#### TOWN OF HOOKSETT, NEW HAMPSHIRE

**Financial Statements** 

With Schedule of Expenditures of Federal Awards

June 30, 2010

and

**Independent Auditor's Report** 

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

Report on Compliance With Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance With OMB Circular A-133

**Schedule of Findings and Questioned Costs** 

#### TOWN OF HOOKSETT, NEW HAMPSHIRE FINANCIAL STATEMENTS June 30, 2010

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#### CERTIFIED PUBLIC ACCOUNTANTS

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#### INDEPENDENT AUDITOR'S REPORT

To the Members of the Town Council Town of Hooksett, New Hampshire

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Hooksett, New Hampshire (the Town) as of and for the year ended June 30, 2010, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Hooksett, New Hampshire as of June 30, 2010, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated January 11, 2011 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The management's discussion and analysis, budgetary comparison information, and schedule of funding progress for other post-employment benefits on pages i-viii and 28-30, respectively, are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements. The combining nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

January 11, 2011

Vachon Clubay & Company PC

#### Management's Discussion and Analysis

The Town of Hooksett's (Town) discussion and analysis is designed to (1) assist the reader in focusing on significant financial issues, (2) provide an overview of the Town's financial activity, (3) identify changes in the Town's financial position (its ability to address the next and subsequent year's challenges), and (4) identify any material deviations from the financial plan (the approved budget).

#### Financial Highlights:

#### Government - wide highlights

- The assets of the Town exceeded its liabilities at the close of the most recent year-end by \$23.3 million (total net assets). Of this amount, \$2.7 million (unrestricted net assets) may be used to meet the Town's ongoing obligations to its citizens.
- > The Town's expenditures exceeded revenue by \$69,709, thereby decreasing the Town's net assets for the year.
- > Total bonds and notes payable at the close of the current fiscal year was \$7.2 million, an increase of \$2.3 million in comparison to the prior year. This increase is due to the wastewater treatment facility upgrades in the Sewer Fund.

#### Fund highlights

- At the close of the current year, the Town's governmental funds reported a combined ending fund balance of \$4.7 million, a change of \$(1.4) million in comparison with the prior year.
- At the end of the current year, unreserved fund balance for the General Fund decreased \$1.1 million mainly due to the designation of \$1,069,000 to reduce the 2009 tax rate and timing issued related to liened property taxes.

#### **Overview of the Financial Statements:**

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements include three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. In addition to the basic financial statements, this report contains other supplementary information.

#### Government-wide financial statements

The government-wide financial statements provide a broad view of the Town's finances. These statements (*Statement of Net Assets* and the *Statement of Activities*) provide both short-term and long-term information about the Town's overall financial position. They are prepared using the accrual basis of accounting, which recognizes all revenues and expenses connected with the current year even if cash has not been received or paid.

The Statement of Net Assets presents information on all of the Town's non-fiduciary assets and liabilities, with the difference of the two reported as net assets. Over time, increases or decreases in the net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The Statement of Activities presents information showing how the Town's net assets changed during the most recent year. All changes in net assets are reported as soon as the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will not result in cash flows until future periods (such as uncollected taxes and licenses). This

statement also presents a comparison between direct expenses and program revenues for each function of the Town.

The Statement of Net Assets and the Statement of Activities divide the Town into two types of activities:

- Governmental Activities Most of the Town's basic functions are reported here which include the general government, public safety, highways and streets, health and welfare, sanitation, culture and recreation, economic development and debt service. Property taxes, intergovernmental revenues, permits and fees, and state and federal grants finance most of these activities.
- Business-type Activities The Town charges a fee to customers with the intention of recovering all or a significant portion of the costs through user fees and charges. The Town's Sewer fund is reported here.

The government-wide financial statements can be found on pages 1 and 2 of this report.

#### **Fund financial statements**

Unlike government-wide financial statements, the focus of the fund financial statements is directed to specific activities of the Town rather than the Town as a whole. Except for the General Fund, a specific fund is established to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The fund financial statements, focus on the individual parts of the Town government, and report the Town's operations in more detail than the government-wide statements. The Town's funds are divided into three categories: 1) governmental 2) proprietary and 3) fiduciary.

Governmental funds: Most of the basic services provided by the Town are financed through governmental funds. Unlike the government-wide financial statements, the governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the year. Such information may be useful in evaluating a government's near-term requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented here with similar information presented in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund *Balance Sheet* and the governmental fund *Statement of Revenues, Expenditures and Changes in Fund Balances* provide reconciliation to the government-wide statements in order to facilitate this comparison between governmental funds and governmental activities.

The Town maintains 14 individual governmental funds. Information is presented in the *Governmental Fund Balance Sheet* and in the *Statement of Revenues, Expenditures and Changes in Fund Balances* for the funds can be found on page 3 and 4. The General Fund is considered to be a major fund. The General Fund accounts for governmental service provided to the Town's residents. Data from the other 13 governmental funds are combined into a single, aggregated presentation termed Nonmajor Governmental Funds. More information can be found on pages 39-41 regarding these nonmajor governmental funds.

**Proprietary funds:** The Town charges sewer customers for the services it provides; they are reported in proprietary funds, which can be found, on pages 5-7. Proprietary funds are reported in the same way that all business-type activities are reported in the governmental-wide financial statements but provide more detail and a statement of cash flows.

**Fiduciary funds:** These funds are used to account for resources held for the benefit of parties outside the government. While these funds represent trust responsibilities of the Town, these assets are restricted in purpose and do not represent discretionary assets of the government. Therefore, these assets are not presented as part of the government-wide financial statements. The Town's fiduciary funds statements can be found on page 8 of this report.

#### Notes to the financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and the fund financial statements, and are required by generally accepted accounting principles. The notes to the financial statements begin on page 9.

**Required supplementary information:** The basic financial statements and accompanying notes are followed by a section of required supplementary information. This section includes a budgetary comparison schedule for the General Fund.

Other supplementary information: Other supplementary information includes combining financial statements for non-major governmental funds.

#### **Government-wide Financial Analysis:**

The following is a summary of condensed government-wide financial data for the current and prior years. In the case of the Town, assets exceeded liabilities by \$23,308,320 as of June 30, 2010.

		N	et A	Town ssets as of .		ooksett 30, 2010 an	d 20	009				
	Governmental Activities Business-type Activities Totals											
		2010		2009		2010		2009		2010		2009
Current and other assets	\$	24,902,932	\$	26,303,518	\$	3,209,571	\$	3,544,380	\$	28,112,503	\$	29,847,898
Capital assets, net		8,711,291		7,714,904		15,035,908		11,883,792		23,747,199		19,598,696
Total assets	\$	33,614,223	\$	34,018,422	\$	18,245,479	\$	15,428,172	\$	51,859,702	\$	49,446,594
Current liabilities	\$	19,178,445	\$	19,417,290	\$	1,743,395	\$	1,335,078	\$	20,921,840	\$	18,421,955
Long-term liabilities		1,451,526		1,775,150		6,178,016		3,541,047		7,629,542		2,696,871
Total liabilities	\$	20,629,971	\$	21,192,440	\$	7,921,411	\$	4,876,125	\$	28,551,382	\$	26,068,565
Net assets:												
Invested in capital asset	S,											
net of related debt	\$	8,223,526	\$	6,975,538	\$	8,843,577	\$	8,383,792	\$	17,067,103	\$	15,359,330
Restricted		3,543,644		3,905,317				-		3,543,644		3,905,317
Unrestricted		1,217,082		1,945,127		1,480,491		2,168,255		2,697,573		4,113,382
Total net assets	\$	12,984,252	\$	12,825,982	\$	10,324,068	\$	10,552,047	\$	23,308,320	\$	23,378,029

The Town's capital assets such as land, buildings, equipment, and infrastructure (roads and bridges), in the amount of \$17,067,103 less any outstanding related debt used to acquire those assets, are used to provide services to citizens; consequently, these assets are not available for future spending.

The Town reported \$3,543,644 in net assets restricted that represents resources that are subject to external restrictions on how they may be used. This decreased \$361,673 from the prior year, largely due to the purchases of a fire engine utilizing impact fees.

The balance of unrestricted net assets \$2,697,573 may be used to meet the government's ongoing obligations to citizens and creditors. This decrease \$1,415,809 in the current year. The unrestricted net assets represent 11.3% of the Towns total net assets.

The following is a summary of the information presented in the Statement of Activities for the current and prior years.

	Ch	anges in N	let A	Town o	 	, 201	0 and 2009					
Revenues	(	Governmen	ital A	Activities	 Business-type Activities				Combined Totals			
Program revenues:		2010		2009	2010		2009		2010		2009	
Charges for services	\$	323,314	\$	297,680	\$ 1,733,432	\$	1,324,310	\$	2,056,746	\$	1,621,99	
Operating grants and contribution	IS	786,118		625,935	-		•		786,118		625,93	
Capital grants and contributions		44,529		13,555	3,000		-		47,529		13,55	
General revenues:												
Property and other taxes		9,626,197		8,462,882	-		-		9,626,197		8,462,88	
Licenses and permits		2,651,892		2,765,169	-		-		2,651,892		2,765,16	
Grants and contributions		608,010		760,511	-		469,500		608,010		1,230,01	
Interest and investment earnings		100,899		159,496	6,603		40,322		107,502		199,81	
Miscellaneous		1,017,204		1,361,139	-		-		1,017,204		1,361,13	
Gain on sale of capital assets		-		-	2,500		-		2,500			
Contributions to permanent fund		1,610		5,100	 -				1,610		5,10	
Total revenues	\$	15,159,773	_\$_	14,451,467	\$ 1,745,535	\$	1,834,132	\$_	16,905,308	_\$	16,285,59	
Expenses												
General government	\$	2,819,529	\$	5,079,540	\$ -	\$	-	\$	2,819,529	\$	5,079,54	
Public safety		7,534,568		5,846,644	_		-		7,534,568		5,846,64	
Highways and streets		2,110,582		1,474,927	-		-		2,110,582		1,474,92	
Health and welfare		175,382		201,093	-		-		175,382		201,09	
Sanitation		1,005,637		918,466	-		-		1,005,637		918,46	
Culture and recreation		1,249,361		990,394	-		-		1,249,361		990,39	
Economic development		6,885		14,847	-		-		6,885		14,84	
Intergovernmental payments		43,000		85,000	-		-		43,000		85,00	
Interest and fiscal charges		56,559		81,143	-		-		56,559		81,14	
Sewer				_	 1,973,514		1,428,594		1,973,514		1,428,59	
Total expenses	\$ 1	15,001,503	\$_	14,692,054	 1,973,514	\$	1,428,594	\$	16,975,017	\$	16,120,64	
Increase in net assets		158,270		(240,587)	(227,979)		405,538		(69,709)		164,95	
Net assets, beginning of year	1	2,825,982		13,066,569	 10,552,047		10,146,509		23,378,029		23,213,07	
Net assets, end of year	\$ 1	2,984,252	\$	12,825,982	\$ 10,324,068	\$	10,552,047	\$	23,308,320	\$	23,378,02	

#### **Governmental Activities**

Cash and Investments of governmental activities decreased by \$2.5 million to \$18.4 million. This decreased was mainly in the general fund and largely due to the economy.

Net tax receivables are \$5.9 million, which is an increase of \$880,758 over the prior year. The current balance represents a collection rate of 83% compare to the prior year of 85%.

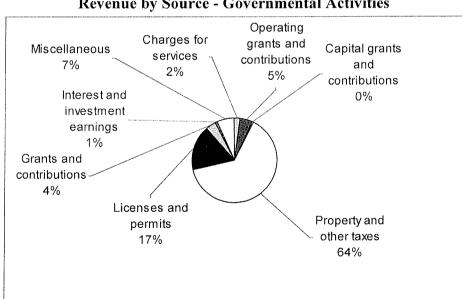
During the current year the Town was able to purchase a large area of land for conservation known as Clay Pond utilizing grants and donations through its Conservation Fund.

As a result of GASB 45 financial reporting requirement, the Town obtained an actuarial analysis of the liability of Other Post Employment Benefits (OPEB). The net OPEB obligation of \$513,870 has been recorded to recognize the retiree's affect on the group healthcare insurance premiums. There is a value provide to retirees either through direct subsidy payments or an implicit subsidy gain through lower insurance premiums than what a retiree might otherwise pay if the retiree sought their own insurance.

The governmental activities increase in net assets was \$158,270. By mid-year it was apparent that Town revenues for licenses and permits, charges for services and interest income would not meet expectations. Management countered these short falls' in revenue by limiting general fund spending.

The total cost of governmental activities this year was \$15,001,503. However, as shown in the Statement of Activities, the amount that our taxpayers ultimately financed for these activities through Town property taxes was only \$9,626,197 (64%) because those who directly benefited from the programs paid \$323,314 (2%) and other governments and organizations subsidized certain programs in the amount of \$830,647 (6%).

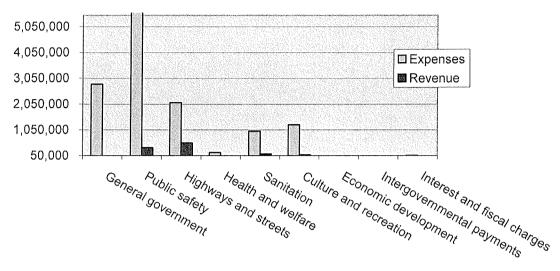
The Town paid for the remaining governmental activities with revenue not specifically targeted for specific programs. 28% of all revenues are known as general revenues, which include: interest, miscellaneous, motor vehicle permit fees, and other licenses and permits.



**Revenue by Source - Governmental Activities** 

The Town's expenses cover a range of services. The largest expenses were for Public Safety, which accounts for 50% of total expenses. Program revenue mainly consisting in grants in the amount of \$361,331 was collected to offset these expenses. Public safety is made up of police, fire, building inspections and emergency services.

#### **Expense and Program Revenues – Governmental Activities**



#### **Business-type Activities**

The charges for goods and services for the Sewer business-type activities were inadequate to cover the operating expenses resulting in a loss of \$227,979. This loss is largely due to a one-time write off of capital improvement project and interest expense.

Long-term obligations increased by \$2.6 million of approximately \$6.2 million which was authorized for upgrades to the wastewater treatment facility funded under the State of New Hampshire, State Water Pollution Control Revolving Loan Fund. The Town did receive a federal award of \$3.1 million or up to 50% of the principal cost from American Recovery and Reinvestment Act.

#### Financial Analysis of the Town's Funds:

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### **Governmental funds**

The governmental fund financial statements for the Town are provided on pages 3 and 4. The focus of the Town's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year.

At the end of the current year, the Town's governmental funds reported a combined ending fund balance of \$4,685,647, which decreased \$1,441,577 during the year. Of the \$4,685,647, \$462,497 has been designated for specific use and is not available for new spending because it has already been committed. The remaining fund balance of \$4,223,150 is considered unreserved-undesignated and is available for spending at the Town's discretion subject to budgetary controls.

The fund balance for the general fund decreased by \$1,231,513 during the current fiscal year. Key factors in this change are as follows:

Revenues collected less than budgeted (page 28) \$ (395,236) Excess appropriations unspent or encumbered by departments (page 28) 651,422

Use of fund balance as a funding source	(1,069,000)
Deferred tax liens	(242,297)
Expenditures of prior year encumbrances, net current year encumbrance	(208,767)
Other timing issues	32,365
Total	\$(1,231,513)

The fund balance of the Nonmajor Governmental Funds decreased by \$210,064, largely due the purchase of a fire engine using impact fees.

#### **Budgetary Highlights:**

During the FY 2009-10 year, there was an increase of \$52,015 in the original budget, which was offset by the same amount with unanticipated revenues.

The General Fund operating budget returned \$651,422 of appropriations to fund balance. A budget to actual schedule for the General Fund can be found on page 28.

The 2010-11 fiscal year, the taxpayers approved at the Annual Town Meeting a \$15,835,071 operating and capital budget.

#### **Capital Assets and Debt Administration:**

#### Capital assets

The Town's investment in capital assets for its governmental and business-type activities as of June 30, 2010 amounts to \$23,747,199 (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, buildings and improvements, vehicles and equipment and infrastructure.

Additional information on the capital assets can be found in Note 6 in the Notes to the Basic Financial Statements.

#### **Capital Assets**

	Governmental Activities			Business-type	Activities	Combined Totals		
	***************************************	2010	2009	2010	2009	2010	2009	
Land	\$	764,769\$	- \$	300,000\$	300,000 \$	1,064,769 \$	300,000	
Infrastructure		92,754,515	92,754,515	11,314,929	11,314,929	104,069,444	104,069,444	
Land improvements		37,357	_	_	-	37,357	-	
Buildings and improvements		8,310,032	8,310,032	10,667,148	3,833,567	18,977,180	12,143,599	
Vehicles and equipment		7,252,294	6,554,351	567,844	567,844	7,820,138	7,122,195	
Construction in progress	**********	**		3,449,409	6,547,889	3,449,409	6,547,889	
Total		109,118,967	107,618,898	26,299,330	22,564,229	135,418,297	130,183,127	
Accumulated depreciation		(100,407,676)	(99,903,994)	(11,263,422)	(10,680,437)	(111,671,098)	(110,584,431)	
Total capital assets	\$	8,711,291\$	7,714,904 \$	15,035,908\$	11,883,792 \$	23,747,199 \$	19,598,696	

Major capital asset activity for the governmental activities during the current year included the following:

Land

Conservation Clay Pond Area \$764,768

Land improvements

Dog Park with parking lot \$37,357

- Vehicles and equipment:
  - 1 police van and car was purchased adding \$44,272
  - 3 fire defibrillators were purchased adding \$48,642

- 1 Ambulance was purchased adding \$274,897
- 1 Fire engine was purchased adding \$253,589
- 1 Plow truck was purchased adding \$134,198
- 3 Pickups were purchased for the highway adding \$136,516

Major capital asset activity for the business-type activities during the current year included the following:

Building and improvements and construction in progress:

Wastewater Facility upgrades added \$6,833,581

#### **Debt administration**

At the end of the current fiscal year, the Town had total bonded debt outstanding of \$4,500,000 of which \$3,500,000 was related to the Sewer Fund. In addition, the Town had \$267,765 of capital lease obligation outstanding.

Additional information on the debt can be found in Note 9 in the Notes to the Basic Financial Statements.

#### **Outstanding Debt**

	 Governmental Activities		Business-type A	ctivities	Combined Totals		
	 2010	2009	2010	2009	2010	2009	
General obligation bonds	\$ 220,000 \$	330,000 \$	6,192,331 \$	3,500,000 \$	6,412,331 \$	3,830,000	
TIF bond payable	 780,000	1,040,000	-	_	780,000	1,040,000	
Total long- term debt	\$ 1,000,000 \$	1,370,000 \$	6,192,331 \$	3,500,000 \$	7,192,331 \$	4,870,000	
Annual increase/(decrease)	(370,000)		2,692,331		2,322,331		

#### **Economic Factors and the Future:**

Statistical information available at the NH Employment Security website reports Merrimack County's unemployment rate for August 2010 at 5.3%, which is an increase from a rate of 5.9% a year ago. This compares to the State's average unemployment rate of 5.7% and the national average rate of 9.5%.

To reduce the tax rate for 2010 the Town applied \$300,000 from the general fund unreserved fund balance.

The ongoing challenge regarding budgets is to provide an acceptable level of service to local residents while also funding a responsible capital improvement plan. This challenge will become more of an issue in the future as our municipality bears greater personnel costs, notably due to the rising costs of retirement and other post employment benefits.

The current budget for FY 2010-11 is 1.77% lower then the FY 2009-10 budget and Town Council as again requested that the FY 2011-12 budget be 1% lower included all contractual items.

#### **Requests for Information:**

This financial report is designed to provide a general overview of the Town of Hooksett's finances for all of the citizens, taxpayers, customers, investors and creditors. This financial report seeks to demonstrate the Town's accountability for the money it receives. Questions concerning any of the information provided in this report or requests for additional information should be addressed to: Town of Hooksett, Finance Department, 35 Main Street, Hooksett, NH 03106 The Finance Director can also be reached at (603) 485-2017 or at csoucie@hooksett.org.

EXHIBIT A
TOWN OF HOOKSETT, NEW HAMPSHIRE
Statement of Net Assets
June 30, 2010

	Governmental	Business-type	Total
ASSETS	<u>Activities</u>	<u>Activities</u>	Total
Current Assets:			
Cash and cash equivalents	\$ 12,722,721	\$ 1,744,888	\$ 14,467,609
Investments	5,737,133	513,421	6,250,554
Taxes receivable, net	5,873,414	,	5,873,414
Accounts receivable	217,281	101,070	318,351
Unbilled charges for service	<b>,</b>	849,990	849,990
Due from other governments	156,291	202	156,493
Total Current Assets	24,706,840	3,209,571	27,916,411
Noncurrent Assets:			
Tax deeded property	196,092		196,092
Non-depreciable capital assets	764,769	3,749,409	4,514,178
Depreciable capital assets, net	7,946,522	11,286,499	19,233,021
Total Noncurrent Assets	8,907,383	<u> 15,035,908</u>	23,943,291
Total Assets	\$ 33,614,223	<u>\$ 18,245,479</u>	\$ 51,859,702
I I A DII ITIFO			
LIABILITIES  Current Liabilities:			
Accounts payable	\$ 478,204	\$ 412,503	\$ 890,707
Accrued expenses	645,370	150,078	795,448
Retainage payable	045,570	336,687	336,687
Deferred revenue	17,556,562	725,782	18,282,344
Due to other governments	738	720,702	738
Deposits	730	37,438	37,438
Current portion of bonds payable	370,000	80,907	450,907
Current portion of capital leases payable	117,571	00,201	117,571
Current portion of estimated liability for	117,571		***,0**
landfill postclosure care costs	10,000		10,000
Total Current Liabilities	19,178,445	1,743,395	20,921,840
A CHAIL CHAIL DIMONINION			
Noncurrent Liabilities:			
Bonds payable	630,000	3,419,093	4,049,093
Other long-term obligations		2,692,331	2,692,331
Capital leases payable	150,194		150,194
Compensated absences payable		44,054	44,054
Other post-employment benefits payable	491,332	22,538	513,870
Estimated liability for landfill postclosure care costs	180,000		180,000
Total Noncurrent Liabilities	1,451,526	6,178,016	7,629,542
Total Liabilities	20,629,971	7,921,411	28,551,382
NET ASSETS			
Invested in capital assets, net of related debt	8,223,526	8,843,577	17,067,103
Restricted	3,543,644	-,,	3,543,644
Unrestricted	1,217,082	1,480,491	2,697,573
Total Net Assets	12,984,252	10,324,068	23,308,320
Total Liabilities and Net Assets	\$ 33,614,223	\$ 18,245,479	\$ 51,859,702

## EXHIBIT B TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Activities For the Year Ended June 30, 2010

		Риссиона Волошае					Net (Expense) Revenue and			
				ram Revenue				Changes in Net Ass	ets	
		~· •		Operating		Capital				
Pour ations / Pour annual	77	Charges for		rants and		rants and	Governmental	Business-type		
Functions/Programs	Expenses	<u>Services</u>	<u>Co</u>	ntributions	Cor	ntributions	<u>Activities</u>	<u>Activities</u>	Total	
Governmental Activities:										
General government	\$ 2,819,529	\$ 42,689					\$ (2,776,840)		\$ (2,776,840)	
Public safety	7,534,568	94,583	\$	252,219	\$	14,529	(7,173,237)		(7,173,237)	
Highways and streets	2,110,582	18,332		529,738			(1,562,512)		(1,562,512)	
Health and welfare	175,382						(175,382)		(175,382)	
Sanitation	1,005,637	120,721					(884,916)		(884,916)	
Culture and recreation	1,249,361	46,989		4,161		30,000	(1,168,211)		(1,168,211)	
Economic development	6,885						(6,885)		(6,885)	
Interest and fiscal charges	56,559						(56,559)		(56,559)	
Intergovernmental payments	43,000						(43,000)		(43,000)	
Total governmental activities	15,001,503	323,314		786,118		44,529	(13,847,542)	\$ -	(13,847,542)	
Business-type activities:										
Sewer	1,973,514	1,733,432				3,000		(237,082)	(237,082)	
Total business-type activities	1,973,514	1,733,432		-		3,000	-	(237,082)	(237,082)	
Total primary government	\$ 16,975,017	\$ 2,056,746	\$	786,118	\$	47,529	(13,847,542)	(237,082)	(14,084,624)	
	General revenues	:								
	Property and oth	ner taxes					9,626,197		9,626,197	
	Licenses and per	rmits					2,651,892		2,651,892	
	Grants and contr	ributions:							• •	
	Rooms and me	als tax distributio	n				602,843		602,843	
	State and feder	al forest land					1,191		1,191	
	Railroad tax						3,976		3,976	
	Interest and inve	stment earnings					100,899	6,603	107,502	
	Miscellaneous						1,017,204		1,017,204	
	Gain on sale of o	capital assets						2,500	2,500	
	Contributions to p	ermanent fund p	rincipa	al			1,610	ŕ	1,610	
		revenues and con								
	-	fund principal					14,005,812	9,103	14,014,915	
	Change in ne	t assets					158,270	(227,979)	(69,709)	
	Net assets - begins						12,825,982	10,552,047	23,378,029	
	Net assets - ending	g					\$ 12,984,252	\$ 10,324,068	\$ 23,308,320	

# EXHIBIT C TOWN OF HOOKSETT, NEW HAMPSHIRE Balance Sheet Governmental Funds June 30, 2010

	General <u>Fund</u>	Nonmajor Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
ASSETS		<del></del>	
Cash and cash equivalents	\$ 12,171,018	\$ 551,703	\$ 12,722,721
Investments	2,038,030	3,699,103	5,737,133
Taxes receivable, net	5,873,414		5,873,414
Accounts receivable	66,099	151,182	217,281
Due from other governments	152,130	4,161	156,291
Due from other funds	38,546	15,479	54,025
Tax deeded property	196,092	***************************************	196,092
Total Assets	\$ 20,535,329	<u>\$ 4,421,628</u>	\$ 24,956,957
LIABILITIES			
Accounts payable	\$ 297,326		\$ 297,326
Accrued expenses	620,202	\$ 1,756	621,958
Deferred revenue	19,116,385		19,116,385
Due to other governments	738		738
Due to other funds	196,357	38,546	234,903
Total Liabilities	20,231,008	40,302	20,271,310
FUND BALANCES			
Reserved for endowments		158,176	158,176
Reserved for encumbrances	108,229		108,229
Reserved for tax deeded property	196,092		196,092
Unreserved, reported in:			
Special revenue funds		4,197,797	4,197,797
Permanent funds		25,353	25,353
Total Fund Balances	304,321	4,381,326	4,685,647
Total Liabilities and Fund Balances	\$ 20,535,329	\$ 4,421,628	
Amounts reported for governmental activities in net assets are different because:  Capital assets used in governmental activities			
resources and, therefore, are not reported			8,711,291
Property taxes are recognized on an accrual			1 550 922
statement of net assets, not the modified a	iccrual basis		1,559,823
Long-term liabilities are not due and payable period and, therefore, are not reported in the liabilities at year end consist of:		n	
Bonds payable			(1,000,000)
Capital leases payable			(267,765)
Other post-employment benefits payable	e		(491,332)
Accrued interest on long-term obligation			(23,412)
Estimated liability for landfill postclosu			(190,000)
Net assets of governmental activities	S		<u>\$ 12,984,252</u>

EXHIBIT D
TOWN OF HOOKSETT, NEW HAMPSHIRE
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2010

TOWN OF HOOKSETT, NEW HAMPSHIRE
Reconciliation of the Statement of Revenues, Expenditures
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the Year Ended June 30, 2010

\$ (1,441,577)	993,503	242,298	(11.645)	14,529	511,601	10,008	(160,447)
Net Change in Fund BalancesTotal Governmental Funds Amounts reported for governmental activities in the statement of activities are different because:	Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation expense in the current period.	Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	Governmental funds only report the disposal of assets to the extent proceeds are received from the sale. In the statement of activities, a gain or loss is reported for each disposal. This is the amount of the net loss on the disposal of capital assets reduced by the actual proceeds received from the sale of capital assets.	Donations of capital assets are not reported in the governmental funds, but the in-kind donations increase net assets.	Repayment of bond and capital lease principal is an expenditure in the governmental funds, but repayment reduces long-term liabilities in the statement of net assets.	In the statement of activities, interest is accrued on outstanding bonds and capital leases, whereas in governmental funds, an interest expenditure is reported when due.	Some expenses reported in the statement of activities, such as the estimated liability for landfill postclosure care costs and other postemployment benefits, do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.
Total Governmental Funds \$ 9,383,899 2,651,892 1,424,128 304,601	1,038,727 1,4,904,146	2,677,343 7,039,956 1,677,291	175,382 1,055,765 1,168,545 1,930,273	511,601 66,567 43,000 16,345,723	(1,441,577)	1,073,768 (1,073,768)	(1,441,577) 6,127,224 \$ 4,685,647
Nonmajor Governmental Funds \$ 318,936 34,161 179,583	26,607 887,403 1,446,690	100 29,709	695,878 1,363,672	43,000	(685,669)	776,604 (300,999) 475,605	(210,064) 4,591,390 \$ 4,381,326
General Fund S 9,064,963 2,651,892 1,389,967 125,018	74,292 151,324 13,457,456	2,677,243 7,010,247 1,677,291	175,382 1,055,765 472,667 566,601	511,601 66,567 14,213,364	(755,908)	297,164 (772,769) (475,605)	(1,231,513) 1,535,834 \$ 304,321
Revenues: Taxes Licenses and permits Intergovernmental Charges for services	Investment income Miscellaneous Total Revenues Expenditures: Current operations:	General government Public safety Highways and streets	Health and welfare Sanitation Culture and recreation Capital outlay Debt service:	Principal retirement Interest and fiscal charges Intergovernmental payments Total Expenditures	Excess revenues (under) expenditures Other financing sources (uses):	Transfers in Transfers out Total other financing sources (uses)	Net change in fund balances Fund balances at beginning of year Fund balances at end of year

158,270

Change in Net Assets of Governmental Activities

#### EXHIBIT E

### TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Net Assets

Proprietary Funds June 30, 2010

	Sewer <u>Fund</u>
ASSETS	
Current Assets:	
Cash and cash equivalents	\$ 1,744,888
Investments	513,421
Accounts receivable	101,070
Unbilled charges for service	849,990
Due from other governments	202
Total Current Assets	3,209,571
Noncurrent Assets:	
Non-depreciable capital assets	3,749,409
Depreciable capital assets, net	11,286,499
Total Noncurrent Assets	15,035,908
Total Assets	<u>\$ 18,245,479</u>
LIABILITIES	
Current Liabilities:	
Accounts payable	\$ 412,503
Accrued expenses	150,078
Retainage payable	336,687
Deferred revenue	725,782
Deposits	37,438
Current portion of bonds payable	80,907
Total Current Liabilities	1,743,395
Noncurrent Liabilities:	·
Bonds payable	3,419,093
Other long-term obligations	2,692,331
Compensated absences payable	44,054
Other post-employment benefits payable	22,538
Total Noncurrent Liabilities	6,178,016
Total Liabilities	7,921,411
NET ASSETS	•
Invested in capital assets, net of related debt	8,843,577
Unrestricted	1,480,491
Total Net Assets	10,324,068
Total Liabilities and Net Assets	\$ 18,245,479

#### EXHIBIT F

#### TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Revenues, Expenses and Changes in Net Assets Proprietary Funds For the Year Ended June 30, 2010

	Sewer <u>Fund</u>
Operating revenues:	
Charges for services	\$ 1,733,432
Total operating revenues	1,733,432
Operating expenses:	
Personnel services	565,011
Contractual services	47,666
Materials and supplies	187,910
Utilities	166,128
Depreciation	582,985
Miscellaneous	223,139
Total operating expenses	1,772,839
Operating (loss)	(39,407)
Non-operating revenues (expenses):	
Net loss on sale of assets	(111,346)
Interest revenue	6,603
Interest expense	(86,829)
Net non-operating revenues (expenses)	(191,572)
Loss before capital contributions	(230,979)
Capital contributions	3,000
Change in net assets	(227,979)
Total net assets at beginning of year	10,552,047
Total net assets at end of year	\$ 10,324,068

#### EXHIBIT G

#### TOWN OF HOOKSETT, NEW HAMPSHIRE

**Statement of Cash Flows** 

**Proprietary Funds** 

For the Year Ended June 30, 2010

	Sewer <u>Fund</u>
Cash flows from operating activities:	0.4 #0# 004
Cash received from customers	\$ 1,537,224
Cash paid to suppliers	(656,949)
Cash paid to employees	(376,506)
Net cash provided by operating activities	503,769
Cash flows from capital and related financing activities:	2.000
Capital contributions	3,000
Proceeds from sale of capital assets	2,500
Purchases of capital assets	(3,738,595)
Proceeds from long-term debt	$\frac{2,692,331}{(1.040.764)}$
Net cash used for capital and related financing activities	(1,040,764)
Cash flows from investing activities:	
Net decrease in investments	2,042,286
Interest on investments	6,603
Net cash provided by investing activities	2,048,889
Net increase in cash and cash equivalents	1,511,894
Cash and cash equivalents at beginning of year	232,994
Cash and cash equivalents at end of year	\$ 1,744,888
Reconciliation of operating (loss) to net cash provided by	
operating activities:	
Operating (loss)	\$ (39,407)
Adjustments to reconcile operating (loss) to net	
cash provided by operating activities:	
Depreciation expense	582,985
Changes in assets and liabilities:	
(Increase) in accounts receivable	(59,642)
(Increase) in unbilled charges for service	(135,739)
(Increase) in due from other governments	(202)
Increase in accounts payable	123,218
Increase in accrued expenses	10,643
(Decrease) in deposits	(625)
Increase in other post-employment benefits	22,538
Net cash provided by operating activities	\$ 503,769
Supplemental disclosure of non-cash transactions:	
Capital asset additions included in year end liabilities	\$ 718,333
Cost basis of disposed capital assets	113,846
	\$ 832,179

#### EXHIBIT H

#### TOWN OF HOOKSETT, NEW HAMPSHIRE Statement of Fiduciary Net Assets Fiduciary Funds June 30, 2010

	Agency <u>Funds</u>
ASSETS	
Investments	\$ 2,172,005
Due from other funds	180,878
Total assets	\$ 2,352,883
LIABILITIES	
Due to other governments	\$ 1,833,084
Due to developers	519,799
Total liabilities	\$ 2,352,883

#### NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Hooksett, New Hampshire conform to accounting policies generally accepted in the United States of America for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies.

#### Financial Reporting Entity

The Town of Hooksett, New Hampshire (the Town) was incorporated in 1822. The Town operates under the Town Meeting/Town Council form of government and performs local governmental functions as authorized by State law.

The financial statements include those of the various departments governed by the Town Council and other officials with financial responsibility. The Town has no other separate organizational units, which meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board (GASB).

#### Basis of Presentation

The Town's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

#### 1. Government-Wide Financial Statements:

The statement of net assets and the statement of activities display information about the Town as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

The statement of net assets presents the financial conditions of the governmental and business-type activities of the Town at fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Town's governmental and business-type activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Town. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Town.

#### 2. Fund Financial Statements:

During the year, the Town segregates transactions related to certain Town functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Town at this more detailed level. The focus of governmental and proprietary fund financial statements is on major funds. Each major fund is

presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The fiduciary funds are reported by type.

#### Fund Accounting

The Town uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are three categories of funds: governmental, proprietary and fiduciary.

#### 1. Governmental Funds:

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following is the Town's major governmental fund:

The *General Fund* is the main operating fund of the Town and is used to account for all financial resources except those required to be accounted for in another fund.

#### 2. Proprietary Funds:

Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. Proprietary funds are classified as enterprise or internal service. The Town has no internal service funds. The following is the Town's major proprietary fund:

The Sewer Fund accounts for all revenues and expenses pertaining to the Town's wastewater operation.

The Sewer Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e. expenses including depreciation) of providing goods or services to the residents on a continuing basis are financed or recovered primarily through user charges.

#### 3. Fiduciary Funds:

Fiduciary fund reporting focuses on net assets and changes in net assets. The Town maintains one category of fiduciary funds known as agency funds. The Town's agency funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations. The Town's agency funds account for the capital reserve funds of the Hooksett School District, the Central Hooksett Water Precinct and the Hooksett Village Water Precinct, which are held by the Town as required by State law. Other agency funds consist of escrow funds from developers which are held by the Town.

#### Measurement Focus

#### 1. Government-Wide Financial Statements:

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the Town are included on the Statement of Net Assets.

#### 2. Fund Financial Statements:

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, the proprietary fund type is accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net assets. The statement of revenues, expenses and changes in net assets present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the Town finances and meets the cash flow needs of its proprietary activities.

#### Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

In the government-wide financial statements and proprietary fund statements, private-sector standards of accounting and financial reporting issued prior to December 1, 1989, are followed to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. The Town has elected not to follow the FASB pronouncements issued subsequent to November 30, 1989.

#### 1. Revenues - Exchange and Non-exchange Transactions:

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the Town, available means expected to be received within sixty days of fiscal year end.

Non-exchange transactions, in which the Town receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied (see Note 2). Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes and interest on investments.

Licenses and permits, charges for services, and miscellaneous revenues (except interest on investments) are recorded as revenues when received in cash because they are generally not measurable until actually received.

#### 2. Deferred Revenue:

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received before the eligibility requirements are met are recorded as deferred revenue. On governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.

#### 3. Expenses/Expenditures:

On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization are not recognized in governmental funds.

#### **Budgetary Data**

The Town's budget represents functional appropriations as authorized by annual or special Town meetings. The Council may transfer funds between operating categories as they deem necessary. The Town adopts its budget under State regulations, which differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the entire governmental unit rather than on the basis of fund types.

State law requires balanced budgets but permits the use of beginning fund balance to reduce the property tax rate. For the year ended June 30, 2010, the Town applied \$1,069,000 of its unappropriated fund balance to reduce taxes.

#### Encumbrance Accounting

Encumbrance accounting, under which purchase orders and other commitments for expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services.

#### Cash and Cash Equivalents

For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of the following:

Cash

Proprietary Funds: Sewer Fund

\$ 1,744,888

#### Investments

Investments are stated at their fair value in all funds. Certificates of deposit and repurchase agreements with a maturity of greater than ninety days from the date of issuance are included in investments.

#### Taxes Receivable

Taxes levied during the current fiscal year and prior and uncollected at June 30, 2010 are recorded as receivables net of reserves for estimated uncollectibles of \$476,000.

#### Capital Assets

General capital assets result from expenditures in the governmental funds. These assets are reported in the government-wide statement of net assets, but are not reported in the governmental fund financial statements.

All capital assets including infrastructure are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair values as of the date received. The Town maintains a capitalization threshold of \$10,000. The Town's infrastructure consists of roads, bridges, sidewalks, sewer collection and treatment systems, and similar items. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. Interest incurred during the construction phase of capital assets of business-type activities is also capitalized.

All reported capital assets except for land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the Town's historical records of necessary improvements and replacement. Depreciation is computed using the straight-line method over the following useful lives:

<u>Description</u>	<u>Years</u>
Infrastructure	50-100
Land improvements	20
Buildings and improvements	20-40
Vehicles and equipment	5-15

#### Compensated Absences

Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. Pursuant to Town personnel policy and collective bargaining agreements, employees may accumulate up to 30 days of unused vacation pay earned and, upon retirement, resignation or death will be compensated for such amounts at current rates of pay.

For governmental fund financial statements, compensated absences are reported as liabilities and expenditures as payments come due each period upon the occurrence of employee death or retirement. The entire compensated absence liability is reported on the government-wide financial statements.

#### Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current resources are reported as obligations of the funds. However, compensated absences that will be paid from governmental funds are reported as liabilities in the fund financial statements only to the extent that they are due for payment during the current fiscal year.

General obligation bonds, capital leases and other long-term obligations that will be paid from governmental funds are recognized as a liability in the fund financial statements when due.

#### Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances on any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Town's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

#### Fund Balance Reserves

The Town reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for endowments, encumbrances and tax deeded property.

#### Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the proprietary funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

#### **Operating Revenues and Expenses**

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the sewer fund, these revenues are charges to customers for sales and services. Operating expenses, which include depreciation on capital assets, are necessary costs incurred to provide the service that is the primary activity of the proprietary fund. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

#### Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates. Significant estimates include depreciation expense, the allowance for uncollectible taxes and the liability for other post-employment benefits.

#### NOTE 2—PROPERTY TAXES

Taxes are levied on the assessed valuation of all taxable real property as of the prior April 1 (\$1,614,242,921 as of April 1, 2009) and are due in two installments on July 1, 2009 and December 1, 2009. Taxes paid after the due dates accrue interest at 12% per annum. Property taxes are recognized as revenue when received in cash or if available to finance current period operations (within sixty days of year end).

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the following calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

In accordance with State law, the Town collects taxes for the Hooksett School District and Merrimack County, both independent governmental units, which are remitted to them as required by law. The Town also collects State of New Hampshire Education taxes, which are remitted directly to the school district. Total taxes appropriated during the year were \$20,259,243 and \$4,261,833, for the Hooksett School District and Merrimack County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

#### NOTE 3—RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2010, the Town was a member of the Local Government Center (LGC). The Town currently reports all of its risk management activities in its General Fund. The Trust is classified as a "Risk Pool" in accordance with accounting principles generally accepted in the United States of America.

The Trust agreement permits the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Accounting principles generally accepted in the United States of America require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trust foresees no likelihood of an additional assessment for any of the past years. Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 2010.

#### Property and Liability Insurance

The LGC provides certain property and liability insurance coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the LGC, the Town shares in contributing to the cost of and receiving benefit from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and or liability loss that exceeds \$1,000.

#### Worker's Compensation

The LGC provides statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$2,000,000. The program includes a Loss Fund from which is paid up to \$500,000 for each and every covered claim.

#### NOTE 4—DEPOSITS AND INVESTMENTS

The Town has combined the cash resources of its governmental fund types. For accounting and reporting purposes, that portion of the pooled cash balance is reported in the specific fund as an interfund balance.

Deposits and investments as of June 30, 2010 are classified in the accompanying financial statements as follows:

Statement of Net Assets:	
Cash and cash equivalents	\$ 14,467,609
Investments	6,250,554
Statement of Fiduciary Net Assets:	
Investments	2,172,005
Total deposits and investments	\$ 22,890,168

Deposits and investments at June 30, 2010 consist of the following:

Cash on hand	\$ 1,590
Deposits with financial institutions	19,290,326
Investments	 3,598,252
Total deposits and investments	\$ 22,890,168

The Town's investment policy for governmental and business-type funds requires that deposits be made in New Hampshire based financial institutions that are participants in one of the federal depository insurance programs. The Town limits its investments to demand deposits, money market accounts, certificates of deposit, and overnight repurchase agreements in accordance with New Hampshire State law (RSA 41:29) or the New Hampshire Public Deposit Investment Pool (NHPDIP), an external investment pool. Investments of the library fund are at the discretion of the Library Trustees. Responsibility for the investments of the expendable trust funds, permanent funds and school district agency funds is with the Board of Trustees.

#### Interest Rate Risk

The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is provided by the following table that shows the distribution of investments by maturity:

		Remaining Maturity (in Years)		in Years)	
Investment Type		0-	1 Years	<u>1</u> -	·5 Years
Federal agency securities	\$ 58,515			\$	58,515
U.S. Treasury notes	 29,624	\$	29,624		
•	\$ 88,139	\$	29,624	\$	58,515

#### Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The federal agency securities and the U.S. Treasury notes are the only rated investments with credit ratings at fiscal year end of AAA. Investments in mutual funds and the state investment pool are not rated.

#### Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party.

The Town's policy states that the Treasurer shall ensure prior to the deposit or investment of funds the federally insured bank shall have the funds secured by collateral having a market value at least equal to 102% of the amount deposited or invested. The Treasurer is expected to display prudence in the selection of investments in a way to minimize default risk.

Of the Town's deposits with financial institutions at year end, \$5,175,536 was collateralized by securities held by the bank in the bank's name.

#### Investment in NHPDIP

The Town is a voluntary participant in the New Hampshire Public Deposit Investment Pool (NHPDIP). The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. The NHPDIP was created by state law and is administered by a public body of state, local and banking officials.

Investments in the NHPDIP are not investment securities and, as such, are not categorized by risk. The Town's exposure to derivatives is indirect through its participation in the NHPDIP. The Town's proportional share of these derivatives is not available. The fair value of the position in the investment pool is equal to the value of the pool shares.

#### NOTE 5—DUE FROM OTHER GOVERNMENTS

Receivables from other governments for the governmental activities at June 30, 2010 consist of federal and state fundings in the amounts of \$152,130 and \$4,161, respectively. All receivables are considered collectible in full and will be received within one year.

#### NOTE 6—CAPITAL ASSETS

The following is a summary of changes in capital assets in the governmental funds:

	Balance 7/1/2009	Additions	Reductions	Balance <u>6/30/2010</u>
Governmental activities:				
Capital assets not depreciated:				
Land		\$ 764,769		\$ 764,769
Total capital assets not being depreciated	\$ -	764,769	\$ -	764,769
Other capital assets:				
Infrastructure	92,754,515			92,754,515
Land improvements		37,357		37,357
Buildings and improvements	8,310,032			8,310,032
Vehicles and equipment	6,554,351	909,802	(211,859)	7,252,294
Total other capital assets at historical cost	107,618,898	947,159	(211,859)	108,354,198

Less accumulated depreciation for:				
Infrastructure	(92,754,515)			(92,754,515)
Land improvements		(1,245)		(1,245)
Buildings and improvements	(3,343,908)	(202,695)		(3,546,603)
Vehicles and equipment	(3,805,571)	(499,956)	200,214	(4,105,313)
Total accumulated depreciation	(99,903,994)	(703,896)	200,214	(100,407,676)
Total other capital assets, net	7,714,904	243,263	(11,645)	7,946,522
Total capital assets, net	\$ 7,714,904	\$ 1,008,032	<u>\$ (11,645)</u>	\$ 8,711,291

Depreciation expense was charged to governmental functions as follows:

General government	\$ 30,335
Public safety	386,012
Highways and streets	173,927
Sanitation	51,814
Culture and recreation	 61,808
Total governmental activities depreciation expense	\$ 703,896

The balance of the assets acquired through capital leases as of June 30, 2010 is as follows:

Vehicles and equipment	\$ 747,466
Less accumulated depreciation for:	
Vehicles and equipment	(231,899)
	\$ 515,567

The following is a summary of changes in capital assets in the proprietary funds:

	Balance			Balance
	<u>7/1/2009</u>	<u>Additions</u>	Reductions	<u>6/30/2010</u>
Business-type activities:				
Capital assets not depreciated:				
Land	\$ 300,000			\$ 300,000
Construction in process	6,547,889	\$ 3,848,947	<u>\$(6,947,427)</u>	3,449,409
Total capital assets not being depreciated	6,847,889	3,848,947	(6,947,427)	3,749,409
Other capital assets:				
Infrastructure	11,314,929			11,314,929
Buildings and improvements	3,833,567	6,833,581		10,667,148
Vehicles and equipment	567,844			567,844
Total other capital assets at historical cost	15,716,340	6,833,581	_	22,549,921
Less accumulated depreciation for:				
Infrastructure	(6,929,157)	(140,791)		(7,069,948)
Buildings and improvements	(3,255,032)	(420,511)		(3,675,543)
Vehicles and equipment	(496,248)	(21,683)		(517,931)
Total accumulated depreciation	(10,680,437)	(582,985)	***	(11,263,422)
Total other capital assets, net	5,035,903	6,250,596		11,286,499
Total capital assets, net	\$11,883,792	\$ 10,099,543	<u>\$(6,947,427)</u>	\$ 15,035,908

Depreciation expense was charged to proprietary funds as follows:

Sewer Fund

\$ 582,985

#### NOTE 7—DEFINED BENEFIT PENSION PLAN

#### Plan Descriptions

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 54 Regional Drive, Concord, New Hampshire 03301.

#### **Funding Policies**

Covered public safety employees are required to contribute 9.3% of their covered salary, whereas general employees are required to contribute 5.0% of their covered salary. The Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers, fire employees, and general employees were 13.66%, 17.28% and 9.16% respectively. The Town contributes 70% of the employer cost for police officers and fire employees, and the State contributes the remaining 30% of the employer cost. The Town contributes 100% of the employer cost for general employees of the Town. In accordance with accounting principles generally accepted in the United States of America (GASB Statement #24), on-behalf fringe benefits contributed by the State of New Hampshire of \$235,879 have been reported as a revenue and expenditure in the General Fund in these financial statements.

Per RSA-100:16, plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 2010, 2009, and 2008 were \$778,286, \$708,442, and \$675,997, respectively, equal to the required contributions for each year

#### NOTE 8—OTHER POST-EMPLOYMENT BENEFITS

In addition to providing pension benefits, the Town provides post-employment health care and life insurance benefits to its eligible retirees and their spouses. The Town provides medical, prescription drug, mental health and substance abuse benefits, as well as life insurance, to retirees and their covered dependents. All active employees who retire from the Town and meet the eligibility requirements will receive these benefits. Retirees pay the full cost of the medical premium. These benefits, benefit levels, employee contributions and employer contributions are governed by RSA 100-A:50. As of July 1, 2008, the actuarial valuation date, approximately 17 retirees and 125 active employees meet the eligibility requirements. The plan does not issue a separate financial report.

#### Annual OPEB Costs

The Town's annual OPEB expense is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid, on an ongoing basis, is projected to cover the normal cost each year and amortize the unfunded actuarial liability over a period of thirty years. The Town's annual OPEB cost for the year ending June 30, 2010 including the amount actually contributed to the plan, and the change in the Town's net OPEB obligation based on an actuarial valuation as of July 1, 2008 is as follows:

Annual Required Contribution (ARC)	\$ 295,650
Interest on Net OPEB obligation (NOO)	10,035
NOO amortization adjustment to ARC	 (10,493)
Annual OPEB cost	295,192
Contributions made	 (32,207)
Increase in Net OPEB obligation	262,985
Net OPEB obligation - beginning of year	 250,885
Net OPEB obligation - end of year	\$ 513,870

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for years ending June 30, 2010 and 2009 are as follows:

			Percentage of				
Year		Annual	<b>OPEB</b> Cost	N	et OPEB	Covered	OPEB Cost
<u>Ended</u>	<u>O</u>	PEB Cost	<u>Contributed</u>	$\underline{O}$	bligation	<u>Payroll</u>	% of Pay
6/30/2009	\$	278,129	9.8%	\$	250,885	\$ 5,622,099	4.9%
6/30/2010	\$	295,192	10.9%	\$	513,870	\$ 5,762,651	5.1%

The Town's Net OPEB obligation as of June 30, 2010 is recognized as a liability in these financial statements.

#### Funded Status and Funding Progress for OPEB

The funded status of the plan as of July 1, 2008, the date of the most recent actuarial valuation is as follows:

Actuarial Accrued Liability (AAL)	\$ 1,988,285
Actuarial value of plan assets	***
Unfunded Actuarial Accrued Liability (UAAL)	\$ 1,988,285
Funded ration (actuarial value of plan assets/AAL)	0.0%
Covered payroll (active plan members)	\$ 5,622,099
UAAL as a percentage of covered payroll	35.4%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events in the future. The total cost of providing post-employment benefits is projected, taking into account assumptions about current claim cost, turnover, mortality, health care trends, and other actuarial assumptions. Amounts determined regarding the funded status of the plan and the annual

required contributions of the employer are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. The required schedule of funding progress presented as required supplementary information provides multi-year trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits, when available.

#### Actuarial Methods and Assumptions for OPEB

Projections of benefits for financial reporting purposes are based on the plan as understood by the Town and the plan members and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the Town and plan members to that point. Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets.

In the July 1, 2008 actuarial valuation the Entry Age Normal Method was used. The actuarial value of assets was not determined as the Town has not advance funded its obligation. The actuarial assumptions included a 4.0% investment rate of return and an initial annual healthcare cost trend of 9.0% which decreases to a 5.0% long-term rate for all healthcare benefits after seven years. The amortization costs for the initial Unfunded Actuarial Accrued Liability (UAAL) is a level percentage of payroll for a period of thirty years on a closed basis. This has been calculated assuming the amortization payment increases at a rate of 2.5%.

#### NOTE 9—LONG-TERM OBLIGATIONS

#### Changes in Long-Term Obligations

The changes in the Town's long-term obligations for the year ended June 30, 2010 are as follows:

	Balance <u>7/1/2009</u>	Additions	Reductions	Balance 6/30/2010	Due Within One Year
Governmental activities:					
Bonds payable	\$ 330,000		\$ (110,000)	\$ 220,000	\$ 110,000
Tax increment financing bonds payable	1,040,000		(260,000)	780,000	260,000
Capital leases payable	409,366		(141,601)	267,765	117,571
Other post-employment benefits	250,885	\$ 272,654	(32,207)	491,332	
Estimated liability for landfill					
postclosure care costs	270,000		(80,000)	190,000	10,000
Total governmental activities	\$ 2,300,251	\$ 272,654	\$ (623,808)	\$ 1,949,097	\$ 497,571
Business-type activities:					
Bonds payable		\$ 3,500,000		\$ 3,500,000	\$ 80,907
Other long-term obligations	\$ 3,500,000	2,692,331	\$(3,500,000)	2,692,331	
Compensated absences	41,047	3,007		44,054	
Other post-employment benefits		22,538		22,538	
Total business-type activities	\$ 3,541,047	\$ 6,217,876	<u>\$(3,500,000)</u>	<u>\$ 6,258,923</u>	\$ 80,907

Payments on the general obligation bonds, capital leases and estimated liability for landfill postclosure care costs of the governmental activities are paid out of the General Fund. Payments on the general obligation bonds and other long-term obligations of the business-type activities are paid out of the Sewer Fund. Compensated absences and other post-employment benefits will be paid from the fund where the employee's salary is paid.

#### General Obligation Bonds

#### Governmental Activities:

Bonds payable at June 30, 2010 are comprised of the following individual issue:

	Original		Final	Balance
	Issue	Interest	Maturity	at
	Amount	Rate	<u>Date</u>	6/30/2010
Safety Center Bond	\$ 1,700,000	5.625 - 5.75%	August 2011	\$ 220,000

Debt service requirements to retire general obligation bonds for governmental activities at June 30, 2010 are as follows:

Year Ending				
<u>June 30, </u>	<u>Principal</u>	[	<u>Interest</u>	<u>Totals</u>
2011	\$ 110,00	00 \$	9,487	\$ 119,487
2012	110,00	00	3,163	113,163
	\$ 220,00	00 \$	12,650	\$ 232,650

As included on the Statement of Activities (Exhibit B), interest for the year ended June 30, 2010 was \$56,559 on general obligation debt for governmental activities.

#### Tax Increment Financing Bonds

Tax increment financing bonds payable at June 30, 2010 is comprised of the following individual issue:

	Original		Final	Balance
	Issue	Interest	Maturity	at
	<u>Amount</u>	<u>Rate</u>	<u>Date</u>	<u>6/30/2010</u>
TIF District	\$ 2,600,000	3.5%-4.0%	August 2012	\$ 780,000

Debt service requirements to retire the tax increment financing bond outstanding at June 30, 2010 are as follows:

Year Ending				
June 30,	<u>Principal</u>	Ĩ	nterest	<u>Totals</u>
2011	\$ 260,000	\$	24,050	\$ 284,050
2012	260,000		14,950	274,950
2013	260,000		5,200	 265,200
	\$ 780,000	\$	44,200	\$ 824,200

The Town has pledged a portion of future tax increment financing revenues to repay the debt issued to finance infrastructure and facilities within the Exit 10 Tax Increment Financing District. The bonds are payable solely from the tax increment financing taxes. Incremental taxes were projected to, and do, produce in excess of 100% of the debt service requirements over the life of the bonds. Total principal and interest remaining on the bonds is \$824,200, payable through 2013. For the current year, principal and interest paid and total tax increment revenues were \$293,150 and \$307,186 respectively.

#### Business-type Activities:

Bonds payable at June 30, 2010 are comprised of the following individual issue:

	Original		Final	Balance
	Issue	Interest	Maturity	at
	<u>Amount</u>	Rate	<u>Date</u>	6/30/2010
Wastewater Treatment Facility Upgrade	\$ 3,500,000	3.728%	January 2030	\$ 3,500,000

Debt service requirements to retire general obligation bonds for business-type activities at June 30, 2010 are as follows:

Year ending			
<u>June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2011	\$ 80,907	\$ 170,465	\$ 251,372
2012	123,908	127,464	251,372
2013	128,527	122,845	251,372
2014	133,319	118,053	251,372
2015	138,289	113,083	251,372
2016-2020	772,727	484,130	1,256,857
2021-2025	927,911	328,947	1,256,858
2026-2029	1,194,412	142,598	1,337,010
	\$ 3,500,000	\$ 1,607,585	\$ 5,107,585

As included on the Statement of Revenues, Expenses and Changes in Net Assets – Proprietary Funds (Exhibit F), interest expense for the year ended June 30, 2010 was \$86,829 on general obligation debt for the business-type activities.

#### Other Long-Term Obligations

#### **Business-type Activities:**

The Town has drawn \$2,692,331 of approximately \$6,224,375 in funds under the State of New Hampshire, State Water Pollution Control Revolving Loan Fund Program for improvements to the Wastewater Treatment Facility. Payments are not scheduled to commence until the first anniversary of the scheduled completion of the project or the date of substantial completion, whichever is earliest. Interest is accrued at 1% during the construction period of the project and is to be paid upon completion of the construction project within the following year.

As authorized by the American Recovery and Reinvestment Act, the Town shall be provided federal financial assistance for the above Wastewater Treatment Facility Project, whereby a portion of the principal sum, not to exceed \$3,112,187 or 50% of aggregate disbursements, whichever is less, will be forgiven. The principal forgiveness will be applied at the time of each loan repayment over a period not to exceed 20 years.

#### Capital Lease Obligations

Capital lease obligations represent lease agreements entered into for the financing of equipment acquisitions. These contracts are subject to cancellation should funds not be appropriated to meet payment obligations. Amounts are annually budgeted in the applicable function. The following are the individual capital lease obligations of the governmental activities at June 30, 2010:

Vehicle, due in annual installments of \$100,390, including interest at 4.05%, through October 2011	\$ 188,293
Vehicle, due in annual installments of \$28,665, including	
interest at 4.05%, through December 2012	79,472
	\$ 267,765

Debt service requirements to retire capital lease obligations outstanding for governmental activities at June 30, 2010 are as follows:

Year Ending				
<u>June 30, </u>	<u>Principal</u>	Ţ	nterest	<u>Totals</u>
2011	\$ 117,571	\$	11,485	\$ 129,056
2012	122,645		6,410	129,055
2013	27,549		1,116	28,665
	\$ 267,765	\$	19,011	\$ 286,776

#### Authorized and Unissued Debt

The following debt was authorized and unissued as of June 30, 2010:

Sewer Construction	\$ 14,424
Wastewater Treatment Plant	6,224,375
TIF District	2,000,000
	\$ 8,238,799

### NOTE 10—LANDFILL POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. During 1999, a final cover was placed on the landfill. An estimated liability has been recorded based on the future postclosure care costs that will be incurred after the date the landfill no longer accepts waste. The estimated liability for postclosure care costs has a balance of \$190,000 as of June 30, 2010. The estimated total current cost of the landfill postclosure care is based on the amount that would be paid if all

equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 2010. However, the actual cost of postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations. The Town has established a landfill capital reserve to finance the postclosure costs. At June 30, 2010, the balance in the landfill capital reserve is \$115,056.

The following is a summary of changes in the estimated liability for postclosure care costs for the year ended June 30, 2010:

Balance - July 1, 2009	\$ 270,000
Expenditures recognized in Landfill Capital Reserve Fund	(10,004)
Net change in estimated liability for postclosure care costs	 (69,996)
Balance - June 30, 2010	\$ 190,000

#### NOTE 11-INTERFUND BALANCES AND TRANSFERS

The Town has combined the cash resources of its governmental fund types. For accounting and reporting purposes, that portion of the pooled cash balance is reported in the specific fund as an interfund balance. Interfund balances at June 30, 2010 are as follows:

				ue from onmajor	
	(	General	Gov	/ernmental	
		<u>Fund</u>		<u>Funds</u>	<u>Totals</u>
General Fund			\$	38,546	\$ 38,546
Nonmajor Governmental Funds	\$	15,479			15,479
Agency Funds		180,878			 180,878
	\$	196,357	\$	38,546	\$ 234,903

During the year, several interfund transactions occurred between funds. The various transfers were made in accordance with budgetary authorizations. Interfund transfers for the year ended June 30, 2010 are as follows:

		Transfer from	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Nonmajor	
	General	Governmental	
<u>Q</u>	<u>Fund</u>	<u>Funds</u>	<u>Totals</u>
₫ General Fund		\$ 297,164	\$ 297,164
Nonmajor Governmental Funds	\$ 772,769	3,835	776,604
	\$ 772,769	\$ 300,999	<u>\$ 1,073,768</u>

#### NOTE 12—RESTRICTED NET ASSETS

Net assets are restricted for specific purposes as follows:

	Governmental
	<u>Activities</u>
Endowments	\$ 158,176
Capital Reserve	968,638
Conservation	1,109,755
Other special purposes	1,307,075
	\$ 3,543,644

#### NOTE 13—PERMANENT FUNDS

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for purposes that support the Town's programs. Principal and income balances at June 30, 2010 are as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Cemetery Funds	\$ 152,892	\$ 24,974	\$ 177,866
Library Funds	5,284	<u>379</u>	5,663
·	\$ 158,176	\$ 25,353	\$ 183,529

#### NOTE 14—TOP FIVE TAXPAYERS

The following are the five major taxpayers as they relate to the 2009 assessed property valuation of \$1,614,242,921:

	Percentage
2009 Property	of Total
<u>Valuation</u>	<u>Valuation</u>
\$ 42,822,824	2.65%
25,287,800	1.57%
24,130,632	1.49%
19,986,497	1.24%
16,124,500	1.00%
	Valuation \$ 42,822,824 25,287,800 24,130,632 19,986,497

# NOTE 15—COMMITMENTS AND CONTINGENCIES

#### Litigation

The Town's general counsel estimates that any potential claims against the Town, which are not covered by insurance, are immaterial and would not affect the financial position of the Town.

#### Federal Grants

The Town participates in a number of federally assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives. The amounts, if any, of expenditures which may be disallowed by the granting agency cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

SCHEDULE 1
TOWN OF HOOKSETT, NEW HAMPSHIRE
Schedule of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual (Budgetary Basis) - General Fund
For the Year Ended June 30, 2010

	Budgete	d Amounts	A serve 1	Variance with Final Budget - Favorable
	<u>Original</u>	<u>Final</u>	Actual <u>Amounts</u>	(Unfavorable)
Revenues:			-	
Taxes	\$ 9,408,338	\$ 9,408,338	\$ 9,307,261	\$ (101,077)
Licenses and permits	2,887,050	2,887,050	2,651,892	(235,158)
Intergovernmental	955,464	1,004,979	1,154,088	149,109
Charges for services	181,050	181,050	125,018	(56,032)
Interest income	250,000	250,000	74,292	(175,708)
Miscellaneous	127,708	130,208	151,324	21,116
Total Revenues	13,809,610	13,861,625	13,463,875	(397,750)
Expenditures:				
Current operations:				
General government	2,567,556	2,570,161	2,579,112	(8,951)
Public safety	7,164,026	7,179,621	6,720,404	459,217
Highways and streets	1,814,039	1,847,854	1,652,355	195,499
Health and welfare	204,601	204,601	175,382	29,219
Sanitation	1,193,888	1,193,888	1,055,765	138,123
Culture and recreation	467,572	467,572	473,297	(5,725)
Economic development	7,500	7,500	-	7,500
Capital outlay	403,140	403,140	566,601	(163,461)
Debt service:				
Principal retirement	370,000	370,000	370,000	•
Interest and fiscal charges	48,936	48,936	48,935	1
Lease payments	159,233	159,233	159,233	_
Total Expenditures	14,400,491	14,452,506	13,801,084	651,422
Excess revenues over				
(under) expenditures	(590,881)	(590,881)	(337,209)	253,672
Other financing sources (uses):				
Transfers in	294,650	294,650	297,164	2,514
Transfers out	(772,769)	(772,769)	(772,769)	<del>-</del>
Total other financing sources (uses)	(478,119)	(478,119)	(475,605)	2,514
Net change in fund balance	(1,069,000)	(1,069,000)	(812,814)	256,186
Fund balances at beginning of year				
- Budgetary Basis Fund balances at end of year	2,536,363	2,536,363	2,536,363	
- Budgetary Basis	\$ 1,467,363	\$ 1,467,363	\$ 1,723,549	\$ 256,186

# SCHEDULE 2

# TOWN OF HOOKSETT, NEW HAMPSHIRE

# Schedule of Funding Progress for Other Post-Employment Benefits

For the Year Ended June 30, 2010

		Actuarial				UAAL as a
Actuarial	Actuarial	Accrued	Unfunded			Percentage of
Valuation	Value of	Liability (AAL) -	AAL	Funded	Covered	Covered
<u>Date</u>	<u>Assets</u>	Entry Age	(UAAL)	<u>Ratio</u>	<u>Payroll</u>	<u>Payroll</u>
7/1/2008	\$ -	\$ 1.988.285	\$ 1.988.285	0.0%	\$ 5.622.099	35.4%

# TOWN OF HOOKSETT, NEW HAMPSHIRE NOTES TO REQUIRED SUPPLEMENTARY INFORMATION June 30, 2010

#### NOTE 1—BUDGET TO ACTUAL RECONCILIATION

Amounts recorded as budgetary amounts in the Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual (Budgetary Basis) – General Fund (Schedule 1) are reported on the basis budgeted by the Town. Those amounts differ from those reported in conformity with accounting principles generally accepted in the United States of America in the Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds (Exhibit D). Property tax budgetary revenues are recognized when levied rather than when susceptible to accrual. Budgetary expenditures were adjusted for encumbrances and on-behalf payments for fringe benefits.

	Revenues	Expenditures
	and Other	and Other
	Financing	Financing
	Sources	<u>Uses</u>
Per Exhibit D	\$ 13,754,620	\$ 14,986,133
Difference in property taxes meeting		
susceptible to accrual criteria	242,298	
Encumbrances, June 30, 2009		(316,996)
Encumbrances, June 30, 2010		140,595
On-behalf fringe benefits	(235,879)	(235,879)
Per Schedule 1	\$ 13,761,039	\$ 14,573,853

#### **NOTE 2—ENCUMBRANCES**

Functional encumbrances at June 30, 2010 are as follows:

General government	\$ 127,873
Highways and streets	12,092
Culture and recreation	 630
	\$ 140,595

# NOTE 3—SCHEDULE OF FUNDING PROGRESS FOR OTHER POST-EMPLOYMENT BENEFITS

In accordance with GASB Statement #45, Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions, the Town is required to disclose the schedule of funding progress for each of the three most recent actuarial valuations. The Town implemented the provisions of GASB Statement #45 during the year ended June 30, 2009. Accordingly, the funding progress has only been presented for the most recent actuarial valuation report. Additional disclosures will be made as the information becomes available.

#### SCHEDULE I

# TOWN OF HOOKSETT

# Schedule of Expenditures of Federal Awards

For the Year Ended June 30, 2010

Federal Granting Agency/Recipient State Agency/Grant Program/State	Federal Catalogue	
Grant Number	Number	Expenditures
DEPARTMENT OF JUSTICE		
Pass Through Payments from the Department of Justice		
Passed Through the County of Merrimack, New Hampshire		
Passed Through the City of Concord, New Hampshire		
Recovery Act - Edward Byrne Memorial Justice Assistance Grant (JAG)	16.804	
Program/Grants to Units of Local Governments		
#2009-SB-B9-2339		\$ 506
Total Department of Justice		506
DEPARTMENT OF TRANSPORTATION		
Pass Through Payments from the New Hampshire Department of Transportation		
State and Community Highway Safety	20.600	
#315-10B-057		2,100
Alcohol Impaired Driving Countermeasures Incentive Grants I	20.601	
#308-10B-044		969
Interagency Hazardous Materials Public Sector Training and Planning Grants	20.703	
#HMENHH8026160		5,000
Total Department of Transportation		8,069
ENVIRONMENTAL PROTECTION AGENCY		
Pass Through Payments from the New Hampshire Department		
of Environmental Services		
Capitalization Grants for Clean Water State Revolving Funds	66.458	
#CS-333187-05		1,346,166
Total Environmental Protection Agency		1,346,166
DEPARTMENT OF HOMELAND SECURITY		
Pass Through Payments from New Hampshire Department of Safety		
Disaster Grants - Public Assistance (Presidentially Declared Disasters)	97.036	
#1643-NH-2-R		210,181
#FEMA-1799-DR-NH		38,020
#FEMA-1892-DR-NH		14,710
Emergency Management Performance Grants	97.042	
#2009EPE90044		3,609
Total Department of Homeland Security		266,520
Total Expenditures of Federal Awards		\$ 1,621,261

# TOWN OF HOOKSETT, NEW HAMPSHIRE NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS June 30, 2010

#### **NOTE 1—GENERAL**

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal financial assistance programs of the Town of Hooksett, New Hampshire (the Town). The Town's reporting entity is defined in Note 1 of the Town's basic financial statements. All federal funds are included on the schedule.

#### NOTE 2—BASIS OF ACCOUNTING

The accompanying Schedule of Expenditures of Federal Awards is presented on the modified accrual basis of accounting, which is described in Note 1 of the Town's basic financial statements.

#### NOTE 3—RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The recognition of expenditures of federal awards has been reported in the Town's basic financial statements as intergovernmental revenues of \$275,095 in the General Fund. The \$1,346,166 represents fifty percent of the drawdowns from the State Water Pollution Control Revolving Loan Fund Program related to the Wasterwater Treatment Facility improvements. This is the amount that will be forgiven on the principal of the loan over the length of the loan.



#### CERTIFIED PUBLIC ACCOUNTANTS

608 Chestnut Street • Manchester, New Hampshire 03104 (603) 622-7070 • Fax: (603) 622-1452 • www.vcccpas.com

# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Town Council Town of Hooksett, New Hampshire

We have audited the financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Town of Hooksett, New Hampshire as of and for the year ended June 30, 2010, which collectively comprise the Town of Hooksett, New Hampshire's basic financial statements, and have issued our report thereon dated January 11, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Town of Hooksett, New Hampshire's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of Hooksett, New Hampshire's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Town of Hooksett, New Hampshire's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Town's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town of Hooksett, New Hampshire's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and

accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, the Town Council, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Vachon Clukay & Company PC

January 11, 2011



#### CERTIFIED PUBLIC ACCOUNTANTS

608 Chestnut Street • Manchester, New Hampshire 03104 (603) 622-7070 • Fax: (603) 622-1452 • www.vccpas.com

# REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Town Council Town of Hooksett, New Hampshire

We have audited the Town of Hooksett, New Hampshire's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Town of Hooksett, New Hampshire's major federal programs for the year ended June 30, 2010. The Town of Hooksett, New Hampshire's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the Town of Hooksett, New Hampshire's management. Our responsibility is to express an opinion on the Town of Hooksett, New Hampshire's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town of Hooksett, New Hampshire's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Town of Hooksett, New Hampshire's compliance with those requirements.

In our opinion, the Town of Hooksett, New Hampshire complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2010.

#### Internal Control Over Compliance

Management of the Town of Hooksett, New Hampshire is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the Town of Hooksett, New Hampshire's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town of Hooksett, New Hampshire's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be *material weaknesses*, as defined above.

This report is intended solely for the information and use of management, the Town Council, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Vachon Clubay & Company PC

January 11, 2011

# Town of Hooksett, New Hampshire Schedule of Findings and Questioned Costs Year Ended June 30, 2010

### Section I--Summary of Auditor's Results

Auditee qualified as low-risk auditee?

# Financial Statements Type of auditor's report issued: unqualified Internal control over financial reporting: Material weakness(es) identified? yes \_\_\_X\_\_\_ no Significant deficiency(ies) identified not considered to be material weaknesses? X none reported yes X no Noncompliance material to financial statements noted? yes Federal Awards Internal Control over major programs: X no Material weakness(es) identified? yes Significant deficiency(ies) identified X none reported not considered to be material weaknesses? yes Type of auditor's report issued on compliance unqualified for major programs: Any audit findings disclosed that are required to be reported in accordance with Circular A-133, Section .510(a)? yes X\_\_\_ no Identification of major programs: Name of Federal Program or Cluster CFDA Number(s) 66.458 Capitalization Grants for Clean Water State Revolving Funds Dollar threshold used to distinguish \$ 300,000 . between Type A and Type B program:

\_\_\_\_\_ yes \_\_X\_\_ no

There were no findings relating to the financial statements required to be reported by GAGAS.
C. C. W. F. J. J. A. and F. P. and J. Ower-Control Control
Section IIIFederal Award Findings and Questioned Costs
There were no findings and questioned costs as defined under OMB Circular $A-133.510(a)$ .

SCHEDULE A
TOWN OF HOOKSETT, NEW HAMPSHIRE
Combining Balance Sheet
Governmental Funds - All Nonmajor Funds
June 30, 2010

	Special Revenue <u>Funds</u>	Permanent <u>Funds</u>	Combining <u>Totals</u>	
ASSETS				
Cash and cash equivalents	\$ 549,163	\$ 2,540	\$ 551,703	
Investments	3,514,100	185,003	3,699,103	
Accounts receivable	151,182		151,182	
Due from other governments	4,161		4,161	
Due from other funds	15,479		15,479	
Total Assets	\$ 4,234,085	\$ 187,543	\$ 4,421,628	
LIABILITIES				
Accrued expenses	\$ 1,756		\$ 1,756	
Due to other funds	34,532	\$ 4,014	38,546	
Total Liabilities	36,288	4,014	40,302	
FUND BALANCES				
Reserved for endowments		158,176	158,176	
Unreserved, reported in:				
Special revenue funds	4,197,797		4,197,797	
Permanent funds		25,353	25,353	
Total Fund Balances	4,197,797	183,529	4,381,326	
Total Liabilities and Fund Balances	\$ 4,234,085	\$ 187,543	\$ 4,421,628	

SCHEDULE A-1 TOWN OF HOOKSETT, NEW HAMPSHIRE Combining Balance Sheet Governmental Funds - All Nonmajor Special Revenue Funds June 30, 2010

Combining <u>Totals</u>	\$ 549,163 3,514,100 151,182	4,161 15,479 \$ 4,234,085	\$ 1,756 34,532 36,288	4,197,797 4,197,797 8, 4,734,085
Capital Reserve <u>Fund</u>	\$ 971,473	\$ 971,473	\$ 2,835	968,638
Fire Special Details Fund	\$ 2,648	\$ 2,648	\$ 227 \$ 227	2,421
Police Special Details <u>Fund</u>	\$ 78,182 1,182	\$ 79,364	\$ 75 7,313 7,388	71,976 71,976 \$ 79,364
Drug Forfeiture <u>Fund</u>		\$ 5,198 \$ 5,198	, M	5,198 5,198 5,198
Recreation Revolving <u>Fund</u>	\$ 26,142	\$ 26,142	\$ 1,681 1,524 3,205	22,937 22,937 \$ 26,142
Solid Waste Disposal <u>Fund</u>	\$ 441,241 234,693	\$ 675,934	S	675,934 675,934 \$ 675,934
Impact <u>Fees</u>	\$ 1,231,840	\$ 1,231,840	\$ 22,099	1,209,741 1,209,741 8 1,231,840
Conservation Commission	\$ 958,092	1,663	6	1,109,755 1,109,755 8 1,109,755
TIF <u>District</u>	\$ 31	8,618 \$ 8,649	· ·	8,649 8,649 \$ 8,649
Head's Chapel <u>Preservation</u>	\$ 605	\$ 4,766	69	4,766 4,766 \$ 4,766
Heritage Commission	\$ 10,394	\$ 10,394	\$ 534	9,860 9,860 \$ 10,394
Library <u>Fund</u>	\$ 107,922	\$ 107,922	60	107,922 107,922 \$ 107,922
ASSETS	Cash and cash equivalents Investments Accounts receivable Due from other governments	Due from other funds Total Assets	LIABILITIES Accrued expenses Due to other funds Total Liabilities	FUND BALANCES Unreserved, reported in: Special revenue funds Total Fund Balances Total Liabilities and Fund Balances

SCHEDULE B
TOWN OF HOOKSETT, NEW HAMPSHIRE
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds - All Nonmajor Funds
For the Year Ended June 30, 2010

	Special Revenue <u>Funds</u>	Permanent <u>Funds</u>	Combining <u>Totals</u>	
Revenues:				
Taxes	\$ 318,936		\$ 318,936	
Intergovernmental	34,161		34,161	
Charges for services	179,583		179,583	
Investment income	20,079	\$ 6,528	26,607	
Miscellaneous	885,793	1,610	887,403	
Total Revenues	1,438,552	8,138	1,446,690	
Expenditures:				
Current operations:				
General government		100	100	
Public safety	29,709		29,709	
Culture and recreation	695,878		695,878	
Capital outlay	1,363,672		1,363,672	
Intergovernmental payments	43,000		43,000	
Total Expenditures	2,132,259	100	2,132,359	
Excess of revenues over				
(under) expenditures	(693,707)	8,038	(685,669)	
Other financing sources (uses):				
Transfers in	776,604		776,604	
Transfers out	(293,150)	(7,849)	(300,999)	
Total other financing sources (uses)	483,454	(7,849)	475,605	
Net change in fund balances	(210,253)	189	(210,064)	
Fund balances at beginning of year	4,408,050	183,340	4,591,390	
Fund balances at end of year	\$ 4,197,797	\$ 183,529	\$ 4,381,326	

SCHEDULE B-1

TOWN OF HOOKSETT, NEW HAMPSHIRE
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds - All Nonmajor Special Revenue Funds
For the Year Ended June 30, 2010

Combining <u>Totals</u>	\$ 318,936 34,161 179,583 20,079 885,793 1,438,552	29,709 695,878 1,363,672 43,000 2,132,259	(693,707)	776.604 (293.150) 483,454	(210,253)	4,408,050	\$ 4,197,797
Capital Reserve <u>Fund</u>	\$ 9,136	31,651	(22,515)	254,000	231,485	737,153	\$ 968,638
Fire Special Details <u>Fund</u>	5 3.881	3,518	369	1	369	2,052	\$ 2,421
Police Special Details <u>Fund</u>	\$ 22,637	22.387	441		441	71,535	\$ 71,976
Drug Forfeiture <u>Fund</u>			ž.		,	5,198	\$ 5,198
DARE <u>Fund</u>	8	3,804	(3,804)		(3,804)	3,804	\$
Recreation Revolving <u>Fund</u>	\$ 32,344 71 32,415	33,351	(936)		(936)	23,873	\$ 22,937
Solid Waste Disposal <u>Fund</u>	\$ 120,721 2,080 122,801		122,801	ı	122,801	553,133	\$ 675,934
Impact <u>Fees</u>	\$ 4,158 155,605 159,763	563,685 43,000 606,685	(446,922)	1	(446,922)	1,656,663	\$ 1,209,741
Conservation Commission	\$ 11,750 30,000 3,057 666,046 710,853	103,017 764,769 867,786	(156,933)	7,487	(149,446)	1,259,201	\$ 1,109,755
TIF <u>District</u>	\$ 307,186	1	307,186	(293,150) (293,150)	14,036	(5,387)	\$ 8,649
Head's Chapel <u>Preservation</u>	\$ 4,161 13 386 4,560	8,668	(4,108)	1	(4,108)	8.874	\$ 4,766
Heritage Commission	\$ 27 956 983	2,031	(1,048)	1,875	827	9,033	8 9,860
Library <u>Fund</u>	\$ 1,340 62,800 64,140	548.811 3.567 552.378	(488,238)	513,242	25,004	82,918	\$ 107,922
Revenues	Taxes Intergovernmental Charges for services Investment income Miscellaneous Total Revenues	Expenditures: Current operations: Public safety Culture and recreation Capital outlay Intergovernmental payments Total Expenditures	Excess of revenues over (under) expenditures	Other financing sources (uses): Transfers in Transfers out Total other financing sources (uses)	Net change in fund balances	Fund balances (deficit) at beginning of year	Fund balances at end of year