



C I T Y O F S T O C K T O N

***Final Budget
Fiscal Year 2004 - 2005***

City of Stockton, California

***Prepared and Issued by
The City Manager's Office***

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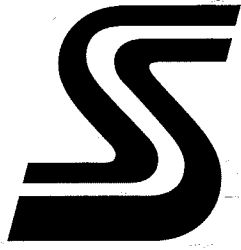
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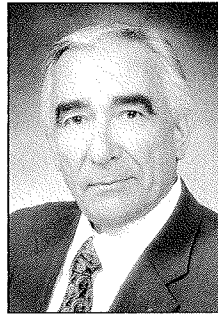
CITY OF STOCKTON

OVERVIEW

OVERVIEW

The Overview section lists the Mayor and City Council and the City vision statement, and includes the budget transmittal letter, budget resolution, and City Manager's Budget Message. It outlines the budget process and budget documentation organization, profiles some city demographics, and shows a city-wide organization chart.

CITY OF STOCKTON CITY COUNCIL



GARY A. PODESTO
MAYOR



GLORIA C. NOMURA
VICE MAYOR
District 6



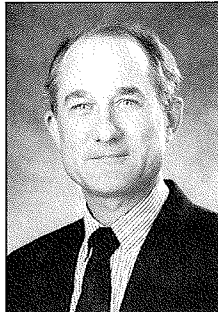
STEVE J. BESTOLARIDES
COUNCILMEMBER
District 1



RICHARD F. NICKERSON, MD
COUNCILMEMBER
District 2



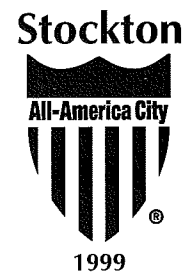
LESLIE BARANCO MARTIN
COUNCILMEMBER
District 3



LARRY RUHSTALLER
COUNCILMEMBER
District 4



GARY GIOVANETTI
COUNCILMEMBER
District 5



CITY OF STOCKTON VISION



*Our Vision is of Stockton
experiencing an Educational,
Cultural, Economic and
Social Resurgence*



CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

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June 24, 2004

Mayor and City Council
City of Stockton, California

APPROVED 2004-05 CITY OF STOCKTON BUDGET

On May 25, 2004, the City Council approved the City of Stockton 2004-05 Operating and Capital Budget. The final budget document for the 2004-05 fiscal year represents the proposed budget as amended and approved by City Council Resolution Number 04-0333.

The direction of the City Council contained in Resolution No. 04-0333 will be carried out expeditiously as we proceed through the coming year. We will watch carefully for action that might affect this budget, especially the State's solution to its budget crisis. Should the State budget solution seriously affect City revenue, we will return to Council as needed for budget reductions.

MARK LEWIS, ESQ.
CITY MANAGER

Attachment

Stockton



2004

04-0333

Resolution No. _____

STOCKTON CITY COUNCIL

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON APPROVING THE 2004-2005 PROPOSED BUDGET AND THE 2004-2008 CAPITAL IMPROVEMENT PROGRAM; AUTHORIZING FEE ADJUSTMENTS AS RECOMMENDED BY THE CITY MANAGER; AND AUTHORIZING VARIOUS FUND TRANSFERS AND ADMINISTRATIVE ACTIONS

WHEREAS, on May 11, 2004, by City Council motion, a public hearing was set for May 25, 2004, regarding the 2003-2004 Proposed Budget, the 2004-2008 Capital Improvement Program, and Fee Adjustments; and

WHEREAS, the City Council scheduled and conducted Council Budget Study Sessions on May 11 and 12, 2004, to review the City Manager's and Mayor's 2004-2005 Proposed Budget, Capital Improvement Program, and Fee Adjustments; and

WHEREAS, the City Council conducted a duly noticed scheduled public hearing on the 2004-2005 Proposed Budget, 2004-2008 Capital Improvement Program, and Fee Adjustments on May 25, 2004; and

WHEREAS, the City Council recommends adoption of the 2004-2005 Proposed Budget, now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That the Fiscal Year 2004-2005 Annual Budget as proposed by the City Manager be adopted.
2. That the 2004-2008 Capital Improvement Program as proposed by the City Manager be approved.
3. That the City Fee Schedule be amended effective July 1, 2004, except that certain development-related fees be effective July 26, 2004, and Parks and Recreation fees be effective on varying dates as noted, to reflect the fee adjustments proposed by the City Manager, and that a resolution for that purpose be approved by the City Council.
4. That the City Council make 'of benefit' findings pursuant to California Redevelopment Law in connection with adoption of the Redevelopment Agency's Fiscal Year 2004-2005 Budget, and that a resolution for that purpose be approved by the City Council.
5. That staff be authorized to continue current efforts to establish and implement a new revenue source for which estimates are included in the proposed FY 2004-2005 Budget: Red Light Violation Camera Enforcement (Police Department).

City Atty:

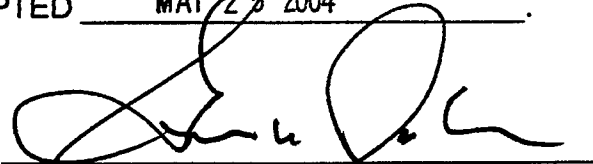
Review

Date May 19, 2004

6. That the threshold for which contracts must be approved by the City Council is hereby increased by \$133 to \$26,740 effective July 1, 2004, for Fiscal Year 2004-2005, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S., which amended Section 3-103 of the Stockton Municipal Code.
7. That one-time catch-up Indirect Cost Allocation charges by the General Fund be authorized in the FY 2003-2004 Budget, effective June 30, 2004 as a FY 2003-2004 transaction, to the following five funds: Debt Service (025) \$60,521; Debt Service (701) \$41,368; Central Parking District Fund (416) \$181,528; Garden Refuse Fund (455) \$564,164; and Public Facilities Fund (999) \$250,413; and that appropriations of those amounts from the respective Fund balances to each Fund's Account 40-25 be authorized.
8. That debt repayment from the Fire Public Facility Fee funds (940-946) to the Infrastructure Improvement fund (303) be effective June 30, 2004 in the amount of \$524,207.
9. That the reserves established in 1991 for Street Trees and Signs (301-0000-283.10-52) and Park Sites (301-0000-283.10-53) in the Capital Improvement Fund (301) be released and authorized to be used for future capital projects street trees and signs in the 301 fund.
10. That a transfer in the FY 2003-2004 Budget, effective June 30, 2004, as a FY 2003-2004 transaction, be authorized as follows:
 - a. Transfer \$2,000,000 from the Development Services Fund (048) to the Infrastructure Reinvestment Fund (307), to provide funding for infrastructure reinvestment.
11. That the following administrative actions required to implement the Fiscal Year 2004-2005 Annual Budget be authorized:
 - a. Authorize the expenditure of \$45,000 to San Joaquin County for the City's share of the Juvenile Justice Coordinator and associated County costs.
 - b. Consolidate reserve funds of all Internal Service Funds within the 500 fund number series, and authorize the City Manager to make transfers between these funds as needs and liabilities require during the year.
 - c. Authorize the City Manager to transfer fund balances to applicable appropriation accounts, or to transfer between funds, when necessary to continue purposes approved by the City Council in the current year, Adopted Budget, or by subsequent action. Such purposes include the funding of incurred liability obligations, regulatory requirements, memoranda of understanding with employee labor groups, equipment purchases, capital projects and for emergency purposes and catastrophic events in order to protect City assets.
 - d. Authorize the City Manager to make salary adjustments in classifications to ensure comparability with similar classifications, as determined by a classification review, and to incorporate changes into the Salary Schedule, as appropriate. Authorize cost of living adjustments for all City Management, including the City Manager, equal to other City employees.

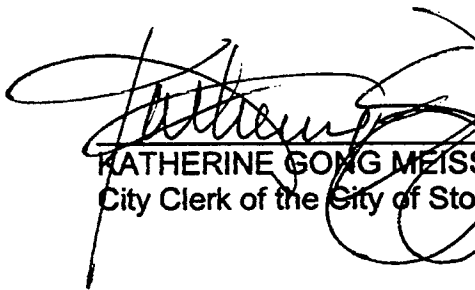
- e. Authorize the City Manager to transfer funds from eligible capital project funds to Public Art Fund 306 to implement the FY 2004-2005 Public Art Plan, as approved by Council, including transfers relating to mid-year appropriations to capital projects eligible for public art contributions.
- f. Direct and authorize the City Manager to take such actions as are necessary to carry out the intent of this resolution.

PASSED, APPROVED and ADOPTED MAY 23 2004.



GARY A. PODESTO
Mayor of the City of Stockton

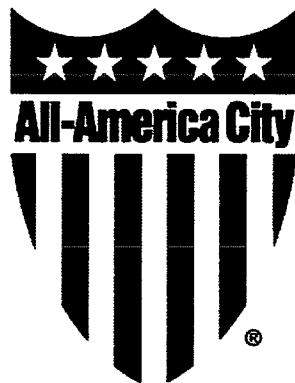
ATTEST:



KATHERINE GONG MEISSNER
City Clerk of the City of Stockton



Stockton



2004



CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

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April 30, 2004

City Council
City of Stockton, California

BUDGET MESSAGE

The City is poised for a “renaissance” of Downtown Stockton and the revitalization effort is expected to produce economic benefits in terms of new jobs and tax revenue. Adding to this rebirth of Downtown Stockton was the nineteenth annual Asparagus Festival. The three-day, multi-event, food, and entertainment festival was moved from Oak Grove Park to Downtown Stockton. This year's festival turnout grew significantly over previous draws, and it turned out to be a record year with upwards of 150,000 people, up from 100,000 in 2003, attending the festival.

Clear steps are being taken to reduce crime in order to make Stockton safe for its citizens. The Mayor's proposed new crime initiative plan calls for five steps: establishing police reporting district assignments and holding districts accountable for steady improvement; establishing neighborhood team policing; expanding juvenile crime investigations; expanding white collar crime investigations; and enhancing the City of Stockton's website relating to Megan's Law registered sex offenders by adding photographs of 'high risk' sex offenders while also proving maps of local offenders and continue line of sight neighborhood posting of high risk offenders. The City will not allow crime to get a new foothold in Stockton again, and five additional Police Officers have been added to this budget to address this initiative.

The Library, working under a “New Directions” initiative, implemented many new processes and services in an effort to do more with less, enhance customer service and self-sufficiency, reduce staff workloads, and market its collections and services. Moreover, the Public Services Division of the Library remains committed to funding the after school tutoring program. This budget contains another allocation for the Homework Center Program which provides grants to public and/or private non-profit organizations for academic assistance to elementary and middle school students.

Forbes ranked Stockton fourteenth in the nation in job growth (May 2003) and *California CEO* magazine ranked Stockton seventh, as one of the best cities for business out of over 400 cities throughout California (February 2003). Notwithstanding the positive gains, economic uncertainty is always a factor to be considered in the budget preparation process. For example, the State's budget crisis will have an impact on the City's budget; yet, the extent of that impact will not be known until after the City Budget is adopted. Nevertheless, the budget prepared is structurally

City Council
April 30, 2004

balanced based on our best estimate of the City's revenue, which incorporates reductions based on the Governor's proposed local government budget cuts. The Governor's proposal includes approximately \$3.2 million in reductions to the City of Stockton's General fund, plus additional reductions in Redevelopment.

The City's total budget for 2004-05 is \$366,731,180. Of this, \$166,722,652 or 45.5% is from the General Fund. Public Safety remains the largest portion of the General Fund, at 72.9%.

State Budget Crisis

The State budget crisis is currently estimated at an approximately \$20 billion shortfall through June 2005. One of the State's traditional ways of solving its budget crises is to take local revenue for the State. The State has done this throughout the 1990s, taking City and County property taxes and shifting them to the schools, giving the City a smaller share of fines and citations, allowing counties to charge cities for booking fees, etc.

The Governor's proposed budget contains severe reductions in local revenue. Transportation funds associated with Proposition 42 have been suspended, which will have an impact on road maintenance and construction. In order to meet its obligations to fund education at specified levels under Proposition 98, the state enacted legislation in 1992 that shifted partial financial responsibility for funding education to local government. The impact from the Education Revenue Augmentation Fund (ERAF) Property Tax Shift to the City of Stockton to date is \$7.3 million. Moreover, the Governor's budget proposal contains an additional ERAF shift of \$1.7 million. One of the aspects of the Economic Recovery Bond or Proposition 57, which was passed by the voters of California in the November 2003 Election, is the "triple flip." The "triple flip" swaps one-quarter cent of local Bradley-Burns sales tax for property taxes, which will be pledged as a revenue source for the State's deficit bonds. This action will have two pronounced effects on City revenue including delayed cash flow and temporary reductions in sales tax reimbursements.

In the 2002-03 State Budget, the City's reimbursement for State-mandated costs was eliminated, and the Governor proposes to continue this practice. The City's 2004-05 Budget has not included a revenue projection from this source. In addition, the Governor's Proposed Budget includes a Redevelopment Agency shift tax increment to schools, a \$103,000 revenue loss in 2004-05.

The City, in concert with its lobbyist, the League of California Cities, the California Redevelopment Association, and other organizations, is actively involved in lobbying efforts to minimize such impacts to local sources of revenue. The League of California Cities is heading a movement to place an initiative on the November 2004 ballot that will address the issue of whether or not local tax dollars should be used to fund State services. Provisions in the Local Taxpayers and Public Safety Protection Act would require a vote before the State could siphon off local taxes, and would also require funding by the State for new mandated programs.

Broadening the Revenue Base and Improving Efficiency

The largest sources of revenue for the City's General Fund continue to be Sales Tax, Utility User's Tax, Property Tax and the Motor Vehicle License Fee. Of these, the proportion the City receives from each source, except the Utility User's Tax, is determined by the State government. The City Council has committed to gradually reduce the Utility User tax rate one-quarter percent per year for eight years, beginning in July 2004.

The City has executed exclusive residential and commercial solid waste, recycling, green waste and food waste agreements with a number of waste management companies, effective June 2004. The contracts contain provisions that will increase the percentage of franchise tax revenues remitted to the City.

The Budget Efficiency Action Team (BEAT) studies ways to enhance revenue, especially revenue under local control, and improve operating efficiency. The retail "Power Centers" that are in process for the City will improve sales tax revenue. The first one opened in March 2004, and two more will follow at approximately one year intervals.

This budget and the Fee Schedule contain increases in fees for services provided to the public, including cost covering fees for permits and inspections. In addition, all fees will contain an automatic cost of living increase. Proposed fees include Fire Department Emergency Medical Services (EMS) Fee. This is a reimbursement of emergency medical services provided by First arriving Engine or Truck Company. A 9-1-1 Reimbursement Fee will pay for access and operation of the 911 system. A special revenue fund has been created to consolidate this joint Police and Fire Department function and a cost recovery approach will be used to finance the 24-hour a day receipt of 9-1-1- calls and other emergency services calls; the dispatch of police, firefighting and ambulance services; and the equipping of emergency vehicles with radio systems. Also, a Technology Fee will fund equipment and programming that is required because of new development. Monies from the Technology Fee will also help fund the expansion of E-government programs and cover the costs of the City's Geographical Information System (GIS) program, as well as the on-going maintenance for these programs.

On the expenditure side, a modified hiring freeze is in place and a number of vacant positions have been eliminated. The City also continues to be successful in receiving a number of grant and CIP project-funded positions. Moreover, two major functions have been outsourced to private companies. Several waste management groups will take over the garden refuse and street sweeping duties that have traditionally been provided by the Public Works Department. The City also entered into a service contract for wastewater, water and stormwater management with OMI/Thames Water Stockton, Inc. The net result to the 2004-05 Budget is a reduction of 118 positions over all funds, for a total full time workforce of 1638 positions across all funds.

Departments look for ways to increase productivity in an environment of ever-increasing demands for city services. However, on a cautionary note, if the final State budget reductions to local revenue are severe, it will be difficult or impossible to maintain the current level of service. Of the General Fund budget, over 72.9% is for public safety, and of the public safety budget, about 90.8% is employee costs—police officers and fire fighters. Even with cautious fiscal

City Council
April 30, 2004

management in other departments, it will be difficult to sustain severe cuts from the State without position cuts.

Current and Future Plans

There are nine interdepartmental action teams working to comprehensively evaluate and address significant City issues and focus on the goal of creating a more sustainable and livable community. Five of them, the Community Health Action Team (CHAT), Neighborhood Action Team (NAT), Downtown Action Team (DAT), Magnolia/ Midtown Action Team (MMAT), and the Airport Corridor Action Team (ACT) are focused on different aspects of improving existing neighborhoods and the downtown, as well as spurring economic development and revitalization of the downtown. A Strategic Action Plan will guide revitalization activities in the Airport Corridor Study Area. The Plan focuses on six major areas including infrastructure, public safety, code enforcement, housing and community development, a neighborhood service center and economic development. The goal is to create a more stable neighborhood economy through the development of a commercial and employment plan for the Airport Corridor.

The General Plan Action Team (GPAT) serves as the steering committee for the preparation of a new General Plan for Stockton, employing Smart Growth and economic development principles. Plans for its adoption are set for November 2004. The City Council approved the Housing Element of the General Plan on January 13, 2004 and it was subsequently submitted to State's Housing and Community Development Department on January 16, 2004. The Youth and Education Action Team (YEAT) is working with the Youth Action Committee in the development of the programs at the Teen Center. YEAT members are also training "asset builders," or people who work with or are in contact with teens regularly and can contribute to their development of positive citizenship. The work of the BEAT Team is discussed above.

The Downtown Stockton Cineplex began operating in December 2003, the opening of the Bob Hope Theatre is set for September 2004, and the renovation of the historic Stockton Hotel will also be completed in 2004.

On the north shore of the Stockton Channel, a groundbreaking ceremony took place in April 2004 for the Hotel, Meeting Center, Stadium and Arena Development Project. The proposed project will include a 150-room hotel with restaurant and sports bar, a 6,500 to 9,000 seat arena accommodating various sporting events, 10,000 to 15,000 square feet of meeting rooms and retail development to compliment hotel, event and convention functions. The project is scheduled for completion by Fall 2005.

Portions of the North and South Shores of the Stockton Channel will be transformed into a residential community with a variety of product types to compliment other nearby projects such as the Marina and Stockton Event Center within the next several years. In January 2003, the Redevelopment Agency entered into a one-year Exclusive Negotiation Right Agreement (ENRA) with Grupe Properties for the Waterfront West Master Development Area. Given the excellent progress being made on the Stockton Event Center complex, as well as the likelihood of other developments on the north shore, the City is now exploring the possibility of redesigning the marina, to take into account the needs and opportunities of both the north and south shore developments

City Council
April 30, 2004

The University Park Master Development Plan with the Grupe Company provides a unique opportunity to fashion a mixed use development: one that focuses on providing an educational center with employment and residential opportunities creating a node of activity in midtown Stockton. It will combine a long-term educational center with private retail businesses, office buildings, and residences including open space areas and historical structures.

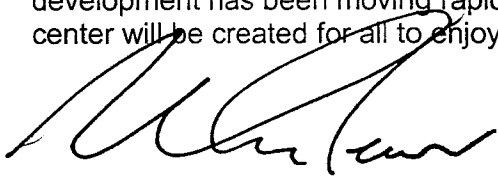
Council Goals

The City's budget reflects the goals and objectives adopted by the City Council. The Council's adopted goals are:

- Improve the quality of life for all communities of Stockton by preventing and reducing crime, with an emphasis on proactive neighborhood-based interventions and services.
- Assume the leadership role in developing social, economic and cultural opportunities for all, especially youth.
- As part of the City's overall strategy of economic development to support healthy, active and viable communities, revitalize the Downtown and the Waterfront.
- Develop a "Smart Growth Strategy" based on a long-term vision for Stockton, with regional consideration, to provide opportunities for appropriate and viable development and economic growth.
- Exercise fiscal responsibility while providing needed services.

These priorities are clearly reflected in the City's action teams and projects.

Stockton remains a vibrant and viable community, despite the possibility of State reductions to local government revenue. We have leveraged funding from various sources to spur economic development and redevelopment. Downtown revitalization is well underway and economic development has been moving rapidly forward. Within the next few years, a vital new city center will be created for all to enjoy.



MARK LEWIS, ESQ.
CITY MANAGER



GARY PODESTO
MAYOR

Stockton



2004



CITY OF STOCKTON

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April 30, 2004

Mayor and City Council
Stockton, California

MANAGEMENT TEAM BUDGET MESSAGE

In keeping with established practices, each department was given a budget target based on its proportion of the General Fund revenue projection, and given wide latitude in putting together its budget to meet city goals. Departments worked on their budgets as a team to address the needs of the department and how to accomplish the department's goals with the allotted resources. The City's General Fund revenues grew moderately.

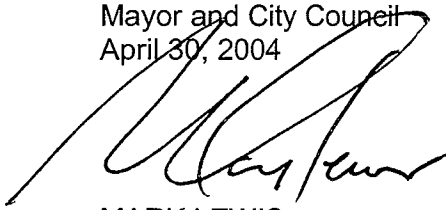
The budget staff team reviewed the budgets for compliance with the target, reasonableness and workability, and worked with the department team to solve any difficulties. Each Department Head met with the City Manager, Budget Officer and analysts to review and discuss the financial and policy issues involved in the submitted budget.

The percentage allotted to each department was based on the department's percentage of the prior year budget, with adjustments for midyear Memorandum of Understanding agreements and additional department responsibilities taken on midyear. The original targets did increase over the prior year General Fund budget, and unavoidable costs increases in some departments were significantly higher, especially in public safety, where there have been MOU changes and retirement costs have risen dramatically. Most of the City's departments combined cost cutting and revenue enhancing methods to reach a budget solution.

The proposed General Fund operating budget and operating transfers increased due to cost increases that were beyond control, which necessitated several cost recovery actions by those departments with the highest variances in costs. The Police and Fire Departments are proposing a joint 911 Emergency Response Reimbursement Fee to fund call receipt and the dispatching of police and fire resources. The Fire Department has also proposed three additional fees, including an Emergency Medical Service Fee to reimburse the total cost associated with the rapid response of firefighting personnel to provide emergency medical care until the medical care is turned over to ambulance transport personnel or a higher medical authority. An Annual Permit Inspection Fee and a Multi-Family Inspection will recover the cost of the required annual on-site inspection of businesses and residences over three units, respectively. Also, a service agreement with the waste recovery providers netted an additional \$2.6 million for employee costs.

As the City's management team, we have done our best to make the necessary reductions while keeping in mind Council priorities and maintaining the best level of service possible within the budget constraints. We are committed to managing our budgets to stay within budget in the 2004-05 year.

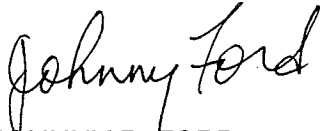
Mayor and City Council
April 30, 2004




MARK LEWIS
CITY MANAGER



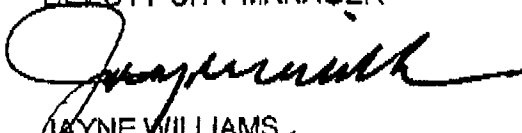
CHRISTINE TIEN
DEPUTY CITY MANAGER



JOHNNY R. FORD
DEPUTY CITY MANAGER



J. GORDON PALMER, JR
DEPUTY CITY MANAGER



JAYNE WILLIAMS
INTERIM CITY ATTORNEY



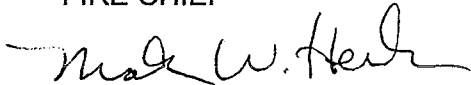
F. MICHAEL TAYLOR
CITY AUDITOR



GARY GILLIS
FIRE CHIEF



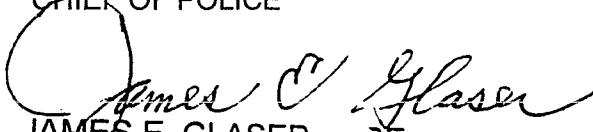
TERRY PARKER
HUMAN RESOURCES DIRECTOR



MARK W. HERDER
CHIEF OF POLICE



JAMES B. GIOTTONINI
PUBLIC WORKS DIRECTOR



JAMES E. GLASER
COMMUNITY DEVELOPMENT DIRECTOR




MARK MADISON
MUNICIPAL SERVICES DIRECTOR



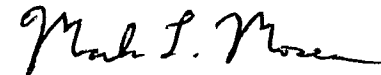
NICKY STANKE
LIBRARY SERVICES DIRECTOR



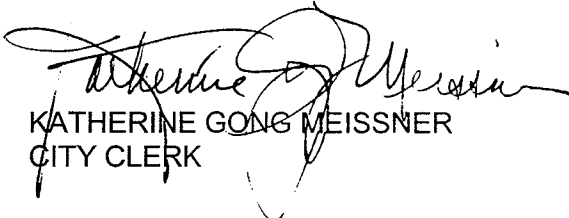
PAMELA SLOAN
PARKS & RECREATION DIRECTOR



STEVEN J. PINKERTON
HOUSING & REDEVELOPMENT DIRECTOR



MARK L. MOSES
ADMINISTRATIVE SERVICES DIRECTOR



KATHERINE GONG MEISSNER
CITY CLERK

BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE

Charter Provisions

In March 2000, City of Stockton voters passed Measure U, which took effect January 1, 2001. This Charter amendment changed a number of timelines and processes in the budget process.

Capital Improvement Program

Section 1903 of the Charter requires that the five-year Capital Improvement Program be submitted to the Council and Planning Commission 90 days prior to the beginning of the fiscal year. Section 1904 requires the Planning Commission to submit a report to Council regarding the consistency of the CIP Program with the General Plan within 30 days of receipt, and the Council to hold a public hearing within 30 days of receipt of the CIP Program recommendation from the Planning Commission.

Operating Budget

Section 1905 requires the City Manager and Council appointees to submit a five-year economic forecast to the Council by December 15. By January 15, the Mayor prepares and delivers to Council the Mayor's Proposed Budget Priorities and Direction. By February 1, the City Manager and Council appointees submit a Capital and Operating Mid-Year Report for each City department, office or agency. By February 15, the Mayor prepares and delivers a Budget Message, which includes fiscal priorities and what City services or departments to expand or reduce. The Council holds a public hearing to consider the Mayor's Budget Message and make revisions or additions, then approves the Message as presented or revised.

Section 1906 requires the City Manager to submit a draft budget at least 45 days prior to the beginning of each fiscal year, which accurately reflects the recommendations and priorities specified in the Mayor's Budget Message as adopted by Council.

Section 1907 states that 30 days prior to the new fiscal year, the Mayor submits to Council the Mayor's Final Budget Modifications to the draft budget. The draft budget and Mayor's Final Budget Recommendations must be considered together at a public hearing. The draft budget and Mayor's Final Recommendations need to be available at the City Clerk's Office 10 days prior to the public hearing.

In the event the City Council fails to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager are considered appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one fund to another fund unless authorized by the City Council, and appropriations lapse at the end of the fiscal year unless expended or encumbered.

BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE

Budget Process

During September of each year, key budget staff evaluate the prior year's budget process and identify areas of improvement. They take into consideration observations and comments from the City Council, public, City Manager, departments and staff, and they review evaluations provided by the Government Finance Officers Association for the previous year. Any needed changes are incorporated into a revised Budget Preparation Guide.

Budget staff communicate frequently with departments through meetings, e-mail and memos to discuss the financial condition of the City, general parameters for budget submittals, and changes in the budget process. Departments receive a Budget Preparation Guide to guide them in the budget process. Departments also receive the current salary projections and staffing allocation to various funds for their review and revision as necessary for the budget year.

For the 2004-05 budget year, each department was given a target based on its share of the anticipated 2004-05 revenue.

Budget staff reviewed the budgets submitted for compliance with the target, reasonableness and workability. Each Department Head met with the City Manager, Research and Budget Manager, and analysts to review the financial and policy issues involved in the submitted budget.

The City Manager's five-year Capital Improvement Program is submitted to the Council and Planning Commission by March 31, and the proposed budget is submitted to the City Council in April. The City Council holds budget review study sessions in May. The Council holds a combined public hearing on the Capital Improvement Program and Operating Budget a month before the end of the fiscal year. The Council adopts the budget (with any amendments) by the end of June. The annual budget plan can be amended during the year.

Budget Document Organization

The annual budget is a document that outlines the City goals, objectives and services, and the financial resources allocated to these services.

The budget document is divided into sections: Overview; Appropriation Summaries; Revenue Summaries; Personnel Summary Listing; Budgets for General Fund Departments; Enterprise Funds; Special Revenue Funds; District Funds; Internal Service Funds; Grants; Permanent /Special Funds; Capital Improvement Budget; Redevelopment Agency Budget and Glossary.

The Overview includes the City Manager's Budget Message, which provides an overview of the major factors influencing the budget, and a look at the City's future needs. This section also includes the Budget Resolution, a message from the Management Team, an overview of the Budget Process and Organization, the City Profile with Five-Year Comparison, and the City of Stockton Functional Organization Chart.

The next three sections present, in summary form using tables and graphs, information on expenditures and debt service, revenues, uses of funds, and personnel.

BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE

The General Fund Department Budget section describes each department's mission, highlights, functions and activities. It outlines current year objectives and accomplishments and the budget year objectives, and specifies the appropriations and staffing levels to fund the programs.

The budget sections for Enterprise Funds, Special Revenue Funds, District Funds, Internal Service Funds, Grant Funds and Permanent/Special Funds summarize the functions, services and appropriations of these special purpose funds.

- Enterprise Funds include Water, Wastewater, Stormwater and Golf Courses. Each fund has its own revenue sources, which are fees based upon the services provided to customers.
- Special Revenue Funds include Asset Forfeiture, Library, Boat Launching Facilities, Emergency Medical Transport, Development Services, Recreation, Solid Waste/Recycling, Streets and Business Improvement, Emergency Communications and Public Facility Fees Administration.
- District Funds are special purpose entities with local funding through special assessments on property.
- Internal Service Funds provide citywide services to other City departments and agencies, and receive payments from the user departments. These services include insurance coverage, vehicle and equipment maintenance and replacement, and centralized services such as duplicating.
- Grant Funds are received from government jurisdictions or other funding sources to provide services outlined by the terms of the grant. Community Development Block Grant Funds (CDBG) are included in this section. The CDBG budget is adopted by Council separately and included in the Annual Budget as a convenience to readers.
- Permanent/Special Funds contain special purpose money received to provide designated services. The types of expenditures are specifically designated by the funding source. A Permanent Fund is limited to expenditure of interest only, while a Special Fund can spend principal and interest. Both of these types of funds were known as trust funds prior to 2001, when Government Accounting Standards required the change.

The City develops a five-year capital improvement program, and after public hearings and Council review and approval, appropriates the first year's funding. The Capital Improvement Budget section lists the estimated fund balances for current projects and appropriations for new projects. Capital Improvement Projects include infrastructure improvements such as construction of new libraries, fire stations and parks; resurfacing of streets; sidewalk, curb and gutter repair; redevelopment projects; and improvement of stormwater and wastewater facilities. Detail of each Capital Improvement Program project is provided in a separate Capital Improvement Program Book.

BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE

The Redevelopment Agency budget accounts for funds reserved for stimulating economic growth in the redevelopment areas. The Redevelopment Agency budget is approved in a separate session by the City Council while serving as the Redevelopment Agency. It is provided in the Annual Budget as a convenience to readers.

The Glossary section contains definitions of commonly used budget terms.

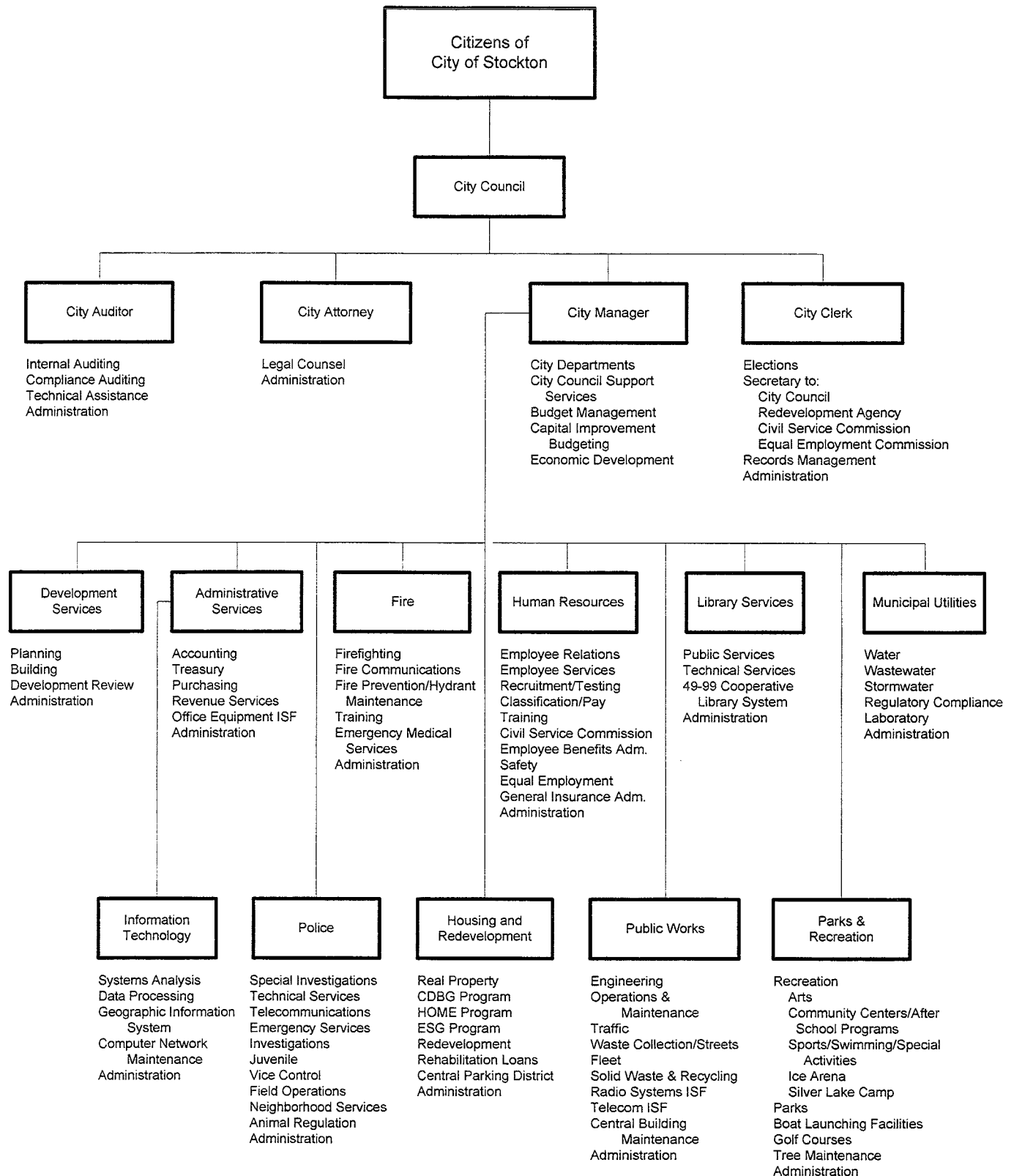
Budget Timeline 2004-05

October 16	Departments receive position and labor allocations to update.
October 23	Departments send revised allocations to the City Manager.
November 4	Departments receive CIP instructions.
November 5	Departments receive position, step and benefit information with revised allocations.
December 2	Departments send CIP Requests to City Manager Budget Analyst to be reviewed by City manager prior to costing.
December 5	Departments send corrected position, step and benefit information to City Manager.
January 5	City Manager budget staff review revenue and fund balance projections with Department Heads.
January 5	Public Works returns CIP cost estimates to departments.
January 6	Departments receive the Budget Preparation Guide and budget targets.
January 15	Mayor delivers budget priorities to City Council.
February 6	Departments submit operating and CIP budgets and fee adjustments to City Manager.
February 1	City Manager delivers Midyear Report to City Council.
February 15	Mayor delivers budget message to City Council.
February-April	Departments review budgets with City Manager.
March 31	CIP Five Year Plan submitted to Planning Commission.
April 30	City Manager submits proposed budget to Mayor and City Council.
April 30	CIP Five Year Plan approved as to conformance with General Plan by Planning Commission.
April 30	City Manager submits proposed fees and fee changes to City Council.
May 4	City Council sets Public Hearing for Adoption of Budget, CIP, Fees and Redevelopment Budget.
May 10-13	Study sessions for Mayor and City Council on the budget.
May 25	City Council holds Public Hearing on CIP, Operating, Redevelopment Budgets and fees, and adopts budget.

CITY PROFILE WITH FIVE-YEAR COMPARISON

Date of Incorporation: July 25, 1850
 Form of Government: City Council/City Manager
 City Charter Adopted: November 1922

	<u>1999-00</u>	<u>Estimate 2004-05</u>
Population*	245,156	268,000
Active Registered Voters-City	93,896	101,663
Area (Square Miles)	56.1	57.5
Elevation	23	23
Rank in Size of California Cities	12	13
Median Family Income	\$38,723	\$55,100
Miles of Public Streets	672	752
Miles of Storm Drains	790	790
Miles of Sanitary Sewers	1,126	1,260
Miles of Water Lines	582	690
 <u>Public Safety</u>		
Sworn Police Officers	400	387
Major Reported Crimes	16,991	21,900
Number of Fire Stations	12	12
Sworn Firefighters	229	239
Total Fire Department Call Responses (includes medical)	27,594	35,300
 <u>Recreation</u>		
Municipal Golf Courses	4	4
Municipal Parks-Developed	50	55
Community Centers	6	6
Swimming Pools	4	4
Baseball & Softball Diamonds	41	42
Tennis Courts	60	62
 <u>Libraries</u>		
Cesar Chavez Central Library	1	1
Branches	9	9
Bookmobile\Mobile Literacy Vehicle	2	2
Total Volumes Held	1,867,283	1,149,659
 City Employees (full-time)	 1,670	 1,638
City Employees per 1,000 population	6.82	6.11



**CITY OF STOCKTON
ORGANIZATION CHART**



CITY OF STOCKTON

APPROPRIATION SUMMARIES

APPROPRIATION SUMMARIES

This summary section uses a number of formats to provide a quick reference to the appropriation and revenue of funds under City Council authority. It allows a deeper understanding of the City's budget by comparing the budget to past years. The legal requirement to note the City's compliance with the State Constitutional Appropriation Limit and the City's Debt Margin and General Fund bonded indebtedness are also included in this section.

Stockton



2004

**CITY OF STOCKTON 2004-05 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Fund Balance July 1, 2004	Estimated Revenue	Transfers In	Funds Available FY 04-05
<u>GENERAL FUND</u>				
General Fund (010)	\$3,515,670	\$153,830,456	\$11,961,780	\$169,307,906
<u>ENTERPRISE FUNDS</u>				
Golf Course Fund (481)	\$296,470	\$2,849,316	\$0	\$3,145,786
<u>Municipal Utilities</u>				
Storm Water Fund (441)	\$3,269,660	\$4,616,553	\$0	\$7,886,213
Wastewater Fund (431)	\$10,526,854	\$31,170,016	\$10,000,000	\$51,696,870
Water Fund (421)	\$2,058,809	\$17,995,773	\$0	\$20,054,582
Enterprise Totals	\$16,151,793	\$56,631,658	\$10,000,000	\$63,021,348
<u>SPECIAL REVENUE FUNDS</u>				
Asset Forfeiture (023)	\$217,005	\$16,000	\$0	\$233,005
Boat Launching Facilities (045)	\$0	\$178,400	\$0	\$178,400
Development Services Fund (048)	\$1,629,398	\$23,647,172	\$0	\$25,276,570
Library Services (041)	\$235,310	\$6,099,476	\$6,295,200	\$12,629,986
Public Facility Administration Fund (999)	\$3,859,844	\$2,319,618	\$0	\$6,179,462
Recreation Fund (044)	\$28,812	\$2,813,600	\$3,712,300	\$6,554,712
Solid Waste and Recycling Fund (047)	\$194,413	\$1,151,982	\$0	\$1,346,395
Emergency Medical Transport (043)	\$234,668	\$4,970,000	\$875,000	\$6,079,668
Emergency Communications Fund (042)	\$0	\$4,543,150	\$0	\$4,543,150
Special Revenue Totals	\$6,399,450	\$45,739,398	\$10,882,500	\$63,021,348
<u>DISTRICT BUDGET FUNDS</u>				
Central Parking District (416)	\$1,011,269	\$3,434,750	\$0	\$4,446,019
Central Parking Construction Reserve (417)	\$76,243	\$0	\$100,000	\$176,243
District Totals	\$1,087,512	\$3,434,750	\$100,000	\$4,622,262
<u>INTERNAL SERVICE FUNDS **</u>				
<u>Equipment Funds</u>				
Equipment (505)	\$575,935	\$490,168	\$0	\$1,066,103
Fleet (Vehicles) (501)	\$3,925,383	\$5,815,793	\$0	\$9,741,176
<u>Insurance Funds</u>				
Compensated Absences (562)	\$0	\$3,639,959	\$0	\$3,639,959
Health Benefits (552)	\$824,240	\$25,642,007	\$0	\$26,466,247
Long Term Disability-Life Ins. (557)	\$277,162	\$1,381,486	\$0	\$1,658,648
Retirement Benefits (PERS) (561)	\$4,875,165	\$29,558,696	\$0	\$34,433,861
Risk Management (541)	\$2,216,957	\$3,864,173	\$0	\$6,081,130
Unemployment (556)	\$79,086	\$145,899	\$0	\$224,985
Worker's Compensation (551)	\$2,932,478	\$14,069,273	\$0	\$17,001,751
<u>Information Technology Service Funds</u>				
Information Technology (502)	\$3,185,452	\$5,497,308	\$0	\$8,682,760
Radio Equipment (503)	\$1,289,921	\$978,126	\$0	\$2,268,047
Telecommunications (504)	\$2,950,367	\$527,254	\$0	\$3,477,621
<u>Service Funds</u>				
Central Duplicating (508)	\$71,412	\$546,113	\$0	\$617,525
Public Art Fund (306)	\$725,012	\$418,497	\$0	\$1,143,509

** Internal Service Fund Balances are appropriated as contingency amounts. Unexpended funds carry over as a fund balance as of July 1 of the following year.

**CITY OF STOCKTON 2004-05 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Expenditures	Transfers Out	Estimated Fund Balance June 30, 2005
<u>GENERAL FUND</u>			
General Fund (010)	\$155,534,736	\$10,257,500	\$3,515,670
<u>ENTERPRISE FUNDS</u>			
Golf Course Fund (481)	\$2,836,051	\$0	\$309,735
<u>Municipal Utilities</u>			
Storm Water Fund (441)	\$4,337,508	\$1,171,604	\$2,377,101
Wastewater Fund (431)	\$42,544,878	\$4,971,296	\$4,180,696
Water Fund (421)	\$12,618,101	\$2,716,630	\$4,719,851
Enterprise Totals	\$62,336,538	\$8,859,530	\$11,587,383
<u>SPECIAL REVENUE FUNDS</u>			
Asset Forfeiture (023)	\$233,005	\$0	\$0
Boat Launching Facilities (045)	\$171,578	\$0	\$6,822
Development Services Fund (048)	\$14,498,098	\$10,110,440	\$668,032
Library Services (041)	\$12,150,397	\$0	\$479,589
Public Facility Administration Fund (999)	\$2,047,271	\$0	\$4,132,191
Recreation Fund (044)	\$6,520,934	\$0	\$33,778
Solid Waste and Recycling Fund (047)	\$1,053,054	\$0	\$293,341
Emergency Medical Transport (043)	\$6,066,097	\$0	\$13,571
Emergency Communications Fund (042)	\$4,543,150	\$0	\$0
Special Revenue Totals	\$47,283,584	\$10,110,440	\$5,627,324
<u>DISTRICT BUDGET FUNDS</u>			
Central Parking District (416)	\$3,254,485	\$100,000	\$1,091,534
Central Parking Construction Reserve (417)	\$100,000	\$0	\$76,243
District Totals	\$3,354,485	\$100,000	\$1,167,777
<u>INTERNAL SERVICE FUNDS **</u>			
<u>Equipment Funds</u>			
Equipment (505)	\$1,066,103	\$0	\$0
Fleet (Vehicles) (501)	\$9,741,176	\$0	\$0
<u>Insurance Funds</u>			
Compensated Absences (562)	\$3,639,959	\$0	\$0
Health Benefits (552)	\$26,466,247	\$0	\$0
Long Term Disability-Life Ins. (557)	\$1,658,648	\$0	\$0
Retirement Benefits (PERS) (561)	\$34,433,861	\$0	\$0
Risk Management (541)	\$6,081,130	\$0	\$0
Unemployment (556)	\$224,985	\$0	\$0
Worker's Compensation (551)	\$17,001,751	\$0	\$0
<u>Information Technology Service Funds</u>			
Information Technology (502)	\$8,682,760	\$0	\$0
Radio Equipment (503)	\$2,268,047	\$0	\$0
Telecommunications (504)	\$3,477,621	\$0	\$0
<u>Service Funds</u>			
Central Duplicating (508)	\$617,525	\$0	\$0
Public Art Fund (306)	\$1,143,509	\$0	\$0

CITY OF STOCKTON 2004-05 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Fund Balance July 1, 2004	Estimated Revenue	Transfers In	Funds Available FY 04-05
<u>GRANT FUNDS</u>				
Community Development Block Grant (052-54)	\$7,586,123	\$6,037,459	\$30,000	\$13,653,582
Emergency Shelter Grant (057)	\$0	\$186,592	\$0	\$186,592
HOME Program Grant (059)	\$3,854,117	\$3,889,064	\$0	\$7,743,181
General Government Grants (020)	\$1,003,975	\$65,000	\$0	\$1,068,975
Grant Totals	\$12,444,215	\$10,178,115	\$30,000	\$22,652,330
<u>PERMANENT/SPECIAL FUNDS</u>				
Fire Department (646)	\$400	\$62,710	\$0	\$63,110
General Government (642)	\$7,291	\$9,559	\$0	\$16,850
General Government Permanent (627)	\$44,520	\$1,780	\$0	\$46,300
Library (644)	\$114,267	\$530,950	\$0	\$645,217
Library Permanent (621; 622; 626; 628)	\$4,731	\$688	\$0	\$5,419
Parks & Recreation (643)	\$85,988	\$97,741	\$0	\$183,729
Parks & Rec Permanent (624; 625; 626)	\$12,276	\$1,100	\$0	\$13,376
Police Department (645)	\$30,606	\$129,494	\$0	\$160,100
Stockton Arts Commission (641)	\$30,633	\$68,241	\$0	\$98,874
Permanent/Special Fund Totals	\$330,712	\$902,263	\$0	\$1,232,975
<u>CAPITAL IMPROVEMENT FUNDS</u>				
Capital Improvement Fund (301)	\$0	\$103,700	\$3,149,300	\$3,253,000
Gas Tax 2105-2107.5 (030)	\$0	\$4,926,100	\$0	\$4,926,100
Infrastructure Improvement (303)	\$606,907	\$66,600	\$2,225,793	\$2,899,300
Infrastructure Reinvestment (307)	\$2,846,585	\$700,000	\$12,079,290	\$15,625,875
Measure K Sales Tax (080)	\$6,652	\$3,699,800	\$0	\$3,706,452
<u>Public Facilities Fees</u>				
Air Quality Fund (990)	\$255,700	\$1,096,300	\$0	\$1,352,000
City Office Space Fund (930)	\$194,000	\$566,000	\$0	\$760,000
Community Rec. Center Fund (920-926)	\$1,262,000	\$548,000	\$0	\$1,810,000
Fire Station Fund (940 - 946)	\$455,793	\$531,000	\$0	\$986,793
Library Fund (950 - 956)	\$4,130,000	\$1,282,000	\$0	\$5,412,000
Parkland Fund (970-976)	\$523,000	\$4,490,000	\$0	\$5,013,000
Police Station Fund (960)	\$1,938,311	\$1,290,000	\$3,577,000	\$6,805,311
Street Improvements Fund (910-917)	\$2,671,000	\$9,743,000	\$4,728,000	\$17,142,000
Street Lights Fund (980-986)	\$143,000	\$59,000	\$0	\$202,000
Street Name Signs Fund (979)	\$65,000	\$28,000	\$0	\$93,000
Street Tree Fund (978)	\$819,000	\$328,000	\$0	\$1,147,000
Traffic Signal Fund (900-904, 302)	\$0	\$670,000	\$0	\$670,000
Wastewater Connection (434)	\$41,840,866	\$12,060,839	\$0	\$53,901,705
Water Connection Fund (424)	\$848,476	\$3,105,997	\$0	\$3,954,473
Transportation Development Act (034)	\$2,758	\$172,490	\$0	\$175,248
Capital Fund Totals	\$58,609,048	\$45,466,826	\$25,759,383	\$129,835,257
<u>REDEVELOPMENT AGENCY</u>				
Redevelopment Agency (330-339) *	\$0	\$0	\$0	\$0

* The Redevelopment Agency budget is approved under separate cover and included in this budget document as supplemental information.

CITY OF STOCKTON 2004-05 BUDGET
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Expenditures	Transfers Out	Estimated Fund Balance June 30, 2005
<u>GRANT FUNDS</u>			
Community Development Block Grant (052-54)	\$13,653,582	\$0	\$0
Emergency Shelter Grant (057)	\$186,592	\$0	\$0
HOME Program Grant (059)	\$7,743,181	\$0	\$0
General Government Grants (020)	\$1,068,975	\$0	\$0
Grant Totals	\$22,652,330	\$0	\$0
<u>PERMANENT/SPECIAL FUNDS</u>			
Fire Department (646)	\$63,110	\$0	\$0
General Government (642)	\$16,850	\$0	\$0
General Government Permanent (627)	\$46,300	\$0	\$0
Library (644)	\$645,217	\$0	\$0
Library Permanent (621; 622; 626; 628)	\$5,419	\$0	\$0
Parks & Recreation (643)	\$183,729	\$0	\$0
Parks & Rec Permanent (624; 625; 626)	\$13,376	\$0	\$0
Police Department (645)	\$160,100	\$0	\$0
Stockton Arts Commission (641)	\$98,874	\$0	\$0
Permanent/Special Fund Totals	\$1,232,975	\$0	\$0
<u>CAPITAL IMPROVEMENT FUNDS</u>			
Capital Improvement Fund (301)	\$2,378,000	\$875,000	\$0
Gas Tax 2105-2107.5 (030)	\$40,000	\$4,886,100	\$0
Infrastructure Improvement (303)	\$0	\$2,899,300	\$0
Infrastructure Reinvestment (307)	\$14,845,000	\$0	\$780,875
Measure K Sales Tax (080)	\$3,611,000	\$0	\$95,452
<u>Public Facilities Fees</u>			
Air Quality Fund (990)	\$1,350,000	\$2,000	\$0
City Office Space Fund (930)	\$0	\$760,000	\$0
Community Rec. Center Fund (920-926)	\$1,500,000	\$310,000	\$0
Fire Station Fund (940 - 946)	\$0	\$986,793	\$0
Library Fund (950 - 956)	\$370,000	\$5,042,000	\$0
Parkland Fund (970-976)	\$4,451,000	\$562,000	\$0
Police Station Fund (960)	\$5,005,311	\$1,800,000	\$0
Street Improvements Fund (910-917)	\$17,142,000	\$0	\$0
Street Lights Fund (980-986)	\$169,000	\$33,000	\$0
Street Name Signs Fund (979)	\$30,000	\$63,000	\$0
Street Tree Fund (978)	\$175,000	\$972,000	\$0
Traffic Signal Fund (900-904, 302)	\$670,000	\$0	\$0
Wastewater Connection (434)	\$18,855,588	\$10,000,000	\$25,046,117
Water Connection Fund (424)	\$583,642	\$0	\$3,370,831
Transportation Development Act (034)	\$172,000	\$0	\$3,248
Capital Fund Totals	\$71,347,541	\$29,191,193	\$29,296,523
<u>REDEVELOPMENT AGENCY</u>			
Redevelopment Agency (330-339) *	\$0	\$215,000	\$0

2004-2005 INTERFUND TRANSFERS TRANSFERS IN

TO GENERAL FUND (010) from:

Gas Tax 2105-2107.5 Fund (030) ⁽¹⁾	\$4,886,100	
Development Services Fund (048)	\$1,860,440	
Redevelopment Agency (Midtown) Fund (337)	\$125,000	
Redevelopment Agency (Port Industrial) Fund (336)	\$60,000	
Water Fund (421) ⁽²⁾	\$563,555	
Wastewater Fund (431) ⁽²⁾	\$2,101,357	
Stormwater Fund (441) ⁽²⁾	\$316,128	
Water Fund (421) ⁽³⁾	\$1,229,520	
Wastewater Fund (431) ⁽³⁾	\$430,332	
Stormwater Fund (441) ⁽³⁾	\$389,348	
		\$11,961,780

TO CAPITAL IMPROVEMENT FUND (301) from:

Infrastructure Improvement Fund (303)	\$2,899,300	
General Fund (010)	\$250,000	
		\$3,149,300

TO INFRASTRUCTURE REINVESTMENT FUND (307) from:

Development Services Fund (048)	\$8,250,000	
Water Fund (421) ⁽²⁾	\$563,555	
Wastewater Fund (431) ⁽²⁾	\$2,101,357	
Stormwater Fund (441) ⁽²⁾	\$316,128	
Water Fund (421) ⁽⁴⁾	\$360,000	
Wastewater Fund (431) ⁽⁴⁾	\$338,250	
Stormwater Fund (441) ⁽⁴⁾	\$150,000	
		\$12,079,290

TO LIBRARY FUND (041) from:

General Fund (010)		\$6,295,200
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TO RECREATION FUND (044) from:

General Fund (010)		\$3,712,300
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TO COMMUNITY DEVELOPMENT BLOCK GRANT (052) from:

Redevelopment Agency (South Stockton) Fund (338)		\$30,000
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TO CENTRAL PARKING CONSTRUCTION RESERVE FUND (417) from:

Central Parking District Fund (416)		\$100,000
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TO PFF/STREET IMPROVEMENTS FUNDS (910-917) from:

PFF/Library Funds (950-956) ⁽⁵⁾		\$4,728,000
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2004-2005 INTERFUND TRANSFERS TRANSFERS IN

TO PFF/POLICE STATION FUND (960) from:

PFF/Community Rec Center Funds (920-926) ⁽⁵⁾	\$310,000	
PFF/City Office Space Fund (930) ⁽⁵⁾	\$760,000	
PFF/Fire Station Funds (940-946) ⁽⁵⁾	\$561,000	
PFF/Library Funds (950-956) ⁽⁵⁾	\$314,000	
PFF/Parkland Funds (970-976) ⁽⁵⁾	\$562,000	
PFF/Street Tree Fund (978) ⁽⁵⁾	\$972,000	
PFF/Street Name Signs Fund (979) ⁽⁵⁾	\$63,000	
PFF/Street Lights Funds (980-986) ⁽⁵⁾	\$33,000	
PFF/Air Quality Fund (990) ⁽⁵⁾	\$2,000	
	\$3,577,000	

TO WASTEWATER FUND (431) from:

Wastewater Connection Fee Fund (434) ⁽⁵⁾	\$10,000,000
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TO EMERGENCY MEDICAL TRANSPORT FUND (043) from:

Capital Improvement Fund (301) ⁽⁶⁾	\$875,000
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TO INFRASTRUCTURE IMPROVEMENT FUND (303) from:

PFF/Police Stations City-Wide Fund (960)	\$1,800,000	
PFF/Fire Station Zone A Fund (940-946)	\$425,793	
	\$2,225,793	

TOTAL TRANSFERS-IN		\$58,733,663
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⁽¹⁾ Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

⁽²⁾ Transfer the Utility in Lieu of Property Tax from MUD to the General Fund (1/2) and Infrastructure Reinvestment Fund (1/2).

⁽³⁾ Transfer from MUD to the General Fund is to cover utility billing costs. If cost exceed budget, actual cost will be transferred.

⁽⁴⁾ Amount is a fixed amount of the estimated interest on MUD operating accounts.

⁽⁵⁾ Public Facility Fee long term loan transactions with standard loan terms specified in the Council approved PFF Administrative Guidelines. Actual transfer amount by individual PFF Zone fund will be determined by actual fund balances at year end.

⁽⁶⁾ Long term loan subject to terms specified in original loan agreement.

2004-2005 INTERFUND TRANSFERS TRANSFERS OUT

FROM GENERAL FUND (010) to:

Library Fund (041)	\$6,295,200	
Recreation Fund (044)	\$3,712,300	
Capital Improvement Fund (301)	<u>\$250,000</u>	
		\$10,257,500

FROM GAS TAX 2105 FUND (030) to:

General Fund (010) ⁽¹⁾		\$4,886,100
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FROM DEVELOPMENT SERVICES (048) to:

General Fund (010)	\$1,860,440	
Infrastructure Reinvestment Fund (307)	<u>\$8,250,000</u>	
		\$10,110,440

FROM CENTRAL PARKING DISTRICT (416) to:

Central Parking Construction Reserve (417)		\$100,000
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FROM WATER FUND (421) to:

General Fund (010) ⁽²⁾	\$563,555	
Infrastructure Reinvestment Fund (307) ⁽²⁾	\$563,555	
General Fund (010) ⁽³⁾	\$1,229,520	
Infrastructure Reinvestment Fund (307) ⁽⁴⁾	<u>\$360,000</u>	
		\$2,716,630

FROM WASTEWATER FUND (431) to:

General Fund (010) ⁽²⁾	\$2,101,357	
Infrastructure Reinvestment Fund (307) ⁽²⁾	\$2,101,357	
General Fund (010) ⁽³⁾	\$430,332	
Infrastructure Reinvestment Fund (307) ⁽⁴⁾	<u>\$338,250</u>	
		\$4,971,296

FROM STORM WATER FUND (441) to:

General Fund (010) ⁽²⁾	\$316,128	
Infrastructure Reinvestment Fund (307) ⁽²⁾	\$316,128	
General Fund (010) ⁽³⁾	\$389,348	
Infrastructure Reinvestment Fund (307) ⁽⁴⁾	<u>\$150,000</u>	
		\$1,171,604

FROM INFRASTRUCTURE IMPROVEMENT FUND (303) to:

Capital Improvement Fund (301)		\$2,899,300
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FROM REDEVELOPMENT AGENCY (PORT INDUSTRIAL) FUND (336) to:

General Fund (010)		\$60,000
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FROM REDEVELOPMENT AGENCY (MIDTOWN) FUND (337) to:

General Fund (010)		\$125,000
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FROM REDEVELOPMENT AGENCY (SOUTH STOCKTON) FUND (338) to:

Community Development Block Grant Fund (052)		\$30,000
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FROM PFF/COMMUNITY REC CENTER FUNDS (920-926) to:

PFF/Police Station Fund (960) ⁽⁵⁾		\$310,000
--	--	-----------

2004-2005 INTERFUND TRANSFERS TRANSFERS OUT

FROM PFF/CITY OFFICE SPACE FUND (930) to:

PFF/Police Station Fund (960) ⁽⁵⁾		\$760,000
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FROM PFF/FIRE STATION FUNDS (940-946) to:

PFF/Police Station Fund (960) ⁽⁵⁾	\$561,000	
Infrastructure Improvement Fund (303)	\$425,793	
		\$986,793

FROM PFF/LIBRARY FUNDS (950-956) to:

PFF/Police Station Fund (960) ⁽⁵⁾	\$314,000	
PFF/Street Improvements Funds (910-917) ⁽⁵⁾	\$4,728,000	
		\$5,042,000

FROM PFF/PARKLAND FUNDS (970-976) to:

PFF/Police Station Fund (960) ⁽⁵⁾		\$562,000
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FROM PFF/POLICE STATION CITY-WIDE FUND (960) to:

Infrastructure Improvement Fund (303)		\$1,800,000
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FROM PFF/STREET TREE FUND (978) to:

PFF/Police Station Fund (960) ⁽⁵⁾		\$972,000
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FROM PFF/STREET NAME SIGNS FUND (979) to:

PFF/Police Station Fund (960) ⁽⁵⁾		\$63,000
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FROM PFF/STREET LIGHTS FUNDS (980-986) to:

PFF/Police Station Fund (960) ⁽⁵⁾		\$33,000
--	--	----------

FROM PFF/AIR QUALITY FUND (990) to:

PFF/Police Station Fund (960) ⁽⁵⁾		\$2,000
--	--	---------

FROM WASTEWATER CONNECTION FEE FUND (434) to:

Wastewater Fund (431) ⁽⁵⁾		\$10,000,000
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FROM CAPITAL IMPROVEMENT FUND (301) to:

Emergency Medical Transportation Fund (043) ⁽⁶⁾		\$875,000
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TOTAL TRANSFERS-OUT

\$58,733,663

Notes:

Interfund transfers related to the Redevelopment Agency are identified in the Agency section.

Transfers are permitted from fund balances to other funds and appropriate accounts, but only for liability, regulatory, and capital/equipment requirements.

Appropriations and transfers during the year for capital related projects may become loans as determined by the City Manager.

⁽¹⁾ Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

⁽²⁾ Transfer the Utility in Lieu of Property Tax from MUD to the General Fund (1/2) and Infrastructure Reinvestment Fund (1/2).

⁽³⁾ Transfer from MUD to the General Fund is to cover utility billing costs. If cost exceed budget, actual cost will be transferred.

⁽⁴⁾ Amount is a fixed amount of the estimated interest on MUD operating accounts.

⁽⁵⁾ Public Facility Fee long term loan transactions with standard loan terms specified in the Council approved PFF Administrative Guidelines. Actual transfer amount by individual PFF Zone fund will be determined by actual fund balances at year end.

⁽⁶⁾ Long term loan subject to terms specified in original loan agreement.

GENERAL FUND BALANCE PROJECTIONS

	2002-03 Actual	2003-04 Projected	2004-05 Budget
BEGINNING FUND BALANCE	\$3,274,439	\$8,128,552	\$3,515,670
REVENUE			
Revenue	154,520,372	142,564,974	153,830,456
Transfers In/Loan Repay	10,523,313	8,363,611	11,961,780
TOTAL REVENUE/TRANSFERS IN	\$165,043,685	\$150,928,585	\$165,792,236
EXPENSES			
Operating Expenses			
Employee Services	107,251,171	113,614,523	130,578,249
Other Services	23,218,156	22,411,181	21,043,064
Materials & Supplies	2,960,612	2,579,080	2,734,525
Other Expenses	1,018,667	818,705	1,143,898
Capital Outlay	181,120	152,255	35,000
	<u>134,629,726</u>	<u>139,575,744</u>	<u>155,534,736</u>
Total Transfers Out/Designations	25,559,846	15,965,723	10,257,500
TOTAL EXPENSES/TRANSFERS OUT	\$160,189,572	\$155,541,467	\$165,792,236
ENDING FUND BALANCE	\$8,128,552	\$3,515,670	\$3,515,670

OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05	VARIANCE
<u>General Government - Depts.</u>				
Administrative Services (010-1300)	\$6,822,041	\$7,345,710	\$5,038,080	(\$2,307,630)
City Attorney (010-1400)	\$1,065,357	\$1,046,000	\$1,102,404	\$56,404
City Auditor (010-1900)	\$458,665	\$497,800	\$524,201	\$26,401
City Clerk (010-1100)	\$1,232,746	\$951,200	\$1,017,300	\$66,100
City Council (010-1000)	\$444,555	\$517,200	\$539,120	\$21,920
City Manager (010-1200)	\$2,090,828	\$2,032,377	\$2,143,506	\$111,129
Personnel (010-1600)	\$1,896,704	\$1,896,704	\$1,896,704	\$0
TOTAL GENERAL GOVERNMENT	\$14,010,896	\$14,286,991	\$12,261,315	(\$2,025,676)
<u>General Government - Non-Dept.</u>				
Non-Departmental (010-0130)	\$572,796	\$922,800	\$1,067,874	\$145,074
<u>Housing and Redevelopment</u>				
Housing & Redevelopment (010-1700)	\$2,367,111	\$2,552,019	\$66,698	(\$2,485,321)
TOTAL HOUSING/REDEV.	\$2,367,111	\$2,552,019	\$66,698	(\$2,485,321)
<u>Parks</u>				
Parks (010-3600)	\$7,242,087	\$7,293,930	\$7,688,249	\$394,319
<u>Public Safety</u>				
Fire (010-2600)	\$37,253,324	\$38,593,368	\$41,972,371	\$3,379,003
Police (010-2400)	\$64,649,122	\$69,322,230	\$78,565,477	\$9,243,247
TOTAL PUBLIC SAFETY	\$101,902,446	\$107,915,598	\$120,537,848	\$12,622,250
<u>Public Works</u>				
Public Works (010-3000)	\$8,113,624	\$8,773,639	\$13,627,400	\$4,853,761
SJAFCA (010-0137)	\$274,688	\$256,175	\$285,352	\$29,177
TOTAL PUBLIC WORKS	\$8,388,312	\$9,029,814	\$13,912,752	\$4,882,938
TOTAL GENERAL FUND	\$134,483,648	\$142,001,152	\$155,534,736	\$13,533,584

OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05	VARIANCE
Enterprise Funds				
Garden Refuse Collection (455)	\$2,526,448	\$2,825,389	\$0	(\$2,825,389)
Golf Courses (481)	\$2,415,198	\$2,580,018	\$2,836,051	\$256,033
Municipal Utilities				
Stormwater Utility (441)	\$3,743,180	\$4,583,030	\$4,292,508	(\$290,522)
Wastewater Utility (431)	\$18,331,400	\$21,651,306	\$20,853,381	(\$797,925)
Water Utility (421)	\$9,886,775	\$11,106,570	\$10,959,101	(\$147,469)
TOTAL ENTERPRISE FUNDS	\$36,903,001	\$42,746,313	\$38,941,041	(\$3,805,272)
Development Services				
Development Services (048)	\$8,191,206	\$10,978,682	\$14,498,098	\$3,519,416
Emergency Medical Transport				
Emergency Medical Transport (043)	\$3,090,950	\$3,746,982	\$5,191,097	\$1,444,115
Library Services				
Library (041)	\$9,651,118	\$10,693,184	\$12,150,397	\$1,457,213
Recreation Services				
Recreation Services (044)	\$4,631,137	\$6,268,577	\$6,520,934	\$252,357
District Budget Funds				
Central Parking District (416, 417)	\$1,829,006	\$2,464,419	\$3,254,485	\$790,066
Public Facility Fees				
Public Facility Fees (900-999, 424, 434)	\$3,114,183	\$5,502,063	\$6,335,309	\$833,246
Other Funds				
Special Revenue Funds	\$1,439,081	\$1,581,884	\$6,000,787	\$4,418,903
Grant Funds	\$8,947,207	\$8,959,967	\$21,435,330	\$12,475,363
Permanent/Special Funds	\$796,412	\$1,324,524	\$1,232,975	(\$91,549)
TOTAL OTHER FUNDS	\$11,182,700	\$11,866,375	\$28,669,092	\$16,802,717
TOTAL BUDGET	\$213,076,949	\$236,267,747	\$271,095,189	\$34,827,442

SUMMARY OF 2004-05 BUDGET APPROPRIATIONS

FUND	OPERATING	CAPITAL PROJECTS	TOTAL APPROPRIATION
General Fund	\$155,534,736	\$0	\$155,534,736
<u>Enterprise Funds:</u>			
Garden Refuse Fund	\$0	\$0	\$0
Golf Course Fund	\$2,836,051	\$0	\$2,836,051
Storm Water Fund	\$4,292,508	\$45,000	\$4,337,508
Wastewater Fund	\$20,853,381	\$21,691,497	\$42,544,878
Water Fund	\$10,959,101	\$1,659,000	\$12,618,101
Total Enterprise Funds	\$38,941,041	\$23,395,497	\$62,336,538
<u>Special Revenue Funds:</u>			
Asset Forfeiture	\$233,005	\$0	\$233,005
Boat Launching Facilities	\$171,578	\$0	\$171,578
Development Services	\$14,498,098	\$0	\$14,498,098
Emergency Communications	\$4,543,150	\$0	\$4,543,150
Emergency Medical Transport	\$5,191,097	\$875,000	\$6,066,097
Library Services	\$12,150,397	\$0	\$12,150,397
Public Facility Administration	\$2,047,271	\$0	\$2,047,271
Recreation Services	\$6,520,934	\$0	\$6,520,934
Solid Waste & Recycling	\$1,053,054	\$0	\$1,053,054
Total Special Revenue Funds	\$46,408,584	\$875,000	\$47,283,584
Central Parking District	\$3,254,485	\$100,000	\$3,354,485
Grant Funds	\$21,435,330	\$1,217,000	\$22,652,330
Permanent/Special Funds	\$1,232,975	\$0	\$1,232,975
<u>Capital Improvement Funds:</u>			
Capital Improvement Fund	\$0	\$2,378,000	\$2,378,000
Gas Tax 2105-2107.5	\$0	\$40,000	\$40,000
Infrastructure Reinvestment	\$0	\$14,845,000	\$14,845,000
Measure K Sales Tax	\$0	\$3,611,000	\$3,611,000
Public Facility Fees Funds	\$4,288,038	\$46,013,503	\$50,301,541
Transportation Development Act	\$0	\$172,000	\$172,000
Total Capital Improvement	\$4,288,038	\$67,059,503	\$71,347,541
TOTAL	\$271,095,189	\$92,647,000	\$363,742,189

APPROPRIATION LIMIT & BASIS OF ACCOUNTING

Appropriation Limit

Article XIIIB of the State Constitution (Proposition 4 as amended by Proposition 111) limits the taxing authority of the City. The Appropriations Limit is the maximum taxing authority of the City. The Appropriations Subject to Limit is the proposed taxing by the City.

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIIIB. The City is within its taxing authority; therefore, the 2004-05 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

APPROPRIATION LIMIT (Dollar Amount in Thousands)	
2004-05 Appropriations Limit	187,277
2004-05 Appropriations Subject to Limit	124,254
Remaining Capacity	63,023

Basis of Accounting

The basis of accounting refers to when revenues and expenditures are recognized and reported.

The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects) and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The accrual basis of accounting is used for proprietary funds (enterprise and internal service), and permanent funds. Under the accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

City budgets are generally consistent with the basis of accounting for their fund. However, the depreciation expense is not budgeted or shown for proprietary or permanent funds in the budget presentation. The budget presentation also does not include book entries for possible interest loss if an asset is not held until maturity. Actual expenditures for a year do not include encumbrances, which roll over and are spent in the following year.

DEBT LIMIT COMPUTATION

JUNE 30, 2003

(Dollar amounts in thousands)

Total Assessed Valuation (less other exemptions)	\$12,732,857
Less: Redevelopment Tax Increments	<u>223,851</u>
Basis of Levy	<u>\$12,509,006</u>
Debt Limit – 15 Percent of Assessed Value (1)	\$1,909,929
Amount of Debt Applicable to Debt Limit	<u>0</u>
LEGAL DEBT MARGIN	<u>\$1,909,929</u>

(1) Section 43605 California Government Code.

Source: San Joaquin County Auditor/Controller's Office and California Municipal Statistics

NET GENERAL OBLIGATION BONDED DEBT PER CAPITA

Ratio of Net G.O. Bonded Debt to Taxable Assessed Value

(Dollar amounts in thousands)

Fiscal Year	Population (1)	Gross Assessed Value	Gross Bonded Debt	Debt Payable from Enterprise Revenue	Net Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt per Capita
1993	226,300	8,055,732	135	0	135	0.002	0.5966
1994	228,733	8,443,029	0	0	0	0.000	0.0000
1995	232,770	8,575,384	0	0	0	0.000	0.0000
1996	233,600	8,814,724	0	0	0	0.000	0.0000
1997	236,500	8,790,337	0	0	0	0.000	0.0000
1998	240,100	8,966,865	0	0	0	0.000	0.0000
1999	243,700	9,140,653	0	0	0	0.000	0.0000
2000	247,300	9,534,464	0	0	0	0.000	0.0000
2001	251,100	11,049,631	0	0	0	0.000	0.0000
2002	253,800	12,217,975	0	0	0	0.000	0.0000
2003	261,300	13,534,050	0	0	0	0.000	0.0000

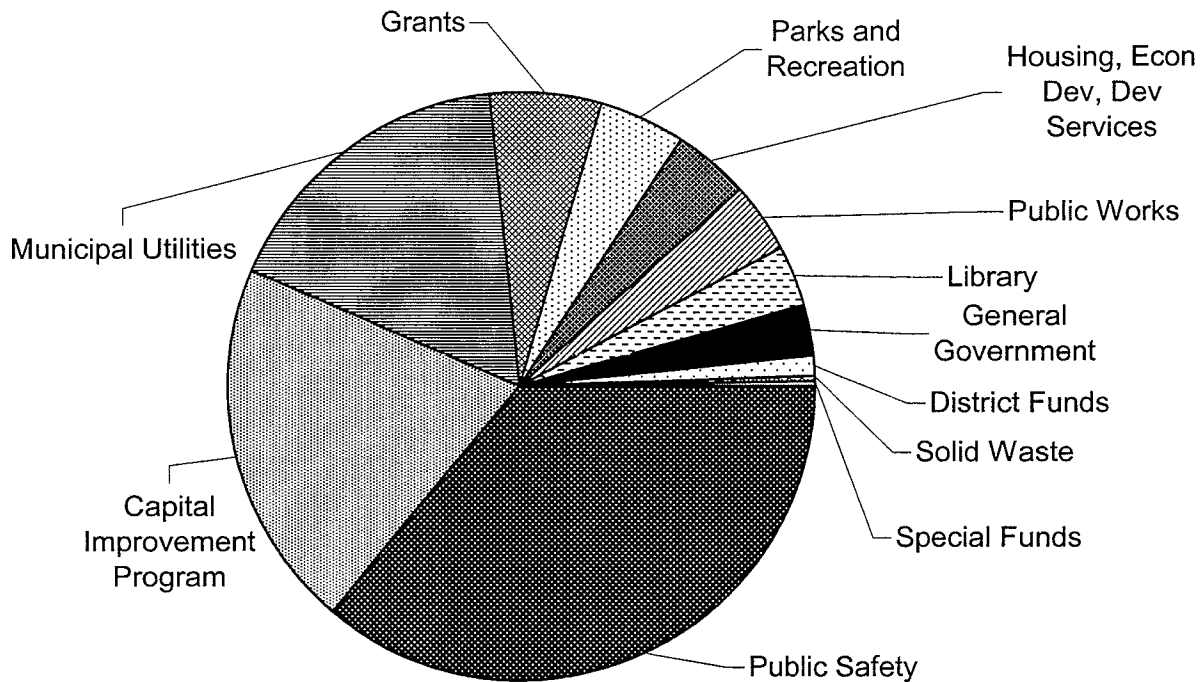
2000 Federal Census Population – 243,771

(1) Population data estimates are as of January 1 of the corresponding year and are not in thousands.

Source: State of California, Department of Finance, Demographic Research Unit
City of Stockton Administrative Services Department
San Joaquin County Auditor/Controller's Office

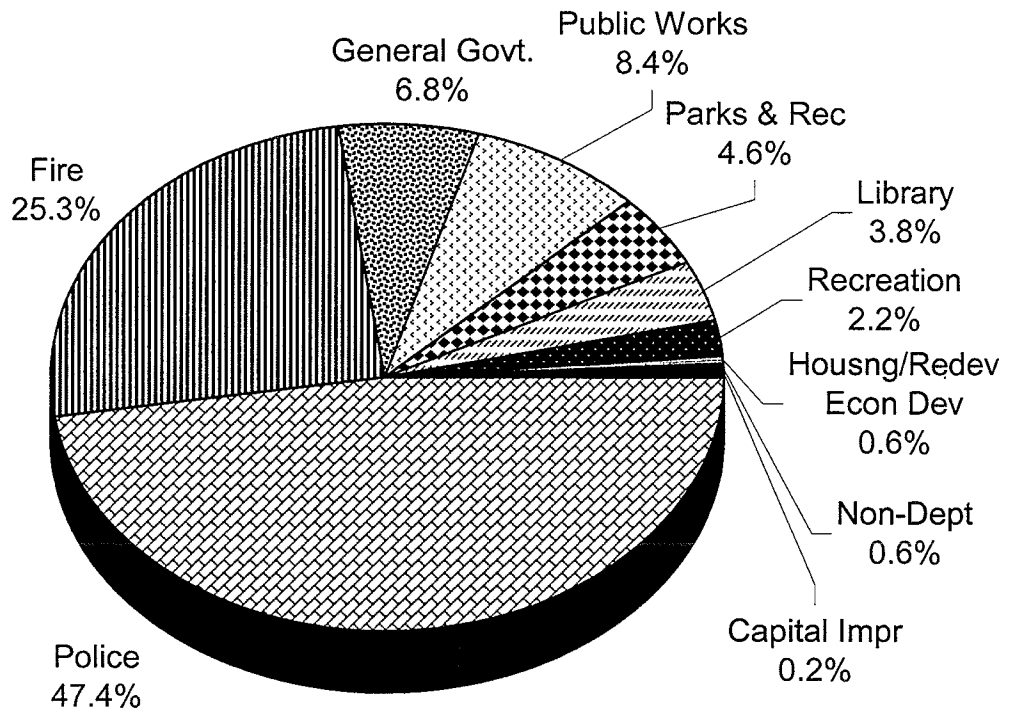
BUDGET DISTRIBUTION BY FUNCTION

ALL FUNDS: \$364 MILLION

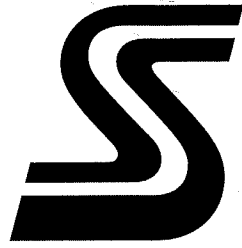


Public Safety	\$131,380,100	36.1%
Capital Improvement Program	\$73,394,812	20.2%
Municipal Utilities	\$61,549,045	16.9%
Grants	\$22,652,330	6.2%
Parks and Recreation	\$17,216,812	4.7%
Housing, Econ Dev, Dev Services	\$15,573,425	4.3%
Public Works	\$13,912,752	3.8%
Library	\$12,150,397	3.3%
General Government	\$10,272,002	2.8%
District Funds	\$3,354,485	0.9%
Solid Waste	\$1,053,054	0.3%
Special Funds	\$1,232,975	0.3%
TOTAL EXPENSES ALL FUNDS	\$363,742,189	

GENERAL FUND OPERATING BUDGET & OPERATING TRANSFERS BY SERVICE PROVIDED



Police	\$78,565,477	47.4%
Fire	\$41,972,371	25.3%
General Government	\$11,252,686	6.8%
Public Works	\$13,912,752	8.4%
Parks	\$7,688,249	4.6%
Library	\$6,295,200	3.8%
Recreation	\$3,712,300	2.2%
Housing, Redev, Econ Dev	\$1,075,327	0.6%
Non-Departmental	\$1,067,874	0.6%
Capital Improvement	\$250,000	0.2%
<hr/>		
Total	\$165,792,236	



CITY OF STOCKTON

REVENUE SUMMARIES

REVENUE SUMMARIES

This section outlines the City's sources of revenue and compares the budget to the previous year's revenue. The City collects revenue from a number of sources. Some revenue, such as taxes, certain licenses and permits, fines, and charges for services, can be used for general purposes. Other revenue, such as special purpose grants, impact fees, gas taxes and sewer fees, can only be used for the specified purpose.

This section also explains the revenue forecasting methodology, and allows a deeper understanding of the City's revenue by comparing the budget to past years.

REVENUES BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05
<u>GENERAL FUND (010)</u>			
<u>Taxes:</u>			
Property Taxes	\$21,537,516	\$22,590,000	\$24,000,000
County Collection Fee*	(\$446,909)	(\$460,000)	(\$470,000)
Utility Users Tax	\$32,157,368	\$33,300,000	\$33,924,800
Sales and Use Tax	\$33,250,323	\$34,240,000	\$37,594,500
Franchises	\$5,623,203	\$5,620,000	\$9,648,850
Business Licenses	\$8,001,291	\$7,570,000	\$8,850,000
Transient Occupancy	\$2,047,944	\$2,060,000	\$2,172,000
Document Transfer	\$1,043,824	\$690,000	\$1,217,500
Totals	\$103,214,560	\$105,610,000	\$116,937,650
<u>Licenses & Permits:</u>			
Animal Licenses	\$111,821	\$99,400	\$100,000
Construction Permits	\$0	\$35,000	\$0
Street & Curb Permits	\$35,808	\$34,600	\$34,600
Fire Dept Permits	\$48,441	\$0	\$0
Police Dept Permits	\$234,246	\$251,640	\$235,940
Other Licenses & Permits	\$1,174	\$2,000	\$960
Totals	\$431,490	\$422,640	\$371,500
<u>Use of Money & Property:</u>			
Interest	\$861,616	\$810,000	\$1,657,341
Rentals	\$487,075	\$556,113	\$606,430
Cash Over & Short	\$15	\$0	\$0
Totals	\$1,348,706	\$1,366,113	\$2,263,771
<u>Fines & Forfeitures:</u>			
Traffic & Parking Fines	\$1,093,601	\$1,063,500	\$1,642,000
Vehicle Code Fines	\$132,424	\$135,000	\$162,000
DUI Emergency Recovery	\$24,560	\$21,312	\$21,155
Criminal Fines	\$26,742	\$45,000	\$28,000
Misc Fines & Penalties	\$183,814	\$133,150	\$202,500
Totals	\$1,461,141	\$1,397,962	\$2,055,655
<u>Other Revenues:</u>			
Refunds & Reimbursements	\$2,645,284	\$2,792,643	\$5,264,455
Utility In Lieu of Tax	\$0	\$0	\$0
Sale of Property	\$23,118	\$6,000	\$6,000
Cost Recovery Allocations	\$7,151,247	\$5,239,083	\$4,780,655
Miscellaneous Revenues*	(\$156,663)	(\$167,400)	(\$187,400)
Totals	\$9,662,986	\$7,870,326	\$9,863,710

REVENUES BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05
<u>Revenues from Other Agencies:</u>			
Homeowners Exemption	\$422,936	\$429,300	\$430,000
Motor Vehicle In-Lieu of Tax	\$15,007,680	\$15,610,000	\$12,837,334
POST Reimbursement	\$140,894	\$164,000	\$103,600
Other Revenue	\$1,259,139	\$1,254,975	\$285,880
Totals	\$16,830,649	\$17,458,275	\$13,656,814
<u>Charges for Current Services:</u>			
General Government	\$410,894	\$330,793	\$348,300
Public Safety	\$5,874,242	\$6,216,134	\$6,528,906
Physical Environment	\$1,388,865	\$1,473,501	\$1,544,400
Planning, Building, Housing	\$253,276	\$80,000	\$141,100
Cultural & Recreational	(\$1,026)	\$5,000	\$20,000
Other Charges for Services	\$170,397	\$68,474	\$98,650
Totals	\$8,096,648	\$8,173,902	\$8,681,356
<u>General Fund Totals</u>	<u>\$141,046,180</u>	<u>\$142,299,218</u>	<u>\$153,830,456</u>

ENTERPRISE FUNDS

Water Fund: (421)

User Fees	\$15,238,063	\$15,850,000	\$17,295,773
Investment Earnings	\$716,828	\$470,000	\$425,000
Penalty Fees	\$326,017	\$125,000	\$275,000
Miscellaneous Revenues	\$11,642	\$0	\$0
<u>Water Fund Totals</u>	<u>\$16,292,550</u>	<u>\$16,445,000</u>	<u>\$17,995,773</u>

Regional Wastewater Fund: (431)

User Fees	\$28,060,090	\$28,620,000	\$30,022,404
Service Penalties	\$322,591	\$340,000	\$420,000
Investment Earnings	\$1,059,035	\$850,000	\$727,612
Miscellaneous Revenues	\$154,829	\$80,000	\$0
<u>Wastewater Fund Totals</u>	<u>\$29,596,545</u>	<u>\$29,890,000</u>	<u>\$31,170,016</u>

Stormwater Fund: (441)

User Fees	\$4,293,123	\$4,300,000	\$4,364,500
Other Revenues	\$65,019	\$30,000	\$30,000
Investment Earnings	\$239,738	\$180,000	\$210,553
Miscellaneous Revenues	\$33,448	\$0	\$11,500
<u>Stormwater Fund Totals</u>	<u>\$4,631,328</u>	<u>\$4,510,000</u>	<u>\$4,616,553</u>

Solid Waste - Garden Refuse: (455)

	\$2,314,874	\$2,213,000	\$0
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REVENUES BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05
<u>Golf Course Fund: (481)</u>			
User Fees	\$1,768,251	\$1,887,366	\$1,927,766
Rents/Leases/Concessions	\$706,084	\$705,720	\$921,550
Other Revenues	\$16,372	\$0	\$0
<i>Golf Fund Totals</i>	\$2,490,707	\$2,593,086	\$2,849,316
<i>Enterprise Fund Totals</i>	\$55,326,004	\$55,651,086	\$56,631,658
 <u>SPECIAL REVENUE FUNDS</u>			
<u>DEVELOPMENT SERVICES (048)</u>	\$18,010,738	\$18,740,670	\$23,647,172
<u>EMERG. MED. TRANSPORT (043)</u>	\$1,890,333	\$3,148,125	\$4,970,000
<u>EMERG. COMMUNICATIONS (042)</u>	\$0	\$0	\$4,543,150
<u>LIBRARY SERVICES (041)</u>			
E-rate Rebates	\$0	\$52,798	\$123,709
County-wide Contribution	\$3,899,176	\$3,738,658	\$5,537,798
PLF State Grant	\$245,180	\$116,454	\$123,399
Fines	\$136,357	\$142,750	\$166,950
Automation Services Contract	\$22,750	\$55,689	\$62,687
Miscellaneous Other Fees	\$82,735	\$77,383	\$84,933
<i>Library Services Totals</i>	\$4,386,198	\$4,183,732	\$6,099,476
<u>RECREATION SERVICES (044)</u>	\$1,376,497	\$2,772,800	\$2,813,600
 <u>OTHER SPECIAL REVENUE FUNDS</u>			
Asset Forfeiture (023)	\$42,328	\$15,000	\$16,000
Boat Launching Facilities (045)	\$181,720	\$168,400	\$178,400
Solid Waste & Recycling (047)	\$575,850	\$304,800	\$1,151,982
<i>Other Special Revenue Totals</i>	\$799,898	\$488,200	\$1,346,382
<i>Special Revenues Fund Totals</i>	\$26,463,664	\$29,333,527	\$43,419,780

REVENUES BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05
<u>CENTRAL PARKING DISTRICT (416-417)</u>			
Special Assessments	\$595,905	\$700,000	\$671,550
Other Revenues	\$1,404	\$3,356	\$2,400
Parking Lots	\$2,034,109	\$1,849,150	\$2,178,300
Revenue Other Agencies	\$78,673	\$70,000	\$70,000
Parking Citations	\$463,058	\$525,000	\$500,000
Investment Earnings	\$31,131	\$25,000	\$12,500
<i>Parking District Totals</i>	<i>\$3,204,280</i>	<i>\$3,172,506</i>	<i>\$3,434,750</i>

GRANT FUNDS

COMMUNITY DEVELOPMENT FUND

CDBG (052)	\$5,719,000	\$6,223,944	\$6,037,459
Emergency Shelter Program (057)	\$175,000	\$172,000	\$186,592
Home Grant Program (058-059)	\$2,330,000	\$3,151,133	\$3,889,064
<i>CDBG Fund Totals</i>	<i>\$8,224,000</i>	<i>\$9,547,077</i>	<i>\$10,113,115</i>

SPECIAL PURPOSE GRANTS (020)

Operating Grants	\$3,086,254	\$508,905	\$65,000
Totals	<i>\$3,086,254</i>	<i>\$508,905</i>	<i>\$65,000</i>

<i>Grant Fund Fund Totals</i>	<i>\$11,310,254</i>	<i>\$10,055,982</i>	<i>\$10,178,115</i>
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PERMANENT/SPECIAL FUNDS

Fire Department (646)	\$85,540	\$17,350	\$62,710
General Government (642)	\$24,166	\$9,559	\$9,559
General Government Permanent (627)	\$2,469	\$1,780	\$1,780
Library (644)	\$445,234	\$505,965	\$530,950
Library Permanent (621-2; 626;628)	\$1,678	\$400	\$688
Parks & Recreation (643)	\$96,851	\$99,000	\$97,741
Parks & Rec. Permanent (624-6)	\$1,721	\$1,690	\$1,100
Police (645)	\$126,369	\$134,287	\$129,494
Stockton Arts Commission (641)	\$53,177	\$57,250	\$68,241

<i>Permanent/Special Fund Totals</i>	<i>\$837,205</i>	<i>\$827,281</i>	<i>\$902,263</i>
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REVENUES BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05
<u>CAPITAL IMPROVEMENT FUNDS</u>			
<u>CAPITAL IMPROVEMENT FUNDS (301/303/307)</u>			
Amusement Taxes (301)	\$15,412	\$15,600	\$15,800
Grants/Donations (301/303/307)	\$894,615	\$0	\$0
Investment Earnings (301/303/307)	\$869,013	\$978,100	\$854,500
Area of Benefit Fees (301)	\$98,908	\$0	\$0
<i>CIP Totals</i>	<i>\$1,877,948</i>	<i>\$993,700</i>	<i>\$870,300</i>
<u>GAS TAX FUNDS</u>			
2105-2107.5 Gas Tax (030)	\$4,657,947	\$4,750,900	\$4,845,700
Transportation Dev Tax (034)	\$159,032	\$163,000	\$170,000
Investment Earnings (030/034)	\$38,066	\$90,000	\$82,890
<i>Gas Tax Funds Totals</i>	<i>\$4,855,045</i>	<i>\$5,003,900</i>	<i>\$5,098,590</i>
<u>MEASURE K SALES TAX FUND (080)</u>			
Sales Tax	\$3,377,846	\$3,600,000	\$3,600,000
Grants/Other Government Revenue	\$100,000	\$2,662,000	\$0
Investment Earnings	\$227,230	\$211,700	\$99,800
<i>Measure K Fund Totals</i>	<i>\$3,705,076</i>	<i>\$6,473,700</i>	<i>\$3,699,800</i>
<u>PUBLIC FACILITY FEES FUNDS</u>			
<u>Traffic Signal Impact Funds (900-904)</u>			
Impact Fees	\$550,318	\$555,000	\$575,000
Investment Earnings	\$64,927	\$93,500	\$95,000
Totals	\$615,245	\$648,500	\$670,000
<u>Street Improvement Impact Funds (910-917)</u>			
Impact Fees	\$9,309,619	\$8,830,000	\$8,830,000
Investment Earnings	\$922,893	\$956,780	\$913,000
Totals	\$10,232,512	\$9,786,780	\$9,743,000
<u>Community Center Impact Funds (920-926)</u>			
Impact Fees	\$558,738	\$407,600	\$417,600
Investment Earnings	\$88,073	\$128,320	\$130,400
Totals	\$646,811	\$535,920	\$548,000
<u>City Office Impact Fund (930)</u>			
Impact Fees	\$547,472	\$550,000	\$550,000
Investment Earnings	\$18,922	\$15,200	\$16,000
Totals	\$566,394	\$565,200	\$566,000

REVENUES BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05
<u>Fire Station Impact Funds (940-946)</u>			
Impact Fees	\$494,920	\$461,630	\$518,420
Investment Earnings	\$8,310	\$11,080	\$12,580
Totals	\$503,230	\$472,710	\$531,000
<u>Library Impact Funds (950-956)</u>			
Impact Fees	\$1,011,598	\$950,000	\$1,007,900
Investment Earnings	\$184,454	\$268,800	\$274,100
Totals	\$1,196,052	\$1,218,800	\$1,282,000
<u>Police Station Impact Fund (960)</u>			
Impact Fees	\$1,138,887	\$1,100,000	\$1,200,000
Investment Earnings	\$86,292	\$43,200	\$90,000
Totals	\$1,225,179	\$1,143,200	\$1,290,000
<u>Parkland Impact Funds (970-976)</u>			
Impact Fees	\$4,591,989	\$4,250,000	\$4,200,000
Investment Earnings	\$161,358	\$286,470	\$290,000
Totals	\$4,753,347	\$4,536,470	\$4,490,000
<u>Tree Impact Fund (978)</u>			
Impact Fees	\$308,070	\$118,000	\$308,340
Investment Earnings	\$18,305	\$19,660	\$19,660
Totals	\$326,375	\$137,660	\$328,000
<u>Street Sign Impact Fund (979)</u>			
Impact Fees	\$34,159	\$17,000	\$24,710
Investment Earnings	\$2,028	\$3,250	\$3,290
Totals	\$36,187	\$20,250	\$28,000
<u>Street Light Impact Funds (980-986)</u>			
Impact Fees	\$42,260	\$30,400	\$38,700
Investment Earnings	\$18,964	\$19,820	\$20,300
Totals	\$61,224	\$50,220	\$59,000
<u>Air Quality Impact Funds (990-996)</u>			
Impact Fees	\$946,684	\$900,000	\$940,000
Investment Earnings	\$138,468	\$151,000	\$156,300
Totals	\$1,085,152	\$1,051,000	\$1,096,300
<u>Public Facilities Administration Fund (999)</u>			
Impact Fees	\$1,505,883	\$2,032,942	\$2,236,236
Investment Earnings	\$79,364	\$81,348	\$83,382
Totals	\$1,585,247	\$2,114,290	\$2,319,618

REVENUES BY FUND

	ACTUAL 2002-03	BUDGET 2003-04	BUDGET 2004-05
<u>Water Impact Fund (424)</u>			
Impact Fees	\$1,470,210	\$770,000	\$3,084,785
Investment Earnings	\$41,796	\$16,000	\$21,212
Totals	\$1,512,006	\$786,000	\$3,105,997
<u>Wastewater Impact Fund (434)</u>			
Impact Fees	\$18,321,053	\$6,240,000	\$10,933,892
Investment Earnings	\$1,213,709	\$840,000	\$1,126,947
Totals	\$19,534,762	\$7,080,000	\$12,060,839
<i>Public Facility Fees Totals</i>	<i>\$43,879,723</i>	<i>\$30,147,000</i>	<i>\$38,117,754</i>
<i>Capital Improvement Fund Totals</i>	<i>\$54,317,792</i>	<i>\$42,618,300</i>	<i>\$47,786,444</i>

REVENUE SUMMARY TOTALS BY FUND

General Fund	\$141,046,180	\$142,299,218	\$153,830,456
Enterprise Funds	\$55,326,004	\$55,651,086	\$56,631,658
Development Services	\$18,010,738	\$18,740,670	\$23,647,172
Emergency Medical Transport	\$1,890,333	\$3,148,125	\$4,970,000
Emergency Communications	\$0	\$0	\$4,543,150
Library Services	\$4,386,198	\$4,183,732	\$6,099,476
Recreation Services	\$1,376,497	\$2,772,800	\$2,813,600
Special Revenue Funds	\$799,898	\$488,200	\$1,346,382
Central Parking District	\$3,204,280	\$3,172,506	\$3,434,750
Community Dev Grant Fund	\$8,224,000	\$9,547,077	\$10,113,115
Special Purpose Grants	\$3,086,254	\$508,905	\$65,000
Permanent/Special Funds	\$837,205	\$827,281	\$902,263
Capital Improvement Funds	\$1,877,948	\$993,700	\$870,300
Gas Tax Fund	\$4,855,045	\$5,003,900	\$5,098,590
Measure K Sales Tax	\$3,705,076	\$6,473,700	\$3,699,800
Public Facility Impact Funds	\$43,879,723	\$30,147,000	\$38,117,754
TOTAL ALL FUNDS	\$292,505,379	\$283,957,900	\$316,183,466

Note: Collection agency bills will be deducted from the applicable revenue rather than charged to an expenditure account. In this way, the revenue estimates contain collection agency costs in the exact amounts owed.

BASIS OF FY 2004-2005 REVENUE PROJECTION

GENERAL FUND

Taxes

The majority of the City's General Fund revenue is in the "Taxes" revenue category. The Taxes category is 73.9% of total estimated General Fund Revenue in Fiscal Year (FY) 2003-04. The total estimated FY 2004-05 tax revenue of \$115,197,200 is an increase of approximately 9% over the estimate in the 2003-04 budget.

The State budget shift of property tax allocation from the City to schools beginning in FY 1992-93 continues to leave the City with an annual revenue loss now approaching \$7.3 million. The Governor's budget, as proposed, includes an additional \$1.7 million shift in funds. This loss of discretionary revenue has been offset only slightly by Proposition 172 (the Public Safety Sales and Use Tax), which is estimated to generate \$1.1 million in FY 2004-05. Nonetheless, this small offset is legally required to be used only for public safety purposes, and is not discretionary revenue.

Property tax revenue continues to grow in response to a strong real estate market that has increased both property value and turnover. The 2004-05 Budget predicts a \$1,410,000 increase (6%) over the 2003-04 budget. This estimate is based on the city's taxable assessed valuation in the current fiscal year, which increased by nearly 10%, and the County Assessor's county-wide growth projection for next year. The revenue estimate takes into consideration two property tax components that are likely to remain at current year levels: the Supplemental Roll allocation and the Unitary (utility) allocation.

The City Council approved a plan to gradually reduce the Utility User Tax rate from 8% to 6% by lowering the tax rate by one-quarter percent per year for eight years beginning in the 2004-2005 fiscal year. Therefore, the FY 2004-05 revenue estimate is expected to be only 2% above the revised estimate for the current year. This rate of growth is based primarily on the long-term average annual rate of revenue growth from the electric and natural gas utilities. Actual revenue from the Utility User Tax will continue to be affected by multiple factors, including electric and natural gas rate fluctuations, weather conditions affecting power usage, conservation, growing competition in the telecommunications industry (lowering rates), and any state legislation affecting power rates.

After a number of fairly flat years, economic development efforts are paying off and we are seeing a steady growth in sales tax. For example, it is anticipated that the newly developed power center at Eight Mile Road and I-5 will be one of the factors contributing to a healthy 9% increase over the 2003-4 budget estimate.

Business License Tax revenue is projected to increase by 16.9% over the original FY 2003-04 budget estimate. This estimate is based on higher actual revenue received in the current year than originally estimated and a growth factor for next year based on the estimated sales tax revenue growth rate in the four quarters of calendar year 2004, the time period for which the Business License Tax will be due next fiscal year. Revenue from the Hotel or Transient Occupancy Tax (TOT) is estimated to increase 5.4% next fiscal year, following more modest growth rates for several consecutive years.

BASIS OF FY 2004-2005 REVENUE PROJECTION

Revenue from the Document (Real Property) Transfer Tax is budgeted using a 16.6% increase over the actual revenues from 2002-03. This estimated increase is also tied to the robust real estate market. However, it should be noted that the FY 2004-05 revenue estimate is the sixth complete fiscal year at the tax rate of \$0.55 per \$1,000 in property value, rather than the City's previous rate of \$3.00 per \$1,000 of value. The higher rate expired November 3, 1998 due to the requirements of Proposition 218.

Licenses and Permits

This category includes fees such as animal licenses, and certain police and fire permits. In the 2002-03 year, a new self-sustaining Development Services special revenue fund was established, moving revenue and expenditure for construction, plan check, and other development related permits and inspections. Parking meter revenue and expenditures were also allocated to the Central Parking District. These changes reduce both total revenue and total expenditures to the General Fund.

Use of Money and Property

This category includes interest earnings from investment of available cash balances. Also included are charges for use of City property and facilities. Interest earnings revenue is estimated to increase 3.0% over the actual earnings from 2003-04.

Fines and Forfeitures

This category includes Traffic/Parking Citation fines along with several smaller fine revenues such as Vehicle Code fines and Criminal fines. Public safety is a priority and a concerted effort to reduce accidents through camera-documented red light violations and other enforcement efforts is expected to garner some increases in this revenue. However, the City receives only a portion of most fines, and the County has added a processing fee on fines that has a limiting effect.

Other Revenues

This category includes Cost Recovery Allocations and a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund that are the legal responsibility of a private party or other separate entity. Cost Recovery Allocation charges are based on annual Full Cost Plan updates and charges by engineering staff to capital projects. There is significant growth in the total revenue estimate in this "Other Revenues" category due to increases in Cost Recovery allocations and Workers Compensation Reimbursements, as well as a proposed Fire Department Emergency Medical Services (EMS) Fee. This is a reimbursement of emergency medical services provided by First arriving Engine or Truck Company. The intent of the fee is to reimburse the total cost associated with the rapid response of firefighting personnel to provide emergency medical care until the medical care is turned over to ambulance transport personnel or a higher medical authority.

BASIS OF FY 2004-2005 REVENUE PROJECTION

Revenues from Other Agencies

Revenue in this category is most likely to be affected if the State solves its budget crisis at the expense of local revenues. This budget assumes the State continues to provide the same level of local government revenue. If the State does not provide this revenue, the City will need to make additional expenditure reductions, as stated in the Budget Message.

This revenue category includes the Motor Vehicle License Fee, the fourth largest General Fund revenue source, as well as the State's financial assistance for Booking Fee Relief, Police federal grant revenue, the Homeowner's Property Tax Exemption Replacement, and several other smaller State allocations.

Motor Vehicle License Fee revenue in FY 2004-05 is estimated to remain flat from the 2003-04 estimate. The State's Booking Fee Relief allocation is not included in the FY 2004-05 Budget, as this is another revenue the Governor has proposed cutting.

The estimate for the Homeowners' Property Tax Exemption allocation is based on information from the county about the current year allocation amount. Peace Officer Standards & Training (POST) reimbursement for police officer training varies from year to year, and it is anticipated that the City will receive only 30% of reimbursable training costs from the State in 2004-05.

Charges for Current Services

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. The main sources in this category continue to be in the area of public safety.

The 2004-05 estimate is a healthy 24.5% increase over the previous year original estimate, and is due to a number of factors. The FY 04-05 revenue projections for fire suppression service contracts are based on an estimated 4.5% increase from the known current year contract amounts. This estimated rate of increase is consistent with actual rates of increase in recent years. Actual contract rates are determined every year by a formula which involves the Fire Department budget amount and each district's share of assessed property valuation. The FY 04-05 revenue estimates for emergency dispatch service contracts are based on an increase in the contracted dispatch rate from \$10.37 per call to an estimated rate in the \$18 to \$19 range. This estimated rate increase is intended to significantly improve dispatching service cost recovery to a 75% level during FY 04-05. Additionally, Police has revised the fee for Police Escort service for funerals to recover cost, and the revenue estimates include this increase.

General Fund Summary

The total General Fund revenue projection for FY 2004-05 is a 9.5% increase from the original 2003-04 budget revenue estimate. This increase reflects a strong property tax, sales tax and franchise tax offsetting lower growth in motor vehicle license tax and utility user taxes. It includes cost of living increases in fees, and some new cost-covering fees and charges. It does not anticipate State-mandated cost reimbursement, as this was deleted from the State's 2002-

BASIS OF FY 2004-2005 REVENUE PROJECTION

03 Budget, and other reimbursements have either been cut or reduced. If the State continues to balance its budget by reducing local government revenue, expenditure reductions may be necessary.

ENTERPRISE FUNDS

Stormwater, Wastewater and Water Utilities

For Water and Wastewater, the user service fee revenue estimates for FY 2004-05 include a proposed 2.5% cost of living adjustment. Stormwater service fees are not adjusted because of Proposition 218 requirements.

Golf Courses

The Golf Courses revenue is based on the five-year schedule of greens fees adopted by Council, which is in effect through December 31, 2005, and the estimated number of rounds played, based on historical data. While rounds played are holding constant, the City continues to realize revenue through the increased green fees and operation of the pro shop and golf cart fleet.

SPECIAL REVENUE FUNDS

Development Services

The Development Services Fund was established in the 2002-03 budget. In 2003-04 the fund was expanded to include the section of Fire Prevention that provides plan and permit checking, inspections, etc. This was an addition to those services provided by the Community Development and the development review section of Public Works. Fire Prevention functions, such as Public Education and Arson Investigation, are incorporated into this fund in 2004-05. Development Services is expected to be self-sustaining, and fee increases are anticipated as part of the budget process to ensure sustainability of the special revenue fund. Revenue in this area fluctuates greatly, based upon permitting and building activity.

Emergency Medical Transport

The revenue estimate is based on six units each with an average of 6 runs per day, 365 days per year, at the current rate of \$354 per run.

BASIS OF FY 2004-2005 REVENUE PROJECTION

Emergency Communications

Revenue is based on a cost recovery approach to finance the 24-hour a day receipt of 9-1-1 calls and other emergency services calls; the dispatch of police, firefighting and ambulance services; and the equipping of emergency vehicles with radio systems.

Library Fund

The City-County Library System revenue is anticipated to rebound from the original FY 2003-04 budget estimate of \$4,183,732 to the FY 2004-05 estimate of \$6,099,476. While the State Public Library Fund (PLF) revenue remains flat, the County's contribution to the Library is up. This is based on a recalculation by the County of revenues from property tax. Nonetheless, the Library is one of the departments most sensitive to government budget crises, due to its reliance on revenue from the State, County and City.

Recreation Services Fund

The Recreation Services Fund is comprised of the recreation sections of the Parks and Recreation Department. Revenue is from fees for recreation programs such as sports and instruction, after-school and summer camp programs, rental of facilities such as ball diamonds and the ice arena, swimming lessons, Silver Lake Camp, etc. Recreation Services is not expected to be self-sustaining, and will receive a transfer from the General Fund of about \$3.7 million in 2004-05.

Parks and Recreation has received a Congressional award for the 2004-05 fiscal year in the amount of \$500,000 for the after-school program. This will allow the department to continue to offer the program on a sliding scale for low income families, so that no child will be turned away for lack of funds. The Parks and Recreation Department continues to seek new grant funding as existing grants expire in order to continue to offer quality programs and services to the community.

Other Special Revenue Funds

Boat Launching Facilities Fund

The Boat Launching Facilities fees provide security and supervision at the Buckley Cove and Morelli Park boat launching facilities. Revenue for 2004-05 is estimated based on the current and previous year revenue.

Solid Waste-Recycling Fund

The primary source of revenue is an AB939 Compliance Fee that is collected as a result of the solid waste contract, and funds are to be used for recycling programs.

BASIS OF FY 2004-2005 REVENUE PROJECTION

CENTRAL PARKING DISTRICT FUND

Central Parking District receives revenue from parking lots and parking meters. The 5.35% in revenue is due primarily to increased parking lot revenue.

GRANT FUNDS

Community Development Block Grant Fund

Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department has decreased slightly from \$5,101,000 in 2003-04 to \$5,022,000 in 2004-05.

Federal grant allocation for the HOME Program decreased slightly and the Emergency Shelter Grant Program had a minor increase over the prior year. The 2004-05 HOME allocation is \$2,353,529 and Emergency Shelter Grant is \$186,592.

Special Purpose Grants

Special Purpose Grants are grants received to fund special activities. They are most frequently received for Police, Library, and Parks and Recreation functions. The budget contains only known ongoing grants in the Police Department that are appropriated at the beginning of the fiscal year. Grants received during the fiscal year are appropriated by Council when received, and any remaining balance of grants in progress not coinciding with the fiscal year rolls over into the next fiscal year.

PERMANENT/SPECIAL FUNDS

Permanent and Special purpose funds include money given to the city from individuals and/or corporate donors, or through program revenues, to fund a specific activity or purpose. The revenue estimate is based on historical revenue and current year estimates.

BASIS OF FY 2004-2005 REVENUE PROJECTION

CAPITAL IMPROVEMENT FUNDS

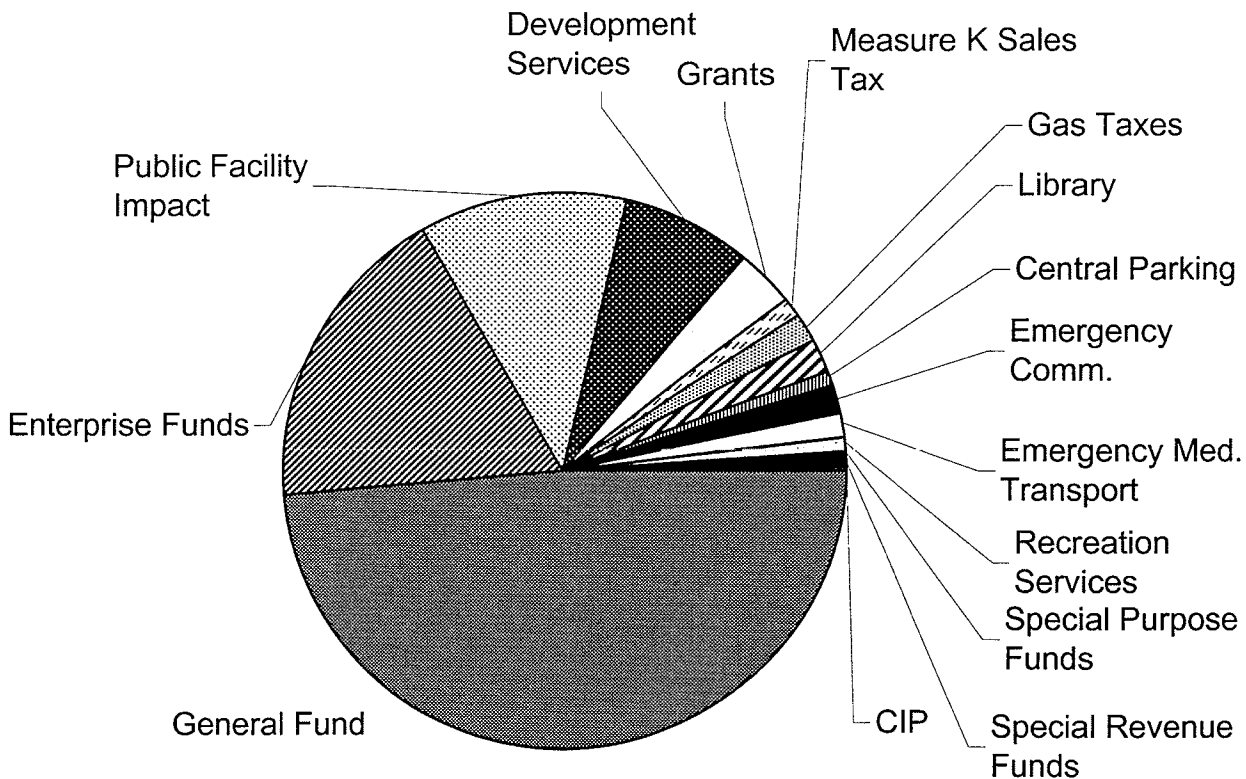
Public Facility Fee Funds

Revenue is projected to increase due to development growth and cost of living adjustments. Building activity within the City is anticipated to remain strong through the 2004-05 year. These development fees were established to mitigate impacts of new development that creates the need for public facilities such as libraries, parks, fire stations and infrastructure necessary to support new development.

Gas Tax Fund

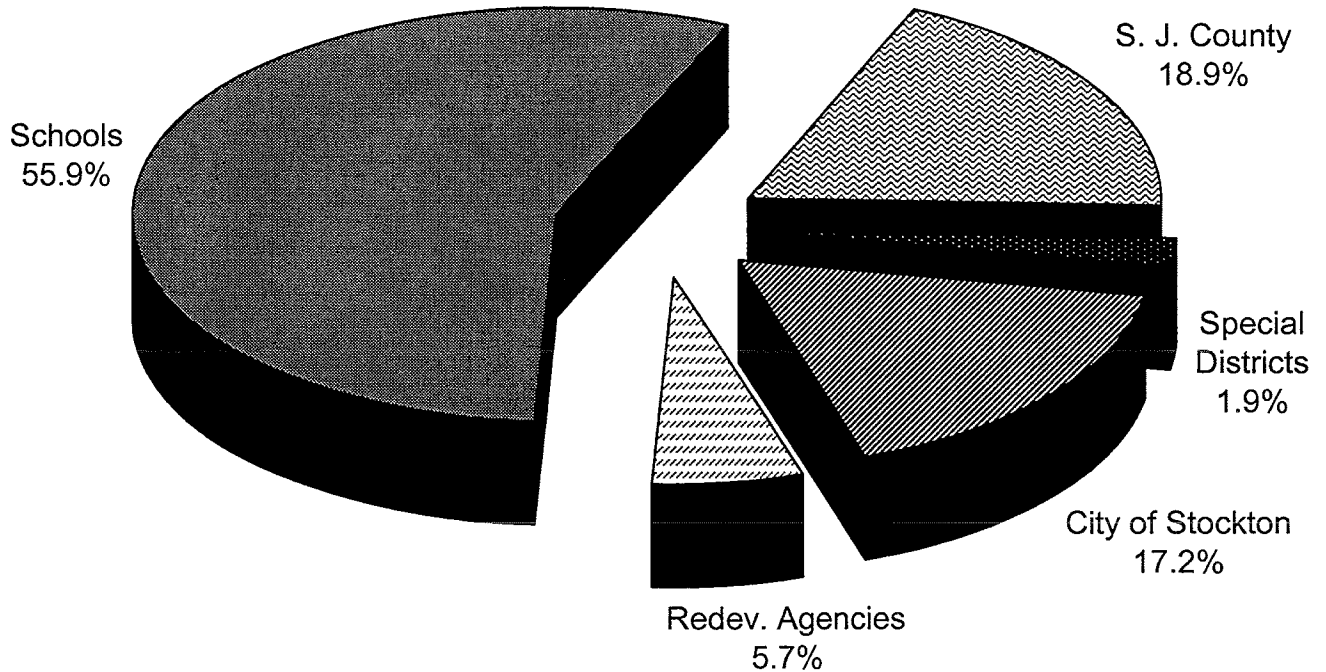
Gas Tax fund revenue is anticipated to increase 5.9% in the 2004-05 year over the 2003-04 budget.

REVENUE SOURCES \$316 MILLION -- ALL FUNDS



General Fund	\$153,830,456	48.7%
Enterprise Funds	\$56,631,658	17.9%
Public Facility Impact	\$38,117,754	12.1%
Development Services	\$23,647,172	7.5%
Grants	\$10,178,115	3.2%
Measure K Sales Tax	\$3,699,800	1.2%
Gas Taxes	\$5,098,590	1.6%
Library Services	\$6,099,476	1.9%
Central Parking	\$3,434,750	1.1%
Emergency Communications	\$4,543,150	1.4%
Emergency Med. Transport	\$4,970,000	1.6%
Recreation Services	\$2,813,600	0.9%
Special Purpose Funds	\$902,263	0.3%
Special Revenue Funds	\$1,346,382	0.4%
CIP	\$870,300	0.3%
TOTAL REVENUE ALL FUNDS	\$316,183,466	

PROPERTY TAX DISTRIBUTION



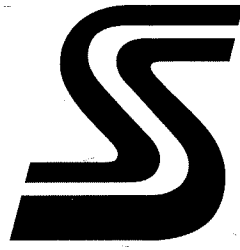
PROPERTY TAX RULES

Maximum tax is 1% of property value.

Based on 1975-76 value plus 2% per year, OR

Last sale plus 2% per year, not to exceed property value.

No other taxes are permitted based on property value (ad valorem).



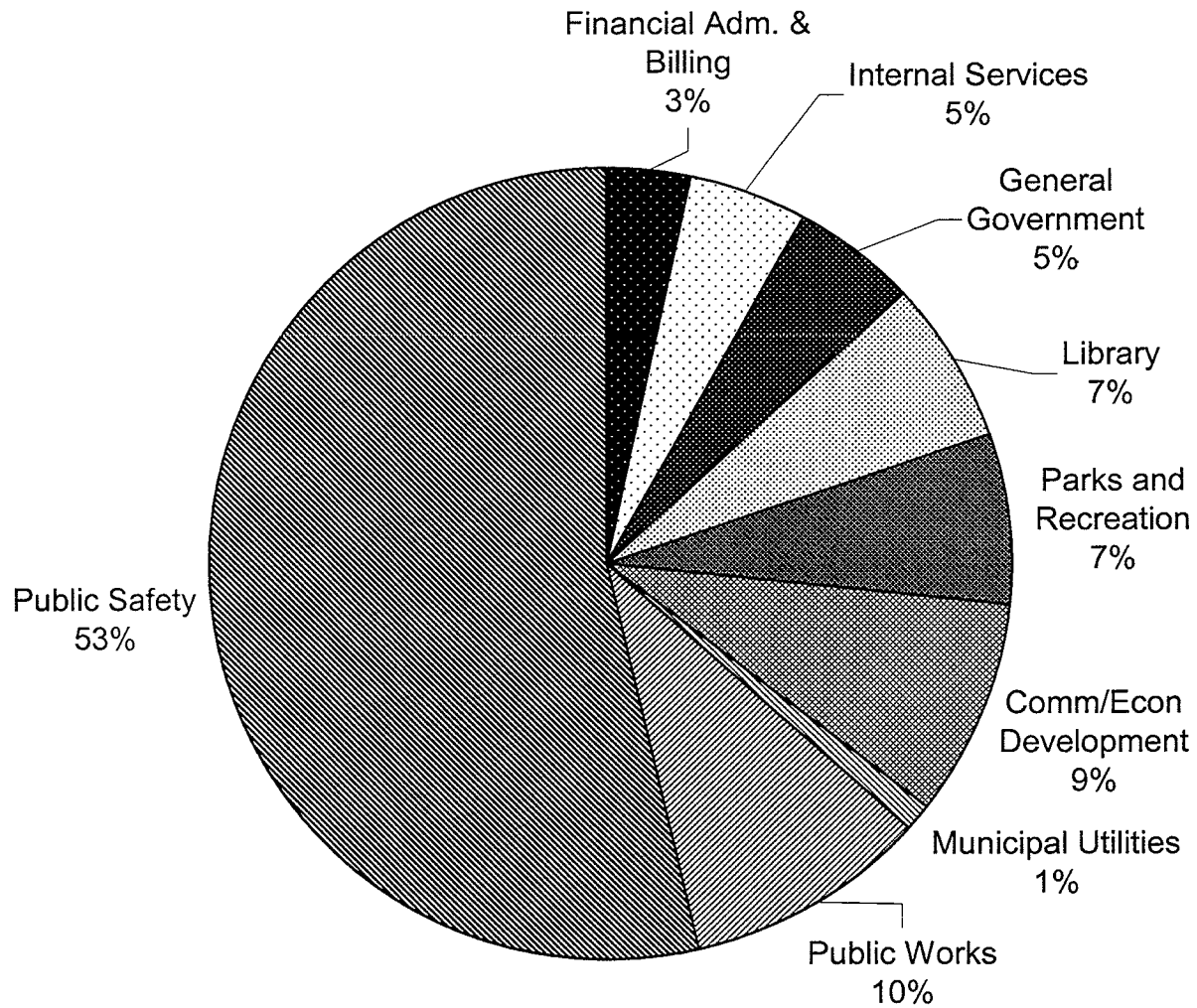
CITY OF STOCKTON

PERSONNEL SUMMARY LISTING

PERSONNEL SUMMARY LISTING

This section lists the City's personnel by fund and budget unit for the previous, current and budget year, and notes changes.

2004-05 PERSONNEL DISTRIBUTION (All Funds)



PERSONNEL LISTING BY FUND AND BUDGET UNIT

GENERAL FUND

(includes Grant-funded)

ADMINISTRATIVE SERVICES

010-1310: Administrative Services-Administration

	Number of Positions				
	Actual 2002-03	Adopted Budget 2003-04	Allocation 2004-05	Change from 2003-04	Endnote Number
Administrative Analyst I/II	2	2	2		
Administrative Services Director	1	1	1		
Auditor	2	2	2		
Executive Assistant	1	1	1		
Finance Officer	1	1	1		
Program Manager III	0	0	1	1	1
Total	7	7	8	1	

010-1320: Administrative Services-Accounting

Accountant I/II	6	6	6		
Accounting Manager	1	1	1		
Accounting Office Assistant I/II	5	5	5		
Deferred Compensation Specialist	1	1	1		
Supervising Accountant	1	1	1		
Supervising Accounting Office Assistant	2	2	2		
Total	16	16	16		

010-1330: Administrative Services-Treasury/Revenue Services

Customer Service Assistant	1	1	1		
Revenue Assistant I/II	14	14	14		
Revenue Assistant III	4	4	4		
Revenue Officer	1	1	1		
Supervising Revenue Assistant	2	2	2		
Total	22	22	22		

010-1340: Administrative Services-Purchasing

Buyer I/II/Sr.	3	3	3		
Materials Specialist	5	4	4		
Materials Supervisor	1	1	1		
Office Specialist/Secretary	1	1	1		
Purchasing Agent	1	1	1		
Total	11	10	10		

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	Budget 2003-04	2004-05	2003-04	Number
010-3090: Public Works-Central Building Maintenance					
Building Maintenance Superintendent	1	1	0	(1)	2
Craft Maintenance Worker I/II	7	7	0	(7)	2
Electrician I/II	2	2	0	(2)	2
Facility Maintenance Worker I/II	7	7	0	(7)	2
Facility Maintenance Worker III	1	1	0	(1)	2
Heating/Air Conditioning Mechanic	2	2	0	(2)	2
Office Assistant I/II (CIP funded)	0	1	0	(1)	2
Office Specialist/Secretary	1	1	0	(1)	2
Project Manager I/II/III	2	2	0	(2)	2
Project Manager I/II/III (CIP-Funded)	0	1	0	(1)	2
Senior Electrician	1	1	0	(1)	2
Senior Facilities Maintenance Supervisor	2	2	0	(2)	2
Senior Facility Maintenance Worker	1	1	0	(1)	2
Total	27	29	0	(29)	
TOTAL ADMINISTRATIVE SERVICES	83	84	56	(28)	
010-1410: CITY ATTORNEY					
Assistant City Attorney	1	2	2		
City Attorney	1	1	1		
Claims Analyst I/II	1	1	1		
Deputy City Attorney	7	6	6		
Executive Assistant (Legal)	1	1	1		
Executive Assistant to City Attorney	1	1	1		
Legal Secretary I/II	3	3	3		
Liability Claims Investigator I/II	1	1	1		
Office Specialist (Legal)	2	2	2		
TOTAL CITY ATTORNEY	18	18	18		
010-1901: CITY AUDITOR					
Audit Assistant I/II	1	1	0	(1)	3
City Auditor	1	1	1		
Deputy City Auditor I/II/Sr	0	0	4	4	4
Internal Auditor I/II/Sr	4	4	0	(4)	4
TOTAL CITY AUDITOR	6	6	5	(1)	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
<u>010-1101: CITY CLERK</u>					
Assistant City Clerk I/II	1	1	1		
City Clerk	1	1	1		
Deputy City Clerk I/II	1	1	1		
Records Research Specialist	1	1	1		
Secretary/Office Specialist	3	3	2	(1)	1
Senior Deputy City Clerk	1	1	1		
Supervising Deputy City Clerk	1	1	1		
TOTAL CITY CLERK	9	9	8	(1)	
<u>010-1000: CITY COUNCIL</u>					
Admin Aide I/II	1	1	1		
Councilmember	6	6	6		
Mayor	1	1	1		
Office Specialist/Secretary	1	1	1		
TOTAL CITY COUNCIL	9	9	9		
<u>CITY MANAGER</u>					
<u>010-1210: City Manager-Administration</u>					
Administrative Analyst I/II/Senior/Principal	2	2	0	(2)	5
Agenda Coordinator	1	1	1		
Assistant City Manager	1	1	0	(1)	6
Assistant to the City Manager	0	1	1		
Budget Analyst I/II/Senior	1	1	0	(1)	5
Budget Officer	1	1	1		
City Manager	1	1	1		
Deputy City Manager I/II	1	1	3	2	7, 6
Executive Assistant to City Manager	1	1	1		
Office Assistant I/II	0	0	1	1	8
Office Specialist/Secretary	1	2	2		
Program Manager I/II/III	2	2	6	4	5, 13
Supervising Office Assistant	1	0	1	1	9
Total	13	14	18	4	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	Budget 2003-04	2004-05	2003-04	Number
010-1230: City Manager-Economic Development					
Deputy City Manager I/II	1	1	0	(1)	7
Economic Development Analyst/Sr/Principal	2	2	1	(1)	75
Economic Development Director	1	1	1		
Office Assistant	1	1	0	(1)	10
Office Specialist/Secretary	1	1	2	1	10
Program Manager I/II/III	3	3	3		
Total	9	9	7	(2)	
TOTAL CITY MANAGER	22	23	25	2	
<u>FIRE</u>					
010-2610: Fire-Administration					
Accounting Office Assistant I/II	0	0	2	2	11
Deputy Fire Chief	2	2	2		
Executive Assistant	1	1	1		
Fire Battalion Chief	0	1	2		
Fire Captain	5	4	3		
Fire Chief	1	1	1		
Office Assistant I/II	0	0	1	1	12
Office Specialist/ Secretary	3	3	2	(1)	12
Program Manager I/II/III	1	1	1		13, 14
Total	13	13	15	2	
010-2620: Fire-Fire Fighting					
Fire Battalion Chief	6	6	6		
Fire Captain (B)	49	51	52	1	15
Fire Fighter (B)	111	107	106	(1)	15
Fire Fighter Engineer (B)	52	54	54		
Total	218	218	218		

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
010-2630: Fire-Fire Prevention					
Deputy Fire Chief	1	0	0		
Fire Captain	3	0	0		
Fire Captain/Arson Investigator	0	1	0	(1)	16
Fire Prevention Inspector	1	0	0		
Fire Protection Engineer	1	0	0		
Fire Fighter	2	0	0		
Hydrant Worker	1	1	1		
Office Assistant I/II	1	0	0		
Office Specialist	1	0	0		
Senior Code Enforcement Officer	1	0	0		
Senior Hydrant Worker	1	1	0	(1)	14
Total	13	3	1	(2)	
010-2650: Fire-Training					
Deputy Fire Chief	1	1	1		
Fire Captain (C)	1	1	1		
Fire Captain/Arson Investigator	1	0	0		
Secretary	1	1	1		
Total	4	3	3		
010-2660: Fire-Dispatch					
Fire Captain	1	1	0	(1)	74
Fire Telecommunications Specialist	1	1	0	(1)	74
Fire Telecommunications Supervisor	3	3	0	(3)	74
Fire Telecommunicator I/II	17	17	0	(17)	74
Total	22	22	0	(22)	
TOTAL FIRE	270	259	237	(22)	
HOUSING & REDEVELOPMENT-Neighborhood Services					
Administrative Aide	1	1	0	(1)	17
Code Enforcement Field Manager	2	2	0	(2)	17
Code Enforcement Officer I/II	15	13	0	(13)	17, 18
Maintenance Worker III	2	2	0	(2)	17
Office Assistant I/II	2	2	0	(2)	17
Office Specialist/Secretary	2	2	0	(2)	17
Program Manager I/II	1	1	0	(1)	17
Senior Code Enforcement Officer	3	3	0	(3)	17
Senior Community Service Officer	1	1	0	(1)	17
Supervising Office Assistant	2	1	0	(1)	17, 19
TOTAL HOUSING & REDEVELOPMENT	31	28	0	(28)	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

Number of Positions					
	Actual	Adopted Budget	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
<u>HUMAN RESOURCES</u>					
010-1610: Human Resources-Recruitment & Workforce Planning					
Human Resources Analyst I/II	2	2	2		
Office Assistant I/II	1	1	0	(1)	20
Office Specialist (Confidential)	2	2	2		
Program Manager III	0	1	1		
Sr. Human Resources Analyst	2	1	1		
Total	7	7	6	(1)	
010-1620: Human Resources-Employee Relations					
Deputy Director of Human Resources	0	0	1	1	21
Director of Human Resources	1	1	1		
Executive Assistant (Confidential)	1	1	1		
Human Resources Analyst I/II	1	0	0		
Office Specialist	2	1	1		
Program Manager	1	1	1		
Secretary (Confidential)	1	0	0		
Sr. Human Resources Analyst	1	3	3		
Office Assistant I/II	0	0	1	1	20
Supervising Office Assistant	0	1	1		
Total	8	8	10	2	
TOTAL HUMAN RESOURCES	15	15	16		
<u>010-0130: NON-DEPARTMENTAL</u>					
Administrative Aide	3	3	3		
Public Information Officer	1	1	1		
Senior Administrative Assistant	1	1	1		
Total	5	5	5		
<u>Non-Departmental Grant-funded (A)</u>					
Program Aide I/II	0	0	5	5	
TOTAL NON-DEPARTMENTAL	5	5	10	5	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	Budget 2003-04	2004-05	2003-04	Number
<u>PARKS AND RECREATION</u>					
010-3610/3643: Parks & Recreation-Administration/Arts					
Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr	0	2	2		
Arts Commission Director	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II	2	2	2		
Office Specialist/Secretary	1	1	2	1	22
Parks and Recreation Director	1	1	1		
Parks Superintendent	1	1	1		
Program Manager I/II/III	1	1	1		
Recreation Superintendent	1	1	1		
Sr. Accounting Office Assistant	1	1	0	(1)	22
Supervising Office Assistant	1	1	0	(1)	8
Total	12	14	13	(1)	
010-3620: Parks & Recreation-Parks & Street Trees					
Arborist	1	1	1		
Office Assistant I/II	1	1	1		
Office Specialist	1	1	0	(1)	23
Park Equipment Operator	4	4	4		
Park Facility Planner	1	1	1		
Parks Worker I/II/Aide	26	26	25	(1)	24
Parks/Golf Course Supervisor	2	2	2		
Project Manager	1	1	0	(1)	25
Senior Parks Supervisor	1	1	0	(1)	21
Senior Parks Worker I/II	6	6	6		
Senior Tree Surgeon	5	5	5		
Tree Maintenance Supervisor	1	1	0	(1)	26
Tree Surgeon	4	4	3		
Tree Worker	7	5	6		
Total	61	59	54	(5)	
TOTAL PARKS AND RECREATION	73	73	67		

PERSONNEL LISTING BY FUND AND BUDGET UNIT

POLICE

010-2410: Police-Administration

	Number of Positions				
	Actual 2002-03	Adopted Budget 2003-04	Allocation 2004-05	Change from 2003-04	Endnote Number
Accounting Office Assistant I/II	2	2	2		
Administrative Aide I/II	0	1	1		
Administrative Analyst I/II	2	2	2		
Audio Visual Specialist	1	1	1		
Code Enforcement Officer	0	2	2		
Executive Assistant	1	1	1		
Office Specialist/Secretary	6	5	4	(1)	27
Program Manager I/II	2	2	2		
Sr. Accounting Office Assistant	1	1	1		
Sworn: Chief of Police	1	1	1		
Sworn: Deputy Chief of Police I	2	2	0	(2)	28
Sworn: Deputy Chief of Police II	0	1	1		
Sworn: Police Captain	1	0	0		
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (D)	7	6	6		
Sworn: Police Sergeant	4	4	3	(1)	29
Total	32	33	29	(4)	

010-2410/2460: Police-Animal Control

Animal Control Assistant	4	8	8		
Animal Control Officer	7	7	7		
Animal Control Supervisor	1	1	1		
Dispatcher	1	1	0	(1)	30
Office Assistant I/II	0	0	1	1	30
Senior Animal Control Officer	1	1	1		
Total	14	18	18	0	

010-2420: Police-Field Operations

Administrative Aide	1	1	0	(1)	31
Community Service Officer I/II	27	26	26		
Office Specialist/Secretary	6	6	6		
Parking Violations Deputy	6	6	6		
Police Records Assistant I/II	1	1	1		
Senior Community Service Officer	5	5	5		
Sworn: Deputy Chief of Police I	0	0	2	2	28
Sworn: Police Captain	2	2	2		
Sworn: Police Lieutenant	9	9	10	1	33
Sworn: Police Sergeant	35	35	37	2	29, 31
Sworn: Police Trainee/Officer (D)	244	241	241		32, 33, 34, 35
Vehicle Abatement Specialist	1	1	1		
Total	337	333	337	4	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	Budget 2003-04	2004-05	2003-04	Number
010-2425: Police-Neighborhood Services					
Administrative Analyst I/II/Sr/Principal	0	0	1	1	17
Code Enforcement Field Manager	0	0	2	2	17
Code Enforcement Officer I/II	0	0	12	12	17
Maintenance Worker III	0	0	2	2	17
Office Assistant I/II	0	0	2	2	17
Office Specialist/Secretary	0	0	2	2	17
Program Manager I/II	0	0	1	1	17
Senior Code Enforcement Officer	0	0	3	3	17
Senior Community Service Officer	0	0	1	1	17
Total	0	0	26	26	
010-2430: Police-Investigations					
Crime Analyst	3	3	3		
Evidence Technician	12	11	13	2	32
Office Specialist/Secretary	1	1	2	1	27
Police Records Assistant I/II	6	5	5		
Senior Evidence Technician	3	3	3		
Supervising Evidence Technician	1	1	1		
Sworn: Deputy Chief of Police I	0	0	1	1	26
Sworn: Police Captain	1	1	0	(1)	36
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Sergeant	10	10	10		
Sworn: Police Trainee/Officer (D)	56	56	58	2	34
Total	95	93	98	5	
010-2460: Police-Support Services					
Office Specialist/Secretary	1	1	1		
Police Records Assistant I/II	36	33	33		
Program Manager I/II/III	1	0	0		
Property Room Supervisor	1	1	1		
Supervising Police Records Assistant	2	2	2		
Sworn: Police Captain	1	1	1		
Total	42	38	38		
010-2470: Police-Telecommunications					
Police Telecommunications Supervisor	6	6	6		
Police Telecommunicator I/II	33	33	33		
Senior Police Telecommunications Supervisor	1	1	1		
Total	40	40	40		

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				Endnote Number
	Actual	Adopted Budget	Allocation	Change from	
	2002-03	2003-04	2004-05	2003-04	
Police Grant-Funded (A)					
020-6078 Crac-net: Police Sergeant	1	1	1		
020-6091 Auto Theft: Police Records Assistant II	1	1	1		
020-6129 JAIBG: Youth Outreach Coordinator	1	1	1		
020-6129 JAIBG: Youth Outreach Worker	2	2	2		
020-6147 Mmet: Police Officer	2	2	1	(1)	37
020-6158 OCJP Domestic Violence Prevention: Police Office.	1	1	1		
020-6160 DUI Enforcement: Police Officer	0	2	2		
020-6165 Children Exposed to D.V.: Police Officer	0	0	1	1	37
024-6418 State COPS Block Grant: Police Officer	0	4	4		
025-6417 Federal Block Grant: Crime Analyst	2	2	2		
025-6417 Federal Block Grant: Police Officer	2	2	1	(1)	37
	12	18	17	(1)	
TOTAL POLICE	572	573	603	30	

PUBLIC WORKS

010-3010: Public Works-Administration

Executive Assistant	1	1	1		
Office Assistant	1	1	1		
Office Specialist/Secretary	1	1	2	1	38
Public Works Director	1	1	1		
Records Specialist	1	1	1		
Supervising Office Assistant	1	1	2	1	38
Total	6	6	8	2	

010-3020: Public Works-Engineering

Administrative Analyst I/II/Senior/Principal (1 CIP-funded)	2	2	2		
Assistant City Traffic Engineer	1	1	1		
City Traffic Engineer	1	1	1		
Deputy Public Works Director/Engineering	1	1	1		
Engineering Aide/Engineering Technician I/II/Sr	5	5	5		
Engineering Services Manager	0	0	2	2	39
Jr/Asst/Assoc Engineer/Traffic Engineer	16	16	15	(1)	62
Office Specialist/Secretary (2 CIP-funded)	3	3	3		
Program Manager III	0	2	0	(2)	39
Project Manager (CIP-funded)	0	1	1		
Public Works Inspector	3	3	3		
Senior Civil Engineer	4	3	3		
Senior Transportation Planner	1	0	0		
Supervising Public Works Inspector	1	0	0		
Total	38	38	37	(1)	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	Budget 2003-04	2004-05	2003-04	Number
010-3060: Public Works-Operations & Maintenance					
Deputy Public Works Director/Operations & Maintenance	1	1	1		
Electrical Maintenance Worker	3	3	0	(3)	40
Eng. Aide/Traffic Eng. Aide/ Eng. Technician I/II/Sr.	2	3	3		
Maintenance Repair Technician I/II	0	0	42	42	41 - 46
Maintenance Worker I/II	1	1	0	(1)	46
Office Specialist	3	3	3		
Public Works Equipment Operator I/II	16	16	0	(16)	47, 44
Public Works Equipment Training Officer	1	1	1		
Public Works Heavy Equipment Operator	3	3	3		
Public Works Inspector	1	1	1		
Public Works Supervisor	1	1	3	2	47, 48
Sr Civil Engineer	1	1	1		
Sr Maintenance Worker	5	5	6	1	49
Sr Public Works Supervisor	2	2	2		
Sr Traffic Maintenance Worker	2	2	2		
Sr Traffic Signal Electrician	1	1	1		
Supervising Office Assistant	1	1	0	(1)	50
Traffic Maintenance Supervisor	1	1	1		
Traffic Maintenance Worker I/II	10	10	0	(10)	43
Traffic Signal Electrician/Trainee	4	4	7	3	40
Total	59	60	77	17	
010-3090: Public Works-Central Building Maintenance					
Building Maintenance Superintendent	0	0	1	1	2
Craft Maintenance Worker I/II	0	0	7	7	2
Electrician I/II	0	0	2	2	2
Facility Maintenance Worker I/II	0	0	7	7	2
Facility Maintenance Worker III	0	0	1	1	2
Heating/Air Conditioning Mechanic	0	0	2	2	2
Office Assistant I/II (CIP funded)	0	0	1	1	2
Office Specialist/Secretary	0	0	1	1	2
Project Manager I/II/III	0	0	2	2	2
Project Manager I/II/III (CIP-funded)	0	0	1	1	2
Senior Electrician	0	0	1	1	2
Senior Facilities Maintenance Supervisor	0	0	2	2	2
Senior Facility Maintenance Worker	0	0	1	1	2
Supervising Office Assistant	0	0	1	1	50
Total	0	0	30	30	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				Endnote Number
	Actual 2002-03	Adopted Budget 2003-04	Allocation 2004-05	Change from 2003-04	
Public Works Grant-funded (A)					
Measure K: Maintenance Repair Technician I/II	0	0	6	6	44
Measure K: Public Works Equipment Operator	6	6	0	(6)	44
Total	6	6	6	0	
TOTAL PUBLIC WORKS	109	110	158	48	
TOTAL GENERAL/GRANT FUND	1,222	1,212	1,212	0	

ENTERPRISE FUNDS

455-3066: GARDEN REFUSE COLLECTION

Engineering Technician I/II	1	0	0	0	
Public Works Maintenance Worker	1	1	0	(1)	41, 45
Public Works Equipment Operator I/II	17	17	0	(17)	42, 51, 44
Public Works Supervisor	1	1	0	(1)	48
Senior Maintenance Worker	1	1	0	(1)	49
TOTAL GARDEN REFUSE COLLECTION	21	20	0	(20)	

481-3650: GOLF COURSES

Golf Professional	1	1	0	(1)	52
Parks Equipment Operator	4	4	4		
Parks Worker I/II	9	9	6	(3)	53
Parks/Golf Course Supervisor	2	2	2		
Recreation Assistant I/II	2	2	2		
Senior Golf Course Supervisor	1	1	1		
Senior Parks Worker I/II	1	1	1		
TOTAL GOLF COURSES	20	20	16	(4)	

MUNICIPAL UTILITIES

STORMWATER

441-4410: Stormwater-Policy, Planning, Management

Administrative Analyst I/II/Senior/Principal	1	1	1		
Environmental Control Officer	2	2	1	(1)	54
Program Manager III	1	1	0	(1)	54
Total	4	4	2	(2)	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted Budget	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
441-4430: Stormwater-Operations					
Collections Systems Operator I/II	2	2	0	(2)	54
Maintenance Worker	1	0	0		
Plant Maintenance Mechanic	2	3	0	(3)	54
Senior Collections Systems Operator	1	1	0	(1)	54
Total	<u>6</u>	<u>6</u>	<u>0</u>	<u>(6)</u>	
TOTAL STORMWATER	10	10	2	(8)	
WASTEWATER					
431-4311: Wastewater-Administration					
Adm. Analyst I/II/Senior/Principal	1	1	1		
Deputy Director of MUD/Wastewater	0	0	1	1	55
Director of Municipal Utilities	1	1	1		
Office Specialist	0	0	1	1	56
Engineering Technician I/II	1	1	0	(1)	54
Executive Assistant	1	1	0	(1)	54
Senior Civil Engineer	1	1	0	(1)	54
Total	<u>5</u>	<u>5</u>	<u>4</u>	<u>(1)</u>	
431-4312: Engineering CIP					
Associate Mechanical Engineer	1	1	0	(1)	54
Deputy Director of MUD/Wastewater	1	1	0	(1)	55
Engineering Manager/Assistant MUD Director	1	1	1		
Engineering Technician I/II	2	2	1	(1)	54
Junior/Assistant/Associate-Civil/Engineer	2	2	2		
Office Specialist	2	2	1	(1)	56
Public Works Inspector	1	1	1		
Senior Civil Engineer	2	2	2		
Senior Environmental Control Officer	1	1	1		
Total	<u>13</u>	<u>13</u>	<u>9</u>	<u>(4)</u>	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted Budget	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
431-4330: Wastewater-Operations & Maintenance					
Accounting Office Assistant I/II	0	0			
Collection Systems Supervisor	1	2	0	(2)	54
Collections Systems Operator I/II	22	22	0	(22)	54
Electrical Technician I/II	3	3	0	(3)	54
Heavy Equipment Operator	3	3	0	(3)	54
Maintenance Worker I/II	2	0	0		
Office Assistant I/II	1	1	0	(1)	54
Office Specialist	1	1	0	(1)	54
Plant Maintenance Machinist	1	1	0	(1)	54
Plant Maintenance Mechanic	9	10	0	(10)	54
Plant Maintenance Supervisor	1	1	0	(1)	54
Plant Operations Supervisor	1	1	0	(1)	54
Plant Operator I/II	9	8	0	(8)	54
Secretary	1	1	0	(1)	54
Senior Collection Systems Operator	6	5	0	(5)	54
Senior Plant Maintenance Mechanic	3	4	0	(4)	54
Senior Plant Maintenance Supervisor	1	1	0	(1)	54
Senior Plant Operations Supervisor	1	1	0	(1)	54
Senior Plant Operator	9	10	0	(10)	54
Total	75	75	0	(75)	
TOTAL WASTEWATER	93	93	13	(80)	
WATER					
421-4210: Water-Policy, Planning, Management					
Deputy Director of MUD/Water & Collection Systems	1	1	1		
Deputy Director of MUD/Water Resource Planning	1	1	1		
Junior/Assistant/Associate Civil Engineer	1	1	0	(1)	54
Office Specialist	1	1	1		
Total	4	4	3	(1)	
421-4230: Water-Operations					
Electrical Technician I/II	1	1	0	(1)	54
Office Assistant I/II	1	1	0	(1)	54
Senior Water Systems Operator	4	4	0	(4)	54
Water Operations Supervisor	1	1	0	(1)	54
Water Systems Operator I/II	17	17	0	(17)	54
Total	24	24	0	(24)	
TOTAL WATER	28	28	3	(25)	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	Budget 2003-04	2004-05	2003-04	Number
421-4241, 431-4341: Regulatory Compliance					
Environmental Control Officer	2	2	0	(2)	54
Occupational Health & Safety Compliance Specialist	1	1	0	(1)	54
Regulatory Compliance Officer	1	1	1		
Technical Services Supervisor	1	1	0	(1)	54
Total	5	5	1	(4)	
TOTAL MUNICIPAL UTILITIES	136	136	19	(117)	
TOTAL ENTERPRISE FUNDS	177	176	35	(141)	

SPECIAL REVENUE/DISTRICT FUNDS

416-4020: CENTRAL PARKING DISTRICT

Office Assistant I/II	1	1	0	(1)	57
Office Specialist	1	1	1		
Parking Facility Manager	1	1	1		
TOTAL CENTRAL PARKING DISTRICT	3	3	2	(1)	

COMMUNITY DEVELOPMENT/REDEVELOPMENT FUNDS

FUNDS 052, 053, 054: COMMUNITY DEVELOPMENT BLOCK GRANT

Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/ Senior/Principal	1	1	0	(1)	58
Deputy Housing Director	0	0	1	1	18
Housing Financial Advisor I/II/Sr	2	2	2		
Housing Programs Supervisor	1	1	1		
Housing Rehabilitation Counselor I/II/Sr	2	2	1	(1)	60
Office Specialist/Secretary	1	1	1		
Program Manager I/II/III	0	0	1	1	60
Supervising Office Assistant	1	1	1		
Total	9	9	9	0	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted Budget	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
<u>FUND 330: REDEVELOPMENT AGENCY FUND</u>					
Administrative Analyst I/II/ Senior/Principal	0	0	1	1	58
Administrative Aide I/II	4	2	1	(1)	59
Economic Dev. Analyst/Sr./Prin.	1	2	4	2	59, 75
Executive Assistant	1	1	1		
Housing and Redevelopment Director	1	1	1		
Office Assistant I/II	1	1	1		
Office Specialist/Secretary	1	1	0	(1)	9
Program Manager I/II	0	0	1	1	19
Real Property Agent I/II/Senior	3	3	3		
Redevelopment Manager	1	1	2	1	57
Supervising Real Property Agent	1	1	1		
Total	14	13	16	3	
TOTAL CDBG & REDEVELOPMENT	23	22	25	3	
<u>DEVELOPMENT SERVICES</u>					
048-1810: Development Services-Administration					
Administrative Analyst I/II/Senior/Principal	1	1	0	(1)	60
Community Development Director	1	1	1		
Executive Assistant	1	1	1		
Office Specialist/Secretary	2	2	2		
Project Manager I	0	0	1	1	60
Total	5	5	5	0	
048-1820: Development Services-Planning					
Administrative Analyst I/II	0	1	0	(1)	61
Assistant/Associate Planner	4	2	4	2	53, 61
Deputy Community Development Director/Planning	1	1	1		
Office Specialist/Secretary	3	3	3		
Planning Technician I/II	2	2	2		
Project Manager I/II	0	0	1	1	53
Senior Planner	4	5	5		
Senior Planning Technician	1	1	1		
Supervising Office Assistant	1	1	1		
Total	16	16	18	2	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted Budget	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
048-1830: Development Services-Building					
Combination Inspector I/II	12	11	11		
Deputy Building Official	1	1	1		
Deputy Community Development Director/Building	1	1	1		
Junior/Assistant/Associate Civil Engineer	1	1	2	1	52
Office Assistant I/II	3	1	1		
Office Specialist	1	3	3		
Plan Check Engineer	1	1	1		
Plan Checker I/II/Sr	5	6	7	1	26
Revenue Assistant	1	1	1		
Supervising Combinaton Inspector	2	2	3	1	53
Supervising Office Assistant	1	1	1		
Supervising Plan Checker/Structural Engineer	1	1	1		
Total	30	30	33	3	
048-3027: Development Services-Development Review					
Administrative Analyst I/II/Sr/Principal	0	0	1	1	62
Eng. Aide/Engineering Technician I/II/Sr.	1	1	1		
Engineering Service Manager	0	0	1	1	39
Junior/Assistant/Associate Civil Engineer	10	10	10		
Office Specialist	1	1	0	(1)	38
Program Manager I/II	1	1	1		
Program Manager III	0	1	0	(1)	39
Public Works Inspector	1	1	2	1	3
Sr. Civil Engineer	1	1	1		
Supervising Office Assistant	1	1	0	(1)	38
Total	16	17	17	0	
048-2631: Development Services-Fire Review Services					
Deputy Fire Chief	0	1	1		
Fire Captain (E)	0	3	4	1	16
Fire Fighter (E)	0	2	2		
Fire Protection Engineer	0	1	1		
Office Assistant I/II	0	1	1		
Office Specialist	0	1	1		
Plan Checker I/II	0	0	1	1	63
Senior Code Enforcement Officer	0	1	1		
	0	10	12	2	
TOTAL DEVELOPMENT SERVICES	67	78	85	7	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted Budget	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
<u>042-2660: EMERGENCY COMMUNICATIONS</u>					
Fire Captain	0	0	1	1	74
Fire Telecommunications Specialist	0	0	1	1	74
Fire Telecommunications Supervisor	0	0	3	3	74
Fire Telecommunicator I/II	0	0	17	17	74
TOTAL EMERGENCY COMMUNICATIONS	0	0	22	22	
<u>043-2670: FIRE EMERGENCY MEDICAL TRANSPORT</u>					
Accounting Office Assistant I/II	1	1	1		
Fire Captain	3	3	3		
Fire Fighter	0	0	0		
Secretary	1	1	1		
Transport Technician	34	34	36	2	64
TOTAL EMERG. MEDICAL TRANSPORT	39	39	41	2	
<u>LIBRARY</u>					
<u>041-3510: Library-Administration</u>					
Administrative Analyst I/II/Sr/Prin	0	0	1	1	65
Deputy Director of Library Services	1	1	1		
Director of Library Services	1	1	1		
Executive Assistant	1	1	1		
Library Driver/Clerk	1	1	1		
Office Assistant I/II	1	1	1		
Office Specialist/Secretary	1	1	1		
Program Manager I/II/III	1	1	0	(1)	66
Sr. Accounting Office Assistant	1	1	1		
Total	8	8	8	0	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				Endnote Number
	Actual	Adopted Budget	Allocation	Change from	
	2002-03	2003-04	2004-05	2003-04	
041-3520: Library-Public Services					
Bookmobile Driver/Circulation Assistant	1	1	1		
Circulation Assistant I/II	19	19	18	(1)	67
Librarian Trainee I/II	21	21	22	1	68
Library Aide I/II	12	12	10	(2)	67
Library Assistant I/II	14	14	13	(1)	68
Library Division Manager	2	2	3	1	66
Office Assistant I/II	2	2	2		
Senior Library Aide	1	1	1		
Senior Library Assistant	3	3	3		
Supervising Librarian	8	8	7	(1)	65
Total	83	83	80	(3)	
041-3530: Library-Technical Services					
Applications Programmer Analyst I/II/Sr.	2	2	2		
Computer Application/Programming Supervisor	1	1	1		
Librarian I/II	2	2	1	(1)	67
Library Aide I/II	2	2	2		
Library Assistant I/II	4	4	4		
Micro-Computer Specialist I/II	1	1	1		
Office Assistant I/II	3	3	3		
Office Specialist	1	1	1		
Sr. Accounting Office Assistant	1	1	1		
Supervising Librarian	1	1	1		
Total	18	18	17	(1)	
040-6500: Cooperative Library System (A)					
Library Division Manager	1	1	1		
Library Driver/Clerk	1	1	1		
Office Assistant I/II	1	1	1		
Supervising Librarian	1	1	1		
Total	4	4	4		
TOTAL LIBRARY (F)	113	113	109	(4)	
072-6900: MAINTENANCE ASSESSMENT DISTRICT					
Parks Worker II	0	0	1	1	54
Project Manager I/II	0	0	1	1	25
TOTAL MAINT. ASSESSMENT DISTRICT	0	0	2	2	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted Budget	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
<u>044-3623-46: RECREATION</u>					
Administrative Aide I/II	0	0	1	1	69
Craft Maintenance Worker I	1	1	1		
Office Specialist/ Secretary	0	0	1	1	23
Office Assistant I/II	1	1	1		
Recreation Assistant I/II/Sr.	13	12	11	(1)	69
Recreation Program Coordinator	9	8	8		
Recreation Supervisor	6	5	5		
Sports Commission Director	0	1	1		
TOTAL RECREATION	30	28	29	1	
<u>047-3080: SOLID WASTE & RECYCLING</u>					
Office Assistant I/II	1	1	0	(1)	70
Office Specialist	0	0	1	1	70
Solid Waste Manager	1	1	1		
TOTAL RECYCLING PROGRAM	2	2	2	0	
TOTAL SPECIAL REVENUE FUNDS	277	285	317	32	

INTERNAL SERVICE FUNDS

EQUIPMENT FUNDS

FLEET

501-5021: Fleet-Administration

Assistant Fleet Manager	1	0	0
Facility Maintenance Worker I/II	2	2	2
Fleet Manager	1	1	1
Fleet Operations Coordinator	0	1	1
Office Assistant I/II	1	1	1
Office Specialist	1	1	1
Supervising Mechanic	2	2	2
Total	8	8	8

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				Endnote Number
	Actual	Adopted Budget	Allocation	Change from	
	2002-03	2003-04	2004-05	2003-04	
501-5023: Fleet-Equipment Maintenance					
Auto Painter/Repair Worker	1	1	1		
Equipment Parts Assistant/Mechanic I	1	1	1		
Mechanic I/II Light-Heavy/III Light-Heavy	21	21	20	(1)	71
Welder/Fabricator Specialist	1	1	1		
Total	24	24	23	(1)	
TOTAL FLEET	32	32	31	(1)	
TOTAL EQUIPMENT FUNDS	32	32	31	(1)	
INSURANCE FUNDS					
541-5700: RISK MANAGEMENT					
Office Specialist (Confidential)	1	1	1		
TOTAL RISK MANAGEMENT	1	1	1		
551-5600: WORKERS' COMPENSATION AND BENEFITS					
Administrative Aide	1	1	0	(1)	72
Office Assistant I/II (Confidential)	1	1	0	(1)	72
Office Specialist (Confidential)	3	3	3		
Workers' Compensation Analyst	1	1	1		
TOTAL WORKERS' COMP/BENEFITS (9)	6	6	4	(2)	
561-5950: HEALTH BENEFITS					
Administrative Aide I/II	0	0	1	1	72
Office Assistant I/II (Confidential)	0	0	1	1	72
TOTAL HEALTH BENEFITS (9)	0	0	2	2	
TOTAL INSURANCE FUNDS	7	7	7	0	
INFORMATION TECHNOLOGY FUNDS					

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual 2002-03	Adopted Budget 2003-04	Allocation 2004-05	Change from 2003-04	Endnote Number
<u>502-5100: INFORMATION TECHNOLOGY</u>					
Application Prog/Analyst I/II/Sr.	9	9	11	2	73
Computer Application/Programmer Supervisor	7	7	7		
Deputy IT Director	1	1	1		
Director of IT	1	1	1		
Executive Assistant	1	0	0		
GIS Programmer Analyst I/II/Sr.	3	3	3		
GIS Specialist I/II	1	1	1		
IT Training Coordinator	1	1	1		
Micro-Computer Specialist I/II	5	5	4	(1)	73
Office Specialist	1	1	1		
Program Manager I	0	1	1		
Sr Geographic Information Specialist	2	2	1	(1)	73
Total	32	32	32	0	
TOTAL INFORMATION TECHNOLOGY	32	32	32		
<u>SERVICE FUNDS</u>					
<u>508-5420: CENTRAL DUPLICATING</u>					
Reprographic Supervisor	1	1	1		
Reprographic Technician I/II	1	1	1		
TOTAL CENTRAL DUPLICATING	2	2	2		
<u>581-4334: MUNICIPAL UTILITIES-LABORATORY</u>					
Chemist	2	2	0	(2)	54
Laboratory Supervisor	1	1	0	(1)	54
Laboratory Technician	4	4	0	(4)	54
Microbiologist	1	1	0	(1)	54
TOTAL MUNICIPAL UTILITIES LAB	8	8	0	(8)	
<u>306-7031: PUBLIC ART FUND</u>					
Public Art Manager	1	1	1		
TOTAL PUBLIC ART	1	1	1		

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				
	Actual	Adopted	Allocation	Change from	Endnote
	2002-03	2003-04	2004-05	2003-04	Number
<u>504-5300: TELECOMMUNICATIONS</u>					
Telecommunications Coordinator	1	1	1		
TOTAL TELECOMMUNICATIONS	1	1	1		
TOTAL SERVICE FUNDS	12	12	4	(8)	
TOTAL INTERNAL SERVICE FUNDS	83	83	74	(9)	
TOTAL ALL FUNDS	1,759	1,756	1,638	(118)	

PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Number of Positions				Endnote Number
	Actual	Adopted Budget	Allocation	Change from	
	2002-03	2003-04	2004-05	2003-04	
SUMMARY OF PERSONNEL BY FUND					
General Fund (including grant-funded)	1,222	1,212	1,212	0	
Enterprise Funds					
Garden Refuse	21	20	0	(20)	
Golf	20	20	16	(4)	
Stormwater	10	10	2	(8)	
Wastewater	93	93	13	(80)	
Water	28	28	3	(25)	
Regulatory Compliance	5	5	1	(4)	
Total Enterprise Funds	177	176	35	(141)	
Special Revenue/District Funds					
Central Parking	3	3	2	(1)	
Community Development Block Grant	9	9	9		
Redevelopment	14	13	16	3	
Development Services	67	78	85	7	
Emergency Communications	0	0	22	22	
Emergency Medical Transport	39	39	41	2	
Library	113	113	109	(4)	
Maintenance District	0	0	2	2	
Recreation	30	28	29	1	
Solid Waste & Recycling	2	2	2		
Total Special Revenue/District Funds	277	285	317	32	
Internal Service Funds					
Fleet	32	32	31	(1)	
Risk Management	1	1	1	0	
Workers' Compensation/Benefits	6	6	4	(2)	
Health Benefits	0	0	2	2	
Information Technology	32	32	32	0	
Central Duplicating	2	2	2	0	
Municipal Utilities Laboratory	8	8	0	(8)	
Public Art	1	1	1	0	
Telecommunications	1	1	1	0	
Total Internal Service Funds	83	83	74	(9)	
TOTAL ALL FUNDS	1,759	1,756	1,638	(118)	

PERSONNEL LISTING

Endnotes

- 1 Transfer 1 Secretary to Admin Services and reclassify to Program Manager III
- 2 Transfer 27 positions in CBM and 2 CIP funded positions from Administrative Services to Public Works
- 3 Transfer 1 Audit Assistant Position from Auditor to PW and reclassify to PW Inspector
- 4 Reclassify 4 Internal Auditor position to Deputy City Auditor
- 5 Reclassify 1 Sr. Budget Analyst and 2 Analysts to Program Managers in City Manager's Office
- 6 Reclassify 1 Assistant City Manager to Deputy City Manager I/II
- 7 Transfer 1 Deputy City Manager position in Econ Dev to Administration
- 8 Transfer 1 Supervising Office Assistant from P&R to City Manager and reclassify to Office Assistant
- 9 Transfer 1 Office Specialist from Redevelopment to City Manager and reclassify to Supv. Office Asst.
- 10 Reclassify 1 Economic Development Office Assistant to Office Specialist
- 11 Add 2 new Fire Administration Accounting Office Assistant positions for new EMS billing
- 12 Reallocate 1 Office Specialist position to Office Assistant
- 13 Transfer 1 Analyst from Fire to City Manager and reclassify to Program Manager
- 14 Reclassify 1 Sr. Hydrant Worker position in Fire Prevention to Program Manager III in Fire Admin.
- 15 Reallocate 1 Fire Fighter position to Fire Captain mid-year
- 16 Transfer 1 Fire Captain/Arson Investigator position from the General Fund to Dev Svcs Fund
- 17 Transfer 26 positions in Neighborhood Services from HRD to Police Department
- 18 Transfer 1 Supv. Office Assist. in Neighborhood Svcs to RDA and reclassify to Program Manager II
- 19 Transfer 1 Code Enf. Officer I/II position from Neighborhood Svcs to CDBG and reclassify to Dep. Housing Dir.
- 20 Move 1 Human Resources Office Asst from Recruitment to Employee Relations
- 21 Transfer 1 Sr. Parks Supervisor position from P&R to Human Resources and reclassify to Deputy Director
- 22 Reclassify 1 Sr. Accounting Office Assistant position to Office Specialist/Secretary
- 23 Transfer 1 Office Specialist position from P&R-Parks/Street Trees to Recreation Fund (044)
- 24 Transfer 1 Parks Worker II from P&R-Parks/Street Trees to Maintenance Assessment Fund (074)
- 25 Move 1 Project Manager position from P&R (GF) to Maintenance Assessment Fund (074)
- 26 Transfer 1 Tree Maint Supv. position from P&R to Dev Svcs/CD and reclassify to Plan Checker
- 27 Transfer 1 Police Secretary position from Administration to Investigations
- 28 Move 2 Deputy Chief of Police I positions from Administration to Field Operations
- 29 Transfer 1 Sergeant position from Adm. to Field Operations to supervise Patrol Officers
- 30 Reclassify 1 Police Dispatcher position to 1 Office Assistant I/II
- 31 Reclassify 1 Administrative Aide position to 1 Police Sergeant to supervise new Traffic Unit
- 32 Reclassify 2 Evidence Technicians positions to 2 Police Officers
- 33 Reclassify 1 Police Officer position to Police Lieutenant to provide management for new Seaport District
- 34 Transfer 2 Police Officers positions from Field Operations to Investigations to staff new juvenile crimes unit
- 35 Add 5 new Police Officer positions to address the Mayor's crime initiative
- 36 Reclassify 1 Police Captain position to Deputy Chief of Police I
- 37 Grant/CIP funding changes
- 38 Transfer 1 Secretary and 1 Supervising Office Assistant positions from Dev Services (048) to PW Admin. GF
- 39 Reclassify 3 Program Manager III positions to Engineering Services Manager
- 40 Reclassify 3 Electrical Maintenance Worker positions to Traffic Signal Mt. Wrkr/Trainee
- 41 Transfer 1 Public Works Maintenance Worker position from Garden Refuse to O & M
- 42 Transfer 15 PW Equip. Op positions from Garden Refuse to Operations & Maintenance
- 43 Reclassify 10 Traffic Maintenance Worker I/II positions to Maintenance Repair Technician
- 44 Reclassify 39 Public Works Equipment Operator I/II position to Maintenance Repair Technician I/II
- 45 Reclassify 1 Public Works Maintenance Worker position to Maintenance Repair Technician I/II
- 46 Reclassify 1 Maintenance Worker position I/II to Maintenance Repair Technician I/II
- 47 Reclassify 1 PW Equipment Operator position to PW Supervisor
- 48 Transfer 1 PW Supervisor position from Garden Refuse to Operations and Maintenance
- 49 Transfer 1 Sr. Maint. Worker position from Garden Refuse to Operations & Maintenance
- 50 Transfer 1 Supervising Office Assistant position from PW O&M admin to PW CBM
- 51 Delete 3 vacant Public Works Equipment Operator positions
- 52 Transfer 1 Golf Prof. position from P&R to Dev Svcs/CD and reclassify as 1 Assoc Civil Eng
- 53 Transfer 3 Parks Worker I/II positions from P&R to Dev Svcs/CD and reclassify as 1 Assoc Planner, 1 Project Manager and 1 Supervising Combination Inspector
- 54 Privatization of Municipal Utilities O&M
- 55 Transfer 1 Dep Director MUD/Waster position from Engineering to Administration

PERSONNEL LISTING

Endnotes

- 56 Transfer 1 MUD Office Specialist position from Engineering to Administration
- 57 Transfer 1 Office Assistant position from CPD to HRD/Redev and reclassify as Redevelopment Manager
- 58 Transfer 1 Administrative Analyst position from CDBG to RDA
- 59 Reclassify 1 HRD Administrative Aide position to Economic Development Analyst
- 60 Reclassify 1 Development Services/CD Admin Analyst position to Project Manager
- 60 Reclassify 1 CDBG Housing Program Supervisor position to Program Manager
- 61 Reclassify 1 Dev. Svcs/ CD Administrative Analyst position to Assistant/Associate Planner
- 62 Transfer 1 Assoc. Engineer position from PW (GF) to PW (048) and reclassify to Program Manager II
- 63 Add 1 new Plan Check position to Development Services/Fire Prevention for plan review
- 64 Up to 74 positions may be filled per resolution 02-0481
- 65 Reclassify 1 Supervising Librarian position to Administrative Analyst
- 66 Reclassify 1 Program Manager position to Library Division Manager
- 67 Delete 4 positions: 2 Library Aide, 1 Library Circulation Assistant, 1 Librarian
- 68 Reclassify 1 Library Assistant position to Librarian
- 69 Reclassify 1 P&R Sr. Recreation Assistant position to Administrative Aide
- 70 Reclassify 1 Public Works Office Assistant I/II position to Office Specialist
- 71 Delete 1 Public Works Mechanic position
- 72 Transfer 1 Admin. Aide and Office Assist. I/II positions from Worker's Comp/Benefits to Health Benefits
- 73 Reclassify 1 Sr. GI Specialist and 1 Micro-Computer Specialist positions to Application Program/Analyst
- 74 Transfer Fire Dispatch employees to new Emergency Communications Fund
- 75 Transfer 1 Economic Development Analyst Position from Economic Development to Housing and Redevelopment

- (A) Grant-funded positions are authorized to be added as grant funding requires; positions are eliminated when grant funding ends. Positions correspond to the grant period, and do not necessarily correspond to the City's fiscal year.
- (B) Up to 84 of the Fire Captains and Firefighters in Fire Fighting may be paramedics. Up to 3 of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 13 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.
- (C) 1 Fire Captain may be designated a Hazmat Specialist.
- (D) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Personnel Director, reclassify trainees as Police Officers.
- (E) Fire Captains and Firefighters in Fire Prevention may be designated Deputy Fire Marshals.
- (F) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.

Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.

Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime.

The City Manager is authorized to transfer from fund balance to handle approved MOU and classification changes/expenses.

Stockton



2004



CITY OF STOCKTON

GENERAL FUND DEPARTMENT BUDGETS

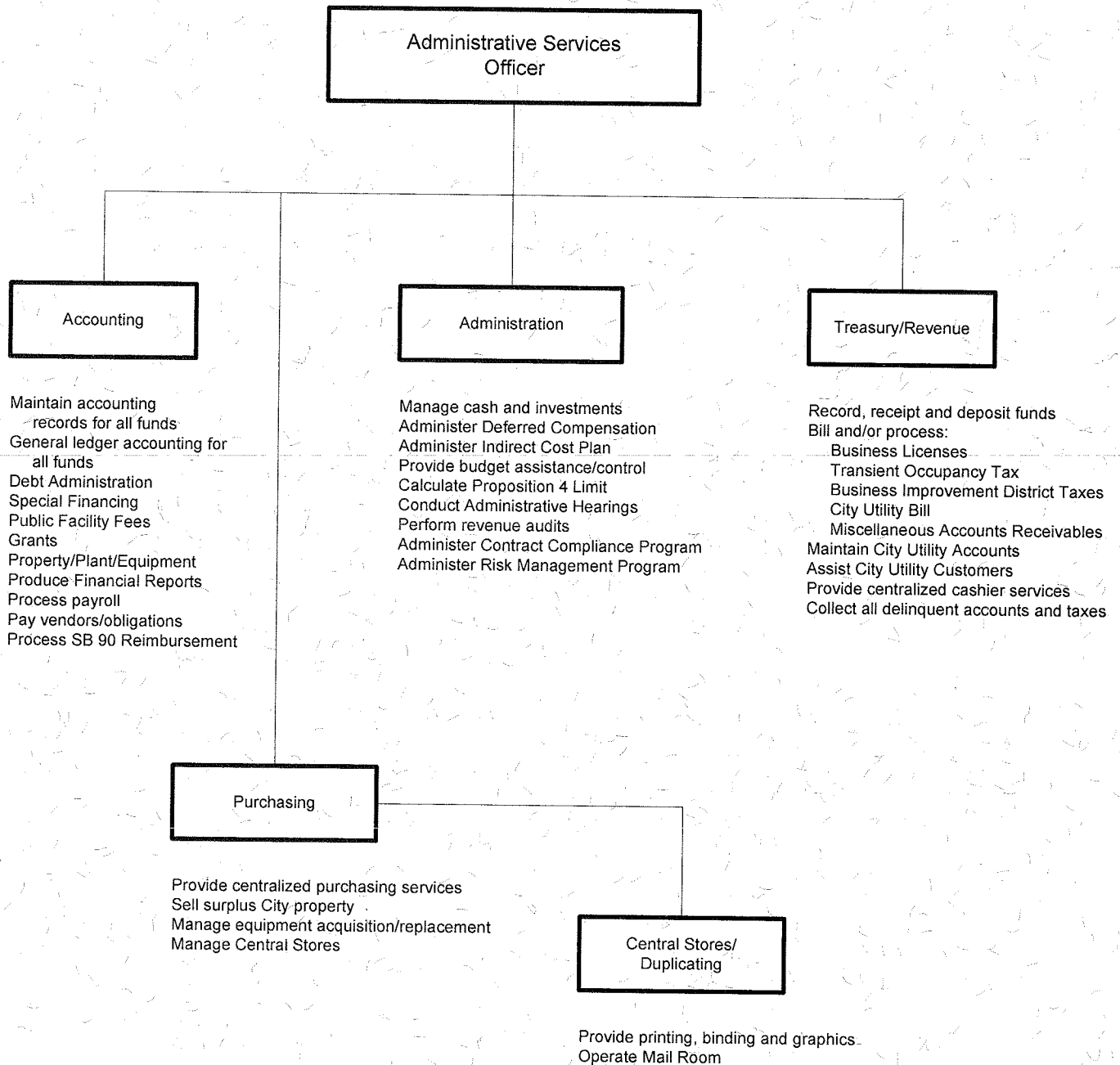
GENERAL FUND DEPARTMENT BUDGETS

The General Fund receives revenue that is not restricted to special purposes and can be used to support general government functions. The budgets in this section detail the budget, personnel, mission, function, highlights, prior year objectives and accomplishments, and budget year objectives for each General Fund Department and budget unit.



CITY OF STOCKTON

ADMINISTRATIVE SERVICES



**ADMINISTRATIVE SERVICES
ORGANIZATION CHART**

ADMINISTRATIVE SERVICES DEPARTMENT**010-1300**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$4,170,346	\$4,498,019	\$3,308,863	(\$1,189,156)	-26%
Other Services	2,317,516	2,461,506	1,609,779	(851,727)	-35%
Materials/Supplies	317,184	349,944	89,060	(260,884)	-75%
Other Expenses	16,995	36,241	30,378	(5,863)	-16%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,822,041	\$7,345,710	\$5,038,080	(\$2,307,630)	-31%

POSITION ALLOCATION	83	84	56
Positions include grant-funded (Central Building Maintenance Division moved to Public Works Department)			

MISSION STATEMENT

To provide financial, administrative, and technical support to City departments and decision-makers, and to safeguard and facilitate the optimal use of City resources.

HIGHLIGHTS

The Administrative Services Department successfully completed a conversion of the City's general banking services effective November 1, 2003. The project took over a year of meticulous planning and coordination by Administrative Services staff (Administration, Revenue Services, Accounting and Purchasing) to ensure a smooth transition that appeared seamless to City departments, vendors and customers.

Revenue Services in conjunction with IT completed installation/implementation of a new Interactive Voice Response System and is nearing completion on upgrading the Automatic Call Distribution system. The IVR project provides customers with the ability to obtain automated information or make payments on their utility accounts via telephone 24 hours per day. The IVR system also has options for customers to obtain information on the new 3-can solid waste program and to be automatically transferred to their solid waste provider for assistance. The utility billing section coordinated the implementation of billing for the new 3-can garbage service on the unified bills issued by both the City and Cal Water. The Business License section revised the renewal application into a customer friendly form that makes it easier to calculate the business taxes. They also added the charges for Fire Permit Inspections to the business license renewal form, eliminating the need to prepare and mail separate bills to approximately 4,000 businesses. Business license application forms are now available on-line.

The Accounting Unit received two prestigious awards for the City's 2001-02 Comprehensive Annual Financial Report (CAFR). This was the City's first CAFR prepared in compliance with the new reporting model required by governmental accounting standards (GASB 34). The first award is the Certificate of Achievement for Excellence in Financial Reporting awarded by the Government Finance Officers Association (GFOA); the second is the Certificate of Outstanding Financial Reporting from the California Society of Municipal Finance Officers (CSMFO).

BUDGET UNITSAdministration: 010-1310

The Administration Division is responsible for coordinating and directing the total activities of the Administrative Services Department. Department activities include directing the financial planning efforts of the City; monitoring revenue; billing, collecting, investing, managing, and disbursing all funds; reporting on accounting and financial activities; coordinating the City's purchasing activities; administering long-term debt; and processing business and animal licenses.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$248,415	\$262,626	\$283,469	\$20,843	8%
Other Services	148,562	182,099	186,032	3,933	2%
Materials/Supplies	9,078	12,639	10,656	(1,983)	-16%
Other Expenses	2,185	6,485	5,775	(710)	-11%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$408,240	\$463,849	\$485,932	\$22,083	5%
Position Allocation	8	7	8		

2003-04 Unit Objectives

1. Develop a manual for City Departments listing all of the services provided by Administrative Services and contact numbers for each.

2003-04 Unit Accomplishments

1. A list of services provided by the Department has been incorporated into the City of Stockton telephone directory published in November 2003. Objective complete.

2004-05 Unit Objectives

1. Evaluate the use of purchasing cards, purchase orders, petty cash and payment process; identify workflow and internal control improvements by August 2004.
2. Create a city-wide policy framework for evaluating debt financing proposals, and creating financing and refinancing strategies by September 2004.
3. Review the structure of risk management throughout the city organization; recommend opportunities to enhance coordination of risk assessment, prevention and management by October 2004.
4. Develop a pilot training module including program summaries and forms for the state mandated program reimbursement process by May 2005.

ADMINISTRATIVE SERVICES DEPARTMENT**010-1300**Accounting: 010-1320

The Accounting unit has responsibility for general ledger accounting, payroll and vendor payments for all departments of the City of Stockton. This includes:

- Keeping an accurate and reliable record of all financial transactions
- Reporting and interpreting the City's financial position and results of operations prepared in accordance with generally accepted accounting principles applicable to municipal governments
- Maintaining a complete and accurate record of the City's land, buildings, improvements, infrastructure, and equipment
- Maintaining records on issued and outstanding financing issues
- Providing an accurate payment of employee's salaries and benefits and remitting timely payroll withholdings to respective agencies
- Providing payment of properly documented bills for materials and services purchased and received
- Monitoring the integrated financial management information system and controlling and implementing required changes

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$619,719	\$641,101	\$662,913	\$21,812	3%
Other Services	133,508	173,093	170,279	(2,814)	-2%
Materials/Supplies	18,353	25,290	25,290	0	0%
Other Expenses	5,571	8,394	8,394	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$777,151	\$847,878	\$866,876	\$18,998	2%
Position Allocation	15	16	16		

2003-04 Unit Objectives

1. Perform a study to further streamline payroll time-keeping procedures, including consideration of such alternatives as automated time-keeping software and the expansion of the electronic signature option, by June 2004.

2003-04 Unit Accomplishments

1. Payroll did a pilot program with the Fire and Public Works departments to streamline their payroll processes. This stage of the project is complete. Payroll intends to further this project by scheduling on-site demonstrations of automated time-keeping software in an effort to identify an enterprise-wide solution.

2003-04 Unit Objectives

2. Enroll Payroll in the Public Employee Retirement System's voluntary Automated Communications Exchange System (ACES) program in order to improve the timeliness and accuracy of the city's reporting relating to the employee retirement enhancement program by December 2003.
3. Develop an automated method for converting fund financial information to the government-wide format required by the Governmental Accounting Standards Board (GASB) Rule 34 for Comprehensive Annual Financial Report preparation by November 2003.

2003-04 Unit Accomplishments

2. Payroll enrolled in the CalPERS ACES program in May 2003. The intended results of this objective were met.
3. An automated internal process was developed by November 2003 to accomplish this conversion for the 2003 CAFR. This objective is complete.

2004-05 Unit Objectives

1. Streamline the Accounts Payable process for paying travel costs by September 2004.
2. Finalize the audited Comprehensive Annual Financial Report (CAFR) for presentation to the City Council and City Manager by November 2004.
3. Reduce the number of steps needed to approve payment on a Purchase Order by June 2005.

ADMINISTRATIVE SERVICES DEPARTMENT**010-1300****Treasury: 010-1331**

Treasury ensures the proper recording, receipting, custody and deposit of all monies received by the City. The licensing section provides billing, collections, enforcement and audit/control of business licensing, dog permits, Transient Occupancy Tax, business improvement districts, and fire permit fees. Through miscellaneous receivables other debts owed to the City such as code enforcement citations, cost recovery and returned checks are billed. This section also maintains the city-wide data base of all Revenue contracts and their payment status. The collection section is responsible for the collection of unpaid delinquent accounts and the recognition of uncollectible accounts through the write-off process.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$777,337	\$887,620	\$1,028,534	\$140,914	16%
Other Services	153,301	178,838	166,496	(12,342)	-7%
Materials/Supplies	16,936	21,623	18,225	(3,398)	-16%
Other Expenses	2,216	6,853	6,853	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$949,790	\$1,094,934	\$1,220,108	\$125,174	11%
Position Allocation	22	22	22		

(Positions include Revenue Services)

2003-04 Unit Objectives

1. Change due date for annual Business License Renewals from January 31 to April 15 to correspond to the income tax filing due date in order to improve the business tax payment process for both businesses and staff by June 2004.

2003-04 Unit Accomplishments

1. Staff continues to verify other cities experiences with similar changes as well as identifying the ramifications of this change. A final recommendation will be presented by May 2005.

2004-05 Unit Objectives

1. Collection section - Identify and implement a more effective process for "skip-tracing" customers who owe monies to the City by March 2005.
2. Business License section – utilize information obtained from revised business license renewal forms to provide more thorough information in HTE business license module by June 2005.

ADMINISTRATIVE SERVICES DEPARTMENT**010-1300****Purchasing:** 010-1340

The Purchasing Unit functions within a centralized purchasing model as outlined in the City Charter and Municipal Code, providing professional purchasing for all supplies and services necessary for the efficient operation of City departments. Purchasing assists with procurement projects, from evaluation to final negotiation and purchase, continually working to maintain quality for every tax dollar spent. Purchasing is responsible for ensuring a fair, effective and responsive procurement program to maximize the purchasing power of the City of Stockton. Purchasing is also responsible for managing the City's investment portfolios, providing management oversight of the City's investments and banking relationships.

The unit is responsible for the:

- Purchase, storage, issuance and record keeping for all supplies, materials, and equipment used by departments or agencies of the City
- Investment of City funds
- Operation of Central Stores to reduce costs by means of standardization and forecast buying
- Custody of scrap and surplus items and their disposal by auction, bid or negotiated sale
- Operation of a central duplication facility for in-house printing and administration of the Equipment Internal Service Fund
- Handling, processing and disposal of City-generated hazardous waste materials

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$289,017	\$273,029	\$311,272	\$38,243	14%
Other Services	68,339	74,127	84,693	10,566	14%
Materials/Supplies	7,378	15,065	15,512	447	3%
Other Expenses	2,276	6,078	5,129	(949)	-16%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$367,010	\$368,299	\$416,606	\$48,307	13%
Position Allocation	11	10	10		

2003-04 Unit Objectives

1. Establish a standard city-wide process, in conjunction with the City Clerk's Office, to retain all contract bonds by December 2003.

2003-04 Unit Accomplishments

1. A process has been established and implemented effective June 2003.

2004-05 Unit Objectives

1. Establish an online purchase card reconciliation process for all cardholders by June 2005.
2. Review the feasibility of an electronic-bid process by June 2005.

Revenue Services: 010-1350

The Utility Billing function provides customer service, billing and collections for the City of Stockton utilities (water, wastewater, storm water) as well as solid waste service charges for the city's franchisees. The unit receives and processes customer requests for opening and closing utility accounts, issues work orders for service requests, responds to billing and service inquiries, maintains accounts, researches and processes unidentified payments, and creates accounts for new construction within the City water service area. The unit issues approximately 48,000 utility bills per month. Additionally, this unit is the liaison to California Water Service for the billing of City and solid waste services by CWS on the unified bill to their water customers.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$798,471	\$883,736	\$1,022,675	\$138,939	16%
Other Services	1,025,862	1,036,013	1,002,279	(33,734)	-3%
Materials/Supplies	14,893	19,377	19,377	0	0%
Other Expenses	307	4,227	4,227	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,839,533	\$1,943,353	\$2,048,558	\$105,205	5%
Combined Treasury/Revenue Services staffing is shown under Treasury.					

2003-04 Unit Objectives**2003-04 Unit Accomplishments**

- | | |
|--|---|
| <ol style="list-style-type: none"> 1. Implement on-line payment acceptance to improve customer service by June 2004. 2. Update the Automatic Call Distribution system to improve customer service by June 2004 3. Implement an interactive Voice Response system to improve customer service by June 2004 | <ol style="list-style-type: none"> 1. Acceptance of internet on-line payments will be implemented in conjunction with the City-wide internet solution. However, customers can pay by credit card or check via telephone using the IVR system effective July 2004. 2. The Automatic Call Distribution system update is underway. The revised implementation date is September 2004. 3. An Interactive Voice Response system was implemented in June 2004. |
|--|---|

2004-05 Unit Objectives

1. In conjunction with OMI-Thames, revise the water meter reading and utility billing schedules to provide timely bills to the customers and to maximize efficiencies for the field crew and the billing section by January 2005.
2. Complete testing phase of Summary Billing and provide this billing option to additional customers by January 2005.

Stockton

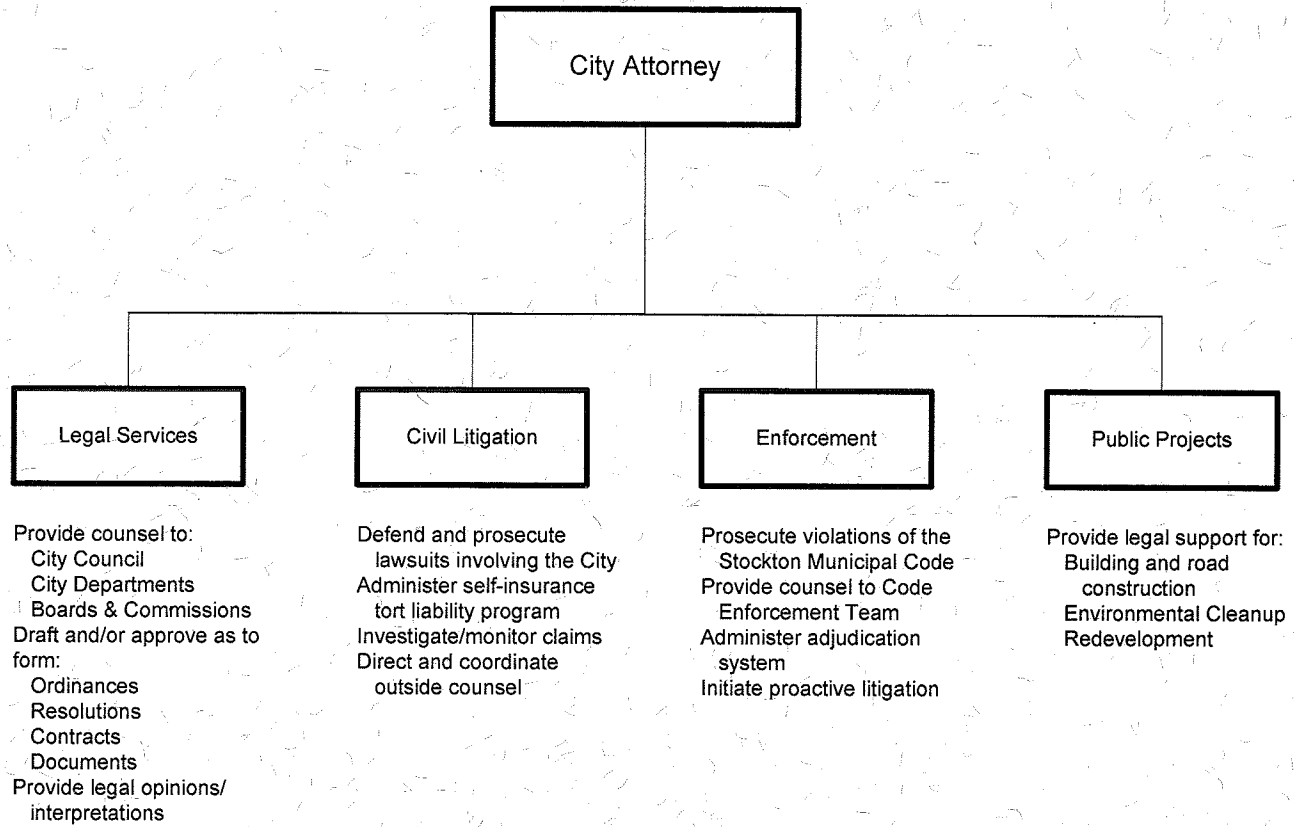


2004



CITY OF STOCKTON

CITY ATTORNEY



**CITY ATTORNEY
ORGANIZATION CHART**

CITY ATTORNEY**010-1400**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$555,337	\$584,744	\$639,954	\$55,210	9%
Other Services	442,601	365,006	368,144	3,138	1%
Materials/Supplies	56,651	68,500	68,765	265	0%
Other Expenses	10,768	27,750	25,541	(2,209)	-8%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,065,357	\$1,046,000	\$1,102,404	\$56,404	5%
POSITION ALLOCATION	18	18	18		

MISSION STATEMENT

The mission of the City Attorney's Office (Law Department) is to advise the elected and appointed representatives of the City, and to defend and protect its resources for the provision of municipal services and the accomplishment of City Council goals.

FUNCTION

The principal function of the City Attorney is as legal advisor of, and attorney and counsel for, the City, City Council, Commissions, Boards, City officers, and employees in all matters relating to their official duties. This includes defending lawsuits, legal research, interpretation of laws, and preparation of legal opinions and documents. The office of the City Attorney prepares ordinances and resolutions required by the Council; reviews and approves contracts, bonds, deeds and other legal documents as to legality and form; and prosecutes violations of the Stockton Municipal Code, and administers the operation of the Law Department pursuant to the provisions of the City Charter.

HIGHLIGHTS

In support of the Council's goals, the Law Department provided comprehensive legal advice and litigation services on behalf of the City in a variety of areas, as summarized below:

Code Enforcement

The code enforcement team has been an active participant in the City's code enforcement efforts. Highlights include:

- Worked with the court to streamline the arraignment and prosecution of violations of the Stockton Municipal Code.
- Continued to assist in the enforcement of the Vehicle Seizure Ordinance, which resulted

in the seizure of 53 vehicles in connection with narcotics activities and 31 vehicles used in connection with solicitation for prostitution during the 2003 calendar year. Successfully defended the City in state court in a constitutional challenge to the Vehicle Seizure Ordinance. The state action is currently on appeal in the Third Appellate District, with the City's opening brief due in mid-February 2004.

- Worked with various City staff members and the DAT Safety and Security Subcommittee to draft and enact the Pay Telephone Ordinance.
- Continued representation of the City in administrative hearings ranging from appeals of relocation costs to Notices and Orders to Abate regarding building and housing code violations as well as Stockton Municipal Code violations.
- Provided legal advice and assistance to CHAT, DAT, and the ACE Team regarding code enforcement issues.
- Worked with City staff on the clean-up of downtown, mid-town, Smith Canal, Kelley Drive, and the Airport Way Corridor.

Redevelopment and Downtown Revitalization

The City Attorney's Office has been actively engaged in providing legal support for the City's economic development, redevelopment, and downtown revitalization efforts, including legal services on behalf of the Redevelopment Agency in support of the SUSD/Gleason Park, Mercy Charities, Hotel Stockton, Downtown Cineplex, Weber Point Grill, Stockton Record Implementation, Weber Point, Waterfront West/Grupe Development, Downtown Arena/Hotel Project, and the Washington Street Office Project. In addition, various DDA's and agreements were negotiated and drafted in connection with the Midtown, South Stockton and the Port Industrial redevelopment areas.

Other Major Projects

- Legal advice regarding the implementation of the service contract for the outsourcing of municipal utility services.
- Advice on the City's NPDES permit and compliance issues.
- Managed and supervised major property acquisitions in connection with the Hammer Lane Phase II/West Lane street widening project, downtown hotels, North Stockton Pipeline, and Arch Road/Hwy 99 project.
- Drafted major contracts and agreements for change in banking services, library technology and records system and ambulance service provision. In addition, agreements were drafted relating to police services, records management, and computer system enhancements, automated report writing, and third party agreements with the school district and other agencies.
- Provided advice regarding various personnel issues and drafted related personnel agreements. Participated in labor negotiations regarding Fire personnel and the outsourcing of MUD operations and maintenance.
- Assisted the City Clerk and represented the City in litigation regarding elections issues.
- Provided Legal services in connection with the development and completion of the North Stockton Police Station.
- Provided Legal services for the new Community Facilities District (CFD) for the Central Parking District University Park Development Agreement.

- Continuing advice and counsel regarding the General Plan update, Development Code, Design Guidelines, and Public Facility Fee issues.

Claims and Litigation

- Numerous cases and claims were resolved with minimal or no payout.
- In calendar year 2003, a total of 265 claims were filed and a total of 270 claims were closed.
- Of the 270 claims closed, 166 (61%) were closed without payment, 73 (27%) were settled for under \$5,000, and 19 (7%) were settled for under \$23,500. The remaining 9 claims (5%) involved litigation. The settlements of these 9 claims ranged from \$25,000-\$200,000.

Major Litigation Cases

- Continued to litigate in state and federal courts actions filed against the City in connection with the closure of hotels for code violations and in defense of the City's code enforcement program.
- White v. City of Stockton. Successfully defended a challenge to the City's utility billing system in the trial court and Court of Appeal.
- Concerned Citizens, et al. v. City of Stockton, et al.: Coordinated the defense of CEQA challenge to the approval of the service contract for the outsourcing of operations and maintenance of utility services.
- Rea v. City of Stockton: Obtained defense verdict against claim of damages for insufficient pavement markup and signage at corner of Park and El Dorado Streets.

2003-04 Objectives

1. Continue to analyze outside counsel effectiveness and efficiency, with more routine matters being handled in-house, and report on results by January 2004.
2. Streamline the contract review and approval process by continued training of departmental staff regarding contract requirements and procedures, by September 2003.

2003-04 Accomplishments

1. The hiring of an experienced in-house trial attorney has resulted in the ability to handle all tort litigation with few exceptions, in-house. A report on the use of outside counsel will be presented to the Council in May 2004 as part of the budget deliberations.
2. The City Attorney's Office has been an active participant on the City's "K" Team to review and restructure the contracting processes. A report and recommendation will be presented to the City Manager in February-March 2004.

2003-04 Objectives

3. Development of ongoing training programs for city officials, boards and commissions and departments on public records requirements, Brown Act compliance, and conflict of interest issues, by August 2003.
4. Continue to provide opportunities for staff attorneys to cross-train in various areas and disciplines to provide greater opportunities for professional growth and development and an increased level of service delivery for the Law Department, and report on results by May 2004.

2003-04 Accomplishments

3. The City Attorney's Office provided training to City Departments and to the Civil Service Commission and Planning Commission on public hearing procedures and Brown Act compliance. City Attorney staff attorney shortages has prevented development and implementation of a comprehensive training program.
4. Staff reassignments have been made to provide continuing legal services to departments and to provide "back up" services in the event the primary attorney is not available.

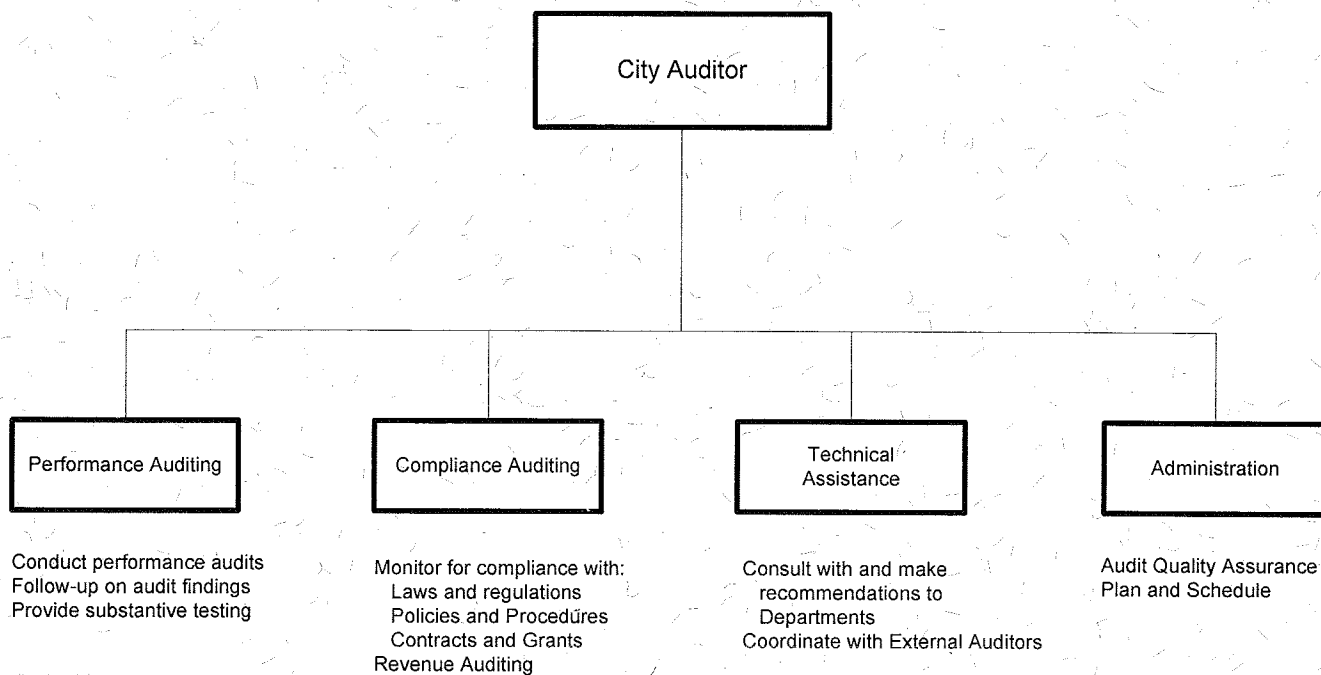
2004-05 Objectives

1. Recruit and hire qualified municipal attorneys to fill current vacant deputy city attorney positions by August 2004.
2. Implement streamlined contract review and approval process and agenda management process by September 2004.
3. Reduce reliance on outside counsel legal services by reducing the number of matters referred to outside counsel by 20% by January 2005.
4. Implement a city-wide training program for city officials, boards and commissions and departments on Brown Act compliance, public hearing procedures and conflict of interest by January 2005.
5. Improve and enhance internal systems, operations, and efficiencies by implementing technology upgrades and staff training and report results by May 2005.



CITY OF STOCKTON

CITY AUDITOR



**CITY AUDITOR
ORGANIZATION CHART**

CITY AUDITOR**010-1900**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$348,686	\$380,047	\$396,978	\$16,931	4%
Other Services	100,933	103,776	113,246	9,470	9%
Materials/Supplies	2,168	4,612	4,612	0	0%
Other Expenses	6,878	9,365	9,365	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$458,665	\$497,800	\$524,201	\$26,401	5%
POSITION ALLOCATION	6	6	5		

MISSION STATEMENT

The Office of the City Auditor independently promotes ethical, efficient and effective governance for the citizens of Stockton. We provide the City Council, management, and employees with objective analyses, appraisals, and recommendations for improvements to City systems and activities. The department maintains independence and objectivity by reporting directly to the City Council and by not exercising direct authority over any department, system, or activity subject to audit.

HIGHLIGHTS

Auditing began the year with an update of the risk assessment for systems and activities subject to audit. We developed an annual audit plan that identified those areas where audit efforts would be directed. Among the areas where audit effort has been directed during the past year are Cash, Child Abuse Prevention Council, City Council Fee Schedule, Convention & Visitors Bureau Contract, Employee Health Benefits Program, Fire Department Controlled Substances, Fixed Assets, Parking Violations, Parks & Recreation Part Time Payroll, and Revenue Auditing. Results of audits are presented to the City Council and the Audit Committee upon completion.

Our office audited the status of management's action plans to make improvements identified during audits. Since beginning internal audit work in 1994, 175 findings have been reported to management. As of June 30, 2003, management had resolved 161, or 92%, of those findings. That level of improvement compares favorably with a 63% implementation rate for local governments nationwide.

This year, our office worked with the Federal Environmental Protection Agency on a Water Vulnerability Assessment to evaluate EPA's efforts in working with local water utilities in securing their resources. We were one of 16 organizations nationwide that coordinated work with EPA.

As the City Auditor's Office has done with audit firms in the past, we coordinated our work with the external auditors to avoid duplication of effort. We provided copies of our audit reports to

Macias, Gini & Co. to assist them in planning for the financial statement audit. Our staff assisted with the year end financial statement audit and the Single Audit. Coordinated audit efforts have helped both audit organizations.

2003-04 Objectives**2003-04 Accomplishments**

- | | |
|---|---|
| 1. Implement any recommendations from the external quality control review by November 2003. | 1. We received three suggestions from the external quality control team. Procedures have been modified, as necessary. |
| 2. Revise policies and procedures to reflect changes in Government Auditing Standards by December 2003. | 2. Our policies and procedures have been updated. |
| 3. Develop and implement a long-term planning cycle for risk assessment and audit selection by May 2004. | 3. We are delaying action on this objective. Our preferred risk model, COSO, is currently undergoing revision, so we will modify our planning cycle once the COSO model has been updated. |
| 4. Identify sources of City revenue and develop and implement a program to administer selected revenue auditing processes; begin performing revenue auditing to ensure accuracy and equity by September 30, 2003. | 4. Objective complete as of September 30, 2003. Auditing is now applying procedures in sales tax revenues and is coordinating with other City and County offices on other potential revenue sources. Also, we are now administering the City's contract with MBIA for audit services. |

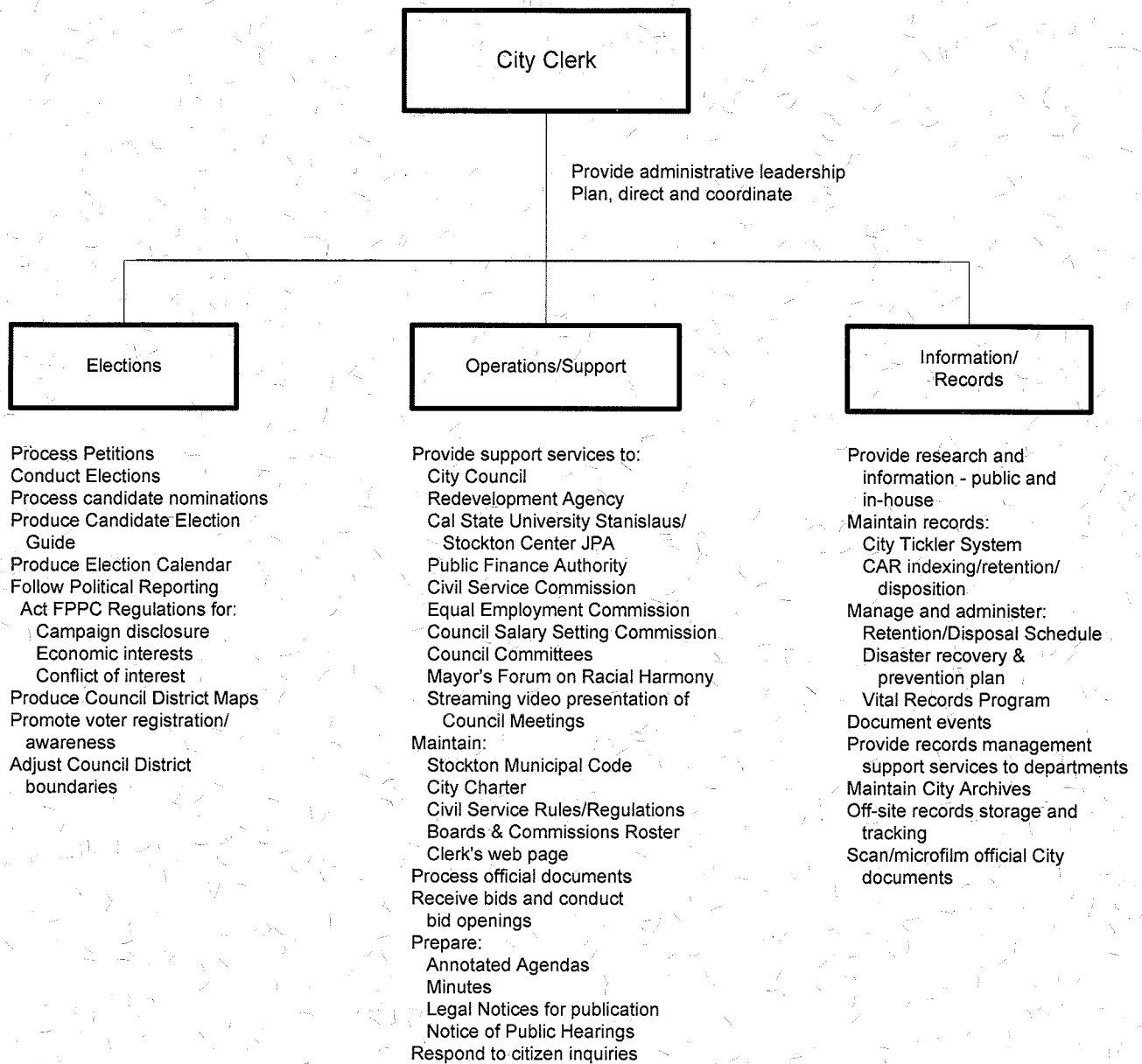
2004-05 Objectives

1. Develop and implement a post-audit survey for the annual external audit to assist the City in evaluating performance of the external audit firm and to identify areas where the process can be improved by February 2005.
2. Automate the process for developing and reporting audit findings, using an Access database application by June 2005.



CITY OF STOCKTON

CITY CLERK



**CITY CLERK
ORGANIZATION CHART**

CITY CLERK**010-1100**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$614,008	\$671,153	\$744,208	\$73,055	11%
Other Services	601,748	248,659	252,928	4,269	2%
Materials/Supplies	8,469	19,438	11,350	(8,088)	-42%
Other Expenses	8,521	11,950	8,814	(3,136)	-26%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,232,746	\$951,200	\$1,017,300	\$66,100	7%
POSITION ALLOCATION	9	9	8		

MISSION STATEMENT

The mission of the City Clerk's Office is to aid in protecting the integrity of the democratic process.

FUNCTION

The City Clerk's function is to: 1) Preserve an accurate and complete recording of City Council actions including proceedings of various other official bodies; 2) Ensure meeting compliance with the Brown Act requirements; 3) Provide appropriate legal hearing notices; 4) Adjust Council District boundaries following the federal census; 5) Administer municipal elections, measures and referenda; 6) Administer City Records Management Program; 7) Serve the public as an information source as well as a source of communication to the City Council; and 8) Initiate and monitor Fair Political Practices Commission filings.

HIGHLIGHTS

Processed elections documents for placement on the March 2, 2004 primary election ballot:

- Four Mayoral candidates - Edward Chavez, Ralph Lee White, Harvey N. Bills, Sr., Ann Johnston
- Thirteen Council candidates (District 2: Dan Chapman, Don Wallace, Bill Bower; District 4: Linda LaTorre, Clem Lee, Diana Maccini Lowery; District 6: Gary Stallworth, Mark L. Stebbins, Ed Stockton, George Kininmonth, Jose Bernardo, Rebecca Nabors)
- Reviewed/processed Measure N, City-initiated Charter Amendment Measure to award veteran's preference points to any honorably discharged veteran who has served 181 consecutive days in the armed forces regarding the award of Veteran's preference points.
- Prepared/updated hard copies of Candidates Handbook and for the first time, made this information available on CD and posted an electronic copy on the City's website.

- Implemented video streaming technology at Council meetings.
- Implemented automated action minutes for the Council.
- Prepared for a councilmember recall petition process which ultimately failed to meet the signature filing deadline. The petition was deemed invalid.
- Continued to provide operational and records support to Stockton Center Site Authority and Racial Harmony Task Force.
- Clerk appointed as Co-Chair of the Airport Corridor Action Team (ACT) with the mission of cleaning up and redeveloping the Airport Way Corridor.
- Along with the Council Legislation/Environmental Committee, completed review of the City's recall process to conform with the Stockton City Charter and the State Elections Code.
- Posted campaign statements on-line for the first time.
- Implemented a one-stop shop for passport applications and photos as a revenue-generating source

2003-04 Objectives

1. Implement Passport outlet as a revenue-generating source by July 2003.
2. Implement citywide imaging system in City Clerk's Office by October 2003.
3. Explore and implement streaming technology for Council/Redevelopment meetings in an effort to move from summary minutes to action minutes by February 2004.
4. Assist City Manager's Office in the exploration and possible implementation of electronic agenda preparation application, citywide by June 2004.

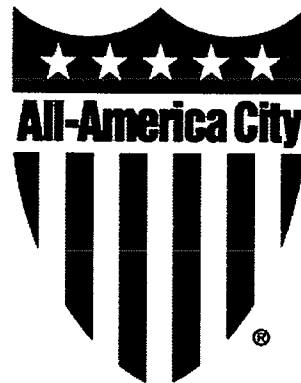
2003-04 Accomplishments

1. The first passport application and photo was processed on July 1, 2003 making the one-stop-shop a unique revenue generating service in San Joaquin County.
2. This objective was overridden when the City's Information Technology Executive Committee initiated an RFP process to address the citywide document management solution to include imaging.
3. Streaming technology was implemented including the transition to automated action minutes on November 4, 2003.
4. Exploration of electronic agenda preparation software was initiated. Implementation will occur in FY2004-05.

2004-05 Objectives

1. Assist the City Manager in the implementation of electronic agenda preparation software to streamline processes by June 2005.
2. Reformat the City's Administrative Directives and City Council Policies to minimize staff research time and eliminate duplication of content by September 2004.
3. Assist City Manager's office in the implementation of Cold Fusion software for web development, specifically to reformat the Stockton Municipal Code and City Charter to eliminate duplication of multiple versions by June 2005.
4. Exploration and possible implementation of civil wedding ceremonies as a revenue generating source by June 2005.

Stockton



2004



CITY OF STOCKTON

CITY COUNCIL

CITY COUNCIL**010-1000**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$322,852	\$406,610	\$418,078	\$11,468	3%
Other Services	73,137	53,558	59,864	6,306	12%
Materials/Supplies	11,349	8,990	12,800	3,810	42%
Other Expenses	37,217	48,042	48,378	336	1%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$444,555	\$517,200	\$539,120	\$21,920	4%
POSITION ALLOCATION	9	9	9		

MISSION STATEMENT

Stockton celebrates its cultural diversity, promotes economic opportunity and strives to provide a better quality of life for all.

FUNCTION

The City Council is the policy-setting body of the City. The Mayor is elected citywide and six Council members are elected to represent districts by citywide ballot. The elected officials serve four-year terms, with a maximum of two terms.

The Council initiates, studies, discusses, holds public hearings on and decides various civic issues affecting the citizens of Stockton, based on facts gathered and presented and citizen input.

COUNCIL GOALS

- Improve the quality of life for all communities of Stockton by preventing and reducing crime, with an emphasis on proactive neighborhood-based interventions and services.
- Assume the leadership role in developing social, economic and cultural opportunities for all, especially youth.
- As part of the City's overall strategy of economic development to support healthy, active and viable communities, revitalize the Downtown and the Waterfront.
- Develop a "Smart Growth Strategy" based on a long-term vision for Stockton, with regional consideration, to provide opportunities for appropriate and viable development and economic growth.
- Exercise fiscal responsibility while providing needed services.

SPECIFIC OBJECTIVES FOR THE CITY COUNCIL**Improve the quality of life by preventing and reducing crime**

1. Within existing fiscal constraints, implement neighborhood improvement programs including partnering with neighborhood groups in seeking and offering grants and incentives to those groups that: a) initiate requests for such incentives and grants, and b) can demonstrate significant neighborhood involvement.
 - Develop neighborhood strategies for the Magnolia and Gleason Park Districts, University Park and Airport Corridor. Implement Code Enforcement as a priority.
 - Consider the implementation of a demonstration project in a distressed area, such as the Airport Corridor, where the City partners with a developer in improving that area. Consider the City providing the infrastructure improvements as a developer incentive.
2. Continue to establish strategies and objectives for Code Enforcement as a priority of the Council. The goal is to achieve visible and definitive change throughout the City including impacting entire neighborhoods.
 - Address code enforcement issues that exist in pockets of 10-15 year old neighborhoods.
 - Take appropriate action with street vendors.
 - Continue to address issues related to visible trash containers.
 - Submit to the Council Legislative and Environmental Committee an ordinance that implements a rental improvement and occupancy inspection program. Review rental property requirements and standards for possible use as a template.
3. Continue with the strategy to develop "maintenance districts" to facilitate the building and maintenance of neighborhood parks.
4. Through crime analysis, identify specific high crime areas and develop and expand strategies to impact those in a way to reduce the frequency of crime.
 - Continue to implement plans for South and Southeast District Police Facilities.
 - Continue to build police officer contact with identified neighborhood liaisons.
5. Report successes to the Council and the media in a timely fashion.

Action Teams Assigned:

Community Health Action Team: The goal of the CHAT is to comprehensively evaluate and clean up problem locations in the City.

Neighborhood Action Team: The goal of the NAT is to improve the quality of life for communities in Stockton by utilizing neighborhood based interventions and services.

Midtown/Magnolia Action Team: The goal of the MMAT is to revitalize the mid-town area.

Assume the leadership role in developing, through partnerships, social, economic, health and cultural opportunities for all, especially youth.

1. A high priority of the Council is to continue to enhance the City's efforts with youth by developing effective and cooperative working relationships with the School Districts involved with Stockton.
 - Council will meet periodically with school boards to establish specific objectives and strategies which will be implemented by assigning follow-up activities and responsibilities. Consider district level committees and/or 2X2 or 3X3 Council/Board approaches.
 - Partner with School Districts' administrators to further program effectiveness through comprehensive planning and collaboration. Include school representation on the appropriate Action Teams.
 - Continue and expand "After School" and "School Resource Officer" programs to all schools within the City. Develop revenue alternatives, including fees, to support these programs.
2. Continue the City's commitment to art in public and private places by implementing the Master Plan and encouraging private sector involvement in support of art in public and private locations and in specific projects.
 - Address in the General Plan with an arts component that encourages such activities.
 - Monitor expenditures in such a way to coordinate with current fiscal realities. Consider a financial reserve pool.
 - Include involvement with new construction throughout the City.
3. Encourage, support and create programs and activities that enhance understanding, communication, pride and appreciation of all of Stockton's diverse communities.
 - To the extent possible, ensure representation of all communities in the City's programs and activities.
 - Continue to develop at least one annual event with creative activities to bring together all of Stockton's communities in celebration of diversity.
 - Continue the City's emphasis on community unity. Continue the "Remember September 11" memorial function.
 - Develop strategies to make the Civic Memorial Auditorium available for cultural and performing arts.
4. Working with the Civil Service Commission and City employee representative, develop revisions to the Civil Service rules to enhance diversity in the City's workforce.
 - Implement a review of the City's antiquated Civil Service System including related regulations. Consider appointment of an action team to address these issues.
5. Continue to establish a more active and relevant relationship with the Youth Advisory Commission (YAC).
 - Elevate the Commission's status and participation in City activities, major issues and meetings.
 - Ensure YAC member attendance at youth oriented meetings in and out of this area.

- Combine the "Mayor's Youth Conference" and the "Citywide Youth Conference" as one event. Consider naming the activity the "Mayor and council's Citywide Youth Conference."
 - Continue to assist the YAC in developing specific tasks to be addressed during a defined period of time. The YAC will make periodic reports to the Council on their activities.
 - Continue to include YAC representation on the Youth and Education Action Team.
6. Promote, facilitate and partner with those who develop health activities in the community with the goal of building a "Healthy Stockton."
- Consider health activities in After School programs.
 - Involve the YAC

Action Teams Assigned:

Youth and Education Action Team: The YEAT focus is to engage Stockton youth and to build on and foster youth assets.

Neighborhood Action Team: The goal of the NAT is to improve the quality of life for communities in Stockton by utilizing neighborhood based interventions and services.

As part of the City's overall strategy of economic development to support healthy, active and viable communities, revitalize the Downtown and the Waterfront.

1. Continue to implement the comprehensive "Downtown Strategy." Exercise flexibility in addressing the Entertainment area.
2. Continue to expedite current projects including the channel District projects and the Stockton Sports and Entertainment Center. Be flexible and prepared to act quickly.
3. Complete the renovation of the Fox Theater. Recommend Opportunities for management and operations of the Theater, as well as the Theater's role in the community.
4. Develop and implement a comprehensive program to educate the community on these efforts and projects.
5. Continue to work aggressively with the Downtown Stockton Alliance and others to improve the Downtown visual streetscape.
6. With the Police Department, continue to work with P.A.C.T. to address Downtown issues.
7. Continue with the strategy of developing around the four sides of the Downtown. Investigate and recommend on resource opportunities to support this strategy.

Action Teams Assigned:

Downtown Action Team: The purpose of DAT is to revitalize downtown Stockton.

Community Health Action Team: The goal of the CHAT is to comprehensively evaluate and clean up problem locations in the City.

Channel District Action Team: The mission of the CDAT is to expedite and manage the implementation of the potential projects under consideration for the redevelopment of the downtown's south and north shore, including Banner Island.

Develop a “Smart Growth Strategy” based on a long term vision for Stockton, with regional consideration, to provide opportunities for appropriate and viable development and economic growth.

1. Continue with consideration and implementation of the update of the City’s General Plan. Adopt in November of 2004.
 - Recommend on the inclusion of a “Youth Element” in the General Plan.
 - Recommend a process to review and develop a comprehensive infrastructure strategy.
2. For future planning, and in consideration of retaining green belts, farmland and in-fill sites, work with the County in reviewing Stockton's urban growth boundary to identify opportunities for economic development.
3. Continue to work with the CSU Site Authority and be prepared to act in a timely manner as opportunities occur.
4. Implement the “Airport Way Plan” recommendations.
 - Involve stakeholders and continue to work with the Airport Corridor Team.
 - Work with the community to enhance existing commercial locations.
 - Continue to develop the Neighborhood Services Community Center.
5. Continue to focus on projects that enhance family wage and other jobs.

Action Teams Assigned:

General Plan Action Team: The purpose of GPAT is to prepare a new general plan for Stockton employing Smart Growth and economic development principles.

Airport Corridor Action Team: The mission of the ACT is to revitalize the Airport corridor neighborhood, plan for change and implement urgent action required for the long term success and economic stability of the area.

Exercise fiscal responsibility while providing needed services

1. Continue an effective City lobbying effort in Sacramento, as well as Washington D.C.
2. Securing Federal grants and other revenues continues to be a high priority of the Council.
 - Establishing new revenues through the use of creative, tastefully developed sponsorships, user fees, etc. will be considered by the Council on a case-by-case basis.
3. Continue to review and recommend local street repair expenditures, utilizing to the extent possible, funds from sources other than the City.
4. Continue to take actions to provide professional staff continuity in regional water quality planning and policy development. Discuss cooperative efforts with the County, including cooperation and staffing support.
5. Continue to identify economically feasible strategies for the development of fresh water.

6. Continue to identify sources and ways in which the City can build diversity in new revenue sources.
 - Continue to review the cumulative impact of the City's fees.

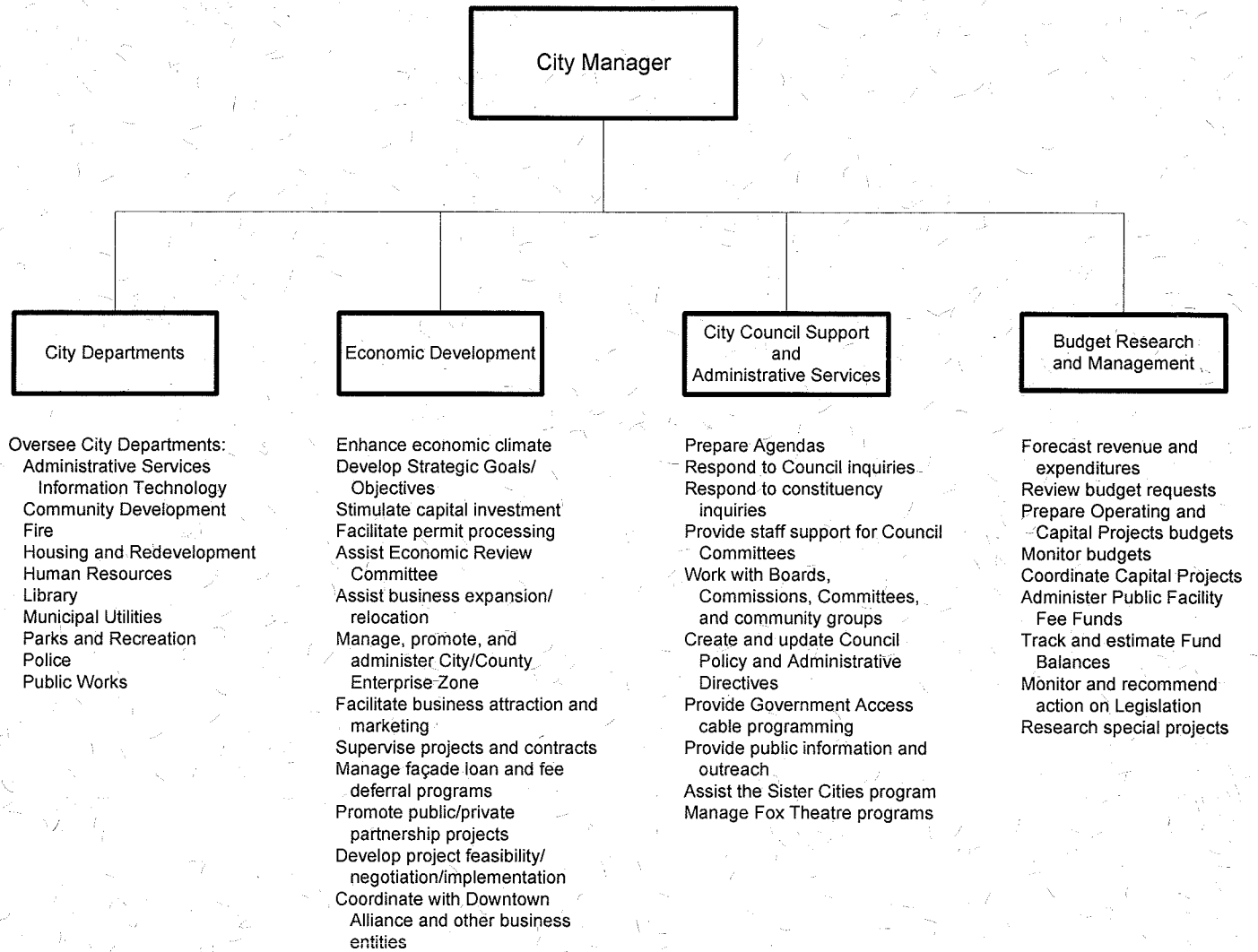
Action Team Assigned:

Budget Efficiency Action Team: The goal of the BEAT is to identify additional sources of revenue, as well as to examine how services are delivered to the public, and to explore opportunities to make the delivers system more efficient.



CITY OF STOCKTON

CITY MANAGER



**CITY MANAGER
ORGANIZATION CHART**

CITY MANAGER ADMINISTRATION**010-1210**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$807,737	\$881,179	\$867,045	(\$14,134)	-2%
Other Services	174,625	169,052	221,075	52,023	31%
Materials/Supplies	21,733	18,166	24,434	6,268	35%
Other Expenses	29,008	18,503	22,323	3,820	21%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,033,103	\$1,086,900	\$1,134,877	\$47,977	4%
POSITION ALLOCATION	13	14	18		

FUNCTION

The City Manager is appointed by the City Council to direct the administration of the City under Council policy. The City Manager provides information to assist the Council in setting policy, implements Council policy, supervises the operation of City Departments, and reports to the Council on administrative activities.

The City Manager's Administration unit consists of three diverse functions.

Administration:

- Implements Council policy
- Plans for long-range City needs
- Provides direction to City departments
- Coordinates multi-departmental functions
- Manages other functions within the unit

Council Support:

- Ensures that Council business is carried out in an orderly manner
- Coordinates and prepares Council reports and bulletins
- Responds to citizen questions and problems
- Coordinates changes and additions to the Council Policy Manual and Administrative Directives
- Monitors Federal and State legislative activities
- Coordinates applications for Boards, Commission and Committee vacancies
- Coordinates activities such as programming for the Cable Government Channel (97)

Budget Management:

- Prepares and produces the City's annual operating and capital budgets
- Prepares and produces the City's five-year CIP plan and capital improvement revenue projections
- Monitors the fiscal condition of the City, projects revenues, and estimates the current and future needs of the City
- Performs special studies and research projects

HIGHLIGHTS

The 2003-04 fiscal year was an exciting one for the City of Stockton. The Asparagus Festival was held in Stockton's Downtown Waterfront area for the first time and was a huge success. The attendance at this three-day multi-event food and entertainment festival increased by approximately 50 percent.

The City is one step closer to winning its second "All America City" Award. This year Stockton is the only California city to be chosen as a finalist. To be chosen as a finalist, Stockton had to show judges exemplary grassroots community problem-solving and how the community works together to tackle challenges and achieve results. This year, the City of Stockton chose three programs; Peace Keepers, Community Partnership for Families, and the Downtown Alliance, to highlight Stockton's problem solving abilities. Each program showed a problem in the community and how it was solved through a proactive and targeted team effort by residents to better their City. A delegation from Stockton will travel to Atlanta to compete in the finals June 10 through 12.

The City's Action Teams continue to evaluate and address significant City issues and focus on the goal of creating a more sustainable and livable community. These teams have been active in making Stockton a better place to live.

The Community Health Action Team (CHAT) continues to evaluate problem locations in the Downtown and Midtown neighborhoods. The Goal of CHAT is to ensure that living quarters are safe and habitable. In the Downtown area, it continued to order improvements, closures and/or demolition of targeted buildings, as well as address problems with licensed and unlicensed multi-occupant dwellings in Midtown. CHAT provides relocation assistance to affected tenants. The following CHAT activities successfully reduced crime and calls for service in the downtown area:

- Updated the Hotel/Motel Ordinance
- Updated Permit to Operate Policy
- Developed mandatory Manager's Permit Training
- Updated the Sprinkler Ordinance

The Neighborhood Action Team (NAT) was formed to improve the quality of life for communities in Stockton by utilizing neighborhood-based interventions and services. Its goal is to evaluate existing neighborhood programs to find ways to effectively continue and expand these programs to other at-risk neighborhoods in the City. NAT developed a Community Organization Guide to assist neighborhood groups in forming a neighborhood organization. It worked with residents in Carrington Circle to aggressively address code enforcement issues, created a youth council, held a successful street fair, and helped establish a community garden. NAT also worked with residents of Park Village Apartments, Ponce De Leon and Acapulco, South Airport/Charter Way and the neighborhood around Kennedy School. NAT is developing and coordinating an after-school recreation and homework program and assisting a Neighborhood Watch program in Weston Ranch.

The Downtown Action Team (DAT) continues to support downtown and waterfront development. DAT created a Downtown Stockton Strategic Action Plan, a dynamic tool which provides detailed steps for revitalizing the downtown. This Plan will align existing planning efforts with major

stakeholders, ascertain top priorities, identify key steps and detailed activities toward implementation of priority actions and develop mechanisms for assessing the future progress.

In 2003-04, grand openings of the cinema and the Council of Governments office building were held, construction has begun on a the arena/ballpark/hotel project on Banner Island, restoration of the Bob Hope Theatre is nearing completion, and the renovation of the Stockton Hotel is well underway.

The Information Technology Department, in collaboration with representatives from the City Managers', City Clerk's Office and Purchasing, have worked to acquire an Agenda and Contract Management Software solution which enables the current manual process to become automated. This software will save countless hours of staff time spent on agenda preparation and contract administration. This streamlining mechanism should be in place by June.

The Budget Efficiency Action Team (BEAT) was created to provide a stable and diverse financial base for city operations. BEAT continues to work to enhance revenue base, maximize cost recovery, and eliminate unnecessary costs.

The General Plan Action Team (GPAT) was formed in 2002-2003. GPAT serves as the steering committee for the preparation of a new General Plan for Stockton, employing Smart Growth and economic development principles. Some of the elements added may include a youth element, green belts, preservation of farm land, and development of in-fill sites. A tentative completion date has been set for November 2004.

The City of Stockton continues to facilitate social, economic, and cultural opportunities to all citizens through the following activities:

- Hosted an interfaith memorial event for the victims of 9/11 on September 11, 2003
- Developed an inter-agency strategy to beautify Smith Canal
- Developed a City facilities plan related to disabled access issues
- Increased lobbying activities in Sacramento and Washington DC
- Worked with Public Works to significantly streamline the process for Capital Improvement Program budgeting.

The City continues to face financial challenges. An initiative measure is scheduled for the November 2004 ballot that would reduce the Utility User Tax rate to 4%. This measure, if passed, would result in a \$16 million revenue loss to the City.

The State is also facing the worst budget crisis in recent years, with a projected \$20 billion deficit. The Governor has proposed cuts to the City that would decrease City General Fund revenue by \$3.2 million, with additional reductions to the Redevelopment Agency. The City's budget will be adopted before the State has determined what reductions it will make. As a result, this budget contains a section of department reductions from the adopted budget, should that be necessary due to the State budget.

CITY MANAGER ECONOMIC DEVELOPMENT

010-1230

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$463,143	\$532,241	629,183	\$96,942	18%
Other Services	219,887	283,736	256,896	(26,840)	-9%
Materials/Supplies	4,882	7,000	8,500	1,500	21%
Other Expenses	369,813	122,500	114,050	(8,450)	-7%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,057,725	\$945,477	\$1,008,629	\$63,152	7%
POSITION ALLOCATION	9	9	7		

HIGHLIGHTS**Economic Development**

During 2003-04, the Economic Development Division participated in or implemented several activities aimed specifically at increasing the City's tax base and providing new job opportunities to Stockton residents:

- Assisted companies in the development of more than 2.34 million square feet of new industrial and commercial building space in Stockton during 2003 with a construction valuation totaling over \$123 million.
- Coordinated and led over 90 Economic Review Committee (ERC) and other developer-related meetings during 2003.
- Assisted in the planning and development of a 700,000+ square foot retail power center at Eight Mile Road and I-5, Spanos Park West Place. Two major retailers, Target and Khol's, have already opened up shop, with several additional speciality stores soon to follow. Park West Place will create hundreds of new jobs and generate over \$3 million in sales tax revenue each year.
- Made referrals to other governmental and private institutions to assist companies in securing financial assistance. During 2003, businesses were assisted by the Tracy/San Joaquin County Certified Development Corporation (CDC), San Joaquin County's Revolving Loan Fund and the Business Incubator Loan Program. The Revolving Loan Fund alone awarded \$1.27 million to five Stockton businesses in 2003, which created 49 new jobs for the community.
- "Advantage Stockton" continues to be a huge success with an average of 200 properties listed and 2,000 visitors each month. This online database of available commercial property can be accessed 24-hours-a-day at www.stocktongov.com.

- An informative, high-quality community profile was produced to assist Economic Development staff with business attraction efforts. Stockton's community profile consists of a 16-page, full-color booklet filled with business incentive and quality of life information. PG&E partnered with the Economic Development Division to help fund the project; 2,000 profiles were printed.

Enterprise Zone

In order to better serve the Stockton business community, in December 2003 the City Council approved the expansion of the Facade Improvement Grant Program to include several major corridors within the Midtown and South Stockton areas. Since the programs inception in 1992, over \$1.4 million has been awarded for facade improvements at 92 locations in Downtown Stockton.

The "Downtown Financial Incentive Program" was implemented to encourage reuse of existing, vacant buildings in the downtown area. This program virtually eliminates building permit and public facility fees for downtown buildings that have been vacant for at least six months. Since the program was adopted by City Council in December 1999, seven downtown businesses took advantage of the program.

FUNCTION

The Economic Development unit of the City Manager's office focuses on directing activities which promote expansion of the local economic base and result in jobs for members of the community. These activities are conducted at the direction of the City Manager, in response to the City Council.

2003-04 Objectives

1. Hold one Enterprise Zone Seminar by February 2004.
2. Develop an interactive multimedia CD-ROM featuring business incentives and quality of life attributes in Stockton, to distribute to Bay Area businesses and at retail and industrial trade shows/conferences, by August 2003.
3. Expand the Stockton/San Joaquin Enterprise Zone to include Rough & Ready Island. Expansion is expected to be complete by June 2004.

2003-04 Accomplishments

1. Seminar was postponed to 2005. However, several Enterprise Zone presentations were made to interested groups during 2003-04.
2. "Stockton: A Great Place to do Business!" CD-ROM was completed and distributed to local businesses, as well as Bay Area companies during 2003. 5,000 CDs were produced.
3. Expansion of the Enterprise Zone hinges on the rezoning of Rough & Ready Island from public land to industrial, as well as continued staffing of the Enterprise Zone program at the State level.

2003-04 Objectives

4. Facilitate project approval of a major retail center at I-5 and French Camp Road by March 2004.

2003-04 Accomplishments

4. Extensive due diligence by the developer, along with an extended renegotiation between the developer and the major property owner resulted in a delay in the rezoning process.

2004-05 Unit Objectives

1. Implement an energy efficiency program (Stockton's Smart Energy Program) in partnership with PG&E targeting Downtown, Midtown, and South Stockton residents and small businesses by June 2005.
2. Create a comprehensive fact sheet on each of the City's industrial parks by October 2004.
3. Facilitate project approval of a major retail center at Interstate 5 and French Camp Road by March 2005.

Stockton

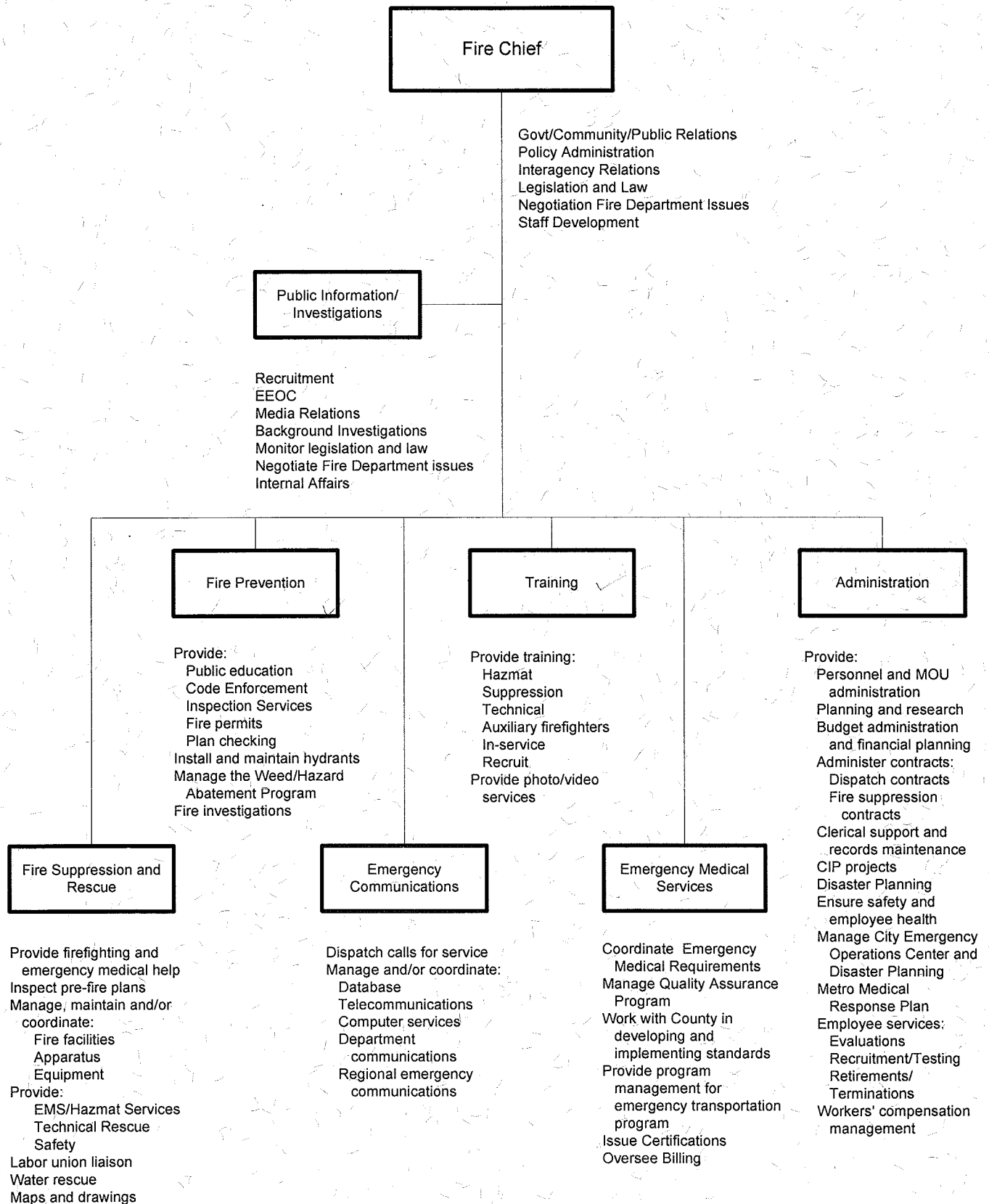


2004



CITY OF STOCKTON

FIRE



**FIRE
ORGANIZATION CHART**

FIRE**010-2600**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$33,498,515	\$35,268,480	\$39,271,676	\$4,003,196	11%
Other Services	2,994,447	2,880,993	2,277,819	(603,174)	-21%
Materials/Supplies	703,716	396,420	388,783	(7,637)	-2%
Other Expenses	47,367	47,475	24,093	(23,382)	-49%
Capital Outlay	9,279	0	10,000	10,000	
TOTAL BUDGET	\$37,253,324	\$38,593,368	\$41,972,371	\$3,379,003	9%
POSITION ALLOCATION	270	259	237		

*Actual expend - C A P R***MISSION STATEMENT**

The mission of the Stockton Fire Department is to provide a high level of life and property safety through fire control, fire prevention services, emergency medical services and the mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of the community. It is our objective to provide these services in a way that the community will know that "we care."

HIGHLIGHTS

On June 6, 2003, the Stockton Fire Department coordinated a training exercise designed to teach Police and Fire upper-level managers to work in a unified command on large incidents. A consultant from San Francisco Fire Department presented a simulated terrorist attack at Weber Point, and Police and Fire Departments mitigated the emergency working as a team. All upper level managers from both departments attended. Funding for the project came from the Metropolitan Medical Response System contract with the Department of Human and Health Services designated for disaster preparedness.

The new Candidate Physical Ability Test (CPAT) was used for the first time in the hiring of firefighters. The exam is a standardized/validated physical ability test that is used throughout the United States to test the performance level of prospective firefighters. The test allows the SFD to certify candidates and accept certificates from candidates that have successfully completed the test in other jurisdictions in the previous year.

The Fire Chief implemented a quality improvement program. He set up meetings with all mid-level managers and asked for input for improvement to any and all SFD policies and procedures. He also made personal visits to firehouses to gather input from the rank and file on improvements. As a result, he requested that upper management put many of the excellent suggestions into play for the benefit of service to the community.

Home preparedness guides were created to provide the general public with information regarding the best actions to take during man-made or natural disasters, including terrorist attacks. The City's website was expanded to incorporate these recommendations and links to other government sites that provide further, more specific information.

Company 4's Engine and Truck Companies (located at San Joaquin Delta College) were equipped with Opticom traffic light preemption emitters, and a test was conducted at three intersections down Pershing Avenue. The test proved successful in improving response time and reducing the probability for vehicle accidents by changing the traffic lights to green to clear traffic when fire apparatus is approaching. Company 11 (Swain Road) was then equipped with emitters and a corridor running east from Tam O Shanter Drive to the Southern Pacific Railroad tracks was activated to improve response time. All new traffic signals are constructed with the new safety devices.

Two new grass rigs were equipped with all the necessary tools and equipment to qualify them as Type 3 Engines by the California Office of Emergency Services. These apparatus were used at the San Diego Wildland fires. The City of Stockton is currently reimbursed by the State at a rate of \$700 per day per apparatus when they are deployed.

Through numerous Federal Grants response capabilities of the Hazardous Materials Team, the Urban Search and Rescue Team, and the Water Rescue Team have been expanded and improved for preparedness for terrorist acts. All have acquired more education, tools and equipment to provide a higher level of service should an attack occur. Truck 3 acquired a "Heavy" level certificate and Trucks 1 and 2 acquired "Light" certifications for Urban Search and Rescue from the Office of the State Fire Marshal. The Hazardous Materials team is currently working towards a state level certification also.

The Fire Prevention Division transitioned from a General Fund Division to a combination Developmental Services and General Fund Division. This was accomplished by determining those job tasks associated with plan checking, fire permit issuance and inspections. The costs of providing these services are reflected in the fees charged. This change has relieved the General Fund of approximately \$1,400,000.

The Fire Prevention Division has achieved 100% compliance by the hotels in the downtown area of fire sprinkler and hard-wired smoke detectors installation. This was accomplished through the Hotel/Motel Fire Sprinkler Ordinance. In addition, we were able to negotiate an agreement with the owners of the Mayfair Apartments to install fire sprinklers throughout the building. Therefore, the fire and life safety attributes of these older residential buildings has dramatically increased.

The Stockton Fire Department EMS Division opened two additional ambulances in 2003 to bring the total ambulances in operation to six. The Division has hired a total of 36 new employees to fill all open positions.

The City of Stockton, AMR, and A-One Ambulance Service have entered into an agreement to bid together in response to a San Joaquin County exclusive ambulance operating bid for ambulance service. The bid process should be completed by early 2005.

The Fire Department and the City of Stockton Volunteer Coordinator created and drafted policies and procedures for a Community Emergency Response Team (CERT) founded by Homeland Security. The Fire Department was the lead for this program which organized over 200 volunteers to bring a higher state of preparedness to our community in the event of a terrorist attack or natural disaster.

Fire Fighters Auxiliary has increased its membership to 35 volunteers. They recently acquired a non-profit status in order to fund equipment and supplies. They developed a new procedures manual, mission statement, and have recently increased the amount of training in order to certify all members to the Firefighter I State level through the State Fire Marshal's Office.

The Fire Department's Training Division provided a training academy for 20 new firefighters. During this Academy, training was also provided to Lodi recruits by contract with the City of Lodi. The purpose is to provide quality firefighting education, and in return, the cost of providing fire service to the Stockton community is reduced.

The Division of Training began utilizing the new Regional Training Facility, located behind Company 2 at 110 West Sonora Street. There are three masonry buildings including a multiple floor structure, a garden apartment, a simulated hotel, a storefront with integral basement, peaked-roof props, and numerous areas essential for demonstrating firefighting and rescue techniques. These training buildings provide multiple areas to facilitate practical hands-on lessons to the emergency workers.

The SFD-Division of Training produced twelve one-day, officer development classes for new and prospective fire officers during this training year. These classes encompassed fire management, leadership, fireground tactics and strategy, safety and procedural issues.

The SFD hosted three specialized training classes in Rescue Systems, Confined Space Awareness, and Hazardous Materials Awareness to members of the SFD, as well as fire professionals from other local fire departments to reduce the cost to the Fire Department.

The addition of emergency ambulances provided by the City of Stockton and other local ambulance providers has greatly improved ambulance availability during an emergency. Only once during the past fiscal year were three or less ambulances available for emergency response in the City of Stockton. The previous year the City of Stockton experienced three or less ambulances available for emergency response 16 times.

BUDGET UNITS**Administration:** 010-2610

The Fire Department Administration unit is responsible for establishing policies and procedures. It provides executive supervision, planning, organization, staffing, coordination and budgeting for the department.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$1,726,764	\$1,756,503	\$2,114,643	\$358,140	20%
Other Services	171,989	162,882	312,154	149,272	92%
Materials/Supplies	12,443	13,277	19,277	6,000	45%
Other Expenses	15,370	9,356	11,300	1,944	21%
Capital Outlay	0	0	10,000	10,000	
TOTAL BUDGET	\$1,926,566	\$1,942,018	\$2,467,374	\$525,356	27%
Position Allocation	13	13	15		

2003-04 Objectives

1. Expand the traffic light pre-emption pilot program to include Engine 11 and a corridor on Hammer Lane from Tam O'Shanter to the east by December 2003.
2. Provide training for Stockton Police Department and Fire Department upper management on Unified Command for better coordination at major emergencies and possible terrorist threats by December 2003.

2003-04 Accomplishments

1. Traffic signals from Tam O' Shanter Drive, east to the Southern Pacific Railroad tracks are functional. Engine 11 and Medic 11 are equipped with emitters to control traffic signals for improved response time and accident reductions. Completed December 2003.
2. On June 6, 2003, Fire and Police upper management worked together in a Unified Command to work on a simulated terrorist attack at Weber Point. The training was provided by a San Francisco Fire Department representative trained in Unified Command and terrorism response.

2003-04 Objectives

3. Acquire Certified Physical Agility Test (CPAT) approved by the International Association of Firefighters and International Association of Fire Chiefs to test prospective firefighters' physical ability by June 2004.

2003-04 Accomplishments

3. The CPAT was used for the recruitment of firefighters in the spring of 2004.

2004-05 Objectives

1. Complete firehouse expansions to provide room for ambulance personnel at Companies 9 and 12, and complete design and implement process of expansion construction on Companies 3, 7, 10, and 11 by June 2005.
2. Equip all firehouses with diesel exhaust evacuation systems to create a safer working environment for all employees by June 2005.
3. Create a paperless fire station supply ordering process and make the 10 most used forms available to employees on-line to reduce total amount of paperwork by December 2004.

FIRE**010-2600****Firefighting: 010-2620**

The Fire Suppression unit is responsible for combating hostile fires, conserving property through overhaul and salvage operations, providing urban search and rescue, delivering advanced and basic life support medical services, and providing emergency mitigation resources for hazardous material spills and releases. This unit is also responsible for inspecting multi-residential, commercial, and industrial property for code violations and fire hazards and for maintaining the appropriate work records, apparatus and equipment necessary to carry out its mission.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$28,002,002	\$30,745,687	\$36,506,108	\$5,760,421	19%
Other Services	1,729,314	1,835,410	1,806,232	(29,178)	-2%
Materials/Supplies	614,989	296,645	316,606	19,961	7%
Other Expenses	5	1,633	1,633	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$30,346,310	\$32,879,375	\$38,630,579	\$5,751,204	17%
Position Allocation	218	218	218		

2003-04 Objectives

1. Increase Truck No. 3's State of California Office of Emergency Services Urban Search and Rescue level to "Heavy" using Metropolitan Medical Response System contract funds by December 2003.
2. Equip four new Fire Dispatch units (Grass Rigs) with equipment that elevates them to an OES Type 3 Fire Engine so that there can be reimbursement for fire details by State OES by December 2003.
3. Create a Tactical Medic team to work with Stockton Police S.W.A.T. on hostage and terrorist incidents by June 2004.

2003-04 Accomplishments

1. Truck No. 3 received certification for "Heavy" level Urban Search and Rescue, the highest rating given by the California Office of Emergency Services, in November 2003.
2. Two units were upgraded to OES Type 3 fire engines in August 2003; two others could not be upgraded due to budget constraints.
3. Teams are currently training together. Protocols and procedures were developed in November 2003. They are ready for high and low risk situations.

2004-05 Objectives

1. Equip a donated PG&E truck with Urban Search and Rescue equipment to create a stand-alone rescue vehicle so that firefighting vehicles will not be diverted from firefighting purposes, by June 2005.
2. Purchase for the Water Rescue Team federally-funded equipment necessary to make Level A entry for incidents involving Hazardous Materials in the waterways by December 2004.
3. Maintain physical readiness necessary for the firefighting occupation and implement a mandatory physical fitness program with a training manual that details workouts for low level exertion to high levels of exertion for employees at all stages of physical capability by December 2004.

FIRE**010-2600****Fire Prevention: 010-2630**

The function of Fire Prevention, Hydrant Division is to inspect underground water systems, place new hydrants in newly developed areas, and to maintain the current hydrant system. The City of Stockton's hydrant system is maintained at the highest level for firefighting readiness (rated Class 1 by the Insurance Services Office).

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$1,506,782	\$424,056	\$89,422	(\$334,634)	-79%
Other Services	337,897	107,294	66,201	(41,093)	-38%
Materials/Supplies	50,343	47,191	34,000	(13,191)	-28%
Other Expenses	1,741	0	0	0	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,896,763	\$578,541	\$189,623	(\$388,918)	-67%
Position Allocation	13	3	1		

2003-04 Objectives

1. Develop a program, in partnership with the Human Resources Department, to target grades 11 and 12 to include Fire Safety and career opportunities by January 2004.
2. Develop an interagency investigative unit with Bureau of Alcohol, Tobacco and Firearms (ATF) and local law enforcement to reduce the incidents of arson by June 2004.

2003-04 Accomplishments

1. This program was canceled due to staffing limitations.
2. A professional relationship with ATF was developed in August 2003 which allows us to cooperate on fire investigations.

2004-05 Objectives

1. Replace all hydrants forty years old or older with new hydrants to reduce costs of maintenance and problems finding parts, by June 2005.

Training: 010-2650

The Training Division is responsible for developing and coordinating all training activities, including in-service and recruit academy training; providing reports on training activities; gathering and maintaining technical data; researching and developing emergency procedures and equipment; verifying appropriate vehicle operating license renewal as required by the Stockton Fire Department and the California Department of Motor Vehicles; and coordinating the use of Department training facilities. The Training Division also ensures that Fire Department personnel meet and achieve recognized training certifications in the areas of firefighter, engineer, EMT-1, paramedic, rescue technician, confined space technician, instructor, and hazardous materials technician. This Division functions as the central point for purchase and dispersal of firefighting safety equipment. The Training Division also serves as the department liaison to the SFD auxiliaries for job training and readiness programs. Training Division personnel act as Department safety officer and incident safety officers at major emergencies.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$593,986	\$470,540	\$561,503	\$90,963	19%
Other Services	121,203	97,213	93,232	(3,981)	-4%
Materials/Supplies	16,238	24,900	18,900	(6,000)	-24%
Other Expenses	28,388	33,825	11,160	(22,665)	-67%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$759,815	\$626,478	\$684,795	\$58,317	9%
Position Allocation	4	3	3		

2003-04 Objectives

1. Develop and present at least twelve (12) Officers Academy classes using specific curriculum, a variety of presentation techniques, a written lesson plan, and an accurate means to evaluate learning, by December 2003.

2003-04 Accomplishments

1. From July 1 through December 31, 2003, twelve Officer Academy classes were created and taught by chief officers for the benefit of relatively inexperienced company officers and likely candidates for company officer. Many of these one-day class sessions were well attended. Feedback from students was positive and provided good suggestions for future classes.

2003-04 Objectives

2. Develop and market the SFD's new Training Facility including a service fee schedule and a comprehensive operations manual for the safe use of the facility, and begin scheduling facility use for the SFD and outside agencies by December 2003.
3. Create a minimum of four (4) Officers Training sessions emphasizing the management of major incidents, incident command, enhancing communications under adverse conditions, and tactical decision making, by June 2004.

2003-04 Accomplishments

2. Preliminary meetings were held on this subject, however, the fee schedule and comprehensive operations manual for use of the new Regional Training facility are being carried over to the 2004-05 fiscal year.
3. Due to the emphasis on Recruit Training and the training of EMS Technicians, the strong emphasis on incident command and communications was shifted to EMS, Weapons of Mass Destruction, and WMD Consequence Management training for Officers. The goals of 2003-04 are being shifted to 2004-05.

2004-05 Objectives

1. Create a minimum of four (4) Officer's Training sessions emphasizing the management of major incidents, incident command, enhancing communications under adverse conditions, and tactical decision making by June of 2005.
2. Develop and market the SFD's new Training Facility including a service fee schedule and a comprehensive operation manual for the safe use of the facility, and begin scheduling facility use for the SFD and outside agencies by December 2004.

FIRE**010-2600****Emergency Communications: 010-2660**

The Emergency Communications unit's mission and function is to receive and appropriately dispatch calls for service from citizens, businesses, and other government agencies. Requests for service are most often of an emergency nature for fire and medical responses, as well as non-emergency calls, including Public Works. The Division dispatches emergency medical calls within the City of Stockton and for approximately 60,000 citizens in contracted fire districts, as well as dispatching fire and ambulance calls for approximately 630,000 people in all of San Joaquin County.

Fire Communications personnel also provide Emergency Medical Dispatch (EMD) for all of our customers. The EMD system utilizes a set of questions and responses to determine the type and number of emergency medical responders to assign to each call for service. After the level of response has been determined, the call-taker remains on the phone to give pre-arrival instructions to emergency first responses specific to the type of emergency calls received.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$1,668,981	\$1,871,694	\$0	(\$1,871,694)	-100%
Other Services	634,044	678,194	0	(678,194)	-100%
Materials/Supplies	9,703	14,407	0	(14,407)	-100%
Other Expenses	1,863	2,661	0	(2,661)	-100%
Capital Outlay	9,279	0	0	0	
TOTAL BUDGET	\$2,323,870	\$2,566,956	\$0	(\$2,566,956)	-100%
Position Allocation	22	22	0		
*Moved to Special Revenue Fund 042-0000					

2003-04 Objectives

1. Develop a funding plan and procure an ECD stand-alone emergency power generator as an emergency back by August 2003.
2. Develop a funding source for a City-owned automatic vehicle locator system (AVL) and procure and place the AVL equipment in Fire Department Apparatus by June 2004.

2003-04 Accomplishments

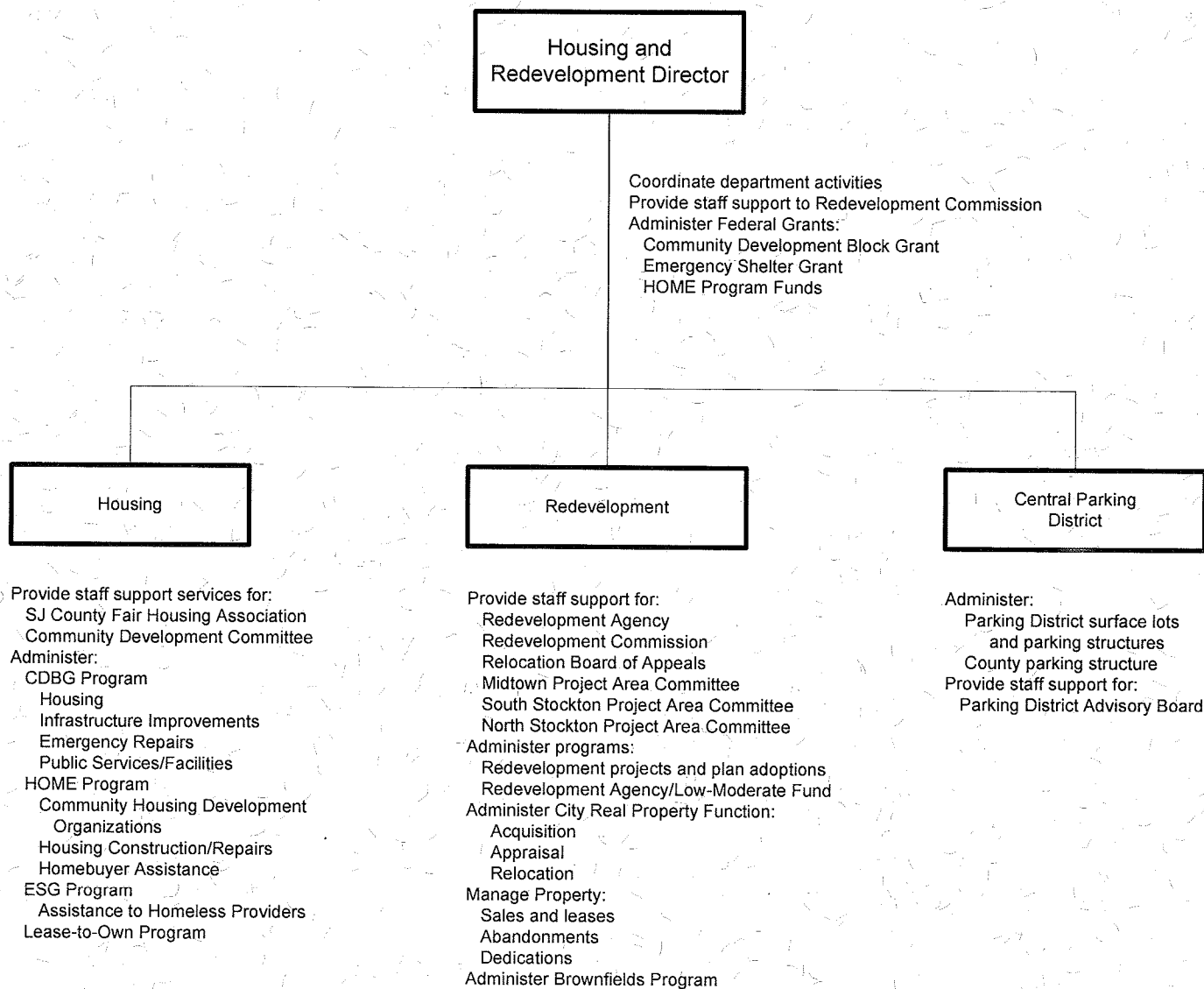
1. Received funding for an ECD stand-alone emergency power generator and installed December 2003.
2. CSI communications consultant group will evaluate joint (Police and Fire) AVL system needs prior to funding (ongoing pending funding).

2003-04 Objectives	2003-04 Accomplishments
3. Develop an Emergency Medical Dispatch Quality Improvement (QI) program by December 2003.	3. An ECD Quality Assurance program is now in place. All ECD telecommunicators were trained in ICS 200 at no cost in September 2003.
4. Provide ICS 200 Level training to all Telecommunicators in order to improve skills and abilities when dealing with major fire incidents and other large emergencies by December 2003	4. ICS 200 in-house training was provided to all telecommunicators by a State-certified instructor in September 2003.



CITY OF STOCKTON

HOUSING AND REDEVELOPMENT



**HOUSING AND REDEVELOPMENT
ORGANIZATION CHART**

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,325,173	\$1,553,905	\$57,743	(\$1,496,162)	-96%
Other Services	862,556	865,965	8,305	(857,660)	-99%
Materials/Supplies	93,736	67,494	650	(66,844)	-99%
Other Expenses	6,239	4,655	0	(4,655)	-100%
Capital Outlay	79,407	60,000	0	(60,000)	-100%
TOTAL BUDGET	\$2,367,111	\$2,552,019	\$66,698	(\$2,485,321)	-97%
<hr/>					
POSITION ALLOCATION	31	28	-		
*Neighborhood Services positions moved to Police Department					

MISSION STATEMENT

The Housing and Redevelopment Department functions as a program and service delivery unit created to help address the community's needs for decent housing, a suitable living environment and sustained economic health from both a residential and commercial/industrial perspective.

This department is organized into three divisions: Housing, Real Property and Redevelopment. The department is funded by federal and state grants/loans, the Capital Improvement Program, Redevelopment Project Tax Increment, the General Fund and long-term debt proceeds.

HIGHLIGHTS

Housing

The City receives a total of approximately \$8 Million in funding from the U.S. Department of Housing and Urban Development for Community Development Block Grant, Home Investment Partnership program, and Emergency Shelter Grant programs. Community Development Block Grant funds are targeted to assist low-income residents and to eliminating slums and blight. Home Investment Partnership funds are utilized to create housing opportunities for low-income households. The Emergency Shelter Grant program provides financial assistance to homeless service providers. The Housing section administers these programs and serves as staff support to the Community Development Committee.

During the past year, the Housing program has fielded over fifty inquiries for housing projects and met with more than a dozen developers interested in various affordable housing projects. As a result of these efforts three housing projects have been initiated during the 03-04 fiscal year. In addition, the City's housing programs are being revamped to meet the changing needs of the community.

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

The 2003-2004 allocation of Community Development Block Grant provided funding for:

- Non-profit public service organizations including ABC's to Home Ownership, Ebenezer Economic Development Corporation, and the Greater Stockton Emergency Food Bank.
- San Joaquin Fair Housing Association in providing fair housing information, education, and mediation services for tenants and landlords.
- Taft neighborhood street improvements including the installation of storm drainage, streets, curbs, gutters, sidewalks, and lighting along Mary Avenue.
- Emergency assistance in the form of grants and loans to low-income homeowners for the repair of health and safety violations.
- Downtown revitalization efforts in the form of forgivable Facade Loans to businesses that are in need of financial assistance to make exterior improvements to their commercial property.

The federal Home Investment Partnership allocation was used in 2003-2004 to rehabilitate the single-family residences of low-income homeowners, provide downpayment assistance to low-income homebuyers, and assist Community Housing Development Organizations (CHDO) with the development of low-income housing projects.

The City distributed \$172,000 in Emergency Shelter Grant funds to five emergency shelters and one homeless service provider which were utilized for the operational and maintenance costs associated with assisting the homeless.

Redevelopment

While a more detailed description of the Agency's accomplishments can be found under the Redevelopment Agency Section of the City's Annual Budget, below is a summary of the Agency's activities and accomplishments during the 2003-04 Fiscal Year:

Downtown Redevelopment: It was an exciting year for the Agency as grand opening celebrations took place for the spectacular City Centre Cinemas on December 17, 2003. With record attendance during its first month (over 100,000 attendees), the new downtown theatre continues to attract movie patrons from across the Central Valley. The 18,000 square feet of retail development, including the national tenant Starbucks, continues to draw residents and visitors alike to the Downtown area. Other exciting highlights in the Downtown area included the completion of the 30,000 square foot office building for the San Joaquin County Council of Governments Office and groundbreaking activities for a new 52,000 square foot office building near Lincoln and Washington Streets. The Agency also facilitated efforts with respect to the \$22M Record Project Expansion underway and the Guaranty Bank Regional Headquarters scheduled for completion by Fall 2005. Renovation work continued on the Bob Hope Theatre and the Hotel Stockton.

The Agency was also the proud recipient of the 2004 CRA Award of Excellence for Brownfields Development for the Dean De Carli Waterfront Square Project.

Midtown Redevelopment: In January 2004, the Agency designated the 2-block Constitution Park Master Development Area in the vicinity of Fremont Street and Airport Way and issued Requests for Proposal for development of this area.

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

Work continued by Grupe Company on the University Park Project, site of the California State University, Stanislaus campus. In support of those efforts, the Agency is funding traffic signal improvements at Harding Way and Palm Avenue. Design work was completed during the 2003-04 Fiscal Year with the project scheduled for completion by Fall 2004.

South Stockton Redevelopment: In July 2003, the Agency approved an Exclusive Negotiating Rights Agreement with Stockton I for the development of a retail center on a portion of the Airport Way Master Development Area. Work was underway by the private developer on the Rancho San Miguel Market during Fiscal Year 2003-04.

In addition, the Agency received proposals for development for the Gleason Commercial Master Development Area.

New Redevelopment Project Areas: The Agency wrapped up its plan adoption efforts for the proposed North Stockton and Rough & Ready Island Redevelopment Project Areas. If approved in late Summer 2004, these two project areas are estimated to generate over \$8 million in gross tax increment revenue during the first five years of project area activity.

The proposed North Stockton Redevelopment Area is comprised of over 3,800 acres just north of Harding Way. Prior to this, redevelopment activity was concentrated in the southern and central parts of the City. The inclusion of this proposed area provides an opportunity for comprehensive economic change throughout the City.

Affordable Housing: The City/Agency completed efforts associated with a \$13.3 million bond issuance to assist with financing for the Hotel Stockton, Mercy Housing and Fremont Park Affordable Housing Projects. When completed, these projects are expected to generate an additional 250 affordable housing units - both rental and owner-occupied - in the Downtown, Midtown and South Stockton areas. While development agreements are anticipated to be finalized for both the Mercy Housing and Fremont Park Projects, renovation efforts continue on the transformation of the historic Hotel Stockton - a project scheduled for completion by December 2004.

Real Property

Real Property staff participated in a variety of real estate transactions during fiscal year 2003-04. Property rights were obtained for a number of City projects including the North Shore Development Project, South Stockton Aqueduct Project, City Centre Parking Garage, North Stockton Pipeline Project, multiple parcels for future parkland development and future parking lots, March Lane/El Dorado Street Improvements, March/Bianchi Water Pipeline Loop Project, and the Eight Mile Road/I-5 Storm Water Retention Basin.

Major acquisitions included land needed in advance of future projects for the Delta Water Diversion Project and the Arch Sperry Road Realignment Project. Contract administration and oversight was provided for acquisitions required by the Wastewater Collection System 9 Project and the March Lane Extension Project. Pre-acquisition work commenced on the new Mercy Affordable Housing Project and the Alex G. Spanos Elementary School in the Gleason Park

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

Neighborhood. In addition, pre-acquisition work commenced on property rights required by the Harding Way/Pershing Avenue Intersection Improvement Project.

Condemnation support was provided for numerous eminent domain cases involving acquisitions for the Hammer Lane Widening Project (Phases I and II), the Mercy Affordable Housing Project and various Downtown hotels.

Considerable staff time has been devoted to relocation requirements for Downtown hotels and for relocations related to acquisitions for the North Shore Development Project and other City/Agency projects.

Real Property staff processed numerous right-of-way dedications, abandonments and alley closure applications. In addition, several leases, rights-of-entry and surplus property sales were processed as part of this Division's property management function. Additional activities were completed in support of other parks, municipal utility, library, police and public works projects.

BUDGET UNITS**Housing**

The Housing Division functions as a program and service delivery unit in an effort to address the community's need for decent and affordable housing, suitable neighborhoods and living environments, and to provide assistance and aid in the prevention and elimination of slum and blight. The Division goals are accomplished through the planning and implementation of several State and Federal grant funded housing and bond programs including: the Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and the Emergency Shelter Grant (ESG) programs. Additional affordable housing programs are provided through the use of local resources and through the Redevelopment Agency Low and Moderate Income Housing Funds. The Division also provides staff support to committees and several community organizations.

Appropriation and staff for the Housing Division are included in the Community Development Block Grant Fund located in the Grant section of this document.

2003-04 Unit Objectives**2003-04 Unit Accomplishments**

- | | |
|---|---|
| 1. Complete the Housing Trust Fund Study and related Inclusionary Housing Ordinance by March 2004. Complete program design issues and implement the Trust Fund by June 2004. | 1. Replaced by activities with Council Subcommittee and preparation of Housing Element, which was completed in January 2004. |
| 2. Amend the Housing Assistance Programs to reflect current community needs and increase the use of these programs in conjunction with code enforcement efforts by June 2004. | 2. Revisions are progressing and will be brought before City Council as part of the Annual Update to the Consolidated Plan in May 2004. |
| 3. Identify and obtain funding for housing made available through the State of California's Proposition 46 Housing Bond by June 2004. | 3. The City was awarded additional CalHome funds in the amount of \$500,000 on February 4, 2004 for its downpayment assistance and housing rehabilitation programs. |

2004-05 Unit Objectives

1. Begin the process of establishing two additional affordable housing projects by June 2005.
2. Formulate the 2005-2010 Consolidated Plan and Analysis of Impediments to Fair Housing as required by HUD. This document is prepared every five years and is due to HUD by May 2005.

HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700

Redevelopment/Real Property: 010-1750

The Redevelopment Division administers activities in each of the City's four redevelopment project areas and assists the Economic Development Division of the City Manager's Office in carrying out economic development activities. Staff provide administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees. The Redevelopment Division also administers the Redevelopment Agency's Low/Moderate Income Housing Fund, which promotes the development of affordable housing to low- and moderate-income households.

The Real Property Division is responsible for the administration of the City's total real estate function/activity including property acquisition, appraisals and appraisal review, property management, tenant/business relocation and processing of abandonments and dedications.

2003-04 Unit Objectives

1. Adopt a new redevelopment project area in North Stockton by June 2004.
2. Adopt the Rough & Ready Island Redevelopment Project Area by December 2003.

2003-04 Unit Accomplishments

1. Nearly complete. Plan adoption efforts continued with formal approval of a redevelopment plan scheduled for no later than July 2004.
2. Nearly complete. Following the revision of project area boundaries, plan adoption efforts continued with formal approval of a redevelopment plan scheduled for no later than July 2004.

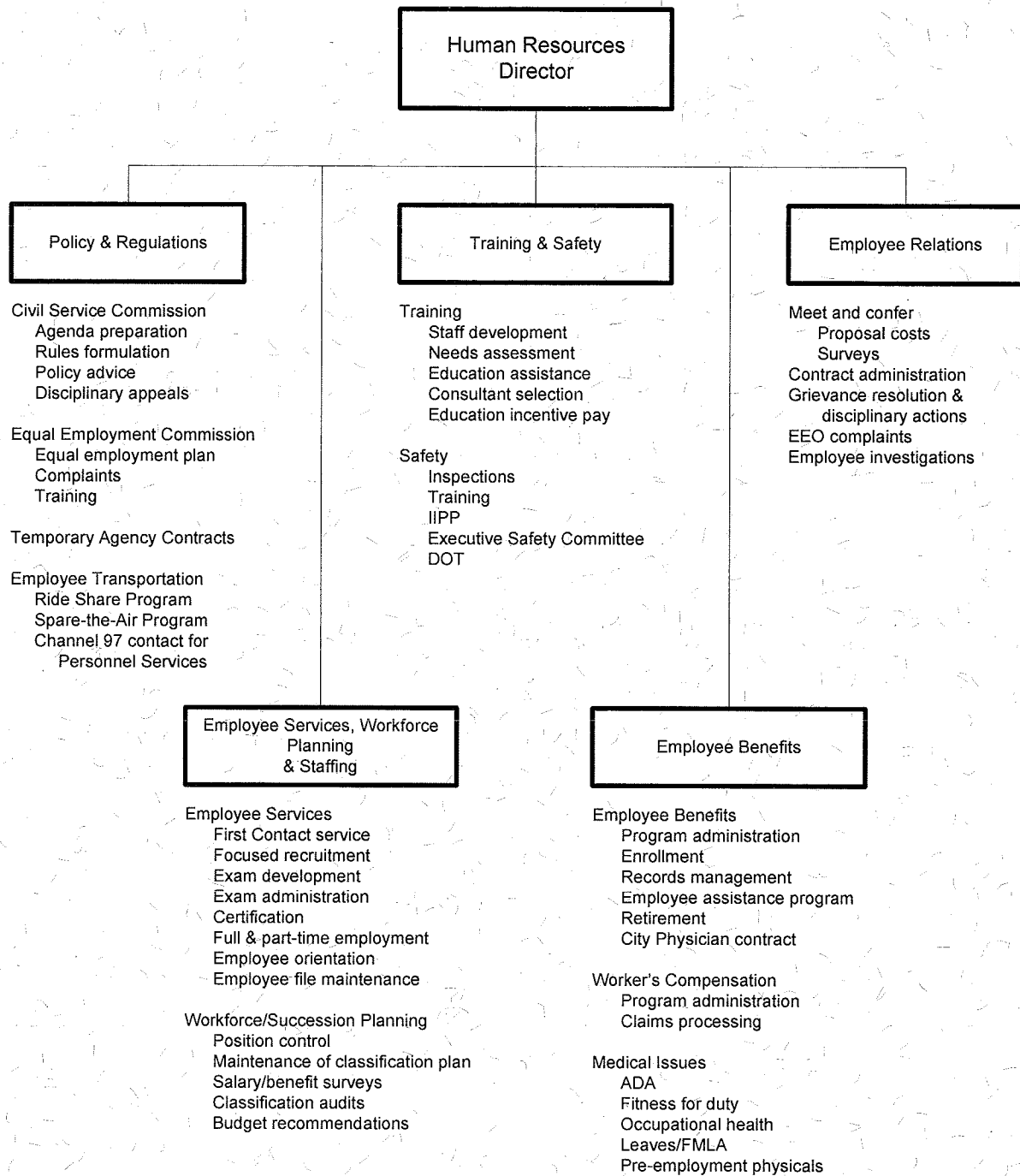
2004-05 Unit Objectives

1. Adopt the North Stockton and Rough & Ready Island Redevelopment Project Areas by July 2004.
2. Complete the Agency's 5-Year Implementation Plan by December 2004.
3. Develop a plan to extend the time limits associated with existing redevelopment project areas by September 2004.
4. Complete acquisition activities associated with the Mercy Affordable Housing Project by April 2005.
5. Complete construction of the Lincoln/Washington Office Building Project by December 2004.



CITY OF STOCKTON

HUMAN RESOURCES



**HUMAN RESOURCES
ORGANIZATION CHART**

HUMAN RESOURCES DEPARTMENT**010-1600**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,073,484	\$1,163,615	\$1,321,590	\$157,975	14%
Other Services	434,328	429,457	409,778	(19,679)	-5%
Materials/Supplies	68,254	71,025	58,196	(12,829)	-18%
Other Expenses	75,902	134,603	107,140	(27,463)	-20%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,651,968	\$1,798,700	\$1,896,704	\$98,004	5%
POSITION ALLOCATION	15	15	16		

MISSION STATEMENT

The mission of Human Resources is to provide the City of Stockton with qualified individuals to perform its public service mission through the classification, recruitment and examination process. Human Resources coordinates, develops, and monitors Citywide training, safety and equal employment programs to assist employees in carrying out the City's mission. The department maintains the central position control system and administers the employee relations program, including meet-and-confer sessions, memoranda of understanding preparation and administration, and grievance and dispute resolution. The department serves as staff to the Civil Service Commission and the Equal Employment Commission, administers employee benefit, workers' compensation and safety programs, and the Citywide Service Pin and Retirement Award Programs.

HIGHLIGHTS

The department amended the entire set of Civil Service Rules for Miscellaneous Employees to reflect new laws and regulations governing municipal employment. In addition, outdated and gender-specific language was revised, irrelevant provisions deleted, and the Human Resources Department and its personnel names were revised.

A ballot initiative was referred to the City Council relating to the administration of veteran's preference points. The desire is to provide all members of the Armed Forces, with the exception of Red Cross members, who have served a minimum of 181 days in active duty and been honorably discharged with the veteran's preference of five additional points on any entry-level examination.

The Employer-Employee Resolution (Council Resolution No. 32,538) (the "EERR") was amended to expand the definition of "Confidential Employee" to include all employees of the City Clerk's Office. As a result of this action, the class specifications for the positions of Deputy City Clerk I/II, Records Research Specialist, and Senior Deputy City Clerk were amended to reflect

the "confidential" designation of the City Clerk's Office. The affected employees became a part of the Unrepresented Management/Confidential Employees Compensation Plan.

The Fire Fighter Task Force scheduled candidate preparatory sessions at Fire Station #2 on a regular basis. These sessions provided potential candidates an opportunity to run through the City of Stockton's current physical agility exam. Firefighters were present to answer questions regarding specific techniques. The expectation is a higher success rate of females and small stature candidates in the physical agility portion of the entry-level Firefighter examination process.

The department worked with the Stockton Unified School District to coordinate the implementation of a high school educational program about careers in Police Service. The Weber-Stockton Criminal Justice Program was established at the Charles M. Weber Institute of Applied Science and Technology. Retired City of Stockton sworn Police personnel have been employed as instructors for this program.

A Deep Class Taskforce was formed comprised of Human Resources staff and representatives from other departments to explore the possibility of creating deep-class specifications for several positions. It is hoped that providing career ladders for specified classifications will encourage well-trained employees to remain in the same department.

A classification audit was conducted on all positions in the Information Technology division of the Administrative Services Department. As a result, new titles have been developed, new class specifications have been drafted, and the overall reporting structure has been redesigned to provide clarification of roles and responsibilities of management, administrative, and operational accountabilities of the division.

BUDGET UNITS**Recruitment and Testing and Workforce Planning: 010-1610**

The primary function of this unit is to staff the City by providing recruitment, testing, classification and pay services to the City's fourteen departments. The unit fulfills its recruitment and testing obligations through budget analyses, advertising and outreach, and examination administration. Classification and pay services are provided through job analyses, salary surveys, classification studies, and task forces.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual*	Appropriated	Budget	Amount	%
Employee Services	\$532,669	\$579,372	\$617,130	\$37,758	7%
Other Services	349,770	397,105	373,135	(23,970)	-6%
Materials/Supplies	22,515	18,044	14,996	(3,048)	-17%
Other Expenses	12,853	17,667	12,005	(5,662)	-32%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$917,807	\$1,012,188	\$1,017,266	\$5,078	1%
*Amount estimated due to restructuring of the department from three divisions to two divisions.					
Position Allocation*	7	7	6		

2003-04 Unit Objectives

1. Implement online application process to enhance customer services by December 2003.
2. Develop workforce planning goals/processes for succession for City-wide retirements over a 2-year, 5-year and 10-year timeframe by March 2004.
3. Develop a partnership to establish departmental intern programs with local educational institutions by June 2004.

2003-04 Unit Accomplishments

1. A problem statement was developed and Human Resources is working with Information Technology to secure the vendor of choice.
2. The City's first Workforce Planning Report was developed. The report provides information regarding those employees who are currently eligible for retirement, as well as those who will be eligible to retire during the new few years, and which positions will be vacated.
3. A partnership with the University of the Pacific was formed and the City currently employs three Engineering Interns

2003-04 Unit Objectives

4. Expand current partnership with Weber Institute of Technology and Applied Sciences to create additional career academies by June 2004.

2003-04 Unit Accomplishments

4. This partnership was expanded to include a Criminal Justice program for high school students in Fall 2003.

2004-05 Unit Objectives

1. Implement the on-line application project by June 2005.
2. Update all class specifications in the Administrative/Clerical and Professional/Technical unit to clarify current language as it relates to education and experience by October 2004.
3. Create a Deep Class Office Support series that will include Office Assistant I/II, Office Specialist, and Secretary by October 2004.

HUMAN RESOURCES DEPARTMENT

010-1600

Human Resources Services: 010-1620

The Human Resources Services unit is responsible for administering overall human resources activities, including employer-employee relations activities and developing and recommending the City's negotiating position; administering bargaining unit agreements within the parameters established by the Stockton City Council; resolving grievances and assisting departments in areas of disciplinary action; and administering the employee benefits and workers' compensation programs.

The Human Resources unit coordinates and/or conducts Citywide training in such areas as leadership/supervision, computer usage, customer service and communications. It is responsible for maintaining the Central Files for all City personnel, the official Classification Plan and Position Control System for all positions and contract administration. Additionally, the unit coordinates the Education Assistance Program and the Education Incentive Pay Program for City employees.

In addition to these responsibilities, this unit functions as staff support to the Civil Service Commission and the Equal Employment Commission, and administers the Citywide Equal Employment Plan, Service Pin, Retirement Award, and the Trip Reduction Programs.

Use of Funds	2002-03 Actual*	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$540,815	\$584,243	\$704,460	\$120,217	21%
Other Services	84,558	32,352	36,643	4,291	13%
Materials/Supplies	45,739	52,981	43,200	(9,781)	-18%
Other Expenses	63,049	116,936	95,135	(21,801)	-19%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$734,161	\$786,512	\$879,438	\$92,926	12%
*Amount estimated due to restructuring of the department from three divisions to two divisions.					
Position Allocation*	8	8	10		

2003-04 Unit Objectives

1. Develop and implement a mid-management training/development program to provide advanced professional training and development sessions to enhance their ability to administer City policies and procedures and manage their department staff and budget functions by December 2003.

2003-04 Unit Accomplishments

1. Mid-Management training program developed and training classes presented in September, October, November, and December 2003. Seventy (70) executive and mid-managers attended the 3-day training presentation.

2003-04 Unit Objectives

2. Review City's Classification Plan and determine whether certain processes/procedures need modification and/or automation for greater efficiency by December 2003.
3. Conduct mandatory training sessions for all supervisors and managers regarding the City's revised/updated Disciplinary Policy by December 2003

2003-04 Unit Accomplishments

2. Staff completed the review and updating of the City's Classification Plan including the revision of job descriptions for positions assigned to the Stockton City Employees' Association (SCEA). The revision of job descriptions for the other City bargaining units is in progress; expected to be completed March 2005.
3. Disciplinary policy revised. Training sessions expected to be scheduled by December 2004.

2004-05 Unit Objectives

1. Extend Mid-Management training program to allow for 50 to 70 additional participants from supervisory and mid-management staff. Estimated completion date June 2005.
2. Realign existing supervisor/lead worker certificate program to align with the mid-management training program by December 2004.
3. Begin offering City of Stockton training classes to outside agencies for a reasonable fee by June 2005.



CITY OF STOCKTON

NON-DEPARTMENTAL

NON-DEPARTMENTAL**010-0130**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$291,393	\$321,185	\$379,508	\$58,323	18%
Other Services	133,586	394,595	439,271	44,676	11%
Materials/Supplies	37,395	67,820	108,320	40,500	60%
Other Expenses	110,422	139,200	140,775	1,575	1%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$572,796	\$922,800	\$1,067,874	\$145,074	16%
POSITION ALLOCATION	5	5	10		
Positions include grant-funded					

MISSION STATEMENT

The Non Departmental budget includes expenses that are citywide and not solely related to any one department. Examples are membership dues in organizations such as the League of California Cities; Channel 97 activities; the public information program; grant-writing; expenses related to promoting and advertising the City of Stockton; the website; service and volunteerism; and emergency repair and equipment replacement contingencies

HIGHLIGHTS

The Grant Manager has assisted all city departments and sought out grant funds from Federal and State agencies, as well as from the private sector. To that end \$5,980,000 was received from the Department of Commerce, \$51,000 from the State Department of Parks and Recreation, \$5,000 from Pacific Gas & Electric, \$99,350 from the Institute of Museum and Library Services, a \$500,000 Cal Home Grant, and \$2,250,000 for the Arch Sperry road construction project.

The website continues to improve its look and navigation and a number of pages have been added to allow residents and visitors to access information about Stockton. Webpages for the Midtown-Magnolia Area include facts about the area, historic landmarks and businesses. The four individual neighborhoods; Magnolia, Railroad Square, University Park and Fremont Park are also featured. The Smith Canal project has also been added to the City's website. Streaming Media was added to the website and customers can now watch live City Council meetings on the web. There is also an option to watch Channel 97 live on the website.

The Public Information Officer (PIO) oversaw publicity for the opening of the downtown Cineplex and groundbreaking of the Waterfront Events Center. After the Convention and Visitors Bureau disbanded, both a "Visit Stockton," visitstockton.com website, and packets to handle visitor and new resident inquiries about Stockton were created. The PIO was also responsible for the administration and implementation of the City's two webcams.

The City's new on-line Volunteer Registration and Management System will enhance volunteer

service in the City of Stockton. City volunteers will be entered into the system, enabling the City to promote this resource. In addition, volunteer inquiries from the internet will be directed to the volunteer program coordinators, making volunteer contacts more efficient.

2003-04 Objectives**2003-04 Accomplishments**

- | | |
|--|--|
| <ol style="list-style-type: none">1. Expand the Channel 97 and web sponsorship program to generate additional revenue for operating costs by June 2004.2. Explore the possibility of live webcasting of Channel 97 programming and make recommendations by June 2004. | <ol style="list-style-type: none">1. Four website sponsorships have been sold.2. Channel 97 broadcasting can be accessed 24 hours, 7 days a week at www.stocktongov.com. |
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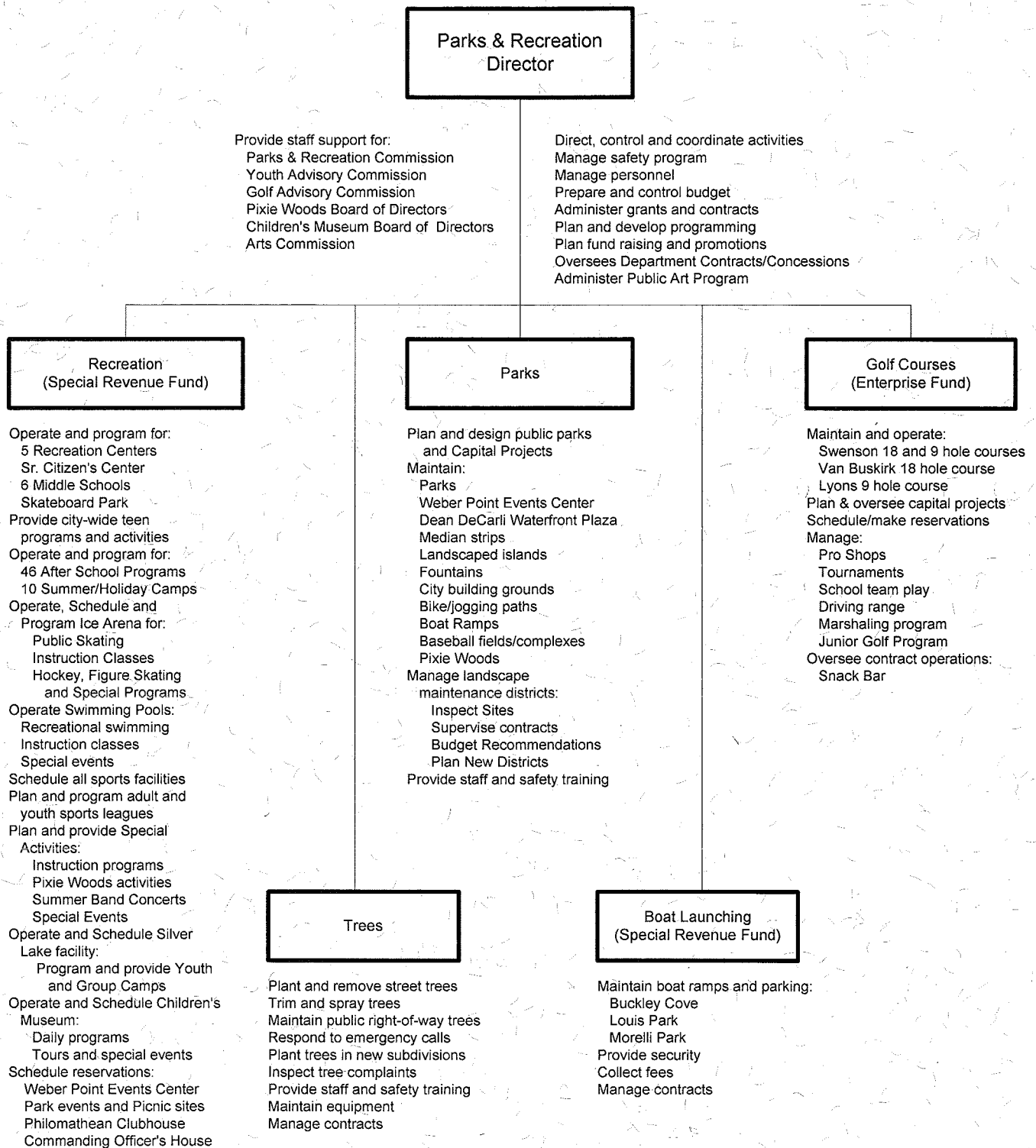
2004-05 Objectives

1. The PIO will initiate a stronger civic awareness campaign through billboard and newspaper advertising, as well as radio and television commercials by June 2005.
2. Implement a city-wide grant database to monitor pending grant applications and track grants awarded by June 30, 2005.
3. Complete E-civis grants locator internet training for the Public Works Department by September 30, 2005.
4. Add more interactivity or customer driven information functionality to the website, including an events page, Stockton Municipal Code and Enterprise Zone lists by June 2005.



CITY OF STOCKTON

PARKS AND RECREATION



**PARKS & RECREATION
ORGANIZATION CHART**

PARKS AND RECREATION DEPARTMENT**10-3600**

	2002-03 ACTUAL*	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$4,576,523	\$4,778,945	\$5,286,876	\$507,931	11%
Other Services	2,169,810	2,089,809	1,996,858	(92,951)	-4%
Materials/Supplies	367,953	372,635	350,194	(22,441)	-6%
Other Expenses	44,086	52,541	54,321	1,780	3%
Capital Outlay	83,715	0	0	0	
TOTAL BUDGET	\$7,242,087	\$7,293,930	\$7,688,249	\$394,319	5%
POSITION ALLOCATION	73	73	69		
*Positions include district-funded.					

MISSION STATEMENT

The mission of the Parks and Recreation Department is to plan, develop and provide leisure time program opportunities and facilities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, creative expression, and protection of the City's environmental and open space resources.

The Parks and Recreation Department plans, develops, programs, operates and maintains all of the City's parks landscape districts, the city street tree and landscape medians programs and recreation facilities and programs including the Stockton Arts Commission and Public Art Programs. The department is organized to serve age levels from kindergarten to senior citizens, and has programs and services for the handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and young adults.

HIGHLIGHTS**Capital Projects****Blossom Ranch (Fong) Park**

A contract for construction of the first five acres of this seven acre site was awarded, and construction began in March 2003. The Park will be open by spring 2004 and will include two children's play areas with shade arbors, trees, concrete walks, plenty of lawn for kids to play on, two half-basketball courts, and a group picnic shelter. The remaining two acres will be acquired when the land is annexed into the City along with the new home development.

Buckley Cove, Morelli and Louis Boat launching facilities

The State Department of Boating and Waterways signed the final grant contracts. Consultants were hired and construction documents and environmental permits are in progress. Construction will begin at Buckley Cove and Louis in October 2005. Morelli may be delayed a little longer as Cal Trans has concerns regarding right-of-way issues.

Garrigan Park

This site is under construction as of January 2004 and should be completed by Fall. Site amenities include: A concrete skatepark "fun-box" feature with picnic area, two children's play areas, a full size basket ball court, a group picnic shelter, a "big-kids" Netplay climbing structure, frisbee golf, lots of lawn and trees and a concrete pathway with ornamental security lighting.

Lodi High School Park

The School District has started construction on this 19.77 acre park site as well as the adjacent McNair High School facility. City staff has not received all of the reimbursement figures from Lodi Unified nor the School District's anticipated payment schedule. A maintenance agreement for the facility has not been drafted and the impact of funding the construction of this site still needs to be evaluated as to how it will impact future park construction in this development fee zone.

Pixie Woods Miner's Cove

This unique project was partially funded with a grant from the California Department of Parks and Recreation Land and Water Conservation Fund and a generous contribution from the Pixie Woods board of Directors. Construction was completed in February of 2004. This project provides custom made play structures situated in a cove where the Pixies go to play and relax after a hard day's work at the Pixie mines. The custom made structures are being created by a collaboration of talents from the City, Studio-Y Creations out of Canada, HLA Group from Sacramento, and Burke Play Equipment from Southern California.

Van Buskirk Community Center

Construction documents are 99% completed and have been put on hold until the remaining funding can be acquired. City staff is anticipating being awarded grant monies from State resources. Upon award, the project will be constructed with the Van Buskirk Play lot project which is currently fully funded. Project construction could begin as early as spring 2005.

William Long Park

This project is part of a joint use and land exchange agreement with the Manteca Unified School District, included in the agreement is a shared ball field between the school and park. The park will include two play areas, a shady picnic area, tennis court and a basketball court. A contract has been awarded for the preparation of the site master plan, construction documents and construction inspection. The project has been delayed to allow for the adjacent school construction to get underway. Construction of the park site should begin in spring 2005.

Stockton Teen Center

The City received an award of \$2,400,000 from the State. The facility was designed by Lesovsky Donaldson Architects, Stockton, and the project construction contract was awarded on February 24, 2004 with construction to begin in March of 2004. Improvements should be completed by November 2004. Improvements include: A climbing wall, computer room, dance floor, four refurbished bowling lanes, and a juice bar. There is also an area provided for future development into a leased concession service.

River Park (5 acre Weston Ranch Un-named Park)

A contract was awarded to Callander Associates for master plan development and construction document preparation for this 5 acre site. In January 21, 2004 a public workshop was conducted for the park design. Though attendance was not favorable, the meeting was productive with some positive comments generating new features to be incorporated into the master plan. Of note was the desire to have a small automated water feature which is now part of the project. In addition, residents who wanted to have a restroom facility decided to omit that feature after a group discussion regarding vandalism, vagrancy and overall maintenance issues. Park construction should be underway by fall of 2005.

Paul E. Weston Phase II

Callander Associates was contracted to do a master plan revision and construction documents. Several public workshops were conducted and the following park features are among those provided in the final master plan as agreed upon by local residents: One little league baseball field, one softball field, a practice football area, a dog run area, a restroom, a large shade structure with picnic tables, shade trees, meandering concrete walks, and ornamental safety lighting. Construction of this final phase should be underway by September 2004.

Hatch Ranch (Villa Tuscany Development, 4.1 acre park)

The City Parks Facility Planner / Landscape Architect prepared a park site master plan and an agreement is being negotiated with Villa Tuscany Limited Partnership for construction of the site. If negotiations are completed, construction should be underway by spring of 2005. Some site amenities are: One tennis court, a small group picnic shelter, a play lot for the 2 through 12 year olds, a basketball court, shade trees, meandering concrete walks and an open turf area for informal activities.

Tobias (5 acre un-named park in the Blossom Ranch/Camera Park communities)

The site master plan has been developed by the HLA Group out of Sacramento with input from the City Parks Facility Planner/Landscape Architect. Construction documents will be completed by June of 2004 and construction should be underway by winter 2004. Site amenities will include, two tennis courts, a play area for 2 through 12 year old children and shade arbors, picnicking, shade trees, ornamental safety lighting, meandering concrete walkways and some open lawn areas for informal activities. The walkway layout will also provide an opportunity to connect to the adjacent Stockton Unified School District site should the district desire.

John Peri Park (5.7 acre facility just north of Van Buskirk Golf Course)

The draft master design was prepared by the City Parks Facility Planner and presented to local residents during a Neighborhood Watch meeting. Local activists are attempting to generate support for passage of a park maintenance assessment which may go to ballot in July 2004. If a maintenance assessment is passed, Park construction could begin as early as winter of 2005 or spring of 2006. Residents will be given another opportunity to work with the park master design prior to the preparation of construction documents. Construction timing for this project is projected for spring of 2005.

Baxter Park Phase II

Callander Associates was contracted for the preparation of construction documents for this final portion of the park. This phase is 4.5 acres which brings the total park acreage to 9 acres. The park will connect homes north of the John Elementary school to the school via a pedestrian path

and a gate. The existing park portion provides tennis, basketball, a play lot and many trees. New improvements will include a large shade structure for picnicking, open areas for informal softball playing, turf, walkways, ornamental safety lighting, and many trees. Construction timing for this project is projected for spring of 2006.

Parks and Street Trees

Several outside contracts were awarded for the pruning, mistletoe removal and care of numerous street trees located throughout Stockton. Over 3,000 new trees were planted during the fall planting season.

Asian Wooly Aphids continued to infest Stockton's Hackberry tree population during the summer and fall of 2003, causing a problem of sticky residue on streets and property. Trees were trimmed and washed to control the insect population. Soil injections of a low toxicity pesticide have been successfully applied to problem areas and will continue as an ongoing project.

Stockton celebrated its 23rd year as a Tree City USA at Arbor Day ceremonies in March and April in the Midtown Magnolia District and at Commodore/Stockton Skills School with participants from various community organizations.

The Weber Point Events Center continues to be maintained by the Parks and Recreation Department. The department accepts reservations and coordinates events at the site through the Events Coordinating Committee. Staffing at the Weber Point Events Center remains critical to the success of the facility, at both special events and at the interactive water feature. Park maintenance and event staff have benefited from the donation of two electric Gem Cars from the National Park Service, which are committed to use in the downtown/Civic area. A partnership was formed with the Downtown Stockton Alliance for the maintenance of Dean DeCarli Waterfront Square, Weber Point Event Center and the Cineplex Plaza.

Arts Programs

The Stockton Arts Commission's (SAC) Marian Jacobs Literary Forum brought four nationally recognized speakers to Stockton. Authors Maxine Hong Kingston, Michael Moore, Richard North Patterson, and interviewer Terry Gross of National Public Radio drew appreciative audiences. The Forum also sponsored Central Valley poetry and prose writing competitions in collaboration with Barnes & Noble Booksellers.

Development of an Arts Master Plan for the city was completed and guidelines were set for award of the interest income from the \$1.3 million City Endowment for the Arts established by the City Council.

SAC's 26th annual Summer Arts Program enrolled children in grades four through eight in daily morning art and music classes for three weeks. Additional SAC classes in art, music and dance became part of the City after school programs at Adams, Rio Calaveras and San Joaquin Middle Schools. SAC provided a children's art workshop for National Kids Day at Weber Point Event Center.

The Public Art program dedicated a number of projects this year: community-produced mosaic tiles that decorate the exterior of the north Police district station, tile murals on two Municipal Utility pump stations on Brookside Road, maintenance hole covers in the downtown areas, and fused glass tiles and historic images installed on the new Council of Government building.

The Stockton Parks and Recreation Foundation was reenergized with the appointment of a new Board of Directors and the establishment of a Federal Non-Profit designation. The Board will be working in support of parks and recreation facilities and program by applying for grants, and generating donations through various fund raising activities.

Grants

The City was the recipient of two entitlement grants and one additional State grant which funding is focusing on capital projects. A grant from the Land and Water Conservation fund for \$53,000 was approved by the State for the renovation/replacement of non-compliant playground equipment at Peterson Park. The State Per Capita Grant was approved in the amount of \$1,116,000. These funds are earmarked for the renovation/replacement of non-compliant playground equipment at ten park sites within the City: Sherwood, Cruz, Loch Lomond, Grupe, Caldwell, Legion, Brotherhood, Sousa, Oak (east) and Peterson Parks. In addition, the RZH Block Grant (entitlement grant) funding has been authorized and the \$687,254 is earmarked for the remaining funding needed to complete the renovation of the Van Buskirk Community Center.

Four additional grant applications have been submitted to the State for the following projects: Expansion of McKinley Community Center; Expansion of Stribley Community Center; Construction of Panella Park Community Center; and Development/construction of a soccer complex at Detention Basin No. 1. The State will advise in March or April 2004 whether the City will be awarded grant funding for these four projects.

BUDGET UNITS**Administration:** 010-3610

The Parks and Recreation Department's Administration unit provides the administrative leadership and clerical support required to plan, direct, and coordinate the entire department. The department is divided into budget units of Parks and Street Trees, and a separate enterprise fund for Golf Courses, and special revenue funds for Recreation and Boat Launching Facilities. The Administration unit is responsible for establishing policies and goals; developing long range plans; determining leisure activities appropriate for community needs; preparing payroll, purchase requisitions and other budget documents; administering contracts and the day-to-day operation of Consolidated Landscape Maintenance Districts; recruiting volunteers; writing grants; providing staff support to various committees and commissions; processing class, league, and other sports activities and facilities reservations; and administering the Stockton Arts Commission Public Art Programs.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$996,304	\$1,018,684	\$1,218,658	\$199,974	20%
Other Services	266,629	216,458	139,434	(77,024)	-36%
Materials/Supplies	19,174	19,720	19,720	0	0%
Other Expenses	10,464	7,235	9,015	1,780	25%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,292,571	\$1,262,097	\$1,386,827	\$124,730	10%
Position Allocation	12	14	13		

2003-04 Unit Objectives

1. Increase the use of the City's Webpage to promote parks, recreation and arts programs by June 2004.
2. Initiate the use of credit/debit cards for on-line and site program registrations by June 2004.
3. Initiate an accreditation program for the Department, sponsored by the National Recreation and Park Association by March 2004.

2003-04 Unit Accomplishments

1. P&R has the second highest number of pages on the City's website, with new services added in response to customer inquiries and expanded programs.
2. Use of the on-line registration system is expected to be functional by October 2004.
3. The Department has applied and is finalizing the self-assessment report for review by NRPA in the fall 2004.

2004-05 Unit Objectives

1. Expand registration opportunities and attract a larger customer base by promoting on-line registration throughout the community by March 2005.
2. Develop a gift catalog for community donations to support facilities, equipment and programs in conjunction with the Adopt-Our-City program by March 2005.
3. Begin awarding grants to Stockton artists and arts organizations under guidelines established for the new City Endowment for the Arts program by October 2004.

PARKS AND RECREATION DEPARTMENT**10-3600****Parks and Street Trees: 010-3620**

The Parks and Street Trees unit is responsible for the planning, care and maintenance of City public parks, malls, boat ramps, bike paths, fountains, landscaped islands and building grounds. The unit is also responsible for the preservation, care and maintenance of over 92,000 trees: 78,000 trees located in public rights-of-way and additional 14,000 trees located in City parks and golf courses. The Parks Division provides support services and assistance for many community-wide special events that utilize outdoor recreation resources, including use of the showmobile.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$3,580,219	\$3,760,261	\$4,068,218	\$307,957	8%
Other Services	1,903,181	1,873,351	1,857,424	(15,927)	-1%
Materials/Supplies	348,779	352,915	330,474	(22,441)	-6%
Other Expenses	33,622	45,306	45,306	0	0%
Capital Outlay	83,715	0	0	0	
TOTAL BUDGET	\$5,949,516	\$6,031,833	\$6,301,422	\$269,589	4%
Position Allocation	60	58	54		

2003-04 Unit Objectives

1. Explore developing partnerships with the community to assist with regular park maintenance functions by June 2004.
2. Finalize a recommendation for the relocation of park crews to a centrally located maintenance facility by June 2004.
3. Take a pro-active role in removal of mistletoe and evaluate methods of controlling other tree related diseases by June 2004.

2003-04 Unit Accomplishments

1. Created over 100 partnerships for park agreements to assist with park maintenance functions.
2. Not accomplished due to funding.
3. Completed and ongoing. Purchased spray injection unit to increase efficiency in the control of tree diseases.

2003-04 Unit Objectives

1. Continue to seek public/private partnerships to aide with park maintenance funding.
2. Foster neighborhood involvement in planning and execution of neighborhood park maintenance and new projects.
3. Explore the feasibility of roving park maintenance crews for designated tasks to increase efficiency.
4. Explore feasibility of City-wide Park/Tree Maintenance District to assist with park and median tree maintenance.

Stockton

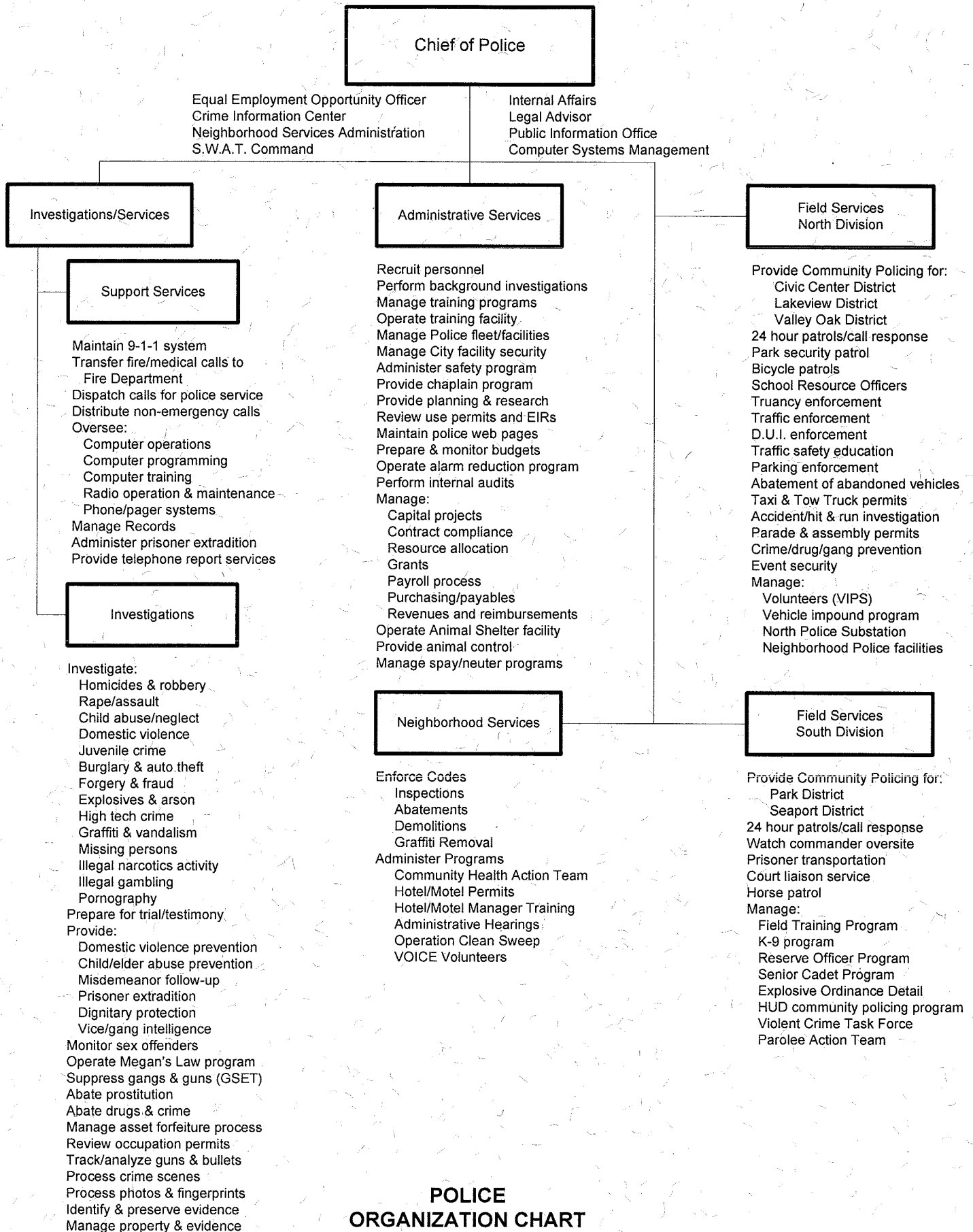


2004



CITY OF STOCKTON

POLICE



**POLICE
ORGANIZATION CHART**

POLICE DEPARTMENT**010-2400**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$54,587,047	\$59,730,703	\$68,210,183	\$8,479,480	14%
Other Services	9,139,280	8,659,706	9,111,356	451,650	5%
Materials/Supplies	700,043	642,586	713,228	70,642	11%
Other Expenses	214,032	289,235	505,710	216,475	75%
Capital Outlay	8,720	0	25,000	25,000	
TOTAL BUDGET	\$64,649,122	\$69,322,230	\$78,565,477	\$9,243,247	13%

POSITION ALLOCATION	572	573	603
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*Positions include grant-funded. Neighborhood Services positions moved from HRD in FY 04-05.

MISSION STATEMENT

The Police Department's mission is to promote the quality of life in the City of Stockton by:

- Working in partnership with the community to provide a safe and secure environment.
- Recognizing and respecting the diversity and uniqueness of the citizens of our community.
- Being sensitive and responsive to the public without bias or prejudice.
- Utilizing personnel and financial resources in an efficient and effective manner.
- Responding to the ever-changing needs of our community

HIGHLIGHTS

Increased emphasis on violent crime suppression during the past fiscal year resulted in a decrease of crimes against persons. Contributing to this effort was the work of the Violent Crimes Suppression Task Force, the Gang Street Enforcement Team (GSET), and the Public-Private Partnership to increase park security citywide.

This year, the Police Department reorganized its management team, and with a new Chief of Police, Assistant Chief of Police, and three new Deputy Chiefs of Police. The Department also reorganized its Field Operations functions adding another Community Policing District. The Civic Center District was created specifically to help focus on enhancing the safety and security of what will become Stockton's Downtown Cultural and Entertainment District. Material to this reorganization was the partnership formed with the Downtown Stockton Alliance and the City of Stockton Housing and Redevelopment Department to promote a safe environment Downtown, necessary for the success of the Cineplex project and others to follow.

Significant to the Police Department reorganization was the December 2003 opening of the North Stockton Police Facility located at 7209 Tam O'Shanter Drive. The Police Department held its inaugural patrol roll call at the site and over 100 employees are now assigned to the new facility.

The Police Training Facility Renovation Project began in February 2004. The newly-constructed

bullet traps and safety barriers will result in an environmentally cleaner and safer training facility.

The Police Department Traffic Section initiated several programs including the Red-Light Photo Enforcement Program designed to promote traffic safety and increase citations for red light runners at Stockton's most dangerous intersections. The Traffic Section also coordinated the transition of parking citation processing to another vendor and the oversight from the Administrative Services Division to the Police Department. The Traffic Section also implemented the new Tow Zone Program.

In January 2004, the Neighborhood Services Division (Code Enforcement) was transferred from the City's Housing and Redevelopment Department to the Police Department. This transfer was designed to improve the coordination and delivery of multiple City services in addressing quality-of-life issues throughout the City of Stockton.

The Police Department continued its positive advances with the Community Health Action Team (CHAT), Downtown Action Team (DAT), and this year, co-directed the implementation of the Airport Corridor Action Team (ACT). ACT was designed to improve quality of life and living conditions and to help stimulate economic redevelopment in the area. The primary boundaries for ACT are Charter Way to the north, Carpenter Road to the south, the Union Pacific/Southern Pacific Railroad tracks to the west, and Bieghle Street to the east.

In 2004, under the direction of the Mayor and City Manager, the Police Department established Neighborhood Policing Teams. Five additional police officers have been assigned to the Patrol Division to coordinate these teams, one to each of the five community policing districts. Under direction of the district commanders each neighborhood police officer will team with community groups, other department units, and other City departments to focus on reducing crime and blight in specific neighborhoods or apartment complexes for extended periods of time.

Neighborhood Services

Three code enforcement clean sweeps were completed during the first half of FY 2003-04 in the South Sousa Stribley, Franciscan West, and St Georges Safe Neighborhoods. The average rate of compliance for these three sweeps was 76% from the initial Violation Warning Notice to the follow-up inspection. Approximately 26% of the violation notices were issued to Tenants, mainly for lack of general maintenance, including garbage, junk and debris and yard maintenance. A total of 8,483 square feet of graffiti was removed during these three sweeps as well as 392 vehicles cited for being improperly stored or abandoned. Two additional code enforcement clean sweeps are planned for FY 2003-04.

The Graffiti Abatement Team, with the help of the Juvenile Justice program cleaned up 1,291,019 square feet during FY 2002-03, servicing 3,267 commercial sites and 1,441 residential sites. To date in FY 2003-04, approximately 516, 597 square feet of graffiti has been abated.

The Aggressive Code Enforcement (ACE) Team has responsibility for special code enforcement activities throughout the City and is responsible for pursuing the difficult and time-consuming cases. The code enforcement officers refer these cases to the ACE Team when it is clear that extra time and resources will be needed to obtain compliance. During the first two quarters of FY 2003-04, the ACE Team was assigned 18 cases, closed 26 and has 29 active cases.

This Division is also responsible for administration of the City's Hotel, Motel and Residential Hotel/Motel Permit program, which includes required Hotel/Motel Manager Training. In FY 2002-03 a

total of 165 Managers were trained by Neighborhood Services, Fire, Police, and San Joaquin County Environmental Health staff and a representative from the Hotel/Motel industry.

The Volunteers Out Identifying Code Enforcement (VOICE) Program consists of citizens identifying code violations and sending a Courtesy Card to inform residents of the violation. In the first half of FY 2003-04 1,246 Courtesy Cards were mailed and 993 resolved after the first notice. Those that are not resolved are referred to Code Enforcement for normal processing.

BUDGET UNITS**Administration: 010-2410**

The Administrative Services Division includes six subdivisions: the Chief's Office, Fiscal Affairs and Planning, Fleet and Facility Management, Personnel and Training, Animal Shelter, and Animal Control. The Chief's Office is the executive office of the Department headed by the Chief of Police who, along with an Assistant Chief and three Deputy Chiefs of Police, provide planning and control over all Police Department operations. Within the Chief's Office, the Internal Affairs Section is responsible for maintaining the Department's integrity through complete and timely internal investigations; the Crime Stoppers Unit coordinates the Department's crime tip program; and the Public Information Office coordinates the Department's interaction with the news media.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$3,737,799	\$3,792,768	\$4,095,335	\$302,567	8%
Other Services	1,713,958	1,323,349	1,434,008	110,659	8%
Materials/Supplies	185,598	183,690	180,420	(3,270)	-2%
Other Expenses	193,068	289,000	350,880	61,880	21%
Capital Outlay	8,720	0	0	0	
TOTAL BUDGET	\$5,839,143	\$5,588,807	\$6,060,643	\$471,836	8%
Position Allocation	46	51	47 (Includes Animal Control)		

2003-04 Unit Objectives

1. Work with other City departments to complete a Police Department Shooting Range renovation by September 2003.
2. Explore more effective methods of recruiting academy cadets by July 2004.
3. Continue efforts to renovate and occupy a North Stockton Police District Station by September 2003.

2003-04 Unit Accomplishments

1. Planning and design for the project has been completed and a construction contract has been awarded with an estimated completion in June 2004.
2. Enhanced recruiting effort resulted in increased number of applicants from academy cadets and graduates.
3. Occupancy of the 8,800 square-foot facility occurred on December 15, 2003. The North Stockton Police Facility is now providing police service to citizens of Stockton.

2004-05 Unit Objectives

1. Work with other City Departments in the planning, design, and construction of a new South Stockton Police District Station by June of 2005.
2. Develop a space use plan and renovation plans for the Main Police Facility at 22 East Market Street, by December of 2004.

POLICE DEPARTMENT**010-2400****Field Services: 010-2420**

The Field Services Unit is the heart of the Police Department, providing 24-hour-a-day uniformed Police patrols responding to calls-for-service throughout the city of Stockton. This unit is responsible for the operation of field service programs including 24-hour-a-day patrol services by Community Policing District. This Division also maintains Field Training Officer Program, K-9 Program, Horse Patrol, Reserve Officers Program, Event Security, Court Liaison, Metro Prisoner Transportation, Explosive Ordnance Detail, SWAT Team, Traffic Enforcement, Parking Enforcement, School Resource Officers, Safe Neighborhoods and Safe Youth Programs, Truancy Enforcement, and Police Volunteers.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$34,117,626	\$37,440,233	\$43,821,388	\$6,381,155	17%
Other Services	2,886,873	2,825,562	3,007,163	181,601	6%
Materials/Supplies	240,043	208,756	229,925	21,169	10%
Other Expenses	195	110	154,310	154,200	140182%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$37,244,737	\$40,474,661	\$47,212,786	\$6,738,125	17%
Position Allocation	337	333	337		

2003-04 Unit Objectives

1. Complete the training and implementation of the Automated Reporting System (ARS) for all field services personnel by July 2003.
2. Implement the video display via intranet of current crime analysis information generated by the Crime Information Center during roll calls by September 2003.

2003-04 Unit Accomplishments

1. Field Services training and the implementation of the Automated Report Writing System (ARS) was completed in April 2003.
2. The video display system is now in use for roll calls at both the Main and North Police Facilities. It is also being used during the weekly Crime Reduction Strategy Meetings (POPcom).

2004-05 Unit Objectives

1. Assign Patrol Officers responsibility for solving community problems in small reporting areas within each Community Policing District of the City by September 2004.
2. Develop and implement a new Police Officer evaluation system by November 2004. The new system will incorporate accountability for more Community Policing objectives and expedite the evaluation process.
3. Using existing resources, add another Detail (one Sergeant and five Police Officers) to the Traffic Section by December 2004, to improve traffic safety throughout the city.
4. By December 2004, increase the number of traffic-radar-trained Patrol Officers to expand the use of traffic enforcement as a tool for District Police Commanders in solving community problems.

Neighborhood Services: 010-2425

The Neighborhood Services Division is responsible for neighborhood revitalization through code enforcement activities, beautification and rehabilitation projects, clean up activities, and development of neighborhood improvement plans.

This Division enforces codes, laws and regulations governing abatement of substandard housing conditions in existing residential units; abandoned, dismantled or inoperative vehicles; graffiti; investigation and correction of zoning issues; annual and quarterly hotel inspections and issuance of operating permits; and monitoring Safe Neighborhood areas for maintenance. The Division processes citizen complaints regarding zoning, housing, public nuisance, vehicle abatement, and graffiti violations.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services			\$1,714,468	\$1,714,468	
Other Services			762,817	762,817	
Materials/Supplies			59,900	59,900	
Other Expenses			280	280	
Capital Outlay			25,000	25,000	
TOTAL BUDGET	\$0	\$0	\$2,562,465	\$2,562,465	
Position Allocation			26		
*Neighborhood Services positions moved from HRD in FY 04-05.					

2003-04 Unit Objectives

1. Implement a graffiti removal contract with San Joaquin County Sheriff's Department to allow for proactive abatement of graffiti by their Community Corps Program by October 2003.
2. Revise and implement a mobile food vendor ordinance to address ongoing concerns of fixed business owners and vendors by December 2003.
3. Complete five Code Enforcement Clean Sweeps in targeted areas by June 2004.

2003-04 Unit Accomplishments

1. Project delayed due to restructuring. Staff is in contact with the County to work out the details. It is anticipated that an agreement will be reached by June 2004.
2. Addressed in Council Committee in November 2003. It is anticipated that a new ordinance will be approved by May 2004.
3. Three sweeps were held between July and December 2003; two additional sweeps will be held in March and May of 2004, completing the objective.

2004-05 Unit Objectives

1. Work with HTE and the City IT Division to streamline data entry process to reduce clerical and code enforcement officer time spent entering duplicate data by February 2005.
2. Coordinate at least four training sessions from partner agencies i.e. Fair Housing, San Joaquin County Environmental Health, etc. by June 2005.
3. Complete five code enforcement sweeps in Safe Neighborhood Target Areas by June 2005.

20-66?

20-29

POLICE DEPARTMENT**010-2400****Investigations:** 010-2430

The Investigations Division is responsible for investigating and assisting in the prosecution of major crimes occurring in the City of Stockton. This Division is organized into four operating units: Crimes vs. Persons and Property, Special Investigations, Evidence Identification Unit, and the Crime Information Center. Except for the Crime Information Center, the Investigations Division is located two blocks from the Main Police Facility Building, at 22 East Weber Avenue in the Stewart/Eberhardt Building.

The Crimes vs. Persons and Property Section is responsible for investigating murder, robbery, rape, child abuse, assault, domestic violence, child exploitation, missing persons, burglary, auto theft, fraud, embezzlement, and vandalism. The Special Investigations Section is responsible for investigating gambling, prostitution, pornography, organized crime, gang-related crime, narcotics crimes and abatements, alcohol control, misdemeanor follow-up investigations, and any unusual criminal activity. The Evidence Identification Unit collects and analyzes evidence at crime scenes. Under the direction of the Deputy Chief of the Support Services Bureau, the Crime Information Center accumulates and disseminates crime, calls-for-service, and other data throughout the Department and to other law enforcement agencies.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$3,371,537	\$3,806,763	\$1,471,503	(\$2,335,260)	-61%
Other Services	2,596,387	2,636,651	1,992,051	(644,600)	-24%
Materials/Supplies	25,972	31,700	14,593	(17,107)	-54%
Other Expenses	160	0	115	115	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$5,994,056	\$6,475,114	\$3,478,262	(\$2,996,852)	-46%
Position Allocation	40	40	40		

2003-04 Unit Objectives

1. Work with the Crime Information Center to identify crime series at an early stage and develop information leading to the arrest and conviction of suspects involved in multiple crimes, by December 2003.

2003-04 Unit Accomplishments

1. In January 2003, Investigators began working closely with the Crime Information Center in identifying crime series and suspects involved in those crimes. Through December 2003, Investigators identified and cleared 21 different crime series, involving 36 suspects and 324 cases.

2003-04 Unit Objectives

2. Work with the City Attorney to develop a City ordinance to require background checks for all employees who deal with the sale of firearms by June 2004.

2003-04 Unit Accomplishments

2. Initial work was done with the City Attorney's Office to develop an ordinance requiring background checks on all employees who deal with the sale of firearms. However, recent legislation has been introduced which would make these background checks state law. The Police Department will continue to monitor the progress of this legislation and develop procedures to ensure compliance with all legislative requirements.

2004-05 Unit Objectives

1. By July 2004, increase the deployment of the Gang Street Enforcement Team and the Violent Crime Suppression Task Force to combat violent crime throughout the city of Stockton.
2. By September 2004, develop a Juvenile Crimes Unit to investigate and prevent crimes committed by juveniles. Centralizing juvenile crime investigation will allow Investigators to focus on intervention and prevention tactics when dealing with juvenile suspects.
3. Address the increase in financial crimes through the development of a public awareness and fraud prevention program, by December 2004.
4. By December 2004, address auto theft crime in the City of Stockton using proactive enforcement, such as crime sweeps and bait cars.

POLICE DEPARTMENT**010-2400****Support Services: 010-2460**

The Support Services Unit is responsible for technical support programs in the Stockton Police Department including Records Management, Property Management, and Telephone Report Services.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$3,478,037	\$3,684,103	\$4,254,219	\$570,116	15%
Other Services	1,262,495	1,275,452	1,352,441	76,989	6%
Materials/Supplies	101,595	96,350	101,550	5,200	5%
Other Expenses	3,395	125	125	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$4,845,522	\$5,056,030	\$5,708,335	\$652,305	13%
Position Allocation	42	38	38		

2003-04 Unit Objectives

1. Implement a procedure for accepting police reports via mail and/or the internet to improve customer service by September 2003.
2. Develop and implement a process for disseminating wanted persons information to patrol vehicles by December 2003.
3. Implement a document imaging system to improve the efficiency of document management, in conjunction with the Automated Reporting System by December 2003.

2003-04 Unit Accomplishments

1. This objective has been researched and subsequently moved forward to Fiscal Year 2004-2005. Due to logistical problems, this objective was put on hold until certain infrastructure issues could be resolved. It is anticipated this objective can be accomplished in late 2004.
2. This objective was completed in February 2004.
3. This objective has been completed. Final installation of imaging equipment and software is currently being completed at the new North Stockton Police Facility, further improving the efficiency of the Department's records management.

2004-05 Unit Objectives

1. Convert the backlog of paper police reports into the Police Department's computer automated document imaging system by June 2005.
2. Make crime information and mapping available to the public along with automated crime reporting for selected crimes via the City's Web site, by June 2005.

POLICE DEPARTMENT**010-2400****Telecommunications: 010-2470**

The Telecommunications Unit is responsible for 9-1-1 emergency communication service including Fire and EMS transfers, 24-hour-a-day Computer-Aided Dispatch, automatic call distribution system, automated records management system and report writing systems, and coordination with the MIS Department for all technical support for all Police Department computer and radio system operations.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$3,371,537	\$3,806,763	\$1,471,503	(\$2,335,260)	-61%
Other Services	2,596,387	2,636,651	1,992,051	(644,600)	-24%
Materials/Supplies	25,972	31,700	14,593	(17,107)	-54%
Other Expenses	160	0	115	115	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$5,994,056	\$6,475,114	\$3,478,262	(\$2,996,852)	-46%
Position Allocation	40	40	40		

2003-04 Unit Objectives

1. Implement wireless data transmission to improve mobile ARS to and from police vehicles by March 2004.
2. Purchase and implement radio frequency encryption technology as required by the California Department of Justice by December 2003.

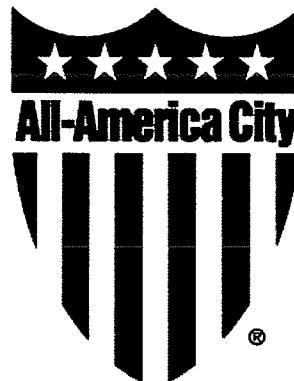
2003-04 Unit Accomplishments

1. Individual wireless data transmitters/receivers have been installed at both the Main and North Police Facilities. System upgrades are regularly transmitted to patrol vehicle computers resulting in improved ARS performance.
2. Data encryption capability will be included in a planned upgrade of the Police Department CAD/RMS/ARS Systems in late 2004. This has negated the need to purchase and install secondary vendor encryption software at a savings of over \$25,000. The Police Department has obtained an extension from the Department of Justice to coincide with the systems upgrade.

2004-05 Unit Objectives

1. By December 2004, using state funds, upgrade radio equipment and remodel the Telecommunications Center to maintain compliance with State of California 9-1-1 standards.
2. Explore the feasibility of implementing an Automatic Vehicle Location System for public safety vehicles to improve Officer safety and efficiency of dispatching and staff deployment by June 2005.

Stockton

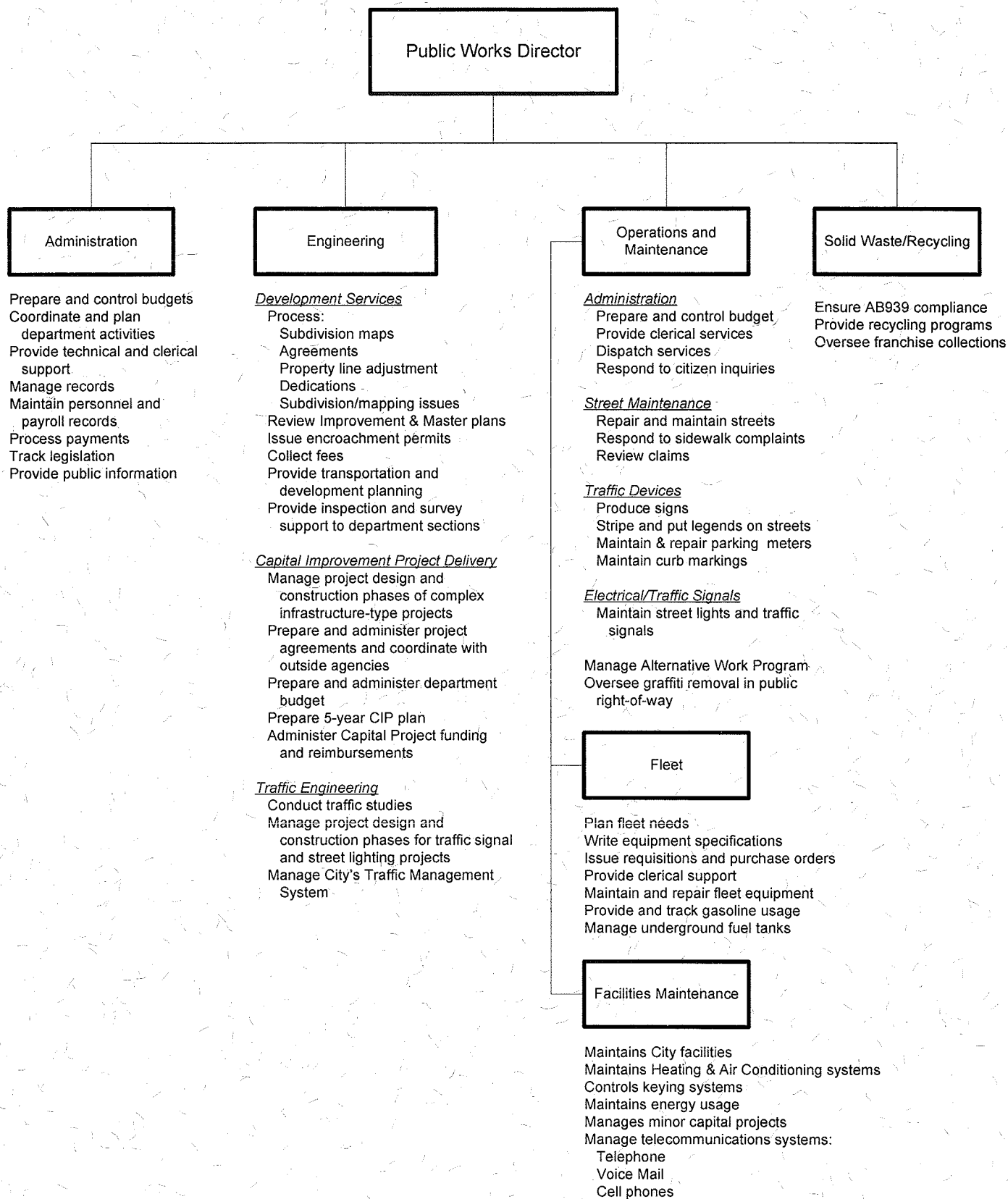


2004



CITY OF STOCKTON

PUBLIC WORKS



**PUBLIC WORKS
ORGANIZATION CHART**

PUBLIC WORKS DEPARTMENT**010-3000**

	2002-03 ACTUAL *	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$4,350,163	\$5,210,457	\$8,795,881	\$3,585,424	69%
Other Services	3,197,001	2,966,106	3,893,221	927,115	31%
Materials/Supplies	534,138	554,341	892,133	337,792	61%
Other Expenses	32,322	42,735	46,165	3,430	8%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$8,113,624	\$8,773,639	\$13,627,400	\$4,853,761	55%

POSITION ALLOCATION	109	110	158
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*Positions include Grant/CIP & SJAFCA funded. Includes CBM and former Garden Refuse positions.

MISSION STATEMENT

The Public Works Department mission is to plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner

HIGHLIGHTS

The Public Works Department oversaw the completion of many projects during the 2003-2004 fiscal year, including the following:

- North Stockton Police District Station
- 2003/04 Street Overlay Program
- 2003 State Transportation Program (STP) Overlay Program
- 2003 Curb, Gutter & Sidewalk Repair Program
- Weber Avenue Streetscape Beautification Project
- Weber Avenue Median Landscape Project
- Pershing & Acacia Traffic Signal Modifications
- Main Street Traffic Signal Modifications
- William Moss Boulevard/Manthey Road Traffic Signal
- Carolyn Weston Boulevard/McDougal Traffic Signal
- Mary Avenue Reconstruction (CDBG-Taft Area, Phase III)
- Downtown Street Light Modifications
- Downtown Sidewalks Rehabilitation, Phase I
- North Stockton Pipeline Project
- Weston Ranch/French Camp Slough Bike Path
- Swain Avenue Street Light Improvements, Pacific Avenue-UPRR
- Silver Lake Soil Remediation
- Van Buskirk Groundwater Monitoring
- Smith Canal Pump Station Groundwater Monitoring

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- Fire Station No. 2 Soil & Groundwater Remediation
 - Visalia Court Sewer Extension
 - El Dorado Street Utility Undergrounding, Phase 1
 - Duck Creek Rail Spur
 - Pistol Range Bullet Traps
 - Stewart Eberhardt Building Second Elevator
 - 2003 Standard Plans & Specifications Update

Public Works recently started construction or will start construction in upcoming Fiscal Year 2004/05 on the following projects:

- Downtown Sidewalks Rehabilitation, Phase II
- Miracle Mile Beautification Project
- March Lane Sidewalk Repair
- Hammer Lane Widening, Phase II & West Lane Widening
- Alpine Ave Improvements, Sanguinetti- El Pinal Drive
- Stagecoach Pavement Rehabilitation
- Pacific Avenue/Calaveras River Bridge Seismic Retrofit
- Airport Way/Mormon Slough Bridge Rehabilitation
- 8-Mile Road/I-5 Interchange Improvements
- El Dorado Street Widening, Phase I, Calaveras River - Yokuts
- March Lane/El Dorado Intersection Improvements
- Anderson Street Storm Drain Improvements
- 2004/05 Street Overlay Program
- 2004 Curb, Gutter & Sidewalk Repair Program
- Pacific/Rose Marie Median Island Modifications
- California/4th Street Traffic Signal Modification
- Oak/Hunter Traffic Signal Modification
- Market/California Traffic Signal Modification
- Lever/8th Street Traffic Signal Improvements
- Turnpike/8th Traffic Signal Improvements
- Airport/Miner Avenue Traffic Signal Modifications
- Charter Way Street Light Pole Replacement, Center-4th Street
- Hammer Lane/S.R. 99 Interchange Improvements
- March Lane Extension, Holman-S.R. 99
- Lower Sacramento Road Utility Undergrounding, Ponce De Leon - North City Limits
- Pershing Avenue/Harding Way Intersection Improvements
- Cesar Chavez Central Library Interior Remodel
- Fire Station Nos. 9 & 12 Expansions
- City Hall Renovation
- 2004/05 Traffic Calming

In the near future, Public Works is looking forward to delivering the following projects:

- O'Dell Avenue Reconstruction (CDBG-Taft Area, Phase IV)
- Farmington Road Widening Improvements
- Farmington/Stagecoach Traffic Signal Improvements
- French Camp Road/I-5 Interchange Improvements

- Wastewater System No. 9
- Fremont Street Improvements, Lincoln-Center Street
- Montauban/Lorraine Traffic Signal Modifications
- Farmington/Mariposa/8th Street Traffic Signal Modification
- Pershing/March Traffic Signal Modifications
- Rose Marie/Precissi Traffic Signal Improvements
- Fresno Avenue/Charter Way Traffic Signal Improvements
- Hammer Lane Widening, Phase III
- Aksland Blvd/Trinity Parkway Extension
- Davis Road/Pixley Slough Bridge Replacement
- Lower Sacramento Road, Bear Creek – 8 Mile Road
- Airport/Fremont Traffic Signal Modifications
- Filbert/Myrtle Traffic Signal Improvements
- Davis Road/Wagner Heights Traffic Signal Improvements

PUBLIC WORKS DEPARTMENT**010-3000****BUDGET UNITS****Administration:** 010-3010

The Administration unit provides administrative, clerical, and fiscal support to all Public Works operations located in City Hall. In addition, it is responsible for a variety of special projects assigned by the Director. The unit provides word processing for specifications, consultant agreements, subdivision agreements, agenda reports, memos, and a variety of correspondence. It also acts as liaison with the City Manager's office and prepares public communications concerning the Department's activity.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$154,265	\$170,261	\$190,456	\$20,195	12%
Other Services	118,154	63,584	68,800	5,216	8%
Materials/Supplies	4,686	4,000	4,000	0	0%
Other Expenses	3,128	4,095	4,095	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$280,233	\$241,940	\$267,351	\$25,411	11%
Position Allocation	6	6	8		

2003-04 Unit Objectives

1. Implement the Traffic Calming Program to improve neighborhood traffic safety by January 2004.

2003-04 Unit Accomplishments

1. Program implementation began in December 2003.

2004-05 Unit Objectives

1. Create new standards for central files document management by June 2005.

PUBLIC WORKS DEPARTMENT**010-3000****Engineering: 010-3020**

The Engineering Division has three core functions: New Development Review, Delivery of Capital Improvement Projects and Traffic Engineering/Street Lighting. The Division is responsible for the design, surveying and construction of projects designated in the Capital Improvement Program. The Engineering functions related to Development Review, which include inspection of public/private projects that will be maintained by the City; review and/or preparation of subdivision maps and agreements; and checking improvement plans, traffic engineering and street lighting of City streets, are conducted under the Development Services Special Revenue Fund.

Use of Funds	2002-03 Actual*	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$870,800	\$1,363,549	\$1,075,856	(\$287,693)	-21%
Other Services	331,205	201,459	194,306	(7,153)	-4%
Materials/Supplies	27,474	34,200	25,683	(8,517)	-25%
Other Expenses	17,418	15,300	15,300	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,246,897	\$1,614,508	\$1,311,145	(\$303,363)	-19%
*Amount includes expenses moved to Development Services Special Revenue Fund in 2002-03					
Position Allocation	38	38	37		

2003-04 Unit Objectives

1. In order to complete the March Lane Extension project by the end of 2005, adopt the Specific Plan and commence the preparation of plans and specifications by May 2004.
2. Complete Hammer Lane Widening Phase II by June 2004.

2003-04 Unit Accomplishments

1. Preparation of plans and specifications began in May 2004.
2. Project is scheduled to be completed by August 2004.

2004-05 Unit Objectives

1. Complete construction of Eight Mile Road / Interstate 5 interchange by December 2004.
2. Complete March Lane Extension plans and specifications by December 2004.

PUBLIC WORKS DEPARTMENT**010-3000****Operations and Maintenance: 010-3060**

The Public Works Operations and Maintenance unit ensures and maintains a safe, efficient and reliable street system for Stockton residents and visitors. The unit enhances the City's efficient operation and image by having a well-maintained fleet of equipment in use.

The Operations and Maintenance unit is comprised of five activities: Administration, Street Maintenance, Traffic Devices, Traffic Signals and Street Lighting. In addition, Fleet activities are part of Operations and Maintenance unit; however, this function is budgeted separately as an Internal Service Fund.

The Community Enhancement Section of Public Works Operations and Maintenance Division was created by the outsourcing of the garden refuse collection and street sweeping functions. This sections includes staff that direct the Alternative Work Program and graffiti removal activities, and the transition staff from garden refuse and street sweeping. The transition staff will be undertaking various activities including expanded trash and litter collection of public streets, increased graffiti removal and sidewalk cleaning, relamping of city street lights, installation of thermoplastic stop and crosswalk markings, and miscellaneous repair projects.

The activities of the transition staff are funded from the solid waste franchise fee for a period of five years in accordance with the new contract with the private haulers.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$3,325,098	\$3,676,647	\$5,791,319	\$2,114,672	58%
Other Services	2,747,642	2,701,063	2,840,592	139,529	5%
Materials/Supplies	501,978	516,141	655,800	139,659	27%
Other Expenses	11,776	23,340	22,640	(700)	-3%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,586,494	\$6,917,191	\$9,310,351	\$2,393,160	35%
Position Allocation	59	60	77		

2003-04 Unit Objectives

1. Increase the number of miles resurfaced from a target of 50 miles in Fiscal Year 2002-03 to 60 miles in Fiscal Year 2003-04, by June 2004.

2003-04 Unit Accomplishments

1. Completed 22 miles of asphalt overlays, and 50 miles of microsurfacing, by May 2004.

2003-04 Unit Objectives

2. Assess condition of all wooden street light poles and identify replacement needs by June 2004.

2003-04 Unit Accomplishments

2. Contract awarded for wooden pole assessment and work commenced in January 2004, to be completed by May 2004.

2004-05 Unit Objectives

1. Undertake a cape-seal (chip-seal followed by a microsurfacing) program on approximately six miles of severely deteriorated local and high crown streets by December 2004.
2. Implement GIS based sign database for keeping an inventory of street signs and tracking maintenance activities by June 2005.
3. Train and equip staff for new duties and fully implement by September 2004.
4. Relamp 4,000 street lights by June 2005.
5. Develop regular rotation of litter collection from major street boulevards and medians by AWP personnel by October 2004.
6. Install thermoplastic markings at 500 intersections by June 2005.

PUBLIC WORKS DEPARTMENT**010-3000****Central Building Maintenance: 010-3090**

The Central Building Maintenance unit is responsible for establishing building maintenance policies and goals, developing long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulatory agencies relating to City buildings. This unit includes the costs associated with the maintenance and operation of the Civic Auditorium.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$1,437,387	\$1,549,907		(\$1,549,907)	-100%
Other Services	787,944	817,336		(817,336)	-100%
Materials/Supplies	250,546	255,950		(255,950)	-100%
Other Expenses	4,440	4,204		(4,204)	-100%
Capital Outlay	0	0		0	
TOTAL BUDGET	\$2,480,317	\$2,627,397	\$0	(\$2,627,397)	-100%
Position Allocation	27	29	0		

2003-04 Unit Objectives

1. Develop a plan to improve the staff presentation area in the Council Chambers by December 2003.

2003-04 Unit Accomplishments

1. Project estimated for completion by June 2004 due to change in priorities.

2004-05 Unit Objectives

1. Develop a detailed schedule of facility inspections by December 2004 to provide better information for planning of routine and preventive maintenance.
2. Re-assess the current functional and geographical assignments of staff to identify changes that would improve maintenance efficiency by October 2004.



CITY OF STOCKTON

SJAFCA

**SAN JOAQUIN AREA FLOOD CONTROL
AGENCY ADMINISTRATION**

**SAN JOAQUIN AREA FLOOD
CONTROL AGENCY ADMINISTRATION**

010-0137

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$240,176	\$220,199	\$250,483	\$30,284	14%
Other Services	28,835	25,231	24,524	(707)	-3%
Materials/Supplies	3,155	4,000	3,500	(500)	-13%
Other Expenses	2,522	6,745	6,845	100	1%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$274,688	\$256,175	\$285,352	\$29,177	11%

POSITION ALLOCATION

- - -

Positions allocated in Public Works.

FUNCTION

The San Joaquin Area Flood Control Agency (SJAFCA) is composed of members from several jurisdictions, and is administered by the City. It was formed during the 1994-95 fiscal year to coordinate activities related to addressing the proposed revised Federal Emergency Management Agency (FEMA) flood boundary map. The proposed map would have placed essentially the entire City of Stockton and a significant portion of the surrounding county in a newly defined flood plain. This would have resulted in mandatory flood insurance purchases for mortgaged structures lying within the new flood plain and building restrictions for new construction. SJAFCA was successful in delaying the official issuance of the new flood plain maps while a flood protection restoration project was designed, funded and constructed. The project was completed in 1998. On April 2, 2002, FEMA issued revised flood plain maps which included the improvements of the SJAFCA Flood Protection Restoration Project (FPRP).

This unit is responsible for administration of all reimbursement claims, documentation of the FPRP levee construction for determination of flood plain boundaries, and other duties related to flood control. This unit coordinates work with the U.S. Congress for appropriation of a portion of the \$35.7 million federal reimbursement in each federal budget year.

**SAN JOAQUIN AREA FLOOD
CONTROL AGENCY ADMINISTRATION**

010-0137

2003-04 Objectives

1. Work with the Federal government to receive a \$6 million appropriation by January 2004.
2. Work to include language in the Water Resource Development Act (WRDA) to include Lower Mosher Creek and the Upper Calaveras River Extension as part of the Stockton Metropolitan Area Section 211(f) reimbursement, increasing SJAFCA's federal reimbursement by approximately \$5.5 million, by May 2004.

2003-2004 Accomplishments

1. To date SJAFCA has been successful in obtaining \$13 million in Federal appropriations.
2. SJAFCA was successful in introducing the required language in the Water Resources Development Act. This language has been approved by the Full House (Sept 2003), and is currently waiting for a Full Senate vote.

2004-05 Objectives

1. Work with the Federal Government to maximize reimbursement appropriations by June 2005.



CITY OF STOCKTON

ENTERPRISE FUND BUDGETS

ENTERPRISE FUND BUDGETS

Enterprise Funds are used for city functions that are operated like private business enterprises. Enterprise Funds charge user fees to provide services, and the user fees support these funds. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Enterprise Fund budgets.



CITY OF STOCKTON

GOLF COURSES

GOLF COURSES

481-3650

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,406,108	\$1,572,864	\$1,692,977	\$120,113	8%
Other Services	512,169	458,498	468,588	10,090	2%
Materials/Supplies	229,657	284,973	411,473	126,500	44%
Other Expenses	242,098	263,683	263,013	(670)	0%
Capital Outlay	25,166	0	0	0	
TOTAL BUDGET	\$2,415,198	\$2,580,018	\$2,836,051	\$256,033	10%
POSITION ALLOCATION	20	20	16		

MISSION STATEMENT

The mission of the Golf Course Enterprise Fund is to provide well-maintained, safe and attractive golf courses for the golfing public. The City operates and maintains a championship 18 hole golf course and an executive 9 hole course at Swenson, a championship 18 hole golf course at Van Buskirk, and a 9 hole course at Rough and Ready Island. These courses cover 426 acres. The City manages a contract with a private concessionaire for food and beverage operations at Swenson and Van Buskirk. City employees provide the daily maintenance and pro shop services at all four golf courses. The courses are operated as an Enterprise Fund from the revenue received through City Council approved fees.

HIGHLIGHTS

The Golf Advisory Committee, comprised of eleven members representing organized clubs and at-large golfers, completed its sixth year. The committee serves in an advisory capacity to the Stockton Parks and Recreation Commission and makes recommendations on a variety of golf-related issues.

The San Joaquin Junior Golf Foundation is now in its fourth year of operation. The non-profit foundation was formed for the purpose of providing golf opportunities to all local youth, especially children who have never experienced the game of golf. Hundreds of boys and girls participate in free junior golf activities at the Swenson and Van Buskirk Golf Courses throughout the year. The SJJGF continues to provide clinics and instruction each year that are supported by their fundraising efforts, which include a 100 Hole Tournament at Van Buskirk each year.

The City Golf Courses have contracted the services of a private PGA Professional who teaches a variety of private and group classes and golf workshops. The contract arrangement allows the courses to have a PGA Pro available with flexible teaching hours, so that customers may receive golf instruction seven days a week.

To allow City golf courses to better service disabled golfers, a single-rider ADA-compliant golf cart was purchased. The One Pass cart is designed for individuals confined to a wheelchair. With this cart, the golfer is able to play on all surfaces on the golf course, including greens, without leaving the cart. The seat turns and locks anywhere on a 360-degree radius, allowing the golfer an unrestricted, full swing. The cart is stored at Swenson Park Golf Course and is available for rent at any of the four city courses with 24-hour notice. The rental rate for the One Pass cart is the same as for a regular single rider golf cart.

2003-04 Unit Objectives

1. Develop and implement a more efficient equipment program to provide more consistent maintenance and improve cost effectiveness by March 2004.
2. Develop a security program for the protection of facilities, inventory, and employees, which will also focus on trespassing issues at each course, by January 2004.
3. Apply for First Tee Affiliation with the San Joaquin Junior Golf Foundation by June 2004.

2003-04 Unit Accomplishments

1. An equipment purchase program was created which allows the golf courses to purchase, maintain and operate equipment independent of City Fleet Maintenance. A Request for Qualifications (RFQ) was also created to explore the possibility of contracting the maintenance services of the golf courses, including equipment. The RFQ should be available in FY 04-05, pending meet and confer negotiations with involved unions.
2. The golf course facilities are all currently monitored by alarm systems. Each Pro Shop has a surveillance system, anti-theft security system and drop safes. The City Trespassing Code, SMC 5-131.13, is currently posted and enforced by the Stockton Police Department at each facility.
3. The San Joaquin Junior Golf Foundation continues to research the feasibility of affiliation with the First Tee Organization. The Golf Enterprise will continue to support and facilitate the SJJGF and/or First Tee Organization to provide golf opportunities for community youth.

GOLF COURSES

481-3650

2004-05 Unit Objectives

1. Pursue more efficient and cost-effective management of City Golf Courses by June 2005. Have a long-term Management Plan beginning in FY 05-06.
2. Contract a security courier service for the transfer of funds between the golf courses and banks by January 2005.
3. Develop a Capitol Improvement Program (CIP), along with funding options, for the construction of new facilities and cart paths by January 2005.

Stockton

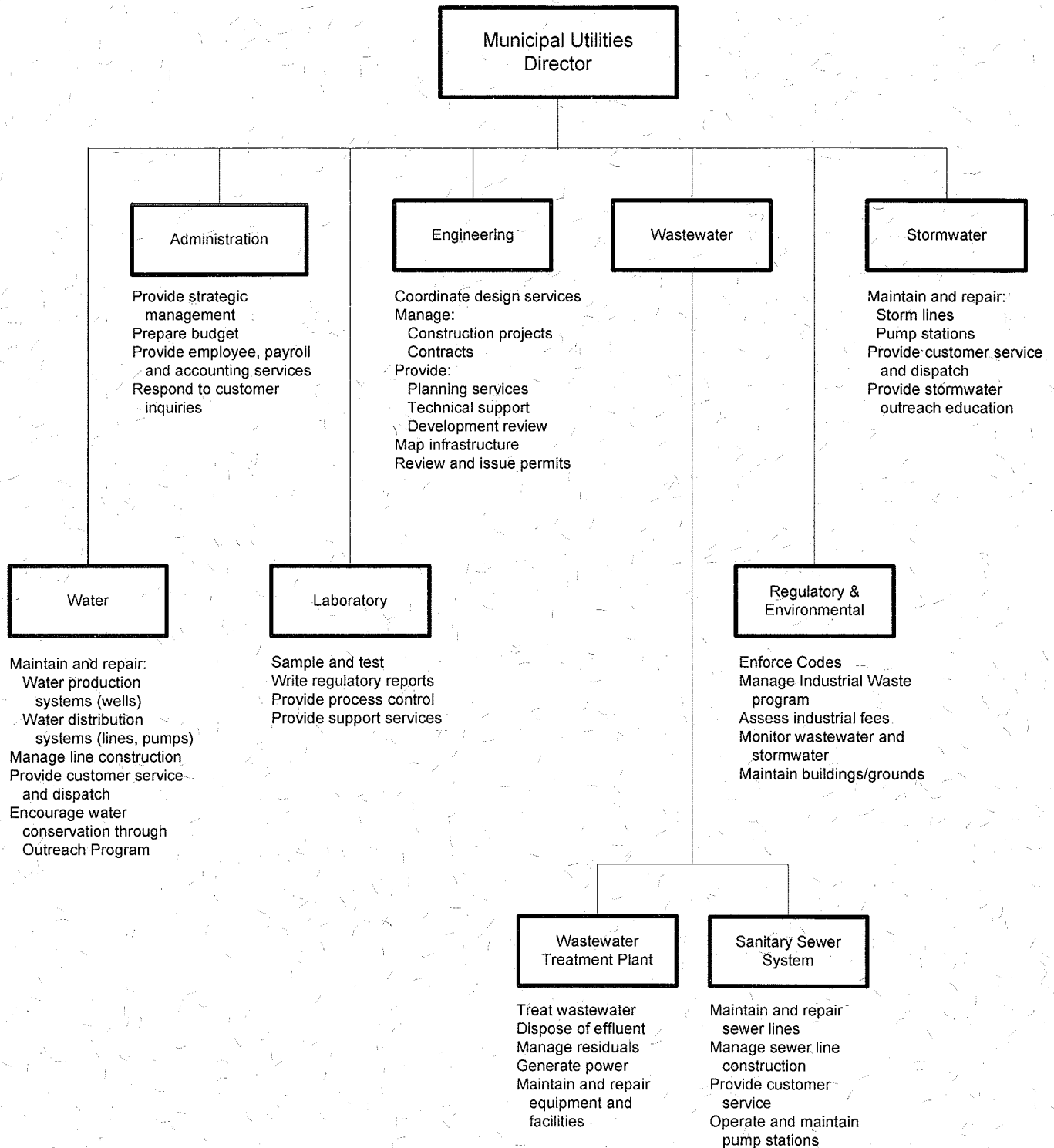


2004



CITY OF STOCKTON

MUNICIPAL UTILITIES



**MUNICIPAL UTILITIES
ORGANIZATION CHART**

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,163,898	\$1,515,018	\$702,563	(\$812,455)	-54%
Other Services	1,808,948	2,397,434	3,080,186	682,752	28%
Materials/Supplies	95,009	90,575	18,125	(72,450)	-80%
Other Expenses	675,325	580,003	491,634	(88,369)	-15%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$3,743,180	\$4,583,030	\$4,292,508	(\$290,522)	-6%
POSITION ALLOCATION	10	10	2		

MISSION STATEMENT

The Stormwater Utility's mission is to protect the property and health of Stockton residents and the waterways that surround the City. The Utility accomplishes this mission by (1) collecting, pumping and transporting storm water away from city streets and properties, (2) maintaining drain lines and lift stations throughout the collection system, and (3) monitoring and testing discharges into the system. Equally important, programs are developed to educate children, adults and industries about pollution, its effects on the waterways and ways to reduce it.

HIGHLIGHTS

MUD submitted and received Regional Water Board approval for the City's Storm Water Management Plan. Program changes are being implemented with cooperation from OMI-Thames Water Stockton, Inc for those items affecting storm water operation and maintenance.

As required under the City's Storm Water National Pollution Discharge Elimination System (NPDES), the existing storm water development standards known as the Storm Water Quality Control Criteria Plan had to be significantly revised. MUD staff, working with a stakeholder group of engineers, developers, contractors, other City Departments, and the DeltaKeeper, developed a revised Storm Water Quality Control Criteria Plan that takes into account more stringent permit requirements while providing cost-effective solutions for new development and redevelopment.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

BUDGET UNITS

Policy, Planning and Financial Management: 441-4410

Policy, Planning and Financial Management staff provide policy direction; long-term planning and projection; financial management and reports; GIS mapping of the collection system; capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; monitoring; regulatory compliance; and related matters.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$560,429	\$796,056	\$700,272	(\$95,784)	-12%
Other Services	535,019	996,871	900,479	(96,392)	-10%
Materials/Supplies	9,455	9,025	6,625	(2,400)	-27%
Other Expenses	655,406	407,458	313,074	(94,384)	-23%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,760,309	\$2,209,410	\$1,920,450	(\$288,960)	-13%
Position Allocation	4	4	2		

2003-04 Unit Objectives

1. Submit the revised Storm Water Management Plan to the Regional Water Board by September 2003.
2. Revise the existing development standards to comply with the Storm Water Permit Requirements by December 2003.

2003-04 Unit Accomplishments

1. Program submitted on schedule.
2. Council approved new development standards in November 2003.

2004-05 Unit Objectives

1. Implement Commercial Storm Water Inspection program by June 2005.
2. Seek full implementation of Regional Board approved Storm Water Management Program by December 2004.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

Operations and Maintenance: 441-4430

Operations and Maintenance (O&M) is responsible for operating and maintaining the stormwater collection system, which consists of 490 miles of drainage line, 12,602 basins that catch leaves and debris, and 58 pumping stations that lift the storm water away from lower elevations. The unit's responsibilities include cleaning, inspecting and repairing the main lines and catch basins, and maintaining the engines and mechanical equipment in the lift stations, all of which serve to protect the properties within the City of Stockton.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$603,469	\$718,962	\$2,291	(\$716,671)	-100%
Other Services	1,273,929	1,400,563	2,179,707	779,144	56%
Materials/Supplies	85,554	81,550	11,500	(70,050)	-86%
Other Expenses	190	925	0	(925)	-100%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,963,142	\$2,202,000	\$2,193,498	(\$8,502)	0%
Position Allocation	6	6	0		

2003-04 Unit Objectives

1. Initiate a design-build for the improvements to the West Lane/Mosher pump station by December 2003.

2003-04 Unit Accomplishments

1. Pre-authorization for the design-build project granted to OMI-Thames Water Stockton, Inc on September 2003.

2004-05 Unit Objectives

1. Initiate design of drainage improvements for the Airport Corridor by June 2005.
2. Complete design and begin construction of the Buena Vista Phase II improvements by June 2005.
3. Complete upgrde to the Airport Way / Duck Creek storm pump station by June 2005.

**MUNICIPAL UTILITIES DEPARTMENT
STORMWATER**

441-4400

Debt Service: 441-4460

This budget unit segregates the expenses for debt service principal and interest. These costs are the responsibility of the City and the Stormwater Enterprise Fund, but are not a part of either Policy and Planning, or Operations and Maintenance.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Other Expenses	19,729	171,620	178,560	6,940	4%
TOTAL BUDGET	\$19,729	\$171,620	\$178,560	\$6,940	4%

MUNICIPAL UTILITIES DEPARTMENT WASTEWATER

431-4300

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$6,443,245	\$7,869,892	\$1,774,379	(\$6,095,513)	-77%
Other Services	5,566,103	\$4,931,055	13,939,247	9,008,192	183%
Materials/Supplies	2,801,640	\$3,080,473	416,985	(2,663,488)	-86%
Other Expenses	3,302,700	\$5,530,269	4,722,770	(807,499)	-15%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$18,113,688	\$21,411,689	\$20,853,381	(\$558,308)	-3%
POSITION ALLOCATION	98	98	14		

Position allocation includes portions of Regulation and Capital budgets.

MISSION STATEMENT

The mission of the Wastewater Utility is to achieve and maintain a facility operation that consistently meets all legal and regulatory requirements, ensures optimal efficiency and cost effectiveness, and achieves the highest level of service to the public consistent with available funding and application of the latest technology.

HIGHLIGHTS

MUD staff facilitated the transfer of day to day operation and maintenance activities of all MUD wastewater facilities to OMI-Thames Water Stockton, Inc. Those facilities include the Stockton Regional Wastewater Control Facility (RWCF), as well as all the sanitary pump stations.

Design of the Country Club Trunk Sewer Project has been completed and its construction is in progress. This project will alleviate the capacity limitation of the existing Tuxedo trunk sewer line.

Construction of the East-West Trunk Sewer was completed in December of 2003 as part of the North Stockton Sewer Pipeline project. This pipeline will serve Collection System 10 and the development north of Bear Creek.

MUD completed the installation of an additional digester gas blower and dryer at the RWCF in July 2003. The additional blower and dryer will allow all three cogeneration engines to operate on digester gas and will increase the reliability of the cogeneration fuel system. MUD also installed a Siloxane removal system in September 2003. Removal of Siloxanes results in cleaner gas and reduced cogeneration operation and maintenance costs.

MUD has initiated the Environmental Impact Report (EIR) for the construction of the Stockton RWCF upgrade project. This project will comply with the RWCF discharge requirements

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

contained in the City's Wastewater National Pollution Discharge Elimination System (NPDES) permit.

MUD has initiated a program to monitor and reduce the frequency and magnitude of sanitary sewer overflows from the wastewater collection system. This multi-year effort will proactively focus on oil and grease source control and will assist the City in complying with the future Federal Capacity Management Operations and Maintenance (CMOM) requirements.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

BUDGET UNITS

Policy, Planning and Financial Management: 431-4310

This unit provides policy direction; long-term planning and projection; financial management, reports, and debt service accounting; GIS mapping of the collection system; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, and support for related matters.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$708,894	\$1,162,271	\$1,014,129	(\$148,142)	-13%
Other Services	1,171,680	241,072	590,604	349,532	145%
Materials/Supplies	20,158	41,879	30,250	(11,629)	-28%
Other Expenses	426,055	276,592	746,050	469,458	170%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,326,787	\$1,721,814	\$2,381,033	\$659,219	38%
Position Allocation	18	18	13		

2003-04 Unit Objectives

1. Negotiate with the State Water Resources Control Board for the addition of dilution credits in our effluent on the NPDES permit issued in April 2002, by June 2004.

2003-04 Unit Accomplishments

1. Negotiations continue on an intermittent basis.

2004-05 Unit Objectives

1. Continue negotiations with the Regional Water Quality Control Board on issues affecting future wastewater discharge permits by June 2005.
2. Develop financing plan to review rates and reserves to fully fund near-term capital improvements by the November 2004.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

Operations and Maintenance: 431-4330

Operations and Maintenance manages the 42 million gallon per day Regional Wastewater Control Facility, 21 sanitary pump stations, and 1,206 miles of sanitary main and lateral collection lines. Crews operate the treatment plant 24-hours every day, and respond to sewer service requests 16 hours/day, 7 days a week. The O&M unit ensures compliance with effluent quality requirements; confirms that equipment performs reliably; protects and extends the useful life of facilities and assets; and inspects, services, repairs, and maintains sewer lines.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$5,279,720	\$6,192,938	\$634,745	(\$5,558,193)	-90%
Other Services	4,241,407	4,438,670	12,949,784	8,511,114	192%
Materials/Supplies	2,767,418	3,021,551	379,985	(2,641,566)	-87%
Other Expenses	2,648,117	1,590,399	260,472	(1,329,927)	-84%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$14,936,662	\$15,243,558	\$14,224,986	(\$1,018,572)	-7%
Position Allocation	75	75	0		

2003-04 Unit Objectives

1. Optimize the Tertiary Plant to facilitate continuous operations as required by the new NPDES permit by June 2004.
2. Enhance existing treatment processes with chemical addition and/or equipment modification in anticipation of stricter discharge permit requirements by June 2004.
3. Optimize System 7 (South Stockton area) chemical addition to reduce costs and still maintain satisfactory odor control by June 2004.

2003-04 Unit Accomplishments

1. Objective accomplished beginning December 2003.
2. RWCF modification in design with construction and full compliance to be completed in 2006.
3. Odor control was incorporated into the OMI-Thames Wster Stockton, Inc contract with commencement occurring on August 1, 2003.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

2003-04 Unit Objectives

4. Design and install a Siloxane removal system for methane gas for cogeneration in order to make the methane gas burn cleaner and thereby reduce cogeneration operations and maintenance costs, by June 2004.

2003-04 Unit Accomplishments

4. Project Complete - January 2004.

2004-05 Objectives

1. Begin construction of the plant expansion project to comply with NPDES discharge requirements by 2006.
2. Implement program to control and mitigate vectors at the RWCF by June 2005.
3. Design and construct Odor control facilities to reduce odors from the RWCF by December 2005.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

Debt Service and In Lieu of Tax: 431-4360

This budget unit segregates the expenses for debt service principal and interest and In Lieu of Tax costs. These costs are the responsibility of the City and the Wastewater Enterprise Fund, but are not a part of either Policy and Planning or Operation and Maintenance.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Other Services	10,950	16,000	10,000	(6,000)	-38%
Other Expenses	0	3,516,670	3,484,315	(32,355)	-1%
TOTAL BUDGET	\$10,950	\$3,532,670	\$3,494,315	(\$38,355)	-1%

MUNICIPAL UTILITIES DEPARTMENT WASTEWATER

431-4300

Regulatory Compliance: 421-4241, 431-4341

Regulatory Compliance is responsible for monitoring and evaluating proposed and current state, federal and local laws and regulations as they relate to Municipal Utilities functions and responsibilities. Staff implements pretreatment standards to control industrial discharge into the sewage system. Staff also investigates chemical and hazardous waste spills affecting pumping and lift stations. Training is provided in job skills and occupational health and safety areas for all Municipal Utilities employees. The water conservation function is also included in this budget unit.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$475,938	\$568,434	\$136,395	(\$432,039)	-76%
Other Services	\$273,113	379,435	417,529	38,094	10%
Materials/Supplies	\$14,870	22,043	9,250	(12,793)	-58%
Other Expenses	293,080	183,352	305,616	122,264	67%
Capital Outlay	0	0		0	
TOTAL BUDGET	\$1,057,001	\$1,153,264	\$868,790	(\$284,474)	-25%
Position Allocation	5	5	1		

Water Fund portion (421-4241)
Wastewater Fund portion (431-4341)

\$115,743
\$753,047

2003-04 Unit Objectives

1. Develop and implement a Public Education Campaign that encourages the public to promptly notify MUD of observed sanitary sewer overflows (SSOs) in order to minimize the impact and cost of those overflows, by June 2004.
2. Develop a Safety Training Program that increases the training that can be performed in-house by the Occupational Health and Safety Compliance Specialist by June 2004

2003-04 Unit Accomplishments

1. Education program started in Spring 2004.
2. Program transferred to OMI-Thames Water Stockton, Inc effective August 1, 2003.

**MUNICIPAL UTILITIES DEPARTMENT
WASTEWATER**

431-4300

2004-05 Unit Objectives

1. Develop and initiate a comprehensive program to significantly reduce the frequency and magnitude of the sanitary sewer overflows (SSO's) from the wastewater collection system by June 2005.
2. Review and modify pretreatment standards, local discharge limits as part of the Industrial Pre-Treatment program by June 2005.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$2,216,552	\$2,767,831	\$916,792	(\$1,851,039)	-67%
Other Services	1,584,391	1,691,574	4,532,233	2,840,659	168%
Materials/Supplies	3,088,159	3,766,541	2,584,182	(1,182,359)	-31%
Other Expenses	3,215,385	3,110,241	2,925,894	(184,347)	-6%
Capital Outlay	0	10,000	0	(10,000)	-100%
TOTAL BUDGET	\$10,104,487	\$11,346,187	\$10,959,101	(\$387,086)	-3%
POSITION ALLOCATION	28	28	3		

Position allocation includes portions of Regulation and Capital budgets.

MISSION STATEMENT

The Water Utility's mission is to provide the community with a safe, wholesome supply of water at adequate pressures, suitable for all municipal and industrial uses, at the lowest possible cost, consistent with sound business practices.

HIGHLIGHTS

For a fourth consecutive year, the City of Stockton Water Utility has experienced a high growth rate. It is estimated that the number of new service connections could reach 2,000 in this fiscal year. Over the last ten years, the water utility has grown approximately forty-five percent. With growth as the predominant issue impacting resources availability, priorities for the water utility administration, engineering, operations and maintenance has been shifted to accommodate this challenge. Examples of these impacts include acceleration of the South Stockton Aqueduct Project, Well 31 and 32, and much more time installing meters and working with developers.

Fiscal Year 2003-04 saw the City continue its pursuit of the Delta Water Supply Project. This project proposes construction of a new water diversion from the Delta conveying raw water to a treatment plant near Eight Mile Road. The Water Utility, through the City of Stockton purchased property in North Stockton where the water treatment plant will be constructed. This fiscal year also saw the initiation of the environmental review phase of this critical project. Public meetings were held to present the proposed project's scope to interested parties and the community.

MUD staff continued to provide support to OMI - Thames Water Stockton, Inc. in providing operation and maintenance functions. The support included implementation of the service contract and assistance in the coordination of operation and maintenance activities among other activities.

MUNICIPAL UTILITIES DEPARTMENT WATER

421-4200

Policy, Planning and Financial Management: 421-4210

This unit provides policy direction; long term planning and projections; financial management, reports, and debt service accounting; GIS mapping of water lines; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, and support for related matters. Staff research and make recommendations regarding water rights and surface water acquisition, water conservation, and State and Federal requirements for potable water and other water issues.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$435,970	\$664,992	\$539,808	(\$125,184)	-19%
Other Services	458,348	83,557	317,297	233,740	280%
Materials/Supplies	3,117	5,750	5,750	0	0%
Other Expenses	520,547	293,728	582,828	289,100	98%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,417,982	\$1,048,027	\$1,445,683	\$397,656	38%
Position Allocation	4	4	3		

2003-04 Unit Objectives

1. Update and revise as needed the North Stockton Water Master Plan to meet requirements of the General Plan update by May 2004.
2. Initiate an Environmental Impact Report for the Delta Water Supply Project by August 2003.
3. Initiate a mitigation plan for compliance with the Federal Arsenic Rule by February 2004.
4. Implement the City Council's decision on privatization to meet the prescribed schedule by June 2004.

2003-04 Unit Accomplishments

1. North Stockton Water Master Plan is on hold till the General Plan Boundries revisions are determined.
2. EIR/EIS has been started. A draft EIR/EIS will be publicly issued in Aug 2004. Notice of Preparation (NOP) issued and comments received.
3. The mitigation plan has been initiated.
4. On August 1, 2003 OMI-Thames Water Stockton, Inc. assumed operation and maintenance of the water utility.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

2004-05 Objectives

1. Based on the General Plan Boundaries revisions - the North Stockton Water Master Plan will be updated and revised as needed by June 2005.
2. Prepare the Final Environmental Impact Review (EIR)/ Environmental Impact Study (EIS) for the the Delta Water Supply Project to be adapted and certified in August 2005.
3. Initiate Design Build (DB)/Design Build Operate (DBO) procurement process for the Phase I Delta Water Supply Project facilities by November 2004.
4. OMI will initiate design and constuction of Arsenic removal facilities at affected City Wells by October 2004.

MUNICIPAL UTILITIES DEPARTMENT WATER

421-4200

Operations and Maintenance: 421-4230

Operations and Maintenance (O&M) is responsible for the operation and maintenance of the City's growing water utility. The unit annually provides for the production, treatment, storage, transmission, and distribution of over seven billion gallons of potable water to approximately 110,000 consumers. O&M is responsible for installing, servicing and reading over 35,800 meters each month; responding to inquiries and/or complaints; making emergency repairs; coordinating with homeowners, developers, contractors and other utilities for the successful delivery of services in accordance with customer demand and in compliance with state and federal regulations.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$1,759,275	\$2,049,088	\$366,094	(\$1,682,994)	-82%
Other Services	986,455	1,456,895	4,177,266	2,720,371	187%
Materials/Supplies	149,148	211,150	150,000	(61,150)	-29%
Other Expenses	1,547,840	868,462	196,486	(671,976)	-77%
Capital Outlay	0	10,000	0	(10,000)	-100%
TOTAL BUDGET	\$4,442,718	\$4,595,595	\$4,889,846	\$294,251	6%
Position Allocation	24	24	0		

2003-04 Unit Objectives

1. Complete construction of Well SS9 in south Stockton and Well 30 in north Stockton by March 2004.
2. Incorporate the North Stockton Pipeline into distribution system operation by January 2004.
3. Complete design of the South Stockton Pipeline upon approval of Grant from the Federal Government and initiate the construction phase by June 2004.

2003-04 Unit Accomplishments

1. Project completed on schedule.
2. Project completed on schedule.
3. Project design underway with completion by October 2004. Grant has been approved. Construction should begin November 2004.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

2004-05 Unit Objectives

1. Complete construction of wells 31 and 32 by February of 2005.
2. Initiate design and construction of wells 33 & 34 by March of 2005.
3. Initiate design and construction of the additional tanks at the Northwest and Weston Ranch Reservoir sites by June 2005.

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

Water Purchase: 421-4251

This budget unit segregates the expenses for water purchase and the pumping taxes for groundwater extraction. These costs are the responsibility of the City and the Water Enterprise Fund.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Materials/Supplies	2,935,088	3,544,641	2,425,932	(1,118,709)	-32%
Other Expenses	1,024,630	1,041,567	1,206,013	164,446	16%
TOTAL BUDGET	\$3,959,718	\$4,586,208	\$3,631,945	(\$954,263)	-21%

**MUNICIPAL UTILITIES DEPARTMENT
WATER**

421-4200

Debt Service And In Lieu Of Tax: 421-4260

This budget unit segregates the expenses for debt service principal and interest and In Lieu of Tax costs. These costs are the responsibility of the City and the Water Enterprise Fund, but are not a part of either Policy and Planning or Operation and Maintenance.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Other Services	8,541	7,000	9,000	2,000	29%
Other Expenses	57,816	869,740	866,884	(2,856)	0%
TOTAL BUDGET	\$66,357	\$876,740	\$875,884	(\$856)	0%

Stockton



2004



CITY OF STOCKTON

SPECIAL REVENUE FUND BUDGETS

SPECIAL REVENUE FUND BUDGETS

Special Revenue Funds are used for tracking revenue and appropriation that is restricted to specific purposes by law or administrative action. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Special Revenue Funds.



CITY OF STOCKTON

ASSET FORFEITURE

ASSET FORFEITURE

023-6400

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$14,510	\$51,777	\$34,027	(\$17,750)	-34%
Other Services	48,206	158,843	153,505	(5,338)	-3%
Materials/Supplies	20,695	45,400	45,473	73	0%
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
TOTAL BUDGET *	\$83,411	\$256,020	\$233,005	(\$23,015)	-9%
POSITION ALLOCATION	-	-	-		

* If additional forfeitures are received during the year, they are hereby appropriated.

FUNCTION

Assets used in, and profits from, illegal drug trafficking are seized by the Police Department under State and Federal forfeiture laws. These assets are adjudicated by the San Joaquin County District Attorney's Office or Federal Courts, and a share of the proceeds is forfeited to the City. This money is reserved by State and Federal law for expenditures that enhance law enforcement and drug/crime prevention, and may not be used to supplant existing General Fund programs or operations.

Based on state and federal asset seizure laws, advice from the City Attorney, and direction from the City Manager and Council, the Police Department has established the following priority and program expenditures for asset forfeiture proceeds:

1. Purchase of Vice/Narco Unit and SWAT Team special surveillance and safety equipment, and their related services and supplies. These expenditures receive the highest priority because they most directly affect the Police Department's illegal drug trafficking enforcement efforts, and also best fulfill the intent of state and federal law on use of asset forfeiture proceeds.
2. Purchase of Explosive Ordnance Detail specialized equipment, which is unique to this unit, and does not require internal service fund support.
3. Purchase of Firearms Training System equipment for computer training program scenarios, equipment, and accessories used to train sworn staff in use-of-force decision making to improve officer and citizen safety and reduce liability to the City.
4. Gas and maintenance costs for the surplus vehicles refurbished for the Volunteers in Police Service Program.
5. Other non-recurring supplies and equipment expenditures for law enforcement programs.

Stockton



2004



CITY OF STOCKTON

BOAT LAUNCHING FACILITIES

BOAT LAUNCHING FACILITIES**045-3660**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$14,667	\$19,219	\$20,876	\$1,657	9%
Other Services	139,345	147,698	147,702	4	0%
Materials/Supplies	16,048	3,000	3,000	0	0%
Other Expenses	28,495	60,000	0	(60,000)	-100%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$198,555	\$229,917	\$171,578	(\$58,339)	-25%
POSITION ALLOCATION	-	-	-		

MISSION STATEMENT

The mission of the City of Stockton boat launching facilities is to provide the public with well-maintained, safe and attractive boating areas. Facilities are located at Buckley Cove, Louis Park and Morelli Park.

HIGHLIGHTS

The City provides security and maintenance at boat launching facilities at Buckley Cove and Morelli Park, using revenue collected from parking fees at the facilities. A private security contractor provides fee collection and security services at both facilities.

The City public boat launching facilities continue to be utilized to the maximum with an estimated participation figure of 150,000. In addition, Buckley Cove has become one of the most popular fishing tournament venues in Northern California with an average of 50 events scheduled per year on weekends and holidays.

2003-2004 Objectives

1. Work with the California Department of Fish and Game to improve public access to the Buckley Cove boat launching facility during scheduled tournaments by June 2004.
2. Coordinate grant funded improvements at Morelli Park with the Housing and Redevelopment Department in conjunction with expansion of the downtown marina by June 2004.

2003-2004 Accomplishments

1. Public access to the Buckley Cove facility during tournaments has been improved with the assistance of the Department of Fish and Game and working with tournament sponsors.
2. Project has been delayed until lease agreements can be finalized with CalTrans and other State agencies.

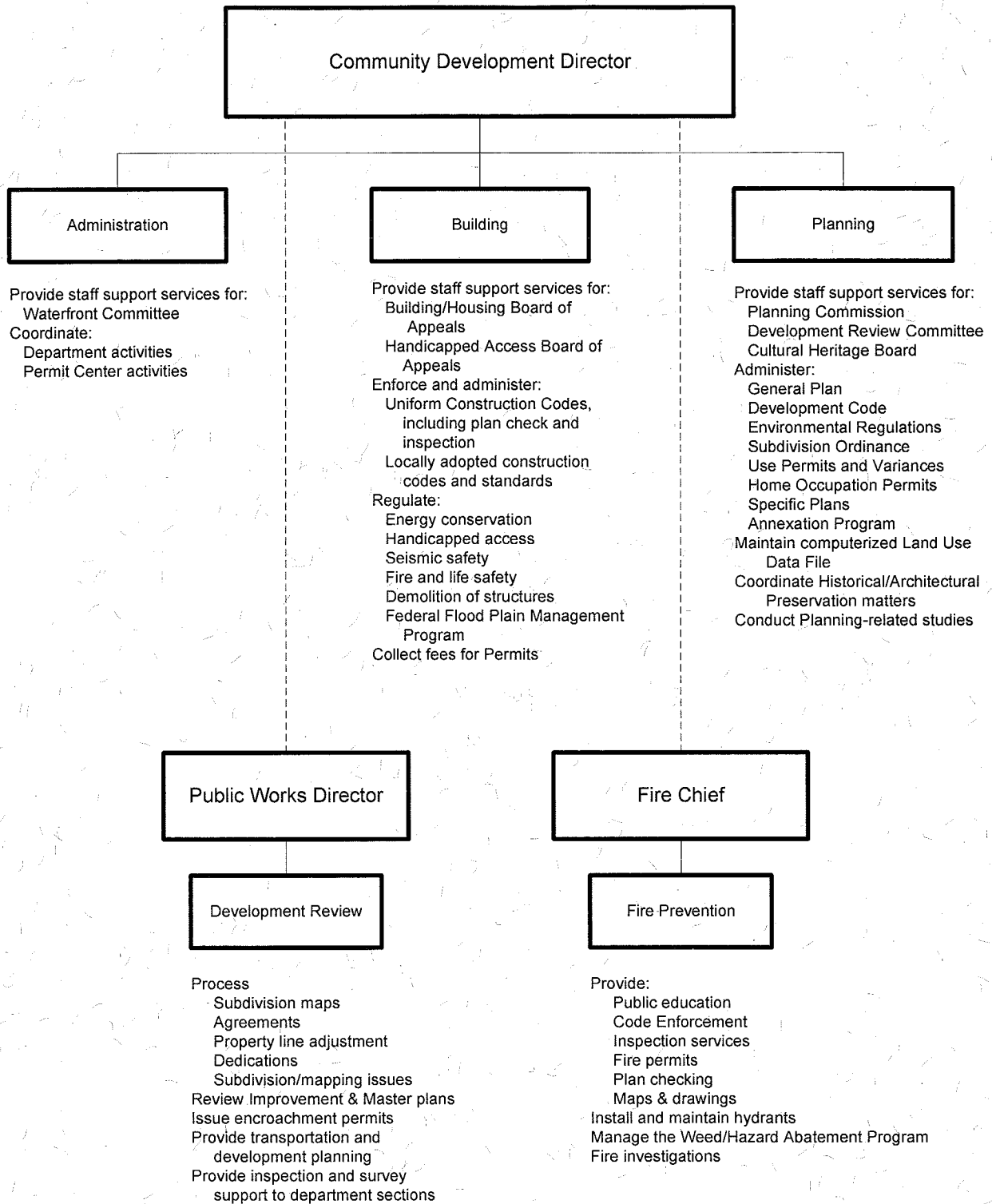
2004-2005 Objectives

1. Finalize construction documents and award a contract for grant funded improvements at Buckley Cove by December 2004. Construction to begin in July 2005.
2. Finalize construction documents and award a contract for grant funded improvements to the Louis Park Boat Launching facility by December 2004. Construction to begin in July 2005.
3. Explore the feasibility of expanding parking at the Buckley Cove boat launching facility by July 2004.



CITY OF STOCKTON

DEVELOPMENT SERVICES



**DEVELOPMENT SERVICES
ORGANIZATION CHART**

DEVELOPMENT SERVICES**048-1800/3027**

	2002-03 ACTUAL *	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$5,573,643	\$7,442,208	\$10,321,880	\$2,879,672	39%
Other Services	2,061,154	2,979,286	3,016,422	37,136	1%
Materials/Supplies	116,540	126,395	212,021	85,626	68%
Other Expenses	439,869	430,793	947,775	516,982	120%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$8,191,206	\$10,978,682	\$14,498,098	\$3,519,416	32%
POSITION ALLOCATION	67	78	85		

* Fire permit & inspection staff added 2003-04. Fire public education and arson investigation added 2004-05.

MISSION STATEMENT

The Development Services Fund was established in the 2002-03 budget year to financially consolidate City development services. It includes the services of the Community Development Department and the Development Review sections of Public Works.

Development Services is responsible for providing a framework that facilitates the orderly physical growth of the City. Development proposals, whether they consist of a single property, a large scale subdivision, or nonresidential use, typically require extensive review and coordination with other departments to determine the impact to City Services and to mitigate adverse impacts. To better serve the public, the Permit Center was established in January 1993 with staff from the Community Development, Fire, Public Works and Municipal Utilities Departments. Development Services also provides staff services to four citizen bodies: the Planning Commission, Cultural Heritage Board, Building/Housing Board of Appeals and Handicapped Access Board of Appeals.

The Public Works component of Development Services provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, checking of improvement plans, and inspection of public/private projects that will be maintained by the City.

Development Services is comprised of five units: Administration, Planning, Building, Public Works Development Review and Fire Prevention. Selected department responsibilities include:

- Management of the Permit Center
- Preparation, maintenance and implementation of the General Plan
- Administration and enforcement of zoning and subdivision codes
- Preparation of specific plans
- Processing of environmental assessments
- Administration of the City's regulations
- Review/preparation of subdivision maps and improvement plans
- Right of Way encroachment review and approval
- Building Plan checking and inspections
- Building Permitting
- Street Improvements plan checking and inspections
- Fire Plan Checking

- Fire Permitting
- Weed Abatement

HIGHLIGHTS

The consolidation of the Community Development Department, Public Works Development Review, and Fire Prevention provide coordinated services and accurate financial accounting for services provided to the development community. Development Services continues to refine and streamline the issuance of Building Permits, Use Permits and other approvals. Within the Planning Division, there is increased attention paid to advance planning with regard to the economic viability of the community.

The Planning and Administration Divisions have gone through an extensive process to revise the City's Planning and Zoning Ordinance (Development Code), including numerous meetings with the public and interested parties. The resulting Development Code was presented to the Planning Commission and City Council for their approval. In conjunction with this project, the Planning Division has revised all land use application forms and procedures to reflect the requirements of the Development Code.

The Planning and Administration Divisions worked with the Design Guidelines Steering Committee in the creation of design guidelines for the City. The Committee has provided direction to the team of Jacobson and Wack and RBF, who worked with Planning staff to prepare these guidelines. The Draft Design Guidelines were adopted by the City Council in March 2004.

With City Council approval and in coordination with the City Manager's Office and other City departments, the Planning and Administration Divisions initiated a General Plan and Housing Element revision process, including: the comprehensive revision of the City's 1990 General Plan (Policy and Background documents); update of the 1994 Housing Element; revision of the City's Infrastructure/Public Facilities Master Plans; amendment of the Urban Service Area and Sphere of Influence Boundaries through the Local Agency Formation Commission (LAFCO); update of the Citywide traffic model; and preparation of the related Program Environmental Impact Report (EIR) for the General Plan, Master Plans, Urban Service Area, and Sphere of Influence Revision and an Addendum to the previously-certified General Plan EIR for the Housing Element Update. The City Council authorized the hiring of a consultant team and establishment of a General Plan Action Team (GPAT) that is assisting in the preparation and review of the plans and environmental documents. The Housing Element Update and Addendum were approved by the City Council on January 13, 2004 and submitted to the State Department of Housing and Community Development on January 16, 2004. Adoption of the revised General Plan and Master Plans and EIR certification will occur in the latter part of 2004.

The Planning and Administration Divisions have worked with California State University, Stanislaus (CSUS) staff to develop a master plan for a university/multi-use campus on the former 100-acre Stockton Developmental Center site. Grupe Commercial Company (GCC) was selected as the master developer of the site and a Joint Powers Authority (JPA) was formed to administer the planning and development process. A "Preferred Alternative" was identified and a Draft Master Development Plan and Environmental Impact Report for the project has been approved. The General Plan Amendment, Rezoning, and Development Agreement were

approved by the City Council on November 18, 2003.

The Building Division is on course to issue in excess of 10,000 building permits in FY 2004-2005, representing one of the busiest years ever experienced in Stockton's history.

The Public Works Development Review function is an integral component in the City's review of discretionary development applications as well as in the review and approval of building plans and on- and off-site improvement plans for infrastructure and related public improvements. The Development Review section provided substantial input in the Spanos Park West Project, which involved the review of the City's first Mixed Use (MX) zone, and included a Master Development Plan, Development Agreements, and Tentative Maps for a large master-planned commercial and residential project in northwest Stockton. Most recently, the Development Review section was an integral component of the Site Plan Review team that facilitated the approval of the improvements required for the implementation of the Park West Pavilions power center within the Spanos Park West Project.

BUDGET UNITSAdministration: 048-1810

The Administration unit is responsible for establishing policies, goals and long-range plans to carry out the mission of providing for the orderly growth of the community. To this end, staff directs and coordinates the activities of the Planning and Building units to ensure that applicable codes and laws are implemented and the directives of the City Council and City Manager are carried out. This unit manages the Permit Center and, in addition, serves as staff coordinators for several committees. The Development Services unit works closely with other units to provide coordinated services.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$463,963	\$624,127	\$828,289	\$204,162	33%
Other Services	311,213	367,853	438,878	71,025	19%
Materials/Supplies	15,208	11,971	12,971	1,000	8%
Other Expenses	266,246	276,664	85,308	(191,356)	-69%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,056,630	\$1,280,615	\$1,365,446	\$84,831	7%
Position Allocation	5	5	5		
* Personnel in 00-01 and 01-02 were in Community Development					

2003-04 Objectives

1. Initiate implementation of the citywide Design Guidelines and Standards by establishing and administering an architectural and site design review procedure for residential, commercial, industrial, and other land uses by December 2003.
2. Complete the CSUS Stockton Campus (University Park) Master Plan, including a General Plan Amendment, Rezoning, Development Agreement and Environmental Impact Report, by July 2003.

2003-04 Accomplishments

1. The City-wide Design Guidelines and Standards were approved by the City Council and are being implemented.
2. The CSUS Stockton Campus (University Park) Master Plan, including a General Plan Amendment, Rezoning, Development Agreement and Environmental Impact Report was approved by the City Council on November 18, 2003.

2004-05 Objectives

1. Implement the newly-adopted Citywide Design Guidelines and Standards including ensuring that the appropriate staff is well-trained and have a complete understanding of the Design Guideline process by August 2004.
2. Ensure the newly-approved development code will be properly implemented by providing training sessions until all planners have a complete understanding of the new code by August 2004.

Planning: 048-1820

The Planning unit is staff to the Planning Commission and City Council on planning matters. It is responsible for the implementation of the General Plan through administration of the Development Code, Subdivision Map Act, municipal ordinances, California Environmental Quality Act (CEQA), administration of the City's Annexation Program, and special studies as appropriate. The Planning unit coordinates the promotion and preservation of architecturally and historically significant resources and provides staff support to the Cultural Heritage Board.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$1,210,585	\$1,375,495	\$1,729,088	\$353,593	26%
Other Services	279,314	901,000	960,460	59,460	7%
Materials/Supplies	24,392	41,100	41,100	0	0%
Other Expenses	57,434	62,700	140,851	78,151	125%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,571,725	\$2,380,295	\$2,871,499	\$491,204	21%
Position Allocation	16	16	18		

2003-04 Objectives

1. Complete revisions and corrections to the City's newly-adopted Development Code, including changes to incorporate or modify regulations and standards for public utility vaults, infill/revitalization areas and other revisions as necessary, by December 2003.
2. Coordinate update of the City's 1994 Housing Element and preparation/ adoption of related Mitigated Negative Declaration/Initial Study by December 2003.

2003-04 Accomplishments

1. The Development Code was approved by the Planning Commission on April 22, 2004, will be considered by the City Council in June 2004, and will become effective in July 2004.
2. The Housing Element Update and related environmental documentation was approved by the City Council on January 13, 2004 and submitted to the State Department of Housing and Community Development on January 16, 2004 for final review/approval.

2002-03 Objectives

3. Coordinate the comprehensive revision of the City's 1990 General Plan (Policy and Background documents); revision of the City's Infrastructure/Public Facilities Master Plans; amendment of the Urban Service Area and Sphere of Influence Boundaries through the Local Agency Formation Commission (LAFCO); update of the Citywide traffic model; and preparation of the related Program Environmental Impact Report (EIR) for adoption and EIR certification by mid to late 2004.

2002-03 Accomplishments

3. The revision of the City's 1990 General Plan, Master Plans, Sphere of Influence, Traffic Model, and Program EIR was initiated; consultants were retained; the General Plan Action Team (GPAT) and sub teams were formed and held numerous meetings; various community workshops were conducted; a Background Report, Alternatives Report, Goals and Policies Report, and the Program EIR will be published and distributed for review by the end of June 2004.

2004-05 Objectives

1. Complete the comprehensive revision of the City's 1990 General Plan (Policy and Background documents); revision of the City's Infrastructure/Public Facilities Master Plans; amendment of the Urban Service Area and Sphere of Influence Boundaries through the Local Agency Formation Commission (LAFCO); update of the Citywide traffic model; and preparation of the related Program Environmental Impact Report (EIR) for adoption and EIR certification by December 2004.
2. Prepare and process semi-annual set of amendments to the newly-adopted Development Code, including modification of existing standards or establishment of new standards and revised procedures; create and/or amend informational brochures for development applications by May 2005.
3. Initiate and/or coordinate the processing of various Specific Plan applications and related discretionary applications and environmental documents for specified geographic areas within the Stockton General Plan Area by December 2004.

DEVELOPMENT SERVICES**048-1800/3027****Building: 048-1830**

The Building unit of the Community Development Department is responsible for the enforcement of codes, laws, ordinances, and regulations pertaining to building construction and remodeling within the City of Stockton. Enforcement is accomplished by accepting applications, checking plans, processing Building Permits, performing inspections, and responding to complaints. The Building unit provides staff support for the Housing/Building Board of Appeals and the Handicapped Access Board of Appeals. The Building unit serves the citizens of the City by providing the professional services necessary to insure that construction within the City is performed in a safe and lawful manner.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$2,189,312	\$2,570,275	\$3,364,583	\$794,308	31%
Other Services	996,908	764,074	840,078	76,004	10%
Materials/Supplies	71,535	38,500	124,500	86,000	223%
Other Expenses	113,375	77,214	321,138	243,924	316%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$3,371,130	\$3,450,063	\$4,650,299	\$1,200,236	35%
Position Allocation	30	30	33		

2003-04 Objectives

1. Implement an interactive voice response system and on-line permitting for building permits by May 2004.
2. Train and assimilate new plan check staff members with an emphasis on reviewing a greater number of plans in-house by November 2003.

2003-04 Accomplishments

1. The interactive voice response system is scheduled for implementation in September 2004.
2. New plan review staff are currently reviewing approximately 95% of all projects in-house.

2004 - 2005 Objectives

1. Recruit and train field inspection and plan review personnel to respond to increased workload demands by December 2004.
2. Streamline the permitting process by minimizing reliance on consultant (outside plan review and inspection services) by November 2004.

Public Works Development Review: 048-3027

Public Works Development Review provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, improvement plans checking, and inspection of public/private projects that will be maintained by the City.

Use of Funds	2002-03 Actual *	2003-04 Appropriated *	2004-05 Budget	Variance Amount	%
Employee Services	\$1,709,783	\$1,659,604	\$2,457,493	\$797,889	48%
Other Services	473,719	682,936	500,709	(182,227)	-27%
Materials/Supplies	5,405	20,660	21,300	640	3%
Other Expenses	2,814	9,800	266,670	256,870	2621%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,191,721	\$2,373,000	\$3,246,172	\$873,172	37%
Position Allocation	16	17	17		

2003-04 Objectives

1. Develop and implement a program to track bond expiration and release data and implement a program for timely release of bonds by January 2004.
2. Develop and implement standards for transportation impact studies for new development projects by September 2003.

2003-04 Accomplishments

1. Public Works Development Review data base was expanded in January of 2004 to include bond expiration data and to track anticipated release.
2. The Traffic Impact Analysis Study Guidelines were completed in August of 2003 and were adopted on November 25, 2003 as a part of the Standard Specifications and Plans update.

2004 - 2005 Objectives

1. Develop and implement use of a new computer based traffic model for the General Plan up-date and all future development project related traffic impact analysis by October 2004 .
2. Develop and implement a quality assurance programs for utility repair/projects with in the City right-of-way and new subdivision improvements by April 2005.

DEVELOPMENT SERVICES**048-1800/3027****Fire Prevention: 048-2630**

Fire Prevention is in the Development Services Fund in order to provide better cost accounting for these services. The overall management and control of the Fire Prevention Division remains with the Fire Chief. The function of this section is to perform inspections of various operations and buildings for code compliance, life safety, and inspections mandated by the State. This section also provides plan review of all fire alarm and extinguishing systems and the control of hazardous materials and processes, arson investigation, and public education.

Use of Funds	2002-03 Actual *	2003-04 Appropriated *	2004-05 Budget	Variance Amount	%
Employee Services	\$1,709,783	\$1,659,604	\$2,457,493	\$797,889	48%
Other Services	473,719	682,936	500,709	(182,227)	-27%
Materials/Supplies	5,405	20,660	21,300	640	3%
Other Expenses	2,814	9,800	266,670	256,870	2621%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,191,721	\$2,373,000	\$3,246,172	\$873,172	37%
Position Allocation	16	17	17		

2003-04 Objectives

1. Develop a business self inspection program for business that have minimal safety hazards (no fire permits) in order for the business owner/manager to be able to perform their own safety inspection by December 2003.

2003-04 Accomplishments

1. The self-inspection program was cancelled due to staffing limitations.

2004 - 2005 Objectives

1. Work with participants of the Refugee Program to coordinate a fire safety program to address non-English speaking groups within Stockton by December 2004.
2. Develop an inspection program in partnership with the Port of Stockton, to bring the Port of Stockton and Rough and Ready Island into contemporary fire code compliance by June 2005.



CITY OF STOCKTON

***EMERGENCY COMMUNICATION
FUND***

EMERGENCY COMMUNICATION FUND**042-0000**

	2002-03 ACTUAL	2003-04 ADJUSTED *	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$3,623,319	\$3,623,319	
Other Services	0	0	898,895	898,895	
Materials/Supplies	0	0	18,053	18,053	
Other Expenses	0	0	2,883	2,883	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$0	\$0	\$4,543,150	\$4,543,150	
POSITION ALLOCATION	-	-	22		

MISSION STATEMENT

The Emergency Communication Fund is established to financially consolidate the dispatching services of the City's Police and Fire Departments.

The fund finances the 24-hour a day receipt of 9-1-1 calls and other emergency services calls; the dispatch of police, firefighting, and ambulance services; and the equipping of emergency vehicles with radio systems. The services include an assessment of the emergency resources required to meet the needs of each call received. When needed, first aid and other pre-arrival information is provided to the callers by the telecommunications personnel. The services are administered by the Telecommunications Division of the Police Department and the Emergency Communications Division of the Fire Department.

The fund uses a cost recovery approach to assess telephone subscribers within the City for 9-1-1 access and service fees charged to fire districts and ambulance companies who obtain their dispatching services from the City.

HIGHLIGHTS

During 2004-05 the financial consolidation of the dispatch functions will be initiated. Revenue from the new Emergency Communications Cost Recovery plan will begin to be collected. Plans will be made to improve service to the public through the use of more secure and modern facilities and new technologies.

2004-05 Unit Objectives

1. Initiate plans for consolidation of the two work units into one secure building by June 2005.
2. Initiate planning for improved off-site dispatching capabilities by May 2005.
3. Work to bring automated vehicle location technology on line for emergency vehicles by June 2005.

Stockton



2004



CITY OF STOCKTON

***EMERGENCY
MEDICAL TRANSPORT***

EMERGENCY MEDICAL TRANSPORT**0043-2670**

	2002-03 ACTUAL	2003-04 ADJUSTED *	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$2,427,245	\$2,854,407	\$4,204,528	\$1,350,121	47%
Other Services	311,702	481,345	625,039	143,694	30%
Materials/Supplies	312,264	410,900	361,200	(49,700)	-12%
Other Expenses	1,093	330	330	0	0%
Capital Outlay	38,646	0	0	0	
TOTAL BUDGET	\$3,090,950	\$3,746,982	\$5,191,097	\$1,444,115	39%

* 2002-03 Budget adopted after budget approved.

POSITION ALLOCATION * 39 39 41

* Budgeted positions; an allocation of up to 74 has been approved by Council with the addition of ambulance stations.

MISSION STATEMENT

It is the mission of the EMS Ambulance Division to provide emergency medical care and ambulance transportation to the sick and injured as economically as possible. Billing will be handled in an efficient and expedient manner. Emergency medical services that this Division performs will be delivered in a way that our community knows we care.

HIGHLIGHTS

The City of Stockton Fire Department was able to start a new service, which is ambulance transportation for the sick and injured. This new service was started September 9, 2002 at Fire Station Seven. Soon after, Stockton Fire Department opened three additional ambulance stations at Company 9, Company 10 and Company 12.

The City established a new civil service position to staff the new ambulance division. After positive recruitment, the City has hired 18 new EMT's and Paramedics EMS Workers.

2003-2004 Objectives

1. Develop a department transfer list to move EMS Workers from our EMS Division to Fire Suppression Division by January of 2004.
2. Respond successfully to a County RFP for an exclusive operating area for Stockton Fire Department ambulance service by September of 2003.

2003-2004 Accomplishments

1. City Personnel is in the process of developing a plan to transition EMS workers to the rank of Firefighter. Completion is expected in May 2004.
2. The County has not put out a County RFP for exclusive ambulance operating areas yet; this objective will continue for 2004-05.

2003-2004 Objectives

3. Develop a SFD on-line continuing education program for SFD paramedics and emergency medical technicians, which will include 12 classes, by January of 2004.

2003-2004 Accomplishments

3. The Stockton Fire Department Training Division placed several continuing education classes on SFD On-line by December 2003.

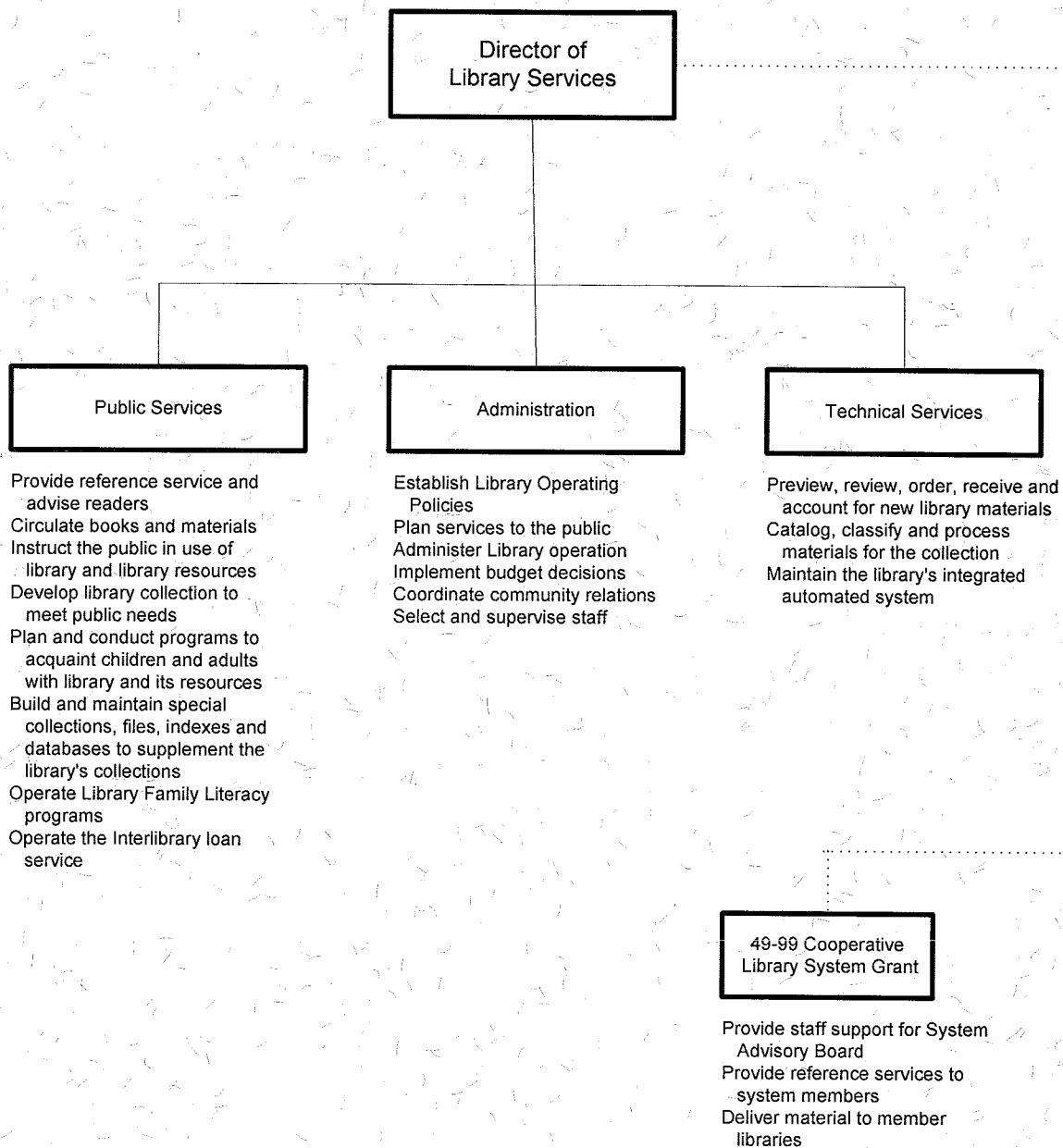
2004-05 Unit Objectives

1. Respond successfully to a County RFP for an exclusive operating area for Stockton Fire Department ambulance services by December 2004.
2. Develop an ambulance expansion plan to prepare for an ambulance exclusive operating area by September 2004.
3. Establish a Stockton Fire Department sponsored EMT and Paramedic program by June 2005.



CITY OF STOCKTON

LIBRARY SERVICES



**LIBRARY SERVICES
ORGANIZATION CHART**

LIBRARY SERVICES

041-3500

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$7,216,519	\$7,980,976	\$8,926,755	\$945,779	12%
Other Services	1,524,404	1,684,752	2,003,433	318,681	19%
Materials/Supplies	860,151	953,087	1,138,606	185,519	19%
Other Expenses	50,044	74,369	81,603	7,234	10%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$9,651,118	\$10,693,184	\$12,150,397	\$1,457,213	14%
POSITION ALLOCATION	113	113	109		
Positions include grant funded.					

MISSION STATEMENT

The Stockton-San Joaquin County Public Library creates an environment for connecting people and ideas by providing residents of all ages with resources to pursue their educational, civic, business and personal interests. Library resources and services are provided at the Cesar Chavez Central Library, three branches in Stockton, six County branch libraries, a bookmobile, and a mobile family literacy unit. In addition, Library outreach efforts target infants, children and adults with a variety of volunteer-based literacy and reading enhancement programs.

HIGHLIGHTS

The year has been one of accomplishments, change and innovations.

Major accomplishments include the migration to new integrated library computer software, which offers a Windows-interfaced system that provides a web-based catalog with enhanced data content, as well as circulation, request, acquisitions, cataloging, serials control, homebound services and report generation modules. The enhanced content feature includes book jackets, tables of contents, annotations, reviews and other descriptors that help people find the materials they want in the Library's collections.

Another highlight of the year was the beginning of the remodel of the Chavez Central Library to create more space for public service activities and more efficient work spaces for staff. Plans call for a new computer lab, new office space for Library Family Literacy Services, an enlarged Children's section, a special area for Teens, a relocated local history room, study rooms and a coffee bar with tables on the exterior upper deck.

Some of the changes this year involved a reorganization of staff to achieve the highest possible level of public service while realizing the most effective allocation of staff resources. The Adult Literacy Services initiated new curricula and instructional methods and hired three new part-time Tutor/Learner Coordinators to more effectively meet the needs of new readers.

Under the broad umbrella of an initiative called "New Directions," the library implemented many new processes and services in an effort to do more with less, enhance customer service and

self-sufficiency, reduce staff workloads, and market its collections and services. A new centralized 800-number telephone reference/circulation service is planned at the Chavez Central Library and will eliminate telephone calls to branch libraries, saving hours of staff time and providing better service to library visitors. It is hoped that eventually such savings in staff time can result in increased hours of service at many outlets; for example, the Troke Branch Library hours were reduced by four/week at the beginning of the fiscal year due to revenue shortfalls, and restoration of hours, or even increases, is a priority.

As part of the "New Directions," self-check out machines were installed in the Chavez Central and Troke Branch Libraries. Other innovations include separate bins for customers to do initial sorting of materials when they return them and self-serve retrieval of books and materials on hold. Changes in cataloging and processing practices eliminated a backlog of materials waiting to be prepared for distribution and significantly reduced the time it takes to get new books and materials to the public.

The need for new library facilities kept staff busy planning a number of building projects: a proposed Northeast Stockton Branch; expanded branches in Manteca and Linden; and a new library in Weston Ranch, located adjacent to a school campus.

The Community Planning Committee, which met in early 2001 to help identify areas of service priorities for the Library, was surveyed to provide input for the next Two Year Library Service Plan, which was drafted and will be implemented in July 2004.

During 2004/05, the Library will continue to implement "New Directions" innovations to enhance public service and make the most effective use of its resources.

- All E-Rate rebate checks received during 2004-05 will be automatically appropriated in the Library's operating fund (041).

LIBRARY SERVICES

041-3500

BUDGET UNITS

Administration: 041-3510

The Library Department's Administration unit is responsible for establishing policies and goals; developing plans for library service delivery; evaluating library services and resources; determining library services appropriate to community needs; preparing the department's budget and monitoring expenditures; and recruiting, selecting, training and counseling staff. Administrative support functions include payroll, accounting, purchasing/ inventory; community outreach and public information, and delivery of mail and library materials throughout the City-County system.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$841,152	\$920,391	\$997,083	\$76,692	8%
Other Services	335,565	375,929	524,578	148,649	40%
Materials/Supplies	37,167	43,493	39,200	(4,293)	-10%
Other Expenses	50,044	74,369	81,603	7,234	10%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,263,928	\$1,414,182	\$1,642,464	\$228,282	16%
Position Allocation	8	8	8		

2003-04 Unit Objectives

1. Review and adjust the Library Service Plan, with the guidance of community groups, in order to continue to offer the most responsive and relevant public library service possible in the face of declining available financial resources by June 2004.
2. Submit grant applications for new branch libraries that were not funded in the first two cycles of State matching construction grants by January 2004.
3. Complete and implement a staffing plan to insure that the Library is making the best use of available human resources by June 2004.

2003-04 Unit Accomplishments

1. Library Service Plan extended through the year with existing priorities. Staff began planning and implementing a "New Directions" initiative, innovative ways of delivering library services to "do more with less." Elements of the plan include more self-service operations, centralized telephone reference service, and more customer-empowering service features.
2. Grants for a Northeast Stockton Branch Library and a new Manteca Branch Library were submitted during the third grant cycle in January 2004.
3. Staffing plan completed as part of the "New Directions" initiative.

2003-04 Unit Objectives

4. Complete the remodeling of the Chavez Central Library in order to improve space utilization by December 2003.

2003-04 Unit Accomplishments

4. Remodel of Chavez Central Library began early Spring 2004, to be completed by September 2004.

2004-05 Unit Objectives

1. Continue to develop and implement services and processes identified in the "New Directions" initiative at additional branch libraries by June 2005.
2. Upon notification of grant awards, implement and manage new facilities construction projects funded by state matching funds (Northeast Stockton and/or Manteca) and/or in partnership with Manteca Unified School District at a site in Weston Ranch by June 2005.
3. Continue to work with officials and residents of the City of Ripon to develop funding for remodel of new, expanded facility for its branch library by June 2005.

LIBRARY SERVICES

041-3500

Public Services: 041-3520

The Library Department Public Services unit is comprised of staff at the Central Library, branch libraries, Bookmobile and literacy services, who provide direct service to the public.

Public Service staff evaluate and select library materials; provide on-site and telephone reference and readers' advisory; retrieve and reshelve books and materials; loan materials to the public; borrow materials for the public from other libraries; manage borrower's accounts; teach individuals and groups how to use the Library and its computerized catalog to locate materials; assist and instruct the public on use of the Internet and other electronic resources; operate the literacy programs; and conduct on-site and outreach programs to acquaint people of all ages with what the Library offers.

Use of Funds	2002-03 Actual	2003-04 Appropriated	2004-05 Budget	Variance Amount	%
Employee Services	\$5,275,433	\$5,835,606	\$6,590,972	\$755,366	13%
Other Services	512,077	550,219	727,110	176,891	32%
Materials/Supplies	762,980	729,966	820,239	90,273	12%
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$6,550,490	\$7,115,791	\$8,138,321	\$1,022,530	14%
Position Allocation	83	83	80		

2003-04 Unit Objectives

1. For each library outlet, complete individual collection assessments and community analyses, and update collection objectives by June 2004.

2003-04 Unit Accomplishments

1. System-wide collection analysis completed; and each outlet completed weeding and collection development projects in subject areas identified as first priority needs.

2004-05 Unit Objectives

1. Open and operate a new larger public library in a leased, stand-alone building, replacing the current Linden Branch Library, by June 2005.
2. Replace the current 20 years-old Bookmobile with a new vehicle that contains more space for books and multimedia materials and new public computer access, by June 2005.
3. Install self-check out machines in additional Stockton branch libraries to increase customer convenience and staff efficiency, by June 2005.

LIBRARY SERVICES**041-3500****Technical Services: 041-3530**

The Library Department's Technical Services unit's function is to purchase and organize the Library's collection and to create and maintain catalogs and databases so the materials can be located and used quickly and easily by the public and by staff. Unit activities include ordering and purchasing materials; accounting for purchases; cataloging, classifying and processing all book and non-book materials for the Library; maintaining the computerized catalog and all subsystems of the integrated computer system, including local databases; and providing support for all personal computers, peripherals and software operated by staff.

Use of Funds	2002-03	2003-04	2004-05	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$1,099,934	\$1,224,979	\$1,338,700	\$113,721	9%
Other Services	676,762	758,604	751,745	(6,859)	-1%
Materials/Supplies	60,004	179,628	279,167	99,539	55%
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,836,700	\$2,163,211	\$2,369,612	\$206,401	10%
Position Allocation	18	18	17		

2003-04 Unit Objectives

1. Complete conversion to new computer system including staff and public training on use of the system by September 2003.

2003-04 Unit Accomplishments

1. New system introduced to the public on April 1, 2004.

2004-05 Unit Objectives

1. Implement service contracts to enable, at least 75-80% of all new books and multimedia materials to arrive in the Technical Services Section fully shelf-ready, with all cataloging and processing completed by vendors by June 2005.



CITY OF STOCKTON

***PUBLIC FACILITY
FEE ADMINISTRATION***

PUBLIC FACILITY FEES ADMINISTRATION**999-9110**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$420,493	\$571,293	\$1,181,999	\$610,706	107%
Other Services	68,045	532,800	159,307	(373,493)	-70%
Materials/Supplies	6,024	1,310	1,310	0	0%
Other Expenses	447	1,050	704,655	703,605	67010%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$495,009	\$1,106,453	\$2,047,271	\$940,818	85%
POSITION ALLOCATION	-	-	-		

FUNCTION

In September 1988, the City Council established public facilities fees, as authorized by AB 1600. The development fees were established to mitigate impacts of new development that creates the need for fire stations, libraries, police station expansion, parkland acquisition and development, streets, community centers, surface water supply and City Hall office space. A separate fund has been established for the administration as well as for each area and function. These are listed on the following pages.

The Public Facility Fees Administration program is responsible for the analysis, accounting, budgeting, and monitoring of fees collected as defined in Stockton Municipal Code Sections 16-175, which imposed public facilities fees on new development.

The administration function includes: calculating fees, exemptions, credits, reimbursements, and revenue projections; preparing an annual financial report; fee collections; developing the Capital Improvement Program schedule for developer projects; addressing public inquiries; and updating fee schedules and lists of improvements.

The appropriation for these funds is incorporated in the Capital Improvement section of this document. The explanation of each of the Public Facility Fees Funds is as follows:

900 through 904 - TRAFFIC SIGNAL IMPACT FEE

The traffic signal impact fee provides for traffic signals as growth and development warrants and in compliance with the City's Traffic Signal Priority Rating List.

910 through 917 - STREET IMPROVEMENTS IMPACT FEE

The street improvements impact fee provides for a specific set of off-site nonadjacent traffic improvements necessary to accommodate the increase in traffic generated by new development.

920 through 925 - COMMUNITY RECREATION CENTERS IMPACT FEE

The community recreation centers impact fee provides for construction and/or expansion of Centers as required by growth.

930 - CITY OFFICE SPACE IMPACT FEE

The city office space impact fee provides for additional office space in order to maintain the present level of service as the City grows.

940 through 945 - FIRE STATIONS IMPACT FEE

The fire stations impact fee provides for new fire stations or relocation of existing fire stations as required by growth/new development.

950 through 955 - LIBRARY IMPACT FEE

The library impact fee provides for new libraries as required by growth/new development.

960 - POLICE STATION IMPACT FEE

The police station impact fee provides for expansion of the police station as required by growth/new development.

970 through 979 - PARKLAND, STREET TREES AND STREET SIGNS IMPACT FEES

The parkland, street trees and street signs impact fees acquires land and develop regional and neighborhood parks, and provides for necessary trees and street signs as new developments are established.

980 through 985 - STREET LIGHT IN-LIEU FEE

The street light in-lieu fee provides for proportionate cost of street light installation for subdivisions of four or less parcels and single lot development.

990 - AIR QUALITY MITIGATION IMPACT FEE

The air quality mitigation impact fee provides for the partial mitigation of adverse environmental effects and establishes a formalized process for air quality standards as growth and development require.

997 - HABITAT/OPEN SPACE CONSERVATION IMPACT FEE

The habitat/open space conservation impact fee provides for the mitigation of wildlife habitat due to the decrease of agricultural and other habitat lands caused by urban development growth.

998 - INFRASTRUCTURE FINANCING DISTRICT 92-1

The Infrastructure Financing District 92-1 is a mechanism for the deferral and financing of a portion of the public facility fees.

999 - PUBLIC FACILITY FEES ADMINISTRATION

Public Facility Fees Administration covers the cost of reviewing, analyzing and administering the Public Facility Fees Program.

424 - WATER CONNECTION FEE

The water connection fee provides for expansion of production and distribution facilities in the water utility as growth and development require.

434 - WASTEWATER CONNECTION FEE

The wastewater connection fee provides for expansion of collection and treatment capacities in the wastewater utility as growth and development require.

687 - SURFACE WATER FEE

The surface water fee pays the portion of the costs of the New Melones Water Conveyance Project that is attributable to new development. (Collected by the City and paid to Stockton East Water District.)

In addition to capital project funding as detailed in the Capital Improvement Program section of this document, the Police Station Impact Fee and the Water and Wastewater Connection Fee Funds also pay debt service for existing bonds. The amounts budgeted for fiscal year 2003-04 debt service are as follows:

Police Station Impact Fee Fund (960)	\$155,311
Water Connection Fee Fund (424-4261)	\$240,642
Wastewater Connection Fee Fund (434-4361)	\$3,892,085

Stockton



2004



CITY OF STOCKTON

RECREATION SERVICES

RECREATION SERVICES

044-3600

	2002-03 ACTUAL*	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$3,486,650	\$4,775,259	\$4,993,006	\$217,747	5%
Other Services	879,883	1,009,812	1,048,456	38,644	4%
Materials/Supplies	244,228	442,771	439,637	(3,134)	-1%
Other Expenses	20,376	40,735	39,835	(900)	-2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$4,631,137	\$6,268,577	\$6,520,934	\$252,357	4%
POSITION ALLOCATION	30	28	29		
* New fund in 2002-03, with staff from Parks & Recreation.					

MISSION STATEMENT

The mission of Recreation Services is to plan, develop and provide leisure time program opportunities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, and creative expression.

Recreation Services plans, develops, programs and operates recreation facilities and programs, including Pixie Woods and the Children's Museum. We serve age levels from kindergarten to senior citizens, and have programs and services for all, including for the handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and young adults.

HIGHLIGHTS

Recreation and Youth Activities

The Safe Stockton Safe Youth After School program expanded to from 47 sites to 52 locations throughout Stockton during 2003-2004. Sites include nine elementary schools and one middle school in the Lodi Unified School District, three elementary schools in the Lincoln Unified School District, three elementary schools in Manteca Unified School District, 29 elementary schools and five middle schools in the Stockton Unified School District, plus a program at Mary Graham Children's Shelter. In all after school programs, daily enrichment components include tutoring and/or homework assistance, traditional recreation activities, music, drama, dance, and crafts, plus visits from paraprofessionals and additional learning opportunities. Eight SUSD elementary schools are receiving extra tutoring help through a collaboration between recreation staff and trained high school tutors through the Step Up program.

The department continues to offer summer, spring break and winter day camp programs at 6-8 different sites to assist parents with childcare needs. Themed camps feature a variety of field trips, activities and learning experiences.

The Summer Food Service Program, which provides free lunches to summer park and community center participants, was consolidated at camp sites. Community centers and summer camp sites offer free breakfast and lunch through this program, which is funded through an agreement with the State Department of Education.

Silver Lake Camp continues to provide an excellent location for families, youth and groups to enjoy. In addition to Family Camp, organized camp groups hosted at Silver Lake this year included San Joaquin County 4-H, Silver Lake Band Camp, several area church groups, a Native American Youth Camp, a Women's Retreat, the Grandparents Network Youth Camp from Sacramento, an Adults with Disabilities Camp, the San Joaquin County American Red Cross Youth Camp, the Trobello Swedish Youth Camp and a family reunion. Overhaul maintenance was begun in the camp's bathhouse and the camp generator will be replaced.

The Instructional Class program has continued to increase class offerings, adding 14 new types of classes and adding 10 new instructors. Additional class sites this year include 1 public school, and the San Joaquin Fairgrounds. The Instructional Class program continues to utilize space at community centers, public schools, and churches. During the first half of the 2003-2004 fiscal year, the Instructional Class program has brought approximately \$78,500 in revenue to the department.

Recreation for All People (RAP) programs, such as dances, socials, wheelchair basketball and other sports, continue to be offered at McKinley and Seifert Community Centers with the goal of adding citywide programs. The program held a camp for Adults with Disabilities at Silver Lake.

Teen Activities

Parks and Recreation continues to be active in providing services to teens. The Youth Advisory Commission (YAC), made up of students from area high schools, continued into its seventh year of service and continues to collaborate with a variety of public and community-based organizations. YAC is helping meet the community's desire for expanded recreational opportunities for youth and teens by facilitating activities and teen leadership and training opportunities. Commissioners produce a monthly television show call YTV on Channel 97 and have worked with local print media to publish several articles and editorials on teen issues.

Every City community center hosts a Teen Advisory Council or club that consists of teens fundraising, planning and participating in teen-specific events. Community Center teens team up in each neighborhood to conduct food and clothing drives for needy families, perform cleanup and participate in other community outreach activities.

The Youth Advisory Commission (YAC) has worked with the Youth Education Action Team (YEAT) to extend its community outreach to include meetings with existing youth groups in neighborhoods, churches and other agencies. Leadership Academy students and YAC co-hosted the fourth annual Mayor's Youth Conference in April. The 2004 conference was expanded to a city-wide event for 500 youth attending over two days. YAC continued to solicit input from community teens about activities and plans for the teen center that will open in late 2004 at the former El Dorado Bowl. YAC members also participated in a variety of special activities ranging from Asset Building workshops, regional and statewide conferences and local holiday and civic observances to Friday Night Live teen programs, and other events.

Sports Programs

A new girls fast pitch league was formed with 16 teams participating. Field rentals included 48 softball tournaments, as well as two City-hosted tournaments. Adult basketball, volleyball and youth programs began immediately at the August Knodt School upon the completion of the Donald T. Egusa Gym in Weston Ranch, which is a joint use facility with Manteca Unified School District.

Sports staff have worked with Maya Marketing to create a web site to post schedules, standings, field conditions and playoff information for softball, basketball, volleyball and youth sports at www.estockton/sports.com that is linked to from the City web site. Steps to improve city-wide sports programs have included an aggressive approach towards player conduct in adult sports programs. A plan with disciplinary consequences for players has been implemented.

The Stockton Sports Commission became part of the Department this year and continues to raise funds to bid on sporting events to attract athletes and their families to Stockton. Events this year include USA Karate Federation Trial Qualifiers, the National Bocce Championships, California State Police and Fire Games, NSA Girls Fastpitch State Championships and the California State Volleyball Championships. The estimated value to the local economy of events that the Sports Commission attracts is approximately \$12 million.

Special Events and Programs

Ice on the Delta, an outdoor holiday ice skating rink, debuted in December 2003 at Weber Point Events Center, drawing over 35,000 visitors to the downtown area in one month. Other major special events downtown have included WaterFest, Kid's Day and First Night. The Concerts in the Park series, co-sponsored by the Stockton Musician's Association, continued to attract up to 2,000-plus attendees each week during the summer. Concerts were rotated to new park locations this year; with concerts downtown at McLeod Lake Park and at Grupe and Dentoni Parks, in addition to Victory Park. The popular Family Day in the Park event drew 20,000 to Victory Park in September. In a collaborative effort with Haggin Museum staff, two Movie Nights in the Park at Victory drew several hundred viewers. Several fishing tournaments were held at Buckley Cove, drawing an estimated 10,000 participants and spectators. Morelli Park was the primary location for a large wakeboard event on the downtown waterfront in October. The facility continues to draw boats and thousands of people to the downtown. The Silver Skate Showcase, Holiday Showcase, Stockton Figure Skating Club's Benefit Show and in-house hockey tournaments drew over 10,000 participants to the Oak Park Ice Arena.

To promote department programs and special events, Parks and Recreation is regularly featured on the Channel 97 City-production, Stockton City News. Channel 97 and Comcast's community access channel also feature continuously running slides on recreation programs, events and facilities. The department web-site is regularly updated to include new programs (with registration information), facility rentals, the P&R Magazine, information on pools, the skateboard park, sports programs and instructional classes. Department activities are regularly included in a variety of local newspapers and periodicals. Many programs and facilities have been featured on KMAX/Channel 31's Good Morning Sacramento Show.

Pixie Woods

Pixie Woods will be celebrating its 50th anniversary March through October 2004, with a children's birthday party open to the public in June and a gala event in September. Play areas within the park continue to be upgraded and refurbished.

Volunteer Activities

Groups and individuals provided over 80,000 volunteer hours in recreation, Adopt-Our-City, and community-wide special event programs. A special sign dedication was held in August to recognize the family and friends of Candy Moran, who clean up the area near the intersection where she was killed adjacent to Weberstown Mall. Another August dedication recognized the work of the Victims of Violent Crimes organization and their clean-up work in memory of Chastity Cogo. Additional Adopt-Our-City contributors are recognized throughout the year. Volunteers, including the Kiwanis and LDS Church volunteer at Pixie Woods each year to spruce up the park before its spring opening.

Children's Museum

The Children's Museum of Stockton celebrated its tenth birthday during March 2004 and has experienced a trend in increased membership and attendance. Popular, free events open to the entire community at the Museum include Trick or Treat on Weber Street in October and Snow Storm in January. Each event brought over 3,000 participants downtown. The National Safety Council of San Joaquin County donated a Safety City exhibit, which opened in January. Staff is working with Studio Y to develop a more comprehensive Delta exhibit that will be built with grant funding around an existing water table. The Stockton Children's Museum continues to raise funds and accept non-profit grant funding to offset operational expenses.

Aquatics

Oak Park Pool re-opened after being closed for renovations. Over 10,000 patrons were served at the site during recreational swim sessions. Over 1,000 students were enrolled in swim lessons at all pools. Sousa Pool was operated this year by the Stockton Boys and Girls Club in a collaborative effort to provide more programming for the club and to reduce costs to the City.

The City is in the last phase of a multi-year grant totaling \$330,000 from the Children and Families Commission of San Joaquin County. The program offers water safety to children ages 3-5 and adults in the Head Start program. Thirty families a month go through the program, which also includes CPR training. The program, called "Water Waves: A Community Approach," is funded through July 1, 2004.

The department exploring partnerships to operate the swimming pool at Weston Ranch High School once it is complete in order to swimming lessons and public swim sessions. Victory Park pool has been designated for swimming lessons only during weekdays throughout the summer, with public sessions and rentals on weekends. The Blue Dolphin Swim Club has moved from the Stagg and Edison pools to a new home at the Oak Park Pool.

FUNCTION

The Recreation Special Revenue Fund organizes and implements all recreation programs. These include ice skating, swimming, recreation center programs, after school and summer camp programs, Pixie Woods, Children's Museum and Silver Lake Camp programs, instruction programs and sports. This unit is also responsible for the operation and maintenance of recreation facilities such as the Oak Park Ice Arena, swimming pools, recreation centers, Silver Lake Camp, Children's Museum and Pixie Woods. These facilities and programs provide a wide variety of recreational opportunities that are designed to serve the needs of all ages and segments of the community.

2003-04 Unit Objectives

1. Open the newly remodeled swimming pools at Oak and McKinley Parks and coordinate the operation of a new pool being constructed by Manteca Unified School District in Weston Ranch by August 2003.
2. Expand community outreach efforts of the Youth Advisory Commission working in conjunction with the City's Youth Education Action Team by June 2004.
3. Develop a comprehensive recreation program to serve the residents of the Weston Ranch area by March of 2004.
4. Develop a comprehensive program for operation of the new Teen Center following remodeling of the El Dorado Bowl by June 2004.
5. Explore the possibility of privatizing the Ice Arena and Silver Lake Camp and look for more "partners" to assist in providing essential programming by June 2004.

2003-04 Unit Accomplishments

1. The Aquatics program served over 1,000 students with swim lessons during the summer of 2003. Over 10,000 patrons enjoyed recreational swimming at the McKinley and Oak Park Pools.
2. YAC and YEAT have collaborated on a variety of projects, including the second session of the Youth Leadership Academy and the April 2004 Mayor's City-wide Teen Conference.
3. Opened and began programs at Donald T. Egusa Gym at August Knodt School, a joint use facility with Manteca Unified School District. Instructional classes and sports programming have been added in this area of the community.
4. Planning continues for Teen Center operation and partnerships for its operation are being explored within the community.
5. An RFP was released for the operation of Oak Park Ice Arena but it was determined that this proposals received were not in the City's best interest. The City continues to research the possibility of privatizing Silver Lake Camp and identified several maintenance projects that would need to be completed before privatization could take place. Some have been competed and the remainder are scheduled for summer 2004.

2004-05 Unit Objectives

1. By June 2005. create a 3 -on-3 adult basketball league, increase participation in the girls fast-pitch league, create a women's fast-pitch league, and create an industrial league for graveyard workers.
2. Seek to expand the number of members in City senior recreation programs. Design and offer new programs that will appeal to the 'younger' senior by March 2005.
3. Find a partnership for Teen Center operation prior to the scheduled opening in November 2004.
4. Develop grant and partnership strategy for the expansion of after school programs by December 2004.



CITY OF STOCKTON

SOLID WASTE/RECYCLING

SOLID WASTE AND RECYCLING**047-3080**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$380,192	\$374,929	\$573,355	\$198,426	53%
Other Services	721,099	657,992	430,967	(227,025)	-35%
Materials/Supplies	11,029	9,495	9,495	0	0%
Other Expenses	44,795	53,531	39,237	(14,294)	-27%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,157,115	\$1,095,947	\$1,053,054	(\$42,893)	-4%
POSITION ALLOCATION	2	2	2		

MISSION STATEMENT

The Public Works, Solid Waste Division provides:

- Garbage and recycling collection service to over 55,800 residences and all businesses through two residential franchises and three commercial permits issued to private companies
- AB939 programs
- Funds for the Alternative Work Program (AWP) illegal dumping cleanup program

HIGHLIGHTS**AB 939**

The City's AB939 recycling rate dropped to 41% in 2001 and 39% in 2002 (preliminary figure) because landfilled waste quantities continued to rise despite adjustments for population growth, taxable sales, employment and change in the Consumer Price Index.

New Garbage Recycling and Green Waste Services

The Council approved new garbage contracts and a new garbage ordinance designed to achieve a consistent 50% recycling rate.

2003-04 Unit Objectives

1. Complete residential and commercial collection, recycling, and disposal agreement by September 2003.

2003-04 Unit Accomplishments

1. Council approved new contracts in April 2003.

2004-05 Objectives

1. By January 2005, implement new construction and demolition recycling requirements set forth in division 3 of Ordinance # 015-03 CS effective 6/1/04.
2. By October 2004, establish systems for effectively managing and monitoring the garbage contracts.



CITY OF STOCKTON

DISTRICT FUND BUDGETS

DISTRICT FUND BUDGETS

District Funds provide governmental services through revenue from separate special districts. Common examples include lighting, maintenance, parking, infrastructure, and construction bond debt repayment districts.

A special type of district fund is a Mello-Roos District, which is used by developers to finance bonds for infrastructure improvements in a new development. These bonds are repaid by an assessment on the district property owners. The City may charge an administration fee, and has no obligation for the debt.



CITY OF STOCKTON

ASSESSMENT DISTRICTS

FUNCTION

The City of Stockton and the Stockton Public Financing Authority has seventeen 1915 Act Assessment Districts plus one account for administration. Administration of individual districts continues as long as bonds are outstanding. Administration includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, delinquency management, etc. The following table provides debt service information for the payment of principal and interest on the subject bonds. The income source is a special assessment levied on the property within the respective district boundaries. The City of Stockton has no obligation to subsidize any potential delinquencies in the districts. The payment of principal and interest is based on established debt. The number of active districts may vary from year to year as districts mature and new ones are formed.

Fund 701	Administration	\$ 330,846
Fund 772	The Landing Reassessment - 82-1S / 212	11,050
Fund 773	Weber/Sperry Ranches - 88-1AR / 232	801,458
Fund 778	Spanos Park Reassessment - 91-1R / 218	375,944
Fund 779	Stockton Airport Business Park Ph III - 84-14C / 219	37,200
Fund 781	Stockton Airport Business Park Reassmt 84-1D/ 229	703,238
Fund 782	Arch Road Industrial Park Reassmt - 84-2R / 231	390,175
Fund 783	Western Pacific Industrial Park - 81-1RR / 223	428,429
Fund 784	Blossom Ranch - 93-1 / 224	227,523
Fund 785	Stockton Airport Reassmt 84-1ER / 230	207,791
Fund 786	La Morada – 96-04 / 227	121,707
Fund 788	West Eighth Street Reassmt - 90-5RR	844,102
Fund 789	Morada Ranch Assessment – 2000-01/229	570,538
Fund 790	2001 Combined Refunding	201,520
Fund 791	Morada North Assessment District	330,930
Fund 792	Waterford Estates East Assessment District	233,587
Fund 793	Mosher Assessment District	1,353,260
Fund 794	Waterford Estates Phase II East Assessment District	232,467
	TOTAL DEBT SERVICE & ADMINISTRATION	\$7,401,765

1915 ACT ASSESSMENT DISTRICTS**818-832****FUNCTION**

The City of Stockton has six 1915 Act Assessment District infrastructure improvement projects under construction.

Fund 818	Spanos Park Assessment – 91-1R / 218	\$ 921,923
Fund 829	Morada Ranch Assessment – 2000-01/229	306,461
Fund 831	Morada North Assessment District	753,616
Fund 832	Waterford Estates East Assessment District	1,442,129
Fund 833	Mosher Assessment District	2,483,625
Fund 834	Waterford Estates East Phase II Assessment District	892,645
	TOTAL CONSTRUCTION	\$ 6,800,399

MELLO-ROOS COMMUNITY FACILITIES DISTRICTS 250-261

FUNCTION

The City of Stockton and the Stockton Public Financing Authority have nine Mello-Roos Community Facilities Districts plus one account for administration. Administration of individual districts continues as long as bonds are outstanding. Administration includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, delinquency management, etc. The following table provides debt service information for the payment of principal and interest on the subject bonds. The income source is a special tax levied on the property within the respective district boundaries. The City of Stockton and the Stockton Public Financing Authority have no obligation to subsidize any potential delinquencies in the districts. The payment of principal and interest is based on established debt. The number of active districts may vary from year to year as districts mature and new ones are formed. The Mello-Roos Community Facilities Districts activities are listed below.

Fund 250	Administration	\$ 496,775
Fund 251	Weston Ranch Community Facilities District No. 1	3,422,739
Fund 252	Brookside Estates Community Facilities District 90-2	3,564,575
Fund 253	South Stockton Sewer Community Facilities District 90-1	1,390,090
Fund 254	Spanos Park Community Facilities District 90-4	1,537,907
Fund 257	Camera Estates Community Facilities District No. 2003-1 Series 2003	228,135
Fund 259	Developer Fee Financing Community Facilities District 96-01 Series A	267,615
Fund 260	Developer Fee Financing Community Facilities District 96-01 Series B	165,589
Fund 261	Arch Road East Community Facilities District No. 99-02 Series 1999	161,120
Fund 262	Spanos Park West Community Facilities District	1,584,360
	TOTAL DEBT SERVICE & ADMINISTRATION	\$ 12,818,905

MELLO-ROOS COMMUNITY FACILITIES DISTRICTS**351-361****FUNCTION**

The City of Stockton and the Stockton Public Financing Authority currently have four Mello-Roos Districts in the final phases of construction.

Fund 351	Weston Ranch Community Facilities District No. 1	\$ 579,387
Fund 359	Developer Fee Community Facilities District 96-1 Series A	282,671
Fund 360	Developer Fee Community Facilities District 96-1 Series B	791,741
Fund 362	Spanos Park West Community Facilities District	3,630,995
	TOTAL CONSTRUCTION	\$ 5,284,794



CITY OF STOCKTON

CENTRAL PARKING DISTRICT

CENTRAL PARKING DISTRICT**416-4020**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$860,013	\$967,800	\$1,034,509	\$66,709	7%
Other Services	401,278	390,847	416,386	25,539	7%
Materials/Supplies	36,735	52,000	61,500	9,500	18%
Other Expenses	497,415	1,053,772	1,682,090	628,318	60%
Capital Outlay	33,565	0	60,000	60,000	
TOTAL BUDGET	\$1,829,006	\$2,464,419	\$3,254,485	\$790,066	32%
POSITION ALLOCATION	3	3	2		

MISSION STATEMENT

The Central Parking District is operated by an Advisory Board appointed by the City Council and submits its budget to the City Council for approval. Sources of income include ad valorem assessments on all property located within the District, charges for monthly and hourly parking privileges and other income which includes a contract agreement to manage the County parking structure.

The District is completely self-sustaining within the framework of the revenue structure noted above. It is not a part of the operating budget of the City of Stockton but is included in the budget document to comply with provisions of the ordinance of issue, which authorized district formation.

2003-04 Unit Objectives

1. Expand the signage program to all downtown lots by June 2004.
2. Complete financing plan and award a design-build contract for a new parking structure near the Cineplex by June 2004.

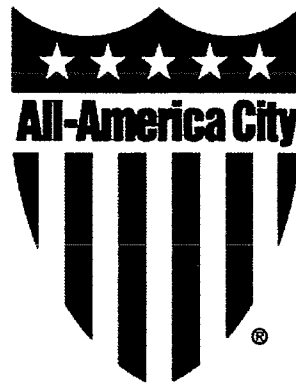
2003-04 Unit Accomplishments

1. Completed. All directional signs and banners are scheduled for installation by March 2004.
2. Partially completed. A design-build contract was awarded in November 2003 and a financing plan is currently in progress.

2004-05 Objectives

1. Construct one or more additional parking structures in the Downtown area by June 2004.
2. Implement one or more recommendations from the Parking Management Study by December 2004.

Stockton



2004



CITY OF STOCKTON

INTERNAL SERVICE FUND BUDGETS

INTERNAL SERVICE FUND BUDGETS

Internal Service Funds provide centralized goods and services to agencies and operating departments of the City, and to other government units on a cost reimbursement basis. City departments and agencies pay into the fund for their share of the costs.

Internal Service Funds include Equipment Funds (General Equipment, Fleet and Telecommunications), Insurance Funds (Compensated Absences, Health, Long Term Disability/Life Insurance, Retirement Benefits, Risk Management, Unemployment and Workers' Compensation), Information Technology (Information Technology Services and Radio) and Service Funds (Duplicating).

The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Internal Service Fund budgets.



CITY OF STOCKTON

EQUIPMENT FUNDS

EQUIPMENT

505-5400

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$47,184	\$87,699	\$137,367	\$49,668	57%
Other Services	57,478	279,398	311,519	32,121	11%
Materials/Supplies	210,070	4,000	6,000	2,000	50%
Other Expenses	4,097	687,405	611,217	(76,188)	-11%
Capital Outlay	127,930	0	0	0	
TOTAL BUDGET	\$446,759	\$1,058,502	\$1,066,103	\$7,601	1%
POSITION ALLOCATION	-	-	-		

FUNCTION

The Equipment Internal Service Fund is administered through Administrative Services Purchasing unit. The Equipment Internal Service Fund provides the following services:

- Maintenance, repair and replacement of fund equipment.
- Assistance to departments in major and minor equipment acquisitions.
- Maintenance of the fund in a stable financial condition.
- Determination of future equipment requirements, standardized where appropriate

2003-04 Unit Objectives

1. Standardize copiers throughout the City to improve economy of scale and consolidate maintenance by June 2004.

2003-04 Unit Accomplishments

1. Copiers are being standardized throughout the City. Staff will continue this process as copiers are replaced.

2004-05 Unit Objectives

1. Develop a pilot project to provide digital imaging, copying and printing solution at department level by December 2004.

FLEET**501-5000**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$2,507,475	\$2,715,252	\$3,029,435	\$314,183	12%
Other Services	1,158,691	1,066,756	815,022	(251,734)	-24%
Materials/Supplies	2,264,810	2,204,161	2,189,789	(14,372)	-1%
Other Expenses	2,636	13,268	7,940	(5,328)	-40%
Capital Outlay	1,549,538	4,103,673	3,698,990	(404,683)	-10%
TOTAL BUDGET	\$7,483,150	\$10,103,110	\$9,741,176	(\$361,934)	-4%
POSITION ALLOCATION	32	32	31		

MISSION STATEMENT

Fleet's mission is to:

- Provide user departments with safe, reliable vehicles and equipment at the lowest cost and with the least interference to operations.
- Ensure compliance with prevailing laws and regulations relating to Fleet and fueling station activities.
- Provide training to City employees to help them qualify for their commercial driver's license.

HIGHLIGHTS

This section has completed installation of equipment and provided training to mechanics for the California Air Resources Board heavy-duty vehicle inspection program and periodic smoke inspection program.

The BAR 97 smog equipment has been updated and mechanics trained to meet the January 2003 Smog Check II requirements.

New enhanced, Best Management Practices (BMP) for sampling, testing and reporting storm water runoff at the Corporation Yard are in place to comply with the permits from the Regional Water Quality Control Board.

Alternate fuels programs and their value to the city have continued to be monitored.

The Fleet section, in conjunction with the Police Department, purchased a GEM electric Zero Emission Vehicle (ZEV) to be evaluated as a parking enforcement unit.

2003-04 Unit Objectives

1. Purchase Ultra Low Emission Vehicles (ULEV) and Zero Emission Vehicles (ZEV) where practical and utilize available grant funding to offset the incremental cost of these units by June 2004.
2. Establish a revised appointment system for scheduled maintenance on City vehicles to provide more efficient service with less downtime for user departments by June 2004.

2003-04 Unit Accomplishments

1. Fleet purchased 5 Toyota sedans that are classed as Partial Zero Emission Vehicles (PZEV) to be utilized by various departments. Air Quality funding was used offset the cost differential between these units and the standard sedans. Fleet also ordered 1 GEM Zero Emission Vehicle (ZEV) for Central Parking, and 6 Ford Taurus sedans that are classed as Ultra Low Emission Vehicles (ULEV).
2. An appointment system has been established for various scheduled preventive maintenance services. Continued monitoring and improvement of this system is ongoing.

2004-05 Unit Objectives

1. Replace standard diesel fuel with B-20 Bio-diesel fuel at the Corporation Yard and MUD fueling sites by August 2004 to comply with the California Air Resources Board requirements to reduce air pollution from diesel engine sources by 2006.
2. Establish a system to provide fleet vehicle users with timely repair and service information as to the maintenance performed on their vehicles by Fleet, by December 2004.

Stockton



2004



CITY OF STOCKTON

INSURANCE FUNDS

COMPENSATED ABSENCES**562-5960**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$3,448,577	\$1,961,419	\$3,639,959	\$1,678,540	86%
Other Services	0	0	0	0	
Materials/Supplies	0	0	0	0	
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$3,448,577	\$1,961,419	\$3,639,959	\$1,678,540	86%
POSITION ALLOCATION	-	-	-		

FUNCTION

The Compensated Absence Fund was established in 2002-03 to manage City employee separation pay costs. When an employee resigns or retires, accumulated sick leave and vacation is paid from this fund. The fund is a tool that provides budget stability through centralization of the expense.

HEALTH BENEFITS

552-5500

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$197,851	\$210,112	\$407,480	\$197,368	94%
Other Services	21,721,834	19,623,295	\$25,139,026	5,515,731	28%
Materials/Supplies	8,259	7,680	\$8,180	500	7%
Other Expenses	319,187	2,144,797	\$911,561	(1,233,236)	-57%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$22,247,131	\$21,985,884	\$26,466,247	\$4,480,363	20%
POSITION ALLOCATION	-	-	2		

MISSION STATEMENT

The Health Benefits Internal Service Fund consists of medical, dental and vision care benefit plans. The fund exists to provide a comprehensive health benefit package to City employees in a cost-effective manner. Responsibilities include:

- Providing orientation, enrollment, record keeping, monthly reporting, problem resolution and administration of employee health benefit plans.
- Closely monitoring insurance providers and third party administrators of self-funded employee benefit plans to assure timely and accurate claim processing.
- Analyzing benefit plans for appropriateness, studying cost trends and developing cost management recommendations.

2003-04 Unit Objectives

1. As a cost containment measure for the Employee Medical Plan, implement Mail Order Prescription Services Program and provide incentive for employee use, by September 2003
2. Research Employee Medical Plan hospital usage and costs trends and work with PPO network to contain costs; modify contracts with the most utilized area hospitals, by December 2003.

2003-04 Unit Accomplishments

1. In progress. Implementation of a Mail Order Prescription Service Program incorporated into meetings and discussions with bargaining groups for cost containment measures and overall changes to the Employee Medical Plan. An ongoing objective for fiscal year 2004-2005.
2. Completed. Cost comparison of a PPO network and hospital costs with the current PPO network versus two other PPO networks has been determined to be a substantial cost saving to the Plan, if the bargaining groups agree to change PPO network.

2003-04 Unit Objectives

1. Explore additional cost saving options in the City's health plan by January 2005.
2. Complete health plan dependent update by January 2005.

LONG-TERM DISABILITY/LIFE INSURANCE**557-5900**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	1,165,256	1,467,694	1,484,324	16,630	1%
Materials/Supplies	0	0	0	0	
Other Expenses	0	199,624	174,324	(25,300)	-13%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,165,256	\$1,667,318	\$1,658,648	(\$8,670)	-1%
POSITION ALLOCATION	-	-	-		

MISSION STATEMENT

This fund provides a long-term disability plan and life insurance plan to full-time employees whose bargaining unit Memorandum of Understanding offers those benefits. Long-Term Disability pays up to two-thirds salary for a period of time when an employee meets eligibility criteria. Life Insurance amounts vary depending on the bargaining unit.

2003-04 Unit Objectives

1. Research feasibility of providing optional spousal life insurance benefit which employees could elect to purchase through payroll deduction, by March 2004.

2003-04 Unit Accomplishment

1. Completed. Meet with EDD and develop a Layoff Preparation Plan for usage, in the event any cuts or workforce reduction should occur in the future.

2004-05 Unit Objectives

1. Research the feasibility of reducing the benefit waiting period for the insured policy to determine if the City can achieve a savings (self-funded for day 31-60) by January 2005.

RETIREMENT BENEFITS**561-5950**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$46,712	\$67,209	\$153,777	\$86,568	129%
Other Services	1,095	1,488	2,920	1,432	96%
Materials/Supplies	0	0	0	0	
Other Expenses	13,923,905	21,020,377	34,277,164	13,256,787	63%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$13,971,712	\$21,089,074	\$34,433,861	\$13,344,787	63%
POSITION ALLOCATION	-	-	-		

FUNCTION

The Retirement Benefits Fund was established to manage City payments into the Public Employee Retirement System (PERS) and provide a tool to stabilize the increases and decreases of rates charged the City by PERS.

2004-05 Unit Objectives

1. Research feasibility of providing optional spousal life insurance benefit which employees could elect to purchase through payroll deduction, by July 2004.

RISK MANAGEMENT

541-5700

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$590,449	\$723,795	883,224	\$159,429	22%
Other Services	1,323,294	2,449,192	2,596,282	147,090	6%
Materials/Supplies	30,191	13,914	11,500	(2,414)	-17%
Other Expenses	1,975	3,337,581	2,590,124	(747,457)	-22%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,945,909	\$6,524,482	\$6,081,130	(\$443,352)	-7%
POSITION ALLOCATION	1	1	1		

FUNCTION

The Administrative Services Department administers the Risk Management Internal Service Fund which is responsible for the general liability insurance program. The City is "self-insured" and participates in a pool with other cities and public entities to manage and respond to liability claims in excess of the City's retained limits of coverage. The Administrative Services Department is charged with responsibility for financial and risk management functions of the program, which includes the purchase of insurance coverage on the City's buildings and equipment. The Law Department is responsible for handling the liability claims and tort lawsuits filed against the City.

A risk transfer program exists to ensure that City contractors and vendors are adequately insured. The Risk Management Division purchases all insurance for City property as well as other insurance policies to cover such items as employee bonds, boiler machinery, and specialized risks. Risk Management participates in the Events Processing Committee to ensure that events held at City facilities are properly insured.

Law Department staff reviews all accidents which may present a liability exposure to the City, and investigates, settles, or defends claims and lawsuits which arise out of defective conditions of City property or result from the activities of City employees.

The Law Department maintains claim and litigation databases to permit historical trending and analysis of the City's loss experience and reserves. Law Department staff provide support to the Risk Management Division by reviewing insurance certificates, assisting the Billing and Collection Division by pursuing recovery for damages caused to City property, and participating in the California Joint Powers Risk Management Authority as the alternate delegate.

HIGHLIGHTS

The General Liability Fund received an equity distribution of \$505,077 from the California Joint Powers Risk Management authority for premium deposits made in fiscal year 2002-2003. The redistribution to date is approximately \$255,186.

Staff developed and completed City Council Directive 400-3, "Special Event Insurance Policy." A "Special Event Application" was developed to assist in evaluating the risk loss for each event. The information from this application is used to determine the proper insurance cost to the applicant.

The claims unit implemented a subrogation program to pursue recovery for damage done to city property. In the first six months of its operation, seventy-five subrogation files were opened and in excess of \$137,600 was recovered.

A new component of City Law was developed to track subrogation files and the City Law applications for claims and insurance certificates were updated to be compliant with the City's new computer operating system.

2003-04 Unit Objectives

1. Conduct market surveys to evaluate premiums on city insurance policies by December 2003.
2. Revise existing Administrative Directives on Certificates, Claims, and Damage to City Property to be finalized by December 2003.

2003-04 Unit Accomplishments

1. Upon renewal of all premiums for 2003-04, negotiated with brokers to obtain the lowest premium costs.
2. Directives on Certificates and City Property have been completed.

2004-05 Unit Objectives

1. Confer with brokers and review travel/health insurance premiums for implementation for the Sister Cities Association by June 2005.
2. Update City Attorney's Claims Manual by June 2005.
3. Implement website for information and citizen contact by June 2005.

UNEMPLOYMENT

556-5820

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	200,481	114,070	190,959	76,889	67%
Materials/Supplies	0	0	0	0	
Other Expenses	0	209,344	34,026	(175,318)	-84%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$200,481	\$323,414	\$224,985	(\$98,429)	-30%
POSITION ALLOCATION	-	-	-		

MISSION STATEMENT

The Unemployment Fund is used to pay unemployment claims for former City employees. The State of California pays the claim and the City reimburses the state.

2003-04 Unit Objectives

1. Develop and coordinate with EDD/UI a Layoff Preparation Plan to provide special brochures, workshops, forms, and assistance to employees in event of any future cuts or workforce reduction by June 2004.

2003-04 Unit Accomplishments

1. Completed. Researched and received information regarding optional programs that can be offered to employees at any time, if desired.

2004-05 Unit Objectives

1. Develop training procedures for supervisors to properly document employee files for appropriate response to unemployment claims or appeals by January 2005.

WORKERS' COMPENSATION**551-5600**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,636,472	\$1,753,285	1,661,072	(\$92,213)	-5%
Other Services	1,518,476	959,419	1,575,840	616,421	64%
Materials/Supplies	7,690	21,322	14,322	(7,000)	-33%
Other Expenses	22,158,574	13,440,651	13,750,518	309,867	2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$25,321,212	\$16,174,677	\$17,001,752	\$827,075	5%
POSITION ALLOCATION	6	6	4		

MISSION STATEMENT

The Workers' Compensation Internal Service Fund is responsible for developing and monitoring a Citywide Injury and Illness Prevention Program; studying injury trends; addressing problem areas and developing ideas for reducing injuries; conducting departmental safety audits; providing guidance and assistance to departments in developing safety training programs; and ensuring compliance with OSHA rules and regulations.

The fund also closely monitors the third-party administration of the Workers' Compensation Program for effective claims management, timeliness and accuracy of benefit delivery and cost management.

2003-04 Unit Objectives

1. Complete Review and Update of City's Comprehensive Injury and Illness Prevention Program to ensure it meets OSHA requirements by December 2003.
2. Study Workers' Compensation Program cost increase trend areas and develop recommendations for areas to achieve potential savings by October 2003.
3. Review current practices in Workers' Compensation claim file recordkeeping/file maintenance between outside Administrator and City, to develop areas for improved efficiency, by March 2004.

2003-04 Unit Accomplishments

1. Draft Injury and Illness Prevention Program will be completed and forwarded to Executive Safety Committee and Executive Management Team by June 2004.
2. Task in progress and will be completed by June 2004. One area identified has resulted in a reduction in our medical costs.
3. Task completed October 2003. Streamlined record keeping and file maintenance between City and outside Administrator.

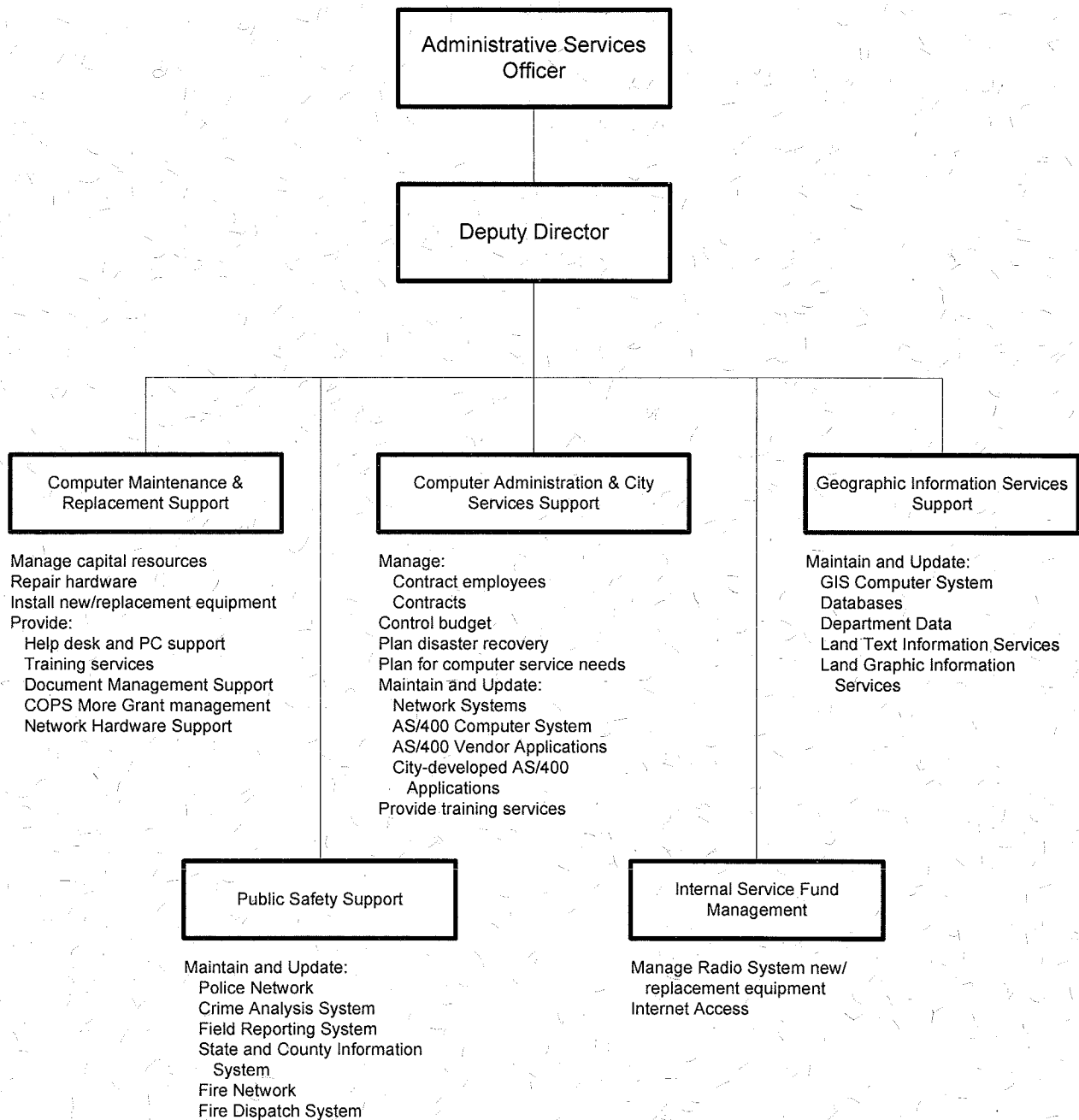
2004-05 Unit Objectives

1. Implement a new safety training class for Supervisors focused on improving employee participation in actively reducing/preventing workplace accidents by March 2005.
2. Study feasibility of implementing an Injured Worker comment card program for City employees on feedback of Workers' Compensation process by June 2005.
3. Review necessity of Request for Proposal of Workers' Compensation Third Party Administrator as 5 year contract is up for renewal September 04 (renewable for another one year up to an additional 5 years) by December 2004.



CITY OF STOCKTON

***INFORMATION TECHNOLOGY
FUNDS***



**INFORMATION TECHNOLOGY
ORGANIZATION CHART**

INFORMATION TECHNOLOGY DEPARTMENT

502-5100

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,781,707	\$2,210,697	\$2,824,006	\$613,309	28%
Other Services	1,492,934	2,762,153	\$2,826,326	64,173	2%
Materials/Supplies	182,488	431,966	\$320,400	(111,566)	-26%
Other Expenses	47,100	94,936	\$94,936	0	0%
Capital Outlay	1,156,486	2,706,987	\$2,617,093	(89,894)	-3%
TOTAL BUDGET	\$4,660,715	\$8,206,739	\$8,682,761	\$476,022	6%
POSITION ALLOCATION	32	32	32		

MISSION STATEMENT

The mission of Information Technology (IT) is to enable the City to effectively provide municipal services by utilizing computer and internet information resources.

FUNCTION

Information Technology is organized to be responsive to the technology-related computer service needs of departments. The array of requested technical services continues to change the purpose and function of IT. These changes are reflected in the narrative description in this section of the City's budget.

IT provides for the purchase, replacement, repair and support of all City computer hardware and related software. The annual rent paid by departments provides sufficient internal service funds to ensure that equipment and software is properly maintained and enhanced, and users are adequately trained to keep up-to-date with changes in technology.

HIGHLIGHTS

Information Technology updated all City desktop Computers into the CityNET III environment, which included Windows 2000 and Office XP. This provides for a more stable operating system which allows us to keep up with the fast changing technologies. In addition to the existing training center in the Stewart Eberhardt Building, IT staff set up self-training work stations in the Parks and Recreation Department office space. IT also developed an intranet reporting portal for Police and Fire that enables the Public Safety employees easier and quicker access to mapping.

Every IT section implemented the use of the Help Desk Tracking System (HEAT) for all telephone requests for service or support. This product allows IT to summarize the types of calls received, thus enabling IT to provide training where needed, provide support faster for previously

INFORMATION TECHNOLOGY DEPARTMENT

502-5100

reported issues and keep track of calls by Department. The HelpDesk section of IT has been using this software for several years, and during 03-04, other sections of IT received access and training for implementation of the product.

The GIS section of IT started using a new product, ArcMap, which allows staff to provide maps more efficiently. The GIS staff has had to take on additional mapping requests from departments that no longer have staff that can provide this service. They continue to provide mapping support to Police and Fire for the Dispatch systems in addition to the other City departments. They also provided maps for the Asparagus Festival planning.

IT staff were heavily involved in the set up for the Police Department North Facility. They worked very closely with the PD staff to coordinate all computer and radio related activities. Imaging for Development Services/Building Permits and the Police Department/Records was completed.

The Interactive Voice Response (IVR) system was completed for the Utility Billing section of Administrative Services and for the Building Permit section of Development Services. This project included scope development, vendor selection and implementation.

2003-04 Unit Objectives	2003-04 Unit Accomplishments
1. Develop a customer profile database, establish service standards, and deploy scaleable service level agreements for General Government IT customers by June 2004.	1. A draft service level agreement was completed in May 2004 for the City Manager's Office. The revised completion date for all departments is May 2005.
2. Develop Fire Department applications that use ArcIMS to disseminate geographic information by June 2004.	2. The internal development is complete. Presentations will be made to the Fire Department in June of 2004.
3. Increase user training of General Government applications and systems by 20% by April 2004.	3. This objective was met by June 2004 by offering training center classes on City software, classes for Financial system, orientation training for new employees, specialized software classes and individual self-study classes. Approximately 900 City employees received IT training.

**INFORMATION TECHNOLOGY
DEPARTMENT**

502-5100

2004-05 Unit Objectives

1. Provide IT Desktop Support through remote control which allows for quicker response to desktop support issues by June 2005.
2. Implement of a Citizen Request Management (CRM) solution across the City by June 2005.
3. Implement additional browser based mapping applications by June 2005.

RADIO EQUIPMENT**503-5200**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$112,147	\$149,116	\$110,156	(\$38,960)	-26%
Other Services	354,805	509,323	585,237	75,914	15%
Materials/Supplies	26,861	55,000	35,000	(20,000)	-36%
Other Expenses	0	0	0	0	
Capital Outlay	330,942	2,591,727	1,537,654	(1,054,073)	-41%
TOTAL BUDGET	\$824,755	\$3,305,166	\$2,268,047	(\$1,037,119)	-31%
POSITION ALLOCATION	-	-	-		

FUNCTION

The Administrative Services Department - Information Technology Division (IT) administers the Radio Equipment Internal Service Fund. The Radio Fund finances the following services: 1) management of the Radio System for all departments; 2) maintenance, repair, and replacement of system and equipment; 3) distribution of appropriate rental charges to City departments; 4) assistance to departments in making major and minor system changes; 5) establishing future equipment requirements, standardizing when appropriate.

HIGHLIGHTS

During fiscal year 2003-04 IT Division staff accomplished many critical radio related tasks. The digital capable upgrade of 42 mobile radios and 80 portable radios for the Investigations Division of the Police Department was completed. The upgrade of 20 Fire Department portable digital capable units and 2 VHF units for Battalion Chiefs was completed during the 2003-04 fiscal year. The IT Division also assisted the Fire Department with their radio equipment needs for the Fire Emergency Medical Transport Project.

The IT Division also worked with the Federal Communications Commission (FCC) for proper approval and renewal for all of the City's FCC licenses and was granted a clearance for the construction of our licensed microwave radio frequency.

A microwave / cable T1 backup switch was installed between Coronado Tower and the Stockton Police Department. This allows an immediate cut-over to microwave if the cable T1 lines between Coronado Tower and the Police Department fail.

During fiscal year 2004-05 IT staff will complete the upgrade of radio equipment to work with new digital technology, based on approved FCC/APCO 25 Digital Standards.

2002-03 Unit Objectives

1. Continue with the digital capable upgrade of the Police Department's radio equipment, providing 40 portable radios and 39 mobile radios for the Investigations Division, by June 2004.
2. Upgrade 30 mobile and 30 portable radios for Public Works, by June 2004.

2002-03 Unit Accomplishments

1. Completed by January 2003 - 80 portable and 42 mobile radios were replaced for the Investigations and the Special Investigations Divisions.
2. This objective was delayed due to immediate needs in Police Department Investigations units. The revised completion date is April 2005.

2004-05 Unit Objectives

1. Complete the digital capable upgrade of the Police Department's radio equipment with the purchase of 53 mobile and 10 portable radios by December, 2004.
2. Complete the digital capable upgrade of the Fire Department's radio equipment with the purchase of 5 mobile and 15 portable radios by December, 2004.
3. Select and install a public safety AVL (Automatic Vehicle Locator) solution by August, 2004.

TELECOMMUNICATIONS**504-5300**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$87,675	\$93,820	\$107,699	\$13,879	15%
Other Services	260,075	347,110	347,171	61	0%
Materials/Supplies	516	32,000	32,000	0	0%
Other Expenses	81	1,750	1,750	0	0%
Capital Outlay	0	2,847,853	2,989,001	141,148	5%
TOTAL BUDGET	\$348,347	\$3,322,533	\$3,477,621	\$155,088	5%
POSITION ALLOCATION	1	1	1		

FUNCTION

Administrative Services/CBM administers the Telephone System Internal Service Fund. The Telecommunications Fund finances the following services: (1) management of telecommunications systems (including voice mail and cellular telephone services) for all departments; (2) provision of programming changes to the system; (3) maintenance, repair and replacement of the system and equipment; (4) management of all telecommunications accounting functions; and (5) management of major and minor telecommunications changes and relocations.

HIGHLIGHTS

During the 2002-2003 fiscal year, Telecommunications increased voice mail access for city employees by 120%.

2003-04 Unit Objectives

1. Issue an RFP for a new telecommunications system to be complete by January 2004.
2. Report on new technologies that warrant further study regarding City cost savings by June 2004.

2003-04 Unit Accomplishments

1. RFP issued in October 2003
2. By February 2004 cost comparisons with Verizon Wireless and Nextel Communications were conducted and completed to determine the best way to combine 2 way radio and cellular services in one piece of equipment. By February 2004 a bill analyses had been conducted for existing Verizon service to transfer to WSCA contract shared plan minutes.

2004-05 Unit Objectives

1. Review current telephone equipment maintenance contract to determine whether to remain with existing contract or cancel and purchase new equipment from other vendors as needed by December 2004
2. Develop a system with our current telephone call accounting vendor to accurately charge out telephone usage to departments by December 2004.

Stockton



2004



CITY OF STOCKTON

SERVICE FUNDS

CENTRAL DUPLICATING**508-5420**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$191,581	\$185,622	\$221,153	\$35,531	19%
Other Services	187,759	182,690	236,645	53,955	30%
Materials/Supplies	72,656	87,700	87,700	0	0%
Other Expenses	120	615	615	0	0%
Capital Outlay	0	0	71,412	71,412	
TOTAL BUDGET	\$452,116	\$456,627	\$617,525	\$160,898	35%
POSITION ALLOCATION	2	2	2		

FUNCTION

The Central Duplicating Internal Service Fund functions within a centralized model to be of service to all City departments in meeting their printing and high volume xerographic requirements. The unit also provides a central mail and bulk mail service for City departments.

The unit is responsible for:

- Producing brochures, agenda, staff reports, budgets, financial reports, forms, manuals or any special project that needs reproduction, finishing or binding.
- Operation of a central mail room and bulk mail service.
- Coordination of printing and mailing projects with local vendors.

2003-04 Unit Objectives

1. By June of 2004, coordinate with the City's Document Management Task Force, Information Technology Department (IT), and Xerox Corp, to provide the next generation High Speed Xerographic System with the ability to send printing projects digitally from the office environment to the print center for reproduction

2003-04 Unit Accomplishments

1. Status ongoing: Hardware and software installed December 1, 2003 to current high speed document system (Xerox Docutech 135). Central Duplicating is testing software and is currently training city departments on sending printing projects digitally from their office environment to the print center for production.

2004-05 Unit Objectives

1. Coordinate with the City's Document Management Task Force, Information Technology Department (IT) and Information Technology Executive Committee (ITEC) on a feasibility study by Central Duplicating for a centralized document scanning service for all city departments by June 2005.

PUBLIC ART**306-7000**

	2002-03 ACTUAL	2003-04 APPROPRIATED	2004-05 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$58,250	\$37,786	\$95,116	\$57,330	152%
Other Services	5,457	3,941	4,686	745	19%
Materials/Supplies	1,686	2,408	2,408	0	0%
Other Expenses	73	1,700	1,700	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$65,466	\$45,835	\$103,910	\$58,075	127%
POSITION ALLOCATION	1	1	1		

FUNCTION

The Public Art Ordinance was approved in June 2000 to create expanded opportunities for the public to experience public art and to add to the beautification of the City. The ordinance fosters creative expression of artists in public places of the City by funding public art projects and requiring a public art component of capital projects when possible. The Public Art Plan allocates 2% of eligible capital improvement project funding to a public art fund, 80% of which may be used for art projects, 15% for program operations, 5% for maintenance of the public art that contributed to the maintenance fund.

HIGHLIGHTS

Public Art projects at the Bob Hope Theatre are in the final stages of completion prior to the grand re-opening on September 18, 2004. The Evergreene Company of New York has designed the large mosaic floor in the rotunda, and Myklebust and Sears of Minneapolis have designed the exterior granite sidewalk.

The Calaveras project was completed and involved the installation of 14,000 tiles at two Municipal Utilities Pump House facilities along Brookside Road. Students from Claudia Landeen school and A.A. Stagg High School worked with artists from Wowhaus to design the tile murals that are visible from different angles, featuring images of clear flowing water, fish and wildlife indicative of the nearby river ecosystem.

The public art project between the San Joaquin Council of Governments and the City of Stockton resulted in a very successful collaborative project that included mosaic tiles on the exterior and a photographic mural on the interior of the new COG building on Weber Avenue.

Other downtown projects completed during the year, including the installation of twenty new maintenance hole covers designed by local artist Molly Toberer, and the installation of theme based brass elements in new sidewalks by Berkeley artist Dan Snyder.

Several other public art projects have artists on board including the two downtown parking garages, street furniture along the Miracle Mile, Teen Center identification feature, the River of Words temporary art project at the Haggin Museum, and a bus stop shelter at the street widening project at El Dorado and Jamestown Place, Equinoa Park, Garrigan Park, Shropshire Park, and the arbor project at Swenson Park Golf Course. The majority of these projects will be realized in 2004-05.

2003-04 Unit Objectives

1. Have all eight (8) projects advertised in 2002 complete and installed (Swenson Park, Van Buskirk, RWCF Admin Bldg., MUD Pump Stations, Fox Theater interior and exterior projects, Billy Hebert Baseball Field, DeCarli Square, and Maintenance Hole Covers) by December 2003.
2. Complete the advertising and artist selection process for the North Stockton Police Sub-Station, El Dorado Street Widening, Teen Center, and Miracle Mile public art projects by March 2004.
3. Complete the advertising and artist selection process for other projects due to PAAC allocations of public art budget funds or mid-year appropriations by March 2004.
4. Eight Mile Road Undercrossing artist's design element complete and ready for construction by December 2003.

2003-04 Unit Accomplishments

1. MUD Pump Stations, Maintenance Hole Covers, Swenson Park, Bob Hope Theatre projects in final stages of completion, RWCF Admin Bldg, Hebert Baseball Field, DeCarli Square projects deleted, Van Buskirk projects on hold until additional funding is secured.
2. Objective accomplished with artists selected and one project has been completed, the North Stockton Police Sub-Station.
3. Completed with artists selected for parking garages projects, new parks, Alpine & Sanguinetti sidewalk and River of Words temporary art project at Haggin Museum.
4. Artists design element completed, construction scheduled for summer 2004.

2004-2005 Objectives

1. Develop a five-year comprehensive public art plan for Stockton by June 2005.
2. Complete and implement a restructuring plan for the Public Art program under the umbrella of the Stockton Arts Commission by December 2004.
3. Complete the advertising and artist selection for projects allocated to PAAC or mid-year appropriations by March 2005.

Stockton



2004



CITY OF STOCKTON

GRANT FUND BUDGETS

GRANT FUND BUDGETS

Grant Funds are appropriations of special grants and entitlements that are restricted by contractual agreement to expenditures or uses specified by the grantor agency. The Federal Community Development Block Grant (CDBG) is included in this section.

The CDBG Budget is adopted separately and is included in this document for convenience.



CITY OF STOCKTON

**COMMUNITY DEVELOPMENT
BLOCK GRANT**

COMMUNITY DEVELOPMENT BLOCK GRANT**FUNDS 052, 054**

TOTAL BUDGET (1)	\$13,653,582
POSITION ALLOCATION	9

MISSION STATEMENT

The City of Stockton receives an annual allocation of Community Development Block Grant (CDBG) Funds from the U.S. Department of Housing and Urban Development (HUD). HUD requires that CDBG funds be used in pursuing the following national objectives: (1) Provide benefits to low and moderate income persons; (2) Eliminate slums and blight, or; (3) Meet an urgent community need.

Within the framework of the national objectives, the City of Stockton has also established broad local community development objectives, which are intended to benefit low and moderate income households. These local objectives are: (1) Housing and neighborhood preservation including new housing opportunities; (2) Economic development through job retention and creation activities; (3) Public facilities and improvements; (4) Elimination of blight and blighting elements; and (5) Special programs offering significant community benefit.

HIGHLIGHTS**1. Housing and Neighborhood Revitalization** **\$4,742,946**

Funding for no or low interest loans to eligible low-income families to rehabilitate substandard single family homes. Funds will also provide for the acquisition, construction, and/or rehabilitation of low-income multi-family housing projects. The Neighborhood Improvement and Emergency Repair programs encourage citizens to better care for the appearance of their own neighborhoods. Other activities related to housing and neighborhood preservation will also be undertaken with these funds including planning activities and loan foreclosure activities.

Housing & Economic Development Program Operation	\$1,376,525
Technical Assistance to Target Neighborhoods.....	212,063
Emergency Repair Fund	300,000
Neighborhood Improvement Funds	250,000
Housing Loan Pool.....	1,242,022
Housing Project Funds.....	1,000,000
Loan Foreclosure Fund.....	362,336
Total Housing and Neighborhood Revitalization	\$4,742,946

2. Economic Development Program **\$400,000**

Provide assistance to property owners in making exterior, cosmetic improvements (e.g. painting, awnings, new doors and windows) to commercial property located in Downtown Stockton.

Facade Loan/Emergency Grant/Rehabilitation Loan Pool.....	\$400,000
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COMMUNITY DEVELOPMENT BLOCK GRANT**FUNDS 052, 054****3. Public Improvements and Facilities** **\$4,105,454**

Provide construction of infrastructure improvements to non-existent or substandard public infrastructure within the designated target neighborhoods of Taft and Gleason Park.

Target Neighborhood Public Improvements	\$992,000
Van Buskirk Community Center.....	200,000
Alley Abandonment.....	25,000
Total Public Improvements and Facilities	<u>\$1,217,000</u>

Existing infrastructure improvement projects that were allocated in prior years will continue into 2004-05. Those projects are as follows:

<i>Taft Area Projects Underway.....</i>	<i>\$228,738</i>
<i>Gleason Neighborhood Projects Underway</i>	<i>1,520,904</i>
<i>Van Buskirk Community Center Underway</i>	<i>428,571</i>
<i>Gleason Park Reconstruction Underway.....</i>	<i>710,241</i>
Total Public Improvements Underway.....	<u>\$2,888,454</u>

4. Code Enforcement/Environmental Assistance **\$963,723**

Proactive Code Enforcement Program focused on designated revitalization efforts in target CDBG and Safe Neighborhood Project areas.

5. Administration **\$1,171,109**

General Administration costs associated with the overall CDBG program.

6. Special Activities by Sub-Recipients **\$1,193,952**

San Joaquin Fair Housing Association.....	\$135,262
Boys & Girls Club of Stockton.....	60,000
Child Abuse Prevention Council	565,612
Delta Health Care.....	48,134
Ebenezer Economic Development Corporation	60,854
Chamber Business Incubator	78,400
Greater Stockton Emergency Food Bank.....	3,500
Second Harvest Food Bank.....	20,000
Cold Weather Shelter Program	25,000
<i>Prior Year Sub-Recipients Underway.....</i>	<i>197,190</i>
Total Special Activities by Sub-Recipients	<u>\$1,193,952</u>

7. Section 108 Loan **\$1,076,398**

Repay Section 108 HUD Loans for various Downtown redevelopment projects.

For the 2004-05 program year, Stockton will receive an entitlement grant of \$5,022,000 and estimated program income of \$1,045,459. The City projects that \$7,586,123 will carryover into 2004-05, of which 38% represents Public Improvement Projects underway. All sources of funding result in a total CDBG budget of \$13,653,582.

(1) Information subject to change per City Council Approval of the CDBG, HOME, and ESG One Year Action Plan

COMMUNITY DEVELOPMENT BLOCK GRANT**FUNDS 052, 054****USE OF FUNDS**

	2003-04 Total Appropriation	2003-04 Year End Balance*	2004-05 New Allocation	2004-05 Total Appropriation
Administrative Support				
General Administration/Oversite	1,269,240	0	1,171,109	1,171,109
Code Enforcement/Environmental Assistance	928,152	0	963,723	963,723
Housing & Econ Dev Program Operation	1,145,480	0	1,376,525	1,376,525
Technical Assistance to Target Neighborhoods	180,153	0	212,063	212,063
Housing Assistance Services				
Emergency Repair Fund	170,743	0	300,000	300,000
Neighborhood Improvement Funds	487,176	0	250,000	250,000
Housing Project Funds			1,000,000	1,000,000
Housing Loan Pool	2,353,332	0	1,242,022	1,242,022
Sub-Recipient Assistance				
San Joaquin Fair Housing	114,944	64,944	135,262	200,206
Other Recipients	295,787	132,246	861,500	993,746
Economic Development Program				
Facade Loan/Emergency Grant/ Rehabilitation Loan Pool/Downtown Incentive Program	510,806	0	400,000	400,000
Debt Service				
Section 108 Loan Repayment	2,383,120	0	1,076,398	1,076,398
Loan Foreclosure	417,655	0	362,336	362,336
Capital Improvement Program				
Taft Public Improvements	817,664	228,738	687,000	915,738
Gleason Public Improvements	1,417,215	1,520,904	305,000	1,825,904
Gleason Park Rehab	799,516	710,241	0	710,241
Van Buskirk Community Center	428,571	428,571	200,000	628,571
Alley Abandonment	37,478	0	25,000	25,000
TOTAL USES	\$13,757,032	\$3,085,644	\$10,567,938	\$13,653,582

*The amounts listed are estimates only. Actual year end balances will be determined as of June 30, 2004.

EMERGENCY SHELTER GRANT PROGRAM

FUND 057

TOTAL BUDGET (1)

\$186,592

MISSION STATEMENT

In 1987, the Stewart B. McKinney Homeless Assistance Act was enacted providing federal assistance for the homeless through several programs. The Emergency Shelter Grants (ESG) Program was the first of the programs funded and as a designated CDBG entitlement city, Stockton receives a formula allocation of ESG funds each year.

HIGHLIGHTS

The Emergency Shelter Grant funds may be used for the rehabilitation or conversion of buildings for use as emergency shelter for the homeless, for the payment of certain operating and social service expenses in connection with emergency shelter for the homeless, and for homeless prevention activities.

The 2004-05 allocation of \$186,592 has been distributed by the City Council as follows:

Stockton Shelter	\$51,452
Gospel Rescue Mission	18,376
St. Mary's Interfaith Dining Room	55,126
Haven of Peace	25,726
Center for Positive Prevention Alternatives	6,510
Women's Center of San Joaquin County	<u>29,402</u>
Total ESG Awards	\$186,592

(1) Information subject to change per City Council Approval of the CDBG, HOME, and ESG One Year Action Plan

HOME PROGRAM GRANT

FUNDS 058, 059

TOTAL BUDGET (1)

\$7,743,181

MISSION STATEMENT

The HOME Program Grant is funded from the National Affordable Housing Act of 1990 and its provision for the HOME Investment Partnerships. This act provides for participating cities to tailor housing strategies to meet local needs. Stockton's Consolidated Planning Document including its five-year strategy and 2004-05 One Year Action Plan illustrates Stockton's plan for this grant.

HIGHLIGHTS

Using these funds, the City can achieve its housing goals by targeting funds to specific areas or by prioritizing by housing type (i.e., large or small family, elderly or special needs) how these funds can produce the greatest impact in improving the housing stock. The funds will be used to leverage state and private funding to acquire and rehabilitate and/or construct the housing units.

Depending on the particular project, funding and long-term affordability goals, these activities will be carried out by private for-profit developers and non-profit Community Housing Development Organizations (CHDO's).

For the 2004-05 program year, Stockton will receive an entitlement grant of \$2,353,529, 2003-04 and 2004-05 American Dream Downpayment Initiative allocations totaling \$192,817, approximately \$1,342,718 in program income, and \$3,854,117 projected carryover funds for a total HOME budget of \$7,743,181.

The 2004-05 allocation of \$7,743,181 is distributed as follows:

General Administration/Oversite	\$368,614
Program Delivery Costs	430,780
CHDO Set-Aside Loan Pool	353,029
CHDO Set-Aside Carryover Funds	407,579
American Dream Downpayment Program	192,817
Housing Rehab/Construction Programs	<u>5,990,362</u>
Total HOME	\$7,743,181

(1) Information subject to change per City Council Approval of the CDBG, HOME, and ESG One Year Action Plan

Stockton



2004



CITY OF STOCKTON

PERMANENT/SPECIAL FUND BUDGETS

PERMANENT/SPECIAL FUND BUDGETS

A Permanent Fund is money given to the city for specified purposes. Although the money belongs to the City, it is legally restricted so that only earnings, not principal, may be spent.

The Special Revenue Funds listed in this section contain monies given for special purposes, of which both principal and interest may be spent. This money belongs to the City, but its use is restricted to the specific purposes. These funds were formally known as Expendable Trust Funds. The change is to comply with the new Governmental Accounting Standards Board (GASB) reporting requirements.

Both types of funds differ from funds in which the City holds money simply as an agent and has no ownership interest.

PERMANENT FUND BUDGETS

A Permanent Fund is money is given to the city from individual and/or corporate donors for a special purpose. The principal remains permanently restricted, while the earnings can be spent for the specified purpose. The entire estimated earnings balance of each fund as of the end of the budget fiscal year is appropriated

GENERAL GOVERNMENT PERMANENT FUND

Account	Title	Purpose	Budget
627-0240	Annie Wagner Fund	Provide scholarship to Stockton high school student to further education at UC Berkeley, according to the terms of Annie Wagner's will.	\$46,300

LIBRARY PERMANENT FUND

Account	Title	Purpose	Budget
621-0220	Bess Larson Fund	Purchase general fiction for Chavez Central Library	\$208
622-0220	Gertrude Cady Fund	Purchase circulating and reference copies of Newbery and Caldecott award-winning books for children's section of the Chavez Central Library	\$4,088
626-0220	Arlo Cross Fund	Purchase library material on health-related subjects	\$300
628-0420	Kiersch Memorial Fund	Purchase books on music for the Troke Library	\$823
TOTAL			\$5,419

PARKS & RECREATION PERMANENT FUND

Account	Title	Purpose	Budget
624-0240	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation programs	\$2,646
625-0240	E. Blum-Red Feather	Provide funds through interest from endowment for Ice Skating programs	\$7,423
626-0240	Arlo Cross—Louis Park	Provide funds through interest from endowment for improvements at Louis Park	\$3,307
TOTAL			\$13,376

SPECIAL REVENUE FUND BUDGETS

The Special Revenue Fund Budgets listed in this section receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the fund as of the end of the budget fiscal year is appropriated. If the estimated budget exceeds available resources, the fund cannot spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.

FIRE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
646-0221	Fire General	Use donations to buy unbudgeted fire equipment and send staff to specialized training	\$10,000
646-0224	Water Rescue	Use class fees and donations to buy unbudgeted water rescue equipment, supplies and training	\$3,000
646-0226	Retirement Dinner	Use proceeds from ticket sales to pay for food and awards for annual Fire Department retirement dinner	\$24,710
646-0227	Fire Clothing	Use proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem	\$400
646-0228	Heavy Rescue	Use fees from Technical Rescue training classes to buy unbudgeted rescue equipment, supplies and training	\$10,000
646-0229	Training	Use donations and academy fees to support the training program	\$15,000
TOTAL			\$63,110

GENERAL GOVERNMENT SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
642-0236	Community Projects	Provide funds for various community projects, such as community events, graffiti abatement, special equipment, etc.	\$1,300
642-0239	Employee Recognition	Provide funds for employee recognition program, lunch, etc. through ticket sales and other donations.	\$500
642-0246	Web Sponsorship	Provide funds for website development.	\$10,000
642-0247	Channel 97 Sponsorship	Provide funds for Channel 97 improvements.	5,050
TOTAL			\$16,850

SPECIAL REVENUE FUND BUDGETS

LIBRARY SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
644-0201	Library Materials Endowment Fund	Purchase materials specified by donors or for other special materials	\$328,057
644-0202	Tracy Branch Trust Fund	Purchase natural history books or other materials specified by donors; hire part-time employees to cover for regular staff or expand library hours	\$163,408
644-0205	Library Staff Development Fund	Pay for Library staff training	\$14,817
644-0207	Library Literacy Fund	Operating funds provided by the Library and Literacy Foundation	\$55,978
644-0208	Training Wheels	Library & Literacy Foundation funds to operate Training Wheels.	\$82,957
TOTAL			\$645,217

PARKS & RECREATION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
643-0252	Ice Rink Special Programs	Provide for costs related to special ice arena programs and events	\$35,326
643-0263	Sports	Provide for costs related to sports activities	\$42,169
643-0267	Special Projects	Provide for donations for specific purposes until needed	\$6,312
643-0272	Sierra Vista Community Center	Provide for costs related to activities of the Sierra Vista Community Center	\$6,614
643-0273	Van Buskirk Community Center	Provide for costs related to activities of the Van Buskirk Community Center	\$7,486
643-0274	McKinley Community Center	Provide for costs related to activities of the McKinley Community Center	\$13,171
643-0275	Stribley Community Center	Provide for costs related to activities of the Stribley Community Center	\$11,003
643-0276	Seifert Community Center	Provide for costs related to activities of the Seifert Community Center	\$32,618
643-0277	Lincoln Community Center	Provide for costs related to activities of the Lincoln Community Center	\$7,000
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center	\$18,700
643-0283	Teen Center	Provide for costs related to activities of the Teen Center	\$3,330
TOTAL			\$183,729

SPECIAL REVENUE FUND BUDGETS

POLICE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
645-0212	Firearms Instructors Academy	Pay expenses of firearms instruction courses provided to other agencies	\$3,300
645-0214	Senior Police Cadet	Pay for supplies, equipment and other expenses of the Senior Police Cadet Program	\$1,800
645-0215	Community Events	Sponsor activities such as the Christmas Toy Project, National Night Out, Crime Prevention Fairs, Advisory Boards Awards Dinner, and other community events	\$18,000
645-0216	Animal Regulation	Provide support for animal adoption programs run by volunteers	\$22,000
645-0217	Animal Spay/Neuter	Provide for spay/neuter services for adoptable animals through spay/neuter fees and forfeited spay/neuter deposits	\$92,000
645-0218	Police Horse Patrol	Pay for supplies, equipment, and other expenses of the Police Horse Patrol program	\$1,000
645-0219	Hate Crimes Reward Trust	Provide resources for hate crimes investigations and rewards.	\$2,000
645-0228	Police Equipment	Provide resources for specialized equipment.	\$20,000
TOTAL			\$160,100

STOCKTON ART COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
641-0220	Stockton Arts Commission	Provide activities that advance the arts through grants, donations and proceeds of Commission-sponsored activities.	\$55,174
641-0241	Marian Jacobs Poetry & Prose Symposium	Bring prominent literary speakers to Stockton to promote poetry and literature.	\$43,700
TOTAL			\$98,874



CITY OF STOCKTON

BUDGETS

CAPITAL IMPROVEMENT BUDGETS

CAPITAL IMPROVEMENT BUDGETS

The Capital Improvement Budgets appropriate funds for the acquisition, design and/or construction of capital facilities.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program

The Capital Improvement Program is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include purchase, design, engineering, construction and project administration of new, improved or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs and capabilities for the best use of public expenditures, and establishes a long-term plan for future needs.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies and reduces scheduling problems. In addition, it permits private enterprise to relate their projects to the City program.

Capital Improvement Process

City staff and members of the community identify potential projects. City departments submit projects to the Public Works Department, which develops cost estimates and returns these to the departments. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the completed improvement will have on the department's operating and maintenance budget.

The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and to the City Council for review and possible adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the approved five-year plan.

In March 2000, the City's voters adopted Measure U, effective January 1, 2001, which made changes in the City Charter that relate to the CIP process. While the process itself did not change, the timeline did. City staff must now submit the CIP Program to the Planning Commission and Council 90 days before the beginning of the fiscal year. The Planning Commission must submit its recommendation to Council within 30 days of receipt of the CIP Program, and the Council must hold a Public Hearing on the CIP Program within 30 days of receipt of the Planning Commission's recommendation. Thus, the CIP Program must be adopted by June 1.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Document Organization

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, fire stations, parks and recreation facilities, public buildings and urban renewal.

Projects are listed in the following pages by category, such as Public Safety and Parks and Recreation, and by fund. The category listing shows the estimated project fund balance and new appropriations. The fund listing shows new appropriations by fund.



CITY OF STOCKTON

PROJECTS BY CATEGORY

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

CITY-WIDE

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
301-7002	Asbestos Abatement Program	\$9	\$50
301-7034	City Hall Exterior Renovation	\$175	\$0
301-7006	City Hall Interior Renovation	\$656	\$318
301-7071	City Hall Restrooms	\$245	\$0
930-9122	City Office Space	\$46	\$0
301-7087	City Roof Replacement Program	\$1,190	\$0
301-7041	Civic Auditorium-Architectural Plan	\$0	\$250
301-7035	Electrical Power Upgrade, Repair & Relighting	\$25	\$0
301-7036	HVAC Upgrade and Replacements	\$5	\$0
301-7011	Minor Infrastructure Improvements	\$2	\$0
301-7023	Minor Infrastructure Improvements 00/01	\$11	\$0
301-7040	Minor Infrastructure Improvements 01/02	\$25	\$0
301-7042	Minor Infrastructure Improvements 03/04	\$20	\$0
301-7020	Minor Infrastructure Improvements 98/99	\$17	\$0
048-7043	Permit Center Counter Redesign and Kiosk	\$30	\$0
930-9810	Stewart Eberhardt Building Tenant Improvements	\$400	\$0
Total City-wide Projects			\$618

HOUSING AND REDEVELOPMENT

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
030-6615	Alley Abandonments	\$110	\$40
052-8344	Alley Abandonments (d)	\$9	\$25
417-7903	Central Parking CIP	\$180	\$100
417-7906	Ed Coy Parking Structure (b)	\$0	\$9,024
334-7351	Chung Wah Lane (c)	\$90	\$10
337-7356	California Street Design (c)	\$0	\$50
301-7102	Downtown Acquisition and Demolition Fund	\$0	\$1,000
417-7985	Event Center Parking Structure (b)	\$0	\$9,024
417-7907	North Shore Parking	\$75	\$0
052-8346	Gateway Offsite Improvements	\$100	\$0
304-0000	Miner's Levee Seawall (a)	\$0	\$300
334-7365	Stockton Channel Pedestrian Bridges (b,c)	\$0	\$4,000
307-9811	Stockton Events Center	\$0	\$14,845
920-9811	Stockton Events Center	\$0	\$1,500
910-9811	Stockton Events Center	\$0	\$300
913-9811	Stockton Events Center	\$0	\$2,537
917-9811	Stockton Events Center	\$0	\$2,200
970-9811	Stockton Events Center	\$0	\$2,395
052-8355	Taft Area - O'Dell Avenue Improvements	\$0	\$687
301-7027	Fox Theater Renovation	\$100	\$0
052-8352	Gleason Park Expansion Project	\$20	\$0
052-8347	Gleason Park Infrastructure Improvements	\$200	\$305
052-8351	Gleason Park Reconstruction	\$280	\$0

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

HOUSING AND REDEVELOPMENT (cont.)

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
052-8329	Taft Area - Mary Avenue Improvements	\$132	\$0
334-7359	Waterfront Marina (b,c)	\$0	\$3,484
Total Housing and Redevelopment Projects			\$51,826

LIBRARY

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
041-7037	Chavez Library Cooling Tower Study	\$20	\$0
950-8238	Express Check-Out Units	\$1	\$120
041-7038	Chavez Library Exterior Renovation	\$60	\$0
950-9202	Library Book Collection Augmentation	\$2	\$250
041-7019	Library-Minor Repairs/Rehabilitation	\$40	\$0
041-9953	Northeast Branch Library	\$290	\$0
951-9953	Northeast Branch Library	\$700	\$0
951-9112	Northwest Branch Library	\$520	\$0
041-7044	Troke Library Beam Repairs	\$78	\$0
Total Library Projects			\$370

PARKS AND RECREATION

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
971-9212	Arnold Rue Park	\$54	\$0
304-7858	Buckley Cove Boat Launch	\$1,000	\$0
301-9985	El Dorado Bowl Teen Center	\$72	\$0
304-9985	El Dorado Bowl Teen Center	\$2,200	\$0
304-0000	Detention Basin Soccer Fields (a)	\$0	\$200
971-9213	Garrigan Park	\$153	\$0
304-9976	Gleason Park Reconstruction	\$1,000	\$0
971-9226	Hatch Ranch Park (4 Acre)	\$165	\$307
975-9204	John Peri Neighborhood Park (Rivers)	\$47	\$60
975-9205	Little John Creek (Shropshire) Neighborhood Park	\$120	\$0
971-9113	Lodi High School Park	\$635	\$0
304-7859	Louis Park Boat Launch	\$790	\$0
304-0000	McKinley Community Center Expansion (a)	\$0	\$212
304-7860	Morelli Park Boat Launch	\$2,000	\$0
971-9157	Nelson (Brookside) Neighborhood Park	\$140	\$0
304-7845	Oak/Mckinley Pool Reconstruction	\$500	\$0
975-9224	P.E. Weston Park Phase II	\$1,430	\$0
921-9141	Panella Park Community Center	\$100	\$0
304-0000	Panella Park Community Center (a)	\$0	\$360
975-9224	Paul E. Weston Park	\$2,400	\$0
303-7517	Philomathean Club Renovation	\$130	\$0
304-9977	Pixie Woods Cecily G Tot Lot	\$10	\$0

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

PARKS AND RECREATION (cont.)

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
301-9974	Pixie Woods Miner's Cove	\$40	\$0
304-9993	Pixie Woods NW Playground	\$235	\$0
301-7807	Riverfront Park Impr (Louis, Buckley, Morelli)	\$190	\$0
971-9230	Spanos Park West (16.7 Acre)	\$182	\$0
971-9231	Spanos Park West (5 Acre)	\$105	\$0
978-9118	Street Tree Planting	\$9	\$175
304-0000	Stribley Community Center (a)	\$0	\$212
971-9225	Tobias Park (5 Acre)	\$64	\$945
304-9955	Tot Lots Full Replacements	\$58	\$0
301-7839	Tree Trimming	\$32	\$0
925-9962	Van Buskirk Community Center	\$746	\$893
304-9962	Van Buskirk Community Center (a)	\$500	\$0
925-9140	Van Buskirk Exp Community Center	\$41	\$0
925-9981	Van Buskirk Playlot	\$248	\$0
975-9221	Weston Ranch #65-8 5-Acre	\$0	\$744
975-9184	William Long Park	\$1,230	\$0
304-7863	Youth Soccer Fields	\$83	\$0

Total Parks and Recreation Projects

\$4,108

PUBLIC SAFETY

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
301-7193	Animal Shelter	\$6	\$0
301-7101	Building Demolition	\$62	\$250
301-7195	Bullet Traps at Range	\$130	\$0
303-9810	Essential Services Building Phase II	\$200	\$0
930-9810	Essential Services Building Phase II	\$300	\$0
960-9215	Evidence Lab Remodel	\$70	\$0
301-7194	Fire Company 2 - Drill Tower and Rear Yard	\$4	\$0
301-7197	Fire Station 2 Diesel Exhaust Installation	\$0	\$40
043-7196	Fire Station Modifications	\$0	\$875
301-7103	Fire Station Repairs	\$135	\$0
301-7300	Fire Preemptive Traffic Signal Device	\$0	\$165
301-7520	Fire Weatherization of New Tower, Station 2	\$0	\$105
960-9808	Lot D Parking Structure	\$90	\$0
960-9156	Police Facility Expansion	\$127	\$669
960-9222	Police Sub-station North	\$28	\$345
960-9239	Police Station-South District	\$0	\$3,836
960-9216	Property Room Remodel	\$95	\$0

Total Public Safety Projects

\$6,285

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

SANITARY

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
431-7780	Buena Vista/Smith Canal Storm System Improvements	\$500	\$0
431-7788	Airport Corridor Drainage	\$0	\$1,373
431-7747	Central Stockton Sewer Interceptor	\$23	\$0
431-9901	Industrial Local Limit Study	\$0	\$90
431-7740	Instrument Rehabilitation	\$690	\$0
431-7755	Light Truck Bridge	\$580	\$496
431- 7638	Maintenance Management System	\$55	\$0
431-7741	North Plant Access Road	\$142	\$0
434-9952	North Stockton Pipelines Project	\$440	\$0
431-7709	RWCF Modifications & Replacements	\$2,270	\$0
431-9901	RWCF Plant Expansion	\$9,000	\$17,656
433-9901	RWCF Plant Expansion	\$1,250	\$0
434-9901	RWCF Plant Expansion	\$1,300	\$14,798
431-7793	San Joaquin River Management Studies	\$240	\$0
431-7785	Sanitary Pump Station Rehab/Modification	\$635	\$310
431-7714	Sanitary Separations	\$320	\$0
431-7787	Sanitary System Deficiency Improvements	\$650	\$55
431-7702	Sanitary System Repairs	\$521	\$337
431-7790	Sanitary System/Street Improvements	\$195	\$0
431-7784	Sanitary Telemetry	\$506	\$0
431-7727	Sludge Reuse/Disposal	\$1,180	\$0
431-7734	Southern Industrial Trunk Rehab./Phases 3 & 4	\$1,200	\$0
431-7788	Storm Drain Alleviation - Modific./Additions	\$950	\$1,172
431-7801	Storm Drain Pump Station Rehabilitation	\$0	\$368
431-7783	Storm Pump Station Improvements	\$315	\$0
431-7781	Underground Fuel Tanks	\$3	\$0
433-7797	Wastewater Collection System No. 9 (b)	\$1,870	\$13,500
433-9921	Westside Sewer Interceptor (b)	\$0	\$3,060
Total Sanitary Projects			\$53,215

STORMWATER

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
441-7798	Smith Canal Water Quality Improvements	\$449	\$0
441-7730	Storm Drain Alleviation	\$290	\$0
441-7783	Storm Pump Station Rehabilitation	\$509	\$0
441-7794	Stormwater System Deficiency Study/Master Plan	\$81	\$0
441-7789	Stormwater System Rehab/Street Improvements	\$360	\$0
441-7776	Stormwater Telemetry	\$1,250	\$0
Total Stormwater Projects			\$0

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STREETS

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
080-9956	Airport Way Bridge/Mormon Slough	\$16	\$158
038-9956	Airport Way Bridge/Mormon Slough	\$3	\$0
038-9980	Airport Way/Miner Ave Traffic Signal	\$10	\$0
915-9944	Arch Rd/SR 99 Interchange	\$300	\$0
080-9944	Arch Road/SR 99 Interchange Improvements	\$3,500	\$0
304-9944	Arch Road/SR 99 Interchange Improvements	\$1,000	\$0
915-9944	Arch Road/SR 99 Interchange Improvements	\$100	\$0
917-9944	Arch Road/SR 99 Interchange Improvements	\$1,200	\$0
080-6657	Audible Pedestrian Traffic Signals	\$36	\$0
080-9982	Bear Creek Bicycle Path	\$75	\$0
301-9982	Bear Creek Bicycle Path	\$1	\$0
911-9930	Ben Holt/I-5 Interchange	\$23	\$0
911-9220	Bridge Extension/Bear Creek Phase I	\$1	\$0
080-6669	Bridge Repairs - Citywide	\$30	\$0
080-9927	Charter Way Improvements - Phase I	\$20	\$0
080-9948	Charter Way Improvements - Phase II	\$80	\$0
038-9948	Charter Way Improvements - Phase II	\$70	\$0
080-6669	Citywide Bridge Repair	\$1	\$0
910-9988	Davis Road Bridge/Pixley Slough	\$60	\$0
911-9988	Davis Road Bridge/Pixley Slough	\$50	\$0
911-9189	Davis Road/Bear Creek Bridge	\$111	\$0
080-9987	Downtown Sidewalk and Streetlight Rehab	\$30	\$0
301-9987	Downtown Sidewalk and Streetlight Rehab	\$0	\$200
303-9987	Downtown Sidewalk and Streetlight Rehab	\$500	\$0
910-9972	Eight Mile Road/I-5 Interchange	\$800	\$0
911-9972	Eight Mile Road/I-5 Interchange	\$2,900	\$0
917-9972	Eight Mile Road/I-5 Interchange	\$3,000	\$0
911-9209	Eight Mile/Thornton Road Traffic Signal	\$201	\$0
900-9961	El Dorado Intersection Improvements	\$7	\$0
301-9961	El Dorado Intersection Improvements	\$65	\$0
441-9961	El Dorado Intersection Improvements	\$45	\$0
080-6618	El Dorado Street Widening (Bianchi to Yokuts)	\$400	\$0
303-9810	Essential Services Building Phase 2	\$400	\$0
038-9961	El Dorado Widening	\$300	\$0
080-9975	Farmington/Stagecoach Intersection Improvements	\$1,000	\$0
304-9975	Farmington/Stagecoach Intersection Improvements	\$80	\$0
080-9925	Fresno Ave Reconstruction (Harbor Street)	\$150	\$0
301-9971	Fresno Street/Charter Way Traffic Signal	\$50	\$0
911-9914	Hammer Lane SPRR Grade Separation	\$160	\$0
080-9932	Hammer Lane Widening	\$1,600	\$0
910-9932	Hammer Lane Widening	\$300	\$903
911-9932	Hammer Lane Widening	\$3,000	\$1,197
990-9932	Hammer Lane Widening	\$400	\$250

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STREETS (cont.)

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
990-9914	Hammer Lane/SPRR Grade Separation	\$300	\$0
910-9942	Hammer Lane/SR99 Interchange Improvements	\$700	\$0
911-9942	Hammer Lane/SR99 Interchange Improvements	\$5,000	\$0
910-9905	Hammer Lane/UPRR Grade Separation	\$1	\$0
990-9905	Hammer Lane/UPRR Grade Separation	\$1	\$0
911-9175	Holman Road Reimbursement Agreement	\$40	\$0
911-9208	Holman Road Widening	\$200	\$0
080-6614	Lincoln Street Rehab	\$200	\$0
915-9165	Little John Creek Reimbursement	\$365	\$0
080-9943	Main Street Traffic Signals (Downtown)	\$6	\$0
904-9943	Main Street Traffic Signals (Downtown)	\$1	\$0
990-9943	Main Street Traffic Signals (Downtown)	\$10	\$0
900-9983	March Lane Extension	\$0	\$170
911-9983	March Lane Extension	\$1,000	\$9,305
910-9983	March Lane Extension	\$90	\$0
990-9983	March Lane Extension	\$0	\$400
038-9702	March / Pershing Intersection Improvements	\$20	\$0
990-9702	March / Pershing Intersection Improvements	\$15	\$0
038-9961	March Lane / El Dorado Street Intersection Improvements	\$275	\$0
441-9961	March Lane / El Dorado Street Intersection Improvements	\$25	\$0
900-9961	March Lane / El Dorado Street Intersection Improvements	\$5	\$0
080-6631	March Lane Sidewalk	\$70	\$0
080-9919	March Lane SPRR Grade Separation	\$1	\$0
304-9919	March Lane SPRR Grade Separation	\$100	\$0
910-9919	March Lane SPRR Grade Separation	\$1	\$0
911-9919	March Lane SPRR Grade Separation	\$1,300	\$0
990-9919	March Lane SPRR Grade Separation	\$1	\$0
304-9918	March Lane UPRR Grade Separation	\$5	\$0
910-9918	March Lane UPRR Grade Separation	\$1	\$0
911-9918	March Lane UPRR Grade Separation	\$150	\$0
990-9918	March Lane UPRR Grade Separation	\$179	\$0
080-9918	March Lane UPRR Grade Separation	\$100	\$0
080-9929	Mariposa Road/Hwy 99 Frontage Rd Improvements	\$90	\$0
900-9929	Mariposa Road/Hwy 99 Frontage Rd Improvements	\$85	\$0
301-9990	Montauban/Lorraine Traffic Signal	\$48	\$0
900-9990	Montauban/Lorraine Traffic Signal	\$100	\$0
903-9990	Montauban/Lorraine Traffic Signal	\$40	\$0
904-9990	Montauban/Lorraine Traffic Signal	\$98	\$0
990-9193	Multi-Modal Transit Plan	\$1	\$0
080-6653	Neighborhood Traffic Calming	\$200	\$250
304-9939	Pacific Ave/Calaveras River Bridge	\$1	\$0
038-9939	Pacific Avenue/Calaveras Bridge	\$40	\$0
080-9939	Pacific Avenue/Calaveras Bridge	\$180	\$118

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STREETS (cont.)

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
038-9957	Pacific Avenue/Miracle Mile Beautification	\$890	\$0
080-9957	Pacific Avenue/Miracle Mile Beautification	\$10	\$0
030-9936	Pershing Avenue/Smith Canal	\$10	\$0
038-9936	Pershing Avenue/Smith Canal	\$40	\$0
038-9959	Pershing Avenue/ Acacia - Traffic Signal Modifications	\$25	\$0
990-9959	Pershing Avenue/ Acacia - Traffic Signal Modifications	\$60	\$0
900-9973	Pershing/Harding NB/SB Left Turn Lane Phasing	\$1	\$0
080-9973	Pershing/Harding NB/SB Left Turn Lane Phasing	\$0	\$500
441-9973	Pershing/Harding NB/SB Left Turn Lane Phasing	\$0	\$45
038-9973	Pershing/Harding NB/SB Left Turn Lane Phasing	\$1	\$0
080-6635	Railroad Crossing Protection	\$44	\$0
080-9947	San Joaquin Street Bridge at Mormon Slough	\$1	\$0
080-9969	Sidewalk, Curb, Gutter, & Wheelchair Ramps	\$85	\$535
034-9969	Sidewalk, Curb, Gutter, and Wheelchair Ramps	\$1	\$172
080-9967	Sierra Nevada Street	\$1	\$0
304-0000	Smith Canal Street Guard Rail (a, d)	\$0	\$252
038-9945	Sperry Road - Performance/French Camp	\$1,400	\$0
915-9945	Sperry Road - Performance/French Camp	\$1,050	\$0
917-9945	Sperry Road - Performance/French Camp	\$1,600	\$0
080-6624	Steel Street Light Pole Replacement	\$1	\$0
980-9191	Street Light Installation	\$74	\$9
983-9191	Street Light Installation	\$15	\$20
985-9191	Street Light Installation	\$70	\$80
080-6689	Street Lighting Upgrade	\$1	\$0
979-9176	Street Name Sign Installation	\$25	\$30
080-6612	Street Repair Program	\$1	\$0
080-9928	Street Resurfacing Program	\$5,500	\$2,050
301-9804	Stockton Channel Water Quality Restoration Study	\$1	\$0
303-9804	Stockton Channel Water Quality Restoration Study	\$9	\$0
304-9804	Stockton Channel Water Quality Restoration Study	\$1	\$0
038-9970	Surface Transportation Program 2002	\$6	\$0
080-9970	Surface Transportation Program 2002	\$200	\$0
301-9970	Surface Transportation Program 2002	\$1	\$0
080-6626	Swain Road Gap Closure	\$8	\$0
038-9960	Swain Road Traffic Signals	\$1	\$0
990-9960	Swain Road Traffic Signals	\$1	\$0
080-6653	Traffic Calming	\$180	\$0
038-9906	Traffic Signal Control System	\$500	\$0
302-9906	Traffic Signal Control System	\$1	\$0
990-9906	Traffic Signal Control System	\$1,600	\$590
900-9934	Traffic Signals - Modifications	\$80	\$25
901-9934	Traffic Signals - Modifications	\$140	\$150
902-9934	Traffic Signals - Modifications	\$160	\$170

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

STREETS (cont.)

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
903-9934	Traffic Signals - Modifications	\$55	\$60
904-9934	Traffic Signals - Modifications	\$190	\$95
990-9934	Traffic Signals - Modifications	\$557	\$100
302-9933	Traffic Signals - New	\$40	\$0
900-9933	Traffic Signals - New	\$75	\$0
901-9933	Traffic Signals - New	\$115	\$0
902-9933	Traffic Signals - New	\$260	\$0
903-9933	Traffic Signals - New	\$180	\$0
904-9933	Traffic Signals - New	\$140	\$0
910-9992	Trinity Aksland Bridge	\$75	\$0
911-9992	Trinity Aksland Bridge	\$38	\$0
990-9195	Trip Reduction Program	\$1	\$10
080-6687	Utility Undergrounding - El Dorado Street	\$169	\$0
983-9241	Utility Undergrounding: PershingAve / Smith Canal	\$1	\$60
302-7299	Washington / Sutter -- Traffic Signals	\$15	\$0
080-9958	Waterloo Road Rehab	\$11	\$0
038-9809	Weber Avenue Street Improvements	\$1	\$0
080-9809	Weber Avenue Street Improvements	\$45	\$0
303-9809	Weber Avenue Street Improvements	\$1	\$0
334-9809	Weber Avenue Street Improvements	\$1	\$0
978-9809	Weber Avenue Street Improvements	\$1	\$0
990-9809	Weber Avenue Street Improvements	\$1	\$0
911-9240	West Lane and Morada	\$0	\$700
038-9926	West Lane Rehab	\$1	\$0
080-9968	Weston Ranch/French Camp Slough Bike Path	\$11	\$0
301-9968	Weston Ranch/French Camp Slough Bike Path	\$1	\$0
915-9223	Weston/McDougal-Moss/Manthey	\$9	\$0

Total Street Projects

\$18,604

WATER

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
421-9944	Arch Rd/State Route 99 Interchange Improvements	\$40	\$0
421-7639	Delta Water Supply Project	\$0	\$1,020
421-7615	Central Control System	\$380	\$0
421-9922	Delta Water Diversion (Water Rights)	\$1,600	\$0
421-7634	Emergency Standby Power	\$167	\$0
421-7636	Groundwater Management	\$300	\$317
421-7638	Maintenance Management System	\$55	\$0
421-9952	North Stockton Pipelines Project	\$2,800	\$0
424-7602	Service System Additions	\$0	\$343
421-7602	Service System Replacements	\$230	\$0
421-7626	South Stockton Aqueduct	\$3,960	\$0

CAPITAL IMPROVEMENT PROGRAM 2004-05

PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

WATER (cont.)

Account Number	Project Description	06/30/04 Est. Balance	Budget 2004-05
421-7635	South Stockton Groundwater Monitoring Well	\$65	\$0
421-9970	Surface Transportation Program Overlay	\$4	\$0
421-7625	Water Service Center	\$433	\$0
424-7618	Water Supply - New Wells (b)	\$700	\$3,459
421-7615	Water system Security Improvements	\$0	\$322
421-7618	Water Supply - New Wells	\$700	\$0
421-7617	Water Supply Fac-Existing Well Rehab/Repair	\$170	\$0
424-7601	Water System Expansions (b)	\$119	\$6,790
424-7601	Water System Expansions	\$12	\$0
421-7623	Water Transmission Mains	\$705	\$0
424-7623	Water Transmission Mains (b)	\$120	\$475
421-7619	Water Treatment Equipment	\$1,229	\$0
421-7632	Well Replacement	\$1,420	\$0
421-7620	Well/Reservoir Site Improvements	\$500	\$0
Total Water Projects			\$12,726

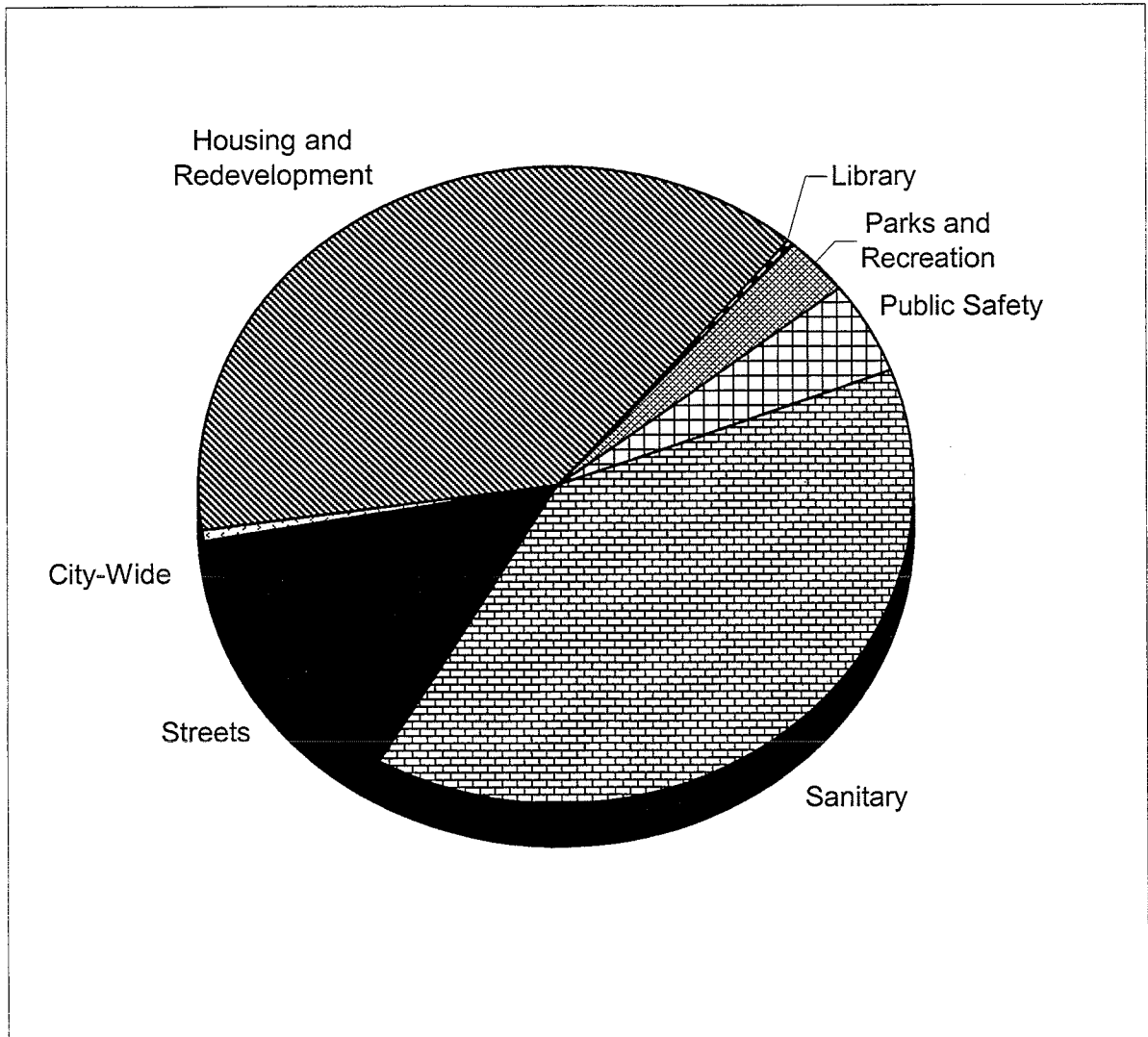
GRAND TOTAL CIP PROJECTS - ALL CATEGORIES:

\$147,752

- (a) These amounts will be appropriated and project accounts assigned as separate items when program supplements are approved. The City Manager has the authority to execute supplemental agreements for State Federally funded projects in accordance with Resolutions 99-0553 and 99-0552.
- (b) These amounts represent special financing arrangements and will not be appropriated until funds are
- (c) The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information. They are not included in summary schedules.
- (d) These projects do not appear in the five year CIP plan as they were added after the Five Year Plan was printed. They are included here as a supplement to the Five Year Plan.

Note: 06/30/04 Balances shown are estimates for planning purposes. Actual project balance appropriations will be determined by actual remaining balances as of June 30, 2004.

**2004-08 CAPITAL IMPROVEMENT PROGRAM
BY CATEGORY**
(Dollars in Thousands)



CATEGORY	2004-08 BUDGET	
City-Wide	\$ 618	0.4%
Housing and Redevelopment	\$ 51,826	35.1%
Library	\$ 370	0.3%
Parks and Recreation	\$ 4,108	2.8%
Public Safety	\$ 6,285	4.2%
Sanitary	\$ 53,215	36.0%
Streets	\$ 18,604	12.6%
Water	\$ 12,726	8.6%
	<u>\$ 147,752</u>	



CITY OF STOCKTON

PROJECTS BY FUND

CAPITAL IMPROVEMENT PROGRAM 2004-08
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

CAPITAL IMPROVEMENT FUND 301:

Account Number	Project Description	Budget 2004-05
301-7002	Asbestos Abatement Program	\$50
301-7006	City Hall Interior Renovation	\$318
301-7041	Civic Auditorium Renovation	\$250
301-7101	Code Enforce. Demolition Fund	\$250
301-7102	Downtown Acquisition and Demolition Fund	\$1,000
301-9987	Downtown Sidewalk and Street Light Rehab Program	\$200
301-7197	Station No. 2 Diesel Exhaust Installation	\$40
301-7225	Traffic Signal Preemptive Device	\$165
301-7523	Weatherization of New Tower, Station 2	\$105
Capital Improvement Project Totals		\$2,378

COMMUNITY DEVELOPMENT BLOCK GRANT FUND 052:

Account Number	Project Description	Budget 2004-05
052-8344	Alley Abandonment	\$25
052-8347	Gleason Park Infrastructure Improvements	\$305
052-8355	Taft Area - O'Dell Avenue Improvements	\$687
052-9962	Van Buskirk Community Center	\$200
Community Development Block Grant Project Totals		\$1,217

EMERGENCY MEDICAL TRANSPORT FUND 043:

Account Number	Project Description	Budget 2004-05
043-7104	Fire Station Modifications	\$875
Emergency Medical Transport Project Totals		\$875

FEDERAL/STATE/COUNTY GRANT FUND 304:

Account Number	Project Description	Budget 2004-05
304-0000	Detention Basin Soccer Fields (a)	\$200
304-0000	McKinley Community Center Expansion (a)	\$212
304-0000	Miner's Levee Seawall (a)	\$300
304-0000	Panella Park Community Center (a)	\$360
304-0000	Smith Canal Street Guard Rail (a, d)	\$252
304-0000	Stribley Community Center (a)	\$212
304-9962	Van Buskirk Community Center	\$693
Federal/State/County Grant Project Totals		\$2,229

GAS TAX FUND 030:

Account Number	Project Description	Budget 2004-05
030-8344	Alley Abandonment	\$40
Gas Tax Project Totals		\$40

CAPITAL IMPROVEMENT PROGRAM 2004-08
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

INFRASTRUCTURE REINVENSTMENT FUND FUND 307:

Account Number	Project Description	<i>Budget 2004-05</i>
307-9811	Stockton Events Center	\$14,845
Infrastructure Reinvestent Fund Project Totals		\$14,845

MEASURE K SALES TAX FUND 080:

Account Number	Project Description	<i>Budget 2004-05</i>
080-9956	Airport Way Bridge / Mormon Slough	\$158
080-6653	Neighborhood Traffic Calming	\$250
080-9939	Pacific Ave. Bridge Over Calaveras River	\$118
080-9973	Pershing Ave / Harding Way Left Turn Lane Phasing	\$500
080-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$535
080-9928	Street Resurfacing/Bridge Repair Program	\$2,050
Measure K Sales Tax Project Totals		\$3,611

PARKING DISTRICT FUND 417:

Account Number	Project Description	<i>Budget 2004-05</i>
417-7903	Central Parking CIP	\$100
417-7906	Ed Coy Parking Structure (b)	\$9,024
417-7985	Event Center Parking Structure (b)	\$9,024
Parking District Project Totals		\$18,148

PFF - AIR QUALITY IMPACT FEES FUND 990:

Account Number	Project Description	<i>Budget 2004-05</i>
990-9932	Hammer Lane Widening	\$250
990-9983	March Lane Extension	\$400
990-9906	Traffic Signal Control System	\$590
990-9934	Traffic Signal Modifications	\$100
990-9195	Trip Reduction Program	\$10
PFF - Air Quality Impact Fees Project Totals		\$1,350

PFF - COMMUNITY CENTER IMPACT FEES FUND 920:

Account Number	Project Description	<i>Budget 2004-05</i>
920-9811	Stockton Events Center	\$1,500
PFF - Community Center Impact Fees Project Totals		\$1,500

PFF - LIBRARY IMPACT FEES FUND 950:

Account Number	Project Description	<i>Budget 2004-05</i>
950-9238	Express Check-Out Units	\$120
950-9202	Library Book Collection Augmentation	\$250
PFF - Library Impact Fees Project Totals		\$370

CAPITAL IMPROVEMENT PROGRAM 2004-08
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

PFF - PARKLAND IMPACT FEES FUND 971:

Account Number	Project Description	Budget 2004-05
971-9226	Hatch Ranch Park	\$307
975-9204	John Peri Neighborhood Park (Rivers)	\$60
970-9811	Stockton Events Center	\$2,395
971-9225	Tobias Park	\$945
975-9221	Weston Ranch River 5 acre Park	\$744

PFF - Parkland Impact Fees Project Totals

\$4,451

PFF - POLICE STATION IMPACT FEES FUND 960:

Account Number	Project Description	Budget 2004-05
960-9156	Main Police Facility Renovation	\$669
960-9222	North District Police Station	\$345
960-9242	South District Police Station	\$3,836

PFF - Police Station Impact Fees Project Totals

\$4,850

PFF - STREET IMPROVEMENT IMPACT FEES FUND 910:

Account Number	Project Description	Budget 2004-05
910-9932	Hammer Lane Widening	\$903
911-9932	Hammer Lane Widening	\$1,197
911-9983	March Lane Extension	\$9,305
913-9811	Stockton Events Center	\$2,537
910-9811	Stockton Events Center	\$300
917-9811	Stockton Events Center	\$2,200
911-9240	West Lane and Morada	\$700

PFF - Street Improvement Impact Fees Project Totals

\$17,142

PFF - STREET LIGHT IMPACT FEES FUND 983:

Account Number	Project Description	Budget 2004-05
983-9191	Street Lighting Installation	\$20
985-9191	Street Lighting Installation	\$80
980-9191	Street Lighting Installation	\$9
983-9241	Utility Underground : Pershing Ave / Smith Canal	\$60

PFF - Street Light Impact Fees Project Totals

\$169

PFF - STREET SIGN IMPACT FEES FUND 979:

Account Number	Project Description	Budget 2004-05
979-9176	Street Name Sign Installation	\$30

PFF - Street Sign Impact Fees Project Totals

\$30

CAPITAL IMPROVEMENT PROGRAM 2004-08
PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

PFF - STREET TREE IMPACT FEES FUND 978:

Account Number	Project Description	Budget 2004-05
978-9118	Street Tree Planting	\$175

PFF - Street Tree Impact Fees Project Totals

\$175

PFF - TRAFFIC SIGNAL IMPACT FEE FUND 900:

Account Number	Project Description	Budget 2004-05
900-9983	March Lane Extension	\$170
902-9934	Traffic Signal Modifications	\$170
901-9934	Traffic Signal Modifications	\$150
903-9934	Traffic Signal Modifications	\$60
904-9934	Traffic Signal Modifications	\$95
900-9934	Traffic Signal Modifications	\$25

PFF - Traffic Signal Impact Fee Project Totals

\$670

PFF - WASTEWATER CONNECTION FEE FUND 434:

Account Number	Project Description	Budget 2004-05
434-7755	Light Truck Bridge	\$165
434-9901	RWCF Plant Compliance	\$14,798

PFF - Wastewater Connection Fee Project Totals

\$14,964

PFF - WATER CONNECTION FEE FUND 424:

Account Number	Project Description	Budget 2004-05
424-7602	Service System Additions	\$343
424-7618	Water Supply - New Wells (b)	\$3,459
424-7601	Water System Expansions (b)	\$6,790
424-7623	Water Transmission Mains (b)	\$475

PFF - Water Connection Fee Project Totals

\$11,067

REDEVELOPMENT AGENCY FUND 337:

Account Number	Project Description	Budget 2004-05
337-7356	California Street Design (c)	\$50
334-7351	Chung Wah Lane (c)	\$10
334-7365	Stockton Channel Pedestrian Bridges (b, c)	\$4,000
334-7359	Waterfront Marina (b, c)	\$3,484

Redevelopment Agency Project Totals

\$7,544

STORMWATER REVENUE FUND 441:

Account Number	Project Description	Budget 2004-05
441-9973	Pershing Ave / Harding Way Left Turn Lane Phasing	\$45

Stormwater Revenue Project Totals

\$45

CAPITAL IMPROVEMENT PROGRAM 2004-08
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

TRANSPORTATION DEVELOPMENT ACT (GAS TAX) FUND 034:

Account Number	Project Description	Budget 2004-05
034-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$172
Transportation Development Act (Gas Tax) Project Totals		\$172

WASTEWATER REVENUE FUND 431:

Account Number	Project Description	Budget 2004-05
431-7799	Airport Corridor Drainage	\$1,373
431-9901	Industrial Local Limit Study	\$90
431-7755	Light Truck Bridge	\$331
431-9901	RWCF Plant Compliance	\$17,656
431-7785	Sanitary Pump Station Rehab / Modification	\$310
431-7787	Sanitary System Deficiency Improvements	\$55
431-7702	Sanitary System Repairs	\$337
431-7756	Storm Drain Alleviation - Modifications/Additions	\$1,172
431-7801	Storm Drain Pump Station Rehabilitation	\$368
433-7797	Wastewater Collection System No. 9 (b)	\$13,500
433-9921	Westside Sewer Interceptor (b)	\$3,060
Wastewater Revenue Project Totals		\$38,251

WATER REVENUE FUND 421:

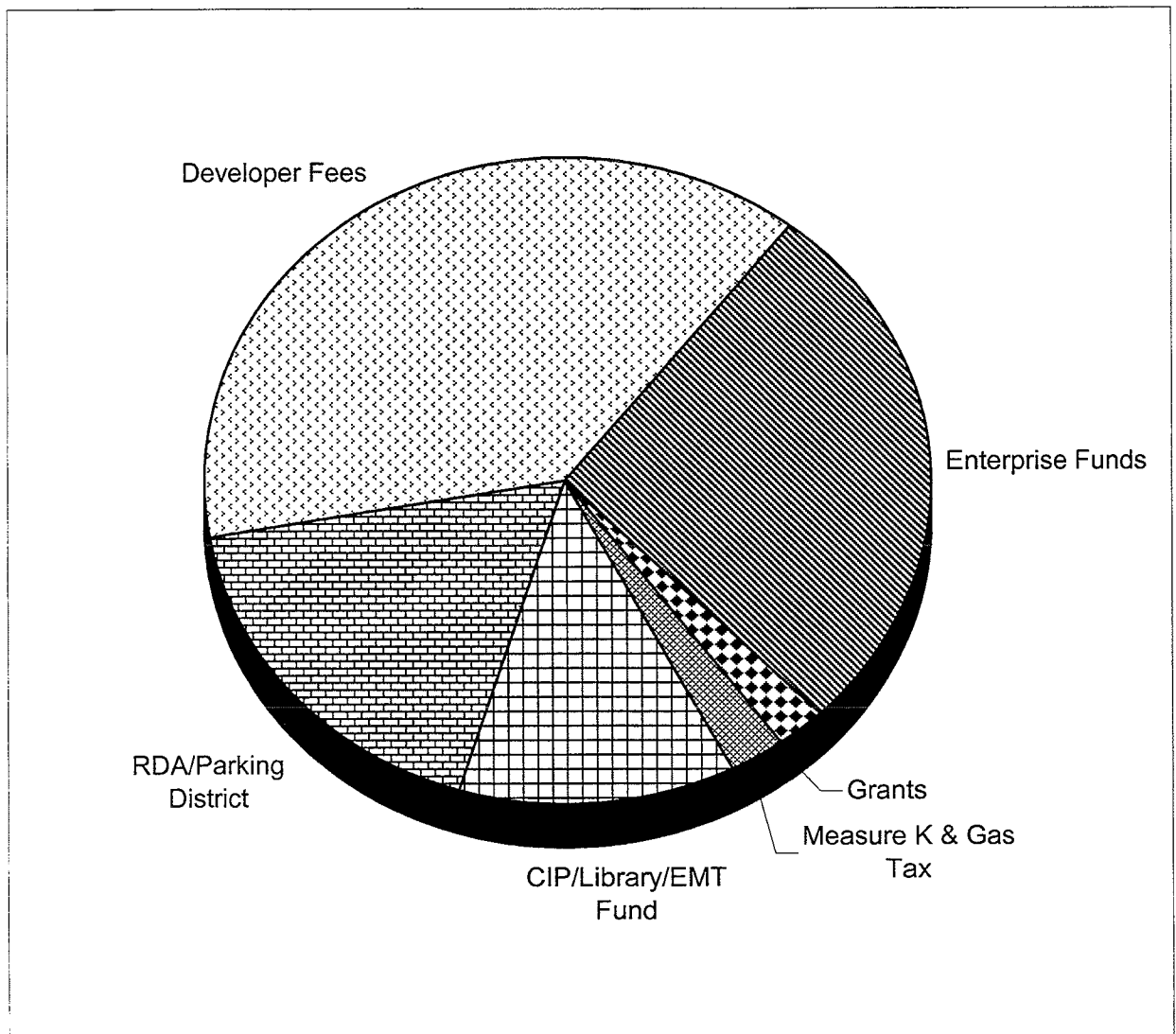
Account Number	Project Description	Budget 2004-05
421-7639	Delta Water Supply Project	\$1,020
421-7636	Groundwater Management	\$317
421-7615	Water System Security Improvements	\$322
Water Revenue Project Totals		\$1,659

TOTAL CIP - ALL FUNDS: \$147,752

- (a) These amounts will be appropriated and project accounts assigned as separate items when program supplements are approved. The City Manager has the authority to execute supplemental agreements for State Federally funded projects in accordance with Resolutions 99-0553 and 99-0552.
- (b) These amounts represent special financing arrangements and will not be appropriated until funds are secured.
- (c) The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information. They are not included in summary schedules.
- (d) These projects do not appear in the five year CIP plan as they were added after the Five Year Plan was printed. They are included here as a supplement to the Five Year Plan.

2004-08 CAPITAL IMPROVEMENT PROGRAM BY FUND

(Dollars in Thousands)



FUND	2004-08 BUDGET	
Developer Fees	\$ 56,738	38.4%
Enterprise Funds	\$ 39,955	27.0%
Grants	\$ 3,446	2.3%
Measure K & Gas Tax	\$ 3,823	2.6%
CIP/EMT Fund/Library	\$ 18,098	12.3%
RDA/Parking District	\$ 25,692	17.4%
	<u>\$ 147,752</u>	



CITY OF STOCKTON

REDEVELOPMENT AGENCY BUDGETS

REDEVELOPMENT AGENCY BUDGETS

The Redevelopment Agency is responsible for acquisition, relocation, demolition, and sale of land and buildings in portions of the City earmarked for redevelopment. Projects are financed from the proceeds of bonds and loans from other City funds, which are eventually repaid from increased tax based on the increased property value due to the redevelopment projects.

The Redevelopment Agency is a separate entity and its budget is adopted separately. It is included in this document for convenience.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

I. Executive Summary

- A. Proposed Revenue and Expenditures
- B. Proposed Indebtedness

II. Redevelopment Project Highlights

- A. Stockton Events Center
- B. Downtown Marina and Waterfront Development
- C. Hotel Stockton Renovation
- D. The Bob Hope Theatre
- E. Office Development
- F. Neighborhood Revitalization
- G. Other Projects

III. 2003-04 Accomplishments

IV. 2004-05 Goals and Objectives

- A. Commercial/Entertainment Development
- B. Office/Retail Development & Expansion
- C. Residential Development
- D. Infrastructure Improvements
- E. Additional Redevelopment Project Areas

V. Programs

- A. Administration
- B. Housing Assistance

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

I. EXECUTIVE SUMMARY

Lights! Camera! Action! Words long awaited by Stockton residents and visitors as they witnessed the grand opening of the \$25 million 16-screen City Centre Cinemas on December 17, 2003 in Downtown Stockton. With nearly 100,000 in attendance its first month, the City Centre Cinemas joins Stockton's list of successful Downtown revitalization efforts by the Redevelopment Agency including the Weber Point Events Center, Dean De Carli Waterfront Square and the Essential Services Building and Parking Structure.

The continued efforts of the public sector, businesses and private developers are paying off with over \$150 million in projects completed or currently underway including the City Centre Cinemas, Stockton Events Center, Bob Hope Theatre, Hotel Stockton Renovation, Downtown Marina and various other residential and office development projects.

Over the past five years, the City of Stockton has seen dramatic changes due to the efforts and successful partnerships established between the public and private sector. Stockton will continue to strive to become a thriving business and entertainment community in the Central Valley during 2004-05.

A. Proposed Revenue and Expenditures

Revenue

It is estimated that the Agency will gross approximately \$4.2 million in tax increment revenue for the 2004-05 Fiscal Year, an increase of 45 percent from budgeted figures for 2003-04.

In addition, the Agency will receive a little over \$333,000 in other income including interest income, rental income and City funds.

Including statutory pass through payments and other pass through payments to taxing entities, transfers to the Low/Moderate Income Housing Fund (LMIHF), and County administrative expenses, it is anticipated the Agency will net approximately \$3.2 million.

Finally, it is anticipated that approximately \$70.3 million in available funds will be carried over from Fiscal Year 2003-04, which joined with transfers from the projects areas to the Administrative Fund and LMIHF of \$1.7M, will result in approximately \$75.2 million in total available funds.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

The table below illustrates the sources of anticipated rollover funds from Fiscal Year 2003-04:

TI	CDBG	EDI	Section 108	CIP	State	Bond
\$675K	\$20K	\$310K	\$12.5M	\$10K	\$13.3M	\$43.5M

TI = Tax Increment

CDBG = Community Development Block Grant

EDI = Economic Development Initiative

CIP = Capital Improvement Program

State = State Loan – Department of Boating and Waterways

Bond = Bond Proceeds

Expenditures

Approximately \$2.6 million is budgeted for Fiscal Year 2004-05 for employee services, consultant services, materials and supplies, and other small capital expenditures. Included in this amount are the Agency's contributions to the City's Internal Service Fund for telephone, computer and office equipment rentals in addition to the Agency's estimated ERAF obligation of \$103,000. The Agency has seen a steady increase in employee services due to rising health care costs and the need for additional staff to implement the increasing number of redevelopment projects and programs.

In addition, the Agency has over \$70.8 million in project expenditures budgeted for the upcoming year; the majority of which represents capital projects such as the Downtown Marina and Promenade, Stockton Events Center and other key Downtown Waterfront development projects in addition to the Gleason Commercial Master Development Area.

A detailed listing of redevelopment projects and their proposed budgets for Fiscal Year 2004-05 can be found under Section II (Projects) of the Agency's budget.

B. Proposed Indebtedness

As the need arises and as contracts are executed related to specific projects, it may become necessary for the Agency to borrow funds from various City revenue sources including, but not limited to, the General Fund, CIP Fund and CDBG Fund. The Redevelopment Agency issued \$47 million in bonds during the 2003/04 Fiscal Year to provide financing for the construction of the indoor arena portion of the Stockton Events Center Project. In addition, the 2004-05 budget includes a \$200,000 loan from the City's Community Development Block Grant Fund to assist with redevelopment planning efforts. These loans and long-term financing are brought forward to the Agency for approval as required.

For Fiscal Year 2004-05, the Agency has budgeted \$215,000 for loan repayments to the City's General Fund and CDBG Fund. In addition, \$667,129 in LMIHF is budgeted for debt service associated with a bond issuance approved in Fiscal Year 2002-03. Other loan repayments will be made as additional funds are available.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

	Admin Fund 330	West End Fund 334	Port Fund 336	Midtown Fund 337	S. Stockton Fund 338	Low/Mod Fund 339	N. Stockton Fund 340	Total
Projected Beginning Balance	\$ 75,000	\$ 62,710,296	\$ 50,000	\$ 60,000	\$ 7,150,000	\$ 250,000	\$ 20,000	\$ 70,315,296
Revenue Projections:								
Tax Increment	\$ -	\$ 664,665	\$ 445,992	\$ 1,161,519	\$ 1,975,082	\$ -	\$ -	\$ 4,247,258
Less 20% to Low/Mod Fund	\$ -	\$ (132,933)	\$ (89,198)	\$ (232,304)	\$ (395,016)	\$ -	\$ -	\$ (849,452)
Less Payments to Taxing Entities	\$ -	\$ (18,731)	\$ (73,296)	\$ (167,677)	\$ (174,658)	\$ -	\$ -	\$ (434,362)
Less County Admin Expense	\$ -	\$ (13,293)	\$ (8,920)	\$ (23,230)	\$ (39,502)	\$ -	\$ -	\$ (84,945)
Other Income	\$ 12,000	\$ 245,484	\$ 5,000	\$ 5,000	\$ 36,000	\$ 30,000	\$ -	\$ 333,484
Total Net Revenue	\$ 87,000	\$ 63,455,488	\$ 329,578	\$ 803,308	\$ 8,551,906	\$ 280,000	\$ 20,000	\$ 3,211,983
Transfers In (From Project Areas)	\$ 875,000					\$ 849,452		\$ 1,724,452
Total Available Funds	\$ 962,000	\$ 63,455,488	\$ 329,578	\$ 803,308	\$ 8,551,906	\$ 1,129,452	\$ 20,000	\$ 75,251,731
Employee Services	\$ 675,479	\$ 198,690	\$ 104,874	\$ 207,523	\$ 325,386	\$ 137,948	\$ -	\$ 1,649,900
Other Services	\$ 237,987	\$ 293,192	\$ 39,665	\$ 34,440	\$ 141,717	\$ -	\$ -	\$ 747,001
Materials and Supplies	\$ 11,950	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,950
Other Expenses (Including ERAF)	\$ 36,405	\$ 95,000	\$ -	\$ -	\$ 103,000	\$ -	\$ -	\$ 234,405
Sub-total	\$ 961,821	\$ 587,882	\$ 144,539	\$ 241,963	\$ 570,103	\$ 137,948	\$ -	\$ 2,644,256
Transfers Out (Includes Debt Repayment)	\$ -	\$ -	\$ 185,000	\$ 350,000	\$ 555,000	\$ 667,129	\$ -	\$ 1,757,129
Project Expenditures	\$ -	\$ 62,867,268	\$ -	\$ 210,000	\$ 7,425,000	\$ 324,375	\$ 20,000	\$ 70,846,643
Total Budgeted Expenditures	\$ 961,821	\$ 63,455,150	\$ 329,539	\$ 801,963	\$ 8,550,103	\$ 1,129,452	\$ 20,000	\$ 75,248,028
Projected Ending Balance	\$ 179	\$ 338	\$ 39	\$ 1,345	\$ 1,803	\$ (0)	\$ -	\$ 3,703
Position Allocation								15

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

II. REDEVELOPMENT PROJECT HIGHLIGHTS

A. Stockton Events Center 2004-05 Budget: \$39,000,000¹

On the North Shore of the Stockton Channel, an area more commonly referred to as "Banner Island," efforts have commenced on the development of the Stockton Events Center including a 10,000 seat indoor sports arena for hockey, arena football and indoor soccer events; a three-star 150 room hotel and conference facility; and a new ballpark for the City's Stockton Ports minor league baseball team. The proposed project will transform Stockton's waterfront area. With the ballpark scheduled for completion by March 2005, the arena and hotel will be completed by October 2005.

B. Downtown Marina and Waterfront Development 2004-05 Budget: \$19,334,977²

The newly renovated Marina will include 298 boat slips, a Harbor Master's Office and other landside amenities. With other adjacent development, this area will again become a vibrant waterfront community for residents and boating enthusiasts.

In addition, with Grupe Company selected as the Master Developer for over 20 acres of the North and South Shores of the Stockton Channel, this waterfront area will be transformed into a residential community with a variety of product types to compliment other nearby projects such as the Downtown Marina and Stockton Events Center.

C. Hotel Stockton Renovation 2004-05 Budget: \$500,000³

Adjacent to the recently completed City Centre Cinemas, renovation efforts continue by the non-profit housing developer currently partnered with the Agency to construct 156 studio and one-bedroom housing units. In addition to the housing units proposed for the upper floors of the Hotel, this project will also include ground floor retail development, basement level parking, a restored lobby and roof garden restaurant. Renovation activities will be completed by December 2004.

¹ This budget represents \$39 million in bond proceeds to finance the construction of the indoor arena.

² This budget represents \$13.3 million in State loan funds from the Department of Boating and Waterways in addition to \$6 million in Section 108 loan funds from the U.S. Department of Housing and Urban Development (HUD) for the South Shore Promenade and a pedestrian bridge. It also includes tax increment funds for repayment of the State's Planning Loan for this project.

³ This includes remaining long-term debt proceeds to be utilized for off-site improvements associated with the project.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

D. The Bob Hope Theatre

2004-05 Budget: \$364,291⁴

The Bob Hope Theatre (previously Fox Theatre) in Downtown Stockton is one of only two "movie palaces" in the Central Valley. Since 1930, the theatre has been used for movies and live performances. The Agency and City are currently working to restore the theatre to its former glory. Major components of the \$5 million renovation include: renovation of the marquee and sign, refurbished seating, new acoustic plaster, cleaning and restoration of decorative murals and paintings, state-of-the-art sound, lights and rigging systems, restored light fixtures, expanded restroom facilities and concessions and a carved granite sidewalk. The grand re-opening is scheduled for September 2004.

E. Office Development

2004-05 Budget: \$1,500,000⁵

The Agency continues to encourage private and government office expansion in the Downtown core and South Shore area to encourage a thriving central business and financial center for the City. Proposed projects include a 50,000 square foot office building in the vicinity of Lincoln and Washington Streets and an additional building proposed for government office use on the South Shore west of the Waterfront Office Towers.

F. Neighborhood Revitalization

2004-05 Budget: \$9,635,000⁶

The Agency continues its efforts to implement various components of both the Midtown and Gleason Park Neighborhood Master Revitalization Studies to encourage the development of residential, retail and commercial development in these areas.

Work continues to finalize design and financing plans for the construction of up to 20 townhome style residential units in the Midtown Neighborhood adjacent to Fremont Park. In support of these efforts and those by the Grupe Company on the University Park site, the Agency has committed to adding to and improving the neighborhood's infrastructure. Design work will be completed on a traffic signal at Harding Way and Palm Avenue and funds will be made available during the 2004-05 Fiscal Year to begin design work associated with streetscape improvements for the California Street corridor.

Just south of the Crosstown Freeway, activities continue toward the construction of approximately 95 multi-family affordable housing units by Mercy Housing California. This project will be complimented by an additional 16 single-family units, reconstruction of

⁴ Additional funding for this project is listed under the City's CIP Budget.

⁵ This budget represents \$1.5 million in Section 108 loan funds from HUD for acquisition and site preparation activities associated with a government use office building.

⁶ This budget represents \$200,000 for California Street corridor activities; \$10,000 to complete the Harding Way/Palm Avenue traffic signal; \$425,000 for Airport Way activities; \$2 million in long-term debt proceeds for the Mercy California Affordable Housing Project; \$5 million in Section 108 loan funds from HUD for the Gleason Commercial Project; and \$2 million in long-term debt proceeds for the Fremont Park Housing Project.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

Gleason Park, construction of additional commercial development and the construction of the Alex G. Spanos Elementary School by the Stockton Unified School District.

Finally, south of the Gleason Park neighborhood in the Airport Way corridor, citywide efforts continue to eliminate blight and stimulate commercial and retail development.

G. Other Projects

2004-05 Budget: \$168,000

These projects include off-site improvements associated with Chung Wah Lane; Polanco Redevelopment Act activities associated with the South Shore of the Stockton Channel, and operating and maintenance associated with the Henery Apartments building.

III. 2003-04 ACCOMPLISHMENTS

Public/Private Partnerships

City Centre Cinemas

Grand opening festivities commenced on December 17, 2003 for the completed 16-screen downtown theatre. The new entertainment venue boasted nearly 100,000 attendees during its first month of operation. All associated retail development, including Starbucks, Cold Stone Creamery and Moo Moo's Burger Barn, is scheduled for completion by the end of the 2003-04 Fiscal Year.

Stockton Events Center

In December 2003, all environmental assessment activities were completed and all General Plan Amendment and Rezoning activities were approved for the North Shore Development Project. This project will include the Stockton Events Center – an indoor sports arena, hotel and meeting facility, and ballpark. Activities underway during the 2003-04 Fiscal Year included negotiations with the developer and operators, work to complete a financing plan for the project, and land assembly and site preparation activities.

Downtown Marina and Waterfront Development

During the 2003-04 Fiscal Year, additional real property was acquired which will enable reconstruction efforts associated with the Marina. In addition, work continued throughout the year to dispose of current, dilapidated marina improvements to be replaced as part of the overall project. In addition, the Agency continued negotiations with Grupe Company for development of a residential community project on the North and South Shores of the Stockton Channel.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON 2004-05 ANNUAL BUDGET

Hotel Stockton and Bob Hope Theatre Renovations

Renovation activities continued on both historic structures. The Hotel Stockton is scheduled for completion by December 2004 with the Bob Hope Theatre's grand re-opening event scheduled for September 2004.

Council of Governments Office Building

In October 2003, Regent Development Partners completed construction of its 30,000 square foot office building at Weber Avenue and American Streets. The 3-story building currently houses the San Joaquin County Council of Governments and was constructed in less than 9 months.

Guaranty Bank Regional Headquarters

The Agency completed its efforts as part of an agreement whereby Guaranty Bank will construct its Regional Headquarters in the Downtown Stockton area. Groundbreaking activities took place in January 2004 and is scheduled for completion by next Fall.

Stockton Record

With the Agency's completed land assembly and site preparation activities, the Record was scheduled to break ground on its \$22 million expansion project during 2003-04.

Lincoln/Washington Office Project

A Disposition and Development Agreement with Regent Weber, LLC was approved in February 2004 for the construction of a 2-story, 52,000 square foot office building. With groundbreaking activities scheduled for 2003-04, construction work will soon begin on this office building near Lincoln and Washington Streets. The project is scheduled for completion by December 2004.

Gleason Park

Environmental review activities were completed on the 6-block Master Plan area which will eventually be home to a new elementary school, a newly reconstructed Gleason Park, a single-family development and the Mercy California Affordable Housing Development Project.

In addition, the Agency received proposals for development for the Gleason Commercial Master Development Area.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

Airport Way Master Development Area

In July 2003, the Agency approved an Exclusive Negotiating Rights Agreement with Stockton I for the development of a retail center on a portion of the Airport Way Master Development Area. Work was underway by the private developer on the Rancho San Miguel Market during Fiscal Year 2003-04.

Midtown Redevelopment

In January 2004, the Agency designated the 2-block Constitution Park Master Development Area in the vicinity of Fremont Street and Airport Way and issued a Request for Proposals for a viable development project consistent with other redevelopment efforts currently underway.

Work continued by Grupe Company on the University Park Project, site of the California Street University, Stanislaus campus. In support of those efforts, the Agency is funding traffic signal improvements at Harding Way and Palm Avenue. Design work was completed during the 2003-04 Fiscal Year with the project scheduled for completion by Fall 2004.

New Redevelopment Project Areas

The Agency wrapped up its plan adoption efforts for the proposed North Stockton Redevelopment Project Area after months of discussion and planning with the area's Project Area Committee (PAC) elected in August 2003. Scheduled for public hearing and formal adoption by the end of the 2003-04 Fiscal Year, the North Stockton and proposed Rough & Ready Redevelopment Project Areas are estimated to generate over \$8 million in gross tax increment revenue during the first five years of project area activity.

IV. 2004-05 GOALS AND OBJECTIVES

Consistent with Redevelopment Plans for the Agency's various project areas, goals and objectives outlined in the Agency's Implementation Plan and the Downtown Strategic Action Plan, the Agency will continue to:

- Promote economic revitalization and the establishment of a regional center for economic activity by undertaking activities to maximize waterfront uses, develop destination attractions, attract office users and promote special events;
- Promote and/or assist in the development of a physical environment to support such a regional economic center by installing and upgrading public infrastructure improvements and facilities and promoting the creation of an urban core;
- Promote commercial revitalization and mixed-use development in areas outside the Downtown core; and

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON 2004-05 ANNUAL BUDGET

- Expand the supply of affordable and market rate housing, including infill development projects.

Specific objectives for the 2004-05 Fiscal Year include:

A. Commercial/Entertainment Development

1. Complete construction of the Baseball Stadium on the North Shore by March 2005.
2. Commence construction of the Downtown Marina by August 2004.
3. Negotiate a Disposition and Development Agreement for the Gleason Commercial Master Development Area by June 2005.
4. Complete renovation of the Bob Hope Theatre by September 2004.
5. Commence construction activities for the Stockton Events Center by July 2004.
6. Complete Phase I development, including the Ranch San Miguel Market, of the Airport Way Master Development Area by July 2004.

B. Office/Retail Development & Expansion

1. Negotiate a Disposition and Development Agreement for the California Street Master Development Area by June 2005.
2. Complete construction of a 52,000 square foot office building at Lincoln and Washington Streets by December 2004.
3. Execute an agreement with the State to accommodate office building expansion needs by December 2004.
4. Facilitate completion of construction of the Guaranty Bank Regional Headquarters Office by September 2004.
5. Commence construction of ground floor retail improvements in the Hotel Stockton by August 2004.

C. Residential Development

1. Complete renovation of the Hotel Stockton Project by December 2004.
2. Execute a Disposition and Development Agreement with Grupe Company for the development of waterfront housing by December 2004.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON 2004-05 ANNUAL BUDGET

3. Commence construction of the Fremont Park Housing Project by December 2004.
4. Commence construction of one or more housing projects in the Gleason Park neighborhood by June 2005.

D. Infrastructure Improvements

1. Commence design work associated with streetscape improvements along the California Street corridor by September 2004.
2. Complete installation of a traffic signal at Harding Way and the entrance to University Park by September 2004.
3. Complete work associated with the modification of the driveway at Chung Wah Lane and Hunter Street and begin maintenance improvements of Chung Wah Lane by June 2005.
4. Commence construction of infrastructure improvements in the Airport Way corridor by June 2005.

E. Additional Redevelopment Project Areas

1. Adopt the Rough and Ready Island Redevelopment Project Area by July 2004.
2. Adopt the North Stockton Redevelopment Project Area by July 2004.

V. PROGRAMS

A. Administration

The Agency's administrative activities include:

- Staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees;
- Preparation of the Agency's annual reports including the Statements of Indebtedness, State Controller's Report, Housing and Community Development Report and Annual Budget; and
- Funding and assistance to the Economic Development Department of the City Manager's Office.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON 2004-05 ANNUAL BUDGET

Administrative expenditures from the Agency's LMIHF provide for the monitoring of affordable housing projects, preparation and review of loan documents and processing of payments/ disbursements from the housing fund to vendors, housing developers and loan recipients.

During the 2004-05 Fiscal Year, the Agency will complete its updated 5-Year Implementation Plan for each of its project areas in accordance with California Redevelopment Law.

B. Housing Assistance

Housing rehabilitation and first time home buyer assistance programs continue to be made available through the City's Housing Division and are budgeted for under the City's CDBG and HOME Programs.

As needed, the Agency will provide additional funds from its LMIHF for these activities. The 2004-05 budget includes approximately \$324,000 to support the City's housing assistance programs for low- and moderate-income households.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

SCHEDULE OF TRANSFERS IN

TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:

Port Industrial Fund (336)	\$ 125,000
Merged Midtown Fund (337)	225,000
Merged South Stockton Fund (338)	525,000
	<u>\$ 875,000</u>

TO LOW/MOD INCOME HOUSING FUND (339) FROM:

*West End Fund (334)	\$ 132,933
*Port Industrial Fund (336)	89,198
*Merged Midtown Fund (337)	232,304
*Merged South Stockton Fund (338)	395,016
	<u>\$ 849,451</u>

TO GENERAL FUND (010) FROM:

Merged Midtown Fund (337)	\$ 125,000
Port Industrial Fund (336)	60,000
	<u>\$ 185,000</u>

TO COMMUNITY DEVELOPMENT BLOCK GRANT FUND (052) FROM:

Merged South Stockton Fund (338)	\$ 30,000
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TO DEBT SERVICE FUND (201) FROM:

Low/Mod Income Housing Fund (339)	\$ 667,129
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TO WEST END FUND (334) FROM:

**Community Development Block Grant Fund (052)	\$ 200,000
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Total Transfers In **\$ 2,806,580**

*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

**Transfers to be made as eligible expenditures occur.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2004-05 ANNUAL BUDGET

SCHEDULE OF TRANSFERS OUT

FROM WEST END FUND (334) TO:

*Low/Mod Income Housing Fund (339)	\$ 132,933
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FROM PORT INDUSTRIAL FUND (336) TO:

Redevelopment Agency Administration Fund (330)	\$ 125,000
General Fund (010)	60,000
*Low/Mod Income Housing Fund (339)	89,198
	<u>\$ 274,198</u>

FROM MERGED MIDTOWN FUND (337) TO:

Redevelopment Agency Administration Fund (330)	\$ 225,000
General Fund (010)	125,000
*Low/Mod Income Housing Fund (339)	232,304
	<u>\$ 582,304</u>

FROM MERGED SOUTH STOCKTON FUND (338) TO:

Redevelopment Agency Administration Fund (330)	\$ 525,000
Community Development Block Grant Fund (052)	30,000
*Low/Mod Income Housing Fund (339)	395,016
	<u>\$ 950,016</u>

FROM LOW/MOD INCOME HOUSING FUND (339) TO:

Debt Service Fund (201)	\$ 667,129
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FROM COMMUNITY DEVELOPMENT BLOCK GRANT FUND (052) TO:

**West End Fund (334)	\$ 200,000
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Total Transfers Out	\$ 2,806,580
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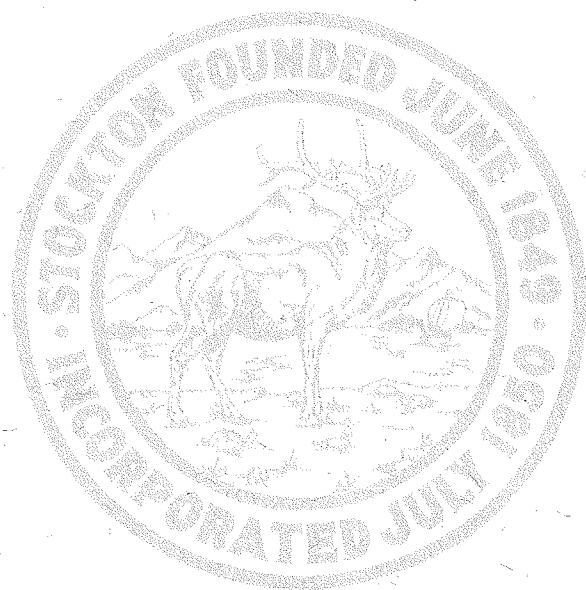
*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

**Transfers to be made as eligible expenditures occur.



CITY OF STOCKTON

GLOSSARY



GLOSSARY

ACCOUNTING SYSTEM – The total structure of records and procedures to discover, record, classify, summarize, and report information on the financial position and the results of operations of a government or any of its funds, fund types, or organizational components.

ACCRUAL BASIS OF ACCOUNTING – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

ACTIVITY – A specific line of work performed by one or more governmental components for accomplishing a function for which the government is responsible. Examples of activities are public safety and general government.

ALLOCATION – (1) A portion of a lump-sum appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The designated number of full-time regular positions approved for each budget unit.

ANNUAL OPERATING BUDGET – An outline of planned governmental expenditures, revenues, activities, programs and objectives for the fiscal year.

APPROPRIATION – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

ASSESSED VALUATION – A valuation of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

ASSET – An economic resource or probable future benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

BUDGET – A plan of financial operation that includes an estimate of proposed expenditures and the proposed means for financing them. (See also Annual Operating Budget).

BUDGET DOCUMENT – The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

BUDGET HEARING – A public meeting to allow citizens to comment on the proposed budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

GLOSSARY

CAPITAL BUDGET – A budget that appropriates the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

CAPITAL OUTLAY – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

CASH FUND BALANCE – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

DEBT SERVICE – Payment of the principal and interest of an obligation resulting from the issuance of bonds or notes.

DEBT SERVICE REQUIREMENT – The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds, and payments required for accumulating monies for future retirement of term bonds.

DEPARTMENT – A major organizational unit of the City that has management responsibility for a group of related operations.

DEPRECIATION – (1) The process of accounting for expiration in the service life of a fixed asset due to deterioration, inadequacy and obsolescence. This is calculated by taking the cost of the fixed asset, less any salvage value, prorated over the estimated service life of the asset. (2) The portion of depreciation charged as an expense during a particular period. This accounting transaction does not involve a cash expense or affect the cash available for operations.

DISTRICT FUND – A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

ENCUMBRANCE – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

ENTERPRISE FUND – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not comingled with other funds.

EXPENDITURE – An expenditure is a payment for services, materials, salaries and products necessary for the operation of City government.

FISCAL YEAR – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

GLOSSARY

FIXED ASSET – An asset of a long-term character such as land, building, machinery, furniture, and other equipment, with a value greater than \$1,000 and a useful life of longer than one year.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis. For example, one person working half time would count as 0.5 FTE.

FUND – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

FUND BALANCE – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

GENERAL FUND – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

GENERAL OBLIGATION BOND – (1) A bond backed by a government pledge of its full faith and credit to its repayment. (2) May refer to a bond that is to be repaid from taxes and other general revenues.

GRANT – A grant is contributions or gifts of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

INDENTURE – A written contract or agreement.

INDIRECT COSTS – Those elements of cost necessary in the production of a good or service that are not directly traceable to the product or service.

INTERFUND TRANSFER – Amount transferred from one fund to another.

INTERNAL SERVICE FUND – A fund used to account for the centralized financing of goods or services provided by one department or agency to other government departments or agencies, or to other governments, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance and equipment replacement.

OBJECTIVE – A readily measurable statement of an expected accomplishment within the fiscal year.

OPERATING BUDGET – The portion of the budget that pertains to the daily operations providing basic governmental services.

ORDINANCE – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a higher form of law, such as a state statute or constitutional provision. (See also resolution).

GLOSSARY

PERMANENT FUND – A fund in which the principal remains permanently restricted, while the earnings may be spent for the specified purpose for which the money was given.

POWER CENTER – an open air retail center (as opposed to an enclosed mall) that is anchored by three or more big-box retailers and ranges from 250,000 to more than 1 million square feet.

PROPERTY TAX – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

RESERVE – (1) An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure. (2) An account used to legally segregate a portion of fund equity for a specific future use.

RESOLUTION – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

RESTRICTED ASSETS – Monies or other resources restricted by legal or contractual requirements. In governmental accounting, special treatments are applied to restricted assets arising out of revenue bond indentures in Enterprise Funds.

REVENUE – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

SMART GROWTH – Growth that is economically sound, environmentally friendly, supports community livability, enhances quality of life, and offers opportunities for economic development.

SPECIAL ASSESSMENTS – Compulsory charges levied by a government to finance current or permanent public services to a particular group of persons or properties.

SPECIAL REVENUE FUND – A fund in which the City, State or Federal government, or the donor of the funds, restricts the revenue collected to particular purposes. Beginning in 2001-02, funds that were formerly called Expendable Trust Funds (in which all money collected could be spent for the specified purpose of the fund) are now considered Special Revenue Funds, in compliance with GASB 34 regulations.

TAXES - Compulsory charges levied by a government to finance services performed for the common benefit.

TRUST FUND – See *Permanent Fund* or *Special Revenue Fund*.

USER FEE – Charge for services provided only to those benefiting from the service.