2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page Range	Pages Changed	Explanation for Change
1	Introduction	A – 3 to A – 4	A – 3	Updated Citywide Budget total based on corrected numbers as described below.



City Council 2012-2013 Proposed Budget Message May 15, 2012 Page 3

year, 3) a discussion of the options the City has to close the gap, and 4) a description of the process and timing we expect to follow for the release of specific proposals recommended to be included in a balanced 2012-13 General Fund Adopted Budget.

The document contains proposed budgets in a Pro-Forma schedule format for all other City funds, with brief highlights of the history, current status and significant 2012-13 proposals and issues for each fund included. Included are the Capital Improvement funds that are described in much more detail in the Five Year Capital Improvement Program document (CIP) that will be released to the Planning Commission and City Council shortly. It does need to be noted that due to the time constraints we faced, the document does not contain all of the elements that a normal proposed budget should contain. For example, the departmental descriptions and performance plans are abbreviated, and a number of the financial schedules and appendices that would normally be included are not yet ready for publication. Note the demands of conflicting priorities has left very little time for staff to review the proposed budgets received from the departments compared to our normal process. You can expect that revisions to some budget detail may be forthcoming.

A summary of the Proposed Budget is provided in the table below:

	2011-12			2012-13	
City-wide Budget, All Funds	Adopted			Proposed	 Difference
General Fund	\$	161,761,313	\$	154,915,405	\$ (6,845,908)
Utilities		112,060,802		109,129,043	(2,931,759)
Capital/Street Maintenance		68,173,480		35,032,101	(33,141,379)
Redevelopment Agency		21,258,486		-	(21,258,486)
HUD/Housing Programs		23,788,431		12,257,221	(11,531,210)
Other Community Programs		61,781,622		58,967,392	(2,814,230)
Debt Service		25,875,051		27,261,545	1,386,494
Internal Services		128,759,617		124,283,540	 (4,476,077)
	\$	603,458,802		521,846,247	\$ (81,612,555)

As can be seen, the proposed budget appropriations included in this document total \$521 million and include operating, capital, debt, transfers, and internal service operations for all programs of the City. Pending a balancing plan, the amount listed for the General Fund is the amount of revenue available, as balancing the budget will require reducing expenditures to that level. Total appropriations proposed (with the \$26 million budget gap omitted) represent a decrease of \$82 million from the 2011-12 Adopted Budget.

The largest contributions to this decrease include: 1) Capital/Street Maintenance, 2) Redevelopment Agency, 3) HUD/Housing Programs.

General Fund

As the table below illustrates, General Fund expenditures total \$180.8 million, which includes \$2.9 million for three additions to the budget (described below) that are intended to begin to build back the financial strength of the City. Total revenues now projected, however are only \$154.9 million. This results in a \$26 million gap or shortfall that will need to be resolved prior to adopting the budget. Expenditures increased by seven percent over the 2011-12 Current Budget. This increase is primarily in the Police Department due to the addition of 20 Police Officer positions previously funded by the COPS Hiring Recovery Program Grant, hiring and recruitment costs, increase Workers Compensation and PERS rates, increased pension obligation bond costs, and elimination of the 2011-12 vacancy savings factor.

	2011-12	2012-13			
General Fund Budget	Current Budget	Proposed	Difference		
Beginning Available Balance	\$8,717,885	\$0	\$ (8,717,885)		
Revenues	158,002,514	154,915,405	(3,087,109)		
Expenditures					
Police	(83,306,025)	(93,023,477)	(9,717,452)		
Fire	(40,447,868)	(40,529,586)	(81,718)		
Other Programs	(42,966,506)	(44,341,615)	(1,375,109)		
	(166,720,399)	(177,894,678)	(11,174,279)		
Fiscal Stabilization Measures		(2,929,016)	(2,929,016)		
	(166,720,399)	(180,823,694)	(14,103,295)		
Ending Available Balance	\$0	\$ (25,908,289)	\$ (25,908,289)		

On February 28, as part of a staff report entitled "Fiscal Condition Update for Fiscal Years 2010-11, 2011-12, and 2012-13", staff provided a Four-Year General Fund Forecast. For the 2012-13 fiscal year a significant deficit was estimated. The shortfall estimate was provided in the form of a range for two cases, an "Optimistic" case and a "Pessimistic" case. The shortfall for the Optimistic case was projected to be \$20.2 million; the shortfall for the pessimistic case was projected to be \$38.2 million. Thus, for planning purposes, as staff refined projections for next year, we have referred to our shortfall estimates as a

2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page Range	Pages Changed	Explanation for Change
2	Introduction	A – 13 to A – 14	A – 14	Correct Information Technology Strategic Plan project budget amount.



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Municipal Utilities Department

The Municipal Utilities Department is responsible for three fund groups: Water Enterprise, Wastewater Enterprise, and Stormwater Enterprise. Notable elements of the 2012-13 proposed budgets for these funds include the following:

- In the Water Enterprise Fund the final increase (10%) of a 4-year rate increase plan approved by Council in 2009 is reflected. The new Delta Water Supply Project treatment plant will begin its first full year of full operation. Reliance on water purchases and groundwater extraction is expected to be reduced. Water conservation efforts will continue to meet the State's mandate to reduce water use by 20% by the year 2020.
- In the Wastewater Fund a third year rate increase of 9%, part of an approved 5 year increase plan, is reflected. Construction of the Phase I projects identified in the Capital Improvement and Energy Management Plan will begin and be cash funded. Application for a new Wastewater NPDES permit will be necessary this year.
- As rates are capped in the Stormwater Fund, some required NPDES program elements have been reduced to stay within projected revenue levels. No funding is available for needed infrastructure repairs. The 2012-13 proposed budget for this fund is balanced, but without a rate increase, there is General Fund exposure for this fund in future years if NPDES requirements are to be met.

City Manager/Administrative Services

The City Manager's Office, in addition to be responsible for the entire City budget, monitors and manages one fund, the Entertainment Venues Fund: The Administrative Services Department oversees the San Joaquin Area Flood Control Agency (SJAFCA) fund. Notable elements of the 2012-13 proposed budget for these funds include the following:

• The 2012-13 General Fund subsidy requirement for the Entertainment Venues Fund is estimated at \$2,152,000. This is down about \$289,000 from the current year level. This reflects the improved performance under the SMG management structure. There is however, no funding allocated for the approximately \$800,000 in outstanding and urgent repairs and maintenance needs of the four venues. City Council 2012-2013 Proposed Budget Message May 15, 2012 Page 14

Internal Service Funds

There are 13 Internal Service Funds: Five of the funds are overseen by the Services Department (Information Administrative Technology. Radio. Telecommunications, Equipment and Document Services) Seven Internal Services Funds are overseen by the Human Resources Department (General Claims, Workers Compensation Insurance and Benefits, Employee/Retiree Health Benefits, Unemployment, Long-Term Disability, Pension Benefits and Compensated Absences). One (Fleet) is managed by the Public Works Department. Notable elements of the 2012-13 proposed budget for this fund include the following:

- For Fleet the 2012-13 proposed budget includes a replacement schedule which over a four-year period, would reduce the current estimated replacement backlog of \$8.5 million (172 vehicles past their useful life) to \$5.5 million. The budget also reflects approximately \$1.0 million in savings that are being achieved by leasing rather purchasing fire apparatus. Proposed O&M expenditures are increased by approximately \$540,000 over current levels, reflecting primarily a \$400,000 increase in fuel purchases. The budget also proposes setting aside \$500,000 for the replacement of the Computerized Maintenance Management System Fleet Module and the Fuel Management System.
- The Information Technology proposed budget includes approximately \$3.2 million to be set aside for implementing a number of new technology projects included in a recently developed IT Strategic Plan. This Plan will come before the City Council very soon.
- In the Risk Services and Workers Compensation Funds proposed budget, insurance rates charged to the departments have been raised to reflect the higher cost of insurance coverage. I should mention, we still are carrying huge fund balance deficits in the Liability and Workers Compensation Funds because past administrations did not budget adequate contributions of the General Fund and other Funds to finance accrued liabilities.
- In the Health Benefits Fund a new Pharmacy Benefit Manager (CVS/Caremark) will be providing management services for the City's self- funded medical plan. This is estimated to result in overall savings of at least \$300,000. During the next fiscal year, the City will be implementing a change in the contract with its Preferred Provider Organization (PPO), Anthem, for larger discounts on medical services. The City expects to achieve net savings of at least \$2.0 million from this change.

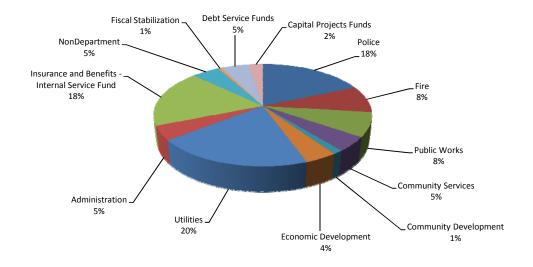
2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page Range	Pages Changed	Explanation for Change
3	Citywide Budget	B – 1 to B – 2	B – 1	Correct Net Budget calculation, addition of Community Services Trust Account Budgets



City of Stockton Citywide Budget 2012-13 Baseline and Proposed Budget

Baseline \$547,754,536 Proposed \$521,846,247



	Operating Budget	D	Debt Service Budget				•		Capital Budget	Total		
Program Appropriations								•				
Police	\$ 101,320,283					\$	101,320,283	18%				
Fire	46,333,121						46,333,121	8%				
Public Works	36,972,482	\$	1,365,771	\$	3,404,760		41,743,013	8%				
Community Services	24,997,758				-		24,997,758	5%				
Community Development	6,947,489						6,947,489	1%				
Economic Development	20,040,115		2,207,670				22,247,785	4%				
Utilities	70,914,582		27,473,909		10,740,552		109,129,043	20%				
Administration	20,249,138		325,000		4,083,672		24,657,810	5%				
Insurance and Benefits - Internal	92,022,544		7,712,550				99,735,094	18%				
NonDepartmental Funds												
NonDepartment	26,911,808						26,911,808	5%				
Fiscal Stabilization	1,929,016				1,000,000		2,929,016	1%				
Debt Service Funds			27,261,545				27,261,545	5%				
Capital Projects Funds	117,257		248,781		13,174,733		13,540,771	2%				
	\$ 448,755,593	\$	66,595,226	\$	32,403,717	\$	547,754,536	100%				
							-					
Pending Balancing Plan							(25,908,289)					
						\$	521,846,247	='				
Net Dudget								•				
Net Budget Internal Service Charges						¢	(124,283,540)					
Internal Cervice Charges Interfund Transfers						Ψ	(29,407,257)					
mondia Tanoro						\$	368,155,450	.				
							110,100,100	<u>.</u> 1				

⁽a) The Proposed Citywide Budget depicts the full City baseline budget before implementation of any balancing measures in the General Fund. It also includes \$2.9 million in Fiscal Stabilization measures for capital, internal service fund reserves and phasing out employee furloughs.



2012-2013 Proposed Budget

2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page	Pages	Explanation for
		Range	Changed	Change
1	Public Works	G - 3 to	G – 3	Correct proposed
🕶		G – 4		General Fund
				appropriation in the
				narrative section.



PUBLIC WORKS DEPARTMENT

MISSION STATEMENT

Plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

Budget at a Glance – Baseline:

Total Expenditures \$41,743,013
Total Revenues \$33,436,216
Total Net Cost \$8,306,797
Total Staff 164

DEPARTMENTAL DESCRIPTION

Public Works is located in two different facilities. Operations and Maintenance, located at the Municipal Service Center, is responsible for maintaining the transportation system, Parks (including Landscape Maintenance Districts), Trees, Facilities, City Fleet, and Boat Launching Facilities. Remaining functions consisting of Engineering, Capital Program Management, Solid Waste and Recycling, and Administration are housed in the Stewart-Eberhardt Building.

The Budget at a Glance consists mainly of restricted funding sources augmented by General Fund monies. The General Fund is now used exclusively for Parks, Trees, and Facilities. This pays for 1) maintenance, minor repairs, and capital replacements for 800,000 square feet of City buildings at 60 sites, including janitorial, roof maintenance, HVAC, plumbing, carpentry, and key/alarm control services, 2) contracted maintenance services at 50 parks, including janitorial, landscape and irrigation work, median maintenance and weed control, 3) responsibility for over 125,000 trees along streets and in parks, with services limited to safety trimming and emergency response using a combination of City and contracted personnel, and 4) management, fiscal, and administrative support.

Transportation operations are funded by State Gas Tax and Measure K Maintenance. Responsibilities include maintaining and replacing 763 miles of pavement, over 1,200 miles of sidewalk, pavement striping and markings such as crosswalks, and more than 16,000 traffic control signs. Public Works also maintains and pays the electrical power costs for over 20,000 street lights and 300 traffic signals. The Community Enhancement Section removes weeds, debris, and graffiti from public spaces.

Gas Tax and Measure K Maintenance also help fund our Engineering Section. Work consists of traffic engineering, traffic system management, and Capital Improvement Program (CIP) design, delivery, and contract administration. The budget for the Public Works capital function is separate from, and in addition to, the operating budget noted above. The FY 12-13 transportation and facility capital budget is \$10.6 million. Of this amount, only \$1,575,000 comes from the General Fund. This means there is constant pressure to seek out, apply for, and secure various capital grants, without which needed capital improvements could not be completed. Measure K Maintenance and developer fee revenues provide important matching funds for capital projects grants.

The Solid Waste and Recycling Division manages the solid waste franchise agreements and participates in, oversees, or directly provides 48 waste reduction and recycling programs. These include programs for 1) recycling education and outreach, 2) 3-cart residential trash, recycling, and green/food waste composting, 3) neighborhood "Clean Sweep", 4) construction and demolition recycling, 5) multi-family housing recycling, 6) business recycling, and 7) food waste composting. The Division also oversees contracted street sweeping services and funds the Community Enhancement Program. The Division is funded by fees based on 3.5% of franchised hauler gross rate revenues.

PUBLIC WORKS DEPARTMENT

The Fleet Section is responsible for maintaining and replacing the City's mixed fleet of approximately 1,000 vehicles and equipment. Fleet operates as an Internal Service Fund that receives revenue from rental rates charged to user departments. Maintenance activities range from preventive maintenance inspections to full engine rebuilds to specialized auto body repairs and vehicle setups, and are performed either by an in-house team of mechanics and specialists or by outside vendors.

The Boat Launching function is responsible for facilities at Louis Park, and Buckley Cove. Parking fees are collected from vehicles that launch boats at the Buckley Cove facility, and revenue is used to fund boat launch infrastructure maintenance and to provide security services.

The Landscape Maintenance Assessment District function provides maintenance services to 27 separate zones where fees are collected from benefiting properties. Services include landscaping and irrigation work to streetscapes and medians, painting and repair of walls, landscape/janitorial services at 12 parks, and street lighting repair and electricity costs.

KEY ISSUES

We cannot maintain the City's infrastructure at acceptable levels. The cost of completing deferred maintenance increases across all infrastructure categories at the current funding level including transportation, buildings, parks, and the urban forest. In particular, the loss of General Fund dollars for transportation maintenance has reduced standards and forced diversion of Measure K Maintenance funds from capital projects to day to day maintenance activities.

The City has benefited from one time funding sources (Federal Stimulus, SNI, and State Proposition 1B) to fund maintenance, masking the the loss of sustainable funding. But these one time funding sources were exhausted in FY 2011-12 and deterioration of the transportation system will accelerate. As a result the Department will define service standards what the City can afford given the funds available.

To blunt the impact of reduced funding, Public Works must operate efficiently. To accomplish this, an upgrade in technology is needed that provides a comprehensive maintenance management system. Public Works and the Municipal Utilities have begun a cooperative process to identify the best system for each department's needs. It is anticipated that a system will be purchased, installed, and staff trained over the next 18 to 24 months. This system will improve cost effectiveness and accountability; and help to balance available funding between operations and capital needs.

Finally, this Department has lost and will continue to lose key staff because of budget reductions and retirements. Staff development will be essential to compensate for the skills and institutional knowledge that will be lost.

2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page Range	Pages Changed	Explanation for Change
5	Community Services	Entire Section	H - 1, H - 3, H - 5, H - 8, H - 9, H - 11 to H - 16, H - 18, H - 19, H - 21, H - 24 to H - 31	Addition of Community Services Trust Account Budgets not included in May 15 th document.



Community Services Director

Library

- Branch Libraries
 - Books & materials circulation
 - Library & community sponsored programs
 - In use of facility
 - Reference & reader advisory
- Technical Services
 - Catalog/database of materials
 - Customer database maintenance
 - Interlibrary loan service
 - Materials review & procurement
 - Material circulation
- Programming and Outreach Services
 - Literacy outreach programs
 - Outreach events & school participation
 - Mobile library
 - Programs to attract nontraditional library users
 - Library & cultural programs

Administration

- Operations & Personnel Management
- Budget Preparation & Control
- Policies & Procedures
- Grant & Contract Administration
- Safety Program
- Liaison to Fundraising & Support Organizations
 - Friends of the Library organizations
 - Literacy organizations
- Public Information

Recreation

- Recreation Programs
 - 5 Community centers
 - After School Program at 13 local schools
 - Youth day camps
 - Pixie Woods Park
 - Teen programs & activities
 - Instructional classes
 - Facility rentals & reservations
 - Weber Point Events Center
 - Civic Auditorium
 - Downtown Plaza venues
 - Sports facilities
 - Parks & picnic areas
 - "Showmobile" mobile stage
- Sports Leagues
- Citywide Special Events
- Contract Management
 - Golf courses
 - Oak Park Tennis Complex
 - Arnaiz Softball Complex
 - Stockton Soccer Complex
 - G&J Podesto Teen Center
 - Children's Museum
 - Swimming pools
- Community Relations
 - Children's Museum Board
 - Pixie Woods Board
 - Parks & Recreation Foundation

Arts

- Public Art Projects Promotion & Planning
- Stockton Arts Commission

Community Services Department



COMMUNITY SERVICES DEPARTMENT

MISSION STATEMENT

To enhance the quality of life, economic vitality, health and well-being of the community by creating and providing the resources and program opportunities to its residents of all ages to pursue their educational, civic, business, and personal interests and to meet their recreational and leisure needs.

Budget at a Glance – Baseline:

Total Expenditures \$24,997,758

Total Revenues \$17,255,067

Total Net Cost \$7,742,691

Total Staff 83

DEPARTMENTAL DESCRIPTION

The Community Services Department has four divisions: Administration, Library Services (Special Revenue Fund 041-3500), Recreation Services (Special Revenue Fund 044-3600) and Golf (Enterprise Fund 481-3650). The department also oversees the City's arts programs (General Fund 010-3643 and CIP Fund 306-7000).

The <u>Administration Division</u> provides leadership and support required to plan, direct, and coordinate operations of the department. The division is responsible for business operations including budget preparation, financial monitoring, policy and process development, contract management, purchasing, payroll, accounts payable, personnel, publicity, and delivery.

The <u>Library Services Division</u>, the Stockton-San Joaquin County Public Library (SSJCPL), creates an environment for connecting people and ideas by providing various library resources to pursue their educational, civic, business and personal interests. Through an agreement with the County of San Joaquin, the Library provides services throughout the county with the only exception being the City of Lodi. SSJCPL serves the residents of San Joaquin County at twelve library facilities and a Mobile Library in Stockton, Escalon, Lathrop, Linden, Manteca, Mountain House, Ripon, Thornton, and Tracy. The division is divided into two major functional areas: Public Services and Technical Services. Public Services is responsible for direct service delivery to library customers in branch libraries, the development and implementation of outreach events and program offerings at branch libraries, Mobile Library operations and the management of the Library's Adult and Family Literacy programs. Technical Services is responsible for all aspects of collection development and management including the selection, acquisition, cataloging, and processing of new books and other materials. Technical Services also manages customer accounts to include customer notifications and the Library's interaction with our collection agency organization.

The <u>Recreation Services Division</u> provides a system of recreational facilities and programs benefiting City of Stockton residents and visitors. The division provides the leadership for healthier communities, environmental stewardship, community connections, partnerships, professionalism, and integrity in its abilities to promote social, recreational and cultural opportunities for residents and visitors through quality programming, services and customer satisfaction. The division seeks recreation opportunities with local non-profit organizations and community groups. Its expectations include being a partner to reduce juvenile crime, establishing healthy community centers and facilities, enhancing the social well being of children and their families and influencing economic well-being. The division is responsible for the operations of more than 24 facilities including 5 community centers, 4 joint use facilities, 4 swimming pools, 3 softball complexes, Gary Podesto Teen Center, Silver Lake Family Camp, Billy Hebert Baseball Stadium, Stockton Soccer Complex (6 fields), Oak Park Tennis Center, Pixie Woods Children's Theme Park, Weber Point Events Center and the Stockton Memorial Civic Auditorium.

COMMUNITY SERVICES DEPARTMENT

The <u>Golf Division</u>, in July of 2011, the City Council adopted a resolution which allowed the City Manager to contract the operations and maintenance if its two municipal golf courses to Kemper Sports Inc. The City Council approved user fees fund the operations. Swenson Park Golf Course, a champion 18-hole course and a 9-hole executive par 3 course on approximately 240 acres, and Van Buskirk Golf Course, an 18-hole championship course on approximately 214 acres.

The department also provides oversight to the <u>Stockton Arts Commission</u> and the <u>Public Art Program</u>. The Arts Commission was established by ordinance to promote and encourage programs to further the development and public awareness of an interest in the fine and performing arts and to act in advisory capacity to the Stockton City Council in connection with the artistic and cultural development of the City. The Public Art Program was established by ordinance to foster creative expression of the arts in public places by funding public art projects and requiring a public art component on capital improvement projects.

KEY ISSUES

Operations of both Library Services and Recreation Services have been greatly impacted in past years by the reduction in discretionary City General Fund contributions. Funding for Library Services from the General Fund has decreased by almost 40% or \$2.6 million from its original budget in FY 2008-09. As a consequence of severe reductions to the Library's operating budget, library open hours have been reduced by 48% in City of Stockton branches over the same period of time. Recreation Services Division has received a total reduction in subsidy of 32% or \$1.3 million since FY 2008-09. These reductions in contributions from the General Fund for the past three years have significantly decreased the volume and quality of recreational opportunities available to the Stockton community.

The Library Services Division will be impacted for the second straight year by the Governor's proposed cuts to State-funded public library services. Three revenue sources are targeted for elimination. (1) The State Public Library Fund (PLF) program provides funding to local public library jurisdictions based on a service area population formula. SSJCPL receives approximately \$200,000 annually to provide funding for purchases of library books and materials. (2) The California Library Literacy Services (CLLS) program provides funding of approximately \$50,000 for the Library's Adult and Family Literacy programming. Funds for the CLLS program are used primarily for teaching materials and to pay for the Training Wheels bookmobile that travels around the County providing literacy-based programming outside of the Chavez Library. (3) The California Library Services Act (CLSA) program provides annual funding for the 49-99 consortium. Funds are primarily used to contract with SSJCPL to provide daily pick-up and delivery services among member libraries of the 49-99 Cooperative Library system (49-99).

Due to the economic recession, Northern California golf facilities have reported a decline in the number of golf rounds at private, resort and municipal sites with many areas experiencing declines ranging from single digit up to 15%. Competition, increasing operating costs, and the deteriorating condition of the golf courses will also continue to impact the performance of the City's golf courses. A Request for Proposal (RFP) was distributed to explore the interests from the private golf industry to operate one or both Stockton's golf courses under a long term lease agreement, or to purchase and operate one or both golf courses and to consider other options for the City's golf operations. A five-year management agreement with a golf management company was selected and a contract was awarded to operate and maintain both courses beginning FY 2011-12.

Community Services Department 2012-13 Proposed Budget

	General Fund Baseline	Library	Recreation	Total
	See Page H-6	See Page H-8	See Page H-18	
Beginning Available Balance		\$ 873,64	5 \$ 781,965	
Revenues			_	
San Joaquin County Contract Additional Hours Contracts		5,006,07		5,006,073
Fines		148,70		148,700
Other Revenues		130,00 309,93		130,000
Recreation Programs		309,93	3,215,972	318,658
Facility Admission and Rentals			447,050	3,215,972 447,050
Community Centers			290,000	290,000
Community Conters		5,594,70		9,556,453
Expenditures				
Salary and benefits	36,720			36,720
Services & Supplies	967			967
Library Operations		8,625,23	2	8,625,232
Administration		1,434,49	4 938,736	2,373,230
Children's Museum			5,000	5,000
Civic Auditorium			305,971	305,971
Community Centers			1,805,924	1,805,924
Program Expenses			4,132,138	4,132,138
	37,687	10,059,72	7,187,769	17,285,182
Transfers				
Transfer In - General Fund		4,125,00	0 3,122,000	7,247,000
Transfer In - Other Funds		7,75	60 443,864	451,614
Transfer Out - Other Funds	(7,247,000)	(6,25	(459,326)	(7,712,576)
	(7,247,000)	4,126,50	3,106,538	(13,962)
Net Annual Activity	(7,284,687)	(338,52	(119,482)	(7,742,691)
Ending Available Balance		\$ 535,12	\$ 662,483	
	-	-	-	
			Revenues	\$ 9,556,453
			Transfers	7,698,614
			Total Sources	\$ 17,255,067
			Expenditures	\$ 17,285,182
			Transfers	7,712,576
			Total Appropriations	\$ 24,997,758

Community Services Department General Fund - 010 2012-13 Proposed Budget

	FY	2009-2010	FY 2010-2011 FY 2011-2012 Unaudited Current			FY 2012-2013		
		Actual		Actual		Budget		Baseline
Total Community Service	s Dep	artment						
Employee Services Other Services Materials and Supplies Other Expenses Transfers Total	\$	30,534 442 - - - 7,251,225 7,282,201	\$	37,193 2,832 - - 7,052,916 7,092,941	\$	35,978 759 - - 6,735,022 6,771,759	\$	36,720 967 - - 7,247,000 7,284,687
Total	Ψ	7,202,201	Ψ	7,002,041	Ψ	0,771,700	Ψ	1,204,001
Arts Commission								
Employee Services Other Services Materials and Supplies Other Expenses		30,534 442		37,193 2,832		35,978 759		36,720 967
Total		30,976		40,025		36,737		37,687
Employee Services Other Services Materials and Supplies Other Expenses Transfer - Library Total		4,227,451 4,227,451		4,111,205 4,111,205	_	3,977,759 3,977,759		4,125,000 4,125,000
Recreation								
Employee Services Other Services Materials and Supplies Other Expenses Transfer - Recreation Total		3,023,774 3,023,774		2,941,711 2,941,711		2,757,263 2,757,263		2,800,000 2,800,000
Golf								
Employee Services Other Services Materials and Supplies Other Expenses Transfer - Golf Fund Total								322,000 322,000



Community Services Department Library Programs 2012-13 Proposed Budget

	Library 041			Special Sevenue 644		Kolak Trust 614	Bess Larsen Trust 621	
	See	Page H-11	See	Page H-12	See	Page H-13	See F	Page H-14
Beginning Available Balance	\$	422,190	\$	258,350	\$	187,230	\$	100
Revenues								
San Joaquin County		5,006,073						
Additional Hours Contracts		148,700						
Fines		130,000						
Other Revenues		186,046		119,500		4,000		35
		5,470,819	-	119,500		4,000		35
Expenditures								
Branch operations		7,023,614		219,000		8,750		135
Technical services		1,043,062						
Programming and outreach		324,546						
Administration and delivery		1,434,494						
Capital projects		-						
		9,825,716		219,000		8,750		135
Transfers								
Transfer In - General Fund		4,125,000						
Transfer In - Other		7,750						
Transfer Out						(6,250)		
		4,132,750		-		(6,250)		-
Net Annual Activity		(222,147)		(99,500)		(11,000)		(100)
Ending Available Balance	\$	200,043	\$	158,850	\$	176,230	\$	

Community Services Department Library Programs, Continued 2012-13 Proposed Budget

	Т	Cady rust 622	Kiersch Memorial 628		Library Programs Total		
	See P	age H-15	See Pa	age H-16			
Beginning Available Balance	\$	5,234	\$	541	\$	873,645	
Revenues							
San Joaquin County						5,006,073	
Additional Hours Contract						148,700	
Fines						130,000	
Other Revenues		250		100		309,931	
		250		100		5,594,704	
Expenditures							
Branch operations		5,484		641		7,257,624	
Technical services						1,043,062	
Programming and outreach						324,546	
Administration and delivery						1,434,494	
Capital projects							
		5,484		641		10,059,726	
Transfers							
Transfer In - General Fund - 010						4,125,000	
Transfer In - Fund - 614						7,750	
Transfer Out						(6,250)	
		-		-		4,126,500	
Net Annual Activity		(5,234)		(541)		(338,522)	
Ending Available Balance	\$		\$	-	\$	535,123	

COMMUNITY SERVICES DEPARTMENT

LIBRARY SERVICES FUND (041)

History

- This fund allows for the provision of Library services at four City of Stockton libraries, eight County branches, and the Mobile Library.
- The City of Stockton has funded public library services since 1880 and, in partnership with San Joaquin County since 1910, has provided library services across the county.
- Due to budget reductions starting in FY 08/09, the Stockton-San Joaquin County Public Library has reduced operating hours System-wide by 28% and reduced staffing levels by 50%.

2011-12 Events

- The City of Stockton and the County of San Joaquin jointly signed a new Agreement for Library Services in February, 2011.
- The Library made available for the first time to its customers downloadable e-books and audiobooks.
- The Library joined a two-state consortium of more than 50 public and academic libraries making more than 9 million unique titles available to customers.
- 28 state-of-the-art customer self-service stations were deployed in both City and County libraries providing greater customer flexibility and staff efficiency.
- System-wide, the Library is projected to lend more than 1.7 million items.

2012-13 Proposed Budget Issues and Proposed Changes

 The proposed baseline budget for FY 12/13 neither allows for service enhancements nor requires any service reductions. Operating schedules will remain status quo with the exception that branches may undertake a modest shift in operating hours so that each branch could be open during one evening each week.

Community Services Department Library - 041 2012-13 Proposed Budget

	FY 2009-2010		FY 2010-2011 Unaudited		FY 2011-2012		FY 2012-2013 Proposed	
	Actual		Actual		Projected		_	Budget
Beginning Available Balance	\$	4,285,681	\$	3,747,079	\$	847,686	\$	422,190
Revenues								
San Joaquin County		5,323,298		5,202,986		5,086,478		4,835,323
San Joaquin Material Match Program		100,000		76,100		62,699		170,750
Additional Hours Contracts		113,125		142,107		142,565		148,700
State of California Grant		104,241		103,896				
Fines & Fees		223,965		206,106		130,000		130,000
Other Revenues		126,129		343,020		202,766		186,046
		5,990,758		6,074,215	-	5,624,508		5,470,819
Expenditures					-			
Administration		1,281,988		1,071,178		1,456,079		1,267,323
Programming and Outreach		424,844		441,051		311,125		324,546
Technical Services		2,596,172		1,505,010		1,057,320		1,043,062
Branch Operations		6,325,199		,,-		, ,		,,
Branch Operations - County		-,,		3,436,887		3,276,919		3,464,649
Branch Operations - City				3,417,930		3,246,325		3,558,965
Delivery Services		66,561		72,382		146,995		167,171
Capital projects		60,047		44,942		533,000		- ,
,		10,754,811		9,989,380		10,027,763		9,825,716
Transfers								
Transfer In - General Fund		4,227,451		4,111,205		3,977,759		4,125,000
Transfer In - Other								7,750
Transfer Out		(2,000)		(736,760)				
		4,225,451		3,374,445		3,977,759		4,132,750
Net Annual Activity		(538,602)		(540,720)		(425,496)		(222,147)
•		(===,==,		(= = , = ,		<u> </u>		, ,
Ending Available Balance	\$	3,747,079	\$	3,206,359	\$	422,190	\$	200,043
		-		-		-		-
Available Balance Calculation								
Cash			\$	3,162,931				
Accounts Receivable			Ψ	163,867				
Accounts Receivable Accounts Payable				(120,436)				
Encumbrances				(70,492)				
				(2,288,184)				
Capital Projects			\$	847,686				
Ending Available Balance			φ	047,000				

Community Services Department Library Special Revenue Fund - 644 2012-13 Proposed Budget

	FY 2009-2010 Actual		FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		Pı	2012-2013 roposed Budget
Beginning Available Balance	\$	467,618	\$	473,914	\$	471,350	\$	258,350
Revenues								
Program Revenue		97,706		125,977		95,000		115,000
Other Revenue		125,469		105,545		6,000		4,500
		223,175		231,522		101,000		119,500
Expenditures								
Program Expenditures		216,879		234,086		314,000		219,000
		216,879		234,086		314,000		219,000
Transfers Transfer In Transfer Out		<u>-</u> _		<u>-</u>		<u>-</u>		<u>-</u> _
Net Annual Activity		6,296		(2,564)		(213,000)		(99,500)
Ending Available Balance	\$	473,914	\$	471,350	\$	258,350	\$	158,850
Available Balance Calculation								
Cash			\$	526,033				
Accounts Receivable				5,761				
Accounts Payable				(60,444)				
Ending Available Balance			\$	471,350				

Community Services Department Kolak Trust - 614 2012-13 Proposed Budget

	FY 2009-2010 Actual		FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		P	2012-2013 roposed Budget
Beginning Available Balance								
	\$	207,155	\$	207,038	\$	191,740	\$	187,230
Revenues								
Interest		7,857		4,725		3,990		4,000
		7,857		4,725		3,990		4,000
- P								
Expenditures Operating Expenditures		7,974		20,023		8,500		8,750
Operating Experiences		7,974		20,023		8,500		8,750
Transfers Transfer In Transfer Out		<u>-</u>		<u>.</u>		<u>.</u>		(6,250) (6, 250)
Net Annual Activity		(117)		(15,298)		(4,510)		(11,000)
Ending Available Balance	\$	207,038	\$	191,740	\$	187,230	\$	176,230
Available Balance Calculation								
Cash			\$	193,379				
Accounts Payable				(1,638)				
Ending Available Balance			\$	191,741				

Community Services Department Bess Larson Trust - 621 2012-13 Proposed Budget

	FY 2009-2010 Actual		FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		FY 2012-2013 Proposed Budget	
Beginning Available Balance	\$	1,687	\$	505	\$	315	\$	100
Revenues								
Interest		66		46		35		35
		66		46		35		35
Expenditures								
Operating Expenditures				236		250		135
		-		236		250		135
Transfers Transfer In Transfer Out		<u>-</u> _		<u> </u>		<u>-</u>		<u>-</u>
Net Annual Activity		66		(190)		(215)		(100)
Ending Available Balance	\$	1,753	\$	315	\$	100	\$	
Available Balance Calculation								
Cash			\$	1,777				
Accounts Payable			\$	(216)				
Principal endowment			Ф.	(1,246)				
Ending Available Balance			\$	315				

Community Services Department Cady Endowment - 622 2012-13 Proposed Budget

	FY 2009-2010 Actual		FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		FY 2012-2013 Proposed Budget	
Beginning Available Balance	\$	10,332	\$	5,733	\$	6,014	\$	5,234
Revenues								
Interest		399		281		220		250
		399		281		220		250
Expenditures								
Books & media						1,000		5,484
		-	-	-		1,000		5,484
Transfers Transfer In Transfer Out								
Net Annual Activity		399	-	281		(780)		(5,234)
Ending Available Balance	\$	10,731	\$	6,014	\$	5,234	\$	
Available Balance Calculation								
Cash			\$	11,014				
Principal endowment				(5,000)				
Ending Available Balance			\$	6,014				

Community Services Department Kiersch Memorial Trust - 628 2012-13 Proposed Budget

FY 2009-20 Actual			FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		FY 2012-2013 Proposed Budget	
Beginning Available Balance	\$	10,182	\$	621	\$	741	\$	541
Revenues								
Interest		170		120		100		100
		170		120		100		100
Expenditures								
Books & media						300		641
		-		-		300		641
Transfers Transfer In Transfer Out		<u>-</u>		<u> </u>				<u> </u>
Net Annual Activity		170		120		(200)		(541)
Ending Available Balance	\$	10,352	\$	741	\$	541	\$	
Available Balance Calculation Cash Principal endowment Ending Available Balance			\$	4,691 (3,950) 741				



Community Services Department Recreation Division 2012-13 Proposed Budget

	Recreation 044 See Page H-21	Golf 481 See Page H-23	Arts Endowment 613 See Page H-16	E. Blum Recreation Trust 623 See Page H-25	Blum Trust Pixie Woods 624 See Page H-26
Beginning Available Balance	\$ 123,439	\$ (12)	\$ 78,659	\$ 2,000	\$ 9,846
Revenues					
Recreation Programs	1,203,400	1,992,572			
Facility Admission and Rentals	447,050				
Community Centers	290,000				
Other Revenue			3,000		306
Donations					
	1,940,450	1,992,572	3,000		306
Expenditures					
Administration	938,736				
Children's Museum	5,000				
Civic Auditorium	305,971				
Community Centers	1,805,924				
Pixie Woods	111,605				
Programs - After School	959,602				
Programs - Instructional	41,901				
Programs - Sports	418,326				
Silver Lake Camp	7,901				
Special Events	131,324				
Swimming Facilities	36,225				
Tennis Facilities	18,443				
Grants Awarded			60,000		
Materials & Supplies			2,300		
Program Costs		2,314,511			
	4,780,958	2,314,511	62,300		
Transfers					
Transfer In - General Fund	2,800,000	322,000			
Transfer In - Other	413,721		30,143		
Transfer Out				(2,000)	(10,152)
	3,213,721	322,000	30,143	(2,000)	(10,152)
Net Annual Activity	373,213	61	(29,157)	(2,000)	(9,846)
Ending Available Balance	\$ 496,652	\$ 49	\$ 49,502	<u> </u>	\$ -

Community Services Department Recreation Division, Continued 2012-13 Proposed Budget

Blum Trust Ice Rink 625		A Cross 626		626 641		Re	Parks & Recreation Trust 643 See Page H-30		Special Revenue 683		Recreation Total	
See	Page H-27	See	Page H-28	See	Page H-29	See	Page H-30	See	Page H-31			
\$	13,541	\$	57,260	\$	30,143	\$	173,829	\$	293,260	\$	781,965	
							20,000				3,215,972 447,050	
	421						4,000		1,000		290,000 8,727	
	421		-		-		24,000		1,000		3,961,749	
			-				30,000 30,000				938,736 5,000 305,971 1,805,924 111,605 959,602 41,901 418,326 7,901 131,324 36,225 18,443 60,000 2,300 2,344,511 7,187,769	
	(13,962) (13,962)		(57,260) (57,260)		(30,143) (30,143)		(145,809) (145,809)		(200,000) (200,000)		443,864 (459,326) 3,106,538	
	(13,541)		(57,260)	-	(30,143)		(151,809)		(199,000)		(119,482)	
\$	-	\$	-	\$		\$	22,020	\$	94,260	\$	662,483	

COMMUNITY SERVICES DEPARTMENT

RECREATION SERVICES FUND (044)

History

- This fund provides finances to operate the City's Recreation Services Division.
- The division provides a system of recreational facilities and programs benefiting City of Stockton residents.
- This Special Revenue Fund is maintained through program revenues and general fund subsidy.

2011-12 Events

- The adopted budget of \$5.4 million included a transfer in of \$500,000 from the Recreation Fund Balance to offset the Golf Fund.
- The budget projection assumes that all recreation programs and rentals maintain previous years actual.

2012-13 Proposed Budget Issues and Proposed Changes

- Program and operating expenditures
 - Civic Auditorium, the new more efficient HVAC system installed in 2010 has resulted in a decrease of utility costs.
 - Civic Auditorium rentals have steadily increased since re-opening in 2011.
 Previous customers have returned and new customers have been drawn due to the additional marketing strategies, such as print ads and upcoming bridal shows.
 - Recreation staff reassignments have been implemented in an effort to focus on increasing quality services and revenue generating programs such as, Youth Sports, Community Center rentals, Seasonal Day Camps and contract management.
 - Pixie Woods marketing strategies will refocus on communication with school districts and community groups in an effort to increase attendance and revenue.
 - After School Programs will increase by 18%, 300 new middle school youth will attend positive after school programs.
 - The City will be selecting a long term operator to manage City owned swimming pools. The result will be an overall reduction of expenses to the City.
 - New marketing strategies such as an on-line magazine and use of social media outlets will increase community awareness of recreational opportunities.
- Annual Activity and ending balance
 - With the above assumptions, the fund will not require an increase in General Fund subsidy. The division will operate a balanced budget for the year.

Community Services Department Recreation Services - 044 2012-13 Proposed Budget

	FY 2009-2010Actual	FY 2010-2011 Unaudited Actual	FY 2011-2012 Current Budget	FY 2012-2013 Proposed Budget
Beginning Available Balance	\$ 854,977	\$ 950,267	\$ 554,572	\$ 123,439
Revenues				
Entertainment Venues (a)	2,007			
Recreation Programs	1,316,900	1,250,052	998,663	1,203,400
Facility Admission and Rentals	500,549	256,853	228,763	447,050
Community Centers	346,970	302,588	236,272	290,000
Other Revenue	45,352	(26,454)	16,309	
	2,211,778	1,783,039	1,480,007	1,940,450
Expenditures - Plan B Service Level				
Administration	756,829	837,184	759,620	938,736
Children's Museum	311,851	94,120	4,978	5,000
Civic Auditorium	50,129	199,800	255,683	305,971
Community Centers	1,955,606	1,782,619	1,663,108	1,805,924
Entertainment Venues (a)				
Pixie Woods	176,917	124,788	92,585	111,605
Programs - After School	807,332	684,584	820,561	959,602
Programs - Instructional	126,017	52,674	40,244	41,901
Programs - Sports	387,980	346,798	334,819	418,326
Silver Lake Camp	1,454	4,151	6,163	7,901
Special Events	110,302	97,078	112,172	131,324
Sports Commission	96,678	55,363	5,144	
Swimming Facilities	179,029	80,161	54,400	36,225
Tennis Facilities	19,947	18,589	18,926	18,443
	4,980,071	4,377,909	4,168,403	4,780,958
Transfers				
Transfer In - General Fund	3,023,774	2,941,711	2,757,263	2,800,000
Transfer In - Other				413,721
Transfer Out - Golf Course	(160,191)	(677,622)	(500,000)	
	2,863,583	2,264,089	2,257,263	3,213,721
Net Annual Activity	95,290	(330,781)	(431,133)	373,213
Ending Available Balance	\$ 950,267	\$ 619,486	\$ 123,439	\$ 496,652
Available Balance Calculation Cash Accounts Receivable Current Liabilities Encumbrances Ending Available Balance		\$ 707,090 308,927 (396,536) (64,908) \$ 554,573		

⁽a) Entertainment Venues activity has been moved to a separate fund (086).

COMMUNITY SERVICES DEPARTMENT

GOLF SERVICES FUND (481)

History

- This fund provides finances to operate the City's Golf Division.
- The division provides recreational golf opportunities benefiting City of Stockton residents through the operation of two municipal golf courses. Swenson Golf Course is a twenty seven holes golf course and Van Buskirk is an eighteen hole golf course.
- This Enterprise Fund is maintained through program revenues.
- The Recreation Division subsidized the fund with \$500,000 in FY 2011-12.

2011-12 Events

- The adopted budget of \$2.1 million included a transfer in of \$500,000 from the Recreation Fund Balance to offset the Golf Fund.
- Golf was contracted to Kemper Sports Inc. by the City Council in July of 2011.
- Transition expenditures such as maintenance and food and beverages contracts caused an increase in costs for the first year.
- New operational procedures have provided for a more efficient operation.
- New marketing strategies that tie into existing Kempers' existing national marketing strategies are proving to increase revenues. Kempers' web page and its user friendly design are positive improvements.
- Kempers' use of social media outlets has increased community awareness of golfing opportunities.

2012-13 Proposed Budget Issues and Proposed Changes

- Should both courses remain open, the fund will require a General Fund subsidy in FY 2012-13 of \$325,000.
- Kemper has also submitted a zero subsidy budget. In order to operate with a zero subsidy, the Van Buskirk golf course would need to be closed. This option will produce a profit to the City in future years.

Community Services Department Golf - 481 2012-13 Proposed Budget

	FY 2009-2010 Actual		 FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		2012-2013 Proposed Budget
Beginning Available Balance			\$ (347,466)	\$	(9,063)	\$	(12)
Revenues							
Swenson Golf Course	\$	1,127,824	1,126,374		1,280,000		1,354,343
Van Buskirk Golf Course		571,476	532,091		606,051		638,229
		1,699,300	1,658,465		1,886,051	_	1,992,572
Expenditures							
Swenson Golf Course		1,236,506	1,195,093		1,495,000		1,429,291
Van Buskirk Golf Course		836,808	802,591		882,000		885,220
		2,073,314	1,997,684		2,377,000		2,314,511
Transfers							
Transfer In - General Fund		160,191	677,622		500,000		322,000
		160,191	 677,622		500,000		322,000
Net Annual Activity	\$	(213,823)	 338,403	•	9,051		61
Ending Available Balance			\$ (9,063)	\$	(12)	\$	49
Available Balance Calculation Current assets Current liabilities							
Ending Available Balance			\$ <u>-</u>				

Community Services Department Arts Endowment - 613 2012-13 Proposed Budget

	FY 2009-2010 Actual			FY 2010-2011 Unaudited Actual		2011-2012 rojected	FY 2012-2013 Proposed Budget	
Beginning Available Balance	\$	1,483,826	\$	1,501,362	\$	136,959	\$	78,659
Revenues								
Interest Grant		54,686 2,000		36,818 2,000		4,000		3,000
J.a.n.		56,686		38,818		4,000		3,000
E Pr								
Expenditures Grants Awarded Materials & Supplies		39,150		103,221		60,000 2,300		60,000 2,300
Materials & Supplies		39,150		103,221		62,300		62,300
Transfers Transfer In - 641 Fund Transfer Out				(4.300.000)				30,143
Transier Out				(1,300,000) (1,300,000)		-		30,143
Net Annual Activity		17,536		(1,364,403)		(58,300)		(29,157)
Ending Available Balance	\$	1,501,362	\$	136,959	\$	78,659	\$	49,502
Available Balance Calculation Cash			\$	186,960				
Accounts Receivable			Ф	100,960				
Accounts Payable				(50,000)				
Principal endowment Ending Available Balance			\$	136,960				

Community Services Department Blum - General Recreation - 623 2012-13 Proposed Budget

		2009-2010 Actual	Un	FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		012-2013 oposed udget
Beginning Available Balance	eginning Available Balance \$ 2,000		\$	2,000	\$	2,000	\$	2,000
Revenues Interest							_	<u>-</u>
Expenditures Library materials						<u>-</u>		<u>-</u> _
Transfers Transfer In Transfer Out - Recreation Fund		<u>-</u>		<u> </u>		<u>-</u>		(2,000) (2,000)
Net Annual Activity								(2,000)
Ending Available Balance	\$	2,000	\$	2,000	\$	2,000	\$	
Available Balance Calculation Cash Ending Available Balance			\$ \$	2,000 2,000				

Community Services Department Blum - Pixie Woods - 624 2012-13 Proposed Budget

	009-2010 Actual	Un	FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		FY 2012-2013 Proposed Budget	
Beginning Available Balance	\$ 8,950	\$	9,296	\$	9,540	\$	9,846	
Revenues								
Interest	346		244		306		306	
	346		244		306		306	
Expenditures Materials & Supplies	 <u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>	
Transfers Transfer In								
Transfer Out - Recreation Fund							(10,152)	
	-		-		-		(10,152)	
Net Annual Activity	 346		244		306		(9,846)	
Ending Available Balance	\$ 9,296	\$	9,540	\$	9,846	\$		
Available Balance Calculation Cash Ending Available Balance		\$ \$	9,540 9,540					

Community Services Department Blum Red Feather - 625 2012-13 Proposed Budget

	FY 2009-2010Actual		Ur	FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		2012-2013 oposed Budget
Beginning Available Balance	\$	12,310	\$	12,786	\$	13,121	\$	13,541
Revenues								
Interest		476		335		420		421
		476		335		420		421
Expenditures Materials & Supplies		<u> </u>		<u> </u>		<u>-</u>		<u>-</u>
Transfers Transfer In								
Transfer Out - Ent. Venues Fund								(13,962)
		<u>-</u>						(13,962)
Net Annual Activity		476		335		420		(13,541)
Ending Available Balance	\$	12,786	\$	13,121	\$	13,541	\$	-
Available Balance Calculation Cash Ending Available Balance			\$ \$	13,122 13,122				

Community Services Department Arlo Cross - 626 2012-13 Proposed Budget

	FY 2009-2010 Actual		Un	FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		2012-2013 oposed Budget
Beginning Available Balance	\$	37,925	\$	46,910	\$	56,130	\$	57,260
Revenues								
Interest		9,180 9,180		9,416 9,416		1,130 1,130		<u>-</u>
Expenditures								
Operating Expenditures		195 195		196 196		<u>-</u>		<u>-</u>
Transfers Transfer In								
Transfer Out - Library Fund Transfer Out - Recreation Fund								(1,500) (55,760)
		-		-		-		(57,260)
Net Annual Activity		8,985		9,220		1,130		(57,260)
Ending Available Balance	\$	46,910	\$	56,130	\$	57,260	\$	
Available Balance Calculation								
Cash Ending Available Balance			\$ \$	56,131 56,131				

Community Services Department Stockton Arts Commission Special Revenue - 641 2012-13 Proposed Budget

	FY 2009-2010 Actual		Un	FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		2012-2013 oposed Budget
Beginning Available Balance	\$	58,523	\$	37,612	\$	29,553	\$	30,143
Revenues								
Program Revenues		16,361		780				
Donations		2,722						
Interest		1,098				590		
		20,181		780		590		•
=								
Expenditures Program costs		46.007		0.000				
Art awards		16,397 21,493		8,839				
Publicity & marketing		3,202						
Tublioty & marketing		41,092		8,839			-	
		11,002	-	0,000			-	
Transfers								
Transfer In								
Transfer Out - 613 Fund								(30,143)
		-		-		-		(30,143)
Net Annual Activity		(20,911)		(8,059)		590		(30,143)
Ending Available Balance	\$	37,612	\$	29,553	\$	30,143	\$	
Available Balance Calculation								
Cash			\$	29,554				
Accounts Receivable								
Ending Available Balance			\$	29,554				

Community Services Department Parks & Recreation Trust - 643 2012-13 Proposed Budget

	FY 2009-2010 Actual		Uı	FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		2012-2013 roposed Budget
Beginning Available Balance	\$	302,332	\$	270,429	\$	278,429	\$	173,829
Revenues								
Donations		9,241		10,789				
Program revenue		13,456		16,467				20,000
Interest income		8,563		5,591		5,400		4,000
Fundraisers		450						-
		31,710		32,847		5,400		24,000
Expenditures								
Program costs		63,613		24,847		110,000		30,000
-		63,613		24,847		110,000		30,000
Transfers Transfer In - General Fund								
Transfer Out - Recreation Fund								(145,809)
		-		-		-		(145,809)
Net Annual Activity		(31,903)		8,000		(104,600)		(151,809)
Ending Available Balance	\$	270,429	\$	278,429	\$	173,829	\$	22,020
Available Balance Calculation								
Cash			\$	278,960				
Accounts Receivable				2,250				
Accounts Payable				(2,781)				
Ending Available Balance			\$	278,429				

Community Services Department Recreation Special Revenue - 683 2012-13 Proposed Budget

	FY 2009-2010 Actual		U	FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		2012-2013 roposed Budget
Beginning Available Balance	\$	279,431	\$	307,140	\$	281,627	\$	293,260
Revenues								
Donations		-						
Interest income		27,709				11,633		1,000
		27,709		-		11,633		1,000
Forman ditarea								
Expenditures Program costs				25,513				
Flogram costs				25,513				
	-	<u>-</u>		23,313		<u>-</u>		
Transfers								
Transfer In								
Transfer Out - Recreation Fund								(200,000)
		-		-		-		(200,000)
				_				
Net Annual Activity		27,709		(25,513)		11,633		(199,000)
Ending Available Balance	\$	307,140	\$	281,627	\$	293,260	\$	94,260
Available Balance Calculation								
Cash			\$	281,631				
Accounts Payable				(4)				
Ending Available Balance			\$	281,627				



	Section	Page	Pages	Explanation for
		Range	Changed	Change
6	Community	I-7 to	I – 8	2011-12 General Plan
	Development	I – 8		Maintenance revenues
				were omitted. Adding
				back this revenue
				changes the 2012-13
				available balance.





Community Development and Fire Departments Development Services - 048 2012-13 Proposed Budget

	FY 2009-2010		FY 2010-2011 Unaudited		FY 2011-2012		FY 2012-2013 Proposed	
		Actual		Actua`		Dfc YWYX		"6 udget
Beginning Available Balance	\$	(3,349,676)	\$	1,117,014	\$	(512,318)	\$	596,925
Prior Period Adjustment Adjusted Beginning Fund Balance			\$	(633,638) 483,376				
, tajaotoa Dogg , a.i.a Daia.i.oo		5,670,850	Ψ	.00,0.0				
Revenues		102,308						
Community Development								
User Fees		6,031,430		5,465,997		4,346,980		4,339,350
Development Oversight		140,915		112,154		157,856		130,000
Technology Fee		338,504		276,974		284,477		350,000
CRS Administrative Fee						63,220		56,000
General Plan Maint & Impl						474,445		350,000
Development Code Maintenance						157,892		120,000
Climate Action Plan						157,892		120,000
Housing Element Prep/Impl/Main Capital Preservation						78,954 157,686		55,000 150,000
Grants						40,000		102.308
Fines & Penalties		_				1,853		500
Refunds & Reimbursements				(25,874)		1,000		000
		6,510,849		5,829,251		5,921,255		5,773,158
Fire Prevention	-							
User Fees		1,838,588		1,565,099		1,479,725		1,535,712
Safe & Sane Fireworks Program		23,540		29,282		26,750		27,583
Fines & Penalties		105,211		82,784		51,206		60,000
		1,967,339		1,677,165		1,557,681		1,623,295
Other Revenue		4,849,672		77,453				
		13,327,860		7,583,869		7,478,936		7,396,453
Expenditures								
Community Development								
Business Ops and Customer Svc		2,253,382		2,320,233		1,607,816		2,003,990
Planning & Engineering Services		2,736,239		2,376,754		1,835,507		1,781,849
Building and Life Safety		2,261,091		2,118,243		1,461,927		1,987,319
Dept. restructuring								1,000,000
Fire December		7,250,712		6,815,230		4,905,250		6,773,158
Fire Prevention Fire Prevention		4 500 007		4 004 000		4 570 000		4 000 400
Fire Public Education		1,586,937 16,997		1,634,020 18,814		1,570,232 21,649		1,696,136
Safe & Sane Fireworks Program		6,524		26,113		22,562		15,471
Sale & Salle Fileworks Frogram		1,610,458		1,678,947		1,614,443		1,711,607
		8,861,170		8,494,177		6,519,693		8,484,765
		-,,				-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-, ,
Transfers								
Transfer In - General Fund								
Business Plans						150,000		1,000,000
Transfer Out						450.000		4 000 000
Net Annual Activity				<u>-</u>	-	150,000		1,000,000
Community Development		(739,863)		(985,979)		1,166,005		_
Fire		356,881		(1,782)		(56,762)		(88,312)
Other		4,849,672		77,453		-		-
		4,466,690		(910,308)		1,109,243		(88,312)
Ending Available Balance	\$	1,117,014	\$	(426,932)	\$	596,925	\$	508,613
Available Balance Calculation								
Current Assets			\$	258,265				
Current Liabilities				(685,422)				
Encumbrances				(85,161)				
Ending Available Balance			\$	(512,318)				

⁽a) The total Development Services Fund - 048 is presented with the Community Development Department budget. The portion relating to Fire has also been included on page F-8.

	Section	Page	Pages	Explanation for
		Range	Changed	Change
7	Economic	J – 29	J – 29	Break out Parking
'	Development	to J –		District loan repayment
	-	30		amount between Air
				Quality PFF and
				General Liability
				Insurance ISF funds.



Property Management Central Parking - 416/417 2012-13 Proposed Budget

	FY 2009-2010		FY 2010-2011 Unaudited		FY 2011-2012		FY 2012-2013 Proposed	
		Actual		Actual		Projection		Budget
Beginning Available Balance			\$	871,810	\$	913,116	\$	518,572
Revenues								
Assessments	\$	1,093,572		1,152,042		1,356,366		1,395,701
Monthly Parking		1,955,854		1,801,396		1,518,845		1,003,800
Hourly Parking		589,078		671,598		532,074		485,000
Parking Meters		539,054		498,156		495,019		650,000
Events		435,983		476,439		481,268		230,000
Other agencies		133,989		99,421		84,270		88,809
Validations / Lot Envelopes		14,421		38,162		54,756		50,000
Other		108,768		87,180		(48,761)		
Uncollectible A/R		(70,789)		71,053				
		4,799,930		4,895,447		4,473,837		3,903,310
Expenditures								
Administration & Overhead		1,339,376		951,003		948,533		1,013,588
Utilities		209,173		217,830		206,253		111,659
Rentals		253,067		266,170		280,843		175,000
Maintenance		152,948		131,172		394,533		216,473
Materials & Supplies		42,643		66,908		49,236		59,212
Taxes/Indirect costs		109,891		239,756		326,032		326,032
Other services		11,562		41,638		1,425		61,334
Compensated Absences		3,355		(46,096)				
Debt Service - Arena & Coy		1,683,701		2,376,449		1,085,600		
		3,805,716		4,244,830		3,292,455		1,963,298
Transfers								
Transfer In								
Transfer Out - General Fund		(777,164)		(609,311)		(1,575,926)		(772,220)
Transfer Out - Air Quality PFF 990								(175,000)
Transfer Out - Insurance - 541								(175,000)
		(777,164)		(609,311)		(1,575,926)		(1,122,220)
Net Annual Activity	\$	217,050		41,306		(394,544)		817,792
Ending Available Balance			\$	913,116	\$	518,572	\$	1,336,364
Available Balance Calculation			œ.	002.070				
Cash			\$	863,979				
Accounts receivable				304,548				
Accounts Payable				(241,905)				
Capital Projects				(100,000)				
Encumbrances			\$	(11,047)				
Ending Available Balance			φ	815,575				

ECONOMIC DEVELOPMENT DEPARTMENT

DOWNTOWN MARINA COMPLEX (460)

History

- This fund operates, maintains, and services the debt for the Downtown Marina
- The Marina has been in operation for 2 1/2 years providing both permanent slips and short term berthing as well as manage the Morelli boat ramp.
- Occupancy at the per manent slip s has grow n over time to a pre sent level of approximately 55%.

2011-12 Events

- Revenue increased at all sources, but still below estimates
- Marina changed staff and increased marketing efforts in order to increase bot hevents and slip rental
- Mega yacht, The Casino Royale, is presently berthing at the Marina, which has both increased the revenue as well as other yachts have now located at the Marina.
- Presently 8 new boats are scheduled to move into permanent slip s by the end o f June.

2012-13 Proposed Budget Issues and Proposed Changes

- Revenue from all sources does n ot cover o perational e xpenses and will nee d additional funding to maintain the Marina Complex for the fiscal year.
- Marina Staff to increase marketing for new events to increase the short term berthing and boat launching revenue.

	Section	Page Range	Pages Changed	Explanation for Change
8	Administration and Support	L – 1 to L – 2	L – 2	Section Summary page updated with Entertainment Venue Beginning Balance Correction



Administration and Support 2012-13 Proposed Budget

	Charter				
	Offices	Administrat	tive Services	Human R	esources
	City Council, Manager, Clerk, Attorney, Auditor 010	General Fund Baseline 010	Technology Internal Service 502/508	General Fund Baseline 010	Insurance and Benefits Internal Service 541-562
	See Page L-13	See Page L-17	See Page 0-11	See Page L-22	See Page 0-18
Beginning Available Balance			\$ 3,222,129		\$ (45,269,236)
Revenues					
Operating Revenues			12,077,953		85,891,062
Other Revenue	\$ 26,353	\$ 36,625		-	16,775,299
	26,353	36,625	12,077,953		102,666,361
Expenditures					
Employee Services	3,087,261	2,957,059		\$ 1,225,807	
Other Services	696,237	789,970		769,834	
Materials and Supplies	51,482	48,947		19,700	
Capital Projects			4,083,672		
Debt Service			325,000		7,712,550
Other Expenses	49,990	26,100	10,356,121	170,630	92,022,544
	3,884,970	3,822,076	14,764,793	2,185,971	99,735,094
Transfers	-	-		-	
Transfer In - General Fund					
Transfer In - Other Funds					175,000
Transfer Out - Other Funds					
	<u> </u>		-		175,000
Net Annual Activity	\$ (3,858,617)	\$ (3,785,451)	(2,686,840)	\$ (2,185,971)	3,106,267
Ending Available Balance			\$ 535,289	-	\$ (42,162,969)

Administration and Support, Continued 2012-13 Proposed Budget

	Non-Department					
	General Fund Baseline 010	Entertainment Venues 086	Other Special Programs 020/642/627	Debt	Capital	Administration & Support Total
	See Page L-25	See Page L-28	See Page L-29	See Page M-6	See Page N-15	
Beginning Available Balance		\$ 359,799	\$ 91,596			
Revenues Operating Revenues Other Revenue		4,770,399	820,765 95,647	\$ 19,000,265	\$ 10,783,312	\$ 103,560,179 46,717,501
Other Revenue		4,770,399	916,412	19,000,265	10,783,312	150,277,680
Expenditures Employee Services Other Services Materials and Supplies	(340,984) 4,840,966 15,125	211,018	740,969 79,796			7,670,112 7,387,821 135,254
Capital Projects Debt Service Other Expenses	1,112,580 5,627,687	6,710,735 6,921,753	100,279 921,044	25,912,291 1,349,254 27,261,545	10,621,000 248,781 117,257 10,987,038	14,704,672 34,198,622 112,015,490 176,111,971
Transfers Transfer In - General Fund Transfer In - Other Funds Transfer Out - Other Funds	(13,441,324) (13,441,324)	2,152,000 13,962 2,165,962		1,269,065 6,992,215 8,261,280	2,270,849 (2,553,733) (282,884)	5,691,914 7,181,177 (15,995,057) (3,121,966)
Net Annual Activity	\$(19,069,011)	14,608	(4,632)	\$ -	\$ (486,610)	\$ (28,956,257)
Ending Available Balance	-	\$ 374,407	\$ 86,964	-	-	-
					Expenditures Transfers Total Sources	\$ 176,111,971 15,995,057 \$ 192,107,028
					Administration ance and Benefits Ion-Departmental Debt Service Capital	\$ 24,657,810 99,735,094 26,911,808 27,261,545 13,540,771 \$ 192,107,028

	Section	Page Range	Pages Changed	Explanation for Change
9	Administration and Support	L – 13 to L – 14	L – 13	Correction moving prior year Budget Office expenses from City Manager's Office to Administrative Services



Charter Officers General Fund - 010 2012-13 Proposed Budget

	FY 2009-2010 Actual	FY 2010-2011 Unaudited Actual	FY 2011-2012 Current Budget	FY 2012-2013 Baseline	
Total Charter Officers					
Employee Services	\$ 2,655,966	\$ 2,659,027	\$ 2,593,539	\$ 3,087,261	
Other Services Materials and Supplies	788,009 33,644	735,716 55,062	698,364 56,694	696,237 51,482	
Other Expenses Total	48,957 \$ 3,526,576	39,585 \$ 3,489,390	\$ 3,390,887	49,990 \$ 3,884,970	
City Council					
Employee Services	419,661	460,502	451,829	422,477	
Other Services	45,291	31,147	44,468	61,664	
Materials and Supplies	1,652	5,324	4,000	4,000	
Other Expenses Total	19,045 485,649	9,476 506,449	1,500 501,797	7,500 495,641	
City Manager					
Employee Services	584,725	699,505	596,889	910,101	
Other Services	211,915	170,659	121,050	145,548	
Materials and Supplies	8,609	9,417	11,215	10,782	
Other Expenses	19,333	14,723	18,900	20,600	
Total	824,582	894,304	748,054	1,087,031	
City Attorney					
Employee Services	829,287	600,328	650,784	803,005	
Other Services	277,422	256,344	152,831	169,346	
Materials and Supplies Other Expenses	20,503	21,489	25,279	22,000	
Total	4,704 1,131,916	8,043 886,204	10,000 838,894	10,000 1,004,351	
City Clerk					
Employee Services	532,391	640,738	626,197	635,537	
Other Services	114,831	110,186	125,200	138,383	
Materials and Supplies	1,410	7,609	11,500	11,500	
Other Expenses Total	2,450 651,082	2,128 760,661	3,700 766,597	3,700 789,120	
City Auditor					
Employee Services	289,902	257,954	267,840	316,141	
Other Services	138,550	167,380	254,815	181,296	
Materials and Supplies	1,470	11,223	4,700	3,200	
Other Expenses	3,425	5,215	8,190	8,190	
Total	433,347	441,772	535,545	508,827	

Chief Financial Officer

Budget Research and Management

- Forecast revenue & expenditures
- Review budget requests
- Prepare Operating & Capital
 - Project budget documents
- Monitor revenue and expenditures
- Coordinate Capital Projects
- Coordinate Fee Schedule
- Administer Public Facility Fee funds
- Track and estimate fund balances
- Monitor and recommend action on legislation
- Perform research for special projects

Revenue Services

Treasury/Revenue

- Record, Receipt and Deposit Funds
- Bill and/or Process:
 - Business License Taxes
 - Fire Inspection Fees
 - Hotel/Motel taxes/TBID
 - Business Improvement District Taxes
 - Miscellaneous Fees, Charges,
 - Permits Owed to City
- Provide Centralized Cashier Services
- Collect Delinquent Accounts/ Taxes
- Perform Revenue Audits
- Provide Tax Compliance Enforcement
- Provide Revenue Contract Management

Utility Billing

- City Utility Billing Water/Sewer/ Storm Water/Solid Waste
- Maintain/Update Utility Accounts
- Collect Delinquent Utility Accounts
- Investigate/Resolve Fraudulent Acquisition of Utility Services
- Provide Customer Service to Utility Customers
- · Coordinate Billing for City Services

Financial Services

- Prepare Annual Audited Financial Statements
- Maintain Accounting Records (all Funds)
 - General
 - Capital Improvement
 - Public Facility Fees
 - Special Revenue
 - Gas Tax
 - Internal Service
 - Internal Se
 - Special Financing

Districts

- Process Payroll
- Required Tax Filings
- Disbursement to Vendors
- Administer Indirect Cost Plan
- Prepare Fiscal Analysis
- Process SB-90 Reimbursements
- Provide Financial Management

Technology System Support

- SPS enhancements/technical support
- Implementation of technology initiatives
- Banking contract management/ reconciliations
- Audit/Internal Controls

Debt/Investments/ Cash Management

- Administer Debt Management Program
- Capital Project Funding
- Tax-exempt Financing
- Land Secured Financing
- Acquisition Provisions
- TEFRA Hearings
- Continuing disclosure
- Protect/Enhance City's Credit Rating
- Manage Cash/Investment Portfolio

Administration

- Manage City Fiscal Policies
- Provide Long Term Financial Planning Assistance/Control
- Provide Budget Assistance/Control
- Conduct Administrative Hearings
- Provide Program Analysis/Review
- Web Administrator

Purchasing

- Provide Centralized Purchasing Services
- Disposal of Surplus City Property
 - Real and Personal
- Manage Equipment Acquisition/ Replacement
- Manage Central Stores
- Administrator City Credit Cards
 - Procurement
 - Gas
- Manage Procurement Policies/ Procedures
- Operate Central Mail Room/BulkMail Service
- Manage Document Services (Reprographics)

Information Technology

- Maintain and Replace Computers
- Provide Help Desk and PC Support/ Training Services
- Provide Network and Software Support
- Support and Maintain Public Safety & Radio Systems
- Maintain and Update Geographic Information
- Maintain City Web Site and Intranet Site
- Manage Contracts/Maintenance Agreements
- Control Budget/Administer ISF Funds
- Manage Business Operations

ADMINISTRATIVE SERVICES

City of Stockton L - 14 2012-2013 Proposed Budget

	Section	Page	Pages	Explanation for
		Range	Changed	Change
10	Administration	L – 17	L – 17	Correction moving
10	and Support	to L –		Budget Office
		18		expenses from
				Financial Services
				Division to Budget
				Division



Administrative Services General Fund - 010 2012-13 Proposed Budget

Employee Services \$1,639,886 \$2,103,361 \$2,328,541 \$2,957,059		FY 2009-2010 Actual	FY 2010-2011 Unaudited Actual	FY 2011-2012 Current Budget	FY 2012-2013 Baseline	
Diter Services	Total Administrative Serv	ices Department		-		
Diter Services	Employee Services	\$ 1,639,886	\$ 2.103.361	\$ 2.328.541	\$ 2,957,059	
Materials and Supplies Other Expenses 50,444 (15,561) 42,001 (15,561) 50,083 (13,250) 48,947 (25,100) Total \$ 2,492,087 \$ 2,894,593 \$ 3,303,066 \$ 3,822,076 Administration Employee Services Other Services Other Services (250,018 (256,912 (248,860)) 2248,860 (209,088 (209,088 (200,088						
Other Expenses Total 16,561 9,432 13,250 26,100 Administration Employee Services 172,128 160,040 174,860 560,415 Other Services 250,018 236,912 248,860 209,088 Materials and Supplies Other Expenses 3,933 1,182 3,700 4,800 Other Expenses Other Expenses 200,120 153,870 209,483 349,454 Other Services Other Services 18,778 30,782 42,966 41,192 Materials and Supplies Other Expenses Total 221,609 184,967 256,199 395,646 Financial Services Other Expenses Total 572,562 653,398 781,046 Other Services Other Services S		•		· ·	•	
Total \$ 2,492,087 \$ 2,894,593 \$ 3,303,066 \$ 3,822,076	• • • • • • • • • • • • • • • • • • • •	•		•	•	
Employee Services	·					
Employee Services 172,128 160,040 174,860 560,415 Other Services 250,018 236,912 248,860 209,088 Materials and Supplies 8,235 5,556 11,500 9,500 Other Expenses 3,933 1,182 3,700 4,800 Total 434,314 403,690 438,920 783,803 Budget Employee Services 200,120 153,870 209,483 349,454 Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses - - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700		-	-	-	-	
Employee Services 172,128 160,040 174,860 560,415 Other Services 250,018 236,912 248,860 209,088 Materials and Supplies 8,235 5,556 11,500 9,500 Other Expenses 3,933 1,182 3,700 4,800 Total 434,314 403,690 438,920 783,803 Budget Employee Services 200,120 153,870 209,483 349,454 Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses - - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700						
Other Services 250,018 236,912 248,860 209,088 Materials and Supplies 8,235 5,556 11,500 9,500 Other Expenses 3,933 1,182 3,700 4,800 Total 434,314 403,690 438,920 783,803 Budget Employee Services 200,120 153,870 209,483 349,454 Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses 2,711 315 3,750 4,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200	Administration					
Materials and Supplies Other Expenses 8,235 5,556 11,500 9,500 Other Expenses 3,933 1,182 3,700 4,800 Total 434,314 403,690 438,920 783,803 Budget Employee Services 200,120 153,870 209,483 349,454 Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses - 1,000 - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 256,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 <td>Employee Services</td> <td>172,128</td> <td>160,040</td> <td>174,860</td> <td>560,415</td>	Employee Services	172,128	160,040	174,860	560,415	
Other Expenses 3,933 1,182 3,700 4,800 Total 434,314 403,690 438,920 783,803 Budget Employee Services 200,120 153,870 209,483 349,454 Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies	Other Services	250,018	236,912	248,860	209,088	
Budget Employee Services 200,120 153,870 209,483 349,454 Other Services 18,778 30,782 42,966 41,192 1,000 184,967 256,199 395,646 1,000 1,00	Materials and Supplies	8,235	5,556	11,500	9,500	
Employee Services 200,120 153,870 209,483 349,454 Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400 Other Expenses 2,382 1,551	Other Expenses	3,933	1,182	3,700	4,800	
Employee Services 200,120 153,870 209,483 349,454 Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Ot	Total	434,314	403,690	438,920	783,803	
Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 <td< td=""><td>Budget</td><td></td><td></td><td></td><td></td></td<>	Budget					
Other Services 18,778 30,782 42,966 41,192 Materials and Supplies 2,711 315 3,750 4,000 Other Expenses - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 <td< td=""><td>Employee Services</td><td>200 120</td><td>153 870</td><td>200 483</td><td>3/10 /15/</td></td<>	Employee Services	200 120	153 870	200 483	3/10 /15/	
Materials and Supplies Other Expenses 2,711 315 3,750 4,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services	' '	•		,	•	
Other Expenses - 1,000 Total 221,609 184,967 256,199 395,646 Financial Services Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031		•	•	· ·	·	
Financial Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 256,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158		_,,	010	•	•	
Employee Services 548,574 572,562 653,398 781,046 Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158	•	221,609	184,967	256,199		
Other Services 183,750 178,714 258,753 246,920 Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,40		548 574	572 562	653 398	781 046	
Materials and Supplies 14,339 17,510 8,950 13,700 Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400			•	•	•	
Other Expenses 8,909 5,435 5,250 4,200 Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400		•		· ·	•	
Total 755,572 774,221 926,351 1,045,866 Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400		•	•	· ·	·	
Treasury Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	•					
Employee Services 558,404 1,005,822 1,055,336 1,057,404 Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	Trageury		·	,		
Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	rreasury					
Other Services 249,835 212,236 264,582 213,804 Materials and Supplies 19,826 14,354 21,725 16,725 Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	Employee Services	558,404	1,005,822	1,055,336	1,057,404	
Other Expenses 1,337 1,264 2,800 12,700 Total 829,402 1,233,676 1,344,443 1,300,633 Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	Other Services	249,835	212,236	264,582	213,804	
Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	Materials and Supplies	19,826	14,354	21,725	16,725	
Purchasing Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	Other Expenses	1,337	1,264	2,800	12,700	
Employee Services 160,660 211,067 235,464 208,740 Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	Total	829,402	1,233,676	1,344,443	1,300,633	
Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	Purchasing					
Other Services 82,815 81,155 96,031 78,966 Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400	Employee Services	160.660	211.067	235,464	208,740	
Materials and Supplies 5,333 4,266 4,158 5,022 Other Expenses 2,382 1,551 1,500 3,400				,	•	
Other Expenses 2,382 1,551 1,500 3,400						
	•		·	·	•	
	Total	251,190	298,039	337,153	296,128	



	Section	Page	Pages	Explanation for
		Range	Changed	Change
11	Administration	L – 27	L – 28,	Correct Available Fund
' '	and Support	to L –	L – 31 to	Balance calculation for
		32	L – 32	Entertainment Venues
				Fund and add General
				Government
				Permanent and Trust
				Funds not included in
				May 15 th document.



ENTERTAINMENT VENUES

ENTERTAINMENT VENUES FUND (086)

History

- This fund maintains and finances the four facilities managed by SMG: Arena, Ballpark, Oak Park Ice Arena, and Bob Hope Theatre.
- This fund also includes Administrative overhead for Budget support and payment of Possessory Interest Tax for 7th Inning Stretch according to Contract.
- SMG provides both an annual operating budget and Capital Improvement Budget in the Annual Business Plan.
- The City funds activities in the venues (net of revenue from events) by a quarterly cash flow wire based on a combination of actual YTD performance in the PL statement and projected revenue calculation looking forward.
- Entertainment Venues have historically required a high level of subsidy (IFG-Stockton required more than 5 million one year). SMG business practices are reducing annual subsidy requirements. FY 2012-2013 subsidy will be 2.3 million excluding City overhead expenditures of about \$100,000.
- A three year proforma is attached.

2011-12 Events

- The City transferred Suite Deposits to SMG to manage directly.
- The City took over a large Bad Debt allowance from IFG at termination.
- Year to date, there were more than 300 events with direct impacts to hotel occupancy rates, local tax revenue, and downtown restaurants and bars.
- SMG provides 22 full time jobs, 300 part time jobs, and 400 jobs through contractors and teams who directly support the venues.
- The Bob Hope Theatre may break even for the first time in many years of operation.
- SMG was appropriated \$350,000 for emergency repairs in a "Capital Improvement Program". That fund was swept in the fiscal emergency and only \$113,000 in emergency expenditures were completed. The lack of funding for deferred maintenance and repairs will put the venues at risk for emergency repairs which could impact event days.

2012-13 Proposed Budget Issues and Proposed Changes

- SMG Venues will require \$400,000 less subsidy in FY 2012-2013. The ability to control subsidy
 is impacted by "better than industry standard" team leases that allocate more revenue and less
 expenditures to Teams operating at the Arena and Ballpark. This subsidy level could be
 substantially reduced if the teams would agree to work on lease terms that would sustain both
 City and team interests
- SMG projects there is more than \$800,000 in outstanding and urgent repairs and maintenance needs in the venues in the coming fiscal year.

Administration and Support Entertainment Venues - 086 2012-13 Proposed Budget

	FY 2009-2010			2010-2011 Inaudited		2011-2012	FY 2012-2013 Proposed		
		Actual		Actual	Projected			Budget	
Beginning Available Balance			\$	2,451,751	\$	359,913	\$	359,799	
Revenues									
Operations:									
Stockton Arena	\$	3,093,107		2,990,093		3,174,874		3,689,820	
Bob Hope Theatre	,	413,875		493,108		444,829		450,579	
Oak Park Ice Arena		375,558		363,599		401,050		435,000	
Ballpark		181,083		193,212		195,000		195,000	
Other Revenue									
		4,063,623	_	4,040,012		4,215,753		4,770,399	
Expenditures									
Operations:									
Stockton Arena		4,548,125		4,824,339		4,376,671		4,717,048	
Bob Hope Theatre		844,998		765,967		877,753		847,320	
Oak Park Ice Arena		400,985		422,547		606,841		551,345	
Ballpark		563,834		653,483		664,787		595,022	
Administration		97,834		41,796		131,114		211,018	
Buy-out of operator/transition costs		6 155 776		2,449,728		6 657 166		6 021 752	
		6,455,776		9,157,860		6,657,166		6,921,753	
Transfers									
Transfer In - General Fund		3,187,473		2,191,299		2,441,299		2,152,000	
Transfer In - Other		1,300,000		1,000,000				13,962	
Transfer Out				(570,000)					
		4,487,473		2,621,299		2,441,299		2,165,962	
Net Annual Activity	\$	2,095,320		(2,496,549)		(114)		14,608	
Ending Available Balance			\$	(44,798)	\$	359,799	\$	374,407	
Available Balance Calculation				_		_			
Current Assets			\$	950,262					
Current Liabilities			Ψ	(590,349)					
Ending Available Balance			\$	359,913					
. 3				,					

Administration and Support San Joaquin Area Flood Control Agency - 020 2012-13 Proposed Budget

	FY 2009-20	10 FY 2010-2011 Unaudited Actual	FY 2011-2012 Projected	FY 2012-13 Proposed Budget
Beginning Available Balance	\$	<u>-</u> \$ -	_\$	\$ -
Revenues				
Flood Agency Reimbursement	\$ 847,	440 865,702	883,666	820,765
	847,	865,702	883,666	820,765
Expenditures				
Employee Services	717,	563 762,741	797,714	740,969
Insurance premiums	10,	344 12,741	16,638	21,141
Internal Service Fund Charges	33,	059 46,635	30,858	18,265
Maintenance and Repair		104 4,315	3,100	4,500
Materials and supplies	2,	767 4,094	2,500	4,000
Indirect Cost Allocation	81,	300 32,009	27,291	27,291
All other expenses	2,	303 3,167	5,565	4,599
	847,	440 865,702	883,666	820,765
Net Annual Activity	\$			
Ending Available Balance		<u> </u>	<u>\$</u>	\$ -
Available Balance Calculation Current Assets Current Liabilities Ending Available Balance		\$ -		



Other Special Programs Wagner - General Special Revenue - 627 2012-13 Proposed Budget

	FY 2009-2010 Actual		FY 2010-2011 Unaudited Actual		FY 2011-2012 Projected		FY 2012-2013 Proposed Budget	
Beginning Available Balance	\$	68,561	\$	69,631	\$	54,719	\$	52,769
Revenues Propgram Revenue Donations								
Other Revenue		2,570		1,763		1,050		1,500
		2,570		1,763		1,050		1,500
Expenditures Program Expenses		1,500 1,500		1,500 1,500		3,000 3,000		3,000 3,000
Transfers Transfer In Transfer Out - Grant Fund - 020								
Net Annual Activity		1,070		263		(1,950)		(1,500)
Ending Available Balance	\$	69,631	\$	69,894	\$	52,769	\$	51,269
Available Balance Calculation								
Current assets			\$	69,894				
Principal endowment				(15,175)				
Ending Available Balance			\$	54,719				

2012-2013 Proposed Budget

Other Special Programs General Special Revenue - 642 2012-13 Proposed Budget

	FY 2009-2010 Actual		Ur	2010-2011 naudited Actual	2011-2012 rojected	FY 2012-2013 Proposed Budget	
Beginning Available Balance	\$	20,743	\$	27,610	\$ 38,648	\$	38,827
Revenues Propgram Revenue							
Donations		11,005		10,003	131,400		1,868
Other Revenue		91,493		92,279	292,779		92,279
		102,498		102,282	424,179		94,147
Expenditures Program Expenses		95,631		91,244	424,000		97,279
1 Togram Expenses		95,631		91,244	 424,000		97,279
Transfers Transfer In Transfer Out - Grant Fund - 020					 		
Net Annual Activity		6,867		11,038	179		(3,132)
Ending Available Balance	\$	27,610	\$	38,648	\$ 38,827	\$	35,695
Available Balance Calculation Current assets Current liabilities			\$	38,897 (250)			
Ending Available Balance			\$	38,647			

2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page Range	Pages Changed	Explanation for Change
12	Debt	Entire Section	M – 1 to M – 5	Correct annual budget amounts in Debt narrative and clarify Budget at a Glance numbers.



CITY DEBT SERVICE FUNDS

Debt Service Funds are used to administer the City's General Government and Assessment District debt obligations.

Budget at a Glance - Baseline:

 City Debt Service Fund
 \$ 8,119,247

 CFD & Assessment Districts
 \$18,399,839

 Administration
 \$ 742,459

 Total Expenditures
 \$27,261,545

 Total Revenues
 \$27,261,545

 Total Net Cost
 \$0

GENERAL FUND OBLIGATIONS

The City's General Fund secures the following series of bonds and other debt obligations that are administered in the City's Debt Service Fund:

Certificates of Participation 2003 A & B – Redevelopment Housing Program

Certificates of Participation (COP) Series 2003 A & B were issued in the amount of \$13,300,000 in June, 2003. The COPs were issued to finance redevelopment housing projects. Repayment of the COPs is financed by a transfer from the Redevelopment Agency housing set-aside funds. Additional funding is available in fiscal year 2012-13 from a working capital conversion completed in fiscal year 2011-2012. The annual budget for the COPs is \$992,670.

Lease Revenue Bonds 2006 Series A – Stewart/Eberhardt Building

The 2006 Lease Revenue Refunding Bonds Series A were issued in the amount of \$13,965,000 in March, 2006. The Bonds were issued to finance the acquisition and construction of the Essential Services Building (the Stewart/Eberhardt Building) and an adjacent parking facility. The sources for repayment are the Central Parking District Fund and the Public Facilities Fee Fund (Police Stations). The annual budget for the bonds is \$910,113.

Lease Revenue Bonds 2007 Series A & B - City Administration Building

The 2007 Variable Rate Demand Lease Revenue Bonds, Series A & B were issued in the amount of \$40,770,000 in November, 2007. The bonds were issued to provide funds to finance the acquisition of an office building and parking garage located at 400 E. Main in downtown Stockton, which is planned to be converted into the City Administration Building. The annual budget for the bonds is \$2,672,344.

2009 Lease Revenue Bonds Series A – (Public Facilities Fees)

The 2009 Lease Revenue Bonds Series A were issued in the amount of \$35,080,000 in September, 2009. The Bonds were issued to finance various capital improvements located throughout the City. The sources for repayment are development impact fees collected to finance the construction of Fire Stations, Police Stations, Parklands and Street Improvements. The annual budget for the bonds is \$2,417,088.

Howard-Jarvis Settlement

On October, 2006 a lawsuit (*Howard Jarvis Taxpayers Assoc.*, et al. v. City of Stockton) was filed contending that transfers of fees levied on water, wastewater and stormwater utilities violated Proposition 218 on the grounds that the transfers caused utility fees to be used for purposes other than providing the utility services for which the fees were charged. A settlement agreement reached in March, 2009 required the City's General Fund and Capital Improvement Fund to repay over a thirty year period \$15,798,000 in principal plus \$3,580,000 in accrued interest, for a total estimate of \$19,378,000. Annual payments of \$1,127,032 are funded by a transfer from the General Fund.

COMMUNITY FACILITIES DISTRICTS AND ASSESSMENT DISTRICTS

Approximately 24 Special Districts have been formed to facilitate the issuance of bonds to finance improvements throughout the City. The types of improvements that have been financed include subdivision improvements, street lights, and parks. Assessments are levied and added to the tax rolls on properties within the Districts. These assessments provide the source of payment on the bonds. The annual budget for the bonds is \$18,399,839.

OTHER FUNDS (*NOT INCLUDED IN THE GENERAL FUND BUDGET AT A GLANCE – BASELINE)

The following obligations are reported as "Memorandum Only" in this Debt Service section of the Budget and are presented for informational purposes. Debt Service related to these obligations is reported within the appropriate programs.

Water Debt Service (see page K-5)

Federal Drought Relief Act Loan

In August 1977, the City accepted a Federal Drought Relief Act Loan in the amount of \$1,834,000 to finance drought relief projects for the Water Utility Enterprise Fund. Repayment of the loan is financed from net revenues pledged by the Water Utility Fund. The annual budget for the loan is \$95,342.

Revenue Bonds, Series 2002A

The 2002 Series A Bonds were issued in the amount of \$14,280,000 in April, 2002, as part of the City's participation in the California Statewide Community Development Authority (CSCDA) Water and Wastewater Revenue Bond (Pooled Financing Program). The bonds were issued to refinance prior water system expansion bonds. Repayment of the bonds is financed from net revenues pledged by the Water Utility Fund. The annual budget for the bonds is \$1,111,588.

Revenue Bonds, Series 2005 A

The 2005 Water Revenue Bonds were issued in the amount of \$24,230,000 in November, 2005, The bonds were issued to finance various water system capital improvement projects. Repayment of the bonds is financed from net revenues pledged by the Water Utility Fund. The annual budget for the bonds is \$1,150,313.

Revenue Bonds, 2009 Series A & B

The 2009 Water Revenue Bonds Series A & B were issued in the amount of \$173,125,000 in August, 2009. The bonds were issued for the design and construction of the first phase of the Delta Water Supply Project. Repayment of the bonds is financed from net revenues pledged by the Water Utility Fund. The annual budget for the bonds is \$15,736,838.

Revenue Bonds, 2010 Variable Rate

The 2010 Revenue Bonds were issued in the amount of \$55,000,000 in October, 2010. The bonds were issued to provide financing to complete the Delta water Supply Project. . Repayment of the bonds is financed from net revenues pledged by the Water Utility Fund. The annual budget for the bonds is \$1,690,240.

Wastewater Debt Service (see page K-5)

Certificates of Participation, Series 1998 Series A

The 1998 Certificates of Participation (COPs) were issued in the amount of \$101,650,000 in February 1998. They COPs were issued to finance the design and construction of a sewer interceptor, to make improvements and modifications to the southern industrial sewer trunk line, and to refund the 1995 COP issue that financed the design, improvements and modifications to the regional wastewater control facilities. Repayment of the COPs is financed from net

revenues pledged by the Wastewater Utility Fund. The annual budget for the COPs is \$6,371,968.

Certificates of Participation, Refunding 2003 Series A

The 2003 Certificates of Participation (COPs) were issued in the amount of \$14,135,000 in May, 2003. The COPs were issued to advance refund the 1993 COPs which had financed various Wastewater System Improvements. Repayment of the COPs is financed from net revenues pledged by the Wastewater Utility Fund. The annual budget for the COPs is \$1,005,120.

Internal Service Debt Service

Pension Obligation Bonds 2007 Series A & B (see page O-5)

The 2007 Taxable Pension Obligation Bonds (POB), Series A & B were issued in the amount of \$125,310,000 in March, 2007. The POBs were issued to refinance a portion of the City's unfunded actuarial liability with respect to retirement benefits accruing to its members of the California Public Employees' Retirement System. The annual budget for the bonds is \$7,712,550.

<u>Capital Lease - Fire Vehicles</u> (see page O-8)

On April 17, 2007 The City Council approved the execution of a Master Equipment/Lease Agreement with Banc of America Leasing and Capital, LLC to provide a tax-exempt financing mechanism and established the underlying financing tool for designated capital projects. The City authorized the purchase of an aerial fire truck and water rescue vehicle for the Fire Department amounting to \$1,000,000. The annual budget for the lease is \$88,524.

<u>Capital Lease – Information Technology Equipment</u> (see page O-13)

On June 24, 2008 The City Council approved the execution of a tax exempt lease through Key Government Finance in the amount of \$2,430,632 to implement a Citywide Unified Communication Environment. The sources for repayment are Internal Service fund charges made on departments using the phone system. The annual budget for the leased is \$325,000.

Other Debt Service (see page N-15)

<u>Capital Lease - Civic Auditorium HVAC</u> (see N-15)

On December 15, 2009 the City Council approved the execution of a Lease Purchase Agreement with Wells Fargo Securities, LLC to provide financing for the replacement of the Heating, Ventilation and Air Conditioning (HVAC) system for the Stockton Memorial Civic Auditorium. The lease is in the amount of \$1,930,000 and the sources for repayment are savings from reductions in utility costs to operate the HVAC system and from the Capital Improvement Project fund of the City. The annual budget for the lease is \$248,781.

<u>Department of Boating and Waterways Loan – Marina Planning and Construction</u> (see page J-31)

On March 17, 1997, the Redevelopment Agency entered into an agreement with the California Department of Boating and Waterways (DBAW) for financing related to the planning of a small craft harbor facility. Once planning was complete, in May of 2000, an application was made for a construction loan to develop the facility. Overall indebtedness for both loans is \$11,056,641 and the sources for repayment are the Merged Waterfront Redevelopment Area (Planning Loan) and transfers from the General Fund to support the Harbor Facility operations fund during the ramp up phase to full operations. The annual budget for the construction loan is \$684,701.

Loan Payable San Joaquin Council Governments Loan #1 and 2 (see page G-6)

In 2009 the City entered into a loan agreement with the San Joaquin Council of Governments (SJCOG) for an advance of future Measure K maintenance funds in the amount of \$6,543,238 to expand the City's street maintenance program and to complete preliminary design work on a freeway interchange at I-5 and Otto Drive. The sources for repayments are the Measure K Revenues. The annual budget for the loans is \$1,277,247.

Section 108 Loans (see page J-11)

The City has entered into four Section 108 loan guarantee agreements with the U.S. Department of Housing and Urban Development (HUD) to complete redevelopment projects. Repayment of the loans will be financed from Community Development Block Grant entitlement funds. The annual budget for the loans is \$2,207,670.

2012-2013 Proposed Budget

City Debt Service Funds 2012-13 Proposed Budget

Date Issued	Debt and Cash Administration 201	Certificates of Participation Series 2003 A & B 201 6/27/2003	Lease Revenue 2007 Series A & B 201 3/26/2007		
Purpose		Parking and City Affordable Stewart/Eberhardt Housing Program Building		City Administration Building 400 Main	
Revenues Charges for Services Sales Tax Build America Bonds Tax Increment Interfund Charges Interest Other Revenue Assessments	600,426				
Expenditures Principal Interest Operating Expenses Capital Projects Administrative Costs	160,800 581,659 742,459	\$ 345,000 645,170 2,500 992,670	\$ 400,000 507,494 2,619	\$ 155,000 2,517,344 - 2,672,344	
Transfers Transfer In General Fund Other Funds Transfer Out General Fund Other Funds	142,033	992,670	910,113	2,672,344	
Net Annual Activity	142,033 \$ -	992,670 \$ -	910,113	2,672,344 \$ -	

City Debt Service Funds, Continued 2012-13 Proposed Budget

	Lease Revenue SPFA A 2009 Series A 201	Howard-Jarvis Settlement Water/ Wastewater 201	City Debt Service Fund 201	CFD and 1915 Act Debt Service 250/701 Total	Total
Date Issued	8/20/2009			Various	
Purpose	Public Facilities Fee Program	General Fund Obligation to Utility Funds		Assessment Districts	
Revenues					
Charges for Services Sales Tax Build America Bonds Tax Increment					
Interfund Charges Interest Other Revenue			\$ 600,426		\$ 600,426
Assessments	<u></u>			18,399,839	18,399,839
			600,426	18,399,839	19,000,265
Expenditures Dringing!		375,840	1 275 940	11 520 000	12 705 940
Principal Interest	2,415,838	751,192	1,275,840 6,837,038	11,520,000 6,279,413	12,795,840 13,116,451
Operating Expenses Capital Projects	1,250	701,102	167,169	160,800	327,969
Administrative Costs			581,659	439,626	1,021,285
	2,417,088	1,127,032	8,861,706	18,399,839	27,261,545
Transfers Transfer In					-
General Fund	0.447.000	1,127,032	1,269,065		1,269,065
Other Funds Transfer Out General Fund Other Funds	2,417,088		6,992,215		6,992,215 - -
	2,417,088	1,127,032	8,261,280		8,261,280
Net Annual Activity	<u> </u>	\$ <u>-</u>	\$ <u>-</u>	\$ -	\$ <u>-</u>
			-	-	-
				Revenues	\$ 19,000,265
				Transfers	8,261,280
				Total Sources	\$ 27,261,545
				Expenditures Transfers	\$ 27,261,545
				Total Appropriations	\$ 27,261,545



2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page Range	Pages Changed	Explanation for Change
13	Capital	N – 1 to N – 2	N – 1	Update Budget at a Glance number to show change in Capital budget numbers.



CAPITAL IMPROVEMENT PROGRAM

MISSION STATEMENT

The Capital Improvement Program (CIP) is a fiveyear plan of the public projects necessary to maintain and improve the public works of the City and the orderly implementation of the Stockton General Plan. The public works include buildings, parks, golf courses, utilities, and transportation system.

Budget at a Glance – Baseline:

Total Expenditures

Capital Project Funds \$13,540,771 Utility and Other Funds \$10,740,552

Total Capital Budget \$24,281,323

PROGRAM DESCRIPTION

The projects listed in the accompanying five-year CIP project list have an estimated individual cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include design, construction, equipment and land purchases, and project administration of new, improved or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

KEY ISSUES

Capital Improvement Highlights

The Capital Improvement Program (CIP) is a five-year plan of the public projects necessary to maintain and improve the public works of the City and the orderly implementation of the Stockton General Plan. The public works include buildings, parks, golf courses, utilities, and transportation system. The projects listed in the CIP have an estimated cost over \$50,000 and provide long-term assets to the community. Budgeted costs include design, construction, equipment and land purchases, and project administration of new, improved or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. The projects and costs identified in years 2 through 5 of the program are intended to illustrate priorities and the magnitude of funding needed. For these outer year projects to be constructed, funding sources will have to be identified.

Each year, the five-year program is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary. A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs and capabilities for the best use of public expenditures, and establishes a long-term plan for future needs.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies and reduces scheduling problems. In addition, it permits private enterprise to relate their projects to the City program.

Capital Improvement Program Process

To identify capital program needs, Public Works staff worked with city departments, other agencies (such as the Council of Governments and the Regional Transit District) and members of the community to identify potential projects. Based on this input, Public Works staff developed

CAPITAL IMPROVEMENT PROGRAM

a list of proposed projects, along with cost estimates and priorities. In addition, Public Works staff worked with Administrative Services staff to identify revenue projections for funding capital projects. These funding sources include the General Fund, Public Facilities Fees, Measure K, Enterprise Funds, etc.

The City Manager's Office reviews the projects in terms of Council and City priorities, and available funding. The recommended Capital Improvement Program is submitted to the City Planning Commission to review for conformance with the General Plan, and to the City Council for review and possible adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the approved five-year plan.

FY2012/13 through FY 2016/17 Capital Improvement Program Highlights

The FY2012/13 through FY2016/17 CIP proposes a list of projects with a total value of \$695,770,000. However, of this amount only \$1,575,000 or 0.23% is funding from the General Fund and \$490,690,000 is for projects with no funding source. In other words, improvements that is needed but cannot be funded at this time.

Of the five years in the CIP, the only financially constrained year is the first year, FY 2012/13, which means that there is funding available for the \$21,361,552 in proposed improvements. However, \$19,786,000 of the funding available is from restricted sources dedicated to transportation, utilities, and library.

The proposed projects are grouped into three categories: General Government, Transportation, and Utilities. The following provides highlights of the proposed projects in each of these categories. In addition, this program includes a listing of unfunded projects. This information is being provided to more fully detail the improvements that are needed but cannot be built because of ongoing financial constraints. This list of unfunded projects is not comprehensive and does not capture the extent of all the deferred maintenance for city facilities and infrastructure. While not a complete list of deferred maintenance, the following is being provided to put this significant issue into context and illustrate the magnitude of the cost.

- Urban Forest: \$3.1M is needed to bring the forest up to an acceptable standard. While an additional \$3.5M is needed annually to provide proper maintenance.
- Roadway pavement: \$10M per year is needed to maintain pavement in its current condition. The proposed program allocates only \$2M per year.
- Park: \$12M is needed for play areas, park furnishings, irrigation systems, buildings, courts, ball fields, and flatwork. However, no funding is available to address these issues in the proposed program
- City Hall: The proposed program includes a \$7M project to repair the roof, replace the HVAC system, and update interior finishes. For a complete renovation, the cost is likely double that amount (\$14M). However, no funding is available in the proposed program for any of this work.
- Other Facilities: \$6M+ is needed to catch up on maintenance of other City Facilties, however, no funding is available in the proposed program.
- Roofs: \$7M is needed to catch up, but no funding is available.

2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page	Pages	Explanation for
		Range	Changed	Change
14	Capital	N – 15	N – 15,	Correctly show
• -		to N –	N – 16,	transfers in from
		22	N – 19 to	General fund into PFF
			N – 21	Fire Station Citywide
				and Police Station
				Expansion; and
				transfers in from
				Central Parking fund
				into Air Quality PFF.
				These transfers were
				inadvertently left out of
				the first printing of the
				proposed budget.



Capital Project Funds 2012-13 Proposed Budget

	General Government See Page N-16		P	esportation rograms		Public cilities Fees	In	Capital nprovement Total
Beginning Available Balance	\$	458,381	\$	7,726	\$	3,575,693	\$	4,041,800
			<u> </u>		<u> </u>	-,,		3,411,444
Revenues								
Grants		3,227,000		5,342,000				8,569,000
Fees		25,400				1,918,442		1,943,842
Interest Earned Other Revenue		4,000		-		266,470 -		270,470
G.11.51 1.161 1.161		3,256,400		5,342,000		2,184,912		10,783,312
Expenditures								
Capital Projects		4,802,000		5,342,000		477,000		10,621,000
Debt Service		248,781						248,781
Other				-		117,257		117,257
		5,050,781		5,342,000		594,257		10,987,038
Transfers								
Transfer In - General Fund		1,575,000				695,849		2,270,849
Transfer In - Parking Fund						175,000		175,000
Transfer Out - Debt 201		-		-		(2,553,733)		(2,553,733)
		1,575,000		-		(1,682,884)		(107,884)
Net Annual Activity		(219,381)		<u>-</u>		(92,229)		(311,610)
Ending Available Balance	\$	239,000	\$	7,726	\$	3,483,464	\$	3,730,190
		-	1	-		-		-
						Revenues	\$	10,783,312
						Transfers		2,270,849
					-	Total Sources	\$	13,054,161
Reconciliation of Capital Funds							_	
Capital Projects		10,621,000				Expenditures	\$	10,987,038
Utilities (pg . K - 5)		10,740,552		-	=	Transfers		2,553,733
Total Appropriations	\$	21,361,552		i otal Car		ojects Funds		13,540,771
	_			-		Other Funds		10,740,552
Project Total by Category (pg N - 7)	\$	21,361,552			ı otal A	ppropriations	\$	24,281,323

Capital Project Funds General Government 2012-13 Proposed Budget

	General Capital 301	Capital Grants 304	Public Art 306	General Government Total		
Beginning Available Balance	\$ 234,022	\$ -	\$ 224,359	\$ 458,381		
Revenues						
Grants		3,227,000		3,227,000		
Fees	25,400			25,400		
Interest	2,000		2,000	4,000		
	27,400	3,227,000	2,000	3,256,400		
Expenditures Capital Projects Debt Service	1,575,000 248,781	3,227,000		4,802,000 248,781		
	1,823,781	3,227,000		5,050,781		
Transfers Transfer In - General Fund Transfer Out	1,575,000			1,575,000		
Transier Gut	1,575,000			1,575,000		
Net Annual Activity	(221,381)		2,000	(219,381)		
Ending Available Balance	\$ 12,641	\$ -	\$ 226,359	\$ 239,000		

Capital Project Funds Transportation Programs 2012-13 Proposed Budget

	TDA SAFETEA 034 038		Traffic Congestion Relief 039		Measure K Capital 080		Transportation Total		
Beginning Available Balance	\$	7,726	\$ _	State Pro Discontii \$		\$	-	\$	7,726
Revenues Grants Interest		184,000	3,747,000			1	,411,000		5,342,000
merest		184,000	 3,747,000			1	,411,000		5,342,000
Expenditures Capital Projects Other		184,000	3,747,000			1	,411,000		5,342,000
		184,000	3,747,000		-	1	,411,000		5,342,000
Transfers Transfer In Transfer Out		<u>-</u>	 				<u> </u>		- - -
Net Annual Activity			 						
Ending Available Balance	\$	7,726	\$ 	\$		\$	-	\$	7,726

Capital Project Funds Public Facilities Fee 2012-13 Proposed Budget

	City		Traffic Signals Traffic Signals City Wide Zone 1 900 901			fic Signals Zone 2 902	ic Signals Zone 3 903	Traffic Signals Zone 4 904	
Beginning Available Balance	\$	27,547	\$	169,491	\$	102,891	\$ 90,506	\$	4,951
Revenues									
Fees		23,638		22,858		22,858	4,720		4,720
Interest Other Revenue		280		1,690		1,030	910		50
outer nording		23,918		24,548		23,888	 5,630		4,770
Expenditures									
Capital Projects Other		51465		175,535					
		51,465		175,535			 -		-
Transfers									
Transfer In									
Transfer Out - Debt 201							 		
		-		-		-	 -		-
Net Annual Activity		(27,547)		(150,987)		23,888	 5,630		4,770
Ending Available Balance	\$		\$	18,504	\$	126,779	\$ 96,136	\$	9,721

Capital Project Funds Public Facilities Fee, Continued 2012-13 Proposed Budget

	Street Improvements City Wide 910 - 915		Street rovements eg Traffic 917	Community Recreation Centers -City Wide 920		ty Office Space 930	Fire Station City Wide 940	
Beginning Available Balance	\$ 3,397,663	\$	465,576	\$ (3,700,397)	\$	734,708	\$ (2,648,077)	
Revenues								
Fees Interest Other Revenue	757,789 184,330		438,411 4,660	29,293		29,477 7,350	88,260	
	942,119		443,071	29,293		36,827	88,260	
Expenditures Capital Projects Other				<u> </u>				
Transfers								
Transfer In							332,045	
Transfer Out - Debt 201	(822,589) (822,589)	_	-	<u> </u>		-	(419,646) (87,601)	
Net Annual Activity	119,530		443,071	29,293		36,827	659	
Ending Available Balance	\$ 3,517,193	\$	908,647	\$ (3,671,104)	\$	771,535	\$ (2,647,418)	
				(a)			(a)	

⁽a) These fee programs have been over leveraged with spending outpacing available revenues. Plans are under development to reduce these deficits.

Capital Project Funds Public Facilities Fee, Continued 2012-13 Proposed Budget

	Library City Wide 950	City Wide Expansion City Wide Trees		Street Signs 979	
Beginning Available Balance	\$ 4,080,645	\$ (1,549,774)	\$ 2,371,866	\$ 49,548	\$ 78,097
Revenues					
Fees		73,585	246,224		
Interest	40,810		23,720	500	780
Other Revenue					
	40,810	73,585	269,944	500	780
Expenditures Capital Projects	250,000				
Other	250,000				
	250,000				
Transfers					
Transfer In		363,804			
Transfer Out - Debt 201		(436,800)	(874,698)		
	<u> </u>	(72,996)	(874,698)		<u> </u>
Net Annual Activity	(209,190)	589	(604,754)	500	780
Ending Available Balance	\$ 3,871,455	\$ (1,549,185) (a)	\$ 1,767,112	\$ 50,048	\$ 78,877

⁽a) These fee programs have been over leveraged with spending outpacing available revenues. Plans are under development to reduce these deficits.

Capital Project Funds Public Facilities Fee, Continued 2012-13 Proposed Budget

	Stro Ligi City \ 98	hts Wide	Street Lights Zone 1 981	Lights Signs Ai Zone 3 & 4 Zone 5 Qua		Air Quality 990	Pub	ublic Facilities Total	
Beginning Available Balance	\$		\$ 33,000	\$	1,985	\$ 881	\$ (135,414)	\$	3,575,693
Revenues									
Fees					1,985	881	173,743		1,918,442
Interest			330		20	10	,		266,470
Other Revenue									-
		-	330		2,005	891	173,743		2,184,912
Expenditures									
Capital Projects									477,000
Other							117,257		117,257
		-	-				117,257		594,257
Transfers									
Transfer In - Parking Fund							175,000		870,849
Transfer Out - Debt 201							,		(2,553,733)
		-	-		-	 -	175,000		(1,682,884)
Net Annual Activity			 330		2,005	 891	231,486		(92,229)
Ending Available Balance	\$	-	\$ 33,330	\$	3,990	\$ 1,772	\$ 96,072	\$	3,483,464



2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page Range	Pages Changed	Explanation for Change
15	Internal Service Funds	O – 1 to O – 6	O – 1, O – 4 to	Change summary to reflect corrections in
			O – 5	General Liability Proposed Budget



INTERNAL SERVICE FUNDS

MISSION STATEMENT

Internal Service Funds are used to report the centralized financing of goods and services provided by one department on a cost reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance, equipment replacement, and computer services.

Budget at a Glance - Baseline:

Total Expenditures \$124,283,540
Total Revenues \$124,715,365
Total Net Revenue \$256,825
Total Staff 80

DEPARTMENTAL DESCRIPTION

The City has internal service funds for equipment, risk management, and employee benefits funding. City departments pay into these funds as part of their annual budgets and receive services from the funds. Equipment services account for \$24.5 million or 20% of the total internal service fund expenditures. The remaining \$99.7 million or 80% funds the City's insurance and other benefits costs. The City's internal service funds are as follows:

Equipment: Fleet Services, Computer Equipment, Radio Equipment, Telephone

Equipment, Office Equipment, Printing and Mailing

Insurance Benefits: General Insurance, Workers Compensation, Health Insurance,

Unemployment, LTD and Life Insurance, Retirement, Compensated

Absence

KEY ISSUES

The internal service funds do not have sufficient reserves to fund all costs incurred and have been drained over the last few years to mitigate the City's financial downturn. At the same time, labor, retirement and healthcare costs have been escalating. The City has also delayed equipment purchases to reduce costs and as a result City vehicles are aging and technology is out of date.

A technology strategic plan is underway to address <u>Computer Equipment</u>. Available balances in the various equipment internal service funds will be used to fund the implementation of the technology recommendations.

The City's <u>General Liability</u> and <u>Workers Compensation</u> funds have been underfunded for years and collectively have accumulated \$44 million in unfunded liabilities. <u>Workers Compensation</u> costs are above industry average and will be the subject of a management review during the coming fiscal year.

<u>Healthcare insurance</u> costs are estimated to increase in Fiscal Year 2012-13 but will be offset by savings from the plan design changes implemented in Fiscal Year 2011-12. Health plans must continue to be redesigned to provide benefit levels that attract and retain a quality workforce, protect and promote healthy living, and fall within fiscally sustainable parameters.

No funding has been allocated to address the City's \$417 million unfunded retiree health obligation.

<u>Unemployment</u> costs have spiked due to layoffs in the last three years. These higher costs are expected to continue in Fiscal Year 2012-13.

INTERNAL SERVICE FUNDS

The <u>Compensated Absence</u> fund pays for employee cash outs of sick and annual leave at separation. It began Fiscal Year 2010-11 with a negative fund balance due to retirement incentives offered over the last two years and required additional funding from the General Fund in Fiscal Year 2010-11. Since employee retirements are continuing to occur at unprecedented rates the budget for this fund continues at a high level.

Internal Service Funds 2012-13 Proposed Budget

	Fleet Services 501	Computer Equipment 502	Radio Equipment 503	Telephone Equipment 504	Office Equipment Printing/Mailing 505/508		
	See Page O-8	See Page 0-11	See Page 0-12	See Page 0-13	See Page 0-15		
Beginning Available Balance	\$ 2,053,950	\$ 2,747,647	\$ 225,630	\$ 115,127	\$ 133,725		
Revenues Charge for Services							
Police	3,979,010	5,035,168	750,968	421,638	93,523		
Fire	1,902,758	462,855	294,677	45,583	52,236		
Other General Fund	369,732	789,614	166	279,216	125,555		
Other Funds Contingency for staff reductions	3,499,551	2,763,427 48,225	22,635	511,854	380,613		
Refunds & Reimbursements Interest	9,751,051 45,000	9,099,289	1,068,446	1,258,291	651,927		
	9,796,051	9,099,289	1,068,446	1,258,291	651,927		
Expenditures							
General & Administrative	901,873	1,465,798					
Operations & Maintenance	6,559,983	6,392,897	949,650	937,345	610,431		
Equipment Replacements	2,233,273	3,762,057	291,615		30,000		
Debt Service Claims	88,524			325,000			
Excess Insurance Premium Third Party Administrator							
Pension contributions to CalPERS Employee leave balance payoffs							
	9,783,653	11,620,752	1,241,265	1,262,345	640,431		
Transfers		-					
Transfer In	_	_	_	_	_		
Transfer Out	_	_	_	_	_		
anoor out							
Net Annual Activity	12,398	(2,521,463)	(172,819)	(4,054)	11,496		
Ending Available Balance	\$ 2,066,348	\$ 226,184	\$ 52,811	\$ 111,073	\$ 145,221		
		_	_	_	_		

Internal Service Funds, Continued 2012-13 Proposed Budget

	General Insurance 541		C	Workers Compensation 551		Health Insurance 552	Unemployment 556		
	Se	See Page 0-18		ee Page O-19	See Page 0-23		See Page 0-25		
Beginning Available Balance	\$	(5,188,734)	\$	(40,363,977)	\$	(2,860,301)	\$	159,425	
Revenues									
Charge for Services									
Police		1,761,878		3,418,121		11,755,039		192,143	
Fire		811,860		2,255,104		4,110,439		87,829	
Other General Fund		322,584		155,921		2,378,149		31,382	
Other Funds Contingency for staff reductions		1,983,355		2,308,651		15,424,179		222,681	
		4,879,677		8,137,797		33,667,806		534,035	
Refunds & Reimbursements				1,000,000		7,135,427			
Interest		65,000		160,000		-			
		4,944,677		9,297,797		40,803,233		534,035	
Expenditures									
General & Administrative		1,325,499		766,663		1,189,343			
Operations & Maintenance		531,143		69,535					
Equipment Replacements									
Debt Service									
Claims		2,277,000		7,122,000		33,713,277		501,072	
Excess Insurance Premium		800,000		545,000					
Third Party Administrator				770,720		3,037,223			
Pension contributions to CalPERS:									
Employee leave balance payoffs									
		4,933,642		9,273,918		37,939,843		501,072	
Transfers									
Transfer In		175,000		-		-		-	
Transfer Out		-		-		-		-	
		175,000		-		-		-	
Net Annual Activity		186,035		23,879		2,863,390		32,963	
Ending Available Balance	\$	(5,002,699)	\$	(40,340,098)	\$	3,089	\$	192,388	
				_		_	-	_	

Internal Service Funds, Continued 2012-13 Proposed Budget

		ong Term sability & Life 557	Retirement 561			Compensated Absences 562	Int		
	See	Page 0-27	Se	e Page O-29		See Page O-30			
Beginning Available Balance	\$	205,803	\$	2,778,548	\$	<u>-</u>	\$	(39,993,157)	
Revenues Charge for Services									
Police		279,838		14,191,274		1,594,291		43,472,891	40%
Fire		103,185		6,814,645		660,964		17,602,135	16%
Other General Fund		125,575		1,381,583		337,272		6,296,749	6%
Other Funds		786,837		10,488,810		1,907,473		40,300,066	37%
Contingency for staff reductions				-				48,225	0%
B (1 0 B) 1		1,295,435		32,876,312		4,500,000		107,720,066	100%
Refunds & Reimbursements				8,382,960				16,563,387	
Investment Interest		1 005 105		31,912		4 500 000		256,912	
	-	1,295,435		41,291,184		4,500,000	_	124,540,365	
Expenditures									
General & Administrative				31,912				5,681,088	
Operations & Maintenance				0.,0.2				16,050,984	
Equipment Replacements								6,316,945	
Debt Service				7,712,550				8,126,074	
Claims								43,613,349	
Excess Insurance Premium		1,295,435						2,640,435	
Third Party Administrator								3,807,943	
CalPERS pension contributions				33,546,722				33,546,722	
Employee leave balance payoffs						4,500,000		4,500,000	
		1,295,435		41,291,184		4,500,000		124,283,540	
Tanadana								-	
Transfers Transfer In								175,000	
Transfer Out		-		-		-		175,000	
Transier Out								175,000	
						,		110,000	
Net Annual Activity				_				431,825	
Ending Available Balance	\$	205,803	\$	2,778,548	\$	-	\$	(39,561,332)	
		-		-		-		-	
						D	Φ.	404 540 005	
						Revenues	\$	124,540,365	
						Transfers Total Sources	\$	175,000 124,715,365	
						Total Oodioes	Ψ	127,110,000	
						Expenditures	\$	124,283,540	
						Transfers	*	, 32,2.0	
					Tota	l Appropriations	\$	124,283,540	

INTERNAL SERVICE FUNDS

FLEET SERVICES FUND (501)

History

- The Fleet Internal Service Fund is managed by Public Works and is responsible for maintaining and replacing the City's fleet of vehicles and major equipment.
- Program departments are charged monthly rental rates to finance operations and replacements.
- Maintenance activities range from preventive maintenance inspections to full engine rebuilds to specialized auto body repairs and vehicle setups, performed either by staff technicians or by outside vendors.
- Cash replacement reserves have ranged from \$1 to \$5 million over the past ten years, and were \$3.9 million as of July 2011.

2011-12 Events

- The adopted budget of \$9.23 million had anticipated a draw of \$845,456 on the beginning fund balance to cover \$1 million in fire apparatus replacements.
- Subsequent lease financing of four fire pumper apparatus has relieved \$1 million from both the 2011-12 and 2012-13 replacement requirements in exchange for a \$213,000 annual lease payment.
- The budget projection assumes that the available cash balance attributable to the General fund will be taken by the end of FY 11/12 to help resolve the General Fund deficit. This amount is expected to exceed \$2M. This will result in the fund balance being restricted funds only which will need to be accounted for in any future appropriations from this fund balance.

2012-13 Proposed Changes

- Replacement Schedule
 - Public Works has prepared a recommended replacement budget scenario, and an alternative minimum replacement scenario and provided a four year fleet condition assessment under each scenario.
 - This analysis shows that the fleet currently has a replacement backlog of \$8.5 million, with 172 units past their useful life. After four years with recommended funding, the backlog would be reduced to \$5.5 million, with 126 units past their useful live. With an alternative minimum replacement schedule, the backlog would increase to \$11.2 million, with 225 units past their useful life.
 - The proposed budget provides for equipment replacement at the funding level recommended by the Public Works Department, less \$1 million for the fire

2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page Range	Pages Changed	Explanation for Change
16	Internal Service Funds	O – 17 to O – 20	O – 18 to O – 19	Corrected Available Fund Balance calculations for the General Liability Insurance and Workers Compensation Funds are provided, and we have added a loan pay off from Parking Fund to the General Liability Insurance Fund. FY 2012-13 Worker's Compensation Rate Table has also been updated.



INTERNAL SERVICE FUNDS

RISK SERVICES AND WORKER'S COMPENSATION (541 & 551)

History

- The Risk Services Division is responsible for protecting the City's resources and limiting its liability exposures by providing stable, cost-effective, and quality customer service to our employees and the citizens. Contract monitoring and review is also a vital part of ensuring that exposure is limited and the risk is transferred in an appropriate manner.
- Risk Services also includes the Worker's Compensation and Safety Program components of the ISFs and works to reduce the costs associated with illness and injury sustained by City employees.

2011-12 Events

- Complete audit of Worker's Compensation claims was begun and is ongoing in an
 effort to recover any and all monies due to the City that may have been
 overlooked over the years.
- Resignation of the City's Risk Manager and the subsequent recruitment based upon the approved reorganization plan.
- Significant measures were taken to educate all City personnel on MRSA in an
 effort to reduce the number of Worker's Compensation claims, which included
 assistance with the Center for Disease Control and the San Joaquin County
 Health Department. A variety of products were purchased to assist in the
 prevention of and spread of MRSA.

2012-13 Proposed Changes

- The insurance rates charged to the departments for both general liability and worker's compensation will need to be increased in order to maintain the service levels required by Risk Services in providing liability, worker's compensation, auto liability, and other insurance coverage so that the City will continue to be adequately protected against significant exposure to financial losses.
- The City's ongoing fiscal crisis and pending financial restructuring have had a negative impact on the insurance rates that are reviewed by underwriters for the various insurance companies.

Internal Service Funds General Insurance - 541 2012-13 Proposed Budget

	FY	/ 2009-2010 Actual	FY 2010-2011 Unaudited Actual		FY 2011-2012 Projection		FY 2012-2013 Proposed Budget	
Beginning Available Balance Prior Period Adjustment to Fund Balance Adjusted Fund Balance	\$	(2,615,804)	\$	(3,525,553) 979,065 (2,546,488)	_\$	(4,217,763) (4,217,763)	\$	(5,188,734) (5,188,734)
Revenues Charge for Services Police Fire Other General Fund Other Funds Investment Interest		1,062,693 597,121 142,894 1,587,487 31,979 3,422,174		1,272,946 788,716 170,481 1,239,317 915,412 4,386,872		1,383,851 692,439 200,784 1,449,066 78,033 3,804,173		1,761,878 811,860 322,584 1,983,355 65,000 4,944,677
Expenditures Claims Paid Actuarial Adjustment Excess Insurance Premium City staff costs Operating expenditures		1,182,174 101,813 1,283,987 899,660 1,044,124 1,104,152 4,331,923		1,223,276 811,689 2,034,965 917,651 1,212,710 1,372,349 5,537,675		2,124,000 2,124,000 788,490 1,478,576 384,078 4,775,144		2,277,000 2,277,000 800,000 1,325,499 531,143 4,933,642
Transfers Transfer In - Central Parking Transfer Out								175,000 175,000
Net Annual Activity Ending Available Balance	\$	(909,749)	\$	(1,150,803)	\$	(970,971) (5,188,734)	\$	186,035
Available Balance Calculation Cash and Current Assets Current Liabilities Claims Payable Net Assets Encumbrances Ending Available Balance Rates (percentage of payroll)			\$	2,328,757 (31,262) (6,487,563) (4,190,068) (27,695) (4,217,763)				
All employees		2.05%		2.75%		3.36%		4.48%

Note

Program revenues are estimated based upon percentage of baseline payroll, before Adopted staff reductions. Actual revenues and the cash flow to settle claims will fluctuate with Citywide staff reductions.

Internal Service Funds Workers Compensation - 551 2012-13 Proposed Budget

	FY 2009-2010	FY 2010-2011 Unaudited	FY 2011-2012	FY 2012-2013 Proposed Budget	
	Actual	Actual	Projection	Buaget	
Beginning Available Balance	\$ (19,843,730)	\$ (32,510,103)	\$ (40,308,304)	\$ (40,363,977)	
Revenues					
Charge for Services					
Police	\$ 939,205	2,322,568	2,909,423	3,418,121	
Fire	925,236	2,088,559	2,359,086	2,255,104	
Other General Fund	78,788	115,042	130,458	155,921	
Other Funds	1,722,741	2,499,215	1,945,983	2,308,651	
	3,665,970	7,025,384	7,344,950	8,137,797	
Refunds & Reimbursements	139	622	1,396,036	1,000,000	
Interest	446,181	346,558	260,000	160,000	
	4,112,290	7,372,564	9,000,986	9,297,797	
Expenditures					
Claims Expense - Cash	7,564,988	7,421,233	6,800,000	7,122,000	
Reimbursement to Other Funds	1,892,753		(a)	(a)	
Fire Hireback OT- (5650)	651,353	815,712	(a)	(a)	
Actuarial accrued claims liability	4,647,374	3,604,253			
Insurance Administration	1,041,299	1,563,131	897,110	766,663	
TPA Administration	615,566	678,063	783,996	770,720	
Excess Insurance Premium	365,330	504,263	517,489	545,000	
Safety Program		84,110	58,064	69,535	
	16,778,663	14,670,765	9,056,659	9,273,918	
			(a) Discontinued	(a) Discontinued	
Transfers			to stabilize fund	to stabilize fund	
Transfer In					
Transfer Out		(500,000)			
		(500,000)	<u> </u>	<u> </u>	
Net Annual Activity	(12,666,373)	(7,298,201)	(55,673)	23,879	
Ending Available Balance	\$ (32,510,103)	\$ (40,308,304)	\$ (40,363,977)	\$ (40,340,098)	
Available Balance Calculation					
Cash and Current Assets		\$ 13,576,749			
Accounts Payable		(64,622)			
Due to Other Funds		(500,000)			
Claims Payable		(53,308,908)			
Compensated Absences		(11,554)			
PY Adjustment		30			
Ending Available Balance		\$ (40,308,305)			
Rates (percent of payroll)					
Police	2.32%	6.41%	8.18%	10.41%	
Fire	3.72%	9.37%	13.02%	13.32%	
Manual	1.95%	4.45%	5.90%	7.68%	
Non-Manual	0.55%	2.58%	5.66%	5.62%	
Office/Clerical	0.34%	0.88%	0.82%	1.00%	
Library	0.38%	0.38%	1.69%	2.12%	

Note

Program revenues are estimated based upon percentage of baseline payroll, before staff reductions.

INTERNAL SERVICE FUNDS

HEALTH BENEFITS FUND (552)

History

- The Health Benefits Fund is responsible for the management of the health benefit plans offered to eligible employees and retirees, and their eligible dependents.
- Revenue is collected from departments and employees, for purposes of funding health benefits.
- City-sponsored health benefit plans currently offered include self-funded medical, dental and vision plan options, a fully-insured high-deductible plan through a Health Maintenance Organization (HMO), and a fully insured dental Dental Maintenance Organization (DMO).
- This fund has had a negative cash balance for the last three fiscal years.

2011-12 Events

- Stockton City Council adopted an Action Plan for Fiscal Sustainability in June 2010, which provided the framework for labor negotiations and concession bargaining during 2011. Labor costs represent 80 percent of the City's general fund budget. A critical component to meet Stockton City Council's goal for Fiscal Sustainability is addressing City expenditures for employee benefits.
- Part of the Council's Action Plan for Fiscal Sustainability, included working with an outside benefits consultant, to conduct an independent review the City's employee benefits and insurance programs and make recommendations for changes.
- During 2011, as outlined in the June 2010 Action Plan, several changes affecting employee health benefits were implemented:
 - A maximum City contribution toward the monthly cost of employee benefits has been established.
 - Employees now contribute towards the cost of their health benefits, for themselves and their eligible dependents. Up until this fiscal year, most employees did not contribute toward the monthly premium cost of health benefits.
 - A second medical plan, a Kasier High-Deductible Health Plan option, is now available to most employees. Offering employees a less expensive alternative to the City's self-funded medical plan was also part of the City Council's Action Plan of Fiscal Sustainability.
 - Retiree medical benefits, an expensive and unsustainable benefit, has been eliminated for all new hires.

2012-2013 Proposed Budget Errata Replacement Pages

	Section	Page	Pages	Explanation for
		Range	Changed	Change
17	Internal	O – 29	O – 29	The PERS and
' '	Service Funds	to O –		Pension Obligation
		30		Bond Rate Table have
				been corrected. The
				2012-13 Proposed
				Budget numbers have
				not changed.



Internal Service Funds Retirement - 561 2012-13 Proposed Budget

	FY 2009-2010 Actual		Z2010-2011 Jnaudited Actual		7 2011-2012 Projection	2012-2013 Proposed Budget
Beginning Available Balance		\$	1,599,240	\$	1,076,632	\$ 2,778,548
Revenues						
Charge for Services						
Police	\$ 14,511,205		14,316,181		17,496,709	14,191,274
Fire	8,080,599		8,310,244		10,971,344	6,814,645
Other General Fund	1,279,719		1,310,040		1,733,993	1,381,583
Other Funds	12,824,756		11,996,899		13,852,466	10,488,810
Contingency/staff reductions					(4,900,000)	
Employee Paid						8,382,960
Investment Interest	70,557		25,000		62,628	31,912
Refunds & Reimbursements	139		100			
	36,766,975		35,958,464		39,217,140	 41,291,184
Expenditures						
CalPERS payments	27,925,399		29,037,821		36,780,631	33,546,722
Contingency/staff reductions					(4,900,000)	
Debt Service on Pension Bonds	6,969,946		7,332,408		7,196,217	7,712,550
Other Operating Costs	100,543		110,843		140,292	 31,912
	34,995,888		36,481,072		39,217,140	 41,291,184
Transfers						
Transfer In						
Transfer Out						
Transier Out						
				-		
Net Annual Activity	1,771,087		(522,608)		-	 -
Ending Available Balance		\$	1,076,632	\$	1,076,632	\$ 2,778,548
Pension Bond Payment - August				\$	7,196,217	\$ 7,712,550
Available Balance Calculation						
Cash and Interest Receivable		\$	1,599,240			
Ending Available Balance		\$	1,599,240			
PERs Employer Retirement Rates excludin Safety Miscellaneous	g Pension Obligatio 21.360% 13.080%	on Bor	nd (percentage: 23.270% 14.090%	s of pa	ayroll) 29.100% 16.940%	31.790% 16.880%
300	10.00070				. 5.0 10 / 0	. 5.55576
Pension Obligation Bond - Estimated Retire	ement Rates PERS	plus P	OB (percentag	es of	payroll)	
Safety	31.632%		32.321%		38.845%	43.110%
Miscellaneous	17.069%		18.076%		20.226%	20.660%

Note

Program revenues are estimated based upon percentage of baseline payroll, before any staff reductions. Staffing reductions can cause these revenues to fluctuate.

Payments to CalPERS will also fluctuate with staffing levels. However, the pension obligation bond payment is fixed.

Internal Service Funds Compensated Absence - 562 2012-13 Proposed Budget

	FY 2009-2010 Actual	FY 2010-2011 Unaudited Actual	FY 2011-2012 Current Budget	FY 2012-13 Proposed Budget		
Beginning Available Balance		\$ -	\$ -	\$ -		
Revenues						
Charge for Services						
Police	432,935	437,795	782,888	1,594,291		
Fire Other General Fund	441,922	462,409	806,881	660,964		
Other Funds	121,466 988,804	119,285 2,607,474	138,890 1,451,308	337,272 1,907,473		
Interest	(44,195)	2,007,474	1,431,300	1,907,473		
	1,940,932	3,626,963	3,179,967	4,500,000		
Expenditures						
Employee Separation Pay	3,914,898	5,176,720	3,179,967	4,500,000		
Administration	117		, ,			
	3,915,015	5,176,720	3,179,967	4,500,000		
Transfers						
Transfer In - General Fund Transfer Out	1,000,000	3,000,000				
Transici Out	1,000,000	3,000,000				
Net Annual Activity	(974,083)	1,450,243	<u>-</u>			
Ending Available Balance	\$ (974,083)	\$ 1,450,243	\$ -	\$ -		
-						
Available Balance Calculation						
Cash and Interest Receivable		\$ -				
Due to Worker's Comp Fund						
Ending Available Balance		<u> </u>				
Program Contribution Rate	1.85%	3.57%	3.10%	4.80%		

Note

Program revenues are estimated based upon percentage of baseline payroll, before Adopted staff reductions. Actual revenues and the cash flow to pay out leave balances will fluctuate with Citywide staff reductions.