feel it has been done.

Moderator Lizotte declared Article 4 moved to the town ballot.

Moderator Lizotte read Article 5: <u>Fire Union Contract</u> To see if the town will vote to approve the cost items included in the collective bargaining agreement reached between the Hooksett Town Council and the Hooksett Permanent Firefighters Association Local 3264, IAFF which calls for the following increases in salaries and benefits at the current staffing level:

Fiscal Year	<u>Salaries</u>	Benefits	Estimated Increase
2023-24	\$121,571.00	\$40,342.00	\$161,913.00

and further to raise and appropriate **\$161,913.00** for the current fiscal year; of this amount \$11,366.00 is authorized to be withdrawn from the Ambulance Revenue Fund, and the balance of \$150,547.00 to be raised from general taxation. Such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels. Estimated tax rate impact is \$0.07. Recommended by Town Council (4 Yes -2 No); Recommended by Budget Committee (8 Yes -0 No).

Councilor Lapierre motioned that Article 5 as read be placed on the Town of Hooksett official ballot. Councilor Durand seconded the motion.

Alyssa Ehl, 27 Barberry Street: Asked for an explanation of the step system increases and if this is a 1-year agreement?

André Garron, Town Administrator: This is a 1-year contract that includes the creation of a step chart which was not a part of their past contract but was negotiated as part of this contract and also includes placement on the chart as well.

Alyssa Ehl, 27 Barberry Street: Asked if the \$3,000 lump sum was going to be in place of overtime?

André Garron, Town Administrator: Answered that lump sum is not for overtime, it is for longevity pay. Currently it is paid as \$.80 on their salary but is being changed to a lump sum and is consistent with every other contract we have.

Wayne Goertel, 33 Park Lane: Shared an experience with the Hooksett Fire Rescue that he had and hopes next year a three-year contract can be agreed upon.

Jim Michaud, 11 Laurel Road: Asked if this contract contained an Evergreen Clause. It was answered that it does not.

Councilor Ross: This 1-year contract is a significant increase and will remain in the default budget. He feels they should remain at their current rate.

Alan Brennan, 29 Pleasant Street: Asked what happened if this article is voted down?

Christine Tewksbury, Finance Director: The only time it becomes part of the default budget is if it passes this year. If it fails they would not receive any increases July 1st, they will remain in a status quo and a special town meeting would be needed to negotiate cost items only.

Councilor Ross: Stated I was mis-informed and would like to have clarification.

André Garron, Town Administrator: As stated by the Finance Director, the current contract ends on June 30, 2023 and if this article fails, there will be no contract in place to begin on July 1, 2023.

Councilor Judge: The employees would go into a status quo category and would operate under the current terms of their collective bargaining agreement but they would not receive any monetary

items in the old contract. Also a point of clarification on the 12 step chart, it is a win for both sides because they can assess the next few years and will be able to better understand and budget.

Councilor Duhaime: Stated he really likes his Fire Department and believes they should have raises but he does not support this because these raises are higher than any other departments in town.

Moderator Lizotte declared Article 5 moved to the town ballot.

Moderator Lizotte read Article 6: <u>Non-Monetary</u>

Shall the town, if ARTICLE #5 is defeated, authorize the governing body to call one special meeting, at its option, to address ARTICLE #5 cost items only? (Majority vote)

Jim Michaud, 11 Laurel Road: Point of order that all articles should be shown in the Voter's Guide.

Moderator Lizotte read Article 7: <u>Non-Union Raises</u>

To see if the town will vote to raise and appropriate the sum of **\$120,638.00** for an increase in salaries and benefits for non-union full-time and part-time Town personnel.

Fiscal Year
2023-24Salaries
\$100,838.00Benefits
\$19,800.00Estimated Increase
\$120,638.00Estimated tax rate impact is \$0.06. Recommended by Town Council (6 Yes - 1 No); Recommended
by Budget Committee (8 Yes - 0 No).Salaries
\$120,638.00

Vice-Chair Tsantoulis motioned that Article 7 as read be placed on the Town of Hooksett official ballot. Councilor Lapierre seconded the motion.

Alyssa Ehl, 27 Barberry Street: Asked if the COLA was 2.2% and the merit of 1.8%, total up to 4%, correct?

André Garron, Town Administrator: Answered correct.

Mike Horne, 1 Monroe Drive: Asked why these increases are not in the regular budget?

André Garron, Town Administrator: Answered that historically it has always been a warrant article.

Moderator Lizotte declared Article 7 moved to the town ballot.

Moderator Lizotte read Article 8:

Police Union Contract

To see if the town will vote to approve the cost items included in the collective bargaining agreement reached between the Hooksett Town Council and the Hooksett Police Union Local 46, NEPBA which calls for the following increases in salaries and benefits at the current staffing level:

Estimated	<u>increase</u>	over	prior	year

Fiscal Year	Salaries	Benefits	Estimated Increase
2023-24	\$ 66,839.00	\$ 26,073.00	\$ 92,912.00
2024-25	\$ 59,273.00	\$ 19,240.00	\$ 78,513.00
2025-26	\$ 70,019.00	\$ 21,360.00	\$ 91,379.00

and further to raise and appropriate \$92,912.00 for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels. Estimated tax rate impact is \$0.04. Recommended by Town Council (6 Yes – 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Vice-Chair Tsantoulis motioned that Article 8 as read be placed on the Town of Hooksett official ballot. Councilor Lapierre seconded the motion.

Alyssa Ehl, 27 Barberry Street: Asked about how the increases will be each year for this contract as it looks like it will be approximately \$262,000 over the 3 years?

André Garron, Town Administrator: Answered yes that the cumulative amount is correct and each year the percentage is 4.15% for year 1, 3.53% for year 2 and 3.76% for year 3.

Councilor Ross: He is happy with this reasonable contract and is in favor of this article.

Moderator Lizotte declared Article 8 moved to the town ballot.

Moderator Lizotte read Article 9:

Non-Monetary

Shall the town, if ARTICLE #8 is defeated, authorize the governing body to call one special meeting, at its option, to address ARTICLE #8 cost items only? (Majority vote)

Moderator Lizotte read Article 10:

Police Supervisors Union Contract

To see if the town will vote to approve the cost items included in the collective bargaining agreement reached between the Hooksett Town Council and the Hooksett Police Supervisors Union Local 633, Teamsters which calls for the following increases in salaries and benefits at the current staffing level:

LC.		is for the following i		s and benefits at the curren	it starring iev
	Fiscal Year	Salaries	Benefits	Estimated Increase	
	2023-24	\$ 44,978.00	\$ 14,508.00	\$ 59,486.00	
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and further to raise and appropriate **\$59,486.00** for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels. Estimated tax rate impact is \$0.03. Recommended by Town Council (6 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Councilor Lapierre motioned that Article 10 as read be placed on the Town of Hooksett official ballot. Councilor Boutin seconded the motion.

Moderator Lizotte declared Article 10 moved to the town ballot.

Moderator Lizotte read Article 11: Non-Monetary

Shall the town, if ARTICLE #10 is defeated, authorize the governing body to call one special meeting, at its option, to address ARTICLE #10 cost items only? (Majority vote)

Moderator Lizotte read Article 12:

Merrimack Riverfront Trail System Phase 4

To see if the town will vote to raise and appropriate the sum of **\$385,000.00** for the purpose of constructing Phase IV of the Merrimack Riverfront Trail with \$35,000.00 to come from Conservation

Fund; 20,000.00 to come from Conservation Land Improvements Capital Reserve Fund, 80,000.00 from NH Parks and Recreational Trail Program Grant and 250,000.00 from general taxation. This special warrant article will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the Phase IV of the Merrimack Riverfront Trail is completed or by June 30, 2028, whichever is sooner. Estimated tax rate impact is 0.12. Recommended by Town Council (9 Yes – 0 No); Recommended by Budget Committee (7 Yes – 1 No).

Councilor Walczyk motioned that Article 12 as read be placed on the Town of Hooksett official ballot. Councilor Boutin seconded the motion.

Cindy Robertson, 33 Autumn Run: Stated she is Chair of the Conservation Commission and wanted to impress to the community the importance of trails in NH that bring new people to town and also provide a quality of life to those that live in town. The trail runs along the Merrimack River and it is the last Phase of a plan that has been worked on for the last 10 years. The town has received \$80,000 in a State grant to put towards this last phase that takes the trail to Allenstown who is also planning to continue their trail down to Hooksett's to meet up with it. If completed, it will be 4 miles from the dog park to Allenstown and back. She encourages everyone to support this article to complete the beautiful trail.

Alyssa Ehl, 27 Barberry Street: Stated this is frivolous right now and money that doesn't need to be spent as well as later Article 24 will ask for more money to replenish the fund that some of these funds will be taken out of.

Cindy Robertson, 33 Autumn Run: Stated that like everything, things get more expensive year after year and wants to point out this is a one shot deal to get this project finished. If the article fails and it comes back on the warrant next year it will have a 3% increase. Another option is that the people vote to stop where the trail is now and complete it as is. She doesn't feel that is the way to go given what has been invested so far in the last 10 years. Article 24 that was previously mentioned is used for many other things and is asked to be replenished every year.

Mike Horne, 1 Monroe Drive: Asked if this article fails, will the Town still receive the \$80,000?

Cindy Robertson, 33 Autumn Run: Answered that we will not get the \$80,000 and is unsure if an extension would be granted.

Mike Horne, 1 Monroe Drive: This might not be the year, maybe the amount can be amended down a little.

Vice-Chair Tsantoulis: Stated this is a quality of life for residents and attracts others to Hooksett along with 9 years of work that benefits everyone, not just a small group.

Kathy McClean, 64 Dale Road: Thanked everyone for their time and service. Asked if the \$80,000 grant was contingent upon passage of this warrant article?

Cindy Robertson, 33 Autumn Run: Answered it is unclear because they have not asked for an extension, but it is safe to say we wouldn't receive it if the article fails.

Kathy McClean, 64 Dale Road: Asked how was the \$250,000 amount arrived at?

Cindy Robertson, 33 Autumn Run: Answered that the Conservation Commission obtained a firm cost projection from Stantec and then they worked the Finance Department on how to break down where all of the funding would be best to come from to minimize the amount coming from taxation.

Kathy McClean, 64 Dale Road: Asked how is the trail an economic investment as stated?

Cindy Robertson, 33 Autumn Run: Answered when non-residents come into Hooksett to use the trail, they may stop for food or to shop.

Kathy McClean, 64 Dale Road: At a previous Conservation Commission meeting it was said there is \$199,000 leftover from Phase 3, is that figure accurate?

Cindy Robertson, 33 Autumn Run: Answered it is approximately \$191,000 that is leftover from 2 years ago to complete Phase 3 and the reason that money is still available is because there is still work to do to alleviate flooding issues. The plan is to put in three culverts this year and if that money is not used it will revert to the general fund.

Kathy McClean, 64 Dale Road: Asked if this article passes, do the taxpayers have assurances that none of the money will go towards killing wildlife as it was this past year?

Moderator Lizotte answered that the Conservation Commission has indicated that the money is going towards the costs associated with the engineering of the project.

Jim Michaud, 11 Laurel Road, motioned to amend Article 12 to have \$125,000 come from general taxation and \$125,000 come from unreserved fund balance. Mike Horne seconded the motion.

Jim Michaud, 11 Laurel Road: Stated he believes there is \$125,000 that can be used from the unreserved fund balance and it cuts down the tax rate impact from \$.12 to \$.06 and still accomplishes the goal of the warrant article.

Christine Tewksbury, Finance Director: Stated currently 5.4% is what the town has in unassigned fund balance which equates to over \$3,000,000. The policy of Town Council is to keep 5% unassigned fund balance so it appears there would be enough for \$125,000.

Kathy McClean, 64 Dale Road: Stated she will be voting no on the article and read a lengthy letter on her reasons.

Alan Brennan, 29 Pleasant Street: Stated that this is a lot of money and the danger is if it fails we lose the \$80,000 potentially from the State. Could the \$125,000 be reduced even further to assure residents would vote for it and the \$80,000 wouldn't be lost?

Councilor Ross: Stated the fund balance is already low, it should be at 8% to be fiscally responsible. If the funding is cut, then the job just doesn't get done.

Virginia Kozlowski, 22 Julia Drive: Stated she is in favor of the amendment.

Wayne Goertel, 33 Park Lane: Stated we might be tying the hands of the Town Council later in the year when there may be a potential need of the \$125,000 unreserved fund balance.

Councilor Duhaime: Stated it is important to preserve trails and the prices are always going to keep going up.

Councilor Ross: Stated the fund balance is part of the Town's economic health and having a fund balance that is already as low as it is, is not fiscally responsible.

Jim Michaud, 11 Laurel Road: Asked what the Department of Revenue recommended percentage is for the unreserved fund balance?

Christine Tewksbury, Finance Director: Answered that we use a recommended range from 5% to 8% on all appropriations for the school, the town and for the county. The Council's policy is a minimum of 5% with a target goal of 8%.

Moderator Lizotte called for a vote on the motion to amend Article 12, to \$125,000 from general taxation and \$125,000 from unreserved fund balance. Motion passed 14 Yes – 12 No. Moderator Lizotte declared Article 12 moved to the town ballot.

Moderator Lizotte read Article 13: Capital Reserve Funding – Fire Apparatus

To see if the town will vote to raise and appropriate the sum of 250,000.00 to be added to the Fire Apparatus Capital Reserve Fund previously established. Estimated tax rate impact is 0.12. Recommended by Town Council (9 Yes – 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Vice-Chair Tsantoulis motioned that Article 13 as read be placed on the Town of Hooksett official ballot. Councilor Lapierre seconded the motion.

Moderator Lizotte declared Article 13 moved to the town ballot.

Moderator Lizotte read Article 14:

Capital Reserve Funding – Town Building Maintenance

To see if the town will vote to raise and appropriate the sum of 200,000.00 to be added to the Town Building Maintenance Capital Reserve Fund previously established. Estimated tax rate impact is 0.10. Recommended by Town Council (8 Yes – 0 No); Recommended by Budget Committee (7 Yes – 1 No).

Vice-Chair Tsantoulis motioned that Article 14 as read be placed on the Town of Hooksett official ballot. Councilor Durand seconded the motion.

Councilor Ross motioned to amend Article 14 and reduce the amount to \$100,000. Alyssa Ehl seconded the motion.

Councilor Ross: Believes it will have a better chance to pass at \$100,000. He thinks it has only been \$100,000 asked in the past and \$200,000 is too much.

Jim Michaud, 11 Laurel Road: Asked wasn't the Town Council unanimous on this vote? What has changed?

Councilor Ross: Answered, the budget.

Vice-Chair Tsantoulis: Stated the vote recognizes 8 councilors and there are 9 councilors which means someone was absent for the vote.

Alan Brennan, 29 Pleasant Street: He supports this amendment, there were no funds drawn from the reserve last year and it has a high balance now.

Brian Soucy, Budget Committee Chair: \$800,000 is not a lot to sustain all of the buildings owned by the town. Once it reaches a certain comfortable amount is when spending will happen. This leaves funds in the reserves for emergencies.

Germano Martins, 17 Stevens Drive: Stated this is the kind of savings that we can't afford not to support. Vote no on this amendment, it would be a very expensive mistake.

André Garron, Town Administrator: Reminded the Council of two projects coming, evaluating the library roof and after a recent storm there is damage at the Safety Center that this money will be utilized for. These funds are helpful to put aside to address issues like this and hope to continue with this capital reserve contribution.

Moderator Lizotte called for a vote on the motion to decrease Article 14 by \$100,000. Motion failed 10 Yes – 17 No.

Moderator Lizotte declared Article 14 moved to the town ballot.

Moderator Lizotte read Article 15: Capital Reserve Funding – DPW Vehicles

To see if the town will vote to raise and appropriate the sum of **\$200,000.00** to be added to the Public Work's Vehicles Capital Reserve Fund previously established. Estimated tax rate impact is \$0.10. Recommended by Town Council (8 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Councilor Lapierre motioned that Article 15 as read be placed on the Town of Hooksett official ballot. Vice-Chair Tsantoulis seconded the motion.

Brian Soucy, Budget Committee Chair: Stated this is another article that is good for planning.

Moderator Lizotte declared Article 15 moved to the town ballot.

Moderator Lizotte read Article 16:

Capital Reserve Funding – GIS Digital Parcel Recompilation

To see if the town will vote to raise and appropriate the sum of \$100,000.00 to be added to the Town Wide Digital Mapping Systems Capital Reserve Fund previously established. Estimated tax rate impact is \$0.05. Recommended by Town Council (5 Yes – 4 No); Recommended by Budget Committee (8 Yes – 0 No).

Vice-Chair Tsantoulis motioned that Article 16 as read be placed on the Town of Hooksett official ballot. Councilor Boutin seconded the motion.

Councilor Ross motioned to amend Article 16 and reduce the amount to \$100. Alyssa Ehl seconded the motion.

Councilor Ross: Stated it is a place to save money and it is not critical.

Kathy Lawrence, 57 South Bow Road: Stated she is a town employee and she uses the GIS system every day, it is a very important tool for all of the employees and the residents. She is able to look at properties with residents and developers. The current GIS is aged and not fully accurate.

Virginia Kozlowski, 22 Julia Drive: Asked why not zero out the article?

Councilor Ross: Answered because he doesn't think they want you to zero it out and that it would change the intent of the article.

Virginia Kozlowski, 22 Julia Drive: I disagree with zeroing out warrant articles because there is a small minority of the voters here and people are watching online, but more people will come out to vote and they should have the final vote, not this tiny little group.

Cindy Robertson, 33 Autumn Run: Asked since there is a higher amount needed to fund the project and the ask is only for \$100,000, will there be another warrant article next year to ask for more?

Brian Soucy, Budget Committee Chair: Answered yes, it will be recurring until it is properly funded.

Lee Ann Moynihan, 4 Short Avenue: Sees the value of the GIS system, but thinks the Town can hold off on this for now and agrees with the amendment.

Alan Brennan, 29 Pleasant Street: Once again the tax payers gave the fund \$100,000 last year and nothing was spent. Asked if there are any plans to use last year's and this year's \$100,000?

Councilor Lapierre: Explained the total cost of the project is \$537,000 and is tentatively scheduled to be done in fiscal year 2025/2026.

Brian Soucy, Budget Committee Chair: Stated that in the summer meetings, where they plan out where all of the funding will come from for the capital projects, the Town Planner mentioned that it might be possible to collaborate with another town to reduce the cost of this as well as do it sooner.

Councilor Ross: The system exists, it's not perfect and neither will the update be perfect. We don't need this.

Vice-Chair Tsantoulis: Spoke on the importance for saving in these Capital Reserve funds.

Moderator Lizotte called for a vote on the motion to decrease Article 16 to \$100. Motion failed 9 Yes – 15 No.

Moderator Lizotte declared Article 16 moved to the town ballot.

Moderator Lizotte read Article 17:

Capital Reserve Funding – Drainage Upgrades

To see if the town will vote to raise and appropriate the sum of \$100,000.00 to be added to the Drainage Upgrades Capital Reserve Fund previously established. Estimated tax rate impact is \$0.05. Recommended by Town Council (6 Yes – 1 No); Recommended by Budget Committee (8 Yes – 0 No).

Councilor Durand motioned that Article 17 as read be placed on the Town of Hooksett official ballot. Councilor Judge seconded the motion.

Moderator Lizotte declared Article 17 moved to the town ballot.

Moderator Lizotte read Article 18: <u>Capital Reserve Funding – Fire</u>

To see if the town will vote to raise and appropriate the sum of **\$77,500.00** to be added to the previously established Capital Reserve Funds and to apportion the sum among several funds listed below:

Air Packs & Bottles	\$ 27,500.00
Fire Rescue Tools & Equipment	 50,000.00
Total	\$ 77,500.00

Estimated tax rate impact is 0.04. Recommended by Town Council (7 Yes – 1 No); Recommended by Budget Committee (8 Yes – 0 No).

Vice-Chair Tsantoulis motioned that Article 18 as read be placed on the Town of Hooksett official ballot. Councilor Boutin seconded the motion.

Moderator Lizotte declared Article 18 moved to the town ballot.

Moderator Lizotte read Article 19: Police Tasers

To see if the town will vote to raise and appropriate the sum of \$68,000.00 to be used to purchase police tasers including accessories and training equipment. Estimated tax rate impact is \$0.03. Recommended by Town Council (8 Yes – 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Councilor Durand motioned that Article 19 as read be placed on the Town of Hooksett official ballot. Vice-Chair Tsantoulis seconded the motion.

Moderator Lizotte declared Article 19 moved to the town ballot.

Moderator Lizotte read Article 20:

<u>Capital Reserve Funding – Emergency Radio Communications</u>

To see if the town will vote to raise and appropriate the sum of 62,500.00 to be added to the Emergency Radio Communications Capital Reserve Fund previously established. Estimated tax rate impact is 0.03. Recommended by Town Council (8 Yes – 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Councilor Boutin motioned that Article 20 as read be placed on the Town of Hooksett official ballot. Vice-chair Tsantoulis seconded the motion.

Moderator Lizotte declared Article 20 moved to the town ballot.

Moderator Lizotte read Article 21:

Capital Reserve Funding – DPW Parks & Recreation Facilities Development

To see if the town will vote to raise and appropriate the sum of **\$50,000.00** to be added to the Parks & Recreation Facilities Development Capital Reserve Fund previously established. Estimated tax rate impact is \$0.02. Recommended by Town Council (8 Yes - 0 No); Recommended by Budget Committee (8 Yes - 0 No).

Councilor Judge motioned that Article 21 as read be placed on the Town of Hooksett official ballot. Councilor Walczyk seconded the motion.

Councilor Duhaime: Would like to see this article passed and wants to have a park on the west side of the river.

Councilor Judge: Echoed Councilor Duhaime's comment.

Moderator Lizotte declared Article 21 moved to the town ballot.

Moderator Lizotte read Article 22:

Capital Reserve Funding – Automated Collection Equipment

To see if the town will vote to raise and appropriate the sum of \$30,000.00 to be added to the Automated Collection Equipment Capital Reserve previously established. Estimated tax rate impact is \$0.01. Recommended by Town Council (7 Yes – 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Vice-Chair Tsantoulis motioned that Article 22 as read be placed on the Town of Hooksett official ballot. Councilor Walczyk seconded the motion.

Moderator Lizotte declared Article 22 moved to the town ballot.

Moderator Lizotte read Article 23: Capital Reserve Funding – Revaluation

To see if the town will vote to raise and appropriate the sum of \$30,000.00 to be added to the Revaluation Capital Reserve Fund previously established. Estimated tax rate impact is \$0.01. Recommended by Town Council (7 Yes – 2 No); Recommended by Budget Committee (8 Yes – 0 No).

Vice-Chair Tsantoulis motioned that Article 23 as read be placed on the Town of Hooksett official ballot. Councilor Walczyk seconded the motion.

Moderator Lizotte declared Article 23 moved to the town ballot.

Moderator Lizotte read Article 24:

Capital Reserve Funding – Conservation Land Improvements

To see if the Town will vote to raise and appropriate the sum of \$30,000.00 to be added to the Conservation Land Improvements Capital Reserve Fund previously established. Estimated tax rate impact is \$0.01. Recommended by Town Council (8 Yes – 0 No); Recommended by Budget Committee (8 Yes – 0 No).

Councilor Walczyk motioned that Article 24 as read be placed on the Town of Hooksett official ballot. Councilor Boutin seconded the motion.

Councilor Duhaime: Feels the \$30,000 is not enough and hopes to see it increase in the future.

Moderator Lizotte declared Article 24 moved to the town ballot.

Moderator Lizotte read Article 25: <u>Police Detail Fund</u> To see if the town will vote to change the percentage of revenues for Police Special Details for public safety services deposited into the Police Special Detail Revolving Fund from 100% to 80%? Such revenue and expenditures shall be accounted for in the Police Special Detail Revolving Account, already established. (2/3 ballot vote required). Recommended by Town Council (6 Yes -2 No); Recommended by Budget Committee (8 Yes -0 No).

Councilor Lapierre motioned that Article 25 as read be placed on the Town of Hooksett official ballot. Councilor Walczyk seconded the motion.

Brian Soucy, Budget Committee Chair: Detail money has been locked in to be exclusively used for Police Details only. This will generate 20% of those revenue dollars to go back to the town to offset the tax burden.

Moderator Lizotte declared Article 25 moved to the town ballot.

Councilor Ross: was asked by Planning Board Chair, Tom Walsh to convey his complete opposition to Article 2.

Moderator Lizotte declared the meeting adjourned at 11:48 am.

Respectfully submitted,

Wendy A. Baker

Election Results

Article 1 Cemetery Commission, 3 Year Term Kristen Kotrlik

Cemetery Commission, 2 Year Term James Morin (Write In)

Budget Committee, 3 Year Term Darren Greenberg Michael Kowack Abigail Shaine

Article 2- Town Charter Amendment: Town Council adopt, amend, or repeal ordinances. Yes 357 No 373

Article 3 – Town Charter Amendment: 5 Alternates for Zoning Board of Adjustment Yes 520 No 294

Article 4 – Operating Budget Yes 467 No 368

Article 5 – Fire Union Contract Yes 556 No 282 Town Clerk, 2 Year Term Karina Towne

Town Councilor At Large, 3 Year Term James Sullivan

Town Councilor, District 2, 3 Year Term David Boutin

Library Trustee, 3 Year Term Linda Kleinschmidt

Article 6 – Special Town Meeting (contingent on Article 5) Yes 502 No 298

Article 7 – Non-Union Raises Yes 556 No 277

Article 8 – Police Union Contract Yes 563 No 272

Article 9 – Special Town Meeting (contingent on Article 8) Yes 944 No 252

Article 10 – Police Supervisors Union Contract Yes 550 No 300 Town Councilor, District 3, 3 Year Term Roger Duhaime

Trustee of the Trust Funds, 3 Year Term Claire Lyons

Sewer Commission, 3 Year Term Richard "Turk" Bairam

Supervisor of the Checklist, 3 Year Term Lou Ann Kelly

Article 11 – Special Town Meeting (contingent on Article 10) Yes 505 No 324

Article 12 – Merrimack Riverfront Trail System Phase 4 Yes 449 No 407

Article 13 – Capital Reserve Funding – Fire Apparatus Yes 524 No 327

Article 14 – Capital Reserve Funding – Town Building Maintenance Yes 483 No 366 Article 15 – Capital Reserve Funding – DPW Vehicles Yes 475 No 364

Article 16 – Capital Reserve Funding – GIS Digital Parcel Recompilation Yes 348 No 491

Article 17 – Capital Reserve Funding – Drainage Upgrades Yes 513 No 335

Article 18 – Capital Reserve Funding - Fire Yes 568 No 285

Article 19 – Police Tasers Yes 506 No 330

Article 20 – Capital Reserve Funding – Emergency Radio Communications Yes 534 No 299

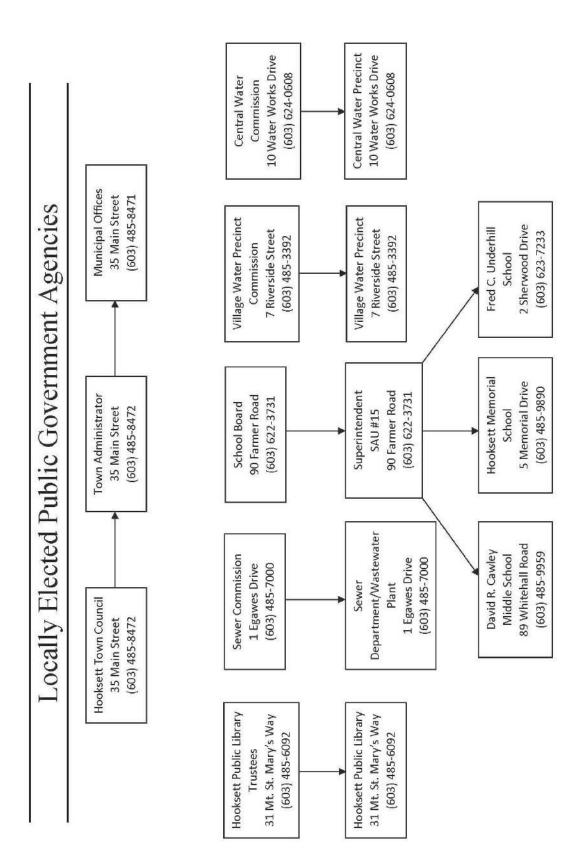
Article 21 – Capital Reserve Funding – DPW Parks & Recreation Facilities Development Yes 518 No 311

Article 22 – Capital Reserve Funding – Automated Collection Equipment Yes 486 No 333 Article 23 – Capital Reserve Funding-Revaluation Yes 382 No 436

Article 24 – Capital Reserve Funding – Conservation Land Improvements Yes 502 No 328

Article 25 – Police Detail Fund Yes 492 No 339

			Town Clerk 35 Main Street (603) 419-4004	Family Services 35 Main Street (603) 485-8769	Parks & Rec 35 Main Street (603) 485-5322
nts			Tax Collector 35 Main Street (603) 485-9537	Family 35 Ma (603) 4	Recycling & Transfer 210 W. River Rd (603) 669-5198
Departme			Public Works 210 W. River Rd (603) 668-8019	Fire-Rescue 15 Legends Drive (603) 623-7272	Highway Division 210 W. River Rd (603) 668-8019
ett – Town	Town Council 35 Main Street (603) 485-8472	Administration 35 Main Street (603) 485-8472	Finance 35 Main Street (603) 485-2017	Fire-R 15 Leger (603) 6:	High 210 (50
own of Hooksett - Town Departments				Police 15 Legends Drive (603) 624-1560	
Tow		e -	Community Development 35 Main Street (603) 268-0279	Building 35 Main Street (603) 485-4117	
		-	Assessing 35 Main Street (603) 268-0003		



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2022-2023 Officials, Boards, Commissions & Committees

U.S President Joseph Biden 2021-Present

U.S. Senators Jeanne Shaheen Margaret Hassan

U.S. Congress Ann McLane Kuster Christopher Pappas

Governor's Council Theodore Gatsas

Representatives to General Court Stephen Boyd John Leavitt Thomas Walsh Michael Yakubovich

State Senator Kevin Cavanaugh

Budget Committee

Brian Soucy Rick Ross Chhatra Gurung Germano Martins Mike Kowack Ernie Bencivenga Elliott Axelman Luis Amadeo Michael Yakubovich Jill Godbout, School Board Representative Lee Ann Moynihan, Budget Committee Secretary

Cemetery Commission

Mike Horne Nancy Philbrick Kristen Kotrlik

Town Council

Timothy Tsantoulis, District 1 David Boutin, District 2 Roger Duhaime, District 3 John Durand, District 4 Keith Judge, District 5 Randall Lapierre, District 6 Alex Walczyk, At- Large David Ross, At- Large James Sullivan, At- Large

Economic Development

David Scarpetti Matthew Barrett Alden Beauchemin Mark Chagnon Peter Stoddard Michelle Gannon James Sullivan, Town Council Representative Paul Scarpetti, Planning Board Representative

Heritage Commission

John Giotas Tony Lacasse Andrea Therrien Vickie Desharnais Jordan Davis Roger Duhaime, Town Council Representative

Library Trustees

Mary Farwell Tammy Hooker Linda Kleinschmidt Sandra Mack Barbara Davis

Moderator

Todd Lizotte

Parks and Recreation Advisory Board Mark Chagnon Rudy Makara Andy Janosz

Andy Janosz Scott Evans Keith Judge, Town Council Representative

Planning Board

Thomas Walsh Christopher Stelmach Paul Scarpetti Michael Somers Donald Winterton Denise Pichette Volk Robert Duhaime Sheena Gilbert Wayne Russell David Boutin, Town Council Representative

Recycling & Transfer Advisory Committee Richard Bairam

Sean McDonald Raymond Bonney Robert Schroeder John Giotas Alex Walczyk, Town Council Representative

Sewer Commission

Sidney Baines Richard Bairam Robert Duhaime

Supervisors of the Checklist Barbara Brennan Mike Horne Kim Daggett

Southern NH Planning Commission Denise Pichette Volk Robert Duhaime

Town Clerk Karina Towne

Treasurer Carol Andersen Linda Courtemache, Deputy

Trustees of the Trust Fund

Claire Lyons Donald Winterton John Ward

Zoning Board of Adjustment

Richard Bairam Gerald Hyde Phil Denbow Anne Stelmach Timothy Stewart Alexander Glennon Tony Lacasse Roger Duhaime, Town Council Representative

Central Water Precinct Commission

Carol Hardy Everett Hardy Richard Bairam Kelly Alois Richard Montieth William Alois William McDonald

Historical Society

Brian Baer Diane Valade James Sullivan Bob Thinnes

School Board James Sullivan

Village Water Precinct Commission Todd Smith Michael St. Germain

James O'Brien Russell Pelletier Michael Jache Scott Ewing Nancy Philbotte, Clerk

ASSESSING

Dear Hooksett Residents,

Another year has passed. It was a very busy year in the Assessing Office, as we were preparing and completing a Statistical Update for 2023, answering all abatements, and visiting all properties with building permits.

Hooksett has Elayne Pierson as the Assessing Clerk and an integral part of the overall coordination of the Assessor's Office, who is responsible for assisting the public with routine questions and maintaining continuity within the office.

The Town of Hooksett continues to maintain new technologies to assist the public.

The newest technology available is GIS information which can be accessed on the home page at <u>www.hooksett.org</u>. This enables the user to view town maps via aerial imagery. In addition to assessing information, there are several layers available for the user. This is a great tool which is useful for the general public and nearly all town departments such as Community Development, Building, Public Works, Water and Sewer, Solid Waste and Public Safety. We are aware the property lines do not overlay precisely. We hope to have this corrected in the next year or two if the budget allows.

In 2022, the Assessor's Office processed over 18 abatement requests. Furthermore, the Assessor's office will continue with the cyclical database maintenance program which entails a complete interior and exterior data verification, when possible, for 20% of the town, or as much as funding allows.

Our entire town's median ratio for 2022 is 63.180%.

The entire Assessor's Database is hosted online at <u>www.visionappraisal.com</u>. This feature allows the user to search the assessor's database from the comfort and convenience of their own home. This information is updated monthly to ensure the most up to date data is maintained.

The Assessing Tax Maps are available online at <u>www.hooksett.org</u> as well, for printing and viewing from the convenience of the user's home.

As is every year, we invite you to use the resources available to view your property cards. If you have any questions, please do not hesitate to give us a call or come on in. We are here to serve you, the taxpayers.

Respectfully submitted, Jon Duhamel, CNHA Assessor

Veterans or Veterans Widow Credit

Must own property on April 1 of year of application. Must be NH resident for 1 year prior to April 1 of the application year. Must be residential property. Must notify Assessor's Office of any change of address. Has to have served not less than ninety (90) days in the Armed Forces of the United States in a war or conflict as outlined in RSA 72:28. A copy of the DD214, or discharge paper is required when applying for this exemption.

Exemption Credit: \$300.00 reduction in real estate tax bill.

Summary of Exemption Information Required for All Veterans Exemptions

Must have served in the Armed Service during the following dates:

World War I – April 6, 1917 and November 11, 1918 (extended to April 1, 1920 for service in Russia)

World War II – December 7, 1941 and December 31, 1946 (including US Merchant Marines) Korean Conflict – June 25, 1950 and January 31, 1955

Vietnam Conflict – December 22, 1961 and May 7, 1975.

Vietnam Conflict-July 1, 1958 and December 22, 1961, if earned Vietnam service medal or expeditionary medal.

Persian Gulf War- August 2, 1990 and the date thereby prescribed by Presidential proclamation by law Any other war or armed conflict that has occurred since May 8, 1975, and in which the resident earned an armed forces expeditionary medal or theater of operations service medal.

All Veterans' Tax Credit RSA 72:28-b

A person shall qualify for the all veterans' tax credit if the person is a resident of this state who served not less than 90 days on active service in the armed forces of the United States and was honorably discharged or an officer honorably separated from service; or the spouse or surviving spouse of such resident, provided that Title 10 training for active duty by a member of a national guard or reserve shall be included as service under this paragraph; provided however that the person is not eligible for and is not receiving a credit under RSA 72:28 or RSA 72:35.

Exemption Credit: \$300.00 reduction in real estate tax bill.

Disabled Veteran or Widow of Disabled Veteran

An exemption to the Veteran if he/she is 100% permanently disabled as a result of serviceconnected injury. You must apply with a copy of a letter from Veterans Administration certifying 100% disability, total and permanent.

A copy of the DD214, or discharge paper is required when applying for this exemption.

Exemption Credit: \$2,000.00 reduction in real estate tax bill.

Certain Disabled Veterans RSA 72:36-a

72:36-a Certain Disabled Veterans. – Any person, who is discharged from military service of the United States under conditions other than dishonorable, or an officer who is honorably separated from military service, who is totally and permanently disabled from service connection and satisfactory proof of such service connection is furnished to the assessors and who is a double amputee of the upper or lower extremities or any combination thereof, paraplegic, or has blindness of both eyes with visual acuity of 5/200 or less as the result of service connection and who owns a specially adapted homestead which has been acquired with the assistance of the Veterans Administration or which has been acquired using proceeds from the sale of any previous homestead which was acquired with the assistance of the Veterans Administration, the person or person's surviving spouse, shall be exempt from all taxation on said homestead.

You must apply with a copy of a letter from Veterans Administration certifying 100% disability, total and permanent.

Exemption Credit: Exempt from all residential Real Estate tax on said homestead

Blind Exemption

Determined legally blind by the Administrator of Blind Services of the Vocational Rehabilitation Division of the Education Department.

Exempt each year on assessed value for property tax purposes of his/her residential real estate to the value of \$50,000.00. (Approved May12, 1993 Town meeting).

Exemption Credit: \$50,000.00 reduction in assessed value

Elderly Exemption

Those applying for the Exemption must qualify by meeting the following guidelines and the deadline of April 15th.

- 1. The person must have been a New Hampshire resident for at least **three (3) years** preceding April 1st in which the exemptions claimed; own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least **five (5)** years.
- 2. The taxpayer must have a gross income of not more than **\$40,000.00**, or if married a combined gross income of not more than **\$52,500.00**. Income shall include Social Security, Pensions and Disabilities, interest from Stock and Bonds, or a part-time job.
- 3. Total assets requirement of **\$250,000** excluding the value of your primary residence and the land upon which it is located up to two (2) acres.

To apply for the first time for an Elderly Exemption **ALL** of the following documentation must be done prior to calling for an appointment.

- 1. Statement of application and spouse's income.
- 2. Federal Income Tax Form (if applicable).
- 3. State Interest and Dividends Tax Form.
- 4. Statement of Social Security Benefits.

If granted an exemption, amounts are as follows: For a person 65 years old to 74 years old - **\$68,800.00** A person 75 years old to 79 years old - **\$96,300.00** A person 80 years old and older - **\$123,800.00**

All documents are considered confidential. Due to the time required for the application process, an appointment will be necessary. For an application and any further questions, please call the Assessing Department at 603-268-0003.

Applications

It is the responsibility of the taxpayer to properly apply for any exemption or deferral program.

Application deadline for exemptions and credits is April 15 and for deferrals it is March 1 of the current tax year following the notice of tax. (Tax year is April 1 to March 31).

****IMPORTANT****

Notify the Assessor's Office of any address changes to insure exemptions are applied to your current residence and for accurate mailing of tax bills.

Tax Deferral Program (RSA 72:38-a)

Any resident property owner may apply for a tax deferral if the person:

Is either at least 65 years old or eligible under Title II or Title XVI of the Federal Social Security Act for benefits of the disabled; and Has owned the property for at least five (5) years; and Is living in the home.

Tax deferral may be granted for all or part of taxes due. Annual interest of 5% accrues. Total tax deferrals shall not be more than 85% of assessed value of a property. Tax deferral may be granted if in the opinion of the Assessing officials the tax liability causes the taxpayer an undue hardship or possible loss of the property. Applications must be made by March 1 following the issuance of the final tax bill for that year. If property is subject to mortgage, mortgage holder must approve, and sign the required form.

Current Use

In order to encourage appreciation for the environment, conserve land and other resources, and to maintain open space, there are provisions for placing land in Current Use status where it is taxed at a lower rate. Many restrictions apply, including in most cases a 10-acres minimum.

Acreage requirement: Current Use land shall consist of a tract of farm land, forest land or unproductive land totaling 10 or more acres free of structures.

Application Form A-10 must be typewritten and signed with black ink by all owners of record. Application (Notice of contingent lien) will be recorded at the County Registry of Deeds. The notice of contingent lien serves as a notice to all interested parties that a lien on the land will be created if and when the land is changed to a non-qualifying use.

A 20% recreation adjustment is available for land open to the public. If the land is posted, it will not qualify for the adjustment.

If filing with a soil potential index percentage for farmland, attach SPI information.

If filing for a stewardship adjustment for forestland, attach forestry plan for the following five (5) years or more.

Attach map or drawing with interior boundaries, acreage and type of land in each category, also portions of land not in current use program.

Property owner is responsible for filing fee with application for the recording in Merrimack Registry of Deeds.

Change in Use Tax:

10% of the full and true value of the land at the time of the change, as referenced in RSA 79-A: 7,I.

TAXPAYER'S RSA 76:16 ABATEMENT APPLICATION TO MUNICIPALITY

An application must be on file to the municipality by March 1, following notice of tax. Notice of tax means the date the board of tax and land appeals determines the last tax bill was sent by the municipality.

Municipality has until July 1 following notice of tax to grant or deny the abatement. If taxpayer is not satisfied, he/she must file an appeal with the Board of Tax and Land Appeals (RSA 76:16-A) or the Superior Court (RSA76: 17) but not with both no earlier than July 1 or no later than September 1 following notice of tax.

If request is based on disproportionate assessment, the taxpayer has the burden to show the assessment was disproportionate. To carry this burden, the Taxpayer generally must show what the property was worth on April 1 of the year appealed. This value and the assessment would then be compared to other assessments in the municipality. Therefore, comparable properties are an essential part of most abatement applications.

FILING AN APPLICATION DOES NOT STAY THE COLLECTION OF TAXES; TAXES SHOULD BE PAID AS ASSESSED. IF ABATEMENT IS GRANTED, A REFUND WITH INTEREST WILL BE ISSUED.

PROPERTY TAX

Property taxes are assessed to current owner, if known. The tax year runs from April 1 of one year to March 31 of the next. The real estate taxes in Hooksett are billed twice a year, due on or before July 1 and December 1. Tax bills are sent to the owner of record at the time of the printing of the bills.

THE TIMBER LAW (RSA 79)

"Forest Conservation and Taxation," as of April 1, 1986, requires the landowner to pay the timber tax. The law requires that before cutting commences, Hooksett landowners shall complete an "Intent to Cut" form that must then be filed with the Assessor.

The Assessor is required to process the form and mail appropriate copies to the Department of Revenue within 30 days after receipt.

The Department of Revenue shall assign an operation number and furnish without cost to the landowner a certificate (to be posted in a conspicuous place) and "Report to Cut" form. Failure to file the "Intent to Cut" before starting the cutting operation constitutes a misdemeanor (a fine can be imposed also up to one year in jail).

Failure to post a certificate shall constitute a violation (a fine can be imposed).

Report of Cut Requirements

The "Report to Cut" form must be filed with the Assessing Officials indicating all wood and timber cut within 60 days after completion of the operation. Two copies of this report shall be mailed to the Department of Revenue.

"Report to Cut" forms are due April 15 of said year. It is necessary to report all woodcuts even if no wood or timber is cut, if an "Intent to Cut" form was filed.

The landowner and the person who does the cutting of timber must sign the "Report of Cut" form under penalty of perjury certifying to the accuracy of the volume of wood and timber harvested. Failure to file a report of cut or falsification of figures shall constitute a misdemeanor (a fine can be imposed).

Doomage: If an owner neglects to file a report or willfully falsifies a report, the Assessing Officials shall assess doomage, which is two (2) times what the tax would have been, if the report has been properly filed. Refer to RSA 79:12 for the complete statute on doomage.

RSA 79-D, Historic Barn Tax Incentive

RSA 79-D authorizes the Town of Hooksett to grant property tax relief to barn (and other agricultural structure) owners who (a) can demonstrate the public benefit of preserving their barns or other old farm buildings and (b) agree to maintain their structures throughout a minimum of ten (10) years. For this program, "historic agricultural structure" is defined as a barn or other structure, including the land on which it is built, which currently or formerly was used for agricultural purposes, and is at least 75 years old.

The 2002 law is based on widespread recognition that many of New Hampshire's old barns and other agricultural buildings are important local scenic landmarks and help tell the story of farming in the state's history. Yet many of these historic structures are being demolished or not repaired because of the adverse impact of property taxes. RSA 79-D is intended to encourage barn owners to maintain and repair their buildings by granting them specific tax relief and assuring them that assessments will not be increased as a result of new repair and maintenance work performed while the easement is in effect.

On or before April 15 of the new tax year, an owner may seek relief by filing a PA-36-A Discretionary Preservation Easement Application. If, after a public hearing, the Town Council acts

favorably on the application, it may grant tax relief within a range of a 25 to 75% reduction of the full assessed value of the building and the land underneath it.

For further information or to obtain an application form, contact the Assessor's Office at 268-0003.

RSA 79-E, Community Revitalization Tax Relief Incentive

Hooksett's Town Council has adopted a property tax relief incentive aimed at encouraging investment in the Village center. The program, outlined in RSA 79-E, offers significant tax relief to property owners who want to substantially rehabilitate a building in a designated area in the Village. For a finite period the assessed value on a property would not increase due to the rehabilitation. When the approved term is complete, the property would be taxed at its full value.

There are three conditions: (1) a structure must be located in the Village District as adopted by the Council, (2) the rehabilitation must cost at least 15% of a building's pre-rehab assessed value or \$75,000, whichever is less, and (3) a project must provide a public benefit to the town by enhancing the economic vitality of the Village; enhancing and improving a culturally or historically important structure; promoting development of the Village, providing for efficiency, safety and a greater sense of community; or increasing residential housing.

For more details about the program, contact the Assessor's Office at 268-0003.

RSA 72:81, Commercial and Industrial Construction Exemption

Hooksett Town Council has adopted the Commercial and Industrial Tax Exemption. The intent of the exemption is to provide incentives to businesses to build, rebuild, modernize or enlarge within the municipality. The exemption shall apply only for municipal and local property taxes assessed by the municipality which shall exclude the state education property taxes under RSA 76:3 and county taxes assessed against the municipality under RSA 29:11 and shall be a specified percentage on an annual basis of the increase in assessed value attributable to construction of new structures, and additions, renovations, or improvements to the existing structures, but which shall not exceed 50 percent per year. The exemption may run for a maximum period of 10 years following the new construction.

The percentage rate and duration of the exemption shall be granted on a per case basis based on the amount and value of public benefit as determined by the governing body as part either:

- a) To all properties within the municipality; or
- b) To a specific group or groups of parcels within the municipality as designated by the governing body.

RSA 72:61-72:64 Solar Energy System Exemption

The Town of Hooksett has adopted the provisions of Solar Energy System Exemption which provide an optional property tax exemption from the property assessed value, for property tax purposes, for persons owning real property, which is equipped with solar energy systems intended for use at the immediate site. Such property tax exemption shall be in the amount equal to 100% of the assessed value of qualifying solar energy system equipment under these statutes, not to exceed \$30,000.

	Inven	tory of Tow	n Property	2022-202	3	
PROPERTY LOCATION	MAP	LOT	BLDG VALUEI	AND VALUE	ACREAGE	PPRAISED VALUE
Edgewater Drive	1	4-A		37200	0.48	
Railroad Bed	1	18A		300	0.63	300
Railroad	1	18B		18,400	1.95	18,400
Pleasant Street	1	20		5,747	*20.0	5,747
61 Merrimack Street	1	34		9,580	*80.0	9,580
Merimack Street	1	37		8,510	*27.0	8,510
Pleasant Street	2	19		91,900	2.50	91,900
Chester Turnpike	3	14		77,700	87.00	77,700
Chester Turnpike	4	3		11,185	*160.60	11,185
North Candia Road	4	6		29,500	14.60	29,500
North Candia Road	4	9		2,883	*70.31	2,883
North Candia Road	4	10		1,132	*10.30	1,132
North Candia Road	4	12		2,465	*13.62	2,465
North Candia Road	4	18		50,900	20.00	50,900
7 North Candia Road	4	22		70,200	44.60	70,200
Wiggins Road	4	24		138,400	131.10	138,400
Mountain Road	4	26		17,400	27.10	17,400
Wiggin Road	4	27		29,626	*163.68	29,626
Chester Turnpike	4	32		7,500	0.53	7,500
Chester Turnpike	4	33		5,118	*57.50	5,118
Chester Turnpike	4	34		1,648	*15.00	1,648
Chester Turnpike	4	35		14,900	20.00	14,900
Chester Turnpike	4	37		4,561	*25.20	4,561
110 Merrimack Street	5	16		36,200	0.39	36,200
101 Merrimack Street	5	20	752,700	255,000	5.90	1,007,700
65 Merrimack Street	5	40	32400	97,200	5.40	129,600
16 Pleasant Street	6	2	23,200	370,400	5.00	393,600
Post Road	6	22-ROAD		0	8.53	0
67 Post Road	6	22-65		123,300	0.91	123,300
Old Railroad Bed	6	22-77		9,500	3.91	9,500
29 Pine Street	7	5		75,800	0.90	75,800
18 Pinnacle Street	7	10		5,143	*34.5	5,143
12 Pinnacle Street	7	18		156,100	19.90	156,100
Ardon Drive	8	3		7,500	0.10	7,500

Farrwood Drive	15	86-ROAD		4,600	8.48	4,600	
Chester Turnpike	15	92	-	78,400	1.54	78,400	
Chester Turnpike	15	96		33,900	0.20	33,900	
Whitehall Road	15	97		6,200	0.06	6,200	
Andrea Avenue	15	99		9,400	0.86	9,400	
44 South Bow Road	16	24		129,800	14.54	129,800	
Quimby Mountain Roac	16	78-ROAD		2,800	5.50	2,800	
Pearl Drive	16	79-ROAD		500	0.91	500	
Pearl Drive	16	79-7		408	*3.19	408	
Pearl Drive	16	79-8		896	*7.63	896	
Hilltop Circle	16	80-ROAD		11,000	0.98	11,000	
Saw Hill Road	17	2-ROAD		1,800	3.66	1,800	
72 Hackett Hill Road	17	3		81,700	1.06	81,700	
Memorial Drive Roadw	18	3-1		8,200	1.22	8,200	
Egawes Drive	18	3-2		29,300	7.29	29,300	
1 Egawes Drive	18	4	28,400	110,300	3.38	138,700	
Egawes Drive (off)	18	7-1	62,100	106,400	2.36	168,500	
Stirling Avenue	19	11-ROAD		4,900	8.97	4,900	
49 Lindsay Road	19	11-93-TNK	0	359,000	0.00	359,000	
Oak Hill Road	19	17	31400	4,900	0.51	15	
Heron View Drive	20	1-ROAD		12,800	1.63	12,800	
Laurel Road	20	7-ROAD		25,600	2.23	25,600	
157 Whitehall Road	20	29		58,100	0.40	58,100	
Off Laurel Road	21	10		129,900	154.81	129,900	
Park Lane	21	34-14		120,100	9.80	120,100	
Carmel Way	21	35-ROAD		2,100	4.31	2,100	
Garden Song Drive	21	37-ROAD		4,100	7.52	4,100	
Goffstown Road	22	2		400,200	97.65	400,200	
238 Hackett Hill Road	22	25	300	146,000	7.30	146,300	
Goffstown Road	22	37		9,600	1.00	9,600	
Off Hackett Hill Road	23	14		14,100	33.47	14,100	
20 Industrial Park Drive	24	35-9		311,700	14.12	311,700	
Legends Drive	24	36-ROAD		8,600	1.06	8,600	
Sunrise Boulevard	24	38-ROAD		13,500	2.77	13,500	
155 West River Road	24	39		78,400	0.70	78,400	
210 West River Road	24	59	1,075,800	706,500	35.09	1,782,300	
16 Julia Drive	25	18-69		10,600	0.70	10,600	

Lindsay Road	25	18-79	105,000	89,700	0.16	194,700	
Burbank Road	25	19-ROAD		2,100	4.45	2,100	
Nancy Lane	25	20-ROAD		4,000	0.83	4,000	
15 Legends Drive	25	80-1	3,215,600	339,500	2.05	3,555,100	
Legends Drive	25	80-2		244,000	5.57	244,000	
101 Whitehall Road	26	2	43,500	491,800	59.00	535,300	
Whitehall Road	26	2-A	73,400	0	1.33	73,400	
Alderwood, Evelyn & S	26	3-ROAD		42,600	8.83	42,600	
Misty Lane	26	77-ROAD		11,300	1.64	11,300	
Barberry Street	26	78-ROAD		11,600	2.30	11,600	
10 Doris Drive	26	114-6		2,100	0.68	2,100	
5 Doris Drive	26	114-17		1,300	0.40	1,300	
79 Whitehall Road	26	141		10,900	6.10	10,900	
(Off) Depot Road	29	32		13,100	1.40	13,100	
75 Depot Road	29	38	21,100	262,500	0.34	283,600	
79 Depot Road	29	39		3,700	0.35	3,700	
53 Kimball Drive	29	53		6,800	0.21	6,800	
Quality Drive	29	64-ROAD		53,000	5.30	53,000	
Quality Drive	29	64-6-C		503,000	2.25	503,000	Town owns
73 Depot Street	29	81		12,800	0.10	12,800	
Cemetery Road	30	50		95,900	5.04	95,900	
Off Depot Road	30	57	23600	70,300	24.60	93,900	
22 Harmony Lane	31	15-10		78,600	0.40	78,600	
16 Monrroe Drive	31	65		8,700	0.23	8,700	
Greystone Terrace	32	15-ROAD		700	1.51	700	
Off Martins Ferry Road	33	4		38,300	0.60	38,300	
2551 North River Road	33	68		7,100	0.34	7,100	
Off Hooksett Road	34	1		87,600	2.70	87,600	
Seasons Drive	34	18-ROAD		11,900	0.65	11,900	
Summerfare Street	35	1-ROAD		1,900	3.42	1,900	
Quarry Road	36	21-ROAD		800	1.75	800	
199 Londonderry Turnp	36	42-7		20,500	0.26	20,500	
1 West River Road	37	29		7,000	0.30	7,000	
Briar Court	37	53-ROAD		13,300	2.53	13,300	
Off Donati Drive	38	12		20,400	0.25	20,400	
44 Donati Drive	38	29		55,300	0.45	55,300	
Bicentennial Drive	38	30		7,300	0.06	7,300	

				*Land in Cu	rrent Use		
		Totals	11,640,400	11,894,086	2025.72	23,498,186	
Fieldstone Drive	48	76-ROAD		1,700	4.00	1,700	
46 Castle Drive	48	75-27		130,200	3.10	130,200	
Arah Street	46	28		56,900	0.33	56,900	
34 Bartlett Street	46	17		35,500	0.33	35,500	
Bicentennial Drive	46	12		7,500	0.10	7,500	
Hooksett Road	45	143		95,800	0.13	95,800	
Coaker Avenue	45	123-1		6,100	0.06	6,100	
Elmer Avenue	45	72		24,400	1.90	24,400	
15 K Street	45	17	41,600	100,200	1.40	141,800	
Cindy Drive	43	57		149,100	33.21	149,100	
Winter Drive Ext.	43	53-ROAD		1,000	2.11	1,000	
Cindy Drive	43	29-ROAD		700	1.49	700	
Mammoth Road	42	23		42,500	17.00	42,500	
Mammoth Road	42	20		6,500	0.13	6,500	
12 Beechwood Drive	41	42		12,000	12.00	12,000	
7 Beechwood Drive	41	40		200	0.06	200	
Beacon Hill Road	40	12-ROAD		12,900	1.82	12,900	
Hooksett Road	39	38		110,800	0.53	110,800	
Forest Hills Drive	39	14-ROAD		10,800	0.84	10,800	
Bicentennial Drive	38	33		800	0.40	800	

BUDGET COMMITTEE

To the Citizens of Hooksett,

The Budget Committee deliberates on appropriate funding levels, based on our town government's requests. The Budget Committee reviews the Municipal, School, and Water Precinct Budgets. For the Municipal Budget which is governed by the Charter and the School District Budget, which is governed by SB2, a proposed budget is presented at the Deliberative Session in February. The Deliberative Session is the final opportunity for the voters to amend the budget and warrant articles which will be placed on the Ballot for final vote in March. The Committee meets every Thursday night in the Council Chambers at 6:30 PM from September through January. All meetings are open to the public and the community is encouraged to attend or watch online through the Hooksett.org website.

The official Duties of the nine elected Members of the Hooksett Budget Committee are outlined below:

To review the budget as provided in RSA 32:5 for submission to each annual meeting of the voters of the Town, the budgets of any school district within the Town; to confer with the Town Council and with other officers, department heads and other officials, relative to estimated costs, revenue anticipated, and services performed to the extent deemed necessary by the Budget Committee; to conduct public hearing required under RSA 32:5, I.; to forward copies of the final budgets to the clerk, as required by RSA 32:5, VI, and, in addition, to deliver two copies of such budgets and recommendations upon special warrant articles to the Town Council at least 20 days before the date set for the annual meeting, to be posted with the warrant.

The Budget Committee reviewed the FY 2023-24 Municipal Budget which was submitted by the Town Council in September of 2022. The Budget Committee then adjusted the budget to move it to \$23,222,871 which now included Wastewater.

The Budget Committee reviewed the warrant articles and gave their recommendations. The Residents then voted on March 14th and passed the proposed budget.

At the end of the fiscal year 2022-23, the Town was left in the black with \$691,850 dollars left unspent.

Respectfully submitted,

Brian Soucy, Chairman Rick Ross, Vice-Chair Mike Kowack, Secretary Chhatra Gurung Wil Lynch Ernie Bencivenga Germano Martins Luis Amadeo

CEMETERY COMMISSION

In accordance with NH RSA 289-6, the Town of Hooksett Cemetery Commission consists of three (3) trustees. Hooksett municipal cemeteries are governed by NH RSA 280 and 290, as well as the Town of Hooksett Cemetery Commission regulations.

There were 15 interments: 11 in Martins Cemetery, four in Head Cemetery, and none in Davis Cate Cemetery. Seven cemetery lots were sold this year - six in Martins Cemetery and one in Head Cemetery.

Hooksett Cemetery Commission continues to be a member of the NH Cemetery Association. Trustees attended the October and April workshops to learn and collaborate with other NH cemetery trustees.

The database subscription to CemeteryFind for Cemetery Commission digital records was renewed for continued recordkeeping and to facilitate research.

No progress was made with repairs to damaged or fallen monuments/headstones, due to current regulations stating that the stones are the responsibility of the owners. Efforts continued to update the regulations and to allow the use of appropriated funds that have been budgeted to make these repairs for graves where no owner can be located.

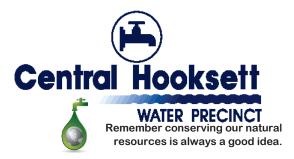
Some progress was made in creating smaller lots for cremain burials in Martins Cemetery and Head Cemetery. The four granite corner markers were placed in Martins with the ones in Head Cemetery scheduled to be installed later in 2023. The lot pins will be installed later in 2023.

The Cemetery Commission acknowledged their appreciation for the Hooksett American Legion and Boy Scouts placing American flags on veteran graves annually in Hooksett cemeteries.

The cemetery trustee position on the Town Election elected one new trustee, James Morin. Nancy Philbrick agreed to be appointed as an alternate cemetery trustee (per NH RSA 289:6) for 2023/24.

The Hooksett Department of Public Works, Parks Recreations and Cemeteries Division tended to the cemeteries, mowing turf areas and opening/closing graves. The Cemetery Trustees thank them for their year-round commitment to these tasks. The Trustees recognize the support efforts of Evelyn Horn/DPW for her assistance in scheduling internments and Kathy Lawrence/Community Development for her assistance in posting meetings, minutes, and composing the deeds for selling grave lots.

Cemetery trustees: Michael Horne Kristen Kotrlik Nancy Philbrick



Precinct Members:

On behalf of the Central Hooksett Water Precinct, I am pleased to present the Annual Report for 2022–2023.

The efforts our department has placed as a priority over the past year towards operation and maintenance of our distribution system has been evident by the results of the improved water quality, we have been able to maintain to our customers on an annual basis. At the end of 2022 CHWP was awarded a grant from NHDES for the Lead Service Line Inventory, Sampling Plan and Replacement Grant Program. Based upon EPA's new lead and copper regulations, water systems are required to create an inventory of all their service lines within their distribution system to determine material type in order to become compliant with the new rules. CHWP is working with their consulting engineer Wright Pierce on this inventory and will be completed this year in order to maintain compliance. This is a 100% grant for \$50,000 to complete this work. The gate valve and fire hydrant asset management program that was implemented last year has been a great benefit to our department and the ability to track our annual inspections electronically has been found to be invaluable. At the start of 2023 the CHWP is no longer supporting the deduct meter program for customers with outside watering however provided the option for customers to reconfigure their existing deduct meter to an Irrigation meter in order to achieve the same end goal of outside watering without paying for sewer usage. An advanced letter went out to all customers impacted of this change and the conversion has gone extremely well. Moving forward the customers who have switched over will receive a separate irrigation bill for outside water usage which will not be reported to sewer.

The last water meter for the Berry Hill Estates project was installed and this project is coming to final completion with all water related work completed. Our department has seen a slight increase in construction activity this past year with the construction of Marmon Aerospace on legends drive, proposed 6 lot residential subdivision on Dartmouth and Hunt Street, a 6-unit residential building at 7 Martins Ferry Road and a 7-unit commercial building at 1461 Hooksett Road.

I would like to acknowledge and welcome aboard Mike Horne as the precincts new Moderator. He was nominated and elected at our annual meeting in March of this year, and we are happy to have him as part of our precinct. I would also like to thank Brett Rowley for his time as a commissioner with CHWP.

Respectfully Submitted,

Christopher R Culberson Superintendent

				st					
	3	al Ig December 31, 2023	nnual Meeting ۱/۲۵/۲۵۲۵	ON contained in this form and to the be	Signature		ipal Tax Rate Setting Portal:	uoi 1	
2023 MS-737	Proposed Budget	period beginning January 1, 2023 and ending December 31, 2023	Form Due Date: 20 Days after the Annual Meeting was posted with the warrant on: #/25/2523	BUDGET COMMITTEE CERTIFICATION that I have examined the information cont mplete.	Position	Member	hed, and uploaded to the Munic	For assistance please contact: NH DRA Municipal and Property Division (603) 230-5090 http://www.revenue.nh.gov/mun-prop/	
New Hampshire Department of Revenue Administration		For the period beginning J	Form Due Date: 20 Days after th This form was posted with the warrant on:	BUDGET COMMITTEE CERTIFICATION Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.	GERMAND ARING	GRNTE BENCIVENSA Willion Lynch	This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:	For NH DRV	
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Submetter Submetter 80 Enecutive 50	Account	Purpose	Actual Expenditures for period ending Article 12/31/2022	Appropriations for period ending 12/31/2022	Budget Budget Commissioner's Commissioner's Committee's Committee's Appropriations for Appropriations for Appropriations for period ending period ending period ending period ending (Recommended) (Not Recommended) (Not Recommended)	ommissioner's Commissioner's ropriations for Appropriations for A period ending period ending 12/31/2023 12/31/2023 (Recommended) (Not Recommended)	Budget Committee's Appropriations for A period ending 12/31/2023 (Recommended)	Budget Budget Committee's Committee's ropriations for Appropriations for period ending period ending 12/31/2023 (Recommended) (Not Recommended)
b End S0 S0<	General Gove	rnment						
Registration and vital Statistics 50	4130-4139	Executive	\$0	\$0	\$0	\$0	\$0	\$0
Administration S0	4140-4149	Election, Registration, and Vital Statistics	SO	SO	\$0	\$0	\$0	\$0
on of Property 50 50 50 50 50 ensise 50 50 50 50 50 50 Arbinistration 50 50 50 50 50 50 Arbinistration 50 50 50 50 50 50 Arbinistration 50 50 50 50 50 50 and Zoning 50 50 50 50 50 50 50 Solorement Buildings 50 50 50 50 50 50 50 Solorement Buildings 50 50 50 50 50 50 Solorement Buildings 50 50 50 50 50 50 Solorement Buildings 50 50 50 50 50 50 Band Regional Association 50 50 50 50 50 50 Band Regional Masociation 50 50 50	4150-4151	Financial Administration	SO	SO	\$0	\$0	\$0	\$0
ense 50 50 50 50 50 Administration 50 50 50 50 50 50 and Zohing 50 50 50 50 50 50 50 and Zohing 50 50 50 50 50 50 50 Soverment Buildings 50 50 50 50 50 50 50 Soverment Buildings 50 </td <td>4152</td> <td>Revaluation of Property</td> <td>SO</td> <td></td> <td>SO</td> <td>\$0</td> <td>\$0</td> <td>\$0</td>	4152	Revaluation of Property	SO		SO	\$0	\$0	\$0
Administration S0	4153	Legal Expense	SO		\$0	\$0	\$0	\$0
and Zoning 50 50 50 50 50 Soverment Eulidings 50 50 50 50 50 se 50 50 50 50 50 50 se 50 50 50 50 50 50 se 50 50 50 50 50 50 and Regional Association 50 50 50 50 50 50 and Regional Association 50 50 50 50 50 50 and Regional Association 50 50 50 50 50 50 and Regional Association 50 50 50 50 50 50 and Regional Association 50 50 50 50 50 50 and Regional Association 50 50 50 50 50 50 and Regional Association 50 50 50 50 50 50	4155-4159	Personnel Administration	SO		\$0	\$0	\$0	\$0
Soverment Buildings S0 S0 <td>4191-4193</td> <td>Planning and Zoning</td> <td>SO</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td>	4191-4193	Planning and Zoning	SO	\$0	\$0	\$0	\$0	\$0
ef 50<	4194	General Government Buildings	SO	SO	\$0	\$0	\$0	\$0
s 50 </td <td>4195</td> <td>Cemeteries</td> <td>\$0</td> <td>SO</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td>	4195	Cemeteries	\$0	SO	\$0	\$0	\$0	\$0
g and Regional Association S0 S0 <th< td=""><td>4196</td><td>Insurance</td><td>\$0</td><td>SO</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td></th<>	4196	Insurance	\$0	SO	\$0	\$0	\$0	\$0
neral Government S0	4197	Advertising and Regional Association	SO		\$0	\$0	\$0	\$0
General Government Subtotal 50 <t< td=""><td>4199</td><td>Other General Government</td><td>\$0</td><td></td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td></t<>	4199	Other General Government	\$0		\$0	\$0	\$0	\$0
ce 50<		General Government Subtotal	\$0		\$0	\$0	\$0	\$0
S0 S0<	Public Safety							
ce 50<	4210-4214	Police	\$0	SO	\$0	\$0	\$0	\$0
S0 S0<	4215-4219	Ambulance	\$0			\$0	\$0	\$0
Inspection S0	4220-4229	Fire	\$0		\$0	\$0	\$0	SO
cy Management 50 50 50 50 50 cluding Communications) 50 50 50 50 50 cluding Communications) 50 50 50 50 50 Public Safety Subtoral 50 50 50 50 50 Proteins 50 50 50 50 50 Airport/Aviation Center Subtoral 50 50 50 50	4240-4249	Building Inspection	\$0	19	\$0	\$0	\$0	\$0
cluding Communications) 50 50 50 50 50 Public Safety Subtotal 50 50 50 50 50 Problet Safety Subtotal 50 50 50 50 50 Protections 50 50 50 50 50 50 Airport/Aviation Center Subtotal 50 50 50 50 50 50	4290-4298	Emergency Management	\$0	0.0054	\$0	\$0	\$0	\$0
Public Safety Subtotal \$0 \$0 \$0 \$0 perations \$0 \$0 \$0 \$0 \$0 Airport/Aviation Center Subtotal \$0 \$0 \$0 \$0 \$0	4299	Other (Including Communications)	\$0			\$0	\$0	\$0
perations \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 An Airport/Aviation Center Subtotal \$0 \$0 \$0 \$0 \$0 \$0	Airport/Aviati	Public S	\$0			\$0	\$0	\$0
\$0 \$0 \$0 \$0	4301-4309	Airport Operations	\$0		\$0	\$0	\$0	SO
		Airport/Aviation Center Subtotal	\$0			\$0	\$0	\$0

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New Hampshire Department of Revenue Administration

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2022	Appropriations for period ending 12/31/2022	Commissioner's Appropriations for <i>f</i> period ending 12/31/2023 (Recommended)	Budget Budget Budget Budget Commissioner's Committee's Appropriations for Appropriating for Appropriations for Appropriations for Appropriat	Budget Budget Budget Committee's Committee's ppropriations for Appropriations for period ending period ending 12/31/2023 12/31/2023 (Recommended) (Not Recommended)	Committee's Committee's ppropriations for period ending 12/31/2023 (Not Recommended)
Highways and Streets	d Streets							
4311	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4312	Highways and Streets		\$0	\$0	\$0	\$0	\$0	\$0
4313	Bridges		\$0	\$0	\$0	\$0	\$0	\$0
4316	Street Lighting		\$0		\$0	\$0	SO	SO
4319	Other		\$0	\$0	\$0	\$0	\$0	SO
Sanitation	Highways and Streets Subtotal		SO.	\$0	\$0	\$0 \$	\$0	S;
4321	Administration		\$0	\$0	SO	\$0	\$0	SO
4323	Solid Waste Collection		\$0	\$0	\$0	\$0	\$0	so
4324	Solid Waste Disposal		\$0	\$0	SO	\$0	\$0	SO
4325	Solid Waste Cleanup		\$0	\$0	\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0	SO	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0	\$0	\$0
Water Distrib	Sanitation Subtotal Water Distribution and Treatment		\$0	80	\$0	\$0	S	0\$
4331	Administration	05	\$17,650	\$17,650	\$17,650	\$0	\$17,650	\$0
4332	Water Services	05	\$1,153,312	\$1,153,312	\$1,182,417	\$0	\$1,182,417	\$0
4335-4339	Water Treatment, Conservation and Other		\$0	SO	\$0	\$0	\$0	\$0
Electric	Water Distribution and Treatment Subtotal		\$1,170,962	\$1,170,962	\$1,200,067	\$0	\$1,200,067	Ş
4351-4352	Administration and Generation		\$0	\$0	\$0	SD	\$0	SO
4353	Purchase Costs		\$0	\$0	\$0	\$ 0	\$0	SO
4354	Electric Equipment Maintenance		\$0	30	\$0	S 0	\$0	SO
4359	Other Electric Costs		\$0	\$0	\$0	\$0	\$0	SO
	Electric Subtotal		\$0	\$0	\$0	\$0	\$0	SO

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New Hampshire Department of Revenue Administration Appropriation

Account	Purpose Article	Actual Expenditures for period ending 12/31/2022	Appropriations for period ending 12/31/2022		Budget Budget Budget Budget Budget Commissioner's Committee's Committee's Committee's Committee's Committee's Committee's Committee's Committee's 12000000000000000000000000000000000000	Budget Committee's Committee's ppropriations for A period ending 12/31/2023 (Recommended)	Budget Budget Committee's Committee's opriations for Appropriations for period ending 12/31/2023 12/31/2023 (Recommended) (Not Recommended)
Health							
4411	Administration	\$0	\$0	1 \$0	\$0	\$0	SO
4414	Pest Control	\$0	\$0	\$0	SO	\$0	\$0
4415-4419	Health Agencies, Hospitals, and Other	\$0	\$0	\$0	SO	\$0	\$0
Welfare	Health Subtotal	\$	\$0	\$0	\$0	\$0	\$0
4441-4442	Administration and Direct Assistance	\$0	\$0) SO	\$0	SO	\$0
4444	Intergovernmental Welfare Payments	\$0	\$0) \$0	\$0	SO	\$0
4445-4449	Vendor Payments and Other	\$0	\$0) SO	\$0	SO	\$0
	Welfare Subtotal	\$0	\$0	S0	\$0	\$0	\$0
Culture and Recreation	Recreation						
4520-4529	Parks and Recreation	\$0	\$0	0 \$0	\$0	\$0	\$0
4550-4559	Library	\$0	\$0	0 \$0	\$0	\$0	\$0
4583	Patriotic Purposes	\$0	\$0) \$0	\$0	\$0	S0
4589	Other Culture and Recreation	\$0	\$0	0\$ 00	SO	\$0	\$0
ancontration	Culture and Recreation Subtotal	ŝ	8	S0	\$0	\$0	\$0
4611-4612	Administration and Purchasing of Natural Resources	\$0	80	80	\$0	\$0	\$0
4619	Other Conservation	\$0	SO	0 \$0	\$0	\$0	\$0
4631-4632	Redevelopment and Housing	\$0	so so	0 S0	\$0	\$0	\$0
4651-4659	Economic Development	\$0	\$0	0 \$0	\$0	\$0	SO
	Conservation and Development Subtotal	\$0	\$0	0 SO	\$0	S0	SO

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New Hampshire Department of Revenue Administration 210702 Central Hooksell Water 2023 MS-737 1/19/2023 1/24:49 PM

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Appropriations

Debt Service 4711	Purpose	Article	Actual Expenditures for period ending 12/31/2022	A Appropriations for period ending 12/31/2022	ppropriations for / period ending 12/31/2023 (Recommended)	Appropriations for Appropriation	ppropriations for Alperiod ending 12/31/2023 (Recommended) (Appropriations for period ending 12/31/2023 (Not Recommended)
4711								
	Long Term Bonds and Notes - Principal		\$0	\$0	\$0	\$0	\$0	\$0
4721	Long Term Bonds and Notes - Interest		\$0	\$0	\$0	\$0	\$0	SO
4723	Tax Anticipation Notes - Interest		\$0	\$0	\$0	\$0	\$0	SO
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	Debt Service Subtotal		\$0	\$0	\$0	\$0	\$	8
4901	Land		\$0	\$0	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$0	\$0	\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0	\$0	\$0
	Capital Outlay Subtotal		\$0	\$0	ŝ	\$0	ŝ	05
Operating Transfers Out	nsfers Out							
4912	To Special Revenue Fund		\$0	\$0	\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0	\$0	\$0	\$0
49140	To Proprietary Fund - Other		\$0	\$0	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer		\$0	\$0	\$0	\$0	80 8	SO
4914W	To Proprietary Fund - Water		\$0	\$0	\$0	SO	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	SO	\$0	\$0
	Operating Transfers Out Subtotal		\$0	\$0	SO	\$0	\$0	\$0

erating	Operating Transfers Out					
4912	To Special Revenue Fund	so	\$0	ŝ	\$0	\$0
4913	To Capital Projects Fund	\$0	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric	\$0	\$0	\$0	\$0	\$0
49140	To Proprietary Fund - Other	\$0	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer	\$0	\$0	\$0	\$0	80
4914W	To Proprietary Fund - Water	\$0	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds	\$0	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds	\$0	\$0	\$0	ŝo	\$0
	Operating Transfers Out Subtotal	\$0	\$0	so	\$0	\$0
	Total Onerating Budget Appropriations			\$1.200.067	\$0	\$1.200.067

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Special Warrant Articles

			Commissioner's Appropriations for	Budget Budget Commissioner's Committee's Committee's Committee's Appropriations for Appropriations for Appropriations for	Budget Committee's	Budget Committee's poropriations for
Account	Purpose	Article	period ending 12/31/2023 (Recommended)	period ending period ending 12/31/2023 12/31/2023 (Recommended) (Not Recommended)	period ending 12/31/2023 (Recommended)	period ending period ending 12/31/2023 12/31/2023 (Recommended) (Not Recommended)
4915	To Capital Reserve Fund		\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4915	To Capital Reserve Fund	90	\$30,000	\$0	\$30,000	\$0
		Purpose: Source Development				
4915	To Capital Reserve Fund	07	\$25,000	\$0	\$25,000	\$0
		Purpose: Water Storage				
4915	To Capital Reserve Fund	08	\$40,000	\$0	\$40,000	\$0
		Purpose: New Construction				
4915	To Capital Reserve Fund	60	\$22,500	\$0	\$22,500	\$0
		Purpose: Repair & Replacement				
4915	To Capital Reserve Fund	10	\$25,000	SO	\$25,000	\$0
		Purpose: Standpipe				
	Total Pronosed Special Articles	oecial Articles	\$142,500	\$0	\$142,500	\$0
	La Labada,			Color Color	The second second	

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New Hampshire Department of Revenue Administration

\$0 \$0		\$0	\$0	Proposed Individual Articles	Total F	
12/31/2023 12/31/2023 12/31/2023 12/31/2023 (Recommended) (Not Recommended) (Recommended) (Recommended) (Not Recommended)	12/31/2023 (Recommended)	12/31/2023 (Not Recommended)	12/31/2023 (Recommended)	Article	nt Purpose	Accou

2023 MS-737

Revenues Actual Revenues for

	Account	Source	Article	period ending 12/31/2022	Estimated Revenues for period ending 12/31/2023	Estimated Revenues for period ending 12/31/2023
Tax- Central Fund S0 \$0 \$0 I Taxes S0 \$0 \$0 \$0 I Taxes S0 \$0 \$0 \$0 \$0 I Taxes S0 \$0 \$0 \$0 \$0 \$0 I Taxes Subtratat \$0 <td>Taxes</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Taxes					
50 50 50 6 Taxes 50 50 50 50 50 50 50 1 faxes 50 50 50	3120			\$0	\$0	\$0
S0 S0 S0 S0 FTaxes S0 S0 S0 S0 S1 S0 S0 S0 S0 S0 S1 Taxes Subtotal S0 S0 S0 S0 S1 Taxes Subtotal S0 S0 <td< td=""><td>3180</td><td>Resident Tax</td><td></td><td>\$0</td><td>\$0</td><td>\$0</td></td<>	3180	Resident Tax		\$0	\$0	\$0
Tarkes S0 S0 <th< td=""><td>3185</td><td>Yield Tax</td><td></td><td>\$0</td><td>\$0</td><td>\$0</td></th<>	3185	Yield Tax		\$0	\$0	\$0
S0 S0 S0 Ifies on Delinquent Taxes S0 S0 S0 S Taxes Subtotal S0 S0 S0 S Taxes Subtotal S0 S0 S0 S0 S and Permits Taxes Subtotal S0 S0 S0 S0 and Permits and Permits S0 S0 S0 S0 S0 mit Fees S0 <	3186	Payment in Lieu of Taxes		\$0	80	\$0
S0 S0 S0 s Taxes Subtotal S0 S0 S0 s Taxes Subtotal S0 S0 S0 S0 s and Permits Taxes Subtotal S0 S0 S0 S0 and Permits Taxes Subtotal S0 S0 S0 S0 S0 mit Fees S0	3187	Excavation Tax		\$0	\$0	\$0
Ites on Delinquent Taxes S0 S0 S0 s Taxes Subtotal S0 S0 S0 Taxes Subtotal S0 S0 S0 S0 mit Fees S0 S0 S0 S0 mit Fees S0 S0 S0 S0 mit Fees S0 S0 S0 S0 mits, and Fees S0 S0 S0 S0 remment S0 S0 S0 S0 rement S0 S0 S0 S0 rement S0 S0 S0 S0 rement S0 S0 S0 S0 rend Revenues S0 S0 S0 S0	3189	Other Taxes		\$0	\$0	\$0
s 50 50 Taxes Subtotal 50 50 Taxes Subtotal 50 50 and Pemils 50 50 50 mit Fees 50 50 50 mit Fees 50 50 50 mit Fees 50 50 50 mints, and Fees 50 50 50 centures 50 50 50 read Revenues 50 50 50 read Revenues		Interest and Penalties on Delinguent Taxes		\$0	\$0	\$0
Taxes Subtotal S0 S0 S0 and Permits \$0 \$0 \$0 \$0 and Permits \$0 \$0 \$0 \$0 mit Fees \$0 \$0 \$0 \$0 emment \$0 \$0 \$0 \$0 emment \$0 \$0 \$0 \$0 Licenses, Permits, and Fees Subtotal \$0 \$0 \$0 \$0 Licenses, Permits, and Fees Subtotal \$0 \$0 \$0 \$0 Licenses, Permits, and Fees Subtotal \$0 \$0 \$0 \$0 Itenses, Permits, and Fees Subtotal \$0 \$0 \$0 \$0 Itenses, Permits, and Fees Subtotal \$0 \$0 \$0 \$0 and \$0 \$0 \$0 \$0 \$0 and Rev		Inventory Penalties		\$0	\$0	\$0
Sand Permits S0				\$0	\$0	\$0
siness Licenses and Permits \$0 \$0 \$0 circ Vehicle Permits \$0 \$0 \$0 circ Vehicle Permits \$0 \$0 \$0 circ Vehicle Permits \$0 \$0 \$0 ding Permits \$0 \$0 \$0 ther Licenses, Permits, and Fees \$0 \$0 \$0 ther Licenses, Permits, and Fees \$0 \$0 \$0 orn Federal Government \$0 \$0 \$0 Licenses, Permits, and Fees \$0 \$0 \$0 uncipal Aid/Shared Revenues \$0 \$0 \$0 uncipal and Rooms Tax Distribution \$0 \$0 \$0 uncipal and Rooms Tax Distribution \$0 \$0 \$0 uncipal and Rooms Tax Distribution \$0 </td <td>ses,</td> <td>Permits, and Fees</td> <td></td> <td></td> <td>e</td> <td>ve</td>	ses,	Permits, and Fees			e	ve
Sor Vehicle Permit Fees \$0 \$0 Sor Vehicle Permits \$0 \$0 Infing Permits \$0 \$0 Infinity Pervelopment \$0 \$0 Infinity Relificed Tax) \$0 \$0 Infinity Relificed Tax) \$0 \$0		Business Licenses and Permits		\$0	80	\$0
Inding Permits \$0 \$0 \$0 The Licenses, Permits, and Fees \$0 \$0 \$0 On Federal Government \$0 \$0 \$0 Unicipal Aid/Shared Revenues \$0 \$0 \$0 Unicipal Aid/Shared Revenues \$0 \$0 \$0 Incipal Aid/Shared Revenues		Motor Vehicle Permit Fees		\$0	\$0	\$0
ther Licenses, Permits, and Fees 50 50 om Federal Government 50 50 om Federal Government 50 50 Icenses, Permits, and Fees Subtotal 50 50 Unicipal Aid/Shared Revenues 50 50 unicipal Aid/Shared Revenues 50 50 eals and Rooms Tax Distribution 50 50 ghway Block Grant 50 50 ater Pollution Grant 50 50 ater Pollution Grant 50 50 ater Pollution Grant 50 50 out and Federal Forest Land Reimbursement 50 50 of Control Reimbursement 50 50 of Control Reimbursement 50 50 of Octored Reimbursement 50 50 of Octored Reimbursement 50 50	-	Building Permits		\$0	\$0	\$0
om Federal Government S0 S0 Licenses, Permits, and Fees Subtotal S0 S0 Unicipal Aid/Shared Revenues S0 S0 unicipal Aid/Shared Revenues S0 S0 unicipal Aid/Shared Revenues S0 S0 aust Rooms Tax Distribution S0 S0 ghway Block Grant S0 S0 ater Pollution Grant S0 S0 ater Pollution Grant S0 S0 using and Community Development S0 S0 out Control Reimbursement S0 S0 ond Control Reimbursement S0 S0 ond Onther Governments S0 S0		Other Licenses, Permits, and Fees		\$0	\$0	\$0
Licenses, Permits, and Fees SubtotalS0S0unicipal Aid/Shared RevenuesS0S0unicipal Aid/Shared RevenuesS0S0eals and Rooms Tax DistributionS0S0ghway Block GrantS0S0ghway Block GrantS0S0ater Pollution GrantS0S0ater Pollution GrantS0S0using and Community DevelopmentS0S0ousing and Federal Forest Land ReimbursementS0S0ond Control ReimbursementS0S0on Other GovernmentsS0S0on Other GovernmentsS0S0	-3316	From Federal Government		\$0	\$0	0\$
unicipal Aid/Shared Revenues \$0 \$0 \$0 and the fevenues \$0 \$0 \$0 and the fevenues \$0 \$0 \$0 and the fevenues \$0 \$0 \$0 \$0 and the Pollution Grant \$0 \$0 \$0 \$0 and Community Development \$0 \$0 \$0 and Community Development \$0 \$0 \$0 the federal Forest Land Reimbursement \$0 \$0 the function Railroad Tax) \$0 \$0 for the forest ment \$0 \$0 for the forest land Reimbursement \$0 \$0 for the forest land Reimbursement \$0 \$0 for \$0 \$0 \$0 for \$0 \$0 for \$0 \$0 \$0 for \$0 for \$0 \$0 for				\$0	\$0	\$0
Meals and Rooms Tax Distribution 50 50 Meals and Rooms Tax Distribution 50 50 Highway Block Grant 50 50 Water Pollution Grant 50 50 Water Pollution Grant 50 50 Kate and Federal Forest Land Reimbursement 50 50 Flood Control Reimbursement 50 50 Other (Including Railroad Tax) 50 50 From Other Governments 50 50	Inoc	Indicipal Aid/Shar		SO	08	\$0
Highway Block Grant S0 S0 Water Pollution Grant \$0 \$0 \$0 Water Pollution Grant \$0 \$0 \$0 Housing and Community Development \$0 \$0 \$0 State and Federal Forest Land Reimbursement \$0 \$0 \$0 Flood Control Reimbursement \$0 \$0 \$0 Other (Including Railroad Tax) \$0 \$0 \$0 From Other Governments \$0 \$0 \$0				\$0	\$0	\$0
Water Pollution Grant \$0 \$0 Housing and Community Development \$0 \$0 Housing and Community Development \$0 \$0 State and Federal Forest Land Reimbursement \$0 \$0 Elood Control Reimbursement \$0 \$0 Other (Including Railroad Tax) \$0 \$0 From Other Governments \$0 \$0	1 132	Highway Block Grant		so	\$0	\$0
Housing and Community Development \$0 \$0 State and Federal Forest Land Reimbursement \$0 \$0 Flood Control Reimbursement \$0 \$0 Other (Including Railroad Tax) \$0 \$0 From Other Governments \$0 \$0		Water Pollution Grant		\$0	\$0	\$0
State and Federal Forest Land Reimbursement \$0 \$0 Flood Control Reimbursement \$0 \$0 Other (Including Railroad Tax) \$0 \$0 From Other Governments \$0 \$0		Housing and Community Development		\$0	SO	\$0
Flood Control Reimbursement \$0 \$0 Other (Including Railroad Tax) \$0 \$0 From Other Governments \$0 \$0		State and Federal Forest Land Reimbursement		\$0	\$0	\$0
Other (Including Railroad Tax) \$0 \$0 From Other Governments \$0 \$0		Flood Control Reimbursement		\$0	\$0	\$0
From Other Governments \$0 \$0		Other (Including Railroad Tax)		\$0	\$0	\$0
		From Other Governments		\$0		\$0

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Revenues

for Services 06, 10, 08, 00, 07 50 \$1,342,567 Other Charges Charges for Services Subtotal 50 \$1,342,567 Other Charges Charges for Services Subtotal 50 \$1,342,567 Other Charges Charges for Services Subtotal 50 \$1,342,567 Recess Charges for Services Subtotal 50 \$2,342,567 Recess Charges for Services Subtotal 50 \$2,342,567 Recess Charges for Services Subtotal 50 \$2,342,567 Recess Sale of Municipal Property 50 \$2,0 Interest on Investments 50 \$2,0 \$2,0 Recenter Endits Miscellaneous Revenues Subtotal 50 \$2,0 Recenter Endits From Special Recenter Endits \$2,0 \$2,0 From Special Relatives Site of Charlow 50 \$2,0 From Special Relatives Site of Charlow 50 \$2,0 From Special Relatives Site of Charlow 50 \$2,0 From Enterprise Frunds: From Enterprise Frunds: 50 <td< th=""><th>Account</th><th>Source</th><th>Article</th><th>Actual Revenues for period ending 12/31/2022</th><th>Commissioner's Estimated Revenues for period ending 12/31/2023</th><th>Budget Committee's Estimated Revenues for period ending 12/31/2023</th></td<>	Account	Source	Article	Actual Revenues for period ending 12/31/2022	Commissioner's Estimated Revenues for period ending 12/31/2023	Budget Committee's Estimated Revenues for period ending 12/31/2023
On Departments 05, 10, 05, 00, 07, 00, 05, 00, 07, 00, 00, 00, 00, 00, 00, 00, 00	arnae foi	Santirae				
s 50 50 50 Charges for Services Subtotal 50 51,325,67 50 pal Property 50 50 50 50 estments 50 50 50 50 50 estments 50 50 50 50 50 50 Miscellaneous Revenues Subtotal 50 </td <td>01-3406</td> <td>om Departments</td> <td>15, 10, 08, 06, 09, 07</td> <td>\$0</td> <td>\$1,342,567</td> <td>\$1,342,567</td>	01-3406	om Departments	15, 10, 08, 06, 09, 07	\$0	\$1,342,567	\$1,342,567
Charges for Services Subtotal 50 51,342,667 pal Property 20 20 pal Property 20 20 patements 20 20 destiments 20 20 miscellaneous Revenues Subtotal 20 20 Miscellaneous Revenues Subtotal 20 20 Miscellaneous Revenues Subtotal 20 20 Revenue Funds 20 20 20 Revenue Funds	60	Other Charges		\$0	\$0	\$0
pal Property 50 estments 50 estments 50 Miscellaneous Revenues Subtotal 50 Miscellaneous Revenues Subtotal 50 sifers In Revenue Funds 70 Projects Funds 70 Revenue Funds 70 es Funds 70 Reserve Toffset) 50 se Funds 70 Funds 10 Funds 10 Fun		Charges for Services Subtotal		\$0	\$1,342,567	\$1,342,567
Property 50 ments 50 Miscellaneous Revenues Subtotal 50 Rath 50 Venue Funds 50 jects Funds 50 jects Funds 50 funds: Altport (Offset) 50 Funds: Letcric (Offset) 50 Funds: Stever (Offset) 50 Funds: Vater (Offset) 50 on Funds 50 on Funds 50 on Funds 50 on Fund Operating Transfers In Subtotal 50 on Fund Balance 50 Reduce Taxes 50 Other Financing Sources Subtotal 50	cellaned	us Revenues				
Intents 50 Miscellaneous Revenues Subtotal 50 Miscellaneous Revenues Subtotal 50 Is In 50 Venue Funds 50 jects Funds 50 jects Funds 50 jects Funds 50 jects Funds 50 funds: Airport (Offset) 50 Funds: Airport (Offset) 50 Funds: Cleteric (Offset) 50 Funds: Stever (Offset) 50 Funds: Stever (Offset) 50 Funds: Stever (Offset) 50 Funds: Vater (Offset) 50 funds: Stever (Offset) 50 on Funds 50 on	01			\$0	\$0	\$0
S0 Miscellaneous Revenues Subtotal 50 Is In S0 50 venue Funds 50 50 jetts Funds 50 50 Funds: Airport (Offset) 50 50 Funds: Electric (Offset) 50 50 Funds: Chert (Offset) 50 50 Funds: Under (Offset) 50 50 Funds: Water (Offset) 50 50 on Funds 50 50 on Funds 50 50 on Funds 50 50 on Funds 50 50 ong Term Bonds and Notes 50 50 Reduce Taxes 50 50 Reduce Taxes 50 50 Reduce Taxes 50 50 Reduce Taxes 50 50 Other Financing Sources Subtotal 50	02	Interest on Investments		\$0	\$0	\$0
Miscellaneous Revenues Subtotal S0 rs In 50 rs In 50 venue Funds 50 jects Funds 50 jects Funds 50 Funds: Airport (Offset) 50 Funds: Airport (Offset) 50 Funds: Electric (Offset) 50 Funds: Sewer (Offset) 50 Funds: Vater (Offset) 50 Funds: Water (Offset) 50 Funds: Water (Offset) 50 Funds: Water (Offset) 50 funds: Water (Offset) 50 ond: Sewer (Offset) 50 errore Funds 50 on Funds 50 Other Financing Sources Subtotal 50	33-3509	Other		SO	\$0	\$0
rs In venue Funds 50 venue Funds 50 jects Funds Airport (Offset) 50 Funds: Electric (Offset) 50 Funds: Cother (Offset) 50 Funds: Cother (Offset) 50 Funds: Water (Offset) 50 Funds: Water (Offset) 50 Funds: Water Offset) 50 erve Funds 50 riduciary Funds 50 on Funds 7 marsfers in Subtotal 50 on Fund Balance 50 Reduce Taxes 50 Other Financing Sources Subtotal 50		Miscellaneous Revenues Subtotal		SO	\$0	\$0
Revenue Funds 50 Projects Funds 50 se Funds: Airport (Offset) 50 se Funds: Airport (Offset) 50 se Funds: Electric (Offset) 50 se Funds: Cuther (Offset) 50 se Funds: Cuther (Offset) 50 se Funds: Cuther (Offset) 50 se Funds: Water (Offset) 50 Se Funds: Water (Offset) 50 Reserve Funds 50 Reserve Funds 50 Reserve Funds 50 Asserve Funds 50 Interfund Operating Transfers In Subtotal 50 Interfund Operating Transfers In Subtotal 50 I from Fund Balance 50 to Reduce Taxes 50 Other Financing Sources Subtotal 50	rfund 0	perating Transfers In				
Projects Funds 50 se Funds: Airport (Offset) 50 se Funds: Electric (Offset) 50 se Funds: Other (Offset) 50 se Funds: Sever (Offset) 50 se Funds: Sever (Offset) 50 se Funds: Sever (Offset) 50 se Funds: Vater (Offset) 50 Reserve Funds 50 Reserve Funds 50 Reserve Funds 50 Reserve Funds 50 Interfund Operating Transfers In Subtotal 50 Interfund Operating Transfers In Subtotal 50 Interfund Operating Transfers In Subtotal 50 Infom Fund Balance 50 to Reduce Taxes 50 Other Financing Sources Subtotal 50	12	From Special Revenue Funds		\$0	\$0	\$0
as Funds: Airport (Offset) 50 as Funds: Electric (Offset) 50 as Funds: Chher (Offset) 50 as Funds: Cover (Offset) 50 as Funds: Water (Offset) 50 as Funds: Water (Offset) 50 Teserve Funds 50 Teserve Funds 50 Tedioriary Funds 50 ation Funds 50 ation Funds 50 Interfund Operating Transfers In Subtotal 50 Interfund Derating Transfers In Subtotal 50 to Reduce Taxes 50 to Reduce Taxes 50 Other Financing Sources Subtotal 50	13	From Capital Projects Funds		\$0	\$0	\$0
es Funds: Electric (Offset) 50 Es Funds: Other (Offset) 50 Es Funds: Sewer (Offset) 50 Es Funds: Water (Offset) 50 Es Funds: Water (Offset) 50 Reserve Funds 50 Reserve Funds 50 Retoring Transfers In Subtotal 50 Interfund Operating Transfers In Subtotal 50 Interfund Balance 50 to Reduce Taxes 50 Other Financing Sources Subtotal 50	14A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
se Funds: Other (Offset) 50 50 50 50 50 50 50 50 50 50 50 50 50	14E	From Enterprise Funds: Electric (Offset)		\$0	\$0	\$0
se Funds: Sewer (Offset) 50 50 50 50 50 50 50 50 50 50 50 50 50	140	From Enterprise Funds: Other (Offset)		\$0	\$0	\$0
se Funds: Water (Offset) 50 50 Reserve Funds 50 d Fiduciary Funds 50 ation Funds 50 interfund Operating Transfers In Subtotal 50 Interfund Operating Transfers In Subtotal 50 to Reduce Taxes 50 to Reduce Taxes 50 Other Financing Sources Subtotal 50	14S	From Enterprise Funds: Sewer (Offset)		\$0	\$0	\$0
Reserve Funds \$0 Reduciary Funds \$0 ation Funds \$0 Interfund Operating Transfers In Subtotal \$0 Other Fund Balance \$0 Other Financing Sources Subtotal \$0	14W	From Enterprise Funds: Water (Offset)		SO	\$0	\$0
d Fiduciary Funds \$0 ation Funds \$0 Interfund Operating Transfers In Subtotal \$0 1 Long Term Bonds and Notes \$0 1 from Fund Balance \$0 to Reduce Taxes \$0 Other Financing Sources Subtotal \$0	15	From Capital Reserve Funds		\$0	\$0	\$0
ation Funds \$0 Interfund Operating Transfers In Subtotal \$0 1 Long Term Bonds and Notes \$0 1 from Fund Balance \$0 to Reduce Taxes \$0 Other Financing Sources Subtotal \$0	16	From Trust and Fiduciary Funds		\$0	\$0	\$0
Interfund Operating Transfers In Subtotal \$0 1 Long Term Bonds and Notes \$0 1 from Fund Balance \$0 to Reduce Taxes \$0 Other Financing Sources Subtotal \$0	17	From Conservation Funds		\$0	\$0	\$0
n Long Term Bonds and Notes \$0 I from Fund Balance \$0 to Reduce Taxes \$0 Other Financing Sources Subtotal \$0	E E P P			\$	\$0	ŝ
Amount Voted from Fund Balance \$0 Fund Balance to Reduce Taxes \$0 Other Financing Sources Subtotal \$0	34	Proceeds from Long Term Bonds and Notes		\$0	\$0	\$0
Fund Balance to Reduce Taxes \$0 Other Financing Sources Subtotal \$0	98	Amount Voted from Fund Balance		\$0	\$0	\$0
\$0	66			\$0	\$0	\$0
		Other Financing Sources Subtotal.		\$0	\$0	\$0

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\$1,342,567

\$1,342,567

\$0

Total Estimated Revenues and Credits

2023 MS-737 **Budget Summary**

Item	Commissioner's Period ending 12/31/2023 (Recommended)	Commissioner's Budget Committee's Period ending Period ending 12/31/2023 (Recommended)
Operating Budget Appropriations	\$1,200,067	\$1,200,067
Special Warrant Articles	\$142,500	\$142,500
Individual Warrant Articles	80	\$0
Total Appropriations	\$1,342,567	\$1,342,567
Less Amount of Estimated Revenues & Credits	\$1,342,567	\$1,342,567
Estimated Amount of Taxes to be Raised	0\$	\$0

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2023 MS-737

Supplemental Schedule

1. Total Recommended by Budget Committee	\$1,342,567
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$0
3. Interest: Long-Term Bonds & Notes	\$0
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$0
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$1,342,567
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$134,257

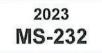
Recommended Cost Items (Prior to Meeting)	\$
10. Voted Cost Items (Voted at Meeting)	æ
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	φ.
12. Bond Override (RSA 32:18-a). Amount Voted	\$0

\$1,476,824

Maximum Allowable Appropriations Voted at Meeting: (Line 1 + Line 8 + Line 11 + Line 12)

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Report of Appropriations Actually Voted

Central Hooksett Water

For the period beginning January 1, 2023 and ending December 31, 2023

Form Due Date: 20 Days after the Annual Meeting

GOVERNING BODY CERTIFICATION

This is to certify that the information contained in this form, appropriations actually voted by the town/city meeting, was taken from official records and is complete to the best of our knowledge and belief. Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

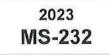
Name	Position	Signature
Richard Bairam	Chair of Commissioners	talker som
Raymond Bonney	Commissioner	Rumme Bonnes
Joan McDonald	Commissioner	Joan R. Inchonald
Brett Rowley	Commissioner	
Mark Bourque	Commissioner	- Anna Mund
Cupal Haron	Clork	Caroldardez
		0
	2. 2.	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: https://www.proptax.org/

For assistance please contact:

NH DRA Municipal and Property Division (603) 230-5090 http://www.revenue.nh.gov/mun-prop/





Report of Appropriations Actually Voted

Account	Purpose	Article	Appropriations As Voted
General Gover	nment		
4130-4139	Executive		\$0
4140-4149	Election, Registration, and Vital Statistics		\$0
4150-4151	Financial Administration		\$0
4152	Revaluation of Property		\$0
4153	Legal Expense		\$0
4155-4159	Personnel Administration		\$0
4191-4193	Planning and Zoning		\$0
4194	General Government Buildings		\$0
4195	Cemeteries		\$0
4196	Insurance		\$0
4197	Advertising and Regional Association		\$0
4199	Other General Government		\$0
	General Government Sub	total	\$0

Public Safety

4210-4214	Police	\$0
4215-4219	Ambulance	\$0
4220-4229	Fire	\$0
4240-4249	Building Inspection	\$0
4290-4298	Emergency Management	\$0
4299	Other (Including Communications)	\$0
	Public Safety Subtotal	\$0

Airport/Aviation Center

4301-4309	Airport Operations	\$0
	Airport/Aviation Center Subtotal	\$0

Highways and Streets

inginay5 a		
4311	Administration	\$0
4312	Highways and Streets	\$0
4313	Bridges	\$0
4316	Street Lighting	\$0
4319	Other	\$0
	Highways and Streets Subtotal	\$0

Sanitation

4321	Administration	\$0
4323	Solid Waste Collection	\$0
4324	Solid Waste Disposal	\$0
4325	Solid Waste Cleanup	\$0
4326-4328	Sewage Collection and Disposal	\$0

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Report of Appropriations Actually Voted

4329	Other Sanitation		\$0
	Sani	tation Subtotal	\$0
Water Distribut	ion and Treatment		
4331	Administration	05	\$17,650
4332	Water Services	05	\$1,182,417
4335-4339	Water Treatment, Conservation and C	Other	\$0
	Water Distribution and Trea	tment Subtotal	\$1,200,067
Electric			
4351-4352	Administration and Generation		\$0
4353	Purchase Costs		\$0
4354	Electric Equipment Maintenance		\$0
4359	Other Electric Costs		\$0

Health

4411	Administration	\$0
4414	Pest Control	\$0
4415-4419	Health Agencies, Hospitals, and Other	\$0
	Health Subtotal	\$0

Electric Subtotal

Welfare

4441-4442	Administration and Direct Assistance	\$0
4444	Intergovernmental Welfare Payments	\$0
4445-4449	Vendor Payments and Other	\$0
	Welfare Subtotal	\$0

Culture and Recreation

4520-4529	Parks and Recreation	\$0
4550-4559	Library	\$0
4583	Patriotic Purposes	\$0
4589	Other Culture and Recreation	\$0
	Culture and Recreation Subtotal	\$0

Conservation and Development

4611-4612	Administration and Purchasing of Natural Resources	\$0
4619	Other Conservation	\$0
4631-4632	Redevelopment and Housing	\$0
4651-4659	Economic Development	\$0
	Conservation and Development Subtotal	\$0

Debt Service

TOTAL PROPERTY FOR DRY ON COMPLEX AND ALCOND ALCONDARY CONTACT

n

\$0



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Report of Appropriations Actually Voted

4711	Long Term Bonds and Notes - Principal	\$0
4721	Long Term Bonds and Notes - Interest	\$0
4723	Tax Anticipation Notes - Interest	\$0
4790-4799	Other Debt Service	\$0
	Debt Service Subtotal	\$0

Capital Outlay

Capital Outi	ay	
4901	Land	\$0
4902	Machinery, Vehicles, and Equipment	\$0
4903	Buildings	\$0
4909	Improvements Other than Buildings	\$0
	Capital Outlay Subtotal	\$0

Operating Transfers Out

4912	To Special Revenue Fund		\$0
4913	To Capital Projects Fund		\$0
4914A	To Proprietary Fund - Airport		\$0
4914E	To Proprietary Fund - Electric		\$0
49140	To Proprietary Fund - Other		\$0
4914S	To Proprietary Fund - Sewer		\$0
4914W	To Proprietary Fund - Water		\$0
4915	To Capital Reserve Fund	06,07,08,09,10	\$142,500
4916	To Expendable Trusts/Fiduciary Funds		\$0
4917	To Health Maintenance Trust Funds		\$0
4918	To Non-Expendable Trust Funds		\$0
4919	To Fiduciary Funds		\$0
	Operating Transfers O	out Subtotal	\$142,500

Total Voted Appropriations

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\$1,342,567





Central Hooksett Water

The inhabitants of the District/Precinct of Central Hooksett Water in the state of New Hampshire qualified to vote in District/Precinct affairs are hereby notified that the Annual District/Precinct Meeting will be held as follows:

Date: Tuesday, March 21, 2023 Time: 6:30 PM Location: 10 Water Works Drive, Hooksett NH Details: 2023 Annual Meeting

GOVERNING BODY CERTIFICATION

We certify and attest that on or before 1/31/2023, a true and attested copy of this document was posted at the place of meeting, The Villages of Granite Hill and at the Underhill School and that an original was delivered to Precinct.

Name Position unature ERNIE BENCIVENGA WEMBER (and member ANOMA aTINS Me mil Mem hard Ross Member





F	Revenue Administration
rticle 01	Moderator To choose a moderator for the ensuing year
article 02	Clerk To choose a Clerk for the ensuing year
Article 03	Treasurer To choose a treasurer for the ensuing year
rticle 04	Commissioner To choose one commissioner for a three-year term. That being the seat currently occupied by Richard Bairam. To choose one commissioner for a 2-year term. That being the seat currently occupied by Brett Rowley previously a vacant seat. To choose one commissioner for a 1-year term. That being the seat currently occupied by Mark Bourque which was previously the seat of Bill Alois.
rticle 05	Operating Budget To see if the Central Hooksett Village District will vote to raise and appropriate the sum of \$1,200,067 for general municipal operations. This article does not include appropriations contained in special or individual articles addressed separately. (Recommended by Precinct Commissioners) (Recommended by the Budget Committee) (Majority vote required)
rticle 06	Source Development To see if the Precinct will vote to raise and appropriate the sum of \$30,000 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled Source Development & Infrastructure Preservation Fund, with said funds to come from Capital Improvement Fees and Water Rents (Recommended by the Precinct Commissioners.) (Recommended by the Budget Committee) (Majority vote required.)
rticle 07	Water Storage





To see if the Precinct will vote to raise and appropriate the sum of \$25,000 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled Water Storage Capital Reserve Fund previously established, with said funds to come from Capital Improvement Fees and Water Rents (Recommended by the Precinct Commissioners.) (Recommended by the Budget Committee) (Majority vote required.)

Article 08 New Construction

To see if the Precinct will vote to raise and appropriate the sum of \$40,000 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled New Construction and Capital Improvements Capital Reserve Fund previously established, with said funds to come from Water Rents (Recommended by the Precinct Commissioners.) (Recommended by the budget committee) (Majority vote required.)

Article 09 Repair & Replacement

To see if the Precinct will vote to raise and appropriate the sum of \$22,500 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled Repair and Replacement of Main and Equipment Reserve Fund, previously established, with said funds to come from Capital Improvement Fees and Water Rents. (Recommended by the Precinct Commissioners.) (Recommended by the Budget Committee) (Majority vote required.)

Article 10 Standpipe

To see if the Precinct will vote to raise and appropriate the sum of \$25,000 to be added to the Reserve Fund entitled Standpipe Relining Capital Reserve Fund, previously established, with said funds to come from Water Rents (Recommended by the Precinct Commissioners.) (Recommended by the Budget Committee) (Majority vote required.)

Article 11 Ratify and Affirm Ordinance and By-Laws

To see if the Precinct will ratify and affirm as Ordinances any By-Laws adopted by the Commissioners during the preceding year and ratify and affirm the Commissioner's written schedule of fees and charges.

D





Article 12 Acceptance of RSA 31:95-b

Shall the Village District accept the provisions of RSA 31:95-b Appropriation for Funds Made Available During Year. – providing that any Village District at an annual meeting may adopt an article authorizing indefinitely until specific rescission of such authority, the Commissioners to apply for, accept and expend without further action by the Village District Meeting, unanticipated money from a State, Federal or other governmental unit or private source which becomes available during the fiscal years."

Article 13 Acceptance of gifts or grants by the precinct

To see if the Precinct will vote to authorize the Board of Water Commissioners to accept gifts, grants and bequests and to expend the same for such legitimate purposes of the Precinct as may be specified by the donor. Such gifts, grants and bequests shall provide that said purpose will not require the expenditure of additional Precinct funds and for such other terms and conditions as the Board of Water Commissioners shall approve.

Article 14 Transact Other Business

To transact any business that may legally come before this meeting.

CENTRAL HOOKSETT WATER PRECINCT MARCH 21, 2023 ANNUAL MEETING CALLED TO ORDER AT 6:30 P.M.

Attorney BJ Branch opened the Annual Meeting. Attorney Branch due to the law we had to post the Warrant in 2 places but we posted the Warrant in 3 places. Underhill Elementary School, the second place was at Granite Hills and the third place was at the Water Office.

Attorney Branch as assistant to the moderator will start reading the Articles of the Warrant.

We will now commence with the election of officers.

ARTICLE 1: To choose a moderator for the ensuing year. Richard Bairam nominates Mike Horn as moderator for the ensuing year. Is there any other nominations? There aren't any other nominations It was seconded by Ray Bonney. All were in favor. Mike is the Towns' holder of the check list. He checked everyone off that attended the meeting. He also accepted the position of moderator for the ensuing year.

ARTICLE 2: To choose a Clerk for the ensuing year. Ray Bonney nominated Carol Hardy for Clerk. There were no other nominations. It was seconded by Richard Bairam. All were in favor.

ARTICLE 3: To choose a Treasurer for the ensuing year. Ray Bonney nominated Linda Bonney for Treasurer. There were no other nominations, it was seconded by Richard Bairam. All were in favor.

ARTICLE 4: To choose 1 Commissioner for a 3- year term. Ray Bonney nominated Richard Bairam for a 3year term. Ray nominates Richard Bairam as chairman for the ensuing year. It was seconded by Mark. Richard nominates Brett Rowley for a 2 year term of Commissioner. Nominations closed. Richard nominates Mark Bourque for commissioner for 1 year. There were no other nominations, it was seconded by Joan McDonald. All were in favor.

Ray Bonney motion to close all nominations. Richard Bairam seconded the motion.

Everyone was in favor. All nominations were uncontested. The clerk shall cast a ballot for all nominations. Ray Bonney motioned to cast one ballot. Richard Bairam seconded the motion. All were in favor.

ARTICLE 5: Operating Budget: To vote to raise and appropriate the sum of \$1,200,067 for general municipal operations. This article does not include appropriations contained in special or individual articles addressed separately. (Recommended by the Budget Committee and Precinct Commissioners). (Majority vote required). Mark Bourque motioned to accept and vote for Article 5. Richard Bairam seconded the motion and the article passed and all were in favor.

ARTICLE 6: Source Development: To see if the Precinct will vote to raise and appropriate the sum of \$30,000 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled Source

Development & infrastructure Preservation Reserve Fund, previously established, with said funds to come from Capital Improvement Fees. (Recommended by the Budget Committee and Precinct Commissioners.) (Majority vote required). Ray Bonney made a motion to accept and vote for Article 6. Mark Bourque seconded the motion, and all were in favor.

ARTICLE 7: Water Storage: To see if the Precinct will vote and raise and appropriate the sum of \$25,000 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled Water Storage Capital Reserve Fund, previously established, with \$15,000 to come from Water Rents and \$9,015 to come from Capital Improvement Fees (Recommended by the Budget Committee and Precinct Commissioners). (Majority vote required). Ray Bonney made a motion to accept and vote for Article 7. Mark Bourque seconded the motion and all were in favor.

ARTICLE 8: New Construction: To see if the Precinct will appropriate the sum of \$40,000 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled New Construction and Capital Improvements Capital Reserve Fund, previously established, with said funds to come from Water Rents. Recommended by the Budget Committee and Precinct Commissioners. Ray Bonney made a motion to accept Article 8 as submitted. Richard Bairam seconded the motion. All were in favor.

ARTICLE 9: To see if the Precinct will vote to raise and appropriate the sum of \$22,500 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled Water Storage Capital Reserve Fund, previously established with \$15,000 to come from Water Rents and \$9,015 to come from Capital Improvement Fees (Recommended by the Budget Committee and, Precinct Commissioners). (Majority vote required). Ray Bonney made a motion to accept Article 9 as submitted. Richard Bairam seconded the motion. All were in favor.

ARTICLE 10: Standpipe: To see if the Precinct will vote and appropriate the sum of \$30,000 to be added to the Central Hooksett Water Precinct Capital Reserve Fund entitled Standpipe Relining Capital Reserve Fund previously established, with said funds to come from Water Rents (Recommended by the Precinct Commissioners). (Majority vote required. Ray Bonney made a motion to accept and vote for Article 10. Richard Bairam seconded the motion. All were in favor.

ARTICLE 11: Ratify and Affirm Ordinance and By-Laws: To see if the Precinct will ratify and affirm as Ordinance and By-Laws adopted by the Commissioners during the preceding year and to ratify and affirm the Commissioners written schedule of fees and charges. Ray Bonney motioned to accept Article II as written. Richard Bairam seconded the motion. All were in favor.

ARTICLE 12: Acceptance of RSA 31:95-b:

Shall the Village District accept the provisions of RSA31:95-b Appropriation for Funds Made Available During Year 2023 providing that any Village District at an annual meeting may adopt an article authorizing indefinitely until specific rescission of such authority, the Commissioners to apply for, accept and expend without further action by the Village District Meeting, unanticipated money from a State, Federal or other governmental unit or private source which becomes available during the fiscal year." Ray Bonney motioned to accept Article 12 as written. Richard Bairam seconded the motion. All were in favor.

ARTICLE 13: Acceptance of gifts or grants by the precinct:

To see if the Precinct will vote to authorize the Board of Water Commissioners to accept gifts, grants and bequests and to expend the same for such legitimate purposes of the Precinct as may be specified by the donor. Such gifts, grants and bequests shall provide that said purpose will not require the expenditure of additional Precinct funds and for such other terms and conditions as the Board of Water Commissioners shall approve. Ray Bonney motioned to accept Article 13 as written. Richard Bairam seconded the motion. All were in favor.

ARTICLE 14: Transact Other Business:

To transact any business that may legally come before this meeting. Ray Bonney motioned to accept 14 as written. Richard Bairam seconded the motion. All were in favor.

All the articles were passed unanimously.

Richard Bairam motioned to close the Warrant, election of officers and Articles for 2023. Ray Bonney seconded the motion. All were in favor.

The Annual Meeting was closed at 7:00p.m.

Attorney Branch Swore all the officers in. The clerk cast one ballot.

RESPECTFULLY SUBMITTED up e Hoeder

CAROL HARDY; ELERK



Hooksett Conservation Commission Explore. Protect. Reconnect.

Town of Hooksett 35 Main Street Hooksett, NH 03106 July 14, 2023

2022-2023 ANNUAL REPORT

Year Highlights:

- Awarded an \$80,000 grant from NH Parks for the **Hooksett Riverwalk Trail.**
- Determined the lay-out and steps required for the fourth and final phase of the **Hooksett Riverwalk Trail** to satisfy a long-term goal of creating a regional trail connector to Allenstown.
- Organized an Earth Day Clean-up event at Clay Pond Headwaters Conservation Area.
- Contracted with a firm to mark boundaries at **Head's Pond Conservation Area**, before trail work and stewardship can commence.
- Completed blazing the **Pinnacle Park** trail loop that was built out last year. Hosted a volunteer group from Stantec to install a water bar on a washed out portion of trail and to remove invasive species choking out trees and trails (bittersweet).
- Completed the third and final year of invasive species removal at **Quimby Mountain**, the first steps in a longer term effort to develop a trail system in this area.

Hooksett Riverwalk Trail—Brick Kiln Historic Trail Loop

The Conservation Commission was awarded an \$80,000 grant by the **NH State Parks Recreational Trails Program (RTP)** to construct the fourth and final phase of the Hooksett Riverwalk Trail. This phase satisfies a longterm goal of forming a regional trail connector to the Allenstown border. This phase consists of 2,910 feet of 12-foot-wide gravel, multi-use trail. It includes a wooden boardwalk and an agricultural bridge over wetlands.



niles) of 12- \$80,000 awarded from RTP

The final trail system will consist of 7,385 feet (nearly 1-1/2 miles) of 12and 8-foot wide crushed gravel, and includes approximately 750 feet of bridges and boardwalks. Project engineering and design is being handled by Stantec. In conjunction with Stantec, HCC met with members of the Society for the Protection of NH Forests (SPNHF), the NH Department of Environmental Services (DES), and the Allenstown leadership team for a site walk and plan review.

A **Natural Heritage Bureau** review, conducted in June '22, identified four endangered and threatened vertebrate species on this site. This review is used during permitting and construction and is required for grant applications. Beaver management, trail and wetland management, and mowing of the fields and habitats continues with oversight from SPNHF and DES.



Four new benches were added along the trail for a total of seven benches

Head's Pond Conservation Area: Marking Boundaries for Stewardship Work

A Stewardship Plan was developed for the Head's Pond Conservation Area in 2021, but before trail work or any other activities can begin in this vast area (438 acres of conservation land), boundaries needed to be surveyed and marked.

The HCC contracted with S&H Land Services, LLC, a professional land surveyor firm located in Hooksett, to ensure boundaries are in accordance with property deeds. Also, some encroachments and violations were discovered during this process, including: a hunting platform, garden encroachments by abutters, a fence encroachment, and general trash, sandbags, and debris. All offenders have been notified and the conservation boundaries are being marked with monuments for clear identification.

Pinnacle Park Trail Blazing, a Volunteer Event, and Stolen Signage

Members of the HCC blazed the trails at Pinnacle Park, marking the new trail loop constructed last year through a partnership with the Student Conservation Commission (SCA). New signs were erected in this area, but unfortunately three of those six signs have disappeared. Signs and blazing identify trails and locations for visitors, and areas closed due to erosion.

The HCC hosted a volunteer event with **Stantec** in June. Stantec arranged for a group of 12 volunteers, who installed a water bar on a trail incline to prevent wash-out. They also removed bittersweet that was choking off the entrance to the new trail loop and damaging trees. Poison ivy was removed from picnic areas. *Stolens*



Stolen signs at Pinnacle Park

Thank you for your hard work, Stantec volunteers!

DPW added to the efforts by filling in and smoothing out eroded areas of the parking lot with stones. Great work by all!



Stantec volunteers and HCC member John Pieroni

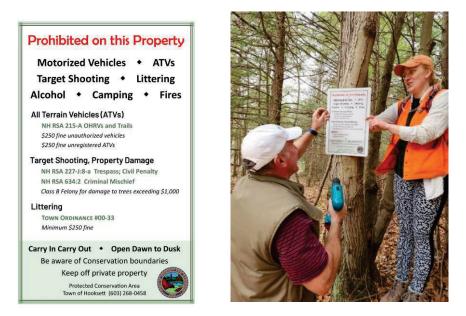
Clay Pond Headwaters Conservation Area: Unlawful Shooting Range and Gates Destroyed

This year our focus turned to an area of Clay Pond taken over by an unlawful target shooting range. Trees had been destroyed, lots of junk and trash had been left behind (including hazardous materials such as propane tanks and old paint cans), and the area had been cleared for target shooters.

The first plan of attack was to erect signage at the Clay Pond entrance and the shooting range warning offenders of the consequences and penalties (up to a Class B felony). Bear-Paw Regional Greenways assisted in this



effort. Secondly, the HCC contacted the Police Department and Fish & Game, who both agreed to spend more time and attention to this area.



Next, this area became the focus of our Earth Day Clean-up in April. HCC members and the Boy Scouts helped clear the shooting range and surrounding areas of trash, dumping, and debris, and restored the site to its more natural state.

We cannot save trees that have been destroyed but fire pits have been cleared and disassembled. After the clean-up, the area was blocked off, thanks to help from DPW, by hauling large, downed trees and limbs across the entrance.



Trash, propane tanks, paint cans, and more collected



A dump truck full of old tires was removed from the area!

Thank you to the dads and Boy Scouts from troop

292!! Also, thanks to Dale with DPW for assistance with the large truck! This large-scale clean-up could not have been done without all of you!

Finally, we are working with Manchester Water Works to repair the gates that have been destroyed. In addition, game cameras will be installed to identify people who are breaking the law and destroying property in this sensitive wildlife area.



Volunteers from Bear-Paw inspect the damage to the gates at Clay Pond

Quimby Mountain Invasive Species Removal

Work resumed this spring and summer on invasive species removal at the Quimby Mountain conservation area by Paul Eaton with Keep It Native. Species of concern include Japanese knotweed and bittersweet, which are taking over and choking out trails in this area. An HCC member joined Eaton for a site walk and discussion of the work to be performed.

Land acquisition and conservation projects

With greater than 25 percent of town land conserved, the HCC is **focusing on stewardship, trail expansion and enhancements, signage, and educational opportunities**. Hooksett has achieved the "gold standard" in acquired and permanently conserved lands for the protection of wildlife, preservation of our natural resources, and enjoyment of future generations.

The Hooksett Conservation Commission meets **the second Monday of the month at 4:30 pm** in the Town Hall Chambers of the Municipal Building. All residents are encouraged to provide input on conservation related matters. Residents interested in becoming members or in participating in a specific project are urged to contact the Conservation Commission. All of us extend our deepest thank you to the community for your continued support and interest.

Hooksett Conservation Blog

You can learn more about conservation activities on the HCC website and blog:

Conservation Commission website: https://www.hooksett.org/conservation-commission

HCC Blog: https://hooksettconservationcommissionblog.wordpress.com/

Respectfully submitted,

Chair: Cindy Robertson Vice Chair: JoCarol Woodburn Members: Robert Better, Phil Fitanides, Deborah Miville Alternate Members: John Pieroni, Dr. Alan Stein Planning Board Representative: Sheena Gilbert Town Council Representative: Alex Walczyk Staff Support: Bridgette Grotheer



ECONOMIC DEVELOPMENT ADVISORY COMMITTEE

The Hooksett Economic Development Advisory Committee serves in an advisory capacity to the Planning Board, Zoning Board of Adjustment, and the Town Council. Members are appointed by the Town Council and include one member of the Town Council, the Town Administrator, and the Town Planner.

Economic development opportunities may be assigned to the committee by the Town Council, and the committee may guide and recommend economic development decisions and opportunities to the Town Administrator, Town Council, and the Planning Board as appropriate.

MISSION STATEMENT

The Hooksett Economic Development Advisory Committee shall enhance the vitality of the local economy by retaining existing businesses, encouraging entrepreneurship, and attracting new businesses to Hooksett in support of the Town Council's effort toward the development of public policy and strategies which result in balanced and sustainable economic growth.

GOALS

- Establish a strong rapport with existing businesses to retain and encourage expansion within the Town.
- Promote the Town as a destination for new businesses.
- Provide support for the Town Council, Planning Board, and Zoning Board of Adjustment while projecting a welcoming and helpful image to the local business community.
- Assist the Town Council with the research and development of new business opportunities.
- Coordinate and seek out support for business development from local, state, and regional organizations such as SNHPC, Chamber of Commerce, and Department of Resources and Economic Development

PROJECTS UNDERTAKEN THIS YEAR INCLUDE...

- Comprehensively updating the Master Plan, which includes developing new action items for the economic development portion.
- Continuing to support development proposals of large mixed-use with Master Planning workshops.
- Advising the Planning Board and the newly created Affordable Housing Subcommittee on housing issues
- Streamlining the development review, entitlement, and permitting processes to enhance efficiency.
- SNHPC Town Housing Needs Assessment Developing and Implementing a Housing Plan
- Hooksett Village Rejuvenation
- Comprehensive Economic Dev. Strategy (CEDS) Update and Participation for TIF project funding
- Meeting with U.S Small Business Administration & Economic Development Specialist

2022-2023 Committee Members

Mr. David Scarpetti (Chair)	
Ms. Michelle Gannon	
Mr. Alden Beauchemin	

Mr. Matthew Barrett Mr. Wayne Russell Mr. Roger Duhaime Mr. Peter Stoddard Mr. Paul Scarpetti

FAMILY SERVICES

The Department of Family Services administers General Assistance to families in need under RSA 165. In this capacity, the Family Services Department provides basic needs such as shelter, food, utilities, and medication. The General Assistance program is designed to provide short-term, emergency assistance until recipients become employed or receive long-term assistance from the state or federal government. All recipients of General Assistance agree to reimburse the Town when they return to an income status that allows them to do so.

In this past year 63 applications, placed by 37 families, were determined as eligible for various types of assistance. It is important to note that the numbers of assistance listed here do not include applications that were processed and determined to be ineligible, or that were withdrawn voluntarily by the resident. Any resident that is determined ineligible is still provided support with referrals to area agencies. The Hooksett Salvation Army often steps in to aid residents who are not eligible through the Town. As shown below, most of the support provided was in the form of shelter assistance (rent and mortgage payments).

General Assistance expenditures for July 2022 - June 2023

Shelter	\$ 50,127
Medical	\$
Utilities	\$ 10,148
Cremations	\$ 2,195
Miscellaneous	\$
Total	\$ 62,470

During 2022-2023, the Federal Government and the State of NH continued to provide extra benefits through stimulus programs. Those programs began to phase out in this past year, while rent and utilities costs increased. As a result, Family Services once again experienced an increase in shelter assistance requests above that of the previous year.

To offset costs to the Town, many families were referred to a variety of local, state and federal funded assistance programs/organizations. A few of those programs include:

- The Hooksett Salvation Army Unit provides monetary support and organizes a variety of community events that support Hooksett families.
- The Hooksett Food Pantry, run and managed by Kiwanis volunteers, whose mission is to help those in the local community who are hungry by providing non-perishable food items.
- The Kiwanis Kid's Kloset, a collaborative effort of Hooksett Kiwanis Club, Family Services, and the Salvation Army continues to provide families in need with free, gently used children's clothing to Hooksett residents.
- The Community Action Program (CAP) in Suncook administers Fuel Assistance and Energy Assistance programs, partially funded by Neighbor Helping Neighbor. CAP also assists through a variety of food programs such as Commodity Foods, WIC, and Meals-On-Wheels.
- The NH Homeowner Assistance Fund, also known as HomeHelp NH, covers mortgage payments, payments towards property taxes and utility payment assistance.

Hooksett is fortunate to have organizations such as these, which help to meet a wide variety of needs while saving taxpayer dollars. Additionally, state and federal funded programs such as NH Department of Health & Human Services, New Hampshire, Manchester and Concord Housing

Authorities, and NH Employment Security and NH Vocational Rehabilitation Services provide long-term support and resources to Hooksett families who are in need and qualify.

The Town of Hooksett continued to partner with the Manchester Transit Authority to provide the Hooksett Shuttle Bus Program. This service is available five days per week. The bus is handicap accessible and provides curb-to-curb pick up and drop off for Hooksett residents. Riders may go anywhere within Hooksett, Manchester or Bedford, based on availability. Rides to Concord may be limited by the schedule.

Each holiday season the Family Services Department administers holiday assistance programs for Hooksett families in need. Food baskets (through the Hooksett Community Food Pantry), toys and gifts (through the Hooksett Holiday Assistance Program), and winter clothing items are provided through the combined efforts and generosity of the Hooksett schools, residents, organizations, and businesses. Special thanks to the Hooksett Salvation Army for their donations to these programs, the Hooksett Knights of Columbus for the donations of gloves, mittens, and winter hats, Hooksett Lions Club for copious amounts of socks donated through their "Got Socks Program", several other individuals and organizations also contributed to our programs. The Family Services Department is so grateful for every single donor who participates in these programs, as it would not be possible without everyone's generosity!

Through the generosity of the Hooksett Salvation Army several children were provided with summer camp scholarships for the YMCA Summer Camp at Hooksett Memorial School. Thank you to all of the Hooksett bell ringers and donors that make these funds available to our Hooksett families in need!

Moving into 2023-24 Family Services will continue to connect families and individuals in need with the various resources mentioned here as well as any new programs that become available at the local, state or federal level. Regular Family Service office hours are Monday, Tuesday, and Thursday from 9:00 a.m. to 4:00 p.m. Applications for General Assistance are taken by appointment. Please feel free to contact the office at 603.485.8769 if you would like more information regarding the services offered by this department.

Respectfully Submitted,

Trísh Caruso Family Services Director



The Hooksett Fire Rescue Department is pleased to share with the citizens of Hooksett, your Fire Rescue Department's 2022/2023 Annual Report. We provide fire protection, emergency medical services, rescue, hazardous material mitigation, disaster response, community services, and fire prevention - in the form of public education and inspections. In 2022/23, we employed 32 Full-time members and 4 active on-call and/or part-time members. As the Fire Chief, I am extremely proud of the level of service we have been able to bring to the community. This would not have been accomplished without all the efforts of our dedicated men and women. The goal of the Hooksett Fire Rescue Department (HFRD) is to provide the best service possible to our community whenever called.

Personnel and staffing continue to be an area of focus for the Administration. In the past year we have welcomed four new Firefighters to the department: Eric Allard, Scott Hebert, Kerri Kenneson and Sean Spreen. Unfortunately, we lost FF Bryce Knox a 24-year member to a work related injury and he had to retire. We thank FF Knox for his service to the department and community. Hiring has been difficult due to a shortage of state-wide applicants and an issue that the NH Fire Chiefs, NH Fire Academy and the Commissioner of The Department of Safety are all collaboratively working on to address. Firefighter/Paramedic Joseph Inamorati graduated from Paramedic school in May of 2023, congratulations on this huge accomplishment. FF Jessica Colpoys is scheduled to graduate in the summer of 2024.

Our call volume continues to rise annually as we get busier and busier. In 2022, the department responded to 2,606 calls. Below are some charts showing call volumes over the last year along with the types of calls in 2022. Over the last couple years, the department has seen an increase in the amount of overlapping calls range from approx. 25% 2 years ago, about 30-35% in 2022 and so far in 2023 we are averaging about 40% overlapping call volume. This averages out to approximately 7-8 hours a day that all our resources are tied up on calls leaving no additional resources to respond. As Fire Chief this trend is concerning and forecasted to only increase in the coming years. This is a priority that Fire Administration is hoping to address as we move forward and will require additional staffing for the department.

The men and women of the Hooksett Fire-Rescue Department will continue to be at the ready to serve the residents of the Town of Hooksett, NH as together we navigate forward. As always, we remain grateful for your continued support of our department! If you have any questions or concerns, please contact me at <u>scolburn@hooksettfire.org</u>. Stay safe and healthy!

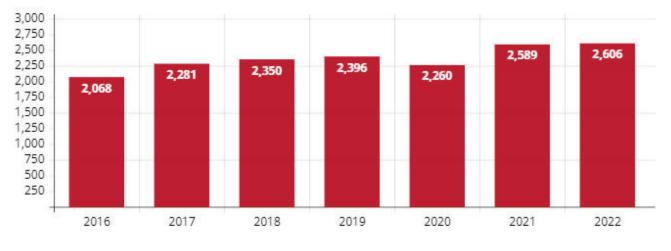
-Steven Colburn, Fire Chief





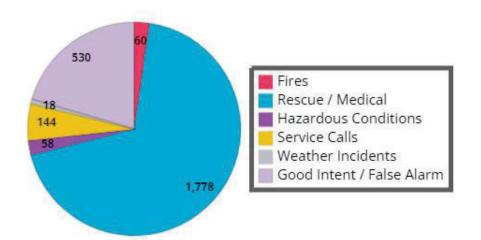
Call Volumes By Year

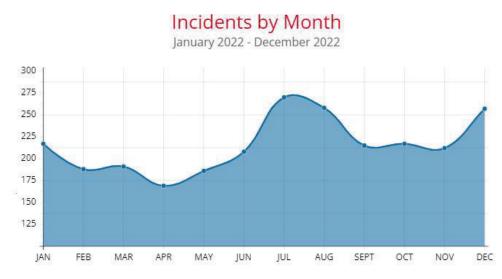
Hooksett Fire Rescue Department



Types of Incidents

2022





Apparatus and Equipment

Over the last year, the department has taken delivery of the new Engine 2, Command Car and Ambulance 1. These new apparatuses have standardized the primary Engines at both stations along with standardizing all of our Ambulance fleet which will have great benefits in training and department operations. As Fire Chief, I greatly thank the Town Council and voters for their support in standardizing and updating our fleet.



Maintenance, repairs and testing took place throughout the year. Supply chain issues have created a lot of challenges, but Hooksett DPW and outside repair shops did their best to keep our fleet on the road and safe. Each year the pumps and ladders have to be tested to meet the NFPA standards. We utilize 3rd party testing companies to complete these tests. Our strict maintenance program allows this apparatus to pass the tests each year.

With the support of the Town Council and Budget Committee, the town established an Apparatus Replacement Capital Fund several years ago. The goal with this capital replacement fund is to put money away each year so when the larger apparatus needs to be replaced, the money is there. There are several advantages to this over leasing which the town has done in the past. First the capital reserve fund is making money on the interest that is in the account, and second manufacturers typically offer discounts for pre-payment or partial payments as the truck is

built. With leasing the town is paying interest on what was borrowed, ultimately costing more money at the end of the payments. We ask for your support to continue funding the apparatus replacement warrants, as this will help keep the spending level, preventing large spikes in taxes.

The firefighters take great pride in our apparatus as it shows when they are on shift at the station or driving around Hooksett. We greatly appreciate the hard work of the firefighters and the mechanics at our Highway Department who keep the trucks ready for the next emergency. We also appreciate the continued support each year at town meetings supporting the Apparatus Replacement Capital Reserve Funds, this fund is critical to allow the department to replace the apparatus when needed.

Personnel, Training & Professional Development

Five (5) new employees were hired in FY 22-23 after completing an extensive hiring process which includes an assessment center, practical evaluation, oral boards, chief interviews, and an in-depth background check. The hiring process takes approximately 3 months to complete from start to finish. Each new firefighter completes a 2-week orientation program or 'Recruit School' as we call it. Here they are evaluated on skills and orientated to Hooksett and how we operate. After completing the orientation program, they are placed on shift where over the next 18-24 months they will work to complete an in-depth task book fine tuning their skills and become certified to operate our apparatus. In addition to completing the task book, there are many tasks to complete, including obtaining their Commercial Driver's License (CDL), NH boating license and complete the NH Fire Academy Driver Operator program. The new hire training program is a challenging time during their new career, but one that is necessary to ensure our department provides the best service for the Hooksett residents.



Between July 1, 2022 and June 30, 2023 members of the department participated in 5,271 staff / hours of fire, rescue, prevention, and emergency medical training. This averages over 155 hours of training for each department member and does not include the additional numerous hours our staff is required to complete each year to meet State and National emergency medical training requirements. This year's training has been focused on fundamental skills, equipment reviews, water rescue, boat operations, aerial ladder training, forestry / wildland operations and apparatus pumping operations; all conducted in-house.



Our officers and command staff continued to further their education by enrolling in bachelor's and master's degree programs with one member obtaining their Master's degree. These programs better equip them for challenges they might face in their leadership roles. Many of our shift and administrative officers obtained and/or maintained their Fire Officer (FO) credential through the Center for Public Safety Excellence (CPSE). This credential is a professional designation model that recognizes career excellence and offers strategies for continuous personal improvement.

The New Hampshire Fire Academy, along with the National Fire Academy continues to offer training for our members. Some of these programs were grant funded which provided valuable technical training at no cost to the Town or taxpayers. These grant funded programs include swift water rescue, confined space rescue, ice water rescue and other operational and leadership programs. Our members also had the opportunity to attend Fire Instructor, Fire Officer, Plans review and the Fire Department Instructors Conference (FDIC). The off-site classes are critical for our members' career development and staying on top of the latest methods and practices.

During the upcoming fiscal year, the training priorities include certification process for Driver/Operator Training of All Vehicles, Pumps, and Aerial Apparatus. Other significant areas include strategy and tactics with use of developing pre-fire plans of structures in Hooksett. Continuous refresher training focused on basic and advanced firefighting fundamentals will be instructed by qualified in-house instructors on department developed and owned props. Leadership training will also occur to provide professional development and succession planning within our organization.





Fire Prevention, Inspection & Investigation

During the 2022-2023 fiscal year for the Hooksett Fire Rescue Department - Fire Prevention Division we were able to continue to meet our goals and responsibilities throughout the Town of Hooksett while increasing our youth education and outreach. NFPA Fire Prevention Week was started in 1922, but Fire Prevention strives to teach the children of Hooksett more than once a year. Some of the events that HFRD attended were the Kiwanis Safety Day, HPD's National Night Out, Touch a Truck at the YMCA Summer Camp as well as at the Library, Trunk or Treat, and Hooksett Old Home Day. During Fire Prevention Week 2022 we were able to hand out over 100 CO detectors to the 5th Graders at Memorial School and will be handing out another 100+ in October 2023.

Fire Prevention Captain Ian Tewksbury continues to take educational classes and seminars to further his education including Fire Inspector II at the NH Fire Academy as well as the annual New England Arson Investigators Seminar at St. Anselm's College.

Several new businesses have come into town, and all have met the requirements of the NH State Fire Code including fire alarm systems and sprinkler systems. These include the new American Freight, Season's Corner Market, and Marmon Aero Space. All other existing businesses continue to conduct at their establishments the required annual fire alarm and sprinkler inspections. This is to ensure that both systems continue to work as designed in the event of a building fire and protect both people's lives and property.

"Cooking with Caution"

• Be on alert! If you are sleepy or have consumed alcohol don't use the stove or stovetop.

• Stay in the kitchen while you are frying, boiling, grilling, or broiling food. If you leave the kitchen for even a short period of time, turn off the stove.

• If you are simmering, baking, or roasting food, check it regularly, remain in the home while food is cooking, and use a timer to remind you that you are cooking.

• Keep anything that can catch fire — oven mitts, wooden utensils, food packaging, towels or curtains — away from your stovetop.

If you have a small (grease) cooking fire and decide to fight the fire...

• On the stovetop, smother the flames by sliding a lid over the pan and turning off the burner. Leave the pan covered until it is completely cooled.

• For an oven fire, turn off the heat and keep the door closed. if you have any doubt about fighting a small fire...

- Just get out! When you leave, close the door behind you to help contain the fire.
 - Call 9-1-1 from outside the home.



Emergency Medical Services (EMS)

Emergency medical service (EMS) remains one of our largest and busiest responsibilities. Our calls for service are increasing and medical emergency calls remain our highest requested response. Of the 2,606 total calls for service in 2022, approximately 72% of these were medical

responses and motor vehicle accidents. All department personnel are trained to the minimum of Emergency Medical Technician (EMT), with the vast majority holding an Advanced Emergency Medical Technician (AEMT). We also have Paramedic-trained personnel assigned to each, therefore offering the highest level of care to those sick and injured.

This past year, Firefighter Joseph Inamorati became Firefighter / Paramedic Joseph Inamorati! Back in November of 2021, FF Inamorati began the long 18+ month program aimed at becoming a certified and licensed Paramedic. The Paramedic program at the New England EMS Institute includes classroom, practical and clinical education totaling over 2,000 hours before a rigorous testing process. Once certified and licensed, a paramedic can deliver 'hospital-level care' to the patients in the field or in their home. The goal of the HFRD – EMS Division is to provide the highest level of care possible to our community. Congrats to Firefighter / Paramedic Inamorati; we're very proud of you! In addition, Firefighter Jessica Colpoys will be attending the LRCC Paramedic Program starting in August of 2023. Good luck Jessica!



One part of our EMS service delivery we've always prided ourselves in is being progressive, or on the 'leading edge.' This year, the HFRD initiated a pre-hospital ultrasound program, aimed at utilizing point-of-care ultrasound technology to aid Paramedics in assessing critically ill and injured patients. HFRD is one of the first departments in the state to initiate a pre-hospital ultrasound program of its kind. This is the same device and technology used in hospitals to scan various parts of the body. All paramedics have had specialized training in point-of-care ultrasound and the program went live in October of 2022.



A few months ago, we received our new Ambulance 1. This replaces an aging 2008 International / AEV Ambulance, which happened to be the original ambulance when we began offering this service. We also were able to obtain a GOFERR grant for \$50,000, offsetting the cost of this unit when purchased. This unit is now in service and running out of the village fire station on Riverside Street (Station 1).

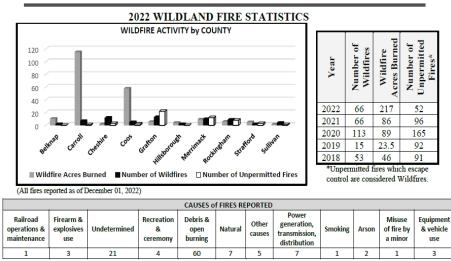
This year we upgraded our CPR manikins and instructional equipment to align with the American Heart Association – 2020 guidelines. We believe strongly that injury and illness prevention is a valuable service to our community. This is displayed no better than our annual CPR instruction to the 7th graders at Cawley Middle School. The goal of this program is to have all students going through the Hooksett school system being trained in CPR. Later this year, be alert for free CPR, AED and First Aid training opportunities for community residents at the Hooksett Safety Center!

In addition to the above, we have been busy with grants, equipment maintenance, EMS education and training and our continuous quality improvement (CQI) program. Vaccine booster clinics were held for town employees as well, as employee health is important to us all. Thankfully the pandemic has ended and life has returned to a sense of normalcy. As always, please feel to contact Captain Joseph Stalker, our department's EMS manager (jstalker@hooksettfire.org) with any of your medical /EMS related concerns. Safe healthy and stay safe!

Report of Forest Fire Warden & State Forest Ranger

This year was another year where we observed wet weather in early spring followed by rapid drying and drought conditions which extended through the summer for much of the state. Drying conditions in early May led to large fire growth on numerous fires which required multiple days to extinguish and firefighter response from local, state, and federal agencies. Wildfire activity continued through the summer months where dry conditions led to more multi-day fires. Fires burned deep into the ground, requiring firefighters to establish water supplies and to spend days digging out all the hot spots. This fall we had multiple fires started by the careless disposal of woodstove ashes. Before dumping your woodstove ashes, you should place them in a covered metal container until they are out cold. Many homes in New Hampshire are located in the wildland-urban interface, which is the area where homes and flammable wildland fuels intermix. Every year New Hampshire sees fires which threaten or destroy structures, a constant reminder that wildfires burn more than just trees. Homeowners should take measures to prevent a wildfire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at www.firewise.org. Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe!

The long-lasting drought effects in Merrimack County are showing some minor signs of improvement but a good portion of Merrimack County remains in moderate drought and much of the state is still in the abnormally dry category. While the drought conditions have improved, we expect some areas of the state may still be experiencing abnormally dry or drought conditions this spring.



For this reason, we ask everyone to remember Smokey's message about personal responsibility and follow his ABC's: <u>A</u>lways <u>B</u>e <u>C</u>areful with fire. If you start a fire, put it out when you are done. "Remember, Only You Can Prevent Wildfires!"

As we prepare for the 2023 fire season, please remember to contact your local Forest Fire Warden or Fire Department to determine if a fire permit is required before doing ANY outside burning. Under state law (RSA 227-L:17), a fire permit is required for all outside burning unless the ground is completely covered with snow. Fire permits are also available online in most towns and may be obtained by visiting www.NHfirepermit.com. The burning of household waste is prohibited by the Air Resources Division of the Department of Environmental Services. You are encouraged to contact the local fire department for more information. Safe open burning requires your diligence and responsibility. Thank you for helping us to protect New Hampshire's forest resources. For more information, please contact the Division of Forests & Lands at (603) 271-2214, or online at www.nh.gov/nhdfl/. For up-to-date information, follow us on Twitter and Instagram: **@NHForestRangers**

Emergency Management

Emergency Management in Hooksett encompasses many roles. Critical roles in emergency management are Prevention, Protection, Mitigation, Response, and Recovery. In early 2020, the Fire Chief who serves as the town's Emergency Management Director, managed and provided guidance on many areas related to the COVID-19 pandemic. Hooksett Emergency Management and the EMS Captain staff worked with local, state, and federal agencies to stay up to date on the latest information/guidance, secure PPE/cleaning supplies, secure grant funding for items related to COVID-19.



To this date, the team has applied for and secured \$1,186,498.10 in state and federal funding. Special thank you to Executive Assistant Regina Howard for her long and hard work securing this funding and processing the grants for the town. This money funded PPE/cleaning supplies, various equipment / supplies and additional overtime funding for fire department staffing. This allowed an additional ambulance to be staffed, staffing for the vaccination sites, building HVAC upgrades and several other projects. As this pandemic ended in 2022, Emergency Managers across the state have worked with local and state officials to review the pandemic, identify strengths and weaknesses and develop strategies for future pandemics. The HFRD stands ready and firm to respond to the next pandemic or large-scale public health occurrence. Over the last year, Hooksett has been hit with several storms that have caused large power outages and damage to roads and properties. When these events happen Hooksett Fire, Police, DPW and NHDOT all work together to get the situation resolved as quickly as possible. It is great to see all these agencies work so well together. During power outages as Emergency Management Director, I work closely with Eversource Community Liaisons and their Municipal Portal which allows timely information sharing. The portal is an important tool Eversource uses to gain real time

information from the communities and allows their team to prioritize and assign their resources. Hooksett and Eversource officials meet several times a year and after each large event to review the event and address any issues that arose. We thank Eversource for their commitment to working with our Hooksett public safety officials.



Hooksett Emergency Management, Police, Fire and School District continue to meet and train on school emergencies including active shooter / threat incidents. Training and simulation drills have been performed with the public schools, SNHU and other areas of large assembly. This is an unfortunate but necessary responsibility that all town departments take seriously. Training and preparedness is performed annually and often for all employees.

HERITAGE COMMISSION

Dear fellow citizens,

We are thrilled to present the Hooksett Heritage Commission's Annual Report for the period between July 1, 2022, and June 1, 2023. Over the past year, our commission has been actively engaged in various initiatives aimed at preserving and promoting the rich historical heritage of our town. We are excited to share our accomplishments, which include the following:

1790 Marker Cleaning: The Hooksett Heritage Commission took great pride in restoring the historical significance of the 1790 marker, ensuring that it remains a visible and relevant testament to our town's early history. This marker is located by the south entrance of Post Rd on Route 3. This historical marker depicts the distance from here to the center of town at the time, which was Chester.

Granite Bench Dedication to Kathie Northrup: We commemorated the contributions of the esteemed Kathie Northrup by dedicating a granite bench in her honor. This tribute stands as a symbol of appreciation for her commitment to preserving our heritage. This bench was created from Hooksett granite and a Hooksett family, the Belisle's on Hackett Hill! This bench is located at the south entrance of the lilac pedestrian bridge.

NH Granite Monument Installation: A magnificent monument depicting the Belisle Granite Quarry operation and its establishment. This Hand carved NH shaped monument was installed at the corner of Main St. and Riverside St. This monument serves as a visual representation of our town's rich granite heritage and its impact on our community's growth. This monument also rounds out the vision for "Heritage Park" where the Old Town Hall and Historical Society are currently.

Demolition Regulations Update: The commission updated the demolition regulations to ensure that structures of potential historic significance receive adequate consideration. The revised time frame of 14 business days allows for a more thorough evaluation of historical value.

Membership Expansion: To further diversify and strengthen our commission, we expanded its membership, welcoming new voices, and perspectives to enrich our heritage preservation efforts.

Historical Markers Digitization: We successfully digitized historical markers, making them easily accessible on Google Maps. This initiative allows locals and visitors alike to explore our town's historical landmarks conveniently.

Light Up the Village Event: The commission hosted the Light Up the Village event, a heartwarming gathering that not only illuminated our town and the historic landmarks in our village area, but also raised \$4,000 after event expenses for heritage preservation projects.

Schoolmarms and Head School Visits: The Schoolmarms purchased manikins to enhance their educational presentations. Moreover, we had the privilege of welcoming seven Hooksett 4th grade classes and students from the Strong Foundations Charter School to visit the Head School, providing them with enriching historical experiences.

Absorption of Schoolmarm Program: The Schoolmarm program was integrated into the Heritage Commission, fostering greater synergy in our efforts to educate and engage the community in our shared history.

Kathy Northrup Memorial Plaque Dedication: In a touching ceremony, we dedicated a memorial plaque to Kathy Northrup at the Head School, ensuring that her contributions to our heritage preservation efforts at the Head School will be cherished and remembered.

Bylaws Amendment: The commission voted to amend the bylaws, implementing an attendance policy that aligns more closely with other town boards and commissions. This adjustment ensures greater efficiency and accountability within our ranks.

Collaboration with Fremont Historian: Committee members collaborated with esteemed historian Matthew Thomas from Fremont to compile a comprehensive timeline for the forthcoming Hooksett History book. This partnership promises to provide a captivating account of our town's past.

Earth Day Cleanup: In a strategic effort, we organized the Earth Day cleanup in the Hooksett Village area around the Legion/Robie's area and Veterans Park, uniting the community in preserving our environment and historical landmarks.

Historical Display and Raffle at Hooksett Old Home Day 2022: During Hooksett Old Home Day 2022, the Hooksett Heritage Commission proudly organized a historical display, showcasing artifacts and memorabilia from our town's past. This display garnered significant interest and appreciation from attendees, fostering a deeper connection to our heritage. Additionally, a raffle was conducted during the event, contributing to our fundraising efforts and supporting our ongoing heritage preservation projects.

We express our heartfelt gratitude to our members, volunteers, and the community for their unwavering support and dedication to preserving our town's unique heritage. Together, we continue to cherish our past and pave the way for a promising future.

Respectfully submitted, Tony LaCasse Chairperson, Hooksett Heritage Commission

Members- Vickie Desharnais, Andrea Therrien, Leslie Madison

Head School Liaison- Ruth Knowles

Town Council Rep- Jim Sullivan

HISTORICAL SOCIETY

Celebrating Hooksett's 200th birthday has been a momentous occasion. Having been established in 1974, the Hooksett Historical Society felt privileged to contribute to and participate in this remarkable celebration. Although the festivities commenced in January 2022, the following report is respectfully submitted, encompassing the period from 2022 to 2023.

Throughout this time frame, the Society has maintained its commitment to delivering historical programs, organizing events, extending research support, continuously expanding our collection, and collaborating with entities like the Heritage Commission, Library, and various organizations dedicated to advancing the history of our town. Over the course of this year:

- We actively assisted during the July 2, 2022, birthday festivities. Notably, we meticulously recreated the inaugural Town meeting of September 22, 1822. This event was complemented by a program featuring the 39th Army band, insightful essays by three students, and the esteemed presence of New Hampshire Governor Chris Sununu.
- Our research support extended to diverse areas, including the Hooksett airport, Pembroke Historical Society, contributions to business NH magazine's photography section, responding to genealogy inquiries, identifying historical photographs, and even participating as judges for the middle school's History Day. Collaboration extended to State agencies and NH Humanities, enriching our engagement.
- Through our sponsorship, we acknowledged the 8th-grade history award, provided valuable insights for the Granite Industrial Park, and hosted numerous open houses at Prescott Library. Additionally, we crafted historical crosswords and matching games that were added to the 200th birthday celebrations.
- The Society received several generous donations in honor of Everett Hardy, as well as club notes dating back to the 1960s from Hooksett Jay Dee's. We also acquired postcards depicting Tom's Cabins, Beau Claire Motel, and a late 1950s tourism booklet named "Parade of Merrimack Valley of NH Recreation."
- Our range of programs this year encompassed themes such as "Hooksett Tourism of the Past: Are we there?" "A Rail Story: Chronicles of Bridges, Trains, and Things," "Rosie's Mom – Forgotten Women of WW1," "Our National Thanksgiving with thanks to President Lincoln and Mrs. Hale," "NH Roads: Taken and Untaken," and "Robies Store Remembered."

As we move forward, the Hooksett Historical Society eagerly anticipates its Golden Anniversary in 2024. We aspire to witness positive transformations, an augmented membership base, and the forging of new relationships. Heartfelt gratitude to all those who actively participated in our endeavors, and we extend our best wishes to Hooksett for a radiant and prosperous future.

Respectfully submitted,

James Sullivan, Bob Thinnest, Brian Baer, Diane Valade

HOOKSETT KIWANIS Welcome to Hooksett Signs



Pictured from left Tom Lavery (Kiwanis President), Andre Garron Town Administrator,

Tim Tsantoulis Town Council Chair, and Tyler Halstead Chamber of Commerce President

During 2023 Hooksett Kiwanis and the Chamber of Commerce completed the initial plan to welcome visitors to the Town of Hooksett. After receiving approval from both the Town and State two new Welcome to Hooksett signs have been erected. The first sign is located on Rt. 3 South at the intersection of Pleasant Street. The second sign is located on the 28 By-Pass in front of the CMC facility. Future plans are in the works for having plants or flowers placed around these signs to make them more attractive, similar to the Hooksett sign on Rt. 3 North just past the I-93 overpass at Exit 9. Many thanks to Hooksett Kiwanis and the Hooksett Chamber of Commerce for making this financially possible. Special thanks are also in order, for Blue Ribbon fence for helping to install and to Dave and Paul Scarpetti for all their assistance with installation and working with State DOT on regulations. If any other organizations in Town would like to help support future signs, please contact Kiwanis: hooksettkiwanis@gmail.com

KIWANIS COMMUNITY LEADERS



Community Impact Award: Hooksett Library

Each year the Hooksett Kiwanis Foundation honors an organization that has had a long-term positive impact on the Hooksett Community. This year it is very proud to present the Community Impact Award to the Hooksett Library. The library has been a part of our town for many, many years, and has been in its current location at Mount St. Mary's Way for approximately 25 years. Its mission statement reads: The Hooksett Library is a

community resource center providing quality, high-demand materials, programs, information, and technology.

The Hooksett Library has provided residents of Hooksett with so many programs and services that to list them would be impossible. The staff, led by Director Heather Rainier, is knowledgeable and friendly. The programs offered range from Infants to Seniors. They offer complimentary meeting space for groups such as Kiwanis, Girl Scouts, Boy Scouts, and many others. The volunteers, Trustees, and Friends of the Library all work toward one goal...to provide a service to Hooksett. Not only do they provide a vast selection of hardcover and paperback books, but they also have books to download, wireless printing service, 3-D printing, a photography group, an art group, story time for children and numerous family events such as Touch a Truck, Easter Egg Hunts, Santa Visits, crafts, etc. There is a wide variety of classes to attend, educational programs for young and old. We are so lucky to have such a wonderful resource.

The Hooksett Library was recently selected as the New Hampshire Library of the Year. Many individual staff members have also been recognized for their tireless efforts to make our library the best it can be!

Large Business of the Year: Southern NH University (SNHU)

SNHU is an educational and cultural center to Hooksett, Manchester, and the greater New Hampshire region. Over the years and into the present day, SNHU has become an asset and partner to the community. SNHU has been an important resource to Hooksett schools with its student teacher intern program to support our educational system. It has also become a resource to our community youth athletic programs by lending their sports fields and athletic facilities.



Much has happened since the University was first selected at our inaugural event in 2010. It has made major advances in making a college education more affordable for students by lowering tuition rates by \$10,000 in 2021. As a non-profit and tax-exempt property, it has provided fire equipment in the form of a fire truck and training site for both the Hooksett and Manchester Fire Departments. During the pandemic period, working closely with health officials, the Hooksett Police Department and NH National Guard, SNHU volunteered its Hooksett facilities as one of the NH regional Covid vaccination sites. At this location, thousands of people were vaccinated, including many of Hooksett's residents.

Most recently, SNHU announced its Global Days of Service, a two-month-long movement where SNHU alumni, students, employees, and their families come together to strengthen our local communities through service.

Small Business of the Year: Corey's Closet



community.

Corey's Closet is a non-profit thrift store committed to hiring, training, and empowering scores of young adults, all with developmental disabilities. The purpose is for them to become competent and confident members of their community's workforce and help them foster a sense of independence. The business was started five years ago by John and Brenda Sliwerski, Corey's Closet was named after their son Corey who was born with a unique chromosomal disorder. Wanting to provide individuals like Corey with meaningful employment after high school, John and Brenda quit their jobs and opened Corey's Closet with the goal of helping adults with developmental disabilities achieve success and realize their worth within the

Job coaches and employees work together to sort and tag donations from the community which are then put on display to be sold. Members of the community benefit by shopping for a variety of goods, from clothing to home furnishings, all at an affordable price. All money raised from the store goes back into its programs, allowing for the store's expansion and the creation of more jobs as the store grows. Corey's Closet values the importance of service work, creating a sense of community and equity for those with a variety of disabilities. Members of the community and local colleges can volunteer at Corey's Closet thus building a bond between local businesses and community members.

Municipal Employee of the Year: Steven Colburn

Steven is the Fire Chief for the Hooksett Fire Department. Chief Colburn has had a long and successful career in Hooksett spanning over 20 years. In addition to his role as chief, he also serves as the Town's Emergency Management Director. Throughout his years a firefighter, Steven has excelled as a leader and has many accomplishments, including serving as a fire instructor and mechanic at the NH Fire Academy and as Fire Inspector, managing the department's fire prevention, inspections, and investigations. Chief Colburn excelled in this role, quickly becoming an industry leader in his field. As the inspector, he worked closely with many town residents and businesses, becoming the 'face of the department. He initiated and oversaw the department's COVID-19 response an unprecedented



responsibility and far from easy. This included ensuring that the firefighters had the necessary personal protective equipment (PPE), providing training on COVID-19 and oversight of department pandemic operations, ensuring our personnel were maintaining their own safety while responding to COVID emergencies in the community. Post pandemic, attracting new firefighters has been difficult; a problem seen state-wide. Chief Colburn has worked hard to show prospective applicants how great the department and Hooksett community is. He has also worked hard to keep the fleet of apparatus up-to-date and in showroom condition.



Educator of the Year: Melanie Godbout

Melanie is a 5th grade teacher at Hooksett Memorial School. She has dedicated her passion for teaching to the children of Hooksett for 18 years. Melanie strives to ensure that students meet high academic standards and provides them with rich educational experiences that create lasting memories. She always goes above and beyond for the students, families, community, and staff of Hooksett. She serves on numerous committees and takes on countless roles including but not limited to her active involvement with the Hooksett Education Association, Adopt A Family, Law Enforcement Against Drugs, HMS

Grading and Reporting Committee, Chair of the HMS Universal Team for Positive Behavioral Supports, and classroom teacher mentor. Each year, Melanie gracefully welcomes future educators to observe her classroom and has hosted numerous Southern New Hampshire University student teachers, strengthening the partnership with SNHU. Her willingness to foster future educators is an integral piece to the long-term success of HMS students and education globally.

Youth Volunteer of the Year: Abbie Aumann

Abbie is a freshman at Pinkerton Academy. where she is a member of the Future Business Leaders of America. She has a long and distinguished career as a volunteer and servant leader. As a 7th grader she was elected as president of the Cawley Builders Club where she earned the Distinguished Club Officer award. The following year she was elected President of the National Junior Society where she continued her community service and was instrumental in organizing the rededication of the Hooksett Lilac Bridge where she gave a speech about the history of the bridge and was

honored to the cut the ribbon for the rededication at the ceremony. Abbie has also volunteered at numerous events with the Hooksett PTA, the Hooksett Library, the Hooksett Youth Athletic Association (HYAA), Hooksett Police National Night Out, Valentines for Veterans delivered to the Hooksett American Legion and Liberty House. Abbie has also hosted food and personal hygiene drives that benefited the Hooksett Food Panty and Hooksett Family Services. Also, she led an effort to prepare Christmas cards for first responders and 911 operators. As a volunteer with the HYAA Hooksett Twirlers, she teaches baton twirling skills to younger students.

Most recently, Abbie won the title of Miss Liberty's Outstanding Teen with the Miss NH Organization. Her Community Service Initiative is "Helping Hands, Happy Hearts" (Encouraging Volunteering in Your Community) where she promotes community service and the benefits it has not only for the person you are helping, but also for you and your health.



Adult Volunteer of the Year: Tony Lacasse

Tony is a professional young man who has done a lot for our community in a very short time. His most recent event, The Lighting of Hooksett Village was an extremely successful event! Not only did he pull local businesses together to get the job done, but he also pulled together HOOKSETT! The event was attended by so many Hooksett families. What a wonderful way to pull our community together! Tony was also the organizer of the Veteran's Day Breakfast held at the Hooksett Congregational Church. This event was also very well attended and appreciated by our Veterans. Tony serves on many committees and boards, including Hooksett Kiwanis and Chair of the Hooksett Heritage Society. He was instrumental in getting the Kiwanis Key Club at Pinkerton Academy up and running and attended Cawley Builder's Club meetings to motivate the members to become involved in Key Club as they moved on to high school. Hooksett has benefited from this dedication.

On numerous occasions, he has profiled various sites in Hooksett, such as the Stone House and the former Mount Saint Mary's College. It has become so apparent that he has a love of our Hooksett community.

HOOKSETT PUBLIC LIBRARY

Welcome to Your Library: Your Community Resource Connection

The Hooksett Library's fiscal year 2022-23 was a year of making and enhancing community connections. This was accomplished in many ways throughout the year both in terms of ongoing, signature programs as well as new initiatives. The Library's signature programs, like Trunk-Or-Treat, Santa Party, Easter Egg Hunt, Touch-A-Truck, and Wildlife Encounters are always popular and continue to attract a sizable audience, often in excess of 400 individuals. Such events bring families of all ages together to learn, celebrate and make valuable connections.

In terms of new initiatives, the Library partnered with the Chamber of Commerce for monthly Lunch & Learn programs for the business and general community. It has also established a connection with Osher Lifelong Learning Institute at the University of New Hampshire (OLLI at UNH), providing virtual Technology focused programs for its members across the state as part of a monthly Lunch & Learn program.

The Library has also piloted a new business partnership model where library patrons could qualify for discounts toward products, services or membership if they show their library card at participating businesses. Additionally, participating businesses would promote library programs by hosting reading program flyers and other materials, including the possibility of presenting or co-sponsoring programs in the business's area of expertise at the Library.

Other important developments during the year included establishing a closer collaboration and partnership with the Hooksettites to offer monthly programs for older folks, outreach to the local 55+ communities, serving as a clinic for flu and COVID vaccinations, and working more closely with the Hooksett Heritage Commission and Hooksett Historical Society as part of an overall goal of becoming a research and archival resource for Hooksett's history with a special focus on digitizing extensive historical photos, documents, scrapbooks and other artifacts.

As a destination, the Library also continues to be a central hub for community organizations as well as for libraries in the state, thanks to accessible meeting room space that is equipped with a state of the art AV system, recently updated thanks to grant funds from

the TDBank Affinity Program.

The highlight of the 2022-23 fiscal year was being honored with the **Community Impact Award**, as part of an annual program sponsored by Hooksett Kiwanis to recognize community leaders. This award really encapsulates and validates the Library's ongoing mission to be a community resource connection, providing programs, resources and materials to meet the educational, social, and recreational needs and interests of the community.



Your Library "By the Numbers"

The Hooksett Library's fiscal year 2022-23 saw an increase from the previous year in total circulation by +18%, circulation of eAudiobooks by +17%, borrowers of eBooks and eAudiobooks by +25%, museum pass use by +24%, computer usage by +90%, meeting room bookings by +87%, meeting room attendance by 105%, volunteer hours by +214% and library visitors by +38%.

The Library also continues to provide quality programs of high demand. Ongoing programs like storytimes and various STEAM programs for children, and photography, art, knitting, sewing, book clubs, tech classes,

and health clinics for adults continue to grow their audiences. In total, staff offered 370 youth programs with 12,877 children and families attending and hosted 360 programs for adults with 3,900 attendees. The attendance numbers along with positive, anecdotal feedback demonstrate that the programs are reaching their target audiences and are relevant to the needs and interests of the Hooksett community.

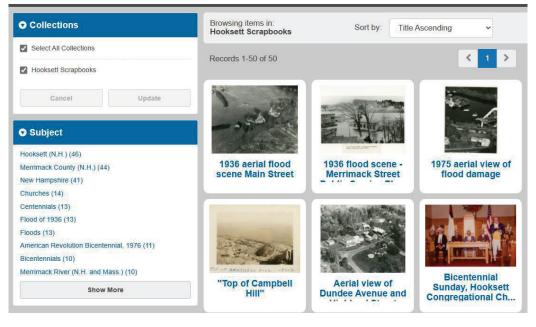
Summer Reading

The Library's summer reading program captured the imagination of over 350 young readers. This year's theme is "All Together Now!" which emphasizes the social and collaborative aspect of reading. The annual Touch-A-Truck summer reading kickoff event was once again a huge hit, attracting an audience of over 400 visitors.

Adults have been able to enjoy a summer reading program tailored just for them. This included a Bingo card challenge that encourages reading outside one's comfort zone. Adults have also been able to participate in the debut of a new program called "The Library Hop." Patrons are invited to hop to 11 of the sister libraries in the GMILCS Consortium during the summer months. As they visit each participating library and complete each library's unique challenge, they can potentially earn prizes along the way.

Digitizing History

The Library has partnered with the Hooksett Heritage Commission and Hooksett Historical Society to initiate an extensive digitization project, starting with digitizing scrapbooks of historical photos of Hooksett. The goal of this project is to bring Hooksett's history to life in digital form, not only making it more accessible via online exhibits and virtual discovery, but also preserving it beyond its current print form. The Hooksett community can view the latest digitized



content by visiting this page: https://cdm17441.contentdm.oclc.org/digital/collection/h01scrapbooks/search

More than Books

In addition to the many books that make up the Library's impressive collections for readers of all ages, there are many other resources available to Hooksett cardholders! The Library has been developing a rebranded collection called "Library of Things" (LoTs), following a nationwide trend to crowd-source tools and things for folks to try before they buy, or use only infrequently, or to borrow things that would otherwise be cost-prohibitive to own by themselves. Besides its ever popular LEGO and Science kits, telescopes, and ukuleles, new items are regularly added, thanks to donations from the Friends of the Hooksett Library and other donations, including:

- Games: board games, Nintendo Switch consoles, yard games
- Home: check engine light scan tool, kitchen knife sharpener, soil tester, stud finder, thermal leak detector
- Musical instruments: bongos, acoustic and electric guitars
- Party equipment: canopy pop-up tent, foldable tables, karaoke machine
- Technology: mobile hotspots, trail cameras, radon detector

• Tools: Dremel tool, metal detector, power washer

Making Materials more Accessible

New Online Catalog in the Works

Planning for the new fiscal year 2023-24 is well underway for a new online catalog this Fall! The catalog's fresh, new look will make it even easier to find what you're looking for, as well as discover materials that may be of interest to you. New features will include:

- All formats for an item will display under one record no more scrolling through a long list of results to find your preferred item type!
- Users can create and share lists of library materials
- Interact with locally-created content by the Hooksett Library Staff
- Get reading recommendations based on what you like
- Search and view historical photos from HPL's Digital History Collection directly in the catalog
- ...and so much more!

Click & Collect Smart Lockers

Thanks in part to a 2021 grant from the Institute of Museum and Library Services (IMLS) in partnership with the NH State Library under the American Rescue Plan Act (ARPA), the Library's smart lockers have been in full service since September 2022. Located on the Library's front portico, the lockers provide contact-free, 24/7 pickup service, allowing patrons to pick up their held items at their convenience.



Sustainability Efforts

In a concerted effort to promote sustainability, the Library has instituted measures in various categories of its operations. These measures include piloting a plastic bag drop off location, offering seed lending and plant clipping programs, adopting book covers made of sustainable materials, updating its technology plan to

include smaller form factors for tech equipment, reducing trash disposal, in partnership with the Town's Transfer & Recycling Department, with the recycling and regular collection of paper, cardboard, plastic, glass, and aluminum, adopting more efficient HVAC technologies and schedules, and growing its Library of Things collection that encourages communal borrowing of tools and materials.

2022-2023 Statistics:

Items circulated at the library:	145,900	Donations added to the collection:	326
Books and materials purchased:	4,410	Books & materials withdrawn from collection:	5,110
Visits to the library:	62,234	Registered patrons as of 06/30/22:	7,075
Adult programs:	360	Youth programs:	370
Adult program attendance:	3,900	Youth program attendance:	12,877

FY23 Hooksett Library Financial Summary

Hooksett Library Budget 2022-2023

Income:

Other Disbursements

Copy & Printing

Collections: Library of Things

Materials replacements (books &

			#21 00 4
Gifts and Memorials		Automation	\$31,894
Tom and Nancy Barrett	\$750	Books and Materials	\$67,258
Gift donations	\$374	Custodial Services \$24,3	
Greenough bequest	\$4,280	Custodial Supplies	\$2,766
In memory of Peggy Teravainen	\$548	New Equipment	\$3,485
Johnathan Murphy Memorial	\$350	Equipment Maint. & Repairs	\$4,562
Shessler family donation	\$500	Information Technology \$9,74	
		Maintenance & Repairs	\$36,230
Grants and Donations		Office Supplies	\$7,612
Kiwanis: Cawley summer reading	\$1,500	Online Resources	\$7,379
Meeting room donations	\$1,504	Payroll Expenses	
TD Bank Affinity donation	\$18,716	Dental Insurance	\$2,863
Technology support donations	\$410	FICA	\$42,259
Staff assistance donations	\$313	Health Insurance	\$130,571
		Life & Disability Insurance	\$5,551
Fees & Other Income		NH Retirement	\$59,765
Copies/fax/printing	\$3,241	Unemployment	\$76
3D printing	\$92	Wages	\$567,168
Interest (all accounts)	\$3,904	Workers Comp \$	
Materials replacements / processing fees	\$2,495	Postage	\$874
Non-Resident fees	\$9,733	Programs and Services	\$9,771
Unanticipated income	\$102	Staff and trustee expenses \$8,05	
		Utilities	\$31,218
Disbursements:		Van Service	\$4,325
Gifts and Memorials			
Marilyn Grande Memorial	\$694	Library Accounts as of 0	6/30/23:
Johnathan Murphy Memorial	\$199	·	
Shessler family donation	\$500	Copy Account	\$2,600
2		Fine Account	\$13,757
Grants and Donations		Gift Account	\$27,043
Kiwanis: Cawley summer reading	\$1,500	Grants account	\$26,994
Donation: TD Bank - Affinity	\$30,158	Greenough Bequest	\$43,504
2 chanom 12 bank filling	\$30,130	Meeting Room Account	\$10,319
		meeting Room needunt	ψ10,519

Morin Account

Special Checking

Vacation Sick Accrual

\$235

\$796

\$3,202

\$2,955

\$51,471

\$22,730

media)

Meeting room expenses	\$181
Online resources	\$399
Programs & Enhancements	\$2,172
Public internet	\$1,704

PLANNING BOARD

The Planning Board's primary duties include reviewing land use applications for compliance with Land Use Regulations, Development Regulations, the Town Zoning Ordinance, and the Master Plan. Applications include residential and commercial site plans, amended site plans, major and minor subdivisions, project phasing proposals, lot line adjustments, lot mergers, condominium conversions, and site plan waivers.

From July 2022 through June 2023, the Planning Board reviewed 16 formal applications, participated in many discussions, and viewed several presentations.

The land use applications heard included:

- 5 amended commercial site plans applications.
- 2 commercial site plan applications
- 1 industrial site plan application
- 1 mixed-use site plan application
- 3 residential subdivisions
- 3 Performance Zone waiver requests
- 1 Development Regulations waiver request
- 2 lot line adjustments
- Multiple requests for extensions, impact fee assessments, conditions of approval review, conceptual discussions, occupancy reviews, project phasing requests, etc.

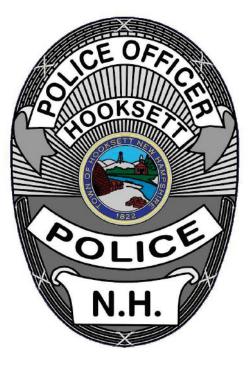
The Planning Board continues to review the Master Plan draft and is in the process of holding public hearings, moving closer to the adoption of the plan.

We thank the following residents who served on the Planning Board during the 2022-2023 fiscal year:

Thomas Walsh, Former Chair Christopher Stelmach, Chair Michael Somers, Vice-Chair Paul Scarpetti Donald Winterton Denise Pichette Volk Robert Duhaime Sheena Gilbert Wayne Russell James Sullivan David Boutin

We would like to thank Former Chair, Tom Walsh, for his <u>12+ years</u> served on the Planning Board prior to his resignation at the end of April of this year. Thank you for your many years of dedication to the town! The Hooksett Planning Board meets on the first and third Monday of each month at the Hooksett Municipal Building in Council Chambers. All meetings are open to the public. For more information on the Planning Board, visit <u>www.hooksett.org</u> or contact the Community Development Department at (603) 485-4117.

Hooksett Police Department



Police Command Staff

Justin Sargent Chief of Police

Captain Jake Robie Administrative Captain

Lieutenant James Bradley Detective Division Commander

Lieutenant David Scarpino Patrol Division Commander

Message from Chief Justin Sargent

I would like to begin by expressing my gratitude to Chief Janet Bouchard for her exceptional work during her tenure as the Chief of Police here in Hooksett. Chief Bouchard retired in May of 2023 after an outstanding career in law enforcement. Words cannot fully capture the positive impact she has had, and her absence will be felt not only within the Police Department but also throughout the entire community.

As I step into the role of Chief of Police, I am humbled by the responsibility and acknowledge the significance of this role. I am excited to embark on this journey and pledge to follow the path Chief Bouchard has set while also incorporating my own objectives to make Hooksett the best possible community to live, work, and thrive in.

The Hooksett Police Department remains committed to its mission of keeping crime at bay. As many of you are aware, the drug epidemic continues to be a challenge in the state of New Hampshire. Our officers are actively working to combat this issue through proactive drug enforcement efforts, which is evident in a substantial percentage of our arrests. In addition to law enforcement, we also focus on building strong connections with the community and educating the public about what is permissible and what is not. We take pride in our efforts to engage with the community and serve you to the best of our abilities.

Over the past year, the department has invested in new technology to enhance officer capabilities in certain situations. We acquired 31 Taser 7's to provide less-lethal options for use of force encounters. Additionally, we are in the process of transitioning to outer ballistic vest carriers, which will alleviate the load from officers' hips and distribute it across their bodies, increasing comfort and effectiveness. Looking ahead, we are considering the implementation of body-worn cameras to further enhance transparency and strengthen our bond with the community.

I am committed to leading the Hooksett Police Department with dedication, integrity, and a focus on community-oriented policing. Together, we will strive to ensure the safety and well-being of all residents and visitors. As your Chief of Police, I am here to listen, learn, and work collaboratively with you to build an even better Hooksett.

Below is a breakdown of our calls for service this year.

Calls for service: 13,631	MV Crashes: 582
False Alarms: 630	Business Checks: 1,764
M/V Stops: 4,374	Arrests: 807

Thank you again for all your continued support. It is our pleasure to "Serve and Protect" this great community.

Patrol Division

Patrol Supervisors	Patrol Officers
Michael Zappala	Officer Brian Roche
Valerie Lamy	Officer Nicholas Kapteyn
Joseph Ducharme	Officer Richard Fosher
Christopher Buker	Officer Kevin Laliberte
Daniel Byers	Officer Logan Gardyne
Travis Mannon	Officer Joshua Preve
	Officer Angela Bergeron (SRO)
<u>Communications</u>	Officer Brandon Carleton
Supervisor Richard Belanger	Officer Jordan Estevez
Dispatcher Jay Wilson	Officer Eric Foley
Dispatcher Christine Barry	Officer Mary May
Dispatcher Katy Roche	Officer Jennifer Lang
Dispatcher Dawn Smith	Officer Christopher Underwood
Dispatcher Aaron Roy	

Detective Division

Detective Dean Lombardo
Detective Trevor Dearden

Prosecution	Department Support Staff
Attorney Evelyn King	Executive Assistant Francine Swafford
Prosecution Assistant/VWA Ariel Kapteyn	Evidence Technician Jessie Ulliani
	Administrative Clerk Sheryl Kiley
	P/T Administrative Clerk/Receptionist Lynn Nash
	P/T Support Specialist Gary Blanchette

PUBLIC WORKS DEPARTMENT

The Department of Public Works consists of three divisions, Highway, Parks, Recreation & Cemeteries, and Recycling & Transfer. During the year, the Department experienced a high volume of staff turnover. Several drivers and laborers' positions have remained open, despite recruiting efforts.

Highway Division is responsible for maintaining a total of 88 miles of roadway. They addressed 22 winter storms this year in addition to the usual cleaning and repairing catch basins and culverts, filling potholes, repairing road shoulders, and clearing brush. During the year, approximately 2.75 miles of roadways were reclaimed and paved. Town-wide line striping is usually done every year.

Fleet Maintenance is a subdivision of the Highway Division. This subdivision consists of a Master Mechanic and a Mechanic. They maintain and repair over three hundred pieces of equipment consisting of trailers, tractors, pickups, trucks loaders, bobcats, a backhoe, mowers, fire apparatus and police cars.

Building Maintenance is another subdivision of the Highway Division. This subdivision is currently led by an Assistant Crew Chief. They are responsible for day-to-day maintenance of the Town Hall, Safety Center, and the Courthouse. The assistant crew chief, along with DPW employees, 2 part-time custodians and sub-contractors, help to maintain the Town Hall, Safety Center, Highway Department, Recycling & Transfer, Courthouse, Parks & Recreation Building, radio towers for the Police Department, Fire Station I, and historical buildings.

Parks, Recreation and Cemeteries Division oversees maintenance of the Town's parks and fields. They are responsible for mowing, maintenance and excavating of all Town cemeteries. Maintenance of playgrounds, all playing fields, running track, tennis courts, basketball courts, school fields, and the landscape at all the town buildings, Veterans Park, Dog Park, and Pinnacle Park are all part of this division's responsibilities. They also prepare the plots for Community Garden every year. This division aids in preparation for the Annual Old Home Day. They also maintain the flower baskets, which are provided by the Hooksett Garden Club, on the Memorial Bridge every summer. During the year, the **Donati Park running track and the tennis courts at Donati Park and Fraser Field were resurfaced**.

Recycling and Transfer Division is responsible for collecting and transporting, to the appropriate facilities, the entire Town's generated solid waste and recyclables. It also operates the transfer station for residential drop off. This year, they collected and transferred 4843.28 tons of residential trash, 199.92 tons of furniture, 499.68 tons of demolition, 36.20 tons of roofing, 24.90 tons of electronics, 269.10 tons of metal, 220.93 tons of cardboard, 33.45 tons of glass and 24.95 tons of other materials for recycling. Residents are encouraged to bring recyclable materials to the Transfer Station. All recyclable materials brought to the Transfer Station are being sent to recycling facilities. Cardboards, metals, plastic, mixed papers, and aluminum cans, when separated generate money for the Town while separating glass, cost significantly less for recycling. Cardboards and papers are baled and sent to Grief Industries Fitchburg Containerboard. Aluminum cans are baled and sent to Schnitzer. Steel and tin cans mixed with the light are also sent to Schnitzer. Plastic is baled and sent depending on market to Trigon in Newmanstown, PA. Glass goes to Rochester NH landfill to be used as road aggregate.

SEWER COMMISSION

The Sewer Commissioners meet twice a month during the year to approve and sign manifests, meet with residents, developers, engineers, and department heads.

Solar Field: The solar field went online in January 2021. The energy produced by the panels will offset some of the electricity costs for the treatment plant operation. One of the largest expenses for a wastewater treatment plant is electricity. At the current rates and payback, the panels will be 100% paid for in 9-13 years. The life of the panels is 25+ years. The past year has proven to be tumultuous with electric supply rates varying from 11 to 48 cents per kilowatt hour. The solar field has allowed us to temper the overall cost of electricity.

Asset Management: The Sewer Commission has been working with Hoyle, Tanner, and Associates to continue to develop the asset management program. The first part focused on the collection system and now we have been working on documenting the treatment plant assets. The program is beneficial to us with predicting equipment failure and replacement timelines thereby leveling off budgets.

Treatment Plant Upgrade: Bids were taken in August 2021 and construction started in early 2022. This project updated and automated several control systems. The project also improved the hydraulic flow capacity of the plant. The project will be completed in the summer of 2023.

Sewer Bill Payments: Customers can pay their bills through ACH, credit cards, and E-Checks online. The benefit of ACH payments is that it provides our customers with an alternative to credit cards and checks with no additional processing fees. Customers who choose ACH must fill out a form (available in the office or online through our website ww.hooksettsewer.com) to authorize us to debit their bank account for the amount due. Credit card payments and E-Checks can be done through our website. There is a small convenience fee which goes to the payment processing company and not the Sewer Commission. Customers can also view their accounts and history by going to our website. **Only cash and checks are taken in the office.**

What's Flushable: Please do not flush wipes, diapers, cigarettes, paper towels, kitty litter, cotton swabs, tampons, condoms, dental floss, or grease. All these items should go in the trash not the toilet. Only human waste and toilet paper should go down the drain.

The Wastewater Treatment Plant and office staff are available to answer any questions you may have. The office is open from 8:00am to 4:00pm Monday through Friday. Please call (603)485-7000 or email us at <u>hooksettsewer@comcast.net</u> with your questions comments or concerns. Please be sure to check out the information on our website at <u>www.hooksettsewer.com</u>.

Sincerely, Board of Sewer Commissioners

Sid Baines, Chairman Richard "Turk" Bairam Robert Duhaime Tax Collectors Report

July 1, 2022- June 30, 2023

Motor Vehicles	21,394	\$4,579,079.11
Decals		\$52,632.50
Boats	427	\$2,135.00
Misc. Income		\$7,835.69
Grand Total		\$4,641,682.29

Town Clerks Report

July 1, 2022- June 30, 2023

Dog License Penalty &Fine	1914	\$16,634.10
Vital Statistics		\$2,823
Filling Fees		\$0
Misc. Income		\$17.65
Elections Checklists		\$0
UCC		\$4,305
Grand Total		\$23,779.75



		Тах	Collector's	Report				
	For the	period beginning	Jul 1, 2022	and ending	Jun 30, 2023			
This form is due March 1st (Calendar Year) or September 1st (Fiscal Year)								
			Instructio	ns				
SelEntEnt	ecify the period b	information let: NH DRA		operty Division -5090 5947	ally populate)			
NTITY'S INFO	RMATION							
Municipality	HOOKSETT	c	ounty: M	ERRIMACK	Report Year:			
REPARER'S II	NFORMATION			A CARLE AND				
First Name		Last Name						
Kimberly		Blichmann						
Street No.	Street Name		Phone Number					
35	Main Street Hool	csett NH 03106	(603) 485-9534					
-								
Email (optiona	1)							

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Property Tax Credit Balance Other Tax or Charges Credit Balance

New Hampshire

Department of Revenue Administration



Debits							
		Levy for Year	_	Prior Levies (Please Specify Years)			
Uncollected Taxes Beginning of Year	Account	of this Report	Year:	2022	Year:	2021	Ye
Property Taxes	3110		\$	4,310,064.14			
Resident Taxes	3180						
Land Use Change Taxes	3120						
Yield Taxes	3185			\$50.89			
Excavation Tax	3187						
Other Taxes	3189						

Account 3110	of this Report \$24,889,017.00	2022	
L	\$24,889,017,00		
	42 ((005)(22) 100	\$27,013,246.00	
3180			
3120	\$96,000.00	\$58,000.00	
3185	\$1,030.31	\$7,767.71	
3187	\$10,290.68		
3189			
3110		\$83,711.44	
	3185 3187 3189	3185 \$1,030.31 3187 \$10,290.68 3189	3185 \$1,030.31 \$7,767.71 3187 \$10,290.68

(\$128,535.63)

(\$223.62)

(\$463.65)

		Levy for Year		Prior Levies	
Overpayment Refunds	Account	of this Report	2022	2021	Prior
Property Taxes	3110	\$12.08	\$89,113.31		
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Waste Water	3110		\$10.71		
Interest and Penalties on Delinquent Taxes	3190	\$78.13	\$41,548.30		
nterest and Penalties on Resident Taxes	3190				
ALC: NOT THE OWNER OF THE OWNER	3190				
	Total Debits	\$24,867,668.95	\$31,603,048.85	\$0.00	\$0.0

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Year:

Prior



	and the state of t			
	Levy for Year		Prior Levies	
Remitted to Treasurer	of this Report	2022	2021	Prior
Property Taxes	\$11,022,963.91	\$30,931,366.81		
Resident Taxes				
Land Use Change Taxes	\$96,000.00	\$58,000.00		
Yield Taxes	\$567.81	\$7,818.50		
Interest (Include Lien Conversion)	\$78.13	\$41,548.30		
Penalties				
Excavation Tax	\$3,343.86			
Other Taxes		\$50,036.83		
Conversion to Lien (Principal Only)		\$479,392.71		
Waste Water		\$33,452.28		
				L
Discounts Allowed				[
Discounts Allowed				
	Levy for Year][Prior Levies	
Discounts Allowed Abatements Made	Levy for Year of this Report	2022	Prior Levies 2021	Prior
		2022 \$1,173.00		Prior
Abatements Made				Prior
Abatements Made Property Taxes				Prior
Abatements Made Property Taxes Resident Taxes				Prior
Abatements Made Property Taxes Resident Taxes Land Use Change Taxes				Prior
Abatements Made Property Taxes Resident Taxes Land Use Change Taxes Yield Taxes				Prior
Abatements Made Property Taxes Resident Taxes Land Use Change Taxes Yield Taxes Excavation Tax				Prior
Abatements Made Property Taxes Resident Taxes Land Use Change Taxes Yield Taxes Excavation Tax Other Taxes		\$1,173.00		Prior

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	Levy for Year		Prior Levies	
Uncollected Taxes - End of Year # 1080	of this Report	2022	2021	Prior
Property Taxes	\$13,829,775.92	\$27.28		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$462.50			-
Excavation Tax	\$6,946.82			
Other Taxes				
Property Tax Credit Balance	(\$92,306.93)	(\$12.86)		
Other Tax or Charges Credit Balance	(\$163.07)			
Total Credits	\$24,867,668.95	\$31,603,048.85	\$0.00	\$0.00

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$13,744,729.66
Total Unredeemed Liens (Account #1110 - All Years)	\$2,076,012.50

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Page 4 of 6



	Lien Summary	1		
Summary of Debits		Harris Law		
		Prio	r Levies (Please Specify Ye	ars)
	Last Year's Levy	Year: 2021	Year: 2020	Year: Prior
Unredeemed Liens Balance - Beginning of Year		\$419,015.12	\$255,802.97	\$1,095,951.0
Liens Executed During Fiscal Year	\$538,801.35			
Interest & Costs Collected (After Lien Execution)	\$396.13	\$8,647.16	\$19,810.19	\$40,452.0
Refunds		\$80.77	\$15.00	\$49.7
			\$275,628.16	\$1,136,452.8
Total Debits	\$539,197.48	\$427,743.05		\$1,130,452.0
			Prior Levies	
Summary of Credits	\$539,197.48 Last Year's Levy \$44,305.54	\$427,743.05 2021 \$84,778.42		Prior
Summary of Credits	Last Year's Levy	2021	Prior Levies 2020	Prior \$44,072.9
Summary of Credits Redemptions Credit Balances	Last Year's Levy \$44,305.54	2021 \$84,778.42 (\$43.31)	Prior Levies 2020 \$57,970.39 (\$30.89)	Prior \$44,072.93 (\$272.17
Summary of Credits Redemptions Credit Balances	Last Year's Levy	2021 \$84,778.42	Prior Levies 2020 \$57,970.39	Prior \$44,072.9 (\$272.17
Summary of Credits Redemptions Credit Balances	Last Year's Levy \$44,305.54	2021 \$84,778.42 (\$43.31)	Prior Levies 2020 \$57,970.39 (\$30.89)	Prior \$44,072.9 (\$272.13
Summary of Credits Redemptions Credit Balances Interest & Costs Collected (After Lien Execution) #3190	Last Year's Levy \$44,305.54	2021 \$84,778.42 (\$43.31)	Prior Levies 2020 \$57,970.39 (\$30.89)	Prior \$44,072.9 (\$272.17
Summary of Credits Redemptions Credit Balances Interest & Costs Collected (After Lien Execution) #3190 Abatements of Unredeemed Liens	Last Year's Levy \$44,305.54 \$396.13	2021 \$84,778.42 (\$43.31) \$8,647.16	Prior Levies 2020 \$57,970.39 (\$30.89) \$19,810.19	Prior \$44,072.9 (\$272.17
Summary of Credits Redemptions	Last Year's Levy \$44,305.54 \$396.13	2021 \$84,778.42 (\$43.31) \$8,647.16	Prior Levies 2020 \$57,970.39 (\$30.89) \$19,810.19	

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$13,744,729.66
Total Unredeemed Liens (Account #1110 - All Years)	\$2,076,012.50

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New Hampshire Department of

Revenue Administration

HOOKSETT (225)

1. CERTIFY THIS FORM

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

eparer's First Name	Preparer's Last Name	Date
Kimberly	Blichmann	Aug 2, 2023

2. SAVE AND EMAIL THIS FORM

Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at http://proptax.org/nh/. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

A Bleman Tax Collector Preparer's Signature and Title

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TAX INCREMENT FINANCING ADVISORY COMMITTEE

What is Tax Increment Financing?

Tax Increment Financing (TIF) is a fundraising mechanism provided to New Hampshire municipalities through RSA 162-K. It is based around the planning and creation of territorially defined areas called development districts. When one of these districts is created, the total property valuation of the area is recorded. Property taxes derived from that original valuation enter town coffers as normal, but taxes derived from increases can be directed towards funding projects laid out in the district's development plan.

When managed appropriately, TIF can be used to fund improvements that benefit the whole community by attracting new development, revitalizing blight, and allow for projects that improve the quality of life. This can have the benefit of significantly expanding the tax base and providing more or easier access to services for residents in a less financially impactful way. The Town of Hooksett previously completed a successful TIF District created in 2006. In March of 2017, a new TIF District was created along Route 3A to provide infrastructure to the whole corridor.

It is proposed that a new Rte. 3A and Rte. 3 Corridor Infrastructure TIF District be established. The new TIF District will encompass non-residential property along Rte. 3A, and Rte. 3 Corridor and it will be for infrastructure improvements. The Rte. 3A corridor section is from Exit 10 to Exit 11 and Rt. 3 between Martins Ferry Road and Memorial Drive. The new TIF includes the same non-residential properties as the 2007 Exit 10 and 11 TIF and adds non-residential properties on the east side of the Merrimack River off Rt. 3.

The expanded TIF plan will include land on the east side of the Merrimack River, along Rt. 3 between Martins Ferry Road and Memorial Drive. The expansion will add 52 parcels equaling 840 acres and zoned commercial, industrial Mixed Use and Performance Zone. The proposed sewer between Martin Ferry pump station and the sewer plant will provide sewer access to the new parcels added to the district. It is estimated that the expansion of the TIF district will add a potential 3.7 million S.F. of development within the district and potentially adding \$8.6M of TIF Revenue.

What happened of note this year?

The work on Hooksett's Route 3A TIF District Project continued. Town of Hooksett personnel, the Town's engineering consultant Underwood Engineering and others have been working diligently with community partners from other political subdivisions and private landowners. Significant accomplishments have been made including:

• The design for the Exit 11 area has been completed, and construction has begun and is well underway. This project includes a new pump station at Tri-Town arena, and new sewer and water pipe on Meadowcrest, Route 3A, Cross Road, and Hackett Hill Road. This project was made possible when the Developer of the Granite Woods property off Hackett Hill Road agreed to fund the infrastructure work in the Exit 11 area in exchange for a reduction of future taxes for a specified period. This type of agreement is unique and may be a first for New Hampshire.

- The Town, the Hooksett Sewer Commission and the Hooksett Village Water District worked together to make the Exit 11 project possible.
- Agreements have been executed with the State of New Hampshire to allow the sewer and water utilities to be constructed across their properties. In addition, several easements were obtained by the Town including some from businesses and some from private residents to allow the sewer to be constructed along the selected corridor.
- The design for the Exit 10 work has been completed. The Exit 10 area encompasses Walmart, Home Depot, Market Basket, Target and all of the other stores in the area. The construction of the sewer system in this area will commence when sufficient TIF funds have accumulated.

District Activity	as of June 30, 20	23
		Life to Date
Revenues	FY 2022-23	Totals
Property Taxes	\$ 143,060.00	\$ 1,553,637.00
Property Taxes Abatement	(14,908.74)	(180,852.62)
Interest on deposits	32,705.76	62,576.86
Proceeds from Notes	0.00	2,500,000.00
Totals Revenues	\$ 160,857.02	\$ 3,935,361.24
Expenditures		
Engineering services	\$ 137,178.83	\$ 1,284,314.49
Land easements	27,200.00	27,200.00
Construction costs	28,835.13	28,835.13
Other costs	279.78	466.78
Financing costs	0.00	4,646.27
Principal repayments	200,000.00	669,000.00
Interest payments	85,935.00	221,801.70
Totals Costs	\$ 479,428.74	\$ 2,236,264.37
Outstanding Principal & Inter	est on Debt	\$ 1,793,550.00

TOWN ADMINISTRATOR

I am pleased to provide this Annual Report as Hooksett's Town Administrator. The Town of Hooksett continues to capture the economic development opportunities presented to the town over the last year. The Town of Hooksett has seen the opening of a new gas station/convenience store at the corner of Londonderry Turnpike and Rt.3, Platinum Trucking on Rt. 3, Marmon Aerospace's new 82,000 sf. Manufacturing Facility off of Legends Drive and the start of a 500,000 sf, warehouse/distribution center located in Hooksett's Tax Increment Financing (TIF) district.

NHDOT is starting their efforts to upgrade two sections of highway in Hooksett over the next three years. Rt. 3, between Alice Avenue and Whitehall Road, is scheduled to be improved from a three-lane roadway to a five-lane roadway. The project includes a possible round-about roadway design at the intersection of Rt. 3 and Mammoth Road. On the west side of the Merrimack River, Rt. 3-A/Hackett Hill Road intersection and Rt. 3-A/Main Street intersection are scheduled to be upgraded over the next three years as well. Both projects are currently in the planning and engineering stages and both projects will be soliciting public input prior to implementation.

Hooksett's 200th year birthday celebration took place on July 2, 2022, on Donati Field. Governor Sununu joined the festivities adding to the fantastic schedule of events, which started in January 2022 and ended in December 2022, centered around celebrating Hooksett's rich history and its impact on New Hampshire for the last 200 years. Hooksett thanks the Bicentennial Committee for their planning, efforts, and commitment towards making Hooksett 200th year bicentennial celebration a huge success!

In July 2021, the American Rescue Recovery Act (ARPA) allocated to New Hampshire Communities Local Fiscal Recovery Funds (LFRF). The town of Hooksett received \$1,522,369. Town Council established a subcommittee (ARPA Committee) to review possible uses of these funds. Over the two years, Hooksett has allocated funds towards several projects:

- Clubhouse, Parking and Scoreboard at Petersbrook park
- Water Tower and infrastructure project with the Hooksett Village Water Precinct
- Partnered with Central Water Precinct on a Feasibility study to examine providing public water within the Farmer Road-Londonderry Turnpike and Auburn Road area.
- Purchased two Police cruisers and one DPW Maintenance Van
- Generator Switch for the Town Hall Generator
- Two Town Hall Office Upgrades
- Drainage Upgrade project
- Police Tasers
- Financial Software
- Safety Center Fitness Area Flooring
- Town Hall Security

The ARPA subcommittee will continue to review projects and make recommendations to Town Council for final action until all funds are allocated. Funds must be obligated by December 31, 2024, and expended by December 31, 2026 in accordance with the ARPA legislation.

The Town of Hooksett completed phase one of auctioning tax deeded properties. Hooksett has 171 parcels of land currently involved in this project. The project has been broken out into three phases. Each parcel is reviewed internally by town departments and several land use boards to see if there is any municipal use that could be made of these parcels prior to going to Town Council. If it is

determined that municipal use could be made of the parcel(s), then the parcel is removed from the list. The remaining parcels are forwarded to the Town Council for final determination and vote to move these parcels to auction. On Saturday, April 8, 2023, the phase I auction was held at Underhill Elementary School and all parcels were successfully auctioned. The auction proceeds from the sale of the land will be used to pay the unpaid taxes and the administration expenses associated with the auction and deeding process.

The Administration Department is responsible for the personnel, administrative and financial affairs of the town, which includes all departments, and implementing the policies enacted by the Town Council. The Administration department has four full-time employees (Town Administrator, Executive Assistant, Project Coordinator, and Human Resource Coordinator), part time administrative assistant and part time recording clerk. The Town Administrator is also the Department Head for the Community Development Department, consisting of the Town Planner, Code Enforcement Officer, Town Engineer, and two administrative Assistants. In March 2023, Nicholas Williams resigned from the position of Town Planner. Hooksett seeks to fill that position before the end of the fiscal year in June.

The Town Administrator is responsible for the preparation and presentation of the town budget. Included in the Administration budget is funding for all technology needs for town departments, as well as the funding for legal assistance for the Town Council, all departments, boards and committees. Administration staff works closely with the town's IT contractor to ensure that staff has technological resources needed to meet their respective responsibilities.

I thank the voters for their support of the town budget at the Town Meeting. Included in the 2023-2024 budget was the last phase of implementing the wage study conducted in 2021. The purpose of the wage study was to ensure that Hooksett remains competitive regarding salary and benefits for our employees compared to other like communities in NH. Hooksett and two unions came to a tentative agreement on their respective labor contracts. The Town Meeting approved both.

We welcome our new Town Council member, Jodi Pinard, and all new members and alternates to Hooksett's other boards and committees in Hooksett respectively. I thank all the Town of Hooksett employees for their hard work and dedication towards making the community a great place to live, work and play.

Best regards, André L. Garron Town Administrator

TOWN COUNCIL

This report, respectfully submitted to the citizens of Hooksett, is intended to provide a clear and concise accounting of the activities of the Hooksett Town Council for the period ending June 30, 2023.

The Town Council as a body act in accordance with the Hooksett Town Charter and I respectfully submit that we have not swayed from our duties and responsibilities as we deal with the various aspects of our charge. The Charter serves to provide guidance and is a sense of conscience to this body.

The following is a list compiled from public minutes of our meetings and every attempt has been made to convey the actions and decisions in the most factual manner:

- Todd Rainier was given special recognition for serving as Town Clerk for 10 years.
- Billie Hebert was given special recognition for serving as Deputy Town Clerk for 12 years.
- July 12th we will be hosting the Governor & Council meeting at the Hooksett Library.
- Marmon Aerospace & Defense Groundbreaking Ceremony July 21, 2022.
- Made updates to the Town Council Rules of Procedures.
- Town Council Workshop on August 10, 2022, with a facilitator from Primex, Town Goals were established and followed up on at the second meeting of each month.
- Approved items for our fleet of vehicles: 2022 Ford Explorer PIU Hybrid, 2022 Ford Transit E350 Van, Auto Truck from McNeilus and 2023 Chevrolet Tahoe PPV for K-9 unit.
- Accepted sewer easements from New England Records Retention, Bellavance and 321 West River Road LLC at no cost and purchased a few more.
- Council continued to approve ARPA Projects such as scoreboard for Petersbrook, Public Works Van, Automatic Generator Switch for Town Hall, Petersbrook Clubhouse, Sherwood Drive Drainage, TIF Project, 7 Tasers, Safety Center flooring/fitness equipment, BS&A Software, Town Hall Security Project, Food Pantry Renovation and Town Clerk Office Optimization.
- Special acknowledgement of Eagle Scouts Troop 603.
- Special acknowledgement to Lee Ann Chase, Library Patron Services Supervisor Retirement 22 y
- Proposed Charter amendment of Section 11.2 of the Hooksett Town Charter to follow RSA 673:6, I (a) and allow 176 five (5) alternates on the Zoning Board of Adjustment.
- Approved the Belisle monument location on the southeast corner of the property along the Main Street roadside as suggested by the Heritage Commission.
- Approved changes to the Personnel Plan and Administrative Code.
- Accepted the donation of a POW Table display for town Hall and hosted an unveiling ceremony.
- Accepted budget transfers, miscellaneous donations, grants, and bond releases.
- Proposed Charter amendment of a new Zoning Article (Section 67 3.6F of the Town Charter) for the Hooksett Town Council to vote on Planning Board recommended Zoning Amendments.
- Hosted a Meet & Greet with Miss New Hampshire Sarah White and gave her a key to the Town.
- Approved a rewrite of Other Ordinance #00-14 Commercial Earth Excavation Regulation.
- Presented a Proclamation to the 2022 Hooksett Citizen of the Year, Matthew Benson.

- Established a subcommittee to review trash collection.
- Approved amendments of Other Ordinance #00-31 Recycle and Transfer including new user fees.
- Established a subcommittee to review Town Charter changes reduction of Council, District changes & other.
- Presented the Boston Post cane to James Connor.
- Accepted an application for RSA 79-E tax relief incentive for 1253 Hooksett Road for a period of 5 years following the completion of the rehabilitation.
- Accepted Sophie Circle, Colleen Circle and Marigold Way as Town roadways.
- Accepted the tentative agreement between the Town of Hooksett and (NEPBA) New England Police Benevolent Association, Inc effective July 1, 2023, until June 30, 2026.
- Approved holiday lighting on the Lilac Bridge from December 1st through early February.
- Approved the sale of 10 town owned properties in a Town Auction that happened in April and was successful.
- Approved amendments of Other Ordinance #00-26 Signage Regulations of Town Roads.
- Approved a Winter Weekend Schedule for Recycle and Transfer Station.
- Accepted the tentative agreement between the Town of Hooksett and Hooksett Police Supervisors Union effective July 1, 2023, until June 30, 2024.
- Accepted the tentative agreement between the Town of Hooksett and IAFF Local 326 Union effective July 1, 2023, until June 30, 2024.
- Accepted an Eagle Scout Project, Benches from Sam Danforth, Troop 603.
- Approved a State Highway Aid and Federal Aid program project agreement for the Hackett Hill Rd/Route 3A intersection and the Main Street/Route 3A intersection also known as State Project #43851.
- Adopted revised RSA 72:28 regarding an amendment to the requirements for the Veterans Tax Credit.
- Authorized operating budget for FY 2023-2024 of \$23,226,371.
- Approved an MOU between the Town of Hooksett/SAU15 and Granite State YMCA for the 2023 Summer Day Camp program.
- Accepted the resignation of Hooksett's Police Chief, Janet Bouchard.
- Accepted the Easement/ROW across the property between the 155 Town land and the Allenstown town line, Map 1 Lot 13, and authorize the Chair of the 156 Conservation Commission to accept the Right of Way on behalf of the Town.
- Councilor David Ross was removed from the Town Council for violating attendance requirements in Section 3.2 of the Town Charter.
- Approved amendments of Other Ordinance #00-13 Roadway Excavation Ordinance.
- Approved entering an Intermunicipal Agreement with the Town of Allenstown where each Town's Motor Vehicle Department may provide coverage for the other Town during periods of emergency office closure.
- Named Justin Sargent as Police Chief for the Town of Hooksett.
- Approved Jodi Pinard to sit in the Town Council at Large Seat.
- Presented the Boston Post cane to Gertrude Connor.

The Town Council has worked tirelessly throughout the 2022-2023 time in cooperation and coordination with the Town Administrator, various department heads, and staff.

During this time, council members have remained available to the residents as well as town employees to foster a mutual understanding of goals and responsibilities. Hooksett continues to be viewed as a vibrant and progressive community that provides a quality of life that is the benchmark for other communities in NH. This status is achieved by a coordinated effort of likeminded individuals that call Hooksett "Home". Positive and thoughtful use of this advantage is a goal shared by elected officials, administration, department heads, staff and many citizen volunteers serving on various committees.

As we face the challenges of the coming year, we do so with a template of success to guide us. Residents can rest assured that the town council will continue to conduct itself in a manner that is in accordance with state laws and the Hooksett Town charter.

Thank you for allowing us to serve this community.

Respectfully submitted on behalf of the Hooksett Town council, *Timothy R. Tsantoulis*

TOWN HALL PRESERVATION COMMITTEE

What is Hooksett's Old Town Hall & its Preservation Committee?



The 'Old Town Hall' is a large, Greek revival-style building located at 16 Main Street. It was originally constructed in 1828, and from that time until the recent past was put to continuous public use. This history ended in 2008 after the discovery of critical code issues, and town operations situated in the building were transferred over to their present location at the Village School building at 35 Main Street.

Town officials then considered the building's fate. After finding that the public and other stakeholders were favorable towards preservation, the Town Hall Preservation Committee was created. Since 2008, the Committee is functionally the main planning forum for the building as delegated by Town Council. Projects completed so far include restoring the building's original single

level floorplan, tin ceiling, and large main hall windows. The current intended future use of the building is a multi-function public meeting hall.

What happened this year?

The Town Hall Preservation Committee and its staff liaisons used FY 2022-2023 to receive updated cost estimates to make the Old Town Hall a meeting house. No significant projects were completed.

The CIP Committee had a proposal to add money to the CIP for the Old Town Hall.

The Town Hall Preservation Committee will continue to work on planning with relevant personnel, and when ready, will engage Town Council, other public bodies, and the public about building an overarching plan forward with consensus on building features, funding strategies, and timelines.

How did we get here?

To briefly summarize, Hooksett's Town Council and Town Hall Preservation Committee have been following a very gradual restoration plan based upon building use assumptions originating in 2008. Projects completed since that time have either been performed entirely by staff or subsidized by grant and possessed relatively small direct appropriation requirements. The component projects completed so far were pursued according to basic construction logic or recommendations found in a grant-funded Existing Conditions Report completed in 2016. Town funding had been secured via appropriations through existing budget lines in the Department of Public Works or using extra town funds left over at the end of certain fiscal years.

This changed in 2018 when it was determined the only remaining projects that were logical to pursue required significant planning and bigger price tags. In June 2018, Town Council voted against using extra town funds to complete a structural reinforcement project and then in Fall 2018 did not (4-4) vote to add funds to an existing budget line to help complete bigger projects one at a time. Town Council's significantly larger alternative Warrant Article subsequently failed at the next Town Meeting.

Thereafter, due to state budget law, no money could be spent on the building beyond basic maintenance until after the next budget cycle. COVID-19 further delayed significant multilateral strategic planning and project execution efforts for the building. The previous town council goal of having the building in a usable condition by the Bicentennial was rendered impossible, and the planning development efforts previously described were pursued instead.

Hooksett's Old Town Hall (16 Main Street) remains relatively well preserved. No major threats from weathering, Act of God, or theft were detected this year. The exterior is visibly weathering and otherwise feeling the effects of nature, however, and the threat of envelope trespass increases. Ultimately, risk increases every season that restoration treatments and internal climate control are absent. Likewise, the cost of restoration / rehabilitation treatments will likely also increase.

TREASURER'S REPORT, July 1, 2022 to June 30, 2023

CAROL B. ANDERSEN, Treasurer

TOWN	Balance		Interest		Bank	Balance
ACCOUNTS	7/1/2022	Receipts	Earned	Payables	Charges	6/30/2023
Various Banks - Pooled Cash	\$ 26,366,2	45 \$ 91,710,855	\$ 270,170	\$ (96,702,005)	\$ (4,544)	\$ 21,640,722
TD Bank - Route 3A TIF	1,501,9	20 .	23,806	(330,875)	-	1,194,850
People's United Bank - Conservation Fund	457,1	25 156,836	2,113	(137,760))	478,314
People's United Bank - Ambulance Fund	542,1	19 692,761	2,488	(901,713)	(103)	335,551
NH PDIP - Sureties for Developers						
034 Rt. 3 Corridor Study	1,0	31	40			1,07
061 Henault Driveway	1,3	29	52			1,38
114 Verizon Wireless Tower Removal	11,8	73	466			12,33
168 1134 Hooksett Rd	14,7	16	577			15,293
181 Zannini Motor Sports	2	66	10			27
202 Bluebird Landscape Surety	15,1	99	596			15,79
204 SNHU Athletic Landscape Surety	213,2	75	8,366			221,64
211 Summit View Surety	181,0	85	3,349	(184,434))	
215 Mauriais St Ext Road Surety	27,6	36	1,084			28,72
216 Churchill Dr Well Surety	6,0	65	238			6,30
217 7 Lehoux Drive Surety	59,0	06	2,338			61,94
218 Osborne's Agway Lndscape Surety	6,9	88	267	(7,255))	
226 Hemlock Hills Estates P\$I Site Surety	315,2	81	10,091	(325,372))	
230 Marigold Way Driveway Surety		34 J				
233 Bluebird Self Storaged #2 Site Surety	159,7	94	6,268			166,06
234 Hip Peas Landscape Surety	22,5	09	883			23,39
235 Summit View P#2 Surety	154,7	39	2,862	(157,600)		
236 Forest O(aks Site Surety	75,1	44	2,947			78,09
237 Manchester Animal Hospital Site Surety	13,4	57	528			13,98
238 Martins Ferry Road 55+ Site Surety	60,5	65	2,376			62,94
239 Hemlock Hills Esatde P2A	67,1	86	2,635			69,82
241 Bluebird Storage Landscape		29,100	834			29,93
242 Dominos Landscape		13,754	325			14,07
243 Granite State Landscape Surety		3,500	70			3,57
244 Hemlock Hills Estates P2B		49,341	153			49,49
245 Hemlock Hills Estates P3		- 170,500	432			170,93
TOWN TOTALS	\$ 30,275,1	53 \$ 92,826,647	<u>\$ 346,363</u>	<u>\$ (98,747,015)</u>	<u>\$ (4,647</u>)	<u>\$ 24,696,50</u>

SEWER ACCOUNTS		Balance 7/1/2022		Receipts		Interest Earned	Payables	Bank Charges		Balance 6/30/2023
TD Bank - Pooled Cash	S	547,000	\$	8,010,472	\$		\$ (8,062,482)	\$ -	s	494,990
TD Bank - Escrow Accounts										
1015-23 Sewer Plan Escrow		8,656		59,648		135	(33,075)	14		35,363
1040-28 Sewer Debt Reserve PDIP 110	1	263,830		-		2,250	(190,000)	-		76,081
SEWER TOTALS	<u>s</u>	819,486	<u>\$</u>	8,070,120	<u>\$</u>	2,385	\$ (8,285,557)	\$ 	\$	606,434

Town Of Hooksett Report of the Trustees of Trust Funds For the Fiscal Year Ending June 30, 2023

					PRINCIPAL			INCOME	ME		TOTAL	
First	First Deposit Name of Fund	Purpose of Fund	How Invested	Balance Beginning of Year	Additions- Withdraw Gain-Loss	Balance End of Year	Balance Beginning of Year	Net Income	Expended During Year	Balance End of Year	Principal & Income	Ending Market Value
CEME 1900- 1956	CEMETERY 1900- Martin's Ferry Cemetery Trust Fund #1 1966	Lot Maintenance	Maintenance Common TF	25,722.39	342.80	26,065.19	754.83	1,011.96	26.46	1,740.33		28,216.60
957-	1957- Head's Cemetery Trust Fund #2 1974	Lot Maintenance	Maintenance Common TF	19,629.37	258.93	19,888.30	573.53	753.34	573.53	753.34	20,641.64	20,946.66
961	1961 Head's Cemetery Trust Fund #3	Lot Maintenance	Maintenance Common TF	9,365,53	123.61	9,489,14	273.64	359.42	273.64	359.42	9,848.56	9,994.10
012	2012 Other Cemetaries	Lot Maintenance	Common TF	60,364.14	796.64	61,160.78	1,767.56	2,316.66	1,767.56	2,316.66	63,477.44	64,415.54
To	Total Cemetery			115,081.43	1,521.98	116,603.41	3,369.56	4,441.38	2,641.19	5,169.75	121,773.16	123,572.90
IBR 932	LIBRARY TRUSTS 1932 Prescott Library Grounds	Library	Common TF	124.33	1.63	125.96	3.60	4.76	3.60	4.76	130.72	132.65
1935	McAfee Library Fund	Library	Common TF	1,243.66	16.17	1,259.83	36.28	47.68	36.28	47.68	1,307.51	1,326.83
943	1943 John C. Dutton Fund	Library	Common TF	1,188.55	15.46	1,204.01	34.68	45.55	34.68	45.55	1,249.56	1,268.03
946	1946 Frank E. Cox Fund	Library	Common TF	1,243.63	16.17	1,259.80	36.27	47.69	36.27	47.69	1,307.49	1,326.81
To	Total Library Trusts			3,800.17	49.43	3,849.60	110.83	145.68	110.83	145.68	3,995.28	4,054.32
0W 012	TOWN TRUSTS 2012 Town Hali Restoration (16 Main Street)	Town Hall Restoration	Common TF	5,902.09	89.85	5,991.94	1,016.84	264.83	0.00	1,281.67	7,273.61	7,381.10
2018	K-9 Progam	K-9 Progam for Police Dept.	Common TF	13,345.24	-6,273.22	7,072.02	2,626.10	446.52	0.00	3,072.62	10,144,64	10,294.56
2020	Leon C. Boisvert Fire Department Trust Fund	Fire	Common TF	52,919.50	723.83	53,643.33	3,242.64	2,131.25	520.29	4,853.60	58,496.93	59,361.27
2021	Bicentennial Celebration	Celebration	Common TF	404.52	-404.52	0.00	8.68	11.66	20.34	0.00	0.00	0.00
P	Total Town Trusts			72,571.35	-5,864.06	66,707.29	6,894.26	2,854.26	540.63	9,207.89	75,915.18	77,036.93
EN1	CENTRAL HOOKSETT WATER PRECINCT 1989 CHWP New Construction-8	Water	Common CRF	196,242.84	36,153.95	232,396.79	19,707.23	4,437,68	0.00	24,144.91	256,541.70	241,884.18
1989	CHWP Repair & Replace-22	Water	Common CRF	130,203.65	20,040.77	150,244.42	10,841.16	2,855.50	0.00	13,696,66	163,941.08	154,574.30
1988	CHWP Source Development-20	Water	Common CRF	123,803.39	27,387.62	151,191.01	20,152.19	2,997.73	00'0	23,149.92	174,340.93	164,379,95
1989	CHWP Standpipe Relining-26	Water	Common CRF	181,767.60	21,717.75	203,485.35	11,324.97	3,840.49	0.00	15,165.46	218,650.81	206,158.19
1989	CHWP Water Storage-2	Water	Common CRF	138,882.54	22,285.49	161,168.03	16,646.17	3,150.96	0.00	19,797.13	180,965.16	170,625.71
10	Total Central Hooksett Water Precinct			770,900.02	127,585.58	898,485.60	78,671.72	17,282.36	00.0	95,954.08	994,439.68	937,622.33

Town Of Hooksett Report of the Trustees of Trust Funds For the Fiscal Year Ending June 30, 2023

				PRINCIPAL			INCOME	OME		TOTAL	
First Deposit Name of Fund	Purpose of Fund	How Invested	Balance Beginning of Year	Additions- Withdraw Gain-Loss	Balance End of Year	Balance Beginning of Year	Net Income	Expended During Year	Balance End of Year	Principal & Income	Ending Market Value
HOOKSETT VILLAGE WATER PRECINCT 2009 HVWP Repair & Replacement-59	T Water	Common CRF	81,343.34	116,814.77	198,158.11	13,714,46	3,291.91	00'0	17,006.37	215,164,48	202.871.05
1989 HVWP Source Development & Infrastructure Preservation Fund-25	Water	Common CRF	133,000.28	-2,286.35	130,713.93	18,275.83	2,776.83	0.00	21,052,66	151,766.59	143,095.40
1990 HVWP Tank Fund-27	Water	Common CRF	19,995.70	-421.87	19,573.83	7,917.62	512.38	0.00	8,430.00	28,003.83	26,403.83
1990 HVWP Truck Fund-29	Water	Common CRF	50,361.35	73,115,68	123,477.03	2,006.33	1,928.17	0.00	3,934.50	127,411.53	120,131.87
1990 HVWP Water Main-5	Water	Common CRF	44,762.14	-760.78	44,001.36	5,574.89	923.98	0.00	6,498.87	50,500.23	47,614.90
1994 HVWP Water Tank Maintenance-28	Water	Common CRF	162,721.31	105,490.66	268,211.97	29,588.29	4,948.16	0.00	34,536.45	302,748.42	285,450,88
Total Hooksett Village Water Precinct			492,184.12	291,952.11	784,136.23	77,077.42	14,381.43	0.00	91,458.85	875,595.08	825,567.93
SCHOOLS 2020 HSD Maintenance & Improvement	School Maintenance & Improvements	Common CRF	111,414.75	72,193.87	183,608.62	1,821.13	3,176.02	0.00	4,997.15	188,605.77	177,829.77
2001 HSD Special Education-43	Education	Common CRF	294,243,64	93,566.74	387,810.38	34,836.87	7,503.91	0.00	42,340.78	430,151.16	405,574,46
2008 HSD Technology-60	Education	Common CRF	101,412.60	-1,910.11	99,502.49	508.26	2,393.41	0.00	2,901.67	102,404.16	96,553.29
Total Schools			507,070.99	163,850.50	670.921.49	37,166.26	13.073.34	0.00	50.239.60	721.161.09	679.957.52

Town Of Hooksett Report of the Trustees of Trust Funds For the Fiscal Year Ending June 30, 2023

					PRINCIPAL			INCOME	ME		TOTAL	
First Depo	First Deposit Name of Fund	Purpose of Fund	How Invested	Balance Beginning of Year	Additions- Withdraw Gain-Loss	Balance End of Year	Balance Beginning of Year	Net Income	Expended During Year	Balance End of Year	Principal & Income	Ending Market Value
TOWN	Z											
12	2012 Automated Collection Equipment	Town Operations	perations Common CRF	98,259.51	14,612.23	112,871.74	14,993.64	2,435.74	0.00	17,429.38	130,301.12	122,856.36
1990	Cernetery Maintenance Fund	Cemetery Maintenance	Common CRF	117,742,16	-594.25	117,147.91	1,075.68	2,175.87	1,075.68	2,175.87	119,323.78	112,506.21
2016	Conservation Land Improvements	Conservation Land Improvements	Common CRF	23,383.42	25,308,13	48,691.55	2,781.90	969.36	0.00	3,751.26	52,442.81	49,446,49
1993	Digitized Map System CRF-13	Map System	Common CRF	27,935.90	98,014.22	125,950.12	3,479.25	2,387.50	0.00	5,866.75	131,816.87	124,285.51
2012	Drainage Upgrades	Drainage Upgrades	Common CRF	239,377.40	-203,195.27	36,182.13	27,314.10	2,092.57	0.00	29,406.67	65,588.80	61,841.38
2002	Emergency Radio-46	Town Operations	perations Common CRF	198,357.29	46,101.70	244,458.99	9,586.39	4,722.45	0.00	14,308.84	258,767.83	243,983.12
2000	Fire Airpacks Bottle-37	Fire	Common CRF	59,186.02	26,143.29	85,329.31	3,087.78	1,641.07	0.00	4,728.85	90,058.16	84,912.68
2012	Fire Apparatus	Fire Apparatus	Common CRF	774,992.62	-69,211.38	705,781.24	38,419.61	15,184.22	0.00	53,603.83	759,385.07	715,997.57
2008	Fire Cistern-40	Fire	Common CRF	56,904.61	-4,112.45	52,792.16	2,497.18	1,059.73	0.00	3,556.91	56,349.07	53,129.56
2018	Fire-Rescue Equipment	Replace Rescue Tools & Fire Equip.	Common CRF	40,669.01	-39,472.73	1,196.28	2,160.43	1,121.69	3,150.00	132.12	1,328.40	1,252.50
2008	Master Plan-61	Town Operations	perations Common CRF	16,969.23	-299.94	16,669.29	2,875.95	364.29	0.00	3,240.24	19,909.53	18,772.00
1998	Parks Facilities Development-12	Town Operations	perations Common CRF	100,591.67	8,484.38	109,076.05	14,442.50	2,311.94	0,00	16,754,44	125,830.49	118,641.16
1999	Permanent Record Archive-35	Town Operations	perations Common CRF	25,906.35	-440.30	25,466.05	3,226.48	534.77	0.00	3,761.25	29,227.30	27,557.40
2014	Public Works Vehicles	Public Works Vehicles	Common CRF	232,480.54	18,772.16	251,252.70	8,504.77	4,986.09	0.00	13,490.86	264,743.56	249,617.43
2021	Retirement Expendable Trust Fund	Retirement	Common CRF	131,865.53	-2,013.33	129,852.20	1,347.26	2,445.26	0.00	3,792.52	133,644.72	126,008.92
1998	Revaluation-11	Town Operations Common CRF	Common CRF	128,029.10	22,449.03	150,478.13	7,567.76	3,031.00	0.00	10,598.76	161,076.89	151,873.76
1987	Sanitary Landfilt-1	Town Operations Common CRF	Common CRF	49,230.90	-2,413.73	46,817.17	3,545.59	940.45	00'0	4,486.04	51,303.21	48,372.00
2007	Town Building Maintenance-58	Town Operations Common CRF	Common CRF	644,033.96	112,053.06	756,087.02	40,707.42	15,851.23	0.00	56,558,65	812,645.67	766,215.13
2003	W Alice Right of Way-47	Town Operations Common CRF	Common CRF	27,555.36	-468.33	27,087.03	3,431.87	568.80	0.00	4,000.67	31,087.70	29,311.50
P	Total Town			2,993,470.58	49,716.49	3,043,187.07	191,045.56	64,824.03	4,225.68	251,643.91	3,294,830.98	3,106,580.68

For the Fiscal Year Ending June 30, 2023 Report of the Trustees of Trust Funds Town Of Hooksett

				PRINCIPAL			INCOME	OME		TOTAL	
First Deposit Name of Fund	Purpose of Fund	How Invested	Balance Beginning of Year	Additions- Withdraw Gain-Loss	Balance End of Year	Balance Beginning of Year	Net Income	Expended During Year	Balance End of Year	Principal & Income	Ending Market Value
HOOKSETT SEWER COMMISSION 2014 Plant and Composting Improvements	s Capital Improvements	Common CRF	7,084,373.45	-2,298,927.65	4,785,445.80	676,183.16	131,032.76	0.00	807,215.92	5,592,661.72	5,273,124.77
2017 Property Enhancements	Landscape & Security Projects	Common CRF	66,287.52	-7,687.56	58,599.96	3,729.73	997.44	0.00	4,727.17	63,327.13	59,708.93
2018 Sewer Capital Reserve	Fund Vehicles & Common CRF Equipment	Common CRF	179,981.84	7,966.24	187,948.08	8,242.42	4,924.87	0.00	13,167.29	201,115.37	189,624.64
Total Hooksett Sewer Commission			7,330,642.81	-2,298,648.97	5,031,993.84	688,155.31	136,955.07	00.0	825,110.38	5,857,104.22	5,522,458.34
		GRAND TOTALS:	12,285,721.47	-1,669,836.94	10,615,884.53	1,082,490.92	253,957.55	7,518.33	1,328,930.14	11,944,814.67	11,276,850.95

Claire Lyons, Trustee Maine Ry oar

Donald Winterton, Trustee MR R Duff

John Ward, Trustee

HOOKSETT VILLAGE WATER PRECINCT

www.hooksettvillagewater.org

On behalf of HVWP, it is my pleasure to submit this Annual Report for 2022-23. For 81+ years, we have provided safe clean drinking water and fire protection to many residences, businesses, and institutions. Your faucets, toilets, heaters, irrigation systems and fire sprinklers are fed by several large gravel wells located in the vicinity of Pinnacle Pond. The water is disinfected and treated to reduce corrosion at the wells. From there, the water travels to three storage tanks holding over two million gallons, and over 30 miles of distribution main and thousands of valves, meters, and hydrants. Maintaining this system in working order and in compliance with applicable regulations is no small task. We have been repeatedly recognized by the State of NH and other organizations for our ability to do so and remain dedicated to providing you with a high level of service.

In 2022-23, we continued to be very busy with routine maintenance as well as further optimizing and improving our physical, financial, and technical operations. Highlights included but were not limited to:

- Demonstrated unauthorized/unmetered use (including leaks) ~ 1.3% in 2022 (NH goal < 15%). No leaks were detected during a NHDES grant-funded third-party survey of our entire system.
- Planning/construction coordination for: University Circle/Commons, RT3A TIF District, Highland St. Main Replacement, Granite Woods, Black Diamond Carwash, Mount St. Mary's, Vista Dr./RT3A Main Extension, Bow/Manchester Interconnections, Old Tank Replacement, and 1663 Hooksett Rd.
- Awarded \$2.5M in State low-interest loan/grant funding for our tank replacement and main extension project. The project is about 50% constructed at the time of this report submittal.
- Backflow prevention successes in 2022 included: 509 tests completed w/no outstanding failures, 18 new permits issued, and 8 cross-connection surveys accomplished at local facilities.
- Responded to RT93 diesel spill near Pinnacle Pond and monitored investigation progress.
- Received a \$35K NHDES *Strategic Planning* grant. This grant will pay for an evaluation of manganese levels and the preliminary design of a water treatment plant for planning purposes.
- Ongoing transition to modern cell-based metering technology with customer-friendly web portal (over 1,230 new meters installed to date) to improve efficiency/accuracy/service. Portal users freely access their water usage info online and enjoy the benefits of rapid leak detection and alarms.
- Worked with the Town to update its Master Plan, review its parcel disposal list for water resource implications, and prepare a grant application for the Meadowcrest Rd. main extension.
- Activated 3 new hydrants and repaired several others as part of efforts to improve field operations. Modified our hydrant spec to significantly improve hydrant availability and reduce cost.
- Responded to multiple lightning strikes at the East Station; implemented new protection measures and co-presented another well-attended seminar on extreme weather preparation for public water systems.

• Redeveloped the North Well and significantly increased pumping capacity by 12%. Cleaned and inspected our two large (Manor Dr./Pike Quarry) storage tanks; both are in great shape.

Our team of professionally licensed operators, dedicated commissioners, and attentive office manager work very hard to "keep the water flowing." We are very grateful for our customers, and we do our best to be responsive to user needs and emergencies. Please call or stop in anytime with water questions/concerns.

Respectfully submitted:

Mike Heidorn, Water Superintendent

) \	A			
		Jecember 31, 2023		ained in this form and to the best	Signature	Contend	14/000	mile Alach	R. Jak Man	Ash Martes	(the trank)	5	Fax Rate Setting Portal:	
2023 MS-737	Proposed Budget	Period beginning January 1, 2023 and ending December 31, 2023	was posted with the warrant on:	BUDGET COMMITTEE CERTIFICATION that I have examined the information contimplete.	Position	member	Member	Member	member	Nenlen	menser		ied, and uploaded to the Municipal 7 https://www.proptax.org/	For assistance please contact: NH DRA Municipal and Property Division (603) 230-5090 http://www.revenue.nh.gov/mun-pron/
New Hampshire Department of Revenue Administration		Hook For the period beginning Ja	This form was posted with the warrant on: _	BUDGET COMMITTEE CERTIFICATION Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.	Name	(\circ)	of the from Lynch	mike Kowack	Richard Ross	GARMAN MORING	Franzia est		This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: <u>https://www.proptax.org/</u>	For as NH DRA N
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Account	Purpose	Actual Expenditures for period ending	Appropriations for period ending		Commissioner's Appropriations for / period ending 12/31/2023	Commissioner's Commissioner's Committee's Period ending period ending period ending 12/31/2023 12/31/2023 12/31/2023	Budget Committee's Appropriations for period ending 12/31/2023
General Government			7707110171		(Recommended) (Not Recommended)	(Recommended) ((Recommended) (Not Recommended)
4130-4139	Executive	\$0	\$0	\$0	\$0	80	U\$
4140-4149	Election, Registration, and Vital Statistics	\$0	80	\$0	\$0	0\$	OS
4150-4151	Financial Administration	\$0	\$0	\$0	\$0	80	OS S
4152	Revaluation of Property	\$0	\$0	\$0	\$0	\$0	0\$
4153	Legal Expense	\$0	\$0	0\$	\$0	80	SO SO
4155-4159	Personnel Administration	\$0	\$0	\$0	\$0	\$0	\$0
4191-4193	Planning and Zoning	\$0	\$0	\$0	\$0	0\$	0\$
4194	General Government Buildings	\$0	\$0	\$0	\$0	\$0	0\$
4195	Cemeteries	\$0	\$0	\$0	\$0	\$0	\$0
4196	Insurance	\$0	\$0	\$0	\$0	80	\$0
4197	Advertising and Regional Association	\$0	\$0	\$0	\$0	20	0\$
4199	Other General Government	\$0	\$0	\$0	\$0	\$0	\$0
	General Government Subtotal	\$0	\$0	\$0	\$0	\$0	\$
Public Safety							
4210-4214	Police	\$0	\$0	\$0	\$0	\$0	\$0
4215-4219	Ambulance	\$0	\$0	\$0	\$0	\$0	\$0
4220-4229	Fire	\$0	\$0	\$0	\$0	\$0	\$0
4240-4249	Building Inspection	\$0	\$0	\$0	so	\$0	\$0
4290-4298	Emergency Management	\$0	\$0	\$0	\$0	\$0	\$0
4299	Other (Including Communications)	\$0	\$0	\$0	\$0	\$0	\$0
	Public Safety Subtotal	\$0	0\$	\$0	\$0	\$0	0\$
Airport/Aviation Center	on Center						
4301-4309	Airport Operations	\$0	\$0	US	\$U	U\$	0

Proposed Budget

2023 MS-737

New Hampshire Department of Revenue Administration

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Ð	Department of Revenue Administration	MS ²¹	2023 MS-737				
		Propose	Proposed Budget				
	Airport/Aviation Center Subtotal	G	\$0 \$0	\$0	\$0	\$0	\$0
Highways and Streets	d Streets						
4311	Administration	\$0	0 \$0	0\$	\$0	\$0	\$0
4312	Highways and Streets	\$0	0\$	\$0	\$0	\$0	\$0
4313	Bridges	\$0	0 \$0	\$0	\$0	\$0	\$0
4316	Street Lighting	\$0	0\$0	\$0	\$0	\$0	\$0
4319	Other	\$0	0 \$0	\$0	\$0	0\$	\$0
Sanitation	Highways and Streets Subtotal	\$0	\$	0\$	\$	\$	0\$
4321	Administration	\$0	\$0	0\$	\$0	\$0	\$0
4323	Solid Waste Collection	0\$	\$0	\$0	\$0	S	\$0
4324	Solid Waste Disposal	0\$		\$0	80	\$0	so
4325	Solid Waste Cleanup	\$0		\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal	\$0	\$0	\$0	\$0	\$0	\$0
4329	Other Sanitation	\$0	80	\$0	\$0	\$0	\$0
Nater Distribu	Sanitation Subtotal Water Distribution and Treatment	\$0	0	\$	\$0	0\$	0\$
4331	Administration	05 \$59,768	\$60,450	\$60,150	\$0	\$60,150	\$0
4332	Water Services	05 \$285,206	\$356,460	\$400,289	\$0	\$400,289	\$0
4335-4339	Water Treatment, Conservation and Other	05 \$744,285	\$807,307	\$905,243	\$0	\$905,243	\$0
Electric	Water Distribution and Treatment Subtotal	\$1,089,259	\$1,224,217	\$1,365,682	\$0	\$1,365,682	\$
4351-4352	Administration and Generation	\$0	0\$	\$0	\$0	\$0	\$0
4353	Purchase Costs	0\$	\$0	\$0	\$0	\$0	\$0
4364	Electric Equipment Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs	0¥	C.	C.	U9	Ct	

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E	wew nampsnire Department of Revenue Administration	2023 MS-737	37				
		Proposed Budget	sudget				
H H H H H	Electric Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
4411	Administration	0\$	SO	US	US	ç	e
4414	Pest Control	\$	so so	80	o os	0.00	0.0
4415-4419	Health Agencies, Hospitals, and Other	\$0	\$0	20	\$0	\$0	\$0
Welfare	Health Subtotal	3	\$0	\$0	0\$	\$	Ş
4441-4442	Administration and Direct Assistance	\$0	80	\$0	\$0	SO	15
4444	Intergovernmental Welfare Payments	\$0	\$0	SO	\$0	SO	
4445-4449	Vendor Payments and Other	ŝ	\$0	\$0	\$0	\$0	SO SO
Culture and Recreation	Welfare Subtotal tecreation	\$0	9	\$0	0\$	\$	ŝ
4520-4529	Parks and Recreation	80	\$0	0\$	5	09	ē
4550-4559	Library	05	\$0	\$0 S	9 09	C C	ē ü
4583	Patriotic Purposes	\$0	\$0	\$0	05	80	\$0
4589	Other Culture and Recreation	\$0	\$0	\$0	\$0	\$0	\$0
nservation	Culture and Recreation Subtotal Conservation and Development	0\$	\$0	\$	\$0	8	0\$
4611-4612	Administration and Purchasing of Natural	0\$	US	U\$	Us	ç	è
4619	Other Conservation	ŝ	US	S	5	3	
4631-4632	Redevelopment and Housing	\$0	\$0	80	8	¢ ₽	DA U
4651-4659	Economic Development	SO	\$0	\$0	\$0	OS	O.
Debt Service	Conservation and Development Subtotal	8	20	8	Ş	99	8
4711	Long Term Bonds and Notes - Principal 05	\$81,242	\$79.881	\$81.242	Q\$	CK1 242	U\$

Œ	Department of Revenue Administration	211	2023 MS-737	37				
			Proposed Budget	Budget				
4721	Long Term Bonds and Notes - Interest	05	\$28,877	\$30,239	\$28,877	\$0	\$28.877	80
4723	Tax Anticipation Notes - Interest		\$0	\$0	\$0	\$0	\$0	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	Debt Service Subtotal		\$110,119	\$110,120	\$110,119	9 9	\$110,119	\$0
4901	Land		\$0	0\$	\$0	\$0	80	US
4902	Machinery, Vehicles, and Equipment	05	\$195,237	\$90,000	\$80,000	\$0	\$80.000	0\$
4903	Buildings		\$0	\$0	\$0	\$0	0\$	\$0
4909	Improvements Other than Buildings		\$0	\$1,176,800	\$0	\$0	\$0	\$0
oerating Tra	Capital Outlay Subtotal Operating Transfers Out		\$195,237	\$1,266,800	\$80,000	\$0	\$80,000	0 \$
4912	To Special Revenue Fund		0\$	\$0	\$0	\$0	CS.	U\$
4913	To Capital Projects Fund		\$0	\$	\$0	\$0	so so	SO SO
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0	\$0	\$0	\$0
49140	To Proprietary Fund - Other		\$0	\$0	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer		\$0	\$0	\$0	\$0	\$0	\$0
4914W	To Proprietary Fund - Water		\$0	\$0	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal		\$0	\$0	\$0	\$0	\$0	\$0
	Total Operating Budget Appropriations				\$1,555,801	\$0	\$1,555,801	\$0

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(3)

New Hampshire Department of Revenue Administration

2023 MS-737

Proposed Budget

Account	Purpose	Article	Commissioner's Commissioner's Committee's Committee's Appropriations for Appropriations for Appropriations for Appropriations for period ending period ending period ending period ending 12/31/2023 (Recommended) (Recommended) (Not Becommended)	Commissioner's Commissioner's ppropriations for Appropriations for A period ending period ending 12/31/2023 12/31/2023 (Recommended) (Not Recommended)	Budget Committee's Appropriations for / period ending 12/31/2023 (Recommended)	Budget Budget Committee's Committee's ropriations for Appropriations for period ending period ending 12/31/2023 Period ending Recommended MAR Bocommended
4915	To Capital Reserve Fund		\$0	\$0	05	
4916	To Expendable Trust Fund		\$0	05		0 0
4917	To Health Maintenance Trust Funds		US		8 9	¢ €
4915	To Capital Reserve Fund	00	\$20,1	20	\$20,170	SO SO
4915	To Conitel Bosons Even	Purpose: I fansier to Source Development & Infrastructure Pr				
2	10 Capital Keserve Fund	07 Purpose: Transfer to Water Main Trust Fund	\$119,830	\$0	\$119,830	\$
	Total Proposed Special Articles	cial Articles	\$140,000	\$0	\$140,000	SO

		Budget Budget Committee's Committee's ropriations for Appropriations for period ending period ending 12/3/12023 12/31/2023 (Recommended) (Not Recommended)	\$0
		Budget Committee's Appropriations for / period ending 12/31/2023 (Recommended)	\$0
		Commissioner's Commissioner's ppropriations for Appropriations for A period ending period ending 12/31/2023 12/31/2023 (Recommended) (Not Recommended)	0\$
	504	Budget Formittee's Committee's Committee's <thcommittee's< th=""> <thcomm< td=""><td>\$0</td></thcomm<></thcommittee's<>	\$0
2023 MS-737	Proposed Budget		
		Article	
New Hampshire Department of Revenue Administration			Total Proposed Individual Articles
and the second second		Account Purpose	
		Account	

\$0

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2023 MS-737

Proposed Budget

Taxes 3120		Article 12/31/2022	period ending 12/31/2023	Estimated Revenues for period ending 12/31/2023
3120				
	Land Use Change Tax - General Fund	\$0	\$0	\$0
3180	Resident Tax	80	80	US IS
3185	Yield Tax	\$0	OS S	20
3186	Payment in Lieu of Taxes	\$0	\$0	\$0
3187	Excavation Tax	80	\$0	SO
3189	Other Taxes	80	O\$	80
3190	Interest and Penalties on Delinquent Taxes	\$0	80	\$0
1999	Inventory Penalties	\$0	\$	80
enses,	Taxes Subtotal Licenses, Permits, and Fees	С.	9	\$
3210	Business Licenses and Permits	\$0	80	U ∜
3220	Motor Vehicle Permit Fees	\$0	\$0	OF G
3230	Building Permits	\$	09	₽, ₽
3290	Other Licenses, Permits, and Fees	\$0	\$0	08
11-331	3311-3319 From Federal Government	\$0	80	0\$
State Sources	Licenses, Permits, and Fees Subtotal	0\$	0\$	\$9
3351	Municipal Aid/Shared Revenues	0S	\$0	S
3352	Meals and Rooms Tax Distribution	0\$	\$0	CS OS
3353	Highway Block Grant	\$0	\$0	CS CS
3354	Water Pollution Grant	80	SO	\$0 \$
3355	Housing and Community Development	\$0	\$	\$0
3356	State and Federal Forest Land Reimbursement	\$0	80	\$0
3357	Flood Control Reimbursement	\$0	\$0	\$0
3350				

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2023	MS-737	and the second sec
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3379	From Other Governments		\$0	0\$	\$0
arges for	Charges for Services	State Sources Subfotal	\$20,000	0 \$	95
01-3406	3401-3406 Income from Departments	05	\$1,551,314	\$1 528 500	¢1 539 500
3409	Other Charges	undam.	\$0	\$0 \$0	800'070'1A
	Cha	Charges for Services Subtotal	\$1,551,314	\$1,528,509	\$1,528,509

Miscellaneous Revenues

3501	Sale of Municipal Property	\$0	\$0	0\$
3502	Interest on Investments	OS	05	0
3503-3509 Other	9 Other 05	\$32.894	CDC 7CS	000 200
	Miscellaneous Revenues Subtotal	\$32,894	\$27,292	\$27,292

Interfund Operating Transfers In

3912	From Special Revenue Funds	\$0	SO	05
3913	From Capital Projects Funds	S	So	c) G
3914A	From Enterprise Funds: Airport (Offset)	20	80	¢
3914E	From Enterprise Funds: Electric (Offset)	20	08	8
39140	From Enterprise Funds: Other (Offset)	\$0	09	C C
3914S	From Enterprise Funds: Sewer (Offset)	\$0	So	
3914W	From Enterprise Funds: Water (Offset)	\$0	\$0	
3915	From Capital Reserve Funds	\$0	80	
3916	From Trust and Fiduciary Funds	\$0	C S	
3917	From Conservation Funds	80	ŝ	0\$
	Interfund Operating Transfers In Subtotal	\$0	\$0	\$0

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\$0 \$140,000

\$0 \$140,000

\$0

06, 07

Proceeds from Long Term Bonds and Notes

Amount Voted from Fund Balance

3934 9998

2023 MS-737 **Proposed Budget**

	0\$	\$140,000	\$1,695,801
	\$0	\$140,000	\$1,695,801
Induce	\$0	0\$	\$1,604,208
anna nacadar i	Fund Balance to Reduce Taxes	Other Financing Sources Subtotal	Total Estimated Revenues and Credits
	6666		

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2023 MS-737

Proposed Budget

ltem	Commissioner's Period ending 12/31/2023 (Recommended)	Commissioner's Budget Committee's Period ending Period ending 12/31/2023 12/31/2023 (Recommended)
Operating Budget Appropriations	\$1,555,801	\$1.555.801
Special Warrant Articles	\$140.000	\$140,000
Individual Warrant Articles	08	U\$
Total Appropriations	\$1.695.801	\$1695801
Less Amount of Estimated Revenues & Credits	\$1,695,801	\$1,695,801
Estimated Amount of Taxes to be Raised	80	80

Revenue Administration New Hampshire Department of

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Proposed Budget

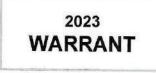
1. Lotal Recommended by Budget Committee	\$1,695,801
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	50
3. Interest Long-Term Bonds & Notes	\$0
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	80
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$0
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$1.695.801
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$169,580
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$0
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
	0024000

9. Recommended Cost Items (Prior to Meeting)	US
10. Voted Cost Items (Voted at Meeting)	0 ₩
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	0\$
12 Bond Override (BSA 32-18-a) Amount Voted	
The point of any art 10-4), Allouilt Voled	\$0
Maximum Allowable Appropriations Voted at Meeting:	\$1,865,381
(Line 1 + Line 8 + Line 11 + Line 12)	



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New Hampshire Department of Revenue Administration



Hooksett Village Water

The inhabitants of the District/Precinct of Hooksett Village Water in the state of New Hampshire qualified to vote in District/Precinct affairs are hereby notified that the Annual District/Precinct Meeting will be held as follows:

Date: Tuesday February 28, 2023 Time: 6:00 P.M. Location: 7 Riverside Street, Hooksett NH

GOVERNING BODY CERTIFICATION

We certify and attest that on or before January 20, 2023, a true and attested copy of this document was posted at the place of meeting and at Hooksett Public Library and that an original was delivered to Hooksett Town Hall.

Name	Position	Signature
Todd Smith	Commissioner/Chair	7200
Michael Jache	Commissioner	11 place
Russell Pelletier	Commissioner	ns
Michael St. Germain	Commissioner	Jan -
James O'Brien	Commissioner	A then-





Article 01	Moderator To chose a Moderator for the ensuing year
Article 02	Clerk To choose a Clerk for the ensuing year
Article 03	Treasurer To choose a Treasurer for the ensuing year
Article 04	Commissioner To choose a Commissioner for the ensuing five years
Article 05	General Precinct Operations To see if the Village District will vote to raise and appropriate the sum of \$1,555,801.00 for general municipal operations. This article does not include appropriations contained in special or individual articles addressed separately.(Recommended by Precinct Commissioners) (Recommended by Budget Committee) (Majority vote required)
Article 06	Transfer to Source Development & Infrastructure Preservation Trust Fund To see if the village district will vote to raise and appropriate the sum of \$21,170.00 (Twenty One Thousand One Hundred Seventy Dollars) to be added to the HVWP Source Development & Infrastructure Preservation Trust Fund previously established. This sum to come from unassigned fund balance. No amount to be raised from taxation. (Recommended by Precinct Commissioners) (Recommended by Budget Committee) (Majority vote required)

Page 2 of 4





Article 07 Transfer to Water Main Trust Fund

To see if the village district will vote to raise and appropriate the sum of \$119,830.00 (One Hundred Nineteen Thousand Eight Hundred Thirty Dollars) to be added to the HVWP Water Main Trust Fund previously established. This sum to come from unassigned fund balance. No amount to be raised from taxation. (Recommended by Commissioners) (Recommended by Budget Committee) (Majority vote required)

Article 08 Acceptance of Unanticipated Sources of Funds

Shall the village district accept the provisions of RSA 31:95-b providing that any village district at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Commissioners to apply for, accept and expend, without further action by the Village District meeting, unanticipated money from a state, federal, or other governmental unit or a private source which becomes available during the fiscal year. Recommended by the Commissioners.

Article 09 Accept Gifts, Grants and Bequests

To see if the Precinct will vote to authorize the Board of Water Commissioners to accept gifts, grants and bequests and to expend the same for such legitimate purposes of the Precinct as may be specified by the donor, such gifts grants and bequests shall provide that said purpose will not require the expenditure of additional Precinct funds and for such other terms and conditions as the Board of Water Commissioners shall approve Recommended by the Commissioners.

Article 10 Ratify and Affirm Ordinances and By-Laws

To see if the Precinct will ratify and affirm as ordinances any By-Laws adopted by the Commissioners during the preceding year and affirm the Commissioners' written schedule of fees and charges. Recommended by the Commissioners.





Article 11 To transact any other business

To transact any other business that may legally come before said meeting.

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DIVISION OF VITAL RECORDS ADMINISTRATION DEPARTMENT OF STATE

RESIDENT BIRTH REPORT 07/01/2022 - 06/30/2023

-- НООКЅЕТТ--

Child's Name
BRAYTON, RORY WILLIAM
OVEJOY, GEORGIA NORMA
SERLANDI, AVERY RAE
BLISS, ELDREN PHONGSAVANH
EDDY, BRILEE EMERSYN
IAMIS, AXCEL VICTOR
ROMA, ELOISE ARLENE
BERVILLE-REACHE, BRIELLE FAYE
CURT, CALLA ELIZABETH
HASANIC, MOSES ALEN
/ELASCO, JAX ELLIOTT
SPITZER, LUCY KEIRA
SERUBE, JULIEN TIMOTHY
SUCHAN, RHETT DANIEL
CARLETON, ISABEL LOUISE
MACLEOD, PAISLEY ANNE
PAQUETTE, DAKOTA JORDAN
NRIGHT, VIVIAN RENNELL
VOEL, JACKSON SCOTT
DARMODY, HAISLEY GRAE
SWIN SON, MILA ANN
EEMON, BLAKELY ROSE
FOLEY, CALHAN JAMES
EWIS, ALIJAH JACE
MAZUREK, ZOE ROY
QUINTILIANI, GIANNA GRACE
CURRAN, SIMON ANDREW
MORENZ, EMERSYN ANN
AWRENCE, VIVIENNE LORRAINE
FRYDER , BENJAMIN DAVID
OSS, JESSE RAYMOND

Birth Date	Birth Place	
07/05/2022	HOOKSETT, NH	
07/12/2022	CONCORD, NH	
07/18/2022	MANCHESTER, NH	
07/21/2022	MANCHESTER, NH	
07/23/2022	MANCHESTER, NH	
07/25/2022	MANCHESTER, NH	
07/26/2022	MANCHESTER, NH	
07/30/2022	MANCHESTER, NH	
07/30/2022	NASHUA, NH	
08/04/2022	CONCORD, NH	
08/05/2022	MANCHESTER, NH	
08/12/2022	MANCHESTER, NH	
08/22/2022	MANCHESTER, NH	
08/27/2022	MANCHESTER, NH	
08/31/2022	MANCHESTER, NH	
09/09/2022	CONCORD, NH	
09/10/2022	MANCHESTER, NH	
09/11/2022	MANCHESTER, NH	
09/12/2022	MANCHESTER, NH	
09/12/2022	MANCHESTER, NH	
10/13/2022	CONCORD, NH	
10/22/2022	MANCHESTER, NH	
11/07/2022	MANCHESTER, NH	
11/12/2022	MANCHESTER, NH	
11/18/2022	MANCHESTER, NH	
11/21/2022	EXETER, NH	
11/21/2022	CONCORD, NH	
11/22/2022	HOOKSETT, NH	
11/24/2022	EXETER, NH	
12/15/2022	MANCHESTER, NH	
12/20/2022	MANCHESTER, NH	
12/30/2022	CONCORD, NH	

GERVILLE-REACHE, MORGAN CHARLES LEO CARLETON II, RICHARD EDWARD BERUBE, JONATHAN NORMAND LOVEJOY, CHRISTIAN ANDREW MAZUREK, JEFFREY ANTHONY DARMODY, NEAL ALEXANDER QUINTILIANI, NICHOLAS DAVID JAMIS, CELEDONIO IV CASAS BERLANDI, STEVEN DONALD Father's/Parent's Name SWINSON, GARRET ERNEST MORENZ, ALEXANDER JOHN LAWRENCE, JAMES WILLIAM PAQUETTE, KYLE ANTHONY ROMA, MATTHEW PINETTE VELASCO, NATHAN ANDRE TRYDER, BRENDAN ALLEN GLISS II, THOMAS WILLIAM FOSS, ARTHUR AUGUSTA CURRAN, JAMES TUCKER BRAYTON, KYLE WILLIAM WRIGHT JR, SCOTT ALAN BUCHAN, COREY JAMES CURT, STEVEN SAWYER SPITZER, ALFRED KYLE MACLEOD, BLAKE RYAN FOLEY, MATTHEW RYAN EDDY, MICHAEL JOHN NOEL, BAILEY ALLAN LEEMON, TYLER LEE LEWIS, CASEY ADAM HASANIC, ALEN ALJIC, EDIN

Mother's/Parent's Name

GERVILLE-REACHE, MELISSA ANNE CARLETON, MARYANN CARMELLA LAWRENCE, KATHERINE FARRELL QUINTILIANI, LAUREN ELIZABETH BRAYTON, JENNIFER ZOUFALY JAMIS, ALEXIE ROSS ARICAYA BERLANDI, JADE KATHERINE DEJVONGSA, THATSAPHONE SWINSON, ELIZABETH MARIE HASANIC, ROSEMARY IRENE VELASCO, MARTINA BIANCA MACLEOD, JENNIFER ANNE DARMODY, MICAELA PAIGE TRYDER, MARLA SUZANNE ALJIC, ELLYSA JEANNETTE SPITZER, ELIZABETH SARA LAMBERT, HOLLY JORDAN WRIGHT, COURTNEY LYNN PERRY, HANNAH VIRGINIA CURRAN, LEAH BRANDON LABASH, MARIKA SOPHIA CURT, HALEY ELIZABETH HALL, DANIELLE NICOLE MORENZ, NICOLE MARIE LEEMON, NICOLE ROSE ROMA, REBECCA JAYE LEWIS, BRITNEY MARIE PETRAIN, ASHLEE ANN SCOTT, MADISON LEE TROLL, IESHA MARIE FOLEY, JANET MARY ROY, ASHLEIGH ANN

Child's Name

GUARDADO, LEO VINCENT REY BELLAVANCE, JACK DONALD ELDRED, JACKSON TIMOTHY BOUTHIETTE, HANSON JUDE MACINTOSH, MAIZY GAUVIN ESPOSITO, CALLUM JOSEPH MILLS, MASSIMO SEBASTIAN PETRILLO, CAMERON ADAM SHORMAN, EVERLEE ROSE DAIGLE, COLTON ANDREW BERUBE, ELLIANNA MARIE O'DONNELL, BRAYDEN LEE MAFFEI, CAYSEN THOMAS COOK, MAXWELL THOMAS BOWDEN, KNOX EDWARD SIMPSON, ELIAS ARTHUR DEMARCO, GIANNA SAGE CAHILL, KEEGAN JOSEPH BOOZE, LOGAN MICHAEL AXELMAN, ABEL BALANI TARDIFF, VIVIAN MARIE LIBBY, TUCKER BROOKS INGALLS, ADORA JAYNE FAHEY, CHARLOT JANE HILTON, ELIJAH JAMES LAVOIE, IVY FRANCES DAVIS, REED JOHN RAND, ARIA JAYDE FREY, LEVI DAVID

DIVISION OF VITAL RECORDS ADMINISTRATION DEPARTMENT OF STATE

Page 2 of 2

07/01/2022 - 06/30/2023 **RESIDENT BIRTH REPORT**

-- НООКЅЕТТ--

it's Name

01/05/2023 C 01/06/2023 H 01/17/2023 M 01/17/2023 M 02/06/2023 M 02/06/2023 M 02/02/2023 M		
	CONCORD, NH	BOOZE, ROBERT JOSEPH
	HOOKSETT, NH	AXELMAN, ELLIOT SAMUE
	MANCHESTER, NH	DAIGLE, ANDREW NICHOL
	MANCHESTER, NH	DAVIS, DANIEL JOSEPH
	MANCHESTER, NH	ELDRED, TIMOTHY PATRIC
252	MANCHESTER, NH	MAFFEI, KEVIN LOUIS
	MANCHESTER, NH	BERUBE, JUSTIN ROLAND
02/23/2023 C	CONCORD, NH	O'DONNELL, PATRICK STE
03/08/2023 M	MANCHESTER, NH	SIMPSON, MATTHEW SCO
03/16/2023 H	HOOKSETT, NH	BOUTHIETTE, AARON JAM
03/22/2023 M	MANCHESTER, NH	GUARDADO, MIGUEL ADR
03/23/2023 M	MANCHESTER, NH	TARDIFF, SETH JAMES
03/24/2023 N	NASHUA, NH	MACINTOSH JR, KENNETH
03/25/2023 M	MANCHESTER, NH	BOWDEN, CHAD THOMAS
03/30/2023 C	CONCORD, NH	SHORMAN, EVAN ERIC
04/23/2023 M	MANCHESTER, NH	BELLAVANCE, ROBERT JC
04/29/2023 C	CONCORD, NH	LIBBY, ALEXANDER BROO
05/03/2023 M	MANCHESTER, NH	LAVOIE, CHAD MICHAEL
05/08/2023 M	MANCHESTER, NH	FREY, BRADLEY CORBIN
05/09/2023 M	MANCHESTER, NH	COOK, SKYLER JACOB
05/18/2023 N	NASHUA, NH	HILTON, JAMES CLAUDAL
05/18/2023 M	MANCHESTER, NH	INGALLS, GEOFFREY JOH
05/26/2023 E	EXETER, NH	ESPOSITO, KEVIN TIMOTH
05/30/2023 M	MANCHESTER, NH	MILLS, FEDERICO KREGG
06/01/2023 M	MANCHESTER, NH	PETRILLO, DREW ANTHON
06/10/2023 M	MANCHESTER, NH	RAND, SETH ALAN
06/21/2023 M	MANCHESTER, NH	CAHILL, JEREMY JAMES
06/24/2023 M	MANCHESTER, NH	FAHEY III, JOSEPH FRANC
06/25/2023 M	MANCHESTER, NH	DEMARCO, MICHAEL RAY

KENNETH JOSEPH

THOMAS

DBERT JOHN

ER BROOKS

ANTHONY

YHTOMIT I

REY JOHN

H FRANCIS

UEL ADRIAN

RON JAMES

HEW SCOTT

RICK STEWART

ROLAND

VNICHOLAS

T SAMUEL

Y PATRICK

AXELMAN, KATE CHARMAINE BALANI BELLAVANCE, MEAGHAN MACRINA MAHLATINI, SVETLANA VICTORIA BOUTHIETTE, LAUREN JEANNE BOWDEN, BRIANNA ELIZABETH GALAVOTTI, MEGAN FRANCES PALAZZO, ELIZABETH LAUREN PETRILLO, ELIZABETH MARIE Mother's/Parent's Name O'DONNELL, JENNIFER LYNN BOOZE, TAYLOR CHRISTINE MARCHAND, ASHLEY MARIE GUARDADO, EMILY MELORA GAUVIN, KARALYN GENISSE FAHEY, MEGHAN MADELINE ESPOSITO, SINEA KATHRYN DENUCCIO, BRITTNEY JEAN TARDIFF, CHRISTINE MARY MILLS, MARIAH ELIZABETH DEMARCO, BRITNEY SAGE SIMPSON, TRICIA CAITLIN MAFFEI, SAMANTHA ANN DAIGLE, AMY ELIZABETH INGALLS, EMMA LIBBY SHORMAN, EMMA LEE CAHILL, KENDRA ANN DAVIS, ASHLEY ROSE MARTIN, GLORIA GAIL LAVOIE, JANIE LEIGH FREY, JULIE MARIE

fotal number of records 61

07/27/2023	DEPARTMENT OF STATE DIVISION OF VITAL RECORDS ADMINISTRATION RESIDENT MARRIAGE REPORT 07/01/2022 - 06/30/2023 HOOKSETT	STRATION		Page 1 of 2
Person A's Name and Residence WILSON, BRETT ERIC DERRY, NH	Person B's Name and Residence ESTES, MEGAN ANN HOOKSETT, NH	Town of Issuance EPPING	Place of Marriage HAMPSTEAD	Date of Marriage 07/02/2022
YUILLE, JOHN ALAN HOOKSETT, NH	WILLEY, KATHLEEN PATRICIA HOOKSETT, NH	AUBURN	HOOKSETT	07/21/2022
MURPHY, MIRANDA LYNN HOOKSETT, NH	MERRITT, COLIN TIMOTHY HOOKSETT, NH	HOOKSETT	GOFFSTOWN	08/13/2022
JACOBS, ANGELINA ROSE HOOKSETT, NH	BRYAN, GREGORY PHILIP HOOKSETT, NH	HOOKSETT	PLAISTOW	09/03/2022
PAQUET, TREVOR ANTHONY HOOKSETT, NH	FLETCHER, DANIELLE NAOMI HOOKSETT, NH	AUBURN	CONCORD	09/03/2022
DAGGETT, KARA AMANDA HOOKSETT, NH	RHODES, DANIEL JAMES RAYMOND, NH	HOOKSETT	JACKSON	09/10/2022
FARRAND, KELLY ANN HOOKSETT, NH	TOLAND, DEVON WILLIAM NOTTINGHAM, NH	NOTTINGHAM	ROCHESTER	09/24/2022
WILSON, JOHN S HOOKSETT, NH	MINERY, MELISSA LEE HOOKSETT, NH	HOOKSETT	FRANCONIA	10/01/2022
GOAN, MIRANDA LEE HOOKSETT, NH	IENTILE, TAYLOR KEITH BEDFORD, NH	BEDFORD	WHITEFIELD	10/09/2022
HEBERT, MEGHAN RAE HOOKSETT, NH	HIGGINS, PETER LAWRENCE HOOKSETT, NH	HOOKSETT	MANCHESTER	10/15/2022
CALNAN, BRAD KURTIS HOOKSETT, NH	O'HARA, KATIE LYNN HOOKSETT, NH	EPSOM	CONCORD	10/24/2022
CUMMINGS, KERRY LYNNE HOOKSETT, NH	BERG, CHRISTOPHER EDWARD HOOKSETT, NH	PEMBROKE	BEDFORD	10/29/2022
LAPLANTE, BRANDON JAMES AUBURN, NH	SOARES, AMANDA KRISTINE HOOKSETT, NH	AUBURN	DERRY	11/05/2022
BURKE, KAYLA CHRISTINE STRATHAM, NH	STUART, ZANE CHRISTOPHER HOOKSETT, NH	MERRIMACK	HAMPSTEAD	11/14/2022
SINGLETON JR , WILLIAM LLOYD HOOKSETT, NH	OGDEN, CHERYL ANN HOOKSETT, NH	CONCORD	CONCORD	12/16/2022
NAGARKOTI, KIRAN HOOKSETT, NH	SHRESTHA, MAMTA KUMARI HOOKSETT, NH	HOOKSETT	MANCHESTER	02/08/2023

Page 2 of 2	e Date of Marriage 03/07/2023	04/02/2023	04/24/2023	05/27/2023	06/03/2023	06/17/2023	06/18/2023
	Place of Marriage HAMPSTEAD	NASHUA	MEREDITH	HOOKSETT	DURHAM	HOOKSETT	CONCORD
TATE DMINISTRATION REPORT 023	Town of Issuance HOOKSETT	MERRIMACK	HOOKSETT	MERRIMACK	HOOKSETT	CONCORD	HOOKSETT
DEPARTMENT OF STATE DIVISION OF VITAL RECORDS ADMINISTRATION RESIDENT MARRIAGE REPORT 07/01/2022 - 06/30/2023 HOOKSETT	Person B's Name and Residence SCARPA, NANCY LYNNE HOOKSETT, NH	RODNA, HATHAICHANOK HOOKSETT, NH	RENFROE, GEORGE MICHAEL HOOKSETT, NH	REILLY, SAMANTHA FRANCES HOOKSETT, NH	CHAMBERS, MAXX SAMUEL HOOKSETT, NH	SOUCY, MARIANNE ELIZABETH HOOKSETT, NH	BAILEY, REBECCA ELLEN HOOKSETT, NH
07/27/2023	Person A's Name and Residence BRILL, TODD ANDREW HOOKSETT, NH	DEVOE, FRANK WILLIAM MERRIMACK, NH	CLOUTIER, CASSANDRA LEE HOOKSETT, NH	REED, BENJAMIN WALKER HOOKSETT, NH	SANBORN, ALEXIS JOSEPHINE HOOKSETT, NH	MARKS, MATTHEW WILLIAM HOOKSETT, NH	NEWTON, ALEXANDER JAMES HOOKSETT, NH

Total number of records 23

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DEPARTMENT OF STATE DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT DEA TH REPORT 07/01/2022 - 06/30/2023 -HOOKSETT, NH --

Decedent's Name FANNY, RONALD A	Death Date 07/02/2022	Death Place HOOKSETT	Father's/Parent's Name FANNY, ALBERT	Mother's/Parent's Name Prior to First Marriage/Civil Union GARON, EVA-ROSE
CARRIER, VIOLA B	07/04/2022	HOOKSETT	DEMERS, WILLIE	LEVESQUE, ESTHER
CAREY, LYNN D	07/05/2022	MANCHESTER	PHILLIPS, SAMUEL	HOFFMAN, JEAN
CHAPMAN, ELISABETH KATRINA	07/05/2022	MANCHESTER	HOWELL, DAVID	HAYDON, VALESKA
HARDY, EVERETT RANDOLPH	07/07/2022	HOOKSETT	HARDY, CHARLES	GEORGE, SARAH
ESTEVEZ, NORMA	07/10/2022	HOOKSETT	ESTEVEZ, GUADALUPE	TUBENS, ADELA
MURPHY, PATRICIA A	07/20/2022	MANCHESTER	MURPHY, THOMAS	ERICSON, ANN
PERKINS, SYLVIA A	07/21/2022	CONCORD	KRUCZEK, WALTER	JAJESNICA, HELEN
WILLIAMS, MARY C	07/25/2022	HOOKSETT	LONG, WILLIAM	DAIGLE, CELESTE
RIOUX, THOMAS SHAMIL	08/08/2022	HOOKSETT	RIOUX, JAMES	FREESE, PAMELA
DURANT, HENRY ARTHUR	08/09/2022	NORTH HAVERHILL	DURANT, ARTHUR	GAGNON, LENA
CLARKE, SHIRLEY ANN	08/10/2022	HOOKSETT	EMMETT, ROBERT	GOVE, VIOLET
BECKER, CHARLES THOMAS	08/13/2022	EPSOM	BECKER, GEORGE	WISSEL HELEN
TOWER, CHRISTOPHER WILLIAM	08/20/2022	HOOKSETT	TOWER, RICHARD	KEITH, DARLENE
BISHOP, CHRISTINE CAROL	09/01/2022	MANCHESTER	MARTINEAU, ARMAND	LESAGE, LORETTA
NAZZARO, DIANNE MARGARET	09/02/2022	HOOKSETT	GREENHALGH, JAMES	WALKER, CLAIRE
BROWN, MELISSA A	09/03/2022	09/03/2022 MANCHESTER	BROWN, RICHARD	GAROS, BARBARA

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LEMARIER, GEORGETTE

LECLERC, EDWARD

09/03/2022 MANCHESTER

SHEATLER, JEANINE

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07/27/2023

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DIVISION OF VITAL RECORDS ADMINISTRATION

07/27/2023

RESIDENT DEA TH REPORT 07/01/2022 - 06/30/2023 -HOOKSETT, NH --

Decedent's Name EMOND, ANN J	Death Date 09/06/2022	Death Place CONCORD	Father's/Parent's Name BUSSIERE, ARTHUR	Mother's/Parent's Name Prior to First Marriage/Civil Union DUCKWORTH, HARRIETT
DUTTON, KIMBERLIE A	09/09/2022	HOOKSETT	MESSINA SR, MICHAEL	MARION, RUTH
PELLETIER, BRUNO JOSEPH	09/11/2022	ноокзетт	PELLETIER, BERTRAND	PELLETIER, MARIE
HEROUX, CLAIRE MARIE	09/1 2/2 022	HOOKSETT	BEAULEU, ARTHUR	VIEIRA, EVELYN
UNK, JAMES F	09/13/2022	MANCHESTER	LINK, HARRY	ROTH, MARIE
PETERSON, REINA A	09/14/2022	MANCHESTER	DREWETT, ARTHUR	HALL, ADELAIDE
GIULIANO, VINCENT ERIC	09/14/2022	HOOKSETT	GIULIANO, CONCETTO	LARSON, ELSA
MILANESE, JUSTINE EMMA	09/19/2022	MANCHESTER	SWENOR, EARL	GENITO, PHILOMENA
BOUTCHIA, JOANNE A	09/24/2022	MANCHESTER	DOLAN, JOSEPH	DEVENY, MARGARET
MARTINEAU, PATRICIA	09/25/2022	MANCHESTER	THIEM, CLARENCE	SULLIVAN, ETTA
PRESCOTT, JONATHAN RAYMOND	09/27/2022	HOOKSETT	PRESCOTT, LEE	MOUL, ALICE
HUNKINS, GERALDINE S	09/28/2022	MANCHESTER	SAWYER SR, LONNIE	CONAWAY, ETTA
CIESIELSKI, DAWIN M	10/08/2022	HOOKSETT	THOMPSON, JAMES	BOURDELAIS, CHERYL
DEPAOLO, ANN MARIE	10/10/2022	HOOKSETT	ACKER, ELTHAN	FREEMAN, FLORENCE
LONGO, MARK C	10/11/2022	HOOKSETT	LONGO, CARL	SCANNELL, MARGUERITE
QUIMBY, NANCY ELLEN	10/12/2022	HOOKSETT	SEVERANCE, CHARLES	WATSON, IRMA
YOUNG, BECKY	10/13/2022	MANCHESTER	NELSON, JAMES	BENZ, MARILYN
GENDRON, MAUREEN A	10/15/2022 MILFORD	MILFORD	HAYES, CHELBERT	WOODBURRY, MARIE

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Military

Mother's/Parent's Name Prior to First Marriage/Civil Union DUBOIS, MARIE

Father's/Parent's Name AUGER, ONESIME

HOLLISTER, RUTH

CODE, PATRICIA

BIENVENUE, ERNEST

DRAKE, JOSEPH

VASQUEZ, RAMON

JABLONSKI, JOHN

KIES, FRANK RUANE, LEO

ABREU, GLORIA

BISSETT, ALICE

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ROBINSON, PRISCILLA

MANNING, JANICE

PEPIN, VIOLET

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LEVESQUE, LAURETTE

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GILBERT, THERESE

VINCENT, ANDREW

REED, RAYMOND

PROULX, JOHN

RENAUD, WILFRID

DUVAL, EVA

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HADJIANDONAKIS, STELLA

DIVISION OF VITAL RECORDS ADMINISTRATION DEPARTMENT OF STATE

07/27/2023

RESIDENT DEA TH REPORT 07/01/2022 -06/30/2023 -HOOKSETT, NH --

Death Place HOOKSETT	MERRIMACK	ноокзетт	HOOKSETT	MANCHESTER	ноокзетт	HOOKSETT	MERRIMACK	CONCORD	MANCHESTER	HOOKSETT	MANCHESTER	HOOKSETT	MANCHESTER	CONCORD	ноокзетт	MANCHESTER	HOOKSETT
Death Date D 10/19/2022	10/24/2022	10/27/2022	10/27/2022	10/31/2022	11/06/2022	11/07/2022	11/08/2022	11/10/2022 (11/13/2022	11/14/2022	11/18/2022	12/01/2022	12/02/2022	12/04/2022 (12/05/2022	12/09/2022	12/11/2022

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UNKNOWN, JOSEPHINE

PAGLIAZZO, ROSARIO

SARVAI, FRANCIS

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RICHARDSON, ANNA

SAPOUNAS, GEORGE

BAUER, ROSA

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MUCHA, PATRICIA

FASULO, CELIA

LOJA, LURA

CRANE SR, RAYMOND FARMAKIS, NICHOLAS

DELUCA, DOMINIC

ZAYAC, JOHN

Page 4 of 7

Military

Mother's/Parent's Name Prior to First Marriage/Civil Union

Father's/Parent's Name HURLEY SR, CHARLES

MURPHY, ALICE

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SZURLEJ, SOPHIE

ZWIERCAN, ALBERT

ZAPORA, EDWARD

PARNELL, HARRY

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SIMPSON, DOROTHY

PARKHURST, RICHARD

NEWSOM, LOUISE

KARP, STELLA

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MACPHERSON, CAROL

DIVISION OF VITAL RECORDS ADMINISTRATION DEPARTMENT OF STATE

RESIDENT DEA TH REPORT 07/01/2022 - 06/30/2023 -HOOKSETT, NH --

Death Place GOFFSTOWN	ноокветт	ноокзетт	MANCHESTER	ноокзетт	CONCORD	ноокзетт	CONCORD	CONCORD	MANCHESTER	MANCHESTER	MANCHESTER	HOOKSETT	ноокзетт	MANCHESTER	MANCHESTER	ноокзетт	MANCHESTER
Death Date 12/12/2022	12/15/2022	12/16/2022	12/17/2022	12/17/2022	12/18/2022	12/20/2022	12/23/2022	01/06/2023	01/06/2023	01/08/2023	01/09/2023	01/09/2023	01/11/2023	01/13/2023	01/16/2023	01/16/2023	01/29/2023

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EINSIEDLER, SIEGUNDE

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CECILE, GERMAINE

TWOMNEY, RITA

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ANDREWS, ELEANOR

MITCHELL, ENA

BOWDEN, AMBROSE

COUSINS, WILLIAM

FRANCEY, RONALD

WING, DOROTHY

KAZMIRCHEK, MITCHELL

RINGGARD, GEORGE

MCROBBIE, CHRLES

MERCIER, FERNAND

LODGE, JAMES

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GILETTE, HELEN

LAFRENIERE, ALBERT

BRADY, JANET

LIBBY, MARILYN

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LAPHAM, BARBARA

LAWRENCE, MORRIS

SOMERSET, OSCAR

ELSKAMP, DALE

CONBOY, RAYMOND

FOX, ROSE

WINSHIP, NORMA

	Decedent's Name HURLEY JR, CHARLES FRANCIS	MAXWELL SOPHIE M	ZAPORA, RICHARD F	PARNELL, WARREN ARTHUR	PRESCOTT, RACHEL PARKHURST	GOSSELIN, CHRISTINE LEE	BOWDEN, JOHN WILLIAM	LADIEU, JANET	LAFORGE, UNDA	WALES, DOREN LOUISE	CHAREST, MONICA ANN	MERCIER, LAURIEN R J	LODGE, THOMAS BRADY	BONENFANT, HELEN MARIE	ELSKAMP, GEORGE H	SOMERSET, ERIC T	DONAHUE, MORRIS ALBERT	KANYA, KATHLEEN MARGARET	
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07/27/2023

07/27/2023



Decedent's Name JACQUES, RICHARD LOUIS	EVANS, ROBERT EDWIN	PARCEL JR, GERALD E	MUZEROLL, BEVERLY ANN	LATTIME JR, RUSSELL C	SARGANT, IAN EDWARD	ROY, HENRY B	CHUNGLO, THOMAS N	FOLEY, THOMAS M	TERAVAINEN, MARGARET E	SMITH, DENNIS ELLIOT	CONYNGHAM, NORMA LOIS	BOWMAN, JESS DONALD	WATSON, TODD JEREMY	GOSSELIN, DONALD EDWARD	COUTURE, GRACIA L	SMITH, LAWRENCE	
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DIVISION OF VITAL RECORDS ADMINISTRATION

Page 5 of 7

RESIDENT DEA TH REPORT 07/01/2022 - 06/30/2023 -HOOKSETT, NH --

Death Date 01/30/2023	Death Place HOOKSETT	Fathel JACQI
02/02/2023	CONCORD	EVAN
02/03/2023	ноокзетт	PARCI
02/16/2023	MANCHESTER	HILAN
02/18/2023	MERRIMACK	ITTAL
02/20/2023	HOOKSETT	SARG
02/22/2023	MANCHESTER	ROY, I
02/23/2023	MANCHESTER	CHUN
02/23/2023	MANCHESTER	FOLEY
02/25/2023	HOOKSETT	KIRK,
02/28/2023	MANCHESTER	SMITH
03/08/2023	MANCHESTER	MONT
03/09/2023	HOOKSETT	BOWN
03/15/2023	BOSCAWEN	WATS
03/21/2023	HOOKSETT	6055
03/21/2023	MANCHESTER	LACAS
03/21/2023	HOOKSETT	м, но
03/22/2023	MANCHESTER	LAHTI

ather's:Parent's Name Acques, Louis	Mother's/Parent's Na First Marriage/Civil U BOISVERT, FLOREN
VANS, EDWIN	LEWIS, EUNICE
ARCEL SR, GERALD	SIMMONDS, ROCHE
ILAND, PHIUP	GOSSEUN, KATHRY
ATTIME SR, RUSSELL	BOUDREAULT, LEAH
ARGANT, NORMAN	MOGFORD, EVA
OY, HENRY	HEMOND, IRENE
HUNGLO SR, JOSEPH	MILESZKO, MARY
DLEY, VINCENT	KILLEEN, GENEVIEV
IRK, THOMAS	CULLEN, PAULINE
MITH, EDWARD	RICHARDS, BARBAF
ONTGOMERY, UNKNOWN	SERVICE, GLADYS
OWMAN, DONALD	MILLER, JUEL
ATSON, CHARLES	BAKER, MARTHA
OSSEUN, ADRIAN	PROVENCIAL RITA
ACASSE, ALFRED	MORRISSETTE, VAL
(, HOWARD	LAWRENCE, NANC)
AHTI, WAINO	UNKNOWN, EFFIE

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DANFORTH, JEAN L

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07/27/2023



Decedent's Name Hemeon, Edna Paglierani, Voula

JOUBERT, CHRISTOPHER MARK

WURTELE, JEANNE MARIE

GOYETTE, TIMOTHY OWEN

OHLSSON, HELEN B

SOBOLESKI, ROBERT CHESTER

CHURCH SR, CORREY A

ALBIN, CLAIRE A

LETOURNEAU, ANDREW J

HUOT, JACQUELINE A

CONNOR, JAMES G

BELANGER, NORMAND JOSEPH

HALL, DANIEL LAVALLIERE, DAVID STEVEN

DUMONT, DARCIE LYNN

HUOT, ROBERT LOUIS

LEBOEUF, EDMUND M

DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT DEA TH REPORT 07/01/2022 - 06/30/2023 -HOOKSETT, NH --

Death Date 03/24/2023	Death Place CONCORD	Father's.Parent's Name PICHE, BRUNO	Mother's/Parent's Name Prior to First Marriage/Civil Union Morgan, Anna	Military
03/26/2023	CONCORD	ZEKOPOULOS, ELEFTHERIOS	TSAKNAKAS, OLGA.	z
03/28/2023	LEBANON	JOUBERT, DOUGLAS	LEE, TERESA	z
03/30/2023	ноокзетт	GAUDREAULT, ARMAND	PRINCE, ELAINE	z
03/31/2023	HOOKSETT	GOYETTE, PAUL	HAWKINS, THELMA	z
04/03/2023	HOOKSETT	OHLSSON, CARL	EARLE, CYNTHIA	z
04/04/2023	MANCHESTER	SOBOLESKI, CHESTER	ROY, ELMIRA	z
04/05/2023	HOOKSETT	CHURCH, CLINTON	SNELL, DORIS	٢
04/05/2023	HOOKSETT	BOISVERT, ALBERT	UNKNOWN, ALICE	z
04/05/2023	CONCORD	LETOURNEAU, ALFRED	BOUTETT, FLORIDA	۲
04/10/2023	HOOKSETT	LAMBERT, GEORGE	MAIHOT, EVA	z
04/13/2023	CONCORD	CONNOR, ONESIME	DUVAL, EMMA	٢
04/16/2023	HOOKSETT	BELANGER, LUCIEN	PELLETIER, JEANNETTE	۲
04/16/2023	HOOKSETT	HALL, THOMAS	BARNARD, BEVERLY	z
04/19/2023	MANCHESTER	LAVALLIERE, MAURICE	DIONNE, LOUISE	z
04/22/2023	ноокветт	DUQUETTE, RICHARD	WAGNER, JANICE	z
04/26/2023	MERRIMACK	HUOT, LOUIS	VERRILL, ANN	z
04/28/2023	04/28/2023 MANCHESTER	LEBOEUF, EDMUND	CHAUVIN, EVA	۲

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DEPARTMENT OF STATE DIVISION OF VITAL RECORDS ADMINISTRATION

07/27/2023

RESIDENT DEA TH REPORT 07/01/2022 - 06/30/2023 -HOOKSETT, NH --

Decedent's Name Carey, Juanita Seeley	Death Date 04/30/2023	Death Place HOOKSETT	Father's/Parent's Name SEELEY, GEORGE	Mother's/Parent's Name Prior to First Marriage/Civil Union DESCHAPELLES, ROSA
COTE, CAROLYN A	05/03/2023	MERRIMACK	FAVREAU, RONALD	LAMBERT, JACQUELINE
BREAULT, RICHARD ROLAND	05/13/2023	HOOKSETT	BREAULT SR, LUCIEN	LAMY, RAYMONDE
MORRISON JR, JOHN JOSEPH	05/16/2023	ноокзетт	MORRISON SR, JOHN	THOMPSON, MARGARET
JENNATO, JAY A	05/17/2023	MANCHESTER	JENNATO, DARRYL	LAPETE, DONNA
O'BRIEN, LYNNE F	05/19/2023	05/19/2023 MANCHESTER	FOGG, GEORGE	BUTTERS, EDNA
CASTONGUAY, MARCIA ANN	05/20/2023	MANCHESTER	CALLIS, EWELL	LIPP, LOIS
MARSH, PAUL WILLIAMS	05/22/2023	CONCORD	MARSH, PAUL	MCNALLY, MAXINE
SILKMAN, JON DAVID	05/23/2023	HOOKSETT	SILKMAN, JOHN	GROULX, EMILY
NAONE, ALEX RICHARD MAKALII	05/26/2023	05/26/2023 MANCHESTER	NAONE, JOHN	ELLIOTT, BRENDA
HYBSCH, JOHN	05/28/2023	EPSOM	HYBSCH, WILLIAM	DWYER, MARGARET
STELMACH, RICHARD T	05/29/2023	EPSOM	STELMACH, STANLEY	BEAUDOIN, IRENE
COMPAGNA, YVETTE THERESE	06/04/2023	HOOKSETT	BOILARD, ARTHUR	PARIS, ALMEDA
PAGLIERAN, RALPH HENRY	06/1 0/2 023	MANCHESTER	PAGLIERANI, ADOLF	COVIELLO, RAFFAELA
ESPINOLA, JOHN L	06/24/2023	06/24/2023 MANCHESTER	ESPINOLA, THEOFF	ARSENAULT, MARGARET
WATSON, GARRY N	06/27/2023	06/27/2023 BOSCAWEN	WATSON, NEIL	HOHN, URSULA

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Total number of records 124

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ZONING BOARD OF ADJUSTMENT

The Hooksett Zoning Board of Adjustment has the power to:

- Hear appeals from administrative decisions of municipal officers or board responsible for issuing permits or enforcing the zoning ordinance.
- Grant Variances from the zoning ordinance.
- Approve Special Exceptions from the zoning ordinance.
- Grant Equitable Waivers of Dimension; and
- Issue Excavation Permits.

During the period of July 2022 through June 2023, the ZBA heard a total of 22 applications. The applications considered were:

- 21 Variances: 18 approved, 2 Denied, 1 Withdrawn
- 1 Appeal of Administrative Decision: Granted
- Special Exceptions: both Approved
- Excavation Permit: None

We thank the following residents who served on the ZBA during this period:

Anne Stelmach, Chair

Richard Bairam, Vice Chair

Phil Denbow, Member

Gerald Hyde, Member

Timothy Stewart, Member

Alexander Glennon, Alternate

Tony Lacasse, Alternate

Matt St. Pierre, Alternate

Roget Duhaime, Town Council Representative

The Zoning Board of Adjustment has completed their update of Rules and Procedures as well as completing the re-writing of the Excavation Ordinance 00-14 Sand and Gravel, Other Ordinances. Also, they worked with the Town Council on a change of the Town Charter to appoint 5 ZBA Alternates where only 3 have been allowed. To all our board members and alternates, we appreciate your dedication of time and the willingness to volunteer! If any of our Hooksett residents are interested in joining the Zoning Board of Adjustment, they meet the 2nd Tuesday of each month. We encourage you to contact Administration to see all available volunteer positions on the many boards and committees.

For more information about the ZBA, please visit <u>www.Hooksett.org</u> or contact the Community Development Department at (603) 485-4117 or email <u>dpendergast@hooksett.org</u> or <u>klawrence@hooksett.org</u>.

Churches and Civic Groups

Churches

Bethel Christian Fellowship	206 Whitehall Road	603-669-6712
Church of the Nazarene	7 Silver Avenue	603-627-2971
Congregational Church of Hooksett	5 Veteran's Drive	603-485-9009
Emmanuel Baptist Church	14 Mammoth Road	603-668-6473
Crosspoint Church	21 Londonderry Turnpike	603-622-6026
Harvest Baptist Church	361 Hackett Hill Road	603-627-2633
Holy Rosary Catholic Church	21 Main Street	603-485-8567
Hooksett Christian Fellowship	290 West River Road	603-290-3050
Fellowship Church	120 West River Road	857-244-0465

Civic Groups or Public Services

American Legion Post #37	603-485-7781
Amoskeag Rowing Club	603-668-2130
Boy Scout Troop 292	603-587-0658
Boy Scout Troop 603	
Cub Scout Pack 292	
MTA Curb-to-Curb Bus Transportation	603-623-8801
Friends of Hooksett Library	603-485-6092
YMCA Day Camp of Hooksett	603-623-3558
Garden Club	603-203-1593
Girl Scouts	603-623-3941
Historical Society	603-485-4941
Hooksett Youth Athletic Association	603-759-6793
Hooksett-ites – Senior Group	603-485-3616
Kiwanis Club of Hooksett	603-625-1555
Knights of Columbus Council 4961	603-289-5981
Lions Club	603-485-5572
Old Home Day	603-785-6639
Retired & Senior Volunteer Program	603-228-1193
Robie's Country Store Preservation Corporation	603-485-3881
Salvation Army	603-485-5217

Hooksett School District Annual Report



2022-2023 Annual School Reports

2023-2024 School Warrant and Budget

OFFICERS OF THE HOOKSETT SCHOOL DISTRICT FOR THE 2022-2023 SCHOOL YEAR

Moderator

Clerk Jennifer DeCampo

Treasurer Michael Salvas

School Board members as of June 30, 2023

Wayne Goertel, Chair	Term Expires 2025
Jillian Godbout, Vice Chair.	Term Expires 2025
Amy Tremblay, Clerk.	Term Expires 2026
Evelyn Baker	Term Expires 2026
Jason Hyde	Term Expires 2024
James Sullivan.	Term Expires 2026
Alexis Quinlan	Term Expires 2024

Superintendent of Schools William J. Rearick

Assistant Superintendent of Schools Margaret W. Polak

> Business Administrator Cory Izbicki

Administrative Office

School Administrative Unit#15 90 Farmer Road Hooksett, New Hampshire 03106 (603) 622-3731

The Hooksett School District is an Equal Opportunity Employer



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This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: Signature aminter Memos FR member/SBRup Membel MENISER Member Member Member Position しいちしい ERVIG RENGIVENGA rology 140 Wack 5 O LAACH Name CNAM 19 Page 10 Co chitro William lichae

Form Due Date: 20 Days after the Annual Meeting This form was posted with the warrant on:

For School Districts which have adopted the provisions of RSA 32:14 through RSA 32:24

Hooksett Local School

Proposed Budget

Appropriations and Estimates of Revenue for the Fiscal Year from:

July 1, 2023 to June 30, 2024

SCHOOL BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.



Revenue Administration New Hampshire Department of

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Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2022	Appropriations as Approved by DRA for period ending 6/30/2023	Appropriations for period ending 6/30/2024 (Recommended)	ppropriations Appropriations for Appropriations for Approved ending beriod ending 6/30/2024 (Recommended) (Not Recommended)	Appropriations Appropriations for Appropriations for or period ending period ending period ending 6/30/2024 6/30/2024 6/30/2024 6/30/2024 (Recommended) (Not Recommended)	opriations for Appropriations for period ending period ending 6/30/2024 6/30/2024 (Recommended) (Not Recommended)
Instruction								
1100-1199	Regular Programs	02	\$15,288,469	\$17,360,638	\$17,513,936	\$0	\$17,513,936	\$0
1200-1299	Special Programs	02	\$7,821,926	\$8,417,464	\$9,438,473	\$0	\$9,438,473	\$0
1300-1399	Vocational Programs		\$0	\$0	\$0	\$0	\$0	\$0
1400-1499	Other Programs	02	\$100,908	\$120,251	\$121,707	\$0	\$121,707	\$0
1500-1599	Non-Public Programs	02	\$0	\$0	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs	02	\$0	\$0	\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0	\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0	\$0	\$0	\$0
Support Services	Instruction Subtotal		\$23,211,303	\$25,898,353	\$27,074,116	\$0	\$27,074,116	\$0
2000-2199	Student Support Services	02	\$2,276,472	\$2,383,207	\$2,487,945	\$0	\$2,487,945	\$0
2200-2299	Instructional Staff Services	02	\$514,246	\$569,971	\$488,500	\$0	\$488,500	\$0
	Support Services Subtotal		\$2,790,718	\$2,953,178	\$2,976,445	\$0	\$2,976,445	\$0

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\$0

\$91,739 **\$91,739**

\$92,016 **\$92,016**

\$68,655 \$68,655

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General Administration Subtotal

School Board Contingency Other School Board

2310 (840) 2310-2319

\$0

\$0

\$0

\$0

Account	Purpose	Article	Expenditures for period ending 6/30/2022	Appropriations as Approved by DRA for period ending 6/30/2023	School Board's Appropriations for period ending 6/30/2024 (Recommended)	Budget Budget Budget Budget Budget Budget School Board's School Board's Committee's Committee's Committee's to Appropriations Appropriations for Appropriations for period ending period ending period ending period ending (38)2024 6)30/2024 6)30/2024 (Recommended) (Not Recommended)	Budget Committee's Appropriations for A period ending 6/30/2024 (Recommended)	Budget Budget Committee's Committee's opriations for Appropriations for period ending period ending 6/30/2024 (Not Recommended)
ecutive Ad	Executive Administration							
2320 (310)	SAU Management Services	02	\$762,850	\$819,800	\$852,917	\$0	\$852,917	\$0
2320-2399	All Other Administration		\$0	\$0	\$0	\$0	\$0	\$0
2400-2499	School Administration Service	02	\$1,303,231	\$1,353,016	\$1,370,655	\$0	\$1,370,655	\$0
2500-2599	Business		\$0	\$0	\$0	\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance	02	\$1,662,849	\$1,830,259	\$1,955,690	\$0	\$1,955,690	. \$0
2700-2799	Student Transportation	02	\$2,178,221	\$1,870,226	\$2,353,111	\$0	\$2,353,111	\$0
2800-2999	Support Service, Central and Other	02	\$335,040	\$350,881	\$427,931	\$0	\$427,931	\$0
	Executive Administration Subtotal		\$6,242,191	\$6,224,182	\$6,960,304	\$0	\$6,960,304	\$0
n-Instruct	Non-Instructional Services							
3100	Food Service Operations	02	\$703,427	\$653,002	\$735,896	\$0	\$735,896	\$0
3200	Enterprise Operations		\$0	\$0	\$0	\$0	\$0	\$0
	Non-Instructional Services Subtotal		\$703,427	\$653,002	\$735,896	\$0	\$735,896	\$0
Icilities Act	Facilities Acquisition and Construction							
4100	Site Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
4200	Site Improvement		\$0	\$0	\$0	\$0	\$0	\$0
4300	Architectural/Engineering		\$0	\$0	\$0	\$0	\$0	\$0
4400	Educational Specification Development		\$0	\$0	\$0	\$0	\$0	\$0
4500	Building Acquisition/Construction		\$0	\$0	\$0	\$0	\$0	\$0
4600	Building Improvement Services		\$0	\$0	\$0	\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction		\$0	\$0	\$0	\$0	\$0	\$0
	Facilities Acquisition and Construction Subtotal		\$0	\$0	\$0	\$0	\$0	\$0
Other Outlays	ŝ							
5110	Debt Service - Principal		\$1,030,000	\$1,030,000	\$0	\$0	\$0	\$0
5120	Debt Service - Interest		\$77,250	\$25,750	\$0	\$0	\$0	\$0

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2023 MS-27

New Hampshire Department of Revenue Administration

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2023 **MS-27**

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Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2022	Appropriations as Approved by DRA for period ending 6/30/2023	School Board's Appropriations A for period ending 6/30/2024 (Recommended) (Budget Budget Budget Budget Budget Budget School Board's School Board's Committee's Committee's Committee's Committee's Committee's Committee's Committee's Committee's faptropriations for Appropriations	Budget Committee's Appropriations for A period ending 6/30/2024 (Recommended)	Budget Budget Committee's Committee's opriations for Appropriations for period ending period ending 6/30/2024 6/30/2024 (Recommended) (Not Recommended)
Fund Transfers	ers							
5220-5221	5220-5221 To Food Service		\$0	\$0	\$0	\$0	\$0	\$0
5222-5229	To Other Special Revenue	02	\$0	\$550,000	\$550,000	\$0	\$550,000	\$0
5230-5239	5230-5239 To Capital Projects		\$0	\$0	\$0	\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0	\$0	\$0	\$0
5300-5399	Intergovernmental Agency Allocation	02	\$99,467	\$30,000	\$53,500	\$0	\$53,500	\$0
0666	Supplemental Appropriation		\$0	\$0	\$0	\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0	\$0	SO	\$0
	Fund Transfers Subtotal		\$99,467	\$580,000	\$603,500	\$0	\$603,500	\$0
	Total Operating Budget Appropriations				\$38,442,000	\$0	\$38,442,000	\$0

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2023 MS-27

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Special Warrant Articles

Account	Purpose	Article	School Board's Appropriations of for period ending 6/30/2024 (Recommended)	School Board's School Board's Committee's	Budget Committee's ppropriations for A period ending 6/30/2024 (Recommended)	Budget Budget Committee's Committee's opriations for Appropriations for period ending 6/30/2024 (Recommended) (Not Recommended)
5251	To Capital Reserve Fund		\$0	\$0	\$0	\$0
5252	To Expendable Trust Fund		\$0	\$0	\$0	\$0
5253	To Non-Expendable Trust Fund		\$0	\$0	\$0	\$0
5252	To Expendable Trusts/Fiduciary Funds	05	\$75,000	\$0	\$75,000	\$0
		Purpose: Transfer to Building Maintenance ETF				
5252	To Expendable Trusts/Fiduciary Funds	90	\$100,000	\$0	\$100,000	\$0
		Purpose: Transfer to Special Education ETF				
5252	To Expendable Trusts/Fiduciary Funds	07	\$75,000	\$0	\$0	\$75,000
		Purpose: Transfer to Technology ETF				
	Total Proposed Special Articles	scial Articles	\$250,000	\$0	\$175,000	\$75,000

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Individual Warrant Articles

Account Purpose	Article	School Board's Appropriations / for period ending 6/30/2024 (Recommended)	School Board's School Board's typropriations Appropriations for Al r period ending period ending 6/30/2024 (Racommended) (Not Recommended)	b	Budget Budget Committee's Committee's opriations for Appropriations for period ending period ending 6/30/2024 6/30/2024 (Recommended) (Not Recommended)
1100-1199 Regular Programs	04 Purpose: HESPA Salary Adjustment	\$345,482	0\$	\$345,482	\$0
1100-1199 Regular Programs	03 Purpose: HEA Collective Bargaining Agreement	\$414,325	\$0	\$414,325	\$
Total Propos	Total Proposed Individual Articles	\$759,807	\$0	\$759,807	\$0





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	8	Revenues		
Account Source	Arti	Revised Revenues for period ending Article 6/30/2023	School Board's Estimated Revenues for period ending 6/30/2024	Budget Committee's Estimated Revenues for period ending 6/30/2024
Local Sources				
1300-1349 Tuition	02	2 \$1,000	\$1,000	\$1,000
ortation Fe		\$0	\$0	\$0
1500-1599 Earnings on Investments	0	02 \$5,000	\$5,000	\$5,000
		02 \$455,202	\$538,096	\$538,096
1700-1799 Student Activities		\$0	\$0	\$0
1800-1899 Community Service Activities		\$0	\$0	\$0
1900-1999 Other Local Sources	02	2 \$281,940	\$281,940	\$281,940
	Local Sources Subtotal	\$743,142	\$826,036	\$826,036

State Sources

3210 Sc	School Building Aid	02	\$328,672	\$328,672	\$328,672
3215 Kii	Kindergarten Building Aid		\$0	\$0	\$0
3220 Kii	Kindergarten Aid		\$0	\$0	\$0
3230 Sp	Special Education Aid	02	\$394,560	\$394,560	\$394,560
3240-3249 Vocational Aid	ocational Aid		\$0	\$0	\$0
3250 Ac	Adult Education		\$0	\$0	\$0
3260 Ct	Child Nutrition	02	\$7,800	\$7,800	\$7,800
3270 Dr	Driver Education		\$0	\$0	\$0
3290-3299 OI	3290-3299 Other State Sources		\$0	\$0	\$0
	State So	State Sources Subtotal	\$731,032	\$731,032	\$731,032

2023 MS-27

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Revenues

Budget Committee's

School Board's

Revised Revenues

Account Source	Source	Article	for period ending 6/30/2023	Estimated Revenues for period ending 6/30/2024	Estimated Revenues for period ending 6/30/2024
Federal Sources	Irces				
4100-4539	4100-4539 Federal Program Grants	02	\$240,000	\$240,000	\$240,000
4540	Vocational Education		\$0	\$0	\$0
4550	Adult Education		\$0	\$0	\$0
4560	Child Nutrition	02	\$190,000	\$190,000	\$190,000
4570	Disabilities Programs	02	\$310,000	\$310,000	\$310,000
4580	Medicaid Distribution	02	\$25,000	\$25,000	\$25,000
4590-4999	4590-4999 Other Federal Sources (non-4810)		\$0	\$0	\$0
4810	Federal Forest Reserve		\$0	\$0	\$0
	Federal Sources Subtotal	Subtotal	\$765,000	\$765,000	\$765,000

Other Financing Sources

110-5139	5110-5139 Sale of Bonds or Notes		\$0	\$0	\$0
5140	Reimbursement Anticipation Notes		\$0	\$0	\$0
5221	Transfer from Food Service Special Revenue Fund		\$0	\$0	\$0
5222	Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230	Transfer from Capital Project Funds		\$0	\$0	\$0
5251	Transfer from Capital Reserve Funds		\$0	\$0	\$0
5252	Transfer from Expendable Trust Funds		\$0	\$0	\$0
5253	Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0
300-5699	5300-5699 Other Financing Sources		\$0	\$0	\$0
7997	Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998	Amount Voted from Fund Balance	06, 05	\$0	\$175,000	\$175,000
6666	Fund Balance to Reduce Taxes	02	\$0	\$500,000	\$500,000
	Other Financing Sources Subtotal	btotal	\$0	\$675,000	\$675.000

\$2,997,068

\$2,997,068

\$2,239,174

Total Estimated Revenues and Credits



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Budget Summary

ltem	School Board Period ending 6/30/2024 (Recommended)	Budget Committee Period ending 6/30/2024 (Recommended)
Operating Budget Appropriations	\$38,442,000	\$38,442,000
Special Warrant Articles	\$250,000	\$175,000
Individual Warrant Articles	\$759,807	\$759,807
Total Appropriations	\$39,451,807	\$39,376,807
Less Amount of Estimated Revenues & Credits	\$2,997,068	\$2,997,068
Less Amount of State Education Tax/Grant	\$0	\$0
Estimated Amount of Taxes to be Raised	\$36,454,739	\$36,379,739



2023 MS-27

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Supplemental Schedule

1. Total Recommended by Budget Committee	\$39,376,807
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$0
3. Interest: Long-Term Bonds & Notes	\$0
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$0
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$39,376,807
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$3,937,681
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$414,325
10. Voted Cost Items (Voted at Meeting)	\$414,325
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting: (Line 1 + Line 8 + Line 11 + Line 12)	\$43,314,488

SCHOOL ADMINISTRATIVE UNIT #15 SALARIES Fiscal Year: 2022-2023

Superintendent of School's Salary Break Down by District: Fiscal Year 2022-2023

District	Percentage	Amount
Auburn	27.28	\$40,529.90
Candia	14.32	\$21,275.22
Hooksett	58.40	<u>\$86,764.88</u>
		\$148,570.00

Assistant Superintendent of School's Salary Break Down by District: Fiscal Year 2022-2023

District	Percentage	Amount
Auburn	27.28	\$33,465.37
Candia	14.32	\$17,566.87
Hooksett	58.40	<u>\$71,641.42</u>
		\$122,673.66

Hooksett School District Enrollment Data

										K-8	9-12	K-12
Year	Κ	1	2	3	4	5	6	7	8	Total	Total	Total
99/00	109	149	158	139	153	170	157	147	154	1,336	512	1,848
00/01	149	156	166	157	156	152	176	157	150	1,419	556	1,975
01/02	107	193	147	158	162	151	156	179	153	1,406	541	1,947
02/03	119	147	202	144	153	163	149	155	181	1,413	591	2,004
03/04	154	152	141	201	152	156	161	160	155	1,432	624	2,056
04/05	115	185	161	162	205	161	159	172	163	1,483	642	2,125
05/06	135	153	183	167	146	211	154	163	164	1,476	646	2,122
06/07	139	172	152	180	169	139	212	159	166	1,488	647	2,135
07/08	135	159	171	144	187	170	146	212	159	1,483	619	2,102
08/09	127	185	160	171	151	189	167	142	197	1,489	597	2,086
09/10	120	160	175	157	173	148	190	171	144	1,438	645	2,083
10/11	131	144	153	174	154	160	155	192	163	1,426	611	2,037
11/12	125	170	153	153	181	155	166	152	198	1,453	639	2,092
12/13	108	151	167	151	150	187	157	169	154	1,394	686	2,080
13/14	121	134	166	174	156	151	179	157	170	1,408	620	2,028
14/15	115	152	141	163	170	155	155	178	150	1,379	650	2,029
15/16	109	130	149	148	161	168	160	153	173	1,351	639	1,990
16/17	107	136	130	139	147	163	171	154	153	1,300	639	1,939
17/18	91	143	138	138	144	144	157	174	154	1,283	655	1,938
18/19	97	128	137	148	140	147	147	173	177	1,294	661	1,955
19/20	91	132	126	135	140	143	146	147	171	1,231	692	1,923
20/21	111	116	138	133	127	138	139	150	150	1,202	680	1,882
21/22	115	145	116	132	131	130	140	139	155	1,203	657	1,860
22/23	126	142	150	122	139	133	138	137	152	1,239	678	1,917

Hooksett School District Special Education Expenditures Per RSA 32:11-a

Function Description	Function Budgeted	A	Actual Cost		Actual Cost		
Expenses	Code		2021-2022		2022-2023		2023-2024
Special Education Costs	1200	\$	7,904,635.22	\$	8,521,517.21	\$	9,438,472.81
Psychological Services	2140		322,377.33		196,840.48		297,913.67
Speech/Audiology Services	2150		724,426.62		769,543.11		852,024.75
Therapy and Contracted Services	2160		294,496.95		353,818.37		306,098.52
Transportation	2700		1,134,782.78		1,374,324.22		914,058.12
IDEA Federal Funds			315,114.47		465,647.17		310,000.00
Total Expenditures		\$ 1	10,695,833.37	<u>\$</u>	<u>11,681,690.56</u>	<u>\$</u>	<u>12,118,567.87</u>
Revenues							
Medicaid		\$	27,552.56	\$	15,897.50		
Tuitions			3,571.00		-		
Catastrophic Aid			421,598.96		646,497.76		
IDEA Federal Funds			315,114.47		465,647.17		
Total Revenues		<u>\$</u>	767.836.99	<u>\$</u>	<u>1.128.042.43</u>		

HOOKSETT SCHOOL DISTRICT WARRANT STATE OF NEW HAMPSHIRE

TO THE INHABITANTS OF THE SCHOOL DISTRICT, IN THE TOWN OF HOOKSETT, NEW HAMPSHIRE, QUALIFIED TO VOTE IN DISTRICT AFFAIRS:

First Session of Annual Meeting – Deliberative

You are hereby notified to meet at the David R. Cawley Middle School, 89 Whitehall Road, in said District,

on the 4th day of February 2023, 1:00 p.m. This session shall consist of explanation, discussion, and debate of warrant articles number 2 through 7. Warrant articles may be amended subject to the following limitations: (a) warrant articles whose wording is prescribed by law shall not be amended, (b) warrant articles that are amended shall be placed on the official ballot for a final vote on the main motion, as amended and (c) no warrant article shall be amended to eliminate the subject matter of the article.

Second Session of Annual Meeting – Voting

Voting on warrant articles number 1 through 7 shall be conducted by official ballot to be held on the 14th day of March 2023. Polls will be open from 6:00 a.m. to 7:00 p.m. at the David R. Cawley Middle School.

1. To choose the following school district officers:

a)	Three School Board Members	3-year term
b)	School District Moderator	1-year term
c)	School District Clerk	1-year term
d)	School District Treasurer	1-year term

- 2. Shall the Hooksett School District raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$38,442,000? Should this article be defeated, the default budget shall be \$37,787,587, which is the same as last year, with certain adjustments required by previous action of the Hooksett School District or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. Estimated tax rate impact is \$13.07. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 5-3)
- 3. Shall the Hooksett School District approve the cost items included in the collective bargaining agreement reached between the Hooksett School Board and the Hooksett Education Association, which calls for the following increases in salaries and benefits at the current staffing level over those paid in the prior fiscal year:

Year	Estimated Increase
2023-2024	\$414,325
2024-2025	\$427,221
2025-2026	\$415,576

and further to raise and appropriate 414,325 for the 2023 - 2024 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels? Estimated tax rate impact is 0.20. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 8-0)

- 4. Shall the Hooksett School District vote to approve cost items included in an agreement to modify the 2021-2024 collective bargaining agreement reached between the Hooksett School Board and the Hooksett Education Support Professionals Association which calls for an increase in salaries and benefits of \$345,482 at the current staffing level over the amount that would be paid under the existing contract in the 2023-2024 fiscal year; and further to raise and appropriate the sum of \$345,482 for the 2023-2024 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits to the current contract that will be paid at current staffing levels? Estimated tax rate impact is \$0.17. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 8-0)
- 5. Shall the Hooksett School District vote to raise and appropriate the sum of up to \$75,000 to be added to the Building Maintenance Expendable Trust Fund previously established in March 2020? This sum to come from June 30, 2023 fund balance available for transfer on July 1, 2023. No amount to be raised from additional taxation. Estimated tax rate impact is \$0.00. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 8-0)
- 6. Shall the Hooksett School District vote to raise and appropriate the sum of up to \$100,000 to be added to the Special Education Expendable Trust Fund previously established in March of 2001? This sum to come from June 30, 2023 fund balance available for transfer on July 1, 2023. No amount to be raised from additional taxation. Estimated tax rate impact is \$0.00. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 8-0)
- Shall the Hooksett School District vote to raise and appropriate the sum of \$75,000 to be added to the Technology Expendable Trust Fund previously established in March 2008? Estimated tax rate impact is \$0.03. (Recommended by the School Board 6-0) (Not Recommended by the Budget Committee 3-5)

Given under our hands and seal at said Hooksett, New Hampshire, this _____day January, 2023. SCHOOL BOARD OF HOOKSETT, NEW HAMPSHIRE Wayne Goertel, Chair Jillian Godbout, Vice Chair Amy Tremblay, Clerk Evelyn Baker Jason Hyde James Sullivan Alexis Quinlan

HOOKSETT SCHOOL DISTRICT DELIBERATIVE SESSION MINUTES Cawley Middle School Saturday, February 04, 2023

CALL TO ORDER

Acting Moderator, Jennifer DeCampo called the First Deliberative Session to Order at Hooksett Cawley Middle School Auditorium at 1:00 pm.

Pledge of Allegiance led by Boy Scouts

ATTENDANCE

School Board Members: Chair, Wayne Goertel, Jillian Godbout, Jason Hyde, Amy Tremblay, Evelyn Baker and Alexis Quinlan Budget Committee Members: Brian Soucy, Chairman, Ernie Bencivenga, Michael Kowack, Germano Martins, and William Lynch.

Moderator, Pro Temp ore: Jennifer DeCampo School District Clerk Pro Temp ore, Lee Ann Moynihan Legal Counsel, Gordon Graham

PROOF OF POSTING

Proof of posting was provided by the Superintendent Rearick.

The Moderator introduced the members of the School Board in Attendance and Budget Committee. members

BUSIINESS

W. Goertel motioned to appoint Jennifer DeCampo Moderator Pro Temp ore. Seconded by Jill Godbout All in favor

W. Goertel motioned to appoint Lee Ann Moynihan Clerk Pro Temp ore. Seconded by Jill Godbout. All in favor

A general overview of the rules and procedures were given.

Moderator Jennifer DeCampo read Articles 2 into the record:

Article 2

Shall the Hooksett School District raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$38,442,000? Should this article be defeated, the default budget shall be \$37,787,587, which is the same as last year, with certain adjustments required by previous action of the Hooksett School District or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. Estimated tax rate impact is \$13.07. (Recommended by the School Board) (Recommended by the Budget Committee 5-3)

J. Godbout moved Article 2. Seconded A. Quinlan.

J. Godbout stated that the board and administration worked diligently on this budget. Impacts were Special Education and High School Tuition. This budget is 2% over default. A new transportation contract also impacted the budget.

Ernie Bencivenga, Budget: Committee: In Article 2 there is a new teacher. Last year, 3 teachers were removed from Memorial School and moved to Underhill for Kindergarten. This year they are looking to add teachers to Memorial.

E. Bencivenga motioned to reduce the operating budget \$97,000 to 38,345,000. Seconded by B. Soucy.

J. Godbout stated that we did not cut teachers last year.

E. Baker stated that there is a bubble of children in second grade. This is a critical time. If you put the money into the teachers in second grade you will save money in Special Ed down the road.

Sara Mackey: I have a child that spent a lot time doing remote education. This is a class that will need that extra support. This was not back filled and I don't want to not fill this when it will effect my child.

J. Godbout if we don't fill this teacher, you will have 6 classrooms of 25 rather than 7 classes of 22-23.

Dan Oulellette, Morrill Road: I have heard discussions on having an addition 2 or 3 additional teachers rather than 1. 25 students in a classroom is a lot. I'm upset the Board hasn't added at least 2 of those positions back. 1 teacher will payback in the future.

B. Soucy: The proposal is based on the School Board policy which states 25 per classroom. This meets that criteria with 24.

W. Goertel: Our School Board packet says we have class sizes of 21, 22, and 23 now at Memorial. Our policy is 25 which we are pushing. My concern is this discussion is to move this to a School Board discussion on class size which will have a future cost. I think this is an appropriate compromise to address this class size.

A. Tremblay: The ratio should be considered a maximum. It is within our scope to be under that when we can. A lower class size will allow the teacher to give more individualized attention.

Alan Brennan: 29 Pleasant St: I have been resident for 31 years. Three members of the Budget Committee voted not to recommend. Is this the only issue with this budget?

B. Soucy stated that he has several issues. Motions were made at the Budget Committee level and they failed. This is a budget that was presented to the Budget Committee. There were other issues.

Alan Brennan: Is this a bubble class? Is there consideration to bumping up the teacher to follow the bubble? Was there consideration to that rather than spend more taxes?

W. Rearick: In order to address the class of 150 which is now 155, we understand that while 25 is the guideline, we are not locked into that number. Unfortunately, we cannot address the retired teachers. We have had significant increases in Special Ed and transportation. Had we not had that ,we would have addressed more teachers. This was a compromise. Once the bubble goes to middle school, the position will be no longer needed.

Alan Brennan: Is it not allowed any longer for a second grade teacher to teach in 3rd grade. It makes sense that someone that knows these kids to to 3rd grade.

Superintendent: Because of the class size of the incoming 2nd grade, we cannot move the teacher to 3rd grade.

Rich Salcito, University Circle: I understand there is a split here and has anyone from the Budget Committee spent any time in a classroom. I am an educator and I would not want to be in a class with 25 students.

Jim Michaud: Year end balance at the end of last year; can the attorney tell us if they have the ability to move funds around during the year.

W. Goertel: In March, the voters will chose one of two numbers, the default or the proposed budget. Under 10,000 the Administration can move and over that the Board can move the money. It is a bottom line budget.

The Fund balance was \$398,000 after expenditures and \$750,000 total fund balance.

Jim Michaud: I would argue that there is money there to hire the teacher.

Jason Hyde: I having served on the Budget Committee and the School Board. The Budget Committee nor the meeting does not have the authority to hire a teacher. There is at least 1% left to hire that. The motion is \$97,000 reduction. If we have the need, we will find the money.

Alan Brennan: We are not talking about firing or cutting a teacher. You are asking for \$97,000 to add a teacher. We do have historical numbers and families that move in and out of Hooksett all the time. Do numbers increase or decrease throughout the year?

Superintendent: We don't see a lot of spikes historically.

Alan Brennan: So when you say the classes are 25, they will remain 25 and won't blow up to 30.

Superintendent: We have a large group of kids in 1^{st} grade going to 2^{nd} and you can have 25 but we don't think that is best for the kids.

W. Goertel: The 1.1 million increase in special ed is contractual. That is part of the default budget. The Administration and Board are tight on budgeting.

G. Martins: I am against the motion. This is just about cutting \$97,000. We went through the whole budget and there was no place to cut. If we cut that teacher, where will that money come from.

Jason Hyde called the question

Moderator asked for a show of hands. *Motion failed*

D. Levesque: What percentage is Pinkerton's budget?

Pinkerton tuition went up 8%. As a middle school teacher, I find we nickel and dime our K-8 students to the point were our buildings are failing. We take away from our K-8 to send students to Pinkerton and we go without. I was a proponent to get out of Manchester but I'm not willing to sacrifice our student in town to give them Pinkerton.

W. Goertel – Tuition is 23% of the budget which includes Regular Ed and Special Ed 70% of High School students attend Pinkerton.

Alan Brennan: We outsource our kids education. When I moved here 31 years ago we talked of a high school and never got a high school. We are sending 10 million to Pinkerton. That is hard to believe. I was opposed to moving to Pinkerton based on the 35 minute ride alone. It was a long

distance away. How much of the cost is busing alone? How was the contract negotiated and who negotiated that Pinkerton decides on the cost increase. When is the contract over?

W. Goertel: The contract is renewed every 5 years and we have the ability to give notice every 5 years to leave. We renewed last year so the next negotiation will be in 2027.

Alan Brennan: Does anyone track families that move to town and attend Pinkerton for 4 years and then moves out of town. We should track that.

Superintendent: Most schools districts don't track families.

B. Soucy: 1.1 million under spent and over collections of revenues.
At the end of every year the SB gets together to decide on what is unspent and decides what projects to fund
275,000 Security operations
120,000 redo Underhill gym
63,000 gym upgrades
157,000 Kindergarten
10,000 bus driving software
These were all unplanned projects. It was \$1.1 million with \$470,000 and what was returned to the taxpayers? 0

Director of Finance: Retainage was kept based on the Special Ed needs.

The moderator declared Article 2 moved to the ballot as presented.

Article 3

Shall the Hooksett School District approve the cost items included in the collective bargaining agreement reached between the Hooksett School Board and the Hooksett Education Association, which calls for the following increases in salaries and benefits at the current staffing level over those paid in the prior fiscal year: Year Estimated Increase 2023-2024 \$414,325 2024-2025 \$427,221 2025-2026 \$415,575

and further to raise and appropriate \$414,325 for the 2023 - 2024 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels? Estimated tax rate impact is \$0.20. (Recommended by the School Board) (Recommended by the Budget Committee8-0)

W. Goertel moved Article 3. Seconded by A. Tremblay

W. Goertel stated this is an expensive and important contract. The Schools are different than towns with salaries making most of the budget. This labor agreement represents half of the staff. 3 years ago the current contract was \$189,000 and offset by employee insurance contributions. We updated the salary step chart. The contribution is 20% and a 3.1% per year.

Hooksett is not in step with other districts. That was part of the motivations to change the chart and we have lost teachers in the past for more money. We are trying to get a handle on insurance cost and part of this contract is to increase the insurance cost.

Summary, this step chart we produced will make us competitive with other district. Now we recruit all over our chart. This is an expensive contract, and it will make us more competitive. If you follow the state education statistics, the district has done very well. This contract is for the teaching staff and taking care of the people that take care of our kids.

B. Soucy: What is the percent of turnover per year. How many teachers are represented by the HEA.

Superintendent: We have between 4-5 teachers leave each year to other districts. We also have trouble filling openings. We have 107.45 teachers

Alan Brennan: Of the teachers that leave Hooksett, do they live in Hooksett or other towns? I want to know if people are leaving for geographical reasons or for money.

Superintendent: We don't have that information. It could be both.

The moderator declared Article 3 moved to the Ballot as presented

Article 4

Shall the Hooksett School District vote to raise and appropriate the sum \$345,482 representing a wage adjustment and cost items associated with a wage adjustment for members of the Hooksett Education Support Professionals Association? Estimated tax rate impact is \$0.17. (Recommended by the School Board) (Recommended by the Budget Committee 8-0)

A. Tremblay moved Article 4. Seconded by W. Goertel

A. Tremblay: This will add \$4/hr for support staff. This is necessary to be competitive in the job market. The paras, food service and administrative staff are critical for students. We can't fill positions at the current salary which is below surrounding areas. The impact on our special ed populations when we can't fill in house is to contract those positions which are more costly.

W. Goertel: Information is available on the SAU website. We also list all the class sizes. Para's by buildings are almost all contracted staff.

B. Soucy: The Budget Committee supported this 8:0 so that we can get para professionals as well as custodial staff in the building.

Barbara Brennan stated that she supports this and ask if substitute teachers were in this contract?

J. Godbout: It is not but we have addressed that this year.

The moderator declared Article 4 moved to the ballot as presented.

Article 5

Shall the Hooksett School District vote to raise and appropriate the sum of \$75,000 to be added to the Building Maintenance Expendable Trust Fund previously established in March 2020? This sum to come from June 30, 2023 fund balance available for transfer on July 1, 2023. No amount to be raised from additional taxation. Estimated tax rate impact is \$0.00. (Recommended by the School Board) (Recommended by the Budget Committee 8-0)

Alexis Quinlan moved Article 5. Seconded by J. Hyde

Alexis Quinlan stated that this is for maintenance and it is an effort to be proactive.

J. Hyde: This is the second year of this warrant article. The Budget committee promotes savings for things for the buildings so the budget can stay relatively smooth.

J. Michaud asked what the balance was in the account

Director of Finance: As of June 3rd there was \$104,389 in the Building Maintenance Fund and \$303,000 in the Special Ed fund.

The moderator declared Article 5 moved to the ballot as presented

Article 6

Shall the Hooksett School District vote to raise and appropriate the sum of \$100,000 to be added to the Special Education Expendable Trust Fund previously established in March of 2001? This sum to come from June 30, 2023 fund balance available for transfer on July 1, 2023. No amount to be raised from additional taxation. Estimated tax rate impact is \$0.00. (Recommended by the School Board) (Recommended by the Budget Committee 8-0)

J. Godbout moved Article 6. Seconded by W. Goertel

J. Godbout: There was a change in legislation as of July 1st that we provide Special Ed to Age 22. We need to plan to not spike our budget. If we have a year that someone moves into the district and they require out of district placement, we will have funds to cover that.

B. Soucy: This is the perfect way to plan for unexpected costs. Special Ed is very expensive and very unpredictable. This is the best way to plan for those costs.

The Budget Committee has urged the School Board for years to do this. I would like to see this higher and then we don't need to fund it every year.

The moderator declared Article 6 moved to the ballot as presented

Article 7

Shall the Hooksett School District vote to raise and appropriate the sum of \$75,000 to be added to the Technology Expendable Trust Fund previously established in March 2008? Estimated tax rate impact is \$0.03. (Recommended by the School Board) (Not Recommended by the Budget Committee 3-5)

E. Baker moved Article 7. Seconded by J. Hyde.

E. Baker: It is hard to manage technology. The last few days our news has been filled with artificial intelligence, We need our technology to be up to date so our students have the best when they move to High School.

J. Hyde: This is the second year of this article. Technology ages out including software and computers. Typical lifespan is 5 years. This is like the town saving to buy a firetruck or radios. They need to be replaced. We need to fund it . Three cents per thousand is a small amount to replace Chromebooks. Software eventually goes out of date as well. These funds are useful to balance the budget.

M. Kowack: I heard technology is a black hole. Education comes from quality teachers rather than technology.

G. Martins: Technology is here to stay. If you don't know technology, you will not be able to do a job. This is critical to succeed in life.

Sara Mackey asked why the Budget Committee did not support this Article when they supported the previous 2.

B. Soucy stated he was not sure how he voted on this but he would have preferred if this was to come from fund balance and not taxation.

J. Godbout: We chose this one to come from taxation because it was the smallest amount being asked for . We didn't want to put too much on the fund balance and make sure money is put aside for this. We do have money in the budget to replace items. In the past being on default we couldn't fund everything and we had to use this account to use to not spike the budget.

Alan Brennan: What is the amount in the fund and what was spent? Finance Director - \$94,000 in the fund with 0 spent this year. \$120,000 was spent in 2021.

D. Roma Technology: It was funded with \$50,000 last year and we immediately spent it. The way the Chrome devices work we have an agreement which is free but the Chrome devices require a license with a hard cut off of 5 years. The computers are usable but cannot be updated and it forces us to buy new computers. I have a technology plan on the school website We do have an influx of devices that we cannot use. We had 150 devices that needed immediate replacement I believe that the fund is at 0.

The moderator declared Article 7 moved to the ballot as presented

W. Goertel motioned to adjourn. Seconded by J. Hyde.

HOOKSETT SCHOOL DISTRICT DELIBERATIVE SESSION II March 28, 2023

1. To choose the following school district officers:

a)	Three School Board Members	3-year term
b)	School District Moderator	1-year term
c)	School District Clerk	1-year term
d)	School District Treasurer	1-year term

School Board Men Wayne Goertell Jillian Godbout James Sullivan	1bers 575 611 611	School District Moderator Leann Moynihan	4
School District Cle	erk	School District Treasurer	2
Jen DeCampo	651	Michael Kotlyarsky	

2. Shall the Hooksett School District raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$38,442,000? Should this article be defeated, the default budget shall be \$37,787,587, which is the same as last year, with certain adjustments required by previous action of the Hooksett School District or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. Estimated tax rate impact is \$13.07. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 5-3)

YES: 444 NO: 406

3. Shall the Hooksett School District approve the cost items included in the collective bargaining agreement reached between the Hooksett School Board and the Hooksett Education Association, which calls for the following increases in salaries and benefits at the current staffing level over those paid in the prior fiscal year:

Year	Estimated Increase
2023-2024	\$414,325
2024-2025	\$427,221
2025-2026	\$415,576

and further to raise and appropriate \$414,325 for the 2023 - 2024 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels? Estimated tax rate impact is \$0.20. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 8-0)

YES: 575 NO: 288 4. Shall the Hooksett School District vote to approve cost items included in an agreement to modify the 2021-2024 collective bargaining agreement reached between the Hooksett School Board and the Hooksett Education Support Professionals Association which calls for an increase in salaries and benefits of \$345,482 at the current staffing level over the amount that would be paid under the existing contract in the 2023-2024 fiscal year; and further to raise and appropriate the sum of \$345,482 for the 2023-2024 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits to the current staffing levels? Estimated tax rate impact is \$0.17. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 8-0)

YES: 589 NO: 272

5. Shall the Hooksett School District vote to raise and appropriate the sum of up to \$75,000 to be added to the Building Maintenance Expendable Trust Fund previously established in March 2020? This sum to come from June 30, 2023 fund balance available for transfer on July 1, 2023. No amount to be raised from additional taxation. Estimated tax rate impact is \$0.00. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 8-0)

YES: 639 NO: 219

6. Shall the Hooksett School District vote to raise and appropriate the sum of up to \$100,000 to be added to the Special Education Expendable Trust Fund previously established in March of 2001? This sum to come from June 30, 2023 fund balance available for transfer on July 1, 2023. No amount to be raised from additional taxation. Estimated tax rate impact is \$0.00. (Recommended by the School Board 6-0) (Recommended by the Budget Committee 8-0)

YES: 652 NO: 219

7. Shall the Hooksett School District vote to raise and appropriate the sum of \$75,000 to be added to the Technology Expendable Trust Fund previously established in March 2008? Estimated tax rate impact is \$0.03. (Recommended by the School Board 6-0) (Not Recommended by the Budget Committee 3-5)

YES: 475 NO: 380



PLODZIK & SANDERSON

Professional Association/Certified Public Accountants 193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX- 603-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board Hooksett School District Hooksett, New Hampshire

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, and aggregate remaining fund information of the Hooksett School District as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and aggregate remaining fund information of the Hooksett School District, as of June 30, 2022, the respective changes in financial position, and the respective budgetary comparisons for the general fund and grants fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Hooksett School District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

The Hooksett School District's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hooksett School District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Hooksett School District Independent Auditor's Report

In performing an audit in accordance with generally accepted auditing standards, we:

- · Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hooksett School District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hooksett School District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Change in Accounting Principle

As discussed in Note 2-C to the financial statements, in the fiscal year 2022, the School District adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*. Our opinions are not modified with respect to this matter.

Required Supplementary Information – Accounting principles generally accepted in the United States of America require that the following be presented to supplement the basic financial statements:

- Management's Discussion and Analysis,
- Schedule of the School District's Proportionate Share of Net Pension Liability,
- Schedule of School District Contributions Pensions,
- Schedule of the School District's Proportionate Share of Net Other Postemployment Benefits Liability,
- Schedule of School District Contributions Other Postemployment Benefits,
- Schedule of Changes in the District's Total Other Postemployment Benefits Liability and Related Ratios, and
- Notes to the Required Supplementary Information

Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information – Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Hooksett School District's basic financial statements. The combining and individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and is also not a required part of the basic financial statements.

The combining and individual fund schedules and the Schedule of Expenditures of Federal Awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund schedules and the Schedule of Expenditures of Federal Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Hooksett School District Independent Auditor's Report

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 27, 2023 on our consideration of the Hooksett School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Hooksett School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Hooksett School District's internal compliance.

PLODZIK & SANDERSON

March 27, 2023 Concord, New Hampshire

PLODZIK & SANDERSO Professional Association

ANNUAL REPORT OF THE SUPERINTENDENT OF SCHOOLS

The Hooksett School District is dedicated to fostering a community of inquisitive, resourceful, and considerate learners. Our top priority is to promote academic excellence by continually enhancing our standards. We strive to equip every student with the essential academic abilities and knowledge required to actively contribute to a changing global society. By working hand in hand with our community, we aim to deliver the highest-quality education in a safe, supportive, and uplifting atmosphere. As a result, the 2022-2023 school year was marked by numerous opportunities for growth and notable achievements.

By reallocating teaching resources, the district managed to establish seven full-day kindergarten classes this year. This expansion has yielded numerous benefits for both students and educators. With increased instructional time, students have been able to engage in a more comprehensive and enriched curriculum, enhancing their early learning experiences. Furthermore, teachers now have more opportunities to build strong relationships with their students, provide individualized support, and create a nurturing and conducive learning environment. The introduction of full-day kindergarten has undoubtedly laid a solid foundation for the academic and personal growth of young learners throughout the district.

The Hooksett School District places a strong emphasis on helping all students achieve their full academic potential. To this end, in the Spring of 2023, we formalized a curriculum review process that allows us to regularly assess and refine our instructional materials and methods. This enables us to stay current with the latest educational research and adapt our teaching strategies to meet the evolving needs of our students. By prioritizing instructional excellence and continuous improvement, we strive to provide every student with the necessary tools and support to reach their highest potential and excel academically.

This past year, transportation posed significant challenges within the Hooksett School District, primarily due to widespread bus driver shortages, which had a profound impact on our school community. The lack of an adequate number of drivers led to delays in bus routes and disrupted schedules, causing numerous difficulties and hardships for families. Recognizing the pressing need for proactive measures, the district has taken steps to address these issues by seeking a contract with a new bus company for the 2023-2024 school year. By prioritizing the establishment of a dependable transportation system, the district is committed to ensuring a smoother and more reliable experience for all students and their families.

The Hooksett town election faced a delay as a result of a winter storm. However, despite the setback, all seven warrant articles were approved. This support will enable the district to navigate the financial obstacles and continue its commitment to providing quality education to the community.

After months of negotiations, the Hooksett School District and the Hooksett Education Association (HEA) successfully reached a three-year contract agreement. The negotiation process, which began in August, has been marked by the commendable efforts of both sides' negotiation teams in taking significant steps towards achieving salary equalization. The collaborative approach adopted by both parties resulted in a fair and balanced contract that benefits teachers and contributes to a positive educational environment for all stakeholders involved.

Throughout the year, I hosted Meet and Greet sessions at each school. These sessions provided an opportunity for teachers to interact and discuss various aspects of the educational experience. Through open and constructive dialogue, these sessions shed light on important issues and concerns, fostering a greater understanding between all parties involved. The Meet and Greet sessions facilitated a platform for sharing

feedback, addressing challenges, and collaborating on potential solutions. By actively engaging in these sessions, the school community demonstrated its commitment to continuous improvement and creating a positive and inclusive learning environment.

This year, I had the privilege of attending the American Association of School Administrators national conference held in San Antonio, Texas. This highly regarded conference brought together Superintendents and Assistant Superintendents from across the country, offering a diverse range of workshops and discussions. It was my first out-of-state conference since the COVID outbreak, and the experience was both refreshing and enlightening. These workshops provided me with valuable insights and practical ideas that I can implement to enhance my role and responsibilities within the district.

Ensuring school safety is of utmost importance, and the Hooksett School District has taken significant measures to prioritize it. In light of this commitment, the district has implemented numerous security improvements, including the renovation of the Underhill playground. Additionally, fund balance expenditures were allocated specifically for the installation of cameras and other security enhancements.

Marge Polak, Assistant Superintendent, revealed her plans to retire from the conclusion of the 2022-2023 academic year. To expand the pool of candidates, her role was modified to Director of Curriculum, Instruction, and Assessment. The interview committee of several volunteers, including six teachers representing three districts, principals Lori Collins and Ben Loi, Christine Osborne (Hooksett's Director of Special Education), and myself, interviewed seven individuals for the position. The committee selected four candidates to proceed to the next round. Finalists were then interviewed by the three Board Chairpersons. Ultimately, Meg Largy was appointed as the Director of Curriculum, Instruction, and Assessment for SAU 15. Meg previously served as the Director of Mathematics, Accountability, and Assessment for the Hooksett School District for five years and also taught at Hooksett Memorial School.

As we approach the 2023-2024 school year, I am filled with optimism and excitement for what lies ahead. The Hooksett School District's unwavering commitment to providing the highest-quality education has laid a strong foundation for continued growth and success. With our dedicated faculty, supportive parents, and engaged community, we are poised to implement innovative teaching methods, embrace emerging technologies, and foster an inclusive and nurturing learning environment for all students. We will continue to prioritize the well-being and academic progress of each individual, ensuring they have the tools and resources needed to thrive in an ever-changing world. Together, we will empower our students to become lifelong learners and influential contributors to society. The upcoming school year holds immense promise, and I am confident that, as a united educational community, we will achieve new heights of excellence.

Respectfully Submitted,

William Menuch

William J, Rearick Superintendent of Schools



Hooksett School Board

Board Chair's Annual Report, 2022-2023 July, 2023



Dear citizens of Hooksett,

Thank you for your support of the Hooksett School District, our school community, and our mission.

During the 2022-23 school year, the Hooksett School Board pursued several initiatives for school infrastructure and personnel. The Board renewed its agreements with several High Schools, persistently sought stakeholder feedback, and responded to a variety of challenges experienced by our school community.

Hooksett School Board Duties, Mission, and Scope

The Hooksett School Board (HSB) is the governing body of the Hooksett School District (HSD). NH State Law, RSA 181:a-1, declares the duty of the school board to:

- provide, at district expense, elementary and secondary education to all pupils who reside in the district
- establish the structure, accountability, advocacy, and delivery of instruction in each school operated and governed in its district, and instructional policies that establish instructional goals about the knowledge and skills pupils will need in the future
- 3. adopt a teacher performance evaluation system

The mission of the Hooksett School District is to develop a community of learners who are intellectually curious, resourceful, creative, and respectful of self and others. Individual growth and academic achievement, through constantly improving standards, is the District's highest priority.

Our District employs 220 staff members, including teachers, paraprofessionals, administrators, maintenance and foodservice staff, nurses, occupational and physical therapists, and information technology specialists. Our schools are also supported by substitute teachers, contracted specialists, bus drivers, and community volunteers such as the PTA.

As of June, 2023, Hooksett Schools had 1,233 students enrolled in preschool through eighth grade. 676 additional students were enrolled in several area high schools, the majority, 452, at Pinkerton Academy, our high school of record.

School Board Meetings and Information

The School Board has regularly scheduled meetings the third Tuesday of each month, typically at 6:00pm at David R. Cawley Middle School. The public is welcome to attend. Meeting agendas, materials, and minutes are posted online. You can find the School Board online at:

http://hooksettschoolboard.sau15.net http://facebook.com/hooksett.school.board/ All public meetings are also streamed live and available for later review on YouTube, at the "Hooksett Youtube" channel.

2022-2023 Highlights

Full Day Kindergarten

This program has been on the mind of the Hooksett School Board since a study was commissioned on the topic in 2015. The path to implementing the program was somewhat tumultuous, having been associated with a school expansion bond in 2018 that just missed the required 60% approval threshold.

A new path was started in early 2020. School administration critically reevaluated building usage given changing demographics, and determined that reorganizing existing space would allow for seven full-day classes - without dependency on the portable building units (since removed). The Hooksett School Board approved a pilot full-day K program for 2020-21, one class of full day kindergarten for twenty students, which was filled via lottery.

The proposal for all kindergarten being full-day classes was introduced by the School Board at its Oct, 2021 budget workshop. It was strongly supported by the community, and approved by voters in March, 2022 as part of the Hooksett School District proposed operating budget. It will bring students into first grade with more consistent preparation.

Per attendance reporting in June, 2023, there were 115 Kindergarten students.

Safety

At the end of the prior school year, the Board approved spending up to \$275,000 from fund balance (unspent budgeted money) for various security improvements at all three schools. The details of those improvements are kept vague for reasons of security, but the improvements were implemented over the summer and into this school year. Some of those expenses were eligible for grant funding.

Stakeholder Engagement

One of the School Board goals for 2022-23 was, "increase stakeholder engagement".

The Board hosted a booth at Hooksett Old Home Day on Sept 17. It was a chance to discuss school topics in a casual environment, demonstrate the BusWhere bus tracking system purchased and installed by the Board in spring, 2022, and children (or adults) could sit and color a picture of the Fred C. Underhill bear mascot. We had so many great conversations



and heard many good ideas. We appreciate everyone coming to talk to us.

The Board committed to a monthly survey cadence for our various school community stakeholders: school families, staff, and administration. The survey results were discussed at Board meetings and provided additional inputs into planning and policies.

Finally, the Board hosted "Coffee with the Board" at all three schools in late fall to visit with school staff, and the Board toured the schools in the Spring to gather information for end of year planning.

Renewal of High School MOUs

The Hooksett School Board spent considerable time this year discussing its Memorandums of Understanding (MOUs) with districts that provided limited High School alternatives to Hooksett students, as the four current agreements were up for renewal.

The Hooksett School District (HSD) doesn't have its own High School, so it sends HS students to several remote locations. Our anchor school since 2015-16 is Pinkerton Academy (PA) in Derry, designated Hooksett's "High School of Record". PA is a "private, non-profit corporation" with approximately 3,000 students. The district's current contract with PA makes a commitment to a "minimum financial enrollment" of 63% of eighth graders sent to PA as ninth graders. For example, if there are 150 eighth graders, 63% of that is 95 students; for that class of incoming freshman, Hooksett must pay PA tuition at least equal to its per-student rate (\$15,408 in 2023-24 for regular education) times 95 students, or \$1,463,760. Additional costs of special education and transportation are also HSD's responsibility.

HSD maintains agreements with several other districts as HS alternatives – a contract with Manchester School District, and Memorandums of Understanding (MOUs) with Bow, Goffstown, Londonderry, and Pembroke ("MOU schools"). Currently, Londonderry and Manchester accept the tuition rate paid to Pinkerton Academy, while the other MOU schools charge a higher rate that must be offset by families paying the difference in rates.

Whereas Pinkerton requires a minimum enrollment, MOU agreements dictate Hooksett School District will be informed of the specific number of available spaces each year in October, which may be less than these constraints:

- Bow: shall not exceed ten (10) Hooksett students per grade level
- Londonderry: shall not exceed forty (40) Hooksett students per grade level
- Pembroke: shall not exceed twenty (20) Hooksett students per grade level
- Goffstown: available spaces determined yearly

The contractual "minimum financial enrollment" at Pinkerton Academy prompted some actions by prior Hooksett School Boards to ensure that minimum was met. Until recently, Hooksett paid a "MOU tuition rate" several hundred dollars below the PA rate, intended to incentivize PA attendance. This lower rate had been accepted by Londonderry, but manifested itself as a larger up-charge for attending the other schools. Another action is embodied in Board policy JCB-R, which simply states requests to attend a designated MOU high school are considered if the 63% PA enrollment contractual requirement is met.

There were broad discussions about MOU policies for MOU suitability and alternatives for the scenario of fewer than 63% of eighth graders choosing PA, though nothing new had been codified. The Board approved MOU renewals in May. The next opportunity to amend terms with its Pinkerton Academy contract occurs in 2026.

You can find the various contracts and MOUs on the HSD website under High School >> Agreements & Documents <u>https://hooksetthighschoolinfo.sau15.net/agreements/</u>

Transportation

School Bus Staffing

As many school families know, school bus scheduling has been a challenge the past few school years. Like many industries, busing has been impacted by a shortage of qualified, interested employees nationwide. Our routes, run by our busing provider, Student Transport of America (STA), were short-staffed. Hooksett was typically served by eighteen bus routes, and that had been consolidated to thirteen. Regrettably, our route serving Manchester high schools was only run in the morning, not the afternoon, and the lack of coverage for drivers calling out sick sometimes meant delayed or canceled routes.

School Bus Tracking Software

The BusWhere bus tracking pilot was rolled out to a large portion of school district families in November, 2022. We appreciate HSD administration working through the process and sending invitations to over 1,500 parents/guardians. BusWhere provided up to 5-second bus location accuracy in many areas. Unfortunately, the program was not consistently available on all bus routes.

STA, our bus provider, sometimes adjusted which buses cover which routes, or when, due to driver shortages. Bus routes were sometimes covered by drivers from other depots with buses not tracked by BusWhere devices. Thus, there were days where a route was entirely not tracked, or the software tried to track an incorrect route.

New Transportation Provider

The three school districts of School Administrative Unit 15 - Hooksett, Auburn, and Candia - contracted with a new bus provider starting in July, 2023, First Student. Our contract with First Student also includes provision for bus tracking, so the BusWhere program implemented by the Hooksett School Board will be replaced with another system.

Budget Challenges

Special Education costs have risen significantly, because of an increase in the number of students being identified for services and increases in the cost of services per student. Related transportation costs, such as for travel for out-of-district services, are up, too. School districts in

New Hampshire got a budget shock with New Hampshire passing SB-394 into law in June, 2022 which increased the age range of individuals qualifying for special education but without permitting a year for districts to budget for it.

Special Education costs are part of our default budget, not one of the additional discretionary items in the proposed budget, because they are contractually mandated. Thus, for students identified for these services, the forecasted expenses will be budgeted for the next school year – but this is forecasting a long way out. For 2022-23, additional expenses from SB-394 were not part of any budget, nor other needed services identified since the 2022-23 budget was created in October, 2021.

The Board approved using \$198,000 from the district's fund balance set-aside account, and up to \$300,000 out of the Special Education trust Fund, to address unforeseen special education expenses.

2023-24 Planning

School Staffing and Staff Contracts

Reflecting national trends, the Hooksett School District continued to face challenges this year recruiting substitute teachers, paraprofessionals, and custodians. Our transportation provider, STA, also struggled to retain and recruit bus drivers. These staffing issues impacted school operations throughout the year, and required creative solutions to continue serving Hooksett students and families.

Hooksett Education Association (HEA) Contract

The Hooksett School Board (HSB) and Hooksett Education Association (HEA) both ratified a proposed labor agreement for three years starting July 1, 2023. A total of 107.45 positions, some part time, are covered by the agreement. The contract was on the March, 2023 ballot and was approved by Hooksett voters.

The contract has a total projected cost increase of \$1.3 million over 3 years for salary, the New Hampshire Retirement System (NHRS) employer pension contribution of ~20% of salary, and taxes (FICA) on the salary increases. These costs increase approximately 3.1% per year over the current 2022-23 contract, but are partially offset by increased employee health insurance contributions of up to 4.5% for some plans over three years.

For comparison, the current contract with HEA approved by Hooksett voters in 2020 had a total cost of \$890,000, and increased employee insurance contributions by 3%.

Following analysis of competitive district salaries, and examining the aggregated school salary information for fifteen years for the entire state of New Hampshire available under the NH Dept. of Education's Data Reports, the Hooksett School Board came to learn that contracts over a dozen years evolved to favor senior teaching staff at the expense of staff with fewer than fifteen

years experience. This left some significant gaps in salary competitiveness with neighboring districts for these positions, and was a large factor in the district's challenges in recruiting and retaining staff. Remedying these gaps required some innovative adjustments.

Notably, the contract makes substantial adjustments to the salary step chart to reduce the decades-long 112% pay gap between lowest paid and highest paid employees to 93% by increasing salary steps uniformly from \$1,880 to \$2,112 per year. It also increases employee contributions for the health insurance plan required by the contract, from 15.5% to 20% for Family and Single+1 plans. The Single plan contribution increases to 12%.

Hooksett Education Association (HEA) Contract Adjustments

The Hooksett School Board (HSB) and Hooksett Education Support Professionals Association (HESPA) both approved a proposed amendment to the final year of the current three-year agreement, starting July 1, 2023. The contract amendment was on the March, 2023 ballot and was approved by Hooksett voters.

The amendment added \$4.00/hour to the hourly rates of these positions, to make the rates competitive in the current job market. The agreement with HESPA covers a variety of school support positions such as paraprofessionals, administrative assistants, tutors, and school nutrition (lunchroom, etc.) and building maintenance staff.

It's impossible to overlook how much salaries for certain positions have increased in the last year or two. For example, a nearby fast-food franchise is advertising positions starting at \$15/hour with retirement incentives. The new hire hourly rate for Nutrition Assistants in the current contract is \$10.92/hour. New hire rates for other positions currently range from \$13.00/hour for Custodian and Paraeducator to \$18.72/hour for a Title 1 Tutor. With Hooksett School District paying rates far below alternative employers, it has been very difficult to retain and recruit staff in these positions. We appreciate the folks who have stayed with us.

The inability to fill open positions has required using contracting agencies, which pay contract staff higher wages and also charge for the service of finding and placing contract employees.

A new contract term will be negotiated with HESPA in 2023-24.

School Budget

The Hooksett School Board and Budget Committee proposed a budget for the next school year, 2023-24, of \$38,442,000, which was approved by voters in March. If this proposed budget was not approved by the voters, a default budget of \$37,787,587 would have been used instead.

The default budget is defined by state law, and is essentially the current (2022-23) budget plus contractual obligations. Notable contractual increases include:

- Special education costs, both in number of students qualifying for services and cost of providing services. Special education plans are legal obligations.
- Health insurance

- Transportation, given dramatic fuel cost increases and a bus driver shortage.
- High School tuition

At our October 25 budget workshop, which followed a presentation the prior week by school administration, the Board went through the 1,200 line budget line-by-line before approving it. The Board appreciates the considerable work by our school administration and staff diligently planning for next year. Budgeting is complicated by post-pandemic challenges finding certain staff and materials, and the concerning inflationary economic environment.

Many people are unaware that about three-quarters of that budget is for staffing in Hooksett or at our High Schools out of town. We have budget lines for building maintenance, textbooks, technology, various supplies, equipment, and curriculum products, but those are the smaller portion of our budget. Quality education is facilitated by people. In the case of Hooksett, outstanding people, among the best educators and support staff in the state.

The approved budget does not include the increased contract costs, as those were separate warrant articles and any combination of warrants could be approved or rejected.

It is worth noting that 2002-23 marked the final payment of the \$20 million bond for building David R. Cawley Middle School and renovating Hooksett Memorial School, which is a \$1,056,000 expense that will not be in subsequent budgets.

March, 2023 Election Results

- 1. School district officers
 - a. Ms. Godbout, Mr. Goertel, and Mr. Sullivan were reelected as School Board Members
 - b. Ms. Moynihan was written in as School District Moderator
 - c. Ms. DeCampo was elected as School District Clerk
 - d. Mr. Kotlyarsky was written in as School District Treasurer
- 2. The proposed \$38,442,000 school district operating budget was approved.
- The \$1.3 million three-year contract with Hooksett Education Association (HEA) was approved.
- 4. The \$345,000 modification to the third year of the contract with the Hooksett Education Support Professionals Association (HESPA) was approved.
- 5. The \$75,000 Building Maintenance Expendable Trust Fund contribution was approved, from fund balance.
- 6. The \$100,000 Special Education Expendable Trust Fund contribution was approved, from fund balance.
- 7. The \$75,000 Technology Expendable Trust Fund contribution was approved.

End of School Year Budget Updates

The Hooksett School Board approved the following items from unspent fund balance:

- 1. \$225,796.32 for cameras and other security improvements
- 2. \$200,337.41 for non-security items

- a. Replacement library shelving
- b. Microphone system
- c. Drain pipe replacement
- d. Replacement tractor for Cawley (lawn and snow removal) and Underhill
- e. Replacement heating wheels at Memorial and at Cawley
- f. Replace concrete entrance to Cawley
- g. \$45,000 for replacement technology

The Board voted to return the remaining fund balance (still estimated, at the date of the meeting), up to \$773,866, to Hooksett taxpayers.

The Board voted to waive two professional development days for staff as an end of year bonus. The Board also increased compensation starting in the next fiscal year for some administrative positions that were not competitive with relevant other districts.

2023-24 Board Goals

At the Hooksett School Board's June, 2023 retreat, four goals were defined for the upcoming school year.

- 1. Develop a strategic plan, utilizing external consulting services
- 2. Address facilities needs
- 3. Improve school safety, wellness and communication
- 4. Enhance staff mentoring programs

Thank You

The entire town of Hooksett appreciates the time, effort, and commitment put forth by the school administration, staff, and community volunteers who supported our students throughout the year. Parents and guardians, thank you for your commitment to supporting our students outside the classroom. Parent involvement in education is a critical factor for student achievement. The School Board appreciated a wealth of constructive input and feedback given by many Hooksett citizens during our meetings and deliberative sessions.

We should all thank the town of Hooksett, who spent \$36 million dollars this year to educate nearly 2,000 students, pre-Kindergarten through High School.

Finally, I would like to thank the School Board Members, and those who supported us this year. This team acted with the utmost concern for our students and staff, operating transparency, fiscal prudence, facilities, and our academic programs. Thank you for your dedication, guidance, and leadership.

School Board Members

- Wayne Goertel, Chair
- Jillian Godbout, Vice Chair
- Amy Tremblay, Secretary
- Lynn Baker
- Jason Hyde
- Alexis Quinlan (-2023)
- James Sullivan

School District Clerk

Jennifer DeCampo

School District Moderator

• Leeann Moynihan (2023-)

School District Treasurer

- Mike Salvas (-2023)
- Michael Kotlyarsky (2023-)

Administration

- William J. Rearick, Superintendent
- Marge Polak, Assistant Superintendent (-2023)
- Cory Izbicki, Business Administrator (2022-)
- Principals: Matt Benson, Brad Largy, Ben Loi
- Directors: Dean Farmer, Christine Osborne, Meghan Largy, Cindy Nusbaum, Daniel Roma, Justine Thain

School Board Recorder

Becki McCarthy

Pictured below: The Hooksett School Board, with Superintendent Rearick, at its June, 6, 2023 meeting. Left to right: Jason Hyde, Lynn Baker, Jillian Godbout, Wayne Goertel, William Rearick, Amy Tremblay, Alexis Quinlan, James Sullivan



Respectfully submitted,

Day

Wayne Goertel Hooksett School Board Chair

Director of Student Services Town Report 2022-2023

During the 2022-2023 school year the Hooksett School District provided special education services to approximately 414 students between the ages of 3 and 22. These students have been identified through a comprehensive referral and evaluation process, and classified in one or more of the 14 areas of disability, as defined by state and federal regulations. The services provided by the Hooksett School District are individually determined by a team of people, including parents, and are designed to ensure that each child's educational needs are met within the least restrictive environment, to the greatest extent that is possible and appropriate.

A full range of special education services are available to Hooksett students through our community-based preschool program, three Hooksett schools, and surrounding high schools to include: Pinkerton Academy (Hooksett's school of record), Manchester West, Manchester Central, Pembroke Academy, Bow, Goffstown, and Londonderry. The Hooksett School District is also responsible to ensure that students identified for special education and students attending charter schools receive a free appropriate public education (FAPE). These services are described in the Hooksett Special Education Policy and Procedure Manual as well as the District Policy Manual, which are located in both the District Office of Student Services and the Office of the Superintendent of Schools. Through our local Child Find Program, referrals for students between the ages of birth and 22 who are suspected of having an educational disability can be made at any time by contacting the Principal, Director of Student Services, or Superintendent. Child Find Screening Clinics are held twice a year and are advertised through the local social media.

A continuum of educational environments is available for students identified with special needs between the ages of 3 and 22 to ensure access to the general curriculum. Opportunities for students include full or part-time participation in regular classrooms with specially designed modifications and/or special education instruction and consultation, individual or small group support within a resource room setting and, in some instances, placements outside the local public school. Numerous educationally-related services are also available, again, based upon students' individualized education programs. These can include physical, occupational, and speech-language therapies, counseling, and behavior management support services.

The Hooksett School District annually receives federal special education funds. Project applications are submitted to the NH Department of Education for approval and funding. During the 2022-2023 school year, this entitlement money was used to support in-district programs. A special education teacher, behavior support aides, and highly specialized contracted service providers. With this funding the Hooksett School District was also able to conduct child find screenings, evaluations, and consultation in regard to behavioral interventions. Reading intervention software was purchased and utilized in all schools for students who need an intense, multi-sensory approach to master foundational reading skills.

The Hooksett School District also provided comprehensive services to approximately 45 students with disabilities in the 3-5 year old age range. Many of these students receive their education in community-based preschool programs. In addition to this option, the Hooksett Early Learning Program (HELP) at the Underhill School is an integrated preschool focusing on enhancing skills in a variety of developmental areas including communication, social skills, play skills, fine/gross motor development, early literacy, cognition, and personal independence.

New Hampshire RSA32:11-a requires that each school district provide in its annual report an accounting of actual expenditures for special education programs and services for the previous two fiscal years, including offsetting revenues. This information is included in the Special Education Expenditure section of the School District Report.

Many thank yous are extended to the Hooksett community for their continued support of all students.

Respectfully submitted,

Christine Osborne

Christine Osborne Director of Student Services



Fred C. Underhill School Annual Principal's Report

June 2023



I am honored and privileged to be the Principal at Fred C. Underhill School. I am pleased to report that Underhill School students have grown academically and socially as a result of effective instruction, student supports/interventions, enriching learning experiences, and a positive and safe school culture.

Staff Changes for the 2022 - 2023 school year:

We welcomed new staff members to the school this past year.

New to Underhill:

Ashley Delani - Kindergarten Teacher Stephanie DiMatteo - Kindergarten Teacher Emily Wood - Kindergarten Teacher Ashley Penland - Grade 1 Teacher Stephanie O'Connor - Grade 1 Teacher Ashley Cardillo - Grade 2 Teacher Jackelyn Robarge - Special Education Teacher Gretchen Pyles - Library Media Specialist Carley Wentzell - School Counselor April Fraser - School Nurse Karen Conway - Kindergarten Aide Bielka Queiroga - Kindergarten Aide Cara Shea - Kindergarten Aide Jeanette Ward - Kindergarten Aide Jennifer Fay - Title I Tutor Frank Loi - Custodian

Day One Enrollments	Last Day of School Enrollments
Preschool - 24 students Kindergarten - 125 students Grade 1 - 142 students Grade 2 - 151 students	Preschool - 26 students Kindergarten - 126 students Grade 1 - 141 students Grade 2 - 155 students
Total as of 9/6/22 = 442 students	Total as of 6/20/23 = 448 students

New this school year was the implementation of full-day kindergarten at Underhill. It was a successful experience for the students and staff. Students quickly adapted to the full day program and made tremendous progress. The kindergarten staff worked closely to plan engaging lessons and to make adjustments to the program throughout the course of the school year. They also incorporated play-based learning within the program. We look forward to building upon our successes in the upcoming school year.

In Reading and Language Arts, the school began to work on enhancing reading and language arts instruction with the support of Sonia Laliberte, the English/Language Arts Coordinator. The teachers participated in Keys to Beginning Reading (KBR) training throughout the school year. The KBR training supported teachers' background knowledge to teach all the components of beginning reading. The instructional practices are aligned with the science of reading and the District's core reading program. During the training sessions, teachers were provided with training materials and resources. They also spent time reviewing ways to apply multi-sensory instructional practices and strategies. In addition to the training sessions, the KBR trainer provided consultation to teachers and administration through on-site team meetings and classroom walkthroughs. In addition to the KBR training, Kindergarten and First Grade Teachers implemented the Heggerty phonemic awareness program to bolster students' phonemic awareness. Teachers also created grade level specific assessments along with refining grading rubrics.

In Math, we continued our use of the Math in Focus core program. This year, four teachers were selected to participate in the Ongoing Assessment Project (OGAP) training with a focus on additive reasoning. They learned about the underlying research on student learning along with effective instructional strategies. They also practiced using OGAP tools and routines to continually monitor and respond to student thinking. The teachers developed a deeper understanding of mathematical content. Meghan Largy, the Director of Math, Accountability, and Assessment, worked with all classroom teachers to implement daily number dot talks to develop students' counting, subitizing, and problem solving skills. They also worked together on assessments and the math program.

Underhill School continued with its 1-to-1 Chromebook device initiative where every student was issued a Chromebook device. Teachers used Seesaw, Google Apps for Educators, and the digital tools within the core reading and math programs to support their instruction. Students also had access to online support programs such as Lexia for Reading and Dreambox for Math.

Special events and activities took place this year with the support of the ALPs program, teachers, and volunteers. Mrs. Ruest, Hooksett ALPs teacher, coordinated the Annual Pumpkin Roll Challenge, Cardboard Arcade, Gingerbread Man Crossing, Invention Convention, Hour of Code, Dot and Dash, and Math Enrichment. Community building schoolwide events occurred like Meet Your Teacher, Open House, Book Fairs, Halloween, Veterans Day Celebration, Harvest Festival, Dr. Seuss Week, and Fun and Games Day with the support of teachers and staff.

Kayla Briggs, the Music Teacher, organized a winter concert for second grade and a spring musical for first grade. These events were a huge success! These events supported our efforts in building a positive school community.

Second grade completed a literacy project titled 'The Living History Wax Museum.' This 'Famous American' biography research project integrated reading, writing, speaking, and performing. The students worked on their research projects with the support of their teachers. Each student composed a speech to present their famous American. The students dressed up as their famous American and shared their speeches with their families at the wax museum event.

The Annual Reading Challenge was another highlight for the school year. Congratulations to all of the students for completing the Reading Challenge. They exceeded the Reading Challenge goal of 10,500 books. They read over 15,355 books during the reading challenge. The ultimate prize for completing the Reading Challenge was Principal Loi performing a super stunt as a human bowling ball for the students and staff at a school assembly.

The school also had various presenters visit the school to support students learning of important science concepts. The McAuliffe-Shepard Discovery Center brought their portable, inflatable planetarium to Underhill for a presentation for first grade students. They led the students into the planetarium and provided an engaging presentation on the patterns of the sun, moon, and stars. Students worked using their observations to make predictions. The NH Audubon Society visited second grade to provide a science presentation titled "Pollinator Party." They discussed the relationships between plants and specialized insects by introducing the students to the basics of plant anatomy and insect pollination. Wildlife Encounters also visited Underhill for kindergarten and first grade presentations. The presenters brought wild animals to help illustrate important science concepts. Kindergarten learned about patterns of what plants and animals need to survive. First grade learned about animals and their offspring.

Marty Kelley, a local Children's Literature Author and Illustrator, visited the school in the spring as well. Marty presented some of his published work and he also discussed his writing process. He stressed the importance of practicing and trying their best to overcome challenges especially when learning new things.

The Hooksett PTA supported the school with their volunteerism, fundraising efforts, programs, teacher grants, and various community building events like the Spooktacular, the Brain Show, Color-A-Thon, Tie-Dye T-Shirts, and Teacher and Staff Appreciation Week. They continue to be incredible partners and we appreciate their ongoing support.

We continued to partner with the Hooksett Police Department and Hooksett Fire and Rescue on various safety projects. Both departments provided presentations to the students over the course of the school year to support safety at home and at school. The Police and Fire departments supported the school with conducting emergency drills over the course of the school year as well.

In closing, this was an amazing school year and we are proud of how much progress the students have made. Thank you to the teachers and staff for their hard work and dedication and to the families for their support.

Respectfully submitted,

Benjamin Dor

Benjamin Loi, M.Ed. Principal

FRED C. UNDERHILL SCHOOL STAFF

2022-2023

PRINCIPAL

Benjamin Loi

ASSISTANT PRINCIPAL

Jennifer Colantuoni

ADMINISTRATIVE ASSISTANTS

Maura Ouellette Amy Martel

FACULTY

Alyssa Call Shannon Baldoumas Ashley Delani Marnie Devereaux Stephanie DiMatteo Caryl Pawlusiak Cara Prindiville Emily Wood Madbury Bardier Anita Field Debra Lyscars Stephanie O'Connor Ashley Penland Stephanie Tardie Ellyn Vilela Ashley Cardillo Maura Cassedy Karena Cosgrove Janet Girard Danette Noboa Sue Salcito Melissa Smith

STUDENT SERVICES

Rebecca Roy Emily Hardy Jacklyn Robarge Caroline Macomber Heather Harrison Tracey Ruest Mary Lou Donahoe Carley Wentzell Lacey Ouellette Brieann Lavoie Wendy Ryback-Soucy Megan Newhall

Preschool Teacher Kindergarten Teacher Grade 1 Teacher Grade 2 Teacher

Preschool Coordinator Special Education Special Education Special Education ALPS ESOL Teacher School Counselor Occupational Therapist Speech/Language Speech/Language

LITERACY SUPPORT/TITLE I

Nancy Dupont Linda Rattigan Michelle Baer Jennifer JanTausch Jennifer Fay

UNIFIED ARTS

Kathleen Jenkins Kayla Briggs Anne White

LIBRARY/MEDIA

Gretchen Pyles Leia Vincent

TECHNOLOGY

Ryan Gelinas

NURSING

April Fraser Dale Aumann

MAINTENANCE DEPARTMENT

Kristin McGovern Ralph Izzi Frank Loi

FOOD SERVICE

Ashley Porter Janyce Demers

PARAPROFESSIONALS

SynClare Dawkins Kaytlin Dionne Julie Edmunds Jennifer Fecteau Siobhan Gabriel Amanda Harkins Samantha Messier Tamara Morely

KINDERGARTEN AIDES

Karen Conway Karren Crain Diana Hutchinson Bielka Queiroga Reading Specialist Reading Specialist Literacy Support Title I Reading Tutor Title 1 Math Tutor

Physical Education Music Art

Library/Media Specialist Library Assistant

Technology Support

Nurse Nurse Clerk

Valter Hensel Nicholas Lewis

Darlene Frasier

Lauren Nickerson Helena Phillips Trevor Schofield Marty Sharp Colleen Steinbeiser Rene Vidito April Zapora

Cara Shea Jenny Townley Jeanette Ward

Hooksett Memorial School Annual Principal's Report 2022/2023



Hooksett Memorial School opened in the fall with a total student population of 395 students and closed the school year with 396 students. There were several staff changes this school year. Principal Brad Largy completed his second year as principal of Hooksett Memorial School and fifthteenth year in the Hooksett School District.

Sonia Laliberte- District Language Arts Coordinator Leslie LaRosee - Part time Administrative Assistant Tori Grassa - Grade 4 Classroom Teacher Kelly Gouveia - Grade 4 Classroom Teacher Melissa Nadeau - Grade 4 Special Education teacher Jessica Grovo- Nurse Jessica Laughton- Reading Specialist

Hooksett Memorial School, family, friends, and community members honored a special individual in June who served Hooksett students for 22 years. Thank you to Arthur Rivet for his years of service providing Hooksett students with a high quality education and the relationships he built with students and staff.

Congratulations to Melanie Godbout, 5th grade teacher at HMS. Melanie was named the 2021-2022 (previous year) Kiwanis Teacher of the Year. Melanie was honored at Southern New Hampshire University on May 9, 2023 for the Hooksett Community Leaders Award ceremony. Melanie has dedicated her passion for teaching to the children of Hooksett for 18 years. She strives to ensure that students meet high academic standards and also provides them with rich educational experiences that create lasting memories. Melanie always goes above and beyond for the students, families, community and staff of Hooksett. She serves on numerous committees and takes on countless roles including but not limited to her active involvement with the Hooksett Education Association, A dopt A Family, Law Enforcement Against Drugs, HMS Grading and Reporting Committee, Chair of the HMS Universal Team for Positive Behavioral Supports, and classroom teacher mentor. Melanie is a true professional who has devoted her career to students, her colleagues, and the profession.

Our school, the Hooksett School District, and SAU15 are guided by the following Core Values: Schools are for students; Students meet and exceed high academic standards; We each have the

responsibility to ensure the success of all students; Twenty-first century instruction is necessary for twenty-first century learning; We believe collaborative partnerships with the community supports the growth of all children. All decisions are based upon these values and on what is best for children.

Staff fulfilled the annual requirements of varied training throughout the course of the year. Each month during staff meetings, staff members engaged in activities related to pedagogical best practices, grading and reporting, emergency management best practices, and whole school language to support expectations and peer interactions.

HMS staff participated in both summer work and Professional Development leading up to the first day of school with students. During the PD days, staff focused on preparing for school wide consistency with Schoology, our Learning Management System, to best engage and support students and families. Teams engaged in break out sessions in the areas of math, ELA, emergency management, content review, and meetings with administration and our new school nurse, Jessica Grovo. All grade level teachers also met with Meghan Largy, Director of Mathematics, Accountability and Assessment, for a training on Zearn, our new learning platform that helps students explore concepts, discover meaning, and make sense of math. Teachers had two additional Zearn training sessions during the school year. Grade level teachers, case managers and Title I staff participated in the third session of the Ongoing Assessment Program (OGAP) training. This is part of a year-long training to strengthen instructional practices as it relates to gathering evidence, analyzing evidence and making instructional decisions. Unified Arts staff, Reading Specialists and other interventionists participated in Crisis Prevention Intervention (CPI) training facilitated by Mr. Hinkle.

This past summer four members of our Third Grade Team, our Reading Specialist and Assistant Principal participated in a summer book study, <u>Shifting The Balance</u> by Jan Burkins and Kari Yates, which explored how to reintroduce The Science of Reading into a "Balanced Literacy" classroom. The Burkins & Yates text is designed to provide teachers, who were formally comfortable with a balanced reading approach, an introduction to the science of reading. This book study facilitated important discussions around reading science, further clarified common misunderstandings, and provided participants with additional, actionable steps to incorporate reading science into daily practice.

This past summer, teachers from grades three through five worked with Meghan Largy, Sonia Laliberte, Justine Thain and Cheryl St. Pierre to review content standards and reporting statements for mathematics, English language arts, social studies and science.

Professional Learning Team meetings began at the end of September. Grade level teachers, including specialists, ELL and Special Education teachers met to discuss curriculum, instruction and assessment. During PLT meetings, grade level teams worked to establish norms, reviewed NWEA and other assessment data, and discussed strategies to support students. During the first

week of November, students completed a benchmark assessment for mathematics. The purpose of the benchmark was to identify students in need of additional math support. During subsequent PLTs, teachers reviewed the assessment data with Meg Largy, Director of Mathematics, Accountability and Assessment, and worked collaboratively to create targeted plans to support students during small group math instruction. Teachers also worked with the Language Arts Coordinator, to identify reading benchmarks that were utilized in December.

The school year began with our Meet your Teacher event on August 31st. On Tuesday, November 8, 2022 parents were invited into the building to participate in Parent-Teacher conferences. Expo Night was held at Hooksett Memorial School in April to celebrate the hardwork and success of students. Expo Night for students in 3rd and 5th grade was held on Wednesday, April 11th from 5:30-7:00 PM. Expo Night for students in 4th grade was Thursday, April 13th from 5:30-7:00 PM.

Second grade students traveled to Memorial on June 12th, to meet the third grade teaching team, administrators, and tour the building. The second graders were fantastic guests; we can not wait for them to join our school community next year. Parents of incoming 3rd grade students were invited to attend a Parent Information Night on June 12th at 6:00PM.

For the past six years, the third grade community at Hooksett Memorial School has been fortunate enough to have the SCA join classrooms to present programs on lifelong stewardship of our land and the empowerment young people can have as our future conservation leaders. The Student Conservation Association (SCA) is America's conservation corps. Volunteers from the program provide in-person, hands-on environmental lessons based on the NH State Science Curriculum. Lesson topics have included: soils, trees, insulation, rock cycle, animals (adaptation, habitats, and tracking), recycling, water cycle, and so much more. SCA provided a culminating onsite field day experience for the students.

For the past 3 years Mrs. Brotherson, Mrs. Githmark, and their students have been collaborating with NH Audubon to develop a "Peregrine Falcon: Students as Scientists' curriculum. The curriculum is now fully developed and is offered to students in the Manchester school system. Due to this connection with NH Audubon, Mrs. Brotherson and Mrs. Githmark were introduced to Anne Pardo who organizes the Brady Sullivan Peregrine Falcon naming program.

Beginning in March students in Mrs. Brotherson's and Mrs. Githmark's 5th grade classes observe the Brady Sullivan Peregrine Falcons on the NH Falcon Cam (a joint effort of the New Hampshire Audubon Society, Brady Sullivan Properties, and Peregrine Networks) as they raise their family. This year, in addition to their scientific studies, students were very excited to have an opportunity to name the falcon chicks. Each year there is a naming theme, and this year's theme was "NH mountains." In the past, the eyasses (baby falcons) have been named for NH Rivers, native trees, small NH towns, etc. Anne Pardo chose the theme "NH Mountains" and gave students 10 mountains as possible falcon names. Students in Mrs. Brotherson's and Mrs. Githmark's researched facts about the ten selected NH Mountains and the Peregrine Falcon. Students then wrote a persuasive argument to make the case for why one of the falcons deserved the name of the mountain. Their research was presented with illustrations as a poster. Finally, students voted for the four best-crafted arguments.

"Ash" Mount Washington "Yetti" Mount Lafayette "Mocha" Mount Chocorua "Perci" Mount Percival

On March 30th and 31st, fourth grade students visited the Statehouse and New Hampshire Historical Museum. Students participated in hands-on learning experiences and viewed representatives as a mock bill was introduced in the House. 4th graders were welcomed into the Senate Chambers by Senator Murphy during one of their live meetings.

In May, the New Hampshire Energy Education Project (NHEEP) visited the fifth grade students at HMS where they explored electricity generation, including renewable energy, and its impact on Earth's spheres. The New Hampshire Energy Education Project's mission is to build a deep understanding of energy through education, encouraging choices that result in sustainability in our communities, economy and environment. Driving questions for students included, "How does the way we generate and use electricity impact our environment? What can we do to reduce our negative impacts?" Students worked to meet three learning targets: Demonstrate how electricity is generated, explore renewable energy and compare the impacts of electricity on the different spheres of the Earth and Design a personal goal to use less electricity to protect the Earth's resources and environment.

Students in 5th grade studied astronomy, learning about the sun, moon, and stars. All fifth grade classrooms visited the McAuliffe-Shepard Discovery Center to culminate their learning experience. This included a planetarium show called "Tonight's Sky" which helped students locate constellations and planets in the night sky and taught them some of the archeoastronomy ideas of ancient people. The McAuliffe-Shepard Discovery Center is a science museum located in Concord, New Hampshire. The museum is dedicated to Christa McAuliffe, the Concord High School social studies teacher selected by NASA out of over 11,000 applicants to be the first Teacher in Space, and Alan Shepard, the Derry, New Hampshire, native and Navy test pilot who became the first American in space and one of only twelve human beings to walk on the Moon. The Discovery Center's mission is to inspire every generation to reach for the stars, through engaging, artful and entertaining activities that explore astronomy, aviation, earth and space science. The 45,000-square-foot McAuliffe-Shepard Discovery Center offers 20,000 square feet

of interactive science and engineering exhibits, outdoor exhibits including a full-sized replica of a Mercury-Redstone rocket, a full-dome digital planetarium, an observatory, portable digital planetarium and a full complement of on- and off-site educational programs.



Thank you to the students and staff at Cawley Middle School for once again, hosting all of the HMS staff and students at the morning performance of Shrek Jr The Musical. HMS students were greeted by the Cawley Hawk and quickly were mesmerized by the student art work on the walls and set, costumes, and performance.

On June 7th, fifth grade students traveled to Cawley Middle School to meet their new teachers and administrators and tour the building. Students were excited and enthusiastic about the upcoming transition. Great job fifth graders, you have done an outstanding job this year as leaders of our Hooksett Memorial School community. Good luck! Make the most of your Middle School experience, "Make Your Mark, Make a Difference."

HMS students and staff enjoyed an exciting presentation sponsored by the Hooksett PTA. The Brain Game Show is a presentation that celebrates education and communicates to children that learning can be cool and fun. The Brain Show is an educational and interactive school assembly that involves students and teachers.

TIGER, Theatre Integrating Guidance, Education, and Responsibility, performed for HMS during the month of May. TIGER is a professional theater company designed to help students and schools deal proactively with social issues and concerns facing students in schools today. This year's theme was "Brand New Day" which was supported in guidance lessons leading up to the performance.

During the month of November, ALPs teacher, Tracey Ruest, organized the Rube Goldberg Design Challenge Days for all Memorial students. This opportunity was organized collaboratively between ALPs, Media, classroom teachers, and the town library. Students previewed Rube Goldberg designs (machines) in class before arriving on Challenge Day. Teams of students were given a set of materials (toy car track, string, golf ball, ping pong ball, tape, binder clips, etc.) and a space with tables and chairs to use for height. Together, students worked to construct a chain reaction design to meet the goal. Also included were conversations about simple machines and identifying them in their design. This experience tied in with a choice later in the year when students were able to participate in the Invention Convention.

In February, Hooksett students inspired all ages with their innovative ideas during the Invention Convention. The Advancing Learning Programs (ALPs) department hosted the events at both Hooksett Memorial School and Fred C. Underhill School, along with help from many guest judges and volunteers. The Convention is where inventors and chain reaction designers in grades 1-5 showcase their designs. Once more, a fully in-person experience this year meant that students could present to peers and adults multiple times throughout the day. They worked on important communication skills as they described their invention process and answered questions from judges in the morning, groups of students in the afternoon, and families and friends in the evening.

All students who complete the project are recognized for their innovations. This enrichment activity is optional and the process includes a number of steps and requirements, including keeping an inventing journal, researching ideas, building a prototype, creating a display board, making a video of the presentation pitch, and facing the judging groups and visitors throughout the day. At the end of the local competition, awards are presented and place winners are nominated for the regional competition. Congratulations to those who represented Hooksett at the Northern New England Regional Invention Convention on March 18th at the University of New Hampshire.

Winners who are Nominated to Regionals:

Grade 3

1st Place: Zoey Staples, *Light Guard* 2nd Place: Hazel Lloyd, *Easy Pedal Pourer* 3rd Place: Holly Royce, *Clean Up Crew*

Grade 4

1st Place: Sara Tilton, *Slumber Buddy* 2nd Place: Annabelle Giguere, *Pest Away*

Grade 5

1st Place: Philip Lapierre, *Trailblazer* 2nd Place: Crew Fitzgerald, *Pencil Light* 3rd Place: Addie Tremblay, *Safety Sensor 2000*

We had 51 students sign up this year from HMS. Of those, 43 students participated on the day of the Invention Convention: 16 from grade 3 (9 of whom were nominated for Regionals) 12 from grade 4 (3 of whom were nominated for Regionals)15 from grade 5 (3 of whom were nominated for Regionals)

We had nominated 15 students to move on (11 individuals and 2 teams of 2) and compete at the Northern New England Invention Convention on March 18th at UNH in Durham, NH. They were part of a celebration with an estimated 200 inventions.

Additionally, Mrs. Ruest organized and started the HMS Learning Garden. With the help of the community (HMS staff, custodial staff, and local businesses) two raised-bed gardens and a sunflower arch project was created. We're growing tomatoes, cucumbers, spinach, radishes, and sunflowers. Students and families have volunteered to help care for the garden over the summer.

Hooksett Memorial School students participated in The Hour of Code during the week of December 5th. The Hour of Code is a global computer science initiative that creates a fun and creative environment for students to be introduced to the concepts of computer programming.

In an effort to recruit future staff members HMS administration attended a number of job fairs this year. On April 1, 2023 building administration attended the Plymouth State Football Career Day. PSU Footbal Aulumni dating back to the 1970's spoke about their profession and met with over 60 current student athletes preparing to enter the workforce. This was a great opportunity to speak with future educators about applying for positions, interview preparation and qualities employers look for. On April 6th building administration attended the Southern New Hampshire University Career Fair in an effort to promote and recruit for the Hooksett School District. Administration spoke with many future graduates and spoke to the quality of the Hooksett School District. On April 20, 2023 building administration and Candia in search for future candidates to join SAU 15. The mission of the Massachusetts Educational Recruiting Consortium (MERC) is to bring together employers from across the United States and internationally with undergraduate and graduate students for the following purposes: networking, interviewing and job search.

Staff members attended a Keys to Literacy- Advanced Word Study one-day toward the end of the school year. This training focused on teaching advanced word study so students can better spell and read multisyllabic words in any subject. After students have developed knowledge of letter-sound correspondences and basic decoding skills in the primary grades, it is important that they learn how to combine those skills with knowledge of syllable patterns, syllable division principles, and morphology (roots, prefixes, suffixes) to read accurately unfamiliar multisyllabic words. This training strengthened instructional practices for teaching advanced word study skills that combine knowledge about both the sound-spelling correspondences and the meaning units (morphemes) that make up most English words. This is essential for reading beyond grade 3

because both sound and meaning are used when representing words in print, especially multisyllable, academic words.

Meghan McLain, Bill Hinkle, Tania Spencer, Sonia Laliberte, Courtney Cronin, Jessica Laughton, Meghan Largy, Kelly Gouveia, and Brad Largy participated in a three-part series on Grading For Learning and Equity during the school year. The series is designed to explore grading practices and policies that support competency-based learning. Brian Stack, NHLI's Director of Innovative Programs facilitated the Zoom webinar. The second session unpacked the "flaws" of a traditional grading system and the potential "fixes" for them, based on Ken O'Connor's work. Whole-group discussion as well as some break-out group discussions took place during this webinar. Although not required for participation in the workshop, Brian referenced What We Know About Grading: What Works, What Doesn't, and What's Next (Guskey and Brookhart, 2019). This reading will connect the work of grading to the seven design principles of competency based learning.

Mr. Hinkle continues to chair the Grading and Reporting Committee which is composed of teachers from each team. This group continues to meet every other Wednesday after school during the school year. The group established that the purpose of the committee's work was to create a document that outlines some foundational grading practices for all teachers at HMS. The committee continues to use the book On your Mark by Dr. Thomas Guskey to guide their conversations. Additionally, the committee reviewed the work and research of Rick Wormeli. More recently, the group has examined the work of Ken O'Connor and his text How To Grade For Learning. His expansive research outlines processes for accurately measuring students against standards and how to report student achievement.

Hooksett School Resource Officer, Angela Bergeron, began the Law Enforcement Against Drugs (L.E.A.D) program with 5th grade students this year. Classes met with Officer Bergeron once a week during the ten week program to engage in learning opportunities in the areas of: goal setting, decision making, effective communication, conflict resolution, resistance to substance abuse and conflict, and resistance to negative peer pressure and influence. The ten week program culminated with a student graduation ceremony at Cawley Middle School in front of family and friends. Thank you to Chief Bouchard, Captain Robie and (now) Chief Sargent for your support and attending the graduation. Thank you to Officer Bergeron for all you do everyday to support the children of Hooksett. On Thursday, January 26th Officer Bergeron continues to be an integral member of our school communities, supporting and advocating for safe learning environments.

Members of the Hooksett Grange dropped off dictionaries for all Grade 3 students at Hooksett Memorial School, an annual tradition for the Grange. This puts a dictionary into the hands of every grade three student. The Third Grade Dictionary Project is a literacy project aiming to promote beginning learning with word and dictionary skills. Thank you to the Hooksett Grange for continuing to make this annual donation to our Hooksett children. Meghan Chevrefils, Melanie Godbout, Ashlyn Pasqual and many other staff members worked to organize HMS Field Day 2022. Field day was a success in great part due to the support of our parent volunteers returning to participate in the fun. Thanks to our committee for coordinating this for all students and their families.

The HMS band and chorus performed multiple times this spring and had A+ performances each time. HMS staff and students had the pleasure of attending the first Spring Band and Chorus Concert during the school day. That same evening, students performed for a full crowd of family and friends at Cawley Middle School. The HMS staff could not be more proud of the dedication of our talented performers. Great work!

HMS now has a Podcast and we continue to use this platform to showcase all the great things happening at HMS and in the community. Each month we will discuss some of the items on the Principal's report in more detail and spotlight student and staff accomplishments. Please take the time to listen to the HMS Podcast! <u>https://hmspodcast.buzzsprout.com</u> Hooksett Memorial School can also be followed on Instagram at Hooksett_Memorial to see all the great things occurring at HMS with students and staff.



In closing, it is important to say a special thank you to the Hooksett community for its continued support. It is with this partnership that students and staff continue to grow and make the most of their educational experiences.

Respectfully Submitted,

Brad Largy, Principal

Hooksett Memorial School Staff List 2022 - 2023

(Revised 8/10/2022)

Guidance Speech

Music

Title I

Music

ALPs

Nurse

Art

ELL

Guidance

Phys.Ed. / Health

Reading Specialist

School Psychol.

Reading Specialist

PRINCIPAL Brad Largy

Brad Largy ASSISTANT PRINCIPAL Bill Hinkle

FACULTY Karen Bradlev

Karen Bradley	Gr. 3	
Deirdre Brotherson	Gr. 5	
Andrea Coulon	Gr. 3	
Kailey Crockett	Gr. 4	
Elizabeth Curran Gr. 3		
Robin Githmark	Gr. 5	
Mel Godbout	Gr. 5	
Kelly Gouveia	Gr. 4	
Tori Grassa	Gr. 4	
Laurel Levesque	Gr. 5	
Meghan McLain	Gr. 3	
Jennifer Menken	Gr. 3	
Melissa Nadeau	Gr. 4 Sp. Ed.	
Ashlyn Pasqual	Gr. 3	
Emily Peach	Gr. 4	
Annie Rehm	Gr. 5	
Arthur Rivet	Gr. 5	
Tania Spencer	Gr. 5 Sp. Ed.	
Linda Stockwell Gr. 3 Sp		
Mandy Tran	Gr. 4	
Teryl Ux	Gr. 3	
Administrative Assistants		
Laura Duchesne	School	
Leslie LaRosee	School	
Julie Collins	ollins Special Ed.	
Laurie Tumasz	Special Ed.	

Gr 3

DISTRICT SPECIAL EDUCATION

Christine Osborne, Director of Sp. Ed. Julie Ackroyd, Elementary Special Ed. Coord. Rebecca Martel, High School Special Ed. Coord. Linda Willard, High School Special Ed. Coord.

SP. ED. AIDES

Judy Berthiaume	Gr. 3	
Danielle Robidoux	Gr. 3/5	

SPECIALISTS

Kimberly Ackles Caroline Cherry Meghan Chevrefils Brandon Davini Donna Ellis Laura Harwood Michele Hayes Jessica Laughton Zoe Martel Lisa Merrill Pam Pinto Tracey Ruest Ellen Wight Jessica Grovo

LUNCH ROOM STAFF

Cindy Nusbaum, Director Kim McEnemy, Kitchen Manager Patti Tsagaris Lise Gauthier

LIBRARY

Rosanne Beaudoin Librarian Cami Langton Media Specialist

DIRECTORS OF CURRICULUM

Meghan Largy, Director of Math Sonia Laliberte, Director of Language Arts

TECHNOLOGY DIRECTOR/STAFF

Sebastian Boisseau Ryan Gelinas Dan Roma, Director

MAINTENANCE DEPT.

Dean Farmer, Director Mary Palmer, Lead Custodian John Flood

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David R. Cawley Middle School Principal's Report 2022 – 2023

David R. Cawley Middle School opened the school year on September 6, 2022 with a student population of 434 students. On the last day of school there were 423 students. This was the 20th anniversary of Cawley Middle School opening for the 2002 - 2003 school year.

Principal Matthew Benson completed his 12th year as principal and fifteenth year at Cawley Middle School. Four new teachers were hired:

Kristin Yeaton, Advanced Learning Program, Hailey Thompson, 6^{th} grade math, Megan Warnick , 8^{th} grade math, and Alexandrea St. Jean, 8^{th} grade math.

Cawley Middle School Building Goals 2022/2023

1. All staff members will base decisions on what is best for students and create an environment of mutual respect.

2. Students will read for a variety of purposes in all content areas and engage in independent reading and guided reading to increase fluency, comprehension, and vocabulary across all content areas.

3. Using student data such as common assessments, NWEA assessments, NH-SAS modules, teachers will collaboratively develop and implement targeted instructional strategies in content area meetings, team and curriculum and consult meetings to improve student achievement.

The school's theme is "Make a Mark, Make a Difference." The culture of Cawley Middle School is a reflection of students and staff helping others, being respectful, and making positive choices at Cawley Middle School and in their community. The school community encourages students to think about their future and how they can positively affect the world.

Throughout the last month of the 2021-2022 school year, core teachers completed a survey to identify the major skills that students in need of intervention struggled with in reading and math. Using this information, along with NWEA and NH-SAS data, students were identified for the Cawley Summer Academy and Intervention program. As done in previous years, this program ran for 3 weeks for four days each week, from Tuesday, July 5 until Thursday, July 21.

In total, 21 students attended for reading and/or math intervention. During the Cawley Summer Academy and Intervention Programs, students participated in language arts, science, social studies, math classes, as well as extension sessions focusing on close reading and writing skills. Their specific areas of strength and weakness were identified and utilized to design lessons and activities to best support their needs as individual learners. In addition, Title I and Extend School Year instruction was offered to Cawley students.

Teachers arrived back at school on August 30. For two days teachers participated in professional development that involved active shooter training, subject content meetings, team meetings and worked collaboratively to create observables and a common vision academically and socially. Each team met with the school counselors, school nurse, special education teachers and Cawley Administration in order to learn more about their students.

On September 30 teachers participated in professional development in their specific content area. Math and special education teachers continued their work with the Ongoing Assessment Project. The teachers focused on multiplicative and fractional reasoning. Science, social studies and unified arts teachers reviewed and revised their reporting statements for report cards and created rubrics to measure student learning. Language arts teachers used the day to dive deeper into the new language arts programs, "Wonders," and "Study Sync." Teachers reviewed all aspects of the program and the plethora of resources and developed pacing and lessons for the school year. The school counselors in the Hooksett School District met as a group. In addition, the school nurses in the Hooksett School District met to discuss the variety aspects of the job.

As a result of the snowstorm on March 14 the professional development day, all training was online via Zoom. Math teachers participated in the Ongoing Assessment Project in Fractional Reasoning. The OGAP Fraction Framework is based on mathematics education research on how students learn specific mathematics concepts, errors students make, and pre-conceptions or misconceptions that may interfere with learning new concepts or solving related problems.

Science, language arts, social studies and unified arts teachers participated in the Keys to Content Writing which provides professional development for research-based best practices for writing instruction that can be integrated in any subject and aligned to state literacy standards. The school counselors worked to develop lessons for "See Something, Say Something."

On April 12, language arts, unified arts, science and social studies teachers participated in the 2nd training of "Keys to Content Writing." Teachers shared evidence of the various types of writing they integrated into their content since the March 14 workshop day with Keys to Literacy. Teachers had been working with students on planning their writing by using quick writes, paragraph writing and essays. The presenter also modeled a writing lesson at the staff meeting in which teachers could observe how to seamlessly include writing for authentic audiences and purposes.

Teachers completed the school year with two days of professional development in June. On June 21 math teachers continued their work with the Ongoing Assessment Project and all other teachers participated in Key to Literacy Writing. On June 22 all staff were recertified in CPR First Aid and using the AED. The day concluded with teachers attending a presentation on providing equity for all learners.

Each month the Director of Math Accountability and Assessment, Meghan Largy and Director of Language Arts, Sonia Laliberte met with the math and language arts teachers in professional learning team meetings either by grade level or by department. At the meetings the aforementioned directors work collaboratively to review formative assessment data to guide their instructional practices during core instruction and FLEX. These meetings were highly effective in developing strategies for instruction and assessment. This school year the Assistant Principal, Karin Rogers redesigned FLEX to provide targeted intervention in all subject areas. Using the NH SAS modules and teacher pre and post assessments of topics relevant to the current quarter, FLEX groups were designed and scheduled. The instruction involved small group and individual instruction. Mathematics, language arts and special education teachers were also able to provide individualized skill building through the use of on-line tools such as Zearn and Lexia Power-Up.

There was also support with executive functioning skills provided by the special education teachers and on Thursdays by health teacher Mr. Clark during FLEX. Each week students received direct instruction and assistance in skills such as time management, organization, study strategies, note taking and managing long term assignments

Enrichment continued to be a part of the FLEX period as students engaged in extension projects relative to the science and social studies curriculum such as rocket building, science labs, research projects and poetry writing.

A new focus group, "Heart of the Hawk", met each Wednesday during FLEX with the school counseling team and the School Resource Officer to promote a positive culture among the students. Together the members introduced a monthly characteristic of a Cawley Hawk and designed a hawk sticker to give to their peers whom they observed demonstrating that trait. Additionally, the students researched and created a proposal to the PTA to acquire a school mascot costume.

In the spring it became official and the costume was purchased and the name of the Cawley Mascot selected by students and staff was "Captain Hawkins." Captain Hawkins will wear number "03" to recognize the opening of Cawley Middle School in 2003. The winners of the Cawley Mascot auditions were Anastasia Judge and Parker Waddington. Both students had the honor of wearing the mascot costume to Pep Rallies, "Step Up Day" for the incoming 6th graders and other Cawley events.

Unified activities "Cooking Buddies" and "Woodshop Buddies" occurred each week during FLEX. On Wednesdays, students in Mrs. Olsen's FLEX class worked with other students baking and cooking simple recipes. On Fridays, students in Mr. Trimmer's Flex class join with their peers to assist them in designing, crafting and building projects of interest.

The annual Open House for parents was on August 31. Teachers gave an overview of the curriculum, scheduling, events for the year and structure of the school. The event was well attended and positive feedback was received from parents as they were able to attend in person.

As a part of the NH Bullying Law, the Cawley Administration presented to all students regarding bullying in the first week of school. These in-depth presentations provided students with strategies to identify bullying, stop bullying and treat others with respect and kindness. In addition, the administration presented the emergency management drills to all students. On March 16 the New Hampshire Department of Homeland Security presented to all grade levels by introducing students to the Text-to-911 capability. In addition to the overview of 9-1-1 and work NH DHHS does, this presentation covered caller etiquette and how to avoid accidental calls by being aware of the features on smart devices.

All Cawley students were assessed in reading and math using the NWEA test from September 14 – September 16. The data was used to guide teachers in planning core instruction and target learning gaps. Students were also assessed in math and reading using the NWEA assessment in June. The goal is for all students to meet or exceed their targeted growth at the end of the school year.

In the winter, students in grades six through eight completed the New Hampshire Statewide Assessment System interim assessment for Mathematics and English Language Arts. This interim assessment provided math and language arts teachers elicit evidence of learning to inform teaching and evaluate grade level instructional progress. It is a light footprint and takes less time to administer than the summative assessment, which takes place in the spring.

In May all students completed the NH-SAS summative assessment on their grade level in reading and math. Eighth grade students were also assessed in Science.

This year's annual High School Information Night was on September 12 at 6:00 in the Cawley Middle School gymnasium. During the informational night the Cawley Administration outlined the process for parents and students that details the process for students transitioning to high school.

After the informational presentation, representatives from Pinkerton Academy spoke about the school's academic co-curricular and athletic programs and also provided valuable information about the transition to high school.

The number of students from the Class of 2023 will attend the following high schools: Bow High School – 0 Goffstown - 1 Londonderry High School – 30 Manchester Central High School – 1 Manchester Memorial High School – 0 Manchester West High School - 1 Pembroke Academy – 3 Pinkerton Academy – 109 Private - 6

On January 27, only 8th grade students who are attending Pinkerton Academy in 2023 - 2024 traveled to Pinkerton Academy during the school day to talk directly with other students about their experiences in the areas of Junior ROTC, the Arts, Career and Technical Education and World Languages. Students moved through these four programs during the full-day activity.

On Wednesday, May 17, all 7th grade students had the opportunity to attend a field trip to Pinkerton Academy to learn about the school's academic and athletic programs, clubs and school culture. Students were led on a tour of the campus by representatives from Pinkerton Academy.

On June 1, students attending Londonderry High School in 2022 - 2023 attended a "Step Up Day" at Londonderry High School.

The Student Council held their first general meetings on October 7. Students created "All About Your Student Council Rep" profiles to hang in their teams to increase their visibility around the school. The Student Council also brainstormed ideas for fall activities to engage the student body.

The 2022 - 2023 Elected Officers were: President - Timothy Dodd Vice President - Finn McDonald Secretary - Kaia Mahir 7th Grade Treasurer - Maggie McAuliffe

The Student Council sponsored four school dances this year. In December the Student Council worked as a group to plan a Holiday Spirit Week for the last week before vacation. The members collaborated to coordinate a full week of creative Dress-Up Days, a Hot Chocolate Holiday Social and a Holiday-Themed Song Competition. The students crafted cheerful messages to one another and the Cawley staff. In March the Student Council helped to facilitate several Middle School Month activities and events including the school-wide Spirit Rally. In addition, the Student Council passed out candy to staff during the annual Teacher Appreciation week.

The Cawley Builders Club started their meetings in October. The members made and sold Spookygrams for Halloween. The members volunteered at the Underhill Open House. There were 23 new students who attended the first meeting of the school year.

This year's executive board is: President: Kara McIntyre Vice President: Maddie Chauvette Secretary: Isabella Fleming Publicist: Lyla Shea

The Builders Club had a very busy holiday season. The members made candy cane reindeer to give to the Hooksett families in need. The members also adopted a family with three children and shopped for them for Holiday gifts. The gifts included something they wanted, something they needed, something to wear and something to read.

The members assembled food baskets at the Hooksett Food Pantry and bell ringing in the community. The members helped at the Light the Village celebration and volunteered to help with Santa's visit at the public library. The members also supported the PTA holiday event.

From December 20 to December 23 the Builders Club collected slightly used clothing and books for Kids Kloset, as well as canned goods for the food pantry. In January the members volunteered at the Hooksett Winter Carnival. In February the members volunteered at the PTA Father-Daughter Dance as well as making and distributing Valentines for Veterans.

On February 1, I was invited to speak at the Kiwanis Dinner at the Tap House about the high school process for 8th grade students and Cawley's academic and co-curricular programs. This was a great opportunity to highlight the amazing things the students and staff do at Cawley Middle School.

The Cawley Builder's Club made Valentines for Veterans in February. These Valentines were distributed to The Hooksett American Legion, and The Hooksett Vet Center on Valentine's Day, along with some sweet treats. The members also volunteered at the PTA's annual Father-Daughter Dance on February 10.

In March the members made sunshine baskets for the staff at Cawley Middle School. Items were donated and included all yellow and gold items. The members also made cards and a huge sunshine filled with rays of good wishes for the staff. The members also volunteered at the Hooksett Library Easter Egg Hunt. The members had their annual "April Showers" personal hygiene drive April 10 -14 where they collected hygiene and laundry items for the Hooksett Food Pantry.

National Red Ribbon Week was held at Cawley Middle School from October 24 - October 28. Cawley students and staff participated in a week of activities designed to bring awareness to the benefits of making healthy lifestyle choices and remaining drug and alcohol-free.

Each morning, an announcement was made by a member of the Cawley staff or the Hooksett Community. On one of the days, a moment of silence was held to recognize the lives that have been lost to substance abuse and those who may still be struggling with addiction.

The School Resource Officer, Angela Bergeron also participated by offering chances for students to win a reward for displaying positive behaviors during the week. The rewards were donated by the Hooksett Police Department.

On October 26, principal Matthew Benson, school counselors Lea Maguire and Kim Ackles, health teacher Derek Clark and students Zach Greenberg, Ava Sampson, Timothy Dodd and Josie Trippiedi were invited to attend the Red Ribbon Breakfast in Manchester hosted by the DEA. Cawley Middle School was the only middle school to attend with other local high schools and local law enforcement.

On Friday, October 29, students and staff participated in a Wellness Walk and RED OUT, in which all members of the Cawley community walked outside during FLEX and wore red to raise awareness of the short and long-term effects of drug use.

On November 10 during a school-wide Veterans Day assembly, the founder and executive director of Honor Flight New England Joseph Byron was the keynote speaker. Honor Flight New England is a

branch of a national organization called Honor Flight. It is a non-profit organization dedicated to honoring America's most senior veterans.

Eighth grade social studies teacher, Sarah Levesque coordinated the school wide assembly in which the band and chorus performed, 8th grader Ava Sampson created and read a patriotic poem, the boy scouts presented the colors and student leaders introduced the keynote speaker.

Each month was represented by a word and students were recognized as being "Hawks of the Month". The words and winners this year were:

September "Hawks of the Month" for best exemplifying the word, "Productive;" Owen Boucher, Selena Alaias, Aislynn Hyde, Sam Acevedo, Matthew VanWagner, Emma Tilton, Natalia Jasiukowicz, CJ Sylvia, Lilly Parker, Anes Pajazetovic, Alana Sidebotham, Akash Kadariya, Emily Liadis and Stewart Gregory.

October "Hawks of the Month" for best exemplifying the word, "Proud." Josie Trippiedi, Parker Boulanger, Madison Cameron, Davis Magarian, Nick Gelinas, Kaileigh-Ana Mitchell, Himani Bhattarai, Logan Gamache, Aida Omerbegovic, Noah Eddy, Alix Daigle, Abigail Marcotte, August Weirich.

November "Hawks of the Month" for best exemplifying the word, "Honor;" Ava Sampson, Tyler Morris, Haylee Murphy, Cayden Madeiros, Jaime Godbout, Kara McIntyre, Nicholas Mason, Rachel Griffin, Alaina Spencer, Adalyn Harnisch, Ella Kubat, Mason Valcourt, Lucy Callanan and Lyla Shea.

December "Hawks of the Month" who best represented the word of the month, "Charity;" Lily Lever, Jason Gurung, Ryan Gaspie, Jackie Orr, Jon Grana, Ethan Burwen, Emily Little, Ella Liadis, Reese Cook, Ryan Lovejoy, Sawyer Labreche, Lily Magarian, Scarlett Singleton, Cyril Wakim.

January "Hawks of the Month" who best represented the word of the month, "Initiative;" Elena Travassos, Brenden Dumont, Ella Harnisch, Ajdin Husejnovic, Joey Doyon, Isabella Fleming, Kaleigh Stephenson, Raphael Coll, Jace LaBranche, Violet Doty, Alvin Chalise, Lydia Raymond, Usman Ali and Abigail Brown.

February "Hawks of the Month" for best representing the word "Empathy"; Nathaniel Andrade, Charlie Dick, Olivia Florenzo, Jonathan Palazzo, Isabella Silva, Sophie Molony, Natalie Bergeron, Mason Fay, Abigail Brown, Xavier Vasquez, Carter Casey, Jack DeFreitas.

March "Hawks of the Month" for best exemplifying the word "Courage;" Langley Whitney, Elizabeth Rodriguez, Jay Orr, Maxine Ryan-Jacobson, Jazmin Gudiel, Anastasia Judge, Kyrylo Yelisisiev, Nolan Murphy, Jaelyn Breton, Nolan Murphy, Abi Marcotte, Cohen Veilleux, Oliver Daniels, Brody Meyers.

April "Hawks of the Month" for best exemplifying the word "Integrity;" Lyla Shea, Ayush Gurung, Karli Sirois, Liza Bon, Thomas VanWagner, Joyce Mesa, Maggie McAuliffe, Nick Zagaria, Avery Phillips, Reid Hamilton, Emma Kubat, Thomas Bright, Avery Lavallee and Grace Labreche." May "Hawks of the Month" for best exemplifying the word, "Character;" Emma Krestalica, Annalica Murray, Nathan Pelletier, Ashley Clouthier, Robert Tremblay, Morgan Penland, Avery Lavallee, Trenton Bergeron, Violet Llyod, Nathaniel Ranier, June Daniels, Axel Runnion-Bareford, Nate Canavan, Amelie Vigneau

June "Hawks of the Month" for best exemplifying the word, "Truth;" Rachel Andrade, Owen Perkins, Travis Harressey, Grade Labreche, Jackson Waddington, Wyatt S. Germain, Ava Griffin, Kyle Beckwith, Lucy Callanan, Will Notarangeli, Theresa Story, Cooper Lazzaro, Quinn Keller, Benjamin Ryerson.

Congratulations to all of the volunteers who support Cawley Middle School as the school was recognized as a Blue-Ribbon winner for the numerous hours dedicated to supporting the school community. A big thank you to the Hooksett Fire Department, Hooksett Police Department, Volunteer Coordinator, Jennifer Lawyer and Hooksett PTA for the plethora of time they volunteered at Cawley Middle School.

The 7th grade social studies students participated in the National History Day Program by choosing and researching a topic for a project related to the Civil War. Students were able to select and create a documentary, poster, website, paper, or a performance to represent their researched information.

Seventh grade social studies teachers Mrs. Benotti and Miss Gauvain invited 7th grade families and judges from the Hooksett Historical Association to attend a school wide competition during the school day March 10 where all 7th graders presented their projects. The selected winners of this school-wide competition had the opportunity to compete at the state National History Day competition on April 15 at Plymouth State University.

The winners for the competition were; Website Winner: Maxine Ryan-Jacobson Performance Winners: Lilah Dugas and Emma Tilton Documentary Winner: Maggie Mcauliffe Exhibit Winners: Bella Polyukovich, Bella Fleming, and Eden Shea

Maxine Ryan-Jacobson and Maggie McAuliffe were selected to participate in Washington D.C. in June as part of the final competition. Both students attended the national competition and had an amazing educational and memorable experience.

Seventh grade social studies teachers Mikaela Gauvain and Paige Benotti were nominated and awarded the Behring Co-Teachers of the Year Award for their outstanding leadership and instruction of the National History Day program. Mikaela and Paige were nominated by Kelsie Eckert, the coordinator of the NHD program in New Hampshire. Mikaela and Paige were eligible to compete for the national awards and the opportunity to attend the national ceremony in June On February 2, 7th grade social studies teachers Mikaela Gauvain and Paige Benotti coordinated a field trip for 25 seventh graders to the NH Supreme Court to participate in a mock trial with real lawyers and justices. Lawyers initially came to the school to prepare the students on the Supreme Court case, Tinker v. Des Moines Independent School District. Students worked collaboratively to prepare their arguments for either the side of the students or the school district. While at the NH Supreme Court, students acted as lawyers for their case and argued for their clients in front of a panel of lawyers. Later, they applied the decision from Tinker v. Des Moines to other Supreme Court cases involving the First Amendment and its relevance in schools. An additional 25 students participated in a similar field trip to the NH Supreme Court in February.

Sixth grade teacher Erin Brewitt had her FLEX students participate in the Daughters of American Revolution Essay contest this past fall. The following students submitted essays; Natalie Bergeron, Jace LaBranche, Blake Merrow, Violet Llyod and Emily Little.

Jace LaBranche was selected as the 6th Grade Molly Stark Chapter winner. Jace wrote about being from New Hampshire and a delegate from the New England colony. He wrote about not approving of the colonies being split up and how the country should be united. He wanted equality for all people. Jace was recognized on February 17 at the General John Stark House in Manchester. He read his essay and received a Bronze American History medal, certificate and monetary award.

Michael Cheung, Timothy Dodd and Zachary Greenberg were the Spring 2023 winners of the New Hampshire Stock Market Game. In the middle school division, David R. Cawley placed first out of 100 teams. The Cawley Middle School team placed 3rd overall out of 436 teams elementary through twelfth grade.

The team of three eighth graders from Cawley used a simulation with an imaginary investment of \$100,000 to trade stocks, bonds, mutual funds, and exchange-traded funds on the New York Stock Exchange and NASDAQ. Students conducted research and followed global news that impacted financial markets, then placed trades in real-time via computer or the SMG smartphone app, competing with teams across the state to increase their portfolio value.

The Advanced Learning Program made its return to Cawley Middle School in 2022- 2023. There were pull-out language arts classes for all three grades. Students were involved in research, reading, writing and discussion at high levels.

In addition, the ALPS teacher Mrs. Yeaton was actively involved in supporting all students at Cawley. There were STEAM challenges, creation of escape rooms, National Novel Writing Month, SkyWatch, integration into family and consumer science, science, social studies and language arts classes, mock trials, the New York Times One-Pager Educational Contest, Stock Market Challenge, participation in the 90-Second Newbery Film Festival, Randoms Act of Kindness, electric circuit development, a schoolwide reading challenge and summer enrichment activities to battle boredom. The National Junior Honor Society held their annual Induction Ceremony on November 7. Twenty-two new members were inducted, bringing the total membership to forty-six.

Congratulations to the new members of NJHS!

Akash Kadariya
Cara Mahn
Maggie McAuliffe
Kaileigh-Ana Mitchell
Isabella Polyukhovich
Maxine Ryan-Jacobson
Emma Tilton
Sebastian Uribe

Matthew VanWagner **Thomas VanWagner** Jackson Waddington Madison Ward Alexander Welch Nicholas Zagaria

The National Junior Honor Society held their annual Pancake Breakfast on December 3 and raised over \$1000 which was donated to a local charity.

The 8th grade NJHS Reading Buddies made monthly trips to Underhill to read to 1st grade students.

The NJHS Cawley Talent Show returned in June and the performers put on a great show. Congratulations to Blake Merrow who won for instrumental, Aida Omerbegovic who won for singing, Lauren Stowell who won for dancing, John Mrozek who won for the miscellaneous category with his comedic stylings, and the overall winner was Isabella Polyukhovich.

This year Cawley had two teams of students competing in the FIRST Lego League Challenge. Students were asked to design, build and program a robot to accomplish missions on a game board and also completed a research project related to this year's theme, SUPERPOWERED, which deals with energy usage and consumption. Team "Red Square" had developed an idea for a creative app that will minimize electricity waste in residential buildings, while Team "Organized Train Wreck" worked on a redesign model for the Bow Power Plant that will allow for cleaner energy generation. Both teams competed against other area schools at the regional qualifying tournament.

The Cawley Robotics team Red Square competed at the NH state championship at Windham High School in early December. Overall, they had a great performance and should be very proud of the way they represented themselves and their school. The tournament judges applauded their robot's simple and effective design, loved their research presentation and innovative solution to electricity waste, and scored them as "very accomplished" in the FIRST Lego League core values. This team worked very hard all season and right up until the very end; they even added a couple of new robot missions at the very last meeting before the tournament. The team also exhibited great perseverance, especially with the "Hi-Five mission", which they spent countless hours perfecting during practice and finally got to work for the first time in competition. Congratulations on a great season Red Square.

Congratulations to Mrs. Tanguay's homeroom for winning the class challenge for Fire-Fighters Challenge. The class decorated their door and also had an amazing cheer, song and team spirit and sportsmanship. Congratulations to Brayden Larson and Cali Sylvia for winning the individual obstacle course challenge.

On June 1, the Hooksett Fire Department instructed seventh grade students on performing CPR with only their hands. Students did not earn a certification, but were introduced to hand techniques and the benefits of knowing CPR.

This year 7th grade students participated in Project Safeguard which was designed by the school counselors and administration for 7th graders addressing current issues impacting teenagers.

Parents were invited to attend two morning presentations at Cawley Middle School. The first was Marko the Magician who has spoken annually to 7th grade students and their parents about making good decisions and goal setting while weaving magic into the interactive presentation.

The second presentation for parents only was by the School Resource Officer, Angela Bergeron. Officer Bergeron presented about cyberbullying, sexting, cell phone apps, things to look out for and what you can do to help your kids remain safe online.

Class sessions for students offered strategies for dealing with peer pressure, self-esteem, alcohol, tobacco and drug education, developing positive relationships, internet safety, college and careers and solving problems collaboratively.

One hundred-fifteen eighth grade students went to Washington D.C. April 18, 19, 20 and 21. Students cruised the Potomac River, took a picture in front of the White House, visited the National Arlington Cemetery, the Lincoln Memorial, the Vietnam Veterans Memorial, World War II and Korean War Memorials and Smithsonian Museums.

Eighth grade students also attended Camp Mi Te Na on June 5, 6 and 7 in Alton, New Hampshire. Students had the opportunity to swim, sail, use a ropes course and participate in other team games. Camp Mi Te Na is an overnight camp.

The coming of spring brings with it the celebration of adolescents. March is National Middle School Month. Ten to fifteen-year-old students make a difference in their families, schools and communities, so Cawley designates one special month to celebrate middle school students and who they are and what they have accomplished.

Middle School Month was kicked off with Foreign Language Week and then the annual school-wide dodgeball tournament was held where students contributed \$1.00 each to play for their team. The money collected was donated to a local Hooksett charity.

Students and staff also participated in homeroom events such as "Name that Tune," "Finish the Lyrics," and "Geography Bingo." Throughout the month there were dress up days, motivational

quotes and trivia. The schoolwide pep rally and Student Council dance concluded the month-long celebration.

Fifteen students from Cawley participated in the 2023 New Hampshire Team Chess Championships. The tournament was held at Cawley and approximately 70 students participated from all parts of the state. Cawley's team consisting of Michael Cheung, Jamie Godbout, Trip Hanna and Ethan Back had 3 team wins and only 1 loss to capture second place in the tournament. The team consisting of Aaden Lavin, Tim Dodd, Cohen Shields, and Kellen Duvall played four great games and was able to capture third place winning another trophy for Cawley. Aaden Lavin was awarded a medal for being the top board one player with a record of 3-0-1. Orlin Hadjiev received the overall best board-two medal for going a perfect 4 and 0. Orlin was only 1 of 2 students in the entire tournament with a perfect record. The highlight of the day was when Cawley Middle School was presented with the first-annual award for the greatest number of participants in the entire state. A big thank you to the Hooksett PTA, Mr. Palmieri and Mr. Trimmer for their dedication in making this tournament happen for students in New Hampshire.

On September 30, Cawley Middle School offered ImPACT testing for students who were 12 years and older free of cost. ImPACT testing is a computerized exam that measures cognitive functions such as memory, processing and reaction time. This test is used by healthcare professionals to determine a child's readiness to return to play after a head injury. This first test provides a baseline that is used for comparison if a head injury is suspected.

Unified Sports participated in the winter season focusing on basketball and soccer in the spring. The team was made up of 30 students with and without intellectual disabilities. The students developed skills and strategies, participated in physical activity and formed meaningful relationships. The team met once a week from 7:50 am - 8:35 am for practice. The team competed against Rundlett Middle School of Concord in February at Rundlett and at Cawley. In June the teams competed in soccer at Cawley.

Both teams were always greeted with a huge welcome as they exited the bus, almost instantly making social connections from each school. The two teams participated in a few ice breaker activities prior to the start of the competition. The two teams enjoyed a lunch of pizza and ice cream before ending the days with one final round of games.

<u>Boys Soccer:</u> The boys soccer team won their third straight championship on October 28. The boys played an amazing game defeating South Meadow on the road 2-0 to win the Tri-county Division 3 championship. The two goals came from 8th graders, Jacoby Jordan and David Khadka. Every member of the team contributed to this great season to complete the three-peat.

<u>Girls Soccer</u>: The girls soccer team ended their regular season with a 5-5 record making it to semifinals during post-season playoffs. Outstanding seasons were had by all players.

<u>Field Hockey:</u> The 2022 field hockey season was filled with tough competition and great teamwork. The players started out in some cases as never picking up a stick before, to grow into solid field hockey players. The 8th graders were excellent leaders on the field and led the girls offensively and defensively. The team made it to the semi-final game against Bow, but had a difficult loss to the championship team.

<u>Cross Country</u>: Great job to all cross-country runners on a fantastic season. The team showed steady improvement all year and were extremely competitive all year. The boys team finished league runners up behind only Hopkinton and the girls team had a fifth-place finish at the league finals. The following athletes represented Cawley at the Tri-County Championship Meet: *Boys*: Caleb Arroyo (2nd place finish overall), Owen Boucher, Emmit Fournier, Leighton Klug, Timothy Dodd, Collin St. Onge and Owen Gosselin. *Girls*: Lily Lever, Ashley Clouthier, Leah Porter, Emily Little, Megan Lachance, Isabel Kirkendall and Brooke Barnhart.

<u>Cheerleading:</u> Congratulations to the Cheer team for finishing 2nd place at the Bishop Guertin Groovy Classic on February 5. The cheer team finished in first place for Division 3 at Cheer Madness on February 11. The team was led by their captains Selena Alaias, Ava Rozzi and Cali Sylvia.

<u>Girls Basketball</u>: Congratulations to the girls basketball team on winning back to back Division 3 championships. The girls finished the season with a 13-1 record and beat Pelham in the finals for the 2^{nd} consecutive year.

<u>Boys Basketball:</u> Congratulations to the boys basketball team for finishing with the 3 seed with a 9-3 league record. The boys were victorious in the quarterfinal round vs. South Meadow to advance to the semi-finals v. Pelham where they fell short to end a very good season.

<u>Boys and Girls Track and Field:</u> mAwesome job to both boys and girls track teams on great performances this season Many new school records were set throughout the season. At the championship meet with eight schools present both boys and girls teams brought home second place team plaques. The top three performers for Cawley were Courtney Russell, Gage Dion and Winston George who all brought home 4 medals.

Congratulations to Courtney Russell, Cara Mahn, Winston George and Gage Dion for advancing to the Meet of Champions state track meet at Memorial High School. All four competed at a high level. Top performances at the meet were Winston George who took first in the 100 and 200 and Courtney Russell who placed 6th in the 100 and first in the high jump.

<u>Girls Lacrosse</u>: The girls lacrosse team had a good season finishing 5-5 and hosting two playoff games. The team lost in the quarterfinals and improved in each game.

<u>Boys Lacrosse</u>: The boys lacrosse team finished 7-3 and hosted a quarterfinal game. The team lost to eventual champion Bedford in the semi-finals in a tightly contested game.

<u>Golf:</u> The Golf team was represented by Luke Lojko, Brayden Larson and Nolan Murphy in the championship match on May 31. The team had a lot of newcomers this year but played a lot of golf and improved each match.

<u>Softball:</u> The softball team finished with a 7-3 record and hosted a quarterfinal game. In an all time classic semifinal game the team lost in 11 innings against one of the top pitchers in the state.

<u>Baseball</u>: The baseball team finished 10-0 during the regular season and hosted the semi-finals and finals. The team lost a tight game and finished runner up.

Students receiving athletic awards this year:

Coaches Award Madison Couture Luke Lojko

Sportsmanship Madyson Porter Mitchell Madsen

Most Athletic Mia Marshall & Courtney Russell Owen Huard

Band and chorus classes started the second week of school. There were 37 students enrolled in chorus and 44 students enrolled in band.

There was a very successful "Coffee House" fundraiser on October 26. This was an event where students were invited to perform music of their choice in a small comfortable venue. There were acts ranging from a soaring performance of the third movement of Vivaldi's "Concerto No.3 in A minor" to combined acts like "Girl on Fire" by Alicia Keys which students danced and sang. The Fine Arts Department held a second Coffee House.

On November 10 the chorus and band members performed for the Veteran's Day Assembly. Students were educated on not only the importance of the day but were also taught what it means to give back to the community.

On December 9, members of both the chorus and band performed Christmas carols at the town of Hooksett's Tree Lighting Ceremony at Robie's Country Store. Band members played songs in small groups and the chorus led the audience in a holiday sing-along. This was a fun way to get into the holiday spirit.

The Cawley Band and Cawley Chorus performed at assemblies for Memorial and Cawley students and staff the week of December 12 and performed for the parents and community on December 14. Musicians worked really hard with their directors to prepare for the Winter Concert.

In January students began rehearsing a new repertoire for the upcoming Large Group Festival in March where students were adjudicated by professional musicians. Both the band and chorus performed extremely well for the judges.

The 8th grade musical, <u>Shrek the Musical Ir.</u>, performances took place on April 6 and 7 in the gymnasium. All of the eighth-grade students worked hard since January to bring the classic story to life onstage. All the work (costumes, scenery, props, program and technical aids and the acting, singing, and dancing) was student-generated under the creative direction of Mrs. Vanderhoek, Mr. Davini, Mrs. Fuller, Mrs. Meyer, Mrs. Olsen, and Mr. Trimmer. The school community is so proud of the hard work and dedication of the students and staff and congratulate them all on successful performances.

Choral Director, Mrs. Vanderhoek and Band Director, Mr. Davini selected chorus and band students to attend the South-Central Music Festival on Saturday, May 6. The following students rehearsed all day with selected students from other middle schools in the region which were led by guest conductors. The day culminated with a performance in the evening. Cawley was well represented by the following 8th grade musicians; Michael Cheung, Zachary Greenberg, Emma Mayotte and Finn McDonald.

The Cawley Music Department finished up the year with fantastic final performances. The spring concerts on May 18 were performed in assemblies at Cawley and Memorial School, followed by an evening performance that night for the community. It was well-received, as students and staff thoroughly enjoyed the performance. Additionally, the Cawley Middle School Band marched in the Memorial Day Parade over Memorial Day Weekend.

Finally, 5th grade chorus and band students from Memorial visited Cawley after school on Monday June 5. They had the opportunity to meet the current Cawley Chorus and Cawley Band students and their directors, learn a song together, share a meal, and have a brief performance and Q/A session for the parents.

The music department had a successful end to the school year. Several students received end of the year awards:

The Director's Award for Chorus Briar Smith Ava Rozzi (band) Jon Grana (band)

Musicianship Award for the Chorus Zachary Greenberg

The Director's Award for the Band Ava Rozzi Jon Grana Musicianship Award for the Band Emma Mayotte Michael Cheung

This year's graduating class of 151 students received many awards and recognition at the Recognition Ceremony at Northeast Delta Dental Stadium on June 19, 2023.

Hawks PTA Awards

Celia Lawyer Ava Sampson Selena Alaias Madison Cameron Annalicia Murray Liza Bon Briar Smith Collin St. Onge

Lions' Club Award Zachary Greenberg

Ray A Kroc Youth Achievement Awards Madison Couture Haylee Murphy

Hooksett PTA Technology Award Lily Hoang

Hooksett PTA Cultural Arts Award Kaia Mahir

Hooksett Historical Society Award Jonathan Grana

Hooksett Education Award Zachary Greenberg

Principal's Awards Lyla Shea Michael Cheung

Excellence Awards Nathan Pelletier, Owen Boucher Jackie Orr, Ryan Gaspie Ajdin Husejnovic, Elena Travassos The students and teachers at Cawley Middle School continue to "Make A Mark, Make and Make A Difference," academically, socially and in the community. It is evident that the Hooksett Community strongly supports educating all students at Cawley Middle School.

Respectfully Submitted,

Mutthew Benson

Matthew Benson Principal

David R. Cawley Middle School Staff List 2022 - 2023

Principal

Matthew Benson

Assistant Principal

Karin Rogers

Core Classroom Teachers

Lori Adams	Grade 8	Jesse Palmer	Grade 6
Paige Bennotti	Grade 7	James Palmieri	Grade 7
Erin Brewitt	Grade 6	Heather Roberts	Grade 6
Margaret Collins	Grade 8	Sarah Rushia	Grade 6
Kevin Fleury	Grade 6	Brooke Saltus	Grade 8
Kimberly Gartland	Grade 8	Tara Sanford	Grade 7
Vincent Gartland	Grade 6	Alexandra St. Jean	Grade 8
Mikaela Gauvain	Grade 7	Melissa Tanguay	Grade 7
Leigh Gibson	Grade 7	Hailey Thompson	Grade 6
Matina Goulakos	Grade 6	Carol Ward	Grade 7
Jeffrey Hamilton	Grade 7	Megan Warnick	Grade 8
Sarah Levesque	Grade 8	Cynthia Whitcher	Grade 8

Unified Arts Teachers

Greg Bickford	French
Suzanne Campbell	Reading Specialist
Derek Clark	Health
Diane Davila-Colon	Spanish
Brandon Davini	Band/Music
Michelle Fuller	Art

Andrea Meyer Garrett Middleton Bernadette Olsen William Trimmer Elizabeth Vanderhoek Kristen Yeaton

Grade 8 Grade 8 Grade 8 Technology Physical Education FACS Industrial Technology Chorus/Music

ALPS

Special Education Teachers

Audria Gonthier	
Mark Gregoire	
Nicole St. Pierre	
Emma Kokkinos	
Andrea Breton	

Grades - 7 Grades - 8 Grade - 6 Occupational Therapist Speech

ESOL Teacher

Tatiana Vezina

School Counselors

Kimberly Ackles Lea Maguire Lydia Zak, Hooksett School District Psychologist

School Nurse

Charlene McCarron

Administrative Assistants

Jennifer Anderson Amy Carter Kimberly Swiderski

Special Education Paraprofessionals

Cheryl Purington Natalie Vanderbilt Christina Zarakotas

Lunch Room Staff

Cindy Nusbaum Director of Nutrition Michele Liouzis Food Services Manager Lise Gauthier Carol Kowack Andrea Mrozek Tabitha Neveu

Library

Justine ThainDirector of Library & MediaJennifer MaloneLibrary Assistant

Technology Director/Staff

Dan Roma Director of Technology Sebastian Boisseau Ryan Gelinas

Director of Mathematics Assessment & Accountability Meghan Largy

Director of Language Arts

Sonia Laliberte

Maintenance Department

Dean Farmer	Director of Maintenance
Ray Huppe	Lead Custodian
Andrea Bourassa	Custodian
Tim Foote	Custodian
Caleb Kiley	Custodian

David R. Cawley Graduates of 2023

Jacoby Acevedo Samuel Acevedo Selena Alaias Usman Ali Nathaniel Andrade **Rachael Andrade** Wyatt Arnold-Picard Antonio Arroyo Zoey Barbere Brooke Barnhart Joseph Bergeron Yelyzaveta Bon Owen Boucher Parker Boulanger Madison Cameron **Colton Chalogias** Tyler Chauvette Logan Chavanelle Michael Cheung Ashley Clouthier Camryn Collins Braden Connolly Madison Couture Jacob Cox **Oliver Daniels** John DeFreitas Mason DeVall Charlie Dick Paxton Dicostanzo Timothy Dodd Justin Doyle Brenden Dumont Drew Duncan Kellen Duval Omer Elsheikh Timothy Evans Jackson Farrell Arianna Fegan Anthony Ferreira Emma Fox Yvon Gagnon III Hannah Gallagher Addison Gallant Dameon Gallos Ryan Gaspie Andrew Gianunzio Jillian Gilbert **Cyrus Gingras** Viola Graishta Jonathan Grana

Zachary Greenberg Ayush Gurung Samar Gurung John Hanna III Ella Harnisch Travis Harressey Natasha Henry-Hutchinson Lily Hoang Owen Huard Ajdin Husejnovic Aislynn Hyde Gianna Hyde Cade Johnston Jacoby Jordan Akash Kadariya Isabel Kirkendall Leighton Klug Melanie Kowack Emma Krestalica Kayley Kubat Domanik LaBranche Grace Labreche Megan Lachance Cadence LaVergne Aaden Lavin Celia Lawyer **Reggie LeClair** Liliana Lever Luke Lojko Jonah MacArthur Cayden Madeiros Mitchell Madsen **Davis Magarian** Kaia Mahir Mia Marshall Emma Mayotte Finn McDonald Bryce Melcher Ammar Melkic Ryson Michaud Jacoby Milligin Gavin Moore Beckham Moreau Tyler Morris Calan Murphy Haylee Murphy Annalicia Murray **Brody Myers** Kalyn Nelson Rudolph Ogden IV

Garrett Olivier Jaclyn Orr Jay Orr Gianna Owens **Owen Paquette** Nathan Pelletier Eliseo Pelopida **Owen Perkins** Evan Plourde Madyson Porter Elizabeth Proksa John Radford Tyler Reeder Jacob Rice Jackson Richard Gianna Richards Michael Roberts Jr. **Elizabeth Rodriguez** Kaylee Rouleau Ava Rozzi Courtney Russell Ava Sampson Aiden Savoy **Brooke Scheer** Jacob Shappell Lyla Shea **Cohen Shields** Alexa Sidebotham Karli Sirois **Briar Smith** Alexis Soto Ketiona Sounia Collin St. Onge Tre St. Pierre Christopher Stelmach Gabriella Stone Lauren Stowell Mirza Subasic Elena Travassos Josie Trippiedi Justin Tuldanes Cora Udina Alea Walker **Brody Walls** Sophie Welshons Hayden West Langley Whitney Christopher Wilson Gavin Wllson Aubrey Yazbek

HOOKSETT SCHOOL DISTRICT DISTRICT-WIDE STAFF 2022-2023

DIRECTOR OF STUDENT SERVICES

Christine Osborne

ELEMENTARY SPECIAL EDUCATION COORDINATOR Julie-Anne Ackroyd

HIGH SCHOOL SPECIAL EDUCATION COORDINATORS Linda Willard Rebecca Wurst

> MEDIA DIRECTOR Justine Thain

TECHNOLOGY DIRECTOR Daniel Roma

DIRECTOR OF MATHEMATICS, ASSESSMENT AND <u>ACCOUNTABILITY</u> Meghan Largy

> MAINTENANCE DIRECTOR Dean Farmer

> FOOD SERVICE DIRECTOR Cindy Nusbaum

SPECIAL EDUCATION ADMINISTRATIVE SERVICES

Julie Collins