

Stockton



1999

***Final Annual Budget
Fiscal Year 2000 - 2001***

of

City of Stockton, California

*Prepared and Issued by
The City Manager's Office*

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Stockton

Stockton

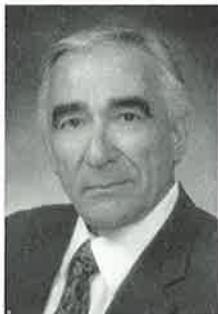


1999

OVERVIEW



CITY OF STOCKTON CITY COUNCIL



GARY A. PODESTO
MAYOR



GLORIA C. NOMURA
VICE MAYOR
District 6



ANN JOHNSTON
COUNCILMEMBER
District 1



RICHARD F. NICKERSON, MD
COUNCILMEMBER
District 2



VICTOR MOW
COUNCILMEMBER
District 3



LARRY RUHSTALLER
COUNCILMEMBER
District 4



GARY GIOVANETTI
COUNCILMEMBER
District 5



Stockton



1999

CITY OF STOCKTON VISION



*Our Vision is of Stockton
experiencing an Educational,
Cultural, Economic and
Social Resurgence*



OFFICE OF THE CITY MANAGER

CITY HALL
425 N. EL DORADO STREET
STOCKTON, CA 95202-1997
(209) 937-8212
FAX (209) 937-7149

July 1, 2000

The Honorable City Council
City of Stockton, California

APPROVED 2000-01 CITY OF STOCKTON BUDGET

The City Council approved the 2000-01 City of Stockton Operating and Capital Budget on June 6, 2000. The final budget document for the 2000-01 fiscal year represents the recommended budget as adjusted and approved by City Council Resolution Number 00-0286.

This document's appropriations and summaries have been adjusted to reflect the changes made as a result of City Council action on June 6, 2000.

The direction of the City Council contained in Resolution No. 00-0286 will be carried out expeditiously as we proceed through the coming year. As further State action is announced, reviews of the City's financial condition and outlook will be closely monitored and reported as appropriate.

DWANE MILNES
CITY MANAGER

Attachment

STOCKTON CITY COUNCIL

**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON
APPROVING THE 2000-2001 PROPOSED BUDGET, THE 2000-2005
CAPITAL IMPROVEMENT PROGRAM, AND FEE ADJUSTMENTS AS
RECOMMENDED BY THE CITY COUNCIL.**

WHEREAS, on May 16, 2000, by City Council motion, a public hearing was set for June 6, 2000, regarding the 2000-2001 Proposed Budget, the 2000-2005 Capital Improvement Program, and Fee Adjustments; and

WHEREAS, the City Council scheduled and conducted a series of Council Budget Study Sessions on May 16, 17, and 18, 2000 to review the City Manager's 2000-2001 Proposed Budget, Capital Improvement Program, and Fee Adjustments; and

WHEREAS, the City Council conducted a duly noticed scheduled public hearing on the 2000-2001 Proposed Budget, 2000-2005 Capital Improvement Program, and Fee Adjustments on June 6, 2000; and

WHEREAS, the City Council recommends adoption of the 2000-2001 Proposed Budget, as amended; now, therefore,

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That the Fiscal Year 2000-2001 Annual Budget as proposed by the City Manager be adopted with the following amendments:

- (a) That the allocation to the Stockton-San Joaquin Convention and Visitors Bureau be increased by \$15,740 in order to fund increased operating costs including increased promotional activities. (Account No. 010-1232-510.40-54, City Manager/Economic Development/Convention and Visitors Bureau.)
- (b) That one position be added to the City Council Department, with classification title and salary range to be determined, to provide legislative assistance to the Mayor effective January 1, 2001, and that \$30,000 be added to the City Council Department Budget in order to provide funding for the subject position based on a preliminary cost estimate. (Account No. 010-1022-510.10-10, City Council/Council Support/Salaries; and related benefit accounts.)

CITY ATTY
REVIEW

DATE JUN 6 2000

2. That the 2000-2005 Capital Improvement Program as proposed by the City Manager be approved.

3. That the City Manager be authorized to transfer appropriations between departments to cover bargaining unit Memorandum of Understanding-related salary and benefit costs.

4. That the City Fee Schedule be amended effective July 1, 2000, to reflect the selected fee adjustments proposed by the City Manager and that a resolution for that purpose be approved by the City Council.

5. That the threshold for which contracts must be approved by the City Council is hereby increased by \$958 to \$23,758 effective July 1, 2000, for Fiscal Year 2000-2001, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S. which amended Section 3-103 of the Stockton Municipal Code.

6. That the contract with the City Clerk be amended to provide salary at the fifth step of the salary range effective July 1, 2000. That salary changes be authorized in departments to ensure comparability of similar classifications pursuant to a classification review.

7. That six (6) positions, in the amount of \$141,650, be included in the 2000-2001 proposed budget for the Tree Trimming Program.


8. That the following administrative actions required to implement the Fiscal Year 2000-2001 Annual Budget be authorized:

- (a) Authorize the expenditure of the necessary funds for the City's share of the Juvenile Justice Coordinator and associated County costs, as billed by the County and appropriated in the 2000-2001 Police Budget.
- (b) Consider reserves of all Internal Service Funds within the 500 Fund Number series as a whole, and allow transfers between these funds as needs and liabilities require during the year.
- (c) Authorize transfer of fund balances to appropriate accounts for incurred liability, memoranda of understanding, regulatory, and capital/equipment expenses.
- (d) Authorize charging vacation sell-back and employee separation payouts for accrued leave balances to fund balance at fiscal year-end based on actual expenditures in all funds.

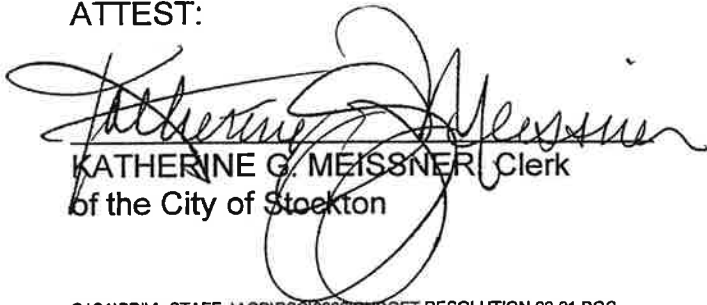
00-0286

- (e) Direct and authorize the City Manager to take such actions as are necessary to carry out the intent of this resolution.

PASSED, APPROVED AND ADOPTED JUN -6 2000


GARY A. PODESTO, Mayor
of the City of Stockton

ATTEST:


KATHERINE G. MEISSNER, Clerk
of the City of Stockton

G:\CA\PRIV_STAFF_VAGD\RSO\2000\BUDGET RESOLUTION 00-01.DOC

00-0286



OFFICE OF THE CITY MANAGER

CITY HALL
425 N. EL DORADO STREET
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(209) 937-8212
FAX (209) 937-7149

April 17, 2000

The Honorable City Council
City of Stockton, California

BUDGET MESSAGE

Less than a year ago, Stockton became one of a handful of cities to be recognized with the well-earned title of "All-America City." Earning the recognition is a marvelous way to stroll into the new century. This is also a year with a second distinction, Stockton's 150th anniversary. It has been a long journey for the City of Stockton reaching this point of optimism in the future. The last century involved two world wars, the major conflicts in Korea and Vietnam, a depression, several extremely serious recessions, and a crime rate locally and nationwide that was almost out of control. And yet we now stand at the gateway to the new century in a community that is expressing much more optimism, as reflected in the recent polls reported by the Stockton Image Commission. The economy in the Central Valley hasn't been this good for decades. Stockton is now a destination point for relocating and expanding business. The State is recognizing the Central Valley as the fastest-growing economic region in California. The crime rate has fallen again for the sixth straight year. And Californians are focusing on education in a way that I have not seen since the nation reacted to the Russian Sputnik satellite beating us into space.

The "All-America City" designation was not a surprise event or stroke of good luck. The community and City Council have been focusing in a very consistent way on several important objectives: crime reduction, economic development, and youth. Regardless of the financial condition of the City's budgets in these past few years, existing programs, modification of programs, and implementation of a few new programs were all oriented to serving these objectives.

A litany of community successes includes highlights such as a very innovative public safety program, a falling crime rate, suppressed youth gang activity, and an expanded support network to keep young people out of trouble through the cooperative efforts of the city, county, and school districts. Economic development activities are highly successful, with several million square feet of new businesses being opened each year. The Weber Point Events Center is open and the Fox Theatre serves as an

Mayor and Council
April 17, 2000

entertainment focal point for downtown. Later this year ground will be broken for the Stockton Hotel renovation and the new Cineplex Complex. Gleason Park renovation is on track, and the City will be a major participant in the Stockton Developmental Center Project, which will be the centerpiece for revitalization of the Magnolia Historic District. A historically high number of street improvement projects are being completed or about to begin, in order to facilitate the growth that is coming to our community. The City is being recognized as an innovator in Brownfield restoration, which will lead to the development of one of the last important pieces of waterfront property in California, the Channel Head in downtown Stockton.

These accomplishments began in the deepest recession California has known in the last 50 years. Bringing them to fruition is a testament to the community's vision and its innovation in putting together the necessary financing from a variety of sources, at a time when general tax receipts reflected the recession and the State of California was taking money from local government to balance its own budget.

The improved California economy is being reflected in higher anticipated revenue. While certain individual revenue line items show substantial increases, they are offset by a reduction in grants received for police officer salaries and onetime state contributions this past year from the state budget surplus. While we are grateful to see a 10% sales tax increase anticipated this next year and a 5% utility tax revenue increase, one time State and Federal grant revenues of \$723,052 are not anticipated to be available again.

It is the General Fund that is the most stressed in the City budget. It reflects \$123,677,525 of the \$237,624,994 total proposed 2000-01 fiscal year budget. Of the General Fund portion of the budget, 68% is for public safety. As the highest priority among general fund obligations, this large contribution for public safety once again leaves little room to provide for newer expanded programs in parks and recreation, library, street maintenance, and economic development. With the growth in the City population and the impact of inflation on the City budget, I have said that the somewhat brighter revenue picture for the General Fund only puts us in a position to say that the City's "fiscal hole" is not getting any deeper. We are unable to afford significant program expansions. For the upcoming fiscal year, the General Fund is still being balanced by anticipating the savings from vacant positions that occur through normal turnover within City operations, as we have done in prior years.

Unmet Needs

Probably the two most urgent unmet needs facing the community are restoration of the urban forest and street maintenance. Trees contribute significantly to a softening and attractive character for the urban environment, and provide environmental benefits as

Mayor and Council
April 17, 2000

well. The City of Stockton has been designated a "Tree City" continuously for many years. But this designation masks the real problem of maintenance and restoration. Our trees are growing old, and many are heavily infested by mistletoe. The City Council provided some additional funds to improve the frequency of street tree maintenance about a year ago. But the Parks Department is still short one full tree crew at an estimated cost of \$141,650 for this next year, and needs \$1,835,200 in estimated capital dollars over a three-year period to catch-up from the negative effects of deferred maintenance over the past decade. Specific capital program details were discussed by the City Council while looking at alternative uses for revenue from the sale of the landfill.

Of equal urgency is the need to make up an approximately \$20 million backlog in the City's Street Maintenance Program. Preventive maintenance has been postponed for so long that restoration of many of our streets now faces a much more expensive overlay or reconstruction process. An adequate annual maintenance program dramatically extends the life of a street. It represents a good investment when you compare preventive maintenance costs to the cost of prematurely having to overlay or reconstruct the street that has not received proper attention. Recent actions by the Council of Governments will provide the City with a portion of the money necessary to meet the backlog requirement, but still will not meet all of the backlog needs. An updated report will be provided to the City Council within the next few months, recommending a street maintenance program based on newly available funds.

Landfill Sale Revenue

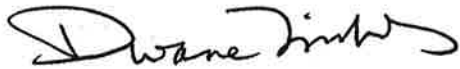
With the anticipated sale of the City landfill, these funds will be available to meet capital improvement needs in the City. A number of uses for this money have been discussed by the City Council informally. When the landfill sale is completed, we can bring the City Council a full report summarizing the needs explored to date and work with the City Council to establish an improvement program using these funds.

Change is Coming

The economy has improved. There is a greater sense of optimism in the community than we have seen during the past decade. Good things are happening in Stockton. We are an All-America City. While the Council's priorities are expected to remain largely unchanged, with an emphasis on public safety, economic development, and youth programs, there will be change in program content and emphasis. The great Central Valley will see larger population growth than many other areas of the State during the next several decades. The content and nature of the economy of the Valley will change. The City will need to change as well if we are to do our part in maintaining a high quality of life in Stockton.

Mayor and Council
April 17, 2000

Each year the budget should reflect needed evolutionary change, as does the budget for fiscal year 2000-01. This budget and succeeding ones will be evolving documents that can be amended by the City Council to reflect needs and changing economic circumstances during the year. The budget should be treated as a guide and not as something which restricts the City Council's ability to implement new policy and to make policy corrections as necessary during the year. We must remain flexible and responsive to our rapidly changing environment and to the needs and desires of the residents of our community. We all want Stockton to remain an exciting place and a good place to live for the present and for future generations.

A handwritten signature in black ink, appearing to read "Dwane Milnes", with a stylized, flowing script.

DWANE MILNES
CITY MANAGER

DM:deb

BUDGET PROCESS AND DOCUMENT ORGANIZATION

Budget Process

The budget process is governed by the Stockton City Charter, Article XIX, Section 1903, which specifies that:

The City Manager shall submit a budget for the ensuing fiscal year to the City Council. The budget must be submitted at least thirty (30) days prior to the beginning of each fiscal year or at such earlier date as the Council may specify. The budget shall provide a financial plan of all City activities and, except as required by law or this Charter, shall be in such form as the City Council may require, or in the absence of a Council requirement, in such form as the City Manager deems desirable. The budget may be amended from time to time during the fiscal year. The City Council shall review the budget as submitted at a public hearing and make amendments to the proposed budget as it deems desirable. Expenditures provided for in a budget for any given fiscal year shall not exceed the total estimated income, unencumbered available reserves and estimated unencumbered balances of funds carried over from the preceding fiscal year.

In the event the City Council shall fail to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager shall be deemed appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one department to another department nor from one fund to another fund unless authorized by the City Council.

Except as otherwise provided in this Charter or where the Council may have, by resolution, provided for the continuance of an appropriation beyond the end of the fiscal year, all appropriations approved by the City Council shall lapse at the end of the fiscal year to the extent they shall not have been expended or encumbered.

During September of each year, key budget staff evaluate the prior year's budget process and identify areas of improvement. Staff take into consideration observations and comments from the City Council, public, departments, and staff, and review evaluations provided by the Government Finance Officers Association and California Society of Municipal Finance Officers for the previous year. Staff determine needed changes, and revise the Budget Preparation Manual.

Budget staff hold a Budget Kick-off meeting with departments in the fall, and discuss the financial condition of the City, general parameters for budget submittals, and changes in the budget process. Departments receive the Budget Preparation Manual guidelines and instructions at this meeting. Budgets are submitted in January and reviewed with the departments by the City Manager and budget staff for compliance with Council objectives and financial limitations, and modified as necessary. The City

BUDGET PROCESS AND DOCUMENT ORGANIZATION

Manager's proposed budget is developed and submitted to the City Council no later than the first of June, in compliance with the City Charter. The City Council holds budget review sessions, followed by a public budget hearing, where the Council receives public comments. The Council adopts the budget (with any amendments) by the end of June.

The annual budget plan can be amended during the year through the budget transfer process defined by the City Charter. The process allows for appropriation transfers within departments as approved by the City Manager, or between departments and funds with City Council approval.

Budget Document Organization

The annual budget is a document that outlines the City goals, objectives and services, and the financial resources allocated to these services.

The budget document is divided into sections: Overview; Appropriation Summaries; Revenue Summaries; Personnel Summary Listing; Budgets for General Fund Departments, Enterprise Funds, Special Revenue Funds, District Funds, Internal Service Funds, Grants and Trusts; Capital Improvement Budget; Redevelopment Agency Budget and Glossary.

The Overview includes the City Manager's Budget Message, which provides an overview of the key budget principles, major factors influencing the budget, and a look at the City's future needs. This section also includes the Budget Resolution, an overview of the Budget Process and Organization, the City Profile with Five-Year Comparison, and the City of Stockton Functional Organization Chart.

The next three sections present, in summary form using tables and graphs, information on expenditures and debt service, revenues, uses of funds, and personnel.

The General Fund Department Budget section describes each department's mission, highlights, functions and activities. It outlines major objectives and accomplishments, and specifies the appropriations and staffing levels to fund the programs.

The budget sections for Enterprise Funds, Special Revenue Funds, District Funds, Internal Service Funds, Grants and Trusts summarize the functions, services and appropriations of these special purpose funds.

- Enterprise Funds include Water, Wastewater, Stormwater, Solid Waste/Recycling, Garden Refuse, and Golf Courses. These funds function like businesses, and have their own revenue sources.

BUDGET PROCESS AND DOCUMENT ORGANIZATION

- Special Revenue Funds include Asset Forfeiture, Library, Boat Launching Facilities, Streets and Business Improvement, and Public Facility Fees Administration. These funds have a specific revenue source that supports the operations of the funds.
- District Funds are special purpose entities with local funding through special assessments on property.
- Internal Service Funds provide City-wide services to other City departments and agencies, and receive payments from the user departments. These services include insurance coverage, vehicle and equipment maintenance and replacement, and centralized services such as duplicating.
- Grant Funds are received from government jurisdictions or other funding sources to provide services outlined by the terms of the grant. They are generally of limited duration.
- Trust Funds contain special purpose money received to provide designated services. The types of expenditures are specifically designated by the funding source.

The City develops a five-year capital improvement program, and after public hearings and Council review and approval, appropriates the first year's funding. The Capital Improvement Budget section lists the estimated fund balances for current projects and appropriations for new projects. Capital Improvement Projects include infrastructure improvements such as construction of new libraries, fire stations and parks; resurfacing of streets; sidewalk, curb and gutter repair; redevelopment projects; and improvement of stormwater and wastewater facilities.

The Redevelopment Agency budget accounts for funds reserved for stimulating economic growth in the redevelopment areas. The Redevelopment Agency budget is approved in a separate session by the City Council while serving as the Redevelopment Agency.

The Glossary section contains definitions of commonly used budget terms.

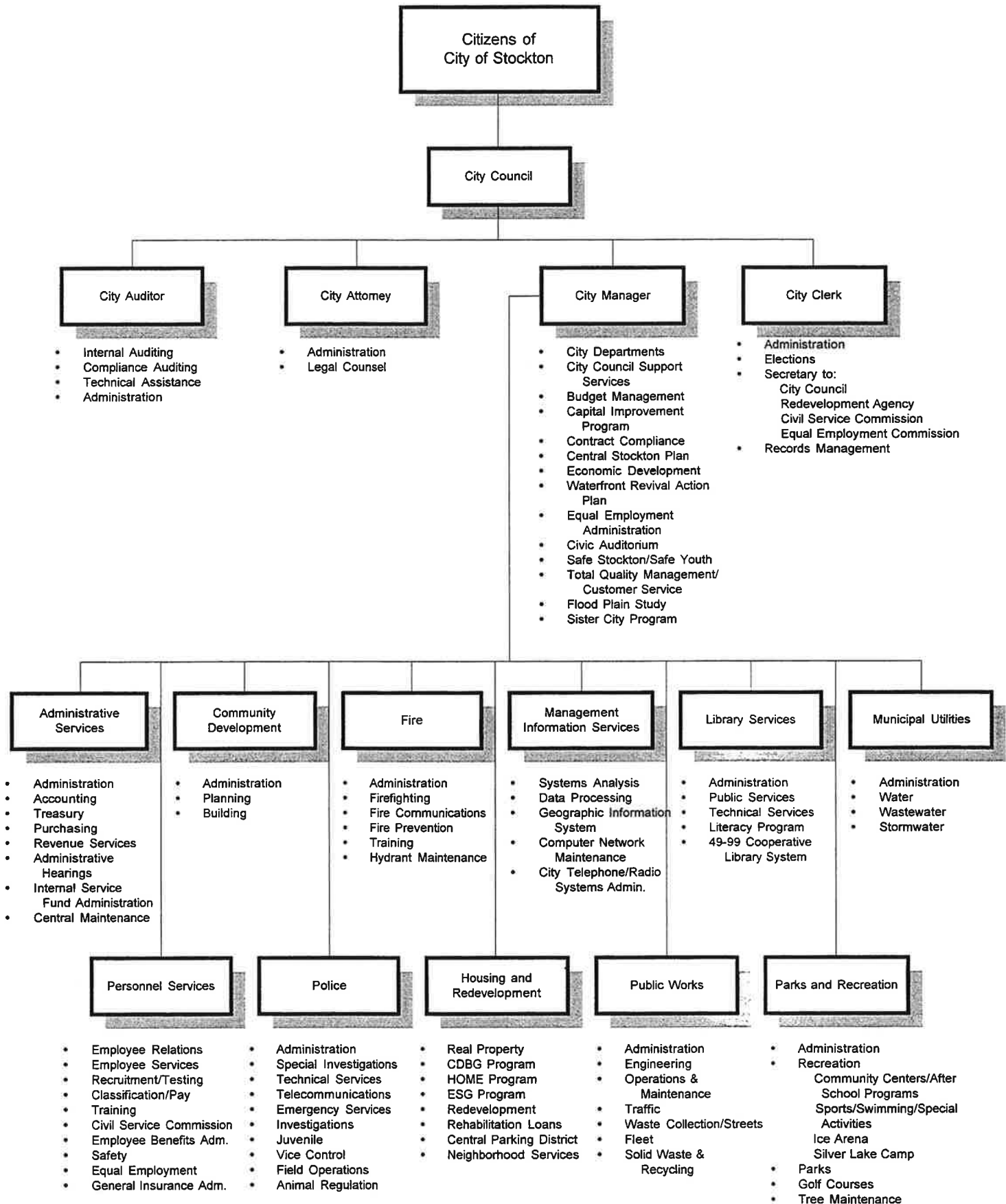
CITY OF STOCKTON

CITY PROFILE WITH FIVE-YEAR COMPARISON

Date of Incorporation
Form of Government
City Charter Adopted

July 25, 1850
City Council/City Manager
November 1922

	<u>1995-96</u>	<u>Estimate 2000-01</u>
Population	233,384	247,815
Active Registered Voters-City	94,287	82,149
Area (Square Miles)	55.5	56.7
Elevation	23	23
Rank in Size of California Cities	12	12
Median Family Income	41,300	44,300
Miles of Public Streets	655	658
Miles of Storm Drains	466	497
Miles of Sanitary Sewers	1,075	1,151
Miles of Water Lines	538	606
<u>Public Safety</u>		
Sworn Police Officers	377	400
Major Reported Crimes	24,543	17,500
Number of Fire Stations	12	12
Sworn Firefighters	231	229
Total Fire Department Call Responses	24,065	26,917
<u>Recreation</u>		
Municipal Golf Courses	3	4
Municipal Parks-Developed (City Parks 539 Acres)	47	51
Park Sites-Undeveloped (64 Acres)	8	8
Community Centers	6	6
Swimming Pools	4	4
Baseball & Softball Diamonds	41	41
Tennis Courts	57	60
<u>Libraries</u>		
Cesar Chavez Central Library	1	1
Branches	9	9
Bookmobile\Bookvan	1	2
Total Volumes Held	1,921,506	1,869,633
City Employees (full-time)	1,670	1,678
City Employees per 1,000 population	7.16	6.77



**CITY OF STOCKTON
FUNCTIONAL ORGANIZATION CHART**



Stockton wins the "All-America City" designation!

Stockton

Stockton



1999

APPROPRIATION SUMMARIES

APPROPRIATION SUMMARIES

This summary section uses a number of formats to provide a quick reference to the appropriation and revenue of funds under City Council authority. It allows a deeper understanding of the City's budget by comparing the budget to past years. The legal requirement to note the City's compliance with the State Constitutional Appropriation Limit and the City's Debt Margin and General Fund bonded indebtedness are also included in this section.



The Interactive Water Feature at the Weber Point Events Center.

**CITY OF STOCKTON 2000-01 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Fund Balance July 1, 2000	Estimated Revenue	Transfers In	Funds Available FY 00-01
<u>GENERAL FUND</u>				
General Fund (010)*	\$8,193,126	\$120,486,193	\$6,077,222	\$134,756,541
<u>SPECIAL REVENUE FUNDS</u>				
Capital Improvement Fund (301)	\$3,646	\$25,600	\$3,562,000	\$3,591,246
Infrastructure Improvements (303)	\$6,683	\$14,500	\$1,415,000	\$1,436,183
Library Fund (041)	\$404,708	\$4,045,212	\$5,521,705	\$9,971,625
Gas Tax 2105 Fund (030)	\$81,284	\$1,402,200	\$0	\$1,483,484
Gas Tax 2106 Fund (031)	\$19,390	\$948,700	\$0	\$968,090
Gas Tax 2107 Fund (032)	\$0	\$1,947,600	\$0	\$1,947,600
Gas Tax 2107.5 Fund (033/036)	\$14,646	\$10,400	\$0	\$25,046
Measure K Sales Tax (080)	\$614,771	\$6,055,000	\$0	\$6,669,771
Community Development Block Grant (052-54)	\$4,310,517	\$5,492,717	\$18,600	\$9,821,834
HOME Program Grant (059)	\$1,192,151	\$1,994,000	\$0	\$3,186,151
Emergency Shelter Grant (057)	\$0	\$176,000	\$0	\$176,000
Revenue Sharing (022)	\$21,000	\$0	\$0	\$21,000
Grants (Operating) (020, 024-25)	\$2,053,780	\$579,478	\$0	\$2,633,258
Transportation Development Act (034)	\$89,041	\$105,210	\$0	\$194,251
Asset Forfeiture (023)	\$189,000	\$37,000	\$0	\$226,000
Street & Business Improvement (073)	\$19,987	\$126,100	\$0	\$146,087
Boat Launching Facilities (045)	\$20,000	\$156,000	\$0	\$176,000
<u>CENTRAL PARKING DISTRICT</u>				
Central Parking District (416)	\$1,566,676	\$2,376,109	\$98,000	\$4,040,785
Central Parking Construction Reserve (417)	\$183,781	\$56,000	\$0	\$239,781
<u>ENTERPRISE FUNDS</u>				
Golf Course Fund (481)	\$356,820	\$1,926,000	\$0	\$2,282,820
Solid Waste and Recycling Fund (451)	\$2,778,676	\$455,000	\$0	\$3,233,676
Landfill Closure Fund (453)	\$7,277,203	\$0	\$0	\$7,277,203
Wastewater Fund (431)	\$13,341,182	\$28,053,200	\$0	\$41,394,382
New Melones Bond Reserve (421) **	\$830,250	\$40,000	\$405,000	\$1,275,250
Water Fund (421)	\$10,888,052	\$13,364,600	\$0	\$24,252,652
Storm Water Fund (441)	\$5,577,086	\$4,380,000	\$0	\$9,957,086
Garden Refuse Fund (455)	\$1,388,113	\$2,140,000	\$0	\$3,528,113

* Estimated General Fund balance on June 30, 2000 is based on anticipated vacancy savings and is adjusted for vacation sellback and separation pay.

** The New Melones Bond Debt Service Reserve is a reserve account established within the Water Fund (421).

**CITY OF STOCKTON 2000-01 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Expenditures	Transfers Out	Estimated Fund Balance June 30, 2001
<u>GENERAL FUND</u>			
General Fund (010)*	\$123,864,915	\$10,021,705	\$869,921
<u>SPECIAL REVENUE FUNDS</u>			
Capital Improvement Fund (301)	\$3,591,000	\$0	\$246
Infrastructure Improvements (303)	\$342,000	\$300,000	\$794,183
Library Fund (041)	\$9,960,408	\$0	\$11,217
Gas Tax 2105 Fund (030)	\$30,000	\$1,453,484	\$0
Gas Tax 2106 Fund (031)	\$0	\$968,090	\$0
Gas Tax 2107 Fund (032)	\$0	\$1,947,600	\$0
Gas Tax 2107.5 Fund (033/036)	\$0	\$25,046	\$0
Measure K Sales Tax (080)	\$6,260,000	\$0	\$409,771
Community Development Block Grant (052-54)	\$9,821,834	\$0	\$0
HOME Program Grant (059)	\$3,186,151	\$0	\$0
Emergency Shelter Grant (057)	\$176,000	\$0	\$0
Revenue Sharing (022)	\$21,000	\$0	\$0
Grants (Operating) (020, 024-25)	\$2,458,008	\$0	\$175,250
Transportation Development Act (034)	\$150,000	\$0	\$44,251
Asset Forfeiture (023)	\$73,028	\$0	\$152,972
Street & Business Improvement (073)	\$146,087	\$0	\$0
Boat Launching Facilities (045)	\$141,182	\$10,000	\$24,818
<u>CENTRAL PARKING DISTRICT</u>			
Central Parking District (416)	\$2,932,443	\$0	\$1,108,342
Central Parking Construction Reserve (417)	\$100,000	\$0	\$139,781
<u>ENTERPRISE FUNDS</u>			
Golf Course Fund (481)	\$1,931,171	\$0	\$351,649
Solid Waste and Recycling Fund (451)	\$1,131,829	\$0	\$2,101,847
Landfill Closure Fund (453)	\$0	\$0	\$7,277,203
Wastewater Fund (431)	\$33,634,961	\$325,080	\$7,434,341
New Melones Bond Reserve (421) **	\$0	\$0	\$1,275,250
Water Fund (421)	\$11,225,365	\$1,333,801	\$11,693,486
Storm Water Fund (441)	\$3,408,701	\$294,121	\$6,254,264
Garden Refuse Fund (455)	\$2,102,735	\$0	\$1,425,378

**CITY OF STOCKTON 2000-01 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Fund Balance July 1, 2000	Estimated Revenue	Transfers In	Funds Available FY 00-01
<u>PUBLIC FACILITIES FEES FUNDS</u>				
Public Facility Administration Fund (999)	\$937,291	\$566,388	\$0	\$1,503,679
City Office Space Fund (930)	\$134,600	\$220,800	\$0	\$355,400
Fire Station Fund (940 - 946)	\$164,918	\$198,360	\$0	\$363,278
Police Station Fund (960)	\$49,073	\$502,400	\$300,000	\$851,473
Library Fund (950 - 956)	\$3,585,049	\$594,480	\$0	\$4,179,529
Street Tree Fund (978)	\$104,669	\$41,230	\$0	\$145,899
Street Name Signs Fund (979)	\$26,300	\$8,150	\$0	\$34,450
Street Lights Fund (980-986)	\$134,665	\$34,970	\$0	\$169,635
Parkland Fund (970-976)	\$1,201,559	\$1,453,510	\$0	\$2,655,069
Community Recreation Center Fund (920-926)	\$1,478,917	\$200,730	\$0	\$1,679,647
Air Quality Fund (990)	\$973,041	\$649,300	\$0	\$1,622,341
Habitat Conservation Fund (997)	\$868,779	\$186,300	\$0	\$1,055,079
Street Improvements Fund (910-917)	\$5,928,389	\$4,904,090	\$5,900,000	\$16,732,479
Traffic Signal Fund (900-904, 302)	\$945,494	\$342,000	\$0	\$1,287,494
Water Connection Fund (424)	\$328,257	\$535,000	\$0	\$863,257
Wastewater Connection (434)	\$12,052,315	\$3,870,000	\$0	\$15,922,315
Westside Inter. Connection Fee (434)	\$2,840,462	\$1,176,000	\$0	\$4,016,462
<u>TRUST FUNDS</u>				
Police Department (645)	\$23,400	\$64,500	\$0	\$87,900
Fire Department (646)	\$22,888	\$12,300	\$0	\$35,188
Parks & Recreation (643; 624; 625; 626)	\$130,900	\$184,150	\$0	\$315,050
Arts Commission (641)	\$27,187	\$39,300	\$0	\$66,487
Library (621; 622; 626; 628; 644)	\$263,668	\$290,965	\$0	\$554,633
Annie Wagner Education Trust (627)	\$32,000	\$1,500	\$0	\$33,500
General Government (642)	\$10,000	\$11,000	\$0	\$21,000
<u>INTERNAL SERVICE FUNDS*</u>				
Fleet (Vehicles) (501)	\$2,405,750	\$6,426,355	\$0	\$8,832,105
Management Information Services (502)	\$1,884,015	\$5,013,472	\$0	\$6,897,487
Radio Equipment (503)	\$3,226,811	\$899,824	\$0	\$4,126,635
Telecommunications (504)	\$917,089	\$498,218	\$0	\$1,415,307
Equipment (505)	\$278,804	\$440,106	\$0	\$718,910
Central Duplicating (508)	\$13,425	\$390,000	\$0	\$403,425
Worker's Compensation (551)	\$5,045,088	\$4,837,530	\$0	\$9,882,618
Health Benefits (552)	\$2,153,670	\$13,040,577	\$0	\$15,194,247
Unemployment (556)	\$192,801	\$120,864	\$0	\$313,665
Long Term Disability-Life Ins. (557)	\$477,958	\$1,165,002	\$0	\$1,642,960
Risk Management (541)	\$2,382,776	\$2,556,532	\$0	\$4,939,308
Retirement Benefits (PERS) (561)	\$699,648	\$8,800,050	\$0	\$9,499,698
Municipal Utilities Laboratory (581)	\$430,419	\$740,083	\$0	\$1,170,502
<u>REDEVELOPMENT AGENCY</u>				
Redevelop Agency (330-339) **	\$0	\$0	\$870,000	\$0

* Internal Service Fund Balances are appropriated as contingency amounts. Unexpended funds carry over as a fund balance as of July 1 of the following year.

** This summary only shows the debt repayment and fund transfer activities for the Redevelopment Agency. Appropriations, revenues and fund balances related to the Agency can be found in other sections of this document. The Redevelopment Agency budget is approved under separate cover and included in this budget document as supplemental information.

CITY OF STOCKTON 2000-01 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Expenditures	Transfers Out	Estimated Fund Balance June 30, 2001
<u>PUBLIC FACILITIES FEES FUNDS</u>			
Public Facility Administration Fund (999)	\$472,390	\$0	\$1,031,289
City Office Space Fund (930)	\$0	\$340,000	\$15,400
Fire Station Fund (940 - 946)	\$0	\$325,000	\$38,278
Police Station Fund (960)	\$827,279	\$0	\$24,194
Library Fund (950 - 956)	\$250,000	\$430,000	\$3,499,529
Street Tree Fund (978)	\$66,000	\$0	\$79,899
Street Name Signs Fund (979)	\$10,000	\$0	\$24,450
Street Lights Fund (980-986)	\$70,000	\$0	\$99,635
Parkland Fund (970-976)	\$1,224,000	\$320,000	\$1,111,069
Community Recreation Center Fund (920-926)	\$0	\$0	\$1,679,647
Air Quality Fund (990)	\$1,510,000	\$0	\$112,341
Habitat Conservation Fund (997)	\$0	\$0	\$1,055,079
Street Improvements Fund (910-917)	\$9,310,000	\$5,900,000	\$1,522,479
Traffic Signal Fund (900-904, 302)	\$610,000	\$0	\$677,494
Water Connection Fund (424)	\$474,019	\$0	\$389,238
Wastewater Connection (434)	\$3,608,541	\$0	\$12,313,774
Westside Inter. Connection Fee (434)	\$1,577,579	\$0	\$2,438,883
<u>TRUST FUNDS</u>			
Police Department (645)	\$87,900	\$0	\$0
Fire Department (646)	\$35,188	\$0	\$0
Parks & Recreation (643; 624; 625; 626)	\$315,050	\$0	\$0
Arts Commission (641)	\$66,487	\$0	\$0
Library (621; 622; 626; 628; 644)	\$554,633	\$0	\$0
Annie Wagner Education Trust (627)	\$33,500	\$0	\$0
General Government (642)	\$21,000	\$0	\$0
<u>INTERNAL SERVICE FUNDS*</u>			
Fleet (Vehicles) (501)	\$8,832,105	\$0	\$0
Management Information Services (502)	\$6,897,487	\$0	\$0
Radio Equipment (503)	\$4,126,635	\$0	\$0
Telecommunications (504)	\$1,415,307	\$0	\$0
Equipment (505)	\$718,910	\$0	\$0
Central Duplicating (508)	\$403,425	\$0	\$0
Worker's Compensation (551)	\$9,882,618	\$0	\$0
Health Benefits (552)	\$15,194,247	\$0	\$0
Unemployment (556)	\$313,665	\$0	\$0
Long Term Disability-Life Ins. (557)	\$1,642,960	\$0	\$0
Risk Management (541)	\$4,939,308	\$0	\$0
Retirement Benefits (PERS) (561)	\$9,499,698	\$0	\$0
Municipal Utilities Laboratory (581)	\$1,170,502	\$0	\$0
<u>REDEVELOPMENT AGENCY</u>			
Redevelop Agency (330-339) **	\$0	\$173,600	\$0

2000-2001 INTERFUND TRANSFERS TRANSFERS IN

TO GENERAL FUND (010) from:

Gas Tax 2105 Fund (030) ⁽¹⁾	\$1,453,484	
Gas Tax 2106 Fund (031) ⁽¹⁾	\$968,090	
Gas Tax 2107 Fund (032) ⁽¹⁾	\$1,947,600	
Gas Tax 2107.5 Fund (033) ⁽¹⁾	\$10,400	
Gas Tax SCFAU Fund (036) ⁽¹⁾	\$14,646	
Boat Launching Facilities (045)	\$10,000	
Redevelopment Agency (Eastland) Fund (335)	\$125,000	
Water Fund (421)	\$928,801	
Wastewater Fund (431)	\$325,080	
Stormwater Fund (441)	\$294,121	
		\$6,077,222

TO CAPITAL IMPROVEMENT FUND (301) from:

General Fund (010)	\$3,532,000	
Redevelopment Agency (All Nations) (333)	\$30,000	
		\$3,562,000

TO INFRASTRUCTURE IMPROVEMENTS FUND (303) from:

PFF/City Office Space City-Wide Fund (930)	\$340,000	
PFF/Fire Station Fee Area 1 Fund (941)	\$150,000	
PFF/Fire Station Fee Area 6 Fund (946)	\$175,000	
PFF/Library Fee Area 6 Fund (956) ⁽²⁾	\$430,000	
PFF/Parkland City-Wide Fund (970)	\$320,000	
		\$1,415,000

TO LIBRARY FUND (041) from:

General Fund (010)		\$5,521,705
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TO COMMUNITY DEVELOPMENT BLOCK GRANT (052) from:

Redevelopment Agency (Sharps Lane Villa) (331)		\$18,600
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TO CENTRAL PARKING DISTRICT (416) from:

General Fund (010)		\$98,000
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TO PFF/STREET IMPROVEMENTS FEE AREA 1 FUND (911) from:

PFF/Street Improvements Fee Area 3 Fund (913) ⁽³⁾	\$750,000	
PFF/Street Improvements Fee Area 6 Fund (916) ⁽³⁾	\$5,150,000	
		\$5,900,000

TO PFF/POLICE STATION CITY-WIDE FUND (960) from:

Infrastructure Improvements Fund (303) ⁽³⁾		\$300,000
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TO NEW MELONES BOND RESERVE (421) from:

Water Fund (421)		\$405,000
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TO REDEVELOPMENT AGENCY (AMENDED WEST END) (334) from:

General Fund (010) ⁽⁴⁾		\$870,000
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⁽¹⁾ Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

⁽²⁾ Transfer amount is an estimate of total principal and interest due. Actual transfer will pay loan in full in 2000-01.

⁽³⁾ Public Facility Fee Interfund long term loans with standard loan terms specified in the Council approved PFF Administrative Guidelines.

⁽⁴⁾ Transfer includes \$375,000 for Banner Island. These funds should be transferred only when the obligation is incurred by the Redevelopment Agency

2000-2001 INTERFUND TRANSFERS

TRANSFERS OUT

FROM GENERAL FUND (010) to:

Library Fund (041)	\$5,521,705	
Capital Improvement Fund (301)	\$3,532,000	
Redevelopment Agency (Amended West End) Fund (334) ⁽¹⁾	\$870,000	
Central Parking District (416)	\$98,000	
		\$10,021,705

FROM GAS TAX 2105 FUND (030) to:

General Fund (010) ⁽²⁾		\$1,453,484
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FROM GAS TAX 2106 FUND (031) to:

General Fund (010) ⁽²⁾		\$968,090
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FROM GAS TAX 2107 FUND (032) to:

General Fund (010) ⁽²⁾		\$1,947,600
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FROM GAS TAX 2107.5 FUND (033) to:

General Fund (010) ⁽²⁾		\$10,400
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FROM GAS TAX SCFAU FUND (036) to:

General Fund (010) ⁽²⁾		\$14,646
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FROM BOAT LAUNCHING FACILITIES FUND (045) to:

General Fund (010)		\$10,000
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FROM INFRASTRUCTURE IMPROVEMENTS FUND (303) to:

PFF/Police Station City-Wide Fund (960) ⁽³⁾		\$300,000
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FROM WATER FUND (421) to:

General Fund (010)	\$928,801	
New Melones Bond Reserve Fund (421)	\$405,000	
		\$1,333,801

FROM WASTEWATER FUND (431) to:

General Fund (010)		\$325,080
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FROM STORM WATER FUND (441) to:

General Fund (010)		\$294,121
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FROM PFF/CITY OFFICE SPACE CITY-WIDE FUND (930) to:

Infrastructure Improvements Fund (303)		\$340,000
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FROM PFF/FIRE STATION FEE AREA 1 FUND (941) to:

Infrastructure Improvements Fund (303)		\$150,000
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FROM PFF/FIRE STATION FEE AREA 6 FUND (946) to:

Infrastructure Improvements Fund (303)		\$175,000
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2000-2001 INTERFUND TRANSFERS TRANSFERS OUT

<u>FROM PFF/LIBRARY FEE AREA 6 FUND (956) to:</u>	
Infrastructure Improvements Fund (303) ⁽⁴⁾	\$430,000
<u>FROM PFF/PARKLAND CITY-WIDE FUND (970) to:</u>	
Infrastructure Improvements Fund (303)	\$320,000
<u>FROM PFF/STREET IMPROVEMENTS FEE AREA 3 FUND (913) to:</u>	
PFF/Street Improvements Fee Area 1 Fund (911) ⁽³⁾	\$750,000
<u>FROM PFF/STREET IMPROVEMENTS FEE AREA 6 FUND (916) to:</u>	
PFF/Street Improvements Fee Area 1 Fund (911) ⁽³⁾	\$5,150,000
<u>FROM REDEVELOPMENT AGENCY (SHARPS LANE VILLA) (331) to:</u>	
Community Development Block Grant Fund (052)	\$18,600
<u>FROM REDEVELOPMENT AGENCY (ALL NATIONS) (333) to:</u>	
Capital Improvement Fund (301)	\$30,000
<u>FROM REDEVELOPMENT AGENCY (EASTLAND) (335) to:</u>	
General Fund (010)	\$125,000

Notes:

The actual cost of the 4th of July event, not to exceed the budgeted amount, will be transferred from the General Fund City Manager's department budget to the "Fourth of July Event" Special Revenue Fund in order to meet the administrative requirements of any agreement with the Stockton/San Joaquin Convention and Visitors Bureau.

Interfund transfers related to the Redevelopment Agency are identified in the Agency section.

Transfers are permitted from fund balances to appropriate accounts, but only for liability, regulatory, and capital/equipment requirements.

(1) Transfer includes \$375,000 for Banner Island. These funds should be transferred only when the obligation is incurred by the Redevelopment Agency.

(2) Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

(3) Public Facility Fee Interfund long term loans with standard loan terms specified in the Council approved PFF Administrative Guidelines.

(4) Transfer amount is an estimate of total principal and interest due. Actual transfer will pay loan in full in 2000-01.

OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01	VARIANCE
General Government - Depts.				
City Council (010-1000)	\$229,551	\$293,315	\$350,936	\$57,621
City Clerk (010-1100)	\$714,317	\$798,923	\$840,420	\$41,497
City Manager (010-1200, 010-0137)	\$2,362,274	\$2,001,980	\$2,264,750	\$262,770
Administrative Services (010-1300/3090)	\$6,335,399	\$6,611,317	\$6,681,268	\$69,951
City Attorney (010-1400)	\$1,139,521	\$969,382	\$990,527	\$21,145
Personnel (010-1600)	\$1,276,613	\$1,406,881	\$1,494,435	\$87,554
City Auditor (010-1900)	\$307,378	\$309,898	\$431,013	\$121,115
TOTAL	\$12,365,053	\$12,391,696	\$13,053,349	\$661,653
Community Development				
Housing & Redevelopment (010-1700)	\$1,220,329	\$1,619,631	\$2,170,466	\$550,835
Community Development (010-1800)	\$3,995,981	\$4,370,590	\$4,529,990	\$159,400
TOTAL	\$5,216,310	\$5,990,221	\$6,700,456	\$710,235
General Government - Non-Dept.				
Non-Departmental (010-0130)	\$486,937	\$495,772	\$573,173	\$77,401
Public Safety				
Police (010-2400)	\$48,321,389	\$50,884,959	\$54,626,874	\$3,741,915
Fire (010-2600)	\$27,656,797	\$27,043,729	\$29,005,452	\$1,961,723
TOTAL	\$75,978,186	\$77,928,688	\$83,632,326	\$5,703,638
Public Works				
Public Works (010-3000)	\$7,261,970	\$9,504,090	\$9,487,107	(\$16,983)
Parks & Recreation				
Parks & Recreation (010-3600)	\$9,210,079	\$9,751,662	\$10,418,504	\$666,842
TOTAL GENERAL FUND	\$110,518,535	\$116,062,129	\$123,864,915	\$7,802,786

OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01	VARIANCE
Parking District				
Central Parking District (416, 417)	\$1,563,625	\$2,156,946	\$2,932,443	\$775,497
Library System				
Library (041)	\$7,631,899	\$8,811,591	\$9,210,408	\$398,817
Enterprise Funds				
Municipal Utilities				
Wastewater Utility (431)	\$20,716,512	\$18,941,829	\$18,586,961	(\$354,868)
Stormwater Utility (441)	\$3,268,962	\$3,137,930	\$3,163,701	\$25,771
Water Utility (421)	\$10,384,357	\$10,178,878	\$10,054,365	(\$124,513)
Total	\$34,369,831	\$32,258,637	\$31,805,027	(\$453,610)
Solid Waste				
Solid Waste and Recycling (451)	\$2,732,720	\$2,632,334	\$1,131,829	(\$1,500,505)
Garden Refuse Collection (455)	\$1,965,476	\$2,169,105	\$2,102,735	(\$66,370)
Total	\$4,698,196	\$4,801,439	\$3,234,564	(\$1,566,875)
Parks & Recreation				
Golf Courses (481)	\$1,843,287	\$1,952,476	\$1,931,171	(\$21,305)
TOTAL	\$40,911,314	\$39,012,552	\$36,970,762	(\$2,041,790)
Public Facility Fees				
Public Facility Fees (900-999, 424, 434)	\$4,286,510	\$4,663,407	\$4,869,808	\$206,401
Other Funds				
Special Revenue Funds	\$9,356,315	\$12,185,958	\$15,127,290	\$2,941,332
Trust Funds	\$591,279	\$1,286,594	\$1,113,758	(\$172,836)
TOTAL	\$9,947,594	\$13,472,552	\$16,241,048	\$2,768,496
TOTAL BUDGET	\$174,859,477	\$184,179,177	\$194,089,384	\$9,910,207

SUMMARY OF 2000-01 BUDGET APPROPRIATIONS

FUND	OPERATING	CAPITAL PROJECTS	TOTAL APPROPRIATION
General Fund	\$123,864,915	\$0	\$123,864,915
<u>Special Revenue Funds:</u>			
Capital Improvement Fund	\$0	\$3,591,000	\$3,591,000
Infrastructure Improvements	\$0	\$342,000	\$342,000
Library Fund	\$9,210,408	\$750,000	\$9,960,408
Gas Tax Funds	\$0	\$30,000	\$30,000
Measure K Sales Tax	\$0	\$6,260,000	\$6,260,000
Community Dev Block Grant	\$8,946,834	\$875,000	\$9,821,834
HOME Grant Program	\$3,186,151	\$0	\$3,186,151
Emergency Shelter	\$176,000	\$0	\$176,000
Revenue Sharing	\$0	\$21,000	\$21,000
Operating Grants	\$2,458,008	\$0	\$2,458,008
Transportation Development	\$0	\$150,000	\$150,000
Asset Forfeiture Fund	\$73,028	\$0	\$73,028
Street & Business Improvement	\$146,087	\$0	\$146,087
Boat Launching Facilities	\$141,182	\$0	\$141,182
Total Special Revenue Funds	\$24,337,698	\$12,019,000	\$36,356,698
Central Parking District	\$2,932,443	\$100,000	\$3,032,443
<u>Enterprise Funds:</u>			
Golf Course Fund	\$1,931,171	\$0	\$1,931,171
Solid Waste and Recycling Fund	\$1,131,829	\$0	\$1,131,829
Garden Refuse Fund	\$2,102,735	\$0	\$2,102,735
Waste Water Fund	\$18,586,961	\$15,048,000	\$33,634,961
Storm Water Fund	\$3,163,701	\$245,000	\$3,408,701
Water Fund	\$10,054,365	\$1,171,000	\$11,225,365
Total Enterprise Funds	\$36,970,762	\$16,464,000	\$53,434,762
Trust Funds	\$1,113,758	\$0	\$1,113,758
Public Facility Fees Funds	\$4,869,808	\$15,140,000	\$20,009,808
TOTAL	\$194,089,384	\$43,723,000	\$237,812,384

APPROPRIATION LIMIT & BASIS OF ACCOUNTING

Appropriation Limit

Article XIII B of the State Constitution (Proposition 4 as amended by Proposition 111) limits the taxing authority of the City. The Appropriations Limit is the maximum taxing authority of the City. The Appropriations Subject to Limit is the proposed taxing by the City.

2000-01 Appropriations Limit	\$152,329,864
2000-01 Appropriations Subject to Limit	96,298,201
Remaining Capacity	56,031,663

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIII B. The City is within its taxing authority; therefore, the 2000-01 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

Basis of Accounting

The basis of accounting refers to when revenues and expenditures are recognized and reported in the financial statements.

The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects), expendable trust funds and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The accrual basis of accounting is used for proprietary funds (enterprise and internal service), and non-expendable trust funds. Under the accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

City fund budgets are generally prepared consistent with the basis of accounting used for that fund, except that depreciation expense is not budgeted for proprietary funds.

DEBT LIMIT COMPUTATION

JUNE 30, 1999

(Dollar amounts in thousands)

Total Assessed Valuation (net of exemptions)	\$8,591,011
Less: Redevelopment Tax Increments	<u>122,951</u>
Basis of Levy	<u>\$8,468,060</u>
Debt Limit – 15 Percent of Assessed Value (1)	\$1,288,652
Amount of Debt Applicable to Debt Limit	0
LEGAL DEBT MARGIN	<u>\$1,288,652</u>

(1) Section 43605 California Government Code.

SOURCE: San Joaquin County Auditor/Controller's Office
California Municipal Statistics

**NET GENERAL OBLIGATION BONDED DEBT PER CAPITA
and Ratio Of Net General Obligation Bonded Debt
to Taxable Assessed Value
Last Ten Fiscal Years
(Dollar amounts in thousands)**

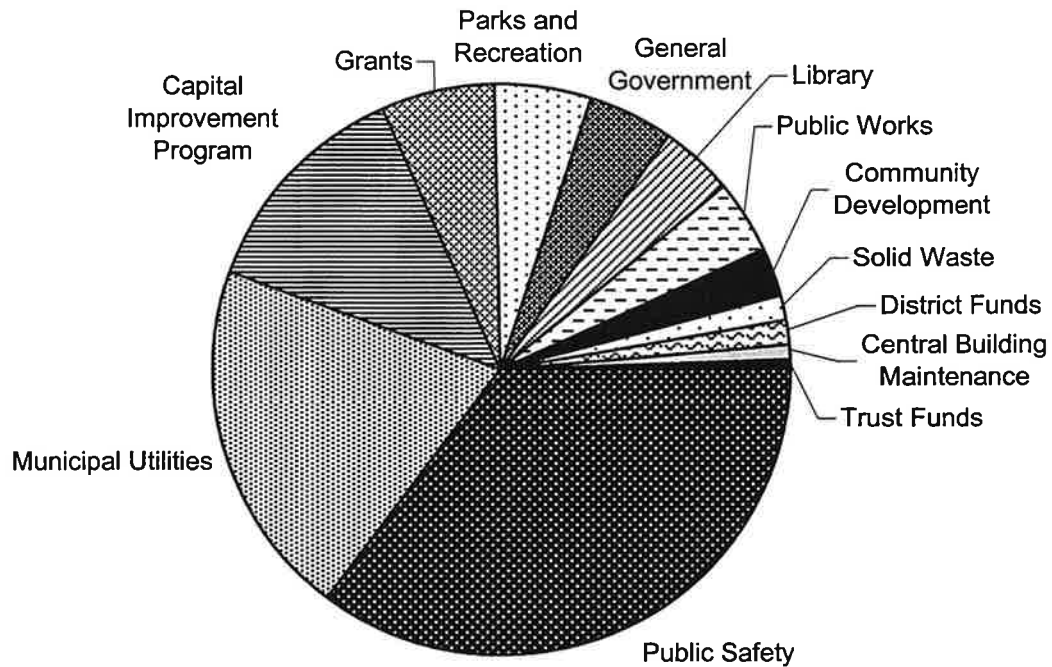
Fiscal Year	Population (1)	Gross Assessed Value	Gross Bonded Debt	Debt Payable from Enterprise Revenue	Net Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt per Capita
1990	210,943	\$ 6,143,171	\$ 1,250	\$ 740	\$ 510	0.008 %	2.6124 %
1991	215,100	6,889,154	390	0	390	0.006	1.8131
1992	221,585	7,606,262	265	0	265	0.003	1.1959
1993	226,300	8,055,732	135	0	135	0.002	0.5966
1994	228,733	8,443,029	0	0	0	0.000	0.0000
1995	232,770	8,575,384	0	0	0	0.000	0.0000
1996	233,600	8,814,724	0	0	0	0.000	0.0000
1997	236,500	8,790,337	0	0	0	0.000	0.0000
1998	240,100	8,966,865	0	0	0	0.000	0.0000
1999	243,700	9,140,653	0	0	0	0.000	0.0000

1990 Federal Census Population - 210,943

(1) Population data estimates are as of January 1 of the corresponding year and are not in thousands

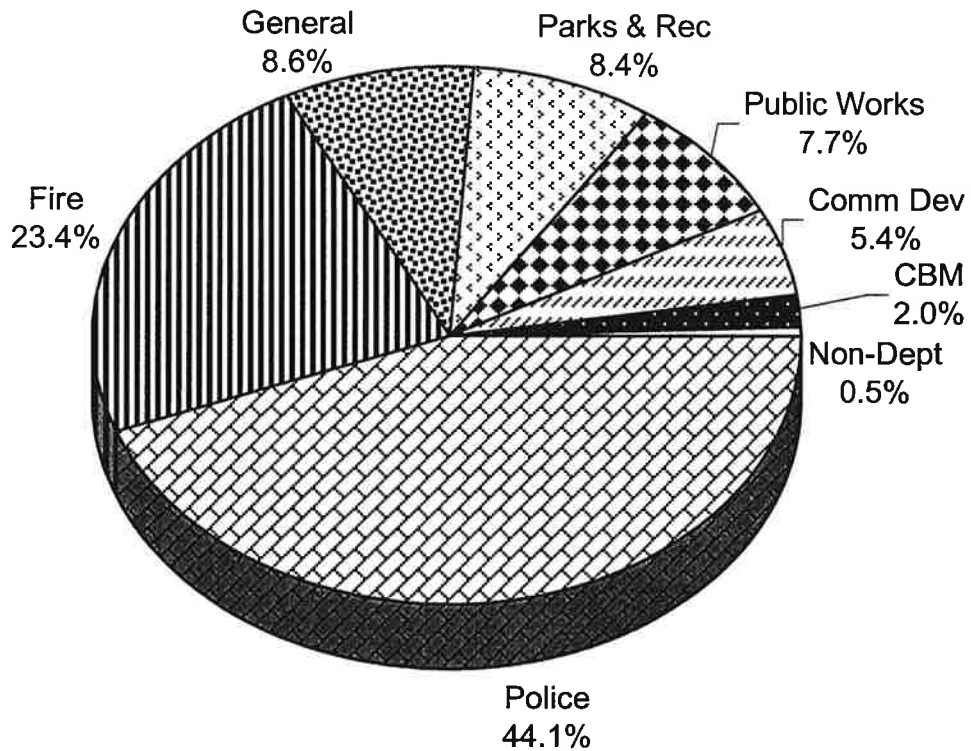
Source: State of California, Department of Finance, Demographic Research Unit
City of Stockton Finance Department
San Joaquin County Auditor/Controller's Office

BUDGET DISTRIBUTION BY FUNCTION ALL FUNDS -- \$237.6 MILLION



Public Safety	\$83,705,354	35.2%
Municipal Utilities	\$48,269,027	20.3%
Capital Improvement Program	\$30,403,808	12.8%
Grants	\$15,641,993	6.6%
Parks and Recreation	\$12,490,857	5.3%
General Government	\$11,193,087	4.7%
Library	\$9,960,408	4.2%
Public Works	\$9,487,107	4.0%
Community Development	\$6,700,456	2.8%
Solid Waste	\$3,234,564	1.4%
District Funds	\$3,178,530	1.3%
Central Building Maintenance	\$2,433,435	1.0%
Trust Funds	\$1,113,758	0.5%
	<hr/>	
	\$237,812,384	

GENERAL FUND OPERATING BUDGET BY SERVICE PROVIDED



Police	\$54,626,874	44.1%
Fire	\$29,005,452	23.4%
General Government	\$10,619,914	8.6%
Parks and Recreation	\$10,418,504	8.4%
Public Works	\$9,487,107	7.7%
Community Development	\$6,700,456	5.4%
Central Building Maint.	\$2,433,435	2.0%
Non-Departmental	\$573,173	0.5%
<hr/>		
Total	\$123,864,915	

Stockton

Stockton



1999

REVENUE SUMMARIES

REVENUE SUMMARIES

This section outlines the City's sources of revenue and compares the budget to the previous year's revenue. The City collects revenue from a number of sources. Some revenue, such as taxes, certain licenses and permits, fines, and charges for services, can be used for general purposes. Other revenue, such as special purpose grants, impact fees, gas taxes and sewer fees, can only be used for the specified purpose.

This section also explains the basis of revenue projection, and allows a deeper understanding of the City's revenue by providing an historical and comparative years view.

REVENUES BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01
<u>GENERAL FUND (010)</u>			
<u>Taxes:</u>			
Property Taxes	\$15,783,584	\$16,230,000	\$17,140,000
County Collection Fee*	(\$370,971)	(\$380,000)	(\$380,000)
Utility Users Tax	\$24,159,787	\$24,862,000	\$25,880,000
Sales and Use Tax	\$24,739,457	\$25,500,000	\$28,590,000
Franchises	\$4,630,432	\$4,220,000	\$4,670,000
Business Licenses	\$5,713,752	\$6,035,000	\$6,610,000
Transient Occupancy	\$1,385,417	\$1,390,000	\$1,560,000
Document Transfer	<u>\$1,094,693</u>	<u>\$410,000</u>	<u>\$434,000</u>
Totals	\$77,136,151	\$78,267,000	\$84,504,000
<u>Licenses & Permits:</u>			
Animal Licenses	\$64,013	\$71,400	\$78,000
Construction Permits	\$1,823,572	\$1,737,400	\$1,887,400
Street & Curb Permits	\$396,764	\$470,180	\$435,855
Fire Dept Permits	\$52,707	\$49,700	\$49,000
Police Dept Permits	\$168,036	\$157,638	\$168,598
Other Licenses & Permits	<u>\$2,043</u>	<u>\$3,000</u>	<u>\$3,375</u>
Totals	\$2,507,135	\$2,489,318	\$2,622,228
<u>Use of Money & Property:</u>			
Interest	\$1,179,636	\$950,000	\$1,050,000
Rentals	\$626,653	\$660,100	\$688,000
Cash Over & Short	<u>\$2,420</u>	<u>\$0</u>	<u>\$0</u>
Totals	\$1,808,709	\$1,610,100	\$1,738,000
<u>Fines & Forfeitures:</u>			
Traffic & Parking Fines	\$687,992	\$643,860	\$669,860
Vehicle Code Fines	\$69,221	\$66,000	\$85,000
DUI Emergency Recovery	\$11,264	\$15,562	\$13,132
Criminal Fines	\$39,232	\$22,000	\$38,000
Misc Fines & Penalties	<u>\$85,402</u>	<u>\$68,500</u>	<u>\$129,200</u>
Totals	\$893,111	\$815,922	\$935,192
<u>Other Revenues:</u>			
Refunds & Reimbursements	\$640,009	\$523,370	\$560,970
Utility In Lieu of Tax	\$1,509,248	\$1,600,000	\$1,727,000
Sale of Property	\$36,060	\$20,500	\$0
Cost Recovery Allocations	\$5,146,705	\$3,657,433	\$4,520,673
Miscellaneous Revenues*	<u>(\$112,988)</u>	<u>\$12,000</u>	<u>(\$3,500)</u>
Totals	\$7,219,034	\$5,813,303	\$6,805,143

* Negative amounts reflect collection costs or allowance for uncollectable receivables.

REVENUES BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01
<u>Revenues from Other Agencies:</u>			
Federal Police Grants	\$417,424	\$263,428	\$57,418
Homeowners Exemption	\$373,910	\$380,000	\$372,800
Motor Vehicle In-Lieu of Tax	\$10,599,144	\$10,950,000	\$12,590,000
POST Reimbursement	\$377,483	\$250,000	\$250,000
Other Revenue	<u>\$96,812</u>	<u>\$116,541</u>	<u>\$1,109,164</u>
Totals	\$11,864,773	\$11,959,969	\$14,379,382
<u>Charges for Current Services:</u>			
General Government	\$1,625,228	\$546,547	\$559,481
Public Safety	\$3,883,720	\$4,057,596	\$4,174,685
Physical Environment	\$1,180,803	\$1,245,216	\$1,263,608
Planning, Building, Housing	\$2,671,615	\$2,196,300	\$2,338,650
Cultural & Recreational	\$718,966	\$881,628	\$835,450
Other Charges for Services	<u>\$521,003</u>	<u>\$331,934</u>	<u>\$330,374</u>
Totals	\$10,601,335	\$9,259,221	\$9,502,248
General Fund Totals	\$112,030,248	\$110,214,833	\$120,486,193
<u>LIBRARY FUND (041)</u>			
County-wide Contribution	\$2,395,709	\$2,942,124	\$3,445,185
PLF State Grant	\$380,160	\$287,620	\$421,087
Fines	\$94,885	\$102,600	\$96,195
S.J. Delta Cataloging	\$62,790	\$37,464	\$15,000
Miscellaneous Other Fees	<u>\$72,730</u>	<u>\$54,457</u>	<u>\$67,745</u>
Library Fund Totals	\$3,006,274	\$3,424,265	\$4,045,212
<u>SPECIAL PURPOSE GRANTS (020-025)</u>			
Operating Grants	<u>\$1,993,582</u>	<u>\$316,515</u>	<u>\$579,478</u>
Totals	\$1,993,582	\$316,515	\$579,478
<u>CAPITAL IMPROVEMENT FUNDS (038, 301-303)</u>			
Govt Grants-TEA/ISTEA (038)	\$1,065,756	\$641,000	\$124,000
Amusement Taxes (301)	\$20,908	\$20,400	\$20,600
Grants/Donations (301-303)	\$229,525	\$0	\$5,000
Investment Earnings (301-303)	\$597,720	\$221,000	\$14,500
Area of Benefit Fees (301)	\$3,409	\$0	\$0
Traffic Signal Fees (302)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
CIP Totals	\$1,917,318	\$882,400	\$164,100

REVENUES BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01
<u>TRAFFIC SIGNAL IMPACT FUNDS (900-904)</u>			
Impact Fees	\$363,069	\$275,890	\$287,000
Investment Earnings	<u>\$82,523</u>	<u>\$65,900</u>	<u>\$55,000</u>
Totals	\$445,592	\$341,790	\$342,000
<u>STREET IMPROVEMENT IMPACT FUNDS (910-917)</u>			
Impact Fees	\$4,177,542	\$3,876,000	\$4,082,600
Investment Earnings	<u>\$1,077,027</u>	<u>\$946,280</u>	<u>\$821,490</u>
Totals	\$5,254,569	\$4,822,280	\$4,904,090
<u>COMMUNITY CENTER IMPACT FUNDS (920-926)</u>			
Impact Fees	\$157,477	\$128,550	\$132,500
Investment Earnings	<u>\$73,925</u>	<u>\$51,500</u>	<u>\$68,230</u>
Totals	\$231,402	\$180,050	\$200,730
<u>CITY OFFICE IMPACT FUND (930)</u>			
Impact Fees	\$252,986	\$200,000	\$210,000
Investment Earnings	<u>\$21,173</u>	<u>\$11,100</u>	<u>\$10,800</u>
Totals	\$274,159	\$211,100	\$220,800
<u>FIRE STATION IMPACT FUNDS (940-946)</u>			
Impact Fees	\$223,797	\$138,700	\$192,300
Investment Earnings	<u>\$14,276</u>	<u>\$12,360</u>	<u>\$6,060</u>
Totals	\$238,073	\$151,060	\$198,360
<u>LIBRARY IMPACT FUNDS (950-956)</u>			
Impact Fees	\$467,811	\$332,200	\$409,220
Investment Earnings	<u>\$192,704</u>	<u>\$128,140</u>	<u>\$185,260</u>
Totals	\$660,515	\$460,340	\$594,480
<u>POLICE STATION IMPACT FUND (960)</u>			
Impact Fees	\$518,257	\$385,700	\$468,000
Investment Earnings	<u>\$301,407</u>	<u>\$233,100</u>	<u>\$34,400</u>
Totals	\$819,664	\$618,800	\$502,400
<u>PARKLAND IMPACT FUNDS (970-976)</u>			
Impact Fees	\$1,331,099	\$1,086,000	\$1,228,000
Investment Earnings	<u>\$257,208</u>	<u>\$227,880</u>	<u>\$225,510</u>
Totals	\$1,588,307	\$1,313,880	\$1,453,510

REVENUES BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01
<u>TREE IMPACT FUND (978)</u>			
Impact Fees	\$39,546	\$31,600	\$36,700
Investment Earnings	<u>\$4,777</u>	<u>\$710</u>	<u>\$4,530</u>
Totals	\$44,323	\$32,310	\$41,230
<u>STREET SIGN IMPACT FUND (979)</u>			
Impact Fees	\$10,998	\$5,200	\$6,960
Investment Earnings	<u>\$1,148</u>	<u>\$650</u>	<u>\$1,190</u>
Totals	\$12,146	\$5,850	\$8,150
<u>STREET LIGHT IMPACT FUNDS (980-986)</u>			
Impact Fees	\$4,909	\$19,700	\$16,500
Investment Earnings	<u>\$20,975</u>	<u>\$16,400</u>	<u>\$18,470</u>
Totals	\$25,884	\$36,100	\$34,970
<u>AIR QUALITY IMPACT FUNDS (990-996)</u>			
Impact Fees	\$599,645	\$493,000	\$540,000
Investment Earnings	<u>\$126,760</u>	<u>\$43,700</u>	<u>\$109,300</u>
Totals	\$726,405	\$536,700	\$649,300
<u>HABITAT/OPEN SPACE CONSERVATION (997)</u>			
Impact Fees	\$222,713	\$94,500	\$149,000
Investment Earnings	<u>\$32,278</u>	<u>\$24,510</u>	<u>\$37,300</u>
Totals	\$254,991	\$119,010	\$186,300
<u>PUBLIC FACILITIES ADMIN FUND (999)</u>			
Impact Fees	\$510,755	\$477,459	\$531,388
Investment Earnings	<u>\$36,974</u>	<u>\$20,000</u>	<u>\$35,000</u>
Totals	\$547,729	\$497,459	\$566,388
<u>WATER IMPACT FUND (424)</u>			
Impact Fees	\$597,796	\$470,000	\$500,000
Investment Earnings	<u>\$96,326</u>	<u>\$30,000</u>	<u>\$35,000</u>
Totals	\$694,122	\$500,000	\$535,000
<u>WASTEWATER IMPACT FUND (434)</u>			
Impact Fees	\$2,811,978	\$3,163,000	\$3,350,000
Investment Earnings	<u>\$899,804</u>	<u>\$520,000</u>	<u>\$520,000</u>
Totals	\$3,711,782	\$3,683,000	\$3,870,000

REVENUES BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01
<u>WESTSIDE SEWER INTERCEPTOR CONNECTION (434)</u>			
Impact Fees	\$2,091,813	\$1,024,000	\$1,056,000
Investment Earnings	<u>\$116,333</u>	<u>\$100,000</u>	<u>\$120,000</u>
Totals	\$2,208,146	\$1,124,000	\$1,176,000
<i>Public Facility Fees Totals</i>	\$17,737,809	\$14,633,729	\$15,483,708
<u>CENTRAL PARKING DISTRICT (416-417)</u>			
Special Assessments	\$602,071	\$600,000	\$600,000
Other Revenues	\$1,565	\$1,000	\$3,856
Parking Lot/Meter Fees	\$1,462,028	\$1,720,206	\$1,611,253
Revenue Other Agencies	\$65,835	\$70,000	\$70,000
Parking Citations	\$8,796	\$150,000	\$51,000
Investment Earnings	<u>\$103,265</u>	<u>\$92,000</u>	<u>\$96,000</u>
<i>Parking District Totals</i>	\$2,243,560	\$2,633,206	\$2,432,109
<u>ENTERPRISE FUNDS</u>			
<u>Water Fund: (421)</u>			
User Fees	\$12,725,965	\$12,457,900	\$12,679,600
Investment Earnings *	\$893,733	\$590,000	\$600,000
Penalty Fees	\$216,599	\$125,000	\$125,000
Miscellaneous Revenues	<u>\$4,207</u>	<u>\$0</u>	<u>\$0</u>
<i>Water Fund Totals</i>	\$13,840,504	\$13,172,900	\$13,404,600
<i>* FY 00-01 estimate includes \$40,000 for New Melones Bond Reserve</i>			
<u>Regional Wastewater Fund: (431)</u>			
User Fees	\$27,587,218	\$27,996,500	\$27,023,200
Sewer Lien Admin Fees	\$102,556	\$80,000	\$80,000
Pre-Treatment Violations	\$459,890	\$300,000	\$300,000
Investment Earnings	\$1,835,176	\$570,000	\$610,000
Miscellaneous Revenues	<u>\$45,578</u>	<u>\$40,000</u>	<u>\$40,000</u>
<i>Wastewater Fund Totals</i>	\$30,030,418	\$28,986,500	\$28,053,200
<u>Stormwater Fund: (441)</u>			
User Fees	\$3,708,088	\$4,030,000	\$4,090,000
Other Revenues	\$64,679	\$25,000	\$25,000
Investment Earnings	<u>\$360,427</u>	<u>\$260,000</u>	<u>\$265,000</u>
<i>Stormwater Fund Totals</i>	\$4,133,194	\$4,315,000	\$4,380,000

REVENUES BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01
<u>Solid Waste and Recycling Funds: (451-453)</u>			
Landfill Charges for Services	\$2,657,082	\$2,667,220	\$0
Investment Earnings	\$432,658	\$360,000	\$0
Other Revenues	\$15,201	\$16,300	\$455,000
Landfill Closure Charges	<u>\$749,664</u>	<u>\$723,580</u>	<u>\$0</u>
Landfill Totals	\$3,854,605	\$3,767,100	\$455,000
<u>Solid Waste - Garden Refuse: (455)</u>	<u>\$2,089,406</u>	<u>\$2,105,000</u>	<u>\$2,140,000</u>
<u>Golf Course Fund: (481)</u>			
User Fees	\$1,736,670	\$1,763,000	\$1,763,000
Investment Earnings	\$0	\$6,500	\$0
Rents/Leases/Concessions	\$143,757	\$152,000	\$163,000
Other Revenues	<u>\$19,405</u>	<u>\$0</u>	<u>\$0</u>
Golf Fund Totals	\$1,899,832	\$1,921,500	\$1,926,000
<u>MEASURE K SALES TAX FUND (080)</u>			
Sales Tax	\$2,525,752	\$2,465,000	\$2,666,000
Grants/Other Government Revenue	\$4,898,105	\$3,409,000	\$3,389,000
Investment Earnings	<u>\$22,183</u>	<u>\$0</u>	<u>\$0</u>
Measure K Fund Totals	\$7,446,040	\$5,874,000	\$6,055,000
<u>GAS TAX FUNDS</u>			
2105 Gas Tax (030)	\$1,475,032	\$1,371,150	\$1,398,600
2106 Gas Tax (031)	\$956,014	\$925,600	\$944,100
2107 Gas Tax (032)	\$1,959,160	\$1,909,400	\$1,947,600
2107.5 Gas Tax (033)	\$10,000	\$10,000	\$10,000
Transportation Dev Tax (034)	\$111,249	\$100,000	\$100,000
Investment Earnings (030-037)	<u>\$51,575</u>	<u>\$39,110</u>	<u>\$13,810</u>
Gas Tax Funds Totals	\$4,563,030	\$4,355,260	\$4,414,110
<u>COMMUNITY DEVELOPMENT FUND</u>			
CDBG (052)	\$4,872,491	\$6,078,283	\$5,492,717
Emergency Shelter Program (057)	\$205,653	\$176,000	\$176,000
Home Grant Program (058-059)	<u>\$4,140,157</u>	<u>\$1,991,000</u>	<u>\$1,994,000</u>
CDBG Fund Totals	\$9,218,301	\$8,245,283	\$7,662,717

REVENUES BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01
<u>SPECIAL REVENUES FUNDS</u>			
Asset Forfeiture (023)	\$29,916	\$45,000	\$37,000
Boat Launching Facilities (045)	\$155,929	\$162,000	\$156,000
Street & Business Imp. (073)	<u>\$46,209</u>	<u>\$62,300</u>	<u>\$126,100</u>
<i>Special Revenues Fund Totals</i>	\$232,054	\$269,300	\$319,100
<u>TRUST FUNDS</u>			
Annie Wagner Educ. Trust (627)	\$2,321	\$1,500	\$1,500
Arts Commission (641)	\$38,796	\$39,487	\$39,300
General Government (642)	\$53,150	\$61,200	\$11,000
Parks & Recreation (643, 624-5)	\$151,806	\$188,739	\$184,150
Police (645)	\$9,263	\$6,275	\$64,500
Fire (646)	\$17,342	\$12,900	\$12,300
Library (644, 621-2, 626, 628)	<u>\$293,037</u>	<u>\$406,467</u>	<u>\$290,965</u>
<i>Trust Fund Totals</i>	\$565,715	\$716,568	\$603,715

REVENUES BY FUND

	ACTUAL 1998-99	BUDGET 1999-00	BUDGET 2000-01
<u>REVENUE SUMMARY TOTALS BY FUND</u>			
General Fund	\$112,030,248	\$110,214,833	\$120,486,193
Library Fund	\$3,006,274	\$3,424,265	\$4,045,212
Special Purpose Grants	\$1,993,582	\$316,515	\$579,478
Enterprise Funds	\$55,847,959	\$54,268,000	\$50,358,800
Capital Improvement Fund	\$1,917,318	\$882,400	\$164,100
Public Facility Impact Funds	\$17,737,809	\$14,633,729	\$15,483,708
Central Parking District	\$2,243,560	\$2,633,206	\$2,432,109
Gas Tax Fund	\$4,563,030	\$4,355,260	\$4,414,110
Measure K Sales Tax	\$7,446,040	\$5,874,000	\$6,055,000
Community Dev Grant Fund	\$9,218,301	\$8,245,283	\$7,662,717
Special Revenue Fund	\$232,054	\$269,300	\$319,100
Trust Funds	<u>\$565,715</u>	<u>\$716,568</u>	<u>\$603,715</u>
TOTAL ALL FUNDS	\$216,801,890	\$205,833,359	\$212,604,242

Note: Collection agency bills will be deducted from the applicable revenue rather than charged to an expenditure account. In this way, the revenue estimates contain collection agency costs in the exact amounts owed.

BASIS OF FY 2000-2001 REVENUE PROJECTION

GENERAL FUND

Taxes

The City's General Fund receives the majority of its revenue from the "Taxes" category. The estimated FY 2000-01 total of \$84,504,000 is up 8.0% from the original estimate for FY 1999-00 and comprises 70.1% of General Fund revenue.

The State budget shift of property tax allocation from the City in 1992-93 and 1993-94 continues to leave the City with over a \$5 million loss of property tax revenue annually. This loss of discretionary revenue has been only in small part offset by Proposition 172 (the Public Safety Sales and Use Tax) which will generate an anticipated \$840,000 in 2000-01. However, this small offset is legally required to be used only for public safety purposes and is not discretionary revenue.

Total property tax revenue is projected to increase 3.9% from the revised 1999-00 fiscal year estimate. Although the increase in the city's taxable assessed valuation is estimated at 5.5%, the estimated overall rate of revenue increase is reduced to 3.9% due to several factors. The Unitary component of property tax revenue is expected to remain flat, the Unsecured Roll is expected to drop next year due to a known factor, and the Supplemental Roll allocation is expected to drop relative to a large one-time catch-up allocation that was received in the current fiscal year. The property tax administration fee charged by the county is estimated to increase by 3.0% from the actual current year charge.

The projected increase in Utility User's Tax revenue is approximately 4.1% from the original FY 1999-00 estimate, based on slightly higher-than-expected revenue in the current fiscal year. Current rate stability in the electricity and natural gas utilities tends to hold revenue from those sources relatively flat, while growth in the telecommunications market is providing revenue growth in excess of population, or user, growth in that sector. The total amount of Utility User Tax Enterprise Zone rebates increased in 1999-00, and is expected to remain stable at the higher level.

Revenue from the local 1% sales and use tax is estimated to increase by 10% during the current fiscal year, well above the budgeted estimate, and another 5% in FY 2000-01. The estimated 5% rate of increase for next fiscal year is consistent with the state-wide projection prepared by the State Department of Finance. Revenue from the Public Safety Sales and Use Tax (Proposition 172) is also projected to increase by approximately 10% in the current fiscal year and then 5% in 2000-01. The Public Safety Sales Tax is allocated based on countywide sales tax collections which, until recently, tended to increase at a higher rate than Stockton's sales tax collections. Similar to sales and use tax revenue, business license tax revenue is also projected to

BASIS OF FY 2000-2001 REVENUE PROJECTION

increase by approximately 10% in the current fiscal year and 5% in FY 2000-01. Transient Occupancy Tax (TOT) revenue is estimated to increase by a more moderate 3% in FY 2000-01 after a large increase in the current fiscal year. TOT revenue in the current fiscal year is estimated to increase by 9% due to such events as the Promise Keepers convention and the California Community Colleges Basketball Championship.

The revenue estimate for the Document (Real Property) Transfer Tax for FY 2000-01 reflects the second full year at the rate of \$.55 per \$1,000 in property value, rather than the City's previous rate of \$3.00 per \$1,000 of value. The higher rate expired November 3, 1998 due to the requirements of Proposition 218.

Licenses and Permits

This category includes construction permit fees as well as other permit-related fees such as animal licenses, Police Department permits, and parking meter revenue. Construction Permit revenue in the current fiscal year is estimated up approximately 15% from actual fiscal year 1998-99 revenue based on year-to-date experience. The 2000-01 budget estimates that revenue from construction permits will decrease approximately 10%, reflecting some moderation in the construction industry after three consecutive years of double-digit percentage increases.

Use of Money and Property

This category includes interest earnings from investment of available cash balances. Also included are charges for use of City property and facilities, primarily recreational facilities. Interest earnings revenue has been estimated based on current year experience and a slightly higher average projected interest rate. Actual interest earnings in FY 1998-99 were higher than usual due to loan repayments in that year.

Fines and Forfeitures

This category includes Traffic/Parking Citation fines along with several smaller fine revenues such as Vehicle Code fines and Criminal fines. State legislation, which gave a greater percentage of traffic fines to fund trial courts, had resulted in consistent erosion of City revenue from this source. State legislation AB233 approved in September, 1997 returned vehicle fine revenues to the cities beginning July 1, 1998. Administrative citation revenue related to code enforcement activities continues to show an increase.

BASIS OF FY 2000-2001 REVENUE PROJECTION

Other Revenues

This category includes Cost Recovery Allocations and Utility In Lieu of Tax revenues paid by City enterprise funds and other applicable City funds. Also included are a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund which are the legal responsibility of a private party or other separate entity. Cost Recovery Allocation charges are based on annual Full Cost Plan updates and charges by engineering staff to capital projects. Utility In-Lieu of Tax charges are projected based on the average actual rate of increase in fixed asset value during the last several fiscal years.

Revenues from Other Agencies

This revenue category includes the Motor Vehicle License Fee, the fourth largest General Fund revenue source. Motor Vehicle License Fee revenue is estimated at \$12,590,000 which represents 10.4% of total estimated General Fund revenue. This category also includes the state's financial assistance for Booking Fee Relief, Police federal grant revenue, the Homeowner's Property Tax Exemption Replacement, and several other smaller States allocations.

Revenue from Motor Vehicle License Fee regular monthly allocations is estimated to increase 13.6% in the current fiscal year, based on strong and consistent year-to-date revenue. The projected increase is 5% for FY 2000-01, which is generally consistent with statewide estimates prepared by the State Department of Finance.

The revenue estimate for FY 2000-01 includes the State's Booking Fee Relief of approximately \$983,000. This revenue was allocated to the city on an on-going annual basis beginning in the current fiscal year, but after the FY 1999-00 budget was printed.

The City continues to receive federal grant money to help fund additional police officers, although the total amount of the grant reimbursements is dwindling and estimated grant revenue in fiscal year 2000-01 will again be down from the revised current fiscal year estimate. The Homeowners' Property Tax Exemption allocation estimate is based on updated information from the county about the current year allocation amount. POST (state) reimbursement for police officer training varies from year to year, depending on how many officers are trained and the state reimbursement formula.

BASIS OF FY 2000-2001 REVENUE PROJECTION

Charges for Current Services

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. Most are provided by the Community Development, Public Works, Parks and Recreation, Police and Fire departments, including contractual agreements with special districts for fire suppression and ambulance dispatch services.

The largest single change in this category, relative to FY 1998-99, is a decrease in the budgeted estimate for City charges for services performed for the San Joaquin County Flood Control Agency based on the annually updated payback plan. In the current fiscal year Building Division plan check fee revenues are estimated to reach the prior year high level based on year-to-date experience. Plan check revenues are then estimated to decrease approximately 10% in FY 2000-01 reflecting the expectation that building activity will moderate after a strong showing for three consecutive years.

General Fund Summary

The total General Fund revenue projection of \$120,486,193 for FY 2000-01 represents a 9.3% increase from the original 1999-00 budgeted revenue estimate. Overall, this increase reflects the expectation that the local economy will continue to be positive for a fourth consecutive year, although at a moderating rate compared to FY 1999-00.

CENTRAL PARKING DISTRICT FUND

Central Parking District revenues have increased as a result of City Council adopting the Downtown Parking Action Plan in January of 1999. The additional revenues will be used to fund capital improvements for the district including parking structures on existing Lots D and I, and a coordinated signage program.

ENTERPRISE FUNDS

Stormwater, Wastewater and Water Utilities

The FY 2000-01 user fee revenue estimates are based on current service fee rates. No service fee rate adjustments are proposed.

BASIS OF FY 2000-2001 REVENUE PROJECTION

Solid Waste-Recycling Fund

Due to the pending sale of the landfill effective June, 2000, and consistent with the sale contract terms, the revenue estimate for FY 2000-01 includes the annual royalty payment of \$385,000, intended to fund the city's core AB939 Compliance staffing and office costs. The revenue estimate also includes \$70,000 for gardener payments based on an estimated 7,000 tons annually at \$10 per ton.

Solid Waste-Garden Refuse Fund

The FY 2000-01 user fee revenue estimate is based on the current service fee rate of \$3.00 per property per month. No service fee rate adjustment is proposed. The FY 2000-01 estimate is based on an estimated increase of 1.5% in the number of properties served.

Golf Courses

The Golf Courses revenue is projected at the same rate as the 1999-00 fiscal year, based on current fees. The Council Budget, Finance and Economic Development Committee recently met and recommended a fee increase to cover the cost of operation and maintenance and provide for needed capital improvements. This matter will be going to Council prior to July 1, 2000 for consideration.

PUBLIC FACILITY FEES

Revenue is projected to increase approximately 6% based on current growth and 1999-00 estimated actuals.

BOAT LAUNCHING FACILITIES FUND

The Boat Launching Facilities fees provide security and supervision at the Buckley Cove and Morelli Park boat launching facilities. Current revenue is sufficient to operate the facilities and make partial repayments to a loan from the General Fund.

BASIS OF FY 2000-2001 REVENUE PROJECTION

LIBRARY FUND

The County contribution in 2000-01 will increase by approximately 23% allowing for additional staff and hours at County branches. It is anticipated that the Public Library Fund allocation from the State will increase by approximately 2% in 2000-01.

GAS TAX FUND

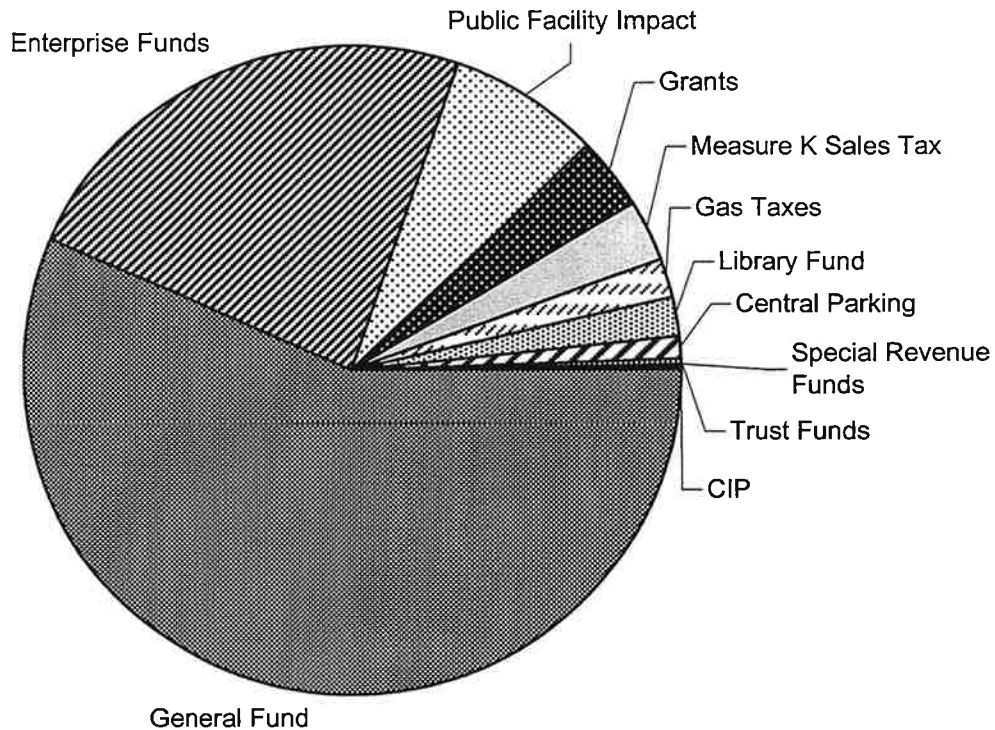
The total revenue estimate for the Gas Tax funds reflect only a slight increase of 2% in 2000-01 over 1999-00 estimated actual

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department has increased slightly from \$4,957,000 in 1999-00 to \$4,958,000 in 2000-01.

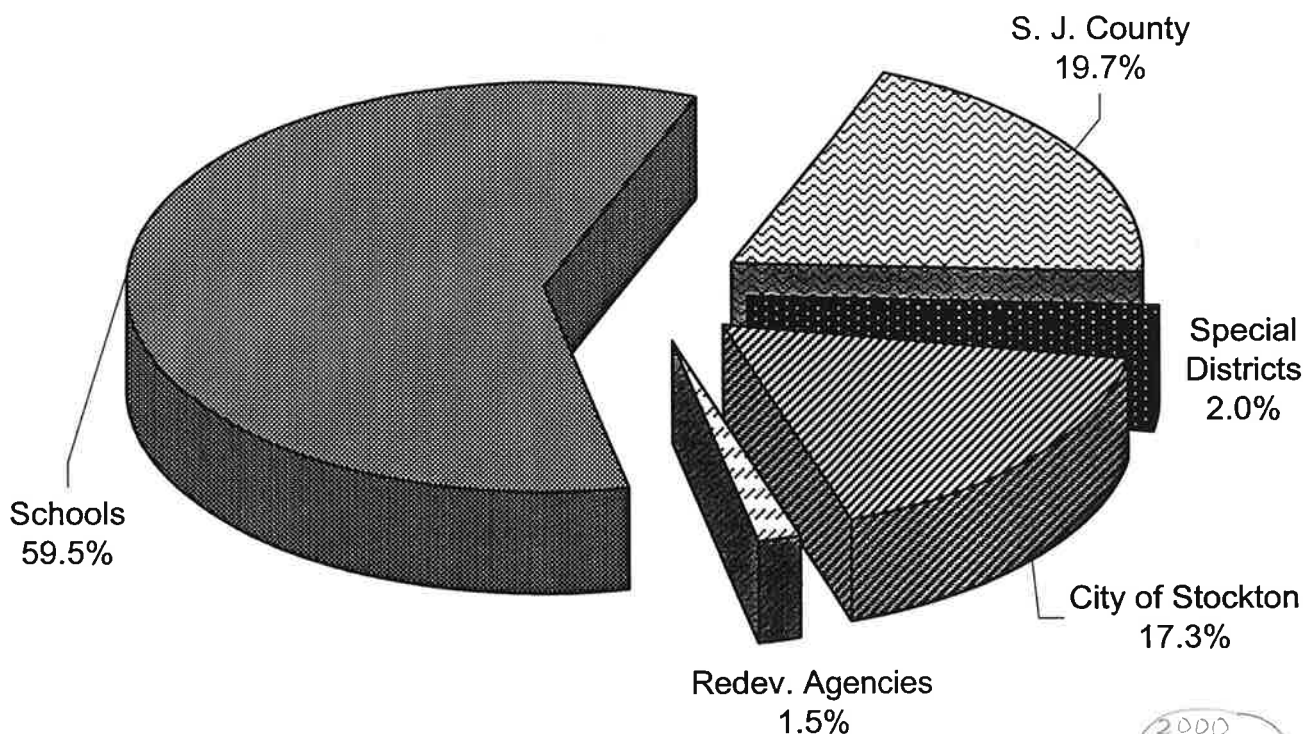
Federal grant allocations for the HOME Program and Emergency Shelter Grant Program have experienced minimal changes in funding from the prior year. The 2000-01 HOME allocation is \$1,994,000 and Emergency Shelter Grant is \$176,000.

REVENUE SOURCES **\$212.6 MILLION -- ALL FUNDS**



General Fund	\$120,486,193	56.7%
Enterprise Funds	\$50,358,800	23.7%
Public Facility Impact	\$15,483,708	7.3%
Grants	\$8,242,195	3.9%
Measure K Sales Tax	\$6,055,000	2.8%
Gas Taxes	\$4,414,110	2.1%
Library Fund	\$4,045,212	1.9%
Central Parking	\$2,432,109	1.1%
Trust Funds	\$603,715	0.3%
Special Revenue Funds	\$319,100	0.2%
CIP	\$164,100	0.1%
	<hr/>	
	\$212,604,242	

PROPERTY TAX DISTRIBUTION



• 13

2000
4340

PROPERTY TAX RULES

Maximum tax is 1% of property value.

Based on 1975-76 value plus 2% per year, OR

Last sale plus 2% per year, not to exceed property value.

No other taxes are permitted based on property value (ad valorem).

Stockton

Stockton



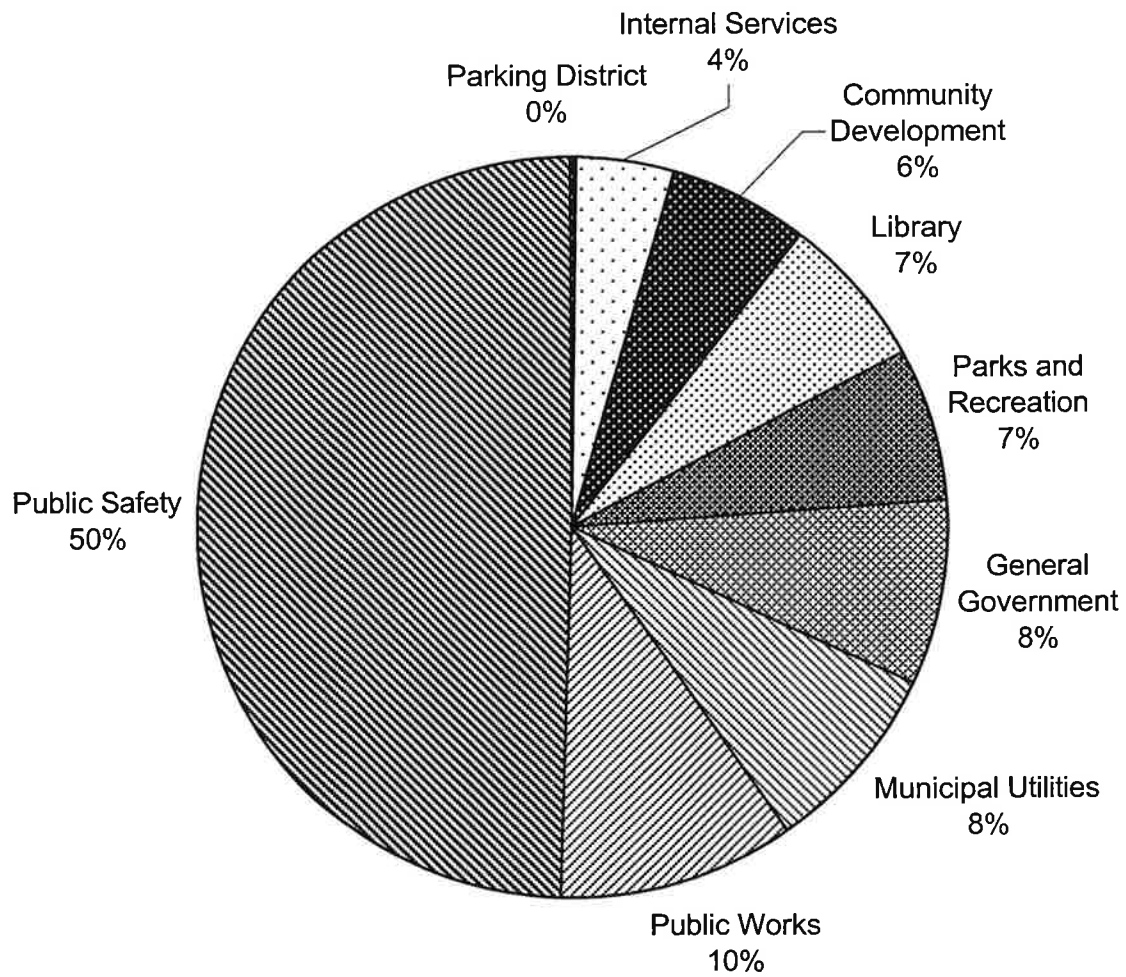
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PERSONNEL SUMMARY LISTING

PERSONNEL SUMMARY LISTING

This section lists the City's personnel by fund and budget unit for the current and budget year, and notes changes.

2000-01 PERSONNEL DISTRIBUTION (All Funds)



PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>GENERAL FUND</u>			
<u>ADMINISTRATIVE SERVICES</u>			
010-1310: Administrative Services-Administration			
Administrative Services Officer	1	1	
Finance Officer	1	1	
Accounting Manager	1	1	
Auditor	1	1	
Administrative Analyst I/II/Senior/Principal	1	1	
Deferred Compensation Specialist	1	1	
Executive Assistant	1	1	
Office Assistant I/II	1	1	
Total	<u>8</u>	<u>8</u>	
010-1320: Administrative Services-Accounting			
Accounting Manager	1	1	
Supervising Accountant	1	1	
Accountant I/II	6	6	
Supervising Accounting Office Assistant	2	2	
Accounting Office Assistant I/II	5	5	
Administrative Analyst I/II	1	1	
Total	<u>16</u>	<u>16</u>	
010-1330: Administrative Services-Treasury/Revenue Services			
Revenue Officer	1	1	
Supervising Revenue Assistant	2	2	
Revenue Assistant III	4	4	
Revenue Assistant I/II	14	14	
Water Systems Operator I/II	1	1	
Total	<u>22</u>	<u>22</u>	
010-1340: Administrative Services-Purchasing			
Purchasing Agent	1	1	
Senior Buyer	2	2	
Buyer I/II	1	1	
Secretary	1	1	
Materials Supervisor	1	1	
Warehouse Assistant	5	5	
Total	<u>11</u>	<u>11</u>	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
010-3090: Administrative Services-Central Building Maintenance			
Building Maintenance Superintendent	1	1	
Assistant Architect	1	1	
Senior Facilities Maintenance Supervisor	2	2	
Senior Electrician	1	1	
Electrician I/II	2	2	
Heating/Air Conditioning Mechanic	2	2	
Craft Maintenance Worker I/II	7	7	
Senior Facility Maintenance Worker	2	2	
Facility Maintenance Worker III	2	2	
Facility Maintenance Worker I/II	10	10	
Office Specialist	1	1	
Total	<u>31</u>	<u>31</u>	
TOTAL ADMINISTRATIVE SERVICES	88	88	
 <u>010-1410: CITY ATTORNEY</u>			
City Attorney	1	1	
Assistant City Attorney	1	1	
Deputy City Attorney	7	7	
Liability Claims Investigator I/II	1	1	
Administrative Aide	1	1	
Executive Assistant to City Attorney	1	1	
Executive Assistant (Legal)	1	1	
Legal Secretary I/II	3	3	
Office Specialist (Legal)	1	1	
Office Assistant I/II (Legal)	1	1	
TOTAL CITY ATTORNEY	<u>18</u>	<u>18</u>	
 <u>010-1901: CITY AUDITOR</u>			
City Auditor	1	1	
Internal Auditor I/II/Sr.	4	4	
Audit Assistant I/II	1	1	
TOTAL CITY AUDITOR	<u>6</u>	<u>6</u>	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
010-1101: CITY CLERK			
City Clerk	1	1	
Assistant City Clerk	1	1	
Deputy City Clerk	1	1	
Secretary	1	1	
Office Specialist	1	1	
Records Specialist	2	2	
Records Clerk I/II	1	1	
Office Assistant I/II	1	1	
TOTAL CITY CLERK	9	9	
010-1000: CITY COUNCIL			
Mayor	1	1	
Councilmember	6	6	
Admin Aide I/II		1	1 (a)
TOTAL CITY COUNCIL	7	8	1
CITY MANAGER			
010-1210: City Manager-Administration			
City Manager	1	1	
Assistant City Manager	1	1	
Deputy City Manager I/II	1	1	
Research and Budget Manager	1	1	
Administrative Analyst I/II/Senior/Principal	5	5	
Budget Analyst I/II/Senior	1	1	
Executive Assistant to City Manager	1	1	
Supervising Office Assistant (Confidential)	1	1	
Secretary (Confidential)	1	1	(b)
Office Specialist (Confidential)	1	1	
Agenda Coordinator	1	1	
Total	15	15	
010-1230: City Manager-Economic Development			
Deputy City Manager I/II	1	1	
Economic and Enterprise Zone Manager	1	1	
Economic Development Analyst/Senior (Confidential)	2	2	
Secretary (Confidential)	2	2	
Office Assistant I/II (Confidential)	1	1	
Total	7	7	
TOTAL CITY MANAGER	22	22	

(a) Addition of Administrative Aide for Mayor effective 1/1/01

(b) Report to Mayor effective 1/1/01

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>COMMUNITY DEVELOPMENT</u>			
010-1810: Community Development-Administration			
Community Development Director	1	1	
Administrative Analyst I/II	1	1	
Executive Assistant	1	1	
Secretary	2	2	
Office Assistant I/II	1	1	
Total	<u>6</u>	<u>6</u>	
010-1820: Community Development-Planning			
Deputy Community Development Director/Planning	1	1	
Senior Planner	4	4	
Assistant/Associate Planner	4	4	
Planning Technician I/II	2	2	
Senior Planning Technician	1	1	
Supervising Office Assistant	1	1	
Secretary	1	1	
Office Assistant I/II	2	2	
Total	<u>16</u>	<u>16</u>	
010-1830: Community Development-Building			
Deputy Community Development Director/Building	1	1	
Deputy Building Official	1	1	
Supervising Plan Checker/Structural Engineer	1	1	
Plan Checker I/II	5	5	
Senior Building Inspector	1	1	
Senior Plumbing/Mechanical Inspector	1	1	
Senior Electrical Inspector	1	1	
Plan Check Engineer	1	1	
Combination Inspector I/II	13	13	
Supervising Office Assistant	1	1	
Office Specialist	1	1	
Office Assistant I/II	3	3	
Total	<u>30</u>	<u>30</u>	
TOTAL COMMUNITY DEVELOPMENT	52	52	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>FIRE</u>			
010-2610: Fire-Administration			
Fire Chief	1	1	
Deputy Fire Chief	2	2	
Fire Captain	1	1	
Administrative Analyst I/II/Senior/Principal	1	1	
Executive Assistant	1	1	
Secretary	2	2	
Senior Accounting Office Assistant	1	1	
Office Assistant I/II	1	1	
Total	10	10	
010-2620: Fire-Fire Fighting			
Fire Battalion Chief	6	6	
Fire Captain (1)	52	52	
Firefighter Engineer (1)	52	52	
Firefighter (1)	104	104	
Total (2)	214	214	
010-2630: Fire-Fire Prevention			
Fire Battalion Chief (3)	1	1	
Fire Captain (4)	3	3	
Arson Investigator	1	1	
Firefighter (4)	2	2	
Administrative Analyst I/II	1	1	
Fire Protection Engineer	1	1	
Fire Prevention Inspector	2	2	
Senior Hydrant Worker	1	1	
Hydrant Worker	1	1	
Office Specialist	1	1	
Office Assistant I/II	1	1	
Total	15	15	

(1) Up to 51 of the Fire Captains, Firefighter Engineers and Firefighters in Fire Fighting may be Paramedics. Up to three of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 13 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.

(2) The City Manager is authorized to adjust staffing to avoid excessive overtime costs and meet the demands for training new hires.

(3) Up to 2 Fire Battalion Chiefs may be on Special Assignment as Division Heads. Up to 2 Fire Captains may be on Special Assignment performing off-line duties. 1 Fire Captain may be designated a Hazmat Specialist.

(4) Fire Captains and Firefighters in Fire Prevention may be designated Deputy Fire Marshals.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
010-2650: Fire-Training			
Fire Battalion Chief (3)	1	1	
Fire Captain (3)	2	2	
Secretary	1	1	
Engineering Technician II	1	1	
Total	<u>5</u>	<u>5</u>	
010-2660: Fire-Dispatch			
Fire Captain	1	1	
Fire Telecommunications Specialist	1	1	
Fire Telecommunications Supervisor	3	3	
Fire Telecommunicator I/II	12	12	
Total (5)	<u>17</u>	<u>17</u>	
TOTAL FIRE	261	261	
<u>010-1730: HOUSING & REDEVELOPMENT-Neighborhood Services</u>			
Field Inspection Manager	1	1	
Administrative Analyst I/II	1	1	
Code Enforcement Supervisor	1	1	
Senior Community Service Officer	1	1	
Senior Code Enforcement Officer	3	3	
Code Enforcement Officer I/II	13	13	
Maintenance Worker I/II	2	2	
Secretary	2	2	
Office Assistant I/II	3	3	
Office Specialist	1	1	
TOTAL NEIGHBORHOOD SERVICES	28	28	
<u>010-0130: NON-DEPARTMENTAL</u>			
Arts Commission Director	1	1	
Public Information Officer	1	1	
TOTAL NON-DEPARTMENTAL	2	2	(b)

(b) Report to Mayor effective 1/1/01

(3) Up to 2 Fire Battalion Chiefs may be on Special Assignment as Division Heads. Up to 2 Fire Captains may be on Special Assignment performing off-line duties. 1 Fire Captain may be designated a Hazmat Specialist.

(5) The City Manager is authorized to adjust dispatch staffing to meet demands for training new hires and contract calls for service as necessary to avoid excessive overtime costs.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>PARKS AND RECREATION</u>			
010-3610: Parks & Recreation-Administration			
Parks and Recreation Director	1	1	
Recreation Superintendent	1	1	
Parks Superintendent	1	1	
Program Manager I/II	1	1	
Administrative Analyst I/II	1	1	
Executive Assistant	1	1	
Supervising Office Assistant	1	1	
Senior Accounting Office Assistant	1	1	
Office Specialist	1	1	
Office Assistant I/II	2	2	
Total	11	11	
010-3620: Parks & Recreation-Parks & Street Trees			
Park Facility Planner	1	1	
Senior Parks Supervisor	1	1	
Parks/Golf Course Supervisor	2	2	
Senior Parks Worker I/II	6	6	
Park Equipment Operator	4	4	
Parks Worker I/II/Aide	27	27	
Tree Maintenance Supervisor	1	1	
Arborist	1	1	
Senior Tree Surgeon	4	6	2 (c)
Tree Surgeon	3	4	1 (c)
Tree Worker	5	7	2 (c)
Office Specialist	1	1	
Office Assistant I/II		1	1 (c)
Total	56	62	6
010-3630: Parks & Recreation-Recreation			
Recreation Supervisor	4	5	1 (d)
Recreation Assistant I/II/Office Assistant I/II	2	2	
Recreation Program Coordinator/Recreation Asst. I/II/Sr.	18	18	
Total	24	25	1
TOTAL PARKS AND RECREATION	91	98	7

(c) Staffing for Tree Trimming program added by on 6/6/00, resolution no. 00-0286.

(d) Recreation Supervisor for CalWorks programs added by Council 5/23/00, resolution no. 00-0257.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>PERSONNEL</u>			
010-1610: Personnel-Administration			
Director of Personnel Services	1	1	
Executive Assistant (Confidential)	1	1	
Office Specialist (Confidential)	3	3	
Total	<u>5</u>	<u>5</u>	
010-1620: Personnel-Employee Relations			
Deputy Director/Employee Relations Officer	1	1	
Program Manager I/II/III	1	1	
Secretary (Confidential)	1	1	
Total	<u>3</u>	<u>3</u>	
010-1630: Personnel-Personnel Services			
Personnel Analyst I/II/Sr	5	5	
Total	<u>5</u>	<u>5</u>	
TOTAL PERSONNEL	13	13	

POLICE

010-2410: Police-Administration			
Chief of Police	1	1	
Deputy Chief of Police	2	2	
Police Captain	1	1	
Police Lieutenant	2	2	
Police Sergeant	4	4	
Police Officer	7	7	
Program Manager I/II	2	2	
Administrative Analyst I/II/Senior/Principal	1	1	
Audio Visual Specialist	1	1	
Animal Control Supervisor	1	1	
Senior Animal Control Officer	1	1	
Animal Control Officer	8	8	
Animal Control Assistant	1	1	
Dispatcher	1	1	
Executive Assistant	1	1	
Administrative Analyst I/II	2	2	
Accounting Office Assistant I/II	3	3	
Office Specialist	1	1	
Secretary	6	6	
Total	<u>46</u>	<u>46</u>	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
010-2420: Police-Field Operations			
Police Captain	2	2	
Police Lieutenant	9	9	
Police Sergeant	36	36	
Police Officer	261	261	
Senior Community Service Officer	5	5	
Community Service Officer/Senior	28	28	
Parking Violations Deputy	6	6	
Vehicle Abatement Specialist	1	1	
Crime Analyst	2	2	
Administrative Aide-VIPS Coordinator	1	1	
Secretary	3	3	
Police Records Assistant I/II	1	1	
Office Specialist	2	2	
Total	357	357	
010-2430: Police-Investigations			
Police Captain	1	1	
Police Lieutenant	2	2	
Police Sergeant	9	9	
Police Officer	52	52	
Crime Analyst	1	1	
Secretary	1	1	
Police Records Assistant I/II	6	6	
Total	72	72	
010-2460: Police-Support Services			
Police Captain	1	1	
Supervising Police Records Assistant	3	3	
Police Records Assistant I/II	35	35	
Supervising Evidence Technician	1	1	
Senior Evidence Technician	3	3	
Evidence Technician	12	12	
Secretary	1	1	
Total	56	56	
010-2470: Police-Telecommunications			
Senior Police Telecommunications Supervisor	1	1	
Police Telecommunications III/Supervisor	14	14	
Police Telecommunicator I/II	25	25	
Secretary	1	1	
Total	41	41	
TOTAL POLICE	572	572	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>PUBLIC WORKS</u>			
010-3010: Public Works-Administration			
Public Works Director	1	1	
Executive Assistant	1	1	
Supervising Office Assistant	2	2	
Records Specialist	1	1	
Office Assistant I/II	3	3	
Total	<u>8</u>	<u>8</u>	
010-3020: Public Works-Engineering			
Deputy Public Works Director/Engineering	1	1	
Administrative Analyst I/II/Senior/Principal	2	2	
Senior Civil Engineer	4	4	
Junior/Assistant/Associate Civil Engineer	13	13	
Eng. Aide/Traffic Eng. Aide/ Eng. Technician I/II/Sr.	15	16	1 (e)
City Traffic Engineer	1	1	
Junior/Assistant/Associate Traffic Engineer	4	4	
Program Manager I/II	1	1	
Project Manager I/II/III	1	1	
Senior Transportation Planner	1	1	
Supervising Public Works Inspector	1	1	
Public Works Inspector	4	4	
Surveying Supervisor	1	1	
Total	<u>49</u>	<u>50</u>	1

(e) Transfer of position from Solid Waste/Recycling.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
010-3060: Public Works-Operations & Maintenance			
Deputy Public Works Director/Operations & Maintenance	1	1	
Senior Public Works Supervisor	2	2	
Junior/Assistant/Associate Civil Engineer	1	1	
Public Works Inspector	1	1	
Senior Traffic Signal Electrician	1	1	
Traffic Signal Electrician	3	3	
Electrical Maintenance Worker	3	3	
Public Works Supervisor	1	1	
Traffic Maintenance Supervisor	1	1	
Heavy Equipment Operator	3	3	
Eng. Aide/Traffic Eng. Aide/ Eng. Technician I/II/Sr.	1	1	
Public Works Equipment Training Officer	1	1	
Public Works Equipment Operator I/II	18	18	
Senior Maintenance Worker	6	6	
Senior Traffic Maintenance Worker	2	2	
Office Specialist	2	2	
Supervising Office Assistant	1	1	
Office Assistant I/II	1	1	
Traffic Maintenance Worker I/II	10	10	
Maintenance Worker I/II	1	1	
Total	<u>60</u>	<u>60</u>	
TOTAL PUBLIC WORKS	117	118	1
TOTAL GENERAL FUND	1,286	1,295	9
<u>ENTERPRISE FUNDS</u>			
<u>455-3066: GARDEN REFUSE COLLECTION</u>			
Public Works Supervisor	1	1	
Senior Maintenance Worker	1	1	
Solid Waste Inspector	1	1	
Public Works Equipment Operator I/II	17	17	
Maintenance Worker I/II	1	1	
TOTAL GARDEN REFUSE COLLECTION	<u>21</u>	<u>21</u>	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		Change
	Actual 1999-00	Budget 2000-01	
<u>481-3650: GOLF COURSES</u>			
Senior Golf Course Supervisor	1	1	
Parks/Golf Course Supervisor	2	2	
Senior Parks Worker I/II	1	1	
Parks Worker I/II	9	9	
Parks Equipment Operator	4	4	
TOTAL GOLF COURSES	17	17	

MUNICIPAL UTILITIES

STORMWATER

441-4410: Stormwater-Policy, Planning, Management

Program Manager I/II/III	1	1	
Administrative Analyst I/II/Senior/Principal	1	1	
Environmental Control Officer	2	2	
Engineering Technician I/II	1	1	
Total	5	5	

441-4430: Stormwater-Operations

Senior Collections Systems Operator	1	1	
Collections Systems Operator I/II	2	2	
Plant Equipment Mechanic I/II/Sr	2	2	
Maintenance Worker	1	1	
Total	6	6	

TOTAL STORMWATER

11 11

WASTEWATER

431-4310: Wastewater-Policy, Planning, Management

Director of Municipal Utilities	1	1	
Adm. Analyst I/II/Senior/Principal	1	1	
Senior Civil Engineer	1	1	
Executive Assistant	1	1	
Total	4	4	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
431-4330: Wastewater-Operations & Maintenance			
Deputy Director of MUD/Wastewater	1	1	
Secretary	1	1	
Supervising Office Assistant	1	1	
Office Assistant I/II	1	1	
Accounting Office Assistant I/II	1	1	
Senior Plant Operations Supervisor	1	1	
Plant Operations Supervisor	1	1	
Senior Plant Operator	9	9	
Plant Operator I/II	9	9	
Senior Plant Maintenance Supervisor	1	1	
Plant Maintenance Supervisor	1	1	
Plant Equipment Mechanic I/II/Sr	12	12	
Maintenance Worker I/II	2	2	
Instrumentation Technician I/II/Sr	3	3	
Machinist	1	1	
Heavy Equipment Operator	3	3	
Collection Systems Supervisor	1	1	
Senior Collection Systems Operator	6	6	
Collections Systems Operator I/II	22	22	
Total	<u>77</u>	<u>77</u>	
TOTAL WASTEWATER	81	81	
 WATER			
421-4210: Water-Policy, Planning, Management			
Deputy Director of MUD/Water & Collection Systems	1	1	
Junior/Assistant/Associate Civil Engineer	1	1	
Senior Office Assistant	<u>1</u>	<u>1</u>	
Total	3	3	
421-4230: Water-Operations			
Water Operations Supervisor	1	1	
Senior Water Systems Operator	4	4	
Instrumentation Technician I/II/Sr	1	1	
Water Systems Operator I/II	17	17	
Office Assistant I/II	<u>1</u>	<u>1</u>	
Total	24	24	
TOTAL WATER	27	27	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
MUNICIPAL UTILITIES: MULTI-DIVISION			
433-9901: Expansion and CIP			
Engineering Manager/Assistant MUD Director	1	1	
Senior Civil Engineer	2	2	
Associate Mechanical Engineer	1	1	
Junior/Assistant/Associate-Civil/Engineer	2	2	
Engineering Technician I/II	2	2	
Office Assistant I/II	1	1	
Total	<u>9</u>	<u>9</u>	
421-4241, 431-4341: Regulatory Compliance			
Regulatory Compliance Officer	1	1	
Occupational Health & Safety Compliance Specialist	1	1	
Technical Services Supervisor	1	1	
Senior Environmental Control Officer	1	1	
Environmental Control Officer	2	2	
Total	<u>6</u>	<u>6</u>	
TOTAL MUNICIPAL UTILITIES	134	134	
451-3080: SOLID WASTE & RECYCLING			
Solid Waste Manager	1	1	
Landfill Scale Operator	2	0	(2) (f)
Eng. Aide/Traffic Eng. Aide/ Eng. Technician I/II/Sr.	1	0	(1) (e)
Office Assistant I/II	1	1	
TOTAL RECYCLING PROGRAM	<u>5</u>	<u>2</u>	
TOTAL ENTERPRISE FUNDS	177	174	(3)
<u>SPECIAL REVENUE FUNDS</u>			
416-4020: CENTRAL PARKING DISTRICT			
Parking Facility Manager	1	1	
Office Assistant I/II	2	2	
TOTAL CENTRAL PARKING DISTRICT	<u>3</u>	<u>3</u>	

(f) Elimination of vacant positions due to sale of landfills.

(e) Transfer of position to Public Works.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>LIBRARY</u>			
041-3510: Library-Administration			
Director of Library Services	1	1	
Deputy Director of Library Services	1	1	
Administrative Analyst I/II/Senior/Principal	1	1	
Executive Assistant	1	1	
Office Assistant	2	2	
Sr. Accounting Office Assistant	1	1	
Library Driver/Clerk	1	1	
Total	8	8	
041-3520: Library-Public Services			
Library Division Manager	2	2	
Supervising Librarian	8	8	
Librarian I/II	23	23	
Senior Library Assistant	4	4	
Bookmobile Driver/Circulation Assistant	1	1	
Office Assistant I/II	2	2	
Library Assistant I/II	12	12	
Senior Library Aide	1	1	
Library Aide I/II	12	12	
Circulation Assistant I/II	19	19	
Total	84	84	
041-3530: Library-Technical Services			
Computer Application/Programming Supervisor	1	1	
Supervising Librarian	1	1	
Librarian I/II	2	2	
Applications Programmer Analyst I/II	1	1	
Computer Operator I/II	1	1	
Office Assistant I/II	4	4	
Library Assistant I/II	4	4	
Library Aide I/II	2	2	
Accounting Office Assistant I/II	1	1	
Micro-Computer Specialist I/II	1	1	
Total	18	18	
TOTAL LIBRARY (6)	110	110	

(6) The City Manager has the authority to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual	Budget	Change
	1999-00	2000-01	
<u>COMMUNITY DEVELOPMENT/REDEVELOPMENT FUNDS</u>			
<u>FUNDS 052, 053, 054: COMMUNITY DEVELOPMENT BLOCK GRANT</u>			
Deputy Housing Director	1	1	
Administrative Analyst I/II/ Senior/Principal	1	1	
Housing Programs Supervisor	1	1	
Senior Housing Rehabilitation Counselor	1	1	
Housing Rehabilitation Counselor I/II	1	1	
Senior Housing Financial Advisor	2	2	
Housing Financial Advisor	1	1	
Secretary	1	1	
Geographic Information Specialist I/II	1	1	
Supervising Office Assistant	1	1	
Total	<u>11</u>	<u>11</u>	
<u>FUND 330: REDEVELOPMENT AGENCY FUND</u>			
Housing and Redevelopment Director	1	1	
Deputy Redevelopment Director	1	1	
Supervising Real Property Agent	1	1	
Redevelopment Specialist/Economic Dev. Analyst/Senior	2	2	
Real Property Agent I/II/Senior	3	3	
Administrative Analyst I/II/Senior/Principal	1	1	
Executive Assistant	1	1	
Supervising Office Assistant	1	1	
Office Assistant I/II	1	1	
Total	<u>12</u>	<u>12</u>	
TOTAL CDBG & REDEVELOPMENT	23	23	
TOTAL SPECIAL REVENUE FUNDS	136	136	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>INTERNAL SERVICE FUNDS</u>			
EQUIPMENT FUNDS			
<u>FLEET</u>			
501-5021: Fleet-Administration			
Fleet Manager	1	1	
Assistant Fleet Manager	1	1	
Supervising Mechanic	2	2	
Office Specialist	1	1	
Office Assistant I/II	1	1	
Janitor	1	1	
Total	<u>7</u>	<u>7</u>	
501-5023: Fleet-Equipment Maintenance			
Mechanic I/II Light-Heavy/III Light-Heavy	21	21	
Equipment Parts Assistant/Mechanic I	1	1	
Welder/Fabricator Specialist	1	1	
Auto Painter/Repair Worker	1	1	
Total	<u>24</u>	<u>24</u>	
TOTAL FLEET	31	31	
TOTAL EQUIPMENT FUNDS	31	31	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual	Budget	Change
	1999-00	2000-01	
MANAGEMENT INFORMATION SYSTEMS FUNDS			
<u>502-5100: MANAGEMENT INFORMATION SERVICES</u>			
Director of MIS	1	1	
Application Prog/Analyst II	2	2	
Computer Oper/ Maint Supervisor	3	3	
Computer Operator I/II	1	1	
Executive Assistant	1	1	
GIS Administrator	1	1	
GIS Manager	1	1	
GIS Programmer Analyst I/II	2	2	
GIS Specialist I/II	3	3	
Micro-Computer Section Supervisor	2	2	
Micro-Computer Specialist I/II	3	3	
MIS Manager	1	1	
Office Assistant I/II	1	1	
Senior Applications Programmer Analyst	4	4	
Senior Geographic Information Specialist	1	1	
Senior GIS Programmer Analyst	5	5	
TOTAL MANAGEMENT INFORMATION	32	32	
<u>504-5300: TELECOMMUNICATIONS</u>			
Telecommunications Coordinator	1	1	
TOTAL TELECOMMUNICATIONS	1	1	
TOTAL MANAGEMENT SYSTEMS	33	33	
SERVICE FUNDS			
<u>508-5420: CENTRAL DUPLICATING</u>			
Reprographic Supervisor	1	1	
Reprographic Technician I/II	1	1	
TOTAL CENTRAL DUPLICATING	2	2	
<u>541-5700: RISK MANAGEMENT</u>			
Personnel Analyst I/II/Senior	1	1	
Office Specialist (Confidential)	1	1	
TOTAL RISK MANAGEMENT	2	2	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	No. of Positions		
	Actual 1999-00	Budget 2000-01	Change
<u>581-4334: MUNICIPAL UTILITIES-LABORATORY</u>			
Laboratory Supervisor	1	1	
Chemist	2	2	
Microbiologist	1	1	
Laboratory Technician	4	4	
TOTAL MUNICIPAL UTILITIES LAB	8	8	
<u>551-5600: WORKERS' COMPENSATION AND BENEFITS</u>			
Workers' Compensation Analyst	1	1	
Office Specialist (Confidential)	2	2	
Data Entry Specialist	1	1	
Office Assistant I/II (Confidential)	1	1	
TOTAL WORKERS' COMP/BENEFITS (7)	5	5	
TOTAL SERVICE FUNDS	17	17	
TOTAL INTERNAL SERVICE FUNDS	81	81	
TOTAL ALL FUNDS	1,680	1,686	6
SPECIAL LIMITED TERM PROJECTS			
<u>010-0137: SAN JOAQUIN AREA FLOOD CONTROL AGENCY</u>			
Senior Civil Engineer	1	1	
Administrative Analyst I/II/Senior/Principal	1	1	
Junior/Assistant/Associate-Civil Engineer	1	1	
Office Assistant I/II	1	1	
TOTAL LIMITED TERM PROJECTS	4	4	

(7) Up to 5 positions may be established during the year for persons on long-term disability as described in Rule XIV, Section 2 of the City Civil Service Rules and Regulations.

Notes:

Classification changes for individual positions that do not affect the total number of allocated positions may be approved by the City Manager upon recommendation of the Personnel Department.

Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.

Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime costs.

The City Manager is authorized to transfer from fund balance to handle approved MOU and classification changes/expenses.

PERSONNEL LISTING: GRANTS & CAPITAL PROJECTS

GRANT AND CAPITAL PROJECT FUNDED POSITIONS

In addition to the above listing of authorized regular full-time positions, grant and capital project funded positions are authorized as required by grants and capital projects. Positions are authorized to be added as necessary when funded by grants and capital projects. Such positions are automatically eliminated when grant or capital project funding ends. Since grants and capital projects typically involve various time periods, these positions do not necessarily match the City's fiscal year. Grant and capital-funded positions as of July 1, 2000 will include:

POLICE

Auto Theft Investigation Enhancement - (020-6091)

Police Records Assistant II	1
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COPS Universal Federal Hiring Grant - (020-6028)

Police Officer	4
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Federal Local Law Enforcement Block Grant (025-6409 & 025-6411)

Police Officer	3
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Juvenile Accountability Incentive Block Grant (JAIBG) (020-6021)

Outreach Worker	5
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Crime Analyst	1
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Police Crac-net Grant - (020-6078)

Police Sergeant	1
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State Office of Traffic Safety DUI Enforcement (020-6106)

Police Officer	2
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LIBRARY

Cooperative Library System - (040-6500)

Library Driver/Clerk	1
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Supervising Librarian	1
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Office Assistant I/II	1
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Library Division Manager	1
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PUBLIC WORKS

ISTEA Grant - (9906)

Traffic Signal Electrician	1
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Stockton



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GENERAL FUND DEPARTMENT BUDGETS

GENERAL FUND DEPARTMENTAL BUDGETS

The General Fund receives revenue that is not restricted to special purposes and can be used to support general government functions. The budgets in this section detail the budget, personnel, mission, function, highlights, prior year objectives and accomplishments, and budget year objectives for each General Fund Department and budget unit.

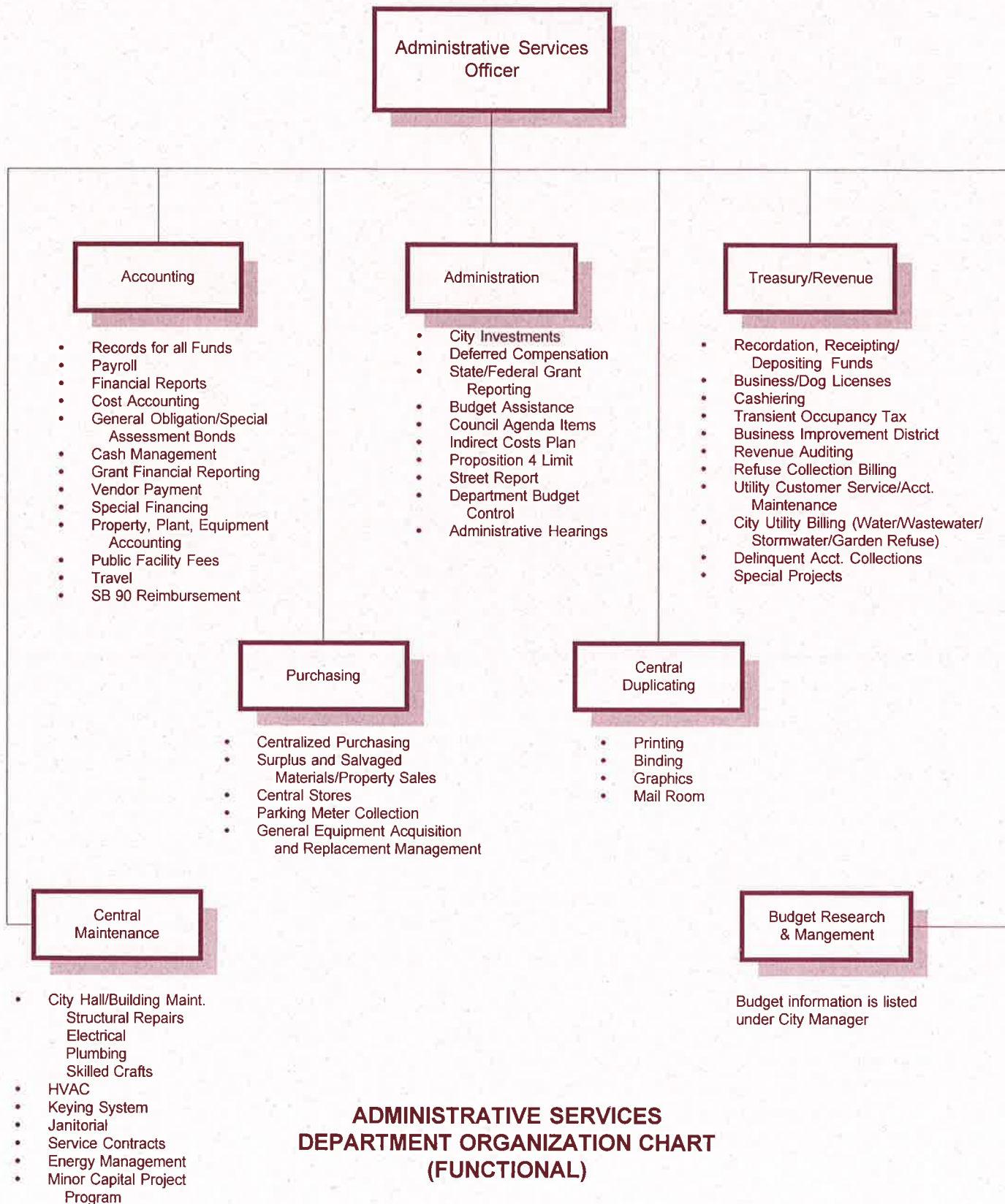
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1999

ADMINISTRATIVE SERVICES



ADMINISTRATIVE SERVICES DEPARTMENT**010-1300**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$4,029,704	\$4,066,851	\$4,129,056	\$62,205	2%
Other Services	1,792,820	2,187,850	2,146,127	(\$41,723)	-2%
Materials/Supplies	479,140	305,440	367,390	\$61,950	20%
Other Expenses	33,731	51,176	38,695	(\$12,481)	-24%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$6,335,395	\$6,611,317	\$6,681,268	\$69,951	1%

POSITION ALLOCATION	87	88	88
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MISSION STATEMENT

To provide financial, administrative, facility maintenance, and technical support to City departments and decision-makers, and to safeguard and facilitate the optimal use of City resources.

HIGHLIGHTS

The Administrative Services Department was formed during the year to consolidate the services of financial and internal services of the City under a single administration, and is comprised of seven budget units.

The accounting unit worked closely with programmers at HTE to complete enhancements to automate the process of transitioning from one fiscal year to the next. These improvements have made needed information available to management much earlier than in the past.

Accounts Payable is working with one of the City's largest vendors to obtain an improved billing format that will significantly streamline the payment process. The revised billing will save time and provide an efficient means for departments to validate services, and is expected to be in operation by June.

The Payroll section of the Accounting unit participated in a training update on the HTE payroll system. Payroll staff took advantage of this opportunity to explore enhancements that have been made to the HTE Payroll module since its acquisition by the City.

The Purchasing Division conducted a study to establish production and performance benchmarks. The system is being used as a standard reference for judging quality relative to buyer assignments/productivity.

BUDGET UNITS**Administration: 010-1310**

The Administration Division is responsible for coordinating and directing the total activities of the Administrative Services Department. Department activities include directing the financial planning efforts of the City; monitoring revenue; billing, collecting, investing, managing, and disbursing all funds; reporting on accounting and financial activities; coordinating the City's purchasing activities; administering long-term debt; processing business and animal licenses; and providing facility management and maintenance services.

Use of Funds	1998-99 Actual	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$299,759	\$294,321	\$237,857	(\$56,464)	-19%
Other Services	113,888	174,323	167,673	(\$6,650)	-4%
Materials/Supplies	20,896	12,655	15,400	\$2,745	22%
Other Expenses	7,158	9,868	7,821	(\$2,047)	-21%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$441,701	\$491,167	\$428,751	(\$62,416)	-13%

Position Allocation

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1999-00 Unit Objectives

1. Explore no-cost alternatives to the acceptance of checks and cash for payments of City services by June 2000.
2. Coordinate evaluation of purchasing card use by December 1999.

1999-00 Unit Accomplishments

1. We anticipate that automatic bill paying (direct debit to customer's checking accounts) will be an option for paying utility bills by September 2000. Credit card service providers charge a fee for service that hampers that form of payment. This project will be reevaluated as we further define our cash management procedures.
2. Project guidelines have been rewritten and approved. This objective is now in the testing phase.

2000-01 Unit Objectives

1. Prepare a Request for Proposal (RFP) to provide comprehensive banking services by November 2000.
2. Expand the department web-site to include online information about business license categories and fees by December 2000.
3. Establish training programs to inform all internal customers about what each division does by June 2001.

Accounting: 010-1320

- The Accounting unit has responsibility for general ledger accounting, payroll and vendor payments for all departments of the City of Stockton. This includes:
- Keeping a chronological, accurate and reliable record of all financial transactions
- Reporting and interpreting the City's financial position and results of operations prepared in accordance with generally accepted accounting principles applicable to municipal governments
- Maintaining a complete and accurate record of the City's land, buildings, equipment and improvements
- Maintaining records on issued and outstanding financing issues
- Providing an accurate payment of employee's salaries and benefits and remitting payroll withholdings to respective agencies when due
- Providing payment of properly documented bills for materials and services purchased and received
- Monitoring the integrated financial management information system and controlling and implementing required changes

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$617,573	\$612,353	\$599,035	(\$13,318)	-2%
Other Services	125,810	167,679	197,860	\$30,181	18%
Materials/Supplies	18,792	26,665	23,490	(\$3,175)	-12%
Other Expenses	8,022	10,600	8,747	(\$1,853)	-17%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$770,197	\$817,297	\$829,132	\$11,835	1%

Position Allocation

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1999-00 Unit Objectives

1. Review various accounting and reporting documents to assure compliance with recent technical bulletins of the Government Accounting Standards Board by November 1999.

1999-00 Unit Accomplishments

1. Completed on time disclosure for Year 2000 issues in the 1999 Comprehensive Annual Financial Report as required by Technical Bulletin No. 99-1 of the Governmental Accounting Standards Board.

**1999-00 Unit Objectives
(Continued)**

2. Review and update the GMBA (Governmental Management Budget and Accounting) Inquiry and Demand Report Desk Manual to reflect upgrades to our computer software and procedures by June 2000.

**1999-00 Unit Accomplishments
(Continued)**

2. Completed on time GMBA Inquiry and Demand Reports Manual.

2000-01 Unit Objectives

1. Research and modify the City's general ledger accounting system to comply with major changes to the City's Comprehensive Annual Financial Report, which the Government Accounting Standards Board Statement No. 34 is requiring beginning July 1, 2001, by June 30, 2001.
2. Evaluate activity in the accounts payable vendor file and eliminate vendors that are no longer needed by April 2001.

Treasury: 010-1330

The Treasury Unit ensures the proper recording, receipting, custody and deposit of all revenues to ensure maximum investment of idle funds. Treasury provides billing, enforcement, collections, and audit/control of business licensing, dog permits, Transient Occupancy Tax and special assessment districts. Treasury also bills and collects other debts owed to the City such as damage to City property, cost recovery and returned checks, and administers the collection and assessment process for delinquent franchisee solid waste accounts.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$587,428	\$688,708	\$725,814	\$37,106	5%
Other Services	189,581	186,712	195,747	\$9,035	5%
Materials/Supplies	38,514	23,585	23,125	(\$ 460)	-2%
Other Expenses	5,191	8,070	6,464	(\$1,606)	-20%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$820,714	\$907,075	\$951,150	\$44,075	5%

Position Allocation 25 22 22

1999-00 Unit Objectives

1. Develop and distribute information items to answer commonly asked questions about services such as business licenses and animal licensing by April 2000.
2. Convert two additional City departments that receive city payments to "on-line" cash receipting by June 2000.

1999-00 Unit Accomplishments

1. Business license handouts have been developed and are available in our office. Information has also been provided through our web site.
2. Progress on this objective was delayed by the changes in management for Administrative Services. Projected completion date will be September 2000.

2000-01 Unit Objectives

1. Research and implement a more efficient and cost effective method of issuing and renewing dog licenses by December 2000.
2. Evaluate documents that are being archived and make recommendations for the most efficient method for retention by January 2001.

Purchasing: 010-1340

The Purchasing unit functions within a centralized purchasing model as outlined in the City Charter and Municipal Code, providing professional purchasing for all supplies and services necessary for the efficient operation of City departments. Purchasing assists with procurement projects, from evaluation to final negotiation and purchase, continually working to maintain quality for every tax dollar spent. Purchasing is responsible for ensuring a fair, effective and responsive procurement program to maximize the purchasing power of the City of Stockton.

The unit is responsible for:

- Purchase, storage, issuance and record keeping for all supplies, materials, and equipment used by departments or agencies of the City
- Operation of Central Stores to reduce costs by means of standardization and forecast buying
- Custody of scrap and surplus items and their disposal by auction, bid or negotiated sale
- Operation of a central duplication facility for in-house printing and administration of the Equipment Internal Service Fund
- An ongoing outreach program for local vendor development
- Handling, processing and disposal of City-generated hazardous waste materials

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$401,386	\$391,182	\$399,438	\$8,256	2%
Other Services	41,965	69,987	61,068	(\$8,919)	-13%
Materials/Supplies	22,473	16,035	14,775	(\$1,260)	-8%
Other Expenses	3,276	9,321	7,821	(\$1,500)	-16%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$469,100	\$486,525	\$483,102	(\$3,423)	-1%

Position Allocation

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1999-00 Unit Objectives

1. Implement a program to provide training to all City departments regarding bidding, request for proposals, change orders and other issues on the purchase of services, materials and supplies.

1999-00 Unit Accomplishments

1. Staff is developing lesson plans to cover content.

**1999-00 Unit Objectives
(Continued)**

-
2. By June 2000 establish benchmarks as guidelines for the purchasing function.

**1999-00 Unit Accomplishments
(Continued)**

-
2. Benchmarks were established resulting in Buyer staff reassignments and evaluations.

2000-01 Unit Objectives

1. With the City Attorney's Office, revise, update and implement improved tracking, monitoring and administration of the City contracts process by June 2001.
2. Evaluate and revise as necessary the Purchasing organization structure to clarify assignments and cross train staff, by June 2001.
3. Establish a comprehensive training program of Purchasing procedures and activities to present to internal customers by December 2000.

Revenue Services: 010-1350

The Utility Billing function provides customer service, billing and collections for the City of Stockton utilities (water, wastewater, stormwater, and garden refuse). The unit receives and processes customer requests for opening and closing utility accounts, issues work orders for service requests, responds to billing and service inquiries, maintains accounts, researches and processes unidentified payments, and processes certain payments. The unit issues approximately 74,000 utility bills per month.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$768,834	\$707,724	\$698,028	(\$9,696)	-1%
Other Services	733,985	786,359	829,797	\$43,438	6%
Materials/Supplies	37,350	18,000	15,800	(\$2,200)	-12%
Other Expenses	5,913	9,852	4,377	(\$5,475)	-56%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,546,082	\$1,521,935	\$1,548,002	\$26,067	2%

Combined Treasury/Revenue Services staffing is shown under Treasury.

1999-00 Unit Objectives**1999-00 Unit Accomplishments**

- | | |
|---|---|
| <p>2. Develop and distribute information items to answer commonly asked questions about city utility accounts by April 2000.</p> <p>2. Explore payment options such as automatic bill paying services by December 1999.</p> | <p>1. Information was developed and is available on the Internet.</p> <p>2. This objective is in progress. Anticipated completion date is September 2000.</p> |
|---|---|

2000-01 Unit Objectives

1. Develop outreach information that explains the City of Stockton utility services and charges to new property owners in the California Water service area by June 2001.
2. Evaluate documents that are being archived and make recommendations for the most efficient method of retention by January 2001.

ADMINISTRATIVE SERVICES DEPARTMENT**010-1300****Administrative Hearing: 010-1370**

The Administrative Hearing unit is responsible for conducting independent administrative reviews (hearings) of City actions, which result in individuals, or organizations being assessed civil penalties. This unit provides hearing officers to hear appeals of City-imposed civil penalties for parking citations and other citations as assigned.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$3,591	\$5,704	\$1,956	(\$3,748)	-66%
Other Services	3,385	5,098	5,590	\$ 492	10%
Materials/Supplies	340	150	150	\$ 0	0%
Other Expenses	0	0	0	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$7,316	\$10,952	\$7,696	(\$3,256)	-30%

1999-00 Unit Objectives

1. Expand the administrative hearing process to other City Council civil penalties approved during the fiscal year.

1999-00 Unit Accomplishments

1. Currently being evaluated.

Central Building Maintenance: 010-1390

The Central Building Maintenance unit is responsible for establishing building maintenance policies and goals, developing long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulatory agencies relating to City buildings. The unit is comprised of six subdivisions as follows: Administration, Crafts Maintenance, Electrical Maintenance, Heating-Ventilation-Air Conditioning (HVAC), Janitorial Maintenance, and Civic Auditorium.

Use of Funds	1998-99 Actual	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$1,351,136	\$1,366,859	\$1,466,928	\$100,069	7%
Other Services	584,206	797,692	688,392	(\$109,300)	-14%
Materials/Supplies	340,776	208,350	274,650	\$66,300	32%
Other Expenses	4,171	3,465	3,465	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$2,280,289	\$2,376,366	\$2,433,435	\$57,069	2%

Position Allocation	31	31	31
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1999-00 Unit Objectives**1999-00 Unit Accomplishments**

- | | |
|---|---|
| 1. Implement the Preventive Maintenance Module of the HTE work order system by June 2000. | 1. System is implemented. |
| 2. Expand the HTE work order input process to all City Departments by May 2000. | 2. Program has been expanded to Parks and Recreation, Police, and Library. Process is progressing slower than anticipated but continues to proceed. |
| 3. Implement the roofing preventive maintenance program for inspection, cleaning, and repair for city roof inventory by January 2000. | 3. Program is implemented. |

2000-01 Unit Objectives

1. Evaluate three major facilities for new energy saving opportunities by October 2000.
2. Develop an in-house re-lamping and filter replacement program by January 2001.
3. Develop a complete inventory of the HVAC systems citywide by June 2001.

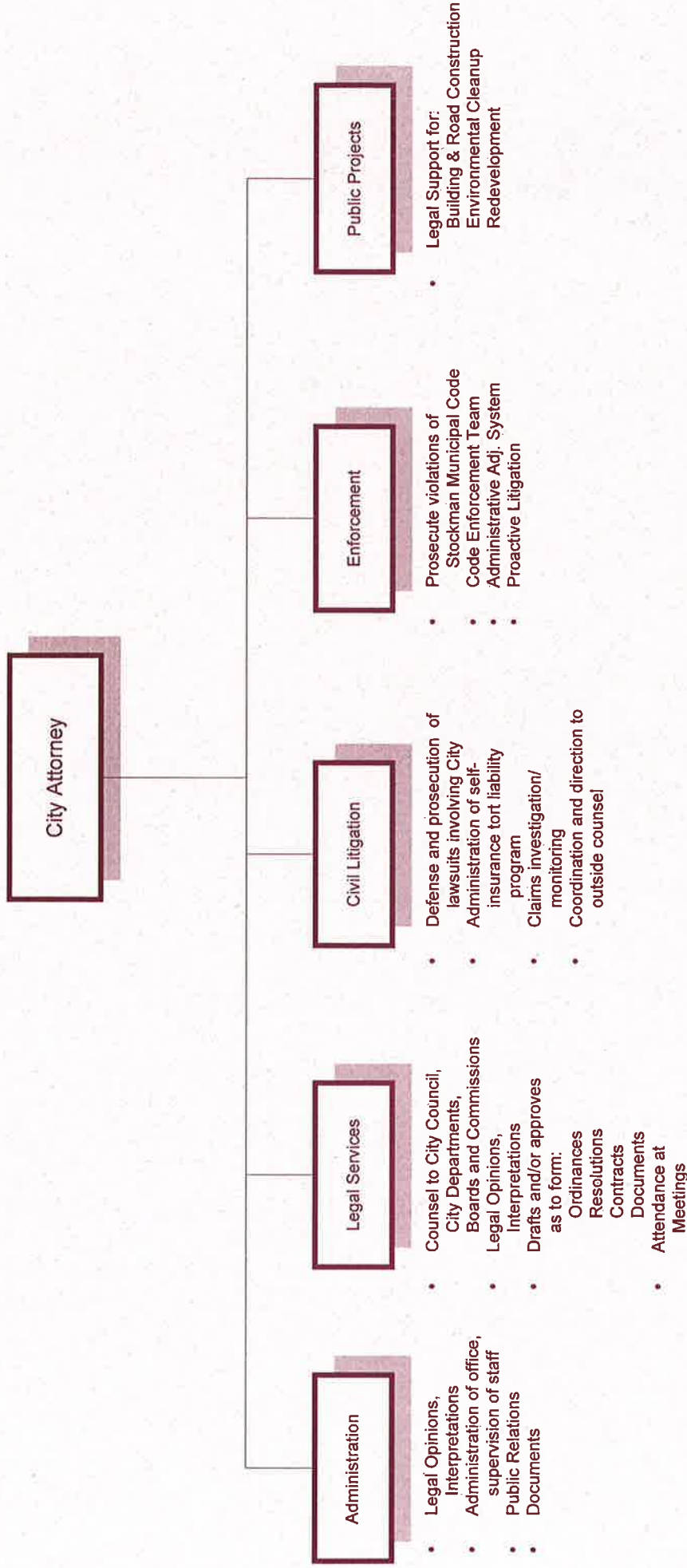
Stockton

Stockton



1999

CITY ATTORNEY



**CITY ATTORNEY
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

CITY ATTORNEY**010-1400**

	1998-99	1999-00	2000-01	VARIANCE	
	<u>ACTUAL</u>	<u>APPROPRIATED</u>	<u>BUDGET</u>	<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$952,465	\$665,273	\$670,442	\$5,169	1%
Other Services	106,491	212,994	229,470	\$16,476	8%
Materials/Supplies	57,088	64,500	64,000	(\$ 500)	-1%
Other Expenses	23,477	26,615	26,615	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,139,521	\$969,382	\$990,527	\$21,145	2%

POSITION ALLOCATION	17	18	18
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MISSION STATEMENT

The mission of the City Attorney's Office is to advise the elected and appointed representatives of the City, and to defend and protect its resources for the provision of community services and the accomplishment of community goals.

FUNCTION

The principal function of the City Attorney is legal advisor of, and attorney and counsel for the city, the City Council, Commissions, Boards, City officers and employees in all matters relating to their official duties. This includes legal research, interpretation of laws, and preparation of legal opinions. The office of the City Attorney prepares ordinances and resolutions required by the Council; reviews and approves contracts, bonds, deeds and other legal documents as to legality and form; and prosecutes violations of the Stockton Municipal Code.

HIGHLIGHTS

The department completed restructuring of assignments and reporting responsibilities during this budget cycle. This has provided back-up assignment coverage to all departments, and a direct attorney/legal secretary reporting relationship. It has also facilitated the dedication of a full-time attorney to City Council priorities for Code Enforcement.

Code Enforcement Activities

A significant accomplishment this year was coordinating and streamlining the processing of City criminal cases. This process will improve even more with the direct

HIGHLIGHTS (Continued)

connection and/or access to the County's Criminal Justice Information System (CJIS) sometime next year.

Other notable highlights are:

- Assisted in revising the operating procedures for the Volunteers Out Identifying Code Enforcement (V.O.I.C.E.) program and provided training on the volunteers' function and responsibilities.
- Assisted in developing new goals and tasks for the Community Improvement Task Force (formerly the Property Management Task Force).
- Assisted in reorganizing a number of related citizens' task forces, e.g., the Graffiti Task Force, the Juvenile Justice Task Force, and the Community Improvement Task Force.
- Assisted in tackling the issue of student truancy and related issues, and drafted an ordinance to impose a daytime curfew.
- Assisted in establishing a rotating contractor list for the abatement and demolition of projects associated with code enforcement activities.
- Strengthened the City's relationship with the offices of the District Attorney and the County Counsel, while working on various issues such as graffiti and smoking control.

Redevelopment Activities

Legal staff have supported revitalization of the waterfront through advising the Waterfront Committee and the Redevelopment Commission and Agency concerning:

- Remediation and development of the Weber Block (design, oversight of remediation with the State Department of Toxic Substances Control) and completion of acquisition of the ARCO site to consolidate the Weber Point Events Center site (along with addressing construction and contract issues).
- Designation and further environmental testing of two major development sites on north and south shore.
- Filing of two Polanco Act cases (Banner Island/Guntert & Zimmerman; Unocal/L&M/Morton Paint).

Staff assisted in bringing the City v. Brocchini case to trial, resulting in a decision favorable to the City to complete acquisition of the property necessary for expansion of the Austin Road Landfill. City Attorney staff and special counsel also concluded the first phase of the Agency v. Arroyos case.

HIGHLIGHTS (Continued)

Staff devoted significant time in support of designation of the Cineplex/Hotel Stockton master development site and initiation of the development agreements and Hotel Stockton lease, both projects vital to downtown revitalization.

Contracts and Projects

- Assisted in the design-build contract for the City's Essential Services Building and Parking Garage, which is expected to be complete in November 2000.
- Coordinated with outside counsel, the City Council, the City Manager's Office and the Department of Public Works on the bidding and negotiation stages of the sale of the Austin Road/French Camp Landfill operations.

Litigation

The following major tort claims filed against the City were resolved with successful litigation results:

- Obtained a verdict in the City's favor following a six-week jury trial, in which it was alleged that a condition at the Oak Park Ice Arena caused the plaintiff disabling pulmonary injury.
- Obtained summary judgments dismissing three wrongful death lawsuits.
- Negotiated dismissal of a serious suit without payment and dismissal of another for a reasonable sum, and succeeded in getting a contractor's insurance carrier to assume the defense of the City in the third suit.

1999-00 Objectives

1. Restructure the Code Enforcement function to: (a) emphasize coordination with other departments and streamlined court processes; (b) prioritize interaction with community groups and citizen task force programs; (c) provide liaison with the District Attorney and County Counsel by June 2000.

1999-00 Accomplishments

1. Attorneys have been assigned to citizen task force programs and groups, and these programs have been given increased emphasis. Coordination with the Police Department and the Courts has been improved, and the department is in the process of securing access to the County's computer system to facilitate liaison with the District Attorney and the Courts.

1999-00 Objectives (Continued)

2. Complete the legal review and revision of the Planning Ordinance update and the update implementation program by December 1999.
3. Conduct a feasibility study with the Police Department and the Courts for a shared database system to streamline prosecution of citations and record keeping for decisions by June 2000.
4. Establish policies for the in-house Tort Litigation Team for aggressive prosecution of civil cases by June 2000.
5. Inventory the legal research capabilities of each attorney and develop a program for expansion of electronic and Internet resources, supplementation of electronic research training opportunities, and update of the office law library by June 2000.
6. Develop a program of training opportunities for City departments on legal topics and procedures related to risk management and City operations to commence January 2000.

1999-00 Accomplishments (Continued)

2. The City's consultant has finished the final draft of the Zoning Code, and legal review has begun. Workshops are planned for Spring, and legal review and revision will be complete by June 2000.
3. The study is complete, and implementation of access to the County's system has begun.
4. Established a database in March 2000 for claims in selected categories, which tracks claims frequency and financial risk to the City. Presently formalizing a routine settlement policy.
5. Completed the inventory and in the process of training. The office law library will transition to cheaper and faster Internet and electronic research tools as soon as more reliable access is implemented. The legal staff has developed an Internet legal research library.
6. Training has been presented citywide on electronic records management and the Public Records Act. Elections, contracts and Brown Act training have been presented to small groups. A program is being instituted to provide "tailgate" training for City crews responding to sewer back-up and tree limb damage circumstances, areas of substantial claim activity for the City.

1999-00 Objectives (Continued)

7. Establish work performance standards for office and professional services, and revise the evaluation methodology to improve the measurement of service delivery by June 2000.

8. Inventory the use of outside counsel contracts for the delivery of legal services; develop a comprehensive plan to measure results from funds expended on outside legal services by June 2000.

9. Revise the departmental organization structure to clarify assignments and cross training opportunities by June 2000.

1999-00 Accomplishments (Continued)

7. Each attorney has developed measurable goals consistent with office and City Council goals. Performance standards for quantity measurement and client satisfaction are under review. Support staff meets weekly now to review document completion on City Council Agenda actions.

8. Updated RFPs for certain groups of legal services are in circulation. Reallocation of litigation responsibilities has occurred, with department attorneys assuming more responsibility for routine litigation. Outside firms with special expertise are being evaluated and retained where positive results are produced.

9. Reorganization of department attorney and support staff assignments have been completed and implemented. Attorney assignments have been adjusted to meet Council goals.

2000-01 Objectives

1. Restructure the legal support to the City Code Enforcement function to: (a) Provide enhanced litigation support to property-related enforcement and neighborhood cleanup; and (b) Separate routine code enforcement legal services from property-related code enforcement legal services, by June 2001.
2. Develop and implement a legal contract review and monitoring program, and assist departments with similar implementation, by June 2001.
3. Implement an outside counsel management and monitoring program by June 2001.
4. Review and recommend improvements to the city land use and regulatory policies, ordinances and practices by June 2001.

2000-01 Objectives (Continued)

5. Implement a program for expansion of electronic and Internet resources, supplementation of electronic research training opportunities, and updating the office law library by June 2001.
6. Improve the program of training for City departments on legal topics and procedures related to risk management and City operations throughout the year, with completion, by June 2001.

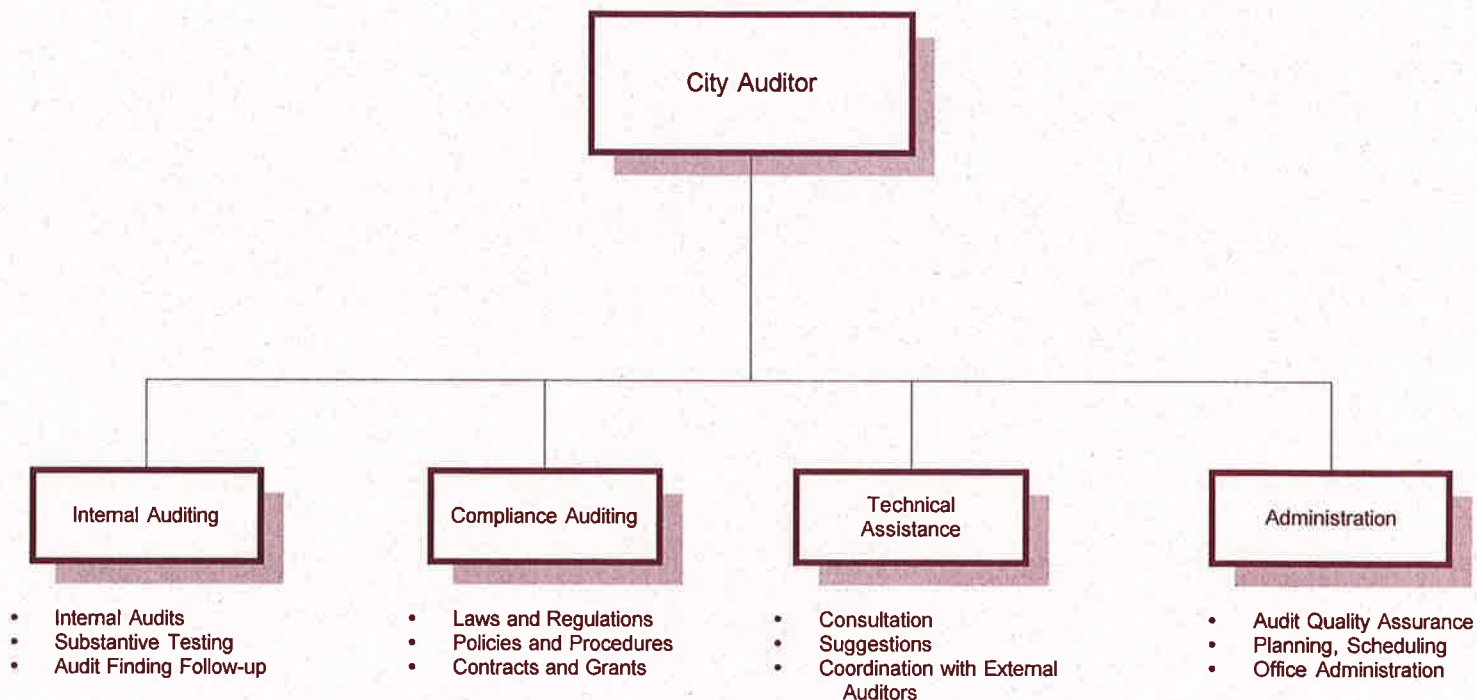
Stockton

Stockton



1999

CITY AUDITOR



**CITY AUDITOR
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

CITY AUDITOR**010-1900**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$279,307	\$274,234	\$387,655	\$113,421	41%
Other Services	15,281	21,023	28,717	\$7,694	37%
Materials/Supplies	3,480	5,300	5,300	\$ 0	0%
Other Expenses	9,310	9,341	9,341	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$307,378	\$309,898	\$431,013	\$121,115	39%

POSITION ALLOCATION	6	6	6
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MISSION STATEMENT

The mission of the City Auditor Department is to assist the City Council, City management, and City employees in the effective performance of their duties by providing them with objective analyses, appraisals, and recommendations for financial and related systems and activities. The department maintains independence and objectivity by reporting directly to the City Council and by not exercising direct authority over any department, system, or activity subject to audit.

HIGHLIGHTS

Auditing began the year with an update of the risk assessment for systems and activities subject to audit. We developed an annual audit plan that identified those areas where audit efforts would be directed. Over the past year, audit effort has been directed at Business License, Fire Permits, Holiday Park Recreation Association, Homework Centers, Internal Service Funds, Investments, Police Department Property Room, and the City's contract with U.S.E. for loan servicing. Results of audits are presented to the City Council and the Audit Committee upon completion.

Our office reviewed the status of management's action plans to make improvements identified during audits. We were able to verify implementation of 96% of improvements scheduled for implementation by or before June 30, 1999.

The City Auditor continued to coordinate work with the City's external audit firm, Deloitte and Touche. We provide copies of our audit reports to the external auditors to assist them in planning for a financial statement audit. Our staff assisted with the year end financial statement audit and the Single Audit. Coordinated audit efforts have helped both audit organizations.

1999-00 Objectives

1. By September 1999, electronically link Government Auditing Standards to the department's policies and procedures manual to ensure compliance with Government Auditing Standards.
2. By December 1999, expand the City Auditor's web presence to include the annual audit plan, the audit charter information about the audit process, information about internal controls, and copies of the previously released reports.
3. By March 2000, create a database application that will allow for continuous update of the department's audit risk assessment.
4. By June 2000, update the department's policies and procedures manual to reflect any changes necessitated by the current update of Governmental Auditing Standards.

1999-00 Accomplishments

1. We completed the linking of our policies and procedures to Government Auditing Standards ahead of schedule.
2. Our audit charter and audit process have been posted to the web. We are also posting our monthly newsletter, "Audit Trails," which includes the annual audit plan. Recent Audit Reports are on the Web. Previous reports to be added.
3. Project not on schedule. Implementation in conjunction with the preparation of the risk assessment for 2000-2001.
4. Our policies and procedures were updated in January 2000.

2000-01 Objectives

1. Complete the second three-year departmental external quality control review in accordance with Government Auditing Standards, by September 2000.
2. Expand training in internal control and risk assessment to include employees at all levels in the organization by December 2000.
3. Revise the department's audit risk model and update the audit population to reflect best practices of local government audit departments by March 2001.

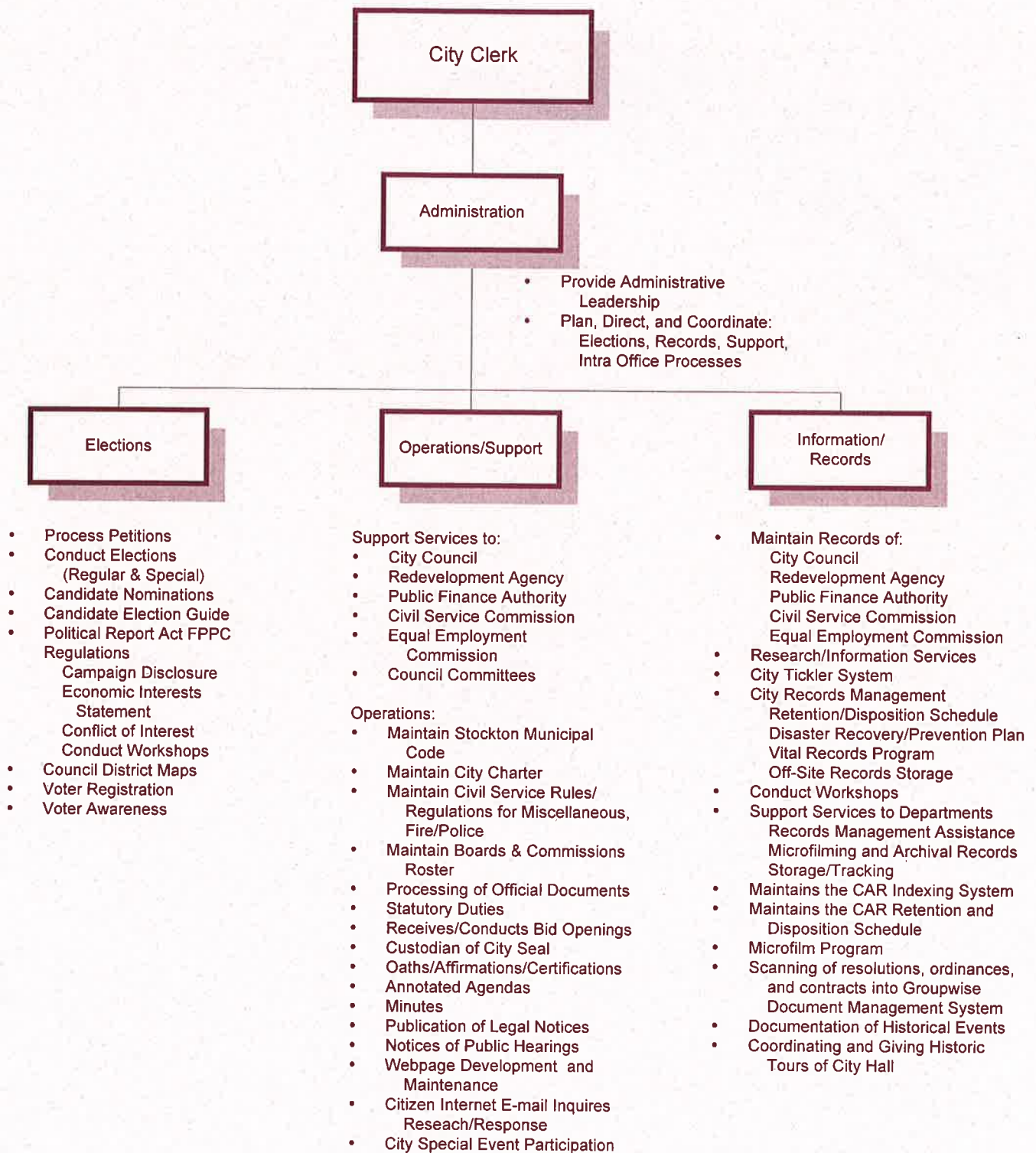
Stockton

Stockton



1999

CITY CLERK



**CITY CLERK
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

CITY CLERK**010-1100**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$563,975	\$582,675	\$598,707	\$16,032	3%
Other Services	125,410	171,618	197,083	\$25,465	15%
Materials/Supplies	15,456	32,680	32,680	\$ 0	0%
Other Expenses	9,476	11,950	11,950	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$714,317	\$798,923	\$840,420	\$41,497	5%
<hr/>					
POSITION ALLOCATION	9	9	9		

MISSION STATEMENT

The mission of the City Clerk's department is to protect the integrity of the democratic process and manage the City's official records.

FUNCTION

The City Clerk's function is: 1) preserve an accurate and complete recording of City Council actions including proceedings of various other official bodies; 2) ensure compliance with the Brown Act meeting requirements for all bodies served; 3) provide appropriate hearing notices as required by municipal and state law; 4) administer municipal elections and referenda; 5) develop and administer a City Records Management Program to assign disposition criteria to all City records and to preserve and secure vital, historic and archival records; 6) serve the public as an information source as well as a source of communication to the City Council; and 7) initiate and monitor the filing of campaign disclosure statements and Statements of Economic Interests as required by the Political Reform Act.

HIGHLIGHTS**Administration**

The City Clerk presented the new City flag at the All-America City Block Party on August 27, 1999. The flag was first raised at this event outside City Hall.

HIGHLIGHTS (CONTINUED)**Operations**

The City Charter and Civil Service Rules and Regulations for Miscellaneous, Police and Fire Employees have been added to the City Clerk's Web page. Citizen Internet e-mail inquiries have more than doubled and continue to increase the number of requests for information the past year.

The entire Stockton Municipal Code was converted from WordPerfect to Microsoft Word format and is available to all CityNet II users on the shared computer drive.

A youth voter awareness program was developed for Stockton Unified School District with the help of the League of Women Voters in September. Discussions continue with community groups, i.e. the Youth Commission, Southeast Asian community groups, to promote voter awareness.

Elections

A Primary Municipal Election was consolidated with the Statewide Direct Primary on March 7, 2000. The City Clerk processed nomination papers for eight candidates for the offices Mayor and Councilmembers for Districts 2, 4 and 6; and, administratively processed the three measures placed on the ballot by the City Council: Measure U, Charter Amendment redefining the roles and responsibilities of the Mayor; Measure V, Transient Occupancy Tax increase proposal; Measure W, Low Rent Housing.

Records

As part of the pilot document management system of Groupwise, the City Clerk imaged all City Council, Redevelopment Agency and Civil Service Commission resolutions. In addition, the text or image of ordinances, deeds, campaign disclosure statements and minutes have been added to the City Clerk's GroupWise Library. These documents are accessible to all City Groupwise users. Effective January 1, 2000, all contracts received for filing by the City Clerk have been imaged for user access.

Record tracking software has been installed in seven departments for multiple users to facilitate the indexing of inactive records for storage. Records staff coordinates the transfers of and retrieval from inactive storage. The City Hall Penthouse has been reorganized and reconfigured to increase storage capacity by 75%.

1999-00 Objectives

1. Finalize microfilming of presently identified archival material by August 1999.
2. Prepare policies regarding waivers of penalties for filing Statements of Economic Interest and Campaign Statements and submit for Council adoption by September 1999.
3. Test a pilot imaging and electronic document management system under the guidance of a project manager; document results, formulate recommended imaging criteria by October 1999.
4. Coordinate a year-round voter registration drive in cooperation with local college campuses by November 1999.
5. Reformat the Stockton Municipal Code from WordPerfect to Microsoft Word by August 1999. Evaluate outside sources and software which will most efficiently and cost effectively format the Stockton Municipal Code into HTML; determine feasibility of posting to the Clerk's Web page by December 1999.

1999-00 Accomplishments

1. All archival materials reviewed to date have been microfilmed. About half of the originally identified material remains, and preserving archival material will become an ongoing process.
2. On hold until the Fair Political Practices Commission (FPPC) task force completes work to update and revise the guidelines regarding waivers of penalties for filing Statements of Economic Interests and Campaign Statements.
3. Completed June 2000.
4. This objective has been suspended to avoid duplication, since the Secretary of State's Office has initiated voter awareness on college and university campuses.
5. Completed in July 1999. Due to the addition of an indexer (search engine) to the City's Web page in September 1999, the Stockton Municipal Code is also being formatted to HTML, and will be complete by June 2000.

1999-00 Objectives (Continued)	1999-00 Accomplishments (Continued)
6. Develop procedures between the City and The Record newspaper to electronically transfer legal ads for publication by July 1999.	6. Completed May 1999.
7. Implement Citywide Records Management Policy, which includes: identification of vital, historical and archival documents, coordination of records destruction, microfilming/imaging permanent documents, inactive storage by April 2000.	7. The draft Citywide Records Management Policy has been submitted to the Document Management Steering Committees and to Department Heads and appointees for review. Adoption of each department's schedule is contingent upon a thorough review by the City Attorney. The City Clerk and Police Department schedules are currently under review and modification.
8. In conjunction with MIS, assess voice recognition software for possible implementation in the minute preparation process by June 2000.	8. MIS is in the process of obtaining the software that will be used for the assessment.
9. Establish policies regarding assessment district elections by June 2000.	9. Completed.

2000-01 Objectives

1. Re-engineer the contract tracking process within the City Clerk's Office to include a more comprehensive renewal, expiration and destruction notification to departments by March 2001.
2. Place election materials (i.e. Candidate's Manual, Charter Amendment Process, Campaign Statements) on the City Clerk's Web page by May 2001.
3. Complete the Records Retention Schedule portion of the Citywide Records Management Program by June 2001.

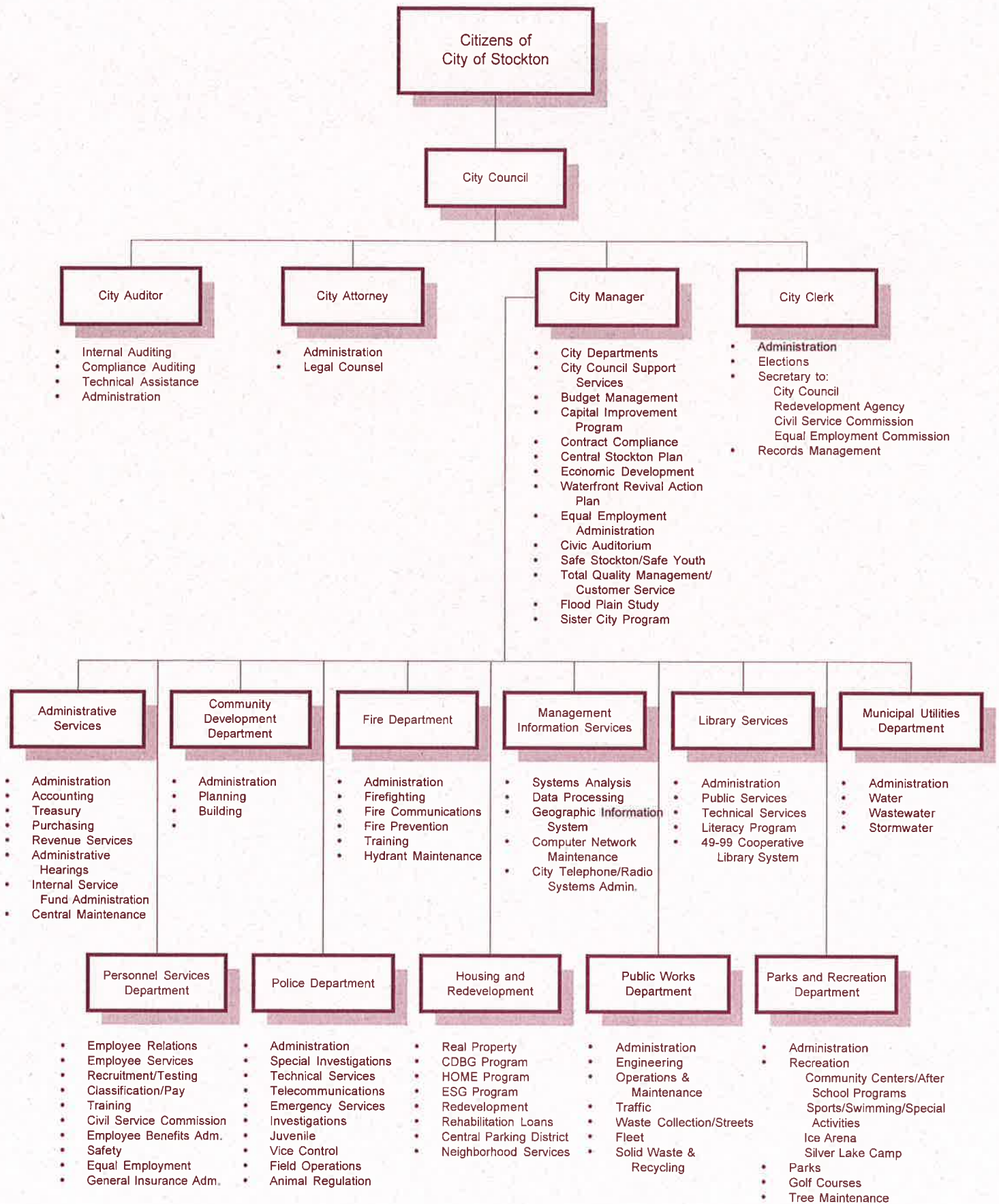
Stockton

Stockton



1999

CITY COUNCIL



**CITY OF STOCKTON
FUNCTIONAL ORGANIZATION CHART**

CITY COUNCIL**010-1000**

	<u>1998-99</u>	<u>1999-00</u>	<u>2000-01</u>	<u>VARIANCE</u>	
	<u>ACTUAL</u>	<u>APPROPRIATED</u>	<u>BUDGET</u>	<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$141,281	\$142,803	\$197,723	\$54,920	38%
Other Services	52,837	95,480	98,181	\$2,701	3%
Materials/Supplies	6,222	7,200	7,200	\$ 0	0%
Other Expenses	29,211	47,832	47,832	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$229,551	\$293,315	\$350,936	\$57,621	20%
POSITION ALLOCATION	7	7	8		

MISSION STATEMENT

Stockton celebrates its cultural diversity, promotes economic opportunity and strives to provide a better quality of life for all.

FUNCTION

The City Council is the policy-setting body of the City. The Mayor is elected city-wide and six Councilmembers are elected to represent districts by city-wide ballot. The elected officials serve four-year terms, with a maximum of two terms.

The Council initiates, studies, discusses, holds public hearings on and decides various civic issues affecting the citizens of Stockton, based on facts gathered and presented and citizen input.

COUNCIL GOALS

- **REDUCE CRIME**
- **FACILITATE SOCIAL, ECONOMIC, AND CULTURAL OPPORTUNITIES FOR YOUTH**
- **REVITALIZE THE DOWNTOWN AND THE WATERFRONT**
- **PROMOTE OPPORTUNITIES FOR ECONOMIC GROWTH**
- **EXERCISE FISCAL RESPONSIBILITY WHILE PROVIDING NEEDED SERVICES**

SPECIFIC OBJECTIVES FOR THE CITY COUNCIL

1. Coordinate existing City and School programs to extend the hours that school facilities are available for after school programs and the inclusion of arts activities, and encourage the schools to provide transportation.
2. Develop a policy for the use of landfill proceeds that addresses using the earnings for specific public benefit, identifies priorities and priority projects for investing some proceeds in city-wide projects that have a visible community benefit and addresses deferred needs.
3. Review and recommend street repair expenditures utilizing, to the extent possible, funds from sources other than the City.
4. Select an architect to develop a preliminary plan with cost estimates for the renovation of City Hall, with and without seismic retrofitting, to provide a basis for a Council decision and securing grants support.
5. Approve the Master Plan and complete the ordinance that establishes a required public art component in all large projects.
6. Review opportunities for management and operations of the Fox Theatre.
7. Implement three "City signature events" at the Weber Point Events Center: the 4th of July/Symphony, All-America Block Party, and First Night.
8. Encourage the reconvening of the "Criminal Justice Oversight Committee" as a task force with Council representation, to achieve an effort that is passionate, committed and focused on action and results.
9. Continue the strategy to develop "maintenance districts" to facilitate the building of neighborhood parks.

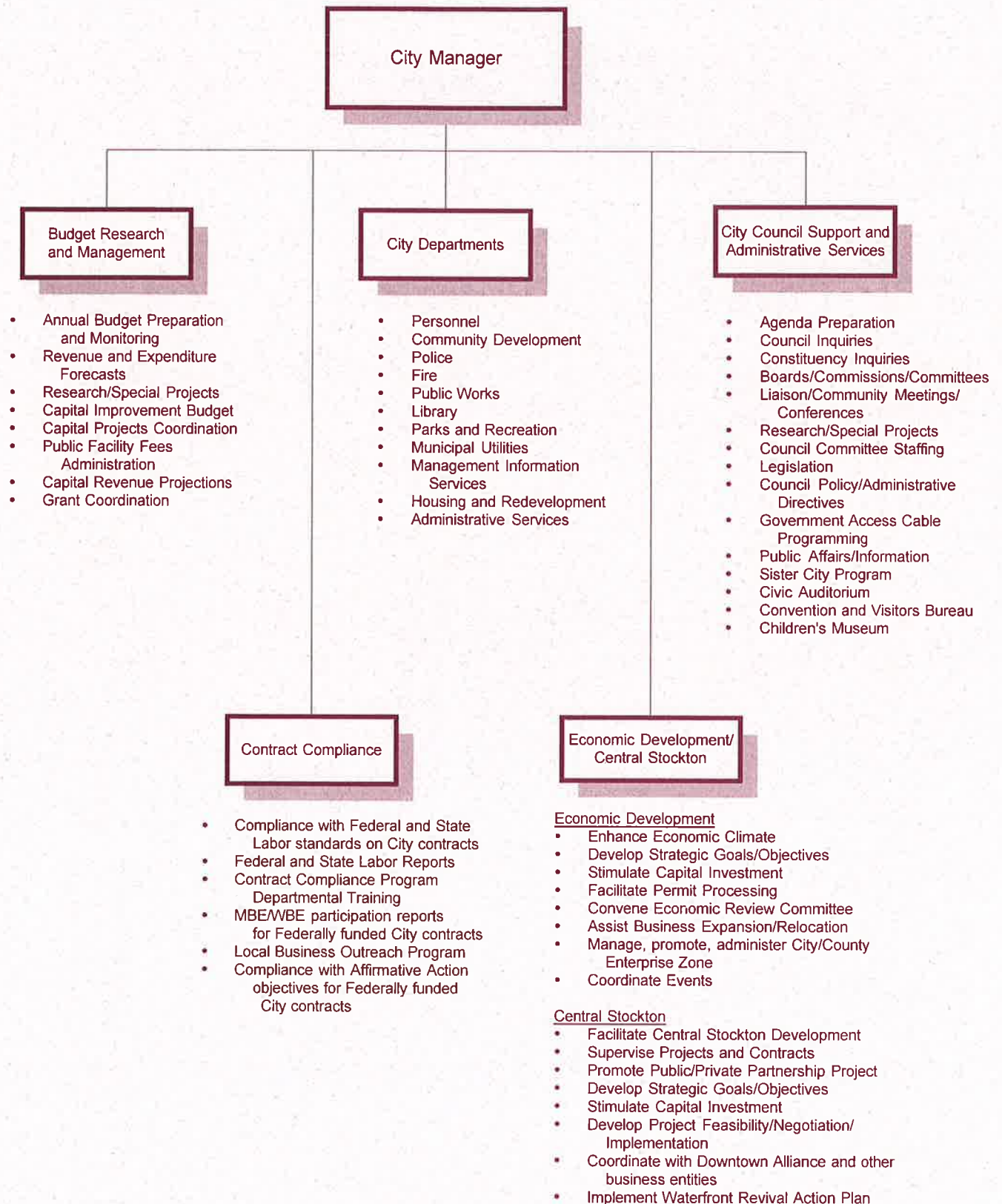
Stockton

Stockton



1999

CITY MANAGER



**CITY MANAGER
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

CITY MANAGER ADMINISTRATION

010-1210

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$753,839	\$590,749	\$629,850	\$39,101	7%
Other Services	90,338	125,655	136,693	\$11,038	9%
Materials/Supplies	10,959	15,491	16,806	\$1,315	8%
Other Expenses	13,965	24,664	24,614	(\$ 50)	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$869,101	\$756,559	\$807,963	\$51,404	7%
POSITION ALLOCATION	15	15	15		

FUNCTION

The City Manager is appointed by the City Council to direct the administration of the City under Council policy. The City Manager provides information to assist the Council in setting policy, implements Council policy, supervises the operation of City Departments, and reports to the Council on administrative activities.

The City Manager's office is composed of two budget units: Administration and Central Stockton/Economic Development. The City Manager's Administration unit consists of four diverse functions.

Administration:

- Implements Council policy
- Plans for long-range City needs
- Provides direction to City departments
- Manages other functions within the unit

Council Support:

- Ensures that Council business is carried out in an orderly manner
- Coordinates and prepares Council reports and bulletins
- Responds to citizen questions and problems
- Coordinates changes and additions to the Council Policy Manual and Administrative Directives
- Monitors Federal and State legislative activities
- Oversees the City Public Information program
- Coordinates applications for Boards, Commission and Committee vacancies
- Provides customer services in City Hall in the Mall
- Coordinates public information activities such as programming for the Cable

FUNCTION (Continued)

Government Channel (42)

- Acts as a liaison with the Convention and Visitors Bureau and Children's Museum
- Oversees all facets of the Stockton Memorial Civic Auditorium
- Coordinates special community events such as the Sesquicentennial and All-America City Block Party

Budget Management:

- Prepares and produces the City's annual operating and capital budgets
- Prepares and produces the City's five-year CIP plan and capital improvement revenue projections
- Monitors the fiscal condition of the City; projects revenues, and estimates the current and future needs of the City
- Performs special studies and research projects

Contract Compliance:

- Monitors Federal and State Labor Standards on City contracts, professional services, and the purchase of supplies, materials, and equipment
- Ensures city compliance with all requirements

HIGHLIGHTS

Through a collaborative effort with the community, the City received the All-America City award from the National Civic League in 1999. The City highlighted three community efforts to win the award:

- The citywide Apollo Night Talent contests for city youth
- The collaborative efforts of the City, California State University, Stanislaus, and others to turn the former State Mental Health facility into a satellite campus
- The environmental cleanup efforts of the city and schools in a creek cleanup.

Community participants presented a locally written, 20-minute skit in Philadelphia during the final selection process. On August 27, over 5,000 people celebrated the designation with a "Block Party" held around City Hall and McLeod Lake.

The City of Stockton received the Outstanding Award in Budgeting by the Government Finance Officers Association (GFOA) for the thirteenth year. This national award is based on stringent criteria developed by the GFOA, which evaluates the budget for excellence as a planning document, policy document, operating guide, and communications device.

HIGHLIGHTS (Continued)

Stockton played host to the longest wagon train since the California Gold Rush, the California Sesquicentennial Wagon Train consisting of over 90 wagons, 500 livestock, and 500 period-attired riders. Stockton enjoyed statewide recognition as the Secretary of State joined the wagon train as it arrived on Saturday, June 26. The Tall Ship Californian sailed into the Port of Stockton to greet the wagon train at its final campsite near the Klamath Ferry off Monte Diablo Street.

On the following weekend, the City of Stockton celebrated the Grand Opening of the Weber Point Events Center featuring the world-famous Beach Boys. Local sponsors and donors were recognized at the opening event. The next night, Weber Point was the site of the City's annual Fourth of July fireworks extravaganza, complete with the Stockton Symphony playing patriotic themes at a free concert, food vendors and family entertainment. In a rousing, cheerful evening of wholesome family entertainment, over 24,000 people lined the downtown streets, the Events Center, and the area sidewalks and roadways.

Stockton City News (SCN), a 30-minute weekly news program that broadcasts on cable channel 42, is produced with financial assistance from the United Way. SCN covers non-profit news, the sports scene in connection with the Stockton Sports Commission and the Convention & Visitors Bureau, transportation through the San Joaquin Council of Governments, arts and entertainment, ribbon cuttings with the Stockton Chamber of Commerce, and government news from City departments.

Stockton continues to be the Summer Home of the San Francisco Forty-Niners. The All America City "Team Stockton" presented their award-winning skit to an audience of over 15,000 at the 49er Family Fun Day, just before the 49ers' final practice in Stagg Stadium.

The City collaborated with the Marina West Yacht Club and the Downtown Alliance to produce the second "Festival of Lights" for the Christmas holiday season. An estimated 3,000 onlookers surrounded the McLeod Lake area on a chilly and rainy Saturday in December to hear carolers, observe the lighting of the City Hall Christmas Tree, McLeod Lake trees, and holiday lighting atop downtown buildings, and the "Lighted Boat Parade."

Despite Y2K concerns, First Night Stockton, the City's non-alcoholic, arts and cultural New Years Eve celebration, continues to draw large crowds to downtown.

Stockton's web site is a source of vital information for people from around the world who are interested in our community. The web site received over 100,000 "hits" this past year.

**CITY MANAGER
ADMINISTRATION**

010-1210

1999-00 Objectives

1999-00 Accomplishments

- | | |
|---|---|
| 1. The Deputy City Manager will work with the Council and public to develop a public art policy for the City by December 1999. | 1. A task force is reviewing a draft ordinance. |
| 2. The Deputy City Manager will work with Parks and Recreation, the Arts Commission, UOP and the Schools to introduce arts into the afterschool recreation program by September 1999. | 2. Completed. |
| 3. The Deputy City Manager will work with the media and community groups to insure a Complete Count Census by April 2000. | 3. The City is part of a joint effort under Council of Governments that will cover the entire county. |
| 4. The Deputy City Manager and select staff members along with the Community Partnership for Families will have three neighborhood service centers beginning operation by June 2000. | 4. The first center opened October 1999 and the second in February 2000. |
| 5. Coordinate Customer Service Training for 100 employees by June 2000. | 5. 115 employees attended customer service training, with additional classes scheduled. |
| 6. In conjunction with Personnel Services, coordinate and conduct telephone etiquette training for employees by June 2000. | 6. Fourteen (14) employees attended a telephone etiquette training session. The customer service training program also includes a section that deals with how to handle difficult, angry and upset customers. |

**CITY MANAGER
ADMINISTRATION**

010-1210

**1999-00 Objectives
(Continued)**

**1999-00 Accomplishments
(Continued)**

7. In conjunction with Personnel Services, coordinate and conduct team leader and coaching skills training for 30 employees by June 2000.

7. Team leader training completed.

8. Coordinate Annual Employee Recognition Luncheon by May 2000.

8. Event held in September 1999.

9. Implement three Quality Service Program projects by June 2000.

9. Projects completed.

10. Produce the Festival of Lights in conjunction with Marina Yacht Club's "Delta Reflections" in December 1999.

10. Festival of Lights successfully held.

11. Produce the year 2000 recognition of the City Sesquicentennial and State Sesquicentennial by June 2000

11. This event was held June 26 and 27, 1999.

12. Produce a year 2000 "State of the City Event" in conjunction with the Stockton Chamber of Commerce by February 2000.

12. State of the City event held in February 2000.

13. Between July 1999 and the end of the 1999 49er Summer Training Camp, sell 50% of merchandise promoting Stockton at the 49er Summer Training Camp.

13. UOP policies on selling merchandise on campus limited sale during training camp. Remaining items are available at City Hall in the Mall and for the 2000 Training Camp.

**CITY MANAGER
ADMINISTRATION**

010-1210

**1999-00 Objectives
(Continued)**

**1999-00 Accomplishments
(Continued)**

14. Increase the "Stockton" merchandise with updated promotional items and have available by October 1999.

14. This has been accomplished with the addition of All-America City merchandise.

15. Increase City services at the mall by adding business licenses, landfill tickets and collection of utility bills by September 1999.

15. Satellite City Hall is now connected directly to the AS/400, allowing real-time payments of utility bills and dog licenses.

2000-01 Unit Objectives

1. The All-America City marketing committee will have presented a "block party" celebration by June 2001.
2. The Juvenile Justice Outreach Workers will have delivered presentations to twenty groups of youth that are prone to engage in violence by January 2001.
3. All aspects of the "Keep Our All-America City Clean" campaign will be under way by October 2000.
4. The Public Art Advisory Committee will have in place the Public Art Program by January 2001.
5. The All-America City marketing committee will have turned over the marketing of the All-America City status to the Image Commission by January 2001.
6. The Safe Stockton team will have adopted new methods for improving neighborhoods and housing stock by December 2000.
7. The Safe Stockton team will provide services from three neighborhood service centers by September 2000.

CITY MANAGER ECONOMIC DEVELOPMENT

010-1230

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$362,622	\$305,888	\$314,148	\$8,260	3%
Other Services	264,242	156,452	158,819	\$2,367	2%
Materials/Supplies	4,971	4,715	4,315	(\$ 400)	-8%
Other Expenses	368,823	459,874	524,614	\$64,740	14%
Capital Outlay	19,214	0	0	\$ 0	0%
TOTAL BUDGET	\$1,019,872	\$926,929	\$1,001,896	\$74,967	8%
POSITION ALLOCATION	7	7	7		

FUNCTION

The Economic Development/Central Stockton unit of the City Manager's office focuses its activities in two primary areas: 1) implementation of the Central Stockton (West End) Redevelopment Plan, and 2) directing activities which promote expansion of the local economic base and result in jobs for members of the community. These activities are conducted at the direction of the City Manager, in response to the City Council (in the case of Economic Development) and the Redevelopment Agency and its advisory group, the Redevelopment Commission (for redevelopment projects).

HIGHLIGHTS

Economic Development

- Economic Development participated in the development of close to two million square feet of new industrial/commercial building space in Stockton during 1999 – this is double the amount in square footage over last year.
- Business retention efforts have remained a high priority of the Economic Development Unit. The Economic Development Unit has done a significant amount of troubleshooting on behalf of local businesses with other agencies and departments to keep these businesses in Stockton. The Economic Development Unit meets monthly with such groups as San Joaquin County's Employment and Economic Development Division (EEDD) and the Greater Stockton Chamber of Commerce to discuss and coordinate potential retention efforts and issues.
- Approximately 90 Economic Review Committee and other developer meetings were coordinated and led by the Economic Development Unit.

HIGHLIGHTS (Continued)

- To assist companies in securing financial assistance, referrals are made to other governmental and private institutions including the Tracy/San Joaquin County Certified Development Corporation (CDC) who provide assistance in SBA loan packaging. Four projects totaling \$2,600,386 were funded in Stockton by the CDC during 1999.

Enterprise Zone

- The Stockton/San Joaquin Enterprise Zone received the prestigious "Zone Excellence Award" presented by the California Trade and Commerce Agency during 1999. This year, Economic Development staff won the *Best Zone Web-site* category for its role in marketing the City's economic development benefits to businesses around the world via the Internet. This is the second year in a row that the Economic Development Division has been honored by the California Trade and Commerce Agency
- There has been a renewed interest in the Downtown Façade Improvement Loan/Grant Program due to a larger allocation of funds available to the program. To date, this program has funded \$746,700 in façade loans at 64 locations downtown. This has been facilitated by:
 - Several program presentations made to outside organizations and interested groups.
 - A change in the Federal Section 106 process streamlining the historical review process for some projects.
- In an effort to keep the Enterprise Zone and its many benefits in the minds of the business community, the Economic Development Division performed the following outreach activities:
 - Updated the City's web-site,
 - In July 1999, mailed approximately 2,700 letters to Enterprise Zone businesses,
 - Updated the Enterprise Zone marketing material,
 - Updated a City of Stockton brochure to be included in the San Joaquin Partnership's Economic Review marketing brochure,
 - Participated in co-op advertisements with the San Joaquin Partnership in several national publications (i.e., Outlook California, U.S. Sites Relocation Journal),
 - Published Update, a quarterly newsletter providing updated economic development/business information to the business community. This newsletter is also available for downloading from the City's web-site.

HIGHLIGHTS (Continued)

Central Stockton

Redevelopment activities, which have occurred in Central Stockton during the current fiscal year and those which will continue or be implemented during fiscal year 1999-00, are detailed below:

Gateway Block - This dilapidated block is the first impression which visitors encounter upon exiting the Crosstown Freeway into the downtown core. In hopes of creating a more positive image, the block was designated a master development area and a master developer was subsequently selected. A Disposition and Development Agreement (DDA) with the developer was signed in July 1996. All properties have been acquired and relocated. We anticipate the cleared property will be transferred to the developer by September 2000.

Fox Theatre – Negotiations are continuing for acquisition of this facility. Featured during the 1999-2000 fiscal year included sold-out performances by Chris Isaak and Third Eye Blind, the return of Natalie Cole and Paula Poundstone, the Nutcracker Ballet, Kenny Rogers and many others. Capital improvements made on the Fox Theatre included a new coat of paint on the exterior of the building.

Children's Museum - The Agency-owned warehouse along Weber Avenue has been leased by the Children's Museum for the past several years.

Weber Block – The property was purchased in October 1998. A design/build contract for Weber Block Plaza has been awarded. Construction is scheduled to begin July 2000.

Record Expansion Project - The Record was selected as the master developer for the block bounded by Market, American, Washington and Stanislaus in 1996 and a DDA was approved in 1998. Acquisitions and relocation activities are complete and the preparation of demolition plans and specs are underway.

Gleason Park Master Development Area - A master development area was designated for a three-block area bounded by Grant, Lafayette, Sonora and California Streets adjacent to Gleason Park. Mercy Charities was selected as the master developer in August 1997 to develop an integrated affordable housing project. Acquisition and relocation activities will be completed by end of the 1999-00 fiscal year.

**CITY MANAGER
ECONOMIC DEVELOPMENT**

010-1230

1999-00 Unit Objectives	1999-00 Unit Accomplishments
Economic Development	
1. Develop a marketing brochure describing the Economic Review Committee (ERC) process by September 1999.	1. Anticipated completion by September 2000.
2. Profile two new or expanded companies on the City's Web Page by June 2000.	2. Nine companies are currently listed on the City's website.
3. Coordinate and define marketing efforts between the Downtown Façade Improvement Grant Program, Downtown Alliance and Downtown Stockton Management District by December 1999.	3. Completed.
4. Approve ten Downtown Façade Improvement Grants by June 2000.	4. Twelve Downtown Façade Improvement Grants approved.
5. Participate in two co-op advertisements with the San Joaquin Partnership in site selection magazines or similar targeted media by June 2000.	5. Participated in three advertisements – Chamber's Industrial Directory; US Site Relocation Journal, Spring 1999 and Fall 1999.
6. Make one or more presentations to business associations as a link to Enterprise Zone businesses to update them on changes in legislation, new local incentives and other changes to the Enterprise Zone program by October 1999.	6. Presentations conducted at following events – Downtown Celebration 3/99; Downtown Alliance 9/99; Business Finance Conference 6/99; East Stockton Business Association 6/99.

**CITY MANAGER
ECONOMIC DEVELOPMENT**

010-1230

1999-00 Unit Objectives (Continued)	1999-00 Unit Accomplishments (Continued)
7. Sponsor one Enterprise Zone training workshop at the Civic Auditorium by June 2000.	7. Based on input from the community, it was decided that this workshop is not necessary.
8. Visit four businesses monthly as part of the Business Retention/ Enterprise Zone marketing program by June 2000.	8. Completed.
9. Assist the State and California State University, Stanislaus in pursuing a general plan amendment and rezoning, if necessary, for conversion of portions of the former state hospital facilities into commercial uses on the new CSU, Stanislaus, Multi-Campus Regional Center by June 2001.	9. Staff is finalizing a Memorandum of Understanding. Work on this project to continue through 2001.
10. Negotiate and execute a DDA with a master developer for construction of multiplex theater and associated retail uses and rehabilitation of Hotel Stockton by September 1999.	10. DDA is scheduled for Council review in April 2000.
11. Complete the EIR for the Multi-Modal Transit Center by January 2000.	11. This is a multi-agency project. Work is continuing.

**CITY MANAGER
ECONOMIC DEVELOPMENT**

010-1230

1999-00 Unit Objectives	1999-00 Unit Accomplishments
Central Stockton	
12. Complete off-site improvements for the Gateway project and transfer property to the developer by December 1999.	12. Developer to complete the off-site improvements. Transfer of property anticipated by September 2000.
13. Complete the property acquisition for the Record Expansion project by June 2000.	13. Completion of property acquisition anticipated.
14. Begin construction of the Weber Block Plaza by March 2000.	14. Construction scheduled to begin in July 2000.
15. Execute the DDA with Mercy Charities for the Gleason Park Affordable Housing Project by June 2000.	15. DDA scheduled to be executed in December 2000.
16. Implement ADA requirements and other selected Capital Improvements at the Fox Theatre by June 2000.	16. Acquisition of Fox Theatre underway. ADA requirements and other Capital Improvements to be scheduled after acquisition.

2000-01 Unit Objectives

1. Develop joint Downtown Incentive Program brochure with Downtown Stockton Alliance by December 2000.
2. Acquire Fox Theatre by August 2000.
3. Facilitate completion of an EIR for a downtown baseball stadium by June 2001.
4. Participate in at least two co-op advertisements with the San Joaquin Partnership in site selection magazines or similar targeted media by June 2001.
5. Continue working with the State of California and California State University Stanislaus – Stockton Campus to pursue general plan amendment and rezoning, if necessary, for conversion of certain portions of the former state hospital facilities into commercial uses on the newly created CSUS campus by June 2001.



Members of "Team Stockton" in Philadelphia preparing for the All-America City performance.

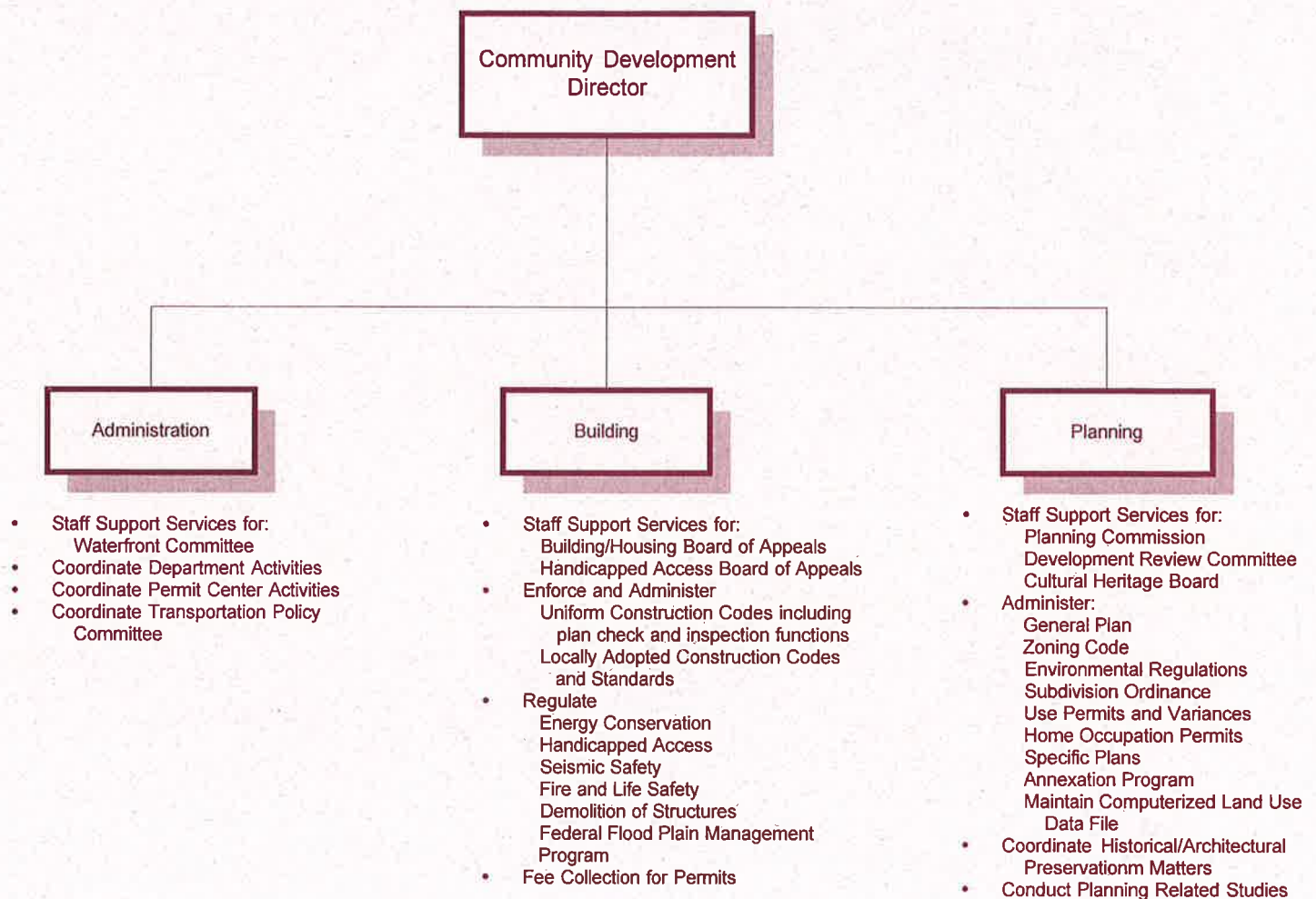
Stockton

Stockton



1999

COMMUNITY DEVELOPMENT



**COMMUNITY DEVELOPMENT
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

COMMUNITY DEVELOPMENT DEPARTMENT**010-1800**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$3,195,618	\$3,411,506	\$3,485,212	\$73,706	2%
Other Services	736,467	868,263	959,957	\$91,694	11%
Materials/Supplies	39,975	54,975	48,975	(\$6,000)	-11%
Other Expenses	23,921	35,846	35,846	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$3,995,981	\$4,370,590	\$4,529,990	\$159,400	4%

POSITION ALLOCATION	53	52	52
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MISSION STATEMENT

The Community Development Department is responsible for providing a framework that facilitates the orderly physical growth of the city. Development proposals, whether they consist of a single property, a large scale subdivision, or nonresidential use, typically require extensive review and coordination with other departments to determine the impact to City Services and to mitigate adverse impacts. To better serve the public, the Permit Center was established in January 1993 with staff from the Community Development, Fire, Public Works and Municipal Utilities Departments. The Community Development Department also provides staff services to five citizen bodies:

Planning Commission
Cultural Heritage Board
Building/Housing Board of Appeals
Handicapped Access Board of Appeals
Waterfront Committee

The Community Development Department is comprised of three units: Administration, Planning, and Building. Selected department responsibilities include: Managing the Permit Center; preparation, maintenance and implementation of the General Plan; administration and enforcement of zoning and subdivision codes; preparation of specific plans; processing of environmental assessments; administration of the City's annexation program; administration and enforcement of construction codes, laws and regulations; administration of energy conservation, handicapped access and seismic standards; abatement of substandard commercial and industrial structures; preservation of architecturally and historically significant buildings and areas.

HIGHLIGHTS

The Community Development Department and staff members from the Fire, Public Works, and Municipal Utilities Departments continue to refine and streamline the issuance of building permits, Use Permits and other approvals. In concert with the Permit Center Task Force (a citizen body comprised of members from the community, the Chamber of Commerce, the Builder's Exchange and various developers, builders and architects), the City instituted a voluntary Site Plan Review process to expedite the issuance of building permits. Site Plans can now be reviewed by City Permit staff prior to contractors/developers requesting building permits.

A reference to each environmental document (EIR's and Mitigated Negative Declarations) prepared by the City of Stockton, has been added to the Land Master File. The environmental document is now linked to the properties. Any permits requested on a property which is "flagged" with reference to an environmental document would indicate that possible mitigation measures may be necessary prior to issuance of permits for construction.

All preparatory work (map and address verification) has been completed to assure that the City will have a reliable 2000 Census count.

BUDGET UNITS

Administration: 010-1810

The Administration unit is responsible for establishing policies, goals and long-range plans to carry out the Department's mission of providing for the orderly growth of the community. To this end, staff directs and coordinates the activities of the Planning and Building units to ensure that applicable codes and laws are implemented and the directives of the City Council and City Manager are carried out. This unit manages the Permit Center and, in addition, serves as staff coordinators for the Waterfront Committee.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$352,448	\$375,204	\$416,448	\$41,244	11%
Other Services	101,704	103,240	116,354	\$13,114	13%
Materials/Supplies	6,119	8,989	8,989	\$ 0	0%
Other Expenses	9,777	20,948	20,948	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$470,048	\$508,381	\$562,739	\$54,358	11%

Position Allocation	6	6	6
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1999-00 Unit Objectives

1. Complete the historic inventory survey of the Downtown Area and the Multi- Campus Regional Center by December 1999.
2. Evaluate the effectiveness of the debit-card payment system for building permits by June 2000.

1999-00 Unit Accomplishments

1. MCRC Survey completed in October 1999. Downtown inventory survey completed June 2000.
2. Completed. Determined to not be effective due to extremely limited usage.

2000-01 Unit Objectives

1. Coordinate General Plan amendment and rezoning of California State University-Stanislaus Stockton Center by July 2001.
2. Finalize archaeological report and catalog/inventory artifacts from original Captain Weber home site by October 2000.

Planning: 010-1820

The Planning unit is staff to the Planning Commission and City Council on planning matters. It is responsible for the implementation of the General Plan through administration of the Zoning Code, Subdivision Map Act, municipal ordinances, California Environmental Quality Act (CEQA), administration of the City's Annexation Program, and special studies as appropriate. The Planning unit coordinates the promotion and preservation of architecturally and historically significant resources and provides staff support to the Cultural Heritage Board.

Use of Funds	1998-99 Actual	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$1,051,744	\$1,033,369	1,084,113	\$50,744	5%
Other Services	203,257	282,460	319,457	\$36,997	13%
Materials/Supplies	10,420	17,070	17,070	\$ 0	0%
Other Expenses	5,671	5,640	5,640	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,271,092	\$1,338,539	\$1,426,280	\$87,741	7%

Position Allocation	16	16	16
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1999-00 Unit Objectives

1. Begin the changing of the Zoning Map in the General Plan to correspond to the new Development Code by June 2000.
2. Reach the halfway point in the entering of old land use files (zoning, use permits, tentative maps) in the computerized data base system by June 2000.

1999-00 Unit Accomplishments

1. Anticipated date for adoption of the Development Code is December 2000. Upon adoption of the Code, the revision will commence.
2. Completion of approximately one third (1/3) of historical files is expected by June 2000.

2000-01 Unit Objectives

1. Complete the revision of the Zoning District Map and General Plan Land Use/ Circulation Diagram to correspond to the new Development Code by June 2001.
2. Complete entering historical land use files (zoning, use permits, tentative maps, variances, home occupation permits) in a computerized database by June 2001.

Building: 010-1830

The Building unit of the Community Development Department is responsible for the enforcement of codes, laws, ordinances, and regulations pertaining to building construction and remodeling within the City of Stockton. Enforcement is accomplished by accepting applications, checking plans, processing building permits, performing inspections, and responding to complaints. The Building unit provides staff support for the Housing/Building Board of Appeals and the Handicapped Access Board of Appeals. The Building unit serves the citizens of the City by providing the professional services necessary to insure that construction within the City is performed in a safe and lawful manner.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$1,791,426	\$2,002,933	\$1,984,651	(\$18,282)	-1%
Other Services	431,506	482,563	524,146	\$41,583	9%
Materials/Supplies	23,436	28,916	22,916	(\$6,000)	-21%
Other Expenses	8,473	9,258	9,258	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$2,254,841	\$2,523,670	\$2,540,971	\$17,301	1%

Position Allocation	31	30	30
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1999-00 Unit Objectives

1999-00 Unit Accomplishments

1. Improve computerized permit tracking/ monitoring to ensure that customer service standards for processing time are being met by September 1999.
2. Complete staff training on the 1999 changes in the California State Building, Electrical, and Plumbing codes by October 1999.

1. Completed.
2. Completed.

2000-01 Unit Objectives

1. Expand the policy and procedures manual to include legal and abatement proceedings for substandard/dangerous buildings by June 2001.
2. Resume workshops with the Stockton Builders Exchange by December 2000.



Weber Point Events Center – the Interactive Water Feature and the Shade Structure.

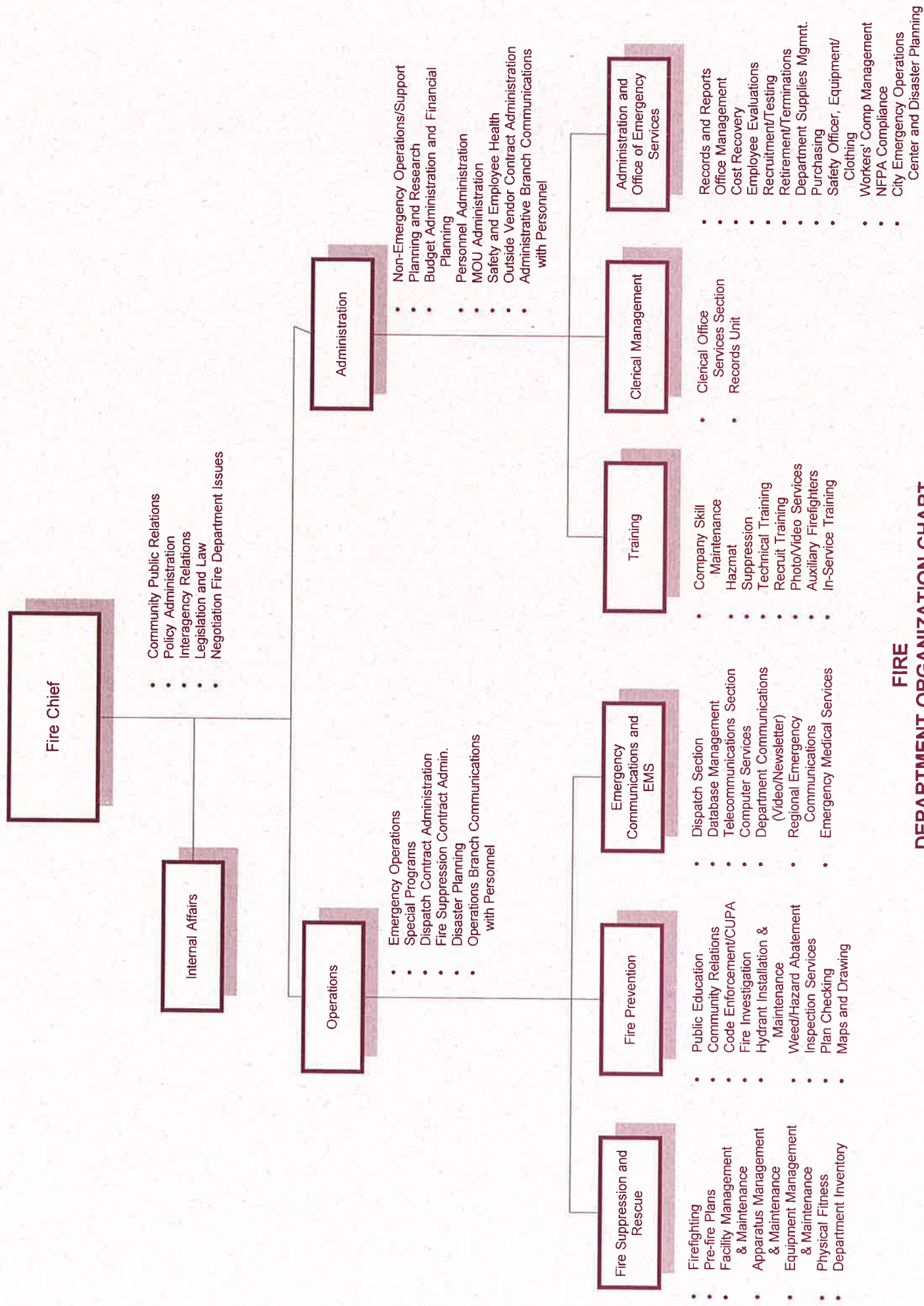
Stockton

Stockton



1999

FIRE



**FIRE
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

FIRE DEPARTMENT

010-2600

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$26,243,717	\$24,697,371	\$26,250,910	\$1,553,539	6%
Other Services	978,022	1,921,700	2,297,100	\$375,400	20%
Materials/Supplies	336,731	372,572	402,826	\$30,254	8%
Other Expenses	46,633	52,086	54,616	\$2,530	5%
Capital Outlay	51,694	0	0	\$ 0	0%
TOTAL BUDGET	\$27,656,797	\$27,043,729	\$29,005,452	\$1,961,723	7%

POSITION ALLOCATION	258	261	261
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MISSION STATEMENT

The mission of the Stockton Fire Department is to provide a high level of life and property safety through fire control, fire prevention services, emergency medical services and the mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of the community. It is our objective to provide these services in a way that the community will know that "we care."

HIGHLIGHTS

In September of 1999 the fire department put into service 98 new self-contained breathing apparatus, replacing the original SCBA units. The new units not only give us the state-of-the art safety, and 45 minutes of "air" time vs. 30 minutes from the older units, but the ability to have "in the mask" communication.

The Stockton Fire Department was the recipient of an Infrared Imaging device donated by the Scottish Rite Foundation. This device allows firefighters to see through smoke-filled rooms. This life saving device greatly enhances the search and rescue operations for potential victims during firefighting operations.

All SFD Paramedics completed 12-lead EKG interpretation training. This training will greatly enhance the medical diagnostic capabilities leading to earlier treatment of cardiac arrhythmias in the emergency room.

HIGHLIGHTS (Continued)

In January 2000 all firefighters completed confined space awareness training. This brings the SFD into compliance with the new OSHA defined confined space requirements.

The Fire Prevention Division provided basic training in the proper use and interpretation of the California Uniform Fire Code to all members of the department. This training will increase the knowledge base of the fire suppression crews allowing them to better aid the Fire Prevention Division in the department's mission of making our community fire safe.

The Fire Prevention Division has developed a working field manual for use by all suppression personnel. This manual translates the legal language in the California Fire Code into a useful, easy to follow manual for the non-specialist in prevention activities.

The Fire Prevention Division began entering business information such as address, type of business, required permits, emergency contact names and numbers, owners (both business and property), inspection history, into a preprogrammed computer system. This system will allow the department to better oversee the inspection process and help insure the safety of the community. Completion of the project is planned in 2000-01.

The department upgraded the radio consoles in the fire communications center to provide state of the art functionality, including key safety features of radio user identification and emergency notification alarm.

Fire Department staff developed a database application to assist city personnel with the management of the salary schedule for all pay grades and bargaining units.

FIRE DEPARTMENT**010-2600****BUDGET UNITS****Administration: 010-2610**

The Fire Department Administration unit is responsible for establishing policies and procedures. It provides executive supervision, planning, organization, staffing, coordination and budgeting for the department.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$999,850	\$917,566	\$976,302	\$58,736	6%
Other Services	95,686	142,718	144,934	\$2,216	2%
Materials/Supplies	13,289	12,277	12,277	\$ 0	0%
Other Expenses	8,354	8,755	8,755	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,117,179	\$1,081,316	\$1,142,268	\$60,952	6%

Position Allocation 10 10 10

1999-00 Unit Objectives**1999-00 Unit Accomplishments**

- | | |
|--|--|
| <ol style="list-style-type: none"> 1. Implement a new database payroll system by November 1999. 2. Implement SunPro Management Information System to better utilize the new RMS and CAD systems. 3. Develop and implement a department-wide Customer Service Program by October 1999. 4. Conduct Citywide terrorism preparedness training by September 1999. | <ol style="list-style-type: none"> 1. Payroll database was completed. 2. Management system was implemented. 3. Customer Service Program was implemented. 4. Training was accomplished. |
|--|--|

2000-01 Unit Objectives

1. Update the Pre-Fire planning and mapping information (detailed firefighting strategies for specific buildings) using new computer tools by June 2001.
2. Update the City Hall evacuation plan to reflect changes in space utilization and improve procedures for bomb threat/fire evacuation by October 2000.
3. Develop an "after the incident" series of brochures for fires, emergency medical and hazardous materials incidents, including a customer service survey form, by November 2000.

FIRE DEPARTMENT**010-2600****Firefighting: 010-2620**

The Fire Suppression unit is responsible for combating hostile fires, conserving property through overhaul and salvage operations, providing urban search and rescue, delivering advanced and basic life support medical services, and providing emergency mitigation resources for hazardous material spills and releases. This unit is also responsible for inspecting multi-residential, commercial, and industrial property for code violations and fire hazards and for maintaining the appropriate work records, apparatus and equipment necessary to carry out its mission.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$22,374,471	\$20,876,457	\$22,069,755	\$1,193,298	6%
Other Services	405,095	996,117	1,252,854	\$256,737	26%
Materials/Supplies	265,309	252,775	285,979	\$33,204	13%
Other Expenses	0	211	211	\$ 0	0%
Capital Outlay	51,694	0	0	\$ 0	0%
TOTAL BUDGET	\$23,096,569	\$22,125,560	\$23,608,799	\$1,483,239	7%

Position Allocation **213** **214** **214**

1999-00 Unit Objectives**1999-00 Unit Accomplishments**

1. Expand paramedic service capability to five additional engine companies by June 2000.
2. Improve our Technical Rescue Program by providing a California State Fire Marshal Certified Trench and Confined Space Rescue Team by June 2000.
3. Evaluate National Fire Protection Association (NFPA) Standard 1670 (Technical Rescue) for adoption and implementation by March 2000.

1. The expansion of paramedic service is planned to begin in June 2000 and be completed in December 2000.
2. Team was developed and deployed.
3. Completion date moved to December 2000.

2000-01 Unit Objectives

1. Implement "see-in-the-dark" infrared device search and rescue program by October 2000.
2. Evaluate use of foam fire retardant system for effectiveness and cost by March 2001.
3. Evaluate best locations for stationing specialized firefighting and rescue apparatus functions by April 2001.

FIRE DEPARTMENT**010-2600****Fire Prevention: 010-2630**

The function of the Fire Prevention unit is to provide specialized service to the Fire Department and the general public concerning fire safety requirements. Unit personnel investigate the causes of suspicious fires and hazardous materials incidents. In addition, the unit performs inspections of various operations and buildings for code compliance, life safety, and inspections mandated by the State.

The public education program provides fire safety lessons to elementary school students as well as adults. Plan review of all fire alarm and extinguishing systems and the control of hazardous materials and processes are also functions of the Fire Prevention unit.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$1,285,546	\$1,291,842	\$1,303,493	\$11,651	1%
Other Services	131,012	311,407	349,024	\$37,617	12%
Materials/Supplies	40,266	65,885	65,885	\$ 0	0%
Other Expenses	2,657	4,650	4,650	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,459,481	\$1,673,784	\$1,723,052	\$49,268	3%

Position Allocation 15 15 15

1999-00 Unit Objectives**1999-00 Unit Accomplishments**

1. Train one Fire Captain to State Fire Marshal certification level of Fire Inspector, Fire Protection Specialist, and Plan Examiner by March 2000.
2. Establish a Fire Prevention working website on the City's web page with fire prevention messages and information by December 1999.

1. Training has been accomplished.
2. Web page is operating.

**1999-00 Unit Objectives
(Continued)**

3. Cross-train Senior Hydrant Worker to assist Fire Protection Engineer in plan checking of sprinkler systems, fire alarm systems, and hood and duct systems for cooking appliances in commercial buildings by February 2000.

**1999-00 Unit Accomplishment
(Continued)**

3. Senior Hydrant Worker is now cross-trained.

2000-01 Unit Objectives

1. Develop and implement a "small business" self-inspection program by June 2001.
2. Enter building information into a new computer program for inspections performed by fire station-based employees by March 2001.

FIRE DEPARTMENT**010-2600****Training: 010-2650**

The Training unit is responsible for developing and coordinating all training activities including in-service and academy training; gathering and maintaining technical data; researching and developing emergency procedures and equipment; purchasing, testing and maintaining existing fire department equipment; verifying appropriate vehicle operating license renewal as required by the Stockton Fire Department and the Department of Motor Vehicles; and testing apparatus and equipment annually. The Training unit also ensures that Fire Department personnel meet and achieve State certification in the fields of certified firefighter, engineer, EMT-1, paramedic and hazardous materials responder. This unit functions as the central point for purchase and dispersal of firefighting safety equipment. The Training unit also serves as the department liaison to the SFD auxiliaries for job training and readiness programs. Unit personnel act as incident safety officers at major incidents.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$461,417	\$446,085	\$466,756	\$20,671	5%
Other Services	44,788	88,891	110,599	\$21,708	24%
Materials/Supplies	12,990	29,135	28,035	(\$1,100)	-4%
Other Expenses	32,254	35,410	37,940	\$2,530	7%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$551,449	\$599,521	\$643,330	\$43,809	7%

Position Allocation**5****5****5****1999-00 Unit Objectives**

1. Train all Truck Companies to "Light Level" Technical Rescue Operations by August 1999.
2. Train all Truck Companies to "Medium Level" Technical Rescue Operations by June 2000.

1999-00 Unit Accomplishments

1. Under curriculum adjustment to meet new NFPA 1670 and 1006 Standards.
2. Under curriculum adjustment to meet new NFPA 1670 and 1006 Standards.

**1999-00 Unit Objectives
(Continued)**

3. Complete an in-house course of study on International Fire Service Training Association "Essentials" for all SFD members by December 1999.
4. Complete a Customer Service Training Course for all SFD members by October 1999.
5. Train all members to Incident Command System 100 standard by August 1999.
6. Explore the feasibility of conducting an Emergency Vehicle Operations class by September 1999.

**1999-00 Unit Accomplishments
(Continued)**

3. "Essentials" training was completed.
4. Customer Service Training completed.
5. Incident Command training completed.
6. Conduct of classes has been postponed due to regulation changes being assembled by the State.

2000-01 Unit Objectives

1. Complete the installation of the "live fire" props at Company 2 training area by December 2000.
2. Complete the installation of the confined space rescue site at Company 2 training area by March 2001.
3. Obtain State approval as Level 4, Rescue System I training site by May 2001.
4. Develop performance standards for training drills by February 2001.

FIRE DEPARTMENT**010-2600****Fire Dispatch: 010-2660**

The Emergency Communications unit's mission and function is to receive and appropriately dispatch calls for service from citizens, businesses, and other government agencies. Requests are of an emergency nature for fire and medical responses, as well as non-emergency calls, including Public Works. The unit dispatches emergency medical calls within the City of Stockton and for approximately 50,000 citizens in contracted fire districts, as well as dispatching fire and ambulance calls for approximately 80,000 people in the South County.

Fire Communications personnel also provide Emergency Medical Dispatch (EMD). The EMD system utilizes a set of questions and responses to determine the type and number of emergency medical responders to assign to each call. After the level of response has been determined, the call taker remains on the phone to give pre-arrival instructions. In times of large-scale medical disasters, this center becomes the primary dispatch center for all ambulances within the San Joaquin County area.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$1,122,433	\$1,165,421	\$1,434,604	\$269,183	23%
Other Services	301,441	382,567	439,689	\$57,122	15%
Materials/Supplies	4,877	12,500	10,650	(\$1,850)	-15%
Other Expenses	3,368	3,060	3,060	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,432,119	\$1,563,548	\$1,888,003	\$324,455	21%

Position Allocation **15** **17** **17**

1999-00 Unit Objectives

1. Negotiate change in dispatcher work schedule to more effectively staff the Emergency Communications Dispatch (ECD) by October 1999.
2. Hire and train three dispatchers to assist with workload increase due to additional contracts by October 1999.

1999-00 Unit Accomplishments

1. Evaluation of cost determined that a change in work schedule may not be cost-effective. This subject will be reviewed periodically.
2. Dispatchers have been hired and trained.

**1999-00 Unit Objectives
(Continued)**

3. Conclude contract efforts to accomplish regional dispatching of 911 calls other than law enforcement by June 2000.

**1999-00 Unit Accomplishments
(Continued)**

3. Draft ambulance company contract is completed. Discussions with other fire departments are taking place.

2000-01 Unit Objectives

1. Begin providing additional dispatching services to Stockton area ambulance companies and additional fire agencies by August 2000.

Stockton

Stockton



1999

HOUSING AND REDEVELOPMENT

Housing and
Redevelopment Director

- Coordinate Department Activities
- Secretary to Redevelopment Commission
- Administer Federal Grants:
 - Community Development Block Grant
 - Emergency Shelter Grant
 - HOME Program Funds

Housing

- Staff Support Services
 - S.J. County Fair Housing Association
 - Community Development Committee
- Administer CDBG Funded Infrastructure Programs
- Administer CDBG Housing Assistance Programs
- Administer Housing Improvement Rebate Programs
- Administer HOME Program
- Administer Emergency Shelter Grant Program
- Administer Loan Portfolio

Redevelopment

- Redevelopment
- Staff support for:
 - Redevelopment Agency
 - Redevelopment Commission
 - Relocation Board of Appeals
 - Administer Redevelopment Projects and Plan Adoptions
 - Administer Redevelopment Agency/Low-Moderate Fund
- Real Property
- Administer City Real Property Function:
 - Acquisition
 - Appraisal
 - Relocation
 - Property Management (Sales & Leases)
 - Abandonments
 - Dedications

Neighborhood
Services

- Staff support for:
 - Community Improvement Subcommittee
 - Volunteers Out Identifying Code Enforcement
 - Operation Clean Sweep
 - Neighborhood Sweeps
 - Administrative Hearings
- Administer Code Enforcement Activities

Central Parking
District

- Administer Parking District Surface Lots and Parking Structures
- Administer County Parking Structure
- Staff Support for Central Parking District Advisory Board

**HOUSING AND REDEVELOPMENT
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

HOUSING AND REDEVELOPMENT DEPARTMENT**010-1700**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$748,669	\$967,226	\$1,194,296	\$227,070	23%
Other Services	374,492	511,659	836,211	\$324,552	63%
Materials/Supplies	82,778	86,770	83,529	(\$3,241)	-4%
Other Expenses	3,024	3,976	6,430	\$2,454	62%
Capital Outlay	11,366	50,000	50,000	\$ 0	0%
TOTAL BUDGET	\$1,220,329	\$1,619,631	\$2,170,466	\$550,835	34%
POSITION ALLOCATION	22	28	28		

MISSION STATEMENT

The Housing and Redevelopment Department functions as a program and service delivery unit created to help address the community's needs for decent housing, a suitable living environment and sustained economic health from both a residential and commercial/industrial perspective.

This department is organized into four sections: Housing, Neighborhood Services, Real Property, and Redevelopment. The department is funded by federal grants, Capital Improvement Program, Redevelopment Project Tax Increments, and the General Fund.

HIGHLIGHTS**Housing**

The Housing Section administers several programs funded primarily through federal sources: Community Development Block Grant (CDBG) Program, HOME Program, and Emergency Shelter Grant (ESG) Program. In addition, the Housing Section works jointly on implementing housing projects within redevelopment project areas utilizing tax increment resources.

The 2000-01 federal allocation of CDBG funds is \$4,958,000, up from \$4,957,000 received during 1999-00. Approximately \$808,000 in program income from loan repayments is anticipated for the new fiscal year. The grant and the program income are used to fund a variety of housing activities including the City's housing rehabilitation loan programs; several economic development activities; nonprofit developer new construction/rehabilitation housing; construction of curbs, gutters and sidewalks in low-income neighborhoods; slum and blight clearance activities in redevelopment project areas; and code enforcement activities in the Safe Stockton Program.

HIGHLIGHTS (Continued)

The federal allocation of HOME funds for 2000-01 is \$1,994,000, up from \$1,991,000 received during 1999-00. During 1999-00 HOME funds were used to provide funding for acquisition and rehabilitation of dilapidated single-family residences by Community Housing Development Organizations and rehabilitation of several rental housing complexes. In addition, HOME funds supported rehabilitation and reconstruction of single-family residences. In the coming year, HOME funds may be used to support a variety of affordable housing projects including single and multi-family rehabilitation, possible multi-family new construction, and first time homeowner programs.

During 2000-01, CDBG and HOME funds will be assigned to projects based on priorities and policies that were adopted by the City Council during 1999-00. The new policies continue to emphasize rehabilitation of both single family and multiple family housing and provides small loans for emergency repairs of qualifying low-income homes. Marketing of these programs will be focused on Safe Stockton neighborhoods while loans and emergency repairs will be considered for any eligible household.

A Property Management Task Force, appointed by the Mayor in 1995 completed its work of developing proposals to reduce blight in the city. The City Council adopted the Task Force's recommendations for use of Administrative Citations and other similar remedies to strengthen the City's Code Enforcement process. The use of Administrative Citations had an immediate effect on several blighted neighborhoods.

Code Enforcement efforts were followed up with educational programs for tenants and landlords and small rebate programs to encourage better maintenance of homes. An early education program from the Task Force was completed to teach children to take care of their homes. A teaching consultant was hired and presented the program to approximately 130 third grade students in the Stockton area during the 1998-99 fiscal year. Based on overwhelmingly positive responses from local educators, the City extended the contact for services an additional year. Initial estimates indicate that by the end of the 1999/00 fiscal year, the consultant will have reached an additional 200 Stockton third graders.

Implementation of the Gleason Park Master Revitalization Strategy began in 1999-00 with the planning and design of several key projects such as the 95-unit Mercy Charities affordable housing development, revitalization of Gleason Park which includes a Head Start Child Care Center, renovation of the Gospel Center Rescue Mission, non-profit development of single-family housing adjacent to Gleason Park, and a City-initiated evaluation of infrastructure needs in the area.

HIGHLIGHTS (Continued)**Neighborhood Services**

In July 1998, the City Council approved the reorganization of code enforcement that resulted in the formation of the Neighborhood Services Division within the Housing and Redevelopment Department. The implementation of this division has been completed.

Five code enforcement and clean up events were completed during 1999 in the targeted areas known as Carrington Circle, South Kelley Drive, Sousa/Stribley, Colt/Cody and S.T.A.N.D. A total of 1,134 warning citations were issued with only 118 citations resulting in penalties of \$100, a compliance rate of approximately 90%. Additionally, 143 abandoned vehicles were abated and 32,083 square feet of graffiti was removed.

Operation Clean Sweep (formerly the Spring-Clean Up program) resulted in 1,531 tons of garbage and junk collected throughout the City's five Clean Sweep areas during 1999. Of this tonnage, 1,324 tons was collected by curbside and 207 tons in Clean Sweep site collection bins.

The Graffiti Abatement program cleaned up over 1,148,820 square feet of graffiti throughout the City. This program includes the graffiti abatement of flood protection levees, which is being coordinated with the County. Also as part of this program, the Police Department "tagger restitution" program to collect penalties associated with graffiti tagging committed by juveniles continues to be a deterrent to graffiti.

The Project Team that has responsibility for special code enforcement activities and maintenance requirements within the targeted Safe Neighborhood areas continues to be active. During 1999, they were responsible for 7 mini sweeps throughout the City, in addition to their normal monitoring activities.

The VOICE (Volunteers Out Identifying Code Enforcement) Program has approximately 50 active citizen volunteers, which have inspected over 2,200 properties. These efforts have resulted in voluntary compliance in over 71% of the properties inspected.

The Kelley Drive Neighborhood Beautification project was initiated in early spring 1999. This project included the landscaping, fencing, and exterior painting of 130 units within the project area. Progress is being made and the program should be completed by mid 2000.

HIGHLIGHTS (Continued)

Redevelopment

The Redevelopment Section serves as primary staff support for redevelopment activities in all five of Stockton's redevelopment projects. Some of the activities highlighted below occurred during the current fiscal year, and will continue during FY 00-01.

Central Stockton (Amended West End) Redevelopment Project: The Economic Development/Central Stockton unit of the City Manager's office has primary responsibility for the implementation of the Central Stockton (Amended West End) Redevelopment Plan. These activities are conducted at the direction of the City Manager in response to the City Council and Redevelopment Agency and its advisory group, the Redevelopment Commission. The highlights for Central Stockton are included in the City Manager's Economic Development Budget Unit.

Eastland Redevelopment Project: As specified in the Third Amendment to the DDA, Eastland Plaza, on behalf of the Agency, has installed the necessary infrastructure improvements along Wilson Way in conjunction with the development of the first building pad. In addition, development of a second building pad took place in early 1999-00 with the completion of Hollywood Video. As the remaining 2 building pads are developed, Eastland Plaza will repay the Agency note in accordance with the DDA.

Affordable Housing: In the All Nations Redevelopment Project Area, ACLC is in the process of developing ten or more of the remaining 26 undeveloped lots in the Manhattan Plaza Subdivision. The Redevelopment Agency will assist ACLC in their efforts.

In April 1999, the Gleason Park Neighborhood Master Revitalization Strategy was completed, outlining policy-oriented actions to develop facilities, programs and activities. In conjunction with the recommended housing development strategy, the Redevelopment Agency is currently working to negotiate a Disposition and Development Agreement with Mercy Charities for the development of affordable, multi-family housing along Lafayette between California and Grant Streets.

HIGHLIGHTS (Continued)*Real Property*

The Real Property Section participated in a variety of real estate transactions during fiscal year 1999-00. Property rights were obtained for a number of City projects including the Hammer Lane Widening Project (Phase I), March Lane SPRR and UPRR Underpass Projects and the Arch Road/Highway 99 Interchange Project. Pre-acquisition work was performed for acquisition of numerous easements needed for the Hammer Lane Widening Project (Phase II). Additional activities were completed in support of other parks, municipal utility, and public works projects. Efforts in support of the Redevelopment Agency included completion of demolition work for the Gateway Project, and acquisition and relocation activities for The Record Expansion Project, Lot "I" Parking Expansion Project, and Theatre Block. Pre-acquisition work was performed in anticipation of acquisition and relocation work related to the proposed Mercy Charities Affordable Housing Project. This section processed a number of street abandonments and dedications and performed a variety of property management tasks including property leasing and the sale of excess City property.

BUDGET UNITS**Housing: 010-1730**

The Housing Section functions as a program and service delivery unit created to address the community's need for decent and affordable housing, suitable neighborhoods and living environments, and to provide assistance and aid in the prevention and elimination of slums and blight. The section's goals are accomplished through the planning and implementation of several State and Federal grant-funded housing programs and bond programs. Additional affordable housing programs are provided through the use of local resources made available through Infrastructure Finance District and Redevelopment Agency Low and Moderate Income Housing Funds. The section also provides staff support to committees and several community organizations.

Appropriation and staff for this activity are included in the Community Development Block Grant Fund located in the Grant section of this document.

1999-00 Unit Objectives	1999-00 Unit Accomplishments
1. Implement the revitalization strategy for the Gleason Park CDBG target area by June 2000.	1. Planning and design process has commenced as well as an evaluation of infrastructure needs.
2. Complete East Main/Burkett Acre Infrastructure Project by June 2000.	2. Construction of remaining improvements underway. Scheduled completion Fall 2000.
3. Complete a Magnolia District Community Needs Assessment by June 2000.	3. A Policy Advisory Group and Management Team have been commissioned with the task of a revitalization strategy for the Magnolia/Midtown area.
4. Develop a new 2000-2005 consolidated Plan for CDBG, HOME, and ESG by May 2000.	4. Completed in May 2000.

**1999-00 Unit Objectives
(Continued)**

5. Develop a partnership with Housing Authority to formulate a strategy for development of affordable housing by June 2000.

**1999-00 Unit Accomplishments
(Continued)**

5. Discussions are currently underway. A joint pilot project is currently underway to revitalize the Kelley Drive neighborhood.

2000-01 Unit Objectives

1. Implement the revitalization strategy for the Gleason Park CDBG target area by June 2001.
2. Complete East Main/Burkett Acre Infrastructure Project by September 2000.
3. Complete a Magnolia District Community Needs Assessment by December 2000.
4. Develop a partnership with the Housing Authority to formulate a strategy for development of affordable housing by December 2000.

Neighborhood Services: 010-1730

The Neighborhood Services Section is responsible for neighborhood revitalization through code enforcement activities, beautification and rehabilitation projects, clean up activities, and development of neighborhood improvement plans.

Code enforcement activities encompass the enforcement of codes, laws and regulations governing abatement of substandard housing conditions in existing residential units, abandoned, dismantled or inoperative vehicles and graffiti; investigation and correction of zoning issues; hotel inspections and issuance of operating permits; monitoring Safe Neighborhood areas for maintenance. The unit processes citizen complaints regarding zoning, housing, vehicle abatement, graffiti, etc.

The Code Enforcement Project Team is responsible for coordination of code enforcement activities within Safe Neighborhood targeted areas and provides maintenance efforts after code enforcement sweeps are completed.

Five targeted neighborhoods are selected for clean up events every year under the "Operation Clean Sweep" program. This program operates concurrently with the code enforcement activities. Neighborhood improvement plans are developed for the target neighborhoods. This activity usually follows major code enforcement activity in an area. The Kelley Drive area will be a candidate for this program following the beautification effort currently under way in this area.

The VOICE (Volunteers Out Identifying Code Enforcement) program is managed through Neighborhood Services. Citizens are recruited, trained, and certified to inspect properties within their own neighborhoods from the public right-of-way and report possible violations to Neighborhood Services for appropriate action.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$717,367	\$919,161	\$1,154,518	\$235,357	26%
Other Services	364,719	506,204	828,864	\$322,660	64%
Materials/Supplies	77,205	82,096	79,550	(\$2,546)	-3%
Other Expenses	1,082	1,760	4,214	\$2,454	139%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,160,373	\$1,509,221	\$2,067,146	\$557,925	37%

Position Allocation	22	28	28
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This budget unit includes both Housing and Neighborhood Services.

1999-00 Unit Objectives**1999-00 Unit Accomplishments**

- | | |
|---|---|
| 1. Complete code enforcement sweeps and Operation Clean Up events in five Safe Neighborhood/Project Pride areas by June 2000. | 1. Completed. |
| 2. Purchase and implement H.T.E. field instruments (laptops) for all code enforcement officers by June 2000. | 2. The laptops have been ordered by MIS and we are awaiting delivery. |
| 3. Complete Policy and Procedures Training Manual by August 1999. | 3. Completed. |
| 4. Complete Code Enforcement Officer basic training program by December 1999. | 4. Completed. |
| 5. Recruit and train 25 additional V.O.I.C.E. volunteers by June 2000. | 5. Completed. |

2000-01 Unit Objectives

1. Complete Code Enforcement and Operation Clean-up events in five Safe Neighborhood/Project Pride areas by June 2001.
2. Recruit and train at least 25 new V.O.I.C.E. volunteers by June 2001.
3. Send each Code Enforcement Officer to at least one California Code Enforcement Corporation [or equivalent] workshop/seminar/training class by June 2001.
4. Train each Code Enforcement Officer on PowerPoint presentations for use at Administrative Hearings by December 2000.

Redevelopment: 010-1750

The Redevelopment Section oversees the City's redevelopment activities which include five existing redevelopment project areas: All Nations, Eastland, McKinley, Sharps Lane Villa and West End (Central Stockton); and, coordinates the possible formation of new projects and/or expansion of existing redevelopment projects. Staff provides administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees established during the redevelopment plan adoption or amendment process. This section also administers the Redevelopment Agency's Low/Moderate Income Housing Fund, which promotes the development of affordable housing to lower income households.

The Real Property Section is responsible for the administration of the City's total real estate function/activity. This section assists all other City departments as well as the Redevelopment Agency with regard to real property matters. Activities include fee and easement acquisition of real property interests, sale and disposition of real property and leasing real property to and from the City and Agency, as well as diverse property management functions. Additional activities include real property appraisals and appraisal reviews, processing applications for right-of-way abandonments and dedications, and relocations required in conjunction with real property acquisitions. Miscellaneous projects involve a variety of studies, research activities and responses to inquiries in support of other sections, departments and the public. This section is also responsible for the administration and implementation of the City's Relocation Program for tenants displaced by Code Enforcement activities.

The Redevelopment Section also assists the Deputy City Manager/Economic Development in carrying out economic development activities.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$31,302	\$48,065	\$39,778	(\$8,287)	-17%
Other Services	9,773	5,455	7,347	\$1,892	35%
Materials/Supplies	5,573	4,674	3,979	(\$ 695)	-15%
Other Expenses	1,942	2,216	2,216	\$ 0	0%
Capital Outlay	11,366	50,000	50,000	\$ 0	0%
TOTAL BUDGET	\$59,956	\$110,410	\$103,320	(\$7,090)	-6%

Staffing for this function is identified in the Redevelopment Agency section of this document.

1999-00 Unit Objectives

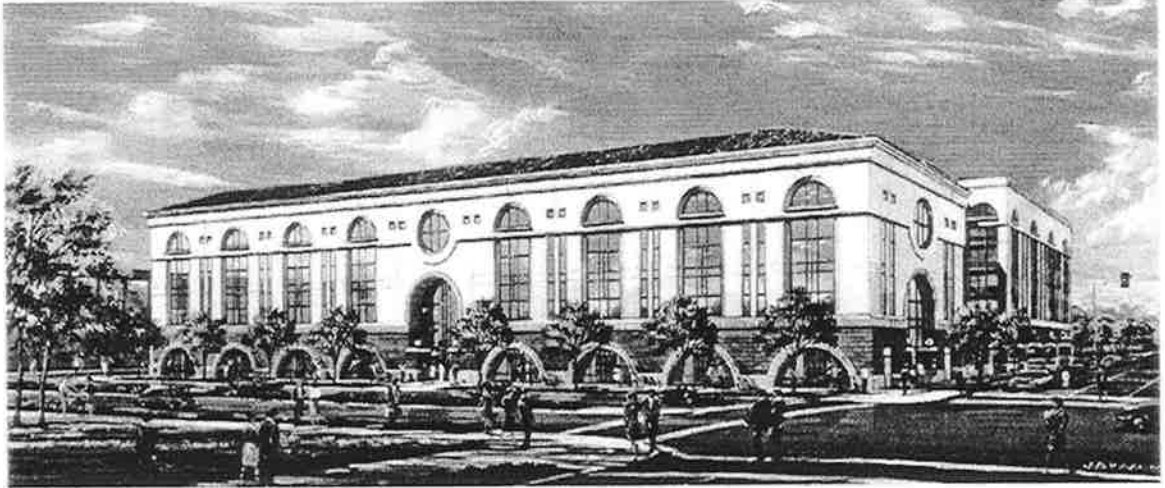
1. Complete the formation of the new Stockton South Redevelopment Project Area by June 2000.
2. **Eastland Redevelopment Project:** Assist the developer in the review of opportunities to develop affordable housing by June 2000.
3. **All Nations Redevelopment Project:** Assist ACLC with the Development of at least ten or more of the remaining 16 lots in the Manhattan Plaza Subdivision by June 2000.

1999-00 Unit Accomplishments

1. Feasibility Study completed in cooperation with the County in December 1999.
2. Opportunities will be evaluated as they arise.
3. Not completed. Due to delays in construction, there are currently 26 lots remaining.

2000-01 Unit Objectives

1. Adopt the new Stockton-South Project Area by March 2001.
2. Assist ACLC with the development of at least ten or more of the remaining 26 lots in the Manhattan Plaza Subdivision in the All Nations Project Area by June 2001.



The Essential Services and Parking Facility is under construction at the corner of Weber and Center Streets.

Stockton

Stockton



1999

NON-DEPARTMENTAL

NON-DEPARTMENTAL**010-0130**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$106,333	\$150,994	\$187,493	\$36,499	24%
Other Services	117,646	201,843	226,341	\$24,498	12%
Materials/Supplies	32,079	76,236	92,410	\$16,174	21%
Other Expenses	230,879	66,699	66,929	\$ 230	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$486,937	\$495,772	\$573,173	\$77,401	16%

POSITION ALLOCATION	2	2	2
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MISSION STATEMENT

The Non-Departmental budget includes expenses that are City-wide and not solely related to any one department. Examples are membership dues in organizations such as the League of California Cities; administrative expenses of the Stockton Arts Commission and Satellite City Hall; the public information program, expenses related to promoting and advertising the City of Stockton, and emergency repair and equipment replacement contingencies.



"Casey at the Bat" at the All-America City awards ceremony.

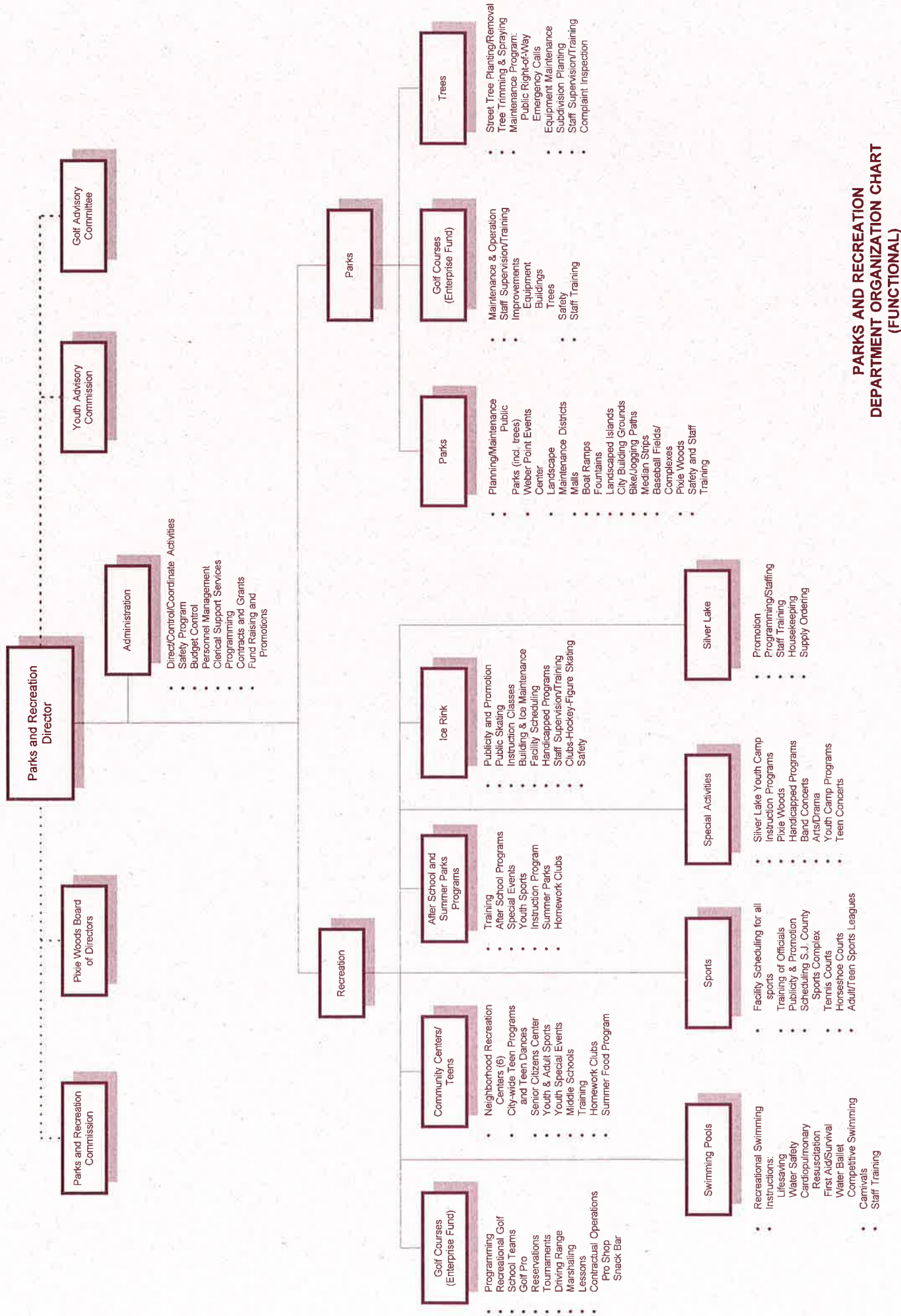
Stockton

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1999

PARKS AND RECREATION



**PARKS AND RECREATION
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

PARKS AND RECREATION DEPARTMENT**10-3600**

	1998-99 ACTUAL	1999-00 APPROPRIATED	2000-01 BUDGET	VARIANCE	
				AMOUNT	PERCENT
Employee Services	\$6,402,394	\$6,487,983	\$6,946,452	\$458,469	7%
Other Services	2,011,331	2,476,509	2,656,659	\$180,150	7%
Materials/Supplies	747,551	749,222	777,445	\$28,223	4%
Other Expenses	37,323	37,948	37,948	\$ 0	0%
Capital Outlay	11,480	0	0	\$ 0	0%
TOTAL BUDGET	\$9,210,079	\$9,751,662	\$10,418,504	\$666,842	7%
POSITION ALLOCATION	90	91	98		

MISSION STATEMENT

The mission of the Parks and Recreation Department is to plan, develop and provide leisure time program opportunities and facilities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, creative expression, and protection of the City's environmental and open space resources.

The Parks and Recreation Department plans, develops, programs, operates and maintains all of the City's parks and recreation facilities and programs, as well as the city street tree program. The department is organized to serve age levels from kindergarten to senior citizens, and has special programs and services for the handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and young adults.

HIGHLIGHTS**Capital Projects**

A number of major Parks and Recreation capital projects were initiated and/or completed. Phase II of the Weber Point Events Center project will be completed in the summer of 2000. The second phase includes the children's nautical play area that was underwritten by a \$107,000 donation from Wells Fargo Bank. The Events Center hosted several public events and festivals, including a special event promoting the new Pacific Bell ballpark in San Francisco, a two-day spring Blues Festival, a Waterfront Festival, a car show and the Cinco de Mayo Festival. The facility continues to realize its unique potential for recreation, celebrations and festivals. It is operated and maintained by Parks and Recreation. At Rough and Ready Island, renovations were completed at the Commanding Officer's House and rentals began in February.

HIGHLIGHTS (Continued)

Both city staff and area skateboarders approved the city's skateboard park design for a facility at Anderson Park. A successful fund-raising event for the park was held at Weber Point in the spring. Construction is expected during the summer of 2000, contingent on funding.

Highlights of park acquisition and development include acquisition of a 15-acre park site adjacent to a future Manteca Unified High School, development of a master plan for Corren Park in the Spanos Park community and approval of the Nelson Park master plan in the Brookside community.

Teen Activities

Parks and Recreation continues to be active in providing services to teens. The Youth Advisory Commission (YAC), made up of students from area high schools, is in its third year. It has sponsored or been involved in various teen activities, including monthly teen dances, trips, clothing and food drives for the needy, community cleanup campaigns, and other special activities such as First Night and sports events. The "Random Access" television production by and for teens publicizes city and county teen activities and opportunities. The popular Apollo Night Series, an ongoing community project supported by the Youth Advisory Commission, was a key component in the winning All-America City application in 1999.

Youth Activities

Services to youth are a high priority. The Youth Enrichment Services (Y.E.S.) program began operating in October 1999 at three school sites. This program operates enriched after school programs until 6 p.m. through a \$540,000 State Department of Education grant to multiple agencies over a 3-year period. Each site received approximately \$8,000 of literacy materials and grant partners are fulfilling their commitments to provide enrichment activities, field trips, guest speakers and a variety of services.

In conjunction with CalWorks, the department ran three summer, spring break and Christmas break camp programs to assist parents with childcare needs. Delta College provided instructors for personal growth, enrichment and education activities. The program was highly successful, and will be expanded to eight camps in summer 2000.

A Summer Food Program provided free lunches to summer park recreation program participants at seven locations through an agreement with the State of California, Department of Education. The department started an afterschool snack program at the three Y.E.S. program sites, and added Lodi Unified School District sites in January.

HIGHLIGHTS (Continued)**Special Events and Programs**

Major fishing tournaments were held at Buckley Cove, drawing an estimated 15,000 participants and spectators. The Silver Skate Showcase Far West Ice Skating Championship, Holiday Showcase, recreational showcases and In-house hockey tournaments drew an estimated 4,000 participants to the Oak Park Ice Arena. Summer Band Concerts co-sponsored by the Musician's Union and local businesses, held at Victory Park and Weber Point Events Center, continue to draw sizable crowds.

Parks and Recreation again sponsored the Water Safety Days in an effort to educate adults and children in water safety awareness.

The summer program at Silver Lake Camp included Band Camp, SUSD Title IV Indian Group, Youth Camps, a Youth Advisory Commission retreat and a well attended family camp season. A collaborative effort between San Joaquin County and the city's Summer Day Camp program, aided by CalWorks funding, allowed disadvantaged youth to attend Youth Camps in August. Scholarships for Youth Camp participants were also made possible through a \$25,000 grant coordinated by Stockton Seaport Rotary Club through the Stagg High School Interact Club.

Parks and Recreation received grant funding to link city community centers to the Employment Development Department and the Internet to assist residents seeking jobs.

To promote department programs and special events, Parks and Recreation is regularly featured on the city's weekly television show, "Stockton City News." Channel 42 also featured continuously running slides on recreation programs, events and facilities. Stockton Safe Youth After School Recreation Program supervisory staff also presented program information at the California Healthy Cities Conference in Monterey in October 1999.

Volunteer Activities

Groups and individuals provided over 85,000 volunteer hours in recreation and Adopt-a-Park programs. The Annual Parks and Recreation Volunteer Recognition Reception held in October 1999 honored outstanding volunteers. The Central Valley Association of Realtors also presented recognition awards to parks division personnel for their fine work in maintaining Stockton's park system.

BUDGET UNITS

Administration: 010-3610

The Parks and Recreation Department's Administration unit provides the administrative leadership and clerical support required to plan, direct, and coordinate the entire department, which is divided into the four budget units of Parks and Street Trees, Recreation, a separate enterprise fund for Golf Courses, and a special revenue fund for Boat Launching Facilities. The Administration unit is responsible for establishing policies and goals; developing long range plans; determining leisure activities appropriate for community needs; preparing payroll, purchase requisitions and other budget documents; administering contracts and the day to day operation of Consolidated Landscape Maintenance Districts; recruiting volunteers; writing grants; providing staff support to various committees and commissions; and processing class, league, and other sports activities and facilities reservations.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$783,361	\$689,824	\$755,717	\$65,893	10%
Other Services	87,789	91,772	225,896	\$134,124	146%
Materials/Supplies	18,779	18,475	18,475	\$ 0	0%
Other Expenses	2,206	2,107	2,107	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$892,135	\$802,178	\$1,002,195	\$200,017	25%

Position Allocation	10	11	11
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1999-00 Unit Objectives

1. Study the feasibility of installing credit card payment systems at golf courses and ice arena by June 2000.
2. Coordinate team building training for all department permanent and selected part-time staff by June 2000.

1999-00 Unit Accomplishments

1. Administrative Services Department evaluating implementation issues.
2. Four team-building workshops conducted.

2000-01 Unit Objectives

1. Coordinate cultural diversity awareness training for all permanent staff and individuals serving on volunteer boards and commissions by June 2001.
2. Complete installation of a computerized registration and scheduling system by November 2000.

Parks and Street Trees: 010-3620

The Parks and Street Trees unit is responsible for the planning, care and maintenance of City public parks, malls, boat ramps, bike paths, fountains, landscaped islands and building grounds. The unit is also responsible for the preservation, care and maintenance of approximately 90,000 trees: 76,000 trees located in public rights-of-way and an additional 14,000 trees located in City parks and golf courses. The unit also operates Pixie Woods, a children's fairyland located in Louis Park. The Parks Division provides support services and assistance for many community-wide special events that utilize outdoor recreation resources, including use of the showmobile.

Use of Funds	1998-99 Actual	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$2,927,519	\$2,883,410	\$3,164,625	\$281,215	10%
Other Services	1,402,867	1,731,116	1,780,574	\$49,458	3%
Materials/Supplies	429,934	401,545	409,160	\$7,615	2%
Other Expenses	30,607	29,091	29,091	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$4,790,927	\$5,045,162	\$5,383,450	\$338,288	7%

Position Allocation	57	56	62
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1999-00 Unit Objectives

1999-00 Unit Accomplishments

- | | |
|---|--|
| 1. Recruit ten new Adopt-A-Park volunteer groups by June 2000. | 1. Complete. |
| 2. Coordinate the development of Harold Nelson Park, a ten-acre neighborhood park in Brookside, which will be maintained by the homeowners association, by June 2000. | 2. Master plan approved, project delayed until 2001. |
| 3. Explore funding sources for construction of a parks division maintenance facility at Swenson Park by January 2000. | 3. Objective dropped after decision to consolidate all park operations at City Corporation Yard. |
| 4. Initiate tree plan improvements. | 4. Several new tree species currently being tested. |

2000-01 Unit Objectives

1. Assist in the design and specifications of a water irrigation monitoring and control system to be phased in at parks by June 2001.
2. Coordinate the development of Harold Nelson Park, a ten-acre neighborhood park in Brookside that will be maintained by the homeowners' association, by June 2001.
3. Assist in coordination of the design of the joint Lodi Unified School District and City Sports Complex with school district by December 2000.

Recreation: 010-3630

The Recreation unit is responsible for the organization and implementation of all recreation programs and the operation and maintenance of facilities which include the Oak Park Ice Arena, swimming pools, recreation centers, special activities, playground and summer park programs, sports, Silver Lake Camp, and Lincoln Recreation programs. These facilities and programs provide a wide variety of recreational opportunities that are designed to serve the needs of all ages and segments of the community.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$2,691,514	\$2,914,749	\$3,026,110	\$111,361	4%
Other Services	520,675	653,621	650,189	(\$3,432)	-1%
Materials/Supplies	298,838	329,202	349,810	\$20,608	6%
Other Expenses	4,510	6,750	6,750	\$ 0	0%
Capital Outlay	11,480	0	0	\$ 0	0%
TOTAL BUDGET	\$3,527,017	\$3,904,322	\$4,032,859	\$128,537	3%

Position Allocation	23	24	25
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1999-00 Unit Objectives

1. Implement the Oak Park Ice Arena marketing strategy to attract participants and groups to the facility on a regular basis by June 2000.
2. Actively research and pursue grant opportunities to provide additional funding for after-school and teen programs and facilities by June 2000.
3. Provide part-time recreation staff with training in areas such as conflict resolution, organizational techniques, report writing and team building by April 2000.

1999-00 Unit Accomplishments

1. In progress.
2. Two State Grants were awarded to add three after school sites and computers at recreation centers.
3. Four workshops conducted to provide training.

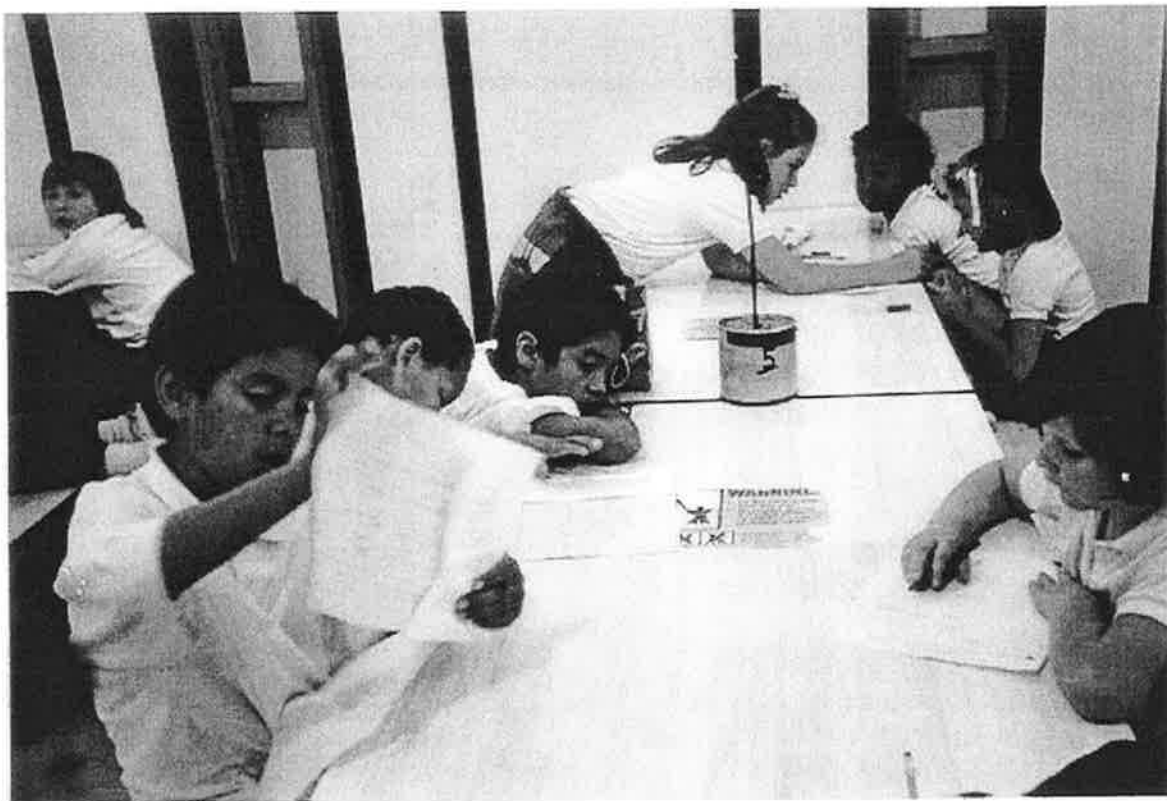
**1999-00 Unit Objectives
(Continued)****1999-00 Unit Accomplishments
(Continued)**

4. Initiate a junior lifeguard program for teens ages 12-15 to assist with daily activities and develop necessary experience by June 2000.
5. Install standard computers at all community centers in preparation for completion of the registration and scheduling software system by June 2000.
6. Attempt to secure a national softball tournament for the year 2001, by June 2000.

4. Complete.
5. Computers with Internet access purchased through State Grant. Computers also linked to local job training WebPages.
6. Softball Board and CVB bidding on tournaments for 2001.

2000-01 Unit Objectives

1. Develop a marketing plan for the Commanding Officer's House located on the Lyons Golf Course grounds by December 2000.
2. Develop computer labs at community centers for instruction and use by the student population, using donated computers by June 2001.



Arts and Crafts activities at an after-school recreation program.

Stockton

Stockton

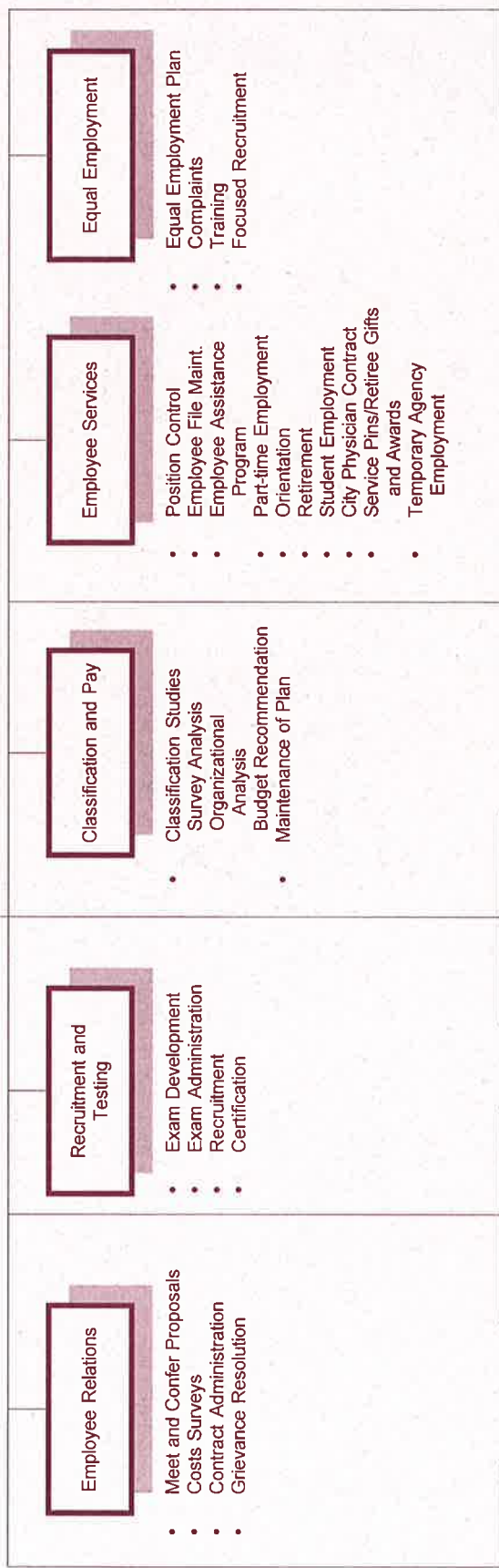


1999

PERSONNEL SERVICES



- Agenda Preparation
- Rules Formulation
- Policy Advice
- Disciplinary Appeals



Employee Relations

- Meet and Confer Proposals
- Costs Surveys
- Contract Administration
- Grievance Resolution

Recruitment and Testing

- Exam Development
- Exam Administration
- Recruitment
- Certification

Classification and Pay

- Classification Studies
- Survey Analysis
- Organizational Analysis
- Budget Recommendation
- Maintenance of Plan

Employee Services

- Position Control
- Employee File Maint.
- Employee Assistance Program
- Part-time Employment
- Orientation
- Retirement
- Student Employment
- City Physician Contract
- Service Pns/Retiree Gifts and Awards
- Temporary Agency Employment

Equal Employment

- Equal Employment Plan
- Complaints
- Training
- Focused Recruitment

Safety

- Inspections
- Training

Workers' Compensation Plan

- Program Admin.
- Claims Processing

Benefit Administration

- Program Administration
- Enrollment
- Records Management

Training

- Staff Development
- Needs Assessment
- Education Assistance
- Consultant Selection
- Education Incentive Pay

General Insurance Administration

- Certificates of Insurance
- General Liability Insurance
- Risk Transfer

**PERSONNEL SERVICES DEPARTMENT
ORGANIZATION CHART
(FUNCTIONAL)**

PERSONNEL SERVICES DEPARTMENT**010-1600**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$774,825	\$770,490	\$814,773	\$44,283	6%
Other Services	369,650	411,266	453,962	\$42,696	10%
Materials/Supplies	64,741	77,937	78,512	\$ 575	1%
Other Expenses	67,397	147,188	147,188	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,276,613	\$1,406,881	\$1,494,435	\$87,554	6%

POSITION ALLOCATION	13	13	13
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MISSION STATEMENT

The mission of Personnel Services is to provide the City of Stockton with qualified individuals to perform its public service mission through the classification, recruitment and examination process. Personnel coordinates, develops, and monitors Citywide training, safety and equal employment programs to assist employees in carrying out the City's mission. The department maintains the central position control system and administers the employee relations program, including meet-and-confer sessions, memoranda of understanding preparation and administration, and grievance and dispute resolution. The department serves as staff to the Civil Service Commission and the Equal Employment Commission, administers employee benefit plans and the Citywide Service Pin and Retirement Award Programs

HIGHLIGHTS

Personnel Services conducted a recruitment for entry-level Fire Fighter in which all recruitment activities, including candidate notification of the written examination, occurred within a 12-hour period. Nearly 1,200 applicants were processed.

Personnel served as the coordinator for the Eighth Annual California Job Journal Fair. Over 20 employers participated, and attendance was in excess of 1,600.

The department improved its record keeping by developing separate medical files for all regular and part time employees, and an Access database for all retired and terminated employees, which allows staff to easily access such information without leaving their work areas.

BUDGET UNITS**Administration: 010-1610**

The Administration unit is responsible for coordinating and directing the activities of the two operating units. It is responsible for maintaining the Central Files for all City personnel, the official Classification Plan and Position Control System for all positions, and payroll and contract administration. In addition to these responsibilities, this unit functions as staff support to the Civil Service Commission and the Equal Employment Commission, and administers the Citywide Equal Employment Plan, Service Pin, Retirement Award, and the Trip Reduction Programs.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$374,753	\$358,832	\$366,452	\$7,620	2%
Other Services	59,601	117,211	128,694	\$11,483	10%
Materials/Supplies	37,011	39,954	40,529	\$ 575	1%
Other Expenses	7,191	13,189	13,189	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$478,556	\$529,186	\$548,864	\$19,678	4%

Position Allocation

5

5

5

1999-00 Unit Objectives

1. Explore alternative sources for purchasing retirement gifts and service pins by December 1999.
2. Develop a comprehensive orientation program for new Civil Service Commissioners by January 2000.
3. Complete the review, reformatting, and printing of the City's approximate 350 position classification specifications, by June 2000.

1999-00 Unit Accomplishments

1. Alternatives reviewed, but current vendor provided the best service and price.
2. Not completed. Carried over to next fiscal year.
3. Completed.

2000-01 Unit Objectives

1. Make all city class specifications available on the document management system by June 2001.
2. Assist in establishment of an employee-owned vehicle vanpool for use by commuting City of Stockton employees by June 2001.

Employee Relations: 010-1620

The Employee Relations unit is responsible for administering employer-employee relations activities, including developing and recommending the City's negotiating position; administering bargaining unit agreements within the parameters established by the Stockton City Council; resolving grievances and assisting departments in areas of disciplinary action; and administering the Employee Benefits and Workers' Compensation Programs.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$133,630	\$124,708	\$129,424	\$4,716	4%
Other Services	57,849	33,527	35,652	\$2,125	6%
Materials/Supplies	1,610	6,109	6,109	\$ 0	0%
Other Expenses	977	2,092	2,092	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$194,066	\$166,436	\$173,277	\$6,841	4%

Position Allocation

3

3

3

1999-00 Unit Objectives

1. Review and revise procedure for expediting the processing of Executive Physicals by December 1999.

1999-00 Unit Accomplishments

1. Process reviewed; however, no changes implemented at this time.

2000-01 Unit Objectives

1. Complete negotiations for a new contract with the Fire unit by December 2000.
2. Explore the elimination of the salary matrix when calculating employee salaries by June 2001.

Personnel Services: 010-1630

The Personnel Services unit is responsible for providing classification and pay, recruitment and testing and training services to the operating City departments. This unit meets its classification and pay function by conducting job analyses, salary surveys and classification studies in support of recruitment and testing, budgeting and labor negotiations.

The primary function of this unit is to meet the City's employee needs by conducting recruitment and testing for the City's approximately 350 job classes. The Personnel Services unit coordinates and/or conducts Citywide training in such areas as leadership/supervision, computer usage, customer service and communications. Additionally, the unit coordinates the Education Assistance Program and has been instrumental in implementing the Education Incentive Pay Program for City employees.

Use of Funds	1998-99 Actual	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$266,442	\$286,950	\$318,897	\$31,947	11%
Other Services	252,200	260,528	289,616	\$29,088	11%
Materials/Supplies	26,120	31,874	31,874	\$ 0	0%
Other Expenses	59,229	131,907	131,907	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$603,991	\$711,259	\$772,294	\$61,035	9%

Position Allocation	5	5	5
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1999-00 Unit Objectives

1. Implement a P.O.S.T. Certified Physical Agility examination for Police Officer Trainee positions by December 1999.
2. Implement an automated application process to streamline the recruitment effort for entry-level position recruitments by December 1999.

1999-00 Unit Accomplishments

1. After review, it was decided not to implement an agility examination for Police Officer Trainee.
2. Implemented.

2000-01 Unit Objectives

1. Create an automated self-certification application for entry-level classifications by December 2000.
2. Explore the use of Certified Physical Agility Testing (CPAT) for entry level Firefighter by June 2001.
3. Explore joint recruitment and testing for common entry-level classifications with other local agencies within the county by June 2001.

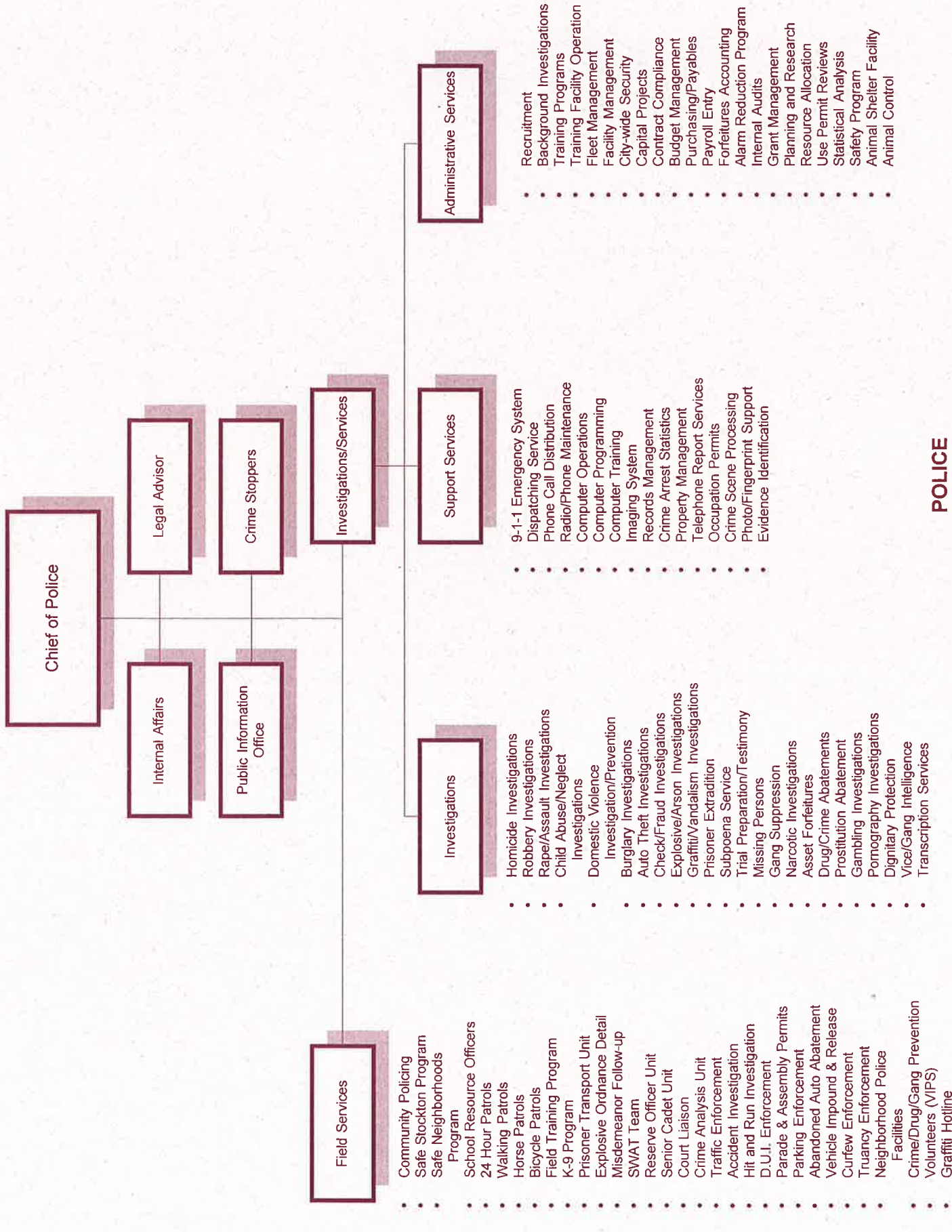
Stockton

Stockton



1999

POLICE



POLICE
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)

POLICE DEPARTMENT**010-2400**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$41,619,530	\$43,190,048	45,160,202	\$1,970,154	5%
Other Services	5,609,258	6,497,849	8,224,642	\$1,726,793	27%
Materials/Supplies	662,656	704,338	744,663	\$40,325	6%
Other Expenses	419,620	492,724	497,367	\$4,643	1%
Capital Outlay	10,325	0	0	\$ 0	0%
TOTAL BUDGET	\$48,321,389	\$50,884,959	\$54,626,874	\$3,741,915	7%

POSITION ALLOCATION	570	572	572
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MISSION STATEMENT

The Police Department's mission is to promote the quality of life in the City of Stockton by:

- Working in partnership with the community to provide a safe and secure environment.
- Recognizing and respecting the diversity and uniqueness of the citizens of our community.
- Being sensitive and responsive to the public without bias or prejudice.
- Utilizing personnel and financial resources in an efficient and effective manner.
- Responding to the ever-changing needs of our community.

HIGHLIGHTS

Through the continuing commitment of the community and the Police Department to a long-term comprehensive approach to public safety through community policing, the City of Stockton enjoyed its sixth consecutive year of decline in the crime rate in 1999. The Department continues to expand community-policing efforts with existing resources and grants. Federal Hiring Grants have provided start-up funding for 47 additional police officers and 12 new community service officers since 1995. These positions have allowed the Department to reduce calls-for-service backlogs and staff new community partnership programs such as the School Resource Officer Program.

The Stockton Police Department continues to work with other law enforcement agencies within San Joaquin County in the countywide program to reduce juvenile crime, illegal drugs and gang involvement among Stockton youth. This cooperative effort is funded by the Federal Local Law Enforcement Block Grant, and has provided the City and the County approximately \$1.2 million per year of each of the last four fiscal years.

HIGHLIGHTS (Continued)

In December 1999 the Police Department, in partnership with the City's Management Information Systems Department completed installation of new mobile data computers in the patrol vehicles as the first phase of a project to upgrade all the Department's computer systems. The upgrades will also include new hardware and software for the Departments computer aided dispatch system, the records management system, and the new automated crime report system. These upgrades will greatly reduce the time and manual handling needed to make police reports and crime statistics available to police managers, investigators, prosecutors, courts, other law enforcement agencies, the media, and the general public. This project is funded by approximately \$3.5 million in grants from the Federal Department of Justice, Office of Community Oriented Policing.

In the fall of 1999, construction began on the City's new Essential Services Building on Weber Street. The first phase of this building, which is scheduled to be completed in the fall of 2000, will be the new permanent home of the Police Department's Investigations Division, Evidence Lab, and Property Storage Unit. The Investigations Division will be relocating from 224 North El Dorado Street to make way for new Downtown development, while the Evidence Lab and Property Storage Unit will be relocating from the Main Police Facility at 22 East Market Street. Future phases of the new Essential Services Building will provide space for Police and Fire Telecommunications Units; the City's Emergency Operations Center, and the City's Management Information Systems Department.

POLICE DEPARTMENT**010-2400****BUDGET UNITS****Administration: 010-2410**

The Administrative Services Division includes six subdivisions: the Chief's Office, Fiscal Affairs and Planning, Fleet and Facility Management, Personnel and Training, Animal Shelter, and Animal Control. The Chief's Office is the executive office of the department headed by the Chief of Police who, along with two Deputy Chiefs, provides planning and control over all Police Department operations. Within the Chief's Office, the Internal Affairs Section is responsible for maintaining the department's integrity through complete and timely internal investigations; the Crime Stoppers Unit coordinates the department's crime tip program; and the Public Information Office coordinates the department's interaction with the news media.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$2,771,098	\$2,850,132	\$3,101,086	\$250,954	9%
Other Services	1,112,330	1,117,966	1,282,154	\$164,188	15%
Materials/Supplies	198,044	219,508	220,108	\$ 600	0%
Other Expenses	395,100	449,944	451,087	\$1,143	0%
Capital Outlay	7,829	0	0	\$ 0	0%
TOTAL BUDGET	\$4,484,401	\$4,637,550	\$5,054,435	\$416,885	9%

Position Allocation**45****46****46****1999-00 Unit Objectives**

1. Develop and implement a process to convert the Police Department Special and General Orders from paper documents to more efficient computer compact disc storage, by June 2000.

1999-00 Unit Accomplishments

1. In October 1999, all of the Police Department's special and general orders were converted to automated computer files.

2000-01 Unit Objectives

1. Facilitate the move of equipment and personnel from the old Police Annex to the new Essential Services Building, by November 2000.
2. Develop a partnership with Delta College and the State Commission of Peace Officer Standards and Training (POST) to provide state-mandated POST training courses in Stockton, in an effort to reduce out-of-town training, by January 2001.
3. Develop a space-use plan for the Main Police Facility to provide the best use of space once the Property Room and Evidence Lab move to the new Essential Services Building, including future relocation of Telecommunications, by June 2001.

Field Operations: 010-2420

The Field Operations unit is the heart of the Police Department, providing 24-hour-a-day uniformed police patrols responding to calls-for-service throughout the City of Stockton. This unit is responsible for the operation of field service programs including 24-hour-a-day Patrol Services by community policing district. This Division also maintains Field Training Officer Program, K-9 Program, Reserve Officers Program, Court Liaison, Metro Prisoner Transportation, Explosive Ordnance Detail, SWAT Team, Misdemeanor Follow-up Investigations, Traffic Enforcement, Parking Enforcement, School Resource Officers, Safe Neighborhoods Program, Truancy/ Curfew Enforcement, Crime Analysis, and Police Volunteers.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$26,139,865	\$27,469,930	\$28,743,554	\$1,273,624	5%
Other Services	1,445,324	1,639,026	2,694,720	\$1,055,694	64%
Materials/Supplies	231,125	249,075	260,875	\$11,800	5%
Other Expenses	785	885	885	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$27,817,099	\$29,358,916	\$31,700,034	\$2,341,118	8%

Position Allocation 356 357 357

1999-00 Unit Objectives

1. Reorganize the Neighborhood Watch Program by January 2000, to incorporate the requirements of the maintenance phase of the Safe Neighborhood Plan.

1999-00 Unit Accomplishments

1. The Department has identified Neighborhood Watch groups to bring together into larger Quality of Life Cluster Groups to maintain neighborhoods that have been improved under the Safe Neighborhoods Plan.

2000-01 Unit Objectives

1. Integrate the School Resource Officer program with the Neighborhood Services Centers, by September 2000.
2. Establish "Safe School Zones" in neighborhoods adjacent to schools patrolled by School Resource Officers, through partnerships with each of the four school districts in Stockton, by January 2001.

2000-2001 Unit Objectives (Continued)

3. Incorporate crime-pattern and calls-for-service mapping at Patrol roll calls to enhance neighborhood problem solving by July 2000.
4. Establish a process of accountability, and measurement of success, in solving crime patterns identified by Crime Information Center by January 2001.

Investigations: 010-2430

The Investigations Unit is responsible for investigating and assisting in the prosecution of major crimes occurring in the City of Stockton. This unit is organized into two sections: Crimes vs. Persons and Property, and Special Investigations. The Investigations Unit is located several blocks from the Main Police Facility Building at 224 North El Dorado Street.

The Crimes vs. Persons and Property Section is responsible for investigating murder, robbery, rape, child abuse, assault, domestic violence, child exploitation, missing persons, burglary, auto theft, fraud, embezzlement, and vandalism. The Special Investigations Section is responsible for investigating gambling, prostitution, pornography, organized crime, gang-related crime, narcotics crimes and abatements, alcohol control, and any unusual criminal activity.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$6,585,179	\$6,453,032	\$6,670,034	\$217,002	3%
Other Services	253,953	285,717	421,608	\$135,891	48%
Materials/Supplies	64,645	64,620	64,620	\$ 0	0%
Other Expenses	45,258	40,520	40,520	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$6,949,035	\$6,843,889	\$7,196,782	\$352,893	5%

Position Allocation

72

72

72

1999-00 Unit Objectives

1. Explore the possibility of implementing the California Law Enforcement Computer Distribution System to communicate missing and wanted person information to other agencies more efficiently by Dec. 1999.
2. Improve investigation of gang-related violent crime and coordination with other agencies by completing implementation of the CAL/GANGS computer-based information system, by Sept. 1999.

1999-00 Unit Accomplishments

1. The system was implemented in July 1999, and is now regularly used to communicate information on missing and wanted persons with other law enforcement agencies.
2. The Department went on-line with the State Department of Justice CAL/GANGS system in July 1999. This has resulted in more efficient sharing of confidential data between agencies.

2000-01 Unit Objectives

1. Develop and implement a process by which the Firearms Investigations Unit can trace all firearms booked into the Property Room, by July 2000.
2. Begin working with a private provider of electronic stolen-vehicle-recovery systems to disable and locate stolen vehicles by August 2000.
3. Implement a Family Violence Awareness and Prevention program that includes other agencies within the county, by December 2000.
4. Focus domestic violence prevention and intervention efforts on repeat offenders identified in the Domestic Violence Database by May 2001.
5. Identify new strategies for Community-Oriented Policing implementation in the Investigations Division by September 2000.

POLICE DEPARTMENT**010-2400****Support Services: 010-2460**

The Support Services unit is responsible for technical support programs in the Stockton Police Department including: Records Management, Property Management, Evidence Identification, Telephone Report Services, and Transcription Services.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$3,504,915	\$3,676,705	\$3,811,576	\$134,871	4%
Other Services	1,235,878	1,120,138	1,210,044	\$89,906	8%
Materials/Supplies	139,254	131,635	159,560	\$27,925	21%
Other Expenses	-29,168	1,065	4,565	\$3,500	329%
Capital Outlay	2,496	0	0	\$ 0	0%
TOTAL BUDGET	\$4,853,375	\$4,929,543	\$5,185,745	\$256,202	5%

Position Allocation**56****56****56****1999-00 Unit Objectives**

1. Explore the use of digital photography in the Evidence Identification Unit to speed up prosecution of domestic violence cases, by January 2000.
2. Increase the effectiveness of the crime analysis function in the Police Department's community policing efforts, by reducing the computer data entry lag time in the Records Section by June 2000.

1999-00 Unit Accomplishments

1. The Police Department continues to research the legal ramifications of using digital photos in court proceedings.
2. The data entry lag time has been reduced to 24 hours for crime reports. This results in more timely information available for crime analysis and officer deployment.

2000-01 Unit Objectives

1. Define the process required for implementing an electronic bar-coding system for property and evidence management by July 2000.
2. Identify new strategies for Community-Oriented Policing implementation in the Support Services Division by September 2000.

Telecommunications: 010-2470

The Telecommunications Unit is responsible for 9-1-1 emergency communication service including Fire and EMS transfers, 24-hour-a-day Computer-Aided Dispatch, automatic call distribution system, automated records management system, document imaging system, and coordination with the MIS Department for all technical support for all Police Department computer operations.

Use of Funds	1998-99 Actual	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$2,618,473	\$2,740,249	\$2,833,952	\$93,703	3%
Other Services	1,561,773	2,335,002	2,616,116	\$281,114	12%
Materials/Supplies	29,588	39,500	39,500	\$ 0	0%
Other Expenses	7,645	310	310	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$4,217,479	\$5,115,061	\$5,489,878	\$374,817	7%

Position Allocation	41	41	41
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1999-00 Unit Objectives

1. Explore the use of the 3-1-1 telephone system to help reduce the number of non-emergency calls that are received by the 9-1-1 emergency telephone system, by January 2000.

1999-00 Unit Accomplishments

1. The Department has reviewed systems operated by other agencies and continues the process of determining the feasibility of a 3-1-1 system in Stockton.

2000-01 Unit Objectives

1. Complete replacement of the police radio system with digital equipment, which is necessary to comply with Federal Communications Commission requirements to reduce radio frequency bandwidth, by June 2001.
2. Identify strategies and projects for Telecommunications personnel to organizationally participate in Community-Oriented Policing efforts by September 2000.

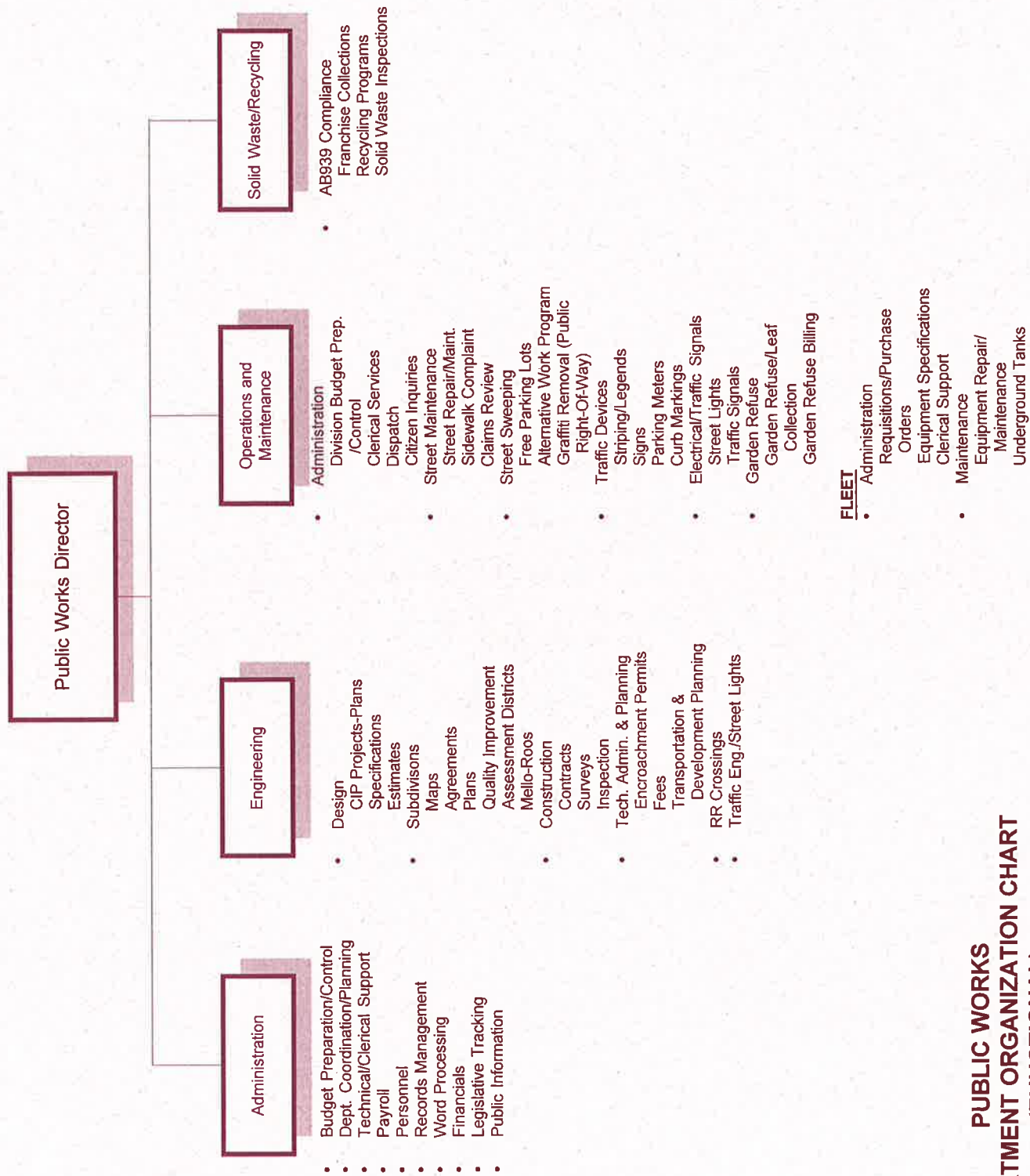
Stockton

Stockton



1999

PUBLIC WORKS



**PUBLIC WORKS
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

PUBLIC WORKS DEPARTMENT**010-3000**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$4,076,213	\$5,711,143	\$5,557,865	(\$153,278)	-3%
Other Services	2,631,254	3,164,421	3,271,619	\$107,198	3%
Materials/Supplies	522,113	564,583	586,523	\$21,940	4%
Other Expenses	32,390	63,943	71,100	\$7,157	11%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$7,261,970	\$9,504,090	\$9,487,107	(\$16,983)	0%
POSITION ALLOCATION	116	117	118		

MISSION STATEMENT

The Public Works Department mission is to plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

HIGHLIGHTS

The Public Work's Engineering Division oversaw the completion of many projects during the 1999-2000 year:

- Weber Point Events Center (Phase I & II)
- South bank Seawall (at Weber Point)
- Weber Point Fabric Shade Structure
- Westside Sewer
- Hammer Lane Grade Separations at UPRR & SPRR
- Swain Road & UPRR At-Grade crossing
- Phase I Roof Repair Program
- Area 14 & 15 Curb, Gutter, & Sidewalk Repair Program
- Pixley Slough & Bear Creek Bike Path
- Eight Mile Road & I-5 Interchange
- I-5 and 8th Street Traffic Signal
- Camera Installation at the Hammer Lane & Benjamin Holt Drive Interchanges with I-5
- Office of Traffic Safety data base management software installation
- Carolyn Weston/Manthey and William Moss/EWS Woods Traffic Signals
- Alpine Ave. & Saguinetti Lane Traffic Signals
- Citywide Traffic Control System
- Fresno Ave. & 8th Street Traffic Signal
- March Lane & Quail Lakes Traffic Signal

HIGHLIGHTS (Continued)

The Public Works Engineering Division finalized designs for numerous other projects during the past year that either started construction or will start construction in the coming fiscal year. These projects include:

- Benjamin Holt & I-5 Interchange
- Hammer Lane & I-5 Interchange
- Charter Way Beautification Phase I
- March Lane Grade Separations at UPRR & SPRR
- Calaveras River Pedestrian & Bike Path
- Fresno Avenue Reconstruction Project
- Hammer Lane Widening Phase I
- March Lane Rehabilitation
- Victory Park underground project
- Pixie Woods Footbridge
- Harvey & Clayton Ave Reconstruction
- Taft Area Pump Station
- Essential Services Building

In the near future, Public Works is looking forward to delivering the following projects, currently in design:

- Charter Way Beautification Phase II
- McKinley Pool Rehabilitation
- Main & Market Street Intersection Project
- Airport Way Rehabilitation
- Pacific Ave. Rehabilitation
- Pershing Ave. Rehabilitation
- Washington St. Rehabilitation
- Arch Road & 99 Interchange project
- The resurfacing program
- Utility underground projects at El Dorado Street, Lower Sacramento Road, Louis Park
- Charter Way Beautification Phase II
- Hammer Lane Widening Phase II
- Hammer Lane & SR 99 interchange
- Pacific Ave. Bridge retrofit
- Stockton Channel Water Restoration
- 5 Traffic Signal Projects
- 3 Street Lighting Project

The Operations and Maintenance Division remodeled approximately 70 streetlights in the Venetian Gardens area. These streetlights were of a special design and not treated for adverse weather conditions. In order to standardize, the poles were painted and the fixtures were changed to the standard type. The Homeowners Association participated in the cost of this modification. Poles in the Quail Lakes and Brookside West areas were also painted to provide a better aesthetic appearance and to protect the weathered surfaces. In a cooperative project with the University of the Pacific, six streetlights were modified to provide better lighting along Stadium Drive. A street light audit conducted by O&M staff produced \$13,000 worth of credit from PG&E.

1999 saw the closure of the French Camp and Austin Road Landfills. In the last year at French Camp Landfill, 28,088 tons of garden refuse were disposed from 52,000 City property owners.

BUDGET UNITS**Administration: 010-3010**

The Administration unit provides administrative, clerical, and fiscal support to all Public Works operations located in City Hall. In addition, it is responsible for a variety of special projects assigned by the Director. The unit provides word processing for specifications, consultant agreements, subdivision agreements, agenda reports, memos, and a variety of correspondence. It also acts as liaison with the City Manager's office and prepares public communications concerning the Department's activity.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$342,751	\$326,012	343,958	\$17,947	6%
Other Services	91,085	128,211	145,120	\$16,909	13%
Materials/Supplies	5,245	6,600	6,600	\$ 0	0%
Other Expenses	2,464	6,655	6,755	\$ 100	2%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$441,545	\$467,478	\$502,433	\$34,955	7%

Position Allocation	8	8	8
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1999-00 Unit Objectives**1999-00 Unit Accomplishments**

1. Publish the 1999 Public Works Annual Report by April 2000.

1. Complete.

2000-01 Unit Objectives

1. Develop a plan to utilize additional Measure K funds received from COG to meet the street maintenance priorities identified in the pavement management system, by January 2001.

PUBLIC WORKS DEPARTMENT**010-3000****Engineering: 010-3020**

The Engineering unit includes eight activities: Engineering/Administration, Special Projects, Short Term Projects, Intermediate Projects, Long Term Projects, Fiscal Management, Technical Planning/Permit Administration and Traffic Engineering/Street Lighting. The Division is responsible for the design, surveying and construction of projects designated in the Capital Improvement Program. Engineering functions also include the inspection of public/private projects that will be maintained by the City, the review and/or preparation of subdivision maps, agreements, and checking of improvement plans, traffic engineering and street lighting of City streets.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$723,813	\$2,212,653	1,959,587	(\$253,066)	-11%
Other Services	1,122,773	657,539	731,146	\$73,607	11%
Materials/Supplies	72,743	62,890	83,730	\$20,840	33%
Other Expenses	25,672	42,011	47,611	\$5,600	13%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,945,001	\$2,975,093	\$2,822,074	(\$153,019)	-5%

Position Allocation 49 49 50

1999-00 Unit Objectives**1999-00 Unit Accomplishments**

- | | |
|--|--|
| <ol style="list-style-type: none"> 1. Complete 50% of construction for March Lane/UPRR and SPRR Grade Separation projects by June 2000. 2. Complete installation of Phase III of the Traffic Control System by January 2000 and complete the installation of traffic signals at I-5 and Eighth Street by November 1999. 3. Complete Hammer Lane Grade Separations at both UPRR and SPRR railroads by December 1999. | <ol style="list-style-type: none"> 1. Complete. 2. Complete. 3. Complete. |
|--|--|

PUBLIC WORKS DEPARTMENT**010-3000****1999-00 Unit Objectives
(Continued)****1999-00 Unit Accomplishments
(Continued)**

4. Complete Swain Road at-grade railroad crossing by December 1999.

4. Complete.

5. Complete construction on both Hammer Lane/I-5 and Ben Holt/I-5 interchange improvement projects by June 2000.

5. To be Completed by August 2000.

6. Start construction at Arch Road/Hwy. 99 interchange improvement in summer 2000.

6. Project Delayed. Construction to begin in February 2001.

7. Complete construction of the Airport Gateway Center Project by December 1999.

7. Complete.

2000-01 Unit Objectives

1. Complete the construction of Phase I, of the Hammer Lane Widening project by June 2001.
2. Complete the design of Phase II, of the Hammer Lane Widening project including the design of the West Lane intersection by December 2000.
3. Complete the design of Sperry Road from Performance Drive to French Camp Slough projected by June 2001.

PUBLIC WORKS DEPARTMENT**010-3000****Operations and Maintenance: 010-3060**

The Public Works Operations and Maintenance unit ensures and maintains a safe, efficient and reliable street system for Stockton residents and visitors while improving the living environment of residential neighborhoods through the timely removal of garden refuse and street cleaning. The unit enhances the City's efficient operation and image by having a well-maintained fleet of equipment in use.

The Operations and Maintenance unit is comprised of six activities: Administration, Street Maintenance, Street Sweeping, Traffic Devices, Traffic Signals and Street Lighting. In addition, the Garden Refuse and Fleet activities are part of Operations and Maintenance unit, however, those two functions are budgeted separately as an Enterprise Fund and an Internal Service Fund, respectively.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$2,957,607	\$3,172,478	\$3,254,320	\$81,842	3%
Other Services	1,409,059	2,378,671	2,395,353	\$16,682	1%
Materials/Supplies	443,794	495,093	496,193	\$1,100	0%
Other Expenses	4,209	15,277	16,734	\$1,457	10%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$4,814,669	\$6,061,519	\$6,162,600	\$101,081	2%

Position Allocation **59** **60** **60**

1999-00 Unit Objectives

1. Evaluate and quantify impact of guaranteed service to designated Safe Neighborhoods by January 2000.
2. Replace all stop signs in Downtown area by June 2000.
3. Replace all regulatory and warning signs in the area bounded by Hammer Land and March Lane from east to west City Limits (Area 4) by June 2000.

1999-00 Unit Accomplishments

1. Evaluation on going. Determining feasibility of additional sweeping.
2. Complete.
3. Complete.

**1999-00 Unit Objectives
(Continued)**

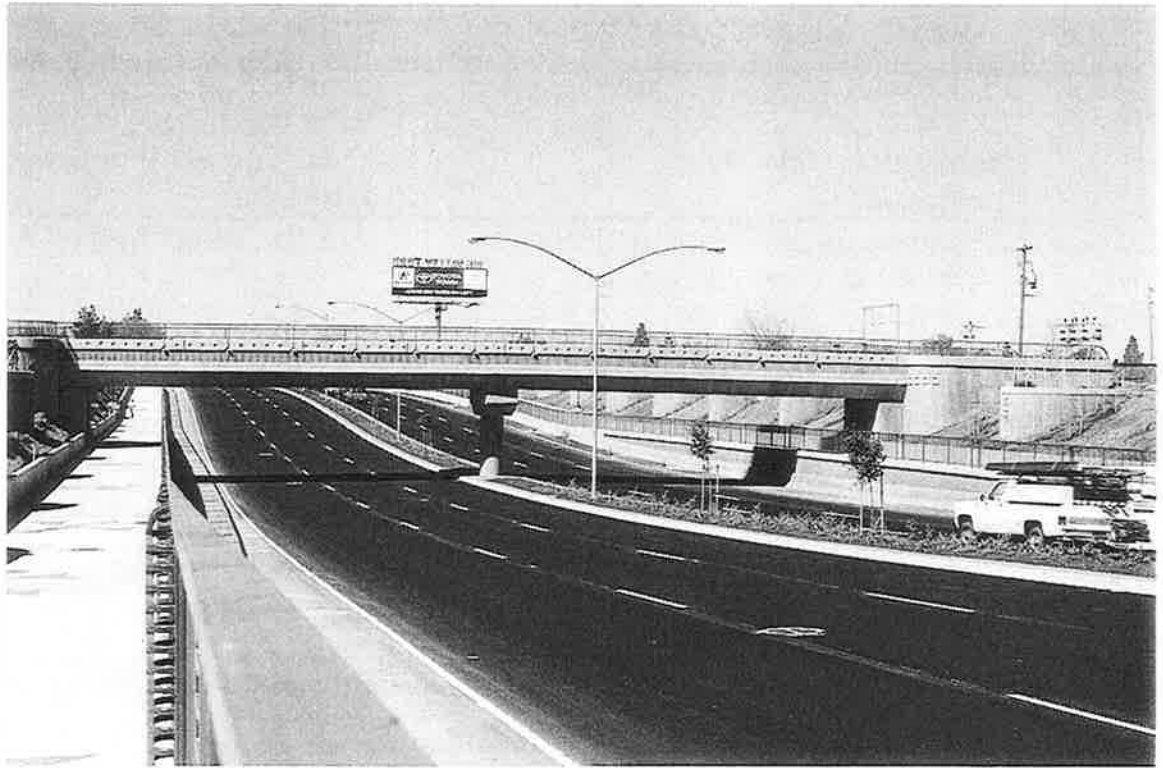
4. Restripe all pavement markings in the City by June 2000.
5. Relamp approximately 2,500 street lights throughout the City by June 2000.

**1999-00 Unit Accomplishments
(Continued)**

4. Anticipated completion June 2001.
5. Complete.

2000-01 Unit Objectives

1. Acquire and implement City-wide Pavement Management System by June 2001.
2. Implement City-wide trench-cut fee for excavation and trenches by the utilities by October 2000.



Improving the flow of traffic on Hammer Lane at the Southern Pacific crossing.

Stockton

Stockton



1999

SJAFCA
SAN JOAQUIN AREA FLOOD CONTROL
AGENCY ADMINISTRATION

**SAN JOAQUIN AREA FLOOD
CONTROL AGENCY ADMINISTRATION**

010-0137

	1998-99 ACTUAL	1999-00 APPROPRIATED	2000-01 BUDGET	VARIANCE	
				AMOUNT	PERCENT
Employee Services	\$430,514	\$283,454	404,578	\$121,124	43%
Other Services	24,924	26,413	37,674	\$11,261	43%
Materials/Supplies	7,965	6,500	6,100	(\$ 400)	-6%
Other Expenses	9,898	2,125	6,539	\$4,414	208%
Capital Outlay	0	0	0	\$ 0	43%
TOTAL BUDGET	\$473,301	\$318,492	\$454,891	\$136,399	43%
<hr/>					
POSITION ALLOCATION	4	4	4		

FUNCTION

The San Joaquin Area Flood Control Agency is composed of members from several jurisdictions, and is administered by the City. It was formed during the 1994-95 fiscal year to coordinate activities related to addressing the proposed revised Federal Emergency Management Agency (FEMA) flood boundary map. The proposed map would have placed essentially the entire City of Stockton and a significant portion of the surrounding county in a newly defined flood plain. This would have resulted in mandatory flood insurance purchases for mortgaged structures lying within the new flood plain and building restrictions for new construction. SJAFCA was successful in delaying the official issuance of the new flood plain maps while a flood protection restoration project was designed, funded and constructed. The project was completed in 1998 and provided flood protection within the current limits.

This unit is responsible for administration of all reimbursement claims, documentation of levee construction for determination of flood plain boundaries, and other duties related to flood control.

1999-00 Objectives

1. Continue working with the U.S. Army Corps of Engineers on the Rural Feasibility Study and Section 211 Reimbursement Study, WRDA'96 to submit to Congress to establish Federal reimbursement schedule by February 2000.

1999-00 Accomplishments

1. The Final Report-Phase I, Urban Portion, was completed by the Sacramento District of the Corps of Engineers and sent for review and approval by the Secretary of the Army in November 1999. The FPRP-Phase II, Rural Portion has begun and the final schedule and scope of the study will be finalized in February.

**SAN JOAQUIN AREA FLOOD
CONTROL AGENCY ADMINISTRATION**

010-0137

1999-00 Objectives (Continued)

2. Coordinate with the Federal Emergency Management Agency (FEMA) to complete revisions of 100-year flood plain designations for the Stockton Metropolitan area and surrounding San Joaquin County by December 1999.

1999-00 Accomplishments (Continued)

2. Provided all information to FEMA necessary for them to finalize 100-year flood plain determinations. FEMA questions and comments were received and responded to in December 1999.

2000-01 Objectives

1. Coordinate efforts with the U.S. Army Corps of Engineers to approve and authorize Federal reimbursement for the Flood Protection Restoration Project (FPRP) – Phase I, Urban Portion. Work with the U.S. Congress and Senate to achieve at least a portion of the total \$38.1 million Federal reimbursement in the FY 01 Federal budget by June 2001.
2. Continue working with the Federal Emergency Management Agency (FEMA) to complete revisions of 100-year flood plain designations for Stockton and surrounding San Joaquin County by October 2000.
3. Initiate the Lower Mormon Channel (downstream of the Stockton Diverting Canal), Section 1135 Ecosystem Restoration Study with the U.S. Army Corps of Engineers to identify potential flood control benefits and restoration options for the degraded ecosystem along the Lower Mormon Channel. Complete the Ecosystem Restoration Report (ERR) by March 2001.
4. Continue working with the U.S. Army Corps of Engineers on the FPRP–Phase II, Rural Portion, Feasibility Study. Complete the Feasibility Study by June 2001.

Stockton

Stockton



1999

ENTERPRISE FUND BUDGETS

ENTERPRISE FUND BUDGETS

Enterprise Funds are used for city functions that are operated like private business enterprises. Enterprise Funds charge user fees to provide services, which support these funds. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Enterprise Fund budgets.

Stockton

Stockton



1999

GARDEN REFUSE COLLECTION

GARDEN REFUSE COLLECTION

455-3066

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$1,139,120	\$1,266,321	\$1,303,276	\$36,955	3%
Other Services	665,775	748,206	668,998	(\$79,208)	-11%
Materials/Supplies	16,990	25,500	25,500	\$ 0	0%
Other Expenses	143,591	129,078	104,961	(\$24,117)	-19%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,965,476	\$2,169,105	\$2,102,735	(\$66,370)	-3%

POSITION ALLOCATION	21	21	21
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MISSION STATEMENT

The Garden Refuse Collection system's mission is to provide safe and efficient removal of garden debris from all residential properties which includes the enforcement of Council-adopted rules and regulations governing the placement and collection of garden debris. This mission is accomplished through effective management and trained operators using the proper equipment.

HIGHLIGHTS

Garden refuse collection for residential properties is controlled by a two-week schedule, whereby the City is broken down into ten districts. Five districts are serviced each week. The members of this crew are in a Shared Workforce and are rotated into either the Street Maintenance or Street Sweeping crews when needed. Correction notices are issued to residents who put out refuse material early, and who put garbage in the refuse material. Garden refuse fee accounts are audited and correction notices are issued to licensed gardeners that illegally use the city's service.

This year's garden refuse schedule was communicated to the public by means of the Park and Recreation Department's Leisure Lines publication for the first time in order to achieve a broader readership. New equipment has been planned to help to minimize the effect of longer travel distances to the landfill for garden refuse resulting from the closure of the French Camp Landfill

1999-00 Unit Objectives

1. Determine the most cost-effective method for informing the public about collection schedules and regulations, including evaluation of the use of the Parks and Recreation Department's Leisure Lines publication, by December 1999.

1999-00 Unit Accomplishments

1. The 1999-2000 garden refuse schedule was published in three issues of Parks and Recreation's "Leisure Lines" and the City's Web site, in place of the annual newspaper ad. Evaluation of public information alternatives is scheduled for completion by October 2000.

2000-01 Unit Objectives

1. Develop route audits and conduct travel time studies to minimize the additional travel time needed to deliver garden refuse to Forward Landfill due to the sale of the French Camp landfill, by October 2000.

Stockton

Stockton



1999

GOLF COURSES

GOLF COURSES

481-3650

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$1,154,157	\$1,149,513	\$1,194,387	\$44,874	4%
Other Services	421,428	558,426	490,454	(\$67,972)	-12%
Materials/Supplies	258,021	237,241	237,241	\$ 0	0%
Other Expenses	9,681	7,296	9,089	\$1,793	25%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,843,287	\$1,952,476	\$1,931,171	(\$21,305)	-1%

POSITION ALLOCATION	17	17	17
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MISSION STATEMENT

The mission of the Golf Courses Fund is to provide well-maintained, safe and attractive golf courses for the golfing public. The City operates and maintains a championship 18-hole golf course and an executive 9-hole course at Swenson, a championship 18-hole golf course at Van Buskirk, and a 9-hole course at Rough and Ready Island. These courses cover 426 acres. The City contracts with private concessionaires for operation of clubhouses and starter services, and City employees provide daily maintenance. The courses are operated as an Enterprise Fund and revenue received through Council adopted fees is used to maintain and operate the courses.

HIGHLIGHTS

The Golf Advisory Committee completed its third year. The committee is comprised of eleven members including representatives from recognized clubs and at-large members. The committee serves in an advisory capacity to the Stockton Parks and Recreation Commission making recommendations on a variety of golf-related issues.

The City Council approved addition of the Commander's House, garage and picnic area to the City's five-year agreement with the Port of Stockton to operate and maintain the Rough and Ready Island 9-hole golf course. Repairs have been made to the Commander's House and it is being rented as a site for celebrations.

A 24-hour tee time reservation system was installed for all courses. A promotional video was produced and televised throughout the winter and spring on cable channels to market the courses.

Structural repairs at the Van Buskirk and Swenson pro-shops were completed and a fairway irrigation system was designed for the 18-hole Swenson Golf Course.

1999-00 Unit Objectives	1999-00 Unit Accomplishments
1. Study the feasibility of installing credit card payment systems at golf facilities by June 2000.	1. Finance Dept. evaluating credit card issues; ATM machine installed at Swenson Golf Course.
2. Finalize a request for proposal for operation of the Rough and Ready Island Golf Course pro shop and concessions following a decision on City use of the Commander's House by June 2000.	2. Objective abandoned due to inadequate cash flow from pro-shop operations to attract outside contractors.
3. Complete the installation of the fairway irrigation system at the Swenson Park 18-hole golf course by June 2000.	3. Project delayed due to lack of capital improvement funds.
4. Expand marketing of golf courses throughout the central valley by December 1999.	4. Television commercials extended to markets/cities surrounding Stockton.

2000-01 Unit Objectives

1. Evaluate and recommend changes to policies and procedures governing the release of starting tee times by March 2001.
2. Develop a marketing plan for the golf courses in conjunction with other local publicly operated courses by March 2001.

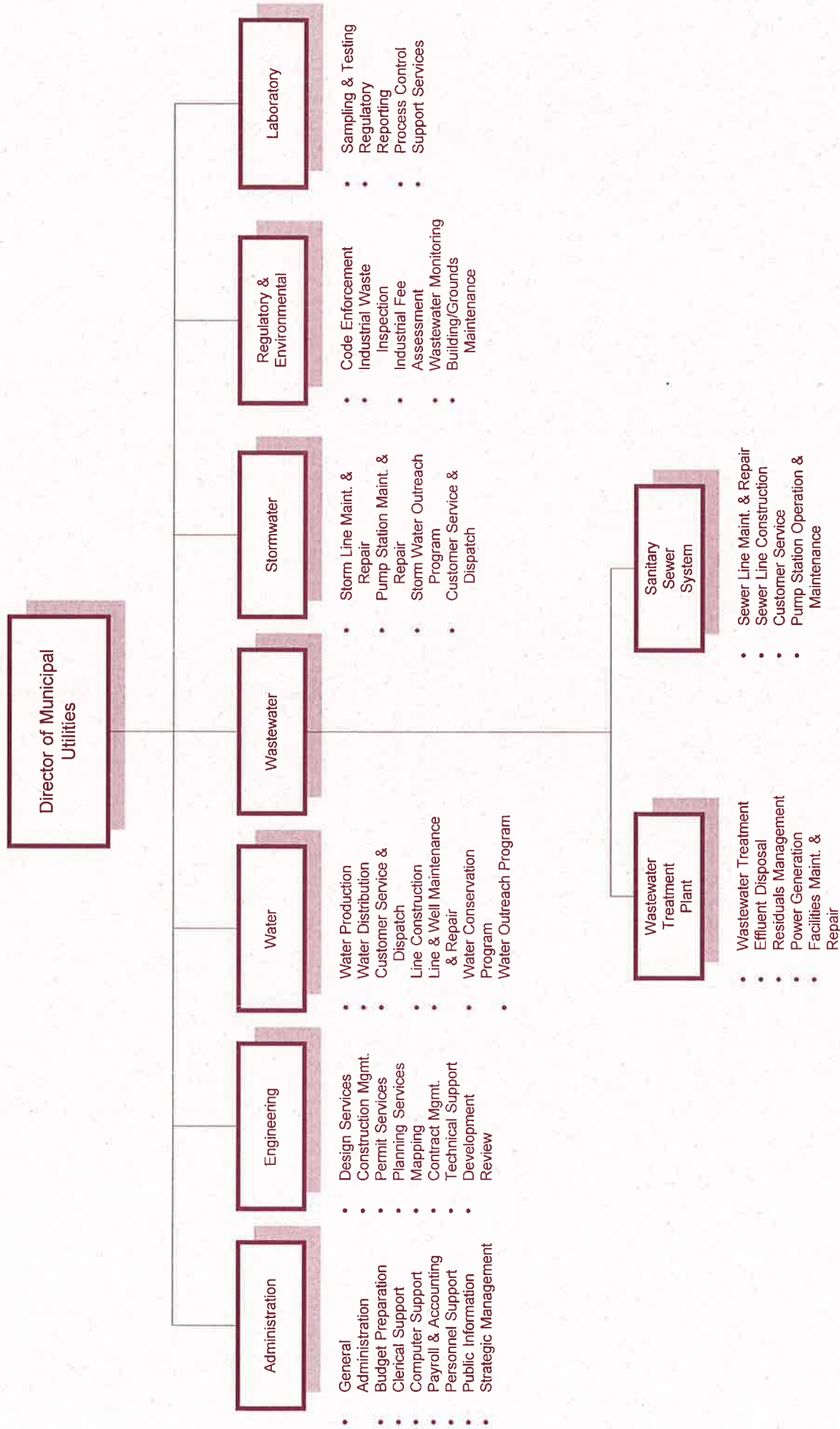
Stockton

Stockton



1999

MUNICIPAL UTILITIES



**MUNICIPAL UTILITIES
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

	<u>1998-99 APPROP.</u>	<u>1999-00 APPROPRIATED</u>	<u>2000-01 BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$1,213,007	\$1,096,470	\$1,278,163	\$181,693	17%
Other Services	2,176,886	1,694,068	1,430,617	(\$263,451)	-16%
Materials/Supplies	107,793	86,200	96,596	\$10,396	12%
Other Expenses	355,899	261,192	358,325	\$97,133	37%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$3,853,585	\$3,137,930	\$3,163,701	\$25,771	1%
<hr/>					
POSITION ALLOCATION	11	11	11		

MISSION STATEMENT

The Stormwater Utility's mission is to protect the property and health of Stockton's citizens and the waterways that surround the City. The Utility accomplishes this by collecting, pumping and transporting storm water away from the City streets and properties; maintaining drain lines and lift stations throughout the system; monitoring and testing what is discharged into the system; and by developing programs to educate children, adults and industries about pollution, its effects on the waterways, and ways to reduce it.

HIGHLIGHTS

The Stormwater Pollution Prevention outreach program expanded significantly. Efforts of the new Outreach Coordinator resulted in the publication of a multi-lingual informational brochure, school visitation programs, Adopt-A-Stream cleanup projects, and participation in community events such as the All-America City Block Party, Black Family Day, Earth Day, and others. During these outreach events, visual models are used to show the important interrelationship between the storm drain system and nearby waterways. Alliances are being developed with representatives from the farming community, environmental organizations, UOP, Delta College, and San Joaquin County to enhance a collaborative effort on pollution prevention.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

Policy, Planning And Financial Management: 441-4410

Policy, Planning and Financial Management staff provide policy direction; long-term planning and projection; financial management and reports; GIS mapping of the collection system; capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; monitoring; regulatory compliance; etc.

Use of Funds	1998-99 Approp.	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$814,877	\$603,589	\$640,206	\$36,617	6%
Other Services	750,264	378,616	326,434	(\$52,182)	-14%
Materials/Supplies	11,649	3,700	4,596	\$ 896	24%
Other Expenses	183,635	88,928	186,061	\$97,133	109%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,760,425	\$1,074,833	\$1,157,297	\$82,464	8%

Position Allocation	5	5	5
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1999-00 Unit Objectives

1. Prepare application for renewal of the Stormwater NPDES permit by August 1999.
2. Negotiate the Stormwater NPDES permit with the Central Valley Regional Water Quality Control Board by March 2000.
4. Implement a multilingual Stormwater Outreach Program by June 2000.
5. Negotiate with the Regional Board on maximum loads and toxicity issues of area sloughs and streams listed in the Federal 303(d) list of impacted water bodies to minimize the cost of pending State requirements for mitigation actions by June 2000.

1999-00 Unit Accomplishments

1. Application was submitted to the Regional Board in August.
3. The Regional Board has not yet responded to our application nor provided an estimated response date.
3. A multi-lingual pollution prevention brochure has been developed and distributed, and outreach meetings conducted.
4. Studies are underway to develop a plan that allocates the total daily maximum loads in the San Joaquin River among dischargers. The plan is due to the Regional Board in December 2002.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

2000-01 Unit Objectives

1. Create an alliance of local agencies holding NPDES permits for stormwater discharge to coordinate required pollution prevention education and outreach efforts, ensure consistent information, and reduce costs, by June 2001.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

Operations and Maintenance: 441-4430

Operations and Maintenance (O&M) is responsible for operating and maintaining the stormwater collection system, which consists of 490 miles of drainage line, 12,602 basins that catch leaves and debris, and 58 pumping stations that lift the storm water away from lower elevations. The unit's responsibilities include cleaning, inspecting and repairing the main lines and catch basins, and maintaining the engines and mechanical equipment in the lift stations, all of which work to protect the properties within the City of Stockton.

Use of Funds	1998-99 Approp.	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$398,130	\$492,881	\$637,957	\$145,076	29%
Other Services	1,426,622	1,315,452	1,104,183	(\$211,269)	-16%
Materials/Supplies	96,144	82,500	92,000	\$9,500	12%
Other Expenses	645	645	645	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,921,541	\$1,891,478	\$1,834,785	(\$56,693)	-3%

Position Allocation	6	6	6
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1999-00 Unit Objectives

1. Evaluate opportunity for cost savings in cleaning of storm pump station wet wells, comparing the current contract service arrangement with estimated "in house" costs by June 2000.

1999-00 Unit Accomplishments

1. Bids that came in for the cleaning of wet wells exceeded in-house costs by more than \$20 per ton. Plans are being implemented to provide the service in-house.

2000-01 Unit Objectives

1. Reduce storm wet well cleaning costs by 15% through implementation of an improved wet well cleaning program, by April 2001.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

Debt Service: 441-4460

This budget unit segregates the expenses for debt service principal and interest. These costs are the responsibility of the City and the Stormwater Enterprise Fund, but are not a part of either policy and planning or operation and maintenance.

Use of Funds	1998-99 Approp.	1999-00 Appropriated	2000-01 Budget	Variance	
				Amount	Percent
Other Expenses	\$171,619	\$171,619	\$171,619	\$ 0	0%
TOTAL BUDGET	\$171,619	\$171,619	\$171,619	\$ 0	0%

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

	<u>1998-99 APPROP.</u>	<u>1999-00 APPROPRIATED</u>	<u>2000-01 BUDGET</u>	<u>VARIANCE AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$7,364,790	\$6,169,658	\$6,255,297	\$85,639	1%
Other Services	5,047,349	3,111,107	2,929,292	(\$181,815)	-6%
Materials/Supplies	3,550,659	2,935,610	2,775,473	(\$160,137)	-5%
Other Expenses	7,069,536	6,720,204	6,610,899	(\$109,305)	-2%
Capital Outlay	28,650	5,250	16,000	\$10,750	205%
TOTAL BUDGET	\$23,060,984	\$18,941,829	\$18,586,961	(\$354,868)	-2%
<hr/>					
POSITION ALLOCATION	107	93	93		

MISSION STATEMENT

The mission of the Wastewater Utility is to achieve and maintain a facility operation that consistently meets all legal and regulatory requirements, ensures optimal efficiency and cost effectiveness, and achieves the highest level of service to the public consistent with available funding and application of the latest technology.

HIGHLIGHTS

Important construction projects are being completed in the current fiscal year. Phase II of the Southern Industrial Trunk project replaced or rehabilitated more than 7.5 miles of sewer line which was up to 40 years old and severely deteriorated. A new 7-mile long sewer line, the Westside Sewer Interceptor, is being completed and will alleviate in excess of 6 to 8 million gallons of sewage per day from an overburdened existing section of the sewer system. Both of these projects will also increase the capacity of the sewer system to accommodate city growth. At present, more than 11.5 billion gallons of wastewater is collected and treated annually.

In addition to construction projects, department staff took the lead in developing a multi-agency study on water quality in the San Joaquin River by applying for and securing an \$876,000 expense reimbursement grant to fund the scientific studies needed to identify the causes of water quality impairment. Staff will pursue additional grant funding opportunities for these purposes. The San Joaquin River study is important because the results will be used by the State to determine NPDES permit requirements which in turn will impact our long-term facility planning and future costs.

In December 1999, the State requested an evaluation of the city RWCF facility's capability and costs to produce "recycled-quality" water as a possible condition for continuing discharge into the San Joaquin River. Department staff is complying with

HIGHLIGHTS (Continued)

the request by reviewing findings, researching alternatives, evaluating available options, and preparing the requested reports on the effects and costs of changing the quality of plant effluent.

The department continues to provide a high level of service, with an average response time for sewer line emergencies of less than 60 minutes.

MUNICIPAL UTILITIES DEPARTMENT WASTEWATER

431-4300

Policy, Planning, And Financial Management: 431-4310

Policy, Planning and Financial Management staff provide policy direction; long-term planning and projection; financial management, reports, and debt service accounting; GIS mapping of the collection expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, etc.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Approp.	Appropriated	Budget	Amount	Percent
Employee Services	\$982,649	\$818,913	\$861,411	\$42,498	5%
Other Services	312,849	138,976	162,957	\$23,981	17%
Materials/Supplies	53,460	53,610	42,870	(\$10,740)	-20%
Other Expenses	293,395	217,563	195,441	(\$22,122)	-10%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,642,353	\$1,229,062	\$1,262,679	\$33,617	3%

Position Allocation	4	4	4
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1999-00 Unit Objectives

1. Implement the Business Plan cross-training program by development of appropriate training materials, standards, certifications, and training, by June 2000.
2. Implement the Business Plan through further reduction in chemical usage by evaluating and implementing, if feasible, process and chemical changes recommended by the chemical audit, by March 2000.

1999-00 Unit Accomplishments

1. Programs have been developed for this on-going work practice and initial cross-training is in progress.
2. Chemical audit findings and recommendations have been reviewed, and recommendations with reasonable cost to benefit ratios have been implemented or are in the process of being implemented.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

**1999-00 Unit Objectives
(Continued)**

3. Restructure the account formats for each fund to provide management with more meaningful financial information by December 1999.

**1999-00 Unit Accomplishments
(Continued)**

3. The accounts have been redesigned to allow supervisors and managers the ability to easily budget and track the expenses of their own cost centers.

2000-01 Unit Objectives

1. Respond to Regional Water Quality Control Board notification for additional analyses and findings associated with the *Healthy Risk Assessment of Recreating Public in the San Joaquin River*, by November 2000.
2. Implement all related objectives associated with the Municipal Utilities Department Business Plan for fiscal year 2000-01 by April 2001.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

Operations and Maintenance: 431-4330

The Operations and Maintenance manages the 42 million gallon per day Regional Wastewater Control Facility, 20 sanitary pump stations, and 1, 126 miles of sanitary main and lateral collection lines. Crews operate the treatment plant 24-hours every day, and respond to sewer service requests 16 hours/day, 7 days a week. Unit activities include ensuring compliance and effluent quality requirements; confirming equipment performs reliably; protecting and extending the lives of the facilities and assets; and inspection, service, repair and maintenance of sewer lines.

Use of Funds	1998-99 Approp.	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$5,964,557	\$5,008,203	\$4,945,633	(\$62,570)	-1%
Other Services	4,298,774	2,843,910	2,631,064	(\$212,846)	-7%
Materials/Supplies	3,485,200	2,873,000	2,722,603	(\$150,397)	-5%
Other Expenses	1,751,363	1,284,992	1,093,696	(\$191,296)	-15%
Capital Outlay	28,650	5,250	16,000	\$10,750	205%
TOTAL BUDGET	\$15,528,544	\$12,015,355	\$11,408,996	(\$606,359)	-5%

Position Allocation	90	77	77
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1999-00 Unit Objectives

1. Implement the Business Plan tertiary shutdown program by installation of automatic shutoff valves on the chlorine and sulfur dioxide tanks, development of safety and operating procedures, installation of a plant security system, and provision of necessary training, by December 1999.
2. Implement the Business Plan by evaluation of the equipment covered under the predictive maintenance program and make changes as necessary, by March 2000.

1999-00 Unit Accomplishments

1. The tertiary plant operating schedule has been modified to a 5 day a week operation during the non-canning months. In addition, night-time staffing levels have decreased, all of which reduced staffing resource requirements.
3. A list of equipment that is part of the predictive maintenance program has been established. The equipment will be routinely tested in order to predict problems before they occur.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

**1999-00 Unit Objectives
(Continued)**

**1999-00 Unit Accomplishments
(Continued)**

- | | |
|---|--|
| 4. Implement the Business Plan by reduction in chemical usage by installation of high intensity chemical mixers by June 2000. | 3. Evaluation by staff and contractors determined that this approach is not cost-effective. |
| 5. Implement the Business Plan by reduction in energy usage through replacement of the eddy current drives at the tertiary, replacement of at least 4 energy-inefficient motors, and completion of the cogeneration facility, by June 2000. | 4. When cost information was compiled neither the eddy current drive nor the motor replacements proved cost-effective. The estimated completion date for the cogeneration power facility is December 2000. |
| 6. Review and update Standard Operating Procedures by December 1999. | 5. Complete. |
| 7. Review and refine process control guidelines, comparing operational performance with key design and operational criteria, and reduce the guidelines to writing by June 2000. | 6. Postponed to 2000-2001 due to emphasis on cross-training, certification, and re-classification of operations and maintenance staff. |

2000-01 Objectives

1. Revise procedures and train treatment plant operators in the use of the Supervisory Control And Data Acquisition (SCADA) system that will be installed by July, 2001, including system operations, maintenance, and optimizing facility operations, by June 2001.
2. Formulate an Energy Management and Operations Plan to identify the most efficient and cost effective energy source once the new Cogeneration facility is on-line, by June 2001.
3. Evaluate the corrosion control chemical usage changes from transferring wastewater flows from the North/South Interceptor to the Westside Interceptor by June 2001.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

Debt Service and In Lieu of Tax: 431-4360

This budget unit segregates the expenses for debt service principal and interest and in lieu of tax costs. These costs are the responsibility of the City and the Wastewater Enterprise Fund, but are not a part of either policy and planning or operation and maintenance.

<u>Use of Funds</u>	1998-99 Approp.	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Other Expenses	\$4,899,833	\$5,123,972	\$5,244,290	\$120,318	2%
TOTAL BUDGET	\$4,899,833	\$5,123,972	\$5,244,290	\$120,318	2%

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

Regulatory Compliance: 421-4241, 431-4341

Regulatory Compliance is responsible for monitoring and evaluating proposed and current state, federal and local laws and regulations as they relate to Municipal Utilities functions and responsibilities. Staff implements pretreatment standards to control industrial discharge into the sewage system, and investigates chemical and hazardous waste spills affecting pumping and lift stations. Training is also provided in job skills and occupational health and safety areas for all Municipal Utilities employees. The water conservation function is also included in this budget unit.

Use of Funds	1998-99 Approp.	1999-00 Appropriated	2000-01 Budget	Variance Amount	Percent
Employee Services	\$487,824	\$408,140	\$545,221	\$137,081	34%
Other Services	553,571	295,978	283,886	(\$12,092)	-4%
Materials/Supplies	16,999	14,000	15,000	\$1,000	7%
Other Expenses	151,610	124,341	105,443	(\$18,898)	-15%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,210,004	\$842,459	\$949,550	\$107,091	13%

Position Allocation	7	6	6
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Water Fund portion	(421-4241)	\$278,554
Wastewater Fund portion	(431-4341)	\$670,996

1999-00 Unit Objectives	1999-00 Unit Accomplishments
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1. Develop a reporting mechanism to management to regularly inform them of key compliance issues involving pending and proposed regulations, amendments to existing Acts, and industry advocacy research actions and positions by June 2000.

1. Complete.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

**1999-00 Unit Objectives
(Continued)**

2. Update local limits analysis as required within the NPDES permit by June 2000.

**1999-00 Unit Accomplishments
(Continued)**

2. Reapplication of NPDES permit has been filed, but a response has not been received from the Regional Board that would establish analysis requirements.

2000-01 Unit Objectives

1. Design and implement a toxicity monitoring and reduction plan for the waste received from septic haulers at the Regional Wastewater Control Facility, to ensure material meets established discharge requirements, by June 2001.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

	<u>1998-99 APPROP.</u>	<u>1999-00 APPROPRIATED</u>	<u>2000-01 BUDGET</u>	<u>VARIANCE AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$2,366,443	\$2,245,090	\$2,367,334	\$122,244	5%
Other Services	1,690,797	937,419	940,448	\$3,029	0%
Materials/Supplies	3,540,613	3,585,982	3,597,146	\$11,164	0%
Other Expenses	3,379,128	3,400,387	3,139,437	(\$260,950)	-8%
Capital Outlay	10,000	10,000	10,000	\$ 0	0%
TOTAL BUDGET	\$10,986,981	\$10,178,878	\$10,054,365	(\$124,513)	-1%
<hr/>					
POSITION ALLOCATION	31	30	30		

MISSION STATEMENT

The Water Utility's mission is to provide the community with a safe, wholesome supply of water at adequate pressures, suitable for all municipal and industrial uses, at the lowest possible cost, consistent with sound business practices.

HIGHLIGHTS

In October, 1999 the city water utility began receiving surface water from the Oakdale and South San Joaquin irrigation districts. The City's contracts will run for ten years and provide the city with up to 30,000 acre-feet of surface water per year. This water will enable the city water utility to play an integral part in preserving groundwater volume and quality.

A new water well, Number 28, is being completed in the Blossom Ranch development area in north Stockton. This well adds 1,500 gallons per minute to north system capacity, providing an additional source of water supply for peak hour demand and fire suppression support.

The Water Utility continues to provide a high level of service, with an average response time for water emergency calls of less than 60 minutes. Annually, 7 billion gallons of potable water is delivered.

MUNICIPAL UTILITIES DEPARTMENT WATER

421-4200

Policy, Planning And Financial Management: 421-4210

Policy, Planning and Financial Management staff provide policy direction; long term planning and projections; financial management, reports, and debt service accounting; GIS mapping of water lines; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, etc. Staff research and make recommendations regarding water rights and surface water acquisition, water conservation, and State and Federal requirements for potable water and other water issues.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Approp.	Appropriated	Budget	Amount	Percent
Employee Services	\$509,260	\$483,363	\$632,626	\$149,263	31%
Other Services	558,181	55,571	73,252	\$17,681	32%
Materials/Supplies	8,450	5,500	9,700	\$4,200	76%
Other Expenses	204,107	231,631	214,605	(\$17,026)	-7%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,279,998	\$776,065	\$930,183	\$154,118	20%

Position Allocation

4

3

3

1999-00 Unit Objectives

1. Implement the Municipal Utilities Department Business Plan for the Water Division by June 2000.
2. Initiate the update of the Urban Water Management Plan for the year 2000, as required by the State of California, by June 2000.
3. Implement the Water Conservation Program at the level directed by the City Council by May 2000.

1999-00 Unit Accomplishments

1. The job specifications, training plan and training methodology have been developed. Training has begun and 20 water and collections employees will participate in the alternative staffing program, affording more flexibility.
2. A computerized model of the water utility has been developed that can forecast various demand scenarios in order to check and revise the Master Plan.
3. Complete.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

2000-01 Objectives

1. Assess the impacts and devise a mitigation plan for the Arsenic Rule and the Radon Rule proposed by the U.S. Environmental Protection Agency by June 2001.
2. Provide support of the Farmington Area Recharge Study sponsored by the Army Corps of Engineers and the Stockton East Water District, by April 2001.
3. Implement all related objectives associated with the Municipal Utilities Department Business Plan for fiscal year 2000-01, by April 2001.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

Operations and Maintenance: 421-4230

Operations and Maintenance (O&M) is responsible for the operation and maintenance of the City's growing water utility. The unit annually provides for the production, treatment, storage, transmission, and distribution of over seven billion gallons of potable water to approximately 110,000 consumers. O&M is responsible for installing, servicing and reading over 32,500 meters each month; responding to inquiries and/or complaints; making emergency repairs; coordinating with homeowners, developers, contractors and other utilities for the successful delivery of services in accordance with customer demand and in compliance with state and federal regulations.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Approp.	Appropriated	Budget	Amount	Percent
Employee Services	\$1,786,956	\$1,696,129	\$1,637,740	(\$58,389)	-3%
Other Services	1,014,771	714,091	718,581	\$4,490	1%
Materials/Supplies	203,100	189,550	186,800	(\$2,750)	-1%
Other Expenses	699,083	798,003	729,459	(\$68,544)	-9%
Capital Outlay	10,000	10,000	10,000	\$ 0	0%
TOTAL BUDGET	\$3,713,910	\$3,407,773	\$3,282,580	(\$125,193)	-4%

Position Allocation	24	24	24
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1999-00 Unit Objectives

1. Rehabilitate Well No. 9 and Well No. 11 to restore them to their design capacity and extend their projected useful lives, by April 2000.
2. Provide field support for the relocation of large water transmission mains associated with Hammer Lane Grade Separation Project and the March Lane Grade Separation Project, through June 2000.

1999-00 Unit Accomplishments

1. Both wells have been cleaned and restored to sufficient operating order, which will extend their useful lives and ensure uninterrupted service to all customers in the surrounding area.
2. The transmission mains are the main arteries of the water system. O&M has coordinated activities on both projects, which ensures no impairment of water service occurs to customers in north Stockton

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

**1999-00 Unit Objectives
(Continued)**

3. Increase the ability to schedule and evaluate maintenance efforts by implementing Phase I of the computerized Maintenance Management System for field operations, by June 2000.
4. Upgrade the water quality monitoring program, as required by the State Department of Health, by installing five direct monitoring sites in the water distribution system by June 2000.
5. Improve detection of water loss in the water accounting system by replacing two 6-inch or 8-inch meters, as determined by unit testing by June 2000.

**1999-00 Unit Accomplishments
(Continued)**

3. Software has been installed and the communications links have been completed and tested. Data conversion will carryover to the 00-01 fiscal year.
4. New dedicated sites will displace previous sites located within customer faucets for water quality sampling to ensure the accuracy of bacteria monitoring data.
5. 20+ year old meters were replaced, which increases the accuracy of usage information and therefore billing accuracy.

2000-01 Unit Objectives

1. Initiate the design of Phase II construction of the Supervisory Control and Data Acquisition System (SCADA) for water production facilities, which will allow remote monitoring of interconnects and enhance safety by June 2001.
2. Design and construct well pump stations for wells SS8 and 29 to ensure adequate pressure and uninterrupted service by April 2001.
3. Design and drill a production well to replace Well No. 3 which will maintain pressure and uninterrupted delivery near Hammer and West Lanes by June 2001.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

Water Purchase: 421-4251

This budget unit segregates the expenses for water purchase and the pumping taxes for groundwater extraction. These costs are the responsibility of the City and the Water Enterprise Fund.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Approp.	Appropriated	Budget	Amount	Percent
Materials/Supplies	\$3,324,063	\$3,385,932	\$3,395,646	\$9,714	0%
Other Expenses	791,447	651,579	633,687	(\$17,892)	-3%
TOTAL BUDGET	\$4,115,510	\$4,037,511	\$4,029,333	(\$8,178)	0%

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

Debt Service And In Lieu Of Tax: 421-4260

This budget unit segregates the expenses for debt service principal and interest and in lieu of tax costs. These costs are the responsibility of the City and the Water Enterprise Fund, but are not a part of either policy and planning or operation and maintenance.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Approp.	Appropriated	Budget	Amount	Percent
Other Expenses	\$ 1,657,824	\$1,688,510	\$1,533,715	(\$154,795)	-9%
TOTAL BUDGET	\$1,657,824	\$1,688,510	\$1,533,715	(\$154,795)	-9%



The Primary Sedimentation tank at the Municipal Utilities Treatment Plant.

Stockton

Stockton



1999

SOLID WASTE/RECYCLING

SOLID WASTE AND RECYCLING**451-3080**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$596,913	\$535,742	\$307,829	(\$227,913)	-43%
Other Services	2,121,920	2,075,217	811,753	(\$1,263,464)	-61%
Materials/Supplies	9,087	15,495	8,320	(\$7,175)	-46%
Other Expenses	4,800	5,880	3,927	(\$1,953)	-33%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$2,732,720	\$2,632,334	\$1,131,829	(\$1,500,505)	-57%

POSITION ALLOCATION	8	5	2	-3
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MISSION STATEMENT

The Public Works Solid Waste and Recycling unit administers the Solid Waste and Recycling Fund. The unit has the following functions:

- Administer solid waste collection services, including monitoring the service of 55,000 residential customers provided by two franchise haulers and monitoring commercial and industrial solid waste collection services provided by three permitted haulers
- Plan and implement solid waste reduction and recycling programs to comply with the California Integrated Waste Management Act of 1989 (AB 939)

HIGHLIGHTS**Sale of Austin Road and French Camp Landfills**

In October 1999, the City entered into an agreement with Forward, Inc. (Forward) for maintenance of the two landfills until sale of the landfills to Forward could be completed. Under terms of the agreement, Stockton residential waste disposal was shifted to Forward Landfill and Austin Road Landfill was temporarily closed. Also, French Camp Landfill was closed in December 1999 and City-collected residential green waste disposal was shifted to the Lionudakis Wood Waste Recovery Facility at Forward Landfill. In November 1999, the Council approved an agreement for sale of the landfills to Forward. The sale is expected to close by June 15, 2000.

AB 939

The City's AB 939-green waste grinding/alternative daily landfill cover program ended with the closure of French Camp Landfill. City-collected green waste is now composted at Forward Landfill for AB 939-diversion credit.

1999-00 Unit Objectives

1. Complete sale of the Austin Road and French Camp landfills by December 1999.
2. Review AB939 base-year (1990) waste generation and obtain Waste Board approval of any appropriate adjustments to base year data by June 2000.

1999-00 Unit Accomplishments

1. Sale is expected to close in June, 2000.
2. This effort is rescheduled to FY 00-01 due to staff time needed for landfill sale arrangements.

2000-01 Objectives

1. Implement programs in the State-approved Source Reduction and Recycling Element, including the Multi-Family Unit Recycling Program and the Materials Recovery Facility, by June 2001.

Stockton

Stockton



1999

SPECIAL REVENUE FUND BUDGETS

SPECIAL REVENUE FUND BUDGETS

Special Revenue funds are used for tracking revenue and appropriation that is restricted to specific purposes by law or administrative action. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Special Revenue Funds.

Stockton

Stockton



1999

ASSET FORFEITURE

ASSET FORFEITURE

023-6400

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Other Services	\$32,636	\$28,183	\$25,211	(\$2,972)	-11%
Materials/Supplies	16,529	36,868	44,517	\$7,649	21%
Other Expenses	5,583	3,300	3,300	\$ 0	0%
Capital Outlay	22,110	8,500	0	(\$8,500)	-100%
TOTAL BUDGET	\$76,858	\$76,851	\$73,028	(\$3,823)	-5%

FUNCTION

Assets used in, and profits from, illegal drug trafficking are seized by the Police Department under State and Federal forfeiture laws. These assets are adjudicated by the San Joaquin County District Attorney's Office or Federal Courts, and a share of the proceeds is forfeited to the City. This money is reserved by State and Federal law for expenditures that enhance law enforcement and drug/crime prevention, and may not be used to supplant existing General Fund programs or operations.

Based on state and federal asset seizure laws, advice from the City Attorney, and direction from the City Manager and Council, the Police Department has established the following priority and program expenditures for asset forfeiture proceeds:

1. Purchase of Vice/Narco Unit and SWAT Team special surveillance and safety equipment, vehicles, and supplies. These expenditures receive the highest priority because they most directly affect the Police Department's illegal drug trafficking enforcement efforts, and also best fulfill the intent of state and federal law on use of asset forfeiture proceeds.
2. Purchase of Explosive Ordnance Detail specialized equipment, which is unique to this unit, and does not require internal service fund support.
3. Purchase of Firearms Training System equipment for computer training program scenarios, equipment, and accessories used to train sworn staff in use-of-force decision making to improve officer and citizen safety and reduce liability to the City.
4. Gas and maintenance costs for the surplus vehicles refurbished for the Volunteers in Police Service Program.
5. Other non-recurring supplies and equipment expenditures for law enforcement programs as funds are available.



Elementary school students participating
in a DARE graduation ceremony.

Stockton

Stockton



1999

BOAT LAUNCHING FACILITIES

BOAT LAUNCHING FACILITIES**045-3660**

	<u>1998-99 ACTUAL</u>	<u>1999-00 APPROPRIATED</u>	<u>2000-01 BUDGET</u>	<u>VARIANCE AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$11,323	\$11,109	\$12,137	\$1,028	9%
Other Services	119,737	126,053	125,645	(\$ 408)	0%
Materials/Supplies	1,723	3,400	3,400	\$ 0	0%
Other Expenses	0	0	0	\$ 0	0%
Capital Outlay	1,855	0	0	\$ 0	0%
TOTAL BUDGET	\$134,638	\$140,562	\$141,182	\$ 620	0%

MISSION STATEMENT

The mission of the City of Stockton boat launching facilities is to provide the public with well-maintained, safe and attractive boating areas. Facilities are located at Buckley Cove, Louis Park and Morelli Park.

HIGHLIGHTS

The City provides security and maintenance at boat launching facilities at Buckley Cove and Morelli Park, using revenue collected from parking fees at the facilities. A private security contractor provides fee collection and security services at both facilities. The City is exploring possible acquisition or lease of property adjacent to Morelli Park for possible expansion.

1999-00 Objectives

1. Evaluate the feasibility of expanding fee collection and security services at the Louis Park boat ramp by June 2000.
2. Apply for a State of California Department of Boating and Waterways Grant to expand facilities at Morelli Park including adjacent vacant CalTrans property under I-5 Freeway by April 2000.
3. Attempt to secure a national caliber bass-fishing tournament in Stockton in the year 2000, working in coordination with the Convention and Visitors Bureau, by December 1999.

1999-00 Accomplishments

1. Objective deferred until decision made on use of concession facility adjacent to boat ramps.
2. Objective deferred until FY 2000-01.
3. Tournament has been secured and will be held in fall of 2000.

2000-01 Objectives

1. Apply for a State of California Department of Boating and Waterways Grant to expand facilities at Morelli park including adjacent vacant CalTrans property under I-5 Freeway by April 2001.
2. Work with the DeltaKeepers and other non-profit groups to develop a regular volunteer cleanup of city-managed boating facilities and Delta waterways by June 2001.

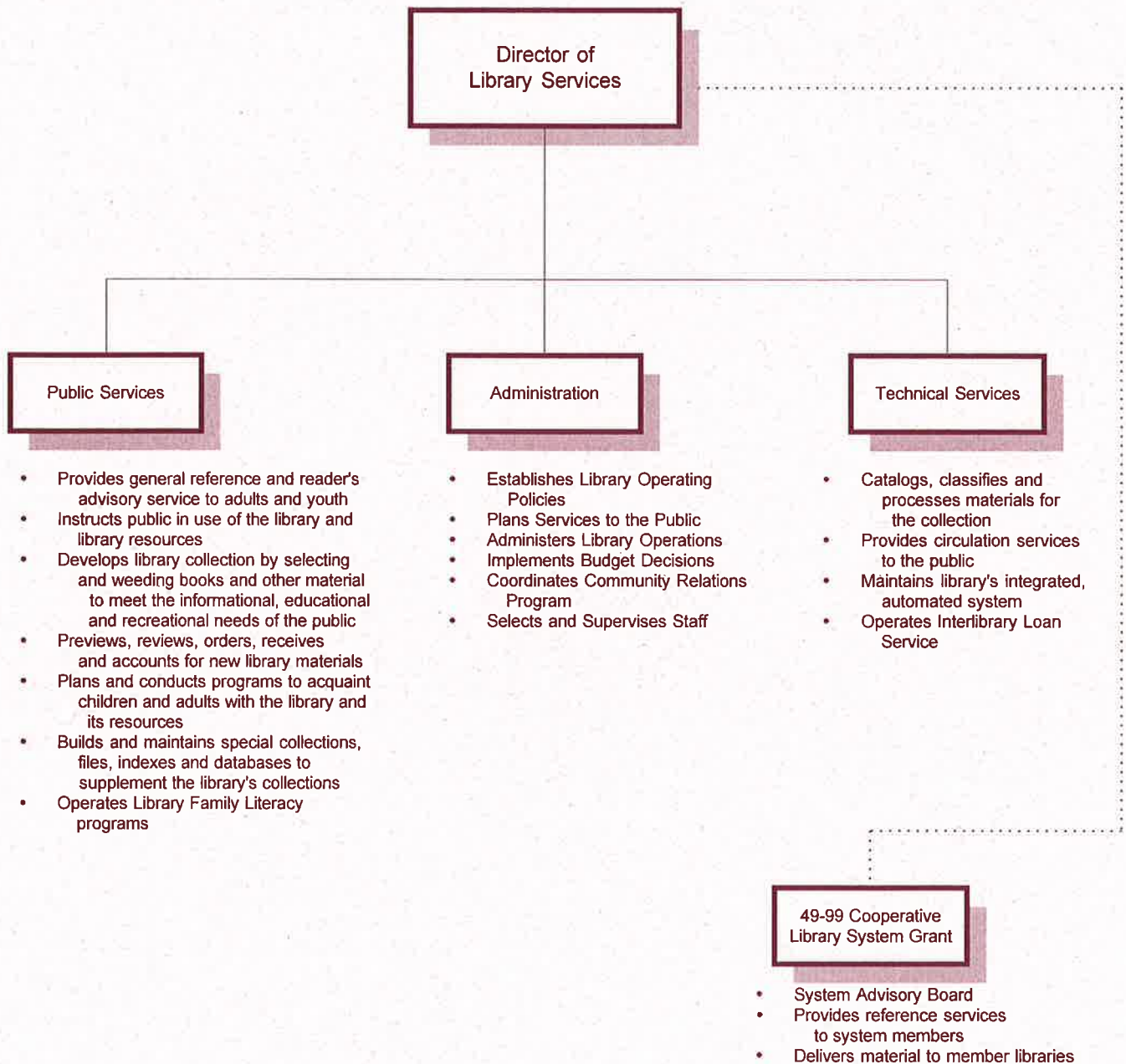
Stockton

Stockton



1999

LIBRARY SERVICES



**LIBRARY SERVICES
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

LIBRARY SERVICES

041-3500

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$5,761,887	\$6,012,481	\$6,435,331	\$422,850	7%
Other Services	881,462	1,451,136	1,422,171	(\$28,965)	-2%
Materials/Supplies	959,690	1,301,572	1,284,541	(\$17,031)	-1%
Other Expenses	28,860	46,402	68,365	\$21,963	47%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$7,631,899	\$8,811,591	\$9,210,408	\$398,817	5%

POSITION ALLOCATION	104	110	110
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MISSION STATEMENT

In May 1999, the Library adopted a new mission statement to convey in a succinct fashion the purpose of the Department and what it provides the public: **The Stockton-San Joaquin County Public Library creates an environment for connecting people and ideas by providing residents of all ages with resources to pursue their educational, civic, business and personal interests.** Library resources and services are provided at the Cesar Chavez Central Library, three branches in Stockton, six County branch libraries, a bookmobile, and a bookvan. In addition, the Library operates a number of volunteer-based literacy and reading enhancement programs for infants, children and adults.

HIGHLIGHTS

For the first time in six years, library services to residents outside of Stockton were enhanced due to increases in County revenue for libraries. Money was earmarked for new books and telecommunications and equipment, and hours in the branch libraries increased by 72 hours/week. In addition, County funds made it possible to provide weekly Bookmobile service in Lathrop and Lockeford. The Cities of Manteca, Ripon and Tracy continued to support the local branches, even as County funds increased. Tracy provided funds for books and materials, the City of Manteca funded both materials and a full-time position to add 10 more hours of service each week, and Ripon provided funding for books and 9 additional hours with a full-time position.

In spite of these enhancements, the Library still has not completely recovered from the devastating shift of property taxes to the State that occurred in 1993-94. For the Stockton libraries, total public service hours were 156/week, down from a high of 191/week. Outside Stockton, total hours were 155/week, down from 258/week.

HIGHLIGHTS (Continued)

For the second year, the County's Intergovernmental Partnership Program offered local jurisdictions the opportunity for a dollar-for-dollar match to purchase new materials for the County branch libraries. Participation was 100% (the Cities of Escalon, Manteca, Ripon and Tracy), resulting in \$97,500 for new books for the six County branches. In addition, the City of Stockton appropriated \$250,000 from Public Facility Fees to purchase library books to meet demands created by new development. A mid-year appropriation of over \$250,000, due to an \$18 million augmentation of PLF statewide, further increased the money available for library materials and equipment, including automatic doors and book security systems for the Stockton libraries.

The Library continues to participate in the federal Schools and Libraries Universal Service Program, commonly referred to as "e-rate." Funded as part of the Telecommunications Act of 1996, it has the express purpose of providing affordable access to telecommunications services and the Internet for schools and libraries. This grant provides discounts on or rebates of expenditures for approved Internet related technological equipment and services. During 1999-00 the Library was eligible for 67% discount/rebate and this funding level is expected to continue throughout 2000-01.*

A long-awaited and very necessary upgrade of the Library's computer network was completed, new high-speed data lines connected branches to the Central Library, personal computers replaced dumb terminals, and new software enhanced the Library's catalog and Internet connections.

For 2000-2001, increases in County revenue will provide stability to the Linden and Thornton Branch Libraries and the Bookmobile, with full-time staffing at each replacing part-time staff. The Cities of Manteca and Ripon continue to fund a full-time position, and the City of Tracy will add to its own hours with a new position. Full funding of PLF by the State and limits on property tax transfers to the Educational Revenue Augmentation Fund will enable recommendations for renovating the Chavez Central and Troke Libraries to be implemented. Building programs for a new Stockton branch library and new facilities in Ripon and Manteca will be rewritten in preparation for applying for state library construction bond funds.

- All E-Rate rebate checks received during 2000-01 will be automatically appropriated in the Library's operating fund (041) or the Computer ISF (502).

BUDGET UNITS**Administration: 041-3510**

The Library Department's Administration unit is responsible for establishing policies and goals; developing plans for library service delivery; evaluating library services and resources; determining library services appropriate to community needs; preparing the department's budget and monitoring expenditures; and recruiting, selecting, training and counseling staff. Administrative support functions include payroll, accounting, purchasing/ inventory; community outreach and public information; and delivery of mail and library materials throughout the City-County system.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$748,751	\$709,153	733,113	\$23,960	3%
Other Services	245,682	330,214	315,242	(\$14,972)	-5%
Materials/Supplies	29,242	34,319	30,743	(\$3,576)	-10%
Other Expenses	28,860	46,402	68,365	\$21,963	47%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,052,535	\$1,120,088	\$1,147,463	\$27,375	2%

Position Allocation

8

8

8

1999-00 Unit Objectives

1. Increase hours of public service in County branch libraries and expand Bookmobile service into Lathrop and Lockeford/Clements, utilizing new full-time and part-time staff hired with a portion of the County's share of Public Library Fund revenue by September 1999.
2. Begin to develop a plan to implement the recommendations of a library space planner/design consultant, to improve the level and quality of service at the Chavez Central and Troke Libraries by April 2000.

1999-00 Unit Accomplishments

1. The Libraries in Escalon, Manteca, Ripon and Tracy each opened with 15 more hours/week beginning July 1, 1999; the Linden and Thornton Libraries each increased by 6 hours/week, and the Bookmobile added stops in Lathrop and Lockeford.
2. Selection of a space planner was made in December 1999, recommendation were received in May 2000. Implementation of appropriate recommendations was carried over into 2000-2001.

2000-01 Unit Objectives

1. Stabilize service levels at the Linden and Thornton Branch Libraries and the Bookmobile by providing each outlet a full-time staff position, by July 2000.
3. Write a Development Plan for the Library, which will include the establishment of an endowment fund, and begin to implement elements of the plan, including new Foundation Board Members and establishment of a Donor Club, by September 2000.

LIBRARY SERVICES**041-3500****Public Services: 041-3520**

The Library Department's Public Services unit is comprised of staff at the Central Library; branch libraries and Bookmobile who provide direct service to the public.

Public Service staff evaluate and select library materials, provide on-site and telephone, reference and readers' advisory, retrieve and reshelv books and materials; loan materials to the public; borrow materials for the public from other libraries, manage borrower's accounts, teach individuals and groups about how to use the Library and its computerized catalog to locate materials, assist and instruct the public on use of the Internet and other electronic resources, operate the family literacy programs, and conduct on-site and outreach programs to acquaint people of all ages with what the Library offers.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$3,886,254	\$4,448,495	\$4,787,798	\$339,303	8%
Other Services	246,296	526,613	372,101	(\$154,512)	-29%
Materials/Supplies	863,827	1,074,402	1,097,214	\$22,812	2%
Other Expenses	0	0	0	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$4,996,377	\$6,049,510	\$6,257,113	\$207,603	3%

Position Allocation	72	84	84
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1999-00 Unit Objectives

1. Improve customer service and staff efficiency by implementing the recommendations of the Video and Reference Services QSP Teams by June 2000.
2. Add at least two clinics to the Reach Out and Read Program by June 2000.

1999-00 Unit Accomplishments

1. Video Team recommendations implemented by September 1999; Reference Team recommendations received in May and implementation carried over into next fiscal year.
2. Added Cesar Chavez Family Clinic at San Joaquin General Hospital on February 1; Steering Committee decided to concentrate on stabilizing funding at 5 sites instead of expanding to a 6th.

**1999-00 Unit Objectives
(Continued)**

3. Complete a review and evaluation of library collections at each site by June 2000.
4. Present at least two programs in honor of the California Sesquicentennial, including a Chatauqua presentation of a pioneer personality, by April 2000.
5. Present four workshops for the public on the use of the Library's new Web2 catalog, including the 49-99 Cooperative Library System virtual catalog and the Internet, by June 2000.

**1999-00 Unit Accomplishments
(Continued)**

3. Delayed to December 2000 due to the time needed to develop assessment tools.
4. Unable to achieve this objective as grants from California Council on the Humanities were not awarded.
5. Web2 catalog up in June 2000; 4 public workshops held in July-August 2000.

2000-01 Unit Objectives

1. Update and rewrite building plans for new Northwest and Northeast Stockton branch libraries, as well as new branch library buildings in Ripon and Manteca, in preparation for submitting proposals for State Library construction bond funds, by December 2000.
2. Prioritize and implement, as feasible, recommendations from a facility planner from renovation and remodeling projects for the Cesar Chavez Central Library and the Troke Branch Library, by June 2001.
3. Implement recommendations of the Reference QSP Team by December 2000.

Technical Services: 041-3530

The Library Department's Technical Services unit's function is to purchase and organize the Library's collection and to create and maintain catalogs and databases so the materials can be located and used quickly and easily by the public and by staff. Unit activities include ordering and purchasing materials; accounting for purchases; cataloging, classifying and processing all book and non-book materials for the Library; maintaining the computerized catalog and all subsystems of the integrated computer system, including local databases; and providing support for all personal computers, peripherals and software operated by staff.

Use of Funds	1998-99	1999-00	2000-01	Variance	
	Actual	Appropriated	Budget	Amount	Percent
Employee Services	\$1,126,882	\$854,833	\$914,420	\$59,587	7%
Other Services	389,484	594,309	734,828	\$140,519	24%
Materials/Supplies	66,621	192,851	156,584	(\$36,267)	-19%
Other Expenses	0	0	0	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,582,987	\$1,641,993	\$1,805,832	\$163,839	10%

Position Allocation	24	18	18
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1999-00 Unit Objectives

1. Complete the computer/telecommunications upgrade at all library sites in preparation for the installation of Web-based software by June 2000.
2. Implement the recommendations resulting from a professional analysis of cataloging and acquisitions processes by April 2000.
3. Integrate the Amador County libraries into the library catalog and circulation functions.

1999-00 Unit Accomplishments

1. Major work completed during winter of 1999-2000; project completed at year's end.
2. Implementation begun in spring 1999 and completed ahead of schedule.
3. Amador County online March 2000.

2000-01 Unit Objectives

1. Implement Online Computer Library Center (OCLC) Enhance Status to edit/upgrade catalog records, enabling the Library to receive credit that will reduce OCLC costs, by December 2000.
2. Increase numbers and types of materials that will arrive at the Library preprocessed by vendors, by January 2001.

Stockton

Stockton



1999

PUBLIC FACILITY FEE ADMINISTRATION

PUBLIC FACILITY FEES ADMINISTRATION**999-9110**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$283,131	\$290,428	\$365,111	\$74,683	26%
Other Services	51,307	96,884	104,919	\$8,035	8%
Materials/Supplies	1,064	1,310	1,310	\$ 0	0%
Other Expenses	50	1,050	1,050	\$ 0	0%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$335,552	\$389,672	\$472,390	\$82,718	21%

FUNCTION

In September 1988, the City Council established public facilities fees, as authorized by AB 1600. The development fees were established to mitigate impacts of new development that creates the need for fire stations, libraries, police station expansion, parkland acquisition and development, streets, community centers, surface water supply and City Hall office space. A separate fund has been established for the administration as well as for each area and function. These are listed on the following pages.

The Public Facility Fees Administration program is responsible for the analysis, accounting, budgeting, and monitoring of fees collected as defined in Stockton Municipal Code Sections 16-175, which imposed public facilities fees on new development.

The administration function includes: calculating fees, exemptions, credits, reimbursements, and revenue projections; preparing an annual financial report; fee collections; developing the Capital Improvement Program schedule for developer projects; addressing public inquiries; and updating fee schedules and lists of improvements.

1999-00 Unit Objectives

1. Incorporate Impact Fees into HTE Building Permit module by December 1999.
2. In association with COG, develop a recalibrated 1999 traffic model as well as an interim year 2020 model by June 2000.

1999-00 Unit Accomplishments

1. Complete.
2. Software was acquired and staff has begun the conversion of existing model data.

Note: Administrative costs of the Public Facility Fee accounts are appropriated and transferred as they are incurred.

2000-01 Unit Objectives

1. Revise Public Facilities Fees Administrative Guidelines to incorporate previous amendments and interpretations to make it a comprehensive document available on CityNet by June 2001.

The appropriation for these funds is incorporated in the Capital Improvement section of this document. The explanation of each of the Public Facility Fees Funds is as follows:

900 through 904 - TRAFFIC SIGNAL IMPACT FEE

Provides for traffic signals as growth and development warrants and in compliance with the City's Traffic Signal Priority Rating List.

910 through 917 - STREET IMPROVEMENTS IMPACT FEE

Provides for a specific set of off-site nonadjacent traffic improvements necessary to accommodate the increase in traffic generated by new development.

920 through 926 - COMMUNITY RECREATION CENTERS IMPACT FEE

To provide for construction and/or expansion of Centers as required by growth.

930 - CITY OFFICE SPACE IMPACT FEE

To provide for additional office space in order to maintain the present level of service as the City grows.

940 through 946 - FIRE STATIONS IMPACT FEE

To provide for new fire stations or relocation of existing fire stations as required by growth/new development.

950 through 956 - LIBRARY IMPACT FEE

To provide for new libraries as required by growth/new development.

960 - POLICE STATION IMPACT FEE

To provide for expansion of the police station as required by growth/new development.

970 through 979 - PARKLAND, STREET TREES AND STREET SIGNS IMPACT FEES

Acquires land and develops regional and neighborhood parks. To also provide for necessary trees and street signs as new developments are established.

980 through 986 - STREET LIGHT IN-LIEU FEE

To provide for proportionate cost of street light installation for subdivisions of four or less parcels and single lot development.

990 - AIR QUALITY MITIGATION IMPACT FEE

To provide for the partial mitigation of adverse environmental effects and establish a formalized process for air quality standards as growth and development require.

997 - HABITAT/OPEN SPACE CONSERVATION IMPACT FEE

To provide for the mitigation of wildlife habitat due to the decrease of agricultural and other habitat lands caused by urban development growth.

998 - INFRASTRUCTURE FINANCING DISTRICT 92-1

The Infrastructure Financing District 92-1 is a mechanism for the deferral and financing of a portion of the public facility fees.

999 - PUBLIC FACILITY FEES ADMINISTRATION

Public Facility Fees Administration covers the cost of reviewing, analyzing and administering the Public Facility Fees Program.

424 - WATER CONNECTION FEE

To provide for expansion of production and distribution facilities in the water utility as growth and development require.

434 - WASTEWATER CONNECTION FEE

To provide for expansion of collection and treatment capacities in the wastewater utility as growth and development require.

687 - SURFACE WATER FEE

To pay the portion of the costs of the New Melones Water Conveyance Project that is attributable to new development. (Collected by the City and paid to Stockton East Water District.)

In addition to capital project funding as detailed in the Capital Improvement Program section of this document, the water and wastewater connection fee funds also pay debt service for existing bonds. The amounts budgeted for fiscal year 2000-01 debt service are as follows:

Water Connection Fee Fund (424-4261)	\$ 274,019
Wastewater Connection Fee Fund (434-4361)	\$2,418,541
Westside Interceptor Connection Fee Component (Also 434-4361)	\$1,577,579

Stockton

Stockton



1999

STREETS AND BUSINESS IMPROVEMENT

FUNCTION

These special revenue funds are established to administer and account for the special business license tax collected on behalf of the businesses in the Miracle Mile Improvement Association. This improvement association was formed by the businesses in the area and by law is required to utilize the services of the City for collection, administration and Council approval of the funds. The City receives payment for the costs of this administration of 5% of the total tax collected.

These funds are generally used by the Association to provide a clean, safe and aesthetically pleasing environment for shopping and conducting business. Funds are also used to encourage use of the areas.

Miracle Mile Improvement Association (073-6702)

\$146,087



Benjamin Holt and Interstate 5 intersection.

Stockton

Stockton



1999

DISTRICT FUND BUDGETS

DISTRICT FUND BUDGETS

District Funds provide governmental services through revenue from separate special districts. Common examples include lighting, maintenance, parking, infrastructure, and construction bond debt repayment districts.

A special type of district fund is a Mello-Roos District, which is used by developers to finance bonds for infrastructure improvements in a new development. These bonds are repaid by an assessment on the district property owners. The City may charge an administration fee, and has no obligation for the debt.

Stockton

Stockton



1999

ASSESSMENT DISTRICTS

1915 ACT ASSESSMENT DISTRICTS**700****FUNCTION**

The City of Stockton has fourteen 1915 Act Assessment Districts funds plus one account for administration. Administration of individual districts continues as long as bonds are outstanding. Administration includes the annual levy process, reporting requirements imposed on bond issuers by regulatory agencies, delinquency management, etc. The income source is a special assessment levied on the property within the respective district boundaries. The City of Stockton has no obligation to subsidize any potential delinquencies in the districts. The payment of principal and interest is based on established debt. The number of active districts may vary from year to year as districts mature and new ones are formed. The following table provides debt service information for the payment of principal and interest on these bonds.

Fund 701	Administration	183,134
Fund 771	Charter Way Industrial Park - 86-4 / 211	117,265
Fund 772	The Landing Reassessment - 82-1S / 212	37,685
Fund 773	Weber/Sperry Ranches - 88-1AR / 232	931,246
Fund 776	North Stockton Interim Sewer - 88-2 / 216	83,713
Fund 778	Spanos Park Reassessment - 91-1R / 218	613,571
Fund 779	Stockton Airport Business Park Ph III - 84-14C / 219	45,595
Fund 781	Stockton Airport Business Park Reassmt 84-1D/ 229	720,875
Fund 782	Arch Road Industrial Park Reassmt - 84-2R / 231	385,418
Fund 783	Western Pacific Industrial Park - 81-1RR / 223	451,243
Fund 784	Blossom Ranch - 93-1 / 224	225,443
Fund 785	Stockton Airport Reassmt - 84-1E / 230	155,807
Fund 786	La Morada - 96-04 / 227	190,941
Fund 787	Little John Creek - 97-01 / 228	153,863
Fund 788	West Eight Street Reassmt - 90-5RR	954,400
	TOTAL DEBT SERVICE & ADMINISTRATION	\$5,250,199

1915 ACT ASSESSMENT DISTRICTS**820-827****FUNCTION**

The City of Stockton has two 1915 Act Assessment District infrastructure improvement project under construction.

Fund 826	La Morada - 96-04 / 227	431,713
Fund 827	Little John Creek - 97-01 / 228	566,684
	TOTAL ASSESSMENT DISTRICTS	\$998,397

FUNCTION

The City of Stockton and/or the Stockton Public Financing Authority has seven Mello-Roos Community Facilities Districts plus one account for administration. Administration of individual districts continues as long as bonds are outstanding. Administration includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, delinquency management, etc. The following table provides debt service information for the payment of principal and interest on the subject bonds. The income source is a special tax levied on the property within the respective district boundaries. Neither the City of Stockton nor the Stockton Public Financing Authority has an obligation to subsidize any potential delinquencies in the districts. The payment of principal and interest is based on established debt. The number of active districts may vary from year to year as districts mature and new ones are formed. The Mello-Roos Community Facilities Districts activities are listed below.

Fund 250	Administration	280,802
Fund 251	Weston Ranch Community Facilities District No. 1	3,062,251
Fund 252	Brookside Estates Community Facilities District 90-2	3,674,910
Fund 253	South Stockton Sewer Community Facilities District 90-1	1,915,455
Fund 254	Spanos Park Community Facilities District 90-4	1,365,326
Fund 259	Developer Fee Financing Community Facilities District 96-01 Series A	125,296
Fund 260	Developer Fee Financing Community Facilities District 96-01 Series B	165,589
Fund 261	Arch Road East Community Facilities District No. 99-02 Series 1999	130,313
	TOTAL DEBT SERVICE & ADMINISTRATION	\$10,719,942

FUNCTION

The City of Stockton and the Stockton Public Financing Authority currently have four Mello-Roos Districts under construction. Additional construction funds resulted from refinancing these districts and realization of savings.

Fund 351	Weston Ranch Community Facilities District No. 1	3,278,789
Fund 352	Brookside Estates Community Facilities District 90-2	743,175
Fund 360	Developer Fee Community Facilities District 96-01 Series B	2,370,007
Fund 361	Arch Road East Community Facilities District 99-02 Series 1999	2,085,000
	TOTAL CONSTRUCTION	\$8,476,971

Stockton

Stockton



1999

CENTRAL PARKING DISTRICT

CENTRAL PARKING DISTRICT**416-4020**

	<u>1998-99 ACTUAL</u>	<u>1999-00 APPROPRIATED</u>	<u>2000-01 BUDGET</u>	<u>VARIANCE AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$620,764	\$703,494	\$737,732	\$34,238	5%
Other Services	284,610	264,308	282,283	\$17,975	7%
Materials/Supplies	25,341	42,500	50,700	\$8,200	19%
Other Expenses	632,910	1,146,644	1,861,728	\$715,084	62%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$1,563,625	\$2,156,946	\$2,932,443	\$775,497	36%

POSITION ALLOCATION	3	3	3
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MISSION STATEMENT

The Central Parking District is operated by an Advisory Board appointed by the City Council and submits its budget to the City Council for approval. Sources of income include ad valorem assessments on all property located within the District, charges for monthly and weekly parking privileges and other income which includes a contract agreement to manage the County parking structure and a \$98,000 assignment of revenues from the City.

The District is completely self-sustaining within the framework of the revenue structure noted above. It is not a part of the operating budget of the City of Stockton, but is included in the budget document to comply with provisions of the ordinance of issue, which authorized district formation.

1999-00 Unit Objectives

1. Convert two staffed parking lots into automated lots by January 2000.
2. Determine whether to acquire property for expansion of Lot I by December 1999.
3. Break ground on a new parking structure on Lot D by December 1999.
4. Implement a signage program for district parking lots by December 1999.

1999-00 Unit Accomplishments

1. Not completed. Completion expected in July 2000.
2. Completed.
3. Completed. Groundbreaking occurred in October 1999.
4. Not completed. RFP issued for design and consultant selected in September 1999.

2000-01 Objectives

1. Begin acquiring property for expansion of Lot I by July 2000.
2. Complete the new parking structure on Lot D by November 2000.
3. Implement a signage program for district parking lots by July 2000.

Stockton

Stockton



1999

INTERNAL SERVICE FUND BUDGETS

INTERNAL SERVICE FUND BUDGETS

Internal Service Funds provide centralized goods and services to agencies and operating departments of the City, and to other government units on a cost reimbursement basis. City departments and agencies pay into the fund for their share of the costs.

Internal Service Funds include Equipment Funds (General Equipment and Fleet), Insurance Funds (Health, Long Term Disability/ Life Insurance, Risk Management, Unemployment and Workers' Compensation), Management Information (Management Information Services, Radio and Telecommunications) and Service Funds (Duplicating, Municipal Utilities Laboratory).

The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Internal Service Fund budgets.

Stockton

Stockton



1999

EQUIPMENT FUNDS

EQUIPMENT

505-5400

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$32,561	\$31,389	\$38,611	\$7,222	23%
Other Services	132,179	239,521	306,320	\$66,799	28%
Materials/Supplies	5,709	6,000	6,000	\$ 0	0%
Capital Outlay	412,396	439,907	367,979	(\$71,928)	-16%
TOTAL BUDGET	\$582,845	\$716,817	\$718,910	\$2,093	0%

FUNCTION

The Equipment Internal Service Fund is administered through Administrative Services Purchasing unit. The Equipment Internal Service Fund provides the following services:

- Maintenance, repair and replacement of fund equipment
- Assistance to departments in major and minor equipment acquisitions
- Maintenance of the fund in a stable financial condition
- Determination of future equipment requirements, standardized where appropriate

1999-00 Unit Objectives

1. Develop a master Equipment Maintenance Agreement database, and work with MIS to make it accessible to all departments on the City's network by June 2000.

1999-00 Unit Accomplishments

1. Progress has been made in verifying the database information preparatory to making it available to all departments. Estimated completion is January 2001.

2000-01 Unit Objectives

1. Meet with operating departmental supervisors to review City policy and procedures regarding equipment standardization, replacement schedules, repairs, maintenance, and supplies for equipment assigned to their departments by June 2001.



Stockton-native rock'n roll singer Chris Isaak signs autographs for adoring fans in December 1999.

FLEET

501-5000

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$2,209,831	\$2,222,051	\$2,186,671	(\$35,380)	-2%
Other Services	333,747	696,668	738,736	\$42,068	6%
Materials/Supplies	1,692,360	1,485,264	1,516,250	\$30,986	2%
Other Expenses	7,104	11,048	11,723	\$ 675	6%
Capital Outlay	2,375,587	4,506,474	4,378,725	(\$127,749)	-3%
TOTAL BUDGET	\$6,618,629	\$8,921,505	\$8,832,105	(\$89,400)	-1%

POSITION ALLOCATION	31	31	31
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MISSION STATEMENT

Fleet's mission is to:

- Provide user departments with safe, reliable vehicles and equipment at the lowest cost and with the least interference to operations
- Ensure compliance with prevailing laws and regulations relating to Fleet and fueling station activities
- Provide training to City employees to help them qualify for their commercial driver's license

HIGHLIGHTS

The Fleet operations has moved into the new offices, which has resulted in improved working conditions and improved communication with fleet staff and our customers.

We now have four locations on the automated fuel system (gasboy) system: the Corporation Yard, Police Facility, Fire Company 2 and Municipal Utilities. The only remaining location is a North Stockton site yet to be selected. This system allows any city vehicle to fuel at any of the locations.

We have received all equipment and training for Smog Check II and all 275 mandated inspections were completed by December 31, 1999 as required by the State of California.

HIGHLIGHTS (Continued)

Fleet has applied for and received a \$46,600 grant from the R.E.M.O.V.E. program through the San Joaquin Valley Air Pollution Control District. These funds will be used to lease two (2) electric vehicles and offset the cost of the three (3) Compressed Natural Gas service trucks. The vehicles were delivered in the first quarter of 2000.

1999-00 Unit Objectives

1. Continue efforts to improve customer service through customer service surveys.
2. Evaluate 4 day-10 hour workweek for night shift (Pilot program implemented in Spring 1999) by October 1999.
3. Lease and evaluate electric powered vehicles using grant funds from San Joaquin Valley Air Pollution Control District and California Air Resources Board by January 2000.
4. Install electronic fuel dispensing system at Regional Waste Water Control Facility. Must be coordinated with construction projects, by June 2000.

1999-00 Unit Accomplishments

1. Surveys are completed, including meeting with representatives of each department. All results are positive.
2. Complete.
3. Funds have been approved, and vehicles were delivered.
4. Completed, system is on-line.

2000-01 Unit Objectives

1. Investigate options for funding a Compressed Natural Gas (CNG) station at or near the corporation yard, by June 2001.

Stockton

Stockton



1999

INSURANCE FUNDS

HEALTH BENEFITS

552-5500

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$170,370	\$184,143	\$179,656	(\$4,487)	-2%
Other Services	11,998,273	11,453,640	11,363,385	(\$90,255)	-1%
Materials/Supplies	1,729	1,680	1,680	\$ 0	0%
Other Expenses	4,652	2,504,734	3,649,526	\$1,144,792	46%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$12,175,024	\$14,144,197	\$15,194,247	\$1,050,050	7%

MISSION STATEMENT

The Health Benefits Internal Service Fund consists of medical, dental and vision care benefit plans. The fund exists to provide a comprehensive health benefit package to City employees in a cost-effective manner. Specifically the fund:

- Provides orientation, enrollment, record keeping, monthly reporting, problem resolution and administration of employee health benefit plans.
- Closely monitors insurance providers and third party administrators of self-funded employee benefit plans to assure timely and accurate claim processing.
- Analyze benefit plans for appropriateness, study cost trends and develops cost management recommendations.

1999-00 Unit Objectives

1. Analyze whether Medical Plan Administrator met their performance standard goal of processing 90% of claims within eight workdays by April 2000.
2. Analyze the volume of complaints/problems experienced by the City, Zenith Administrators or employees with the Preferred Provider network for the Medical Plan, and the timeliness of the network's response in addressing and resolving problems, to evaluate their responsiveness and effectiveness as the City's provider network.

1999-00 Unit Accomplishments

1. Utilized outside Auditor analyze performance of the Medical Plan Administrator. They did meet the goal. Completed.
2. Completed analysis.

**1999-00 Unit Objectives
(Continued)**

3. In order to increase monthly reporting speed and efficiency, develop and implement benefit database containing eligibility and dependent information for active employees, retirees, and COBRA participants by December 1999.

**1999-00 Unit Accomplishments
(Continued)**

3. Developed and implemented eligibility and dependent database for active employees, retirees and COBRA participants.

2000-01 Unit Objectives

1. Research feasibility of implementing mail order prescription drug optional benefit for City's Modified Employee Medical Plan, as a cost containment feature, by September 2000.
2. Implement monthly electronic eligibility reporting for two additional plan administrators/carriers by December 2000.
3. Coordinate initial comprehensive outside audit of Medical Plan Administrator to evaluate whether they are meeting all the established performance standards for timeliness, procedural accuracy and financial accuracy, by June 2001.

LONG-TERM DISABILITY/LIFE INSURANCE**557-5900**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Other Services	823,398	886,636	1,014,132	\$603,154	2349%
Other Expenses	0	25,674	628,828	\$603,154	2349%
TOTAL BUDGET	\$823,398	\$912,310	\$1,642,960	\$730,650	80%

MISSION STATEMENT

This fund provides a long-term disability plan and life insurance plan to full-time employees whose bargaining unit Memorandum of Understanding offers those benefits. Long-Term Disability pays up to two-thirds salary for a period of time when an employee meets eligibility criteria. Life Insurance amounts vary depending on the bargaining unit.

1999- 00 Unit Objectives

1. Coordinate audit of fully insured Long-Term Disability claims for past 5 years, including a review of accuracy of claims examiner calculations and payments by, October 1999.

1999-00 Unit Accomplishment

1. Completed audit of insured Long-Term Disability claims for past 5 years. Reported examiner calculation/payment errors or date discrepancies to insurance carrier for their correction.

2000-01 Unit Objectives

1. Develop and implement a new internal semi-annual on-going audit process for future Long-Term Disability claims, including a review of accuracy of claims examiner calculations and payments, by September 2000.

RETIREMENT BENEFITS**561-5950**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Other Services	\$ 0	\$ 0	\$9,499,698	\$9,499,698	0%
TOTAL BUDGET	\$ 0	\$ 0	\$9,499,698	\$9,499,698	0%

FUNCTION

The Retirement Benefits Fund was established in 1999-00 to manage City payments into the PERS retirement system and provide a tool to stabilize the increases and decreases of rates charged the City by PERS.

RISK MANAGEMENT**541-5700**

	1998-99 ACTUAL	1999-00 APPROPRIATED	2000-01 BUDGET	VARIANCE	
				AMOUNT	PERCENT
Employee Services	\$730,287	\$829,891	846,519	\$16,628	2%
Other Services	1,544,702	1,560,376	1,574,062	\$13,686	1%
Materials/Supplies	8,630	13,514	13,514	\$ 0	0%
Other Expenses	7,655	2,770,094	2,505,213	(\$264,881)	-10%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$2,291,274	\$5,173,875	\$4,939,308	(\$234,567)	-5%
POSITION ALLOCATION	2	2	2		

FUNCTION

Risk Management Internal Service Fund is responsible for the general liability insurance program. The City Attorney's Office is responsible for settling claims filed against the City for damage resulting from a range of incidents, such as fallen trees, sewer back-ups, automobile accidents involving City-owned vehicles, etc.

The City Attorney staff review all accidents which may present a liability exposure to the City, and investigate, settle, or defend claims and lawsuits which arise out of defective conditions of City property or result from the activities of City employees. The Law Department maintains claim and litigation databases to permit historical trending and analysis of the City's loss experience. Assigned staff also provides support to the Personnel Department in its Risk Management function in conducting Insurance Certificate review and by participating in the City's excess insurance pool, the California Joint Powers Risk Management Authority.

A risk transfer program is administered by the Personnel Services Department to ensure that any company or person doing business with the City is adequately insured. All other insurance coverages and policies for property, travel, employee bonds, etc. are procured and maintained by the Personnel Services Department.

The Risk Management Program also purchases the necessary insurance policies and handles all claims for the San Joaquin Area Flood Control Agency (SJAFC) as well as administers the certificate of insurance program for SJAFC.

HIGHLIGHTS

The City received an insurance recovery of \$84,302 reflecting reimbursement for water damage to the interior of the Civic Auditorium and is pursuing litigation against the architect and contractor for almost \$1 million in water damage sustained by three fire stations.

The department has maintained its efforts to aggressively reduce the frequency and severity of tort lawsuits filed against the City. The ratio of lawsuits to claims for Fiscal Year 1997-98 was 14%, which compares favorably with the high of 26% in FY 1993-94 and an average of 18% during the past decade. The lawsuit/claim ratio for FY 1998-99, with approximately six months remaining, is 6%. The City has also experienced a significant reduction in the number of reportable "major cases" in the past fiscal year and has enjoyed a 16% reduction in the number of claims received during FY 1998-99.

The General Liability Fund, for the first time in the past eleven years, did not receive an equity distribution from the California Joint Powers Risk Management Authority for premium deposits made in fiscal years 1986-87 through 1996-97. Redistribution to date is approximately \$3.2 million.

1999-00 Unit Objectives	1999-00 Unit Accomplishments
1. Develop introductory level training class for Supervisors on their role in Risk Management. Present class at least two times by June 2000.	1. Developed an introductory level class for Supervisors on their role in Risk Management, which was presented twice by June 2000.
2. Update City directives pertaining to reporting of accidents and claims by December 1999.	2. Conducted meetings with Public Works and Municipal Utilities to facilitate claim reporting by Corporation Yard staff, sidewalk and maintenance employees, and water/sewer supervisors.
3. Develop procedures to review accidents for potential subrogation litigation by December 1999.	3. This objective has been deferred pending training of a Claims Analyst position.
4. Adapt and port claims/litigation database applications onto "CityNet II" operating system by December 1999.	4. This has been completed.

2000-01 Unit Objectives

1. Integrate Claims Analyst position into claims unit with attention on subrogation function by June 2001.
2. Establish a regular meeting schedule/pattern with City department staff to facilitate timely reporting and documentation of accidents involving citizens by June 2001.
3. Analyze current levels of self-insured retention and liability insurance purchased, to evaluate City's current exposure and determine whether amounts need to be increased/decreased, by January 2001.
4. Analyze Administrative Directive/Policy regarding current level of vehicle insurance coverage required of employees who use their personal vehicles to conduct City business, to determine whether level of coverage needs to be increased/decreased by August 2001.

UNEMPLOYMENT

556-5820

	1998-99 <u>ACTUAL</u>	1999-00 <u>APPROPRIATED</u>	2000-01 <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Other Services	\$109,987	\$121,094	\$95,000	(\$26,094)	67%
Other Expenses	0	130,886	218,665	\$87,779	67%
TOTAL BUDGET	\$109,987	\$251,980	\$313,665	\$61,685	24%

MISSION STATEMENT

The Unemployment Fund is used to pay unemployment claims for former City employees. The State of California pays the claim and the City reimburses the state.

1999-00 Unit Objectives

1. When protesting/appealing unemployment claims, achieve ruling favorable to the City at least 95% of the time, through June 2000.
2. Process timely protests/appeals for 100% of claims when former employees should not be eligible for benefits due to discharge or resignation, through June 2000.
3. Provide employment protest/appeal/ hearing process training to new Benefits Specialist by December 1999.

1999-00 Unit Accomplishments

1. Achieved successful determination on over 95% of claims protested /appealed.
2. Processed timely protests/appeals for over 99% of unemployment claims.
3. Completed employment protest/appeal and hearing process training for new Benefits Specialist.

2000-01 Unit Objectives

1. When protesting/appealing unemployment claims, achieve ruling favorable to the City at least 95% of the time, through June 2001.
2. Process timely protests/appeals for 100% of unemployment claims when former employees should not be eligible for benefits due to discharge or resignation, through June 2001.

WORKERS' COMPENSATION**551-5600**

	1998-99 ACTUAL	1999-00 APPROPRIATED	2000-01 BUDGET	VARIANCE	
				AMOUNT	PERCENT
Employee Services	\$843,176	\$856,859	\$835,568	(\$21,291)	-2%
Other Services	616,720	640,861	702,750	\$61,889	10%
Materials/Supplies	14,309	20,886	20,836	(\$ 50)	0%
Other Expenses	3,608,617	7,323,960	8,323,464	\$999,504	14%
Capital Outlay	0	0	0	\$ 0	0%
TOTAL BUDGET	\$5,082,822	\$8,842,566	\$9,882,618	\$1,040,052	12%
POSITION ALLOCATION	5	5	5		

MISSION STATEMENT

The Workers' Compensation Internal Service Fund is responsible for developing and monitoring a Citywide Injury and Illness Prevention Program; studying injury trends; addressing problem areas and developing ideas for reducing injuries; conducting departmental safety audits; providing guidance and assistance to departments in developing safety training programs and ensuring compliance with OSHA rules and regulations.

The fund also closely monitors the third-party administration of the Workers' Compensation Program for effective claims management, timeliness and accuracy of benefit delivery and cost management

1999-00 Unit Objectives

1. Develop RFP package and coordinate RFP process for Third Party Administration for Workers' Compensation Program, incorporating measurable performance standards and customer service goals by August 1999.
2. Develop and present an updated workers' compensation workshop for support staff in all departments responsible for coordinating workers' compensation paperwork and benefits by June 2000.

1999-00 Unit Accomplishments

1. Completed RFP process and contract for new Third Party Administrator for City's Workers' Compensation Program, incorporating measurable performance standards and customers service goals. New administrator assumed responsibility effective September 1, 1999.
2. Developed and presented a workers' compensation workshop for support staff in all departments who are responsible for coordinating worker's compensation forms and benefits.

2000-01 Unit Objectives

1. Analyze each department's injury statistics for prior 3 years and provide data to departments for use in developing safety-training programs by September 2000.
2. Coordinate and perform department safety inspections and Injury and Illness Program compliance audit by April 2001.

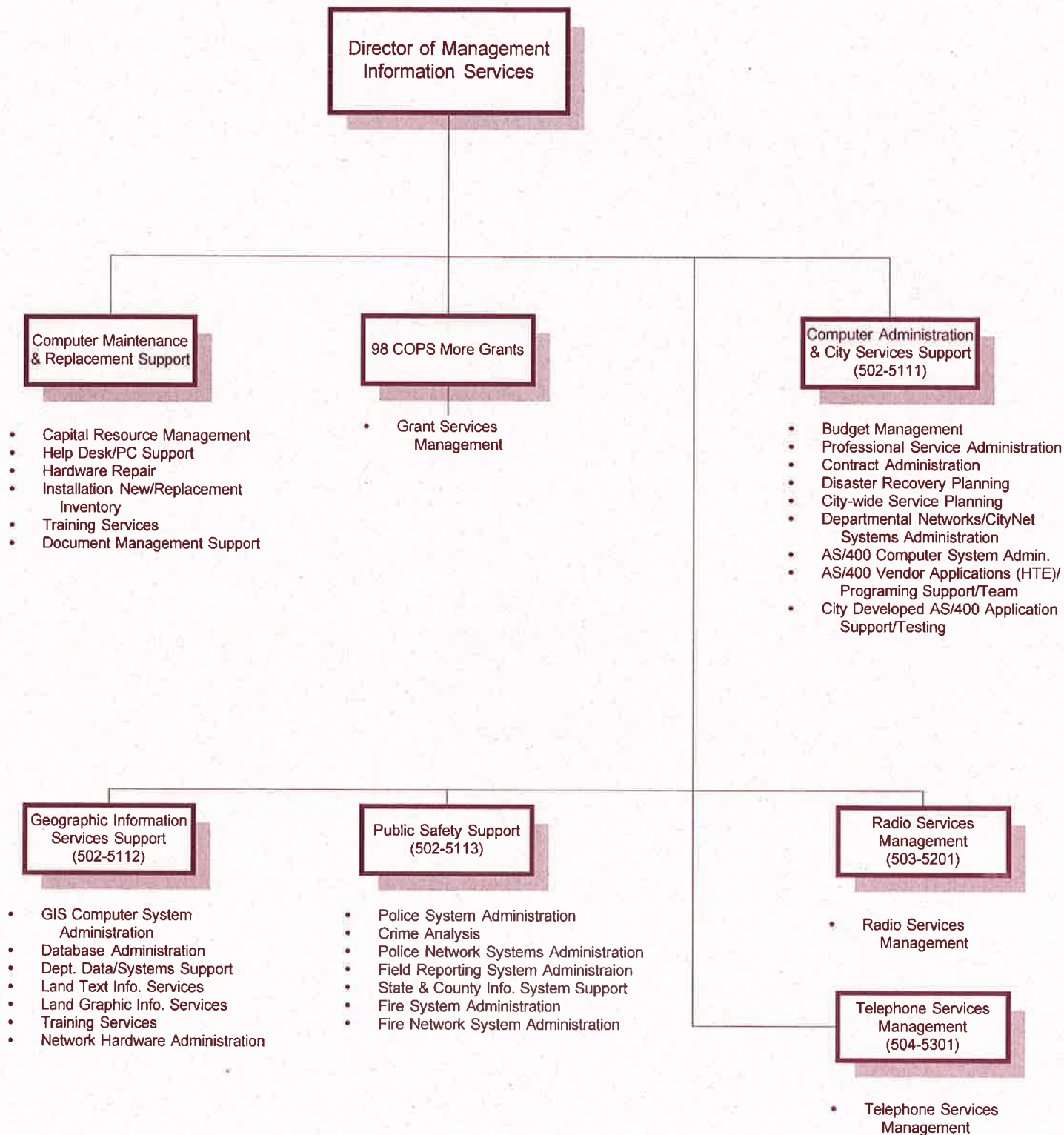
Stockton

Stockton



1999

**MANAGEMENT INFORMATION
SYSTEMS FUNDS**



**MANAGEMENT INFORMATION SERVICES
DEPARTMENT ORGANIZATION CHART
(FUNCTIONAL)**

**MANAGEMENT INFORMATION
SERVICES DEPARTMENT**

502-5100

	<u>1998-99 ACTUAL</u>	<u>1999-00 APPROPRIATED</u>	<u>2000-01 BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$1,079,313	\$1,350,709	\$1,352,211	\$1,502	0%
Other Services	1,333,862	2,238,049	2,166,428	(\$71,621)	-3%
Materials/Supplies	378,882	347,430	616,848	\$269,418	78%
Other Expenses	61,748	102,296	116,627	\$14,331	14%
Capital Outlay	1,067,374	5,896,489	2,645,373	(\$3,251,116)	-55%
TOTAL BUDGET	\$3,921,179	\$9,934,973	\$6,897,487	(\$3,037,486)	-31%

POSITION ALLOCATION	32	32	32
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MISSION STATEMENT

The mission of the Management Information Services Department (MIS) is to enable the City to effectively provide municipal services by utilizing information resources in the most efficient and productive manner.

FUNCTION

Management Information Services provides for the purchase, replacement, repair and support of all City computer hardware and related software. The annual rent paid by departments provides sufficient internal service funds to ensure that equipment and software is properly maintained and enhanced, and users are adequately trained to keep up-to-date with changes in technology for all the equipment, software and services provided by MIS.

MIS is organized to be responsive to the technology-related computer, telephone, and radio service needs of departments. The array of requested technical services continues to change the purpose and function of MIS. These changes are reflected in the narrative description in this section of the City's budget.

HIGHLIGHTS

The City successfully moved into the new year and new millennium without major incident or disruption to any mission critical services. All departments worked diligently on preparing and upgrading products to be Year 2000 compliant.

**MANAGEMENT INFORMATION
SERVICES DEPARTMENT**

502-5100

HIGHLIGHTS (Continued)

The most significant changes have taken place in support of public safety. By reallocating GIS personnel and technical resources and combining those with Police and Fire personnel and resources, a new emphasis on public safety has been created. This year, MIS reassigned permanent positions to work at Fire Communications to provide on-site technical assistance.

The first phase of the Police Departments COPS MORE federal grant projects was completed with the installation of new mobile data computer systems in Police vehicles. The second phase, which is the replacement of the current Computer Aided Dispatch system will begin in the Spring with full implementation scheduled for December 2000. During the second phase, MIS will also be replacing and upgrading the Police radio dispatch equipment.

Police and Fire needs have expanded to the point of creating a separate cost center within the departmental budget to keep track of these services.

As an expansion of CityNet services, all departments will have had training and access to new document management functions.

<u>1999-00 Unit Objectives</u>	<u>1999-00 Unit Accomplishments</u>
1. All Departments: All staff requiring access to the City's new network system (CityNet II) will receive training and system upgrades by December 1999.	1. All CityNet conversion training was completed before the new year.
2. All Departments: Identified computer related issues that require remediation to be Year 2000 compliant will be resolved, is in the process to be fixed by November 1999, or a contingency plan developed by July 1999.	2. All Y2K were resolved before the new year.

**MANAGEMENT INFORMATION
SERVICES DEPARTMENT**

502-5100

**1999-00 Unit Objectives
(Continued)**

**1999-00 Unit Accomplishments
(Continued)**

- | | |
|--|---|
| 3. Emergency Dispatch: Address Information Support. Last year the goal was to develop and implement an efficient means to pass land related information from the GIS system to the Fire Department's Emergency Dispatching Systems. Now GIS will develop the same functionality for the new Police Department CAD system by August 1999. | 3. GIS has developed a routine method for passing land-related information to the Police CAD. |
| 4. Land Master File Project: Phase III will incorporate additional analytical land related functions as requested by the Land Master Steering Committee, which will be completed by April 2000. | 4. All additional functions have been implemented. |
| 5. County GIS Agreement: San Joaquin County Assessor's Office has contracted with the City of Stockton to provide technical and system support in their effort to develop a Countywide GIS. Initial system implementation, training and completion of a Pilot Area will be completed by December 1999. | 5. Pilot Area project is completed and countywide enhancements are currently being worked on. Street centerlines are completed and parcel information is being worked on. |
| 6. Fire: Work with the CAD vendor to enhance the dispatching system to handle the additional services provided to the County areas and local ambulance company. This will be completed by August 1999. | 6. This work is in progress. |

**MANAGEMENT INFORMATION
SERVICES DEPARTMENT**

502-5100

**1999-00 Unit Objectives
(Continued)**

**1999-00 Unit Accomplishments
(Continued)**

- | | |
|--|--|
| 7. Police Department: CAD/Field Reporting System. Finalize the contract for the selected vendor(s) for the Police Department's new Computer Aided Dispatch and Field Reporting System by September of 1999. | 7. This project is in progress. Contractor was chosen during the Spring. |
| 8. Police Department: Crime Analysis Project. Develop and implement "ad-hoc" query tools for Command staff to support its Community Policing Project. One of the primary functions of the ACCESS project application will be to track "hot spot" areas of high crime for the District commanders, by October 1999. | 8. Project is completed and currently in use by the Police. |

2000-01 Unit Objectives

1. Police Department-Computer Aided Dispatch System (CAD): fully implement the new CAD system that will be funded by the 98 COPS MORE grant by December 2000.
2. Police Department-Records Management System (RMS) Upgrade: upgrade the RMS system (funded by the 98 COPS MORE grant) in preparation for the new Field Reporting System, by June 2001.
3. Police Department-Field Reporting System, Phase I: design and configure the system by June 2001.
4. Fire Department-Records Management System (RMS): the RMS upgrade for the Fire Department will be fully implemented by January 2001.
5. General Government: the lease for the IBM AS/400 will be renegotiated by June 2001.

RADIO EQUIPMENT**503-5200**

	<u>1998-99</u>	<u>1999-00</u>	<u>2000-01</u>	<u>VARIANCE</u>	
	<u>ACTUAL</u>	<u>APPROPRIATED</u>	<u>BUDGET</u>	<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$9,135	\$17,438	\$58,354	\$40,916	235%
Other Services	256,605	311,319	312,518	\$1,199	0%
Materials/Supplies	45,726	9,250	55,000	\$45,750	495%
Capital Outlay	95,511	6,209,966	3,700,763	(\$2,509,203)	-40%
TOTAL BUDGET	\$406,977	\$6,547,973	\$4,126,635	(\$2,421,338)	-37%

FUNCTION

The Radio Equipment Internal Service Fund is administrated by the Management Information Services Department (MIS). The Radio Fund finances the following services: 1) management of the Radio System for all departments; 2) maintenance, repair and replacement of system and equipment; 3) distribution of appropriate rental charges to City departments; 4) assistance to departments in making major and minor system changes; 5) establishing future equipment requirements, standardize where appropriate.

HIGHLIGHTS

1. The Federally funded COPS MORE '96 grant to the Police Department's mobile (radio) data communications system was completed this year with 120 replacement units being purchased and installed in the Police vehicle fleet.
2. City staff is working with the Association of Public Safety Communications Officials (APCO) to secure additional radio frequencies and strengthen the City's transmission capabilities.
3. Fire's radio dispatch consoles were replaced in October and call taker workstations were added. The Police Department's radio console system will be replaced in the Spring.
4. The City has acquired access to the County's new radio antenna site at Oak Grove Park which will serve as an additional receive site for the City radio channels.
5. By June, the Fire Department's radio infrastructure will be replaced with new transmission and receiver equipment that is digital capable.

RADIO EQUIPMENT

503-5200

1999-00 Unit Objectives

1. Complete a Year 2000 compliance analysis of the City's radio systems by August 1999.
2. Research possible grant resources to aid in the cost of replacing, upgrading and expanding the current radio system by June 2000.
3. In coordination with S. J. County, complete an assessment of the City's current and future radio/communication needs as part of a countywide planning study by June 2000.
4. Complete the relocation of a major part of the City's radio transmitting equipment to a new San Joaquin County facility and tower at Oak Grove Regional Park by December 1999.
5. Upgrade the dispatch radio consoles in Police and Fire by June 2000.
6. Complete the replacement of the Police mobile data units in police vehicles by September 1999.
7. Receive approval for one or more additional radio frequencies from APCO by June 2000.

1999-00 Unit Accomplishments

1. The City's radio system was upgraded as necessary to be compliant for Y2K.
2. A staff person in MIS has been given the assignment and will have a report prepared by June.
3. This study has been postponed.
4. This new antenna site is operating and servicing the City as a radio channel receiver site.
5. Radio dispatch consoles in Fire and Police will be replaced by June.
6. This project was completed in December.
7. MIS is actively involved with APCO to secure additional radio frequencies.

2000-01 Unit Objectives

1. Replace and upgrade Fire's radio system to digital capability by replacing all mobile units in vehicles by June 2001.
2. Construct an additional antenna receiver site on the east side of the City to enhance portable radio reception by August 2000.
3. Upgrade 3 of 6 channels to improve the Police Department's infrastructure equipment to digital capability by June 2001.

TELECOMMUNICATIONS

504-5300

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u> <u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$96,278	\$94,803	\$97,807	\$3,004	3%
Other Services	245,868	368,174	344,219	(\$23,955)	-7%
Materials/Supplies	16,183	22,000	22,000	\$ 0	0%
Other Expenses	1,506	2,300	2,300	\$ 0	0%
Capital Outlay	3,540	729,159	948,981	\$219,822	30%
TOTAL BUDGET	\$363,375	\$1,216,436	\$1,415,307	\$198,871	16%

POSITION ALLOCATION	1	1	1
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FUNCTION

Management Information Services Department administers the Telephone System Internal Service Fund. The Telecommunications Fund finances the following services: (1) management of telecommunications system for all departments; (2) provision of programming changes to the system; (3) maintenance, repair and replacement of the system and equipment; (4) management of the call accounting system and central payment of telecommunications charges and distribution of appropriate charge to departments; (5) management of major and minor telecommunications changes and relocations; (6) management of voice mail services; (7) management of cellular telephone services.

HIGHLIGHTS

1. The City's 911 Emergency Telephone System in Police and Fire has been enhanced to insure that the system will be Year 2000 Compliant, capable of processing land-line ten-digit telephone numbers for area code identification and improved services to wireless users.
2. City Staff assisted in the remodeling of the Finance Division of the Administrative Services Department on the first floor of City Hall by coordinating the installation of the telephone lines in a temporary facility and relocation of lines in City Hall.

TELECOMMUNICATIONS

504-5300

1999-00 Unit Objectives

1. Provide two internal training sessions for departmental telephone coordinators by June 2000.
2. Report to the City Manager on the results of using alternative cellular telephone services that combine 900mhz two-way radio communications with cellular telephone services in the same unit by October 1999.

1999-00 Unit Accomplishments

1. Two meetings were held.
2. Report was completed in April 2000.

2000-01 Unit Objectives

1. Relocation of Police Annex personnel to the new Essential Services Building by January 2001.
2. Internet access for CityNET users will be changed to the Library's DRA service by January 2001.

Stockton

Stockton



1999

SERVICE FUNDS

CENTRAL DUPLICATING**508-5420**

	<u>1998-99</u> <u>ACTUAL</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$150,149	\$142,249	\$150,719	\$8,470	6%
Other Services	186,140	69,380	151,194	\$81,814	118%
Materials/Supplies	72,373	74,400	74,767	\$ 367	0%
Other Expenses	50	815	815	\$ 0	0%
Capital Outlay	12,164	128,555	25,930	(\$102,625)	-80%
TOTAL BUDGET	\$420,876	\$415,399	\$403,425	(\$11,974)	-3%

POSITION ALLOCATION	2	2	2
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FUNCTION

The Duplicating Section functions within a centralized model to be of service to all City departments in meeting their printing and volume xerographic requirements. This unit also provides a central mail and bulk mail service for City departments.

1999-00 Unit Objectives

1. Evaluate the need for City departments to print documents electronically, such as agendas, by June 2000.

1999-00 Unit Accomplishments

1. Project completed. The City's print center has purchased the infrastructure that connects to the network, at which time the City's Document Management Task Force determines implementation timelines.

2000-01 Unit Objectives

1. Evaluate the need to build a city-wide electronic library of departmental internal documents scanned on the Xerox Docutech High Speed Duplicator by June 2001.



Members of the All America City "Team Stockton" participating in the award presentation ceremony.

MUNICIPAL UTILITIES LABORATORY**581-4334**

	<u>1998-99</u> <u>APPROP.</u>	<u>1999-00</u> <u>APPROPRIATED</u>	<u>2000-01</u> <u>BUDGET</u>	<u>VARIANCE</u>	
				<u>AMOUNT</u>	<u>PERCENT</u>
Employee Services	\$504,844	\$491,013	\$493,691	\$2,678	1%
Other Services	411,929	267,467	248,174	(\$19,293)	-7%
Materials/Supplies	110,850	110,850	97,150	(\$13,700)	-12%
Other Expenses	1,688	233,240	331,487	\$98,247	42%
Capital Outlay	0	10,300	0	(\$10,300)	-100%
TOTAL BUDGET	\$1,029,311	\$1,112,870	\$1,170,502	\$57,632	5%

POSITION ALLOCATION	8	8	8
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MISSION STATEMENT

The Municipal Utilities Laboratory provides sampling and testing services to support the operation of the Water, Wastewater, and Stormwater utilities of the Municipal Utilities Department. The Laboratory holds an Environmental Laboratory Accreditation Program certification from the State of California Department of Health Services.

FUNCTION

The services performed are required by regulatory agencies for the operation of the utilities. The tests determine the quality and safety of the domestic water supply, and meet NPDES discharge permit requirements.

The Laboratory also performs water and wastewater process control activities and analyses for the industrial monitoring/pretreatment programs. The Laboratory also administers contracts with private laboratories to perform testing that is not cost effective to be performed in-house.

The Laboratory operates as an Internal Service Fund to the Utilities.

1999-00 Unit Objectives

1. Obtain certification for Fecal Streptococci analysis in order to reduce costs by reducing the outsourcing of stormwater analysis and to improve the logistics required for storm sampling events by June 2000.
2. Evaluate scheduling to optimize available resources and minimize overtime requirements by June 2000.
3. Develop and implement a plan for the periodic review of the Municipal Utilities Department's testing requirements and other needs to ensure proper focus on priorities and utilization of resources by June 2000.

1999-00 Unit Accomplishments

1. The chemicals and media necessary for the ELAP certification amendment have been obtained and the methodology for developing standards operating procedures is complete. The next phase requires implementing the methodology and gaining proficiency in the analytical techniques in order to submit an application for amending of the accreditation certificate.
2. Complete. Overtime has been reduced as a result of completing the training of a newly hired employee, and scheduling has been evaluated to identify any overtime savings opportunities.
3. Completed. Lab staff is meeting with user divisions to review the testing needs and confirm testing requirements and frequency levels.

2000-01 Objectives

1. Minimize inventory carrying costs and materials handling by evaluating equipment, material and chemical inventories and vendor service levels by June 2001.
2. Revise the Laboratory Chemical Hygiene Plan, a safety document required by the General Industries Safety Orders—Occupational Exposure to Hazardous Chemicals in Laboratories by June 2001.

Stockton

Stockton



1999

GRANT FUND BUDGETS

GRANT FUND BUDGETS

Grant funds are appropriations of special grants and entitlements that are restricted by contractual agreement to expenditures or uses specified by the grantor agency. The budgets for these grants show account number, grant title, purpose of grant, estimated balance from previous year, if any, and budget.

COMMUNITY DEVELOPMENT BLOCK GRANT**FUNDS 052, 054**

TOTAL BUDGET	\$5,511,317
POSITION ALLOCATION	10

MISSION STATEMENT

The City of Stockton receives an annual allocation of Community Development Block Grant (CDBG) Funds U.S. Department of Housing and Urban Development (HUD). HUD requires CDBG funds be used in pursuing the following national objectives: (1) Provide benefits to low and moderate income persons; (2) Eliminate slums and blight, and; (3) Meet an urgent community need.

Within the framework of the national objectives, the City of Stockton has also established broad local community development objectives, which are intended to benefit low and moderate income households. These local objectives are: (1) Housing and neighborhood preservation including new housing opportunities; (2) Economic development through job retention and creation activities; (3) Pursue public facilities and improvements; (4) Elimination of blight and blighting elements; and (5) Special programs offering significant community benefit.

HIGHLIGHTS**1. Housing and Neighborhood Revitalization** **\$2,237,086**

Provides for low interest loans to eligible lower income families to rehabilitate substandard single family homes in designated target neighborhoods. Provides for the acquisition, construction, and/or rehabilitation of low income multi-family housing projects. Education and Rebate programs encourage citizens to better care for the appearance of their own neighborhoods.

Housing & Economic Development Program Support	\$693,265
Planning - New Target Area Studies	50,000
Emergency Repair Fund	111,500
Target Neighborhood Improvement Rebate.....	150,235
Education Programs for Tenants/Landlords.....	20,000
Multi-Family Housing Loan Pool	1,110,486
Loan Foreclosure Fund	95,600
Technical Assistance to Target Neighborhoods.....	6,000
Total Housing and Neighborhood Revitalization	\$2,237,086

HIGHLIGHTS (CONTINUED)

2. Public Improvements and Facilities \$875,000

Construction of infrastructure improvements to non-existent or substandard public infrastructure within the designated target neighborhoods of Taft East Main/Burkett Acres and Gleason Park.

Target Neighborhood Public Improvements..... \$875,000

3. Commercial and Economic Development \$ 456,575

Provides for general slum and blight clearance in the Redevelopment Areas of the City of Stockton and rehabilitation and/or reuse of vacant space in downtown buildings.

Commercial Rehab Loans/Grants (Facade & Infill)..... 275,000

Section 108 Loan (debt service) 181,575

Total Commercial and Economic Development \$456,575

4. Code Enforcement \$491,248

Provides for costs associated with the Code Enforcement Program. The programs consist of concentrated code enforcement in the downtown hotel/motels, and the Safe Neighborhoods program.

5. Administration \$ 802,813

General Administration costs associated with the overall CDBG program.

6. Special Activities by Sub-Recipients \$648,595

Chamber Business Incubator..... \$78,300

San Joaquin Fair Housing Association 69,692

Small Business Development Center..... 60,847

Gospel Center Rescue Mission..... 174,431

Center for Positive Prevention Alternatives..... 200,000

Women's Center 65,325

Total Special Activities by Sub-Recipients \$648,595

For the 2000-01 program year, Stockton will receive an entitlement grant of \$4,958,000 and will reallocate additional CDBG funds in the amount of \$553,317 for a total CDBG budget of \$5,511,317 (plus the previous year balance of \$4,310,517).

COMMUNITY DEVELOPMENT BLOCK GRANT
Funds 052, 054

<u>USE OF FUNDS</u>				
	1999-00 Appropriated	1999-00 Year End Balance	00-01 New Allocation	00-01 Total Appropriation
Administrative Support				
General Administration/Oversite	\$1,185,819	\$217,019	\$802,813	\$1,019,832
Code Enforcement	480,619		491,248	491,248
Housing & Econ Dev Program Operation	794,674		693,265	693,265
Planning - Target Area	224,483	64,842	50,000	114,842
Education Program for Tenants/Landlords	50,000	22,000	20,000	42,000
Technical Assistance to Target/ Neighborhoods	21,682	14,000	6,000	20,000
Housing Assistance Services				
Emergency Repair Fund (Includes Code Enforcement Mitigation)	23,430	13,500	111,500	125,000
Target Neighborhood Property/ Improvement Rebate	243,294	25,765	150,235	176,000
Sub-Recipient Assistance	1,174,037			
San Joaquin Fair Housing			69,692	69,692
Chamber Business Incubator			78,300	78,300
Small Business Development Center			60,847	60,847
Gospel Center Rescue Mission		622,000	174,431	796,431
Women's Center			65,325	65,325
Center for Positive Prevention Alternatives			200,000	200,000
Emergency Permit Fees	13,943	13,943		13,943
Housing Programs				
Multi-Family Housing Loan Pool (053)			1,110,486	1,110,486
Economic Development Program				
Facade Loan/Emergency Grant/ Rehabilitation Loan Pool	284,936		275,000	275,000
Downtown Incentive Program	100,000	100,000		100,000
Debt Service				
SECTION 108 LOAN		124,750	181,575	306,325
Loan Foreclosures	237,768	79,400	95,600	175,000
Redevelopment Agency Acquisition Program				
General Slum/Blight/Acquisition/ Relocation Clearance	1,867,261			
Capital Improvement Program				
Target Area Public Improvements	3,813,298	2,988,298	875,000	3,863,298
Alley Abandonment	25,000	25,000		25,000
TOTAL USES		\$4,310,517	\$5,511,317	\$9,821,834

EMERGENCY SHELTER GRANT PROGRAM

FUND 057

TOTAL BUDGET

\$176,000

MISSION STATEMENT

In 1987, the Stewart B. McKinney Homeless Assistance Act was enacted providing federal assistance for the homeless through several programs. The Emergency Shelter Grants (ESG) Program was the first of the programs funded and as a CDBG entitlement city, Stockton receives a formula allocation of ESG funds each year.

HIGHLIGHTS

The Emergency Shelter Grant funds may be used for the rehabilitation or conversion of buildings for use as emergency shelter for the homeless, for the payment of certain operating and social service expenses in connection with emergency shelter for the homeless, and for homeless prevention activities.

The 2000-01 allocation of \$176,000 has been distributed by the City Council as follows:

Stockton Shelter	\$54,374
Gospel Rescue Mission	17,886
St. Mary's Interfaith Dining Room.....	53,659
Women's Center	28,618
Haven of Peace	<u>21,463</u>
Total ESG Awards	\$176,000

HOME PROGRAM GRANT

FUNDS 058, 059

TOTAL BUDGET	\$3,186,151
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MISSION STATEMENT

The HOME Program Grant is funded from the National Affordable Housing Act of 1990 and its provision for the HOME Investment Partnerships. This act provides for participating cities to tailor housing strategies to meet local needs. Stockton's Consolidated Planning Document including its five-year strategy and 2000-01 One Year Action Plan illustrates Stockton's plan for this grant.

HIGHLIGHTS

Using these funds, the City can achieve its housing goals by targeting funds to specific areas or by prioritizing by housing type (i.e., large or small family, elderly or special needs) how these funds can produce the greatest impact in improving the housing stock. The funds will be used to leverage state and private funding to acquire and rehabilitate and/or construct the housing units. Depending on the particular project, funding and long-term affordability goals, these activities will be carried out by private for-profit developers and non-profit Community Housing Development Organizations (CHDO's).

For the 2000-01 program year, Stockton will receive an entitlement grant of \$1,994,000 and will reallocate additional HOME funds in the amount of \$1,192,151 for a total HOME budget of \$3,186,151.

The 2000-01 allocation of \$3,186,151 is distributed as follows:

General Administration/Oversite	\$177,986
CHDO Operating Assistance	84,000
Housing Rehab/Construction Programs.....	2,724,165
Homebuyer Assistance Program	<u>200,000</u>
Total HOME	\$3,186,151



The Interactive Water Feature at the Weber Point Events Center.

GENERAL GOVERNMENT GRANTS

The City receives Special Purpose Grants from various sources to support activities in Police, Library, Parks and Recreation. The amounts listed below are estimates of the July 1, 2000 remaining balance; the actual amount remaining will be appropriated in the new fiscal year. The new budget consists of known grant awards for the new fiscal year. Actual moneys available and received during the fiscal year are hereby appropriated.

LIBRARY GRANTS				
Account	Title	Purpose	Estimated Balance	00-01 New Budget
020-6103	LSTA Youth Services Materials	Purchase materials for teenagers (\$5,000) at the Chavez Central Library and for children at the Tracy Branch Library (\$10,000).	\$3,750	
020-6109	Partnership for Tomorrow – Stockton Library Career Resource Center	Establish a career resource center at the Library, with electronic links to other community agencies such as the Parks & Recreation Department, Woodruff Vocational and other area high schools.	\$10,000	
TOTAL			\$13,750	

PARKS AND RECREATION GRANTS				
Account	Title	Purpose	Estimated Balance	00-01 New Budget
020-6009	Summer Food Service	Provide meals at summer parks programs for low income children.	\$20,000	
020-6029	Public Housing Drug Elimination	Provide children's recreation programs at two public housing projects.	\$30,000	
020-6051	After School Program	Provide a 3 year enriched, extended hours after school program at 3 sites in cooperation with schools, Police and other agencies. The first year was appropriated in 99-00. The 00-01 budget appropriates the remaining 2 years of the Council-approved budget. The remaining balance will carry over to 01-02.	\$20,000	\$350,050
020-6110	Inclusive Park/Rec. Programs	Provide staff training in programming techniques for persons with disabilities, and purchase some adaptive recreation equipment.	\$20,000	
TOTAL			\$90,000	\$350,050

GENERAL GOVERNMENT GRANTS

POLICE				
Account	Title	Purpose	Estimated Balance	00-01 New Budget
020-6007	Collision Monitoring	Purchase traffic and collision data gathering software and equipment to identify high risk traffic locations and prioritize safety improvement programs.	\$76,000	
020-6021	JAIBG Gang Suppression 98-99 (State)	Reduce the frequency and severity of juvenile crime by improving the juvenile justice system.	\$122,100	
020-6028	COPS Universal Hiring Grant (Federal)	Provide funds for community-oriented policing.	\$78,430	
020-6059	Public Housing Drug Elimination (S. J. HUD)	Provide a community police officer at two public housing sites	\$60,000	
020-6078	Crac-Net (San Joaquin County)	Investigate and arrest people involved in major illegal drug trafficking and illegal drug manufacturing operations.	\$0	\$137,120
020-6091	Auto Theft investigation Enhancement (S. J. County)	Enhance auto theft investigation and prevention programs in Stockton.	\$39,200	\$92,308
024-6404 to 024-6408	State Supplemental Law Enforcement Block Grant	Provide funds for front-line law enforcement programs.	\$234,600	
025-6409 to 025-6411	Federal Local Law Enforcement Block Grants 97-99	Reduce juvenile crime, drugs, and gang violence through a Countywide cooperative.	\$311,700	
020-6106	Stockton Traffic Accident Reduction Team (State)	Reduce DUI and speed-related collisions in Stockton.	\$190,000	
502-5104	Federal COPS MORE Grant 1998	Replace the computer aided dispatch system, automated police records management system, mobile data computers in police vehicles, and implement an automated field report-writing system.	\$838,000	
TOTAL			\$1,950,030	\$229,428

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TRUST FUND BUDGETS

TRUST FUND BUDGETS

Expendable trust funds are monies given to the City for specific purposes. Although the monies belong to the City, they are restricted in use. These differ from trusts in which the City holds money simply as an agent and has no ownership interest. The budgets for these trusts show account number, trust title, purpose of trust, and budget.

TRUST BUDGETS

City Trust Funds receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the trust as of July 1, 2001 is appropriated. If the estimated budget exceeds available funds, the trust cannot spend over the amount of available funds. Conversely, if revenue exceeds expectations, actual moneys available and received during the fiscal year are hereby appropriated.

FIRE TRUST			
Account	Title	Purpose	Budget
646-0221	Fire General	Use donations to buy unbudgeted fire equipment and send staff to specialized training	\$2,887
646-0222	Paramedic	Use donations to buy unbudgeted medic equipment and training	\$2,178
646-0223	HazMat	Use donations to buy unbudgeted Hazmat equipment and training	\$2,073
646-0224	Water Rescue	Use donations to buy unbudgeted rescue equipment and training	\$227
646-0225	EMD Emergency Medical Dispatch	Use donations to buy unbudgeted communications equipment and training	\$425
646-0226	Retirement Dinner	Use proceeds from ticket sales to pay for food and awards for annual Fire Department retirement dinner	\$24,626
646-0227	Fire Clothing	Use proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem	\$2,772
TOTAL			\$35,188

GENERAL GOVERNMENT TRUST			
Account	Title	Purpose	Budget
627-0220	Annie Wagner Fund	Provide scholarship to Stockton high school student to further education at UC Berkeley.	\$33,500
642-0236	Community Projects	Provide funds for various community projects, such as community events, graffiti abatement, special equipment, etc.	\$11,000
642-0239	Employee Recognition	Provide funds for employee recognition program, lunch, etc. through ticket sales and other donations.	\$4,000
642-0242	Code Enforcement Tenant Relocation	Provide funds for relocation of tenants due to code enforcement action against property (Council Ordinance 003-98).	\$6,000
TOTAL			\$54,500

TRUST BUDGETS

LIBRARY TRUST			
Account	Title	Purpose	Budget
621-0220	Bess Larson Fund	Purchase general fiction for Chavez Central Library	\$753
622-0220	Gertrude Cady Fund	Purchase circulating and reference copies of Newbery and Caldecott award-winning books for children's section of the Chavez Central Library	\$2,565
626-0220	Arlo Cross Fund	Purchase library material on health-related subjects	\$7,847
628-0220	Kiersch Memorial Fund	Purchase books on music for the Troke Library	\$256
644-0201	Library Materials Endowment Fund	Purchase materials specified by donors or for other special materials	\$155,544
644-0202	Tracy Branch Trust Fund	Purchase natural history books or other materials specified by donors; hire part-time employees to cover for regular staff or expand library hours	\$69,309
644-0205	Library Staff Development Fund	Pay for Library staff training	\$6,613
644-0206	City/County Libraries Fund	Purchase library materials specified by donors or for other special materials; hire part-time employees; pay for additional hours of service for local branches as specified by jurisdiction.	\$311,746
TOTAL			\$554,633

TRUST BUDGETS

PARKS & RECREATION TRUST			
Account	Title	Purpose	Budget
624-0220	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation programs	\$1,375
625-0220	E. Blum-Red Feather	Provide funds through interest from endowment for Ice Skating programs	\$5,975
626-0220	Arlo Cross—Louis Park	Provide funds through interest from endowment for improvements at Louis Park	\$3,275
643-0251	Oak Park Ice Arena	Provide for costs related to the Ice is Nice and other Ice Arena programs	\$23,440
643-0252	Ice Rink Special Programs	Provide for costs related to special ice arena programs and events	\$26,041
643-0253	In House Hockey	Provide for costs related to the In House Hockey program	\$23,555
643-0254	Senior Hockey	Provide for costs related to Senior Hockey programs	\$8,756
643-0255	Broomball	Provide for costs related to Broomball programs	\$10,293
643-0259	Silver Lake	Provide for costs of related to activities at Silver Lake Camp	\$9,027
643-0261	Teens	Provide for special events for youth and teens	\$66,172
643-0263	Sports	Provide for costs related to sports activities	\$19,250
643-0267	Special Projects	Provide for donations for specific purposes until needed	\$21,977
643-0272	Sierra Vista Community Center	Provide for costs related to activities of the Sierra Vista Community Center	\$12,180
643-0273	Van Buskirk Community Center	Provide for costs related to activities of the Van Buskirk Community Center	\$5,137
643-0274	McKinley Community Center	Provide for costs related to activities of the McKinley Community Center	\$14,340
643-0275	Stribley Community Center	Provide for costs related to activities of the Stribley Community Center	\$7,200
643-0276	Seifert Community Center	Provide for costs related to activities of the Seifert Community Center	\$24,695
643-0277	Lincoln Community Center	Provide for costs related to activities of the Lincoln Community Center	\$30,362
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center	\$2,000
TOTAL			\$315,050

TRUST BUDGETS

POLICE TRUST			
Account	Title	Purpose	Budget
645-0212	Firearms Instructors Academy	Pay expenses of firearms instruction courses provided to other agencies	\$1,800
645-0214	Senior Police Cadet	Pay for supplies, equipment and other expenses of the Senior Police Cadet Program	\$800
645-0215	Community Events	Sponsor activities such as the Christmas Toy Project, National Night Out, Crime Prevention Fairs, Advisory Boards Awards Dinner, and other community events	\$7,800
645-0216	Animal Regulation	Provide support for animal adoption programs run by volunteers	\$18,000
645-0217	Animal Spay/Neuter	Provide for spay/neuter services for adoptable animals through spay/neuter fees and forfeited spay/neuter deposits	\$55,000
645-0218	Police Horse Patrol	Pay for supplies, equipment, and other expenses of the Police Horse Patrol program	\$2,500
645-0219	Hate Crimes Reward Trust	Provide resources for hate crimes investigations and rewards.	\$2,000
TOTAL			\$87,900

STOCKTON ART COMMISSION TRUST			
Account	Title	Purpose	Budget
641-0220	Stockton Arts Commission	Provide activities that advance the arts through grants, donations and proceeds of Commission-sponsored activities.	\$39,487
641-0241	Marian Jacobs Poetry & Prose Symposium	Bring prominent literary speakers to Stockton to promote poetry and literature.	\$27,000
TOTAL			\$66,487

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CAPITAL IMPROVEMENT BUDGETS

CAPITAL IMPROVEMENT BUDGETS

The Capital Improvement Budgets appropriate funds for the acquisition, design and/or construction of capital facilities.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program

The Capital Improvement Program is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost over \$50,000 and provide a long-term asset to the community. Budgeted costs include purchase, design, engineering, construction and project administration of new, improved or replacement infrastructure improvements. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs and capabilities for the best use of public expenditures, and establishes a long-term plan for future needs.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies and reduces scheduling problems. In addition, it permits private enterprise to relate their projects to the City program.

Capital Improvement Process

City staff and members of the community identify potential projects. City departments submit projects to the Public Works Department, which develops cost estimates and returns these to the departments. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the completed improvement will have on the department's operating and maintenance budget.

The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and then to the City Council for review and possible adoption. The City Council reviews the capital projects, and adopts a resolution appropriating the first year funding of the approved five-year plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Document Organization

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, fire stations, parks and recreation facilities, public buildings and urban renewal.

Projects are listed in the following pages by category, such as Public Safety and Parks and Recreation, and by fund. The category listing shows the estimated life-to-date funding, estimated project fund balance, and new appropriations. The fund listing shows new appropriations by fund.

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PROJECTS BY CATEGORY

CAPITAL IMPROVEMENT PROGRAM 2000-01
PROJECT TOTALS BY CATEGORY
(DOLLARS IN THOUSANDS)

PUBLIC SAFETY

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
301-7193	Animal Shelter	\$600	\$0	\$600
302-7216	Essential Services Bldg Traffic Signals	\$360	\$0	\$360
303-9808	Essential Services Building	\$2,971	\$10	\$0
960-9808	Essential Services Building	\$9,055	\$7,000	\$700
301-7194	Fire Company 2 - Pave Rear Yard	\$478	\$0	\$478
303-7511	Fire Department Drill Tower	\$42	\$0	\$42
960-9156	Police Facility Expansion	\$400	\$150	\$0
Total Public Safety Projects				\$2,180

CITY-WIDE

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
301-7022	ADA Compliance Program	\$25	\$0	\$25
301-7002	Asbestos Abatement Program	\$383	\$50	\$63
301-7006	City Hall Renovations	\$400	\$30	\$300
301-7071	City Hall Repairs	\$70	\$45	\$0
930-9122	City Office Space	\$100	\$45	\$0
022-7087	City Roof Replacement Program (a)	\$21	\$0	\$21
301-7087	City Roof Replacement Program	\$2,959	\$400	\$806
301-7011	Minor Infrastructure Improvements	\$1,251	\$140	\$0
301-7020	Minor Infrastructure Improvements 98/99	\$45	\$30	\$0
301-7021	Minor Infrastructure Improvements 99/00	\$714	\$400	\$0
301-7023	Minor Infrastructure Improvements 00/01	\$146	\$0	\$146
Total City-wide Projects				\$1,361

HOUSING AND REDEVELOPMENT

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
030-6615	Alley Abandonments	\$45	\$0	\$30
052-8344	Alley Abandonments	\$35	\$20	\$0
417-7903	Central Parking CIP	\$100	\$0	\$100
052-8339	East Main/Burkett Improvements	\$1,035	\$950	\$0
301-7024	Fox Theater Minor Repairs	\$50	\$0	\$50
301-7025	Fox Theater Roof Replacement	\$500	\$0	\$500
052-8346	Gateway Offsite Infrastructure Improvements	\$400	\$400	\$0
052-8347	Gleason Park Infrastructure Plan	\$200	\$180	\$0
052-8351	Gleason Park Reconstruction	\$380	\$0	\$380
052-8338	Taft Area - Clayton Avenue Improvements	\$680	\$570	\$0
052-8335	Taft Area - Harvey Avenue Improvements	\$548	\$480	\$0
052-8329	Taft Area - Mary Avenue Improvements	\$695	\$0	\$495
052-8327	Taft Area - Pump Station & Retention Basin	\$698	\$400	\$0
052-8331	Taft Area - Wait Avenue	\$714	\$690	\$0
038-9809	Weber Avenue Street Improvements (b)	\$1,967	\$0	\$1,967
052-8348	Weber Avenue Street Improvements	\$250	\$120	\$0
Total Housing and Redevelopment Projects				\$3,522

CAPITAL IMPROVEMENT PROGRAM 2000-01
PROJECT TOTALS BY CATEGORY
(DOLLARS IN THOUSANDS)

WATERFRONT

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
303-9803	Banner Island Sports Area	\$100	\$90	\$0
303-7510	Events Sign at Weber Point	\$60	\$60	\$0
301-9804	Water Quality/Fountain Improvements	\$50	\$10	\$0
303-9804	Water Quality/Fountain Improvements	\$120	\$20	\$0
304-9804	Water Quality/Fountain Improvements (b)	\$1,281	\$0	\$631
334-7336	Weber Block	\$3,430	\$3,000	\$0
303-9802	Weber Point Improvements	\$2,176	\$0	\$300
970-9802	Weber Point Improvements	\$2,500	\$500	\$0

Total Waterfront Projects

\$931

PARKS AND RECREATION

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
971-9196	Anderson Skateboard Park	\$238	\$200	\$0
971-9207	Blossom Ranch Park	\$50	\$0	\$50
976-9204	John Peri Neighborhood Park (Rivers)	\$50	\$40	\$0
971-9173	La Morada Neighborhood Park	\$940	\$650	\$290
976-9205	Little John Creek Neighborhood Park	\$72	\$50	\$22
971-9113	Lodi High School Park	\$600	\$500	\$100
976-9206	Manteca High School Park	\$1,000	\$200	\$0
301-7811	Mattie Harrell Play Equipment	\$92	\$0	\$92
301-7831	McKinley Pool Filter and Recirculation System	\$461	\$270	\$164
971-9157	Nelson (Brookside) Neighborhood Park	\$1,250	\$550	\$700
301-7813	Oak Park Ice Arena Improvements	\$325	\$0	\$325
301-7836	Oak Pool Deck	\$20	\$0	\$20
921-9141	Panella Park Community Center	\$100	\$100	\$0
976-9135	Paul E. Weston Community Park	\$1,039	\$100	\$0
301-7833	Pixie Woods Pedestrian Bridge	\$78	\$70	\$0
971-9116	Spanos Park (Baxter)	\$1,321	\$450	\$0
971-9201	Spanos Park East Tot Lot	\$225	\$225	\$0
978-9118	Street Tree Planting	\$732	\$0	\$66
301-7834	Stribley Park Tot Lot	\$73	\$73	\$0
481-7852	Swenson Irrigation System	\$160	\$100	\$0
301-7835	Tennis and Game Court Reconstruction 99-00	\$55	\$30	\$0
926-9140	Van Buskirk Community Center	\$56	\$40	\$0
301-7837	Victory Pool Recirculation System	\$22	\$0	\$22
976-9184	William Long Park	\$347	\$1	\$62

Total Parks and Recreation Projects

\$1,913

CAPITAL IMPROVEMENT PROGRAM 2000-01

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

LIBRARY

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
950-9202	Library Book Collection Augmentation	\$100	\$0	\$50
951-9202	Library Book Collection Augmentation	\$315	\$0	\$137
953-9202	Library Book Collection Augmentation	\$30	\$0	\$30
954-9202	Library Book Collection Augmentation	\$16	\$0	\$16
956-9202	Library Book Collection Augmentation	\$39	\$0	\$17
041-7019	Library-Minor Repairs/Rehabilitation	\$865	\$0	\$750
951-9112	Northwest Branch Library	\$562	\$500	\$0
Total Library Projects				\$1,000

STREETS

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
304-7207	Airport Way/Charter to Michael (b)	\$398	\$378	\$0
902-9946	Alpine/Sanguinetti Road Traffic Signal	\$158	\$10	\$0
038-9944	Arch Road/SR 99 Interchange Improvements (b)	\$476	\$7	\$0
304-9944	Arch Road/SR 99 Interchange Improvements (b)	\$3,000	\$0	\$3,000
080-9944	Arch Road/SR 99 Interchange Improvements (b)	\$6,735	\$0	\$1,671
916-9944	Arch Road/SR 99 Interchange Improvements	\$3,323	\$2,990	\$0
917-9944	Arch Road/SR 99 Interchange Improvements	\$3,400	\$3,400	\$0
080-6657	Audible Pedestrian Traffic Signals	\$36	\$23	\$12
038-6652	Ben Holt Dr/Herndon Traffic Signal (b)	\$207	\$200	\$0
020-9930	Ben Holt Dr/I-5 Interchange Improvements (b)	\$980	\$140	\$0
080-9930	Ben Holt Dr/I-5 Interchange Improvements (b)	\$419	\$200	\$0
911-9930	Ben Holt Dr/I-5 Interchange Improvements	\$294	\$51	\$0
080-6681	Bours Tract Street Light Modifications	\$115	\$115	\$0
080-6669	Bridge Repairs - Citywide	\$150	\$130	\$0
020-9913	Calaveras River Bikeway	\$287	\$134	\$0
080-9913	Calaveras River Bikeway	\$520	\$300	\$0
990-9913	Calaveras River Bikeway	\$100	\$100	\$0
080-6682	Caldwell Village Street Light Poles	\$85	\$85	\$0
080-9927	Charter Way Improvements	\$821	\$250	\$0
038-9948	Charter Way Improvements - Phase II (b)	\$124	\$0	\$124
080-9948	Charter Way Improvements - Phase II	\$17	\$0	\$17
990-9203	Coordinated Traffic Model Update/Recalibration	\$50	\$30	\$0
302-7215	Eighth St/Fresno Ave Traffic Signal	\$150	\$10	\$0
080-9925	Fresno Avenue Reconstruction	\$339	\$200	\$0
038-9907	Fresno Street Traffic Signal	\$164	\$5	\$0
990-9907	Fresno Street Traffic Signal	\$75	\$20	\$0
080-6662	Global Positioning Survey	\$50	\$0	\$50
080-9932	Hammer Lane Widening	\$12,611	\$100	\$1,072
910-9932	Hammer Lane Widening	\$1,858	\$100	\$200
911-9932	Hammer Lane Widening	\$9,100	\$100	\$7,200
080-9931	Hammer Lane/I-5 Interchange Improvements (b)	\$353	\$200	\$0
080-9914	Hammer Lane/SPRR Grade Separation	\$8,149	\$100	\$0
990-9914	Hammer Lane/SPRR Grade Separation	\$400	\$0	\$400
080-9942	Hammer Lane/SR99 Interchange Improvements (b)	\$1,973	\$0	\$1,718
911-9942	Hammer Lane/SR99 Interchange Improvements	\$137	\$50	\$0
080-9905	Hammer Lane/UPRR Grade Separation	\$10,520	\$100	\$0
990-9905	Hammer Lane/UPRR Grade Separation	\$400	\$0	\$400

CAPITAL IMPROVEMENT PROGRAM 2000-01

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STREETS (Continued)

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
911-9175	Holman Road Reimbursement	\$446	\$2	\$0
911-9208	Holman Road Widening	\$910	\$0	\$910
900-9938	I-5/Eighth Street Traffic Signal	\$60	\$30	\$0
904-9938	I-5/Eighth Street Traffic Signal	\$30	\$30	\$0
916-9165	Little John Creek Reimbursement	\$1,220	\$150	\$0
080-9943	Main Street Traffic Signals (Downtown)	\$300	\$250	\$0
904-9943	Main Street Traffic Signals (Downtown)	\$85	\$80	\$0
990-9943	Main Street Traffic Signals (Downtown)	\$445	\$275	\$150
020-9919	March Lane SPRR Grade Separation (b)	\$800	\$800	\$0
080-9919	March Lane SPRR Grade Separation (b)	\$5,250	\$1,500	\$0
080-9919	March Lane SPRR Grade Separation	\$600	\$500	\$0
911-9919	March Lane SPRR Grade Separation	\$5,206	\$3,995	\$0
912-9919	March Lane SPRR Grade Separation	\$300	\$229	\$0
990-9919	March Lane SPRR Grade Separation	\$416	\$416	\$0
020-9918	March Lane UPRR Grade Separation (b)	\$650	\$650	\$0
038-9918	March Lane UPRR Grade Separation (b)	\$404	\$404	\$0
080-9918	March Lane UPRR Grade Separation (b)	\$9,269	\$7,000	\$0
910-9918	March Lane UPRR Grade Separation	\$708	\$209	\$0
911-9918	March Lane UPRR Grade Separation	\$1,510	\$755	\$0
990-9918	March Lane UPRR Grade Separation	\$249	\$137	\$0
304-7209	March Lane/Quail Lakes to Pacific (b)	\$680	\$670	\$0
080-9929	Mariposa Road/Hwy 99 Frontage Rd Improvements	\$100	\$90	\$0
900-9929	Mariposa Road/Hwy 99 Frontage Rd Improvements	\$95	\$80	\$0
080-6632	Market/Main Street Intersection Realignment	\$370	\$100	\$20
080-6613	Market Street Traffic Signals	\$32	\$4	\$0
990-9193	Multi-Modal Transit Plan	\$29	\$2	\$0
080-9939	Pacific Avenue/Calaveras Bridge	\$205	\$150	\$0
304-7212	Pacific Avenue/Yokuts to Hammer (b)	\$661	\$651	\$0
304-7213	Pershing Avenue/Country Club to Meadow (b)	\$682	\$672	\$0
032-9936	Pershing Avenue/Smith Canal	\$37	\$35	\$0
038-9936	Pershing Avenue/Smith Canal	\$156	\$146	\$0
900-9198	Pershing/Park/I-5 Traffic Signal	\$40	\$40	\$0
080-9916	Pixley Slough/Bear Creek Bike Path	\$316	\$50	\$0
301-9916	Pixley Slough/Bear Creek Bike Path	\$27	\$1	\$0
030-6635	Railroad Crossing Protection	\$107	\$25	\$0
080-9947	San Joaquin Street Bridge at Mormon Slough	\$42	\$42	\$0
034-6667	Sidewalk, Curb, Gutter	\$920	\$100	\$150
080-6693	Sidewalk, Curb, Gutter	\$1,410	\$10	\$50
915-9945	Sperry Road - Performance/French Camp	\$840	\$840	\$0
916-9945	Sperry Road - Performance/French Camp	\$1,145	\$500	\$0
917-9945	Sperry Road - Performance/French Camp	\$1,000	\$0	\$1,000
080-6624	Steel Street Light Pole Replacement	\$461	\$140	\$0
980-9191	Street Light Installation	\$65	\$0	\$20
983-9191	Street Light Installation	\$257	\$0	\$50
080-6689	Street Lighting Upgrade	\$100	\$40	\$0
979-9176	Street Name Sign Installation	\$135	\$0	\$10
080-6612	Street Repair Program	\$4,500	\$10	\$750
080-9928	Street Resurfacing Program	\$3,214	\$100	\$750
080-6626	Swain Road Gap Closure	\$1,970	\$200	\$0

CAPITAL IMPROVEMENT PROGRAM 2000-01

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STREETS (Continued)

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
038-9906	Traffic Signal Control System	\$3,170	\$1,200	\$0
302-9906	Traffic Signal Control System	\$547	\$48	\$0
990-9906	Traffic Signal Control System	\$1,950	\$1,013	\$400
900-9934	Traffic Signal Modifications	\$225	\$100	\$50
902-9934	Traffic Signal Modifications	\$150	\$65	\$0
903-9934	Traffic Signal Modifications	\$115	\$25	\$0
904-9934	Traffic Signal Modifications	\$230	\$100	\$50
990-9934	Traffic Signal Modifications	\$375	\$150	\$150
302-9933	Traffic Signals - New	\$352	\$130	\$0
900-9933	Traffic Signals - New	\$428	\$40	\$65
902-9933	Traffic Signals - New	\$270	\$180	\$65
903-9933	Traffic Signals - New	\$100	\$75	\$20
904-9933	Traffic Signals - New	\$110	\$100	\$0
990-9195	Trip Reduction Program	\$30	\$5	\$10
031-6668	UPRR Crossing Improvements	\$151	\$25	\$0
030-6645	Utility Undergrounding - Country Club	\$5	\$2	\$0
080-6687	Utility Undergrounding - El Dorado Street	\$200	\$100	\$100
304-7217	Utility Undergrounding - El Dorado Street	\$1,200	\$0	\$1,200
304-7218	Utility Undergrounding - Hammer-Etna to Low Sac	\$250	\$0	\$250
080-9940	Utility Undergrounding - Louis Park	\$108	\$100	\$0
301-9940	Utility Undergrounding - Louis Park	\$108	\$100	\$0
080-9941	Utility Undergrounding - Victory Park	\$48	\$40	\$0
301-9941	Utility Undergrounding - Victory Park	\$82	\$70	\$0
304-7214	Washington Street/Navy to Ventura (b)	\$312	\$302	\$0
302-7299	Washington/Sutter Traffic Signal	\$16	\$15	\$0
031-6670	Waterloo Widening	\$100	\$52	\$0
038-9926	West Lane Rehabilitation	\$1,571	\$50	\$0
080-6622	Wheel Chair Ramps	\$300	\$100	\$50
080-6688	Yokuts Avenue Median Improvements	\$60	\$15	\$0

Total Street Projects

\$22,134

STORM

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
441-7794	Stormwater System Deficiency Study/Master Plan	\$350	\$350	\$0
441-7780	Buena Vista/Smith Canal Storm System Improvemts	\$125	\$0	\$125
441-7730	Storm Drain Alleviation (a)	\$0	\$400	\$0
441-7783	Storm Pump Station Rehabilitation	\$805	\$186	\$70
441-9946	Storm Improv for Alpine/Sanquinetti Traffic Signal Proj.	\$13	\$13	\$0
441-7789	Stormwater System Rehab./Street Improvements	\$200	\$51	\$50

Total Storm Projects

\$245

CAPITAL IMPROVEMENT PROGRAM 2000-01

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

SANITARY

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
431-7747	Central Stockton Sewer Interceptor	\$750	\$20	\$0
431-7793	San Joaquin River Management Studies	\$1,000	\$700	\$0
431-7740	Instrument Rehabilitation (c)	\$0	\$543	\$0
431-7741	North Plant Access Road	\$143	\$142	\$0
431-7709	RWCF Modifications & Replacements (c)	\$862	\$50	\$462
431-9901	RWCF Plant Expansion (c)	\$14,179	\$120	\$13,817
433-9901	RWCF Plant Expansion (c)	\$0	\$10	\$0
434-9901	RWCF Plant Expansion (c)	\$1,311	\$10	\$1,190
431-7785	Sanitary Pump Station Rehabilitation	\$630	\$488	\$0
431-7714	Sanitary Separations (c)	\$0	\$300	\$0
431-7787	Sanitary System Deficiency Improvements	\$4,719	\$3,900	\$314
431-7702	Sanitary System Repairs (c)	\$535	\$360	\$165
431-7784	Sanitary Telemetry	\$95	\$90	\$0
431-7727	Sludge Reuse/Disposal (c)	\$0	\$700	\$0
433-7734	South Industrial Trunk	\$15,848	\$3,325	\$0
431-7788	Storm Drain Alleviation-Modifications/Additions	\$1,228	\$1,150	\$0
431-7783	Storm Pump Station Modifications	\$446	\$445	\$0
431-7781	Underground Fuel Tanks	\$317	\$215	\$0
433-9921	Westside Sewer Interceptor	\$36,995	\$5,300	\$0
431-7790	Sanitary System Upgrades/Street Improvements (c)	\$235	\$135	\$50
431-7780	Buena Vista/Smith Canal Storm Sys. Improvements	\$5,245	\$4,870	\$0
431-7792	Minor CIP (c)	\$430	\$10	\$240
Total Sanitary Projects				\$16,238

CAPITAL IMPROVEMENT PROGRAM 2000-01
PROJECT TOTALS BY CATEGORY
(DOLLARS IN THOUSANDS)

WATER

Account Number	Project Description	Life-To-Date Funding	06/30/00 Est. Balance	Budget 2000-01
421-7632	Well Replacement (c)	\$537	\$115	\$537
421-7615	Central Control System (c)	\$125	\$133	\$72
421-7636	Groundwater Management	\$250	\$250	\$0
421-9922	Delta Water Diversion Project	\$1,130	\$800	\$200
421-7634	Emergency Power Project	\$117	\$49	\$57
424-7628	Little John Creek Reimbursement	\$55	\$54	\$0
421-7635	New GW Monitoring Well/South Stockton	\$50	\$50	\$0
424-7602	Service System Additions (c)	\$280	\$10	\$200
421-7602	Service System Replacements	\$245	\$20	\$135
424-7633	South Stockton Water Master Plan Update	\$100	\$84	\$0
421-7623	Transmission Mains (c)	\$550	\$1,058	\$0
421-7625	Water Service Center	\$409	\$298	\$0
421-7617	Water Supply Fac./Existing Well Rehab/Repair (c)	\$170	\$10	\$120
424-7618	Water Supply Facilities - New Wells (c)	\$60	\$10	\$0
424-7601	Water System Expansion (c)	\$0	\$169	\$0
421-7601	Water System Expansion (c)	\$100	\$277	\$0
424-7623	Water Transmission Mains (c)	\$0	\$385	\$0
421-7619	Water Treatment Equipment (c)	\$265	\$350	\$50
421-7620	Well/Reservoir Site Improvements (c)	\$297	\$565	\$0
Total Water Projects				\$1,371

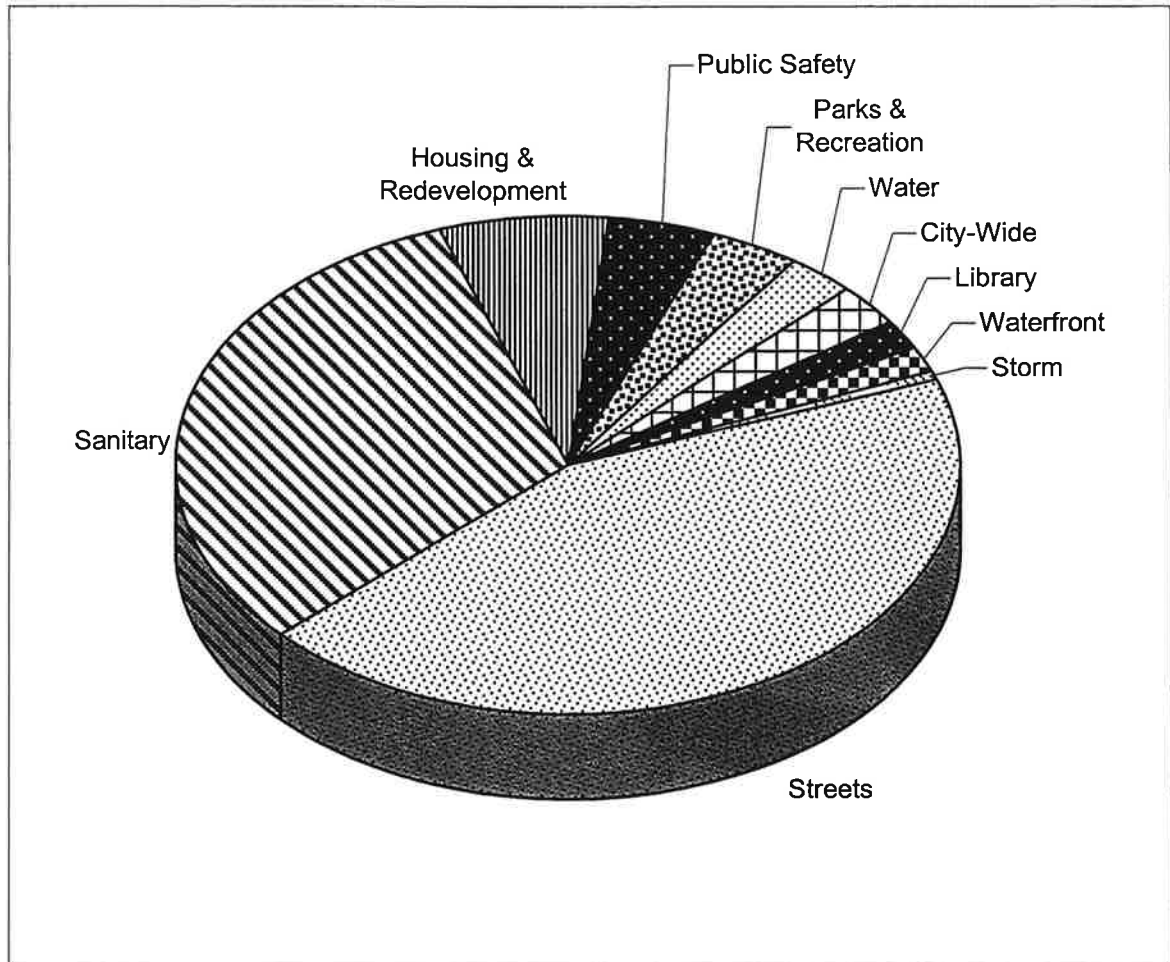
GRAND TOTAL CIP PROJECTS - ALL FUNDS:

\$50,895

- (a) This appropriation represents an estimate of total Revenue Sharing Funds available. Actual appropriation will be equal to all funds available in this fund during the year.
- (b) These amounts will be appropriated and project accounts assigned as separate items when program supplements are approved. The City Manager has the authority to execute supplemental agreements for State funded projects in accordance with Resolution 99-0553 and Federally funded projects in accordance with Resolution 99-0552.
- (c) On-going project with appropriations based on projects scheduled in specific fiscal years. The Life-To-Date amount represents only the 1999-00 appropriation and proposed 2000-01 appropriation combined.

Note: 06/30/00 Balances shown are estimates for planning purposes. Actual project balance appropriations will be determined by actual remaining balances as of June 30, 2000.

**2000-01 CAPITAL IMPROVEMENT PROGRAM
BY CATEGORY**
Dollars in thousands



<u>CATEGORY</u>	<u>2000-01 BUDGET</u>	
Streets	\$22,134	43.5%
Sanitary	\$16,238	31.9%
Housing & Redevelopment	\$3,522	6.9%
Public Safety	\$2,180	4.3%
Parks & Recreation	\$1,913	3.8%
Water	\$1,371	2.7%
City-Wide	\$1,361	2.7%
Library	\$1,000	2.0%
Waterfront	\$931	1.8%
Storm	\$245	0.5%
Total	\$50,895	

Stockton

Stockton



1999

PROJECTS BY FUND

CAPITAL IMPROVEMENT PROGRAM 2000-01
PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

INFRASTRUCTURE IMPROVEMENT FUND 303:

Account Number	Project Description	Budget 2000-01
303-7511	Fire Department Drill Tower	\$42
303-9802	Weber Point Improvements	\$300
Infrastructure Fund Project Totals		\$342

CAPITAL IMPROVEMENT FUND 301:

Account Number	Project Description	Budget 2000-01
301-7022	ADA Compliance Program	\$25
301-7193	Animal Shelter	\$600
301-7002	Asbestos Abatement Program	\$63
301-7006	City Hall Renovation	\$300
301-7087	City Roof Replacement Program	\$806
301-7194	Fire Company 2 - Pave Rear Yard	\$478
301-7024	Fox Theater Minor Repairs	\$50
301-7025	Fox Theater Roof Replacement	\$500
301-7811	Mattie Harrell Play Equipment	\$92
301-7831	McKinley Pool Filter and Recirc sys	\$164
301-7813	Oak Park Ice Arena Improvements	\$325
301-7836	Oak Pool Deck	\$20
301-7023	Minor Infrastructure Improvements	\$146
301-7837	Victory Pool Recirculation System	\$22
CIP Fund Project Totals		\$3,591

CAPITAL IMPROVEMENT - TRAFFIC SIGNALS FUND 302:

Account Number	Project Description	Budget 2000-01
302-7216	Essential Services Bldg Traffic Signals	\$360
CIP Traffic Signals Fund Project Totals		\$360

COMMUNITY DEVELOPMENT BLOCK GRANTS FUND 052:

Account Number	Project Description	Budget 2000-01
052-8351	Gleason Park Reconstruction	\$380
052-8329	Taft Area - Mary Avenue Improvements	\$495
CDBG Project Totals		\$875

CAPITAL IMPROVEMENT PROGRAM 2000-01

PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

LIBRARY FUND 041:

Account Number	Project Description	Budget 2000-01
041-7019	Library Repairs/Rehabilitation	\$750
Gas Tax Project Totals		\$750

FEDERAL/STATE/COUNTY GRANTS FUND:

Account Number	Project Description	Budget 2000-01
ISTEA/TEA/CMAC PROJECTS: (038)		
038-9948	Charter Way Improvements Phase II	\$124
038-9809	Weber Avenue Street Improvements	\$1,967
OTHER GRANTS/DONATIONS:		
304-9944	Arch Road/SR99 Interchange Improvements	\$2,000
304-9944	Arch Road/SR99 Interchange Improvements	\$1,000
304-7217	Utility Undergrounding - El Dorado Street	\$1,200
304-7218	Utility Undergrounding - Hammer-Etna to Low Sac	\$250
304-9804	Water Quality/Fountain Improvements	\$631
Federal/State Grant Project Totals		\$7,172

GAS TAX FUNDS 030 through 033 and 036:

Account Number	Project Description	Budget 2000-01
030-6615	Alley Abandonments	\$30
Gas Tax Project Totals		\$30

REVENUE SHARING FUND 022:

Account Number	Project Description	Budget 2000-01
022-7087	City Roof Replacement Program	\$21
Revenue Sharing Project Totals		\$21

**CAPITAL IMPROVEMENT PROGRAM 2000-01
PROJECT TOTALS BY FUND**

(DOLLARS IN THOUSANDS)

MEASURE K SALES TAX FUND 080:

Account Number	Project Description	Budget 2000-01
STREET IMPROVEMENTS:		
080-6657	Audible Pedestrian Traffic Signals	\$12
080-9948	Charter Way Improvements - Phase II	\$17
080-6662	Global Positioning Survey	\$50
080-9932	Hammer Lane Widening	\$1,072
080-6632	Market/Main St Realign.	\$20
080-6693	Sidewalk, Curb, Gutter	\$50
080-6612	Street Repair Program	\$750
080-9928	Street Resurfacing Program	\$750
080-6687	Utility Undergrounding - El Dorado Street	\$100
080-6622	Wheel Chair Ramps	\$50
Measure K Project Totals		\$2,871

MEASURE K SALES TAX FUND 080:

Account Number	Project Description	Budget 2000-01
CONGESTION RELIEF PROJECTS:		
080-9944	Arch Road/SR99 Interchange Improvements	\$1,671
080-9932	Hammer Lane/SR99 Interchange Improvements	\$1,718
Congestion Project Totals		\$3,389

TRANSPORTATION DEVELOPMENT ACT (GAS TAX) FUND 034:

Account Number	Project Description	Budget 2000-01
034-6667	Sidewalk, Curb, Gutter	\$150
TDA Project Totals		\$150

**CAPITAL IMPROVEMENT PROGRAM 2000-01
PROJECT TOTALS BY FUND**

(DOLLARS IN THOUSANDS)

WASTEWATER REVENUE FUND 431:

Account Number	Project Description	Budget 2000-01
431-7787	Sanitary System Deficiency Improvements	\$314
431-7702	Sanitary System Repairs	\$165
431-9901	RWCF Plant Expansion	\$13,817
431-7709	RWCF Modifications & Replacements	\$462
431-7792	Minor CIP	\$240
431-7790	Sanitary System Upgrades/St. Improvements	\$50
Wastewater Project Totals		\$15,048

WASTEWATER CONNECTION FEE FUND 434:

Account Number	Project Description	Budget 2000-01
434-9901	RWCF Plant Expansion	\$1,190
Wastewater Connection Fee Project Totals		\$1,190

WATER REVENUE FUND 421:

Account Number	Project Description	Budget 2000-01
421-7634	Emergency Standby Power	\$57
421-9922	Delta Water Diversion (Water Rights)	\$200
421-7619	Water Treatment Equipment	\$50
421-7602	Service System Replacements	\$135
421-7615	Central Control System	\$72
421-7617	Water Supply Fac-Existing Well Rehab/Repair	\$120
421-7632	Well Replacement	\$537
Water Project Totals		\$1,171

CAPITAL IMPROVEMENT PROGRAM 2000-01
PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

WATER CONNECTION FEE FUND 424:

Account Number	Project Description	Budget 2000-01
424-7602	Service System Additions	\$200
Water Connection Fee Project Totals		\$200

STORMWATER REVENUE FUND 441:

Account Number	Project Description	Budget 2000-01
441-7783	Storm Pump Station Rehabilitation	\$70
441-7789	Storm System Rehab./Street Improvements	\$50
441-7780	Buena Vista/Smith Canal Storm System Improvements	\$125
Stormwater Project Totals		\$245

POLICE STATION IMPACT FEES FUND 960:

Account Number	Project Description	Budget 2000-01
960-9808	Essential Services Building	\$700
Police Station Project Totals		\$700

LIBRARY IMPACT FEES FUND 950 through 956:

Account Number	Project Description	Budget 2000-01
950-9202	Library Book Collection Augmentation	\$50
951-9202	Library Book Collection Augmentation	\$137
953-9202	Library Book Collection Augmentation	\$30
954-9202	Library Book Collection Augmentation	\$16
956-9202	Library Book Collection Augmentation	\$17
Library Project Totals		\$250

STREET TREE IMPACT FEES FUND 978:

Account Number	Project Description	Budget 2000-01
978-9118	Street Tree Planting	\$66
Street Tree Project Totals		\$66

CAPITAL IMPROVEMENT PROGRAM 2000-01

PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

STREET NAME SIGN IMPACT FEES FUND 979:

Account Number	Project Description	Budget 2000-01
979-9176	Street Name Sign Installation	\$10
Street Sign Project Totals		\$10

STREET LIGHT IMPACT FEES FUND 980 Through 986:

Account Number	Project Description	Budget 2000-01
980-9191	Street Light Installation	\$20
983-9191	Street Light Installation	\$50
Street Light Project Totals		\$70

PARKLAND IMPACT FEES FUND 970 through 976:

Account Number	Project Description	Budget 2000-01
971-9207	Blossom Ranch Park	\$50
971-9173	La Morada Neighborhood Park	\$290
976-9205	Little John Creek Neighborhood Park	\$22
971-9113	Lodi High School Park	\$100
971-9157	Nelson (Brookside) Neighborhood Park	\$700
976-9184	William Long Park	\$62
Parkland Project Totals		\$1,224

STREET IMPROVEMENT IMPACT FEES FUND 910 through 917:

Account Number	Project Description	Budget 2000-01
910-9932	Hammer Lane Widening	\$200
911-9932	Hammer Lane Widening	\$7,200
911-9208	Holman Road Widening	\$910
917-9945	Sperry Road/Performance to French Camp	\$1,000
Street Improvement Project Totals		\$9,310

CAPITAL IMPROVEMENT PROGRAM 2000-01
PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

TRAFFIC SIGNAL IMPACT FEES FUND 900 through 906:

Account Number	Project Description	Budget 2000-01
900-9934	Traffic Signals - Modifications	\$50
904-9934	Traffic Signals - Modifications	\$50
900-9933	Traffic Signals - New	\$65
902-9933	Traffic Signals - New	\$65
903-9933	Traffic Signals - New	\$20
<i>Traffic Signal Project Totals</i>		<i>\$250</i>

AIR QUALITY IMPACT FEES FUND 990:

Account Number	Project Description	Budget 2000-01
990-9914	Hammer Lane/SPRR Grade Separation	\$400
990-9905	Hammer Lane/UPRR Grade Separation	\$400
990-9943	Main Street Traffic Signals (Downtown)	\$150
990-9906	Traffic Signal Control System	\$400
990-9934	Traffic Signals - Modifications	\$150
990-9195	Trip Reduction Program	\$10
<i>Air Quality Project Totals</i>		<i>\$1,510</i>

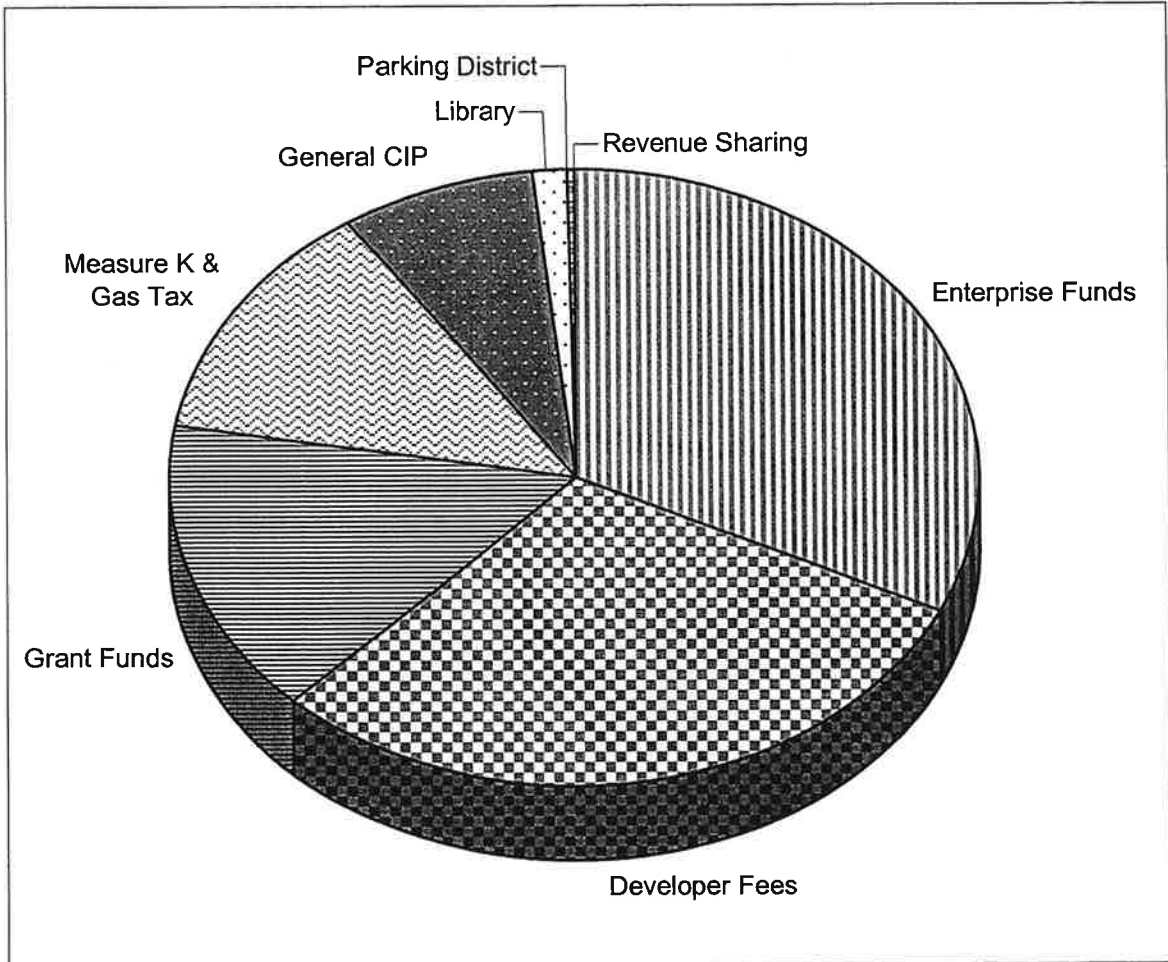
PARKING DISTRICT FUNDS:

Account Number	Project Description	Budget 2000-01
417-7903	Central Parking CIP	\$100
<i>Parking District Fund Project Totals</i>		<i>\$100</i>

GRAND TOTAL CIP - ALL FUNDS: \$50,895

2000-01 CAPITAL IMPROVEMENT PROGRAM BY FUND

(Dollars in thousands)



<u>FUND</u>	<u>2000-01 BUDGET</u>	
Enterprise Funds	\$16,464	32.3%
Developer Fees	\$15,140	29.7%
Grant Funds	\$8,047	15.8%
Measure K & Gas Tax	\$6,440	12.7%
General CIP	\$3,933	7.7%
Library	\$750	1.5%
Parking District	\$100	0.2%
Revenue Sharing	\$21	0.0%
	\$50,895	

Stockton

Stockton



1999

REDEVELOPMENT AGENCY BUDGETS

REDEVELOPMENT AGENCY BUDGETS

The Redevelopment Agency is responsible for acquisition, relocation, demolition, and sale of land and building in portions of the City earmarked for redevelopment. Projects are financed from the proceeds of bonds and loans from other City funds, which are eventually repaid from increased tax based on increased property value due to the redevelopment project.

**REDEVELOPMENT AGENCY
OF THE
CITY OF STOCKTON**

2000-01 ANNUAL BUDGET

**STATUS OF REDEVELOPMENT AGENCY FUNDS
2000-01 BUDGET**

	Agency Admin Fund 330	Sharps Lane Villa Fund 331	McKinley Fund 332	All Nations Fund 333	Central Stockton Fund 334	Eastland Fund 335	Low/Mod Housing Fund 339	Total
Projected Beginning Balance	\$ 78,310	\$ -	\$ 685,418	\$ 19,520	\$ 15,407,901	\$ 149,227	\$ 500,000	\$ 16,840,376
Revenue Projections:								
Tax Increment	\$ -	\$ 142,000	\$ 446,000	\$ 126,000	\$ 650,000	\$ 233,000	\$ 319,400	\$ 1,916,400
Less 20% to Low/Mod Fund	\$ -	\$ (28,400)	\$ (89,200)	\$ (25,200)	\$ (130,000)	\$ (46,600)	\$ -	\$ (319,400)
Other Income	\$ 725,000	\$ -	\$ 80,000	\$ 1,000	\$ 1,715,000	\$ 168,000	\$ 59,000	\$ 2,748,000
Total Net Revenue	\$ 725,000	\$ 113,600	\$ 436,800	\$ 101,800	\$ 2,235,000	\$ 354,400	\$ 378,400	\$ 4,345,000
Total Available Funds	\$ 803,310	\$ 113,600	\$ 1,122,218	\$ 121,320	\$ 17,642,901	\$ 503,627	\$ 878,400	\$ 21,185,376
Total Budgeted Expenditures	\$ 802,919	\$ 113,600	\$ 450,295	\$ 117,012	\$ 17,631,938	\$ 315,268	\$ 878,400	\$ 20,309,432
Projected Ending Balance	\$ 391	\$ -	\$ 671,923	\$ 4,308	\$ 10,963	\$ 188,359	\$ -	\$ 875,944
Position Allocation	13							

REDEVELOPMENT AGENCY ADMINISTRATION**FUND 330-0000****2000-01
Requested****SOURCE OF FUNDS**

Projected 07/01/00 Fund Balance: \$78,310

Revenue

Transfers from 5 Tax Allocation

Reserve Accounts & Low/Mod Fund \$700,000

Projected 2000/01 Interest \$25,000

TOTAL NET REVENUE \$725,000

TOTAL SOURCE OF FUNDS: \$803,310**USE OF FUNDS**

Employee Services \$355,702

Other Services \$404,117

Materials & Supplies \$7,300

Other Expenses \$35,800

TOTAL USE OF FUNDS: \$802,919**PROJECTED 6/30/01 FUND BALANCE: \$391**

MISSION STATEMENT

This fund represents the administration and general oversight duties performed by Agency staff for on-going and future redevelopment activities which are not related to a specific project. This function includes staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees. It also includes funding and assistance to the Economic Development section of the City Manager's Office. Funding for these general administration activities are provided by transfers from the five redevelopment project area funds and the low/mod fund.

HIGHLIGHTS

Activities which occurred during the current fiscal year, some of which will continue or will be implemented during FY 2000-01, are highlighted below:

Formation of New/Expanded Redevelopment Project Area - A preliminary feasibility study was completed, evaluating the physical and economic blight as well as the economic viability of the proposed project area. Several meetings were held with City and County staff to finalize the feasibility study and discuss the next steps required for plan adoption, including the execution of an MOU between the City and County. Formation of the new project area will continue through 2000-01.

Statements of Indebtedness - These annual statements are prepared by this department and forwarded to the Administrative Services Officer for signature as the Treasurer of the Redevelopment Agency. Once signed, they are forwarded to the San Joaquin County Auditor/Controller. This report is due October 1st of each year and is the basis for the Agency's eligibility to receive tax increment revenue for the upcoming year.

State Controller's Report - This report is the Agency's Annual Report to the City Council and is forwarded to the State Controller's Office prior to January 1st of each year. In addition to its report on the financial transactions of the Redevelopment Agency for the previous fiscal year, it also requires an update of blight-alleviating activities within each project area as well as projects assisted by low/mod set-aside funds.

Implementation Plan - This new requirement of Redevelopment Agencies was mandated by AB 1290 in 1994 requiring the preparation of an Implementation Plan every 5 years which sets the goals and objectives for the Project Areas, the specific programs, and estimated expenditures to be made during the next five years, and an explanation of how those goals and objectives, programs, and expenditures will eliminate blight.

HIGHLIGHTS (Continued)

Monitoring Loan Program - Staff continually monitors the loans made by the Redevelopment Agency to developers.

Annual Redevelopment Agency Budget - The Agency's budget is required by California Redevelopment Law and must be adopted by June 30th of each year.

1999-00 Unit Objectives

1. Adopt a new redevelopment project area by December 2000.

1999-00 Unit Accomplishments

1. Feasibility study completed in cooperation with the County in December 1999.

2000-01 Unit Objective

1. Adopt the new Stockton-South Project Area by March 2001.

ALL NATIONS REDEVELOPMENT PROJECT**FUND 333-0000****2000-01
Requested****SOURCE OF FUNDS**

Projected 6/30/00 Fund Balance: \$19,520

Revenue:

Projected Tax Increment Revenue	\$126,000
Less 20% to Low/Mod Fund	(\$25,200)
Projected 2000/01 Interest	\$1,000

TOTAL NET REVENUE \$101,800

TOTAL SOURCE OF FUNDS: \$121,320**USE OF FUNDS**

Transfer to Admin	\$30,000
Debt Repayment	\$30,000
Employee Services	\$46,096
Other Services	\$10,916

TOTAL USE OF FUNDS: \$117,012**PROJECTED 6/30/01 FUND BALANCE: \$4,308**

MISSION STATEMENT

The All Nations Redevelopment Project is a residential project aimed at providing affordable housing to low/moderate income families. The remaining activity in this project area is the completion of the 119-lot Manhattan Plaza Subdivision.

HIGHLIGHTS

Redevelopment activities which have occurred in the All Nations Redevelopment Project during the current fiscal year and those which will continue or will be implemented during FY 2000-01 are detailed below:

CIP Debt Repayment - It is anticipated that sufficient funds will be available during 2000-01 to allow for repayment of \$30,000 in CIP debt to the City of Stockton.

Manhattan Plaza Subdivision - This project of single-family homes is being developed by ACLC north of Eighth Street between Pock and "D" Streets. Of the 119 lots in the subdivision, 93 have been built and sold to date. Due to the downturn in the single-family home market, the Agency approved a secondary loan pool to assist in the completion of the remaining homes. With this tool, the Agency will assist ACLC with the development of ten or more of the remaining 26 lots during 2000-01.

1999-00 Unit Objectives

1. Assist ACLC with the development of five or more of the remaining undeveloped lots in the Manhattan Plaza Subdivision by June 2000

1999-00 Unit Accomplishments

1. Not completed. Due to delays in construction, there are currently 26 lots remaining.

2000-01 Unit Objective

1. Assist ACLC with the development of at least ten or more of the remaining 26 lots in the Manhattan Plaza Subdivision by June 2001.

**CENTRAL STOCKTON REDEVELOPMENT PROJECT FUND 334-0000
(AMENDED WEST END)**

2000-01 Requested

SOURCE OF FUNDS

Projected 6/30/00 Fund Balance: \$15,407,901

Revenue:

Projected Tax Increment Revenue	\$650,000
Less 20% to Low/Mod Fund	(\$130,000)
Projected 2000/01 Interest	\$100,000
EPA Brownfields Grant	\$200,000
Land Sale Proceeds	\$545,000
General Fund	\$870,000

TOTAL NET REVENUE \$2,235,000

TOTAL SOURCE OF FUNDS:	\$17,642,901
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USE OF FUNDS

Employee Services	\$127,724
Other Services	\$262,100
Materials & Supplies	\$5,000
Other Expenses	\$90,000
Redevelopment Projects (see listing)	\$17,147,114

TOTAL USE OF FUNDS:	\$17,631,938
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PROJECTED 6/30/01 FUND BALANCE:	\$10,963
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CENTRAL STOCKTON REDEVELOPMENT PROJECT FUND 334-0000 (AMENDED WEST END)

MISSION STATEMENT

This redevelopment project was amended in 1991 to include virtually all of the downtown core from the railroad tracks on the east to Yosemite Street on the west, and from Park Street on the north to Sonora Street on the south. The basis for this amendment was the earlier adopted "Central Stockton Plan" first outlined by Consultants Kaplan•McLaughlin•Diaz (KMD) in 1989, which targeted specific areas for revitalization. The mission is to stimulate development that substantially conforms to the Redevelopment Plan adopted in 1991, and which results in growth in the tax base and overall improved economic well-being of the area.

HIGHLIGHTS

The Economic Development/Central Stockton unit of the City Manager's Office has primary responsibility for the implementation of the Central Stockton (Amended West End) Redevelopment Plan. These activities are conducted at the direction of the City Manager in response to the City Council and Redevelopment Agency and its advisory group, the Redevelopment Commission. The highlights for Central Stockton are included in the City Manager's Economic Development Unit Budget.

Account	Project	99/00 Budget	6-30-00 Est. Balance	00/01 Budget
7326	Children's Museum	\$109,826	\$75,000	\$150,000
7327	Gateway	\$303,896	\$0	\$300,000
7328	Stockton Record	\$889,371	\$220,000	\$465,000
7334	Hotel/Cineplex	\$4,169,645	\$4,000,000	\$4,800,000
7335	Fox Theatre	\$907,035	\$250,000	\$745,000
7336	Weber Block	\$3,760,670	\$3,000,000	\$3,000,000
7337	Henery Apartments	\$49,213	\$0	\$49,213
7339	EPA Brownfields	\$86,456	\$0	\$200,000
7344	Marina Expansion	\$155,188	\$30,000	\$30,000
7345	Castaways	\$445,000	\$445,000	\$445,000
7346	Multi-Modal	\$5,341,577	\$5,331,441	\$4,531,441
7347	Mercy Charities	\$2,000,000	\$2,000,000	\$2,000,000
7348	North/South Shore	\$636,917	\$56,460	\$431,460
9805	Seawall	\$981,020	\$0	\$0
	Project Totals:	\$19,835,814	\$15,407,901	\$17,147,114

EASTLAND REDEVELOPMENT PROJECT**FUND 335-0000****2000-01
Requested****SOURCE OF FUNDS**

Projected 6/30/00 Fund Balance: \$149,227

Revenue:

Projected Tax Increment Revenue	\$233,000
Less 20% to Low/Mod Fund	(\$46,600)
Projected 2000/01 Interest	\$18,000
Land Sale Proceeds	\$150,000

TOTAL NET REVENUE \$354,400

TOTAL SOURCE OF FUNDS: \$503,627**USE OF FUNDS**

Transfer to Admin	\$100,000
Debt Repayment	\$125,000
Employee Services	\$88,512
Other Services	\$1,756

TOTAL USE OF FUNDS: \$315,268**PROJECTED 6/30/01 FUND BALANCE: \$188,359**

MISSION STATEMENT

This redevelopment project was adopted in 1990 with the major focus initially being the completion of the Eastland Plaza Shopping Center at the corner of Fremont and Wilson Way. The resulting growth in the tax base will allow for future commercial and residential development within the project area.

HIGHLIGHTS

The major activity occurring within the Eastland Redevelopment Project has been the implementation of the Disposition and Development Agreement (DDA) with the master developer for the area along Oak Street east of Wilson Way to the Eastland Plaza Shopping Center. Redevelopment activities that have occurred in connection with the DDA and those which will continue or be implemented during FY 2000-01 are detailed below:

Eastland Plaza Disposition and Development Agreement - As specified in the Third Amendment to the DDA, Eastland Plaza, on behalf of the Agency, has installed the necessary infrastructure improvements along Wilson Way in conjunction with the development of the first building pad. The Agency has reimbursed the developer for these infrastructure costs by reducing the amount owed by the developer on the Agency note.

In addition, development of a second building pad took place in early 1999-00 with the completion of Hollywood Video. As the remaining 2 building pads are developed, Eastland Plaza will repay the Agency note in accordance with the DDA.

Debt Repayment - It is anticipated that sufficient funds will be available during 2000-01 to allow for repayment in the amount of \$125,000 in General Fund Debt to the City of Stockton.

1999-00 Unit Objectives

1. Assist Eastland Plaza with the development of their building pads.

1999-00 Unit Accomplishments

1. Completed. Agency assisted with the completed development of the second building pad.

2000-01 Unit Objective

1. Assist Eastland Plaza with the development of the remaining 2 building pads by June 2001.

LOW/MODERATE INCOME HOUSING FUND**FUND 339-0000****2000-01
Requested****SOURCE OF FUNDS**

Projected 6/30/00 Fund Balance: \$500,000

Revenue:

Projected Tax Increment Revenue	\$319,400
(20% Transfers from 5 Project Areas)	
Projected 2000/01 Interest	\$50,000
Loan Repayment (Phoenix House)	\$9,000

TOTAL NET REVENUE \$378,400

TOTAL SOURCE OF FUNDS: \$878,400**USE OF FUNDS**

Transfer to Admin	\$100,000
Mercy Charities Affordable Housing	\$733,400
Manhattan Plaza	\$45,000

TOTAL USE OF FUNDS: \$878,400**PROJECTED 6/30/01 FUND BALANCE: \$0**

MISSION STATEMENT

The Low/Moderate Income Housing Fund was established pursuant to a provision of the California Redevelopment Law which requires that a Redevelopment Agency set aside 20% of the tax increment revenue it receives for the express purpose of promoting the development of affordable housing for lower income households. These funds may be used within or outside a redevelopment project area

HIGHLIGHTS

With the exception of the transfer to the Agency's General Administration Account (330-7310), all monies within this fund are used for the actual development of affordable housing. The Redevelopment Agency has been able to utilize primarily all of its housing set aside each year to assist such projects as the Delta Plaza Apartment Project, Phoenix House Single-Room Occupancy Hotel, Manhattan Plaza Subdivision, Santa Fe Townhomes, Villa de San Joaquin Project, Main Street Manor (Bronx Hotel), Charleston Place, and the Filipino Community Building. These projects are funded as they arise from available low/mod money. As a result, these funds are appropriated as projects are presented to the Redevelopment Agency. The following project(s) will be focused on during the 2000-01 fiscal year:

Mercy Charities Affordable Housing Project: During 1998-99, the City Council approved the Master Revitalization Strategy (MRS) for the Gleason Park Neighborhood. The purpose of the MRS is to develop a comprehensive approach to the social, economic, and housing problems that presently plague the neighborhood. Based on the housing recommendations contained in the MRS, the Agency will commit the balance of its Low/Mod funds to an affordable housing project in the Gleason Park Area. Mercy Charities has been selected as the master developer for the three-block area bounded by Grant, Lafayette, Sonora and California Streets adjacent to Gleason Park. A Disposition and Development Agreement (DDA) with them is currently being negotiated. The 2000-01 budget includes \$733,400 of Low/Mod funds to implement the DDA.

Manhattan Plaza Subdivision: The 2000-01 budget includes \$45,000 of Low/Mod funds to construct a concrete masonry block wall along Pock Lane. This will separate the single family homes located in Manhattan Plaza from the apartment complexes in All Nations.

McKINLEY REDEVELOPMENT PROJECT**FUND 332-0000****2000-01
Requested****SOURCE OF FUNDS**

Projected 6/30/00 Fund Balance: \$685,418

Revenue:

Projected Tax Increment Revenue	\$446,000
Less 20% to Low/Mod Fund	(\$89,200)
Projected 2000/01 Interest	\$80,000

TOTAL NET REVENUE \$436,800

TOTAL SOURCE OF FUNDS: \$1,122,218**USE OF FUNDS**

Transfer to Admin	\$375,000
Employee Services	\$73,627
Other Services	\$1,668

TOTAL USE OF FUNDS: \$450,295**PROJECTED 6/30/01 FUND BALANCE: \$671,923**

MISSION STATEMENT

The McKinley Redevelopment Plan was adopted in 1973 as a primarily residential project. Implementation of the plan will encourage the development of affordable housing and pursue commercial business assistance along major arteries within the project area.

HIGHLIGHTS

More specifically, as stated in the recently completed Implementation Plan for the Redevelopment Agency, the Agency will assist in the revitalization and growth of the McKinley Project Area through business assistance efforts along El Dorado Street.

SHARPS LANE VILLA REDEVELOPMENT PROJECT**FUND 331-0000****2000-01
Requested****SOURCE OF FUNDS**

Projected 6/30/00 Fund Balance: \$0

Revenue:

Projected Tax Increment Revenue	\$142,000
Less 20% to Low/Mod Fund	(\$28,400)
Projected 2000/01 Interest	\$0

TOTAL NET REVENUE \$113,600

TOTAL SOURCE OF FUNDS: \$113,600**USE OF FUNDS**

Transfer to Admin	\$95,000
Debt Repayment	\$18,600

TOTAL USE OF FUNDS: \$113,600**PROJECTED 6/30/01 FUND BALANCE: \$0**

SHARPS LANE VILLA REDEVELOPMENT PROJECT FUND 331-0000

MISSION STATEMENT

Redevelopment activities in this project area have been completed for some time. However, the project continues to generate tax increment which are used to retire existing debt owed to the City's Community Development Block Grant (CDBG) Program as well as fund a portion of the General Administration for the Agency.

HIGHLIGHTS

It is anticipated that Sharps Lane Villa will net approximately \$113,600 in revenue during 2000-01. These funds will be used to fund a portion of the Agency's general administration and for repayment of CDBG debt. As required by federal regulations, these funds will flow back to that program expressly for use by eligible CDBG activities.

**REDEVELOPMENT AGENCY
2000-01 BUDGET
SCHEDULE OF INTERFUND TRANSFERS
DETAIL OF TRANSFERS IN**

2000-01

TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:

Sharps Lane Fund (331)	\$95,000	
McKinley Fund (332)	\$375,000	
All Nations Fund (333)	\$30,000	
Eastland Fund (335)	\$100,000	
Low/Mod Income Housing Fund (339)	<u>\$100,000</u>	
		\$700,000

TO LOW/MOD INCOME HOUSING FUND (339) FROM:

*Sharps Lane Fund (331)	\$28,400	
*McKinley Fund (332)	\$89,200	
*All Nations Fund (333)	\$25,200	
*Central Stockton (Amended West End) Fund (334)	\$130,000	
*Eastland Fund (335)	<u>\$46,600</u>	
		\$319,400

TO CENTRAL STOCKTON (AMENDED WEST END) FUND (334) FROM:

General Fund (010)		\$870,000
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TO GENERAL FUND (010) FROM:

Eastland Fund (335)		\$125,000
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TO CAPITAL IMPROVEMENT FUND (301) FROM:

All Nations Fund (333)		\$30,000
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TO COMMUNITY DEVELOPMENT BLOCK GRANT FUND (052) FROM:

Sharps Lane Fund (331)		<u>\$18,600</u>
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Total Transfers In		<u>\$2,063,000</u>
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*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the five redevelopment project areas.

**REDEVELOPMENT AGENCY
2000-01 BUDGET
SCHEDULE OF INTERFUND TRANSFERS
DETAIL OF TRANSFERS OUT**

		<u>2000-01</u>
<u>FROM SHARPS LANE FUND (331) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$95,000	
Community Development Block Grant Fund (052)	\$18,600	
*Low/Mod Income Housing Fund (339)	<u>\$28,400</u>	
		\$142,000
<u>FROM McKINLEY FUND (332) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$375,000	
*Low/Mod Income Housing Fund (339)	<u>\$89,200</u>	
		\$464,200
<u>FROM ALL NATIONS FUND (333) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$30,000	
Capital Improvement Fund (301)	\$30,000	
*Low/Mod Income Housing Fund (339)	<u>\$25,200</u>	
		\$85,200
<u>FROM CENTRAL STOCKTON (AMENDED WEST END) FUND (334) TO:</u>		
*Low/Mod Income Housing Fund (339)		\$130,000
<u>FROM EASTLAND FUND (335) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$100,000	
General Fund (010)	\$125,000	
*Low/Mod Income Housing Fund (339)	<u>\$46,600</u>	
		\$271,600
<u>FROM LOW/MOD INCOME HOUSING FUND (339) TO:</u>		
Redevelopment Agency Administration Fund (330)		\$100,000
<u>FROM GENERAL FUND (010) TO:</u>		
Central Stockton (Amended West End) Fund (334)		<u>\$870,000</u>
Total Transfers Out		<u>\$2,063,000</u>

*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the five redevelopment project areas.



"Team Stockton" performs their All-America City award winning skit.

Stockton

Stockton



1999

GLOSSARY



GLOSSARY

ACCOUNTING SYSTEM – The total structure of records and procedures to discover, record, classify, summarize, and report information on the financial position and the results of operations of a government or any of its funds, fund types, or organizational components.

ACCRUAL BASIS OF ACCOUNTING – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

ACTIVITY – A specific line of work performed by one or more governmental components for accomplishing a function for which the government is responsible. Examples of activities are public safety and general government.

ALLOCATION – (1) A portion of a lump-sum appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The designated number of full-time regular positions approved for each budget unit.

ANNUAL OPERATING BUDGET – An outline of planned governmental expenditures, revenues, activities, programs and objectives for the fiscal year.

APPROPRIATION – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

ASSESSED VALUATION – A valuation of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

ASSET – An economic resource or probable future benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

BUDGET – A plan of financial operation that includes an estimate of proposed expenditures and the proposed means for financing them. (See also Annual Operating Budget).

BUDGET DOCUMENT – The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

GLOSSARY

BUDGET HEARING – A public meeting to allow citizens to comment on the proposed budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

CAPITAL BUDGET – A budget that appropriates the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

CAPITAL OUTLAY – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

CASH FUND BALANCE – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

DEBT SERVICE – Payment of the principal and interest of an obligation resulting from the issuance of bonds or notes.

DEBT SERVICE REQUIREMENT – The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds, and payments required for accumulating monies for future retirement of term bonds.

DEPARTMENT – A major organizational unit of the City that has management responsibility for a group of related operations.

DEPRECIATION – (1) The process of accounting for expiration in the service life of a fixed asset due to deterioration, inadequacy and obsolescence. This is calculated by taking the cost of the fixed asset, less any salvage value, prorated over the estimated service life of the asset. (2) The portion of depreciation charged as an expense during a particular period. This accounting transaction does not involve a cash expense or affect the cash available for operations.

DISTRICT FUND - A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

GLOSSARY

ENCUMBRANCE – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

ENTERPRISE FUND – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not comingled with other funds.

EXPENDITURE – An expenditure is a payment for services, materials, salaries and products necessary for the operation of City government.

FISCAL YEAR – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

FIXED ASSET – An asset of a long-term character such as land, building, machinery, furniture, and other equipment, with a value greater than \$1,000 and a useful life of longer than one year.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis. For example, one person working half time would count as 0.5 FTE.

FUND – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

FUND BALANCE – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

GENERAL FUND – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

GENERAL OBLIGATION BOND – (1) A bond backed by a government pledge of its full faith and credit to its repayment. (2) May refer to a bond that is to be repaid from taxes and other general revenues.

GRANT – A grant is contributions or gifts of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

GLOSSARY

INDENTURE – A written contract or agreement.

INDIRECT COSTS – Those elements of cost necessary in the production of a good or service that are not directly traceable to the product or service.

INTERFUND TRANSFER – Amount transferred from one fund to another.

INTERNAL SERVICE FUND – A fund used to account for the centralized financing of goods or services provided by one department or agency to other government departments or agencies, or to other governments, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance and equipment replacement.

OBJECTIVE – A readily measurable statement of an expected accomplishment within the fiscal year.

OPERATING BUDGET – The portion of the budget that pertains to the daily operations providing basic governmental services.

ORDINANCE – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a higher form of law, such as a state statute or constitutional provision. (See also resolution).

PROPERTY TAX – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

RESERVE – (1) An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure. (2) An account used to legally segregate a portion of fund equity for a specific future use.

RESOLUTION – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

RESTRICTED ASSETS – Monies or other resources restricted by legal or contractual requirements. In governmental accounting, special treatments are applied to restricted assets arising out of revenue bond indentures in Enterprise Funds.

REVENUE – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

SPECIAL ASSESSMENTS – Compulsory charges levied by a government to finance current or permanent public services to a particular group of persons or properties.

GLOSSARY

SPECIAL REVENUE FUND – A fund in which the City, State or Federal government restricts the revenue collected to particular purposes.

TAXES - Compulsory charges levied by a government to finance services performed for the common benefit.

TRUST FUND – A fund used to account for assets held by the City in a trustee capacity for organizations, other governmental agencies, or individuals.

USER FEE – Charge for services provided only to those benefitting from the service.

Stockton



1999