



CITY OF STOCKTON

***Final Budget  
Fiscal Year 2005 - 2006***

***City of Stockton, California***

***Prepared and Issued by  
The City Manager's Office***



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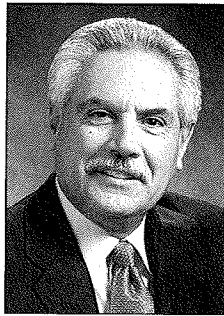
CITY OF STOCKTON

***OVERVIEW***

## ***OVERVIEW***

The Overview section lists the Mayor and City Council and the City vision statement, and includes the budget transmittal letter, budget resolution, and City Manager's Budget Message. It outlines the budget process and budget documentation organization, profiles some city demographics, and shows a city-wide organization chart.

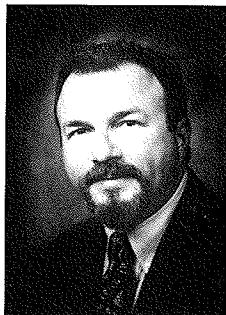
# CITY OF STOCKTON CITY COUNCIL



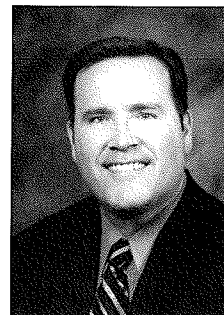
**EDWARD J. CHAVEZ**  
MAYOR



**GARY S. GIOVANETTI**  
VICE MAYOR  
*District 5*



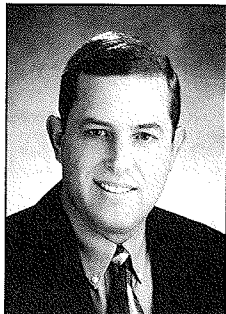
**STEVE J. BESTOLARIDES**  
COUNCILMEMBER  
*District 1*



**DAN J. CHAPMAN**  
COUNCILMEMBER  
*District 2*



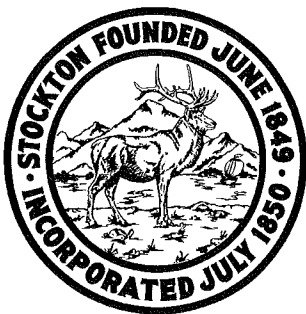
**LESLIE BARANCO MARTIN**  
COUNCILMEMBER  
*District 3*



**CLEM LEE**  
COUNCILMEMBER  
*District 4*



**REBECCA G. NABORS**  
COUNCILMEMBER  
*District 6*



**Stockton**



2004  
1999

# **CITY OF STOCKTON VISION**



*Our Vision is of Stockton  
experiencing an Educational,  
Cultural, Economic and  
Social Resurgence*



# CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

City Hall • 425 N. El Dorado Street • Stockton, CA 95202-1997 • 209/937-8212 • Fax 209/937-7149  
www.stocktongov.com

June 17, 2005

Mayor and City Council  
City of Stockton, California

## **APPROVED 2005-06 CITY OF STOCKTON BUDGET**

On June 7, 2005, the City Council approved the City of Stockton 2005-06 Operating and Capital Budget. The final budget document for the 2005-06 fiscal year represents the proposed budget as amended and approved by City Council Resolution Number 05-0240.

The direction of the City Council contained in Resolution No. 05-0240 will be carried out expeditiously as we proceed through the coming year. We will watch carefully for actions throughout the year that might affect this budget.

MARK LEWIS, ESQ.  
CITY MANAGER

Attachment

**Stockton**



**2004  
1999**



Resolution No. **05-0240**

## STOCKTON CITY COUNCIL

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**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON APPROVING THE 2005-2006 PROPOSED BUDGET; 2005-2010 CAPITAL IMPROVEMENT PROGRAM; AUTHORIZING FEE ADJUSTMENTS AS RECOMMENDED BY THE CITY MANAGER; AND AUTHORIZING VARIOUS FUND TRANSFERS AND ADMINISTRATIVE ACTIONS**

WHEREAS, on May 12, 2005, by City Council motion, a public hearing was set for May 24, 2005, regarding the 2005-2006 Proposed Budget, the 2005-2010 Capital Improvement Program, and Fee Adjustments; and

WHEREAS, the City Council scheduled and conducted Council Budget Study Sessions on May 10, 11 and 12, 2005, to review the City Manager's and Mayor's 2005-2006 Proposed Budget, and Fee Adjustments; and

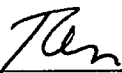
WHEREAS, the City Council conducted a duly noticed scheduled public hearing on the 2005-2006 Proposed Budget, and Fee Adjustments on May 24, 2005; and

WHEREAS, the City Council recommends adoption of the 2005-2006 Proposed Budget, now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That the Fiscal Year 2005-2006 Annual Budget as proposed by the City Manager be adopted.
2. That the City Fee Schedule be amended effective July 1, 2005, except that certain development-related fees be effective August 6, 2005, and Parks and Recreation fees be effective on varying dates as noted, to reflect the fee adjustments proposed by the City Manager, and that a resolution for that purpose be approved by the City Council.
3. That the City Council make 'of benefit' findings pursuant to California Redevelopment Law in connection with adoption of the Redevelopment Agency's Fiscal Year 2005-2006 Budget, and that a resolution for that purpose be approved by the City Council.
4. That the threshold for which contracts must be approved by the City Council is hereby increased by \$321 to \$27,061 effective July 1, 2005, for Fiscal Year 2005-2006, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S., which amended Section 3-103 of the Stockton Municipal Code.

City Atty:  
Review  
Date



June 3, 2005

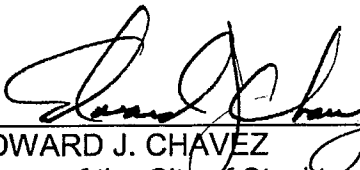
SCANNED

5. That one-time catch-up Indirect Cost Allocation charges, as detailed in the City of Stockton Full Cost Allocation Plan and OMB-87 Plan, shall be charged to all applicable capital project funds and transferred to the Infrastructure Reinvestment Fund (307), as funding permits, and that these transfers be authorized in the FY 2005-2006 Budget, effective June 30, 2005 as a FY 2004-2005 transaction.
6. That the balances of the AOB In-Out (686) \$500,000; and Subdivision Deposits (689) \$1,500,000; that are not subject to reimbursement, be authorized as a transfer to the Capital Improvement Fund (301) in the FY 2005-06 Budget, effective June 30, 2005, as a FY 2004-2005 transaction.
7. That in order to implement Council's direction to open Fire Station 13 by March 1, 2004 (Resolution 04-0572), a short term loan from the General Fund (010) of approximately \$850,000 to the Measure W fund will be needed, and that this loan will be repaid from 2005-2006 Measure W Fund (081) revenues.
8. That should the Governor's May Revise budget proposal to reinstate Proposition 42 funding be approved in the State's final budget, that those funds be appropriated in the Traffic Congestion Fund (039) for street resurfacing.
9. The Rental Property Inspection Ordinance was approved on December 14, 2004; effective January 13, 2005, and will be implemented through Ordinance 039-04 C.S. and Resolution 04-0825.
10. That the following administrative actions required to implement the Fiscal Year 2005-2006 Annual Budget be authorized:
  - a. Authorize the expenditure of \$45,000 to San Joaquin County for the City's share of the Juvenile Justice Coordinator and associated County costs.
  - b. Consolidate reserve funds of all Internal Service Funds within the 500 fund number series, and authorize the City Manager to make transfers between these funds as needs and liabilities require during the year.
  - c. Authorize the City Manager to transfer fund balances to applicable appropriation accounts, or to transfer between funds, when necessary to continue purposes approved by the City Council in the current year, Adopted Budget, or by subsequent action. Such purposes include the funding of incurred liability obligations, regulatory requirements, memoranda of understanding with employee labor groups, equipment purchases, capital projects and for emergency purposes and catastrophic events in order to protect City assets.
  - d. Authorize the City Manager to make salary adjustments in classifications to ensure comparability with similar classifications, as determined by a classification review, and to incorporate changes into the Salary Schedule, as appropriate. Authorize cost of living adjustments for all City Management, including the City Manager and City Attorney, equal to other City employees.
  - e. Authorize the City Manager to transfer funds from eligible capital project funds to Public Art Fund 306 to implement the FY 2005-2006 Public Art Plan, as approved by Council, including transfers relating to mid-year appropriations to capital projects eligible for public art contributions.

- f. Direct and authorize the City Manager to take such actions as are necessary to carry out the intent of this resolution.

PASSED, APPROVED and ADOPTED JUN 7 2005.

ATTEST:

  
EDWARD J. CHAVEZ  
Mayor of the City of Stockton

  
KATHERINE GONG MEISS  
City Clerk of the City of Stockton



**Stockton**



**2004  
1999**



# CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

City Hall • 425 N. El Dorado Street • Stockton, CA 95202-1997 • 209/937-8212 • Fax 209/937-7149  
www.stocktongov.com

April 29, 2005

City Council  
City of Stockton, California

## **BUDGET MESSAGE**

The expanding fabric of Stockton is a rich tapestry, woven from the old and the new, and whose future design incorporates economic development throughout the entire city and the enhancement of community life. The City is reaching its full potential through the revitalization of existing assets such as the Hotel Stockton, the Bob Hope Theatre, the Gary and Janice Podesto Impact Teen Center and the Gleason Park area, as well as future projects that encompass work, entertainment and dining, and residential space.

The City continues to reduce crime in an effort to make Stockton safe for its citizens. This endeavor is aided by the passage of Measure W, the Safe Neighborhood Initiative, which was approved in November 2004 by nearly 73% of those who voted. The citizens of Stockton have sent a clear message that public safety is essential from an economic development and quality of life perspective. Additionally, the Peacekeepers program has made an effort to target youth and redirect them away from gangs and gang involvement.

The twentieth annual Asparagus Festival has found the perfect home in the heart of downtown Stockton, which continues to bring new visitors to Stockton to enjoy the three-day, multi-event, food and entertainment festival. Moreover, for the second time Stockton received the prestigious community recognition award, the All America City designation, in June 2004.

The Library is a valuable public asset and renovations and upgrades of several of its facilities have been made, including the modernization of the Cesar Chavez Central Library. The remodel expanded the Children's section, as well as created new offices for the Library's Literacy Services, a new computer center, space for a local history collection and a teens area. Also, in order to better serve students and other Library patrons, Sunday hours of operation are being considered.

Stockton is establishing a firm economic base; however, the State's budget problems will again have an impact on the City's budget. With the passage of Proposition 1A, the City will contribute \$2.7 million dollars of tax revenue from the General Fund for the second and final year. Nevertheless, the budget prepared is structurally balanced based on our best estimate of the City's revenue, which incorporates reductions based on the known State actions.

The City's total budget for 2005-06 is \$365,692,803. Of this, \$177,978,472 or 48.7% is from the General Fund. Public Safety remains the largest portion of the General Fund, at 71.9%.

### **State Budget Problems**

The proposals in Governor Arnold Schwarzenegger's 2005-06 proposed budget are consistent with Proposition 1A, which was passed in November 2004. Provisions in the Local Taxpayers and Public Safety Protection Act, or Proposition 1A now require a vote before the State may siphon off local taxes, and would also require funding by the State for new mandated programs. Nevertheless, local governments will once again contribute \$1.3 billion in property tax shifts to help solve the State budget. Stockton will lose \$2.7 million in general fund revenue and \$107,000 in Redevelopment Agency tax increment.

Although local governments are already a significant partner in helping close the State budget gap, some funding to cities for specific programs outside of Proposition 1A were cut, deferred or suspended.

The State budget proposes to suspend the Proposition 42 transfer of sales taxes on gasoline from the General Fund to transportation funds. The city would have received an estimated \$850,000 in 2005-06 for capital projects had these funds not been suspended. This action by the State has an impact on road maintenance and construction.

In order to meet its obligations to fund education at specified levels under Proposition 98, the state enacted legislation in 1992 that shifted partial financial responsibility for funding education to local government. The impact from the Education Revenue Augmentation Fund (ERAF) Property Tax Shift to the City of Stockton is \$8.4 million, while the cumulative effect to date is over \$78 million.

The "triple flip" swaps one-quarter cent of local Bradley-Burns sales tax for property taxes, which is pledged as a revenue source for the State's deficit bonds. This action has two pronounced effects on City revenue including delayed cash flow and temporary reductions in sales tax reimbursements.

In the 2002-03 State Budget, the City's reimbursement for most State-mandated costs was eliminated, and the Governor proposes to continue this practice. Reimbursement for mandated costs has been so inconsistent in the past the City's 2005-06 Budget does not include any projected revenue from mandated cost reimbursements.

The 2004-05 budget included booking fees with the stipulation that they would not be included in the 2005-06 budget and that counties could only charge one-half of the administrative costs for bookings in 2005-06. The 2005-06 proposed budget conforms to this agreement and does not fund booking fees. Therefore, San Joaquin County will only be able to charge the City half of their administrative costs; however, their costs are increasing and the City can expect a budget hit of \$606,000.

Funding for the Public Library Foundation is being reduced by fifteen percent in 2005-06, and the already slim Library budget will lose nearly \$40,000.

### **Broadening the Revenue Base and Improving Efficiency**

The largest sources of revenue for the City's General Fund are Sales Tax, Utility User's Tax, Property Tax and the Motor Vehicle License Fee. Of these, the proportion the City receives from each source, except the Utility User's Tax, is determined by the State government. The City Council has approved a plan to reduce the Utility User Tax rate from 7 <sup>3</sup>/<sub>4</sub>% to 7% in the 2005-06 fiscal year, and by an additional 1% in the 2006-07 fiscal year.

The exclusive residential and commercial solid waste, recycling, green waste and food waste agreements that the City executed with a number of waste management companies in June 2004 has increased the percentage of franchise tax revenues remitted to the City.

The Budget Efficiency Action Team (BEAT) studies ways to enhance revenue, especially revenue under local control, and improve operating efficiency. The retail "Power Centers" that are in process for the City will improve sales tax revenue. The first one opened in March 2004, and Economic Development is facilitating the projected approval of a major retail center at Interstate 5 and French Camp Road by October 2005. Additionally, assistance has been provided to companies in the development of more than 2.5 million square feet of industrial and commercial building space in Stockton during 2004 with a construction valuation totaling over \$160 million.

The Grants Manager continues to seek out grant opportunities and the City has been awarded approximately \$12.7 million in competitive grants from numerous Federal, State and local agencies, as well as private sources of funding. Moreover, in an effort to mitigate the effects of the "triple flip," the City of Stockton will establish a sales/use tax program to increase the City's tax revenue base by the start of the 2005-06 fiscal year.

This budget and the Fee Schedule contain increases in fees for services provided to the public, including cost covering fees for parking and also equipment rental at the Civic Auditorium. In addition, all fees will contain an automatic Consumer Price Index increase. Fees that include the same fifty percent reductions applied to permits issued within the Enterprise Zone have been extended to both the Magnolia Historic and Midtown Districts. Also, the fifty percent reduction in building permit and plan check fees for commercial and industrial projects within the Enterprise Zone has been extended to commercial reuse of historical structures in the Magnolia Historic District. An Annual Pass for Super Seniors has been added to the Golf Fees, and is a reduction for senior golfers, age 80 and over, playing designated courses. A cost recovery Capital Preservation Fee is proposed to help fund functions associated with maintaining future property values and standards for new construction projects. The Police Department is proposing a fee for copies of reports exempt from the Public Records Act. Additionally, a Stormwater Quality Inspection fee has been added as a pass through fee to consultants contracted to inspect restaurants and other businesses to evaluate compliance for both disposal and dumping into the stormwater system.

On the expenditure side, a modified hiring freeze is in place and a number of vacancies for non-public safety positions have been eliminated. With the passage of Measure W, the net result to the 2005-06 Budget is an increase of 35 positions over all funds, for a total full time workforce of 1673 positions. The City also continues to be successful in receiving a number of grant and CIP project-funded positions.

Departments look for ways to increase productivity in an environment of ever-increasing demands for city services. This is exacerbated by State reductions to local revenue, making it extremely difficult to maintain the current level of service.

### **Current and Future Plans**

There are nine interdepartmental action teams working to comprehensively evaluate and address significant City issues and focus on the goal of creating a more sustainable and livable community. Five of them, the Airport Corridor Action Team (ACT) Community Health Action Team (CHAT), Downtown Action Team (DAT), Magnolia/ Midtown Action Team (MMAT), and the Kentfield Action Team (KAT) are focused on different aspects of improving existing neighborhoods and the downtown, as well as spurring economic development and revitalization of the downtown.

The General Plan Action Team (GPAT) continues to serve as the steering committee for the preparation of a new General Plan for Stockton. The Draft Housing Element Update and Addendum were submitted to the State Department of Housing and Community Development on January 16, 2004. The City Council approved the Final Housing Element Update on September 14, 2004, and it is anticipated that the adoption of the revised General Plan and Master Plans and EIR certification will occur in mid to late 2005. The work of the BEAT Team is discussed above.

The Downtown Stockton Cineplex began operations in December 2003 and currently provides quality entertainment for Stockton residents. The Bob Hope Theatre opened September 2004 to Jerry Seinfeld and it is anticipated that nearly 100 acts and events will take place each year. In March of 2005, 156 affordable units were made available in the refurbished Hotel Stockton, while the ground floor will be utilized by retail businesses. The site of the former El Dorado Bowl has been transformed into the Gary and Janice Podesto Impact Teen Center that is providing a variety of recreational activities for Stockton youth.

The Ports inaugural game was held at the newly completed and spectacular baseball stadium to a sell-out crowd on Thursday, April 28, 2005. Adjacent to the ballpark, on the north shore of the Stockton Channel, the Stockton Events Center Arena is nearing completion. This fall the City will celebrate a gala grand opening of the new arena, which is designed to be a 10,000, fixed-seat, multipurpose facility with an event floor of 30,000 square feet, serving as the home for ECHL minor league hockey, AF2 arena football and indoor soccer teams. Additionally, construction will begin on a 180 room business class hotel in the summer of 2005. Finally, the next wave of redevelopment projects adjoining the north shore will include waterfront housing and office buildings.



City Council  
April 29, 2005

Along the south shore of the Stockton Channel, the City is working with the Department of Waterways in order to move forward in the near future with the new marina. There is also interest in the south shore as a potential site for office space.

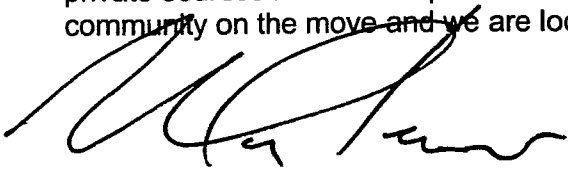
### **Council Goals**

The City's budget reflects the goals and objectives adopted by the City Council. The Council's adopted goals are:

- Improve the quality of life for all communities of Stockton by preventing and reducing crime, with an emphasis on community oriented policing and neighborhood-based interventions and services.
- Assume the leadership role in developing social, economic and cultural opportunities for all, especially youth.
- Revitalize the Downtown, the Waterfront, and embrace other redevelopment and economic development opportunities throughout the entire City as part of the City's overall strategy of economic development to support healthy, active and viable communities.
- Develop a "Smart Growth Strategy" based on a long-term vision for Stockton, with regional consideration, to provide opportunities for appropriate and viable development and economic growth.
- Exercise fiscal responsibility while providing needed services and keep the City Council actively involved in monitoring the financial health of the City.

These priorities are clearly reflected in the City's action teams and projects.

Stockton has positioned itself to become a great City by leveraging funding from both public and private sources in order to spur economic development throughout the City. Stockton is a community on the move and we are looking forward to a brighter future.



MARK LEWIS, ESQ.  
CITY MANAGER



EDWARD J. CHAVEZ  
MAYOR

**Stockton**



**2004  
1999**



# CITY OF STOCKTON

## OFFICE OF THE CITY MANAGER

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www.stocktongov.com

April 29, 2005

Mayor and City Council  
Stockton, California

### **MANAGEMENT TEAM BUDGET MESSAGE**

In keeping with established practices, each department was given a budget target based on its proportion of the General Fund revenue projection, and given wide latitude in putting together its budget to meet City goals. Departments worked on their budgets as a team to address the needs of the department, as well as how to accomplish the department's goals with the allotted resources. Due in part to State takeaways, the City's General Fund revenues grew moderately; however, this is tempered by one-time funds brought about by a revised accrual policy.

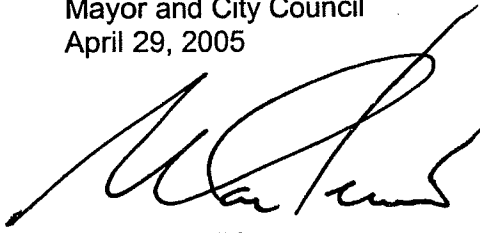
The budget staff team reviewed the budgets for compliance with the target, reasonableness and practicality, and worked with the department team to solve any difficulties. Each Department Head met with the City Manager, Deputy City Manager, Budget Officer and budget staff to review and discuss the financial and policy issues involved in the submitted budget.

The percentage allotted to each department was based on the department's percentage of the prior year budget, with adjustments for program changes and additional department responsibilities taken on midyear. The original targets did increase moderately over the prior year General Fund budget. Most of the City's departments combined expenditure reductions and revenue cost recovery approaches to reach a budget solution.

The proposed General Fund operating budget and operating transfers increased due to cost increases that were beyond the departments' control, which necessitated cost recovery actions. Parks and Recreation has added a product sales category has been added to include the sale of mulch and firewood garnered through the tree trimming and removal program. A Stormwater inspection fee to monitor businesses to evaluate compliance for both disposal and dumping into the stormwater system has been added. A Capital Preservation Fee will help fund functions associated with maintaining future property values and standards for new construction projects. Additionally, a continuing service agreement with the waste recovery providers netted an additional \$1.82 million for employee costs. At the same time, the Magnolia Historic and Midtown Districts have been afforded the same fifty percent reductions applied to Planning permits issued within the Enterprise Zone. Additionally, the fifty percent reduction in building permit and plan check fees for commercial and industrial project within the Enterprise Zone have been extended to commercial reuse of historical structures in the Magnolia Historic District.

As the City's management team, we have done our best to make the necessary reductions while keeping in mind Council priorities and maintaining the best level of service possible within the budget constraints. We are committed to managing our accounts to stay within budget in the 2005-06 year.

Mayor and City Council  
April 29, 2005



MARK LEWIS  
CITY MANAGER



JOHNNY R. FORD  
DEPUTY CITY MANAGER



RICHARD E. NOSKY, JR.  
CITY ATTORNEY



GARY GILLIS  
FIRE CHIEF



MARK W. HERDER  
CHIEF OF POLICE



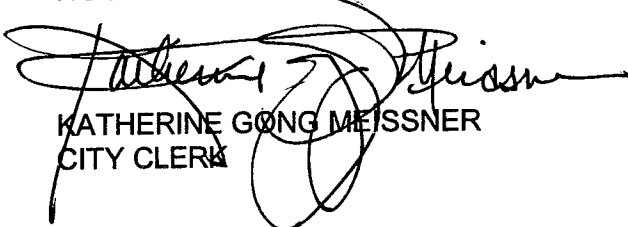
JAMES E. GLASER  
COMMUNITY DEVELOPMENT DIRECTOR



PATTY WONG  
INTERIM LIBRARY SERVICES DIRECTOR



STEVEN J. PINKERTON  
HOUSING & REDEVELOPMENT DIRECTOR



KATHERINE GONG MEISSNER  
CITY CLERK



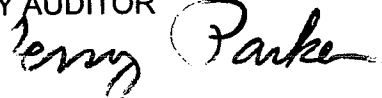
CHRISTINE TIEN  
DEPUTY CITY MANAGER



J. GORDON PALMER, JR.  
DEPUTY CITY MANAGER



F. MICHAEL TAYLOR  
CITY AUDITOR



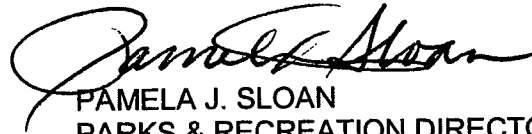
TERRY PARKER  
HUMAN RESOURCES DIRECTOR



JAMES B. GIOTTONINI  
PUBLIC WORKS DIRECTOR



MARK MADISON  
MUNICIPAL SERVICES DIRECTOR



PAMELA J. SLOAN  
PARKS & RECREATION DIRECTOR



MARK L. MOSES  
ADMINISTRATIVE SERVICES DIRECTOR

## **BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE**

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### **Charter Provisions**

In March 2000, City of Stockton voters passed Measure U, which took effect January 1, 2001. This Charter amendment changed a number of timelines and processes in the budget process.

### **Capital Improvement Program**

Section 1903 of the Charter requires that the five-year Capital Improvement Program be submitted to the Council and Planning Commission 90 days prior to the beginning of the fiscal year. Section 1904 requires the Planning Commission to submit a report to Council regarding the consistency of the CIP Program with the General Plan within 30 days of receipt, and the Council to hold a public hearing within 30 days of receipt of the CIP Program recommendation from the Planning Commission.

### **Operating Budget**

Section 1905 requires the City Manager and Council appointees to submit a five-year economic forecast to the Council by December 15. By January 15, the Mayor prepares and delivers to Council the Mayor's Proposed Budget Priorities and Direction. By February 1, the City Manager and Council appointees submit a Capital and Operating Mid-Year Report for each City department, office or agency. By February 15, the Mayor prepares and delivers a Budget Message, which includes fiscal priorities and what City services or departments to expand or reduce. The Council holds a public hearing to consider the Mayor's Budget Message and make revisions or additions, then approves the Message as presented or revised.

Section 1906 requires the City Manager to submit a draft budget at least 45 days prior to the beginning of each fiscal year, which accurately reflects the recommendations and priorities specified in the Mayor's Budget Message as adopted by Council.

Section 1907 states that 30 days prior to the new fiscal year, the Mayor submits to Council the Mayor's Final Budget Modifications to the draft budget. The draft budget and Mayor's Final Budget Recommendations must be considered together at a public hearing. The draft budget and Mayor's Final Recommendations need to be available at the City Clerk's Office 10 days prior to the public hearing.

In the event the City Council fails to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager are considered appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one fund to another fund unless authorized by the City Council, and appropriations lapse at the end of the fiscal year unless expended or encumbered.

### **Budget Process**

During September of each year, key budget staff evaluate the prior year's budget process and identify areas of improvement. They take into consideration observations and comments from the City Council, public, City Manager, departments and staff, and they review evaluations provided by the Government Finance Officers Association for the previous year. Any needed changes are incorporated into a revised Budget Preparation Guide.

Budget staff communicate frequently with departments through meetings, e-mail and memos to discuss the financial condition of the City, general parameters for budget submittals, and changes in the budget process. Departments receive a Budget Preparation Guide to guide them in the budget process. Departments also receive the current salary projections and staffing allocation to various funds for their review and revision as necessary for the budget year.

For the 2005-06 budget year, each department was given a target based on its share of the anticipated 2005-06 revenue.

## **BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE**

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Budget staff reviewed the budgets submitted for compliance with the target, reasonableness and workability. Each Department Head met with the City Manager, Research and Budget Officer, and analysts to review the financial and policy issues involved in the submitted budget.

The City Manager's five-year Capital Improvement Program is submitted to the Council and Planning Commission by March 31, and the proposed budget is submitted to the City Council in April. The City Council holds budget review study sessions in May. The Council holds a combined public hearing on the Capital Improvement Program and Operating Budget a month before the end of the fiscal year. The Council adopts the budget (with any amendments) by the end of June. The annual budget plan can be amended during the year.

### **Budget Document Organization**

The annual budget is a document that outlines the City goals, objectives and services, and the financial resources allocated to these services.

The budget document is divided into sections: Overview; Appropriation Summaries; Revenue Summaries; Personnel Summary Listing; Budgets for General Fund Departments; Enterprise Funds; Special Revenue Funds; District Funds; Internal Service Funds; Grants; Permanent /Special Funds; Capital Improvement Budget; Redevelopment Agency Budget and Glossary.

The Overview includes the City Manager's Budget Message, which provides an overview of the major factors influencing the budget, and a look at the City's future needs. This section also includes the Budget Resolution, a message from the Management Team, an overview of the Budget Process and Organization, the City Profile with Five-Year Comparison, and the City of Stockton Functional Organization Chart.

The next three sections present, in summary form using tables and graphs, information on expenditures and debt service, revenues, uses of funds, and personnel.

The General Fund Department Budget section describes each department's mission, highlights, functions and activities. It outlines current year objectives and accomplishments and the budget year objectives, and specifies the appropriations and staffing levels to fund the programs.

The budget sections for Enterprise Funds, Special Revenue Funds, District Funds, Internal Service Funds, Grant Funds and Permanent/Special Funds summarize the functions, services and appropriations of these special purpose funds.

- Enterprise Funds include Water, Wastewater, Stormwater and Golf Courses. Each fund has its own revenue sources, which are fees based upon the services provided to customers.
- Special Revenue Funds include Asset Forfeiture, Boat Launching Facilities, Development Services, Emergency Communications, Emergency Medical Transport, Library Services, Public Facility Fees Administration, Recreation Services, Safe Neighborhoods Measure W, and Solid Waste/Recycling
- District Funds are special purpose entities with local funding through special assessments on property.
- Internal Service Funds provide citywide services to other City departments and agencies, and receive payments from the user departments. These services include insurance coverage, vehicle and equipment maintenance and replacement, and centralized services such as duplicating.

## BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE

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- Grant Funds are received from government jurisdictions or other funding sources to provide services outlined by the terms of the grant. Community Development Block Grant Funds (CDBG) are included in this section.
- Permanent/Special Funds contain special purpose money received to provide designated services. The types of expenditures are specifically designated by the funding source. A Permanent Fund is limited to expenditure of interest only, while a Special Fund can spend principal and interest. Both of these types of funds were known as trust funds prior to 2001, when Government Accounting Standards required the change.

The City develops a five-year capital improvement program, and after public hearings and Council review and approval, appropriates the first year's funding. The Capital Improvement Budget section lists the estimated fund balances for current projects and appropriations for new projects. Capital Improvement Projects include infrastructure improvements such as construction of new libraries, fire stations and parks; resurfacing of streets; sidewalk, curb and gutter repair; redevelopment projects; and improvement of stormwater and wastewater facilities. Detail of each Capital Improvement Program project is provided in a separate Capital Improvement Program Book.

The Redevelopment Agency budget accounts for funds reserved for stimulating economic growth in the redevelopment areas. The Redevelopment Agency budget is approved in a separate session by the City Council while serving as the Redevelopment Agency. It is provided in the Annual Budget as a convenience to readers.

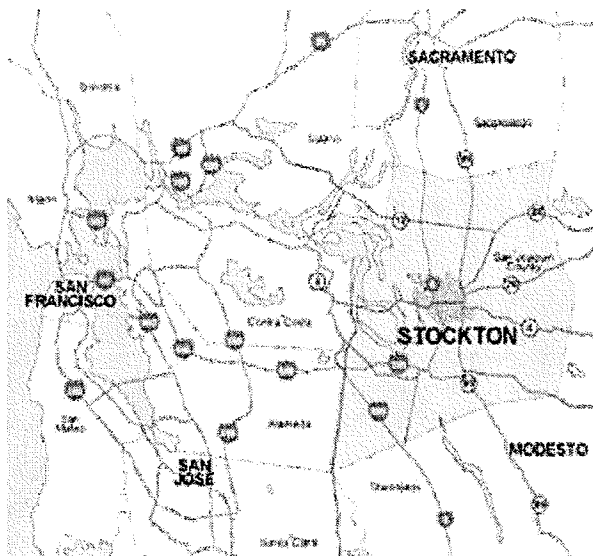
The Glossary section contains definitions of commonly used budget terms.

### **Budget Timeline 2005-06**

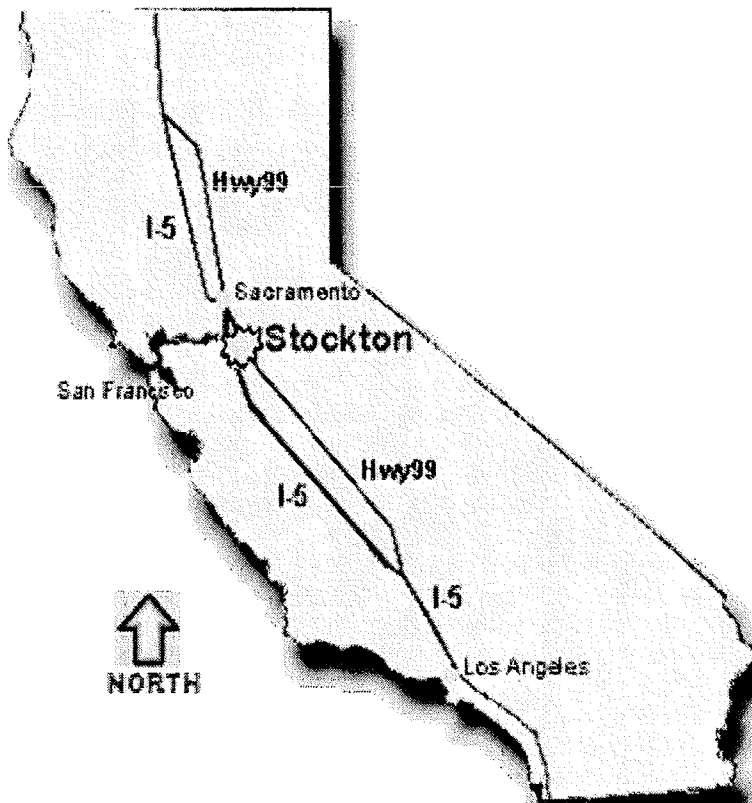
October 1	Departments receive position and labor allocations to update.
October 15	Departments send revised allocations to the City Manager.
October 22	Departments receive CIP instructions.
November 17	Departments receive position, step and benefit information with revised allocations.
November 16	Departments send CIP Requests to City Manager Budget Analyst to be reviewed by City manager prior to costing.
December 2	Departments send corrected position, step and benefit information to City Manager.
December 13	City Manager budget staff review revenue and fund balance projections with Department Heads.
December 20	Public Works returns CIP cost estimates to departments.
December 16	Departments receive the Budget Preparation Guide and budget targets.
January 15	Mayor delivers budget priorities to City Council.
January 21	Departments submit operating and CIP budgets and fee adjustments to City Manager.
February 1	City Manager delivers Midyear Report to City Council.
February 15	Mayor delivers budget message to City Council.
February-April	Departments review budgets with City Manager.
March 31	CIP Five Year Plan submitted to Planning Commission.
April 30	City Manager submits proposed budget to Mayor and City Council.
April 30	CIP Five Year Plan approved as to conformance with General Plan by Planning Commission.
April 30	City Manager submits proposed fees and fee changes to City Council.
May 4	City Council sets Public Hearing for Adoption of Budget, CIP, Fees and Redevelopment Budget.
May 10-12	Study sessions for Mayor and City Council on the budget.
May 24	City Council holds Public Hearing on CIP, Operating, Redevelopment Budgets and fees, and adopts budget.

(Some dates are approximate.)

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Situated 345 miles north of Los Angeles and 78 miles east of San Francisco, Stockton is nestled between the Sierra Nevada Mountains and the Pacific Ocean. It is the seat of San Joaquin County, which is the heart of San Joaquin Valley—one of the world's most productive agricultural regions.





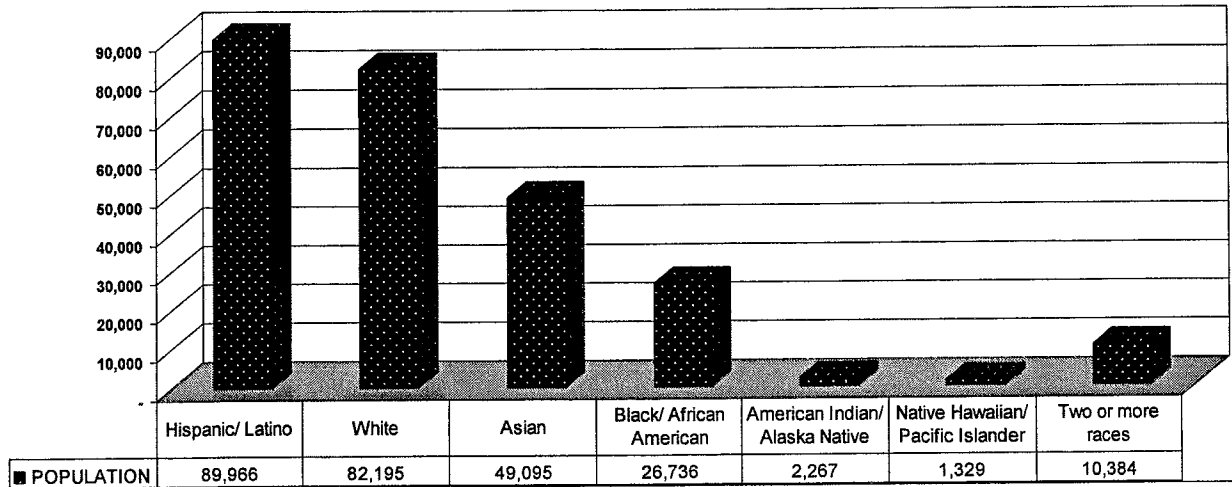
## CITY PROFILE

Date of Incorporation: July 25, 1850  
 Form of Government: City Council/City Manager  
 City Charter Adopted: November 1922

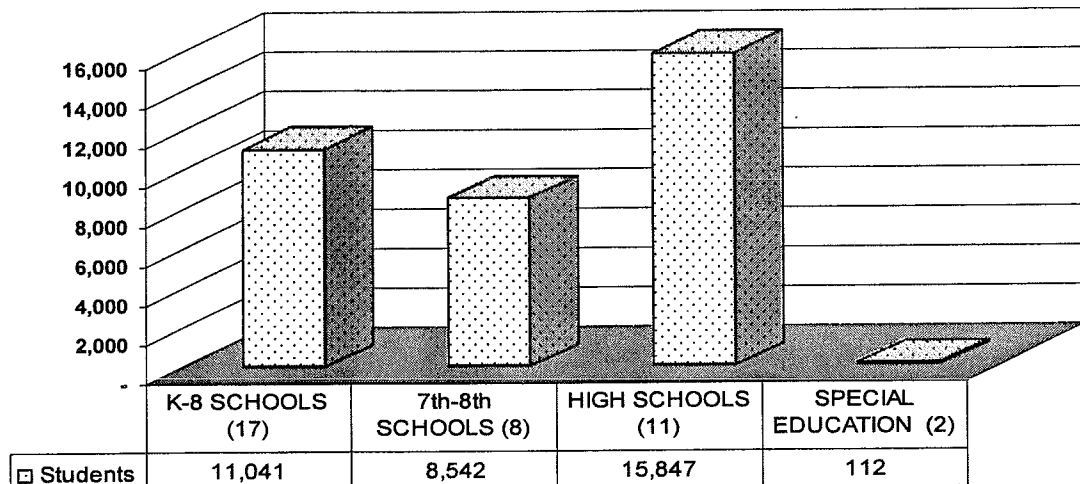
	<u>2000-01</u>	<u>Estimate 2005-06</u>
Population	247,815	276,144
Active Registered Voters-City	82,149	112,696
Area (Square Miles)	56.7	58.5
Elevation	23	23
Rank in Size of California Cities	12	12
Median Income	\$44,300	\$55,300
Miles of Public Streets	658	733
Miles of Storm Drains	497	790
Miles of Sanitary Sewers	1,151	1,260
Miles of Water Lines	606	690
<b>Public Safety</b>		
Sworn Police Officers	400	387
Major Reported Crimes	17,500	21,900
Number of Fire Stations	12	12
Sworn Firefighters	229	239
Total Fire Department Call Responses (includes medical)	26,917	35,300
<b>Recreation</b>		
Municipal Golf Courses	4	4
Municipal Parks-Developed	51	61
Community Centers	6	5
Swimming Pools	4	4
Baseball & Softball Diamonds	41	42
Tennis Courts	60	65
<b>Libraries</b>		
Cesar Chavez Central Library	1	1
Branches	9	9
Bookmobile/Mobile Literacy Vehicle	2	2
Total Volumes Held	1,869,633	1,149,659
City Employees (full-time)	1,678	1,670
City Employees per 1,000 population	6.77	6.05

## CITY PROFILE

### POPULATION BY ETHNICITY



### ATTENDANCE IN SCHOOLS



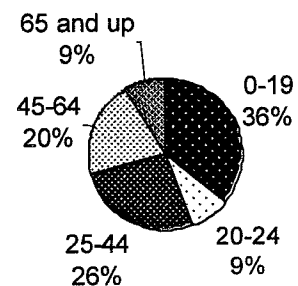
#### FOUR SCHOOL DISTRICTS

- Stockton Unified
- Lincoln Unified
- Manteca Unified
- Lodi Unified

#### HIGHER EDUCATION

- San Joaquin Delta College
- University of the Pacific
- CA State University Stanislaus-Stockton
- Multiple business & vocational schools

### POPULATION BY AGE



Source: U. S. Census Bureau data

## CITY PROFILE

### DID YOU KNOW...

Stockton was founded in 1849 by a German immigrant, Charles M. Weber.

Stockton is located in one of the fastest growing counties in the state, increasing by 12.3% from 2000 to 2003.

There are 88,826 housing units in Stockton, at 1/3 the cost of Bay Area homes.

Stockton is the "Asparagus Capital of the World"



Residents of Stockton enjoy a wide variety of culture and entertainment including:

- Stockton Symphony
- Stockton Opera
- Stockton Chorale
- Stockton Civic Theatre
- Asparagus Festival
- San Joaquin County Fair
- Historical Bob Hope Theatre
- Haggin Museum
- Multiple art galleries
- Farmers Market
- Numerous special events

#### Stockton ranks:

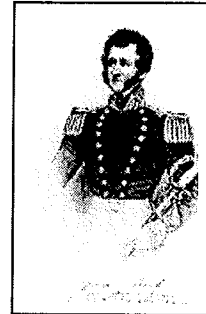
One of the West's Best Places to Live  
(Sunset Magazine 2002)  
7<sup>th</sup> as "Best Cities for Business"  
(CA CEO Magazine 2003)  
13<sup>th</sup> Happiest City in the nation  
(Men's Health Magazine 2005)  
14<sup>th</sup> nationwide in job growth  
(Forbes, 2003)  
26<sup>th</sup> nationwide as "Best Performing Cities"  
(Milken Institute, 2003)

#### Stockton



Stockton won the award of All-America City in both 1999 & 2004.

Stockton was named after Commodore Robert Field Stockton.



Stockton is the 12<sup>th</sup> in size out of 478 California cities.

Stockton is the place of origin for the Fantastic Four (comic books and cartoons)

Other names for Stockton have included Tuleberg, Gas City and Mudville.

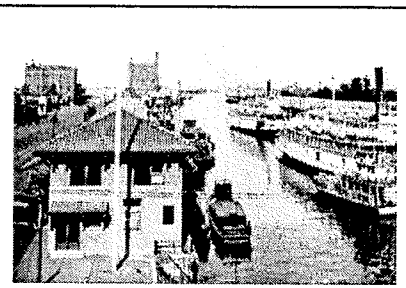


The City of Stockton is one of the largest employers in Stockton with approximately 1,670 employees.



Stockton was the first community in California to have an American name, all others being of Spanish or Native American origin.

The river port and deepwater channel to San Francisco Bay was completed in 1933.

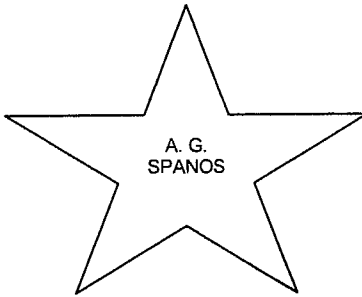


Filming location for many movies, including:

- Cool Hand Luke
- The Sure Thing
- Blood Alley
- This is Spinal Tap
- All the King's Men
- Dead Man on Campus
- Valentino's Return
- Fat City
- Bound for Glory
- Friendly Fire
- Rampage
- Jungle Wolf II
- Take the Money and Run

## CITY PROFILE

### STOCKTON STARS



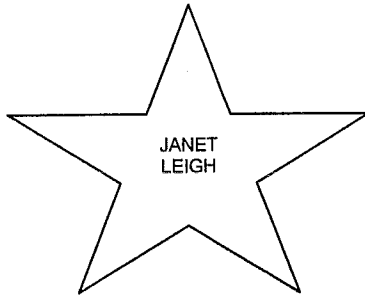
Owner of NFL's San Diego Chargers and one of the nation's largest apartment developers.



"Grand Old Man of Football"



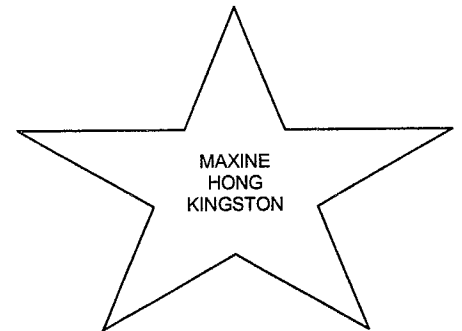
Musician and actor, was presented the key to the City in 1999.



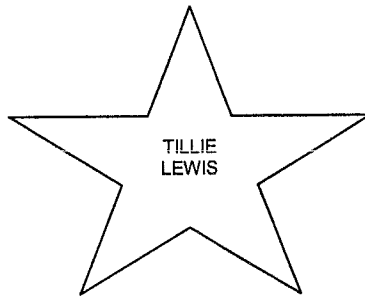
Actress, star of many movies and stage plays



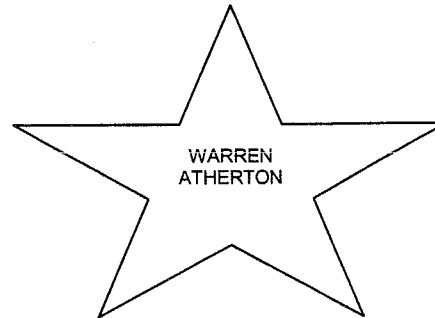
Jazz Musician, attended UOP



Award-winning author



Built a multi-million dollar company. Voted Business-woman of the Year in 1951.



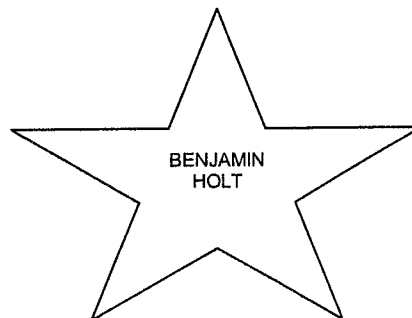
Served as an advisor to presidents Eisenhower, Johnson and Nixon.



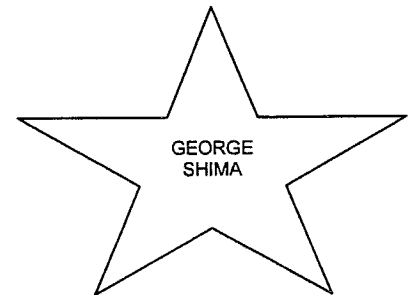
Abstract painter



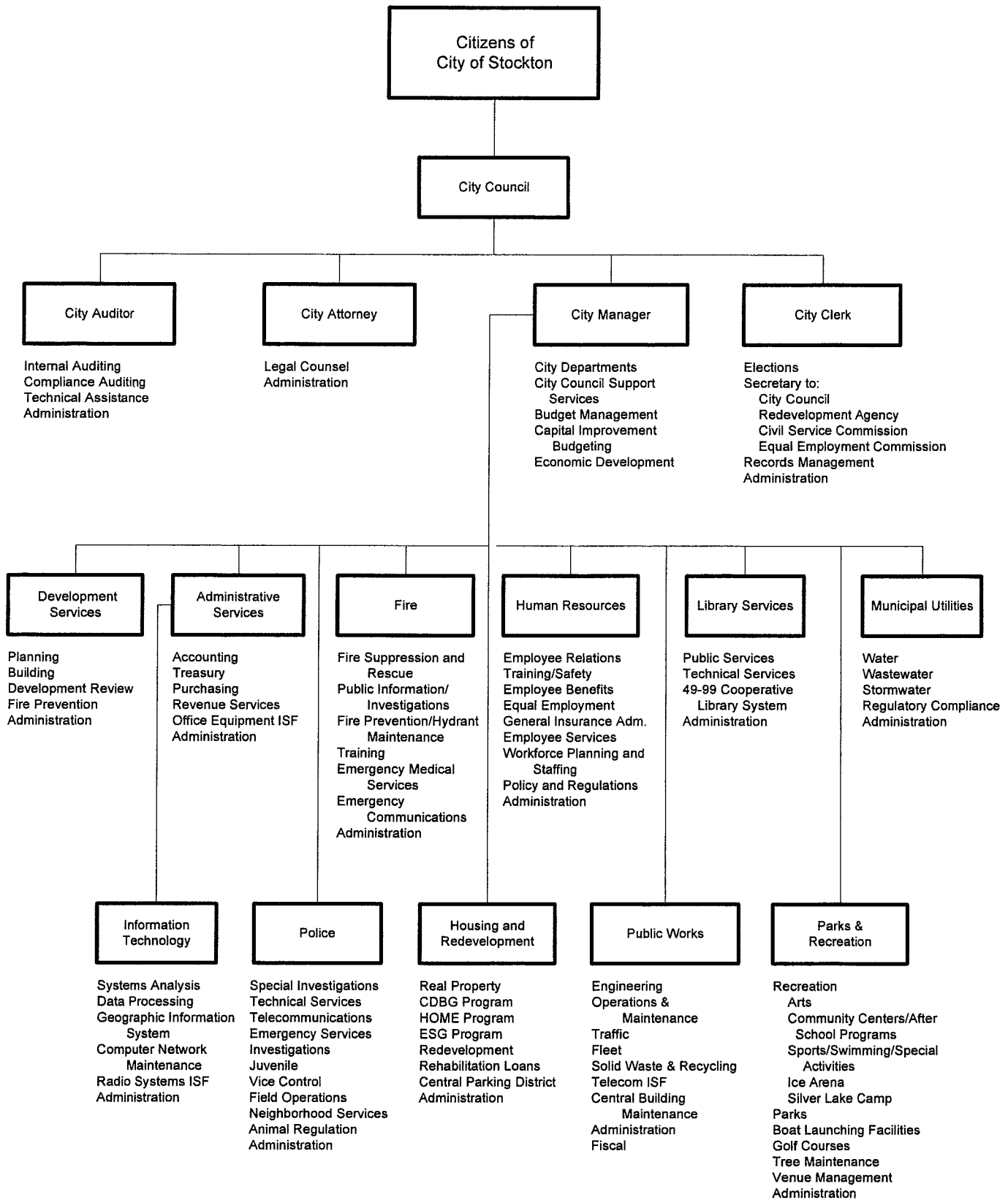
The "fighting judge" from San Joaquin, played an important role in framing the California Constitution of 1878.



Developed the Caterpillar tractor and made the first mass-produced harvesters.



A Japanese immigrant, the "Potato King" played a major role in developing the Delta.



**CITY OF STOCKTON  
ORGANIZATION CHART**

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***APPROPRIATION SUMMARIES***

## ***APPROPRIATION SUMMARIES***

This summary section uses a number of formats to provide a quick reference to the appropriation and revenue of funds under City Council authority. It allows a deeper understanding of the City's budget by comparing the budget to past years. The legal requirement to note the City's compliance with the State Constitutional Appropriation Limit and the City's Debt Margin and General Fund bonded indebtedness are also included in this section.



**Stockton**



**2004  
1999**

**CITY OF STOCKTON 2004-05 BUDGET**  
**SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Fund Balance July 1, 2005	Estimated Revenue	Transfers In	Funds Available FY 05-06
<b><u>GENERAL FUND</u></b>				
General Fund (010)	\$3,819,118	\$165,662,405	\$12,316,067	\$181,797,590
<b><u>ENTERPRISE FUNDS</u></b>				
Golf Course Fund (481)	\$447,231	\$2,849,316	\$0	\$3,296,547
<b><u>Municipal Utilities</u></b>				
Storm Water Fund (441)	\$984,700	\$4,961,558	\$0	\$5,946,258
Wastewater Fund (431)	\$9,455,581	\$32,421,104	\$0	\$41,876,685
Water Fund (421)	\$6,470,922	\$18,712,567	\$0	\$25,183,489
Enterprise Totals	\$17,358,434	\$58,944,545	\$0	\$82,186,167
<b><u>SPECIAL REVENUE FUNDS</u></b>				
Asset Forfeiture (023)	\$270,136	\$26,000	\$0	\$296,136
Boat Launching Facilities (045)	\$79,073	\$168,400	\$0	\$247,473
Development Services Fund (048)	\$127,959	\$26,897,226	\$0	\$27,025,185
Emergency Communications Fund (042)	\$0	\$6,293,936	\$0	\$6,293,936
Emergency Medical Transport (043)	\$3,621	\$5,352,198	\$0	\$5,355,819
Library Services (041)	\$1,202,242	\$5,842,036	\$6,485,918	\$13,530,196
Public Facility Administration Fund (999)	\$3,185,000	\$2,532,000	\$0	\$5,717,000
Recreation Fund (044)	\$13,790	\$7,540,437	\$5,529,954	\$13,084,181
Safe Neighborhoods Measure (081)	\$0	\$9,200,000	\$0	\$9,200,000
Solid Waste and Recycling Fund (047)	\$362,323	\$1,073,918	\$0	\$1,436,241
Special Revenue Totals	\$5,244,144	\$64,926,151	\$12,015,872	\$82,186,167
<b><u>DISTRICT BUDGET FUNDS</u></b>				
Central Parking District (416)	\$969,654	\$4,427,854	\$0	\$5,397,508
Central Parking Construction Reserve (417)	\$0	\$0	\$500,000	\$500,000
District Totals	\$969,654	\$4,427,854	\$500,000	\$5,897,508
<b><u>INTERNAL SERVICE FUNDS **</u></b>				
<b><u>Equipment Funds</u></b>				
Equipment (505)	\$588,538	\$458,582	\$0	\$1,047,120
Fleet (Vehicles) (501)	\$2,611,509	\$7,053,236	\$0	\$9,664,745
<b><u>Insurance Funds</u></b>				
Compensated Absences (562)	\$0	\$3,730,332	\$0	\$3,730,332
Health Benefits (552)	\$1,169,005	\$26,364,748	\$0	\$27,533,753
Long Term Disability-Life Ins. (557)	\$421,336	\$1,366,383	\$0	\$1,787,719
Retirement Benefits (PERS) (561)	\$3,367,197	\$34,014,609	\$0	\$37,381,806
Risk Management (541)	\$1,347,215	\$4,077,261	\$0	\$5,424,476
Unemployment (556)	\$12,269	\$192,731	\$0	\$205,000
Worker's Compensation (551)	\$8,020,005	\$14,036,345	\$0	\$22,056,350
<b><u>Information Technology Service Funds</u></b>				
Information Technology (502)	\$1,546,318	\$5,759,579	\$0	\$7,305,897
Radio Equipment (503)	\$521,707	\$933,508	\$0	\$1,455,215
Telecommunications (504)	\$2,828,782	\$568,404	\$0	\$3,397,186
<b><u>Service Funds</u></b>				
Central Duplicating (508)	\$2,025	\$581,362	\$0	\$583,387
Public Art Fund (306)	\$15,075	\$75,895	\$0	\$90,970

\*\* Internal Service Fund Balances are appropriated as contingency amounts. Unexpended funds carry over as a fund balance as of July 1 of the following year.

**CITY OF STOCKTON 2004-05 BUDGET**  
**SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Expenditures	Transfers Out	Estimated Fund Balance June 30, 2006
<b><u>GENERAL FUND</u></b>			
General Fund (010)	\$163,776,665	\$14,201,807	\$3,819,118
<b><u>ENTERPRISE FUNDS</u></b>			
Golf Course Fund (481)	\$2,846,425	\$0	\$450,122
<b><u>Municipal Utilities</u></b>			
Storm Water Fund (441)	\$4,542,547	\$1,209,254	\$194,457
Wastewater Fund (431)	\$26,439,284	\$5,611,045	\$9,826,356
Water Fund (421)	\$17,833,400	\$2,987,063	\$4,363,026
Enterprise Totals	\$51,661,656	\$9,807,362	\$14,833,961
<b><u>SPECIAL REVENUE FUNDS</u></b>			
Asset Forfeiture (023)	\$296,136	\$0	\$0
Boat Launching Facilities (045)	\$170,580	\$0	\$76,893
Development Services Fund (048)	\$15,726,671	\$10,845,000	\$453,514
Emergency Communications Fund (042)	\$5,420,800	\$0	\$873,136
Emergency Medical Transport (043)	\$5,355,819	\$0	\$0
Library Services (041)	\$13,008,423	\$0	\$521,773
Public Facility Administration Fund (999)	\$2,250,983	\$0	\$3,466,017
Recreation Fund (044)	\$12,860,794	\$0	\$223,387
Safe Neighborhoods Measure (081)	\$8,100,329	\$0	\$1,099,671
Solid Waste and Recycling Fund (047)	\$1,063,366	\$0	\$372,875
Special Revenue Totals	\$64,253,901	\$10,845,000	\$7,087,266
<b><u>DISTRICT BUDGET FUNDS</u></b>			
Central Parking District (416)	\$3,608,287	\$500,000	\$1,289,221
Central Parking Construction Reserve (417)	\$500,000	\$0	\$0
District Totals	\$4,108,287	\$500,000	\$1,289,221
<b><u>INTERNAL SERVICE FUNDS **</u></b>			
<b><u>Equipment Funds</u></b>			
Equipment (505)	\$1,047,120	\$0	\$0
Fleet (Vehicles) (501)	\$9,664,745	\$0	\$0
<b><u>Insurance Funds</u></b>			
Compensated Absences (562)	\$3,730,332	\$0	\$0
Health Benefits (552)	\$27,533,753	\$0	\$0
Long Term Disability-Life Ins. (557)	\$1,787,719	\$0	\$0
Retirement Benefits (PERS) (561)	\$37,381,806	\$0	\$0
Risk Management (541)	\$5,424,476	\$0	\$0
Unemployment (556)	\$205,000	\$0	\$0
Worker's Compensation (551)	\$22,056,350	\$0	\$0
<b><u>Information Technology Service Funds</u></b>			
Information Technology (502)	\$7,305,897	\$0	\$0
Radio Equipment (503)	\$1,455,215	\$0	\$0
Telecommunications (504)	\$3,397,186	\$0	\$0
<b><u>Service Funds</u></b>			
Central Duplicating (508)	\$583,387	\$0	\$0
Public Art Fund (306)	\$90,970	\$0	\$0

**CITY OF STOCKTON 2004-05 BUDGET**  
**SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Fund Balance July 1, 2005	Estimated Revenue	Transfers In	Funds Available FY 05-06
<b>GRANT FUNDS</b>				
Community Development Block Grant (052-54)	\$9,521,953	\$5,941,380	\$30,000	\$15,493,333
Emergency Shelter Grant (057)	\$0	\$183,684	\$0	\$183,684
HOME Program Grant (059)	\$6,218,514	\$3,377,162	\$0	\$9,595,676
General Government Grants (020)	\$1,246,643	\$68,000	\$0	\$1,314,643
Grant Totals	\$16,987,110	\$9,570,226	\$30,000	\$26,587,336
<b>PERMANENT/SPECIAL FUNDS</b>				
Fire Department (646)	\$0	\$67,200	\$0	\$67,200
General Government (642)	\$7,291	\$9,559	\$0	\$16,850
General Government Permanent (627)	\$44,520	\$1,780	\$0	\$46,300
Library (644)	\$209,230	\$393,078	\$0	\$602,308
Library Permanent (621; 622; 626; 628)	\$4,931	\$488	\$0	\$5,419
Parks & Recreation (643)	\$87,648	\$97,741	\$0	\$185,389
Parks & Rec Permanent (624; 625; 626)	\$12,626	\$750	\$0	\$13,376
Police Department (645)	\$45,300	\$137,500	\$0	\$182,800
Stockton Arts Commission (641)	\$31,081	\$68,241	\$0	\$99,322
Permanent/Special Fund Totals	\$442,627	\$776,337	\$0	\$1,218,964
<b>CAPITAL IMPROVEMENT FUNDS</b>				
Capital Improvement Fund (301)	\$0	\$1,215,000	\$400,000	\$1,615,000
Gas Tax 2105-2107.5 (030)	\$0	\$5,068,000	\$0	\$5,068,000
Infrastructure Improvement (303)	\$0	\$0	\$0	\$0
Infrastructure Reinvestment (307)	\$0	\$500,000	\$12,964,295	\$13,464,295
Measure K Sales Tax (080)	\$589,495	\$3,268,984	\$0	\$3,858,479
<b>Public Facilities Fees</b>				
Air Quality Fund (990)	\$25,000	\$1,050,000	\$0	\$1,075,000
City Office Space Fund (930)	\$570,000	\$840,000	\$0	\$1,410,000
Community Rec. Center Fund (920-926)	\$55,000	\$837,000	\$3,388,080	\$4,280,080
Fire Station Fund (940 - 946)	\$80,000	\$767,000	\$2,953,000	\$3,800,000
Library Fund (950 - 956)	\$35,000	\$1,691,200	\$0	\$1,726,200
Parkland Fund (970-976)	\$100,000	\$6,500,000	\$0	\$6,600,000
Police Station Fund (960)	\$50,000	\$1,675,000	\$0	\$1,725,000
Street Improvements Fund (910-917)	\$400,000	\$17,283,200	\$0	\$17,683,200
Street Lights Fund (980-986)	\$0	\$35,300	\$0	\$35,300
Street Name Signs Fund (979)	\$0	\$27,000	\$0	\$27,000
Street Tree Fund (978)	\$0	\$325,000	\$0	\$325,000
Traffic Signal Fund (900-904, 302)	\$54,000	\$627,000	\$0	\$681,000
Wastewater Connection (434)	\$18,796,622	\$15,054,026	\$500,000	\$34,350,648
Water Connection Fund (424)	\$8,320,858	\$3,130,095	\$0	\$11,450,953
Transportation Development Act (034)	\$0	\$184,000	\$0	\$184,000
Capital Fund Totals	\$29,075,975	\$60,077,805	\$20,205,375	\$109,359,155
<b>REDEVELOPMENT AGENCY</b>				
Redevelopment Agency (330-339) *	\$0	\$0	\$2,192,271	\$0

\* The Redevelopment Agency budget is approved under separate cover and included in this budget document as supplemental information.

**CITY OF STOCKTON 2004-05 BUDGET**  
**SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Expenditures	Transfers Out	Estimated Fund Balance June 30, 2006
<b><u>GRANT FUNDS</u></b>			
Community Development Block Grant (052-54)	\$13,301,062	\$2,192,271	\$0
Emergency Shelter Grant (057)	\$183,684	\$0	\$0
HOME Program Grant (059)	\$9,595,676	\$0	\$0
General Government Grants (020)	\$1,314,643	\$0	\$0
Grant Totals	\$24,395,065	\$2,192,271	\$0
<b><u>PERMANENT/SPECIAL FUNDS</u></b>			
Fire Department (646)	\$67,200	\$0	\$0
General Government (642)	\$16,850	\$0	\$0
General Government Permanent (627)	\$46,300	\$0	\$0
Library (644)	\$602,308	\$0	\$0
Library Permanent (621; 622; 626; 628)	\$5,419	\$0	\$0
Parks & Recreation (643)	\$185,389	\$0	\$0
Parks & Rec Permanent (624; 625; 626)	\$13,376	\$0	\$0
Police Department (645)	\$182,800	\$0	\$0
Stockton Arts Commission (641)	\$99,322	\$0	\$0
Permanent/Special Fund Totals	\$1,218,964	\$0	\$0
<b><u>CAPITAL IMPROVEMENT FUNDS</u></b>			
Capital Improvement Fund (301)	\$1,020,000	\$0	\$595,000
Gas Tax 2105-2107.5 (030)	\$0	\$5,068,000	\$0
Infrastructure Improvement (303)	\$0	\$0	\$0
Infrastructure Reinvestment (307)	\$13,464,295	\$0	\$0
Measure K Sales Tax (080)	\$3,652,000	\$0	\$206,479
<b><u>Public Facilities Fees</u></b>			
Air Quality Fund (990)	\$10,000	\$0	\$1,065,000
City Office Space Fund (930)	\$0	\$615,000	\$795,000
Community Rec. Center Fund (920-926)	\$4,269,480	\$0	\$10,600
Fire Station Fund (940 - 946)	\$3,800,000	\$0	\$0
Library Fund (950 - 956)	\$226,000	\$1,500,000	\$200
Parkland Fund (970-976)	\$1,415,000	\$4,226,080	\$958,920
Police Station Fund (960)	\$1,545,991	\$0	\$179,009
Street Improvements Fund (910-917)	\$16,640,000	\$0	\$1,043,200
Street Lights Fund (980-986)	\$0	\$0	\$35,300
Street Name Signs Fund (979)	\$0	\$0	\$27,000
Street Tree Fund (978)	\$0	\$0	\$325,000
Traffic Signal Fund (900-904, 302)	\$0	\$0	\$681,000
Wastewater Connection (434)	\$5,991,784	\$0	\$28,358,864
Water Connection Fund (424)	\$4,070,715	\$0	\$7,380,238
Transportation Development Act (034)	\$173,000	\$0	\$11,000
Capital Fund Totals	\$56,278,265	\$11,409,080	\$41,671,810
<b><u>REDEVELOPMENT AGENCY</u></b>			
Redevelopment Agency (330-339) *	\$0	\$240,000	\$0

**2005-2006 INTERFUND TRANSFERS  
TRANSFERS IN**

**TO GENERAL FUND (010) from:**

Gas Tax 2105-2107.5 Fund (030) <sup>(1)</sup>	\$5,068,000	
Development Services Fund (048)	\$1,845,000	
Port Industrial Fund (336)	\$60,000	
Water Fund (421) <sup>(2)</sup>	\$660,425	
Wastewater Fund (431) <sup>(2)</sup>	\$2,157,810	
Stormwater Fund (441) <sup>(2)</sup>	\$347,810	
Water Fund (421) <sup>(3)</sup>	\$1,306,213	
Wastewater Fund (431) <sup>(3)</sup>	\$457,175	
Stormwater Fund (441) <sup>(3)</sup>	\$413,634	
	\$12,316,067	

**TO CAPITAL IMPROVEMENT FUND (301) from:**

Merged Midtown Fund (337)	\$150,000	
General Fund (010)	\$250,000	
	\$400,000	

**TO INFRASTRUCTURE REINVESTMENT FUND (307) from:**

Development Services Fund (048)	\$9,000,000	
Water Fund (421) <sup>(2)</sup>	\$660,425	
Wastewater Fund (431) <sup>(2)</sup>	\$2,157,810	
Stormwater Fund (441) <sup>(2)</sup>	\$347,810	
Water Fund (421) <sup>(4)</sup>	\$360,000	
Wastewater Fund (431) <sup>(4)</sup>	\$338,250	
Stormwater Fund (441) <sup>(4)</sup>	\$100,000	
	\$12,964,295	

**TO LIBRARY FUND (041) from:**

General Fund (010)	\$6,485,918	
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**TO RECREATION FUND (044) from:**

General Fund (010)	\$5,529,954	
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**TO COMMUNITY DEVELOPMENT BLOCK GRANT (052) from:**

Merged South Stockton Fund (338)	\$30,000	
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**TO CENTRAL PARKING CONSTRUCTION RESERVE FUND (417) from:**

Central Parking District Fund (416)	\$500,000	
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**TO PFF/COMMUNITY RECREATION CENTER FUND (920) from:**

PFF/Parkland Fund (970) <sup>(5)</sup>	\$3,388,080	
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**2005-2006 INTERFUND TRANSFERS  
TRANSFERS IN**

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**TO PFF/FIRE STATION FUND (940) from:**

PFF/City Office Space Fund (930) <sup>(5)</sup>	\$615,000	
PFF/Library Fund (950) <sup>(5)</sup>	\$1,500,000	
PFF/Parkland Fund (970) <sup>(5)</sup>	<u>\$838,000</u>	
		\$2,953,000

**TO WASTEWATER CONNECTION FUND (434) from:**

Wastewater Fund (431) <sup>(5)</sup>	\$500,000
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**TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) from:**

Community Development Block Grant Fund (052)	\$60,000
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**TO WEST END REDEVELOPMENT AGENCY FUND (334) from:**

Community Development Block Grant Fund (052)	\$2,132,271
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<b>TOTAL TRANSFERS-IN</b>	<b>\$47,259,585</b>
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<sup>(1)</sup> Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

<sup>(2)</sup> Transfer the Utility in Lieu of Property Tax from MUD to the General Fund (1/2) and Infrastructure Reinvestment Fund (1/2).

<sup>(3)</sup> Transfer from MUD to the General Fund is to cover utility billing costs. If cost exceed budget, actual cost will be transferred.

<sup>(4)</sup> Amount is a fixed amount of the estimated interest on MUD operating accounts.

<sup>(5)</sup> Public Facility Fee long term loan transactions with standard loan terms specified in the Council approved PFF Administrative Guidelines. Actual transfer amount by individual PFF Zone fund will be determined by actual fund balances at year end.

<sup>(6)</sup> Long term loan subject to standard CDBG/RDA loan terms.

**2005-2006 INTERFUND TRANSFERS  
TRANSFERS OUT**

**FROM GENERAL FUND (010) to:**

Library Fund (041)	\$6,485,918	
Recreation Fund (044)	\$5,529,954	
Capital Improvement Fund (301)	\$250,000	
		\$12,265,872

**FROM GAS TAX 2105 FUND (030) to:**

General Fund (010) <sup>(1)</sup>		\$5,068,000
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**FROM DEVELOPMENT SERVICES (048) to:**

General Fund (010)	\$1,845,000	
Infrastructure Reinvestment Fund (307)	\$9,000,000	
		\$10,845,000

**FROM CENTRAL PARKING DISTRICT (416) to:**

Central Parking Construction Reserve (417)		\$500,000
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**FROM WATER FUND (421) to:**

General Fund (010) <sup>(2)</sup>	\$660,425	
Infrastructure Reinvestment Fund (307) <sup>(2)</sup>	\$660,425	
General Fund (010) <sup>(3)</sup>	\$1,306,213	
Infrastructure Reinvestment Fund (307) <sup>(4)</sup>	\$360,000	
		\$2,987,063

**FROM WASTEWATER FUND (431) to:**

General Fund (010) <sup>(2)</sup>	\$2,157,810	
Infrastructure Reinvestment Fund (307) <sup>(2)</sup>	\$2,157,810	
General Fund (010) <sup>(3)</sup>	\$457,175	
Infrastructure Reinvestment Fund (307) <sup>(4)</sup>	\$338,250	
Wastewater Connection Fund (434) <sup>(5)</sup>	\$500,000	
		\$5,611,045

**FROM STORM WATER FUND (441) to:**

General Fund (010) <sup>(2)</sup>	\$347,810	
Infrastructure Reinvestment Fund (307) <sup>(2)</sup>	\$347,810	
General Fund (010) <sup>(3)</sup>	\$413,634	
Infrastructure Reinvestment Fund (307) <sup>(4)</sup>	\$100,000	
		\$1,209,254

**FROM REDEVELOPMENT AGENCY (PORT INDUSTRIAL) FUND (336) to:**

General Fund (010)		\$60,000
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**FROM MERGED MIDTOWN REDEVELOPMENT FUND (337) to:**

Capital Improvement Fund		\$150,000
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**FROM REDEVELOPMENT AGENCY (SOUTH STOCKTON) FUND (338) to:**

Community Development Block Grant Fund (052)		\$30,000
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**FROM PFF/CITY OFFICE SPACE FUND (930) to:**

PFF/Fire Station Fund (940) <sup>(5)</sup>		\$615,000
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**FROM PFF/LIBRARY FUND (950) to:**

PFF/Fire Station Fund (940) <sup>(5)</sup>		\$1,500,000
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## 2005-2006 INTERFUND TRANSFERS TRANSFERS OUT

### FROM PFF/PARKLAND FUND (970) to:

PFF/Community Recreation Center Fund (920) <sup>(5)</sup>	\$3,388,080	
PFF/Fire Station Fund (940) <sup>(5)</sup>	<u>\$838,000</u>	
		\$4,226,080

### FROM COMMUNITY DEVELOPMENT BLOCK GRANT FUND (052) to:

Redevelopment Agency Administration Fund (330) <sup>(6)</sup>	\$60,000	
West End Redevelopment Fund (334) <sup>(6)</sup>	<u>\$2,132,271</u>	
		\$2,192,271

<b>TOTAL TRANSFERS-OUT</b>	<b>\$47,259,585</b>
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### FROM GENERAL FUND (010) to:

General Fund (010) Designation <sup>(7)</sup>	\$1,935,935
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#### Notes:

Interfund transfers related to the Redevelopment Agency are identified in the Agency section.

Transfers are permitted from fund balances to other funds and appropriate accounts, but only for liability, regulatory, and capital/equipment requirements.

Appropriations and transfers during the year for capital related projects may become loans as determined by the City Manager.

<sup>(1)</sup> Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

<sup>(2)</sup> Transfer the Utility in Lieu of Property Tax from MUD to the General Fund (1/2) and Infrastructure Reinvestment Fund (1/2).

<sup>(3)</sup> Transfer from MUD to the General Fund is to cover utility billing costs. If cost exceed budget, actual cost will be transferred.

<sup>(4)</sup> Amount is a fixed amount of the estimated interest on MUD operating accounts.

<sup>(5)</sup> Public Facility Fee long term loan transactions with standard loan terms specified in the Council approved PFF Administrative Guidelines. Actual transfer amount by individual PFF Zone fund will be determined by actual fund balances at year end.

<sup>(6)</sup> Long term loan subject to standard CDBG/RDA loan terms.

<sup>(7)</sup> Estimated 6-30-06 transfer to designation for economic uncertainty based on revenues in excess of appropriation.

## GENERAL FUND BALANCE PROJECTIONS

	2003-04 Actual	2004-05 Projected	2005-06 Budget
<b>BEGINNING FUND BALANCE</b>	<b>\$8,128,552</b>	<b>\$3,515,670</b>	<b>\$3,819,118</b>
<b>REVENUE</b>			
Revenue	145,287,538	155,395,971	165,662,405
Transfers In/Loan Repay	9,708,785	11,776,780	12,316,067
<b>TOTAL REVENUE/TRANSFERS IN</b>	<b>\$154,996,323</b>	<b>\$167,172,751</b>	<b>\$177,978,472</b>
<b>EXPENSES</b>			
<b>Operating Expenses</b>			
Employee Services	114,927,254	130,706,488	136,743,956
Other Services	23,022,017	21,733,630	23,148,311
Materials & Supplies	2,606,172	2,511,683	2,938,342
Other Expenses	981,834	1,101,912	937,056
Capital Outlay	38,484	112,119	9,000
	141,575,761	156,165,832	163,776,665
Total Transfers Out/Designations	18,033,444	10,703,471	14,201,807
<b>TOTAL EXPENSES/TRANSFERS OUT</b>	<b>\$159,609,205</b>	<b>\$166,869,303</b>	<b>\$177,978,472</b>
<b>ENDING FUND BALANCE</b>	<b>\$3,515,670</b>	<b>\$3,819,118</b>	<b>\$3,819,118</b>

## OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06	VARIANCE
<b>General Government - Depts.</b>				
Administrative Services (010-1300)	\$5,681,172	\$5,038,080	\$5,257,114	\$219,034
City Attorney (010-1400)	\$996,159	\$1,102,404	\$1,135,802	\$33,398
City Auditor (010-1900)	\$483,400	\$524,201	\$597,901	\$73,700
City Clerk (010-1100)	\$975,278	\$1,017,300	\$938,297	(\$79,003)
City Council (010-1000)	\$457,084	\$539,120	\$586,686	\$47,566
City Manager (010-1200)	\$1,483,846	\$1,134,877	\$1,137,880	\$3,003
Human Resources (010-1600)	\$1,710,898	\$1,896,704	\$1,954,166	\$57,462
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$11,787,837</b>	<b>\$11,252,686</b>	<b>\$11,607,846</b>	<b>\$355,160</b>
<b>General Government - Non-Dept.</b>				
Non-Departmental (010-0130)	\$810,244	\$1,067,874	\$1,472,644	\$404,770
<b>Housing and Economic Development</b>				
City Manager Economic Dev. (010-1230)	\$817,454	\$1,008,629	\$1,011,914	\$3,285
Housing & Redevelopment (010-1700)	\$2,256,867	\$66,698	\$68,719	\$2,021
<b>TOTAL HOUSING/ECON DEV</b>	<b>\$3,074,321</b>	<b>\$1,075,327</b>	<b>\$1,080,633</b>	<b>\$5,306</b>
<b>Parks</b>				
Parks (010-3600)	\$7,294,789	\$7,688,249	\$7,921,171	\$232,922
<b>Public Safety</b>				
Fire (010-2600)	\$39,412,597	\$41,972,371	\$43,907,260	\$1,934,889
Police (010-2400)	\$68,801,670	\$78,565,477	\$84,011,770	\$5,446,293
<b>TOTAL PUBLIC SAFETY</b>	<b>\$108,214,267</b>	<b>\$120,537,848</b>	<b>\$127,919,030</b>	<b>\$7,381,182</b>
<b>Public Works</b>				
Public Works (010-3000)	\$10,119,383	\$13,627,400	\$13,442,253	(\$185,147)
SJAFCA (010-0137)	\$237,305	\$285,352	\$333,088	\$47,736
<b>TOTAL PUBLIC WORKS</b>	<b>\$10,356,688</b>	<b>\$13,912,752</b>	<b>\$13,775,341</b>	<b>(\$137,411)</b>
<b>TOTAL GENERAL FUND</b>	<b>\$141,538,146</b>	<b>\$155,534,736</b>	<b>\$163,776,665</b>	<b>\$8,241,929</b>

## OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06	VARIANCE
<b>Enterprise Funds</b>				
Garden Refuse Collection (455)	\$3,021,084	\$0	\$0	\$0
Golf Courses (481)	\$2,378,837	\$2,836,051	\$2,846,425	\$10,374
Municipal Utilities				
Stormwater Utility (441)	\$4,533,248	\$4,292,508	\$4,536,547	\$244,039
Wastewater Utility (431)	\$22,253,975	\$20,853,381	\$21,187,284	\$333,903
Water Utility (421)	\$11,464,859	\$10,959,101	\$13,680,400	\$2,721,299
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$43,652,003</b>	<b>\$38,941,041</b>	<b>\$42,250,656</b>	<b>\$3,309,615</b>
<b>Development Services</b>				
Development Services (048)	\$11,031,471	\$14,498,098	\$15,726,671	\$1,228,573
<b>Public Safety Special Revenue</b>				
Emergency Medical Transport (043)	\$4,559,382	\$5,191,097	\$5,355,819	\$164,722
Emergency Communications (042)	\$0	\$4,543,150	\$5,420,800	\$877,650
Safe Neighborhoods Measure (081)	\$0	\$0	\$8,100,329	\$8,100,329
<b>TOTAL SAFETY SPECIAL FUNDS</b>	<b>\$4,559,382</b>	<b>\$9,734,247</b>	<b>\$18,876,948</b>	<b>\$9,142,701</b>
<b>Library Services</b>				
Library (041)	\$10,276,235	\$12,150,397	\$13,008,423	\$858,026
<b>Recreation Services</b>				
Recreation Services (044)	\$5,811,423	\$6,520,934	\$12,860,794	\$6,339,860
<b>District Budget Funds</b>				
Central Parking District (416, 417)	\$2,531,683	\$3,254,485	\$3,608,287	\$353,802
<b>Public Facility Fees</b>				
Public Facility Fees (900-999, 424, 434)	\$4,882,010	\$5,502,063	\$6,539,473	\$1,037,410
<b>Other Funds</b>				
Special Revenue Funds	\$1,651,905	\$1,457,637	\$1,530,082	\$72,445
Grant Funds	\$9,382,399	\$18,972,335	\$23,370,065	\$4,397,730
Permanent/Special Funds	\$841,787	\$1,232,975	\$1,218,964	(\$14,011)
<b>TOTAL OTHER FUNDS</b>	<b>\$11,876,091</b>	<b>\$21,662,947</b>	<b>\$26,119,111</b>	<b>\$4,456,164</b>
<b>TOTAL BUDGET</b>	<b>\$236,158,444</b>	<b>\$263,255,798</b>	<b>\$302,767,028</b>	<b>\$25,990,101</b>

## SUMMARY OF 2005-06 BUDGET APPROPRIATIONS

<b>FUND</b>	<b>OPERATING</b>	<b>CAPITAL PROJECTS</b>	<b>TOTAL APPROPRIATION</b>
<b>General Fund</b>	<b>\$163,776,665</b>	<b>\$0</b>	<b>\$163,776,665</b>
<b><u>Enterprise Funds:</u></b>			
Golf Course Fund	\$2,846,425	\$0	\$2,846,425
Storm Water Fund	\$4,536,547	\$6,000	\$4,542,547
Wastewater Fund	\$21,187,284	\$5,252,000	\$26,439,284
Water Fund	\$13,680,400	\$4,153,000	\$17,833,400
<b>Total Enterprise Funds</b>	<b>\$42,250,656</b>	<b>\$9,411,000</b>	<b>\$51,661,656</b>
<b><u>Special Revenue Funds:</u></b>			
Asset Forfeiture	\$296,136	\$0	\$296,136
Boat Launching Facilities	\$170,580	\$0	\$170,580
Development Services	\$15,726,671	\$0	\$15,726,671
Emergency Communications	\$5,420,800	\$0	\$5,420,800
Emergency Medical Transport	\$5,355,819	\$0	\$5,355,819
Library Services	\$13,008,423	\$0	\$13,008,423
Public Facility Administration	\$2,250,983	\$0	\$2,250,983
Recreation Services	\$12,860,794	\$0	\$12,860,794
Safe Neighborhoods Measure	\$8,100,329	\$0	\$8,100,329
Solid Waste & Recycling	\$1,063,366	\$0	\$1,063,366
<b>Total Special Revenue Funds</b>	<b>\$64,253,901</b>	<b>\$0</b>	<b>\$64,253,901</b>
<b>Central Parking District</b>	<b>\$3,608,287</b>	<b>\$500,000</b>	<b>\$4,108,287</b>
<b>Grant Funds</b>	<b>\$23,370,065</b>	<b>\$1,025,000</b>	<b>\$24,395,065</b>
<b>Permanent/Special Funds</b>	<b>\$1,218,964</b>	<b>\$0</b>	<b>\$1,218,964</b>
<b><u>Capital Improvement Funds:</u></b>			
Capital Improvement Fund	\$0	\$1,020,000	\$1,020,000
Gas Tax 2105-2107.5	\$0	\$0	\$0
Infrastructure Reinvestment	\$0	\$13,464,295	\$13,464,295
Measure K Sales Tax	\$0	\$3,652,000	\$3,652,000
Public Facility Fees Funds	\$4,288,490	\$33,680,480	\$37,968,970
Transportation Development Act	\$0	\$173,000	\$173,000
<b>Total Capital Improvement</b>	<b>\$4,288,490</b>	<b>\$51,989,775</b>	<b>\$56,278,265</b>
<b>TOTAL</b>	<b>\$302,767,028</b>	<b>\$62,925,775</b>	<b>\$365,692,803</b>

## APPROPRIATION LIMIT & BASIS OF ACCOUNTING

### **Appropriation Limit**

Article XIII B of the State Constitution (Proposition 4 as amended by Proposition 111) limits the taxing authority of the City. The Appropriations Limit is the maximum taxing authority of the City. The Appropriations Subject to Limit is the proposed taxing by the City.

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIII B. The City is within its taxing authority; therefore, the 2004-05 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

<b>APPROPRIATION LIMIT</b> (Dollar Amount in Thousands)	
2005-06 Appropriations Limit	202,785
2005-06 Appropriations Subject to Limit	126,669
Remaining Capacity	76,116

### **Basis of Accounting**

The basis of accounting refers to when revenues and expenditures are recognized and reported.

The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects) and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The accrual basis of accounting is used for proprietary funds (enterprise and internal service), and permanent funds. Under the accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

City budgets are generally consistent with the basis of accounting for their fund. However, the depreciation expense is not budgeted or shown for proprietary or permanent funds in the budget presentation. The budget presentation also does not include book entries for possible interest loss if an asset is not held until maturity. Actual expenditures for a year do not include encumbrances, which roll over and are spent in the following year.

## DEBT LIMIT COMPUTATION

JUNE 30, 2004

(Dollar amounts in thousands)

### Legal Debt Margin

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within the City boundaries. In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal limit. Since the City of Stockton does not have any outstanding general obligation bonds, the City is not at risk of exceeding its legal debt limit.

### Computation of Legal Debt Margin as of June 30, 2004

Total Assessed Valuation (less other exemptions)	\$14,584,553
Less: Redevelopment Tax Increments	<u>419,259</u>
Basis of Levy	<u>\$14,165,294</u>
 Debt Limit – 15 Percent of Assessed Value (1)	 \$2,187,683
Amount of Debt Applicable to Debt Limit	<u>0</u>
LEGAL DEBT MARGIN	<u>\$2,187,683</u>

(1) Section 43605 California Government Code.

Source: San Joaquin County Auditor/Controller's Office and California Municipal Statistics

**NET GENERAL OBLIGATION BONDED DEBT PER CAPITA**  
**Ratio of Net G.O. Bonded Debt to Taxable Assessed Value**  
(Dollar amounts in thousands)

<b>Fiscal Year</b>	<b>Population (1)</b>	<b>Gross Assessed Value</b>	<b>Gross Bonded Debt</b>	<b>Debt Payable from Enterprise Revenue</b>	<b>Net Debt</b>	<b>Ratio of Net Bonded Debt to Assessed Value</b>	<b>Net Bonded Debt per Capita</b>
1995	232,770	8,575,384	0	0	0	0.000	0.0000
1996	233,600	8,814,724	0	0	0	0.000	0.0000
1997	236,500	8,790,337	0	0	0	0.000	0.0000
1998	240,100	8,966,865	0	0	0	0.000	0.0000
1999	243,700	9,140,653	0	0	0	0.000	0.0000
2000	247,300	9,534,464	0	0	0	0.000	0.0000
2001	251,100	11,049,631	0	0	0	0.000	0.0000
2002	253,800	12,217,975	0	0	0	0.000	0.0000
2003	261,300	13,534,050	0	0	0	0.000	0.0000
2004	269,100	15,430,540	0	0	0	0.000	0.0000

2000 Federal Census Population – 243,771 (City)

(1) Population data estimates are as of January 1 of the corresponding year and are not in thousands.

Source: State of California, Department of Finance, Demographic Research Unit  
City of Stockton Administrative Services Department  
San Joaquin County Auditor/Controller's Office



## CITY DEBT SUMMARY

Cities have primarily three choices in financing their operations and funding public facilities: pay-as-you-go, debt financing, and public-private ventures. The City is currently in the process of developing a Capital Financing and Debt Management Policy that sets the guidelines for issuing debt and provides guidance in the timing and structuring of long-term commitments. Once adopted, the City will consider the issuance of long-term debt obligations only under the conditions outlined in the policy.

The charts below summarize the City's existing long-term debt and future debt obligations related to that existing debt. It is important to note that none of the existing debt is General Obligation of the City's General Fund.

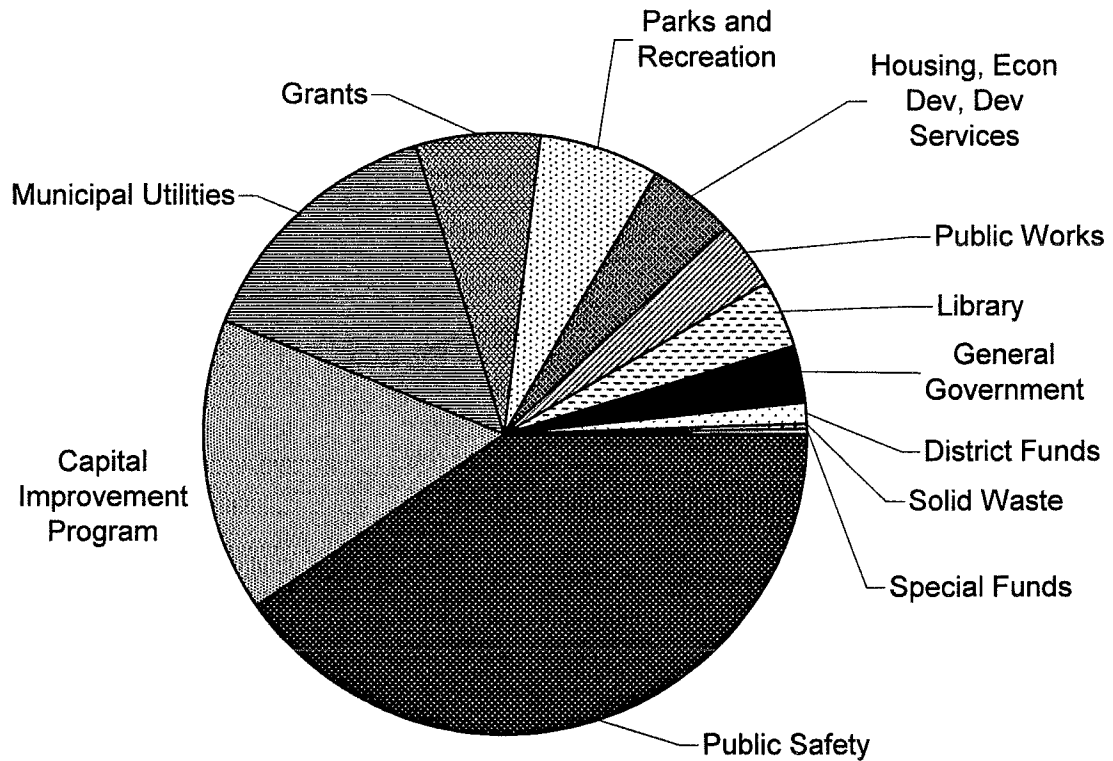
### Outstanding Debt Fiscal Years Ending 2003 and 2004

	2003	2004
<b>General Obligation Bonds</b>	\$ 0	\$ 0
<b>Redevelopment Agency<sup>1</sup></b>		
2003 Certificates of Participation Series 2003A	1,160,000	1,160,000
2003 Certificates of Participation Series 2003B	12,140,000	12,140,000
2004 Stockton Events Center Revenue Bonds	0	47,000,000
Subtotal – RDA	\$ 13,300,000	\$ 60,300,000
<b>Stockton Public Finance Authority<sup>2</sup></b>		
1998 Wastewater System Project COP	95,720,000	94,080,000
1999 Essential Services Building COP	14,460,000	14,250,000
2001 Central Parking District Bond Anticipation Notes	6,180,000	0
2002 CSCDA Water Revenue Bonds	14,280,000	13,840,000
2003 Wastewater System Project COP	14,135,000	14,135,000
2004 Lease Revenue Bonds (Parking & CIP)	0	32,785,000
Subtotal	\$ 144,775,000	\$ 169,090,000
<b>Total</b>	<b>\$ 158,075,000</b>	<b>\$ 229,390,000</b>

<sup>1</sup> Redevelopment Agency debt is secured with tax increments.

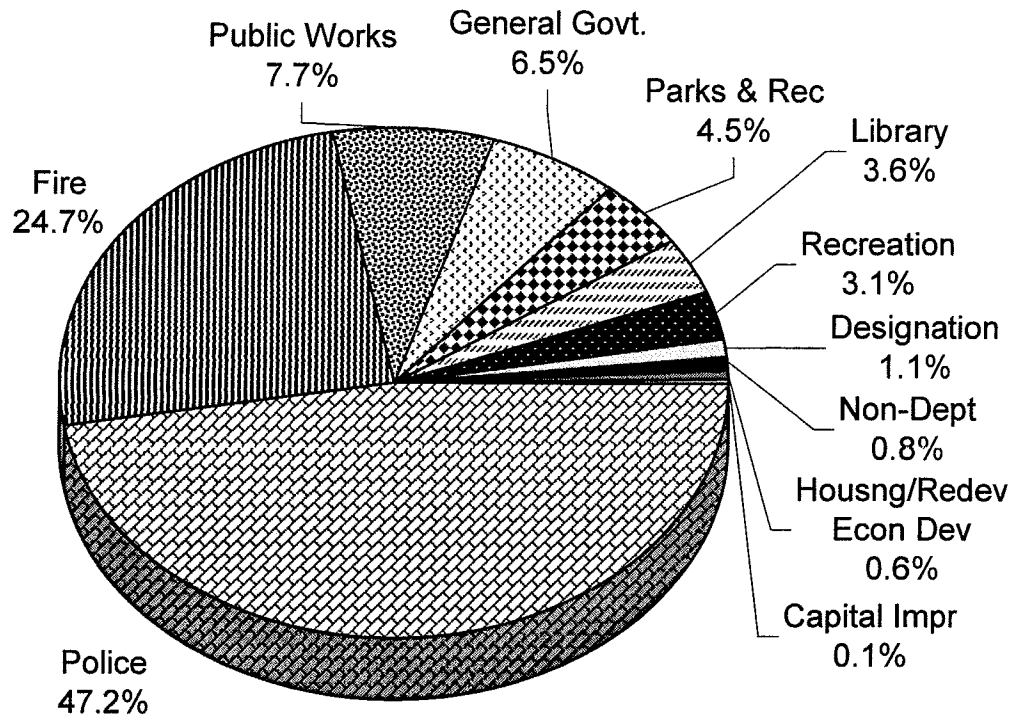
<sup>2</sup> Stockton Public Finance Authority debt is secured by dedicated revenue sources of Enterprise Funds.

## BUDGET DISTRIBUTION BY FUNCTION ALL FUNDS



<b>Public Safety</b>	<b>\$147,092,114</b>	<b>40.2%</b>
<b>Capital Improvement Program</b>	<b>\$58,529,248</b>	<b>16.0%</b>
<b>Municipal Utilities</b>	<b>\$50,992,253</b>	<b>13.9%</b>
<b>Grants</b>	<b>\$24,395,065</b>	<b>6.7%</b>
<b>Parks and Recreation</b>	<b>\$23,798,970</b>	<b>6.5%</b>
<b>Housing, Econ Dev, Dev Services</b>	<b>\$16,807,304</b>	<b>4.6%</b>
<b>Public Works</b>	<b>\$13,775,341</b>	<b>3.8%</b>
<b>Library</b>	<b>\$13,008,423</b>	<b>3.6%</b>
<b>General Government</b>	<b>\$10,903,468</b>	<b>3.0%</b>
<b>District Funds</b>	<b>\$4,108,287</b>	<b>1.1%</b>
<b>Solid Waste</b>	<b>\$1,063,366</b>	<b>0.3%</b>
<b>Special Funds</b>	<b>\$1,218,964</b>	<b>0.3%</b>
<b>TOTAL EXPENSES ALL FUNDS</b>	<b>\$365,692,803</b>	

## GENERAL FUND OPERATING BUDGET & OPERATING TRANSFERS BY SERVICE PROVIDED



Police	\$84,011,770	47.2%
Fire	\$43,907,260	24.7%
Public Works	\$13,775,341	7.7%
General Government	\$11,607,846	6.5%
Parks	\$7,921,171	4.5%
Library	\$6,485,918	3.6%
Recreation	\$5,529,954	3.1%
Designated Reserve	\$1,935,935	1.1%
Non-Departmental	\$1,472,644	0.8%
Housing, Redev, Econ Dev	\$1,080,633	0.6%
Capital Improvement	\$250,000	0.1%

<b>Total</b>	<b>\$177,978,472</b>
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**Stockton**



**2004  
1999**



CITY OF STOCKTON

***REVENUE SUMMARIES***

## ***REVENUE SUMMARIES***

This section outlines the City's sources of revenue and compares the budget to the previous year's revenue. The City collects revenue from a number of sources. Some revenue, such as taxes, certain licenses and permits, fines, and charges for services, can be used for general purposes. Other revenue, such as special purpose grants, impact fees, gas taxes and sewer fees, can only be used for the specified purpose.

This section also explains the revenue forecasting methodology, and allows a deeper understanding of the City's revenue by comparing the budget to past years.

## REVENUES BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06
<b><u>GENERAL FUND (010)</u></b>			
<b><u>Taxes:</u></b>			
Property Taxes	\$24,894,787	\$24,000,000	\$28,251,000
County Collection Fee*	(\$545,842)	(\$470,000)	(\$600,000)
Utility Users Tax	\$33,322,142	\$33,924,800	\$31,375,000
Sales and Use Tax*	\$36,722,843	\$37,594,500	\$46,000,000
Franchises	\$5,726,039	\$9,648,850	\$9,536,000
Business Licenses	\$7,932,642	\$8,850,000	\$8,335,000
Transient Occupancy	\$2,029,461	\$2,172,000	\$2,172,000
Document Transfer	\$1,525,400	\$1,217,500	\$1,600,000
Totals	\$111,607,472	\$116,937,650	\$126,669,000
<b><u>Licenses &amp; Permits:</u></b>			
Animal Licenses	\$96,649	\$100,000	\$100,000
Street & Curb Permits	\$156,338	\$34,600	\$0
Police Dept Permits	\$261,083	\$235,940	\$253,706
Other Licenses & Permits	\$3,284	\$960	\$800
Totals	\$517,354	\$371,500	\$354,506
<b><u>Use of Money &amp; Property:</u></b>			
Interest	\$902,785	\$1,657,341	\$608,000
Rentals	\$439,142	\$606,430	\$461,274
Cash Over & Short	(\$912)	\$0	\$0
Totals	\$1,341,015	\$2,263,771	\$1,069,274
<b><u>Fines &amp; Forfeitures:</u></b>			
Traffic & Parking Fines	\$1,229,446	\$1,642,000	\$2,818,000
Vehicle Code Fines	\$213,016	\$162,000	\$326,000
DUI Emergency Recovery	\$18,219	\$21,155	\$9,482
Criminal Fines	\$39,299	\$28,000	\$50,000
Misc Fines & Penalties	\$405,164	\$202,500	\$509,339
Totals	\$1,905,144	\$2,055,655	\$3,712,821
<b><u>Other Revenues:</u></b>			
Refunds & Reimbursements	\$2,569,077	\$5,264,455	\$3,403,670
Sale of Property	\$9,942	\$6,000	\$9,000
Cost Recovery Allocations	\$5,377,035	\$4,780,655	\$5,173,219
Miscellaneous Revenues*	(\$202,517)	(\$187,400)	(\$275,000)
Totals	\$7,753,537	\$9,863,710	\$8,310,889

## REVENUES BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06
<b><u>Revenues from Other Agencies:</u></b>			
Homeowners Exemption	\$437,643	\$430,000	\$440,000
Motor Vehicle In-Lieu of Tax	\$11,633,212	\$12,837,334	\$15,300,000
POST Reimbursement	\$43,549	\$103,600	\$130,000
Other Revenue	\$1,269,860	\$285,880	\$207,250
Totals	\$13,384,264	\$13,656,814	\$16,077,250
<b><u>Charges for Current Services:</u></b>			
General Government	\$315,606	\$348,300	\$320,910
Public Safety	\$6,302,675	\$6,528,906	\$7,257,645
Physical Environment	\$1,645,710	\$1,544,400	\$1,561,460
Planning, Building, Housing	\$344,230	\$141,100	\$139,100
Cultural & Recreational	\$19,506	\$20,000	\$20,000
Other Charges for Services	\$151,022	\$98,650	\$169,550
Totals	\$8,778,749	\$8,681,356	\$9,468,665
<b><u>General Fund Totals</u></b>	<b><u>\$145,287,535</u></b>	<b><u>\$153,830,456</u></b>	<b><u>\$165,662,405</u></b>

## **ENTERPRISE FUNDS**

### **Water Fund: (421)**

User Fees	\$17,751,605	\$17,295,773	\$17,958,486
Investment Earnings	\$436,477	\$425,000	\$425,000
Service Penalties	\$575,340	\$275,000	\$329,081
Miscellaneous Revenues	\$0	\$0	\$0
<b><u>Water Fund Totals</u></b>	<b><u>\$18,763,422</u></b>	<b><u>\$17,995,773</u></b>	<b><u>\$18,712,567</u></b>

### **Regional Wastewater Fund: (431)**

User Fees	\$28,776,849	\$30,022,404	\$31,197,036
Service Penalties	\$561,457	\$420,000	\$438,102
Investment Earnings	\$749,217	\$727,612	\$727,612
Miscellaneous Revenues	\$847,992	\$0	\$58,354
<b><u>Wastewater Fund Totals</u></b>	<b><u>\$30,935,515</u></b>	<b><u>\$31,170,016</u></b>	<b><u>\$32,421,104</u></b>

### **Stormwater Fund: (441)**

User Fees	\$4,415,990	\$4,364,500	\$4,657,928
Service Penalties	\$81,770	\$30,000	\$133,530
Investment Earnings	\$159,445	\$210,553	\$150,000
Miscellaneous Revenues	\$327,672	\$11,500	\$20,100
<b><u>Stormwater Fund Totals</u></b>	<b><u>\$4,984,877</u></b>	<b><u>\$4,616,553</u></b>	<b><u>\$4,961,558</u></b>

### **Solid Waste - Garden Refuse: (455)**

	\$2,125,553	\$0	\$0
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## REVENUES BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06
<b><u>Golf Course Fund: (481)</u></b>			
User Fees	\$1,697,418	\$1,927,766	\$1,927,766
Rents/Leases/Concessions	\$803,712	\$921,550	\$921,550
Other Revenues	\$0	\$0	\$0
<b><i>Golf Fund Totals</i></b>	<b>\$2,501,130</b>	<b>\$2,849,316</b>	<b>\$2,849,316</b>
<b><i>Enterprise Fund Totals</i></b>	<b>\$59,310,497</b>	<b>\$56,631,658</b>	<b>\$58,944,545</b>
 <b><u>SPECIAL REVENUE FUNDS</u></b>			
<b><u>DEVELOPMENT SERVICES (048)</u></b>	<b>\$19,882,526</b>	<b>\$23,647,172</b>	<b>\$26,897,226</b>
<b><u>EMERG. MED. TRANSPORT (043)</u></b>	<b>\$3,157,984</b>	<b>\$4,970,000</b>	<b>\$5,352,198</b>
<b><u>EMERG. COMMUNICATIONS (042)</u></b>	<b>\$0</b>	<b>\$4,543,150</b>	<b>\$6,293,936</b>
<b><u>SAFE NEIGHBORHOODS (081)</u></b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,200,000</b>
<b><u>LIBRARY SERVICES (041)</u></b>			
E-rate Rebates	\$58,163	\$123,709	\$50,000
County-wide Contribution	\$3,738,658	\$5,537,798	\$5,397,416
PLF State Grant	\$117,319	\$123,399	\$89,962
Fines	\$135,089	\$166,950	\$153,582
Automation Services Contract	\$138,033	\$62,687	\$69,141
Miscellaneous Other Fees	\$77,868	\$84,933	\$81,935
<b><i>Library Services Totals</i></b>	<b>\$4,265,130</b>	<b>\$6,099,476</b>	<b>\$5,842,036</b>
<b><u>RECREATION SERVICES (044)</u></b>	<b>\$2,267,012</b>	<b>\$2,813,600</b>	<b>\$7,540,437</b>
<b><u>OTHER SPECIAL REVENUE FUNDS</u></b>			
Asset Forfeiture (023)	\$74,343	\$16,000	\$26,000
Boat Launching Facilities (045)	\$186,564	\$178,400	\$168,400
Solid Waste & Recycling (047)	\$271,059	\$1,151,982	\$1,073,918
<b><i>Other Special Revenue Totals</i></b>	<b>\$531,966</b>	<b>\$1,346,382</b>	<b>\$1,268,318</b>
<b><i>Special Revenues Fund Totals</i></b>	<b>\$30,104,618</b>	<b>\$43,419,780</b>	<b>\$53,194,151</b>

## REVENUES BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06
<b><u>CENTRAL PARKING DISTRICT (416-417)</u></b>			
Special Assessments	\$674,615	\$671,550	\$796,550
Other Revenues	\$259	\$2,400	\$0
Parking Lots	\$2,093,161	\$2,178,300	\$2,977,770
Revenue Other Agencies	\$71,760	\$70,000	\$137,534
Parking Citations	\$528,319	\$500,000	\$510,000
Investment Earnings	\$13,592	\$12,500	\$6,000
<b><i>Parking District Totals</i></b>	<b>\$3,381,706</b>	<b>\$3,434,750</b>	<b>\$4,427,854</b>
<b><u>GRANT FUNDS</u></b>			
<b><u>COMMUNITY DEVELOPMENT FUND</u></b>			
CDBG (052)	\$4,864,420	\$6,037,459	\$5,941,380
Emergency Shelter Program (057)	\$163,667	\$186,592	\$183,684
Home Grant Program (058-059)	\$1,629,409	\$3,889,064	\$3,377,162
<b><i>CDBG Fund Totals</i></b>	<b>\$6,657,496</b>	<b>\$10,113,115</b>	<b>\$9,502,226</b>
<b><u>SPECIAL PURPOSE GRANTS (020)</u></b>			
Operating Grants	\$2,809,058	\$65,000	\$68,000
Totals	<b>\$2,809,058</b>	<b>\$65,000</b>	<b>\$68,000</b>
<b><i>Grant Fund Fund Totals</i></b>	<b>\$9,466,554</b>	<b>\$10,178,115</b>	<b>\$9,570,226</b>
<b><u>PERMANENT/SPECIAL FUNDS</u></b>			
Fire Department (646)	\$53,947	\$63,110	\$67,200
General Government (642)	\$1,842	\$9,559	\$9,559
General Government Permanent (627)	\$302	\$1,780	\$1,780
Library (644)	\$385,104	\$530,950	\$393,078
Library Permanent (621-2; 626;628)	\$139	\$688	\$488
Parks & Recreation (643)	\$54,978	\$97,741	\$97,741
Parks & Rec. Permanent (624-6)	\$1,643	\$1,100	\$750
Police (645)	\$124,575	\$129,494	\$137,500
Stockton Arts Commission (641)	\$66,749	\$68,241	\$68,241
<b><i>Permanent/Special Fund Totals</i></b>	<b>\$689,279</b>	<b>\$902,663</b>	<b>\$776,337</b>

## REVENUES BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06
<b><u>CAPITAL IMPROVEMENT FUNDS</u></b>			
<b><u>CAPITAL IMPROVEMENT FUNDS (301/303/307)</u></b>			
Amusement Taxes (301)	\$17,501	\$15,800	\$1,215,000
Grants/Donations (301/303/307)	\$349,075	\$0	\$0
Investment Earnings (301/303/307)	\$860,202	\$854,500	\$500,000
Area of Benefit Fees (301)	\$135,709	\$0	\$0
<b><i>CIP Totals</i></b>	<b><i>\$1,362,488</i></b>	<b><i>\$870,300</i></b>	<b><i>\$1,715,000</i></b>
<b><u>GAS TAX FUNDS</u></b>			
2105-2107.5 Gas Tax (030)	\$4,853,889	\$4,845,700	\$5,050,000
Transportation Dev Tax (034)	\$183,169	\$170,000	\$184,000
Investment Earnings (030/034)	\$17,697	\$82,890	\$18,000
<b><i>Gas Tax Funds Totals</i></b>	<b><i>\$5,054,754</i></b>	<b><i>\$5,098,590</i></b>	<b><i>\$5,252,000</i></b>
<b><u>MEASURE K SALES TAX FUND (080)</u></b>			
Sales Tax	\$3,610,431	\$3,600,000	\$3,122,044
Grants/Other Government Revenue	\$0	\$0	\$0
Investment Earnings	\$198,599	\$99,800	\$146,940
<b><i>Measure K Fund Totals</i></b>	<b><i>\$3,809,030</i></b>	<b><i>\$3,699,800</i></b>	<b><i>\$3,268,984</i></b>
<b><u>PUBLIC FACILITY FEES FUNDS</u></b>			
<b><u>Traffic Signal Impact Funds (900-904)</u></b>			
Impact Fees	\$739,040	\$575,000	\$601,000
Investment Earnings	\$53,947	\$95,000	\$26,000
Totals	\$792,987	\$670,000	\$627,000
<b><u>Street Improvement Impact Funds (910-917)</u></b>			
Impact Fees	\$13,175,882	\$8,830,000	\$16,608,800
Investment Earnings	\$690,507	\$913,000	\$674,400
Totals	\$13,866,389	\$9,743,000	\$17,283,200
<b><u>Community Center Impact Funds (920-926)</u></b>			
Impact Fees	\$702,211	\$417,600	\$792,800
Investment Earnings	\$66,520	\$130,400	\$44,200
Totals	\$768,731	\$548,000	\$837,000
<b><u>City Office Impact Fund (930)</u></b>			
Impact Fees	\$709,807	\$550,000	\$828,000
Investment Earnings	\$7,884	\$16,000	\$12,000
Totals	\$717,691	\$566,000	\$840,000

## REVENUES BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06
<b><u>Fire Station Impact Funds (940-946)</u></b>			
Impact Fees	\$624,892	\$518,420	\$758,500
Investment Earnings	\$15,484	\$12,580	\$8,500
Totals	\$640,376	\$531,000	\$767,000
<b><u>Library Impact Funds (950-956)</u></b>			
Impact Fees	\$1,287,267	\$1,007,900	\$1,546,000
Investment Earnings	\$158,405	\$261,200	\$145,200
Totals	\$1,445,672	\$1,269,100	\$1,691,200
<b><u>Police Station Impact Fund (960)</u></b>			
Impact Fees	\$1,459,438	\$1,200,000	\$1,640,000
Investment Earnings	\$32,987	\$90,000	\$35,000
Totals	\$1,492,425	\$1,290,000	\$1,675,000
<b><u>Parkland Impact Funds (970-976)</u></b>			
Impact Fees	\$6,517,779	\$4,200,000	\$6,386,700
Investment Earnings	\$202,248	\$290,000	\$113,300
Totals	\$6,720,027	\$4,490,000	\$6,500,000
<b><u>Tree Impact Fund (978)</u></b>			
Impact Fees	\$246,040	\$308,340	\$308,000
Investment Earnings	\$12,117	\$19,660	\$17,000
Totals	\$258,157	\$328,000	\$325,000
<b><u>Street Sign Impact Fund (979)</u></b>			
Impact Fees	\$22,187	\$24,710	\$25,000
Investment Earnings	\$1,886	\$3,290	\$2,000
Totals	\$24,073	\$28,000	\$27,000
<b><u>Street Light Impact Funds (980-986)</u></b>			
Impact Fees	\$35,245	\$38,700	\$29,100
Investment Earnings	\$10,493	\$20,300	\$6,200
Totals	\$45,738	\$59,000	\$35,300
<b><u>Air Quality Impact Funds (990)</u></b>			
Impact Fees	\$1,059,468	\$940,000	\$1,033,500
Investment Earnings	\$37,611	\$156,300	\$16,500
Totals	\$1,097,079	\$1,096,300	\$1,050,000
<b><u>Public Facilities Administration Fund (999)</u></b>			
Impact Fees	\$1,543,224	\$2,236,236	\$2,450,000
Investment Earnings	\$78,315	\$83,382	\$82,000
Totals	\$1,621,539	\$2,319,618	\$2,532,000

## REVENUES BY FUND

	ACTUAL 2003-04	BUDGET 2004-05	BUDGET 2005-06
<b><u>Water Impact Fund (424)</u></b>			
Impact Fees	\$1,381,308	\$3,084,785	\$3,085,095
Investment Earnings	\$45,526	\$21,212	\$45,000
Totals	\$1,426,834	\$3,105,997	\$3,130,095
<b><u>Wastewater Impact Fund (434)</u></b>			
Impact Fees	\$16,164,613	\$10,933,892	\$13,427,079
Investment Earnings	\$1,133,903	\$1,126,947	\$1,626,947
Totals	\$17,298,516	\$12,060,839	\$15,054,026
<b><i>Public Facility Fees Totals</i></b>	<b><i>\$48,216,234</i></b>	<b><i>\$38,104,854</i></b>	<b><i>\$52,373,821</i></b>
<b><i>Capital Improvement Fund Totals</i></b>	<b><i>\$58,442,507</i></b>	<b><i>\$47,773,544</i></b>	<b><i>\$62,609,805</i></b>

## **REVENUE SUMMARY TOTALS BY FUND**

General Fund	\$145,287,535	\$153,830,456	\$165,662,405
Enterprise Funds	\$59,310,497	\$56,631,658	\$58,944,545
Development Services	\$19,882,526	\$23,647,172	\$26,897,226
Emergency Medical Transport	\$3,157,984	\$4,970,000	\$5,352,198
Emergency Communications	\$0	\$4,543,150	\$6,293,936
Safe Neighborhoods Measure W	\$0	\$0	\$9,200,000
Library Services	\$4,265,130	\$6,099,476	\$5,842,036
Recreation Services	\$2,267,012	\$2,813,600	\$7,540,437
Special Revenue Funds	\$531,966	\$1,346,382	\$1,268,318
Central Parking District	\$3,381,706	\$3,434,750	\$4,427,854
Community Dev Grant Fund	\$6,657,496	\$10,113,115	\$9,502,226
Special Purpose Grants	\$2,809,058	\$65,000	\$68,000
Permanent/Special Funds	\$689,279	\$902,663	\$776,337
Capital Improvement Funds	\$1,362,488	\$870,300	\$1,715,000
Gas Tax Fund	\$5,054,754	\$5,098,590	\$5,252,000
Measure K Sales Tax	\$3,809,030	\$3,699,800	\$3,268,984
Public Facility Impact Funds	\$48,216,234	\$38,104,854	\$52,373,821
<b>TOTAL ALL FUNDS</b>	<b>\$306,682,696</b>	<b>\$316,170,966</b>	<b>\$364,385,323</b>

Note: Collection agency bills will be deducted from the applicable revenue rather than charged to an expenditure account. In this way, the revenue estimates contain collection agency costs in the exact amounts owed.

## **BASIS OF FY 2005-2006 REVENUE PROJECTION**

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### **GENERAL FUND**

#### **Taxes**

The majority of the City's General Fund revenue is in the "Taxes" revenue category. This category comprises 76.5% of total estimated General Fund Revenue in Fiscal Year (FY) 2005-06. The total estimated FY 2005-06 tax revenue of \$126,669,000 is an increase of approximately 8.3% over the estimate in the 2004-05 budget.

The State budget shift of property tax allocation from the City to schools beginning in FY 1992-93 continues to leave the City with an annual revenue loss now approaching \$7.5 million. This loss of discretionary revenue has been offset only slightly by Proposition 172 (the Public Safety Sales and Use Tax), which is estimated to generate \$1.2 million in FY 2005-06. Nonetheless, this small offset is legally required to be used only for public safety purposes, and is not discretionary revenue.

Property tax revenue continues to grow in response to a robust real estate market that has increased both property value and turnover. The 2005-06 Budget predicts a \$4.1 million increase (17.5%) over the 2004-05 budget. In part, this is due to higher returns than estimated in FY 2004-05. This estimate is also based on the City's taxable assessed valuation in the current fiscal year, which increased by nearly 10%, and the County Assessor's county-wide growth projection for next year. The revenue estimate takes into consideration two property tax components that are likely to remain at current year levels: the Supplemental Roll allocation and the Unitary (utility) allocation.

The City Council approved a plan to reduce the Utility User Tax (UUT) rate from 7 ¾% to 7% in the 2005-06 fiscal year, and by an additional one percent in the 2006-07 fiscal year. Therefore, the FY 2005-06 revenue estimates is approximately 7.2% below the revised estimate for the current year; moreover, overall UUT revenues will also decline in 2006-07. Actual revenue from the UUT will continue to be affected by multiple factors, including electric and natural gas rate fluctuations, weather conditions affecting power usage, conservation, growing competition in the telecommunications industry and any state legislation affecting power rates.

Economic development efforts, as well as a healthy diversity in the types of businesses located within Stockton, have resulted in a steady growth in sales tax. Additionally, an adjustment in how sales tax revenue is accrued will result in a one-time spike in this category for the 2005-06 fiscal year.

Business License Tax revenue is projected to decrease by approximately 5.8% from the revised FY 2004-05 budget estimate. The methodology of how Business License Tax is assessed and collected is under review by the Finance Division. Revenue from the Hotel or Transient Occupancy Tax (TOT) is estimated to remain flat in FY 2005-06 only.

Revenue from the Document (Real Property) Transfer Tax is estimated to increase a healthy 31% over FY 2004-05 budgeted revenue, based on actual revenue from 2003-04. This estimated increase is also tied to the vigorous real estate market. It should be noted that the FY 2005-06 revenue estimate is the seventh complete fiscal year at the tax rate of \$0.55 per \$1,000 in property value, rather than the City's previous rate of \$3.00 per \$1,000 of value. The higher rate expired November 3, 1998 due to the requirements of Proposition 218.

#### **Licenses and Permits**

This category includes fees such as animal licenses, and certain police and fire permits. The remaining revenues, as well as expenditures, from street and curb permits have been appropriately moved to Development Services, Development Review.

## **BASIS OF FY 2005-2006 REVENUE PROJECTION**

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### **Use of Money and Property**

This category includes interest earnings from investment of available cash balances. The gradual rise in interest rates will have a corresponding effect on interest earnings.

### **Fines and Forfeitures**

This category includes Traffic/Parking Citation fines along with several smaller fine revenues such as Vehicle Code fines and Criminal fines. Public safety remains a high priority and a concerted effort to reduce accidents through camera-documented red light violations and other enforcement efforts is expected to increase revenue in this category. Nonetheless, the City receives only a portion of most fines, and the County adds a processing fee on fines that has a limiting effect.

### **Other Revenues**

This category includes Cost Recovery Allocations and a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund that are the legal responsibility of a private party or other separate entity. Cost Recovery Allocation charges are based on annual Full Cost Plan updates and charges, as well as by engineering staff to capital projects. There is significant growth in the total revenue estimate in this "Other Revenues" category due to increases in Cost Recovery allocations and Workers Compensation Reimbursements.

### **Revenues from Other Agencies**

This revenue category includes the Motor Vehicle License Fee, the fourth largest General Fund revenue source, as well as the State's financial assistance for Police federal grant revenue, the Homeowner's Property Tax Exemption Replacement, and several other smaller State allocations. Until FY 2004-05, Booking Fee Relief was also provided by the State; however, this reimbursement has been eliminated in FY 2005-06.

The overall rate of growth in Motor Vehicle License Fee (MVLFF) revenue is stable. Moreover, the City will accrue one additional month of MVLFF revenue in order to align the period of collections with fiscal year postings. This will result in one-time revenues of approximately \$1 million for FY 2005-06. Nonetheless, revenue in this category is affected by how the State balances its budget at the expense of local revenues. Therefore, for the second and last year, the City will contribute \$2.7M to the State of California through agreements reached with the passage of Proposition 1A.

The estimate for the Homeowners' Property Tax Exemption allocation is based on information from the county about the current year allocation amount. Peace Officer Standards & Training (POST) reimbursement for police officer training varies from year to year and it is anticipated that the City will receive only 30% of reimbursable training costs from the State in 2005-06.

### **Charges for Current Services**

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. The main sources in this category continue to be in the area of public safety.

The 2005-06 estimate is a solid 9% increase over the previous year original estimate, and is due to a number of factors. The FY 05-06 revenue projections for fire suppression service contracts are based on an estimated 5% increase from the known current year contract amounts. This estimated rate of increase is consistent with actual rates of increase in recent years. Actual contract rates are determined every year by a formula which involves the Fire Department budget amount and each district's share of assessed property valuation. Revenues are also anticipated to fund the Rental Inspection Program

## **BASIS OF FY 2005-2006 REVENUE PROJECTION**

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### **General Fund Summary**

The total General Fund revenue projection for FY 2005-06 is a 7.7% increase from the original 2004-05 budget revenue estimate. This increase reflects a strong property tax, sales tax and franchise tax to offset lower growth in utility user taxes and business licenses. One-time accruals of additional sales tax and motor vehicle license fees have also augmented estimated revenues. The projection includes an increase in fees tied to the CPI, as well as various new cost-covering fees and charges. It does not anticipate State Aid/Booking Relief, as this was deleted from the State's 2005-06 Budget.

### **ENTERPRISE FUNDS**

#### **Stormwater, Wastewater and Water Utilities**

For Water and Wastewater, the user service fee revenue estimates for FY 2005-06 include a proposed adjustment based on the Consumer Price Index. Stormwater service fees are not adjusted because of Proposition 218 requirements.

#### **Golf Courses**

The Golf Courses revenue is based on the five-year schedule of greens fees adopted by Council, which is in effect through December 31, 2005, and the estimated number of rounds played, based on historical data. While rounds played are holding constant, the City continues to realize revenue through the increased green fees and operation of the pro shop and golf cart fleet. Promotional programs are being implemented to attract golfers to all courses, as well as capital improvements such as the new lighting at the Swenson Golf Course Driving Range that will provide additional opportunities for golfers and resulting in increased revenue.

### **SPECIAL REVENUE FUNDS**

#### **Development Services**

The Development Services Fund was established in the 2002-03 budget. The fund was expanded to include the section of Fire Prevention that provides plan and permit checking, inspections, public education and arson investigations, etc. This was an addition to those services provided by the Community Development and the development review section of Public Works. Development Services is expected to be self-sustaining, and fee increases are incorporated as a part of the budget process to ensure sustainability of the special revenue fund. Revenue in this area is subject to wide fluctuation, based upon permitting and building activity.

#### **Emergency Medical Transport**

The revenue estimate is based on six units each with an average of 6 runs per day, 365 days per year, at the current average rate of \$395 per run.

#### **Emergency Communications**

Revenue is designed to provide partial cost recovery to finance the 24-hour a day receipt of 9-1-1 calls and other emergency services calls; the dispatch of police, firefighting and ambulance services for residents living within the City of Stockton; and the equipping of Stockton emergency vehicles with radio systems. Dispatching services provided by the Fire Department to fire districts outside the city limits of Stockton and to private ambulance companies are charged at rates designed to phase-in 100% cost recovery by fiscal year 2006-07. The FY 05-06 revenue estimates for emergency dispatch service contracts are based on an increase in the contracted dispatch rate from \$18.61 per call to \$25.52. This estimated rate increase is intended to significantly improve dispatching service cost recovery to a 90% level during FY 05-06.



## **BASIS OF FY 2005-2006 REVENUE PROJECTION**

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### **Library Fund**

The City-County Library System revenue is anticipated to decline, down 4.2% from the original FY 2004-05 estimate of \$6,099,476 to a FY 2005-06 estimate of \$5,842,036. The State Public Library Fund (PLF) revenue is estimate to drop approximately 21% due to anticipated State budget cuts. The County's contribution is down by about 3%, as one-time revenues received by the County in 2004-05 will not be paid in 2005-06. The Library is one of the departments most sensitive to government budget crises, due to its reliance on revenue from the State, County and City.

### **Recreation Services Fund**

The Recreation Services Fund is comprised of the recreation sections of the Parks and Recreation Department. Revenue is from fees for recreation programs such as sports and instruction, after-school and summer camp programs, rental of facilities such as ball diamonds and the ice arena, swimming lessons, Silver Lake Camp, etc. Recreation Services is not expected to be self-sustaining, and will receive a transfer from the General Fund of about \$5.5 million in 2005-06.

Parks and Recreation received a Congressional award in the 2004-05 fiscal year in the amount of \$500,000 for the after-school program. This will allow the department to continue to offer the program on a sliding scale for low income families, so that no child will be turned away for lack of funds. The Parks and Recreation Department continues to seek new grant funding as existing grants expire in order to continue to offer quality programs and services to the community.

### **Other Special Revenue Funds**

#### **Boat Launching Facilities Fund**

The Boat Launching Facilities fees provide security and supervision at the Buckley Cove and Morelli Park boat launching facilities. Revenue for 2005-06 is estimated based on the current and previous year revenue with a new maintenance fee. In addition a new fee structure is recommended which includes a varied fee for weekday and weekend use.

#### **Solid Waste-Recycling Fund**

The primary source of revenue is an AB939 Compliance Fee that is collected as a result of the solid waste contract, and funds are to be used for recycling programs.

### **CENTRAL PARKING DISTRICT FUND**

Central Parking District receives revenue from parking lots and parking meters. During 05-06 the two garages will open and seven new surface lots will open. These garages and lots will generate \$873,325 which represents a 25% increase on parking revenue. Monthly parking rates are being raised by 5%. Estimate volumes of vehicles using parking facilities were also adjusted based on recent usage. It is anticipated that these three factors will cause parking revenue to rise by 29%.

### **GRANT FUNDS**

#### **Community Development Block Grant Fund**

Anticipated Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department has decreased slightly from \$5,022,000 in 2004-05 to \$4,772,057 in 2005-06.

## **BASIS OF FY 2005-2006 REVENUE PROJECTION**

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Federal grant allocation for the HOME Program decreased slightly and the Emergency Shelter Grant Program had a minor increase over the prior year. The 2005-06 HOME allocation is \$ \$3,377,162 and Emergency Shelter Grant is \$183,684.

### **Special Purpose Grants**

Special Purpose Grants are grants received to fund special activities. They are most frequently received for Police, Library, and Parks and Recreation functions. The budget contains only known ongoing grants in the Police Department that are appropriated at the beginning of the fiscal year. Grants received during the fiscal year are appropriated by Council when received, and any remaining balance of grants in progress not coinciding with the fiscal year rolls over into the next fiscal year.

### **PERMANENT/SPECIAL FUNDS**

Permanent and Special purpose funds include money given to the city from individuals and/or corporate donors, or through program revenues, to fund a specific activity or purpose. The revenue estimate is based on historical revenue and current year estimates.

### **CAPITAL IMPROVEMENT FUNDS**

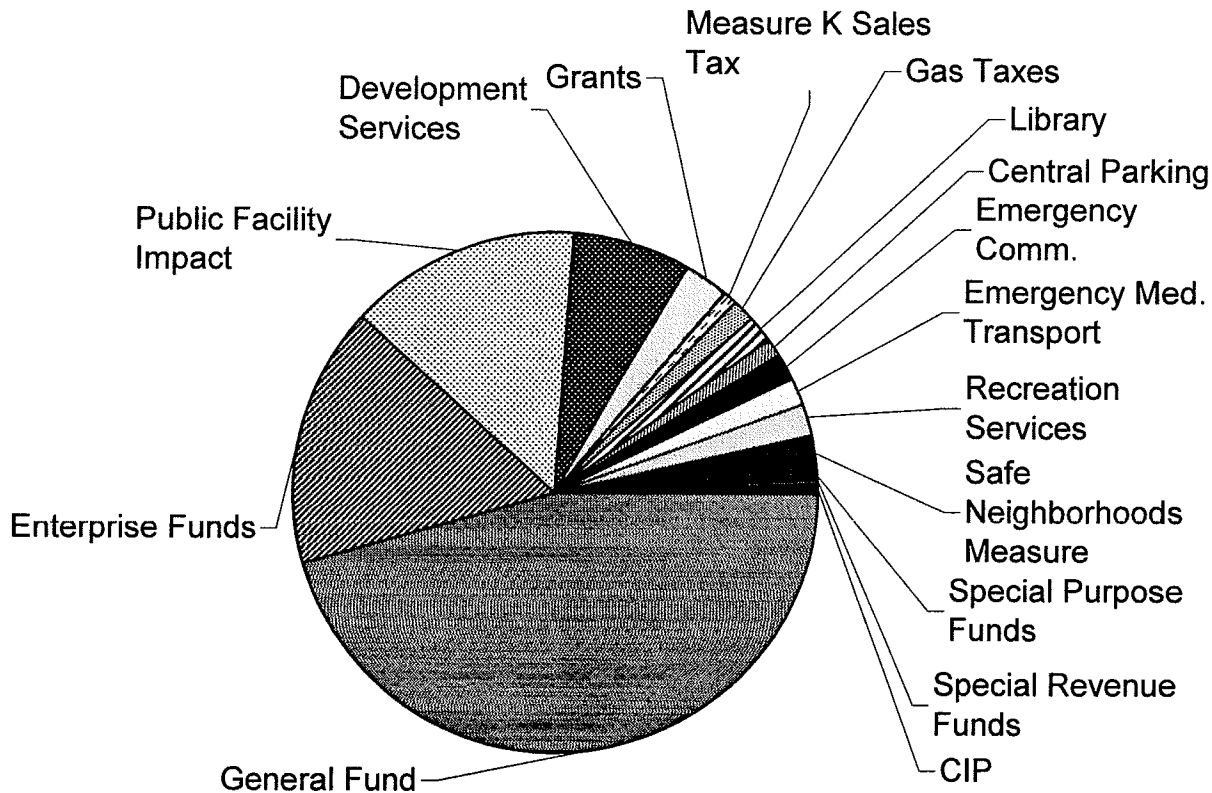
#### **Public Facility Fee Funds**

Revenue is projected to increase due to development growth and cost of living adjustments. Building activity within the City is anticipated to remain strong through the 2005-06 year. These development fees were established to mitigate impacts of new development that creates the need for public facilities such as libraries, parks, fire stations and infrastructure necessary to support new development.

#### **Gas Tax Fund**

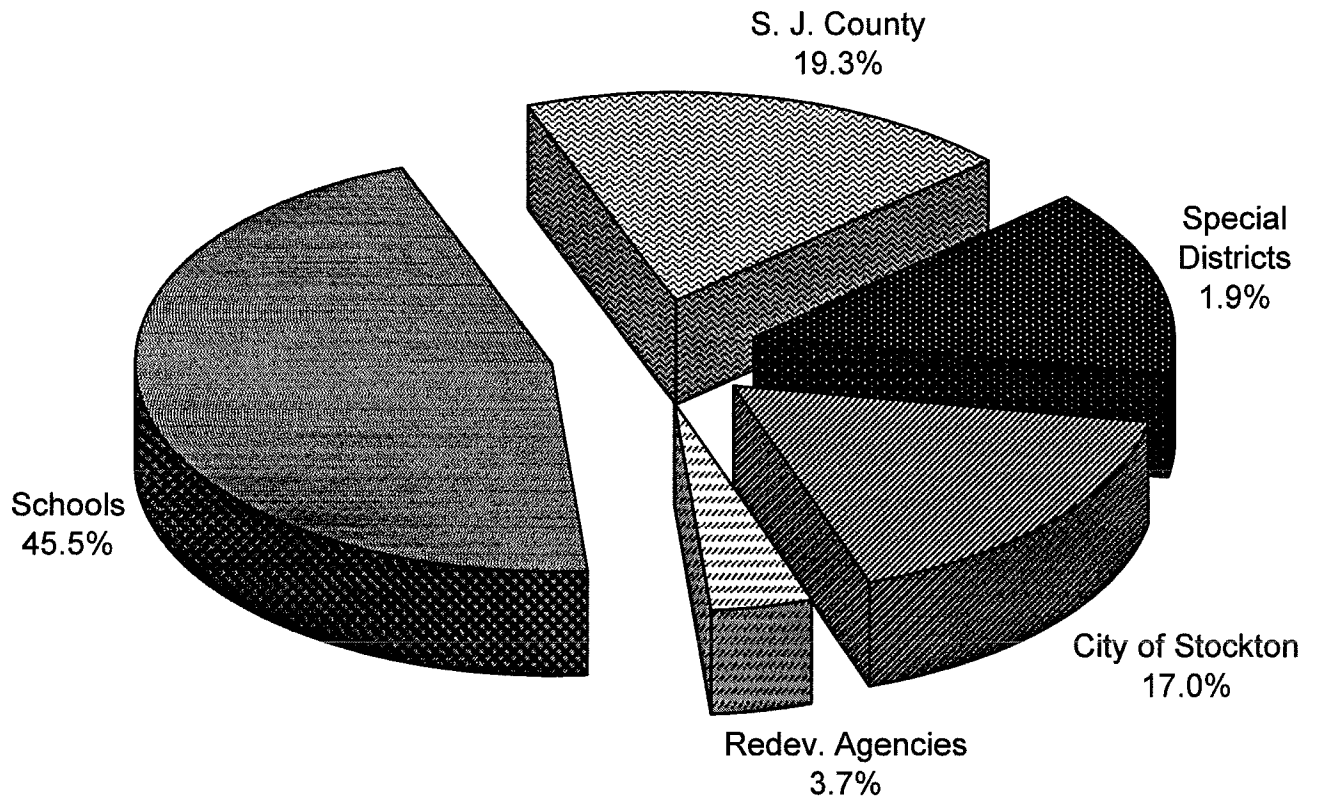
Gas Tax fund revenue is anticipated to increase 2.9% in the 2005-06 year over the 2004-05 budget.

## REVENUE SOURCES ALL FUNDS



General Fund	\$165,662,405	45.5%
Enterprise Funds	\$58,944,545	16.2%
Public Facility Impact	\$52,373,821	14.4%
Development Services	\$26,897,226	7.4%
Grants	\$9,570,226	2.6%
Measure K Sales Tax	\$3,268,984	0.9%
Gas Taxes	\$5,252,000	1.4%
Library Services	\$5,842,036	1.6%
Central Parking	\$4,427,854	1.2%
Emergency Communications	\$6,293,936	1.7%
Emergency Med. Transport	\$5,352,198	1.5%
Recreation Services	\$7,540,437	2.1%
Safe Neighborhoods Measure	\$9,200,000	2.5%
Special Purpose Funds	\$776,337	0.2%
Special Revenue Funds	\$1,268,318	0.3%
CIP	\$1,715,000	0.5%
<b>TOTAL REVENUE ALL FUNDS</b>	<b>\$364,385,323</b>	

## PROPERTY TAX DISTRIBUTION



## PROPERTY TAX RULES

**Maximum tax is 1% of property value.**

**Based on 1975-76 value plus 2% per year, OR**

**Last sale plus 2% per year, not to exceed property value.**

**No other taxes are permitted based on property value (ad valorem).**



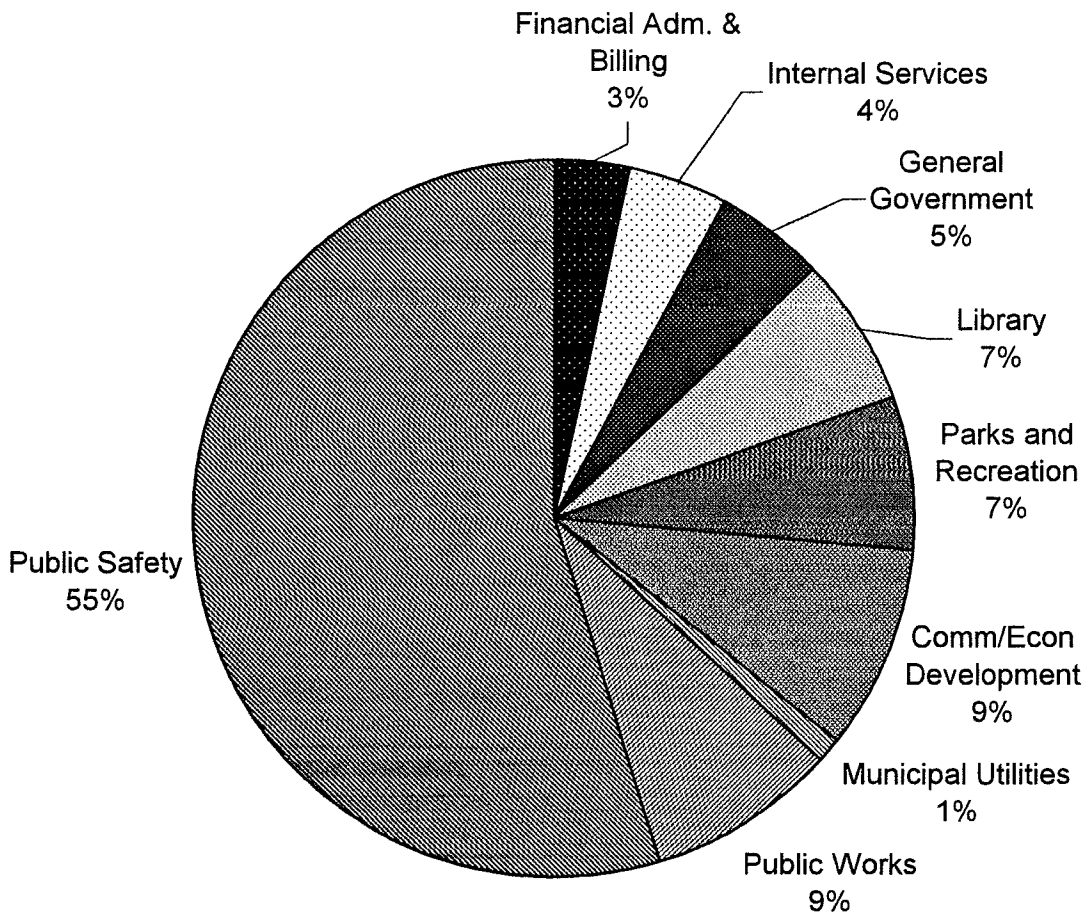
CITY OF STOCKTON

***PERSONNEL SUMMARY LISTING***

## ***PERSONNEL SUMMARY LISTING***

This section lists the City's personnel by fund and budget unit for the previous, current and budget year, and notes changes.

## 2005-06 PERSONNEL DISTRIBUTION (All Funds)



# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## GENERAL FUND

(includes Grant-funded)

### ADMINISTRATIVE SERVICES

#### 010-1310: Administrative Services-Administration

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
Administrative Analyst I/II/Senior/Principal	2	2	2		
Auditor/Internal Aud I/II/Sr.	2	2	2		
Director of Administrative Services	1	1	1		
Executive Assistant	1	1	1		
Finance Officer	1	1	1		
Program Manager III	0	1	1		
Total	7	8	8		

#### 010-1320: Administrative Services-Accounting

Accounting Office Assistant I/II	5	5	5		
Accountant I/II/Sr.	6	6	6		
Accounting Manager	1	1	1		
Audit Assistant I/II	0	0	1	1	1
Deferred Compensation Specialist	1	1	1		
Sr. Accounting Office Assistant	0	0	1	1	2
Supervising Accountant	1	1	1		
Supervising Accounting Office Assistant	2	2	1	(1)	2
Total	16	16	17	1	

#### 010-1330: Administrative Services-Treasury/Revenue Services

Customer Service Assistant	1	1	0	(1)	3
Revenue Assistant I/II	14	14	8	(6)	3
Revenue Collector	4	4	3	(1)	3
Revenue Officer	1	1	1		
Supervising Revenue Assistant	2	2	1	(1)	3
Total	22	22	13	(9)	

#### 010-1340: Administrative Services-Purchasing

Buyer I/II/Sr.	3	3	3		
Materials Specialist	4	4	3	(1)	1
Materials Supervisor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Purchasing Agent	1	1	1		
Total	10	10	9	(1)	

#### 010-1350: Administrative Services-Utility Billing

Customer Service Assistant	0	0	1	1	3
Revenue Assistant I/II	0	0	6	6	3
Revenue Collector	0	0	1	1	3
Supervising Revenue Assistant	0	0	1	1	3
Total	0	0	9	9	



# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b>010-3090: Public Works-Central Building Maintenance</b>					
Building Maintenance Superintendent	1	0	0		
Craft Maintenance Worker I/II	7	0	0		
Electrician I/II	2	0	0		
Facilities Maint Wkr I/II/ Facility Aide	7	0	0		
Facility Maintenance Worker III	1	0	0		
Heating/Air Conditioning Mechanic	2	0	0		
Office Assist I/II/ Office Spec Secretary (1 CIP funded)	2	0	0		
Project Manager I/II/III (1 CIP-Funded)	3	0	0		
Senior Electrician	1	0	0		
Senior Facilities Maintenance Supervisor	2	0	0		
Senior Facility Maintenance Worker	1	0	0		
<b>Total</b>	<b>29</b>	<b>0</b>	<b>0</b>		
<b>TOTAL ADMINISTRATIVE SERVICES</b>	<b>84</b>	<b>56</b>	<b>56</b>	<b>0</b>	
<b>010-1410: CITY ATTORNEY</b>					
Assistant City Attorney	2	2	1	(1)	4
City Attorney	1	1	1		
Claims Analyst I/II	1	1	1		
Deputy City Attorney	6	6	7	1	4
Executive Assistant (Legal)	1	1	1		
Executive Assistant to City Attorney	1	1	1		
Legal Secretary I/II	3	3	3		
Liability Claims Investigator I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary (Legal)	2	2	2		
<b>TOTAL CITY ATTORNEY</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>0</b>	
<b>010-1901: CITY AUDITOR</b>					
Audit Assistant I/II	1	0	1	1	5
City Auditor	1	1	1		
Deputy City Auditor I/II/Sr	0	4	4		
Internal Auditor I/II/Sr	4	0	0		
<b>TOTAL CITY AUDITOR</b>	<b>6</b>	<b>5</b>	<b>6</b>	<b>1</b>	
<b>010-1101: CITY CLERK</b>					
Assistant City Clerk I/II	1	1	1		
City Clerk	1	1	1		
Deputy City Clerk I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	2	2		
Records Research Specialist	1	1	1		
Senior Deputy City Clerk	1	1	1		
Supervising Deputy City Clerk	1	1	1		
<b>TOTAL CITY CLERK</b>	<b>9</b>	<b>8</b>	<b>8</b>		

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## **010-1000: CITY COUNCIL**

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
Admin Aide I/II	1	1	1		
Councilmember	6	6	6		
Mayor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	6
Supervising Office Assistant	0	0	1	1	7
<b>TOTAL CITY COUNCIL</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>	

## **CITY MANAGER**

### **010-1210: City Manager-Administration**

Administrative Aide I/II	0	0	2	2	6, 8
Administrative Analyst I/II/Senior/Principal	2	0	1	1	9
Agenda Coordinator	1	1	0	(1)	8
Assistant City Manager	1	0	0		
Assistant to the City Manager	1	1	1		
Budget Analyst I/II/Senior	1	0	0		
Budget Officer	1	1	1		
City Manager	1	1	1		
Deputy City Manager I/II	1	3	3		
Executive Assistant to City Manager	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	3	3		
Program Manager I/II	1	1	1		
Program Manager III	1	5	4	(1)	9
Supervising Office Assistant	0	1	0	(1)	7
<b>Total</b>	<b>14</b>	<b>18</b>	<b>18</b>	<b>0</b>	

### **010-1230: City Manager-Economic Development**

Deputy City Manager I/II	1	0	0		
Economic Development Analyst/Sr/Principal	2	1	1		
Economic Development Director	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Program Manager I/II	1	1	1		
Program Manager III	2	2	2		
<b>Total</b>	<b>9</b>	<b>7</b>	<b>7</b>		

## **TOTAL CITY MANAGER**

**23                      25                      25                      0**

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## FIRE

### 010-2610: Fire-Administration

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
Accounting Office Assistant I/II	0	2	0	(2)	10
Deputy Fire Chief I	2	2	2		
Deputy Fire Chief II	0	0	0		11
Executive Assistant	1	1	1		
Fire Battalion Chief	1	2	2		
Fire Captain	4	3	3		
Fire Chief	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	3	3		
Program Manager III	1	1	1		
Total	13	15	13	(2)	

### 010-2620: Fire-Fire Fighting

Fire Battalion Chief	6	6	6		
Fire Captain (B)	51	52	52		
Fire Fighter (B)	107	106	106		
Fire Fighter Engineer (B)	54	54	54		
Total	218	218	218		

### 010-2630: Fire-Fire Prevention

Fire Captain/Arson Investigator	1	0	0		
Hydrant Worker	1	1	1		
Senior Hydrant Worker	1	0	0		
Total	3	1	1		

### 010-2650: Fire-Training

Deputy Fire Chief	1	1	1		
Fire Captain (C)	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Total	3	3	3		

### 010-2660: Fire-Dispatch

Fire Captain	1	0	0		
Fire Telecommunications Specialist	1	0	0		
Fire Telecommunications Supervisor	3	0	0		
Fire Telecommunicator I/II	17	0	0		
Total	22	0	0		

## TOTAL FIRE

259      237      235      (2)

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b><u>HOUSING &amp; REDEVELOPMENT-Neighborhood Services</u></b>					
Administrative Aide	1	0	0		
Code Enforcement Field Manager	2	0	0		
Code Enforcement Officer I/II	13	0	0		
Maintenance Worker III	2	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	4	0	0		
Program Manager I/II	1	0	0		
Senior Code Enforcement Officer	3	0	0		
Senior Community Service Officer	1	0	0		
Supervising Office Assistant	1	0	0		
<b>TOTAL HOUSING &amp; REDEVELOPMENT</b>	<b>28</b>	<b>0</b>	<b>0</b>		
<b><u>HUMAN RESOURCES</u></b>					
<b>010-1610: Human Resources-Recruitment &amp; Workforce Planning</b>					
Human Resources Analyst I/II/Sr	3	3	3		
Office Assistant I/II/ Office Specialist/ Secretary (Conf.)	3	2	3	1	12
Program Manager III	1	1	1		
Supervising Office Assistant	0	0	1	1	12
<b>Total</b>	<b>7</b>	<b>6</b>	<b>8</b>	<b>2</b>	
<b>010-1620: Human Resources-Employee Relations</b>					
Deputy Director of Human Resources	0	1	1		
Director of Human Resources	1	1	1		
Executive Assistant (Confidential)	1	1	1		
Human Resources Analyst I/II/Sr	3	3	2	(1)	13
Office Assistant I/II/ Office Specialist/ Secretary (Conf.)	1	2	1	(1)	12
Program Manager III	1	1	1		
Supervising Human Resource Analyst	0	0	1	1	13
Supervising Office Assistant	1	1	0	(1)	12
<b>Total</b>	<b>8</b>	<b>10</b>	<b>8</b>	<b>(2)</b>	
<b>TOTAL HUMAN RESOURCES</b>	<b>15</b>	<b>16</b>	<b>16</b>	<b>0</b>	
<b><u>010-0130: NON-DEPARTMENTAL</u></b>					
Administrative Aide I/II	3	3	3		
Administrative Assistant/Sr	1	1	1		
Public Information Officer I/II	1	1	1		
<b>Total</b>	<b>5</b>	<b>5</b>	<b>5</b>		
<b><u>Non-Departmental Grant-funded (A)</u></b>					
Program Aide I/II	0	5	5		
<b>TOTAL NON-DEPARTMENTAL</b>	<b>5</b>	<b>10</b>	<b>10</b>		

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## PARKS AND RECREATION

### **010-3610/3643: Parks & Recreation-Administration/Arts**

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr/Principal	2	2	1	(1)	14
Administrative Assistant/Sr	0	0	1	1	14
Arts Commission Director	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	4	4	0	
Parks and Recreation Director	1	1	1		
Parks Superintendent	1	1	1		
Program Manager III	1	1	1		
Recreation Program Coordinator	0	0	1	1	15
Recreation Superintendent	1	1	1		
Recreation Supervisor	0	0	1	1	16
Sr. Accounting Office Assistant	1	0	0		
Supervising Office Assistant	1	0	0		
<b>Total</b>	<b>14</b>	<b>13</b>	<b>15</b>	<b>2</b>	

### **010-3620: Parks & Recreation-Parks & Street Trees**

Arborist	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	1	1		
Park Equipment Operator	4	4	4		
Park Facility Planner	1	1	1		
Parks Worker I/II/Aide	26	25	25		
Parks/Golf Course Supervisor	2	2	2		
Project Manager I/II/III	1	0	0		
Senior Parks Supervisor	1	0	0		
Senior Parks Worker I/II	6	6	6		
Senior Tree Surgeon	5	5	5		
Tree Maintenance Supervisor	1	0	0		
Tree Surgeon	4	3	3		
Tree Worker	5	6	6		
<b>Total</b>	<b>59</b>	<b>54</b>	<b>54</b>		

### **Parks & Recreation- Grant Funded (A)**

020-6129 JAIBG: Youth Outreach Coordinator	0	0	1	1	17
020-6129 JAIBG: Youth Outreach Worker	0	0	2	2	17
	<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>	

## **TOTAL PARKS AND RECREATION**

**73                  67                  72                  5**

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## POLICE

### 010-2410: Police-Administration

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
Accounting Office Assistant I/II	2	2	2		
Administrative Aide I/II	1	1	0	(1)	18
Administrative Analyst I/II/Senior/Principal	2	2	3	1	18
Audio Visual Specialist	1	1	1		
Code Enforcement Officer	2	2	2		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	5	4	4		
Program Manager I/II	2	2	0	(2)	19
Program Manager III	0	0	2	2	19
Sr. Accounting Office Assistant	1	1	1		
Sworn: Chief of Police	1	1	1		
Sworn: Deputy Chief of Police I	2	0	0		
Sworn: Deputy Chief of Police II	1	1	2	1	20
Sworn: Police Captain	0	0	0		
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (D)	6	6	6		
Sworn: Police Sergeant	4	3	4	1	21
Total	33	29	31	2	

### 010-2410/2466-67: Police-Animal Control

Animal Control Assistant	8	8	8		
Animal Control Officer	7	7	7		
Animal Control Supervisor	1	1	1		
Dispatcher	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	0	1	1		
Senior Animal Control Officer	1	1	1		
Total	18	18	18		

### 010-2420: Police-Field Operations

Administrative Aide	1	0	0		
Administrative Analyst I/II/Sr/Principal	0	1	2	1	22
Code Enforcement Field Manager	0	2	2		
Code Enforcement Officer I/II	0	12	17	5	22
Community Service Officer I/II	26	26	24	(2)	23
Maintenance Worker III	0	2	2		
Office Assistant I/II/ Office Specialist/ Secretary	6	10	12	2	22
Parking Violations Deputy	6	6	6		
Police Records Assistant I/II	1	1	1		
Program Manager I/II	0	1	1		
Senior Code Enforcement Officer	0	3	3		
Senior Community Service Officer	5	6	7	1	22
Sworn: Deputy Chief of Police I	0	2	2		
Sworn: Police Captain	2	2	2		
Sworn: Police Lieutenant	9	10	11	1	23
Sworn: Police Officer/Trainee (D)	241	241	235	(6)	20,21,23
Sworn: Police Sergeant	35	37	38	1	21,23
Vehicle Abatement Specialist	1	1	1		
Total	333	363	366	3	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b>010-2430: Police-Investigations</b>					
Crime Analyst	3	3	3		
Evidence Technician	11	13	14	1	23
Office Assistant I/II/ Office Specialist/ Secretary	1	2	2		
Police Records Assistant I/II	5	5	6	1	24
Senior Evidence Technician	3	3	3		
Supervising Evidence Technician	1	1	1		
Sworn: Deputy Chief of Police I	0	1	1		
Sworn: Police Captain	1	0	0		
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (D)	56	58	59	1	21
Sworn: Police Sergeant	10	10	11	1	21
<b>Total</b>	<b>93</b>	<b>98</b>	<b>102</b>	<b>4</b>	
<b>010-2460: Police-Support Services</b>					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Police Records Assistant I/II	33	33	32	(1)	24
Program Manager I/II	0	0	0		
Property Room Supervisor	1	1	1		
Supervising Police Records Assistant	2	2	2		
Sworn: Police Captain	1	1	1		
<b>Total</b>	<b>38</b>	<b>38</b>	<b>37</b>	<b>(1)</b>	
<b>010-2470: Police-Telecommunications</b>					
Police Telecommunicator I/II	33	33	33		
Police Telecommunications Supervisor	6	6	6		
Senior Police Telecommunications Supervisor	1	1	1		
<b>Total</b>	<b>40</b>	<b>40</b>	<b>40</b>		
<b>Police Grant-Funded (A)</b>					
020-6078 Crac-net: Police Sergeant	1	1	1		
020-6091 Auto Theft: Police Records Assistant II	1	1	1		
020-6129 JAIBG: Youth Outreach Coordinator	1	1	0	(1)	17
020-6129 JAIBG: Youth Outreach Worker	2	2	0	(2)	17
020-6131 OES Domestic Violence Prevention: Police Officer	1	1	1		
020-6147 Mmet: Police Officer	2	1	1		
020-6160 DUI Enforcement: Police Officer	2	2	0	(2)	(A)
020-6165 Children Exposed to D.V.: Police Officer	0	1	1		
020-6190 Project Safe Neighborhoods: Firearms Examiner	0	0	1	1	(A)
024-6418 State COPS Block Grant: Police Officer	4	4	0	(4)	(A)
025-6417 Federal Block Grant: Crime Analyst	2	2	2		
025-6417 Federal Block Grant: Police Officer	2	1	1		
	<b>18</b>	<b>17</b>	<b>9</b>	<b>(8)</b>	
<b>TOTAL POLICE</b>	<b>573</b>	<b>603</b>	<b>603</b>	<b>0</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## PUBLIC WORKS

### **010-3010: Public Works-Administration**

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
Admin. Analyst I/II/Senior/Principal (1 CIP-funded)	0	0	1	1	25
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	3	4	1	25
Program Manager III	0	0	1	1	26
Public Works Director	1	1	1		
Records Specialist	1	1	1		
Supervising Office Assistant	1	2	2		
<b>Total</b>	<b>6</b>	<b>8</b>	<b>11</b>	<b>3</b>	

### **010-3020: Public Works-Engineering**

Admin. Analyst I/II/Senior/Principal (1 CIP-funded)	2	2	0	(2)	25,26
Assistant City Traffic Engineer	1	1	1		
City Traffic Engineer	1	1	1		
Deputy Public Works Director/Engineering	1	1	1		
Engineering Aide/Engineering Technician I/II/Sr	5	5	2	(3)	27
Engineering Services Manager	0	2	2		
Jr/Asst/Assoc Engineer/Traffic Engineer	16	15	14	(1)	27
Office Assist. I/II/ Office Spec/Secretary (2 CIP-funded)	3	3	2	(1)	25
Program Manager III	2	0	0		
Project Manager I/II (CIP-funded)	1	1	1		
Public Works Inspector	3	3	0	(3)	27
Senior Civil Engineer	3	3	2	(1)	27
<b>Total</b>	<b>38</b>	<b>37</b>	<b>26</b>	<b>(11)</b>	

### **010-3060: Public Works-Operations & Maintenance**

Deputy Public Works Director/Operations & Maintenance	1	1	1		
Electrical Maintenance Worker	3	0	0		
Eng. Aide/Traffic Eng. Aide/ Eng. Technician I/II/Sr.	3	3	3		
Maintenance Repair Technician I/II (5 grant funded)	0	42	41	(1)	25
Maintenance Worker I/II	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	3	3	3		
Public Works Equipment Operator I/II	16	0	0		
Public Works Equipment Training Officer	1	1	1		
Public Works Heavy Equipment Operator	3	3	3		
Public Works Inspector	1	1	1		
Public Works Supervisor	1	3	3		
Administrative Assistant/SR	0	0	1	1	28
Sr Civil Engineer	1	1	1		
Sr Maintenance Repair Technician	7	8	7	(1)	29
Sr Pub Works Supvr/ Elec/ Traf	1	1	1		
Sr. Public Works Supv	1	1	1		
Sr Traffic Signal Electrician	1	1	1		
Supervising Office Assistant	1	0	0		
Traffic Maintenance Supervisor	1	1	1		
Traffic Maintenance Worker I/II	10	0	0		
Traffic Signal Electrician/Trainee	4	7	7		
<b>Total</b>	<b>60</b>	<b>77</b>	<b>76</b>	<b>(1)</b>	



# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b>010-3090: Public Works-Central Building Maintenance</b>					
Building Maintenance Superintendent	0	1	1		
Craft Maintenance Worker I/II	0	7	6		5
Electrician I/II	0	2	2		
Facilities Maintenance Worker III	0	1	0	(1)	28
Facilities Maint Wkr I/II/ Facility Aide	0	7	7		
Heating/Air Conditioning Mechanic	0	2	2		
Maintenance Repair Technician I/II	0	0	1		25
Office Assist I/II/ Office Spec/ Secretary (1 CIP funded)	0	2	2		
Project Manager I/II/III (1 CIP funded)	0	3	3		
Senior Electrician	0	1	1		
Senior Facilities Maintenance Supervisor	0	2	2		
Senior Facility Maintenance Worker	0	1	1		
Supervising Office Assistant	0	1	1		
Total	0	30	29	(1)	
<b>Public Works Grant-funded (A)</b>					
Measure K: Maintenance Repair Technician I/II	0	6	0	(6)	29
Measure K: Public Works Equipment Operator	6	0	0		
Total	6	6	0	(6)	
<b>TOTAL PUBLIC WORKS</b>	<b>110</b>	<b>158</b>	<b>142</b>	<b>(16)</b>	
<b>TOTAL GENERAL/GRANT FUND</b>	<b>1,212</b>	<b>1,212</b>	<b>1,200</b>	<b>(12)</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## ENTERPRISE FUNDS

### 455-3066: GARDEN REFUSE COLLECTION

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
Engineering Technician I/II	0	0	0		
Public Works Maintenance Worker	1	0	0		
Public Works Equipment Operator I/II	17	0	0		
Public Works Supervisor	1	0	0		
Senior Maintenance Worker	1	0	0		
<b>TOTAL GARDEN REFUSE COLLECTION</b>	<b>20</b>	<b>0</b>	<b>0</b>		

### 481-3650: GOLF COURSES

Golf Professional	1	0	0		
Parks Equipment Operator	4	4	4		
Parks Worker I/II/ Aide	9	6	6		
Parks/Golf Course Supervisor	2	2	2		
Recreation Assistant I/II/Sr	2	2	2		
Senior Golf Course Supervisor	1	1	1		
Senior Parks Worker I/II	1	1	1		
<b>TOTAL GOLF COURSES</b>	<b>20</b>	<b>16</b>	<b>16</b>		

## MUNICIPAL UTILITIES

### WATER

#### 421-4210: Water-Policy, Planning, Management

Deputy Director of MUD/Water & Collection Systems	1	1	1		
Deputy Director of MUD/Water Resource Planning	1	1	1		
Junior/Assistant/Associate Civil Engineer	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
<b>Total</b>	<b>4</b>	<b>3</b>	<b>3</b>		

#### 421-4230: Water-Operations

Electrical Technician I/II	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	1	0	0		
Senior Water Systems Operator	4	0	0		
Water Operations Supervisor	1	0	0		
Water Systems Operator I/II	17	0	0		
<b>Total</b>	<b>24</b>	<b>0</b>	<b>0</b>		

### TOTAL WATER

**28                      3                      3**

## PERSONNEL LISTING BY FUND AND BUDGET UNIT

### WASTEWATER

#### 431-4311: Wastewater-Administration

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
Adm. Analyst I/II/Senior/Principal	1	1	1		
Deputy Director of MUD/Wastewater	0	1	1		
Director of Municipal Utilities	1	1	1		
Engineering Aide/ Tech I/II/Sr	1	0	0		
Executive Assistant	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	0	1	1		
Regulatory Compliance Officer	0	0	1	1	30
Senior Civil Engineer	1	0	0		
<b>Total</b>	<b>5</b>	<b>4</b>	<b>5</b>	<b>1</b>	

#### 431-4312: Engineering CIP

Associate Mechanical Engineer	1	0	0		
Deputy Director of MUD/Wastewater	1	0	0		
Engineering Manager/Assistant MUD Director	1	1	1		
Engineering Aide/ Tech I/II/Sr	2	1	1		
Junior/Assistant/Associate-Civil/Engineer	2	2	3	1	31
Office Assistant I/II/ Office Specialist/ Secretary	2	1	1		
Public Works Inspector	1	1	1		
Senior Civil Engineer	2	2	2		
Senior Environmental Control Officer	1	1	0	(1)	31
<b>Total</b>	<b>13</b>	<b>9</b>	<b>9</b>	<b>0</b>	

#### 431-4330: Wastewater-Operations & Maintenance

Accounting Office Assistant I/II	0	0	0		
Collection Systems Supervisor	2	0	0		
Collections Systems Operator I/II	22	0	0		
Electrical Technician I/II	3	0	0		
Heavy Equipment Operator	3	0	0		
Maintenance Worker I/II	0	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	2	0	0		
Plant Maintenance Machinist	1	0	0		
Plant Maintenance Mechanic	10	0	0		
Plant Maintenance Supervisor	1	0	0		
Plant Operations Supervisor	1	0	0		
Plant Operator I/II	8	0	0		
Secretary	1	0	0		
Senior Collection Systems Operator	5	0	0		
Senior Plant Maintenance Mechanic	4	0	0		
Senior Plant Maintenance Supervisor	1	0	0		
Senior Plant Operations Supervisor	1	0	0		
Senior Plant Operator	10	0	0		
<b>Total</b>	<b>75</b>	<b>0</b>	<b>0</b>		

### TOTAL WASTEWATER

<b>93</b>	<b>13</b>	<b>14</b>	<b>1</b>
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# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b>421-4241, 431-4341: Regulatory Compliance</b>					
Environmental Control Officer	2	0	0		
Occupational Health & Safety Compliance Specialist	1	0	0		
Regulatory Compliance Officer	1	1	0	(1)	30
Technical Services Supervisor	1	0	0		
Total	5	1	0	(1)	
<b>STORMWATER</b>					
<b>441-4410: Stormwater-Policy, Planning, Management</b>					
Administrative Analyst I/II/Senior/Principal	1	1	1		
Environmental Control Officer	2	1	0	(1)	32
Program Manager I/II	1	0	1	1	32
Total	4	2	2	0	
<b>441-4430: Stormwater-Operations</b>					
Collections Systems Operator I/II	2	0	0		
Maintenance Worker	0	0	0		
Plant Maintenance Mechanic	3	0	0		
Senior Collections Systems Operator	1	0	0		
Total	6	0	0		
<b>TOTAL STORMWATER</b>	<b>10</b>	<b>2</b>	<b>2</b>		
<b>TOTAL MUNICIPAL UTILITIES</b>	<b>136</b>	<b>19</b>	<b>19</b>	<b>0</b>	
<b>TOTAL ENTERPRISE FUNDS</b>	<b>176</b>	<b>35</b>	<b>35</b>	<b>0</b>	

## PERSONNEL LISTING BY FUND AND BUDGET UNIT

Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
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### **SPECIAL REVENUE/DISTRICT FUNDS**

#### **416-4020: CENTRAL PARKING DISTRICT**

Office Assistant I/II/ Office Specialist/ Secretary	2	1	1		
Parking Facility Manager	1	1	1		
Supervising Parking Attendant	0	0	2	2	29
<b>TOTAL CENTRAL PARKING DISTRICT</b>	<b>3</b>	<b>2</b>	<b>4</b>	<b>2</b>	

### **COMMUNITY DEVELOPMENT/REDEVELOPMENT FUNDS**

#### **FUNDS 052, 053, 054: COMMUNITY DEVELOPMENT BLOCK GRANT**

Administrative Aide I/II	1	1	0	(1)	33
Administrative Analyst I/II/ Senior/Principal	1	0	1	1	33
Deputy Housing Director	0	1	1		
Housing Financial Advisor I/II/Sr	2	2	2		
Housing Programs Supervisor	1	1	1		
Housing Rehabilitation Counselor I/II/Sr	2	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Program Manager III	0	1	1		
Supervising Office Assistant	1	1	1		
<b>Total</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>	

#### **FUND 330: REDEVELOPMENT AGENCY FUND**

Administrative Aide I/II	2	1	0	(1)	33
Administrative Analyst I/II/ Senior/Principal	0	1	2	1	33
Economic Dev. Analyst/Sr./Prin.	2	4	4		
Executive Assistant	1	1	1		
Housing and Redevelopment Director	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	1	1		
Program Manager I/II	0	1	1		
Real Property Agent I/II/Senior	3	3	3		
Redevelopment Manager	1	2	2		
Supervising Real Property Agent	1	1	1		
<b>Total</b>	<b>13</b>	<b>16</b>	<b>16</b>	<b>0</b>	

#### **TOTAL CDBG & REDEVELOPMENT**

**22                  25                  25                  0**

### **DEVELOPMENT SERVICES**

#### **048-1810: Development Services-Administration**

Administrative Analyst I/II/Senior/Principal	1	0	0		
Community Development Director	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Project Manager I/II/III	0	1	1		
<b>Total</b>	<b>5</b>	<b>5</b>	<b>5</b>		

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b>048-1820: Development Services-Planning</b>					
Administrative Analyst I/II	1	0	0		
Assistant/Associate Planner	2	4	4		
Deputy Community Development Director/Planning	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	3	4	1	34
Planning Technician I/II	2	2	2		
Project Manager I/II/III	0	1	1		
Senior Plan Technician	1	1	1		
Senior Planner	5	5	5		
Supervising Office Assistant	1	1	1		
<b>Total</b>	<b>16</b>	<b>18</b>	<b>19</b>	<b>1</b>	
<b>048-1830: Development Services-Building</b>					
Building Permit Technician	0	0	1	1	35
Combination Inspector I/II	11	11	11		
Deputy Building Official	1	1	1		
Deputy Community Development Director/Building	1	1	1		
Junior/Assistant/Associate Civil Engineer	1	2	1	(1)	36
Office Assistant I/II/ Office Specialist/ Secretary	4	4	3	(1)	35
Plan Check Engineer	1	1	2	1	36
Plan Checker I/II/Sr	6	7	7		
Revenue Assistant I/II	1	1	1		
Supervising Combination Inspector	2	3	3		
Supervising Office Assistant	1	1	1		
Supervising Plan Checker/Structural Engineer	1	1	1		
<b>Total</b>	<b>30</b>	<b>33</b>	<b>33</b>	<b>0</b>	
<b>048-2631: Development Services-Fire Review Services</b>					
Code Enforcement Supervisor	0	0	1	1	37
Deputy Fire Chief	1	1	1		
Fire Captain (E)	3	4	4		
Fire Fighter (E)	2	2	1	(1)	38
Fire Protection Engineer	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Plan Checker I/II	0	1	0	(1)	34
Senior Code Enforcement Officer	1	1	0	(1)	37
<b>Total</b>	<b>10</b>	<b>12</b>	<b>10</b>	<b>(2)</b>	
<b>048-3027: Development Services-Development Review</b>					
Administrative Analyst I/II/Sr/Principal	0	1	1		
Eng. Aide/Engineering Technician I/II/Sr.	1	1	4	3	27
Engineering Services Manager	0	1	1		
Junior/Assistant/Associate Civil Engineer	10	10	11	1	27
Office Assistant I/II/ Office Specialist/ Secretary	1	0	0		
Program Manager I/II	2	1	1		
Public Works Inspector	1	2	5	3	27
Sr. Civil Engineer	1	1	2	1	27
Supervising Office Assistant	1	0	0		
<b>Total</b>	<b>17</b>	<b>17</b>	<b>25</b>	<b>8</b>	
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>78</b>	<b>85</b>	<b>92</b>	<b>7</b>	

## PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b><u>042-2660: EMERGENCY COMMUNICATIONS</u></b>					
Fire Captain	0	1	1		
Fire Telecommunicator I/II	0	17	17		
Fire Telecommunications Specialist	0	1	1		
Fire Telecommunications Supervisor	0	3	3		
<b>TOTAL EMERGENCY COMMUNICATIONS</b>	<b>0</b>	<b>22</b>	<b>22</b>		
<b><u>043-2670: FIRE EMERGENCY MEDICAL TRANSPORT (I)</u></b>					
Accounting Office Assistant I/II	1	1	1		
Emergency Med Svcs Transport Technician	34	36	36		
Fire Captain	3	3	0	(3)	39
Fire Fighter	0	0	0		
Secretary	1	1	1		
<b>TOTAL EMERG. MEDICAL TRANSPORT</b>	<b>39</b>	<b>41</b>	<b>38</b>	<b>(3)</b>	
<b><u>LIBRARY</u></b>					
<b><u>040-6500: Cooperative Library System (A)</u></b>					
Library Division Manager	1	1	1		
Library Driver/Clerk	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Supervising Librarian	1	1	1		
<b>Total</b>	<b>4</b>	<b>4</b>	<b>4</b>		
<b><u>041-3510: Library-Administration</u></b>					
Administrative Analyst I/II/Sr/Prin	0	1	1		
Deputy Director of Library Services	1	1	1		
Director of Library Services	1	1	1		
Executive Assistant	1	1	1		
Library Driver/Clerk	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Program Manager I/II	1	0	0		
Sr. Accounting Office Assistant	1	1	1		
<b>Total</b>	<b>8</b>	<b>8</b>	<b>8</b>		
<b><u>041-3520: Library-Public Services</u></b>					
Bookmobile Driver/Circulation Assistant	1	1	1		
Circulation Assistant I/II	19	18	18		
Librarian Trainee/I/II	21	22	20	(2)	40
Library Aide I/II	12	10	10		
Library Assistant I/II	14	13	13		
Library Division Manager	2	3	3		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Senior Library Aide	1	1	1		
Senior Library Assistant	3	3	3		
Supervising Librarian	8	7	7		
<b>Total</b>	<b>83</b>	<b>80</b>	<b>78</b>	<b>(2)</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b>041-3530: Library-Technical Services</b>					
Applications Programmer Analyst I/II/Sr.	2	2	2		
Computer Application/Programming Supervisor	1	1	1		
Librarian Trainee/I/II	2	1	3	2	40
Library Aide I/II	2	2	2		
Library Assistant I/II	4	4	4		
Micro-Computer Specialist I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Sr. Accounting Office Assistant	1	1	1		
Supervising Librarian	1	1	1		
Total	18	17	19	2	
<b>TOTAL LIBRARY (F)</b>	<b>113</b>	<b>109</b>	<b>109</b>	<b>0</b>	
<b>072-6900: MAINTENANCE ASSESSMENT DISTRICT</b>					
Parks Worker I/II/Aide	0	1	1		
Project Manager I/II/III	0	1	1		
<b>TOTAL MAINT. ASSESSMENT DISTRICT</b>	<b>0</b>	<b>2</b>	<b>2</b>		
<b>044-3623-46: RECREATION</b>					
Administrative Aide I/II	0	1	1		
Administrative Analyst I/II/Senior/Principal	0	0	1	1	41
Craft Maintenance Worker I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	2	2		
Recreation Assistant I/II/Sr.	12	11	10	(1)	41
Recreation Program Coordinator	8	8	7	(1)	15
Recreation Supervisor	5	5	4	(1)	16
Sports Commission Director	1	1	1		
<b>TOTAL RECREATION</b>	<b>28</b>	<b>29</b>	<b>27</b>	<b>(2)</b>	
<b>SAFE NEIGHBORHOOD MEASURE</b>					
<b>081-2636 Fire</b>					
Fire Captain (B) (H)	0	0	4	4	42
Fire Fighter (B) (H)	0	0	10	10	42
Fire Fighter Engineer (B) (H)	0	0	5	5	42
	0	0	19	19	
<b>081-2436 Police</b>					
Sworn: Police Officer/Trainee (D)	0	0	20	20	42
Sworn: Police Sergeant	0	0	4	4	42
	0	0	24	24	
<b>TOTAL SAFE NEIGHBORHOOD MEASURE (G)</b>	<b>0</b>	<b>0</b>	<b>43</b>	<b>43</b>	



# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b><u>047-3080: SOLID WASTE &amp; RECYCLING</u></b>					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Solid Waste Manager	1	1	1		
<b>TOTAL RECYCLING PROGRAM</b>	<b>2</b>	<b>2</b>	<b>2</b>		
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>285</b>	<b>317</b>	<b>364</b>	<b>47</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## INTERNAL SERVICE FUNDS

### EQUIPMENT FUNDS

#### FLEET

##### **501-5021: Fleet-Administration**

Assistant Fleet Manager	0	0	0
Facilities Maint Wkr I/II/ Facility Aide	2	2	2
Fleet Manager	1	1	1
Fleet Operations Coordinator	1	1	1
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2
Supervising Mechanic	2	2	2
<b>Total</b>	<b>8</b>	<b>8</b>	<b>8</b>

##### **501-5023: Fleet-Equipment Maintenance**

Auto Painter/Repair Worker	1	1	1
Fleet Equipment Parts Assistant	1	1	1
Mechanic I/II/III	21	20	20
Welder/Fabricator Specialist	1	1	1
<b>Total</b>	<b>24</b>	<b>23</b>	<b>23</b>

#### **TOTAL FLEET**

**32      31      31**

#### **TOTAL EQUIPMENT FUNDS**

**32      31      31**

### INSURANCE FUNDS

#### **541-5700: RISK MANAGEMENT**

Office Assistant I/II/ Office Specialist/ Secretary (Conf)	1	1	1
<b>TOTAL RISK MANAGEMENT</b>	<b>1</b>	<b>1</b>	<b>1</b>

#### **551-5600: WORKERS' COMPENSATION AND BENEFITS**

Administrative Aide	1	0	0
Office Assistant I/II/ Office Specialist/ Secretary (Conf)	4	3	3
Workers' Compensation Analyst	1	1	1
<b>TOTAL WORKERS' COMP/BENEFITS (9)</b>	<b>6</b>	<b>4</b>	<b>4</b>

#### **561-5950: HEALTH BENEFITS**

Administrative Aide I/II	0	1	1
Office Assistant I/II/ Office Specialist/ Secretary (Conf)	0	1	1
<b>TOTAL HEALTH BENEFITS (9)</b>	<b>0</b>	<b>2</b>	<b>2</b>

#### **TOTAL INSURANCE FUNDS**

**7      7      7**

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b>INFORMATION TECHNOLOGY FUNDS</b>					
<b><u>502-5100: INFORMATION TECHNOLOGY</u></b>					
Application Prog/Analyst I/II/Sr.	9	11	11		
Computer Application/Programmer Supervisor	7	7	7		
Deputy IT Director	1	1	1		
Director of IT	1	1	1		
Executive Assistant	0	0	0		
GIS Programmer Analyst I/II/Sr.	3	3	3		
GIS Specialist I/II	1	1	1		
IT Training Coordinator	1	1	1		
Micro-Computer Specialist I/II	5	4	4		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Program Manager I/II	1	1	1		
Sr Geographic Information Specialist	2	1	1		
Total	32	32	32		
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>32</b>	<b>32</b>	<b>32</b>		
<b>SERVICE FUNDS</b>					
<b><u>508-5420: CENTRAL DUPLICATING</u></b>					
Reprographics Supervisor	1	1	1		
Reprographics Technician I/II	1	1	1		
<b>TOTAL CENTRAL DUPLICATING</b>	<b>2</b>	<b>2</b>	<b>2</b>		
<b><u>581-4334: MUNICIPAL UTILITIES-LABORATORY</u></b>					
Chemist	2	0	0		
Laboratory Supervisor	1	0	0		
Laboratory Technician	4	0	0		
Microbiologist	1	0	0		
<b>TOTAL MUNICIPAL UTILITIES LAB</b>	<b>8</b>	<b>0</b>	<b>0</b>		
<b><u>306-7031: PUBLIC ART FUND</u></b>					
Public Art Manager	1	1	1		
<b>TOTAL PUBLIC ART</b>	<b>1</b>	<b>1</b>	<b>1</b>		
<b><u>504-5300: TELECOMMUNICATIONS</u></b>					
Telecommunications Coordinator	1	1	1		
<b>TOTAL TELECOMMUNICATIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>		
<b>TOTAL SERVICE FUNDS</b>	<b>12</b>	<b>4</b>	<b>4</b>		
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>83</b>	<b>74</b>	<b>74</b>		
<b>TOTAL ALL FUNDS</b>	<b>1,756</b>	<b>1,638</b>	<b>1,673</b>	<b>35</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2003-04	Adopted Budget 2004-05	Allocation 2005-06	Change from 2004-05	Endnote Number
<b>SUMMARY OF PERSONNEL BY FUND</b>					
<b>General Fund (including grant-funded)</b>	<b>1,212</b>	<b>1,212</b>	<b>1,200</b>	<b>(12)</b>	
<b>Enterprise Funds</b>					
Garden Refuse	20	0	0	0	
Golf	20	16	16	0	
Stormwater	10	2	2	0	
Wastewater	93	13	14	1	
Water	28	3	3	0	
Regulatory Compliance	5	1	0	(1)	
<b>Total Enterprise Funds</b>	<b>176</b>	<b>35</b>	<b>35</b>	<b>0</b>	
<b>Special Revenue/District Funds</b>					
Central Parking	3	2	4	2	
Community Development Block Grant	9	9	9	0	
Redevelopment	13	16	16	0	
Development Services	78	85	92	7	
Emergency Communications	0	22	22	0	
Emergency Medical Transport	39	41	38	(3)	
Library	113	109	109	0	
Maintenance District	0	2	2	0	
Recreation	28	29	27	(2)	
Safe Neighborhood Measure	0	0	43	43	
Solid Waste & Recycling	2	2	2	0	
<b>Total Special Revenue/District Funds</b>	<b>285</b>	<b>317</b>	<b>364</b>	<b>47</b>	
<b>Internal Service Funds</b>					
Fleet	32	31	31	0	
Risk Management	1	1	1	0	
Workers' Compensation/Benefits	6	4	4	0	
Health Benefits	0	2	2	0	
Information Technology	32	32	32	0	
Central Duplicating	2	2	2	0	
Municipal Utilities Laboratory	8	0	0	0	
Public Art	1	1	1	0	
Telecommunications	1	1	1	0	
<b>Total Internal Service Funds</b>	<b>83</b>	<b>74</b>	<b>74</b>	<b>0</b>	
<b>TOTAL ALL FUNDS</b>	<b>1,756</b>	<b>1,638</b>	<b>1,673</b>	<b>35</b>	

## PERSONNEL LISTING

### Endnotes

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- 1 Reclassify 1 Material Specialist position as an Audit Assistant
- 2 Reclassify 1 Supervising Accounting Office Assistant position as a Senior Accounting Office Assistant
- 3 Transfer 1 Customer Service position, 6 Revenue Assistant I/II positions, 1 Rev Assistant III position, and 1 Supervising Revenue Assistant position from Treasury/Revenue Services to Utility Billing
- 4 Reclassify 1 Assistant City Attorney position as a Deputy City Attorney
- 5 Transfer 1 Craft Maintenance Worker position from PW to the Auditor's Office and reclassify as an Audit Assistant
- 6 Transfer 1 Secretary position from City Council to CM Admin and reclassify as an Admin. Aide
- 7 Transfer 1 Supervising Office Assistant position from CM Admin to City Council
- 8 Reclassify 1 Agenda Coordinator position as an Administrative Aide I/II
- 9 Reclassify 1 Program Manager position as a Principal Administrative Analyst
- 10 Eliminate 2 Accounting Office Assistant positions
- 11 Resolution 04-097 Positions of Deputy Fire Chief I and II created
- 12 Transfer 1 Supervising Office Assistant and 1 Office Specialist position between divisions
- 13 Reclassify 1 Human Resource Analyst position as a Supervising Human Resource Analyst
- 14 Reclassify 1 Administrative Analyst position as an Administrative Assistant
- 15 Transfer 1 Recreation Program Coordinator position from the 044 fund to the General Fund
- 16 Transfer 1 Recreation Supervisor position from the 044 Fund to the GF
- 17 Transfer 3 grant funded positions from Police to Parks and Recreation
- 18 Reclassify 1 Administrative Aide position as an Administrative Analyst
- 19 Reclassify 2 Program Manager I/II positions as Program Manager IIIs
- 20 Reclassify 1 Police Officer position as a Deputy Chief of Police II
- 21 Transfer 2 Police Sergeant and 1 Police Officer positions between divisions
- 22 1 Admin. Analyst, 5 Code Enforcement Officer, 2 Office Assistant, and 1 Sr. Code Enf. Officer positions created through Resolution #04-0825. Positions may be filled as funding becomes available.
- 23 Reclassify 1 Community Service Officer position as an Evidence Technician, and 1 Community Service Officer position traded for promotional cost of reclassifying 1 Sergeant position as a Lieutenant and 4 Police Officer positions as Sergeants.
- 24 Transfer 1 Police Records Assistant position between divisions
- 25 Transfer between divisions: 1 Admin. Analyst; 1 Office Specialist; 1 Maintenance Repair Technician positions
- 26 Reclassify 1 Admin. Analyst position as a Program Manager III and transfer between divisions
- 27 Transfer: 3 Engineering Aide/Tech positions; 1 Asst. Engineer position ; 3 Public Works Inspector positions; and 1 Sr. Civil Engineer position from Engineering to Development Review
- 28 Reclassify 1 Facilities Maint. Wrkr III position as a Sr. Admin. Asst. and transfer between divisions
- 29 Eliminate: 4 Maintenance Repair Technician and 1 Sr. Maintenance Worker positions. Reclassify 2 Maintenance Repair Technician positions as Supervising Parking Attendants and transfer from Public Works to the Central Parking District. Senior Maintenance Worker and Senior Traffic Maintenance Worker positions abolished and Senior Maintenance Repair Technician position established through Resolution 05-0033.
- 30 Transfer 1 Regulatory Compliance Officer position to Wastewater
- 31 Reclassify 1 Sr. Env. Control Officer as an Assistant Engineer
- 32 Reclassify 1 Environmental Control Officer position as a Program Manager I/II
- 33 Reclassify 2 Administrative Aide positions as Administrative Analysts
- 34 Transfer 1 Plan Checker position from Fire Prevention to CDD and reclassify as an Office Assistant
- 35 Reclassify 1 Office Specialist position as a Building Permit Technician
- 36 Reclassify 1 Associate Civil Engineer position as a Plan Check Engineer
- 37 Reclassify 1 Senior Code Enforcement Officer position as a Code Enforcement Supervisor
- 38 Eliminate 1 Fire Fighter position
- 39 Eliminate 3 Fire Captain positions
- 40 Transfer 2 Librarian Trainee/III positions between divisions in the 041 Fund
- 41 Reclassify 1 Recreation Assistant position as an Administrative Analyst
- 42 Positions created through Measure W: includes mid-year additions to FY 2004-5 and new positions in FY 2005-06

## PERSONNEL LISTING

### Endnotes

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- (A) Grant-funded positions are authorized to be added as grant funding requires; positions are eliminated when grant funding ends. Positions correspond to the grant period, and do not necessarily correspond to the City's fiscal year.
- (B) Up to 84 of the Fire Captains, Fire Engineers and Firefighters in Fire Fighting may be paramedics. Up to 3 of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 13 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.
- (C) 1 Fire Captain may be designated a Hazmat Specialist.
- (D) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Personnel Director, reclassify trainees as Police Officers.
- (E) Fire Captains and Firefighters in Fire Prevention may be designated Deputy Fire Marshals.
- (F) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.
- (G) The City Manager is authorized to fill additional Measure W Police and Fire positions for years 3 through 5 if additional Measure W revenue is available.
- (H) Up to 7 of the Fire Captains, Fire Engineers and Firefighters in Measure W may be paramedics.
- (I) Up to 74 positions may be filled per resolution 02-0481 as need by additional transport stations.

Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.

Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime.

The City Manager is authorized to transfer from fund balance to handle approved MOU and classification changes/expenses.



CITY OF STOCKTON

***GENERAL FUND DEPARTMENT BUDGETS***

## ***GENERAL FUND DEPARTMENT BUDGETS***

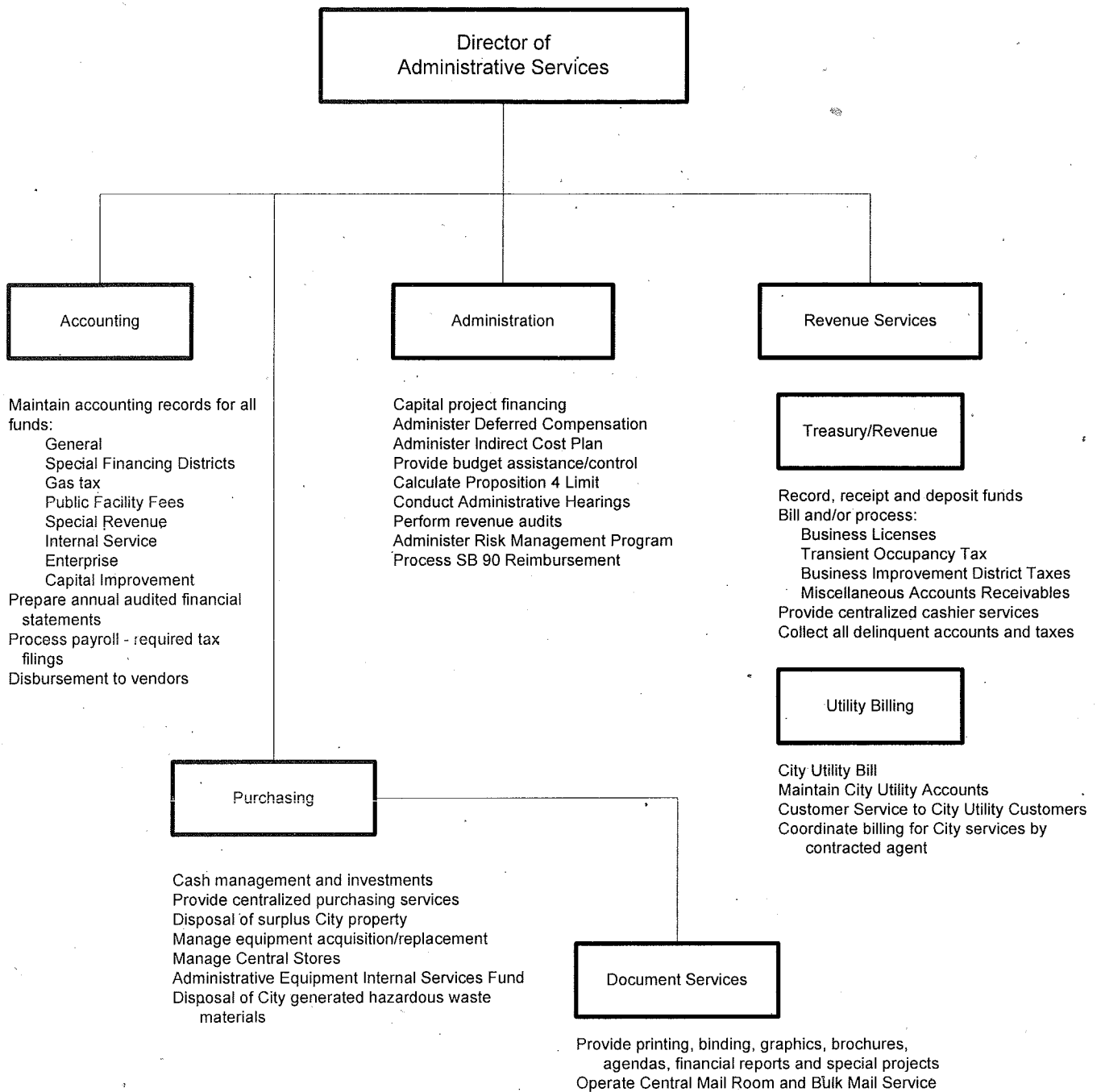
The General Fund receives revenue that is not restricted to special purposes and can be used to support general government functions. The budgets in this section detail the budget, personnel, mission, function, highlights, prior year objectives and accomplishments, and budget year objectives for each General Fund Department and budget unit.





CITY OF STOCKTON

***ADMINISTRATIVE SERVICES***



**ADMINISTRATIVE SERVICES  
ORGANIZATION CHART**

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$3,312,687	\$3,308,863	\$3,520,125	\$211,262	6%
Other Services	2,140,420	1,609,779	1,596,816	(12,963)	-1%
Materials/Supplies	194,595	89,060	107,418	18,358	21%
Other Expenses	13,250	30,378	32,755	2,377	8%
Capital Outlay	20,220	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$5,681,172</b>	<b>\$5,038,080</b>	<b>\$5,257,114</b>	<b>\$219,034</b>	<b>4%</b>
<b>POSITION ALLOCATION</b>	<b>84</b>	<b>56</b>	<b>56</b>		
(Central Building Maintenance Division moved to Public Works Department in 04-05)					

### **MISSION STATEMENT**

To provide financial, administrative, and technical support to City departments and decision-makers, and to safeguard and facilitate the optimal use of City resources.

### **HIGHLIGHTS**

Revenue Services has assumed the administration of several new programs, including the Senior Low Income and Disabled Low Income garbage discount program, the Emergency Communications System Access fee, and the permit parking districts.

Revenue Services has also implemented the Spanish language module of the Interactive Voice Response (IVR) system which allows customers to access information about their utility accounts in Spanish via telephone. The Revenue Services/Information Technology team completed the Automated Call Distribution (ACD) system and will be installing the HTE Click 2 Gov module for utility billing which allows customers to access utility account information and make utility payments via the internet. These automated services are helping mitigate the impact of the growth in the City's utility accounts which have increased more than 50% in the last ten years. In the last two years utility accounts have increased about 10% per year and are projected to continue growing at the same rate for the next several years.

Accounts Payable and Payroll sections have been consolidated into the Disbursements Unit. The reorganization is improving efficiency by sharing management, staff, and physical resources. The Accounting Unit received two prestigious awards for the City's 2002-03 Comprehensive Annual Financial Report (CAFR). The first award is the Certificate of Achievement for Excellence in Financial Reporting awarded by the Government Finance Officers Association (GFOA); the second is the Certificate of Outstanding Financial Reporting from the California Society of Municipal Finance Officers (CSMFO).

Purchasing and Accounting worked together to merge vendor database information. This process is a requirement for utilizing the latest version of the integrated financial software with HTE.

**BUDGET UNITS****Administration:** 010-1310

The Administration Division is responsible for coordinating and directing the activities of the Administrative Services Department. Department activities include directing the financial planning efforts of the City; monitoring revenue, billing, collection, investments, and disbursement of funds; reporting on accounting and financial activities; coordinating the City's purchasing activities; long-term debt and risk management; and processing business and animal licenses.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$245,754	\$283,469	\$282,640	(\$829)	0%
Other Services	180,459	186,032	214,154	28,122	15%
Materials/Supplies	6,768	10,656	10,962	306	3%
Other Expenses	2,360	5,775	6,190	415	7%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$435,341</b>	<b>\$485,932</b>	<b>\$513,946</b>	<b>\$28,014</b>	<b>6%</b>
<b>Position Allocation</b>	<b>7</b>	<b>8</b>	<b>8</b>		

**2004-05 Unit Objectives**

1. Evaluate the use of purchasing cards, purchase orders, petty cash and payment process; identify workflow and internal control improvements by August 2004.
2. Create a city-wide policy framework for evaluating debt financing proposals, and creating financing and refinancing strategies by September 2004
3. Review the structure of risk management throughout the city organization; recommend opportunities to enhance coordination of risk assessment, prevention and management by October 2004.
4. Develop a pilot training module including program summaries and forms for the state mandated program reimbursement process by May 2005.

**2004-05 Unit Accomplishments**

1. Evaluation was completed; the recommendation to moderately expand purchase card distribution was approved by the City Manager's Office in July 2004. Objective complete.
2. Draft debt policies and procedures for capital improvement and land-secured financing were developed and submitted to the City Manager for approval in March 2005.
3. The California Joint Powers Risk Management Authority conducted a Risk Management audit in November 2004. An administrative review, including audit recommendations, was completed in March 2005.
4. This objective was completed in October 2004.

**2005-06 Unit Objectives**

1. Review major revenue sources (sales tax, property tax, business license and utility user tax); recommend and implement revenue enhancing programs by June 2006.
2. Develop procedures for transmitting Internet wire transfers by June 2006.
3. Develop department training for agenda preparation by December 2005.

Accounting: 010-1320

The Accounting unit has responsibility for general ledger accounting, payroll and vendor payments for all departments of the City. This includes:

- Keeping an accurate and reliable record of all financial transactions
- Reporting and interpreting the City's financial position and results of operations prepared in accordance with generally accepted accounting principles applicable to municipal governments
- Maintaining a complete and accurate record of the City's land, buildings, improvements, infrastructure, and equipment
- Maintaining records on issued and outstanding financing issues
- Providing an accurate payment of employee's salaries and benefits and remitting timely payroll withholdings to respective agencies
- Providing payment of properly documented bills for materials and services purchased and received
- Monitoring the integrated financial management information system and controlling and implementing required changes

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$599,938	\$662,913	\$706,122	\$43,209	7%
Other Services	123,072	170,279	180,718	10,439	6%
Materials/Supplies	15,145	25,290	38,290	13,000	51%
Other Expenses	5,976	8,394	10,350	1,956	23%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$744,131</b>	<b>\$866,876</b>	<b>\$935,480</b>	<b>\$68,604</b>	<b>8%</b>
<b>Position Allocation</b>	<b>16</b>	<b>16</b>	<b>17</b>		

**2004-05 Unit Objectives**

1. Streamline the Accounts Payable process for paying travel costs by September 2004.
2. Finalize the audited Comprehensive Annual Financial Report (CAFR) for presentation to the City Council and City Manager by November 2004.
3. Reduce the number of steps needed to approve payment on a Purchase Order by June 2005.

**2004-05 Unit Accomplishments**

1. The new system for monitoring travel provides for the issuance of subsequent payments in accordance with travel policy (FIN-008). Objective completed September 2004.
2. The Comprehensive Annual Financial Report was completed December 2004.
3. A new procedure was implemented to automatically liquidate the remaining balance on a Purchase Order once the final invoice has been paid. Objective complete June 2005.

**2005-06 Unit Objectives**

1. Work with Information Technology to perform a study of efficiency options and confidentiality safeguards for Payroll and Disbursements' checks, 1099's and W-2's by June 2006.
2. Work with Information Technology to develop an automated process for preparing the available fund balance report by September 2005.

Treasury: 010-1331

Treasury ensures the proper recording, receipting, custody and deposit of all monies received by the City. The licensing section provides billing, collections, enforcement and audit/control of business licensing, dog permits, Transient Occupancy Tax, business improvement districts, and fire permit fees. This section also administers the preferential parking districts. Other debts owed to the City, such as code enforcement citations, cost recovery, revenue contracts, franchise fees and returned checks are billed and tracked by the Miscellaneous Accounts Receivable section. This section also monitors and administers the Utility Users Tax and Emergency Communications System Access fee programs. The collection section is responsible for the collection of unpaid delinquent accounts and the classification of uncollectible accounts.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$859,310	\$1,028,534	\$1,012,103	(\$16,431)	-2%
Other Services	137,630	166,496	177,416	10,920	7%
Materials/Supplies	21,314	18,225	20,225	2,000	11%
Other Expenses	1,089	6,853	6,861	8	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,019,343</b>	<b>\$1,220,108</b>	<b>\$1,216,605</b>	<b>(\$3,503)</b>	<b>0%</b>
<b>Position Allocation</b>	<b>22</b>	<b>22</b>	<b>13</b>		
(Utility Billing employees now shown in separate Utility Billing budget unit.)					

**2004-05 Unit Objectives**

1. Collection section - Identify and implement a more effective process for "skip-tracing" customers who owe monies to the City by March 2005.
2. Business License section – utilize information obtained from revised business license renewal forms to provide more thorough information in HTE business license module by June 2005.

**2004-05 Unit Accomplishments**

1. Staff is reviewing various internet vendor solutions as well as the utilization of traditional collection agency services for the most cost effective method of effecting collection of delinquent monies owed to the City. The new process will be implemented by June 2005.
2. Completed - June 2005. All business license records have been updated with information provided on the 2004 renewal applications.

**2005-06 Unit Objectives**

1. Develop and implement a program to increase compliance with the Stockton Municipal Code business license requirements by June 2006.
2. Provide Miscellaneous Accounts Receivable training to staff in other departments to allow their independent inquiry and report generation on accounts receivables pertinent to their department by January 2006.



Purchasing: 010-1340

The Purchasing Unit functions within a centralized purchasing model as outlined in the City Charter and Municipal Code. The unit provides professional purchasing for all supplies and services necessary for the efficient operation of City departments. Purchasing assists with procurement projects, from evaluation to final negotiation and purchase, continually working to maintain quality for every tax dollar spent. Purchasing is responsible for ensuring a fair, effective and responsive procurement program to maximize the purchasing power of the City. Purchasing is also responsible for managing the City's investment portfolio, providing management oversight of the City's investments and banking relationships.

The unit is responsible for the:

- Purchase, storage, issuance and record keeping of all supplies, materials, and equipment used by departments or agencies of the City
- Investment of City funds
- Operation of Central Stores to reduce costs by means of standardization and forecast buying
- Custody of scrap and surplus items and their disposal by auction, bid or negotiated sale
- Operation of a central duplication facility for in-house printing and administration of the Equipment Internal Service Fund
- Handling, processing and disposal of City-generated hazardous waste materials

Use of Funds	2003-04	2004-05	2005-06	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$266,366	\$311,272	\$312,171	\$899	0%
Other Services	64,547	84,693	81,237	(3,456)	-4%
Materials/Supplies	2,947	15,512	15,524	12	0%
Other Expenses	963	5,129	5,129	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$334,823</b>	<b>\$416,606</b>	<b>\$414,061</b>	<b>(\$2,545)</b>	<b>-1%</b>
<b>Position Allocation</b>	<b>10</b>	<b>10</b>	<b>9</b>		

**2004-05 Unit Objectives**

1. Establish an online purchase card reconciliation process for all cardholders by June 2005.
2. Review the feasibility of an electronic-bid process by June 2005.

**2004-05 Unit Accomplishments**

1. A reconciliation process was developed and implemented June 2005.
2. A study was completed January 2005; an E-bid provider was selected June 2005.

**2005-06 Unit Objectives**

1. Implement an on-line electronic bid process for purchases exceeding authorized Council spending limits by June 2006.

Revenue Services: 010-1350

The Utility Billing function provides customer service, billing and collections for the City's utilities (water, wastewater, storm water) as well as solid waste service charges for the City's franchisees. The unit receives and processes customer requests for opening and closing utility accounts, issues work orders for service requests, responds to billing and service inquiries, maintains accounts, researches and processes unidentified payments, and creates accounts for new construction within the City water service area. The unit issues approximately 48,000 utility bills per month. Additionally, this unit is the liaison to California Water Service (CWS) for the billing of City and solid waste services by CWS on the unified bill to their water customers.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$818,157	\$1,022,675	\$1,207,089	\$184,414	18%
Other Services	948,139	1,002,279	943,291	(58,988)	-6%
Materials/Supplies	15,037	19,377	22,417	3,040	16%
Other Expenses	1,853	4,227	4,225	(2)	0%
Capital Outlay	20,220	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,803,406</b>	<b>\$2,048,558</b>	<b>\$2,177,022</b>	<b>\$128,464</b>	<b>6%</b>
<b>Position Allocation</b>	<b>0</b>	<b>0</b>	<b>9</b>		
(Utility Billing employees now shown in separate Utility Billing budget unit.)					

**2004-05 Unit Objectives**

1. In conjunction with OMI-Thames, revise the water meter reading and utility billing schedules to provide timely bills to the customers and to maximize efficiencies for the field crew and the billing section by January 2005.
2. Complete testing phase of Summary Billing and provide this billing option to additional customers by January 2005.

**2004-05 Unit Accomplishments**

1. Parallel testing of the new hand-held meter reading devices completed March 2005. Meter reading and billing cycles were realigned at that time.
2. Completed - October 2004.

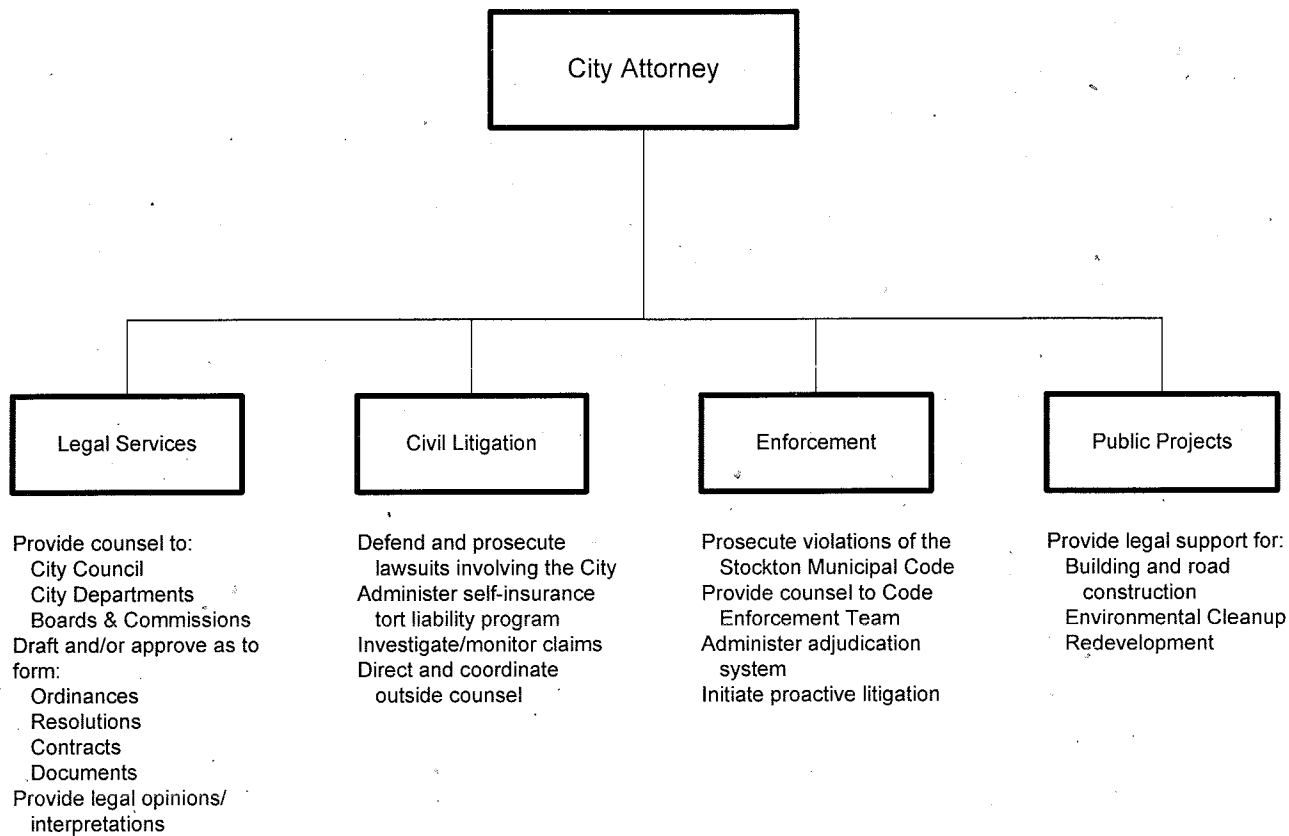
**2005-06 Unit Objectives**

1. Implement automated customer service letters utilizing DMS technology in the HTE utility billing application by March 2006.
2. Implement Click 2 Gov application to provide internet access to account information and on-line bill presentment and payment options for utility accounts by June 2006.



C I T Y O F S T O C K T O N

***CITY ATTORNEY***



**CITY ATTORNEY  
ORGANIZATION CHART**

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$530,948	\$639,954	\$714,476	\$74,522	12%
Other Services	399,629	368,144	342,472	(25,672)	-7%
Materials/Supplies	58,314	68,765	55,000	(13,765)	-20%
Other Expenses	7,268	25,541	23,854	(1,687)	-7%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$996,159	\$1,102,404	\$1,135,802	\$33,398	3%
POSITION ALLOCATION	18	18	18		

### **MISSION STATEMENT**

The City Attorney is the legal advisor to the City of Stockton. We are counselors in the fullest sense, providing service that is trustworthy, creative and cost effective. We commit ourselves to professionalism and to understanding and furthering the needs and goals of the Council, Manager and Departments.

### **FUNCTION**

The principal function of the City Attorney is as legal advisor of, and attorney and counsel for, the City, City Council, Commissions, Boards, City officers, and employees in all matters relating to their official duties. This includes defending lawsuits, legal research, interpretation of laws, and preparation of legal opinions and documents. The office of the City Attorney prepares ordinances and resolutions required by the Council; reviews and approves contracts, bonds, deeds and other legal documents as to legality and form; and prosecutes violations of the Stockton Municipal Code, and administers the operation of the Law Department pursuant to the provisions of the City Charter.

### **HIGHLIGHTS**

In support of the Council's goals, the Office of the City Attorney provided comprehensive legal advice and litigation services on behalf of the City in a variety of areas, as summarized below:

#### **Code Enforcement**

The code enforcement team has been an active participant in the City's code enforcement efforts. Highlights include:

- Continued to assist in the enforcement of the Vehicle Seizure Ordinance, which resulted in the seizure of 77 vehicles in connection with narcotics activities and 38 vehicles used in connection with solicitation for prostitution during the 2004 calendar year (total revenue collected \$141,310.40).
- Worked with various City staff members to draft and enact the Mobile Food Vendor, Towing and Rental Property Ordinances.
- Continued representation of the City in administrative hearings ranging from appeals of relocation costs to Notices and Orders to Abate regarding building and housing code violations as well as Stockton Municipal Code violations.

- Provided legal advice and assistance to CHAT, DAT, and the ACE Team regarding code enforcement issues.
- Worked with City staff on the clean-up of downtown, mid-town, Smith Canal, Kelley Drive, and the Airport Way Corridor.

### Redevelopment and Downtown Revitalization

The City Attorney's Office has been actively engaged in providing legal support for the City's economic development, redevelopment, and downtown revitalization efforts, including legal services on behalf of the Redevelopment Agency in support of the, Hotel Stockton, Weber Point, the new baseball stadium and the Downtown Arena/Hotel Project. In addition, various DDA's and agreements were negotiated and drafted in connection with the Midtown, South Stockton and the Port Industrial redevelopment areas.

### Other Major Projects

- Legal advice regarding the ongoing implementation of the service contract for the outsourcing of municipal utility services and the Delta Water Supply Project.
- Assisted the City Clerk and represented the City regarding elections issues, particularly those associated with the growth measures on the November 2004 ballot.
- Supervision and legal support for brownfield cleanup along Stockton Deep Water Channel.
- Assisted other departments and provided legal advice concerning unprecedented number of large scale public records requests from local media and other groups.
- Continuing advice and counsel regarding the General Plan update, the City's Sphere of Influence, annexations and related CEQA challenges.

### Claims and Litigation

- Numerous cases and claims were resolved with minimal or no payout, including dismissals obtained in at least three high dollar personal injury matters.
- In 2004, a total of 272 claims were filed and a total of 280 claims were closed.
- Of the 280 claims closed, 171 (62%) were closed without payment, 85 (31%) were settled for under \$5,000, and 19 (6%) were settled for under \$23,500. The remaining 5 claims (1%) involved litigation. The settlements of these 5 claims ranged from \$38,500-\$165,000.

### Major Litigation Cases

- Continued to litigate in state and federal courts actions filed against the City in connection with the closure of downtown hotels for code violations and in defense of the City's code enforcement program.
- Defended the City in disputes with the Sierra Club and the City of Lodi concerning Stockton's Sphere of Influence and related development agreements.
- *Andal v. City of Stockton*. Successfully defended a challenge to the City's 9-1-1 fee in the trial court.

- Concerned Citizens, et al. v. City of Stockton, et al.: Coordinated the defense of CEQA challenge to the approval of the service contract for the outsourcing of operations and maintenance of utility services at both trial and appellate levels.
- City of Stockton v. Unocal, et al. Achieved favorable settlement in Polanco Act case that will provide resources for clean up of hazardous materials on several parcels along Stockton Deep Water Channel.

**2004-05 Objectives****2004-05 Accomplishments**

- |   |  |
|---|--|
| 1. Recruit and hire qualified municipal attorneys to fill current vacant deputy city attorney positions by August 2004.   | 1. New City Attorney began on August 30, 2004. Since then, two new deputy city attorneys hired, one to handle matters concerning MUD, HRD and Administrative Services, the other to handle additional code enforcement and litigation responsibilities. Two attorney vacancies remain. |
| 2. Implement streamlined contract review and approval process and agenda management process by September 2004.  | 2. City Attorney staff has taken a more proactive "front end" role in assisting departments with both contracts and agenda items, which has resulted in better overall productivity.   |
| 3. Reduce reliance on outside counsel legal services by reducing the number of matters referred to outside counsel by 20% by January 2005.  | 3. Combination of no permanent City Attorney, departmental vacancies and multiple large scale legal matters (i.e., downtown hotels, general plan update, Events Center, etc.) prevented such a reduction   |
| 4. Implement a city-wide training program for city officials, boards and commissions and departments on Brown Act compliance, public hearing procedures and conflict of interest by January 2005. | 4. The City Attorney's Office provided training to new members of the City Council, City Departments and to the Civil Service Commission and Planning Commission on public hearing procedures and Brown Act compliance.  |
| 5. Improve and enhance internal systems, operations, and efficiencies by implementing technology upgrades and staff training and report results by May 2005.                                      | 5. Staff reassignments have been made to provide continuing legal services to departments and to provide "back up" services in the event the primary attorney is not available.  |

**2005-06 Objectives**

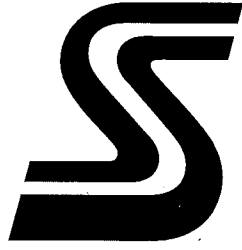
1. Recruit and hire qualified municipal attorneys with demonstrable client interaction skills to fill remaining two vacant deputy city attorney positions, with emphasis on labor and employment and complex litigation by December 2005.
2. Reduce reliance on outside counsel legal services by reducing the number of matters referred to outside counsel by twenty percent (20% ) by June 2006.
3. Reduce non-employment related Department costs by at least ten percent (10%) while maintaining an optimum service level by June 2006.

**Stockton**



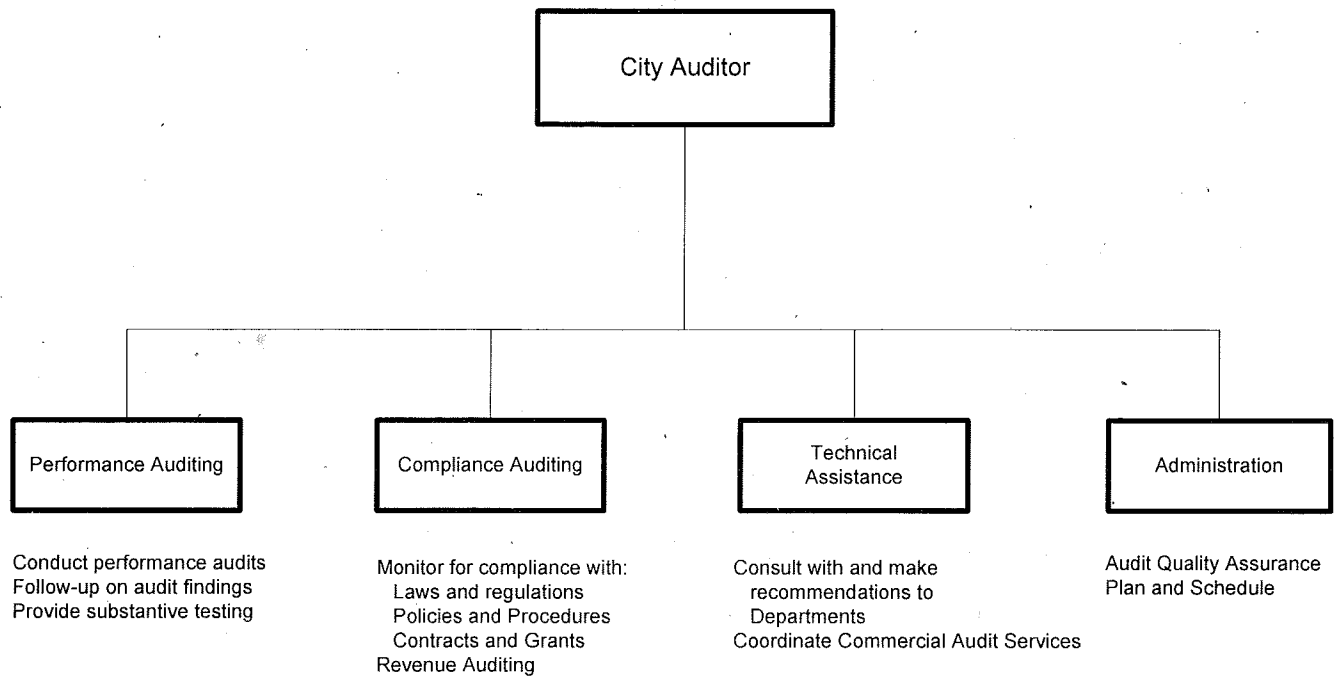
**2004  
1999**





CITY OF STOCKTON

***CITY AUDITOR***



**CITY AUDITOR  
ORGANIZATION CHART**

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$377,209	\$396,978	\$462,760	\$65,782	17%
Other Services	97,000	113,246	120,522	7,276	6%
Materials/Supplies	2,218	4,612	5,254	642	14%
Other Expenses	6,973	9,365	9,365	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$483,400</b>	<b>\$524,201</b>	<b>\$597,901</b>	<b>\$73,700</b>	<b>14%</b>
<b>POSITION ALLOCATION</b>	<b>6</b>	<b>5</b>	<b>6</b>		

### **MISSION STATEMENT**

The Office of the City Auditor independently promotes ethical, efficient and effective governance for the citizens of Stockton. We provide the City Council, management, and employees with objective analyses, appraisals, and recommendations for improvements to City systems and activities. The department maintains independence and objectivity by reporting directly to the City Council and by not exercising direct authority over any department, system, or activity subject to audit.

### **HIGHLIGHTS**

Auditing began the year with an update of the risk assessment model for systems and activities subject to audit. We developed an annual audit plan that identified those areas where audit efforts would be directed. Over the past year, our office directed audit efforts in the following areas: Cash, City Clerk, Fire Department Controlled Substances, Events Center Construction, Fixed Assets, Golf Course Pro Shop Inventory, Parking Meter Collections, Parking Violations, Parks & Recreation Part Time Payroll, City-wide Payroll, Revenue Auditing, and Wastewater Operations. Results of audits are presented to the City Council and the Audit Committee upon completion.

Our office audited the status of management's action plans to improve conditions identified during audits. Since beginning audit work in 1994, 210 findings have been reported to management. As of December 31, 2004, management had resolved 184, or 88%, of those findings. That level of improvement compares favorably with an 82% implementation rate for local governments nationwide, as reported by the National Association of Local Government Auditors.

As the Office of the City Auditor has done with audit firms in the past, we coordinated our work with the external auditors to avoid duplication of effort. We provided copies of our audit reports to Macias, Gini & Co. to assist them in planning for the financial statement audit. Our staff assisted with the year end financial statement audit and the Single Audit. Coordinated audit efforts have helped both audit organizations.

#### **2004-05 Objectives**

1. Develop and implement a post-audit survey for the annual external audit to assist the City in evaluating performance of the external audit firm and to identify areas where the process can be improved by February 2005.

#### **2004-05 Accomplishments**

1. The annual external audit was not completed by February 2005. We have drafted a survey form and the survey will be conducted prior to the start of the audit for June 30, 2005.

**2004-05 Objectives**

2. Automate the process for developing and reporting audit findings, using an Access database application by June 2005.

**2004-05 Accomplishments**

2. The City is currently considering a move to an enterprise wide document management system. That effort is expected to impact how we automate our audit findings process, so we have designed an electronic approach, but will not be engaging in any significant programming until the City has determined what system will be used for document management.

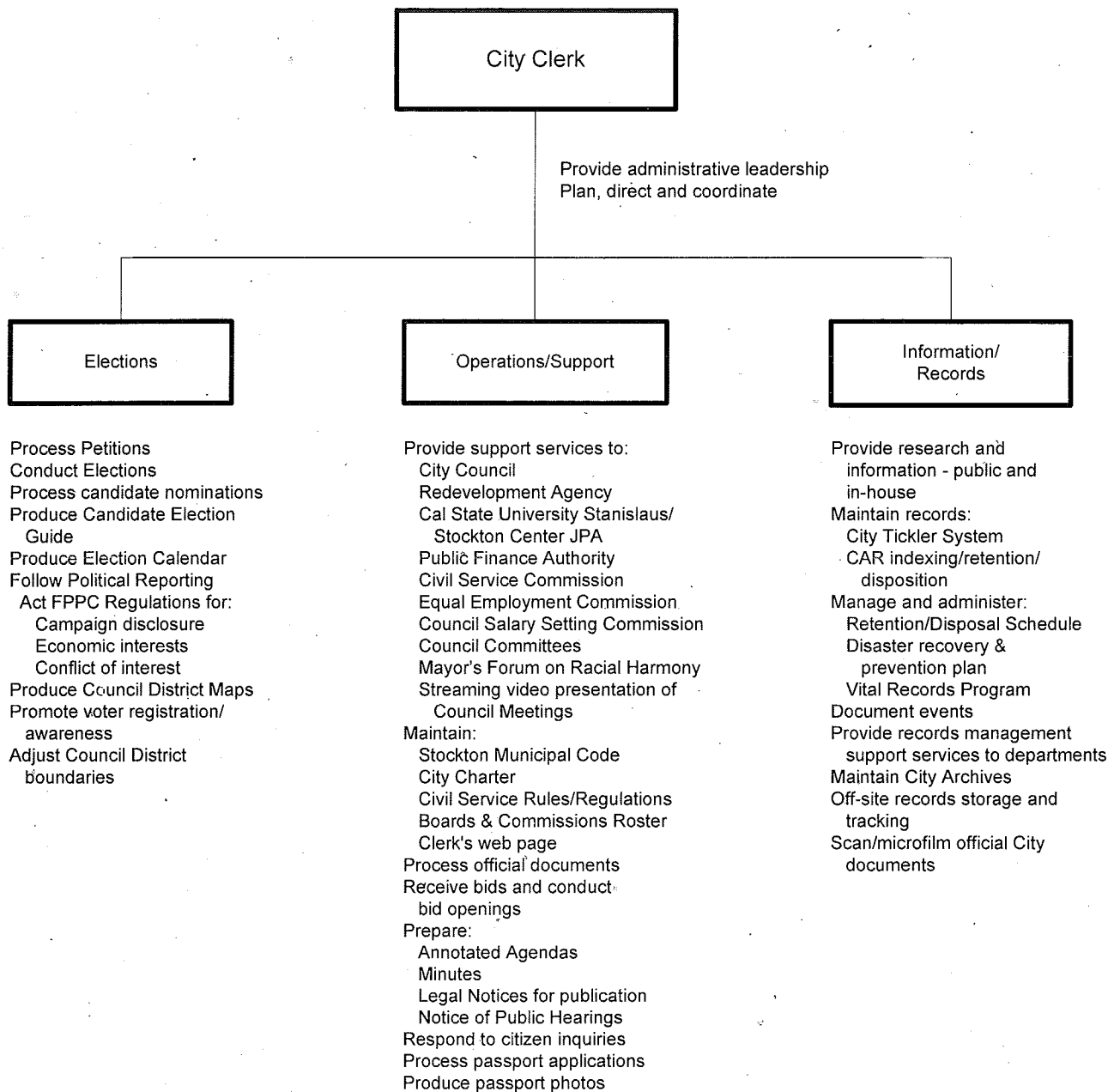
**2005-06 Objectives**

1. Using a Request for Proposal (RFP) process, identify and recommend to the City Council by April 30, 2006, a commercial audit firm to conduct financial statement audits for the City.
2. Review and revise the methodology and forms for assessing staff skills and training needs by May 31, 2006.



CITY OF STOCKTON

***CITY CLERK***



**CITY CLERK  
ORGANIZATION CHART**

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$647,367	\$744,208	\$794,081	\$49,873	7%
Other Services	308,380	252,928	124,052	(128,876)	-51%
Materials/Supplies	11,458	11,350	11,350	0	0%
Other Expenses	8,073	8,814	8,814	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$975,278</b>	<b>\$1,017,300</b>	<b>\$938,297</b>	<b>(\$79,003)</b>	<b>-8%</b>
<b>POSITION ALLOCATION</b>	<b>9</b>	<b>8</b>	<b>8</b>		

### **MISSION STATEMENT**

The mission of the City Clerk's Office is to be a partner in the democratic process.

### **FUNCTION**

The City Clerk's function is to: 1) Administer municipal elections and petition processes; 2) Attend all meetings of the City Council and preserve an accurate and complete recording of these actions, and ensure meeting compliance with Brown Act requirements; 3) Ensure publication of all official advertising; 4) Adjust Council District boundaries following the federal census; 6) Administer City Records Management Program; 7) Serve as a public information source and communication channel to the Council; and 8) Initiate and monitor Fair Political Practices Commission filings.

### **HIGHLIGHTS**

- Successfully processed elections documents for six Council candidates and five measures for placement on the November 2, 2004 general municipal election ballot; four initiatives were prima facially reviewed and processed as follows:
  - Council races:
    - District 2: Dan Chapman and Bill Bower
    - District 4: Clem Lee and Diana Maccini Lowery
    - District 6: Ed Stockton and Rebecca Nabors
  - Measure Q (Urban Growth Boundary Measure) - Stockton Greenbelt and Agricultural Lands Protection Initiative Measure submitted by proponents Eric Parfrey, Rosemary Atkinson, and Patrick Johnston. Passed by the voters at the November 2, 2004 election, but ultimately was deemed invalid as competing Measure S received more votes.
  - Measure S (Agricultural Protection Ordinance) - Stockton Family Farmers Sponsored Greenbelt and Agricultural Lands Protection Initiative submitted by proponent Helen Lima Balcao; passed by the voters and invalidated competing Measure Q because Measure S received more votes in the November 2004 election.
  - Measure T - Stockton Greenbelt Measure; this measure was City initiated and was not passed by the voters in the November 2004 election.

- Measure W (Stockton Safe Neighborhood Gang and Drug Prevention, Police/Fire Response Measure); this measure was City-initiated and was passed by the voters in the November 2004 election.
- Measure X (Southeast Stockton Urban Growth Boundary Measure) - Southeast Smart Growth Economic Development Initiative submitted by proponents Dan Casey, Gloria Beckham, and Joan Lombardi; ultimately passed by the voters in November.
- Stockton Public Safety Services Initiative submitted by proponent Dale Fritchen. Due to an error in format throughout the petition (the petition lacked the Notice of Intention as required by Elections Code), the City Clerk issued a "Certificate of Insufficiency", which disqualified the petition for an election ballot. Ultimately, the court upheld the City's decision in this matter.
- Refined the usage of video streaming technology at Council meetings for preparation of automated action minutes and annotated agenda.
- Continued to provide operational and records support to Stockton Center Site Authority, Airport Corridor Action Team, and Racial Harmony Task Force.
- Along with the Council Legislation/Environmental Committee, continued review of the City's recall process to conform with the Stockton City Charter and the State Elections Code.
- Trained additional staff for processing of passport applications and photos.
- Provided and will continue to provide guidance in assessing the needs for a City Enterprise Wide Document Management System.
- Orchestrated inaugural ceremony for new Mayor and Councilmembers.
- In partnership with the City Attorney, hosted Brown Act Training for Board and Commission members.
- Assisted in the implementation of the City's Intranet system.
- Assistant City Clerk received Certified Municipal Clerk designation.
- Reduced the following paper processes, which resulted in material cost and staff time savings:
  - Public hearing noticing process was reduced by converting the mailed notice to a postcard size, in most cases eliminating the printing of one full page notice, an envelope, and in most cases the use of labels;
  - Statements of Economic Interest filing process was reduced by the use of an electronic, interactive form which is provided to all departments, thus, eliminating the need for printing the entire form packet and mailing it to the individuals. Each individual page of the electronic form can be filled in online and only the individual page printed;
  - Notice of campaign statement filing process was reduced by the use of emailing the notice to filers notifying them of an electronic, interactive form, thus eliminating the need for printing the form and mailing it to the candidate or committee. Each individual page of the form can be filled in online and only the individual page printed; and
  - Request for Information process was reduced by creation of an electronic form in the City's intranet. With its creation, paper request forms were nearly eliminated and the electronic content stored in a database for easier tracking and reporting.



**2004-05 Objectives**

1. Assist the City Manager in the implementation of electronic agenda preparation software to streamline processes by June 2005.
2. Reformat the City's Administrative Directives and City Council Policies to minimize staff research time and eliminate duplication of content by September 2004.
3. Assist City Manager's office in the implementation of Cold Fusion software for web development, specifically to reformat the Stockton Municipal Code and City Charter to eliminate duplication of multiple versions by June 2005.
4. Exploration and possible implementation of civil wedding ceremonies as a revenue generating source by June 2005.

**2004-05 Accomplishments**

1. Completed May 2005.
2. City Manager's Office assumed this responsibility August 2004.
3. Completed June 2005.
4. Review/exploration completed July 2004. It was determined upon review of the California Family Code that the City Clerk staff does not qualify to perform civil wedding ceremonies; therefore, this objective could not be pursued.

**2005-06 Objectives**

1. Identify three more paper processes in the Clerk's Office to be reduced/eliminated and automated utilizing existing technology, i.e., City Link/Intranet by June 2006.
2. Identify the shortcomings of the current Electronic Document Management System as it relates to the management of records by June 2006.
3. Prioritize/determine from a records management perspective which of the recommendations from the Electronic Document Management needs assessment should be implemented by June 2006.
4. Complete review of the Recall Process to conform to the City Charter and State Elections Code by June 2006 for placement on the November 2006 General election ballot.
5. Develop electronic request for information form for use enterprise-wide by July 2005.
6. Review reducing the cost of elections by May 2006.

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***CITY COUNCIL***



	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$346,071	\$418,078	\$449,327	\$31,249	7%
Other Services	58,621	59,864	63,281	3,417	6%
Materials/Supplies	14,443	12,800	25,700	12,900	101%
Other Expenses	37,949	48,378	48,378	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$457,084</b>	<b>\$539,120</b>	<b>\$586,686</b>	<b>\$47,566</b>	<b>9%</b>
<b>POSITION ALLOCATION</b>	<b>9</b>	<b>9</b>	<b>9</b>		

### **MISSION STATEMENT**

Stockton celebrates its cultural diversity, promotes economic opportunity and strives to provide a better quality of life for all.

### **FUNCTION**

The City Council is the policy-setting body of the City. The Mayor is elected citywide and six Council members are elected to represent districts by citywide ballot. The elected officials serve four-year terms, with a maximum of two terms.

The Council initiates, studies, discusses, holds public hearings on and decides various civic issues affecting the citizens of Stockton, based on facts gathered and presented and citizen input.

### **COUNCIL GOALS**

- Improve the quality of life for all communities of Stockton by preventing and reducing crime, with an emphasis on community oriented policing and neighborhood-based interventions and services.
- Assume the leadership role in developing social, economic and cultural opportunities for all, especially youth.
- Revitalize the Downtown, the Waterfront, and embrace other redevelopment and economic development opportunities throughout the entire City as part of the City's overall strategy of economic development to support healthy, active and viable communities.
- Develop a "Smart Growth Strategy" based on a long-term vision for Stockton, with regional consideration, to provide opportunities for appropriate and viable development and economic growth.
- Exercise fiscal responsibility while providing needed services and keep the City Council actively involved in monitoring the financial health of the City.

**SPECIFIC OBJECTIVES FOR THE CITY COUNCIL****Improve the quality of life for all communities of Stockton by preventing and reducing crime with emphasis on community oriented policing and neighborhood-based interventions and services.**

1. Within existing fiscal constraints, implement neighborhood improvement programs including partnering with neighborhood groups in seeking and offering grants and incentives to those groups that: a) initiate requests for such incentives and grants, and b) can demonstrate significant neighborhood involvement.
  - Develop neighborhood strategies for the Magnolia and Gleason Park Districts, University Park, Kentfield and the Airport Corridor. Implement Code Enforcement as a priority.
  - Consider the implementation of a demonstration project in a distressed area, such as the Airport Corridor, where the City partners with a developer in improving that area. Consider the City providing the infrastructure improvements as developer incentive.
2. Provide the Council with monthly activity/progress reports.
3. Continue to establish strategies and objectives for Code Enforcement as a priority of the Council. The goal is to achieve visible and definitive change throughout the City including impacting entire neighborhoods.
  - Address code enforcement issues that exist in pockets of older neighborhoods.
  - Take appropriate action with street vendors.
  - Continue to address issues related to visible trash containers. Include Midtown as an area for a pilot program.
  - Submit to the Council Legislative and Environmental Committee an ordinance that implements a rental improvement and occupancy inspection program. Review rental property requirements and standards for possible use as a template and include ad hoc review.
4. Continue with the strategy to develop "maintenance districts" to facilitate the building and maintenance of neighborhood parks.
5. Through crime analysis, identify specific high crime areas and develop and expand strategies to impact those in a way to reduce the frequency of crime.
  - Continue to implement plans for South and Southeast District Police Facilities.
  - Continue to build police officer contact with identified neighborhood liaisons.
  - Provide the Council with monthly reports
6. While focusing on traffic within an individual development, implement an "area" approach to traffic analysis and traffic calming resulting from new development projects.
7. Report information to the Council and the media in a timely fashion.

**Action Teams Assigned:**Community Health Action TeamMidtown/Magnolia Action TeamKentfield Action Team

**Assume the leadership role in developing, through partnerships, social, economic, health and cultural opportunities for all, especially youth.**

1. A high priority of the Council is to continue to enhance the City's efforts with youth by developing effective and cooperative working relationships with the School Districts involved with Stockton.
  - Council will meet periodically with school boards to establish specific objectives and strategies which will be implemented by assigning follow-up activities and responsibilities. Consider district level committees and/or "2X2" or "3X3" Council/Board approaches.
  - Partner with School Districts' administrators to further program effectiveness through comprehensive planning and collaboration. Include school representation on the appropriate Action Teams.
  - Continue and expand "After School" and "School Resource Officer" programs to all schools within the City. Develop revenue alternatives, including fees, to support these programs.
2. Continue the City's commitment to art in public and private places by implementing the Master Plan and encouraging private sector involvement in support of art in public and private locations and in specific projects.
  - Address in the General Plan with an arts component that encourages such activities.
  - Monitor expenditures in such a way to coordinate with current fiscal realities. Consider a financial reserve pool.
  - Include involvement with new construction throughout the City.
3. Encourage, support and create programs and activities which enhance understanding, communication, pride and appreciation of all of Stockton's diverse communities.
  - To the extent possible, ensure representation of all communities in the City's programs and activities.
  - Continue to develop at least one annual event with creative activities to bring together all of Stockton's communities in celebration of diversity.
  - Continue the City's emphasis on community unity. Continue the "Remember September 11" memorial function.
  - Develop strategies to make the Civic Memorial Auditorium available for cultural and performing arts.
4. Working with the Civil Service Commission and City employee representative, develop revisions to the Civil Service rules to enhance diversity in the City's workforce.
  - Implement a review of the City's antiquated Civil Service System including related regulations. Consider appointment of an action team to address these issues.
5. Continue to establish a more active and relevant relationship with the Youth Advisory Commission (YAC).
  - Continue to elevate the Commission's status and participation in City activities, major issues and meetings.
  - Ensure YAC member attendance at youth oriented meetings in and out of this area.

- Continue the 'Mayor and Council's Citywide Youth Conference' as one event.
  - Continue to assist the YAC in developing specific tasks to be addressed during a defined period of time. The YAC will make periodic reports to the Council on their activities.
  - Continue to include YAC representation on the Youth and Education Action Team.
6. Promote, facilitate and partner with those who develop health activities in the community with the goal of building a "Healthy Stockton."
- Consider health activities in After School programs.
  - Involve the YAC
  - Recommend on the feasibility of a Citywide "Health Fair" at the Teen Center.

**Action Team Assigned:**

Youth and Education Action Team

**Revitalize the Downtown, the Waterfront and embrace other redevelopment and economic development opportunities throughout the entire City as part of the City's overall strategy of economic development to support healthy, active and viable communities.**

1. Continue to implement the comprehensive "Downtown Strategy." Exercise flexibility in addressing the Entertainment area.
2. Implement, as appropriate, a program of residential redevelopment throughout the City.
3. Update, report to the Council and continue to expedite current projects including the Channel District projects and the Stockton Sports and Entertainment Center. Be flexible and prepared to act quickly.
4. Develop and implement a comprehensive program to educate the community on these efforts and projects.
5. Continue to work aggressively with the Downtown Stockton Alliance and others to improve the Downtown visual streetscape.
6. With the Police Department, continue to work with P.A.C.T. to address Downtown issues.
7. Continue with the strategy of developing around the four sides of the Downtown. Investigate and recommend on resource opportunities to support this strategy.

**Action Teams Assigned:**

Downtown Action Team

Community Health Action Team

Channel District Action Team

**Develop a "Smart Growth Strategy" based on a long term vision for Stockton, with regional consideration, to provide opportunities for appropriate and viable development and economic growth.**

1. Continue with consideration and implementation of the update of the City's General Plan. Adopt in 2005.



- Recommend on the inclusion of a "Youth Element" in the General Plan.
  - Recommend a process to review and develop a comprehensive infrastructure strategy.
2. For future planning, and in consideration of retaining green belts, farmland and in-fill sites, work with the County in reviewing Stockton's urban growth boundary to identify opportunities for economic development.
  3. Continue to work with the CSU Site Authority and be prepared to act in a timely manner as opportunities may occur.
  4. Implement the "Airport Way Plan" recommendations.
    - Involve stakeholders and continue to work with the Airport Corridor Team.
    - Work with the community to enhance existing commercial locations.
    - Continue to develop the Neighborhood Services Community Center.
  5. Continue to focus on projects that enhance family wage and other jobs.

**Action Team Assigned:**  
Airport Corridor Action Team

**Exercise fiscal responsibility, provide needed services and keep the City Council actively involved in monitoring the financial health of the City.**

1. Continue an effective City lobbying effort in Sacramento, as well as Washington D.C.
2. Securing Federal grants and other revenues continues to be a high priority of the Council.
  - Establishing new revenues through the use of creative, tastefully developed sponsorships, user fees, etc. will be considered by the Council on a case-by-case basis.
3. Continue to review and recommend local street repair expenditures, utilizing to the extent possible, funds from sources other than the City.
4. Continue to take in regional water quality planning and policy development.
5. Continue to identify economically feasible strategies for the development of fresh water.
6. Continue to identify sources and ways in which the City can build diversity in new revenue sources.
  - Continue to review the cumulative impact of the City's fees.
7. Maximize retention and utilization of City resources.
8. Provide the Council with regular (quarterly) reports on the City's and Redevelopment's financial status with "rolling" projections.

**Action Team Assigned:**  
Budget Efficiency Action Team

**Stockton**

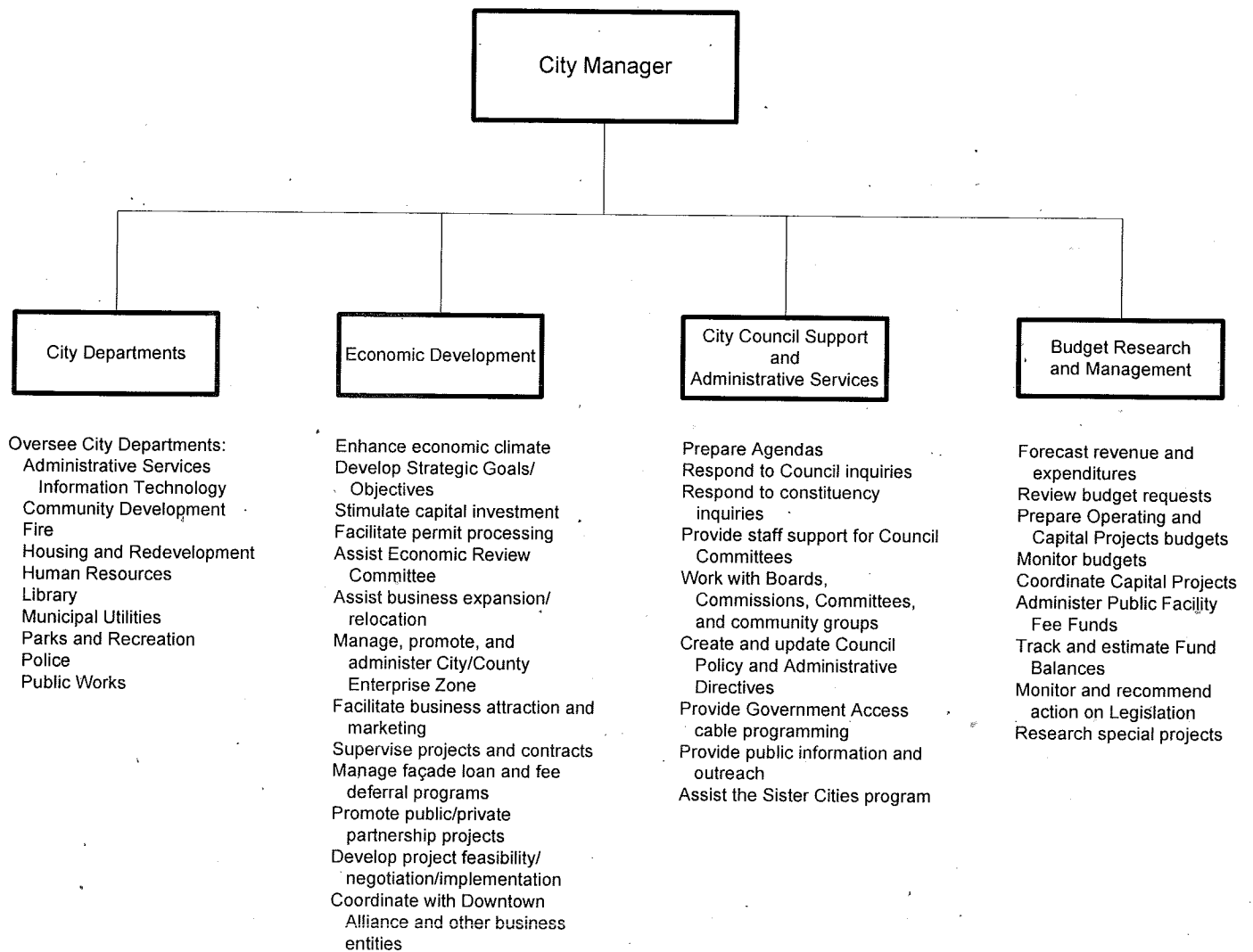


**2004  
1999**



CITY OF STOCKTON

***CITY MANAGER***



**CITY MANAGER  
ORGANIZATION CHART**

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,194,445	\$867,045	\$848,952	(\$18,093)	-2%
Other Services	225,389	221,075	237,171	16,096	7%
Materials/Supplies	31,139	24,434	29,434	5,000	20%
Other Expenses	32,873	22,323	22,323	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,483,846</b>	<b>\$1,134,877</b>	<b>\$1,137,880</b>	<b>\$3,003</b>	<b>0%</b>
<b>POSITION ALLOCATION</b>	<b>14</b>	<b>18</b>	<b>18</b>		

### **FUNCTION**

The City Manager is appointed by the City Council to direct the administration of the City under Council policy. The City Manager provides information to assist the Council in setting policy, implements Council policy, supervises the operation of City Departments, and reports to the Council on administrative activities.

The City Manager's Administration unit consists of three diverse functions.

#### **Administration:**

- Implements Council policy
- Plans for long-range City needs
- Provides direction to City departments
- Coordinates multi-departmental functions
- Manages other functions within the unit

#### **Council Support:**

- Ensures that Council business is carried out in an orderly manner
- Coordinates and prepares Council reports and bulletins
- Responds to citizen questions and problems
- Coordinates changes and additions to the Council Policy Manual and Administrative Directives
- Monitors Federal and State legislative activities
- Coordinates applications for Boards, Commission and Committee vacancies
- Coordinates activities such as programming for the Cable Government Channel (97)

#### **Budget Management:**

- Prepares and produces the City's annual operating and capital budgets
- Prepares and produces the City's five-year CIP plan and capital improvement revenue projections
- Monitors the fiscal condition of the City, projects revenues, and estimates the current and future needs of the City
- Performs special studies and research projects

### **HIGHLIGHTS**

The 2004-05 fiscal year was an exciting one for the City of Stockton. The City proudly accepted its second All America City designation. The 20<sup>th</sup> annual Asparagus Festival was held in its new home in Stockton's Downtown Waterfront area. The beautiful Fox Theatre was rededicated the Bob Hope Theatre in grand style in September as Jerry Seinfeld performed to a full house. Area residents are now able see comedians such as Jerry Seinfeld, Bill Cosby, and George Lopez, and Broadway musicals such as Grease, Fiddler on the Roof and Smokey Joe's Café without having to travel to the bay area. A grand opening of the Janice and Gary Podesto Impact Teen Center was held this spring. The historic Hotel Stockton was brought back to its

original glory and opened this spring as well. Soon, retail and restaurants will occupy the first floor of this beautiful building.

The City's Action Teams continue to evaluate and address significant City issues and focus on the goal of creating a more sustainable and livable community. These teams have been active in making Stockton a better place to live.

Kentfield Action Team is was assembled this spring to help address the challenges the residents currently face. The Kentfield neighborhood boundaries are El Dorado to the West, West Lane to the East, Calaveras River to the South and March Lane to the North. Unemployment, police calls for service and poverty rates are higher than city average, many families are linguistically isolated, and 84% of the households rent. All these conditions are creating a deteriorating neighborhood. A consultant has been retained to bring the stakeholder groups and City staff through strategic planning process. Once assembled, the Team will gather information to identify strengths, challenges, constraints and opportunities for the neighborhood. Key actions will include public safety strategies, code enforcement for health and safety, resolution of current multi-family housing issues, youth and recreation services, and neighborhood capacity building.

Airport Corridor Action Team was created to revitalize the Airport Corridor, plan for change, and implement urgent action required for long term success and economic stability. The ACT area is a dense, compact commercial corridor in a residential neighborhood in South Stockton. This area is bounded by Charter Way to the North, Carpenter Road to the South, Bieghle to the East and the RR tracks to the West. The team completed strategic planning process by creating a shared vision with the community, developing alternative strategies responsive to that vision, and obtaining consensus on workable, realistic and preferred strategies. City Council approved a 52 action, \$12 million dollar Strategic Action Plan which will be implemented over the next 7-10 years. Seven Subcommittees are addressing critical action: Public Safety, Economic Development, Housing and Community Development, Neighborhood Service Center, Infrastructure, and Code Enforcement. The Team held two Town Hall Meetings with over 300 participants. The Team also presented two job fairs with over 2500 participants and 1500 potential jobs. Two major catalyst projects are underway in the design and public participation process: Neighborhood Service Center and Streetscape Beautification. The City anticipates groundbreaking in the NSC in late spring 2006 and implementation of undergrounding/Streetscape preliminary work in late 2006.

The Midtown/Magnolia Action Team serves as the steering committee for the Midtown Advisory Group (MAG). MAG's goal is to revitalize the midtown area by encouraging homeownership, promoting a live/work environment and by promoting the historical significance of the area. The Midtown/Magnolia District is bounded by Harding Way to the North, the Union Pacific Railroad to the East, El Dorado Street to the West and Miner Avenue to the South. This team is developing marketing tools for this area including brochures, a wayfinding signage system and a building incentive program that reduces fees in the area similar to the Enterprise Zone. A design center has been created as a resource for midtown residents interested in renovating their homes or for people interested in purchasing a home in the area.

The Community Health Action Team (CHAT) continues to evaluate problem locations in the Downtown and Midtown neighborhoods. The Goal of CHAT is to ensure that living quarters are safe and habitable.

The Downtown Action Team (DAT) continues to address the Council goal of revitalizing the downtown and waterfront. DAT created a Downtown Stockton Strategic Action Plan, a dynamic tool which provides detailed steps for revitalizing the downtown. This Plan will align existing planning efforts with major stakeholders, ascertain top priorities, identify key steps and detailed activities toward implementation of priority actions and develop mechanisms for assessing the future progress.

The Budget Efficiency Action Team (BEAT) was created to provide a stable and diverse financial base for city operations. BEAT continues to work to enhance revenue base, maximize cost recovery, and eliminate unnecessary costs.

Through these activities and many more, the City of Stockton continues to facilitate social, economic, and cultural opportunities to all citizens.

**2004-05 Objectives**

1. Celebrate opening day with the Stockton Ports at the new waterfront baseball stadium by April 2005.
2. Finalize renovation and plan gala event for grand reopening of the Bob Hope Theatre by September 2004
3. Work with departments to streamline the Capital Improvement budget process by January 2005.

**2004-05 Accomplishments**

1. The beautiful new ballpark opened to a sell out crowd on April 28, 2005.
2. The jewel of downtown sparkled again as Jerry Seinfeld entertained a full house at a gala grand reopening in September 2004.
3. Completed. The capital budget preparation now utilizes a database significantly streamlining the process.

**2005-06 Objectives**

1. Finalize construction and plan gala event for the grand opening of the new arena by December 2005.
2. Begin construction of a business class hotel adjacent to the Stockton Events Center by July 2005.
3. Design training and enhanced processes that will encourage greater monitoring of department revenues by June 2006.

**Stockton**



**2004  
1999**





CITY OF STOCKTON

***CITY MANAGER  
ECONOMIC DEVELOPMENT***



	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$435,077	\$629,183	671,238	\$42,055	7%
Other Services	241,942	256,896	249,926	(6,970)	-3%
Materials/Supplies	8,454	8,500	13,500	5,000	59%
Other Expenses	131,981	114,050	77,250	(36,800)	-32%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$817,454	\$1,008,629	\$1,011,914	\$3,285	0%
POSITION ALLOCATION	9	7	7		

## **HIGHLIGHTS**

### **Economic Development**

During 2004-05, the Economic Development Division participated in or implemented several activities aimed specifically at increasing the City's tax base and providing new job opportunities to Stockton residents:

- Assisted companies in the development of more than 2.5 million square feet of industrial and commercial building space in Stockton during 2004 with a construction valuation totaling over \$160 million.
- Worked with a developer over a three year period, finally culminating in the first major new grocery store to be constructed in the core of south Stockton in decades.
- Coordinated and led over 75 Economic Review Committee (ERC) and other developer related meetings during 2004.
- Made referrals to other governmental and private institutions to assist companies in securing financial assistance. During 2004, businesses were assisted by the Tracy/San Joaquin County Certified Development Corporation (CDC), San Joaquin County's Revolving Loan Fund (RLF), and the Business Incubator Loan Fund Program. The RLF and the Business Incubator Loan Fund alone awarded \$400,000 to three Stockton companies in 2004, which created six new jobs for the community.
- "Advantage Stockton" continues to be a huge success with an average of 200 commercial properties listed and 2,000 visitors each month. This online database of available commercial properties can be accessed on a 24-hour basis at [www.stocktongov.com](http://www.stocktongov.com).
- Produced three high quality editions of "Stockton Insights" highlighting major new businesses and focusing on specific incentives of the Enterprise Zone.
- Held a very successful Enterprise Zone Seminar that attracted over 100 attendees to hear about the Enterprise Zone.

### **Enterprise Zone**

The Enterprise Zone continues to be a major incentive for manufacturing and distribution companies that are seeking a home in the Central Valley. The Enterprise Zone incentives give Stockton an added bonus on top of the cost and location advantages that companies benefit from by locating in Stockton.

The Stockton/San Joaquin Enterprise Zone is due to expire in June of 2008. Legislation has been proposed to extend the life of existing Enterprise Zones by five years.

**FUNCTION**

The Economic Development unit of the City Manager's office focuses on directing activities which promote expansion of the local economic base and result in jobs for members of the community. These activities are conducted at the direction of the City Manager, in response to the City Council.

**2004-05 Objectives****2004-05 Accomplishments**

- |   |                              |
|---|------------------------------|
| 1. Implement an energy efficiency program (Stockton's Smart Energy Program) in partnership with PG&E targeting Downtown, Midtown, and South Stockton residents and small businesses by June 2005. | 1. Completed in August 2004. |
| 2. Create a comprehensive fact sheet on each of the City's industrial parks by October 2004.  | 2. Completed in April 2005.  |
| 3. Facilitate project approval of a major retail center at Interstate 5 and French Camp Road by March 2005.   | 3. Delayed to October 2005.  |

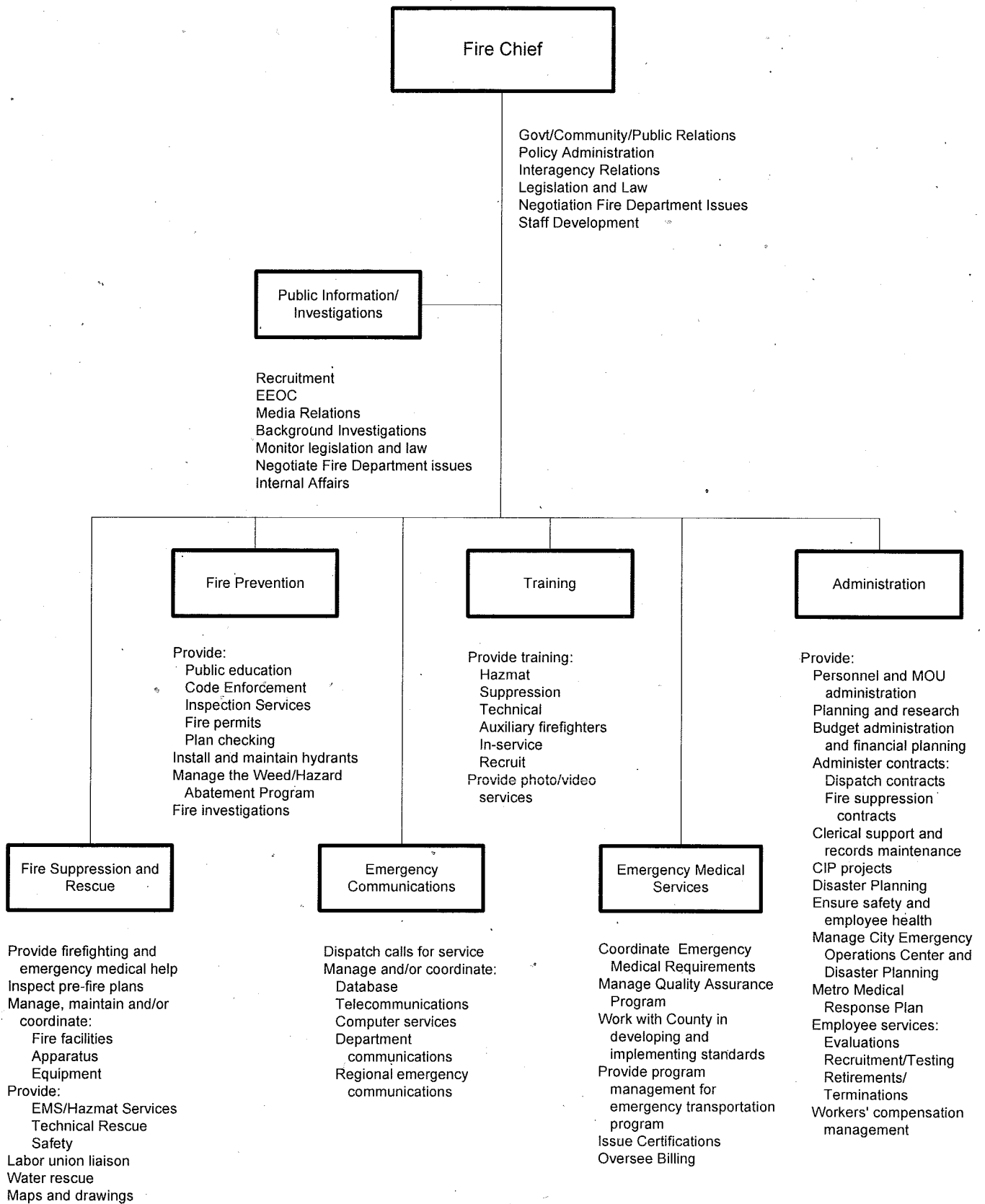
**2005-06 Unit Objectives**

1. Facilitate project approval of a major retail center at Interstate 5 and French Camp Rd. by October 2005.
2. Expand the Stockton/San Joaquin Enterprise Zone to include Rough and Ready Island by November 2005.
3. Educate Stockton residents and businesses about the forthcoming expiration of the Enterprise Zone and persuade them to write to their elected state representatives to support legislation for extensions by December 2005.



CITY OF STOCKTON

***FIRE***



**FIRE  
ORGANIZATION CHART**

**FIRE****010-2600**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$35,799,018	\$39,271,676	\$40,561,506	\$1,289,830	3%
Other Services	3,214,802	2,277,819	2,805,901	528,082	23%
Materials/Supplies	390,206	388,783	520,545	131,762	34%
Other Expenses	1,571	24,093	19,308	(4,785)	-20%
Capital Outlay	7,000	10,000	0	(10,000)	-100%
<b>TOTAL BUDGET</b>	<b>\$39,412,597</b>	<b>\$41,972,371</b>	<b>\$43,907,260</b>	<b>\$1,934,889</b>	<b>5%</b>
<b>POSITION ALLOCATION</b>	<b>259</b>	<b>237</b>	<b>235</b>		
(Fire Dispatch employees moved to Emergency Communications Fund in 04-05)					

**MISSION STATEMENT**

The mission of the Stockton Fire Department is to provide a high level of life and property safety through fire control, fire prevention services, emergency medical services and the mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of the community. It is our objective to provide these services in a way that the community will know that "we care."

**HIGHLIGHTS**

The Fire Department replaced two engines and increased the total engine fleet by two, adding one new engine for the new northeast station and maintaining one reserve engine. The reserve engine will ensure a reserve apparatus is available to replace front-line engines as necessary. There are many instances when all Fire Department apparatus is in use, including the reserve engines, leaving the Department without back-up engines in cases of emergencies.

The Fire Department equipped 17 front-line emergency vehicles with Opticom Traffic Pre-emption devices that turn traffic lights green in the line of emergency travel. The devices will work only when emergency vehicles use their red lights and siren. Approximately 20 traffic signals are equipped with the devices, while any new or refurbished traffic signals are to be outfitted with the receiving devices. The devices improve emergency response arrival times and reduce the chance of vehicle collisions.

The Fire Department hired an organizational development specialist to improve communications within the Department by providing leadership training to upper management and creating a developmental plan that will assist Fire Department Leadership in guiding all employees to greater job performance.

The Fire Administration acquired a Metropolitan Medical Response System (MMRS) grant for \$400,000, with an emphasis in the medical preparation and response portion of the MMRS program. The Department has currently been awarded approximately \$1,200,000 for the MMRS program that will be used for preparation and planning in case of a terrorist event in our community.

The Fire Department's Training Division provided initial recruit training for approximately 65 new Firefighters and Emergency Medical Service Transport Technicians this fiscal year. These employees will be employed by the Stockton Fire Department, as well as the Lodi Fire Department.

A high priority of the Training Division is to insure high-quality recruit firefighters by providing a consistent and quality fire academy experience to new fire and Emergency Medical Services employees. This was achieved as a result of the training division staff working together with the 6 line battalion chiefs to move most of the Department's vocational training of fire company personnel to the battalion level.

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Due to outstanding work on the part of our fire inspectors, the Fire Department identified a business operation that was in the process of moving 1,000 tons of Ammonium Nitrate (explosive grade) through a residential area to the Port of Stockton for distribution. The Department partnered with both Alcohol, Tobacco and Firearms and the San Joaquin County District Attorney, and successfully curtailed this highly dangerous operation.

The Hazardous Materials Team began the process of building a certified training site for training Hazmat technicians at the main fire station Company 2 (Co. 2). Rather than incur additional costs associated with sending personnel to other agencies for certification, the goal of this venture is to train Fire Department personnel to the instructor level, which then enables them to train Fire personnel in-house to the level of Hazardous Material Technician and Specialist and Instructor. Also at Co. 2, three Confined Space Operation courses and three Rescue Systems I courses were taught at the new Urban Search and Rescue Training facility. The Department is currently working on the construction of a Rescue Systems 2 at this facility. This improved training site allows Fire instructors to provide advance rescue training to Fire personnel and other agencies throughout California, and recent training has been provided to the Stockton Police Department, U.S. Marine Corp and County Sheriff's Office. Agencies that make use of the wide range of training opportunities a charged a fee for service. This cost recovery approach will help offset the cost of training Fire personnel and further reduce costs to the General Fund. Additionally, all of the construction of the site has been conducted by volunteer Stockton Fire Department personnel, and many of the training props have been donated.

The Water Rescue Team is increasing their training and equipment with the goal of becoming typed by the State as a Level 3 Mutual Aid Resource. The Water Rescue Team also assisted the Housing and Redevelopment Department with the Smith Canal cleaning program. The Team helped remove sunken vehicles by having divers locate the vehicles and attaching a cable to pull them out of the canal. The Team was reimbursed by federal and state funding for their efforts. The revenue allows the team to purchase necessary tools and equipment to maintain the Water Rescue Team.

The Urban Search and Rescue Team is refurbishing a heavy rescue vehicle to replace an outdated vehicle currently in use. The new vehicle, donated by PG&E, will allow most of the Urban Search and Rescue equipment to be placed on the new vehicle, rather than on front line fire apparatus. This allows the Fire Department to provide mutual aid throughout the State without negatively affecting its current firefighting response to the community.

New VHF radios, for use during forest fire details, will allow personnel to respond to mutual aid requests while maintaining the ability to communicate with all agencies responding to the disaster.

Federal grant funds were used by the Fire Department to send one officer, who has been trained at the highest Urban Search and Rescue level, to the Ukraine to train their personnel.

The Fire Department coordinated with the Stockton Police Department to create and implement a new Tactical Medic Program to assist law enforcement during SWAT operations. The program was established at no cost to the Fire Department, by using volunteer paramedics, and benefits law enforcement's procedures by having medically trained personnel at the scene in case an injured person requires immediate medical attention. The tactical medics were deployed 30 times in the first six months.

The Emergency Medical Services (EMS) Division conducted training in Weapons of Mass Destruction (WMD), Civilian Emergency Response Team (CERT) and Standardized Emergency Management System (SEMS) and held sessions for all City of Stockton employees. Additionally, the EMS Division trained over 100 San Joaquin County school nurses in Disaster and WMD training in coordination with the Stockton Metropolitan Medical Response Service (MMRS) program.

The financial consolidation of the dispatch functions were initiated. Revenues were collected from the new Emergency Communications Cost Recovery plan. Plans were made to improve service to the public through the use of more secure and modern facilities and new technologies.



**BUDGET UNITS****Administration:** 010-2610

The Fire Department Administration unit is responsible for establishing policies and procedures. It provides executive supervision, planning, organization, staffing, coordination and budgeting for the department.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$2,116,018	\$2,114,643	\$2,141,850	\$27,207	1%
Other Services	506,013	312,154	249,405	(62,749)	-20%
Materials/Supplies	12,798	19,277	17,750	(1,527)	-8%
Other Expenses	14,147	11,300	15,230	3,930	35%
Capital Outlay	0	10,000	0	(10,000)	-100%
<b>TOTAL BUDGET</b>	<b>\$2,648,976</b>	<b>\$2,467,374</b>	<b>\$2,424,235</b>	<b>(\$43,139)</b>	<b>-2%</b>
<b>Position Allocation</b>	<b>13</b>	<b>15</b>	<b>13</b>		

**2004-05 Objectives**

1. Complete firehouse expansions to provide room for ambulance personnel at Companies 9 and 12, and complete design and implement process of expansion construction on Companies 3, 7, 10, and 11 by June 2005.
2. Equip all firehouses with diesel exhaust evacuation systems to create a safer working environment for all employees by June 2005.
3. Create a paperless fire station supply ordering process and make the 10 most used forms available to employees on-line to reduce total amount of paperwork by December 2004.

**2004-05 Accomplishments**

1. Expansion of Companies 9 and 12 were completed in March 2004. Design of Companies 7, 10, and 11 was completed in May 2004. In 2006/07, Company 3 is scheduled to be relocated further south, therefore, funding for the expansion design was deemed unnecessary.
2. All fire stations were equipped with exhaust evacuation systems. Completed in May 2004.
3. The fire station process of online ordering of supplies was completed in December 2004.

**2005-06 Objectives**

1. Work with an organizational development professional to develop new mission and value statements, new employee evaluation tools, and improve communications within the Fire Department by December 2005.
2. Complete firehouse expansions of Companies 7, 10, and 11 to provide additional space for ambulance personnel by June 2006.
3. Complete construction of Station 13 located north of Hammer Lane, west of Highway 99, by June 2006.

Firefighting: 010-2620

The Fire Suppression unit is responsible for combating hostile fires, conserving property through overhaul and salvage operations, providing urban search and rescue, delivering advanced and basic life support medical services, and providing emergency mitigation resources for hazardous material spills and releases. This unit is also responsible for inspecting multi-residential, commercial, and industrial property for code violations and fire hazards and for maintaining the appropriate work records, apparatus and equipment necessary to carry out its mission.

Use of Funds	2003-04	2004-05	2005-06	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$30,810,119	\$36,506,108	\$37,731,878	\$1,225,770	3%
Other Services	1,861,078	1,806,232	2,057,367	251,135	14%
Materials/Supplies	289,254	316,606	432,295	115,689	37%
Other Expenses	0	1,633	1,633	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$32,960,451</b>	<b>\$38,630,579</b>	<b>\$40,223,173</b>	<b>\$1,592,594</b>	<b>4%</b>
<b>Position Allocation</b>	<b>218</b>	<b>218</b>	<b>218</b>		

**2004-05 Objectives**

1. Equip a donated PG&E truck with Urban Search and Rescue equipment to create a stand-alone rescue vehicle so that firefighting vehicles will not be diverted from firefighting purposes, by June 2005.
2. Purchase for the Water Rescue Team federally-funded equipment necessary to make Level A entry for incidents involving Hazardous Materials in the waterways by December 2004.
3. Maintain physical readiness necessary for the firefighting occupation and implement a mandatory physical fitness program with a training manual that details workouts for low level exertion to high levels of exertion for employees at all stages of physical capability by December 2004.

**2004-05 Accomplishments**

1. Completed finishing touches to the vehicle in March 2004. The Fire Department can now send an Urban Search and Rescue Team to assist other communities when necessary, and not affect Stockton's firefighting response capabilities.
2. Equipment purchased and placed into operation in November 2004. The Water Rescue Team also procured a side sonar system through federal grants, allowing more accurate and safe diving missions.
3. Employees are mandated by procedure to spend time each working day on physical fitness improvement. Exercise balls, Therabands, and training manuals were made available to all employees in September 2004.

**2005-06 Objectives**

1. The SFD will purchase exercise equipment for all firehouses and implement a wellness/fitness program for all line employees by December 2005. This project is funded 70 percent by a federal grant and is modeled after the Fire Service Joint Labor Management Wellness/Fitness Initiative created by the International Association of Firefighters and International Association of Fire Chiefs.
2. Train all Fire Department employees to the new National Incident Management System (NIMS), replacing the SEMS by June 2006. This training is necessary for the City of Stockton to receive federal grant funds.

Fire Prevention: 010-2630

The function of Fire Prevention Hydrant Division is to inspect underground water systems, place new hydrants in newly developed areas and to maintain the current hydrant systems. The City's hydrant system is maintained at the highest level for firefighting readiness (rated Class 1 by the Insurance Services Office).

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$504,596	\$89,422	\$97,747	\$8,325	9%
Other Services	65,779	66,201	122,708	56,507	85%
Materials/Supplies	44,588	34,000	45,900	11,900	35%
Other Expenses	(23,832)	0	(23,900)	(23,900)	
Capital Outlay	7,000	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$598,131</b>	<b>\$189,623</b>	<b>\$242,455</b>	<b>\$52,832</b>	<b>28%</b>
<b>Position Allocation</b>	<b>3</b>	<b>1</b>	<b>1</b>		

**2004-05 Objectives**

1. Develop a program, in partnership with the Human Resources Department, to target grades 11 and 12 to include Fire Safety and career opportunities by January 2004.
2. Replace all hydrants forty years old or older with new hydrants to reduce costs of maintenance and problems finding parts, by June 2005.

**2004-05 Accomplishments**

1. The program was canceled due to staffing limitations.
2. The pattern replacement program was placed on hold due to budgetary considerations.

**2005-06 Objectives**

1. Begin pattern improvement by replacing hydrants over 100 years old by June 2006.
2. Develop partnership with service agencies to paint hydrants in downtown/redevelopment areas by December 2005.

Training: 010-2650

The Training Division is responsible for developing and coordinating all training activities, including in-service and recruit academy training; reporting on training activities; gathering and maintaining technical data; researching and developing emergency procedures and equipment; verifying appropriate vehicle operating license renewal; and coordinating the use of Department training facilities. The Training Division ensures that Fire Department personnel meet and achieve recognized training certifications in the areas of firefighter, engineer, EMT-1, paramedic, rescue technician, confined space technician, instructor, and hazardous materials technician. This Division functions as the central point for the purchase and dispersal of firefighting safety equipment. Other duties include serving as the departmental liaison to the SFD auxiliaries for job training and readiness programs, and also acting as Department safety officers and incident safety officers at major emergencies.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$513,468	\$561,503	\$590,031	\$28,528	5%
Other Services	118,359	93,232	114,115	20,883	22%
Materials/Supplies	32,587	18,900	24,600	5,700	30%
Other Expenses	7,957	11,160	26,345	15,185	136%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$672,371</b>	<b>\$684,795</b>	<b>\$755,091</b>	<b>\$70,296</b>	<b>10%</b>
<b>Position Allocation</b>	<b>3</b>	<b>3</b>	<b>3</b>		

**2004-05 Objectives**

1. Create a minimum of four (4) Officer's Training sessions emphasizing the management of major incidents, incident command, enhancing communications under adverse conditions, and tactical decision making by June of 2005.
2. Develop and market the SFD's new Training Facility including a service fee schedule and a comprehensive operation manual for the safe use of the facility, and begin scheduling facility use for the SFD and outside agencies by December 2004.

**2004-05 Accomplishments**

1. Officers' training class sessions meeting the requirements of our objectives were provided at the Division of Training in January, April, July and October 2004.
2. Staff actively marketed the use of the new Regional Training facility to outside departments (Fire and Police) in San Joaquin County. Law enforcement Special Weapons and Tactics (SWAT) resources used the drill tower. Six firefighters from the Lodi FD were trained during the last two recruit academies.

**2005-06 Objectives**

1. Additional staffing from Measure W funds will allow the Division of Training to create a comprehensive Fire Apparatus Operator/Engineer section to the current Stockton Fire Department drill manual. Training staff will also create a serial Emergency Vehicle Operations course for all Fire Department employees by April 2006.
2. Staff will work with the SFD Resource Officer and Public Works to maximize the use of available space at the Regional Training facility by utilizing the area gained from the abandonment of Madison Street between Commerce and Sonora Streets for increased parking, offices, as well as space for training props and portable classrooms by June 2006.

Emergency Communications: 010-2660

The financial consolidation of dispatch functions was initiated in FY 2004-05, and the majority of the operational expenses were moved to the Emergency Communication Fund. If the 9-1-1 fee is raised to full cost recovery, the remaining expenses will be placed within the Emergency Communication.

The Emergency Communication Division's mission and function is to receive and appropriately dispatch calls for service from citizens, businesses, and other government agencies. Requests for service are most often of an emergency nature for fire and medical responses, as well as non-emergency calls, including Public Works Department (OMI Thames). The Division dispatches emergency fire, medical and first responder calls within the City of Stockton, as well as approximately 60,000 citizens in contracted fire districts of the Stockton Fire Department. The Division also provides dispatching for fire, medical, and first responder calls for approximately 630,000 people in all of San Joaquin County.

Fire Communication's personnel also provide Emergency Medical Dispatch (EMD) for all of our customers. The EMD system utilizes a set of questions and responses to determine the type and number of emergency medical responders assigned to each call for service. After the level of response has been ascertained, the call-taker remains on the phone to give pre-arrival instructions specific to the type of emergency call received.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$1,854,817	\$0	\$0	\$0	
Other Services	663,573	0	262,306	262,306	
Materials/Supplies	10,979	0	0	0	
Other Expenses	3,299	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,532,668</b>	<b>\$0</b>	<b>\$262,306</b>	<b>\$262,306</b>	
<b>Position Allocation</b>	<b>22</b>	<b>0</b>	<b>0</b>		
(Position moved to Special Revenue Fund 042 in 04-05)					

**Stockton**

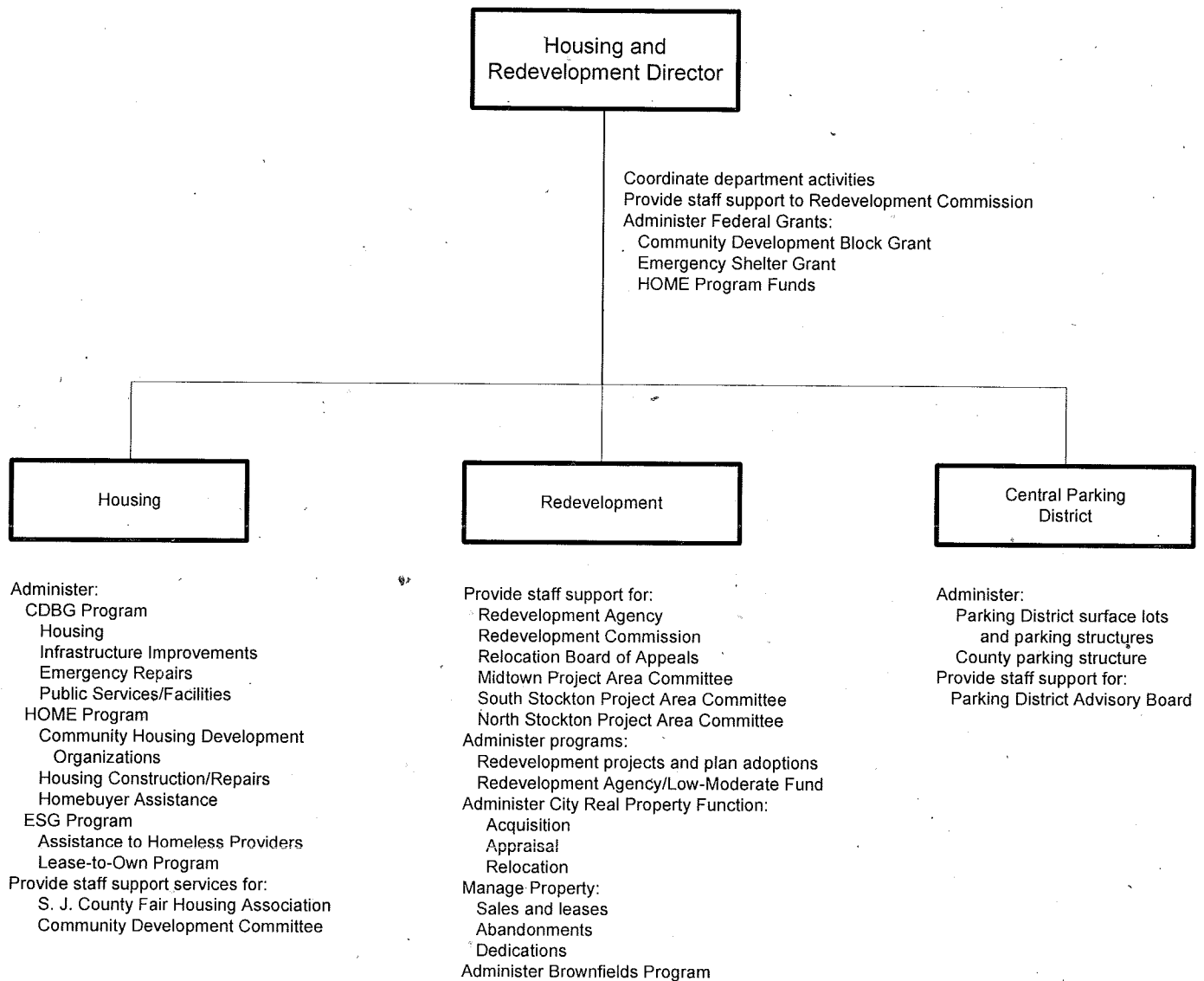


**2004  
1999**



CITY OF STOCKTON

***HOUSING AND REDEVELOPMENT***



## HOUSING AND REDEVELOPMENT ORGANIZATION CHART



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**HOUSING AND REDEVELOPMENT DEPARTMENT 010-1700**

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	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,397,562	\$57,743	\$61,547	\$3,804	7%
Other Services	755,549	8,305	6,714	(1,591)	-19%
Materials/Supplies	85,197	650	458	(192)	-30%
Other Expenses	295	0	0	0	
Capital Outlay	18,264	0	0	0	
TOTAL BUDGET	\$2,256,867	\$66,698	\$68,719	\$2,021	3%

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**POSITION ALLOCATION**

28

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(Neighborhood Services positions moved to Police Department in 04-05)

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**MISSION STATEMENT**

The Housing and Redevelopment Department functions as a program and service delivery unit created to help address the community's needs for decent housing, a suitable living environment and sustained economic health from both a residential and commercial/industrial perspective.

This department is organized into three divisions: Housing, Redevelopment and Real Property. The department is funded by federal and state grants/loans, the Capital Improvement Program, Redevelopment Project Tax Increment, the General Fund and long-term debt proceeds. The Redevelopment Division primarily operates within the boundaries of Redevelopment Areas, whereas both the Housing and Real Property Divisions operate throughout the City.

**HIGHLIGHTS****Housing**

The City receives a total of approximately \$7.2 Million annually in entitlement funding from the U.S. Department of Housing and Urban Development (HUD) for Community Development Block Grant (CDBG), Home Investment Partnership program (HOME), and Emergency Shelter Grant (ESG) programs. CDBG funds are targeted to assist low-income residents and to eliminate slums and blight. HOME funds are structured to create housing opportunities for low-income households. The ESG program provides financial assistance to homeless service providers. The Housing section administers these programs and serves as staff support to the Community Development Committee.

During the past year, the Housing program has fielded over 40 inquiries for housing projects and met with more than 15 developers interested in various affordable housing projects. As a result of these efforts, new housing projects including Winslow Village Apartments and Dorado Court have been initiated during the 04-05 fiscal year. In addition, the City's housing programs were revamped to meet the changing needs of the community.

The 2004-2005 allocation of CDBG provided funding for:

- Non-profit public service organizations, including Second Harvest, Ebenezer Economic Development Corporation, and the Greater Stockton Emergency Food Bank.
- San Joaquin Fair Housing Association to provide fair housing information, education, and mediation services for tenants and landlords.
- CDBG Safe Neighborhood street improvements in the Taft area, including the design of storm drainage, streets, curbs, gutters, sidewalks, and lighting along O'Dell Avenue.
- Emergency assistance in the form of grants and loans to low-income homeowners for the repair of health and safety violations.

- Downtown revitalization and slum/blight removal efforts in the form of forgivable Commercial Facade Loans to businesses that are in need of financial assistance to make exterior improvements to their property. Blight removal was also prototed by use of CDBG funds in specified Code Enforcement activities.

The HOME funds were used to rehabilitate the single-family residences of low-income homeowners, provide down payment assistance to low-income homebuyers, and assist Community Housing Development Organizations (CHDO) and other nonprofits with the development of low-income housing projects. This money is leveraged with CalHome, Housing Enabled by Local Partnership (HELP) program, state Multi-Family Housing Program (MHP), bonds, and both 4% and 9% tax credit funding.

The City distributed \$186,592 in ESG funds to five emergency shelters and one homeless service provider. These funds paid for the operations and maintenance associated with assisting the homeless.

### Redevelopment

While a more detailed description of the Agency's accomplishments can be found under the Redevelopment Agency Section of the City's Annual Budget, below is a summary of the Agency's principal activities and accomplishments during the 2004-05 Fiscal Year:

**Downtown Redevelopment:** On September 18, 2004 a grand re-opening was held at the newly renovated historic Bob Hope Theatre. The renovation of the housing facilities within the Hotel Stockton was completed in early spring 2005. The Guaranty Bank Regional Headquarters was completed in January 2005. The \$22 million Record Project Expansion began construction and is scheduled for completion in fall 2005. Construction of the Edmund S. "Ed" Coy Parking Garage began in early 2005. This garage will service the patrons of the City Centre Cinemas and the surrounding business,

Development of the Stockton Events Center began in early 2004 and is expected to be completed by winter 2005. The Ballpark portion of this project was completed in the spring of 2005. Design work for the Downtown Marina also continued during FY 2004-05.

**Midtown Redevelopment:** Work continued by Grupe Company on the University Park Project, site of the California State University, Stanislaus campus. Once completed, this project will also include commercial and housing components. In support of those efforts, the Agency is funding certain off-site improvements.

**South Stockton Redevelopment:** In August 2004, the Agency approved an extension to the Exclusive Negotiating Rights Agreement with Stockton I for the development of an expanded retail center on a portion of the Airport Way Master Development Area. In addition, the Agency continued work on the development of the Gleason Master Development Area, which will include commercial and housing components as well as a new elementary school.

**New Redevelopment Project Areas:** In July 2004, the Agency adopted the North Stockton and Rough & Ready Island Redevelopment Project Areas. Combined, these two project areas are estimated to generate over \$8 million in gross tax increment revenue during the first five years of project area activity. The North Stockton Redevelopment Area is comprised of approximately 3,682 acres just north of Harding Way. Prior to this area being adopted, redevelopment activity was concentrated in the southern and central parts of the City. The inclusion of the North Stockton and Rough & Ready Island Redevelopment Project Areas is one of the last actions needed for comprehensive economic change throughout the City. In aggregate, approximately 40 percent of Stockton is now in a Redevelopment area.

**Low and Moderate Income Housing:** Using the Agency's mandated set-aside funds, several affordable housing projects were initiated and progressed during FY 2004-05. The two-year process of transforming the historic Hotel Stockton to low and very low-income housing was completed in early 2005. It will provide 156 units of affordable housing in the downtown core. Work started on the Gleason Park (Vintage Plaza), which is a sixteen unit single family affordable housing project. Mercy Charities released the Sonora Street land from their development agreement and prepared architectural sketches for their revised project location. The Windstone Cottages on Pock Lane, 72 units of single-family housing, is completing the entitlement process. The acquisition of 3.8 acres on Shimizu Drive is complete and in the design phase underway for approximately 67 rental units.

*Real Property*

Real Property staff participated in a variety of real estate transactions during fiscal year 2004-05. Property rights were obtained for a number of City projects including the North Shore Development Project, South Stockton Aqueduct Project, Harding Way/Pershing Avenue Intersection Improvement Project, Hammer Lane/West Lane Widening Project, Eighth Street Traffic Signal Loop Project and multiple parcels for future Downtown parking facilities including the Edmund S. "Ed" Coy Parking Structure. Property rights were also obtained for a number of Redevelopment Agency projects including the new Mercy Affordable Housing Project and the Alex G. Spanos Elementary School in the Gleason Park Neighborhood.

Major acquisitions included land needed in advance of the future Arch Sperry Road Realignment Project. Contract administration and oversight was provided for acquisitions required by the Wastewater Collection System 9 Project and the March Lane Extension Project. Pre-acquisition work commenced on the Hospital/Jail Waterline Loop Project.

Condemnation support was provided for numerous eminent domain cases involving acquisitions for the Teen Center Project, Downtown parking, the Hammer Lane/West Lane Widening Project, the Mercy Affordable Housing Project, the North Shore Development Project and various Downtown hotels.

Considerable staff time was devoted to relocation requirements for Downtown hotels and for relocations related to acquisitions for the North Shore Development Project, the Edmund S. "Ed" Coy Parking facility and other City/Agency projects. Temporary relocations were also made in response to City code enforcement actions.

Real Property staff processed numerous right-of-way dedications, abandonments and alley closure applications. In addition, several leases, rights-of-entry and surplus property sales were processed as part of this section's property management function. Additional activities were completed in support of parks, municipal utility, library, police, fire and public works projects.

**BUDGET UNITS****Housing**

The Housing Division functions as a program and service delivery unit in an effort to address the community's need for decent and affordable housing, suitable neighborhoods and living environments, and to provide assistance and aid in the prevention and elimination of slum and blight. The Division goals are accomplished through the planning and implementation of several State and Federal grant funded housing and bond programs including: the Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), Emergency Shelter Grant (ESG), CalHome, and HELP programs. Additional affordable housing programs are provided through the use of local resources and through the Redevelopment Agency Low and Moderate Income Housing Funds. The Division also provides staff support to committees and several community organizations.

Appropriation and staff for the Housing Division are included in the Community Development Block Grant Fund located in the Grant section of this document.

**2004-05 Unit Objectives**

1. Begin the process of establishing two additional affordable housing projects by June 2005.
2. Formulate the 2005-2010 Consolidated Plan and Analysis of Impediments to Fair Housing as required by HUD. This document is prepared every five years and is due to HUD by May 2005.

**2004-05 Unit Accomplishments**

1. Completed; a total of five affordable housing projects were initiated by June 2005.
2. Both documents are substantially complete and on schedule for submission to HUD in May 2005.

**2005-06 Unit Objectives**

1. Complete building of street infrastructure improvements in the Taft Neighborhood by March 2006.
2. Complete facility improvements of the Child Abuse Prevention facility by June 2006.
3. Commence construction on the affordable Winslow Village Apartments (40 units) by June 2006.

**Redevelopment/Real Property: 010-1750**

The Redevelopment Division administers activities in each of the City's six redevelopment project areas and assists the Economic Development Division of the City Manager's Office in carrying out economic development activities. Staff provides administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees. The Redevelopment Division also administers the Redevelopment Agency's Low/Moderate Income Housing Fund, which promotes the development of affordable housing to low- and moderate-income households.

The Real Property Division is responsible for the administration of the City's total real estate function/activity including property acquisition, appraisals and appraisal review, property management, tenant/business relocation and processing of abandonments and dedications.

**2004-05 Unit Objectives**

1. Adopt the North Stockton and Rough & Ready Island Redevelopment Project Areas by July 2004.
2. Complete the Agency's 5-Year Implementation Plan by December 2004.
3. Develop a plan to extend the time limits associated with existing redevelopment project areas by September 2004.
4. Complete acquisition activities associated with the Mercy Affordable Housing Project by April 2005.
5. Complete construction of the Lincoln/Washington Office Building Project by December 2004.

**2004-05 Unit Accomplishments**

1. Both project areas were successfully adopted in July 2004.
2. Plan was completed and approved by City Council in December 2004.
3. Not complete; time extension considerations are still being reviewed. Plan is expected to be completed by June 2006.
4. Completed in December 2004.
5. Project was completed in early 2005.

**2005-06 Unit Objectives**

1. Complete final design and permitting work for the Downtown Marina by December 2005.
2. Complete construction of ground floor retail improvements in the Hotel Stockton by June 2006.
3. Complete Stockton Events Center construction by December 2005.
4. Begin construction of Stockton Unified School District Gleason Park site by January 2006.

**Stockton**

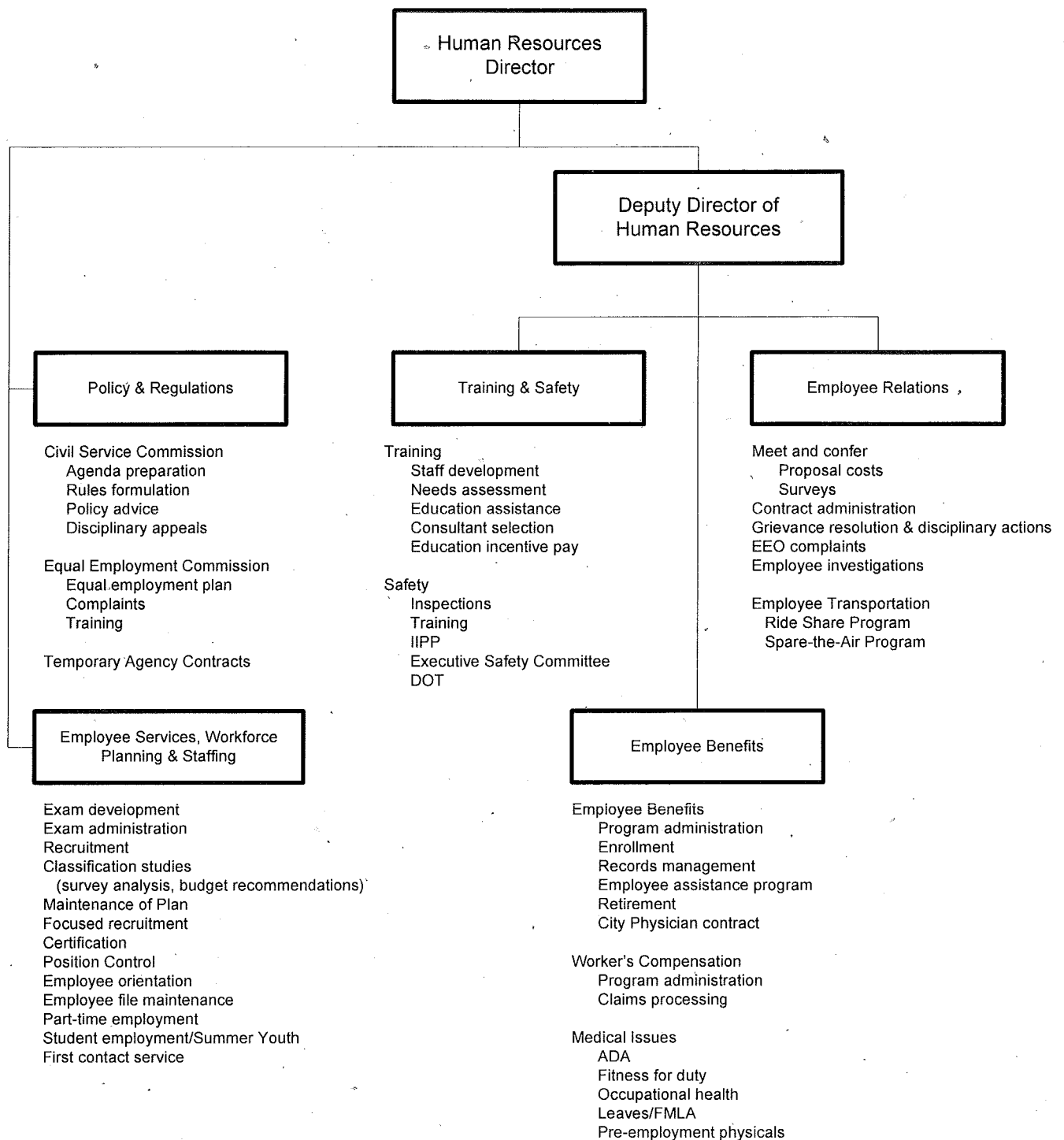


**2004  
1999**



CITY OF STOCKTON

***HUMAN RESOURCES***



**HUMAN RESOURCES  
ORGANIZATION CHART**



**HUMAN RESOURCES DEPARTMENT****010-1600**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$1,048,864	\$1,321,590	\$1,208,097	(\$113,493)	-9%
Other Services	487,869	409,778	511,135	101,357	25%
Materials/Supplies	65,001	58,196	77,376	19,180	33%
Other Expenses	109,164	107,140	157,558	50,418	47%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,710,898</b>	<b>\$1,896,704</b>	<b>\$1,954,166</b>	<b>\$57,462</b>	<b>3%</b>
<b>POSITION ALLOCATION</b>	<b>15</b>	<b>16</b>	<b>16</b>		

**MISSION STATEMENT**

The mission of Human Resources is to provide the City of Stockton with qualified individuals to perform its public service mission through the classification, recruitment and examination process. Human Resources coordinates, develops, and monitors Citywide training, safety and equal employment programs to assist employees in carrying out the City's mission. The department maintains the central position control system and administers the employee relations program, including meet-and-confer sessions, memoranda of understanding preparation and administration, and grievance and dispute resolution. The department serves as staff to the Civil Service Commission and the Equal Employment Commission, administers employee benefit, workers' compensation and safety programs, and the Citywide Service Pin and Retirement Award Programs.

**HIGHLIGHTS**

The department implemented an on-line application program in early January 2005, designed and supported by NEOGOV. This program will allow the department the ability to streamline the manner in which recruitments are conducted. Applicants will have the ability to view multiple job postings and submit applications electronically. Departments will also have the ability to submit requests to fill positions on-line. Overall, this new program will increase efficiency and provide a professional service to all customers.

At the request of the Civil Service Commission, the department created amended class specifications for Administrative/Clerical and Professional/Technical positions in the Stockton City Employees' Association bargaining unit. Amended class specifications are being presented to the Commission ten at a time for adoption. The expected completion timeframe is June 30, 2005.

The Deep Class Task Force comprised of Human Resources staff and representatives from other departments developed the deep class specification for the Office Support Series (Office Assistant I/Office Assistant II/Office Specialist/Secretary). Incumbents at the Office Assistant II level will be eligible to be advanced to either Office Specialist or Secretary, depending upon the needs of a department, by completing the Office Support Series Certificate Program and serving three years at a level equivalent to the City's Office Assistant II. Two incumbents have completed the Certificate Program and one has been advanced to Office Specialist.

The City Charter Ad Hoc Review Committee reviewed article XXV of the City Charter to identify those provisions that were obsolete, superceded, and/or unenforceable. After public hearing, the Civil Service Commission forwarded its recommendation to the City Council to place a measure on the next ballot to delete eight (8) sections from article XXV. These recommendations reflect the Commission's desire to remove the restrictive language contained in the Charter, while retaining those provisions that guard the principles of the Classified Service and enhance the protections afforded to City employees. The City Charter Ad Hoc Committee will undertake the revision of the remaining sections of article XXV during 2005.

**BUDGET UNITS*****Recruitment and Testing and Workforce Planning: 010-1610***

The primary function of this unit is to staff the City by providing recruitment, testing, classification and pay services to the City's fourteen departments. The unit fulfills its recruitment and testing obligations through budget analyses, advertising and outreach, and examination administration. Classification and pay services are provided through job analyses, salary surveys, classification studies, and task forces.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$479,830	\$617,130	\$756,491	\$139,361	23%
Other Services	338,505	373,135	455,165	82,030	22%
Materials/Supplies	14,175	14,996	16,996	2,000	13%
Other Expenses	10,643	12,005	19,623	7,618	63%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$843,153</b>	<b>\$1,017,266</b>	<b>\$1,248,275</b>	<b>\$231,009</b>	<b>23%</b>
<b>Position Allocation</b>	<b>7</b>	<b>6</b>	<b>8</b>		

**2004-05 Unit Objectives**

1. Implement the on-line application project by June 2005.
2. Update all class specifications in the Administrative/Clerical and Professional/Technical unit to clarify current language as it relates to education and experience by October 2004.
3. Create a Deep Class Office Support series that will include Office Assistant I/II, Office Specialist, and Secretary by October 2004.

**2004-05 Unit Accomplishments**

1. Human Resources implemented the NEOGOV on-line recruitment solution. This service became available to the public and departments on January 13, 2005.
2. Draft amended class specifications in the Administrative/Clerical and Professional/Technical unit were prepared and are being presented to the Civil Service Commission for adoption ten at a time. The adoption process is scheduled to be completed by June 30, 2005.
3. The deep classification specification for the Office Support Series (Office Assistant I/Office Assistant II/Office Specialist/Secretary) was adopted by the Civil Service Commission on July 15, 2004.

**2005-06 Unit Objectives**

1. Continue with the Deep Class Task Force in order to explore developing one more "career ladder" classification series by March 2006.
2. Update all class specifications in the Trades and Maintenance bargaining unit to clarify current language as it relates to education and experience by March 2006.
3. Create and adopt part-time class specifications for Administrative Services, Housing and Redevelopment, Library Services, Parks and Recreation, Police, and Public Works Departments positions by December 2005.

Human Resources Services: 010-1620

The Human Resources Services unit is responsible for administering overall human resources activities, including employer-employee relations activities and developing and recommending the City's negotiating position; administering bargaining unit agreements within the parameters established by the Stockton City Council; resolving grievances and assisting departments in areas of disciplinary action; and administering the employee benefits and workers' compensation programs.

The Human Resources unit coordinates and/or conducts Citywide training in such areas as leadership/supervision, computer usage, customer service and communications. It is responsible for maintaining the Central Files for all City personnel, the official Classification Plan and Position Control System for all positions and contract administration. Additionally, the unit coordinates the Education Assistance Program and the Education Incentive Pay Program for City employees.

In addition to these responsibilities, this unit functions as staff support to the Civil Service Commission and the Equal Employment Commission, and administers the Citywide Equal Employment Plan, Service Pin, Retirement Award, and the Trip Reduction Programs.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$569,034	\$704,460	\$451,606	(\$252,854)	-36%
Other Services	149,364	36,643	55,970	19,327	53%
Materials/Supplies	50,826	43,200	60,380	17,180	40%
Other Expenses	98,521	95,135	137,935	42,800	45%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$867,745</b>	<b>\$879,438</b>	<b>\$705,891</b>	<b>(\$173,547)</b>	<b>-20%</b>
<b>Position Allocation</b>	<b>8</b>	<b>10</b>	<b>8</b>		

**2004-05 Unit Objectives**

1. Extend Mid-Management training program to allow for 50 to 70 additional participants from supervisory and mid-management staff. Estimated completion date June 2005.
2. Realign existing supervisor/lead worker certificate program to align with the mid-management training program by December 2004.
3. Begin offering City of Stockton training classes to outside agencies for a reasonable fee by June 2005.

**2004-05 Unit Accomplishments**

1. Program extended to include administrative and first-line supervisory staff in October 2004. Effectiveness at this level was limited. Considering alternative training concept for this segment of employee population.
2. Some technical skill classes for supervisors have been amended to incorporate leadership and vision elements. Classes are scheduled for Spring 2005.
3. A survey of nearby local agencies indicated interest in attending our training sessions for a reasonable fee. It is anticipated that we will be able to offer classes to outside agencies starting with our Fall 2005 training schedule.

**2005-06 Unit Objectives**

1. Promote education fairs for City employees utilizing an existing alliance of nearby schools and colleges. Estimated date of completion is January 2006.
2. Explore the feasibility of developing a diversity awareness training class utilizing City staff as facilitators. Estimated date of completion is June 2006.



CITY OF STOCKTON

***NON-DEPARTMENTAL***



	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$294,711	\$379,508	\$446,404	\$66,896	18%
Other Services	273,214	439,271	757,190	317,919	72%
Materials/Supplies	44,710	108,320	128,275	19,955	18%
Other Expenses	197,609	140,775	140,775	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$810,244</b>	<b>\$1,067,874</b>	<b>\$1,472,644</b>	<b>\$404,770</b>	<b>38%</b>
<b>POSITION ALLOCATION</b>	<b>5</b>	<b>10</b>	<b>10</b>		
(Positions include grant-funded)					

### **MISSION STATEMENT**

The Non-Departmental budget includes expenses that are citywide and not solely related to any one department. Examples are membership dues in organizations such as the League of California Cities; Channel 97 activities; the public information program; grants management and coordination; expenses related to promoting and advertising the City of Stockton; the website; service and volunteerism; and emergency repair and equipment replacement contingencies.

### **HIGHLIGHTS**

The Grants Manager continues to seek out grant opportunities. The City has been awarded approximately \$12.7 million in competitive grants from the following agencies: Federal Emergency Management Agency, California Department of Corrections, California State Library, PG&E, California Department of Conservation, State of California Department of Parks and Recreation, California Integrated Waste Management Board, California Department of Forestry and Fire Protection, United States Tennis Association, 21<sup>st</sup> Century After School Program and California Department of Housing and Community Development.

The City's website is constantly changing and adjusting to meet the needs and expectations of website visitors, and to keep up with current technology. In 2004-2005 this was evident by the streamlining of the navigation menus on the webpages. Visitors to the website can take advantage of new features now available including, real-time search for pets available for adoption at the City-County Shelter, online applications for City jobs, and water/sewer usage calculators. In addition, there is now detailed information about each Council District (including maps), and an interactive feature highlighting artifacts that were buried beneath Stockton.

The Public Information Officer (PIO) oversaw publicity for the opening of the downtown Cineplex and groundbreaking of the Waterfront Events Center. After the Convention and Visitors Bureau disbanded, both a "Visit Stockton," visitstockton.com website, and packets to handle visitor and new resident inquiries about Stockton were created. The PIO was also responsible for the administration and implementation of the City's two webcams.

It has been a very successful year for the Office of Service and Volunteerism. Stockton's Citizen Corps program continues to grow. This disaster preparedness program trained more than 1600 volunteers and city employees last year. We were also selected to teach at the statewide CERT (Community Emergency Response Team) Managers' Academy. The office also received an award by the Lao Khmu Association for "outstanding participation in the Refugee Employment Program". Last year 8 liaisons were placed in the Fire, Parks and Recreation and Library Departments.

Aside from providing programming on the city's Government Channel, 2004-2005 fiscal year included other exciting opportunities. A videographer was sent as a part of the contingent that went to Atlanta, GA for our second bid at the All-America City competition. A documentary that captured the entire process was developed and given to those who participated. Channel 97 rolled out the cameras for the historical dedication and re-grand opening of the Bob Hope Theatre. This historic event was captured on tape and edited to reflect the magic of the event. Cameras were also present at all of the major events and ground-breakings in the City of Stockton; North Shore development, Teen Center, Chavez Central Library grand re-opening ceremony, Hotel Stockton coverage, Asparagus Festival, North Stockton Police Facility, etc.

A strong civic awareness campaign was accomplished by maximizing media opportunities for City sponsored events, such as the opening of the Bob Hope Theatre, the rededication of The (Hotel) Stockton, the Canadian Golf Tour, and the Stockton Events Center, and various neighborhood action teams. All major projects received media attention beyond the local media market, with Bob Hope Theatre and The (Hotel) Stockton featured nationally as notable restoration projects, and the Ballpark featured in the San Francisco Chronicle and the San Jose Mercury News.

#### **2004-05 Objectives**

#### **2004-05 Accomplishments**

- |  |  |
|--|--|
| 1. The PIO will initiate a stronger civic awareness campaign through billboard and newspaper advertising, as well as radio and television commercials by June 2005.              | 1. A stronger civic awareness campaign was accomplished by maximizing media opportunities for City sponsored events. |
| 2. Implement a city-wide grant database to monitor pending grant applications and track grants awarded by June 30, 2005.   | 2. Project is on schedule for completion in June.  |
| 3. Complete E-civis grants locator internet training for the Public Works Department by September 2004.  | 3. E-civis training for Public Works was conducted in December 2004.   |
| 4. Add more interactivity or customer driven information functionality to the website, including an events page, Stockton Municipal Code and Enterprise Zone lists by June 2005. | 4. Completed.  |

#### **2005-06 Objectives**

1. Expand Stockton's Citizen Corps Program to include volunteers that have no prior training in disaster preparedness by June 2006.
2. Increase the number of volunteer coordinators utilizing the on-line Volunteer Management System by 50% by June 2006.
3. Add online registration for Parks and Recreation to the City's website by June 2005.
4. Add online permit application and tracking features to the City's website by June 2005.
5. Increase media penetration by submitting articles to local neighborhood newspapers and business publications on a monthly basis by June 2006.





CITY OF STOCKTON

***PARKS AND RECREATION***

# Parks & Recreation Director

Provide staff support for:  
Parks & Recreation Commission  
Youth Advisory Commission  
Golf Advisory Commission  
Pixie Woods Board of Directors  
Children's Museum Board of Directors  
Arts Commission

Direct, control and coordinate activities  
Manage safety program  
Manage personnel  
Prepare and control budget  
Administer grants and contracts  
Plan and develop programming  
Plan fund raising and promotions  
Oversees Department Contracts/Concessions  
Administer Public Art Program

## Recreation (Special Revenue Fund)

Operate and program for:  
5 Recreation Centers  
Sr. Citizen's Center  
6 Middle Schools  
Skateboard Park  
Provide city-wide teen programs and activities  
Operate and program for:  
46 After School Programs  
10 Summer/Holiday Camps  
Operate, Schedule and Program Ice Arena for:  
Public Skating  
Instruction Classes  
Hockey, Figure Skating and Special Programs  
Operate Swimming Pools:  
Recreational swimming  
Instruction classes  
Special events  
Schedule all sports facilities  
Plan and program adult and youth sports leagues  
Plan and provide Special Activities:  
Instruction programs  
Pixie Woods activities  
Summer Band Concerts  
Special Events  
Operate and Schedule Silver Lake facility:  
Program and provide Youth and Group Camps  
Operate and Schedule Children's Museum:  
Daily programs  
Tours and special events  
Schedule reservations:  
Weber Point Events Center  
Park events and Picnic sites  
Philomathean Clubhouse  
Commanding Officer's House

## Parks

Plan and design public parks and Capital Projects  
Maintain:  
Parks  
Weber Point Events Center  
Dean DeCarli Waterfront Plaza  
Median strips  
Landscaped islands  
Fountains  
City building grounds  
Bike/jogging paths  
Boat Ramps  
Baseball fields/complexes  
Pixie Woods  
Manage landscape maintenance districts:  
Inspect Sites  
Supervise contracts  
Budget Recommendations  
Plan New Districts  
Provide staff and safety training

## Golf Courses (Enterprise Fund)

Maintain and operate:  
Swenson 18 and 9 hole courses  
Van Buskirk 18 hole course  
Lyons 9 hole course  
Plan & oversee capital projects  
Schedule/make reservations  
Manage:  
Pro Shops  
Tournaments  
School team play  
Driving range  
Marshaling program  
Junior Golf Program  
Oversee contract operations:  
Snack Bar

## Trees

Plant and remove street trees  
Trim and spray trees  
Maintain public right-of-way trees  
Respond to emergency calls  
Plant trees in new subdivisions  
Inspect tree complaints  
Provide staff and safety training  
Maintain equipment  
Manage contracts

## Boat Launching (Special Revenue Fund)

Maintain boat ramps and parking:  
Buckley Cove  
Louis Park  
Morelli Park  
Provide security  
Collect fees  
Manage contracts

# PARKS & RECREATION ORGANIZATION CHART

	2003-04 ACTUAL*	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$4,755,636	\$5,286,876	\$5,498,607	\$211,731	4%
Other Services	2,197,077	1,996,858	2,068,149	71,291	4%
Materials/Supplies	319,604	350,194	320,194	(30,000)	-9%
Other Expenses	22,472	54,321	34,221	(20,100)	-37%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$7,294,789</b>	<b>\$7,688,249</b>	<b>\$7,921,171</b>	<b>\$232,922</b>	<b>3%</b>

POSITION ALLOCATION	73	69	74
(Positions include district and grant funded)			

### **MISSION STATEMENT**

The mission of the Parks and Recreation Department is to plan, develop and provide leisure time program opportunities and facilities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, creative expression, and protection of the City's environmental and open space resources.

The Parks and Recreation Department plans, develops, programs, operates and maintains all of the City's parks landscape districts, the city street tree and landscape medians programs and recreation facilities and programs including the Stockton Arts Commission and Public Art Programs. The department is organized to serve age levels from kindergarten to senior citizens, and has programs and services for the handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and young adults.

### **HIGHLIGHTS**

#### **Capital Projects**

Buckley Cove, Morelli and Louis Boat launching facilities: Construction will begin at Buckley Cove October 2005. Louis Park may be delayed until Summer of 2006 to allow for some redesign requested by the State Boating and Waterways Department as well as adjust the project parameters to stay within budget. Morelli continues to be delayed until Cal Trans right-of-way concerns can be addressed. HRD is working out the details for the Morelli project.

Garrigan Park: Construction was completed as of November 2004. Site amenities include: A concrete skate park "fun-box" feature with picnic area, two children's play areas, a full size basketball court, a group picnic shelter, a "big-kids" Netplay climbing structure, frisbee golf, lots of lawn and trees and a concrete pathway with ornamental security lighting.

Van Buskirk Community Center: Construction documents have been updated to comply with the newest building code and ADA regulations. Construction will begin in July 2005 pending award of contract. The project will be constructed with the Van Buskirk Play lot project that is currently fully funded. Project construction should be completed by February of 2006.

William Long Park Phase II: Bids were received in February 2005 and construction will begin in May. This final phase of park construction includes a shared use softball field (shared with the Manteca Unified School District), a play lot, shade trees, tennis court, basketball court, prefabricated restroom, park lighting upgrades and an upgrade to the existing irrigation system booster pump.

Gary and Janice Podesto Impact Teen Center: The finishing touches of this bowling alley conversion will be complete in the very near future. Improvements include: A climbing wall, computer room, dance floor, four refurbished bowling lanes, and a juice bar. There is also an area provided for future development into a leased concession service. It is also anticipated that the existing parking lot will be expanded to the west and a small group picnic area will be provided.

River Park (5-acre Weston Ranch Un-named Park): Construction documents are ready for public bidding with construction anticipated to begin in June 2005. Park amenities in the master plan adopted by local residents include: an interactive water play feature, a small group picnic shelter, two half-basketball courts, shade trees, ornamental security lighting, concrete walking paths, picnic tables and a drinking fountain.

Paul E. Weston Phase II: A contract was awarded by Council to Goodland Construction on February 8, 2005 and construction will begin in May. The master site plan which was developed through several public workshops includes the following park features: one little league baseball field, one softball field, a practice football area, a dog run area, a restroom, a large shade structure with picnic tables, shade trees, meandering concrete walks, and ornamental safety lighting.

Hatch Ranch (Villa Tuscany Development, 4.1-acre park): The master plan was completed by the City Landscape Architect and California Homes has contracted with a local Landscape Architectural firm to prepare the final construction documents. California Homes has committed to constructing the park site. It is anticipated construction will begin during the 06-07 fiscal year. Site amenities are: one tennis court, a small group picnic shelter, a play lot for the 2 through 12 year olds, a basketball court, shade trees, meandering concrete walks and an open turf area for informal activities.

Tobias (5-acre un-named park in the Blossom Ranch/Camera Park communities): The site master plan has been developed and construction documents have been let for public bid. Construction is expected to be underway by July of 2005. Site amenities will include, two tennis courts, a play area for 2 through 12 year old children and shade arbors, picnicking, shade trees, ornamental safety lighting, meandering concrete walkways and some open lawn areas for informal activities. The walkway layout will also provide an opportunity to connect to the adjacent Stockton Unified School District site should the district desire.

John Peri Park (5.7 acre facility just north of Van Buskirk Golf Course): The draft master design was prepared by the City Parks Facility Planner and presented and generally accepted by local residents during a Neighborhood Watch meeting in approximately March of 2004. Local activists attempted to generate support for passage of a park maintenance assessment in July 2004 but the vote did not pass. If a maintenance assessment is passed, park construction could begin within 18 months. Residents will be given another opportunity to work with the park master design prior to the preparation of construction documents.

Baxter Park Phase II: Construction documents for this final portion of the park were completed in February. This phase is 4.5 acres which brings the total park acreage to 9 acres. The park will connect homes north of the John Muir Elementary school to the school via a pedestrian path and a gate. The existing park portion provides tennis, basketball, a play lot and many trees. New improvements will include a large shade structure for picnicking, open areas for informal softball playing, turf, walkways, ornamental safety lighting, and many trees. Construction should begin during the 07-08 fiscal year.

Detention Basin Soccer Fields: The conceptual master plan has been completed for this 35 acre storm water facility. State grant funding has been approved and staff will be contracting for preparation of the final site plan and construction documents. Construction is expected to be underway by Spring of 2006. Eight soccer fields will be constructed in the basin of the facility.

Equinoa Park: The first phase of this park site was completed in December 2004 and includes approximately 7 acres of this 14.5 acre site. Improvements included: two tennis courts, two play areas, a large group picnic shelter, a basketball court, restroom, 78 vehicle parking lot, turf, trees and ornamental security lighting. Phase II is projected for development in the 06-07 fiscal year and will include two softball fields with overlaying soccer fields.

Stribley Community Center: The Department will be contracting with Lesovsky Donaldson for the preparation of construction documents. State funding has been approved, however a potential shortfall may exist due to the relatively recent increasing costs associated with construction materials availability. Pending full funding, the project could be underway by Spring of 2007.

Panella Community Center: Department staff will solicit proposals from architects for the design and preparation of construction documents. Construction document preparation should be underway by December 2005 with projected start of construction in Spring 2007.

### Parks and Street Trees

Stockton continued its award-winning urban forestry initiatives through the continued maintenance of street trees throughout Stockton. Stockton celebrated its 24<sup>th</sup> year as a Tree City USA at an Arbor Day ceremony at Sousa Park. Crews planted over 3,000 new trees and continued to prune, remove mistletoe and care for trees in parks, on medians and in city right-of-ways.

The Weber Point Events Center continues to be maintained by the Parks and Recreation Department. The department accepts reservations and coordinates events at the site through the Special Events Committee. Staffing at the Weber Point Events Center remains critical to the success of the facility, at both special events and at the interactive water feature.

A partnership was formed with the Downtown Stockton Alliance for the maintenance of Dean DeCarli Waterfront Square, Weber Point Event Center, State Building parking lot and the Cineplex Plaza.

### Arts Programs

The Stockton Arts Commission Marian Jacobs Literary Forum sponsored, in partnership with Barnes & Noble Bookseller, the Poetry writing competition in April for the 9th year and the Prose writing competition in November for its fourth year. The Stockton Arts Commission also sponsored a national poetry competition held in Stockton.

The City Endowment for the Arts has, for the third year in a row, granted \$50,000 to deserving artists and arts organizations in the community.

The Stockton Arts Commission annual Summer Arts Program enrolled over 400 children in grades four through eight in daily art and music classes for three weeks over the summer. Additionally, classes in art, music and theatre were offered as part of the After School program at Adams, Rio Calaveras, and San Joaquin Middle Schools. Through the Parks and Recreation department, the commission has coordinated expansion of the cultural arts programming for the community through the activity guide.

The Annual S.T.A.R. Awards has been rejuvenated with the addition of the Mayor's Award for Excellence in the Arts. The S.T.A.R. awards have recognized individual recipients for 29 years and this year the Arts Commission has recognized business's that also support the arts in the community.

As part of the Arts Master Plan the Arts Commission has created a technical assistance program for Arts organizations offering a Marketing and Public Relations, Patron and Board Development, Financial Management and Legal Issues for Non-profits workshops. Additionally, the Arts Commission created a public awareness campaign for the arts.

The Stockton Parks and Recreation Foundation was reenergized with the appointment of a new Board of Directors and the establishment of a Federal Non-Profit designation. The Board will be working in support of parks and recreation facilities and program by applying for grants, and generating donations through various fund raising activities.

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### Grants

The Parks and Recreation Department has received State Department of Parks and Recreation and Congressional grant awards for capital projects, as well as grants from the California Department of Forestry, the United States Tennis Association (USTA) and the California State Board of Corrections. The following are the proposed projects, funding amounts and funding sources:

**Stribley Community Center Expansion:** The City was awarded \$2.5 million from the Murray-Hayden Urban Parks and Youth Service Program funded by passage of the 2002 Resources Bond Act. The proposed project will expand the existing 9,943 square foot facility by adding approximately 13,000 square feet, including a new multi-purpose room, additional meeting room area and will bring this 1965 facility into ADA and code compliance.

**Panella Park Community Center:** The City was awarded \$3 million from the Urban Park Act of 2001 under the California Clean Water, Clean Air, Safe Neighborhood Parks and Coastal Protection Act of 2002. The project will design and construct a 15,000 square foot multi-purpose community center at Panella Park with a gymnasium, meeting rooms, kitchen and office area. This new facility in north Stockton will complement the Seifert Center - the only facility located in north Stockton at this time.

**Detention Basin Soccer Complex:** The City was awarded \$3 million from the Urban Park Act of 2001 under the California Clean Water, Clean Air, Safe Neighborhood Parks and Coastal Protection Act of 2002. This project consists of the development and construction of eight soccer fields (four lighted), concession/bathroom facility and 370 parking spaces. In addition a family picnic area and nature trail will be incorporated into the natural setting adjacent to Mosher Slough.

**Van Buskirk Community Center:** A portion (\$622,429) of the Roberti-Z'berg-Harris (RZH) entitlement grant is being used to meet the budget shortfall to complete the renovation of this community center. This project has been on the drawing table for several years and is now underway due to the additional funding. The project consists of construction of a 75' by 110' gymnasium with bleachers on one side, additional restrooms and weightroom and will bring this facility into ADA and code compliance.

**McKinley Soccer Fields:** A portion (\$45,000) of the Roberti-Z'berg-Harris (RZH) entitlement grant will complete funding of this project. A State General Specified Grant of \$98,500 was awarded, but the estimated cost of the project exceeded this amount. This project was bid and construction will be completed by Summer 2005.

**After School Program:** The City was the recipient of a Congressional Award from the U.S. Department of Education in the amount of \$497,050 to fund the after school program. This program will fund the after school program at 14 sites within the 54 operated by the Parks and Recreation Department for the period of October 2004 through September 2005.

**Delta Region Exhibit:** The City was the recipient of a Congressional Award from the Institute of Museum and Library Sciences in the amount of \$98,500 which will fund the development and construction of an interactive feature highlighting the Delta. The project will consist of a large mouth bass entrance into the "fish" where interactive and educational activities will reflect the flora and fauna of the Delta.

**Tree Planting:** The California Department of Forestry awarded the City a grant of \$50,000 to plant 1225 trees. The City has received the Tree City USA designation for the past 24 years and this funding source allows the City to continue its efforts in increasing and maintaining the City's urban forest.

**Tennis Court Resurfacing:** The City received USTA Adopt-A-Court grants to resurface four tennis courts at the Oak Park Tennis Complex. The USTA Northern California District provided \$2,500 and the USTA National Offices awarded \$2,500 to partially fund this project that was completed in November 2004.

**Peacekeepers Enhancement:** The State Board of Corrections awarded the Juvenile Accountability Block Grant in the amount of \$126,693 for the period of July 1, 2004 through June 30, 2005. This program partially funds salaries of the three Youth Outreach Workers.

**BUDGET UNITS*****Administration:*** 010-3610

The Parks and Recreation Department's Administration unit provides the administrative leadership and clerical support required to plan, direct, and coordinate the entire department. The department is divided into budget units of Parks and Street Trees, and a separate enterprise fund for Golf Courses, and special revenue funds for Recreation and Boat Launching Facilities. The Administration unit is responsible for establishing policies and goals; developing long range plans; determining leisure activities appropriate for community needs; preparing payroll, purchase requisitions and other budget documents; administering contracts and the day-to-day operation of Consolidated Landscape Maintenance Districts; recruiting volunteers; writing grants; providing staff support to various committees and commissions; processing class, league, and other sports activities and facilities reservations; and administering the Stockton Arts Commission Public Art Programs.

Use of Funds	2003-04	2004-05	2005-06	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$1,001,651	\$1,218,658	\$1,143,372	(\$75,286)	-6%
Other Services	264,265	139,434	141,646	2,212	2%
Materials/Supplies	24,590	19,720	19,720	0	0%
Other Expenses	8,801	9,015	6,915	(2,100)	-23%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,299,307</b>	<b>\$1,386,827</b>	<b>\$1,311,653</b>	<b>(\$75,174)</b>	<b>-5%</b>
<b>Position Allocation</b>	<b>14</b>	<b>13</b>	<b>15</b>		

**2004-05 Unit Objectives**

1. Expand registration opportunities and attract a larger customer base by promoting on-line registration throughout the community by March 2005.
2. Develop a gift catalog for community donations to support facilities, equipment and programs in conjunction with the Adopt-Our-City program by March 2005.
3. Begin awarding grants to Stockton artists and arts organizations under guidelines established for the new City Endowment for the Arts program by October 2004.

**2004-05 Unit Accomplishments**

1. Specifications have been determined and the CLASS online registration software component has been ordered with anticipated start up by January 2006. Credit card/ATM payments are now being accepted at the main Parks and Recreation office.
2. Catalog is being developed in conjunction with Adopt-Our-City and Parks and Recreation Foundation marketing efforts with completion date of July 2005.
3. First round of grants were awarded in Summer 2004; second round awarded in June 2005.

**2005-06 Unit Objectives**

1. Pursue a minimum of three grant or foundation funding opportunities to enhance community recreational programming and arts opportunities by May 2006.
2. Establish partnerships with local and regional parks and recreation agencies to improve programming and promote area parks and recreation programming and resources by June 2006.
3. Evaluate ongoing operations and strategic plan of Parks and Recreation Department in order to determine best opportunities for future growth by May 2006.
4. The Stockton Arts Commission will create a technical assistance program that provides information and training to non-profit arts organization in the community. This would include a resource guide and workshops offered at a responsible price throughout the year by March 2006.
5. The Stockton Arts Commission will expand Cultural Arts programming by partnering with the Parks and Recreation department staff to offer more arts related classes for both adults and children by May 2006.



Parks and Street Trees: 010-3620

The Parks and Street Trees unit is responsible for the planning, care and maintenance of City public parks, malls, boat ramps, bike paths, fountains, landscaped islands and building grounds. The unit is also responsible for the preservation, care and maintenance of over 92,000 trees: 78,000 trees located in public rights-of-way and additional 14,000 trees located in City parks and golf courses. The Parks Division provides support services and assistance for many community-wide special events that utilize outdoor recreation resources, including use of the showmobile.

Use of Funds	2003-04	2004-05	2005-06	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$3,753,985	\$4,068,218	\$4,355,235	\$287,017	7%
Other Services	1,932,812	1,857,424	1,926,503	69,079	4%
Materials/Supplies	295,014	330,474	300,474	(30,000)	-9%
Other Expenses	13,671	45,306	27,306	(18,000)	-40%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$5,995,482</b>	<b>\$6,301,422</b>	<b>\$6,609,518</b>	<b>\$308,096</b>	<b>5%</b>
<b>Position Allocation</b>	<b>59</b>	<b>54</b>	<b>54</b>		

**2004-05 Unit Objectives**

1. Continue to seek public/private partnerships to aide with park maintenance funding.
2. Foster neighborhood involvement in planning and execution of neighborhood park maintenance and new projects.
3. Explore the feasibility of roving park maintenance crews for designated tasks to increase efficiency.
4. Explore feasibility of City-wide Park/Tree Maintenance District to assist with park and median tree maintenance.

**2004-05 Unit Accomplishments**

1. Maintenance partnership continued with the Downtown Stockton Alliance for the care of Dean DeCarli Waterfront Square, Weber Point Event Center and the Cineplex Plaza through December 31, 2005.
2. Meetings to be held with various neighborhood and homeowner groups to discuss maintenance and development of new parks and projects by October 2005.
3. Process is underway and will be evaluated October 2005.
4. Project continues. A task force is being developed to investigate available opportunities effective August 2005.

**2005-06 Unit Objectives**

1. Continue to seek public/private partnerships to aid with park maintenance funding by June 2006.
2. Foster neighborhood involvement in planning and execution of neighborhood park maintenance and new projects by June 2006.
3. Continue to explore the feasibility of roving park maintenance crews for designated tasks to increase efficiency by July 2005.
4. Explore alternative funding mechanisms for park, tree and median maintenance by May 2006.

**Stockton**

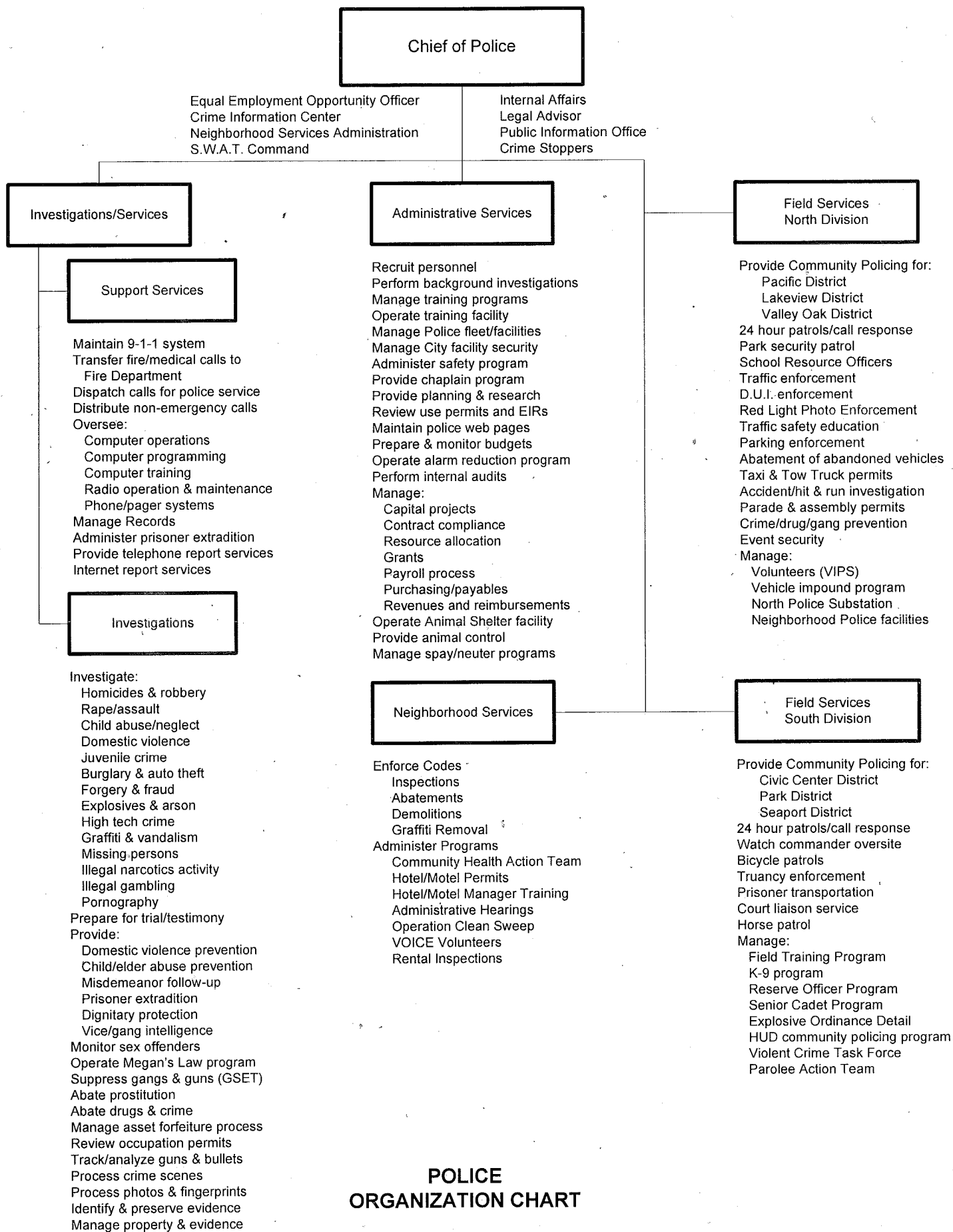


**2004  
1999**



CITY OF STOCKTON

***POLICE***



**POLICE  
ORGANIZATION CHART**

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$58,520,085	\$68,210,183	\$72,798,928	\$4,588,745	7%
Other Services	9,151,877	9,111,356	10,165,952	1,054,596	12%
Materials/Supplies	718,440	713,228	729,205	15,977	2%
Other Expenses	411,268	505,710	308,685	(197,025)	-39%
Capital Outlay	0	25,000	9,000	(16,000)	-64%
TOTAL BUDGET	\$68,801,670	\$78,565,477	\$84,011,770	\$5,446,293	7%

POSITION ALLOCATION                      573                      603                      603

(Positions include grant-funded. Neighborhood Services positions moved to PD from HRD in FY 04-05.)

### **MISSION STATEMENT**

The Police Department's mission is to promote the quality of life in the City of Stockton by:

- Working in partnership with the community to provide a safe and secure environment.
- Recognizing and respecting the diversity and uniqueness of the citizens of our community.
- Being sensitive and responsive to the public without bias or prejudice.
- Utilizing personnel and financial resources in an efficient and effective manner.
- Responding to the ever-changing needs of our community.

### **HIGHLIGHTS**

This year, the Police Department again reorganized its management team consisting of the Chief of Police, Assistant Chief of Police, and three Deputy Chiefs of Police with the addition of an Assistant Chief of Police position. The Department reorganization now features two Assistant Chiefs of Police, one to oversee all Field Services Bureau functions and the other to oversee Administration, Investigations, and Support Services functions.

The Office of the Chief of Police managed the expansion of Community Policing from five Community Policing Districts to seven Districts and the addition of senior management positions to oversee the transition to seven Districts and the implementation of Reporting District Policing.

The Chief of Police expanded Community Policing operations and began to implement a hiring and training plan in response to hiring an additional forty (40) Police Officers as authorized by the voters with approval of Measure W in November 2004.

This past year, the Department expanded its traffic enforcement capabilities by adding another Traffic Enforcement Unit consisting of one Sergeant and five additional Motorcycle Officers to focus on enhanced DUI and speed enforcement. The Police Department's Traffic Section initiated several programs including the Red-Light Photo Enforcement Program designed to promote traffic safety and increase citations for red light runners at Stockton's most dangerous intersections. The Traffic Section also coordinated the transition of parking citation processing to another vendor and the oversight from the Administrative Services Division to the Police Department. The Traffic Section also implemented the new Tow Zone Program.

The Police Department, working with other City Departments, public agencies, and community groups, continued to make positive advances this year dealing with the Airport Corridor Action Team (ACT), Community Health Action Team (CHAT), and the Downtown Action Team (DAT). This year, ACT continued efforts to improve the neighborhoods in the Airport corridor area from Martin Luther King Jr. Boulevard to Carpenter Road. In 2004, a site for the Neighborhood Services Center was selected and approved by the City Council. The Center will be built in Reverend Williams Brotherhood Park. This past year, Code Enforcement Officers conducted a complete inspection of the ACT area identifying and

correcting various blight issues, and a consultant was hired to develop a Streetscape Beautification Plan to include features such as sidewalks, medians, lighting, and landscaping. As a function of DAT, the Downtown Security Plan was expanded, adding 19 cameras to the system and enhancing network monitoring capabilities to include all of the Banner Island developments (Arena, Ballpark, Parking Structure, and Hotel & Conference Center). The CHAT focus this year transitioned from the Downtown core hotels to inspections of multifamily housing units, apartments, and SROs in the Midtown and western end of the Civic Center District. CHAT and PACT continued to address issues with parolees and registrants, inspected 436 multifamily housing units issuing over 3,000 citations for violations, made over 800 arrests, and towed 363 abandoned vehicles.

### Neighborhood Services

Three code enforcement clean sweeps were completed during the first half of 2004-05 in the Blue Ridge, Fox Creek and Pixie Woods Safe Neighborhoods. The average rate of compliance for these sweeps was 79% from the initial violation warning notice to the follow-up inspection. Approximately 22% of the violation notices were issued to tenants rather than property owners. A total of 5,533 square feet of graffiti was removed during the sweeps as well as 92 vehicles cited for improper storage or abandonment. Two additional code enforcement sweeps are planned for the second half of the year.

The Graffiti Abatement Team, with the help of the Juvenile Justice program, cleaned 1,172,500 square feet of graffiti surfaces during FY 2003-04, servicing 2,336 commercial sites and 1,658 residential sites.

The Aggressive Code Enforcement (ACE) Team has responsibility for special code enforcement activities throughout the City and pursues difficult and time-consuming cases. During 2003-04, the ACE Team worked on the Smith Canal, Kelley Drive, Karlsberg Circle and the ACT area. They were also assigned 18 new cases, closed 26 cases, and had 29 active cases during the year.

Neighborhood Services is also responsible for administration of the City's Hotel, Motel and Residential Hotel/Motel permit program and Hotel/Motel Manager Training. A total of 103 hotel managers were trained by Neighborhood Services, Fire, Police, and San Joaquin County Environmental Health staff during the first half of FY2004-05.

The Volunteers Out Identifying Code Enforcement (VOICE) Program consists of citizens reporting code violations in their neighborhoods. For the first half of 2004-05, 160 courtesy cards were mailed and resolved with the first notice.

Note: The 05-06 budget and personnel numbers include the proposed rental inspection program. This program will not be implemented and funds will not be spent until the rental inspection ordinance is adopted by the City Council.

**BUDGET UNITS****Administration: 010-2410**

The Administrative Services Division includes six subdivisions: the Chief's Office, Fiscal Affairs and Planning, Fleet and Facility Management, Personnel and Training, Animal Shelter, and Animal Control. The Chief's Office is the executive office of the Department headed by the Chief of Police who, along with two Assistant Chiefs and three Deputy Chiefs of Police, provide direction over all Police Department operations. Within the Chief's Office, the Internal Affairs Section is responsible for maintaining the Department's integrity through complete and timely internal investigations; the Crime Stoppers Unit coordinates the Department's crime tip program; and the Public Information Office coordinates the Department's interaction with the news media.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$4,088,806	\$4,095,335	\$4,688,694	\$593,359	14%
Other Services	1,463,397	1,434,008	1,526,277	92,269	6%
Materials/Supplies	197,373	180,420	171,955	(8,465)	-5%
Other Expenses	328,090	350,880	156,135	(194,745)	-56%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$6,077,666</b>	<b>\$6,060,643</b>	<b>\$6,543,061</b>	<b>\$482,418</b>	<b>8%</b>
<b>Position Allocation</b>	<b>51</b>	<b>47</b>	<b>49</b>		
(Positions Include Animal Control)					

**2004-05 Unit Objectives**

1. Work with other City Departments in the planning, design, and construction of a new South Stockton Police District Station by June of 2005.
2. Develop a space use plan and renovation plans for the Main Police Facility at 22 East Market Street, by December of 2004.

**2004-05 Unit Accomplishments**

1. The Police Department is now working with Housing and Redevelopment and Economic Development to locate suitable land for the project site by June 30, 2005.
2. The preliminary draft report for the space plan was submitted in September 2004, and is undergoing administrative review. Upon approval, Public Works will be contacted to provide cost estimates for the desired renovations by May 2005.

**2005-06 Unit Objectives**

1. By July 2005, begin to implement expanded Community Policing operations in Stockton including the hiring and training of 40 additional Police Officers as authorized by the voters with approval of Measure W.
2. By January 2006, begin working with other City Departments in the planning, design, and funding for construction of the combined Police and Fire Dispatch Center along with a modern Emergency Operations Center (EOC) to be located on the 4<sup>th</sup> floor of the Stewart/Eberhardt Building.
3. By January 2006, begin to work with other City Departments in the planning, design, and funding for construction of the South Stockton Police Facility

Field Services: 010-2420

The Field Services Bureau, the heart of the Police Department, provides 24-hour-a-day uniformed Police patrols responding to calls-for-service throughout the city of Stockton. This Bureau maintains two Divisions and is responsible for all Field Service programs including 24-hour-a-day patrol services managing Community Policing Districts. These Divisions also operate Traffic Enforcement, Field Training Officer Program, SWAT Team, K-9 Program, Horse Patrol, Reserve Officers Program, Event Management, Court Liaison, Metro Prisoner Transportation, Explosive Ordnance Detail, Parking Enforcement, School Resource Officers, Safe Neighborhoods and Safe Youth Programs, Truancy Enforcement, and Volunteers in Police Services.

The Neighborhood Services Section is responsible for neighborhood revitalization through code enforcement activities, beautification and rehabilitation projects, cleanup activities, and development of neighborhood improvement plans. This Section enforces codes, laws and regulations governing abatement of substandard housing conditions in existing residential units; abandoned, dismantled or inoperative vehicles; graffiti; investigation and correction of zoning issues; annual and quarterly hotel and rental property inspections, issuance of operating permits; and monitoring Safe Neighborhood areas for maintenance. The Section processes citizen complaints regarding zoning, housing, public nuisance, vehicle abatement, and graffiti violations.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$36,360,910	\$45,535,856	\$46,017,205	\$481,349	1%
Other Services	2,945,796	3,769,980	5,100,227	1,330,247	35%
Materials/Supplies	237,015	289,825	314,550	24,725	9%
Other Expenses	82,778	154,590	151,930	(2,660)	-2%
Capital Outlay	0	25,000	9,000	(16,000)	-64%
<b>TOTAL BUDGET</b>	<b>\$39,626,499</b>	<b>\$49,775,251</b>	<b>\$51,592,912</b>	<b>\$1,817,661</b>	<b>4%</b>
<b>Position Allocation</b>	<b>333</b>	<b>363</b>	<b>366</b>		

**2004-05 Unit Objectives**

1. Assign Patrol Officers responsibility for solving community problems in small reporting areas within each Community Policing District of the City by September 2004.
2. Develop and implement a new Police Officer evaluation system by November 2004. The new system will incorporate accountability for more Community Policing objectives and expedite the evaluation process.
3. Using existing resources, add another Detail (one Sergeant and five Police Officers) to the Traffic Section by December 2004, to improve traffic safety throughout the city.
4. By December 2004, increase the number of traffic-radar-trained Patrol Officers to expand the use of traffic enforcement as a tool for District Police Commanders in solving community problems.

**2004-05 Unit Accomplishments**

1. Two additional Community Policing Districts established as a part of the infrastructure needed to continue the transition to Reporting District policing strategies in October 2004.
2. The new Police Officer evaluation system was introduced, training provided, and is in full operation. Project completed in June 2004.
3. One additional Sergeant and five Police Officers have been assigned to the Traffic Section. Six additional Police motorcycles were purchased, and Officer training began in December 2004.
4. In 2004, 25 District Police Officers and Reserve Police Officers received radar training during the year. The same Officers have also been conducting radar enforcement in their respective Districts.



**2004-05 Unit Objectives**

5. Work with HTE and the City IT Division to streamline data entry process to reduce clerical and code enforcement officer time spent entering duplicate data by February 2005.
6. Coordinate at least four training sessions from partner agencies i.e. Fair Housing, San Joaquin County Environmental Health, etc. by June 2005.
7. Complete five code enforcement sweeps in Safe Neighborhood Target Areas by June 2005

**2004-05 Unit Accomplishments**

5. Neighborhood Services continues to work with IT to evaluate case management systems that will allow for field entry. A new system is expected to be operational by September 2005.
6. Neighborhood Services has participated in three training sessions this year. The first was with the US Department of Labor and San Joaquin County regarding Farm Labor housing. The second was with Public Works Department and Brown, Vence & Associates regarding Recycling and Green Waste. The third was with the Police Department on Radio Protocol training for Code Enforcement Officers.
7. Completed April 2005.

**2005-06 Unit Objectives**

1. By September 2005, develop and implement an aggressive citywide traffic enforcement strategy to include both the Traffic Section and Patrol Divisions in order to reduce the number of traffic collisions.
2. The Field Services Division will continue to build partnerships with community members to sustain neighborhood comfort and security in individual reporting Districts. A shared responsibility will be promoted for reducing each District's violent crime problems by January 2006.
3. By July 2005, explore the feasibility of a seasonal Police Helicopter Patrol Program to assist Field Operations in managing critical calls for Police services.
4. Implement a case management system that allows for Code Enforcement Officer field entry by September 2005.
5. Develop and implement policies and procedures for the new Rental Property Inspection Ordinance that goes into effect on January 2006.

Investigations: 010-2430

The Investigations Division is responsible for investigating and assisting in the prosecution of major crimes occurring in the City of Stockton. This Division is organized into four operating units: Crimes vs. Persons and Property, Special Investigations, Evidence Identification Unit, and the Crime Information Center. Except for the Crime Information Center, the Investigations Division is located two blocks from the Main Police Facility Building, at 22 East Weber Avenue in the Stewart/Eberhardt Building.

The Crimes vs. Persons and Property Section is responsible for investigating murder, robbery, rape, child abuse, assault, domestic violence, child exploitation, missing persons, burglary, auto theft, fraud, embezzlement, and vandalism. The Special Investigations Section is responsible for investigating gambling, prostitution, pornography, organized crime, gang-related crime, narcotics crimes and abatements, alcohol control, misdemeanor follow-up investigations, and any unusual criminal activity. The Evidence Identification Unit collects and analyzes evidence at crime scenes. Under the direction of the Assistant Chief of the Investigations Bureau, the Crime Information Center accumulates and disseminates crime, calls-for-service, and other data throughout the Department and to other law enforcement agencies.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$10,936,644	\$12,867,070	\$14,615,372	\$1,748,302	14%
Other Services	555,154	562,876	625,917	63,041	11%
Materials/Supplies	141,279	126,840	127,050	210	0%
Other Expenses	200	0	240	240	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$11,633,277</b>	<b>\$13,556,786</b>	<b>\$15,368,579</b>	<b>\$1,811,793</b>	<b>13%</b>
<b>Position Allocation</b>	<b>93</b>	<b>98</b>	<b>102</b>		

**2004-05 Unit Objectives**

1. By July 2004, increase the deployment of the Gang Street Enforcement Team and the Violent Crime Suppression Task Force to combat violent crime throughout the city of Stockton.
2. By September 2004, develop a Juvenile Crimes Unit to investigate and prevent crimes committed by juveniles. Centralizing juvenile crime investigation will allow Investigators to focus on intervention and prevention tactics when dealing with juvenile suspects.
3. Address the increase in financial crimes through the development of a public awareness and fraud prevention program, by December 2004.

**2004-05 Unit Accomplishments**

1. During the first six months of the fiscal year, the Gang Street Enforcement Team conducted 2,532 check outs, made 316 arrests, and seized 26 guns in areas known for gang activity. Completed December 31, 2004.
2. In September 2004, two Detectives were assigned to investigate crimes committed by juveniles. During the first four months, the two Detectives were assigned 339 cases and have cleared 117 cases.
3. Investigators, in conjunction with financial institutions, have developed an Internet system to more easily pass on information to these financial institutions on subjects wanted in connection with financial fraud activity. Completed December 31, 2004.

**2004-05 Unit Objectives**

4. By December 2004, address auto theft crime in the City of Stockton using proactive enforcement, such as crime sweeps and bait cars.

**2004-05 Unit Accomplishments**

4. Auto Theft Investigators, along with Patrol Officers have concentrated on proactive measures for identifying and arresting subjects driving stolen vehicles. In 2004, the Department experienced a 45% increase in the number of arrests for stolen vehicles over the previous year.

**2005-06 Unit Objectives**

1. Working closely with other law enforcement agencies and community organizations throughout San Joaquin County, develop options other than incarceration, for dealing with juveniles arrested for the first time for auto theft, by December 2005.
2. Continue emphasis on reducing juvenile crimes (crimes committed by persons under the age of eighteen) by adding additional Detectives to the Juvenile Unit by December 2005.
3. By December 2005, Narcotic Officers will train Patrol Officers to deal with neighborhood complaints of street level drug dealing and/or dealing from homes within the neighborhoods.

Support Services: 010-2460

The Support Services Unit is responsible for technical support programs in the Stockton Police Department including Records Management, Property Management, and Telephone and Online Report Services.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$3,521,763	\$4,240,419	\$4,402,165	\$161,746	4%
Other Services	1,560,062	1,352,441	859,093	(493,348)	-36%
Materials/Supplies	113,747	101,550	90,600	(10,950)	-11%
Other Expenses	200	125	150	25	20%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$5,195,772</b>	<b>\$5,694,535</b>	<b>\$5,352,008</b>	<b>(\$342,527)</b>	<b>-6%</b>
<b>Position Allocation</b>	<b>38</b>	<b>38</b>	<b>37</b>		

**2004-05 Unit Objectives**

1. Convert the backlog of paper police reports into the Police Department's computer automated document imaging system by June 2005.
2. Make crime information and mapping available to the public along with automated crime reporting for selected crimes via the City's Web site, by June 2005.

**2004-05 Unit Accomplishments**

1. All reports for calendar years 2003 and 2004 have been entered into the imaging system as of May 2005.
2. Crime information and maps are now available to the public on the City's Web site. Testing for online crime reporting began in January 2005.

**2005-06 Unit Objectives**

1. Convert the backlog of paper Police reports for years prior to 2003 into the Police Department's Document Imaging System by June 2006.
2. Upgrade the Department's Records Management System and Automated Reporting System by June 2006.

Telecommunications: 010-2470

The Telecommunications Unit is responsible for 9-1-1 emergency communication service including Fire and EMS transfers, 24-hour-a-day Computer-Aided Dispatch, automatic call distribution system, automated records management system and report writing systems, and coordination with the IT Department for all technical support for all Police Department computer and radio system operations.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$3,611,962	\$1,471,503	\$3,075,492	\$1,603,989	109%
Other Services	2,627,468	1,992,051	2,054,438	62,387	3%
Materials/Supplies	29,026	14,593	25,050	10,457	72%
Other Expenses	0	115	230	115	100%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$6,268,456</b>	<b>\$3,478,262</b>	<b>\$5,155,210</b>	<b>\$1,676,948</b>	<b>48%</b>
<b>Position Allocation</b>	<b>40</b>	<b>40</b>	<b>40</b>		

**2004-05 Unit Objectives**

1. By December 2004, using state funds, upgrade radio equipment and remodel the Telecommunications Center to maintain compliance with State of California 9-1-1 standards.
2. Explore the feasibility of implementing an Automatic Vehicle Location System for public safety vehicles to improve Officer safety and efficiency of dispatching and staff deployment by June 2005.

**2004-05 Unit Accomplishments**

1. Project completed by June 2004.
2. Feasibility study was completed and \$266,000 was approved by City Council to implement an Automatic Vehicle Location Project for the Police Department. This project will be completed by June 2005.

**2005-06 Unit Objectives**

1. Using State funds, replace the Department's analog voice recording system with a state-of-the-art digital system by September 2005.
2. Upgrade the Department's Computer-Aided Dispatch System by July 2006.

**Stockton**

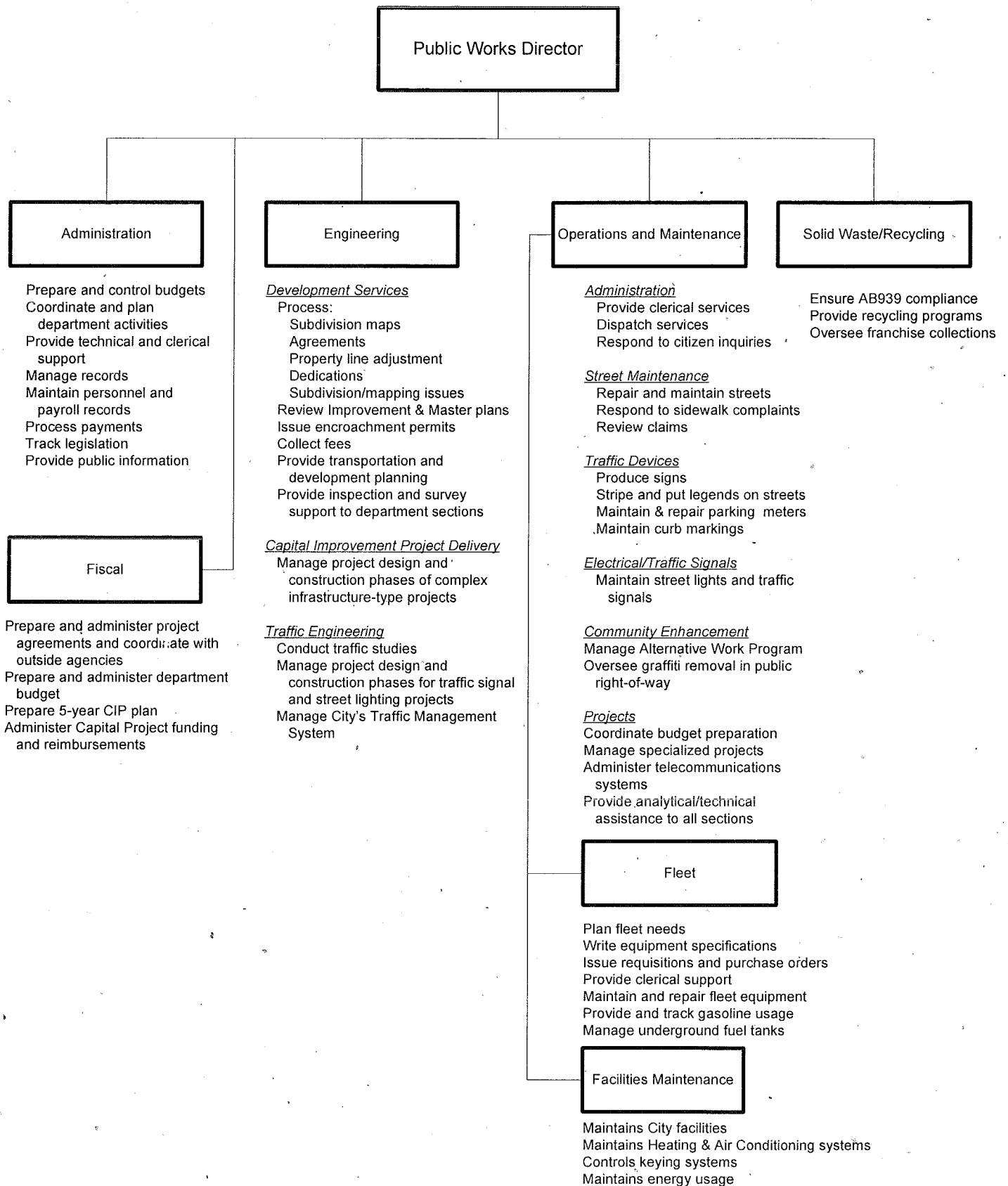


**2004  
1999**



CITY OF STOCKTON

***PUBLIC WORKS***



**PUBLIC WORKS  
ORGANIZATION CHART**



	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$6,055,631	\$8,795,881	\$8,412,515	(\$383,366)	-4%
Other Services	3,406,847	3,893,221	4,071,680	178,459	5%
Materials/Supplies	656,620	892,133	911,133	19,000	2%
Other Expenses	285	46,165	46,925	760	2%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$10,119,383	\$13,627,400	\$13,442,253	(\$185,147)	-1%

POSITION ALLOCATION 110 158 142

(Positions include Grant/CIP & SJAFCA funded. Includes CBM and former Garden Refuse positions.)

### **MISSION STATEMENT**

The Public Works Department mission is to plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner

### **HIGHLIGHTS**

The Public Works Department oversaw the completion of many projects during the 2004-2005 fiscal year, including the following:

- Downtown Sidewalks Rehabilitation, Phase II
- Miracle Mile Beautification Project
- March Lane Sidewalk Repair
- Hammer Lane Widening, Phase II & West Lane Widening
- Alpine Ave Improvements, Sanguinetti- El Pinal Drive
- Airport Way/Mormon Slough Bridge Rehabilitation
- 8-Mile Road/I-5 Interchange Improvements
- El Dorado Street Widening, Phase I, Calaveras River - Yokuts
- March Lane/El Dorado Intersection Improvements
- Anderson Street Storm Drain Improvements
- 2004/05 Street Overlay Program
- 2004 Curb, Gutter & Sidewalk Repair Program
- Pacific/Rose Marie Median Island Modifications
- California/4th Street Traffic Signal Modification
- Oak/Hunter Traffic Signal Modification
- Market/California Traffic Signal Modification
- Lever/8th Street Traffic Signal Improvements
- Turnpike/8th Traffic Signal Improvements
- Lower Sacramento Road Utility Undergrounding, Ponce De Leon - North City Limits
- Cesar Chavez Central Library Interior Remodel
- Fire Station Nos. 9 & 12 Expansions
- 2004/05 Traffic Calming
- Montauban/Lorraine Traffic Signal Modifications

Public Works recently started construction or will start construction in upcoming Fiscal Year 2005/06 on the following projects:

- Stagecoach Pavement Rehabilitation
- Pacific Avenue/Calaveras River Bridge Seismic Retrofit
- 2005/06 Street Resurfacing Program
- 2005/06 Curb, Gutter & Sidewalk Repair Program
- Hammer Lane/S.R. 99 Interchange Improvements
- Pershing Avenue/Harding Way Intersection Improvements
- 2005/06 Traffic Calming
- Wastewater System No. 9
- Pershing/March Traffic Signal Modifications

In the near future, Public Works is looking forward to delivering the following projects:

- Aksland Blvd/Trinity Parkway Extension
- Airport Way Corridor Project

**BUDGET UNITS****Administration: 010-3010**

The Administration unit provides administrative, clerical, and fiscal support to all Public Works operations located in City Hall and the Stewart Eberhardt Building. In addition, it is responsible for a variety of special projects assigned by the Director. The unit provides word processing for specifications, consultant agreements, subdivision agreements, agenda reports, memos, and a variety of correspondence. It also acts as liaison with the City Manager's office and prepares public communications concerning the Department's activity.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$158,489	\$190,456	\$128,820	(\$61,636)	-32%
Other Services	68,443	68,800	72,392	3,592	5%
Materials/Supplies	1,822	4,000	4,000	0	0%
Other Expenses	2,901	4,095	4,855	760	19%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$231,655</b>	<b>\$267,351</b>	<b>\$210,067</b>	<b>(\$57,284)</b>	<b>-21%</b>
<b>Position Allocation</b>	<b>6</b>	<b>8</b>	<b>11</b>		

**2004-05 Unit Objectives**

1. Create new standards for central files document management by June 2005.

**2004-05 Unit Accomplishments**

1. This project is scheduled to be complete in September 2005.

**2005-06 Unit Objectives**

1. By June 2006, Public Works implement a system to scan documents and view them online.

Engineering: 010-3020

The Engineering Division has three core functions: New Development Review, Delivery of Capital Improvement Projects and Traffic Engineering/Street Lighting. The Division is responsible for the design, surveying and construction of projects designated in the Capital Improvement Program. The Engineering functions related to Development Review, which include inspection of public/private projects that will be maintained by the City; review and/or preparation of subdivision maps and agreements; and checking improvement plans, traffic engineering and street lighting of City streets, are conducted under the Development Services Special Revenue Fund.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$1,084,886	\$1,075,856	\$792,806	(\$283,050)	-26%
Other Services	229,899	194,306	219,512	25,206	13%
Materials/Supplies	50,211	25,683	25,683	0	0%
Other Expenses	14,572	15,300	15,300	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,379,568</b>	<b>\$1,311,145</b>	<b>\$1,053,301</b>	<b>(\$257,844)</b>	<b>-20%</b>
<b>Position Allocation</b>	<b>38</b>	<b>37</b>	<b>26</b>		

**2004-05 Unit Objectives**

1. Complete construction of Eight Mile Road / Interstate 5 interchange by December 2004.
2. Complete March Lane Extension plans and specifications by December 2004.

**2004-05 Unit Accomplishments**

1. Construction completed Spring 2005.
2. Project placed on hold due to right of way acquisition issues.

**2005-06 Unit Objectives**

1. Complete Hammer Lane Phase III preliminary design by June 2006.

Operations and Maintenance: 010-3060

The Public Works Operations and Maintenance unit ensures and maintains a safe, efficient and reliable street system for Stockton residents and visitors. The unit enhances the City's efficient operation and image by having a well-maintained fleet of equipment in use.

The Operations and Maintenance unit is comprised of seven activities: Administration, Street Maintenance, Traffic Devices, Traffic Signals and Street Lighting, Community Enhancement and the recently added activity of Projects. Projects will provide construction oversight of projects related to City-owned and maintained facilities. All of the activities are funded out of the General Fund except for Community Enhancement which will be funded from the Solid Waste Franchise Fee for a period of five years. In addition to the above noted seven sections, Telecommunications and Fleet and Facilities Maintenance activities are also part of the Operations and Maintenance Division; however, these functions are budgeted separately as Internal Service Funds.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$3,752,774	\$5,791,319	\$5,690,551	(\$100,768)	-2%
Other Services	2,890,356	2,840,592	2,956,926	116,334	4%
Materials/Supplies	450,306	655,800	674,800	19,000	3%
Other Expenses	(11,047)	22,640	22,640	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$7,082,389</b>	<b>\$9,310,351</b>	<b>\$9,344,917</b>	<b>\$34,566</b>	<b>0%</b>
<b>Position Allocation</b>	<b>60</b>	<b>77</b>	<b>76</b>		

**2004-05 Unit Objectives**

1. Undertake a cape-seal (chip-seal followed by a microsurfacing) program on approximately six miles of severely deteriorated local and high crown streets by December 2004.
2. Implement GIS based sign database for keeping an inventory of street signs and tracking maintenance activities by June 2005.
3. Train and equip staff for new duties and fully implement by September 2004.
4. Relamp 4,000 street lights by June 2005.
5. Develop regular rotation of litter collection from major street boulevards and medians by AWP personnel by October 2004.
6. Install thermoplastic markings at 500 intersections by June 2005.

**2004-05 Unit Accomplishments**

1. Completed 11 miles of cape-seal by September 2004.
2. Project is scheduled to be completed in October 2005.
3. The additional training and equipment staffing was completed by June 2004.
4. Relamped 3,766 lights June-December 2004. Scheduled to relamp a total of 6,000 of approximately 19,000 lights by June 2005.
5. As of September 2004, regular rotation consists of: 1) Litter collection once a month on major streets; 2) Daily collection in Downtown corridor.
6. Equipment acquired, training underway, program to start in Spring 2005.

**2005-06 Unit Objectives**

1. Complete relamping of 6,000 more streetlights by June 2006.
2. Implement a comprehensive maintenance management system by June 2006.
3. Update and install traffic signs and markings to comply with new California standards by June 2006

Central Building Maintenance: 010-3090

The Central Building Maintenance unit is responsible for establishing building maintenance policies and goals, developing long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulatory agencies relating to City buildings. This unit includes the costs associated with the maintenance and operation of the Civic Auditorium.

Use of Funds	2003-04	2004-05	2005-06	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$1,059,482	\$1,738,250	\$1,800,338	\$62,088	4%
Other Services	218,149	789,523	822,850	33,327	4%
Materials/Supplies	154,281	206,650	206,650	0	0%
Other Expenses	(6,141)	4,130	4,130	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,425,771</b>	<b>\$2,738,553</b>	<b>\$2,833,968</b>	<b>\$95,415</b>	<b>3%</b>
<b>Position Allocation</b>	<b>0</b>	<b>30</b>	<b>29</b>		

**2004-05 Unit Objectives**

1. Develop a detailed schedule of facility inspections by December 2004 to provide better information for planning of routine and preventive maintenance.
2. Re-assess the current functional and geographical assignments of staff to identify changes that would improve maintenance efficiency by October 2004.

**2004-05 Unit Accomplishments**

1. Weekly, bi-monthly, monthly, quarterly, and semi-annual schedules were completed in November 2004. The schedules continue to be evaluated for effectiveness.
2. New scheduling procedures were implemented in October 2004, to improve staff efficiency.

**2005-06 Unit Objectives**

1. Develop plan to comply with regulatory agency requirements by September 2005. Included in the agencies are CalOSHA and the Air Quality Resources Board.

**Stockton**



**2004  
1999**





CITY OF STOCKTON

**SJAFCA**  
**SAN JOAQUIN AREA FLOOD CONTROL**  
**AGENCY ADMINISTRATION**



**SAN JOAQUIN AREA FLOOD  
CONTROL AGENCY ADMINISTRATION**

010-0137

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$211,943	\$250,483	\$296,340	\$45,857	18%
Other Services	21,974	24,524	26,403	1,879	8%
Materials/Supplies	2,685	3,500	3,500	0	0%
Other Expenses	703	6,845	6,845	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$237,305</b>	<b>\$285,352</b>	<b>\$333,088</b>	<b>\$47,736</b>	<b>17%</b>
<hr/>					
POSITION ALLOCATION	-	-	-		
(Positions allocated in Public Works.)					

**FUNCTION**

The San Joaquin Area Flood Control Agency (SJAFCA) is composed of members from several jurisdictions, and is administered by the City. It was formed during the 1994-95 fiscal year to coordinate activities related to addressing the proposed revised Federal Emergency Management Agency (FEMA) flood boundary map. The proposed map would have placed essentially the entire City of Stockton and a significant portion of the surrounding county in a newly defined flood plain. This would have resulted in mandatory flood insurance purchases for mortgaged structures lying within the new flood plain and building restrictions for new construction. SJAFCA was successful in delaying the official issuance of the new flood plain maps while a flood protection restoration project was designed, funded and constructed. The project was completed in 1998. On April 2, 2002, FEMA issued revised flood plain maps which included the improvements of the SJAFCA Flood Protection Restoration Project (FPRP).

This unit is responsible for administration of all reimbursement claims, documentation of the FPRP levee construction for determination of flood plain boundaries, and other duties related to flood control. This unit coordinates work with the U.S. Congress for appropriation of a portion of the \$35.7 million federal reimbursement in each federal budget year.

**2004-05 Objectives**

1. Work with the Federal Government to maximize reimbursement appropriations by June 2005.

**2004-2005 Accomplishments**

1. The Agency was successful in obtaining an appropriation of \$2.5 million for FY05.

**2005-06 Objectives**

1. SJAFCA will continue to work with the Federal government to maximize reimbursement appropriations by June 2006.

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***ENTERPRISE FUND BUDGETS***

## ***ENTERPRISE FUND BUDGETS***

Enterprise Funds are used for city functions that are operated like private business enterprises. Enterprise Funds charge user fees to provide services, and the user fees support these funds. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Enterprise Fund budgets.



C I T Y O F S T O C K T O N

***GOLF COURSES***





	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,553,242	\$1,692,977	\$1,748,843	\$55,866	3%
Other Services	480,941	468,588	423,096	(45,492)	-10%
Materials/Supplies	341,214	411,473	411,473	0	0%
Other Expenses	3,440	263,013	263,013	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,378,837	\$2,836,051	\$2,846,425	\$10,374	0%
POSITION ALLOCATION	20	16	16		

### **MISSION STATEMENT**

The mission of the Golf Course Enterprise Fund is to provide well-maintained, safe and attractive golf courses for the golfing public. The City operates and maintains a championship 18 hole golf course and an executive 9 hole course at Swenson, a championship 18 hole golf course at Van Buskirk, and a 9 hole course at Rough and Ready Island. These courses cover 426 acres. The City manages a contract with a private concessionaire for food and beverage operations at Swenson and Van Buskirk. City employees provide the daily maintenance and pro shop services at all four golf courses. The courses are operated as an Enterprise Fund from the revenue received through City Council approved fees.

### **HIGHLIGHTS**

The Golf Advisory Committee, comprised of eleven members representing organized clubs and at-large golfers, completed its seventh year. The committee serves in an advisory capacity to the Stockton Parks and Recreation Commission and makes recommendations on a variety of golf-related issues.

The San Joaquin Junior Golf Foundation is now in its fifth year of operation. The non-profit foundation was formed for the purpose of providing golf opportunities to all local youth, especially children who have never experienced the game of golf. Hundreds of boys and girls participate in free junior golf activities at the Swenson and Van Buskirk Golf Courses throughout the year. The SJJGF continues to provide clinics and instruction each year that are supported by their fundraising efforts, which include a 100 Hole Tournament at Van Buskirk each year.

The City Golf Courses have contracted the services of a private PGA Professional who teaches a variety of private and group classes and golf workshops. The contract arrangement allows the courses to have a PGA Pro available with flexible teaching hours, so that customers may receive golf instruction seven days a week.

To allow City golf courses to better service disabled golfers, a single-rider ADA-compliant golf cart was purchased. The One Pass cart is designed for individuals confined to a wheelchair. With this cart, the golfer is able to play on all surfaces on the golf course, including greens, without leaving the cart. The seat turns and locks anywhere on a 360-degree radius, allowing the golfer an unrestricted, full swing. The cart is stored at Swenson Park Golf Course and is available for rent at any of the four city courses with 24-hour notice. The rental rate for the One Pass cart is the same as for a regular single rider golf cart.

**2004-05 Unit Objectives**

1. Pursue more efficient and cost-effective management of City Golf Courses by June 2005. Have a long-term Management Plan beginning in FY 05-06.
2. Contract a security courier service for the transfer of funds between the golf courses and banks by January 2005.
3. Develop a Capitol Improvement Program (CIP), along with funding options, for the construction of new facilities and cart paths by January 2005.

**2004-05 Unit Accomplishments**

1. A management plan will be the first project of a new operations team that will be hired by June 2005.
2. Objective was accomplished effective January 2005.
3. This objective will be included in the overall management plan to be developed by October 2005.

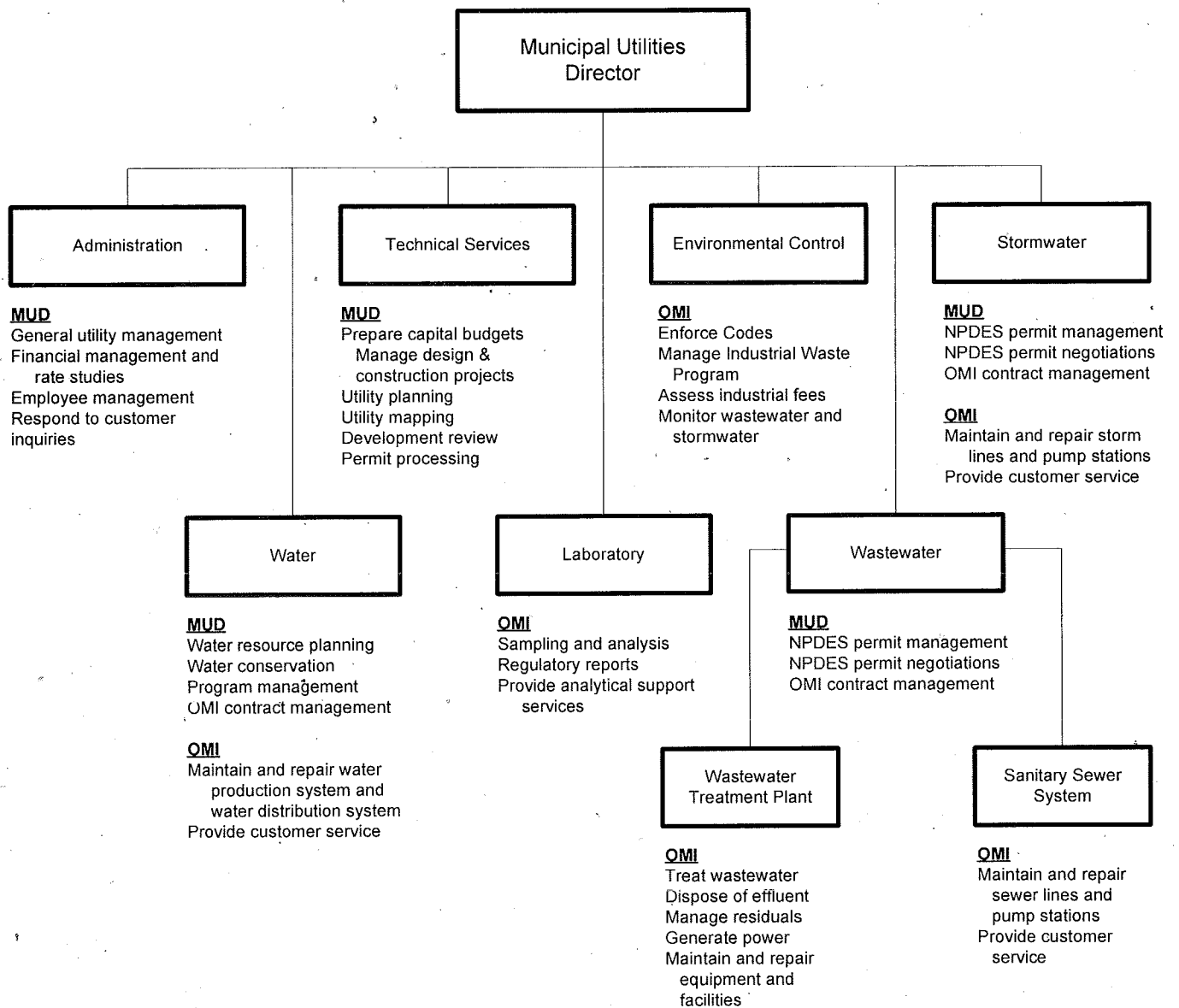
**2005-06 Unit Objectives**

1. Complete a golf operation management plan by October 2005.
2. Explore the possibility of entering into a contract for all merchandise sales at all golf courses by December 2005.



CITY OF STOCKTON

***MUNICIPAL UTILITIES***



**MUNICIPAL UTILITIES  
ORGANIZATION CHART**

**MUNICIPAL UTILITIES DEPARTMENT  
STORMWATER**

**441-4400**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$888,175	\$702,563	\$623,877	(\$78,686)	-11%
Other Services	3,208,341	3,080,186	3,217,620	137,434	4%
Materials/Supplies	20,535	18,125	6,625	(11,500)	-63%
Other Expenses	416,197	491,634	688,425	196,791	40%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$4,533,248</b>	<b>\$4,292,508</b>	<b>\$4,536,547</b>	<b>\$244,039</b>	<b>6%</b>
<b>POSITION ALLOCATION</b>	<b>10</b>	<b>2</b>	<b>2</b>		

Position allocation includes portions of Regulation and Capital budgets

**MISSION STATEMENT**

The Stormwater Utility's mission is to protect the property and health of Stockton residents. The Utility accomplishes this mission by (1) collecting, pumping and transporting storm water away from city streets and properties, (2) maintaining drain lines and lift stations throughout the collection system, and (3) monitoring and testing discharges into the system. Equally important, programs are developed to educate children, adults and industries about pollution, its effects on the waterways and ways to reduce it.

**HIGHLIGHTS**

During fiscal year 2003/04, the City received Regional Water Board approval of the City's Storm Water Management Plan. During fiscal year 2004/05, revisions to existing programs and implementation of new programs were underway. One significant new requirement was the inspection of specified commercial and industrial uses for storm water pollution. The first round of inspections will be completed by July 2005. The second round of inspections must be completed by October 2007.

**MUNICIPAL UTILITIES DEPARTMENT  
STORMWATER**

**441-4400**

**BUDGET UNITS**

*Policy, Planning and Financial Management: 441-4410*

Policy, Planning and Financial Management staff provide policy direction; long-term planning and projection; financial management and reports; GIS mapping of the collection system; capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; monitoring; regulatory compliance; and related matters.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$567,477	\$700,272	\$623,877	(\$76,395)	-11%
Other Services	760,485	900,479	973,450	72,971	8%
Materials/Supplies	6,280	6,625	6,625	0	0%
Other Expenses	401,213	313,074	517,220	204,146	65%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,735,455</b>	<b>\$1,920,450</b>	<b>\$2,121,172</b>	<b>\$200,722</b>	<b>10%</b>
<b>Position Allocation</b>	<b>4</b>	<b>2</b>	<b>2</b>		

**2004-05 Unit Objectives**

1. Implement Commercial Storm Water Inspection program by June 2005.
2. Seek full implementation of Regional Board approved Storm Water Management Program by December 2004.

**2004-05 Unit Accomplishments**

1. Commercial Storm Water Inspection Program has been implemented. The first round of inspections will be completed by June 2005 as required by the Storm Water NPDES Permit.
2. The City's Storm Water Management Program was fully implemented on October 2004.

**2005-06 Unit Objectives**

- 1 Fully implement all work plans required by the Storm Water NPDES Permit by June 2006.
- 2 Implement permit compliance and a tracking system to fully document compliance activities and more efficiently prepare the annual report required by the Regional Water Quality Control Board by June 2006.

**MUNICIPAL UTILITIES DEPARTMENT  
STORMWATER**

**441-4400**

Operations and Maintenance: 441-4430

Operations and Maintenance (O&M) is responsible for operating and maintaining the stormwater collection system, which consists of 490 miles of drainage line, 12,602 basins that catch leaves and debris, and 58 pumping stations that lift the storm water away from lower elevations. The unit's responsibilities include cleaning, inspecting and repairing the main lines and catch basins, and maintaining the engines and mechanical equipment in the lift stations, all of which serve to protect the properties within the City of Stockton.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$320,698	\$2,291	\$0	(\$2,291)	-100%
Other Services	2,447,856	2,179,707	2,244,170	64,463	3%
Materials/Supplies	14,255	11,500	0	(11,500)	-100%
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,782,809</b>	<b>\$2,193,498</b>	<b>\$2,244,170</b>	<b>\$50,672</b>	<b>2%</b>
<b>Position Allocation</b>	<b>6</b>	<b>0</b>	<b>0</b>		

**2004-05 Unit Objectives**

1. Initiate design of drainage improvements for the Airport Corridor by June 2005.
2. Complete design and begin construction of the Buena Vista Phase II improvements by June 2005.
3. Complete upgrade to the Airport Way / Duck Creek storm pump station by June 2005.

**2004-05 Unit Accomplishments**

1. The design of the Airport Way Corridor drainage improvements has begun. Estimated completion date June 2007
2. The design of the drainage improvements has begun and construction is anticipated to start by June 2005
3. The design of the pump station upgrades is underway. Completion of construction is anticipated by June 2005.

**2005-06 Unit Objectives**

1. Complete construction of the Smith Canal Water Quality Improvement Project by June 2006.
2. Complete design of the Airport Way Corridor Drainage Improvements by June 2006.
3. Initiate design of the Navy Drive /Tillie Lewis Drainage Improvements by June 2006.

**MUNICIPAL UTILITIES DEPARTMENT  
STORMWATER**

**441-4400**

**Debt Service: 441-4460**

This budget unit segregates the expenses for debt service principal and interest. These costs are the responsibility of the City and the Stormwater Enterprise Fund, but are not a part of either Policy and Planning, or Operations and Maintenance.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Other Expenses	14,984	178,560	171,205	(7,355)	-4%
TOTAL BUDGET	\$14,984	\$178,560	\$171,205	(\$7,355)	-4%



**MUNICIPAL UTILITIES DEPARTMENT  
WASTEWATER**

**431-4300**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$4,300,542	\$1,774,379	\$1,505,112	(\$269,267)	-15%
Other Services	14,974,819	\$13,939,247	15,316,238	1,376,991	10%
Materials/Supplies	1,018,300	\$416,985	45,870	(371,115)	-89%
Other Expenses	1,960,314	\$4,722,770	4,320,064	(402,706)	-9%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$22,253,975</b>	<b>\$20,853,381</b>	<b>\$21,187,284</b>	<b>\$333,903</b>	<b>2%</b>
<b>POSITION ALLOCATION</b>	<b>98</b>	<b>14</b>	<b>14</b>		
<i>(Includes Regulatory Compliance and capital project positions)</i>					

**MISSION STATEMENT**

The mission of the Wastewater Utility is to achieve and maintain a facility operation that consistently meets all legal and regulatory requirements, ensures optimal efficiency and cost effectiveness, and achieves the highest level of service to the public consistent with available funding and application of the latest technology.

Regulatory Compliance functions are allocated between the Wastewater, Water and Stormwater Funds; however, the majority of the work is associated with Wastewater.

**HIGHLIGHTS**

The first 1 1/2 years of contract operations with OMI/Thames Water Inc has been successful. This success has been largely due to the cooperative spirit exhibited between OMI/Thames and City staff.

Construction is well underway to upgrade the wastewater facilities to meet Title 22 treatment levels as required by the City's Wastewater NPDES permit. This level of treatment allows the effluent to be used for irrigation purposes if the need arises in the future.

A new headworks odor control facility will be operational by June 2005, and this will reduce odors that are generated due to higher influent temperatures and the increased loading due to cannery operations.

Last year MUD staff initiated a program to reduce sewer overflows. This program is still in development which will continue into the next year.

The current National Pollution Discharge Elimination System Permit (NPDES) requires in part ten specific Work Plans mandated by the Central Valley Regional Quality Control Board. Most of the Work Plans have been submitted to the Regional Boards Executive Officer for approval. Implementation of some of these Work Plans is now underway.

The Regulatory Compliance Officer position has been moved into the Wastewater Fund; however, allocation of that employee's time remains apportioned between Wastewater, Water and Stormwater.

**MUNICIPAL UTILITIES DEPARTMENT  
WASTEWATER**

**431-4300**

**BUDGET UNITS**

**Policy, Planning and Financial Management: 431-4310**

This unit provides policy direction; long-term planning and projection; financial management, reports, and debt service accounting; GIS mapping of the collection system; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, and support for related matters. This unit also includes Regulatory Compliance, which is responsible for monitoring and evaluating proposed and current State, Federal and local laws and regulations as they relate to Municipal Utilities functions and responsibilities.

Regulatory Compliance is responsible for monitoring and evaluating proposed and current state, federal and local laws and regulations as they relate to Municipal Utilities functions and responsibilities. Staff implements pretreatment standards to control industrial discharge into the sewage system. Staff also investigates chemical and hazardous waste spills affecting pumping and lift stations. Training is provided in job skills and occupational health and safety areas for all Municipal Utilities employees.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$1,106,303	\$1,150,524	\$1,044,596	(\$105,928)	-9%
Other Services	1,458,495	1,008,133	1,333,699	325,566	32%
Materials/Supplies	25,779	39,500	45,870	6,370	16%
Other Expenses	444,532	1,051,666	837,841	(213,825)	-20%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$3,035,109</b>	<b>\$3,249,823</b>	<b>\$3,262,006</b>	<b>\$12,183</b>	<b>0%</b>
<b>Position Allocation</b>	<b>23</b>	<b>14</b>	<b>14</b>		

**2004-05 Unit Objectives**

1. Continue negotiations with the Regional Water Quality Control Board on issues affecting future wastewater discharge permits by June 2005.
2. Develop financing plan to review rates and reserves to fully fund near-term capital improvements by the November 2004.
3. Develop and initiate a comprehensive program to significantly reduce the frequency and magnitude of the sanitary sewer overflows (SSO's) from the wastewater collection system by June 2005.

**2004-05 Unit Accomplishments**

1. Submitted studies include the Nitrate Study, Human Carcinogen and Mixing Zone Study, Pollution Prevention Plan, Treatment Feasibility Study and the Ground Water Monitoring Program (GWP). The GWP was approved. The first year of data and summary report have been submitted to the Regional Board. Ongoing quarterly sampling continues. Submittal dates are on or before June 2005
2. Financial reviews were completed in November 2004 by City staff and adequate reserves are available to fund WW39 and WW33.
3. In October, 2004, staff initiated a formal SSO program with a goal of reducing SSO's by 50%. This program will be fully in place by December 2005.

- |   |  |
|---|--|
| 4. Review and modify pretreatment standards, local discharge limits as part of the Industrial Pre-Treatment program by June 2005. | 4. Staff is currently drafting a RFP to update local discharge limits. Completion is scheduled for January 2006. |
|---|--|

**2005-06 Unit Objectives**

1. Prepare the NPDES Permit General Provision Work and Implementation Plans for Pollution Prevention, Thermal Prevention, Human Carcinogen Impacts and Toxicity Identification and Reduction. Implementation of these work plans will proceed by June 2006.
2. Initiate negotiations with Central Valley Regional Water Quality Control Board for the 2007 NPDES by June 2006.
3. Partner with the Development Services Building Division to clarify and strengthen a Fats, Oils, and Grease Program, and enhance associated Grease Interceptor ordinance accordingly. Estimated completion date April 2006.

**MUNICIPAL UTILITIES DEPARTMENT  
WASTEWATER**

**431-4300**

**Operations and Maintenance: 431-4330**

Operations and Maintenance manages the 42 million gallon per day Regional Wastewater Control Facility, 21 sanitary pump stations, and 1,206 miles of sanitary main and lateral collection lines. Crews operate the treatment plant 24-hours every day, and respond to sewer service requests 16 hours/day, 7 days a week. The O&M unit ensures compliance with effluent quality requirements; confirms that equipment performs reliably; protects and extends the useful life of facilities and assets; and inspects, services, repairs, and maintains sewer lines.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$3,207,912	\$634,745	\$460,516	(\$174,229)	-27%
Other Services	13,545,200	12,949,784	13,972,539	1,022,755	8%
Materials/Supplies	992,658	379,985	0	(379,985)	-100%
Other Expenses	1,552,526	260,472	0	(260,472)	-100%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$19,298,296</b>	<b>\$14,224,986</b>	<b>\$14,433,055</b>	<b>\$208,069</b>	<b>1%</b>
<b>Position Allocation</b>	<b>75</b>	<b>0</b>	<b>0</b>		

**2004-05 Unit Objectives**

1. Begin construction of the plant expansion project to comply with NPDES discharge requirements by 2006.
2. Implement program to control and mitigate vectors at the RWCF by June 2005.
3. Design and construct Odor control facilities to reduce odors from the RWCF by December 2005.

**2004-05 Unit Accomplishments**

1. Construction on WW39, which will bring the Regional Water Control Facility in compliance with the 2002 NPDES permit, was initiated July 2004. Completion is anticipated by April 2006
2. OMI/Thames has increased fogging and increased aerial insecticide applications, which has reduced vectors at the RWCF. This program was initiated Spring 2005.
3. Construction has started on the headworks odor control facilities. This project is scheduled for completion by April 2005.

**2005-06 Objectives**

1. Initiate phasing of the new construction projects including upgrades to the Tertiary and odor control facilities. This process should be accomplished by June 2006.

**MUNICIPAL UTILITIES DEPARTMENT  
WASTEWATER**

**431-4300**

*Debt Service and In Lieu of Tax: 431-4360*

This budget unit segregates the expenses for debt service principal and interest and In Lieu of Tax costs. These costs are the responsibility of the City and the Wastewater Enterprise Fund, but are not a part of either Policy and Planning or Operation and Maintenance.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Other Services	2,500	10,000	10,000	0	0%
Other Expenses	0	3,484,315	3,482,223	(2,092)	0%
<b>TOTAL BUDGET</b>	<b>\$2,500</b>	<b>\$3,494,315</b>	<b>\$3,492,223</b>	<b>(\$2,092)</b>	<b>0%</b>

**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$1,596,004	\$916,792	\$1,225,709	\$308,917	34%
Other Services	4,814,527	4,532,233	5,011,668	479,435	11%
Materials/Supplies	2,764,537	2,584,182	4,406,346	1,822,164	71%
Other Expenses	2,289,791	2,925,894	3,036,677	110,783	4%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$11,464,859</b>	<b>\$10,959,101</b>	<b>\$13,680,400</b>	<b>\$2,721,299</b>	<b>25%</b>

POSITION ALLOCATION                      28                      3                      3

Position allocation includes portions of Regulation and Capital budgets.

**MISSION STATEMENT**

The Water Utility's mission is to provide the community with a safe, wholesome supply of water at adequate pressures, suitable for all municipal and industrial uses, at the lowest possible cost, consistent with sound business practices.

**HIGHLIGHTS**

For a fifth consecutive year, the City of Stockton Water Utility has experienced a high growth rate. It is estimated that the number of new service connections could reach 3,000 in this fiscal year. Over the last ten years, the water utility has grown approximately forty-five percent. With growth as the predominant issue impacting resources availability, priorities for the water utility administration, engineering, operations and maintenance has been shifted to accommodate this challenge. Examples of these impacts include acceleration of the South Stockton Aqueduct Project, Well 31 and 32, and much more time installing meters and working with developers.

Fiscal Year 2004-05 saw the City continue its pursuit of the Delta Water Supply Project by focusing on the environmental documentation process. This project proposes construction of a new water diversion from the Delta conveying raw water to a treatment plant near Eight Mile Road. This fiscal year will see significant milestones with certification of environmental documents, pursuit of a Design/Build contractor, acquisition of water rights and preparation of a financing package.

MUD staff continued to monitor the OMI - Thames Water Stockton, Inc. service contract providing operation and maintenance functions.

**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

*Policy, Planning and Financial Management: 421-4210*

This unit provides policy direction; long term planning and projections; financial management, reports, and debt service accounting; GIS mapping of water lines; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, and support for related matters. Staff research and make recommendations regarding water rights and surface water acquisition, water conservation, and State and Federal requirements for potable water and other water issues. The water conservation function is also included in this budget.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$445,785	\$539,808	\$940,610	\$400,802	74%
Other Services	439,756	317,297	609,722	292,425	92%
Materials/Supplies	1,473	5,750	5,750	0	0%
Other Expenses	294,642	582,828	472,440	(110,388)	-19%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,181,656</b>	<b>\$1,445,683</b>	<b>\$2,028,522</b>	<b>\$582,839</b>	<b>40%</b>
<b>Position Allocation</b>	<b>4</b>	<b>3</b>	<b>3</b>		

**2004-05 Unit Objectives**

1. Based on the General Plan Boundaries revisions - the North Stockton Water Master Plan will be updated and revised as needed by June 2005.
2. Prepare the Final Environmental Impact Review (EIR)/ Environmental Impact Study (EIS) for the the Delta Water Supply Project to be adapted and certified in August 2005.
3. Initiate Design Build (DB)/Design Build Operate (DBO) procurement process for the Phase I Delta Water Supply Project facilities by November 2004.
4. OMI will initiate design and constuction of Arsenic removal facilities at affected City Wells by October 2004.
5. OMI will initiate design and constuction of Arsenic removal facilities at affected City Wells by October 2004.

**2004-05 Unit Accomplishments**

1. The North Stockton Water Master Plan effort was rolled into the General Plan Update Water Master Plan and was substantially completed in March 2005
2. The Draft EIR/EIS for the Delta Water Supply Project was distributed for public comment in March 2005. This schedule will allow for the Final EIR/EIS to be adopted and certified in August 2005.
3. Design/Build (DB) procurement process began with a Request for Qualifications advertised in March 2005.
4. OMI/Thames Water Inc completed an Arsenic Compliance Plan in January 2004. Work was initiated in February 2005 to perform downhole modifications to one of the arsenic-impacted wells. Additional wells are being analyzed to identify potential similar remedial efforts.
5. OMI/Thames Water Inc completed an Arsenic Compliance Plan in January 2004. Work was initiated in February 2005 to perform downhole modifications to one of the arsenic-impacted wells. Additional wells are being analyzed to identify potential similar remedial efforts.

**2005-06 Objectives**

1. Obtain water rights permit for the Delta Water Supply Project from the State Water Resources Control Board by January 2006.
2. Complete the Urban Water Management Plan - 2005 Update by December 2005.
3. Expand the Urban Water Conservation Education and Outreach Program by June 2006
4. Achieve Federal arsenic compliance of 10 parts per billion by January 2006.



**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

Operations and Maintenance: 421-4230

Operations and Maintenance (O&M) is responsible for the operation and maintenance of the City's growing water utility. The unit annually provides for the production, treatment, storage, transmission, and distribution of over seven billion gallons of potable water to approximately 120,000 consumers. O&M is responsible for installing, servicing and reading over 40,000 meters each month; responding to inquiries and/or complaints; making emergency repairs; coordinating with homeowners, developers, contractors and other utilities for the successful delivery of services in accordance with customer demand and in compliance with state and federal regulations.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$1,136,546	\$366,094	\$285,099	(\$80,995)	-22%
Other Services	4,334,104	4,177,266	4,391,946	214,680	5%
Materials/Supplies	169,952	150,000	0	(150,000)	-100%
Other Expenses	863,958	196,486	0	(196,486)	-100%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$6,504,560</b>	<b>\$4,889,846</b>	<b>\$4,677,045</b>	<b>(\$212,801)</b>	<b>-4%</b>
<b>Position Allocation</b>	<b>24</b>	<b>0</b>	<b>0</b>		

**2004-05 Unit Objectives**

1. Complete construction of wells 31 and 32 by February of 2005.
2. Initiate design and construction of wells 33 & 34 by March of 2005.
3. Initiate design and construction of the additional tanks at the Northwest and Weston Ranch Reservoir sites by June 2005.

**2004-05 Unit Accomplishments**

1. Wells 31 and 32 to be completed in December 2005.
2. Wells 33 & 34 will be initiated as development proceeds in North Stockton. These wells are now scheduled to be initiated in October 2005.
3. The Northwest reservoir will be initiated by June 2005. The Weston Ranch reservoir will be initiated by June 2006.

**2005-06 Unit Objectives**

1. Initiate wells 33 and 34 by October 2005.
2. Initiate the design and construction of the Weston Ranch reservoir tank by June 2006.
3. Complete construction of the South Stockton Aqueduct by December 2005.
4. Complete design and construction of the Arch-Sperry / Airport Way Water Transmission Main Extension by June 2006. (part of the O & M)

**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

**Water Purchase: 421-4251**

This budget unit segregates the expenses for water purchase and the pumping taxes for groundwater extraction. These costs are the responsibility of the City and the Water Enterprise Fund.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Materials/Supplies	2,592,975	2,425,932	4,400,596	1,974,664	81%
Other Expenses	1,047,475	1,206,013	1,597,200	391,187	32%
<b>TOTAL BUDGET</b>	<b>\$3,640,450</b>	<b>\$3,631,945</b>	<b>\$5,997,796</b>	<b>\$2,365,851</b>	<b>65%</b>

**Debt Service And In Lieu Of Tax: 421-4260**

This budget unit segregates the expenses for debt service principal and interest. These costs are the responsibility of the City and the Water Enterprise Fund, but are not a part of either Policy and Planning or Operations and Maintenance.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Other Services	9,291	9,000	10,000	1,000	11%
Other Expenses	46,972	866,884	967,037	100,153	12%
<b>TOTAL BUDGET</b>	<b>\$56,263</b>	<b>\$875,884</b>	<b>\$977,037</b>	<b>\$101,153</b>	<b>12%</b>



CITY OF STOCKTON

***SPECIAL REVENUE FUND BUDGETS***

## ***SPECIAL REVENUE FUND BUDGETS***

Special Revenue Funds are used for tracking revenue and appropriation that is restricted to specific purposes by law or administrative action. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Special Revenue Funds.



CITY OF STOCKTON

***ASSET FORFEITURE***



**ASSET FORFEITURE****023-6400**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$0	\$0	\$0	\$0	
Other Services	34,537	34,027	28,109	(5,918)	-17%
Materials/Supplies	64,723	153,505	130,170	(23,335)	-15%
Other Expenses	50,225	45,473	50,550	5,077	11%
Capital Outlay	0	0	87,307	87,307	
<b>TOTAL BUDGET *</b>	<b>\$149,485</b>	<b>\$233,005</b>	<b>\$296,136</b>	<b>\$63,131</b>	<b>27%</b>

POSITION ALLOCATION

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\* If additional forfeitures are received during the year, they are hereby appropriated.

**FUNCTION**

Assets used in, and profits from, illegal drug trafficking are seized by the Police Department under State and Federal forfeiture laws. These assets are adjudicated by the San Joaquin County District Attorney's Office or Federal Courts, and a share of the proceeds is forfeited to the City. This money is reserved by State and Federal law for expenditures that enhance law enforcement and drug/crime prevention, and may not be used to supplant existing General Fund programs or operations.

Based on state and federal asset seizure laws, advice from the City Attorney, and direction from the City Manager and Council, the Police Department has established the following priority and program expenditures for asset forfeiture proceeds:

1. Purchase of Vice/Narco Unit and SWAT Team special surveillance and safety equipment, and their related services and supplies. These expenditures receive the highest priority because they most directly affect the Police Department's illegal drug trafficking enforcement efforts, and also best fulfill the intent of state and federal law on use of asset forfeiture proceeds.
2. Purchase of Explosive Ordnance Detail specialized equipment, which is unique to this unit, and does not require internal service fund support.
3. Purchase of Firearms Training System equipment for computer training program scenarios, equipment, and accessories used to train sworn staff in use-of-force decision making to improve officer and citizen safety and reduce liability to the City.
4. Gas and maintenance costs for the surplus vehicles refurbished for the Volunteers in Police Service Program.
5. Other non-recurring supplies and equipment expenditures for law enforcement programs.

**Stockton**



**2004  
1999**





CITY OF STOCKTON

***BOAT LAUNCHING FACILITIES***



**BOAT LAUNCHING FACILITIES****045-3660**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$8,617	\$20,876	\$22,599	\$1,723	8%
Other Services	90,942	147,702	139,037	(8,665)	-6%
Materials/Supplies	1,332	3,000	3,000	0	0%
Other Expenses	0	0	5,944	5,944	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$100,891</b>	<b>\$171,578</b>	<b>\$170,580</b>	<b>(\$998)</b>	<b>-1%</b>

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 POSITION ALLOCATION                    -                    -                    -
 

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**MISSION STATEMENT**

The mission of the City of Stockton boat launching facilities is to provide the public with well-maintained, safe and attractive boating areas. Facilities are located at Buckley Cove, Louis Park and Morelli Park.

**HIGHLIGHTS**

The City provides security and maintenance at boat launching facilities at Buckley Cove and Morelli Park, using revenue collected from parking fees at the facilities. A private security contractor provides fee collection and security services at both facilities.

The City public boat launching facilities continue to be utilized to the maximum with an estimated participation figure of 150,000. In addition, Buckley Cove has become one of the most popular fishing tournament venues in Northern California with an average of 50 events scheduled per year on weekends and holidays

**2004-2005 Accomplishments****2004-2005 Objectives**

- |   |  |
|---|--|
| <ol style="list-style-type: none"> <li>1. Finalize construction documents and award a contract for grant funded improvements at Buckley Cove by December 2004. Construction to begin in July 2005.</li> <li>2. Finalize construction documents and award a contract for grant funded improvements to the Louis Park Boat Launching facility by December 2004. Construction to begin in July 2005.</li> <li>3. Explore the feasibility of expanding parking at the Buckley Cove boat launching facility by July 2004.</li> </ol> | <ol style="list-style-type: none"> <li>1. Objective accomplished; construction contract awarded in February 2005.</li> <li>2. Project rescheduled for 2006</li> <li>3. Objective included with planned renovations to be completed December 2005.</li> </ol> |
|---|--|

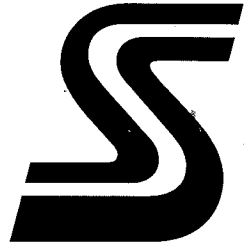
**2005-2006 Objectives**

1. Finalize construction documents and award a contract for grant funded improvements to the Louis Park Boat Launching and begin construction by July 2005.
2. Work with HRD to complete negotiations with CalTrans to expand the Morelli Park Boat Launching Facility beginning in May 2006.

**Stockton**

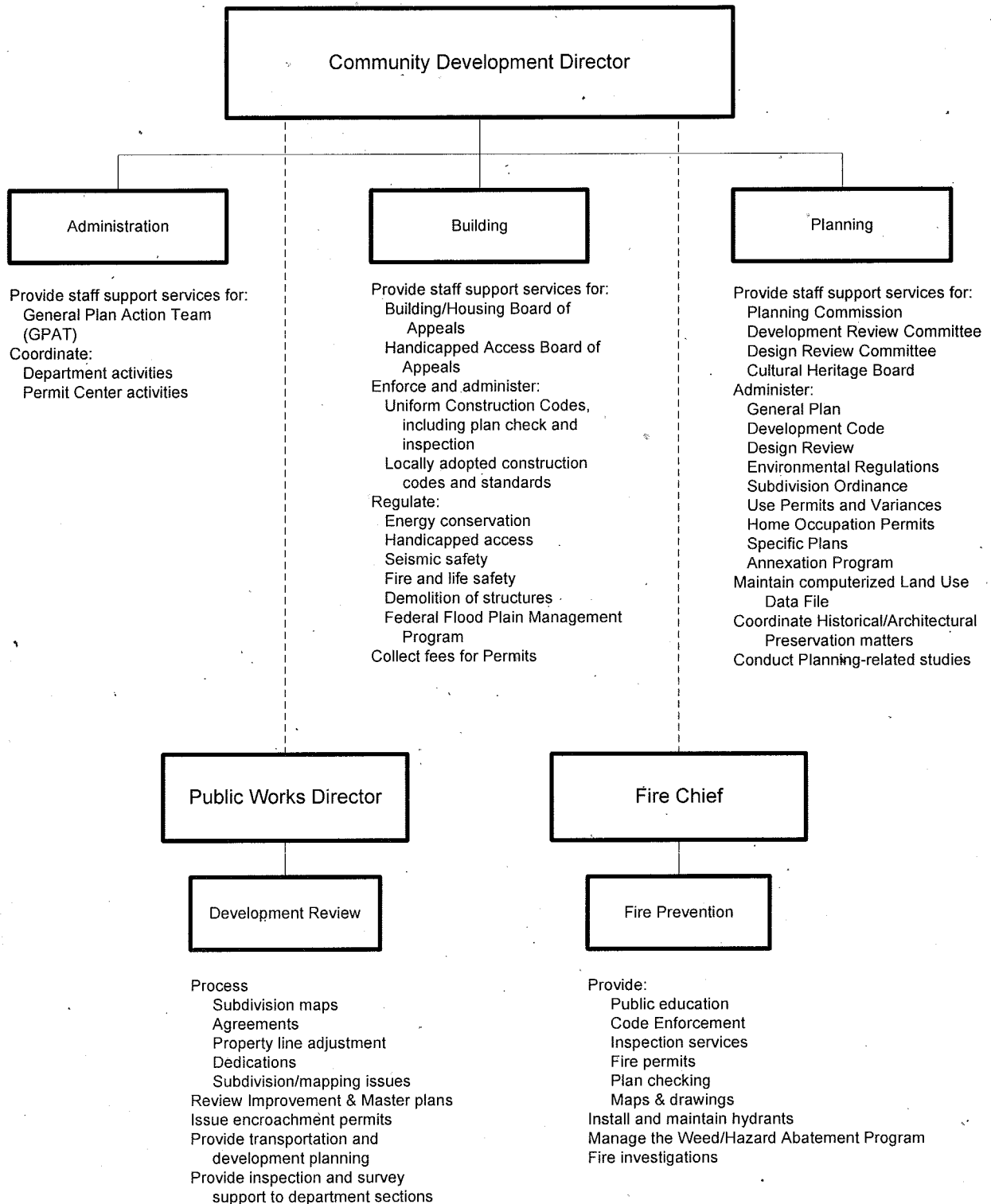


**2004  
1999**



CITY OF STOCKTON

***DEVELOPMENT SERVICES***



## DEVELOPMENT SERVICES ORGANIZATION CHART

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$7,749,875	\$10,321,880	\$11,122,145	\$800,265	8%
Other Services	2,770,023	3,016,422	3,626,184	609,762	20%
Materials/Supplies	94,091	212,021	261,521	49,500	23%
Other Expenses	415,426	947,775	716,821	(230,954)	-24%
Capital Outlay	2,056	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$11,031,471</b>	<b>\$14,498,098</b>	<b>\$15,726,671</b>	<b>\$1,228,573</b>	<b>8%</b>

## POSITION ALLOCATION

78

85

92

(Fire public education and arson investigation added 2004-05)

**MISSION STATEMENT**

The Development Services Fund was established in the 2002-03 budget year to financially consolidate City development services. It includes the services of the Community Development Department and the Development Review sections of Public Works.

Development Services is responsible for providing a framework that facilitates the orderly physical growth of the City. Development proposals, whether they consist of a single property, a large scale subdivision, or nonresidential use, typically require extensive review and coordination with other departments to determine the impact to City Services and to mitigate adverse impacts. To better serve the public, the Permit Center was established in January 1993 with staff from the Community Development, Fire, Public Works and Municipal Utilities Departments. Development Services also provides staff services to four citizen bodies: the Planning Commission, Cultural Heritage Board, Building/Housing Board of Appeals and Handicapped Access Board of Appeals.

The Public Works component of Development Services provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, checking of improvement plans, and inspection of public/private projects that will be maintained by the City.

Development Services is comprised of five units: Administration, Planning, Building, Public Works Development Review and Fire Prevention. Selected department responsibilities include:

- Management of the Permit Center
- Preparation, maintenance and implementation of the General Plan
- Administration and enforcement of zoning and subdivision codes
- Preparation of specific plans
- Processing of environmental assessments
- Administration of the City's regulations
- Design Review
- Review/preparation of subdivision maps and improvement plans
- Right of Way encroachment review and approval
- Building Plan checking and inspections
- Building Permitting
- Street Improvements plan checking and inspections
- Fire Plan Checking
- Fire Permitting
- Weed Abatement

**HIGHLIGHTS**

The consolidation of the Community Development Department, Public Works Development Review, and Fire Prevention provides coordinated services and accurate financial accounting for services provided to the development community. Development Services continues to refine and streamline the issuance of Building Permits, Use Permits and other approvals. Within the Planning Division, there is increased attention paid to advance planning with regard to the economic viability of the community.

The Planning and Administration Divisions have gone through an extensive process to revise the City's Planning and Zoning Ordinance (Development Code), including numerous meetings with the public and interested parties. The resulting Development Code was presented to the Planning Commission and City Council for their approval. In conjunction with this project, the Planning Division has revised all land use application forms and procedures to reflect the requirements of the Development Code. The Development Code became effective on August 26, 2004.

The Planning and Administration Divisions worked with the Design Guidelines Steering Committee in the creation of design guidelines for the City. The Committee has provided direction to the team of Jacobson and Wack and RBF, who worked with Planning staff to prepare these guidelines. The Draft Design Guidelines were adopted by the City Council in March 2004 and became effective on April 29, 2004. The Administration, Planning, and Building Divisions have since initiated design review for applicable new development and additions/remodels during weekly joint staff meetings.

With City Council approval and in coordination with the City Manager's Office and other City departments, the Planning and Administration Divisions initiated a General Plan and Housing Element revision process, including: the comprehensive revision of the City's 1990 General Plan (Policy and Background documents); update of the 1994 Housing Element; revision of the City's Infrastructure/Public Facilities Master Plans; amendment of the Urban Service Area and Sphere of Influence Boundaries through the Local Agency Formation Commission (LAFCO); update of the Citywide traffic model; and preparation of the related Program Environmental Impact Report (EIR) for the General Plan, Master Plans, Urban Service Area, and Sphere of Influence Revision and an Addendum to the previously-certified General Plan EIR for the Housing Element Update. The City Council authorized the hiring of a consultant team and establishment of a General Plan Action Team (GPAT) that is assisting in the preparation and review of the plans and environmental documents. The Draft Housing Element Update and Addendum were submitted to the State Department of Housing and Community Development on January 16, 2004. The City Council approved the Final Housing Element Update on September 14, 2004. Adoption of the revised General Plan and Master Plans and EIR certification will occur in mid to late 2005.

The Planning and Administration Divisions have worked with California State University, Stanislaus (CSUS) staff to develop a master plan for a university/multi-use campus on the former 100-acre Stockton Developmental Center site. Grupe Commercial Company (GCC) was selected as the master developer of the site and a Joint Powers Authority (JPA) was formed to administer the planning and development process. A "Preferred Alternative" was identified and a Draft Master Development Plan and Environmental Impact Report for the project has been approved. The General Plan Amendment, Rezoning, and Development Agreement were approved by the City Council on November 18, 2003. Redevelopment and revitalization efforts proceeded in 2004 and the Planning Division approved several Site Plan and Design Reviews consistent with the adopted Master Development Plan.

The Administration and Planning Divisions are processing comprehensive Specific Plans for five geographic areas within the Stockton General Plan area, including land uses, transportation, infrastructure/utilities, community services, design, and other components. The subject Specific Plans were jointly initiated by private applicants and the City Council to ensure logical and contiguous planning boundaries. Several community workshops have been and will be conducted to involve the public in the planning process for each of the Specific Plans. Numerous Technical Committee meetings have been held involving staff from various City departments, other public agencies, applicants, and planning and engineering consultants. Most of the five Specific Plans and related Environmental Impact Reports are projected to be adopted/certified by mid to late 2005. Three or more additional Specific Plans are expected to be initiated in early 2005.



The Administration and Planning Divisions, in coordination with the City Attorney's Office and City Manager's Office processed five Sphere of Influence (SOI) Amendment applications for filing with the Local Agency Formation Commission (LAFCO) and processed the corresponding Development Agreements and environmental documents. The City Council authorized the filing of the SOI Amendments with LAFCO on August 24, 2004 and, on September 14, 2004, approved the related Development Agreements. On September 17 and October 15, 2004, LAFCO approved two and a portion of a third SOI Amendment, denied one, and continued one and a portion of another SOI Amendment for an area located northwest of Stockton's boundaries. The combined SOI Amendments comprised over 5,600 acres, of which approximately 4,500 acres were approved by LAFCO.

The Planning Division processed numerous entitlement applications and related environmental documents for various other private and public development projects, including, but not limited to: Cannery Park, Westlake at Spanos Park West, Riverbend, Riverbend West, Silver Springs, North Stockton Redevelopment Plan, System 9 Wastewater Collection System, South Stockton Water Aqueduct, etc.

The Building Division is on course to issue in excess of 10,000 building permits in FY 2004-2005, representing one of the busiest years ever experienced in Stockton's history. The Building Division assisted with the plan checks and inspections for the Stockton Event Center, Bob Hope Theatre and the Hotel Stockton.

The Public Works branch of the Development Services unit provides for transportation planning, review of development entitlement applications review and issuance of encroachment and other Public Works permits, review of building permit applications, review and or preparation of final subdivision maps and agreements, checking of improvement plans and inspection of public and private projects that will be City maintained. Significant projects occurring in 2004-2005 include Westlake Villages at Spanos Park West, Cannery Park, and the General Plan up-date.

**BUDGET UNITS****Administration:** 048-1810

The Administration unit is responsible for establishing policies, goals and long-range plans to carry out the mission of providing for the orderly growth of the community. To this end, staff directs and coordinates the activities of the Planning and Building units to ensure that applicable codes and laws are implemented and the directives of the City Council and City Manager are carried out. This unit manages the Permit Center and, in addition, serves as staff coordinators for several committees. The Administration unit works closely with other units to provide coordinated services.

Use of Funds	2003-04	2004-05	2005-06	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$598,915	\$828,289	\$1,127,949	\$299,660	36%
Other Services	281,366	438,878	476,123	37,245	8%
Materials/Supplies	11,240	12,971	12,971	0	0%
Other Expenses	270,899	85,308	189,832	104,524	123%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,162,420</b>	<b>\$1,365,446</b>	<b>\$1,806,875</b>	<b>\$441,429</b>	<b>32%</b>
<b>Position Allocation</b>	<b>5</b>	<b>5</b>	<b>5</b>		

**2004-05 Objectives**

1. Implement the newly-adopted Citywide Design Guidelines and Standards including ensuring that the appropriate staff is well-trained and have a complete understanding of the Design Guideline process by August 2004.
2. Ensure the newly-approved development code will be properly implemented by providing training sessions until all planners have a complete understanding of the new code by August 2004.

**2004-05 Accomplishments**

1. The Administration, Planning, and Building Divisions have initiated Design Review and Site Plan Review by conducting weekly joint review meetings, updating the related brochures and applications, and establishing an expedited City Council review process in August 2004.
2. A series of Development Code training sessions have been conducted for the Planning Division staff. In addition, training sessions have been conducted and/or scheduled for other City departments/divisions by May 2005.

**2005-06 Objectives**

1. Complete Planning Commission training regarding Roberts Rules of Order, conflicts of interest, roles of Planning Commission, development/subdivision review, environmental review, design review, General Plan conformity, findings, and conditions of approval, Development Code provisions, variances, etc., by August 2005.
2. Complete staff training regarding Design and Site Plan Review and Development Code administration by August 2005.

Planning: 048-1820

The Planning unit is staff to the Planning Commission and City Council on planning matters. It is responsible for the implementation of the General Plan through administration of the Development Code, Subdivision Map Act, municipal ordinances, California Environmental Quality Act (CEQA), administration of the City's Annexation Program, and special studies as appropriate. The Planning unit coordinates the promotion and preservation of architecturally and historically significant resources and provides staff support to the Cultural Heritage Board.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$1,282,537	\$1,729,088	\$2,004,428	\$275,340	16%
Other Services	325,914	960,460	1,130,437	169,977	18%
Materials/Supplies	28,269	41,100	60,300	19,200	47%
Other Expenses	59,040	140,851	132,479	(8,372)	-6%
Capital Outlay	2,056	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,697,816</b>	<b>\$2,871,499</b>	<b>\$3,327,644</b>	<b>\$456,145</b>	<b>16%</b>
<b>Position Allocation</b>	<b>16</b>	<b>18</b>	<b>19</b>		

**2004-05 Objectives**

1. Complete the comprehensive revision of the City's 1990 General Plan (Policy and Background documents); revision of the City's Infrastructure/Public Facilities Master Plans; amendment of the Urban Service Area and Sphere of Influence Boundaries through the Local Agency Formation Commission (LAFCO); update of the Citywide traffic model; and preparation of the related Program Environmental Impact Report (EIR) for adoption and EIR certification by December 2004.
2. Prepare and process semi-annual set of amendments to the newly-adopted Development Code, including modification of existing standards or establishment of new standards and revised procedures; create and/or amend informational brochures for development applications by May 2005.
3. Initiate and/or coordinate the processing of various Specific Plan applications and related discretionary applications and environmental documents for specified geographic areas within the Stockton General Plan Area by December 2004.

**2004-05 Accomplishments**

1. The revision of the City's 1990 General Plan, Master Plans, Sphere of Influence, Traffic Model, and Program EIR was initiated; consultants were retained; the General Plan Action Team (GPAT) and sub-teams were formed and held numerous meetings; various community workshops were conducted; a Background Report, Alternatives Report, Goals and Policies Report, and the Program EIR have been published and distributed for review. Adoption anticipated by June 2005.
2. One Development Code amendment was completed in November 2004 and a set of additional amendments will have been reviewed/approved by the Planning Commission and City Council by July 2005. Informational brochures were completed in May 2005.
3. Five Specific Plans were jointly initiated by private applicants and the City Council. Related discretionary applications and Environmental Impact Reports were also initiated for the five Specific Plan areas. In addition, consultants were retained to assist in the preparation/processing of the Specific Plans and related applications and environmental documents and community workshops and Technical Committee meetings were held prior to December 2004.

**2005-06 Objectives**

1. Complete the comprehensive revision of the City's 1990 General Plan (Policy and Background documents); revision of the City's Infrastructure/Public Facilities Master Plans; amendment of the Urban Service Area and Sphere of Influence Boundaries through the Local Agency Formation Commission (LAFCO); update the City wide traffic model; and prepare the related Program Environmental Impact Report (EIR) for adoption and EIR certification by December 2005.
2. Prepare and process semi-annual set of amendments to the newly-adopted Development Code, including modifications of existing standards or establishment of new standards and revised procedures by December 2005.
3. Complete the processing of various Specific Plan applications and related discretionary applications and environmental documents for specified geographic areas within the Stockton General Plan area by December 2005. Coordinate the processing of additional Specific Plans by June 2006.

Building: 048-1830

The Building unit of the Community Development Department is responsible for the enforcement of codes, laws, ordinances, and regulations pertaining to building construction and remodeling within the City of Stockton. Enforcement is accomplished by accepting applications, checking plans, processing Building Permits, performing inspections, and responding to complaints. The Building unit provides staff support for the Housing/Building Board of Appeals and the Handicapped Access Board of Appeals. The Building unit serves the citizens of the City by providing the professional services necessary to insure that construction within the City is performed in a safe and lawful manner.

Use of Funds	2003-04	2004-05	2005-06	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$2,697,540	\$3,364,583	\$3,596,802	\$232,219	7%
Other Services	1,104,921	840,078	1,042,116	202,038	24%
Materials/Supplies	37,877	124,500	123,000	(1,500)	-1%
Other Expenses	83,109	321,138	194,274	(126,864)	-40%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$3,923,447</b>	<b>\$4,650,299</b>	<b>\$4,956,192</b>	<b>\$305,893</b>	<b>7%</b>
<b>Position Allocation</b>	<b>30</b>	<b>33</b>	<b>33</b>		

**2004-05 Objectives**

1. Recruit and train field inspection and plan review personnel to respond to increased workload demands by December 2004.
2. Streamline the permitting process by minimizing reliance on consultant (outside plan review and inspection services) by November 2004.

**2004-05 Accomplishments**

1. Three new field inspectors, a plan check engineer, a senior plan checker and a plan checker were hired to assist with the increased workload demands by December 2004.
2. Additional staff has been hired, and as a result, outside plan check consultants have been discontinued and consultant inspection services were minimized by December 2004.

**2005 - 2006 Objectives**

1. Implement Click2Gov and wireless devices for inspectors to allow for on-line inspection scheduling, on-line permitting and inspector entry of inspection information by December 2005.
2. Streamline the permitting process by increasing over the counter permit issuance to 70% by December 2005.

Public Works Development Review: 048-3027

Public Works Development Review provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, improvement plans checking, and inspection of public/private projects that will be maintained by the City.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$1,989,671	\$2,457,493	\$2,578,390	\$120,897	5%
Other Services	851,234	500,709	745,859	245,150	49%
Materials/Supplies	10,980	21,300	21,300	0	0%
Other Expenses	1,943	266,670	70,440	(196,230)	-74%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,853,828</b>	<b>\$3,246,172</b>	<b>\$3,415,989</b>	<b>\$169,817</b>	<b>5%</b>
<b>Position Allocation</b>	<b>17</b>	<b>17</b>	<b>25</b>		

**2004-05 Objectives**

1. Develop and implement use of a new computer based traffic model for the General Plan up-date and all future development project related traffic impact analysis by October 2004.
2. Develop and implement a quality assurance programs for utility repair/projects with in the City right-of-way and new subdivision improvements by April 2005.

**2004-05 Accomplishments**

1. The new computer based traffic model for the General Plan up-date was completed in December 2004 and with the completion of the peak hour models in April 2005, the new traffic model is now being used to analyze the impacts of specific development proposals.
2. The quality assurance program for new subdivision improvements was implemented in September 2004 and has met with a positive reaction from both City staff and the development community. The quality assurance program for utility repair/projects with-in the City right-of-way was implemented in May 2005.

**2005 - 2006 Objectives**

1. Develop and implement a quality assurance program and associated in-house training for entitlement review, specifically environmental impact reports and tentative maps by December 2005.
2. Develop staff expertise and implement limited in-house operation/maintenance of the traffic model developed for the General Plan up-date by June 2006.

Fire Prevention: 048-2630

Fire Prevention is in the Development Services Fund in order to provide better cost accounting for these services. The overall management and control of the Fire Prevention Division remains with the Fire Chief. The function of this section is to perform inspections of various operations and buildings for code compliance, life safety, and inspections mandated by the State. This section also provides plan review of all fire alarm and extinguishing systems and the control of hazardous materials and processes, arson investigation, and public education.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$1,181,212	\$1,942,427	\$1,814,576	(\$127,851)	-7%
Other Services	206,588	276,297	231,649	(44,648)	-16%
Materials/Supplies	5,725	12,150	43,950	31,800	262%
Other Expenses	435	133,808	129,796	(4,012)	-3%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,393,960</b>	<b>\$2,364,682</b>	<b>\$2,219,971</b>	<b>(\$144,711)</b>	<b>-6%</b>
<b>Position Allocation</b>	<b>10</b>	<b>12</b>	<b>10</b>		

**2004-05 Objectives**

1. Work with participants of the Refugee Program to coordinate a fire safety program to address non-English speaking groups within Stockton by December 2004.
2. Develop an inspection program in partnership with the Port of Stockton, to bring the Port of Stockton and Rough and Ready Island into contemporary fire code compliance by June 2005.

**2004-05 Accomplishments**

1. Work continues on this project. Pamphlets have been developed and are available from the City's website. In addition, the Division will be developing video messages on the website.
2. A fire inspector has been hired in March 2005 on a part-time basis to address the contemporary fire code compliance issue at the Port of Stockton and Rough and Ready Island. The Port of Stockton has chosen not to participate in the program.

**2005 - 2006 Objectives**

1. Work with Information Technology to integrate the Fire Prevention permits and inspections into the Building Division Building Permit Module by June 2006.
2. Train suppression staff on fire inspection procedures by October 2005.
3. Train one Deputy Fire Marshal to the classification of State Fire Marshal Prevention Officer I and another to the classification of State Fire Marshal Prevention Officer II by December 2005.

**Stockton**



**2004  
1999**





CITY OF STOCKTON

***EMERGENCY COMMUNICATION  
FUND***



	2003-04 ACTUAL	2004-05 ADJUSTED *	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$3,623,319	\$4,360,687	\$737,368	20%
Other Services	0	898,895	957,833	58,938	7%
Materials/Supplies	0	18,053	15,165	(2,888)	-16%
Other Expenses	0	2,883	87,115	84,232	2922%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$0</b>	<b>\$4,543,150</b>	<b>\$5,420,800</b>	<b>\$877,650</b>	<b>19%</b>
<b>POSITION ALLOCATION</b>	<b>-</b>	<b>22</b>	<b>22</b>		

### **MISSION STATEMENT**

The Emergency Communication Fund is established to financially consolidate the dispatching services of the City's Police and Fire Departments.

The fund finances the 24-hour a day receipt of 9-1-1 calls and other emergency services calls; the dispatch of police, firefighting, and ambulance services; and the equipping of emergency vehicles with radio systems. The services include an assessment of the emergency resources required to meet the needs of each call received. When needed, first aid and other pre-arrival information is provided to the callers by the telecommunications personnel. The services are administered by the Telecommunications Division of the Police Department and the Emergency Communications Division of the Fire Department.

The fund uses a cost recovery approach to assess telephone subscribers within the City for 9-1-1 access and service fees charged to fire districts and ambulance companies who obtain their dispatching services from the City.

### **HIGHLIGHTS**

The financial consolidation of the dispatch functions was initiated. Revenue was collected from the new Emergency Communications Cost Recovery plan. Plans were made to improve service to the public through the use of more secure and modern facilities and new technologies.

#### **2004-05 Unit Objectives**

1. Initiate plans for consolidation of the two work units into one secure building by June 2005.
2. Initiate planning for improved off-site dispatching capabilities by May 2005.
3. Work to bring automated vehicle location technology on line for emergency vehicles by June 2005.

#### **2004-05 Unit Accomplishments**

1. Due to budget constraints, this project has been postponed until the future.
2. Completed emergency communications trailer in March 2005. The trailer can be used as a Fire Communications Center should the physical plant need to be abandoned. In addition, this trailer is mobile and includes a vehicle to pull the trailer.
3. Completed radio backbone and installation of automated vehicle locator in Stockton Police Department field vehicles and Fire ambulances in June 2005.

**2005-06 Unit Objectives**

1. Install and successfully operate new computer-based phone system and integrate with a radio system. Install new Emergency Communications Division (ECD) dispatch consoles along with new ECD floor design by December 2005.
2. Complete installation of automatic vehicle locators on all Fire Department apparatus by November 2005.
3. Continue Quality Improvement Program for all ECD dispatchers. Year-end goal is all dispatchers will be APCO Certified by December 2005.
4. Add four Police Telecommunicator positions to the Police Department Communications Center to improve the City's response to 9-1-1 calls by December 2005.



CITY OF STOCKTON

***EMERGENCY  
MEDICAL TRANSPORT***



	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$3,592,296	\$4,204,528	\$4,038,809	(\$165,719)	-4%
Other Services	464,791	625,039	708,412	83,373	13%
Materials/Supplies	325,171	361,200	608,598	247,398	68%
Other Expenses	119	330	0	(330)	-100%
Capital Outlay	177,005	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$4,559,382</b>	<b>\$5,191,097</b>	<b>\$5,355,819</b>	<b>\$164,722</b>	<b>3%</b>

## POSITION ALLOCATION

39

41

38

(Budgeted positions; an allocation of up to 74 has been approved by Council with the addition of ambulance stations.)

**MISSION STATEMENT**

It is the mission of the Emergency Medical Services Ambulance Division to provide emergency medical care and ambulance transportation to the sick and injured as economically as possible. Billing will be handled in an efficient and expedient manner. Emergency medical services that this division performs will be delivered in a way that our community knows we care.

**HIGHLIGHTS**

The Emergency Medical Services Division conducted three academies resulting in training of 20 new Emergency Medical Service Transport Technicians (EMSTT). One academy was held for the EMSTT transitional implementation of 17 EMSTTs to the position of firefighters.

**2004-2005 Objectives**

1. Respond successfully to a County RFP for an exclusive operating area for Stockton Fire Department ambulance services by December 2004.
2. Develop an ambulance expansion plan to prepare for an ambulance exclusive operating area by September 2004.
3. Establish a Stockton Fire Department sponsored EMT and Paramedic program by June 2005.

**2004-2005 Accomplishments**

1. The County RFP release has been delayed until May 2005. This budget objective will continue to our 2005/06 objectives.
2. Complete Plan when County RFP is released in May 2005. This budget objective will continue to our 2005/06 objectives.
3. We are currently working with American Medical Response Ambulance Company to bring a paramedic program to San Joaquin County. A training site and instructors have been secured and funding for this program was requested in the 2005/06 budget.

**2005-06 Unit Objectives**

1. Develop an ambulance expansion plan to prepare for an ambulance exclusive operating area by March 2005.
2. Establish a Stockton Fire Department sponsored Emergency Medical Service Technician and Paramedic Program by September 2005.
3. Establish an electronic patient care reporting system by May 2006.

**Stockton**



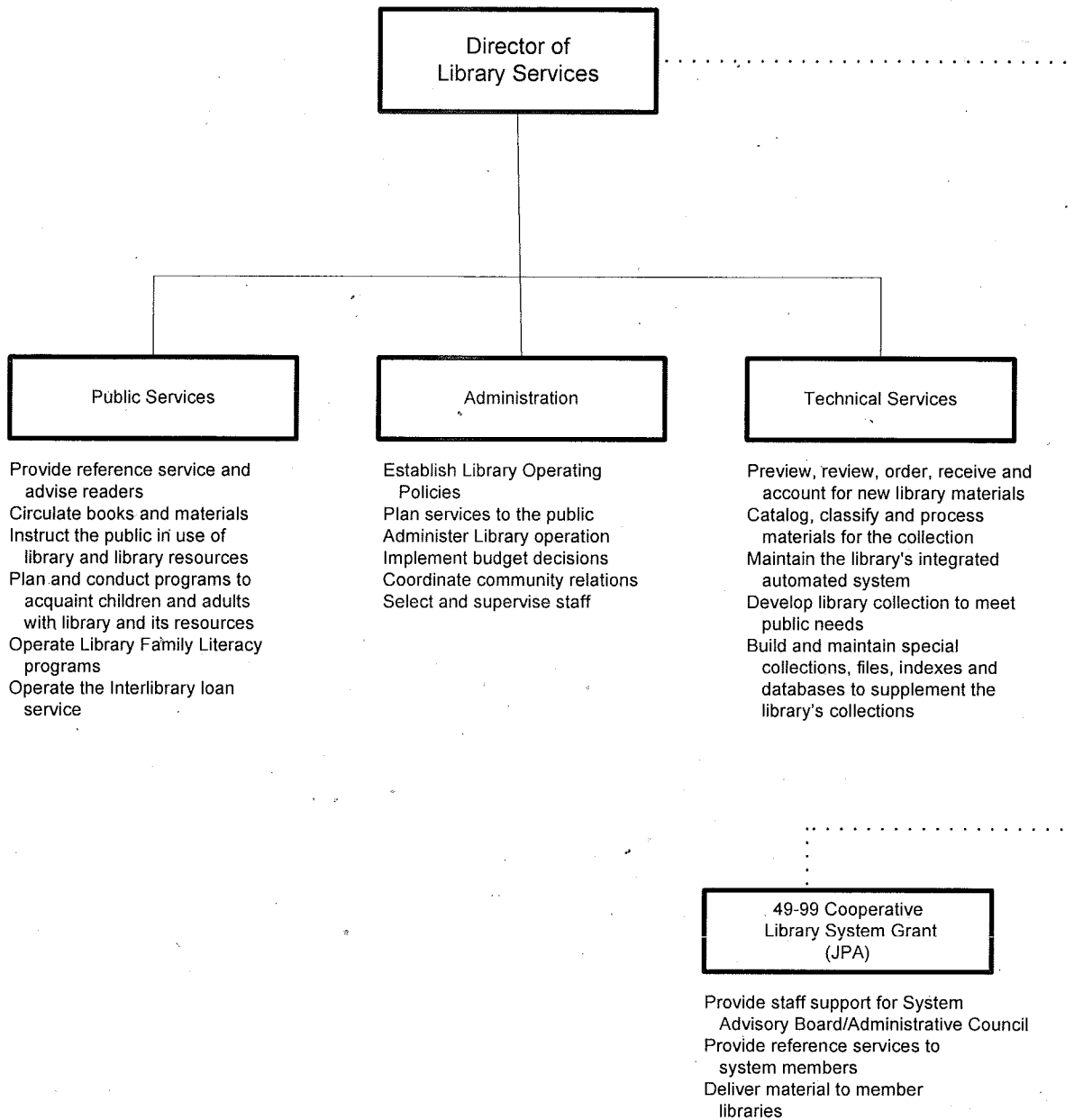
**2004  
1999**





CITY OF STOCKTON

***LIBRARY SERVICES***



**LIBRARY SERVICES  
ORGANIZATION CHART**

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$7,657,273	\$8,926,755	\$9,701,886	\$775,131	9%
Other Services	1,655,209	2,003,433	2,011,134	7,701	0%
Materials/Supplies	879,603	1,138,606	1,219,030	80,424	7%
Other Expenses	50,628	81,603	76,373	(5,230)	-6%
Capital Outlay	33,522	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$10,276,235</b>	<b>\$12,150,397</b>	<b>\$13,008,423</b>	<b>\$858,026</b>	<b>7%</b>
<b>POSITION ALLOCATION</b>	<b>113</b>	<b>109</b>	<b>109</b>		
(Positions include grant funded.)					

### **MISSION STATEMENT**

The Stockton-San Joaquin County Public Library creates an environment for connecting people and ideas by providing residents of all ages with resources to pursue their educational, civic, business and personal interests. Library resources and services are provided at the Cesar Chavez Central Library, three branches in Stockton, seven County branch libraries, a bookmobile, and a mobile family literacy unit. In addition, Library outreach efforts target infants, children and adults with a variety of volunteer-based literacy and reading enhancement programs.

### **HIGHLIGHTS**

Fiscal Year 2004-05 was one of construction, expansion, innovation, and change for staff and customers. A long list of projects and upgrades were completed which were the culmination of many years of planning, negotiating, and preparing. A clear charge guided all projects and plans this year as with many other public agencies across the State: "Do more with less." With that directive, the Stockton-San Joaquin County Public Library continuously sought ways to incorporate new technologies that would empower customers to help themselves as they seek resources and materials. In addition, technology has been used to allow staff to provide the most effective services possible. The goal of empowerment has kept staff focused on the core service areas of improving basic literacy, expanding cultural awareness, assisting customers to become information literate, and offering opportunities for lifelong learning.

The list of accomplishments includes essential renovations and upgrades of four library facilities, including the long-anticipated and planned interior remodel of the Cesar Chavez Central Library which expanded the Children's section, created new offices for the Library's Literacy Services, a new computer center, space for a local history collection, teens area, and a coffee shop, and allowed for the installation of a new exterior ramp to the public entrance, compliant with current Americans with Disabilities Act regulations. The Library remained open to customers providing onsite services during construction. The Request for Proposal process and negotiations with a selected coffee service provider were completed and service began in late Winter 2005 with a portion of the profits now benefiting Library programs and services.

Additional facility improvements included the relocation of the Linden Branch Library to a larger facility across Main Street. Negotiations with the City of Lathrop to develop a Lathrop Branch Library in Lathrop were successfully completed and the facility was opened to the public in Spring 2005. Negotiations with the Manteca Unified School District were also finalized in Winter 2005 for the development of a joint-use library in Stockton to service the Southwest, Weston Ranch, community. Construction of the facility is scheduled to begin in fall 2005 with an opening to the public in fall 2006. For those communities throughout San Joaquin County served by the Library's Bookmobile, the Library was able to replace it with a new upgraded unit.

The Library was disappointed to learn in Fall 2004 that the Library's two Cycle 3 Library Bond Act applications submitted to the State Library, Office of Library Construction, for a new regional library in Northeast Stockton, and a new (replacement) branch in Manteca were unsuccessful. The Bond Act of

2006 will be on the June 2006 ballot, and if passed, will provide \$600 million more in bond funds to match local money. The first \$300 million will be reserved for those projects that were not funded in the third cycle. Despite this setback, the Library updated its Master Facilities Plan to address space and user needs through 2025.

In regards to long range planning, the Library also adopted and implemented a new three-year service plan that reaffirmed the goals/objectives of the four Library priority service areas: basic literacy, cultural awareness, information literacy, and lifelong learning.

A number of technological upgrades to the system were also completed in FY 2004-05 including the installation and implementation of the new e-library integrated system, iBistro, for convenient, easy-to-use catalog searches and materials management via the Internet. iBistro also allowed for a new partnership to be established between the Library and Barnes & Noble Booksellers in a new fundraising venture which is benefiting both organizations. Customers who log into iBistro to search the Library's catalog have the opportunity to buy their own copies of the books they find via a link to Barnes & Noble.com. A portion of the proceeds of every sale made through the link will be returned to the Stockton Friends of the Public Library to use in supporting the Library's materials budget, programs, and services.

The Library continued its broad umbrella initiative "New Directions." in FY 2004-05 to implement new processes and services to enhance customer service and self-sufficiency, reduce staff workloads, and market its collections and services. A new Centralized Telephone Reference and Circulation Services system was installed in Fall 2004 which eliminated telephone calls to the branch libraries, saving hours of staff time and allowing staff to more effectively address the immediate needs of walk-in customers. Another "New Directions" technological advancement was the installation and use of express self-check out stations in all branch libraries. Other innovations included the installation of separation bins for customers to do initial sorting of materials when they return them and self-serve retrieval of books and materials on hold.

During Fiscal 2005-06, the Library will continue to make the most effective use of its resources to seek out and implement innovative mechanisms to empower its customers as well as enhance public services in accordance with its service priorities.

- All E-Rate rebate checks received during 2005-06 will be automatically appropriated in the Library's operating fund (041).

**BUDGET UNITS****Administration:** 041-3510

The Library Department's Administration unit is responsible for establishing policies and goals; developing plans for library service delivery; evaluating library services and resources; determining library services appropriate to community needs; preparing the department's budget and monitoring expenditures; and recruiting, selecting, training and counseling staff. Administrative support functions include payroll, accounting, purchasing/ inventory; community outreach and public information, and delivery of mail and library materials throughout the City-County system.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$914,556	\$997,083	\$1,155,482	\$158,399	16%
Other Services	345,488	524,578	373,968	(150,610)	-29%
Materials/Supplies	36,385	39,200	39,200	0	0%
Other Expenses	50,628	81,603	76,373	(5,230)	-6%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,347,057</b>	<b>\$1,642,464</b>	<b>\$1,645,023</b>	<b>\$2,559</b>	<b>0%</b>
<b>Position Allocation</b>	<b>8</b>	<b>8</b>	<b>8</b>		

**2004-05 Unit Objectives**

1. Continue to develop and implement services and processes identified in the "New Directions" initiative at additional branch libraries by June 2005.
2. Upon notification of grant awards, implement and manage new facilities construction projects funded by state matching funds (Northeast Stockton and/or Manteca) and/or in partnership with Manteca Unified School District at a site in Weston Ranch by June 2005.
3. Continue to work with officials and residents of the City of Ripon to develop funding for remodel of new, expanded facility for its branch library by June 2005.

**2004-05 Unit Accomplishments**

1. By April 2005 purchased, installed, and implemented new Centralized Telephone Reference & Circulation Services System; express self-check out stations in all branches of the Library; and separation bins for material self sort and self-serve retrieval system for customers.
2. Notified in November 2004 that proposals for Northeast and Manteca Branches not selected for funding by State Library. Completed negotiations with City of Lathrop for Library Technology Resource Center which opened to the public Spring 2005. Completed negotiations on operational agreement with Manteca Unified School District for Weston Ranch joint-use Library facility. Construction to begin in Fall 2005 with an opening to the public planned for Fall 2006.
3. Floor plans finalized with City of Ripon for remodeled facility. The Library will continue to support capital fundraising campaign which began in Winter 2005 to raise funds for the remodel of the facility. Plans call for the facility to open to the public in mid 2006.

**2005-06 Unit Objectives**

1. Continue to coordinate with Manteca Unified School District the development and construction of the new Weston Ranch joint-use library branch upon notification of construction grant award. Plan for operational funding of the new building by September 2006.
2. Continue to work with the City of Ripon and Friends of the Ripon Library to raise the needed funds for the remodel of the new facility by Fall 2006.
3. Update the Plan of Service for July 2006 - June 2009 with expanded public participation by June 2006.

Public Services: 041-3520

The Library Department Public Services unit is comprised of staff at the Central Library, branch libraries, Bookmobile and literacy services, who provide direct service to the public.

Public Service staff evaluate and select library materials; provide on-site reference and readers' advisory; retrieve and reshelve books and materials; loan materials to the public; borrow materials for the public from other libraries; manage borrowers' accounts; teach individuals and groups how to use the Library and its computerized catalog to locate materials; assist and instruct the public on use of the Internet and other electronic resources; operate the literacy programs; and conduct on-site and outreach programs to acquaint people of all ages with what the Library offers.

Use of Funds	2003-04 Actual	2004-05 Appropriated	2005-06 Budget	Variance Amount	%
Employee Services	\$5,577,034	\$6,590,972	\$6,918,925	\$327,953	5%
Other Services	515,947	727,110	616,413	(110,697)	-15%
Materials/Supplies	710,254	820,239	1,031,298	211,059	26%
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$6,803,235</b>	<b>\$8,138,321</b>	<b>\$8,566,636</b>	<b>\$428,315</b>	<b>5%</b>
<b>Position Allocation</b>	<b>83</b>	<b>80</b>	<b>78</b>		

**2004-05 Unit Objectives**

1. Open and operate a new larger public library in a leased, stand-alone building, replacing the current Linden Branch Library, by June 2005.
2. Replace the current 20 years-old Bookmobile with a new vehicle that contains more space for books and multimedia materials and new public computer access, by June 2005.
3. Install self-check out machines in additional Stockton branch libraries to increase customer convenience and staff efficiency, by June 2005.

**2004-05 Unit Accomplishments**

1. All staff and collection materials moved to larger facility which began operations in July 2004.
2. New Bookmobile ordered in Spring 2005 and in service June 2005.
3. Installation of units in all Stockton and County branches completed Spring 2005.

**2005-06 Unit Objectives**

1. Provide a minimum of 500 book and literature-based programs per quarter for young children by June 2006.
2. By June 2006 develop and introduce to the public new Spanish-language pages to the Library's website.

Technical Services: 041-3530

The Library Department Technical Services unit purchases and organizes the Library's collection and creates and maintains catalogs and databases so the materials can be located and used quickly and easily by the public and by staff. Unit activities include ordering and purchasing materials; accounting for purchases; cataloging, classifying and processing all book and non-book materials for the Library; maintaining the computerized catalog and all subsystems of the integrated computer system, including local databases; and providing support for all personal computers, peripherals and software operated by staff.

<b>Use of Funds</b>	<b>2003-04 Actual</b>	<b>2004-05 Appropriated</b>	<b>2005-06 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$1,165,683	\$1,338,700	\$1,627,479	\$288,779	22%
Other Services	793,774	751,745	1,020,753	269,008	36%
Materials/Supplies	132,964	279,167	148,532	(130,635)	-47%
Other Expenses	0	0	0	0	
Capital Outlay	33,522	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,125,943</b>	<b>\$2,369,612</b>	<b>\$2,796,764</b>	<b>\$427,152</b>	<b>18%</b>
<b>Position Allocation</b>	<b>18</b>	<b>17</b>	<b>19</b>		

**2004-05 Unit Objectives**

1. Implement service contracts to enable, at least 75-80% of all new books and multimedia materials to arrive in the Technical Services Section fully shelf-ready, with all cataloging and processing completed by vendors by June 2005.

**2004-05 Unit Accomplishments**

1. By late Spring 2005 established two contracts for shelf-ready books with 25% of materials purchase being added to the collection "shelf-ready."

**2005-06 Unit Objectives**

1. Expand service contracts with vendors to include multimedia materials, so that they arrive fully shelf-ready and reach the level of 75-80% of all new materials arriving in Technical Services Section full shelf-ready, with all cataloging and processing completed by vendors by June 2006.





CITY OF STOCKTON

***PUBLIC FACILITY  
FEE ADMINISTRATION***



	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$599,219	\$1,181,999	\$1,309,401	\$127,402	11%
Other Services	98,457	159,307	127,973	(31,334)	-20%
Materials/Supplies	46,644	1,310	1,310	0	0%
Other Expenses	253,506	704,655	812,299	107,644	15%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$997,826	\$2,047,271	\$2,250,983	\$203,712	10%

POSITION ALLOCATION - - -

## **FUNCTION**

September 1988, the City Council established public facilities fees, as authorized by AB 1600. The development fees were established to mitigate impacts of new development that creates the need for fire stations, libraries, police station expansion, parkland acquisition and development, streets, community centers, surface water supply and City Hall office space. A separate fund has been established for the administration as well as for each area and function. These are listed on the following pages.

The Public Facility Fees Administration program is responsible for the analysis, accounting, budgeting, and monitoring of fees collected as defined in Stockton Municipal Code Sections 16-175, which imposed public facilities fees on new development.

The administration function includes: calculating fees, exemptions, credits, reimbursements, and revenue projections; preparing an annual financial report; fee collections; developing the Capital Improvement Program schedule for developer projects; addressing public inquiries; and updating fee schedules and lists of improvements.

The appropriation for these funds is incorporated in the Capital Improvement section of this document. The explanation of each of the Public Facility Fees Funds is as follows:

### **900 through 904 - TRAFFIC SIGNAL IMPACT FEE**

The traffic signal impact fee provides for traffic signals as growth and development warrants and in compliance with the City's Traffic Signal Priority Rating List.

### **910 through 917 - STREET IMPROVEMENTS IMPACT FEE**

The street improvements impact fee provides for a specific set of off-site nonadjacent traffic improvements necessary to accommodate the increase in traffic generated by new development.

### **920 - COMMUNITY RECREATION CENTERS IMPACT FEE**

The community recreation centers impact fee provides for construction and/or expansion of Centers as required by growth.

### **930 - CITY OFFICE SPACE IMPACT FEE**

The city office space impact fee provides for additional office space in order to maintain the present level of service as the City grows.

### **940 - FIRE STATIONS IMPACT FEE**

The fire stations impact fee provides for new fire stations or relocation of existing fire stations as required by growth/new development.

### **950 - LIBRARY IMPACT FEE**

The library impact fee provides for new libraries as required by growth/new development.

**960 - POLICE STATION IMPACT FEE**

The police station impact fee provides for expansion of the police station as required by growth/new development.

**970 - PARKLAND, STREET TREES AND STREET SIGNS IMPACT FEES**

The parkland, street trees and street signs impact fees acquires land and develop regional and neighborhood parks, and provides for necessary trees and street signs as new developments are established.

**980 through 985 - STREET LIGHT IN-LIEU FEE**

The street light in-lieu fee provides for proportionate cost of street light installation for subdivisions of four or less parcels and single lot development.

**990 - AIR QUALITY MITIGATION IMPACT FEE**

The air quality mitigation impact fee provides for the partial mitigation of adverse environmental effects and establishes a formalized process for air quality standards as growth and development require.

**997 - HABITAT/OPEN SPACE CONSERVATION IMPACT FEE**

The habitat/open space conservation impact fee provides for the mitigation of wildlife habitat due to the decrease of agricultural and other habitat lands caused by urban development growth.

**998 - INFRASTRUCTURE FINANCING DISTRICT 92-1**

The Infrastructure Financing District 92-1 is a mechanism for the deferral and financing of a portion of the public facility fees.

**999 - PUBLIC FACILITY FEES ADMINISTRATION**

Public Facility Fees Administration covers the cost of reviewing, analyzing and administering the Public Facility Fees Program.

**424 - WATER CONNECTION FEE**

The water connection fee provides for expansion of production and distribution facilities in the water utility as growth and development require.

**434 - WASTEWATER CONNECTION FEE**

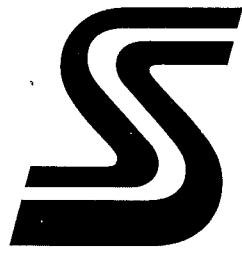
The wastewater connection fee provides for expansion of collection and treatment capacities in the wastewater utility as growth and development require.

**687 - SURFACE WATER FEE**

The surface water fee pays the portion of the costs of the New Melones Water Conveyance Project that is attributable to new development. (Collected by the City and paid to Stockton East Water District.)

In addition to capital project funding as detailed in the Capital Improvement Program section of this document, the Police Station Impact Fee and the Water and Wastewater Connection Fee Funds also pay debt service for existing bonds. The amounts budgeted for fiscal year 2005-06 debt services are as follows:

Police Station Impact Fee Fund (960)	\$155,991
Water Connection Fee Fund (424-4261)	\$240,715
Wastewater Connection Fee Fund (434-4361)	\$3,891,784



CITY OF STOCKTON

***RECREATION SERVICES***



	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$4,368,577	\$4,993,006	\$5,043,171	\$50,165	1%
Other Services	1,050,576	1,048,456	7,287,664	6,239,208	595%
Materials/Supplies	368,986	439,637	489,637	50,000	11%
Other Expenses	23,284	39,835	40,322	487	1%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$5,811,423</b>	<b>\$6,520,934</b>	<b>\$12,860,794</b>	<b>\$6,339,860</b>	<b>97%</b>

POSITION ALLOCATION	28	29	27
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### **MISSION STATEMENT**

The mission of Recreation Services is to plan, develop and provide leisure time program opportunities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, and creative expression.

Recreation Services plans, develops, programs and operates recreation facilities and programs, including Pixie Woods and the Children's Museum. We serve age levels from kindergarten to senior citizens, and have programs and services for all, including for the handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and young adults.

### **HIGHLIGHTS**

#### **Recreation and Youth Activities**

Stockton's After School Program (ASP) partnered with Stockton Unified School District (SUSD) for a 21<sup>st</sup> Century Community Learning Center grant to provide free after school programming at 19 school sites. SUSD provides tutoring and Parks and Recreation staffs these STEP Up sites. The city will receive approximately \$476,000 of the grant's \$1,850,950. The ASP received \$497,050 from the U.S. Department of Education through a Senate Appropriation to enhance ASP programming. Three new after school sites were added, Monroe, Taft and Ansel Adams, to bring the total number of ASP sites to 54.

The Instructional Class program has continued to increase class offerings, adding new types of classes and new instructors. New classes include Mommy & Me Winter Workshop, Morning Tot Gymnastics, Modern/Hip-hop dance and fitness, Ballet Folklorico for children and adults, Glass Art workshops, and Intermediate Knitting. New class sites this year were added at the Donald T. Egusa Gym at August Knodt Elementary, and rooms at Weston Ranch High School. The instructional class program continues to attract approximately 2,000 participants each month at community centers, public schools, and churches. An average of 400 people registers for a class each month.

The Mobile Recreation Program visited 14 sites every week throughout summer 2004, serving over 2,000 youth and parents with on-site games, arts and crafts and other activities. The program augmented Summer Discovery Camp programs, which operated at several sites that also offered free breakfast and lunch through the Summer Food Program.

Four community centers remained hubs of their neighborhoods, providing after school programs and themed activities and special events for youth and participants of all ages. From homework clubs to Recreation for All People (RAP) activities for people with disabilities, community centers continued to attract a wide variety of individuals and groups for health, fitness and fun.

The Oak Park Ice Arena underwent significant renovations during a four-month closure. The rink's Midget team from the Stockton Jr. Colts Hockey club won the Northern California "B" championship, placing second statewide. The ice arena hosted a Power Skating Clinic with Steve Carlson, one of the 'Hanson Brothers' from the movie, "Slap Shot." The Stockton Figure Skating Club hosted four performances of its Winter Wonderland Ice Show.

Silver Lake Camp continues to provide an excellent outdoor experience and getaway for families, youth and groups to enjoy. In addition to the annual Family Camp, Parks and Recreation organized a Recreation for All People (RAP) Camp for people with disabilities and held a Senior's Camp on Labor Day weekend. Outside groups that enjoyed Silver Lake this year included San Joaquin County 4-H and Silver Lake Band Camps. To assist with ongoing camp maintenance, a volunteer camp maintenance weekend in late September featured 24 volunteers who helped paint cabins, clean and help with winter preparations.

The roof at the Oak Park Senior Center was replaced in fall 2004. Activities at the center continued, with nearly 2,500 people visiting the center each month for a variety of senior activities ranging from dances to luncheons and classes. A rental information packet was developed for the center with fees and material for interested customers. The Sly Foxes travel group continued to attract seniors to the center with casino trips and travel to Las Vegas, New England, Italy and New York.

### Teen Activities

The downtown teen center was named the Gary and Janice Podesto Impact Teen Center at a December 2004 ceremony. Construction of the teen center was completed in late February/early March. The city entered a partnership with the Boys and Girls Club of Stockton to operate the center.

The fifth annual Mayor's City-wide Teen Conference was held at the Civic Auditorium in April. 2005 teen participants visited the new Podesto Impact Teen Center and took part in a variety of leadership activities.

The Youth Advisory Commission (YAC) continued its eighth year of service and collaboration with teen and civic groups, providing input to the City Council on teen issues and looking for ways to expand recreational activities for area teens.

### Sports Programs

Sports programming in the Weston Ranch area sharply increased with the joint use of the Egusa Gym at August Knodt Elementary and gym availability at Weston Ranch High School.

Adult basketball grew from 79 total teams to 105 total teams in 2004, with the addition of a summer program. Adult volleyball also grew, from 17 teams to 30 teams, due to the addition of a competitive division as well as the recreation division and the fact that players could participate in both.

### Special Events and Programs

The Stockton Asparagus Festival, a local but nationally-acclaimed food festival, moved to downtown Stockton in April 2004, drawing a record attendance of over 85,000 over the three-day event. Other major special events that drew visitors to the downtown area have included Waterfest, Earth Day, Kid's Day, Festival of Lights and First Night. The Concerts in the Park series, co-sponsored by the Stockton Musician's Association, continued to attract up to 2,000-plus attendees each week during the summer. Held at Victory Park June and July, the concerts then rotated to four City park locations in August: Dentoni, Grupe, McKinley and Oak. Hands Across Stockton, a new multi-cultural event, was introduced in August at Weber Point Events Center. Fourteen different ethnic groups participated and some 2,000 attended the first-year event. The popular Family Day in the Park moved to Weber Point Events Center this year in September and drew 20,000. In collaboration with Haggin Museum staff, two Movie Nights in the Park at Victory drew several hundred viewers. The annual wakeboard event moved to Louis Park this year and attracted 5,500 visitors in October. Ice on the Delta, an outdoor holiday ice skating rink, opened for its second year at Weber Point Events Center, enlarging the rink, expanding time from Nov. 27 to Jan. 2, and drew some 40,000 downtown.



Parks and Recreation programs and events are regularly featured on the Channel 97's city-produced Stockton City News. Continuous bulletin board slides advertising programming also run regularly on Channel 97 and Comcast's community access channel. The department web-site is regularly updated to include new programs (with registration information), facility rentals, sports programs and instructional classes. Department activities are regularly included in most local newspapers and periodicals. Many programs and facilities have been featured on local and regional television news and feature reports. The Playground Build project at Louis Park in June 2004 received particularly heavy coverage from all media in the region, as well as a Regional Excellence Award (honorable mention) from the San Joaquin Council of Governments..

### Pixie Woods

Pixie Woods celebrated its 50th anniversary during the 2004 season, with a children's birthday party open to the public in June and a gala event in September. Play areas within the park continue to be upgraded and refurbished. Continuing annual activities at Pixie Woods include school field trips and special group tours, Children and Youth Day, the Walter K. Banks, Sr. Annual Fishing Derby, Christmas in July and Halloween Party.

### Volunteer Activities

Groups and individuals provided over 85,000 volunteer hours in recreation, Adopt-Our-City, and community-wide special event programs. The largest project during 2004 was the Kaboom Playground Build event at Louis Park. Over 300 volunteers from Home Depot stores and throughout the community teamed up to build a playground in one day. The project was funded by Kaboom, First Five of San Joaquin and Home Depot. Fraternities and student groups from University of the Pacific have adopted several parks during the 2004-05 school year. Inreach Internet staff have dedicated two days each month to cleanup on the March Lane greenbelt near Pershing and Sherwood Park.

### Children's Museum

The Children's Museum of Stockton continues to experience a trend in increased membership and attendance. Popular, free events open to the entire community at the Museum include a public safety night and Trick or Treat on Weber Street in October and Snow Storm in January. Each event brought over 3,000 participants downtown. Children's Museum board members and staff continue to meet with exhibit sponsors to develop updated, comprehensive exhibits. Construction of the Delta Region Exhibit is underway and the area should be complete in early summer 2005. The Children's Museum continues to raise funds and accept non-profit grant funding to offset expenses.

### Aquatics

During the summer of 2004, Oak Park and Victory Park pools served over 12,500 swimmers in three months of operation. McKinley Park Pool was operated by the Y.M.C.A. in a collaborative effort to provide programming needs for Y.M.C.A. and to reduce costs to the city. Sousa continued to be operated by the Boys and Girls Club with the City maintaining responsibility of maintenance and chemicals cost for the season.

The Aquatic Division continued the Water Waves grant-funded program through June 2005. Water Waves provides child and parent water safety presentations to 3 - 5 year old children and their parents at various pre-schools throughout San Joaquin County.

### Park Woods Pool

The Aquatics Division accepted the opportunity to expand the Aquatics program to the community at Park Woods Pool in June 2005. This opportunity will accommodate North Stockton residents by providing swim lessons during the summer of 2005. The 96 swim classes scheduled at Park Woods will serve over 480 Stockton residents.

**FUNCTION**

The Recreation Special Revenue Fund organizes and implements all recreation programs. These include ice skating, swimming, recreation center programs, after school and summer camp programs, Pixie Woods, Children's Museum and Silver Lake Camp programs, instruction programs and sports. This unit is also responsible for the operation and maintenance of recreation facilities such as the Oak Park Ice Arena, swimming pools, recreation centers, Silver Lake Camp, Children's Museum and Pixie Woods. These facilities and programs provide a wide variety of recreational opportunities that are designed to serve the needs of all ages and segments of the community.

**2004-05 Unit Objectives**

1. By June 2005, create a 3-on-3 adult basketball league, increase participation in the girls fast-pitch league, create a women's fast-pitch league, and create an industrial league for graveyard workers.
2. Seek to expand the number of members in City senior recreation programs. Design and offer new programs that will appeal to the 'younger' senior by March 2005.
3. Find a partnership for Teen Center operation prior to the scheduled opening in November 2004.
4. Develop grant and partnership strategy for the expansion of after school programs by December 2004.

**2004-05 Unit Accomplishments**

1. Created summer adult basketball season featuring 21 teams. Increased women's adult sports participation by 15%. Created a city-wide sports program, centralizing operations and improving quality efficiency and participation in youth sports effective with the start of each program during the 2005 season.
2. Membership in senior recreation programs has increased effective March 2005. Marketing plan is being developed to expand awareness of senior activities.
3. Partnered with Boys and Girls Club of Stockton, who will operate teen center on daily basis when it opens in March/April 2005.
4. Partnered with Stockton Unified School District (SUSD) for a 21st Century Community Learning Center grant to provide free after school programming at 19 school sites. Programming began August 2004.

**2005-06 Unit Objectives**

1. Establish a Youth Sports Scholarship Program by September 2005 to assist eligible youth with 50% of registration fees.
2. Create a city-wide tennis program by June 2005 to include lessons, leagues, tournaments and a tennis team.
3. Expand operations at Weston Ranch High School pool by July 2005 to include swim lessons, junior lifeguard program, a second city swim team and additional public recreational swim sessions.
4. Partner with Stockton Unified School District to convert ten existing after school sites into 21st Century Community Learning Center STEP Up sites by September 2005.



CITY OF STOCKTON

***SAFE NEIGHBORHOODS  
MEASURE W***



	2003-04 ACTUAL	2004-05 ADJUSTED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$5,772,603	\$5,772,603	
Other Services	0	0	399,202	399,202	
Materials/Supplies	0	0	259,700	259,700	
Other Expenses	0	0	1,017,724	1,017,724	
Capital Outlay	0	0	651,100	651,100	
TOTAL BUDGET	\$0	\$0	\$8,100,329	\$8,100,329	
POSITION ALLOCATION	-	-	43		

### **MISSION STATEMENT**

Provide increased police and fire protection services in the City of Stockton using the proceeds of the ¼% sales tax approved by the voters of Stockton in November 2004, by:

- Implementing strategies to prevent/reduce gang and drug related crime
- Expanding community policing in Stockton schools, parks, and neighborhoods
- Providing additional police officers, firefighters, and paramedics to improve response to calls-for-service
- Improving police and firefighter training

### **HIGHLIGHTS**

In fiscal year 2004-05 the Police Department hired 12 police officers to begin expanding the Field Services Division to staff additional community policing districts.

In fiscal year 2004-05 the Fire Department hired 12 firefighters, plus relief positions, and purchased the fire engine with all equipment necessary to staff the firehouse under construction in northeast Stockton scheduled to open April 1, 2005.

### **2005-06 Unit Objectives**

#### **Police Department:**

1. Hire 10 new police officers to begin staffing the seventh community policing district by January 2006.
2. Add two new juvenile crime investigators to the Investigations Division by December 2005, to investigate crimes committed by juveniles, including gang/drug related crimes.

#### **Fire Department:**

1. Hire a Firefighter/Engineer to work in the Division of Training in July of 2005, to provide ongoing driver's training for the Fire Department, as well as assist with mandatory training.
2. Begin engineering of new firehouse in northwest Stockton by September of 2005.

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***SOLID WASTE/RECYCLING***





	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$446,419	\$573,355	\$599,961	\$26,606	5%
Other Services	876,490	430,967	406,191	(24,776)	-6%
Materials/Supplies	25,961	9,495	9,495	0	0%
Other Expenses	52,659	39,237	47,719	8,482	22%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,401,529	\$1,053,054	\$1,063,366	\$10,312	1%
POSITION ALLOCATION	2	2	2		

### **MISSION STATEMENT**

The Public Works, Solid Waste and Recycling Division provides:

- Garbage, recycling, and green/food waste collection to 67,000 residences, 17,000 multi-family dwellings, and 5,000 businesses. The services are provided through two exclusive residential and commercial franchisees (Allied Waste/Sunrise Sanitation and Waste Management/Stockton Scavengers), one non-exclusive commercial and industrial collection contractor (Commercial Salvage), one non-exclusive industrial collection contractor (California Waste Recovery Systems), and two non-exclusive industrial collection permittees (Allied Waste/Delta Container and Waste Management, Inc.).
- City-wide street sweeping through Contract Sweeping Co. (franchise subcontractor)
- Management of AB939-mandated waste reduction and recycling programs.
- Funds for the Alternative Work Program (AWP) illegal dumping cleanup program.

### **HIGHLIGHTS**

#### **AB 939**

At 46%, the City's AB939 recycling rate fell four percentage points short of the State-mandated 50% rate in 2002. In December 2004, Public Works/Solid Waste & Recycling Division submitted a plan to the California Integrated Waste Management Board (Board) for boosting the City's recycling rate to 57% by the end of 2005. The 11% increase is expected to come from the new 3-cart residential program and the 50% recycling requirement for all Stockton solid waste collectors and construction and demolition contractors. The Board approved the plan in March 2005.

#### **New Garbage Recycling and Green Waste Services**

The 3-cart residential garbage, recycling, and green/food waste program, the 50% commercial and industrial recycling requirement, and 50% construction and demolition recycling requirement began in June 2004.

**2004-05 Unit Objectives**

1. By January 2005, implement new construction and demolition recycling requirements set forth in division 3 of Ordinance # 015-03 CS effective 6/1/04.
2. By October 2004, establish systems for effectively managing and monitoring the garbage contracts.

**2004-05 Unit Accomplishments**

1. Building and demolition permit holders began reporting recycling quantities and a database was established to track construction and demolition recycling in November 2004.
2. Daily street sweeping inspection, reporting, and enforcement of contract performance standards began June 2004.

**2005-06 Objectives**

1. Obtain resources to effectively monitor and enforce contract compliance and develop means for tracking contractor compliance with customer service standards, operations standards, waste diversion requirements, and reporting requirements by November 2005.
2. Achieve a 57% recycling rate for 2005 by December 2005.



CITY OF STOCKTON

***DISTRICT FUND BUDGETS***

## ***DISTRICT FUND BUDGETS***

District Funds provide governmental services through revenue from separate special districts. Common examples include lighting, maintenance, parking, infrastructure, and construction bond debt repayment districts.

A special type of district fund is a Mello-Roos District, which is used by developers to finance bonds for infrastructure improvements in a new development. These bonds are repaid by an assessment on the district property owners. The City may charge an administration fee, and has no obligation for the debt.



C I T Y O F S T O C K T O N

***ASSESSMENT DISTRICTS***



**FUNCTION**

The City and the Stockton Public Financing Authority (Authority) have eighteen 1915 Act Assessment Districts plus one account for administration. Administration, which includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, and delinquency management, continues as long as bonds are outstanding. Special assessments are levied on the property within the district boundaries to generate income for the payment of principal and interest on the established debt. The bonds are not a debt of the City of the Authority. The number of active districts may vary from year to year as districts mature and new ones are formed. The following table provides debt service information for the payment of principal and interest on the subject bonds.

Fund 701	Administration	\$ 410,327
Fund 772	The Landing Reassessment - 82-1S / 212	10,450
Fund 773	Weber/Sperry Ranches - 88-1AR / 232	762,470
Fund 778	Spanos Park Reassessment - 91-1R / 218	379,755
Fund 779	Stockton Airport Business Park Ph III - 84-14C / 219	39,600
Fund 781	Stockton Airport Business Park Reassmt 84-1D/ 229	690,085
Fund 782	Arch Road Industrial Park Reassmt - 84-2R / 231	386,141
Fund 783	Western Pacific Industrial Park - 81-1RR / 223	429,290
Fund 784	Blossom Ranch - 93-1 / 224	181,208
Fund 785	Stockton Airport Reassmt 84-1ER / 230	208,496
Fund 786	La Morada – 96-04 / 227	119,650
Fund 788	West Eighth Street Reassmt - 90-5RR	837,277
Fund 789	Morada Ranch Assessment – 2000-01/229	571,768
Fund 790	2001 Combined Refunding	225,575
Fund 791	Morada North Assessment District	329,030
Fund 792	Waterford Estates East Assessment District	297,661
Fund 793	Mosher Assessment District	1,349,410
Fund 794	Waterford Estates Phase II East Assessment District	231,477
Fund 795	March Ln/Holman Rd Assessment District 2003-01	214,525
	<b>TOTAL DEBT SERVICE &amp; ADMINISTRATION</b>	<b>\$ 7,674,195</b>

**FUNCTION**

The City of Stockton has six 1915 Act Assessment District infrastructure improvement projects under construction.

Fund 818	Spanos Park Assessment – 91-1R / 218	\$ 921,923
Fund 829	Morada Ranch Assessment – 2000-01/229	260,447
Fund 831	Morada North Assessment District	753,616
Fund 832	Waterford Estates East Assessment District	1,225,810
Fund 833	Mosher Assessment District	2,111,081
Fund 834	Waterford Estates East Phase II Assessment District	892,645
	<b>TOTAL CONSTRUCTION</b>	<b>\$ 6,165,522</b>



**FUNCTION**

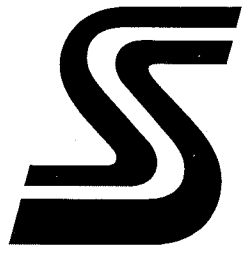
The City and the Stockton Public Financing Authority (Authority) have nine Mello-Roos Community Facilities Districts plus one account for administration. Administration, which includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, and delinquency management, continues as long as bonds are outstanding. Special assessments are levied on the property within the district boundaries to generate income for the payment of principal and interest on the established debt. The bonds are not a debt of the City or the Authority. The number of active districts may vary from year to year as districts mature and new ones are formed. The following table provides debt service information for the payment of principal and interest on the subject bonds.

Fund 250	Administration	\$ 577,360
Fund 251	Weston Ranch Community Facilities District No. 1	3,468,158
Fund 252	Brookside Estates Community Facilities District 90-2	3,553,269
Fund 253	South Stockton Sewer Community Facilities District 90-1	1,385,673
Fund 254	Spanos Park Community Facilities District 90-4	1,528,158
Fund 257	Camera Estates Community Facilities District No. 2003-1 Series 2003	227,654
Fund 259	Developer Fee Financing Community Facilities District 96-01 Series A	267,284
Fund 260	Developer Fee Financing Community Facilities District 96-01 Series B	404,617
Fund 261	Arch Road East Community Facilities District No. 99-02 Series 1999	161,120
Fund 262	Spanos Park West Community Facilities District	1,581,784
	<b>TOTAL DEBT SERVICE &amp; ADMINISTRATION</b>	<b>\$ 13,155,077</b>

**FUNCTION**

The City of Stockton and the Stockton Public Financing Authority currently has four Mello-Roos Districts in the final phases of construction.

Fund 351	Weston Ranch Community Facilities District No. 1	\$ 492,479
Fund 359	Developer Fee Community Facilities District 96-1 Series A	282,671
Fund 360	Developer Fee Community Facilities District 96-1 Series B	791,741
Fund 362	Spanos Park West Community Facilities District	3,630,995
	<b>TOTAL CONSTRUCTION</b>	<b>\$ 5,197,886</b>



CITY OF STOCKTON

***CENTRAL PARKING DISTRICT***



	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$945,640	\$1,034,509	\$1,341,813	\$307,304	30%
Other Services	581,708	416,386	587,553	171,167	41%
Materials/Supplies	71,533	61,500	62,000	500	1%
Other Expenses	603,109	1,682,090	1,556,921	(125,169)	-7%
Capital Outlay	329,693	60,000	60,000	0	0%
TOTAL BUDGET	\$2,531,683	\$3,254,485	\$3,608,287	\$353,802	11%

POSITION ALLOCATION	3	2	4
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### **MISSION STATEMENT**

The Central Parking District is operated by an Advisory Board appointed by the City Council and submits its budget to the City Council for approval. Sources of income include ad valorem assessments on all property located within the District, charges for monthly and hourly parking privileges and other income which includes a contract agreement to manage the County parking structure.

The District is completely self-sustaining within the framework of the revenue structure noted above. It is not a part of the operating budget of the City of Stockton but is included in the budget document to comply with provisions of the ordinance of issue, which authorized district formation.

<b>2004-05 Unit Objectives</b>	<b>2004-05 Unit Accomplishments</b>
1. Construct one or more additional parking structures in the Downtown area by June 2004.	1. Construction of the Arena parking garage will be completed in fall of 2005 and the Edmund S. "Ed" Coy garage will be completed in Winter 2006.
2. Implement one or more recommendations from the Parking Management Study by December 2004.	2. Recommended changes to staffing and fees are included in the 2005-06 budget.

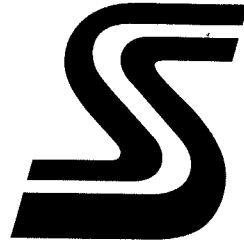
### **2005-06 Objectives**

1. Begin the operation of the Arena parking structure and Edmund S. "Ed" Coy parking structure by Winter 2006.
2. Complete and issue a Request for Proposals for the purchase and installation of automated operation equipment for various downtown parking venues by December 2005.
3. Annex all remaining parcels within the Central Parking Benefit Assessment District into the current Community Facilities District by June 2006.

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***INTERNAL SERVICE FUND BUDGETS***

## ***INTERNAL SERVICE FUND BUDGETS***

Internal Service Funds provide centralized goods and services to agencies and operating departments of the City, and to other government units on a cost reimbursement basis. City departments and agencies pay into the fund for their share of the costs.

Internal Service Funds include Equipment Funds (General Equipment, Fleet and Telecommunications), Insurance Funds (Compensated Absences, Health, Long Term Disability/Life Insurance, Retirement Benefits, Risk Management, Unemployment and Workers' Compensation), Information Technology (Information Technology Services and Radio) and Service Funds (Duplicating).

The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Internal Service Fund budgets.





CITY OF STOCKTON

***EQUIPMENT FUNDS***



**EQUIPMENT****505-5400**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$76,722	\$137,367	\$139,704	\$2,337	2%
Other Services	275,162	311,519	336,901	25,382	8%
Materials/Supplies	3,799	6,000	6,000	0	0%
Other Expenses	0	0	0	0	
Capital Outlay	99,561	611,217	564,515	(46,702)	-8%
<b>TOTAL BUDGET</b>	<b>\$455,244</b>	<b>\$1,066,103</b>	<b>\$1,047,120</b>	<b>(\$18,983)</b>	<b>-2%</b>
<b>POSITION ALLOCATION</b>	<b>-</b>	<b>-</b>	<b>-</b>		

**FUNCTION**

The Equipment Internal Service Fund is administered through the Administrative Services' Purchasing unit. The Internal Service Fund provides the following services:

- Maintenance, repair and replacement of fund equipment.
- Assistance to departments in major and minor equipment acquisitions.
- Responsibly manage the fund.
- Determination of future equipment requirements, standardized where appropriate

**2004-05 Unit Objectives**

1. Develop a pilot project to provide digital imaging, copying and printing solution at department level by December 2004.

**2004-05 Unit Accomplishments**

1. Pilot project was completed in December 2004. HRD, MUD, and Code Enforcement now have access.

**2005-06 Unit Objectives**

1. Provide digital imaging, copying, and printing solutions to all other City departments after completion of the City-wide data rewiring by June 2006.

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$2,733,939	\$3,029,435	\$3,566,158	\$536,723	18%
Other Services	904,635	815,022	1,041,878	226,856	28%
Materials/Supplies	2,222,193	2,189,789	2,269,058	79,269	4%
Other Expenses	(171,861)	7,940	13,158	5,218	66%
Capital Outlay	1,694,931	3,698,990	2,774,493	(924,497)	-25%
TOTAL BUDGET	\$7,383,837	\$9,741,176	\$9,664,745	(\$76,431)	-1%
POSITION ALLOCATION	32	31	31		

### **MISSION STATEMENT**

Fleet's mission is to:

- Provide user departments with safe, reliable vehicles and equipment at the lowest cost and with the least interference to operations.
- Ensure compliance with prevailing laws and regulations relating to Fleet and fueling station activities.
- Provide training to City employees to help them qualify for their commercial driver's license.

### **HIGHLIGHTS**

Fleet section continues to provide vehicle and equipment maintenance and repair services to OMI-Thames Water Company.

The Gasboy fuel management system has been installed at Fire Companies Three, Four and Eleven.

New Underground Fuel Storage tank monitoring requirements for the San Joaquin County Environmental Health District have been implemented.

Alternate fuels programs have been evaluated and continue to be monitored as to their efficiency and cost effectiveness.

#### **2004-05 Unit Objectives**

1. Replace standard diesel fuel with B-20 Bio-diesel fuel at the Corporation Yard and MUD fueling sites by August 2004 to comply with the California Air Resources Board requirements to reduce air pollution from diesel engine sources by 2006.
2. Establish a system to provide fleet vehicle users with timely repair and service information as to the maintenance performed on their vehicles by Fleet, by December 2004.

#### **2004-05 Unit Accomplishments**

1. Bio-diesel fuel has not met the Air District requirements of an alternate fuel to reduce air pollution. Low Sulfur (Clean) diesel will be utilized in place of the Bio-diesel to meet the requirements by September 2005.
2. Established a feedback system to provide service and repair information back to Fire Department customers. Will expand system to other Departments by January of 2006.

**2005-06 Unit Objectives**

1. Replace standard diesel fuel with low sulfur diesel by January 2006.
2. Install 5 Catalytic Converters, to meet Air District requirements for 1988 through 2002 year model diesel powered trucks, by June 2006.
3. Purchase 3 Super Ultra Low Emission and Partial Zero Emission vehicles and utilize available grant funding to offset the cost of these purchases by June 2006.

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***INSURANCE FUNDS***





**COMPENSATED ABSENCES****562-5960**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$4,465,115	\$3,639,959	\$3,730,332	\$90,373	2%
Other Services	0	0	0	0	
Materials/Supplies	0	0	0	0	
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$4,465,115</b>	<b>\$3,639,959</b>	<b>\$3,730,332</b>	<b>\$90,373</b>	<b>2%</b>

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POSITION ALLOCATION	-	-	-
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**FUNCTION**

The Compensated Absence Fund was established in 2002-03 to manage City employee separation pay costs. When an employee resigns or retires, accumulated sick leave and vacation is paid from this fund. The fund is a tool that provides budget stability through centralization of the expense.

**HEALTH BENEFITS****552-5500**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$176,965	\$407,480	\$522,921	\$115,441	28%
Other Services	23,971,161	25,139,026	\$25,370,326	231,300	1%
Materials/Supplies	6,939	8,180	\$8,180	0	0%
Other Expenses	809	911,561	\$1,632,326	720,765	79%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$24,155,874</b>	<b>\$26,466,247</b>	<b>\$27,533,753</b>	<b>\$1,067,506</b>	<b>4%</b>
<b>POSITION ALLOCATION</b>	<b>-</b>	<b>2</b>	<b>2</b>		

**MISSION STATEMENT**

The Health Benefits Internal Service Fund consists of medical, dental and vision care benefit plans. The fund exists to provide a comprehensive health benefit package to City employees in a cost-effective manner. Responsibilities include:

- Providing orientation, enrollment, record keeping, monthly reporting, problem resolution and administration of employee health benefit plans.
- Closely monitoring insurance providers and third party administrators of self-funded employee benefit plans to assure timely and accurate claim processing.
- Analyzing benefit plans for appropriateness, studying cost trends and developing cost management recommendations.

**2004-05 Unit Objectives****2004-05 Unit Accomplishments**

- |   |   |
|---|---|
| <ol style="list-style-type: none"> <li>1. Explore additional cost saving options in the City's health plan by January 2005.</li> <li>2. Complete health plan dependent update by January 2005.</li> </ol> | <ol style="list-style-type: none"> <li>1. This goal will continue from year to year. A consultant is working with staff to look at a variety of cost saving options. Several cost savings have been identified and are being explored. Cost saving to be implemented by June 2005.</li> <li>2. This goal is in progress requiring coordination with benefit vendors and employees. Update to be completed by May 2005.</li> </ol> |
|---|---|

**2005-06 Unit Objectives**

1. Implementation of Health Savings Account which will reduce out-of-pocket expenses for employees before June 2006.

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	1,072,144	1,484,324	1,200,000	(284,324)	-19%
Materials/Supplies	0	0	0	0	
Other Expenses	0	174,324	587,719	413,395	237%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,072,144	\$1,658,648	\$1,787,719	\$129,071	8%

POSITION ALLOCATION                    -                    -                    -

### **MISSION STATEMENT**

This fund provides a long-term disability plan and life insurance plan to full-time employees whose bargaining unit Memorandum of Understanding offers those benefits. Long-Term Disability pays up to two-thirds salary for a period of time when an employee meets eligibility criteria. Life Insurance amounts vary depending on the bargaining unit.

### **2004-05 Unit Objectives**

1. Research the feasibility of reducing the benefit waiting period for the insured policy to determine if the City can achieve a savings (self-funded for day 31-60) by January 2005.

### **2004-05 Unit Accomplishment**

1. Completed October 2004. Staff has researched cost savings for this benefit and an option has been identified that may result in cost savings for the City.

### **2005-06 Unit Objectives**

1. Conduct a feasibility study for the option identified to determine if a change in the benefit would result in cost savings for the City before June 2006.

**RETIREMENT BENEFITS****561-5950**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$67,190	\$153,777	\$173,386	\$19,609	13%
Other Services	1,488	2,920	3,220	300	10%
Materials/Supplies	0	0	0	0	
Other Expenses	18,813,643	34,277,164	37,205,200	2,928,036	9%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$18,882,321</b>	<b>\$34,433,861</b>	<b>\$37,381,806</b>	<b>\$2,947,945</b>	<b>9%</b>
<b>POSITION ALLOCATION</b>	<b>-</b>	<b>-</b>	<b>-</b>		

**FUNCTION**

The Retirement Benefits Fund was established to manage City payments into the Public Employee Retirement System (PERS) and provide a tool to stabilize the increases and decreases of rates charged the City by PERS.

**2004-05 Unit Objectives**

1. Research feasibility of providing optional spousal life insurance benefit which employees could elect to purchase through payroll deduction, by July 2004.

**2004-05 Unit Accomplishment**

1. Staff researched the optional life insurance coverage. The optional coverage available to employees includes supplemental coverage for employees and coverage for their dependents. The cost is age based with the employee paying the premium for additional coverage. Staff will research the interest and cost to add the coverage by June 2005.

**2005-06 Unit Objectives**

1. Research retirement options to ensure that the City is providing a cost-effective and quality benefit to employees by June 2006.

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$682,545	\$883,224	998,896	\$115,672	13%
Other Services	1,938,130	2,596,282	3,111,148	514,866	20%
Materials/Supplies	9,984	11,500	9,500	(2,000)	-17%
Other Expenses	(78,324)	2,590,124	1,304,932	(1,285,192)	-50%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,552,335</b>	<b>\$6,081,130</b>	<b>\$5,424,476</b>	<b>(\$656,654)</b>	<b>-11%</b>
POSITION ALLOCATION	1	1	1		

### **FUNCTION**

The Administrative Services Department administers the Risk Management Internal Service Fund which is responsible for the general liability insurance program. The City is "self-insured" and participates in a pool with approximately 22 other cities and public entities to manage and respond to liability claims in excess of the City's retained limits of coverage. The Administrative Services Department is charged with responsibility for financial and risk management functions of the program, which includes the purchase of insurance coverage on the City's buildings and equipment. The City Attorney's Office is responsible for handling the liability claims and tort lawsuits filed against the City.

A risk transfer program exists to ensure that City contractors and vendors are adequately insured. The Risk Management Division purchases all insurance for City property as well as other insurance policies to cover such items as employee bonds, boiler machinery, and specialized risks. Risk Management participates in the Special Events Committee to ensure that events held at City facilities are properly insured. City Attorney's Office staff reviews all accidents which may present a liability exposure to the City, and investigates, settles, or defends claims and lawsuits which arise out of defective conditions of City property or result from the activities of City employees.

The City Attorney's Office maintains claim and litigation databases for historical trending and analysis of the City's loss experience and reserves. City Attorney's Office staff provides support to the Risk Management Division by reviewing insurance certificates, assisting the Billing and Collection Division by pursuing recovery for damages caused to City property, and participating in the California Joint Powers Risk Management Authority as the alternate delegate. City Attorney's Office staff has responsibility for pursuing recovery for damages to City property (Subrogation).

### **HIGHLIGHTS**

The General Liability Fund received an equity distribution of \$339,948 from California Joint Powers Risk Management Authority for premium deposits made in fiscal year 2004-2005. The redistribution to date is approximately \$280,000. Since the City joined California Joint Powers Risk Management Authority in 1989, we have received a return equity distribution that exceeds the total premium deposit.

During fiscal year 2003-2004 and during the first half of fiscal year 2004-2005, payments on liability claims have decreased 43% from the average over the past 14 years. During fiscal year 2003-2004, City Attorney's Office staff assigned to subrogation has recovered \$141,685 of the \$178,663 reported on City property damage in addition to collecting \$60,478 for City property damage incurred prior to June 2003.

**2004-05 Unit Objectives****2004-05 Unit Accomplishments**

- |   |   |
|---|---|
| 1. Confer with brokers and review travel/health insurance premiums for implementation for the Sister Cities Association by June 2005. | 1. This objective was completed June 2005.        |
| 2. Update City Attorney's Claims Manual by June 2005.   | 2. This objective was completed January 30, 2005. |
| 3. Implement website for information and citizen contact by June 2005.  | 3. This objective was completed June 2005.        |

**2005-06 Unit Objectives**

1. Participate in implementing a City-wide Contract Management Risk Transfer training program by June 2006.
2. Develop a City-wide Risk Management Program to centralize the risk management functions and ensure compliance with all City policies and procedures by June 2006.
3. Develop and adopt a Subrogation Manual by June 2006.
4. Develop a system for conducting quarterly meetings with operating departments to review Risk Management and Loss Prevention goals for performance appraisal criteria by June 2006.
5. Research alternative insurance programs for the Bob Hope Theater, downtown ball park, and arena by June 2006.

**UNEMPLOYMENT****556-5820**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$0	\$0	\$0	\$0	
Other Services	194,438	190,959	205,000	14,041	7%
Materials/Supplies	0	0	0	0	
Other Expenses	0	34,026	0	(34,026)	-100%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$194,438</b>	<b>\$224,985</b>	<b>\$205,000</b>	<b>(\$19,985)</b>	<b>-9%</b>

POSITION ALLOCATION

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**MISSION STATEMENT**

The Unemployment Fund is used to pay unemployment claims for former City employees. The State of California pays the claim and the City reimburses the state.

**2004-05 Unit Objectives**

1. Develop training procedures for supervisors to properly document employee files for appropriate response to unemployment claims or appeals by January 2005.

**2004-05 Unit Accomplishments**

1. Development of procedures by June 30, 2005. Defer implementation until 2005-2006 FY to coincide with new supervisor training class.

**2005-06 Unit Objectives**

1. Implement training procedures by June 30, 2006 for documenting employee activities so that appropriate responses to unemployment claims or appeals may be prepared.

**WORKERS' COMPENSATION****551-5600**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$1,461,687	\$1,661,071	1,653,716	(\$7,355)	0%
Other Services	815,340	1,575,840	1,638,978	63,138	4%
Materials/Supplies	8,094	14,322	24,322	10,000	70%
Other Expenses	6,861,419	13,750,518	18,739,334	4,988,816	36%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$9,146,540</b>	<b>\$17,001,751</b>	<b>\$22,056,350</b>	<b>\$5,054,599</b>	<b>30%</b>
<b>POSITION ALLOCATION</b>	<b>6</b>	<b>4</b>	<b>4</b>		

**MISSION STATEMENT**

The Workers' Compensation Internal Service Fund is responsible for developing and monitoring a Citywide Injury and Illness Prevention Program; studying injury trends; addressing problem areas and developing ideas for reducing injuries; conducting departmental safety audits; providing guidance and assistance to departments in developing safety training programs; and ensuring compliance with OSHA rules and regulations.

The fund also closely monitors the third-party administration of the Workers' Compensation Program for effective claims management, timeliness and accuracy of benefit delivery and cost management.

**2004-05 Unit Objectives**

1. Implement a new safety training class for Supervisors focused on improving employee participation in actively reducing/preventing workplace accidents by March 2005.
2. Study feasibility of implementing an Injured Worker comment card program for City employees on feedback of Workers' Compensation process by June 2005.
3. Review necessity of Request for Proposal of Workers' Compensation Third Party Administrator as 5 year contract is up for renewal September 04 (renewable for another one year up to an additional 5 years) by December 2004.

**2004-05 Unit Accomplishments**

1. Began a mentoring program with the Executive Safety Committee in January 2005. Program is focused on assisting the committee members in utilizing accident investigation reports as tools for identifying methods of improving accident prevention.
2. At this time the comment card program would not yield accurate information due to the major changes currently being implemented in the Workers' Compensation program.
3. Decision on developing a Request for Proposal is pending a completed audit report of the present Third Party Administrator. Report is due early 2005.

**2005-06 Unit Objectives**

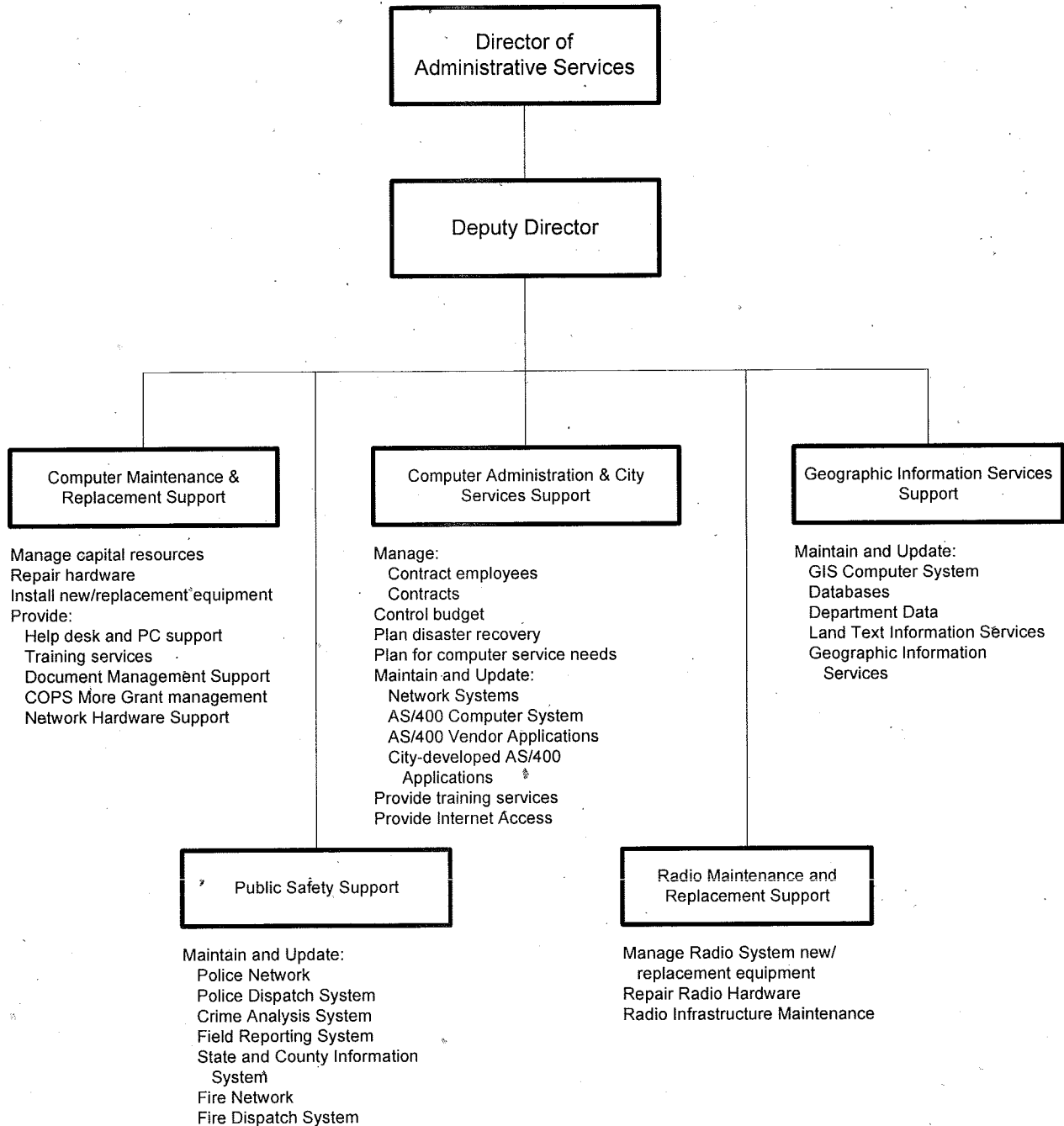
1. Study the feasibility of providing "in-house" administration of the Workers' Compensation program by June 2006.
2. Develop a formal light duty/return to work program for employees by June 2006.
3. Monitor Workers' Compensation claims as they pertain to new Workers' Compensation legislation in order to maximize potential cost savings by June 2006.





CITY OF STOCKTON

***INFORMATION TECHNOLOGY  
FUNDS***



**INFORMATION TECHNOLOGY  
ORGANIZATION CHART**

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$2,031,562	\$2,824,005	\$2,924,811	\$100,806	4%
Other Services	1,722,228	2,826,326	\$2,926,541	100,215	4%
Materials/Supplies	289,592	320,400	\$194,025	(126,375)	-39%
Other Expenses	41,718	94,936	\$83,157	(11,779)	-12%
Capital Outlay	1,099,375	2,617,093	\$1,177,363	(1,439,730)	-55%
TOTAL BUDGET	\$5,184,475	\$8,682,760	\$7,305,897	(\$1,376,863)	-16%
POSITION ALLOCATION	32	32	32		

### **MISSION STATEMENT**

The mission of Information Technology (IT) is to enable the City to effectively provide municipal services by utilizing computer and internet information resources.

### **FUNCTION**

Information Technology is organized to be responsive to the technology-related computer service needs of departments. The array of requested technical services continues to change the purpose and function of IT. IT provides for the purchase, replacement, repair and support of all City computer hardware and related software.

### **HIGHLIGHTS**

IT worked with all City Department to implement a new Agenda Management software solution. This product allows for electronic routing of the City Council agenda package through the departments. IT also worked with the Webmaster on the set up of the City staff Intranet page now called CityLink. This product will continue to grow and provide City staff with internal information using a Web Browser interface. The newest version of the City's main financial and land based software was also installed.

City Hall, City Hall Annex, Permit Center, MUD and the Corp Yard were rewired from Token Ring to Ethernet wiring, which provides more reliable computer connections and faster data transfer.

The GIS section of IT integrated the color aerial photos with GIS mapping. They also revised the map books that are used by the Fire Department. Programming improvements were made to the widely used Land Master program that brings data together from several sources.

**2004-05 Unit Objectives**

1. Provide IT Desktop Support through remote control which allows for quicker response to desktop support issues by June 2005.
2. Implement of a Citizen Request Management (CRM) solution across the City by June 2005.
3. Implement additional browser based mapping applications by June 2005.

**2004-05 Unit Accomplishments**

1. This project was completed in June 2005.
2. The CRM project has been postponed, and a new completion date has not been established.
3. This project, which allows City staff to easily create maps, was completed in June 2005.

**2005-06 Unit Objectives**

1. Upgrade the Police Department's dispatch, records and field reporting software to latest version by June 2006.
2. Implement Information Technology Committee approved projects across City departments by June 2006.

**RADIO EQUIPMENT****503-5200**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$107,575	\$110,156	\$117,480	\$7,324	7%
Other Services	513,759	585,237	626,786	41,549	7%
Materials/Supplies	13,677	35,000	25,000	(10,000)	-29%
Other Expenses	0	0	0	0	
Capital Outlay	533,530	1,537,654	685,949	(851,705)	-55%
<b>TOTAL BUDGET</b>	<b>\$1,168,541</b>	<b>\$2,268,047</b>	<b>\$1,455,215</b>	<b>(\$812,832)</b>	<b>-36%</b>

POSITION ALLOCATION

**FUNCTION**

The Administrative Services Department - Information Technology Division (IT) administers the Radio Equipment Internal Service Fund. The Radio Fund provides the following services: 1) management of the Radio System for all departments; 2) maintenance, repair, and replacement of system and equipment; 3) distribution of appropriate rental charges to City departments; 4) assistance to departments in making major and minor system changes; 5) establishing future equipment requirements, standardizing when appropriate.

**HIGHLIGHTS**

During fiscal year 2004-05 IT Division staff accomplished many critical radio related tasks including the award of a new radio maintenance contract which will save the City \$64,000 per year; upgrading Fire Department's fleet to digital capable radios; and replacing the Police Department's MDC (Mobile Data Computers). New MDC units will give Police the ability to use computers away from their vehicles. The Automatic Vehicle Locator (AVL) system was implemented for both Police and Fire Departments. The City's Radio Network Controller (RNC) which allows enhanced communication between mobile and City computers was replaced. Six radio receivers were added to the San Joaquin County Sheriff's tower in French Camp to support Police Department voice communications in the southern part of the City.

The IT Division worked with the Federal Communications Commission (FCC) for proper approval and renewal for all of the City's FCC licenses.

Microwave/cable T1 backup switches were installed between the Stockton Police Department and the Courthouse as well as between the Stockton Police Department and Stockton Fire Department Company Two. If there is cable T1 failure, then the communication system can be immediately switched to microwave.

**2004-05 Unit Objectives**

1. Complete the digital capable upgrade of the Police Department's radio equipment with the purchase of 53 mobile and 10 portable radios by December, 2004.
2. Complete the digital capable upgrade of the Fire Department's radio equipment with the purchase of 5 mobile and 15 portable radios by December, 2004.
3. Select and install a public safety AVL (Automatic Vehicle Locator) solution by August, 2004.

**2004-05 Unit Accomplishments**

1. Twenty-eight mobile and 10 portable radios were purchased. Due to the MDC replacement project, the purchase of the remaining twenty-five mobile radios will be completed by June 2006.
2. This was completed in January 2005.
3. The AVL solution was selected, and implementation began in October 2004. The project was completed in May 2005 for both Police and Fire.

**2005-06 Unit Objectives**

1. Complete the construction of a 100 foot radio tower in southeast Stockton by December 2005.
2. Install a radio receiver at the new Fire Company 13 in northeast Stockton by March 2006.
3. Implement a fourth 800 MHz frequency for MDC and AVL traffic within the City by June 2006.

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$120,613	\$107,699	\$116,897	\$9,198	9%
Other Services	424,588	347,171	350,520	3,349	1%
Materials/Supplies	2,680	32,000	32,000	0	0%
Other Expenses	1,381	1,750	1,750	0	0%
Capital Outlay	0	2,989,001	2,896,019	(92,982)	-3%
<b>TOTAL BUDGET</b>	<b>\$549,262</b>	<b>\$3,477,621</b>	<b>\$3,397,186</b>	<b>(\$80,435)</b>	<b>-2%</b>

POSITION ALLOCATION

1

1

1

## **FUNCTION**

Administrative Services/CBM administers the Telephone System Internal Service Fund. The Telecommunications Fund finances the following services: (1) management of telecommunications systems (including voice mail and cellular telephone services) for all departments; (2) provision of programming changes to the system; (3) maintenance, repair and replacement of the system and equipment; (4) management of all telecommunications accounting functions; and (5) management of major and minor telecommunications changes and relocations.

## **HIGHLIGHTS**

During the 2004-05 fiscal year, Telecommunications transferred long distance services from MCI to SBC under the CALNET contract.

### **2004-05 Unit Objectives**

1. Review current telephone equipment maintenance contract to determine whether to remain with existing contract or cancel and purchase new equipment from other vendors as needed by December 2004.
2. Develop a system with our current telephone call accounting vendor to accurately charge out telephone usage to departments by December 2004.

### **2004-05 Unit Accomplishments**

1. Maintenance contract not renewed with telecom equipment vendor. Purchasing new equipment through the CALNET contract. New equipment includes automatic 5 year warranty.
2. Received new software program in December 2004. Download information through the Internet by February 2005, and send information to departments electronically beginning in March 2005.

### **2005-06 Unit Objectives**

1. Develop a city-wide administrative directive on telephone and wireless usage by June 2006.
2. Review proposals for new telecommunication system by June 2006.

**Stockton**



**2004  
1999**





CITY OF STOCKTON

***SERVICE FUNDS***



**CENTRAL DUPLICATING****508-5420**

	<b>2003-04 ACTUAL</b>	<b>2004-05 APPROPRIATED</b>	<b>2005-06 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$203,394	\$221,153	\$231,404	\$10,251	5%
Other Services	187,864	236,645	192,196	(44,449)	-19%
Materials/Supplies	94,851	87,700	87,700	0	0%
Other Expenses	0	615	675	60	10%
Capital Outlay	0	71,412	71,412	0	0%
<b>TOTAL BUDGET</b>	<b>\$486,109</b>	<b>\$617,525</b>	<b>\$583,387</b>	<b>(\$34,138)</b>	<b>-6%</b>
<b>POSITION ALLOCATION</b>	<b>2</b>	<b>2</b>	<b>2</b>		

**FUNCTION**

The Central Duplicating Internal Service Fund provides centralized printing and high volume reprographic services to all City departments. The unit also provides a central mail and bulk mail service for City departments.

The unit is responsible for:

- Producing brochures, agendas, staff reports, budgets, financial reports, forms, manuals and special projects that need reproduction, finishing or binding.
- Operation of a central mail room and bulk mail service.
- Coordination of printing and mailing projects with local vendors.

**2004-05 Unit Objectives**

1. Coordinate with the City's Document Management Task Force, Information Technology Department (IT) and Information Technology Executive Committee (ITEC) on a feasibility study by Central Duplicating for a centralized document scanning service for all city departments by June 2005.

**2004-05 Unit Accomplishments**

1. The City hired a consultant to review the handling, storing, and filing of all City documents in September 2004.

**2005-06 Unit Objectives**

1. Develop and implement a comprehensive mailing/postal plan to significantly reduce the City's mailing costs by June 2006.

	2003-04 ACTUAL	2004-05 APPROPRIATED	2005-06 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$61,865	\$95,116	\$23,946	(\$71,170)	-75%
Other Services	8,212	5,173	186	(4,987)	-96%
Materials/Supplies	1,153	5,894	50	(5,844)	-99%
Other Expenses	1,574	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$72,804</b>	<b>\$106,183</b>	<b>\$24,182</b>	<b>(\$82,001)</b>	<b>-77%</b>
<b>POSITION ALLOCATION</b>	<b>1</b>	<b>1</b>	<b>1</b>		

### **FUNCTION**

The Public Art Ordinance was approved in June 2000 to create expanded opportunities for the public to experience public art and to add to the beautification of the City. The ordinance fosters creative expression of artists in public places of the City by funding public art projects and requiring a public art component of capital projects when possible. The Public Art Plan allocates 2% of eligible capital improvement project funding to a public art fund, 80% of which may be used for art projects, 15% for program operations, 5% for maintenance of the public art that contributed to the maintenance fund.

### **HIGHLIGHTS**

#### **Maintenance Hole Cover Project:**

Molly Toberer, part-time instructor and gallery assistant at UOP, was commissioned by the Public Art Program to create, fabricate and install 17 designs for covers to replace storm drain covers in downtown Stockton. Her works were inspired by the WPA Federal One Project designs of the 1930s. Twenty-one pieces have been installed. The designs are patented to Stockton and are catalogued at the foundry where they were produced. Each design has a title and an explanation in a brochure that was produced as a guide for a walking tour for this project.

#### **Martin Luther King, Jr. Memorial:**

Rafael Arrieta-Eskarzaga, a self-taught artist from Los Angeles, was commissioned by the Ministers in Community United to design and fabricate a statue of Martin Luther King, Jr. at the Martin Luther King Plaza. The Public Art Program took over the project once the City undertook the management and completion of the project. It was installed in August of 2004.

Several other public art projects have artists on board including the two downtown parking garages, street furniture along the Miracle Mile, Teen Center identification feature, the River of Words temporary art project at the Haggin Museum, and a bus stop shelter at the street widening project at El Dorado and Jamestown Place, Equinoa Park, Garrigan Park, Shropshire Park, and the arbor project at Swenson Park Golf Course. The majority of these projects will be realized in 2004-05.

#### **Downtown Sidewalk Replacement Project:**

Dan Snyder from Berkeley, California was selected to create art in the sidewalk for selected replacement sections of the Downtown. Dan specializes in brass, water jet cut images, reflecting the history and recreational opportunities of Stockton. The images are playful, and dance along the sidewalks in random patterns. They also include colored glass elements as highlights.

**The Gary and Janice Podesto Impact Teen Center:**

Robert Ellison of Penngrove, California, a well known public artist, whose work was recently featured as the signature element for the new Dublin Library, has created a signage art piece for the new teen center on El Dorado Street. The brightly colored "Wiggle" emits light beams from the ball and draws attention to this beautiful new facility for teens. Installation was in February 2005.

**Miracle Mile Benches:**

Lisa Cooperman and Brett De Boer of UOP, designed new seating benches for the improved Miracle Mile "bulbouts". The stone benches feature a terracotta "terrazzo"-like finish with sea glass giving textural and visual variety. The designs are reminiscent of the Art Deco feeling of the early Mile designs, yet they are modern and elegantly complementary to the improvements that have been made to this Midtown area. Installation was in January 2005.

**Ernie Shropshire Park:**

Archie Held, of Point Richmond, California was commissioned by the Public Art Advisory Committee to create a sculpture to be featured in the new park on Pok Lane. Archie is a nationally known public artist, whose work appears in many park settings around the nation. He created "The Huddle" for this project: a bronze and steel structure, about eight feet tall, which many have noted resembles a giant molar, but it is really designed to encourage the interactivity of children and families who come to play in the park. It invites them to come and stand under its arches or to run through them and represents a family "huddle". It was installed in December 2004.

**Swenson Park:**

Joe Tyler of Arizona has designed, built and installed an iron Pergola at the pathway of Swenson Park. It features birds and "critters" on a vine clad structure and has a weather vane element at the top and benches for pedestrians under its shade structure. The project was installed in late January 2005.

**El Dorado Bus Shelter:**

Daniel Winterich, of Pleasant Hill, California was selected to design, fabricate and install a new bus shelter for the street improvement project at March and El Dorado. His design features a canopy like structure of overlapping plexiglass panels, both wind resistant and graffiti proofed, on a steel structure. The color is a transparent yellow green and voltaic lighting will illuminate the entire area in the dark, making it safe and very visible for bus riders. Seating stools complete the bus stop design. Installation was in February 2005.

**2004-05 Unit Objectives**

1. Develop a five-year comprehensive public art plan for Stockton by June 2005.
2. Complete and implement a restructuring plan for the Public Art program under the umbrella of the Stockton Arts Commission by December 2004.
3. Complete the advertising and artist selection for projects allocated to PAAC or mid-year appropriations by March 2005.

**2004-05 Unit Accomplishments**

1. Five-year plan based on CIP and is on target to be completed by June 2005.
2. Ongoing planning for the restructuring of the Stockton Arts Commission with target date of October 2005.
3. Partially complete, except for Spring RFQ for Artists Pool which will be completed by June 2005.

**2005-2006 Objectives**

1. Advertise and select 10 new artists for the Artist Pool for 2005-06 projects by October 2005.
2. Complete expansion and updating of City Wide Web coverage of Public Art Projects by October 2005.
3. Conduct two educational workshops for the community on Public Art by October 2005.

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***GRANT FUND BUDGETS***

## ***GRANT FUND BUDGETS***

Grant Funds are appropriations of special grants and entitlements that are restricted by contractual agreement to expenditures or uses specified by the grantor agency. The Federal Community Development Block Grant (CDBG) is included in this section.

The CDBG Budget is adopted separately and is included in this document for convenience.





CITY OF STOCKTON

***COMMUNITY DEVELOPMENT  
BLOCK GRANT***



**COMMUNITY DEVELOPMENT BLOCK GRANT****FUNDS 052, 054**

<b>TOTAL BUDGET (1)</b>	<b>\$15,493,333</b>
<b>POSITION ALLOCATION</b>	<b>9</b>

**MISSION STATEMENT**

The City of Stockton receives an annual allocation of Community Development Block Grant (CDBG) Funds from the U.S. Department of Housing and Urban Development (HUD). HUD requires that CDBG funds be used in pursuing the following national objectives: (1) Provide benefits to low and moderate income persons; (2) Eliminate slums and blight, or; (3) Meet an urgent community need.

Within the framework of the national objectives, the City of Stockton has also established broad local community development objectives, which are intended to benefit low and moderate income households. These local objectives are: (1) Housing and neighborhood preservation including new housing opportunities; (2) Economic development through job retention and job creation activities; (3) Public facilities and improvements; (4) Elimination of blight and blighting elements; and (5) Special programs offering significant community benefit.

**HIGHLIGHTS****1. Housing and Neighborhood Revitalization** **\$3,202,067**

Provides funding for zero or low-interest loans to eligible low-income families for rehabilitation of substandard single family homes. The Neighborhood Improvement and Emergency Repair programs encourage citizens to improve their houses and the appearance of their neighborhoods. It also provides for the acquisition, construction, and/or rehabilitation of low-income multi-family housing projects. Other activities related to housing and neighborhood preservation will also be undertaken with these funds including planning activities and loan foreclosure activities.

Housing & Economic Development Program Operation .....	\$1,177,067
Technical Assistance to Target Neighborhoods .....	50,000
Emergency Repair Fund .....	275,000
Neighborhood Improvement Funds .....	200,000
Housing Loan Pool.....	1,500,000
Total Housing and Neighborhood Revitalization.....	\$3,202,067

**2. Economic Development Program** **\$2,592,790**

Provides assistance to property owners in making exterior, cosmetic improvements (e.g. painting, awnings, new doors and windows) to commercial property located in Downtown Stockton. Also includes a loan to the Redevelopment Agency's West End Project Area for commercial tenant improvements associated with the Hotel Stockton and Polanco Redevelopment activities at the Union Pacific site.

Facade Loan/Emergency Grant/Rehabilitation Loan Pool .....	\$400,000
West End Project Area Loan .....	\$2,192,790

**3. Public Improvements and Facilities** **\$5,135,738**

Provide construction of infrastructure improvements to non-existent or substandard public infrastructure within the designated target neighborhoods of Taft and Gleason Park.

Airport Way Neighborhood Center.....	\$1,000,000
Alley Abandonment.....	25,000
Total Public Improvements and Facilities .....	\$1,025,000

**COMMUNITY DEVELOPMENT BLOCK GRANT****FUNDS 052, 054**

Existing infrastructure improvement projects that were allocated in prior years will continue into 2005-06. Those projects are as follows:

<i>Gleason Neighborhood Projects Underway</i> .....	\$2,175,137
<i>Taft Area Projects Underway</i> .....	848,635
<i>Van Buskirk Community Center Underway</i> .....	534,285
<i>Airport Way Neighborhood Center</i> .....	150,000
<i>Gleason Park Reconstruction Underway</i> .....	402,681
Total Public Improvements Underway .....	<u>\$4,110,738</u>

4. Code Enforcement/Environmental Assistance \$1,108,447

Proactive Code Enforcement Program focused on designated revitalization efforts in target CDBG and Safe Neighborhood Project areas.

5. Administration \$1,126,931

General Administration costs associated with the overall CDBG program.

6. Special Activities by Sub-Recipients \$1,220,907  
Agencies provide emergency food and shelter, special services, and job creation.

7. Cold Weather Shelter \$20,000

8. Section 108 Loans \$1,086,453

Repay Section 108 HUD Loans for various Downtown redevelopment projects.

For the 2005-06 program year, Stockton will receive an entitlement grant of \$4,772,057 and estimate 2005-06 program income of \$1,169,323. The City projects that \$8,588,177 will carryover into 2005-06, of which 48% represents Public Improvement Projects underway. The City also projects Program Income Carryover of \$933,776. All sources of funding result in a total CDBG budget of \$15,493,333.

COMMUNITY DEVELOPMENT BLOCK GRANT

FUNDS 052, 054

TOTAL ALLOCATIONS FOR FY 2005-2006	2004-05 Action Plan	2005-06 Total Allocation	Difference
<b>SOURCES OF FUNDS</b>			
New Entitlement	\$5,022,000	\$4,772,057	(\$249,943)
Program Income	\$821,692	\$1,169,323	\$347,631
Program Income Carryover	\$514,621	\$933,776	\$419,155
Sharps Lane Villa Program Income	\$30,000	\$30,000	\$0
Carryover Projects/Funds	\$7,786,123	\$8,588,177	\$802,054
<b>Total Sources</b>	<b>\$14,174,436</b>	<b>\$15,493,333</b>	<b>\$1,318,897</b>
<b>USES OF FUNDS</b>			
<b>Administrative Support</b>			
General Administration/Oversight (8120)	\$1,171,109	\$1,126,931	(\$44,178)
<b>Program Delivery Costs</b>			
Code Enforcement/Environmental Assistance (8121)	\$963,723	\$1,108,447	\$144,724
Housing & Econ Dev Program Operation (8124)	\$1,376,525	\$1,177,067	(\$199,458)
Technical Assistance	\$212,063	\$50,000	(\$162,063)
<b>Housing and Neighborhood Revitalization</b>			
Emergency Repair Fund	\$300,000	\$275,000	(\$25,000)
Neighborhood Improvement Funds (e.g. ACT Area)	\$250,000	\$200,000	(\$50,000)
<b>Housing Loan Pool</b>	<b>\$2,242,022</b>	<b>\$1,500,000</b>	<b>(\$742,022)</b>
<b>Sub-Recipient Assistance</b>			
Greater Stockton Emergency Food Bank	\$3,500	\$100,000	
Housing Authority of San Joaquin	\$0	\$100,680	
New Hope Family Shelter	\$0	\$125,000	
San Joaquin Fair Housing	\$135,262	\$163,260	
Second Harvest Food Bank	\$20,000	\$30,000	
Senior Services Agency	\$0	\$39,564	
Stockton Shelter for the Homeless	\$0	\$66,933	
Boys & Girls Club of Stockton	\$60,000	\$30,000	
Center for Positive Prevention Alternatives	\$270,854	\$0	
Child Abuse Prevention Council	\$565,612	\$350,000	
Delta Health Care	\$48,134	\$48,134	
Ebenezer Economic Development Corporation	\$60,854	\$121,708	
Greater Stockton Chamber Incubator Program	\$78,400	\$0	
Small Business Development Center	\$0	\$45,628	
Sub-Recipients Underway (Carryover)	\$197,190	N/A	
<b>Sub-Recipient Assistance Total</b>	<b>\$1,439,806</b>	<b>\$1,220,907</b>	<b>(\$218,899)</b>
<b>Cold Weather Shelter</b>	<b>\$25,000</b>	<b>\$20,000</b>	<b>(\$5,000)</b>

**COMMUNITY DEVELOPMENT BLOCK GRANT**

**FUNDS 052, 054**

<b>TOTAL ALLOCATIONS FOR FY 2005-2006</b>	<b>2004-05 Action Plan</b>	<b>2005-06 Total Allocation</b>	<b>Difference</b>
<b>Economic Development Program</b>			
Facade/Emergency Grant/Rehab Loan & Incentive Programs	\$400,000	\$400,000	\$0
West End Project Area	\$0	\$2,192,790	\$2,192,790
<b>Debt Service Section 108 Loan Repayment</b>	\$1,076,398	\$1,086,453	\$10,055
<b>Loan Foreclosure</b>	\$362,336	\$0	(\$362,336)
<b>Capital Improvement Program</b>			
*Airport Way Neighborhood Center	\$250,000*	\$1,150,000	
Alley Abandonment	\$25,000	\$25,000	
Taft Area Projects Underway	\$915,738	\$848,635	
Gleason Neighborhood Projects Underway	\$1,825,904	\$2,175,137	
Van Buskirk Community Center Underway	\$628,571	\$534,285	
Gleason Park Reconstruction Underway	\$710,241	\$402,681	
<b>Total Uses</b>	<b>\$14,174,436</b>	<b>\$15,493,333</b>	<b>\$1,318,897</b>

**EMERGENCY SHELTER GRANT PROGRAM****FUND 057****TOTAL BUDGET (1)****\$183,684****MISSION STATEMENT**

In 1987, the Stewart B. McKinney Homeless Assistance Act was enacted providing federal assistance for the homeless through several programs. The Emergency Shelter Grants (ESG) Program was the first of the programs funded and as a designated CDBG entitlement city, Stockton receives a formula allocation of ESG funds each year.

**HIGHLIGHTS**

The Emergency Shelter Grant funds may be used for the rehabilitation or conversion of buildings for use as emergency shelter for the homeless, for the payment of certain operating and social service expenses in connection with emergency shelter for the homeless, and for homeless prevention activities.

The 2005-06 allocation of \$183,684 has been distributed by the City Council as follows:

Stockton Shelter for the Homeless .....	\$63,000
Gospel Rescue Mission .....	20,000
St. Mary's Interfaith Dining Room .....	55,684
Center for Positive Prevention Alternatives .....	15,000
Women's Center of San Joaquin County .....	30,000
Total ESG Awards .....	<u>\$183,684</u>

(1) Information subject to change per City Council Approval of the CDBG, HOME, and ESG One Year Action Plan

**TOTAL BUDGET (1)****\$9,595,676****MISSION STATEMENT**

The HOME Program Grant is funded from the National Affordable Housing Act of 1990 and its provision for the HOME Investment Partnerships. This act provides for participating jurisdictions to tailor housing strategies to meet local needs. Stockton's Consolidated Planning Document including its five-year strategy and 2005-06 One Year Action Plan illustrates Stockton's plan for this grant.

**HIGHLIGHTS**

Using these funds, the City can achieve its housing goals by targeting funds to specific areas or by prioritizing by housing type (i.e., large or small family, elderly or special needs) how these funds can produce the greatest impact in improving the housing stock. The funds will be used to leverage state and private funding to acquire and rehabilitate and/or construct the housing units. Depending on the particular project, funding and long-term affordability goals, these activities will be carried out by private for-profit developers and non-profit Community Housing Development Organizations (CHDO's).

For the 2005-06 program year, Stockton will receive an entitlement grant of \$2,247,644, 2005-06 American Dream Downpayment Initiative allocations totaling \$59,514, approximately \$888,103 in program income, \$181,901 in Recaptured funds, and \$6,218,514 projected carryover funds for a total HOME budget of \$9,595,676.

The 2005-06 allocation of \$9,595,676 is distributed as follows:

General Administration/Oversight.....	\$292,054
Program Delivery Costs.....	427,371
CHDO Set-Aside Loan Pool .....	337,147
CHDO Set-Aside Carryover Funds.....	580,278
American Dream Downpayment Program.....	134,451
Housing Rehab/Construction Programs .....	<u>7,824,375</u>
Total HOME .....	\$9,595,676

(1) Information subject to change per City Council Approval of the CDBG, HOME, and ESG One Year Action Plan.





CITY OF STOCKTON

***PERMANENT/SPECIAL FUND BUDGETS***

## ***PERMANENT/SPECIAL FUND BUDGETS***

A Permanent Fund is money given to the city for specified purposes. Although the money belongs to the City, it is legally restricted so that only earnings, not principal, may be spent.

The Special Revenue Funds listed in this section contain monies given for special purposes, of which both principal and interest may be spent. This money belongs to the City, but its use is restricted to the specific purposes. These funds were formally known as Expendable Trust Funds. The change is to comply with the new Governmental Accounting Standards Board (GASB) reporting requirements.

Both types of funds differ from funds in which the City holds money simply as an agent and has no ownership interest.

## PERMANENT FUND BUDGETS

A Permanent Fund is money is given to the city from individual and/or corporate donors for a special purpose. The principal remains permanently restricted, while the earnings can be spent for the specified purpose. The entire estimated earnings balance of each fund as of the end of the budget fiscal year is appropriated

GENERAL GOVERNMENT PERMANENT FUND			
Account	Title	Purpose	Budget
627-0240	Annie Wagner Fund	Provide scholarship to Stockton high school student to further education at UC Berkeley, according to the terms of Annie Wagner's will.	\$46,300

LIBRARY PERMANENT FUND			
Account	Title	Purpose	Budget
621-0220	Bess Larson Fund	Purchase general fiction for Chavez Central Library	\$208
622-0220	Gertrude Cady Fund	Purchase circulating and reference copies of Newberry and Caldecott award-winning books for children's section of the Chavez Central Library	\$4,088
626-0220	Arlo Cross Fund	Purchase library material on health-related subjects	\$300
628-0420	Kiersch Memorial Fund	Purchase books on music for the Troke Library	\$823
TOTAL			\$5,419

PARKS & RECREATION PERMANENT FUND			
Account	Title	Purpose	Budget
624-0240	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation programs	\$2,646
625-0240	E. Blum-Red Feather	Provide funds through interest from endowment for Ice Skating programs	\$7,423
626-0240	Arlo Cross—Louis Park	Provide funds through interest from endowment for improvements at Louis Park	\$3,307
TOTAL			\$13,376

## SPECIAL REVENUE FUND BUDGETS

The Special Revenue Fund Budgets listed in this section receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the fund as of the end of the budget fiscal year is appropriated. If the estimated budget exceeds available resources, the fund cannot spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.

FIRE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
646-0221	Fire General	Use donations to buy unbudgeted fire equipment and send staff to specialized training	\$2,000
646-0222	Paramedic	Use paramedic field training fees to buy paramedic related materials and training to support the paramedic training effort	\$15,000
646-0224	Water Rescue	Use class fees and donations to buy unbudgeted water rescue equipment, supplies and training	\$0
646-0226	Retirement Dinner	Use proceeds from ticket sales to pay for food and awards for annual Fire Department retirement dinner	\$12,800
646-0227	Fire Clothing	Use proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem	\$400
646-0228	Heavy Rescue	Use fees from Technical Rescue training classes to buy unbudgeted rescue equipment, supplies and training	\$10,000
646-0229	Training	Use donations and academy fees to support the training program	\$27,000
TOTAL			\$67,200

GENERAL GOVERNMENT SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
642-0236	Community Projects	Provide funds for various community projects, such as community events, graffiti abatement, special equipment, etc.	\$1,300
642-0239	Employee Recognition	Provide funds for employee recognition program, lunch, etc. through ticket sales and other donations.	\$500
642-0246	Web Sponsorship	Provide funds for website development.	\$10,000
642-0247	Channel 97 Sponsorship	Provide funds for Channel 97 improvements.	5,050
TOTAL			\$16,850

LIBRARY SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
644-0201	Library Materials Endowment Fund	Purchase materials specified by donors or for other special materials	\$328,057
644-0202	Tracy Branch Trust Fund	Purchase natural history books or other materials specified by donors; hire part-time employees to cover for regular staff or expand library hours	\$163,408
644-0205	Library Staff Development Fund	Pay for Library staff training	\$14,817
644-0207	Library Literacy Fund	Operating funds provided by the Library and Literacy Foundation	\$96,026
TOTAL			\$602,308

## SPECIAL REVENUE FUND BUDGETS

PARKS & RECREATION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
643-0252	Ice Rink Special Programs	Provide for costs related to special ice arena programs and events	\$35,326
643-0263	Sports	Provide for costs related to sports activities	\$42,169
643-0267	Special Projects	Provide for donations for specific purposes until needed	\$6,312
643-0272	Sierra Vista Community Center	Provide for costs related to activities of the Sierra Vista Community Center	\$6,966
643-0273	Van Buskirk Community Center	Provide for costs related to activities of the Van Buskirk Community Center	\$8,000
643-0274	McKinley Community Center	Provide for costs related to activities of the McKinley Community Center	\$13,425
643-0275	Stribley Community Center	Provide for costs related to activities of the Stribley Community Center	\$11,243
643-0276	Seifert Community Center	Provide for costs related to activities of the Seifert Community Center	\$32,918
643-0277	Lincoln Community Center	Provide for costs related to activities of the Lincoln Community Center	\$7,000
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center	\$18,700
643-0283	Teen Center	Provide for costs related to activities of the Teen Center	\$3,330
<b>TOTAL</b>			<b>\$185,389</b>

POLICE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
645-0212	Firearms Instructors Academy	Pay expenses of POST firearms instructor training provided to other agencies	\$3,300
645-0214	Senior Police Cadet	Pay for supplies, equipment and other expenses of the Senior Police Cadet Program	\$1,500
645-0215	Community Events	Sponsor activities such as the Christmas Toy Project, National Night Out, Crime Prevention Fairs, Citizen Recognition Dinner, and other community events	\$15,000
645-0216	Animal Regulation	Provide support for animal adoption programs run by volunteers	\$25,000
645-0217	Animal Spay/Neuter	Provide for spay/neuter services for adoptable animals and spay/neuter Animal Adoption Center contract through spay/neuter fees and forfeited spay/neuter deposits	\$110,000
645-0218	Police Horse Patrol	Pay for supplies, equipment, and other expenses of the Police Horse Patrol	\$1,000
645-0219	Hate Crimes Reward Trust	Provide resources for hate crimes investigations and rewards.	\$2,000
645-0228	Donations for Misc. Equipment Services	Purchases resulting from private donations for specific programs or equipment items	\$25,000
<b>TOTAL</b>			<b>\$182,800</b>

## SPECIAL REVENUE FUND BUDGETS

STOCKTON ART COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
641-0220	Stockton Arts Commission	Provide activities that advance the arts through grants, donations and proceeds of Commission-sponsored activities.	\$55,174
641-0241	Marian Jacobs Poetry & Prose Symposium	Bring prominent literary speakers to Stockton to promote poetry and literature.	\$43,700
TOTAL			\$98,874



CITY OF STOCKTON

***CAPITAL IMPROVEMENT BUDGETS***

## ***CAPITAL IMPROVEMENT BUDGETS***

The Capital Improvement Budgets appropriate funds for the acquisition, design and/or construction of capital facilities.



## **CAPITAL IMPROVEMENT PROGRAM**

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### **Capital Improvement Program**

The Capital Improvement Program is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include purchase, design, engineering, construction and project administration of new, improved or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs and capabilities for the best use of public expenditures, and establishes a long-term plan for future needs.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies and reduces scheduling problems. In addition, it permits private enterprise to relate their projects to the City program.

### **Capital Improvement Process**

City staff and members of the community identify potential projects. City departments submit projects to the Public Works Department, which develops cost estimates and returns these to the departments. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the completed improvement will have on the department's operating and maintenance budget.

The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and to the City Council for review and possible adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the approved five-year plan.

In March 2000, the City's voters adopted Measure U, effective January 1, 2001, which made changes in the City Charter that relate to the CIP process. While the process itself did not change, the timeline did. City staff must now submit the CIP Program to the Planning Commission and Council 90 days before the beginning of the fiscal year. The Planning Commission must submit its recommendation to Council within 30 days of receipt of the CIP Program, and the Council must hold a Public Hearing on the CIP Program within 30 days of receipt of the Planning Commission's recommendation. Thus, the CIP Program must be adopted by June 1.

### **Capital Improvement Document Organization**

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, fire stations, parks and recreation facilities, public buildings and urban renewal.

Projects are listed in the following pages by category, such as Public Safety and Parks and Recreation, and by fund. The category listing shows the estimated project fund balance and new appropriations. The fund listing shows new appropriations by fund.

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***PROJECTS BY CATEGORY***



**CAPITAL IMPROVEMENT PROGRAM 2005-06**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**CITY-WIDE**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
301-7022	ADA Compliance Program	\$45	\$20
301-7006	City Hall Interior Renovation	\$185	\$0
301-7087	Roof Replacement Program	\$520	\$0
<b>Total City-wide Projects</b>			<b>\$20</b>

**HOUSING AND REDEVELOPMENT**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
052-8344	Alley Abandonment	\$20	\$25
337-7356	California Street Design	\$75	\$0
417-7903	Central Parking CIP	\$210	\$500
334-7351	Chung Wah Lane	\$60	\$0
930-9122	City Office Space	\$10	\$0
301-7102	Downtown Acquisition and Demolition Fund (a)	\$0	\$750
052-8347	Gleason Park Infrastructure Improvements	\$2,300	\$0
334-7365	Stockton Channel Pedestrian Bridges (b, c)	\$3,000	\$500
307-9811	Stockton Events Center	\$25	\$13,464
052-8355	Taft Area - O'Dell Avenue Improvements	\$540	\$0
334-7359	Waterfront Marina (b)	\$0	\$4,695
<b>Total Housing and Redevelopment Projects</b>			<b>\$19,934</b>

**LIBRARY**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
950-9238	Express Check-Out Units	\$75	\$0
950-9202	Library Book Collection Augmentation (a)	\$0	\$226
041-9953	Northeast Branch Library	\$311	\$0
951-9953	Northeast Branch Library	\$763	\$0
951-9112	Northwest Branch Library	\$500	\$0
955-9247	Weston Ranch Library	\$500	\$0
<b>Total Library Projects</b>			<b>\$226</b>

**PARKS AND RECREATION**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
052-9818	Airport Way Neighborhood Services Center	\$0	\$1,000
304-9818	Airport Way Neighborhood Services Center (b)	\$0	\$5,450
920-9818	Airport Way Neighborhood Services Center	\$0	\$1,450
971-9196	Anderson Skateboard Park	\$60	\$0
971-9116	Baxter Park Phase II	\$10	\$0
971-9157	Brookside Park	\$11	\$0
970-9815	Detention Basin Soccer Fields	\$0	\$198
920-9985	El Dorado Bowl Teen Center	\$15	\$0
971-9213	Garrigan Park	\$75	\$0
971-9226	Hatch Ranch (AKA Villa Tuscany) Park Site	\$400	\$0
970-9252	Ice Rink at Weber Events Center	\$0	\$250
975-9204	John Peri Neighborhood Park (Rivers)	\$102	\$0
975-9131	Juliet Terrace Neighborhood Park	\$2	\$0
971-9173	La Morada Neighborhood Park	\$2	\$0
970-9253	Lindsay Street Plaza	\$0	\$250
975-9205	Little John Creek Park	\$80	\$0

**CAPITAL IMPROVEMENT PROGRAM 2005-06**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**PARKS AND RECREATION (cont.)**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
971-9113	Lodi Unified McNair High School Park	\$600	\$0
973-9254	Oakmore and Montego Park	\$0	\$65
975-9224	P.E. Weston Park Phase II	\$80	\$0
920-9816	Panella Park Community Center	\$0	\$1,800
921-9816	Panella Park Community Center	\$75	\$0
975-9135	Paul E Weston Park Phase I	\$2	\$0
303-7517	Philomathean Club Renovation	\$100	\$0
301-9991	Pixie Woods Light House	\$30	\$0
301-7807	Riverfront Park Improvements	\$85	\$0
971-9230	Spanos Park West (16.17 Acre)	\$182	\$592
971-9230	Spanos Park West (16.17 Acre)	\$182	\$0
971-9231	Spanos Park West (5.5 Acre)	\$105	\$0
970-9231	Spanos Park West (5.5 Acre)	\$0	\$60
978-9118	Street Tree Planting	\$75	\$0
920-9817	Stribley Community Center	\$2,500	\$1,019
301-7839	Tree Trimming	\$50	\$0
971-9225	Unity Park (AKA Tobias Park)	\$800	\$0
052-9962	Van Buskirk Community Center	\$500	\$0
925-9962	Van Buskirk Community Center	\$700	\$0
925-9981	Van Buskirk Playlot	\$250	\$0
975-9221	Weston Ranch River 5 acre Park	\$650	\$0
975-9232	Weston Ranch SJ River Park	\$2	\$0
975-9184	William Long Park Phase II	\$85	\$0
<b>Total Parks and Recreation Projects</b>			<b>\$12,134</b>

**PUBLIC SAFETY**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
940-9248	Abandon Madison Street at Fire Station No. 2	\$10	\$0
301-7101	Code Enforcement Demolition Fund (a)	\$40	\$250
960-9245	Downtown Waterfront Security Camera Systems	\$0	\$90
960-9215	Evidence Lab Remodel	\$60	\$0
941-9243	Fire Station #13 Temporary	\$35	\$0
940-9255	Fire Station Relocations and Construction	\$0	\$1,500
301-7103	Fire Station Repairs	\$150	\$0
940-7104	Fire Station Upgrades	\$0	\$2,300
960-9156	Main Police Facility Renovation	\$600	\$300
960-9222	North District Police Station	\$25	\$0
960-9216	Property Room Remodel	\$50	\$0
960-9242	South District Police Station	\$3,800	\$1,000
301-7197	Station No. 2 Diesel Exhaust Installation	\$10	\$0
301-7225	Traffic Signal Preemptive Device	\$20	\$0
301-7523	Weatherization of New Tower, Station 2	\$105	\$0
<b>Total Public Safety Projects</b>			<b>\$5,440</b>

**SANITARY**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
431-7799	Airport Corridor Drainage Study	\$1,346	\$0
431-7780	Buena Vista/Smith Canal Storm Improvements	\$4,900	\$0
431-7747	Central Stockton Interceptor Sewer Improvement	\$27	\$0

**CAPITAL IMPROVEMENT PROGRAM 2005-06**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**SANITARY (cont.)**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
434-7703	Church St Sanitary Sewer Lift Station/Force Main	\$0	\$500
431-7757	Industrial Local Limit Study	\$90	\$0
431-7740	Instrumentation Repair	\$702	\$0
431-7755	Light Truck Bridge/Utility Crossing	\$900	\$0
434-7755	Light Truck Bridge/Utility Crossing	\$165	\$0
431-7704	Lodi Recycled Water Master Plan	\$0	\$125
431-7638	Maintenance Management System	\$55	\$0
431-7792	Minor CIP	\$1	\$0
431-7741	North Plant Access Road Rehabilitation	\$116	\$0
421-9952	North Stockton Pipeline Project	\$600	\$0
434-9952	North Stockton Pipeline Project	\$250	\$0
433-9901	RWCF Expansion	\$1,250	\$0
434-9901	RWCF Expansion	\$6,000	\$0
431-7709	RWCF Modifications and Replacement	\$2,000	\$0
431-7792	RWCF Modifications and Replacements	\$0	\$1,928
431-7793	San Joaquin River Management Study (TMDL)	\$240	\$934
431-7785	Sanitary Pump Station Rehabilitation	\$300	\$0
431-7787	Sanitary System Deficiency Improvements	\$0	\$165
431-7702	Sanitary System Repairs	\$862	\$0
431-7790	Sanitary System Upgrade/Street Improvements	\$180	\$0
431-7784	Sanitary Telemetry	\$300	\$0
431-7787	Sanitary System Deficiency Improvements	\$55	\$0
431-7727	Sludge Reuse/Disposal Site	\$1,233	\$0
431-7734	Southern Industrial Trunk	\$148	\$0
433-7734	Southern Industrial Trunk	\$2,900	\$0
434-7705	Stockton Channel Water Quality Improvement Project	\$0	\$1,600
431-7788	Storm Drain Alleviation-Modification/Improvement	\$2,000	\$2,100
431-7756	Storm Drain Pump Station Rehabilitation	\$368	\$0
431-7783	Storm Pump Station Modifications	\$300	\$0
431-7714	Storm-Sanitary Separations	\$326	\$0
431-7781	Underground Fuel Tanks	\$2	\$0
434-7797	Wastewater Collection System No. 9	\$800	\$0
433-9921	Westside Sewer Interceptor	\$3,060	\$0
<b>Total Sanitary Projects</b>			<b>\$7,352</b>

**STORMWATER**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
441-7795	Anderson Street Storm Drain System	\$49	\$0
441-9973	Pershing Ave / Harding Way Left Turn Phasing	\$45	\$6
441-7798	Smith Canal Water Quality Improvement	\$200	\$0
441-7730	Storm Drainage Alleviation	\$100	\$0
441-7783	Storm Pump Station Modifications	\$22	\$0
441-7794	Storm System Deficiency Study/Plan	\$80	\$0
441-7789	Storm System Rehabilitation/Street Improvements	\$270	\$0
441-7776	Storm Water Telemetry System	\$530	\$0
<b>Total Stormwater Projects</b>			<b>\$6</b>

**CAPITAL IMPROVEMENT PROGRAM 2005-06**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**STREETS**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
910-9972	8 Mile Rd / I-5 Interchange Improvements	\$30	\$0
911-9972	8 Mile Rd / I-5 Interchange Improvements	\$150	\$0
917-9972	8 Mile Rd / I-5 Interchange Improvements	\$180	\$0
917-9233	8 Mile Rd / Oak Grove Improvements	\$960	\$0
911-9209	8 Mile Rd / Thornton Rd Traffic Signal	\$200	\$0
038-9956	Airport Way Bridge / Mormon Slough	\$15	\$0
080-9704	Airport Way Corridor Project	\$40	\$300
080-9944	Arch Road / SR99 Interchange Improvements	\$45	\$0
917-9944	Arch Road / SR99 Interchange Improvements	\$250	\$0
080-6657	Audible Pedestrian Signals	\$26	\$0
911-9930	Ben Holt/I-5 Interchange	\$15	\$0
080-6669	Bridge Repairs Citywide	\$25	\$0
990-9237	Changeable Message Signs	\$1	\$0
080-9948	Charter Way Beautification, Phase 2	\$15	\$0
301-9812	City Hall Elevators	\$4	\$0
930-9812	City Hall Elevators	\$4	\$0
080-7870	Citywide Median Landscaping Maintenance	\$0	\$80
911-9189	Davis Rd/Bear Creek Bridge	\$25	\$0
038-9988	Davis Road / Pixley Slough Bridge (b)	\$42	\$1,598
910-9988	Davis Road / Pixley Slough Bridge	\$25	\$0
911-9988	Davis Road / Pixley Slough Bridge	\$5	\$532
080-9987	Downtown Sidewalk and Street Light Rehab Program	\$12	\$0
080-7226	El Dorado Street Rule 20A Phase II	\$0	\$75
080-6618	El Dorado Street Widening	\$250	\$0
080-9975	Farmington Stagecoach Intersection Improvements	\$415	\$350
080-9989	Fremont Street Improvements	\$0	\$500
301-9971	Fresno Av/Charter Way Traffic Signal	\$15	\$0
080-9925	Fresno Ave Reconstruction (Harbor Street)	\$85	\$0
911-9914	Hammer Lane / SPRR Grade Separation	\$50	\$0
990-9914	Hammer Lane / SPRR Grade Separation	\$50	\$0
080-9942	Hammer Lane / SR99 Interchange Improvements	\$1,200	\$0
910-9942	Hammer Lane / SR99 Interchange Improvements	\$25	\$0
911-9942	Hammer Lane / SR99 Interchange Improvements	\$400	\$0
900-9932	Hammer Lane Widening	\$15	\$0
901-9932	Hammer Lane Widening	\$15	\$0
902-9932	Hammer Lane Widening	\$32	\$0
910-9932	Hammer Lane Widening	\$250	\$0
990-9932	Hammer Lane Widening	\$185	\$0
911-9931	Hammer Ln/I-5 Interchange	\$45	\$0
911-9208	Holman Rd Widening	\$25	\$0
911-9175	Holman Road Reimbursement Agreement	\$15	\$0
915-9165	Little John Creek Reimbursement	\$378	\$0
080-9943	Main Street Traffic Signals	\$1	\$0
911-9919	March Lane / SPRR Grade Separation	\$200	\$0
911-9918	March Lane / UPRR Grade Separation	\$35	\$0
990-9918	March Lane / UPRR Grade Separation	\$35	\$0
900-9983	March Lane Extension	\$170	\$0
911-9983	March Lane Extension	\$3,100	\$7,608
990-9983	March Lane Extension	\$400	\$0
080-6631	March Lane Sidewalk	\$18	\$0
301-9961	March Lane/El Dorado Street Intersection Improvements	\$12	\$0



**CAPITAL IMPROVEMENT PROGRAM 2005-06**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**STREETS (cont.)**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
900-9961	March Lane/El Dorado Street Intersection Improvements	\$4	\$0
080-9929	Mariposa / 99 Frontage Road Improvements	\$80	\$0
900-9929	Mariposa / 99 Frontage Road Improvements	\$80	\$0
301-9990	Montauban / Lorraine Traffic Signal	\$8	\$0
900-9990	Montauban / Lorraine Traffic Signal	\$15	\$0
903-9990	Montauban / Lorraine Traffic Signal	\$7	\$0
904-9990	Montauban / Lorraine Traffic Signal	\$7	\$0
080-6653	Neighborhood Traffic Calming	\$187	\$250
080-9984	Pacific Ave Raised Medians @ Rosemarie & Bianchi	\$1	\$0
080-9957	Pacific Avenue - Miracle Mile Beautification	\$12	\$0
080-9973	Pershing Ave / Harding Way Left Turn Lane Phasing	\$210	\$0
990-9702	Pershing Ave / March Ln Traffic Signal Mods	\$2	\$0
030-9936	Pershing Ave / Smith Canal Bridge	\$5	\$0
038-9936	Pershing Ave / Smith Canal Bridge	\$25	\$0
080-6635	Railroad Crossing Protection Program	\$13	\$0
034-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$0	\$173
080-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$0	\$527
038-9945	Sperry Road / Performance to French Camp (d)	\$0	\$5,000
915-9945	Sperry Road / Performance to French Camp	\$15	\$0
917-9945	Sperry Road / Performance to French Camp	\$1,100	\$0
080-6624	Steel Street Light Pole Replacement	\$4	\$0
303-9804	Stockton Channel Water Quality Project	\$1	\$0
980-9191	Street Lighting Installation	\$58	\$0
983-9191	Street Lighting Installation	\$38	\$0
985-9191	Street Lighting Installation	\$136	\$0
979-9176	Street Name Sign Installation	\$49	\$0
080-9970	Street Overlay Project	\$125	\$0
080-9928	Street Resurfacing/Bridge Repair Program	\$35	\$1,570
990-9906	Traffic Signal Control System	\$87	\$0
900-9934	Traffic Signal Modifications	\$50	\$0
901-9934	Traffic Signal Modifications	\$120	\$0
902-9934	Traffic Signal Modifications	\$118	\$0
903-9934	Traffic Signal Modifications	\$27	\$0
904-9934	Traffic Signal Modifications	\$80	\$0
990-9934	Traffic Signal Modifications	\$70	\$0
900-9933	Traffic Signals - New	\$4	\$0
901-9933	Traffic Signals - New	\$9	\$0
902-9933	Traffic Signals - New	\$15	\$0
903-9933	Traffic Signals - New	\$11	\$0
904-9933	Traffic Signals - New	\$8	\$0
910-9992	Trinity Askland Bridge	\$35	\$1,680
911-9992	Trinity Askland Bridge	\$72	\$4,647
917-9992	Trinity Askland Bridge	\$0	\$2,173
990-9195	Trip Reduction Program	\$8	\$10
080-6687	Utility Underground: El Dorado St	\$112	\$0
080-6643	Utility Underground: Lower Sacramento	\$1	\$0
080-9958	Waterloo Road Rehabilitation between D St. and E St.	\$3	\$0
978-9234	Weber Ave Median	\$100	\$0
080-9809	Weber Ave Streetscape (El Dorado Street to Stanislaus Street)	\$40,000	\$0
417-9809	Weber Ave Streetscape (El Dorado Street to Stanislaus Street)	\$32,000	\$0

**CAPITAL IMPROVEMENT PROGRAM 2005-06**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**STREETS (cont.)**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
911-9240	West Lane and Morada	\$700	\$0
915-9223	Weston Ranch Traffic Signals	\$50	\$0
<b>Total Street Projects</b>			<b>\$27,073</b>

**WATER**

Account Number	Project Description	06/30/05 Est. Balance	Budget 2005-06
421-9922	Delta Diversion Water Project	\$1,750	\$0
425-7639	Delta Water Supply Project (b)	\$0	\$124,000
421-7634	Emergency Power Project	\$174	\$0
421-7632	Existing Well Replacement	\$1,400	\$1,203
421-7636	Groundwater Management	\$558	\$0
421-7635	New Groundwater Wells/South Stockton	\$70	\$0
421-9952	North Stockton Pipeline Project	\$987	\$0
424-7602	Service System Additions	\$0	\$504
421-7626	South Stockton Aqueduct	\$1,500	\$0
424-7628	Water - Little Johns Creek Reimbursement	\$9	\$0
421-7638	Water Maintenance Management System	\$5	\$0
421-7625	Water Service Center	\$430	\$0
421-7602	Water Service System Additions	\$230	\$0
424-7618	Water Supply - New Wells	\$0	\$2,000
421-7617	Water Supply Old Wells	\$165	\$456
424-7601	Water System Expansion	\$10	\$0
421-7615	Water System Security Improvements	\$322	\$354
421-7796	Water system upgrades/street improvements	\$0	\$50
421-7623	Water Transmission Mains	\$670	\$0
424-7623	Water Transmission Mains	\$0	\$1,326
421-7619	Water Treatment Equipment	\$1,203	\$2,090
421-7620	Well & Reservoir Site Improvements	\$581	\$0
<b>Total Water Projects</b>			<b>\$131,983</b>

**GRAND TOTAL CIP PROJECTS - ALL CATEGORIES:**

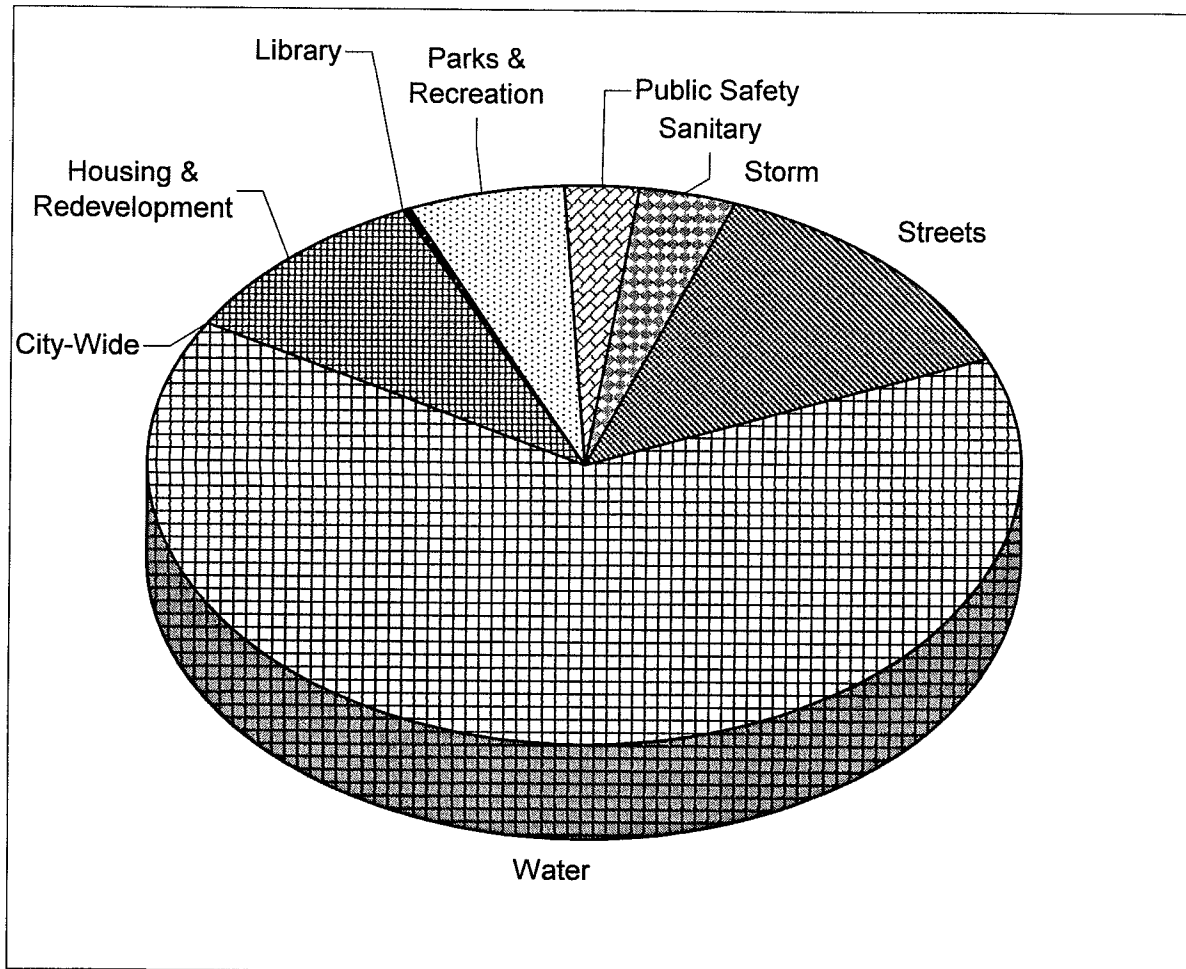
**\$204,168**

- (a) These projects do not appear in the five year CIP plan as they were added after the Five Year Plan was printed. They are included here as a supplement to the Five Year Plan.
- (b) These amounts represent special financing arrangements and will not be appropriated until funds are secured.
- (c) The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information. They are not included in summary schedules.
- (d) These amounts will be appropriated and project accounts assigned as separate items when program supplements are approved. The City Manager has the authority to execute supplemental agreements for State and Federally funded projects in accordance with Resolutions 99-0553 and 99-0552.

Notes: 06/30/04 Balances shown are estimates for planning purposes. Actual project balance appropriations will be determined by actual remaining balances as of June 30, 2004.

Where project balances are sufficient, applicable indirect cost charges will be allocated.

**2005-06 CAPITAL IMPROVEMENT PROGRAM  
BY CATEGORY**  
Dollars in thousands



CATEGORY	2005-06 BUDGET	
City-Wide	\$20	0.0%
Housing & Redevelopment	\$19,934	9.8%
Library	\$226	0.1%
Parks & Recreation	\$12,134	5.9%
Public Safety	\$5,440	2.7%
Sanitary	\$7,352	3.6%
Storm	\$6	0.0%
Streets	\$27,073	13.3%
Water	\$131,983	64.6%
Total	\$204,168	

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***PROJECTS BY FUND***



**CAPITAL IMPROVEMENT PROGRAM 2005-06**  
**PROJECT TOTALS BY FUND**  
**(DOLLARS IN THOUSANDS)**

**CAPITAL IMPROVEMENT FUND 301:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
301-7022	ADA Compliance Program	\$20
301-7101	Code Enforcement Demolition Fund (a)	\$250
301-7102	Downtown Acquisition and Demolition Fund (a)	\$750
<b>CIP Fund Project Totals</b>		<b>\$1,020</b>

**COMMUNITY DEVELOPMENT BLOCK GRANTS FUND 052:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
052-9818	Airport Way Neighborhood Services Center	\$1,000
052-8344	Alley Abandonment	\$25
<b>CDBG Project Totals</b>		<b>\$1,025</b>

**FEDERAL/STATE/COUNTY GRANTS FUND:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
<b>OTHER GRANTS/DONATIONS:</b>		
304-9818	Airport Way Neighborhood Services Center (b)	\$5,450
038-9988	Davis Road / Pixley Slough Bridge (c)	\$1,598
038-9945	Sperry Road / Performance to French Camp (c)	\$5,000
<b>Federal/State Grant Project Totals</b>		<b>\$12,048</b>

**INFRASTRUCTURE REINVESTMENT FUND**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
307-9811	Stockton Events Center	\$13,464
<b>Golf Course Project Totals</b>		<b>\$13,464</b>

**MEASURE K SALES TAX FUND 080:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
<b>STREET IMPROVEMENTS:</b>		
080-9704	Airport Way Corridor Project	\$300
080-7870	Citywide Median Landscaping Maintenance	\$80
080-7226	El Dorado Street Rule 20A Phase II	\$75
080-9975	Farmington Stagecoach Intersection Improvements	\$350
080-9989	Fremont Street Improvements	\$500
080-6653	Neighborhood Traffic Calming	\$250
080-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$527
080-9928	Street Resurfacing/Bridge Repair Program	\$1,570
<b>Measure K Project Totals</b>		<b>\$3,652</b>

**PARKING DISTRICT FUND 417:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
417-7903	Central Parking CIP	\$500
<b>Parking District Fund Project Totals</b>		<b>\$500</b>

**CAPITAL IMPROVEMENT PROGRAM 2005-06  
PROJECT TOTALS BY FUND  
(DOLLARS IN THOUSANDS)**

**PFF-AIR QUALITY IMPACT FEES FUND 990:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
990-9195	Trip Reduction Program	\$10
<b>Air Quality Project Totals</b>		<b>\$10</b>

**PFF-COMMUNITY REC CENTER FEES FUND 920:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
920-9818	Airport Way Neighborhood Services Center	\$1,450
920-9816	Panella Park Community Center	\$1,800
920-9817	Stribley Community Center	\$1,019
<b>Community Rec Center Project Totals</b>		<b>\$4,269</b>

**PFF-FIRE STATION IMPACT FEES FUND 940:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
940-9255	Fire Station Relocations and Construction	\$1,500
940-7104	Fire Station Upgrades	\$2,300
<b>Community Rec Center Project Totals</b>		<b>\$3,800</b>

**PFF-LIBRARY IMPACT FEES FUND 950:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
950-9202	Library Book Collection Augmentation (a)	\$226
<b>Library Project Totals</b>		<b>\$226</b>

**PFF-PARKLAND IMPACT FEES FUND 970:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
970-9815	Detention Basin Soccer Fields	\$198
970-9252	Ice Rink at Weber Events Center	\$250
970-9253	Lindsay Street Plaza	\$250
973-9254	Oakmore and Montego Park	\$65
970-9230	Spanos Park West (16.17 Acre)	\$592
970-9231	Spanos Park West (5.5 Acre)	\$60
<b>Parkland Project Totals</b>		<b>\$1,415</b>

**PFF-POLICE STATION IMPACT FEES FUND 960:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
960-9245	Downtown Waterfront Security Camera Systems	\$90
960-9156	Main Police Facility Renovation	\$300
960-9242	South District Police Station	\$1,000
<b>Police Station Project Totals</b>		<b>\$1,390</b>



**CAPITAL IMPROVEMENT PROGRAM 2005-06**  
**PROJECT TOTALS BY FUND**  
**(DOLLARS IN THOUSANDS)**

**PFF-STREET IMPROVEMENT IMPACT FEES FUND 910 - 917:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
911-9988	Davis Road / Pixley Slough Bridge	\$532
911-9983	March Lane Extension	\$7,608
910-9992	Trinity Askland Bridge	\$1,680
911-9992	Trinity Askland Bridge	\$4,647
917-9992	Trinity Askland Bridge	\$2,173
<b>Street Improvement Project Totals</b>		<b>\$16,640</b>

**PFF-WASTEWATER CONNECTION FEE FUND 434:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
434-7703	Church St Sanitary Sewer Lift Station/Force Main	\$500
434-7705	Stockton Channel Water Quality Improvement Project	\$1,600
<b>Wastewater Connection Fee Project Totals</b>		<b>\$2,100</b>

**PFF-WATER CONNECTION FEE FUND 424:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
424-7602	Service System Additions	\$504
424-7618	Water Supply - New Wells	\$2,000
424-7623	Water Transmission Mains	\$1,326
<b>Water Connection Fee Project Totals</b>		<b>\$3,830</b>

**REDEVELOPMENT AGENCY FUNDS 330-339:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
334-7365	Stockton Channel Pedestrian Bridges (b,d)	\$500
334-7359	Waterfront Marina (d)	\$4,695
<b>Redevelopment Agency Project Totals</b>		<b>\$5,195</b>

**STORMWATER REVENUE FUND 441:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
441-9973	Pershing Ave / Harding Way Left Turn Lane Phasing	\$6
<b>Stormwater Project Totals</b>		<b>\$6</b>

**TRANSPORTATION DEVELOPMENT ACT FUND 034:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
034-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$173
<b>TDA Project Totals</b>		<b>\$173</b>

**CAPITAL IMPROVEMENT PROGRAM 2005-06  
PROJECT TOTALS BY FUND  
(DOLLARS IN THOUSANDS)**

**WASTEWATER REVENUE FUND 431:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
431-7704	Lodi Recycled Water Master Plan	\$125
431-7792	RWCF Modifications and Replacements	\$1,928
431-7793	San Joaquin River Management Studies	\$934
431-7787	Sanitary System Deficiency Improvements	\$165
431-7788	Storm Drain Alleviation - Modifications/Additions	\$2,100
<b>Wastewater Project Totals</b>		<b>\$5,252</b>

**WATER REVENUE FUND 421:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2005-06</b>
425-7639	Delta Water Supply Project (b)	\$124,000
421-7632	Existing Well Replacement	\$1,203
421-7617	Water Supply Old Wells	\$456
421-7615	Water System Security Improvements	\$354
421-7796	Water System Upgrades/Street Improvements	\$50
421-7619	Water Treatment Equipment	\$2,090
<b>Water Project Totals</b>		<b>\$128,153</b>

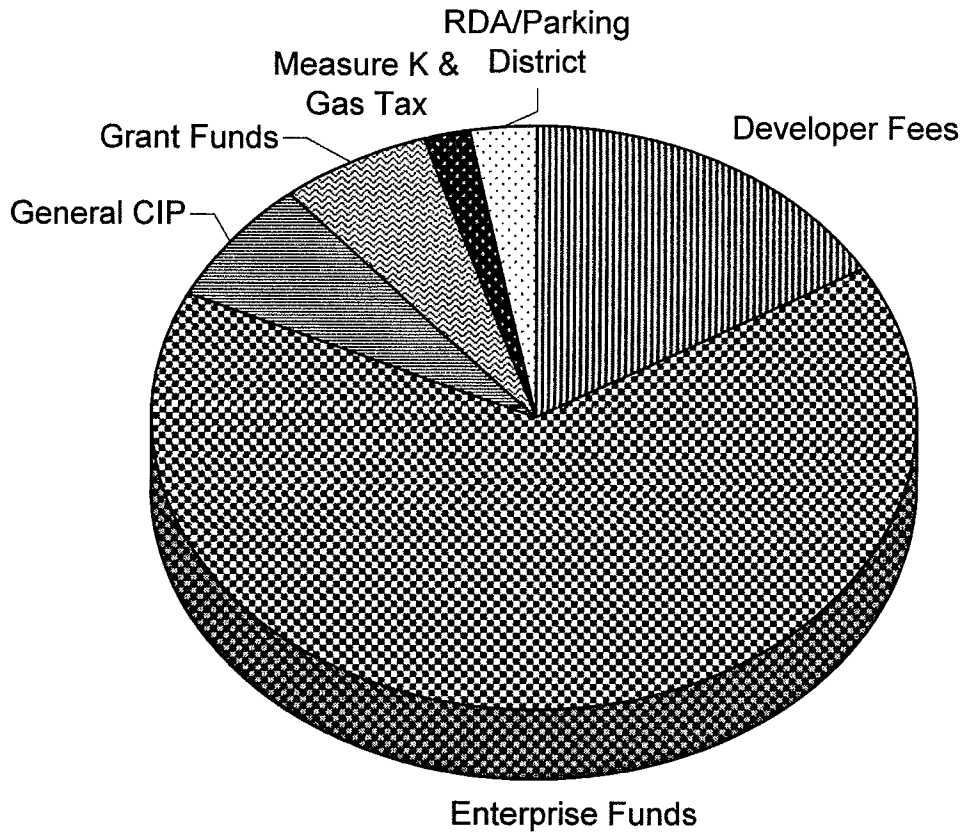
**TOTAL CIP - ALL FUNDS:**

**\$204,168**

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- (d) The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information. They are not included in summary schedules.

# **2005-06 CAPITAL IMPROVEMENT PROGRAM BY FUND**

(Dollars in thousands)

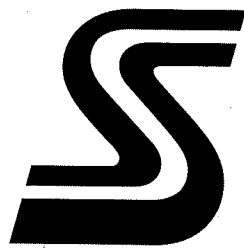


<u>FUND</u>	<u>2005-06 BUDGET</u>	
Developer Fees	\$33,680	16.5%
Enterprise Funds	\$133,411	65.3%
General CIP	\$14,484	7.1%
Grant Funds	\$13,073	6.4%
Measure K & Gas Tax	\$3,825	1.9%
RDA/Parking District	<u>\$5,695</u>	2.8%
	<b>\$204,168</b>	

**Stockton**



**2004  
1999**



CITY OF STOCKTON

***REDEVELOPMENT AGENCY BUDGETS***

## ***REDEVELOPMENT AGENCY BUDGETS***

The Redevelopment Agency is responsible for acquisition, relocation, demolition, and sale of land and buildings in portions of the City earmarked for redevelopment. Projects are financed from the proceeds of bonds and loans from other City funds, which are eventually repaid from increased tax based on the increased property value due to the redevelopment projects.

The Redevelopment Agency is a separate entity and its budget is adopted separately. It is included in this document for convenience.

**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON**  
**2005-06 ANNUAL BUDGET**

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**I. Executive Summary**

- A. Proposed Revenue and Expenditures
- B. Proposed Indebtedness

**II. Redevelopment Project Highlights**

- A. Stockton Events Center
- B. Downtown Marina and Waterfront Development
- C. Neighborhood Revitalization
- D. Other Projects

**III. 2004-05 Accomplishments**

**IV. 2005-06 Goals and Objectives**

- A. Commercial/Entertainment Development
- B. Office/Retail Development & Expansion
- C. Residential Development

**V. Programs**

- A. Administration
- B. Housing Assistance

**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON**  
**2005-06 ANNUAL BUDGET**

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**I. EXECUTIVE SUMMARY**

This was a great year for the City of Stockton's Redevelopment Agency as the newly renovated Bob Hope Theatre re-opened its doors on September 18, 2004, with Jerry Seinfeld as the main act. Other major projects successfully completed were the Hotel Stockton Renovations and the ballpark associated with the new Stockton Events Center.

The continued efforts of the public sector, businesses and private developers are paying off with over \$150 million in projects completed or currently underway including the Stockton Events Center, Downtown Marina and numerous other residential and office development projects.

Over the past five years, the City of Stockton has seen dramatic changes due to the efforts and successful partnerships established between the public and private sector. Stockton will continue to strive to become a thriving commercial and entertainment community in the Central Valley

**A. Proposed Revenue and Expenditures**

**Revenue**

It is estimated that the Agency will gross approximately \$7.4 million in tax increment revenue for the 2005-06 Fiscal Year, an increase of 43 percent from budgeted figures for 2004-05.

In addition, the Agency will receive approximately \$3.5 million in other income including interest income, rental income, and loans.

Including statutory pass through payments and other pass through payments to taxing entities, \$1.5 million in transfers to the Low/Moderate Income Housing Fund (LMIHF), and County administrative expenses, it is anticipated the Agency will net approximately \$6.5 million.

Finally, it is anticipated that approximately \$45 million in available funds will be carried over from Fiscal Year 2004-05, which joined with transfers from the projects areas to the Administrative Fund and LMIHF, will result in approximately \$51.5 million in total available funds.

The table below illustrates the sources of anticipated rollover funds from Fiscal Year 2004-05:

<b>TI</b>	<b>Section 108</b>	<b>CIP</b>	<b>State</b>	<b>Bond</b>
<b>\$2M</b>	<b>\$12.5M</b>	<b>\$150K</b>	<b>\$13.3M</b>	<b>\$17M</b>

TI = Tax Increment

CIP = Capital Improvement Program

State = State Loan – Department of Boating and Waterways

Bond = Bond Proceeds

**Expenditures**

Approximately \$2.9 million is budgeted for Fiscal Year 2005-06 for employee services, consultant services, materials and supplies, and other small capital expenditures. Included in this amount are the Agency's contributions to the City's Internal Service Fund for telephone, computer and office equipment rentals in addition to the Agency's estimated ERAF obligation of \$230,000. The Agency has seen a steady increase in employee services due to rising health care costs and the need for additional staff to implement the increasing number of redevelopment projects and programs.

In addition, the Agency has over \$49.2 million in project expenditures budgeted for the upcoming year; the majority of which represents capital projects such as the Downtown Marina and Promenade, Stockton Events Center, Pedestrian Bridge and other key Downtown Waterfront development projects in addition to the Gleason Commercial Master Development Area.



**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON**  
**2005-06 ANNUAL BUDGET**

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A detailed listing of redevelopment projects and their proposed budgets for Fiscal Year 2005-06 can be found under Section II (Projects) of the Agency's budget.

***B. Proposed Indebtedness***

As the need arises and as contracts are executed related to specific projects, it may become necessary for the Agency to borrow funds from various City revenue sources including, but not limited to, the General Fund, CIP Fund and CDBG Fund. The 2005-06 budget includes a \$2,132,271 loan from the City's Community Development Block Grant Fund to assist with redevelopment environmental cleanup efforts under the Polanco Act, Pedestrian Bridge design, and tenant improvements in the Hotel Stockton. These loans and long-term financing are brought forward to the Agency for consideration and approval as required.

For Fiscal Year 2005-06, the Agency has budgeted \$240,000 for loan repayments to the City's General Fund and CDBG Fund. In addition, \$667,129 in LMIHF is budgeted for debt service associated with a bond issuance approved in Fiscal Year 2002-03. Agency loan repayments are made as funds become available.

# **REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON** **2005-06 ANNUAL BUDGET**

	Admin 330	West End 334	Port 336	Midtown 337	S Stockton 338	Low/Mod 339	N Stockton 340	Rough & Ready 341	TOTAL
<b>Projected Beginning Balance:</b>	\$ -	\$ 37,800,000	\$ -	\$ 75,000	\$ 7,100,000	\$ -	\$ -	\$ -	\$ 44,975,000
<b>Revenue Projections:</b>									
Tax Increment	\$ -	\$ 972,836	\$ 375,151	\$ 2,144,653	\$ 3,212,518	\$ -	\$ 762,710	\$ 3,288	\$ 7,471,156
Other Income	\$ 60,000	\$ 3,435,271	\$ 2,500	\$ 10,000	\$ 36,000	\$ 30,000	\$ 5,000	\$ -	\$ 3,518,771
Less Payments to Taxing Entities	\$ -	\$ (113,752)	\$ (61,654)	\$ (326,447)	\$ (379,527)	\$ -	\$ (125,316)	\$ (540)	\$ (1,007,236)
Less County Admin Expense	\$ -	\$ (19,457)	\$ (7,503)	\$ (42,893)	\$ (64,250)	\$ -	\$ (15,254)	\$ (66)	\$ (149,423)
Less 20% to Low/Mod Fund	\$ -	\$ -	\$ (75,030)	\$ (428,931)	\$ (837,071)	\$ -	\$ (152,542)	\$ (658)	\$ (1,494,231)
<b>Total Net Revenue:</b>	\$ 60,000	\$ 4,274,898	\$ 233,464	\$ 1,356,382	\$ 1,967,670	\$ 30,000	\$ 474,598	\$ 2,024	\$ 8,339,037
Transfers In (From Project Areas)	\$ 1,022,489	\$ -	\$ -	\$ -	\$ -	\$ 1,494,231	\$ -	\$ -	\$ 2,516,720
<b>Total Available Funds:</b>	\$ 1,082,489	\$ 42,074,898	\$ 233,464	\$ 1,431,382	\$ 9,067,670	\$ 1,524,231	\$ 474,598	\$ 2,024	\$ 55,890,757
Employee Services	\$ 666,927	\$ -	\$ 110,137	\$ 269,705	\$ 418,436	\$ 175,845	\$ 116,368	\$ -	\$ 1,757,418
Other Services	\$ 290,559	\$ -	\$ 63,327	\$ 40,177	\$ 253,116	\$ -	\$ 140,741	\$ -	\$ 787,920
Materials & Supplies	\$ 18,504	\$ -	\$ -	\$ 1,500	\$ 500	\$ -	\$ -	\$ -	\$ 20,504
Other Expenses (including ERAF)	\$ 106,499	\$ -	\$ -	\$ -	\$ 230,618	\$ -	\$ -	\$ -	\$ 337,117
Sub-total	\$ 1,082,489	\$ -	\$ 173,464	\$ 311,382	\$ 902,670	\$ 175,845	\$ 257,109	\$ -	\$ 2,902,959
Transfers Out	\$ -	\$ 34,976	\$ 60,000	\$ 1,120,000	\$ 1,165,000	\$ 667,129	\$ 217,489	\$ -	\$ 3,264,594
(Includes Debt Repayment)									
Project Expenditures	\$ -	\$ 42,039,922	\$ -	\$ -	\$ 7,000,000	\$ 681,258	\$ -	\$ -	\$ 49,721,180
<b>Total Budgeted Expenditures</b>	\$ 1,082,489	\$ 42,074,898	\$ 233,464	\$ 1,431,382	\$ 9,067,670	\$ 1,524,231	\$ 474,598	\$ -	\$ 55,888,733
<b>Projected Ending Balance</b>	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ 2,024	\$ 2,024
Position Allocation									

**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON  
2005-06 ANNUAL BUDGET**

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**II. REDEVELOPMENT PROJECT HIGHLIGHTS**

**A. Stockton Events Center  
2005-06 Budget: \$15,000,000**

On the North Shore of the Stockton Channel, an area more commonly referred to as "Banner Island," efforts have commenced on the development of the Stockton Events Center which includes a 10,000 seat indoor sports arena for hockey, arena football and indoor soccer events; a three-star 178 room hotel with 36 luxury condominiums located on the upper three floors, and conference facility; and a new ballpark for the Stockton Ports Single A baseball team. The proposed project will transform Stockton's waterfront area. With the ballpark completed in Spring 2005, the arena will follow in Fall of 2005 and the hotel will be completed in the first quarter of 2006.

**B. Downtown Marina and Waterfront Development  
2005-06 Budget: \$21,334,976**

The newly renovated Marina will include 186 boat slips on the south shore plus an additional 103 planned for the north shore, a Harbor Master's Office and other landside amenities. With other adjacent development, this area will again become a vibrant waterfront community for residents and boating enthusiasts.

In addition, staff will continue working with a developer on over 20 acres of the North and South Shores of the Stockton Channel, this waterfront area will be transformed into a residential community with a variety of product types to compliment other nearby projects such as the Downtown Marina and Stockton Events Center.

This budget represents \$13.3 million in State loan funds from the Department of Boating and Waterways in addition to \$6 million in Section 108 loan funds from the U.S. Department of Housing and Urban Development (HUD) for the South Shore Promenade and a pedestrian bridge. It also includes tax increment funds for repayment of the State's Planning Loan for this project.

**C. Neighborhood Revitalization  
2005-06 Budget: \$9,181,258**

The Agency continues its efforts to implement various components of both the Midtown and Gleason Park Neighborhood Master Revitalization Studies to encourage the development of residential, retail and commercial development in these areas.

Just south of the Crosstown Freeway, activities continue toward the construction of approximately 95 multi-family affordable housing units by Mercy Housing California. This project will be complimented by an additional 16 single-family units, reconstruction of Gleason Park, construction of additional commercial development and the construction of the Alex G. Spanos Elementary School by the Stockton Unified School District.

This budget represents \$2 million in long-term debt proceeds for the Mercy California Affordable Housing Project; \$681,258 in Housing Set-Aside funds; \$5 million in Section 108 loan funds from HUD for the Gleason Commercial Project; and \$1.5 million in long-term debt proceeds for the Fremont Park Housing Project.

**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON  
2005-06 ANNUAL BUDGET**

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**D. Other Projects**  
2005-06 Budget: \$4,239,922

These projects include Polanco Redevelopment Act activities associated with the South Shore of the Stockton Channel, and tenant improvements associated with the Hotel Stockton.

**III. 2004-05 ACCOMPLISHMENTS**

*Public/Private Partnerships*

*Stockton Events Center*

On March 2, 2004, a financing plan was approved and contracts executed for the construction of the Stockton Events Center. The new Events Center broke ground on April 17, 2004. This project will include an indoor sports arena, hotel, condominium units, meeting facilities, ballpark, and parking structure. Activities underway during the 2004-05 Fiscal Year included the construction and completion of the ballpark portion in the Spring and construction of the indoor sports arena, which will be completed in Fall 2005.

*Downtown Marina and Waterfront Development*

During the 2004-05 Fiscal Year work continued on this important project. A new market analysis was completed with regard to the anticipated size of boats expected to utilize the marina, the importance of covering the berths, and rental rates. The new market analysis resulted in an upgraded marina design. As a result of the new design, cost of construction calculations were revised. Based on the new information, updated expected revenue projections were integrated with cost projections and then reconciled to the current loan arrangements with the California Department of Boating and Waterways ("DBAW").

In addition, the Agency completed a similar market, design and cost analysis for the north shore of the Stockton Channel. Further, during this period it is expected that negotiations with DBAW, with regard to the \$13.3 million loan, will have been finalized. When the final documents with DBAW are executed, the Agency will be in a position to issue an RFP for the design/permitting and construction phase of part of the marina project.

The Agency also continued negotiations with The Grupe Company for development of a residential community project on the North and South Shores of the Stockton Channel.

*Hotel Stockton and Bob Hope Theatre Renovations*

Renovation activities were completed on both of these historic structures. The Hotel Stockton was completed in early 2005 with the Bob Hope Theatre's grand re-opening event held in September 2004.

*Guaranty Bank Regional Headquarters*

The construction of the Guaranty Bank Regional Headquarters was completed in January 2005 in the Downtown Stockton area.

*WorkNet Project*

The construction of a 2-story, 52,000 square foot office building near Lincoln and Washington Streets is underway. Once constructed the building will house the County's WorkNet offices.

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*Gleason Park*

This six-block Master Plan includes a new elementary school, reconstruction of Gleason Park, a sixteen unit single-family low and very low-income development (Vintage Plaza), and the Mercy California Affordable Housing Development Project. This project is currently under architectural design and review of the new location.

A Development and Disposition Agreement (DDA) with the school district was adopted this year and a DDA with Mercy Charities is nearly completed. Environmental and site preparation are underway with all properties for these two projects acquired.

In addition, the Agency continued work on the Gleason Commercial Master Development Area which will include commercial and retail components along Lafayette to complement the neighborhood revitalization efforts.

*Airport Way Master Development Area*

In May 2004, the Rancho San Miguel Market held its grand opening. This was an important component of the first phase in the development of a retail center on a portion of the Airport Way Master Development Area. In August 2004, the Agency approved an extension to the Exclusive Negotiating Rights Agreement with Stockton I for the development of an expanded retail center on a portion of the Airport Way Master Development Area. The second phase will include additional commercial development as well as residential rehabilitation.

*Midtown Redevelopment*

Work continued by The Grupe Company on the University Park Project, site of the California State University, Stanislaus campus. Once completed this project will also include commercial and housing components. In support of those efforts, the Agency is funding certain offsite improvements.

*New Redevelopment Project Areas*

In July 2004, the Agency adopted the North Stockton and Rough & Ready Island Redevelopment Project Areas. Combined, these two project areas are estimated to generate over \$8 million in gross tax increment revenue during the first five years of project area activity.

*5-Year Implementation Plan*

In December 2004, the Agency approved its updated 5-Year Implementation Plan for all six of its Redevelopment areas in accordance with California Redevelopment Law. The 5-year implementation plan describes the project areas, discusses each area's goals and objectives to eliminate blight, describes proposed and currently underway affordable housing projects within each area, and presents the available revenues for redevelopment projects and programs.

**IV. 2005-06 GOALS AND OBJECTIVES**

Consistent with Redevelopment Plans for the Agency's various project areas, goals and objectives outlined in the Agency's Implementation Plan and the Downtown Strategic Action Plan, the Agency will continue to:

- Promote economic revitalization and the establishment of a regional center for economic activity by undertaking activities to maximize waterfront uses, develop destination attractions, attract office users and promote special events;
- Promote and/or assist in the development of a physical environment to support such a regional economic center by installing and upgrading public infrastructure improvements and facilities and promoting the creation of an urban core;

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- Promote commercial revitalization and mixed-use development in areas outside the Downtown core; and
- Expand the supply of affordable and market rate housing, including infill development projects.

**Specific objectives for the 2005-06 Fiscal Year include:**

**A. Commercial/Entertainment Development**

1. With regard to the downtown marina, the Agency expects to be somewhere in the design/permitting or early construction phase of this project. The rate of construction progress will be greatly impacted by the narrow time window that is allowed for construction in the Stockton Channel, i.e. during the months of August, September and October.
2. Begin site preparation and construction of SUSL site by Winter 2006.
3. Complete construction activities for the Stockton Events Center by Fall 2005.

**B. Office/Retail Development & Expansion**

1. Negotiate a Disposition and Development Agreement for the California Street Master Development Area by June 2006.
2. Execute an agreement with the State to 1) acquire the current site and property of the State Office Building and to 2) identify a new site and negotiate documents that will lead to constructing a new office building for the State by December 2006.
3. Complete construction of ground floor retail improvements in the Hotel Stockton by June 2006.

**C. Residential Development**

1. Execute a Disposition and Development Agreement with a developer for the development of waterfront housing by June 2006.
2. Commence construction of one or more housing projects in the Gleason Park neighborhood by July 2005.

**V. PROGRAMS**

**A. Administration**

The Agency's administrative activities include:

- Staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees;
- Preparation of the Agency's annual reports including the Statements of Indebtedness, State Controller's Report, Housing and Community Development Report and Annual Budget; and
- Funding and assistance to the Economic Development Department of the City Manager's Office.

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**B. Housing Assistance**

Housing rehabilitation and first time home buyer assistance programs continue to be made available through the City's Housing Division and are budgeted for under the City's CDBG and HOME Programs.

As needed, the Agency will provide additional funds from its LMIHF for these activities. The 2005-06 budget includes approximately \$681,258 to support the City's housing assistance programs for low- and moderate-income households.

**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON  
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**SCHEDULE OF TRANSFERS IN**

**TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:**

Merged Midtown Fund (337)	\$ 520,000
Merged South Stockton Fund (338)	285,000
North Stockton Fund (340)	217,489
**Community Development Block Grant Fund (052)	60,000
	<b>\$ 1,082,489</b>

**TO WEST END FUND (334) FROM:**

**Community Development Block Grant Fund (052)	\$ 2,132,271
Merged Midtown Fund (337)	450,000
Merged South Stockton Fund (338)	850,000
	<b>\$ 3,432,271</b>

**TO LOW/MOD INCOME HOUSING FUND (339) FROM:**

*West End Fund (334) <sup>7</sup>	\$ 0
*Port Industrial Fund (336)	75,030
*Merged Midtown Fund (337)	428,931
*Merged South Stockton Fund (338)	837,071
*North Stockton Fund (340)	152,542
*Rough & Ready Fund (341)	658
	<b>\$ 1,494,232</b>

**TO GENERAL FUND (010) FROM:**

Port Industrial Fund (336)	\$ 60,000
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**TO CAPITAL IMPROVEMENT FUND (301) FROM:**

Merged Midtown Fund (337)	\$ 150,000
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**TO COMMUNITY DEVELOPMENT BLOCK GRANT FUND (052) FROM:**

Merged South Stockton Fund (338)	\$ 30,000
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**TO DEBT SERVICE FUND (201) FROM:**

Low/Mod Income Housing Fund (339)	\$ 667,129
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**Total Transfers In** **\$ 6,916,121**

\*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

\*\*Transfers to be made as eligible expenditures occur.

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<sup>7</sup> West End Fund's transfer to Low/Mod Income Housing Fund will be made from South Stockton Fund.



**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON  
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**SCHEDULE OF TRANSFERS OUT**

FROM PORT INDUSTRIAL FUND (336) TO:

General Fund (010)	60,000
*Low/Mod Income Housing Fund (339)	<u>75,030</u>
	\$ 135,030

FROM MERGED MIDTOWN FUND (337) TO:

Redevelopment Agency Administration Fund (330)	\$ 520,000
West End Fund (334)	450,000
Capital Improvement Fund (301)	150,000
*Low/Mod Income Housing Fund (339)	<u>428,931</u>
	\$ 1,548,931

FROM MERGED SOUTH STOCKTON FUND (338) TO:

Redevelopment Agency Administration Fund (330)	\$ 850,000
West End Fund (334)	285,000
Community Development Block Grant Fund (052)	30,000
*Low/Mod Income Housing Fund (339) <sup>8</sup>	<u>837,071</u>
	\$ 2,002,071

FROM LOW/MOD INCOME HOUSING FUND (339) TO:

Debt Service Fund (201)	\$ 667,129
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FROM NORTH STOCKTON FUND (340) TO:

Redevelopment Agency Administration Fund (330)	\$ 217,489
*Low/Mod Income Housing Fund (339)	<u>152,542</u>
	\$ 370,031

FROM ROUGH AND READY FUND (341) TO:

*Low/Mod Income Housing Fund (339)	\$ 658
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FROM COMMUNITY DEVELOPMENT BLOCK GRANT FUND (052) TO:

**West End Fund (334)	\$ 2,132,271
**Redevelopment Agency Administration Fund (330)	<u>60,000</u>
	2,192,271

<b>Total Transfers Out</b>	<b>\$ 6,916,121</b>
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\*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

\*\*Transfers to be made as eligible expenditures occur.

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<sup>8</sup> This amount includes West End Fund's transfer to Low/Mod Income Housing Fund.

**Stockton**

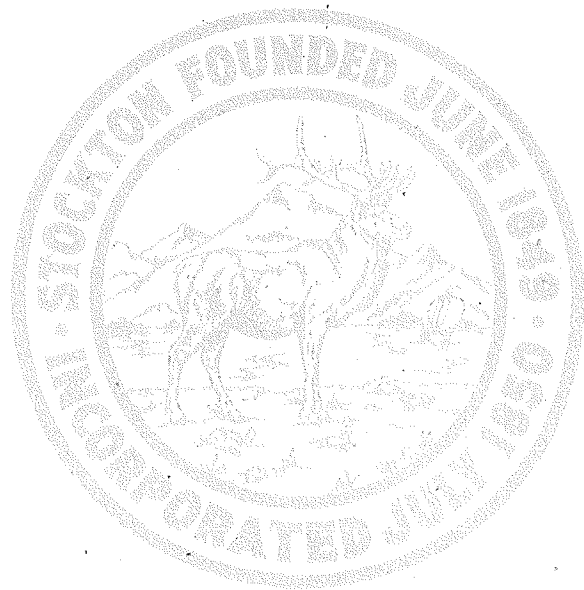


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CITY OF STOCKTON

***GLOSSARY***



## **GLOSSARY**

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**ACCOUNTING SYSTEM** – The total structure of records and procedures to discover, record, classify, summarize, and report information on the financial position and the results of operations of a government or any of its funds, fund types, or organizational components.

**ACCRUAL BASIS OF ACCOUNTING** – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

**ACTIVITY** – A specific line of work performed by one or more governmental components for accomplishing a function for which the government is responsible. Examples of activities are public safety and general government.

**ALLOCATION** – (1) A portion of a lump-sum appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The designated number of full-time regular positions approved for each budget unit.

**ANNUAL OPERATING BUDGET** – An outline of planned governmental expenditures, revenues, activities, programs and objectives for the fiscal year.

**APPROPRIATION** – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

**ASSESSED VALUATION** – A valuation of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

**ASSET** – An economic resource or probable future benefit obtained or controlled by a particular entity as a result of past transactions or events.

**BOND** – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

**BUDGET** – A plan of financial operation that includes an estimate of proposed expenditures and the proposed means for financing them. (See also Annual Operating Budget).

**BUDGET DOCUMENT** – The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

**BUDGET HEARING** – A public meeting to allow citizens to comment on the proposed budget.

**BUDGET MESSAGE** – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

**CAPITAL BUDGET** – A budget that appropriates the first year of the Capital Improvement Program.

**CAPITAL IMPROVEMENT PROGRAM** – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

**CAPITAL OUTLAY** – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

**CASH FUND BALANCE** – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

## **GLOSSARY**

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**DEBT SERVICE** – Payment of the principal and interest of an obligation resulting from the issuance of bonds or notes.

**DEBT SERVICE REQUIREMENT** – The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds, and payments required for accumulating monies for future retirement of term bonds.

**DEPARTMENT** – A major organizational unit of the City that has management responsibility for a group of related operations.

**DEPRECIATION** – (1) The process of accounting for expiration in the service life of a fixed asset due to deterioration, inadequacy and obsolescence. This is calculated by taking the cost of the fixed asset, less any salvage value, prorated over the estimated service life of the asset. (2) The portion of depreciation charged as an expense during a particular period. This accounting transaction does not involve a cash expense or affect the cash available for operations.

**DISTRICT FUND** - A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

**ENCUMBRANCE** – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

**ENTERPRISE FUND** – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not comingled with other funds.

**EXPENDITURE** – An expenditure is a payment for services, materials, salaries and products necessary for the operation of City government.

**FISCAL YEAR** – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

**FIXED ASSET** – An asset of a long-term character such as land, building, machinery, furniture, and other equipment, with a value greater than \$1,000 and a useful life of longer than one year.

**FULL-TIME EQUIVALENT (FTE)** – The decimal equivalent of a part-time position converted to a full-time basis. For example, one person working half time would count as 0.5 FTE.

**FUND** – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

**FUND BALANCE** – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

**GENERAL FUND** – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

**GENERAL OBLIGATION BOND** – (1) A bond backed by a government pledge of its full faith and credit to its repayment. (2) May refer to a bond that is to be repaid from taxes and other general revenues.

**GRANT** – A grant is contributions or gifts of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

**INDENTURE** – A written contract or agreement.

## GLOSSARY

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**INDIRECT COSTS** – Those elements of cost necessary in the production of a good or service that are not directly traceable to the product or service.

**INTERFUND TRANSFER** – Amount transferred from one fund to another.

**INTERNAL SERVICE FUND** – A fund used to account for the centralized financing of goods or services provided by one department or agency to other government departments or agencies, or to other governments, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance and equipment replacement.

**OBJECTIVE** – A readily measurable statement of an expected accomplishment within the fiscal year.

**OPERATING BUDGET** – The portion of the budget that pertains to the daily operations providing basic governmental services.

**ORDINANCE** – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a higher form of law, such as a state statute or constitutional provision. (See also resolution).

**PERMANENT FUND** – A fund in which the principal remains permanently restricted, while the earnings may be spent for the specified purpose for which the money was given.

**POWER CENTER** – an open air retail center (as opposed to an enclosed mall) that is anchored by three or more big-box retailers and ranges from 250,000 to more than 1 million square feet.

**PROPERTY TAX** – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

**RESERVE** – (1) An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure. (2) An account used to legally segregate a portion of fund equity for a specific future use.

**RESOLUTION** – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

**RESTRICTED ASSETS** – Monies or other resources restricted by legal or contractual requirements. In governmental accounting, special treatments are applied to restricted assets arising out of revenue bond indentures in Enterprise Funds.

**REVENUE** – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

**SMART GROWTH** – Growth that is economically sound, environmentally friendly, supports community livability, enhances quality of life, and offers opportunities for economic development.

**SPECIAL ASSESSMENTS** – Compulsory charges levied by a government to finance current or permanent public services to a particular group of persons or properties.

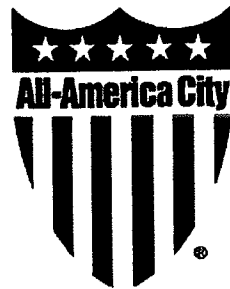
**SPECIAL REVENUE FUND** – A fund in which the City, State or Federal government, or the donor of the funds, restricts the revenue collected to particular purposes. Beginning in 2001-02, funds that were formerly called Expendable Trust Funds (in which all money collected could be spent for the specified purpose of the fund) are now considered Special Revenue Funds, in compliance with GASB 34 regulations.

**TAXES** – Compulsory charges levied by a government to finance services performed for the common benefit.

**TRUST FUND** – See *Permanent Fund* or *Special Revenue Fund*.

**USER FEE** – Charge for services provided only to those benefiting from the service.

**Stockton**



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