

**Town of New Canaan, Connecticut**

**Adopted Budget**

**July 1, 2023 – June 30, 2024**





# Table of Contents

## General Fund Budget

Expenditure Summary.....	1
Revenue Summary.....	2
Expenditure Detail by Department.....	3
Revenue Detail by Department.....	22

## Other Budgets

Dog Fund.....	26
Parking Fund.....	27
Railroad Fund.....	28
Rental Property Fund.....	29
Pool Fund.....	30
Movie Theater Fund.....	31
Recreation Fund.....	32
Sewer Fund.....	33
Library.....	36

## Department Overviews

### General Government

Selectmen.....	37
Finance.....	39
Tax Assessor.....	41
Tax Collector.....	43
Human Resources.....	45
Information Technology.....	47
Town Clerk.....	49
Registrar of Voters.....	51
Conservation Commission.....	54
Parking.....	56

### Public Safety

Police & Animal Control.....	58
Fire.....	60
EMS.....	62
Emergency Management.....	64
Land Use - Building.....	65
Land Use - Planning and Zoning.....	67
Land Use - Inland and Wetland.....	69

### Public Works

Public Works Admin & Engineering.....	72
Highway.....	74
Town Buildings.....	76
Transfer Station.....	78
Parks.....	80
Tree Warden.....	81
New Canaan Nature Center.....	82

### Human Services

Health Department.....	83
Human Services.....	86

### Library

Library Operations.....	88
-------------------------	----

### Recreation

Administration.....	91
Waveny House.....	94
Paddle Tennis.....	96
Park Buildings.....	97
Lapham Community Center.....	98
Civic Activities.....	99
Kiwanis Pool.....	100

### Debt Service

Debt Service Overview.....	101
----------------------------	-----

### Other Agencies

Other Agency Funding.....	105
---------------------------	-----

### Sewer

Sewer Operations.....	106
-----------------------	-----

## Capital Improvement Plan

Five Year Capital Summary.....	108
Five Year Capital Summaries by Source...	109
Capital Detail by Department.....	112
Capital Project Details .....	119

**TOWN OF NEW CANAAN  
(Expenditures)**

	FY 19-20	FY 20-21	FY 21-22	FY 22-23			FY 23-24		
	Actual	Actual	Actual*	Adopted	Revised	YTD	Adopted	FY24-23 \$ YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Town</b>									
Town Department Operations	27,280,545	28,719,818	29,588,595	30,896,243	31,211,065	11,654,992	32,429,485	1,533,242	4.96%
Town Pension Contribution	1,067,610	1,140,035	1,229,426	712,132	712,132	1,090,794	155,737	(556,395)	-78.13%
Town Health Internal Service Fund Transfer	5,774,741	6,381,032	6,247,000	6,409,350	6,409,350	3,738,788	6,109,350	(300,000)	-4.68%
Town Unemployment/Workcomp/Wellness	816,340	900,985	829,378	915,830	910,510	637,408	942,869	27,039	2.95%
Town OPEB Contribution	440,000	419,083	279,981	-	-	-	-	-	-
Town Insurance Liability	568,590	688,869	613,553	662,805	651,303	422,839	682,886	20,081	3.03%
Town COVID Expenses	306,204	508,436	87,775	-	-	5,379	-	-	-
Town Isaias Expenses	-	250,138	-	-	-	-	-	-	-
<b>Total Town</b>	<b>36,254,029</b>	<b>39,008,396</b>	<b>38,875,708</b>	<b>39,596,360</b>	<b>39,894,360</b>	<b>17,550,200</b>	<b>40,320,327</b>	<b>723,967</b>	<b>1.83%</b>
<b>BOE Operating Budget</b>									
BOE Operations	77,066,606	79,370,172	82,998,007	85,668,966	85,668,966	25,290,605	88,309,562	2,640,596	3.08%
BOE Health Internal Service Fund Transfer	12,289,526	10,170,212	8,942,809	13,384,033	13,384,033	7,807,353	14,729,646	1,345,613	10.05%
BOE Addt'l Health ISF Transfer	-	1,977,731	-	-	-	-	-	-	-
	<b>89,356,132</b>	<b>91,518,115</b>	<b>91,940,816</b>	<b>99,052,999</b>	<b>99,052,999</b>	<b>33,097,958</b>	<b>103,039,208</b>	<b>3,986,209</b>	<b>4.02%</b>
<b>Other BOE Expenses Paid By Town</b>									
Transfer to BOE Non Lapsing Fund	400,000	1,543,091	-	-	-	-	-	-	-
BOE Pension	378,437	403,627	417,754	429,992	429,992	-	51,912	(378,080)	-87.93%
BOE 401A	126,168	127,231	139,434	142,809	142,809	47,015	174,000	31,191	21.84%
BOE Tax Supported Capital	473,288	765,350	582,562	232,000	232,000	-	512,000	280,000	120.69%
BOE Debt Service	6,789,139	6,965,978	7,172,551	7,680,153	7,680,153	2,143,303	7,680,153	-	0.00%
BOE IT Leases	623,194	630,419	612,714	675,516	675,516	-	731,539	56,023	8.29%
BOE Carryover	31,757	-	-	-	-	-	-	-	-
	<b>8,821,984</b>	<b>10,435,695</b>	<b>8,925,014</b>	<b>9,160,470</b>	<b>9,160,470</b>	<b>2,190,318</b>	<b>9,149,604</b>	<b>(10,866)</b>	<b>-0.12%</b>
<b>Total BOE Support</b>	<b>98,178,115</b>	<b>101,953,810</b>	<b>100,865,830</b>	<b>108,213,469</b>	<b>108,213,469</b>	<b>35,288,276</b>	<b>112,188,812</b>	<b>3,975,343</b>	<b>3.67%</b>
<b>Tax Funded Capital</b>									
Town Tax Supported Capital	1,016,540	1,459,862	1,144,300	-	-	-	47,000	47,000	-
	<b>1,016,540</b>	<b>1,459,862</b>	<b>1,144,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>47,000</b>	<b>47,000</b>	<b>-</b>
Town Debt Service	9,197,972	9,326,460	9,629,287	9,982,911	9,982,911	4,161,141	9,982,911	-	0.00%
	<b>9,197,972</b>	<b>9,326,460</b>	<b>9,629,287</b>	<b>9,982,911</b>	<b>9,982,911</b>	<b>4,161,141</b>	<b>9,982,911</b>	<b>-</b>	<b>0.00%</b>
<b>Non Wage Contingency</b>	<b>10,297</b>	<b>64,336</b>	<b>-</b>	<b>300,000</b>	<b>2,000</b>	<b>-</b>	<b>400,000</b>	<b>100,000</b>	<b>33.33%</b>
<b>Operating Transfers &amp; Outside Agencies</b>									
Town Library Operation Contribution	2,320,250	2,378,072	2,425,633	2,562,818	2,562,818	1,992,000	2,683,880	121,062	4.72%
Interfund Transfers	54,770	39,531	25,940	-	-	-	-	-	-
Outside Agencies	817,319	813,262	837,028	928,437	928,437	183,716	1,002,272	73,835	7.95%
<b>Total General Fund Budget</b>	<b>147,849,293</b>	<b>155,043,729</b>	<b>153,803,726</b>	<b>161,583,995</b>	<b>161,583,995</b>	<b>59,175,332</b>	<b>166,625,202</b>	<b>5,041,207</b>	<b>3.12%</b>

\*Unaudited

**TOWN OF NEW CANAAN  
(Revenue)**

	FY19-20	FY 20-21	FY 21-22	FY 22-23			FY 23-24		
	Actual	Actual	Actual*	Adopted	Revised	YTD	Adopted	FY24-23 \$ YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Revenues</b>									
Tax Collection-Current	140,331,583	140,201,937	141,895,873	144,239,893	144,239,893	80,738,311	152,188,226	7,948,333	5.51%
Tax Collection-Prior Years	715,235	467,839	344,761	300,000	300,000	438,767	300,000	-	0.00%
Building Permits	622,511	966,039	1,022,248	850,000	850,000	314,645	850,000	-	0.00%
Conveyance Fees	1,127,795	2,852,256	2,312,335	2,000,000	2,000,000	920,479	1,500,000	(500,000)	-25.00%
Parking Permits, Fees, Tickets	610,110	315,464	745,168	890,000	890,000	460,248	930,000	40,000	4.49%
Tipping Fees	370,369	388,715	477,660	425,000	425,000	179,215	450,000	25,000	5.88%
BOE Excess Cost Grant	957,213	1,043,238	955,713	1,096,032	1,096,032	-	1,096,032	-	0.00%
Educational Cost Sharing Grant	369,019	394,616	457,654	407,264	407,264	101,816	422,138	14,874	3.65%
Other State Aid	190,425	133,728	187,152	195,537	195,537	112,742	131,221	(64,316)	-32.89%
Investment Income	1,122,602	88,897	(587,618)	500,000	500,000	166,281	900,000	400,000	80.00%
All Other Revenues	2,525,715	2,540,266	3,168,154	2,387,650	2,387,650	696,309	1,705,210	(682,440)	-28.58%
Transfers from Other Funds	-	-	883,667	350,000	350,000	-	2,000,000	1,650,000	471.43%
Bond Premium	-	-	-	2,442,619	2,442,619	-	152,375	(2,290,244)	-93.76%
COVID Relief	-	472,977	839,174	-	-	-	-	-	-
<b>Total Revenues</b>	<b>148,942,578</b>	<b>149,865,971</b>	<b>152,701,941</b>	<b>156,083,995</b>	<b>156,083,995</b>	<b>84,128,812</b>	<b>162,625,202</b>	<b>6,541,207</b>	<b>4.19%</b>
<b>Revenues- Expenditures (Fund Balance Draw Down)</b>	<b>1,093,285</b>	<b>(5,177,758)</b>	<b>(1,101,785)</b>	<b>(5,500,000)</b>	<b>(5,500,000)</b>	<b>24,953,480</b>	<b>(4,000,000)</b>	<b>1,500,000</b>	<b>-27.27%</b>
Assigned Balance for Other Uses	2,833,380	2,638,846	3,352,036	3,352,036	3,352,036	3,352,036	3,352,036		
Next Year Budgeted Draw Down	4,500,000	5,260,000	5,500,000	5,500,000	5,500,000	3,500,000	4,000,000		
Unassigned Ending Fund Balance (Available)	27,101,129	27,891,754	19,959,997	19,959,997	19,959,997	21,959,997	17,959,997		
<b>Total Fund Balance</b>	<b>34,434,509</b>	<b>35,790,600</b>	<b>28,812,033</b>	<b>28,812,033</b>	<b>28,812,033</b>	<b>28,812,033</b>	<b>25,312,033</b>		
<b>Total Expenditure Budget</b>	<b>147,849,293</b>	<b>155,043,729</b>	<b>153,803,726</b>	<b>161,583,995</b>	<b>161,583,995</b>	<b>59,175,332</b>	<b>166,625,202</b>	<b>5,041,207</b>	<b>3.12%</b>
Total Non-Current Tax Revenue	8,610,995	9,664,034	10,806,068	11,844,102	11,844,102	3,390,502	10,436,976	(1,407,126)	-11.88%
<b>Total Expenditure Budget Net of Revenues</b>	<b>139,238,299</b>	<b>145,379,695</b>	<b>142,997,658</b>	<b>149,739,893</b>	<b>149,739,893</b>	<b>55,784,830</b>	<b>156,188,226</b>	<b>6,448,333</b>	<b>4.31%</b>
<b>Amount to be Raised by Taxation</b>	<b>139,080,686</b>	<b>138,994,758</b>	<b>140,181,791</b>	<b>144,239,893</b>	<b>144,239,893</b>	<b>80,738,311</b>	<b>152,188,226</b>	<b>7,948,333</b>	<b>5.51%</b>
<b>Taxable Grand List</b>	<b>7,706,360,081</b>	<b>7,733,939,643</b>	<b>7,799,999,805</b>	<b>7,936,146,520</b>	<b>7,936,146,520</b>	<b>7,936,146,520</b>	<b>8,016,779,650</b>	<b>80,633,130</b>	<b>1.02%</b>
Mill Rate	18.240	18.164	18.164	18.372	18.372	18.372	19.194	0.822	4.47%
Collection Rate	98.5%	98.5%	98.5%	98.5%	98.5%	98.5%	98.5%		0.00%
<b>Collections at Estimated Collection Rates</b>	<b>140,564,149</b>	<b>140,476,912</b>	<b>141,682,021</b>	<b>145,801,922</b>	<b>145,801,922</b>	<b>145,801,922</b>	<b>153,871,295</b>	<b>8,069,374</b>	<b>5.53%</b>
January Supplemental Tax Collection	625,000	625,000	625,000	625,000	625,000	625,000	625,000	-	0.00%
<b>Amount to be Collected</b>	<b>138,455,686</b>	<b>138,369,758</b>	<b>139,556,791</b>	<b>143,614,893</b>	<b>143,614,893</b>	<b>143,614,893</b>	<b>151,563,226</b>	<b>7,948,333</b>	<b>5.53%</b>

\*Unaudited

**TOWN OF NEW CANAAN**  
**General Fund Expenditure By Department**

Expenditures			FY20	FY21	FY22	FY23	FY23	FY23	FY24	FY24-23	FY24-23
			Actual	Actual	Actual	Adopted	Revised	YTD	Adopted	\$YoY Budg.-Budg.	%YoY Budg.-Budg.
		<b>COVID Expenses</b>	<b>306,204</b>	<b>508,436</b>	<b>87,775</b>	-	-	-	-	-	-
		<b>Isaias Expenses</b>	-	<b>359,382</b>	-	-	-	-	-	-	-
10054050	51930	Salary Offsets	-	-	-	(150,000)	(150,000)	-	(70,000)	80,000	-53.33%
		<b>Adjustments &amp; Offsets</b>	-	-	-	<b>(150,000)</b>	<b>(150,000)</b>	-	<b>(70,000)</b>	<b>80,000</b>	<b>-53.33%</b>
		<b>First Selectman</b>									
10054111	51610	Salaries F/T	437,400	451,980	427,242	426,853	426,853	161,843	430,554	3,701	0.87%
10054111	51620	Salaries P/T	17,797	15,924	33,165	41,452	41,452	11,702	41,452	-	0.00%
10054111	51630	Salaries O/T	1,676	2,077	2,227	2,399	2,399	1,143	2,400	1	0.04%
10054111	52200	Social Security	32,794	33,650	34,039	35,068	35,068	12,876	36,293	1,225	3.49%
10054111	52205	401A Employer Contributions	14,121	19,817	23,382	23,606	23,606	7,417	24,132	526	2.23%
10054111	52901	Longevity	700	400	400	400	400	-	400	-	0.00%
10054111	52906	Accrued Benefits Payout	-	11,326	-	-	-	-	-	-	-
10054111	53954	Economic Development	18,100	25,199	15,551	50,000	48,750	13,197	50,000	-	0.00%
10054111	53955	Prof Service Research / Planning	19,500	-	-	-	3,100	599	2,500	2,500	-
10054111	54445	Office Equip Lease/Rental	1,818	2,108	1,987	2,500	2,500	1,029	2,500	-	0.00%
10054111	55301	Postage	236	245	85	400	250	107	400	-	0.00%
10054111	55400	Advertising	195	-	-	500	500	-	500	-	0.00%
10054111	55800	Travel	-	-	-	400	400	-	400	-	0.00%
10054111	55972	Meals & Events	1,601	3,167	2,738	3,000	3,000	1,650	5,000	2,000	66.67%
10054111	56120	Supplies Office	968	1,461	1,320	1,500	2,150	999	1,500	-	0.00%
10054111	56625	Equip Office	-	-	1,666	-	-	-	-	-	-
10054111	56500	Voice / Data	1,201	2,261	2,476	2,500	2,500	960	2,500	-	0.00%
10054111	58115	Dues And Subscriptions	13,547	7,536	13,797	15,000	13,900	13,797	15,000	-	0.00%
			<b>561,654</b>	<b>577,150</b>	<b>560,076</b>	<b>605,578</b>	<b>606,828</b>	<b>227,320</b>	<b>615,531</b>	<b>9,953</b>	<b>1.64%</b>
		<b>Finance</b>									
10054117	51610	Salaries F/T	609,209	628,541	634,124	674,105	674,105	232,221	753,143	79,038	11.72%
10054117	51620	Salaries P/T	51,654	105,109	56,335	46,400	46,400	17,971	58,400	12,000	25.86%
10054117	51630	Salaries O/T	8,861	9,910	13,922	4,545	4,545	24,354	4,545	-	0.00%
10054117	52200	Social Security	48,529	53,110	52,979	53,334	53,334	19,880	62,431	9,097	17.06%
10054117	52205	401A Employer Contributions	38,874	44,225	37,328	38,952	38,952	9,075	35,613	(3,339)	-8.57%
10054117	52901	Longevity	-	-	400	-	-	-	400	400	-
10054117	52906	Accrued Benefits Payout	159	-	39,807	-	-	-	-	-	-
10054117	53010	Service Contracts	41,754	43,007	44,297	45,848	45,848	28,651	48,626	2,778	6.06%
10054117	53011	Prof Service	2,530	1,945	8,798	3,000	3,000	-	3,000	-	0.00%
10054117	53200	Training	1,950	1,015	7,285	100	100	315	100	-	0.00%
10054117	53310	Prof Service Audit	64,375	43,025	88,530	92,500	86,250	17,945	97,000	4,500	4.86%
10054117	53311	Prof Service Special Audit	24,303	47,000	7,850	75,000	57,200	-	75,000	-	0.00%
10054117	54340	Repairs Office Equipment	-	40	-	-	-	-	-	-	-
10054117	54445	Office Equip Lease/Rental	2,906	3,976	2,856	4,000	4,000	1,810	4,000	-	0.00%
10054117	55301	Postage	5,265	4,477	4,864	4,000	6,250	2,557	4,000	-	0.00%
10054117	55400	Advertising	-	142	40	1,600	999	16	1,600	-	0.00%

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
10054117	55800	Travel	(624)	191	7,149	6,500	5,701	266	6,500	-	0.00%
10054117	55970	Program Meeting Expense	280	235	100	200	200	-	200	-	0.00%
10054117	56120	Supplies Office	5,911	3,666	4,424	5,610	15,510	4,071	5,610	-	0.00%
10054117	56625	Equip Office	-	-	2,084	-	-	-	-	-	-
10054117	56500	Voice / Data	348	1,221	956	2,000	2,000	376	2,000	-	0.00%
10054117	58115	Dues And Subscriptions	1,593	3,264	2,215	1,900	1,900	1,455	1,900	-	0.00%
10054117	58144	Banking & Transaction Fees	16,555	281	1,318	16,800	16,800	-	16,800	-	0.00%
			<b>924,434</b>	<b>994,381</b>	<b>1,017,660</b>	<b>1,076,394</b>	<b>1,063,094</b>	<b>360,964</b>	<b>1,180,868</b>	<b>104,474</b>	<b>9.71%</b>
		<b>Tax Assessor</b>									
10054131	51610	Salaries F/T	294,118	277,614	273,103	274,934	274,934	102,632	278,201	3,267	1.19%
10054131	51620	Salaries P/T	12,995	13,110	16,467	15,000	15,000	3,415	15,000	-	0.00%
10054131	51630	Salaries O/T	-	-	-	202	202	-	200	(2)	-0.99%
10054131	52200	Social Security	22,072	22,628	22,258	22,625	22,625	7,814	22,445	(180)	-0.80%
10054131	52205	401A Employer Contributions	2,116	3,839	6,690	4,494	4,494	2,656	8,652	4,158	92.52%
10054131	52901	Longevity	800	800	400	800	800	-	400	(400)	-50.00%
10054131	52906	Accrued Benefits Payout	1,530	-	-	-	-	-	-	-	-
10054131	53010	Service Contracts	10,341	16,803	17,128	18,500	18,500	17,709	23,400	4,900	26.49%
10054131	53015	O/S Contract Service	3,920	-	2,432	3,000	3,000	1,330	3,750	750	25.00%
10054131	53200	Training	-	-	350	1,000	1,000	-	1,000	-	0.00%
10054131	54340	Repairs Office Equipment	-	-	-	200	200	-	200	-	0.00%
10054131	54445	Office Equip Lease/Rental	1,634	1,708	1,570	1,851	1,851	805	2,000	149	8.05%
10054131	55301	Postage	1,451	717	976	1,800	1,800	364	1,800	-	0.00%
10054131	55400	Advertising	156	228	300	200	200	93	500	300	150.00%
10054131	55800	Travel	129	-	-	800	800	-	800	-	0.00%
10054131	56120	Supplies Office	2,438	1,603	1,451	2,000	2,000	71	2,000	-	0.00%
10054131	56260	Gasoline/Oil	71	312	182	354	354	164	389	35	9.89%
10054131	56500	Voice / Data	1,312	1,170	1,315	1,522	1,522	570	1,522	-	0.00%
10054131	58115	Dues And Subscriptions	540	580	295	750	750	240	750	-	0.00%
			<b>355,622</b>	<b>341,112</b>	<b>344,918</b>	<b>350,032</b>	<b>350,032</b>	<b>137,862</b>	<b>363,009</b>	<b>12,977</b>	<b>3.71%</b>

<b>Expenditures</b>			<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY23</b>	<b>FY23</b>	<b>FY24</b>	<b>FY24-23</b>	<b>FY24-23</b>
			<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>Revised</b>	<b>YTD</b>	<b>Adopted</b>	<b>\$YoY</b>	<b>%YoY</b>
										<b>Budg.-Budg.</b>	<b>Budg.-Budg.</b>
<b>Tax Collector</b>											
10054135	51610	Salaries F/T	188,074	190,447	196,595	193,910	193,910	73,092	198,296	4,386	2.26%
10054135	51620	Salaries P/T	7,258	7,358	5,691	6,000	6,000	2,214	6,800	800	13.33%
10054135	51630	Salaries O/T	578	1,125	423	720	720	351	720	-	0.00%
10054135	52200	Social Security	13,297	13,476	14,786	15,018	15,018	5,275	15,745	727	4.84%
10054135	52205	401A Employer Contributions	2,882	3,031	2,934	3,010	3,010	915	2,986	(24)	-0.80%
10054135	52901	Longevity	500	750	650	640	640	-	640	-	0.00%
10054135	52906	Accrued Benefits Payout	-	-	6,372	-	-	-	-	-	-
10054135	53010	Service Contracts	9,102	9,852	10,077	10,845	10,056	10,056	15,400	4,555	42.00%
10054135	53011	Prof Service	600	600	636	450	475	300	450	-	0.00%
10054135	53200	Training	-	-	90	800	550	-	800	-	0.00%
10054135	53946	DMV Services	250	250	250	750	250	250	500	(250)	-33.33%
10054135	54445	Office Equip Lease/Rental	2,440	2,234	2,076	2,250	2,250	900	2,300	50	2.22%
10054135	55301	Postage	26,268	15,313	18,372	15,000	16,754	5,507	17,000	2,000	13.33%
10054135	55400	Advertising	658	904	-	1,400	1,400	-	1,400	-	0.00%
10054135	55800	Travel	68	-	-	200	-	-	200	-	0.00%
10054135	56120	Supplies Office	713	1,841	996	2,000	2,000	121	2,000	-	0.00%
10054135	56500	Voice / Data	444	408	476	500	500	240	500	-	0.00%
10054135	58115	Dues And Subscriptions	175	175	-	200	160	160	200	-	0.00%
			<b>253,307</b>	<b>247,762</b>	<b>260,423</b>	<b>253,693</b>	<b>253,693</b>	<b>99,381</b>	<b>265,937</b>	<b>12,244</b>	<b>4.83%</b>
<b>Legal</b>											
10054139	53020	Prof Service Legal	143,159	251,604	177,883	250,000	250,000	95,490	400,000	150,000	60.00%
10054139	53700	Assessor	23,282	41,852	13,937	-	-	7,773	-	-	-
10054139	53701	Personnel	12,002	23,677	26,462	-	-	95	-	-	-
10054139	53030	Settlement Payment	-	164,333	-	-	-	-	-	-	-
10054139	53704	Planning And Zoning	16,982	5,241	88,763	-	-	80,716	-	-	-
10054139	53707	Zoning Board Of Appeals	26,154	39,151	14,241	-	-	658	-	-	-
10054139	53708	Police	-	188	7,438	-	-	400	-	-	-
10054139	53709	F.O.I.	(132)	63,927	17,071	-	-	13,033	-	-	-
10054139	53711	Inland Wetlands	-	-	7,764	-	-	13,771	-	-	-
10054139	55763	Fire	2,950	2,115	-	-	-	-	-	-	-
			<b>224,397</b>	<b>592,087</b>	<b>353,557</b>	<b>250,000</b>	<b>250,000</b>	<b>211,934</b>	<b>400,000</b>	<b>150,000</b>	<b>60.00%</b>



Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Human Resources</b>											
10054141	51610	Salaries F/T	270,645	276,572	285,752	289,055	289,055	108,509	296,519	7,464	2.58%
10054141	51620	Salaries P/T	3,247	3,693	1,347	792	792	-	-	(792)	-100.00%
10054141	51630	Salaries O/T	367	922	754	1,186	1,186	-	1,000	(186)	-15.68%
10054141	52200	Social Security	19,063	19,672	19,772	21,682	21,682	7,544	22,761	1,079	4.98%
10054141	52205	401A Employer Contributions	9,067	9,996	10,162	10,250	10,250	3,199	10,565	315	3.07%
10054141	52500	Training - Tuition Reimbursement	1,233	356	2,092	-	3,800	3,744	3,500	3,500	
10054141	52901	Longevity	500	500	500	500	500	-	500	-	0.00%
10054141	53019	O/S Payroll Processing	72,036	68,963	58,281	72,000	72,000	-	70,000	(2,000)	-2.78%
10054141	53072	State Drug And Alcohol Testing	1,384	3,007	2,985	5,000	5,000	1,133	5,000	-	0.00%
10054141	53200	Training	11,375	735	2,396	2,000	7,500	1,341	3,000	1,000	50.00%
10054141	53915	Physicals	1,857	2,005	1,405	2,200	2,200	350	2,200	-	0.00%
10054141	54445	Office Equip Lease/Rental	1,536	1,669	1,583	1,700	1,700	805	1,600	(100)	-5.88%
10054141	55005	Background/Security Checks	434	649	506	800	800	443	800	-	0.00%
10054141	55301	Postage	266	756	429	600	700	211	600	-	0.00%
10054141	55400	Advertising	1,155	50	300	3,500	500	300	3,000	(500)	-14.29%
10054141	55800	Travel	60	-	-	125	125	-	100	(25)	-20.00%
10054141	55970	Program Meeting Expense	877	207	1,130	500	2,922	2,476	1,200	700	140.00%
10054141	56120	Supplies Office	793	866	502	700	700	327	700	-	0.00%
10054141	56500	Voice / Data	1,008	699	800	1,000	1,000	366	1,000	-	0.00%
10054141	58115	Dues And Subscriptions	63	-	-	250	250	-	-	(250)	-100.00%
			<b>396,963</b>	<b>391,318</b>	<b>390,696</b>	<b>413,840</b>	<b>422,662</b>	<b>130,747</b>	<b>424,045</b>	<b>10,205</b>	<b>2.47%</b>
<b>Information Technology</b>											
10054143	51610	Salaries F/T	327,317	330,275	340,095	340,624	336,124	116,222	357,562	16,938	4.97%
10054143	52200	Social Security	23,377	23,525	24,164	26,058	26,058	9,205	27,353	1,295	4.97%
10054143	52205	401A Employer Contributions	-	-	-	-	-	32	5,434	-	
10054143	52901	Longevity	1,150	1,250	1,300	1,000	1,000	-	1,000	-	0.00%
10054143	52906	Accrued Benefits Payout	-	-	-	-	-	12,508	-	-	
10054143	53010	Service Contracts	48,051	44,739	51,779	53,000	178,000	23,228	90,000	37,000	69.81%
10054143	53200	Training	3,220	-	-	-	-	-	-	-	
10054143	55301	Postage	71	121	87	100	100	5	100	-	0.00%
10054143	55800	Travel	-	50	-	100	100	-	100	-	0.00%
10054143	56120	Supplies Office	138	1,538	1,112	500	500	140	500	-	0.00%
10054143	56260	Gasoline/Oil	-	-	-	-	4,500	950	4,500	-	
10054143	56500	Voice / Data	3,607	3,254	2,346	3,300	3,300	851	3,300	-	0.00%
10054143	56511	Voice / Data Allocation	302	-	-	-	-	(41,714)	-	-	
			<b>407,233</b>	<b>404,751</b>	<b>420,884</b>	<b>424,682</b>	<b>549,682</b>	<b>121,426</b>	<b>489,849</b>	<b>65,167</b>	<b>15.34%</b>

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Town Clerk</b>											
10054147	51610	Salaries F/T	256,701	259,613	235,931	265,616	265,616	99,484	338,219	72,603	27.33%
10054147	51620	Salaries P/T	58,004	69,504	81,300	68,000	68,000	17,763	30,000	(38,000)	-55.88%
10054147	51622	PT Elections	-	6,096	-	2,660	2,660	-	2,660	-	0.00%
10054147	51630	Salaries O/T	3,386	10,194	5,054	6,000	6,000	3,516	2,000	(4,000)	-66.67%
10054147	52906	Accrued Benefits Payout	-	-	7,496	-	-	-	-	-	-
10054147	52200	Social Security	22,303	27,869	25,150	26,184	26,184	8,832	28,321	2,137	8.16%
10054147	52205	401A Employer Contributions	-	-	2,068	-	-	1,327	4,323	4,323	-
10054147	52901	Longevity	1,300	1,300	900	1,300	1,300	-	1,300	-	0.00%
10054147	53010	Service Contracts	525	525	525	550	550	-	600	50	9.09%
10054147	53011	Prof Service	65	138	79	5,000	4,000	-	500	(4,500)	-90.00%
10054147	53015	O/S Contract Service	15,552	15,116	15,659	17,100	17,100	7,563	18,000	900	5.26%
10054147	53410	O/S Micro Filming	1,324	2,766	2,655	2,000	3,000	399	2,500	500	25.00%
10054147	54310	Repairs Record Books	-	-	-	500	500	-	250	(250)	-50.00%
10054147	54340	Repairs Office Equipment	320	731	425	1,000	1,000	910	1,000	-	0.00%
10054147	54445	Office Equip Lease/Rental	5,248	5,528	6,462	8,200	8,200	3,579	6,500	(1,700)	-20.73%
10054147	55301	Postage	3,952	7,432	4,884	5,500	5,500	2,875	5,000	(500)	-9.09%
10054147	55400	Advertising	4,776	4,748	9,249	10,000	10,000	1,287	10,000	-	0.00%
10054147	55800	Travel	-	165	215	500	500	-	500	-	0.00%
10054147	56120	Supplies Office	14,851	23,690	22,620	25,000	25,000	14,790	13,750	(11,250)	-45.00%
10054147	56500	Voice / Data	390	357	416	500	500	210	500	-	0.00%
10054147	58115	Dues And Subscriptions	2,591	3,014	1,874	3,000	3,000	240	3,000	-	0.00%
			<b>391,289</b>	<b>438,788</b>	<b>422,963</b>	<b>448,610</b>	<b>448,610</b>	<b>162,776</b>	<b>468,923</b>	<b>20,313</b>	<b>4.53%</b>
<b>Registrar of Voters</b>											
10054149	51620	Salaries P/T	53,696	80,444	101,552	66,000	66,000	61,075	80,000	14,000	21.21%
10054149	51621	PT Salary Office	-	-	-	10,000	10,000	-	10,000	-	0.00%
10054149	51622	PT Elections	2,637	13,668	-	15,000	15,000	-	15,000	-	0.00%
10054149	52200	Social Security	4,033	6,359	7,139	5,585	5,585	3,604	10,328	4,743	84.92%
10054149	53200	Training	810	600	831	7,140	2,740	120	7,140	-	0.00%
10054149	53204	Education and Outreach	-	-	-	255	255	-	255	-	0.00%
10054149	53306	Elections-Personnel	13,406	30,356	6,537	30,000	30,000	-	30,000	-	0.00%
10054149	53307	Elections-Town Services	863	5,192	1,710	10,500	10,500	2,274	10,500	-	0.00%
10054149	53308	Elections-Support	9,067	5,178	2,298	3,300	6,300	5,847	3,300	-	0.00%
10054149	53018	O/S Contractors	-	4,549	770	-	-	-	-	-	-
10054149	54346	Election Equipment-Repair and	5,364	6,531	10,665	11,000	11,000	8,033	11,000	-	0.00%
10054149	54445	Office Equip Lease/Rental	1,498	1,742	1,535	1,650	1,650	847	1,650	-	0.00%
10054149	54905	Canvassing	75	269	120	7,000	2,800	-	500	(6,500)	-92.86%
10054149	55301	Postage	3,140	4,808	4,589	3,500	6,300	2,800	5,500	2,000	57.14%
10054149	55400	Advertising	88	-	-	255	255	50	255	-	0.00%
10054149	55800	Travel	252	-	260	765	765	104	765	-	0.00%
10054149	56120	Supplies Office	1,084	2,064	3,443	1,200	3,550	1,565	12,450	11,250	937.50%
10054149	56500	Voice / Data	168	153	178	230	230	90	230	-	0.00%
10054149	58115	Dues And Subscriptions	140	245	485	815	1,265	575	815	-	0.00%
			<b>96,321</b>	<b>162,159</b>	<b>142,112</b>	<b>174,195</b>	<b>174,195</b>	<b>86,984</b>	<b>199,688</b>	<b>25,493</b>	<b>14.63%</b>

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Land Use</b>											
10054151	51610	Salaries F/T	1,070,262	753,139	779,093	913,193	913,193	314,087	889,350	(23,843)	-2.61%
10054151	51620	Salaries P/T	44,087	55,962	43,752	33,500	33,500	36,085	48,500	15,000	44.78%
10054151	51630	Salaries O/T	9,260	21,393	18,187	15,000	15,000	6,198	15,000	-	0.00%
10054151	52200	Social Security	85,466	61,115	61,091	63,407	63,407	25,766	72,894	9,487	14.96%
10054151	52205	401A Employer Contributions	27,022	17,529	22,327	18,602	18,602	8,251	22,256	3,654	19.64%
10054151	52901	Longevity	1,750	1,350	1,400	1,300	1,300	-	1,400	100	7.69%
10054151	52906	Accrued Benefits Payout	-	-	2,245	-	-	-	-	-	-
10054151	53010	Service Contracts	-	18,000	-	19,179	19,179	-	21,000	1,821	9.49%
10054151	53011	Prof Service	24,888	51,044	24,096	107,500	97,500	6,730	132,500	25,000	23.26%
10054151	53201	Training-Commissioners	1,893	690	-	1,200	1,200	70	1,500	300	25.00%
10054151	53960	Professional Memberships	12,660	12,771	14,021	16,500	16,500	14,889	16,500	-	0.00%
10054151	54335	Repairs Mobile Equipment	-	-	363	1,000	1,000	-	1,000	-	0.00%
10054151	54340	Repairs Office Equipment	-	-	-	100	100	-	100	-	0.00%
10054151	54445	Office Equip Lease/Rental	9,047	3,901	5,206	6,800	6,800	2,025	7,000	200	2.94%
10054151	55301	Postage	1,667	594	597	1,810	1,810	1,046	1,810	-	0.00%
10054151	55400	Advertising	5,819	-	5,857	6,500	10,000	3,326	7,500	1,000	15.38%
10054151	55800	Travel	687	-	-	660	2,660	54	660	-	0.00%
10054151	56120	Supplies Office	3,810	5,550	6,618	4,000	8,500	4,547	6,000	2,000	50.00%
10054151	56260	Gasoline/Oil	2,142	1,290	1,671	1,175	1,175	1,003	1,293	118	10.04%
10054151	56500	Voice / Data	5,347	5,037	5,107	7,920	7,920	3,309	8,000	80	1.01%
10054151	56615	Equip Hand/Shop Tools	738	237	237	660	660	-	660	-	0.00%
10054151	56630	Uniforms & Equipment	1,359	1,594	1,017	1,320	1,320	743	1,320	-	0.00%
			<b>1,307,905</b>	<b>1,011,197</b>	<b>992,886</b>	<b>1,221,326</b>	<b>1,221,326</b>	<b>428,128</b>	<b>1,256,243</b>	<b>34,917</b>	<b>2.86%</b>
<b>Health Department</b>											
10054401	51610	Salaries F/T	-	363,027	398,873	390,626	390,626	150,093	407,619	16,993	4.35%
10054401	51620	Salaries P/T	-	41,724	65,868	30,000	30,000	52,120	45,000	15,000	50.00%
10054401	51630	Salaries O/T	-	15,287	39,673	20,000	20,000	10,884	15,000	(5,000)	-25.00%
10054401	52200	Social Security	-	40,791	39,083	32,986	32,986	16,620	35,775	2,789	8.46%
10054401	52205	401A Employer Contributions	-	15,129	18,128	15,573	15,573	6,694	20,175	4,602	29.55%
10054401	52901	Longevity	-	200	200	200	200	-	200	-	0.00%
10054401	52906	Accrued Benefits Payout	-	-	13,576	-	-	8,053	-	-	-
10054401	53011	Prof Service	-	1,800	-	7,500	3,850	-	10,000	2,500	33.33%
10054401	53960	Professional Memberships	-	527	928	1,500	1,500	507	1,200	(300)	-20.00%
10054401	54445	Office Equip Lease/Rental	-	5,813	5,471	6,000	6,000	2,362	6,000	-	0.00%
10054401	55301	Postage	-	-	97	500	500	-	350	(150)	-30.00%
10054401	55800	Travel	-	-	87	340	340	-	340	-	0.00%
10054401	56120	Supplies Office	-	3,140	3,296	3,230	5,380	1,955	3,230	-	0.00%
10054401	56260	Gasoline/Oil	-	-	-	524	524	-	576	52	9.92%
10054401	56500	Voice / Data	-	1,538	1,836	4,080	4,080	739	3,000	(1,080)	-26.47%
10054401	56615	Equip Hand/Shop Tools	-	90	237	340	340	-	300	(40)	-11.76%
10054401	56630	Uniforms & Equipment	-	2,339	1,566	1,500	3,000	1,442	1,500	-	0.00%
			-	<b>491,406</b>	<b>588,919</b>	<b>514,899</b>	<b>514,899</b>	<b>251,469</b>	<b>550,265</b>	<b>35,366</b>	<b>6.87%</b>
<b>Conservation Commission</b>											
10054154	53015	O/S Contract Service	10,200	14,516	17,054	24,000	24,000	4,700	26,000	2,000	8.33%
			<b>10,200</b>	<b>14,516</b>	<b>17,054</b>	<b>24,000</b>	<b>24,000</b>	<b>4,700</b>	<b>26,000</b>	<b>2,000</b>	<b>8.33%</b>

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Health &amp; Security Benefits</b>											
10054158	52104	Contribution to Town Bens Fund	5,774,741	6,381,032	6,247,000	6,409,350	6,409,350	3,738,788	6,109,350	(300,000)	-4.68%
10054158	52205	401A Employer Contributions	126,168	127,231	139,434	142,809	142,809	47,015	174,000	31,191	21.84%
10054158	52600	Unemployment Comp	8,385	75,044	4,138	10,000	10,000	313	10,000	-	0.00%
10054158	52902	Wellness	10,022	12,870	12,214	14,695	9,375	6,474	15,000	305	2.08%
10054158	53011	Prof Service	-	-	(48)	-	-	(512)	-	-	
			<b>5,919,316</b>	<b>6,596,177</b>	<b>6,402,738</b>	<b>6,576,854</b>	<b>6,571,534</b>	<b>3,792,077</b>	<b>6,308,350</b>	<b>(268,504)</b>	<b>-4.08%</b>
<b>Pensions &amp; OPEB</b>											
10054158	52301	Town Pension Contribution	1,446,047	1,543,662	1,647,180	1,142,124	1,142,124	1,090,794	207,649	(934,475)	-81.82%
10054158	53906	OPEB Gasb 45	440,000	419,083	279,981	-	-	-	-	-	
			<b>1,886,047</b>	<b>1,962,745</b>	<b>1,927,161</b>	<b>1,142,124</b>	<b>1,142,124</b>	<b>1,090,794</b>	<b>207,649</b>	<b>(934,475)</b>	<b>-81.82%</b>
<b>Insurance Liability</b>											
10054159	52700	Workers Compensation	797,933	813,071	813,026	891,135	891,135	630,622	917,869	26,734	3.00%
10054159	55205	Deductibles Heart/Hypertension	47,624	190,708	59,157	106,605	90,103	9,955	110,000	3,395	3.18%
10054159	55210	Ins Blanket Coverage	520,966	498,161	554,396	556,200	561,200	412,884	572,886	16,686	3.00%
			<b>1,366,523</b>	<b>1,501,939</b>	<b>1,426,579</b>	<b>1,553,940</b>	<b>1,542,438</b>	<b>1,053,461</b>	<b>1,600,755</b>	<b>46,815</b>	<b>3.01%</b>
<b>Parking</b>											
10054178	51610	Salaries F/T	289,419	236,030	233,199	234,894	234,894	87,630	237,460	2,566	1.09%
10054178	51930	Salary Offsets	-	-	-	(9,060)	(9,060)	-	-	9,060	-100.00%
10054178	51616	Salaries Cleaning Allowance	-	-	-	400	400	-	400	-	0.00%
10054178	51620	Salaries P/T	-	45	-	-	-	-	-	-	
10054178	51630	Salaries O/T	785	375	287	-	-	-	7,000	7,000	
10054178	52200	Social Security	21,070	18,326	16,566	18,016	18,016	6,196	18,731	715	3.97%
10054178	52205	401A Employer Contributions	3,045	3,789	3,750	3,844	3,844	1,176	3,903	59	1.53%
10054178	52901	Longevity	1,050	1,100	1,200	900	900	-	900	-	0.00%
10054178	53010	Service Contracts	995	1,791	2,391	2,792	2,792	2,029	2,792	-	0.00%
10054178	53015	O/S Contract Service	29,557	22,498	22,509	44,000	44,000	7,674	30,000	(14,000)	-31.82%
10054178	54335	Repairs Mobile Equipment	306	(85)	1,586	2,300	2,300	38	2,300	-	0.00%
10054178	54347	Repairs Parking Meters	2,224	7,628	1,633	3,500	3,500	350	3,500	-	0.00%
10054178	54355	Property Service Contract	8,380	8,345	8,345	8,309	8,440	4,220	8,441	132	1.59%
10054178	54445	Office Equip Lease/Rental	1,205	1,356	1,274	1,377	1,377	728	1,377	-	0.00%
10054178	55301	Postage	720	1,383	1,622	2,500	2,500	1,270	2,500	-	0.00%
10054178	56040	Supplies Signs	-	4,000	140	4,000	4,000	513	4,000	-	0.00%
10054178	56120	Supplies Office	2,902	39	3,599	3,500	3,369	534	3,500	-	0.00%
10054178	56260	Gasoline/Oil	1,886	1,504	1,491	3,936	3,936	1,241	4,330	394	10.01%
10054178	56500	Voice / Data	7,941	8,045	8,006	9,800	9,800	6,126	9,800	-	0.00%
10054178	56630	Uniforms & Equipment	2,130	1,949	1,711	2,000	2,000	286	2,000	-	0.00%
10054178	58144	Banking & Transaction Fees	21,547	8,934	29,481	36,000	36,000	-	36,000	-	0.00%
			<b>395,160</b>	<b>327,052</b>	<b>338,790</b>	<b>373,008</b>	<b>373,008</b>	<b>120,012</b>	<b>378,934</b>	<b>5,926</b>	<b>1.59%</b>

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Police</b>											
10054201	51930	Salary Offset	-	-	-	(142,074)	(142,074)	-	(142,074)	-	0.00%
10054201	51610	Salaries F/T	4,807,454	4,923,680	5,054,890	5,225,942	5,225,942	1,920,839	5,423,915	197,973	3.79%
10054201	51615	Salaries Actg Sgt/Lt	23,328	15,783	17,090	22,000	22,000	5,291	20,000	(2,000)	-9.09%
10054201	51616	Salaries Cleaning Allowance	14,000	15,050	15,400	15,400	15,400	15,400	15,400	-	0.00%
10054201	51617	Salaries Educational	42,137	43,240	61,031	56,000	61,500	53,192	56,000	-	0.00%
10054201	51620	Salaries P/T	31,168	34,682	30,900	38,000	38,000	9,476	58,000	20,000	52.63%
10054201	51630	Salaries O/T	261,771	278,547	296,873	285,000	285,000	151,065	265,000	(20,000)	-7.02%
10054201	51633	Salaries O/T-Sick	44,822	41,114	54,638	45,000	45,000	28,307	50,000	5,000	11.11%
10054201	51636	Salaries O/T Traffic Enforcement	686	884	238	5,000	-	-	5,000	-	0.00%
10054201	51645	Salaries O/T Injury	186	8,182	6,667	10,000	10,000	153	8,000	(2,000)	-20.00%
10054201	51650	Salaries Detective Stand-By Pa	15,952	15,554	15,820	16,000	16,000	5,760	16,000	-	0.00%
10054201	51660	Salaries O/T Training	62,752	69,217	78,194	105,000	105,000	27,726	110,000	5,000	4.76%
10054201	51665	Salaries O/T Accumulated Time	121,757	71,911	78,377	85,000	85,000	40,967	85,000	-	0.00%
10054201	51905	Salaries Shift Differential	103,972	104,898	99,991	108,070	108,070	38,072	110,000	1,930	1.79%
10054201	51915	Salaries Holiday Sellback	230,081	235,058	262,952	267,026	267,026	27,875	270,000	2,974	1.11%
10054201	52200	Social Security	112,014	114,987	121,065	126,093	126,093	48,878	148,441	22,348	17.72%
10054201	52901	Longevity	15,300	16,300	16,550	15,200	15,200	-	17,000	1,800	11.84%
10054201	52906	Accrued Benefits Payout	23,568	-	21,235	-	-	17,130	-	-	-
10054201	53010	Service Contracts	43,011	37,293	43,827	46,500	46,500	40,371	50,000	3,500	7.53%
10054201	53070	Prof Service Cons/Testing Promotion	10,955	4,304	10,125	12,500	23,000	12,248	12,500	-	0.00%
10054201	53200	Training	34,132	36,605	26,189	42,250	42,250	10,346	45,000	2,750	6.51%
10054201	53649	Substance Reduction Initiative	1,232	1,619	300	2,500	-	-	2,500	-	0.00%
10054201	53957	Accreditation	10,289	8,365	8,943	12,000	12,000	4,750	12,000	-	0.00%
10054201	53958	Medical Certification Stipend	17,400	18,300	18,300	43,500	43,500	-	43,500	-	0.00%
10054201	54200	Property Cleaning	121	741	175	1,000	-	-	1,000	-	0.00%
10054201	54301	Property Repair / Maintenance	4,190	1,442	2,204	2,000	1,000	158	2,000	-	0.00%
10054201	54320	Repairs Traffic Lights	-	750	500	-	-	-	-	-	-
10054201	54326	Repairs Emergency Equipment	5,913	2,485	5,029	6,000	8,000	3,177	5,000	(1,000)	-16.67%
10054201	54335	Repairs Mobile Equipment	30,453	30,707	31,075	36,000	32,000	12,973	36,000	-	0.00%
10054201	54340	Repairs Office Equipment	-	-	-	750	750	-	750	-	0.00%
10054201	54355	Property Service Contract	-	465	498	750	750	264	750	-	0.00%
10054201	54445	Office Equip Lease/Rental	7,984	7,397	6,586	7,500	7,500	3,027	7,500	-	0.00%
10054201	55301	Postage	2,067	1,425	1,543	1,600	1,600	941	1,600	-	0.00%
10054201	55400	Advertising	225	-	545	500	500	-	500	-	0.00%
10054201	55800	Travel	4,457	2,534	2,304	6,000	3,000	913	6,000	-	0.00%
10054201	55970	Program Meeting Expense	411	300	1,413	1,500	1,500	351	1,500	-	0.00%
10054201	56020	Supplies Auto Truck	1,364	6,502	5,791	9,000	7,000	1,334	11,000	2,000	22.22%
10054201	56025	Supplies Building / Grounds	6,822	6,779	7,869	12,000	12,000	3,470	10,000	(2,000)	-16.67%
10054201	56030	Supplies Photo / Fingerprint	6,471	6,342	10,045	10,000	10,000	2,733	10,000	-	0.00%
10054201	56100	Supplies - General	3,465	2,910	4,587	5,000	5,000	1,605	5,000	-	0.00%
10054201	56120	Supplies Office	7,520	6,034	7,111	10,000	9,989	5,237	10,000	-	0.00%
10054201	56220	Electricity	55,765	52,176	55,821	54,000	54,000	27,764	59,400	5,400	10.00%
10054201	56240	Fuel Oil / Propane	14,091	6,473	7,994	4,000	4,000	1,141	4,400	400	10.00%
10054201	56260	Gasoline/Oil	53,354	51,502	57,191	78,070	78,070	37,354	85,877	7,807	10.00%
10054201	56270	Water	3,872	4,154	4,175	4,200	4,200	2,220	4,620	420	10.00%
10054201	56500	Voice / Data	38,493	30,758	33,010	40,000	37,400	13,845	35,000	(5,000)	-12.50%
10054201	56515	Information Services	35,056	33,528	36,689	35,000	35,000	13,647	37,000	2,000	5.71%

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
10054201	56630	Uniforms & Equipment	52,227	38,268	39,579	52,500	52,500	16,896	52,000	(500)	-0.95%
10054201	56631	SRT Personnel Equipment	4,258	5,485	1,300	9,000	9,000	6,445	9,000	-	0.00%
10054201	56635	Equip - Emergency	3,559	4,942	2,540	5,000	5,600	1,765	4,000	(1,000)	-20.00%
10054201	56920	Equip Ammo / Weapons	22,343	21,592	19,658	23,500	26,011	21,985	26,000	2,500	10.64%
10054201	58115	Dues And Subscriptions	2,908	3,133	3,461	3,000	3,000	2,513	3,000	-	0.00%
			<b>6,395,351</b>	<b>6,424,400</b>	<b>6,688,289</b>	<b>6,859,777</b>	<b>6,859,777</b>	<b>2,639,603</b>	<b>7,110,079</b>	<b>250,302</b>	<b>3.65%</b>
<b>Fire</b>											
10054203	51610	Salaries F/T	2,479,436	2,475,955	2,479,826	2,649,790	2,649,790	923,347	2,667,474	17,684	0.67%
10054203	51615	Salaries Actg Sgt/Lt	8,237	8,294	6,144	8,000	8,000	2,404	8,500	500	6.25%
10054203	51617	Salaries Educational	-	-	53,900	-	-	-	-	-	-
10054203	51620	Salaries P/T	18,583	38,666	70,048	86,000	86,000	30,776	90,000	4,000	4.65%
10054203	51630	Salaries O/T	80,177	186,538	52,441	50,500	50,500	18,033	55,000	4,500	8.91%
10054203	51631	Salaries O/T Vacation	280,603	323,664	327,147	338,645	338,645	99,399	350,000	11,355	3.35%
10054203	51632	Salaries O/T Holiday	243,781	247,303	258,509	255,825	255,825	107,544	312,530	56,705	22.17%
10054203	51633	Salaries O/T-Sick	269,115	207,278	170,965	222,100	222,100	39,935	225,000	2,900	1.31%
10054203	51635	Salaries O/T Callback	5,540	3,068	9,658	2,568	2,568	3,138	5,000	2,432	94.70%
10054203	51645	Salaries O/T Injury	85,988	75,551	10,336	90,630	90,630	1,698	90,630	-	0.00%
10054203	51920	Salaries Training	29,530	43,628	74,366	44,032	44,032	30,021	132,000	87,968	199.78%
10054203	51931	Promotional Testing	-	9,100	-	-	-	-	10,000	10,000	-
10054203	52200	Social Security	68,599	70,250	69,354	84,724	84,724	24,969	78,802	(5,922)	-6.99%
10054203	52205	401A Employer Contributions	1,939	2,155	7,529	2,598	2,598	3,941	10,331	7,733	297.65%
10054203	52901	Longevity	600	700	400	600	600	-	600	-	0.00%
10054203	52905	Employee Fitness Program	4,668	691	2,625	3,500	3,500	-	3,500	-	0.00%
10054203	52906	Accrued Benefits Payout	4,675	14,711	5,237	-	-	-	-	-	-
10054203	53010	Service Contracts	8,437	6,127	10,808	30,000	30,000	19,886	32,000	2,000	6.67%
10054203	53018	O/S Contractors	675	700	450	-	-	-	-	-	-
10054203	53200	Training	34,670	41,096	42,603	42,000	42,000	13,440	45,000	3,000	7.14%
10054203	53405	O/S Laundry Service	2,989	2,924	4,222	4,000	5,000	1,809	4,500	500	12.50%
10054203	53915	Physicals	9,153	8,000	12,156	9,500	9,500	5,421	32,000	22,500	236.84%
10054203	53956	Education Incentive	38,100	34,350	-	57,200	57,200	-	59,600	2,400	4.20%
10054203	53959	Volunteer Recruitment & Retention	-	1,832	570	4,000	1,600	(7,921)	4,000	-	0.00%
10054203	54301	Property Repair / Maintenance	2,569	2,664	2,747	4,000	4,000	3,182	5,000	1,000	25.00%
10054203	54326	Repairs Emergency Equipment	14,086	20,947	17,802	18,500	20,000	12,591	18,500	-	0.00%
10054203	54335	Repairs Mobile Equipment	36,413	58,585	48,838	69,000	69,000	35,268	69,000	-	0.00%
10054203	54445	Office Equip Lease/Rental	1,879	97	409	1,900	1,500	-	1,900	-	0.00%
10054203	55301	Postage	144	98	66	180	180	49	180	-	0.00%
10054203	55800	Travel	297	95	331	550	550	348	2,500	1,950	354.55%
10054203	55400	Advertising	-	-	-	-	-	-	500	500	-
10054203	56020	Supplies Auto Truck	1,049	933	1,230	900	1,100	756	1,000	100	11.11%
10054203	56100	Supplies - General	7,192	8,073	9,146	8,400	8,400	5,535	9,000	600	7.14%
10054203	56120	Supplies Office	745	674	712	1,000	1,000	243	1,000	-	0.00%
10054203	56220	Electricity	21,024	18,931	16,164	22,000	22,000	7,908	24,200	2,200	10.00%
10054203	56240	Fuel Oil / Propane	11,525	10,512	17,015	17,000	17,000	7,834	18,700	1,700	10.00%
10054203	56260	Gasoline/Oil	10,761	10,388	13,421	16,000	16,000	9,189	17,600	1,600	10.00%
10054203	56270	Water	2,482	2,354	2,211	2,575	2,575	1,351	2,833	258	10.02%
10054203	56300	Food	2,817	4,210	4,385	3,100	4,200	2,693	5,000	1,900	61.29%
10054203	56500	Voice / Data	9,569	8,376	8,881	11,000	11,000	4,581	11,000	-	0.00%

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
10054203	56515	Information Services	78,000	80,096	80,850	79,000	79,000	1,500	81,250	2,250	2.85%
10054203	56615	Equip Hand/Shop Tools	364	125	475	500	500	19	500	-	0.00%
10054203	56630	Uniforms & Equipment	22,628	29,974	24,853	26,000	25,000	17,409	28,000	2,000	7.69%
10054203	56632	Equip Personnel/Pep	2,680	1,283	1,732	4,000	4,000	1,160	4,000	-	0.00%
10054203	56635	Equip - Emergency	5,898	1,769	6,387	6,500	6,500	1,373	7,000	500	7.69%
10054203	58115	Dues And Subscriptions	5,361	5,185	5,266	5,600	5,600	3,803	6,600	1,000	17.86%
			<b>3,912,973</b>	<b>4,067,955</b>	<b>3,932,215</b>	<b>4,283,917</b>	<b>4,283,917</b>	<b>1,434,631</b>	<b>4,531,730</b>	<b>247,813</b>	<b>5.78%</b>
		<b>EMS</b>									
10054209	53425	O/S Paramedic Service	399,840	399,840	399,840	399,842	399,842	199,920	525,600	125,758	31.45%
10054209	54301	Property Repair / Maintenance	-	500	-	-	-	-	-	-	-
10054209	54335	Repairs Mobile Equipment	-	-	6,980	-	-	-	-	-	-
10054209	54445	Office Equip Lease/Rental	1,139	1,214	1,100	-	1,300	540	-	-	-
10054209	55067	Town Contribution	54,900	53,000	63,465	63,465	31,733	63,465	-	-	0.00%
10054209	56220	Electricity	11,862	12,528	11,587	15,394	15,394	5,530	16,933	1,539	10.00%
10054209	56240	Fuel Oil / Propane	7,344	2,061	5,192	12,611	11,311	1,091	13,872	1,261	10.00%
10054209	56260	Gasoline/Oil	7,505	6,618	9,611	9,792	9,792	5,806	10,771	979	10.00%
10054209	56270	Water	2,432	2,455	2,340	2,514	2,514	1,197	2,765	251	9.98%
10054209	56500	Voice / Data	2,871	2,913	2,499	3,750	3,750	773	3,750	-	0.00%
10054209	56515	Information Services	55,639	57,723	58,396	59,800	59,800	60,299	61,929	2,129	3.56%
			<b>543,533</b>	<b>538,852</b>	<b>561,011</b>	<b>567,168</b>	<b>567,168</b>	<b>306,889</b>	<b>699,085</b>	<b>131,917</b>	<b>23.26%</b>
		<b>Animal Control</b>									
10054215	51610	Salaries F/T	87,306	88,129	89,911	89,562	89,562	33,875	75,000	(14,562)	-16.26%
10054215	51620	Salaries P/T	1,960	-	-	4,500	4,500	-	4,500	-	0.00%
10054215	51630	Salaries O/T	969	711	914	585	585	545	500	(85)	-14.53%
10054215	52200	Social Security	6,569	6,291	6,304	7,241	7,241	2,373	6,120	(1,121)	-15.48%
10054215	52205	401A Employer Contributions	5,991	6,404	6,382	6,520	6,520	2,006	5,950	(570)	-8.74%
10054215	53018	O/S Contractors	143	2,570	13	2,000	2,000	-	1,500	(500)	-25.00%
			<b>102,937</b>	<b>104,105</b>	<b>103,525</b>	<b>110,408</b>	<b>110,408</b>	<b>38,799</b>	<b>93,570</b>	<b>(16,838)</b>	<b>-15.25%</b>
		<b>Emergency Management</b>									
10054223	51610	Salaries F/T	-	-	-	-	-	-	130,415	130,415	-
10054223	51620	Salaries P/T	-	32,058	81,360	35,000	35,000	50,756	15,000	(20,000)	-57.14%
10054223	51660	Salaries O/T Training	-	-	-	-	-	-	3,000	3,000	-
10054223	52200	Social Security	-	2,167	6,131	2,678	2,678	3,814	11,125	8,447	315.42%
10054223	52205	401A Employer Contributions	-	-	-	-	-	-	9,129	9,129	-
10054223	53010	Service Contracts	-	-	-	-	-	-	19,075	19,075	-
10054223	53018	O/S Contractors	12,789	65,542	7,756	11,900	11,900	7,980	5,000	(6,900)	-57.98%
10054223	53200	Training	-	-	9,000	5,100	5,100	621	5,000	(100)	-1.96%
10054223	54326	Repairs Emergency Equipment	-	-	-	5,920	5,920	1,722	2,000	(3,920)	-66.22%
10054223	56100	Supplies - General	-	564	913	2,020	2,020	888	700	(1,320)	-65.35%
10054223	56500	Voice / Data	390	1,159	1,416	1,500	1,500	621	2,900	1,400	93.33%
10054303	56630	Uniforms & Equipment	-	-	-	-	-	-	4,000	4,000	-
10054223	56635	Equip - Emergency	1,437	3,001	2,940	13,879	13,879	2,016	7,000	(6,879)	-49.56%
			<b>14,616</b>	<b>104,490</b>	<b>109,516</b>	<b>77,997</b>	<b>77,997</b>	<b>68,417</b>	<b>214,344</b>	<b>136,347</b>	<b>174.81%</b>

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Public Works Admin</b>											
10054301	51610	Salaries F/T	221,514	223,551	227,735	228,439	228,439	85,659	232,126	3,687	1.61%
10054301	51620	Salaries P/T	2,648	-	-	-	-	-	-	-	-
10054301	51630	Salaries O/T	7,759	16,139	4,728	8,000	8,000	5,083	10,000	2,000	25.00%
10054301	52200	Social Security	16,579	16,976	16,481	18,088	18,088	6,394	18,523	435	2.40%
10054301	52205	401A Employer Contributions	4,556	4,811	4,755	4,874	4,874	1,491	4,851	(23)	-0.47%
10054301	52901	Longevity	650	700	700	700	700	-	700	-	0.00%
10054301	53018	O/S Contractors	16,095	48,236	47,915	50,000	50,000	14,308	60,000	10,000	20.00%
10054301	53200	Training	463	494	505	500	500	157	500	-	0.00%
10054301	54445	Office Equip Lease/Rental	4,353	4,164	3,803	4,275	4,275	2,233	4,275	-	0.00%
10054301	55301	Postage	600	1,934	2,343	1,500	2,600	1,706	2,250	750	50.00%
10054301	55400	Advertising	560	1,173	603	700	700	700	700	-	0.00%
10054301	55800	Travel	234	211	134	250	750	-	250	-	0.00%
10054301	56120	Supplies Office	798	652	1,204	1,250	1,750	727	1,250	-	0.00%
10054301	56500	Voice / Data	1,035	710	802	1,800	1,800	1,469	1,000	(800)	-44.44%
			<b>277,843</b>	<b>319,750</b>	<b>311,705</b>	<b>320,376</b>	<b>322,476</b>	<b>119,928</b>	<b>336,425</b>	<b>16,049</b>	<b>5.01%</b>
<b>Highway</b>											
10054303	51610	Salaries F/T	1,945,388	1,933,553	1,907,655	2,031,299	2,019,299	742,038	2,178,351	147,052	7.24%
10054303	51617	Salaries Educational	1,200	1,200	460	1,200	1,200	300	-	(1,200)	-100.00%
10054303	51620	Salaries P/T	161	-	-	-	-	-	-	-	-
10054303	51630	Salaries O/T	216,816	331,925	330,781	289,266	289,266	118,909	305,000	15,734	5.44%
10054303	51930	Salary Offset	-	-	-	(67,041)	(67,041)	-	-	67,041	-100.00%
10054303	51640	Salaries O/T Meal Allow	10,563	22,147	19,328	16,800	16,800	3,802	18,000	1,200	7.14%
10054303	51905	Salaries Shift Differential	-	-	-	2,550	2,550	-	2,550	-	0.00%
10054303	52200	Social Security	159,920	175,348	166,928	177,403	177,403	62,371	189,976	12,573	7.09%
10054303	52205	401A Employer Contributions	38,767	46,432	56,960	52,151	52,151	18,573	52,788	637	1.22%
10054303	52901	Longevity	7,638	6,988	6,400	7,600	7,600	-	7,600	-	0.00%
10054303	52906	Accrued Benefits Payout	-	13,044	3,344	-	-	-	-	-	-
10054303	53018	O/S Contractors	12,610	49,424	51,480	60,000	54,800	20,133	72,000	12,000	20.00%
10054303	53200	Training	1,275	3,237	4,460	2,500	14,550	2,550	2,750	250	10.00%
10054303	53405	O/S Laundry Service	3,798	3,817	3,490	4,000	4,000	1,948	4,000	-	0.00%
10054303	53506	Pipe Cleaning	14,800	9,195	18,850	15,000	19,000	5,825	17,500	2,500	16.67%
10054303	54200	Property Cleaning	-	-	-	1,500	1,500	-	1,500	-	0.00%
10054303	54290	Road Maintenance	253,959	313,944	349,429	346,800	338,800	48,947	421,800	75,000	21.63%
10054303	54301	Property Repair / Maintenance	8,537	-	-	-	-	-	-	-	-
10054303	54335	Repairs Mobile Equipment	108,394	95,485	117,320	117,000	117,000	35,022	127,000	10,000	8.55%
10054303	54445	Office Equip Lease/Rental	1,580	1,203	1,093	1,380	1,380	576	1,380	-	0.00%
10054303	55400	Advertising	265	469	425	500	500	366	500	-	0.00%
10054303	55800	Travel	1,619	-	662	1,500	1,500	842	1,500	-	0.00%
10054303	56261	CHP Gas	-	2,386	26,344	5,900	5,900	4,505	6,490	590	10.00%
10054303	56020	Supplies Auto Truck	55,486	69,108	73,385	64,500	68,450	46,094	67,725	3,225	5.00%
10054303	56040	Supplies Signs	18,179	14,811	15,291	15,000	15,000	6,692	15,000	-	0.00%
10054303	56100	Supplies - General	4,523	5,265	9,014	8,000	13,200	4,333	8,000	-	0.00%
10054303	56105	Radio	2,220	1,663	2,152	5,000	5,000	1,898	5,000	-	0.00%
10054303	56108	Paint	24,666	12,014	12,000	20,000	20,000	15,534	20,000	-	0.00%
10054303	56120	Supplies Office	883	472	410	1,500	1,500	294	1,500	-	0.00%
10054303	56220	Electricity	30,756	33,510	24,024	34,220	34,220	11,690	37,642	3,422	10.00%



Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
10054303	56240	Fuel Oil / Propane	28,917	34,239	20,067	36,803	36,803	14,214	40,483	3,680	10.00%
10054303	56260	Gasoline/Oil	42,454	67,189	105,563	68,770	68,770	63,362	75,647	6,877	10.00%
10054303	56270	Water	5,865	6,858	3,995	7,202	7,202	2,560	7,922	720	10.00%
10054303	56500	Voice / Data	4,639	4,374	4,800	4,500	4,500	2,307	4,500	-	0.00%
10054303	56520	Supplies Stone And Gravel	16,410	13,286	14,510	20,000	20,000	2,393	30,000	10,000	50.00%
10054303	56610	Equip Furniture	-	1,881	-	2,000	2,000	-	2,000	-	0.00%
10054303	56615	Equip Hand/Shop Tools	5,017	7,935	5,853	10,000	10,000	6,764	10,000	-	0.00%
10054303	56630	Uniforms & Equipment	13,873	23,093	14,971	15,000	15,000	240	15,750	750	5.00%
			<b>3,041,178</b>	<b>3,305,493</b>	<b>3,371,446</b>	<b>3,379,803</b>	<b>3,379,803</b>	<b>1,245,083</b>	<b>3,751,854</b>	<b>372,051</b>	<b>11.01%</b>
<b>Engineering</b>											
10054305	51610	Salaries F/T	219,111	222,973	227,531	231,609	231,609	88,568	243,241	11,632	5.02%
10054305	51620	Salaries P/T	28,871	300	25,108	25,000	25,000	8,737	25,000	-	0.00%
10054305	51630	Salaries O/T	-	12	99	-	-	296	-	-	0.00%
10054305	52200	Social Security	17,999	15,864	18,116	19,248	19,248	6,867	20,521	1,273	6.61%
10054305	52205	401A Employer Contributions	14,835	16,117	15,989	16,262	16,262	5,089	17,027	765	4.70%
10054305	53011	Prof Service	8,275	8,903	4,238	9,000	5,000	1,371	9,000	-	0.00%
10054305	53015	O/S Contract Service	61,254	27,879	62,215	47,500	47,500	17,262	75,000	27,500	57.89%
10054305	53200	Training	1,034	466	512	1,000	1,000	53	1,000	-	0.00%
10054305	54335	Repairs Mobile Equipment	459	473	419	500	500	334	500	-	0.00%
10054305	54340	Repairs Office Equipment	-	476	-	200	200	-	200	-	0.00%
10054305	55800	Travel	153	65	225	200	700	-	200	-	0.00%
10054305	56020	Supplies Auto Truck	184	100	400	400	400	29	400	-	0.00%
10054305	56100	Supplies - General	683	701	3,956	700	1,700	1,454	1,000	300	42.86%
10054305	56120	Supplies Office	1,965	340	834	850	2,350	779	1,000	150	17.65%
10054305	56260	Gasoline/Oil	1,476	1,592	2,410	3,600	3,600	1,567	3,960	360	10.00%
10054305	56500	Voice / Data	3,968	2,741	3,256	2,750	2,750	1,361	3,250	500	18.18%
10054305	58115	Dues And Subscriptions	721	1,417	1,317	1,500	1,500	164	1,500	-	0.00%
			<b>360,987</b>	<b>300,447</b>	<b>366,626</b>	<b>360,319</b>	<b>359,319</b>	<b>133,965</b>	<b>402,799</b>	<b>42,480</b>	<b>11.79%</b>
<b>Town Buildings</b>											
10054306	51610	Salaries F/T	220,866	210,276	244,489	257,905	257,905	94,973	268,144	10,239	3.97%
10054306	51620	Salaries P/T	2,150	18,046	3,249	-	-	-	-	-	0.00%
10054306	51630	Salaries O/T	5,989	5,497	1,806	6,000	6,000	508	6,000	-	0.00%
10054306	52200	Social Security	16,526	17,177	18,124	20,189	20,189	6,868	20,972	783	3.88%
10054306	52205	401A Employer Contributions	5,543	5,276	6,316	3,991	3,991	2,543	8,914	4,923	123.35%
10054306	52901	Longevity	500	500	500	500	500	-	500	-	0.00%
10054306	52906	Accrued Benefits Payout	-	1,940	-	-	-	-	-	-	0.00%
10054306	53010	Service Contracts	132,664	119,328	176,807	188,000	162,472	85,635	335,780	147,780	78.61%
10054306	53018	O/S Contractors	226,718	223,097	384,816	230,000	443,528	155,712	230,000	-	0.00%
10054306	54200	Property Cleaning	123,045	155,345	178,315	215,535	200,535	78,442	215,535	-	0.00%
10054306	54301	Property Repair / Maintenance	13,192	18,570	23,621	21,500	21,500	10,205	21,500	-	0.00%
10054306	54335	Repairs Mobile Equipment	89	655	1,720	750	750	314	2,000	1,250	166.67%
10054306	54361	Light Poles-Maintenance	13,628	4,079	9,514	10,000	10,000	(2,855)	25,000	15,000	150.00%
10054306	54445	Office Equip Lease/Rental	56	1,336	1,257	1,500	1,500	667	1,500	-	0.00%
10054306	55400	Advertising	2,186	651	1,490	700	700	578	1,000	300	42.86%
10054306	56025	Supplies Building / Grounds	3,528	3,941	6,957	9,250	9,250	6,619	10,000	750	8.11%
10054306	53028	O/S Contract Old Incin. Bldng	-	22,598	59,887	-	-	-	-	-	0.00%

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
10054306	53029	O/S Contractor Potting Shed	-	15,550	-	-	-	-	-	-	-
10054306	56100	Supplies - General	2,414	240	524	2,500	2,500	568	3,000	500	20.00%
10054306	56120	Supplies Office	776	338	366	1,000	1,000	-	1,000	-	0.00%
10054306	56121	Supplies-Centralized Office	20,066	18,815	21,519	25,000	25,000	8,398	25,000	-	0.00%
10054306	56220	Electricity	114,482	109,311	98,934	126,985	106,985	49,047	139,683	12,698	10.00%
10054306	56240	Fuel Oil / Propane	35,964	50,192	45,643	88,500	88,500	20,369	97,350	8,850	10.00%
10054306	56260	Gasoline/Oil	2,058	2,139	8,733	3,726	3,726	3,783	4,099	373	10.01%
10054306	56261	CHP Gas	-	-	-	-	20,000	5,723	-	-	-
10054306	56270	Water	6,711	4,157	5,876	6,154	6,154	5,053	6,769	615	9.99%
10054306	56500	Voice / Data	1,285	1,399	1,155	2,200	2,200	1,339	2,200	-	0.00%
10054306	56611	Furniture - Centralized	1,983	(87)	-	2,000	2,000	-	2,000	-	0.00%
			<b>952,419</b>	<b>1,010,368</b>	<b>1,301,616</b>	<b>1,223,885</b>	<b>1,396,885</b>	<b>534,488</b>	<b>1,427,946</b>	<b>204,061</b>	<b>16.67%</b>
		<b>Utilities</b>									
10054350	56291	Town Utility Sewer Fee	47,985	21,925	32,775	32,775	32,775	31,885	34,610	1,835	5.60%
10054350	56292	Town Utility Street Lights	93,603	101,143	102,337	105,003	105,003	49,782	110,253	5,250	5.00%
10054350	56295	Town Utility Hydrant Service	371,908	386,910	372,286	398,518	398,518	162,267	418,444	19,926	5.00%
			<b>513,496</b>	<b>509,979</b>	<b>507,399</b>	<b>536,296</b>	<b>536,296</b>	<b>243,933</b>	<b>563,307</b>	<b>27,011</b>	<b>5.04%</b>
		<b>Transfer Station</b>									
10054380	51610	Salaries F/T	358,072	339,230	344,662	341,464	341,464	130,100	364,755	23,291	6.82%
10054380	51630	Salaries O/T	90,586	101,138	101,228	103,368	103,368	40,004	105,952	2,584	2.50%
10054380	51640	Salaries O/T Meal Allow	144	448	240	538	538	80	538	-	0.00%
10054380	52200	Social Security	32,767	32,502	32,517	34,071	34,071	12,456	36,009	1,938	5.69%
10054380	52205	401A Employer Contributions	5,296	7,157	8,001	8,176	8,176	2,582	7,969	(207)	-2.53%
10054380	52901	Longevity	1,000	500	500	500	500	-	500	-	0.00%
10054380	52906	Accrued Benefits Payout	-	6,500	-	-	-	-	-	-	-
10054380	53018	O/S Contractors	11,448	10,615	14,594	13,000	9,400	4,221	13,000	-	0.00%
10054380	53415	Paint Disposal	-	2,599	-	5,000	5,000	-	5,000	-	0.00%
10054380	53420	Hazardous Waste Day	16,906	456	19,294	30,000	30,000	16,344	30,000	-	0.00%
10054380	53440	Recycling	270,968	266,312	253,811	250,000	250,000	86,965	250,000	-	0.00%
10054380	53901	Garbage Hauling Contract	542,162	644,551	622,506	620,000	620,000	245,782	650,000	30,000	4.84%
10054380	53908	Groundwater Monitor/Landfill	7,078	8,925	17,494	20,000	20,000	7,961	20,000	-	0.00%
10054380	54330	Repairs Machinery And Equipment	4,876	14,587	4,463	15,000	15,000	191	15,000	-	0.00%
10054380	54335	Repairs Mobile Equipment	30	369	-	3,000	3,000	298	3,000	-	0.00%
10054380	54421	O/S Bulky Waste Disposal	217,466	231,628	236,788	200,000	200,000	80,467	200,000	-	0.00%
10054380	55800	Travel	-	-	-	255	255	-	255	-	0.00%
10054380	56100	Supplies - General	4,333	2,384	1,513	4,800	4,800	2,346	4,900	100	2.08%
10054380	56120	Supplies Office	813	577	1,378	1,600	4,100	2,600	1,600	-	0.00%
10054380	56220	Electricity	15,716	17,123	12,276	18,227	18,227	5,973	20,050	1,823	10.00%
10054380	56260	Gasoline/Oil	8,369	10,309	10,096	13,500	13,500	6,716	14,850	1,350	10.00%
10054380	56270	Water	1,444	1,588	1,510	1,666	1,666	761	1,833	167	10.02%
10054380	56500	Voice / Data	1,701	1,623	1,882	2,835	2,835	1,002	2,835	-	0.00%
10054380	56615	Equip Hand/Shop Tools	480	1,222	926	1,500	1,500	-	1,500	-	0.00%
10054380	56630	Uniforms & Equipment	2,074	2,788	1,280	2,500	2,500	870	2,500	-	0.00%
10054380	58120	State Permits	290	290	325	2,500	2,500	290	2,500	-	0.00%
10054380	58144	Banking & Transaction Fees	6,072	9,110	9,203	9,500	9,500	123	9,500	-	0.00%
			<b>1,600,093</b>	<b>1,714,532</b>	<b>1,696,486</b>	<b>1,703,000</b>	<b>1,701,900</b>	<b>648,132</b>	<b>1,764,046</b>	<b>61,046</b>	<b>3.58%</b>

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Parks</b>											
10054385	51610	Salaries F/T	1,011,979	1,018,371	1,055,858	1,115,820	1,115,820	417,867	1,123,582	7,762	0.70%
10054385	51620	Salaries P/T	-	-	45,962	15,000	15,000	10,336	15,000	-	0.00%
10054385	51930	Salary Offset	-	-	-	(8,400)	(8,400)	-	-	8,400	-100.00%
10054385	51630	Salaries O/T	56,780	72,094	68,160	95,500	95,500	22,797	96,750	1,250	1.31%
10054385	51640	Salaries O/T Meal Allow	2,782	4,288	3,616	7,168	7,168	256	7,168	-	0.00%
10054385	52200	Social Security	77,535	80,711	85,604	92,231	92,231	32,979	94,504	2,273	2.46%
10054385	52205	401A Employer Contributions	14,090	19,532	23,049	23,266	23,266	7,759	28,871	5,605	24.09%
10054385	52901	Longevity	4,000	3,500	3,500	3,500	3,500	-	3,500	-	0.00%
10054385	52906	Accrued Benefits Payout	1,918	3,866	-	-	-	-	-	-	-
10054385	56630	Uniforms & Equipment	-	10,900	5,050	-	-	-	-	-	-
10054385	53011	Prof Service	13,997	15,000	15,000	25,450	25,450	3,165	25,450	-	0.00%
10054385	53018	O/S Contractors	148,342	145,982	163,590	206,280	198,530	63,694	215,000	8,720	4.23%
10054385	53049	Mosquito Control	13,595	9,960	13,280	13,270	13,270	6,640	14,250	980	7.39%
10054385	53200	Training	855	650	827	2,200	2,200	308	2,200	-	0.00%
10054385	53905	O/S Grass Treatments	158,571	144,169	164,765	219,500	219,500	159,097	246,900	27,400	12.48%
10054385	54200	Property Cleaning	-	-	-	500	500	-	500	-	0.00%
10054385	54301	Property Repair / Maintenance	215	202	819	9,200	9,200	465	9,200	-	0.00%
10054385	54330	Repairs Machinery And Equipment	37,710	31,932	30,933	45,700	45,700	7,544	53,000	7,300	15.97%
10054385	54350	Repairs Parks And Trails	4,627	7,054	2,948	14,500	14,500	-	17,000	2,500	17.24%
10054385	59736	Bristow Park Maintenance	-	-	-	-	-	-	12,000	12,000	-
10054385	55800	Travel	716	641	323	1,600	1,600	68	1,600	-	0.00%
10054385	56020	Supplies Auto Truck	1,308	2,663	1,141	3,190	3,190	-	3,300	110	3.45%
10054385	56025	Supplies Building / Grounds	58,043	70,417	52,696	71,500	71,500	6,605	76,000	4,500	6.29%
10054385	56100	Supplies - General	12,265	4,747	4,498	14,400	14,300	2,416	15,300	900	6.25%
10054385	56220	Electricity	26,981	38,269	47,291	53,505	53,505	25,158	58,855	5,350	10.00%
10054385	56240	Fuel Oil / Propane	3,045	8,744	7,867	7,787	7,787	864	8,566	779	10.00%
10054385	56260	Gasoline/Oil	19,590	23,124	27,056	32,712	32,712	20,051	35,983	3,271	10.00%
10054385	56270	Water	3,817	5,931	4,750	6,109	6,109	2,105	6,720	611	10.00%
10054385	56500	Voice / Data	4,976	5,607	6,742	5,610	5,610	3,103	5,610	-	0.00%
10054385	56621	Grounds Equipment	17,502	8,801	874	9,500	9,500	1,280	9,500	-	0.00%
10054385	58115	Dues And Subscriptions	470	415	510	450	450	-	450	-	0.00%
10054385	58120	State Permits	-	-	285	-	-	-	-	-	-
			<b>1,695,709</b>	<b>1,737,570</b>	<b>1,836,993</b>	<b>2,087,048</b>	<b>2,079,198</b>	<b>794,557</b>	<b>2,186,759</b>	<b>99,711</b>	<b>4.78%</b>
<b>Nature Center</b>											
10054398	56220	Electricity	27,726	27,601	29,562	35,557	35,557	15,462	39,113	3,556	10.00%
10054398	56240	Fuel Oil / Propane	19,583	21,135	28,201	36,051	36,051	8,349	39,656	3,605	10.00%
10054398	56270	Water	2,862	2,871	2,667	3,626	3,626	1,608	3,988	362	9.98%
			<b>50,172</b>	<b>51,607</b>	<b>60,431</b>	<b>75,234</b>	<b>75,234</b>	<b>25,418</b>	<b>82,757</b>	<b>7,523</b>	<b>10.00%</b>
<b>Tree Warden</b>											
10054399	51620	Salaries P/T	24,464	24,145	24,092	25,000	25,000	9,246	25,000	-	0.00%
10054399	52200	Social Security	1,871	1,847	1,843	1,913	1,913	707	1,913	-	0.00%
10054399	53120	Training	-	-	97	-	-	-	-	-	-
10054399	56025	Supplies Building / Grounds	-	97	-	-	-	-	-	-	-
10054399	53450	O/S Tree Service Highway	221,585	236,922	272,257	293,000	293,000	135,135	293,000	-	0.00%

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
10054399	53451	O/S Tree Service Parks	30,648	46,916	32,910	65,000	65,000	2,500	65,000	-	0.00%
10054399	54303	O/S Tree Maintenance	89,252	118,116	107,947	150,000	150,000	26,737	150,000	-	0.00%
10054399	56100	Supplies - General	3,906	3,609	3,946	4,000	4,000	1,789	4,000	-	0.00%
10054399	56500	Voice / Data	368	397	413	500	500	159	500	-	0.00%
			<b>372,094</b>	<b>432,048</b>	<b>443,505</b>	<b>539,413</b>	<b>539,413</b>	<b>176,274</b>	<b>539,413</b>	<b>-</b>	<b>0.00%</b>
		<b>Human Services</b>									
10054427	51610	Salaries F/T	343,556	374,871	389,663	396,068	396,068	146,235	401,791	5,723	1.44%
10054427	51620	Salaries P/T	13,028	3,354	-	-	-	113	-	-	-
10054427	51630	Salaries O/T	1,073	1,680	249	1,000	1,000	65	2,000	1,000	100.00%
10054427	51930	Salary Offset	-	-	-	(5,000)	(5,000)	-	-	5,000	-100.00%
10054427	52200	Social Security	27,662	27,971	28,641	29,816	29,816	10,681	30,890	1,074	3.60%
10054427	52205	401A Employer Contributions	8,924	15,932	16,522	16,952	16,952	5,257	17,112	160	0.94%
10054427	52901	Longevity	300	350	400	400	400	-	400	-	0.00%
10054427	52906	Accrued Benefits Payout	12,260	-	-	-	-	-	-	-	-
10054427	53048	Flu Clinic	8,166	9,952	11,383	14,000	15,400	15,237	-	(14,000)	-100.00%
10054427	53650	General Assistance	17,400	16,573	-	-	-	-	-	-	-
10054427	53947	Public Health Services	18,980	4,408	4,576	5,000	4,083	3,066	10,000	5,000	100.00%
10054427	54445	Office Equip Lease/Rental	2,453	2,286	2,156	2,500	2,500	1,107	2,500	-	0.00%
10054427	55301	Postage	346	1,203	1,206	1,100	1,100	636	1,100	-	0.00%
10054427	55800	Travel	179	-	-	200	200	-	200	-	0.00%
10054427	55970	Program Meeting Expense	2,539	332	408	1,000	517	410	1,000	-	0.00%
10054427	56120	Supplies Office	2,457	1,524	723	1,000	1,000	739	1,250	250	25.00%
10054427	56500	Voice / Data	1,865	2,074	2,060	2,200	2,200	955	2,200	-	0.00%
10054427	58115	Dues And Subscriptions	425	1,280	915	1,300	1,300	1,110	1,300	-	0.00%
			<b>461,613</b>	<b>463,787</b>	<b>458,901</b>	<b>467,536</b>	<b>467,536</b>	<b>185,612</b>	<b>471,743</b>	<b>4,207</b>	<b>0.90%</b>
		<b>Human Services Agencies</b>									
10054450	53610	Getabout	46,000	46,000	46,000	46,000	46,000	23,000	47,000	1,000	2.17%
10054450	53621	Kids In Crisis	56,000	56,000	90,000	85,000	85,000	42,500	96,000	11,000	12.94%
10054450	53630	New Canaan Cares	-	18,000	18,000	18,000	18,000	9,000	18,000	-	0.00%
10054450	53645	Child Guidance Center	5,000	5,000	5,000	5,000	5,000	2,500	5,000	-	0.00%
10054450	53675	Domestic Violence Crisis Centre	5,000	5,000	5,000	5,000	5,000	2,500	10,000	5,000	100.00%
10054450	53680	Meals On Wheels	5,000	5,000	5,000	5,000	5,000	2,500	5,000	-	0.00%
10054450	53682	Community Program Mental Wellness	16,240	-	-	10,000	10,000	3,000	5,000	(5,000)	-50.00%
10054450	53678	New Canaan Urgent Assessment	-	-	-	-	-	-	50,000	50,000	-
10054450	53679	Catholic Charities of Fairfield County	-	-	-	-	-	-	2,500	2,500	-
10054450	53687	Elder House	-	-	-	-	-	-	2,500	2,500	-
10054450	53688	Family Centers	-	-	-	-	-	-	2,500	2,500	-
10054450	53689	Community Action Agency of Western CT	-	-	-	-	-	-	2,500	2,500	-
			<b>133,240</b>	<b>135,000</b>	<b>169,000</b>	<b>174,000</b>	<b>174,000</b>	<b>85,000</b>	<b>246,000</b>	<b>72,000</b>	<b>41.38%</b>
		<b>Library</b>									
10054501	55067	Town Contribution	2,320,250	2,378,072	2,425,633	2,562,818	2,562,818	1,992,000	2,683,880	121,062	4.72%
			<b>2,320,250</b>	<b>2,378,072</b>	<b>2,425,633</b>	<b>2,562,818</b>	<b>2,562,818</b>	<b>1,992,000</b>	<b>2,683,880</b>	<b>121,062</b>	<b>4.72%</b>

Expenditures		FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.	
<b>Rec-Civic Activity</b>											
10054511	53445	O/S Refuse Service	9,943	6,480	14,955	12,750	17,750	8,670	5,000	(7,750)	-60.78%
10054511	55965	Program Band Concert	7,514	2,518	7,020	10,250	10,250	9,950	-	(10,250)	-100.00%
10054511	55966	Program Light Sound	306	-	-	500	500	-	-	(500)	-100.00%
10054511	55975	Program Memorial Day	-	-	75	500	500	-	-	(500)	-100.00%
10054511	56100	Supplies - General	1,326	127	422	1,500	1,500	-	1,500	-	0.00%
			<b>19,088</b>	<b>9,125</b>	<b>22,472</b>	<b>25,500</b>	<b>30,500</b>	<b>18,620</b>	<b>6,500</b>	<b>(19,000)</b>	<b>-74.51%</b>
<b>Recreation Administration</b>											
10054520	51610	Salaries F/T	449,187	453,360	421,734	462,746	462,746	104,948	467,170	4,424	0.96%
10054520	51620	Salaries P/T	237,587	140,165	163,979	289,100	289,100	85,390	12,250	(276,850)	-95.76%
10054520	51630	Salaries O/T	1,412	2,151	5,192	3,000	3,000	5,563	5,200	2,200	73.33%
10054520	52200	Social Security	50,326	44,031	45,356	57,746	57,746	15,000	37,073	(20,673)	-35.80%
10054520	52205	401A Employer Contributions	-	63	-	-	-	204	-	-	-
10054520	52901	Longevity	1,600	1,650	1,500	1,200	1,200	-	1,500	300	25.00%
10054520	52906	Accrued Benefits Payout	-	-	21,647	-	-	-	-	-	-
10054520	53015	O/S Contract Service	5,073	5,426	5,543	7,000	6,375	760	7,000	-	0.00%
10054520	54200	Property Cleaning	1,611	-	2,154	4,000	500	53	4,000	-	0.00%
10054520	54301	Property Repair / Maintenance	1,540	2,927	1,174	3,500	3,500	751	7,500	4,000	114.29%
10054520	54305	Dog Park Maintenance	12,053	12,042	12,229	15,000	15,000	522	16,250	1,250	8.33%
10054520	54330	Repairs Machinery And Equipment	1,364	756	200	3,000	3,000	555	-	(3,000)	-100.00%
10054520	54335	Repairs Mobile Equipment	30	308	39	350	350	-	-	(350)	-100.00%
10054520	54350	Repairs Parks And Trails	1,500	2,090	240	2,500	2,500	450	-	(2,500)	-100.00%
10054520	54445	Office Equip Lease/Rental	5,003	4,510	4,853	5,500	5,500	2,883	6,500	1,000	18.18%
10054520	55005	Background/Security Checks	512	-	693	1,200	1,200	66	1,650	450	37.50%
10054520	55301	Postage	2,255	488	409	2,800	2,800	105	3,000	200	7.14%
10054520	53200	Training	-	-	-	-	-	-	1,900	1,900	-
10054520	55400	Advertising	5,335	-	-	6,500	100	-	6,500	-	0.00%
10054520	55800	Travel	-	-	213	150	150	76	250	100	66.67%
10054520	55950	Program Soccer	-	762	1,004	1,800	1,150	-	-	(1,800)	-100.00%
10054520	55955	Program Camp Buses	4,826	-	-	6,000	6,000	-	-	(6,000)	-100.00%
10054520	55967	Program Men's Softball	619	299	1,807	600	600	-	-	(600)	-100.00%
10054520	55968	Program Spring/Summer Clinics	2,391	1,760	-	4,500	100	-	-	(4,500)	-100.00%
10054520	55980	Programs and Activities	190,323	255,575	387,003	400,500	422,884	145,357	-	(400,500)	-100.00%
10054520	56025	Supplies Building / Grounds	-	-	907	-	-	247	-	-	-
10054520	56035	Supplies Program Inc. Sporting	12,292	7,706	18,053	15,000	13,942	6,200	-	(15,000)	-100.00%
10054520	56100	Supplies - General	6,412	5,021	6,487	10,000	10,000	2,094	12,000	2,000	20.00%
10054520	56120	Supplies Office	3,003	3,411	2,829	5,000	5,000	2,488	5,000	-	0.00%
10054520	56260	Gasoline/Oil	1,631	1,556	1,475	2,500	2,500	1,888	2,750	250	10.00%
10054520	56500	Voice / Data	4,047	4,730	4,775	4,750	4,750	2,124	5,500	750	15.79%
10054520	56610	Equip Furniture	-	-	-	350	350	-	7,250	6,900	1971.43%
10054520	56630	Uniforms & Equipment	6,879	5,175	2,984	7,000	4,000	-	-	(7,000)	-100.00%
10054520	57350	Software	6,978	7,394	8,516	8,500	8,500	9,396	9,500	1,000	11.76%
10054520	58115	Dues And Subscriptions	719	450	536	750	750	-	750	-	0.00%
10054520	58144	Banking & Transaction Fees	23,754	36,539	43,185	36,500	36,500	289	-	(36,500)	-100.00%
			<b>1,040,259</b>	<b>1,000,345</b>	<b>1,166,715</b>	<b>1,369,042</b>	<b>1,371,792</b>	<b>387,409</b>	<b>620,493</b>	<b>(748,549)</b>	<b>-54.68%</b>

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Recreation - Waveny House</b>											
10054521	51610	Salaries F/T	63,050	63,472	64,912	65,657	65,657	31,521	58,796	(6,861)	-10.45%
10054521	51620	Salaries P/T	8,735	12,255	7,629	8,500	8,500	1,054	-	(8,500)	-100.00%
10054521	51630	Salaries O/T	16,710	5,935	29,133	24,000	24,000	15,572	9,200	(14,800)	-61.67%
10054521	52200	Social Security	6,372	5,825	7,272	7,509	7,509	3,418	5,239	(2,270)	-30.23%
10054521	52205	401A Employer Contributions	3,119	2,742	3,365	3,196	3,196	1,301	2,352	(844)	-26.41%
10054521	52901	Longevity	200	200	200	200	200	-	200	-	0.00%
10054521	53015	O/S Contract Service	18,385	18,165	7,909	19,250	18,750	10	29,250	10,000	51.95%
10054521	54360	Major Maintenance	3,855	9,184	11,347	15,000	15,000	849	35,000	20,000	133.33%
10054521	55400	Advertising	1,530	1,114	4,455	3,500	3,500	2,228	-	(3,500)	-100.00%
10054521	56100	Supplies - General	6,459	4,417	5,371	9,000	9,500	5,019	12,500	3,500	38.89%
10054521	56120	Supplies Office	-	-	-	-	-	-	-	-	-
10054521	56500	Voice / Data	368	397	413	400	400	159	800	400	100.00%
10054521	56610	Equip Furniture	3,475	1,090	555	4,000	4,000	-	6,500	2,500	62.50%
10054521	56925	Equip China / Silverware	920	-	155	2,500	2,500	-	-	(2,500)	-100.00%
			<b>133,178</b>	<b>124,794</b>	<b>142,715</b>	<b>162,712</b>	<b>162,712</b>	<b>61,132</b>	<b>159,837</b>	<b>(2,875)</b>	<b>-1.77%</b>
<b>Recreation - Paddle Tennis</b>											
10054522	51620	Salaries P/T	6,908	11,951	46,152	28,000	28,000	22,231	-	(28,000)	-100.00%
10054522	52200	Social Security	528	914	3,531	2,142	2,142	1,701	-	(2,142)	-100.00%
10054522	54301	Property Repair / Maintenance	-	-	17,300	-	-	-	18,000	18,000	
10054522	54325	Repairs Courts	7,542	7,470	4,687	11,000	11,000	-	12,000	1,000	9.09%
10054522	56100	Supplies - General	668	600	222	1,000	1,000	204	-	(1,000)	-100.00%
10054522	56500	Voice / Data	255	274	281	900	900	108	900	-	0.00%
10054522	56620	Equip Heaters / Snowblowers	-	500	500	1,000	1,000	-	1,000	-	0.00%
			<b>15,902</b>	<b>21,709</b>	<b>72,674</b>	<b>44,042</b>	<b>44,042</b>	<b>24,244</b>	<b>31,900</b>	<b>(12,142)</b>	<b>-27.57%</b>
<b>Recreation - Park Bldgs.</b>											
10054523	51620	Salaries P/T	-	-	-	2,000	2,000	-	2,000	-	0.00%
10054523	52200	Social Security	-	-	-	153	153	-	153	-	0.00%
10054523	53015	O/S Contract Service	1,328	1,310	3,145	2,000	2,000	495	2,000	-	0.00%
10054523	53445	O/S Refuse Service	11,834	12,834	14,630	15,540	15,540	8,068	16,800	1,260	8.11%
10054523	54200	Property Cleaning	350	483	1,433	2,750	2,750	71	3,250	500	18.18%
10054523	54301	Property Repair / Maintenance	12,666	8,815	13,917	15,000	15,000	4,004	18,500	3,500	23.33%
10054523	54330	Repairs Machinery And Equipment	4,278	3,841	5,747	5,250	5,250	524	8,000	2,750	52.38%
10054523	56100	Supplies - General	4,784	3,284	4,034	6,000	6,000	-	8,600	2,600	43.33%
10054523	56220	Electricity	92,229	103,970	123,046	110,000	110,000	67,567	121,000	11,000	10.00%
10054523	56240	Fuel Oil / Propane	46,802	46,772	58,245	62,000	62,000	28,556	68,200	6,200	10.00%
10054523	56270	Water	5,847	6,197	7,107	6,500	6,500	5,240	7,150	650	10.00%
			<b>180,118</b>	<b>187,505</b>	<b>231,304</b>	<b>227,193</b>	<b>227,193</b>	<b>114,525</b>	<b>255,653</b>	<b>28,460</b>	<b>12.53%</b>

Expenditures			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Recreation - Lapham Center</b>											
10054524	51610	Salaries F/T	169,605	90,260	148,254	165,461	165,461	63,270	174,029	8,568	5.18%
10054524	51620	Salaries P/T	83,379	105,715	96,910	115,000	115,000	40,392	115,000	-	0.00%
10054524	51630	Salaries O/T	2,444	-	345	2,250	2,250	610	2,250	-	0.00%
10054524	52200	Social Security	19,607	14,466	18,223	19,000	19,000	7,753	22,283	3,283	17.28%
10054524	52901	Longevity	800	350	400	400	400	-	400	-	0.00%
10054524	52906	Accrued Benefits Payout	9,448	-	-	-	-	-	-	-	-
10054524	54445	Office Equip Lease/Rental	1,300	1,350	1,385	1,500	1,500	697	1,600	100	6.67%
10054524	55301	Postage	667	-	-	850	850	-	850	-	0.00%
10054524	55970	Program Meeting Expense	1,704	2,354	2,578	5,000	5,000	2,614	5,500	500	10.00%
10054524	56035	Supplies Program Inc. Sporting	259	651	257	750	750	-	1,000	250	33.33%
10054524	56100	Supplies - General	-	845	450	900	900	854	1,200	300	33.33%
10054524	56120	Supplies Office	7,949	220	8,123	9,000	9,000	88	9,000	-	0.00%
10054524	56300	Food	648	1,292	970	1,500	1,500	328	1,750	250	16.67%
10054524	56500	Voice / Data	1,333	1,224	1,427	1,500	1,500	720	1,500	-	0.00%
10054524	58115	Dues And Subscriptions	145	-	-	200	200	125	200	-	0.00%
10054524	58144	Banking & Transaction Fees	3,609	4,561	4,755	4,000	4,000	99	4,200	200	5.00%
			<b>302,898</b>	<b>223,288</b>	<b>284,077</b>	<b>327,311</b>	<b>327,311</b>	<b>117,549</b>	<b>340,762</b>	<b>13,451</b>	<b>4.11%</b>
<b>Recreation - Kiwanis Park</b>											
10054526	51620	Salaries P/T	33,597	20,860	40,352	39,015	39,015	31,011	40,000	985	2.52%
10054526	52200	Social Security	2,608	1,605	3,087	2,984	2,984	2,372	3,060	76	2.55%
10054526	54301	Property Repair / Maintenance	2,948	3,764	1,672	4,000	3,990	550	4,500	500	12.50%
10054526	55980	Other Classes & Programs	3,740	-	-	-	-	-	-	-	-
10054526	56025	Supplies Building / Grounds	6,212	6,893	12,809	7,800	7,800	-	12,250	4,450	57.05%
10054526	56100	Supplies - General	74	1,098	123	1,750	1,750	-	1,850	100	5.71%
10054526	56500	Voice / Data	1,477	1,515	1,759	1,650	1,650	800	1,650	-	0.00%
10054526	56630	Uniforms & Equipment	-	912	-	1,000	1,000	-	1,000	-	0.00%
10054526	56910	Supplies - Chemicals	5,147	3,813	8,369	7,250	7,260	3,196	10,800	3,550	48.97%
			<b>55,803</b>	<b>40,460</b>	<b>68,171</b>	<b>65,449</b>	<b>65,449</b>	<b>37,929</b>	<b>75,110</b>	<b>9,661</b>	<b>14.76%</b>
<b>Board of Education</b>											
10054700	52110	Group Insurance-BOE	12,289,526	12,147,943	8,942,809	13,384,033	13,384,033	7,807,353	14,729,646	1,345,613	10.05%
10054700	55065	Expense Summary	77,066,606	79,370,172	82,998,007	85,668,966	85,668,966	25,290,605	88,309,562	2,640,596	3.08%
			<b>89,356,132</b>	<b>91,518,115</b>	<b>91,940,816</b>	<b>99,052,999</b>	<b>99,052,999</b>	<b>33,097,958</b>	<b>103,039,208</b>	<b>3,986,209</b>	<b>4.02%</b>
<b>Board of Education COVID Appropriation</b>											
10054700	59020	Operating Transfer	400,000	1,543,091	-	-	-	-	-	-	-
			<b>400,000</b>	<b>1,543,091</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Agencies</b>											
10055006	53600	Health/Welfare	263,104	265,656	253,151	271,000	271,000	-	271,000	-	0.00%
10055006	53605	Day Care Center	31,947	32,000	32,000	32,000	32,000	16,000	32,000	-	0.00%
10055006	53640	Trans Private Schools	229,192	224,320	212,300	280,000	280,000	-	280,000	-	0.00%
10055006	53686	New Canaan Historical Society	-	25,000	25,000	25,000	25,000	-	25,000	-	0.00%
10055006	53690	Channel 79 TV	29,000	29,000	38,197	38,197	38,197	19,099	38,197	-	0.00%
10055006	53695	Probate Court	10,551	10,789	11,140	12,000	12,000	-	12,000	-	0.00%
			<b>563,794</b>	<b>586,764</b>	<b>571,788</b>	<b>658,197</b>	<b>658,197</b>	<b>35,099</b>	<b>658,197</b>	<b>-</b>	<b>0.00%</b>

<b>Expenditures</b>			<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY23</b>	<b>FY23</b>	<b>FY24</b>	<b>FY24-23</b>	<b>FY24-23</b>
			<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>Revised</b>	<b>YTD</b>	<b>Adopted</b>	<b>\$YoY</b>	<b>%YoY</b>
										<b>Budg.-Budg.</b>	<b>Budg.-Budg.</b>
<b>Debt Service</b>											
10054801	58310	Bond Principal Town	6,830,585	6,780,515	7,020,415	7,319,353	7,319,353	3,101,750	7,319,353	-	0.00%
10054801	58315	Bond Principal School	5,029,415	5,278,485	5,408,585	5,960,647	5,960,647	1,433,250	5,960,647	-	0.00%
10054801	58320	Bond Interest Town	2,367,387	2,545,945	2,608,872	2,663,558	2,663,558	1,059,391	2,663,558	-	0.00%
10054801	58325	Bond Interest Schools	1,759,724	1,687,493	1,763,966	1,719,506	1,719,506	710,053	1,719,506	-	0.00%
10054801	58330	BOE ICT Lease	623,194	630,419	612,714	675,516	675,516	-	731,539	56,023	8.29%
			<b>16,610,305</b>	<b>16,922,856</b>	<b>17,414,551</b>	<b>18,338,580</b>	<b>18,338,580</b>	<b>6,304,444</b>	<b>18,394,603</b>	<b>56,023</b>	<b>0.31%</b>
<b>Contingency</b>											
10059800	51935	Contingency	10,297	64,336	-	300,000	2,000	-	400,000	100,000	33.33%
10054050	53961	Volunteer Tax Abatement	-	-	62,156	62,156	62,156	14,720	62,156	-	0.00%
10059800	51936	Salary Contingency	-	-	-	136,644	136,644	-	250,000	113,356	82.96%
			<b>10,297</b>	<b>64,336</b>	<b>62,156</b>	<b>498,800</b>	<b>200,800</b>	<b>14,720</b>	<b>712,156</b>	<b>213,356</b>	<b>42.77%</b>
<b>Interfund Transfers</b>											
10059910	56291	Town Utility Sewer Contribution	23,020	-	-	-	-	-	-	-	-
10059910	59021	Transfer to Tax Supported Capital	1,489,828	2,225,212	1,726,862	232,000	232,000	-	559,000	327,000	140.95%
10059910	59020	Operating Transfer	-	-	20,640	-	-	-	-	-	-
10059910	59026	Transfer To Waveny Pool Fund	31,750	39,531	5,300	-	-	-	-	-	-
			<b>1,544,598</b>	<b>2,264,743</b>	<b>1,752,802</b>	<b>232,000</b>	<b>232,000</b>	<b>-</b>	<b>559,000</b>	<b>327,000</b>	<b>140.95%</b>
<b>Operating Carry Over - BOE</b>											
10059940	53904	Board Of Ed AP Carryover	31,757	-	-	-	-	-	-	-	-
			<b>31,757</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total General Fund Expenditures</b>			<b>147,849,293</b>	<b>155,043,729</b>	<b>153,803,726</b>	<b>161,583,995</b>	<b>161,563,845</b>	<b>59,166,539</b>	<b>166,625,202</b>	<b>5,041,207</b>	<b>3.12%</b>



**TOWN OF NEW CANAAN**  
**General Fund Revenue By Department**

Revenues			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Finance</b>											
10054117	46101	Interest On Investments	1,028,508	211,387	160,646	500,000	500,000	166,281	900,000	400,000	80.00%
10054117	43530	Educational Cost Sharing Grant	369,019	394,616	457,654	407,264	407,264	101,816	422,138	14,874	3.65%
10054117	47202	Rental of Property-Finance	265,739	252,948	84,324	200,000	200,000	16,147	380,000	180,000	90.00%
10054117	43805	Municipal Revenue Sharing	-	-	26,672	-	-	-	-	-	-
10054117	44040	State Telephone Line Grant	51,270	24	47,546	67,513	67,513	-	67,513	-	0.00%
10054117	48995	School H&W Reimbursements	15,279	16,383	17,451	15,496	15,496	-	15,496	-	0.00%
10054117	49200	Sale Of Assets	17,550	1,325	35,600	15,000	15,000	29,100	15,000	-	0.00%
10054117	47901	School Rental Fees	10,000	-	10,000	10,000	10,000	-	10,000	-	0.00%
10054117	44930	Copier Revenue	4,229	4,729	3,032	8,000	8,000	1,346	8,000	-	0.00%
10054117	43330	State Grants	50,026	0	200	20,000	20,000	-	20,000	-	0.00%
10054117	49052	NSF Fees	150	175	100	100	100	125	100	-	0.00%
10054117	43420	State Reimb School Proj - Prin/Int	1,300	-	-	-	-	-	-	-	-
10054117	43806	COVID19 State Reimbursements	-	424,821	839,174	-	-	-	-	-	-
10054117	46525	Unrealized Gain/Loss	94,095	(122,491)	(748,264)	-	-	-	-	-	-
10054117	44960	Miscellaneous Income	10,974	21,859	160,445	-	-	33,907	-	-	-
10054117	44969	Elderly Tax Exemption	97	98	103	-	-	-	-	-	-
10054117	48105	Insurance Recoveries	1,254	-	10,000	-	-	-	-	-	-
10054117	49055	Operating Transfers In	-	-	168,667	-	-	-	-	-	-
			<b>5,332,334</b>	<b>1,205,874</b>	<b>1,273,350</b>	<b>1,243,373</b>	<b>1,243,373</b>	<b>348,721</b>	<b>1,838,247</b>	<b>594,874</b>	<b>47.84%</b>
<b>Tax Assessor</b>											
10054131	48225	State Property Rebate	101,728	101,728	75,056	101,728	101,728	101,728	28,112	(73,616)	-72.37%
10054131	48240	Additional Veterans Exemption	1,021	727	799	-	-	-	-	-	-
			<b>102,749</b>	<b>102,455</b>	<b>75,855</b>	<b>101,728</b>	<b>101,728</b>	<b>101,728</b>	<b>28,112</b>	<b>(73,616)</b>	<b>-72.37%</b>
<b>Tax Collector</b>											
10054135	41101	Tax Collections - Current	140,331,583	140,201,937	141,895,873	144,239,893	144,239,893	80,738,311	152,188,226	7,948,333	5.51%
10054135	41102	Tax Collections - Prior Yrs	715,235	467,839	344,761	300,000	300,000	438,767	300,000	-	0.00%
10054135	41901	Lien Fees And Interest	511,768	394,182	420,407	250,000	250,000	228,009	250,000	-	0.00%
			<b>141,558,587</b>	<b>141,063,958</b>	<b>142,661,041</b>	<b>144,789,893</b>	<b>144,789,893</b>	<b>81,405,086</b>	<b>152,738,226</b>	<b>7,948,333</b>	<b>5.49%</b>
<b>Legal</b>											
10054139	48106	Legal Reimbursement	-	56,000	-	-	-	-	-	-	-
			<b>-</b>	<b>56,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Revenues			FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
<b>Town Clerk</b>											
10054147	44965	Conveyance Fees	1,127,795	2,852,256	2,312,335	2,000,000	2,000,000	920,479	1,500,000	(500,000)	-25.00%
10054147	44740	Recording Fees	70,237	106,939	100,697	75,000	75,000	28,712	75,000	-	0.00%
10054147	44741	MERS-Town GF Fees	58,036	95,777	74,163	50,000	50,000	15,795	55,000	5,000	10.00%
10054147	44501	Vital Statistics Fees	27,358	22,424	20,305	22,000	22,000	8,915	20,000	(2,000)	-9.09%
10054147	44930	Copier Revenue	14,600	18,599	15,864	10,000	10,000	4,844	25,000	15,000	150.00%
10054147	42130	Sales Of Codes And Regulations	4,224	7,328	6,112	5,200	5,200	1,752	4,500	(700)	-13.46%
10054147	42261	Dog Lic. Clerk Fees	1,717	3,571	2,701	3,000	3,000	940	3,000	-	0.00%
10054147	44502	Marriage License Fees-Town	896	1,440	1,200	1,200	1,200	528	1,200	-	0.00%
10054147	44960	Miscellaneous Income-Town Clerk	1,352	1,311	2,782	1,000	1,000	868	1,300	300	30.00%
10054147	44742	Notary Fees	660	625	775	700	700	290	700	-	0.00%
10054147	44743	Trade Names	530	580	429	700	700	213	550	(150)	-21.43%
10054147	42110	Liquor Licenses	352	280	280	400	400	200	300	(100)	-25.00%
10054147	42270	Peddlers And Vendors Licenses	-	-	-	-	-	-	-	-	-
10054147	43806	COVID19 State Reimbursements	-	14,192	-	-	-	-	-	-	-
			<b>1,307,757</b>	<b>3,125,321</b>	<b>2,537,643</b>	<b>2,169,200</b>	<b>2,169,200</b>	<b>983,536</b>	<b>1,686,550</b>	<b>(482,650)</b>	<b>-22.25%</b>
<b>Land Use</b>											
10054151	42201	Building Permits	622,511	966,039	1,022,248	850,000	850,000	314,645	850,000	-	0.00%
10054151	42335	Zoning Permits	45,915	94,395	91,464	60,000	60,000	26,790	60,000	-	0.00%
10054151	44722	Inland Wetland App/Violation Fees	30,150	37,378	36,270	30,000	30,000	16,268	30,000	-	0.00%
10054151	44720	Planning And Zoning Application Fee	21,400	15,200	16,200	10,000	10,000	9,200	10,000	-	0.00%
10054151	44103	Zoning Board Of Appeals Fees	9,600	2,800	5,500	3,000	3,000	1,200	3,000	-	0.00%
10054151	48232	DEEP Admin Cost Revenue-P&Z	720	1,157	1,020	800	800	324	1,100	300	37.50%
			<b>842,368</b>	<b>1,118,568</b>	<b>1,174,202</b>	<b>953,800</b>	<b>953,800</b>	<b>369,427</b>	<b>954,100</b>	<b>300</b>	<b>0.03%</b>
<b>Insurance Liability</b>											
10054159	48104	Workers Comp Offset	70,599	56,742	76,411	60,000	60,000	14,300	60,000	-	0.00%
10054159	48107	Member Equity	120,210	47,161	125,063	-	-	121,560	50,000	50,000	
			<b>190,809</b>	<b>103,903</b>	<b>201,474</b>	<b>60,000</b>	<b>60,000</b>	<b>135,860</b>	<b>110,000</b>	<b>50,000</b>	<b>83.33%</b>
<b>Parking</b>											
10054178	44925	Parking Permits	162,159	64,900	319,477	480,000	480,000	381,175	500,000	20,000	4.17%
10054178	45005	Parking Tickets	225,537	174,994	197,528	200,000	200,000	72,218	200,000	-	0.00%
10054178	44920	Parking Meters	180,589	71,008	218,100	190,000	190,000	4,099	210,000	20,000	10.53%
10054178	44929	Parking - Box Car	34,483	625	7,909	15,000	15,000	-	16,000	1,000	6.67%
10054178	44923	Parking Permit Waiting Fee	4,675	3,979	950	3,000	3,000	636	1,500	(1,500)	-50.00%
10054178	44924	Parking-Day Passes	2,668	(42)	1,203	2,000	2,000	2,098	2,500	500	25.00%
			<b>610,110</b>	<b>315,464</b>	<b>745,168</b>	<b>890,000</b>	<b>890,000</b>	<b>460,226</b>	<b>930,000</b>	<b>40,000</b>	<b>4.49%</b>
<b>Police</b>											
10054201	45102	False Alarm Fines-Police	16,800	14,870	20,130	28,000	28,000	7,500	20,000	(8,000)	-28.57%
10054201	42315	Pistol Permits	4,130	14,280	6,580	10,000	10,000	700	8,000	(2,000)	-20.00%
10054201	45020	CT Judicial Revenue Distributions	19,009	13,612	18,505	10,000	10,000	10,690	19,000	9,000	90.00%
10054201	44968	Fingerprint Fees	5,310	9,770	6,360	8,000	8,000	3,765	7,000	(1,000)	-12.50%
10054201	44930	Copier Revenue-Police	1,747	1,042	1,550	1,000	1,000	292	1,750	750	75.00%
10054201	42002	Amusement Permits	115	250	305	150	150	20	310	160	106.67%
10054201	42315	State Grants	-	13,719	17,473	-	-	-	25,000	25,000	

<b>Revenues</b>		<b>FY20 Actual</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Adopted</b>	<b>FY23 Revised</b>	<b>FY23 YTD</b>	<b>FY24 Adopted</b>	<b>FY24-23 \$YoY Budg.-Budg.</b>	<b>FY24-23 %YoY Budg.-Budg.</b>
		<b>47,111</b>	<b>67,543</b>	<b>70,903</b>	<b>57,150</b>	<b>57,150</b>	<b>22,966</b>	<b>81,060</b>	<b>23,910</b>	<b>41.84%</b>
	<b>Fire</b>									
10054203	42305 Blasting Permit Fees	-	240	180	-	-	-	-	-	
10054203	45102 False Alarm Fines-Fire	1,600	200	-	-	-	-	-	-	
		<b>1,600</b>	<b>440</b>	<b>180</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
	<b>EMS</b>									
10054209	49200 Sale Of Assets	-	-	16,000	-	-	-	-	-	
		<b>-</b>	<b>-</b>	<b>16,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
	<b>Engineering</b>									
10054305	44971 Drainage Review	-	4,500	10,000	3,000	3,000	6,500	3,000	-	0.00%
10054305	42330 Street Opening Permits	22,629	25,769	31,936	25,000	25,000	7,049	25,000	-	0.00%
10054305	44970 Storm Sewer Connection Fee	-	-	7,488	1,500	1,500	250	1,500	-	0.00%
10054305	42310 Driveway Permits	1,050	2,250	2,150	1,000	1,000	1,400	1,000	-	0.00%
10054305	42322 Sewer Connection Permits	600	950	-	-	-	-	-	-	
		<b>24,279</b>	<b>33,469</b>	<b>51,574</b>	<b>30,500</b>	<b>30,500</b>	<b>15,199</b>	<b>30,500</b>	<b>-</b>	<b>0.00%</b>
	<b>Town Buildings</b>									
10054306	43806 COVID19 State Reimbursements	-	3,270	-	-	-	-	-	-	
10054306	48121 Solar Credits	1,574	23,529	23,662	-	-	13,322	23,000	23,000	
		<b>1,574</b>	<b>26,799</b>	<b>23,662</b>	<b>-</b>	<b>-</b>	<b>13,322</b>	<b>23,000</b>	<b>23,000</b>	
	<b>Transfer Station</b>									
10054380	44022 Transfer Station Tipping Fees	370,369	388,715	477,660	425,000	425,000	179,215	450,000	25,000	5.88%
10054380	44026 Transfer Station Sticker Fees	115,124	220,239	84,855	150,000	150,000	-	120,000	(30,000)	-20.00%
10054380	44020 Transfer Station Dump Fees	41,690	81,867	82,191	80,000	80,000	2,514	75,000	(5,000)	-6.25%
10054380	44023 Transfer Station Recycling	30,659	12,195	146,652	35,000	35,000	14,075	35,000	-	0.00%
		<b>557,843</b>	<b>703,016</b>	<b>791,358</b>	<b>690,000</b>	<b>690,000</b>	<b>195,804</b>	<b>680,000</b>	<b>(10,000)</b>	<b>-1.45%</b>
	<b>Parks</b>									
10054385	44027 Field Usage Fee	22,260	-	-	-	-	-	-	-	
		<b>22,260</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
	<b>Health</b>									
10054401	42350 Plan Review	-	68,750	64,850	60,000	60,000	19,900	60,000	-	0.00%
10054401	42320 Septic Permits	-	58,800	53,550	45,000	45,000	14,975	47,500	2,500	5.56%
10054401	42020 Restaurant Permits	-	30,300	35,800	35,000	35,000	27,850	35,000	-	0.00%
10054401	42323 Well Permits	-	5,950	7,800	5,000	5,000	4,750	5,000	-	0.00%
10054401	42005 Refuse & Septic Inspections	-	5,250	6,450	4,200	4,200	300	5,000	800	19.05%
10054401	42025 Barbers & Salons	-	4,325	3,825	4,000	4,000	200	4,000	-	0.00%
10054401	43806 COVID19 State Reimbursements	-	30,964	-	-	-	-	-	-	
10054401	43810 Covid Testing - Community	-	(270)	-	-	-	-	-	-	
10054401	44505 Covid 19 Relief Funding	495	-	-	-	-	-	-	-	
		<b>495</b>	<b>204,069</b>	<b>172,275</b>	<b>153,200</b>	<b>153,200</b>	<b>67,975</b>	<b>156,500</b>	<b>3,300</b>	<b>2.15%</b>

<b>Revenues</b>		<b>FY20 Actual</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Adopted</b>	<b>FY23 Revised</b>	<b>FY23 YTD</b>	<b>FY24 Adopted</b>	<b>FY24-23 \$YoY Budg.-Budg.</b>	<b>FY24-23 %YoY Budg.-Budg.</b>
<b>Human Services</b>										
10054427	44504 Flu Clinics	11,069	11,376	9,336	8,000	8,000	3,564	-	(8,000)	-100.00%
		<b>11,069</b>	<b>11,376</b>	<b>9,336</b>	<b>8,000</b>	<b>8,000</b>	<b>3,564</b>	<b>-</b>	<b>(8,000)</b>	<b>-100.00%</b>
<b>Recreation Administration</b>										
10054520	44868 Programs and Activities Offset	474,853	379,439	583,771	580,000	580,000	(644)	-	(580,000)	-100.00%
10054520	44709 Park and Recreation Fees	27,852	142,763	182,124	150,000	150,000	(980)	-	(150,000)	-100.00%
10054520	44736 Dog Park Fees	15,850	8,885	8,970	15,000	15,000	-	15,000	-	0.00%
10054520	44704 Concessions and Commissions	5,000	-	9,074	6,000	6,000	-	6,000	-	0.00%
10054520	44867 Wavney Custodial Fees	-	-	750	-	-	-	-	-	-
10054520	47202 Rental Of Property-Recreation	4,950	13,550	28,338	10,000	10,000	7,000	23,000	13,000	130.00%
		<b>528,505</b>	<b>544,637</b>	<b>813,027</b>	<b>761,000</b>	<b>761,000</b>	<b>5,376</b>	<b>44,000</b>	<b>(717,000)</b>	<b>-94.22%</b>
<b>Recreation - Wavney</b>										
10054521	47202 Rental of Property-Wavney	53,100	10,000	133,325	110,000	110,000	-	-	(110,000)	-100.00%
10054521	44867 Wavney Custodial Fees	5,131	300	1,793	4,500	4,500	-	-	(4,500)	-100.00%
		<b>58,231</b>	<b>10,300</b>	<b>135,118</b>	<b>114,500</b>	<b>114,500</b>	<b>-</b>	<b>-</b>	<b>(114,500)</b>	<b>-100.00%</b>
<b>Recreation - Paddle Tennis</b>										
10054522	44940 Paddle Tennis Fees	55,831	78,591	76,515	78,000	78,000	-	-	(78,000)	-100.00%
		<b>55,831</b>	<b>78,591</b>	<b>76,515</b>	<b>78,000</b>	<b>78,000</b>	<b>-</b>	<b>-</b>	<b>(78,000)</b>	<b>-100.00%</b>
<b>Recreation - Lapham Center</b>										
10054524	44708 Senior Citizens Program	82,356	50,950	76,485	95,000	95,000	-	76,500	(18,500)	-19.47%
		<b>82,356</b>	<b>50,950</b>	<b>76,485</b>	<b>95,000</b>	<b>95,000</b>	<b>-</b>	<b>76,500</b>	<b>(18,500)</b>	<b>-19.47%</b>
<b>Education</b>										
10054700	43336 BOE - Excess Cost Grant	957,213	1,043,238	955,713	1,096,032	1,096,032	-	1,096,032	-	0.00%
10054700	44959 Miscellaneous Income - BOE	61,356	-	-	-	-	-	-	-	-
		<b>1,018,569</b>	<b>1,043,238</b>	<b>955,713</b>	<b>1,096,032</b>	<b>1,096,032</b>	<b>-</b>	<b>1,096,032</b>	<b>-</b>	<b>0.00%</b>
<b>Miscellaneous</b>										
10055030	49090 FEMA Reimbursement	-	-	126,062	-	-	-	-	-	-
10059910	49055 Operating Transfers In	-	-	715,000	2,792,619	2,792,619	-	2,152,375	(640,244)	-22.93%
10059940	44959 Miscellaneous Income - BOE	-	-	-	-	-	-	-	-	-
		<b>-</b>	<b>-</b>	<b>841,062</b>	<b>2,792,619</b>	<b>2,792,619</b>	<b>-</b>	<b>2,152,375</b>	<b>(640,244)</b>	<b>-22.93%</b>
<b>TOTAL GENERAL FUND REVENUES</b>		<b>152,355,424</b>	<b>149,865,971</b>	<b>152,701,941</b>	<b>156,083,995</b>	<b>156,083,995</b>	<b>84,128,790</b>	<b>162,625,202</b>	<b>6,541,207</b>	<b>4.19%</b>

**Dog Fund**

ORG	OBJ	DESCRIPTION	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
		<b>Beginning Balance</b>	<b>56,359</b>	<b>64,608</b>	<b>75,220</b>	<b>75,615</b>	<b>75,615</b>	<b>75,615</b>	<b>64,732</b>		
28204147	42262	Dog Lic. Clerk Fees	-	35	-	26,000	26,000	-	26,000	-	0.00%
28204215	42262	Dog Lic. Clerk Fees	14,347	30,094	24,219	-	-	8,608	-	-	
28204215	44960	Miscellaneous Income	-	141	-	-	-	-	-	-	
28204215	45015	Warden Redemption Fees (Impound)	620	1,140	290	1,000	1,000	-	1,000	-	0.00%
28204215	46101	Interest On Investments	-	-	-	50	50	-	50	-	0.00%
28204215	48255	Contribution from Reserve	-	-	-	2,490	2,490	-	2,490	-	0.00%
			<b>14,967</b>	<b>31,410</b>	<b>24,509</b>	<b>29,540</b>	<b>29,540</b>	<b>8,608</b>	<b>29,540</b>	-	<b>0.00%</b>
28204215	53011	Prof Service	1,729	4,898	1,361	3,500	3,500	428	3,500	-	0.00%
28204215	53200	Training	149	800	-	1,000	1,000	-	1,000	-	0.00%
28204215	53651	Town Paid Adoption Fees	-	-	-	-	-	-	-	-	
28204215	54301	Property Repair / Maintenance	-	10	-	500	500	-	500	-	0.00%
28204215	54335	Repairs Mobile Equipment	59	329	25	500	500	-	500	-	0.00%
28204147	55301	Postage	1,988	1,390	1,928	2,000	2,000	-	2,000	-	0.00%
28204215	55301	Postage	480	723	413	500	500	24	500	-	0.00%
28204215	55400	Advertising	-	-	-	90	90	-	90	-	0.00%
28204215	56100	Supplies - General	560	1,064	23	850	850	20	850	-	0.00%
28204147	56120	Supplies Office	1,508	1,080	1,155	1,500	1,500	-	1,500	-	0.00%
28204215	56120	Supplies Office	-	182	-	100	100	-	100	-	0.00%
28204215	56630	Uniforms & Equipment	245	163	-	1,000	1,000	-	1,000	-	0.00%
28204215	58250	State Remittance	-	10,157	19,210	18,000	18,000	19,019	18,000	-	0.00%
			<b>6,716</b>	<b>20,798</b>	<b>24,114</b>	<b>29,540</b>	<b>29,540</b>	<b>19,491</b>	<b>29,540</b>	-	<b>0.00%</b>
		<b>Ending Balance Dog Fund</b>	<b>64,608</b>	<b>75,220</b>	<b>75,615</b>	<b>75,615</b>	<b>75,615</b>	<b>64,732</b>	<b>64,732</b>		

**Parking Fund**

ORG	OBJ	DESCRIPTION	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
		<b>Beginning Balance</b>	<b>954,760</b>	<b>1,007,260</b>	<b>1,007,260</b>	<b>1,092,286</b>	<b>1,092,286</b>	<b>1,092,286</b>	<b>902,942</b>		
29304178	44925	Parking Permits	-	-	85,026	100,000	-	-	120,000	20,000	20.00%
29304178	44926	Fee In Lieu of Parking	52,500	-	-	-	-	-	-	-	
			<b>52,500</b>	<b>-</b>	<b>85,026</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>120,000</b>	20,000	20.00%
29309800	51935	Contingency	-	-	-	100,000	-	-	120,000	20,000	20.00%
29304178	54348	Parking Meter Replacement	-	-	-	-	-	-	-	-	
29309920	58748	Parking Lot Improvements	-	-	-	-	-	-	-	-	
29309920	58996	10597 FY23 Parking Lots	-	-	-	300,000	300,000	189,344	-	(300,000)	-100.00%
			<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>300,000</b>	<b>189,344</b>	<b>120,000</b>	<b>(280,000)</b>	<b>-70.00%</b>
		<b>Ending Balance Parking Fund</b>	<b>1,007,260</b>	<b>1,007,260</b>	<b>1,092,286</b>	<b>792,286</b>	<b>792,286</b>	<b>902,942</b>	<b>902,942</b>		

**Railroad Fund**

ORG	OBJ	DESCRIPTION	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
		<b>Beginning Balance</b>	<b>315,157</b>	<b>287,358</b>	<b>183,367</b>	<b>177,438</b>	<b>148,688</b>	<b>148,688</b>	<b>117,930</b>		
29404050	41010	Prior Year Adjustment	-	-	-	-	-	-	-	-	-
29404178	44920	Parking Meters	130,043	3,998	23,601	40,000	40,000	(1,798)	45,000	5,000	12.50%
29404178	45005	Parking Tickets	18,100	2,250	1,860	60,000	60,000	-	5,500	(54,500)	-90.83%
29404050	47202	Rental Of Property	2,400	(300)	1,800	-	-	1,800	-	-	-
29404050	48255	Contribution from Reserve	-	-	-	64,124	64,124	-	45,837	(18,287)	-28.52%
			<b>150,543</b>	<b>5,948</b>	<b>27,261</b>	<b>164,124</b>	<b>164,124</b>	<b>2</b>	<b>96,337</b>	<b>(67,787)</b>	<b>-41.30%</b>
29404178	51610	Salaries F/T	-	-	-	-	-	-	-	-	-
29404178	53015	O/S Contract Service	2,153	270	223	3,000	3,000	616	3,000	-	0.00%
29404178	54347	Repairs Parking Meters	-	392	-	3,500	3,500	-	3,500	-	0.00%
29404178	54348	Parking Meter Replacement	-	-	-	-	-	-	-	-	-
29404178	56100	Supplies - General	279	-	-	600	600	-	600	-	0.00%
29404178	56500	Voice / Data	2,100	2,100	1,820	2,200	2,200	1,820	2,200	-	0.00%
29404178	58144	Banking & Transaction Fees	15,023	567	932	14,000	14,000	-	14,000	-	0.00%
29404306	53018	O/S Contractors	63,760	9,316	12,650	17,600	17,600	11,001	17,600	-	0.00%
29404306	54200	Property Cleaning	9,968	3,516	7,107	20,165	20,165	6,089	20,165	-	0.00%
29404306	54301	Property Repair / Maintenance	889	1,176	997	3,100	3,100	696	3,100	-	0.00%
29404306	54370	Municipal Maint Charge	60,900	69,960	-	73,458	73,458	-	-	(73,458)	-100.00%
29404306	55210	Ins Blanket Coverage	3,160	2,887	2,271	4,244	4,244	2,324	4,244	-	0.00%
29404306	56025	Supplies Building / Grounds	287	998	-	1,900	1,900	-	1,900	-	0.00%
29404306	56100	Supplies - General	433	553	210	600	600	389	600	-	0.00%
29404306	56220	Electricity	11,863	10,359	3,371	12,460	12,460	4,463	-	(12,460)	-100.00%
29404306	56240	Fuel Oil / Propane	1,894	2,222	390	1,975	1,975	-	-	(1,975)	-100.00%
29404306	56270	Water	1,816	1,538	634	2,122	2,122	643	2,228	106	5.00%
29404306	56500	Voice / Data	2,524	2,525	1,285	3,200	3,200	1,420	3,200	-	0.00%
29404306	59640	Isaias Property Services	-	285	-	-	-	-	-	-	-
29404350	56291	Town Util Sewer Fee	-	1,275	1,300	-	-	1,300	-	-	-
29409800	51935	Contingency	-	-	-	-	-	-	20,000	20,000	-
29409920	57005	10569 FY22 Train Station	-	-	-	-	-	-	-	-	-
29409920	58992	10582 FY23 Train Station	-	-	-	28,750	28,750	-	-	(28,750)	-100.00%
			<b>177,050</b>	<b>109,940</b>	<b>33,190</b>	<b>192,874</b>	<b>192,874</b>	<b>30,760</b>	<b>96,337</b>	<b>(96,537)</b>	<b>-50.05%</b>
		<b>Ending Balance Railroad Fund</b>	<b>287,358</b>	<b>183,367</b>	<b>177,438</b>	<b>148,688</b>	<b>119,938</b>	<b>117,930</b>	<b>117,930</b>		

**Rental Property Fund**

ORG	OBJ	DESCRIPTION	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
		<b>Beginning Balance</b>	<b>54,558</b>	<b>49,344</b>	<b>43,174</b>	<b>197,816</b>	<b>197,816</b>	<b>197,816</b>	<b>221,691</b>		
29504050	46101	Interest On Investments	-	-	-	-	-	-	-		
29504050	47202	Rental Of Property	800	-	157,053	11,700	11,700	24,480	-	(11,700)	-100.00%
29509800	48255	Contribution from Reserve	-	-	-	-	-	-	12,195	12,195	
			<b>800</b>	<b>-</b>	<b>157,053</b>	<b>11,700</b>	<b>11,700</b>	<b>24,480</b>	<b>12,195</b>	<b>495</b>	<b>4.23%</b>
29509800	51935	Contingency	-	-	-	-	-	-	-		
29504306	53018	O/S Contractors	4,057	5,582	(663)	6,000	6,000	-	6,000	-	0.00%
29504306	54301	Property Repair / Maintenance	432	-	-	750	750	-	750	-	0.00%
29504306	56109	Miscellaneous	-	-	624	-	-	-	-	-	
29504306	56220	Electricity	-	-	-	1,654	1,654	-	1,819	165	10.00%
29504306	56240	Fuel Oil / Propane	753	-	1,826	1,833	1,833	-	2,016	183	10.00%
29504306	56270	Water	772	588	624	1,463	1,463	604	1,609	146	10.00%
			<b>6,014</b>	<b>6,170</b>	<b>2,411</b>	<b>11,700</b>	<b>11,700</b>	<b>604</b>	<b>12,195</b>	<b>495</b>	<b>4.23%</b>
		<b>Ending Balance Rental Property Fund</b>	<b>49,344</b>	<b>43,174</b>	<b>197,816</b>	<b>197,816</b>	<b>197,816</b>	<b>221,691</b>	<b>221,691</b>		



**Steve Benko Pool Fund**

ORG	OBJ	DESCRIPTION	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
		<b>Beginning Balance</b>	<b>917,989</b>	<b>1,068,786</b>	<b>1,103,331</b>	<b>1,081,790</b>	<b>1,081,790</b>	<b>1,081,790</b>	<b>851,450</b>		
60074526	44695	Pool Programs	10,365	(213,220)	21,625	13,500	13,500	(324)	13,500	-	0.00%
60074526	44702	Pool Fees	450,269	578,516	566,705	550,000	550,000	1,250	550,000	-	0.00%
60074050	44704	Concessions And Commissions	5,000	-	-	5,000	5,000	-	5,000	-	0.00%
60074526	44960	Miscellaneous Income	-	-	7,500	-	-	-	-	-	-
60074050	46101	Interest On Investments	-	-	-	300	300	-	300	-	0.00%
60074000	49055	Operating Transfers In	-	-	-	-	-	-	-	-	-
60074000	49101	General Fund Contribution	31,750	39,531	-	-	-	-	-	-	-
			<b>497,384</b>	<b>404,827</b>	<b>595,830</b>	<b>568,800</b>	<b>568,800</b>	<b>926</b>	<b>568,800</b>	<b>-</b>	<b>0.00%</b>
60074526	51620	Salaries P/T	168,450	171,169	210,178	190,000	190,000	145,934	190,000	-	0.00%
60074526	52200	Social Security	12,886	13,094	16,079	13,300	13,300	11,164	13,300	-	0.00%
60074526	53015	O/S Contract Service	15,875	10,950	20,335	24,500	24,500	9,231	35,000	10,500	42.86%
60074526	54200	Property Cleaning	6,607	8,976	17,555	33,100	33,100	15,422	35,000	1,900	5.74%
60074526	54301	Property Repair / Maintenance	10,168	12,557	38,132	14,000	14,000	4,766	38,200	24,200	172.86%
60074526	54360	Major Maintenance	9,052	32,691	16,034	40,000	40,000	15,098	65,000	25,000	62.50%
60074526	55980	Other Classes & Programs	4,660	5,462	9,155	7,500	7,500	2,616	7,500	-	0.00%
60074526	56100	Supplies - General	3,709	3,961	4,901	6,500	6,500	1,678	7,800	1,300	20.00%
60074526	56220	Electricity	17,620	16,056	17,043	18,000	18,000	8,907	19,800	1,800	10.00%
60074526	56240	Fuel Oil / Propane	4,146	9,982	9,819	18,000	18,000	897	19,800	1,800	10.00%
60074526	56270	Water	11,192	11,861	6,037	12,500	12,500	5,018	13,750	1,250	10.00%
60074526	56291	Town Util Sewer Contribution	-	2,550	2,600	2,550	2,550	-	2,550	-	0.00%
60074526	56500	Voice / Data	264	204	238	350	350	60	350	-	0.00%
60074526	56630	Uniforms & Equipment	2,361	1,126	4,033	2,500	2,500	264	3,450	950	38.00%
60074526	56910	Supplies - Chemicals	22,164	22,927	22,447	26,000	26,000	10,211	32,300	6,300	24.23%
60074000	57905	Depreciation Expense	40,579	40,579	-	40,687	40,687	-	40,687	-	0.00%
60074526	58144	Banking & Transaction Fees	381	225	187	800	800	-	1,500	700	87.50%
60074801	58310	Bond Principal	-	-	212,000	-	-	-	-	-	-
60074801	58320	Bond Interest	17,015	5,913	10,600	-	-	-	-	-	-
60079800	51935	Contingency	-	-	-	118,513	118,513	-	42,813	(75,700)	-63.87%
			<b>347,128</b>	<b>370,282</b>	<b>617,371</b>	<b>568,800</b>	<b>568,800</b>	<b>231,266</b>	<b>568,800</b>	<b>-</b>	<b>0.00%</b>
		<b>Ending Balance Pool Fund</b>	<b>1,068,786</b>	<b>1,103,331</b>	<b>1,081,790</b>	<b>1,081,790</b>	<b>1,081,790</b>	<b>851,450</b>	<b>851,450</b>		

**Movie Theatre Fund**

ORG	OBJ	DESCRIPTION	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
		<b>Beginning Balance</b>	<b>776,953</b>	<b>826,063</b>	<b>791,424</b>	<b>773,645</b>	<b>773,645</b>	<b>773,645</b>	<b>383,181</b>		
60104050	49055	Operating Transfers In	-	-	-	-	-	-	-	-	
60104050	47202	Rental Of Property	73,380	54,688	40,352	50,000	50,000	20,456	120,000	70,000	140.00%
60104050	48255	Contribution from Reserve	-	-	-	25,635	25,635	-	78,571	52,936	206.50%
			<b>73,380</b>	<b>54,688</b>	<b>40,352</b>	<b>75,635</b>	<b>75,635</b>	<b>20,456</b>	<b>198,571</b>	<b>122,936</b>	<b>162.54%</b>
60109800	51935	Contingency	-	61,700	-	-	-	-	120,000	120,000	
60104306	53018	O/S Contractors	16,384	14,977	17,149	27,000	27,000	7,865	27,000	-	0.00%
60104306	54200	Property Cleaning	(37)	234	-	11,000	11,000	-	11,000	-	0.00%
60104306	54301	Property Repair / Maintenance	1,610	229	3,521	5,775	5,775	227	5,775	-	0.00%
60104139	55762	Movie Theatre Property	-	-	-	1,000	1,000	-	1,000	-	0.00%
60104306	56100	Supplies - General	-	-	6,553	10,000	10,000	1,379	11,000	1,000	10.00%
60104306	56220	Electricity	-	2,689	10,224	16,060	16,060	3,792	17,666	1,606	10.00%
60104306	56240	Fuel Oil / Propane	6,313	6,435	-	2,000	2,000	389	2,200	200	10.00%
60104306	56270	Water	-	614	1,384	1,300	1,300	554	1,430	130	10.00%
60104306	56291	Town Util Sewer Contribution	-	1,275	1,300	1,500	1,500	1,300	1,500	-	0.00%
60104306	56500	Voice / Data	-	1,173	-	-	-	-	-	-	
60104306	57252	89245 2022 Playhouse Movie Theatre	-	-	18,000	-	-	395,413	-	-	
			<b>24,270</b>	<b>89,327</b>	<b>58,131</b>	<b>75,635</b>	<b>75,635</b>	<b>410,920</b>	<b>198,571</b>	<b>122,936</b>	<b>162.54%</b>
		<b>Ending Balance Movie Theatre Fund</b>	<b>826,063</b>	<b>791,424</b>	<b>773,645</b>	<b>773,645</b>	<b>773,645</b>	<b>383,181</b>	<b>383,181</b>		

**Recreation Fund**

ORG	OBJ	DESCRIPTION	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
		<b>Beginning Balance</b>	-	-	-	-	-	-	-		
<b>Recreation</b>											
28454525	44868	Programs and Activities	-	-	-	-	-	-	827,000	827,000	
			-	-	-	-	-	-	<b>827,000</b>	<b>827,000</b>	
28454525	51620	Salaries P/T	-	-	-	-	-	-	306,850	306,850	
28454525	52200	Social Security	-	-	-	-	-	-	23,474	23,474	
28454525	55980	Programs and Activities	-	-	-	-	-	-	413,400	413,400	
28454525	56035	Supplies Programs	-	-	-	-	-	-	23,250	23,250	
28454525	58144	Banking & Transaction Fees	-	-	-	-	-	-	38,000	38,000	
28454525	51935	Contingency	-	-	-	-	-	-	62,283	62,283	
			-	-	-	-	-	-	<b>867,257</b>	<b>867,257</b>	
<b>Wedding</b>											
28454521	47202	Rental of Property-Waveny	-	-	-	-	-	-	194,000	194,000	
28454521	44867	Waveny Custodial Fees	-	-	-	-	-	-	5,000	5,000	
			-	-	-	-	-	-	<b>199,000</b>	<b>199,000</b>	
28454521	51610	Salaries F/T	-	-	-	-	-	-	30,089	30,089	
28454521	51620	Salaries P/T	-	-	-	-	-	-	39,500	39,500	
28454521	51630	Salaries O/T	-	-	-	-	-	-	20,000	20,000	
28454521	52200	Social Security	-	-	-	-	-	-	6,816	6,816	
28454521	52205	401A Employer Contributions	-	-	-	-	-	-	588	588	
28454521	53015	O/S Contract Service	-	-	-	-	-	-	40,000	40,000	
28454521	55400	Advertising	-	-	-	-	-	-	16,000	16,000	
28454521	56120	Supplies Office	-	-	-	-	-	-	750	750	
28454521	56925	Equip China / Silverware	-	-	-	-	-	-	5,000	5,000	
			-	-	-	-	-	-	<b>158,744</b>	<b>158,744</b>	
		<b>Ending Balance Recreation Fund</b>	-	-	-	-	-	-	-		

**TOWN OF NEW CANAAN  
Sewer Fund Summary**

ORG	OBJECT	PROJECT	Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
28054135	41101		Tax Collections - Current	-	-	-	-	-	-	-		
28054135	41102		Tax Collections - Prior Yrs	(7,374)	8,325	11,783	3,000	3,000	-	3,000	-	0.0%
28054135	41901		Lien Fees And Interest	14,291	12,281	12,705	6,000	6,000	4,304	6,000	-	0.0%
28054135	44745		Sewer Utility Revenue	1,461,847	1,577,763	1,659,248	1,618,200	1,618,200	1,079,147	2,034,199	415,999	25.7%
28054135	44960		Miscellaneous Income	-	-	1,339	-	-	-	-	-	
28054135	46101		Interest On Investments	-	-	-	750	750	-	750	-	0.0%
28054135	49101		General Fund Contribution	23,020	-	-	-	-	-	-	-	
			<b>Sewer Fund-Tax Collector</b>	<b>1,491,785</b>	<b>1,598,369</b>	<b>1,685,075</b>	<b>1,627,950</b>	<b>1,627,950</b>	<b>1,083,450</b>	<b>2,043,949</b>	<b>415,999</b>	<b>25.6%</b>
28058201	42322		Sewer Connection Permits	800	2,400	2,688	1,300	1,300	1,200	2,400	1,100	84.6%
28058201	43341		Nitrogen Credit	151,775	98,932	24,350	24,350	24,350	19,074	1,900	(22,450)	-92.2%
28058201	44024		Disposal Fees	245,143	272,536	250,915	273,000	273,000	103,171	244,000	(29,000)	-10.6%
			<b>Sewer Fund-Operations</b>	<b>397,718</b>	<b>373,868</b>	<b>277,954</b>	<b>298,650</b>	<b>298,650</b>	<b>123,445</b>	<b>248,300</b>	<b>(50,350)</b>	<b>-16.9%</b>
			<b>Total Sewer Fund Revenue</b>	<b>1,889,503</b>	<b>1,972,237</b>	<b>1,963,029</b>	<b>1,926,600</b>	<b>1,926,600</b>	<b>1,206,895</b>	<b>2,292,249</b>	<b>365,649</b>	<b>19.0%</b>
28054135	51610		Salaries F/T	47,019	47,230	49,100	47,651	49,574	18,273	50,782	3,131	6.6%
28054135	51620		Salaries P/T	1,814	1,170	1,506	2,000	2,000	1,311	1,700	(300)	-15.0%
28054135	51630		Salaries O/T	144	280	106	180	180	88	180	-	0.0%
28054135	52200		Social Security	3,757	3,725	3,885	3,818	3,929	1,506	4,029	211	5.5%
28054135	52205		401A Employer Contributions	748	730	745	721	746	143	780	59	8.2%
28054135	52901		Longevity	-	-	-	160	160	-	160	-	0.0%
28054135	53010		Service Contracts	-	-	-	2,000	2,000	-	2,000	-	0.0%
28054135	53011		Prof Service	-	75	-	100	100	75	100	-	0.0%
28054135	54340		Repairs Office Equipment	-	145	-	150	150	-	150	-	0.0%
28054135	54445		Office Equip Lease/Rental	-	-	-	330	330	142	330	-	0.0%
28054135	55301		Postage	8,257	4,062	8,887	7,000	7,000	2,830	7,500	500	7.1%
28054135	55400		Advertising	675	153	648	1,000	1,000	310	1,000	-	0.0%
28054135	56120		Supplies Office	1,361	135	928	1,400	1,400	140	1,400	-	0.0%
28054135	56500		Voice / Data	-	-	-	100	100	-	100	-	0.0%
			<b>Sewer Fund-Tax Collector</b>	<b>63,776</b>	<b>57,705</b>	<b>65,804</b>	<b>66,610</b>	<b>68,669</b>	<b>24,818</b>	<b>70,211</b>	<b>3,601</b>	<b>5.4%</b>
28054158	52902		Wellness	102	18	72	-	-	18	-	-	
			<b>Sewer Fund-Health Benefits</b>	<b>102</b>	<b>18</b>	<b>72</b>	<b>-</b>	<b>-</b>	<b>18</b>	<b>-</b>	<b>-</b>	
28054159	52700		Workers Compensation	25,248	26,008	26,008	27,810	27,810	19,501	27,810	-	0.0%
28054159	55210		Ins Blanket Coverage	56,086	54,858	57,589	59,740	59,815	44,162	59,740	-	0.0%
			<b>Sewer Fund-Insurance</b>	<b>81,334</b>	<b>80,866</b>	<b>83,597</b>	<b>87,550</b>	<b>87,625</b>	<b>63,663</b>	<b>87,550</b>	<b>-</b>	<b>0.0%</b>

ORG	OBJECT	PROJECT	Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
28054801	58310		Bond Prin Town	54,000	54,000	54,000	-	-	-	-		
28054801	58320		Bond Interest Town	8,100	5,400	2,700	8,100	8,100	-	8,100	-	0.0%
			<b>Sewer Fund-Debt Service</b>	<b>62,100</b>	<b>59,400</b>	<b>56,700</b>	<b>8,100</b>	<b>8,100</b>	<b>-</b>	<b>8,100</b>	<b>-</b>	<b>0.0%</b>
28058201	51610		Salaries F/T	304,444	304,312	312,389	429,155	47,651	117,305	453,563	24,408	5.7%
28058201	51617		Salaries Educational	-	2,730	1,470	2,730	2,730	2,100	2,730	-	0.0%
28058201	51620		Salaries P/T	86,992	68,245	101,857	-	2,000	47,107	-	-	
28058201	51630		Salaries O/T	54,212	61,129	54,978	61,800	180	15,631	61,800	-	0.0%
28058201	51640		Salaries O/T Meal Allow	354	703	525	700	700	64	700	-	0.0%
28058201	52200		Social Security	32,810	31,597	33,948	38,286	3,818	13,162	39,426	1,140	3.0%
28058201	52205		401A Employer Contributions	8,543	8,578	8,640	9,016	721	1,730	9,240	224	2.5%
28058201	52901		Longevity	1,000	1,000	1,250	1,000	160	-	1,000	-	0.0%
28058201	53018		O/S Contractors	51,749	26,652	25,169	37,000	38,501	11,877	37,925	925	2.5%
28058201	53200		Training	2,676	2,880	454	3,500	3,500	-	3,500	-	0.0%
28058201	53505		Grit Removal	4,859	9,739	9,954	17,000	17,000	-	17,000	-	0.0%
28058201	53506		Pipe Cleaning	30,422	22,293	28,662	30,000	31,338	8,628	30,750	750	2.5%
28058201	53902		O/S Sludge Hauling Contract	177,361	189,030	227,596	225,000	229,404	62,651	248,000	23,000	10.2%
28058201	54200		Property Cleaning	5,112	792	843	5,000	5,000	299	5,125	125	2.5%
28058201	54301		Property Repair / Maintenance	18,679	29,419	21,564	30,000	32,931	8,152	30,750	750	2.5%
28058201	54330		Repairs Machinery And Equipmen	23,042	28,644	28,267	35,000	36,545	13,013	35,875	875	2.5%
28058201	54335		Repairs Mobile Equipment	1,649	1,450	1,241	2,500	2,775	1,399	2,500	-	0.0%
28058201	54445		Office Equip Lease/Rental	-	2,720	1,365	2,800	780	528	1,500	(1,300)	-46.4%
28058201	55301		Postage	24	53	9	255	7,000	4	255	-	0.0%
28058201	55800		Travel	-	-	81	2,000	2,000	-	2,000	-	0.0%
28058201	56025		Supplies Building / Grounds	135,101	102,594	113,565	128,500	140,012	52,393	163,000	34,500	26.8%
28058201	56100		Supplies - General	3,062	1,668	2,865	3,900	4,035	1,011	3,900	-	0.0%
28058201	56120		Supplies Office	714	646	767	800	1,785	312	800	-	0.0%
28058201	56220		Electricity	178,131	205,298	146,961	234,390	214,390	67,810	257,829	23,439	10.0%
28058201	56240		Fuel Oil / Propane	13,534	15,015	10,076	23,000	23,000	1,055	25,300	2,300	10.0%
28058201	56260		Gasoline/Oil	2,147	2,217	3,227	4,000	4,000	1,946	4,400	400	10.0%
28058201	56261		CHP Gas	-	2,323	37,909	-	20,187	3,703	38,000	38,000	
28058201	56270		Water	6,403	7,219	7,362	7,500	7,500	3,594	8,250	750	10.0%
28058201	56291		Town Util Sewer Contribution	-	4,590	-	4,590	4,590	-	4,705	115	2.5%
28058201	56500		Voice / Data	4,416	3,858	4,418	5,000	100	1,568	5,125	125	2.5%
28058201	56630		Uniforms & Equipment	6,371	6,004	4,622	6,700	6,878	2,872	6,870	170	2.5%
28058201	56915		Supplies - Laboratory	4,175	4,300	3,342	5,000	5,658	1,639	5,125	125	2.5%
28058201	57350		Software	2,691	1,730	1,862	2,000	2,000	604	2,000	-	0.0%
28058201	58115		Dues And Subscriptions	458	-	-	250	250	-	250	-	0.0%
28058201	58120		State Permits	2,638	2,638	3,551	2,700	2,700	-	2,700	-	0.0%
			<b>Sewer Fund-Operations</b>	<b>1,165,514</b>	<b>1,159,351</b>	<b>1,200,790</b>	<b>1,361,072</b>	<b>901,819</b>	<b>442,158</b>	<b>1,511,893</b>	<b>150,821</b>	<b>11.1%</b>

ORG	OBJECT	PROJECT	Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Adopted	FY23 Revised	FY23 YTD	FY24 Adopted	FY24-23 \$YoY Budg.-Budg.	FY24-23 %YoY Budg.-Budg.
28059800	51935		Contingency	-	-	-	395,546	395,546	19,357	243,946	(151,600)	-38.3%
28059910	59020		Transfer Out	-	3,750,000	-	-	-	-	-	-	-
			<b>Total Contingency &amp; Transfer</b>	<b>-</b>	<b>3,750,000</b>	<b>-</b>	<b>395,546</b>	<b>395,546</b>	<b>19,357</b>	<b>243,946</b>	<b>(151,600)</b>	<b>-38.3%</b>
			<b>Total Sewer Fund Operating Budget</b>	<b>1,372,825</b>	<b>5,107,340</b>	<b>1,406,962</b>	<b>1,918,878</b>	<b>1,461,759</b>	<b>550,013</b>	<b>1,921,699</b>	<b>2,821</b>	<b>0.1%</b>
28054135	49101		Sewer Capital Fund Transfer In	-	3,750,000	-	-	-	-	-	-	-
			<b>Sewer Fund-Tax Collector</b>	<b>-</b>	<b>3,750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
28408201	58992	10595	FY23 Generator Fuel Tank Project	-	-	-	168,000	-	-	-	-	-
28408201	58992	10596	FY23 Control Building Fuel tank removal	-	-	-	18,000	-	-	-	-	-
28408201	58993	10592	FY23 Sewer Rehab	-	-	-	10,900	-	-	-	-	-
28408201	58994	10589	FY23 Clarifier Drive Replacement & Rehab	-	-	-	80,500	-	-	-	-	-
28408201	58994	10590	FY23 UV Re-Hab	-	-	-	25,000	-	-	-	-	-
28408201	58994	10591	FY23 Engineering (Zn, P,WPCF upgrades)	-	-	-	20,000	-	-	-	-	-
28408201	58994	10593	FY23 UV Replacement	-	-	-	815,000	-	-	-	-	-
28408201	58996	10594	FY23 Fence Replacement	-	-	-	60,000	-	-	-	-	-
28408201	58994	10630	FY24 Sensor Replacements	-	-	-	-	-	-	23,000	-	-
28408201	58992	10629	FY24 Sewer Rehab	-	-	-	-	-	-	10,900	-	-
28408201	58992	10627	FY24 UV Re-Hab	-	-	-	-	-	-	25,000	-	-
28408201	58992	10628	FY24 Engineering (Zn, P,WPCF upgrades)	-	-	-	-	-	-	20,000	-	-
28408201	58994	10631	FY24 UV Replacement	-	-	-	-	-	-	285,000	-	-
28408201	58995	10634	FY24 Replacement Mechanic's Vehicle	-	-	-	-	-	-	100,000	-	-
28408201	58992	10633	FY24 Inflow and Infiltration -Remediation	-	-	-	-	-	-	500,000	-	-
28408201	58994	10632	FY24 Chemical Tote Replacement	-	-	-	-	-	-	7,000	-	-
			<b>Sewer Fund-Capital</b>	<b>132,863</b>	<b>590,796</b>	<b>7,000</b>	<b>1,197,400</b>	<b>-</b>	<b>-</b>	<b>970,900</b>		
28408201	48255		Contribution from Reserve	-	-	-	1,197,400	-	-	600,350	-	-
			<b>Total Sewer Fund &amp; Sewer Capital Fund</b>	<b>1,505,688</b>	<b>5,698,136</b>	<b>1,413,962</b>	<b>3,116,278</b>	<b>1,461,759</b>	<b>550,013</b>	<b>2,892,599</b>	<b>2,821</b>	<b>0%</b>

## New Canaan Library

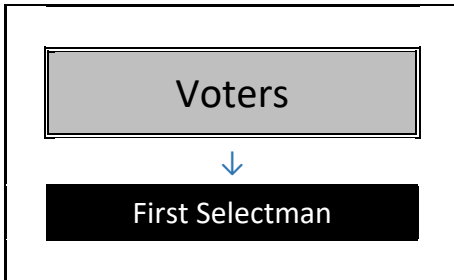
Mission: To be an essential place for lifelong learning and a vibrant hub for knowledge, culture, and connection for everyone in our community.

Revenues	FY22	FY23	FY24	Adopted	FY24-23	FY24-23
	Audited	Adopted			Budg.-Budg.	%YoY Budg.-Budg.
<b>Town of New Canaan</b>	<b>2,425,633</b>	<b>2,562,818</b>		<b>2,683,880</b>	121,062	4.7%
State of Connecticut	8,216	9,000		8,000	(1,000)	-11.1%
Annual Fund	510,851	495,000		500,000	5,000	1.0%
Fundraising Event Revenue	302,119	280,000		285,000	5,000	1.8%
Fines	18,545	25,000		35,000	10,000	40.0%
Rentals & Leases	-	12,500		30,000	17,500	140.0%
Business Center Income	5,748	12,500		22,000	9,500	76.0%
Misc. Revenue	8,488	6,000		5,000	(1,000)	-16.7%
<b>Total Other Income</b>	<b>921,139</b>	<b>840,000</b>		<b>885,000</b>	<b>45,000</b>	<b>5.4%</b>
<b>Total Income</b>	<b>3,346,772</b>	<b>3,402,818</b>		<b>3,568,880</b>	<b>166,062</b>	<b>4.9%</b>

Expenditures	FY22	FY23	FY24	Adopted	FY24-23	FY24-23
	Audited	Adopted			Budg.-Budg.	%YoY Budg.-Budg.
<b>CAPITAL RESERVE</b>				<b>20,000.00</b>		
<b>INFRASTRUCTURE &amp; FACILITIES</b>					-	
Infrastructure	18,201	25,950		38,644	12,544	48.3%
<b>FACILITIES/ B&amp;G</b>					-	
Total BUILDINGS & GROUNDS	169,258	172,134		172,400	266	0.2%
Total Legacy Operations	-	-		7,266	7,266	
<b>Total INFRASTRUCTURE</b>	<b>187,459</b>	<b>198,084</b>		<b>218,310</b>	<b>20,226</b>	<b>10.2%</b>
<b>OPERATIONS</b>						
Total COMPENSATION	2,323,932	2,445,393		2,564,502	119,109	4.9%
Total COLLECTION	248,297	247,230		245,725	(1,505)	-0.6%
Total PROGRAMS	45,627	76,000		83,300	7,300	9.6%
Total SERVICES				3,541	3,541	
Total IT	134,979	165,500		153,075	(12,425)	-7.5%
<b>ADMINISTRATION</b>					-	
Total ADMINISTRATION	255,419	171,011		180,527	9,516	5.6%
<b>DEVELOPMENT</b>					-	
Total DEVELOPMENT	102,494	99,600		99,900	300	0.3%
<b>Total ORDINARY EXPENSES</b>	<b>3,298,207</b>	<b>3,402,818</b>		<b>3,568,880</b>	<b>166,062</b>	<b>4.9%</b>

**Mission**

Provide leadership for the executive branch of the Town government and oversee most services provided to residents.



**Department Goals**

1. Provide cost effective services through prudent leadership and management
2. Maintain and enhance Town infrastructure
3. Provide timely and effective public safety and health services
4. Preserve and enhance the quality of life in New Canaan

**Summary of Major Responsibilities**

The First Selectman’s Office responds to citizen inquiries, including information requests, suggestions, complaints, and requests for action in all areas of municipal government.

The First Selectman is the Chief Executive and enforces the bylaws and ordinances of the Town and the laws of the State.

The Board of Selectmen has a duty to carry out the provisions of the Town Charter, the power to make certain appointments and fill-certain vacancies, and the duty to be the purchasing agent for the Town.

The Administrative Officer provides administrative and management services and related work products in support of the First Selectman. The Administrative Officer assists the First Selectman with details relating to specific office operations by administering various functions of the town government including preparation of agendas and minutes for the Board of Selectmen, Board of Finance and Town Council;

special events coordination; interpretation of Town Code, ordinances and regulations in conjunction with the Town Attorney; assisting the public with concerns; economic development and communications.

**Recent/New Programs and Initiatives**

- Continue a program for the installation of solar photovoltaic equipment on Town buildings. The initiative involves proposed solar panel installations using renewable energy credits issued by Eversource under a State of Connecticut alternative energy incentive program as well as the implementation of Combined Heat and Power initiatives
- Expand the Installation of natural gas in the Town of New Canaan

**Major Departmental Challenges**

Retaining and enhancing quality of life while maintaining economic vitality is challenging:

- Lack of funding and support from the state
- Federal tax reform
- Transportation issues

**FY 21-22 Accomplishments**

- Present and pass lowest Town budget increase in 10 years
- Continue to study parking lot usage to optimize parking availability in the most cost effective manner
- Support the installation of solar photovoltaic equipment and combined heat and power on Town and school buildings
- Support the installation of natural gas pipelines
- Improve constituent communications, and increase operational efficiencies.





- Continue to look for opportunities to preserve open space.
- Fund the Land Acquisition Fund
- Initiate various Town Building projects, e.g., Police Department, Vine Cottage, and Town Hall Annex.
- Support the renovation of Waveny House, including a project to make the facility compliant with the Americans with Disabilities Act

**FY 22-23 Accomplishments and Objectives**

- Continuation of natural gas installation throughout the business district and to town buildings
- Allocated \$5.5M of American Relief Act Funds to local non-profits, several town initiatives and community needs such as Behavioral Health and Telehealth programs
- Began a complete renovation project of the New Canaan Playhouse
- Formed a partnership with Cinema Lab to run the New Canaan Playhouse Theater.
- Support the building of a new New Canaan Library Building.
- Continue to elevate Waveny House as a premier destination for weddings.

- Completed the Canaan Parish Housing project.
- Striving to work collaboratively with the representatives in the State Assembly to ensure that the Administration in Hartford does not put an unfair burden on New Canaan in addressing the State’s fiscal problems.

**FY 23-24 Objectives**

- Continue to look for open space opportunities
- Continue to address Affordable Housing initiatives
- Manage town expenditures during a rise in inflation.

**Alignments with New Canaan being a community of choice for its residents**

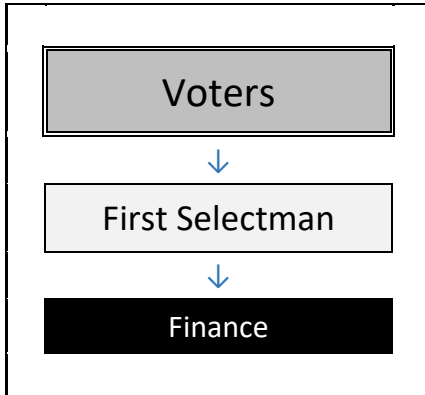
As the Chief Executive and enforces the bylaws and ordinances of the Town and the laws of the state.

Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Freedom of Information Act (FOIA) Requests	72	95	85	83



**Mission**

To provide for general accounting, budget development and control, financial reporting, management of Town funds and debt management.



**Department Goals**

1. Ensure funds are accounted for in compliance with Government Accounting Standards Board (GASB), Generally Accepted Accounting Principles, (GAAP) and Governmental Accounting, Auditing, and Financial Reporting
2. Facilitate the work of each operating department/agency through prompt and proper payment of vendors
3. Provide information to Town Boards and Committees

**Summary of Major Responsibilities**

The Finance Department is responsible for the management and supervision of the Town’s finances including budget, accounting for town funds, including accounts payable and accounts receivable, bonding, and all banking operations for both the Town and the BOE operating and capital accounts.

The Finance Office is also responsible for facilitating Mill Rate calculation, assessing and collecting taxes, and collecting sewer use fees.

The office ensures the adherence to all provisions of the Town Charter, GASB, and GAAP. It prepares

monthly financial reports on the fiscal condition of the Town in relation to the budget, acts as a liaison to all Departments and financial institutions on matters relating to Town business, and ensures all debt obligations of the Town are paid in accordance with borrowing provisions. The Finance Department also oversees preparation of the Town Budget and works closely with the BOE.

The department is responsible to the Town Administration, Board of Finance, and Audit Committee. It facilitates the annual audit of the Town and received the Government Finance Officers Association recognition for Excellence in Financial Reporting.

**Anticipated Operational Changes**

The Finance Department is initiating a Town department-wide focus on record retention and the procedures for discarding records when record retention periods have been met. This is being done so that the use of building space to accommodate record storage does not become overwhelming. The department is also transitioning to a new fixed asset system effort to improve financial reporting, accountability, and operational efficiencies in managing the Town’s fixed assets.

**Recent/New Programs and Initiatives**

Over the last year the Finance Department has made several changes:

- Following the resignation of the Chief Financial Officer, the position of Budget Manager was created.
- The Department is also reviewing opportunities to reorganize the internal audit functions.
- Physical – the space has been altered through the removal of high walls around work spaces

- Cross Training – personnel have made an effort to cross train so that if a member of the staff is not at work, the work flow will not stop

- To maintain cooperative working relationships with other departments and agencies, as well as Boards, TC, and Committees

**Recent Departmental Recognitions**

The Town of New Canaan received a Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the USA and Canada for the fiscal year 2021. The Town also received the GFOA Distinguished Budget Award Presentation.

**FY 22-23 Accomplishments and Objectives**

- Continue to receive GFOA reporting and budgeting awards
- Work on a new banking relationship
- Complete upgrade to the a new version of Munis, the accounting software currently in use
- Streamline the budget process
- Train and cross-train new and promoted staff
- Change the Accounts Payable process to optimize cash management and payment process to vendors

**Major Departmental Challenges**

The Town’s Comptroller and Chief Financial resigned within six weeks of each other. Later in the year the Senior Accountant retired and Staff Accountant resigned. All vacant positions were filled by September and the Financial Analyst was promoted to Budget Manager. The Financial Software system was sunseting at the end of the calendar year 2022. The department is looking to enhance forecasting and the use of budget-moderating techniques and technology.

**FY 23-24 Objectives**

- Continue to receive GFOA reporting and budgeting awards
- Automate and streamline manual processes
- Streamline credit card reconciliations
- Continue to develop staff and roll out training for departments
- Implement a monthly closing schedule
- Work with departments to eliminate redundant processes

**FY 21-22 Accomplishments**

- Continue to receive GFOA reporting awards
- Provide a user-friendly Annual Report to inform residents on the Town's financial status and the operational accomplishments of the Town
- To work with IT to allow a greater number of transactions to be handled online

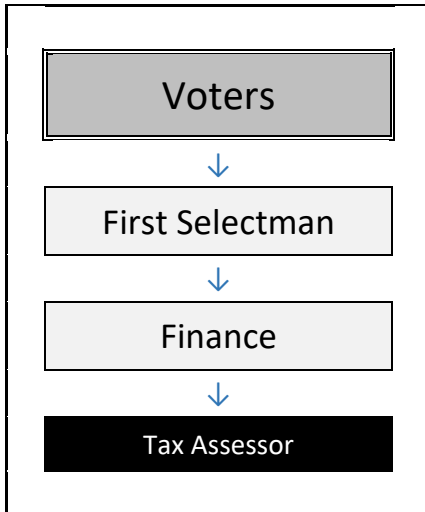
**Alignments with New Canaan being a community of choice for its residents**

The goal of Finance is to allow operating departments to do their job in the provision of services to New Canaan residents. Municipal Departments are here to serve New Canaan residents.



**Mission**

The Assessor’s Office is responsible for the discovery, listing, valuation and equalization of all properties in the Town of New Canaan. This office is also responsible for the maintenance of assessment records and annual calculation of the tax base.



**Major Departmental Challenges**

This year we will begin the new 2023 revaluation. The process will take one year and require us to educate tax payers of that process.

**FY 21-22 Accomplishments**

- Completed personal property audits on questionable accounts
- Completed inspections on all building permits issued that had value changes
- Completed all Motor vehicles values and issues, additions, and deletions on time
- New staff training and new roles

**FY 22-23 Accomplishments and Objectives**

- Perform personal property audits
- Building permits inspections
- Work to start on the new town wide revaluation

**FY 23-24 Objectives**

- Complete the full town wide revaluation
- Train staff in the revaluation process and answer tax payers questions

**Department Goals**

1. Update all real estate value changes
2. Update all personal property listing
3. Complete the yearly grand list
4. Resolve all tax appeals court cases

**Summary of Major Responsibilities**

- Notify tax payers of the value process
- Conduct inspections on all building permits active and new as required and notify the owners
- Conduct personal property audits
- Complete the yearly Grand List as required by C.G.S.
- Help taxpayers and issue corrections for all motor vehicle issues
- Administer all local and state elderly tax relief programs
- Help the Board of Assessment Appeals and the process for motor vehicles and real property assessment

**Alignments with New Canaan being a community of choice for its residents**

- Educate tax payers of the value process
- Provide online access to taxpayer

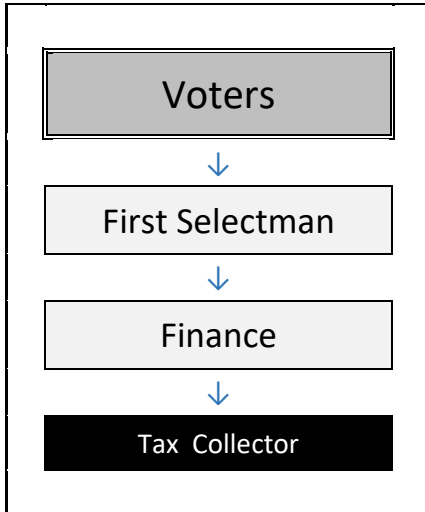


Performance Indicators	FY 20-21	FY 21-22	FY 22-23
	Actual	Actual	Estimated
	2020 Grand List	2021 Grand List	2022 Grand List
Real Estate # of properties	7,241	7,285	7,285
Motor Vehicle # of vehicles	15,977	16,195	16,000
Supplemental MV # of vehicles	3,667	3,500	3,500
Personal Properties # of accounts	733	718	725
Elderly Tax applicants processed	56	38	40
Data Collection/Inspections (permits)	320	426	460
MV Pricing/Delete/Adjustments	2,824	3,446	3,500



**Mission**

The Tax Collector office provides billing and collections of real estate, personal property, motor vehicle, sewer and special assessment billing. Taxes are billed annually and collected semi-annually on real estate & sewer and annually on motor vehicles and personal property.



**Department Goals**

1. Use collection agency for delinquent motor vehicle bills
2. Use of foreclosure by attorney for delinquent real estate bills
3. Use CT State Marshal for personal property delinquent bills
4. Maintain collection rate over 99%

**Summary of Major Responsibilities**

- Give ample notice when municipal taxes are due by advertising in local newspaper
- Give notice that taxes are due by posting on New Canaan website
- Email/text taxpayers that taxes are due through the Town email system
- Continue with monthly mailings of delinquent statements in fluorescent colors so recipients take notice of statements
- Full access on Town website of all tax bills, both paid and due (excluding sewer bills, which are non-public information)

**Anticipated Operational Changes**

- Updating QDS to Cloud Solution
- New expenditure due to off-site data storage
- Increase in phone calls due to new sewer billing classified as non-public info
- Increase in phone activity due to higher online volume

**Recent/New Programs and Initiatives**

- Added QR code to bills for ease of payment
- Texting reminders to taxpayers that tax bills are due through the new Town e-notify website
- Administer the switch in banks for processing tax collection
- Continue to have cash accepted at Bankwell for direct deposit into our account
- Continue the use of non-contact drop box in the town hall lobby for tax payments

**Recent Departmental Recognitions**

- Public appreciation of phone calls answered by a knowledgeable person instead of machine
- Tax office answers approximately 30- 45 calls a day, with an average call taking 10 to 20 minutes to complete
- All tax and sewer bills updated with QR code for faster online payments

**Major Departmental Challenges**

- Implementing any State of CT statute change because municipal tax collection is governed by the State
- COVID-19 produced an increase in phone questions regarding bills



- COVID-19 produced an increase in online payments for first time users who continue to need assistance

**FY 21-22 Accomplishments**

- Used collection agency to collect delinquent bills
- Used CT State Marshal to collect delinquent personal property bills

**FY 22-23 Accomplishments and Objectives**

- Used collection agency to collect delinquent bills
- State Marshal for delinquent personal property bills
- Apply real estate liens on unpaid sewer bills
- Use of Bankwell to accept all cash payments for direct deposit into our account
- Used QR codes on bills

**FY 23-24 Objectives**

- Sell delinquent real estate liens
- Use Bankwell to accept cash payments
- Use collection agency to collect delinquent bills

**Tax Collector alignments with New Canaan being a community of choice for its residents**

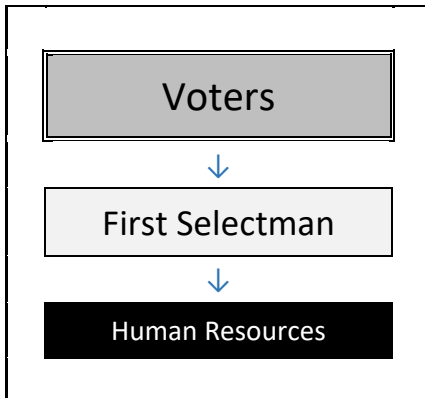
- Tax office provides online payment options, mail in options and walk in options for payment.
- Tax office provides email & text reminders when taxes are due.
- Tax office provides 24/7 website tax information access.
- Use of QR coding for faster online payments

Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Text & emails reminders to taxpayers on taxes due	2,000	2,100	2,100	2,100
Mailing of real estate bills	7,200	7,400	7,500	7,500
Mailing of personal property bills	730	715	720	725
Mailing of motor vehicle bills	17,000	16,300	17,000	17,000
Mailing of supplementals	1,950	2,000	3,000	3,000
Download of lockbox processing	17,000	13,000	15,000	15,000
Download of escrow accounts	5,200	5,400	6,000	6,000
Download of online payments	11,000	13,000	15,000	15,000
Download of collection agency payments	60	40	50	50
Processing of mail and over the counter payments	27,200	27,000	27,500	27,500
Average annual real estate liens	45	33	45	45
Average annual sewer liens	30	25	30	30
Average annual UCC liens on personal property	40	20	40	40
Average weekly put-on / take-off with DMV	80	75	80	80
Average monthly mailing of delinquent statement	1,000	1,200	1,200	1,200
Average weekly research of returned mail	50	100	70	70
Calls per day. Each call averaging 10 to 20 minutes	65	70	75	75



**Mission**

The Town of New Canaan is dedicated to the recruitment and selection of a diverse employment group that is committed to promote a healthy, positive, productive and safe work environment. We strive to provide the public with responsive, fair, personnel and professional services.



**Department Goals**

1. Support the creation of an engaged and talented workforce that reflects the community and is seen as an employer of choice
2. Work seamlessly and strategically within the Department and with all other Town departments
3. Operate efficiently and effectively with results-driven and customer-focused enterprise-wide decisions

**Summary of Major Responsibilities**

- Hire talented staff by carefully evaluating each open position to determine in what manner the person in that position will interact with the public and what skills are needed
- Primary internal contact for information and communication to employees, Town governing bodies, and outside parties (financial, legal, governmental/IRS, etc.) about Town-sponsored employee/retirement benefits
- Work directly with outside providers (such as trustees, brokers, record keepers, actuaries,

- auditors, etc.) to administer the employee/retirement benefit plans
- Maintain records for all employees and participating/eligible retirees to ensure the appropriate benefits are available and provided

**Anticipated Operational Changes**

- Moving to managed pension benefit fund administration

**Recent/New Programs and Initiatives**

- Moving toward managed pension benefit administration with Hooker & Holcombe
- Currently working with Town’s IT Department and KnowBe4 to set up online training for employees
- Evaluate new time/attendance software for Fire Department
- Distribute new employee handbook

**Recent Departmental Recognitions**

Dividend check for \$140,000.00 received from Connecticut Interlocal Risk Management Agency representing significant cost reduction by the department.  
 Risk Management Award from CIRMA

**Major Departmental Challenges**

Controlling healthcare and workers’ compensation costs are the department’s biggest challenges. Recruitment has become a major challenge for HR and we are looking at creative ways to bring new employees on board.





**FY 22-23 Accomplishments**

- Completed transition to Hooker and Holcomb for Pension Benefit administration.
- Worked closely with CIRMA to monitor Workers’ Compensation/Liability costs and develop programs to reduce those expenditures. Received a Risk Management Award for the Town’s Risk Management Program
- Worked closely with the insurance broker to reduce health insurance costs
- Worked with Vanguard to issue 326 +/- 1099Rs on time with minimal issues
- Provided 323 pension benefit statements to participating employees in March 2022.
- Conducted successful, timely Open Enrollment for post-65 retirees in Nov/Dec 2022 and for pre-65 retirees (and all retiree dental participants) in June 22
- Completed an Independent Audit of Employee/Dependents for health insurance benefits.
- Complete valuations and GASB disclosures in a timely and accurate manner
- Work closely with new Pension Committee to review monthly Pensions, death benefits and new applicants to the Pension Plan

**FY 23-24 Objectives**

- Work closely with healthcare broker to review healthcare costs and possible savings
- Implement programs from CIRMA to reduce workers’ compensation/liability costs  
Complete Classification/Compensation Study for Managers
- Negotiate Town Hall Union Contract for 7/23  
Work closely with Land Use to implement On-Line Permitting.  
Working with FD on Fire House Software for attendance records.  
Complete and distribute new manager Employee Handbook

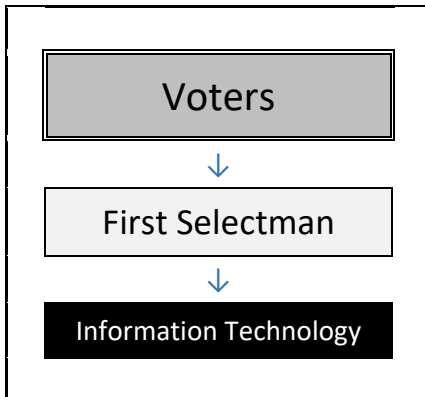
**Alignments with New Canaan being a community of choice for its residents**

1. Support departments in increasing diversity to have a talented workforce that is more reflective of our community.
2. We involve departments in HR issues that affect their operations.
3. Develop systems to improve internal controls, standardize and improve processes and increase compliance
4. Manage/balance the tradeoff of negotiated, competitive employee/retirement benefits with the cost to the Town.



**Mission**

The primary role of the Information Technology (IT) Department is to provide the appropriate technology that allows employees to access and share information in such a way that will improve services to the Town and to the residents of the community. The Department supports all computer and data network functions for all Town departments.



- Wide Area Network (WAN) Services: Provide year-round support to WAN-connected entities, including hardware/software upgrades, patches,
- Equipment replacement, and monitoring, as well as administration of telecommunications systems and new Emergency Services Radio Backbone

**Anticipated Operational Changes**

- Zoom Hybrid Meetings
- Remote Access (MFA)

**Department Goals**

1. Provide the latest technology to users in order to work more efficient.
2. Provide a stable network on which users can rely on with little to no downtime
3. Stay current with Town technology in order to reduce vendor costs and lower the budget expenses

**Summary of Major Responsibilities**

- Technical Consulting Services: Provide assistance with the assessment, selection, and acquisition of all computer and software systems
- Project Management Services: Provide a realistic schedule for technical assistance in the selection, implementation, or upgrade of a system, in order for projects to be completed on time and within budget
- Technical Support Services: Provide computer operations, desktop, infrastructure, and applications support, and data backup and recovery services

**Recent/New Programs and Initiatives**

- Cyber Security AI watchdog
- Boards and Commission Doc Center
- New Firewalls / Monitoring
- Upgraded Cyber Awareness Training

**Recent Departmental Recognitions**

- Replaces WAN (gateway) equipment for better network performance and bigger pipe
- Implemented new internet filters
- Payment card industry compliance passed for network-based payment processing
- Implemented in/out real-time scan of websites and malware protection
- Improved Town Security (camera program)

**Major Departmental Challenges**

- COVID-19 24x7x365 Support
- Cyber Security Insurance mandates

**Pandemic Impact**

The Town had to move from a 7x24 Emergency Support Model to a 7x24x365 Operations Model with no eligibility for overtime like other departments.

With virtual night meetings and weekend outcalls the department staff worked 7 days a week in order to support Town employees.

Prior to the pandemic here was never a need for virtual meetings but the department managed the transition to a virtual environment with rapid equipment ordering, remote access for users, additional on-line service for residence, getting Channel 79 on-line, and support to the library and BOE.

**FY 21-22 Accomplishments**

- Enhance Cyber Security
- Constant improving of Secure Remote Access and Monitoring
- Improve Online Services via Website

**FY 22-23 Accomplishments and Objectives**

- Adding protection and Education for users
- Extending Cyber Security Training
- Upgrade Voice Systems
- New Firewalls

**FY 23-24 Objectives**

- New Virtual images /desktops
- Microsoft OS / Office upgrades
- Voice Systems upgrades
- Upgrade network switch gear for WAN locations
- Upgrade Virtual System Hardware and software

**Alignments with New Canaan being a community of choice for its residents**

When the IT Department provides systems that are accessible and reliable, the internal users become more efficient allowing them to better serve the residents of New Canaan.

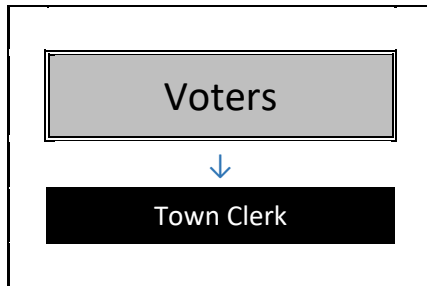
Performance Indicators	FY 20-21	FY 21-22	FY 22-23	FY 23-24
	Actual	Actual	Estimated	Estimated
User Service Requests	6,000	6,000	6,100	6,000
New Projects / Installs	15	15	15	15
24x7 Support	365	365	365	365
Work done in-house Saving	150,000	150,000	135,000	150,000
WAN Network Security Updates/Patches per month	120	120	140	130
WAN Support (Waveny Care, BOE, Library, PD, etc) Requests	120	120	100	100

Security Patches and Updates are up due to an influx of Cyber Security issues and concerns, vendors releasing more patches  
 Service Request are up due to staffing changes, new tools, and software  
 WAN Support request are up because of staffing changes and more users around the district



**Mission**

To execute and implement the duties of the Town Clerk as prescribed by the Connecticut General Statutes, state regulations and the Town Charter in an efficient and impartial manner and in doing so, to manage, protect and preserve the permanent records of the Town for the present and the future.



**Summary of Major Responsibilities**

1. As an Elected Officer of the Town, serves as a resource for others within the community by providing direction, guidance, information, and assistance while rendering impartial service to conflicting constituencies, in addition to safeguarding highly confidential information.
2. Provides the professional link between residents, local governing bodies, and State agencies, and is the official keeper of the Town Seal.
3. Responsible for the preservation, conservation, and safekeeping of the Town's official records and documents dating back to 1801, when New Canaan was incorporated as a town.
4. Records, indexes, and microfilms deeds, mortgages, liens, assignments, survey maps, and other instruments concerning title to land.
5. Issues an assortment of business licenses and permits (Notaries Public, Liquor Licenses, Peddler's Permits, Dog Licenses, etc.).
6. Collects State Conveyance fees, as services are rendered, on behalf of the CT Department of Revenue Services.
7. Provides guidance to elected and appointed officials on Freedom of Information requirements.
8. In accordance with FOIA, receives and posts official notices of meetings and agendas, and records and maintains bound archival minute books for 54 Boards, Commissions and Ad Hoc Committees for historical review and permanent record.
9. Administers training sessions for poll workers in conjunction with the Registrar of Voters.
10. As a Chief Election Official, registers new voters, executes the absentee ballot process, executes referenda process, and calls for a re-cavass when a vote is close.
11. Issues and certifies the Town's final election results, administers the Oath of Office to all elected and appointed officials, and keeps the Secretary of State apprised on the status of all Town officials.
12. Works closely with local and State candidates, political campaigns, and the State Elections Enforcement Commission with campaign finance.
13. Administers the Oath of Office to all elected and appointed Town Officials, in addition to Police and Fire.
14. Appoints unaffiliated and minor party electors as Justices of the Peace.
15. Maintains and updates the Town Code as needed.
16. Continues active Records Management Program.
17. Serves as the Town's Registrar of Vital Statistics - issues and creates Birth Certificates, Marriage licenses and Death certificates. Issues certified copies of the same.
18. Appoints Sub-Registrar and works closely with funeral directors, Clergy and Justices of the Peace, and the State Department of Public Health.

**Recent/New Programs and Initiatives**

New Programs and initiatives are often generated by changing policy, or mandates, from one of the following offices or agencies to whom the Town Clerk reports or is under the direction of:

- Secretary of the State
- State Elections Enforcement Commission
- Freedom of Information Commission
- Department of Revenue Services
- State Library and Archives
- Office of the State Public Administrator
- Dept. of Public Health
- Dept. of Agriculture
- Dept. of Environmental Protection

**Major Departmental Challenges**

Transitioning the Absentee Ballot process from three voting districts to six entirely new districts. Keeping up with changing laws and policies that affect the way we do business every day. Accomplishing our

statutory and duties and obligations with limited resources on occasion. Unfunded State mandates.

**FY 22-23 Accomplishments and Objectives**

- To continue to seek best practices and keep up with State mandates.
- Setting up new data points, procedures and tracking for six newly created voting districts after the 2020 Census.

**FY 23-24 Objectives**

- To continue back-scanning of land records to provide greater access to the documents.
- To launch “Property Check” an online notification system for residents alerting them when their name or property address is recorded on the land records.
- Continue record management efforts throughout Town government.

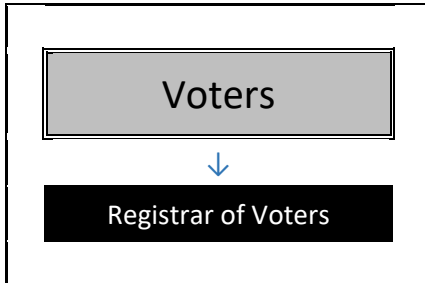
**Town Clerk alignments with New Canaan being a community of choice for its residents**

The Town Clerk provides the professional link between residents, local offices, and State Agencies, and her office has become the “face” of Town Hall for many residents. Whether someone is obtaining a birth certificate to enroll their child in school, licensing their dog, refinancing their home, obtaining an absentee ballot or looking for general information, the Town Clerk and her staff provide direction and guidance. Residents are welcomed with reliable information and with the assurance that public information is available and that confidential information is protected.



**Mission**

To maintain an accurate and current list of Voters for the Town of New Canaan; to organize, manage and tabulate primary and general elections and referendums



**Department Goals**

1. To ensure accuracy of voter rolls, compile and maintain election statistics.
2. To secure adequate personnel for efficient election and referendum execution.
3. To accurately tabulate and efficiently report election results.
4. Respond to changing environment for re-districting, referendum and other voter required activities such as special elections recanvassing (recount) and SOTS audit.
5. Respond to state mandates for recently passed *Early Voting* legislation.

**Summary of Major Responsibilities**

- Responsible for voter registration and the maintenance of accurate and current records.
- Promote a variety of voter education projects, including special voter enrolling sessions at the New Canaan High School each May and supervised absentee balloting at Waveny Care Center, as well as working with civic groups such as the League of Women Voters to promote greater voter participation.
- Administer all elections, referendum(s) and party caucuses (if requested) and develop procedures to ensure the voting rights of all citizens are protected and the fair conduct of all elections.

- Assist candidates, the public, and the parties in the preparation of specialized voter lists and individual requests for information.
- Staffing all voting districts during election / caucus / referendum / recanvass / early voting events.

**Anticipated Operational Changes**

- Concentrate on developing an expanded cadre of polling location staff while deepening the training, after doubling the town voting locations from three to seven.
- Heightened need to deepen personnel education to voter laws, procedures and response to public interest.
- Tabulators are 15 years old. After experiencing equipment breakdown, replacement program needs to be implemented –estimated cost up to \$5,000/machine.

**Recent/New Programs and Initiatives**

- Ongoing state-mandated training requirements for registrars and moderators in order to assure confidence within the Town’s eligible voters that all votes are properly tabulated and accounted.

**Recent Departmental Recognitions**

- All moderators are currently certified and must recertify every 24 months;
- Highest turnout for a Municipal Election for 2021, 61% and 2022 state election, 62%

**Major Departmental Challenges**

- Demographics along with increased staff requirements and regulations are making it more difficult to find willing and capable poll workers.



This was aggravated still further with the COVID pandemic.

- Public focusing on opposition party conduct at polling locations with regular reporting to state officials and media for perceived violations or inappropriate poll management.
- The poll question for “early voting” passed. This covers early voting, extended voting or no fault absentee voting. The election process will require major changes and enhancements; creating additional polling days and locations to be determined by the SOTS and state legislature.
- The completion of a number of large multi-family rental complexes has resulted in an influx of new voters along with significant increase in residential property changing ownership.
- Ten year redistricting - The state legislature mandated new districting that resulted in six New Canaan Voting Districts, from the previous three. The lax state absentee voting distribution along with the new early voting will require a larger absentee counting staff and administration leading up to elections.
- Expanded staffing, additional training requirements and exposure to heightened individual scrutiny is resulting in a need for increased staff compensation.
- A town wide Canvass must be completed in compliance with state regulations.

**FY 21-22 Accomplishments**

- 2021 Referendum conducted related to Town Council approval of BOE budget
- 2021 special election for State Senate
- 2021 Municipal election
- Training of additional Moderators
- Administer 2021 Town Party Caucuses and resulting primaries.
- Administer Municipal Election
- Conducted 100% canvass of all re-districted voters (approximately 4,500 voters) for six districts.

**FY 22-23 Accomplishments and Objectives**

- Reorganize District voter assignments and polling locations from current 3 districts to new state assigned six districts.
- Train additional Moderators and polling location staff to facilitate modified district structure.
- Administered 2022 Gubernatorial Primary, including Federal offices – Senate and House, and state offices – two state senate districts and three house districts.
- Administered the Gubernatorial Election including state, federal and municipal offices.
- Conducted town wide Canvass of every re-districted voter as mandated by the Secretary of the State related to redistricting.
- Created detailed maps and communication process for the implementation of the six districts.

**FY 23-24 Objectives**

- Identify a larger and more dependable election day staff to support the six districts, *early voting* and larger absentee ballot structure.
- Conduct training and development of staff on a more formalized and frequent basis.
- Implement a compensation program to result in a dependable and trained staff.
- Administer any Referendum(s).
- Complete a town wide mailing canvass due to Presidential Election.
- Request BOE to close schools for April Presidential Primary for enhanced safety.
- Emphasize the need for new voting machines with the SOTS.
- Lobby with SOTS and state legislature to conduct Presidential Preference Primary at one location instead of three locations.



**Alignments with New Canaan being a community of choice for its residents**

The goal of the Registrar of Voters is to provide a transparent and trustworthy system of election determination that instills confidence in the Town's Voters.

<b>Performance Indicators</b>	<b>FY 20-21</b>	<b>FY 21-22</b>	<b>FY 22-23</b>	<b>FY 23-24</b>
	<b>Actual</b>	<b>Actual</b>	<b>Estimated</b>	<b>Estimated</b>
Polling Stations	3	3	7	16
Municipal Elections	0	1	1	1
Governor/State/Federal Primaries	0	2	2	2
State Elections	1	1	1	1
Recanvass / State Audit	0	0	1	1
Presidential Preference Primary	2	0	0	2
Town Party Caucuses	0	1	0	1
Special Election	0	1	0	0
Referendum	1	0	0	0

Poling Stations will increase due to early voting implementation





The Conservation Commission was created to keep an inventory defining the Town’s open space and to evaluate those lands within the 22.5 square miles for their proper and potential use.

The Commission will also seek to advise in the development, management, protection and conservation of our natural resources, including water resources, and to coordinate our activities with existing Town committees, commissions and departments and with other conservation bodies.

Natural resources include undeveloped lands, fresh air, and clean water. These resources can be extended to include solar power, efficient use of combustible, carbon based materials and environmentally friendly application of pesticides.

Finally, the Commission will play a role in supporting sustainability efforts across municipal and residential holdings.

An assigned Commission role is the stewardship of the 16.8 acre Bristow Bird Sanctuary and Wildwood Preserve. The Commission seeks to make Bristow Park a demonstration site for all of New Canaan to learn about bird habitat, native plants and natural biodiversity. Programs are in place to rehabilitate Bristow in preparation for the 2024 Centennial Celebration.

➤ **FY 21-22 Accomplishments**

- Phase II Restoration of Bristow Park: Raised Walkway, Stream and Railroad Trails, Center Crossing Pavilion contracted.
- Raised awareness for good water management via Town River/Bristow Park testing
- Support SustainableCT Accreditation Effort - completed Bristow/Mead Pollinator Pathway Project
- Begin Inventory and Prioritization of New Canaan Open Space as prep for POCD
- Raise Awareness for Solar Power, Reducing Carbon Footprint, Lawns-to-Meadows shift.

- Restart funding for Land Acquisition Fund

**FY 22-23 Accomplishments**

- Complete Phase III of Bristow Park Centennial Master Plan. Install Pavilion and Bird Blind
- Begin New Canaan Open Space Inventory and Prioritization using Yale School of Forestry advice.
- Continue Support for SustainableCT Initiatives - Solar, Recycling, Swap Shop, Tree Coverage, Pollinator Pathway, etc.
- Continued River Testing. Reservoir, River, Stream and Wetlands review including Water Company input.
- Support Complete Streets Analysis for POCD Incorporation - GreenLinks and Bike Links
- \$100,000 Allocated to Land Acquisition Fund. Propose Conveyance Fee funding of LAF
- Organize Conservation Commission groundwork for 2024 POCD

**FY 23-24 Objectives**

- Phase IV Bristow Park Centennial Master Plan capital funding of \$97,500. Focus on GreenLink to Waveny Park.
- Conservation Commission overseeing maintenance budget for Bristow Park. Orchestrate 10 Year Bristow Park Conservancy Partnership agreement with New Canaan Land Trust.
- Review and enhancement of 2014 - 2024 POCD Conservation data and direction with input from Town conservation organizations.
- Continued River Testing aimed at thresholds for potability, fishing and recreation. Engage with Water Companies about future of reservoirs and lands.
- Create mechanism for 12.5 basis points of local conveyance fee directed to Land acquisition Fund
- Support SustainableCT Programming testing efforts.

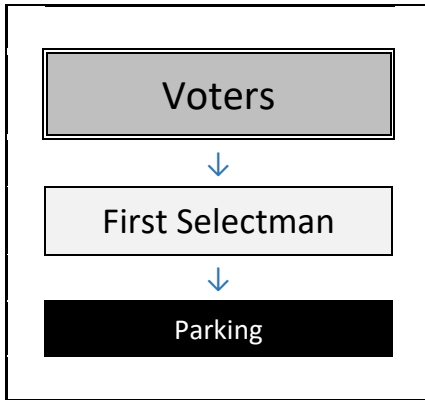


- Support Complete Streets Analysis for POCD Incorporation - GreenLinks and Bike Links
- Continued \$100,000 Allocated to Land Acquisition Fund. Propose Conveyance Fee funding of LAF
- Organize Conservation Commission groundwork for 2024 POCD



**Mission**

To maintain and manage parking activities for the Town of New Canaan through the monitoring and enforcement of metered, unmetered and permit public parking spaces. This serves to maintain a safe parking environment for pedestrians, commuters and vehicle operations.



**Department Goals**

1. Explore new and innovative ideas on how to expand parking and parking services
2. Continue to provide excellent parking service to New Canaan residents, businesses, and visitors
3. Continue to provide a safe and effective parking environment

**Summary of Major Responsibilities**

- Manage parking activities for the Town of New Canaan through the monitoring and enforcement of metered, unmetered, and permit public parking spaces
- Enforce parking regulations
- Provide parking information
- Process payments for parking citations
- Issue annual parking permits
- Process payments for annual parking permits
- Maintain commuter and business wait lists
- Process payments for wait list applications
- Notify of permit eligibility
- Collect coin and paper currency from 12 parking pay machines on a monthly, weekly, and biweekly schedule

- Maintain, repair, install, and update software for 12 parking pay machines
- Monitor parking pay machine status remotely from office computers
- Maintain, repair, and perform system updates for license plate reader
- Maintain and manage signage, striping, and numbering in municipal parking lots
- Handle phone and e-mail responses to questions, concerns, and information regarding parking
- Prepare Parking Commission appeals and meeting information
- Process appeal decisions and notify of the Parking Commissions decisions by letter, e-mail, or phone
- Monitor Boxcar lots

**Operational Changes**

- Loss of two (2) enforcement officer positions

**Recent/New Programs and Initiatives**

- Continue to work with Boxcar to implement their program into more private parking lots
- Continue to stripe streets and parking lots and maintain signage to help and as supplement Public Works

**Major Departmental Challenges**

- The current department staff of three (3) full time staff members is down from the original staff of five (5) pre-COVID levels. One of the losses was due to injury the other due to the pandemic. Neither position was added back into the current FY 22-23 budget. I do not anticipate additional staff being added even though needed.
- Working with such a limited staff has created patrol and department coverage issues.

- Provide more parking for the Town’s commuters and businesses

- Continue to facilitate the best parking options, safety and services for the residents, businesses and visitors to New Canaan

**FY 21-22 Accomplishments**

- Added PayByPhone to short term downtown parking lots
- Implemented Permit Renewals Online
- Continued with “free” business permits in Center and Locust lots since experimental program worked
- Upgraded both LPR software programs
- Continue to facilitate safety of pedestrians in the downtown area
- Maximize usage in Lumberyard and Richmond Hill commuter permit lots by moving down on the wait lists
- Work with parking computer software company Passport to make a smooth transition/migration to new parking software system

**FY 23-24 Objectives**

- Post Pandemic – Re-evaluate commuter parking and develop options on how to maximize the under-utilized commuter permit lots to encompass the new commuting schedules
- New permit / ticketing software program scheduled to be installed in 2023. Objective is to work with and customize the new program to suit the needs of the town.

**Alignments with New Canaan being a community of choice for its residents**

Since New Canaan is a small and tight knit community the Parking Department has worked and will continue to work very hard to provide the best parking services and options for the town’s residents, commuters, business owners, their employees and the many, many visitors that come to this town. We will continue to provide and maintain a safe, friendly and stress free parking environment.

**FY 22-23 Accomplishments and Objective**

- Continue to make improvements to website
- Continue to move on wait lists
- Continue to monitor “free” parking program for the Center and Locust lots

Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Parking violations issued	5,883	6,956	8,000	8,000
Parking payments processed	5,605	6,524	7,500	7,500
Parking permits processed	707	1,401	1,800	1,800
Wait list letters processed	376	* 61	150	150
One day permits processed	0	42	50	50
Phone calls handled	2,522	2,614	4,000	3,000
Emails handled	6,190	8,239	12,000	10,000
Appeals processed	53	57	75	50
Walk-ins helped- approximately	1,000	** 3000	3,000	3,200
Total miles patrolled	3,893	3,843	4,000	4,000

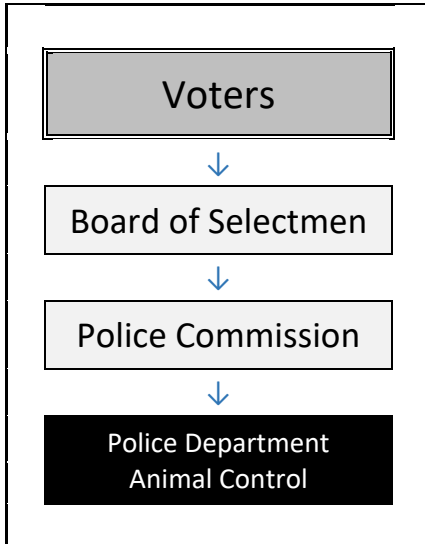
\* Wait List yearly renewal letters have been temporarily on hold since I am actively making notifications off of the wait lists

\*\* Approximate number of walk ins



**Mission**

The professional officers and staff of the New Canaan Police Department provide dedicated services to the community and strive to build a cooperative relationship of trust and support with the public.



- Staff the Town’s only 24/7 emergency dispatch center
- Serve the entire population of New Canaan regarding domestic and wildlife concerns
- Respond to roaming dogs, animal bites, dog licensing, neglect cases, welfare concerns, and injured, orphaned, or sick wildlife

**Anticipated Operational Changes**

- The Department continues to carefully manage overtime expenditures – FY18 saw the lowest aggregate overtime spending in nearly six years

**Recent/New Programs and Initiatives**

- Launched a program to more effectively handle behavioral health incidents
- Ongoing targeted traffic enforcement initiated, aimed at reducing motor vehicle accidents
- Created a Five-Year, 2018-2022 Strategic Plan
- Continue to follow our Five-Year, 2018-2022 Strategic Plan

**Recent Departmental Recognitions**

- Commission on Law Enforcement Accreditation
- Due to the professionalism and dedication of officers, the Town is annually rated as one of the safest Towns in Connecticut and is consistently rated as safer than 89% of all Towns/Cities in the United States

**Major Departmental Challenges**

- Hiring sworn officers
- Local opioid crisis resulting in many overdoses and deaths

**Department Goals**

1. Maintain a safe and secure community
2. Develop and maintain service-oriented policing
3. Keep current with law enforcement technologies
4. Develop and implement a Comprehensive Traffic Safety Plan
5. Develop and implement training programs that enhance organizational effectiveness
6. Prepare for future Department growth and crime trends
7. Develop employee skills that promote organizational leadership
8. Continued Education (Animal Control)
9. Continued Communication (Animal Control)
10. Continued Timely Response (Animal Control)

**Summary of Major Responsibilities**

- Handle an average of 18,000 annual incidents
- Designated first responders to all medical emergencies
- Investigate all crimes from infraction violations to felonies



**FY 21-22 Accomplishments**

- Renovate as new the police building
- Staff the Community Impact Officer Position
- Ensure successful law enforcement (CALEA) audit
- Comply with the mandates of Connecticut’s Police Accountability Law
- Continue and enhance crisis intervention training

**FY 23-24 Objectives**

- Move from PD building and renovate
- Build training facility
- Ensure successful law enforcement (CALEA) audit
- Enhance community engagement
- Comply with Connecticut’s Police Accountability Law

**FY 22-23 Accomplishments and Objectives**

- Renovate as new the police building
- Staff the Community Impact Officer Position
- Ensure successful law enforcement (CALEA) audit
- Comply with the mandates of Connecticut’s Police Accountability Law
- Enhance crisis intervention training
- Implement fixed license plate readers to solve and mitigate crime

**Alignments with New Canaan being a community of choice for its residents**

Working as a TEAM and demonstrating the utmost of INTEGRITY, RESPECT, PRIDE, and COURAGE, we will provide the highest level of SERVICE to the community.

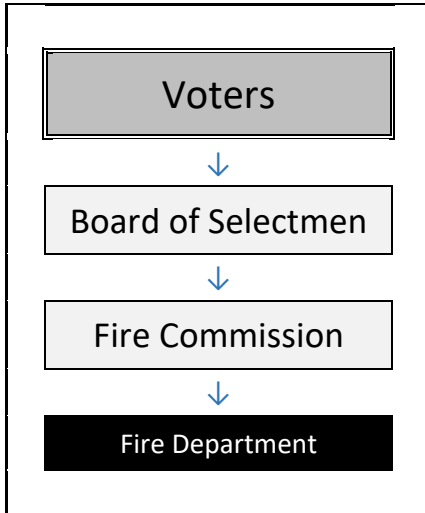
Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Incidents/Calls for Service	13,110	13,680	13,000	13,500
Motor Vehicle Accidents	311	371	300	300
Arrests	119	142	150	110
Worker's Compensation Lost Days	6	89	80	80

Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Animal Control Calls	292	314	300	300
Impounded Animals	71	37	40	40
Adoptions	16	4	6	5
Euthanized	0	2	0	0
Animal Bites	19	16	20	20
Infractions	2	4	6	6
Written Warnings	44	15	30	20
Licensed Dogs	2,328	2,513	2,600	2,600



**Mission**

The mission of the New Canaan Fire Department since 1881 is to protect life, property and the environment from fire and other emergencies, using our well trained personnel in a timely manner, and to be ever vigilant and prepared for changes in our community.



**Department Goals**

1. Protect life, property, and the environment
2. Inspect all commercial buildings and multi-family dwellings per State statute, issue permits by statute
3. Educate the public in fire prevention and safety

**Summary of Major Responsibilities**

- Protect life, property, and the environment from fire and other emergencies, using well-trained personnel in a timely manner
- Proactively reduce loss through education and inspections

**Recent/New Programs and Initiatives**

- Refocus operations, training and equipment to keep the community and emergency responders safe.

**Recent Departmental Recognitions**

- 2022 Best Engine and best chief’s vehicle, NY State Parade Marshall’s

**Major Departmental Challenges**

- Volunteer firefighter recruitment and retention
- Timely staffing for working structure fires
- Adequate water supplies
- Response times that meet NFPA standards

**FY 21-22 Accomplishments**

- Maintain a dynamic volunteer component
- Continue water supply improvement initiative
- Increased response efficiency with new station alerting

**FY 22-23 Accomplishments and Objectives**

- Maintain the current level of service
- Increase response efficiency with the new regional dispatch center.
- Preplan the commercial district
- Provide more public education to the non-traditional community
- Implement a new records management software
- Implement a new staffing and scheduling software
- Improve our Rescue Task Force capabilities in cooperation with New Canaan Police, Volunteer Ambulance Corps, and Office of Emergency Management
- Take advantage of grant funding opportunities

**FY 23-24 Objectives**

- Evaluate operations against nationally recognized standards.
- Capitalize on public education opportunities
- Continue implementation of record management system



**Alignments with New Canaan being a community of choice for its residents**

Home safety is a quality of life issue. People must feel safe in their homes, at work and in school.

<b>Performance Indicators</b>	<b>FY 20-21 Actual</b>	<b>FY 21-22 Actual</b>	<b>FY 22-23 Estimated</b>	<b>FY 23-24 Estimated</b>
Incidents	1,198	1,198	1,203	1,200
Fire Loss	\$109,230	\$109,230	\$1,369,400	\$100,000
Mutual Aid Received	8	8	22	10
Mutual Aid Given	14	14	16	20
Average Firefighters per Incident	7.0	7.0	7.0	7.0
Average Response Time	8:12	8:12	8:22	7:30
Simultaneous Incidents	147	147	100	125
Personnel training hours	6,835	6,835	8,402	8,000
Public Education Events	35	35	56	100
Fire Marshal Investigations	65	65	42	35
Fire Marshal Inspections	730	730	1,066	800
Fire Marshal Residential Inspectable Units	523	523	449	500
Fire Marshal Consultations	1,846	1,846	1,449	1,500
Fire Marshal Plan Reviews	116	116	139	150



**Mission**

New Canaan EMS's mission is to consistently and compassionately provide the highest quality pre hospital emergency medical care to our patients free of charge.

**Department Goals**

To provide high quality emergency care for 911 medical calls in New Canaan

**Summary of Major Responsibilities**

- Provider of emergency medical services to the town of New Canaan, Connecticut.
- Active members assigned a weekly shift and ride as a crew.
- Members attend ongoing monthly medical education seminars.
- Provider of the highest level of pre-hospital emergency medical care, including transport to Stamford Hospital and Norwalk Hospital in one of three state-of-the-art ambulances, free of charge to patients.
- Operates 24 hours a day, 7 days a week.

**Anticipated Operational Changes**

- With the COVID-19 pandemic waning, we are normalizing some of our EMS operations. We will continue to follow COVID protocols for all suspected cases, which includes protecting our crews with additional PPE, sanitizing all gear and equipment, and disinfecting our rigs.

**Recent/New Programs and Initiatives**

- We have returned to in-person monthly training, but also allow our members who are not able to attend in person to participate via video conferencing. We also have this option every month for our in-house business meetings.
- We have also returned to in-person community training sessions. This includes training for town employees, school staff, and civic organizations.

**Major Departmental Challenges**

- Vehicle chassis and chip supply issues have impacted emergency services vehicles, with availability challenges, delayed shipments, and higher costs.

**FY 21-22 Accomplishments & Objectives**

- Handled over 1700 calls, an increase in call volume from previous two years.
- Trained more members on UTV operations.
- Provided training to small groups of Town employees and civic organizations, in First Aid, CPR, and AED.
- Upgraded half the Data Terminals (iPads) to improve networking capabilities in vehicles.
- Conducted an in-person EMT Basic certification course.
- Conducted an Emergency Vehicle Operator Course (EVOC) for our EMTs to become drivers of our ambulances.
- Replaced the Paramedic's SUV (Fly Car).
- Maintained presence on social media.
- Continued to provide COVID vaccinators for clinics run by NC Public Health.

**FY 22-23 Objectives**

- Continue providing high quality pre-hospital care, for all 911 medical calls.
- Conduct an EMT Basic certification course.
- Continue recruiting new members.
- Replace some of the aging equipment used in patient care, which are no longer supported under vendor's maintenance plans.
- Complete upgrade of Data Terminals (iPads) in vehicles.



- Provide training in CPR/AED and First Aid to the community.
- Participate in Emergency Services Drills
- Participate in town events, and support outreach opportunities.
- Work with Committee for the police building renovation, to understand impact on EMS operations during building construction, as well as the return of Police to the new building.

**FY 23-24 Objectives**

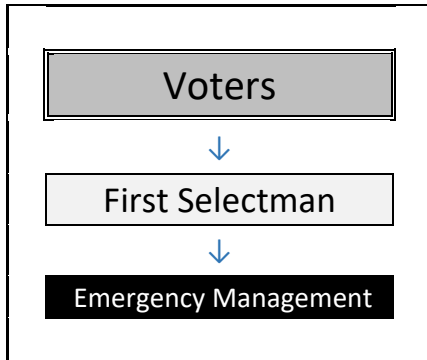
- Continue providing high quality pre-hospital care, for all 911 medical calls.
- Conduct annual EMT Basic certification course.
- Continue to recruit new members.
- Continue with training in the community.
- Work with Emergency Management Director to address innovative ways to attract and retain volunteers.

Performance Indicators	FY 19-20	FY 20-21	FY 21-22
	Actual	Actual	Actual
Total # of Calls	1,505.0	1,516.0	1,651.0
Total # of Patients	1580	1553	1715
Total # of Transports	1,052	1,019	1,163
Medic Dispatched	1,050	896	910
Medic on Transport to ED	442	413	435



**Mission**

The mission of the Office of Emergency Management (OEM) is to protect the lives and property of the citizens of New Canaan.



**Summary of Major Responsibilities**

- To protect the lives and property of the citizens of New Canaan
- Plan and prepare for emergencies
- Coordinate emergency response and recovery
- Collect and disseminate emergency information
- Coordinate emergency response from other local, State, and Federal agencies
- Protect and provide maximum security for New Canaan residents under many different conditions, including:
  - Chemical, biological, radiological, nuclear & explosive emergency preparedness
  - Critical resource shortages
  - Demonstrations & civil unrest
  - Earthquakes
  - Infrastructure failures
  - Power outages
  - Severe weather
  - Terrorism
  - Transportation accidents
  - Water failures & flood conditions

**Prepare for Emergencies**

- Prepare and update the local Emergency Operations Plans annually

- Conduct preparedness exercises to test plans and response techniques

**Coordinating Emergency Response & Recovery**

- Manage and run Emergency Operations Center, which is the central point for information coordination and decision making during major events
- Provide unified, accurate, and timely information to the public
- Utilize public address, Everbridge outcall systems, press briefings, door-to-door notifications and electronic signs
- Coordinate with Regional, State, and Federal government agencies following a major event in order to speed recovery

**FY 22-23 Accomplishments and Objectives**

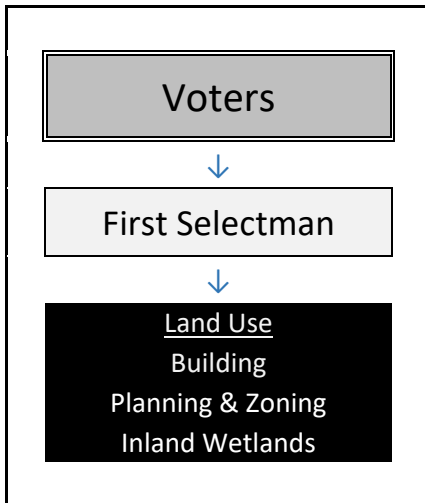
- Established full-time EMD position
- Conducted tri-annual schools all-hazards assessments
- Conducted town table-top exercise with all department heads for large scale hurricane disaster response

**FY 23-24 Objectives**

- Conduct complete refresh/revamp of local emergency operations plan
- Establish multi-departmental emergency training & exercise cadence
- Improve equipment for first responders responding to acts of violence
- Improve town command & control assets, in particular the acquisition of a replacement mobile incident command unit



**Mission**  
To protect life safety and property values through the enforcement of the CT State Building Code.



**Department Goals**

1. Provide high level of customer service and timeliness in issuing permits and performing site inspections
2. Ensure contractors are performing quality and code-compliant work
3. Self-educate and stay current with ever-changing building codes, as well as methods and means of construction, and engineering practices
4. Continue to find ways in which to improve and work more efficiently and effectively

**Summary of Major Responsibilities**

- Enforcement of the Connecticut State Building Code by performing plan review prior to permit issuances and multiple site inspections throughout construction to ensure code compliance
- Issue Certificates of Use and Occupancy upon code compliant completion
- Respond to complaints of hazardous conditions and the enforcement of the Town of New Canaan Blight Prevention and Abatement Ordinance
- Serve as the custodian for all land use records

- Enforcement officer for the Connecticut State Demolition Code and the Town of New Canaan Demolition Delay ordinance

**Anticipated Operational Changes**

- Variations in revenue of \$200,000 may result in an additional budgetary request of \$10,000 to \$15,000 for expenditures, given the relationship between construction/permit activity and the Department’s workload
- Some projects require a demand on services for several years after the permit is issued and the fee paid, placing the Department in a unique position wherein the Department is paid upfront for services it has yet to provide

**Recent/New Programs and Initiatives**

- New, less expensive land use software installed to increase the availability of on-line services

**Recent Departmental Recognitions**

- Recipient of the Clifton Clark Award from the CT Building Officials Association for exceptional contributions to building code safety

**Major Departmental Challenges**

- Maintain a high level of service while enforcing the CT State Building Code in an increasingly difficult housing and construction atmosphere

**FY 21-22 Accomplishments**

- Continued to review increased online services for permitting etc.
- Digitalized land use records to be made available to the public via the town website.
- Established protocol for inspections while maintaining pandemic safety guidance.



**FY 22-23 Accomplishments and Objectives**

- To add an online permitting feature so as to reduce foot traffic and improve customer service
- To implement and expand software program to include the Health, Inland Wetlands, and Planning & Zoning Departments
- To find new software capable of online services
- Continued to digitalize land use records to be made available to the public via the town website.
- Maintained protocol for inspections while maintaining pandemic safety guidance.

**FY 23-24 Objectives**

- To add an online permitting feature so as to reduce foot traffic and improve customer service
- To implement and expand software program to include the Health, Inland Wetlands, and Planning & Zoning Departments

- To find new software capable of online services
- Continue to digitalize land use records to be made available to the public via the town website.
- Continue to maintain protocol for inspections while maintaining pandemic safety guidance.

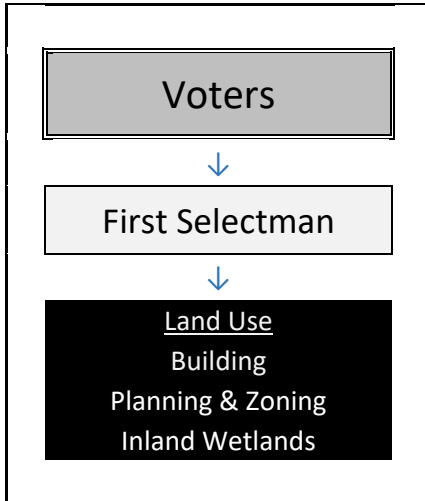
**Alignments with New Canaan being a community of choice for its residents**

Protecting property values via code enforcement would offer some level of comfort to those seeking to purchase a home here as well knowing the schools, town buildings and all other public and commercial buildings are code compliant, safe and accessible to those with disability needs. The Town of New Canaan Blight Abatement Ordinance is designed to offer a minimum standard of care and maintenance for properties thereby enhancing the community as a whole.



**Mission**

The Planning and Zoning Department strives to provide the public with responsive, fair, personal and professional services regarding land use issues in order to preserve and enhance the character and quality of life in New Canaan.



- Provide exceptional and efficient customer service on all land use matters
- Serve as a staff liaison to the Planning & Zoning Commission and the Zoning Board of Appeals
- Provide guidance to the public on how to efficiently navigate the land use processes in New Canaan Administrative support
- Work closely with property owners and contractors on ensuring that sediment and erosion controls are properly installed and maintained during construction.

**Department Goals**

1. Provide residents, businesses, developers, and the public with exceptional customer service to better help everyone understand the regulations surrounding land use in New Canaan in order to preserve and enhance the character and quality of life
2. Provide technical guidance and support for various land use boards and commissions, including the Planning & Zoning Commission and Zoning Board of Appeals
3. Promote internal communication among all land use sub-departments in order to provide exceptional customer service to the public

**Summary of Major Responsibilities**

- Utilize the Plan of Conservation and Development, New Canaan Zoning Regulations, Subdivision Regulations, and Village District Guidelines
- Interpret and enforce the Town’s Zoning Regulations

**Operational Changes**

- A part-time Planner I position was added in FY2020, increasing staffing, and allowing for the handling of more diverse projects throughout the Town. With the global pandemic the individual that staffed this position assisted the Health Department and eventually was recruited to fill a void in the Health Department’s staffing needs. We hope to fill this position in FY 2022

**Recent/New Programs and Initiatives**

- Researching more efficient records digitalization to reduce manual searches
- Improved use of GIS software.
- Analyze and recommend updates to the Zoning Regulations where appropriate

**Major Departmental Challenges**

- While Planning & Zoning has been accepting electronic applications as an ancillary part of an application submittal, for a number of years the global pandemic due to the novel corona virus, COVID, showed that there is an increased need to improve our on-line capabilities. This includes the ability to make on-line payments.



**FY 21-22 Accomplishments**

- Successfully processed the new New Canaan Library Plans from Concept thru Permit Approval including multiple public hearings, meetings and public and professional commentary.
- Educated and provided vital information, guidance and assistance to residents, business owners, and developers regarding land use issues
- Reviewed and processed applications and administered and enforced the Zoning and Subdivision Regulations of the Town
- Provided professional staffing and administrative support to the Planning and Zoning Commission and the Zoning Board of Appeals

**FY 22-23 Accomplishments and Objectives**

- Educate and provide information to residents, business owners, and developers regarding land use issues
- Review and process applications and administer and enforce the Zoning and Subdivision Regulations of the Town

- Provide guidance and assistance to residents, business owners, and developers on how to navigate the local land use approvals process
- Provide professional staffing and administrative support to the Planning and Zoning Commission and the Zoning Board of Appeals

**FY 23-24 Objectives**

- Educate and provide information to residents, business owners, and developers regarding land use issues
- Review and process applications and administer and enforce the Zoning and Subdivision Regulations of the Town
- Provide guidance and assistance to residents, business owners, and developers on how to navigate the local land use approvals process
- Provide professional staffing and administrative support to the Planning and Zoning Commission and the Zoning Board of Appeals

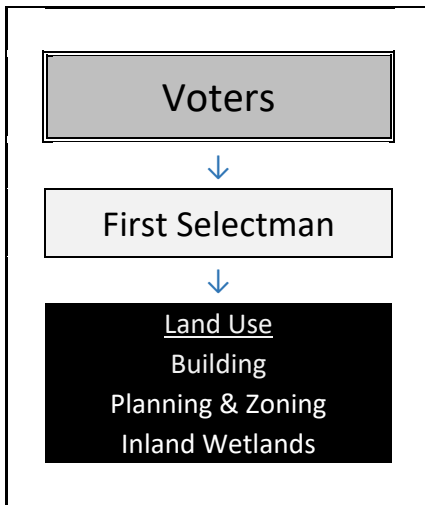
**Alignments with New Canaan being a community of choice for its residents**

Our goal is to be a one-stop-shop for land use questions. Provide the correct amount of resources to assist the public with a variety of land use processes as efficiently and effectively as possible.



**Mission**  
**Inland Wetlands Director:**  
 The preservation and protection of the wetlands and watercourses from random, unnecessary and unregulated uses, disturbances or destruction is in the public interest and is essential to the health, welfare and safety of the citizens of the state.

**Floodplain Manager:**  
 To regulate the use of flood hazard areas to promote public health, safety and general welfare of its citizenry.



**Department Goals**

1. Provide excellent customer service by assisting the public and working collaboratively with Staff on a variety of technical land use property inquiries for both wetland and floodplain scenarios
2. Provide comprehensive reviews of proposed projects and efficiently communicate any issues in order to allow for a smooth transition to permitting and the implementation of a successful project
3. Provide guidance and technical support to the Inland Wetland Commission members to assist in solid decision-making for land use activities involving both wetlands and floodplains
4. Provide site inspections to ensure compliance and protection of wetlands and floodplains

**Summary of Major Responsibilities**

- Preservation and protection of the wetlands and watercourses from random, unnecessary, and unregulated use, disturbance, or destruction
- Protect human life and health and prevent damage to property from flooding

**Anticipated Operational Changes**

- Legal budget is stable, but can vary and is subject to applications that may be controversial and/or legally complex, which is unknown

**Recent/New Programs and Initiatives**

- Developed and distributed Wetland Informational Flyer for new property owners
- Operated successfully Zoom platform for Inland Wetland Commission Meetings
- Improved virtual access for public to view all new Inland Wetland applications pending review, now available electronically on IW webpage

**Recent Departmental Recognitions**

- Obtained Certificate of Achievement from the Department of Energy and Environmental Protection’s online training course
- Trained in Zoom meetings, Flood Rules and Regulations, Inland Wetlands, Army Corps training, Information Technology-website, Scams, Human Resources- Harassment
- Attended CT Association of Floodplain Managers annual meeting



**Major Departmental Challenges**

- Addressing and resolving property issues, after unpredictable, more frequent and significant rain events
- Keeping up with the land use workload during busier periods of construction activities, real estate inquiries, complaints

**FY 21-22 Accomplishments**

- Provided timely review and comments for FEMA Risk Map project
- Digitized wetland records, on-going
- Optimized opportunities to educate the public and Commission members thru site visits
- Managed records in accordance with record retention laws

**FY 22-23 Accomplishments and Objectives**

- Worked collaboratively to enhance GIS based wetland mapping for Town
- Coordinated with Sustainable New Canaan and provided watershed training program for public
- Provided guidance and training to newly appointed Commission members and staff
- Continue second phase of FEMA RISK Map Project , on-going
- Continue to adapt and pivot with on-going Covid 19 pandemic to allow for work flow to continue with little to no delays for customers, while applying Inland Wetland requirements

**FY 23-24 Objectives**

- Continue with digitization project of historical wetland records
- Coordinate and collaborate with new employees in the areas of potential grant opportunities and public safety reporting
- Work collaboratively to provide positive Town Hall experience for customers

**Alignments with New Canaan being a community of choice for its residents**

Based on comments from customers regarding their experience with the department, the majority find that the amount of resources available to assist customers through the land use process is better than other experiences elsewhere. Staff is knowledgeable, professional, responsive, user-friendly and helpful.

By participation in the National Floodplain Insurance Program, property owners are able to receive federally subsidized flood insurance only if the community enacts and enforces minimum floodplain regulations. Audit by State Floodplain Coordinator confirmed New Canaan’s compliance.

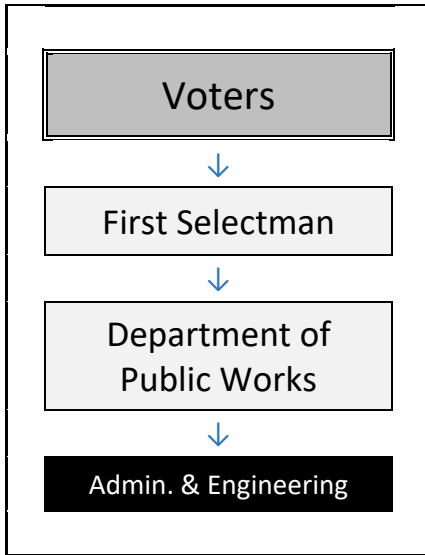


<b>Performance Indicators</b>	<b>FY 20-21 Actual</b>	<b>FY 21-22 Actual</b>	<b>FY 22-23 Estimated</b>	<b>FY 23-24 Estimated</b>
Number of building inspections performed	3082	2897	2950	2950
Number of building permits issued	2197	1158	1950	1500
Number of zoning permits issued	508	439	485	485
Number of inland wetland permits issued	40	59	55	55



**Mission**

To Provide and Maintain a safe, effective and efficient infrastructure for the Town, its residents and visitors.



**Recent/New Programs and Initiatives**

- ADA Compliance Review of all Town Departments and Programs

**Anticipated Operational Changes**

- None anticipated (budget dependent)

**Recent Departmental Recognitions**

- Third Best Small Town to Live in by Smithsonian Magazine

**Major Departmental Challenges**

- Provide the Town’s residents, visitors, and guests the best quality experience at the lowest possible cost

**Department Goals**

1. Preserve and maintain the Town’s existing infrastructure in the most cost-effective manner possible
2. Provide the expected services on-time and within budget
3. Preserve the character of the Town

**Summary of Major Responsibilities**

- Administration
- Engineering
- Maintenance of Town Buildings
- Highway Department
- Parks Department (including school grounds)
- Transfer Station
- Tree Service
- Town Utilities (including street lights and fire hydrants)
- Wastewater Treatment Facility
- Serve the entire population of the Town, as well as any visitors, guests, or employees who work within the Town

**FY 21-22 Accomplishments**

- Finished construction of the new Waveny Water Tower Parking Lot
- Finished Reconstruction of River Street
- Continued Design for Reconstruction of the Ponus Ridge at Collins Pond Bridge
- Paved and/or overlaid numerous Town Roads including lower Main Street, Down River Road and Old Studio Road.
- Replaced Sidewalks on Mortimer Street, Brinkerhoff Avenue and Lockwood Avenue
- Assisted Eversource with Gas Expansion in Town
- Assisted Aquarion Water with Major Reconstruction of Water Mains in Downtown.
- Main Street Sewer Line Design
- CHP Installation at Town Hall

**FY 22-23 Accomplishments and Objectives**

- Continue to provide the expected services on-time and under budget
- Reconstruct the Ponus Ridge at Collins Pond Bridge – slated to begin 7/23



- Pave and/or overlay numerous Town Roads including Upper Main Street, Upper Elm Street and Park Street
- Repair/Replace existing sidewalks on Farm Road
- Repaved the following parking lots:
  - New Canaan High School
  - Waveny Softball Field Lot
- Finalize LOTCIP Applications for sidewalk installations on Park Street and Richmond Hill Road
- CHP Installation at Lapham Community Center
- Begin Survey of Entire Drainage System in Town

- East School Circular Drive
- Saxe Middle School Drive
- West School
- Park Street Lot
- Playhouse Lot
- Begin (LOTICIP) sidewalk installations on Park Street and Richmond Hill Road
- Begin Survey of Entire Drainage System in Town

**FY 23-24 Objectives**

- Continue to provide the expected services on-time and under budget
- Finish construction of Ponus Ridge at Collins Pond Bridge
- Begin Construction of New Police Department Building
- Pave and/or overlay numerous Town Roads
- Repair/Replace existing sidewalks including those on East Avenue and Farm Road
- Repave the following parking lots:

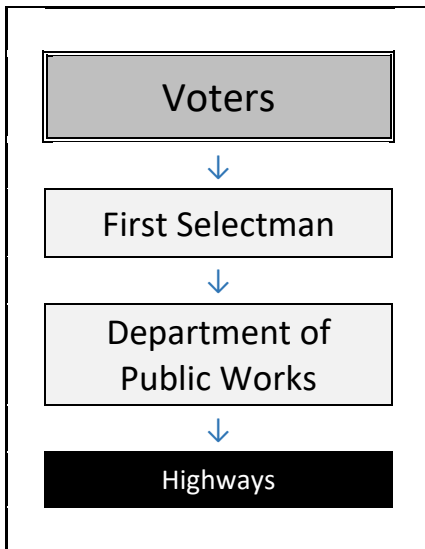
**Alignments with New Canaan being a community of choice for its residents**

By preserving the Town’s infrastructure in a timely and cost-effective manner as well as preserving and maintaining the character of the Town we make the Town a community of choice for its residents.



**Mission**

To maintain the Town’s roadway system in a safe and cost-effective manner.



- Road identification (as needed)
- Equipment maintenance (Fleet)
- Vehicle Maintenance (Fleet)
- Emergency communications
- Assist in the removal of large trees as appropriate
- Solid waste and recycling collection from Town buildings and Town litter bins
- Roadside and parks tree planting
- Plant and tree watering
- General services – Moving furniture and equipment
- Provide barricades for special events
- Monitor/supervise construction projects by others as appropriate

**Department Goals**

1. Maintain the Town’s roadways, sidewalks, and drainage systems in a cost-effective manner
2. Provide safe transport for all residents, visitors, and guests through the Town’s roadway system during all types of weather
3. Preserve the character of the Town

**Summary of Major Responsibilities**

- Paving and road maintenance
- Plowing and de-icing of Town roads
- General masonry repairs
- Stone walls
- Catch basins
- Manholes
- Drainage
- Cleaning catch basins
- Removing debris obstructing flow
- Leaf collection (one-acre zones or less)
- Leaf composting
- Roadside vegetation control
- Road line striping
- Installation and maintenance of signs
- Traffic (as directed by Police Department)

**Anticipated Operational Changes**

- None anticipated (budget dependent)

**Recent/New Programs and Initiatives**

- Partnerships with the New Canaan Beautification League, the New Canaan Garden Club, the Waveny Conservancy, as well as many other local and national organizations

**Recent Departmental Recognitions**

- Town is consistently rated one of the best places to work, live, or play in Fairfield County, the State, and the Nation

**Major Departmental Challenges**

- Provide the necessary, required, and expected services on time and under budget

**FY 19-20 Accomplishments**

- Continue to provide the expected services on-time and under budget
- Pave and/or overlay numerous Town roads
- Reconstruct the West Road Bridge



- Continue to partner with Eversource Gas

**FY 21-22 Accomplishments**

- Pave and/or overlay numerous Town roads
- Continue to partner with Eversource Gas
- Successfully manage Emergency Management and Storm Clean-Up/Restoration from various Tropical Storms and Hurricanes

**FY 22-23 Accomplishments and Objectives**

- Continue to provide the expected services on-time and under budget
- Paved and overlaid numerous Town roads
- Begin construction of Ponus Ridge Bridge at Collins Pond
- Continued to partner with Eversource Gas and Aquarion Water during unprecedented infrastructure improvements and expansion

**FY 23-24 Objectives**

- Continue to provide the expected services on-time and under budget
- Pave and/or overlay numerous Town roads
- Finalize construction of the Ponus Ridge Bridge at Collins Pond
- Continue to partner with Eversource Gas and Aquarion Water

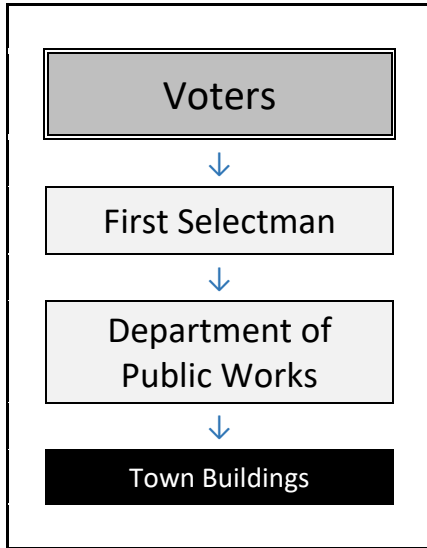
**Alignments with New Canaan being a community of choice for its residents**

By preserving the Town’s infrastructure in a timely and cost-effective manner as well as preserving and maintaining the character of the Town we make the Town a community of choice for its residents.



**Mission**

To operate and maintain Town buildings in a safe and energy-efficient manner.



**Department Goals**

1. Create efficient buildings and capital improvement programs by using a realistic budget model that will reduce the tax burden on residents

**Summary of Major Responsibilities**

- Building Maintenance
- Renovations
- Capital Improvements Including Street and Parking Lot Lighting

**Recent/New Programs and Initiatives**

- ADA Compliance Review of all Town departments and programs.
- Building lighting upgrades using the Connecticut Energy Efficient Fund.

**Anticipated Operational Changes**

- Move part time Administrative Assistant to full time. (budget dependent)
- Add Additional Building – 220 Elm Street

**Major Departmental Challenges**

- Reduction of budget while maintaining buildings to industry standards. Processing invoices and working with utility companies.
- Procuring supplies, equipment, and services as COVID -19 has created many supply and demand issues.
- FEMA and CRF Reimbursement thru FEMA

**FY 21-22 Accomplishments**

- Completed Phase I of Waveny House ADA Upgrades
- Installed new roof on the Playhouse Theater
- Completed the oil to natural gas conversion of several Town Buildings
- Completed ADA upgrade/renovations to Carriage Barn
- Complete the planning stage for the Police Department Renovation/Construction Project
- Continue uploading information into Facility Dude Capital Forecasting & PM Software
- Installed new furnaces at the NC Nature Center Education Building, and Education Annex.
- Install new shed roof on the Parks Department Garage
- upgrade AC equipment at Town Hall Annex
- Install new lamp posts at the Train Station.
- Make structural repairs at the Schoolhouse Apartments

**FY 22-23 Accomplishments and Objectives**

- Begin Phase II and III of Waveny House ADA Upgrades (Elevator and ADA Bathrooms)
- Install heating system in the Ambulance Building
- Install new roof on Irwin Barn
- Complete the oil to natural gas conversion of Town Buildings
- Begin Renovations of Playhouse Theater



- Begin ADA upgrade/renovations to Powerhouse Theater,
- Begin Construction Phase of Police Department Renovation/Construction Project
- Continue uploading information into Facility Dude Capital Forecasting & PM Software
- Renovate Waveny Park Potting Shed and install Public Bathrooms
- Tie-in generator at the Town Hall Annex
- Complete ADA upgrade to New Canaan Nature Center

- Complete Renovations of Playhouse Theater
- Complete ADA upgrade/renovations to Powerhouse Theater,
- Continue Construction Phase of Police Department Renovation/Construction Project
- Continue uploading information into Facility Dude Capital Forecasting & PM Software
- Renovate Waveny Park Potting Shed and install Public Bathrooms
- Tie-in generator at the Town Hall Annex
- Complete ADA upgrade to New Canaan Nature Center

**FY 23-24 Objectives**

- Complete Phase II and III of Waveny House ADA Upgrades (Elevator and ADA Bathrooms)
- Complete renovation of 220 Elm Street for BOE
- Install new roof on Irwin Barn
- Complete the oil to natural gas conversion of Town Buildings

Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Work Orders Received	952	256*	500	500

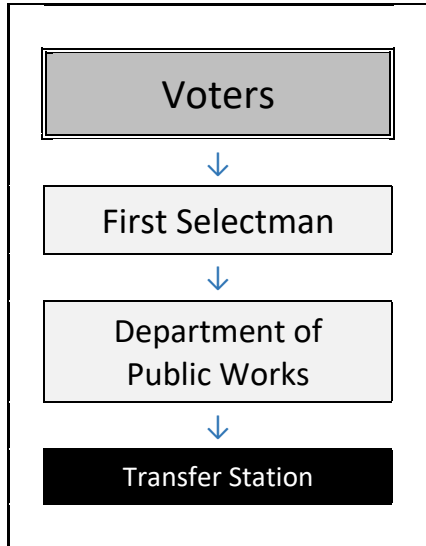
\* 1/2 year (switched to new system)





**Mission**

To process and dispose of the Town’s garbage, recycling, brush and construction debris in the most cost-efficient and environmentally sensitive manner possible.



**Department Goals**

1. To continue to process and remove the Town’s waste effectively
2. To make it as easy and pleasant as possible for the residents to dispose of their trash and recycling
3. To find ways to reduce or reuse the trash flow

**Summary of Major Responsibilities**

- Remove all of the Town’s waste as quickly as possible and ensure it is done within the State’s guidelines

**Anticipated Operational Changes**

- None anticipated (budget dependent)

**Recent/New Programs and Initiatives**

- Placed containers for plastic bags and plastic film at the transfer station
- New clothing bins that will accept a larger variety of materials
- Food Composting Program
- Began Christmas Tree Recycling Program

**Recent Departmental Recognitions**

- Described as one of the best transfer stations in the region

**Major Departmental Challenges**

- Recycling costs

**FY21-22 Accomplishments**

- Continue to maintain and operate the transfer station as a user-friendly facility
- Continue to monitor materials that are delivered to the transfer station
- With the help of Planet New Canaan established a food composting program.

**FY22-23 Accomplishments and Objectives**

- Continue to maintain and operate the transfer station as a user-friendly facility
- Continue to monitor materials that are delivered to the transfer station
- Plan to fit more recycling material into the containers in order to reduce the overall amount of containers
- Look into more stewardship programs available to reduce the waste stream
- Working With Planet New Canaan to open Swap Shop early November 22
- Hold two shred days a year for all residents

**FY 23-24 Objectives**

- 1. Continue to maintain and operate the transfer station as a user-friendly facility
- 2. Continue to monitor materials that are delivered to the transfer station

**Alignments with New Canaan being a community of choice for its residents**

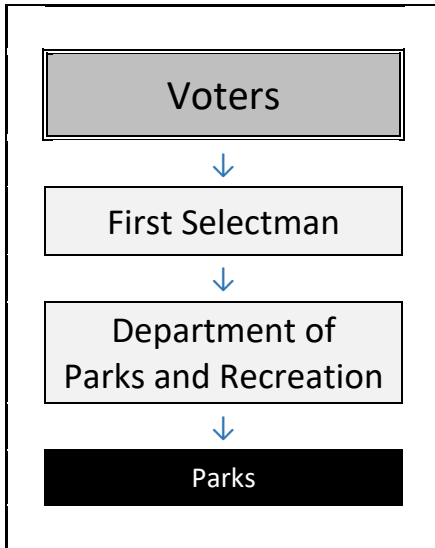
By assisting the Town with the basic need of waste removal, reuse and recycling in a timely and cost-effective manner we make the Town a community of choice for its residents.

Performance Indicators	FY 20-21	FY 21-22	FY 22-23	FY 23-24
	Actual	Actual	Estimated	Estimated
MSW(tons)	7,028	6,765	6,700	6,700
CD/Brush(tons)	3,217	2,325	2,400	2,400
Recycling(tons)	1,680	1,256	1,300	1,300



**Mission**

The Parks Department maintains all the Town and BOE Athletic Fields, Town Parks, School Grounds along with many of the Town Properties such as Town Hall, Vine Cottage, and Police Department etc. in the best condition possible with the resources provided.



**Department Goals**

- 1. Provide an enjoyable and safe outdoor experience for the residents of New Canaan
- 2. High-level maintenance, during all seasons, including snow and ice control

**Summary of Major Responsibilities**

- Maintain all Town parks and BOE grounds, along with other Town properties, during all seasons

**Anticipated Operational Changes**

- Additional FTE - improve maintenance
- Part Time Gardener for Waveny House
- Disc Golf Repairs and Maintenance
- Responsibility of Waveny Landscaping

**Recent Departmental Recognitions**

- Best athletic facilities in the area

**Major Departmental Challenges**

- Maintain properties with limited budget while facing increasing costs for materials and equipment
- Fulfill the residents’ desires with limited resources

**FY 21-22 Accomplishments**

- Develop specifications for tennis rebuilding project and implementation
- Keep maintaining the parks in exemplary condition.
- Dunning Stadium - Maintenance responsibilities and safety improvements

**FY 22-23 Accomplishments and Objectives**

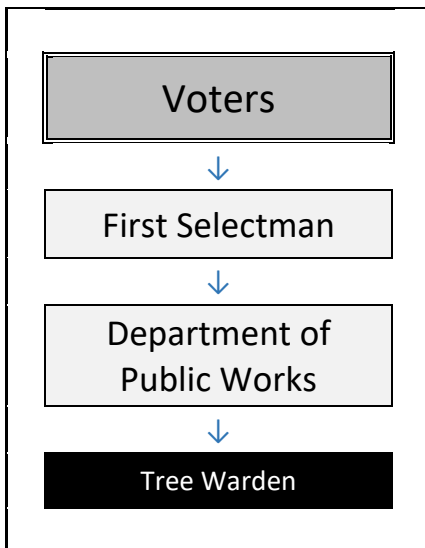
- Maintain the parks in exemplary condition.
- Install Waveny Playground
- Replace Irrigation system Mead Park

**FY 23-24 Objectives**

- More detailed maintenance of all properties
- Improve over seeding of athletic Fields

**Mission**

Creating environments for life by enhancing the beauty and value of nature.



**Department Goals**

- 1. Maintain the Town’s trees in a cost-effective manner
- 2. Aesthetics – Preserve the character of the Town

**Summary of Major Responsibilities**

- Care and control of all trees and shrubs in whole or in part within the limits of any Town road or grounds as well as those that extend or overhang any public road or ground.
- Serves the entire population of the Town as well as any visitors, guests, or employees who work within the Town

**Anticipated Operational Changes**

- None anticipated (budget dependent)

**Recent/New Programs and Initiatives**

- Seeking Tree City USA Status Again this Year

**Recent Departmental Recognitions**

- The Town is consistently rated one of the best places to work, live, or play in Fairfield County, the State, and the Nation

**Major Departmental Challenges**

- Balancing the requirements for the very large, dense, and diverse tree canopy in Town in the most cost-effective manner, while addressing resident concerns
- The presence of several blights and diseases that are affecting various trees species

**FY 21-22 Accomplishments**

- Manage expectations of residents and visitors as to the natural beauty of New Canaan
- Replanted 15 trees in Waveny Park along the entrance from Lapham Road
- Successfully managed Tree Damage and Clean-Up from various Tropical Storms and Hurricanes

**FY 22-23 Accomplishments and Objectives**

- Manage expectations of residents and visitors as to the natural beauty of New Canaan
- Replant trees along South Avenue – Phase II of the New Canaan Beautification League’s Tree Planting Plan

**FY 23-24 Objectives**

- Manage expectations of residents and visitors as to the natural beauty of New Canaan
- Replant trees in Town Parks as per Tree Planting Plans

**Alignments with New Canaan being a community of choice for its residents**

By preserving the Town’s trees in a timely and cost-effective manner we preserve and maintain the character of the Town.



**Mission**

The New Canaan Nature Center is a not-for-profit, environmental education organization dedicated to inspiring people of all ages to respect, protect and enjoy the world of nature.

**About the New Canaan Nature Center (NCNC)**

The New Canaan Nature Center (NCNC) has been a New Canaan sanctuary for nature lovers for almost six decades. In 1959, Susan Bliss deeded her 40-acre estate of buildings, gardens, greenhouses, and specimen plantings to the Town of New Canaan. The deed specified that the property be used “for the purposes of an arboretum, bird sanctuary, nature center, horticulture and for passive recreation and related purposes.” In 1960, the Town appointed the newly formed NCNC to manage the property as a community nature center. To achieve its mission to inspire people of all ages to respect and protect the world of nature, and to move toward its vision of being a valued and shared community resource, the New Canaan Nature Center has established four strategic objectives, with 12 supporting initiatives:

**Strategic Objectives**

1. Enrich the community’s environmental learning experiences:
  - Sustain the strength of our core pre-school, camp, and family programs
  - Develop adult horticultural and environmental programs
  - Evaluate and strengthen off-site school programs
  - Improve the visitor’s experience
2. Conserve the Nature Center’s gardens, habitats, buildings, and collections:
  - Rehabilitate the Nature Center’s gardens, trails, and habitats
  - Restore buildings and collections
  - Create a capital improvement plan to restore the Nature Center’s assets
3. Raise the visibility of the Nature Center’s programming and diverse outdoor experiences:
  - Implement a comprehensive marketing and communications plan
  - Reinforce community connections
4. Ensure the Nature Center’s financial stability and growth:
  - Increase revenue from existing and new sources
  - Strengthen management infrastructure and processes

**Revenue Sources**

Membership fees, program revenue, special events, individual and corporate donations, and grants fund the annual \$1.7 million operating budget. Programming revenues contribute 60% - 70% to the annual budget. The Town of New Canaan provides in-kind maintenance of land and buildings.

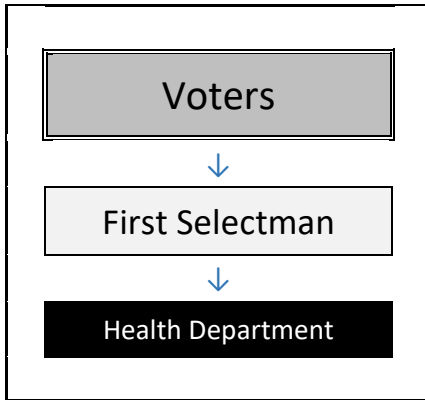
**Major Departmental Challenges**

- Increasing number of organizations offering nature-based programming
- Increasing competition among not-for-profits for a limited pool of charitable dollars



**Mission**

It is the mission of the Health Department to control preventable diseases through education, inspections and monitoring by enforcing the federal, state and local codes, laws and regulations for maintaining and promoting public health.



**Department Goals**

- 1. Continue the COVID 19 pandemic response.
- 2. Institute more public health programming.

**Summary of Major Responsibilities**

- Department lead agency in the emergency response COVID 19 pandemic
- Responsible for carrying out and enforcing all aspects of the CT Public Health Code
- Deliver the ten essential services as mandated by the State Health Department and CGS.
- License and inspect all food service establishments, daycares, salons, public pools, septic and refuse trucks, private wells, and septic systems
- Review all building permits for properties on septic
- Provide case management of all New Canaan children found to have an elevated blood lead level
- Manage infectious disease cases such as: COVID-19, Tuberculosis, campylobacter, pertussis, norovirus, Lyme disease, etc.

- Respond to and investigate various complaints from landlord/tenant disputes about rodent/vector concerns

**Anticipated Operational Changes**

- The ongoing pandemic of COVID 19 has really stretched the resources of the health department
- An additional ELC 2 state DPH grant was awarded to the health department which will fund 3 public health nurses through May 2024.
- Additional PT temporary support staff have been added and will continue to be necessary for the duration of the pandemic COVID 19 response.

**Recent/New Programs and Initiatives**

- Conducting rapid COVID 19 testing daily/or as requested
- Working in collaboration with Progressive Diagnostics lab for COVID 19 testing site at Irwin Park for 3 days a week resident COVID 19 PCR testing. Health Department handles all of the registration and results reporting needs for the test site.
- Working in collaboration with Norwalk Hospital and the Western CT Health Network on new Community Health Improvement Plan (CHIP) to assess the needs of our population
- Enrolled in DPH CT Vaccine Program (CVP) to now provide flu vaccines, MMR, dTap, polio, etc. in addition to COVID 19 vaccines. Vaccines are provided FREE of charge from state DPH.

**Major Departmental Challenges**

- COVID 19 Pandemic is stressing all the resources of the small staff of the health department



- Limited staffing presents a challenge to keep up-to-date with the required number of inspections per State regulations for restaurants and food service establishments and salons.

**FY 22-23 Accomplishments**

- Enrolled in CVP & COViP at with CDC & DPH to ensure the mass vaccination needs for COVID 19 of our residents. CVP enrollment now provides added vaccine expansion of flu vaccines in addition to COVID 19 vaccines.
- The New Canaan Health Department has administered over 26,000 doses of COVID 19 vaccines to date and will continue in this effort.
- Hired 2 more PT Public Health Nurses who are RN's via a grant written & received by Health department. PH Nurses continue to assist with various vaccinations.
- Continued with pandemic response
- Jennifer Eielson obtained QPR instructor certification to train community members in suicide prevention using QPR.

**FY 23-24 Objectives**

- Expand health department vaccine program with the FREE vaccines provided by state DPH.

- Continue to work towards the ten essential services mandated by the State Department of Public Health
- Provide more public health services by expanding the health department programs. Expand QPR (Question, Persuade, Refer) suicide prevention training in the community due to the mental health needs of the community.

**Alignments with New Canaan being a community of choice for its residents**

The goals of the health department correspond with protecting our communities' health and safety by licensing, inspecting, and educating our regulated facilities. The health department is responsible for the oversight of all infectious diseases of our residents including COVID 19. The New Canaan health department responds to various complaints including tenant/land lord disputes, rodent infestations, garbage complaints, overgrowth, food service establishment complaints, salons, etc.



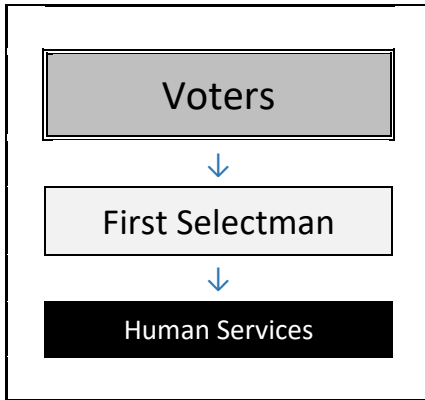
Performance Indicators	FY 20-21	FY 21-22	FY 22-23	FY 23-24
	Actual	Actual	Estimated	Estimated
Number of septic permits issued	105	106	100	100
Number of restaurants licensed	95	97	97	97
Number of restaurants inspected	191	214	200	200
Number of well permits issued (incl. geothermal)	44	53	55	55
Number of commercial pools licensed	21	22	22	22
Number of commercial pools inspected	30	34	30	30
Number of salons licensed	37	39	39	39
Number of salons inspected (includes re-inspections)	56	58	50	50
Number of building permits reviewed for health	262	261	220	220
Number of septic plans reviewed	115	106	100	100
Number of generator/propane tank permits	210	182	175	175
Number of trucks licensed/inspected	43	47	47	47
Number of COVID 19 vaccinations administered	13,788	11,714	5,000	2,500
Number of Flu vaccinations administered	0	0	600	600
Number of COVID 19 tests conducted	11,986	5,010	3,500	1,000
Number of ticks tested	171	208	150	150





**Mission**

The mission of the Department of Health & Human Services is to help all New Canaan residents to function optimally by developing programs and activities that address developmental needs, as well as, by helping residents obtain appropriate social services and resources.



- Coffee with a Cop
- Community Outreach Team
- Employee Wellness Programs
- Emergency Preparedness Training
- NC Abuse Prevention Partnership
- GetAbout Transportation Services
- Holiday Programs
- New Canaan Food Pantry
- New Canaan Behavioral Health Alliance
- New Canaan Urgent Assessment Program
- OSHA Training
- Peer Discussion Groups
- Seasonal Flu Vaccines
- Senior Community Outreach
- Social Service Pre-School Consultant
- Soldiers, Sailors & Marine Fund
- Suicide Task Force
- Vulnerable Population Emergency Call-Out
- Youth Service Bureau Grant Allocation

**Department Goals**

1. Assist residents with immediate need of food clothing and/or shelter
2. Assist residents inquiring about behavioral health support by identifying options and resources specific to the need
3. Effectively collaborate with local agencies and organizations to promote and encourage positive outcomes for residents requesting assistance
4. Empower residents to make informed choices for healthier living by providing relevant public health information and education

**Summary of Major Responsibilities**

- Assist/Support New Canaan residents

**Anticipated Operational Changes**

- Increased client base resulting from higher energy costs, as well as, a greater number of affordable housing units available in New Canaan

**Current Programs and Initiatives**

- Back to School Program
- Behavioral Health Initiatives
- CHOICES Counseling

**Major Departmental Challenges**

- Ensuring program integrity and effective support as client base increases
- Maintaining strong knowledge of current state, federal and local programs available to residents
- Maintaining effective interventions/resources related to an increase in behavioral health needs
- Collaborating with local entities and area agencies to provide resident assistance and offer educational opportunities addressing current public health issues

**FY 22-23 Accomplishments**

- Implementation of New Canaan Behavioral Health Alliance

- Implementation of New Canaan Urgent Assessment Program
- Implementation of Middle School Teen Talk Counselor
- Certification in Weill-Cornell **Interview for Decisional Abilities** Program
- Certification in **FEMA Shelter Field Guide** Training
- Continued community outreach and public health education for residents of all ages
- Continued assistance in Medicare, Medicaid, Renters Rebate, Energy Assistance and other State and Federal program application and renewal processes

- Continued partnering with local agencies and organizations to assist with resident needs and addressing public health issues
- Continued Health & Human Service Commission community assessment of public health issues relevant to the community at large
- Continued partnering with municipal and state entities including Police, Fire, Adult Protective Services, EMS and the faith-based community
- Sustainability of sufficient food pantry inventory as need for food increases

**Alignments with New Canaan being a community of choice for its residents**

Human Services offers a variety of services to all residents whether just informational or through direct care services. Every situation is different and outcomes may differ depending on circumstances.

**FY 23-24 Objectives**

- Increase grant funding to local agencies
- Strive toward continued positive outcomes by effectively supporting residents facing hardship
- Continue to strengthen outreach efforts on behalf of senior-based population
- Assess community needs to better understand where greatest discrepancies exist and possible plans for improvement

Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Number of Residents Served	1,040	1,100	1,150	1,250
Amount of Assistance Provided*	\$16,600	\$12,627	\$15,000	\$15,000
Number of Food Pantry Participant Visits	2,000	1,800	2,000	2,000
Number of Annual Flu Shots Given	370	340	360	360

\*Paid from Special Projects Donations beginning FY21-22



**Mission**  
 To inspire lifelong learning through innovation and discovery. To be the information and cultural center of the community.

**Department Goals**

1. To be the community’s place for Lifelong Learning, providing space and opportunity for learning and cultural appreciation for all New Canaan’s residents
2. To be a leading community anchor supporting community wellbeing, fostering meaningful community connection through the library’s social and geographic centrality
3. Raise remaining money to complete the new Library campus
4. Raise required funds for successful operation of the library (goals one & 2)
5. Maintain strong partnerships with local non-profits, schools, and other local entities
6. Provide a dynamic, rewarding workplace environment to ensure recruitment and retention of excellent staff

**Summary of Major Responsibilities**

- The New Canaan Library is responsible for providing to the community a Library service that is a platform for life-long learning, information and culture. The Library offers free and equitable access to learning opportunities and cultural experiences for every citizen through enriching programs for all ages, excellent dynamic collections both digital and analogue and the expertise of our well qualified staff. It also partners with and supports the non-profit community of New Canaan.
- The Library is responsible to raise funds to support its own operation. We aim to carefully steward all funds from every source through sustainable practices at every level. This year the fundraising burden is \$800,000. (NB: this is not

related to our Campaign for a new New Canaan Library).

In FY 22 even as we continued to raise funds for the new building, manage a construction project on our site, the Library raised more dollars per capita for our operating costs than any of our peers and the third highest amount of total money for operations in Connecticut.

New Canaan’s per capita library participation for children aged 0-18 was the highest in Fairfield county and was in the top 10% of all libraries in the state. This achievement is even more significant in light of the fact that our children’s team developed and delivered most of these programs throughout the community at our many parks and other outdoor spaces due to the poor condition of the old library spaces and no appetite for online programs in our families.

**Anticipated Operational Changes**

By the time the 23-24 fiscal year begins, we will have had ~4 months in our new building and the construction of the Green and the work on the Legacy building will be ongoing. We expect that the greater efficiency of heating/cooling/lighting in the new building will see significant reduction in energy consumption. We anticipate increased community use of the spaces and services not only over the recent covid and construction impacted years but over the previous pre-covid levels

**Recent/New Programs and Initiatives**

The Library fosters a culture of innovation ensuring that its team is encouraged and recognized for initiating improvements and creating new, exciting learning opportunities for our community. The New



Library will expand the diversity of programming opportunities for the community as we roll out new curricula of lifelong learning in the new spaces, including the MakerLab, Kitchen and new children's program rooms. The Library has will continue to grow strong partnerships with local nonprofit institutions, ensuring expanded learning opportunities for the community.

#### Recent Departmental Recognitions

- Dajana Martinez is on the Connecticut State Nutmeg Award Committee for Teen/YA literature
- Rebecca Fox is on the Connecticut State Nutmeg Award Committee for Intermediate children's literature.
- Rebecca fox has completed her third year on the Sydney Taylor Manuscript Committee
- Rebecca Fox has just completed her second year on the (National level) AASL/ALSC/YALSA School & Public Library Cooperation Committee
- Julia Rae was awarded the Connecticut Library Association FLAG Scholarship (Syracuse University)
- Micaela Porta and Sam Connell have written a chapter for the forthcoming Library Science text
- Samantha Connell is the current Chair of the Connecticut Library Association EDI Section

#### Major Departmental Challenges

- Like all employers we have been very challenged by the current labor and inflationary conditions. We saw a higher level of turnover during the past 2 years and have struggled to fill vacancies with the high-quality staff our community expects and deserves due both the paucity of labor supply and the consequent increase in labor cost

- The Library's physical collection is in high demand, but supply chain problems and warehouse staffing shortages continue to adversely impact timely delivery of our physical collections. The current collections budget cannot meet our members' demands for all formats, and lag time for print availability further drives up demand for instant access to digital books, the cost of which is extremely high.
- The Library building failing roof, failing plumbing, drainage, and poor and inefficient HVAC, have all continued to thwart sustainable operations. However, we will soon relocate to the new building which we expect will enable rather than disable our team's ability to provide excellent services.
- Relative to the reference group we continue to be 5<sup>th</sup> of 6 in municipal support to the Library at 1.60% of the Town budget

#### Earlier Accomplishments

Over the past several years the Library has maximized efficiencies to focus maximum resource on the delivery of excellent service to our community. During this time, the Library successfully executed a complete reorganization, eliminated many outmoded processes, and introduced a continuous improvement culture while also evolving its structure regularly to shift its talent resources to match service delivery needs. It is a leading organization, ensuring its team is at the front edge of their field delivering the best-in-class Library service, and has been twice-nominated for the IMLS National Medal in 2018 and 2020.

Library leadership is proud of our team's performance during the pandemic period during which we provided service throughout due to both the dedication and creativity of our team. While many communities across the country were without library services for up to a year, we returned to service within 3 months for lending of print books and

provided seamless access to digital materials and online programming throughout the entire time.

**FY 21-22 Accomplishments**

- Continued to deliver a continuous, high-quality service to the community during the construction of our new facility
- Continued to offer an optimal balance of in-person and virtual programs for all ages to ensure safety of all while meeting needs and interests of the community
- Extensive planning for the evolution of our programs, services, collections, and spaces in the new facility including strategic planning, new organizational structure, mapping collections to new spaces, ensuring teams are well prepared, updating procedures and policies, etc.

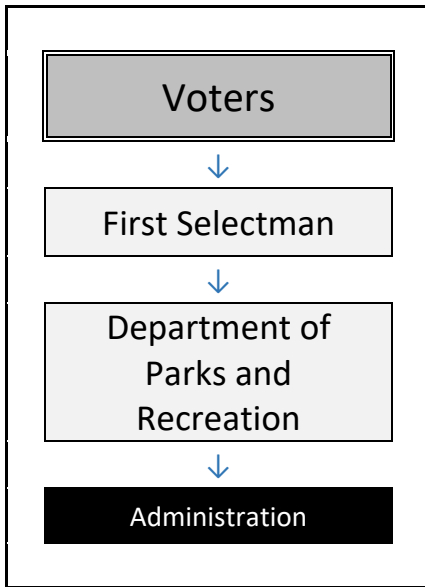
- Completed RFID-tagging project of all physical Library collections in preparation for new workflow in the Library building.
- Continued substantial fundraising efforts both for annual operating budget and for capital campaign.
- Almost completed new Library building and have developed new workflows, processes, and solutions for streamlined, exceptional service
- Soon to open of new Library building to public

**FY 23-24 Objectives**

- Roll out full complement of library services in new building
- Complete fundraising for library project
- Raise funds for operational needs and to replenish capital funds which have been depleted due to the Legacy project
- Legacy building project

**Mission**

It is the mission of the New Canaan Recreation Department to enhance quality of life for New Canaan residents by utilizing all resources under our control including public parks, public buildings, and public facilities to foster beneficial use of personal and family time for recreation and leisure. To accomplish this, we will provide and promote a wide variety of quality recreation services that meet citizen needs and interests at a reasonable cost.



**Department Goals**

- To provide the community with a broad-based variety of recreation activities that are responsive to the needs of the community, inclusive of everyone regardless of economic status, and at a reasonable cost.

**Summary of Major Responsibilities**

- Manage and supervise all staff and programs that are offered to the community

**Anticipated Operational Changes**

- None anticipated (budget dependent)

**Recent/New Programs and Initiative**

- Streamline new programs addition

- Revised Adult and youth Tennis Clinic Format to include new Spring and Fall offerings

**Major Departmental Challenges**

- To continue to provide a broad range of programs and incorporate new programming and activities that will allow the community to make optimum use of their leisure time
- Implement Pickleball Program for the Community at Mead Park on 5 new courts.

**FY 21-22 Accomplishments**

- Worked to implement new and modify existing programs to meet Community needs during Covid-19 Pandemic.
- Received positive response and participation to revised Adult and Youth Tennis Clinics.
- Worked with DPW to install 5 new Pickleball Courts at Mead Park

**FY 22-23 Accomplishments and Objectives**

- Continue to improve and add walking/running trails in Waveny Park in partnership with Waveny Park Conservancy
- Continue to offer new programs that meet the changing needs and interests of the community.

**FY 23-24 Objectives**

- Add additional programs staying current with patrons wishes
- Evaluate the need for a program assistant position
- Revamp all programs



Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
<b>Spring Activities</b>				
Youth Soccer	178	174	185	185
Adult Tennis Clinics	168	162	160	160
Youth Tennis Clinics	284	292	280	280
Girls Flag Football	20	COED		
BASF - Extension Programs	Covid		500	500
Youth Guitar Lessons Grades 5 - 8	13	9	10	10
Adult/youth Golf Instruction	Covid	0	0	0
Smart Start Baseball	Covid	0	0	0
Smart Start Soccer	Covid	0	0	0
Smart Start Golf	Covid	0	0	0
<b>Summer Activities</b>				
Youth Tennis Clinics	360	206	200	200
Adult Tennis Clinics	124	127	125	125
Youth Swim/dive Team	103	58	80	90
Water Polo Program	28	36	30	30
Waveny Summer Concerts - Number of Events	12	12	13	13
Estimated Attendance	600	600	600	600
Children's Outdoor Concert-#/attendance	Covid	0	0	0
Waveny XC Races-#/Avg. Attendance	14/90	14/90	13/90	13/90
Adult Men's Softball league- # Teams/ Participants	7/113	8/164	8/160	10/200
Waveny Day Camp - 3 Sessions	252	346	375	450
PeeWee Camp - 5 - 7 Yr. Olds	120	117	125	150
Summer Baseball - Pitch/Hit/Swim	Covid	0	0	0
Summer Field Hockey/swim	Covid	0	0	0
Summer Tennis/Swim	Covid	0	0	0
4 Day Lego Camps	65	0	0	0
Youth Swim Lessons-Private/Group	1090	780	1000	1000



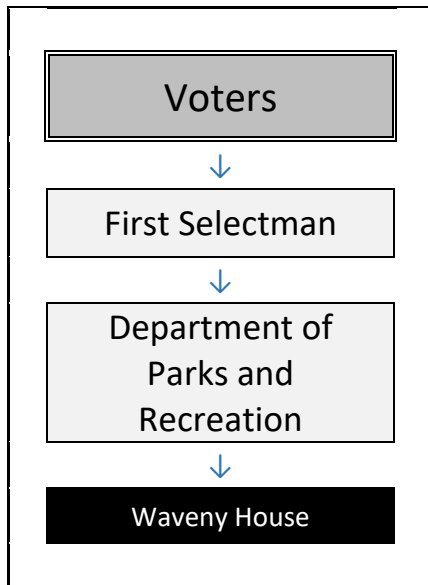
Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
<b>Fall Activities</b>				
BASF Programs - 3 Elementary Schools	Covid	0	530	530
Fall Youth Soccer	150	198	200	200
Fall Guitar Lessons- Grades 5-8	10	13	12	12
Fall Adult Tennis Clinics	44	75	70	70
Fall Youth Tennis Clinics	128	115	115	115
Fall Paddle Tennis Clinics	62	64	65	65
Fall Youth Paddle Tennis Clinics- Grades 3 - 8	21	10	10	10
Halloween Party Family Fun night	Covid	150	150	150
Fall Flag Football Program - Grades 2 -9	304	251	250	250
Fall Girl's Flag Football Program - Grades 3 - 6	49	COED		
Adult Beginner Paddle Tennis- intro Clinic	24	22	25	25
Youth Field Hockey Program - Grades 3 & 4	53	0	0	0
<b>Winter Activities</b>				
Parent-Teacher Conf. Day Programs	Covid	0	400	450
BASF Programs -3 Elementary Schools	Covid	0	530	530
Breakfast w/ Santa	Covid	366	360	360
Youth Winter Paddle Clinic	23	23	250	250
Youth Guitar Lessons- Grades 5-8q	11	0	10	10
Adult Beginner/Int.Paddle Clinics	Covid	36	35	35
Family New Year's Eve Party	Covid	0	0	0
Monthly Friday Paddle Socials (7 Events)	Covid			
Teddy Bear Tea	Covid	0	0	0
Winter Adult Paddle Tennis Clinics	55	48	50	50





**Mission**

It is the mission of the New Canaan Recreation Department to enhance quality of life for New Canaan residents by utilizing all resources under our control including public parks, public buildings, and public facilities to foster beneficial use of personal and family time for recreation and leisure. To accomplish this, we will provide and promote a wide variety of quality recreation services that meet citizen needs and interests at a reasonable cost.



**Department Goals**

1. To provide the community with a beautiful community building that can be used as a place for meetings, weddings, social events, and other activities

**Summary of Major Responsibilities**

- Support the Wedding Coordinator and provide the office for the booking of events, maintain a calendar of events, and coordinate all activities at Waveny House

**Anticipated Operational Changes**

- Additional work to make Waveny a wedding destination. (budget dependent)

**Recent/New Programs and Initiatives**

- Working with the DPW Facilities Department to implement structural changes to the building to meet the ADA code for access to the entire building

**Recent Departmental Recognitions**

- Worked with the NC Preservation Alliance to file an application to have Waveny House listed on the National historic Registry

**Major Departmental Challenges**

- Work with on-line marketing services to present Waveny House as a venue for weddings and social events

**FY 21-22 Accomplishments**

- Work with DPW’s Facilities Department and the architectural firm to implement Phase I of the ADA renovations with construction of new handicapped access completed in the fall of 2021.

**FY 22-23 Accomplishments and Objectives**

- Continue plans to implement Phase II of the ADA renovations
- Continue to market the facility for events and activities

**FY 23-24 Objectives**

- Launch new website
- Further enhance Waveny House for events
- Wedding Coordinator

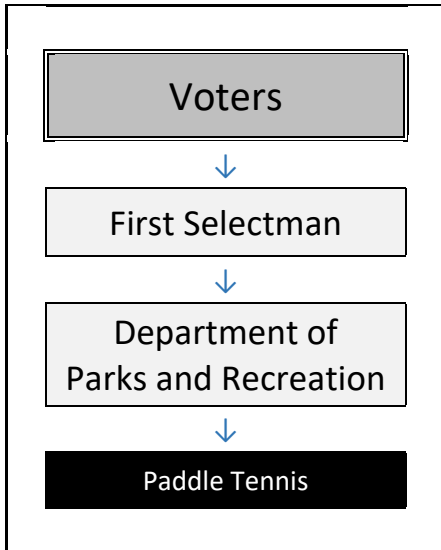


Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
<u>Pool Passes</u>				
Individual	167	184	180	180
Family	817	809	800	800
Family - Non Resident	96	111	100	100
Nanny	98	115	100	100
Senior Citizen	181	192	180	180



**Mission**

It is the mission of the New Canaan Recreation Department to enhance quality of life for New Canaan residents by utilizing all resources under our control including public parks, public buildings, and public facilities to foster beneficial use of personal and family time for recreation and leisure. To accomplish this, we will provide and promote a wide variety of quality recreation services that meet citizen needs and interests at a reasonable cost.



**Department Goals**

To provide a balanced outdoor racquet sports activity during the fall, winter and spring months for Platform Tennis players in the community.

**Summary of Major Responsibilities**

- Maintain, administer and operate 5 platform tennis courts in Waveny Park.

**Anticipated Operational Changes**

- Work to implement additional clinics and activities on the courts. Work to organize summer Platform Tennis activities which have become popular in the past couple of seasons.
- Work to implement additional clinics and activities on the courts. Work to organize summer Platform Tennis activities which have become popular in the past couple of seasons.

**FY 21-22 Accomplishments**

- Interest in the Sport continues to grow, with Adult and Senior increasing over FY20-21

**FY22-23 Accomplishments and Objectives**

- Continue to work with the Paddle Tennis Community to provide a robust program

**FY 23-24 Objectives**

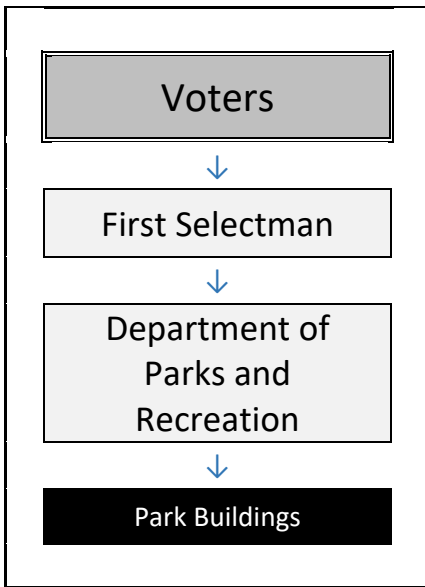
- Build an additional paddle ball court
- Build a courtyard / Steve Benko picnic area
- Open paddle hut up for Friday and Saturday events

Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Adult Permits	279	312	300	300
Family Permits	55	61	60	60
Senior Citizen Permits	85	85	80	80
Youth Permits	24	9	10	10
Total Permits	443	467	450	450
Revenues	\$78,691	\$72,260	\$70,000	\$70,000



**Mission**

It is the mission of the New Canaan Recreation Department to enhance quality of life for New Canaan residents by utilizing all resources under our control including public parks, public buildings, and public facilities to foster beneficial use of personal and family time for recreation and leisure. To accomplish this, we will provide and promote a wide variety of quality recreation services that meet citizen needs and interests at a reasonable cost.



**Earlier Accomplishments**

- Worked with Athletic Fields Building Committee to implement the reconstruction of the existing Water Tower Field and the creation of the new Fields 2 & 3 and the renovation of the HS Track.

**FY 22-23 Accomplishments and Objectives**

- Continue public-private partnership for the Operation of the Seasonal Ice Skating Rink at Waveny Park
- Work with DPW Facilities Director on continued ADA Upgrades for Waveny House

**FY 23-24 Objectives**

- Improve the level of maintenance of all park buildings
- Implement plan on buildings upgrades and maintenance.

**Department Goals**

Continue to provide quality facilities and service(s) for multiple buildings in the Town’s Parks

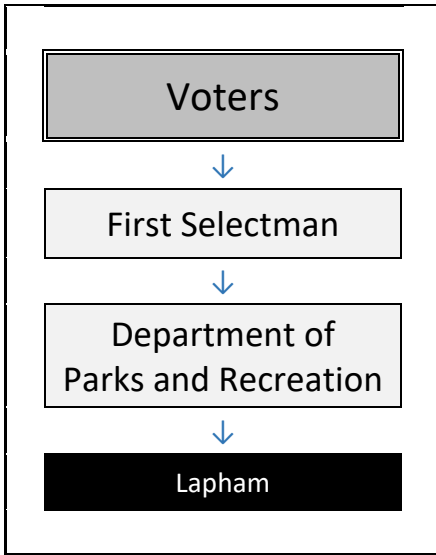
**Major Departmental Challenges**

- Continue to provide services with a shrinking budget



**Mission**

It is the mission of the New Canaan Recreation Department to enhance quality of life for New Canaan residents by utilizing all resources under our control including public parks, public buildings, and public facilities to foster beneficial use of personal and family time for recreation and leisure. To accomplish this, we will provide and promote a wide variety of quality recreation services that meet citizen needs and interests at a reasonable cost.



**Department Goals**

The primary goal of the Lapham Center is to provide the community with a broad based variety of activities that are responsive to the needs of the Adult and Senior Community that are inclusive of everyone regardless of economic status and at a reasonable cost.

**Summary of Major Responsibilities**

- Manage and supervise all instructional staff
- Organize and promote all programs that are offered to the adult community.

**Anticipated Operational Changes**

**Recent/New Programs and Initiative**

**Recent Departmental Recognitions**

**Major Departmental Challenges**

- To continue to provide a broad range of programs and incorporate new programming and activities that will allow the community to make optimum use of their leisure time.
- Implement Virtual Learning and Educational programming to our Senior Community

**FY 21-22 Accomplishments**

- Implement Virtual Learning and Educational programming to our Senior Community
- Continue to evaluate classes and programs and look for new offerings
- Continue to work with local organizations to provide programs and information for the adult population
- Introduce and educate members of the Senior Community on how to access and get the most benefit out of on-line programming

**FY22-23 Accomplishments and Objectives**

- Work to resume energetic in-house programming post Covid-19 Pandemic
- Continue to promote and explore new virtual programs to support ongoing programming

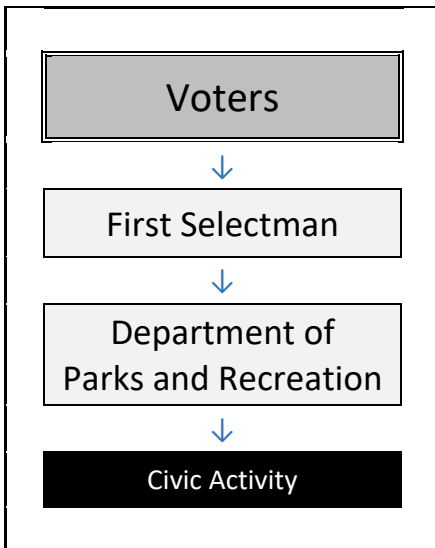
**FY 23-24 Objectives**

- Improve programs for adults 21 years and older
- Continue to educate seniors with Medicare information



**Mission**

It is the mission of the New Canaan Recreation Department to enhance quality of life for New Canaan residents by utilizing all resources under our control including public parks, public buildings, and public facilities to foster beneficial use of personal and family time for recreation and leisure. To accomplish this, we will provide and promote a wide variety of quality recreation services that meet citizen needs and interests at a reasonable cost.



**Recent/New Programs and Initiatives**

**Recent Departmental Recognitions**

**Major Departmental Challenges**

**FY 22-23 Accomplishments and Objectives**

- Continue to resume a vibrant Summer Concert Series for the Community with a variety of music post Covid-19.
- Continue to provides services that are necessary for community programs such as Memorial Day Parade, Family Fourth and Christmas Caroling to be successful

**FY 23-24 Objectives**

- Continue to provide summer concert series
- Support community events and the Family Fourth

**Department Goals**

The Civic Activities account provides a broad range of support services to a number of community events

**Summary of Major Responsibilities**

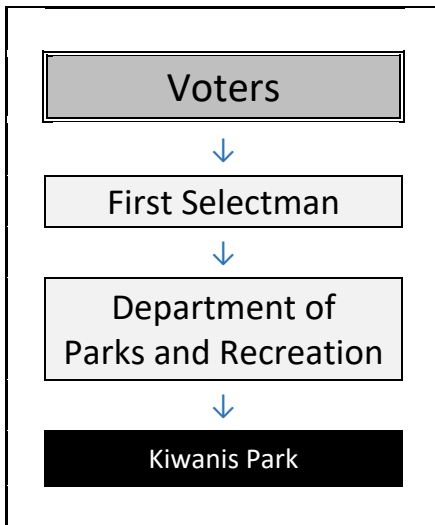
- Provide funding for Waveny Summer Concerts
- Support services for events held on Town Athletic Fields and for Family Fourth Celebration
- Support services for annual Memorial Day Parade and service at Lakeview Cemetery.

**Anticipated Operational Changes**



**Mission**

It is the mission of the New Canaan Recreation Department to enhance quality of life for New Canaan residents by utilizing all resources under our control including public parks, public buildings, and public facilities to foster beneficial use of personal and family time for recreation and leisure. To accomplish this, we will provide and promote a wide variety of quality recreation services that meet citizen needs and interests at a reasonable cost.



**Anticipated Operational Changes**

- After review of hours of usage hours of operation will be changed for the 2020 season, this will result in cost savings for staffing of the facility

**Recent/New Programs and Initiatives**

- Added (4) shade umbrellas to provide shade areas on the beach

**Major Departmental Challenges**

- Implement new programming and amenities that will attract residents to utilize the facility

**Department Goals**

- Kiwanis Park is a seasonal swimming facility that offers a fresh water pond with a sand beach, picnic pavilion with snack bar and a large playground. The swimming season runs from early June through late August

**Summary of Major Responsibilities**

- Provide public swimming facility for residents of Town
- Provide swimming for Town Waveny Day Camp and New Canaan Day Care Center programs
- A portion of the Park is rented to the New Canaan YMCA for their Summer Day Camp Program
- Monitor well for water supply and chlorination equipment for water quality

**FY 21-22 Accomplishments**

- Develop programs and look into adding waterfront equipment that will make the facility more attractive to families and swimmers
- Continue to provides services that are necessary for community programs that utilize the Park to be successful
- Reorganize hours of operation and adjust staffing levels to in order to recognize cost savings

**FY 22-23 Accomplishments and Objectives**

- Continue to implement new programs and ideas to increase community use of the facility
- Additional Beach Grooming

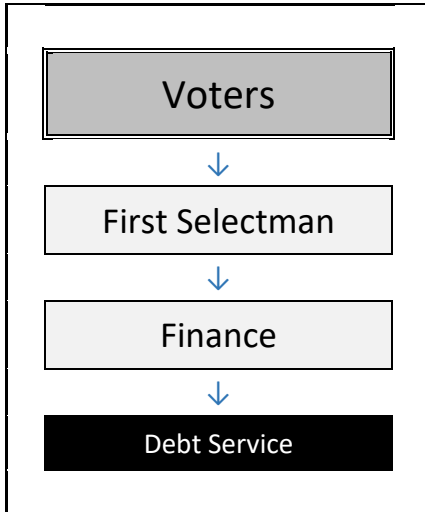
**FY 23-24 Objectives**

- Improve condition of sand beach areas
- Open snack bar or food truck



**Mission**

To provide for general accounting, budget development and control, financial reporting, management of Town funds and debt management.



**Bond Funding**

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations of the Town and pledge the full faith and credit of the Town. The City also chooses to use bonds when projects are so large, it would never be feasible to save up enough money to pay in cash. The smaller annual debt payments are manageable. It’s also about fairness. If the useful life of a \$1 million building improvement is 20 years, why should today’s residents pay 100% of the cost of 1/20th of its use? By spreading out financing, the cost is distributed more fairly across time, and shared equally among the people who receive a benefit from the improvement. Of the \$14.39 million requested FY 22-23 Capital Improvement Plan, \$10.65 million (74.1%) is designated to be bonded. The Summary of the 5 Year Capital Program includes a breakdown of all FY 22-23 approved projects and their funding sources.

Each bond issue constitutes a general obligation of the Town, meaning the investors are protected from

default risk by a pledge of the Town’s full faith and taxing power. During the most bond rating in November 2021, Moody’s Investors Service assigned an “Aaa” rating to the Town of New Canaan.

Moody’s most recent rationale for the rating was: *“The Aaa rating assignment reflects the amply sized tax base that is strengthened by exceptionally strong resident wealth indicators. The presence of such a large tax base and high wealth is a particularly key credit strength in Connecticut where the town’s typically lower than average fund and cash balances (relative to national medians) are offset by the capacity to tap into its wealthy base to raise operating revenues. In addition to its economic strength, New Canaan benefits from stable and effective management that has produced consistent operating results that have driven solid levels of cash and reserves that we anticipate will remain sound. The rating is also driven by our view of the town’s debt and retirement obligations, which are moderate and represent manageable annual fixed costs.”*

The actual timing of bond issuance to fund a portion of the CIP depends on the pace of project completion. Typically, the Town provides temporary financing of projects with available cash balances and issues the bonds at the conclusion of the project when long-term debt requirements can be precisely determined. In these instances, the bond proceeds are used to replenish the cash balances that provided temporary financing for the project.





<b>Rating Categories</b>			
	<b>Moody's</b>	<b>S&amp;P Global</b>	<b>Fitch</b>
Best Quality	Aaa	AAA	AAA
	Aa1	AA+	AA+
High Quality	Aa2	AA	AA
	Aa3	AA-	AA-
Upper Medium Grade	A1	A+	A+
	A2	A	A
	A3	A-	A-
Medium Grade	Baa1	BBB+	BBB+
	Baa2	BBB	BBB
	Baa3	BBB-	BBB-

**Debt Management Committee**

- Establish debt management guidelines to provide parameters and direction regarding decisions on capital expenditures and the means to fund them
- Maintain a comprehensive approach to capital project financing, which is based on economic considerations of affordability and the establishment of capital development needs and priorities
- Provide guidance to decision makers regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt financing, methods of sale that may be used, and structural features that may be incorporated
- Underscore the Town’s commitment to the strategic management of its capital financing process
- Identify the acceptable parameters of debt issuance and management
- Provide a framework for monitoring capital financing practices and results
- Provide parameters for Town officials, department managers, and constituents regarding appropriateness of debt financing

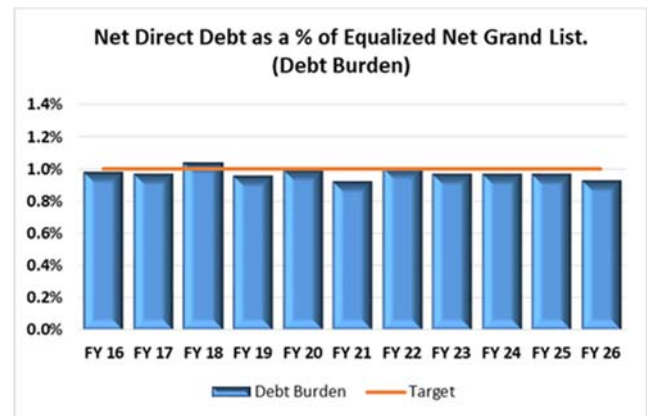
**Debt Ratios**

The following ratios and benchmarks outline the guidelines established by the Debt Guidelines which guide the Town in maintaining its debt to manageable levels.

Recognizing that financial metrics are widely utilized in the evaluation of credit worthiness, the following ratios will be considered by the Town on a current basis and on a five-year look back when assessing the Town’s debt capacity. These guidelines suggest that the Town reduce the amount of debt it assumes going forward and provided the metrics from which debt can be measured

i. **Debt Burden**

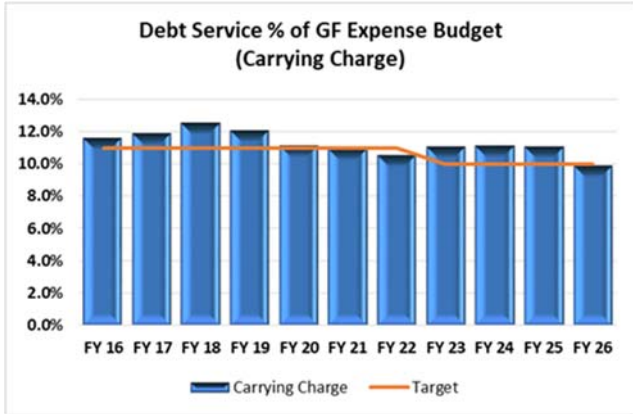
Net Direct Debt as a percentage of Equalized Net Grand List. The Town’s Debt Burden ratio should not exceed 1.25%, with a target ratio level approximating the rolling average of the prior 5 fiscal years.



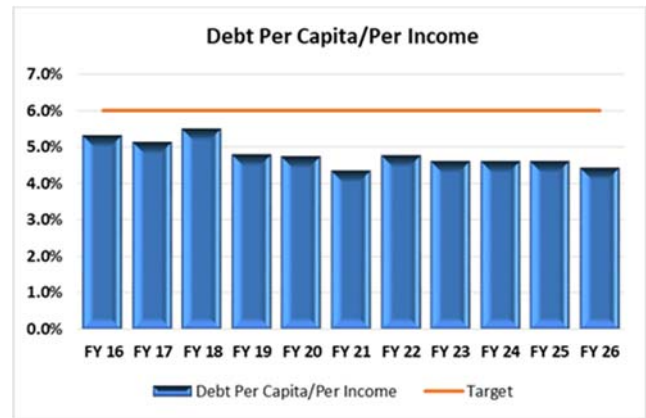
ii. **Carrying Charge**

Annual Debt Service as a percentage of General Fund operating budget expenditures. The Town’s carrying charge for annual debt service should not exceed 15% with a target level not to exceed 11% within two to three years from the date of implementation of these Guidelines, and below 10% within five years from the date of implementation of these Guidelines.



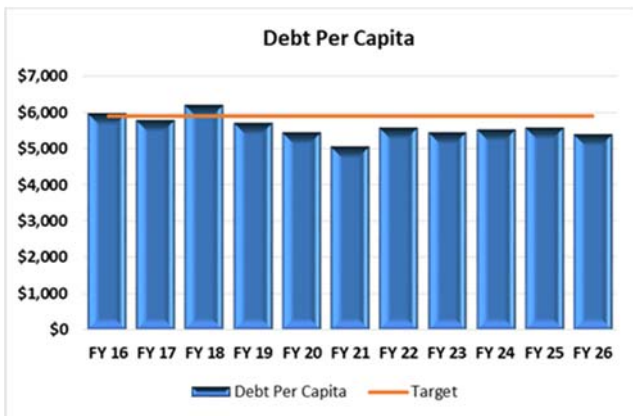


exceed 8.5% with a target level approximating the rolling average of the prior five fiscal years.



iii. *Debt Per Capita*

Net Direct Debt per resident. The Town’s Debt Per Capita ratio should not exceed 125% of the rolling average of the prior five fiscal years, with a target level approximating the rolling average of the prior five years.



**Other Funding**

The Town occasionally successfully applies for various Federal and State grants and also receives donations from a variety of sources to fund capital projects. These grants and donations are accounted for separately for appropriate audit tracking, but the projects are managed by the Town. During our last bond offering in November 2021, bidders offered more than Par value for bonds which resulted in a \$2.1 million bond premium, this is being used to lower the interest related to debt service during FY22-23. Of the \$14.39 million approved FY 22-23 Capital Improvement Plan, \$3.5 million (24.3%) will be funded from sources other than new bonding and existing tax funding. The Summary of the 5 Year Capital Program includes a breakdown of all FY 22-23 approved projects and their funding sources.

iv. *Debt Per Capita/Per Capita Income*

Net Direct Debt Per Capita as a percentage of Per Capita Income. The Town’s per capita debt as a percentage of its per capita income should not

General Obligation Bonds - Payments to Maturity					
Governmental Activities General Obligation Bonds			Governmental Activities General Obligation Bonds		
Year End	Principal	Interest	Year End	Principal	Interest
2023	\$ 13,280,000	\$ 4,143,063	2033	3,875,000	646,975
2024	13,540,000	3,518,038	2034	3,880,000	529,881
2025	12,395,000	2,953,338	2035	3,190,000	425,794
2026	9,040,000	2,442,838	2036	3,085,000	337,806
2027	9,060,000	2,072,875	2037	3,030,000	252,269
2028	7,255,000	1,705,925	2038	2,195,000	172,006
2029	6,415,000	1,413,575	2039	1,640,000	108,625
2030	5,795,000	1,159,200	2040	1,520,000	66,150
2031	5,520,000	934,000	2041	1,125,000	33,750
2032	3,960,000	764,075	2042	925,000	9,250
				<b>\$ 110,725,000</b>	<b>\$ 23,689,431</b>

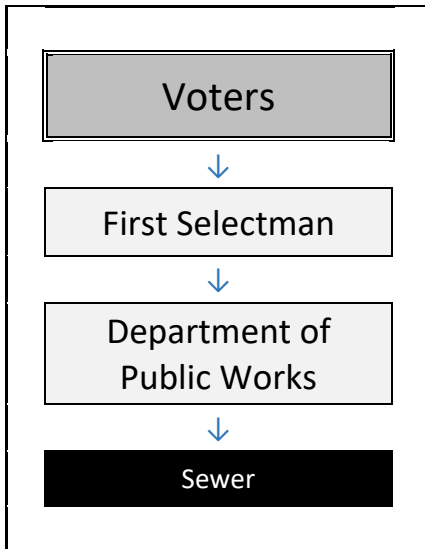


The Town of New Canaan funds outside agencies.

- **Transportation Private Schools** - State law requires school districts to provide transportation for all school age children whenever it “reasonable and desirable” local NC students residents transportation going to local private schools within the school district. The state may reimburses a portion of these costs based on a State formula.
- **Health & Welfare**- Under Connecticut General Statute Chapter 169-10-217a each town or regional school district which provides health services for children attending its public schools in any grade, from kindergarten to twelve, inclusive, shall provide the same health services for children in such grades attending private nonprofit schools therein, when a majority of the children attending such schools are residents of the state of Connecticut. The state may reimburses a portion of these costs based on a State formula.
- **Day Care Center**- The Town of New Canaan provides funding to the Day Care Center of New Canaan
- **Channel 79**- The Town of New Canaan provides funding to Channel 79 to support to the public access channel.
- **Probabte Court** - The Darien-New Canaan Probate District is one of 54 probate courts in Connecticut. The Darien-New Canaan Probate District is one of 54 probate courts in Connecticut. It has jurisdiction over the towns of Darien and New Canaan. It was created by the State Legislature's Public Act 09-01, effective January 5, 2011 by removing the New Canaan from Norwalk and merging it with the Darien Probate District. to create the Darien It has jurisdiction over the towns of Darien and New Canaan.It was created by the State Legislature's Public Ac t 09-01, effective January 5, 2011
- **New Canaan Historical Society** The Society owns or operates eight museums and buildings, including: The 1764 Hanford-Silliman House, The 1960 Gores Pavilion, and The Rogers Studio and Museum.

**Mission**

The Department’s mission is to efficiently and effectively operate the wastewater treatment plant and wastewater collection system for the benefit of the citizens of the Town of New Canaan and in compliance with regulatory and standard practices set forth by the State of Connecticut Department of Energy and Environmental Protection and the Federal Environmental Protection Agency. We will continue to provide for the betterment of our wastewater system through better management, operation and maintenance programs.



**Department Goals**

1. To operate the Wastewater Treatment Facility within discharge limits which are set by the State of Connecticut DEEP
2. To maintain the Water Pollution Control Facility, collection system sewers, and collection system pumping stations
3. To continue to operate the facility to effectively reduce Total Phosphorus without a major facilities upgrade.
4. To monitor and report to CT DEEP and EPA zinc data and to explore processes that may help to reduce zinc in the WPCF discharge

**Summary of Major Responsibilities**

- Responsible for operation and maintenance of the WPCF and sewer collection system

**Recent/New Programs and Initiatives**

- Approved a change in the method of charging for sewer use from the current *ad valorem* sewer tax to a tiered, flat-rate sewer fee system, effective July 1, 2019

**Major Departmental Challenges**

- The facility has been in operation for 20 years
- Major component (equipment) replacement is scheduled in the future
- It is a major challenge to operate and maintain the WPCF during COVID-19. COVID-19 virus is found in the wastewater that is treated at the facility. Extreme care is being taken such as extra cleaning and disinfection of the facility on a regular basis. Facility operators are maintaining mask wearing and practicing social distance at the workplace.

**FY 21-22 Accomplishments**

- Operate facility within permit limits
- Operate Sewer Department within Budget
- No residential Complaints
- Maintain WPCF and collection system without any major issues
- Operator Training
- No work-related injuries (Safety Training)
- Equipment replacements

**FY 22-23 Accomplishments and Objectives**

- Operate facility within permit limits
- Operate Sewer Department within Budget
- No residential Complaints

- Maintain WPCF and collection system without any major issues
- Operator Training
- No work-related injuries (Safety Training)
- Equipment replacements

- Engineering and bid replacement of UV System.
- No work-related injuries (Safety Training)
- Operator Training

**FY 23-24 Objectives**

- Operate facility within permit limits
- Operate Sewer Department within Budget
- No residential Complaints
- Maintain WPCF and collection system without any major issues
- Complete rehabilitation of Clarifiers

**Alignments with New Canaan being a community of choice for its residents**

All goals set by the Public Works Sewer Department not only keeps us in compliance with our discharge permit but also keeps the discharge waterway (Five Mile River) free of pollutants.

The facility (upgraded in 1999) has been in compliance for the past 20 years.

Performance Indicators	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimated	FY 23-24 Estimated
Phosphorus Removal 315 lbs/season (DEEP max)	160lbs/season	157lbs/season	190lbs/season	190lbs/season
Nitrogen Removal 64 lbs/day (DEEP max allowed)	15lbs/day	18.2lbs/day	20lbs/day	25lbs/day
Sewer Cleaning (Goal 8 mile per year)	8 miles/year	8 miles/year	8 miles/year	8 miles/year



## Town of New Canaan - Summary of 5 Year Capital Program

	2022-23 Adopted	2023-24 A	2024-25 B	2025-26 C	2026-27 D	2027-28 E	TOTAL (A thru E)
Tax Assessor	150,000	215,000	-	-	-	-	215,000
Information Technology	160,000	250,000	195,000	195,000	195,000	195,000	1,030,000
Health	50,000	25,000	-	-	-	-	25,000
Fire Department	222,280	1,179,300	138,000	98,000	394,000	1,520,000	3,329,300
Parking	-	-	20,000	-	20,000	-	40,000
EMS	-	280,000	-	-	280,000	75,000	635,000
Emergency Management	133,292	214,216	171,576	173,170	177,858	202,877	939,697
Police	267,000	472,000	355,500	316,000	335,500	271,000	1,750,000
Animal Control	-	-	-	-	-	-	-
DPW Town Buildings	1,283,550	33,774,000	3,147,909	4,301,570	204,732	314,732	41,742,943
DPW Admin	3,733,065	4,948,100	6,750,000	8,240,000	3,975,000	3,540,000	27,453,100
DPW Highway	508,000	670,000	1,630,000	1,115,000	340,000	75,000	3,830,000
DPW Transfer Station	67,000	23,400	236,000	-	-	-	259,400
DPW Parks Infrastructure	2,552,500	5,049,000	1,701,000	1,006,000	1,042,000	1,907,000	10,705,000
DPW Park Equipment	381,000	487,000	422,500	406,000	447,500	402,000	2,165,000
Conservation Commission	50,000	-	100,000	100,000	100,000	100,000	400,000
<b>Total Town Capital</b>	<b>9,557,687</b>	<b>47,587,016</b>	<b>14,867,485</b>	<b>15,950,740</b>	<b>7,511,590</b>	<b>8,602,609</b>	<b>94,519,440</b>
<i>Total Board of Ed Paid by Town</i>	3,683,552	3,919,750	5,798,362	1,890,000	2,542,000	1,112,000	15,262,112
<b>Total General Fund Capital Program</b>	<b>13,241,239</b>	<b>51,506,766</b>	<b>20,665,847</b>	<b>17,840,740</b>	<b>10,053,590</b>	<b>9,714,609</b>	<b>109,781,552</b>
Tax Supported Amount	232,000	559,000	1,051,334	1,026,383	696,255	789,024	4,121,996
Grants & Other Contributions	2,355,697	3,665,615	438,065	438,065	438,065	438,065	5,417,875
Net Bondable Amount	10,653,542	47,282,151	19,176,448	16,376,292	8,919,270	8,487,520	100,241,681
<b>Total Gross Capital</b>	<b>13,241,239</b>	<b>51,506,766</b>	<b>20,665,847</b>	<b>17,840,740</b>	<b>10,053,590</b>	<b>9,714,609</b>	<b>109,781,552</b>
<b>Total Sewer District Capital</b>	<b>1,197,400</b>	<b>970,900</b>	<b>531,600</b>	<b>85,000</b>	<b>412,000</b>	<b>55,000</b>	<b>2,054,500</b>

**Bondable Amounts By Department**

	2022-23 Adopted	2023-24 A	2024-25 B	2025-26 C	2026-27 D	2027-28 E	TOTAL (A thru E)
Tax Assessor	150,000	215,000	-	-	-	-	215,000
Information Technology	160,000	210,000	155,000	155,000	155,000	155,000	830,000
Health	-	-	-	-	-	-	-
Fire Department	-	1,000,000	80,000	65,000	350,000	1,500,000	2,995,000
Parking	-	-	-	-	-	-	-
EMS	-	280,000	-	-	280,000	75,000	635,000
Emergency Management	133,292	136,216	139,226	143,403	146,603	170,059	735,507
Police	-	360,000	255,000	150,000	255,000	150,000	1,170,000
Animal Control	-	-	-	-	-	-	-
DPW Town Buildings	1,084,000	33,525,750	2,965,925	4,079,454	183,732	186,026	40,940,887
DPW Admin	2,795,000	4,331,935	6,286,935	7,711,935	3,461,935	2,961,935	24,754,675
DPW Highway	463,000	645,000	1,565,000	1,090,000	315,000	75,000	3,690,000
DPW Transfer Station	67,000	-	236,000	-	-	-	236,000
DPW Parks Infrastructure	2,340,500	2,942,500	1,620,000	920,000	1,005,000	1,870,000	8,357,500
DPW Park Equipment	277,000	385,000	260,000	316,500	355,000	332,500	1,649,000
First Selectman	-	-	-	-	-	-	-
Registrar of Voters	-	-	-	-	-	-	-
Conservation Commission	-	-	100,000	100,000	100,000	100,000	400,000
New Canaan Public Access (Channel 79)	-	-	-	-	-	-	-
Library	-	-	-	-	-	-	-
School	3,183,750	3,250,750	5,513,362	1,645,000	2,312,000	912,000	13,633,112
<b>Total Bondable</b>	<b>10,653,542</b>	<b>47,282,151</b>	<b>19,176,448</b>	<b>16,376,292</b>	<b>8,919,270</b>	<b>8,487,520</b>	<b>100,241,681</b>



**Tax Supported Amounts By Department**

	2022-23 Adopted	2023-24 A	2024-25 B	2025-26 C	2026-27 D	2027-28 E	TOTAL (A thru E)
Tax Assessor	-	-	-	-	-	-	-
Information Technology	-	-	40,000	40,000	40,000	40,000	160,000
Health	-	-	-	-	-	-	-
Fire Department	-	-	58,000	33,000	44,000	20,000	155,000
Parking	-	-	20,000	-	20,000	-	40,000
EMS	-	-	-	-	-	-	-
Emergency Management	-	-	32,350	29,767	31,255	32,818	126,190
Police	-	5,000	100,500	166,000	80,500	121,000	473,000
Animal Control	-	-	-	-	-	-	-
DPW Town Buildings	-	17,000	181,984	222,116	21,000	128,706	570,806
DPW Admin	-	-	25,000	90,000	75,000	140,000	330,000
DPW Highway	-	25,000	65,000	25,000	25,000	-	140,000
DPW Transfer Station	-	-	-	-	-	-	-
DPW Parks Infrastructure	-	-	81,000	86,000	37,000	37,000	241,000
DPW Park Equipment	-	-	162,500	89,500	92,500	69,500	414,000
Conservation Commission	-	-	-	-	-	-	-
School	232,000	512,000	285,000	245,000	230,000	200,000	1,472,000
<b>Total Tax Supported</b>	<b>232,000</b>	<b>559,000</b>	<b>1,051,334</b>	<b>1,026,383</b>	<b>696,255</b>	<b>789,024</b>	<b>4,121,996</b>

**Grants & Other Contributions By Department**

	2022-23 Adopted	2023-24 A	2024-25 B	2025-26 C	2026-27 D	2027-28 E	TOTAL (A thru E)
Tax Assessor	-	-	-	-	-	-	-
Information Technology	-	40,000	-	-	-	-	40,000
Health	50,000	25,000	-	-	-	-	25,000
Fire Department	222,280	179,300	-	-	-	-	179,300
Parking	-	-	-	-	-	-	-
EMS	-	-	-	-	-	-	-
Emergency Management	-	78,000	-	-	-	-	78,000
Police	267,000	107,000	-	-	-	-	107,000
Animal Control	-	-	-	-	-	-	-
DPW Buildings	199,550	231,250	-	-	-	-	231,250
DPW Admin	938,065	616,165	438,065	438,065	438,065	438,065	2,368,425
DPW Highway	45,000	-	-	-	-	-	-
DPW Transfer Station	-	23,400	-	-	-	-	23,400
DPW Parks Infrastructure	212,000	2,106,500	-	-	-	-	2,106,500
DPW Park Equipment	104,000	102,000	-	-	-	-	102,000
Conservation Commission	50,000	-	-	-	-	-	-
School	267,802	157,000	-	-	-	-	157,000
<b>Total Grants &amp; Others</b>	<b>2,355,697</b>	<b>3,665,615</b>	<b>438,065</b>	<b>438,065</b>	<b>438,065</b>	<b>438,065</b>	<b>5,417,875</b>

**Town of New Canaan- Summary of 5 Year Capital Program**

	2022-23 Approved				2023-24 Proposed				2024-2025	2025-26	2026-27	2027-28	Total A-E
	Bonded	Tax Support	Other	Total A	Bonded	Tax Support	Other	Total A	Total B	Total C	Total D	Total E	
<b>Tax Assessor</b>													
2023 Town-wide Revaluation	150,000	-	-	150,000	215,000	-	-	215,000	-	-	-	-	215,000
<b>Total</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>215,000</b>	<b>-</b>	<b>-</b>	<b>215,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>215,000</b>
<b>Information Technology</b>													
IT-Hardware/Software	80,000	-	-	80,000	130,000	-	-	130,000	75,000	75,000	75,000	75,000	430,000
WAN Software / Hardware	80,000	-	-	80,000	80,000	-	-	80,000	80,000	80,000	80,000	80,000	400,000
Cyber Security Mitigation	-	-	-	-	-	-	40,000	40,000	40,000	40,000	40,000	40,000	200,000
<b>Total</b>	<b>160,000</b>	<b>-</b>	<b>-</b>	<b>160,000</b>	<b>210,000</b>	<b>-</b>	<b>40,000</b>	<b>250,000</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>	<b>1,030,000</b>
<b>Health Department</b>													
Vehicles	-	-	50,000	50,000	-	-	25,000	25,000	-	-	-	-	25,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>
<b>Parking</b>													
Replacement of current 2 camera, 9 year old LPR	-	-	-	-	-	-	-	-	20,000	-	-	-	20,000
Replacement of current 2 camera, 7 year old LPR	-	-	-	-	-	-	-	-	-	-	20,000	-	20,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>40,000</b>
<b>Fire</b>													
SCBA Air Bottles	-	-	15,000	15,000	-	-	16,800	16,800	-	10,000	-	-	26,800
Tri-Band Radio Addition	-	-	156,780	156,780	-	-	25,000	25,000	-	-	-	-	25,000
Personal Protective Equipment	-	-	18,500	18,500	-	-	50,000	50,000	35,000	65,000	24,000	-	174,000
Radio Replacement	-	-	2,000	2,000	-	-	4,000	4,000	3,000	3,000	-	-	10,000
Fire Hose Replacement	-	-	10,000	10,000	-	-	-	-	-	10,000	-	10,000	20,000
Equipment / Tools	-	-	10,000	10,000	-	-	15,000	15,000	10,000	-	10,000	-	35,000
Staff Vehicle Addition	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Supply Improvement	-	-	10,000	10,000	-	-	10,000	10,000	10,000	10,000	10,000	10,000	50,000
Pumper Replacement (Engine 2)	-	-	-	-	1,000,000	-	-	1,000,000	-	-	-	-	1,000,000
SCBA Replacement	-	-	-	-	-	-	-	-	-	-	350,000	-	350,000
Building Improvement- Training/meeting room	-	-	-	-	-	-	30,000	30,000	-	-	-	-	30,000
Building Improvement- Alarm Room	-	-	-	-	-	-	8,500	8,500	-	-	-	-	8,500
Water Rescue	-	-	-	-	-	-	20,000	20,000	-	-	-	-	20,000
Utility (Pick up Truck) replacement	-	-	-	-	-	-	-	-	80,000	-	-	-	80,000
Ladder truck replacement/refurbish	-	-	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>222,280</b>	<b>222,280</b>	<b>1,000,000</b>	<b>-</b>	<b>179,300</b>	<b>1,179,300</b>	<b>138,000</b>	<b>98,000</b>	<b>394,000</b>	<b>1,520,000</b>	<b>3,329,300</b>
<b>Emergency Management</b>													
Motorola Radio Hardware & Software Update Agreement	133,292	-	-	133,292	136,216	-	-	136,216	139,226	143,403	146,603	170,059	735,507
Replacement Incident Command Unit	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Trailer (1,204gal - Emerg Generators)	-	-	-	-	-	-	31,500	31,500	-	-	-	-	31,500
Body Armor - EMS/FD	-	-	-	-	-	-	14,500	14,500	-	-	-	-	14,500
Stop the bleed kits (Town buildings, Schools)	-	-	-	-	-	-	5,000	5,000	-	-	-	-	5,000
Motorola Tri-Band Radios	-	-	-	-	-	-	27,000	27,000	28,350	29,767	31,255	32,818	149,190
EOC Computer & Phones	-	-	-	-	-	-	-	-	4,000	-	-	-	4,000
<b>Total</b>	<b>133,292</b>	<b>-</b>	<b>-</b>	<b>133,292</b>	<b>136,216</b>	<b>-</b>	<b>78,000</b>	<b>214,216</b>	<b>171,576</b>	<b>173,170</b>	<b>177,858</b>	<b>202,877</b>	<b>939,697</b>
<b>EMS</b>													
New Ambulance	-	-	-	-	280,000	-	-	280,000	-	-	280,000	-	560,000
New Fly Car	-	-	-	-	-	-	-	-	-	-	-	75,000	75,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>280,000</b>	<b>-</b>	<b>-</b>	<b>280,000</b>	<b>-</b>	<b>-</b>	<b>280,000</b>	<b>75,000</b>	<b>635,000</b>
<b>Police Department</b>													
Police vehicles (6)	-	-	108,000	108,000	280,000	-	-	280,000	200,000	150,000	200,000	150,000	980,000
Equipment for new vehicles (3)	-	-	33,000	33,000	80,000	-	-	80,000	55,000	42,000	55,000	42,000	274,000
Vehicle changeover costs (3)	-	-	15,000	15,000	-	-	28,000	28,000	19,000	14,000	19,000	14,000	94,000
Bullet Proof Vest Replacement	-	-	10,000	10,000	-	-	10,000	10,000	10,000	10,000	10,000	10,000	50,000
Portable radio replacement	-	-	-	-	-	-	15,000	15,000	-	12,000	-	12,000	39,000
Mobile Radio Replacement	-	-	-	-	-	5,000	-	5,000	-	5,000	-	5,000	15,000

**Town of New Canaan- Summary of 5 Year Capital Program**

	2022-23 Approved				2023-24 Proposed				2024-2025	2025-26	2026-27	2027-28	Total A-E
	Bonded	Tax Support	Other	Total A	Bonded	Tax Support	Other	Total A	Total B	Total C	Total D	Total E	
Taser Replacement (4)	-	-	5,500	5,500	-	-	5,500	5,500	5,500	5,500	5,500	5,500	27,500
Mobile Data Terminal Replacement	-	-	-	-	-	-	7,500	7,500	7,500	-	7,500	-	22,500
Duty Firearm Replacement (50)	-	-	-	-	-	-	-	-	-	45,000	-	-	45,000
Patrol Rifle Replacement (10)	-	-	-	-	-	-	-	-	20,000	-	-	-	20,000
Fixed License Plate Readers (10)	-	-	36,000	36,000	-	-	25,000	25,000	25,000	25,000	25,000	25,000	125,000
Speed Sentry Units (2)	-	-	12,000	12,000	-	-	-	-	6,000	-	6,000	-	12,000
Defibrillators (AEDs) (4)	-	-	7,500	7,500	-	-	7,500	7,500	7,500	7,500	7,500	7,500	37,500
Dispatch Backup Battery Replacement (1)	-	-	-	-	-	-	8,500	8,500	-	-	-	-	8,500
In-Car Cameras (5)	-	-	40,000	40,000	-	-	-	-	-	-	-	-	-
<b>Total</b>	-	-	<b>267,000</b>	<b>267,000</b>	<b>360,000</b>	<b>5,000</b>	<b>107,000</b>	<b>472,000</b>	<b>355,500</b>	<b>316,000</b>	<b>335,500</b>	<b>271,000</b>	<b>1,750,000</b>
<b>Public Works -Town Buildings</b>													
CHP Project (BOE)	-	-	-	-	-	-	-	-	-	-	-	-	-
Town Hall - Steps	130,000	-	-	130,000	-	-	-	-	-	-	-	-	-
Town Hall Repairs and Upgrades	-	-	-	-	105,000	-	-	105,000	15,000	135,454	-	4,900	260,354
Town Hall Annex Human Services, Boiler	-	-	35,000	35,000	-	-	-	-	-	-	-	-	-
Town Hall Annex Docking Station (Engineering)	-	-	-	-	-	-	15,000	15,000	2,937	40,417	-	-	58,354
Vine Cottage Renovation	-	-	-	-	-	-	-	-	-	-	-	-	-
Vine Cottage Electric Vehicle Docking Station	-	-	-	-	-	-	15,000	15,000	-	-	-	14,419	29,419
Firehouse Boiler and Controls	-	-	-	-	120,000	-	-	120,000	-	-	-	101,658	221,658
Police Station Renovation	-	-	-	-	27,500,000	-	-	27,500,000	-	-	-	-	27,500,000
NCPD Training Facility	-	-	-	-	-	-	-	-	-	-	-	-	-
NCVAC (EMS Building) Generator	86,000	-	-	86,000	-	-	-	-	-	-	-	-	-
EMS Building Repairs	-	-	-	-	74,750	-	-	74,750	-	47,099	-	-	121,849
Parks Garage Saxe	145,000	-	-	145,000	341,000	-	-	341,000	-	-	-	-	341,000
Waveny House ADA	-	-	-	-	-	-	-	-	-	-	-	-	-
Waveny House HVAC System	-	-	-	-	-	-	-	-	-	3,600,000	-	-	3,600,000
Waveny House Re-Pointing, Drainage	-	-	-	-	500,000	-	-	500,000	-	-	-	-	500,000
Waveny Park Powerhouse Theatre	-	-	-	-	250,000	-	-	250,000	11,591	-	-	-	261,591
Waveny Park LCC, Drainage	-	-	-	-	-	-	-	-	-	-	-	-	-
Waveny Park LCC, CHP	400,000	-	-	400,000	-	-	-	-	-	-	-	84,368	84,368
Waveny Park Pool - Gas Conversion	-	-	-	-	-	-	20,000	20,000	79,000	-	-	-	99,000
Waveny Tea House	63,000	-	-	63,000	-	-	-	-	-	-	-	-	-
Waveny Park Lamp Post Replacement Project	-	-	50,000	50,000	-	-	-	-	280,000	280,000	-	-	560,000
Highway Garage	-	-	-	-	-	-	-	-	199,697	-	183,732	15,529	398,958
New Salt Shed Building	-	-	-	-	-	-	-	-	2,000,000	-	-	-	2,000,000
Transfer Station Platform	-	-	-	-	-	-	50,000	50,000	6,065	-	-	-	56,065
Animal Control Shelter - Phase 1 Demo	-	-	-	-	-	-	-	-	250,000	-	-	-	250,000
Irwin Park Barn - Roof Support	-	-	4,800	4,800	250,000	-	-	250,000	-	-	-	-	250,000
Irwin Park Guest Apartment - HVAC	-	-	-	-	-	-	20,000	20,000	-	-	-	-	20,000
Irwin Park Pump House	-	-	-	-	-	-	30,000	30,000	-	-	-	-	30,000
Kiwanis Park Pavilion	-	-	-	-	-	-	-	-	9,112	-	-	-	9,112
Nature Center Animal Care	-	-	-	-	-	-	-	-	-	-	-	39,392	39,392
Nature Center Education Annex	-	-	-	-	-	-	-	-	-	39,600	-	47,515	87,115
Nature Center Education Building	-	-	-	-	-	-	-	-	5,540	-	-	-	5,540
Nature Center Director's House	-	-	-	-	-	-	-	-	1,739	-	-	-	1,739
Nature Center Visitor Center	60,000	-	-	60,000	-	-	-	-	102,228	-	-	-	102,228
Nature Center Herb Bld & Shed	-	-	10,000	10,000	-	-	-	-	-	-	-	-	-
Nature Center Cider House Repairs	-	-	5,000	5,000	-	-	-	-	-	-	-	-	-
Nature Center Rock House Roof Replacement	-	-	20,000	20,000	-	-	-	-	-	-	-	-	-
Playhouse Movie Theatre HVAC	-	-	-	-	4,085,000	-	-	4,085,000	-	-	-	-	4,085,000
School House Apartments / Daycare	100,000	-	-	100,000	-	-	-	-	-	-	-	6,951	6,951
Train Station	-	-	28,750	28,750	150,000	-	-	150,000	-	-	-	-	150,000
Old Incinerator Buildings Demo Engineering (2)	-	-	-	-	75,000	-	-	75,000	-	-	-	-	75,000
Oil to Gas conversions	100,000	-	-	100,000	-	-	-	-	-	-	-	-	-
Fire Alarm Upgrade Project to Town Buildings	-	-	46,000	46,000	-	-	-	-	-	-	-	-	-
Audio system inside and out + WIFI	-	-	-	-	-	-	-	-	-	64,000	-	-	64,000

**Town of New Canaan- Summary of 5 Year Capital Program**

	2022-23 Approved				2023-24 Proposed				2024-2025	2025-26	2026-27	2027-28	Total A-E
	Bonded	Tax Support	Other	Total A	Bonded	Tax Support	Other	Total A	Total B	Total C	Total D	Total E	
Chinmeney Repairs / Fireplaces Gas	-	-	-	-	-	-	-	-	-	45,000	-	-	45,000
Gate at forecourt Waveny	-	-	-	-	-	-	-	-	-	35,000	-	-	35,000
Bistro Lights	-	-	-	-	-	-	-	-	-	-	5,500	-	5,500
Awning Back Patio	-	-	-	-	-	-	-	-	-	-	15,500	-	15,500
W Signs (Interior and Exterior)	-	-	-	-	-	8,500	-	8,500	-	-	-	-	8,500
A Carpets	-	-	-	-	-	-	10,000	10,000	10,000	15,000	-	-	35,000
V Furniture (Bride and Groom)	-	-	-	-	-	-	35,000	35,000	10,000	-	-	-	45,000
E Repair lighting fixtures	-	-	-	-	75,000	-	-	75,000	-	-	-	-	75,000
N AC Bridal and grooms rooms	-	-	-	-	-	-	20,000	20,000	-	-	-	-	20,000
Y Chairs (250 x \$65)	-	-	-	-	-	-	16,250	16,250	-	-	-	-	16,250
Electric Updates	-	-	-	-	-	8,500	-	8,500	-	-	-	-	8,500
H Storage Options/ use billiard and Library	-	-	-	-	-	-	-	-	55,000	-	-	-	55,000
O Wallpaper/wall repairs	-	-	-	-	-	-	-	-	40,000	-	-	-	40,000
U China	-	-	-	-	-	-	-	-	25,000	-	-	-	25,000
S Silverware	-	-	-	-	-	-	-	-	5,000	-	-	-	5,000
E Bridal and Grooms room Bathrooms	-	-	-	-	-	-	-	-	40,000	-	-	-	40,000
<b>Total</b>	<b>1,084,000</b>	<b>-</b>	<b>199,550</b>	<b>1,283,550</b>	<b>33,525,750</b>	<b>17,000</b>	<b>231,250</b>	<b>33,774,000</b>	<b>3,147,909</b>	<b>4,301,570</b>	<b>204,732</b>	<b>314,732</b>	<b>41,742,943</b>
<b>Public Works - Administration &amp; Engineering</b>													
Pavement Management Program	2,000,000	-	438,065	2,438,065	2,061,935	-	451,165	2,513,100	2,500,000	2,500,000	2,500,000	2,500,000	12,513,100
ADA Improvements - Townwide	-	-	-	-	500,000	-	-	500,000	250,000	250,000	-	-	1,000,000
Sidewalks - Improvements & New	300,000	-	-	300,000	500,000	-	-	500,000	300,000	300,000	300,000	300,000	1,700,000
Parking Lots	-	-	300,000	300,000	300,000	-	-	300,000	300,000	300,000	300,000	300,000	1,500,000
Traffic Calming - Rotary/Intersection Improvements	-	-	-	-	150,000	-	-	150,000	150,000	150,000	-	-	450,000
Pavement Preservation	250,000	-	-	250,000	250,000	-	-	250,000	250,000	300,000	300,000	300,000	1,400,000
Drainage	100,000	-	-	100,000	100,000	-	-	100,000	100,000	100,000	50,000	50,000	400,000
Guide Rails	-	-	50,000	50,000	-	-	50,000	50,000	50,000	-	-	-	100,000
Cameras and Security Measures	-	-	50,000	50,000	-	-	50,000	50,000	-	50,000	-	50,000	150,000
Signage and Striping	-	-	25,000	25,000	-	-	25,000	25,000	25,000	25,000	25,000	25,000	125,000
Energy Savings Initiative Master Plan	-	-	25,000	25,000	-	-	25,000	25,000	-	-	-	-	25,000
Parking Lot Land Acquisition	-	-	-	-	-	-	-	-	1,200,000	2,000,000	-	-	3,200,000
Bridge at Nursery Road	-	-	-	-	-	-	-	-	250,000	1,500,000	-	-	1,750,000
Parking Expansion Construction	-	-	-	-	-	-	-	-	500,000	500,000	500,000	-	1,500,000
Electric Vehicle Charging Stations	-	-	15,000	15,000	-	-	15,000	15,000	-	15,000	-	15,000	45,000
Electric Vehicles - Land Use Departments	70,000	-	-	70,000	70,000	-	-	70,000	-	-	-	-	70,000
Bridges < 20' - Engineering & Construction	75,000	-	-	75,000	250,000	-	-	250,000	250,000	250,000	-	-	750,000
Lamp Post Installations	-	-	35,000	35,000	-	-	-	-	125,000	-	-	-	125,000
Traffic Signal Upgrades - APS Systems - Downtown	-	-	-	-	150,000	-	-	150,000	-	-	-	-	150,000
Traffic Signal Replacement - Engineering	-	-	-	-	-	-	-	-	-	-	-	-	-
Traffic Signal Replacement - Construction	-	-	-	-	-	-	-	-	500,000	-	-	-	500,000
<b>Total</b>	<b>2,795,000</b>	<b>-</b>	<b>938,065</b>	<b>3,733,065</b>	<b>4,331,935</b>	<b>-</b>	<b>616,165</b>	<b>4,948,100</b>	<b>6,750,000</b>	<b>8,240,000</b>	<b>3,975,000</b>	<b>3,540,000</b>	<b>27,453,100</b>
<b>Public Works - Highway</b>													
Salt Barn	-	-	-	-	-	-	-	-	1,250,000	-	-	-	1,250,000
2 WD Dump/Sander Truck	220,000	-	-	220,000	220,000	-	-	220,000	220,000	220,000	220,000	-	880,000
Sweeper	-	-	-	-	200,000	-	-	200,000	-	200,000	-	-	400,000
Storage Building	-	-	-	-	-	-	-	-	-	500,000	-	-	500,000
Low-Boy Dump Truck	78,000	-	-	78,000	-	-	-	-	95,000	95,000	95,000	-	288,000
Loader (a)	165,000	-	-	165,000	-	-	-	-	-	-	-	-	-
Boom Mower	-	-	-	-	150,000	-	-	150,000	-	-	-	-	150,000
Equipment Refurbishing	-	-	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000	-	100,000
Processing Screener	-	-	-	-	-	-	-	-	-	-	-	-	-
Loader Plow	-	-	-	-	-	-	-	-	-	-	-	-	-
Patching Hot Box	-	-	20,000	20,000	-	-	-	-	-	-	-	-	-
Leaf Collection System	-	-	-	-	75,000	-	-	75,000	-	75,000	-	75,000	225,000
Forklift	-	-	-	-	-	-	-	-	40,000	-	-	-	40,000
<b>Total</b>	<b>463,000</b>	<b>-</b>	<b>45,000</b>	<b>508,000</b>	<b>645,000</b>	<b>25,000</b>	<b>-</b>	<b>670,000</b>	<b>1,630,000</b>	<b>1,115,000</b>	<b>340,000</b>	<b>75,000</b>	<b>3,830,000</b>

**Town of New Canaan- Summary of 5 Year Capital Program**

	2022-23 Approved				2023-24 Proposed				2024-2025	2025-26	2026-27	2027-28	Total A-E
	Bonded	Tax Support	Other	Total A	Bonded	Tax Support	Other	Total A	Total B	Total C	Total D	Total E	
<b>Public Works - Transfer Station</b>													
Wheeled Excavator	-	-	-	-	-	-	-	-	236,000	-	-	-	236,000
Container Replacement	-	-	-	-	-	-	23,400	23,400	-	-	-	-	23,400
Landfill Mower	67,000	-	-	67,000	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>67,000</b>	<b>-</b>	<b>-</b>	<b>67,000</b>	<b>-</b>	<b>-</b>	<b>23,400</b>	<b>23,400</b>	<b>236,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>259,400</b>
<b>Public Works - Parks Infrastructure</b>													
Field Improvements	60,000	-	-	60,000	60,000	-	-	60,000	60,000	60,000	60,000	60,000	300,000
Irrigation Upgrades	100,000	-	-	100,000	100,000	-	-	100,000	100,000	100,000	100,000	100,000	500,000
Rebuild Clay Tennis Courts	220,000	-	-	220,000	-	-	-	-	-	-	-	-	-
Exterior Wall Reconstruction	-	-	50,000	50,000	100,000	-	-	100,000	100,000	100,000	100,000	100,000	500,000
Playground Updates - Replace and Increase	455,000	-	-	455,000	-	-	-	-	-	-	-	-	-
Disc Golf Course	-	-	10,000	10,000	-	-	10,000	10,000	-	-	-	-	10,000
Driving Range Improvement	-	-	-	-	-	-	-	-	65,000	-	-	-	65,000
Fence/ Backstops Replacement	-	-	50,000	50,000	60,000	-	-	60,000	60,000	60,000	60,000	60,000	300,000
Water fountains	-	-	12,000	12,000	-	-	4,500	4,500	9,000	9,000	-	-	22,500
Dunning Stadium	-	-	12,500	12,500	-	-	7,000	7,000	7,000	7,000	7,000	7,000	35,000
Dunning Stadium Lights	450,000	-	-	450,000	-	-	-	-	-	-	-	-	-
HS Tennis Court Lights	-	-	-	-	-	-	-	-	275,000	-	-	-	275,000
Conner Field Rebuild	-	-	-	-	-	-	-	-	-	-	-	-	-
Bleacher Repairs	125,000	-	-	125,000	-	-	-	-	-	-	-	-	-
Lightening Detection System	-	-	-	-	-	-	-	-	95,000	-	-	-	95,000
Bristow Bird Sanctuary	100,500	-	-	100,500	97,500	-	-	97,500	-	-	-	-	97,500
Irwin Park Boardwalk	175,000	-	-	175,000	-	-	-	-	-	-	-	-	-
Waveny Trail Reconstruction	-	-	50,000	50,000	-	-	30,000	30,000	30,000	30,000	30,000	30,000	150,000
Mead Park Tennis/Pickle ball Court Lighting	55,000	-	-	55,000	-	-	-	-	125,000	-	-	-	125,000
Waveny Athletic Field Fencing	-	-	10,000	10,000	-	-	-	-	-	-	-	-	-
Dixon Park Playground Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Waveny Athletic Field Bleachers	-	-	-	-	-	-	-	-	-	15,000	-	-	15,000
Resurface HS Tennis Courts (7)	-	-	-	-	-	-	-	-	-	-	85,000	-	85,000
Lapham Center Furniture Replacement	-	-	-	-	-	-	-	-	15,000	-	-	-	15,000
Mead Park Tennis Walkways	-	-	12,500	12,500	-	-	-	-	20,000	-	-	-	20,000
Mead Park Colonnade Improvements	-	-	5,000	5,000	-	-	-	-	-	-	-	-	-
Replace Dunning Turf	-	-	-	-	-	-	-	-	-	-	-	700,000	700,000
Mead Park Snack Bar Appliances	-	-	-	-	-	-	35,000	35,000	-	-	-	-	35,000
Picnic Tables and Benches	-	-	-	-	-	-	-	-	-	25,000	-	-	25,000
Track Resurface Topcoat	-	-	-	-	-	-	-	-	-	-	-	250,000	250,000
Tennis Hut Replacement	-	-	-	-	-	-	20,000	20,000	-	-	-	-	20,000
Additional Paddle Tennis Court	-	-	-	-	-	-	-	-	140,000	-	-	-	140,000
Mead Park Pickleball Plaza	-	-	-	-	75,000	-	-	75,000	-	-	-	-	75,000
Mead Park Walkway	-	-	-	-	150,000	-	-	150,000	-	-	-	-	150,000
Dunning Stadium Enterprise Zone Phase I - Press Box	300,000	-	-	300,000	2,000,000	-	2,000,000	4,000,000	300,000	300,000	300,000	300,000	5,200,000
Waveny Park Conservancy	300,000	-	-	300,000	300,000	-	-	300,000	300,000	300,000	300,000	300,000	1,500,000
<b>Total</b>	<b>2,340,500</b>	<b>-</b>	<b>212,000</b>	<b>2,552,500</b>	<b>2,942,500</b>	<b>-</b>	<b>2,106,500</b>	<b>5,049,000</b>	<b>1,701,000</b>	<b>1,006,000</b>	<b>1,042,000</b>	<b>1,907,000</b>	<b>10,705,000</b>
<b>Public Works - Parks Equipment</b>													
Vehicle w/accessories	78,000	-	-	78,000	135,000	-	-	135,000	75,000	75,000	135,000	75,000	495,000
Utility Carts	-	-	25,000	25,000	-	-	10,000	10,000	34,000	-	34,000	-	78,000
72" Mower	62,000	-	-	62,000	-	-	-	-	125,000	-	-	-	125,000
Ride on Mowers	-	-	11,500	11,500	-	-	12,500	12,500	12,500	12,500	12,500	12,500	62,500
Articulating Loader	-	-	-	-	-	-	-	-	60,000	-	-	-	60,000
Blowers	-	-	-	-	-	-	8,500	8,500	15,000	-	15,000	-	38,500
Trailers	-	-	14,000	14,000	-	-	-	-	14,000	-	-	-	14,000
Leaf Box and vacuum	-	-	21,500	21,500	-	-	-	-	-	-	-	-	-
Brush cutters	-	-	-	-	-	-	10,000	10,000	-	-	-	-	10,000
Artificial field groomer	-	-	-	-	-	-	-	-	-	45,000	-	-	45,000
Athletic Field Mower (16')	137,000	-	-	137,000	-	-	-	-	-	-	-	165,000	165,000
Infield Machine	-	-	32,000	32,000	-	-	-	-	-	32,000	-	-	32,000
Seeder/Aerator	-	-	-	-	-	-	-	-	-	-	22,000	-	22,000
Paint Machines	-	-	-	-	-	-	45,000	45,000	20,000	-	-	-	65,000

**Town of New Canaan- Summary of 5 Year Capital Program**

	2022-23 Approved				2023-24 Proposed				2024-2025	2025-26	2026-27	2027-28	Total A-E
	Bonded	Tax Support	Other	Total A	Bonded	Tax Support	Other	Total A	Total B	Total C	Total D	Total E	
Field Mower	-	-	-	-	-	-	-	-	12,000	-	-	12,000	24,000
10' Front Mower	-	-	-	-	-	-	-	-	-	92,500	-	92,500	185,000
Snowplow tractor mount	-	-	-	-	-	-	-	-	10,000	-	-	-	10,000
Sidewalk Plow	-	-	-	-	180,000	-	-	180,000	-	-	150,000	-	330,000
Salt Spreader Body	-	-	-	-	-	-	11,000	11,000	-	-	9,000	-	20,000
Sidewalk Sander	-	-	-	-	-	-	5,000	5,000	-	-	-	-	5,000
Field equipment accessories	-	-	-	-	-	-	-	-	45,000	-	-	45,000	90,000
Skid Steer Loader	-	-	-	-	70,000	-	-	70,000	-	-	-	-	70,000
Light Towers	-	-	-	-	-	-	-	-	-	-	70,000	-	70,000
Ventrac Type Tractor	-	-	-	-	-	-	-	-	-	65,000	-	-	65,000
Tractor	-	-	-	-	-	-	-	-	-	84,000	-	-	84,000
<b>Total</b>	<b>277,000</b>	<b>-</b>	<b>104,000</b>	<b>381,000</b>	<b>385,000</b>	<b>-</b>	<b>102,000</b>	<b>487,000</b>	<b>422,500</b>	<b>406,000</b>	<b>447,500</b>	<b>402,000</b>	<b>2,165,000</b>
<b>Conservation Commission</b>													
Other Land Acquisition Fund	-	-	50,000	50,000	-	-	-	-	100,000	100,000	100,000	100,000	400,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>400,000</b>
<b>Board Of Education</b>													
<b>District</b>													
Energy Conservation - Engineering Services	-	-	50,000	50,000	-	-	50,000	50,000	-	-	-	-	50,000
Innovation Center	200,000	-	-	200,000	200,000	-	-	200,000	200,000	200,000	-	-	600,000
220 Elm C.O. Relocation	100,000	-	-	100,000	-	-	-	-	-	-	-	-	-
School Facilities Assessment	-	-	-	-	100,000	-	-	100,000	-	-	-	-	100,000
Engineering Services - General	150,000	-	-	150,000	150,000	-	-	150,000	50,000	50,000	50,000	50,000	350,000
<b>Sub Total District:</b>	<b>450,000</b>	<b>-</b>	<b>50,000</b>	<b>500,000</b>	<b>450,000</b>	<b>-</b>	<b>50,000</b>	<b>500,000</b>	<b>250,000</b>	<b>250,000</b>	<b>50,000</b>	<b>50,000</b>	<b>1,100,000</b>
<b>East</b>													
Boiler Replacement (expected life less than 5 years)	385,000	-	-	385,000	-	-	-	-	-	-	-	-	-
Floor Tile Replacement	250,000	-	-	250,000	250,000	-	-	250,000	-	-	-	-	250,000
Painting- East	-	30,000	-	30,000	-	-	30,000	30,000	30,000	30,000	30,000	30,000	150,000
Parking Lot Renovation	-	-	-	-	-	-	-	-	-	-	-	-	-
Fire Alarm System Panel and Device Replacement	104,750	-	-	104,750	105,000	-	-	105,000	-	-	-	-	105,000
Masonry Restoration/Repair/Repoint Brick	-	-	-	-	80,000	-	-	80,000	-	-	30,000	-	110,000
Redesign Media Innovation Center	-	-	-	-	-	-	-	-	-	-	-	-	-
Exterior PA System	-	-	-	-	-	30,000	-	30,000	-	-	-	-	30,000
Refinish Stage	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total East:</b>	<b>739,750</b>	<b>30,000</b>	<b>-</b>	<b>769,750</b>	<b>435,000</b>	<b>30,000</b>	<b>30,000</b>	<b>495,000</b>	<b>30,000</b>	<b>30,000</b>	<b>60,000</b>	<b>30,000</b>	<b>645,000</b>
<b>South</b>													
Boiler Replacement	-	-	-	-	369,000	-	-	369,000	-	-	-	-	369,000
Painting-South	-	30,000	-	30,000	-	30,000	-	30,000	30,000	30,000	30,000	30,000	150,000
Fire Alarm System Panel and Device Replacement	-	-	-	-	72,000	-	-	72,000	-	-	-	-	72,000
Exterior PA System	-	-	-	-	-	-	25,000	25,000	-	-	-	-	25,000
Replacement of Fire Alarm Devices All Schools	-	-	-	-	65,000	-	-	65,000	-	-	-	-	65,000
Refurbish Gym Floor	-	-	-	-	-	50,000	-	50,000	-	-	-	-	50,000
Floor Replacement	-	-	-	-	-	-	-	-	-	-	250,000	250,000	500,000
<b>Sub Total South:</b>	<b>-</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>	<b>506,000</b>	<b>80,000</b>	<b>25,000</b>	<b>611,000</b>	<b>30,000</b>	<b>30,000</b>	<b>280,000</b>	<b>280,000</b>	<b>1,231,000</b>
<b>West</b>													
Roof Replacement	-	-	-	-	-	-	-	-	2,200,000	-	-	-	2,200,000
Boiler Replacement	309,000	-	-	309,000	509,750	-	-	509,750	-	-	-	-	509,750
Floor Tile Replacement	-	-	-	-	150,000	-	-	150,000	250,000	-	-	-	400,000
Painting	-	30,000	-	30,000	-	30,000	-	30,000	30,000	30,000	30,000	30,000	150,000
Fire Alarm System Panel and Device Replacement	-	-	-	-	90,000	-	-	90,000	93,362	-	-	-	183,362
Piping and Propane Tank	132,000	-	-	132,000	-	-	-	-	-	-	-	-	-
Exterior PA System	-	-	-	-	-	35,000	-	35,000	-	-	-	-	35,000
<b>Sub Total West:</b>	<b>441,000</b>	<b>30,000</b>	<b>-</b>	<b>471,000</b>	<b>749,750</b>	<b>65,000</b>	<b>-</b>	<b>814,750</b>	<b>2,573,362</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>3,478,112</b>
<b>Saxe</b>													
Renovate Parking Lot & Curb Repairs	375,000	-	-	375,000	-	-	-	-	375,000	-	-	-	375,000

**Town of New Canaan- Summary of 5 Year Capital Program**

	2022-23 Approved				2023-24 Proposed				2024-2025	2025-26	2026-27	2027-28	Total A-E
	Bonded	Tax Support	Other	Total A	Bonded	Tax Support	Other	Total A	Total B	Total C	Total D	Total E	
Boiler Replacement Phase 2 (BOE)	-	-	-	-	-	-	-	-	-	-	-	-	-
Painting-Saxe	-	50,000	-	50,000	-	50,000	-	50,000	50,000	30,000	30,000	30,000	190,000
Masonry Repairs/Repoint Brick	150,000	-	-	150,000	150,000	-	-	150,000	-	-	150,000	-	300,000
Floor Tile Replacement	250,000	-	-	250,000	250,000	-	-	250,000	250,000	-	-	-	500,000
Sound Attention Media Center	-	-	-	-	-	-	-	-	-	-	-	-	-
Refinish Gym Floor	-	42,000	-	42,000	-	-	42,000	42,000	-	-	-	-	42,000
Bathroom Partitions	-	-	35,000	35,000	-	-	-	35,000	-	-	-	-	35,000
Exterior PA System	-	-	-	-	-	50,000	-	50,000	-	-	-	-	50,000
Gymnasium Divider Curtains	-	-	-	-	60,000	-	-	60,000	-	-	-	-	60,000
Roof Replacement	-	-	-	-	-	-	-	-	1,250,000	1,250,000	1,250,000	-	3,750,000
Interior Intercom System Main Offices	-	-	-	-	-	-	10,000	10,000	-	-	-	-	10,000
Elevator Upgrade	253,000	-	-	253,000	-	-	-	-	-	-	-	-	-
Concrete Courtyard Resurfacing	-	-	-	-	150,000	-	-	150,000	-	-	-	-	150,000
<b>Sub Total Saxe:</b>	<b>1,028,000</b>	<b>92,000</b>	<b>35,000</b>	<b>1,155,000</b>	<b>610,000</b>	<b>135,000</b>	<b>52,000</b>	<b>797,000</b>	<b>1,925,000</b>	<b>1,280,000</b>	<b>1,430,000</b>	<b>30,000</b>	<b>5,462,000</b>
<b>HS</b>													
Co-Generation Plant	-	-	-	-	-	-	-	-	500,000	-	-	-	500,000
Refurbish Planetarium	350,000	-	-	350,000	150,000	-	-	150,000	-	-	-	-	150,000
Diesel Tank Removal	-	-	-	-	-	-	-	-	-	-	-	-	-
Chiller Valve and Internal Test	-	-	-	-	55,000	-	-	55,000	-	-	-	-	55,000
Chiller Replacement	-	-	-	-	-	-	-	-	-	-	400,000	400,000	800,000
Traffic Control Station	-	-	-	-	-	50,000	-	50,000	-	-	-	-	50,000
Parking Lot Gates and Operators	-	-	-	-	-	32,000	-	32,000	-	-	-	-	32,000
Studio Renovation	-	-	-	-	-	-	-	-	200,000	-	-	-	200,000
ABS Control Upgrade	-	-	-	-	-	25,000	-	25,000	-	-	-	-	25,000
Redesign Media and Innocation Center	-	-	-	-	-	-	-	-	-	-	-	-	-
Auditorium Carpet Replacement	-	-	-	-	100,000	-	-	100,000	-	-	-	-	100,000
Axillary Gym Floor Refinish	-	-	-	-	-	-	-	-	-	-	-	-	-
Auditorium Lighting System Replacement	175,000	-	-	175,000	-	-	-	-	-	-	-	-	-
Painting-HS	-	50,000	-	50,000	-	50,000	-	50,000	50,000	30,000	30,000	30,000	190,000
<b>Sub Total HS:</b>	<b>525,000</b>	<b>50,000</b>	<b>-</b>	<b>575,000</b>	<b>305,000</b>	<b>157,000</b>	<b>-</b>	<b>462,000</b>	<b>750,000</b>	<b>30,000</b>	<b>430,000</b>	<b>430,000</b>	<b>2,102,000</b>
<b>Total BOE Facilities:</b>	<b>3,183,750</b>	<b>232,000</b>	<b>85,000</b>	<b>3,500,750</b>	<b>3,055,750</b>	<b>467,000</b>	<b>157,000</b>	<b>3,679,750</b>	<b>5,558,362</b>	<b>1,650,000</b>	<b>2,280,000</b>	<b>850,000</b>	<b>14,018,112</b>
<b>SPED</b>													
Maintenance Vehicle Replacement	-	-	25,302	25,302	-	45,000	-	45,000	45,000	45,000	67,000	67,000	269,000
SPED Transportation Vehicle Replacement #1	-	-	52,500	52,500	65,000	-	-	65,000	65,000	65,000	65,000	65,000	325,000
SPED Transportation Vehicle Replacement #2	-	-	52,500	52,500	65,000	-	-	65,000	65,000	65,000	65,000	65,000	325,000
SPED Transportation Vehicle Replacement #3	-	-	52,500	52,500	65,000	-	-	65,000	65,000	65,000	65,000	65,000	325,000
<b>Total BOE SPED:</b>	<b>-</b>	<b>-</b>	<b>182,802</b>	<b>182,802</b>	<b>195,000</b>	<b>45,000</b>	<b>-</b>	<b>240,000</b>	<b>240,000</b>	<b>240,000</b>	<b>262,000</b>	<b>262,000</b>	<b>1,244,000</b>
<b>Total BOE Projected Capital Needs</b>	<b>3,183,750</b>	<b>232,000</b>	<b>267,802</b>	<b>3,683,552</b>	<b>3,250,750</b>	<b>512,000</b>	<b>157,000</b>	<b>3,919,750</b>	<b>5,798,362</b>	<b>1,890,000</b>	<b>2,542,000</b>	<b>1,112,000</b>	<b>15,262,112</b>
<b>Total General Fund Capital Projects</b>	<b>10,653,542</b>	<b>232,000</b>	<b>2,355,697</b>	<b>13,241,239</b>	<b>47,282,151</b>	<b>559,000</b>	<b>3,665,615</b>	<b>51,506,766</b>	<b>20,665,847</b>	<b>17,840,740</b>	<b>10,053,590</b>	<b>9,714,609</b>	<b>109,781,552</b>



**Town of New Canaan- Summary of 5 Year Capital Program**

	2022-23 Approved				2023-24 Proposed				2024-2025	2025-26	2026-27	2027-28	Total A-E
	Bonded	Tax Support	Other	Total A	Bonded	Tax Support	Other	Total A	Total B	Total C	Total D	Total E	
<b>BOE Technology Services</b>													
19-20 Lease	-	-	157,291	157,291	-	-	-	-	-	-	-	-	-
20-21 Lease	-	-	158,541	158,541	-	-	158,541	158,541	-	-	-	-	158,541
21-22 Lease	-	-	159,684	159,684	-	-	159,684	159,684	159,684	-	-	-	319,368
22-23 Lease	-	-	200,000	200,000	-	-	213,314	213,314	213,314	213,314	-	-	639,942
23-24 Lease	-	-	-	-	-	-	200,000	200,000	200,000	200,000	200,000	-	800,000
24-25 Lease	-	-	-	-	-	-	-	-	200,000	200,000	200,000	200,000	800,000
25-26 Lease	-	-	-	-	-	-	-	-	-	200,000	200,000	200,000	600,000
25-26 Lease	-	-	-	-	-	-	-	-	-	-	200,000	200,000	400,000
25-26 Lease	-	-	-	-	-	-	-	-	-	-	-	200,000	200,000
<b>Total BOE Technology</b>	-	-	<b>675,516</b>	<b>675,516</b>	-	-	<b>731,539</b>	<b>731,539</b>	<b>772,998</b>	<b>813,314</b>	<b>800,000</b>	<b>800,000</b>	<b>3,917,851</b>
<b>Sewer Capital Projects</b>													
Clarifier Drive Replacement & Rehab	-	-	80,500	80,500	-	-	-	-	-	-	-	-	-
Submersible Pump	-	-	-	-	-	-	-	-	-	30,000	30,000	-	60,000
UV Re-Hab	-	-	25,000	25,000	-	-	25,000	25,000	-	-	-	-	25,000
Engineering Services (Zn, P,WPCF upgrades)	-	-	20,000	20,000	-	-	20,000	20,000	20,000	20,000	20,000	20,000	100,000
Sewer Rehab	-	-	10,900	10,900	-	-	10,900	10,900	11,600	12,000	12,000	12,000	58,500
Sensor Replacements	-	-	-	-	-	-	23,000	23,000	-	23,000	-	23,000	69,000
UV Replacement	-	-	815,000	815,000	-	-	285,000	285,000	-	-	-	-	285,000
Course Bar Screen Replacement	-	-	-	-	-	-	-	-	-	-	300,000	-	300,000
Chemical Totes	-	-	-	-	-	-	7,000	7,000	-	-	-	-	7,000
Tuthill Waste Pump	-	-	-	-	-	-	-	-	-	-	50,000	-	50,000
Fence Replacement	-	-	60,000	60,000	-	-	-	-	-	-	-	-	-
Inflow and Infiltration -Sewer Remediation	-	-	-	-	-	-	500,000	500,000	500,000	-	-	-	1,000,000
Replacement Mechanic's Vehicle	-	-	-	-	-	-	100,000	100,000	-	-	-	-	100,000
Generator Fuel Tank Project	-	-	168,000	168,000	-	-	-	-	-	-	-	-	-
Control Building Fuel tank removal	-	-	18,000	18,000	-	-	-	-	-	-	-	-	-
<b>Total Sewer Capital</b>	-	-	<b>1,197,400</b>	<b>1,197,400</b>	-	-	<b>970,900</b>	<b>970,900</b>	<b>531,600</b>	<b>85,000</b>	<b>412,000</b>	<b>55,000</b>	<b>2,054,500</b>
<b>5 Year Capital Summary</b>													
	<b>Bonded</b>	<b>Tax Support</b>	<b>Other</b>	<b>Total A</b>	<b>Bonded</b>	<b>Tax Support</b>	<b>Other</b>	<b>Total A</b>	<b>Total B</b>	<b>Total C</b>	<b>Total D</b>	<b>Total E</b>	<b>Total A-E</b>
<b>Total General Fund Capital Program</b>													
Town Capital Projects	7,469,792	-	2,087,895	9,557,687	44,031,401	47,000	3,508,615	47,587,016	14,867,485	15,950,740	7,511,590	8,602,609	94,519,440
BOE Facilities	3,183,750	232,000	85,000	3,500,750	3,055,750	467,000	157,000	3,679,750	5,558,362	1,650,000	2,280,000	850,000	14,018,112
BOE SPED	-	-	182,802	182,802	195,000	45,000	-	240,000	240,000	240,000	262,000	262,000	1,244,000
<b>Total General Fund</b>	<b>10,653,542</b>	<b>232,000</b>	<b>2,355,697</b>	<b>13,241,239</b>	<b>47,282,151</b>	<b>559,000</b>	<b>3,665,615</b>	<b>51,506,766</b>	<b>20,665,847</b>	<b>17,840,740</b>	<b>10,053,590</b>	<b>9,714,609</b>	<b>109,781,552</b>
<b>Grand Total</b>	<b>10,653,542</b>	<b>232,000</b>	<b>3,553,097</b>	<b>14,438,639</b>	<b>47,282,151</b>	<b>559,000</b>	<b>4,636,515</b>	<b>52,477,666</b>	<b>21,197,447</b>	<b>17,925,740</b>	<b>10,465,590</b>	<b>9,769,609</b>	<b>111,836,052</b>

DEPARTMENT	<b>Tax Assessor</b>		
PROJECT NAME:	<b>2023 Town-wide Revaluation</b>		
RATIONALE:	An update of all the residential property and a full commercial revaluation as mandated by state statute.		
PROJECT LIFE:	5 Years		
EXPTD. START:	7/1/2022	EXPTD. COMPLETION:	6/30/2023
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$215,000	\$0	\$0	<b>\$215,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Information Technology</b>		
PROJECT NAME:	<b>IT Hardware / Software Upgrades, Replacement</b>		
RATIONALE:	Desktop and Server hardware and software need to be upgraded to stay secure		
PROJECT LIFE:	1 year		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$130,000	\$0	\$0	<b>\$130,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Information Technology</b>		
PROJECT NAME:	<b>WAN Hardware / Software Upgrade, Replacement</b>		
RATIONALE:	WAN equipment and software need to stay current for security and support		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$80,000	\$0	\$0	<b>\$80,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Information Technology</b>		
PROJECT NAME:	<b>Cyber Security Mitigation</b>		
RATIONALE:	Network equipment and users need to be tested yealy for vulnerability and weakness. Cyber Security Insurance drives most of these initiatives.		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$40,000	<b>\$40,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Health</b>		
PROJECT NAME:	<b>Vehicle</b>		
RATIONALE:	A second vehicle is needed for use by three Health Department employees to conduct inspections.		
PROJECT LIFE:	5 Years		
EXPTD. START:	7/1/2022	EXPTD. COMPLETION:	6/30/2023
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$25,000	<b>\$25,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Vehicle will reduce the costs of maintenance/repairs and enhance reliability.			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Self Contained Breathing Appartatus (SCBA) Cylinders</b>		
RATIONALE:	12 SCBA Cylinders. Federal law requires that SCBA bottles be replaced and destroyed 15 years after the date of manufacture		
PROJECT LIFE:	15 Years NFPA standard		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$16,800	<b>\$16,800</b>
<b>IMPACT ON OPERATING BUDGET</b>			
No cost savings is anticipated, this is replacement of obsolete equipment.			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Tri-band Radios</b>		
RATIONALE:	Purchase of Tri-band Portable Radios for First due appartatus. Mutual aid departments have upgraded their radio infustructure to the state radio system. Current radios cannot access the platform due to security ans software restrictions		
PROJECT LIFE:	15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$25,000	<b>\$25,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
No cost savings is anticipated, this is replacement of obsolete equipment.			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Personal Protective Equipment (PPE)</b>		
RATIONALE:	Replacing 10 sets of 10 year old protective turnout gear (coats and pants )which are either out of compliance or worn out and bail out kits. Local 3224 agreement requires a new set every five years. NFPA 1975 & 1500 recommend 10 years and OSHA is currently enforcing		
PROJECT LIFE:	10 Years OSHA compliance/NFPA recommendation		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$50,000	<b>\$50,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
No cost savings is anticipated, this is replacement of obsolete equipment.			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Radio/Pager purchase replacement</b>		
RATIONALE:	Volunteer firefighter's notification system. Increase in the volunteer membership. This includes 6 pagers and average of six APX 6000 replacement batteries, approximately 10% of the inventory annually.		
PROJECT LIFE:	10 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$4,000	<b>\$4,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Tools and Equipment</b>		
RATIONALE:	Purchase new tools and equipment and/or replace broken tools and equipment. This includes 3 AEDs and a thermal imaging camera which have reached end of life.		
PROJECT LIFE:	10+ years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$15,000	<b>\$15,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Minor reduction in maintenance cost because new equipment will be under warranty			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Water Supply Improvements</b>		
RATIONALE:	Installation and repair of new and existing dry fire hydrants. These dry fire hydrants supply water for firefighting from ponds, pools and streams in the area of town without water mains. This is a recurring program.		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$10,000	<b>\$10,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Pumper Replacment (E2)</b>		
RATIONALE:	The current pumper is 26 years old and does not meet most of the current safety requirements. The design is obsolete for today's fire service operations. The future apparatus will bring additional water (est. 750-1000 gallons) to an incident.		
PROJECT LIFE:	25 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$1,000,000	\$0	\$0	<b>\$1,000,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced repair cost due to warranty.			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Building improvements- Training room</b>		
RATIONALE:	Build wall shelving and storage system to organize training library, store training/public education materials, and add three closet beds. The meeting room is a public space and the storage is necessary to keep totes and boxes off the floor area. The three closet beds will assist with volunteer retention providing an opportunity to bunk overnight.		
PROJECT LIFE:	25 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$30,000	<b>\$30,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Building improvements -Alarm room</b>		
RATIONALE:	Work stations for the "alarm room" that was renovated in 2022. All of the fixed counters and electrical cabinets were removed to meet ADA requirements. This is the area where the public enters the fire station to conduct business.		
PROJECT LIFE:	15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$8,500	<b>\$8,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Future savings: by using furniture and not fixed equipment will reduce renovation costs			

DEPARTMENT	<b>Fire</b>		
PROJECT NAME:	<b>Water rescue equipment</b>		
RATIONALE:	Performed a flooding/flash flood analysis of our response area. This included previous incidents and flood maps. Current equipment did not meet flash flooding (moving water) standards or we did not have the capability. We do not have floatation for victims or boat capabilities. Includes Inflatable boat, personal floatation devices, Swift water suits and associated hardware		
PROJECT LIFE:	10 Years NFPA recommendation		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$20,000	<b>\$20,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
No cost savings. This is a new project.			

DEPARTMENT	<b>Emergency Management</b>		
PROJECT NAME:	<b>Motorola Radio Hardware &amp; Software Update Agreement</b>		
RATIONALE:	Year 3 of a 5 year contract executed with Motorola that provides support and hardware/software replacement/upgrades for our public safety radio infrastructure. Includes 24/7 Tech support & response; Onsite infrastructure response; Preventive maintenance; Infrastructure repair with advanced replacement; Software upgrades		
PROJECT LIFE:	5 years, contract ending 2026		
EXPTD. START:	7/1/2021	EXPTD. COMPLETION:	6/30/2026
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$136,216	\$0	\$0	<b>\$136,216</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduces potential unexpected costs related to repairing or replacing radio equipment.			

DEPARTMENT	<b>Emergency Management</b>		
PROJECT NAME:	<b>Bulk Fuel Trailer</b>		
RATIONALE:	Purchase of a 1,200 gallon towed fuel trailer, with a pump. Based on analysis the Town does not currently have the ability to move enough diesel to keep our generators supporting various municipal buildings as well as sewage pumping stations beyond a 4-5 day complete blackout. Additionally if we choose to use NCHS tanks as a strategic reserve, we have no means to effectively move this product.		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2043
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$31,500	<b>\$31,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None, minimal maintenance required for first 5-10 years.			



DEPARTMENT	<b>Emergency Management</b>		
PROJECT NAME:	<b>Body Armor for EMS/FD</b>		
RATIONALE:	Purchase 8 ballistic vests (Angel Armor Standard IIIA Rise with Truth 855 ballistic plate) and 8 ballistic helmets (IIIA) for use by on-duty crew EMS/Fire in the event of an active shooter event to provide protection for medical teams entering the "warm" zone of any event.		
PROJECT LIFE:	10		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$14,500	<b>\$14,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Emergency Management</b>		
PROJECT NAME:	<b>Stop The Bleed Kits</b>		
RATIONALE:	Purchase "Stop the Bleed" kits for all town buildings.		
PROJECT LIFE:	5		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$5,000	<b>\$5,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Emergency Management</b>		
PROJECT NAME:	<b>Motorola Tri-Band Radios</b>		
RATIONALE:	Annual purchase of 3 vehicle mounted Motorola Tri-Band radios, to be allocated to PD, EMS and Fire. Will allow for communications with mutual aid, state UASI system and also gradually prepare our Town for a potential change to high band radio system (joining the State system)		
PROJECT LIFE:	20		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2043
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$27,000	<b>\$27,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>EMS</b>		
PROJECT NAME:	<b>New Ambulance</b>		
RATIONALE:	This project is the replacement of oldest of the three ambulances in service to the residents of New Canaan. A third rig continues to be appropriate to insure that the EMS transport needs of our residents are met as quickly as possible. We also continue to experience increase in the number of occasions where multiple rigs are called into service at the same time. The ambulance being replaced will be nine years old in FY24. Replacing an ambulance at nine years allows the Town to maximize the trade-in value of the vehicle because after that point, it cannot be resold as an ambulance.		
PROJECT LIFE:	9		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$280,000	\$0	\$0	<b>\$280,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Police vehicles (6)</b>		
RATIONALE:	Purchase three police vehicles to replace vehicles with high mileage/high repair costs/reliability issues. To ensure the police fleet is safe, reliable and able to respond to emergencies.		
PROJECT LIFE:	4 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$280,000	\$0	\$0	<b>\$280,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Vehicles will reduce the costs of maintenance/repairs and enhance reliability.			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Equipment for new vehicles (6)</b>		
RATIONALE:	Equipment for three new vehicles. To ensure the police fleet is safe, reliable and able to respond to emergencies.		
PROJECT LIFE:	6 Years		
EXPTD. START:	7/1/2022	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$80,000	\$0	\$0	<b>\$80,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Vehicle changeover costs (6)</b>		
RATIONALE:	Labor associated with changing/installing equipment in two new vehicles.		
PROJECT LIFE:	4 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$28,000	<b>\$28,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
New vehicles/equipment should reduce repair costs.			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Bullet Proof Vest Replacement</b>		
RATIONALE:	Replace vests that are expired. Vests expire every 5 years.		
PROJECT LIFE:	5 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$10,000	<b>\$10,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Portable Radio Replacement</b>		
RATIONALE:	To ensure the radio system is reliable. Older radios are no longer serviced by vendor		
PROJECT LIFE:	5 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$15,000	<b>\$15,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Mobile Radio Replacement</b>		
RATIONALE:	To ensure the radio system is reliable. Older radios are no longer serviced by vendor.		
PROJECT LIFE:	5 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$5,000	\$0	<b>\$5,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Taser Replacement (4)</b>		
RATIONALE:	Purchase new tasers. Tasers are a proven less lethal use of force tool that reduces injuries to both officers and suspects.		
PROJECT LIFE:	5 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$5,500	<b>\$5,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Should reduce maintenance/repair of old taser models.			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Mobile Data Terminal Replacement</b>		
RATIONALE:	Mobile data terminals (rugged laptops) are installed in each vehicle and are used by officers to write reports and to access criminal justice databases. Current MDTs are 6+ years old and are approaching their end of useful life.		
PROJECT LIFE:	10 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$7,500	<b>\$7,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Fixed License Plate Readers (10)</b>		
RATIONALE:	Purchase Fixed License Plate Readers. Fixed license plate readers are a useful tool in crime investigation and prevention.		
PROJECT LIFE:	1 Year		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$25,000	<b>\$25,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None-Devices are solar powered			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Defibrillators (AEDs) (4)</b>		
RATIONALE:	Current equipment is approximately seven years old. Vendor will not repair or warranty. Equipment is at the end of its useful life.		
PROJECT LIFE:	7 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$7,500	<b>\$7,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Should eliminate need for repairs/service calls.			

DEPARTMENT	<b>Police</b>		
PROJECT NAME:	<b>Back-Up Battery Replacement</b>		
RATIONALE:	Current equipment is approximately seven years old. Vendor will not repair or warranty. Equipment is at the end of its useful life.		
PROJECT LIFE:	7 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$8,500	<b>\$8,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Should eliminate need for repairs/service calls.			

DEPARTMENT	<b>Animal Control</b>		
PROJECT NAME:	<b>Outdoor Run at New Canaan Veterinary Hospital</b>		
RATIONALE:	To use this location as an alternative animal shelter it needs to have an outdoor run.		
PROJECT LIFE:	10 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$10,000	<b>\$10,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Town Hall Repairs and Upgrades</b>		
RATIONALE:	Various Projects: Existing wood ceiling panels require reinforcement, Building Management System requires an upgrade, Engineering Services for Emergency Back-up Generator Docking System.		
PROJECT LIFE:	20 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$105,000	\$0	\$0	<b>\$105,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs, increase safety and ensure Town Hall operations during an emergency			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Town Hall Annex Docking Station (Engineering)</b>		
RATIONALE:	To provide engineering services to prepare for installation of emergency generator docking station in case of emergency		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$15,000	<b>\$15,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Ensures building will remain operational during an emergency			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Vine Cottage Docking Station</b>		
RATIONALE:	To install emergency generator docking station to provide back-up power in case of emergency.		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$15,000	<b>\$15,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Ensures building will remain operational during an emergency			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Firehouse Boiler and Controls</b>		
RATIONALE:	Replace existing old system with new Natural Gas system		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$120,000	\$0	\$0	<b>\$120,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance and operating costs			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>New Canaan Police Department Reconstruction</b>		
RATIONALE:	Reconstruction of the New Canaan Police Department is required		
PROJECT LIFE:	50		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2025
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$27,500,000	\$0	\$0	<b>\$27,500,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduces operational and maintenance costs			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>New Canaan Police Department Training Facility</b>		
RATIONALE:	Construction of a Firing Range for training of our New Canaan Police Department is required.		
PROJECT LIFE:	50		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2025
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$5,000,000	\$0	\$0	<b>\$5,000,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduces operational and maintenance costs			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>EMS Building Repairs</b>		
RATIONALE:	Various Projects: Replacement of existing ceiling tiles which are failing, Replacement of existing toilet hangers which are failing, fReplacement of existing fencing which has failed and is collapsing		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$74,750	\$0	\$0	<b>\$74,750</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs and increase security of complex			



DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Parks Garage Canopy/Roof &amp; Building Repairs</b>		
RATIONALE:	Various Projects: Extend canopy, Repair/replacement of roof, Exterior requires painting, Installation of docking station for emergency generator		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$341,000	\$0	\$0	<b>\$341,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs, protect field maintenance equipment and ensure building remains operational during an emergency			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Waveny House Exterior Repairs</b>		
RATIONALE:	Exterior of Building requires repointing in order to seal up exterior and prevent water intrusion/damage		
PROJECT LIFE:	50		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$500,000	\$0	\$0	<b>\$500,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs and extend useful life of the structure			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Powerhouse Theatre Renovation</b>		
RATIONALE:	Addition of new lobby space as well as installation of ADA Accessible Bathrooms and Facilities. Partnership with Town Players		
PROJECT LIFE:	50		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$250,000	\$0	\$0	<b>\$250,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Increase operational and recreational space as well as reduce maintenance costs			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Benko Pool Gas Conversion</b>		
RATIONALE:	Conversion of Benko Pool to Natural Gas System		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$20,000	<b>\$20,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce operating expenses			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Transfer Station Platform</b>		
RATIONALE:	Complete accessible route to new Transfer Station Scale House		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$50,000	<b>\$50,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Increase safety of Transfer Station Staff, Patrons and Visitors			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Irwin Barn Roof Support</b>		
RATIONALE:	Current roof system requires reinforcement prior to installation of new roof		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$250,000	\$0	<b>\$250,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs and increase safety of staff, patrons and visitors of the building			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Irwin Apartment HVAC</b>		
RATIONALE:	Current HVAC Unit is beyond its useful life and can no longer be repaired.		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$20,000	<b>\$20,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Irwin House Renovations</b>		
RATIONALE:	Current Building requires renovation in order to ensure that it is available for use by Town forces as well as others in the Community		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$250,000	\$0	\$0	<b>\$250,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs and increase safety of staff, patrons and visitors of the building			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Irwin Pump House</b>		
RATIONALE:	Existing stairs and exterior require replacement and refurbishment		
PROJECT LIFE:	30		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$30,000	<b>\$30,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs and increase safety of staff and maintenance personnel			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Train Stations Repairs</b>		
RATIONALE:	Various Projects: Existing Station and Canopy requires repainting and miscellaneous repairs. Need for repairs was noted in recent report by CTDOT and MNRR Inspection Staff		
PROJECT LIFE:	15		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$150,000	\$0	\$0	<b>\$150,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs and increase useful life of the structures			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Playhouse Move Theatre Renovations</b>		
RATIONALE:	Complete Renovation of Theatre, including renovation, expansion and change of use of second floor, installation of third floor for Locaiton of HVAC, complete new HVAC System, Elevator Installation, New Bathroom Installations, Structural Repairs and Additions as well as ADA Compliance and Building Code Compliance Measures		
PROJECT LIFE:	50		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$2,111,225	\$0	\$0	<b>\$2,111,225</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Minimal impact to operating budget. Better facilities will require less maintenance.			

DEPARTMENT	<b>Public Works - Town Buildings</b>		
PROJECT NAME:	<b>Incinerator Building Phase One Demolition</b>		
RATIONALE:	Existing Building is beyond its useful life. Demolition of the structure and repurposing of the surrounding land is required. An Environmental and Engineering Assessment of the Structure is required prior to demolition		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$75,000	\$0	\$0	<b>\$75,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduces maintenance costs and increases safety of staff, patrons and visitors to the DPW Complex			

DEPARTMENT	<b>Parks and Recreation -Waveny House Weddings and Events</b>		
PROJECT NAME:	<b>Signs - Interior and Exterior</b>		
RATIONALE:	Wayfinding signs interior and bronzer signs exterior		
PROJECT LIFE:	15-20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$8,500	\$0	<b>\$8,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N?A			

DEPARTMENT	<b>Parks and Recreation -Waveny House Weddings and Events</b>		
PROJECT NAME:	<b>Carpets</b>		
RATIONALE:	To replace as needed carpets. Multi year project due to construction.		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$10,000	<b>\$10,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation -Waveny House Weddings and Events</b>		
PROJECT NAME:	<b>Furniture Brides and Grooms Rooms</b>		
RATIONALE:	To reupholster, replace and add appropriate furniture to these rooms		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$35,000	<b>\$35,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation -Waveny House Weddings and Events</b>		
PROJECT NAME:	<b>Repair Lighting Fixtures</b>		
RATIONALE:	To repairs and replace with appropriate lighting fixtures throughout the interior and exterior.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$75,000	\$0	\$0	<b>\$75,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation -Waveny House Weddings and Events</b>		
PROJECT NAME:	<b>AC Brides and Grooms Rooms</b>		
RATIONALE:	To add in air conditioning to these rooms.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$20,000	<b>\$20,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation -Waveny House Weddings and Events</b>		
PROJECT NAME:	<b>Banquet Chairs</b>		
RATIONALE:	To replace the banquet chairs. Many events rent chairs due to condition of ours (200 Chairs)		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$16,250	<b>\$16,250</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation -Wavy House Weddings and Events</b>		
PROJECT NAME:	<b>Electric Updates</b>		
RATIONALE:	Need outdoor and indoor updates outlets etc.		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$8,500	<b>\$8,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Pavement Management Program</b>		
RATIONALE:	Annual road reconstruction is required in order to properly maintain the Town's roadway infrastructure. A systematic approach to pavement maintenance requires performing maintenance and pavement upgrades on a periodic basis to keep our existing road network in good working condition and prevent more costly measures of restoration and reconstruction.		
PROJECT LIFE:	20 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$2,061,935	\$0	\$438,065	<b>\$2,500,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced time and materials required for maintenance / repairs.			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>ADA Improvements - Townwide</b>		
RATIONALE:	The Town is required by Federal Law to adhere to the principles and guidelines of the Americans with Disabilities Act (ADA). These monies will provide necessary and required improvements and ensure our Town programs and services will meet those requirements.		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$500,000	\$0	\$0	<b>\$500,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
No impact to operating budget			

DEPARTMENT	<b>Public Works- Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Sidewalk Improvements</b>		
RATIONALE:	Annual sidewalk repair and maintenance are required in order to properly maintain the Town's Infrastructure and to ensure that the sidewalks exceed the expected service life.		
PROJECT LIFE:	20 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$500,000	\$0	\$0	<b>\$500,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced time and materials required for maintenance / repairs and avoidance of potential litigation.			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Parking Lots</b>		
RATIONALE:	Annual parking lot reconstruction is required to properly maintain the Town's infrastructure. The majority of the Town parking lots are older than 20 years and have exceeded their normal service life.		
PROJECT LIFE:	15 - 20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$300,000	\$0	\$0	<b>\$300,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Less daily maintenance for pothole patching and small repairs. Improved drainage reduces potential icing during winter months.			



DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Traffic Calming - Rotary/Intersection Improvements</b>		
RATIONALE:	Safety of the Motoring Public and Pedestrians on our Streets and Roads is of paramount importance. This is a quality of life issue and enhancements to several noted intersections and gateways into Town will set New Canaan apart from our peers with increased safety and improved aesthetics.		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$150,000	\$0	\$0	<b>\$150,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Less daily maintenance for minor repairs, decreased time required to answer and satisfy residential and motorist complaints regarding Traffic Calming Issues.			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Pavement Preservation</b>		
RATIONALE:	Annual road repair is required in order to properly maintain the Town's roadway infrastructure. Proper maintenance of new and existing roads (cracksealing, localized repairs, etc.) will ensure that they reach and exceed their expected service lives.		
PROJECT LIFE:	7-10 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$250,000	\$0	\$0	<b>\$250,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced time and materials required for maintenance / repairs.			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Drainage</b>		
RATIONALE:	Annual drainage installation, repair, and maintenance are required in order to properly maintain the Town's roadway Infrastructure and to ensure that the roads exceed their expected service life. Proper drainage installation also will help prevent potential flooding and erosion issues which occur during storm events.		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$100,000	\$0	\$0	<b>\$100,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced time and materials required for routine maintenance			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Guide Rails</b>		
RATIONALE:	Replacement of existing outdated guide rail systems and installation of new systems at various locations in Town are warranted to ensure the proper passage of motor vehicles along the Town's Road Network.		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$50,000	<b>\$50,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced time and materials required for maintenance / repairs.			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Cameras and Security Measures</b>		
RATIONALE:	Installation of Security Cameras at select locations in Town: Town Parks, Town Parking Lots, Critical Infrastructure Areas are vital to the safety and security of the Town and will also aid the Police Department with enforcement and investigations.		
PROJECT LIFE:	10 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$50,000	<b>\$50,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Minimal - Depends upon location and need for cellular service			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Signage and Striping</b>		
RATIONALE:	The annual replacement of the Town's road and street signs and pavement markings is a requirement of the Federal Highway Administration. Street Signs and Markings are replaced when they reach the end of their service lives.		
PROJECT LIFE:	7-10 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$25,000	<b>\$25,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced time and materials required for maintenance / repairs.			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Energy Savings Initiative Master Plan</b>		
RATIONALE:	Periodic review and enhancement of our energy usage is required to ensure that the Town is using the most cost-effective means to heat and power the Town's Buildings. Engineering analysis is required to review each system and recommend areas of improvement.		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$25,000	<b>\$25,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Rebates and incentives will be captured and offset energy or project costs			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Electric Vehicle Charging Stations</b>		
RATIONALE:	To install electric vehicle charging stations for use by the Town's Fleet and its residents. This will promote more environmentally sensitive means of transportation.		
PROJECT LIFE:	15 - 20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$15,000	<b>\$15,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced operational costs for the Town's Fleet			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Electric Vehicles - Land Use Departments</b>		
RATIONALE:	To replace the Town's aging Land Use Vehicle Fleet with more environmentally and less costly means of transportation. This will reduce the annual maintenance costs and downtime associated with aging vehicles.		
PROJECT LIFE:	10 - 15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$70,000	\$0	\$0	<b>\$70,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced operational and maintenance costs for the Town's Fleet			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Bridges &lt; 20' - Engineering &amp; Construction</b>		
RATIONALE:	Periodic repair and maintenance are required in order to properly maintain the Town's Bridge Infrastructure and to ensure that they exceed their expected service life. Proper maintenance should reduce the potential for more costly repairs.		
PROJECT LIFE:	15 - 20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$250,000	\$0	\$0	<b>\$250,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Less daily maintenance for minor repairs.			

DEPARTMENT	<b>Public Works - Administration &amp; Engineering</b>		
PROJECT NAME:	<b>Traffic Signal Upgrades - APS Systems - Downtown</b>		
RATIONALE:	Safety of the Motoring Public and Pedestrians on our Streets and Roads is of paramount importance. Upgrades to several of our noted intersections in the downtown area to install Audible Pedestrian Signal Systems will increase the safety of our visually impaired and distracted pedestrians.		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$150,000	\$0	\$0	<b>\$150,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Less maintenance required for minor repairs.			

DEPARTMENT	<b>Public Works - Highway</b>		
PROJECT NAME:	<b>2 WD Dump/Sander Truck</b>		
RATIONALE:	Proper timing of the replacement of the Town's Fleet will reduce annual maintenance costs since they tend to escalate as the age and mileage of vehicles increases. This truck will replace an older model existing truck with high mileage and long hours.		
PROJECT LIFE:	10 - 15 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	3/15/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$220,000	\$0	\$0	<b>\$220,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Public Works - Highway</b>		
PROJECT NAME:	<b>Sweeper</b>		
RATIONALE:	Proper timing of the replacement of the Town's Fleet will reduce annual maintenance costs since they tend to escalate as the age and mileage of vehicles increases. This sweeper will replace an older model existing sweeper with high mileage and long hours.		
PROJECT LIFE:	10 - 12 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$200,000	\$0	\$0	<b>\$200,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of equipment			

DEPARTMENT	<b>Public Works - Highway</b>		
PROJECT NAME:	<b>Boom Mower</b>		
RATIONALE:	Proper timing of the replacement of the Town's Fleet will reduce annual maintenance costs since they tend to escalate as the age and mileage of vehicles increases. This boom mower will replace an older model existing mower with high mileage and long hours.		
PROJECT LIFE:	15 - 20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$150,000	\$0	\$0	<b>\$150,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of equipment			

DEPARTMENT	<b>Public Works - Highway</b>		
PROJECT NAME:	<b>Equipment Refurbishing</b>		
RATIONALE:	Periodic repair and maintenance are required in order to properly maintain the Town's Fleet and to ensure that our equipment exceeds their expected service life. Proper maintenance should reduce the potential for more costly repairs.		
PROJECT LIFE:	10 - 15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$25,000	\$0	<b>\$25,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce maintenance costs for machinery and trucks			

DEPARTMENT	<b>Public Works - Highway</b>		
PROJECT NAME:	<b>Leaf Collection System</b>		
RATIONALE:	Proper timing of the replacement of the Town's Fleet will reduce annual maintenance costs since they tend to escalate as the age and mileage of vehicles increases. This leaf collection system will replace an older existing model existing with long hours.		
PROJECT LIFE:	15 - 20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$75,000	\$0	\$0	<b>\$75,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of equipment			

DEPARTMENT	<b>Transfer Station</b>		
PROJECT NAME:	<b>Container Replacement</b>		
RATIONALE:	Replace 2 containers purchased in early 2000. Wear and tear is non-repairable		
PROJECT LIFE:	15-20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$23,400	\$0	<b>\$23,400</b>
<b>IMPACT ON OPERATING BUDGET</b>			

DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Field Improvements</b>		
RATIONALE:	The town needs to maintain our athletic facilities so that the playing surfaces will be safe. The majority of the repairs are to the baseball and softball infields for lip removal. There will also be some sodding, mounds and batter's box repairs, along with seeding, etc.		
PROJECT LIFE:	7 - 10 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$60,000	\$0	\$0	<b>\$60,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced daily maintenance costs associated with field repairs			

DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Irrigation Upgrades</b>		
RATIONALE:	The town has invested substantial money in irrigation systems. Some of these systems need to be upgraded to allow continuous use without downtime. Mead Park needs a complete replacement since it has passed its useful life and we are experiencing costly line breaks to the system.		
PROJECT LIFE:	20- 25 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$100,000	\$0	\$0	<b>\$100,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced daily maintenance costs associated with field repairs			



DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Exterior Wall Repairs</b>		
RATIONALE:	The existing brick, masonry and stone walls in Waveny Park are in need of repair and restoration. This is part of a multi-year maintenance plan to upgrade all the existing walls in the Park.		
PROJECT LIFE:	15- 20 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$100,000	\$0	\$0	<b>\$100,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			

DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Disc Golf Course</b>		
RATIONALE:	Volunteers have invested substantial money and time in the development of a disc golf course at Waveny. The tee boxes are in need of repair/replacement and minor drainage improvements are necessary.		
PROJECT LIFE:	15-20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$10,000	<b>\$10,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Fence and BackStop Replacement</b>		
RATIONALE:	Part of a multi-year plan to replace worn, damaged and (at times) dangerous fencing at various locations in our parks.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$60,000	\$0	\$0	<b>\$60,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced Maintenace Costs			

DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Water Fountains</b>		
RATIONALE:	Many of the Town's drinking fountains are old and in disrepair. These fountains need upgrading to ensure they are working properly and meet current accessibility standards		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$4,500	<b>\$4,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Dunning Stadium</b>		
RATIONALE:	Various capital improvements required at Dunning Stadium. Due to the new agreement with the Athletic Foundation, maintenance of Dunning is now the responsibility of the Parks Department		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$7,000	<b>\$7,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced Daily Maintenance Costs			

DEPARTMENT	<b>Parks and Recreation - Infrastructure</b>		
PROJECT NAME:	<b>Bristow Bird Sanctuary</b>		
RATIONALE:	Year 3 of 5 Year Master Plan developed by the Conservation Commission to refurbish the Bird Sanctuary in anticipation of its 100 year anniversary,		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$97,500	\$0	\$0	<b>\$97,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation - Infrastructure</b>		
PROJECT NAME:	<b>Waveny Trail Construction</b>		
RATIONALE:	The trails at Waveny Park are in need of periodic maintenance, upgrade and reconstruction. This is part of a multi-year plan to upgrade all the trails in the park.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$30,000	<b>\$30,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenace costs			

DEPARTMENT	<b>Parks and Recreation - Infrastructure</b>		
PROJECT NAME:	<b>Mead Park Snack Bar Appliances</b>		
RATIONALE:	The food cossession appliances are owned by the town and are reaching the end of their life expectancy.		
PROJECT LIFE:	15-20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$35,000	<b>\$35,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced service calls			

DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Tennis Hut Replacement</b>		
RATIONALE:	replace the existing tennis storage hut (25 years old+) allowing a waiting area for uses of bothe the tennis and pickleball courts along with storage.		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$20,000	<b>\$20,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
DEPARTMENT	<b>Parks and Recxreation - Infastructure</b>		
PROJECT NAME:	<b>Mead Park Pickleball Plaza</b>		
RATIONALE:	Need to finish ther area of the highly sucesful piuckleball court construction		
PROJECT LIFE:	20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$75,000	\$0	\$0	<b>\$75,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			

DEPARTMENT	<b>Parks and Recreation - Infastructure</b>		
PROJECT NAME:	<b>Mead Park Walkway</b>		
RATIONALE:	ADA compliant walkay to Bristow Bird Sanctuary and to Gamble Baeball field		
PROJECT LIFE:	15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$150,000	\$0	\$0	<b>\$150,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			

DEPARTMENT	<b>Parks and Recreation - Infrastructure</b>		
PROJECT NAME:	<b>Dunning Stadium Enterprise Zone - Phase I (June, 2023) - Press Box</b>		
RATIONALE:	Five year plan developed by New Canaan Athletic Foundation to refurbish and reconstruct the athletic fields at Waveny Park. These monies are slated as part of the Town's Contribution to these proposed projects.		
PROJECT LIFE:	20 Years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$1,500,000	\$0	\$250,000	<b>\$1,750,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation - Infrastructure</b>		
PROJECT NAME:	<b>Waveny Park Conservancy</b>		
RATIONALE:	Five year plan developed by New Canaan Athletic Foundation to refurbish and reconstruct the athletic fields at Waveny Park. These monies are slated as part of the Town's Contribution to these proposed projects.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$300,000	\$0	\$0	<b>\$300,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
N/A			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Vehicles w/Accessories</b>		
RATIONALE:	Proper timing of the replacement of the Town's Fleet will reduce annual maintenance costs since they tend to escalate as the age and mileage of vehicles increases. This truck will replace an older model existing truck with high mileage and long hours.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$135,000	\$0	\$0	<b>\$135,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Utility Carts</b>		
RATIONALE:	This is a replacement of a utility cart which is over 22 years old and is used for park and school activities and events.		
PROJECT LIFE:	12-17 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$10,000	<b>\$10,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Ride on Mowers</b>		
RATIONALE:	This is to replace an old unreliable mower which has a life expectancy of 8 years. These mowers mow all the school grounds and parks and are run on a daily basis during the growing season.		
PROJECT LIFE:	7 - 10 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$12,500	<b>\$12,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Blowers</b>		
RATIONALE:	These pieces of equipment are used in daily maintenance of parks and school grounds		
PROJECT LIFE:	10-12 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$8,500	<b>\$8,500</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Brush Cutters</b>		
RATIONALE:	Implements and stand alone used to cut back brush and weeds on edges of trails and properties		
PROJECT LIFE:	7-10 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$10,000	<b>\$10,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Paint Machines</b>		
RATIONALE:	To purchase a GPS paint layout machine		
PROJECT LIFE:	15-17 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$45,000	<b>\$45,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce the time it takes to layout a field so labor savings allowing the men to perform other tasks			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Sidewalk Plow</b>		
RATIONALE:	Needed to remove snow efficiently from the sidewalks throughout the residential sidewalks		
PROJECT LIFE:	15-20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$180,000	\$0	\$0	<b>\$180,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Salt Spreader Body</b>		
RATIONALE:	To be hook mounted on a truck for salting of parking lots		
PROJECT LIFE:	10-12 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$11,000	<b>\$11,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Sidewalk sander</b>		
RATIONALE:	Mounts in the rear of a utility cart for salting		
PROJECT LIFE:	10-12 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$5,000	<b>\$5,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			



DEPARTMENT	<b>Parks and Recreation - Equipment</b>		
PROJECT NAME:	<b>Skid Steer Loader</b>		
RATIONALE:	To replace a 20 year old machine		
PROJECT LIFE:	15-20 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$70,000	\$0	\$0	<b>\$70,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduced maintenance costs. Cost savings by replacement of vehicles.			

DEPARTMENT	<b>Conservation Commission</b>		
PROJECT NAME:	<b>Land Acquisition Funding</b>		
RATIONALE:	Accumulate funding for future land acquisition.		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$100,000	\$0	\$0	<b>\$100,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Funds set into the Land Acquisition Fund could potentially absorb future land acquisition opportunities.			

DEPARTMENT	<b>Public Works-Sewer</b>		
PROJECT NAME:	<b>UV Re-Habilitation Parts</b>		
RATIONALE:	Replacement of existing parts UV System		
PROJECT LIFE:	5 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$25,000	<b>\$25,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None-Funds to be used from Maintenance Reserve Account.			

DEPARTMENT	<b>Public Works-Sewer</b>		
PROJECT NAME:	<b>Engineering Consulting Services</b>		
RATIONALE:	Consulting services for continued operation and maintenance of plant.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$20,000	<b>\$20,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None-Funds to be used from Maintenance Reserve Account			

DEPARTMENT	<b>Public Works-Sewer</b>		
PROJECT NAME:	<b>Sewer Rehabilitation</b>		
RATIONALE:	During annual inspection of sewer system--funds are used to repair any issues found.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$10,900	<b>\$10,900</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None-Funds to be used from Maintenance Reserve Account			

DEPARTMENT	<b>Public Works-Sewer</b>		
PROJECT NAME:	<b>Sensor Replacements</b>		
RATIONALE:	Replace all existing sensors used to operate facility.		
PROJECT LIFE:	5-years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$23,000	<b>\$23,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None-Funds to be used from Maintenance Reserve Account			

DEPARTMENT	<b>Public Works-Sewer</b>		
PROJECT NAME:	<b>UV Replacement-Additional Funding</b>		
RATIONALE:	Increase to 2023 Funding for UV replacement project.Increase due to unexpected infrastructure changes to accept new UV System.		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$285,000	<b>\$285,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None-Funds to be used from Maintenance Reserve Account.			

DEPARTMENT	<b>Public Works-Sewer</b>		
PROJECT NAME:	<b>Chemical Storage-Tote Replacements</b>		
RATIONALE:	Replace-22 year old chemical storage totes		
PROJECT LIFE:	10-15 years		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$7,000	<b>\$7,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None-Funds to be used from Maintenance Reserve Account.			

DEPARTMENT	<b>Public Works- Sewer</b>		
PROJECT NAME:	<b>Inflow and Infiltration Remediation</b>		
RATIONALE:	Follow-up of of I&I Study recommendation received from AECOM (consulting engineers)		
PROJECT LIFE:			
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$500,000	<b>\$500,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
None-Funds to be used from Maintenance Reserve Account.			

DEPARTMENT	<b>Public Works- Sewer</b>		
PROJECT NAME:	<b>Replacement Mechanic's Vehicle</b>		
RATIONALE:			
PROJECT LIFE:	10		
EXPTD. START:	7/1/2023	EXPTD. COMPLETION:	6/30/2024
<b>FINANCIAL INFORMATION</b>			
BONDING	TAX FUNDING	OTHER	<b>PROJECT TOTAL</b>
\$0	\$0	\$100,000	<b>\$100,000</b>
<b>IMPACT ON OPERATING BUDGET</b>			
Reduce time and materials required for maintenance and repairs.			

