



C I T Y O F S T O C K T O N

***Final Annual Budget
Fiscal Year 2002 - 2003***

City of Stockton, California

***Prepared and Issued by
The City Manager's Office***

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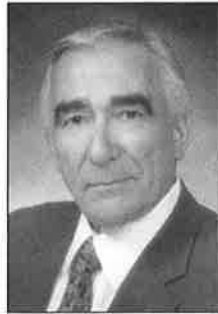
CITY OF STOCKTON

OVERVIEW

OVERVIEW

The Overview section presents the Mayor and City Council and the City vision statement, and includes the budget transmittal letter, budget resolution, and City Manager's Budget Message. It outlines the budget process and budget documentation organization, profiles some city demographics, and shows a city-wide organization chart.

CITY OF STOCKTON CITY COUNCIL



GARY A. PODESTO
MAYOR



GLORIA C. NOMURA
VICE MAYOR
District 6



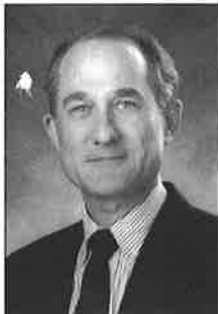
ANN JOHNSTON
COUNCILMEMBER
District 1



RICHARD F. NICKERSON, MD
COUNCILMEMBER
District 2



LESLIE BARANCO MARTIN
COUNCILMEMBER
District 3



LARRY RUHSTALLER
COUNCILMEMBER
District 4



GARY GIOVANETTI
COUNCILMEMBER
District 5



Stockton



1999

CITY OF STOCKTON VISION



*Our Vision is of Stockton
experiencing an Educational,
Cultural, Economic and
Social Resurgence*



CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

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July 1, 2002

Mayor and City Council
City of Stockton, California

APPROVED 2002-03 CITY OF STOCKTON BUDGET

On May 28, 2002, the City Council approved the City of Stockton 2002-03 Operating and Capital Budget. The final budget document for the 2002-03 fiscal year represents the proposed budget as adjusted and approved by City Council Resolution Number 02-0329.

This document's appropriations and summaries have been adjusted to reflect the changes made as a result of City Council action on May 28, 2002.

The direction of the City Council contained in Resolution No. 02-0329 will be carried out expeditiously as we proceed through the coming year. We will watch carefully for State or local action that might affect this budget, and the City's financial condition and outlook will be monitored closely and reported as appropriate.



MARK LEWIS, ESQ.
CITY MANAGER

Attachment

Stockton



1999

STOCKTON CITY COUNCIL

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON APPROVING THE 2002-2003 PROPOSED BUDGET AND THE 2002-2007 CAPITAL IMPROVEMENT PROGRAM; AUTHORIZING FEE ADJUSTMENTS AS RECOMMENDED BY THE CITY MANAGER, IN-LIEU PROPERTY TAX CHARGES, AN ANNUAL CONTRACT APPROVAL ADJUSTMENT, VARIOUS FUND TRANSFERS, AND CLASSIFICATION AND SALARY ADJUSTMENTS

WHEREAS, on May 7, 2002, by City Council motion, a public hearing was set for May 28, 2002, regarding the 2002-2003 Proposed Budget, the 2002-2007 Capital Improvement Program, and Fee Adjustments; and

WHEREAS, the City Council scheduled and conducted Council Budget Study Sessions on May 13 and May 14, 2002, to review the City Manager's and Mayor's 2002-2003 Proposed Budget, Capital Improvement Program, and Fee Adjustments; and

WHEREAS, the City Council conducted a duly noticed scheduled public hearing on the 2002-2003 Proposed Budget, 2002-2007 Capital Improvement Program, and Fee Adjustments on May 28, 2002; and

WHEREAS, the City Council recommends adoption of the 2002-2003 Proposed Budget, now, therefore,

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That the Fiscal Year (FY) 2002-2003 Annual Budget as proposed by the City Manager be adopted with the following amendments:
 - (a) That \$100,000 be added to the budget for the tutoring grant program in Library account number 041-3530-580.20-51; that the General Fund transfer an additional \$100,000 to the Library Fund to cover the cost of this program; and that the General Fund revenue estimate be increased in the following accounts to balance: \$10,800 in 010-0000-335.10-00; \$9,000 in 010-1730-342.44-00, \$4,700 in 010-2400-236.07-00, \$33,000 in 010-2400-326.25-00, \$22,500 in 010-2400-342.04-00, and \$20,000 in 010-2631-343.11-00.
2. That the 2002-2007 Capital Improvement Program as proposed by the City Manager be approved.

02-0329

City Atty:

Review

Date May 16, 2002

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3. That the City Fee Schedule be amended effective July 1, 2002, except that the Development Services Fees be effective July 29, 2002, to reflect the selected fee adjustments proposed by the City Manager, and that a resolution for that purpose be approved by the City Council.
4. That Resolutions No. 35,709 and 35,710, adopted by the City Council on October 23, 1978, be amended to increase the current Water and Wastewater in lieu of property tax rate of one-half percent to one-percent of the cost of assets carried on the books of the District plus a two-percent annual inflation factor; and authorizing one-half of the amount to continue to be posted to the General Fund and one-half of the amount to be posted to the Infrastructure Reinvestment Fund 307, effective July 1, 2002.
5. That the threshold for which contracts must be approved by the City Council is hereby increased by \$455 to \$25,757 effective July 1, 2002, for FY 2002-2003, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S., which amended Section 3-103 of the Stockton Municipal Code.
6. That the following administrative actions required to implement the FY 2002-2003 Annual Budget be authorized:
 - (a) Authorize the expenditure of the necessary funds for the City's share of the Juvenile Justice Coordinator and associated County costs, as billed by the County and appropriated in the 2002-2003 Police Budget.
 - (b) Consolidate reserve funds of all Internal Service Funds within the 500 fund number series, and authorize the City Manager to make transfers between these funds as needs and liabilities require during the year.
 - (c) Authorize the City Manager to transfer fund balances to applicable appropriation accounts when necessary to continue purposes approved by the City Council in the current year, Adopted Budget, or by subsequent action. Such purposes include the funding of incurred liability obligations, regulatory requirements, memoranda of understanding with employee labor groups, equipment purchases, capital projects, and for emergency purposes and catastrophic events in order to protect City assets.
 - (d) Authorize the City Manager to make salary adjustments in classifications to ensure comparability with similar classifications, as determined by a classification review, and to incorporate changes into the Salary Schedule, as appropriate.
 - (e) Effective July 1, 2002, allocate all parking meter revenue and meter collection costs to the Central Parking District Fund No. 416, and all parking citation revenue and expenses to the General Fund.
 - (f) Authorize the City Manager to transfer funds from eligible capital project funds to Public Art Fund 306 to implement the FY 2002-2003 Public Art

02-0329

Plan, as approved by Council, including transfers relating to mid-year appropriations to capital projects eligible for public art contributions.

- (g) Affirm and approve the City's prior year's implementation of its plan check fee policy for combination construction permits.
- (h) Transfer to the Infrastructure Reinvestment Fund (307) the following fixed amounts of the estimated FY 2001-2002 and FY 2002-2003 interest earnings on operating fund balances as follows: Water Fund (421) in the amount of \$740,000; Wastewater Fund (431) in the amount of \$680,000; and Stormwater Fund (441) in the amount of \$320,000.
- (i) Authorize transfers from the FY 2001-2002 Budget, effective June 30, 2002, as a FY 2001-2002 transaction as follows:
 - i. Transfer \$700,000 from the General Fund (010) to the Special Projects Fund (049) to provide funding for extraordinary periodic costs of a one-time basis.
 - ii. Transfer \$1,100,000 from the General Fund (010) to the Infrastructure Improvement Fund (303) to provide funding for a north Stockton police service center.
 - iii. Transfer \$2,200,000 from the General Fund (010) to the Infrastructure Reinvestment Fund (307) to provide funding for infrastructure reinvestment.
- (j) Authorize the transfer of Water, Wastewater, and Stormwater enterprise funds to the General Fund (010) to cover any actual utility billing and collection costs in excess of the fixed budgeted transfer amounts in FY 2001-2002 and FY 2002-2003. Any additional utility billing and collection cost that may need to be transferred shall be allocated between the three utility Funds in the same proportion as the budgeted transfer amounts.
- (k) Amend the following classifications:
 - i. The Mid-Management/Supervisory Level Bargaining Unit Memorandum of Understanding to establish Job, Unit, and Pay Grade codes and salary range for the following new position classification: Deputy Director of MUD/Water Resource Planning; Job Code 04164; Unit Code MB; Pay Grade Code No. 04C; Salary Range \$5,722-\$6,015-\$6,323-\$6,647-\$6,988-\$7,346.
 - ii. The Unrepresented Management/Confidential Employees Memorandum of Understanding to increase the salary range of the City Manager position classification to the Unit Code CM, Pay Grade Code 00A; Salary \$14,815.
 - iii. The Unrepresented Management/Confidential Employees Memorandum of Understanding to increase the salary range of the City Clerk position classification to the Unit Code MA, Pay Grade Code 01L; Salary \$7,941.
 - iv. The Mid-Management/Supervisory Level Bargaining Unit Memorandum of Understanding to increase the salary range of the


02-0329

Building Maintenance Superintendent position classification to the same level as Program Manager III: Pay Grade Code 04I; Salary Range \$5,475-\$5,756-\$6,051-\$6,361-\$6,687-\$7,030.

- v. The Unrepresented Management /Confidential Employees Memorandum of Understanding to establish Job, Unit, and Pay Grade codes and salary range for the following position classification: Economic Development Director; Job Code 01172; Unit Code MA; Pay Grade Code 01K; Salary Range \$6,464-\$6,795-\$7,143-\$7,509-\$7,894-\$8,298.

- (l) Direct and authorize the City Manager to take such actions as are necessary to carry out the intent of this resolution.

PASSED, APPROVED and ADOPTED MAY 28 2002


GARY A. PODESTO, Mayor
of the City of Stockton

ATTEST:



KATHERINE GONG MEISSNER, City Clerk
of the City of Stockton

02-0329



CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

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May 20, 2002

Mayor and City Council
City of Stockton, California

BUDGET MESSAGE

For the first time since 1980, the 2002-03 Budget is structurally balanced; that is, the General Fund revenues and transfers-in are equal to the General Fund expenditures and transfers-out. This was not accomplished without making difficult choices, including a net reduction of 23 positions, closing City Hall in the Mall, and reducing support for community-based organizations and citywide celebrations. It should however, help provide economic stability in the future.

The City's total budget for 2002-03 is \$252,053,355. Of this, \$134,179,572 or 53.2% is in the General Fund. Public Safety remains the largest portion of the General Fund, at 75.1% of General Fund expenditures.

The current year has been a year of economic uncertainty. The events of September 11, the local, state and national recession, and local ballot initiatives each had an effect on the City's revenue. The City's revenue growth slowed greatly due to the recession, and 2001-02 revenues are expected to be fairly static.

In March 2002, the voters defeated a ballot measure that would have decreased the City's Utility User Tax (UUT) rate by 1% on July 1, 2002 and another 1% on July 1, 2003. This is one of the two highest sources of General Fund revenue, and would have resulted in an \$8 million General Fund revenue loss. However, the November ballot will include an initiative measure which will reduce the UUT rate from 8% to 2% if passed, effective immediately, resulting in a \$24 million General Fund revenue loss. This budget does not plan for such severe revenue loss, and severe cuts in Police, Fire, and other General Fund activities would have to be made, should this measure pass.

The City Council is committed to diversifying the City's General Fund sources of revenue and reducing reliance on the Utility User Tax, and in March 2002 voted to gradually reduce this tax by ¼ of 1% beginning in 2004, ending in 2011 with a 6% UUT tax rate. This moderate approach will give economic development efforts a chance to move forward, creating new jobs and sales tax revenue.

A large revenue uncertainty remains on the horizon—that of the State's budget crisis. The State's current projection of its two-year budget shortfall is \$23 to \$24 billion. One of the State's



Mayor and Council
May 20, 2002

traditional ways of solving its budget crises is to take local revenue for the State. The State has done this throughout the 1990s, taking City and County property taxes and shifting them to the schools, giving the City a smaller share of fines and citations, allowing counties to charge cities for booking fees, etc. Most recently, the State has reduced the Motor Vehicle License Fee, a tax used to support local government, by 67.5%. While the State presently backfills the reduction through a State General Fund subsidy, its own General Fund budget difficulties may cause it to reduce this or affect local government support in other ways.

The Governor's May budget revision proposes eliminating the State payment to cities for the booking fees that cities pay the counties. If adopted by the Legislature, this will reduce Stockton's General Fund revenue by \$982,794. The Governor also proposes suspension of reimbursement by the State for State-mandated costs. If adopted by the Legislature, this will reduce Stockton's General Fund by \$450,000. The Governor proposed increasing the taxes citizens pay on motor vehicles, and decreasing the State backfill to local government by the same amount. This will have no revenue impact on cities, but only if both portions are approved by the Legislature. The Governor's proposals reduce the City's General Fund revenue by \$1,432,794.

This budget will be adopted before the State adopts its budget and before the November ballot initiative is decided. Management teams have been asked to prepare plans for reducing their budgets by their proportional share of the \$1.4 million. Depending on the action of the Legislature, which will probably not occur by the June 30 deadline, reductions from the adopted budget may be necessary.

While a net staffing reduction of 23 positions was necessary to attain structural balance, no layoffs are anticipated, in part due to a hiring freeze adopted in the 2001-02 year. This budget adds a Deputy Director of Water Resource Planning in Municipal Utilities for long-range water acquisition and planning duties. Water resources are a number one priority issue, and long term planning to provide a stable source of water for the community is necessary to attain this goal.

Of note for the 2002-2003 year is the formation of special revenue funds for Recreation Services and for Development Services. The expenditure and revenue for recreation functions of Parks & Recreation will be moved to a special revenue fund, much like the Library. The General Fund will transfer appropriation at its current level to make up the difference between revenue and expenditure. This allows Parks and Recreation to be innovative in providing recreational services for the community and recovering the costs, while still providing free or low cost services, such as the After School programs.

The Development Services Special Revenue Fund will include the functions of Community Development and the development review sections of Public Works. It will set its fees to recover costs of operation, with no General Fund subsidy, and retain any fund balance in the Special Revenue fund. This allows more flexibility in providing for the needs of the development community, and ensures cost accounting and recovery.

Council Goals

The City's budget builds on Stockton's designation as an "All-America City" and reflects the goals and objectives adopted by the City Council. The Council's adopted goals are:

- Improve the quality of life for all communities of Stockton by preventing and reducing crime, with an emphasis on proactive neighborhood-based interventions and services.
- Assume the leadership role in developing social, economic and cultural opportunities for all, especially youth.
- Revitalize the Downtown and the Waterfront.
- Develop a "Smart Growth Strategy" based on a long-term vision for Stockton, with regional consideration, to provide opportunities for appropriate and viable development and economic growth.
- Exercise fiscal responsibility while providing needed services.

To improve the quality of life and reduce crime, the Capital Improvement Budget includes \$2.5 million for establishing a North Stockton Police substation to improve service and efficiency in North Stockton. In addition, two new parks are scheduled over the next two years, as the City continues its strategy to develop maintenance districts to facilitate the building of neighborhood parks. As part of its objectives, the Council will explore the possibility of a citywide park maintenance fee. Code Enforcement continues to be a high priority, with the Community Health Action Team (CHAT) vigorously pursuing code enforcement of downtown hotels.

The City continues its emphasis on youth through the Council's commitment to establish a more active and relevant relationship with the Youth Advisory Commission. Through working with the Youth Advisory Commission and with school district leaders and administrators to further enhance the effectiveness of after school programs, the City Council has committed to being an active participant in the education and development of the youth of our community.

Redevelopment of the downtown area continues to be a central element of the City's economic development program and an important component of the City's effort to develop and maintain a positive image for the City of Stockton. The Fox Theatre roof replacement has been completed, and the \$4 million theatre renovation is underway. The downtown Cineplex project is moving ahead, and the Council is moving forward in an extensive project to improve the Waterfront Marina. Celebrating both the City and the downtown renewal are two signature events at the Weber Point Events Center or in downtown Stockton: the Fourth of July/Symphony and First Night.

To implement the Council's goal to develop a "Smart Growth" strategy, the budget includes funds to update the City's General Plan. A General Plan Action Team will be formed develop an update strategy, including consideration of greenbelts and possible inclusion of a youth element.

To exercise fiscal responsibility, this budget provides structural balance in the General Fund, with no dependence on fund balance or anticipated budget savings to balance. It also begins to fund the Infrastructure Reinvestment fund. During the budget year, staff will develop a plan to develop a comprehensive infrastructure strategy.

Mayor and Council
May 20, 2002

Stockton remains a vibrant and viable community. Downtown revitalization is well underway and economic development has been moving rapidly forward. Action teams have been assigned to work on Council priorities, and we expect to see the City blossoming further in the next few years.



MARK LEWIS, ESQ.
CITY MANAGER



GARY PODESTO
MAYOR



CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

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April 17, 2002

Mayor and City Council
Stockton, California

MANAGEMENT TEAM BUDGET MESSAGE

In the 2002-2003 budget process, a number of changes were made affecting department budgets. Each department was given a budget target based on its proportion of the General Fund revenue projection, and given wide latitude in putting together its budget. Departments worked on their budgets as a team to address the needs of the department and how to accomplish the department's purpose with limited resources.

The budget staff team reviewed the budgets for compliance with the target, reasonableness and workability, and worked with the department team to solve any difficulties. Each Department Head met with the City Manager, Research and Budget Manager, and analysts to review and discuss the financial and policy issues involved in the submitted budget.

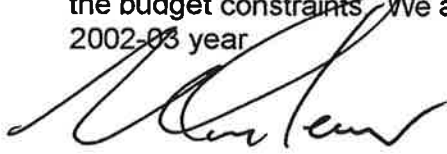
Because of the pending ballot measure that proposed a reduction in the Utility User Tax (UUT), each department prepared budgets for two bottom-line targets, based on its share of the anticipated 2002-03 revenue with and without passage of Measure I. The budget in this document is based on the larger of the targets, due to the failure of Measure I. Nonetheless, because the budget is structurally balanced and no fund balance or expected savings are used to balance the budget, each department made reductions in expenditures from what would be expected in a status quo budget.

The percentage allotted to each department was based on the department's percentage of the prior year budget, with adjustments for midyear Memorandum of Understanding agreements, net changes in Internal Service Fund amounts, and additional responsibilities taken on by departments midyear. For some departments, the target was lower than the previous year's budget.

A large revenue uncertainty remains on the horizon—the State's projected shortfall of \$18 billion. One of the State's traditional ways of solving its budget crises is to take local revenue for the State. This budget will be adopted before the State adopts its budget. If the State balances its budget on the backs of local government, this budget will have to be amended.

Mayor and City Council
April 17, 2002

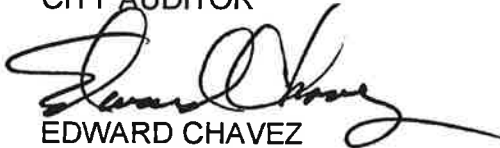
As the City's management team, we have done our best to make the necessary reductions while keeping in mind Council priorities and maintaining the best level of service possible within the budget constraints. We are committed to managing our budgets to stay within budget in the 2002-03 year.



MARK LEWIS
CITY MANAGER



F. MICHAEL TAYLOR
CITY AUDITOR



EDWARD CHAVEZ
CHIEF OF POLICE



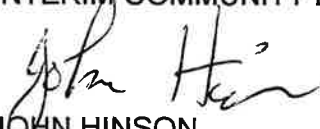
JAMES B. GIOTTONINI
PUBLIC WORKS DIRECTOR



NICKY STANKE
LIBRARY SERVICES DIRECTOR



ROGER STOREY
INTERIM COMMUNITY DEV. DIRECTOR



JOHN HINSON
ADMINISTRATIVE SERVICES DIRECTOR



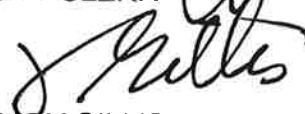
GARY INGRAHAM
ASSISTANT CITY MANAGER



JAYNE WILLIAMS
INTERIM CITY ATTORNEY



KATHERINE GONG MEISSNER
CITY CLERK



GARY GILLIS
FIRE CHIEF



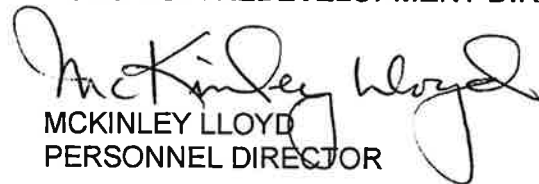
MORRIS ALLEN
MUNICIPAL SERVICES DIRECTOR



CHRISTINE TIEN
INTERIM PARKS & RECREATION DIRECTOR



STEVEN J. PINKERTON
HOUSING & REDEVELOPMENT DIRECTOR



MCKINLEY LLOYD
PERSONNEL DIRECTOR

GENERAL FUND BALANCE PROJECTIONS

	2000-01 Actual	2001-02 Revised Est.	2002-03 Budget
BEGINNING FUND BALANCE	\$13,626,778	\$14,839,508	\$3,259,183
REVENUE			
Revenue	137,036,405	139,627,836	136,029,903
Transfers In/Loan Repay	6,617,651	6,179,574	8,342,860
TOTAL REVENUE/TRANSFERS IN	\$143,654,056	\$145,807,410	\$144,372,763
EXPENSES			
Operating Expenses			
Employee Services	97,660,540	108,139,849	107,224,171
Other Services	23,637,018	27,887,545	22,503,411
Materials & Supplies	3,451,185	3,479,410	2,859,782
Other Expenses	1,526,954	1,880,690	1,542,208
Capital Outlay	5,018	80,188	50,000
	126,280,715	141,467,682	134,179,572
Total Transfers Out	11,063,924	15,920,053	10,193,191
TOTAL EXPENSES/TRANSFERS OUT	\$137,344,639	\$157,387,735	\$144,372,763
Less reserves: separation pay & uncollectables	5,096,687		
ENDING FUND BALANCE	\$14,839,508	\$3,259,183	\$3,259,183

BUDGET PROCESS AND DOCUMENT ORGANIZATION

Charter Provisions

In March 2000, City of Stockton voters passed Measure U, which took effect January 1, 2001. This Charter amendment changed a number of timelines and processes in the budget process.

Capital Improvement Program

Section 1903 of the Charter requires that the five-year Capital Improvement Program be submitted to the Council and Planning Commission 90 days prior to the beginning of the fiscal year. Section 1904 requires the Planning Commission to submit a report to Council regarding the consistency of the CIP Program with the General Plan within 30 days of receipt, and the Council to hold a public hearing within 30 days of receipt of the CIP Program recommendation from the Planning Commission.

Operating Budget

Section 1905 requires the City Manager and Council appointees to submit a five-year economic forecast to the Council by December 15. By January 15, the Mayor prepares and delivers to Council the Mayor's Proposed Budget Priorities and Direction. By February 1, the City Manager and Council appointees submit a Capital and Operating Mid-Year Report for each City department, office or agency. By February 15, the Mayor prepares and delivers a Budget Message, which includes fiscal priorities and what City services or departments to expand or reduce. The Council holds a public hearing to consider the Mayor's Budget Message and make revisions or additions, then approves the Message as presented or revised.

Section 1906 requires the City Manager to submit a draft budget at least 45 days prior to the beginning of each fiscal year, which accurately reflects the recommendations and priorities specified in the Mayor's Budget Message as adopted by Council.

Section 1907 states that 30 days prior to the new fiscal year, the Mayor submits to Council the Mayor's Final Budget Modifications to the draft budget. The draft budget and Mayor's Final Budget Recommendations must be considered together at a public hearing. The draft budget and Mayor's Final Recommendations need to be available at the City Clerk's Office 10 days prior to the public hearing.

In the event the City Council fails to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager are considered appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one fund to another fund unless authorized by the City Council, and appropriations lapse at the end of the fiscal year unless expended or encumbered.

BUDGET PROCESS AND DOCUMENT ORGANIZATION

Budget Process

During September of each year, key budget staff evaluate the prior year's budget process and identify areas of improvement. They take into consideration observations and comments from the City Council, public, City Manager, departments and staff, and they review evaluations provided by the Government Finance Officers Association for the previous year. Any needed changes are incorporated into a revised Budget Preparation Guide.

Budget staff communicate frequently with departments through meetings, e-mail and memos to discuss the financial condition of the City, general parameters for budget submittals, and changes in the budget process. Departments receive a Budget Preparation Guide to guide them in the budget process. Departments also receive the current salary projections and staff account allocation to review and revise as necessary for the budget year.

For the 2002-03 budget year, each department was given two bottom-line targets based on its share of the anticipated 2002-03 revenue. Due to the pending ballot measure proposing a reduction in the Utility User Tax (UUT), departments prepared two versions of the budget, one based on reduction of the UUT and the other based on no reduction. Budget staff reviewed the budgets submitted for compliance with the target, reasonableness and workability. Each Department Head met with the City Manager, Research and Budget Manager, and analysts to review the financial and policy issues involved in the submitted budget, as well as input from the Mayor and Council.

The City Manager's five-year Capital Improvement Program is submitted to the Council and Planning Commission by March 31, and the proposed budget is submitted to the City Council in April. The City Council holds budget review study sessions in May. The Council holds a combined public hearing on the Capital Improvement Program and Operating Budget a month before the end of the fiscal year, along with the Mayor's budget message. The Council adopts the budget (with any amendments) by the end of June. The annual budget plan can be amended during the year.

Budget Document Organization

The annual budget is a document that outlines the City goals, objectives and services, and the financial resources allocated to these services.

The budget document is divided into sections: Overview; Appropriation Summaries; Revenue Summaries; Personnel Summary Listing; Budgets for General Fund Departments, Enterprise Funds, Special Revenue Funds, District Funds, Internal Service Funds, Grants and Permanent /Special Funds; Capital Improvement Budget; Redevelopment Agency Budget and Glossary.

The Overview includes the City Manager's Budget Message, which provides an overview of the major factors influencing the budget, and a look at the City's future needs. This section also includes the Budget Resolution, an overview of the Budget Process and Organization, the City Profile with Five-Year Comparison, and the City of Stockton Functional Organization Chart. In the 2002-03 year, a message from the Management Team is also included.

BUDGET PROCESS AND DOCUMENT ORGANIZATION

The next three sections present, in summary form using tables and graphs, information on expenditures and debt service, revenues, uses of funds, and personnel.

The General Fund Department Budget section describes each department's mission, highlights, functions and activities. It outlines current year objectives and accomplishments and the budget year objectives, and specifies the appropriations and staffing levels to fund the programs.

The budget sections for Enterprise Funds, Special Revenue Funds, District Funds, Internal Service Funds, Grant Funds and Permanent/Special Funds summarize the functions, services and appropriations of these special purpose funds.

- Enterprise Funds include Water, Wastewater, Stormwater, Garden Refuse, and Golf Courses. Each fund has its own revenue sources, which are fees based upon the services provided to customers.
- Special Revenue Funds include Asset Forfeiture, Library, Boat Launching Facilities, Development Services, Recreation, Solid Waste/Recycling, Special Projects, Streets and Business Improvement, and Public Facility Fees Administration. Three of these funds are new in 2002-03: Development Services, Recreation Services, and Special Projects.
- District Funds are special purpose entities with local funding through special assessments on property.
- Internal Service Funds provide Citywide services to other City departments and agencies, and receive payments from the user departments. These services include insurance coverage, vehicle and equipment maintenance and replacement, and centralized services such as duplicating.
- Grant Funds are received from government jurisdictions or other funding sources to provide services outlined by the terms of the grant. Community Development Block Grant Funds (CDBG) are included in this section.
- Permanent/Special Funds contain special purpose money received to provide designated services. The types of expenditures are specifically designated by the funding source. A Permanent Fund is limited to expenditure of interest only, while a Special Fund can spend principal and interest. Both of these types of funds were known as trust funds prior to 2001, when Government Accounting Standards required the change.

The City develops a five-year capital improvement program, and after public hearings and Council review and approval, appropriates the first year's funding. The Capital Improvement Budget section lists the estimated fund balances for current projects and appropriations for new projects. Capital Improvement Projects include infrastructure improvements such as construction of new libraries, fire stations and parks; resurfacing of streets; sidewalk, curb and gutter repair; redevelopment projects; and improvement of stormwater and wastewater facilities. Detail of each Capital Improvement Program project is provided in a separate Capital Improvement Program Budget Book.

BUDGET PROCESS AND DOCUMENT ORGANIZATION

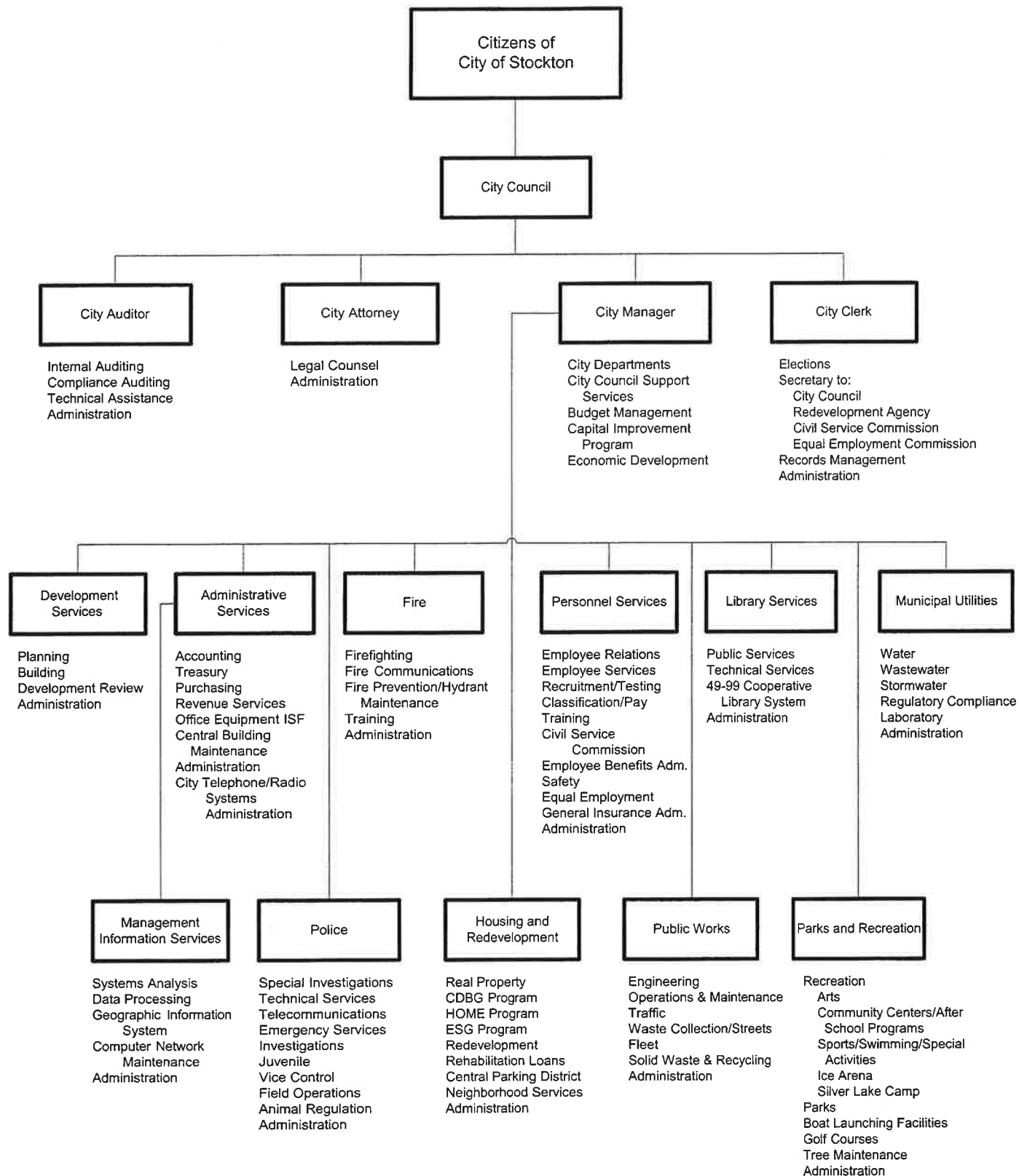
The Redevelopment Agency budget accounts for funds reserved for stimulating economic growth in the redevelopment areas. The Redevelopment Agency budget is approved in a separate session by the City Council while serving as the Redevelopment Agency. It is provided in the Annual Budget as a convenience to readers.

The Glossary section contains definitions of commonly used budget terms.

CITY PROFILE WITH FIVE-YEAR COMPARISON

Date of Incorporation	July 25, 1850
Form of Government	City Council/City Manager
City Charter Adopted	November 1922

	<u>1997-98</u>	<u>Estimate 2002-03</u>
Population*	239,550	255,620
Active Registered Voters-City	94,287	97,257
Area (Square Miles)	56.1	56.9
Elevation	23	23
Rank in Size of California Cities	12	13
Median Family Income	\$44,300	\$46,900
Miles of Public Streets	666	672
Miles of Storm Drains	477	525
Miles of Sanitary Sewers	1,100	1,206
Miles of Water Lines	561	654
 <u>Public Safety</u>		
Sworn Police Officers	399	383
Major Reported Crimes	22,127	21,995
Number of Fire Stations	12	12
Sworn Firefighters	238	236
Total Fire Department Call Responses (includes medical)	23,890	31,897
 <u>Recreation</u>		
Municipal Golf Courses	3	4
Municipal Parks-Developed	50	53
Community Centers	6	6
Swimming Pools	4	4
Baseball & Softball Diamonds	41	42
Tennis Courts	60	62
 <u>Libraries</u>		
Cesar Chavez Central Library	1	1
Branches	9	9
Bookmobile\Mobile Literacy Vehicle	1	2
Total Volumes Held	1,921,506	1,555,000
City Employees (full-time)	1,681	1,690
City Employees per 1,000 population	7.02	6.61



**CITY OF STOCKTON
ORGANIZATION CHART**



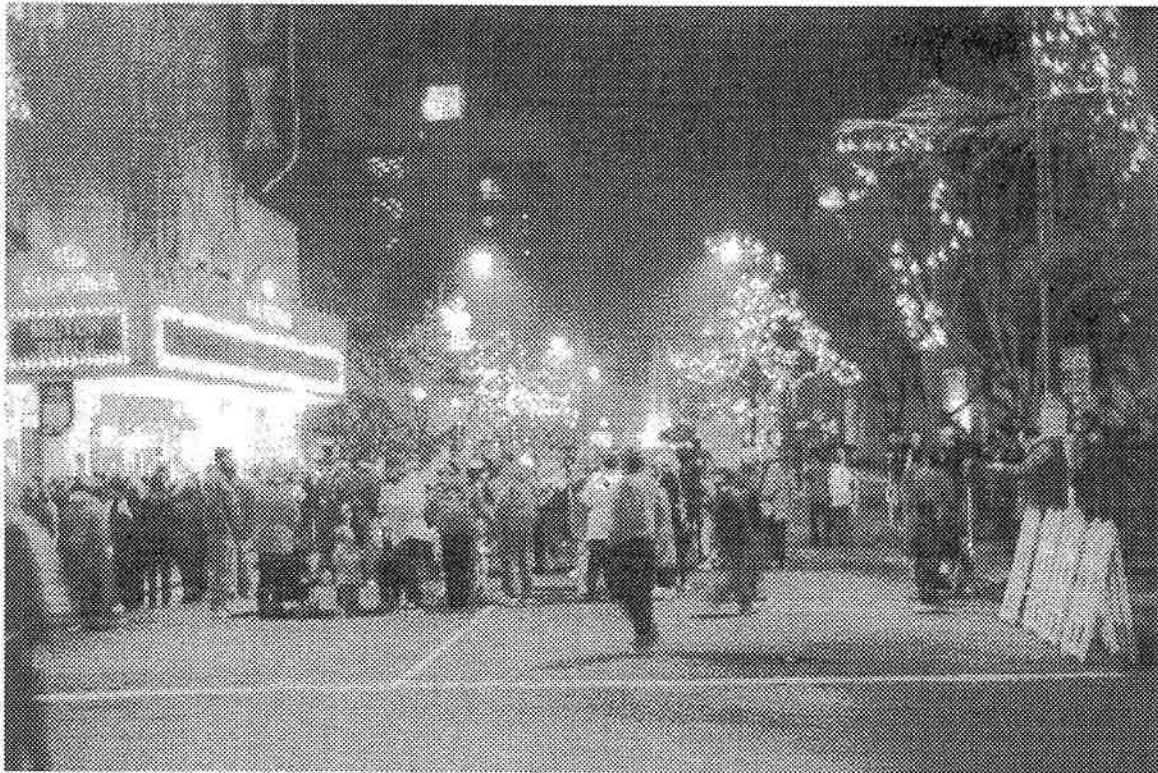


CITY OF STOCKTON

APPROPRIATION SUMMARIES

APPROPRIATION SUMMARIES

This summary section uses a number of formats to provide a quick reference to the appropriation and revenue of funds under City Council authority. It allows a deeper understanding of the City's budget by comparing the budget to past years. The legal requirement to note the City's compliance with the State Constitutional Appropriation Limit and the City's Debt Margin and General Fund bonded indebtedness are also included in this section.



Hunter Square at the end of Main Street comes alive as scores of entertainers fill the streets and buildings of downtown Stockton on New Year's Eve.

CITY OF STOCKTON 2001-02 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Fund Balance July 1, 2002	Estimated Revenue	Transfers In	Funds Available FY 02-03
<u>GENERAL FUND</u>				
General Fund (010)	\$3,259,183	\$136,029,903	\$8,342,860	\$147,631,946
<u>ENTERPRISE FUNDS</u>				
Garden Refuse Fund (455)	\$988,975	\$2,197,000	\$0	\$3,185,975
Golf Course Fund (481)	\$26,000	\$2,209,060	\$0	\$2,235,060
<u>Municipal Utilities</u>				
Storm Water Fund (441)	\$6,786,926	\$4,580,000	\$0	\$11,366,926
Wastewater Fund (431)	\$5,347,238	\$29,400,000	\$0	\$34,747,238
Water Fund (421)	\$14,941,410	\$15,775,000	\$1,767,458	\$32,483,868
New Melones Bond Reserve (421) *	\$1,767,458	\$0	\$0	\$1,767,458
<u>SPECIAL REVENUE FUNDS</u>				
Asset Forfeiture (023)	\$314,263	\$26,000	\$0	\$340,263
Boat Launching Facilities (045)	\$95,500	\$162,400	\$0	\$257,900
Development Services Fund (048)	\$0	\$6,973,500	\$0	\$6,973,500
Library Services (041)	\$505,006	\$4,741,895	\$5,720,300	\$10,967,201
Public Facility Administration Fund (999)	\$1,901,987	\$873,555	\$0	\$2,775,542
Recreation Fund (044)	\$0	\$1,864,815	\$3,298,807	\$5,163,622
Solid Waste and Recycling Fund (047)	\$1,703,776	\$492,500	\$0	\$2,196,276
Special Projects Fund (049)	\$700,000	\$0	\$875,000	\$1,575,000
<u>DISTRICT BUDGET FUNDS</u>				
Central Parking District (416)	\$26,251	\$3,041,979	\$0	\$3,068,230
Central Parking Construction Reserve (417)	\$241,257	\$0	\$0	\$241,257
<u>INTERNAL SERVICE FUNDS **</u>				
<u>Equipment Funds</u>				
Equipment (505)	\$422,791	\$464,670	\$0	\$887,461
Fleet (Vehicles) (501)	\$3,254,916	\$6,906,470	\$0	\$10,161,386
<u>Insurance Funds</u>				
Compensated Absences (562)	\$0	\$2,990,988	\$0	\$2,990,988
Health Benefits (552)	\$2,174,826	\$16,414,060	\$0	\$18,588,886
Long Term Disability-Life Ins. (557)	\$238,176	\$1,405,094	\$0	\$1,643,270
Retirement Benefits (PERS) (561)	\$891,200	\$14,267,479	\$0	\$15,158,679
Risk Management (541)	\$2,662,786	\$3,611,832	\$0	\$6,274,618
Unemployment (556)	\$293,566	\$133,225	\$0	\$426,791
Worker's Compensation (551)	\$4,445,614	\$8,349,765	\$0	\$12,795,379
<u>Management Information Service Funds</u>				
Management Information Services (502)	\$3,022,893	\$4,646,686	\$0	\$7,669,579
Radio Equipment (503)	\$2,289,949	\$972,275	\$0	\$3,262,224
Telecommunications (504)	\$2,042,246	\$1,288,662	\$0	\$3,330,908
<u>Service Funds</u>				
Central Duplicating (508)	\$253,542	\$438,605	\$0	\$692,147
Municipal Utilities Laboratory (581)	\$252,158	\$886,339	\$0	\$1,138,497
Public Art Fund (306)	\$670,130	\$208,860	\$0	\$878,990

* The New Melones Bond Debt Service Reserve is a reserve account established within the Water Fund (421).

** Internal Service Fund Balances are appropriated as contingency amounts. Unexpended funds carry over as a fund balance as of July 1 of the following year.

**CITY OF STOCKTON 2001-02 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Expenditures	Transfers Out	Estimated Fund Balance June 30, 2003
<u>GENERAL FUND</u>			
General Fund (010)	\$134,179,572	\$10,193,191	\$3,259,183
<u>ENTERPRISE FUNDS</u>			
Garden Refuse Fund (455)	\$2,548,311	\$0	\$637,664
Golf Course Fund (481)	\$2,207,414	\$0	\$27,646
<u>Municipal Utilities</u>			
Storm Water Fund (441)	\$3,940,552	\$677,686	\$6,748,688
Wastewater Fund (431)	\$24,027,047	\$3,695,338	\$7,024,853
Water Fund (421)	\$17,880,063	\$2,824,136	\$11,779,669
New Melones Bond Reserve (421) *	\$0	\$1,767,458	\$0
<u>SPECIAL REVENUE FUNDS</u>			
Asset Forfeiture (023)	\$241,702	\$0	\$98,561
Boat Launching Facilities (045)	\$154,491	\$60,000	\$43,409
Development Services Fund (048)	\$6,780,782	\$0	\$192,718
Library Services (041)	\$10,680,111	\$0	\$287,090
Public Facility Administration Fund (999)	\$1,052,385	\$0	\$1,723,157
Recreation Fund (044)	\$5,163,622	\$0	\$0
Solid Waste and Recycling Fund (047)	\$1,236,676	\$0	\$959,600
Special Projects Fund (049)	\$1,575,000	\$0	\$0
<u>DISTRICT BUDGET FUNDS</u>			
Central Parking District (416)	\$2,796,548	\$0	\$271,682
Central Parking Construction Reserve (417)	\$100,000	\$0	\$141,257
<u>INTERNAL SERVICE FUNDS **</u>			
<u>Equipment Funds</u>			
Equipment (505)	\$887,461	\$0	\$0
Fleet (Vehicles) (501)	\$10,161,386	\$0	\$0
<u>Insurance Funds</u>			
Compensated Absences (562)	\$2,990,988	\$0	\$0
Health Benefits (552)	\$18,588,886	\$0	\$0
Long Term Disability-Life Ins. (557)	\$1,643,270	\$0	\$0
Retirement Benefits (PERS) (561)	\$15,158,679	\$0	\$0
Risk Management (541)	\$6,274,618	\$0	\$0
Unemployment (556)	\$426,791	\$0	\$0
Worker's Compensation (551)	\$12,795,379	\$0	\$0
<u>Management Information Service Funds</u>			
Management Information Services (502)	\$7,669,579	\$0	\$0
Radio Equipment (503)	\$3,262,224	\$0	\$0
Telecommunications (504)	\$3,330,908	\$0	\$0
<u>Service Funds</u>			
Central Duplicating (508)	\$692,147	\$0	\$0
Municipal Utilities Laboratory (581)	\$1,138,497	\$0	\$0
Public Art Fund (306)	\$878,990	\$0	\$0

CITY OF STOCKTON 2001-02 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Fund Balance July 1, 2002	Estimated Revenue	Transfers In	Funds Available FY 02-03
<u>GRANT FUNDS</u>				
Community Development Block Grant (052-54)	\$2,458,018	\$5,689,000	\$30,000	\$8,177,018
Emergency Shelter Grant (057)	\$0	\$175,000	\$0	\$175,000
HOME Program Grant (059)	\$0	\$2,330,000	\$0	\$2,330,000
General Government Grants (020)	\$0	\$222,173	\$0	\$222,173
<u>PERMANENT/SPECIAL FUNDS</u>				
Fire Department (646)	\$27,480	\$17,350	\$0	\$44,830
General Government (642)	\$1,244	\$6,638	\$0	\$7,882
General Government Permanent (627)	\$43,000	\$1,500	\$0	\$44,500
Library (644)	\$296,297	\$329,037	\$0	\$625,334
Library Permanent (621; 622; 626; 628)	\$7,602	\$915	\$0	\$8,517
Parks & Recreation (643)	\$158,451	\$96,932	\$0	\$255,383
Parks & Rec Permanent (624; 625; 626)	\$23,980	\$2,800	\$0	\$26,780
Police Department (645)	\$44,200	\$104,000	\$0	\$148,200
Stockton Arts Commission (641)	\$45,950	\$57,250	\$0	\$103,200
<u>CAPITAL IMPROVEMENT FUNDS</u>				
Capital Improvement Fund (301)	\$2,321,705	\$460,700	\$30,000	\$2,812,405
Gas Tax 2105-2107.5 (030)	\$0	\$4,478,000	\$0	\$4,478,000
Infrastructure Improvement (303)	\$899,060	\$104,000	\$1,025,000	\$2,028,060
Infrastructure Reinvestment (307)	\$3,940,000	\$0	\$3,826,384	\$7,766,384
Measure K Sales Tax (080)	\$1,914,027	\$3,331,800	\$0	\$5,245,827
<u>Public Facilities Fees</u>				
Air Quality Fund (990)	\$3,181	\$805,500	\$0	\$808,681
City Office Space Fund (930)	\$224,470	\$320,700	\$0	\$545,170
Community Recreation Center Fund (920-926)	\$1,674,586	\$319,240	\$0	\$1,993,826
Fire Station Fund (940 - 946)	\$163,399	\$294,270	\$0	\$457,669
Habitat Conservation Fund (997)	\$1,431,289	\$356,880	\$0	\$1,788,169
Library Fund (950 - 956)	\$3,675,269	\$786,200	\$0	\$4,461,469
Parkland Fund (970-976)	\$1,376,377	\$2,222,070	\$250,000	\$3,848,447
Police Station Fund (960)	\$659,365	\$707,200	\$2,000,000	\$3,366,565
Street Improvements Fund (910-917)	\$4,326,382	\$6,025,920	\$2,400,000	\$12,752,302
Street Lights Fund (980-986)	\$119,954	\$35,960	\$0	\$155,914
Street Name Signs Fund (979)	\$43,717	\$12,570	\$0	\$56,287
Street Tree Fund (978)	\$311,472	\$126,820	\$0	\$438,292
Traffic Signal Fund (900-904, 302)	\$445,072	\$445,100	\$0	\$890,172
Wastewater Connection (434)	\$17,258,365	\$4,100,000	\$0	\$21,358,365
Westside Inter. Connection Fee (434)	\$6,163,653	\$1,730,000	\$0	\$7,893,653
Water Connection Fund (424)	\$474,414	\$563,000	\$0	\$1,037,414
Transportation Development Act (034)	\$3,546	\$161,610	\$0	\$165,156
<u>REDEVELOPMENT AGENCY</u>				
Redevelopment Agency (330-339) *	\$0	\$0	\$0	\$0

- * The Redevelopment Agency budget is approved under separate cover and included in this budget document as supplemental information.

CITY OF STOCKTON 2001-02 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Expenditures	Transfers Out	Estimated Fund Balance June 30, 2003
<u>GRANT FUNDS</u>			
Community Development Block Grant (052-54)	\$8,177,018	\$0	\$0
Emergency Shelter Grant (057)	\$175,000	\$0	\$0
HOME Program Grant (059)	\$2,330,000	\$0	\$0
General Government Grants (020)	\$222,173	\$0	\$0
<u>PERMANENT/SPECIAL FUNDS</u>			
Fire Department (646)	\$44,830	\$0	\$0
General Government (642)	\$7,882	\$0	\$0
General Government Permanent (627)	\$44,500	\$0	\$0
Library (644)	\$625,334	\$0	\$0
Library Permanent (621; 622; 626; 628)	\$8,517	\$0	\$0
Parks & Recreation (643)	\$255,383	\$0	\$0
Parks & Rec Permanent (624; 625; 626)	\$26,780	\$0	\$0
Police Department (645)	\$148,200	\$0	\$0
Stockton Arts Commission (641)	\$103,200	\$0	\$0
<u>CAPITAL IMPROVEMENT FUNDS</u>			
Capital Improvement Fund (301)	\$2,145,000	\$0	\$667,405
Gas Tax 2105-2107.5 (030)	\$40,000	\$4,438,000	\$0
Infrastructure Improvement (303)	\$0	\$2,000,000	\$28,060
Infrastructure Reinvestment (307)	\$0	\$0	\$7,766,384
Measure K Sales Tax (080)	\$4,828,000	\$0	\$417,827
<u>Public Facilities Fees</u>			
Air Quality Fund (990)	\$710,000	\$0	\$98,681
City Office Space Fund (930)	\$0	\$0	\$545,170
Community Recreation Center Fund (920-926)	\$746,000	\$0	\$1,247,826
Fire Station Fund (940 - 946)	\$0	\$325,000	\$132,669
Habitat Conservation Fund (997)	\$0	\$0	\$1,788,169
Library Fund (950 - 956)	\$250,000	\$0	\$4,211,469
Parkland Fund (970-976)	\$630,000	\$250,000	\$2,968,447
Police Station Fund (960)	\$2,655,977	\$700,000	\$10,588
Street Improvements Fund (910-917)	\$7,800,000	\$2,400,000	\$2,552,302
Street Lights Fund (980-986)	\$60,000	\$0	\$95,914
Street Name Signs Fund (979)	\$20,000	\$0	\$36,287
Street Tree Fund (978)	\$175,000	\$0	\$263,292
Traffic Signal Fund (900-904, 302)	\$500,000	\$0	\$390,172
Wastewater Connection (434)	\$2,421,475	\$0	\$18,936,890
Westside Inter. Connection Fee (434)	\$1,580,439	\$0	\$6,313,214
Water Connection Fund (424)	\$593,371	\$0	\$444,043
Transportation Development Act (034)	\$165,000	\$0	\$156
<u>REDEVELOPMENT AGENCY</u>			
Redevelopment Agency (330-339) *	\$0	\$235,000	\$0

2002-2003 INTERFUND TRANSFERS TRANSFERS IN

TO GENERAL FUND (010) from:

Gas Tax 2105-2107.5 Fund (030) ⁽¹⁾	\$4,438,000
Boat Launching Fund (045) ⁽²⁾	\$60,000
Redevelopment Agency (Eastland) Fund (335)	\$125,000
Port Industrial Redevelopment (336)	\$50,000
Water Fund (421) ⁽³⁾	\$477,300
Wastewater Fund (431) ⁽³⁾	\$1,310,000
Water Fund (421) ⁽⁴⁾	\$1,129,536
Wastewater Fund (431) ⁽⁴⁾	\$395,338
Stormwater Fund (441) ⁽⁴⁾	\$357,686

\$8,342,860

TO CAPITAL IMPROVEMENT FUND (301) from:

Redevelopment Agency (All Nations) Fund (333)	\$30,000
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TO INFRASTRUCTURE IMPROVEMENT FUND (303) from:

PFF/Police Stations City-Wide Fund (960)	\$700,000
PFF/Fire Station Zone A Fund (941)	\$200,000
PFF/Fire Station Zone C Fund (946)	\$125,000

\$1,025,000

TO INFRASTRUCTURE REINVESTMENT FUND (307) from:

Water Fund (421) ⁽³⁾	\$477,300
Wastewater Fund (431) ⁽³⁾	\$1,310,000
Water Fund (421) ⁽⁵⁾	\$740,000
Wastewater Fund (431) ⁽⁵⁾	\$680,000
Stormwater Fund (441) ⁽⁵⁾	\$320,000
General Fund (010) ⁽⁶⁾	\$299,084

\$3,826,384

TO LIBRARY FUND (041) from:

General Fund (010)	\$5,720,300
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TO RECREATION FUND (044) from:

General Fund (010)	\$3,298,807
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TO SPECIAL PROJECTS FUND (049) from:

General Fund (010)	\$875,000
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TO COMMUNITY DEVELOPMENT BLOCK GRANT (052) from:

Redevelopment Agency (Sharps Lane Villa) Fund (331)	\$30,000
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TO PFF/STREET IMPROVEMENTS ZONE A FUND (911) from:

PFF/Street Improvements Zone B Fund (913) ⁽⁷⁾	\$200,000
PFF/Street Improvements Zone C Fund (915) ⁽⁷⁾	\$2,200,000

\$2,400,000

TO PFF/POLICE STATIONS CITY-WIDE FUND (960) from:

Infrastructure Improvement Fund (303) ⁽⁷⁾	\$2,000,000
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TO PFF/PARKLAND ZONE A FUND (971) from:

PFF/Parkland City-wide Fund (970)	\$125,000
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2002-2003 INTERFUND TRANSFERS TRANSFERS IN

TO PFF/PARKLAND ZONE C FUND (975) from:

PFF/Parkland City-wide Fund (970)	\$125,000
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TO WATER FUND (421) from:

New Melones Bond Reserve Fund (421) ⁽⁸⁾	\$1,767,458
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- (1) Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.
- (2) Boat Launching loan repaid to the extent possible without negative impact on fund balance; amount is estimate.
- (3) Transfer the Utility in Lieu of Property Tax from MUD to the General Fund (1/2) and Infrastructure Reinvestment Fund (1/2).
- (4) Transfer from MUD to the General Fund is to cover utility billing costs. If cost exceed budget, actual cost will be transferred.
- (5) Amount is a fixed amount of the estimated interest on MUD operating accounts.
- (6) Transfer amount to the extent possible without negative impact on fund balance; amount is estimate.
- (7) Public Facility Fee long term loans with standard loan terms specified in the Council approved PFF Administrative Guidelines.
- (8) Estimated amount; transfer will be actual 6/30/02 fund balance.

2002-2003 INTERFUND TRANSFERS TRANSFERS OUT

FROM GENERAL FUND (010) to:

Library Fund (041)	\$5,720,300	
Recreation Fund (044)	\$3,298,807	
Special Projects Fund (049)	\$875,000	
Infrastructure Reinvestment Fund (307) ⁽⁶⁾	\$299,084	
		\$10,193,191

FROM GAS TAX 2105 FUND (030) to:

General Fund (010) ⁽¹⁾		\$4,438,000
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FROM BOAT LAUNCHING FUND (045) to:

General Fund (010) ⁽²⁾		\$60,000
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FROM WATER FUND (421) to:

General Fund (010) ⁽³⁾	\$477,300	
Infrastructure Reinvestment Fund (307) ⁽³⁾	\$477,300	
General Fund (010) ⁽⁴⁾	\$1,129,536	
Infrastructure Reinvestment Fund (307) ⁽⁵⁾	\$740,000	
		\$2,824,136

FROM NEW MELONES BOND RESERVE FUND (421) to:

Water Fund (421) ⁽⁸⁾		\$1,767,458
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FROM WASTEWATER FUND (431) to:

General Fund (010) ⁽³⁾	\$1,310,000	
Infrastructure Reinvestment Fund (307) ⁽³⁾	\$1,310,000	
General Fund (010) ⁽⁴⁾	\$395,338	
Infrastructure Reinvestment Fund (307) ⁽⁵⁾	\$680,000	
		\$3,695,338

FROM STORM WATER FUND (441) to:

General Fund (010) ⁽⁴⁾	\$357,686	
Infrastructure Reinvestment Fund (307) ⁽⁵⁾	\$320,000	
		\$677,686

FROM INFRASTRUCTURE IMPROVEMENT FUND (303) to:

PFF/Police Station City-wide Fund (960) ⁽⁷⁾		\$2,000,000
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FROM PFF/FIRE STATION ZONE A FUND (941) to:

Infrastructure Improvement Fund (303)		\$200,000
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FROM PFF/FIRE STATION ZONE C FUND (946) to:

Infrastructure Improvement Fund (303)		\$125,000
---------------------------------------	--	-----------

FROM PFF/POLICE STATION CITY-WIDE FUND (960) to:

Infrastructure Improvement Fund (303)		\$700,000
---------------------------------------	--	-----------

FROM PFF/PARKLAND CITY-WIDE FUND (970) to:

PFF/Parkland Zone A Fund (971)	\$125,000	
PFF/Parkland Zone C Fund (975)	\$125,000	
		\$250,000

FROM PFF/STREET IMPROVEMENTS ZONE B FUND (913) to:

PFF/Street Improvements Fee Area 1 Fund (911) ⁽⁷⁾		\$200,000
--	--	-----------

2002-2003 INTERFUND TRANSFERS TRANSFERS OUT

FROM PFF/STREET IMPROVEMENTS ZONE C FUND (915) to:

PFF/Street Improvements Fee Area 1 Fund (911) ⁽⁷⁾	\$2,200,000
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FROM REDEVELOPMENT AGENCY (SHARPS LANE VILLA) FUND (331) to:

Community Development Block Grant Fund (052)	\$30,000
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FROM REDEVELOPMENT AGENCY (ALL NATIONS) (333) FUND to:

Capital Improvement Fund (301)	\$30,000
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FROM REDEVELOPMENT AGENCY (EASTLAND) FUND (335) to:

General Fund (010)	\$125,000
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FROM REDEVELOPMENT AGENCY (PORT INDUSTRIAL) FUND (336) to:

General Fund (010)	\$50,000
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Notes:

Interfund transfers related to the Redevelopment Agency are identified in the Agency section.

Transfers are permitted from fund balances to other funds and appropriate accounts, but only for liability, regulatory, and capital/equipment requirements.

⁽¹⁾ Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

⁽²⁾ Boat Launching loan repaid to the extent possible without negative impact on fund balance; amount is estimate.

⁽³⁾ Transfer the Utility in Lieu of Property Tax from MUD to the General Fund (1/2) and Infrastructure Reinvestment Fund (1/2).

⁽⁴⁾ Transfer from MUD to the General Fund is to cover utility billing costs. If cost exceed budget, actual cost will be transferred.

⁽⁵⁾ Amount is a fixed amount of the estimated interest on MUD operating accounts.

⁽⁶⁾ Transfer amount to the extent possible without negative impact on fund balance; amount is estimate.

⁽⁷⁾ Public Facility Fee long term loans with standard loan terms specified in the Council approved PFF Administrative Guidelines.

⁽⁸⁾ Estimated amount; transfer will be actual 6/30/02 fund balance.

OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03	VARIANCE
General Government - Depts.				
Administrative Services (010-1300/3090)	\$6,804,539	\$7,559,789	\$7,187,774	(\$372,015)
City Attorney (010-1400)	\$878,657	\$1,006,031	\$1,017,900	\$11,869
City Auditor (010-1900)	\$420,518	\$420,317	\$484,614	\$64,297
City Clerk (010-1100)	\$808,475	\$934,739	\$925,900	(\$8,839)
City Council (010-1000)	\$321,409	\$528,163	\$492,559	(\$35,604)
City Manager (010-1200, 010-0137)	\$2,310,233	\$2,632,828	\$2,553,111	(\$79,717)
Personnel (010-1600)	\$1,696,347	\$1,702,441	\$1,750,735	\$48,294
TOTAL	\$13,240,178	\$14,784,308	\$14,412,593	(\$371,715)
General Government - Non-Dept.				
Non-Departmental (010-0130)	\$468,181	\$673,770	\$713,166	\$39,396
Housing and Redevelopment				
Community Development (010-1800) ⁽¹⁾			\$0	
Housing & Redevelopment (010-1700)	\$2,179,869	\$2,577,735	\$2,674,922	\$97,187
TOTAL	\$2,179,869	\$2,577,735	\$2,674,922	\$97,187
Parks & Recreation				
Parks & Recreation (010-3600)	\$6,441,518	\$6,904,528	\$7,084,134	\$179,606
Public Safety				
Fire (010-2600)	\$29,791,527	\$32,529,384	\$35,184,733	\$2,655,349
Police (010-2400)	\$54,922,537	\$61,848,846	\$65,572,400	\$3,723,554
TOTAL	\$84,714,064	\$94,378,230	\$100,757,133	\$6,378,903
Public Works				
Public Works (010-3000) ⁽¹⁾	\$7,739,405	\$8,787,214	\$8,537,624	(\$249,590)
TOTAL GENERAL FUND	\$114,783,215	\$128,105,785	\$134,179,572	\$6,073,787

⁽¹⁾ Public Works development review and Community Development 1999-00 Actuals and 2000-01 Budget are shown in the new Development Services Fund for comparison purposes.

OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03	VARIANCE
Enterprise Funds				
Garden Refuse Collection (455)	\$2,164,414	\$2,461,912	\$2,548,311	\$86,399
Golf Courses (481)	\$2,074,864	\$2,176,636	\$2,207,414	\$30,778
Municipal Utilities				
Stormwater Utility (441)	\$3,013,514	\$3,192,065	\$3,620,552	\$428,487
Wastewater Utility (431)	\$18,211,366	\$18,839,080	\$18,841,047	\$1,967
Water Utility (421)	\$10,443,145	\$10,529,851	\$10,586,063	\$56,212
TOTAL	\$35,907,303	\$37,199,544	\$37,803,387	\$603,843
Development Services				
Development Services (048) ⁽¹⁾	\$6,718,597	\$7,017,108	\$6,780,782	(\$236,326)
Library Services				
Library (041)	\$8,931,745	\$10,238,897	\$10,680,111	\$441,214
Recreation Services				
Recreation Services (044)	\$4,778,903	\$4,603,145	\$5,163,622	\$560,477
District Budget Funds				
Central Parking District (416, 417)	\$1,659,698	\$2,472,545	\$2,796,548	\$324,003
Public Facility Fees				
Public Facility Fees (900-999, 424, 434)	\$4,780,538	\$4,673,628	\$5,483,647	\$810,019
Other Funds				
Special Revenue Funds	\$2,665,741	\$1,574,747	\$3,207,869	\$1,633,122
Grant Funds	\$7,182,861	\$11,298,132	\$9,439,562	(\$1,858,570)
Permanent/Special Funds	\$527,024	\$1,240,422	\$1,264,626	\$24,204
TOTAL	\$10,375,626	\$14,113,301	\$13,912,057	(\$201,244)
TOTAL BUDGET	\$187,935,625	\$208,423,953	\$216,799,726	\$8,375,773

⁽¹⁾ Public Works development review and Community Development 1999-00 Actuals and 2000-01 Budget are shown in the new Development Services Fund for comparison purposes.

SUMMARY OF 2002-03 BUDGET APPROPRIATIONS

FUND	OPERATING	CAPITAL PROJECTS	TOTAL APPROPRIATION
General Fund	\$134,179,572	\$0	\$134,179,572
<u>Enterprise Funds:</u>			
Garden Refuse Fund	\$2,548,311	\$0	\$2,548,311
Golf Course Fund	\$2,207,414	\$0	\$2,207,414
Storm Water Fund	\$3,620,552	\$320,000	\$3,940,552
Wastewater Fund	\$18,841,047	\$5,186,000	\$24,027,047
Water Fund	\$10,586,063	\$7,294,000	\$17,880,063
Total Enterprise Funds	\$37,803,387	\$12,800,000	\$50,603,387
<u>Special Revenue Funds:</u>			
Asset Forfeiture	\$241,702	\$0	\$241,702
Boat Launching Facilities	\$154,491	\$0	\$154,491
Development Services	\$6,780,782	\$0	\$6,780,782
Library Services	\$10,680,111	\$0	\$10,680,111
Public Facility Administration	\$1,052,385	\$0	\$1,052,385
Recreation Services	\$5,163,622	\$0	\$5,163,622
Solid Waste & Recycling	\$1,236,676	\$0	\$1,236,676
Special Projects	\$1,575,000	\$0	\$1,575,000
Street & Business Improvement	\$0	\$0	\$0
Total Special Revenue Funds	\$26,884,769	\$0	\$26,884,769
Central Parking District	\$2,796,548	\$100,000	\$2,896,548
Grant Funds	\$9,439,562	\$1,464,629	\$10,904,191
Permanent/Special Funds	\$1,264,626	\$0	\$1,264,626
<u>Capital Improvement Funds:</u>			
Capital Improvement Fund	\$0	\$2,145,000	\$2,145,000
Gas Tax 2105-2107.5	\$0	\$40,000	\$40,000
Infrastructure Reinvestment	\$0	\$0	\$0
Measure K Sales Tax	\$0	\$4,828,000	\$4,828,000
Public Facility Fees Funds	\$4,431,262	\$13,711,000	\$18,142,262
Transportation Development Act	\$0	\$165,000	\$165,000
Total Capital Improvement Funds	\$4,431,262	\$20,889,000	\$25,320,262
TOTAL	\$216,799,726	\$35,253,629	\$252,053,355

APPROPRIATION LIMIT & BASIS OF ACCOUNTING

Appropriation Limit

Article XIII B of the State Constitution (Proposition 4 as amended by Proposition 111) limits the taxing authority of the City. The Appropriations Limit is the maximum taxing authority of the City. The Appropriations Subject to Limit is the proposed taxing by the City.

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIII B. The City is within its taxing authority; therefore, the 2001-02 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

APPROPRIATION LIMIT (Dollar Amount in Thousands)	
2002-03 Appropriations Limit	\$168,906
2002-03 Appropriations Subject to Limit	\$115,581
Remaining Capacity	\$53,325

Basis of Accounting

The basis of accounting refers to when revenues and expenditures are recognized and reported.

The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects) and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The accrual basis of accounting is used for proprietary funds (enterprise and internal service), and permanent funds. Under the accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

City budgets are generally consistent with the basis of accounting for their fund. However, the depreciation expense is not budgeted or shown for proprietary or permanent funds in the budget presentation. The budget presentation also does not include book entries for possible interest loss if an asset is not held until maturity. Actual expenditures for a year do not include encumbrances, which roll over and are spent in the following year.

DEBT LIMIT COMPUTATION

JUNE 30, 2001

(Dollar amounts in thousands)

Total Assessed Valuation (less other exemptions)	\$10,341,376
Less: Redevelopment Tax Increments	<u>166,026</u>
Basis of Levy	<u>\$10,175,350</u>
Debt Limit – 15 Percent of Assessed Value (1)	\$1,551,206
Amount of Debt Applicable to Debt Limit	<u>0</u>
LEGAL DEBT MARGIN	<u>\$1,551,206</u>

(1) Section 43605 California Government Code.

Source: San Joaquin County Auditor/Controller's Office and California Municipal Statistics

NET GENERAL OBLIGATION BONDED DEBT PER CAPITA
Ratio of Net G.O. Bonded Debt to Taxable Assessed Value
(Dollar amounts in thousands)

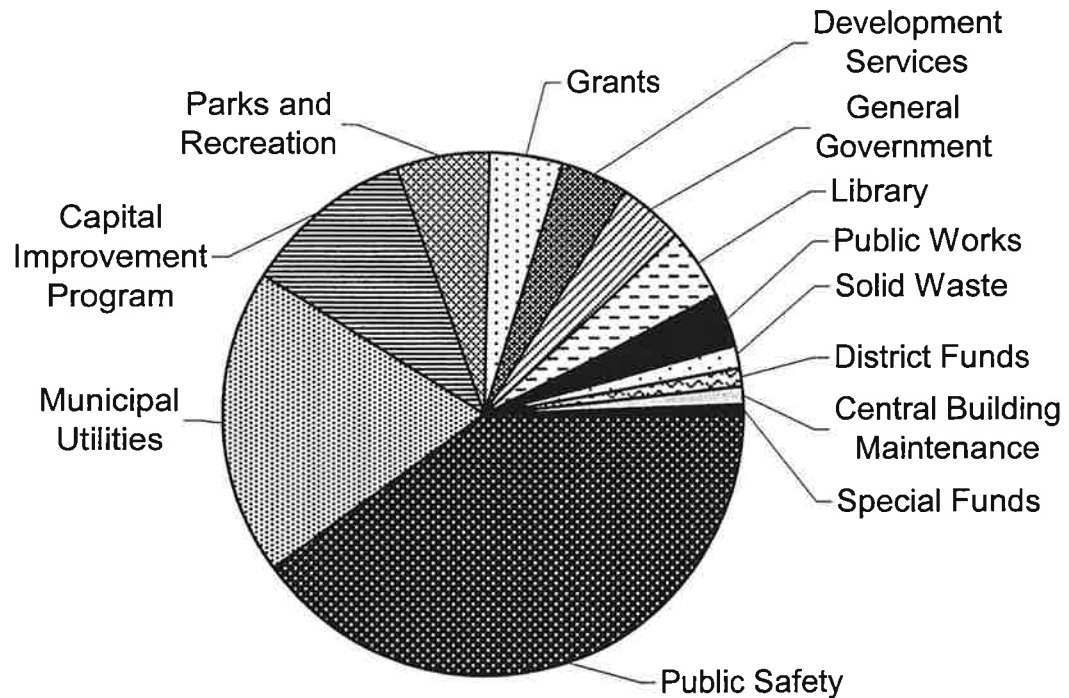
Fiscal Year	Population (1)	Gross Assessed Value	Gross Bonded Debt	Debt Payable from Enterprise Revenue	Net Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt per Capita
1992	221,585	\$ 7,606,262	\$ 265	\$ 0	\$ 265	0.003 %	\$ 1.1959
1993	226,300	8,055,732	135	0	135	0.002	0.5966
1994	228,733	8,443,029	0	0	0	0.000	0.0000
1995	232,770	8,575,384	0	0	0	0.000	0.0000
1996	233,600	8,814,724	0	0	0	0.000	0.0000
1997	236,500	8,790,337	0	0	0	0.000	0.0000
1998	240,100	8,966,865	0	0	0	0.000	0.0000
1999	243,700	9,140,653	0	0	0	0.000	0.0000
2000	247,300	9,534,464	0	0	0	0.000	0.0000
2001	251,100	11,049,631	0	0	0	0.000	0.0000

2000 Federal Census Population – 243,771

(1) Population data estimates are as of January 1 of the corresponding year and are not in thousands.

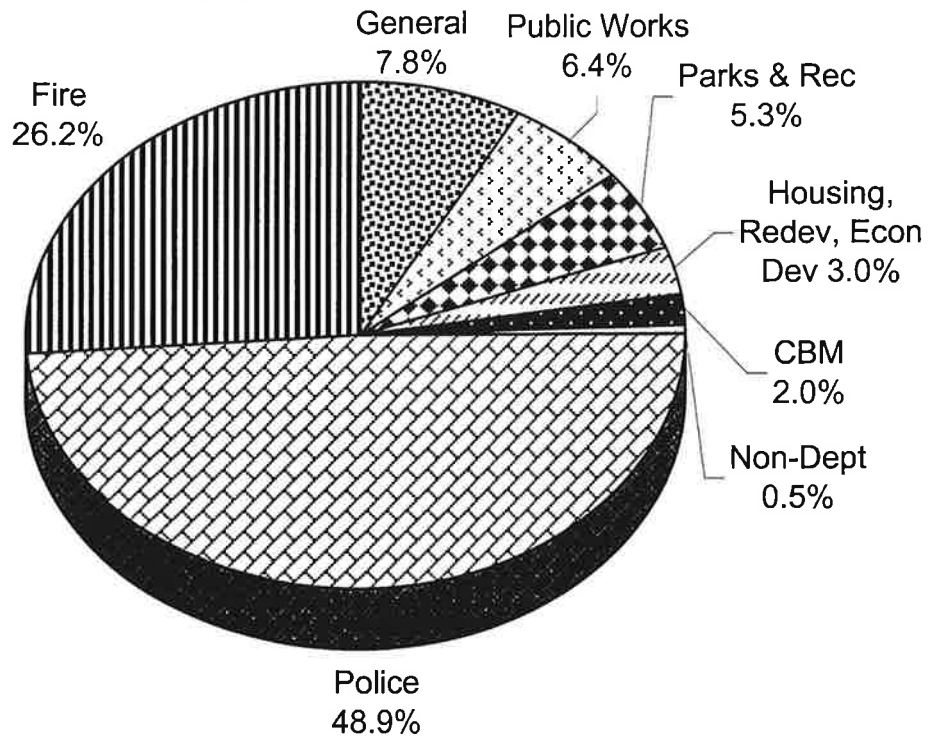
Source: State of California, Department of Finance, Demographic Research Unit
City of Stockton Administrative Services Department
San Joaquin County Auditor/Controller's Office

BUDGET DISTRIBUTION BY FUNCTION ALL FUNDS -- \$252 MILLION



Public Safety	\$100,998,835	40.1%
Municipal Utilities	\$47,730,222	18.9%
Capital Improvement Program	\$26,372,647	10.5%
Parks and Recreation	\$14,609,661	5.8%
Grants	\$10,904,191	4.3%
Development Services	\$10,830,704	4.3%
General Government	\$10,817,189	4.3%
Library	\$10,680,111	4.2%
Public Works	\$8,537,624	3.4%
Solid Waste	\$3,784,987	1.5%
District Funds	\$2,896,548	1.1%
Central Building Maintenance	\$2,626,010	1.0%
Special Funds	\$1,264,626	0.5%
<hr/>		
\$252,053,355		

GENERAL FUND OPERATING BUDGET BY SERVICE PROVIDED



Police	\$65,572,400	48.9%
Fire	\$35,184,733	26.2%
General Government	\$10,500,599	7.8%
Public Works	\$8,537,624	6.4%
Parks and Recreation	\$7,084,134	5.3%
Housing, Redev, Econ Dev	\$3,960,906	3.0%
Central Building Maint.	\$2,626,010	2.0%
Non-Departmental	\$713,166	0.5%
Total	\$134,179,572	



More than 100 entertainment acts are performed in more than 25 sites in the downtown center, with a spectacular fireworks finale.



CITY OF STOCKTON

REVENUE SUMMARIES

REVENUE SUMMARIES

This section outlines the City's sources of revenue and compares the budget to the previous year's revenue. The City collects revenue from a number of sources. Some revenue, such as taxes, certain licenses and permits, fines, and charges for services, can be used for general purposes. Other revenue, such as special purpose grants, impact fees, gas taxes and sewer fees, can only be used for the specified purpose.

This section also explains the revenue forecasting methodology, and allows a deeper understanding of the City's revenue by comparing the budget to past years.

REVENUES BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03
GENERAL FUND (010) 55.5%			
↓			
Taxes: 76%			
Property Taxes	\$17,619,264	\$18,320,000	\$19,800,000
County Collection Fee*	(\$381,170)	(\$390,000)	(\$400,000)
Utility Users Tax	\$31,187,855	\$29,120,000	\$34,050,000
Sales and Use Tax	\$32,337,798	\$34,140,000	\$34,880,000
Franchises	\$5,254,991	\$4,826,000	\$5,530,000
Business Licenses	\$6,643,357	\$7,380,000	\$7,180,000
Transient Occupancy	\$1,994,217	\$1,560,000	\$1,850,000
Document Transfer	\$691,527	\$528,000	\$690,000
Totals	\$95,347,839	\$95,484,000	\$103,580,000
Licenses & Permits:			
Animal Licenses	\$115,963	\$91,000	\$99,400
Construction Permits	\$2,927,510	\$2,548,800	\$0
Street & Curb Permits	\$448,813	\$438,855	\$0
Fire Dept Permits	\$35,565	\$47,000	\$47,000
Police Dept Permits	\$218,748	\$181,112	\$240,653
Other Licenses & Permits	\$11,040	\$3,375	\$3,375
Totals	\$3,757,639	\$3,310,142	\$390,428
Use of Money & Property:			
Interest	\$1,446,457	\$1,220,000	\$1,120,000
Rentals	\$669,272	\$730,600	\$306,700
Cash Over & Short	\$1,588	\$0	\$0
Totals	\$2,117,317	\$1,950,600	\$1,426,700
Fines & Forfeitures:			
Traffic & Parking Fines	\$789,949	\$705,925	\$1,017,125
Vehicle Code Fines	\$161,367	\$130,000	\$160,000
DUI Emergency Recovery	\$55,154	\$14,132	\$15,112
Criminal Fines	\$51,091	\$38,000	\$55,000
Misc Fines & Penalties	\$385,984	\$132,700	\$136,200
Totals	\$1,443,545	\$1,020,757	\$1,383,437
Other Revenues:			
Refunds & Reimbursements	\$1,873,142	\$709,870	\$1,001,520
Utility In Lieu of Tax	\$1,628,902	\$1,729,000	\$0
Sale of Property	\$169,766	\$0	\$0
Cost Recovery Allocations	\$4,037,644	\$4,734,553	\$4,237,920
Miscellaneous Revenues*	(\$912,424)	(\$47,000)	(\$422,400)
Totals	\$6,797,030	\$7,126,423	\$4,817,040

REVENUES BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03
<u>Revenues from Other Agencies:</u>			
Federal Police Grants	\$0	\$37,000	\$0
Homeowners Exemption	\$375,041	\$372,800	\$385,800
Motor Vehicle In-Lieu of Tax	\$13,022,422	\$13,830,000	\$14,810,000
POST Reimbursement	\$307,535	\$250,000	\$265,000
Other Revenue	\$2,426,389	\$1,246,964	\$1,237,275
Totals	\$16,131,387	\$15,736,764	\$16,698,075
<u>Charges for Current Services:</u>			
General Government	\$740,105	\$620,410	\$530,860
Public Safety	\$4,217,546	\$4,969,079	\$5,550,128
Physical Environment	\$1,281,616	\$1,332,418	\$1,413,861
Planning, Building, Housing	\$4,162,301	\$3,240,750	\$165,500
Cultural & Recreational	\$694,733	\$814,450	\$5,000
Other Charges for Services	\$345,346	\$332,996	\$68,874
Totals	\$11,441,647	\$11,310,103	\$7,734,223
General Fund Totals	\$137,036,404	\$135,938,789	\$136,029,903

ENTERPRISE FUNDS 21.8%

Water Fund: (421)

User Fees	\$14,135,664	\$13,638,500	\$14,640,000
Investment Earnings	\$1,139,589	\$804,000	\$1,010,000
Penalty Fees	\$251,655	\$125,000	\$125,000
Miscellaneous Revenues	\$4,135	\$0	\$0
Water Fund Totals	\$15,531,043	\$14,567,500	\$15,775,000

Regional Wastewater Fund: (431)

User Fees	\$27,028,482	\$27,182,100	\$27,550,000
Sewer Lien Admin Fees	\$57,493	\$80,000	\$0
Service Penalties	\$432,336	\$300,000	\$410,000
Investment Earnings	\$1,846,370	\$680,000	\$1,430,000
Miscellaneous Revenues	\$110,782	\$40,000	\$10,000
Wastewater Fund Totals	\$29,475,463	\$28,282,100	\$29,400,000

Stormwater Fund: (441)

User Fees	\$4,152,626	\$4,150,000	\$4,210,000
Other Revenues	\$74,140	\$30,000	\$30,000
Investment Earnings	\$403,102	\$320,000	\$340,000
Stormwater Fund Totals	\$4,629,868	\$4,500,000	\$4,580,000

Solid Waste - Garden Refuse: (455)

	\$2,178,857	\$2,197,000	\$2,197,000
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REVENUES BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03
Golf Course Fund: (481)			
User Fees	\$1,861,547	\$1,865,000	\$1,711,000
Rents/Leases/Concessions	\$275,499	\$238,000	\$498,060
Other Revenues	\$11,031	\$11,000	\$0
Golf Fund Totals	\$2,148,077	\$2,114,000	\$2,209,060
Enterprise Fund Totals	\$53,963,308	\$51,660,600	\$54,161,060

SPECIAL REVENUE FUNDS

<u>DEVELOPMENT SERVICES (048)</u>	\$0	\$0	\$6,973,500
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LIBRARY SERVICES (041)

E-rate Rebates	\$0	\$0	\$143,543
County-wide Contribution	\$3,435,583	\$3,726,288	\$3,901,488
PLF State Grant	\$415,104	\$427,532	\$394,584
Fines	\$103,222	\$99,824	\$188,175
Automation Services Contract	\$26,299	\$15,700	\$23,812
Miscellaneous Other Fees	\$59,423	\$63,902	\$90,293
Library Services Totals	\$4,039,631	\$4,333,246	\$4,741,895

RECREATION SERVICES (044)

<u>RECREATION SERVICES (044)</u>	\$0	\$0	\$1,864,815
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OTHER SPECIAL REVENUE FUNDS

Asset Forfeiture (023)	\$236,347	\$26,000	\$26,000
Boat Launching Facilities (045)	\$160,937	\$159,431	\$162,400
Solid Waste & Recycling (047)	\$15,598,868	\$539,400	\$492,500
Other Special Revenue Totals	\$15,996,152	\$724,831	\$680,900

Special Revenues Fund Totals

Special Revenues Fund Totals	\$20,035,783	\$5,058,077	\$14,261,110
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CENTRAL PARKING DISTRICT (416-417)

Special Assessments	\$600,538	\$600,000	\$600,000
Other Revenues	\$34,827	\$3,856	\$3,356
Parking Lot/Meter Fees	\$1,622,003	\$1,768,167	\$2,318,623
Revenue Other Agencies	\$73,623	\$70,000	\$70,000
Parking Citations	\$58,002	\$51,000	\$0
Investment Earnings	\$62,681	\$96,000	\$50,000

Parking District Totals

Parking District Totals	\$2,451,674	\$2,589,023	\$3,041,979
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REVENUES BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03
GRANT FUNDS 3.496			
COMMUNITY DEVELOPMENT FUND			
CDBG (052)	\$5,221,705	\$5,526,200	\$5,689,000
Emergency Shelter Program (057)	\$225,703	\$175,000	\$175,000
Home Grant Program (058-059)	\$1,418,335	\$2,456,000	\$2,330,000
CDBG Fund Totals	\$6,865,743	\$8,157,200	\$8,194,000
SPECIAL PURPOSE GRANTS (020)			
Operating Grants	\$2,240,438	\$616,917	\$222,173
Totals	\$2,240,438	\$616,917	\$222,173
Grant Fund Fund Totals	\$9,106,181	\$8,774,117	\$8,416,173
PERMANENT/SPECIAL FUNDS .296			
Fire Department (646)	\$16,100	\$15,100	\$17,350
General Government (642)	\$3,897	\$4,150	\$6,638
General Government Permanent (627)	\$2,501	\$2,600	\$1,500
Library (644)	\$253,306	\$366,331	\$329,037
Library Permanent (621-2; 626;628)	\$3,000	\$1,000	\$915
Parks & Recreation (643)	\$174,377	\$140,402	\$96,932
Parks & Rec. Permanent (624-6)	\$803	\$3,700	\$2,800
Police (645)	\$123,273	\$98,400	\$104,000
Stockton Arts Commission (641)	\$151,252	\$54,250	\$57,250
Permanent/Special Fund Totals	\$728,509	\$685,933	\$616,422
CAPITAL IMPROVEMENT FUNDS 9.96			
CAPITAL IMPROVEMENT FUNDS (301/303/307)			
Amusement Taxes (301)	\$20,147	\$20,800	\$21,000
Grants/Donations (301-303)	\$424,151	\$432,810	\$0
Investment Earnings (301-303)	\$356,017	\$505,800	\$543,700
Area of Benefit Fees (301)	\$34,277	\$0	\$0
CIP Totals	\$834,592	\$959,410	\$564,700
GAS TAX FUNDS 1.9			
2105-2107.5 Gas Tax (030)	\$4,417,398	\$4,386,200	\$4,473,700
Transportation Dev Tax (034)	\$153,747	\$153,747	\$158,900
Investment Earnings (030-037)	\$36,344	\$14,010	\$7,010
Gas Tax Funds Totals	\$4,607,489	\$4,553,957	\$4,639,610

REVENUES BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03
MEASURE K SALES TAX FUND (080) 190			
Sales Tax	\$3,985,490	\$2,820,000	\$2,893,000
Grants/Other Government Revenue	\$6,653,001	\$3,630,000	\$100,000
Investment Earnings	\$245,246	\$203,500	\$338,800
Measure K Fund Totals	\$10,883,737	\$6,653,500	\$3,331,800
PUBLIC FACILITY FEES FUNDS 7,990			
Traffic Signal Impact Funds (900-904)			
Impact Fees	\$276,077	\$378,700	\$378,700
Investment Earnings	\$82,724	\$64,400	\$66,400
Totals	\$358,801	\$443,100	\$445,100
Street Improvement Impact Funds (910-917)			
Impact Fees	\$5,542,798	\$4,676,500	\$5,022,000
Investment Earnings	\$1,336,342	\$1,152,000	\$1,003,920
Totals	\$6,879,140	\$5,828,500	\$6,025,920
Community Center Impact Funds (920-926)			
Impact Fees	\$264,976	\$168,600	\$212,000
Investment Earnings	\$99,573	\$88,080	\$107,240
Totals	\$364,549	\$256,680	\$319,240
City Office Impact Fund (930)			
Impact Fees	\$312,538	\$307,000	\$307,000
Investment Earnings	\$15,508	\$8,500	\$13,700
Totals	\$328,046	\$315,500	\$320,700
Fire Station Impact Funds (940-946)			
Impact Fees	\$283,114	\$284,200	\$270,000
Investment Earnings	\$12,673	\$9,890	\$24,270
Totals	\$295,787	\$294,090	\$294,270
Library Impact Funds (950-956)			
Impact Fees	\$577,343	\$512,200	\$554,000
Investment Earnings	\$222,896	\$211,300	\$232,200
Totals	\$800,239	\$723,500	\$786,200
Police Station Impact Fund (960)			
Impact Fees	\$639,160	\$707,000	\$620,000
Investment Earnings	\$187,825	\$110,600	\$87,200
Totals	\$826,985	\$817,600	\$707,200

REVENUES BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03
<u>Parkland Impact Funds (970-976)</u>			
Impact Fees	\$1,617,642	\$1,746,000	\$1,881,000
Investment Earnings	\$312,942	\$248,560	\$341,070
Totals	\$1,930,584	\$1,994,560	\$2,222,070
<u>Tree Impact Fund (978)</u>			
Impact Fees	\$97,407	\$61,000	\$115,000
Investment Earnings	\$11,462	\$8,440	\$11,820
Totals	\$108,869	\$69,440	\$126,820
<u>Street Sign Impact Fund (979)</u>			
Impact Fees	\$14,241	\$10,200	\$10,200
Investment Earnings	\$2,469	\$1,980	\$2,370
Totals	\$16,710	\$12,180	\$12,570
<u>Street Light Impact Funds (980-986)</u>			
Impact Fees	\$34,858	\$12,800	\$11,500
Investment Earnings	\$24,941	\$21,250	\$24,460
Totals	\$59,799	\$34,050	\$35,960
<u>Air Quality Impact Funds (990-996)</u>			
Impact Fees	\$547,781	\$723,000	\$650,000
Investment Earnings	\$200,142	\$145,500	\$155,500
Totals	\$747,923	\$868,500	\$805,500
<u>Habitat/Open Space Conservation (997)</u>			
Impact Fees	\$350,294	\$214,600	\$285,000
Investment Earnings	\$70,130	\$52,890	\$71,880
Totals	\$420,424	\$267,490	\$356,880
<u>Public Facilities Administration Fund (999)</u>			
Impact Fees	\$760,642	\$585,228	\$787,455
Investment Earnings	\$80,251	\$35,000	\$86,100
Totals	\$840,893	\$620,228	\$873,555
<u>Water Impact Fund (424)</u>			
Impact Fees	\$919,572	\$440,000	\$540,000
Investment Earnings	\$85,106	\$35,000	\$23,000
Totals	\$1,004,678	\$475,000	\$563,000

REVENUES BY FUND

	ACTUAL 2000-01	BUDGET 2001-02	BUDGET 2002-03
Wastewater Impact Fund (434)			
Impact Fees	\$5,670,898	\$2,130,000	\$3,200,000
Investment Earnings	\$888,683	\$760,000	\$900,000
Totals	\$6,559,581	\$2,890,000	\$4,100,000
Westside Sewer Interceptor Connection (434)			
Impact Fees	\$3,515,334	\$1,420,000	\$1,420,000
Investment Earnings	\$308,281	\$280,000	\$310,000
Totals	\$3,823,615	\$1,700,000	\$1,730,000
Public Facility Fees Totals	\$25,366,623	\$17,610,418	\$19,724,985
Capital Improvement Fund Totals	\$41,692,441	\$29,777,285	\$28,261,095

REVENUE SUMMARY TOTALS BY FUND — B-7

General Fund 55.5	\$137,036,404	\$135,938,789	\$136,029,903
Enterprise Funds 21.8	\$53,963,308	\$51,660,600	\$54,161,060
Development Services 2.8	\$0	\$0	\$6,973,500
Library Services 1.9	\$4,039,631	\$4,333,246	\$4,741,895
Recreation Services .8	\$0	\$0	\$1,864,815
Special Revenue Funds .3	\$15,996,152	\$724,831	\$680,900
Central Parking District 1.2	\$2,451,674	\$2,589,023	\$3,041,979
Community Dev Grant Fund 0	\$6,865,743	\$8,157,200	\$8,194,000
Special Purpose Grants 3.4	\$2,240,438	\$616,917	\$222,173
Permanent/Special Funds .2	\$728,509	\$685,933	\$616,422
Capital Improvement Funds .9	\$834,592	\$959,410	\$564,700
Gas Tax Fund 1.9	\$4,607,489	\$4,553,957	\$4,639,610
Measure K Sales Tax 1	\$10,883,737	\$6,653,500	\$3,331,800
Public Facility Impact Funds 7.9	\$25,366,623	\$17,610,418	\$19,724,985
TOTAL ALL FUNDS	\$265,014,300	\$234,483,824	\$244,787,742

Note: Collection agency bills will be deducted from the applicable revenue rather than charged to an expenditure account. In this way, the revenue estimates contain collection agency costs in the exact amounts owed.

BASIS OF FY 2002-2003 REVENUE PROJECTION

GENERAL FUND

Taxes

The majority of the City's General Fund revenue is in the "Taxes" revenue category. The Taxes category is 76% of total estimated General Fund Revenue in Fiscal Year (FY) 2002-03. The total estimated FY 2002-03 tax revenue of \$103,580,000 is 8% above the original estimate for FY 2001-02 in the Adopted Budget and 5% above the revised estimate for the current year.

The State budget shift of property tax allocation from the City to schools beginning in FY 1992-93 continues to leave the City with an annual revenue loss now over \$6.2 million. This loss of discretionary revenue has been offset only slightly by Proposition 172 (the Public Safety Sales and Use Tax), which will generate an anticipated \$990,000 in FY 2002-03. However, this small offset is legally required to be used only for public safety purposes, and is not discretionary revenue.

Total property tax revenue is projected to increase 5.1% from the revised current year estimate. The city's taxable assessed valuation is estimated to increase by 5.4%, a slower rate of growth after the 9.4% increase in the current year. Revenue from two property tax components is likely to remain at current year levels: the Supplemental Roll allocation and the Unitary (utility) allocation. The property tax administration fee charged by the county is estimated to increase by approximately 3% from the actual current year charge.

Utility User Tax revenue in FY 2002-03 is estimated to increase by 3.2% from the revised current year estimate. This rate of growth is based primarily on the long-term average annual rate of revenue growth from the electric and natural gas utilities. Actual revenue from the Utility User Tax will continue to be affected by a multiplicity of factors, including electric and natural gas rate fluctuations, weather conditions affecting power usage, conservation, growing competition in the telecommunications industry (lowering rates), and any state legislation affecting power rates.

In the current fiscal year, natural gas rates have plummeted from the high rates experienced during FY 2000-01, meaning lower Utility User Tax revenue from natural gas utilities. For example, the residential baseline gas rate in February, 2002 was 66% below the rate of one year earlier, and 12% below the rate in effect two years ago in that same month. The total amount of Utility User Tax rebates given to employers located in the city's Enterprise Zone has increased by 25% over the last two years alone. The Enterprise Zone rebate total is expected to increase moderately next fiscal year to over \$500,000.

Measure I on the March 2002 ballot proposed to reduce the city's Utility User Tax rate from 8% to 6% over the next two years. Due to community support for city services, the ballot measure failed to pass which allows the city's 8% tax rate to continue. After the election, the City Council

BASIS OF FY 2002-2003 REVENUE PROJECTION

approved a plan to gradually reduce the Utility User Tax rate from 8% to 6% by lowering the tax rate by one-quarter percent per year for eight years beginning in 2004.

Revenue from the local 1% Sales and Use tax is estimated to increase in FY 2002-03 by 7.9% after remaining relatively flat during the current fiscal year. The estimated 7.9% growth rate includes (1) a general 6.6% increase based on an adjusted seven-year average growth rate, (2) an estimated net additional revenue resulting from the opening of a large popular discount store within the city, and (3) a small adjustment in the base due to allocation adjustments in the current year. Revenue from the Public Safety Sales and Use Tax (Proposition 172) is also projected to increase by 6.6% in FY 2002-03 after remaining flat during the current year. The Public Safety Sales Tax is allocated based on county-wide sales tax collections which in current times changes generally at a rate close to Stockton's sales tax collections.

Business License Tax revenue is projected to increase by 4.9% in FY 2002-03. This growth rate estimate is based primarily on the estimated sales tax revenue growth in the four quarters of calendar year 2002, the time period for which the Business License Tax will be due next fiscal year. Revenue from the Transient Occupancy Tax (TOT) is estimated to rebound next fiscal year at a moderate 5% rate after an estimated 10% reduction in the current year which resulted from the slow State economy and the especially hard-hit travel industry last Fall.

Revenue from the Document (Real Property) Transfer Tax is estimated to remain flat through FY 2002-03. Next year's revenue estimate of \$690,000 is the same as last year's actual and the revised estimate for the current year. This small revenue source surprisingly has held its ground despite the slow economic environment in the current fiscal year. The FY 2002-03 revenue estimate is the fourth complete fiscal year at the tax rate of \$0.55 per \$1,000 in property value, rather than the City's previous rate of \$3.00 per \$1,000 of value. The higher rate expired November 3, 1998 due to the requirements of Proposition 218. The rate reduction translates into a revenue loss of nearly \$3.1 million per year based on current activity levels.

Licenses and Permits

This category includes construction permit fees as well as other permit-related fees such as animal licenses, Police Department permits, and parking meter revenue. The total revenue estimate for "Licenses and Permits" in the General Fund is down nearly \$3 million because of the establishment of a new Development Services Special Revenue Fund effective with FY 2002-03. The revenue for Construction Permits and Street and Curb Permits are now part of this self-sustaining fund. In addition, Parking Meter revenue is now being allocated to the Central Parking District Fund. The largest remaining revenue source in this revenue category is Police Permits, which reflect an overall increase due to higher activity for alarm and solicitor permits and the addition of a new permit fee for residential hotel/motel operators and managers.

BASIS OF FY 2002-2003 REVENUE PROJECTION

Use of Money and Property

This category includes interest earnings from investment of available cash balances. Also included are charges for use of City property and facilities. The total revenue estimate for "Use of Money and Property" in the General Fund is down over \$500,000 primarily because revenue for recreation facility rentals are now part of a new Recreation Services Special Revenue Fund, effective in FY 2002-03. Interest earnings revenue has been estimated using a lower average interest rate and cash balance.

Fines and Forfeitures

This category includes Traffic/Parking Citation fines along with several smaller fine revenues such as Vehicle Code fines and Criminal fines. The increase in the total revenue estimate in this category for FY 2002-03 is due to a wide variety of factors: (1) an increase in parking citation revenue as the result of no longer using parking deputies for funeral escort service, (2) the inclusion of parking citation revenue previously allocated to the Central Parking District, (3) the inclusion of the new Nuisance Vehicle Seizure revenue, and (4) increases in parking, vehicle, and criminal fine revenue based on prior year experience. In the past, State legislation gave a greater percentage of traffic fines to trial courts, which resulted in consistent erosion of City revenue from this source. State legislation AB233 approved in September, 1997 returned vehicle fine revenues to the cities beginning July 1, 1998.

Other Revenues

This category includes Cost Recovery Allocations and a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund which are the legal responsibility of a private party or other separate entity. Prior to 2002-03, this category also included Utility In Lieu of Tax revenues, but these are now handled as transfers. Cost Recovery Allocation charges are based on annual Full Cost Plan updates and charges by engineering staff to capital projects.

The total revenue estimate in this "Other Revenues" category is down because of lower Public Works Charges (due to an offsetting increase in direct labor charges to capital projects), an increase in the estimated Allowance for Uncollectables, and the Utility in Lieu of Tax becoming a transfer rather than a revenue. The FY 2002-03 revenue estimate includes the new Abandoned Vehicle Abatement (AVA) Service Authority reimbursement revenue.

Revenues from Other Agencies

This revenue category includes the Motor Vehicle License Fee, the fourth largest General Fund revenue source. Motor Vehicle License Fee revenue is estimated at \$14,810,000 for FY 2002-03, which represents 11% of total estimated General Fund revenue. This category also

BASIS OF FY 2002-2003 REVENUE PROJECTION

includes the State's financial assistance for Booking Fee Relief, Police federal grant revenue, the Homeowner's Property Tax Exemption Replacement, and several other smaller State allocations.

Revenue from Motor Vehicle License Fee regular monthly allocations is estimated to increase by 6.8% in FY 2002-03, based on an adjusted six-year average growth rate. The State's Booking Fee Relief allocation is included in the FY 2002-03 estimate in the fixed annual amount of \$982,794. This revenue was allocated to the city on an on-going annual basis beginning in FY 1999-00. Other State financial assistance totaling \$860,597 that was received in FY 2000-01 is no longer being funded by the State. The estimate for the Homeowners' Property Tax Exemption allocation is based on information from the county about the current year allocation amount. POST (State) reimbursement for police officer training varies from year to year, depending on how many officers are trained and the state reimbursement formula. Police grant revenue in the General Fund has ended. All of the nearly \$1.0 million net increase in this "Revenue from Other Agencies" category is due to the estimated increase in the Motor Vehicle License Fee revenue.

Charges for Current Services

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. In past years, most fee services were provided by the Community Development, Public Works, Parks and Recreation, Police and Fire departments, including contractual agreements with special districts for fire suppression and ambulance dispatch services.

The total revenue estimate for "Charges for Current Services" in the General Fund is down \$3.6 million because Community Development, the development review sections of Public Works, and the recreation sections of Parks and Recreation have moved to Special Revenue funds. The revenue estimates related to the Community Development Department and development review of Public Works have been moved to the Development Services Special Revenue Fund, and recreation has been moved to Recreation Services Special Revenue fund effective with the FY 2002-03 budget.

The increase in the remaining Service Charge areas is primarily in Public Safety. Total revenue from the four fire suppression service contracts is estimated to increase 5.5% over current year actual contract amounts based on the average rate of increase during the last three years and scheduled loan repayments from the Eastside Fire District. Revenue from ambulance and fire dispatch contracts is also expected to increase due to higher call volumes. Additional revenue is estimated for the Impounded Vehicle Release fee resulting from a fee rate increase to cover costs. Revenue from Police Escort fees is estimated to drop significantly with the discontinuation of funeral escort service.

BASIS OF FY 2002-2003 REVENUE PROJECTION

Revenue from San Joaquin County for the animal pound service contract is estimated to increase as a result of additional staffing and costs related to the expanded animal pound facility. Revenue from Mandatory Garbage Collection fees is expected to end in this current fiscal year because the city will no longer be collecting the delinquent garbage accounts for the garbage companies.

General Fund Summary

The total General Fund revenue projection for FY 2002-03 is a 4.5% increase from the revised estimate for the current fiscal year. This percentage change reflects adjustments to make the data comparable such as including the estimated revenue in the new Development Services and Recreation Services Special Revenue Funds which were part of the General Fund in the current fiscal year. Overall, this revenue increase reflects the expectation that the local economy will tend to show average revenue growth next fiscal year after a mixed revenue performance in the current fiscal year resulting from the slow State economy.

ENTERPRISE FUNDS

Stormwater, Wastewater and Water Utilities

The user fee revenue estimates for FY 2002-03 are based on current service fee rates. No service fee rate adjustments are proposed.

Solid Waste-Garden Refuse Fund

The user fee revenue estimate of \$2,132,000 for FY 2002-03 is based on the current service fee rate of \$3.00 per property per month. No service fee rate adjustment is proposed. The FY 2002-03 revenue estimate is also based on an estimated increase of 1,000 properties served. Interest earnings and service penalties for non-payment represent the other revenue sources in this Fund.

Golf Courses

The Golf Courses revenue is projected based on the five-year fee schedule adopted by the City Council in the 2000-01 fiscal year, and current year revenue estimates. Revenue from golf cart rental is estimated to increase due to the anticipated purchase of golf carts during the current year. However, competition remains fierce among area golf courses, and green fee revenue is not expected to increase for the 2002-03 year.

BASIS OF FY 2002-2003 REVENUE PROJECTION

SPECIAL REVENUE FUNDS

Development Services

The Development Services Fund is new in 2002-03, and is comprised of the Community Development Department activities and the development review sections of Public Works. Revenue is from planning permits, construction permits, street and curb permits, inspections and other activities to support development. This revenue was formerly in the General Fund. Development Services is expected to be self-sustaining, and fee increases averaging 8% are anticipated as part of the budget process to ensure sustainability of the special revenue fund.

Library Fund

The City Council approved an increase in library fines in March 2002, which increases the fine revenue estimate by about \$60,000 for the City, and increases the County library contribution by a similar amount. This County contribution is expected to increase in 2002-03, based on the County's budget estimate, and the contribution from cities within the County for additional hours of service is expected to remain constant. The estimate for the Public Library Fund allocation from the State has been decreased, based on a lower than expected 2001-02 allocation.

Recreation Services Fund

The Recreation Services Fund is new in 2002-03, and is comprised of the recreation sections of the Parks and Recreation Department. Revenue is from fees for recreation programs such as sports and instruction, rental of facilities such as ball diamonds and the ice arena, swimming lessons, Silver Lake Camp, etc. This revenue was formerly in the General Fund. In December 2001, the fees for some recreation programs were increased by the City Council, which is reflected in the revenue estimate. Also reflected in the revenue estimate is the revenue from CalWorks grants to provide support for expanded After School programs, and revenue from the Children's Museum, which the City took responsibility for in the 2001-02 fiscal year.

Recreation Services is not expected to be self-sustaining, and will receive a transfer from the General Fund of about \$3.3 million. A number of the programs offered through Recreation Services, notably the After School program and the Community Center programs, are offered at no or low cost to participants as a service to the community. Becoming a Special Revenue Fund allows Parks and Recreation to be innovative in providing recreational services for the community and recovering the costs, while still providing free or low cost services, such as the After School programs and Community Centers.

BASIS OF FY 2002-2003 REVENUE PROJECTION

Other Special Revenue Funds

Boat Launching Facilities Fund

The Boat Launching Facilities fees provide security and supervision at the Buckley Cove and Morelli Park boat launching facilities. Revenue for 2002-03 is estimated based on the current and previous year revenue.

Solid Waste-Recycling Fund

Consistent with the terms of the landfill sale effective September 1, 2000, the revenue estimate for FY 2002-03 includes the annual royalty payment of \$385,000, which is intended to fund the city's core AB939 Compliance staffing and office costs. The revenue estimate also includes interest earnings of \$66,000 and gardener payments of \$41,500, based on an estimated 4,150 tons annually at \$10 per ton.

CENTRAL PARKING DISTRICT FUND

Central Parking District revenues have increased as a result of City Council adoption of the Downtown Parking Action Plan in January of 1999 and parking rate increases which have followed. The estimated revenues also reflect a change in the direction of some General Fund revenue streams. In previous years revenues from the Parking Citations and Parking meters were split between the General Fund and the Parking District using complicated formulas. The General Fund also provided the Parking District with a \$98,000 transfer. For 2002-03 the process has been simplified with all Parking Citation revenues going to the General Fund, all Parking Meter revenues going to the Parking District and the General Fund no longer providing a \$98,000 transfer to the Parking District. The net effect of these changes is about \$60,000 for the Parking District and less complicated accounting processes. The additional revenue will be used to fund ongoing operations of the parking district and capital improvements for the district, including parking structures and a coordinated signage program.

GRANT FUNDS

Community Development Block Grant Fund

Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department has decrease slightly from \$5,140,000 in 2001-02 to \$5,020,000 in 2002-03.

BASIS OF FY 2002-2003 REVENUE PROJECTION

Federal grant allocation for the HOME Program has experienced a slight decrease and the Emergency Shelter Grant Program has remained the same from the prior year. The 2002-03 HOME allocation is \$2,209,000 and Emergency Shelter Grant is \$175,000.

Special Purpose Grants

Special Purpose Grants are grants received to fund special activities. They are most frequently received for Police, Library, and Parks and Recreation functions. The budget contains only known ongoing grants in the Police Department that are appropriated at the beginning of the fiscal year. Any remaining balance of grants in progress not coinciding with the fiscal year will roll over into the next fiscal year. Grants received during the fiscal year will be appropriated by Council when received.

PERMANENT/SPECIAL FUNDS

Permanent and Special purpose funds include money given to the city from individuals and/or corporate donors to fund a specific activity or purpose. The revenue estimate is based on historical revenue and current year estimates.

CAPITAL IMPROVEMENT FUNDS

Public Facility Fee Funds

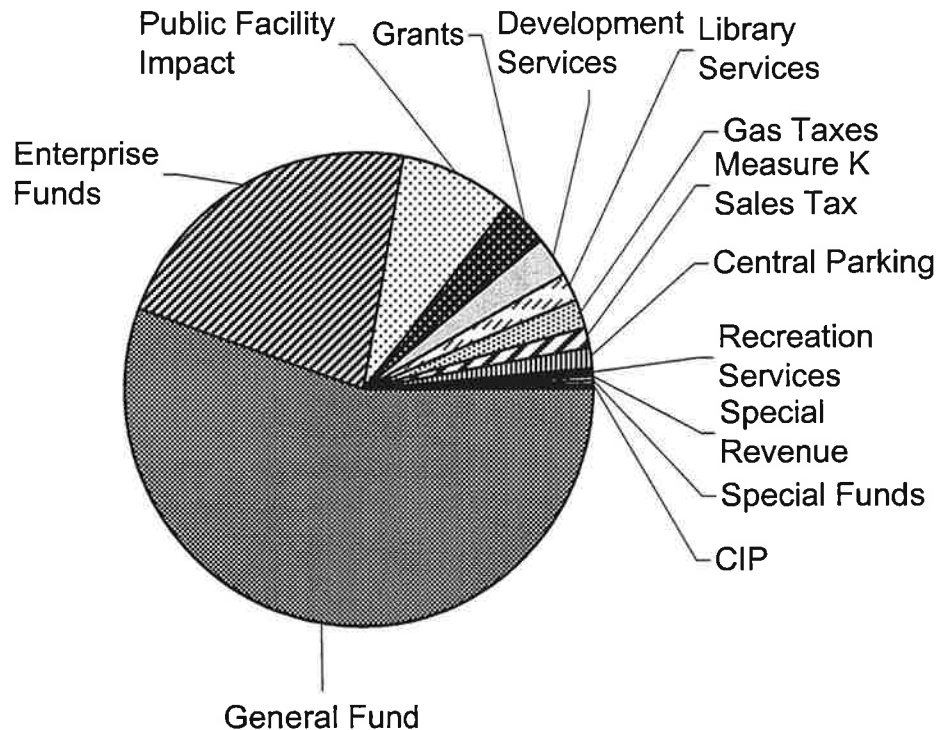
Revenue is projected to increase approximately 6% based on current growth and 2001-02 estimated actuals. These development fees were established to mitigate impacts of new development that creates the need for public facilities such as libraries, parks and fire stations.

Gas Tax Fund

The total revenue estimate for the Gas Tax funds reflect only a slight increase of 2% in 2002-03 over 2001-02 estimated actual.

REVENUE SOURCES

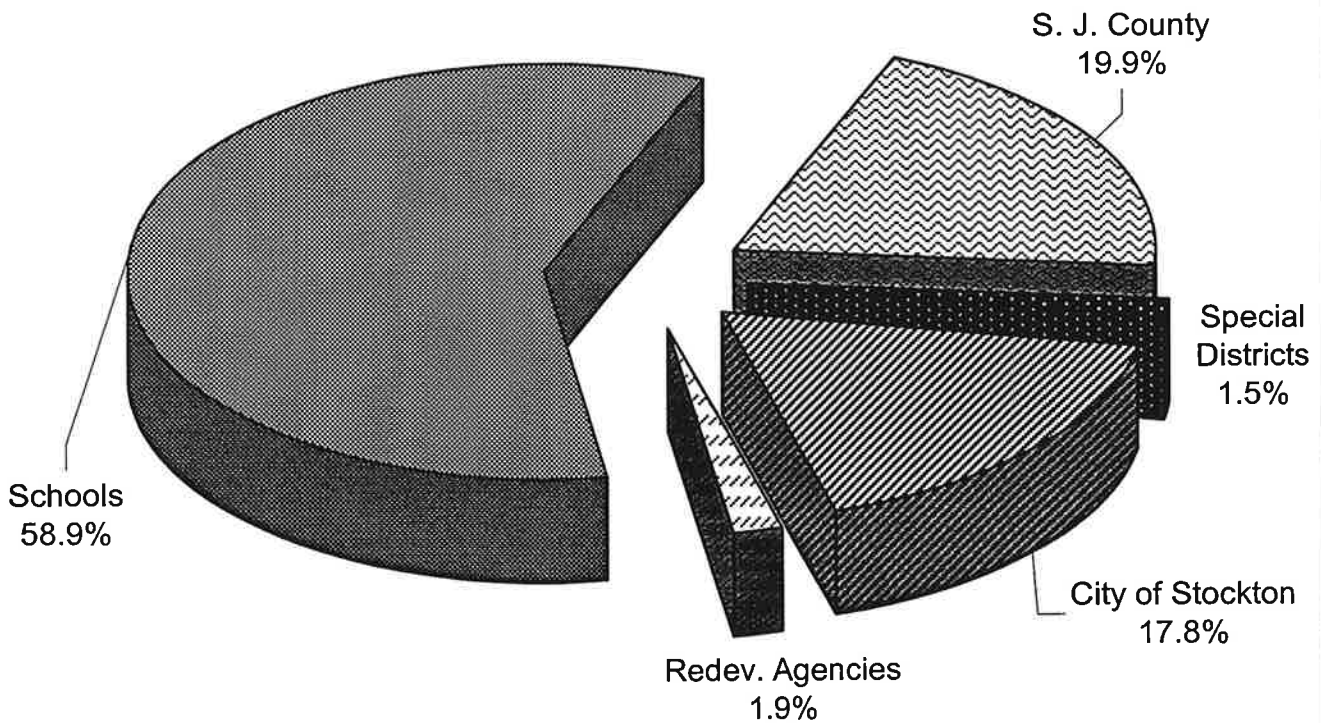
\$244.8 MILLION -- ALL FUNDS



General Fund	\$136,029,903	55.6%
Enterprise Funds	\$54,161,060	22.1%
Public Facility Impact	\$19,724,985	8.1%
Grants	\$8,416,173	3.4%
Development Services	\$6,973,500	2.8%
Library Services	\$4,741,895	1.9%
Gas Taxes	\$4,639,610	1.9%
Measure K Sales Tax	\$3,331,800	1.4%
Central Parking	\$3,041,979	1.2%
Recreation Services	\$1,864,815	0.8%
Special Revenue	\$680,900	0.3%
Special Funds	\$616,422	0.3%
CIP	\$564,700	0.2%

\$244,787,742

PROPERTY TAX DISTRIBUTION



PROPERTY TAX RULES

Maximum tax is 1% of property value.

Based on 1975-76 value plus 2% per year, OR

Last sale plus 2% per year, not to exceed property value.

No other taxes are permitted based on property value (ad valorem).



Fireworks over McLeod Lake attract attention to the many events happening downtown.



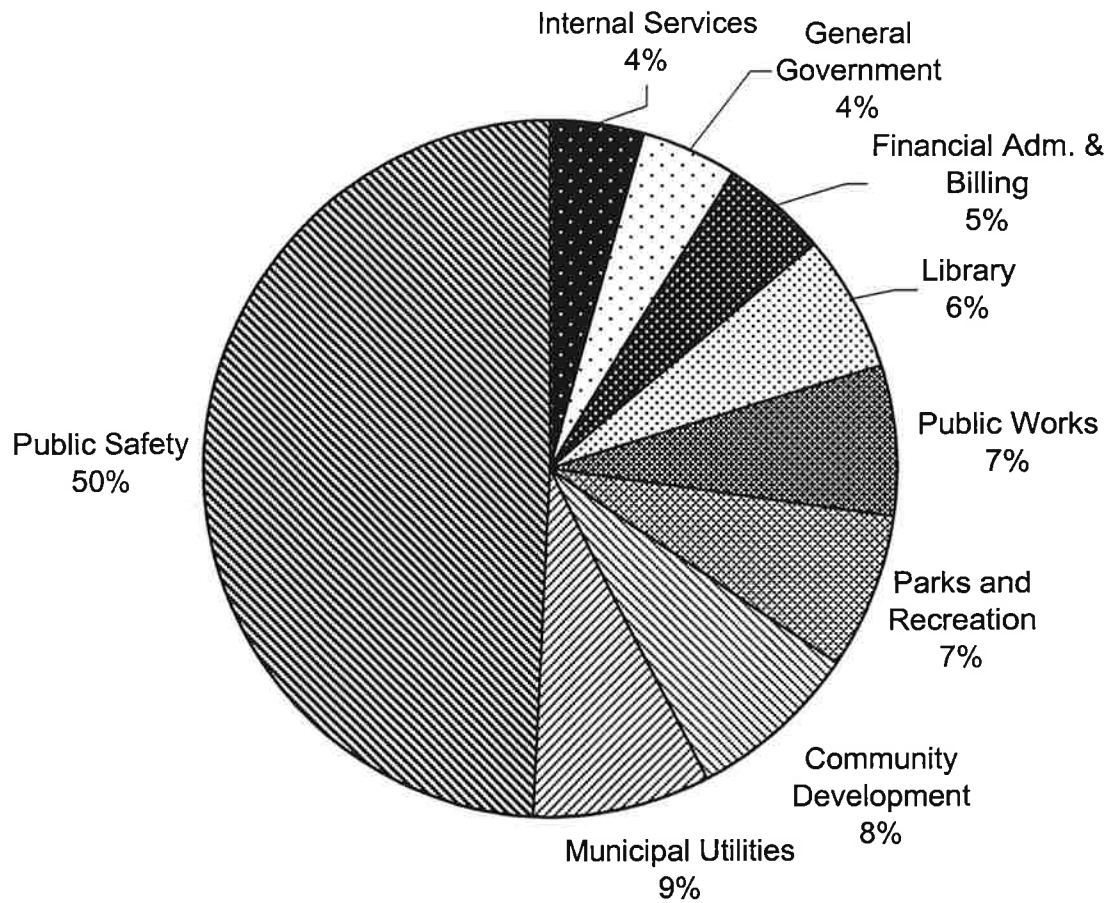
CITY OF STOCKTON

PERSONNEL SUMMARY LISTING

PERSONNEL SUMMARY LISTING

This section lists the City's personnel by fund and budget unit for the previous, current and budget year, and notes changes.

2002-03 PERSONNEL DISTRIBUTION (All Funds)



PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
GENERAL FUND				
ADMINISTRATIVE SERVICES				
010-1310: Administrative Services-Administration				
Administrative Services Officer	1	1	1	
Finance Officer	1	1	1	
Accounting Manager	1	1	0	(1) (a)
Auditor	2	2	2	
Administrative Analyst I/II	2	2	2	
Deferred Compensation Specialist	1	1	1	
Executive Assistant	1	1	1	
Office Assistant I/II	1	1	0	(1) (a)
Total	<u>10</u>	<u>10</u>	<u>8</u>	<u>(2)</u>
010-1320: Administrative Services-Accounting				
Accounting Manager	1	1	1	
Supervising Accountant	1	1	1	
Accountant I/II	6	6	6	
Supervising Accounting Office Assistant	2	2	2	
Accounting Office Assistant I/II	5	5	5	
Administrative Analyst I/II	1	1	0	(1) (b)
Total	<u>16</u>	<u>16</u>	<u>15</u>	<u>(1)</u>
010-1330: Administrative Services-Treasury/Revenue Services				
Revenue Officer	1	1	1	
Supervising Revenue Assistant	2	2	2	
Revenue Assistant III	4	4	4	
Revenue Assistant I/II	14	14	14	
Customer Service Assistant	1	1	1	
Total	<u>22</u>	<u>22</u>	<u>22</u>	<u>0</u>
010-1340: Administrative Services-Purchasing				
Purchasing Agent	1	1	1	
Senior Buyer	2	2	2	
Buyer I/II	1	1	1	
Secretary	1	1	1	
Materials Supervisor	1	1	1	
Materials Specialist	5	5	5	
Total	<u>11</u>	<u>11</u>	<u>11</u>	<u>0</u>

(a) Reduce 1 Office Specialist and 1 Accounting Manager to balance budget.

(b) Move Administrative Analyst to City Manager's Office to assist with action teams.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual	Adpted Bgt	Allocation	Change
	2000-01	2001-02	2002-03	from 01-02
010-1390: Administrative Services-Central Building Maintenance				
Building Maintenance Superintendent	1	1	1	
Project Manager I/II/III	2	2	2	
Senior Facilities Maintenance Supervisor	2	2	2	
Senior Electrician	1	1	1	
Electrician I/II	2	2	2	
Heating/Air Conditioning Mechanic	2	2	2	
Craft Maintenance Worker I/II	7	7	7	
Senior Facility Maintenance Worker	1	1	1	
Facility Maintenance Worker III	1	1	1	
Facility Maintenance Worker I/II	8	8	7	(1) (a)
Office Specialist	1	1	1	
Total	28	28	27	(1)
TOTAL ADMINISTRATIVE SERVICES	87	87	83	(4)
010-1410: CITY ATTORNEY				
City Attorney	1	1	1	
Assistant City Attorney	1	1	1	
Deputy City Attorney	7	7	7	
Liability Claims Investigator I/II	1	1	1	
Claims Analyst I/II	1	1	1	
Executive Assistant to City Attorney	1	1	1	
Executive Assistant (Legal)	1	1	1	
Legal Secretary I/II	3	3	3	
Office Specialist (Legal)	1	1	2	1 (c)
Office Assistant I/II (Legal)	1	1	0	(1) (c)
TOTAL CITY ATTORNEY	18	18	18	0
010-1901: CITY AUDITOR				
City Auditor	1	1	1	
Internal Auditor I/II/Sr.	4	4	4	
Audit Assistant I/II	1	1	1	
TOTAL CITY AUDITOR	6	6	6	0

(a) Reduce 1 Facilities Maintenance Worker to balance budget.

(c) Reclassify 1 Office Assistant to Office Specialist in City Attorney's Office.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual	Adpted Bgt	Allocation	Change
	2000-01	2001-02	2002-03	from 01-02
<u>010-1101: CITY CLERK</u>				
City Clerk	1	1	1	
Supervising Deputy City Clerk	0	0	1	1 (c)
Deputy City Clerk	1	1	0	(1) (c)
Assistant City Clerk	1	1	1	
Senior Deputy City Clerk	0	0	1	1 (c)
Records Specialist	2	2	0	(2) (c)
Records Research Specialist	0	0	1	1 (c)
Deputy City Clerk I/II	0	0	1	1 (c)
Records Clerk I/II	1	1	0	(1) (c)
Secretary/Office Specialist	2	3	3	
Office Assistant	1	1	0	(1) (a)
TOTAL CITY CLERK	9	10	9	(1)
<u>010-1000: CITY COUNCIL</u>				
Mayor	1	1	1	
Councilmember	6	6	6	
Secretary (Confidential)	1	1	1	
Admin Aide I/II	1	1	1	
TOTAL CITY COUNCIL	9	9	9	0
<u>CITY MANAGER</u>				
<u>010-1210: City Manager-Administration</u>				
City Manager	1	1	1	
Assistant City Manager	1	1	1	
Deputy City Manager I/II	1	1	1	
Research and Budget Manager	1	1	1	
Program Manager I/II/III	0	0	2	2 (c)
Administrative Analyst I/II/Senior/Principal	4	4	2	(2) (a,b,d)
Budget Analyst I/II/Senior	1	1	1	
Executive Assistant to City Manager	1	1	1	
Supervising Office Assistant	1	1	1	
Office Specialist (Confidential)	1	1	1	
Office Assistant (Confidential)	1	1	0	(1) (e)
Agenda Coordinator	1	1	1	
Total	14	14	13	(1)

(a) Reduce 1 Office Assistant in City Clerk and 1 Principal Analyst in City Manager to balance budget.

(b) Move 1 Admin Analyst from Administrative Services and 1 from Public Works to assist with action teams.

(c) Reclassify City Clerk staff due to reclassification study.

(d) Reclassify 3 Analysts to Program Managers and move 1 from CM Admin to Econ Development to assist in Econ Dev efforts.

(e) Move 1 Office Assistant from CM Administration to Economic Development.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
010-1230: City Manager-Economic Development				
Deputy City Manager I/II	1	1	1	
Economic Development Director	1	1	1	
Program Manager I/II/III	1	2	3	1 (d)
Economic Development Analyst/Sr/Principal (Confidential)	1	1	2	1 (c)
Secretary (Confidential)	2	2	1	(1) (c)
Office Assistant (Confidential)	0	0	1	1 (e)
Total	6	7	9	2
TOTAL CITY MANAGER	20	21	22	1
COMMUNITY DEVELOPMENT <i>D-Series</i>				
010-1810: Community Development-Administration				
Community Development Director	1	1	0	(1) (f)
Administrative Analyst I/II/Senior/Principal	1	1	0	(1) (f)
Executive Assistant	1	1	0	(1) (f)
Secretary	1	1	0	(1) (f)
Office Specialist	1	1	0	(1) (f)
Total	5	5	0	(5)
010-1820: Community Development-Planning				
Deputy Community Development Director/Planning	1	1	0	(1) (f)
Senior Planner	4	4	0	(4) (f)
Assistant/Associate Planner	5	5	0	(5) (f)
Planning Technician I/II	2	2	0	(2) (f)
Senior Planning Technician	1	1	0	(1) (f)
Supervising Office Assistant	1	1	0	(1) (f)
Secretary	1	1	0	(1) (f)
Office Assistant I/II	2	2	0	(2) (f)
Total	17	17	0	(17)

(c) Reclassify Secretary to Economic Dev Analyst in Economic Development.

(d) Reclassify Administrative Analyst to Program Manager and move from City Manager Administration to Economic Development to assist in economic development efforts.

(e) Move 1 Office Assistant from CM Administration to Economic Development.

(f) Move Community Development to Special Revenue Fund 048, Development Services, p. C-16, C-17.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02	
010-1830: Community Development-Building					
Deputy Community Development Director/Building	1	1	0	(1)	(f)
Deputy Building Official	1	1	0	(1)	(f)
Supervising Plan Checker/Structural Engineer	1	1	0	(1)	(f)
Plan Checker I/II	5	5	0	(5)	(f)
Supervising Combinaton Inspector	3	3	0	(3)	(f)
Plan Check Engineer	1	1	0	(1)	(f)
Combination Inspector I/II	13	13	0	(13)	(f)
Supervising Office Assistant	1	1	0	(1)	(f)
Office Specialist	1	1	0	(1)	(f)
Office Assistant I/II	3	3	0	(3)	(f)
Total	<u>30</u>	<u>30</u>	<u>0</u>	<u>(30)</u>	
TOTAL COMMUNITY DEVELOPMENT	52	52	0	(52)	
<u>FIRE</u>					
010-2610: Fire-Administration					
Fire Chief	1	1	1		
Deputy Fire Chief	2	2	2		
Fire Captain	1	2	5	3	(g)
Administrative Analyst I/II/Senior/Principal	1	1	1		
Executive Assistant	1	1	1		
Secretary	2	2	2		
Office Specialist	0	0	1	1	(c)
Senior Accounting Office Assistant	1	1	0	(1)	(a)
Office Assistant I/II	1	1	0	(1)	(c)
Total	<u>10</u>	<u>11</u>	<u>13</u>	<u>2</u>	
010-2620: Fire-Fire Fighting					
Fire Battalion Chief	6	6	6		
Fire Captain (1)	52	52	49	(3)	(g)
Firefighter Engineer (1)	52	52	52		
Firefighter (1)	111	111	111		
Total (2)	<u>221</u>	<u>221</u>	<u>218</u>	<u>(3)</u>	

(a) Reduce 1 Sr. Accounting Office Assistant in Fire to balance budget.

(c) Reclassify Office Assistant to Office Specialist in Fire.

(f) Move Community Development to Special Revenue Fund 048, Development Services, p. C-17.

(g) Shift 3 captains from the line to administrative duties.

(1) Up to 84 of the Fire Captains and Firefighters in Fire Fighting may be paramedics. Up to 3 of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 13 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.

(2) The City Manager is authorized to adjust staffing to avoid excessive overtime costs and meet demands for training new hires.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
010-2630: Fire-Fire Prevention				
Deputy Fire Chief	0	0	1	1 (h)
Fire Battalion Chief	1	1	0	(1) (h)
Fire Captain (4)	3	3	3	
Arson Investigator	1	0	0	
Firefighter (4)	2	2	2	
Senior Code Enforcement Officer	1	1	1	
Fire Protection Engineer	1	1	1	
Fire Prevention Inspector	2	2	1	(1) (a)
Senior Hydrant Worker	1	1	1	
Hydrant Worker	1	1	1	
Office Specialist	1	1	1	
Office Assistant I/II	1	1	1	
Total	15	14	13	(1)
010-2650: Fire-Training				
Deputy Fire Chief	0	0	1	1 (h)
Fire Battalion Chief	1	1	0	(1) (h)
Fire Captain (3)	1	1	1	
Fire Captain/Arson Investigator	1	1	1	
Secretary	1	1	1	
Engineering Technician II	1	1	0	(1) (a)
Total	5	5	4	(1)
010-2660: Fire-Dispatch				
Fire Captain	1	1	1	
Fire Telecommunications Specialist	1	1	1	
Fire Telecommunications Supervisor	3	3	3	
Fire Telecommunicator I/II	15	15	17	2 (i)
Total (5)	20	20	22	2
TOTAL FIRE	271	271	270	(1)

(a) Reduce 1 Fire Prevention Inspector and 1 Engineering Technician to balance budget.

(h) Change 1 Battalion Chief position in Prevention and 1 Battalion Chief position in Training to Deputy Fire Chief.

(i) Add 2 Fire Telecommunicators per Council resolution 01-0303, June 12, 2001.

(3) 1 Fire Captain may be designated a Hazmat Specialist.

(4) Fire Captains and Firefighters in Fire Prevention may be designated Deputy Fire Marshals.

(5) The City Manager is authorized to adjust dispatch staffing to meet demands for training new hires and contract calls for service as necessary to avoid excessive overtime costs.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual	Adpted Bgt	Allocation	Change
	2000-01	2001-02	2002-03	from 01-02
010-1730: HOUSING & REDEVELOPMENT-Neighborhood Services				
Program Manager I/II	1	1	1	
Administrative Analyst I/II	1	1	1	
Code Enforcement Field Manager	2	2	2	
Senior Community Service Officer	1	1	1	
Senior Code Enforcement Officer	3	3	3	
Code Enforcement Officer I/II	13	15	15	
Maintenance Worker III	2	2	2	
Supervising Office Assistant	1	2	2	
Secretary	2	2	2	
Office Assistant I/II	2	2	2	
Office Specialist	1	1	0	(1) (a)
TOTAL NEIGHBORHOOD SERVICES	29	32	31	(1)
010-0130: NON-DEPARTMENTAL				
Arts Commission Director	1	1	0	(1) (j)
Administrative Aide	2	2	3	1 (k)
Senior Administrative Assistant	0	0	1	1 (k)
Public Information Officer	1	1	1	
TOTAL NON-DEPARTMENTAL	4	4	5	1
PARKS AND RECREATION				
010-3610: Parks & Recreation-Administration/Arts				
Parks and Recreation Director	1	1	1	
Recreation Superintendent	1	1	1	
Parks Superintendent	1	1	1	
Program Manager I/II/III	1	1	1	
Administrative Analyst I/II	1	1	1	
Executive Assistant	1	1	1	
Supervising Office Assistant	1	1	1	
Senior Accounting Office Assistant	1	1	1	
Office Specialist	1	1	1	
Office Assistant I/II	2	2	2	
Arts Commission Director	0	0	1	1 (j)
Total	11	11	12	1

(a) Reduce 1 Office Specialist to balance budget.

(j) Move Arts Commission Director to Parks & Recreation.

(k) Reclassify Sr. Community Service Officer to Administrative Aide and move position from Police to Non-Departmental to coordinate city-wide volunteer activities; move Sr. Admin Assistant to Non-Departmental to coordinate citywide grants.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
010-3620: Parks & Recreation-Parks & Street Trees				
Park Facility Planner	1	1	1	
Senior Parks Supervisor	1	1	1	
Parks/Golf Course Supervisor	2	2	2	
Senior Parks Worker I/II	6	6	6	
Park Equipment Operator	4	4	4	
Parks Worker I/II/Aide	27	27	26	(1) (l)
Tree Maintenance Supervisor	1	1	1	
Arborist	1	1	1	
Senior Tree Surgeon	5	5	5	
Tree Surgeon	4	4	4	
Tree Worker	7	7	7	
Office Specialist	1	1	1	
Office Assistant I/II	1	1	1	
Total	61	61	60	(1)
010-3630: Parks & Recreation-Recreation				
Recreation Supervisor	6	6	0	(6) (m)
Recreation Coordinator	6	6	0	(6) (m)
Recreation Assistant I/II/Sr.	12	12	0	(12) (m)
Recreation Assistant I/II/Office Assistant I/II	2	2	0	(2) (m)
Total	26	26	0	(26)
TOTAL PARKS AND RECREATION	98	98	72	(26)

PERSONNEL

010-1610: Personnel-Recruitment & Workforce Planning

Director of Personnel Services	1	1	0	(1) (n)
Sr. Personnel Analyst	0	0	2	2 (n)
Personnel Analyst I/II	0	0	2	2 (n)
Executive Assistant (Confidential)	1	1	0	(1) (n)
Office Specialist (Confidential)	3	3	2	(1) (n)
Office Assistant I/II	1	1	1	0 (n)
Total	6	6	7	1

(l) Reduce 1 Parks Worker due to contracting of median maintenance.

(m) Move Recreation programs from Parks & Recreation to Special Revenue Fund 044, Recreation Services, page C-19.

(n) Reorganize Personnel into two divisions.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02	
010-1620: Personnel-Employee Relations					
Director of Personnel Services	0	0	1	1	(n)
Deputy Director/Employee Relations Officer	1	1	0	(1)	(a)
Program Manager	1	1	1	0	(n)
Sr. Personnel Analyst	0	0	1	1	(n)
Personnel Analyst I/II	0	0	1	1	(n)
Executive Assistant (Confidential)	0	0	1	1	(n)
Office Specialist	0	1	2	1	(n)
Secretary (Confidential)	1	1	1	0	(n)
Total	3	4	8	4	
010-1630: Personnel-Personnel Services					
Personnel Analyst I/II/Sr	6	6	0	(6)	(n)
Total	6	6	0	(6)	
TOTAL PERSONNEL	15	16	15	(1)	
<u>POLICE</u>					
010-2410/2460: Police-Administration & Animal Control					
Chief of Police	1	1	1		
Deputy Chief of Police	2	2	2		
Police Captain	1	1	1		
Police Lieutenant	2	2	2		
Police Sergeant	4	4	4		
Police Trainee/Officer (6)	7	7	7		
Program Manager I/II	2	2	2		
Administrative Analyst I/II/Senior/Principal	1	1	0	(1)	(k)
Audio Visual Specialist	1	1	1		
Animal Control Supervisor	1	1	1		
Senior Animal Control Officer	1	1	1		
Animal Control Officer	8	8	8		
Animal Control Assistant	1	3	3		
Dispatcher	1	1	1		
Executive Assistant	1	1	1		
Administrative Analyst I/II	2	2	2		
Accounting Office Assistant I/II	3	3	3		
Secretary	6	6	6		
Total	45	47	46	(1)	

(a) Reduce 1 Deputy Director in Personnel to balance budget.

(k) Move Administrative Analyst to Non-Departmental to assist with city-wide grants.

(n) Reorganize Personnel into two divisions.

(6) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Personnel Director, reclassify trainees as Police Officers.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
010-2420: Police-Field Operations				
Police Captain	2	2	2	
Police Lieutenant	9	9	9	
Police Sergeant	35	35	35	
Police Trainee/Officer (6)	257	257	244	(13) (o)
Senior Community Service Officer	6	6	5	(1) (k)
Community Service Officer I/II	27	27	27	
Parking Violations Deputy	6	6	6	
Vehicle Abatement Specialist	1	1	1	
Administrative Aide	1	1	1	
Secretary	4	4	4	
Police Records Assistant I/II	1	1	1	
Office Specialist	2	2	2	
Total	351	351	337	(14)
010-2430: Police-Investigations				
Police Captain	1	1	1	
Police Lieutenant	2	2	2	
Police Sergeant	10	10	10	
Police Trainee/Officer (6)	56	56	56	
Crime Analyst	3	3	3	
Supervising Evidence Technician	1	1	1	
Senior Evidence Technician	3	3	3	
Evidence Technician	12	12	12	
Secretary	1	1	1	
Police Records Assistant I/II	6	6	6	
Total	95	95	95	0
010-2460: Police-Support Services				
Police Captain	1	1	1	
Program Manager I/II/III	1	1	1	
Property Room Coordinator	1	1	1	
Supervising Police Records Assistant	2	2	2	
Police Records Assistant I/II	35	36	36	
Secretary	1	1	1	
Total	41	42	42	0

(k) Reclassify Sr. Comm.Service Officer to Administrative Aide and move from Police to Non-Departmental to coordinate volunteers city-wide.
 (o) Reduce 13 of the 17 Police Officer positions added in 1994 under the Federal Poice Hiring Supplement Grant to balance budget.

(6) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Personnel Director, reclassify trainees as Police Officers.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
010-2470: Police-Telecommunications				
Senior Police Telecommunications Supervisor	1	1	1	
Police Telecommunications III/Supervisor	6	6	6	
Police Telecommunicator I/II	33	33	33	
Total	<u>40</u>	<u>40</u>	<u>40</u>	<u>0</u>
TOTAL POLICE	572	575	560	(15)
<u>PUBLIC WORKS</u>				
010-3010: Public Works-Administration				
Public Works Director	1	1	1	
Executive Assistant	1	1	1	
Supervising Office Assistant	2	2	1	(1) (p)
Records Specialist	1	1	1	
Office Specialist	1	1	1	0 (c,p)
Office Assistant	2	2	1	(1) (c)
Total	<u>8</u>	<u>8</u>	<u>6</u>	<u>(2)</u>
010-3020: Public Works-Engineering				
Deputy Public Works Director/Engineering	1	1	1	
Administrative Analyst I/II/Senior/Principal	2	2	1	(1) (b)
Senior Civil Engineer	4	4	3	(1) (p)
City Traffic Engineer	1	1	1	
Senior Transportation Planner	1	1	1	
Supervising Public Works Inspector	1	1	1	
Surveying Supervisor	1	1	0	(1) (a)
Jr/Asst/Assoc Engineer/Traffic Engineer	25	25	15	(10) (p)
Engineering Aide/Engineering Technician I/II/Sr	7	7	5	(2) (a,p)
Public Works Inspector	4	4	3	(1) (p)
Program Manager I/II	1	1	0	(1) (p)
Project Manager I/II/III	1	1	0	(1) (a)
Total	<u>49</u>	<u>49</u>	<u>31</u>	<u>(18)</u>

(a) Reduce 1 Engineering Technician, 1 Surveying Supervisor and 1 Project Manager to balance budget.

(b) Move Administrative Analyst to City Manager's Office to assist with action teams.

(c) Reclassify Office Assistant to Office Specialist in Public Works.

(p) Move 1 Sr. Engineer, 10 Jr/Asst/Assoc Engineers, 1 Sr Eng Tech, 1 Program Manager, 1 PW Inspector, 1 Supervising Office Assistant and 1 Office Specialist to Special Revenue Fund 048, Development Services, p. C-17.

Note: Two Program Manager III positions will be added to Public Works Engineering in 2002-03 through a promotional only recruitment. The two positions vacated due to promotions will be eliminated.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual	Adpted Bgt	Allocation	Change
	2000-01	2001-02	2002-03	from 01-02
010-3060: Public Works-Operations & Maintenance				
Deputy Public Works Director/Operations & Maintenance	1	1	1	
Senior Public Works Supervisor	2	2	2	
Sr. Civil Engineer	0	0	1	1 (c)
Junior/Assistant/Associate Civil Engineer	1	1	0	(1) (c)
Public Works Inspector	1	1	1	
Senior Traffic Signal Electrician	1	1	1	
Traffic Signal Electrician	3	3	4	1 (q)
Electrical Maintenance Worker	3	3	3	
Public Works Supervisor	1	1	1	
Traffic Maintenance Supervisor	1	1	1	
Heavy Equipment Operator	3	3	3	
Eng. Aide/Traffic Eng. Aide/ Eng. Technician I/II/Sr.	2	2	2	
Public Works Equipment Training Officer	1	1	1	
Public Works Equipment Operator I/II	18	18	16	(2) (a,q)
Senior Maintenance Worker	5	5	5	
Senior Traffic Maintenance Worker	2	2	2	
Office Specialist	3	3	3	
Supervising Office Assistant	1	1	1	
Traffic Maintenance Worker I/II	10	10	10	
Maintenance Worker I/II	1	1	1	
Total	60	60	59	(1)
TOTAL PUBLIC WORKS	117	117	96	(21)

TOTAL GENERAL FUND	1,307	1,316	1,196	(120)
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ENTERPRISE FUNDS

455-3066: GARDEN REFUSE COLLECTION

Public Works Supervisor	1	1	1	
Senior Maintenance Worker	1	1	1	
Engineering Technician I/II	1	1	1	
Public Works Equipment Operator I/II	17	17	17	
Maintenance Worker I/II	1	1	1	
TOTAL GARDEN REFUSE COLLECTION	21	21	21	0

(a) Reduce 1 Public Works Equipment Operator to balance budget.

(c) Reclassify Associate Civil Engineer to Sr. Civil Engineer.

(q) Reallocate 1 Public Works Equipment Operator to Traffic Signal Electrician to meet needs of signal maintenance.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
<u>481-3650: GOLF COURSES</u>				
Senior Golf Course Supervisor	1	1	1	
Parks/Golf Course Supervisor	2	2	2	
Golf Professional	2	2	1	(1) (r)
Recreation Assistant I/II	0	0	2	2 (r)
Senior Parks Worker I/II	2	2	1	(1) (r)
Parks Worker I/II	9	9	9	
Parks Equipment Operator	4	4	4	
TOTAL GOLF COURSES	20	20	20	0

MUNICIPAL UTILITIES

STORMWATER

441-4410: Stormwater-Policy, Planning, Management

Program Manager III	1	1	1	
Administrative Analyst I/II/Senior/Principal	1	1	1	
Environmental Control Officer	2	2	2	
Engineering Technician I/II	1	1	1	
Total	5	5	5	0

441-4430: Stormwater-Operations

Senior Collections Systems Operator	1	1	1	
Collections Systems Operator I/II	2	2	2	
Plant Maintenance Mechanic	2	2	2	
Maintenance Worker	1	1	1	
Total	6	6	6	0

TOTAL STORMWATER

11 11 11 0

WASTEWATER

431-4310: Wastewater-Policy, Planning, Management

Director of Municipal Utilities	1	1	1	
Adm. Analyst I/II/Senior/Principal	1	1	1	
Senior Civil Engineer	1	1	1	
Executive Assistant	1	1	1	
Total	4	4	4	0

(r) Reorganization of Golf Enterprise Fund, adding 2 Recreation Assistants to assist with Golf pro shop operation under a single Golf Professional (Council Res. 02-0153, March 26, 2002), and elimination 1 Golf Pro & 1 Sr. Parks Worker due to reorganization.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
431-4330: Wastewater-Operations & Maintenance				
Deputy Director of MUD/Wastewater	1	1	1	
Secretary	1	1	1	
Office Specialist	0	0	2	2 (c)
Office Assistant I/II	1	1	1	
Supervising Office Assistant	1	1	0	(1) (c)
Accounting Office Assistant I/II	1	1	0	(1) (c)
Senior Plant Operations Supervisor	1	1	1	
Plant Operations Supervisor	1	1	1	
Senior Plant Operator	9	9	9	
Plant Operator I/II	9	9	9	
Senior Plant Maintenance Supervisor	1	1	1	
Plant Maintenance Supervisor	1	1	1	
Senior Plant Maintenance Mechanic	3	3	3	
Plant Maintenance Mechanic	9	9	9	
Maintenance Worker I/II	2	2	2	
Electrical Technician I/II	3	3	3	
Plant Maintenance Machinist	1	1	1	
Heavy Equipment Operator	3	3	3	
Collection Systems Supervisor	1	1	1	
Senior Collection Systems Operator	6	6	6	
Collections Systems Operator I/II	22	22	22	
Total	77	77	77	0
TOTAL WASTEWATER	81	81	81	0
WATER				
421-4210: Water-Policy, Planning, Management				
Deputy Director of MUD/Water & Collection Systems	1	1	1	
Deputy Director of Water Resource Planning	0	0	1	1 (s)
Junior/Assistant/Associate Civil Engineer	1	1	1	
Office Specialist	1	1	1	
Total	3	3	4	1
421-4230: Water-Operations				
Water Operations Supervisor	1	1	1	
Senior Water Systems Operator	4	4	4	
Water Systems Operator I/II	17	17	17	
Electrical Technician I/II	1	1	1	
Office Assistant I/II	1	1	1	
Total	24	24	24	0
TOTAL WATER	27	27	28	1

(c) Reclassify Supervising Office Assistant and Accounting Office Assistant to Office Specialist.

(s) Add Deputy Director of Water Resource Planning to address water planning and acquisition issues.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
MUNICIPAL UTILITIES: MULTI-DIVISION				
433-9901: Expansion and CIP				
Engineering Manager/Assistant MUD Director	1	1	1	
Senior Civil Engineer	2	2	2	
Associate Mechanical Engineer	1	1	1	
Junior/Assistant/Associate-Civil/Engineer	2	2	3	1 (t)
Engineering Technician I/II	2	2	2	
Office Specialist	1	1	1	
Total	9	9	10	1
421-4241, 431-4341: Regulatory Compliance				
Regulatory Compliance Officer	1	1	1	
Occupational Health & Safety Compliance Specialist	1	1	1	
Technical Services Supervisor	1	1	1	
Senior Environmental Control Officer	1	1	1	
Environmental Control Officer	2	2	2	
Total	6	6	6	0
TOTAL MUNICIPAL UTILITIES	134	134	136	2
TOTAL ENTERPRISE FUNDS	175	175	177	2
SPECIAL REVENUE/DISTRICT FUNDS				
416-4020: CENTRAL PARKING DISTRICT				
Parking Facility Manager	1	1	1	
Office Specialist	1	1	1	
Office Assistant I/II	1	1	1	
TOTAL CENTRAL PARKING DISTRICT	3	3	3	0

(t) Move Combo Inspector position from Community Dev (Dev Services) to MUD as Engineer position to meet the needs of CIP projects.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
<u>COMMUNITY DEVELOPMENT/REDEVELOPMENT FUNDS</u>				
<u>FUNDS 052, 053, 054: COMMUNITY DEVELOPMENT BLOCK GRANT</u>				
Administrative Analyst I/II/ Senior/Principal	2	2	2	
Housing Programs Supervisor	1	1	1	
Senior Housing Rehabilitation Counselor	1	1	1	
Housing Rehabilitation Counselor I/II	1	1	1	
Senior Housing Financial Advisor	1	1	1	
Housing Financial Advisor	1	1	1	
Secretary	1	1	1	
Supervising Office Assistant	1	1	1	
Total	<u>9</u>	<u>9</u>	<u>9</u>	<u>0</u>
<u>FUND 330: REDEVELOPMENT AGENCY FUND</u>				
Housing and Redevelopment Director	1	1	1	
Redevelopment Manager	0	1	1	
Supervising Real Property Agent	1	1	1	
Redevelopment Specialist/Economic Dev. Analyst/Sr./Prin.	1	1	1	
Real Property Agent I/II/Senior	3	3	3	
Administrative Analyst I/II/Senior/Principal	4	4	4	
Executive Assistant	1	1	1	
Secretary	1	1	1	
Office Assistant I/II	1	1	1	
Total	<u>13</u>	<u>14</u>	<u>14</u>	<u>0</u>
TOTAL CDBG & REDEVELOPMENT	22	23	23	0
<u>DEVELOPMENT SERVICES</u>				
<u>048-1810: Development Services-Administration</u>				
Community Development Director	0	0	1	1 (f)
Administrative Analyst I/II/Senior/Principal	0	0	1	1 (f)
Executive Assistant	0	0	1	1 (f)
Secretary	0	0	1	1 (f)
Office Specialist	0	0	1	1 (f)
Total	<u>0</u>	<u>0</u>	<u>5</u>	<u>5</u> (f)

(f) Move from Community Development, p. 4 & 5, to Special Revenue Fund 048, Development Services.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adptd Bgt 2001-02	Allocation 2002-03	Change from 01-02
048-1820: Development Services-Planning				
Deputy Community Development Director/Planning	0	0	1	1 (f)
Senior Planner	0	0	4	4 (f)
Assistant/Associate Planner	0	0	4	4 (u,f)
Planning Technician I/II	0	0	2	2 (f)
Senior Planning Technician	0	0	1	1 (f)
Supervising Office Assistant	0	0	1	1 (f)
Secretary	0	0	2	2 (c,f)
Office Specialist	0	0	1	1 (c,f)
Revenue Assistant	0	0	1	1 (u)
Office Assistant I/II	0	0	0	0 (c,f)
Total	0	0	17	17
048-1830: Development Services-Building				
Deputy Community Development Director/Building	0	0	1	1 (f)
Deputy Building Official	0	0	1	1 (f)
Supervising Plan Checker/Structural Engineer	0	0	1	1 (f)
Plan Checker I/II	0	0	5	5 (f)
Supervising Combination Inspector	0	0	2	2 (v,f)
Plan Check Engineer	0	0	1	1 (f)
Junior/Assistant/Associate Civil Engineer	0	0	1	1 (v)
Combination Inspector I/II	0	0	12	12 (t,f)
Supervising Office Assistant	0	0	1	1 (f)
Office Specialist	0	0	1	1 (f)
Office Assistant I/II	0	0	3	3 (f)
Total	0	0	29	29
048-3027: Development Services-Development Review				
Sr. Civil Engineer	0	0	1	1 (p)
Junior/Assistant/Associate Civil Engineer	0	0	10	10 (p)
Eng. Aide/Engineering Technician I/II/Sr.	0	0	1	1 (p)
Program Manager II	0	0	1	1 (p)
Public Works Inspector	0	0	1	1 (p)
Supervising Office Assistant	0	0	1	1 (p)
Office Specialist	0	0	1	1 (p)
Total	0	0	16	16
TOTAL DEVELOPMENT SERVICES	0	0	67	67

(c) Reclassify 1 Office Assistant to Office Specialist and 1 Office Assistant to Secretary.

(f) Move from Community Development, p. 4 & 5, to Special Revenue Fund 048, Development Services.

(p) Move 1 Sr. Engineer, 10 Jr/Asst/Assoc Engineers, 1 Sr Eng Tech, 1 Program Manager, 1 PW Inspector, 1 Supervising Office Assistant and 1 Office Specialist from Public Works, p. 11, to Special Revenue Fund 048, Development Services.

(t) Move Combination Inspector position to MUD as Engineer position to meet the needs of CIP projects.

(u) Eliminate Associate Planner and add Revenue Assistant to process payments and accounting.

(v) Eliminate Supervising Combination Inspector and add Engineer to decrease reliance on contract plan checking.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
LIBRARY				
041-3510: Library-Administration				
Director of Library Services	1	1	1	
Deputy Director of Library Services	1	1	1	
Program Manager I/II	1	1	1	
Executive Assistant	1	1	1	
Office Specialist	0	0	1	1 (c)
Office Assistant	2	2	1	(1) (c)
Sr. Accounting Office Assistant	1	1	1	
Library Driver/Clerk	1	1	1	
Total	8	8	8	0
041-3520: Library-Public Services				
Library Division Manager	2	2	2	
Supervising Librarian	8	8	8	
Librarian Trainee/I/II	22	23	21	(2) (a,w)
Senior Library Assistant	3	3	3	
Bookmobile Driver/Circulation Assistant	1	1	1	
Office Specialist	0	0	1	1 (c)
Office Assistant I/II	2	2	1	(1) (c)
Library Assistant I/II	13	13	14	1 (w)
Senior Library Aide	1	1	1	
Library Aide I/II	12	12	12	
Circulation Assistant I/II	19	20	19	(1) (a)
Total	83	85	83	(2)
041-3530: Library-Technical Services				
Computer Application/Programming Supervisor	1	1	1	
Supervising Librarian	1	1	1	
Librarian I/II	2	2	2	
Applications Programmer Analyst I/II/Sr.	2	2	2	
Office Specialist	0	0	1	1 (c)
Office Assistant I/II	4	4	3	(1) (c)
Library Assistant I/II	4	4	4	
Library Aide I/II	2	2	2	
Accounting Office Assistant I/II/Sr.	1	1	1	
Micro-Computer Specialist I/II	1	1	1	
Total	18	18	18	0
TOTAL LIBRARY (7)	109	111	109	(2)

(a) Reduce Librarian and Circulation Assistant to balance budget.

(c) Reclassify Office Assistant to Office Specialist due to classification study.

(w) Change Librarian to Library Assistant in 2001-02 to better meet staffing needs.

(7) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
<u>044-3630/40: RECREATION</u>				
Recreation Supervisor	0	0	6	6 (m)
Recreation Coordinator	0	0	7	7 (x,m)
Recreation Assistant I/II/Sr.	0	0	13	13 (y,m)
Recreation Assistant I/II/Office Assistant I/II	0	0	3	3 (z,m)
Craft Maintenance Worker I	0	0	1	1 (z)
Total	0	0	30	30
TOTAL RECREATION	0	0	30	30
<u>047-3080: SOLID WASTE & RECYCLING</u>				
Solid Waste Manager	1	1	1	
Office Assistant I/II	1	1	1	
TOTAL RECYCLING PROGRAM	2	2	2	0
<u>TOTAL SPECIAL REVENUE FUNDS</u>	136	139	234	95

(m) Move Recreation programs from Parks & Recreation, p. 8, to Special Revenue Fund 044.

(x) Add 1 Recreation Program Coordinator to staff Children's Museum per Council resolution 02-0033, January 22, 2002.

(y) Add Senior Recreation Assistant to staff Sr. Service Agency per Council resolution 01-0339, June 26, 2001.

(z) Add 1 Recreation Assistant and 1 Craft Maintenance Worker per Council resolution 02-0151, March 26, 2002.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
INTERNAL SERVICE FUNDS				
EQUIPMENT FUNDS				
FLEET				
501-5021: Fleet-Administration				
Fleet Manager	1	1	1	
Assistant Fleet Manager	1	1	1	
Supervising Mechanic	2	2	2	
Office Specialist	1	1	1	
Office Assistant I/II	1	1	1	
Facility Maintenance Worker I/II	2	2	2	
Total	8	8	8	0
501-5023: Fleet-Equipment Maintenance				
Mechanic I/II Light-Heavy/III Light-Heavy	21	21	21	
Equipment Parts Assistant/Mechanic I	1	1	1	
Welder/Fabricator Specialist	1	1	1	
Auto Painter/Repair Worker	1	1	1	
Total	24	24	24	0
TOTAL FLEET	32	32	32	0
TOTAL EQUIPMENT FUNDS	32	32	32	0
INSURANCE FUNDS				
541-5700: RISK MANAGEMENT				
Personnel Analyst I/II/Senior	1	1	0	(1) (aa)
Office Specialist (Confidential)	1	1	1	
TOTAL RISK MANAGEMENT	2	2	1	(1)
551-5600: WORKERS' COMPENSATION AND BENEFITS				
Workers' Compensation Analyst	1	1	1	
Administrative Aide	0	0	1	1 (aa)
Office Specialist (Confidential)	3	3	3	
Office Assistant I/II (Confidential)	1	1	1	
TOTAL WORKERS' COMP/BENEFITS (8)	5	5	6	1
TOTAL INSURANCE FUNDS	7	7	7	0

(aa) Change Personnel Analyst I/II/Sr to Admin Aide and move from Risk Management to Worker's Comp to handle workload.

(8) Up to 5 positions may be established during the year for persons on long-term disability as described in Rule XIV, Section 2 of the City Civil Service Rules and Regulations.

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
MANAGEMENT INFORMATION SYSTEMS FUNDS				
<u>502-5100: MANAGEMENT INFORMATION SERVICES</u>				
Director of MIS	1	1	1	
Deputy MIS Director	1	1	1	
MIS Training Coordinator	1	1	1	
Computer Application/Programmer Supervisor	7	7	7	
Application Prog/Analyst I/II/Sr.	9	9	9	
GIS Programmer Analyst I/II/Sr.	3	3	3	
Senior Geographic Information Specialist	2	2	2	
GIS Specialist I/II	1	1	1	
Micro-Computer Specialist I/II	5	5	5	
Executive Assistant	1	1	1	
Office Specialist	1	1	1	
Total	32	32	32	0
TOTAL MANAGEMENT SYSTEMS	32	32	32	0
SERVICE FUNDS				
<u>508-5420: CENTRAL DUPLICATING</u>				
Reprographic Supervisor	1	1	1	
Reprographic Technician I/II	1	1	1	
TOTAL CENTRAL DUPLICATING	2	2	2	0
<u>581-4334: MUNICIPAL UTILITIES-LABORATORY</u>				
Laboratory Supervisor	1	1	1	
Chemist	2	2	2	
Microbiologist	1	1	1	
Laboratory Technician	4	4	4	
TOTAL MUNICIPAL UTILITIES LAB	8	8	8	0
<u>306-7031: PUBLIC ART FUND</u>				
Public Art Manager	1	1	1	
TOTAL PUBLIC ART	1	1	1	0

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions			
	Actual 2000-01	Adpted Bgt 2001-02	Allocation 2002-03	Change from 01-02
504-5300: TELECOMMUNICATIONS				
Telecommunications Coordinator	1	1	1	
TOTAL TELECOMMUNICATIONS	1	1	1	0
 TOTAL SERVICE FUNDS	 12	 12	 12	 0
TOTAL INTERNAL SERVICE FUNDS	83	83	83	0
 TOTAL ALL FUNDS	 1,701	 1,713	 1,690	 (23)
SPECIAL LIMITED TERM PROJECTS				
010-0137: SAN JOAQUIN AREA FLOOD CONTROL AGENCY				
Senior Civil Engineer	1	1	1	
Junior/Assistant/Associate-Civil Engineer	2	2	2	
Office Assistant I/II	1	1	1	
TOTAL LIMITED TERM PROJECTS	4	4	4	0

Notes:

Classification changes for individual positions that do not affect the total number of allocated positions may be approved by the City Manager upon recommendation of the Personnel Department.

Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on going City activities may be converted to City positions and added to the City's position list during the fiscal year.

Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime costs.

The City Manager is authorized to transfer from fund balance to handle approved MOU and classification changes/expenses.

PERSONNEL LISTING: GRANTS & CAPITAL PROJECTS

GRANT AND CAPITAL PROJECT FUNDED POSITIONS

In addition to the above listing of authorized regular full-time positions, grant and capital project funded positions are authorized as required by grants and capital projects. Positions are authorized to be added as necessary when funded by grants and capital projects. Such positions are automatically eliminated when grant or capital project funding ends. Since grants and capital projects typically involve various time periods, and these positions do not necessarily match the City's fiscal year. Grant and capital-funded positions as of July 1, 2002 are expected to include:

POLICE

Auto Theft Investigation Enhancement - (020-6091)

Police Records Assistant II	1
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COPS MORE 2000 Federal Grant (020-6116)

Crime Analyst	1
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Federal Block Grant (025-6413/15)

Police Officer	3
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Peacekeepers Grant (JAIBG) (020-6124)

Outreach Worker	1
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Crime Analyst	1
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Police Crac-net/Cal-Mmet Grant - (020-6078)

Police Sergeant	1
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Police Officer	2
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LIBRARY

Cooperative Library System - (040-6500)

Supervising Librarian	1
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Library Division Manager	1
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Office Assistant I/II	1
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Library Driver/Clerk	1
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PUBLIC WORKS

Measure K

Public Works Equipment Operator	6
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CIP-related

Administrative Analyst I/II (PW)	1
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Office Specialist (PW)	2
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Project Manager (P&R)	1
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Arborist (P&R)	1
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CITY OF STOCKTON

GENERAL FUND DEPARTMENT BUDGETS

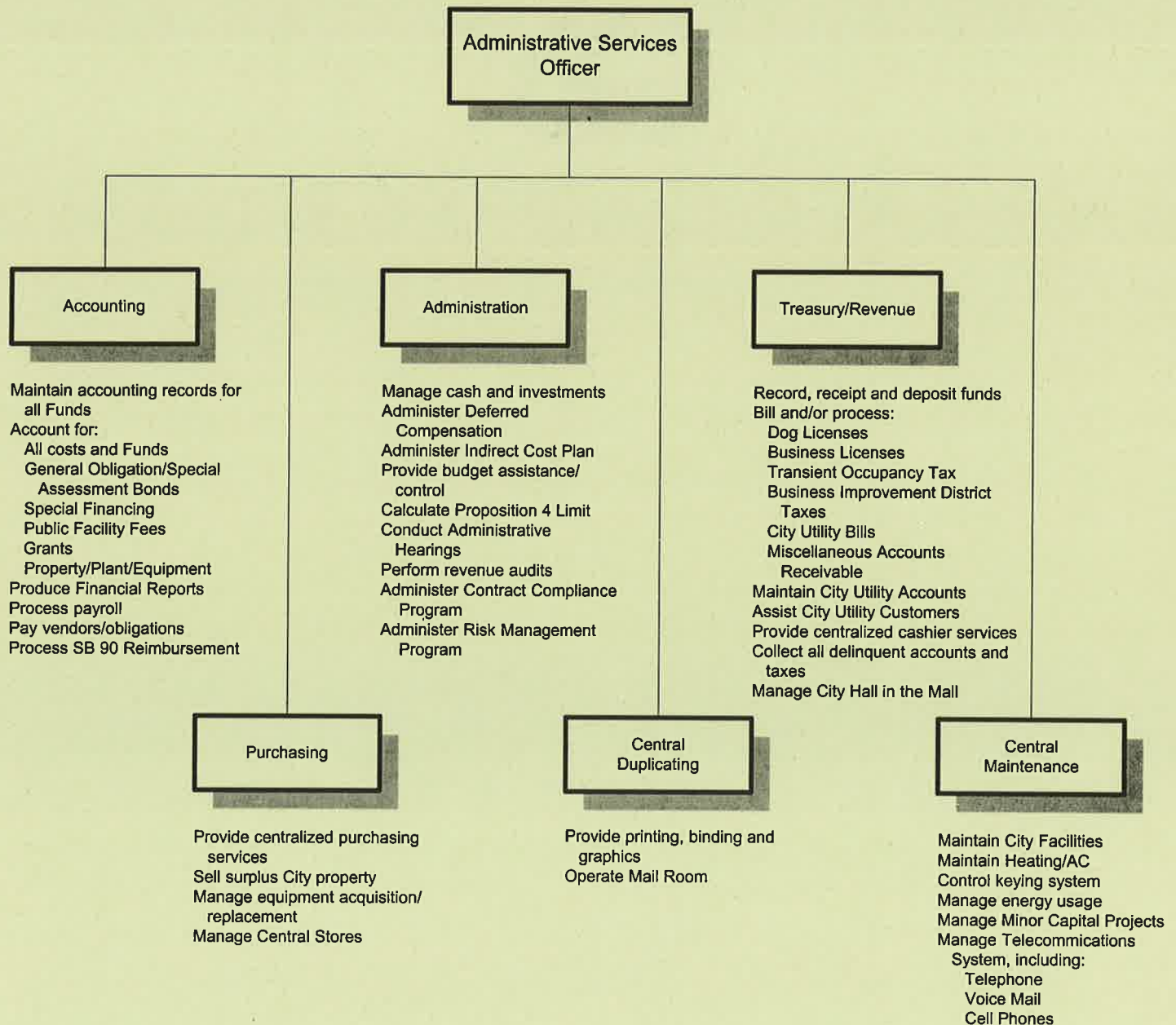
GENERAL FUND DEPARTMENT BUDGETS

The General Fund receives revenue that is not restricted to special purposes and can be used to support general government functions. The budgets in this section detail the budget, personnel, mission, function, highlights, prior year objectives and accomplishments, and budget year objectives for each General Fund Department and budget unit.



CITY OF STOCKTON

ADMINISTRATIVE SERVICES



**ADMINISTRATIVE SERVICES
ORGANIZATION CHART**

ADMINISTRATIVE SERVICES DEPARTMENT**010-1300**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$4,149,462	\$4,548,658	\$4,313,445	(\$235,213)	-5%
Other Services	2,232,720	2,589,136	2,489,016	(100,120)	-4%
Materials/Supplies	393,452	385,412	349,882	(35,530)	-9%
Other Expenses	28,905	36,583	35,431	(1,152)	-3%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,804,539	\$7,559,789	\$7,187,774	(\$372,015)	-5%
POSITION ALLOCATION	87	87	83		

MISSION STATEMENT

To provide financial, administrative, facility maintenance, and technical support to City departments and decision-makers, and to safeguard and facilitate the optimal use of City resources.

HIGHLIGHTS

The Administrative Services Department consolidates the financial and internal services of the City under a single administration. The Administration section recovered approximately \$1,000,000 in state mandated cost reimbursements last year. Accounting and Purchasing staff, in conjunction with a trainer from the City's software vendor, provided a training update on the City's accounting and budgeting software, as well as the Purchasing/Inventory module.

The Utility Billing section coordinated the implementation of unified bills for water, wastewater, garden refuse, residential storm water and residential solid waste services. The Business License section worked with the Police Department and City Attorney's office to clarify Stockton Municipal Code sections relating to background investigation requirements for Peddlers and Solicitors. The code revisions streamline the licensing process so applicants can begin business or commence employment with no delay. Revenue Service developed and implemented a revised dog licensing process.

Accounting and Purchasing worked together to develop streamlined procedures for department use of debit cards. This improved efficiency by allowing for the expansion of the debit card program and the reduction in the use of blanket purchase orders. Duplicating/Mailroom staff implemented a cost reduction program coordinated with local vendors.

Some of the most notable projects completed by the Central Building Maintenance section (CBM) included the reconstruction of the Pixie Woods Pirate Ship, replacing concrete aprons at Fire Stations 3 and 4, and remodeling the Pro Shop at the Oak Park Ice Arena.

BUDGET UNITS*Administration:* 010-1310

The Administration Division is responsible for coordinating and directing the total activities of the Administrative Services Department. Department activities include directing the financial planning efforts of the City; monitoring revenue; billing, collecting, investing, managing, and disbursing all funds; reporting on accounting and financial activities; coordinating the City's purchasing activities; administering long-term debt; processing business and animal licenses; and providing facility management and maintenance services.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$292,114	\$328,587	\$295,013	(\$33,574)	-10%
Other Services	190,593	195,209	152,023	(43,186)	-22%
Materials/Supplies	11,792	11,367	11,087	(280)	-2%
Other Expenses	8,682	6,675	6,685	10	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$503,181	\$541,838	\$464,808	(\$77,030)	-14%
Position Allocation	10	10	8		

2001-02 Unit Objectives

1. Implement an automatic bill paying marketing campaign to encourage utility customers to take advantage of automatic bill pay conveniences by May 2002.
2. Complete audit and update of all City petty cash funds by December 2001.

2001-02 Unit Accomplishments

1. Administrative Services has participated in an automatic bill paying marketing campaign in conjunction with other local utility service providers. Flyers were mailed in July and August 2001. As of November 2001, over 1,100 customers have signed up for this service.
2. Completed on July 31, 2001. As a result of this audit a petty cash policy has been created to provide guidelines and promote consistency. No unauthorized uses were found and all departments were cooperative in this effort.

2002-03 Unit Objectives

1. Develop a manual for City Departments listing all of the services provided by Administrative Services and contact numbers for each.

Accounting: 010-1320

The Accounting unit has responsibility for general ledger accounting, payroll and vendor payments for all departments of the City of Stockton. This includes:

- Keeping a chronological, accurate and reliable record of all financial transactions
- Reporting and interpreting the City's financial position and results of operations prepared in accordance with generally accepted accounting principles applicable to municipal governments
- Maintaining a complete and accurate record of the City's land, buildings, equipment and improvements
- Maintaining records on issued and outstanding financing issues
- Providing an accurate payment of employee's salaries and benefits and remitting payroll withholdings to respective agencies when due
- Providing payment of properly documented bills for materials and services purchased and received
- Monitoring the integrated financial management information system and controlling and implementing required changes

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$578,851	\$633,973	\$558,672	(\$75,301)	-12%
Other Services	198,168	209,116	185,437	(23,679)	-11%
Materials/Supplies	20,146	25,040	25,290	250	1%
Other Expenses	6,768	8,710	8,279	(431)	-5%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$803,933	\$876,839	\$777,678	(\$99,161)	-11%
Position Allocation	16	16	15		

2001-02 Unit Objectives

1. Redesign the City's 2001-02 Comprehensive Annual Financial Report to comply with the requirements of the new reporting model as set forth in Statement No. 34 of the Governmental Accounting Standards Board by June 2002.

2001-02 Unit Accomplishments

1. Accounting staff, working with the City's external auditors, prepared a pro forma conversion of the City's Comprehensive Annual Financial Report to meet the requirements of GASB 34. This has been developed into a template for a GASB 34 compliant 2001-02 CAFR. This objective is complete.

2002-03 Unit Objectives

1. Prepare the 2001-02 CAFR in compliance with the requirements of GASB 34 by November 2002.
2. Develop alternative methods for distribution of the City's Comprehensive Annual Financial Report (CAFR) via electronic media. Options to be evaluated include publication of the CAFR on the City's web site or on CD-ROM. If there is sufficient interest, implement at least one cost-effective alternative method by November 2002.
3. Work with CalPERS and the City's software vendor, HTE, to develop by December 2002 a reporting mechanism for the Employer Paid Member Contribution benefit that improves the timeliness of reporting final compensation, while also reducing the amount of staff time required.

Treasury: 010-1331

The Treasury Unit ensures the proper recording, receipting, custody and deposit of all revenues to ensure maximum investment of idle funds. Treasury provides billing, enforcement, collections, and audit/control of business licensing, dog permits, Transient Occupancy Tax and special assessment districts. Treasury also bills and collects other debts owed to the City such as damage to City property, cost recovery and returned checks, and administers the collection and assessment process for delinquent franchisee solid waste accounts.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$720,769	\$914,274	\$804,323	(\$109,951)	-12%
Other Services	201,967	256,778	205,118	(51,660)	-20%
Materials/Supplies	20,831	45,625	23,125	(22,500)	-49%
Other Expenses	4,366	6,939	6,139	(800)	-12%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$947,933	\$1,223,616	\$1,038,705	(\$184,911)	-15%
Position Allocation	22	22	22		

(Positions include Revenue Services)

2001-02 Unit Objectives

1. Establish and implement standardized costs for labor and materials billed to citizens for reimbursement of damages to City property by June 2002.

2001-02 Unit Accomplishments

1. Damage reimbursement billings have been reviewed and a list has been developed identifying those areas where standardized rates for labor and materials costs are applicable. Rates are being developed and will be proposed for inclusion in the City's Fee Schedule for fiscal year 2003-04.

2002-03 Unit Objectives

1. Review the feasibility (and possible implementation) of a process to allow the same expiration dates on business licenses that require a special permit issued by the Chief of Police.
2. Review for feasibility (and possible implementation) acceptance of on-line payments for business license renewals, TOT payments, and UUT payments.

Purchasing: 010-1340

The Purchasing Unit functions within a centralized purchasing model as outlined in the City Charter and Municipal Code, providing professional purchasing for all supplies and services necessary for the efficient operation of City departments. Purchasing assists with procurement projects, from evaluation to final negotiation and purchase, continually working to maintain quality for every tax dollar spent. Purchasing is responsible for ensuring a fair, effective and responsive procurement program to maximize the purchasing power of the City of Stockton.

The unit is responsible for:

- Purchase, storage, issuance and record keeping for all supplies, materials, and equipment used by departments or agencies of the City;
- Operation of Central Stores to reduce costs by means of standardization and forecast buying;
- Custody of scrap and surplus items and their disposal by auction, bid or negotiated sale;
- Operation of a central duplication facility for in-house printing and administration of the Equipment Internal Service Fund;
- An ongoing outreach program for local vendor development;
- Handling, processing and disposal of City-generated hazardous waste materials.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$427,636	\$429,186	\$305,436	(\$123,750)	-29%
Other Services	63,003	73,421	71,905	(1,516)	-2%
Materials/Supplies	9,095	14,775	14,775	0	0%
Other Expenses	4,529	5,897	5,897	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$504,263	\$523,279	\$398,013	(\$125,266)	-24%
Position Allocation	11	11	11		

2001-02 Unit Objectives

1. Coordinate with the roll out of the new version of the Integrated Financial Software (H.T.E.) and establish a Purchasing/Inventory Users Group to review, monitor, and address system issues resulting from the implementation by June 2002.

2001-02 Unit Accomplishments

1. Version 6.0 was implemented in October of 2001 and city-wide training was provided in December 2001. A Purchasing Users Group was established in June 2002. The objective is complete.

2002-03 Unit Objectives

1. Increase the issuance of purchasing cards to all City departments and significantly reduce the number of blanket purchase order vendors by June 2003.

ADMINISTRATIVE SERVICES DEPARTMENT**010-1300****Revenue Services: 010-1350**

The Utility Billing function provides customer service, billing and collections for the City of Stockton utilities (water, wastewater, storm water, and garden refuse). The unit receives and processes customer requests for opening and closing utility accounts, issues work orders for service requests, responds to billing and service inquiries, maintains accounts, researches and processes unidentified payments, and processes certain payments. The unit issues approximately 77,000 utility bills per month.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$665,569	\$714,449	\$834,321	\$119,872	17%
Other Services	889,961	963,143	1,024,357	61,214	6%
Materials/Supplies	7,647	19,655	19,655	0	0%
Other Expenses	1,818	4,227	4,227	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,564,995	\$1,701,474	\$1,882,560	\$181,086	11%

Combined Treasury/Revenue Services staffing is shown under Treasury.

2001-02 Unit Objectives

1. Develop and implement process for accepting utility service account applications at the Satellite City Hall by March 2002.

2001-02 Unit Accomplishments

1. Completion of this objective has been postponed until after the scheduled conversion to unified billing in May 2002 to avoid customer confusion.

2002-03 Unit Objectives

1. Review the feasibility (and possible implementation) of acceptance of online payments for utility accounts.

Central Building Maintenance: 010-1390

The Central Building Maintenance unit is responsible for establishing building maintenance policies and goals, developing long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulatory agencies relating to City buildings. This unit includes the costs associated with the maintenance and operation of the Civic Auditorium.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$1,464,523	\$1,528,189	\$1,515,680	(\$12,509)	-1%
Other Services	689,028	891,469	850,176	(41,293)	-5%
Materials/Supplies	323,941	268,950	255,950	(13,000)	-5%
Other Expenses	2,742	4,135	4,204	69	2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,480,234	\$2,692,743	\$2,626,010	(\$66,733)	-2%
Position Allocation	28	28	27		

2001-02 Unit Objectives

1. Set up HVAC Maintenance Program similar to Roof Maintenance Program by May 2002.
2. Develop "City Standards" for products used by CBM by January 2002.
3. Establish written security and access responsibilities with City operating departments by March 2002.

2001-02 Unit Accomplishments

1. After reviewing the current program, it has been determined that we can best maintain the HVAC systems using the current HTE work order system.
2. This objective is complete.
3. Due to workload this project will be completed in June of 2002.

2002-03 Unit Objectives

1. Build and install five American Disability Act (ADA) approved drinking fountains in City parks.
2. Upgrade lights in the Light Truck Shop.

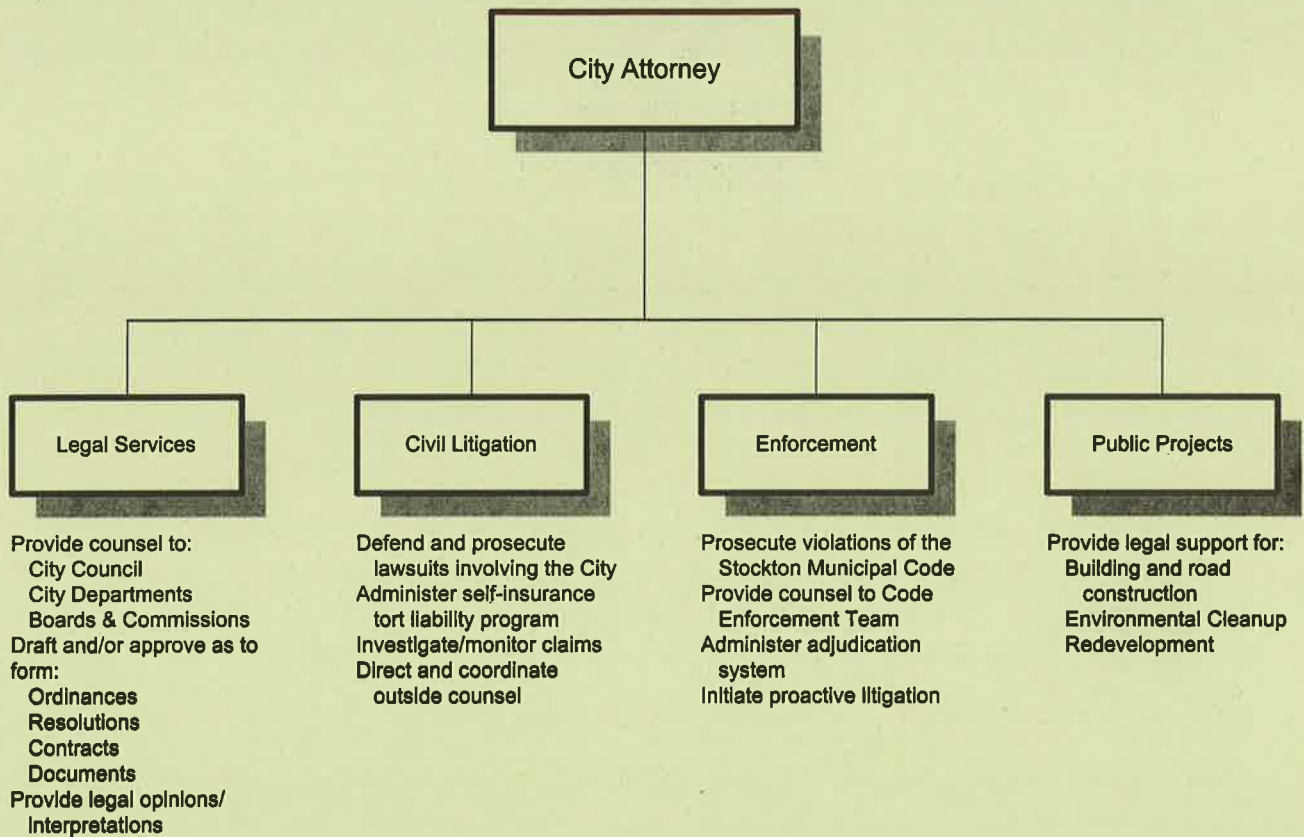


First Night Stockton has entertainment for all ages. It's an alcohol-free celebration for families and friends to come together and greet the New Year.



CITY OF STOCKTON

CITY ATTORNEY



**CITY ATTORNEY
ORGANIZATION CHART**

CITY ATTORNEY**010-1400**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$637,590	\$653,245	\$719,605	\$66,360	10%
Other Services	167,821	261,171	202,730	(58,441)	-22%
Materials/Supplies	58,353	65,000	68,500	3,500	5%
Other Expenses	14,893	26,615	27,065	450	2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$878,657	\$1,006,031	\$1,017,900	\$11,869	1%
POSITION ALLOCATION	18	18	18		

MISSION STATEMENT

The mission of the City Attorney's Office is to advise the elected and appointed representatives of the City, and to defend and protect its resources for the provision of community services and the accomplishment of community goals.

FUNCTION

The principal function of the City Attorney is as legal advisor of, and attorney and counsel for, the City, City Council, Commissions, Boards, City officers and employees in all matters relating to their official duties. This includes defending lawsuits, legal research, interpretation of laws, and preparation of legal opinions and documents. The office of the City Attorney prepares ordinances and resolutions required by the Council; reviews and approves contracts, bonds, deeds and other legal documents as to legality and form; and prosecutes violations of the Stockton Municipal Code.

HIGHLIGHTS

The Law Department continued to concentrate efforts in support of the Council's goals.

Code Enforcement

The code enforcement team has been an active participant in the City's code enforcement efforts. Highlights include:

- Working with the CHAT team and the Building Division to streamline and coordinate the code enforcement process.
- Training staff on administrative and judicial hearing processes, providing testimony, and organizing and preparing records for hearings.
- Representing the City in administrative hearings and court proceedings.

- Drafting the Hotel/Motel Ordinance that established operational guidelines and habitability standards for the owners and operators of hotels/motels in the City, resulting in 29 actions filed against owners of substandard hotels and motels to date.

Redevelopment and Downtown Revitalization

As legal advisor to the Redevelopment Agency, services have been provided for several major projects, including:

- Advocated for and received \$1million for environmental (Brownfields) cleanup of Banner Island.
- Assisted in redemption of parcels for north shore development site; helped facilitate Underground Storage Tank Fund site cleanup.
- Drafted and assisted in interpreting performance under the Disposition and Development Agreements (DDAs) for The Record construction project; provided advice on demolition, mapping, and abandonment issues.
- Prepared the compensation phase of the Arroyo condemnation case for trial in 2002.
- Prepared the adoption of three new redevelopment project areas that will be concluded in late 2002.
- Completed the Weber Avenue and Washington Street Office Park Disposition and Development Agreements (DDA) by mid-2002.
- Drafted agreements, worked on RFP circulation and selection, and addressed issues during rehabilitation for the Fox Theatre renovation.
- Provided legal services for Gleason Park acquisition, relocation, and eminent domain.

Major Projects

- Assisted in resolving \$5.9 million in requested change orders for the MUD Cogeneration Facility.
- Participated in the review of legal issues related to a proposed RFP for the privatization of municipal utility services; including contract drafting and personnel/labor relations issues.
- Monitored the Total Maximum Daily Load (TDML) study that will be presented to the Central Valley Regional Water Quality Control Board in December of 2002.
- Monitored the Regional Board's processing of the City's NPDES permit and provided advice on administrative and compliance issues.
- Drafted the new Countywide Habitat & Open Space Plan, the Billboard Ordinance that caps the number of billboards built, and the Shopping Cart Ordinance that imposes penalties on stores as well as people who take shopping carts off premises and discard them.
- Assisted in the drafting of a new Planning & Zoning Code (Chapter 16 of the SMC) presented to the Council in 2002. Provided advice and services on the Flamingo Club Use Permit revocation, Spanos Park West, Hilton Hotel in Brookside, Downtown Cineplex, Waterfront Marina and public promenade, and Duck Creek.
- Drafted major contracts including Nelson Park Maintenance Agreement, Lot I Design-Build Contract, Dean DeCarli Waterfront Plaza Design-Build Contract, and the CSUS

Ground Lease. In addition, agreements relating to police services, records management, computer system enhancements and automated report writing, and third party agreements with the school district and other agencies were drafted.

- Provided advice regarding various personnel issues and drafted related personnel agreements. Participated in labor negotiations regarding Fire personnel and the privatization of MUD.

Significant Litigation

Numerous cases and claims were resolved with minimal or no payout. Major litigation cases include:

- Mountain Cascade v. City of Stockton: Construction dispute arising out of the construction of the Southern Industrial Trunkline Sewer Project. Trial is set for summer/fall 2002.
- Stepkin v. City of Stockton: Defense of the City in a class action filed on behalf of 500 residential rental property owners demanding a refund of assessments.
- Apartment Association, et al. v. City of Stockton: The Court of Appeal ruled against the City on the legality of utility billing practices from 1997 to 2001. Compliance issues and procedures are being addressed.
- Assisted in the receipt of \$7 million in overcharges credited back to the City from Stockton East Water District.
- Wix v. City of Stockton: Obtained a summary judgment dismissing the case. A 22-year-old was rendered a paraplegic in a solo vehicle intersection accident.
- Xiong v. City of Stockton: Obtained a summary judgment in federal court dismissing civil rights case arising out of the death of a 17-year-old in an altercation with a police officer.
- Molina v. City of Stockton: Obtained favorable settlement in a federal civil rights case involving a 19-year-old who suffered a severe facial injury in an altercation with police officers.

2001-02 Objectives

1. Upgrade work performance standards with the focus on quality of service. Survey, client interviews, and internal review to be completed by June 2002.
2. Formalize an outside counsel utilization program that incorporates the use of a case plan, milestone strategy, and outcome measurement for each case or project. The program will be applied to all new litigation and project services not later than June 2002.

2001-02 Accomplishments

1. Ongoing efforts have been made to provide staff training and professional development to improve subject matter expertise and quality of service.
2. Ongoing review of outside counsel utilization is being conducted including review of matters handled by outside counsel and the management of services and cost control for projects.

2001-02 Objectives

3. Develop a reporting system for contract management, which will be used for new contracts approved by the City Council, not later than June 2002.
4. Participate in City employee training program, with attorney presentations on requested subjects by June 2002.

2001-02 Accomplishments

3. Ongoing efforts have been made to centralize contract management and cross-train support staff for continuity of service.
4. Formal and informal training programs and services have been conducted by City Attorney staff including:
 - 3 sessions for Police Sergeants and Supervisors on critical incident handling and potential civil liability issues
 - Police Sergeant training on personnel issues
 - Public Records Act training to Police Support Services/Records Division
 - Police Evidence Technician training on their role in civil matters handled by the City Attorney's Office
 - Fire Department training on report writing
 - Training FOR CHAT code enforcement officers on administrative hearing processes and presentation of cases
 - Panel participant in "Documenting the Discipline Process" conducted by the City's personnel department
 - Training of MUD personnel on claims process

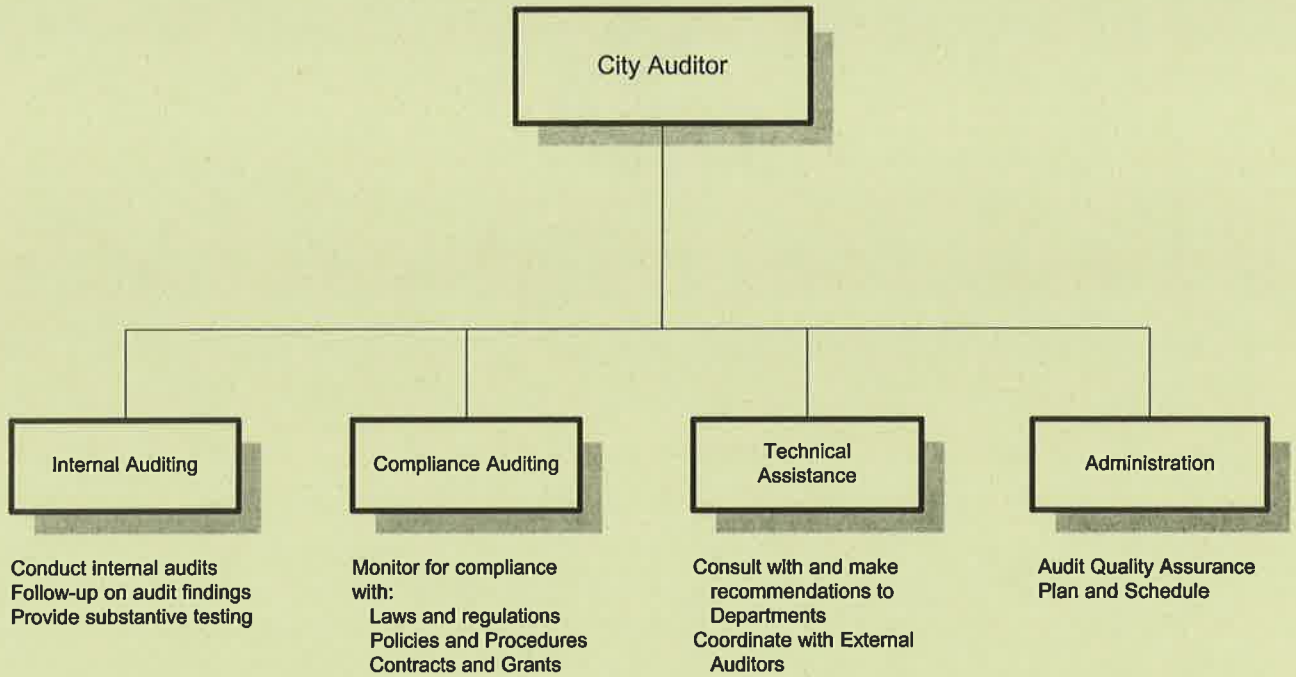
2002-03 Objectives

1. Conduct client interviews and internal review to identify areas of staff development, training and technology that could be improved, by September 2002.
2. Compare and analyze outside counsel effectiveness and efficiency with enhanced in-house resources to determine the best use of outside counsel, by September 2002.
3. Develop and implement a uniform system for Council agenda management and contract drafting, review and processing, by September 2002.



CITY OF STOCKTON

CITY AUDITOR



**CITY AUDITOR
ORGANIZATION CHART**

CITY AUDITOR**010-1900**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$378,437	\$367,492	\$349,936	(\$17,556)	-5%
Other Services	29,198	38,184	119,769	81,585	214%
Materials/Supplies	2,271	5,300	5,300	0	0%
Other Expenses	10,612	9,341	9,609	268	3%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$420,518	\$420,317	\$484,614	\$64,297	15%
POSITION ALLOCATION	6	6	6		

MISSION STATEMENT

The mission of the City Auditor Department is to assist the City Council, City management, and City employees in the effective performance of their duties by providing them with objective analyses, appraisals, and recommendations for financial and related systems and activities. The department maintains independence and objectivity by reporting directly to the City Council and by not exercising direct authority over any department, system, or activity subject to audit.

HIGHLIGHTS

Auditing began the year with an update of the risk assessment for systems and activities subject to audit. We developed an annual audit plan that identified those areas where audit efforts would be directed. Among the areas where audit effort has been directed during the past year are Management Information Systems, Fleet Maintenance, Miscellaneous Accounts Receivable, Cash Receipts, Cash Disbursements, Citywide Administrative Directives, Parking Tickets, and City Clerk. Results of audits are presented to the City Council and the Audit Committee upon completion.

Our office reviewed the status of management's action plans to make improvements identified during audits. Since beginning internal audit work in 1994, 151 findings have been reported to management. As of June 30, 2001, management had resolved 136, or 90%, of those findings. That level of improvement compares favorably with 69% implementation rate for local governments nationwide.

After completing an evaluation of proposals, the City appointed Macias, Gini and Company to serve as our external auditors. As the City Auditor's Office has done with audit firms in the past, we coordinated our work with the external auditors to avoid duplication of effort. We provided copies of our audit reports to the external auditors to assist them in planning for a financial statement audit. Our staff assisted with the year end financial statement audit and the Single Audit. Coordinated audit efforts have helped both audit organizations.

2001-02 Objectives**2001-02 Accomplishments**

1. Modify the department's administrative filing system to facilitate improved records retention procedures by December 2001.
2. Integrate the use of digital imaging into the gathering of audit evidence and in report presentation by March 2002.
3. Facilitate a minimum of 3 control self-assessment sessions to assist management in identifying and correcting internal control weaknesses by June 2002.

1. Completed in December 2001.
2. Completed in April 2002.
3. Completed in June 2002.

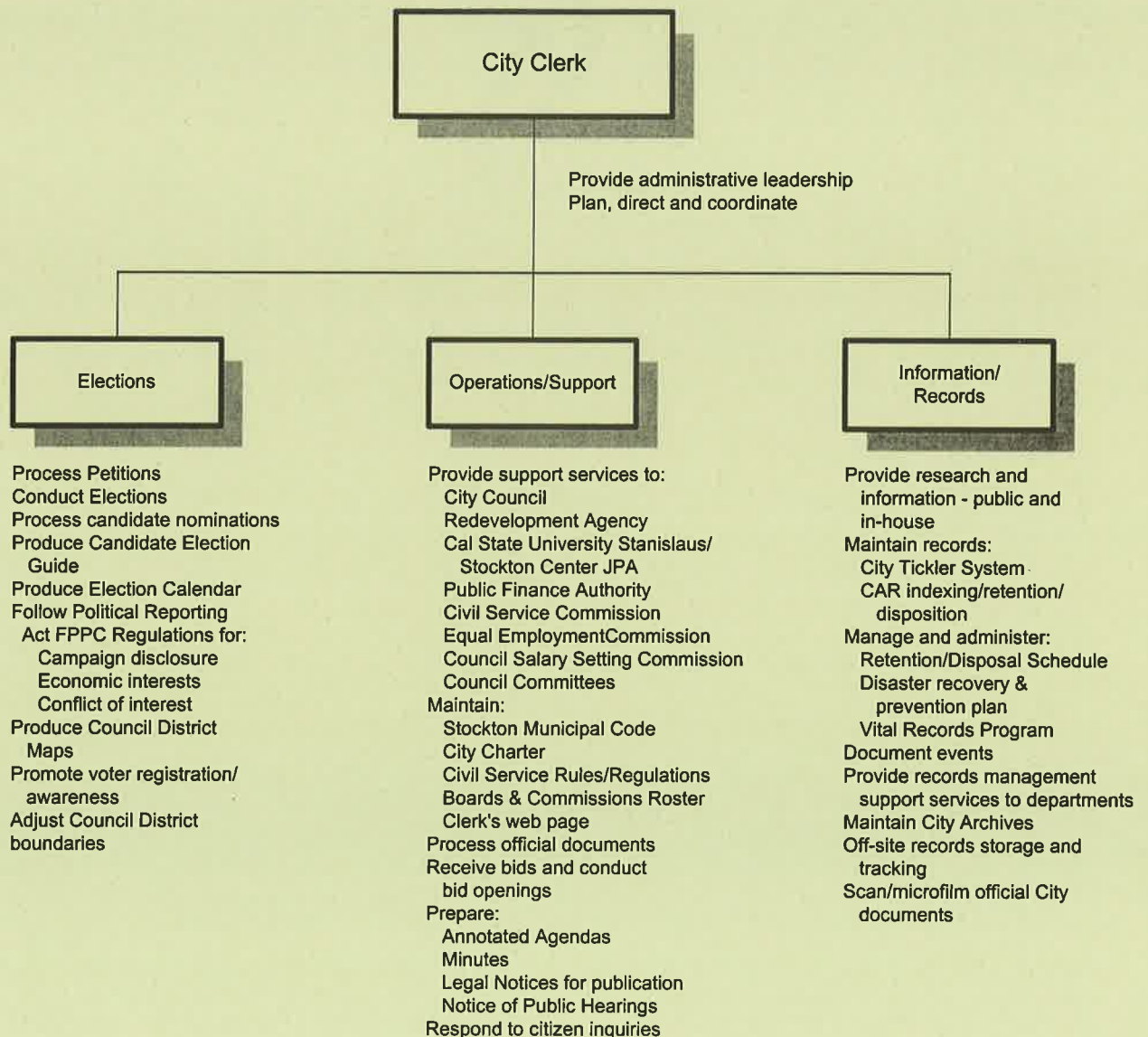
2002-03 Objectives

1. Successfully complete an external quality control review by the National Association of Local Government Auditors by June 2003.
2. Compile information on all sources, types, and results of external audits experienced by the City for use in audit planning and coordination by December 2002.
3. Increase the effectiveness of our investment in audit software (ACL) through additional training and development of at least 2 specific ongoing analytical applications by March 2003.



CITY OF STOCKTON

CITY CLERK



**CITY CLERK
ORGANIZATION CHART**

CITY CLERK**010-1100**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$587,100	\$647,472	\$610,975	(\$36,497)	-6%
Other Services	198,541	242,637	271,145	28,508	12%
Materials/Supplies	14,068	32,680	31,830	(850)	-3%
Other Expenses	8,766	11,950	11,950	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$808,475	\$934,739	\$925,900	(\$8,839)	-1%
POSITION ALLOCATION	9	10	9		

MISSION STATEMENT

The mission of the City Clerk's Office is to aid in protecting the integrity of the democratic process.

FUNCTION

The City Clerk's function is: 1) Preserve an accurate and complete recording of City Council actions, including proceedings of various other official bodies; 2) Ensure meeting compliance with the Brown Act requirements; 3) Provide appropriate legal hearing notices; 4) Adjust Council District boundaries following the federal census; 5) Administer municipal elections, measures and referenda; 6) Develop and administer City Records Management Program; 7) Serve the public as an information source as well as a source of communication to the City Council; and 8) Initiate and monitor Fair Political Practices Commission filings.

HIGHLIGHTS

- Adjusted City Council District Boundary Map;
- Completed organizational review, and classification and pay equity study;
- Developed and revised Elections Manuals for 1) Initiative Measures and 2) Council Candidates;
- Processed three Notices of Intention to circulate initiative petitions related to reducing the City's utility tax;
- Completed prima facie review of initiative petition containing 10,003 signatures related to reducing the City's utility tax for November 2002 ballot;

- Processed the following documents for the March 2002 Primary election:
 - City Council Candidates' nomination papers for Districts 1, 3 and 5
 - Measure I related to reducing the City's utility tax;
- Provided operational and records support provided to Stockton Center Site Authority and Racial Harmony Task Force ;
- Completed implementation of Citywide Records Management Program;
- Streamlined posting of information on the City Clerk website; and
- Photographed the following City events for preservation in the archives: State of the City, Weber block dedication, July 4 – Waterfest, and Tree Lighting/Festival of Lights ceremony.

2001-02 Objectives

2001-02 Accomplishments

- | | |
|--|--|
| 1. Explore the feasibility of and possibly implement electronic signatures for certain official city records by February 2002. | 1. Review completed; not feasible to implement at this time. |
| 2. As part of the Citywide Records Management Program, explore and implement pilot electronic storage of certain long-term city records for archival and disaster recovery purposes; and explore software for citywide use for inventory and storage of general records by May 2002. | 2. Review completed; not feasible to implement at this time. |
| 3. Amend the Council district boundaries following the 2000 federal decennial census pursuant to the Stockton City Charter by August 2001. | 3. Completed July 2001. |

2002-03 Objectives

1. Explore other revenue-generating sources for City Clerk's Office by June 2003.
2. Reformat the Stockton Municipal Code to be more user-friendly on the website by May 2003.



CITY OF STOCKTON

CITY COUNCIL

CITY COUNCIL**010-1000**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$185,885	\$353,033	\$370,913	\$17,880	5%
Other Services	78,805	116,998	62,463	(54,535)	-47%
Materials/Supplies	19,981	9,600	11,141	1,541	16%
Other Expenses	36,738	48,532	48,042	(490)	-1%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$321,409	\$528,163	\$492,559	(\$35,604)	-7%

POSITION ALLOCATION	9	9	9
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MISSION STATEMENT

Stockton celebrates its cultural diversity, promotes economic opportunity and strives to provide a better quality of life for all.

FUNCTION

The City Council is the policy-setting body of the City. The Mayor is elected citywide and six Councilmembers are elected to represent districts by citywide ballot. The elected officials serve four-year terms, with a maximum of two terms.

The Council initiates, studies, discusses, holds public hearings on and decides various civic issues affecting the citizens of Stockton, based on facts gathered and presented and citizen input.

COUNCIL GOALS

- Improve the quality of life for all communities of Stockton by preventing and reducing crime, with an emphasis on proactive neighborhood-based interventions and services.
- Assume the leadership role in developing social, economic and cultural opportunities for all, especially youth.
- Revitalize the Downtown and the Waterfront.
- Develop a "Smart Growth Strategy" based on a long-term vision for Stockton, with regional consideration, to provide opportunities for appropriate and viable development and economic growth.
- Exercise fiscal responsibility while providing needed services.

SPECIFIC OBJECTIVES FOR THE CITY COUNCIL**Improve the quality of life by preventing and reducing crime**

1. Implement a pilot neighborhoods improvement program based on offering grants and incentives to neighborhood groups that initiate requests and can demonstrate significant neighborhood involvement.
 - Develop a Neighborhood Service Plan for the Magnolia District and implement Code Enforcement as a priority.
2. Continue to establish strategies and objectives for Code Enforcement, to achieve visible and definitive change throughout the City, including impacting entire neighborhoods.
3. Continue with the strategy to develop "maintenance districts" to facilitate the building and maintenance of neighborhood parks.
 - Consider the feasibility of a "Citywide maintenance district" as one approach to equitable financing.
 - Review and recommend a "parks maintenance fee" on all new development.
4. Through crime analysis, identify specific high crime statistics and develop plans to impact those in a way to reduce the frequency.
 - Implement the North District Police Facility.

Assume the leadership role in developing social, economic and cultural opportunities

1. Enhance the City's efforts with youth by developing effective and cooperative working relationships with the School Districts involved with Stockton.
 - Meet periodically with school boards and district level committees to establish specific objectives and strategies.
 - Partner with school district administrators to further program effectiveness through comprehensive planning and collaboration.
 - Continue and expand "After School" and "School Resource Officer" programs to all schools within the City.
2. Continue the City's commitment to art in public and private places by implementing the Master Plan and encouraging private sector involvement to support art in public and private locations.
 - Include in the General Plan.
3. Encourage, support and create programs and activities that enhance understanding, communication, pride and appreciation of all of Stockton's diverse communities.
 - To the extent possible, ensure representation of all communities in the City's programs and activities.
 - Continue to develop at least one annual event to bring together Stockton's communities in celebration of diversity.
 - To further the City's emphasis on community unity, develop and implement an interfaith September 11 memorial function.

4. Establish a more active and relevant relationship with the Youth Advisory Commission.
 - Elevate the Commission's status and participation in City activities, major issues and meetings. Include representation on the Council dais at regular meetings.
 - Redefine, refocus and restructure the Commission, including review of terms of office.
 - Prior to the end of the school year, hold an informal Study Session with the Council and the YAC to get youth input on City issues.
 - Assist the YAC in developing specific tasks with specific time frames, including periodic reports to Council.
 - Include YAC representation on the Youth and Education Action Team.

Revitalize the Downtown and Waterfront

1. Implement the comprehensive "Downtown Strategy."
2. Continue to expedite current projects, including pursuit of potential projects on Banner Island. Be flexible and prepared to act quickly.
3. Complete plans to renovate the Fox Theatre. Recommend opportunities for management and operations of the Theatre.
4. Continue with the strategy of developing around the four sides of the Downtown. Investigate and recommend on resource opportunities to support this strategy.
5. Continue to work aggressively with the Alliance and others to improve the Downtown visual landscape.
6. Work with State Parole to address Downtown issues.

Develop a "Smart Growth Strategy" to provide opportunities for appropriate and viable development and economic growth.

1. Implement a strategy for updating the City's General Plan.
 - Form a "General Plan Action Team".
 - Recommend on the inclusion of a "Youth Element" in the General Plan.
2. For future planning, and in consideration of retaining green belts, farmland and in-fill sites, work with the County in reviewing Stockton's sphere-of-influence to identify opportunities for economic growth.
3. Continue to work with the CSU Site Authority and be prepared to act in a timely manner as opportunities occur.
4. Evaluate and implement, as appropriate, the "Airport Way Plan" recommendations.
 - Share information on the City's direction in south Stockton, including communicating what has been completed.
5. Begin the General Plan review and complete within two years.

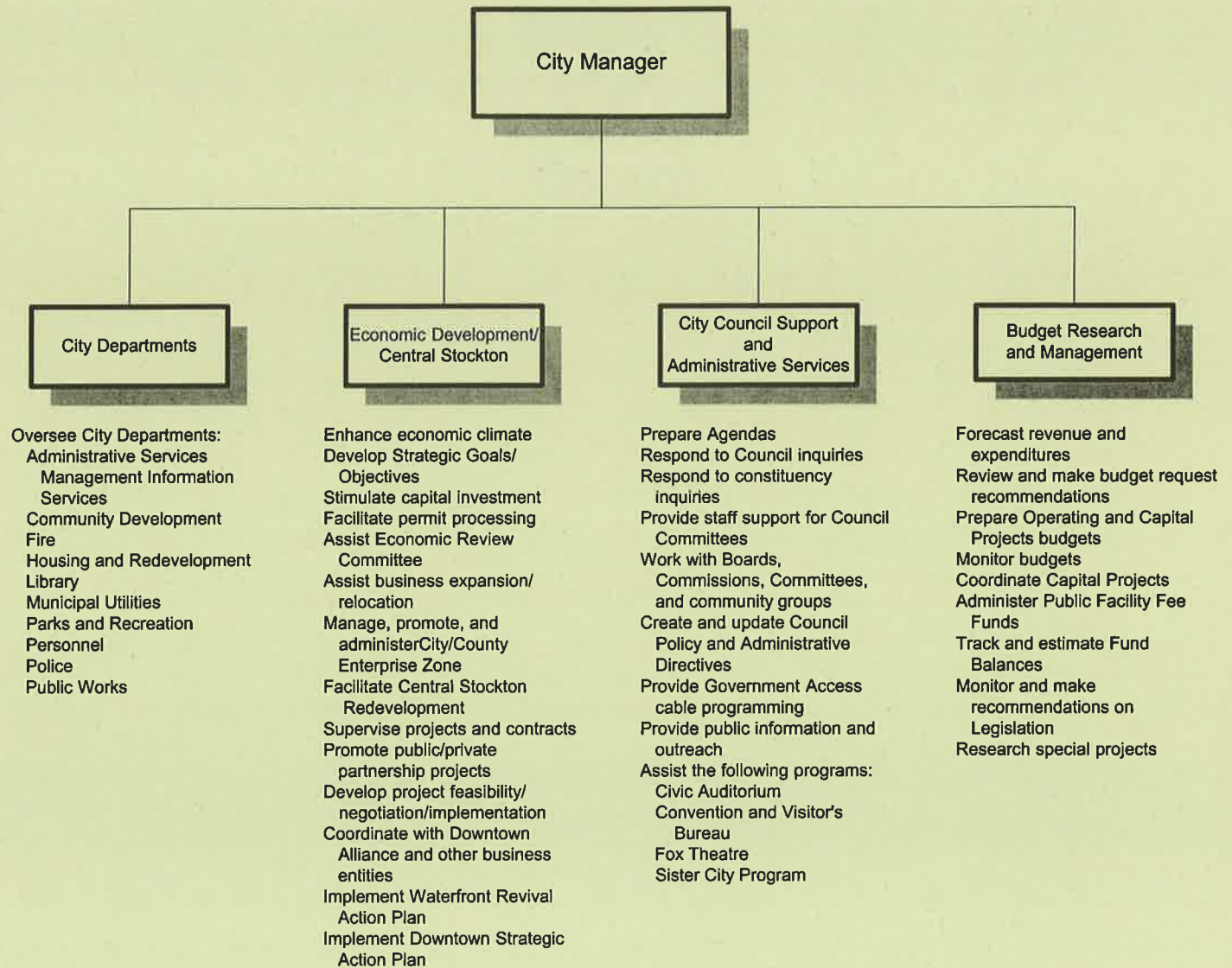
Exercise fiscal responsibility while providing needed services

1. Establish an effective City lobbying effort in Sacramento and Washington D.C.
2. Continue to establish a high priority on securing Federal grants and other revenues.
 - Consider new revenues established through the use of creative, tastefully developed sponsorships, user fees, etc. on a case-by-case basis.
 - Review, analyze, survey and recommend fee structures for trench cuts.
3. Continue to review and recommend local street repair expenditures, utilizing funds from sources other than the City whenever possible.
4. Take action to provide professional staff continuity in regional water quality planning and policy development. Discuss cooperative efforts with the County, including cooperation and staffing support.
5. Recommend an economically feasible strategy for the development of fresh water.
6. Ensure Council follow-through on "Measure I" commitments.
7. Recommend a process to review and develop a comprehensive infrastructure strategy.
8. Identify sources and ways in which the City can build diversity in new revenue sources.



C I T Y O F S T O C K T O N

CITY MANAGER



**CITY MANAGER
ORGANIZATION CHART**

CITY MANAGER ADMINISTRATION**010-1210**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$662,609	\$752,533	\$809,660	\$57,127	8%
Other Services	143,390	164,366	170,253	5,887	4%
Materials/Supplies	23,083	16,561	18,161	1,600	10%
Other Expenses	8,222	23,704	17,993	(5,711)	-24%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$837,304	\$957,164	\$1,016,067	\$58,903	6%
POSITION ALLOCATION	14	14	13		

FUNCTION

The City Manager is appointed by the City Council to direct the administration of the City under Council policy. The City Manager provides information to assist the Council in setting policy, implements Council policy, supervises the operation of City Departments, and reports to the Council on administrative activities.

The City Manager's Administration unit consists of three diverse functions.

Administration:

- Implements Council policy
- Plans for long-range City needs
- Provides direction to City departments
- Coordinates multi-departmental functions
- Manages other functions within the unit

Council Support:

- Ensures that Council business is carried out in an orderly manner
- Coordinates and prepares Council reports and bulletins
- Responds to citizen questions and problems
- Coordinates changes and additions to the Council Policy Manual and Administrative Directives
- Monitors Federal and State legislative activities
- Coordinates applications for Boards, Commission and Committee vacancies
- Coordinates activities such as programming for the Cable Government Channel (42)
- Acts as a liaison with the Convention and Visitors Bureau and Children's Museum
- Oversees all facets of the Stockton Memorial Civic Auditorium

Budget Management:

- Prepares and produces the City's annual operating and capital budgets
- Prepares and produces the City's five-year CIP plan and capital improvement revenue projections
- Monitors the fiscal condition of the City, projects revenues, and estimates the current and future needs of the City
- Performs special studies and research projects

HIGHLIGHTS

During 2001-02, five inter-disciplinary action teams were formed by the City Manager to work in significant areas that cross departmental and agency lines. The three most visible are the Community Health Action Team (CHAT), the Downtown Action Team (DAT), and the Budget Efficiency Action Team (BEAT). These teams have been active in making Stockton a better place to live and working to ensure the city's financial stability.

The Community Health Action Team (CHAT) is composed of members from seven city departments, five San Joaquin County agencies, and various public citizens. Its purpose is to ensure that living quarters are safe and habitable, with a special emphasis on the downtown area hotels. The CHAT team has inspected more than 30 downtown hotels and issued more than 1,000 health and housing code violations. Notices and Order to Vacate have been posted on 15 hotels and Notices and Order to Repair posted on 28 hotels. About 300 tenants have been relocated due to unsafe and unsanitary conditions.

The Downtown Action Team (DAT) is composed of members from seven departments and outside agencies. DAT developed a Downtown Stockton Strategic Action Plan to accelerate downtown revitalization that was adopted by Council in October 2001. The Strategy framework includes a pre-requisite strategy of safety and security, and primary development strategies to encourage and increase government offices, restaurants and entertainment, market rate housing, and private offices and financial institutions in the downtown area. Subgroups are working on each of these strategies.

The City continues to face financial challenges. The March ballot measure to reduce the Utility User Tax rate from 8% to 6% over two years failed, but an initiative measure is on the November ballot to reduce the rate to 2% immediately. This measure, if passed, would result in a \$24 million revenue loss to the City.

The Budget Efficiency Action Team (BEAT) is composed of members from City departments who are studying ways to balance the budget annually, maximize cost recovery whenever possible, and increase productivity. The team is looking at ways of diversifying revenue sources and recovering costs, and providing a stable and diverse financial base for city operations.

2001-02 Objectives

1. Facilitate Council decision as to whether to issue an RFP for an Operations and Maintenance Agreement to operate all or part of the City utilities by July 2001.
2. Meet with the City Council to review Council goals and objectives by September 2001.
3. Facilitate a Council decision regarding whether to proceed with development of preliminary design for renovation of the City Hall by July 2001.

2001-02 Accomplishments

1. A draft RFP was circulated in the Fall and was issued in March 2002.
2. The Council held a goal setting retreat in February 2002.
3. The renovation has been put on hold pending resolution of funding issues. Some interim improvements are being explored.

2002-03 Objectives

1. Reduce reliance on the Utility User Tax by diversifying revenue through development of alternative sources of revenue by June 2003.
2. Begin the process of revising the General Plan by June 2003.
3. Implement key components of the Downtown Action Strategic Plan by June 2003.
4. Facilitate the process of evaluating the RFP for an Operation and Maintenance Agreement to operate all or part of the City utilities, and bring to City Council for consideration, by January 2003.



Attendance at First Night Stockton has grown each year as thousands of partygoers come downtown to enjoy the Merrymakers' March.



CITY OF STOCKTON

***CITY MANAGER
ECONOMIC DEVELOPMENT***

CITY MANAGER ECONOMIC DEVELOPMENT**010-1230**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$409,570	\$502,390	556,897	\$54,507	11%
Other Services	135,607	181,230	273,764	92,534	51%
Materials/Supplies	5,760	8,520	7,000	(1,520)	-18%
Other Expenses	521,430	532,346	448,323	(84,023)	-16%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,072,367	\$1,224,486	\$1,285,984	\$61,498	5%
POSITION ALLOCATION	6	7	9		

HIGHLIGHTS**Economic Development**

During 2001-02, the Economic Development Division participated in or implemented several activities aimed specifically at increasing the City's tax base:

- Selected a new Economic Development Director and hired two new staff members to focus on business attraction.
- Developed an Economic Development Strategy and Action Plan.
- Actively pursued outreach to community stakeholders. A direct result of this effort was the formation of the UOP/City of Stockton Joint Coordinating Committee.
- Assisted companies in the development of more than 1 million square feet of new industrial/commercial building space in Stockton during 2001 with a construction valuation totaling over \$40 million.
- Made business retention efforts a high priority of the Economic Development unit. This unit has done a significant amount of troubleshooting with other agencies and departments on behalf of local businesses to keep businesses in Stockton. Regular meetings are held with such groups as San Joaquin County's Employment and Economic Development Division (EEDD) and the Greater Stockton Chamber of Commerce to discuss and coordinate potential retention efforts and issues.
- Coordinated and led approximately 80 Economic Review Committee (ERC) and other developer meetings.
- Made referrals to other governmental and private institutions to assist companies in securing financial assistance. During 2001, businesses were assisted by the Tracy/San Joaquin County Certified Development Corporation (CDC), San Joaquin County's Revolving Loan Fund and the Business Incubator Loan Program. Collectively, more than \$5.8 million was offered as loans to 17 businesses.
- Initiated a new geographic website "Advantage Stockton" that allows potential businesses to use the Internet to access information on available property for sale or lease in Stockton.

Enterprise Zone

- There has been a continuing interest in the Downtown Façade Improvement Loan/Grant Program due to a larger allocation of funds available to the program. To date, this program has funded \$944,693 in façade loans at 77 locations downtown.
- The "Downtown Financial Incentive Program" was implemented to encourage reuse of existing, vacant buildings in the downtown area. This program virtually eliminates building permit and public facility fees for downtown buildings that have been vacant for at least six months. Seven downtown businesses took advantage of this program during 2001.
- Redesigned the *Stockton Business & Economic Update* - a periodic newsletter providing current economic development information to the business community. The first issue of the revamped newsletter was published in December 2001 and is also available on the City's website.

Central Stockton

(See Redevelopment Agency Budget section for complete Central Stockton Highlights)

- **Gateway Block** – June 2001 marked the opening of the McDonald's Restaurant at Lafayette and Center Streets, a long-anticipated culmination of years of hard work by the Redevelopment Agency and the developer, Stockton Gateway LLC. This project has dramatically changed this "Gateway" entrance into downtown Stockton from a block plagued by blight and criminal activities into a welcoming site when entering the City's core.
- **Record Expansion Project** – The Record was selected as the master developer for the block bounded by Market, American, Washington and Stanislaus Streets in 1996 and a Disposition and Development Agreement was approved in 1998. After several years of acquisition and relocation activities, this project proceeded to demolition during 2001. It is expected that the property will be transferred to the Record for development during 2002. The short-term development will be as a parking lot for The Record with long-range plans to include expansion of their plant to accommodate a new printing press. This redevelopment project will not only ultimately add to the tax base, but also keeps a major employer in the downtown core.
- **Fox Theatre Renovation** – Roof replacement was completed, which will provide for many years of protection against the elements and ensure a sound investment as interior renovation begins. A contract for architectural renovation design was awarded in February 2002. Contracts for asbestos abatement and seating refurbishment went out to bid, with work expected to commence during FY 2002-03.

FUNCTION

The Economic Development unit of the City Manager's office focuses its activities on directing activities which promote expansion of the local economic base and result in jobs for members of the community; including oversight of the Redevelopment Agency's Central Stockton Redevelopment Plan. These activities are conducted at the direction of the City Manager, in response to the City Council (in the case of Economic Development) and the Redevelopment Agency and its advisory group, the Redevelopment Commission (for redevelopment projects).

2001-02 Objectives

1. Hold one Enterprise Zone Seminar by June 2002.
2. Redesign the *Stockton Business & Economic Update* publication by December 2001.
3. Expand the Enterprise Zone to include portions of Rough & Ready Island by June 2002.
4. Begin renovation of the Fox Theatre by January 2002.
5. Complete the Gateway Project by December 2001.
6. Complete the Record Expansion Project by September 2001.

2001-02 Accomplishments

1. The seminar was postponed to a later date.
2. This periodic publication was totally redesigned, with the first revamped issue published in December 2001.
3. Staff met several times with Port of Stockton representatives to discuss the areas to be included in the proposed expansion. Actual expansion is anticipated to occur during 2002.
4. Renovation commenced with replacement of the roof. A contract for architectural renovation design was awarded in February 2002. Contracts for asbestos abatement and seating refurbishment went out to bid, with work expected to commence during FY 2002-03.
5. Gateway Project held their Grand Opening of McDonalds in June 2001.
6. This project proceeded to demolition during 2001. It is expected that the property will be transferred to the Record for development during 2002.

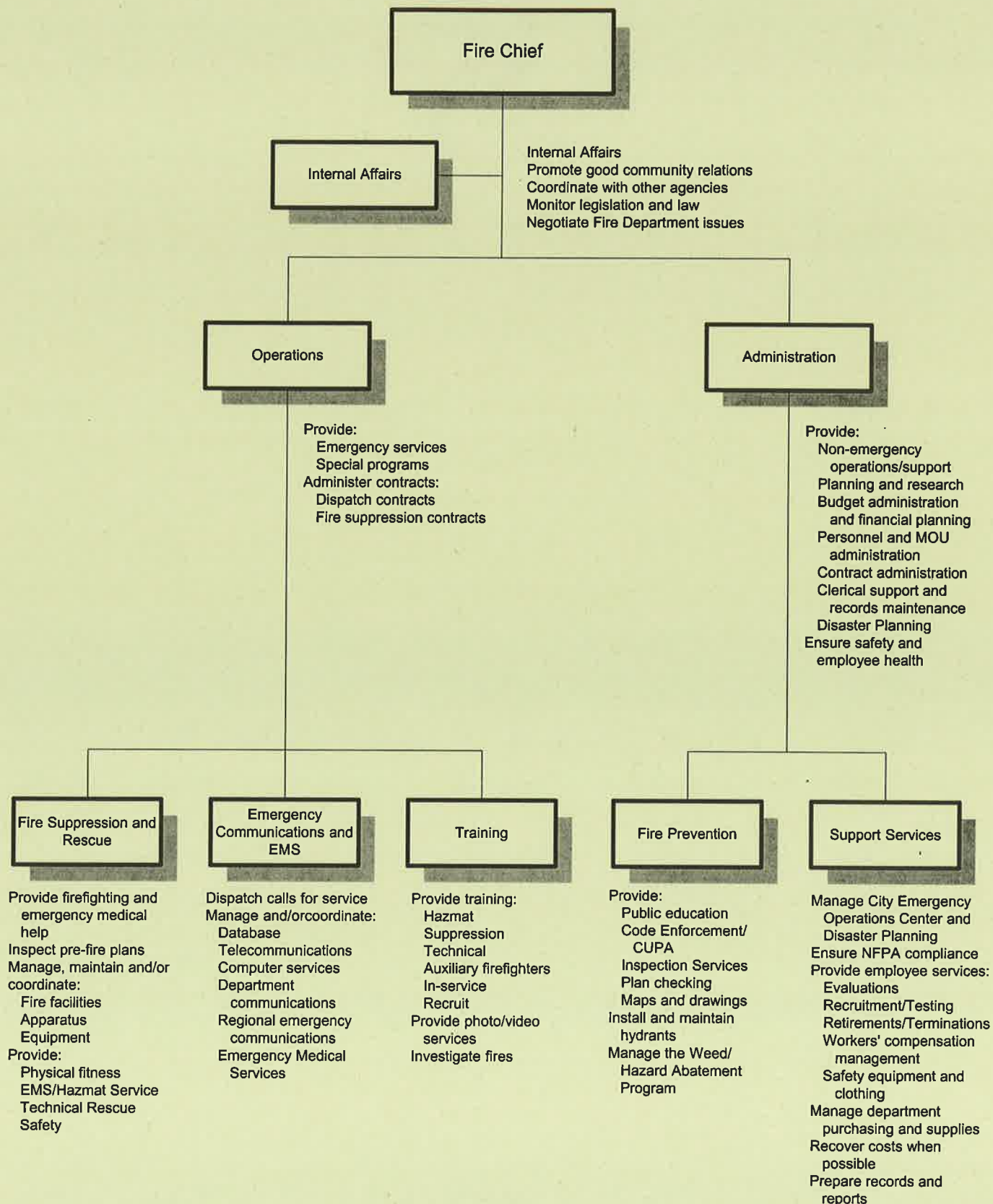
2002-03 Unit Objectives

1. Develop a five-year business growth and services expansion plan by June 2003.
2. Create a comprehensive fact sheet on each of the City's industrial parks and/or areas by December 2002.
3. Create a strategy to build 400,000 square feet of new office space in the next two years, by December 2002,
4. Sponsor four quarterly meetings with local commercial/industrial real estate brokers by June 2003.
5. Hold one Enterprise Zone Seminar by June 2003.



C I T Y O F S T O C K T O N

FIRE



**FIRE
ORGANIZATION CHART**

FIRE**010-2600**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$26,752,024	\$29,132,755	\$31,765,530	\$2,632,775	9%
Other Services	2,518,003	2,921,332	2,936,330	14,998	1%
Materials/Supplies	442,614	412,586	426,253	13,667	3%
Other Expenses	78,886	56,716	56,620	(96)	0%
Capital Outlay	0	5,995	0	(5,995)	-100%
TOTAL BUDGET	\$29,791,527	\$32,529,384	\$35,184,733	\$2,655,349	8%
POSITION ALLOCATION	271	271	270		

MISSION STATEMENT

The mission of the Stockton Fire Department is to provide a high level of life and property safety through fire control, fire prevention services, emergency medical services and the mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of the community. It is our objective to provide these services in a way that the community will know that "we care."

HIGHLIGHTS

On August 8, 2001, Stockton's Training facility at 110 W. Sonora Street obtained certification by the State of California as a Confined Space and Rescue Systems training site, thus providing a venue for in-house maintenance of specialized rescue skills.

In Spring 2001, the SFD Rescue Company 3 was recognized and certified by the State of California Office of Emergency Services as a "Medium-level" Urban Search and Rescue Team.

In late December 2001, the Division of Training completed 21 days of "live-burn" training by razing 41 condemned housing units on Rough and Ready Island. This realistic scenario-based training provided invaluable opportunities for SFD officers and firefighters to practice knowledge, skills, and abilities necessary for effective residential fire suppression.

In January 2002, construction was initiated on a new SFD drill tower behind Company 2 at 110 W. Sonora Street. When completed in late 2002, this "training village" will replace a condemned drill tower demolished last year. Additionally, it will provide training facilities, props, and resources to other emergency service providers in the San Joaquin region on a fee-for-use basis.

By June 2002, there will be a sufficient number of certified instructors in the disciplines of Swift Water Rescue, Technical Rescue, Confined Space Rescue, Hazardous Materials, Arson Investigation, and Public Safety Dive Rescue to maintain the skill level and certification of our

special operational teams. The provision of "in-house" training saves Department funds otherwise required for outside certification classes.

In September, a smoke detector giveaway program was developed and implemented. Local businesses and Firefighter's Local 456 donated money to purchase the detection units. Information was disseminated to low-income and senior households. Firefighters installed the units for those individuals that needed help.

A Quality Assurance Program was developed for the Paramedic Program in June 2001. The department entered into a contract with St. Joseph's Hospital to provide a qualified nurse to implement and administer, on a part-time basis, the program.

BUDGET UNITS**Administration: 010-2610**

The Fire Department Administration unit is responsible for establishing policies and procedures. It provides executive supervision, planning, organization, staffing, coordination and budgeting for the department.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$956,490	\$1,103,532	\$1,680,170	\$576,638	52%
Other Services	146,454	230,342	182,010	(48,332)	-21%
Materials/Supplies	14,242	12,277	12,277	0	0%
Other Expenses	10,956	8,831	8,631	(200)	-2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,128,142	\$1,354,982	\$1,883,088	\$528,106	39%
Position Allocation	10	11	13		

2001-02 Objectives

1. Upgrade the paramedic delivery service so all fire engines in the fire department are staffed with paramedics by March 2002.
2. Develop a five-year strategic plan to expand services, disaster preparedness and overall service delivery to the community by June 2002.
3. Update and reprogram firefighter payroll system by October 2001.

2001-02 Accomplishments

1. All SFD engines were upgraded to paramedic status as of August 2001.
2. Planning and training in progress: Weapons of Mass Destruction (WMD), Metropolitan Medical Response System (MMRS). Fire & Medical Emergency Dispatching for San Joaquin County completed.
3. This project is in process. Completion expected by June 2002.

2002-03 Objectives

1. Develop a Training Facility Utilization Plan for the new SFD "training village" for public safety and educational agencies including facility rules and regulations, daily use fees, equipment and prop rental fees, insurance requirements, and standardized contracts by November 2002.
2. Prepare a staff report to explore the feasibility of the SFD providing emergency ambulance transport in the greater Stockton area by December 2002.
3. In order to maintain the city's current Class One ISO rating when the ISO (Insurance Services Office) evaluates Stockton again in calendar year 2003, conduct an advance evaluation of the City's Fire Department, water system, and Emergency Communications Center and make appropriate improvements by December 2002.

Firefighting: 010-2620

The Fire Suppression unit is responsible for combating hostile fires, conserving property through overhaul and salvage operations, providing urban search and rescue, delivering advanced and basic life support medical services, and providing emergency mitigation resources for hazardous material spills and releases. This unit is also responsible for inspecting multi-residential, commercial, and industrial property for code violations and fire hazards and for maintaining the appropriate work records, apparatus and equipment necessary to carry out its mission.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$22,547,961	\$24,656,912	\$26,374,914	\$1,718,002	7%
Other Services	1,488,700	1,585,604	1,604,618	19,014	1%
Materials/Supplies	319,002	297,190	300,690	3,500	1%
Other Expenses	31,411	1,379	1,633	254	18%
Capital Outlay	0	5,995	0	(5,995)	-100%
TOTAL BUDGET	\$24,387,074	\$26,547,080	\$28,281,855	\$1,734,775	7%
Position Allocation	221	221	218		

2001-02 Objectives

1. Undertake a feasibility study for combining delivery service of specialized functions such as Hazmat, Water Rescue, and Confined Space Rescue into a single, cross-trained unit" by May 2002.
2. Emphasize "back to basics" approach to fire ground command by improving strategy and tactics utilizing "big picture" critical thinking by June 2002.

2001-02 Accomplishments

1. The concept of combining the disciplines of Confined Space Rescue, Water Rescue and Heavy Rescue into one operational unit was determined to be not feasible. Rather, a cross training effort has begun that would maintain three distinct operational units with interchangeable personnel. As of this date, approximately ten percent of members assigned to the three disciplines can be assigned to all three specialties.
2. Officer training emphasizing the "back to basics" approach was completed in December 2001.

2002-03 Objectives

1. Pending City Council approval, implement a Fire Department-operated ambulance transportation program by June 2003.
2. In cooperation with the City Traffic Department, purchase and install traffic signal pre-empt controls along a corridor of street to pilot the use of the controls by May 2003.
3. Certify and equip Truck 2 as a State of California OES "light" level technical Rescue Unit by December 2002.

Fire Prevention: 010-2630

The function of the Fire Prevention unit is to provide specialized service to the Fire Department and the general public concerning fire safety requirements. The unit performs inspections of various operations and buildings for code compliance, life safety, and inspections mandated by the State. The public education program provides fire safety lessons to elementary school students as well as adults. Plan review of all fire alarm and extinguishing systems and the control of hazardous materials and processes are also functions of the Fire Prevention unit.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$1,280,742	\$1,356,173	\$1,456,178	\$100,005	7%
Other Services	325,964	414,235	379,453	(34,782)	-8%
Materials/Supplies	70,314	65,635	64,735	(900)	-1%
Other Expenses	4,415	4,565	4,415	(150)	-3%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,681,435	\$1,840,608	\$1,904,781	\$64,173	3%
Position Allocation	15	14	13		

2001-02 Objectives

1. Train an existing employee to become our Public Education Officer with an emphasis toward Senior Citizens and Youth in our community by September 2001.
2. Develop a comprehensive inspection plan for the newly acquired Rough and Ready Island warehouses by March 2002.
3. Develop a system check sheet for consistency and accuracy for all permit types issued by the department by November 2001.

2001-02 Accomplishments

1. A firefighter was trained and assigned to Public Education in September 2001. He has given a total of 217 fire safety demonstrations, witnessed by approximately 10,500 seniors and students.
2. A comprehensive study of Rough and Ready Island was completed in April 2002. All relevant information was entered into our database program. Assignments as mercantile inspections have been given to the engine companies for annual inspections.
3. An inspection guideline was developed in October 2001 and given to the engine companies along with their mercantile inspection assignments. This manual will provide the inspector with a checklist for all permitable occupancies. This will ensure consistency in inspections.

2002-03 Objectives

1. Expand the content of the Fire Prevention web page to include policies and procedures and all of the information needed by businesses and individuals to obtain fire permits by June 2003.
2. Finalize the implementation of computer software for the Mercantile Inspection Program and the inspector's workflow tracking system, with all inspectable occupancies assigned to engine companies for annual inspections, by September 2002.
3. Train all Truck company personnel in Fire Investigation 1A, 1B and PC 832, with captains and drivers of all trucks certified and assigned as scene investigators, by May 2003.

Training: 010-2650

The Training unit is responsible for developing and coordinating all training activities, including in-service and academy training; gathering and maintaining technical data; researching and developing emergency procedures and equipment; purchasing, testing and maintaining existing fire department equipment; verifying appropriate vehicle operating license renewal as required by the Stockton Fire Department and the Department of Motor Vehicles; and testing apparatus and equipment annually. The Training unit also ensures that Fire Department personnel meet and achieve State certification in the fields of certified firefighter, engineer, EMT-1, paramedic and hazardous materials responder. This unit functions as the central point for purchase and dispersal of firefighting safety equipment. The Training unit also serves as the department liaison to the SFD auxiliaries for job training and readiness programs. Unit personnel act as incident safety officers at major incidents. The unit personnel also investigate the causes of suspicious fires and hazardous materials incidents.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$551,405	\$547,952	\$549,320	\$1,368	0%
Other Services	110,350	138,149	119,521	(18,628)	-13%
Materials/Supplies	27,928	26,835	27,035	200	1%
Other Expenses	28,020	37,830	37,830	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$717,703	\$750,766	\$733,706	(\$17,060)	-2%
Position Allocation	5	5	4		

2001-02 Objectives

1. Complete demolition and initial stages of construction on a new Drill Tower at the Company 2 drill site by June 2002.
2. Develop Fire Company Officer's Training Academy curriculum and complete at least one class by January 2002.

2001-02 Accomplishments

1. Drill tower demolition was completed in September 2001 and the construction of the new tower is in progress.
2. In December 2001, the DOT completed an "Officer's Section" to our SFD-Online digital training manual. This section contains required readings for all Company Officers on Supervision and Building Construction. Completed two COS Supervisor's Certification Classes for all officers by September 2001.

2001-02 Objectives

3. Provide at least one Confined Space Operations and Rescue Systems 1 class at the Company 2 drill site by June 2002
4. Perform training, quality control and introduction of 10-lead EKG assessment by paramedics in suspected myocardial infarction patients to promote rapid thrombolytic therapy at local hospitals by June 2002.

2001-02 Accomplishments

3. By October 2001, we completed three State-certified Confined Space Rescue classes and one certified Rescue Systems-1 class at our 110 W. Sonora training site.
4. Training was provided in 12-lead EKG interpretation, however, introduction of field 12-lead EKG program was deferred in anticipation of S.J. Co. EMS Agency protocol changes.

2002-03 Objectives

1. Continue development of an Officer's Training Program utilizing the existing "SFD Online" network to include new curriculum, leadership/management scenarios, and evaluation methods by January 2003.
2. Offer at least one California State Fire Marshal "Fire Officer" class in the Management or Command area by June 2003.
3. Offer an Emergency Vehicle Operations Class and/or an Aerial Ladder Service & Maintenance class for SFD Apparatus Operators by October 2002.
4. Rewrite and provide an On-line Engineer/Apparatus Operation Manual by December 2002.
5. Provide comprehensive classes in disaster response for emergency workers in conjunction with the guidelines stipulated in the Stockton Metropolitan Medical Response Plan by June 2003.

Fire Dispatch: 010-2660

The Emergency Communications unit's mission and function is to receive and appropriately dispatch calls for service from citizens, businesses, and other government agencies. Requests are of an emergency nature for fire and medical responses, as well as non-emergency calls, including Public Works. The unit dispatches emergency medical calls within the City of Stockton and for approximately 50,000 citizens in contracted fire districts, as well as dispatching fire and ambulance calls for approximately 80,000 people in the South County.

Fire Communications personnel also provide Emergency Medical Dispatch (EMD). The EMD system utilizes a set of questions and responses to determine the type and number of emergency medical responders to assign to each call. After the level of response has been determined, the call taker remains on the phone to give pre-arrival instructions. In times of large-scale medical disasters, this center becomes the primary dispatch center for all ambulances within the San Joaquin County area.

Use of Funds	2000-01	2001-02	2002-03	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$1,415,426	\$1,468,186	\$1,704,948	\$236,762	16%
Other Services	446,535	553,002	650,728	97,726	18%
Materials/Supplies	11,128	10,649	21,516	10,867	102%
Other Expenses	4,084	4,111	4,111	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,877,173	\$2,035,948	\$2,381,303	\$345,355	17%
Position Allocation	20	20	22		

2001-02 Objectives

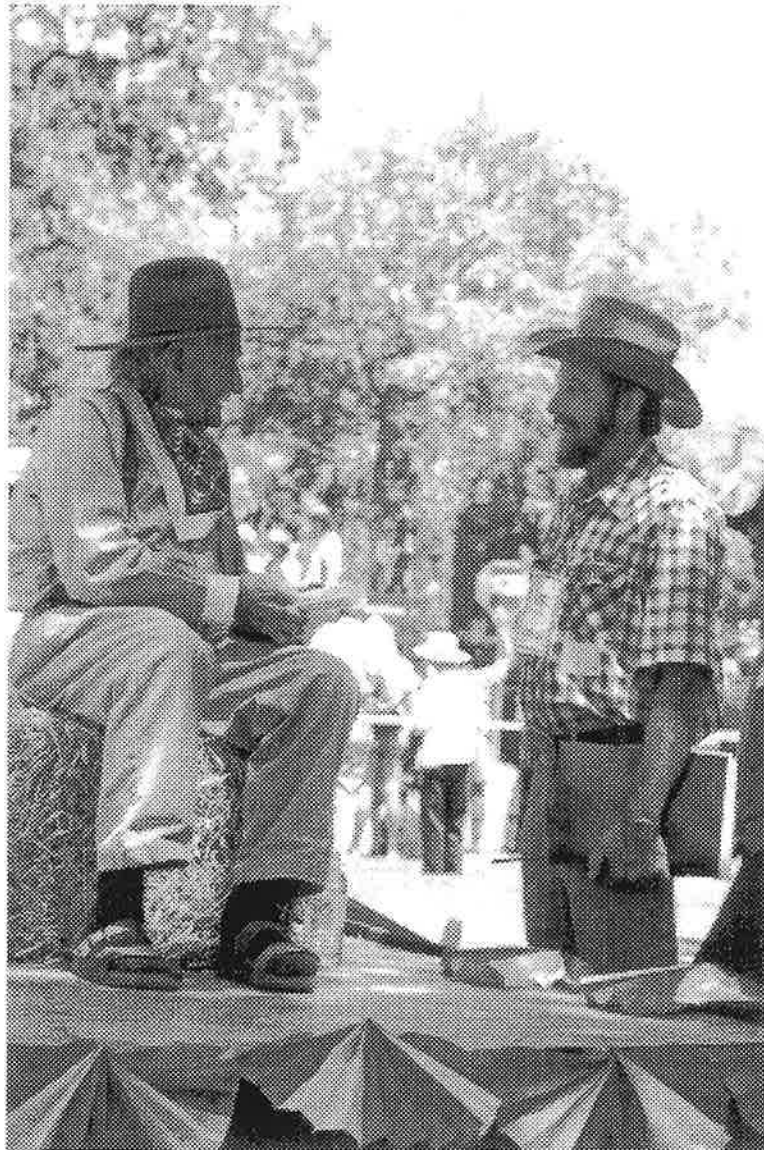
1. Complete a Communication Center Disaster Response Plan by August 2001.

2001-02 Accomplishments

1. Completed a Basic Emergency Communications Center Disaster Response Plan in March 2001.

2002-03 Objectives

1. Develop a strategic plan for an off-site emergency communications center to use as part of the Disaster Preparedness Plan by August 2002.
2. Develop a funding plan to install Automatic Vehicle Locators on all SFD apparatus to improve and enhance response times by June 2003.

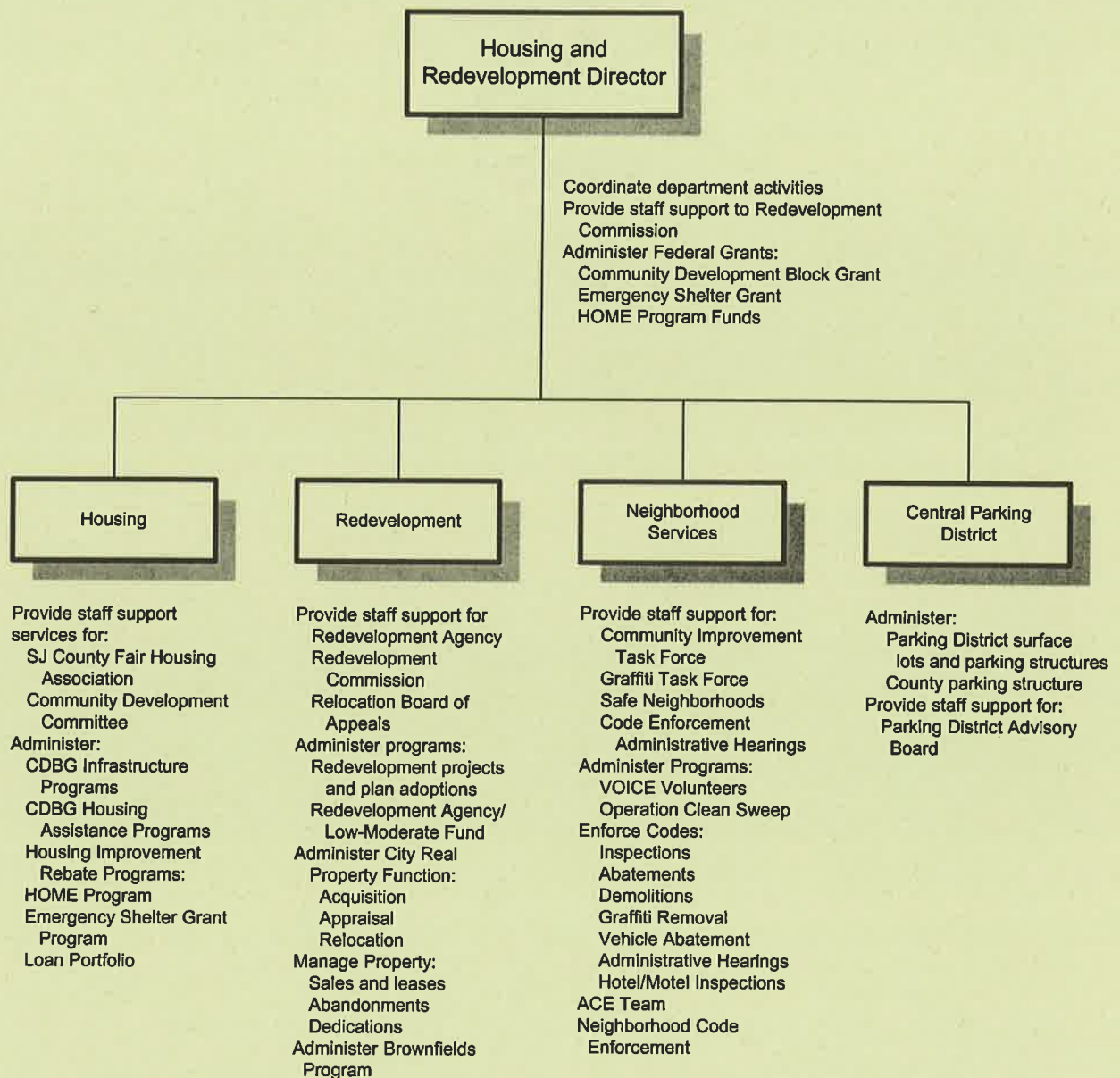


Special events, such as Stockton's celebration of California's Sesquicentennial, encourage people to join in the festivities.



CITY OF STOCKTON

HOUSING AND REDEVELOPMENT



**HOUSING AND REDEVELOPMENT
ORGANIZATION CHART**

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,196,361	\$1,512,481	\$1,567,282	\$54,801	4%
Other Services	847,950	917,995	954,885	36,890	4%
Materials/Supplies	123,322	90,829	96,325	5,496	6%
Other Expenses	7,218	6,430	6,430	0	0%
Capital Outlay	5,018	50,000	50,000	0	0%
TOTAL BUDGET	\$2,179,869	\$2,577,735	\$2,674,922	\$97,187	4%
POSITION ALLOCATION	29	32	31		

MISSION STATEMENT

The Housing and Redevelopment Department functions as a program and service delivery unit created to help address the community's needs for decent housing, a suitable living environment and sustained economic health from both a residential and commercial/industrial perspective.

This department is organized into four sections: Housing, Neighborhood Services, Real Property, and Redevelopment. The department is funded by federal and state grants/loans, the Capital Improvement Program, Redevelopment Project Tax Increments, and the General Fund.

HIGHLIGHTS

Housing

The Housing Section administers programs funded primarily through three federal sources: the Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and the Emergency Shelter Grant (ESG) programs. In addition, the Housing Section works jointly on implementing housing projects within redevelopment project areas utilizing tax increment resources as well as providing funding for activities carried out by other Departments/Divisions.

The 2002-03 federal allocation of CDBG funds is \$5,020,000 which is down from the \$5,140,000 received in 2001-02. Approximately \$475,000 in program income from loan repayments is anticipated for the new fiscal year. During 2001-02, CDB G funding assisted:

- Non-profit public service organizations such as: African American Chamber of Commerce in developing a work referral and training center; Ebenezer Economic Development Corporation in establishing a youth/senior community center; and Women's Center of San Joaquin in rehabilitating an emergency shelter for domestic violence victims.

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

- Taft neighborhood with the installation of storm drainage, streets, curbs, gutters, sidewalks and lighting, and the East Main/Burkett neighborhood with several street closures.
- San Joaquin Fair Housing Association in providing fair housing information, education, and mediation services between tenants and landlords.
- Louis Park Estates Homeowners Association in completing exterior improvements.

The federal HOME allocation for 2002-03 is \$2,209,000 which is down from the \$2,220,000 received in 2001-02. In addition, approximately \$265,000 in program income from loan repayments is anticipated in 2002-03. HOME funds were used in 2001-02 to:

- Rehabilitate 18 substandard single-family homes through the City's Housing Assistance Programs and through Community Housing Development Organizations.
- Rehabilitate the National Register of Historic Places-eligible 10-unit Ladan Apartments in the Gleason Park neighborhood as affordable housing.
- Acquire properties and relocate residents for the 92-unit Gleason Park Affordable Housing Project.
- Provide financial assistance to low-income homebuyers in the form of second mortgages through the City's Homebuyer Assistance Program (HAP). To date, 78 households have received a total of \$943,107 in HAP down-payment and closing cost assistance in target neighborhoods.

During 2002-03, CDBG and HOME funds will be assigned to projects and activities based on priorities that follow City-adopted policies. These policies continue to emphasize rehabilitation and new construction of single and multi-family housing, economic development, infrastructure improvements, elimination of blight, and other significant programs that provide direct support to housing and economic development. Priority consideration will be given to projects and activities in target areas.

Neighborhood Services

In May 2001, the City Council approved two additional code enforcement officer positions to work directly with the Community Health Action Team (CHAT). These positions went into effect on July 1, 2001. The implementation of these new positions has been completed and CHAT has been working very aggressively in bringing the downtown hotels/motels into code compliance.

Two code enforcement clean sweep events were completed during the first half of FY 2001/02 in the targeted areas known as Franciscan West and Gleason Park. As a result of these events, 156 Violation Warning Notices were issued and upon reinspection 10 days later, 75% were in compliance. A total of 2,295 square feet of graffiti was removed during these sweeps and 83 abandoned vehicles were cited. Three additional clean up events will take place during the second half of FY 2001/02 and include Carrington Circle, Fox Creek (North), and Sousa Stribley (North).

The Graffiti Abatement program cleaned up over 482,682 square feet of graffiti throughout the City during the first half of FY 2001/02. It is anticipated that more than 1,000,000 square feet of graffiti will be abated by the end of FY 2001/02. Other aspects of the graffiti abatement program include the Police Department's Tagger Restitution Program, which collects penalties associated

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

with graffiti tagging committed by juveniles and the Juvenile Restorative Justice Program, which assigns juveniles convicted of graffiti to abate graffiti within the city. Both continue to be successful deterrents to graffiti.

The Aggressive Code Enforcement (ACE) Team has responsibility for special code enforcement activities throughout the City and is responsible for pursuing the difficult and time-consuming cases. The code enforcement officers refer these cases to the ACE Team when it is clear that extra time and resources will be needed to obtain compliance. Since its inception in May 2000, the ACE team has been assigned over 100 cases and has closed 62. In 2001 they have been responsible for 23 demolitions and 23 abatements.

The Volunteers Out Identifying Code Enforcement (VOICE) Program currently has 12 active citizen volunteers, two of which were recruited during the first quarter of FY 2001/02. These volunteers inspected 85 properties during the first quarter of FY 2001/02. Volunteers refer cases that are not brought into compliance through the VOICE process to Neighborhood Services Division for handling. A large-scale recruitment event is planned for the latter half of FY 2001/02.

Redevelopment

The Redevelopment Section serves as primary staff support for redevelopment activities in all six of Stockton's redevelopment projects. Some of the activities highlighted below occurred during the current fiscal year, and will continue during FY 02-03.

Central Stockton (Amended West End) Redevelopment Project: The Economic Development/Central Stockton unit of the City Manager's office has primary responsibility for the implementation of the Central Stockton (Amended West End) Redevelopment Plan. These activities are conducted at the direction of the City Manager in response to the City Council and Redevelopment Agency and its advisory group, the Redevelopment Commission. The highlights for Central Stockton are included in the City Manager's Economic Development Budget Unit.

Affordable Housing: To date, a total of 119 single-family homes Manhattan Plaza Subdivision have been constructed. Development in this subdivision has been completed..

Midtown Revitalization: In April 2001, the City Council adopted the CSUS-S/Midtown Neighborhood Master Revitalization Strategy. This strategy provides a detailed look at the community's vision for the future and identifies the projects, programs and actions the City and community will undertake to implement the plan's recommendations for the neighborhood. With the help of a \$400,000 planning grant awarded to the University of the Pacific (UOP) by the U.S. Department of Housing & Urban Development in October 2001, the City and UOP will work together to implement three major areas of focus including housing revitalization, economic development and human services.

Port Industrial Redevelopment Project Area: On July 10, 2001, the City Council adopted the official Redevelopment Plan for the Port Industrial Redevelopment Project Area. This area encompasses approximately 1,185 acres and includes primarily industrial and commercial uses, including the Port of Stockton.

Formation of New/Expanded Redevelopment Project Area: The first meetings of the Project Area Committees (PACs) for the proposed Midtown and South Stockton Redevelopment Project Areas were held in July 2001. The PACs will continue to meet throughout the 2001/02 Fiscal Year to help formulate a comprehensive redevelopment plan for each of the proposed project areas which total approximately 7,000 acres. Final approval and plan adoption is scheduled for early Fiscal Year 2002/03. In addition, staff is concurrently working on efforts to establish the Rough & Ready Island Redevelopment Project Area by December 2002.

Real Property

The Real Property Section participated in a variety of real estate transactions during fiscal year 2001-02. Property rights were obtained for a number of City projects including the Hammer Lane Widening Project (Phase II). Relocation activities were conducted for the Lot "I" Parking Expansion Project. Pre-acquisition work was performed for the North Stockton Pipelines Project, the El Dorado Street Widening Project, and the Sperry Road Extension Project. Additional activities were completed in support of other parks, municipal utility, and public works projects. Efforts in support of the Redevelopment Agency included demolition work for the Record Expansion Project, acquisition and relocation work related to the Gleason Park Affordable Housing Project. This section processed a number of street abandonments and dedications and performed a variety of property management tasks including leasing and the sale of excess City property.

BUDGET UNITS**Housing:** 010-1730

The Housing Section functions as a program and service delivery unit created to address the community's need for decent and affordable housing, suitable neighborhoods and living environments, and to provide assistance and aid in the prevention and elimination of slums and blight. The section's goals are accomplished through the planning and implementation of several State and Federal grant-funded housing programs and bond programs. Additional affordable housing programs are provided through the use of local resources made available through Redevelopment Agency Low and Moderate Income Housing Funds. The section also provides staff support to committees and several community organizations.

Appropriation and staff for this activity are included in the Community Development Block Grant Fund located in the Grant section of this document.

2001-02 Unit Objectives

1. Complete the Carrington Circle Exterior Beautification Project in support of the Safe Neighborhoods Program by June 2002.
2. Increase assistance available for affordable housing by identifying and applying for other sources of funds from federal and state agencies by December 2001.
3. Continue to collaborate with the S. J. Housing Authority on a strategy for the Development of affordable housing and identify additional joint projects by June 2002.

2001-02 Unit Accomplishments

1. Project delayed due to lead base paint and removal requirements by the federal government.
2. Awarded \$500,000 Cal-Home grant and a \$500,000 CHAFA housing Help-Program loan to assist with single family rehabilitation and down payment assistance programs.
3. Collaboration with Housing Authority to provide short-term and long-term replacement housing underway.

2002-03 Unit Objectives

1. Work with consultants to establish a new Housing Trust Fund for affordable housing by January 1, 2003.
2. Solicit proposals for development of downtown in-fill opportunities for affordable housing by June 30, 2003.
3. Continue to implement housing strategies outlined in both the Gleason and CSUS-S/ Midtown Neighborhood Master Revitalization plans throughout 2003.
4. Explore or identify other sources of grant and/or loan sources of financing for affordable housing by June 30, 2003.

Neighborhood Services: 010-1730

The Neighborhood Services Division is responsible for neighborhood revitalization through code enforcement activities, beautification and rehabilitation projects, clean up activities, and development of neighborhood improvement plans.

Code enforcement activities encompass the enforcement of codes, laws and regulations governing abatement of substandard housing conditions in existing residential units, abandoned, dismantled or inoperative vehicles and graffiti; investigation and correction of zoning issues; hotel inspections and issuance of operating permits; and monitoring Safe Neighborhood areas for maintenance. The unit processes citizen complaints regarding zoning, housing, public nuisance, vehicle abatement, and graffiti.

The Aggressive Code Enforcement (ACE) Team has responsibility for special code enforcement activities throughout the City. The ACE Team is responsible for pursuing the difficult and time-consuming cases. These cases are referred by the code enforcement officers when it is clear that extra time and resources will be needed to obtain compliance.

The Community Health Action Team (CHAT) includes two code enforcement officers and is currently responsible for enforcing codes in the downtown Stockton hotels, motels, and residential hotel/motels. With the passage of Ordinance No. 028-01, annual inspections for the hotels, motels, and residential hotel/motels require a concentrated effort from Code Enforcement, Fire, and Police departments as well as Environmental Health of San Joaquin County.

Five targeted neighborhoods are selected for clean up events every year under the "Operation Clean Sweep" Program. This program operates concurrently with the code enforcement activities. Neighborhood improvement plans are developed for the target neighborhoods. This activity usually follows major code enforcement activity in an area.

The Volunteers Out Identifying Code Enforcement (VOICE) Program is managed through Neighborhood Services. Citizens are recruited, trained, and certified to inspect properties within their own neighborhoods from the public right-of-way and report possible violations to Neighborhood Services for appropriate action.

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$1,152,037	\$1,468,308	\$1,520,705	\$52,397	4%
Other Services	839,405	908,716	945,720	\$37,004	4%
Materials/Supplies	120,640	86,850	92,346	\$5,496	6%
Other Expenses	5,769	4,214	4,214	\$0	0%
Capital Outlay	0	0	0	\$0	
TOTAL BUDGET	\$2,117,851	\$2,468,088	\$2,562,985	\$94,897	4%
Position Allocation	29	32	31		

This budget unit includes both Housing and Neighborhood Services.

2001-02 Unit Objectives

1. Complete Code Enforcement and Operation Clean-Up events in five Safe Neighborhood/Project Pride areas by June 2002.
2. Recruit and train at least 25 new V.O.I.C.E. volunteers by June 2002.
3. Send each Code Enforcement Officer to at least one California Association of Code Enforcement workshop/seminar/training class by June 2002.

2001-02 Unit Accomplishments

1. Completed in June 2002.
2. Completed in May 2002.
3. Completed in January 2002.

2002-03 Unit Objectives

1. Assign code enforcement officers to specific areas within the City to eliminate time spent in the field traveling, allow for consistent code enforcement practices and to allow the officers to begin proactive enforcement by December 2002.
2. Provide at least six on-site training activities for code enforcement officers by June 2003.
3. Streamline the standard forms used and establish naming conventions to eliminate time consuming searches and document version confusion by October 2002.

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

Redevelopment: 010-1750

The Redevelopment Section oversees the City's redevelopment activities which include six existing redevelopment project areas: All Nations, Eastland, McKinley, Sharps Lane Villa, West End (Central Stockton), and Port Industrial; and, coordinates the possible formation of new projects and/or expansion of existing redevelopment projects. Staff provides administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees established during the redevelopment plan adoption or amendment process. This section also administers the Redevelopment Agency's Low/Moderate Income Housing Fund, which promotes the development of affordable housing to lower income households.

The Real Property Section is responsible for the administration of the City's total real estate function/activity. This section assists all other City departments as well as the Redevelopment Agency with regard to real property matters. Activities include fee and easement acquisition of real property interests, sale and disposition of real property and leasing real property to and from the City and Agency, as well as diverse property management functions. Additional activities include real property appraisals and appraisal reviews, processing applications for right-of-way abandonments and dedications, and relocations required in conjunction with real property acquisitions. Miscellaneous projects involve a variety of studies, research activities and responses to inquiries in support of other sections, departments and the public. This section is also responsible for the administration and implementation of the City's Relocation Program for tenants displaced by Code Enforcement activities.

The Redevelopment Section also assists and coordinates with the Economic Development Division of the City Manager's Office in carrying out economic development activities.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$44,324	\$44,173	\$46,577	\$2,404	5%
Other Services	8,545	9,279	9,165	(114)	-1%
Materials/Supplies	2,682	3,979	3,979	0	0%
Other Expenses	1,449	2,216	2,216	0	0%
Capital Outlay	5,018	50,000	50,000	0	0%
TOTAL BUDGET	\$62,018	\$109,647	\$111,937	\$2,290	2%

Staffing is identified in the Redevelopment Agency section of this document.

2001-02 Unit Objectives

1. Adopt the Stockton-South Redevelopment Project Area by June 2002.

2001-02 Unit Accomplishments

1. The Port Industrial Redevelopment Project Area adopted on July 10, 2001.

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

2001-02 Unit Objectives

2. Assist ACLC with the development of at least four or more of the remaining 36 lots in the Manhattan Plaza Subdivision in the All Nations Project Area by June 2002.
3. Begin implementation of the CSUS-S/Midtown Revitalization Strategy by June 2002.

2001-02 Unit Accomplishments

2. Development of all lots in the Manhattan Plaza Subdivision completed in June 2002.
3. UOP, in cooperation with the City, received \$400,000 to begin implementing the CSUS-S/Midtown Neighborhood Master Revitalization Strategy.

2002-03 Unit Objectives

1. Adopt the Midtown and South Stockton Redevelopment Project Areas by July 2002.
2. Adopt the Rough & Ready Island Redevelopment Project Area by December 2002.
3. Begin implementation of the Port Industrial Redevelopment Plan by December 2002.
4. Complete one or more action projects identified in the CSUS-S/Midtown Neighborhood Master Revitalization Strategy by June 2003.



Many found the activities on the Fourth of July to be a relaxing day of entertainment. Families enjoyed the park around McLeod Lake.



CITY OF STOCKTON

NON-DEPARTMENTAL

NON-DEPARTMENTAL**010-0130**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$227,646	\$239,705	\$321,719	\$82,014	34%
Other Services	139,852	256,342	217,797	(38,545)	-15%
Materials/Supplies	42,161	87,356	66,620	(20,736)	-24%
Other Expenses	58,522	90,367	107,030	16,663	18%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$468,181	\$673,770	\$713,166	\$39,396	6%

POSITION ALLOCATION	4	4	5
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MISSION STATEMENT

The Non-Departmental budget includes expenses that are citywide and not solely related to any one department. Examples are membership dues in organizations such as the League of California Cities; Channel 42 activities; the public information program; expenses related to promoting and advertising the City of Stockton, and emergency repair and equipment replacement contingencies.

HIGHLIGHTS

In February 2002, Channel 42 inaugurated *Conversations*, a 30-minute talk show hosted by Mayor Gary Podesto. The program focuses on hot topics affecting the community of the City of Stockton, and airs Mondays, Fridays and Sundays at 7:30 and 8:30 p.m.

Channel 42 programming also includes:

- Broadcast of Stockton City Council meetings, San Joaquin County Board of Supervisor's meetings, and weekday California State Legislature programming
- Stockton City News (a half hour news program format)
- Behind the Badge (which gives insight on the many aspects of law enforcement and fire fighting)
- Random Access (a half hour program addressing issues and topics that affect local youth)
- City Bulletin (job announcements, Council agenda, Contracts available to bid, Recreation classes, and more)

The City of Stockton website, www.stocktongov.com, continues to grow and improve. In the calendar year 2001, the site recorded over 5.5 million hits. That number reflects the number of pages that were opened by visitors to our website. The site welcomed almost 600,000 visitors, an average of about 1,600 per day.

During the first quarter of 2002, the website was redesigned to improve attractiveness and be

easier to navigate. Visitors to the site can now find what they are looking for in a variety of ways, depending on their browsing/searching preference.

In addition to the new design, the website is entering into brand new territory for a City government website—sponsorship ads. The City has contracted with Michelle Manos & Associates to sell sponsorships on the website. Sales of ads are expected to begin the 2nd quarter of 2002.

2001-02 Objectives

1. Add interactive features, such as fill-in forms, to the Web site by May 2002.

2001-02 Accomplishments

1. Fill-in forms were added to the Web site in Spring 2002.

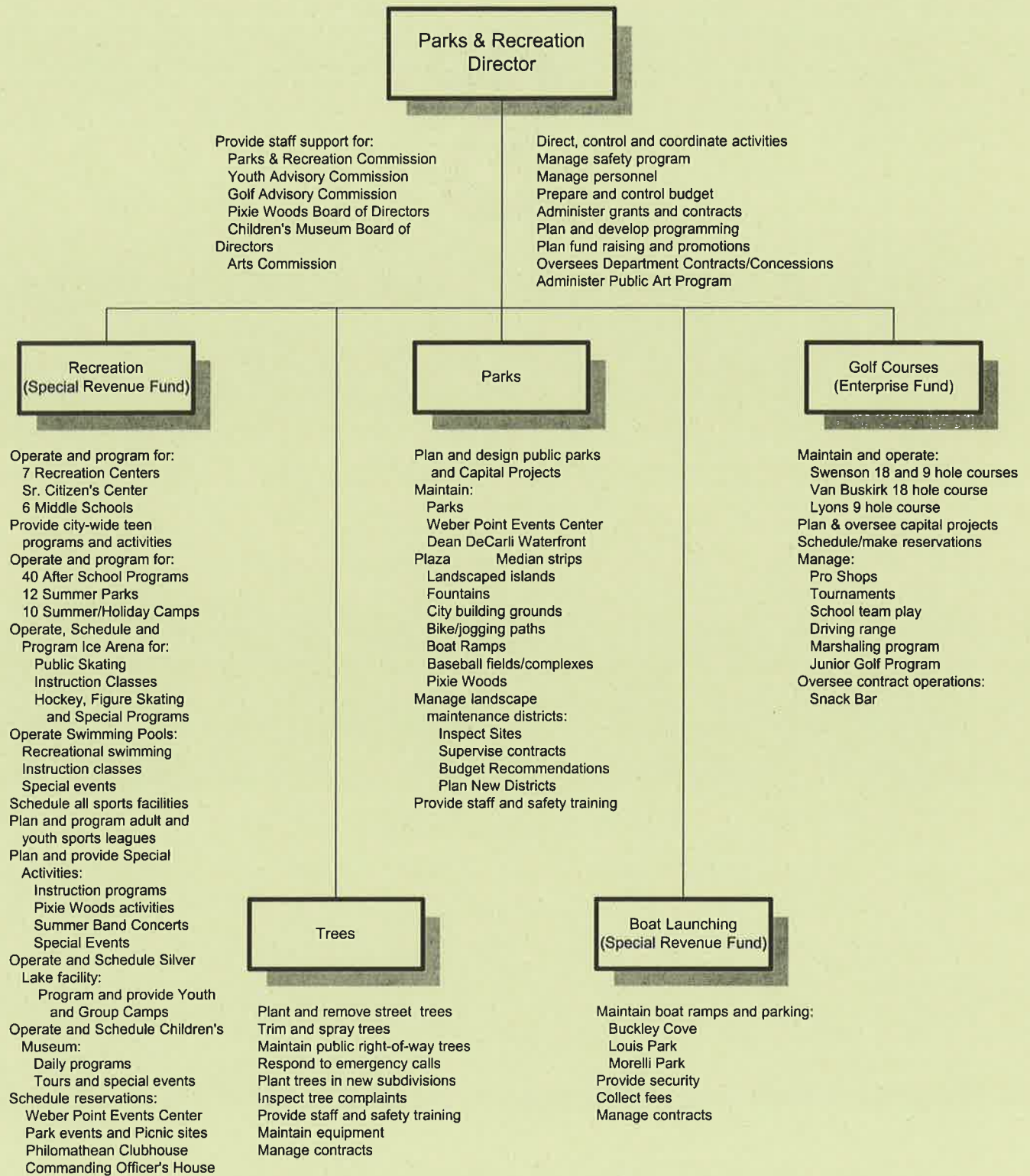
2002-03 Objectives

1. Provide a summary of the 2002-03 budget on line by September 2002.
2. Research and develop a plan for Parks & Recreation registrations to be submitted and paid on line by October 2002.



CITY OF STOCKTON

PARKS AND RECREATION



PARKS & RECREATION ORGANIZATION CHART

PARKS AND RECREATION DEPARTMENT**10-3600**

	2000-01 ACTUAL*	2001-02 APPROPRIATED*	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$3,901,710	\$4,144,996	\$4,394,910	\$249,914	6%
Other Services	2,049,716	2,270,782	2,230,840	(39,942)	-2%
Materials/Supplies	459,036	434,198	402,743	(31,455)	-7%
Other Expenses	31,056	54,552	55,641	1,089	2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,441,518	\$6,904,528	\$7,084,134	\$179,606	3%

POSITION ALLOCATION 72 72 72

* Personnel and actual/budget for 00-01 and 01-02 adjusted to reflect moving recreation to Special Rev Fund

MISSION STATEMENT

The mission of the Parks and Recreation Department is to plan, develop and provide leisure time program opportunities and facilities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, creative expression, and protection of the City's environmental and open space resources.

The Parks and Recreation Department plans, develops, programs, operates and maintains all of the City's parks landscape districts, the city street tree and landscape medians programs and recreation facilities and programs including the Children's Museum. The department is organized to serve age levels from kindergarten to senior citizens, and has programs and services for the handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and young adults.

HIGHLIGHTS**Capital Projects**

The Dean DeCarli Waterfront Plaza opened in July 1, 2001 and the third and final phase of the Weber Point Events Center was completed in December 2001. A major renovation of Billy Hebert Baseball field at Oak Park was completed in April 2002. The Parks and Recreation Department assumed responsibility for the operation of the old El Dorado Bowling Alley that has been earmarked as a teen center. Design concepts were developed and community meetings were held to determine the most effective and efficient way to utilize the bowling alley. New play equipment was installed at Victory Park. Three tennis courts at the Oak Park Tennis Complex were resurfaced. In the spring of 2002, the Oak Park Ice Arena updated with a new roof and de-humidification system. The Pixie Slough bike path project was completed in the fall of 2001. A contract was awarded for construction of Nelson Park in the Brookside area and is scheduled for completion by the fall of 2002. Construction documents for Shropshire (Little John Creek) and

Equinoa (La Morada) Parks were completed with construction expected to begin early in the 2002/2003 fiscal year.

Contracts were awarded for the renovation of swimming pools at Oak and Sousa Parks, which are planned for completion in May and renovation of the McKinley Park swimming pool with completion anticipated in July 2002. Plans were out to bid for construction of a gymnasium at Van Buskirk Community Center with construction due to start in the fall.

Upgrades, including outdoor lighting, and installation of a handicapped accessible ramp have been completed at the Philomathian Club. The historic central city facility is rented for meetings and special occasions.

Awards

The Stockton Parks and Recreation Department received four statewide awards during the 2001-02 fiscal year. Three awards came from the California Park and Recreation Society (CPRS). Downtown Stockton's Dean DeCarli Waterfront Square was recognized as a Award of Excellence winner in the Facility Design and Park Planning category, recognizing the City of Stockton for excellence in planning a facility that strengthens community image and sense of place, protects environmental resources and facilitates community problem solving. Stockton also received two Achievement Awards from CPRS, including one for Park Operations and Maintenance at Billy Hebert Field.

Parks and Street Trees

An updated study of the public facility fee for new parks and community centers was completed including establishing a Quimby Ordinance to address dedication of parkland issues.

Several outside contracts were awarded for the pruning, mistletoe removal and care of numerous street trees located throughout Stockton. The "Trees for the Millennium" grant was awarded to the tree division and 800 trees were planted with these grant funds. Over 2,300 new trees were planted during the fall planting season.

The Weber Point Events Center continues to be maintained by the Parks and Recreation Department. The department accepts reservations for the facility, while events are coordinated through the Events Coordinating Committee. Staffing at the Weber Point Events Center remains critical to the success of the facility, at both special events and at the interactive water feature.

Volunteer Activities

Groups and individuals provided over 80,000 volunteer hours in recreation, Adopt-a-Park, and community-wide special event programs. The Annual Parks and Recreation Volunteer Recognition Reception hosted by the Parks and Recreation Commission in October 2001 honored outstanding volunteers. Other Adopt-Our-City contributors were recognized throughout the year at City Council meetings.

Arts Programs

Transfer of the Stockton Arts Commission and its Public Art Program from the City Manager's Office to the Parks and Recreation Department occurred late last year, resulting in greater visibility and ease of program operation. SAC's Summer Arts Program will enroll children from the Department's day camps. Its Arts & Crafts Show at the Asparagus Festival will feature a record 110 vendors; its Literary Forum so far this year has offered a national award winning poet and Stockton developer Alex G. Spanos; and its After School Arts Program is continuing at three elementary schools. Development of an Arts Master Plan for the city, the first to be created, begins this year and will include the creation of guidelines for award of the interest income from the \$1.3 million City Endowment for the Arts established by the City Council.

Grants

The City was the recipient of several grants during the year focusing on both capital projects and recreation programming. The Human Service Agency provided funding to support CalWORKS participants such as the Careers in Parks program, after school elementary and middle school enrichment opportunities, youth discovery camps, Silver Lake youth camp and a program at Mary Graham Hall. The State Department of Parks and Recreation awarded grants for the renovation of Oak, McKinley and Sousa Park swimming pools, Victory Park tot-lot, expansion of facilities at Pixie Woods, and upgrades at Billy Hebert baseball field. The United Way provided funds for a Positive Alternatives for Youth program at Middle Schools.

BUDGET UNITS**Administration:** 010-3610

The Parks and Recreation Department's Administration unit provides the administrative leadership and clerical support required to plan, direct, and coordinate the entire department. The department is divided into budget units of Parks and Street Trees, and a separate enterprise fund for Golf Courses, and special revenue funds for Recreation and Boat Launching Facilities. The Administration unit is responsible for establishing policies and goals; developing long range plans; determining leisure activities appropriate for community needs; preparing payroll, purchase requisitions and other budget documents; administering contracts and the day-to-day operation of Consolidated Landscape Maintenance Districts; recruiting volunteers; writing grants; providing staff support to various committees and commissions; processing class, league, and other sports activities and facilities reservations; and administering the Public Art Program.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$782,838	\$813,210	\$953,210	\$140,000	17%
Other Services	263,969	307,806	290,759	(17,047)	-6%
Materials/Supplies	20,429	18,275	19,720	1,445	8%
Other Expenses	2,339	8,622	8,270	(352)	-4%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,069,575	\$1,147,913	\$1,271,959	\$124,046	11%
Position Allocation	11	11	12		

2001-02 Unit Objectives

1. Create an internal ambassador program to communicate the vision and value of parks and recreation and the California Parks and Recreation Society's VIP (Vision-Insight-Planning) project by June 2002.
2. Explore the possibility of using the City's web site for program registration and facility bookings by June 2002.

2001-02 Unit Accomplishments

1. Representatives from CPRS conducted workshops for staff and community members to explain the program.
2. Coordination with the MIS Department is underway to implement these functions through the CLASS software program.

2002-03 Unit Objectives

1. Develop and implement an orientation program for new employees by December 2002.
2. Evaluate and update current City Ordinance relating to Public Art by June 2003.

PARKS AND RECREATION DEPARTMENT**10-3600****Parks and Street Trees: 010-3620**

The Parks and Street Trees unit is responsible for the planning, care and maintenance of City public parks, malls, boat ramps, bike paths, fountains, landscaped islands and building grounds. The unit is also responsible for the preservation, care and maintenance of over 92,000 trees: 78,000 trees located in public rights-of-way and additional 14,000 trees located in City parks and golf courses. The Parks Division provides support services and assistance for many community-wide special events that utilize outdoor recreation resources, including use of the showmobile.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$3,118,872	\$3,331,786	\$3,441,700	\$109,914	3%
Other Services	1,785,747	1,962,976	1,940,081	(22,895)	-1%
Materials/Supplies	438,607	415,923	383,023	(32,900)	-8%
Other Expenses	28,717	45,930	47,371	1,441	3%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$5,371,943	\$5,756,615	\$5,812,175	\$55,560	1%
Position Allocation	61	61	60		

2001-02 Unit Objectives

1. Assist in coordination of the design of the joint Stockton Unified School District and City Sports complex with school district by June 2002.
2. Coordinate the final design and development of construction documents for John Peri and Blossom Ranch Park sites within the Stockton Consolidated Landscape Maintenance District by March 2002.
3. Initiate the first phase of contracts for citywide mistletoe removal by outside contracts by September 2001.
4. Begin the replacement of children's playground equipment at various park locations using funds derived from State Proposition Twelve, by June 2002.

2001-02 Unit Accomplishments

1. Objective completed.
2. Blossom Ranch Park site completed, vote on establishing a LMD for Peri Park was defeated.
3. Objective completed in March 2002.
4. Victory Park under design with construction this summer.

2001-02 Unit Objectives

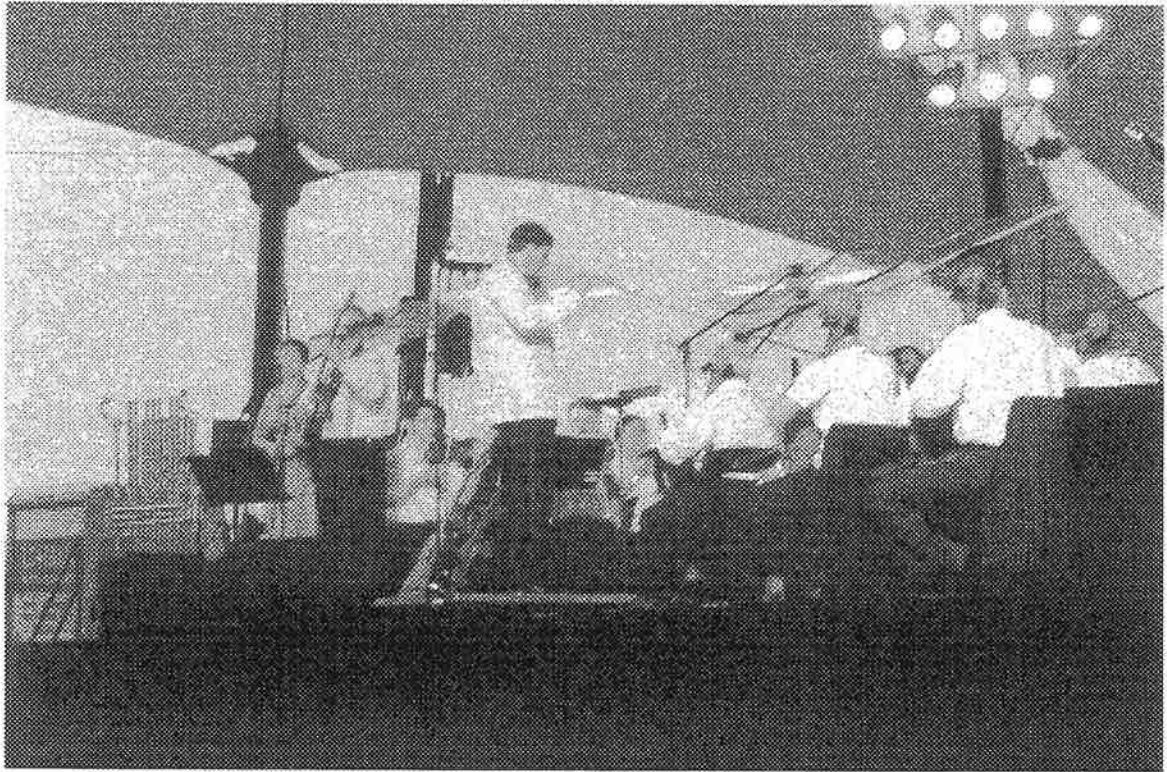
5. Develop an organization scenario for the effective management of the Stockton Consolidated Landscape Maintenance District by September 2001.

2001-02 Unit Accomplishments

5. Objective completed.

2002-03 Unit Objectives

1. Oversee construction Nelson Park, Shropshire Park and other LMD parks during the fiscal year by June 2003.
2. Oversee the renovation of Victory Park children's playground by March 2003.
3. Closely monitor the performance of private contractor hired to maintain City streetscape and median maintenance areas by June 2003.

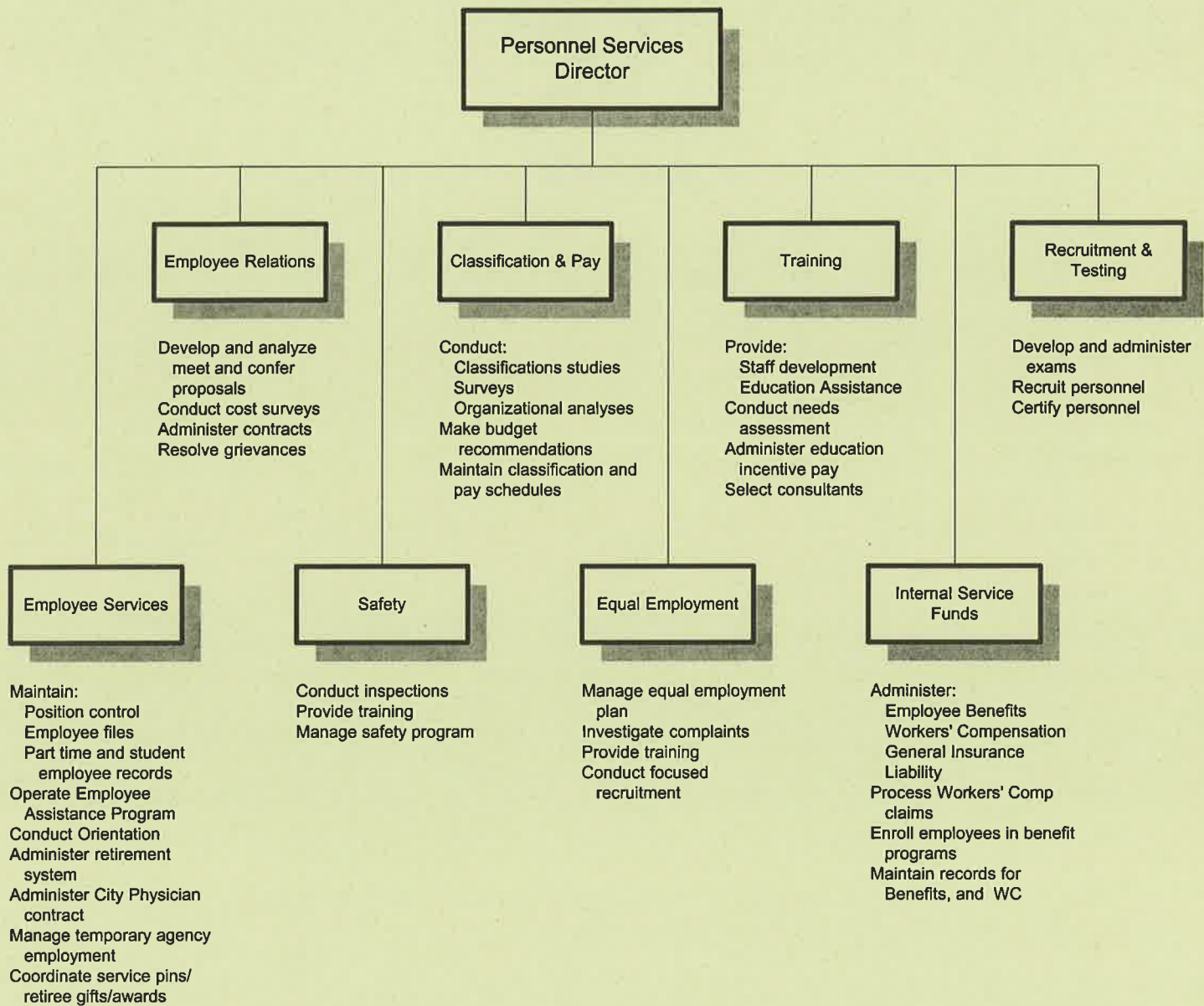


Maestro Peter Jaffe conducts the Stockton Symphony at regular performances at the Atherton Auditorium at San Joaquin Delta College, and at Stockton's 4th of July celebration pictured here at Weber Point Events Center.



CITY OF STOCKTON

PERSONNEL SERVICES



**PERSONNEL
ORGANIZATION CHART**

PERSONNEL SERVICES DEPARTMENT**010-1600**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$870,631	\$984,346	\$1,078,441	\$94,095	10%
Other Services	620,970	492,395	452,631	(39,764)	-8%
Materials/Supplies	77,759	78,512	76,012	(2,500)	-3%
Other Expenses	126,987	147,188	143,651	(3,537)	-2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,696,347	\$1,702,441	\$1,750,735	\$48,294	3%
POSITION ALLOCATION	15	16	15		

MISSION STATEMENT

The mission of Personnel Services is to provide the City of Stockton with qualified individuals to perform its public service mission through the classification, recruitment and examination process. Personnel coordinates, develops, and monitors Citywide training, safety and equal employment programs to assist employees in carrying out the City's mission. The department maintains the central position control system and administers the employee relations program, including meet-and-confer sessions, memoranda of understanding preparation and administration, and grievance and dispute resolution. The department serves as staff to the Civil Service Commission and the Equal Employment Commission, administers employee benefit plans and the Citywide Service Pin and Retirement Award Programs

HIGHLIGHTS

As the result of a Charter amendment, the Civil Service Commission adopted policies and procedures for the appointment of members of the newly formed City Council Salary Setting Commission. This Commission will make recommendations respecting the amount of monthly salary and benefits, which it deems appropriate for members of the Council, including the Mayor.

Personnel Services has completed its reformatting and history research of the City's approximately 350 class specifications. In keeping with the City Manager's directive to move toward a paperless operation, all class specifications were available on the City's GroupWise Library System in September 2001.

In its effort to compete with other California cities in the hiring of qualified Police Officers, the Civil Service Rules and Regulations for Police and Fire Employees were amended to provide for the hiring of Police Officer candidates who have completed the Police Officer Standards and Training Academy.

Successfully implemented the 3% at age 50 amendment to the Public Employees Retirement System for the Police Unit.

Successfully converted the value of deferred compensation to salary and secured three-year contract extension with five of the City's ten bargaining units.

BUDGET UNITS

Recruitment and Testing and Workforce Planning: 010-1610

The primary function of this unit is provide classification and pay, recruitment and testing services to the operating City departments. This unit meets its classification and pay function by conducting job analyses, salary surveys and classification studies in support of recruitment and testing, budgeting and labor negotiations.

Use of Funds	2000-01 Actual*	2001-02 Appropriated*	2002-03 Budget	Variance Amount	%
Employee Services	\$416,162	\$470,517	\$515,530	\$45,013	10%
Other Services	560,736	444,633	408,800	(35,833)	-8%
Materials/Supplies	18,429	18,607	18,031	(576)	-3%
Other Expenses	12,445	14,424	14,067	(357)	-2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,007,772	\$948,181	\$956,428	\$8,247	1%
*Amount estimated due to restructuring of the department from three divisions to two divisions					
Position Allocation*	7	7	7		

2001-02 Unit Objectives

1. Review and possibly revise Civil Service Commission agenda to allow for a consent calendar of routine items by June 2002.
2. Review and make possible recommendations revising the retiree gift and plaque program by December 2001.
3. Work with the City Clerk's Office to get the Civil Service Commission agenda and minutes on the City's web site by December 2001.
4. Create a multi-application/testing/certification process for entry-level clerical classification by June 2002.
5. Establish an expedited testing and certification process for part-time classifications by December 2001.

2001-02 Unit Accomplishments

1. Completed and implemented in 2001.
2. Program reviewed. No changes recommended at this time.
3. Completed and implemented.
4. Study Underway. Estimated date of completion is December 2002.
5. Not completed due to hiring freeze.

2001-02 Unit Objectives**2001-02 Unit Accomplishments**

6. Explore opportunities to join and/or form a new consortium for recruitment and testing of Fire Fighter Paramedics by June 2002.

6. Study Completed. Not feasible.

2002-03 Unit Objectives

1. Utilizing 2000 Census data, revise the City's Affirmative Action Plan by June 30, 2003.
2. Determine the feasibility of conducting joint testing for like entry-level clerical positions with other local agencies, including San Joaquin County by June 30, 2003.
3. Explore options for placing of all aspects of the recruitment and testing process on-line by June 30, 2003.
4. Review and make a recommendation regarding on-line testing for public safety dispatchers by June 30, 2003.

PERSONNEL SERVICES DEPARTMENT**010-1600****Personnel Services: 010-1620**

The Personnel Services unit is responsible for administering employer-employee relations activities including, developing and recommending the City's negotiating position; administering bargaining unit agreements within the parameters established by the Stockton City Council; resolving grievances and assisting departments in areas of disciplinary action; and administering the Employee Benefits and Workers' Compensation Programs. The Personnel Services unit coordinates and/or conducts Citywide training in such areas as leadership/supervision, computer usage, customer service and communications. It is responsible for maintaining the Central Files for all City personnel, the official Classification Plan and Position Control System for all positions, and payroll and contract administration. Additionally, the unit coordinates the Education Assistance Program and the Education Incentive Pay Program for City employees.

In addition to these responsibilities, this unit functions as staff support to the Civil Service Commission and the Equal Employment Commission, and administers the Citywide Equal Employment Plan, Service Pin, Retirement Award, and the Trip Reduction Programs.

Use of Funds	2000-01	2001-02	2002-03	Variance	
	Actual*	Appropriated*	Budget	Amount	%
Employee Services	\$454,469	\$513,829	\$562,911	\$49,082	10%
Other Services	60,234	47,762	43,831	(3,931)	-8%
Materials/Supplies	59,330	59,905	57,981	(1,924)	-3%
Other Expenses	114,542	132,764	129,584	(3,180)	-2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$688,575	\$754,260	\$794,307	\$40,047	5%
*Amount estimated due to restructuring of the department from three divisions to two divisions					
Position Allocation*	8	9	8		

2001-02 Unit Objectives

1. Build a salary module that automatically calculates annual cost of living adjustment and add-pays by December 2001.
2. Create appropriate codes for implementation of Professional Growth Pay as approved in the various memoranda of understanding by December 2001.
3. Complete negotiations for a new contract with the Trades and Maintenance Unity by December 2001.

2001-02 Unit Accomplishments

1. Salary module developed but not implemented due to meet and confer requirements.
2. Created and implemented December 2001.
3. Contract does not expire until December 2002.

2001-02 Unit Objectives

4. Implement a CD-ROM training for such areas as supervision, customer service, sexual harassment, etc. by June 2002.

2001-02 Unit Accomplishments

4. Evaluating existing technology to implement the CD-ROM training.

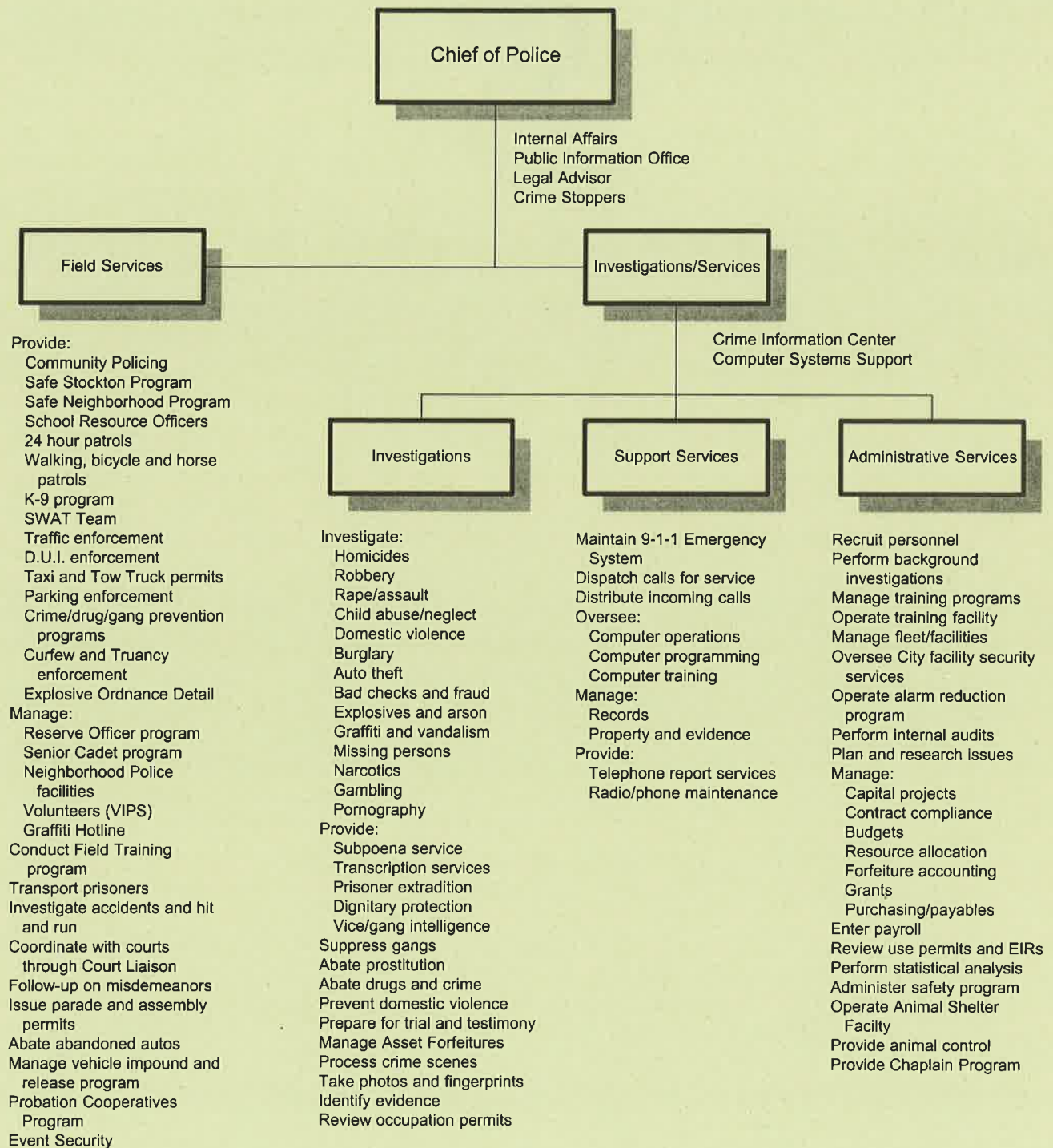
2002-03 Unit Objectives

1. Complete negotiations for a new contract with the Trades and Maintenance Unit by December 2002.
2. Review the feasibility of partnering with an area college to provide an online advanced degree program by December 2002.



CITY OF STOCKTON

POLICE



POLICE ORGANIZATION CHART

POLICE DEPARTMENT

010-2400

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$44,866,942	\$50,323,225	\$55,249,448	\$4,926,223	10%
Other Services	8,820,756	10,077,375	9,058,782	(1,018,593)	-10%
Materials/Supplies	713,905	761,812	745,020	(16,792)	-2%
Other Expenses	520,934	686,434	519,150	(167,284)	-24%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$54,922,537	\$61,848,846	\$65,572,400	\$3,723,554	6%

POSITION ALLOCATION	572	575	560
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MISSION STATEMENT

The Police Department's mission is to promote the quality of life in the City of Stockton by:

- Working in partnership with the community to provide a safe and secure environment.
- Recognizing and respecting the diversity and uniqueness of the citizens of our community.
- Being sensitive and responsive to the public without bias or prejudice.
- Utilizing personnel and financial resources in an efficient and effective manner.
- Responding to the ever-changing needs of our community.

HIGHLIGHTS

The Police Department's approach to community policing made positive advances this year with the advent of specific programs, such as the Community Health Action Team (CHAT), and the Downtown Action Team (DAT). CHAT has a goal of improving the quality of life and living conditions for residents in downtown hotels. DAT's safety and security committee has a goal of improving the real and perceived sense of security for downtown residents and visitors alike. The focus of both is to ensure that downtown is safe and encourage citizen participation in downtown community events and activities. Emphasis on community policing is helping the midtown revitalization effort, particularly in the neighborhood of the developing California State University Stanislaus-Stockton campus.

Growth through proposed annexations and other in-fill development, present additional challenges to deliver policing services in a timely and professional manner. Special events such as the San Francisco 49er's Summer Camp, state high school wrestling championships, Board-Stock, professional fishing derbies, and performances at the Fox Theater, help Stockton showcase our "All-America City" qualities.

The Police Department successfully transitioned its investigation division and evidence identification lab to the newly constructed Stewart Eberhardt Essential Services Building, a 100,000 square-foot facility built to essential service construction standards. Future plans for occupancy include relocation of the police property room and the police and fire

telecommunication centers, the City's Emergency Operations Center, and the City's Housing and Redevelopment Department (HRD). The building also houses the code enforcement division of HRD and the Personnel Department's training facility.

Upgrades to the Police Department's mobile digital computer system were recently completed with the installation of the last 125 MDCs. The upgrades of Computer-Aided Dispatch (CAD) system software, the Records Management System (RMS) software, and the Automated Reporting System (ARS) software were completed in fiscal year 2001-02. As training is completed additional users will be introduced to the CAD/RMS/ARS Web browser Intranet improving the ability to enter and share crime data, including crime mapping, throughout the Department and to other law enforcement agencies as well. The Department's Crime Information Center, established in 2001, was expanded in 2002 adding another crime analyst position through the Juvenile Accountability Incentive Block Grant (JAIBG). Analysts are responsible to compile, analyze, and disseminate crime data to each of the City's four district commanders who coordinate with patrol supervisors and detectives to direct proactive crime reduction efforts.

As in prior years, the Department coordinates with other justice agencies under the Local Law Enforcement Block Grant programs and JAIBG programs, to address specific crime problems such as juvenile crime, gang related crime, illegal drugs, and gun related crimes. In addition to continuing with these programs in 2002, the Police Department will also participate with the San Joaquin County Sheriff's Department in the Governor's Office of Criminal Justice Planning CAL-Meth Grant. Two grant-funded police officer positions from the Stockton Police Department will be dedicated to the countywide meth-lab task force.

The Police Department began construction in January 2002, on a major expansion project at the Animal Shelter adding a hundred kennels along with storage and service areas. This along with the recently opened pet adoption/spay-neuter center, operated through an agreement with Stockton Animal Shelter Friends, helps improve services to citizens and their pets. The Police Department will begin renovations on the firing ranges at the Police Training Facility in 2002. These renovations will help the City improve firing range safety and meet environmental standards regarding proper recovery and disposal of lead.

BUDGET UNITS**Administration:** 010-2410

The Administrative Services Division includes six subdivisions: the Chief's Office, Fiscal Affairs and Planning, Fleet and Facility Management, Personnel and Training, Animal Shelter, and Animal Control. The Chief's Office is the executive office of the department headed by the Chief of Police who, along with two Deputy Chiefs, provides planning and control over all Police Department operations. Within the Chief's Office, the Internal Affairs Section is responsible for maintaining the department's integrity through complete and timely internal investigations; the Crime Stoppers Unit coordinates the department's crime tip program; and the Public Information Office coordinates the department's interaction with the news media.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$3,275,753	\$3,211,771	\$3,461,169	\$249,398	8%
Other Services	1,378,844	1,816,049	1,677,243	(138,806)	-8%
Materials/Supplies	191,710	228,622	208,395	(20,227)	-9%
Other Expenses	478,359	639,704	473,375	(166,329)	-26%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$5,324,666	\$5,896,146	\$5,820,182	(\$75,964)	-1%
Position Allocation	45	47	46 (Includes Animal Control)		

2001-02 Unit Objectives

1. Implement the space use plan for the Main Police Facility to maximize facility space efficiency by June 2002.
2. Develop safety improvements for the Police Training Facility by September 2001.
3. Facilitate the implementation of expansion plans for the City/County Animal Shelter to comply with new state laws by June 2002.
4. Develop and implement an Intranet system integrating crime, calls-for-service, investigation, and district community policing information for more efficient dissemination of data throughout the Police Department by December 2001.

2001-02 Unit Accomplishments

1. This has been delayed pending relocations to a North Stockton Police Substation and the SEB.
2. Construction of bullet traps and safety walls is scheduled to begin in the summer of 2002.
3. Construction on the first phase of the Animal Shelter expansion that will provide an additional 75 dog kennels began in January 2002.
4. The Police Department has obtained grant funding for the computer software and technical equipment for this project from the State Office of Criminal Justice Planning. The system should be operational by June 2002.

2002-03 Unit Objectives

1. Work with other City departments to acquire, renovate, and occupy a North Stockton Police Substation by September 2002.
2. Improve the overtime detail reporting system to assist police managers in controlling overtime resources, by September 2002.
3. By December 2003, explore computer data sharing with local justice agencies to reduce data entry and provide wider distribution of crime information.

POLICE DEPARTMENT**010-2400****Field Services: 010-2420**

The Field Services unit is the heart of the Police Department, providing 24-hour-a-day uniformed police patrols responding to calls-for-service throughout the City of Stockton. This unit is responsible for the operation of field service programs including 24-hour-a-day Patrol Services by community policing district. This Division also maintains Field Training Officer Program, K-9 Program, Horse Patrol, Reserve Officers Program, Event Security, Court Liaison, Metro Prisoner Transportation, Explosive Ordnance Detail, SWAT Team, Misdemeanor Follow-up Investigations, Traffic Enforcement, Parking Enforcement, School Resource Officers, Safe Neighborhoods and Safe Youth Programs, Truancy/Curfew Enforcement, and Police Volunteers.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$28,279,503	\$31,884,350	\$34,779,011	\$2,894,661	9%
Other Services	3,039,501	3,398,578	2,911,538	(487,040)	-14%
Materials/Supplies	263,049	258,710	255,500	(3,210)	-1%
Other Expenses	725	1,085	925	(160)	-15%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$31,582,778	\$35,542,723	\$37,946,974	\$2,404,251	7%
Position Allocation	351	351	337		

2001-02 Unit Objectives

1. Develop and install an in-car video system to record police operations by June 2002.
2. Implement a school based rapid deployment process for immediate response to emergency situations by September 2001.

2001-02 Unit Accomplishments

1. Five units have been purchased and installed in patrol vehicles. Training and implementation began in January 2002.
2. The process was developed and a four-hour training course in the deployment process was provided to all police officers and sergeants during 2001.

2002-03 Unit Objectives

1. Explore the use of a digital micro-cassette recorder system to record police interactions with the public. Field testing with patrol officers should begin by December 2002.
2. Work with the Investigations division to implement an enforcement and prevention plan to reverse the rise in auto related crimes by July of 2002.
3. Implement a Targeted Truancy Reduction Program via the School Resource Officers by September 2002.

Investigations: 010-2430

The Investigations Division is responsible for investigating and assisting in the prosecution of major crimes occurring in the City of Stockton. This Division is organized into four operating units: Crimes vs. Persons and Property, Special Investigations, Evidence Identification Unit, and the Crime Information Center. Except for the Crime Information Center, the Investigations Division is located two blocks from the Main Police Facility Building, at 22 East Weber Avenue in the new Essential Services Building.

The Crimes vs. Persons and Property Section is responsible for investigating murder, robbery, rape, child abuse, assault, domestic violence, child exploitation, missing persons, burglary, auto theft, fraud, embezzlement, and vandalism. The Special Investigations Section is responsible for investigating gambling, prostitution, pornography, organized crime, gang-related crime, narcotics crimes and abatements, alcohol control, and any unusual criminal activity. The Evidence Identification Unit collects and analyzes evidence at crime scenes. Under the direction of the Deputy Chief of the Support Services Bureau, the Crime Information Center accumulates and disseminates crime, calls-for-service, and other data throughout the Department and to other law enforcement agencies.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$6,822,967	\$8,742,973	\$9,980,327	\$1,237,354	14%
Other Services	483,474	657,333	619,971	(37,362)	-6%
Materials/Supplies	69,682	134,370	142,490	8,120	6%
Other Expenses	40,320	41,445	41,180	(265)	-1%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$7,416,443	\$9,576,121	\$10,783,968	\$1,207,847	13%
Position Allocation	95	95	95		

2001-02 Unit Objectives

1. Develop a collaborative approach with other law enforcement agencies and the Hi-Tech Crime Investigation Unit to more rapidly analyze evidence stored as data in computer devices by December 2001.
2. Develop a crime prevention program specific to forgery and Internet crime to address the increase in these crimes by March 2002.

2001-02 Unit Accomplishments

1. The Police Department has developed working relationships with the State Department of Justice and other local agencies to provide timely computer forensics and improve our expertise.
2. A prevention program has been outlined to address forgery, identification theft, and other internet related crime. We will work with the business community and the District Attorney's Office to implement the program by June 2002.

2001-02 Unit Objectives

3. Develop a process to convert confidential files used by investigators from paper forms to more efficient computer files by December 2001.

2001-02 Unit Accomplishments

3. The Police Department has joined the statewide "Cal-Gang" computer system for compiling and sharing information on known gang members. By December 2002 the Department has entered information on over 400 gang members.

2002-03 Unit Objectives

1. Implement an IBIS (integrated Ballistic Information System) procedure for receiving and processing ballistic evidence from other agencies to help solve local firearms-related crimes, by June 2003.
2. By June 2003, improve the quality of life in specific areas of the City by focusing Special Investigations Unit resources on street-level narcotic-related problems.

POLICE DEPARTMENT**010-2400****Support Services: 010-2460**

The Support Services unit is responsible for technical support programs in the Stockton Police Department including Records Management, Property Management, and Telephone Report Services.

Use of Funds	2000-01	2001-02	2002-03	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$3,635,182	\$3,222,420	\$3,478,037	\$255,617	8%
Other Services	1,093,798	1,307,678	1,262,495	(45,183)	-3%
Materials/Supplies	156,805	100,610	101,595	985	1%
Other Expenses	1,370	3,890	3,395	(495)	-13%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$4,887,155	\$4,634,598	\$4,845,522	\$210,924	5%
0	41	42	42		

2001-02 Unit Objectives

1. Implement new procedures to deliver photos, reports, tapes, and other evidence to the District Attorney's Office in less time, in order to speed the prosecution of domestic violence cases by September 2001.
2. Reorganize the Property Room storage areas to expedite the release of property and evidence by March 2002.

2001-02 Unit Accomplishments

1. New procedures were implemented in September 2001 that will result in more effective prosecution for these cases.
2. The reorganization was completed in March 2002 resulting in permanent processes to expedite the release of property and evidence.

2002-03 Unit Objectives

1. By December 2002, implement a new sampling procedure for maintaining biological evidence to reduce the amount of freezer space needed to store this type of evidence.
2. Explore the feasibility of accepting police reports via mail and/or the internet to improve customer service by June 2003.

POLICE DEPARTMENT**010-2400****Telecommunications: 010-2470**

The Telecommunications Unit is responsible for 9-1-1 emergency communication service including Fire and EMS transfers, 24-hour-a-day Computer-Aided Dispatch, automatic call distribution system, automated records management system and report writing systems, and coordination with the MIS Department for all technical support for all Police Department computer and radio system operations.

Use of Funds	2000-01	2001-02	2002-03	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$2,853,537	\$3,261,711	\$3,550,904	\$289,193	9%
Other Services	2,825,139	2,897,737	2,587,535	(310,202)	-11%
Materials/Supplies	32,659	39,500	37,040	(2,460)	-6%
Other Expenses	160	310	275	(35)	-11%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$5,711,495	\$6,199,258	\$6,175,754	(\$23,504)	0%
Position Allocation	40	40	40		

2001-02 Unit Objectives

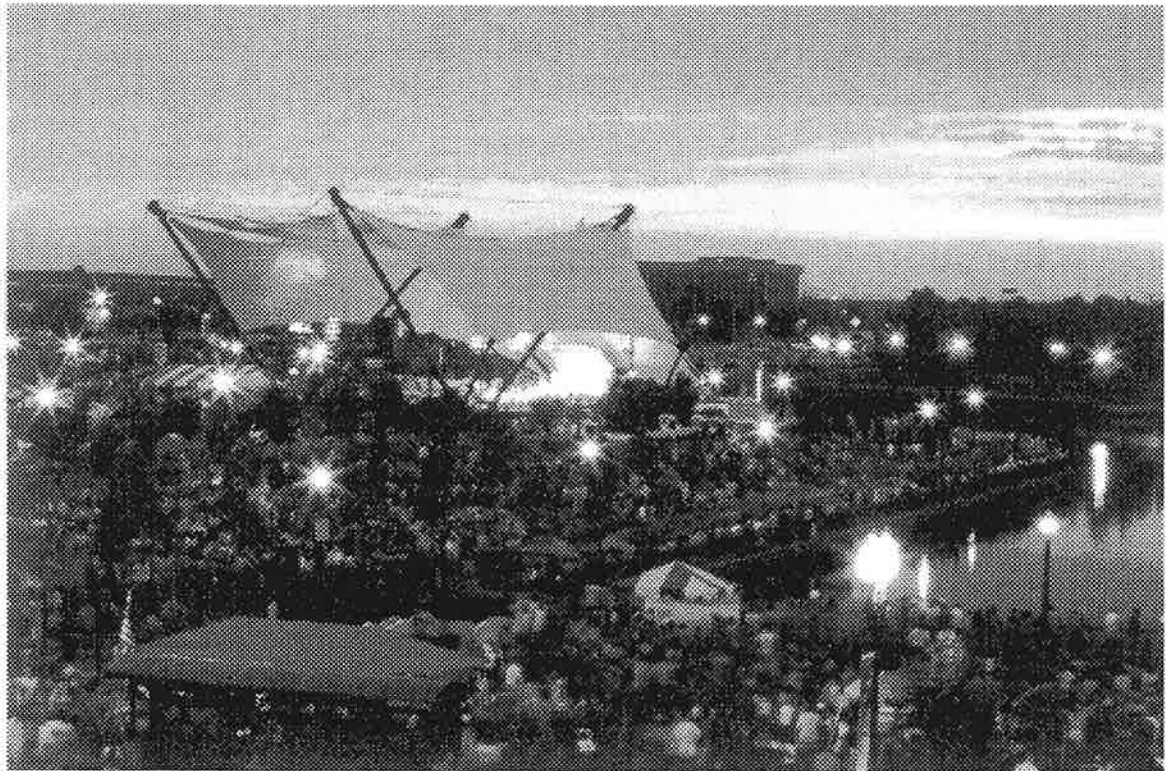
1. Develop a community awareness program for the proper use of the 9-1-1 system by December 2001.
2. Complete the implementation of the Computer-Aided Dispatch Activity Reporting System and provide training to the Telecommunications Center staff in its use by December 2001.

2001-02 Unit Accomplishments

1. An awareness program has been developed and is being presented at neighborhood watch meetings as of December 2001. A 911 For Kids has also been developed and presented.
2. The reporting system has been installed and training will be completed by March of 2002.

2002-03 Unit Objectives

1. Work with the Personnel Services Department to research the feasibility of sharing Telecommunicator candidate lists with other agencies by December 2002.
2. Complete the implementation of the new Automated Reporting System (ARS) throughout the Police Department by June 2003.
3. Explore the feasibility of an automated telephone dialing system to improve public notifications about emergencies, crime, and missing persons, by December 2002.

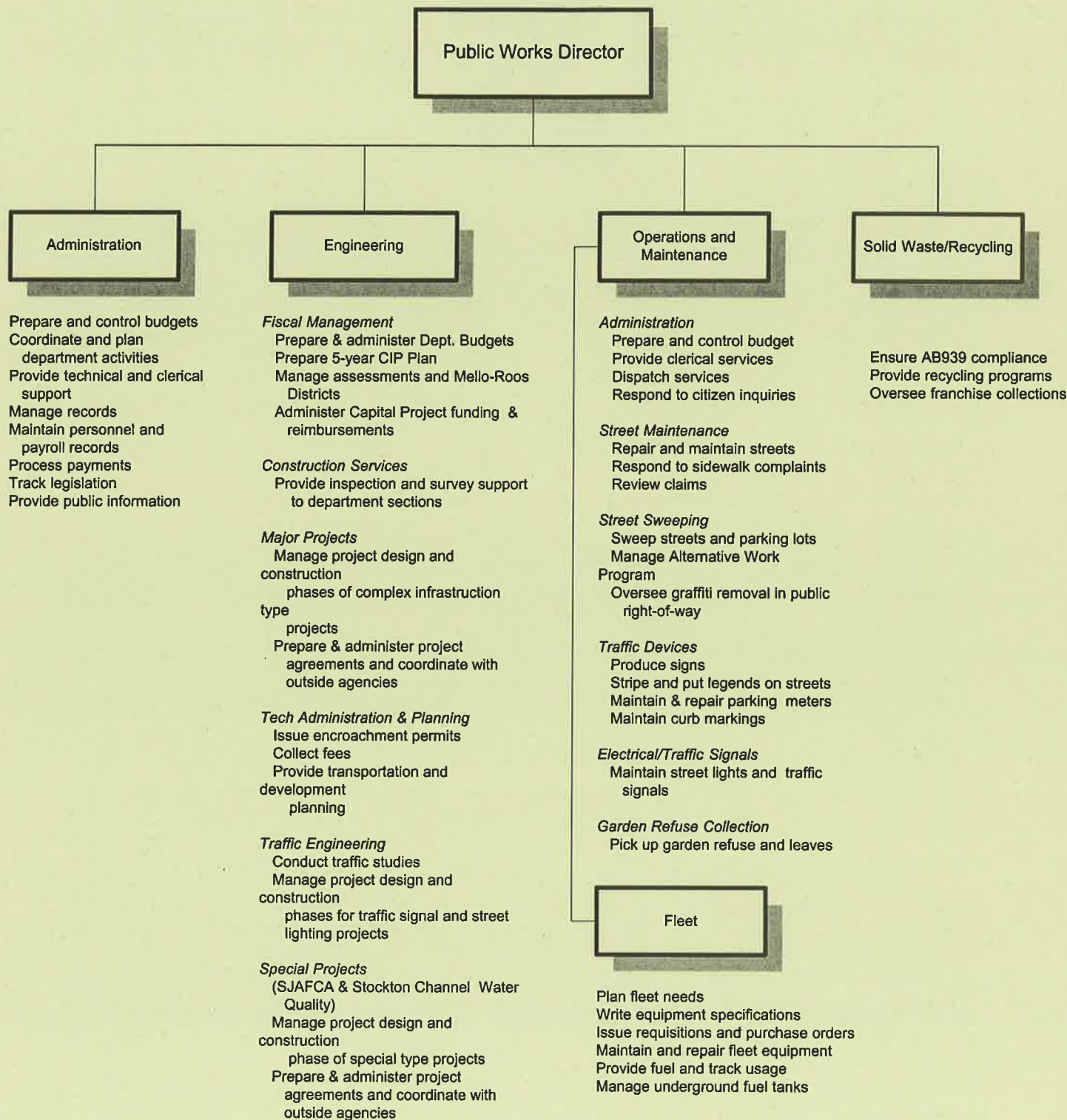


The Fourth of July festivities were enjoyed at Weber Point Events Center, where the spectacular sunsets are mirrored on the water.



CITY OF STOCKTON

PUBLIC WORKS



**PUBLIC WORKS
ORGANIZATION CHART**

PUBLIC WORKS DEPARTMENT**010-3000**

	2000-01 ACTUAL*	2001-02 APPROPRIATED*	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$4,241,986	\$4,688,687	\$4,900,264	\$211,577	5%
Other Services	2,913,070	3,490,697	3,037,024	(453,673)	-13%
Materials/Supplies	555,543	550,821	550,995	174	0%
Other Expenses	28,806	57,009	49,341	(7,668)	-13%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$7,739,405	\$8,787,214	\$8,537,624	(\$249,590)	-3%
*Amount estimated due to moving Development Review sections to Development Services Special Revenue Fund					
POSITION ALLOCATION	101	101	96		
* Personnel in 00-01 and 01-02 reduced by staff moved to Development Services Special Revenue Fund					

MISSION STATEMENT

The Public Works Department mission is to plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

HIGHLIGHTS

Public Work's oversaw the completion of many projects during the 2001-2002 fiscal year:

Roadway and Other Projects Projects

- Fresno Avenue/Harbor Street Reconstruction Project
- Charter Way Beautification Phase I
- Harvey and Clayton Avenue Reconstruction (CDBG -Taft Area)
- Pump Station and Detention Basin along Clayton Avenue (CDBG -Taft Area)
- Netherton, Broadway, Garden, and Eleanor Avenues (CDBG-East Main Burkett)
- Anderson Skatepark
- Pixie Woods Bridge
- 2001 STIP Overlay Project at Wilson Way, Lower Sacramento Rd., Sierra Nevada St.

Traffic Signal & Lighting Projects

- Carolyn Weston/EWS Woods and McDougald/William Moss Traffic Signals
- Fresno/Washington Street Traffic Signal
- Interstate 5 and 8th Street Traffic Signal
- Robinhood and El Dorado Traffic Signal Modification
- Swain and Kermit Lane Traffic Signal

- Pershing Ave and Park Traffic Signal
- Weber Avenue, Center Street and El Dorado Traffic Signal Modification
- Bours Park, Caldwell Village, Channel St., Conway Homes, Parkwoods and Longview Street light projects

Public Works started construction or will start construction in the coming fiscal year on the following projects:

- El Dorado and Center Street Bridge Rehabilitation
- Fresno Avenue and Charter Way Intersection Improvements
- Pacific Avenue over Calaveras River Bridge Rehabilitation
- Pershing and Acacia Traffic Signal Modifications
- Swain Road Signal Modifications at Pershing, Pacific, and Claremont Avenue
- William Moss Blvd/ Manthey Road and Carolyn Weston/McDougald Traffic Signal
- Swain Road Illumination Project from Pacific Avenue to UPRR
- Hammer Lane Widening Phase II and West Lane Widening
- Weber Point Event Center Phase III
- Charter Way Beautification Phase II
- March Lane Grade Separations at UPRR and SPRR
- Arch Road and 99 Interchange Project
- Wait Avenue Reconstruction (CDBG-Taft Area)
- Weber Avenue Streetscape
- Hammer Lane Widening Phase I
- Holman Road Widening
- Herndon and Benjamin Holt Traffic Signal
- Waterloo Rehabilitation Project from D to E Street
- Curb, Gutter, and Sidewalk Repair program
- 2002/03 MK Resurfacing program
- 2002 STP Overlay Program

In the near future, Public Works is looking forward to delivering the following projects:

- Pershing Avenue over Smith Canal Bridge Rehabilitation
- Sperry Road, French Camp and I-5 Interchange
- Davis Road Bridge over Pixley Slough Widening
- March Lane Extension to Holman Road
- Mary Avenue Reconstruction
- Miracle Mile Project
- Eight Mile Road and I-5 Interchange Improvements
- 2003 STIP Resurfacing Program
- Lower Sacramento Rd. Utility underground project from Ponce De Leon to Bear Creek.
- Downtown Lighting Modification at Miner, Sutter, Weber, and Hunter
- March Lane and Pershing Avenue Traffic Signal Modification
- Hammer Lane and SR 99 interchange

BUDGET UNITS**Administration:** 010-3010

The Administration unit provides administrative, clerical, and fiscal support to all Public Works operations located in City Hall. In addition, it is responsible for a variety of special projects assigned by the Director. The unit provides word processing for specifications, consultant agreements, subdivision agreements, agenda reports, memos, and a variety of correspondence. It also acts as liaison with the City Manager's office and prepares public communications concerning the Department's activity.

Use of Funds	2000-01	2001-02	2002-03	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$377,324	\$296,228	\$143,853	(\$152,375)	-51%
Other Services	159,787	267,137	116,313	(150,824)	-56%
Materials/Supplies	5,715	6,600	4,784	(1,816)	-28%
Other Expenses	3,397	6,755	4,860	(1,895)	-28%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$546,223	\$576,720	\$269,810	(\$306,910)	-53%
Position Allocation	6	6	6		
* Personnel in 00-01 and 01-02 reduced by staff moved to Development Services Special Revenue Fund					

2001-02 Unit Objectives

1. Develop a database tracking system for bonding information relating to Public Works projects by June 2002.

2001-02 Unit Accomplishments

1. Database is currently in testing phase, and is scheduled to be on-line by June 2002.

2002-03 Unit Objectives

1. Develop a report that provides a status of project billings for capital funding sources by June 2003.

PUBLIC WORKS DEPARTMENT**010-3000****Engineering: 010-3020**

The Engineering Division has three core functions: New Development Review, Delivery of Capital Improvement Projects and Traffic Engineering/Street Lighting. The Division is responsible for the design, surveying and construction of projects designated in the Capital Improvement Program. The Engineering functions related to New Development Review, which include inspection of public/private projects that will be maintained by the City; review and/or preparation of subdivision maps and agreements; and checking improvement plans, traffic engineering and street lighting of City streets, are now conducted under the Development Services Special Revenue Fund.

Use of Funds	2000-01 Actual*	2001-02 Appropriated*	2002-03 Budget	Variance Amount	%
Employee Services	\$751,472	\$876,892	\$1,388,033	\$511,141	58%
Other Services	351,555	345,807	318,904	(26,903)	-8%
Materials/Supplies	52,445	48,028	54,881	6,853	14%
Other Expenses	17,708	31,665	18,884	(12,781)	-40%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,173,180	\$1,302,392	\$1,780,702	\$478,310	37%
*Amount estimated due to moving Development Review sections to Development Services Special Revenue Fund					
Position Allocation	35	35	31		
* Personnel in 00-01 and 01-02 reduced by staff moved to Development Services Special Revenue Fund					

2001-02 Unit Objectives

1. Complete the design for the rehabilitation of Waterloo Road between Wilson Way and "D" Street by June 2002.
2. Complete the Fresno Avenue Reconstruction Project by June 2002.
3. Complete 50% of the construction of March Lane Grade Separations at UPRR & SPRR by June 2002.

2001-02 Unit Accomplishments

1. The design of the "D" Street to "E" Street segment of the Waterloo Road rehabilitation was advanced ahead of the "D" Street to Wilson Way segment.
2. The Fresno Avenue Reconstruction Project was completed in the Spring of 2002.
3. Both projects fully completed by June 2002.

2002-03 Unit Objectives

1. Complete design and construction of the Swain Road Traffic Signals at Pershing, Pacific, and Claremont by December 2002.
2. Complete the construction of the Weber Avenue Beautification project by December 2002.

PUBLIC WORKS DEPARTMENT**010-3000****Operations and Maintenance: 010-3060**

The Public Works Operations and Maintenance unit ensures and maintains a safe, efficient and reliable street system for Stockton residents and visitors while improving the living environment of residential neighborhoods through the timely removal of garden refuse and street cleaning. The unit enhances the City's efficient operation and image by having a well-maintained fleet of equipment in use.

The Operations and Maintenance unit is comprised of five activities: Administration, Street Maintenance, Street Sweeping, Traffic Devices, Traffic Signals and Street Lighting. In addition, the Garden Refuse and Fleet activities are part of Operations and Maintenance unit, however, those two functions are budgeted separately as an Enterprise Fund and an Internal Service Fund, respectively.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$3,113,190	\$3,515,567	\$3,368,378	(\$147,189)	-4%
Other Services	2,401,728	2,877,753	2,601,807	(275,946)	-10%
Materials/Supplies	497,383	496,193	491,330	(4,863)	-1%
Other Expenses	7,701	18,589	25,597	7,008	38%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,020,002	\$6,908,102	\$6,487,112	(\$420,990)	-6%
Position Allocation	60	60	59		

2001-02 Unit Objectives

1. Retrofit all City traffic signal heads (approximately 2500) with green Light Emitting Diodes (LED's) by December 2001.
2. Modify sweeping schedules to compensate for the growth of the City by November 2001.

2001-02 Unit Accomplishments

1. Completed.
2. Completed.

2002-03 Unit Objectives

1. Construct over 50 miles of street resurfacing by September 2002.
2. Implement Infrastructure Management System to be used in GASB-34 financial reporting, by June 2003.



The Children's Museum allows a hands-on experience in the "adult" world to the youth of the community. Among other fields, they can explore being a grocer, a policeman, a doctor or nurse, or a fireman.



CITY OF STOCKTON

SJAFCA
SAN JOAQUIN AREA FLOOD CONTROL
AGENCY ADMINISTRATION

**SAN JOAQUIN AREA FLOOD
CONTROL AGENCY ADMINISTRATION**

010-0137

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$354,178	\$391,416	\$215,146	(\$176,270)	-45%
Other Services	39,083	47,064	25,982	(21,082)	-45%
Materials/Supplies	2,470	6,159	4,000	(2,159)	-35%
Other Expenses	4,831	6,539	5,932	(607)	-9%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$400,562	\$451,178	\$251,060	(\$200,118)	-44%
POSITION ALLOCATION	4	4	4		

FUNCTION

The San Joaquin Area Flood Control Agency (SJAFCA) is composed of members from several jurisdictions, and is administered by the City. It was formed during the 1994-95 fiscal year to coordinate activities related to addressing the proposed revised Federal Emergency Management Agency (FEMA) flood boundary map. The proposed map would have placed essentially the entire City of Stockton and a significant portion of the surrounding county in a newly defined flood plain. This would have resulted in mandatory flood insurance purchases for mortgaged structures lying within the new flood plain and building restrictions for new construction. SJAFCA was successful in delaying the official issuance of the new flood plain maps while a flood protection restoration project was designed, funded and constructed. The project was completed in 1998 and provided flood protection within the current limits.

This unit is responsible for administration of all reimbursement claims, documentation of levee construction for determination of flood plain boundaries, and other duties related to flood control. This unit coordinates work with the U.S. Congress for appropriation of a portion of the \$38.1 million federal reimbursement in each federal budget year.

2001-02 Objectives

1. Work with the U.S. Army Corps of Engineers (COE) on the Lower Mormon Channel Section 1135 Ecosystem Restoration Study, and complete the study by October 2001.
2. Work with the U.S. Army Corps of Engineers on the FPRP Phase II, Rural Portion Feasibility Study, and complete the study by October 2001.

2001-2002 Accomplishments

1. The Lower Mormon Channel Section 1135, ERR Study ecosystem restoration alternatives portion has been completed.
2. The FPRP Phase II, Rural Portion, Feasibility Study flood control alternatives portion has been completed.

**SAN JOAQUIN AREA FLOOD
CONTROL AGENCY ADMINISTRATION**

010-0137

2002-03 Objectives

1. Distribute the individual share of the expected Federal Reimbursement for the SJAFCA FPRP Phase I, Urban Portion among those property owners, whose parcels lie within the SJAFCA Assessment District by October 2002.
2. Continue working with the U.S. Army Corps of Engineers (COE) on the Lower Mormon Ecosystem Restoration and the Rural Feasibility Study. Pending Board confirmation, initiate a full feasibility study of the Selective Alternatives by August 2002.
3. Transfer SJAFCA's right-of-way from the FPRP to the Sacramento-San Joaquin Drainage District – Department of Water Resources, and complete the transfer of the newly constructed elements of the official Federal Project Levee System by October 2002.



CITY OF STOCKTON

ENTERPRISE FUND BUDGETS

ENTERPRISE FUND BUDGETS

Enterprise Funds are used for city functions that are operated like private business enterprises. Enterprise Funds charge user fees to provide services, and the user fees support these funds. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Enterprise Fund budgets.



CITY OF STOCKTON

GARDEN REFUSE COLLECTION

GARDEN REFUSE COLLECTION

455-3060

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,318,497	\$1,449,604	\$1,522,731	\$73,127	5%
Other Services	729,410	854,524	834,904	(19,620)	-2%
Materials/Supplies	13,640	25,500	25,500	0	0%
Other Expenses	102,867	132,284	165,176	32,892	25%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,164,414	\$2,461,912	\$2,548,311	\$86,399	4%

POSITION ALLOCATION	21	21	21
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MISSION STATEMENT

The Garden Refuse Collection system's mission is to provide safe and efficient removal of garden debris from all residential properties which includes the enforcement of Council-adopted rules and regulations governing the placement and collection of garden debris. This mission is accomplished through effective management and trained operators using the proper equipment.

HIGHLIGHTS

Garden refuse collection for residential properties is controlled by a two-week schedule, whereby the City is broken down into ten districts. Five districts are serviced each week. The members of this crew are in a Shared Workforce and are rotated into either the Street Maintenance or Street Sweeping crews when needed. Correction notices are issued to residents who put out refuse material early, and who put garbage in the refuse material. Garden refuse fee accounts are audited and correction notices are issued to licensed gardeners that illegally use the city's service.

For the third consecutive year, the garden refuse schedule was communicated to the public by means of the Park and Recreation Department's Leisure Lines publication in order to achieve a broader readership. The garden refuse pickup schedule also has been available for several years on the city's website where it is consistently rated in the top ten most-frequently downloaded features.

The monthly \$3.00 service fee has remained unchanged for nearly ten years, since January 1993. The plan is to turn over the garden refuse collection function to residential garbage collectors when the current residential franchise agreements expire in early 2004.

2001-02 Unit Objectives

1. Send out customer comment cards to residents requesting garden refuse schedules and use comments to identify customer needs and improve customer service, by June 2002.

2001-02 Unit Accomplishments

1. Customer comments cards were sent out throughout the 2001-02 fiscal year. Comments to date indicate service level meets customer expectations.

2002-03 Unit Objectives

1. Evaluate district routing and boundaries to balance workload and maintain service levels within districts by June 2003.



CITY OF STOCKTON

GOLF COURSES

GOLF COURSES

481-3650

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,248,190	\$1,340,545	\$1,305,353	(\$35,192)	-3%
Other Services	580,901	572,230	690,773	118,543	21%
Materials/Supplies	239,263	252,241	199,668	(52,573)	-21%
Other Expenses	6,510	11,620	11,620	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,074,864	\$2,176,636	\$2,207,414	\$30,778	1%
POSITION ALLOCATION	20	20	20		

MISSION STATEMENT

The mission of the Golf Courses Fund is to provide well-maintained, safe and attractive golf courses for the golfing public. The City operates and maintains a championship 18-hole golf course and an executive 9-hole course at Swenson, a championship 18-hole golf course at Van Buskirk, and a 9-hole course at Rough and Ready Island. These courses cover 426 acres. The City contracts with private concessionaires for food and beverage operations, and City employees provide daily maintenance, pro shop and starter services at all three courses. The courses are operated as an Enterprise Fund and revenue received through Council-adopted fees is used to maintain and operate the courses.

HIGHLIGHTS

The Golf Advisory Committee completed its fourth year. The committee is comprised of eleven members including representatives from recognized clubs and at-large members. The committee serves in an advisory capacity to the Stockton Parks and Recreation Commission making recommendations on a variety of golf-related issues.

The San Joaquin Junior Golf Foundation is now in the second year of operation. The Foundation was successful in obtaining non-profit 501c(3) status. The Foundation was formed for the purpose of providing golf opportunities for inner-city youth. Two hundred boys and girls participated in free junior golf activities at Van Buskirk Golf Course through the fund raising efforts of the foundation.

The new computerized irrigation system at Swenson Golf Course was completed in September. Credit and debt card systems were installed at Swenson and Van Buskirk Golf Courses to augment the ATM machines installed last year to better serve the golfing public.

The promotion of City golf courses continues to be a priority with advertisements running on several cable channels in Stockton, Lodi, Manteca, and Tracy. Golf course opportunities are also included in the department web site.

2001-02 Unit Objectives

1. Completion of the RFP process for operations of the golf shop and food and beverage concessions at all three City golf courses by November 2001.
2. Complete irrigation improvements and drainage repair projects to the fairways at Lyons Golf Course by June 2002.

2001-02 Unit Accomplishments

1. It was deemed to be in the City's best interest to hire employees to operate the golf shops. Food and beverage concessions were contracted out.
2. On target for completion in June 2002.

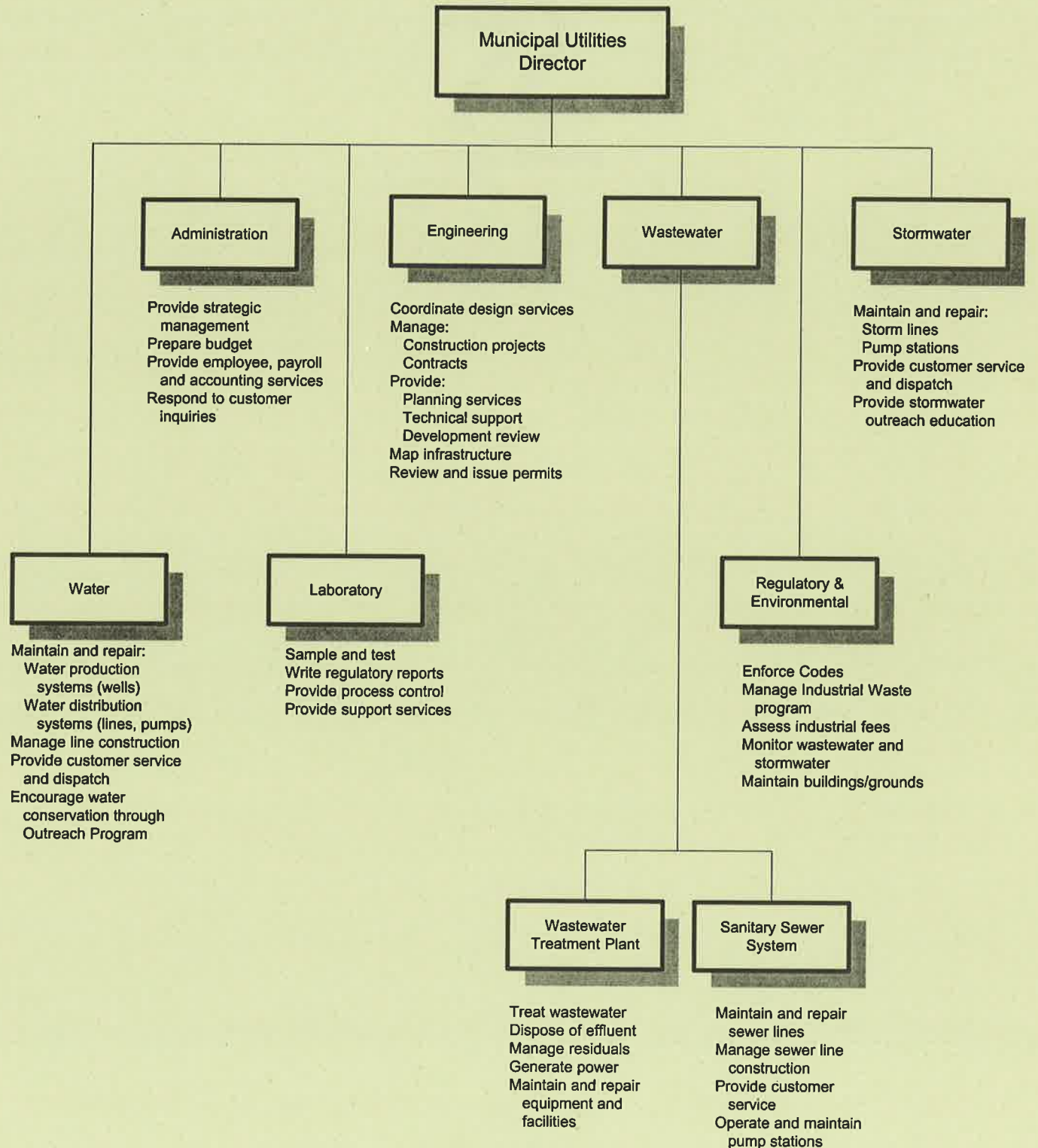
2002-03 Unit Objectives

1. Work with the Port of Stockton on an alternate water source for golf course irrigation at Lyons Golf Course by June 2003.
2. Improve quality of fairway turf through an aggressive weed control program by June 2003.
3. Improve fairway drainage and contours at Swenson Golf Course by March 2003.
4. Complete the first year of a four-year sprinkler repair program at the Van Buskirk Golf Course by June 2003.



CITY OF STOCKTON

MUNICIPAL UTILITIES



**MUNICIPAL UTILITIES
ORGANIZATION CHART**

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,245,110	\$1,269,215	\$1,303,989	\$34,774	3%
Other Services	1,342,338	1,464,542	1,799,036	334,494	23%
Materials/Supplies	75,888	91,400	78,400	(13,000)	-14%
Other Expenses	350,178	366,908	439,127	72,219	20%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$3,013,514	\$3,192,065	\$3,620,552	\$428,487	13%
POSITION ALLOCATION	11	11	11		

MISSION STATEMENT

The Stormwater Utility's mission is to protect the property and health of Stockton residents and the waterways that surround the City. The Utility accomplishes this mission by (1) collecting, pumping and transporting storm water away from city streets and properties, (2) maintaining drain lines and lift stations throughout the collection system, and (3) monitoring and testing discharges into the system. Equally important, programs are developed to educate children, adults and industries about pollution, its effects on the waterways, and ways to reduce it.

HIGHLIGHTS

The City is required under its storm water permit to have a program to stencil storm drains to inform the public that what goes into the storm drains goes directly into our local waterways. Up to this past year, the County's Mosquito Abatement / Vector Control Department coordinated the stenciling program for both the County and City under a grant. This grant ended this year. The City took over the stenciling its own storm drain system. The City purchased necessary supplies to start an outreach program promoting citizens, community groups, churches, and business to volunteer their time to stencil the City's catch basins as a community service project. This has resulted in over 1,800 catch basins being stenciled on a volunteer basis.

Staff produced in-house an educational video about storm water pollution prevention for use in the schools. The video, titled "Only Rain Down the Drain", was awarded the First Place Award for pollution prevention educational videos by the California Water Environment Association. The Adopt-A-Stream Program with local schools was expanded to include Stagg High School where students created the slogan "Be a Giver, Save the River" to represent their cleanup efforts along the Calaveras River. Staff also continue to work with the volunteer group Friends of Smith Canal to improve the condition of that waterway. For these and many other efforts, the Stormwater Outreach Coordinator, Susan Mora Loyko, was named the City of Stockton's Employee of the Year for 2001.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

BUDGET UNITS

Policy, Planning And Financial Management: 441-4410

Policy, Planning and Financial Management staff provide policy direction; long-term planning and projection; financial management and reports; GIS mapping of the collection system; capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; monitoring; regulatory compliance; and related matters.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$602,011	\$637,103	\$686,240	\$49,137	8%
Other Services	172,815	306,775	568,960	262,185	85%
Materials/Supplies	7,388	6,900	7,400	500	7%
Other Expenses	178,499	196,383	265,912	69,529	35%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$960,713	\$1,147,161	\$1,528,512	\$381,351	33%
Position Allocation	5	5	5		

2001-02 Unit Objectives

1. Negotiate with and obtain NPDES stormwater permit from the Central Valley Regional Water Quality Control Board by June 2002.
2. Start a voluntary Good Business Partner Program that promotes the use of environmentally friendly practices by local business, which are not otherwise regulated under the NPDES program by June 2002.

2001-02 Unit Accomplishments

1. Meetings with Regional Board staff have been held during the summer and fall of 2001. The NPDES Permit is scheduled to be issued in March 2002.
2. City staff and TOPPS (Targeted Opportunities to Prevent Pollution volunteers) have agreed to partner on the proposed program. Initial meetings were held with the first target group, carpet cleaners. Educational information has been developed.

2002-03 Unit Objectives

1. Revise the Storm Water Management Plan as required by the new Storm Water NPDES Permit and begin implementation by May 2003.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

Operations and Maintenance: 441-4430

Operations and Maintenance (O&M) is responsible for operating and maintaining the stormwater collection system, which consists of 490 miles of drainage line, 12,602 basins that catch leaves and debris, and 58 pumping stations that lift the storm water away from lower elevations. The unit's responsibilities include cleaning, inspecting and repairing the main lines and catch basins, and maintaining the engines and mechanical equipment in the lift stations, all of which serve to protect the properties within the City of Stockton.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$643,099	\$632,112	\$617,749	(\$14,363)	-2%
Other Services	1,169,523	1,157,767	1,230,076	72,309	6%
Materials/Supplies	68,500	84,500	71,000	(13,500)	-16%
Other Expenses	60	645	665	20	3%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,881,182	\$1,875,024	\$1,919,490	\$44,466	2%
Position Allocation	6	6	6		

2001-02 Unit Objectives

1. Complete the design work associated with the Phase 2 (collection system) improvement for the Buena Vista Storm System by May 2002.

2001-02 Unit Accomplishments

1. Postponed due to competing capital project priorities. Project design is now expected to be initiated by December 2002.

2002-03 Unit Objectives

1. Complete the design of West Lane/Mosher pump station improvements by May 2003.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

Debt Service: 441-4460

This budget unit segregates the expenses for debt service principal and interest. These costs are the responsibility of the City and the Stormwater Enterprise Fund, but are not a part of either Policy and Planning, or Operations and Maintenance.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Other Expenses	171,619	169,880	172,550	2,670	2%
TOTAL BUDGET	\$171,619	\$169,880	\$172,550	\$2,670	2%

MUNICIPAL UTILITIES DEPARTMENT WASTEWATER

431-4300

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$5,776,323	\$6,401,317	\$6,772,698	\$371,381	6%
Other Services	3,646,609	3,426,492	4,262,849	836,357	24%
Materials/Supplies	2,262,233	2,794,323	2,896,892	102,569	4%
Other Expenses	6,506,980	6,202,448	4,908,608	(1,293,840)	-21%
Capital Outlay	19,221	14,500	0	(14,500)	-100%
TOTAL BUDGET	\$18,211,366	\$18,839,080	\$18,841,047	\$1,967	0%
POSITION ALLOCATION	93	93	94		

Position allocation includes portions of Regulation and Capital budgets.

MISSION STATEMENT

The mission of the Wastewater Utility is to achieve and maintain a facility operation that consistently meets all legal and regulatory requirements, ensures optimal efficiency and cost effectiveness, and achieves the highest level of service to the public consistent with available funding and application of the latest technology.

HIGHLIGHTS

The Regional Wastewater Control Facility replaced a ten million-gallon per day pump (10 MGD) with a new 37 MGD pump and motor at the influent pump station. This work included new "adjustable frequency drives" (AFD's) to control the four pumps. New AFD's were also installed on the river crossing pump stations.

In spring 2001, the City received a Tentative Wastewater National Pollution Discharge Elimination Systems Permit and a Tentative Cease and Desist Order. The City filed significant documentation on these two items. Subsequently, in June 2001, the Central Valley Regional Water Quality Control Board rescinded these two documents. It is anticipated that the new Tentative Permit will be received in late spring or summer 2002.

The rehabilitation of Digesters A & B at the Regional Wastewater Control Facility has been completed. All five digesters are now available for service.

The new electrical Substation 30 was placed into service. This substation provides power to the entire east side of the Regional Wastewater Control Facility main plant site. This includes power to the new biotower pump station, which will be completed in the summer of 2002.

The Municipal Utilities Department continues to lead a multi-agency study of water quality in the San Joaquin River by continuing scientific studies on the causes of Water quality impairment.

MUNICIPAL UTILITIES DEPARTMENT WASTEWATER

431-4300

The conclusions of these studies are important because the State of California will determine NPDES permit requirements for any agency or private party discharging to the San Joaquin River, materially affecting future costs and long term facility planning for various cities, agriculture, and industries.

The Municipal Utilities Department's employees respond to emergencies in less than 60 minutes; operate equipment and facilities that annually convey and treat over 12 billion gallons of wastewater; and oversee construction projects valued in the millions of dollars. These efforts enhance the quality of life for the citizens of Stockton, protect the environment, and assure that wastewater collection and treatment assets are available as needed now and in the future.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

BUDGET UNITS

Policy, Planning and Financial Management: 431-4310

This unit provides policy direction; long-term planning and projection; financial management, reports, and debt service accounting; GIS mapping of the collection system; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, and support for related matters.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$899,325	\$735,002	\$824,276	\$89,274	12%
Other Services	406,900	190,561	222,261	31,700	17%
Materials/Supplies	21,729	43,720	41,879	(1,841)	-4%
Other Expenses	193,744	196,104	192,618	(3,486)	-2%
Capital Outlay	4,664	0	0	0	
TOTAL BUDGET	\$1,526,362	\$1,165,387	\$1,281,034	\$115,647	10%
Position Allocation	4	4	4		

2001-02 Unit Objectives

1. Work with the professional consultant in preparation of the Department's response to the City's *Request for Proposal* directed towards a final decision of privatization of the Municipal Utilities Department through June 2002.

2001-02 Unit Accomplishments

1. Council authorized three Privatization Firms to compete for the Request for Proposals with a time table to receive these documents in the Spring of 2002 and start negotiations in the Summer of 2002.

2002-03 Unit Objectives

1. Negotiate with and obtain a finalized National Pollution Discharge Elimination Systems Wastewater permit from the Central Valley Regional Water Quality Control Board by June 2003.

MUNICIPAL UTILITIES DEPARTMENT WASTEWATER

431-4300

Operations and Maintenance: 431-4330

Operations and Maintenance manages the 42 million gallon per day Regional Wastewater Control Facility, 21 sanitary pump stations, and 1,206 miles of sanitary main and lateral collection lines. Crews operate the treatment plant 24-hours every day, and respond to sewer service requests 16 hours/day, 7 days a week. The Unit ensures compliance with effluent quality requirements; confirms that equipment performs reliably; protects and extends the useful life of facilities and assets; and inspects, services, repairs, and maintains sewer lines.

Use of Funds	2000-01	2001-02	2002-03	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$4,472,716	\$5,266,942	\$5,503,246	\$236,304	4%
Other Services	3,023,404	3,031,704	3,810,183	778,479	26%
Materials/Supplies	2,224,851	2,735,603	2,838,970	103,367	4%
Other Expenses	1,079,903	1,115,480	1,107,276	(8,204)	-1%
Capital Outlay	14,557	11,600	0	(11,600)	-100%
TOTAL BUDGET	\$10,815,431	\$12,161,329	\$13,259,675	\$1,098,346	9%
Position Allocation	77	77	77		

2001-02 Unit Objectives

1. Optimize the use of chemical dosing for control of hydrogen sulfide and corrosion control in the wastewater collection system by June 2002.
2. As outlined in the Business Plan, continue to cross train the various maintenance staff in mechanical and electrical maintenance to improve overall flexibility and scheduling by June 2002.

2001-02 Unit Accomplishments

1. System 7 (South Stockton area) testing has been completed. Using "nitrazem" (nitrate based chemical) injection shows very good results. Sulfide levels have been held relatively constant over a much longer carrying distance. Costs included adding chlorite, as catalyst, with the nitrazem. Early analysis shows this approach will be less costly than dosing with hydrogen peroxide.
2. Cross training has improved staffing flexibility and the timely completion of maintenance needs.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

2002-03 Objectives

1. Complete initial training of maintenance personnel regarding the new cogeneration facility through schooling provided by the engine manufacturer by June 2003.
2. After installation of the dual fuel system for the new cogeneration facility, identify and implement an energy management plan involving both gas and electric conservation which allows operation up to 3 megawatts of electricity by June 2003.
3. Investigate staffing alternatives for operations and maintenance in order to reduce overtime costs and maintain productivity by June 2003.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

Debt Service and In Lieu of Tax: 431-4360

This budget unit segregates the expenses for debt service principal and interest and In Lieu of Tax costs. These costs are the responsibility of the City and the Wastewater Enterprise Fund, but are not a part of either Policy and Planning or Operation and Maintenance.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Other Services	0	0	6,775	6,775	
Other Expenses	5,156,898	4,796,145	3,515,761	(1,280,384)	-27%
TOTAL BUDGET	\$5,156,898	\$4,796,145	\$3,522,536	(\$1,273,609)	-27%

MUNICIPAL UTILITIES DEPARTMENT WASTEWATER

431-4300

Regulatory Compliance: 421-4241, 431-4341

Regulatory Compliance is responsible for monitoring and evaluating proposed and current state, federal and local laws and regulations as they relate to Municipal Utilities functions and responsibilities. Staff implements pretreatment standards to control industrial discharge into the sewage system. Staff also investigates chemical and hazardous waste spills affecting pumping and lift stations. Training is provided in job skills and occupational health and safety areas for all Municipal Utilities employees. The water conservation function is also included in this budget unit.

Use of Funds	2000-01	2001-02	2002-03	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$464,667	\$480,518	\$475,415	(\$5,103)	-1%
Other Services	302,816	351,005	362,630	11,625	3%
Materials/Supplies	15,653	20,000	21,043	1,043	5%
Other Expenses	104,441	123,409	121,947	(1,462)	-1%
Capital Outlay	0	2,900	0	(2,900)	-100%
TOTAL BUDGET	\$887,577	\$977,832	\$981,035	\$3,203	0%
Position Allocation	6	6	6		

Water Fund portion (421-4241)		\$203,233
Wastewater Fund portion (431-4341)		\$777,802

2001-02 Unit Objectives

1. Develop and implement an environmental compliance audit program to include self-disclosure and self-induced correction of safety, health, and environmental violations following the International Organization for Standardization (ISO) 14000 guidelines as well as those featured in the Cal/OSHA Star and Reach Programs, by June 2002.

2001-02 Unit Accomplishments

1. Automated and began consolidation of Department-wide Safety Training database that will provide current employee training information and automatic notification of license and certification renewal dates. Hazardous Material Management Plan was updated and automated for ease of transmission to Hazardous Material Incident Responders and regulators. Risk Management Plan for all City drinking water wells was developed and automated to minimize public hazards associated with well operation, and ease the process of document transmission and updating to regulators.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

2002-03 Unit Objectives

1. Review, update, and implement appropriate changes to MUD's Environmental Compliance and Safety Program which maximize the flexibility necessary to comply with the continuously improving standards delineated in International Standard (ISO) 14000 and Cal OSHA Cal Star / Cal Reach Programs by June 2003.

MUNICIPAL UTILITIES DEPARTMENT WATER

421-4200

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$2,314,147	\$2,270,212	\$2,478,514	\$208,302	9%
Other Services	1,273,784	1,118,530	1,441,234	322,704	29%
Materials/Supplies	3,871,174	3,763,956	3,568,909	(195,047)	-5%
Other Expenses	2,978,666	3,367,153	3,087,406	(279,747)	-8%
Capital Outlay	5,374	10,000	10,000	0	0%
TOTAL BUDGET	\$10,443,145	\$10,529,851	\$10,586,063	\$56,212	1%
POSITION ALLOCATION	30	30	31		

Position allocation includes portions of Regulation and Capital budgets.

MISSION STATEMENT

The Water Utility's mission is to provide the community with a safe, wholesome supply of water at adequate pressures, suitable for all municipal and industrial uses, at the lowest possible cost, consistent with sound business practices.

HIGHLIGHTS

The City of Stockton Water Utility has been experiencing a high growth rate during both the 2000-2001 and 2001-02 fiscal years. It is projected that this growth will reach 3,200 additional service connections to the system by the end of this two-year period. This growth rate has significant impacts on all sections of the Water Utility from Administration and Engineering to Water Production. The result is the acceleration of projects for water transmission, well development, subdivision planning, and a shift in priorities in the operations and maintenance functions.

The Safe Drinking Water Act governs activities related to water quality in all public water systems nation-wide. The State of California implements the Act through the Department of Health Services. Several water quality issues have impacted the City of Stockton either by increasing monitoring requirements, implementing studies, or designing and constructing facilities. Examples of these issues that have been addressed by utility staff during this current fiscal year are the Lead/Copper Rule, Arsenic Rule, Unregulated Contaminants Monitoring Rule, Drinking Water and Public Health Goals Program, and Fluoridation.

MUD staff continued to provide support to the RFQEI and RFP processes for the City Council's consideration of privatizing the City's utility functions. The support ranges from conducting facility tours to providing information in response to questions and inquiries.

MUNICIPAL UTILITIES DEPARTMENT WATER

421-4200

Policy, Planning And Financial Management: 421-4210

This unit provides policy direction; long term planning and projections; financial management, reports, and debt service accounting; GIS mapping of water lines; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, and support for related matters. Staff research and make recommendations regarding water rights and surface water acquisition, water conservation, and State and Federal requirements for potable water and other water issues.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$566,993	\$483,319	\$603,755	\$120,436	25%
Other Services	365,861	79,992	78,032	(1,960)	-2%
Materials/Supplies	15,011	9,700	5,600	(4,100)	-42%
Other Expenses	213,776	230,657	233,450	2,793	1%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,161,641	\$803,668	\$920,837	\$117,169	15%
Position Allocation	3	3	4		

2001-02 Unit Objectives

1. Provide necessary evaluation and planning for proposed Safe Water Drinking Act Rules scheduled for release in the 2001/02 fiscal year by June 2002.
2. Complete Environmental Impact Report for Delta Water Rights Application by June 2002.
3. Initiate Master Water Plan Update and Emergency Power Plan by April 2002.
4. Provide necessary staff support for the RFQEI and RFP process to consider a Public/Private Partnership of operating the City's Utility Service through June 2002.

2001-02 Unit Accomplishments

1. Addressed a wide variety of Safe Drinking Water Act rules as listed in detail in the Water "Highlights" section.
2. EIR will not be completed in this fiscal year. However, the plan is progressing.
3. South Stockton Master Water Plan update has been initiated. Other aspects delayed due to competing project priorities.
4. Continuous and up-to-date.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

2002-03 Objectives

1. Complete a water supply needs and acquisition plan by February 2003.
2. Formulate a strategic plan to address impacts of the Safe Drinking Water Act Arsenic Rule by February 2003.

MUNICIPAL UTILITIES DEPARTMENT WATER

421-4200

Operations and Maintenance: 421-4230

Operations and Maintenance (O&M) is responsible for the operation and maintenance of the City's growing water utility. The unit annually provides for the production, treatment, storage, transmission, and distribution of over seven billion gallons of potable water to approximately 110,000 consumers. O&M is responsible for installing, servicing and reading over 35,800 meters each month; responding to inquiries and/or complaints; making emergency repairs; coordinating with homeowners, developers, contractors and other utilities for the successful delivery of services in accordance with customer demand and in compliance with state and federal regulations.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$1,686,769	\$1,705,748	\$1,844,520	\$138,772	8%
Other Services	816,424	891,760	1,217,952	326,192	37%
Materials/Supplies	191,449	186,300	194,650	8,350	4%
Other Expenses	725,077	681,366	685,628	4,262	1%
Capital Outlay	5,374	10,000	10,000	0	0%
TOTAL BUDGET	\$3,425,093	\$3,475,174	\$3,952,750	\$477,576	14%
Position Allocation	24	24	24		

2001-02 Unit Objectives

1. Select location in South Stockton and drill Well SS9 by June 2002.
2. Complete installation of water transmission main along Arch-Sperry Road, between Ijams and Airport Way, by June 2002.
3. Complete installation of water transmission main along French Camp Road, between Harlan Road and Manthey Road, by June 2002.

2001-02 Unit Accomplishments

1. Project has been initiated. A drilling contract is expected to be awarded during Summer 2002.
2. The project was completed in Fall 2001.
3. The project was completed in Fall 2001.

2002-03 Unit Objectives

1. Complete design and initiate construction of the pump station for Well SS9 by June 2003.
2. Select site for Well 30 and drill by June 2003.
3. Complete water line connection between Northstar Drive and Iron Canyon Circle by December 2002.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

Water Purchase: 421-4251

This budget unit segregates the expenses for water purchase and the pumping taxes for groundwater extraction. These costs are the responsibility of the City and the Water Enterprise Fund.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Materials/Supplies	3,664,714	3,562,956	3,363,659	(199,297)	-6%
Other Expenses	638,121	883,660	1,059,002	175,342	20%
TOTAL BUDGET	\$4,302,835	\$4,446,616	\$4,422,661	(\$23,955)	-1%

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

Debt Service And In Lieu Of Tax: 421-4260

This budget unit segregates the expenses for debt service principal and interest and In Lieu of Tax costs. These costs are the responsibility of the City and the Water Enterprise Fund, but are not a part of either Policy and Planning or Operation and Maintenance.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Other Services	4,988	0	6,250	6,250	
Other Expenses	1,373,686	1,542,780	1,080,332	(462,448)	-30%
TOTAL BUDGET	\$1,378,674	\$1,542,780	\$1,086,582	(\$456,198)	-30%



CITY OF STOCKTON

SPECIAL REVENUE FUND BUDGETS

SPECIAL REVENUE FUND BUDGETS

Special Revenue Funds are used for tracking revenue and appropriation that is restricted to specific purposes by law or administrative action. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Special Revenue Funds.



CITY OF STOCKTON

ASSET FORFEITURE



ASSET FORFEITURE

023-6400

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	20,424	25,847	46,459	20,612	80%
Materials/Supplies	48,492	49,886	159,718	109,832	220%
Other Expenses	430	5,525	35,525	30,000	543%
Capital Outlay	1,667	0	0	0	
TOTAL BUDGET *	\$71,013	\$81,258	\$241,702	\$160,444	197%

POSITION ALLOCATION

* If additional forfeitures are received during the year, they are hereby appropriated.

FUNCTION

Assets used in, and profits from, illegal drug trafficking are seized by the Police Department under State and Federal forfeiture laws. These assets are adjudicated by the San Joaquin County District Attorney's Office or Federal Courts, and a share of the proceeds is forfeited to the City. This money is reserved by State and Federal law for expenditures that enhance law enforcement and drug/crime prevention, and may not be used to supplant existing General Fund programs or operations.

Based on state and federal asset seizure laws, advice from the City Attorney, and direction from the City Manager and Council, the Police Department has established the following priority and program expenditures for asset forfeiture proceeds:

1. Purchase of Vice/Narco Unit and SWAT Team special surveillance and safety equipment, vehicles, and supplies. These expenditures receive the highest priority because they most directly affect the Police Department's illegal drug trafficking enforcement efforts, and also best fulfill the intent of state and federal law on use of asset forfeiture proceeds.
2. Purchase of Explosive Ordnance Detail specialized equipment, which is unique to this unit, and does not require internal service fund support.
3. Purchase of Firearms Training System equipment for computer training program scenarios, equipment, and accessories used to train sworn staff in use-of-force decision making to improve officer and citizen safety and reduce liability to the City.
4. Gas and maintenance costs for the surplus vehicles refurbished for the Volunteers in Police Service Program.
5. Other non-recurring supplies and equipment expenditures for law enforcement programs.



It wouldn't be the Fourth of July without a spectacular fireworks display, with the reflections on the water magnifying the intensity of the lights.



CITY OF STOCKTON

BOAT LAUNCHING FACILITIES

BOAT LAUNCHING FACILITIES**045-3660**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$9,903	\$15,213	\$15,421	\$208	1%
Other Services	133,688	127,137	136,070	8,933	7%
Materials/Supplies	5,034	3,400	3,000	(400)	-12%
Other Expenses	10,000	20,000	0	(20,000)	-100%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$158,625	\$165,750	\$154,491	(\$11,259)	-7%
POSITION ALLOCATION	-	-	-		

MISSION STATEMENT

The mission of the City of Stockton boat launching facilities is to provide the public with well-maintained, safe and attractive boating areas. Facilities are located at Buckley Cove, Louis Park and Morelli Park.

HIGHLIGHTS

The City provides security and maintenance at boat launching facilities at Buckley Cove and Morelli Park, using revenue collected from parking fees at the facilities. A private security contractor provides fee collection and security services at both facilities. The City is exploring possible acquisition or lease of property adjacent to Morelli Park for possible expansion.

2001-2002 Objectives

1. Develop schematic drawings for the Louis Park Boat Ramp area in conjunction with the Department of Boating and Waterways by June 2002.
2. Apply for a State of California Department of Boating and Waterways Grant to expand facilities at Morelli Park including adjacent vacant CalTrans property under the I-5 Freeway by June 2002.
3. Develop a five-year capital improvement plan for the Buckley Cove Boat Launching facility by June 2002.

2001-2002 Accomplishments

1. On schedule. Continuous discussions with the State Department of Boating and Waterways.
2. Application completed in conjunction with HRD and the downtown marina project.
3. Completion anticipated in the spring of 2003 following meetings with the State Department of Boating and Waterways.

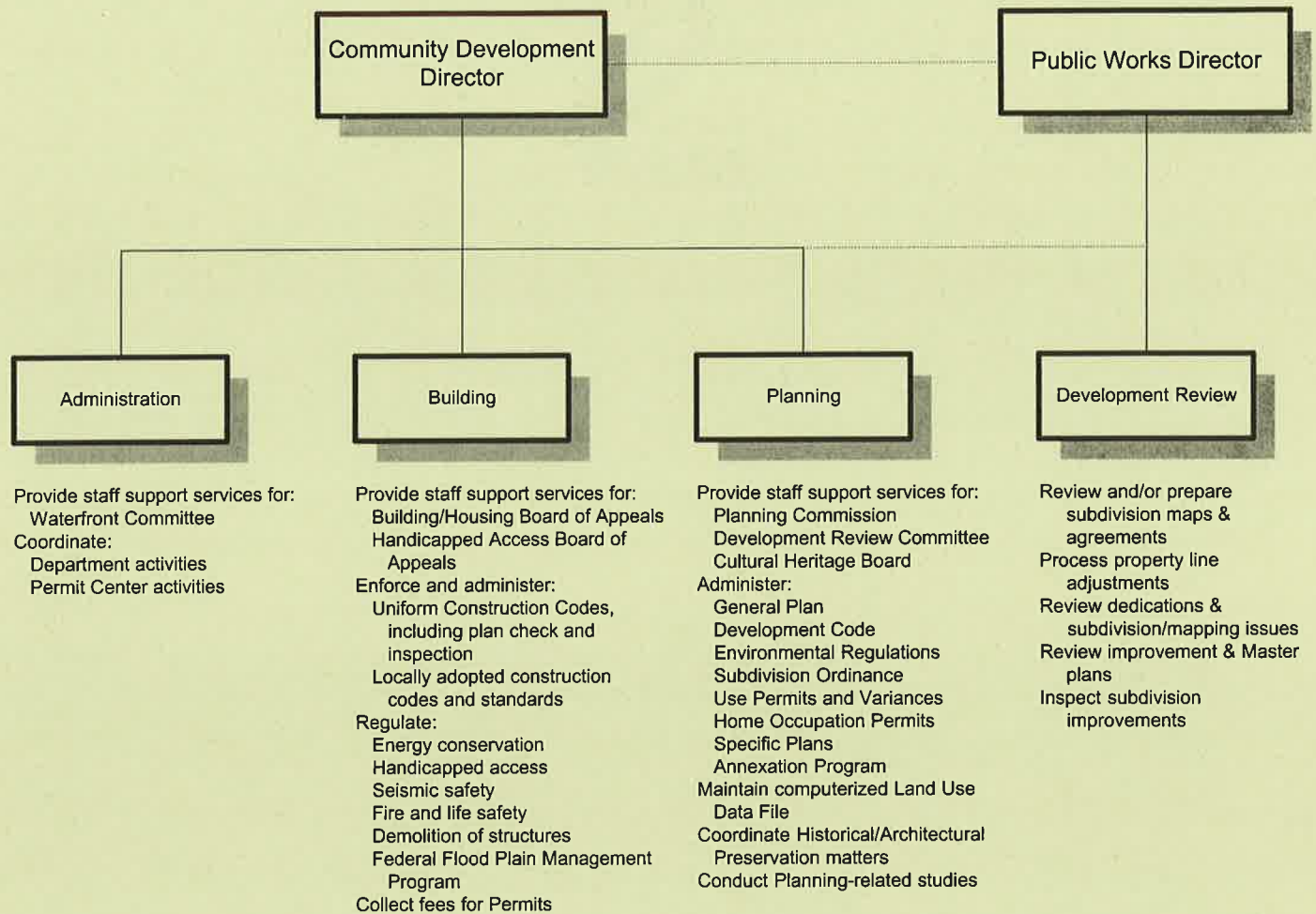
2002-2003 Objectives

1. Complete a five-year capital improvement plan for the Buckley Cove Boat Launching facility by June 2003.
2. Apply for grant funding from the State Department of Boating and Waterways to expand boat-launching facilities at Buckley Cove, Morelli Park and Louis Park by June 2003.



C I T Y O F S T O C K T O N

DEVELOPMENT SERVICES



**DEVELOPMENT SERVICES
ORGANIZATION CHART**

DEVELOPMENT SERVICES**048-1800/3027**

	2000-01 ACTUAL *	2001-02 APPROPRIATED *	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$4,743,359	\$5,245,494	\$5,298,217	\$52,723	1%
Other Services	1,863,005	1,636,068	1,361,733	(274,335)	-17%
Materials/Supplies	78,892	83,287	80,209	(3,078)	-4%
Other Expenses	33,341	52,259	40,623	(11,636)	-22%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,718,597	\$7,017,108	\$6,780,782	(\$236,326)	-3%

* Amount estimated due to combining Comm. Development and PW Development Review into Special Revenue Fund.

POSITION ALLOCATION 68 68 67

* Personnel in 00-01 and 01-02 were from Community Development and PW Development Review.

MISSION STATEMENT

The newly created Development Services Fund was established in the 2002-03 budget year to financially consolidate City development services. It includes the services of the Community Development Department and the Development Review sections of Public Works.

Development Services is responsible for providing a framework that facilitates the orderly physical growth of the City. Development proposals, whether they consist of a single property, a large scale subdivision, or nonresidential use, typically require extensive review and coordination with other departments to determine the impact to City Services and to mitigate adverse impacts. To better serve the public, the Permit Center was established in January 1993 with staff from the Community Development, Fire, Public Works and Municipal Utilities Departments. Development Services also provides staff services to five citizen bodies: the Planning Commission, Cultural Heritage Board, Building/Housing Board of Appeals, Handicapped Access Board of Appeals and Waterfront Committee.

The Public Works component of Development Services provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, checking of improvement plans, and inspection of public/private projects that will be maintained by the City.

Development Services is comprised of four units: Administration, Planning, Building, and Public Works Development Review. Selected department responsibilities include:

- Management of the Permit Center
- Preparation, maintenance and implementation of the General Plan
- Administration and enforcement of zoning and subdivision codes
- Preparation of specific plans
- Processing of environmental assessments
- Administration of the City's regulations
- Review/preparation of subdivision maps and improvement plans
- Right of Way Encroachment Review and Approval

- Building Plan checking and inspections
- Street Improvements Plan Checking and Inspections

HIGHLIGHTS

The consolidation of the Community Development Department and Public Works Development Review is intended to provide coordinated services and accurate financial accounting for services provided to the development community. Development Services continues to refine and streamline the issuance of Building Permits, Use Permits and other approvals. Within the Planning Division, there will be increased attention paid to advance planning with regard to the economic viability of the community.

The Planning Division has gone through an extensive process to revise the City's Planning and Zoning Ordinance, including numerous meetings with the public and interested parties. The resulting Development Code was presented to the City Council for their approval. In conjunction with this project, the Planning Division has revised all land use application forms and procedures to reflect the requirements of the Development Code.

The Planning Division is working with the Design Guidelines Steering Committee in the creation of design guidelines for the City. The Committee has provided direction to the team of Jacobson and Wack and RBF, who are now working with Planning staff to prepare these guidelines.

Planning staff has been working with California State University, Stanislaus (CSUS) staff to develop a master plan for a university/multi-use campus on the former 100-acre Stockton Developmental Center site. Grupe Commercial Company (GCC) has been selected as the master developer of the site and is currently working on the Master Development Plan and Environmental Impact Report for the project. Once prepared, planning staff will process these documents along with a General Plan Amendment, Rezoning, and Development Agreement in order to complete the project approvals.

Development Services worked closely with the Housing & Redevelopment, Public Works, and Parks & Recreation Departments to develop a scope of work and initiate the development of a plan and implementation program for preservation of public access and open space along the Stockton Channel Waterfront. Ultimately, the plan will provide pedestrian and bike pathway(s) from the old Mormon Slough to the Channel-head on the south bank and from the Channel-head to Louis Park on the north bank of the Channel.

The Building Division is on course to issue in excess of 8,000 permits in FY 2002-2003.

The Public Works Development Review function is an integral component in the City's review of discretionary development applications as well as in the review and approval of building plans and on- and off-site improvement plans for infrastructure and related public improvements. The Development Review section provided substantial input in the Spanos Park West Project, which involved the review of the City's first Mixed Use (MX) zone, and included a Master Development Plan, Development Agreements, and Tentative Maps for a large master-planned commercial and residential project in northwest Stockton.

BUDGET UNITS**Administration: 048-1810**

The Administration unit is responsible for establishing policies, goals and long-range plans to carry out the mission of providing for the orderly growth of the community. To this end, staff directs and coordinates the activities of the Planning and Building units to ensure that applicable codes and laws are implemented and the directives of the City Council and City Manager are carried out. This unit manages the Permit Center and, in addition, serves as staff coordinators for the Waterfront Committee. The Development Services unit works closely with other units to provide coordinated services.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$404,747	\$409,424	\$470,729	\$61,305	15%
Other Services	193,299	184,963	130,418	(54,545)	-29%
Materials/Supplies	8,502	12,009	8,819	(3,190)	-27%
Other Expenses	12,232	20,858	17,048	(3,810)	-18%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$618,780	\$627,254	\$627,014	(\$240)	0%
Position Allocation	5	5	5		

* Personnel in 00-01 and 01-02 were in Community Development

2001-02 Objectives

1. Coordinate City efforts with San Joaquin County and the Port of Stockton to finalize a Boggs Tract Specific Plan by April 2002.
2. Coordinate City efforts with Lodi, San Joaquin County, and Lathrop to complete open space/greenbelt/ community separator planning efforts by January 2002.

2001-02 Accomplishments

1. The first phase of the Boggs Tract Specific Plan is completed and a decision was made in August 2001 to leave the area residential.
2. Numerous meetings have been held; however, this effort is currently being held in abeyance pending further action by the San Joaquin County Board of Supervisors.

2002-03 Objectives

1. Retain a consultant for the Waterfront Open Space and Public Access Development Plan. Complete phase one by October 2002, and initiate phase two by December 2002.
2. Complete the CSUS Stockton Campus master plan, including a general plan, as well as zoning and environmental documentation by June 2003.

Planning: 048-1820

The Planning unit is staff to the Planning Commission and City Council on planning matters. It is responsible for the implementation of the General Plan through administration of the Development Code, Subdivision Map Act, municipal ordinances, California Environmental Quality Act (CEQA), administration of the City's Annexation Program, and special studies as appropriate. The Planning unit coordinates the promotion and preservation of architecturally and historically significant resources and provides staff support to the Cultural Heritage Board.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$1,185,542	\$1,188,533	\$1,288,757	\$100,224	8%
Other Services	362,946	353,290	234,355	(118,935)	-34%
Materials/Supplies	15,809	20,070	17,900	(2,170)	-11%
Other Expenses	5,226	5,866	5,616	(250)	-4%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,569,523	\$1,567,759	\$1,546,628	(\$21,131)	-1%
Position Allocation	17	17	17		

2001-02 Objectives

1. Revise all land use application forms and procedures, including the fee schedule, to reflect the requirements of the new Development Code by December 2001.
2. Expand the use of the Planning Division's web site to make it more user-friendly by including application forms and brochures by December 2001.

2001-02 Accomplishments

1. All land use application forms and the related fee schedule have been revised in draft form and will be implemented upon adoption of the new Development Code in January 2002.
2. The Planning Division's web site is currently undergoing revisions to include application forms and brochures by June 2002.

2002-03 Objectives

1. Complete revisions and corrections to the City's newly adopted Development Code, including changes to incorporate or modify regulations and standards for public utility vaults, infill/revitalization areas and other revisions as deemed necessary by December 2002.
2. Coordinate the preparation of Design Guidelines by the City's Design Guidelines Committee and initiate an amendment to the Development Code to incorporate the guidelines by June 2003.
3. Initiate revision of the Housing Element to the City's General Plan, which will include drafting an RFP, coordinating the consultant selection process and directing the preparation of the Housing Element by June 2003.

Building: 048-1830

The Building unit of the Community Development Department is responsible for the enforcement of codes, laws, ordinances, and regulations pertaining to building construction and remodeling within the City of Stockton. Enforcement is accomplished by accepting applications, checking plans, processing Building Permits, performing inspections, and responding to complaints. The Building unit provides staff support for the Housing/Building Board of Appeals and the Handicapped Access Board of Appeals. The Building unit serves the citizens of the City by providing the professional services necessary to insure that construction within the City is performed in a safe and lawful manner.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$1,813,176	\$2,154,474	\$2,207,088	\$52,614	2%
Other Services	807,282	592,974	529,957	(63,017)	-11%
Materials/Supplies	24,317	22,916	28,500	5,584	24%
Other Expenses	8,354	9,589	8,139	(1,450)	-15%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,653,129	\$2,779,953	\$2,773,684	(\$6,269)	0%
Position Allocation	30	30	29		

2001-02 Objectives

1. Streamline the permitting process by expanding the policy and procedure manual to include plan checking by September 2001.
2. Provide training for new staff members by February 2002.

2001-02 Accomplishments

1. The policy and procedure manual was expanded to include permit closing and model home procedures. A procedure for plan checking will be written by June 2002.
2. Ongoing training sessions are being held in accordance with AB 717 (1997).

2002 - 2003 Objectives

1. Finalize the imaging project of building permit records dating from 1922 through 1991 by December 2002.
2. Minimize reliance on outside plan checkers by December 2002.

DEVELOPMENT SERVICES**048-1800/3027****Public Works Development Review: 048-3027**

Public Works Development Review provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, improvement plans checking, and inspection of public/private projects that will be maintained by the City.

Use of Funds	2000-01 Actual *	2001-02 Appropriated *	2002-03 Budget	Variance Amount	%
Employee Services	\$1,339,894	\$1,493,063	\$1,331,643	(\$161,420)	-11%
Other Services	499,478	504,841	467,003	(37,838)	-7%
Materials/Supplies	30,264	28,292	24,990	(3,302)	-12%
Other Expenses	7,529	15,946	9,820	(6,126)	-38%
Capital Outlay				0	
TOTAL BUDGET	\$1,877,165	\$2,042,142	\$1,833,456	(\$208,686)	-10%
*Amount estimated due to extracting Development Review from the rest of PW Engineering.					
Position Allocation	16	16	16		

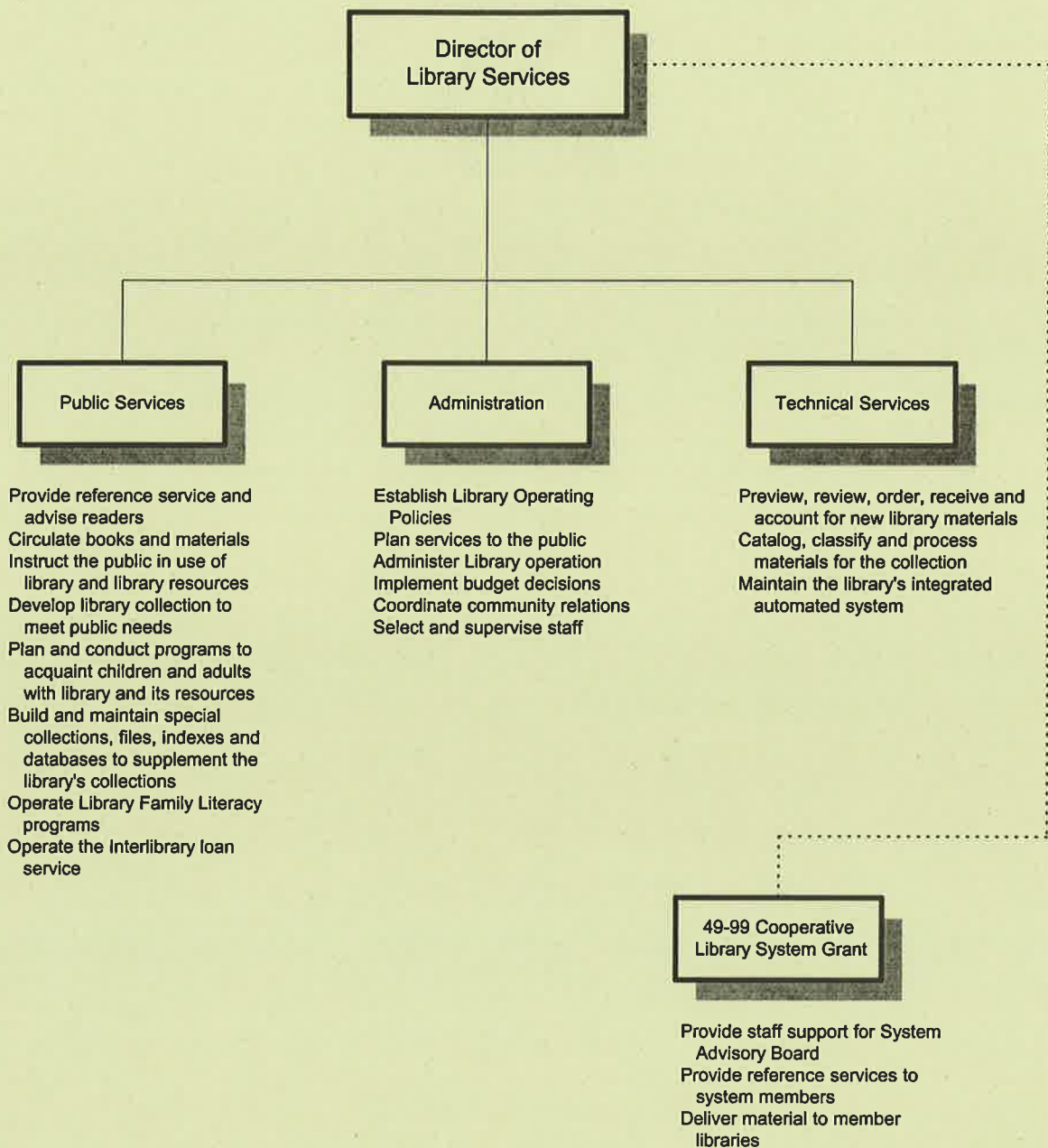
2002 - 2003 Objectives

1. Improve efficiency by consolidating the various Public Works development review functions into one work group by September 2002.
2. Complete the development and implementation of the Public Works Development Review Project Tracking program by December 2002.



CITY OF STOCKTON

LIBRARY SERVICES



**LIBRARY SERVICES
ORGANIZATION CHART**

LIBRARY SERVICES

041-3500

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$6,480,752	\$7,268,465	\$7,478,175	\$209,710	3%
Other Services	1,410,334	1,500,572	1,698,597	198,025	13%
Materials/Supplies	988,452	1,386,335	1,424,024	37,689	3%
Other Expenses	52,207	83,525	79,315	(4,210)	-5%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$8,931,745	\$10,238,897	\$10,680,111	\$441,214	4%
POSITION ALLOCATION	109	111	109		

MISSION STATEMENT

The Stockton-San Joaquin County Public Library creates an environment for connecting people and ideas by providing residents of all ages with resources to pursue their educational, civic, business and personal interests. Library resources and services are provided at the Cesar Chavez Central Library, three branches in Stockton, six County branch libraries, a bookmobile, and a mobile family literacy unit. In addition, Library outreach efforts target infants, children and adults with a variety of volunteer-based literacy and reading enhancement programs.

HIGHLIGHTS

The Library continued to diversify its revenue base, with the Cities of Tracy and Escalon opting to provide funds to increase public service hours at their respective library facilities. In Tracy, residents enjoyed the first Sunday library hours in the entire library system in decades. Funding for additional hours was continued by the City of Ripon; and the City of Manteca increased its level of support for added hours. All four cities maintained their matching funds for books and other materials under the County's Intergovernmental Partnership Program.

Revenue from the State Public Library Fund, however, fell short of expectations as the state government reacted to the realities of the energy crisis and a declining economy

Four major projects that represented thousands of hours of staff time were accomplished or begun during the year: Remodeling of the Troke Branch Library; remodeling of the Chavez Central Library; applications for state construction bond funds for a new northeast Stockton branch library, a new Manteca branch library, and a new Ripon branch library; and the selection of a new web-based computer software package for the Library's public catalog and circulation, acquisitions and cataloging operations. During the coming year, the remodeling of the Chavez Central Library will be completed, a new computer system will be installed, and successful construction grant applicants will be notified.

The remodeling of the Troke Branch Library reconfigured space in both the public and staff areas. At the Chavez Central Library, remodeling expanded the Children's Section, added a computer learning lab, consolidated Library Family Literacy staff offices and operations, relocated the circulation desk in the adult area and the Local History Collection, and created new areas for teens and for periodicals. In addition to the remodeling projects, three Stockton libraries were equipped with automatic entrance doors (Angelou Branch Library already had automatic doors) and all four Stockton sites installed 3M materials security systems to eliminate loss of books and other materials. At the Chavez Central Library, a smoke detection and monitored fire alarm system was installed.

By June 30, 2002, the Library had completed its first year of a three-year service plan that was designed to meet community needs identified by a community planning committee. That service plan was based on four priority areas: Basic literacy; cultural awareness; information literacy; and lifelong learning. With few exceptions, all first-year objectives outlined in the service plan were successfully met; second-year objectives have been finalized. As a result of the service plan goals, the Library's adult literacy program expanded into the County, the Library's outreach and programming activities increased; and staff became more heavily involved in teaching residents how to use library resources, including the Internet and electronic databases.

The Library Family Literacy Program continued to grow in response to the demand for more literacy services, especially early childhood and family literacy. The new mobile family literacy unit, "Training Wheels," has become an integral library program, although it remains largely grant-funded. The pediatrician-based Reach Out and Read program expanded to more clinic sites and is the largest Reach Out and Read Program in the country; this program is also heavily dependent upon grant funds. Support of these programs by the Library and Literacy Foundation of San Joaquin County has been crucial to their success.

- All E-Rate rebate checks received during 2001-02 will be automatically appropriated in the Library's operating fund (041) or the Computer ISF (502).

BUDGET UNITS**Administration: 041-3510**

The Library Department's Administration unit is responsible for establishing policies and goals; developing plans for library service delivery; evaluating library services and resources; determining library services appropriate to community needs; preparing the department's budget and monitoring expenditures; and recruiting, selecting, training and counseling staff. Administrative support functions include payroll, accounting, purchasing/ inventory; community outreach and public information, and delivery of mail and library materials throughout the City-County system.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$736,717	\$786,452	\$847,009	\$60,557	8%
Other Services	313,969	333,931	346,385	12,454	4%
Materials/Supplies	27,331	30,769	26,269	(4,500)	-15%
Other Expenses	52,207	83,525	79,315	(4,210)	-5%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,130,224	\$1,234,677	\$1,298,978	\$64,301	5%
Position Allocation	8	8	8		

2001-02 Unit Objectives

1. Finalize the new library service plan, based on work of the Community Planning Committee, undertaking the necessary resource reallocations to implement the plan, and begin implementation by August 2001.
2. Complete a needs assessment and building program for a new Northeast Branch Library in Stockton and apply for state Proposition 14 construction funds by December 2001.

2001-02 Unit Accomplishments

1. First year of 3-year plan implemented successfully to achieve Library goals in areas of basic literacy, cultural awareness, information literacy, and lifelong learning. Objectives for the second year of plan drafted and ready to implement.
2. Needs assessment and building programs completed and full grant proposal submitted in June 2002, the revised deadline for proposals in the first grant cycle.

2002-03 Unit Objectives

1. During the year, Library staff will continue to re-evaluate the goals and objectives of the service plan, monitoring accomplishments on a quarterly basis; by June 30, 2003, staff will establish the goals and objectives of the third and final year of the service plan.
2. Coordinate, manage and implement the successful building projects under the Public Library Construction Act grant program; and pursue funding options, including fundraising, for operation of the new building(s).
3. By March 2003, successfully complete a second annual citywide reading incentive program, "One Book, One Stockton."

LIBRARY SERVICES**041-3500****Public Services: 041-3520**

The Library Department's Public Services unit is comprised of staff at the Central Library, branch libraries, Bookmobile and "Training Wheels," who provide direct service to the public.

Public Service staff evaluate and select library materials; provide on-site and telephone reference and readers' advisory; retrieve and reshelve books and materials; loan materials to the public; borrow materials for the public from other libraries; manage borrower's accounts; teach individuals and groups how to use the Library and its computerized catalog to locate materials; assist and instruct the public on use of the Internet and other electronic resources; operate the family literacy programs; and conduct on-site and outreach programs to acquaint people of all ages with what the Library offers.

Use of Funds	2000-01 Actual	2001-02 Appropriated	2002-03 Budget	Variance Amount	%
Employee Services	\$4,748,756	\$5,395,402	\$5,509,910	\$114,508	2%
Other Services	400,271	481,885	551,589	69,704	14%
Materials/Supplies	885,185	1,172,508	1,109,594	(62,914)	-5%
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,034,212	\$7,049,795	\$7,171,093	\$121,298	2%
Position Allocation	83	85	83		

2001-02 Unit Objectives

1. Expand Families Reading Together programs at numerous sites, including sites serviced by the "Training Wheels" mobile literacy unit by December 2001.
2. Begin the withdrawal of at least 1/3 of the back issues of the Library's periodical collections, based on a study of magazine use and assessment of magazines available online by January 2002. Complete a similar study of the use of print-format reference materials by June 2002.

2001-02 Unit Accomplishments

1. Families Reading Together programs offered at 25 sites; Training Wheels makes 20 scheduled stops per two week period.
2. Number of back issues of periodicals reduced by 1/3. Study of use of print-format reference materials completed.

2001-02 Unit Objectives

3. Implement most of the recommendations of the space planner: at Troke, install a new bookdrop and remodel the staff workroom; at Chavez Central, relocate the Library Family Literacy Program, the Local History Collection, the computer lab, the circulation area, the reference area, and telephone reference; and expand the Children's area and the Automated Services area, by June 2002.

2001-02 Unit Accomplishments

3. Troke remodel completed March 2002, although scope of work was amended; Phase 1 of the Chavez remodel to be completed June 2003 (expanded children's area, teen area, and periodical area; relocated circulation desk, local history collection, computer lab and telephone reference).

2002-03 Unit Objectives

1. For each library outlet, complete individual collection assessments and update collection objectives by June 2003.
2. Complete three Partnership for Change grants by September 2002, which will result in enhanced collections for and outreach to teens in the Chavez Central Library, Hmong speakers at the Angelou Branch Library, and Spanish speakers at the Ripon Branch Library.
3. Conduct twelve formal computer classes for the public in the new computer lab by June 2003.
4. By December 2002, have a coffee shop, to be open to the public, in the Chavez Central Library.

LIBRARY SERVICES**041-3500****Technical Services: 041-3530**

The Library Department's Technical Services unit's function is to purchase and organize the Library's collection and to create and maintain catalogs and databases so the materials can be located and used quickly and easily by the public and by staff. Unit activities include ordering and purchasing materials; accounting for purchases; cataloging, classifying and processing all book and non-book materials for the Library; maintaining the computerized catalog and all subsystems of the integrated computer system, including local databases; and providing support for all personal computers, peripherals and software operated by staff.

Use of Funds	2000-01	2001-02	2002-03	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$995,279	\$1,086,611	\$1,121,256	\$34,645	3%
Other Services	696,094	684,756	800,623	115,867	17%
Materials/Supplies	75,936	183,058	288,161	105,103	57%
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,767,309	\$1,954,425	\$2,210,040	\$255,615	13%
Position Allocation	18	18	18		

2001-02 Unit Objectives

1. Reallocate work assignments in the Cataloging Unit to increase workflow efficiency and reduce the time it takes to get books and materials on the shelves for the public by December 2001.
2. Clean up the bibliographic database by removing 95% of all withdrawn items in preparation of the migration to TAOS by June 2002.
3. Begin migration to new TAOS environment for all library automated functions by June 2002.

2001-02 Unit Accomplishments

1. Completed in fall 2001.
2. Completed.
3. Contract for new automation software signed in June 2002.

2002-03 Unit Objectives

1. By December 2002, begin migration to new web-based environment for all Library automated functions.
2. By December 2002, plan for additional workflow efficiencies and improvements in Technical Services operations to accommodate a reduction in floor space available to the unit.



CITY OF STOCKTON

PUBLIC FACILITY FEE ADMINISTRATION

PUBLIC FACILITY FEES ADMINISTRATION**999-9110**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$385,289	\$400,590	\$519,239	\$118,649	30%
Other Services	37,872	112,680	530,786	418,106	371%
Materials/Supplies	2,816	1,310	1,310	0	0%
Other Expenses	0	1,050	1,050	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$425,977	\$515,630	\$1,052,385	\$536,755	104%
POSITION ALLOCATION	-	-	-		

FUNCTION

In September 1988, the City Council established public facilities fees, as authorized by AB 1600. The development fees were established to mitigate impacts of new development that creates the need for fire stations, libraries, police station expansion, parkland acquisition and development, streets, community centers, surface water supply and City Hall office space. A separate fund has been established for the administration as well as for each area and function. These are listed on the following pages.

The Public Facility Fees Administration program is responsible for the analysis, accounting, budgeting, and monitoring of fees collected as defined in Stockton Municipal Code Sections 16-175, which imposed public facilities fees on new development.

The administration function includes: calculating fees, exemptions, credits, reimbursements, and revenue projections; preparing an annual financial report; fee collections; developing the Capital Improvement Program schedule for developer projects; addressing public inquiries; and updating fee schedules and lists of improvements.

The appropriation for these funds is incorporated in the Capital Improvement section of this document. The explanation of each of the Public Facility Fees Funds is as follows:

900 through 904 - TRAFFIC SIGNAL IMPACT FEE

Provides for traffic signals as growth and development warrants and in compliance with the City's Traffic Signal Priority Rating List.

910 through 917 - STREET IMPROVEMENTS IMPACT FEE

Provides for a specific set of off-site nonadjacent traffic improvements necessary to accommodate the increase in traffic generated by new development.

920 through 925 - COMMUNITY RECREATION CENTERS IMPACT FEE

To provide for construction and/or expansion of Centers as required by growth.

930 - CITY OFFICE SPACE IMPACT FEE

To provide for additional office space in order to maintain the present level of service as the City grows.

940 through 945 - FIRE STATIONS IMPACT FEE

To provide for new fire stations or relocation of existing fire stations as required by growth/new development.

950 through 955 - LIBRARY IMPACT FEE

To provide for new libraries as required by growth/new development.

960 - POLICE STATION IMPACT FEE

To provide for expansion of the police station as required by growth/new development.

970 through 979 - PARKLAND, STREET TREES AND STREET SIGNS IMPACT FEES

Acquires land and develops regional and neighborhood parks. To also provide for necessary trees and street signs as new developments are established.

980 through 985 - STREET LIGHT IN-LIEU FEE

To provide for proportionate cost of street light installation for subdivisions of four or less parcels and single lot development.

990 - AIR QUALITY MITIGATION IMPACT FEE

To provide for the partial mitigation of adverse environmental effects and establish a formalized process for air quality standards as growth and development require.

997 - HABITAT/OPEN SPACE CONSERVATION IMPACT FEE

To provide for the mitigation of wildlife habitat due to the decrease of agricultural and other habitat lands caused by urban development growth.

998 - INFRASTRUCTURE FINANCING DISTRICT 92-1

The Infrastructure Financing District 92-1 is a mechanism for the deferral and financing of a portion of the public facility fees.

999 - PUBLIC FACILITY FEES ADMINISTRATION

Public Facility Fees Administration covers the cost of reviewing, analyzing and administering the Public Facility Fees Program.

424 - WATER CONNECTION FEE

To provide for expansion of production and distribution facilities in the water utility as growth and development require.

434 - WASTEWATER CONNECTION FEE

To provide for expansion of collection and treatment capacities in the wastewater utility as growth and development require.

687 - SURFACE WATER FEE

To pay the portion of the costs of the New Melones Water Conveyance Project that is attributable to new development. (Collected by the City and paid to Stockton East Water District.)

In addition to capital project funding as detailed in the Capital Improvement Program section of this document, the Police Station Impact Fee and the Water and Wastewater Connection Fee Funds also pay debt service for existing bonds. The amounts budgeted for fiscal year 2002-03 debt service are as follows:

Police Station Impact Fee Fund (960)	\$ 155,977
Water Connection Fee Fund (424-4261)	\$ 273,371
Wastewater Connection Fee Fund (434-4361)	\$ 2,421,475
Westside Interceptor Connection Fee Component (Also 434-4361)	\$ 1,580,439



Stockton provides many cultural and musical special events throughout the year.



CITY OF STOCKTON

RECREATION SERVICES

RECREATION SERVICES

044-3600

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$3,495,050	\$3,404,225	\$3,736,896	\$332,671	10%
Other Services	838,531	808,982	973,555	164,573	20%
Materials/Supplies	438,515	370,528	420,526	49,998	13%
Other Expenses	6,807	19,410	32,645	13,235	68%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$4,778,903	\$4,603,145	\$5,163,622	\$560,477	12%

POSITION ALLOCATION	24	26	30
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MISSION STATEMENT

The mission of Recreation Services is to plan, develop and provide leisure time program opportunities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, and creative expression.

Recreation Services plans, develops, programs and operates recreation facilities and programs including Pixie Woods and the Children's Museum. We serve age levels from kindergarten to senior citizens, and have programs and services for the handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and young adults.

HIGHLIGHTS

Awards

The Stockton Parks and Recreation Department received four statewide awards during the 2001-02 fiscal year. The first was from the California League of Cities organization which selected Stockton as the winner of the Helen Putman Award in the Community Partnerships category for the Summer Fun Camp 'N' Care program. The other three awards are described in the Parks and Recreation Department section. Stockton also received two Achievement Awards from CPRS, including one award in the Community Services and Youth Development category for the city's Summer Discovery Camp.

Teen Activities

Parks and Recreation continues to be active in providing services to teens. The Youth Advisory Commission (YAC), made up of students from area high schools, continued into its fifth year of operation by collaborating with several public and community based organizations. YAC is helping meet the community's desire for expanded recreational opportunities for youth and teens by facilitating monthly teen dances and other activities. Teen activities and opportunities

throughout the city and county are publicized on "Random Access," a television production by teens for teens. In addition, membership increased in each of the six Teen Advisory Councils operated at community centers. The Youth Advisory Commission has extended its community outreach to include meetings with existing youth groups in neighborhoods, churches and other agencies. Community Center teens team up in each neighborhood to conduct food and clothing drives for needy families, perform cleanup and participate in other community outreach activities.

YAC hosted the second annual Mayor's Youth Conference in March. YAC board members were instrumental in the decision to purchase the El Dorado Bowling Alley and convert it to a teen center following site visits and presentations to the City Council. YAC members also participated in a variety of special activities ranging from First Night activities, Dr. Martin Luther King Jr. Day activities, a project for Cesar Chavez's birthday, the Earth Day festival at Weber Point, Friday Night Live teen programs, and other workshops and dances. YAC also held a candlelight vigil at Weber Point, attended by over 300 people, after the 9/11 attack.

Recreation and Youth Activities

The Safe Stockton Safe Youth After School program serves children at 46 schools throughout the City of Stockton—40 elementary schools and six middle schools. Over 2,500 children are served daily with enrichment components such as the arts (music, drama, dance, and crafts) and visits from para-professionals, homework help, additional learning opportunities and traditional recreation.

In conjunction with CalWorks, the department has expanded its summer, spring break and Winter camp programs to eight different sites to assist parents with childcare needs. Delta College and other community organizations and agencies have provided instructors for personal growth, enrichment and education activities.

The Summer Food Service Program, which provides free lunches to summer park and community center participants, was expanded to eleven locations, funded through an agreement with the State Department of Education. Nine of the sites also provide breakfast.

Coordinated Occupational Informational Network (COIN) Career Guidance Software program was installed on public access computers at community centers. The COIN program gives the public an opportunity to do career or college searches, write resumes, and get information on interviewing techniques.

The summer program at Silver Lake Camp includes a variety of organizational camps including 4H, Band Camp, Stagg High School, YAC Board, Church groups, SUSD Title IV Indian Group, and three Youth Camps. A collaborative effort between San Joaquin County and the city's Summer Day Camp program, aided by CalWorks funding, allow disadvantaged youth to attend Youth Camps in August. New activities have been added to the programming, including canoeing, kayaking and special interactive shows.

Twenty-six new instructors and classes were added in Special Class instruction. The program continues to utilize classroom space at City community centers, libraries, public and private schools, six local businesses, and has expanded to two church sites.

The National Softball Western World Series Girls Fast Pitch Tournament was held in July with total participation at 12,500 and a direct financial impact to the community of over \$350,000 for the five day event.

Recreation Programs for All People (RAP), such as wheel chair basketball, continue to be offered at selected Community Centers with the goal of adding citywide programs. In addition, development of daily Senior Citizen programs at Van Buskirk and McKinley Community Centers was a priority for the year. A Senior Recreation Assistant was hired to provide daily recreation activities for residents of McFall Senior Citizens Center through an agreement with the County's Senior Service Agency.

Special Events and Programs

Major fishing tournaments were held at Buckley Cove, drawing an estimated 10,000 participants and spectators. Morelli Park was the primary location for a major water sport event held in August and the facility continues to draw boats and thousands of people to the downtown.

The Silver Skate Showcase, Far West ice-skating Championship, Holiday Showcase, recreational showcases and In-house hockey tournaments drew an estimated 6,000 participants to the Oak Park Ice Arena. Summer Band Concerts co-sponsored by the Musician's Union and local businesses, held at Victory Park and Weber Point Events Center, continue to draw sizable crowds. The popular Family Day in the Park event drew 20,000 to Victory Park in September.

To promote department programs and special events, Parks and Recreation is regularly featured on the city's weekly television show, "Stockton City News." Channel 42 also featured continuously running slides on recreation programs, events and facilities. The department website was updated to include facility rentals, the P&R Magazine, information on the skateboard park, bike path systems, and new development.

Volunteer Activities

Groups and individuals provided over 80,000 volunteer hours in recreation, Adopt-a-Park, and community-wide special event programs. The Annual Parks and Recreation Volunteer Recognition Reception hosted by the Parks and Recreation Commission in October 2001 honored outstanding volunteers. Other Adopt-Our-City contributors were recognized throughout the year at City Council meetings.

Aquatics

The City was awarded a multi-year grant totaling \$330,000 from the Children and Families Commission of San Joaquin County to offer water safety to children ages 3-5 and adults in the Head Start program. Thirty families a month will go through the program, which also includes CPR training. The program, called "Water Waves: A Community Approach," is funded through July 1, 2004.

Arts Programs

The Stockton Arts Commission transferred to Parks and Recreation in the 2001-02 year, resulting in greater visibility and ease of program operation. SAC's Summer Arts Program will enroll children from the Department's day camps and its After School Arts Program is continuing at three elementary schools.

Grants

The City was the recipient of several grants during the year focusing on both capital projects and recreation programming. The Human Service Agency provided funding to support CalWORKS participants such as the Careers in Parks program, after school elementary and middle school enrichment opportunities, youth discovery camps, Silver Lake youth camp and a program at Mary Graham Hall. The State Department of Parks and Recreation awarded grants for the renovation of Oak, McKinley and Sousa Park swimming pools, Victory Park tot-lot, expansion of facilities at Pixie Woods, and upgrades at Billy Hebert baseball field. The United Way provided funds for a Positive Alternatives for Youth program at Middle Schools.

FUNCTION

The Recreation Special Revenue Fund organizes and implements all recreation programs. These include ice skating, swimming, recreation center programs, after school and summer camp programs, Pixie Woods, Children's Museum and Silver Lake Camp programs, instruction programs and sports. This unit is also responsible for the operation and maintenance of recreation facilities such as the Oak Park Ice Arena, swimming pools, recreation centers, Silver Lake Camp, Children's Museum and Pixie Woods. These facilities and programs provide a wide variety of recreational opportunities that are designed to serve the needs of all ages and segments of the community.

2001-02 Unit Objectives

1. Implement a survey for all softball tournaments to assess the economic impact to the Stockton community by October 2001.
2. Develop a marketing plan for the Philomathian Clubhouse by December 2001.
3. Expand after-school enrichment programs at six additional sites by January 2002.
4. Coordinate the renovation of Sierra Vista Community Center and the expansion of Van Buskirk Community Center with the S. J. Housing Authority by June 2002.
5. Expand the marketing of Silver Lake Camp opportunities to at least ten new organizations serving youth by March 2002.

2001-02 Unit Accomplishments

1. Completed with over 1,000 surveys processed.
2. Objective completed in May 2002.
3. Objective completed.
4. On-going process, the Housing Authority is contributing to construction of a gymnasium at Van Buskirk Community Center.
5. Objective completed.

2002-03 Unit Objectives

1. Expand the marketing of the Stockton Children's Museum by June 2003.
2. Oversee the final design and construction of the gymnasium at Van Buskirk Community Center by June 2003.
3. Oversee the final design and renovation of the El Dorado Bowling alley by June 2003.
4. Expand the summer enrichment camp program to one additional site in north Stockton by June 2003.



The Port of Stockton has allowed special events to occur that normally could not be sponsored in any other valley community.



CITY OF STOCKTON

SOLID WASTE/RECYCLING

SOLID WASTE AND RECYCLING

047-3080

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$360,278	\$340,703	\$380,003	\$39,300	12%
Other Services	1,926,261	782,853	801,675	18,822	2%
Materials/Supplies	8,041	8,320	9,195	875	11%
Other Expenses	3,110	45,057	45,803	746	2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,297,690	\$1,176,933	\$1,236,676	\$59,743	5%
POSITION ALLOCATION	2	2	2		

MISSION STATEMENT

The Public Works, Solid Waste Division administers the Solid Waste and Recycling Fund. The Solid Waste Division has the following functions:

- Administering solid waste collection services, including monitoring the service of 55,120 residential customers provided by two franchise haulers and monitoring commercial and industrial solid waste collection services provided by three permitted haulers.
- Planning and implementing solid waste reduction and recycling programs to comply with the California Integrated Waste Management Act of 1989 (AB 939).

HIGHLIGHTS

AB 939

We submitted our 2000 annual report and new base year study to the California Integrated Waste Management Board (Board) in October 2001. The report and study showed that the City diverted 56% of its waste from landfills in 2000. We expect the two documents to go before the Board for approval in mid-2002. The Board will decide whether the City has complied with the mandated 50% waste diversion in 2000.

Solid Waste Collection Franchises

The City needs a new residential franchise(s) to replace the current ones that expire in January 2004. The new franchise(s) need to make recycling easier for homeowners and apartment dwellers to boost the residential recycling rate. This year, staff worked on developing a new franchise scope of services that would accomplish this objective.

2001-02 Unit Objectives

1. Submit to the California Integrated Waste Management Board the (1) Annual AB939 Compliance Report, (2) Updated Base Year Study Results, and (3) Request for Time Extension to meet the AB939 50% waste diversion goal, by August 2001.

2001-02 Unit Accomplishments

1. Annual AB 939 report and new base year study submitted to California Integrated Waste Management Board (Board) on time. Because the base year study indicated City was diverting 56% of its waste, we won't know if time extension is necessary until after the Board considers annual report and base year study.

2002-03 Objectives

1. Obtain a finding of AB 939 compliance (for 2000) from the California Integrated Waste Management Board, or apply for a time extension, by August 2002.
2. Determine whether a new residential franchise agreement(s) will be obtained by negotiation with the existing franchise holders or by a Request for Proposals approach, by July 2002.



CITY OF STOCKTON

SPECIAL PROJECTS

SPECIAL PROJECTS

049-0139

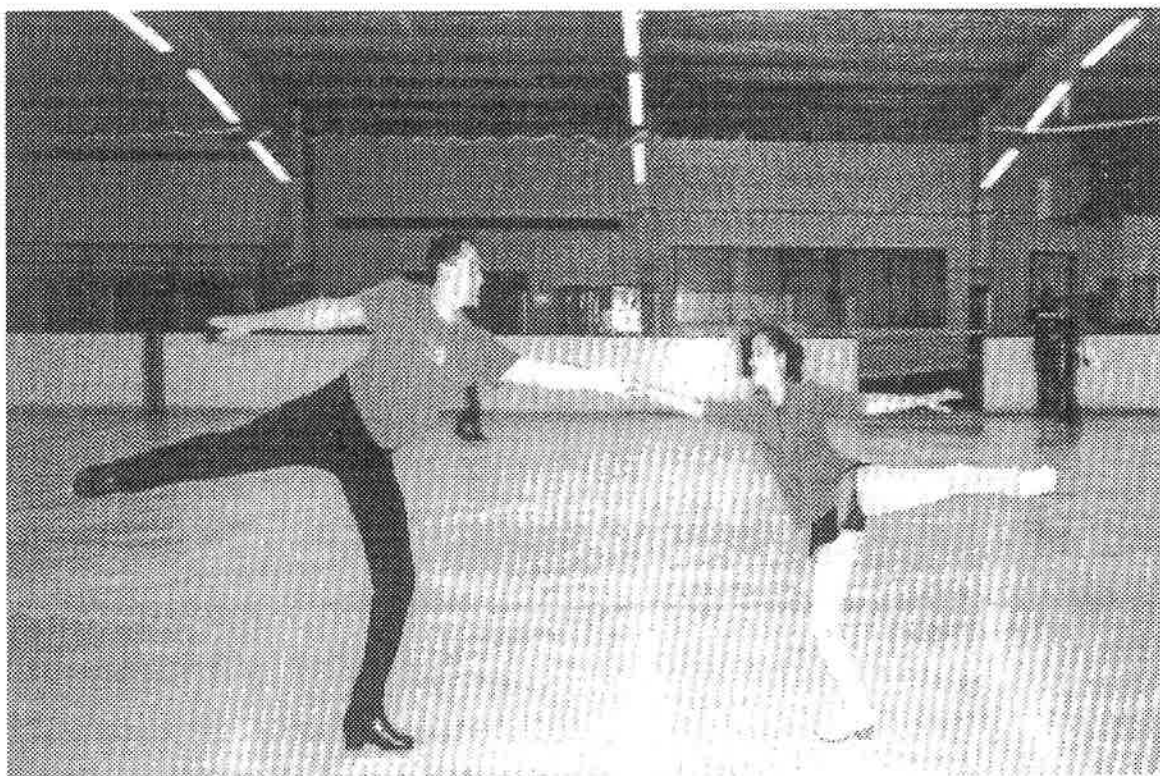
	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	0	0	0	0	
Materials/Supplies	0	0	10,000	10,000	
Other Expenses	0	0	1,565,000	1,565,000	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$0	\$0	\$1,575,000	\$1,575,000	
POSITION ALLOCATION	-	-	-		

HIGHLIGHTS

The Special Projects Special Revenue Fund was set up for the 2002-03 budget year for projects of an extraordinary and/or periodic nature that are not part of the day to day operation of a department. Funding for 2002-03 is for revision of the General Plan, management recruitments, bargaining unit negotiation, and the possibility of unusual election costs.

2002-03 Objectives

1. Prepare an RFP for revision of the General Plan by June 2003.



The Stockton Figure Skating Club uses Oak Park Ice Arena as a training ground. The Arena offers lessons, ice skating parties, public sessions and freestyle sessions.



CITY OF STOCKTON

DISTRICT FUND BUDGETS

DISTRICT FUND BUDGETS

District Funds provide governmental services through revenue from separate special districts. Common examples include lighting, maintenance, parking, infrastructure, and construction bond debt repayment districts.

A special type of district fund is a Mello-Roos District, which is used by developers to finance bonds for infrastructure improvements in a new development. These bonds are repaid by an assessment on the district property owners. The City may charge an administration fee, and has no obligation for the debt.



CITY OF STOCKTON

ASSESSMENT DISTRICTS

1915 ACT ASSESSMENT DISTRICTS**701-789****FUNCTION**

The City of Stockton has thirteen 1915 Act Assessment Districts plus one account for administration. Administration of individual districts continues as long as bonds are outstanding. Administration includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, delinquency management, etc. The following table provides debt service information for the payment of principal and interest on the subject bonds. The income source is a special assessment levied on the property within the respective district boundaries. The City of Stockton has no obligation to subsidize any potential delinquencies in the districts. The payment of principal and interest is based on established debt. The number of active districts may vary from year to year as districts mature and new ones are formed. The 1915 Act Assessment Districts activities are listed below.

Fund 701	Administration	\$ 192,220
Fund 772	The Landing Reassessment - 82-1S / 212	11,643
Fund 773	Weber/Sperry Ranches - 88-1AR / 232	925,094
Fund 778	Spanos Park Reassessment - 91-1R /218	589,426
Fund 779	Stockton Airport Business Park Ph III - 84-14C / 219	36,745
Fund 781	Stockton Airport Business Park Reassmt 84-1D/ 229	702,138
Fund 782	Arch Road Industrial Park Reassmt - 84-2R / 231	386,265
Fund 783	Western Pacific Industrial Park - 81-1RR / 223	449,908
Fund 784	Blossom Ranch - 93-1 / 224	227,043
Fund 785	Stockton Airport Reassmt 84-1ER / 230	210,520
Fund 786	La Morada – 96-04 / 227	120,150
Fund 788	West Eighth Street Reassmt - 90-5RR	980,873
Fund 789	Morada Ranch Assessment – 2000-01/229	443,463
Fund 790	2001 Combined Refunding	237,033
	TOTAL DEBT SERVICE & ADMINISTRATION	\$ 5,512,521

1915 ACT ASSESSMENT DISTRICTS**829****FUNCTION**

The City of Stockton has three 1915 Act Assessment District infrastructure improvement projects under construction.

Fund 818	Spanos Park Assessment – 91-1R / 218	\$ 2,732,881
Fund 826	La Morada – 96-04 / 227	655,713
Fund 829	Morada Ranch Assessment – 2000-01/229	1,911,578
	TOTAL ASSESSMENT DISTRICTS IN PROGRESS	\$ 5,300,172

FUNCTION

The City of Stockton and/or the Stockton Public Financing Authority has seven Mello-Roos Community Facilities Districts plus one account for administration. Administration of individual districts continues as long as bonds are outstanding. Administration includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, delinquency management, etc. The following table provides debt service information for the payment of principal and interest on the subject bonds. The income source is a special tax levied on the property within the respective district boundaries. The City of Stockton and the Stockton Public Financing Authority have no obligation to subsidize any potential delinquencies in the districts. The payment of principal and interest is based on established debt. The number of active districts may vary from year to year as districts mature and new ones are formed. The Mello-Roos Community Facilities Districts activities are listed below.

Fund 250	Administration	\$ 327,324
Fund 251	Weston Ranch Community Facilities District No. 1	3,330,950
Fund 252	Brookside Estates Community Facilities District 90-2	3,664,730
Fund 253	South Stockton Sewer Community Facilities District 90-1	1,391,075
Fund 254	Spanos Park Community Facilities District 90-4	1,533,050
Fund 259	Developer Fee Financing Community Facilities District 96-01 Series A	270,984
Fund 260	Developer Fee Financing Community Facilities District 96-01 Series B	165,589
Fund 261	Arch Road East Community Facilities District No. 99-02 Series 1999	161,120
	TOTAL DEBT SERVICE & ADMINISTRATION	\$ 10,844,822

FUNCTION

The City of Stockton and the Stockton Public Financing Authority currently have three Mello-Roos Districts in the final phases of construction

Fund 351	Weston Ranch Community Facilities District No. 1	\$ 3,747,296
Fund 359	Developer Fee Community Facilities District 96-1 Series A	543,283
Fund 360	Developer Fee Community Facilities District 96-1 Series B	1,141,271
	TOTAL CONSTRUCTION	\$ 5,431,850



CITY OF STOCKTON

CENTRAL PARKING DISTRICT

CENTRAL PARKING DISTRICT**416-4020**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$705,281	\$831,749	\$882,257	\$50,508	6%
Other Services	352,549	418,358	429,301	10,943	3%
Materials/Supplies	30,532	36,863	52,000	15,137	41%
Other Expenses	571,336	1,185,575	1,432,990	247,415	21%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,659,698	\$2,472,545	\$2,796,548	\$324,003	13%

POSITION ALLOCATION	3	3	3
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MISSION STATEMENT

The Central Parking District is operated by an Advisory Board appointed by the City Council and submits its budget to the City Council for approval. Sources of income include ad valorem assessments on all property located within the District, charges for monthly and hourly parking privileges and other income which includes a contract agreement to manage the County parking structure.

The District is completely self-sustaining within the framework of the revenue structure noted above. It is not a part of the operating budget of the City of Stockton but is included in the budget document to comply with provisions of the ordinance of issue, which authorized district formation.

2001-02 Unit Objectives

1. Expand signage program to all downtown lots by June 2002.
2. Complete design on Lot I by March 2002.

2001-02 Unit Accomplishments

1. Funding issues delayed the implementation of the signage program.
2. Design postponed due to delay in development of projects that will increase demand for parking. A temporary surface lot was constructed on Lot I after the buildings on the site were demolished in December 2001.

2002-03 Objectives

1. Expand the signage program to all downtown lots by May 2003.
2. Establish a new Community Facility District for Downtown Parking by June 2003.
3. Develop a financing plan for construction of a Parking Structure on Lot I by June 2003.



The newly built Anderson Skateboard Park encourages skateboarders to hone their skills. It is also the site of the first installation of Public Art in Stockton.



CITY OF STOCKTON

INTERNAL SERVICE FUND BUDGETS

FUND BUDGETS

INTERNAL SERVICE FUND BUDGETS

Internal Service Funds provide centralized goods and services to agencies and operating departments of the City, and to other government units on a cost reimbursement basis. City departments and agencies pay into the fund for their share of the costs.

Internal Service Funds include Equipment Funds (General Equipment, Fleet and Telecommunications), Insurance Funds (Compensated Absences, Health, Long Term Disability/Life Insurance, Retirement Benefits, Risk Management, Unemployment and Workers' Compensation), Management Information (Management Information Services and Radio) and Service Funds (Duplicating, Municipal Utilities Laboratory).

The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Internal Service Fund budgets.



CITY OF STOCKTON

EQUIPMENT FUNDS

EQUIPMENT

505-5400

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$34,154	\$41,616	\$43,575	\$1,959	5%
Other Services	260,120	306,878	305,471	(1,407)	0%
Materials/Supplies	3,673	6,000	6,000	0	0%
Other Expenses	0	0	0	0	
Capital Outlay	134,745	385,651	532,415	146,764	38%
TOTAL BUDGET	\$432,692	\$740,145	\$887,461	\$147,316	20%

POSITION ALLOCATION

FUNCTION

The Equipment Internal Service Fund is administered through Administrative Services Purchasing unit. The Equipment Internal Service Fund provides the following services:

- Maintenance, repair and replacement of fund equipment
- Assistance to departments in major and minor equipment acquisitions
- Maintenance of the fund in a stable financial condition
- Determination of future equipment requirements, standardized where appropriate

2001-02 Unit Objectives

1. Conduct meetings with Accounting to review the management of the City's surplus property.
2. Create an Omni form by May 2002 to streamline the processing of inventory surplus items.

2001-02 Unit Accomplishments

1. Completed.
2. Completed.

2002-03 Unit Objectives

1. Complete a feasibility study to migrate to digital printer/copiers to integrate with the City's network by June 2003.

FLEET

501-5000

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$2,298,303	\$2,407,963	\$2,584,367	\$176,404	7%
Other Services	476,641	900,824	969,222	68,398	8%
Materials/Supplies	2,324,787	2,279,401	1,945,401	(334,000)	-15%
Other Expenses	1,110	12,623	11,948	(675)	-5%
Capital Outlay	2,040,680	4,747,084	4,650,448	(96,636)	-2%
TOTAL BUDGET	\$7,141,521	\$10,347,895	\$10,161,386	(\$186,509)	-2%

POSITION ALLOCATION	32	32	32
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MISSION STATEMENT

Fleet's mission is to:

- Provide user departments with safe, reliable vehicles and equipment at the lowest cost and with the least interference to operations
- Ensure compliance with prevailing laws and regulations relating to Fleet and fueling station activities
- Provide training to City employees to help them qualify for their commercial driver's license

HIGHLIGHTS

This section has completed installation of equipment and provided training for compliance to the California Air Resources Board heavy-duty vehicle inspection program and periodic smoke inspection program.

Smog Check II equipment is in place. Mechanics training is ongoing through Delta College.

New enhanced, Best Management Practices (BMP) sampling, testing and reporting for storm water run off at the Corporation Yard are in place and ongoing to maintain the permits from the Regional Water Quality Control Board.

Alternate fuels programs and their value to the city have continued to be monitored.

The California Highway Patrol issued the City Fleet a certificate of excellence for keeping trucks in compliance of the Biannual Inspected Terminal (BIT). This was the sixth consecutive year the City received this award.

An internal audit relating to quality of service shows our customer satisfaction to be very good. The audit shows a few vehicles to be past due for scheduled services.

2001-02 Unit Objectives

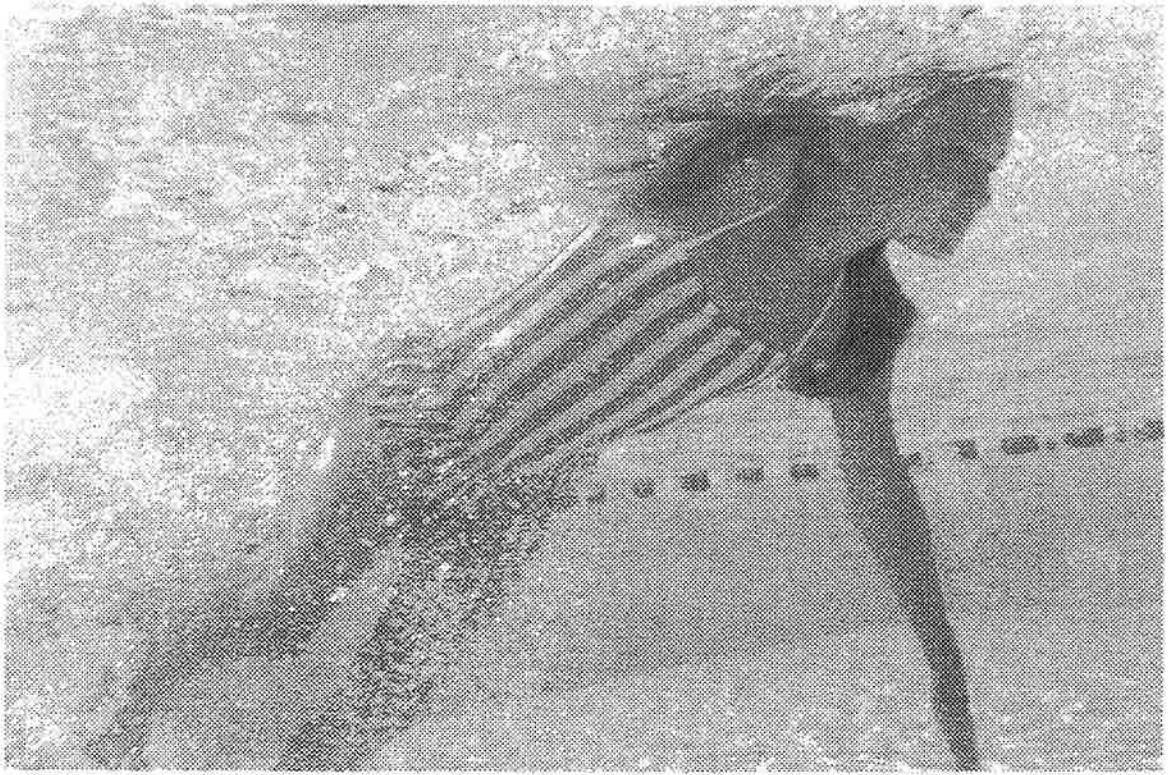
1. Investigate options for funding a Liquid Natural Gas (LNG) refueling station and to purchase and/or convert heavy-duty vehicles to LNG, by June 2002.
2. Ascertain a site and install an electronic fuel dispensing system in North Stockton for fueling of City vehicles, by January 2002.

2001-02 Unit Accomplishments

1. Due to the rapid change in fuel technology and the requirements of the air district, this project is ongoing.
2. Suitable sites are not currently available.

2002-03 Unit Objectives

1. Apply for grant funds from CMAC and CARB to offset the cost of clean diesel fuel for all heavy-duty vehicles by June 2003.
2. Upgrade smog-check equipment to meet new requirements by January 2003.
3. Replace outdated fuel management system to new hands off technology by June 2003.
4. Train and certify mechanic for the new BAR-97 Emissions Inspection System by January 2003.



Stockton has four swimming pools open for public use, two of which are being renovated this year.



CITY OF STOCKTON

INSURANCE FUNDS

COMPENSATED ABSENCES**562-5960**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$2,990,988	\$2,990,988	
Other Services	0	0	0	0	
Materials/Supplies	0	0	0	0	
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$0	\$0	\$2,990,988	\$2,990,988	
POSITION ALLOCATION	-	-	-		

FUNCTION

The Compensated Absence Fund was established in 2002-03 to manage City employee separation pay costs. When an employee resigns or retires, accumulated sick leave and vacation is paid from this fund. The fund is a tool that provides budget stability through centralization of the expense.

HEALTH BENEFITS

552-5500

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$200,289	\$231,772	\$206,318	(\$25,454)	-11%
Other Services	14,315,650	13,521,473	\$15,430,689	1,909,216	14%
Materials/Supplies	6,217	1,680	\$7,380	5,700	339%
Other Expenses	3,068	3,303,865	\$2,944,499	(359,366)	-11%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$14,525,224	\$17,058,790	\$18,588,886	\$1,530,096	9%

POSITION ALLOCATION

MISSION STATEMENT

The Health Benefits Internal Service Fund consists of medical, dental and vision care benefit plans. The fund exists to provide a comprehensive health benefit package to City employees in a cost-effective manner. Specifically the fund:

- Provides orientation, enrollment, record keeping, monthly reporting, problem resolution and administration of employee health benefit plans.
- Closely monitors insurance providers and third party administrators of self-funded employee benefit plans to assure timely and accurate claim processing.
- Analyzes benefit plans for appropriateness, studies cost trends and develops cost management recommendations.

2001-02 Unit Objectives

1. Implement annual independent audit of self-insured Dental Plan Administrator for on-going evaluation and verification that dental claims are paid with procedural and financial accuracy by August 2001.
2. Streamline the cumbersome annual Executive Physical Examination authorization/payment process to improve timeliness and efficiency by October 2001.
3. As a cost-containment measure, research and develop enhancements to the Preventive Healthcare/Wellness promotion features for the self-insured Employee Medical Plan by April 2002.

2001-02 Unit Accomplishments

1. Completed by August 2001. After initial independent audit of calendar year 2000 claims was completed, implemented a schedule for future annual audits on a calendar year basis.
2. Project to review and streamline annual Executive Physical Examination process completed by June 2002.
3. Research completed by April 2002 and recommendations were submitted to City Manager.

2002-03 Unit Objectives

1. Work with Employee Medical Plan administrator to convert multiple monthly and quarterly experience and statistical reports to electronic format for quicker receipt and for reduction in paper storage by December 2002.
2. Research feasibility of transmitting employee and dependent enrollments and eligibility changes electronically to outside plan administrators for medical and vision plans for better efficiency and accuracy by February 2003.
3. Coordinate review of Employee Medical Plan's "Summary Plan Description" document with attorney/consultant to update language and provisions if needed to ensure compliance with all recent federal or state regulations and laws that may affect plan by September 2002.

LONG-TERM DISABILITY/LIFE INSURANCE**557-5900**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	1,047,491	1,280,815	1,405,094	124,279	10%
Materials/Supplies	0	0	0	0	
Other Expenses	0	279,583	238,176	(41,407)	-15%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,047,491	\$1,560,398	\$1,643,270	\$82,872	5%
POSITION ALLOCATION	-	-	-		

MISSION STATEMENT

This fund provides a long-term disability plan and life insurance plan to full-time employees whose bargaining unit Memorandum of Understanding offers those benefits. Long-Term Disability pays up to two-thirds salary for a period of time when an employee meets eligibility criteria. Life Insurance amounts vary depending on the bargaining unit.

2001-02 Unit Objectives

1. Research feasibility of offering optional additional life insurance coverage, which employees could purchase for themselves or their spouse by April 2002.
2. Explore feasibility of submitting Long-Term Disability claims to insurance carrier electronically by October 2001.

2001-02 Unit Accomplishment

1. Completed research of feasibility of offering optional additional life insurance coverage for employees to purchase, for use in future bargaining unit inquiries/negotiations, in May 2002.
2. Completed October 2001. Explored feasibility of submitting Long Term Disability claims to insurance carrier electronically, but carrier is anticipating that their organization's ability to accept electronic submission of claims is still one to two years away. Staff will follow up annually.

2002-03 Unit Objectives

1. Conduct a study of the integration of Long Term Disability benefits with other City provided benefits (sick leave, FMLA, health plan coverage, disability retirement application, ADA, etc.) in order to develop recommendations to address any identified gaps/glitches adversely affecting ill or disabled employees by March 2003.

RETIREMENT BENEFITS**561-5950**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	0	0	0	0	
Materials/Supplies	0	0	0	0	
Other Expenses	11,447,657	13,258,640	15,158,679	1,900,039	14%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$11,447,657	\$13,258,640	\$15,158,679	\$1,900,039	14%
POSITION ALLOCATION	-	-	-		

FUNCTION

The Retirement Benefits Fund was established in 1999-00 to manage City payments into the PERS retirement system and provide a tool to stabilize the increases and decreases of rates charged the City by PERS.

RISK MANAGEMENT**541-5700**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$813,777	\$873,979	627,457	(\$246,522)	-28%
Other Services	1,101,657	3,348,166	2,455,060	(893,106)	-27%
Materials/Supplies	4,947	13,514	13,814	300	2%
Other Expenses	5,571	3,012,805	3,178,287	165,482	5%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,925,952	\$7,248,464	\$6,274,618	(\$973,846)	-13%
POSITION ALLOCATION	2	2	1		

FUNCTION

The Risk Management Internal Service Fund is responsible for the general liability insurance program. The City is "self-insured" and participates in a pool with other cities and public entities to manage and respond to liability claims in excess of the City's retained limits of coverage. The Administrative Services Department is charged with responsibility for financial and risk management functions of the program, which include the purchase of insurance coverage on the City's buildings and equipment. The Law Department is responsible for handling the liability claims and tort lawsuits filed against the City.

A risk transfer program is administered by the Administrative Services Department to ensure that any company or person doing business with the City is adequately insured. All other insurance coverages and policies for property, travel, employee bonds, etc. are procured and maintained by the Administrative Services Department.

The Risk Management Program purchases the necessary insurance policies and handles all claims for the San Joaquin Area Flood Control Agency (SJAFC) as well as administers the certificate of insurance program for SJAFC.

The City Attorney staff review all accidents which may present a liability exposure to the City, and investigate, settle, or defend claims and lawsuits which arise out of defective conditions of City property or result from the activities of City employees. The Law Department is responsible for responding to claims and lawsuits filed against the City for damage resulting from a range of incidents, such as fallen trees, sewer backups, automobile accidents involving City-owned vehicles, law enforcement activities, and accidents allegedly caused by a dangerous condition of City-owned property. Assigned Law Department staff review all accident reports that may present a liability exposure to the City, and investigate, settle, or defend claims and lawsuits that arise out of defective conditions of City property or result from the activities of City employees. The Law Department maintains claim and litigation databases to permit historical trending and analysis of the City's loss experience and reserves. Legal staff also provide support to the Administrative Services Department Billing and Collection Division by pursuing recovery for damage caused to City property.

Legal staff assist risk management by conducting Insurance Certificate review and participating in the City's excess insurance pool as an alternate delegate to the California Joint Powers Risk Management Authority.

HIGHLIGHTS

The General Liability Fund received an equity distribution of \$287,917 from the California Joint Powers Risk Management Authority for premium deposits made in fiscal years 1986-87 through 1997-98. The redistribution to date is approximately \$4.01 million.

From 1999-2001, there were 6,867 certificates reviewed and evaluated in the Risk Management Division as a result of various contracts/agreements, bid specifications and special events processing. This averaged 572 certificates of insurance per month. With the City growth, redevelopment, and increased special events, the number of certificates of insurance has increased. In FY 2001-02 it is anticipated that approximately the same number of Certificates of Insurance will be reviewed and evaluated.

2001-02 Unit Objectives

1. Research feasibility of conducting portions of vendor/contractor/certificate of insurance verification process on-line, utilizing the Internet to communicate with and receive certificates/forms from insurance brokers by May 2002.
2. Review the current risk/insurance review process followed throughout the organization and implement process improvements to ensure proper risk/insurance levels and requirements by June 2002.
3. Develop and provide training to key department representatives regarding the need for risk transfer when developing/maintaining a business relationship with vendors, promoters, respondents and contractors by November 2001.
4. Integrate index reporting module of City Law database with the Internet by June 2002.

2001-02 Unit Accomplishments

1. Effective in November 2001, the City's Internet site contains insurance forms that may be downloaded by contractors, vendors and agents. Executed forms are currently faxed to the City.
2. Effective November 2001, general liability coverage was increased to \$25 million per occurrence. Low risk special events were granted waivers from liability insurance requirements.
3. Training was provided during the summer months to members of the Events Processing Committee, representing the core activities that require risk transfer.
4. This has been completed.

2001-02 Unit Objectives

5. Participate in PRDE and install the Public Risk Database Exchange Program to improve City's understanding of causes of loss by June 2002.

2001-02 Unit Accomplishments

5. PRDE has not expanded coverage beyond selected municipalities. The cost to participate in the program and concern over the use of the participant's data has delayed implementation of this objective.

2002-03 Unit Objectives

1. Research and implement technology that results in time and/or cost savings while enhancing customer service by March 2003.
2. Develop and/or update informational and training materials for use by staff and the public by March 2003.
3. Compile and distribute loss and claim histories to department directors pertaining to their respective departments by March 2003.
4. With the assistance of MIS, develop network access to the database records maintained by Department of Public Works, Parks and Recreation, and the Municipal Utilities Department to permit law Department staff to retrieve information by March 2003.

UNEMPLOYMENT

556-5820

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	79,737	85,000	110,000	25,000	29%
Materials/Supplies	0	0	0	0	
Other Expenses	0	275,751	316,791	41,040	15%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$79,737	\$360,751	\$426,791	\$66,040	18%

POSITION ALLOCATION

MISSION STATEMENT

The Unemployment Fund is used to pay unemployment claims for former City employees. The State of California pays the claim and the City reimburses the state.

2001-02 Unit Objectives

1. Study unemployment claim notice and response system to determine whether improvements can be made to procedures and record keeping system for better efficiency by October 2001.

2001-02 Unit Accomplishments

1. In May 2002 completed study of internal unemployment claim notice and response system and determined that certain improvements could be made for better efficiency in record keeping system.

2002-03 Unit Objectives

1. Implement improvements in internal procedures and record keeping system that were identified in recent study of unemployment claim notice and response system, and monitor changes over a period of twelve months, to determine whether better efficiencies were achieved by June 2003.

WORKERS' COMPENSATION**551-5600**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$996,659	\$976,513	1,365,059	\$388,546	40%
Other Services	880,509	802,994	853,182	50,188	6%
Materials/Supplies	13,075	20,836	21,322	486	2%
Other Expenses	4,533,550	9,811,885	10,555,816	743,931	8%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,423,793	\$11,612,228	\$12,795,379	\$1,183,151	10%
POSITION ALLOCATION	5	5	6		

MISSION STATEMENT

The Workers' Compensation Internal Service Fund is responsible for developing and monitoring a Citywide Injury and Illness Prevention Program; studying injury trends; addressing problem areas and developing ideas for reducing injuries; conducting departmental safety audits; providing guidance and assistance to departments in developing safety training programs; and ensuring compliance with OSHA rules and regulations.

The fund also closely monitors the third-party administration of the Workers' Compensation Program for effective claims management, timeliness and accuracy of benefit delivery and cost management.

2001-02 Unit Objectives

1. Analyze current Medical Bill Review process in place for Workers Compensation injury medical bills, to review savings and effectiveness, to determine whether system needs adjustment/updating by October 2001.
2. Provide a basic workplace ergonomic education class to employees in four City departments by June 2002.

2001-02 Unit Accomplishments

1. Analysis completed. Two process improvements were implemented. One additional item, improving efficiency by electronically transmitting bill review results back to the Work Comp administrator, has been referred to bill review administrator for consideration.
2. Provided basic worksite ergonomic education workshops to approximately 75 Telecommunication and Records office employees in the Police Department, small groups of office employees in Administrative Services, Public Works and two remote Library sites. Also integrated an ergonomic education module into Safety for Supervisors' required course.

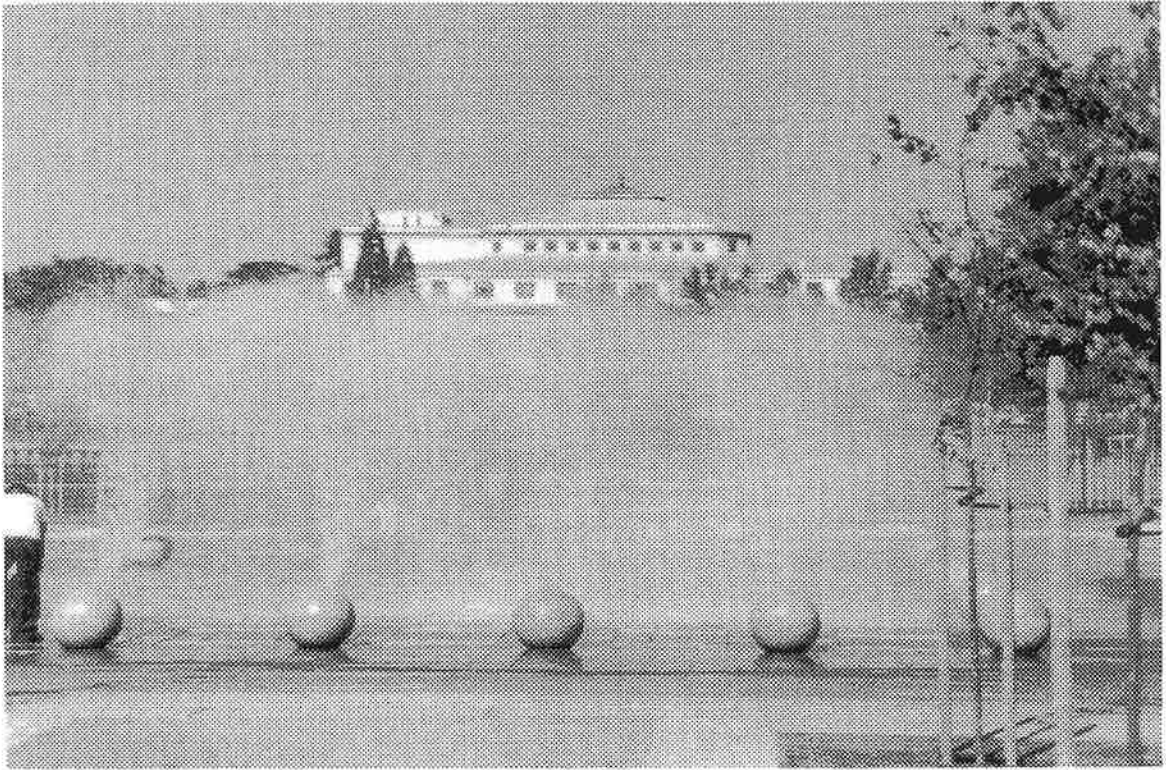
WORKERS' COMPENSATION

551-5600

2001-02 Unit Objectives	2001-02 Unit Accomplishments
3. Update City's Blood borne Pathogen Program for departments to use in required annual training for employees with potential exposure in the workplace by June 2002.	3. Postponed project to include it in a more comprehensive review/update of City's overall Injury and Illness Prevention Program to be done during fiscal year 2002-03.

2002-03 Unit Objectives

1. Review several individual Departments' Modified Duty programs/practices for injured workers, and make recommendations regarding implementing written City-wide Modified Duty program by December 2002.
2. Review/update City's Injury and Illness Prevention Program to ensure it includes any recently added/revised OSHA requirements/programs needed by June 2003.
3. Monitor each Department's first year implementation of new 2002 OSHA Recordkeeping/Reporting requirements to ensure compliance with new regulations by February 2003.
4. As a follow up to a recent comprehensive evaluation of the City's D.O.T. inspection and drug testing program, monitor each Department's activities and record keeping to ensure compliance with regulations by June 2003.

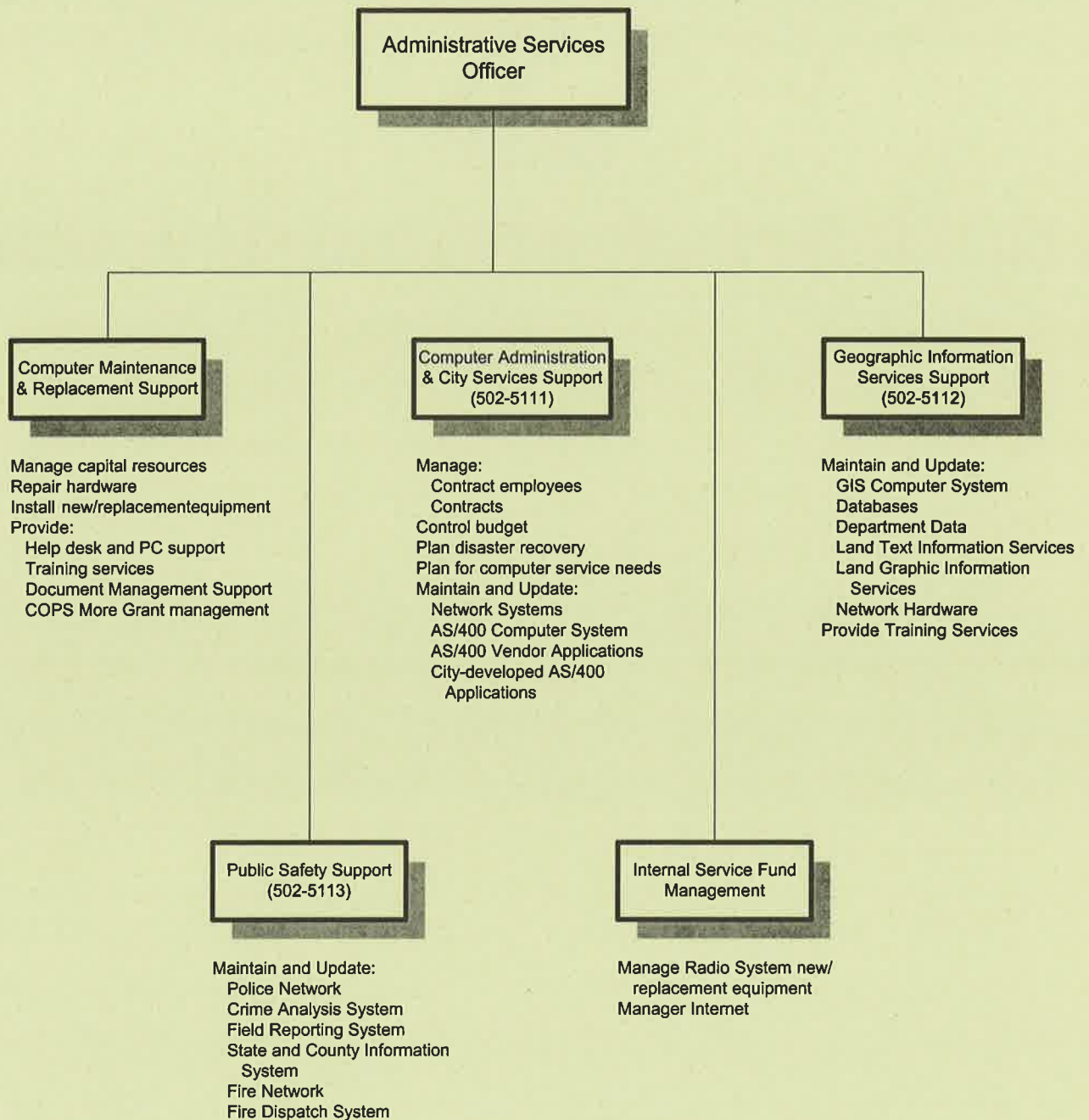


The water feature at Weber Point Event Center is always a popular spot to cool off during those hot summer months.



CITY OF STOCKTON

**MANAGEMENT INFORMATION
SERVICES FUNDS**



**MANAGEMENT INFORMATION SERVICES
ORGANIZATION CHART**

**MANAGEMENT INFORMATION
SERVICES DEPARTMENT**

502-5100

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,176,570	\$1,766,667	\$1,865,132	\$98,465	6%
Other Services	1,416,305	2,350,498	\$2,178,996	(171,502)	-7%
Materials/Supplies	469,757	808,746	\$356,900	(451,846)	-56%
Other Expenses	78,968	121,896	\$94,936	(26,960)	-22%
Capital Outlay	1,681,733	3,374,528	\$3,173,615	(200,913)	-6%
TOTAL BUDGET	\$4,823,333	\$8,422,335	\$7,669,579	(\$752,756)	-9%
POSITION ALLOCATION	32	32	32		

MISSION STATEMENT

The mission of Management Information Services (MIS) is to enable the City to effectively provide municipal services by utilizing computer and internet information resources, and radios.

FUNCTION

Management Information Services is organized to be responsive to the technology-related computer and radio service needs of departments. The array of requested technical services continues to change the purpose and function of MIS. These changes are reflected in the narrative description in this section of the City's budget.

MIS provides for the purchase, replacement, repair and support of all City computer hardware and related software. The annual rent paid by departments provides sufficient internal service funds to ensure that equipment and software is properly maintained and enhanced, and users are adequately trained to keep up-to-date with changes in technology.

HIGHLIGHTS

The City continues to successfully operate in the new millennium without major incident or disruption to any mission critical services.

MIS was moved to be under the direction of Administrative Services in May 2001. ISF Telephone support was transferred from MIS to Central Building Maintenance in 2001. MIS has permanently assigned positions to work at Police and Fire Communications to provide on-site operational support. GIS has loaned Police a programmer analyst to support and enhance Crime Analysis applications and data.

MANAGEMENT INFORMATION SERVICES DEPARTMENT

502-5100

The Police Departments COPS MORE federal grant projects has replaced and upgraded the mobile data computer systems in Police vehicles, and has financed the replacement of the department's current computer systems with an integrated dispatch, records management and field reporting system from a single vendor. The ISF has been financing the replacement of the PCs in the Police Department, in order to support the higher performance requirements of the new computer systems. These major system enhancement projects were completed in December 2001.

In the Fire Department, the necessary CAD enhancements and changes have been made to activate regional emergency fire and ambulance communications for private ambulance companies and County Fire Districts.

The new Essential Services Parking facility was a major project effort for MIS. For the first phase (floors 1 & 2), staff managed the technological infrastructure installations needed for CityNET, computers and radios.

As an expansion of CityNET services, all departments have completed initial training and are actively using computerized document management.

2001-02 Unit Objectives

2001-02 Unit Accomplishments

- | | |
|--|--|
| 1. Police Department-Field Reporting System, Phase II (The final phase): Complete staff training and implementation of the Field Reporting System throughout the Police Department by December 2001. | 1. Completed February 2002. |
| 2. Fire Department-Records Management System (RMS): Implement an enhanced version of the Fire Department's RMS software by December 2001. | 2. The implementation was delayed, but completion is anticipated in June 2002. |
| 3. General government-CityNET: Replace and relocate the central switching system (backbone) of the City's network system to the Essential Services Building/Parking facility by September 2001. | 3. Completion is anticipated in June 2002. |

**MANAGEMENT INFORMATION
SERVICES DEPARTMENT**

502-5100

2002-03 Unit Objectives

1. Police Department - Complete full implementation of all Tiburon products, Property Barcode, and Mugshot by June 2003.
2. Fire Department – Complete full implementation of all SunPro modules for RMS (Records Management System) by January 2003.
3. General Government – Upgrade 50% of CityNET users to CityNET III with Windows 2000, XP and XP Professional by June 2003.

RADIO EQUIPMENT

503-5200

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$67,373	\$75,557	\$254,304	\$178,747	237%
Other Services	286,105	556,643	525,883	(30,760)	-6%
Materials/Supplies	72,314	55,000	55,000	0	0%
Other Expenses	0	0	0	0	
Capital Outlay	1,166,081	3,601,213	2,427,037	(1,174,176)	-33%
TOTAL BUDGET	\$1,591,873	\$4,288,413	\$3,262,224	(\$1,026,189)	-24%
POSITION ALLOCATION	-	-	-		

FUNCTION

Management Information Services (MIS) administers the Radio Equipment Internal Service Fund. The Radio Fund finances the following services: 1) management of the Radio System for all departments; 2) maintenance, repair and replacement of system and equipment; 3) distribution of appropriate rental charges to City departments; 4) assistance to departments in making major and minor system changes; 5) establishing future equipment requirements, standardizing when appropriate.

HIGHLIGHTS

During fiscal year 2001-02 MIS staff accomplished many critical radio related tasks. The digital capable upgrade of 120 Police Department and 34 Fire Department mobiles were completed, and 36 Fire Department portable digital capable units have been completed during the 2001-02 fiscal year. This year we have also been improving tower coverage throughout the City to cleanup transmission and reception problems. The upgrade of 3 Police radio channels to digital capable services was completed. Two Police channels were relocated to improve radio transmission capabilities. This move resolved communication problems in the northern part of the City. Coordinated the move of the PD Mobile Data Communications radio components to Oak Grove Park Tower and Fire Department Company 2 Radio Tower. This move was necessary to avoid structural interference and eliminate reception problems. MIS assisted the Fire Department with radio equipment changes and programming to support the Regional Fire Districts and private ambulance dispatching by Fire Communications Center. MIS also worked with Federal Communications Commission (FCC) for proper clearance and approvals, and was granted a new local government radio frequency. This is being used to reduce general government congested user problems on one channel. A maintenance contract was negotiated with a Motorola authorized local vendor for City radio network equipment maintenance for the Fire Department Communications Dispatching Command Center.

During fiscal year 2002-03 MIS staff will continue to oversee the upgrading of radio equipment and software to work in new digital technology, based on approved FCC/APCO 25 Digital Standards.

RADIO EQUIPMENT

503-5200

2001-02 Unit Objectives

1. Police Department-Digital Upgrade:
Upgrade channel equipment for all six
Police channels by June 2002.
2. Police Department-Digital Upgrade:
Replace all portable radios by June
2002.
3. Fire Department-Digital Upgrade:
Replace all mobile radios by June 2002.

2001-02 Unit Accomplishments

1. Completed.
2. Radio plan revised, 120 mobiles were
replaced instead of portables due to PD
Field Reporting System (RMS)
requirements.
3. Completed.

2002-03 Unit Objectives

1. Install a Licensed Microwave link between Coronado Tower site and the Police
Department by June 2003.
2. Construct first two channels of a five channel 800 Mhz radio system by June 2003.
3. Install un-interruptible power supply (UPS) for Police and Fire radio equipment by
October 2002.

TELECOMMUNICATIONS**504-5300**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$104,464	\$95,528	\$91,296	(\$4,232)	-4%
Other Services	271,941	348,860	326,615	(22,245)	-6%
Materials/Supplies	8,331	32,000	32,000	0	0%
Other Expenses	1,369	2,300	1,750	(550)	-24%
Capital Outlay	0	1,743,916	2,879,247	1,135,331	65%
TOTAL BUDGET	\$386,105	\$2,222,604	\$3,330,908	\$1,108,304	50%
POSITION ALLOCATION	1	1	1		

FUNCTION

Administrative Services/CBM administers the Telephone System Internal Service Fund. The Telecommunications Fund finances the following services: (1) management of telecommunications systems (including voice mail and cellular telephone services) for all departments; (2) provision of programming changes to the system; (3) maintenance, repair and replacement of the system and equipment; (4) management of all telecommunications accounting functions; and (5) management of major and minor telecommunications changes and relocations.

HIGHLIGHTS

During the 2001-2002 fiscal year, Telecommunications staff accomplished the conversion of all departments with unique telephone systems to the City's Centrex system.

2001-02 Unit Objectives

1. A new multi-year long distance telephone provider contract will be completed by December 2001.
2. Begin negotiation with Pacific Bell regarding extension of the Centrex contract with sufficient time to compare to other contractors by February 2002.

2001-02 Unit Accomplishments

1. Completed.
2. Other options will be explored to ensure the City obtains the most effective telecommunications system.

2002-03 Unit Objectives

1. Increase utilization of voice mail system from approximately 350 to 1,200 users by August 2002.
2. Explore options and evaluate technological advances that would provide more efficient telephone service by December 2002.



CITY OF STOCKTON

SERVICE FUNDS

CENTRAL DUPLICATING**508-5420**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$167,963	\$158,702	\$176,357	\$17,655	11%
Other Services	152,021	179,333	177,571	(1,762)	-1%
Materials/Supplies	58,324	87,675	87,500	(175)	0%
Other Expenses	0	815	615	(200)	-25%
Capital Outlay	0	59,090	250,104	191,014	323%
TOTAL BUDGET	\$378,308	\$485,615	\$692,147	\$206,532	43%
POSITION ALLOCATION	2	2	2		

FUNCTION

The Duplicating Section functions within a centralized model to be of service to all City departments in meeting their printing and volume xerographic requirements. This unit also provides a central mail and bulk mail service for City departments.

2001-02 Unit Objectives

1. Survey each department on their overnight express delivery service requirements and recommend a standard citywide policy on a cost effective and efficient carrier that will be responsive to City needs by June 2002.

2001-02 Unit Accomplishments

1. The Duplicating/Mailroom section of Administrative Services has implemented a cost reduction program coordinated with local vendors. This has resulted in faster delivery service plus a substantial cost savings to the City.

2002-03 Unit Objectives

1. Coordinate with the City's Document Management Task Force, Management Information Services (MIS) and Xerox Corp, an interface of our print server/command work station to process color printing projects via electronic media, i.e., floppy disk, zip drives and/or CD ROM by June 2003.

MUNICIPAL UTILITIES LABORATORY**581-4334**

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$484,696	\$524,618	\$563,524	\$38,906	7%
Other Services	186,425	198,393	223,425	25,032	13%
Materials/Supplies	74,615	86,700	86,700	0	0%
Other Expenses	3,202	299,595	264,848	(34,747)	-12%
Capital Outlay	22,624	0	0	0	
TOTAL BUDGET	\$771,562	\$1,109,306	\$1,138,497	\$29,191	3%
POSITION ALLOCATION	8	8	8		

MISSION STATEMENT

The Municipal Utilities Laboratory provides sampling and testing services to support the operation of the Water, Wastewater, and Stormwater utilities of the Municipal Utilities Department. The Laboratory maintains Environmental Laboratory Accreditation Program certification from the State of California Department of Health Services.

FUNCTION

The services performed are required by regulatory agencies for the operation of the utilities. The tests determine the quality and safety of the domestic water supply, and meet NPDES discharge permit requirements.

The Laboratory also performs water and wastewater process control activities and analyses for the industrial monitoring/pretreatment programs. The Laboratory also administers contracts with private laboratories to perform testing that is not cost effective to be performed in-house.

The Laboratory operates as an Internal Service Fund to the Utilities.

2001-02 Unit Objectives

1. Review quality control programs and quality assurance documents in order to implement improvements by June 2002.

2001-02 Unit Accomplishments

1. QA documents reviewed and updated and forwarded to certification agency. Quality Control for various test methods has been revised.

2002-03 Objectives

1. Implement a new acute toxicity testing method (USEPA 4th Edition) which the next wastewater discharge permit will require, and complete State certification by December 2002.
2. Reduce excess / unused chemicals and material by June 2003.

PUBLIC ART

306-7000

	2000-01 ACTUAL	2001-02 APPROPRIATED	2002-03 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$11,541	\$28,090	\$29,598	\$1,508	5%
Other Services	1,740	6,046	3,832	(2,214)	-37%
Materials/Supplies	1,074	4,931	1,900	(3,031)	-61%
Other Expenses	32	1,913	1,700	(213)	-11%
Capital Outlay	0	368,820	841,960	473,140	128%
TOTAL BUDGET	\$14,387	\$409,800	\$878,990	\$469,190	114%
POSITION ALLOCATION	1	1	1		

FUNCTION

The Public Art Ordinance was approved in June 2000 to create expanded opportunities for the public to experience public art. The ordinance fosters creative expression of artists in public places of the City by funding public art projects and requiring a public art component of capital projects when possible. The Public Art Plan allocates 2% of eligible capital improvement project funding to a public art fund, 90% of which may be used for art projects and 10% for program operations.

HIGHLIGHTS

The first public art project of the Public Art Advisory Committee was Anderson Skateboard Park. Artist Bryan Tedrick, from Glen Ellen, California, was the commissioned for this project to build eight kinetic figurative sculptures out of found metal objects. The artwork was installed in February 2002 and the artwork and park were dedicated on Saturday, April 13, 2002.

The public art elements for the Weber Avenue Street Beautification project are near completion. The fish tree grates and cattail tree guards, designed by local artist Scott Runion, were cast at a foundry in the spring and will be put in place during the summer.

Phase II of the Charter Way Street Beautification was finalized. The artist, Glen Rogers from Oakland is currently working on "Three Wings" which will be installed in the median of Charter Way on the east side of Interstate 5.

The joint public art project between Caltrans and the City of Stockton has been a successful one. The Walker Slough Soundwall project will result in the most impressive soundwall in the city. Bay Area artists Johanna Poethig and Brian Laczko have worked very hard on the art element for this project that will not be realized fully until 2004.

Several other public art projects have artists on board or the jury selection panel's are in the process of artist selection. These include Van Buskirk Gymnasium and Play Lot, Swenson Park

Golf Course, Fox Theatre, RWCF Administration Building, Pre-Approved Artists Pool and Billy Hebert Baseball Field.

Jeff Speegle of the Fire Department is the selected artist for the Fire Department Training Tower. He will likely complete the work by the end of 2002.

In the third quarter of 2002, jury selection panels will meet to select artists for the Animal Shelter, Miracle Mile, Equinoa Park, MUD Pump Stations, Maintenance Hole Covers, and a task force will be developed for Reverend Williams Brotherhood Park.

The budget shown above represents the administrative costs of the program (\$37,030) and the capital costs of the art projects (\$841,960), as approved in the 2002-03 Public Art Plan. The anticipated remaining balance for the 2001-02 fiscal year has been included in these figures. This balance is estimated at \$670,130.

2002-2003 Objectives

1. Select artists for the public art projects at the Fox Theatre and Van Buskirk Gymnasium by September 2002.
2. Complete public art projects at Swenson Park and Billy Hebert Field by December 2002.
3. Complete public art projects at the MUD pump station(s), DeCarli Square, RWCF Administration Building, and the maintenance hole covers for downtown by March 2003.
4. Offer an educational program, to be conducted by the Public Art Advisory Committee, to local and regional artists by December 2002.



CITY OF STOCKTON

GRANT FUND BUDGETS

GRANT FUND BUDGETS

Grant Funds are appropriations of special grants and entitlements that are restricted by contractual agreement to expenditures or uses specified by the grantor agency. The Federal Community Development Block Grant (CDBG) is included in this section.

The CDBG Budget is adopted separately and is included in this document for convenience.



C I T Y O F S T O C K T O N

***COMMUNITY DEVELOPMENT
BLOCK GRANT***

COMMUNITY DEVELOPMENT BLOCK GRANT**FUNDS 052, 054**

TOTAL BUDGET	\$5,719,000
POSITION ALLOCATION	10

MISSION STATEMENT

The City of Stockton receives an annual allocation of Community Development Block Grant (CDBG) Funds U.S. Department of Housing and Urban Development (HUD). HUD requires CDBG funds be used in pursuing the following national objectives: (1) Provide benefits to low and moderate income persons; (2) Eliminate slums and blight, and; (3) Meet an urgent community need.

Within the framework of the national objectives, the City of Stockton has also established broad local community development objectives, which are intended to benefit low and moderate income households. These local objectives are: (1) Housing and neighborhood preservation including new housing opportunities; (2) Economic development through job retention and creation activities; (3) Pursue public facilities and improvements; (4) Elimination of blight and blighting elements; and (5) Special programs offering significant community benefit.

HIGHLIGHTS**1. Housing and Neighborhood Revitalization** **\$1,100,482**

Provides for low interest loans to eligible lower income families to rehabilitate substandard single family homes in designated target neighborhoods. Provides for the acquisition, construction, and/or rehabilitation of low income multi-family housing projects. Education and Rebate programs encourage citizens to better care for the appearance of their own neighborhoods.

Housing & Economic Development Program Operation	\$1,070,482
Education Programs for Tenants/Landlords.....	30,000
Total Housing and Neighborhood Revitalization	\$1,100,482

2. Economic Development Program **\$100,000**

Provide assistance to property owners in making exterior, cosmetic improvements (e.g. painting, awnings, new doors and windows) to commercial property located in Downtown Stockton.

Facade Loan/Emergency Grant/Rehabilitation Loan Pool.....\$ 100,000

- Information subject to change per City Council Approval of the CDBG, HOME, and ESG One Year Action Plan

COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS 052, 054

3. Public Improvements and Facilities \$1,464,629

Construction of infrastructure improvements to non-existent or substandard public infrastructure within the designated target neighborhoods of Taft and Gleason Park.

Target Neighborhood Public Improvements..... \$1,464,629

4. Code Enforcement/Environmental Assistance \$703,079

Proactive Code Enforcement Program focused on designated revitalization efforts in target CDBG and Safe Neighborhood Project areas.

5. Administration \$ 1,047,360

General Administration costs associated with the overall CDBG program.

6. Special Activities by Sub-Recipients \$290,076

San Joaquin Fair Housing Association.....	\$103,450
Boys & Girls Club of San Joaquin County	35,000
Chamber Business Incubator	58,300
Greater Stockton Emergency Food Bank.....	25,000
Haven of Peace Emergency Shelter.....	10,000
Senior Service Agency of San Joaquin County.....	<u>58,326</u>
Total Special Activities by Sub-Recipients	\$290,076

7. Section 108 Loan \$ 1,013,374

Repayment of Section 108 HUD Loans for the construction of the Downtown Cineplex, Weber Block Plaza, Multi-Modal Rail Project, Mercy Charities Housing and renovation of the Fox Theater.

For the 2002-03 program year, Stockton will receive an entitlement grant of \$5,020,000 and estimated program income of \$699,000 for a total CDBG budget of \$5,719,000.

- Information subject to change per City Council Approval of the CDBG, HOME, and ESG One Year Action Plan

COMMUNITY DEVELOPMENT BLOCK GRANT
FUNDS 052, 054
USE OF FUNDS

	2001-02 Appropriated	2001-02 Year End Balance	02-03 New Allocation	02-03 Total Appropriation
Administrative Support				
General Administration/Oversite	1,156,621	77,122	1,047,360	\$1,124,482
Code Enforcement/Environmental Assistance	633,788	0	703,079	\$703,079
Housing & Econ Dev Program Operation	878,596	35,832	1,070,482	\$1,106,314
Planning - Target Area	9,069	70,702	0	\$70,702
Education Programs	29,125	11,193	30,000	\$41,193
Technical Assistance to Target/ Neighborhoods	30,000	33,356	0	\$33,356
Housing Assistance Services				
Emergency Repair Fund	125,000	143,175	0	\$143,175
Target Neighborhood Property/ Improvement Rebate	218,688	299,898	0	\$299,898
Sub-Recipient Assistance				
San Joaquin Fair Housing	89,135	0	103,450	\$103,450
Other Recipients	190,000	0	186,626	\$186,626
Emergency Permit Fees	13,943	13,943	0	\$13,943
Economic Development Program				
Facade Loan/Emergency Grant/ Rehabilitation Loan Pool	315,476	160,928	100,000	\$260,928
Downtown Incentive Program	98,000	70,000	0	\$70,000
Debt Service				
SECTION 108 LOAN	1,034,645	334,570	1,013,374	\$1,347,944
Loan Foreclosure	174,765	200,225	0	\$200,225
Capital Improvement Program				
Target Area Public Improvements	2,915,991	967,955	1,464,629	\$2,432,584
Alley Abandonment	14,710	39,119	0	\$39,119
TOTAL USES	\$7,927,552	\$2,458,018	\$5,719,000	\$8,177,018

EMERGENCY SHELTER GRANT PROGRAM

FUND 057

TOTAL BUDGET

\$175,000

MISSION STATEMENT

In 1987, the Stewart B. McKinney Homeless Assistance Act was enacted providing federal assistance for the homeless through several programs. The Emergency Shelter Grants (ESG) Program was the first of the programs funded and as a CDBG entitlement city, Stockton receives a formula allocation of ESG funds each year.

HIGHLIGHTS

The Emergency Shelter Grant funds may be used for the rehabilitation or conversion of buildings for use as emergency shelter for the homeless, for the payment of certain operating and social service expenses in connection with emergency shelter for the homeless, and for homeless prevention activities.

The 2002-03 allocation of \$175,000 has been distributed by the City Council as follows:

Stockton Shelter	\$48,088
Gospel Rescue Mission	17,325
St. Mary's Interfaith Dining Room	47,562
Haven of Peace	30,000
Center for Positive Prevention Alternatives	4,200
Women's Center of San Joaquin County	<u>27,825</u>
Total ESG Awards	\$175,000

- Information subject to change per City Council Approval in the CDBG, HOME, and ESG One Year Action Plan

HOME PROGRAM GRANT

FUNDS 058, 059

TOTAL BUDGET

\$2,330,000

MISSION STATEMENT

The HOME Program Grant is funded from the National Affordable Housing Act of 1990 and its provision for the HOME Investment Partnerships. This act provides for participating cities to tailor housing strategies to meet local needs. Stockton's Consolidated Planning Document including its five-year strategy and 2002-3 One Year Action Plan illustrates Stockton's plan for this grant.

HIGHLIGHTS

Using these funds, the City can achieve its housing goals by targeting funds to specific areas or by prioritizing by housing type (i.e., large or small family, elderly or special needs) how these funds can produce the greatest impact in improving the housing stock. The funds will be used to leverage state and private funding to acquire and rehabilitate and/or construct the housing units. Depending on the particular project, funding and long-term affordability goals, these activities will be carried out by private for-profit developers and non-profit Community Housing Development Organizations (CHDO's).

For the 2002-03 program year, Stockton will receive an entitlement grant of \$2,209,000 and will receive approximately \$121,000 in program income funds for a total HOME budget of \$2,330,000

The 2002-03 allocation of \$2,330,000 is distributed as follows:

General Administration/Oversite.....	\$170,301
CHDO Operating Assistance	74,000
Housing Rehab/Construction Programs	<u>2,085,699</u>
Total HOME	<u>\$2,330,000</u>

- Information subject to change per City Council Approval in the CDBG, HOME, and ESG One Year Action Plan



Stockton provides Day Camps, which allow children ages 5-12 to explore the animal and plant kingdoms through games, literature, music, arts and crafts, and guest speakers.



CITY OF STOCKTON

PERMANENT/SPECIAL FUND BUDGETS

PERMANENT/SPECIAL FUND BUDGETS

A Permanent Fund is money given to the city for specified purposes. Although the money belongs to the City, it is legally restricted so that only earnings, not principal, may be spent.

The Special Revenue Funds listed in this section contain monies given for special purposes, of which both principal and interest may be spent. This money belongs to the City, but its use is restricted to the specific purposes. These funds were formally known as Expendable Trust Funds. The change is to comply with the new Governmental Accounting Standards Board (GASB) reporting requirements.

Both types of funds differ from funds in which the City holds money simply as an agent and has no ownership interest.

PERMANENT FUND BUDGETS

A Permanent Fund is money is given to the city from individual and/or corporate donors for a special purpose. The principal remains permanently restricted, while the earnings can be spent for the specified purpose. The entire estimated earnings balance of each fund as of the end of the budget fiscal year is appropriated

GENERAL GOVERNMENT PERMANENT FUND			
Account	Title	Purpose	Budget
627-0240	Annie Wagner Fund	Provide scholarship to Stockton high school student to further education at UC Berkeley, according to the terms of Annie Wagner's will.	\$44,500

LIBRARY PERMANENT FUND			
Account	Title	Purpose	Budget
621-0420	Bess Larson Fund	Purchase general fiction for Chavez Central Library	\$406
622-0420	Gertrude Cady Fund	Purchase circulating and reference copies of Newbery and Caldecott award-winning books for children's section of the Chavez Central Library	\$3,365
626-0420	Arlo Cross Fund	Purchase library material on health-related subjects	\$4,565
628-0420	Kiersch Memorial Fund	Purchase books on music for the Troke Library	\$181
TOTAL			\$8,517

PARKS & RECREATION PERMANENT FUND			
Account	Title	Purpose	Budget
624-0240	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation programs	\$2,175
625-0240	E. Blum-Red Feather	Provide funds through interest from endowment for Ice Skating programs	\$8,270
626-0240	Arlo Cross—Louis Park	Provide funds through interest from endowment for improvements at Louis Park	\$16,335
TOTAL			\$26,780

SPECIAL REVENUE FUND BUDGETS

The Special Revenue Fund Budgets listed in this section receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the fund as of the end of the budget fiscal year is appropriated. If the estimated budget exceeds available resources, the fund cannot spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.

FIRE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
646-0221	Fire General	Use donations to buy unbudgeted fire equipment and send staff to specialized training	\$12,325
646-0222	Paramedic	Use donations to buy unbudgeted medic equipment and training	\$2,305
646-0223	HazMat	Use donations to buy unbudgeted Hazmat equipment and training	\$2,075
646-0224	Technical Rescue	Use tuition from Technical Rescue training classes to buy unbudgeted rescue equipment, supplies and training	\$3,025
646-0226	Retirement Dinner	Use proceeds from ticket sales to pay for food and awards for annual Fire Department retirement dinner	\$24,710
646-0227	Fire Clothing	Use proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem	\$390
TOTAL			\$44,830

GENERAL GOVERNMENT SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
642-0236	Community Projects	Provide funds for various community projects, such as community events, graffiti abatement, special equipment, etc.	\$1,300
642-0239	Employee Recognition	Provide funds for employee recognition program, lunch, etc. through ticket sales and other donations.	\$3,582
642-0246	Web Sponsorship	Provide funds for website development.	\$3,000
TOTAL			\$7,882

SPECIAL REVENUE FUND BUDGETS

LIBRARY SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
644-0201	Library Materials Endowment Fund	Purchase materials specified by donors or for other special materials	\$393,229
644-0202	Tracy Branch Trust Fund	Purchase natural history books or other materials specified by donors; hire part-time employees to cover for regular staff or expand library hours	\$195,374
644-0205	Library Staff Development Fund	Pay for Library staff training	\$9,544
644-0207	Library Literacy Fund	Hire part time employees to work in programs supported by the Library and Literacy Foundation	\$27,187
TOTAL			\$625,334

PARKS & RECREATION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
643-0252	Ice Rink Special Programs	Provide for costs related to special ice arena programs and events	\$65,414
643-0253	In House Hockey	Provide for costs related to the In House Hockey program	\$16,090
643-0254	Senior Hockey	Provide for costs related to Senior Hockey programs	\$6,438
643-0255	Broomball	Provide for costs related to Broomball programs	\$12,909
643-0263	Sports	Provide for costs related to sports activities	\$20,130
643-0267	Special Projects	Provide for donations for specific purposes until needed	\$2,500
643-0272	Sierra Vista Community Center	Provide for costs related to activities of the Sierra Vista Community Center	\$3,369
643-0273	Van Buskirk Community Center	Provide for costs related to activities of the McKinley Community Center	\$7,730
643-0274	McKinley Community Center	Provide for costs related to activities of the McKinley Community Center	\$17,038
643-0275	Stribley Community Center	Provide for costs related to activities of the McKinley Community Center	\$13,300
643-0276	Seifert Community Center	Provide for costs related to activities of the Seifert Community Center	\$51,340
643-0277	Lincoln Community Center	Provide for costs related to activities of the Lincoln Community Center	\$30,302
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center	\$8,823
TOTAL			\$255,383

SPECIAL REVENUE FUND BUDGETS

POLICE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
645-0212	Firearms Instructors Academy	Pay expenses of firearms instruction courses provided to other agencies	\$3,800
645-0214	Senior Police Cadet	Pay for supplies, equipment and other expenses of the Senior Police Cadet Program	\$1,400
645-0215	Community Events	Sponsor activities such as the Christmas Toy Project, National Night Out, Crime Prevention Fairs, Advisory Boards Awards Dinner, and other community events	\$14,000
645-0216	Animal Regulation	Provide support for animal adoption programs run by volunteers	\$28,000
645-0217	Animal Spay/Neuter	Provide for spay/neuter services for adoptable animals through spay/neuter fees and forfeited spay/neuter deposits	\$98,000
645-0218	Police Horse Patrol	Pay for supplies, equipment, and other expenses of the Police Horse Patrol program	\$1,000
645-0219	Hate Crimes Reward Trust	Provide resources for hate crimes investigations and rewards.	\$2,000
TOTAL			\$148,200

STOCKTON ART COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
641-0220	Stockton Arts Commission	Provide activities that advance the arts through grants, donations and proceeds of Commission-sponsored activities.	\$59,500
641-0241	Marian Jacobs Poetry & Prose Symposium	Bring prominent literary speakers to Stockton to promote poetry and literature.	\$43,700
TOTAL			\$103,200



CITY OF STOCKTON

CAPITAL IMPROVEMENT BUDGETS

CAPITAL IMPROVEMENT BUDGETS

The Capital Improvement Budgets appropriate funds for the acquisition, design and/or construction of capital facilities.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program

The Capital Improvement Program is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include purchase, design, engineering, construction and project administration of new, improved or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs and capabilities for the best use of public expenditures, and establishes a long-term plan for future needs.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies and reduces scheduling problems. In addition, it permits private enterprise to relate their projects to the City program.

Capital Improvement Process

City staff and members of the community identify potential projects. City departments submit projects to the Public Works Department, which develops cost estimates and returns these to the departments. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the completed improvement will have on the department's operating and maintenance budget.

The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and to the City Council for review and possible adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the approved five-year plan.

In March 2000, the City's voters adopted Measure U, effective January 1, 2001, which made changes in the City Charter that relate to the CIP process. While the process itself did not change, the timeline did. City staff must now submit the CIP Program to the Planning Commission and Council 90 days before the beginning of the fiscal year. The Planning Commission must submit its recommendation to Council within 30 days of receipt of the CIP Program, and the Council must hold a Public Hearing on the CIP Program within 30 days of receipt of the Planning Commission's recommendation. Thus, the CIP Program must be adopted by June 1.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Document Organization

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, fire stations, parks and recreation facilities, public buildings and urban renewal.

Projects are listed in the following pages by category, such as Public Safety and Parks and Recreation, and by fund. The category listing shows the estimated project fund balance and new appropriations. The fund listing shows new appropriations by fund.



CITY OF STOCKTON

PROJECTS BY CATEGORY

CAPITAL IMPROVEMENT PROGRAM 2002-03

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

CITY-WIDE

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
301-7022	ADA Compliance Program	\$10	\$110
301-7002	Asbestos Abatement Program	\$65	\$0
301-7033	City Hall Elevators	\$0	\$95
301-7034	City Hall Exterior Renovation	\$0	\$200
301-7006	City Hall Interior Renovation	\$50	\$375
301-7071	City Hall Restrooms	\$46	\$200
930-9122	City Office Space	\$46	\$0
301-7087	City Roof Replacement Program	\$248	\$970
301-7035	Electrical Power Upgrade, Repair & Relighting	\$0	\$50
301-7036	HVAC Upgrade and Replacements	\$0	\$95
301-7011	Minor Infrastructure Improvements	\$60	\$0
301-7023	Minor Infrastructure Improvements 00/01	\$90	\$0
301-7040	Minor Infrastructure Improvements 01/02	\$340	\$0
301-7020	Minor Infrastructure Improvements 98/99	\$42	\$0
301-7021	Minor Infrastructure Improvements 99/00	\$185	\$0
301-7029	Youth Center	\$200	\$0

Total City-wide Projects

\$2,095

HOUSING AND REDEVELOPMENT

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
030-6615	Alley Abandonments	\$40	\$40
052-8344	Alley Abandonments	\$20	\$0
417-7903	Central Parking CIP	\$0	\$100
052-8353	Child Care Facility - Carrington	\$800	\$0
052-8354	Child Care Facility - Emerald	\$700	\$0
052-8339	East Main/Burkett - Netherton	\$15	\$0
301-7024	Fox Theater Minor Repairs	\$33	\$0
301-7027	Fox Theater Renovation	\$3,000	\$0
052-8352	Gleason Park Expansion Project	\$452	\$0
052-8347	Gleason Park Infrastructure Improvements	\$691	\$765
052-8351	Gleason Park Reconstruction	\$300	\$0
417-7905	Lot I Parking Structure	\$400	\$0
052-8329	Taft Area - Mary Avenue Improvements	\$40	\$0
052-8327	Taft Area - Pump Station	\$28	\$0
052-8331	Taft Area - Wait Avenue Improvements	\$92	\$700
334-7344	Waterfront Marina (a)	\$0	\$631
038-9809	Weber Avenue Street Improvements	\$205	\$0
334-9809	Weber Avenue Street Improvements	\$10	\$0

Total Housing and Redevelopment Projects

\$2,236

CAPITAL IMPROVEMENT PROGRAM 2002-03

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

LIBRARY

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
950-9202	Library Book Collection Augmentation	\$4	\$250
041-7019	Library-Minor Repairs/Rehabilitation	\$500	\$0
951-9953	Northeast Branch Library	\$800	\$0
951-9112	Northwest Branch Library	\$529	\$0
Total Library Projects			\$250

PARKS AND RECREATION

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
971-9212	Arnold Rue Park	\$50	\$0
301-7838	Billy Hebert Field Renovation	\$3	\$0
971-9207	Blossom Ranch (Fong) Park	\$490	\$435
304-7858	Buckley Cove Boat Launch (a)	\$0	\$954
301-7841	Children's Museum West Side	\$20	\$0
301-7842	Commander's House	\$64	\$0
971-9213	Garrigan Park	\$45	\$0
975-9204	John Peri Neighborhood Park (Rivers)	\$3	\$0
971-9173	La Morada Neighborhood Park	\$200	\$0
975-9205	Little John Creek (Shropshire) Neighborhood Park	\$100	\$130
971-9113	Lodi High School Park	\$500	\$0
304-7859	Louis Park Boat Launch (a)	\$0	\$725
975-9206	Manteca High School Park	\$718	\$0
301-7811	Mattie Harrel Play Equipment	\$5	\$0
304-7860	Morelli Park Boat Launch (a)	\$0	\$2,056
971-9157	Nelson (Brookside) Neighborhood Park	\$78	\$0
301-7843	North Stockton Corporation Yard	\$25	\$0
301-7836	Oak Pool Deck	\$2	\$0
304-7845	Oak/Mckinley Pool Reconstruction	\$24	\$0
921-9141	Panella Park Community Center	\$100	\$0
303-7517	Philomathean Club Renovation	\$130	\$0
301-7857	Pixie Woods Cecily G Play Area	\$0	\$50
970-9974	Pixie Woods Miner's Cove	\$0	\$65
304-9974	Pixie Woods Miner's Cove (a)	\$0	\$185
304-7848	Play Equipment Partial Replace	\$60	\$0
304-7849	Sousa Swimming Restroom Remodel	\$122	\$0
978-9118	Street Tree Planting	\$20	\$175
971-9214	SUSD Park	\$1,800	\$0
301-9955	Tot Lots Full Replacements	\$4	\$0
304-9955	Tot Lots Full Replacements	\$155	\$0
925-9962	Van Buskirk Community Center	\$40	\$746
304-9962	Van Buskirk Community Center (a)	\$0	\$1,364
925-9211	Van Buskirk Playlot	\$50	\$0
301-7837	Victory Pool Recirculation System	\$153	\$0
Total Parks and Recreation Projects			\$6,885

CAPITAL IMPROVEMENT PROGRAM 2002-03

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

PUBLIC SAFETY

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
301-7193	Animal Shelter	\$89	\$0
301-7101	Building Demolition Fund	\$835	\$0
301-7195	Bullet Traps at Range	\$899	\$0
301-7102	Downtown Building Acquisition/Demolition	\$3,700	\$0
303-9810	Essential Services Building Phase II	\$1,500	\$0
930-9810	Essential Services Building Phase II	\$311	\$0
960-9215	Evidence Lab Remodel	\$72	\$0
301-7194	Fire Company 2 - Drill Tower and Rear Yard	\$37	\$0
301-7103	Fire Station Repairs	\$620	\$0
960-9156	Police Facility Expansion	\$127	\$0
960-9222	Police Sub-station North	\$0	\$2,500
960-9216	Property Room Remodel	\$97	\$0
Total Public Safety Projects			\$2,500

SANITARY

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
431-7780	Buena Vista/Smith Canal Storm Sys Improvements	\$5,236	\$0
431-7747	Central Stockton Sewer Interceptor	\$100	\$0
431-9932	Hammer Lane Widening	\$100	\$0
431-7793	San Joaquin River Management Studies	\$175	\$0
431-7740	Instrument Rehabilitation	\$528	\$0
431-7741	North Plant Access Road	\$142	\$0
434-9952	North Stockton Pipelines Project	\$40	\$0
431-7709	RWCF Modifications & Replacements	\$675	\$1,895
431-9901	RWCF Plant Expansion	\$17,500	\$486
434-9901	RWCF Plant Expansion	\$1,328	\$0
431-7785	Sanitary Pump Station Rehab/Modification	\$200	\$190
431-7714	Sanitary Separations	\$315	\$0
431-7787	Sanitary System Deficiency Improvements	\$4,630	\$2,000
431-7702	Sanitary System Repairs	\$25	\$395
431-7784	Sanitary Telemetry	\$90	\$0
431-7727	Sludge Removal and Reuse/Disposal	\$1,440	\$0
431-7734	Southern Industrial Trunk	\$17	\$0
433-7734	Southern Industrial Trunk	\$3,550	\$0
431-7788	Storm Drain Alleviation-Modifications/Additions	\$100	\$0
431-7783	Stormwater Pump Station Improvements	\$10	\$170
431-7781	Underground Fuel Tanks	\$13	\$0
433-9921	Westside Sewer Interceptor	\$4,050	\$0
431-7790	Sanitary System/Street Improvements	\$100	\$50
431-7792	Minor CIP	\$10	\$0
Total Sanitary Projects			\$5,186

CAPITAL IMPROVEMENT PROGRAM 2002-03

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STORMWATER

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
441-7795	Anderson Street Storm Drain System	\$10	\$0
441-7730	Storm Drain Alleviation - Repairs	\$300	\$50
441-7783	Storm Pump Station Rehabilitation	\$40	\$220
441-7794	Stormwater System Deficiency Study/Master Plan	\$350	\$0
441-7789	Stormwater System Rehab./Street Improvements	\$100	\$50
441-7776	Stormwater Telemetry	\$170	\$0
Total Stormwater Projects			\$320

STREETS

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
304-9944	Arch Road/SR 99 Interchange Improvements	\$1,500	\$0
915-9944	Arch Road/SR 99 Interchange Improvements	\$750	\$0
917-9944	Arch Road/SR 99 Interchange Improvements	\$1,500	\$0
080-6657	Audible Pedestrian Traffic Signals	\$28	\$0
038-9963	Ben Holt Dr/Herndon Traffic Signal	\$10	\$0
080-6682	Caldwell Village Street Light Poles	\$1	\$0
080-9927	Charter Way Improvements - Phase I	\$10	\$0
038-9927	Charter Way Improvements - Phase I	\$10	\$0
038-9948	Charter Way Improvements - Phase II	\$15	\$0
080-9948	Charter Way Improvements - Phase II	\$65	\$0
080-6669	Citywide Bridge Repair	\$15	\$0
990-9203	Coordinated Traffic Model Update/Recalibration	\$25	\$0
911-9189	Davis Road/Bear Creek Bridge	\$27	\$0
911-9221	Davis Road/Pixley Slough Bridge	\$0	\$50
080-9948	Downtown Streetlight Mods	\$0	\$250
917-9972	Eight Mile Road/I-5 Interchange	\$0	\$208
038-9961	El Dorado Widening	\$10	\$0
080-9961	El Dorado Widening	\$0	\$100
080-9975	Farmington/Stagecoach Intersection Improvements	\$0	\$750
9975	Farmington/Stagecoach Intersection Improvements (a)	\$0	\$200
304-9907	Fresno Street Traffic Signal	\$1	\$0
990-9907	Fresno Street Traffic Signal	\$10	\$0
304-9932	Hammer Lane Widening	\$525	\$0
431-9932	Hammer Lane Widening	\$150	\$0
080-9932	Hammer Lane Widening	\$2,000	\$0
910-9932	Hammer Lane Widening	\$450	\$0
911-9932	Hammer Lane Widening	\$6,500	\$1,290
304-9914	Hammer Lane/SPRR Grade Separation	\$1	\$0
990-9914	Hammer Lane/SPRR Grade Separation	\$10	\$0
910-9942	Hammer Lane/SR99 Interchange Improvements	\$0	\$900
911-9942	Hammer Lane/SR99 Interchange Improvements	\$25	\$4,037
304-9905	Hammer Lane/UPRR Grade Separation	\$1	\$0
990-9905	Hammer Lane/UPRR Grade Separation	\$10	\$0

CAPITAL IMPROVEMENT PROGRAM 2002-03

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STREETS (Continued)

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
911-9208	Holman Road Widening	\$1,150	\$0
080-6614	Lincoln Street Rehab	\$240	\$0
080-9943	Main Street Traffic Signals (Downtown)	\$200	\$0
904-9943	Main Street Traffic Signals (Downtown)	\$50	\$0
990-9943	Main Street Traffic Signals (Downtown)	\$150	\$0
080-6631	March Lane Sidewalk	\$0	\$530
080-9919	March Lane SPRR Grade Separation	\$1,000	\$0
304-9919	March Lane SPRR Grade Separation	\$350	\$0
910-9919	March Lane SPRR Grade Separation	\$100	\$0
911-9919	March Lane SPRR Grade Separation	\$300	\$0
990-9919	March Lane SPRR Grade Separation	\$25	\$0
080-9918	March Lane UPRR Grade Separation	\$100	\$0
304-9918	March Lane UPRR Grade Separation	\$1,000	\$0
910-9918	March Lane UPRR Grade Separation	\$10	\$0
911-9918	March Lane UPRR Grade Separation	\$25	\$0
990-9918	March Lane UPRR Grade Separation	\$250	\$0
080-9929	Mariposa Road/Hwy 99 Frontage Rd Improvements	\$95	\$0
900-9929	Mariposa Road/Hwy 99 Frontage Rd Improvements	\$85	\$0
080-6632	Market/Main Intersection Realignment	\$25	\$0
080-9956	Mormon Slough/Airport Way Bridge Rehab	\$43	\$0
990-9193	Multi-Modal Transit Plan	\$2	\$0
030-9939	Pacific Avenue/Calaveras Bridge	\$1	\$0
080-9939	Pacific Avenue/Calaveras Bridge	\$120	\$115
080-9957	Pacific Avenue/Miracle Mile Beautification	\$35	\$0
9957	Pacific Avenue/Miracle Mile Beautification (a)	\$0	\$1,000
990-9959	Pershing Avenue/Acacia Traffic Signal	\$1	\$0
038-9959	Pershing Avenue/Acacia Traffic Signal	\$1	\$0
030-9936	Pershing Avenue/Smith Canal	\$15	\$0
038-9936	Pershing Avenue/Smith Canal	\$75	\$0
038-9973	Pershing/Harding NB/SB Left Turn Lane Phasing (a)	\$0	\$465
302-9954	Pershing/Park/I-5 Traffic Signal	\$1	\$0
900-9954	Pershing/Park/I-5 Traffic Signal	\$1	\$0
080-6635	Railroad Crossing Protection	\$8	\$48
080-9947	San Joaquin Street Bridge at Mormon Slough	\$90	\$0
034-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$75	\$165
080-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$1	\$200
080-9967	Sierra Nevada Street	\$1	\$0
915-9945	Sperry Road - Performance/French Camp	\$1,250	\$0
917-9945	Sperry Road - Performance/French Camp	\$500	\$1,315
080-6624	Steel Street Light Pole Replacement	\$150	\$0
980-9191	Street Light Installation	\$60	\$10
983-9191	Street Light Installation	\$250	\$40
985-9191	Street Light Installation	\$60	\$10

CAPITAL IMPROVEMENT PROGRAM 2002-03

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STREETS (Continued)

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
080-6689	Street Lighting Upgrade	\$85	\$0
979-9176	Street Name Sign Installation	\$12	\$20
080-6612	Street Repair Program	\$1	\$750
080-9928	Street Resurfacing Program	\$9,000	\$2,000
301-9928	Street Resurfacing Program	\$500	\$0
039-9928	Street Resurfacing Program (a)	\$400	\$440
038-9970	Surface Transportation Program 2002	\$3,000	\$0
990-9960	Swain Road Traffic Signals	\$1	\$0
038-9960	Swain Road Traffic Signals	\$5	\$0
080-6663	Swain Road/Kermit Traffic Signal	\$2	\$0
038-9906	Traffic Signal Control System	\$1,250	\$0
302-9906	Traffic Signal Control System	\$45	\$0
904-9906	Traffic Signal Control System	\$650	\$0
990-9906	Traffic Signal Control System	\$1,500	\$450
900-9934	Traffic Signal Modifications	\$100	\$0
901-9934	Traffic Signal Modifications	\$35	\$100
902-9934	Traffic Signal Modifications	\$75	\$75
903-9934	Traffic Signal Modifications	\$50	\$0
904-9934	Traffic Signal Modifications	\$75	\$75
990-9934	Traffic Signal Modifications	\$250	\$250
302-9933	Traffic Signals - New	\$30	\$0
900-9933	Traffic Signals - New	\$65	\$0
901-9933	Traffic Signals - New	\$30	\$75
902-9933	Traffic Signals - New	\$200	\$25
903-9933	Traffic Signals - New	\$75	\$75
904-9933	Traffic Signals - New	\$45	\$75
990-9195	Trip Reduction Program	\$1	\$10
030-6668	UPRR Crossing Improvements	\$40	\$0
080-6687	Utility Undergrounding - El Dorado Street	\$25	\$0
030-6643	Utility Undergrounding - Lower Sacramento	\$0	\$85
080-9941	Utility Undergrounding - Victory Park	\$1	\$0
080-9958	Waterloo Road Rehab	\$10	\$0
038-9926	West Lane Rehab	\$100	\$0
080-9926	West Lane Rehab	\$10	\$0

Total Street Projects

\$16,188

CAPITAL IMPROVEMENT PROGRAM 2002-03**PROJECT TOTALS BY CATEGORY**

(DOLLARS IN THOUSANDS)

WATER

Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
421-9944	Arch Rd/State Route 99 Interchange Improvements	\$20	\$0
421-7615	Central Control System	\$320	\$0
421-9922	Delta Water Diversion (Water Rights)	\$10	\$300
421-7634	Emergency Standby Power	\$106	\$100
421-7636	Groundwater Management	\$200	\$0
424-9952	North Stockton Pipelines Project	\$20	\$0
421-9952	North Stockton Pipelines Project	\$50	\$4,653
424-7602	Service System Additions	\$1	\$320
421-7602	Service System Replacements	\$10	\$145
421-7626	South Stockton Aqueduct	\$0	\$50
421-7635	South Stockton Groundwater Monitoring Well	\$1	\$0
424-7633	South Stockton Water Master Plan Update	\$22	\$0
421-7625	Water Service Center	\$286	\$187
421-7617	Water Supply Fac./Existing Well Rehab/Repair	\$5	\$120
421-7618	Water Supply - New Wells	\$290	\$750
424-7601	Water System Expansions	\$100	\$0
421-7601	Water System Expansions	\$10	\$75
424-7623	Water Transmission Mains	\$1	\$0
421-7623	Water Transmission Mains	\$5	\$464
421-7619	Water Treatment Equipment	\$700	\$0
421-7632	Well Replacement	\$500	\$450
421-7620	Well/Reservoir Site Improvements	\$545	\$0
Total Water Projects			\$7,614

WATERFRONT

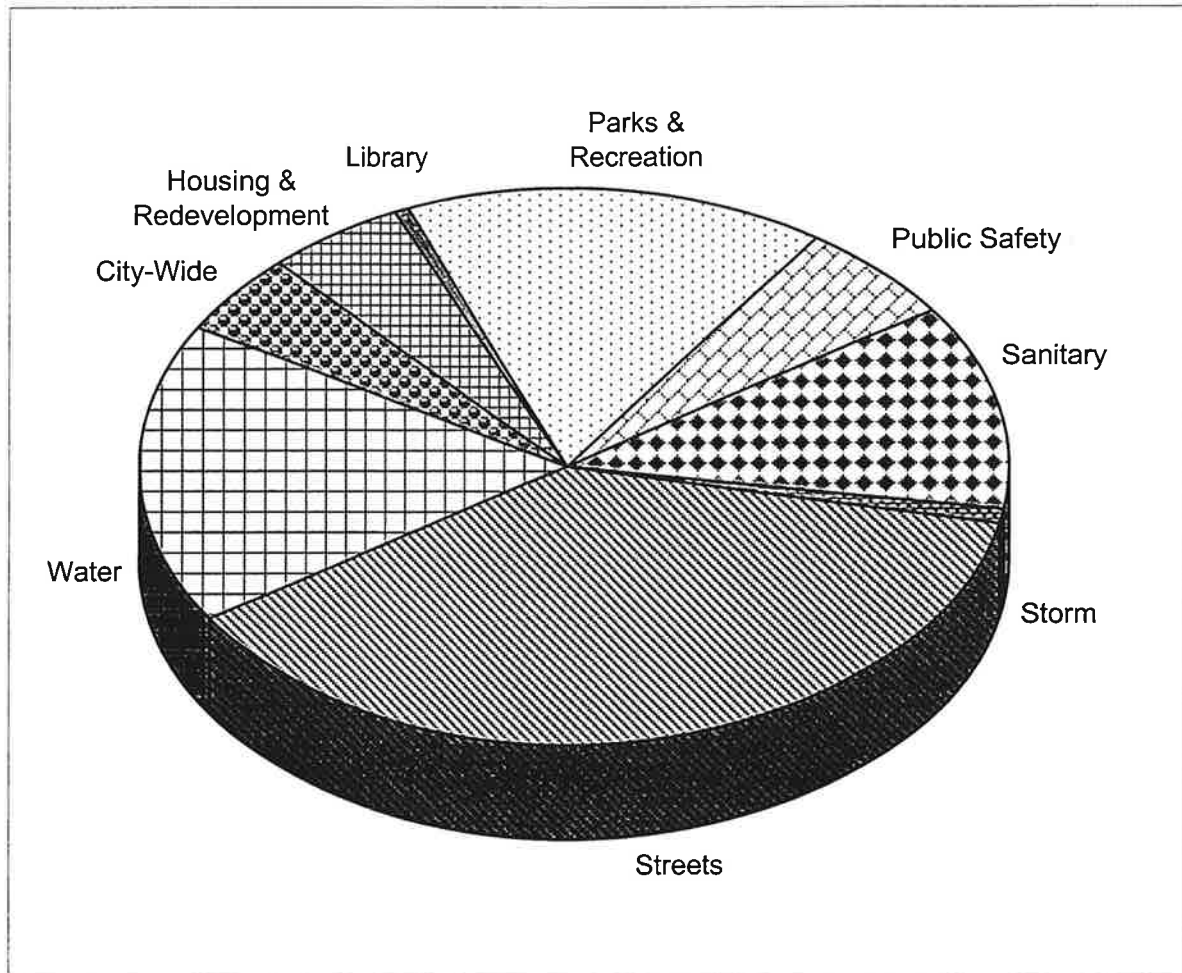
Account Number	Project Description	06/30/02 Est. Balance	Budget 2002-03
303-7510	Events Sign at Weber Point	\$60	\$0
301-9804	Stockton Channel Water Quality Restoration	\$10	\$0
303-9804	Stockton Channel Water Quality Restoration	\$11	\$0
304-9804	Stockton Channel Water Quality Restoration	\$280	\$0
970-9807	Weber Block Plaza	\$50	\$0
970-9802	Weber Point Improvements	\$350	\$0
Total Waterfront Projects			\$0

GRAND TOTAL CIP PROJECTS - ALL CATEGORIES:**\$43,274**

- (a) These amounts will be appropriated and project accounts assigned as separate items when program supplements are approved. The City Manager has the authority to execute supplemental agreements for State Federally funded projects in accordance with Resolutions 99-0553 and 99-0552.

Note: 06/30/02 Balances shown are estimates for planning purposes. Actual project balance appropriations will be determined by actual remaining balances as of June 30, 2002.

**2002-03 CAPITAL IMPROVEMENT PROGRAM
BY CATEGORY**
Dollars in thousands



<u>CATEGORY</u>	<u>2002-03 BUDGET</u>	
City-Wide	\$2,095	4.8%
Housing & Redevelopment	\$2,236	5.2%
Library	\$250	0.6%
Parks & Recreation	\$6,885	15.9%
Public Safety	\$2,500	5.8%
Sanitary	\$5,186	12.0%
Storm	\$320	0.7%
Streets	\$16,188	37.4%
Water	<u>\$7,614</u>	17.6%
Total	<u>\$43,274</u>	



CITY OF STOCKTON

PROJECTS BY FUND

CAPITAL IMPROVEMENT PROGRAM 2002-03
PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

CAPITAL IMPROVEMENT FUND 301:

Account Number	Project Description	Budget 2002-03
301-7022	ADA Compliance Program	\$110
301-7033	City Hall Elevators	\$95
301-7034	City Hall Exterior Renovation	\$200
301-7006	City Hall Interior Renovation	\$375
301-7071	City Hall Restrooms	\$200
301-7087	City Roof Replacement Program	\$970
301-7035	Electrical Power Upgrade, Repair & Relighting	\$50
301-7036	HVAC Upgrade and Replacements	\$95
301-7857	Pixie Woods Cecily G Play Area	\$50
CIP Fund Project Totals		\$2,145

COMMUNITY DEVELOPMENT BLOCK GRANTS FUND 052:

Account Number	Project Description	Budget 2002-03
052-8347	Gleason Park Infrastructure Improvements	\$765
052-8331	Taft Area - Wait Avenue Improvements	\$700
CDBG Project Totals		\$1,465

FEDERAL/STATE/COUNTY GRANTS FUND:

Account Number	Project Description	Budget 2002-03
PROPOSITION 12 PROJECTS:		
304-9962	Van Buskirk Community Center (a)	\$555
OTHER GRANTS/DONATIONS:		
304-7858	Buckley Cove Boat Launch (a)	\$954
9975	Farmington/Stagecoach Intersection Improvements (a)	\$200
304-7859	Louis Park Boat Launch (a)	\$725
304-7860	Morelli Park Boat Launch (a)	\$2,056
9957	Pacific Avenue/Miracle Mile Improvements (a)	\$1,000
038-9973	Pershing/Harding NB/SB Left Turn Lane Phasing (a)	\$465
9974	Pixie Woods Miner's Cove (a)	\$185
9928	Street Resurfacing Program (a)	\$440
304-9962	Van Buskirk Community Center (a)	\$809
334-7344	Waterfront Marina (a)	\$631
Federal/State Grant Project Totals		\$8,020

**CAPITAL IMPROVEMENT PROGRAM 2002-03
PROJECT TOTALS BY FUND**

(DOLLARS IN THOUSANDS)

GAS TAX FUND 030:

Account		Budget
Number	Project Description	2002-03
030-6615	Alley Abandonments	\$40
Gas Tax Project Totals		\$40

MEASURE K SALES TAX FUND 080:

Account		Budget
Number	Project Description	2002-03
STREET IMPROVEMENTS:		
080-9948	Downtown Streetlight Mods	\$250
080-9975	Farmington/Stagecoach Intersection Improvements	\$750
080-6631	March Lane Sidewalk	\$530
080-9939	Pacific Avenue/Calaveras River Bridge	\$115
080-6635	Railroad Crossing Protection	\$48
080-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$200
080-6612	Street Repair Program	\$750
080-9928	Street Resurfacing Program	\$2,000
080-6643	Utility Underground: Lower Sacramento Road	\$85
Measure K Project Totals		\$4,728

MEASURE K SALES TAX FUND 080:

Account		Budget
Number	Project Description	2002-03
CONGESTION RELIEF PROJECTS:		
080-9961	El Dorado Street Widening (a)	\$100
Gas Tax Project Totals		\$100

PARKING DISTRICT FUND 417:

Account		Budget
Number	Project Description	2002-03
417-7903	Central Parking CIP	\$100
Parking District Fund Project Totals		\$100

CAPITAL IMPROVEMENT PROGRAM 2002-03
PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

PFF-AIR QUALITY IMPACT FEES FUND 990:

Account Number	Project Description	Budget 2002-03
990-9906	Traffic Signal Control System	\$450
990-9934	Traffic Signals - Modifications	\$250
990-9195	Trip Reduction Program	\$10
Air Quality Project Totals		\$710

PFF-COMMUNITY CENTER IMPACT FEES FUND 920 - 926:

Account Number	Project Description	Budget 2002-03
925-9962	Van Buskirk Gymnasium	\$746
Community Center Project Totals		\$746

PFF-LIBRARY IMPACT FEES FUND 950 - 956:

Account Number	Project Description	Budget 2002-03
950-9202	Library Book Collection Augmentation	\$250
Library Project Totals		\$250

PFF-PARKLAND IMPACT FEES FUND 970 - 976:

Account Number	Project Description	Budget 2002-03
971-9207	Blossom Ranch (Fong) Park	\$435
975-9205	Little John Creek (Shropshire) Neighborhood Park	\$130
970-9974	Pixie Woods Miner's Cove	\$65
Parkland Project Totals		\$630

PFF-POLICE STATION IMPACT FEES FUND 960:

Account Number	Project Description	Budget 2002-03
960-9222	Police Sub-station North	\$2,500
Police Station Project Totals		\$2,500

CAPITAL IMPROVEMENT PROGRAM 2002-03
PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

PFF-STREET IMPROVEMENT IMPACT FEES FUND 910 - 916:

Account		Budget
Number	Project Description	2002-03
911-9221	Davis Road/Pixley Slough Bridge	\$50
917-9972	Eight Mile Road/I-5 Interchange	\$208
911-9932	Hammer Lane Widening	\$1,290
910-9942	Hammer Lane/SR99 Interchange Improvements	\$900
911-9942	Hammer Lane/SR99 Interchange Improvements	\$4,037
917-9945	Sperry Road/Performance to French Camp	\$1,315
Street Improvement Project Totals		\$7,800

PFF-STREET LIGHT IMPACT FEES FUND 980 - 986:

Account		Budget
Number	Project Description	2002-03
980-9191	Street Light Installation	\$10
983-9191	Street Light Installation	\$40
985-9191	Street Light Installation	\$10
Street Light Project Totals		\$60

PFF-STREET NAME SIGN IMPACT FEES FUND 979:

Account		Budget
Number	Project Description	2002-03
979-9176	Street Name Sign Installation	\$20
Street Sign Project Totals		\$20

PFF-STREET TREE IMPACT FEES FUND 978:

Account		Budget
Number	Project Description	2002-03
978-9118	Street Tree Planting	\$175
Street Tree Project Totals		\$175

**CAPITAL IMPROVEMENT PROGRAM 2002-03
PROJECT TOTALS BY FUND**

(DOLLARS IN THOUSANDS)

PFF-TRAFFIC SIGNAL IMPACT FEES FUND 900 - 906:

Account Number	Project Description	Budget 2002-03
901-9934	Traffic Signals - Modifications	\$100
902-9934	Traffic Signals - Modifications	\$75
904-9934	Traffic Signals - Modifications	\$75
901-9933	Traffic Signals - New	\$75
902-9933	Traffic Signals - New	\$25
903-9933	Traffic Signals - New	\$75
904-9933	Traffic Signals - New	\$75
Traffic Signal Project Totals		\$500

PFF-WATER CONNECTION FEE FUND 424:

Account Number	Project Description	Budget 2002-03
424-7602	Service System Additions	\$320
Water Connection Fee Project Totals		\$320

STORMWATER REVENUE FUND 441:

Account Number	Project Description	Budget 2002-03
441-7730	Storm Drain Alleviation - Repairs	\$50
441-7783	Storm Pump Station Rehabilitation	\$220
441-7789	Storm System Rehab./St. Improv.	\$50
Stormwater Project Totals		\$320

TRANSPORTATION DEVELOPMENT ACT FUND 034:

Account Number	Project Description	Budget 2002-03
034-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$165
TDA Project Totals		\$165

CAPITAL IMPROVEMENT PROGRAM 2002-03
PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

WASTEWATER REVENUE FUND 431:

Account Number	Project Description	Budget 2002-03
431-7709	RWCF Modifications & Replacements	\$1,895
431-9901	RWCF Plant Expansion	\$486
431-7785	Sanitary Pump Station Rehab/Modification	\$190
431-7787	Sanitary System Deficiency Improvements	\$2,000
431-7702	Sanitary System Repairs	\$395
431-7790	Sanitary System/Street Improvements	\$50
431-7783	Stormwater Pump Station Improvements	\$170
Wastewater Project Totals		\$5,186

WATER REVENUE FUND 421:

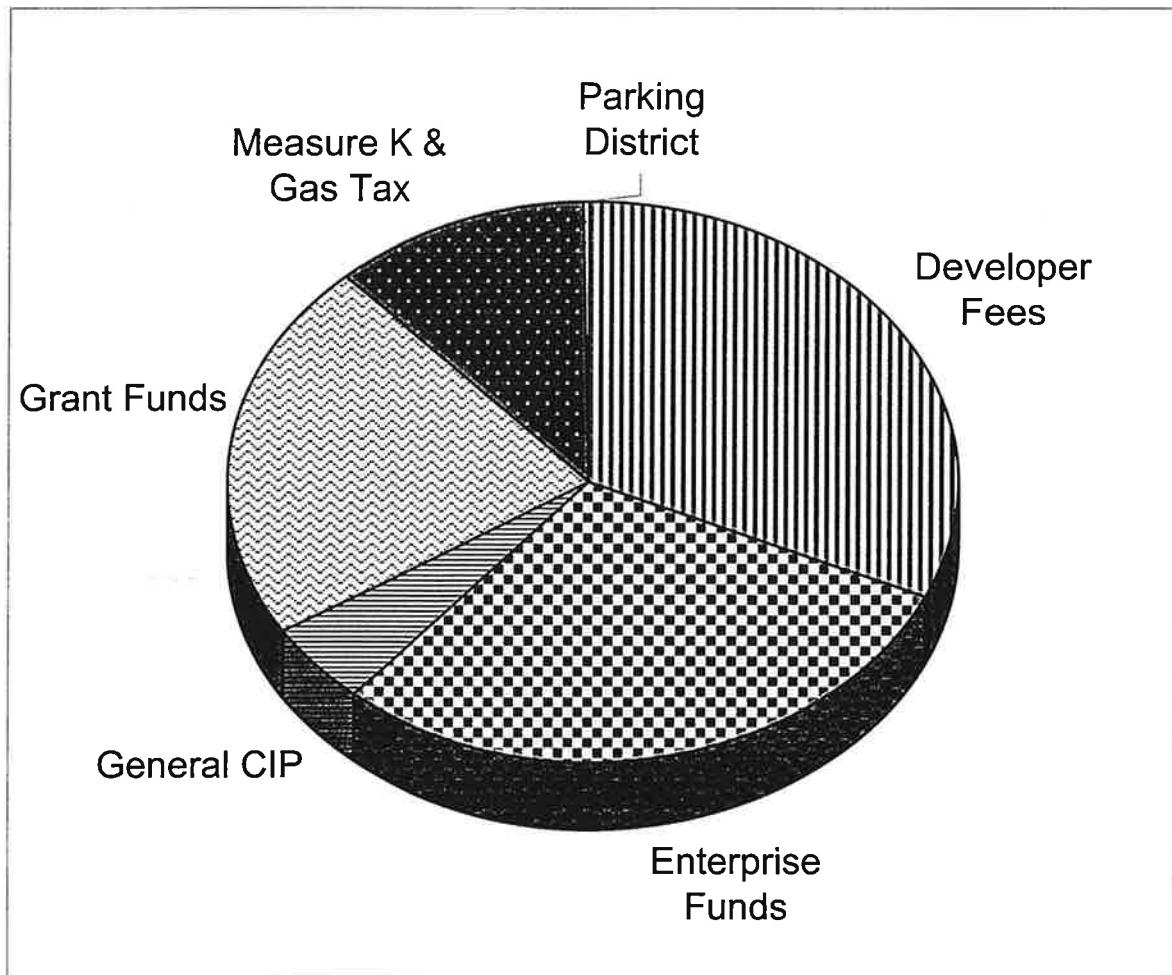
Account Number	Project Description	Budget 2002-03
421-9922	Delta Water Diversion (Water Rights)	\$300
421-7634	Emergency Standby Power	\$100
421-9952	North Stockton Pipelines Project	\$4,653
421-7602	Service System Replacements	\$145
421-7626	South Stockton Aqueduct	\$50
421-7625	Water Service Center	\$187
421-7618	Water Supply - New Wells	\$750
421-7617	Water Supply Fac-Existing Well Rehab/Repair	\$120
421-7601	Water System Expansions	\$75
421-7623	Water Transmission Mains	\$464
421-7632	Well Replacement	\$450
Water Project Totals		\$7,294

TOTAL CIP - ALL FUNDS: \$43,274

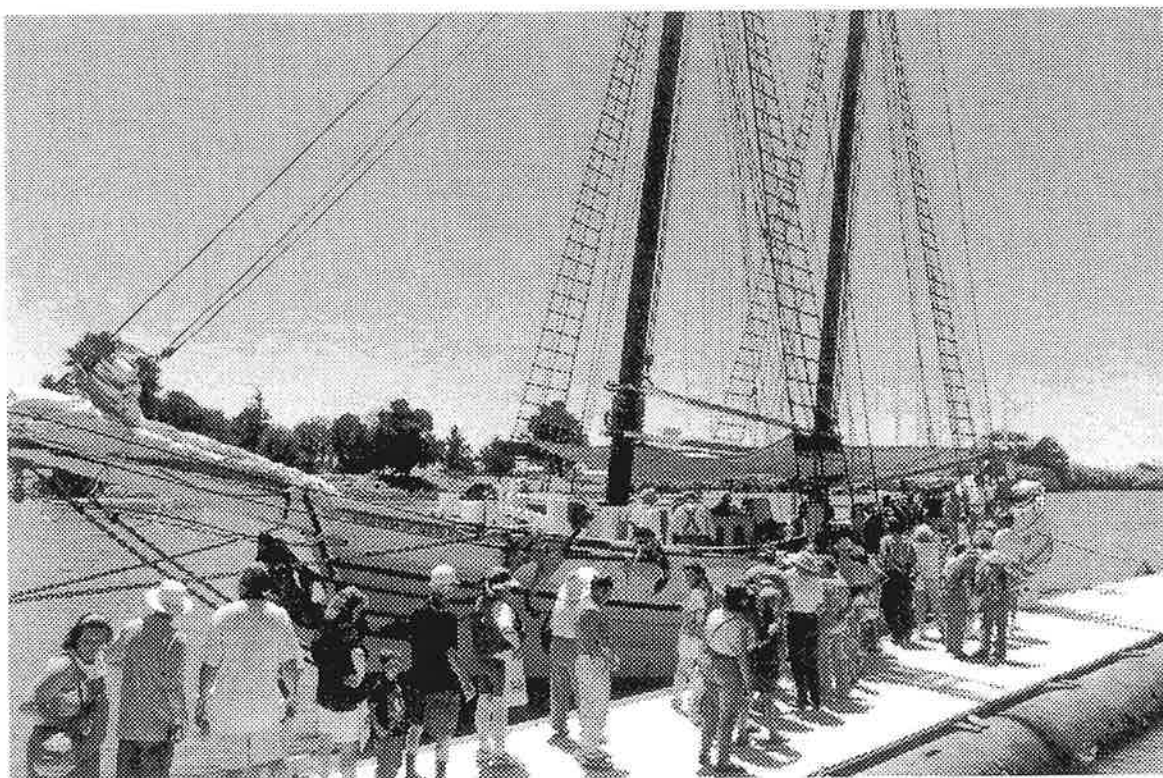
- (a) These amounts will be appropriated as separate items when program supplements are approved. The City Manager has the authority to execute supplemental agreements for State and Federally funded projects in accordance with Resolutions 99-0553 and 99-0552.

2002-03 CAPITAL IMPROVEMENT PROGRAM BY FUND

(Dollars in thousands)



<u>FUND</u>	<u>2002-03 BUDGET</u>	
Developer Fees	\$13,711	31.7%
Enterprise Funds	\$12,800	29.6%
General CIP	\$2,145	5.0%
Grant Funds	\$9,485	21.9%
Measure K & Gas Tax	\$5,033	11.6%
Parking District	\$100	0.2%
	\$43,274	



Special events are carefully planned to provide a wide variety of educational and entertainment value.



CITY OF STOCKTON

REDEVELOPMENT AGENCY BUDGETS

REDEVELOPMENT AGENCY BUDGETS

The Redevelopment Agency is responsible for acquisition, relocation, demolition, and sale of land and buildings in portions of the City earmarked for redevelopment. Projects are financed from the proceeds of bonds and loans from other City funds, which are eventually repaid from increased tax based on the increased property value due to the redevelopment projects.

The Redevelopment Agency is a separate entity and its budget is adopted separately. It is included in this document for convenience.

**REDEVELOPMENT AGENCY
OF THE
CITY OF STOCKTON**

2002-03 ANNUAL BUDGET

[illegible]

REDEVELOPMENT AGENCY ADMINISTRATION**330-0000****2002-03
Budget****SOURCE OF FUNDS**

Projected 06/30/02 Fund Balance: \$100,000

Revenue

Transfers from 6 Tax Allocation

Reserve Accounts & Low/Mod Fund \$977,840

Projected 2001/02 Interest \$30,000

TOTAL NET REVENUE \$1,007,840

TOTAL SOURCE OF FUNDS: \$1,107,840**USE OF FUNDS**

Employee Services \$676,934

Other Services \$385,556

Materials & Supplies \$7,150

Other Expenses \$35,800

TOTAL USE OF FUNDS: \$1,105,440**PROJECTED 6/30/03 FUND BALANCE: \$2,400**

MISSION STATEMENT

This fund represents the administration and general oversight duties performed by Agency staff for on-going and future redevelopment activities which are not related to a specific project. This function includes staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees. It also includes funding and assistance to the Economic Development section of the City Manager's Office. Funding for these general administration activities are provided by transfers from the six redevelopment project area funds and the low/mod fund.

HIGHLIGHTS

Activities which occurred during the current fiscal year, some of which will continue or will be implemented during FY 2002-03, are highlighted below:

Formation of New/Expanded Redevelopment Project Area – On July 10, 2001, the City Council adopted the official Redevelopment Plan for the Port Industrial Redevelopment Project Area. This area encompasses approximately 1,185 acres and includes primarily industrial and commercial uses, including the Port of Stockton.

In addition, the first meetings of the Project Area Committees (PACs) for the proposed Midtown and South Stockton Redevelopment Project Areas were held in July 2001. The PACs will continue to meet throughout the 2001/02 Fiscal Year to help formulate a comprehensive redevelopment plan for each of the proposed project areas which total approximately 7,000 acres. Final approval and plan adoption is scheduled for early Fiscal Year 2002/03. In addition, staff is concurrently working on efforts to establish the Rough & Ready Island Redevelopment Project Area by December 2002.

Statements of Indebtedness - These annual statements are prepared by this department and forwarded to the Administrative Services Officer for signature as the Treasurer of the Redevelopment Agency. Once signed, they are forwarded to the San Joaquin County Auditor/Controller. This report is due October 1st of each year and is the basis for the Agency's eligibility to receive tax increment revenue for the upcoming year.

State Controller's Report - This report is the Agency's Annual Report to the City Council and is forwarded to the State Controller's Office prior to January 1st of each year. In addition to its report on the financial transactions of the Redevelopment Agency for the previous fiscal year, it also requires an update of blight-alleviating activities within each project area as well as projects assisted by low/mod set-aside funds.

Midtown Revitalization – In April 2001, the City Council adopted the CSUS-S/Midtown Neighborhood Master Revitalization Strategy. This strategy provides a detailed look at the community's vision for the future and identifies the projects, programs and actions the City and community will undertake to implement the plan's recommendations for the neighborhood. With the help of a \$400,000 planning grant awarded to the University of the Pacific (UOP) by the U.S. Department of Housing & Urban Development in October 2001, the City and UOP will work

together to implement three major areas of focus including housing revitalization, economic development and human services.

Monitoring Loan Program - Staff continually monitors the loans made by the Redevelopment Agency to developers.

Annual Redevelopment Agency Budget - The Agency's budget is required by California Redevelopment Law and must be adopted by June 30th of each year.

2001-02 Unit Objectives

2001-02 Unit Accomplishments

- | | |
|---|--|
| 1. Adopt the Stockton-South Redevelopment Project Area by June 2002. | 1. The Port Industrial Redevelopment Project Area was adopted on July 10, 2001. |
| 2. Begin implementation of the CSUS-S / Midtown Revitalization Strategy by June 2002. | 2. UOP, in cooperation with the City, received a \$400,000 planning grant to kick start revitalization efforts in the Midtown Neighborhood. This is the first step in securing funding to help implement the CSUS-S/Midtown Neighborhood Master Revitalization Strategy. |

2002-03 Unit Objectives

1. Adopt the Midtown and South Stockton Redevelopment Project Areas by July 2002.
2. Adopt the Rough & Ready Island Redevelopment Project Area by December 2002.
3. Complete one or more action projects identified in the CSUS-S/Midtown Neighborhood Master Revitalization Strategy by June 2003.

ALL NATIONS REDEVELOPMENT PROJECT**333-0000****SOURCE OF FUNDS**

Projected 6/30/02 Fund Balance: \$35,000

Revenue:

Projected Tax Increment Revenue \$162,000

Less 20% to Low/Mod Fund (\$32,400)

Projected 2001/02 Interest \$1,500

TOTAL NET REVENUE \$131,100

TOTAL SOURCE OF FUNDS:

\$166,100

USE OF FUNDS

Transfer to Admin \$75,000

Debt Repayment \$30,000

Employee Services \$52,958

Other Services \$6,229

TOTAL USE OF FUNDS:

\$164,187

PROJECTED 6/30/03 FUND BALANCE:

\$1,913

MISSION STATEMENT

The All Nations Redevelopment Project is a residential project aimed at providing affordable housing to low/moderate income families. The remaining activity in this project area is the completion of the 119-lot Manhattan Plaza Subdivision.

HIGHLIGHTS

Redevelopment activities which have occurred in the All Nations Redevelopment Project during the current fiscal year and those which will continue or will be implemented during FY 2002-03 are detailed below:

CIP Debt Repayment - It is anticipated that sufficient funds will be available during 2002-03 to allow for repayment of \$30,000 in CIP debt to the City of Stockton.

Manhattan Plaza Subdivision - This project of single-family homes is being developed north of Eighth Street between Pock and "D" Streets. Of the 119 lots in the subdivision, 97 have been built and sold to date. It is anticipated that an additional 11 lots will be completed by December 2001. Development of the remaining 11 lots is scheduled for completion by March 2002, thus completing the project by the end of 2001/02 Fiscal Year.

2001-02 Unit Objectives

1. Assist ACLC with the development of at four or more of the remaining 36 lots in the Manhattan Plaza Subdivision by June 2002.

2001-02 Unit Accomplishments

1. Development of the remaining 36 lots were completed by June 2002.

2002-03 Unit Objective

1. Establish a more efficient system to monitor homeownership affordability by June 2003.

**CENTRAL STOCKTON REDEVELOPMENT PROJECT
(AMENDED WEST END)**

334-0000

2002-03 Budget

SOURCE OF FUNDS

Projected 6/30/02 Fund Balance: \$5,426,000

Revenue:

Projected Tax Increment Revenue \$676,000

Less 20% to Low/Mod Fund (\$135,200)

Rental/Lease Revenue \$84,900

TOTAL NET REVENUE \$625,700

TOTAL SOURCE OF FUNDS:	\$6,051,700
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USE OF FUNDS

Employee Services \$122,868

Other Services \$262,435

Materials & Supplies \$5,000

Other Expenses \$95,000

Redevelopment Projects (see listing) \$5,519,213

TOTAL USE OF FUNDS:	\$6,004,516
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PROJECTED 6/30/03 FUND BALANCE:	\$47,184
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CENTRAL STOCKTON REDEVELOPMENT PROJECT (AMENDED WEST END)

334-0000

MISSION STATEMENT

This redevelopment project was amended in 1991 to include virtually all of the downtown core from the railroad tracks on the east to Yosemite Street on the west, and from Park Street on the north to Sonora Street on the south. The basis for this amendment was the earlier adopted "Central Stockton Plan" first outlined by Consultants Kaplan•McLaughlin•Diaz (KMD) in 1989, which targeted specific areas for revitalization. The mission is to stimulate development that substantially conforms to the Redevelopment Plan adopted in 1991, and which results in growth in the tax base and overall improved economic well-being of the area.

HIGHLIGHTS

Redevelopment activities which have occurred in the Central Stockton (Amended West End) Redevelopment Project during the current fiscal year and those which will continue or will be implemented during FY 2002-03 are detailed below:

Downtown Cineplex - A flurry of activity occurred in Fiscal Year 2001/02 on properties comprising the site of the proposed Downtown Cineplex. Most notable of the activities occurring in the year was the purchase and/or condemnation of property necessary to support the construction of the proposed cinema and related facilities. In addition, exhaustive efforts were employed leading to the successful relocation of several businesses, including a new location for Cudney Auto Supply and the Cancun Restaurant. Construction of the proposed cinema is scheduled to begin in spring 2002 with completion by the end of May 2003.

Hotel Stockton Renovation - The Hotel Stockton Renovation project has been delayed while the developer reviews the possibility of changing the use on the upper floors to residential rather than office use. The ground floor will be rehabilitated for retail, but the State Historic Preservation Office requirements to maintain much of the hotel structure on the upper floors have made the project too costly for office space. Plans for residential use on the second through sixth floors should be completed by this coming summer with construction beginning in the fall of 2002.

Environmental Protection Agency (EPA) Brownfields Project - A significant amount of work was accomplished during the first part of the 2001/02 Fiscal Year. Proposed Brownfields Legislation has been introduced at the Senate level for consideration during the next legislative session. A Remedial Action Plan was finalized by the State Department of Toxic Substances Control in August. This gives the City a green light to move forward on North Shore development in the Banner Island area. A Phase I Site Assessment was completed for the six-block Multi-Modal project area which identified those parcels requiring additional soil and groundwater testing. The Phase II for this project will be prepared during the spring and summer of 2002. A Phase II Site Assessment was completed for two blocks of the Gleason Park Affordable Housing Project. A Phase I Site Assessment was completed for the newly acquired El Dorado Bowl that disclosed a previous gas station on the site. Work is moving forward under the Supplemental Pilot Program through EPA and additional Phase I and Phase II Site Assessments will be completed during the spring and summer of 2002.

CENTRAL STOCKTON REDEVELOPMENT PROJECT (AMENDED WEST END)

334-0000

Weber Avenue Streetscape Project - Most of the project related activity occurring in Fiscal Year 2001/02 centered around the completion of construction plans for the proposed project, including a refinement of the design details associated with the public art component. It is anticipated that the project will be bid in January 2002 with construction scheduled to begin in spring 2002.

Fox Theatre Renovation - Roof replacement on the Theatre was completed which will provide for many years of protection against the elements and ensure a sound investment as interior renovation work begins.

Weber Point Grill - The Weber Point Grill, also known as the South Shore Master Development Area No. 1, was granted approval of a Tentative Parcel Map and Use Permit earlier this year. Negotiations are proceeding on a Disposition and Development Agreement (DDA), and action by the Redevelopment Agency is anticipated in 2002. Approval of the DDA will enable Monte Vista Development to proceed with construction of the Weber Point Grill restaurant on property presently occupied by a combination of City-owned open space and the old Castaways Restaurant parcel currently owned by Monte Vista.

Washington Street Business Park - The Redevelopment Agency entered into an Exclusive Negotiating Rights Agreement with Monte Vista - Washington Street Business Park, LLC in May 2001. Since entering into the Agreement, the developer has been planning the physical layout of buildings and facilities on the property, including the abandonment and relocation of existing utilities. Several other site investigations also have been completed, including a Phase II Environmental Assessment and an archeological excavation. Currently, the developer is finalizing development plans and is expected to complete negotiations with the Agency and begin construction of a development project in spring 2002.

Marina Tower Renovation - The Planning Commission approved a request to change the exterior elevations of the building and modify the parking area in March 2001. The summer and fall of 2001 was spent marketing the site to prospective tenants. The developer has received a letter of intent from a tenant interested in occupying a portion of the building. The developer continues to seek additional tenants and is in the process of seeking financing for the renovation.

Downtown Marina - Significant progress on the renovation and acquisition of the Downtown Marina, or Waterfront Yacht Harbor, occurred during the first half of Fiscal Year 2001/02. The State Department of Boating and Waterways (DBAW) approved the requested \$10.3 million loan, and accepted a grant application for improvements to Morelli Park. More detailed design drawings were completed that reflect the input of DBAW, marina users, and future landside developers to ensure that the City builds a marina that will complement and enhance downtown redevelopment while providing the boating public with a first class marina. Negotiations to acquire the leasehold interest of the Waterfront Yacht Harbor took place throughout the first half of the fiscal year, and negotiations to acquire fee title to additional water area owned by the Weber family is anticipated to begin in early 2002. A Use Permit and environmental document

CENTRAL STOCKTON REDEVELOPMENT PROJECT (AMENDED WEST END)

334-0000

was approved by the Planning Commission in December 2001. The DBAW Commission will be taking action to approve the first drawdown of loan monies at their March 2002 meeting. Development of detailed design and engineering plans will begin in spring and summer of 2002, with construction beginning in the following fiscal year.

Gateway Block – June 2001 marked the opening of the McDonald's Restaurant at Lafayette and Center Streets, a long-anticipated culmination of years of hard work by the Redevelopment Agency and the developer, Stockton Gateway LLC. This project has dramatically changed this "Gateway" entrance into downtown Stockton from a block plagued by blight and criminal activities into a welcoming site when entering the City's core.

Children's Museum – The Agency-owned warehouse along Weber Avenue has been leased by the Children's Museum for many years. During FY 2001-02, construction of their outdoor recreation area was completed.

Dean DeCarli Waterfront Square (Weber Block Plaza) - After decades of the Stockton Channel Head being covered by a parking deck, the unveiling and dedication of the Dean DeCarli Waterfront Square occurred on June 29, 2001. The Redevelopment Agency acquired this property in October 1998 for transformation of the block into a pedestrian plaza. The newly completed space not only uncovered the Channel Head, but created a plaza which includes a fountain, shade covering, step seating and other public open space improvements. Originally conceived as part of the Waterfront Task Force Action Plan, it provides an important link between the downtown core and the Weber Point Events Center and the Waterfront.

Record Expansion Project – The Record was selected as the master developer for the block bounded by Market, American, Washington and Stanislaus Streets in 1996 and a Disposition and Development Agreement was approved in 1998. After several years of acquisition and relocation activities, this project proceeded to demolition during 2001. It is expected that the property will be transferred to the Record for development during 2002. The short-term development will be as a parking lot for The Record with long-range plans to include expansion of their plant to accommodate a new printing press. This redevelopment project will not only ultimately add to the tax base, but also keeps a major employer in the downtown core.

Fox Theatre Renovation – Roof replacement was completed which will provide for many years of protection against the elements and ensure a sound investment as interior renovation begins. A contract for architectural renovation design was awarded in February 2002. Contracts for asbestos abatement and seating refurbishment went out to bid, with work expected to commence during FY 2002-03.

**CENTRAL STOCKTON REDEVELOPMENT PROJECT
(AMENDED WEST END)**

334-0000

Account	Project	01/02 Budget	6-30-02 Est. Balance	02/03 Budget
7326	Children's Museum ¹	\$50,345	\$0	\$0
7327	Gateway	\$225,227	\$50,000	\$50,000
7328	Stockton Record	\$364,285	\$50,000	\$50,000
7334	Hotel/Cineplex	\$2,587,975	\$1,200,00	\$1,200,000
7335	Fox Theatre	\$601,236	\$0	\$50,000
7337	Henery Apartments	\$58,225	\$0	\$49,213
7339	EPA Brownfields	\$199,043	\$100,000	\$100,000
7344	Marina Expansion	\$508,709	\$20,000	\$20,000
7345	Castaways	\$0	\$0	\$0
7346	Multi-Modal	\$3,671,904	\$3,500,000	\$3,500,000
7347	Mercy Charities	\$1,560,478	\$0	\$0
7348	North/South Shore	\$244,931	\$100,000	\$100,000
7349	EPA Loan Fund	\$480,476	\$400,000	\$400,000
9805	Seawall	\$0	\$0	\$0
9807	Weber Block	\$0	\$0	\$0
9809	Weber Ave. Streetscape	<u>\$260,889</u>	<u>\$0</u>	<u>\$0</u>
	Project Totals:	\$10,813,723	\$5,420,000	\$5,519,213

2002-03 Unit Objectives

1. Complete the Record Expansion Project by December 2002.
2. Complete the Downtown Cineplex Project by June 2003.
3. Commence renovation of the Hotel Stockton by November 2002.
4. Finalize a Disposition and Development Agreement (DDA) for the Weber Point Grill by June 2002.
5. Complete the Weber Streetscape Project by June 2003.
6. Complete the Washington Street Business Park by June 2003.
7. Complete environmental testing by December 2002 and the detailed design and engineering plans for the Downtown Marina by June 2003.

¹ This is now budgeted for under Parks & Recreation

EASTLAND REDEVELOPMENT PROJECT**335-0000****SOURCE OF FUNDS****2002-03
Budget**

Projected 6/30/02 Fund Balance:	\$11,000
Revenue:	
Projected Tax Increment Revenue	\$287,000
Less 20% to Low/Mod Fund	(\$57,400)
Projected 2001/02 Interest	\$10,000
TOTAL NET REVENUE	\$239,600

TOTAL SOURCE OF FUNDS:	\$250,600
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USE OF FUNDS

Transfer to Admin	\$20,000
Debt Repayment	\$125,000
Employee Services	\$102,814
Other Services	\$2,408

TOTAL USE OF FUNDS:	\$250,222
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PROJECTED 6/30/03 FUND BALANCE:	\$378
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MISSION STATEMENT

This redevelopment project was adopted in 1990 with the major focus initially being the completion of the Eastland Plaza Shopping Center at the corner of Fremont and Wilson Way. The resulting growth in the tax base will allow for future commercial and residential development within the project area.

HIGHLIGHTS

The major activity occurring within the Eastland Redevelopment Project has been the implementation of the Disposition and Development Agreement (DDA) with the master developer for the area along Oak Street east of Wilson Way to the Eastland Plaza Shopping Center. Redevelopment activities that have occurred in connection with the DDA and those which will continue or be implemented during FY 2002-03 are detailed below:

Eastland Plaza Disposition and Development Agreement - As specified in the Fourth Amendment to the DDA, the Agency processed a full reconveyance for the Deeds of Trust held on separate Eastland Plaza Shopping Center II property as security for the completion of the specified Wilson Way improvements. Efforts continue to develop the remaining 2 building pads.

Debt Repayment - It is anticipated that sufficient funds will be available during 2002-03 to allow for repayment in the amount of \$125,000 in General Fund Debt to the City of Stockton.

2001-02 Unit Objectives

1. Assist Eastland Plaza with the development of the remaining 2 building pads by June 2002.
2. Make arrangements with developer by June 2002 to repay Agency note in accordance with the DDA.

2001-02 Unit Accomplishments

1. Not completed. Development efforts will continue in FY 02/03.
2. Not completed. Further evaluation is needed to determine the appropriate repayment amount.

2002-03 Unit Objective

1. Assist the developer, Eastland Plaza, in marketing the remaining properties for development by June 2003.

LOW/MODERATE INCOME HOUSING FUND**339-0000****2002-03
Budget****SOURCE OF FUNDS**

Projected 6/30/02 Fund Balance: \$45,000

Revenue:Projected Tax Increment Revenue \$412,600
(20% Transfers from 6 Project Areas)

Projected 2001/02 Interest \$75,000

Loan Repayment (Phoenix House) \$9,000

TOTAL NET REVENUE \$496,600

TOTAL SOURCE OF FUNDS: \$541,600**USE OF FUNDS**

Transfer to Admin \$150,000

Mercy Housing California \$346,600

Manhattan Plaza \$45,000

TOTAL USE OF FUNDS: \$541,600**PROJECTED 6/30/03 FUND BALANCE: \$0**

MISSION STATEMENT

The Low/Moderate Income Housing Fund was established pursuant to a provision of the California Redevelopment Law which requires that a Redevelopment Agency set aside 20% of the tax increment revenue it receives for the express purpose of promoting the development of affordable housing for lower income households. These funds may be used within or outside a redevelopment project area

HIGHLIGHTS

With the exception of the transfer to the Agency's General Administration Account (330-7310), all monies within this fund are used for the actual development of affordable housing. The Redevelopment Agency has been able to utilize primarily all of its housing set aside each year to assist such projects as the Delta Plaza Apartment Project, Phoenix House Single-Room Occupancy Hotel, Manhattan Plaza Subdivision, Santa Fe Townhomes, Villa de San Joaquin Project, Main Street Manor (Bronx Hotel), Charleston Place, the Filipino Community Building, Carrington Circle, and 1230 N. San Joaquin Street. These projects are funded as they arise from available low/mod money. As a result, these funds are appropriated as projects are presented to the Redevelopment Agency. The following project(s) will be focused on during the 2002-03 fiscal year:

Mercy Housing California Affordable Housing Project: On March 20, 2001, the Agency approved a Disposition and Development Agreement (DDA) with Mercy Housing California for the development of three blocks in the Gleason Park Neighborhood. Phase I of the project calls for the construction of 92 affordable housing units in addition to a community building, laundry facilities and on-site parking. Phase II of the project will include a mix of additional housing units and commercial/retail space. During the 2001/02 Fiscal Year, Agency activities were primarily focused on property acquisition and tenant relocation. The 2002-03 budget includes \$346,600 of Low/Mod funds to continue to implement the DDA between Mercy Housing California and the Agency.

Manhattan Plaza Subdivision: The 2002-03 budget includes \$45,000 of Low/Mod funds to construct a concrete masonry block wall along Pock Lane. This will separate the single family homes located in Manhattan Plaza from the apartment complexes in All Nations.

McKINLEY REDEVELOPMENT PROJECT**332-0000****2002-03
Budget****SOURCE OF FUNDS**

Projected 6/30/02 Fund Balance: \$350,000

Revenue:

Projected Tax Increment Revenue \$553,000
Less 20% to Low/Mod Fund (\$110,600)
Projected 2001/02 Interest \$20,000

TOTAL NET REVENUE \$462,400

TOTAL SOURCE OF FUNDS: \$812,400

USE OF FUNDS

Transfer to Admin \$572,840
Employee Services \$83,818
Other Services \$2,192

TOTAL USE OF FUNDS: \$658,850

PROJECTED 6/30/03 FUND BALANCE: \$153,550

MISSION STATEMENT

The McKinley Redevelopment Plan was adopted in 1973 as a primarily residential project. Implementation of the plan will encourage the development of affordable housing and pursue commercial business assistance along major arteries within the project area.

HIGHLIGHTS

More specifically, as stated in the Implementation Plan for the Redevelopment Agency, the Agency will assist in the revitalization and growth of the McKinley Project Area through business assistance efforts along El Dorado Street.

SHARPS LANE VILLA REDEVELOPMENT PROJECT**331-0000****2002-03
Budget****SOURCE OF FUNDS**

Projected 6/30/02 Fund Balance:	\$0
Revenue:	
Projected Tax Increment Revenue	\$175,000
Less 20% to Low/Mod Fund	(\$35,000)
Projected 2001/02 Interest	\$0
TOTAL NET REVENUE	\$140,000

TOTAL SOURCE OF FUNDS:	\$140,000
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USE OF FUNDS

Transfer to Admin	\$110,000
Debt Repayment	\$30,000

TOTAL USE OF FUNDS:	\$140,000
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PROJECTED 6/30/03 FUND BALANCE:	\$0
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MISSION STATEMENT

Redevelopment activities in this project area have been completed for some time. However, the project continues to generate tax increment which are used to retire existing debt owed to the City's Community Development Block Grant (CDBG) Program as well as fund a portion of the General Administration for the Agency.

HIGHLIGHTS

It is anticipated that Sharps Lane Villa will net approximately \$140,000 in revenue during 2002-03. These funds will be used to fund a portion of the Agency's general administration and for repayment of CDBG debt. As required by federal regulations, these funds will flow back to that program expressly for use by eligible CDBG activities.

PORT INDUSTRIAL REDEVELOPMENT PROJECT**336-0000****2002-03
Budget****SOURCE OF FUNDS**

Projected 6/30/02 Fund Balance: \$0

Revenue:

Projected Tax Increment Revenue	\$210,000
Less 20% to Low/Mod Fund	(\$42,000)
Less AB1290 Payment	(\$34,650)
Projected 2001/02 Interest	\$5,000

TOTAL NET REVENUE \$138,350

TOTAL SOURCE OF FUNDS: \$138,350**USE OF FUNDS**

Transfer to Admin	\$50,000
Debt Repayment	\$50,000
Employee Services	\$10,204
Other Services	\$20,246

TOTAL USE OF FUNDS: \$130,450**PROJECTED 6/30/03 FUND BALANCE: \$7,900**

MISSION STATEMENT

This redevelopment project area was adopted on July 10, 2001 as a primarily industrial and commercial area to 1) assist property owners with building rehabilitation and construction; 2) facilitate clean up and reuse of properties containing hazardous contamination; and 3) improve and expand streets, storm drain systems and utilities.

HIGHLIGHTS

Redevelopment activities, which will be implemented during Fiscal Year 2002/03, are detailed below:

Debt Repayment - It is anticipated that sufficient funds will be available during 2002-03 to allow for repayment in the amount of \$50,000 in General Fund Debt to the City of Stockton.

2002-03 Unit Objective

1. Begin implementation of the Port Industrial Redevelopment Plan by December 2002.

**REDEVELOPMENT AGENCY
2002-03 BUDGET
SCHEDULE OF INTERFUND TRANSFERS
DETAIL OF TRANSFERS IN**

2002-03

TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:

Sharps Lane Fund (331)	\$ 110,000	
McKinley Fund (332)	572,840	
All Nations Fund (333)	75,000	
Eastland Fund (335)	20,000	
Port Industrial Fund (336)	50,000	
Low/Mod Income Housing Fund (339)	<u>150,000</u>	
		\$ 977,840

TO LOW/MOD INCOME HOUSING FUND (339) FROM:

*Sharps Lane Fund (331)	\$ 35,000	
*McKinley Fund (332)	110,600	
*All Nations Fund (333)	32,400	
*Central Stockton (Amended West End) Fund (334)	135,200	
*Eastland Fund (335)	57,400	
*Port Industrial Fund (336)	<u>42,000</u>	
		412,600

TO GENERAL FUND (010) FROM:

Eastland Fund (335)	\$ 125,000	
Port Industrial Fund (336)	<u>50,000</u>	
		175,000

TO CAPITAL IMPROVEMENT FUND (301) FROM:

All Nations Fund (333)		30,000
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TO COMMUNITY DEVELOPMENT BLOCK GRANT FUND (052) FROM:

Sharps Lane Fund (331)		<u>30,000</u>
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	Total Transfers In	<u>\$ 1,625,440</u>
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*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the six redevelopment project areas.

**REDEVELOPMENT AGENCY
2002-03 BUDGET
SCHEDULE OF INTERFUND TRANSFERS
DETAIL OF TRANSFERS OUT**

		<u>2002-03</u>
<u>FROM SHARPS LANE FUND (331) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$ 110,000	
Community Development Block Grant Fund (052)	30,000	
*Low/Mod Income Housing Fund (339)	<u>35,000</u>	
		\$ 175,000
<u>FROM McKINLEY FUND (332) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$ 572,840	
*Low/Mod Income Housing Fund (339)	<u>110,600</u>	
		683,440
<u>FROM ALL NATIONS FUND (333) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$ 75,000	
Capital Improvement Fund (301)	30,000	
*Low/Mod Income Housing Fund (339)	<u>32,400</u>	
		137,400
<u>FROM CENTRAL STOCKTON (AMENDED WEST END) FUND (334) TO:</u>		
*Low/Mod Income Housing Fund (339)		135,200
<u>FROM EASTLAND FUND (335) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$ 20,000	
General Fund (010)	125,000	
*Low/Mod Income Housing Fund (339)	<u>57,400</u>	
		202,400
<u>FROM PORT INDUSTRIAL FUND (336) TO:</u>		
Redevelopment Agency Administration Fund (330)	\$ 50,000	
General Fund (010)	50,000	
*Low/Mod Income Housing Fund (339)	<u>42,000</u>	
		142,000
<u>FROM LOW/MOD INCOME HOUSING FUND (339) TO:</u>		
Redevelopment Agency Administration Fund (330)		<u>\$ 150,000</u>
Total Transfers Out		<u>\$ 1,625,440</u>

*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the six redevelopment project areas.



CITY OF STOCKTON

GLOSSARY



GLOSSARY

ACCOUNTING SYSTEM – The total structure of records and procedures to discover, record, classify, summarize, and report information on the financial position and the results of operations of a government or any of its funds, fund types, or organizational components.

ACCRUAL BASIS OF ACCOUNTING – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

ACTIVITY – A specific line of work performed by one or more governmental components for accomplishing a function for which the government is responsible. Examples of activities are public safety and general government.

ALLOCATION – (1) A portion of a lump-sum appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The designated number of full-time regular positions approved for each budget unit.

ANNUAL OPERATING BUDGET – An outline of planned governmental expenditures, revenues, activities, programs and objectives for the fiscal year.

APPROPRIATION – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

ASSESSED VALUATION – A valuation of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

ASSET – An economic resource or probable future benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

BUDGET – A plan of financial operation that includes an estimate of proposed expenditures and the proposed means for financing them. (See also Annual Operating Budget).

BUDGET DOCUMENT – The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

BUDGET HEARING – A public meeting to allow citizens to comment on the proposed budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

GLOSSARY

CAPITAL BUDGET – A budget that appropriates the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

CAPITAL OUTLAY – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

CASH FUND BALANCE – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

DEBT SERVICE – Payment of the principal and interest of an obligation resulting from the issuance of bonds or notes.

DEBT SERVICE REQUIREMENT – The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds, and payments required for accumulating monies for future retirement of term bonds.

DEPARTMENT – A major organizational unit of the City that has management responsibility for a group of related operations.

DEPRECIATION – (1) The process of accounting for expiration in the service life of a fixed asset due to deterioration, inadequacy and obsolescence. This is calculated by taking the cost of the fixed asset, less any salvage value, prorated over the estimated service life of the asset. (2) The portion of depreciation charged as an expense during a particular period. This accounting transaction does not involve a cash expense or affect the cash available for operations.

DISTRICT FUND - A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

ENCUMBRANCE – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

ENTERPRISE FUND – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not comingled with other funds.

EXPENDITURE – An expenditure is a payment for services, materials, salaries and products necessary for the operation of City government.

FISCAL YEAR – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

GLOSSARY

FIXED ASSET – An asset of a long-term character such as land, building, machinery, furniture, and other equipment, with a value greater than \$1,000 and a useful life of longer than one year.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis. For example, one person working half time would count as 0.5 FTE.

FUND – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

FUND BALANCE – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

GENERAL FUND – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

GENERAL OBLIGATION BOND – (1) A bond backed by a government pledge of its full faith and credit to its repayment. (2) May refer to a bond that is to be repaid from taxes and other general revenues.

GRANT – A grant is contributions or gifts of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

INDENTURE – A written contract or agreement.

INDIRECT COSTS – Those elements of cost necessary in the production of a good or service that are not directly traceable to the product or service.

INTERFUND TRANSFER – Amount transferred from one fund to another.

INTERNAL SERVICE FUND – A fund used to account for the centralized financing of goods or services provided by one department or agency to other government departments or agencies, or to other governments, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance and equipment replacement.

OBJECTIVE – A readily measurable statement of an expected accomplishment within the fiscal year.

OPERATING BUDGET – The portion of the budget that pertains to the daily operations providing basic governmental services.

ORDINANCE – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a higher form of law, such as a state statute or constitutional provision. (See also resolution).

GLOSSARY

PERMANENT FUND – A fund in which the principal remains permanently restricted, while the earnings may be spent for the specified purpose for which the money was given.

PROPERTY TAX – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

RESERVE – (1) An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure. (2) An account used to legally segregate a portion of fund equity for a specific future use.

RESOLUTION – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

RESTRICTED ASSETS – Monies or other resources restricted by legal or contractual requirements. In governmental accounting, special treatments are applied to restricted assets arising out of revenue bond indentures in Enterprise Funds.

REVENUE – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

SPECIAL ASSESSMENTS – Compulsory charges levied by a government to finance current or permanent public services to a particular group of persons or properties.

SPECIAL REVENUE FUND – A fund in which the City, State or Federal government, or the donor of the funds, restricts the revenue collected to particular purposes. Beginning in 2001-02, funds that were formerly called Expendable Trust Funds (in which all money collected could be spent for the specified purpose of the fund) are now considered Special Revenue Funds, in compliance with GASB 34 regulations.

TAXES - Compulsory charges levied by a government to finance services performed for the common benefit.

TRUST FUND – See *Permanent Fund* or *Special Revenue Fund*.

USER FEE – Charge for services provided only to those benefiting from the service.