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**2024-2029  
CAPITAL IMPROVEMENT  
PLAN**

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DATE: July 31, 2023

TO: Honorable John Murphy, Mayor  
City Council  
Planning Commission

FROM: Shane Horn, City Manager

SUBJECT: FY 2024-2029 Capital Budget Recommendation

The six-year departmental Capital Improvement Plan (CIP) covering the period of Fiscal Year (FY) 2024-2029, is presented for review and consideration. The CIP is a planning and fiscal management tool used to coordinate the location, timing, and financing of capital improvements over a multi-year period. Capital improvements refer to major, non-recurring physical expenditures such as land, buildings, public infrastructure and equipment.

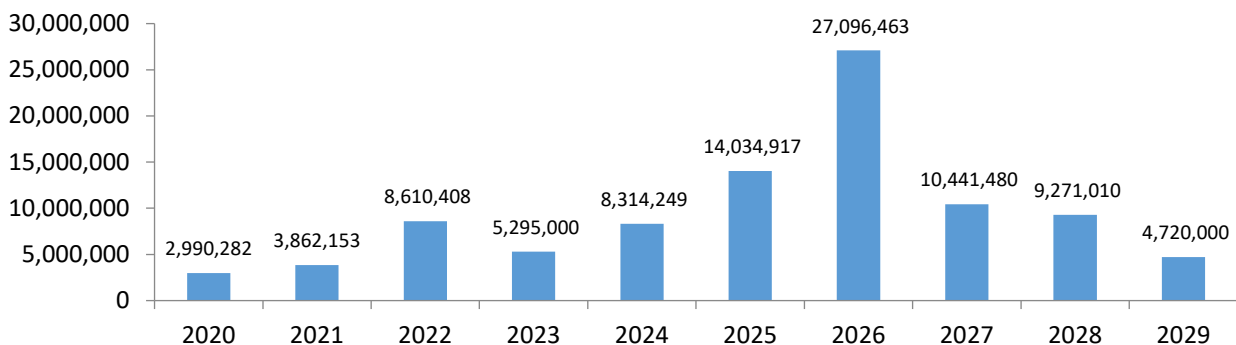
Planning for capital improvements helps build the foundation for the implementation of strategic planning efforts and priorities of City Council while ensuring for the efficient and effective use of public funds. Capital improvement planning helps guide future growth and development while maintaining a financially sound guide for effective decision-making.

The Capital Improvement Plan provides significant direction to the City on funding priorities. Those projects and programs associated within the first year of the plan will be financed and adopted in the Annual Budget. As this is a planning document, programs and projects in subsequent years may be adjusted, modified or removed based upon future priorities and budget constraints.

The 2024-2029 Capital Improvement Plan totals \$73.9 million in expenditures. The FY 2024 budget anticipates \$8.3 million allocation across all funds with \$810,000 from the General Fund.

The following chart compares the capital spending in previous years with the proposed 2024-2029 CIP.

**2020-2029**



The City has committed significant funding for infrastructure updates and enhancements over the past several years. The 2024 FY continues that investment with the following projects scheduled to be completed:

|  |             |
|--|-------------|
| <i>General Fund</i>  | \$810,000   |
| <ul style="list-style-type: none"> <li>• East Lake Street Fire Station – Exhaust Extraction System</li> <li>• Public Safety West – Exhaust Extraction System</li> <li>• Winter Sports Park Pavilion</li> <li>• Winter Sports Park Roof and Windows/Bates Field</li> <li>• Master Planning – Pennsylvania, Arlington, Washington</li> <li>• Little Traverse Wheelway Resurfacing</li> <li>• Little Traverse Wheelway Grant Match</li> </ul>   |             |
| <i>Streets and Drainage</i>  | \$1,309,800 |
| <ul style="list-style-type: none"> <li>• East Mitchell Street – Division to City limit</li> <li>• Bay View Avenue – East Mitchell to dead end</li> <li>• Rose, Winter Park Lane, Balsam Avenue</li> <li>• Howard Street – East Mitchell to Michigan sidewalk upgrades</li> <li>• Emmet Street – East Mitchell to Michigan</li> <li>• Miscellaneous sidewalk construction and replacement</li> <li>• Pennsylvania Park upgrades</li> </ul>  |             |
| <i>Electric</i>  | \$1,249,486 |
| <ul style="list-style-type: none"> <li>• Emmet Street – East Mitchell to Michigan</li> <li>• GIS enhancements</li> <li>• Undergrounding – portions of Jennings, Howard, Jefferson, Waukazoo</li> <li>• Undergrounding – portions of Fulton, Petoskey, and Grove</li> <li>• Undergrounding – Mitchell Road - Hill Street to Methodist Church</li> <li>• Undergrounding – Morgan/Priebe/Hillcrest Phase 1</li> <li>• Electric equipment area renovations</li> <li>• Pennsylvania Park Upgrades</li> <li>• Advanced Metering Infrastructure (AMI)</li> </ul>  |             |
| <i>Water &amp; Wastewater</i>  | \$996,000   |
| <ul style="list-style-type: none"> <li>• Water main spot repairs</li> <li>• Water – Bay View Avenue – East Mitchell to dead end</li> <li>• Water – Emmet Street - E. Mitchell to Michigan Street</li> <li>• Sanitary Sewer Spot Repairs</li> <li>• Sanitary – Bay View Avenue – East Mitchell to dead end</li> <li>• Sanitary – Emmet Street - E. Mitchell to Michigan Street</li> <li>• Water – Lead and Copper rule materials inventory</li> <li>• Advanced Metering Infrastructure (AMI)</li> <li>• Wastewater Treatment Plant aeration tank blowers PLC Improvements</li> <li>• Ingalls Pump Station Improvements</li> </ul> |             |
| <i>Parking</i>   | \$360,000   |
| <ul style="list-style-type: none"> <li>• Saville Lot – parking lot improvements</li> <li>• Parking lot improvements – landscaping</li> <li>• Snow Blower – CBD – replacement</li> <li>• Pennsylvania Park upgrades</li> </ul>  |             |

*Motor Vehicle Pool* \$678,000

- Streets – front end loader replacement
- Streets - heavy duty underbody plow truck replacement
- Parks - front mount mower
- Public Safety - patrol vehicle replacement

*TIFA* \$425,000

- Resource Center landscaping improvements
- Sunset Park improvements

There are other long-term projects associated with the Capital Improvement Plan that are significant in nature and will need further input and prioritization as needs and budget discussions move forward.

The City has done a wonderful job in addressing critical infrastructure needs and has effectively prioritized resources while seeking out grant opportunities. The design and engineering of the LTW slope failure, Downtown parking (lot renovations or deck), Infrastructure Optimization, and other goals as listed in the Action Plan and 2021 Livable Petoskey Master Plan will remain key initiatives and require continued feedback and collaboration between staff, City Council and community leaders as we look to address these critical community needs.

The preparation of the Capital Improvement Plan is the result of significant time and effort from many City staff covering all departments. Department Heads have collaborated with their supervisors as needs are prioritized to ensure that essential services remain viable and accessible both today and into future planning efforts. My thanks and appreciation for their efforts in recognizing and prioritizing these critical needs to continue to position the City of Petoskey as a great place to live, work, and play.

Respectfully Submitted,



Shane Horn  
City Manager

## **CIP Overview**

The Capital Improvement Plan is a six-year schedule of proposed major capital projects, cost estimates and financing methods. The requirement for capital budgeting is found in Act 33 of the Michigan Public Acts of 2008 being the Michigan Planning Enabling Act.

The Capital Improvement Plan (CIP) establishes the City's blueprint for investment in its capital infrastructure. This document is used as a tool to help ensure that the City's long and short-term capital investments are made in the context of careful consideration of the City's needs as well as the resources available to fund all projects.

The financial guidelines used in the preparation of the CIP will provide assurance that the City can meet, in a full and timely manner, both our debt service obligations and all other obligations competing for available resources. It is our objective to complete as many needed capital improvement projects as financially possible while maintaining flexibility and the ability to adapt to changes as they occur.

## **Capital Improvement Plan vs. Annual Operating Budget**

The Capital Improvement Plan and Annual Operating Budget are two critical documents prepared each year. The relationship between these two documents is summarized by the following points:

### **Capital Improvement Plan**

- Represents a long-term financial plan, including funding sources.
- Establishes priorities and serves as a planning document or blueprint for the City's investment in capital infrastructure.
- Provides a breakdown of major project costs and their phasing.
- Does not appropriate money.
- As indicated by the above points, the Annual Operating Budget is the document which authorizes the actual funding for the major and non-major capital projects.

### **Annual Operating Budget**

- Appropriates money to implement the first year of the Six-Year Capital Improvement plan.
- Appropriates money to implement current year's phase of a major, multi-year project.
- Appropriates money for operating expenditures and expenditures of a continuing nature.

## **Capital Improvement Plan Guidelines & Benefits**

There are several key guidelines the Administration utilized in determining the City's fiscal capacity to complete capital projects over the next six years. These are summarized as follows:

- The Capital Improvement Plan will be reviewed and updated annually.
- The City has determined that paying cash for projects where financially possible (pay-as-you-go financing) reduces long term costs and maintains financial flexibility for the future. In utilizing pay-as-you-go financing, revenue projections and estimated fund balances will be reviewed and evaluated to assure that sufficient reserves are maintained.
- It is not economically feasible to issue debt for some projects, nor do all projects have a projected lifespan long enough to warrant the issuance of debt.
- Under current economic conditions, the ability to complete many projects will depend on identifying and obtaining outside sources of funding.
- Our philosophy for projecting property tax revenues is to be conservative. Between 2009 and 2012 property tax revenues decreased 20%. Fortunately, in the last four years the City has experienced increases in taxable value of 3.4% in 2019, 2.9% in 2020, 3.6% in 2021 and 7.3% in 2022. For 2023, the City is being very conservative in our property tax revenue forecasts anticipating an increase of 4.0% in taxable value.
- The availability of adequate financial reserves or balances that can be used to address unforeseen contingencies or take advantage of sudden opportunities is a critical element in evaluating financial strength.

- Since a significant portion of outstanding debt and future capital improvements are related to the water and sewer utility, user fees associated with these utilities are evaluated in parallel with the CIP.
- As a matter of general policy, the City will do the following in order to be able to fund additional projects needed to serve the citizens of Petoskey:
  - Pursue, when feasible, federal, state and local assistance in the form of grants, low-interest loans, cost-sharing, etc.
  - Look increasingly at ways to obtain revenue through user fees as a means to fund capital projects or as a way to free-up other dollars so they may become available to fund capital projects.

There are many benefits of an effective and ongoing Capital Improvement Plan, including:

- Coordination of the community's physical planning with its fiscal planning capabilities;
- Ensuring that public improvements are undertaken in the most desirable order of priority;
- Assisting in stabilization of tax and utility rates and other charges over a period of years;
- Producing savings in total project costs by promoting a "pay as you go" policy of capital financing thereby reducing interest expense and financing costs;
- Providing adequate time for planning and engineering of proposed projects;
- Ensuring the maximum benefit of the monies expended for public improvements; and
- Scheduling municipal construction activities to be better coordinated with those of other public agencies within the community.

As a regional service center, the City of Petoskey streets, utilities (water, sewer, stormwater, electric), public facilities and parkland service much more than the City's 5,800 residents, therefore, the capital needs are many and will certainly surpass available resources. Capital improvement planning and budgeting encourages the early identification of those needs and resources and thus improves the scheduling, financing, and coordination of individual and related projects to reflect the goals and objectives established in the City's Master Plan and other planning documents.

### **Funding Sources**

The City of Petoskey primarily uses the General Fund, Enterprise Funds or Special Revenue Funds for capital project funding. Examples of Enterprise Funds in this CIP are Parking, Water, Sewer and Electric Funds. Special Revenue Funds are supported by resources dedicated to a specific use, but not supported entirely by their own fee structures. An example is the Right-of-Way Improvement Fund, which receives revenues through annual property-tax levies to offset costs of maintenance, operations and public improvements within street rights-of-way. Capital outlays for buildings and grounds, including parkland, come primarily from the General Fund or Tax Increment Finance Fund. Outside sources of funding have also significantly contributed to capital projects and are reflected in the current capital plan as well. Projects that identify outside funding sources have a more uncertain time-frame, but staff has attempted to be realistic with projections based on the need for a match in local funding.

### **Capital Improvement Plan and Structure**

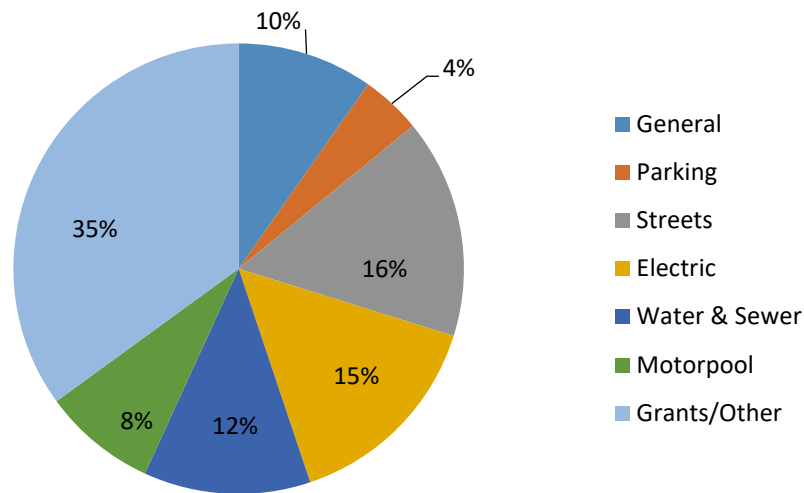
A capital expenditure is defined as an item that has a significant value and a useful life greater than three years. Expenditures for building construction and renovation, land purchases and improvements, and major equipment are generally capital expenditures in contrast to operating costs such as salaries, supplies and services that are budgeted annually in the various department operating budgets.

Significant value is defined for purposes of the Plan as any infrastructure project that costs \$25,000 or more and any equipment, materials or vehicles that cost \$10,000 or more. Minor capital purchases such as office furniture, computers, etc. are not included in this document.

Projects that correspond with City priorities and have a potential funding source available, are included in the Plan. The Capital Improvement Plan is then presented to both the Planning Commission and City Council. The CIP is designed to be amended on an annual basis, as projects scheduled in later years are identified on a needs basis, and may not have an available funding source. Projects can be added or subtracted as the needs and resources of the community change.

The 2024-2029 CIP provides information on seven project funding categories including: General; Parking; Streets; Electric; Water and Sewer; Motor Vehicle Pool; and Grants/Other.

### 2024 Capital Expenditures by Fund



### 2024 Scheduled Capital Improvement Projects

#### Streets and Drainage

In 2024, East Mitchell Street from Division Street to the City limit will be resurfaced with assistance of Small Urban Grant funding. This project will be coordinated with Emmet County Road Commission as they will be picking up at the City limit and extending repaving to Division Road.

Bay View Avenue from East Mitchell to the dead end will be reconstructed including curbs and gutters.

The City will also earmark \$524,400 to complete miscellaneous pavement preservation, paving and street repairs. Portions of the following streets will be included: Rose, Clinton, Winter Park Lane, and Balsam Avenue.

#### Water and Wastewater System

Water and sanitary sewer mains will be replaced as part of the street reconstruction work on Bay View Avenue from East Mitchell Street to the dead end. We have also budgeted for upgrades on Emmet Street from East Mitchell to Michigan Street in conjunction with potential redevelopment of adjacent properties. We continue to budget for Lead and Copper Rule Materials Inventory work that is due by January 2025. The Wastewater Treatment Plant aeration blowers are scheduled for upgrades to more efficiently manage our aeration process along with upgrades to our Programmable Logic Controllers (PLC). The Ingalls Pump Station is scheduled for a new roof along with exterior painting and improvements. We have also budgeted \$45,000 for miscellaneous water and sewer spot repairs and upgrades that we may encounter during 2024.

## **Sidewalks**

In our continuing efforts to improve upon walkability within the City of Petoskey, the City has budgeted \$200,000 for sidewalk construction and replacements at Howard and East Mitchell southeast corner, as well as miscellaneous City-wide sidewalk spot repairs will also be completed in 2024.

## **Electric System**

Each year the City makes substantial investments into the municipal electric distribution system enhancing reliability through system upgrades and the undergrounding of overhead electric lines. In 2024, the City will continue its strong investments in the electric distribution system by earmarking \$1.3 million for system-wide upgrades.

Specifically, just over \$1.0 million has been earmarked for the installation of three-phase underground lines in the residential areas including portions of Jennings Avenue, Howard Street, Jefferson, Waukazoo, Fulton, Petoskey, Grove, Hill, Morgan, Priebe and Hillcrest.

Not only does undergrounding electric lines improve reliability of our municipal electric service delivery but it also creates more aesthetically pleasing neighborhoods. We are also continuing to study the initial phase of Automated Metering Infrastructure (AMI) for the water and electric system.

Lastly, \$50,000 has been budgeted to complete additional Geographical Information Systems (GIS) mapping transferring existing electric computer models and record drawings to an updated database and providing field crews with field tablets, along with \$75,000 for continued landscaping and beautification efforts around equipment areas in the Central Business District.

## **Motor Vehicle Pool**

Motor Vehicle Pool purchases planned for 2024 total \$678,000 and include the following:

- Replacement of a 2013 front mount mower for Parks and Recreation
- Replacement of a 2003 front-end loader for Public Works
- Replacement of a 2012 heavy-duty underbody plow truck for Public Works
- Replacement of a 2020 patrol vehicle for Public Safety

## **Buildings and Grounds**

We have allocated \$100,000 for the East Lake Fire Station and Public Safety West Station to install vehicle exhaust extraction systems to more safely and efficiently perform testing and maintenance of vehicles and equipment.

## **Parks and Special Facilities Improvements**

In the City's continuing efforts to improve upon and expand parks and city facilities, the City will undertake a variety of projects in 2024:

### *Pennsylvania Park Upgrades*

As part of the Downtown Greenway Corridor, site amenities from Bay Street to East Mitchell Street will include Park Avenue sidewalk widening landscaping, lighting and storm water management improvements. Grant funds will offset shared costs within Parking, Streets and Electric funds.



### *Resource Center Landscaping Upgrades*

We have allocated \$25,000 to make improvements and upgrades to the landscaping including hard scapes for picnic areas.

### *Winter Sports Park Pavilion*

A capital campaign has been raising funds for the addition of a pavilion over the existing hockey rink. This allocation would be used to contribute to the overall project and supplemental costs.

### *Winter Sports Park Lodge Roof and Windows/Bates Field*

The existing Winter Sports Park building is 33 years old. Replacement of the roof will be the first phase of improvements. This project is allocated at \$200,000. This project was bid and scheduled for 2023, and will be carried forward and scheduled to be completed during the off season. We will also include roofing upgrades at Bates Field facility.

### *Sunset Park Improvements*

This project will include an accessible pathway, fencing replacement, landscaping improvements, amenities (picnic tables, benches, trash containers) and parking lot improvements. TIFA funds will be used for this project.

### *Little Traverse Wheelway Resurfacing*

We have \$150,000 to continue to invest in on-going resurfacing needs for the wheelway.

### *Little Traverse Wheelway*

We have budgeted for the 20% match of the High Water Infrastructure Grant requirement. Our hope is that we will continue to work with our community partners to reduce this commitment.

### *Park Master Plans*

Master Planning for Pennsylvania, Arlington, and Washington Parks, utilizing concepts from the Parks and Recreation Master Plan. This public engagement process will assist in refining capital needs and plans for these public spaces.

### **Parking**

The 2024 Capital Improvement Plan includes funds from the Parking Fund to improve the Saville Lot with new paving, central pay station, and associated renovations to improve the flow and functionality of the lot. The Parking Fund also includes resources for landscaping modifications and upgrades as well as the replacement of a snow blower unit with associated attachments dedicated to the Central Business District.

**City of Petoskey  
Capital Improvement Plan  
For the Years 2024 through 2029**

**Expenditure Summary**

|                          | <u>2024</u>             | <u>2025</u>              | <u>2026</u>              | <u>2027</u>              | <u>2028</u>             | <u>2029</u>              |
|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|-------------------------|--------------------------|
| <b>General</b>           | 810,000                 | 867,500                  | 3,550,000                | 630,000                  | 1,523,000               | 375,000                  |
| <b>Parking</b>           | 360,000                 | 150,000                  | 100,000                  | 100,000                  | 0                       | 0                        |
| <b>Streets</b>           | 1,309,800               | 1,900,000                | 1,010,000                | 1,500,000                | 825,000                 | 1,612,000                |
| <b>Electric</b>          | 1,249,486               | 1,077,500                | 1,488,000                | 1,056,000                | 1,223,010               | 913,000                  |
| <b>Water &amp; Sewer</b> | 1,046,000               | 1,267,000                | 1,250,000                | 1,000,000                | 1,000,000               | 1,200,000                |
| <b>Motorpool</b>         | 678,000                 | 560,000                  | 487,000                  | 637,000                  | 575,000                 | 620,000                  |
| <b>Grants/Other</b>      | 2,910,963               | 8,212,917                | 19,211,463               | 5,518,480                | 4,125,000               | 0                        |
| <b>Total</b>             | <b><u>8,364,249</u></b> | <b><u>14,034,917</u></b> | <b><u>27,096,463</u></b> | <b><u>10,441,480</u></b> | <b><u>9,271,010</u></b> | <b><u>4,720,000</u></b>  |
|                          |                         |                          |                          |                          | <b>6-year Total</b>     | <b><u>73,928,119</u></b> |

**Revenue Summary**

| <b>Fund</b>   | <u>2024</u>                | <u>2025</u>                 | <u>2026</u>                 | <u>2027</u>                 | <u>2028</u>                | <u>2029</u>                |
|---------------|----------------------------|-----------------------------|-----------------------------|-----------------------------|----------------------------|----------------------------|
| General       | \$ 517,252                 | \$ 631,720                  | \$ 587,176                  | \$ 541,368                  | \$ 494,278                 | \$ 445,886                 |
| Parking       | 100,000                    | 100,000                     | 100,000                     | 100,000                     | 100,000                    | 100,000                    |
| Streets       | 1,374,830                  | 1,958,991                   | 1,074,336                   | 1,116,139                   | 1,159,446                  | 1,204,310                  |
| Electric      | 1,200,000                  | 1,150,000                   | 1,100,000                   | 1,100,000                   | 1,150,000                  | 1,100,000                  |
| Water & Sewer | 1,100,000                  | 1,100,000                   | 1,100,000                   | 1,100,000                   | 1,100,000                  | 1,100,000                  |
| Motorpool     | 550,000                    | 550,000                     | 550,000                     | 550,000                     | 550,000                    | 550,000                    |
| Grants/Other  | 2,910,963                  | 8,212,917                   | 19,211,463                  | 5,518,480                   | 4,125,000                  | -                          |
| <b>Total</b>  | <b><u>\$ 7,753,045</u></b> | <b><u>\$ 13,703,628</u></b> | <b><u>\$ 23,722,975</u></b> | <b><u>\$ 10,025,987</u></b> | <b><u>\$ 8,678,724</u></b> | <b><u>\$ 4,500,195</u></b> |
|               |                            |                             |                             |                             | <b>Six Year Total</b>      | <b>\$ 68,384,554</b>       |

**Revenue Assumptions**

General Fund and Streets based on General and ROW spreadsheet showing available balance.  
 Parking Fund based on assumption of \$75,000 in net income annually after meter rate increase.  
 Electric Fund based on assumption of \$1,250,000 in net income and depreciation totaling in excess of this amount.  
 Water & Sewer is allocated \$1,000,000 in total for both systems based on 2018 rate study.  
 Motorpool based on net income plus depreciation exceeding \$450,000 annually and adjusted for available contribution from cash reserves. Adjust succeeding years for purchases that exceed allocated amount.  
 Grants/Other is applicable grants covering a specific proposed project in the given year and projects that would require bonding.

**City of Petoskey**  
**Capital Improvement Plan**  
**Revenue and Expense Estimates**  
**General Fund**

|   | Actual<br>2021      | Actual<br>2022      | Budget<br>2023      | Estimated           |                      |                      |                      |                      |                      |
|---|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   |                     |                     |                     | 2024                | 2025                 | 2026                 | 2027                 | 2028                 | 2029                 |
| <b>Revenues:</b>                                    |                     |                     |                     |                     |                      |                      |                      |                      |                      |
| <b>Operating:</b>                                   |                     |                     |                     |                     |                      |                      |                      |                      |                      |
| General operating property tax revenue              | \$ 3,522,173        | \$ 3,744,949        | \$ 3,934,000        | \$ 4,091,360        | \$ 4,255,014         | \$ 4,382,665         | \$ 4,514,145         | \$ 4,649,569         | \$ 4,789,056         |
| Solid waste property tax revenue                    | 235,717             | 249,070             | 262,200             | 272,688             | 283,596              | 292,103              | 300,866              | 309,892              | 319,189              |
| Public Safety Equipment                             |                     | -                   | -                   | -                   | -                    | -                    | -                    | -                    | -                    |
| Other sources**                                     | 5,298,315           | 5,600,978           | 5,426,300           | 5,480,563           | 5,535,369            | 5,590,722            | 5,646,630            | 5,703,096            | 5,760,127            |
| Bond Proceeds/Grants-nonrecurring                   | 236,230             | 116,677             | 504,500             | -                   | -                    | -                    | -                    | -                    | -                    |
| Marina reserve capital outlay purchase              |                     | -                   | -                   |                     |                      |                      |                      |                      |                      |
|   | <u>9,292,435</u>    | <u>9,711,674</u>    | <u>10,127,000</u>   | <u>9,844,611</u>    | <u>10,073,979</u>    | <u>10,265,491</u>    | <u>10,461,641</u>    | <u>10,662,557</u>    | <u>10,868,372</u>    |
| Less: bond proceeds/grants/contribution             | 236,230             | 116,677             | 504,500             | -                   | -                    | -                    | -                    | -                    | -                    |
| <b>Revenues as adjusted</b>                         | <u>\$ 9,056,205</u> | <u>\$ 9,594,997</u> | <u>\$ 9,622,500</u> | <u>\$ 9,844,611</u> | <u>\$ 10,073,979</u> | <u>\$ 10,265,491</u> | <u>\$ 10,461,641</u> | <u>\$ 10,662,557</u> | <u>\$ 10,868,372</u> |
| <b>Expenditures:</b>                                |                     |                     |                     |                     |                      |                      |                      |                      |                      |
| Original amount - less debt payments                | \$ 8,521,080        | \$ 8,969,962        | \$ 9,980,050        | \$ 9,211,960        | \$ 9,442,258         | \$ 9,678,315         | \$ 9,920,273         | \$ 10,168,280        | \$ 10,422,487        |
| Debt payments- marina/public safety (actual)        | 226,500             | 224,000             | 219,600             | 215,400             | 100,000              | 100,000              | 100,000              | 100,000              | 100,000              |
| Less:   |                     |                     |                     |                     |                      |                      |                      |                      |                      |
| Cash reserves funding capital outlay                | n/a                 | n/a                 | -                   | (100,000)           | (100,000)            | (100,000)            | (100,000)            | (100,000)            | (100,000)            |
| Public Safety Equip purchase                        | (62,882)            | (31,197)            | (41,900)            | -                   | -                    | -                    | -                    | -                    | -                    |
| Capital Outlay                                      | n/a                 | n/a                 | (994,500)           | -                   | -                    | -                    | -                    | -                    | -                    |
| Expenditures as adjusted                            | <u>8,684,698</u>    | <u>9,162,765</u>    | <u>9,163,250</u>    | <u>9,327,360</u>    | <u>9,442,258</u>     | <u>9,678,315</u>     | <u>9,920,273</u>     | <u>10,168,280</u>    | <u>10,422,487</u>    |
| Revenues as adjusted                                | <u>9,056,205</u>    | <u>9,594,997</u>    | <u>9,622,500</u>    | <u>9,844,611</u>    | <u>10,073,979</u>    | <u>10,265,491</u>    | <u>10,461,641</u>    | <u>10,662,557</u>    | <u>10,868,372</u>    |
| <b>Revenue available for projects &amp; outlays</b> | <u>\$ 371,507</u>   | <u>\$ 432,232</u>   | <u>\$ 459,250</u>   | <u>\$ 517,252</u>   | <u>\$ 631,720</u>    | <u>\$ 587,176</u>    | <u>\$ 541,368</u>    | <u>\$ 494,278</u>    | <u>\$ 445,886</u>    |

Tax revenue and other sources is estimated based on 2023 levels as follows; 2024 (+4.0%), 2025 (+4.0%), 2026 (+3.0%), 2026 (+3.00), 2027 (+3.00%), 2028 (+3.00%), 2029 (+3.00%).

\* Budget expenditure amounts for 2024 are 3.0% and 2025 thru 2029 are based on adjusted expenditures increased at 2.5% annually above the previous year's amount.

Marina debt service final payment \$115,400 in 2024.

Annual repayment to Electric Fund \$100,000 complete in 2031.

Included \$100,000 per year available from General Fund Balance for years 2024 through 2029.

**City of Petoskey**  
 Capital Improvement Plan  
 Revenue and Expense Estimates  
**Street Funds**

| 2023 Budget                          | Major Street | Local Street | General Street | Total          |
|--------------------------------------|--------------|--------------|----------------|----------------|
| Revenues:                            |              |              |                |                |
| Operating                            | \$ 790,900   | \$ 273,500   | \$ 9,500       | \$ 1,073,900   |
| Contributions & grants               | -            | -            | 1,450,000      | \$ 1,450,000   |
|                                      | 790,900      | 273,500      | 1,459,500      | 2,523,900      |
| Less: Contributions/grants           | -            | -            | 1,450,000      | 1,450,000      |
| Revenues net of R.O.W. contributions | \$ 790,900   | \$ 273,500   | \$ 9,500       | \$ 1,073,900   |
| Expenditures:                        |              |              |                |                |
| Total                                | \$ 1,376,400 | \$ 485,700   | \$ 1,556,500   | \$ 3,418,600   |
| Less:                                |              |              |                |                |
| Construction*                        | 785,000      | 115,000      | 260,000        | 1,160,000      |
| Expenditures net of construction     | 591,400      | 370,700      | 1,296,500      | 2,258,600      |
| Revenues net of R.O.W. contributions | 790,900      | 273,500      | 9,500          | 1,073,900 **** |
| Operating revenue funded by R.O.W.   | \$ (199,500) | \$ 97,200    | \$ 1,287,000   | \$ 1,184,700   |

|   | Actual<br>2021    | Actual<br>2022      | Budget<br>2023    | Estimated           |                     |                     |                     |                     |                     |
|---|-------------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
|   |                   |                     |                   | 2024                | 2025                | 2026                | 2027                | 2028                | 2029                |
| Right of Way Fund:                        |                   |                     |                   |                     |                     |                     |                     |                     |                     |
| Property tax revenue ***                  | \$ 1,817,240      | \$ 1,889,447        | \$ 2,003,100      | \$ 2,083,224        | \$ 2,166,553        | \$ 2,231,550        | \$ 2,298,496        | \$ 2,367,451        | \$ 2,438,474        |
| Contribution towards operating expenses** | 963,959           | 870,100             | 1,184,700         | 1,208,394           | 1,232,562           | 1,257,213           | 1,282,357           | 1,308,005           | 1,334,165           |
| Revenue available - ROW Fund              | 853,281           | 1,019,347           | 818,400           | 874,830             | 933,991             | 974,336             | 1,016,139           | 1,059,446           | 1,104,310           |
| Street Funds:                             |                   |                     |                   |                     |                     |                     |                     |                     |                     |
| Cash Reserves available - Capital Outlay  | -                 | -                   | -                 | 500,000             | 1,025,000           | 100,000             | 100,000             | 100,000             | 100,000             |
| <b>Revenue available-Capital Outlay</b>   | <b>\$ 853,281</b> | <b>\$ 1,019,347</b> | <b>\$ 818,400</b> | <b>\$ 1,374,830</b> | <b>\$ 1,958,991</b> | <b>\$ 1,074,336</b> | <b>\$ 1,116,139</b> | <b>\$ 1,159,446</b> | <b>\$ 1,204,310</b> |

\* Construction includes street, sidewalk, forestry and engineering costs.

\*\* Total operating revenue contribution increased 2% each year from 2023 amount.

\*\*\* Tax revenue and other sources is estimated based on 2023 levels as follows; 2024 (+4.0%), 2025 (+4.0%), 2026 (+3.0%), 2027 (+3.0%), 2028 (+3.0%), 2029 (+3.0%).

\*\*\*\* Contributions to the General Street Fund include an annual contribution from the Electric Fund in the amount of \$250,000.

**City of Petoskey**  
 Capital Improvement Plan  
 Revenue and Expense Estimates  
 Tax Increment Finance Authority

|  | Actual<br>2021    | Actual<br>2022    | Budget<br>2023    | Estimated         |                   |                   |                   |                   |                   |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|  |                   |                   |                   | 2024              | 2025              | 2026              | 2027              | 2028              | 2029              |
| Revenues:                                  |                   |                   |                   | *                 |                   |                   |                   |                   |                   |
| Captured tax revenue                       | \$ 410,636        | \$ 543,784        | \$ 574,000        | \$ 596,960        | \$ 620,838        | \$ 639,464        | \$ 658,647        | \$ 678,407        | \$ 698,759        |
| Interest income                            | 5,255             | 80,019            | 3,000             | 4,000             | 4,000             | 4,000             | 4,000             | 4,000             | 4,000             |
|  | 415,891           | 623,803           | 577,000           | 600,960           | 624,838           | 643,464           | 662,647           | 682,407           | 702,759           |
| Less:                                      | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total revenue</b>                       | <b>\$ 415,891</b> | <b>\$ 623,803</b> | <b>\$ 577,000</b> | <b>\$ 600,960</b> | <b>\$ 624,838</b> | <b>\$ 643,464</b> | <b>\$ 662,647</b> | <b>\$ 682,407</b> | <b>\$ 702,759</b> |
| Expenditures:                              |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Contracted services                        | \$ 82,477         | \$ 355,172        | \$ 245,000        | \$ 10,000         | \$ 10,000         | \$ 10,000         | \$ 10,000         | \$ 10,000         | \$ 10,000         |
| Lease payment to Debt Service Fund         | 236,000           | 265,000           | 254,000           | 264,000           | 254,000           | 247,000           | 222,000           | 215,000           | 210,000           |
|  | 318,477           | 620,172           | 499,000           | 274,000           | 264,000           | 257,000           | 232,000           | 225,000           | 220,000           |
| Total expenditures                         | 318,477           | 620,172           | 499,000           | 274,000           | 264,000           | 257,000           | 232,000           | 225,000           | 220,000           |
| Total revenues                             | 415,891           | 623,803           | 577,000           | 600,960           | 624,838           | 643,464           | 662,647           | 682,407           | 702,759           |
| <b>Rev. available- Capital Improvement</b> | <b>\$ 97,414</b>  | <b>\$ 3,631</b>   | <b>\$ 78,000</b>  | <b>\$ 326,960</b> | <b>\$ 360,838</b> | <b>\$ 386,464</b> | <b>\$ 430,647</b> | <b>\$ 457,407</b> | <b>\$ 482,759</b> |

Tax revenue and other sources is estimated based on 2023 levels as follows; 2024 (+4.0%), 2025 (+4.0%), 2026 (+3.0%), 2027 (+3.0%), 2028 (+3.0%), 2029 (+3.0%).

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2024**

| <b>PROJECT CATEGORY</b>  |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total   |
|--|--|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|---------|
| <b><u>STREETS AND DRAINAGE</u></b>   |  |                   |         |         |         |          |               |           |              |         |
| Miscellaneous Pavement Preservation, Paving and Repair - East Mitchell Street                            | The purpose of this project is to replace or rehabilitate existing pavement and curb lines. Small Urban Grant funding will be utilized to rehabilitate East Mitchell Street from Division Street to the City Limit. Work to be coordinated with Emmet County Road Commission repaving of East Mitchell from City limit to Division Road. | Right-of-Way      |         |         | 150,000 |          |               |           | 235,963      | 385,963 |
| Bay View Avenue - East Mitchell Street to Dead End   | Full reconstruction of a portion of Bay View Avenue including curbs and gutter and new asphalt surfaces.   | Right-of-Way      |         |         | 244,800 |          |               |           |              | 244,800 |
| Miscellaneous Pavement Preservation, Paving and Repair - Rose Street, Winter Park Lane and Balsam Avenue | The purpose of this project is to replace or rehabilitate existing pavement and curb lines if applicable. Project limits are as follows: Rose Street - Clinton Street to Winter Park Lane; Winter Park Lane - Arlington Avenue to Winter Sports Park; and Balsam Avenue - Arlington to Dead End.   | Right-of-Way      |         |         | 524,400 |          |               |           |              | 524,400 |
| Howard Street - East Mitchell to Michigan Street   | The purpose of this project is to remove railroad tracks within Howard Street and sidewalk area south of East Mitchell Street in conjunction with sidewalk upgrades.   | Right-of-Way      |         |         | 45,600  |          |               |           |              | 45,600  |
| Emmet Street - East Mitchell Street to Michigan Street   | Possible reconfiguration of Emmet Street in conjunction with redevelopment of 400 Emmet (video club) and 202 East Mitchell (7-11). Reconfiguration may include narrowing Emmet Street to allow for loading/unloading zones on Emmet Street adjacent to redevelopments, decorative street-lighting, landscaping, etc.                     | Right-of-Way      |         |         | 25,000  | 25,000   |               |           | TBD          | 50,000  |
| <b><u>WATER AND WASTEWATER SYSTEM</u></b>  |  |                   |         |         |         |          |               |           |              |         |
| Water - Bay View Avenue - East Mitchell Street to Dead End   | Replacement of water mains and components in conjunction with street reconstruction along with the installation of a much needed water main loop that will improve water quality and pressures.  | Operating Revenue |         |         |         |          | 246,000       |           |              | 246,000 |
| Sanitary - Bay View Avenue - East Mitchell Street to Dead End  | Miscellaneous sanitary spot repairs and adjustments.   | Operating Revenue |         |         |         |          | 15,000        |           |              | 15,000  |
| Water - Miscellaneous Water Main Spot Repairs and Upgrades   | Water main work will take place in conjunction with street resurfacing projects along with lead and copper service investigations and possible replacement.  | Operating Revenue |         |         |         |          | 30,000        |           |              | 30,000  |
| Sanitary - Miscellaneous Sewer Main Spot Repairs and Upgrades  | Sewer main work will take place in conjunction with street resurfacing.  | Operating Revenue |         |         |         |          | 15,000        |           |              | 15,000  |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2024**

| <b>PROJECT CATEGORY</b>   |   | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total   |
|---|---|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|---------|
| Water - Emmet Street - East Mitchell to Michigan Street   | Replacement of water main and components in conjunction with redevelopment of adjacent properties.  | Operating Revenue |         |         |         |          | 75,000        |           |              | 75,000  |
| Sanitary - Emmet Street - East Mitchell to Michigan Street  | Replacement of sanitary mains and components in conjunction with street resurfacing.  | Operating Revenue |         |         |         |          | 75,000        |           |              | 75,000  |
| Water - Lead and Copper Rule Materials Inventory  | The State of Michigan (EGLE) requires all public water supplies to submit a complete Distribution System Materials inventory by January 1, 2025.  | Operating Revenue |         |         |         |          | 50,000        |           |              | 50,000  |
| Advanced Metering Infrastructure (AMI) System   | Continuation of water AMI system.   | Operating Revenue |         |         |         |          |               |           | TBD          | TBD     |
| Aeriation Tank Blowers - PLC - Improvements   | Aeriation blowers at the Wastewater Treatment Plant will be upgraded with new controls to better manage aeriation process, along with WWTP Programmable Logic Controller (PLC) upgrades.  | Operating Revenue |         |         |         |          | 450,000       |           |              | 450,000 |
| Ingalls Pump Station Improvements   | Ingalls Pump Station is critical infrastructure. New roofing, exterior painting and improvements required.  | Operating Revenue |         |         |         |          | 40,000        |           |              | 40,000  |
| Dead-End Water Mains - Water Quality Issues   | The City's water distribution system consists of nearly 80 miles of various sized pipe lines that are typically interconnected creating a looped or circulating system. Staff efforts would focus on engineering solutions for segments of dead-end or noncirculating mains that are prone to water quality complaints. Candidates include Karamol Court, Valley View, Ann Street, Wesley Street etc. | Operating Revenue |         |         |         |          | 50,000        |           |              | 50,000  |
| <b><u>SIDEWALKS</u></b>   |   |                   |         |         |         |          |               |           |              |         |
| Miscellaneous Sidewalk Construction and Replacement   | Sidewalk additions and replacements will take place in conjunction with street reconstruction and resurfacing projects along with miscellaneous fixes city wide.  | Right-of-Way      |         |         | 130,400 |          |               |           |              | 130,400 |
| Sidewalk Replacement - Howard and East Mitchell Street  | Sidewalk replacement and upgrades to Howard and East Mitchell southeast corner (former JC Penney area).   | Right-of-Way      |         |         | 69,600  |          |               |           |              | 69,600  |
| <b><u>ELECTRIC SYSTEM</u></b>   |   |                   |         |         |         |          |               |           |              |         |
| Advanced Metering Infrastructure System   | Provides for time-of-use energy sales, automatic meter reading, remote disconnects/reconnects, and outage detection.  | Operating Revenue |         |         |         |          |               |           | TBD          | TBD     |
| Electric System GIS (Secondary & Services)  | Addition of secondary (600V) and service lines into GIS system. Expands data and mapping to include secondary and service lines plus conduit, handholes and pedestals.  | Operating Revenue |         |         |         | 50,000   |               |           |              | 50,000  |
| Residential Conversion Project - Jennings Avenue plus portions of Howard Street, Jefferson and Waukazoo Streets | Conversion of the existing overhead distribution circuit to underground within residential corridors. Removes very old overhead system, converts to more reliable underground completes conversion in this area to 7.2/12.5kV.  | Operating Revenue |         |         |         | 448,586  |               |           |              | 448,586 |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2024**

| <b>PROJECT CATEGORY</b>  |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total   |
|--|--|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|---------|
| Residential Conversion Project - Portions of Howard Street, Fulton, Petoskey and Grove Streets | Conversion of the existing overhead distribution circuit to underground within residential corridors. Removes very old overhead system, converts to more reliable underground and completes conversion in this area to 7.2/12.5kV. | Operating Revenue |         |         |         | 222,000  |               |           |              | 222,000 |
| Mitchell Road Conversion Project - Hill Street to Methodist Church                             | Conversion of the existing overhead distribution circuit to underground along this wooded corridor. Removes overhead system in wooded area and converts to more reliable underground.  | Operating Revenue |         |         |         | 122,400  |               |           |              | 122,400 |
| Residential Conversion Project - Morgan/Priebe/Hillcrest (Phase 1)                             | Conversion of the existing overhead distribution circuit to underground within residential corridors. Removes very old overhead system, converts to more reliable underground and prepares for conversion to 7.2/12.5kV.           | Operating Revenue |         |         |         | 231,500  |               |           |              | 231,500 |
| Electric Equipment Area Renovations  | Equipment areas mainly within the Central Business District will be renovated with fresh landscaping, etc.   | Operating Revenue |         |         |         | 75,000   |               |           |              | 75,000  |
| <b><u>MOTOR POOL</u></b>   |  |                   |         |         |         |          |               |           |              |         |
| Patrol Vehicle - Replacement   | To replace patrol vehicle #444 (2020) with 2024 unit. Painting and lettering required.   | Operating Revenue |         |         |         |          |               | 65,000    |              | 65,000  |
| Front End Loader - Streets - Replacement   | Replace Unit #107 (2003).  | Operating Revenue |         |         |         |          |               | 290,000   |              | 290,000 |
| Heavy Duty Plow Truck/Underbody - Streets - Replacement  | Replace Unit #98 (2012).   | Operating Revenue |         |         |         |          |               | 285,000   |              | 285,000 |
| Out-front Mower - Parks and Rec - Replacement  | Replace Parks and Rec Unit #180 (2013).  | Operating Revenue |         |         |         |          |               | 38,000    |              | 38,000  |
| <b><u>DOWNTOWN AREA</u></b>  |  |                   |         |         |         |          |               |           |              |         |
| Parking Lot Improvements - Saville Lot   | Installation of pay station (\$25,000), new asphalt paving along with renovations to improve functionality (\$190,000).  | Parking           |         | 215,000 |         |          |               |           |              | 215,000 |
| Parking Lot Improvements   | Installation of landscape modifications and upgrades.  | Parking           |         | 30,000  |         |          |               |           |              | 30,000  |
| Snow Blower - CBD - Replacement  | Replace Unit #4 (2019) with a heavy duty unit that will accommodate a blower, broom and salt spreading unit. Funding through DMB.  | Parking           |         | 65,000  |         |          |               |           |              | 65,000  |

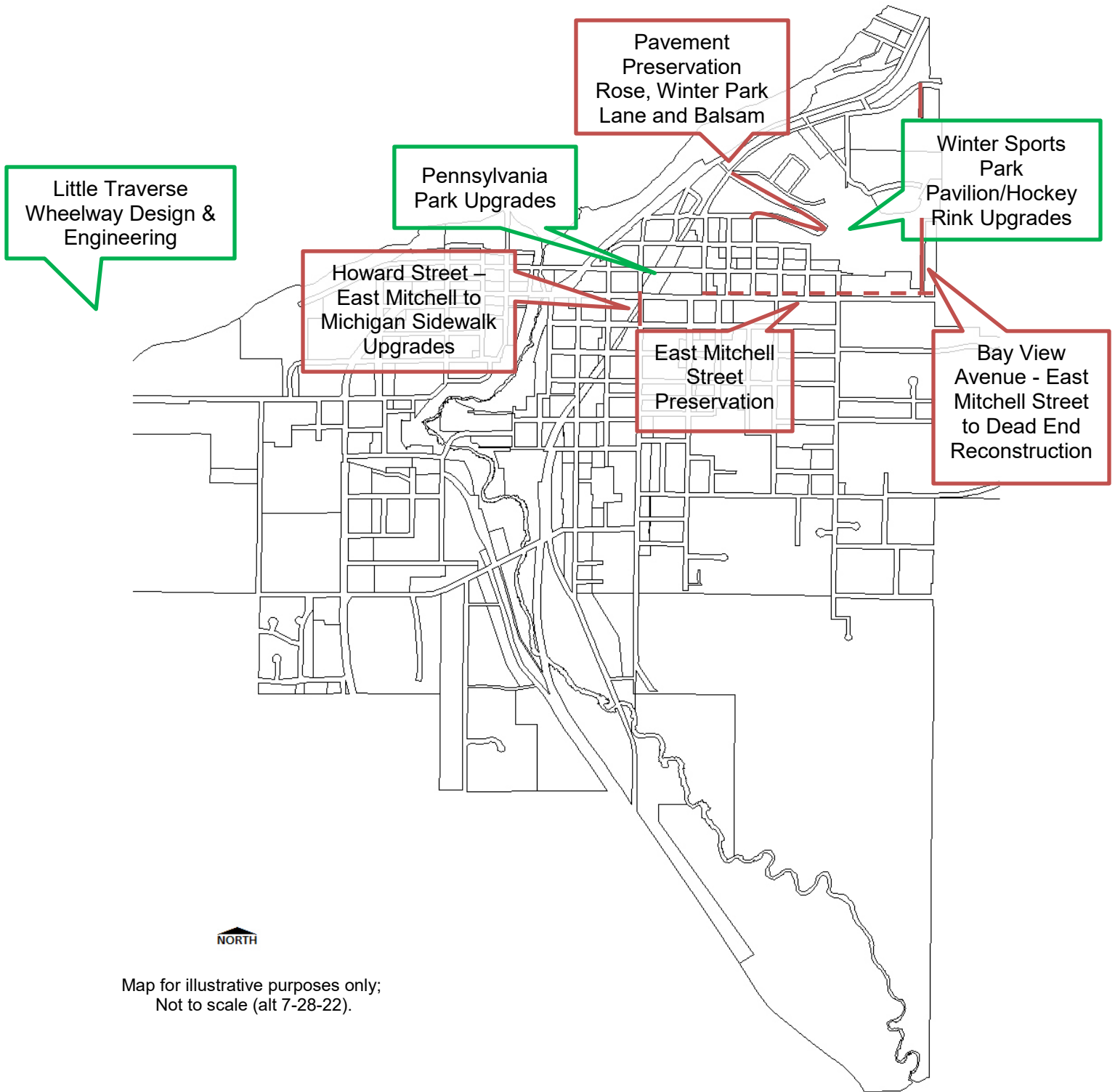


**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2024**

| <b>PROJECT CATEGORY</b>                                   |  | Funding Source                     | General          | Parking          | Streets            | Electric           | Water & Sewer      | Motorpool        | Grants/Other          | Total              |
|---|--|------------------------------------|------------------|------------------|--------------------|--------------------|--------------------|------------------|-----------------------|--------------------|
| <b><u>BUILDINGS AND GROUNDS</u></b>                       |  |                                    |                  |                  |                    |                    |                    |                  |                       |                    |
| Public Safety West  | Installation of vehicle exhaust extraction system for two vehicles.  | Operating Revenue                  | 45,000           |                  |                    |                    |                    |                  |                       | 45,000             |
| Public Safety - East Lake Street Station                  | Installation of a vehicle exhaust extraction system for four vehicles.   | Operating Revenue                  | 55,000           |                  |                    |                    |                    |                  |                       | 55,000             |
| <b><u>PARKS AND SPECIAL FACILITIES</u></b>                |  |                                    |                  |                  |                    |                    |                    |                  |                       |                    |
| Pennsylvania Park Upgrades                                | As part of the Downtown Greenway Corridor site amenities from Bay Street to East Mitchell Street, Park Avenue sidewalk widening, landscaping, lighting and storm water management improvements will be constructed in accordance with final engineered plans. Grant funding would offset Street/Sidewalk Fund. | Operating Revenue                  |                  | 50,000           | 120,000            | 75,000             |                    |                  | 150,000               | 395,000            |
| Resource Center Landscaping and Property Upgrades         | The landscaping around the Resource Center needs to be improved. Trees were lost in 2020-2021. Hard scape added for picnic tables.   | TIFA                               |                  |                  |                    |                    |                    |                  | 25,000                | 25,000             |
| Sunset Park Improvements                                  | Accessible pathway, fencing, landscaping improvements, amenities (tables, benches, trash) and parking lot improvements.  | TIFA                               |                  |                  |                    |                    |                    |                  | 400,000               | 400,000            |
| Winter Sports Park Pavilion/Hockey Rink Upgrades          | The existing hockey rink will receive upgrades that include new surfacing, boards and a pavilion which will cover the entire rink.   | Operating Revenue<br>Grant/Capital | 100,000          |                  |                    |                    |                    |                  | 1,300,000             | 1,400,000          |
| Park Master Plans for Pennsylvania, Arlington, Washington | Concepts of the parks can be developed based on P&R Master Plan update information. Plans will be refined as park construction are planned.  | Operating Revenue                  | 60,000           |                  |                    |                    |                    |                  |                       | 60,000             |
| Winter Sports Park/Bates Roof and Windows                 | Project was bid in 2023 with only one roof bidder and no window bids. Project to be bid 2023 along with Bates roof.  | Operating Revenue                  | 200,000          |                  |                    |                    |                    |                  |                       | 200,000            |
| Little Traverse Wheelway                                  | Design and engineering for the slope failure area.   | Operating Revenue                  | 200,000          |                  |                    |                    |                    |                  | 800,000<br>EGLE Grant | 1,000,000          |
| Little Traverse Wheelway                                  | Resurfacing.   | Operating Revenue                  | 150,000          |                  |                    |                    |                    |                  |                       | 150,000            |
| <b>Grand Totals</b>                                       |  |                                    | <b>\$810,000</b> | <b>\$360,000</b> | <b>\$1,309,800</b> | <b>\$1,249,486</b> | <b>\$1,046,000</b> | <b>\$678,000</b> | <b>\$2,910,963</b>    | <b>\$8,364,249</b> |

# City of Petoskey 2024-2029 Capital Improvement Plan

## 2024 Projects



Map for illustrative purposes only;  
Not to scale (alt 7-28-22).

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2025**

| PROJECT CATEGORY   |  | Funding Source    | General | Parking | Streets   | Electric | Water & Sewer | Motorpool | Grants/Other | Total     |
|--|--|-------------------|---------|---------|-----------|----------|---------------|-----------|--------------|-----------|
| <b><u>STREETS AND DRAINAGE</u></b>   |  |                   |         |         |           |          |               |           |              |           |
| Howard Street from Sheridan Street to Michigan Street including a portion of Washington Street | This project is a full reconstruct including sidewalks and ADA ramps. Washington Street will be reconstructed from Petoskey Street to Howard Street.   | Right-of-Way      |         |         | 1,500,000 |          |               |           |              | 1,500,000 |
| <b><u>WATER AND WASTEWATER SYSTEM</u></b>  |  |                   |         |         |           |          |               |           |              |           |
| Water - Howard Street and Miscellaneous Water Main Spot Repairs and Upgrades                   | Water main work will take place in conjunction with street reconstruction.   | Operating Revenue |         |         |           |          | 756,000       |           |              | 756,000   |
| Sanitary - Howard Street and Miscellaneous Sewer Main Spot Repairs and Upgrades                | Sewer main work will take place in conjunction with street reconstruction.   | Operating Revenue |         |         |           |          | 511,000       |           |              | 511,000   |
| Advanced Metering Infrastructure (AMI) System  | Continuation of water AMI System.  | Operating Revenue |         |         |           |          |               |           | TBD          | TBD       |
| <b><u>SIDEWALKS</u></b>  |  |                   |         |         |           |          |               |           |              |           |
| Miscellaneous Sidewalk Construction and Replacement  | Sidewalk additions and replacements will take place in conjunction with Howard Street reconstruction and other priorities established in the Non-Motorized Facilities Plan.  | Right-of-Way      |         |         | 400,000   |          |               |           |              | 400,000   |
| <b><u>ELECTRIC SYSTEM</u></b>  |  |                   |         |         |           |          |               |           |              |           |
| Advanced Metering Infrastructure System  | Provides for time-of-use energy sales, automatic meter reading, remote disconnects/reconnects, and outage detection.   | Operating Revenue |         |         |           |          |               |           | TBD          | TBD       |
| Petoskey Sub 46kV, PET6 & PET8 Underground   | Conversion of the 46kV transmission line and circuits PET6 and PET8 to underground from Petoskey Substation to the south side of the salt shed. Improves reliability of the transmission service into the substation, prepares for voltage conversion of circuit PET8, and creates required space for expansion of the DPW building. | Operating Revenue |         |         |           | 596,000  |               |           |              | 596,000   |
| 46kV Metering Structure Replacement  | Replacement of the 50+ year old 46kV metering structure at the River Road connection to the 46kV transmission system. Replaces aged wood pole structure at this critical system connection point.  | Operating Revenue |         |         |           | 250,000  |               |           |              | 250,000   |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2025**

| <b>PROJECT CATEGORY</b>  |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total     |
|--|--|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|-----------|
| Residential Conversion Project - Morgan/Priebe/Hillcrest - Phase 2     | Conversion of the existing overhead distribution circuit to underground within residential corridors. Removes very old overhead system, converts to more reliable underground and prepares for conversion to 7.2/12.5kV. | Operating Revenue |         |         |         | 231,500  |               |           |              | 231,500   |
| <b>MOTOR POOL</b>  |  |                   |         |         |         |          |               |           |              |           |
| Patrol Vehicle - Replacement   | Replace vehicle #447 (2019) with 2025 model. Convert and/or replace equipment from old unit, painting and lettering required.  | Operating Revenue |         |         |         |          |               | 55,000    |              | 55,000    |
| Staff Pool Vehicle - Replacement                                       | Replace staff pool vehicle #21 (2015).   | Operating Revenue |         |         |         |          |               | 40,000    |              | 40,000    |
| One-ton Dump Truck - Streets Division - Replacement                    | Replace Unit #62 (2008).   | Operating Revenue |         |         |         |          |               | 70,000    |              | 70,000    |
| Pick-up Truck 3/4 Ton 2WD - Replacement                                | Replace Parks and Rec Unit #61 (2012).   | Operating Revenue |         |         |         |          |               | 50,000    |              | 50,000    |
| Pick-up Truck 1/2 Ton 4x4 - Replacement                                | Replace Electric Division Unit #85 (2015).   | Operating Revenue |         |         |         |          |               | 45,000    |              | 45,000    |
| Pick-up Truck 1/2 Ton 4x4 - Replacement                                | Replace Public Works Units #102.   | Operating Revenue |         |         |         |          |               | 35,000    |              | 35,000    |
| Pick-up Truck 1/2 Ton 4x4 - Replacement                                | Replace Public Works Units #104.   | Operating Revenue |         |         |         |          |               | 35,000    |              | 35,000    |
| Bucket Truck - Electric - Replacement                                  | Replace Unit #83 (2001).   | Operating Revenue |         |         |         |          |               | 230,000   |              | 230,000   |
| <b>DOWNTOWN AREA</b>   |  |                   |         |         |         |          |               |           |              |           |
| Parking Lot Paving   | Paving existing lot and pay station installation.  | Parking           |         | 150,000 |         |          |               |           |              | 150,000   |
| Construction of a Parking Deck   | Construction of a parking deck within the CBD by the City or with potential partners.  | TIF Bonds         |         |         |         |          |               |           | TBD          | TBD       |
| <b>BUILDINGS AND GROUNDS</b>   |  |                   |         |         |         |          |               |           |              |           |
| Curtis Avenue Department of Parks and Recreation Facility Improvements | Improvements to include cold storage facility for DPW and Parks and Recreation and service drive improvements to connect facility to DPW facility.   | Operating Revenue |         |         |         |          |               |           | 4,575,417    | 4,575,417 |
| Fire Station - East Lake   | New windows throughout the building.   | Operating Revenue | 50,000  |         |         |          |               |           |              | 50,000    |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2025**

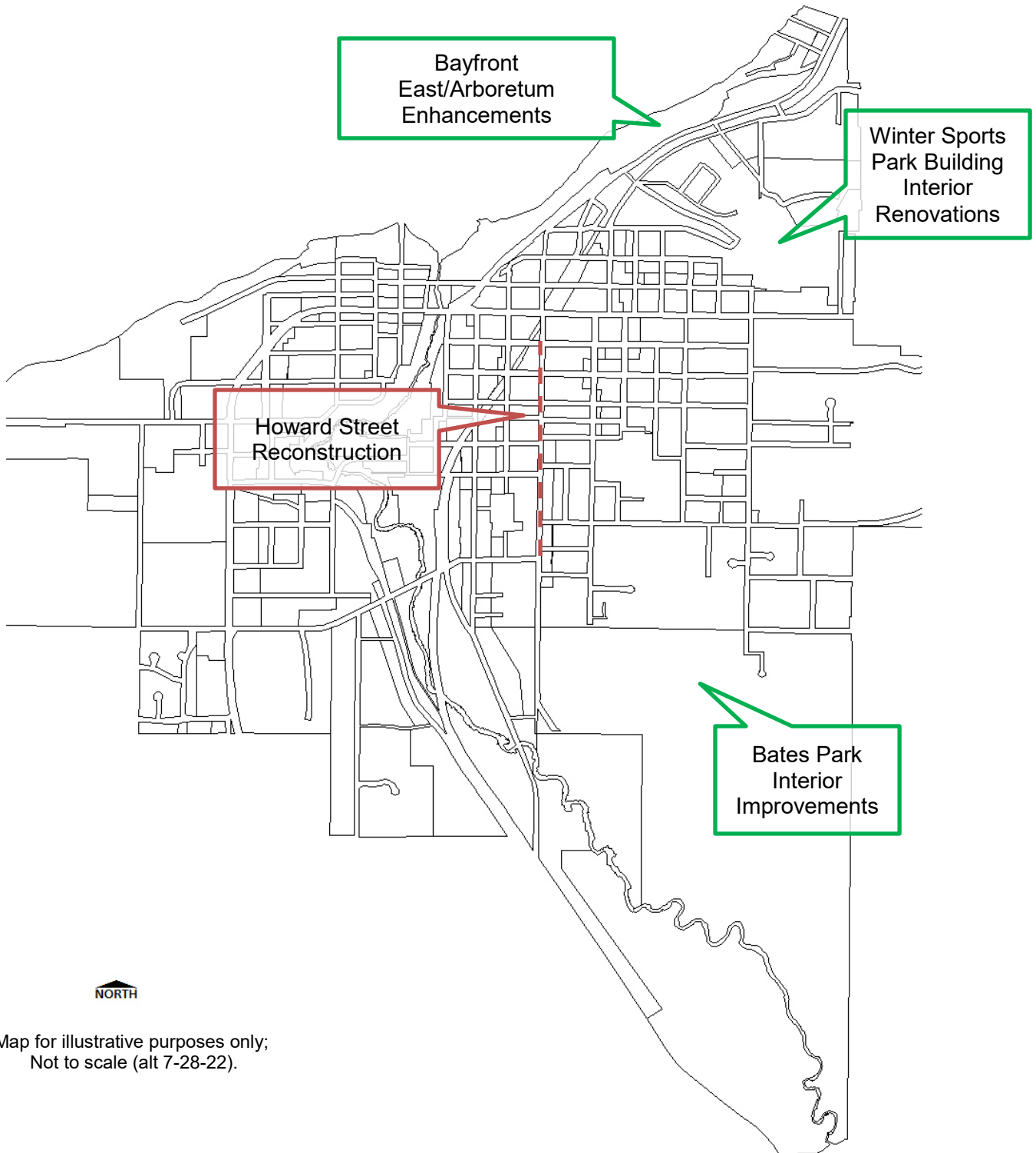
| <b>PROJECT CATEGORY</b>   |   | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other   | Total     |
|---|---|-------------------|---------|---------|---------|----------|---------------|-----------|----------------|-----------|
| Public Safety - East Lake Street Station                          | Epoxy coating on the apparatus bay flooring.  | Operating Revenue | 40,000  |         |         |          |               |           |                | 40,000    |
| Firing Range Upgrades   | Includes lead removal, cleaning and potential ballistic block replacement.  | Operating Revenue | 20,000  |         |         |          |               |           |                | 20,000    |
| Carnegie Building Improvements                                    | Façade and maintenance improvements.  | Operating Revenue |         |         |         |          |               |           | 500,000        | 500,000   |
| <b><u>PARKS AND SPECIAL FACILITIES</u></b>                        |   |                   |         |         |         |          |               |           |                |           |
| Winter Sports Park Building Interior Renovations                  | Interior renovations are anticipated and will include painting, concession and restroom sink and counter replacements, and replacement of the skate proof flooring on main level. These repairs are necessary and in particular the skate proof flooring. Failure of the flooring will jeopardize main level floor and underlying decking and joists. | Operating Revenue | 200,000 |         |         |          |               |           |                | 200,000   |
| Bayfront East/Arboretum Enhancements                              | The LTW will be redirected inland along the utility corridor and constructed with concrete. The path spur will be crushed stone. The field area will be converted to pollinator meadow.   | TIFA              |         |         |         |          |               |           | 3,100,000      | 3,100,000 |
| Pedestrian Bridge - City Hall Campus                              | Re-decking the existing bridge. Include with other projects for a more comprehensive construction bid.  | TIFA              |         |         |         |          |               |           | 25,000         | 25,000    |
| Bates Interior Improvements                                       | The concession stand, scorers booth and restrooms will need to be upgraded to ADA standards.  | Operating Revenue | 125,000 |         |         |          |               |           |                | 125,000   |
| Upper Tennis Courts   | The upper tennis courts at the High School will need resurfacing and striping.  | Operating Revenue | 12,500  |         |         |          |               |           | 12,500 Schools | 25,000    |
| Curtis Park, River Road Sports Complex, Lockwood Park Master Plan | Development of master plans for the parks.  | Operating Revenue | 45,000  |         |         |          |               |           |                | 45,000    |
| River Road Sports Complex   | Construction of restrooms at River Road Sports Complex.   | Operating Revenue | 100,000 |         |         |          |               |           |                | 100,000   |
| Downtown Greenway Corridor Design/Engineering                     | Design and engineering of the corridor between Emmet Street and Washington Street following rail corridor property purchase in 2020.  | Operating Revenue | 25,000  |         |         |          |               |           |                | 25,000    |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2025**

| PROJECT CATEGORY               |   | Funding Source    | General          | Parking          | Streets            | Electric           | Water & Sewer      | Motorpool        | Grants/Other       | Total               |
|--------------------------------|---|-------------------|------------------|------------------|--------------------|--------------------|--------------------|------------------|--------------------|---------------------|
| Marina Parking Lot Resurfacing | In 2024, the parking lot will be 34 years of age and will be in need of resurfacing. The lot has been used to house marina spoils prior to disposal which accelerated the decline of the top coat. In 2010, the lot was patched to accommodate the marina expansion utilities. Grand and restricted marina funds will be used to finance the lot resurfacing. | Operating Revenue | 100,000          |                  |                    |                    |                    |                  |                    | 100,000             |
| Little Traverse Wheelway       | Resurfacing.  | Operating Revenue | 150,000          |                  |                    |                    |                    |                  |                    | 150,000             |
| <b>Grand Totals</b>            |   |                   | <b>\$867,500</b> | <b>\$150,000</b> | <b>\$1,900,000</b> | <b>\$1,077,500</b> | <b>\$1,267,000</b> | <b>\$560,000</b> | <b>\$8,212,917</b> | <b>\$14,034,917</b> |

# City of Petoskey 2024-2029 Capital Improvement Plan

## 2025 Projects



Map for illustrative purposes only;  
Not to scale (alt 7-28-22).

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2026**

| PROJECT CATEGORY  |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total   |
|---|--|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|---------|
| <b><u>STREETS AND DRAINAGE</u></b>                                      |  |                   |         |         |         |          |               |           |              |         |
| Miscellaneous Pavement Preservation, Paving and Repair                  | This project is to replace or rehabilitate existing pavement and curb lines. Streets to be considered fall under the category of fair to poor based on PASER ratings.  | Right-of-Way      |         |         | 700,000 |          |               |           |              | 700,000 |
| CBD - East Mitchell Street and Petoskey Street Intersection             | To replace the concrete intersection that was removed previously and not replaced.   | Right-of-Way      |         |         |         |          |               |           | 250,000      | 250,000 |
| <b><u>WATER AND WASTEWATER SYSTEM</u></b>                               |  |                   |         |         |         |          |               |           |              |         |
| Water - Miscellaneous Water Main Spot Repairs and Upgrades              | Water main work will take place in conjunction with street resurfacing projects along with lead and copper service investigations and replacement.   | Operating Revenue |         |         |         |          | 250,000       |           |              | 250,000 |
| Sanitary - Miscellaneous Sewer Main Spot Repairs and Upgrades           | Sewer main work will take place in conjunction with street resurfacing.  | Operating Revenue |         |         |         |          | 350,000       |           |              | 350,000 |
| Lime Kiln Well and Control Building Improvements                        | The Lime Kiln Well was developed 35 years ago. Improvements would include conversion from a t-vertical turbine pump system to a submersible pump system, updated chlorine feed systems and renovations to control and monitoring systems.  | Operating Revenue |         |         |         |          | 600,000       |           |              | 600,000 |
| Advanced Metering Infrastructure (AMI) System                           | Continuation of water AMI system.  | Operating Revenue |         |         |         |          |               |           | TBD          | TBD     |
| <b><u>SIDEWALKS</u></b>   |  |                   |         |         |         |          |               |           |              |         |
| Miscellaneous Sidewalk Construction and Replacement                     | Sidewalk additions and replacement will occur in conjunction with street projects and in priority locations established in the Non-Motorized Facilities Plan.  | Right-of-Way      |         |         | 260,000 |          |               |           |              | 260,000 |
| <b><u>ELECTRIC SYSTEM</u></b>   |  |                   |         |         |         |          |               |           |              |         |
| Advanced Metering Infrastructure System                                 | Provides for time-of-use energy sales, automatic meter reading, remote disconnects/reconnects, and outage detection.   | Operating Revenue |         |         |         | TBD      |               |           |              | TBD     |
| Residential Conversion Project - Hoffman, Lindell and Elizabeth Streets | Conversion of the existing overhead distribution circuit to underground within residential corridors. Removes very old overhead system, converts to more reliable underground and completes conversion in this area to 7.2/12.5kV.   | Operating Revenue |         |         |         | 658,000  |               |           |              | 658,000 |
| PET6 Circuit Conversion Project - Sheridan Street                       | Conversion of the existing overhead PET6 distribution circuit to underground along Sheridan Street from Clarion Avenue to Howard Street, plus portions of Buckley Avenue. Removes very old overhead system, converts to more reliable underground, and completes conversion of this section of mainline circuit in this area to 7.2/12.5 kV. | Operating Revenue |         |         |         | 492,000  |               |           |              | 492,000 |



**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2026**

| <b>PROJECT CATEGORY</b>  |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total   |
|--|--|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|---------|
| Country Club Road Conversion Project   | Conversion of the existing overhead MIT2 distribution circuit to underground along Country Club Road from Division Road to the end of the line in the Country Club. Removes very old overhead system, converts to more reliable underground, and reduces outages that have occurred on this overhead line. | Operating Revenue |         |         |         | 159,000  |               |           |              | 159,000 |
| Distribution Pole Testing  | Testing of wood transmission and distribution poles to determine if poles should be replaced based on proposed schedule for conversion to underground.   | Operating Revenue |         |         |         | 30,000   |               |           |              | 30,000  |
| Mitchell Road Substation Transformer Bushing Replacement                                 | Replacement of the substation transformer bushings. Removes aged bushings from highly critical pieces of substation equipment.   | Operating Revenue |         |         |         | 65,000   |               |           |              | 65,000  |
| Mitchell Road Substation Fiber Connection  | Installation of fiber optic cable from DPW to Mitchell Road Substation.  | Operating Revenue |         |         |         | 84,000   |               |           |              | 84,000  |
| <b><u>MOTOR POOL</u></b>   |  |                   |         |         |         |          |               |           |              |         |
| Staff Vehicle - Parks and Rec - Replacement  | Replace Unit #28 (2017).   | Operating Revenue |         |         |         |          |               | 40,000    |              | 40,000  |
| Staff Vehicle - Public Safety - Replacement  | Replace Public Safety Unit #450 (2018).  | Operating Revenue |         |         |         |          |               | 50,000    |              | 50,000  |
| Pick-up Truck 1/2 Ton 4x4 - Replacement  | Replace Parks and Recreation Unit #74 (2014).  | Operating Revenue |         |         |         |          |               | 45,000    |              | 45,000  |
| Pick-up Truck 1/2 Ton 4x4 - Replacement  | Replace Parks and Recreation Unit #75 (2014).  | Operating Revenue |         |         |         |          |               | 45,000    |              | 45,000  |
| Pick-up Truck - CBD Water Truck - Replacement  | To replace Unit #52 (2008).  | Operating Revenue |         |         |         |          |               | 50,000    |              | 50,000  |
| 1 Ton Dump Truck - Streets - Replacement   | Replace Streets Unit #66 (2011).   | Operating Revenue |         |         |         |          |               | 60,000    |              | 60,000  |
| Bobcat Toolcat with Attachments, Snow Blower, Forks, Rotating Broom, and Box-Replacement | Replace Utility Vehicle Unit #126 (2017).  | Operating Revenue |         |         |         |          |               | 90,000    |              | 90,000  |
| Toro Workman Utility Cart - Parks and Rec - Replacement                                  | Replace Utility Cart #116 - Marina (2013).   | Operating Revenue |         |         |         |          |               | 21,000    |              | 21,000  |
| Out-front Mower - Parks and Rec - Replacement  | Replace Parks and Recreation Unit #115 (2015).   | Operating Revenue |         |         |         |          |               | 35,000    |              | 35,000  |
| Toro Workman Utility Cart - Parks and Rec - Replacement                                  | Replace Unit #174 (2008).  | Operating Revenue |         |         |         |          |               | 20,000    |              | 20,000  |
| Toro Workman Rescue Cart - Public Safety - Replacement                                   | Replace Rescue Utility Cart Unit #541 (2008).  | Operating Revenue |         |         |         |          |               | 31,000    |              | 31,000  |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2026**

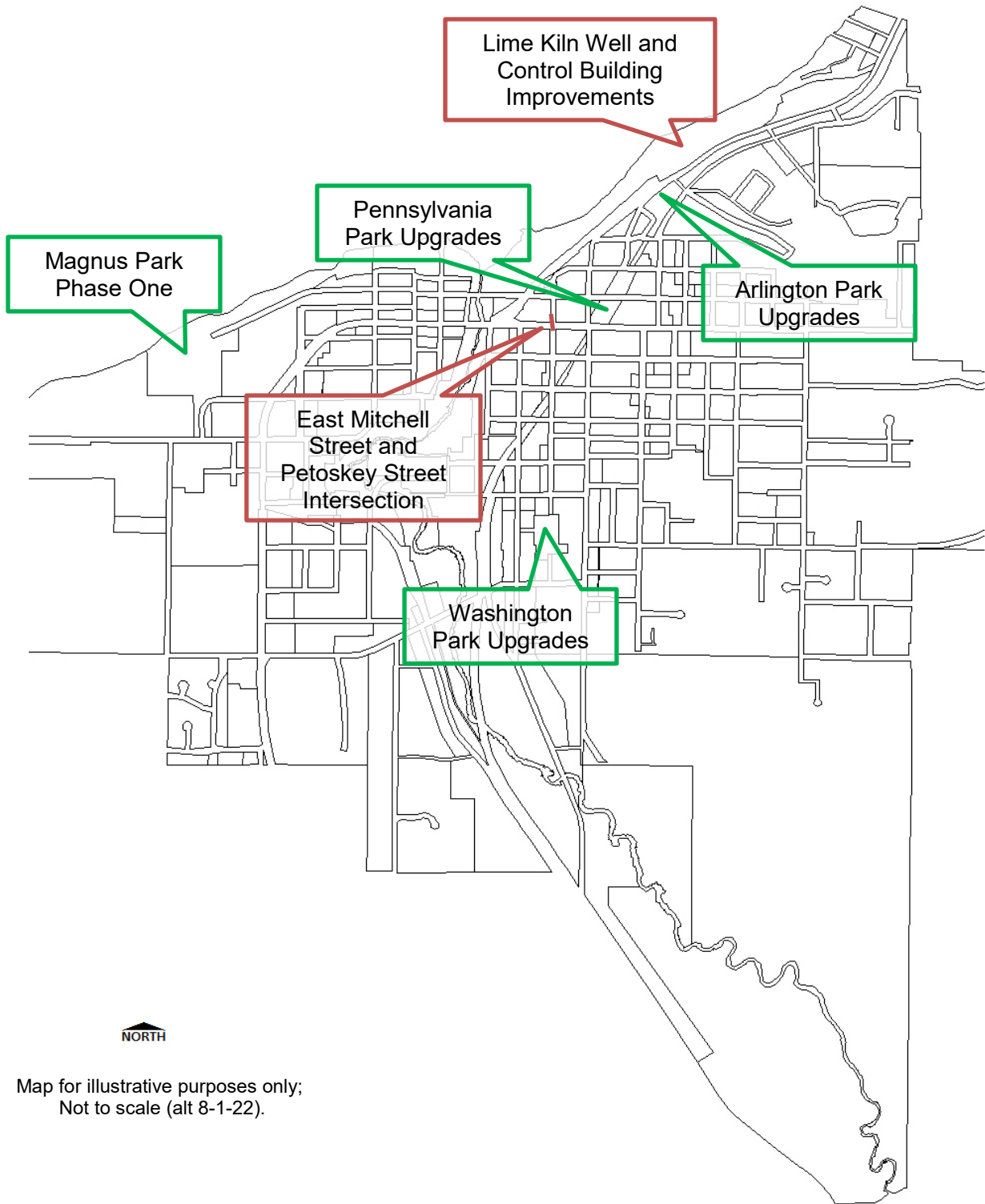
| <b>PROJECT CATEGORY</b>                    |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other  | Total      |
|--|--|-------------------|---------|---------|---------|----------|---------------|-----------|---------------|------------|
| <b><u>DOWNTOWN AREA</u></b>                |  |                   |         |         |         |          |               |           |               |            |
| Parking Lot Paving                         | Paving existing lot and pay station installation.  | Parking           |         | 100,000 |         |          |               |           |               | 100,000    |
| <b><u>BUILDINGS AND GROUNDS</u></b>        |  |                   |         |         |         |          |               |           |               |            |
| Public Safety Garage - City Hall           | Replace radiant tube heaters.  | Operating Revenue | 25,000  |         |         |          |               |           |               | 25,000     |
| Replacement of DPW Building                | Existing building is 60+ years old, does not meet operational needs and is inefficient. New building to incorporate green infrastructure and rooftop solar panels.                       | Revenue Bond      |         |         |         |          |               |           | 16,661,463    | 16,661,463 |
| Public Safety West                         | The building will be 14 years old. Epoxy coating on the apparatus bay flooring.  | Operating Revenue | 50,000  |         |         |          |               |           |               | 50,000     |
| Public Safety West                         | New overhead garage doors.   | Operating Revenue | 75,000  |         |         |          |               |           |               | 75,000     |
| <b><u>PARKS AND SPECIAL FACILITIES</u></b> |  |                   |         |         |         |          |               |           |               |            |
| Pennsylvania Park Upgrades                 | Based on 2024 master plan. Improvements may include repurposing the Christmas tree area, relocating the memorials to Arlington Park and creating an entertainment area.                  | Operating Revenue | 750,000 |         |         |          |               |           |               | 750,000    |
| Washington Park Upgrades                   | The park was master planned in 2024. No capital improvements have been made in 30 years. Improvements include a variety of play grounds, trails, parking/access, pavilion and amenities. | Operating Revenue | 600,000 |         | 50,000  |          | 50,000        |           | 400,000 MNRTF | 1,100,000  |
| Marina Restroom/Shower                     | Improvements to the Marina restrooms and showers include interior renovations to counter tops, partitions and painting.  | Operating Revenue | 25,000  |         |         |          |               |           |               | 25,000     |
| Winter Sports Park                         | Parking Lot resurfacing and striping.  | Operating Revenue | 300,000 |         |         |          |               |           |               | 300,000    |
| Bayfront Park Resource Center              | The facility was constructed in 1984 and will be in need of front door replacement, windows and concession stand renovations.  | Operating Revenue | 75,000  |         |         |          |               |           |               | 75,000     |
| Arlington Park Upgrades                    | Create a "Veterans Park" on the west side of park by Lewis Street and children's garden on east side of park.  | Operating Revenue | 800,000 |         |         |          |               |           |               | 800,000    |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2026**

| PROJECT CATEGORY         |  | Funding Source    | General            | Parking          | Streets          | Electric           | Water & Sewer      | Motorpool        | Grants/Other        | Total               |
|--------------------------|--|-------------------|--------------------|------------------|------------------|--------------------|--------------------|------------------|---------------------|---------------------|
| Magnus Park Phase One    | Begin construction of Magnus Park entrance and hilltop construction.   | TIFA              |                    |                  |                  |                    |                    |                  | 1,500,000           | 1,500,000           |
| Bates Park               | Field upgrade, dugout replacement, accessibility improvements and landscaping.   | Operating Revenue | 500,000            |                  |                  |                    |                    |                  | 250,000             | 750,000             |
| Marina Pier B Upgrades   | The electric system in Pier B needs to be updated to match the rest of the docks. Currently there are only three breakers for 54 slips and power outages are increasingly common. In addition, new deck boards should be installed as part of the project. | Operating Revenue | 200,000            |                  |                  |                    |                    |                  | 150,000             | 350,000             |
| Little Traverse Wheelway | Resurfacing.   | Operating Revenue | 150,000            |                  |                  |                    |                    |                  |                     | 150,000             |
| <b>Grand Totals</b>      |  |                   | <b>\$3,550,000</b> | <b>\$100,000</b> | <b>1,010,000</b> | <b>\$1,488,000</b> | <b>\$1,250,000</b> | <b>\$487,000</b> | <b>\$19,211,463</b> | <b>\$27,096,463</b> |

# City of Petoskey 2024-2029 Capital Improvement Plan

## 2026 Projects



Map for illustrative purposes only;  
Not to scale (alt 8-1-22).

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2027**

| PROJECT CATEGORY   |  | Funding Source    | General | Parking | Streets   | Electric | Water & Sewer | Motorpool | Grants/Other | Total     |
|--|--|-------------------|---------|---------|-----------|----------|---------------|-----------|--------------|-----------|
| <b><u>STREETS AND DRAINAGE</u></b>   |  |                   |         |         |           |          |               |           |              |           |
| Full reconstruction of streets identified through PASER ratings and utility conditions | These streets are not candidates for pavement preservation. Possible candidates include Bay, Summit, Clinton and Ottawa.   | Operating Revenue |         |         | 1,300,000 |          |               |           |              | 1,300,000 |
| <b><u>WATER AND WASTEWATER SYSTEM</u></b>  |  |                   |         |         |           |          |               |           |              |           |
| Water - Reconstruction and Miscellaneous Water Main Spot Repairs and Upgrades          | Water main work in conjunction with identified street reconstruction.  | Right-of-Way      |         |         |           |          | 500,000       |           |              | 500,000   |
| Sanitary - Reconstruction and Miscellaneous Sanitary Main Spot Repairs and Upgrades    | Sewer main work in conjunction with identified street reconstruction.  | Right-of-Way      |         |         |           |          | 500,000       |           |              | 500,000   |
| <b><u>SIDEWALKS</u></b>  |  |                   |         |         |           |          |               |           |              |           |
| Miscellaneous Sidewalk Construction and Replacement                                    | Sidewalk additions and replacement will occur in conjunction with street projects and in priority locations established in the Non-Motorized Facilities Plan.  | Right-of-Way      |         |         | 200,000   |          |               |           |              | 200,000   |
| <b><u>ELECTRIC SYSTEM</u></b>  |  |                   |         |         |           |          |               |           |              |           |
| Atkins-Northmen Drive Underground Tie  | Install new underground tie along McDougal Extension from Atkins Road to Northmen Drive. Provides backup circuit to school campus. Conduit installed in conjunction with 2015 road construction.   | Operating Revenue |         |         |           | 189,000  |               |           |              | 189,000   |
| River Valley Underground - PET1  | Conversion of the overhead PET1 distribution circuit from Petoskey Substation through the Bear River Valley to Lone Street equipment area. Improves reliability to critical loads including the Hospital and City Hall, plus CBD area. Utilizes conduit system installed as part of the Bear River Corridor project. | Operating Revenue |         |         |           | 351,000  |               |           |              | 351,000   |
| Substation Recloser Replacement  | Replacement of remaining four circuit reclosers in Petoskey Substation which were installed in 2005.   | Operating Revenue |         |         |           | 115,000  |               |           |              | 115,000   |
| River Road Sport Complex Service   | Installation of new three-phase underground primary distribution circuit along River Road from Standish Avenue to the River Road Sports Complex providing electrical service to the recreation facility.   | Operating Revenue |         |         |           | 276,000  |               |           |              | 276,000   |
| CBD Alley Conversion to Underground  | Conversion of the remaining CBD alleys to underground.   | Operating Revenue |         |         |           | 125,000  |               |           |              | 125,000   |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2027**

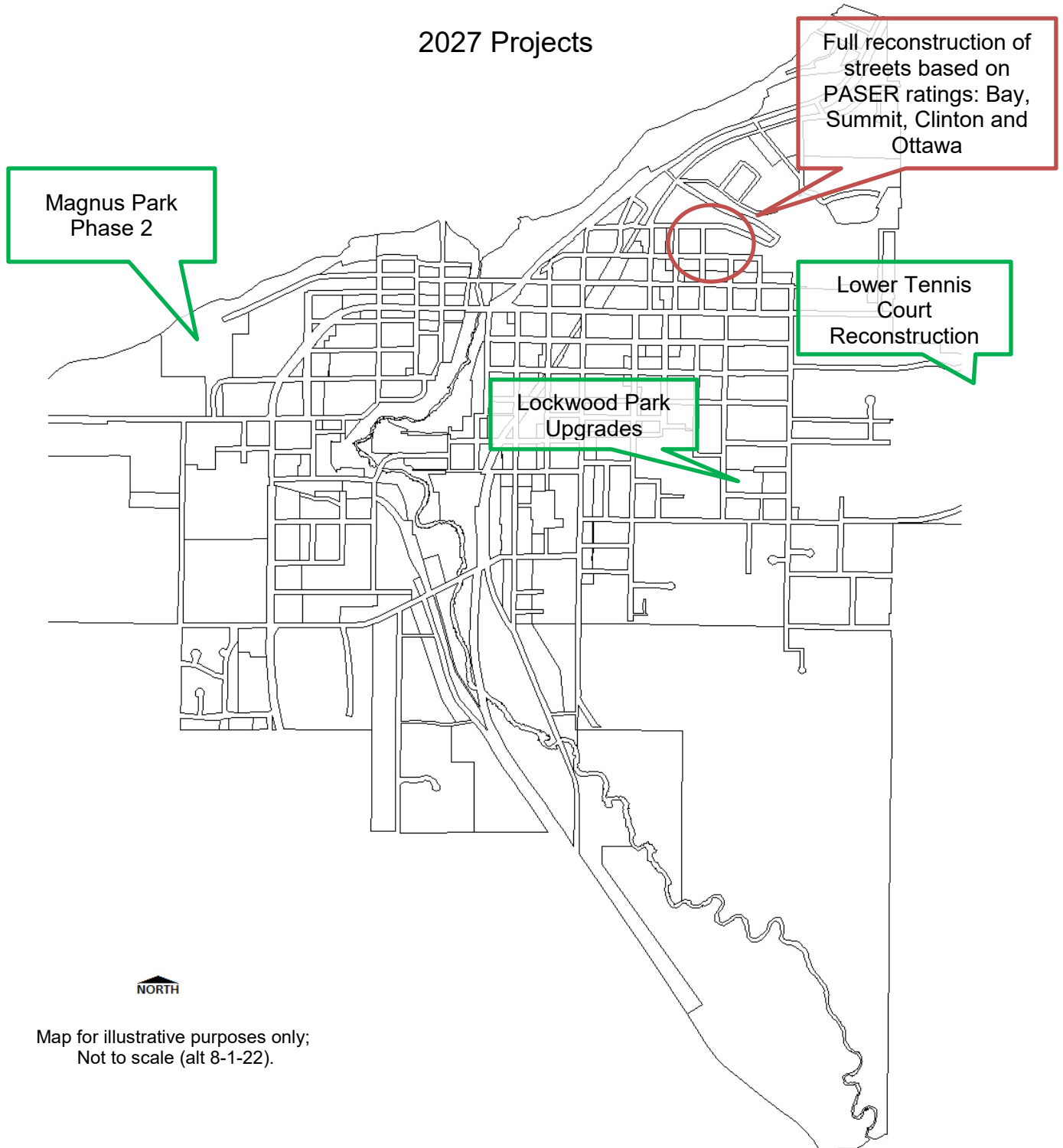
| PROJECT CATEGORY   |   | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total     |
|--|---|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|-----------|
| <b><u>MOTOR POOL</u></b>   |   |                   |         |         |         |          |               |           |              |           |
| Pickup Truck with Plow - Parks and Rec - Replacement             | Replace Parks and Recreation Unit #60 (2012).   | Operating Revenue |         |         |         |          |               | 50,000    |              | 50,000    |
| Pickup Truck with Plow - Parks and Rec - Replacement             | Replace Parks and Recreation Unit #46 (2018).   | Operating Revenue |         |         |         |          |               | 50,000    |              | 50,000    |
| Pickup Truck with Plow - Replacement                             | Replace Water/Wastewater Unit #73 (2018).   | Operating Revenue |         |         |         |          |               | 50,000    |              | 50,000    |
| Street Sweeper - Replacement                                     | Replace Street Department Unit #90 (2012).  | Operating Revenue |         |         |         |          |               | 250,000   |              | 250,000   |
| Tractor with Bucket and Implements - Parks and Rec - Replacement | Replace Parks and Recreation Unit #142 (2010).  | Operating Revenue |         |         |         |          |               | 80,000    |              | 80,000    |
| Tractor/Snow Blower Units  | Trade-in Sidewalk Snow Blower Units #5 and #6 (2021).   | Operating Revenue |         |         |         |          |               | 70,000    |              | 70,000    |
| Zamboni Ice Groomer - Replacement                                | Replace Winter Sports Park Ice Rink Unit #173 (1988).   | Operating Revenue |         |         |         |          |               | 60,000    |              | 60,000    |
| Toro Workman Rescuer Cart - Public Safety - Replacement          | Replace rescue utility cart Unit #441 (2006).   | Operating Revenue |         |         |         |          |               | 27,000    |              | 27,000    |
| <b><u>DOWNTOWN AREA</u></b>                                      |   |                   |         |         |         |          |               |           |              |           |
| Parking Lot Paving   | Paving existing lot and pay station installation.   | Operating         |         | 100,000 |         |          |               |           |              | 100,000   |
| <b><u>BUILDINGS AND GROUNDS</u></b>                              |   |                   |         |         |         |          |               |           |              |           |
| Salt Sheds and Materials Storage Area                            | Existing salt sheds are 30+ years old and must be upgraded. Sheds and material storage bins would potentially be relocated to the north side of Sheridan Street as part of the DPW campus upgrades.                         | Operating Revenue |         |         |         |          |               |           | 2,328,711    | 2,328,711 |
| Community Gardens Park and Yard Waste Drop Off Area              | Community gardens would be relocated to the south side of Sheridan Street in proximity of current yard waste drop off and salt shed area. Site to be upgraded to enhance improved yard waste drop off and public recycling. | Operating Revenue |         |         |         |          |               |           | 614,769      | 614,769   |
| <b><u>PARKS AND SPECIAL FACILITIES</u></b>                       |   |                   |         |         |         |          |               |           |              |           |
| Replace Promenade Playground                                     | Playground will be 30 years old.  | TIFA              |         |         |         |          |               |           | 300,000      | 300,000   |
| Lockwood Park Upgrades   | Upgrade the court to a multi-use Pickleball/Basketball court, add accessibility pathway and other accessibility upgrades.   | Operating Revenue | 300,000 |         |         |          |               |           | 150,000      | 450,000   |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2027**

| PROJECT CATEGORY                           |  | Funding Source    | General          | Parking          | Streets            | Electric           | Water & Sewer      | Motorpool        | Grants/Other       | Total               |
|--|--|-------------------|------------------|------------------|--------------------|--------------------|--------------------|------------------|--------------------|---------------------|
| Ed White Field                             | The facility was constructed in 1989 and will be in need of floor upgrades in scorers room, siding, bleachers and lighting upgrades.   | Operating Revenue | 155,000          |                  |                    |                    |                    |                  |                    | 155,000             |
| Lower Tennis Court Reconstruction          | Lower courts will be in need of replacement in partnership with the Public Schools of Petoskey.  | Operating Revenue | 150,000          |                  |                    |                    |                    |                  |                    | 150,000             |
| Pickle Ball Court Repainting               | Resurface and striping of courts at Riverbend Park constructed in 2020.  | Operating Revenue | 25,000           |                  |                    |                    |                    |                  |                    | 25,000              |
| Paddle Sport Improvements at Bayfront Park | Improvements to include storage and installation of a barrier free launch.   | TIFA              |                  |                  |                    |                    |                    |                  | 125,000            | 125,000             |
| Magnus Park Phase 2                        | Magnus Park has a 60 year-old infrastructure and needs to be updated. The utilities often cannot keep up with the more modern RV's. The park has become a destination for seasonal and transient campers for several years and is in need of renovation. Based on final design, the park should be completed in two phases so an entire season will not be lost. Final design has not been determined however concepts that include development on the bluff, full hook up sites, rustic sites and cabins have all been developed. | TIFA              |                  |                  |                    |                    |                    |                  | 2,000,000          | 2,000,000           |
| Little Traverse Wheelway Resurfacing       | Resurfacing.   | Operating Revenue | 150,000          |                  |                    |                    |                    |                  |                    | 150,000             |
| <b>Grand Totals</b>                        |  |                   | <b>\$630,000</b> | <b>\$100,000</b> | <b>\$1,500,000</b> | <b>\$1,056,000</b> | <b>\$1,000,000</b> | <b>\$637,000</b> | <b>\$5,518,480</b> | <b>\$10,441,480</b> |

# City of Petoskey 2024-2029 Capital Improvement Plan

## 2027 Projects



Map for illustrative purposes only;  
Not to scale (alt 8-1-22).



**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2028**

| PROJECT CATEGORY  |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total   |
|---|--|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|---------|
| <b><u>STREETS AND DRAINAGE</u></b>                            |  |                   |         |         |         |          |               |           |              |         |
| Miscellaneous Pavement Preservation, Paving and Repair        | The purpose of this project is to replace or rehabilitate existing pavement and curb lines. Small Urban Grant funding will be utilized.  | Operating Revenue |         |         | 75,000  |          |               |           | 375,000      | 450,000 |
| Miscellaneous Pavement Preservation, Paving and Repair        | This project is to replace or rehabilitate existing pavement and curb lines. Streets to be considered fall under the category of fair to poor based on PASER ratings.  | Right-of-Way      |         |         | 500,000 |          |               |           |              | 500,000 |
| <b><u>WATER AND WASTEWATER SYSTEM</u></b>                     |  |                   |         |         |         |          |               |           |              |         |
| Water - Miscellaneous Water Main Spot Repairs and Upgrades    | Water main work will take place in conjunction with street resurfacing projects along with lead and copper service investigations and replacement.   | Operating Revenue |         |         |         |          | 500,000       |           |              | 500,000 |
| Sanitary - Miscellaneous Sewer Main Spot Repairs and Upgrades | Sewer main work will take place in conjunction with street resurfacing.  | Operating Revenue |         |         |         |          | 500,000       |           |              | 500,000 |
| <b><u>SIDEWALKS</u></b>                                       |  |                   |         |         |         |          |               |           |              |         |
| Miscellaneous Sidewalk Construction and Replacement           | Sidewalk additions and replacement will occur in conjunction with street projects and in priority locations established in the Non-Motorized Facilities Plan.  | Right-of-Way      |         |         | 250,000 |          |               |           |              | 250,000 |
| <b><u>ELECTRIC SYSTEM</u></b>                                 |  |                   |         |         |         |          |               |           |              |         |
| River Valley Underground - PET5 (McLaren/ Burns)              | Conversion of the overhead express 7.2/12.5kV McLaren/Burns feeder to underground from Petoskey Substation through the Bear River Valley to lone Street. Adds reliability to this express feeder serving one of the highest critical loads on the system.    | Operating Revenue |         |         |         | 351,000  |               |           |              | 351,000 |
| Vantage View Underground Replacement                          | Replacement of the 30+ year old underground cable and equipment in Vantage View subdivision. Existing equipment is inaccessible along rear lot lines. New equipment will be placed along roadways.   | Operating Revenue |         |         |         | 493,010  |               |           |              | 493,010 |
| Cemetery Road Underground                                     | Conversion of the existing 7.2/12.5kV overhead open-wire distribution circuit to underground along a portion of Cemetery Road starting at the City limits. Converts this section of mainline circuit serving large load customers to a more reliable system. | Operating Revenue |         |         |         | 304,000  |               |           |              | 304,000 |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2028**

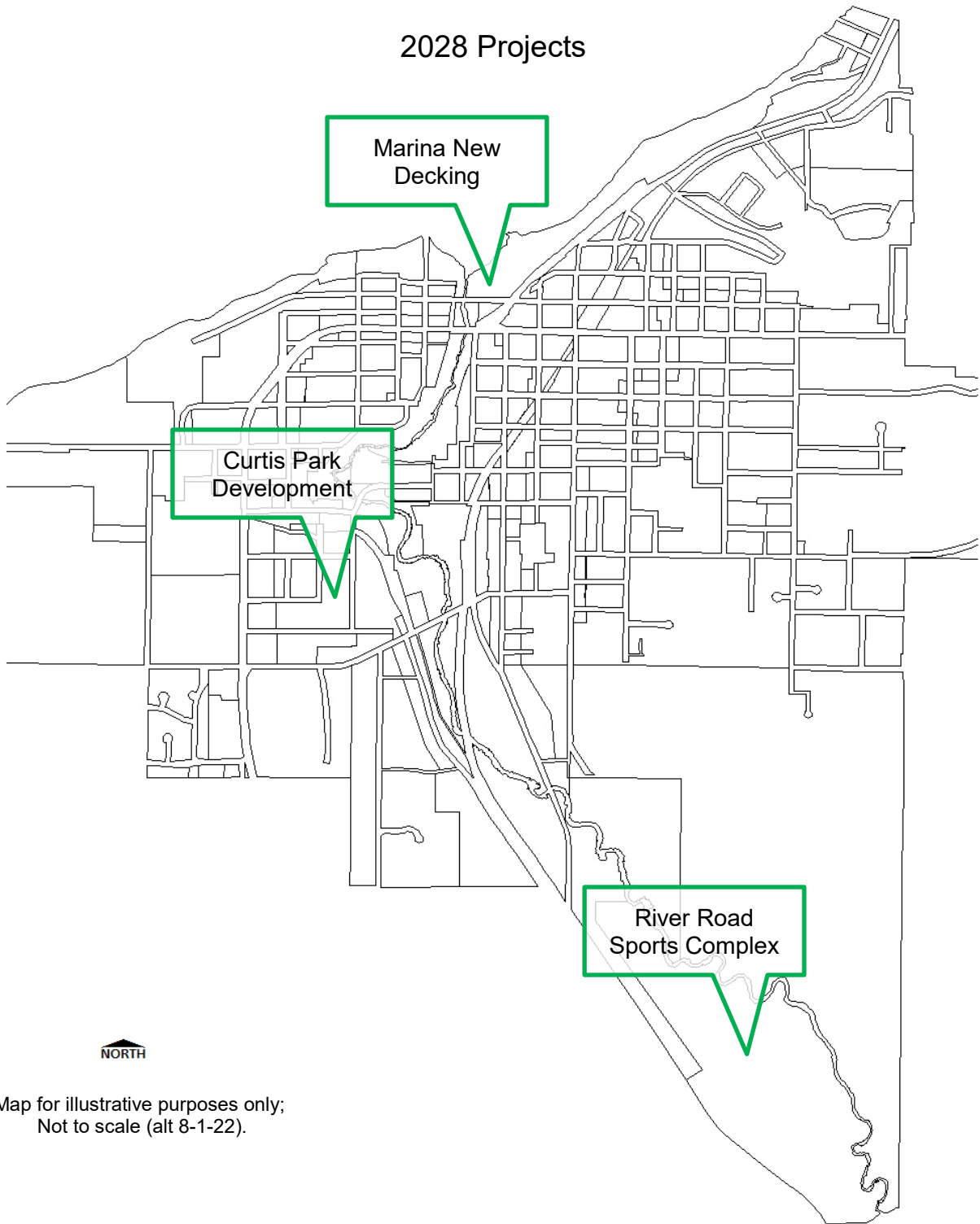
| <b>PROJECT CATEGORY</b>                                 |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total     |
|---|--|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|-----------|
| Petoskey Substation 15kV Switch Replacement             | Replacement of 40+ year old 15kV disconnect switches in Petoskey Substation. Ensures operability of these critical substation components.  | Operating Revenue |         |         |         | 75,000   |               |           |              | 75,000    |
| <b><u>MOTOR POOL</u></b>                                |  |                   |         |         |         |          |               |           |              |           |
| Tractor/Snow Blower Units                               | Trade-in Sidewalk Snow Blower Units #7 and #8 (2021).  | Operating Revenue |         |         |         |          |               | 70,000    |              | 70,000    |
| Pickup Truck - Parks and Rec - Replacement              | Replace Parks and Recreation Unit #76 (2017) pickup.   | Operating Revenue |         |         |         |          |               | 45,000    |              | 45,000    |
| Pickup Truck - Public Works - Replacement               | Replace Public Works Unit #78 (2019) pickup.   | Operating Revenue |         |         |         |          |               | 45,000    |              | 45,000    |
| Pickup Truck - Public Works - Replacement               | Replace Public Works Unit #73 (2018) pickup.   | Operating Revenue |         |         |         |          |               | 55,000    |              | 55,000    |
| Heavy Duty Plow Truck/Underbody - Streets - Replacement | Replace Unit #93 (2006).   | Operating Revenue |         |         |         |          |               | 250,000   |              | 250,000   |
| Patrol Vehicle - Replacement                            | To replace patrol vehicle #442 (2021) with 2028 unit. Painting and lettering required.   | Operating Revenue |         |         |         |          |               | 55,000    |              | 55,000    |
| Patrol Vehicle - Replacement                            | To replace patrol vehicle #443 (2021) with 2028 unit. Painting and lettering required.   | Operating Revenue |         |         |         |          |               | 55,000    |              | 55,000    |
| <b><u>DOWNTOWN AREA</u></b>                             |  |                   |         |         |         |          |               |           |              |           |
| Construction of a Parking Deck                          | Construction of a deck on the City-County Lots.  | Parking           |         |         |         |          |               |           | 3,500,000    | 3,500,000 |
| <b><u>BUILDINGS AND GROUNDS</u></b>                     |  |                   |         |         |         |          |               |           |              |           |
| East Lake Street Fire Station Renovations               | The building was remodeled into the Fire Station in 1989 and will require numerous upgrades including, kitchen remodel, replacement of tube heating system, training room cabinet remodel, interior apparatus area painting, HVAC rooftop unit, furnaces (2), carpet replacement, window replacement and interior lighting upgrades. | Operating Revenue | 243,000 |         |         |          |               |           |              | 243,000   |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2028**

| <b>PROJECT CATEGORY</b>                    |   | Funding Source    | General            | Parking    | Streets          | Electric           | Water & Sewer      | Motorpool        | Grants/Other       | Total              |
|--|---|-------------------|--------------------|------------|------------------|--------------------|--------------------|------------------|--------------------|--------------------|
| <b><u>PARKS AND SPECIAL FACILITIES</u></b> |   |                   |                    |            |                  |                    |                    |                  |                    |                    |
| Curtis Park Development                    | Recommendations for improvements will be determined through master plan and public comments. Development could include nature trails, forestry improvements, shelters and park amenities. The park currently is not ADA accessible. | Operating Revenue | 500,000            |            |                  |                    |                    |                  | 250,000            | 750,000            |
| Marina                                     | New decking for Piers A, C and D.   | Operating Revenue | 500,000            |            |                  |                    |                    |                  |                    | 500,000            |
| River Road Sports Complex                  | The complex will require softball field regrading, fence replacement and irrigation.  | Operating Revenue | 130,000            |            |                  |                    |                    |                  |                    | 130,000            |
| Little Traverse Wheelway                   | Resurfacing.  | Operating Revenue | 150,000            |            |                  |                    |                    |                  |                    | 150,000            |
| <b>Grand Totals</b>                        |   |                   | <b>\$1,523,000</b> | <b>\$0</b> | <b>\$825,000</b> | <b>\$1,223,010</b> | <b>\$1,000,000</b> | <b>\$575,000</b> | <b>\$4,125,000</b> | <b>\$9,271,010</b> |

# City of Petoskey 2024-2029 Capital Improvement Plan

## 2028 Projects



Map for illustrative purposes only;  
Not to scale (alt 8-1-22).

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2029**

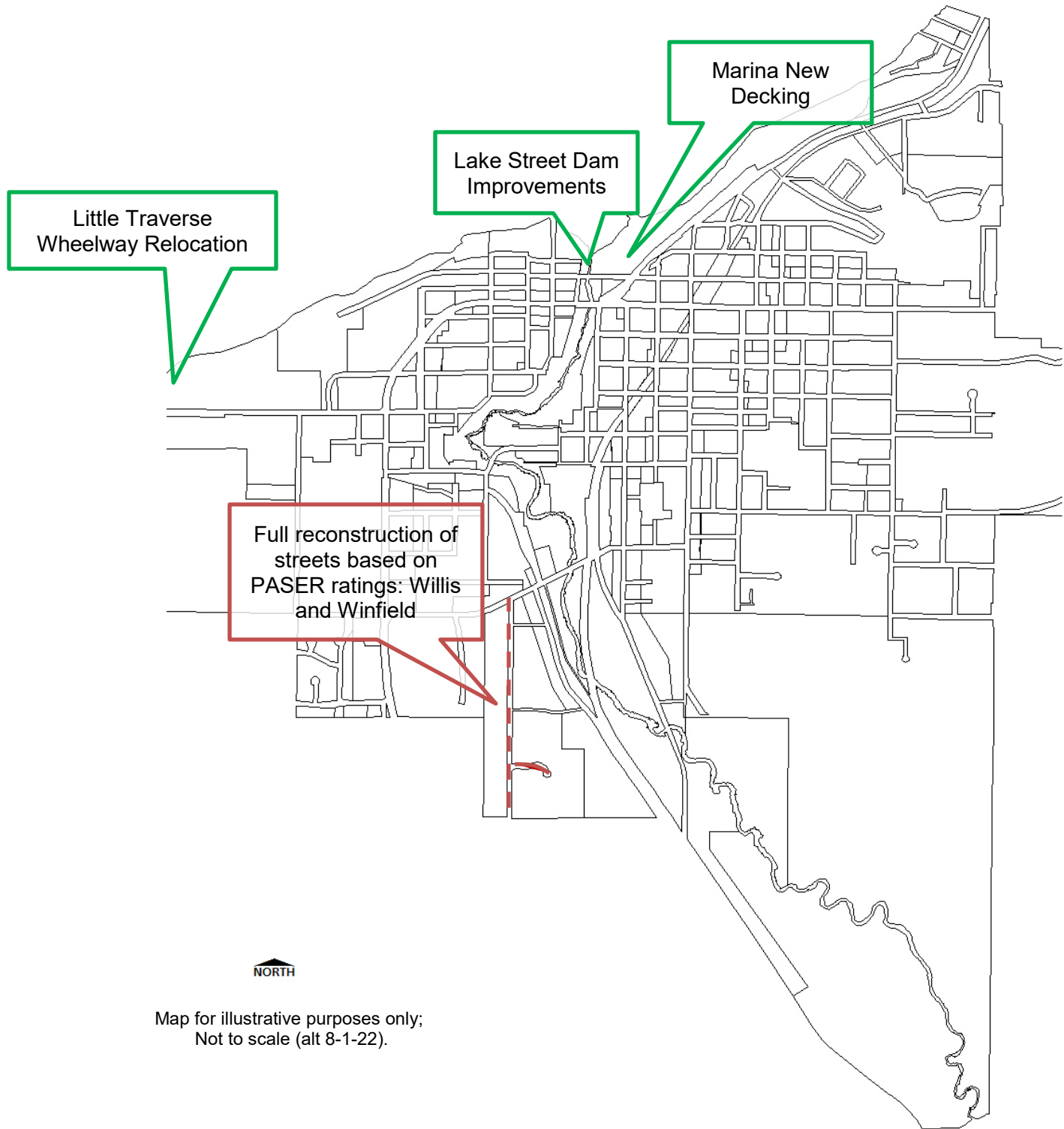
| PROJECT CATEGORY   |   | Funding Source    | General | Parking | Streets   | Electric | Water & Sewer | Motorpool | Grants/Other | Total     |
|--|---|-------------------|---------|---------|-----------|----------|---------------|-----------|--------------|-----------|
| <b><u>STREETS AND DRAINAGE</u></b>   |   |                   |         |         |           |          |               |           |              |           |
| Full Reconstruction of Streets Identified through PASER Ratings and Utility Conditions | These streets are not candidates for pavement preservation. Possible candidates include Willis and Winfield Avenue.   | Right-of-Way      |         |         | 1,412,000 |          |               |           |              | 1,412,000 |
| <b><u>WATER AND WASTEWATER SYSTEM</u></b>  |   |                   |         |         |           |          |               |           |              |           |
| Water - Reconstruction and Miscellaneous Water Main Spot Repairs and Upgrades          | Water main work in conjunction with identified street reconstruction.   | Operating Revenue |         |         |           |          | 600,000       |           |              | 600,000   |
| Sanitary - Reconstruction and Miscellaneous Sanitary Main Spot Repairs and Upgrades    | Sewer main work in conjunction with identified street reconstruction.   | Operating Revenue |         |         |           |          | 600,000       |           |              | 600,000   |
| <b><u>SIDEWALKS</u></b>  |   |                   |         |         |           |          |               |           |              |           |
| Miscellaneous Sidewalk Construction  | Sidewalk additions and replacement will occur in conjunction with street projects and in priority locations established in the Non-Motorized Facilities Plan.   | Right-of-Way      |         |         | 200,000   |          |               |           |              | 200,000   |
| <b><u>ELECTRIC SYSTEM</u></b>  |   |                   |         |         |           |          |               |           |              |           |
| Padmount Distribution Equipment Replacement  | Replacement of padmount cabinets, switchgear, and transformers due to age, rust, and metal fatigue. Specific equipment to be replaced will be based on annual inspection of padmount electrical equipment.  | Operating Revenue |         |         |           | 125,000  |               |           |              | 125,000   |
| Sheridan Road Underground  | Conversion of the existing 7.2/12.5kV overhead aerial spacer cable distribution circuit to underground along Sheridan Road from Cemetery Road to Eppler Road. Converts this section of aged distribution line to a more reliable underground system.          | Operating Revenue |         |         |           | 293,000  |               |           |              | 293,000   |
| Buckley Avenue Underground   | Conversion of the existing 7.2/12.5kV overhead aerial spacer cable distribution circuit to underground along Buckley Avenue from Standish Avenue to Washington Street. Converts this section of aged distribution line to a more reliable underground system. | Operating Revenue |         |         |           | 275,000  |               |           |              | 275,000   |
| Mitchell Road Substation Capacitor Bank  | Install (1) two-step 2400 kVAR pad mounted capacitor bank at Mitchell Road Substation to compensate for increased VAR flow on the 12.5 kV distribution circuits. Includes a new 1200A switchgear breaker for direct connection to the bus.                    | Operating Revenue |         |         |           | 220,000  |               |           |              | 220,000   |
| <b><u>MOTOR POOL</u></b>   |   |                   |         |         |           |          |               |           |              |           |
| Patrol Vehicle - Replacement   | To replace patrol vehicle #445 (2023) with 2029 unit. Painting and lettering required.  | Operating Revenue |         |         |           |          |               | 70,000    |              | 70,000    |
| Patrol Vehicle - Replacement   | To replace patrol vehicle #446 (2023) with 2029 unit.   | Operating Revenue |         |         |           |          |               | 70,000    |              | 70,000    |

**City of Petoskey  
Capital Improvement Plan  
Project Funding Source  
2029**

| <b>PROJECT CATEGORY</b>   |  | Funding Source    | General          | Parking    | Streets            | Electric         | Water & Sewer      | Motorpool        | Grants/Other | Total              |
|---|--|-------------------|------------------|------------|--------------------|------------------|--------------------|------------------|--------------|--------------------|
| Public Safety Marine Apparatus - Replacement  | Replace Unit #526 (2007).  | Operating Revenue |                  |            |                    |                  |                    | 40,000           |              | 40,000             |
| Bobcat Toolcat with Attachments, Snow Blower, Forks, Rotating Broom and Box Replacement | Replace unit #123 (2020).  | Operating Revenue |                  |            |                    |                  |                    | 100,000          |              | 100,000            |
| Pickup Truck with Plow - Streets - Replacement  | Replace Streets Division Unit #70 (2015).  | Operating Revenue |                  |            |                    |                  |                    | 60,000           |              | 60,000             |
| Heavy Duty Hydraulic Sewer Cleaner  | Replace Unit #99 (2005).   | Operating Revenue |                  |            |                    |                  |                    | 280,000          |              | 280,000            |
| <b><u>BUILDINGS AND GROUNDS</u></b>   |  |                   |                  |            |                    |                  |                    |                  |              |                    |
| City Hall Upgrades  | Carpeting will need replacing along with new bathroom counters, sinks, tile flooring and partitions.     | Operating Revenue | 125,000          |            |                    |                  |                    |                  |              | 125,000            |
| Key Fob Security System   | Replace City buildings from key locks to fob/card system   | Operating Revenue | 100,000          |            |                    |                  |                    |                  |              | 100,000            |
| <b><u>PARKS AND SPECIAL FACILITIES</u></b>  |  |                   |                  |            |                    |                  |                    |                  |              |                    |
| Little Traverse Wheelway - Resort Bluffs Potential Relocation                           | Potential relocation of the Little Traverse Wheelway from Magnus Park to East Park due to trail washout. | Operating Revenue |                  |            |                    |                  |                    |                  | TBD          | TBD                |
| Lake Street Dam Improvements  | Implementation of the chosen alternative from engineering study.   | Operating Revenue |                  |            |                    |                  |                    |                  | TBD          | TBD                |
| Little Traverse Wheelway  | Resurfacing.   | Operating Revenue | 150,000          |            |                    |                  |                    |                  |              | 150,000            |
| <b>Grand Totals</b>   |  |                   | <b>\$375,000</b> | <b>\$0</b> | <b>\$1,612,000</b> | <b>\$913,000</b> | <b>\$1,200,000</b> | <b>\$620,000</b> | <b>\$0</b>   | <b>\$4,720,000</b> |

# City of Petoskey 2024-2029 Capital Improvement Plan

## 2029 Projects



Map for illustrative purposes only;  
Not to scale (alt 8-1-22).

**City of Petoskey  
Capital Improvement Plan  
Long Term Projects/Capital Items Lacking Funding**

| PROJECT CATEGORY   |  | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total     |
|--|--|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|-----------|
| <b><u>STREETS AND DRAINAGE</u></b>   |  |                   |         |         |         |          |               |           |              |           |
| Miscellaneous Pavement Preservation, Paving and Repair                                 | The purpose of this project is to replace or rehabilitate existing pavement and curb lines. Streets to be considered fall under the category of fair to poor based on PASER ratings.   | Right-of-Way      |         |         | TBD     |          |               |           |              | TBD       |
| Storm Sewer System Upgrades  | Projects identified in the 2018 Stormwater Asset Management Plan.  | Right-of-Way      |         |         | TBD     |          |               |           |              | TBD       |
| Full reconstruction of streets identified through PASER ratings and utility conditions | Streets that are not candidates for pavement preservation and will require significant funding for reconstruction. Possible candidates include Buckley, Ingalls, Jackson.  | Right-of-Way      |         |         | TBD     |          |               |           |              | TBD       |
| <b><u>WATER AND WASTEWATER SYSTEM</u></b>  |  |                   |         |         |         |          |               |           |              |           |
| Lead Service Line Replacements   | New lead and copper rules dictate that any portion of a water service line that may have been in contact with lead is considered a lead service line and would need to be removed and replaced within the dwelling it serves. Rule requirements include a system wide inventory by year 2025 to determine the number of service replacements. Once determined, replacements must occur at a rate of 5% per year over a 20 year period. Service line replacements are estimated at \$7,000 per service. | Operating Revenue |         |         |         |          | TBD           |           |              | TBD       |
| Development of Wells 8 & 9   | Two water wells were originally partially developed by a private developer as part of a capacity agreement near the intersection of Anderson and Intertown Road in the early 2000s. Since other wells were being developed as part of other agreements these two were never equipped. As consumption increases or as the other older wells produce less over time, these two will likely be needed in the future.  | Operating Revenue |         |         |         |          | 3,800,000     |           |              | 3,800,000 |
| Submersible Pump Changeouts for Lift Stations  | The wastewater lift stations originally installed as part of the Bay Harbor Development are nearly 25 years in age, periodic replacement will be phased in over multiple years.  | Operating Revenue |         |         |         |          | 250,000       |           |              | 250,000   |
| Watermain Replacement - Upper District Sheridan to US-131 Tower                        | This is an ongoing replacement of vintage 1960s transmission water main that has been incrementally replaced through various street and infrastructure projects.   | Operating Revenue |         |         |         |          | 1,410,000     |           |              | 1,410,000 |
| <b><u>SIDEWALKS</u></b>  |  |                   |         |         |         |          |               |           |              |           |
| Sidewalk Construction and Maintenance  | The City has prioritized construction of sidewalks and now has nearly 46 miles to maintain.  | Right-of-Way      |         |         | TBD     |          |               |           |              | TBD       |



**City of Petoskey  
Capital Improvement Plan  
Long Term Projects/Capital Items Lacking Funding**

| PROJECT CATEGORY  |   | Funding Source    | General | Parking | Streets | Electric | Water & Sewer | Motorpool | Grants/Other | Total   |
|---|---|-------------------|---------|---------|---------|----------|---------------|-----------|--------------|---------|
| <b><u>ELECTRIC SYSTEM</u></b>                                 |   |                   |         |         |         |          |               |           |              |         |
| Resort Pike Tie - PET2 to PET4                                | Installation of #336.4 Hendrix south from Sterzik Road to the CE 138kV line, then 500kCM 15kV CU underground extending north to the existing #336.4 ACSR dead-end pole.   | Operating Revenue |         |         |         | 215,000  |               |           |              | 215,000 |
| Mitchell Road Overhead Reconductor                            | Reconductor overhead three-phase line on Mitchell Road from Division Road to Hill Street. Complete in conjunction with 500kCM underground cable to Kalamazoo Avenue and East Lake Street, plus overhead reconductor on Lake Street to Division Street for new/redundant 7.2/12.5kV source into CBD. | Operating Revenue |         |         |         | 65,000   |               |           |              | 65,000  |
| East Mitchell Street Underground Cable                        | Installation of 500kCM 15kV underground cable from riser pole near Lincoln Place to Kalamazoo Avenue and Lake Street.   | Operating Revenue |         |         |         | 210,000  |               |           |              | 210,000 |
| Utility System Generators                                     | Providing fixed generation at key utility facilities. (e.g. well houses, lift stations).  | Operating Revenue |         |         |         | 375,000  |               |           |              | 375,000 |
| West Sheridan Street Underground Upgrade                      | Replace direct buried cable and rusted equipment with new cable in conduit and equipment in more protected areas. Add switchgear with fused taps to improve sectionalizing and circuit reliability.   | Operating Revenue |         |         |         | 336,000  |               |           |              | 336,000 |
| Mitchell Road Substation Driveway Paving                      | Grading, drainage improvements and paving of the Petoskey Substation driveway.  | Operating Revenue |         |         |         | 55,000   |               |           |              | 55,000  |
| <b><u>MOTOR POOL</u></b>                                      |   |                   |         |         |         |          |               |           |              |         |
| Heavy Utility Support Vehicle - Public Safety - Replacement   | Replace Public Safety vehicle #522 (1992).  | Operating Revenue |         |         |         |          |               | 150,000   |              | 150,000 |
| Heavy-Duty Forklift - Replacement                             | Replace Public Works Garage Unit #128 (2006).   | Operating Revenue |         |         |         |          |               | 28,000    |              | 28,000  |
| Asphalt Recycler and Hot Patch Trailer - Falcon - Replacement | Replace Street Department Unit #108 (2015).   | Operating Revenue |         |         |         |          |               | 29,000    |              | 29,000  |
| DPW Garage Fork Lift - Replacement                            | Replace Unit #114 (1991).   | Operating Revenue |         |         |         |          |               | 30,000    |              | 30,000  |
| <b><u>DOWNTOWN AREA</u></b>                                   |   |                   |         |         |         |          |               |           |              |         |
| Parking Lot and Structure Improvements                        | On-going maintenance of lots, meters and possible structure will be needed.   | Operating Revenue |         |         |         |          |               |           |              | TBD     |

**City of Petoskey  
Capital Improvement Plan  
Long Term Projects/Capital Items Lacking Funding**

| PROJECT CATEGORY  |  | Funding Source    | General            | Parking    | Streets    | Electric           | Water & Sewer      | Motorpool        | Grants/Other      | Total               |
|---|--|-------------------|--------------------|------------|------------|--------------------|--------------------|------------------|-------------------|---------------------|
| <b><u>BUILDING AND GROUNDS</u></b>                                |  |                   |                    |            |            |                    |                    |                  |                   |                     |
| Public Safety West  | Built in 2011, building maintenance will require replacement windows, boiler upgrade, HVAC replacement and carpeting.                  | Operating Revenue | 82,000             |            |            |                    |                    |                  |                   | 82,000              |
| History Museum  | Museum was built in 1971 and soffit will need replacement.   | Operating Revenue | 10,000             |            |            |                    |                    |                  | TBD               | 10,000              |
| <b><u>PARKS AND SPECIAL FACILITIES</u></b>                        |  |                   |                    |            |            |                    |                    |                  |                   |                     |
| Bayfront Park Shoreline Stabilization Improvements                | Due to on-going high water levels and resulting damage, improvements to stabilize shoreline.   | Operating Revenue | 7,000,000          |            |            |                    |                    |                  | TBD               | 7,000,000           |
| Little Traverse Wheelway  | LTW restoration (\$48 per linear foot x 5,280 (1 mile) x 8 miles).   | Operating Revenue | 2,027,520          |            |            |                    |                    |                  |                   | 2,027,520           |
| Downtown Greenway Corridor - Washington Street to River Bend Park | Extension of the Downtown Greenway Corridor to connect to River Bend Park.   | Operating Revenue |                    |            |            |                    |                    |                  | TBD               | TBD                 |
| Bear River Valley   | Extending whitewater improvements to south of Bridge Street, boardwalk replacements and improvements and trail repairs.                | TIFA              |                    |            |            |                    |                    |                  | 455,000           | 455,000             |
| Magnus Park Campground Improvements                               | Campground and day use improvements per the Park Master Plan.  | TIFA              |                    |            |            |                    |                    |                  | TBD               | TBD                 |
| School Recreation Complex Maintenance                             | Projects to include Turcott drainage improvements, Middle School ballfield irrigation, concession upgrades, and tennis court repaving. | Operating Revenue | 250,000            |            |            |                    |                    |                  | 250,000           | 500,000             |
| Dog Park  | Dog park was identified as a top community project based on public feedback per the current Parks and Recreation Master Plan.          | Operating Revenue | 100,000            |            |            |                    |                    |                  | 200,000           | 300,000             |
| Miscellaneous   | Miscellaneous replacements including park benches and picnic tables as identified.   | Operating Revenue | 75,000             |            |            |                    |                    |                  |                   | 75,000              |
| Bear River Valley Stair Tower and Pedestrian Bridges Maintenance. | Painting of stair tower and pedestrian bridges.  | Operating Revenue | 30,000             |            |            |                    |                    |                  |                   | 30,000              |
| Bayfront West Livable Shoreline Installation                      | Convert revetment and shoreline to a natural livable design to help with high water erosion issues.                                    | TIFA              |                    |            |            |                    |                    |                  | TBD               | TBD                 |
| <b>Grand Totals</b>   |  |                   | <b>\$9,574,520</b> | <b>TBD</b> | <b>TBD</b> | <b>\$1,256,000</b> | <b>\$5,460,000</b> | <b>\$237,000</b> | <b>\$ 905,000</b> | <b>\$17,345,520</b> |