

CITY OF STOCKTON

***Final Budget  
Fiscal Year 2006 - 2007***

***City of Stockton, California***

***Prepared and Issued by  
The City Manager's Office***







## TABLE OF CONTENTS

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### **OVERVIEW**

Elected Officials .....	I
City of Stockton Vision .....	II
Budget Transmittal Letter .....	III
Budget Resolution .....	V
City Manager's Budget Message .....	IX
Highlights and Changes From FY 2005-06 Budget .....	XII
Management Team Budget Message .....	XVII
Budget Process, Document Organization, and Timeline .....	XIX
Quick Reference Guide .....	XXIII
Road Map to Budget Document .....	XXVI
City Profile .....	XXVIII
City of Stockton Organizational Chart .....	XXX

### **SUMMARIES**

#### **Appropriations**

Summary of Revenue, Appropriations, and Fund Balances .....	A-2
2006-07 Interfund Transfers: Transfers-In and Loans .....	A-6
2006-07 Interfund Transfers: Transfers-Out and Loans .....	A-8
General Fund Balance Projections .....	A-10
Operating Expenditures and Budgets by Fund .....	A-11
Summary of 2006-07 Budget Appropriations .....	A-13
Appropriation Limit .....	A-14
Basis of Accounting .....	A-14
Debt Limit Computation .....	A-15
Net General Obligation Debt per Capita .....	A-16
City Debt Summary .....	A-17
Budget Distribution by Function, All Funds (graph) .....	A-18
General Fund Operating Budget & Operating Transfers by Service Provided (graph) .....	A-19

#### **Revenue**

Revenues by Fund .....	B-1
Basis of FY 2006-07 Revenue Projection .....	B-8
Revenue Sources, All Funds (graph) .....	B-13
City Property Tax Distribution (graph) .....	B-14

#### **Personnel Listing**

2006-07 Personnel Distribution (graph) .....	C-1
Personnel Listing by Fund and Unit .....	C-2
Summary of Personnel by Fund .....	C-21
Personnel Listing Endnotes .....	C-22

## TABLE OF CONTENTS

---

### **BUDGETS**

#### **General Fund Department Budgets**

Administrative Services .....	1
City Attorney .....	9
City Auditor .....	15
City Clerk .....	17
City Council .....	21
City Manager .....	23
Fire .....	27
Human Resources .....	39
Non-Departmental .....	45
Office of Economic Development .....	49
Parks and Recreation .....	57
Police .....	67
Public Works .....	77
San Joaquin Area Flood Control Agency Administration .....	83

#### **Enterprise Fund Budgets**

Golf Courses .....	85
Municipal Utilities: Stormwater .....	87
Municipal Utilities: Wastewater .....	91
Municipal Utilities: Water .....	96

#### **Special Revenue Fund Budgets**

Asset Forfeiture .....	101
Boat Launching Facilities .....	105
Development Services .....	107
Emergency Communications Fund .....	119
Emergency Medical Transport .....	121
Library Services .....	123
Public Facility Fees Administration .....	131
Recreation .....	133
Safe Neighborhoods – Measure W .....	139
Solid Waste/Recycling .....	141

#### **District Fund Budgets**

Assessment Districts: 1915 Act .....	143
Assessment Districts: Mello-Roos Community Facilities .....	145
Central Parking District .....	147

## TABLE OF CONTENTS

---

### **Internal Service Fund Budgets**

#### Equipment Funds

Equipment .....	149
Fleet .....	150

#### Insurance Funds

Compensated Absences .....	151
Health Benefits .....	152
Long-Term Disability/Life Insurance .....	153
Retirement Benefits .....	154
Risk Management .....	155
Unemployment Fund .....	157
Workers' Compensation .....	158

#### Technology Funds

Information Technology Department .....	159
Radio .....	161
Telecommunications .....	163

#### Service Funds

Central Duplicating .....	165
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### **Grant Budgets**

Community Development Block Grant .....	167
Emergency Shelter Grant Program .....	171
Home Program Grant .....	172

### **Permanent/Special Fund Budgets**

General Government Permanent Fund .....	173
Library Permanent Fund .....	173
Parks and Recreation Permanent Fund .....	173
Fire Special Revenue Fund .....	174
General Government Special Revenue Fund .....	174
Library Special Revenue Fund .....	175
Parks & Recreation Special Revenue Fund .....	175
Police Special Revenue Fund .....	176
Stockton Art Commission Special Revenue Fund .....	176

### **Capital Improvement Budget**

Capital Improvement Program .....	177
Capital Improvement Process .....	177
Capital Improvement Document Organization .....	177
CIP Projects by Category .....	179
CIP Projects by Category (graph) .....	182
CIP Projects by Fund .....	183
CIP Projects by Fund (graph) .....	188
Public Art Fund .....	189

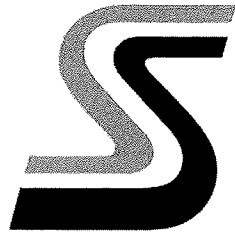
## TABLE OF CONTENTS

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### **Redevelopment Agency Budgets**

Table of Contents .....	193
Executive Summary .....	194
Budget Table.....	196
Redevelopment Project Highlights .....	198
2005-06 Accomplishments.....	199
2006-07 Goals and Objectives.....	202
Programs .....	203
Schedule of Redevelopment Transfers In/Loans .....	204
Schedule of Redevelopment Transfers Out/Loans.....	205

<b><u>GLOSSARY</u></b> .....	207
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# CITY OF STOCKTON



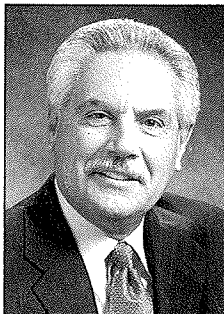
**OVERVIEW**



## ***OVERVIEW***

The Overview section lists the Mayor and City Council and the City vision statement, and includes the budget transmittal letter, budget resolution, and City Manager's Budget Message. It outlines the budget process and budget documentation organization, profiles some city demographics, and shows a city-wide organization chart.

# CITY OF STOCKTON CITY COUNCIL



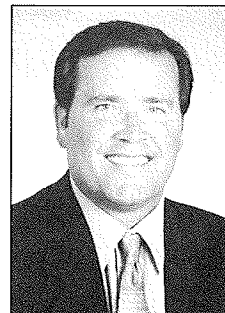
**EDWARD J. CHAVEZ**  
MAYOR



**GARY S. GIOVANETTI**  
VICE MAYOR  
*District 5*



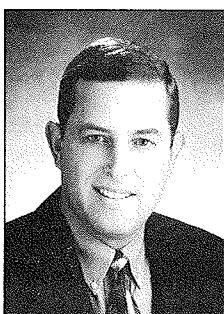
**STEVE J. BESTOLARIDES**  
COUNCILMEMBER  
*District 1*



**DAN J. CHAPMAN**  
COUNCILMEMBER  
*District 2*



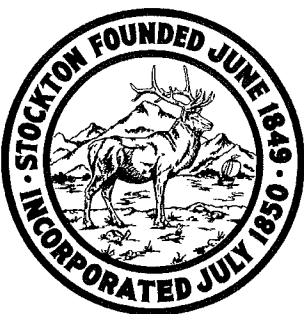
**LESLIE BARANCO MARTIN**  
COUNCILMEMBER  
*District 3*



**CLEM LEE**  
COUNCILMEMBER  
*District 4*



**REBECCA G. NABORS**  
COUNCILMEMBER  
*District 6*



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the City Clerk of the City of Stockton.



# **CITY OF STOCKTON VISION**



*Our Vision is of Stockton  
experiencing an Educational,  
Cultural, Economic and  
Social Resurgence*



# CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

City Hall • 425 N. El Dorado Street • Stockton, CA 95202-1997 • 209/937-8212 • Fax 209/937-7149  
www.stocktongov.com

June 6, 2006

Mayor and City Council  
City of Stockton, California

## **APPROVED 2006-07 CITY OF STOCKTON BUDGET**

On May 23, 2006, the City Council approved the City of Stockton 2006-07 Operating and Capital Budget. The final budget document for the 2006-07 fiscal year represents the proposed budget as amended and approved by City Council Resolution Number 06-0277.

The direction of the City Council contained in Resolution No. 06-0277 will be carried out expeditiously as we proceed through the coming year. We will watch carefully for actions throughout the year that might affect this budget.

J. GORDON PALMER, JR.  
CITY MANAGER

JGP:CM:cm

Attachment



# Stockton



**2004  
1999**



## **STOCKTON CITY COUNCIL**

**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON APPROVING THE 2006-2007 PROPOSED BUDGET; 2006-2011 CAPITAL IMPROVEMENT PROGRAM; AUTHORIZING FEE ADJUSTMENTS AS RECOMMENDED BY THE CITY MANAGER; AND AUTHORIZING VARIOUS FUND TRANSFERS AND ADMINISTRATIVE ACTIONS**

WHEREAS, on May 9, 2006, by City Council motion, a public hearing was set for May 23, 2006, regarding the 2006-2007 Proposed Budget, the 2006-2011 Capital Improvement Program, and Fee Adjustments; and

WHEREAS, the City Council scheduled and conducted Council Budget Study Sessions on May 8, 9, 10 and 11, 2006, to review the City Manager's and Mayor's 2006-2007 Proposed Budget, and Fee Adjustments; and

WHEREAS, the City Council conducted a duly noticed scheduled public hearing on the 2006-2007 Proposed Budget, and Fee Adjustments on May 23, 2006; and

WHEREAS, the City Council recommends adoption of the 2006-2007 Proposed Budget, now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That the Fiscal Year 2006-2007 Annual Budget as proposed by the City Manager be adopted.
2. That the City Fee Schedule be amended effective July 1, 2006. Any fee changes that are not effective July 1, 2006, are noted in the Fee Schedule. Exceptions to the July 1 date include specific Parks and Recreation fees as well as certain development impact fees.
3. That the civil penalty (bail) schedule be amended, as presented in the 2006-2007 Fee Schedule, with a \$3 increase to all parking bails effective July 1, 2006, in order to cover the cost of issuing, processing, and collecting parking citations.
4. That the City Council make "of benefit" findings pursuant to California Redevelopment Law in connection with adoption of the Redevelopment Agency's Fiscal Year 2006-2007 Budget including the use of monies from the Redevelopment Low/Moderate Income Housing Fund to fund housing projects outside any redevelopment project area, and that a resolution for that purpose be approved by the City Council.
5. That the threshold for which contracts must be approved by the City Council is hereby increased by \$785 to \$27,846 effective July 1, 2006, for Fiscal Year 2006-2007, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S., which amended Section 3-103 of the Stockton Municipal Code.

CITY ATTORNEY  
REVIEW



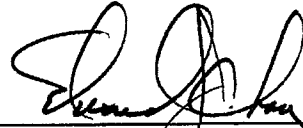
DATE

MAY 19 2006

6. That the indirect cost rate, as detailed in the City of Stockton Full Cost Allocation Plan and OMB-87 Plan, shall be charged to all applicable capital project funds and transferred to the General Fund (010), as project funding permits.
7. That the City Manager consolidate all General Capital Improvement funds (301, 303, and 307) into a single General Capital Improvement fund.
8. That the City Manager consolidate reserve funds of all Internal Service Funds (ISF) within the 500 fund number series, and authorize the City Manager to make transfers between these funds as needs and liabilities require during the year.
9. That the City Manager appropriate the balance of Internal Service Funds as of the end of the budget fiscal year. If the estimated budget exceeds available resources, the fund shall not spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.
10. Fees on development projects will take effect 60 days following the final action on the increases in the 2006-2007 Fee Schedule, where Government Code section 66017(a) applies.
11. That \$700,000 be transferred from the Risk Management Fund (541) to the Library Fund (041) to pay for the Troke Library Beam Repairs project.
12. That the following administrative actions required to implement the Fiscal Year 2006-2007 Annual Budget be authorized:
  - a. Authorize the City Manager to make salary adjustments in classifications to ensure comparability with similar classifications, as determined by a classification review, and to incorporate changes into the Salary Schedule, as appropriate. Authorize cost of living adjustments for all City Management, including City Council appointees in accordance with their individual employment agreements, equal to other City employees.
  - b. Authorize the City Manager to transfer funds from eligible capital project funds to Public Art Fund 306 to implement the FY 2006-2007 Public Art Plan, as approved by Council, including transfers relating to mid-year appropriations to capital projects eligible for public art contributions.
  - c. Authorize the City Manager to make temporary loans between Public Facilities Fees fund balances in order to fund projects approved by the City Council.
  - d. Authorize the City Manager to move appropriations and transfer between funds within a single budget unit, where multiple funds have been established for operating/tracking purposes and the fund relationship has been identified in the 2006-2007 Annual Budget or established by subsequent Council action.
  - e. Authorize the expenditure of \$45,000 to Community Partnership for Families for the City's share of the Juvenile Justice Coordinator and associated Community Partnership for Families costs.

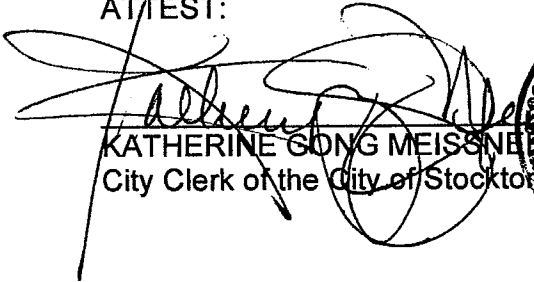
- f. Direct and authorize the City Manager to take such actions as are necessary to carry out the intent of this resolution.

PASSED, APPROVED and ADOPTED MAY 23 2006.



EDWARD J. CHAVEZ, Mayor  
of the City of Stockton

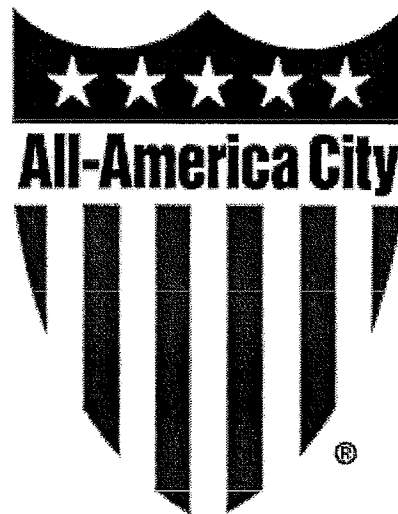
ATTEST:



KATHERINE GONG MEISSNER  
City Clerk of the City of Stockton



# Stockton



**2004  
1999**



# CITY OF STOCKTON

## OFFICE OF THE CITY MANAGER

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www.stocktongov.com

April 21, 2006

City Council  
City of Stockton, California

### **BUDGET MESSAGE**

The City of Stockton is continuing to improve the quality of life throughout the entire City. This is being accomplished through the revitalization of existing assets and the development of commercial, entertainment, dining and residential projects. Council goals and priorities are clearly reflected in the City's projects, initiatives, and accomplishments, and supported by the budget.

### **Council Goals**

- Reduce crime and improve safety.
- Establish and monitor the financial health of the City through an open and thorough process.
- Balance the continued revitalization of the downtown and the waterfront with infrastructure, economic development and redevelopment initiatives throughout the City.
- Develop a vision for long-term growth for Stockton, with regional consideration and to provide opportunities for appropriate and viable development and economic growth.
- Develop social, economic, health and cultural opportunities for all.

### **Reduce Crime & Improve Safety**

Through the Safe Neighborhoods Initiative (Measure W), 16 more officers will be added in FY 2006-07, bringing the total to 40 new sworn personnel - a goal reached in less than three years. The Mayor's Crime Suppression Initiative began in August 2005 solidifying the City's commitment to reduce crime and promote safety. Crime prevention and suppression will remain a high priority in FY 2006-07, supported by independent expert analysis and implementation of resulting recommendations.





City Council  
April 21, 2006

### **Financial Health & Open Process**

The City's prepared budget is balanced. The City's total budget for 2006-07 is \$380,332,628. Of this, \$186,668,430 or 49 percent is from the General Fund. Public Safety remains the largest portion of the General Fund, at 73.6 percent.

The Council Budget, Finance and Economic Development Committee members are involved in reviewing a number of issues including: reserve and debt policies, revenue sources, capital improvement program, and individual departmental budgets.

### **Redevelopment/Economic Development**

#### **Strong Neighborhoods Initiative**

One of the largest revitalization efforts is the proposed *Strong Neighborhoods Initiative*. If approved, the City's Redevelopment Agency will leverage property tax increment from North Stockton, South Stockton, and Midtown Redevelopment Areas to issue approximately \$116 million in Tax Allocation Bonds. The bonds will fund projects in these designated redevelopment areas, providing cleaner, safer neighborhoods.

#### **Retail/Sales Tax**

New commercial developments are expected to fuel growth and increase the sales tax base. Park West at Spanos Park is expected to increase the base by \$2 million.

#### **Downtown Stockton**

A vibrant city center now affords both residents and visitors a variety of entertainment, dining, and commercial opportunities. Adjacent neighborhoods, including Gleason Park and Midtown/Magnolia Districts are reaping the benefits.

#### **Port of Stockton**

The Port of Stockton provides a significant contribution to economic development and our quality of life. It is estimated that the Port generates 4,500 jobs and more than \$171 million in wages and benefits in the greater Stockton/San Joaquin County area, which will increase with redevelopment of Rough and Ready Island.

### **Long-term Growth**

#### **General Plan**

The General Plan process brought together a broad cross-section of opinions that will assist City Council and the Planning Commission in addressing growth issues that face the City. General Plan adoption is anticipated during FY 2006-07.

#### **Delta Water Supply Project (DWSP)**

The DWSP proposes construction of a new water diversion from the Delta to convey raw water to a new treatment plant. FY 2006-07 plans include the preparation of a financing package, pursuit of a design and construction team, and Federal permitting.

City Council  
April 21, 2006

### **Social, Economic Health & Cultural Opportunities**

#### **Capital Improvement Program**

The City's Capital Improvement Program (CIP) promotes economic growth and recreational and cultural opportunities. Funding has been allocated to parks, community centers and libraries to provide the citizens of our growing city with recreational and cultural services. The CIP also provides for transportation and municipal utility infrastructure improvements which will provide citizens with a better quality of life and promote economic development.

#### **Action Teams**


The City continues to use action teams to evaluate and address significant issues and focus on the goal of creating a more sustainable and livable community. The action teams include:

- Airport Corridor Action Team (ACT)
- Kentfield Action Team (KAT)
- Midtown/Magnolia Action Team (MMAT)
- Community Health Action Team (CHAT)
- Downtown Action Team (DAT)
- Youth and Education Action Team (YEAT)

Stockton has positioned itself to become a great City by leveraging funding from both public and private sources in order to spur economic development throughout the City. Stockton is a community on the move, and we are looking forward to a bright future.



J. GORDON PALMER, JR.  
CITY MANAGER



EDWARD J. CHAVEZ  
MAYOR

JAP:EJC:CT:jml

### **HIGHLIGHTS AND CHANGES FROM FY 2005-06 BUDGET**

The overall estimated general fund revenue growth in FY 2006-07 from the FY 2005-06 budgeted numbers is 6.35 percent. General Fund department targets were increased in FY 2006-07 by 5.5 percent that includes a 2.8 percent increase in salaries. The budget for General Fund departments is based on the estimated General Fund revenues. Various factors are used to develop this estimate, including:

- Past trends
- One-time occurrences (e.g., higher than anticipated Sales Tax revenue)
- Population growth
- Growth in construction of single family dwellings
- Changes in rates, such as natural gas and electricity
- Updating of certain functions, such as business licenses
- Legislative changes that effect cities or state approved propositions

#### Broadening the Revenue Base

The largest sources of revenue for the City's General Fund are Sales Tax, Utility User's Tax, Property Tax and the Motor Vehicle License Fee. With the exception of the Utility User's Tax, the proportion the City receives from each source is determined by the State. These types of revenue make up approximately 72 percent of the estimate.

The City is in the process of implementing a Sales and Use Tax Program that will maximize revenue to the City. The State's Direct Pay Permit allows the City to pay Use Tax obligations on out-of state purchases directly to the Board of Equalization (BOE). Currently, vendors pay sales tax into the larger county/city pool, where the City only receives approximately 50 percent of the sales tax.

Increased retail improves Sales Tax revenue. While Sales and Use Tax will continue to grow, the Utility Users Tax will be reduced from 7 percent to 6 percent in the final reduction approved by the City Council.

#### Fee Schedule Adjustments

Approximately 10 percent of General Fund revenue comes from sources identified in the City Fee Schedule. The City's Fee Schedule contains changes in fees for services provided to the public. In general, all fees will contain an adjustment based on the change in the Consumer Price Index for Urban Wage Earners and Clerical Workers from November 2004 to November 2005, which results in an increase of 3.5 percent in the FY 2006-07 fees. The rates of some fees, such as passport or fingerprint card fees, are regulated by other agencies, such as the State or Federal governments.

### State Budget Considerations

The Legislative Analyst's Office (LAO) projections on the State's General Fund revenues and expenditures show an overall improvement in that budget, with anticipated FY 2005-06 reserves of \$5.2 billion. This is up approximately \$4 billion from prior estimates, due to sharply higher revenues and moderately lower expenditures. The increase in revenue comes from higher-than-anticipated personal income tax returns, corporate tax, and higher sales and use tax receipts. The LAO has stated that the budget reserve should be sufficient to keep the FY 2006-07 budget balanced, and will preclude the need for major program reductions or additional revenues.

### Proposition 42

As a result of this stronger fiscal picture, provisions in the Governor's proposed budget offer to fund programs that have been neglected in the past. This includes Proposition 42 requirements that transfer sales tax on gasoline from the General Fund to transportation funds. The planned overall transfer is \$1.4 billion to local jurisdictions and an additional \$920 million as a repayment of Proposition 42 funds borrowed in prior years. In FY 2006-07, the City should expect to receive \$1.3 million, plus \$1.4 million in repayments for prior years.

### Mandated Reimbursements

The State's proposed budget also includes \$98.1 million for repayment of deferred payments owed to local government for mandate claims prior to the FY 2004-05 budget year. Projected revenue from mandated costs reimbursements are estimated at \$380,000 this year, and more than the \$150,000 for prior years, for a total estimate of \$530,000 in FY 2006-07.

### Public Library Funding

State Funding for the Public Library Foundation (PLF) will be continued at a baseline of \$14.3 million. Stockton's allocation from the California State Library Foundation is approximately \$232,000 or \$41,000 more than in FY 2005-06. This increase is due to the fact that five libraries in other jurisdictions did not qualify for a PLF allotment, which increased the City's pro-rata share.

### Booking Fees

Through legislative approval, counties are allowed to impose fees on public agencies that book their arrestees into county jails. Since FY 1999-2000, the City has received approximately \$1 million in booking fee reimbursement revenue annually. During the FY 2005-06 budget process, the City recognized that booking fee reimbursements would not be included in the 2005-06 State budget. However, the State's FY 2006-07 proposed budget specifies legislation will be proposed to reform the booking fee program and create a \$40 million continuous appropriation to offset fees that cities and special districts pay to counties. No details regarding the administration's proposal are available at this time; therefore, no General Fund revenue estimates for booking fees were added to the City's budget for 2006-07.

City Council  
April 21, 2006

### Budget Reserves

The City is developing a written General Fund reserve policy to protect the fiscal solvency of the City. The proposed reserve policy that is expected to be recommended to the Council in May 2006 would establish a 5 percent minimum reserve level for catastrophic events and a 5 percent minimum reserve for economic uncertainties totaling approximately \$18.4 million. The City will need to build this reserve amount over a number of years.

### Employee Positions

The numbers and types of positions may change from one budget year to the next, including transfers, creation of positions through Council approval or the elimination of functions such as street sweeping and ambulance services. The net effect of these changes to the FY 2006-07 budget eliminates three positions, resulting in a total workforce of 1670 positions. The City continues to be successful in receiving a number of grant and CIP project-funded positions.

### Public Safety

Fire Department provided ambulance service ended at the end of April 2006, eliminating 38 City positions. Police and Fire Departments continue to expand community policing and fire protection services using Measure W funds. Through Measure W funding, the City gained an additional 19 Fire and 24 sworn Police personnel in the FY 2005-06. An additional 8 fire personnel and 16 police officers will be in the community in FY 2006-07, bringing the total to 67 positions. Measure W funds are also being used to purchase vehicles, radios, and safety equipment.

### Office of Economic Development

A new Office of Economic Development was created by consolidating the Housing and Redevelopment Department with a number of staff positions from the former City Manager Economic Development Division. The City Manager's Office continues to retain the administrative and budget functions, and support to the City Council.

### Utility Billing

One notable change in the FY 2006-07 budget is the way in which the Utility Billing expenses are met by the Municipal Utility Department (MUD). For a number of years, Administrative Service expenses associated with providing MUD with billing services were met by a transfer of funds from MUD to Administrative Services. In FY 2006-07, it was determined that it would be more efficient to directly charge the utility billing services to MUD's budget, thereby eliminating the need for the transfer.



City Council  
April 21, 2006

### Debt Management

A Debt Management Policy is expected to be recommended to the Council in May 2006. The purpose of the policy is to formally establish parameters for issuing debt and managing the City's debt portfolio. The policy would guide decisions related to debt supported by the City's General Fund and any other related funding entities.

### Tax Increment

The Redevelopment Agency's Tax Increment projections for FY 2006-07 are \$18.6 million, which are significantly higher than the \$7.4 million budgeted in FY 2005-06. This is attributed to the strong growth Stockton has experienced over the past few years and the first tax increment receipts of the North Stockton Redevelopment Project Area coming in well above estimates.

### Strong Neighborhoods Initiative

The tax increment realized in Redevelopment Areas has increased dramatically over the last five years, a trend projected to continue in future years. Examples of projects in the North Stockton, South Stockton and Midtown Redevelopment Areas that could be funded include:

- Van Buskirk Community Center Renovation
- Stribley Community Center Renovation
- Panella Community Center
- Airport Way Service Center/Recreation Center
- Multiple housing rehab projects in the Kentfield Action Team area
- Police Substations
- Northeast Library
- Up to 1,000 affordable housing units throughout the City
- Fire Station Relocation/Neighborhood Shopping Center on Airport Way
- Down payment Assistance for First-time Homebuyers
- New Community Buildings at Oak Park
- Expanded Façade Improvement Loan Program
- Economic Development Loan Programs for target companies
- Gap financing for revitalization projects

### Capital Improvement Budget

The Capital Improvement Program provides a five-year plan for the public projects necessary for orderly implementation of the General Plan. The total FY 2006-07 Capital Improvement Budget is \$269.4 million:

- \$31.7 million is allocated to improvements to parks, libraries, and community centers;
- \$8.5 million is allocated to improvements to buildings and facilities in order to promote economic development;
- \$4.3 million will go towards Public Safety facilities and infrastructure;
- \$2.5 million for general City facility and infrastructure upgrades, such as building repair and ADA compliance; and
- \$222.4 million is allocated to Municipal Utilities District infrastructure improvements, such as the Delta Water Supply project.

# Stockton



**2004  
1999**



# CITY OF STOCKTON

## OFFICE OF THE CITY MANAGER

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April 20, 2006

Mayor and City Council  
Stockton, California

### **MANAGEMENT TEAM BUDGET MESSAGE**

In keeping with established practices, each department was given a budget target based on its share of the General Fund revenue projection, which is expected to be 6.5% higher than last year. The department heads were given wide latitude in putting together their budgets to meet City goals. Departments worked on their budgets as a team to address the needs of the department, as well as how to accomplish the department's goals with the allotted resources.

The budget staff team reviewed the budgets for compliance with their targets, reasonableness and practicality, and worked with the department team to solve any difficulties. Each Department Head met with the City Manager, Deputy City Managers and budget staff to review and discuss the financial and policy issues involved in the submitted budget.

The percentage allotted to each department was based on the department's percentage of the prior year budget, with adjustments for program changes and additional department responsibilities taken on midyear. The department targets have been increased approximately 5.5% over the prior year General Fund budget. Most of the City's departments combined expenditure reductions and revenue cost recovery approaches to reach a budget solution.

As the City's management team, we have done our best to make the necessary decisions while keeping in mind Council priorities and maintaining the best level of service possible within the budget constraints. We are committed to managing our accounts to stay within budget in the 2006-07 year.

JGP:CT:jml



Mayor and City Council  
April 3, 2006



J. GORDON PALMER, JR.  
CITY MANAGER



JOHNNY R. FORD  
DEPUTY CITY MANAGER



F. MICHAEL TAYLOR  
CITY AUDITOR



KATHERINE GONG MEISSNER  
CITY CLERK



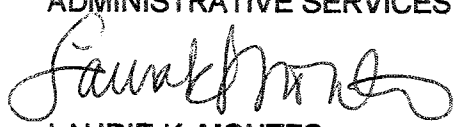
TERRY G. PARKER  
HUMAN RESOURCES DIRECTOR



MARK J. MADISON  
MUNICIPAL SERVICES DIRECTOR



MARK L. MOSES  
ADMINISTRATIVE SERVICES DIRECTOR



LAURIE K. MONTES  
HOUSING DIRECTOR



RONALD L. HITTLE  
FIRE CHIEF



CHRISTINE C. TIEN  
DEPUTY CITY MANAGER



JAMES B. GIOTTONINI  
PUBLIC WORKS DIRECTOR



STEVEN J. PINKERTON  
HOUSING & REDEVELOPMENT DIRECTOR



STEVEN S. CARRIGAN  
ECONOMIC DEVELOPMENT DIRECTOR



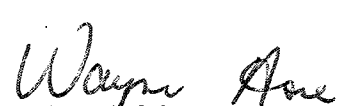
JAMES E. GLASER  
COMMUNITY DEVELOPMENT DIRECTOR



PAMELA J. SLOAN  
PARKS & RECREATION DIRECTOR



NATALIE R. RENCHER  
LIBRARY SERVICES DIRECTOR



WAYNE D. ROSE  
CHIEF OF POLICE

## **BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE**

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### **Charter Provisions**

#### **Capital Improvement Program**

Section 1903 of the Charter requires that the five-year Capital Improvement Program (CIP) be submitted to the Council and Planning Commission 90 days prior to the beginning of the fiscal year. Section 1904 requires the Planning Commission to submit a report to Council regarding the consistency of the CIP Program with the General Plan within 30 days of receipt, and the Council to hold a public hearing within 30 days of receipt of the CIP Program recommendation from the Planning Commission.

#### **Operating Budget**

Section 1905 requires the City Manager and Council appointees to submit a five-year economic forecast to the Council by December 15<sup>th</sup>. By January 15<sup>th</sup>, the Mayor prepares and delivers to Council the Mayor's Proposed Budget Priorities and Direction. By February 1<sup>st</sup>, the City Manager and Council appointees submit a Capital and Operating Mid-Year Report for each City department, office or agency. By February 15<sup>th</sup>, the Mayor prepares and delivers a Budget Message, which includes fiscal priorities and what City services or departments should be expanded or reduced. The Council holds a public hearing to consider the Mayor's Budget Message and make revisions or additions, then approves the Message as presented or revised.

Section 1906 requires the City Manager to submit a draft budget at least 45 days prior to the beginning of each fiscal year that accurately reflects the recommendations and priorities specified in the Mayor's Budget Message, as adopted by Council.

Section 1907 states that 30 days prior to the new fiscal year, the Mayor submits to Council the Mayor's Final Budget Modifications to the draft budget. The draft budget and Mayor's Final Budget Recommendations must be considered together at a public hearing. The draft budget and Mayor's Final Recommendations need to be available at the City Clerk's Office ten days prior to the public hearing.

In the event the Council fails to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager are considered appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one fund to another fund unless authorized by the Council. All appropriations shall lapse at the end of the fiscal year unless expended or encumbered, except as otherwise provided in the Charter or where the Council may have, by resolution, provided for the continuance of an appropriation beyond the end of the fiscal year.

### **Budget Process**

During September of each year, key budget staff evaluates the prior year's budget process and identify areas of improvement. They take into consideration observations and comments from the Council, public, City Manager, departments and staff, and they also review evaluations provided by the Government Finance Officers Association for the previous year. Any needed changes are incorporated into a revised Budget Preparation Guide.

## **BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE**

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Budget staff communicates frequently with departments through meetings, e-mails and memos to discuss the financial condition of the City, general parameters for budget submittals and changes in the budget process. For the first time, budget staff utilized the City's Intranet to disseminate information and provide resources to departments throughout the 2006-07 budget process. Departments also receive a Budget Preparation Guide to assist them through the budget process. Additionally, departments were provided current salary projections and staffing allocations for their review and revision, as necessary for the budget year.

For the 2006-07 budget year, each department was given a target based on its share of the anticipated 2006-07 revenue.

Budget staff reviewed the budgets submitted for compliance with the target, reasonableness and workability. Each Department Head met with the City Manager and budget staff to review the financial and policy issues involved in the submitted budget.

Following City Manager review, each department presented its budget to the Budget, Finance and Economic Development Committee (Committee). Between February and May, the Committee also reviewed General Fund revenues, Special Revenues, the Capital Improvement Program and proposed fee changes.

The City Manager's five-year Capital Improvement Program is submitted to the Council and Planning Commission by March 31, and the proposed budget is submitted to the Council in April. The Council holds budget review study sessions in May. The Council holds a combined public hearing on the Capital Improvement Program and Operating Budget a month before the end of the fiscal year. The Council adopts the budget, with any amendments, by mid-June. The annual budget plan can be amended during the year.

### **Budget Document Organization**

The annual budget is a document that outlines the City goals, objectives and services, as well as the financial resources allocated to these services.

The budget document is divided into sections: Overview; Appropriation Summaries; Revenue Summaries; Personnel Summary Listing; Budgets for General Fund Departments; Enterprise Funds; Special Revenue Funds; District Funds; Internal Service Funds; Grants; Permanent/Special Funds; Capital Improvement Budget; Redevelopment Agency Budget; and Glossary.

The Overview includes the City Manager's Budget Message that provides an overview of the major factors influencing the budget and the City's future needs, followed by Highlights and Changes from the FY 2005-06 Budget. This section also includes the Budget Resolution, a message from the Management Team, an overview of the Budget Process and Organization, the City Profile with Five-Year Comparison, and the City of Stockton Functional Organization Chart.

The next three sections present summary information in tables and graphs on expenditures and debt service, revenues, uses of funds and personnel.

The General Fund Department Budgets section describes each department's mission, highlights, functions and activities. It outlines current year objectives and accomplishments, the budget year objectives, and also specifies the appropriations and staffing levels to fund the programs.

The budget sections for Enterprise Funds, Special Revenue Funds, District Funds, Internal Service Funds, Grant Funds and Permanent/Special Funds summarize the functions, services and appropriations of these special purpose funds.

## **BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE**

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- Enterprise Funds include Water, Wastewater, Stormwater and Golf Courses. Each fund has its own revenue sources, which are the fees based upon the services provided to customers.
- Special Revenue Funds include Asset Forfeiture, Boat Launching Facilities, Development Services, Emergency Communications, Library Services, Public Facility Fees Administration, Recreation Services, Safe Neighborhoods Measure W and Solid Waste/Recycling.
- District Funds are special purpose entities with local funding from special assessments on property.
- Internal Service Funds provide citywide services to other City departments and agencies, and receive payments from the user departments. These services include insurance coverage, vehicle and equipment maintenance and replacement, as well as centralized services such as duplicating.
- Grant Funds are received from government jurisdictions or other funding sources to provide services outlined by the terms of the grant. Community Development Block Grant (CDBG) Funds are included in this section.
- Permanent/Special Funds contain special purpose money received to provide designated services. These types of expenditures are specifically designated by the funding source. A Permanent Fund is limited to expenditure of interest only, while a Special Fund can spend principal and interest. Both types of funds were known as trust funds until 2001, when Government Accounting Standards required the name change.

The City develops a five-year Capital Improvement Program document. After public hearings and Council review and approval, the first year's funding of the projects listed in the CIP document are incorporated in the budget and are approved with the budget document. Capital Improvement Projects include infrastructure improvements such as construction of new libraries, fire stations and parks; resurfacing of streets; sidewalk, curb and gutter repair; redevelopment projects; and improvement of stormwater and wastewater facilities. The details of each Capital Improvement Program project are provided in the 5-Year CIP document.

The Redevelopment Agency budget accounts for funds reserved for stimulating economic growth in the redevelopment areas. The Redevelopment Agency budget is approved in a separate resolution by the Council, while serving as the Redevelopment Agency. It is provided in the Annual Budget as a convenience to readers.

The Glossary section contains definitions of commonly used budget terms.

## **BUDGET PROCESS, DOCUMENT ORGANIZATION AND TIMELINE**

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### **Budget Timeline 2006-07**

October 6	Departments receive position and labor allocations to update.
October 19	Departments send revised payroll allocations to the City Manager.
October 21	Departments receive CIP instructions.
November 15	Departments send CIP Requests to City Manager Budget Analyst to be reviewed by City Manager prior to costing.
November 16	Departments receive position, step and benefit information with revised allocations.
December 2	Departments send corrected position, step and benefit information to City Manager.
December 12	City Manager budget staff review revenue and fund balance projections with Department Heads.
December 15	Departments receive the Budget Preparation Guide and budget targets.
December 28	Public Works returns CIP cost estimates to departments.
January 15	Mayor delivers budget priorities to Council.
January 27	Departments submit operating and CIP budgets and fee adjustments to City Manager.
February 15	Mayor delivers budget message to Council.
February-April	Departments review budgets with City Manager.
March 31	CIP Five Year Plan submitted to Council and Planning Commission.
April 12	City Manager delivers Mid-Year Report to Council.
April 24	City Manager submits proposed budget to Mayor and Council.
April 28	City Manager submits proposed fees and fee changes to Council.
April 28	CIP Five Year Plan approved as to conformance with General Plan by Planning Commission.
May 8-11	Study sessions for Mayor and Council on the budget.
May 9	Council sets Public Hearing for Adoption of Budget, CIP, Fees and Redevelopment Budget.
May 23	Council holds Public Hearing on CIP, Operating, Redevelopment Budgets and fees, and adopts budget.

(Some dates are approximate.)



## QUICK REFERENCE GUIDE

Department	Page #	2006-07 Budget	Full Time Empl.	Revenue Source	Page #
<b>Administrative Services</b>		<b>\$3,287,611</b>	<b>92</b>		
Administration	2	\$591,040	8	General Fund	B-1
Accounting	3	\$919,835	17	General Fund	B-1
Treasury	4	\$1,327,054	13	General Fund	B-1
Purchasing	6	\$387,303	9	General Fund	B-1
Utility Billing	8	\$0	9	General Fund	B-1
General Gov. Trust Accts	173	\$62,379	0	Donations	N/A
Assessments	143	N/A	0	Developer Bonds	
Info. Technology ISF	159	\$7,084,024	31	* see note	A-2
Office Equipment ISF	149	\$1,076,850	0	* see note	A-2
Duplicating	165	\$570,205	2	* see note	
Radio ISF	161	\$1,694,322	1	* see note	A-2
Risk Management ISF	155	\$6,190,147	2	* see note	A-2
<b>City Attorney</b>	<b>9</b>	<b>\$1,198,271</b>	<b>18</b>	General Fund	B-1
<b>City Auditor</b>	<b>15</b>	<b>\$687,618</b>	<b>7</b>	General Fund	B-1
<b>City Clerk</b>	<b>17</b>	<b>\$989,903</b>	<b>8</b>	General Fund	B-1
<b>City Council</b>	<b>21</b>	<b>\$618,954</b>	<b>9</b>	General Fund	B-1
<b>City Manager</b>		<b>\$7,037,241</b>	<b>26</b>		
City Manager's Office	23	\$1,537,477	21	General Fund	B-1
Non-Departmental	5	\$1,653,639	5	General Fund	B-1
General Gov. Grants		\$1,540,155	0	State, Federal	A-4
PFF Administration	131	\$2,305,970	0	Developer Fees	B-6
<b>Community Development</b>		<b>\$10,458,681</b>	<b>58</b>		
Administration	111	\$1,830,565	5	Developer Fees	B-3
Planning	112	\$3,580,918	19	Developer Fees	B-3
Building	114	\$5,047,198	34	Developer Fees	B-3
<b>Fire</b>		<b>\$56,920,613</b>	<b>307</b>		
Administration	27	\$2,744,168	13	General Fund	B-1
Fire Fighting	33	\$43,004,908	231	General Fund	B-1
Fire Prevention	35	\$163,533	1	General Fund	B-1
Fire Training	36	\$759,402	3	General Fund	B-1
Emergency Comm (Fire)	119	\$3,359,697	22	911 Fee	B-3
Fire Permitting/Inspection	118	\$2,188,958	10	Developer Fees	B-3
EMT	121	\$0	0	Fees	B-3
Measure W (Fire)	139	\$4,545,884	27	Sales Tax	B-3
Fire Trust Funds	174	\$154,063	0	Donations	N/A

## QUICK REFERENCE GUIDE

Department	Page #	2006-07 Budget	Full Time Empl.	Revenue Source	Page #
<b>Human Resources</b>		<b>\$2,061,645</b>	<b>23</b>		
Recruitment	41	\$1,263,255	9	General Fund	B-1
HR Services	43	\$798,390	7	General Fund	B-1
Compensated Absences ISF	151	\$7,228,016	0	* see note	A-2
Health Benefits ISF	152	\$27,023,476	3	* see note	A-2
LT Disability/Life ISF	153	\$2,512,141	0	* see note	A-2
Retirement ISF	154	\$39,816,014	0	* see note	A-2
Unemployment ISF	157	\$318,050	0	* see note	A-2
Workers' Comp ISF	158	\$28,867,211	4	* see note	A-2
<b>Office of Economic Development</b>		<b>\$24,211,834</b>	<b>33</b>		
Housing	54	see CDBG	0	CDBG	
			see		
Real Property	55	\$72,498	RDA	General Fund	B-1
Economic Development	56	\$660,555	4	General Fund	B-1
CDBG	167	\$11,185,526	14	CDBG	B-4
CDBG Emergency Shelter	171	\$183,550	0	CDBG	B-4
CDBG Home	172	\$8,767,361	0	CDBG	B-4
Central Parking District	147	\$3,342,344	4	Assessment, Fees	B-3
Redevelopment Agency	197	\$163,342,250	11	RDA	196
<b>Library</b>		<b>\$13,751,131</b>	<b>109</b>		
Administration	125	\$1,824,412	8	General Fund subsidy, County, Fees, State	B-3
Public Services	127	\$8,474,272	80		&
Technical Services	129	\$2,888,128	19		A-6
Library Trust Accounts	173/175	\$564,319	0	Gen Fund, SJC, Fees	
49-99 Co-op Library System	N/A	N/A	2	N/A	N/A
<b>Municipal Utilities</b>		<b>\$52,751,892</b>	<b>26</b>		
Stormwater	87	\$4,549,034	4	User Fees	B-2
Wastewater	91	\$26,505,249	14	User Fees	B-3
Water	96	\$17,497,609	8	User Fees	B-4
MUD CIP	96	\$4,200,000	0	User Fees	B-4

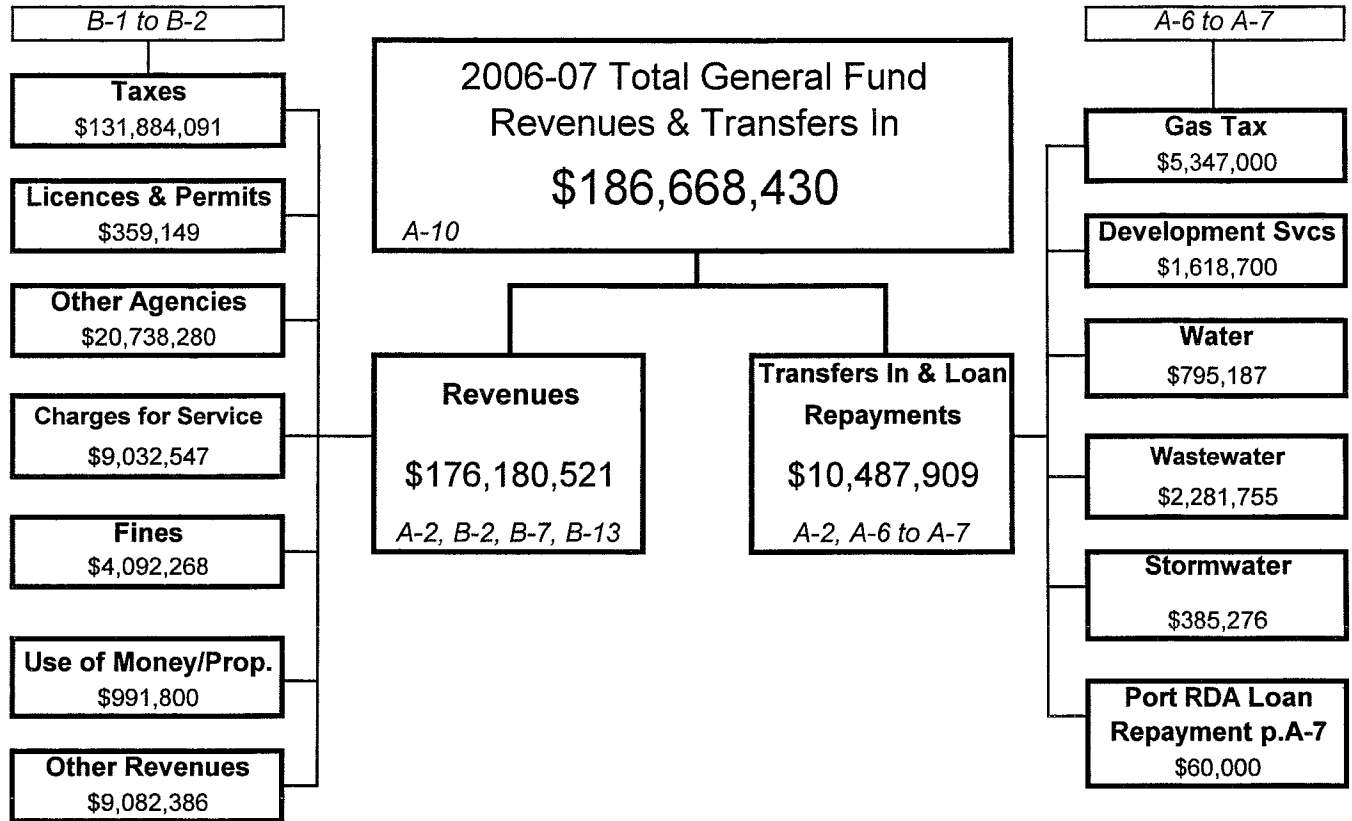
## QUICK REFERENCE GUIDE

Department	Page #	2006-07 Budget	Full Time Empl.	Revenue Source	Page #
<b>Parks &amp; Rec</b>		<b>\$27,352,920</b>	<b>110</b>		
Administration	62	\$1,209,097	21	General Fund	B-1
Parks & Street Trees	65	\$7,147,738	54	General Fund	B-1
Recreation	133	\$15,590,375	27	General Fund, User Fees	B-1
Boat Launching	105	\$177,469	0	User Fees	B-3
Maintenance Districts	N/A	N/A	4	N/A	N/A
Golf Courses	85	\$2,847,312	3	User Fees, Rent	B-2
Trust accounts (Parks)	173/175	\$277,525	0	N/A	N/A
Stockton Arts Commission	176	\$103,404	0	N/A	N/A
Public Art	189	\$140,140	1	CIP Budgets	A-2
<b>Police</b>		<b>\$99,005,141</b>	<b>648</b>		
Administration	69	\$6,739,024	48	General Fund	B-1
Field Services	71	\$56,241,075	377	General Fund	B-1
Investigations	73	\$16,371,537	102	General Fund	B-1
Support Services	75	\$5,793,961	37	General Fund	B-1
Telecommunications	76	\$5,502,844	44	General Fund	B-1
Emergency Communications	119	\$2,661,283	0	911 Fee	B-3
Measure W (PD)	139	\$5,173,634	40	Sales Tax	B-3
Trust Funds	176	\$242,933	0	N/A	N/A
Asset Forfeiture	103	\$278,850	0	Seizures	B-3
<b>Public Works</b>		<b>\$79,999,173</b>	<b>196</b>		
Administration	79	\$215,943	11	General Fund	B-1
Engineering	80	\$1,082,801	26	General Fund	B-1
Operations & Maintenance	81	\$9,434,639	73	General Fund	B-1
CBM	82	\$2,928,194	24	General Fund	B-1
SJAFC	83	\$308,691	0	General Fund (Reimbursed)	B-2
Development Review	116	\$3,671,866	25	Developer Fees	B-3
Solid Waste/Recycling	141	\$991,694	5	AB939 Fees	B-3
Public Works CIP	A-13	\$61,365,345	0	Reimbursement	B-2
Fleet ISF	150	\$8,722,396	31	* see note	A-2
Telecom ISF	163	\$3,125,791	1	* see note	A-2
<b>GRAND TOTALS</b>		<b>\$380,332,628</b>	<b>1,670</b>		

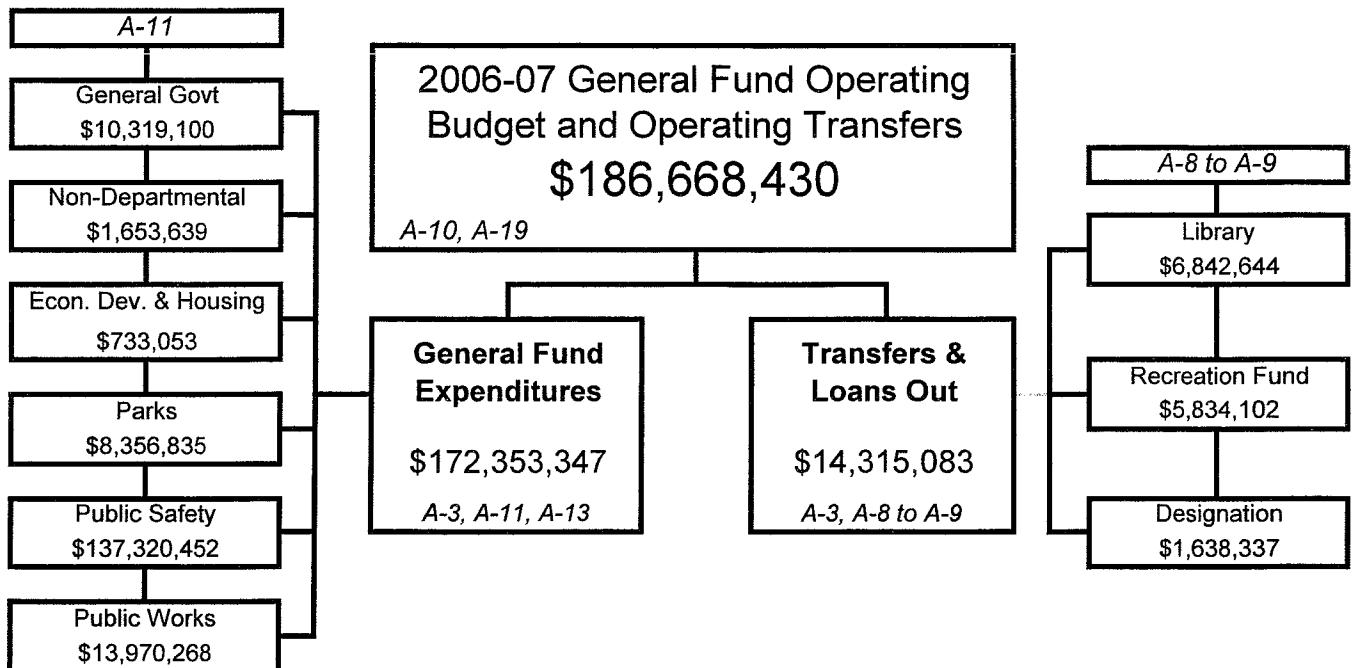
\* The source of Internal Service Fund (ISF) funding is rates charged to departments' operating budgets.

# 2006-2007 GENERAL FUND BUDGET

## REVENUES



## APPROPRIATIONS (EXPENDITURES)



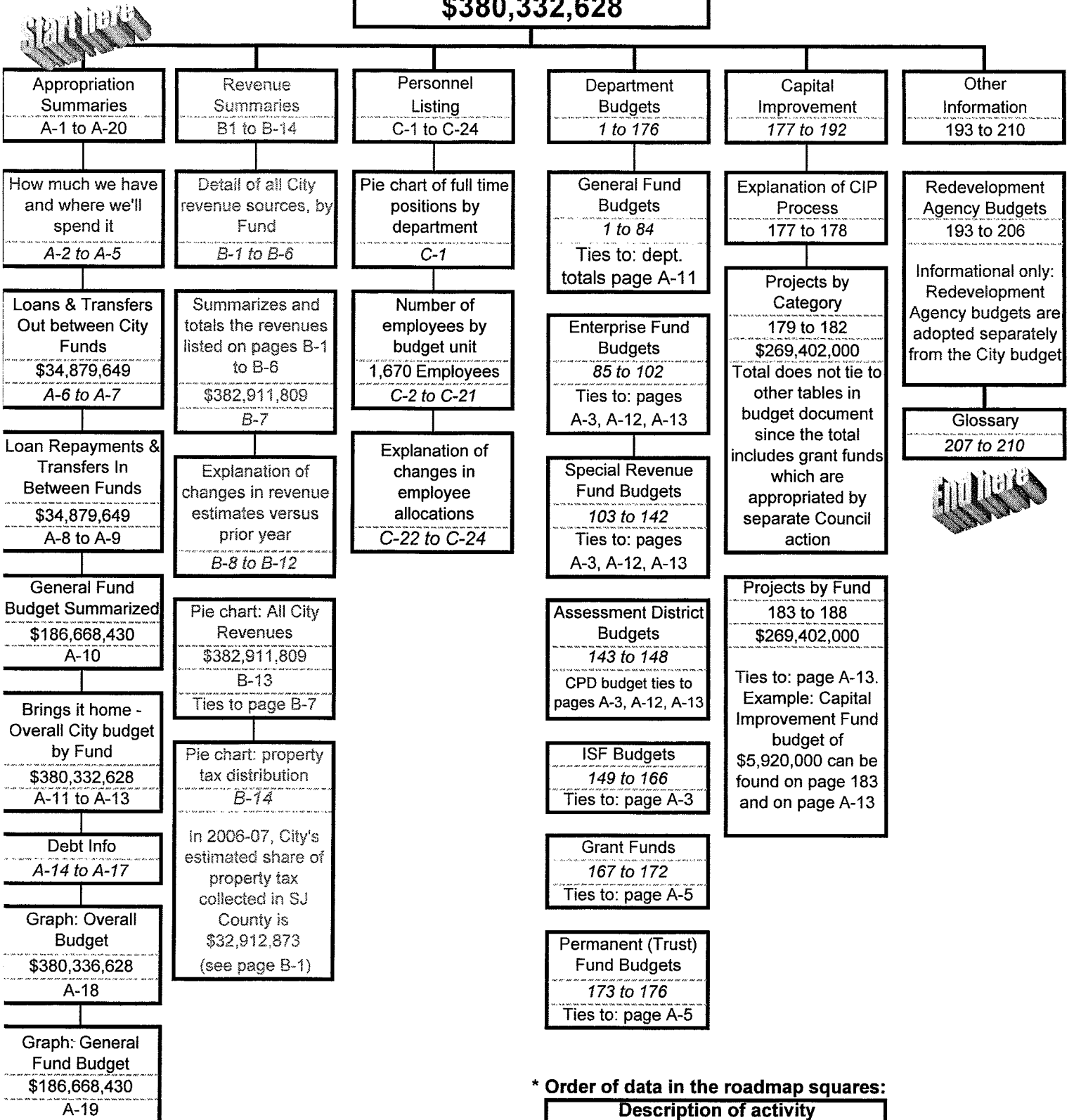
Note: Italicized numbers refer to the page number in the budget document in which the figures provided can be found.

# CITY OF STOCKTON

## ROADMAP TO THE FY 2006-2007 BUDGET DOCUMENT

**Total City Budget**  
**FY 2006-2007**  
**\$380,332,628**

\*



\* Order of data in the roadmap squares:

**Description of activity**  
**Estimated Budget (if applicable)**  
**Page number it's on**  
**Ties to: Other page(s) where this data is presented in the Budget**

## CITY PROFILE

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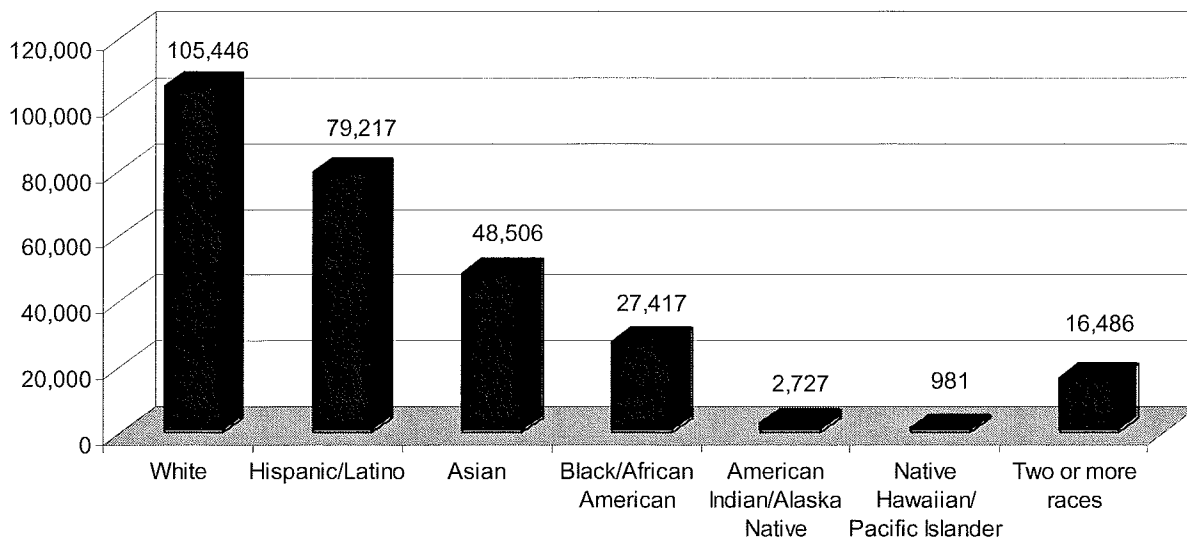
Date of Incorporation: July 23, 1850  
 Form of Government: City Council/City Manager  
 City Charter Adopted: November 1922

	<u>2001-02</u>	<u>Estimate 2006-07</u>
Population	241,800	286,041
Active Registered Voters-City	93,807	108,281
Area (Square Miles)	56.7	60.39
Elevation	23	23
Rank in Size of California Cities	12	13
Median Income	45,500	57,100
Miles of Public Streets	670	734
Miles of Storm Drains*	510	555
Miles of Sanitary Sewers*	1,180	835
Miles of Water Lines*	626	525
<b>Public Safety</b>		
Sworn Police Officers	334	425
Major Reported Crimes	19,843	22,900
Number of Fire Stations	12	13
Sworn Firefighters	236	269
Total Fire Department Call Responses (includes medical)	29,276	37,243
<b>Recreation</b>		
Municipal Golf Courses	4	4
Municipal Parks-Developed	56	62
Community Centers	4	6
Swimming Pools	4	4
Baseball & Softball Diamonds	43	46
Tennis Courts	62	65
<b>Libraries</b>		
Cesar Chavez Central Library	1	1
Branches	9	11
Bookmobile\Mobile Literacy Vehicle	2	2
Total Volumes Held	1,752,786	1,076,816
City Employees (full-time)	1,666	1,670
City Employees per 1,000 population	6.89	5.84

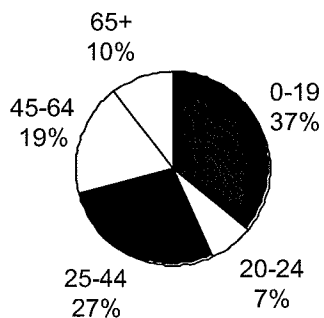
\*2006-07 numbers refer to Main lines only

## CITY PROFILE

### POPULATION BY ETHNICITY



### POPULATION BY AGE



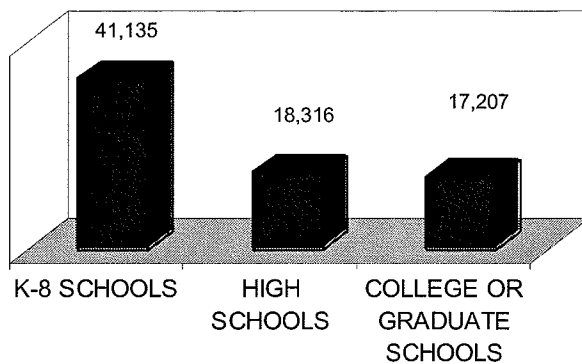
#### FOUR SCHOOL DISTRICTS

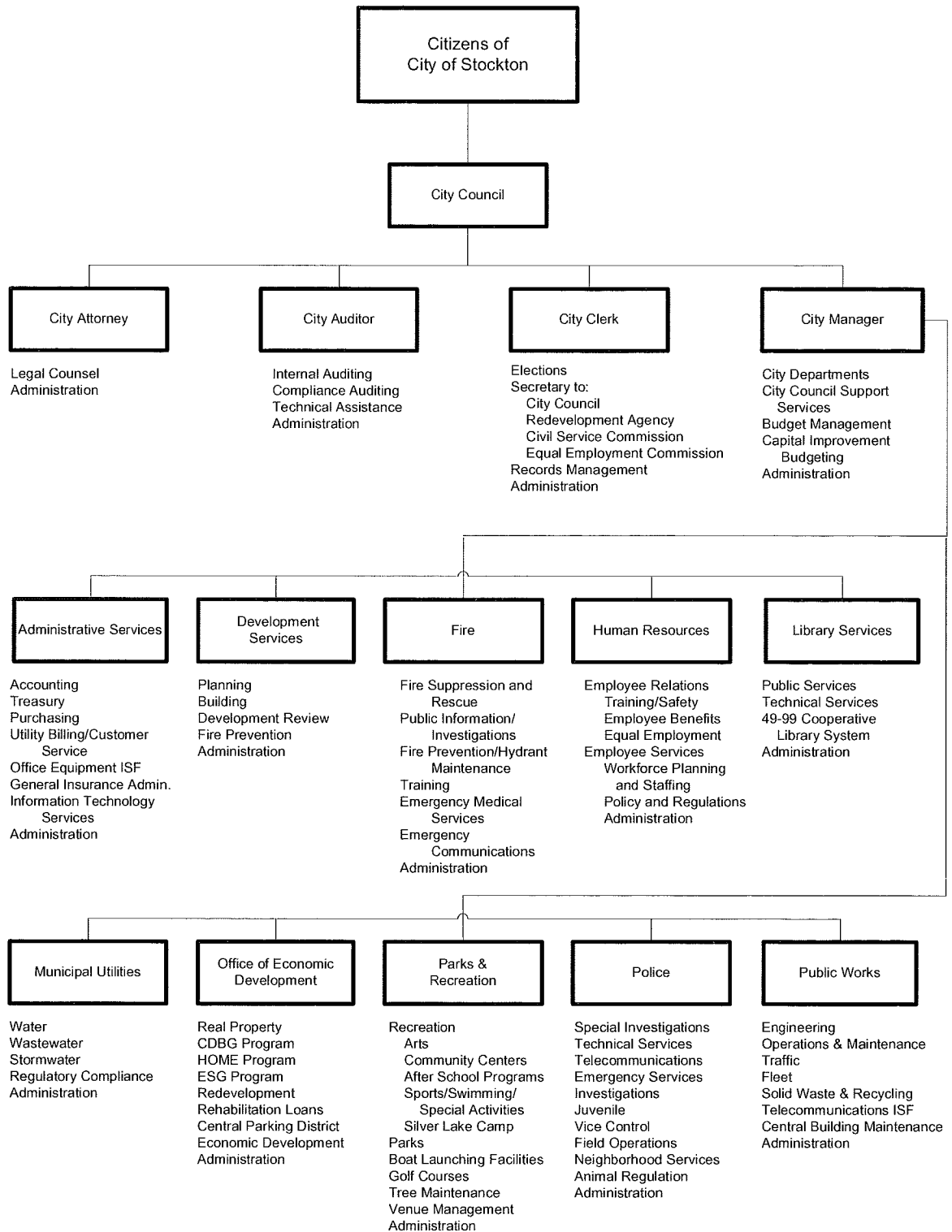
- Stockton Unified
- Lincoln Unified
- Manteca Unified
- Lodi Unified

#### HIGHER EDUCATION

- San Joaquin Delta College
- University of the Pacific
- CA State University Stanislaus-Stockton
- Multiple business & vocational schools

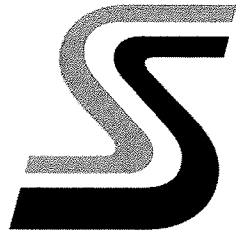
### SCHOOL ENROLLMENT





**CITY OF STOCKTON  
ORGANIZATION CHART**





CITY OF STOCKTON

SUMMARIES



**APPROPRIATION SUMMARIES**

## ***APPROPRIATION SUMMARIES***

This summary section uses a number of formats to provide a quick reference to the appropriation and revenue of funds under City Council authority. It allows a deeper understanding of the City's budget by comparing the budget to past years. The legal requirement to note the City's compliance with the State Constitutional Appropriation Limit and the City's Debt Margin and General Fund bonded indebtedness are also included in this section.

# Stockton



**2004**  
**1999**

**CITY OF STOCKTON 2006-07 BUDGET**  
**SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Fund Balance July 1, 2006	Estimated Revenue	Transfers & Loans In	Funds Available FY 06-07
<b><u>GENERAL FUND</u></b>				
General Fund (010)	\$3,819,118	\$176,180,521	\$10,487,909	\$190,487,548
<b><u>ENTERPRISE FUNDS</u></b>				
Golf Course Fund (481)	\$160,553	\$2,843,974	\$0	\$3,004,527
<u>Municipal Utilities</u>				
Storm Water Fund (441)	\$1,270,401	\$5,153,624	\$0	\$6,424,025
Wastewater Fund (431)	\$2,598,972	\$33,958,047	\$0	\$36,557,019
Water Fund (421)	\$7,999,204	\$23,794,439	\$0	\$31,793,643
Enterprise Totals	\$12,029,130	\$65,750,084	\$0	\$72,968,072
<b><u>SPECIAL REVENUE FUNDS</u></b>				
Asset Forfeiture (023)	\$324,736	\$110,000	\$0	\$434,736
Boat Launching Facilities (045)	\$18,693	\$232,000	\$0	\$250,693
Development Services Fund (048)	\$550,000	\$20,991,634	\$0	\$21,541,634
Emergency Communications Fund (042)	\$299,564	\$6,642,760	\$0	\$6,942,324
Emergency Medical Transport (043)	(\$1,596,800)	\$0	\$0	(\$1,596,800)
Library Services (041)	\$1,374,529	\$6,375,225	\$7,542,644	\$15,292,398
Public Facility Administration Fund (999)	\$1,225,000	\$1,775,000	\$0	\$3,000,000
Recreation Fund (044)	\$0	\$9,757,260	\$5,834,102	\$15,591,362
Safe Neighborhoods Measure W (081)	\$898,182	\$9,110,000	\$0	\$10,008,182
Solid Waste and Recycling Fund (047)	\$357,200	\$1,146,343	\$0	\$1,503,543
Special Revenue Totals	\$3,451,104	\$56,140,222	\$13,376,746	\$72,968,072
<b><u>DISTRICT BUDGET FUNDS</u></b>				
Central Parking District (416)	\$665,825	\$4,819,779	\$0	\$5,485,604
Central Parking Construction Reserve (417)	\$0	\$0	\$1,190,439	\$1,190,439
District Totals	\$665,825	\$4,819,779	\$1,190,439	\$6,676,043
<b><u>INTERNAL SERVICE FUNDS *</u></b>				
<u>Equipment Funds</u>				
Equipment (505)	\$609,145	\$467,705	\$0	\$1,076,850
Fleet (Vehicles) (501)	\$786,013	\$7,778,383	\$158,000	\$8,722,396
<u>Insurance Funds</u>				
Compensated Absences (562)	\$3,219,107	\$4,008,909	\$0	\$7,228,016
Health Benefits (552)	\$776,135	\$26,247,341	\$0	\$27,023,476
Long Term Disability-Life Ins. (557)	\$1,012,051	\$1,500,090	\$0	\$2,512,141
Retirement Benefits (PERS) (561)	\$3,137,586	\$36,678,428	\$0	\$39,816,014
Risk Management (541)	\$2,691,351	\$4,198,796	\$0	\$6,890,147
Unemployment (556)	\$0	\$318,050	\$0	\$318,050
Worker's Compensation (551)	\$14,901,597	\$13,965,614	\$0	\$28,867,211
<u>Technology Service Funds</u>				
Information Technology (502)	\$1,206,736	\$5,277,288	\$600,000	\$7,084,024
Radio Equipment (503)	\$638,831	\$963,491	\$92,000	\$1,694,322
Telecommunications (504)	\$2,527,183	\$598,608	\$0	\$3,125,791
<u>Service Funds</u>				
Central Duplicating (508)	\$0	\$570,205	\$0	\$570,205
<b><u>CAPITAL IMPROVEMENT FUNDS</u></b>				
Public Art Fund (306)	\$32,000	\$140,140	\$0	\$172,140

\* Internal Service Fund Balances are appropriated as contingency amounts. Unexpended funds carry over as a fund balance as of July 1 of the following year.

**CITY OF STOCKTON 2006-07 BUDGET  
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2007
<b><u>GENERAL FUND</u></b>			
General Fund (010)	\$172,353,347	\$14,315,083	\$3,819,118
<b><u>ENTERPRISE FUNDS</u></b>			
Golf Course Fund (481)	\$2,847,312	\$0	\$157,215
<b><u>Municipal Utilities</u></b>			
Storm Water Fund (441)	\$4,549,034	\$770,534	\$1,104,457
Wastewater Fund (431)	\$28,975,249	\$4,563,510	\$3,018,260
Water Fund (421)	\$19,227,609	\$1,590,374	\$10,975,660
Enterprise Totals	\$55,599,204	\$6,924,418	\$15,255,592
<b><u>SPECIAL REVENUE FUNDS</u></b>			
Asset Forfeiture (023)	\$278,850	\$0	\$155,886
Boat Launching Facilities (045)	\$177,469	\$0	\$73,224
Development Services Fund (048)	\$16,319,505	\$5,218,700	\$3,429
Emergency Communications Fund (042)	\$6,020,980	\$0	\$921,344
Emergency Medical Transport (043)	\$0	\$0	(\$1,596,800)
Library Services (041)	\$13,886,812	\$0	\$1,405,586
Public Facility Administration Fund (999)	\$2,305,970	\$0	\$694,030
Recreation Fund (044)	\$15,590,375	\$0	\$987
Safe Neighborhoods Measure W (081)	\$9,719,518	\$250,000	\$38,664
Solid Waste and Recycling Fund (047)	\$991,694	\$0	\$511,849
Special Revenue Totals	\$65,291,173	\$5,468,700	\$2,208,199
<b><u>DISTRICT BUDGET FUNDS</u></b>			
Central Parking District (416)	\$2,151,905	\$3,027,785	\$305,914
Central Parking Construction Reserve (417)	\$1,190,439	\$0	\$0
District Totals	\$3,342,344	\$3,027,785	\$305,914
<b><u>INTERNAL SERVICE FUNDS *</u></b>			
<b><u>Equipment Funds</u></b>			
Equipment (505)	\$1,076,850	\$0	\$0
Fleet (Vehicles) (501)	\$8,722,396	\$0	\$0
<b><u>Insurance Funds</u></b>			
Compensated Absences (562)	\$7,228,016	\$0	\$0
Health Benefits (552)	\$27,023,476	\$0	\$0
Long Term Disability-Life Ins. (557)	\$2,512,141	\$0	\$0
Retirement Benefits (PERS) (561)	\$39,816,014	\$0	\$0
Risk Management (541)	\$6,190,147	\$700,000	\$0
Unemployment (556)	\$318,050	\$0	\$0
Worker's Compensation (551)	\$28,867,211	\$0	\$0
<b><u>Technology Service Funds</u></b>			
Information Technology (502)	\$7,084,024	\$0	\$0
Radio Equipment (503)	\$1,694,322	\$0	\$0
Telecommunications (504)	\$3,125,791	\$0	\$0
<b><u>Service Funds</u></b>			
Central Duplicating (508)	\$570,205	\$0	\$0
<b><u>CAPITAL IMPROVEMENT FUNDS</u></b>			
Public Art Fund (306)	\$140,140	\$0	\$32,000

**CITY OF STOCKTON 2006-07 BUDGET  
SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Fund Balance July 1, 2006	Estimated Revenue	Transfers & Loans In	Funds Available FY 06-07
<b><u>GRANT FUNDS</u></b>				
Community Dev Block Grant (052,054,062)	\$6,315,108	\$4,895,418	\$325,000	\$11,535,526
Emergency Shelter Grant (057)	\$0	\$183,550	\$0	\$183,550
HOME Program Grant (058,059)	\$5,486,940	\$3,280,421	\$0	\$8,767,361
General Government Grants (020)	\$1,470,155	\$70,000	\$0	\$1,540,155
Grant Totals	\$13,272,203	\$8,429,389	\$325,000	\$22,026,592
<b><u>PERMANENT/SPECIAL FUNDS</u></b>				
Fire Department (646)	\$68,613	\$85,450	\$0	\$154,063
General Government (642)	\$5,350	\$9,000	\$0	\$14,350
General Government Permanent (627)	\$47,408	\$621	\$0	\$48,029
Library (644)	\$136,406	\$424,005	\$0	\$560,411
Library Permanent (621; 622; 626; 628)	\$3,908	\$0	\$0	\$3,908
Parks & Recreation (643)	\$177,342	\$48,593	\$0	\$225,880
Parks & Rec Permanent (624; 625; 626)	\$50,730	\$915	\$0	\$51,645
Police Department (645)	\$110,153	\$132,780	\$0	\$242,933
Stockton Arts Commission (641)	\$62,640	\$40,764	\$0	\$103,404
Permanent/Special Fund Totals	\$662,550	\$742,128	\$0	\$1,404,623
<b><u>CAPITAL IMPROVEMENT FUNDS</u></b>				
Capital Improvement Fund (301)	\$0	\$79,000	\$6,462,209	\$6,541,209
Gas Tax 2105-2107.5 (030)	\$0	\$5,347,000	\$0	\$5,347,000
Infrastructure Improvement (303)	\$0	\$0	\$0	\$0
Infrastructure Reinvestment (307)	\$0	\$800,000	\$0	\$800,000
Measure K Sales Tax (080)	\$17,500	\$3,895,000	\$0	\$3,912,500
<b><u>Public Facilities Fees</u></b>				
Air Quality Fund (990)	\$1,400	\$960,000	\$0	\$961,400
City Office Space Fund (930)	\$25,000	\$782,000	\$0	\$807,000
Community Rec. Center Fund (920-926)	\$1,300	\$812,000	\$0	\$813,300
Fire Station Fund (940 - 946)	\$735,000	\$1,288,000	\$0	\$2,023,000
Library Fund (950 - 956)	\$35,000	\$1,638,000	\$0	\$1,673,000
Parkland Fund (970-976)	\$3,152,000	\$4,912,000	\$0	\$8,064,000
Police Station Fund (960)	\$1,700	\$1,675,000	\$0	\$1,676,700
Street Improvements Fund (910-917)	\$745,000	\$29,316,000	\$0	\$30,061,000
Street Lights Fund (980-986)	\$185,000	\$32,500	\$0	\$217,500
Street Name Signs Fund (979)	\$0	\$12,000	\$0	\$12,000
Street Tree Fund (978)	\$0	\$224,000	\$0	\$224,000
Traffic Signal Fund (900-904, 302)	\$799,280	\$579,800	\$0	\$1,379,080
Wastewater Connection (434)	\$30,648,201	\$14,596,181	\$0	\$45,244,382
Water Connection Fund (424)	\$3,715,510	\$3,700,205	\$0	\$7,415,715
Transportation Development Act (034)	\$0	\$201,000	\$0	\$201,000
Capital Fund Totals	\$40,061,891	\$70,849,686	\$6,462,209	\$117,373,786
<b><u>REDEVELOPMENT AGENCY</u></b>				
Redevelopment Agency (330-341) **	\$0	\$0	\$350,000	\$0

\*\* The Redevelopment Agency budget is approved under separate cover and included in this budget document as supplemental information.

**CITY OF STOCKTON 2006-07 BUDGET**  
**SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES**

	Estimated Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2007
<b><u>GRANT FUNDS</u></b>			
Community Dev Block Grant (052,054,062)	\$11,185,526	\$350,000	\$0
Emergency Shelter Grant (057)	\$183,550	\$0	\$0
HOME Program Grant (058,059)	\$8,767,361	\$0	\$0
General Government Grants (020)	\$1,540,155	\$0	\$0
Grant Totals	\$21,676,592	\$350,000	\$0
<b><u>PERMANENT/SPECIAL FUNDS</u></b>			
Fire Department (646)	\$154,063	\$0	\$0
General Government (642)	\$14,350	\$0	\$0
General Government Permanent (627)	\$48,029	\$0	\$0
Library (644)	\$560,411	\$0	\$0
Library Permanent (621; 622; 626; 628)	\$3,908	\$0	\$0
Parks & Recreation (643)	\$225,880	\$0	\$0
Parks & Rec Permanent (624; 625; 626)	\$51,645	\$0	\$0
Police Department (645)	\$242,933	\$0	\$0
Stockton Arts Commission (641)	\$103,404	\$0	\$0
Permanent/Special Fund Totals	\$1,404,623	\$0	\$0
<b><u>CAPITAL IMPROVEMENT FUNDS</u></b>			
Capital Improvement Fund (301)	\$5,920,000	\$0	\$621,209
Gas Tax 2105-2107.5 (030)	\$0	\$5,347,000	\$0
Infrastructure Improvement (303)	\$0	\$0	\$0
Infrastructure Reinvestment (307)	\$800,000	\$0	\$0
Measure K Sales Tax (080)	\$3,850,000	\$0	\$62,500
<b><u>Public Facilities Fees</u></b>			
Air Quality Fund (990)	\$250,000	\$0	\$711,400
City Office Space Fund (930)	\$0	\$0	\$807,000
Community Rec. Center Fund (920-926)	\$0	\$0	\$813,300
Fire Station Fund (940 - 946)	\$2,000,000	\$0	\$23,000
Library Fund (950 - 956)	\$700,000	\$0	\$973,000
Parkland Fund (970-976)	\$7,764,000	\$0	\$300,000
Police Station Fund (960)	\$931,153	\$0	\$745,547
Street Improvements Fund (910-917)	\$24,141,000	\$0	\$5,920,000
Street Lights Fund (980-986)	\$95,000	\$0	\$122,500
Street Name Signs Fund (979)	\$0	\$0	\$12,000
Street Tree Fund (978)	\$175,000	\$0	\$49,000
Traffic Signal Fund (900-904, 302)	\$1,275,000	\$0	\$104,080
Wastewater Connection (434)	\$8,680,755	\$0	\$36,563,627
Water Connection Fund (424)	\$3,910,437	\$0	\$3,505,278
Transportation Development Act (034)	\$173,000	\$0	\$28,000
Capital Fund Totals	\$60,665,345	\$5,347,000	\$51,361,441
<b><u>REDEVELOPMENT AGENCY</u></b>			
Redevelopment Agency (330-341) **	\$0	\$385,000	\$0

**2006-2007 INTERFUND TRANSFERS  
TRANSFERS IN & LOANS**

**Operating Transfers**

**TO GENERAL FUND (010) from:**

Gas Tax 2105-2107.5 Fund (030) <sup>(1)</sup>	\$5,347,000	
Development Services Fund (048)	\$1,618,700	
Water Fund (421) <sup>(2)</sup>	\$795,187	
Wastewater Fund (431) <sup>(2)</sup>	\$2,281,755	
Stormwater Fund (441) <sup>(2)</sup>	\$385,267	
	\$385,267	\$10,427,909

**TO CAPITAL PROJECTS FUND (301) from:**

Development Services Fund (048)	\$3,000,000	
Water Fund (421) <sup>(2)</sup>	\$795,187	
Wastewater Fund (431) <sup>(2)</sup>	\$2,281,755	
Stormwater Fund (441) <sup>(2)</sup>	\$385,267	
	\$385,267	\$6,462,209

**TO LIBRARY FUND (041) from:**

General Fund (010)		\$6,842,644
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**TO RECREATION FUND (044) from:**

General Fund (010)		\$5,834,102
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**TO DEBT SERVICE FUND (201) from:**

Central Parking District Fund (416)		\$1,837,346
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**TO INTERNAL SERVICE FUND INFORMATION TECHNOLOGY (502) from:**

Development Services Fund (048) <sup>(3)</sup>		\$600,000
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**2006-2007 INTERFUND TRANSFERS  
TRANSFERS IN & LOANS**

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**Capital Transfers**

**TO LIBRARY FUND (041) from:**

Internal Service Fund General Insurance (541)	\$700,000
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**TO CENTRAL PARKING CONSTRUCTION RESERVE FUND (417) from:**

Central Parking District Fund (416)	\$1,190,439
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**TO INTERNAL SERVICE FUND RADIO EQUIPMENT (503) from:**

Public Safety Tax - Measure W <sup>(4)</sup>	\$92,000
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**TO INTERNAL SERVICE FUND CENTRAL GARAGE (501) from:**

Public Safety Tax - Measure W <sup>(4)</sup>	\$158,000
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**Loan Repayments**

**TO GENERAL FUND (010) from:**

Port Industrial Fund (336)	\$60,000
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**TO COMMUNITY DEVELOPMENT BLOCK GRANT (054) from:**

Merged Midtown Fund (337)	\$50,000	
Merged South Stockton Fund (338)	\$200,000	
North Stockton Fund (340)	\$75,000	
		\$325,000

**Interfund Loans**

**TO WEST END REDEVELOPMENT AGENCY FUND (334) from:**

Community Development Block Grant Fund (052) <sup>(5)</sup>	\$350,000
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**TOTAL TRANSFERS-IN**

**\$34,879,649**

<sup>(1)</sup> Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

<sup>(2)</sup> Land utilization transfer from MUD to the General Fund (1/2) and Capital Improvement Projects Fund (1/2).

<sup>(3)</sup> Technology fee revenue will be transferred to Information Technology as appropriate expenditures are incurred.

<sup>(4)</sup> Vehicles and radio equipment will be purchased and capitalized in the appropriate ISF fund. The reimbursing transfer from Measure W will be for the actual amount of the purchase.

<sup>(5)</sup> Long term loan, subject to standard CDBG/RDA loan terms.

**2006-2007 INTERFUND TRANSFERS  
TRANSFERS OUT & LOANS**

**Operating Transfers**

**FROM GENERAL FUND (010) to:**

Library Fund (041)	\$6,842,644	
Recreation Fund (044)	\$5,834,102	
		\$12,676,746

**FROM GAS TAX 2105 FUND (030) to:**

General Fund (010) <sup>(1)</sup>		\$5,347,000
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**FROM DEVELOPMENT SERVICES (048) to:**

General Fund (010)	\$1,618,700	
Capital Projects Fund (301)	\$3,000,000	
Internal Service Fund Information Technology (502) <sup>(3)</sup>	\$600,000	
		\$5,218,700

**FROM CENTRAL PARKING DISTRICT (416) to:**

Debt Service Fund (201)		\$1,837,346
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**FROM WATER FUND (421) to:**

General Fund (010) <sup>(2)</sup>	\$795,187	
Capital Projects Fund (301) <sup>(2)</sup>	\$795,187	
		\$1,590,374

**FROM WASTEWATER FUND (431) to:**

General Fund (010) <sup>(2)</sup>	\$2,281,755	
Capital Projects Fund (301) <sup>(2)</sup>	\$2,281,755	
		\$4,563,510

**FROM STORM WATER FUND (441) to:**

General Fund (010) <sup>(2)</sup>	\$385,267	
Capital Projects Fund (301) <sup>(2)</sup>	\$385,267	
		\$770,534

**Capital Transfers**

**FROM PUBLIC SAFETY TAX - MEASURE W (081) to:**

Internal Service Fund Central Garage (501) <sup>(4)</sup>	\$158,000	
Internal Service Fund Radio Equipment (503) <sup>(4)</sup>	\$92,000	
		\$250,000

**FROM CENTRAL PARKING DISTRICT (416) to:**

Central Parking Construction Reserve (417)		\$1,190,439
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**FROM INTERNAL SERVICE FUND GENERAL INSURANCE (541) to:**

Library Fund (041)		\$700,000
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**2006-2007 INTERFUND TRANSFERS  
TRANSFERS OUT & LOANS**

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**Loan Repayments**

**FROM REDEVELOPMENT AGENCY (PORT INDUSTRIAL) FUND (336) to:**

General Fund (010)	\$60,000
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**FROM MERGED MIDTOWN REDEVELOPMENT FUND (337) to:**

Community Development Block Grant Fund (054)	\$50,000
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**FROM REDEVELOPMENT AGENCY (NORTH STOCKTON) FUND (340) to:**

Community Development Block Grant Fund (054)	\$75,000
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**FROM REDEVELOPMENT AGENCY (SOUTH STOCKTON) FUND (338) to:**

Community Development Block Grant Fund (054)	\$200,000
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**Interfund Loans**

**FROM COMMUNITY DEVELOPMENT BLOCK GRANT FUND (052) to:**

West End Redevelopment Fund (334) <sup>(5)</sup>	\$350,000
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**TOTAL TRANSFERS-OUT**

**\$34,879,649**

**FROM GENERAL FUND (010) to:**

General Fund (010) Designation <sup>(6)</sup>	\$1,638,337
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**Notes:**

Interfund transfers related to the Redevelopment Agency are identified in the Agency section. Transfers are permitted from fund balances to other funds and appropriate accounts, but only for liability, regulatory, and capital/equipment requirements. Appropriations and transfers during the year for capital related projects may become loans as determined by the City Manager.

- <sup>(1)</sup> Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.
- <sup>(2)</sup> Land utilization transfer from MUD to the General Fund (1/2) and Capital Improvement Projects Fund (1/2).
- <sup>(3)</sup> Technology fee revenue will be transferred to Information Technology as appropriate expenditures are incurred.
- <sup>(4)</sup> Vehicles and radio equipment will be purchased and capitalized in the appropriate ISF fund. The reimbursing transfer from Measure W will be for the actual amount of the purchase.
- <sup>(5)</sup> Long term loan subject to standard CDBG/RDA loan terms.
- <sup>(6)</sup> Estimated 6-30-07 transfer to designation for economic uncertainty based on revenues in excess of appropriation.

## GENERAL FUND BALANCE PROJECTIONS

	2004-05 Actual	2005-06 Projected	2006-07 Budget
<b>BEGINNING FUND BALANCE</b>	<b>\$3,515,670</b>	<b>\$3,819,118</b>	<b>\$3,819,118</b>
<b>REVENUE</b>			
Revenue	164,857,457	165,662,405	176,180,521
Transfers In/Loan Repay	13,131,492	12,316,067	10,487,909
<b>TOTAL REVENUE/TRANSFERS IN</b>	<b>\$177,988,949</b>	<b>\$177,978,472</b>	<b>\$186,668,430</b>
<b>EXPENSES</b>			
<b>Operating Expenses</b>			
Employee Services	129,999,495	136,743,956	144,057,900
Other Services	22,137,122	23,148,311	23,872,517
Materials & Supplies	2,768,549	2,938,342	3,177,587
Other Expenses	1,102,336	937,056	1,119,843
Capital Outlay	106,663	9,000	125,500
	156,114,165	163,776,665	172,353,347
Total Transfers Out/Designations	21,571,336	14,201,807	14,315,083
<b>TOTAL EXPENSES/TRANSFERS OUT</b>	<b>\$177,685,501</b>	<b>\$177,978,472</b>	<b>\$186,668,430</b>
<b>ENDING FUND BALANCE</b>	<b>\$3,819,118</b>	<b>\$3,819,118</b>	<b>\$3,819,118</b>

## OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07	VARIANCE
<b>General Government - Depts.</b>				
Administrative Services (010-1300)	\$5,017,524	\$5,257,114	\$3,225,232	(\$2,031,882)
City Attorney (010-1400)	\$801,303	\$1,135,802	\$1,198,271	\$62,469
City Auditor (010-1900)	\$509,000	\$597,901	\$687,618	\$89,717
City Clerk (010-1100)	\$1,136,866	\$938,297	\$989,903	\$51,606
City Council (010-1000)	\$491,808	\$586,686	\$618,954	\$32,268
City Manager (010-1200)	\$1,377,238	\$1,137,880	\$1,537,477	\$399,597
Human Resources (010-1600)	\$1,855,508	\$1,954,166	\$2,061,645	\$107,479
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$11,189,247</b>	<b>\$11,607,846</b>	<b>\$10,319,100</b>	<b>(\$1,288,746)</b>
<b>General Government - Non-Dept.</b>				
Non-Departmental (010-0130)	\$1,113,903	\$1,472,644	\$1,653,639	\$180,995
<b>Economic Development and Housing</b>				
City Manager Economic Dev. (010-1230)	\$850,085	\$1,011,914	\$0	(\$1,011,914)
Office of Economic Dev. (010-1700)	\$68,719	\$72,498	\$733,053	\$660,555
<b>TOTAL HOUSING/ECON DEV</b>	<b>\$918,804</b>	<b>\$1,084,412</b>	<b>\$733,053</b>	<b>(\$351,359)</b>
<b>Parks</b>				
Parks (010-3600)	\$7,675,884	\$7,921,171	\$8,356,835	\$435,664
<b>Public Safety</b>				
Fire (010-2600)	\$42,819,980	\$43,907,260	\$46,672,011	\$2,764,751
Police (010-2400)	\$78,641,212	\$84,011,770	\$90,648,441	\$6,636,671
<b>TOTAL PUBLIC SAFETY</b>	<b>\$121,461,192</b>	<b>\$127,919,030</b>	<b>\$137,320,452</b>	<b>\$9,401,422</b>
<b>Public Works</b>				
Public Works (010-3000)	\$13,452,554	\$13,442,253	\$13,661,577	\$219,324
SJAFA (010-0137)	\$308,437	\$333,088	\$308,691	(\$24,397)
<b>TOTAL PUBLIC WORKS</b>	<b>\$13,760,991</b>	<b>\$13,775,341</b>	<b>\$13,970,268</b>	<b>\$194,927</b>
<b>TOTAL GENERAL FUND</b>	<b>\$156,120,021</b>	<b>\$163,780,444</b>	<b>\$172,353,347</b>	<b>\$8,572,903</b>

## OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07	VARIANCE
<b>Enterprise Funds</b>				
Garden Refuse Collection (455)	\$1,383	\$0	\$0	\$0
Golf Courses (481)	\$2,253,069	\$2,846,425	\$2,847,312	\$887
Municipal Utilities				
Stormwater Utility (441)	\$3,568,978	\$4,536,547	\$4,549,034	\$12,487
Wastewater Utility (431)	\$16,484,239	\$21,187,284	\$26,505,249	\$5,317,965
Water Utility (421)	\$10,406,436	\$13,680,400	\$17,497,609	\$3,817,209
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$32,714,105</b>	<b>\$42,250,656</b>	<b>\$51,399,204</b>	<b>\$9,148,548</b>
<b>Development Services</b>				
Development Services (048)	\$13,375,352	\$15,726,671	\$16,319,505	\$592,834
<b>Public Safety Special Revenue</b>				
Emergency Medical Transport (043)	\$5,021,933	\$5,355,819	\$0	(\$5,355,819)
Emergency Communications (042)	\$4,239,091	\$5,420,800	\$6,020,980	\$600,180
Safe Neighborhoods Measure (081)	\$1,927,885	\$8,100,329	\$9,719,518	\$1,619,189
<b>TOTAL SAFETY SPECIAL FUNDS</b>	<b>\$11,188,909</b>	<b>\$18,876,948</b>	<b>\$15,740,498</b>	<b>(\$3,136,450)</b>
<b>Library Services</b>				
Library (041)	\$11,175,429	\$13,008,423	\$13,186,812	\$178,389
<b>Recreation Services</b>				
Recreation Services (044)	\$8,289,028	\$12,860,794	\$15,590,375	\$2,729,581
<b>District Budget Funds</b>				
Central Parking District (416, 417)	\$2,119,368	\$3,608,287	\$3,342,344	(\$265,943)
<b>Public Facility Fees</b>				
Public Facility Fees (900-999, 424, 434)	\$5,859,932	\$5,502,063	\$7,486,315	\$1,984,252
<b>Other Funds</b>				
Special Revenue Funds	\$1,090,682	\$1,530,082	\$1,448,013	(\$82,069)
Grant Funds	\$10,577,707	\$25,272,693	\$21,656,592	(\$3,616,101)
Permanent/Special Funds	\$781,363	\$1,218,964	\$1,404,623	\$185,659
<b>TOTAL OTHER FUNDS</b>	<b>\$12,449,752</b>	<b>\$28,021,739</b>	<b>\$24,509,228</b>	<b>(\$3,512,511)</b>
<b>TOTAL BUDGET</b>	<b>\$247,124,920</b>	<b>\$290,114,896</b>	<b>\$319,927,628</b>	<b>\$14,072,234</b>

## SUMMARY OF 2006-07 BUDGET APPROPRIATIONS

<b>FUND</b>	<b>OPERATING</b>	<b>CAPITAL PROJECTS</b>	<b>TOTAL APPROPRIATION</b>
<b>General Fund</b>	<b>\$172,353,347</b>	<b>\$0</b>	<b>\$172,353,347</b>
<b><u>Enterprise Funds:</u></b>			
Golf Course Fund	\$2,847,312	\$0	\$2,847,312
Storm Water Fund	\$4,549,034	\$0	\$4,549,034
Wastewater Fund	\$26,505,249	\$2,470,000	\$28,975,249
Water Fund	\$17,497,609	\$1,730,000	\$19,227,609
<b>Total Enterprise Funds</b>	<b>\$51,399,204</b>	<b>\$4,200,000</b>	<b>\$55,599,204</b>
<b><u>Special Revenue Funds:</u></b>			
Asset Forfeiture	\$278,850	\$0	\$278,850
Boat Launching Facilities	\$177,469	\$0	\$177,469
Development Services	\$16,319,505	\$0	\$16,319,505
Emergency Communications	\$6,020,980	\$0	\$6,020,980
Emergency Medical Transport	\$0	\$0	\$0
Library Services	\$13,186,812	\$700,000	\$13,886,812
Public Facility Administration	\$2,305,970	\$0	\$2,305,970
Recreation Services	\$15,590,375	\$0	\$15,590,375
Safe Neighborhoods Measure	\$9,719,518	\$0	\$9,719,518
Solid Waste & Recycling	\$991,694	\$0	\$991,694
<b>Total Special Revenue Funds</b>	<b>\$64,591,173</b>	<b>\$700,000</b>	<b>\$65,291,173</b>
<b>Central Parking District</b>	<b>\$3,342,344</b>	<b>\$0</b>	<b>\$3,342,344</b>
<b>Grant Funds</b>	<b>\$21,656,592</b>	<b>\$20,000</b>	<b>\$21,676,592</b>
<b>Permanent/Special Funds</b>	<b>\$1,404,623</b>	<b>\$0</b>	<b>\$1,404,623</b>
<b><u>Capital Improvement Funds:</u></b>			
Capital Improvement Fund	\$0	\$5,920,000	\$5,920,000
Gas Tax 2105-2107.5	\$0	\$0	\$0
Infrastructure Reinvestment	\$0	\$800,000	\$800,000
Measure K Sales Tax	\$0	\$3,850,000	\$3,850,000
Public Facility Fees Funds	\$5,180,345	\$44,742,000	\$49,922,345
Transportation Development Act	\$0	\$173,000	\$173,000
<b>Total Capital Improvement</b>	<b>\$5,180,345</b>	<b>\$55,485,000</b>	<b>\$60,665,345</b>
<b>TOTAL</b>	<b>\$319,927,628</b>	<b>\$60,405,000</b>	<b>\$380,332,628</b>

## APPROPRIATION LIMIT & BASIS OF ACCOUNTING

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### **Appropriation Limit**

Article XIII B of the State Constitution (Proposition 4 as amended by Proposition 111) limits the taxing authority of the City. The Appropriations Limit is the maximum taxing authority of the City. The Appropriations Subject to Limit is the proposed taxing by the City.

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIII B. The City is within its taxing authority; therefore, the 2006-07 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

<b>APPROPRIATION LIMIT</b> (Dollar Amount in Thousands)	
2006-07 Appropriations Limit	214,154
2006-07 Appropriations Subject to Limit	146,774
Remaining Capacity	67,380

### **Basis of Accounting**

The basis of accounting is a reference to when revenues and expenditures are recognized and reported.

The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects) and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The accrual basis of accounting is used for proprietary funds (enterprise and internal service), and also permanent funds. Under the accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

City budgets are generally consistent with the basis of accounting for their fund. However, the depreciation expense is not budgeted or shown for proprietary or permanent funds in the budget presentation. The budget presentation also does not include book entries for possible interest loss if an asset is not held until maturity. Actual expenditures for a year do not include encumbrances, which roll over and are spent in the following year.



**DEBT LIMIT COMPUTATION**  
**JUNE 30, 2005**  
(Dollar amounts in thousands)

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**Legal Debt Margin**

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within the City boundaries. In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal limit. Since the City of Stockton does not have any outstanding general obligation bonds, the City is not at risk of exceeding its legal debt limit.

**Computation of Legal Debt Margin as of June 30, 2005**

Total Assessed Valuation (less other exemptions)	\$17,087,338
Less: Redevelopment Tax Increments	<u>547,498</u>
Basis of Levy	<u>\$16,539,840</u>
Debt Limit – 15 Percent of Assessed Value (1)	\$2,563,101
Amount of Debt Applicable to Debt Limit	<u>0</u>
LEGAL DEBT MARGIN	<u>\$2,563,101</u>

(1) Section 43605 California Government Code.

Source: San Joaquin County Auditor/Controller's Office and California Municipal Statistics

**NET GENERAL OBLIGATION BONDED DEBT PER CAPITA**  
**Ratio of Net G.O. Bonded Debt to Taxable Assessed Value**  
(Dollar amounts in thousands)

<b>Fiscal Year</b>	<b>Population (1)</b>	<b>Gross Assessed Value</b>	<b>Gross Bonded Debt</b>	<b>Debt Payable from Enterprise Revenue</b>	<b>Net Debt</b>	<b>Ratio of Net Bonded Debt to Assessed Value</b>	<b>Net Bonded Debt per Capita</b>
1996	233,600	8,814,724	0	0	0	0.000	0.0000
1997	236,500	8,790,337	0	0	0	0.000	0.0000
1998	240,100	8,966,865	0	0	0	0.000	0.0000
1999	243,700	9,140,653	0	0	0	0.000	0.0000
2000	247,300	9,534,464	0	0	0	0.000	0.0000
2001	251,100	11,049,631	0	0	0	0.000	0.0000
2002	253,800	12,217,975	0	0	0	0.000	0.0000
2003	261,300	13,534,050	0	0	0	0.000	0.0000
2004	269,100	15,430,540	0	0	0	0.000	0.0000
2005	275,613	18,003,687	0	0	0	0.000	0.0000

2000 Federal Census Population – 243,771 (City)

(1) Population data estimates are as of January 1 of the corresponding year and are not in thousands.

Sources: State of California, Department of Finance, Demographic Research Unit  
City of Stockton Administrative Services Department  
San Joaquin County Auditor/Controller's Office

## CITY DEBT SUMMARY

Cities have primarily three choices in financing their operations and funding public facilities: pay-as-you-go, debt financing and public-private ventures. The City is currently in final stages of developing a Capital Financing and Debt Management Policy that sets the guidelines for issuing debt and provides guidance in the timing and structuring of long-term commitments. Once adopted, the City will consider the issuance of long-term debt obligations only under the conditions outlined in the policy.

The charts below summarize the City's existing long-term debt and future debt obligations related to that debt. It is important to note that none of the existing debt is General Obligation debt of the City's General Fund.

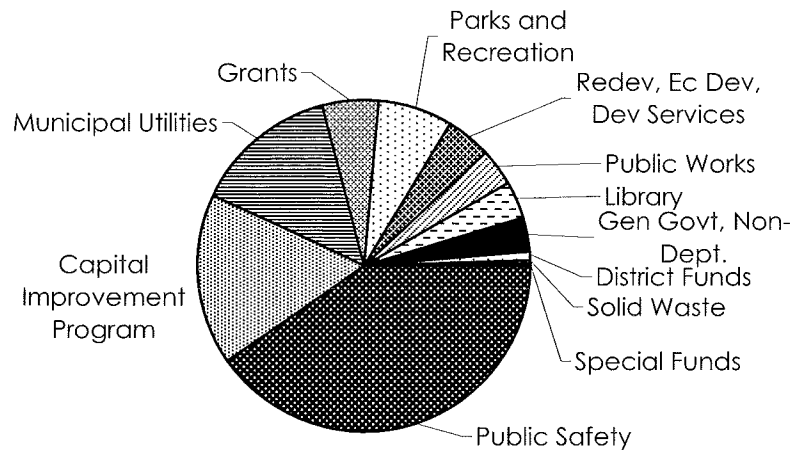
### Outstanding Debt Fiscal Years Ending 2004 and 2005

	2004	2005
<b>General Obligation Bonds</b>	\$ 0	\$ 0
<b>Redevelopment Agency<sup>1</sup></b>		
2003 Certificates of Participation Series 2003A	1,160,000	1,160,000
2003 Certificates of Participation Series 2003B	12,140,000	12,140,000
2004 Stockton Events Center Revenue Bonds	47,000,000	47,000,000
Subtotal – RDA	\$ 60,300,000	\$ 60,300,000
<b>Stockton Public Finance Authority<sup>2</sup></b>		
1998 Wastewater System Project COP	94,080,000	92,220,000
1999 Essential Services Building COP	14,250,000	14,030,000
2002 CSCDA Water Revenue Bonds	13,840,000	13,380,000
2003 Wastewater System Project COP	14,135,000	13,590,000
2004 Lease Revenue Bonds (Parking & CIP)	32,785,000	32,785,000
Subtotal	\$ 169,090,000	\$ 166,005,000
<b>Total</b>	<b>\$ 229,390,000</b>	<b>\$ 226,305,000</b>

<sup>1</sup> Redevelopment Agency debt is secured with tax increments.

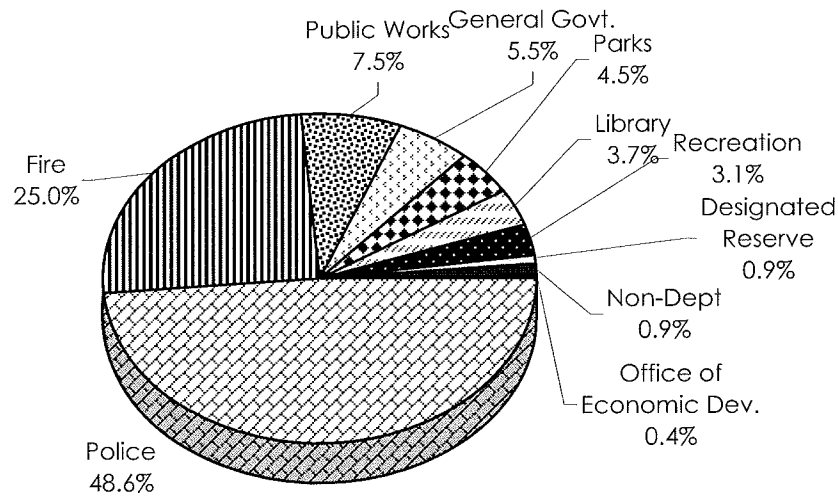
<sup>2</sup> Stockton Public Finance Authority debt is secured by dedicated revenue sources of Enterprise Funds.

## BUDGET DISTRIBUTION BY FUNCTION ALL FUNDS



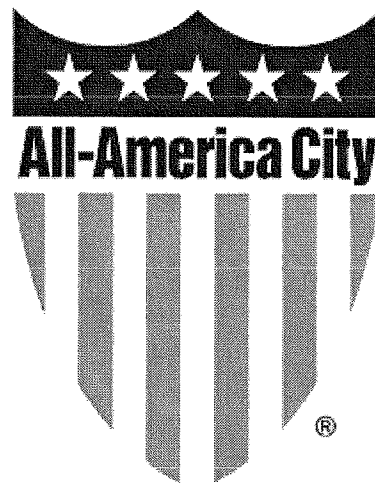
Public Safety	\$153,339,800	40.3%
Capital Improvement Program	\$62,971,315	16.6%
Municipal Utilities	\$52,751,892	13.9%
Grants	\$21,676,592	5.7%
Parks and Recreation	\$26,971,991	7.1%
Redev, Ec Dev, Dev Services	\$17,052,558	4.5%
Public Works	\$13,970,268	3.7%
Library	\$13,886,812	3.7%
Gen Govt, Non-Dept.	\$11,972,739	3.1%
District Funds	\$3,342,344	0.9%
Solid Waste	\$991,694	0.3%
Special Funds	\$1,404,623	0.4%
<hr/>		
<b>TOTAL EXPENSES ALL FUNDS</b>	<b>\$380,332,628</b>	

# **GENERAL FUND OPERATING BUDGET & OPERATING TRANSFERS BY SERVICE PROVIDED**

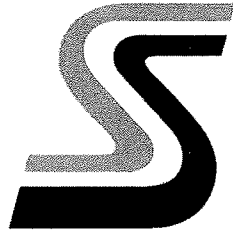


Police	\$90,648,441	48.6%
Fire	\$46,672,011	25.0%
Public Works	\$13,970,268	7.5%
General Government	\$10,319,100	5.5%
Parks	\$8,356,835	4.5%
Library	\$6,842,644	3.7%
Recreation	\$5,834,102	3.1%
Designated Reserve	\$1,638,337	0.9%
Non-Departmental	\$1,653,639	0.9%
Office of Economic Development	\$733,053	0.4%
<hr/>		
Total	\$186,668,430	

# Stockton

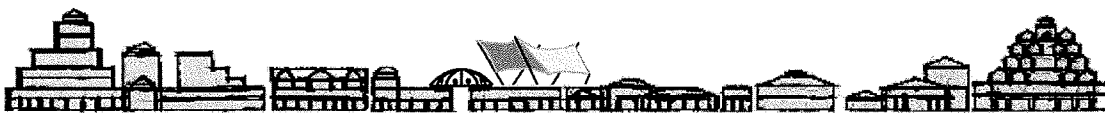


**2004**  
**1999**



# CITY OF STOCKTON

SUMMARIES



**REVENUE SUMMARIES**

## ***REVENUE SUMMARIES***

This section outlines the City's sources of revenue and compares the budget to the previous year's revenue. The City collects revenue from a number of sources. Some revenue, such as taxes, certain licenses and permits, fines, and charges for services, can be used for general purposes. Other revenue, such as special purpose grants, impact fees, gas taxes and sewer fees, can only be used for the specified purpose.

This section also explains the revenue forecasting methodology, and allows a deeper understanding of the City's revenue by comparing the budget to past years.



## REVENUES BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07
<b><u>GENERAL FUND (010)</u></b>			
<b><u>Taxes:</u></b>			
Property Taxes	\$27,086,829	\$28,251,000	\$32,912,873
County Collection Fee	(\$410,337)	(\$600,000)	(\$430,000)
Utility Users Tax	\$34,908,163	\$31,375,000	\$28,500,000
Sales and Use Tax	\$40,639,181	\$46,000,000	\$46,550,000
Franchises	\$9,811,719	\$9,536,000	\$10,227,600
Business Licenses	\$8,873,492	\$8,335,000	\$9,563,618
Transient Occupancy	\$2,160,463	\$2,172,000	\$2,260,000
Document Transfer	\$2,035,677	\$1,600,000	\$2,300,000
Totals	\$125,105,187	\$126,669,000	\$131,884,091
<b><u>Licenses &amp; Permits:</u></b>			
Animal Licenses	\$85,004	\$100,000	\$90,000
Police Dept Permits	\$247,769	\$253,706	\$265,289
Other Licenses & Permits	\$4,553	\$800	\$3,860
Totals	\$337,326	\$354,506	\$359,149
<b><u>Revenues from Other Agencies:</u></b>			
Federal Police Grants			
Homeowners Exemption	\$426,035	\$440,000	\$448,800
Motor Vehicle In-Lieu of Tax	\$14,548,034	\$15,300,000	\$19,970,000
POST Reimbursement	\$149,433	\$130,000	\$135,000
Other Revenue	\$1,072,320	\$207,250	\$184,480
Totals	\$16,195,822	\$16,077,250	\$20,738,280
<b><u>Charges for Current Services:</u></b>			
General Government	\$420,178	\$320,910	\$313,304
Public Safety	\$5,722,298	\$7,257,645	\$6,848,892
Physical Environment	\$1,650,203	\$1,561,460	\$1,566,911
Planning, Building, Housing	\$170,515	\$139,100	\$109,100
Cultural & Recreational	\$10,690	\$20,000	\$10,000
Other Charges for Services	\$72,012	\$169,550	\$184,340
Totals	\$8,045,896	\$9,468,665	\$9,032,547
<b><u>Fines &amp; Forfeitures:</u></b>			
Traffic & Parking Fines	\$1,889,523	\$2,818,000	\$2,825,490
Vehicle Code Fines	\$453,673	\$326,000	\$507,000
DUI Emergency Recovery	\$10,047	\$9,482	\$11,678
Criminal Fines	\$115,392	\$50,000	\$50,000
Misc Fines & Penalties	\$745,277	\$509,339	\$698,100
Totals	\$3,213,912	\$3,712,821	\$4,092,268

## REVENUES BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07
<b><u>Use of Money &amp; Property:</u></b>			
Interest	\$1,143,439	\$608,000	\$518,000
Rentals	\$703,444	\$461,274	\$473,800
Cash Over & Short	(\$3,160)	\$0	\$0
Totals	\$1,843,723	\$1,069,274	\$991,800
<b><u>Other Revenues:</u></b>			
Refunds & Reimbursements	\$5,253,780	\$3,403,670	\$3,306,820
Sale of Property	\$12,397	\$9,000	\$10,500
Cost Recovery Allocations	\$4,726,635	\$5,173,219	\$5,961,966
Miscellaneous Revenues	\$122,779	(\$275,000)	(\$196,900)
Totals	\$10,115,591	\$8,310,889	\$9,082,386
<b>General Fund Totals</b>	<b>\$164,857,457</b>	<b>\$165,662,405</b>	<b>\$176,180,521</b>
<b><u>ENTERPRISE FUNDS</u></b>			
<b><u>Water Fund: (421)</u></b>			
User Fees	\$19,553,015	\$17,958,486	\$23,031,772
Service Penalties	\$410,507	\$329,081	\$557,785
Investment Earnings	\$381,559	\$425,000	\$204,882
Miscellaneous Revenues	\$142,952	\$0	\$0
<b>Water Fund Totals</b>	<b>\$20,488,033</b>	<b>\$18,712,567</b>	<b>\$23,794,439</b>
<b><u>Regional Wastewater Fund: (431)</u></b>			
User Fees	\$30,006,984	\$31,197,036	\$33,198,210
Service Penalties	\$683,621	\$438,102	\$618,598
Investment Earnings	\$843,406	\$727,612	\$117,927
Miscellaneous Revenues	\$624,719	\$58,354	\$23,312
<b>Wastewater Fund Totals</b>	<b>\$32,158,730</b>	<b>\$32,421,104</b>	<b>\$33,958,047</b>
<b><u>Stormwater Fund: (441)</u></b>			
User Fees	\$4,602,730	\$4,657,928	\$4,732,777
Service Penalties	\$97,632	\$133,530	\$108,530
Investment Earnings	\$139,495	\$150,000	\$13,917
Miscellaneous Revenues	\$50,653	\$20,100	\$298,400
<b>Stormwater Fund Totals</b>	<b>\$4,890,510</b>	<b>\$4,961,558</b>	<b>\$5,153,624</b>
<b><u>Golf Course Fund: (481)</u></b>			
User Fees	\$1,927,766	\$1,927,766	\$1,899,335
Rents/Leases/Concessions	\$921,550	\$921,550	\$944,639
Other Revenues	\$0	\$0	\$0
<b>Golf Fund Totals</b>	<b>\$2,849,316</b>	<b>\$2,849,316</b>	<b>\$2,843,974</b>
<b>Enterprise Fund Totals</b>	<b>\$60,386,589</b>	<b>\$58,944,545</b>	<b>\$65,750,084</b>

## REVENUES BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07
<b><u>SPECIAL REVENUE FUNDS</u></b>			
<b><u>DEVELOPMENT SERVICES (048)</u></b>	\$23,647,172	\$26,897,226	\$20,991,634
<b><u>EMERG. MED. TRANSPORT (043)</u></b>	\$4,970,000	\$5,352,198	\$0
<b><u>EMERG. COMMUNICATIONS (042)</u></b>	\$4,252,917	\$6,293,936	\$6,642,760
<b><u>SAFE NEIGHBORHOODS (081)</u></b>	\$1,045,557	\$9,200,000	\$9,110,000
<b><u>LIBRARY SERVICES (041)</u></b>			
E-rate Rebates	\$123,709	\$50,000	\$28,961
County-wide Contribution	\$5,537,798	\$5,397,416	\$5,958,777
PLF State Grant	\$123,399	\$89,962	\$89,962
Fines	\$166,950	\$153,582	\$201,947
Automation Services Contract	\$62,687	\$69,141	\$67,668
Miscellaneous Other Fees	\$84,933	\$81,935	\$27,910
<b><i>Library Services Totals</i></b>	<b>\$6,099,476</b>	<b>\$5,842,036</b>	<b>\$6,375,225</b>
<b><u>RECREATION SERVICES (044)</u></b>	<b>\$2,813,600</b>	<b>\$7,540,437</b>	<b>\$9,757,260</b>
<b><u>OTHER SPECIAL REVENUE FUNDS</u></b>			
Asset Forfeiture (023)	\$16,000	\$26,000	\$110,000
Boat Launching Facilities (045)	\$178,400	\$168,400	\$232,000
Solid Waste & Recycling (047)	\$1,151,982	\$1,073,918	\$1,146,343
<b><i>Other Special Revenue Totals</i></b>	<b>\$1,346,382</b>	<b>\$1,268,318</b>	<b>\$1,488,343</b>
<b><i>Special Revenues Fund Totals</i></b>	<b>\$43,129,547</b>	<b>\$53,194,151</b>	<b>\$54,365,222</b>
<b><u>CENTRAL PARKING DISTRICT (416-417)</u></b>			
Special Assessments	\$732,710	\$796,550	\$950,000
Other Revenues	\$2,016	\$0	\$0
Parking Lots	\$2,089,987	\$2,977,770	\$3,266,645
Revenue Other Agencies	\$81,076	\$137,534	\$82,134
Parking Meters	\$522,689	\$510,000	\$515,000
Investment Earnings	\$25,617	\$6,000	\$6,000
<b><i>Parking District Totals</i></b>	<b>\$3,454,095</b>	<b>\$4,427,854</b>	<b>\$4,819,779</b>

## REVENUES BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07
<b><u>GRANT FUNDS</u></b>			
<b><u>COMMUNITY DEVELOPMENT FUND</u></b>			
CDBG (052)	\$5,879,650	\$5,941,380	\$4,895,418
Emergency Shelter Program (057)	\$281,008	\$183,684	\$183,550
Home Grant Program (058-059)	\$3,751,988	\$3,377,162	\$3,280,421
<b>CDBG Fund Totals</b>	<b>\$9,912,646</b>	<b>\$9,502,226</b>	<b>\$8,359,389</b>
<b><u>SPECIAL PURPOSE GRANTS (020)</u></b>			
Operating Grants	\$2,829,023	\$68,000	\$70,000
Totals	<b>\$2,829,023</b>	<b>\$68,000</b>	<b>\$70,000</b>
<b>Grant Fund Totals</b>	<b>\$12,741,669</b>	<b>\$9,570,226</b>	<b>\$8,429,389</b>
<b><u>PERMANENT/SPECIAL FUNDS</u></b>			
Fire Department (645;646)	\$76,971	\$67,200	\$85,450
General Govt. (642)	\$2,449	\$9,559	\$9,000
General Govt. Permanent (627)	\$1,724	\$1,780	\$621
Library (644)	\$507,303	\$393,078	\$424,005
Library Permanent (621-2; 626-628)	\$2,160	\$488	\$0
Parks & Recreation (643)	\$114,193	\$97,741	\$48,593
Parks & Rec. Permanent (624-626)	\$1,100	\$750	\$915
Police(645)	\$135,619	\$137,500	\$132,780
Stockton Arts Commission (641)	\$37,287	\$68,241	\$40,764
<b>Permanent/Special Fund Totals</b>	<b>\$878,806</b>	<b>\$776,337</b>	<b>\$742,128</b>
<b><u>CAPITAL IMPROVEMENT FUNDS</u></b>			
<b><u>CAPITAL IMPROVEMENT FUNDS (301/303/307)</u></b>			
Amusement Taxes (301)	\$15,800	\$1,215,000	\$4,000
Grants/Donations (301/303/307)	\$0	\$0	\$0
Investment Earnings (301/303/307)	\$854,500	\$500,000	\$75,000
Refunds & Reimbursements (307)	\$0	\$0	\$800,000
<b>CIP Totals</b>	<b>\$870,300</b>	<b>\$1,715,000</b>	<b>\$879,000</b>
<b><u>GAS TAX FUNDS</u></b>			
2105-2107.5 Gas Tax (030)	\$4,845,700	\$5,050,000	\$5,333,000
Transportation Dev Tax (034)	\$170,000	\$184,000	\$201,000
Investment Earnings (030/034)	\$82,890	\$18,000	\$14,000
<b>Gas Tax Funds Totals</b>	<b>\$5,098,590</b>	<b>\$5,252,000</b>	<b>\$5,548,000</b>

## REVENUES BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07
<b><u>MEASURE K SALES TAX FUND (080)</u></b>			
Sales Tax	\$3,600,000	\$3,122,044	\$3,800,000
Grants/Other Government Revenue	\$0	\$0	\$0
Investment Earnings	\$99,800	\$146,940	\$95,000
<b>Measure K Fund Totals</b>	<b>\$3,699,800</b>	<b>\$3,268,984</b>	<b>\$3,895,000</b>
<b><u>PUBLIC FACILITY FEES FUNDS</u></b>			
<b><u>Traffic Signal Impact Funds (900-904)</u></b>			
Impact Fees	\$666,047	\$601,000	\$553,000
Investment Earnings	\$57,966	\$26,000	\$26,800
Totals	\$724,013	\$627,000	\$579,800
<b><u>Street Improvement Impact Funds (910-917)</u></b>			
Impact Fees	\$12,766,531	\$16,719,200	\$28,718,000
Investment Earnings	\$2,892,391	\$564,000	\$598,000
Totals	\$15,658,922	\$17,283,200	\$29,316,000
<b><u>Community Center Impact Funds (920-926)</u></b>			
Impact Fees	\$668,369	\$820,000	\$792,000
Investment Earnings	\$25,201	\$17,000	\$20,000
Totals	\$693,570	\$837,000	\$812,000
<b><u>City Office Impact Fund (930)</u></b>			
Impact Fees	\$720,409	\$828,000	\$770,000
Investment Earnings	\$12,539	\$12,000	\$12,000
Totals	\$732,948	\$840,000	\$782,000
<b><u>Fire Station Impact Funds (940-946)</u></b>			
Impact Fees	\$577,990	\$767,000	\$1,288,000
Investment Earnings	\$8,381	\$0	\$0
Totals	\$586,371	\$767,000	\$1,288,000
<b><u>Library Impact Funds (950-956)</u></b>			
Impact Fees	\$1,241,458	\$1,546,000	\$1,488,000
Investment Earnings	\$217,246	\$145,200	\$150,000
Totals	\$1,458,704	\$1,691,200	\$1,638,000
<b><u>Police Station Impact Fund (960)</u></b>			
Impact Fees	\$1,493,214	\$1,640,000	\$1,640,000
Investment Earnings	\$30,271	\$35,000	\$35,000
Totals	\$1,523,485	\$1,675,000	\$1,675,000
<b><u>Parkland Impact Funds (970-976)</u></b>			
Impact Fees	\$5,491,487	\$6,300,000	\$4,800,000
Investment Earnings	\$265,506	\$222,000	\$112,000
Totals	\$5,756,993	\$6,522,000	\$4,912,000

## REVENUES BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07
<b><u>Tree Impact Fund (978)</u></b>			
Impact Fees	\$90,149	\$305,000	\$215,000
Investment Earnings	\$11,449	\$20,000	\$9,000
Totals	\$101,598	\$325,000	\$224,000
<b><u>Street Sign Impact Fund (979)</u></b>			
Impact Fees	\$9,630	\$25,000	\$10,000
Investment Earnings	\$3,290	\$2,000	\$2,000
Totals	\$12,920	\$27,000	\$12,000
<b><u>Street Light Impact Funds (980-986)</u></b>			
Impact Fees	\$26,752	\$29,200	\$26,300
Investment Earnings	\$8,956	\$6,100	\$6,200
Totals	\$35,708	\$35,300	\$32,500
<b><u>Air Quality Impact Funds (990)</u></b>			
Impact Fees	\$953,113	\$1,035,000	\$950,000
Investment Earnings	\$19,208	\$15,000	\$10,000
Totals	\$972,321	\$1,050,000	\$960,000
<b><u>Public Facilities Administration Fund (999)</u></b>			
Impact Fees	\$2,236,236	\$2,450,000	\$1,750,000
Investment Earnings	\$83,382	\$82,000	\$25,000
Totals	\$2,319,618	\$2,532,000	\$1,775,000
<b><u>Water Impact Fund (424)</u></b>			
Impact Fees	\$1,290,549	\$3,085,095	\$3,444,000
Investment Earnings	\$194,496	\$82,000	\$256,205
Totals	\$1,485,045	\$3,167,095	\$3,700,205
<b><u>Wastewater Impact Fund (434)</u></b>			
Impact Fees	\$15,120,580	\$13,427,079	\$13,260,415
Invest. Earnings/ Ln Repayment	\$1,397,354	\$1,626,947	\$1,335,766
Totals	\$16,517,934	\$15,054,026	\$14,596,181
<b>Public Facility Fees Totals</b>	<b>\$48,580,150</b>	<b>\$52,432,821</b>	<b>\$62,302,686</b>
<b>Capital Improvement Fund Totals</b>	<b>\$58,248,840</b>	<b>\$62,668,805</b>	<b>\$72,624,686</b>

## REVENUES BY FUND

	ACTUAL 2004-05	BUDGET 2005-06	BUDGET 2006-07
<b>REVENUE SUMMARY TOTALS BY FUND</b>			
General Fund	\$164,857,457	\$165,662,405	\$176,180,521
Enterprise Funds	\$60,386,589	\$58,944,545	\$65,750,084
Development Services	\$23,647,172	\$26,897,226	\$20,991,634
Emergency Medical Transport	\$4,970,000	\$5,352,198	\$0
Emergency Communications	\$4,252,917	\$6,293,936	\$6,642,760
Safe Neighborhoods Measure W	\$1,045,557	\$9,200,000	\$9,110,000
Library Services	\$6,099,476	\$5,842,036	\$6,375,225
Recreation Services	\$2,813,600	\$7,540,437	\$9,757,260
Special Revenue Funds	\$1,346,382	\$1,268,318	\$1,488,343
Central Parking District	\$3,454,095	\$4,427,854	\$4,819,779
Community Dev Grant Fund	\$9,912,646	\$9,502,226	\$8,359,389
Special Purpose Grants	\$2,829,023	\$68,000	\$70,000
Permanent/Special Funds	\$878,806	\$776,337	\$742,128
Capital Improvement Funds	\$870,300	\$1,715,000	\$879,000
Gas Tax Fund	\$5,098,590	\$5,252,000	\$5,548,000
Measure K Sales Tax	\$3,699,800	\$3,268,984	\$3,895,000
Public Facility Impact Funds	\$48,580,150	\$52,432,821	\$62,302,686
<b>TOTAL ALL FUNDS</b>	<b>\$344,742,560</b>	<b>\$364,444,323</b>	<b>\$382,911,809</b>

Note: Collection agency bills will be deducted from the applicable revenue rather than charged to an expenditure account. In this way, the revenue estimates contain collection agency costs in the exact amounts owed.

## **BASIS OF FY 2006-07 REVENUE PROJECTION**

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### **GENERAL FUND**

#### **General Fund Summary**

The total General Fund revenue projection for FY 2006-07 is a 6.35% increase from the original Fiscal Year (FY) 2005-06 budget revenue estimate. This increase reflects a strong property tax, sales tax and franchise tax to offset lower growth in utility user taxes. The projection includes an increase in fees tied to the CPI, as well as cost-covering fees and charges.

#### **Taxes**

The majority of the City's General Fund revenue is found in the "Taxes" revenue category. This category comprises 74.9% of total estimated General Fund Revenue in FY 2006-07. The total estimated FY 2006-07 tax revenue of \$131,884,091 is an increase of approximately 4.12% over the estimate in the 2005-06 budget.

Property tax revenue continues to grow in response to a healthy real estate market that increases both property value through new construction, resale of existing properties and property improvement projects. Nonetheless, it is anticipated that the growth will be somewhat lower than in the past two to three years. The 2006-07 Budget predicts a \$4.8 million (17.4%) increase in property tax over the 2005-06 budget. In part, this is due to higher returns than estimated in FY 2005-06. This estimate is also based on the City's taxable assessed valuation in the current fiscal year that increased by a robust 17%, and the County Assessor's county-wide growth projection for next year of 10%.

The Council approved a resolution in FY 2004-05 to reduce the Utility User Tax (UUT) rate from 8% to 6%. The final reduction from 7% to 6% occurs in the 2006-07 fiscal year. Therefore, the FY 2006-07 revenue estimate is approximately 10% below the revised estimate for the current year. Actual revenue from the UUT is affected by multiple factors, including population growth, electric and natural gas rate fluctuations, weather conditions affecting power usage, conservation, growing legislation and competition in affecting the telecommunications industry.

Sales tax is the number one factor in both the Taxes category, as well in overall General Fund revenue, comprising 35.3% of Taxes category and 26.4% of all General Fund revenue. Economic development efforts, as well as a very healthy diversity in the types of businesses located within Stockton, have resulted in a steady growth in sales tax. The Sales Tax revenue estimate is lower for 2006-07 because there was a one-time spike in FY 2005-06 tied to an adjustment in how sales tax is accrued. Additionally, some gains are anticipated in response to a new Use and Sales Tax program. This program will allow the City to self-accrue sales tax that would normally be shared with the County pool.

Business License Tax revenue is projected to decrease by approximately 8.5% from the revised FY 2005-06 budget estimate. This reduction is based on the one-time revenue generated through the Voluntary Compliance Program approved by Council in September 2005. As a result of this program, business owners were offered the opportunity to obtain a business license, renew an expired business license. The methodology of how Business License Tax is assessed and collected is under review by the Finance Division; however, no estimates have been made on the effects to Business License Revenue.

Revenue from the Hotel or Transient Occupancy Tax (TOT) is estimated to remain flat in FY 2006-07, until the new downtown hotel and conference center is completed. Revenue from the Document (Real Property) Transfer Tax is estimated to increase 9.6% over the revised FY 2005-06 budgeted revenue.



## **BASIS OF FY 2006-07 REVENUE PROJECTION**

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### **Licenses and Permits**

This category includes fees such as animal licenses and certain police and fire permits. This category of revenue grew by a modest 1.31%. In part this is due to the fact that the revenue, as well as the expenditures, from street and curb permits were appropriately moved to Development Services-Development Review in FY 2005-06.

### **Revenues from Other Agencies**

This revenue category includes the Motor Vehicle License Fee, the fourth largest General Fund revenue source, as well as the State's financial assistance for Police from federal grant revenue, the Homeowner's Property Tax Exemption Replacement, and several other smaller State allocations. Until FY 2004-05, Booking Fee Relief was also provided by the State; however, this reimbursement was eliminated in FY 2005-06.

The overall rate of growth in Motor Vehicle License Fee (MVLFF) revenue is approximately 3.5%. More importantly, through the agreements reached with the passage of Proposition 1A, FY 2005-06 was the second and final year that the City was required to make a contribution of \$2.7 million to the State of California from its Motor Vehicle License Fee proceeds. Therefore, in FY 2006-07 the City will be able to keep all revenues generated.

The estimate for the Homeowners' Property Tax Exemption allocation is based on information from the County about the current year allocation amount. Peace Officer Standards & Training (POST) reimbursement for police officer training varies from year to year and it is anticipated that the City will receive only 30% of reimbursable training costs from the State in FY 2006-07.

### **Charges for Current Services**

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. The main revenue sources in this category continue to be in the area of public safety.

The FY 2006-07 estimate is slightly lower than the FY 2005-06 budget. Passport fees are down slightly, as the U.S. Post Office has initiated this service at certain facilities. The FY 2006-07 revenue projections for fire suppression service contracts are lower than last year, in part due to the early payoff of a loan to the East Side Fire Protection District. Actual contract rates are determined every year by a formula that involves the Fire Department budget amount and each district's share of assessed property valuation. Rental Inspection Program fees are also included in this category, but lower than last year's estimate.

### **Fines and Forfeitures**

This category includes Traffic/Parking Citation fines along with several smaller fine revenues such as Vehicle Code fines and Criminal fines. Public safety is a high priority and concerted efforts to reduce accidents through camera-documented red light violations and other enforcement efforts is expected to increase revenue in this category. Nonetheless, the City receives only a portion of most fines, and the County also adds a processing fee on fines which limits City revenue.

### **Use of Money and Property**

This category includes interest earnings from investment of available cash balances. Currently the City's investments are in short term securities and those rates are increasing. Rent for use of City owned properties comprises a larger portion of this section in FY 2006-07.

## **BASIS OF FY 2006-07 REVENUE PROJECTION**

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### **Other Revenues**

This category includes Cost Recovery Allocations and a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund that are the legal responsibility of a private party or other separate entity. Cost Recovery Allocation charges are based on annual Full Cost Allocation Plan updates and charges, as well as by engineering staff to capital projects.

### **ENTERPRISE FUNDS**

#### **Stormwater, Wastewater and Water Utilities**

For Water and Wastewater, the user service fee revenue estimates for FY 2006-07 include a proposed adjustment based on the Consumer Price Index. Stormwater service fees are not adjusted because of Proposition 218 requirements.

#### **Golf Courses**

The Golf Courses revenue is based on the five-year schedule of greens fees adopted by Council, which is in effect through December 31, 2006, and the estimated number of rounds played, based on historical data. Promotional programs are being implemented to attract golfers to all courses, as well as minor capital improvements to improve the experience of customers.

### **SPECIAL REVENUE FUNDS**

#### **Development Services**

The Development Services Fund was established in the FY 2002-03 budget. The fund was expanded to include the section of Fire Prevention that provides plan and permit checking, inspections, public education and arson investigations, etc. This was an addition to those services provided by the Community Development and the development review section of Public Works. Development Services is expected to be self-sustaining, and fee increases are incorporated as a part of the budget process to ensure sustainability of the special revenue fund. Revenue in this area is subject to wide fluctuation, based upon permitting and building activity. The FY 2006-2007 revenues estimates are lower based on an anticipated decrease in building permit activity.

#### **Emergency Medical Transport**

The City Fire Department provided ambulance service was discontinued at the end of April 2006.

#### **Emergency Communications**

Based on a long-standing plan, the dispatch services provided by the Fire Department to other cities, fire districts, and private ambulance companies in FY 2006-07 will be charged on the basis of a dispatch fee rate that recovers 100% of the cost of providing the service to those outside agencies. The full cost-recovery rate has been phased in over three years and represents an increase from the 90% cost recovery level in the current fiscal year. The fire dispatch fee revenue estimate for FY 2006-07 is based on a full cost recovery rate of \$28.48 per dispatch. The organizational structure for the Fire Department Emergency Communications Center is under review, which includes the possibility of a Joint Powers Authority arrangement. As these developments take shape, the dispatch fee rate and revenue estimate will be updated accordingly.

## **BASIS OF FY 2006-07 REVENUE PROJECTION**

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### **Library Fund**

The City-County Library System revenue is anticipated to increase by 10.4% from the original FY 2005-06 estimate of \$5,397,416, to a FY 2006-07 estimate of \$5,958,777. The increase in the County's contribution is based on a rise in property values. The City's General Fund subsidy to the Library increased by the Citywide General Fund target increase of 5.5%. Overall, in FY 2006-07, Library revenues from all funding sources are anticipated to increase by 13% over the FY 2005-06 revenue estimates.

### **Recreation Services Fund**

The Recreation Services Fund is comprised of the recreation sections of the Parks and Recreation Department. Revenue is from fees for recreation programs such as sports and instruction, after-school and summer camp programs, rental of facilities such as ball diamonds, swimming lessons and Silver Lake Camp. Recreation Services is not expected to be self-sustaining and receives a subsidy from the General Fund annually and will receive \$5.5 million in FY 2006-07.

The Parks and Recreation Department continues to seek new grant funding as existing grants expire in order to continue to offer quality programs and services to the community.

### **Other Special Revenue Funds**

#### **Boat Launching Facilities Fund**

The Boat Launching Facilities fees provide security and supervision at the Buckley Cove and Morelli Park boat launching facilities. Revenue for FY 2006-07 is estimated based on the current and previous year revenue. Revenue is up in FY 2006-07 due to fee increases and better internal controls for cash handling.

#### **Solid Waste-Recycling Fund**

The primary source of revenue is an AB939 Compliance Fee that is collected as a result of the solid waste contract. The funds are to be used for recycling programs. This fund will increase slightly from the previous year.

### **CENTRAL PARKING DISTRICT FUND**

Central Parking District receives revenue from parking lots, parking meters and district assessments. During FY 2005-06 the two new parking structures opened. FY 2006-07 will be the first full fiscal year of revenue from the two parking structures. Monthly parking rates are being raised by 5%. The estimated number of vehicles using parking facilities was also adjusted based on recent usage. It is anticipated that these factors will cause parking revenue to rise by 9%.

## **BASIS OF FY 2006-07 REVENUE PROJECTION**

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### **GRANT FUNDS**

#### **Community Development Block Grant Fund**

Anticipated Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department has decreased by 10% from \$4,772,057 in FY 2005-06 to \$4,304,884 in FY 2006-07.

The Federal grant allocation for the HOME Program decreased 6% and the Emergency Shelter Grant Program had a minor decrease from the prior year. The FY 2006-07 HOME allocation is \$2,113,724 and Emergency Shelter Grant is \$183,550.

#### **Special Purpose Grants**

Special Purpose Grants are grants received to fund special activities. They are most frequently received for Police, Library, and Parks and Recreation functions. The budget contains only known ongoing grants in the Police Department that are appropriated at the beginning of the fiscal year. Grants received during the fiscal year are appropriated by Council when received, and any remaining balance of grants in progress, not coinciding with the fiscal year, rolls into the next fiscal year.

### **PERMANENT/SPECIAL FUNDS**

Permanent and Special Purpose funds include money given to the City from individuals and/or corporate donors, or through program revenues, to fund a specific activity or purpose. The revenue estimate is based on historical revenue and current year estimates.

### **CAPITAL IMPROVEMENT FUNDS**

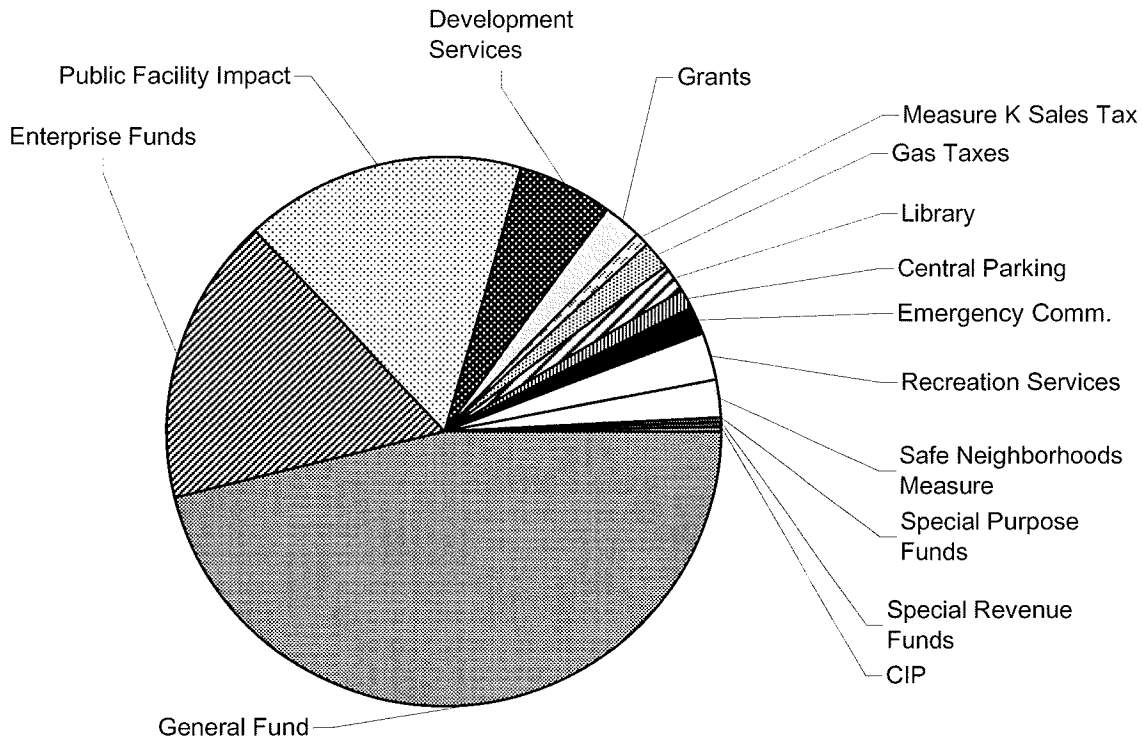
#### **Public Facility Fee Funds**

Revenue is projected to increase due to development growth and cost of construction adjustments. Building activity within the City is anticipated to remain strong through FY 2006-07. These development fees were established to mitigate impacts of new development that create the need for public facilities such as libraries, parks, fire stations and infrastructure.

#### **Gas Tax Fund**

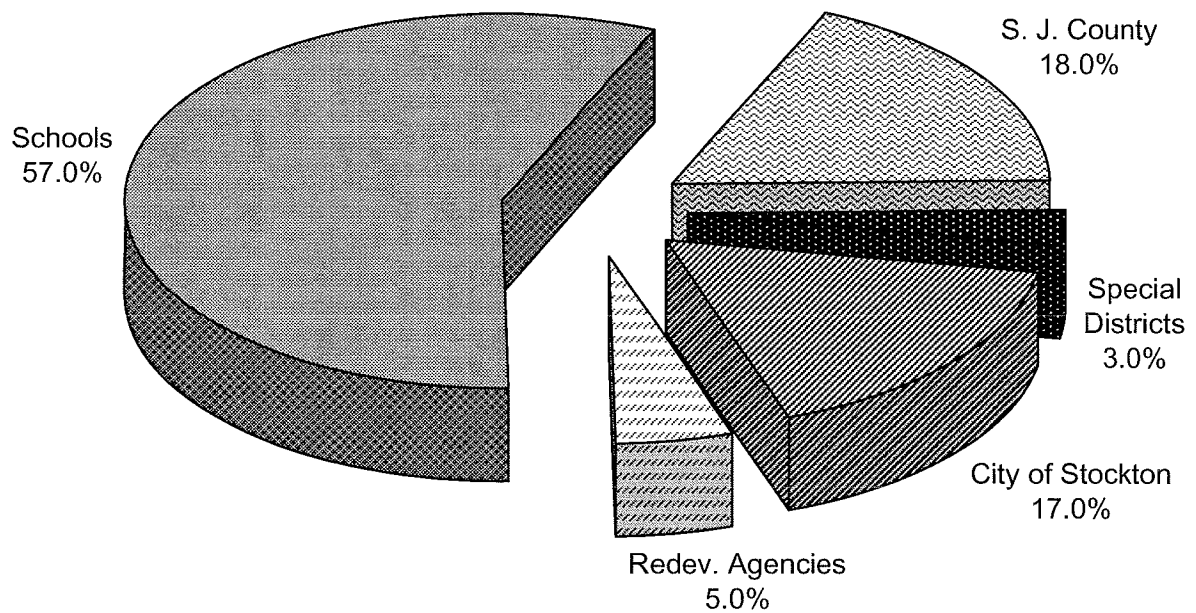
The State of California Revenue and Taxation Code (Section 7360) sets the statewide Gas Tax Rate at \$0.18 per gallon. The City of Stockton receives a portion of Gas Tax as legislated in Sections 2104-2107 of the State of California Streets and Highways Code. This money is specifically designated for the research, planning, construction, improvement, maintenance, and operation of public streets and highways. The City of Stockton apportionment of Gas Tax revenue is anticipated to increase approximately 5.6% in FY 2006-07 over the FY 2005-06 budget.

## REVENUE SOURCES ALL FUNDS



<b>General Fund</b>	<b>\$176,180,521</b>	<b>46.0%</b>
<b>Enterprise Funds</b>	<b>\$65,750,084</b>	<b>17.2%</b>
<b>Public Facility Impact</b>	<b>\$62,302,686</b>	<b>16.3%</b>
<b>Development Services</b>	<b>\$20,991,634</b>	<b>5.5%</b>
<b>Grants</b>	<b>\$8,429,389</b>	<b>2.2%</b>
<b>Measure K Sales Tax</b>	<b>\$3,895,000</b>	<b>1.0%</b>
<b>Gas Taxes</b>	<b>\$5,548,000</b>	<b>1.4%</b>
<b>Library Services</b>	<b>\$6,375,225</b>	<b>1.7%</b>
<b>Central Parking</b>	<b>\$4,819,779</b>	<b>1.3%</b>
<b>Emergency Communications</b>	<b>\$6,642,760</b>	<b>1.7%</b>
<b>Recreation Services</b>	<b>\$9,757,260</b>	<b>2.5%</b>
<b>Safe Neighborhoods Measure</b>	<b>\$9,110,000</b>	<b>2.4%</b>
<b>Special Purpose Funds</b>	<b>\$742,128</b>	<b>0.2%</b>
<b>Special Revenue Funds</b>	<b>\$1,488,343</b>	<b>0.4%</b>
<b>CIP</b>	<b>\$879,000</b>	<b>0.2%</b>
<b>TOTAL REVENUE ALL FUNDS</b>	<b>\$382,911,809</b>	

## PROPERTY TAX DISTRIBUTION

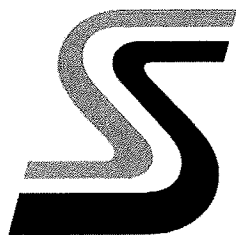


## PROPERTY TAX RULES

**Maximum tax is 1% of property value.**

**Based on 1975-76 value plus 2% per year, OR  
Last sale plus 2% per year, not to exceed property value.**

**No other taxes are permitted based on property value (ad valorem).**



# CITY OF STOCKTON



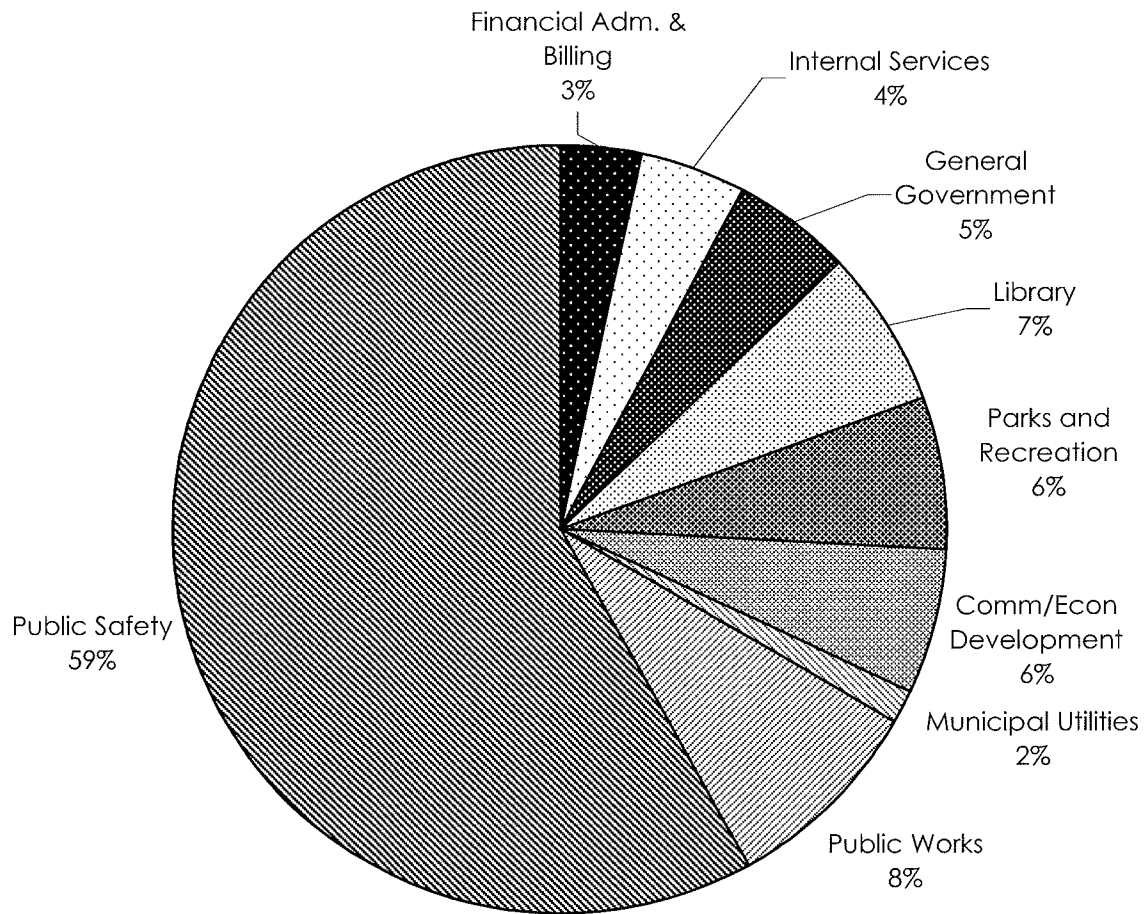
## PERSONNEL SUMMARY LISTING

## ***PERSONNEL SUMMARY LISTING***

This section lists the City's personnel by fund and budget unit for the previous, current and budget year, and notes changes.



## 2006-07 PERSONNEL DISTRIBUTION (All Funds)



# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## GENERAL FUND

(includes Grant-funded)

### ADMINISTRATIVE SERVICES

#### 010-1310: Administrative Services-Administration

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
Administrative Analyst I/II/Sr/Principal	2	2	2		
Auditor/Internal Auditor I/II/Sr	2	2	2		
Director of Administrative Services	1	1	1		
Executive Assistant	1	1	1		
Finance Officer	1	1	1		
Program Manager III	1	1	1		
Total	8	8	8	0	

#### 010-1320: Administrative Services-Accounting

Accounting Office Assistant I/II	5	5	5		
Accountant I/II/Sr	6	6	6		
Accounting Manager	1	1	1		
Audit Assistant I/II	0	1	1		
Deferred Compensation Specialist	1	1	1		
Sr Accounting Office Assistant	0	1	1		
Supervising Accountant	1	1	1		
Supervising Accounting Office Assistant	2	1	1		
Total	16	17	17	0	

#### 010-1331: Administrative Services-Treasury

Customer Service Assistant	1	0	0		
Revenue Assistant I/II	14	8	8		
Revenue Collector	4	3	3		
Revenue Officer	1	1	1		
Supervising Revenue Assistant	2	1	1		
Total	22	13	13	0	

#### 010-1340: Administrative Services-Purchasing

Buyer I/II/Sr	3	3	3		
Materials Specialist	4	3	3		
Materials Supervisor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Purchasing Agent	1	1	1		
Total	10	9	9	0	

#### 010-1350: Administrative Services-Utility Billing/Customer Service

Customer Service Assistant	0	1	1		
Revenue Assistant I/II	0	6	6		
Revenue Collector	0	1	1		
Supervising Revenue Assistant	0	1	1		
Total	0	9	9	0	

### TOTAL ADMINISTRATIVE SERVICES

56 56 56 0

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## **010-1401: CITY ATTORNEY**

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
Assistant City Attorney	2	1	2	1	1
City Attorney	1	1	1		
Claims Analyst I/II	1	1	0	(1)	2
Deputy City Attorney	6	7	6	(1)	1
Executive Assistant (Legal)	1	1	1		
Executive Assistant to City Attorney	1	1	1		
Legal Secretary I/II	3	3	3		
Liability Claims Investigator I/II	1	1	2	1	2
Office Assistant I/II/ Office Specialist/ Secretary (Legal)	2	2	2		
<b>TOTAL CITY ATTORNEY</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>0</b>	

## **010-1901: CITY AUDITOR**

Audit Assistant I/II	0	1	1		
City Auditor	1	1	1		
Deputy City Auditor I/II/Sr	4	4	5	1	3
<b>TOTAL CITY AUDITOR</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>1</b>	

## **010-1101: CITY CLERK**

Assistant City Clerk I/II	1	1	1		
City Clerk	1	1	1		
Deputy City Clerk I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Records Research Specialist	1	1	1		
Sr Deputy City Clerk	1	1	1		
Supervising Deputy City Clerk	1	1	1		
<b>TOTAL CITY CLERK</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>	

## **010-1000: CITY COUNCIL**

Administrative Aide I/II	1	1	1		
Councilmember	6	6	6		
Mayor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	0	0		
Supervising Office Assistant	0	1	1		
<b>TOTAL CITY COUNCIL</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b><u>CITY MANAGER</u></b>					
<b>010-1210: City Manager-Administration</b>					
Administrative Aide I/II	0	2	2		
Administrative Analyst I/II/Sr/Principal	0	1	2	1	4
Agenda Coordinator	1	0	0		
Assistant to the City Manager	1	1	1		
Budget Officer	1	1	1		
City Manager	1	1	1		
Deputy City Manager I/II	3	3	3		
Executive Assistant to City Manager	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	3	4	1	5
Program Manager I/II	1	1	1		
Program Manager III	5	4	5	1	5
Supervising Office Assistant	1	0	0		
Total	<b>18</b>	<b>18</b>	<b>21</b>	<b>3</b>	
<b>010-1230: City Manager-Economic Development</b>					
Economic Development Analyst/Sr/Principal	1	1	0	(1)	4
Economic Development Director	1	1	0	(1)	6
Office Assistant I/II/ Office Specialist/ Secretary	2	2	0	(2)	5,6
Program Manager I/II	1	1	0	(1)	7
Program Manager III	2	2	0	(2)	5,6
Total	<b>7</b>	<b>7</b>	<b>0</b>	<b>(7)</b>	
<b>TOTAL CITY MANAGER</b>	<b>25</b>	<b>25</b>	<b>21</b>	<b>(4)</b>	

## PERSONNEL LISTING BY FUND AND BUDGET UNIT

### **FIRE**

#### **010-2610: Fire-Administration**

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
Accounting Office Assistant I/II	2	0	0		
Deputy Fire Chief I	2	2	2		
Deputy Fire Chief II	0	0	0		
Executive Assistant	1	1	1		
Fire Battalion Chief	2	2	2		
Fire Captain	3	3	3		
Fire Chief	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	3	2	(1)	8
Program Manager III	1	1	1		
Supervising Office Assistant	0	0	1	1	8
Total	<b>15</b>	<b>13</b>	<b>13</b>	<b>0</b>	

#### **010-2620: Fire-Fire Fighting**

Fire Battalion Chief	6	6	6		
Fire Captain (B)	52	52	55	3	9
Fire Fighter (B)	106	106	110	4	9,10
Fire Fighter Engineer (B)	54	54	60	6	9,10
Total	<b>218</b>	<b>218</b>	<b>231</b>	<b>13</b>	

#### **010-2632: Fire-Fire Prevention**

Hydrant Worker/SR	1	1	1		
Total	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	

#### **010-2650: Fire-Training**

Deputy Fire Chief	1	1	1		
Fire Captain (C)	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	11
Supervising Office Assistant	0	0	1	1	11
Total	<b>3</b>	<b>3</b>	<b>3</b>	<b>0</b>	

<b>TOTAL FIRE</b>	<b>237</b>	<b>235</b>	<b>248</b>	<b>13</b>	
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# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b><u>HUMAN RESOURCES</u></b>					
<b>010-1610: Human Resources-Recruitment &amp; Workforce Planning</b>					
Human Resources Analyst I/II/Sr	3	3	3		
Human Resources Assistant I/II /Specialist	0	0	3	3	12,13
Human Resources Technician	0	0	1	1	62
Office Assistant I/II/ Office Specialist/ Secretary (Conf.)	2	3	0	(3)	13,62
Program Manager III	1	1	1		
Supervising Office Assistant	0	1	1		
Total	<b>6</b>	<b>8</b>	<b>9</b>	<b>1</b>	
<b>010-1620: Human Resources-Employee Relations</b>					
Deputy Director of Human Resources	1	1	1		
Director of Human Resources	1	1	1		
Executive Assistant (Confidential)	1	1	1		
Human Resources Analyst I/II/Sr	3	2	2		
Human Resources Assistant I/II /Specialist	0	0	1	1	13
Office Assistant I/II/ Office Specialist/ Secretary (Conf.)	2	1	0	(1)	13
Program Manager III	1	1	0	(1)	14
Supervising Human Resource Analyst	0	1	1		
Supervising Office Assistant	1	0	0		
Total	<b>10</b>	<b>8</b>	<b>7</b>	<b>(1)</b>	
<b>TOTAL HUMAN RESOURCES</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>0</b>	
<b><u>OFFICE OF ECONOMIC DEVELOPMENT</u></b>					
<b>010-1760: Economic Development</b>					
Administrative Analyst I/II/Sr/Principal	0	0	1	1	7
Economic Development Director	0	0	1	1	6
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	6
Program Manager III	0	0	1	1	6
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>4</b>	
<b><u>010-0130: NON-DEPARTMENTAL</u></b>					
Administrative Aide I/II	3	3	3		
Administrative Assistant/Sr	1	1	1		
Public Information Officer I/II	1	1	1		
Total	<b>5</b>	<b>5</b>	<b>5</b>	<b>0</b>	
<b><u>Non-Departmental Grant-funded (A)</u></b>					
Program Aide I/II	<b>5</b>	<b>5</b>	<b>0</b>	<b>(5)</b>	(A)
<b>TOTAL NON-DEPARTMENTAL</b>	<b>10</b>	<b>10</b>	<b>5</b>	<b>(5)</b>	

## PERSONNEL LISTING BY FUND AND BUDGET UNIT

Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
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### **PARKS AND RECREATION**

#### **010-3610/3643: Parks & Recreation-Administration/Arts**

Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr/Principal	2	1	1		
Administrative Assistant/Sr	0	1	1		
Arts Commission Director	1	1	1		
Assistant Landscape Architect (CIP funded)	0	0	1	1	15
Community and Cultural Services Superintendent	0	0	1	1	16
Deputy Director of Parks & Recreation	0	0	1	1	17
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Parks and Recreation Director	1	1	1		
Parks Superintendent	1	1	1		
Program Manager III	1	1	0	(1)	16
Public Works Inspector (CIP funded)	0	0	1	1	15
Recreation Program Coordinator	0	1	1		
Recreation Superintendent	1	1	1		
Recreation Supervisor	0	1	1		
<b>Total</b>	<b>13</b>	<b>15</b>	<b>18</b>	<b>3</b>	

#### **010-3620: Parks & Recreation-Parks & Street Trees**

Arborist	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Park Equipment Operator	4	4	4		
Park Facility Planner	1	1	1		
Parks Worker I/II/Aide	25	25	25		
Parks/Golf Course Supervisor	2	2	2		
Sr Parks Worker I/II	6	6	6		
Sr Tree Surgeon	5	5	5		
Tree Surgeon	3	3	3		
Tree Worker	6	6	6		
<b>Total</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>0</b>	

#### **Parks & Recreation- Grant Funded (A)**

020-6129 JAIBG: Youth Outreach Coordinator	0	1	1		
020-6129 JAIBG: Youth Outreach Worker	0	2	2		
	0	3	3	0	

### **TOTAL PARKS AND RECREATION**

<b>67</b>	<b>72</b>	<b>75</b>	<b>3</b>	
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# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## POLICE

### 010-2410: Police-Administration

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
Accounting Office Assistant I/II	2	2	2		
Administrative Aide I/II	1	0	0		
Administrative Analyst I/II/Sr/Principal	2	3	2	(1)	18
Audio Visual Specialist	1	1	1		
Code Enforcement Officer	2	2	2		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Program Manager I/II	2	0	0		
Program Manager III	0	2	2		
Sr Accounting Office Assistant	1	1	1		
Sworn: Chief of Police	1	1	1		
Sworn: Deputy Chief of Police II	1	2	2		
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (D)	6	6	6		
Sworn: Police Sergeant	3	4	4		
Total	29	31	30	(1)	

### 010-2466-67: Police-Animal Control

Animal Control Assistant	8	8	8		
Animal Control Officer	7	7	7		
Animal Control Supervisor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Sr Animal Control Officer	1	1	1		
Total	18	18	18	0	

### 010-2420: Police-Field Operations

Administrative Analyst I/II/Sr/Principal	1	2	2		
Code Enforcement Field Manager	2	2	2		
Code Enforcement Officer I/II	12	17	14	(3)	19
Community Service Officer I/II	26	24	24		
Maintenance Worker III	2	2	3	1	20
Office Assistant I/II/ Office Specialist/ Secretary	10	12	12	0	21,22
Parking Violations Deputy	6	6	6		
Police Records Assistant I/II	1	1	1		
Program Manager I/II	1	1	1		
Sr Code Enforcement Officer	3	3	3	0	19,23
Sr Community Service Officer	6	7	6	(1)	23
Supervising Office Assistant	0	0	1	1	22
Sworn: Deputy Chief of Police I	2	2	2		
Sworn: Police Captain	2	2	2		
Sworn: Police Lieutenant	10	11	12	1	24
Sworn: Police Officer/Trainee (D)	241	235	235		
Sworn: Police Sergeant	37	38	38		
Vehicle Abatement Specialist	1	1	1		
Total	363	366	365	(1)	



# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b>010-2430: Police-Investigations</b>					
Crime Analyst	3	3	3		
Evidence Technician	13	14	14		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	3	1	25
Police Records Assistant I/II	5	6	5	(1)	25
Sr Evidence Technician	3	3	3		
Supervising Evidence Technician	1	1	1		
Sworn: Deputy Chief of Police I	1	1	1		
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (D)	58	59	59		
Sworn: Police Sergeant	10	11	11		
Total	<b>98</b>	<b>102</b>	<b>102</b>	<b>0</b>	
<b>010-2460: Police-Support Services</b>					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Police Records Assistant I/II	33	32	29	(3)	26
Property Clerk	0	0	3	3	26
Property Room Supervisor	1	1	1		
Supervising Police Records Assistant	2	2	2		
Sworn: Police Captain	1	1	1		
Total	<b>38</b>	<b>37</b>	<b>37</b>	<b>0</b>	
<b>010-2470: Police-Telecommunications</b>					
Police Telecommunicator I/II	33	33	37	4	18
Police Telecommunications Supervisor	6	6	6		
Sr Police Telecommunications Supervisor	1	1	1		
Total	<b>40</b>	<b>40</b>	<b>44</b>	<b>4</b>	
<b>Police Grant-Funded (A)</b>					
020-6078 Crac-net: Police Sergeant	1	1	1		
020-6091 Auto Theft: Police Records Assistant II	1	1	1		
020-6129 JAIBG: Youth Outreach Coordinator	1	0	0		
020-6129 JAIBG: Youth Outreach Worker	2	0	0		
020-6131 OES Domestic Violence Prevention: Police Officer	1	1	1		
020-6147 Mmet: Police Officer	1	1	1		
020-6160 DUI Enforcement: Police Officer	2	0	0		
020-6165 Children Exposed to D.V.: Police Officer	1	1	1		
020-6173 Transit District Policing Contract: Police Officer	0	0	2	2	(A)
020-6190 Project Safe Neighborhoods: Firearms Examiner	0	1	1		
020-6198 OTS Illegal Street Racing Grant: Police Officer	0	0	1	1	(A)
024-6418 State COPS Block Grant: Comm Svc Officer	4	0	1	1	(A)
025-6417 Federal Block Grant: Crime Analyst	2	2	2		
025-6417 Federal Block Grant: Police Officer	1	1	0	(1)	(A)
Total	<b>17</b>	<b>9</b>	<b>12</b>	<b>3</b>	
<b>TOTAL POLICE</b>	<b>603</b>	<b>603</b>	<b>608</b>	<b>5</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## PUBLIC WORKS

### **010-3010: Public Works-Administration**

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
Administrative Analyst I/II/Sr/Principal (1 CIP-funded)	0	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	4	4		
Program Manager III	0	1	1		
Public Works Director	1	1	1		
Records Specialist	1	1	1		
Supervising Office Assistant	2	2	2		
Total	<b>8</b>	<b>11</b>	<b>11</b>	<b>0</b>	

### **010-3020: Public Works-Engineering**

Administrative Analyst I/II/Sr/Principal (1 CIP-funded)	2	0	0		
Assistant City Traffic Engineer	1	1	1		
City Traffic Engineer	1	1	1		
Deputy Public Works Director/Engineering	1	1	1		
Engineering Aide/Engineering Technician I/II/Sr	5	2	2		
Engineering Services Manager	2	2	2		
Jr/Asst/Assoc Engineer/Traffic Engineer	15	14	14		
Office Assist. I/II/ Office Spec/Secretary (2 CIP-funded)	3	2	2		
Project Manager I/II/III (CIP-funded)	1	1	1		
Public Works Inspector	3	0	0		
Sr Civil Engineer	3	2	2		
Total	<b>37</b>	<b>26</b>	<b>26</b>	<b>0</b>	

### **010-3060: Public Works-Operations & Maintenance**

Administrative Assistant/SR	0	1	0	(1)	27
Deputy Public Works Director/Operations & Maintenance	1	1	1		
Eng Aide/Traffic Eng Aide/ Eng Technician I/II/Sr	3	3	3		
Maintenance Repair Technician I/II (5 grant funded)	42	41	35	(6)	15,20,28
Office Assistant I/II/ Office Specialist/ Secretary	3	3	3		
Program Manager III	0	0	1	1	27
Project Manager I/II/III (1 CIP funded)	0	0	3	3	29
Public Works Equipment Training Officer	1	1	1		
Public Works Heavy Equipment Operator	3	3	3		
Public Works Inspector	1	1	1		
Public Works Supervisor	3	3	4	1	30
Sr Civil Engineer	1	1	1		
Sr Maintenance Repair Technician	8	7	6	(1)	31
Sr Public Works Supv	1	1	1		
Sr Public Works Supv/ Elec/ Traf	1	1	1		
Sr Traffic Signal Electrician	1	1	1		
Supervising Office Assistant	0	0	1	1	32
Traffic Maintenance Supervisor	1	1	0	(1)	30
Traffic Signal Electrician/Trainee	7	7	7		
Total	<b>77</b>	<b>76</b>	<b>73</b>	<b>(3)</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b>010-3090: Public Works-Central Building Maintenance</b>					
Building Maintenance Superintendent	1	1	0	(1)	33
Craft Maintenance Worker I/II	7	6	6		
Electrician I/II	2	2	2		
Facilities Maintenance Worker III	1	0	0		
Facilities Maint Wkr I/II/ Facility Aide	7	7	7		
Fleet & Facilities Manager	0	0	1	1	33
Heating/Air Conditioning Mechanic	2	2	0	(2)	34
Heating, Ventilation and Air Conditioning Mechanic	0	0	2	2	34
Maintenance Repair Technician I/II	0	1	1		
Office Assist I/II/ Office Spec/ Secretary (1 CIP funded)	2	2	2		
Project Manager I/II/III (1 CIP funded)	3	3	0	(3)	29
Sr Electrician	1	1	1		
Sr Facilities Maintenance Supervisor	2	2	2		
Sr Facilities Maintenance Worker	1	1	0	(1)	3
Supervising Office Assistant	1	1	0	(1)	32
Total	30	29	24	(5)	
<b>Public Works Grant-funded (A)</b>					
Measure K: Maintenance Repair Technician I/II	6	0	0		
Total	6	0	0	0	
<b>TOTAL PUBLIC WORKS</b>	<b>158</b>	<b>142</b>	<b>134</b>	<b>(8)</b>	
<b>TOTAL GENERAL/GRANT FUND</b>	<b>1,212</b>	<b>1,200</b>	<b>1,209</b>	<b>9</b>	

**PERSONNEL LISTING BY FUND AND BUDGET UNIT**

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b>ENTERPRISE FUNDS</b>					
<b>481-3650: GOLF COURSES</b>					
Golf Manager	0	0	1	1	35
Golf Professional	0	0	2	2	36
Parks Equipment Operator	4	4	0	(4)	12,21,24,37
Parks Worker I/II/ Aide	6	6	0	(6)	18,38,39
Parks/Golf Course Supervisor	2	2	0	(2)	40
Recreation Assistant I/II/Sr	2	2	0	(2)	36
Sr Golf Course Supervisor	1	1	0	(1)	35
Sr Parks Worker I/II	1	1	0	(1)	17
<b>TOTAL GOLF COURSES</b>	<b>16</b>	<b>16</b>	<b>3</b>	<b>(13)</b>	
<b>MUNICIPAL UTILITIES</b>					
<b>WATER</b>					
<b>421-4210: Water-Policy, Planning, Management</b>					
Deputy Director of MUD/Water & Collection Systems	1	1	1		
Deputy Director of MUD/Water Resource Planning	1	1	1		
Junior/Assistant/Associate Civil Engineer	0	0	1	1	41
Office Assistant I/II/ Office Specialist/ Secretary	1	1	2	1	41
Program Manager III	0	0	1	1	41
Public Works Inspector	0	0	1	1	41
Sr Civil Engineer	0	0	1	1	41
<b>TOTAL WATER</b>	<b>3</b>	<b>3</b>	<b>8</b>	<b>5</b>	
<b>WASTEWATER</b>					
<b>431-4311: Wastewater-Administration</b>					
Administrative Analyst I/II/Sr/Principal	1	1	1		
Deputy Director of MUD/Wastewater	1	1	1		
Director of Municipal Utilities	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Regulatory Compliance Officer	0	1	1		
<b>Total</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>0</b>	
<b>431-4312: Engineering CIP</b>					
Engineering Aide/ Tech I/II/Sr	1	1	1		
Engineering Manager/Assistant MUD Director	1	1	1		
Junior/Assistant/Associate Civil Engineer	2	3	3		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Public Works Inspector	1	1	1		
Sr Civil Engineer	2	2	2		
Sr Environmental Control Officer	1	0	0		
<b>Total</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>	
<b>TOTAL WASTEWATER</b>	<b>13</b>	<b>14</b>	<b>14</b>	<b>0</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b>421-4241, 431-4341: Regulatory Compliance</b>					
Regulatory Compliance Officer	1	0	0		
Total	1	0	0	0	
<b>STORMWATER</b>					
<b>441-4410: Stormwater-Policy, Planning, Management</b>					
Administrative Analyst I/II/Sr/Principal	1	1	1		
Environmental Control Officer	1	0	0		
Program Manager I/II	0	1	2	1	40
Public Works Inspector	0	0	1	1	40
<b>TOTAL STORMWATER</b>	2	2	4	2	
<b>TOTAL MUNICIPAL UTILITIES</b>	19	19	26	7	
<b>TOTAL ENTERPRISE FUNDS</b>	35	35	29	(6)	

**PERSONNEL LISTING BY FUND AND BUDGET UNIT**

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b>SPECIAL REVENUE/DISTRICT FUNDS</b>					
<b>416-4020: CENTRAL PARKING DISTRICT</b>					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	42
Parking District Supervisor	0	0	1	1	42
Parking Facility Manager	1	1	1		
Supervising Parking Attendant	0	2	2		
<b>TOTAL CENTRAL PARKING DISTRICT</b>	<b>2</b>	<b>4</b>	<b>4</b>	<b>0</b>	
<b>OFFICE OF ECONOMIC DEVELOPMENT (CDBG &amp; RDA)</b>					
<b>FUNDS 052, 054, 062: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)</b>					
Administrative Aide I/II	1	0	0		
Administrative Analyst I/II/Sr/Principal	0	1	3	2	43
Deputy Housing Director	1	1	0	(1)	44
Executive Assistant	0	0	1	1	43
Housing Director	0	0	1	1	44
Housing Financial Advisor I/II/Sr	2	2	2		
Housing Programs Supervisor	1	1	0	(1)	45
Housing Rehabilitation Counselor I/II/Sr	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	2	1	43
Program Manager III	1	1	2	1	46
Redevelopment Manager	0	0	1	1	45
Supervising Office Assistant	1	1	1		
<b>Total</b>	<b>9</b>	<b>9</b>	<b>14</b>	<b>5</b>	
<b>FUND 330: REDEVELOPMENT AGENCY FUND (RDA)</b>					
Administrative Aide I/II	1	0	0	0	
Administrative Analyst I/II/Sr/Principal	1	2	0	(2)	43
Economic Development Analyst/Sr/Principal	4	4	2	(2)	46,47
Executive Assistant	1	1	0	(1)	43
Housing and Redevelopment Director	1	1	0	(1)	48
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	43
Program Manager I/II	1	1	0	(1)	49
Program Manager III	0	0	2	2	47,49
Real Property Agent I/II/Sr	3	3	3		
Redevelopment Director	0	0	1	1	48
Redevelopment Manager	2	2	2		
Supervising Real Property Agent	1	1	1		
<b>Total</b>	<b>16</b>	<b>16</b>	<b>11</b>	<b>(5)</b>	
<b>TOTAL CDBG &amp; RDA</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>0</b>	
<b>DEVELOPMENT SERVICES</b>					
<b>048-1810: Development Services-Administration</b>					
Community Development Director	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Project Manager I/II/III	1	1	1		
<b>Total</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>0</b>	

## PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b>048-1820: Development Services-Planning</b>					
Assistant/Associate Planner	4	4	4		
Deputy Community Development Director/Planning	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	4	4		
Planning Technician I/II	2	2	2		
Project Manager I/II/III	1	1	1		
Sr Plan Technician	1	1	1		
Sr Planner	5	5	5		
Supervising Office Assistant	1	1	1		
Total	18	19	19	0	
<b>048-1830: Development Services-Building</b>					
Building Permit Technician	0	1	2	1	37
Combination Inspector I/II	11	11	11		
Deputy Building Official	1	1	1		
Deputy Community Development Director/Building	1	1	1		
Junior/Assistant/Associate Civil Engineer	2	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	3	3		
Plan Check Engineer	1	2	2		
Plan Checker I/II/Sr	7	7	7		
Revenue Assistant I/II	1	1	1		
Supervising Combination Inspector	3	3	3		
Supervising Office Assistant	1	1	1		
Supervising Plan Checker/Structural Engineer	1	1	1		
Total	33	33	34	1	
<b>048-2631/2633: Development Services-Fire Review Services</b>					
Code Enforcement Supervisor	0	1	1		
Deputy Fire Chief	1	1	1		
Fire Battalion Chief	0	0	1	1	50
Fire Captain (E)	4	4	3	(1)	50
Fire Fighter (E)	2	1	1		
Fire Protection Engineer	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Plan Checker I/II	1	0	0		
Sr Code Enforcement Officer	1	0	0		
Total	12	10	10	0	
<b>048-3027: Development Services-Development Review</b>					
Administrative Analyst I/II/Sr/Principal	1	1	1		
Eng Aide/Engineering Technician I/II/Sr	1	4	4		
Engineering Services Manager	1	1	1		
Junior/Assistant/Associate Civil Engineer	10	11	11		
Program Manager I/II	1	1	1		
Project Manager I/II/III	0	0	1	1	51
Public Works Inspector	2	5	4	(1)	51
Sr Civil Engineer	1	2	2		
Total	17	25	25	0	
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>85</b>	<b>92</b>	<b>93</b>	<b>1</b>	

# PERSONNEL LISTING BY FUND AND BUDGET UNIT

## 042-2660: EMERGENCY COMMUNICATIONS

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
Fire Captain	1	1	1		
Fire Telecommunicator I/II	17	17	17		
Fire Telecommunications Specialist	1	1	1		
Fire Telecommunications Supervisor	3	3	3		
<b>TOTAL EMERGENCY COMMUNICATIONS</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>0</b>	

## 043-2670: FIRE EMERGENCY MEDICAL TRANSPORT

Accounting Office Assistant I/II	1	1	0	(1)	52
Emergency Med Svcs Transport Technician	36	36	0	(36)	52
Fire Captain	3	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	52
<b>TOTAL EMERG. MEDICAL TRANSPORT</b>	<b>41</b>	<b>38</b>	<b>0</b>	<b>(38)</b>	

## LIBRARY

### 040-6500: Cooperative Library System (A)

Library Division Manager	1	1	1		
Library Driver/Clerk	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	53
Supervising Librarian	1	1	0	(1)	53
<b>Total</b>	<b>4</b>	<b>4</b>	<b>2</b>	<b>(2)</b>	

### 041-3510: Library-Administration

Administrative Analyst I/II/Sr/Principal	1	1	1		
Deputy Director of Library Services	1	1	1		
Director of Library Services	1	1	1		
Executive Assistant	1	1	1		
Library Driver/Clerk	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Sr Accounting Office Assistant	1	1	1		
<b>Total</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>	

### 041-3520: Library-Public Services

Bookmobile Driver/Circulation Assistant	1	1	1		
Circulation Assistant I/II	18	18	18		
Librarian Trainee I/II	22	20	20		
Library Aide I/II	10	10	10		
Library Assistant I/II	13	13	13		
Library Division Manager	3	3	3		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	3	1	53
Sr Library Aide	1	1	1		
Sr Library Assistant	3	3	3		
Supervising Librarian	7	7	8	1	53
<b>Total</b>	<b>80</b>	<b>78</b>	<b>80</b>	<b>2</b>	



## PERSONNEL LISTING BY FUND AND BUDGET UNIT

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b>041-3530: Library-Technical Services</b>					
Applications Programmer Analyst I/II/Sr	2	2	2		
Computer Application/Programming Supervisor	1	1	1		
Librarian Trainee I/II	1	3	3		
Library Aide I/II	2	2	2		
Library Assistant I/II	4	4	4		
Micro-Computer Specialist I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Sr Accounting Office Assistant	1	1	1		
Supervising Librarian	1	1	1		
Total	17	19	19	0	
<b>TOTAL LIBRARY (F)</b>	<b>109</b>	<b>109</b>	<b>109</b>	<b>0</b>	
<b>072-6900: MAINTENANCE ASSESSMENT DISTRICT</b>					
Parks Worker I/II/Aide	1	1	3	2	38
Project Manager I/II/III	1	1	1		
<b>TOTAL MAINT. ASSESSMENT DISTRICT</b>	<b>2</b>	<b>2</b>	<b>4</b>	<b>2</b>	
<b>044-3631-46: RECREATION (excludes 3643)</b>					
Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr/Principal	0	1	1		
Craft Maintenance Worker I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Recreation Assistant I/II/Sr	11	10	10		
Recreation Program Coordinator	8	7	7		
Recreation Supervisor	5	4	4		
Sports Commission Director	1	1	1		
<b>TOTAL RECREATION</b>	<b>29</b>	<b>27</b>	<b>27</b>	<b>0</b>	
<b>SAFE NEIGHBORHOOD MEASURE (Measure W)</b>					
<b>081-2636 Fire</b>					
Fire Captain (B) (H)	0	4	7	3	54
Fire Fighter (B) (H)	0	10	15	5	10,54
Fire Fighter Engineer (B) (H)	0	5	5		
Total	0	19	27	8	
<b>081-2436 Police</b>					
Sworn: Police Officer/Trainee (D)	0	20	36	16	55
Sworn: Police Sergeant	0	4	4		
Total	0	24	40	16	
<b>TOTAL SAFE NEIGHBORHOOD MEASURE (G)</b>	<b>0</b>	<b>43</b>	<b>67</b>	<b>24</b>	

**PERSONNEL LISTING BY FUND AND BUDGET UNIT**

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b><u>047-3080: SOLID WASTE &amp; RECYCLING</u></b>					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Program Manager I/II	0	0	1	1	28
Project Manager I/II/III (1 CIP funded)	0	0	1	1	28
Solid Waste Manager	1	1	1		
Sr Maintenance Repair Technician	0	0	1	1	31
<b>TOTAL RECYCLING PROGRAM</b>	<b>2</b>	<b>2</b>	<b>5</b>	<b>3</b>	
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>317</b>	<b>364</b>	<b>356</b>	<b>(8)</b>	

**PERSONNEL LISTING BY FUND AND BUDGET UNIT**

Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
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**INTERNAL SERVICE FUNDS**

**EQUIPMENT FUNDS**

**FLEET**

**501-5021: Fleet-Administration**

Facilities Maint Wkr I/II/ Facility Aide	2	2	2	
Fleet Manager	1	1	1	
Fleet Operations Coordinator	1	1	1	
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2	
Supervising Mechanic	2	2	2	
<b>Total</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>

**501-5023: Fleet-Equipment Maintenance**

Auto Painter/Repair Worker	1	1	1	
Facilities Maint Wkr I/II/ Facility Aide	0	0	1	1 56
Fleet Equipment Parts Assistant	1	1	0	(1) 56
Mechanic I/II/III	20	20	20	
Welder/Fabricator Specialist	1	1	1	
<b>Total</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>0</b>

<b>TOTAL FLEET</b>	<b>31</b>	<b>31</b>	<b>31</b>	<b>0</b>
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<b>TOTAL EQUIPMENT FUNDS</b>	<b>31</b>	<b>31</b>	<b>31</b>	<b>0</b>
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**INSURANCE FUNDS**

**541-5700: RISK MANAGEMENT**

Office Assistant I/II/ Office Specialist/ Secretary (Conf)	1	1	0	(1) 57
Program Manager III	0	0	1	1 39
Risk/Loss Control Analyst	0	0	1	1 57
<b>TOTAL RISK MANAGEMENT</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>1</b>

**551-5600: WORKERS' COMPENSATION AND BENEFITS**

Office Assistant I/II/ Office Specialist/ Secretary (Conf)	3	3	0	(3) 13,62
Human Resources Assistant I/II /Specialist	0	0	1	1 13
Human Resources Technician	0	0	2	2 62
Workers' Compensation Analyst	1	1	0	(1) 63
Workers' Compensation/Safety Coordinator	0	0	1	1 63
<b>TOTAL WORKERS' COMP/BENEFITS</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>0</b>

**552-5510: HEALTH BENEFITS**

Administrative Aide I/II	1	1	0	(1) 64
Benefits Analyst	0	0	1	1 64
Human Resources Assistant I/II /Specialist	0	0	1	1 13
Office Assistant I/II/ Office Specialist/ Secretary (Conf)	1	1	0	(1) 13
Program Manager III	0	0	1	1 14
<b>TOTAL HEALTH BENEFITS</b>	<b>2</b>	<b>2</b>	<b>3</b>	<b>1</b>

<b>TOTAL INSURANCE FUNDS</b>	<b>7</b>	<b>7</b>	<b>9</b>	<b>2</b>
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**PERSONNEL LISTING BY FUND AND BUDGET UNIT**

	Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
<b>INFORMATION TECHNOLOGY FUNDS</b>					
<b><u>502-5100: INFORMATION TECHNOLOGY</u></b>					
Application Prog/Analyst I/II/Sr	11	11	11	0	58,59
Computer Application/Programmer Supervisor	7	7	6	(1)	60
Deputy IT Director	1	1	1		
Director of IT	1	1	1		
GIS Programmer Analyst I/II/Sr	3	3	2	(1)	59
GIS Specialist I/II	1	1	1		
IT Training Coordinator	1	1	1		
Micro-Computer Specialist I/II	4	4	5	1	61
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	61
Planning Technician I/II	0	0	1	1	58
Program Manager I/II	1	1	1		
Sr GIS Specialist	1	1	1		
Total	32	32	31	(1)	
<b><u>503-5200: RADIOS</u></b>					
Micro-Computer Specialist I/II	0	0	1	1	60
Total	0	0	1	1	
<b><u>504-5300: TELECOMMUNICATIONS</u></b>					
Telecommunications Coordinator	1	1	1		
Total	1	1	1	0	
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>0</b>	
<b>SERVICE FUNDS</b>					
<b><u>508-5420: CENTRAL DUPLICATING</u></b>					
Reprographics Supervisor	1	1	1		
Reprographics Technician I/II	1	1	1		
<b>TOTAL CENTRAL DUPLICATING</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>	
<b>TOTAL SERVICE FUNDS</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>	
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>73</b>	<b>73</b>	<b>75</b>	<b>2</b>	
<b>CAPITAL IMPROVEMENT FUNDS</b>					
<b><u>306-7031: PUBLIC ART FUND</u></b>					
Public Art Manager	1	1	1		
<b>TOTAL PUBLIC ART</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	
<b>TOTAL CAPITAL IMPROVEMENT FUNDS</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	
<b>TOTAL ALL FUNDS</b>	<b>1,638</b>	<b>1,673</b>	<b>1,670</b>	<b>(3)</b>	

## PERSONNEL LISTING BY FUND AND BUDGET UNIT

Actual 2004-05	Adopted Budget 2005-06	Allocation 2006-07	Change from 2005-06	Endnote Number
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### SUMMARY OF PERSONNEL BY FUND

<b>General Fund (including grant-funded)</b>	<b>1,212</b>	<b>1,200</b>	<b>1209</b>	<b>9</b>
<b>Enterprise Funds</b>				
Golf	16	16	3	(13)
Stormwater	2	2	4	2
Wastewater	13	14	14	0
Water	3	3	8	5
Regulatory Compliance	1	0	0	0
<b>Total Enterprise Funds</b>	<b>35</b>	<b>35</b>	<b>29</b>	<b>(6)</b>
<b>Special Revenue/District Funds</b>				
Central Parking	2	4	4	0
Community Development Block Grant	9	9	14	5
Redevelopment	16	16	11	(5)
Development Services	85	92	93	1
Emergency Communications	22	22	22	0
Emergency Medical Transport	41	38	0	(38)
Library	109	109	109	0
Maintenance District	2	2	4	2
Recreation	29	27	27	0
Safe Neighborhood Measure	0	43	67	24
Solid Waste & Recycling	2	2	5	3
<b>Total Special Revenue/District Funds</b>	<b>317</b>	<b>364</b>	<b>356</b>	<b>(8)</b>
<b>Internal Service Funds</b>				
Fleet	31	31	31	0
Risk Management	1	1	2	1
Workers' Compensation/Benefits	4	4	4	0
Health Benefits	2	2	3	1
Information Technology	32	32	31	(1)
Radio	0	0	1	1
Telecommunications	1	1	1	0
Central Duplicating	2	2	2	0
<b>Total Internal Service Funds</b>	<b>73</b>	<b>73</b>	<b>75</b>	<b>2</b>
<b>Capital Improvement Funds</b>				
Public Art	1	1	1	0
<b>Total Capital Improvement Funds</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>TOTAL ALL FUNDS</b>	<b>1,638</b>	<b>1,673</b>	<b>1,670</b>	<b>(3)</b>

## PERSONNEL LISTING

### Endnotes

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- 1 Reclassify 1 Deputy City Attorney position as 1 Assistant City Attorney position
- 2 Reclassify 1 Claims Analyst I/II position as 1 Liability Claims Investigator I/II position
- 3 Transfer 1 Sr Facilities Maintenance Worker position from Public Works-Central Building Maintenance to City Auditor and reclassify as 1 Deputy City Auditor position
- 4 Transfer 1 Economic Development Analyst position from City Manager-Economic Development to City Manager-Administration and reclassify as 1 Administrative Analyst I/II/Sr position
- 5 Transfer 1 Office Assistant I/II position and 1 Program Manager III position from City Manager-Economic Development to City Manager-Administration
- 6 Transfer 1 Economic Development Director position, 1 Office Assistant I/II position, and 1 Program Manager III position from City Manager-Economic Development to Office of Economic Development-Economic Development
- 7 Transfer 1 Program Manager I/II position from City Manager-Economic Development to Office of Economic Development-Economic Development and reclassify as an Administrative Analyst I/II/Sr position
- 8 Reclassify 1 Office Assistant I/II position as 1 Supervising Office Assistant position
- 9 Additional 9 positions (3 Fire Captains, 3 Fire Fighters, 3 Fire Fighter Engineers) approved by authority of FY 2005-06 Adopted Budget page C-24
- 10 Add 3 Fire Fighter positions (2 to Measure W and 1 to Fire-Fire Fighting) and 3 Fire Fighter Engineer positions to Fire-Fire Fighting to staff the new truck company at Fire Company No. 7 per Resolution #06-0165
- 11 Reclassify 1 Office Assistant position as 1 Supervising Office Assistant position
- 12 Transfer 1 Parks Equipment Operator position from Golf to Human Resources-Recruitment and Workforce Planning and reclassify as 1 Human Resources Assistant position
- 13 Reclassify Office Assistant I/II/Office Specialist/ Secretary to Human Resources Assistant I/II /Specialist as established by Council Resolution #06-0213
- 14 Transfer 1 Program Manager III position from Human Resources-Employee Relations to Health Benefits Internal Service Fund
- 15 Transfer 2 Maintenance Repair Technician I/II positions from Public Works-Operations & Maintenance to Parks & Recreation-Administration and reclassify as 1 Assistant Landscape Architect position and 1 Public Works Inspector position
- 16 Reclassify 1 Program Manager III position as 1 Community and Cultural Services Superintendent position as established by Council Resolution #06-0137
- 17 Transfer 1 Sr Parks Worker I/II position from Golf to Parks & Recreation-Administration and reclassify as 1 Deputy Director of Parks & Recreation position as established by Council Resolution #06-0137
- 18 Transfer 1 Administrative Analyst position from Police-Administration and 3 Parks Workers I/II positions from Golf to Police-Telecommunications and reclassify as 4 Police Telecommunicator positions
- 19 Eliminate 3 Code Enforcement Officer positions and 1 Sr Code Enforcement Officer position
- 20 Transfer 1 Maintenance Repair Technician position from Public Works-Operation & Maintenance to Police-Field Operations and reclassify as 1 Maintenance Worker III position
- 21 Transfer 1 Park Equipment Operator position from Golf to Police-Field Operations and reclassify as 1 Office Assistant/Office Specialist/Secretary position to administer parking citation process
- 22 Reclassify 1 Secretary position as 1 Supervising Office Assistant position
- 23 The Sr Code Enforcement Officer position created by Council Resolution #04-0825 was reported as 1 Sr Community Service Officer position in the FY 2005-06 adopted Budget
- 24 Transfer 1 Park Equipment Operator position from Golf to Police-Field Operations and reclassify as 1 Police Lieutenant position to manage the seventh policing district
- 25 Reclassify 1 Police Records Assistant position as 1 Office Specialist position
- 26 Reclassify 3 Police Records Assistant positions as 3 Property Clerk positions

## PERSONNEL LISTING

### Endnotes

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- 27 Reclassify 1 Sr Administrative Assistant position as 1 Program Manager III position
- 28 Delete 1 Maintenance Repair Technician position and transfer 2 Maintenance Repair Technician positions from Public Works-Operation & Maintenance to Solid Waste and reclassify as 1 Program Manager position and 1 Project Manager position
- 29 Transfer 3 Project Manager I/II/III positions from Public Works-Central Building Maintenance to Public Works-Operations & Maintenance
- 30 Reclassify 1 Traffic Maintenance Supervisor position as 1 Public Works Supervisor position
- 31 Transfer 1 Senior Maintenance Repair Technician position from Public Works-Operations and Maintenance to Solid Waste & Recycling
- 32 Transfer 1 Supervising Office Assistant position from Public Works-Central Building Maintenance to Public Works-Operations & Maintenance
- 33 Reclassify 1 Building Maintenance Superintendent position as a 1 Fleet & Facilities Manager position
- 34 Reclassify 2 Heating and Air Conditioning Mechanic positions to 2 Heating, Ventilation and Air Conditioning (HVAC) Mechanic positions
- 35 Reclassify 1 Sr Golf Course Supervisor as 1 Golf Manager position (created by Council Resolution #05-0030)
- 36 Reclassify 2 Recreation Assistant I/II/Sr positions as 2 Golf Professionals positions (created by Council Resolution #05-0031)
- 37 Transfer 1 Parks Equipment Operator position from Golf to Development Services-Building and reclassify as 1 Building Permit Technician position
- 38 Transfer 2 Parks Worker I/II positions from Golf to the Maintenance Assessment District
- 39 Transfer 1 Parks Worker I/II position from Golf to Risk and reclassify as 1 Program Manager III position
- 40 Transfer 2 Parks/Golf Supervisor positions from Golf to MUD Stormwater and reclassify as 1 Public Works Inspector position and 1 Program Manager I/II position
- 41 Add 1 Program Manager III position, 1 Senior Civil Engineer position, 1 Office Specialist position, 1 Public Works Inspector position, and 1 Association Civil Engineer position per Council Resolution #05-0494
- 42 Reclassify 1 Office Assistant position as 1 Parking District Supervisor position established by Council Resolution #06-0102
- 43 Transfer 2 Administrative Analyst positions, 1 Executive Assistant position, 1 Office Assistant position, from Office of Economic Development-Redevelopment Agency to the Office of Economic Development-Community Development Block Grant
- 44 Reclassify 1 Deputy Housing Director position as 1 Housing Director position
- 45 Reclassify 1 Housing Programs Supervisor position as 1 Redevelopment Manager position
- 46 Transfer 1 Economic Development Analyst position from the Office of Economic Development-Redevelopment Agency Fund to the Office of Economic Development-Community Development Block Grant and reclassify as 1 Program Manager III
- 47 Reclassify 1 Economic Development Analyst position as 1 Program Manager III position
- 48 Reclassify 1 Housing & Redevelopment Director position as 1 Redevelopment Director position
- 49 Reclassify 1 Program Manager I/II position as 1 Program Manager III position
- 50 The amended Fire MOU, by Letter of Understanding, allows for one additional Fire Battalion Chief in place of one of the Administrative Fire Captain positions
- 51 Reclassify 1 Public Works Inspector position as 1 Project Manager I/II/III position
- 52 Eliminate 1 Accounting Office Assistant I/II position, 36 Emergency Medical Services Transport Technician positions, and 1 Office Assistant I/II/Office Specialist/Secretary position due to the shut down of Fire Emergency Medical Transport at the end of April 2006
- 53 Transfer 1 Office Assistant I/II position and 1 Supervising Librarian position from Cooperative Library System to Library-Public Services

## PERSONNEL LISTING

### Endnotes

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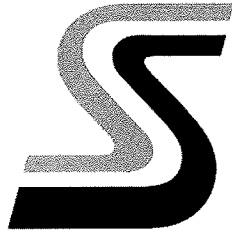
- 54 3 Fire Captain positions and 3 Fire Fighter positions added to staff the Rescue Squad Station as approved by Council Resolution #05-0298 and as funds are available
  - 55 Additional 16 Police Officer/Trainee positions added per Council Resolution #04-0595 as funds are available
  - 56 Reclassify 1 Fleet Equipment Parts Assistant position as 1 Facilities Maintenance Worker position
  - 57 Reclassify 1 Office Assistant position as 1 Risk/Loss Control Analyst position as established by Council Resolution #06-0103
  - 58 Reclassify 1 Application Programmer/Analyst I/II/Sr position as a Planning Technician I position
  - 59 Reclassify 1 GIS Programmer Analyst position as 1 Application Programmer Analyst I/II/Sr position
  - 60 Transfer 1 Computer Application/Programmer Supervisor position from the Information Technology Internal Service Fund to the Radio Internal Service Fund and reclassify as 1 Micro-Computer Specialist position
  - 61 Reclassify 1 Office Assistant I/II/Office Specialist/Secretary position as 1 Micro-Computer Specialist position
  - 62 Reclassify Office Assistant I/II/Office Specialist/Secretary position to Human Resources Technician as established by Council Resolution #06-0213
  - 63 Reclassify 1 Workers' Compensation Analyst position to a Workers' Compensation/Safety Coordinator per Council Resolution #06-0213
  - 64 Reclassify 1 Administrative Aide I/II position to a Benefits Analyst as established by Council Resolution #06-0213
- 
- (A) Grant-funded positions are authorized to be added as grant funding requires; positions are eliminated when grant funding ends. Positions correspond to the grant period, and do not necessarily correspond to the City's fiscal year.
  - (B) Up to 84 of the Fire Captains, Fire Engineers and Fire Fighters in Fire Fighting may be paramedics. Up to 3 of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 13 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.
  - (C) 1 Fire Captain may be designated a Hazmat Specialist.
  - (D) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Human Resources Director, reclassify trainees as Police Officers.
  - (E) Fire Captains and Fire Fighters in Fire Prevention may be designated Deputy Fire Marshals.
  - (F) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.
  - (G) The City Manager is authorized to fill additional Measure W Police and Fire positions for years 3 through 5 if additional Measure W revenue is available.
  - (H) Up to 7 of the Fire Captains, Fire Engineers and Firefighters in Measure W may be paramedics.

Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.

Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime.

The City Manager is authorized to transfer from fund balance to handle approved MOU and classification changes/expenses.





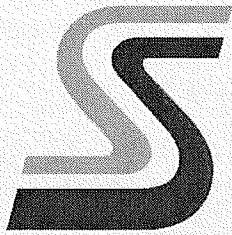
CITY OF STOCKTON



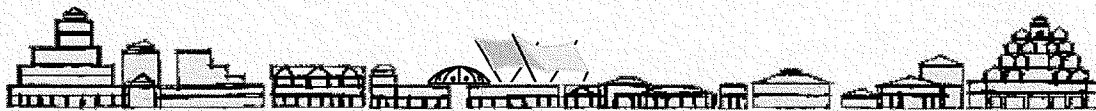
**GENERAL FUND DEPARTMENT BUDGETS**

## ***GENERAL FUND DEPARTMENT BUDGETS***

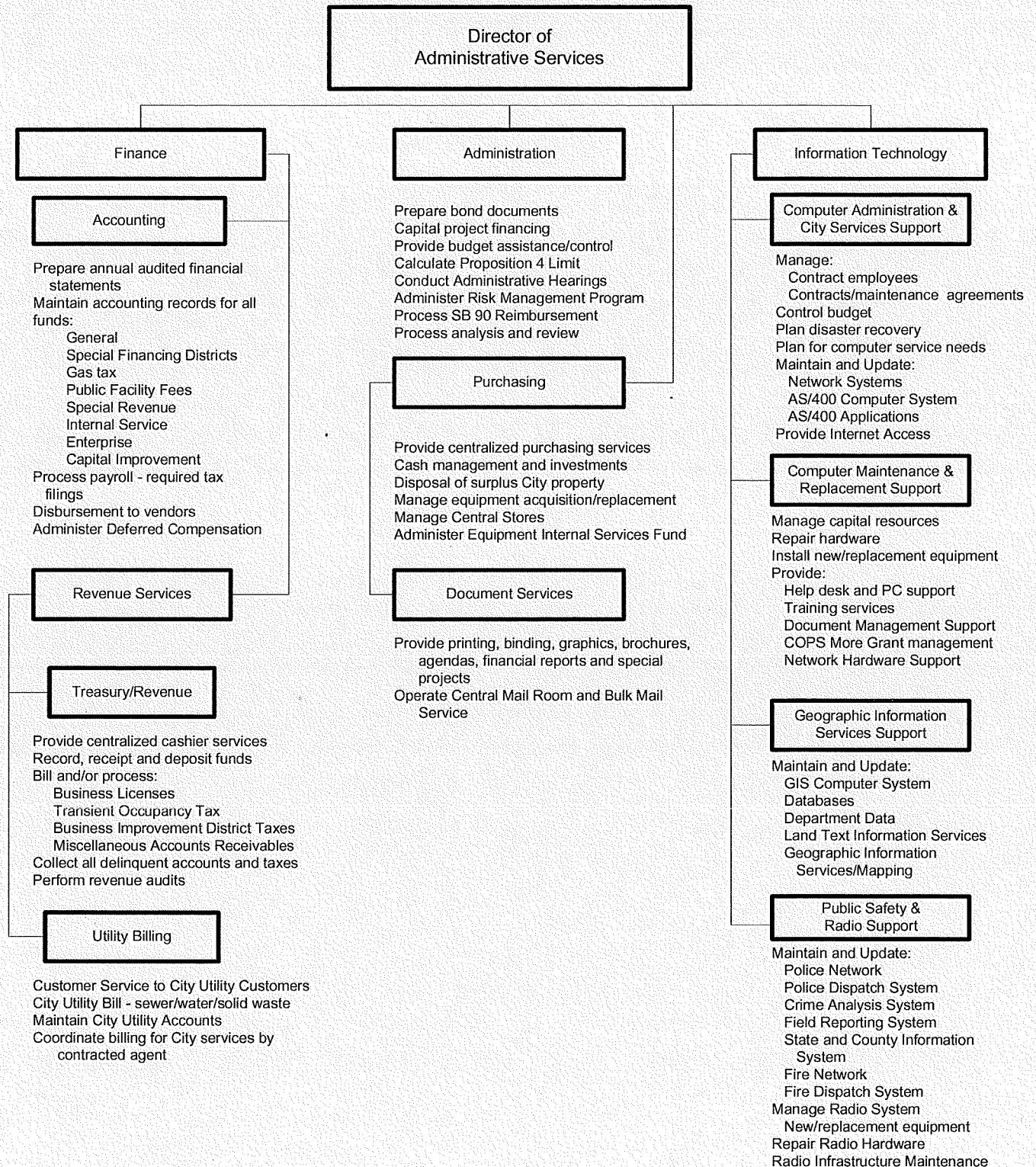
The General Fund receives revenue that is not restricted to special purposes and can be used to support general government functions. The budgets in this section detail the budget, personnel, mission, function, highlights, prior year objectives and accomplishments, and budget year objectives for each General Fund Department and budget unit.



CITY OF STOCKTON



**ADMINISTRATIVE SERVICES**



**ADMINISTRATIVE SERVICES  
ORGANIZATION CHART**

**ADMINISTRATIVE SERVICES DEPARTMENT****010-1300**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$3,147,073	\$3,520,125	\$2,509,364	(\$1,010,761)	-29%
Other Services	1,696,752	1,596,816	612,503	(984,313)	-62%
Materials/Supplies	79,232	107,418	74,336	(33,082)	-31%
Other Expenses	21,083	32,755	29,029	(3,726)	-11%
Capital Outlay	73,384	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$5,017,524</b>	<b>\$5,257,114</b>	<b>\$3,225,232</b>	<b>(\$2,031,882)</b>	<b>-39%</b>
<b>POSITION ALLOCATION</b>	<b>56</b>	<b>56</b>	<b>56</b>		
Utility Billing Budget moved to MUD in FY 2006-07					

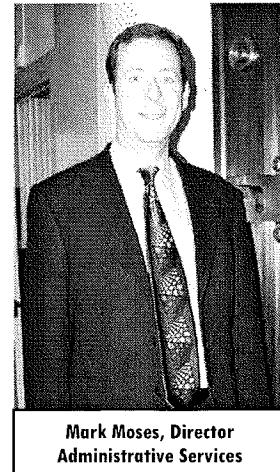
**MISSION STATEMENT**

The mission of Administrative Services is to provide financial, administrative, and technical support to City departments and decision-makers, and to safeguard and facilitate the optimal use of City resources.

**HIGHLIGHTS**

Revenue Services proposed and implemented the amendment to the Stockton Municipal Business License Code and associated resolutions so that not all business licenses expire on December 31st of each year. These changes are expected to streamline the renewal process for all future renewals.

Revenue Services also administered the City's Voluntary Business License Compliance program, which offered eligible businesses an opportunity to obtain a business license or renew an expired business license and pay the past due tax liabilities with reduced penalties for the 2005 license taxes and no penalties on taxes for 2004 and prior years.



Purchasing and Accounting completed the merging of vendor database information. A web based bid package process was developed and implemented to allow vendors to download bid documents from the City's web page.

In the area of debt management, the Administration Division facilitated and coordinated the issuance of the 2005 Water Revenue Bonds. This \$24.2 million bond issue will be used for Water System Capital Improvement Projects related to new growth demands that include the recently completed South Stockton Aqueduct project. In addition, Administration initiated three bond transactions that refinanced two Mello-Roos and five Assessment Districts. While the City costs are completely covered in the cost of refinancing, property owners within the respective districts realized savings on their annual special tax and assessment payments between 5.5% and 12.8%.

For the 16<sup>th</sup> consecutive year, the Accounting Section was awarded the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for the City's 2004 Comprehensive Annual Financial Report (CAFR). The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports. In addition the unit also received the Certificate of Award for Outstanding Financial Reporting from the California Society of Municipal Finance Officers (CSMFO) for the 14<sup>th</sup> consecutive year.

**BUDGET UNITS***Administration:* 010-1310

The Administration Division is responsible for coordinating and directing the activities of the Administrative Services Department. Department activities include directing the financial planning efforts of the City; monitoring revenue, billing, collection, investments, and disbursement of funds; reporting on accounting and financial activities; coordinating the City's purchasing activities; long-term debt and risk management; and processing business and animal licenses.

<b>Use of Funds</b>	<b>2004-05 Actual</b>	<b>2005-06 Appropriated</b>	<b>2006-07 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$280,075	\$282,640	\$349,601	\$66,961	24%
Other Services	184,849	214,154	218,840	4,686	2%
Materials/Supplies	12,279	10,962	15,404	4,442	41%
Other Expenses	6,463	6,190	7,195	1,005	16%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$483,666</b>	<b>\$513,946</b>	<b>\$591,040</b>	<b>\$77,094</b>	<b>15%</b>
<b>Position Allocation</b>	<b>8</b>	<b>8</b>	<b>8</b>		

**2005-06 Unit Objectives**

1. Review major revenue sources (sales tax, property tax, business license and utility user tax); recommend and implement revenue enhancing programs by June 2006.
2. Develop procedures for transmitting Internet wire transfers by June 2006.
3. Develop department training for consent agenda preparation by December 2005.

**2005-06 Unit Accomplishments**

1. Administration helped develop a number of programs to enhance revenue collection, including a sales tax retention program implemented in August 2005, and a Business License Voluntary Compliance Program implemented in October 2005.
2. Procedures have been developed and implemented effective June 2006.
3. A training pamphlet was developed and published on December 21, 2005. Individual training sessions were offered to all management staff during February 2006.

**2006-07 Unit Objectives**

1. Develop and implement a financing plan for the Electronic Data Management System (EDMS) by June 2007.
2. Review funding sources and develop a plan that will fully support operations and provide funding for capital improvements related to technology advancements and growth by November 2006.
3. Provide financing support for the Delta Water Supply Project and Parks and Recreation improvements by June 2007.

Accounting: 010-1320

The Accounting unit has responsibility for general ledger accounting, payroll, and vendor payments for all departments of the City. This includes:

- Keeping an accurate and reliable record of all financial transactions
- Reporting and interpreting the City's financial position and results of operations prepared in accordance with generally accepted accounting principles applicable to municipal governments
- Maintaining a complete and accurate record of the City's land, buildings, improvements, infrastructure, and equipment
- Maintaining records on issued and outstanding financing obligations
- Providing an accurate payment of employees' salaries and benefits, and remitting timely payroll withholdings to respective agencies
- Providing payment of properly documented bills for materials and services purchased and received
- Monitoring the integrated financial management information system and controlling and implementing required changes

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$606,516	\$706,122	\$760,758	\$54,636	8%
Other Services	132,924	180,718	131,892	(48,826)	-27%
Materials/Supplies	26,497	38,290	16,880	(21,410)	-56%
Other Expenses	8,869	10,350	10,305	(45)	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$774,806	\$935,480	\$919,835	(\$15,645)	-2%
Position Allocation	16	17	17		

**2005-06 Unit Objectives**

1. Work with Information Technology to perform a study of efficiency options and confidentiality safeguards for Payroll and Disbursements' checks, 1099's and W-2's by June 2006.
2. Work with Information Technology to develop an automated process for preparing the available fund balance report by September 2005.

**2005-06 Unit Accomplishments**

1. In March 2006, installation began of a laser check printing system that will pressure seal all payroll checks for confidentiality. We continue to research how payroll remittance can be delivered more efficiently.
2. We are meeting with the budget staff to identify the parameters of the report and determine if assistance will be required by the software vendor. Implementation of a software solution is scheduled for fiscal year 2006-07.

**2006-07 Unit Objectives**

1. Install an imaging solution that will allow viewing of vendor payment documentation on-line by March 2007.
2. Identify efficiencies to facilitate the delivery of the financial statements by November 2006.
3. Evaluate electronic remittance to vendors by April 2007.

Treasury: 010-1331

Treasury ensures the proper recording, receipting, custody and deposit of all monies received by the City. The licensing section provides billing, collections, enforcement and audit/control of business licensing, dog permits, Transient Occupancy Tax, business improvement districts and fire permit fees. This section also administers the City's preferential parking districts. Other debts owed to the City such as code enforcement citations, cost recovery, revenue contracts, franchise fees and returned checks are billed and tracked by the Miscellaneous Accounts Receivable section. This section also monitors and administers the Utility Users Tax and Emergency Communications System Access fee programs. The collection section is responsible for the collection of unpaid delinquent accounts and the classification of uncollectible accounts.



Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$879,313	\$1,012,103	\$1,111,513	\$99,410	10%
Other Services	165,473	177,416	185,030	7,614	4%
Materials/Supplies	13,503	20,225	24,225	4,000	20%
Other Expenses	4,240	6,861	6,286	(575)	-8%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,062,529</b>	<b>\$1,216,605</b>	<b>\$1,327,054</b>	<b>\$110,449</b>	<b>9%</b>
<b>Position Allocation</b>	<b>22</b>	<b>13</b>	<b>13</b>		

**2005-06 Unit Objectives**

1. Develop and implement a program to increase compliance with the Stockton Municipal Code business license requirements by June 2006.

**2005-06 Unit Accomplishments**

1. Developed and administered a Voluntary Compliance program that offered eligible businesses an opportunity to obtain a business license or renew an expired business license and pay the past due tax liabilities with reduced penalties for the 2005 license taxes and no penalties on taxes for 2004 and prior years. Approved by Council in September 2005.



**2005-06 Unit Objectives**

2. Provide Miscellaneous Accounts Receivable training to staff in other departments to allow their independent inquiry and report generation on accounts receivables pertinent to their department by January 2006.

**2005-06 Unit Accomplishments**

2. Two training sessions were provided with an on-site trainer from HTE by January 2006. Staff from Budget, Human Resources, Library, Accounting, and Public Works attended. This training covered basic inquiry into AR and how to run commonly used reports such as an aging and open charge listing.

**2006-07 Unit Objectives**

1. Install imaging system that works in conjunction with HTE Business License software to allow on-line viewing of documents associated with individual business licenses by March 2007.
2. Develop and implement pilot program to enforce compliance with City's business license code subsequent to the Voluntary Compliance Program by December 2006.

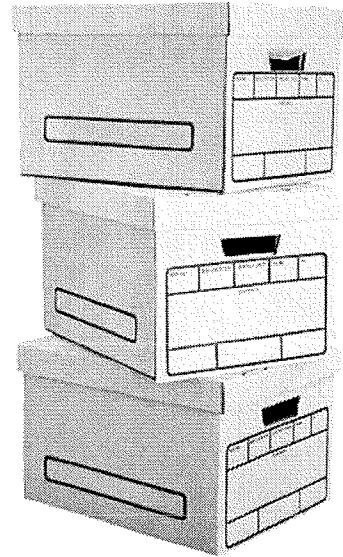


Purchasing: 010-1340

The Purchasing unit functions within a centralized purchasing model as outlined in the City Charter and Municipal Code. The unit provides professional purchasing for all supplies and services necessary for the efficient operation of City departments. Purchasing assists with procurement projects, from evaluation to final negotiation and purchase, continually working to maintain quality for every tax dollar spent.

The unit is responsible for the:

- Purchase, storage, issuance and record keeping of all supplies, materials, and equipment used by departments or agencies of the City
- Ensuring a fair, effective and responsive procurement program to maximize the purchasing power of the City
- Investment of City funds, including oversight of the City's investment and banking relationships
- Operation of Central Stores to reduce costs by means of standardization and forecast buying
- Custody of scrap and surplus items and their disposal by auction, bid or negotiated sale
- Operation of a central duplication facility for in-house printing and administration of the Equipment Internal Service Fund
- Handling, processing and disposal of City-generated hazardous waste materials



Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$332,753	\$312,171	\$287,492	(\$24,679)	-8%
Other Services	96,574	81,237	76,741	(4,496)	-6%
Materials/Supplies	8,779	15,524	17,827	2,303	15%
Other Expenses	553	5,129	5,243	114	2%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$438,659</b>	<b>\$414,061</b>	<b>\$387,303</b>	<b>(\$26,758)</b>	<b>-6%</b>
<b>Position Allocation</b>	<b>10</b>	<b>9</b>	<b>9</b>		

**2005-06 Unit Objectives**

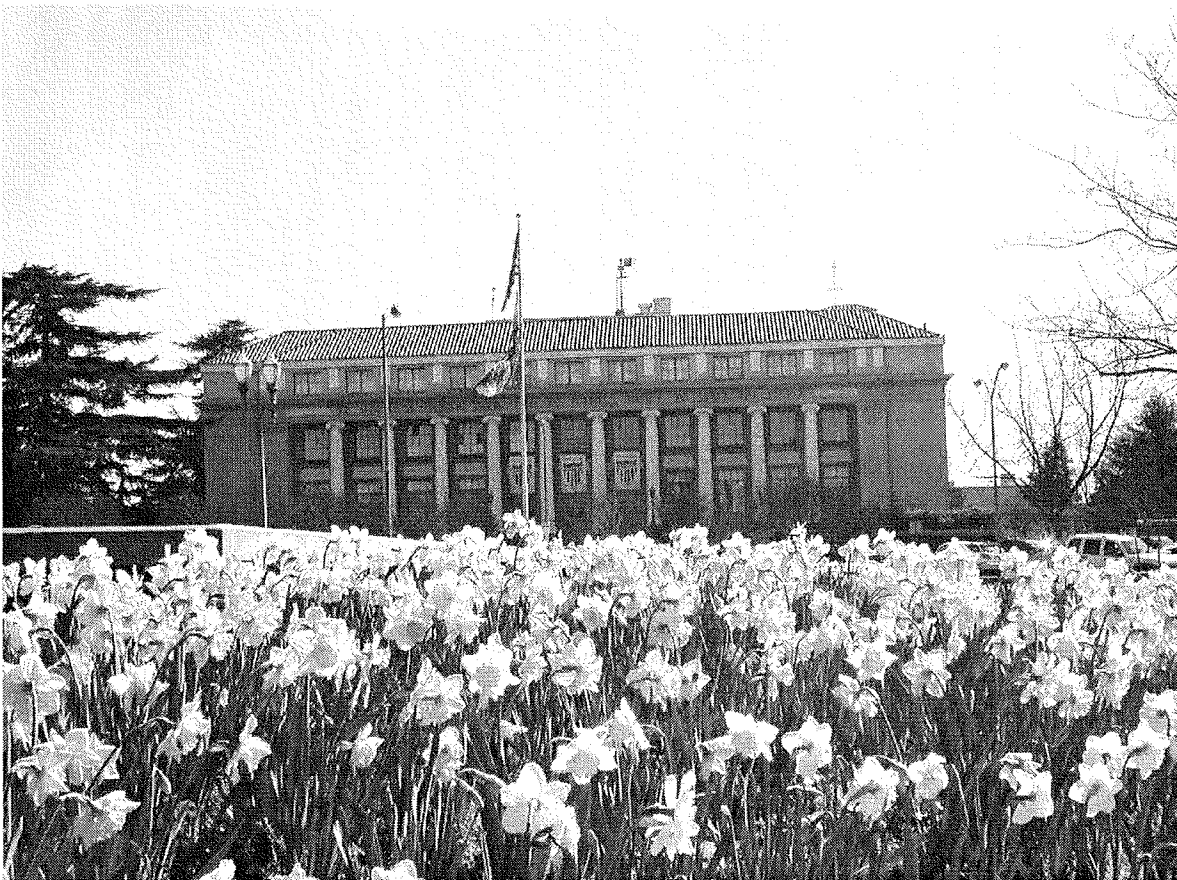
1. Implement an on-line electronic bid process for purchases exceeding authorized Council spending limits by June 2006.

**2005-06 Unit Accomplishments**

1. An on-line electronic bid process was implemented in August 2005.

**2006-07 Unit Objectives**

1. Develop a web based vendor registration procedure by May 2007.
2. Create a training manual instructing HTE Naviline users on the Purchasing module by July 2006.
3. Develop a cash flow model for Investments by June 2007.



Utility Billing/Customer Service: 010-1350

The Utility Billing unit under the direction of the Administrative Services Department provides customer service, billing and collections for the City's utilities (water, wastewater, storm water), as well as solid waste service charges for the City's franchisees. The unit receives and processes customer requests for opening and closing utility accounts, issues work orders for service requests, responds to billing and service inquiries, maintains accounts, researches and processes unidentified payments, and creates accounts for new construction within the City water service area. The unit issues approximately 48,000 utility bills per month. Additionally, this unit is the liaison to California Water Service (CWS) for the billing of City and solid waste services by CWS on a unified bill to about 38,000 of their water customers.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$1,048,416	\$1,207,089	\$0	(\$1,207,089)	-100%
Other Services	1,116,932	943,291	0	(943,291)	-100%
Materials/Supplies	17,292	22,417	0	(22,417)	-100%
Other Expenses	958	4,225	0	(4,225)	-100%
Capital Outlay	73,384	0	0	0	
TOTAL BUDGET	\$2,256,982	\$2,177,022	\$0	(\$2,177,022)	-100%
Position Allocation	0	9	9		
Budget for this unit moved to appropriate Enterprise and Special Revenue funds that utilize utility billing services.					

**2005-06 Unit Objectives**

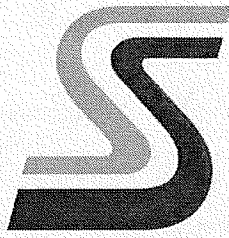
1. Implement automated customer service letters utilizing DMS technology in the HTE utility billing application by March 2006.
2. Implement Click 2 Gov application to provide internet access to account information and on-line bill presentment and payment options for utility accounts by June 2006.

**2005-06 Unit Accomplishments**

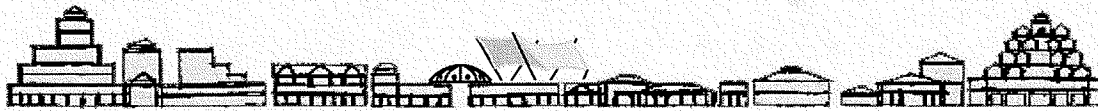
1. Completed June 2006. This project automated customer correspondence for improved efficiency.
2. The implementation of this on-line program has been delayed while funding sources were identified.

**2006-07 Unit Objectives**

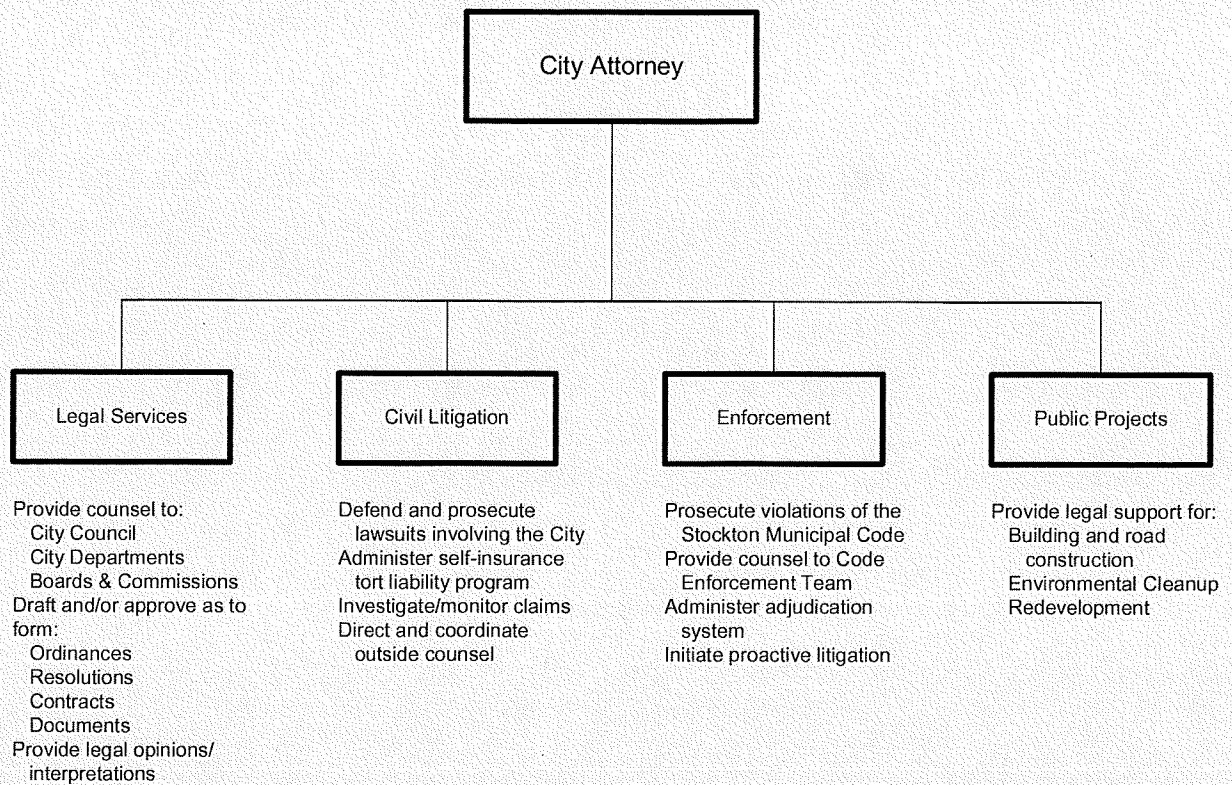
1. Install imaging system that works in conjunction with HTE Utility Billing software to allow on-line viewing of documents associated with individual utility accounts by March 2007
2. Implement Click 2 Gov application to provide internet access to account information and on-line bill presentment and payment options for utility accounts by June 2007.



CITY OF STOCKTON



CITY ATTORNEY



**CITY ATTORNEY  
ORGANIZATION CHART**

**CITY ATTORNEY****010-1400**

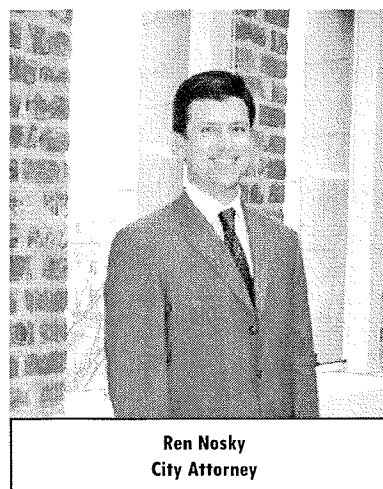
	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$597,032	\$714,476	\$868,023	\$153,547	21%
Other Services	161,202	342,472	238,793	(103,679)	-30%
Materials/Supplies	33,020	55,000	67,600	12,600	23%
Other Expenses	10,049	23,854	23,855	1	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$801,303</b>	<b>\$1,135,802</b>	<b>\$1,198,271</b>	<b>\$62,469</b>	<b>5%</b>
<b>POSITION ALLOCATION</b>	<b>18</b>	<b>18</b>	<b>18</b>		

**MISSION STATEMENT**

The City Attorney is the legal advisor to the City. We are counselors in the fullest sense, providing service that is trustworthy, creative and cost effective. We commit ourselves to professionalism and to understanding and furthering the needs and goals of the Council, Manager and Departments.

**FUNCTION**

The principal function of the City Attorney is as legal advisor of, and attorney and counsel for, the City, Council, Commissions, Boards, City officers and employees in all matters relating to their official duties. This includes defending lawsuits, legal research, interpretation of laws, and preparation of legal opinions and documents. The City Attorney's Office prepares ordinances and resolutions required by the Council; reviews and approves contracts, bonds, deeds and other legal documents as to legality and form; prosecutes violations of the Stockton Municipal Code; and administers the operation of the Law Department pursuant to the provisions of the City Charter.

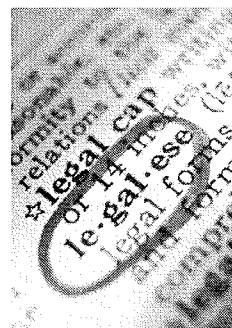
**HIGHLIGHTS**

In support of the Council's goals, the Office of the City Attorney provided comprehensive legal advice and litigation services on behalf of the City in a variety of areas, as summarized below:

**Code Enforcement**

The department has been an active participant in the City's code enforcement efforts. Highlights include:

- Enforcement of the Vehicle Seizure Ordinance, which resulted in the seizure of 81 vehicles in connection with narcotics activities and 26 vehicles used in connection with solicitation for prostitution during the 2005 calendar year (total revenue collected over \$87,000).

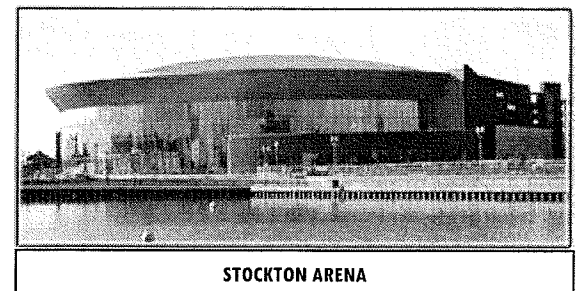
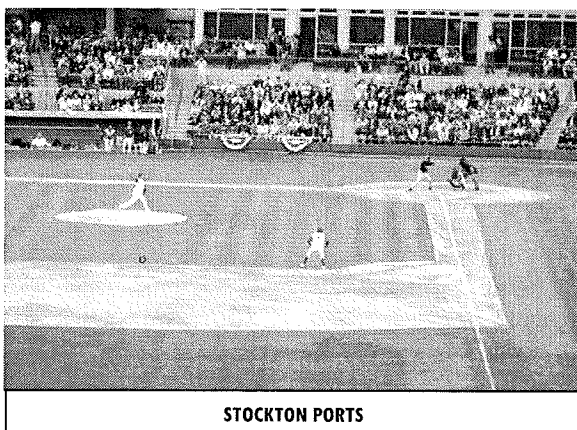
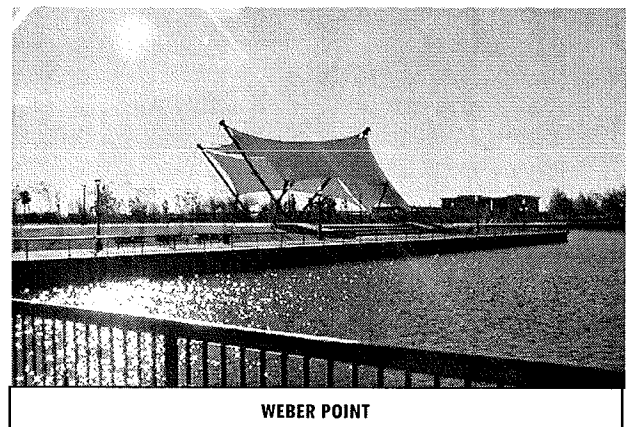
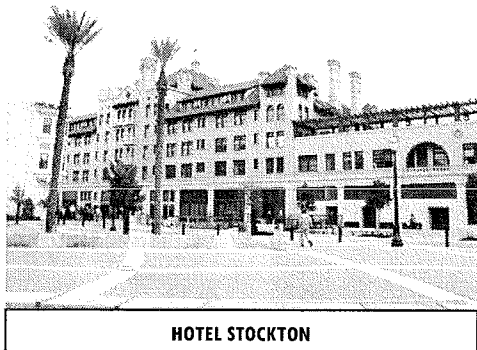




- Worked with various City staff members to draft and enact the Mobile Food Vendor, Towing and Rental Property Ordinances.
- Representation of the City in administrative hearings ranging from appeals of relocation costs to Notices and Orders to Abate regarding building and housing code violations, as well as Stockton Municipal Code violations.
- Provide legal advice and assistance to Community Health Action Team (CHAT), Downtown Action Team (DAT), and the Aggressive Code Enforcement (ACE) Team regarding code enforcement issues.
- Worked with City staff on the clean-up of downtown, midtown, Smith Canal, Kelley Drive, Kentfield and the Airport Way Corridor.

### Redevelopment and Downtown Revitalization

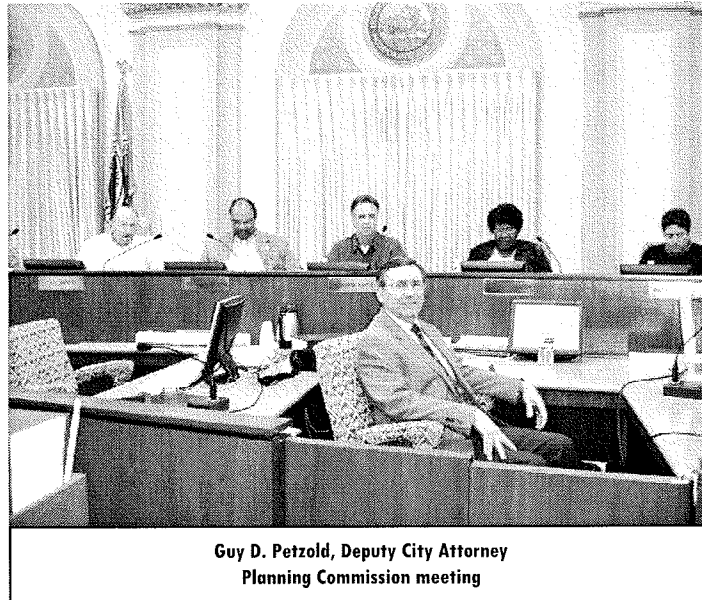
The City Attorney's Office has been actively engaged in providing legal support for the City's economic development, redevelopment and downtown revitalization efforts, including legal services on behalf of the Redevelopment Agency in support of the Hotel Stockton, Weber Point, the new baseball stadium and the Downtown Arena/Hotel Project. In addition, the department provided supervision and legal support for Brownfield clean-up along Stockton Deep Water Channel.





Other Major Projects

- Events Center Construction - Issues concerning the construction of both the baseball stadium and the Downtown Arena/Hotel project has been by far the most significant item of work for the department. The City Attorney and outside counsel continue to work closely with the City Manager and Project Coordinator to facilitate the completion of these projects.



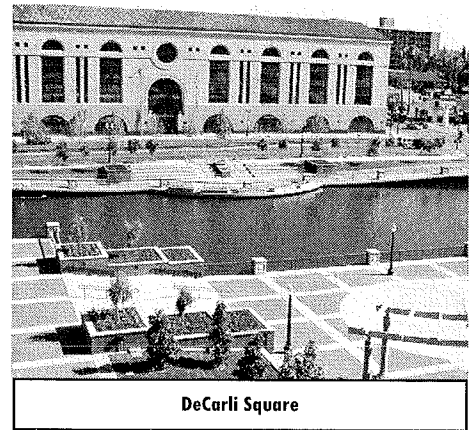
- General Plan Update - After two years of study by the General Plan Action Team, the Planning Commission will soon consider the General Plan, which will be the guide for development for the next 30 years.
- Delta Water Supply Project - This year we have provided guidance on several aspects of this important project, including obtaining applicable permits, the draft Environmental Impact Report (EIR), the Memoranda of Understanding with Cal Water and the Contra Costa Water District and the pending Request for Qualifications process.
- OMI Thames Service Contract Annual Review - We have worked diligently to address and resolve pending issues related to the transition to private operation and other clarifications and adjustments to the Service Contract. This task has involved significant time researching various contractual matters and meeting extensively with representatives of OMI Thames.

Claims and Litigation

- Numerous cases and claims were resolved with minimal or no payout, including dismissals obtained in at least three high dollar personal injury matters.
- In 2005, a total of 237 tort liability claims were filed and a total of 233 claims were closed.

Major Litigation Cases

- Concerned Citizens, et al. v. City of Stockton, et al.: Coordinated the defense of CEQA challenge to the approval of the service contract for the outsourcing of operations and maintenance of utility services at both trial and appellate levels. After the appellate court ruled that the City was entitled to a new trial, the case awaits disposition in the trial court.
- Redevelopment Agency v. Weber and City of Stockton - Settled case dealing with recovery of the cost to cleanup the contaminated soil underneath Dean DeCarli Square.
- City of Stockton v. Unocal, et al. - Achieved favorable settlement in Polanco Act case that will provide resources for clean-up of hazardous materials on several parcels along the Stockton Deep Water Channel.
- Andal v. City of Stockton. Successfully defended a challenge to the City's 9-1-1 fee in the trial court.
- O'Connell v. City of Stockton - Challenge to City's vehicle seizure ordinance, which the Court of Appeals held to be partly unconstitutional. The case has been appealed to the California Supreme Court.
- Price v. City of Stockton - Settled challenge to City's code enforcement efforts and resultant closures of downtown SRO hotels.
- City of Stockton v. Marina Towers - This case involved the City's condemnation and demolition of the old Marina Towers building on the current Events Center site. The owner's right to take challenge was recently dismissed by the trial court and an appeal is expected.
- Hughes v. City of Stockton - Defense of FLSA wage and hour claim challenging calculation of overtime charges for fire dispatchers. The case was tried in federal court and a defense verdict was achieved. The plaintiffs have appealed.



Land Use and Public Works

- Morada Area Assoc. v. City of Stockton - This was a CEQA challenge against the City's EIR for the System 9 sewer project. The court held that the City's EIR was sufficient in all respects for this project.
- Morada Area Assoc. v. City of Stockton and Arnaiz Corp. - This was another CEQA challenge against the EIR for the Cannery Park project. The court held that the EIR was sufficient in all respects, specifically the City's Water Supply Assessment. This matter has now been settled in its entirety.
- City of Lodi v. City of Stockton and City of Stockton v. City of Lodi - These two cases involved challenges to each other's Sphere of Influence amendments before LAFCO. Both cases were settled.
- Sierra Club v. City of Stockton - Settled a challenge to the Development Agreements and Spheres of Influence the City granted in the northwest portion of the City.
- Stockton Citizens v. City of Stockton and Spanos - This case was a challenge to the approval of the Super Wal-Mart in Spanos Park West. After trial was held, the court found that the Master Development Plan for the project was improperly amended in violation of CEQA. The case is currently on appeal.

Personal Injury Litigation

- Rea v. City of Stockton--The plaintiff, a minor passenger in a vehicle turning left, sustained serious injuries after her vehicle was struck by an adjacent vehicle that was also turning left. The plaintiff alleged that the intersection was in a dangerous condition. The case was tried and the jury returned a defense verdict.
- Wix v. City of Stockton--The plaintiff, a passenger in a vehicle that left the roadway at a "T-intersection," sustained serious injuries leaving her a paraplegic. The City was successful in obtaining a summary judgment that dismissed her lawsuit, which was ultimately upheld by the Court of Appeal.
- Perez v. City of Stockton, SJRTD – The plaintiff's 89-year-old father was struck and killed by a SJRTD bus while in a crosswalk at San Joaquin and Weber. Plaintiff claimed the intersection was in a dangerous condition. The City was successful in obtaining summary judgment prior to trial.
- Orr v. City of Stockton – The plaintiff was injured during a collision between his vehicle and a police vehicle operating Code 3 against a red light. Plaintiff sustained serious injuries including a broken neck. Plaintiff demanded \$550,000 prior to trial and more than \$800,000 at trial. The City contended the plaintiff was negligent because he was not wearing his seatbelt. A trial was held and the jury found plaintiff was 50 percent negligent, awarding him only \$221,253.



**2005-06 Objectives**

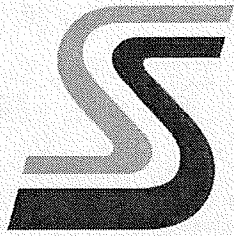
1. Recruit and hire qualified municipal attorneys with demonstrable client interaction skills to fill remaining two vacant deputy city attorney positions, with emphasis on labor and employment and complex litigation by December 2005.
2. Reduce reliance on outside counsel legal services by reducing the number of matters referred to outside counsel by twenty percent (20% ) by June 2006.
3. Reduce non-employment related Department costs by at least ten percent (10%) while maintaining an optimum service level by June 2006.

**2005-06 Accomplishments**

1. The department was fully staffed as of October 2005. The attorneys hired are representing Municipal Utilities, Administrative Services, Housing, Redevelopment, Human Resources, the City Clerk, Code Enforcement, and Police.
2. Number of matters referred to outside counsel dramatically reduced. Nineteen matters were sent out in calendar year 2005, as compared to 41 in calendar 2004.
3. Although certain overhead expenditures increased due to department restaffing, costs for the department's largest non-personnel expense (library and reference materials) were reduced by 47% as of June 2006.

**2006-07 Objectives**

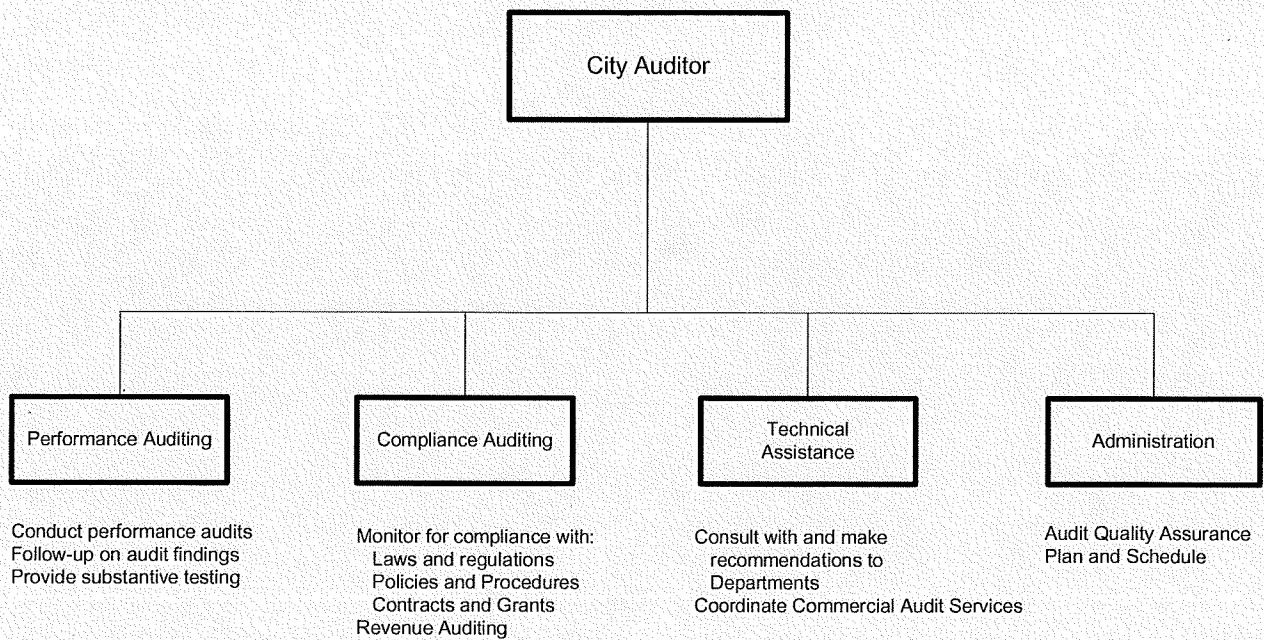
1. Reduce overall dollars spent on outside counsel by ten percent (10%) by June 2007.
2. Conduct study to determine cost effectiveness of expanding attorney staff, particularly in complex litigation, code enforcement and/or redevelopment by June 2007.



CITY OF STOCKTON



CITY AUDITOR



**CITY AUDITOR  
ORGANIZATION CHART**

	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$381,216	\$462,760	\$518,145	\$55,385	12%
Other Services	103,464	120,522	154,854	34,332	28%
Materials/Supplies	13,492	5,254	5,254	0	0%
Other Expenses	10,828	9,365	9,365	0	0%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$509,000	\$597,901	\$687,618	\$89,717	15%
POSITION ALLOCATION	5	6	7		

### **MISSION**

The Office of the City Auditor independently promotes ethical, efficient and effective governance for the citizens of Stockton.

### **FUNCTION**

The Office of the City Auditor provides the City Council, management, and employees with objective analyses, appraisals, and recommendations for improvements to City systems and activities. The department maintains independence and objectivity by reporting directly to the City Council, and by not exercising direct authority over any department, system or activity subject to audit.



**F. Michael Taylor**  
City Auditor

### **HIGHLIGHTS**

Auditing began the year with an update of the risk assessment model for systems and activities subject to audit. We developed an annual audit plan that identified those areas where audit efforts would be directed. Over the past year, our office directed audit efforts in the following areas: Events Center Construction, Fixed Assets, Garbage Contracts, Investments, City-wide Payroll, Procurement Cards, Revenue Auditing, Risk Management and Wastewater Operations. Results of audits are presented to the City Council and the Audit Committee upon completion.

Our office audited the status of management's action plans to improve conditions identified during audits. Since beginning audit work in 1994, 217 findings have been reported to management. As of December 31, 2005, management resolved 202, or 93% of those findings. That level of improvement compares favorably with an 82% implementation rate for local governments nationwide, as reported by the National Association of Local Government Auditors.

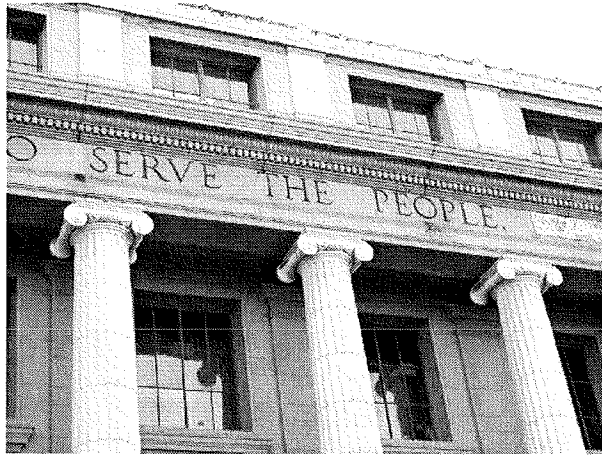
As the Office of the City Auditor has done with audit firms in the past, we coordinated our work with the external auditors to avoid duplication of effort. We provided copies of our audit reports to Macias, Gini & Co. to assist them in planning for the financial statement audit. Our staff assisted with the year end financial statement audit and the Single Audit. Coordinated audit efforts have helped both audit organizations.

**2005-06 Objectives**

1. Using a Request for Proposal (RFP) process, identify and recommend to the City Council by April 30, 2006, a commercial audit firm to conduct financial statement audits for the City.
2. Review and revise the methodology and forms for assessing staff skills and training needs by May 31, 2006.

**2005-06 Accomplishments**

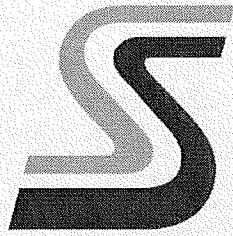
1. Proposals have been received, firms interviewed and a firm has been chosen. We are on schedule to have a contract approved by the City Council on time.
2. As of January, 2006, we have initiated work on this objective and anticipate being able to meet the May 31, 2006 target date.

**2006-07 Objectives**

1. Successfully complete an external quality control review by the National Association of Local Government Auditors that will assess our adherence to Government Auditing Standards by October 31, 2006.
2. Identify the population of potential information systems audits and conduct a risk ranking of the population to be used in long term audit planning by December 31, 2006.



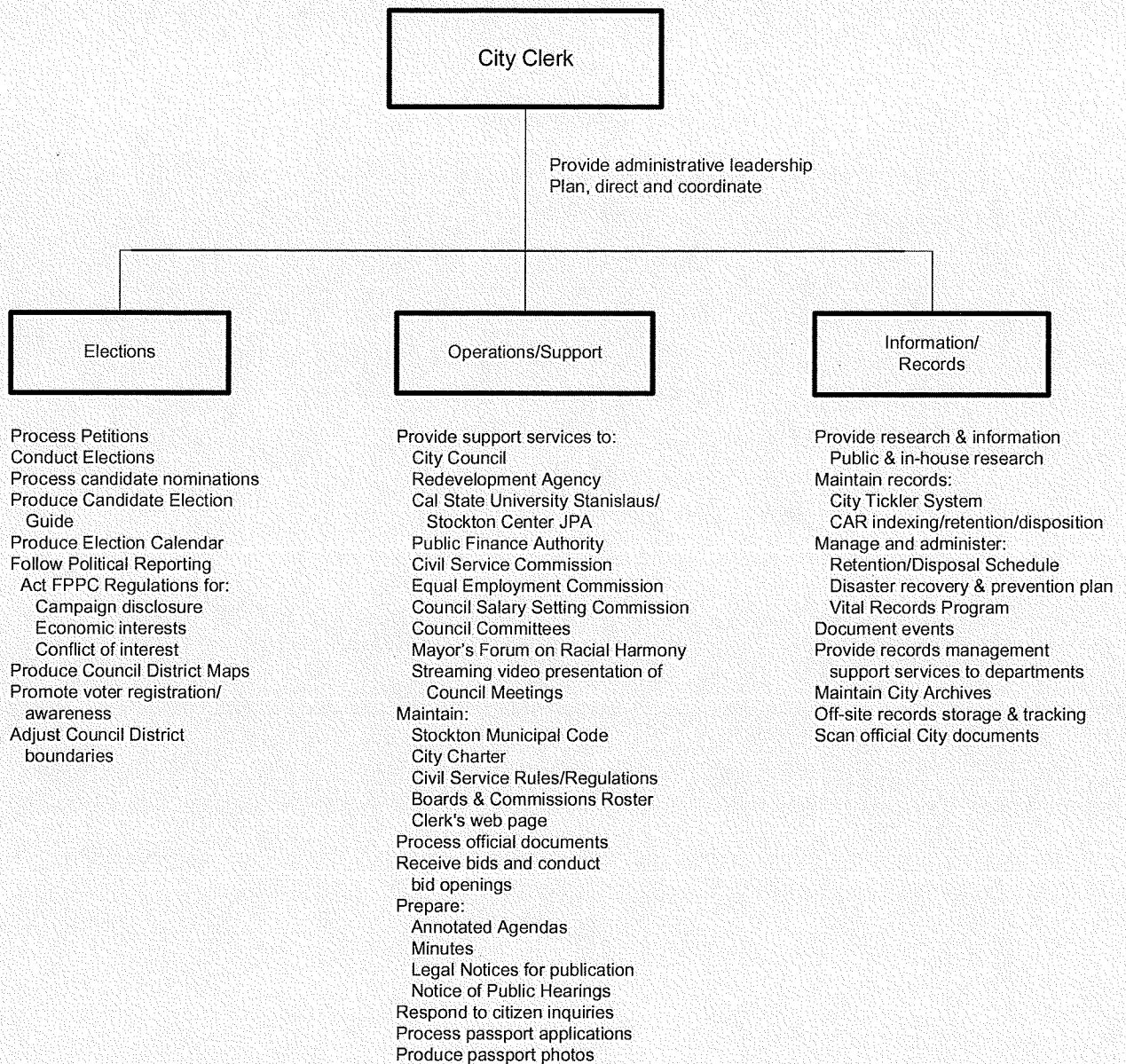




CITY OF STOCKTON



CITY CLERK



**CITY CLERK  
ORGANIZATION CHART**

**CITY CLERK****010-1100**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$698,298	\$794,081	\$811,970	\$17,889	2%
Other Services	418,727	124,052	150,785	26,733	22%
Materials/Supplies	16,202	11,350	11,500	150	1%
Other Expenses	3,639	8,814	15,648	6,834	78%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,136,866</b>	<b>\$938,297</b>	<b>\$989,903</b>	<b>\$51,606</b>	<b>5%</b>
<b>POSITION ALLOCATION</b>	<b>8</b>	<b>8</b>	<b>8</b>		

**MISSION STATEMENT**

The mission of the City Clerk's Office is to be a partner in the democratic process.

**FUNCTION**

The City Clerk's function is to:

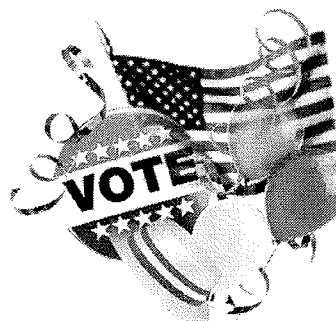
1. Administer municipal elections and petition processes;
2. Attend all meetings of the City Council and preserve an accurate and complete recording of these actions, and also to ensure meeting compliance with Brown Act requirements;
3. Ensure publication of all legal advertising;
4. Adjust Council District boundaries following the federal census;
5. Administer the City Records Management Program;
6. Serve as a public information source and communication channel to the Council; and
7. Initiate and monitor Fair Political Practices Commission filings.



**Katherine Gong Meissner**  
City Clerk

**HIGHLIGHTS**

- Successfully processed elections documents for Council candidates for placement on the June 6, 2006 Primary Municipal Election ballot for Council races in District 1, 3 and 5.



- Reviewed and issued a Certificate of Sufficiency for the Stockton Residential and Anti-Blight Ordinance Initiative submitted by proponents Terry Hull, Karylene Mann and Irene Borelli for placement on the November 7, 2006 General Municipal Election.
- Implemented video streaming technology at Civil Service Commission meetings for preparation of automated action minutes and annotated agenda.
- Implemented the voting module of minutes maker in the Council Chamber for the purpose of automating motions and votes for accuracy in the preparation of minutes.
- Along with the Council Legislation/Environmental Committee and the assistance of the City Attorney's Office, completed review of the City's recall process to conform with the Stockton City Charter and the State Elections Code for placement on the June 2006 primary election ballot.
- Completed training of staff for processing of passport applications and photos.
- As part of the project team, selected a consultant to evaluate the City's needs for an Enterprise Wide Document Management System (EDMS). Will continue to provide guidance in selecting a vendor solution for EDMS.
- Provided expertise in the successful implementation of automated agenda preparation software for City Council and Civil Service Commission.
- Submitted the Civil Service Commission Charter Ad Hoc Review Committee's recommendation to the voters at the June 2006 primary election for an amendment to Article XXV of the City Charter to delete certain sections that have been superseded or become obsolete.
- Streamlined processes using the City's Intranet system by introducing the Claims Submission Form, Records Storage Request Form and Records Destruction Tracking.
- Reduced the following paper processes, which resulted in material cost and staff time savings:
  - Claims Submission Form: By using this form located on City Link, claims are now routed electronically to the City Attorney eliminating the need for photo copying and hard copy filing in the City Clerk's office. This electronic routing also streamlined the City Attorney's filing and tracking process.



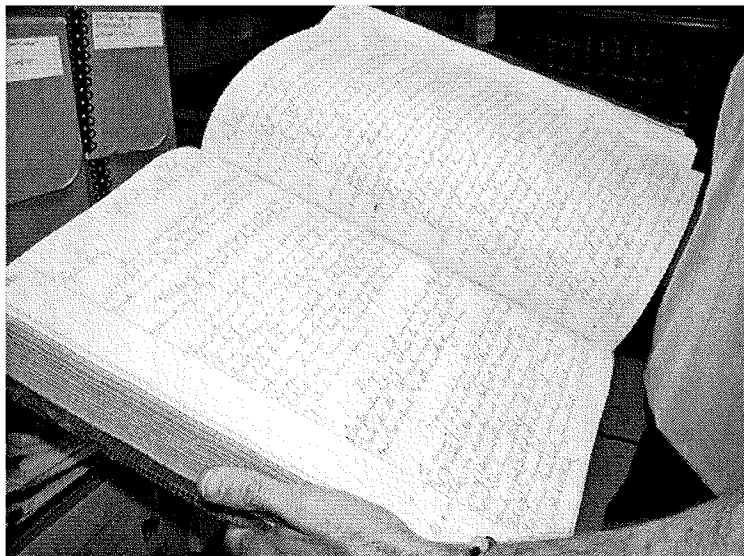
City Clerk with archived documents

**2005-06 Objectives**

1. Identify three more paper processes in the Clerk's Office to be reduced/eliminated and automated utilizing existing technology, i.e., City Link/Intranet by June 2006.
2. Identify the shortcomings of the current Electronic Document Management System as it relates to the management of records by June 2006.
3. Prioritize/determine from a records management perspective which of the recommendations from the Electronic Document Management needs assessment should be implemented by June 2006.
4. Complete review of the Recall Process to conform to the City Charter and State Elections Code by June 2006 for placement on the November 2006 General election ballot.
5. Develop electronic request for information form for use enterprise-wide by July 2005.
6. Review reducing the cost of elections by May 2006.

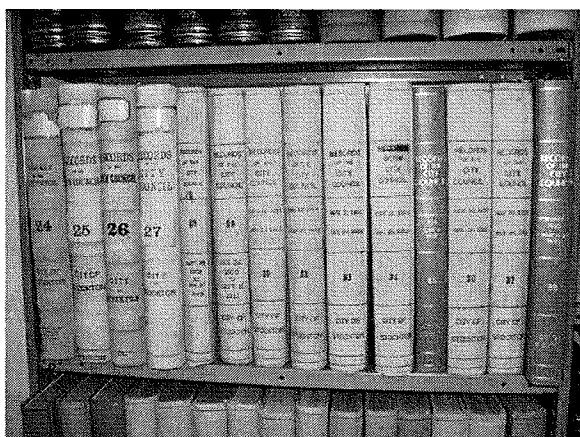
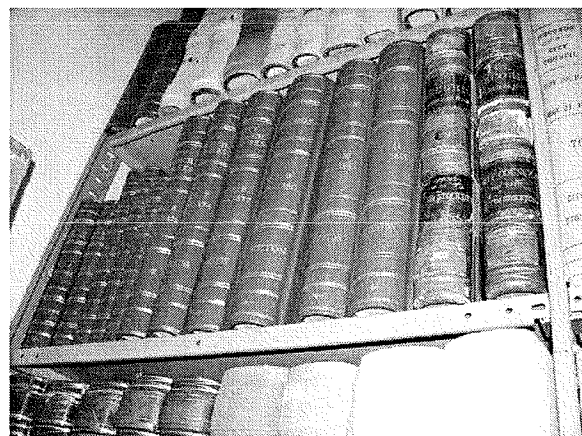
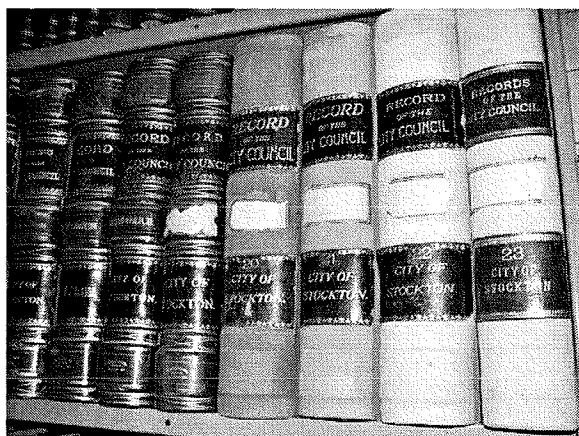
**2005-06 Accomplishments**

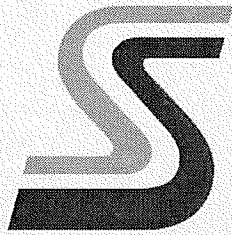
1. Intranet Claims Submission Forms, Records Destruction Form, and Records Destruction tracking were completed in December 2005.
2. Completed in January 2006.
3. Completed in January 2006.
4. Completed in March 2006 for June 2006 primary election ballot.
5. A determination was made in December 2005 that at this time, the project is not funded.
6. Review completed in May 2006; it was determined that conducting stand alone municipal elections, at this time, is not cost effective.



**2006-07 Objectives**

1. Install City kiosk for posting of electronic meeting agendas in compliance with the Brown Act by December 2006.
2. Explore other uses for Agenda Plus software, such as department destruction request approval and routing by February 2007.
3. Establish standard naming conventions for documents used enterprisewide by March 2007.
4. Host Conflict of Interest/Ethics information session by February 2007.





# CITY OF STOCKTON



CITY COUNCIL







**CITY COUNCIL****010-1000**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$376,997	\$449,327	\$482,131	\$32,804	7%
Other Services	58,241	63,281	64,766	1,485	2%
Materials/Supplies	30,655	25,700	23,872	(1,828)	-7%
Other Expenses	25,915	48,378	48,185	(193)	-0.4%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$491,808</b>	<b>\$586,686</b>	<b>\$618,954</b>	<b>\$32,268</b>	<b>6%</b>
<b>POSITION ALLOCATION</b>	<b>9</b>	<b>9</b>	<b>9</b>		

**MISSION STATEMENT**

Stockton celebrates its cultural diversity, promotes economic opportunity and strives to provide a better quality of life for all.

**FUNCTION**

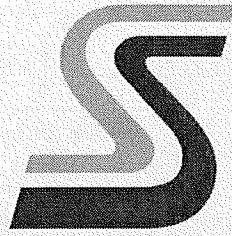
The City Council is the policy-setting body of the City. The Mayor is elected citywide and six Council members are elected to represent districts by citywide ballot. The elected officials serve four-year terms, with a maximum of two terms.

The Council initiates, studies, discusses, holds public hearings on and decides various civic issues affecting the citizens of Stockton, based on facts gathered and presented and citizen input.

**COUNCIL GOALS**

- Reduce crime and improve safety.
- Establish and monitor the financial health of the City through an open and thorough process.
- Balance the continued revitalization of the downtown and the waterfront with infrastructure, economic development and redevelopment initiatives throughout the City.
- Develop a vision for long-term growth for Stockton, with regional consideration and to provide opportunities for appropriate and viable development, as well as economic growth.
- Develop social, economic, health and cultural opportunities for all.

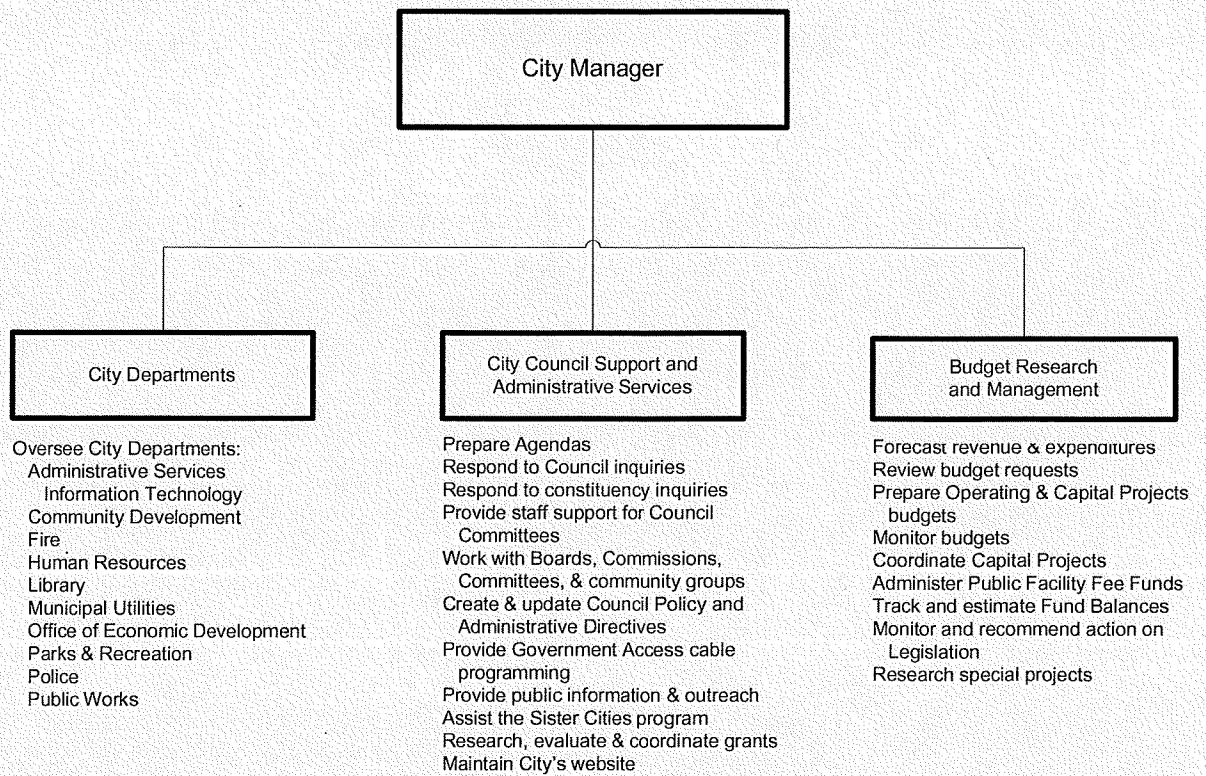




CITY OF STOCKTON



CITY MANAGER



**CITY MANAGER  
ORGANIZATION CHART**

	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$891,394	\$848,952	\$1,151,660	\$302,708	36%
Other Services	394,669	237,171	339,425	102,254	43%
Materials/Supplies	39,421	29,434	26,472	(2,962)	-10%
Other Expenses	51,754	22,323	19,920	(2,403)	-11%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,377,238</b>	<b>\$1,137,880</b>	<b>\$1,537,477</b>	<b>\$399,597</b>	<b>35%</b>

## POSITION ALLOCATION

18

18

21

3 positions and associated budget moved from Economic Development to City Manager Administration in FY 2006-07

**FUNCTION**

The City Manager is appointed by the Council to direct the administration of the City under Council policy. The City Manager provides information to assist the Council in setting policy, implements Council policy, supervises the operation of City Departments, and reports to the Council on administrative activities.

The City Manager's Administration unit consists of three diverse functions.

## Administration:

- Implements Council policy
- Plans for long-range City needs
- Provides direction to City departments
- Coordinates multi-departmental functions
- Manages other functions within the unit



J. Gordon Palmer, Jr.  
City Manager

## Council Support:

- Ensures that Council business is carried out in an orderly manner
- Coordinates and prepares Council reports and bulletins
- Responds to citizen questions and problems
- Coordinates changes and additions to the Council Policy Manual and Administrative Directives
- Monitors Federal and State legislative activities
- Coordinates applications for Boards, Commission and Committee vacancies
- Coordinates activities such as programming for the Cable Government Channel (97)

## Budget Management:

- Prepares and produces the City's annual operating and capital budgets
- Prepares and produces the City's five-year CIP plan and capital improvement revenue projections
- Monitors the fiscal condition of the City, projects revenues and estimates the current and future needs of the City
- Performs special studies and research projects

## HIGHLIGHTS

The Kentfield Action Team's consultant engaged the neighborhood in a number of meetings and also made recommendations for key strategic actions to change the neighborhood market. The Aggressive Code Enforcement (ACE) Team has initiated action in two multi-family complexes with the highest calls for service; moreover, one neighborhood officer was added to cover the Kentfield neighborhood. Over 2,000 people attended the first annual Park Celebration at the neighborhood park; additionally, the first beautification project was completed.



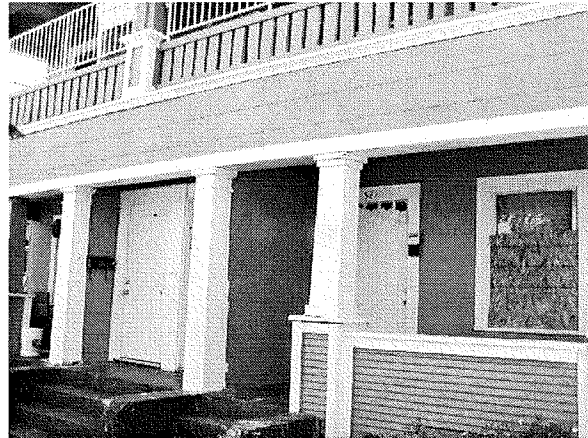
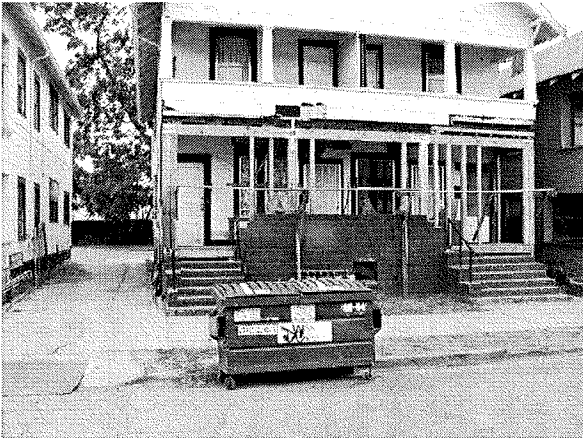
The Airport Corridor Action Team was created in 2004 to revitalize a key neighborhood in South Stockton. During FY 2005-06, Phase I of the Streetscape Beautification Project was funded and construction will begin by Spring 2007. An Underground District was formed specifically for Pacific Gas and Electric (PG&E). Poles and construction will be completed by Winter 2006. Additionally, the City's Code Enforcement unit completed a sweep of the neighborhood to identify and correct health, safety and blights issues.



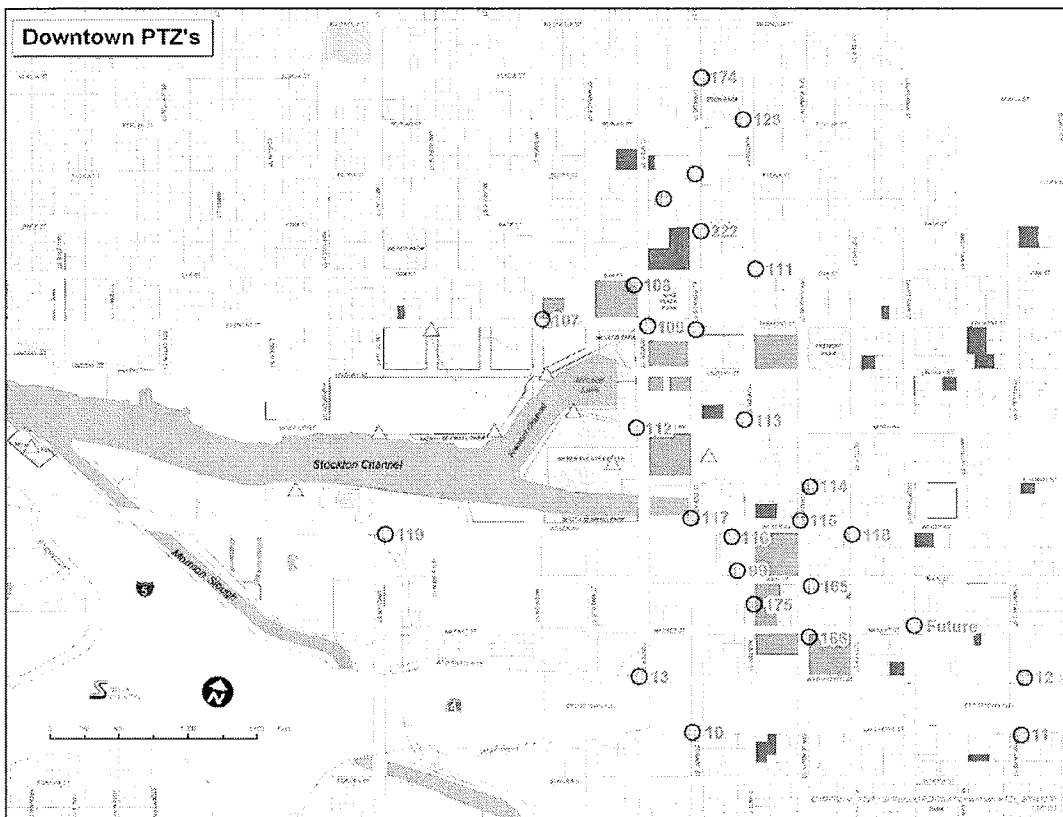
The Midtown/Magnolia Action Team (MMAT) serves as the steering committee for the Midtown Advisory Group (MAG). With guidance from these two groups the Magnolia Historic District continues to experience a renovation that can be seen through the restoration of the Magnolia Mansion, as well as the new construction at University Park. Two notable projects completed are the Valley Mountain Regional Center and Pittman K-8 school. Other area accomplishments include the creation of a Building Incentive Pilot Program (BIPP), and also the development of a Design Center. The Center is available to midtown residents interested in renovating their homes, as well as people interested in purchasing homes in the Magnolia area.



The Community Health Action Team (CHAT) continues to evaluate problem locations in the Downtown and Midtown neighborhoods. The goal of CHAT is to ensure that living quarters are safe and habitable. To that end there was a transition in focus from the downtown core hotels to inspections of multi-family housing units in the Midtown and western end of Civic Center. The team also worked closely with Police and Corrections Team (PACT) to address issues with parolees and sex offender registrants.

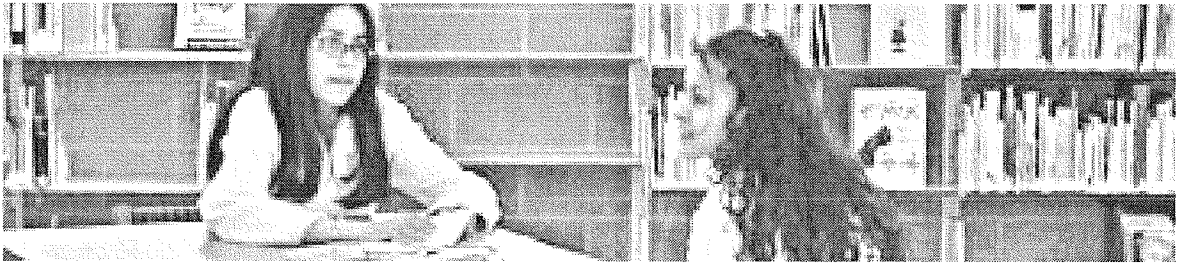


The Downtown Action Team (DAT) continues to address the Council goal of revitalizing the downtown and waterfront. This year's focus was to augment existing downtown projects by updating the downtown security plan. A total of thirty-five security cameras (PTZ-Pan Tilt Zoom) are in place and security network monitoring has been greatly enhanced.



The Budget Efficiency Action Team (BEAT) was replaced with the Council's Budget, Finance and Economic Development Committee. Committee members include Gary Giovanetti, Chair, Rebecca Nabors; Vice Chair and Clem Lee, Member; with Mayor Ed Chavez as an alternate member. A number of issues have been discussed, such as investment and debt policies, revenue sources, the capital improvement program and other specific topics.

The Youth and Education Action Team (YEAT) has actively worked towards the development and support of thousands of Stockton youth through the Youth Leadership Academy, the Mayor's Teen Conference, the City's Youth Advisory Commission and other leadership opportunities. YEAT is a collaboration of representatives from the City staff, school districts, youth advocates, community based organizations, teens and citizens. Highlights from FY 2005-06 are the development of a teen resource guide, the creation of asset building classes and the inclusion of middle school students in outreach activities.



Through these activities and many more, the City of Stockton continues to facilitate social, economic, and cultural opportunities to all citizens.

#### **2005-06 Objectives**

1. Finalize construction and plan gala event for the grand opening of the new arena by December 2005.
2. Begin construction of a business class hotel adjacent to the Stockton Events Center by July 2005.
3. Design training and enhanced processes that will encourage greater monitoring of department revenues by June 2006.

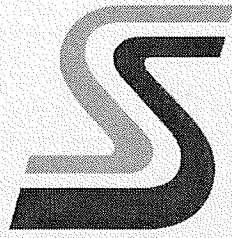
#### **2005-06 Accomplishments**

1. The first event to open the Arena was a Stockton Thunder Hockey game on December 8, 2005 and the gala occurred on January 15, 2006.
2. Construction broke ground in January 2006 and project completion is slated for August 2007.
3. Completed. An alternative period reporting report was created and regular meetings are scheduled with Budget and Accounting staff.

#### **2006-07 Objectives**

1. Improve communications with Council and City employees by June 2007.
2. Create a more transparent budget process by June 2007.
3. Assist departments in delivering city-wide community service by June 2007.
4. Establish the appropriate systems and processes to manage the arena operations by June 2007.

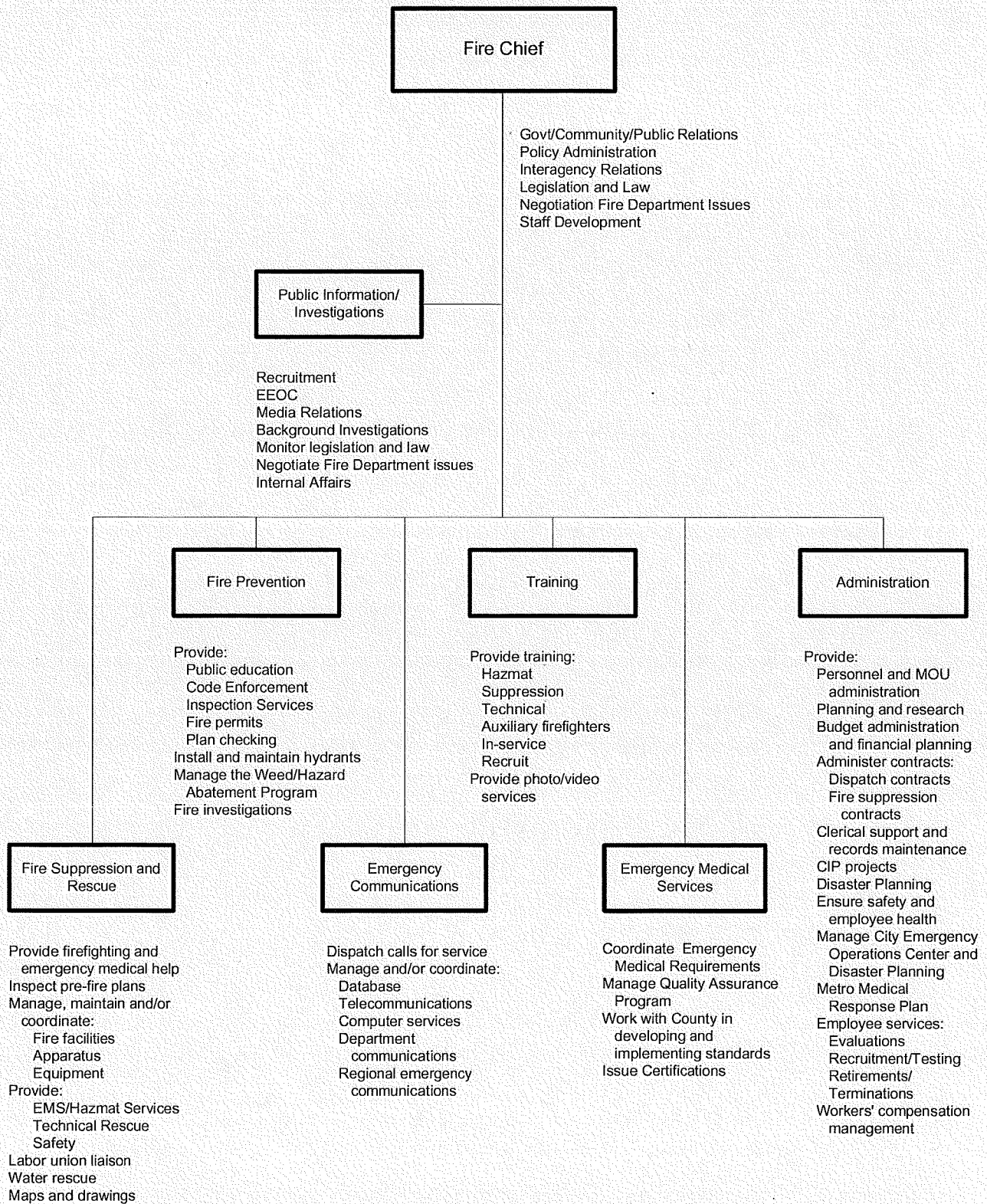




CITY OF STOCKTON



**FIRE**



**FIRE  
ORGANIZATION CHART**

**FIRE****010-2600**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$39,920,910	\$40,561,506	\$42,919,746	\$2,358,240	6%
Other Services	2,432,647	2,805,901	3,137,917	332,016	12%
Materials/Supplies	454,655	520,545	585,030	64,485	12%
Other Expenses	11,768	19,308	29,318	10,010	52%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$42,819,980</b>	<b>\$43,907,260</b>	<b>\$46,672,011</b>	<b>\$2,764,751</b>	<b>6%</b>

**POSITION ALLOCATION**

237

235

248

Fire Dispatch employees moved to Emergency Communications Fund in FY 2004-05

**MISSION STATEMENT**

The mission of the Stockton Fire Department (SFD) is to provide a high level of life and property safety through fire control, fire prevention services, emergency medical services and the mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of the community. It is our objective to provide these services in a way that the community will know that "we care."

**HIGHLIGHTS**

The Fire Department equipped all emergency apparatus with Opticom Traffic Pre-emption devices that turn traffic lights green in the line of emergency traffic, which only work when the apparatus is responding to an emergency with red lights and siren. More than 60 intersections are now equipped with the devices, which improves emergency response times and reduces the possibility of vehicle accidents in the equipped intersections.



**Ron Hittle**  
**Fire Chief**

Funding from a legal settlement that included Companies 1, 5, and 14 was used to replace broken brick veneer with stucco at Companies 1 and 14.

The Fire Department increased its relief pool firefighter allocation by 3 Captains, 3 Engineers, and 3 Firefighters in order to reduce the overtime budget by approximately \$900,000.

A new fire engine was purchased to replace a 15 year old reserve apparatus with very high maintenance costs.

Design and engineering was completed for the construction of 3 new fire stations in the City: northeast (Company 13), northwest (Company 15), as well as the relocation of Company 3 from First Street and Airport Way to Eighth Street and Airport Way.

Over \$225,000 was received in 2005-06 by the department from FEMA for the Metropolitan Medical Response System (MMRS). This program is designed to develop a plan for the forward movement of patients in a terrorist event using weapons of mass destruction from Chemical,

Biological, Radiological, Nuclear and Explosive (CBRNE), and also to procure tools, equipment and training to mitigate such an event.

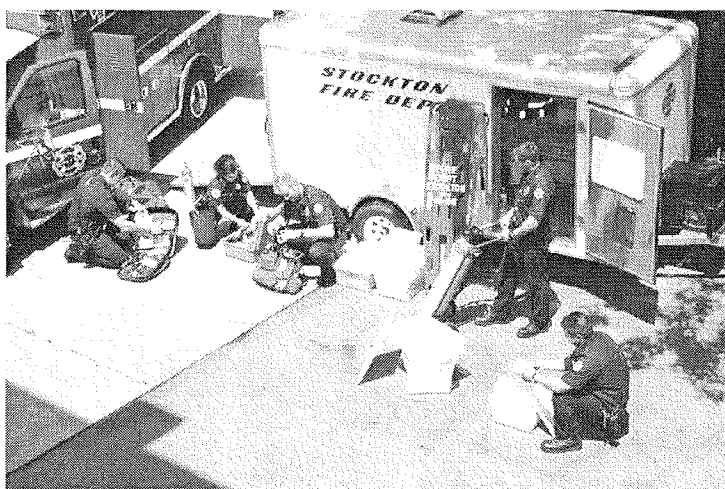
The Fire Department's Training Division provided initial recruit training for approximately 60 new Firefighters and Emergency Medical Service Transport Technicians. These employees will be employed in the Stockton's Fire Department's Fire Suppression Division, as well the Lodi Fire Department. The Division of Training is located at the Regional Training facility behind Company 2 at 110 West Sonora Street.

The SFD-Division of Training also continues to work in conjunction with the 6 line Battalion Chiefs to transition most of the Department's required vocational training of fire company personnel to the battalion level. This was accomplished to ensure that a consistent and quality fire academy was provided to new Fire employees.



The Division of Training collaborated with Rescue Company 3 and our California State-certified Rescue instructors to host two specialized training classes in Rescue Systems, Confined Space Awareness, and Hazardous Materials Awareness to members of the SFD, as well to other local fire departments. This training strengthened the SFD's professional reputation as a State-certified Rescue Training site. The SFD has become one of the finest sites of specialized rescue training in the State, and accordingly has been certified by the State Fire Marshal to provide such training.

The Urban Search and Rescue (US&R) Team completed and put into service a new rescue vehicle that was donated by PG&E. This vehicle, along with a trailer, will allow the Rescue Team to carry the necessary equipment to respond to emergencies as requested by CA-Office of Emergency Services (OES) without affecting the department's ability to provide fire protection to the residents of Stockton.



Less than one hour after the dedication of the new rescue vehicle, the SFD's Technical Rescue Team was called for a mutual aide response to a confined space rescue. The Team did an outstanding job of safely rescuing a victim from a 35-40 foot deep/4 feet in diameter hole at a residential construction site. This rescue was accomplished quickly and safely using equipment that could now be carried on the new rescue vehicle.

During the past year, the US&R Team has taught 3 Confined Space Rescue classes to a total of 70 students, and 3 Rescue Systems I classes to a total of 144 students. The student base was a combination of SFD recruits, as well as members of other outside agencies that included other fire departments in this county. Offering these classes to outside agencies helps offset the cost of providing training to SFD members.

Members of Company 3 worked at Company 2 to tear down Raines Hall and assisted in re-setting a new building in its place. This work resulted in a substantial savings to the City and allowed the US&R Team a training opportunity.

The Water Rescue Team responded to 23 in-water incidents, which is considered very active for a dive team. This activity is supported by 4 dive rescue instructors, 5 swift water instructors and 2 equipment repair technicians. The Water Rescue Team consists of 40 highly trained swift/dive rescue personnel. Additionally, the Water Rescue Team applied for and received over \$90,000 in grant funding from the Office of Domestic Preparedness to replace old surface and dive rescue equipment. This equipment will allow a safer and more efficient water rescue delivery.



Training included sending 10 personnel to dive rescue classes in Nevada to assist with diving around submerged objects, and also continuing education in Colorado for our equipment technicians.

The Water Rescue Team is currently in the process of typing the Water Rescue Team for entry into the State Office of Emergency Services emergency response system. This goal is being accomplished by hosting helicopter aquatic, technical animal rescue and swift water rescue courses. This Team also trained 25 San Joaquin County firefighters in swift water rescue as part of an earlier agreement to upgrade the water rescue skills in the operational area.

The Fire Prevention Division coordinated efforts with the Stockton Events Center builders and designers to develop, install and test fire suppression and smoke-control systems for the new Stockton Arena.

The Fire Prevention Division developed a firefighting foam consortium to assure enough foam concentrate is available to control any tank farm or other flammable liquid emergencies. This consortium includes tank farm owners, City of SFD, City of Manteca Fire Department and foam suppliers.



The Fire Prevention Division partnered with other City departments to participate in the Airport Way Action Team (ACT) and the Kentfield Action Team (KAT) to bring fire safety and recruitment possibilities to these communities.

The Hydrant Division hired a temporary employee to assist with painting hydrants. Approximately 300 hydrants have been painted in the Downtown area, as well as hydrants located on gateway streets into the City.

The Emergency Communications Division (ECD) obtained a new 9-1-1 computer-based Zetron Phone System through grant funds from the State of California that gives ECD the capability of tracking wireless cellular phone calls. This system replaced a 10-year-old analog phone system.

ECD is completing Association of Professional Communication Officer (APCO) training for all ECD personnel. ECD replaced all the aging Motorola Gold Elite radio computers with new, upgraded and improved computers. ECD's Equipment Room was upgraded as well.

The Hazardous Materials program received approximately \$70,000 in equipment through the Office of Domestic Preparedness. It is anticipated that the Hazardous Materials Program should be receiving an additional \$22,000 of equipment from the MMRS grant early in 2006. This equipment will maintain current equipment in inventory and expand the team's ability to respond to larger scale events, whether natural or terror related.



**BUDGET UNITS**Administration: 010-2610

The Fire Department Administration unit is responsible for establishing policies and procedures. It provides executive supervision, planning, organization, staffing coordination and budgeting for the department.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$1,882,653	\$2,141,850	\$2,320,243	\$178,393	8%
Other Services	344,853	249,405	393,105	143,700	58%
Materials/Supplies	20,401	17,750	12,560	(5,190)	-29%
Other Expenses	18,063	15,230	18,260	3,030	20%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,265,970	\$2,424,235	\$2,744,168	\$319,933	13%
<b>Position Allocation</b>	<b>15</b>	<b>13</b>	<b>13</b>		

**2005-06 Objectives**

1. Work with an organizational development professional to develop new mission and value statements, new employee evaluation tools, and improve communications within the Fire Department by December 2005.
2. Complete firehouse expansions of Companies 7, 10, and 11 to provide additional space for ambulance personnel by June 2006.
3. Complete construction of Station 13 located north of Hammer Lane, west of Highway 99, by June 2006.

**2005-06 Accomplishments**

1. An organizational development professional worked with the Fire Department's Senior staff, Battalion Chiefs and Captains to produce value statements at each level. A new mission statement was drafted, and new evaluation tools were created for Firefighters, Engineers and Fire Captains. As a result, trust has improved throughout the Fire Department.
2. Engineering and design was completed for the firehouse expansions at Companies 7, 10, and 11. Construction is underway.
3. Engineering and design have been completed for Company 13. Construction will begin in the FY 2006-07.



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**2006-07 Objectives**

1. The size of Company 2 training facility was accomplished through the abandonment of Madison Street between Sonora and Commerce Streets in FY 2005-06. in FY 2006-07, gate both ends of the street and place new training classrooms for the Company 2 training facility by December 2006.
2. Equip 10 more intersections with the Opticom Traffic Pre-emption devices to improve emergency response times and reduce the possibility of vehicle accidents in the equipped intersections by June 2007.





Firefighting: 010-2620

The Fire Suppression unit is responsible for combating hostile fires, conserving property through overhaul and salvage operations, providing urban search and rescue, delivering advanced and basic life support medical services, as well as providing emergency mitigation resources for hazardous material spills and releases. This unit is also responsible for inspecting multi-residential, commercial, and industrial property for code violations and fire hazards. This includes maintaining the appropriate work records, apparatus and equipment necessary to carry out its mission.



Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$36,988,024	\$37,731,878	\$39,948,158	\$2,216,280	6%
Other Services	1,791,129	2,057,367	2,545,067	487,700	24%
Materials/Supplies	371,724	432,295	510,050	77,755	18%
Other Expenses	0	1,633	1,633	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$39,150,877</b>	<b>\$40,223,173</b>	<b>\$43,004,908</b>	<b>\$2,781,735</b>	<b>7%</b>
<b>Position Allocation</b>	<b>218</b>	<b>218</b>	<b>231</b>		

**2005-06 Objectives**

1. The SFD will purchase exercise equipment for all firehouses and implement a wellness/fitness program for all line employees by December 2005. This project is funded 70 percent by a federal grant and is modeled after the Fire Service Joint Labor Management Wellness/Fitness Initiative created by the International Association of Firefighters and International Association of Fire Chiefs.
2. Train all Fire Department employees to the new National Incident Management System (NIMS), replacing the SEMS by June 2006. This training is necessary for the City of Stockton to receive federal grant funds.

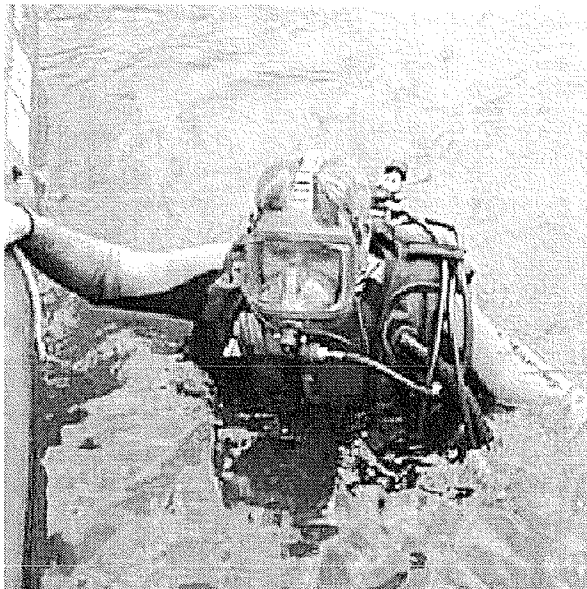
**2005-06 Accomplishments**

1. All firehouses were equipped with physical fitness equipment in December 2005. All fire and ambulance employees were given a complete physical, fit-tested, and offered a prescriptive fitness program from December 2005 to February 2006. A nutrition class was provided to all Fire Department suppression personnel in November 2005.
2. All Fire Department suppression personnel were trained in the new National Incident Management System (NIMS). Fire Department personnel trained over 300 County Public Health Department employees and all City of Stockton employees on the new incident management system by June 2006.

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**2006-07 Objectives**

1. State certify the Water Rescue Team to Type 3 by December 2006, and improve that certification to Type 2 by June 2007. This will bring the Water Rescue Team to the second highest level awarded by the State and allow the resource to be utilized as a mutual aid resource to the rest of the Operational Area (San Joaquin County) and other areas of the State when emergency conditions exist.
2. State certify a Rescue Systems 2 site at Company 2 to allow Fire Department personnel to train our own employees, as well as outside agencies (at a cost) in advanced Urban Search and Rescue skills by June 2007.



Fire Prevention: 010-2630

The function of Fire Prevention Hydrant Division is to inspect underground water systems, place hydrants in newly developed areas and to maintain the current hydrant systems. The City's hydrant system is maintained at the highest level for firefighting readiness (rated Class 1 by the Insurance Services Office).

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$44,087	\$97,747	\$57,244	(\$40,503)	-41%
Other Services	59,109	122,708	91,689	(31,019)	-25%
Materials/Supplies	41,789	45,900	38,500	(7,400)	-16%
Other Expenses	(14,754)	(23,900)	(23,900)	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$130,231</b>	<b>\$242,455</b>	<b>\$163,533</b>	<b>(\$78,922)</b>	<b>-33%</b>
<b>Position Allocation</b>	<b>1</b>	<b>1</b>	<b>1</b>		

**2005-06 Objectives**

1. Begin pattern improvement by replacing hydrants over 100 years old by June 2006.
2. Develop partnership with service agencies to paint hydrants in downtown/redevelopment areas by December 2005.

**2005-06 Accomplishments**

1. The Hydrant Division replaced three inadequate hydrants that were 100 years old or more by June 2006.
2. The Hydrant Division was unable to obtain a partnership with other outside agencies due to liability issues; however, a temporary employee was hired to paint hydrants. Over 300 hydrants have been painted in the downtown area by June 2006.

**2006-07 Objectives**

1. Train the Senior Hydrant Worker in underground plan view procedures by June 2007.
2. Work with contract fire districts to upgrade old, inadequate fire hydrants by June 2007.

Training: 010-2650

The Training Division is responsible for developing and coordinating all training activities that include: in-service and recruit academy training; reporting on training activities; gathering and maintaining technical data; researching and developing emergency procedures and equipment; verifying appropriate vehicle operating license renewal; and coordinating the use of Department training facilities. The Training Division ensures that Fire Department personnel meet and achieve recognized training certifications in the areas of firefighter, engineer, EMT-1, paramedic, rescue technician, confined space technician, instructor, and hazardous materials technician. This Division functions as the central point for the purchase and dispersal of firefighting safety equipment. Other duties include serving as the departmental liaison to the SFD auxiliaries for job training and readiness programs, and also acting as department safety officers and incident safety officers at major emergencies.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$545,678	\$590,031	\$594,101	\$4,070	1%
Other Services	101,767	114,115	108,056	(6,059)	-5%
Materials/Supplies	16,208	24,600	23,920	(680)	-3%
Other Expenses	8,230	26,345	33,325	6,980	26%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$671,883</b>	<b>\$755,091</b>	<b>\$759,402</b>	<b>\$4,311</b>	<b>1%</b>
<b>Position Allocation</b>	<b>3</b>	<b>3</b>	<b>3</b>		

**2005-06 Objectives**

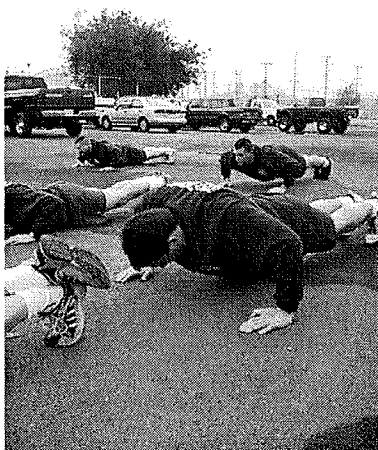
1. Additional staffing from Measure W funds will allow the Division of Training to create a comprehensive Fire Apparatus Operator/Engineer section to the current SFD drill manual. Training staff will also create a serial Emergency Vehicle Operations course for all Fire Department employees by April 2006.

**2005-06 Accomplishments**

1. The Division hosted a State Certified Fire Apparatus Operators course to prepare interested firefighters for promotion to Engineer. The position will be filled in June 2006.

**2005-06 Objectives**

2. Staff will work with the SFD Resource Officer and Public Works to maximize the use of available space at the Regional Training facility by utilizing the area gained from the abandonment of Madison Street between Commerce and Sonora Streets for increased parking, offices, as well as space for training props and portable classrooms by June 2006.

**2005-06 Accomplishments**

2. A staff report delineated project costs. Estimates were obtained for the abandonment of Madison Street and modification of the area. CIP funds are encumbered for this portion of the project. The Elk Grove Unified School District donated three portable classrooms and costs were limited to transportation to the facility. Fiscal year completion of the project is expected, pending street abandonment approval.

**2006-07 Objectives**

1. The Division of Training will work to provide sites and resources for all of the specialized disciplines, which includes Hazmat, Rescues, and Firefighting by June 2007.
2. The Division will work in-house to create new props for roof ventilation and hazmat training to reach our responder to State-certified level by June 2007.
3. After Madison Street is abandoned, and in order to simultaneously facilitate two-full-scale 30 student classes, Division staff will set up a minimum of two new modular classrooms with the appropriate educational resources and support equipment. Safe and efficient parking for 50-75 vehicles outside the existing footprint of the drill ground will also be provided by December 2006.

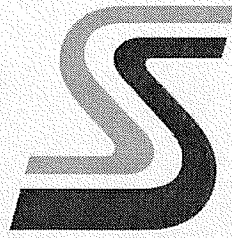
Emergency Communications: 010-2660

The financial consolidation of dispatch functions was initiated in FY 2005-06, and the majority of the operational expenses were moved to the Emergency Communication Fund. If the 9-1-1 fee is raised to full cost recovery, the remaining expenses will be placed within the Emergency Communication Funds.

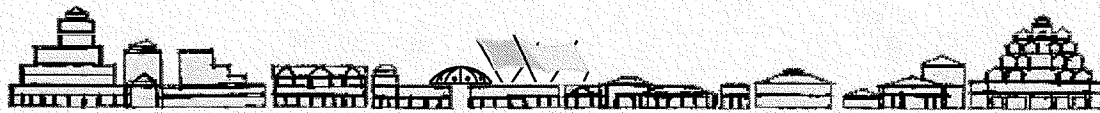
The Emergency Communication Division's mission and function is to receive and appropriately dispatch calls for service from citizens, businesses and other government agencies. Requests for service are of an emergency nature for fire and medical responses, or non-emergency calls that include Public Works Department (OMI Thames). The Division dispatches emergency fire, medical and first responder calls within the City of Stockton, as well as approximately 60,000 citizens in contracted fire districts of the SFD. The Division also provides dispatching for fire, medical and first responder calls for approximately 650,000 people in San Joaquin County.

Fire Communication's personnel also provide Emergency Medical Dispatch (EMD) for all of our customers. The EMD system utilizes a set of questions and responses to determine the type and number of emergency medical responders assigned to each call for service. After the level of response has been ascertained, the call-taker remains on the phone to give pre-arrival instructions specific to the type of emergency call received.

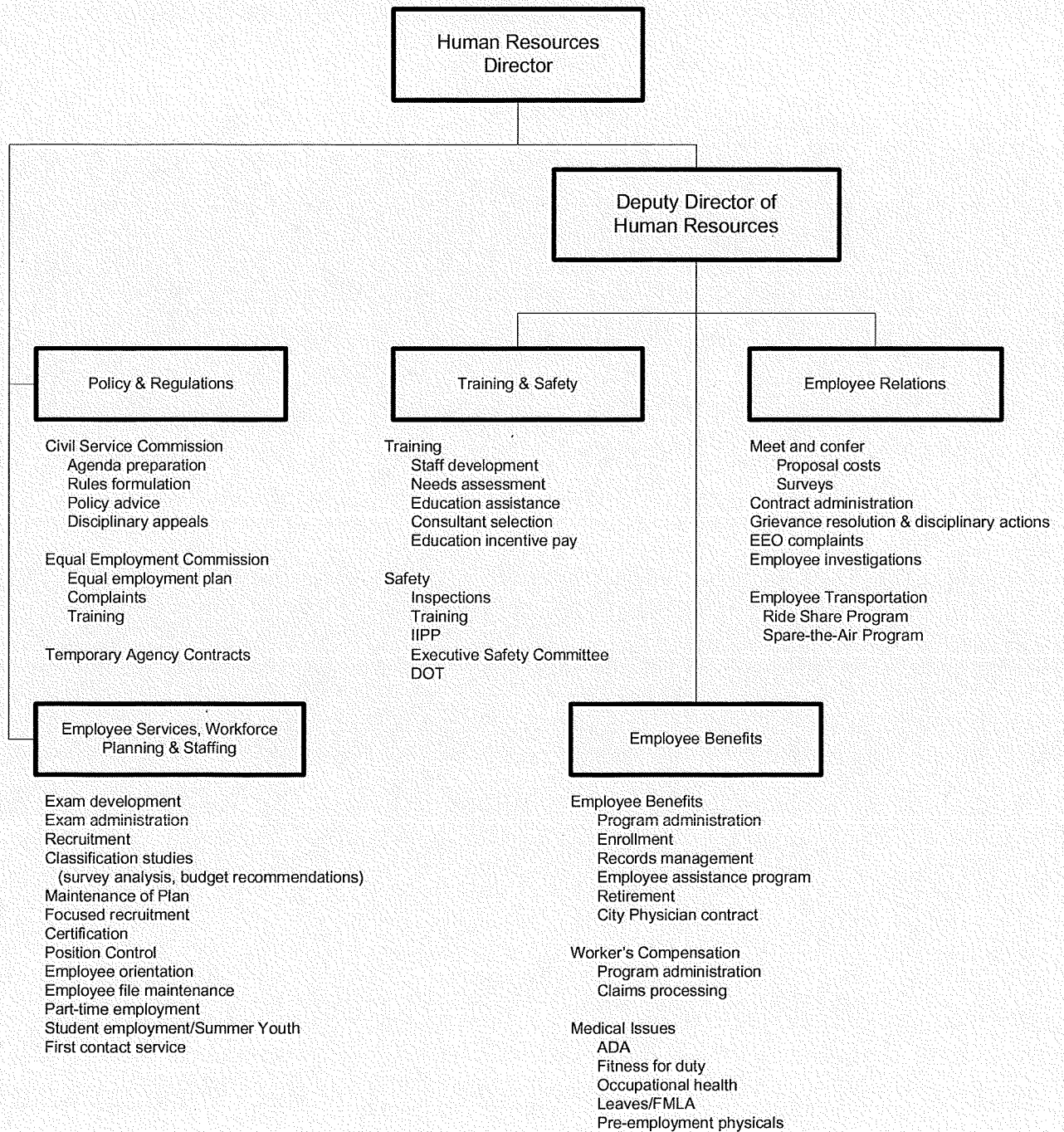
Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$460,468	\$0	\$0	\$0	
Other Services	135,789	262,306	0	(262,306)	-100%
Materials/Supplies	4,533	0	0	0	
Other Expenses	229	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$601,019</b>	<b>\$262,306</b>	<b>\$0</b>	<b>(\$262,306)</b>	<b>-100%</b>
<b>Position Allocation</b>	<b>0</b>	<b>0</b>	<b>0</b>		
(Positions moved to Special Revenue Fund 042 in 04-05)					



CITY OF STOCKTON



**HUMAN RESOURCES**



## HUMAN RESOURCES ORGANIZATION CHART



	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,312,058	\$1,208,097	\$1,230,599	\$22,502	2%
Other Services	419,063	511,135	574,397	63,262	12%
Materials/Supplies	40,669	77,376	93,653	16,277	21%
Other Expenses	83,718	157,558	162,996	5,438	3%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$1,855,508	\$1,954,166	\$2,061,645	\$107,479	5%
POSITION ALLOCATION	16	16	16		

### **MISSION STATEMENT**

The mission of the Human Resources Department is to provide the City with a diverse pool of qualified individuals through the classification, recruitment and examination process.

### **FUNCTION**

The function of the Human Resources Department is to:

- Coordinate, develop, and monitor Citywide training, safety program, and equal employment program.
- Maintain the central position control system.
- Administer the employee relations program.
- Staff the Civil Service and Equal Employment Commissions.
- Administer employee benefits, workers' compensation, and the Service Pin and Retirement Award programs.



**Terry Parker, Director  
Human Resources Department**

### **HIGHLIGHTS**

Diversity recruiting was a focus of the Workforce Planning Unit. Human Resources and other department representatives attended a variety of job fairs aimed at attracting applicants from various backgrounds and interests. The City actively marketed employment opportunities at events such as the "First Responder's Day" at the California State Fair, Black Family Day and the NAACP Job Fair. By sponsoring and assisting in coordinating the Airport Corridor and Stockton job fairs with San Joaquin County WorkNet and California Job Journal, respectively, Human Resources was able to attract quality applicants at each of ten recruiting events focused on diversifying our workforce.

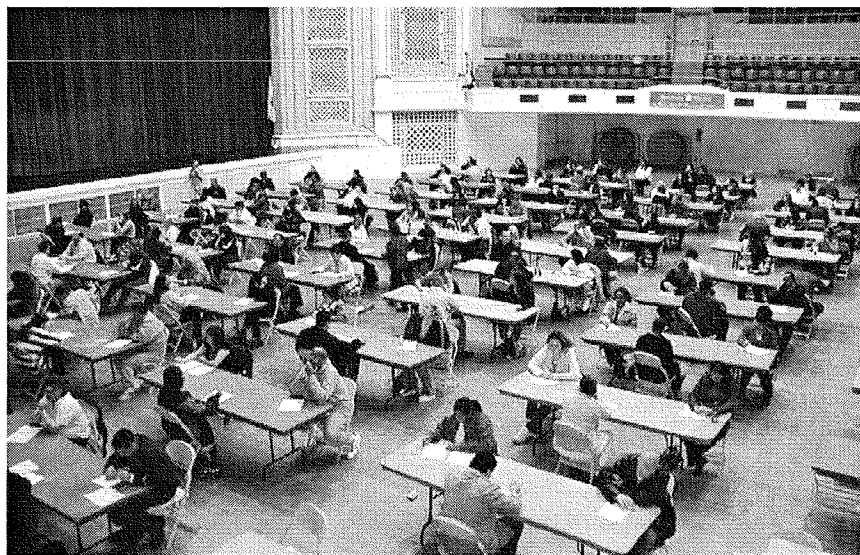
The unforeseen Ambulance Services elimination resulted in the need to develop a flexible plan to ensure the transition of Emergency Medical Services Transport Technician (EMSTT) employees. Human Resources staff offered reassignment services to vacant positions within the City and job placement services.

In an effort to expedite and expand the City's recruitment tools for hiring entry-level Police Officers, the position of Police Officer Recruit was created to employ those who are currently enrolled in a police academy before they are hired by other agencies. In addition, the Police Officer Academy Graduate hiring process was amended to allow for a ranked eligibility list and consideration to candidates who have obtained Peace Officer Standards and Training (P.O.S.T.) Recertification.

The City Charter Ad Hoc Committee worked diligently on a plan to update the City Charter, including the Civil Service Commission sections of the City Charter. Based on current employment law, industry standards and best personnel practices, recommendations for Phase II of the update, include adding protection to the Miscellaneous Employees under the City Charter and amending provisions that interfere with laws such as the Meyers-Milias-Brown Act. Topics for consideration in Phase III include probationary periods, examination structure and rules of appointment.

The on-line application program (Neogov) was launched on January 13, 2005. A key feature of this program has given Human Resources the ability to electronically receive applications from prospective candidates. Currently 73.5% of all applicants apply on-line. Many applicants have provided positive feedback regarding this process. Another important Neogov feature implemented in 2005 was the electronic requisition (CS-3). Departments may now log into the Neogov system and electronically route the requisition forms and materials to all persons involved, providing an up-to-date tracking system.

Recently, the Firefighter Recruitment Task Force has been re-formed with its focus on diversifying the Fire Department demographics. The main objective of this task force will focus on improving recruitment efforts by providing additional outreach in the notification of prospective candidates on upcoming requirements, and by providing information, techniques, and practice sessions for the required physical agility examination. A primary goal is to establish a recruitment team with experienced employees, enabling the City to provide substantial assistance to the public in preparation for testing.



Testing applicants at the Civic Auditorium

**BUDGET UNITS***Recruitment and Testing and Workforce Planning: 010-1610*

The primary function of this unit is to staff the City by providing recruitment, testing, classification and pay services to the City's fourteen departments. The unit fulfills its recruitment and testing obligations through budget analyses, advertising and outreach as well as examination administration. Classification and pay services are provided through job analyses, salary surveys, classification studies and task forces.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$608,210	\$756,491	\$823,876	\$67,385	9%
Other Services	370,044	455,165	404,484	(50,681)	-11%
Materials/Supplies	13,217	16,996	21,899	4,903	29%
Other Expenses	8,490	19,623	12,996	(6,627)	-34%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$999,961</b>	<b>\$1,248,275</b>	<b>\$1,263,255</b>	<b>\$14,980</b>	<b>1%</b>
<b>Position Allocation</b>	<b>6</b>	<b>8</b>	<b>9</b>		

**2005-06 Unit Objectives**

1. Continue with the Deep Class Task Force in order to explore developing one more "career ladder" classification series by March 2006.
2. Update all class specifications in the Trades and Maintenance bargaining unit to clarify current language as it relates to education and experience by March 2006.
3. Create and adopt part-time class specifications for Administrative Services, Housing and Redevelopment, Library Services, Parks and Recreation, Police, and Public Works Departments positions by December 2005.

**2005-06 Unit Accomplishments**

1. The deep class specification for the Administrative Analyst series (Administrative Analyst I, II, Senior) was adopted by the Civil Service Commission on January 20, 2005.
2. Due to scheduling delays in the adoption of the remaining SCEA class specifications, the process for the first eight Trades and Maintenance class specifications began on November 5, 2005. An adjusted completion date is scheduled for March 2007 for the remaining classifications.
3. The part-time and seasonal class specifications were adopted by Council in March 2006.

**2006-07 Unit Objectives**

1. Assimilate City part-time positions into the classification, recruitment and application tracking features of the NeoGov program by March 2007.
2. Explore options for a targeted, non-traditional recruitment strategy in accordance with our hiring practice by April 2007.
3. Explore the feasibility of making examination scores available to candidates on-line, thus providing a faster response to our customers by December 2006.



Human Resources Services: 010-1620

The Human Resources Services unit is responsible for administering overall human resources activities, including employer-employee relations activities, and developing and recommending the City's negotiating position; administering bargaining unit agreements within the parameters established by the Stockton City Council; resolving grievances and assisting departments in areas of disciplinary action; and administering the employee benefits and workers' compensation programs.

The unit coordinates and/or conducts Citywide training in such areas as leadership/supervision, computer usage, customer service and communications. It is responsible for maintaining the Central Files for all City personnel, the official Classification Plan and Position Control System for all positions, and also contract administration. Additionally, the unit coordinates the Education Assistance Program and the Education Incentive Pay Program for City employees.

This unit also functions as staff support to the Civil Service Commission and the Equal Employment Commission, and administers the Citywide Equal Employment Plan, Service Pin, Retirement Award and the Trip Reduction Programs.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$703,848	\$451,606	\$406,723	(\$44,883)	-10%
Other Services	49,019	55,970	169,913	113,943	204%
Materials/Supplies	27,452	60,380	71,754	11,374	19%
Other Expenses	75,228	137,935	150,000	12,065	9%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$855,547</b>	<b>\$705,891</b>	<b>\$798,390</b>	<b>\$92,499</b>	<b>13%</b>
<b>Position Allocation</b>	<b>10</b>	<b>8</b>	<b>7</b>		

**2005-06 Unit Objectives**

1. Promote education fairs for City employees utilizing an existing alliance of nearby schools and colleges. Estimated date of completion is January 2006.

**2005-06 Unit Accomplishments**

1. Human Resources conducted education fairs during Fiscal Year 2005-06. Approximately eleven area colleges and universities were represented at the fairs. As a result, approximately 10 City employees enrolled in college. Future education fairs will be incorporated with City employee benefit fairs to maximize awareness.

**2005-06 Unit Objectives**

2. Explore the feasibility of developing a diversity awareness training class utilizing City staff as facilitators. Estimated date of completion is June 2006.

**2005-06 Unit Accomplishments**

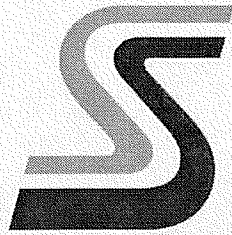
2. The subject of diversity in the workplace has proven extremely complex. A comprehensive diversity training program (see 2006-07 objectives) will be developed and may include utilizing internal staff on a limited basis.

**2006-07 Unit Objectives**

1. Develop an expanded diversity awareness training program utilizing an outside facilitator by June 2007.



Human Resources Staff



# CITY OF STOCKTON



**NON-DEPARTMENTAL**







**NON-DEPARTMENTAL****010-0130**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$381,438	\$446,404	\$473,695	\$27,291	6%
Other Services	402,470	757,190	881,969	124,779	16%
Materials/Supplies	57,839	128,275	89,120	(39,155)	-31%
Other Expenses	272,156	140,775	208,855	68,080	48%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,113,903</b>	<b>\$1,472,644</b>	<b>\$1,653,639</b>	<b>\$180,995</b>	<b>12%</b>
<hr/>					
POSITION ALLOCATION	5	10	5		
Positions include grant-funded					

**FUNCTION**

The Non-Departmental budget includes expenses that are citywide and not solely related to any one department. Examples are membership dues in organizations such as the League of California Cities; Channel 97 activities; the public information program; grants management and coordination; expenses related to promoting and advertising the City of Stockton; the website; service and volunteerism; and emergency repair and equipment replacement contingencies.

**HIGHLIGHTS**

The City of Stockton website is a tremendous resource for the entire region. Statistics for the City's web site for 2005 show a total of 1,454,303 visitor sessions, averaging 4,225 each weekday and 5,807 on the weekends. The website is a dynamic tool, allowing for communication with an expanding market. In 2005-2006, the focus was on consolidating information, standardizing formats and improving display and navigation. Councilmember web pages were expanded with links to committee information, minutes, presentations and other district-specific resources. New features offered this year allow visitors to determine whether their address is in the City or the County, and also a Community Development Building Division Permit Fee Estimator. Members of the community may now submit their own events via an electronic form on the web, which then populates on the City's Events in Stockton calendar. Links to the City's web cams continue to be a popular feature for visitors.



Internally, CityLink, the City's intranet, was expanded from a trial mode to full implementation. CityLink has proven to be an invaluable tool for communicating information to employees, providing electronic forms and electronic forums for the exchange of information, such as discussion groups among departments and committee meeting agendas and minutes. For example, the Human Resources Department makes use of the intranet for job postings, training and benefits information and forms.

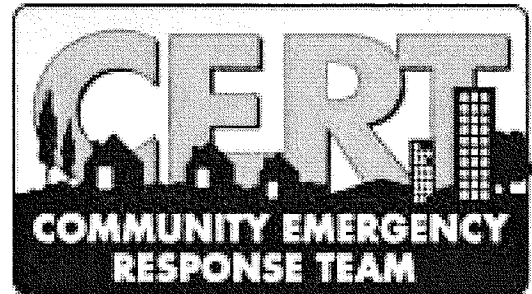


Stockton has received extensive media coverage throughout the year. The Public Information Office (PIO) manages a multitude of requests for information about the many positive changes occurring within the City. In 2005-2006, the Stockton Arena, Stockton Ballpark, The (Hotel) Stockton and the installation of the Stockton Channel Bubbler System have received extensive media coverage. The PIO has worked closely with IFG, Bob Hope Theatre, Stockton Ports, Stockton Thunder Hockey, California Cougars Soccer and Stockton Lighting Indoor Football to coordinate and maximize positive media attention.

The focus for 2005-2006 for the Public Information Office was to increase outreach to smaller newspapers to more effectively communicate with the community and provide tools that allow the community to more successfully communicate with the City, including increased advertising in smaller publications and submitting columns on a regular basis. Brochures and newsletters have been developed in cooperation with community partners, such as the Downtown Parking and Trolley Guide with San Joaquin RTD; L.E.A.L.E.S. brochure with the Latino Education About Law Enforcement Services; Midtown- Magnolia General Information and Frequently Asked Questions brochures, as well as a Midtown-Magnolia District Newsletter.

Channel 97 continues to provide a medium for outreach to the community and building of civic pride with airing of community celebrations. For example, multiple press conferences with sports teams and the Bob Hope Theatre, the Grand Opening of the Stockton Arena, State of the City and opening of the Ed Coy Parking Structure, to name a few. In addition to regular programming, Channel 97 has worked with departments to develop infomercials for the Midtown-Magnolia District and to present slide presentations for job openings, events and programs. Increased reporting from the field has been made possible with two new digital cameras. The presentation of slides now has a more professional, consistent and reliable format through the use of broadcast software.

The Office of Volunteer Service has focused on the expansion of the Community Emergency Response Team (CERT) Program to implement the Citizen Support Branch. Many of the volunteers trained and registered with this program were deployed to assist with Hurricanes Katrina and Rita recovery efforts through a partnership developed with the San Joaquin County American Red Cross.



The Grants Manager has made progress in securing competitive grants from private organizations. The City of Stockton has been awarded approximately \$229,000 in competitive grants to support the on-going efforts of the Peacekeeper Gang Outreach Program and the marketing efforts for downtown revitalization. In addition, the Grants Manager has been providing technical assistance to departments in researching grants, developing grant proposals and working with other agencies in becoming co-applicants to maximize grant opportunities.

Other community partnerships fostered throughout the year include San Joaquin County Public Health Department for the purpose of training other public agencies in National Incident Management (NIMS) and the Lao Khmu Refugee Employment Program.

**2005-06 Objectives**

1. Expand Stockton's Citizen Corps Program to include volunteers that have no prior training in disaster preparedness by June 2006.
2. Increase the number of volunteer coordinators utilizing the on-line Volunteer Management System by 50% by June 2006.
3. Add online registration for Parks and Recreation to the City's website by June 2005.
4. Add online permit application and tracking features to the City's website by June 2005.
5. Increase media penetration by submitting articles to local neighborhood newspapers and business publications on a monthly basis by June 2006.

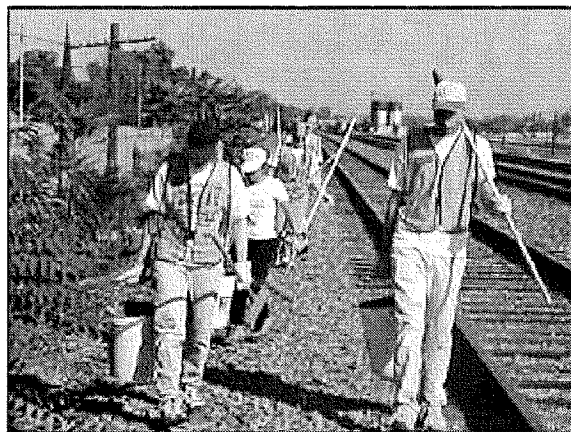
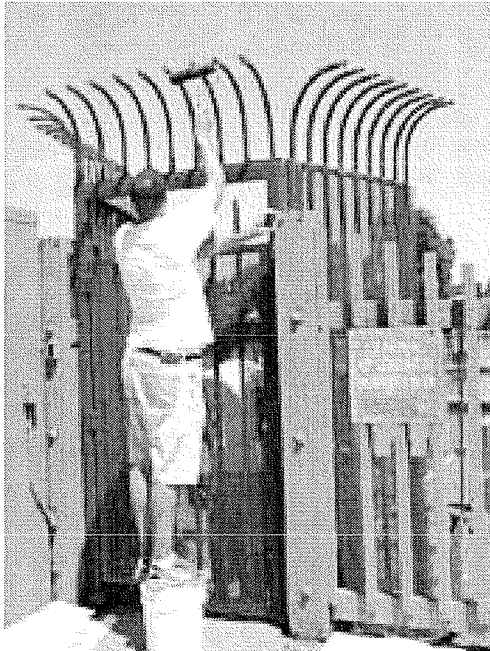
**2005-06 Accomplishments**

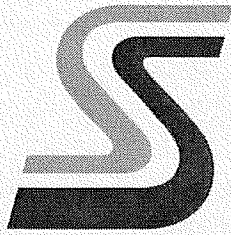
1. Citizen Corp Program volunteers were trained in partnership with the San Joaquin County American Red Cross. Volunteers deployed to assist with Hurricane Katrina and Rita relief efforts by November 2005.
2. Volunteer management web-based tool deployed for online registration of volunteers and tracking of service hours in November 2005.
3. Proposal under development to expand agreement with existing vendor providing other online programs to the Parks and Recreation Department.
4. Online Permit Fee Estimator deployed March 2006.
5. Articles submitted to local publications on a monthly basis.



**2006-07 Objectives**

1. Champion a city-wide Community Relationship Management System proposal to track and distribute citizen issues for resolution by June 2007.
2. Refresh and redesign website to incorporate more efficient menus by June 2007.
3. Develop a single online form for publicity and outreach so that press releases, electronic sign board, web site and Channel 97 request for support is transparent to the requestor by December 2006.
4. Rescope the Office of Volunteer Services and adopt a formal volunteer policy by June 2007.

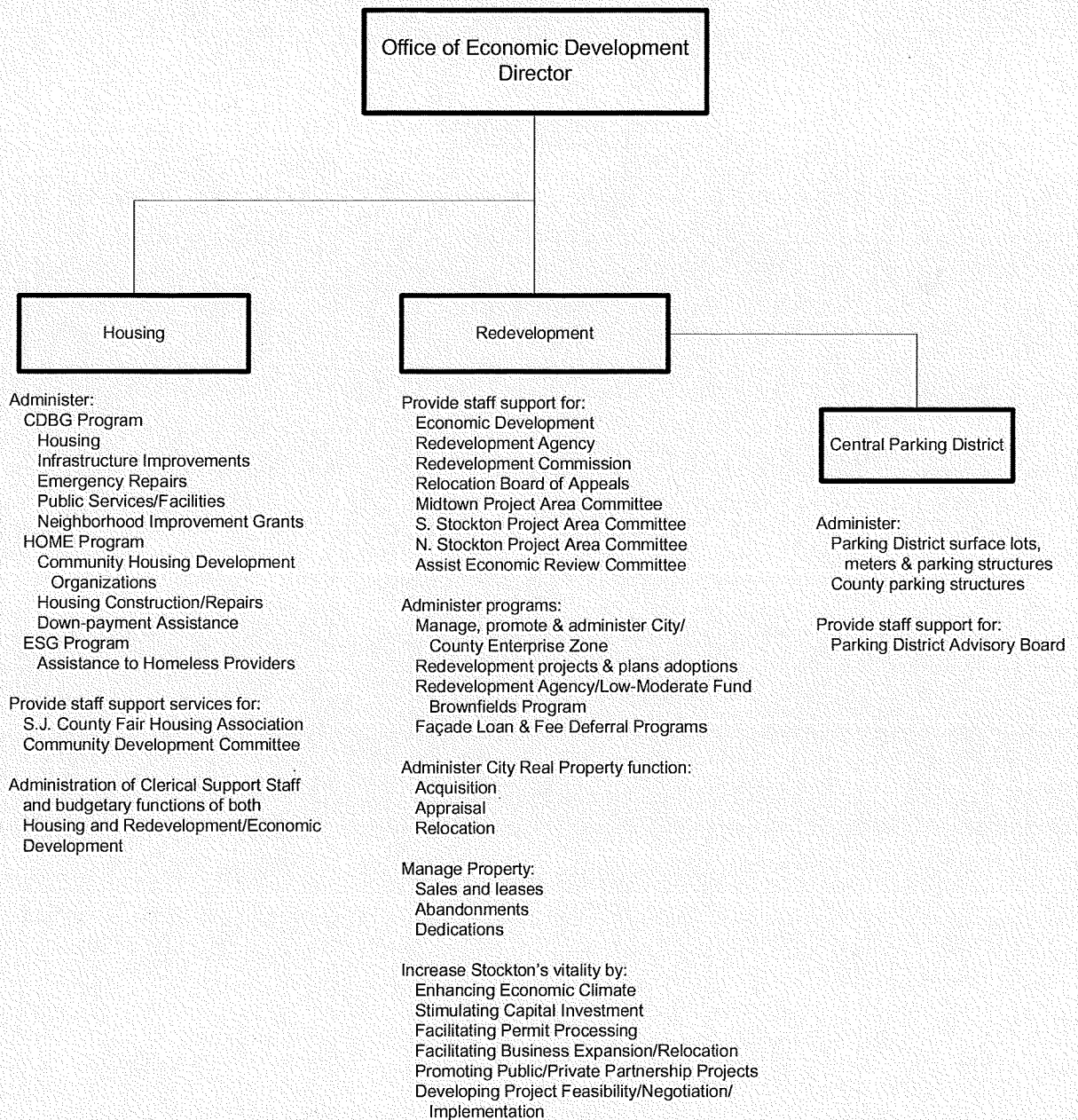




CITY OF STOCKTON



OFFICE OF ECONOMIC DEVELOPMENT



**OFFICE OF ECONOMIC DEVELOPMENT  
ORGANIZATION CHART**

	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$660,055	\$732,785	\$473,038	(\$259,747)	-35%
Other Services	189,622	256,640	223,539	(33,101)	-13%
Materials/Supplies	13,812	13,958	22,818	8,860	63%
Other Expenses	50,849	77,250	13,658	(63,592)	-82%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$914,338</b>	<b>\$1,080,633</b>	<b>\$733,053</b>	<b>(\$347,580)</b>	<b>-32%</b>

## POSITION ALLOCATION

7

7

4

Economic Development budget and 4 positions moved from City Manager's Office in FY 2006-07

*Budget and position allocation numbers include prior years information from City Manager/Economic Development Division.*

**FUNCTION**

The Office of Economic Development functions as a program and service delivery unit created to help address the community's needs for decent, safe, and affordable housing; a suitable living environment; a broad range of employment opportunities; and sustained economic health from both a residential and commercial/industrial perspective.

The Office of Economic Development is organized into two Departments: Housing and Redevelopment. Its funding sources include federal and state grants/loans, the Capital Improvement Program, Redevelopment Project Tax Increment, the General Fund and long-term debt proceeds.



Left to right:  
Steve Carrigan, Office of Economic Development Director  
Laurie Montes, Housing Director  
Steve Pinkerton, Redevelopment Director

**HIGHLIGHTS**

During the last several years Stockton has made great strides towards becoming a City fit for residents to live, work and play. City staff coordination is a key component to staying ahead of the City's growth, encouraging and supporting new and existing businesses, establishing new public-private partnerships, and securing decent, safe, and affordable housing for Stockton residents. The Office of Economic Development was created in response to the need to become more efficient in administering programs designed to assist businesses and residents, as well as develop new programs and incentives to strengthen Stockton's economic vitality. The merger between the Housing and Redevelopment Department and the City Manager's Economic Development Division will provide more focus and attention to administering programs such as the Enterprise Zone, Commercial Façade Improvement and Redevelopment Project Areas, as well as the depleting housing stock and the affordability problems Stockton is currently facing. By combining resources, efforts and encouraging coordination across functions within the City, the Office of Economic Development will be ready to take on additional tasks as needed, especially as the City continues its rapid growth.



### Housing

The Housing Department serves as staff support to the Council-appointed Community Development Committee and administers three U.S. Department of Housing and Urban Development (HUD) grant programs: Community Development Block Grant (CDBG), Home Investment Partnership (HOME), and Emergency Shelter Grant (ESG). The City will receive approximately \$6.6 million in Entitlement funding in 2006-07, a decrease of 6% from last year. This decrease is a result of the Federal Government's decision to shift funding away from these entitlement programs.

Each of these programs provides valuable assistance to low-income residents. CDBG funds eliminate slums and blight, help create suitable living environments, and provide assistance to service providers throughout the City. HOME funds create home ownership opportunities and provide rehabilitation dollars to assist Stockton residents. The ESG program provides financial assistance to homeless service providers.



During the past year, the Housing Department responded to more than 50 inquiries relating to multi-family projects; most were from out-of-area investors and developers. Staff met with 14 developers/investors interested in various affordable housing projects. As a result of these efforts, new housing projects moved through the funding and development processes. Specifically, the New Hope Family Shelter project is completed, along with the 40-unit Diamond Cove II affordable housing project. The 40-unit Winslow Village project broke ground and construction will be completed by late summer 2006. Potential projects on the drawing board include a 60+ apartment unit complex in the "D" Street Master Development Area and 15-18 units on Carrington Circle.

The 2005-06 allocation of CDBG provided funding for:

- Non-profit public service organizations, including Second Harvest Food Bank, Seniors First (formerly Senior Service Agency), Stockton Shelter for the Homeless, Housing Authority and Greater Stockton Emergency Food Bank.
- Fair Housing Office of San Joaquin County to provide information, education and mediation services for tenants and landlords about fair housing rights and regulations.
- The final phase of the Taft Neighborhood infrastructure improvements including storm drainage, new streets, curbs, gutters, lighting and sidewalks along O'Dell Avenue.
- Emergency repair assistance in the form of both grants and loans for health and safety violations.
- Downtown revitalization and slum/blight removal efforts in the form of forgivable Commercial Façade Loans to businesses for exterior improvements.
- Slum/blight removal efforts undertaken by the City's Neighborhood Services Section.

HOME funds were used to rehabilitate the single-family residences of low-income homeowners, provide down payment assistance to low-income homebuyers, and assist Community Housing Development Organizations (CHDOs) and other nonprofits with the development of low-income housing projects. This money is leveraged with CalHome, Housing Enabled by Local Partnership (HELP) Program, state Multi-Family Housing Program (MHP) bonds, as well as both 4% and 9% tax credit funding.

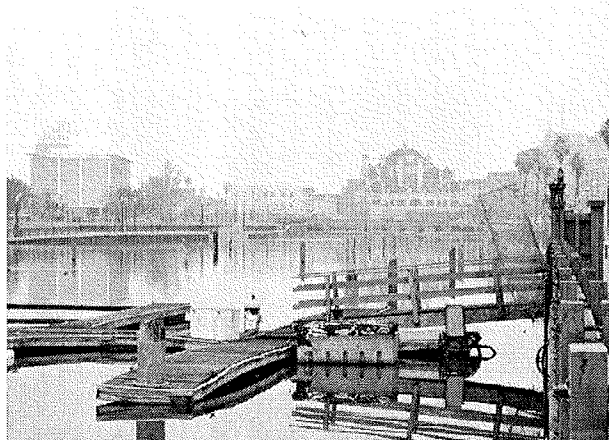
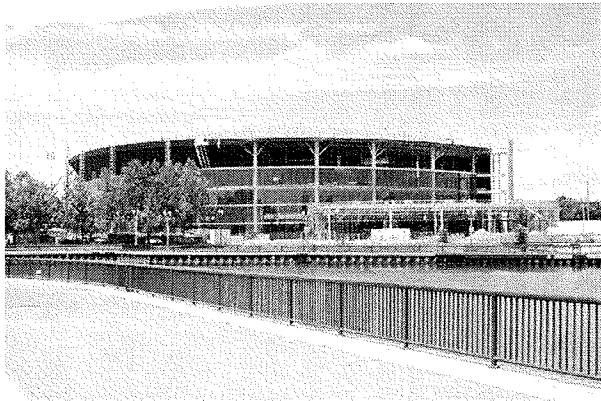
The City distributed \$186,592 in ESG funds to five emergency shelters and one homeless service provider. These funds paid for the operations and maintenance associated with assisting Stockton's homeless population.



### Redevelopment

While a more detailed description of the Agency's accomplishments can be found under the Redevelopment Agency section of this document, below is a summary of the Agency's principal activities and accomplishments during the 2005-06 fiscal year:

**West End Redevelopment:** On December 8, 2005, the Stockton Arena welcomed fans of all ages for the first Stockton Thunder hockey game. Attendance continues to grow at Stockton Arena events. Also in 2005-06, the Stockton Ports enter their second season at the new downtown ballpark. The last phase of the Stockton Events Center, a hotel and conference center is currently under construction. The residential portion of the Hotel Stockton is fully leased and the ground floor retail space is not far behind. Design work on the Downtown Marina is under contract and it is expected that the bid for construction will be awarded during the 2006-07 fiscal year.

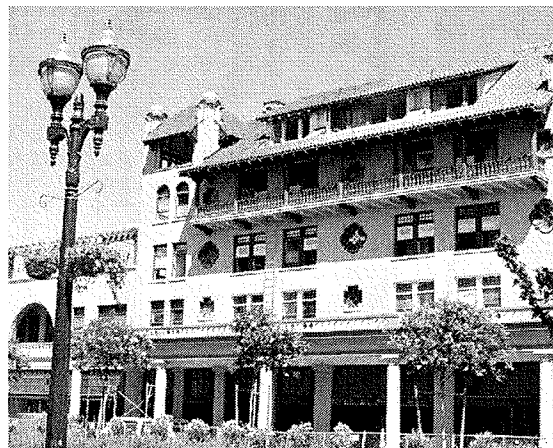


**Midtown Redevelopment:** The remaining signal work was completed at Harding Way and California Street. The University Park Project continues to progress as staff gears up for a new Master Development Area. The Agency will provide matching funds for renovations at the Philomathean Club.

**South Stockton Redevelopment:** The Gleason Park Master Development Area is well underway with acquisition of all parcels for the Stockton Unified Elementary School site completed and construction commencing in late Spring 2006.

**North Stockton Redevelopment:** This Redevelopment Project Area was successfully amended in July 2005 to include additional acreage at Cannery Park. 2005-06 was the first year the project received tax increment and several projects are planned for 2006-07.

**Low and Moderate Income Housing:** The Hotel Stockton housing project was completed with the remaining funds from this mandated set-aside funding pool. Numerous low and moderate income housing projects are currently in development with plans to utilize this 20% set-aside funding.



### Economic Development

During 2005-06, the Economic Development Division participated in or implemented several activities aimed specifically at increasing the City's tax base and providing new job opportunities to Stockton residents:

- Assisted companies in the development of more than 1.5 million square feet of industrial and commercial building space in Stockton with a construction valuation totaling over \$150 million.
- Worked with a developer over a three year period, culminating in the completion of a new major power center retail development in Stockton.
- Coordinated and led over 70 Economic Review Committee (ERC) and other developer related meetings.
- "Advantage Stockton" continued to be a huge success with an average of 200 commercial properties listed and 2,000 visitors each month. This online database of available commercial properties can be accessed on a 24-hour basis at [www.stocktongov.com](http://www.stocktongov.com).
- Produced three high quality editions of "Stockton Insights" highlighting major new businesses and focusing on specific incentives of the Enterprise Zone. Created marketing ads featuring Stockton that appeared in Comstock's regional business magazine, and Comstock's profile on Stockton and San Joaquin County. Also prepared a profile of Stockton designed to attract new businesses.

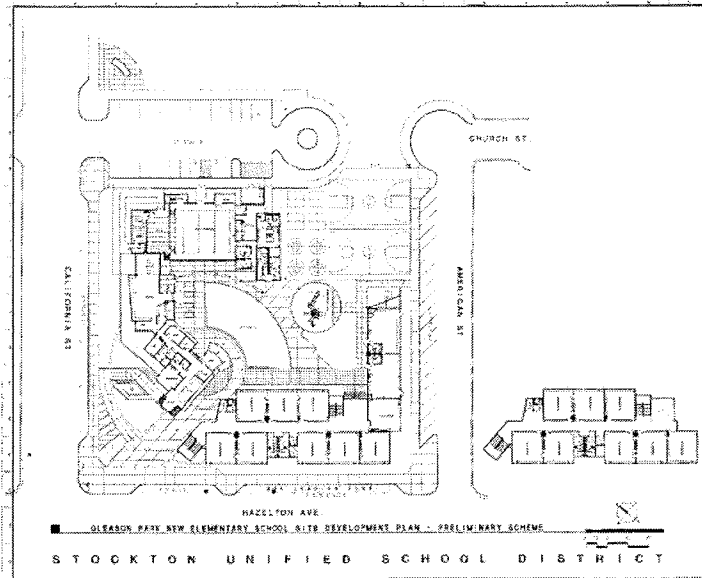


The Enterprise Zone continues to be a major incentive for manufacturing and distribution companies that are seeking a home in the Central Valley. The Enterprise Zone incentives provide additional benefits to companies locating in Stockton on top of cost and location advantages.

The Stockton/San Joaquin Enterprise Zone is due to expire in June of 2008. Legislation has been proposed to extend the life of existing Enterprise Zones.

### Real Property

Real Property staff participated in a variety of real estate transactions during 2005-06. Property rights were obtained for a number of City projects including right of way for the Farmington Road Widening Project, the Airport Way Corridor/ Union Street Storm Drainage Project and the March Lane at Bianchi Road Waterline Loop Project. Property rights were also obtained for Redevelopment Agency projects including the Gleason Park/Stockton Unified School District School Site Project (Alex G. Spanos Elementary School) in the Gleason Park Neighborhood.



Major activities included negotiation of a settlement agreement with numerous property owners regarding construction of the Aksland Avenue/Trinity Parkway Extension and Bear Creek Bridge Project, and also participation in negotiations for settlement of a lawsuit associated with vacating the downtown hotels. Other notable work included obtaining property rights from East Bay Municipal Utility District (EBMUD) in support of work associated with the State Route 99 Frontage Road. Rights of Entry were obtained and advance work was provided in support of upcoming projects including El Dorado Street and Thornton Road Widening Projects, as well as acquisitions anticipated in the Airport Way Corridor. Staff was involved in negotiations for conveyance of several City-owned lots for infill development, which included the restoration of a historic residence. Staff also assisted in conveyance of City-owned land for a hotel development as part of the North Shore Development.

Condemnation support was provided for numerous eminent domain cases involving acquisitions for Downtown parking, the Mercy Charities Affordable Housing Project and the Gleason Park/Stockton Unified School District School Site Project. Considerable staff time was devoted to relocation requirements for Downtown hotels and for relocations related to other City/Agency projects. Temporary relocations were also made in response to City code enforcement actions.

Real Property staff processed numerous right-of-way dedications, abandonments and alley closure applications. In addition, several leases, rights-of-entry and surplus property sales were processed as part of this section's property management function. Property Management activities included actions in support of the Main Hotel operation and rental of several City-owned retail spaces. In addition, a lease was negotiated for a police substation in Weston Ranch. Additional activities were completed in support of parks, municipal utility, library, police, fire and public works projects.

**BUDGET UNITS****Housing**

The Housing Division functions as a program and service delivery unit in an effort to address the community's need for decent, safe and affordable housing, suitable neighborhoods and living environments, and to provide assistance and aid in the prevention and elimination of slum and blight. The Division goals are accomplished through the planning and implementation of several State and Federal grant and bond funded housing programs including: the Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), Emergency Shelter Grant (ESG), CalHome, and HELP programs. Additional affordable housing programs are provided through the use of local resources and through the Redevelopment Agency Low and Moderate Income Housing Funds.

**Appropriation and staff for the Housing Division are included in the Grant Fund Budgets section of this document.**

**2005-06 Unit Objectives**

1. Complete building of street infrastructure improvements in the Taft Neighborhood by March 2006.
2. Complete facility improvements of the Child Abuse Prevention facility by June 2006.
3. Commence construction on the affordable Winslow Village Apartments (40 units) by June 2006.

**2005-06 Unit Accomplishments**

1. Completed in February 2006.
2. Completed in September 2005; Grand Opening Celebration and Dedication held September 22, 2005.
3. Completed; Ground Breaking Ceremony was held September 2005 and construction is underway.

**2006-07 Unit Objectives**

1. Complete construction of Winslow Village Apartments by June 2007.
2. Complete reconstruction of Edna Gleason Park by May 2007.
3. Conduct feasibility studies for two new multi-family complexes by June 2007.



Redevelopment/Real Property: 010-1750

The Redevelopment Division administers activities in each of the City's six redevelopment project areas and assists the Economic Development Division in carrying out economic development activities. Staff provides administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees. The Redevelopment Division also administers the Redevelopment Agency's Low and Moderate Income Housing Fund, which promotes the development of affordable housing to low- and moderate-income households.

The Real Property Division is responsible for the administration of the City's total real estate function/activity including property acquisition, appraisals and appraisal review, property management, tenant/business relocation and processing of abandonments and dedications.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$55,114	\$61,547	\$46,407	(\$15,140)	-25%
Other Services	8,221	6,714	14,433	7,719	115%
Materials/Supplies	793	458	5,250	4,792	1046%
Other Expenses	125	0	6,408	6,408	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$64,253</b>	<b>\$68,719</b>	<b>\$72,498</b>	<b>\$3,779</b>	<b>5%</b>
Staffing is identified in the Redevelopment Agency section of this document					

**2005-06 Unit Objectives**

1. Complete final design and permitting work for the Downtown Marina by December 2005.
2. Complete construction of ground floor retail improvements in the Hotel Stockton by June 2006.
3. Complete Stockton Events Center construction by December 2005.
4. Begin construction of Stockton Unified School District Gleason Park site by January 2006.

**2005-06 Unit Accomplishments**

1. Design contract executed in December 2005. Final design and permitting work expected to be complete by December 2006.
2. Construction underway; estimated completion is December 2006.
3. Stockton Arena completed in December 2005; grand opening held on December 2, 2005.
4. Parcel acquisition completed in February 2006; construction began in April 2006.

**2006-07 Unit Objectives**

1. Complete final design and permitting work for Downtown Marina by December 2006.
2. Complete design and begin parcel acquisition for the realignment of Second Street at Airport Way by May 2007.
3. Issue a bond to provide funds for affordable housing by July 2006.

Economic Development: 010-1760

The Economic Development Division focuses on directing activities that promote expansion of the local economic base and result in jobs for members of the community.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$604,941	\$671,238	\$426,631	(\$244,607)	-36%
Other Services	181,401	249,926	209,106	(40,820)	-16%
Materials/Supplies	13,019	13,500	17,568	4,068	30%
Other Expenses	50,724	77,250	7,250	(70,000)	-91%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$850,085</b>	<b>\$1,011,914</b>	<b>\$660,555</b>	<b>(\$351,359)</b>	<b>-35%</b>
<b>Position Allocation</b>	<b>7</b>	<b>7</b>	<b>4</b>		
This division has been moved from the City Manager's Office beginning Fiscal Year 2006/2007.					

**2005-06 Objectives**

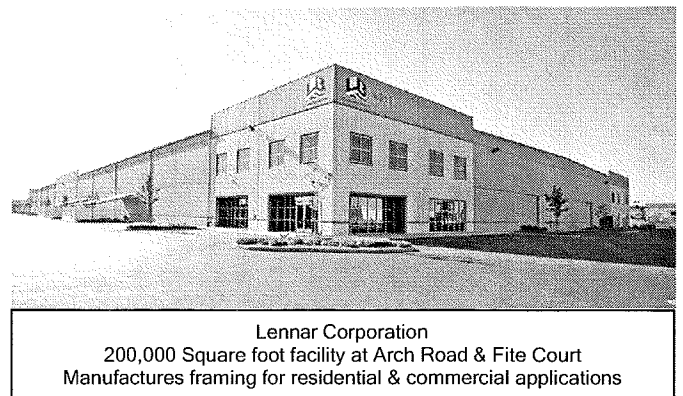
1. Facilitate project approval of a major retail center at Interstate 5 and French Camp Road by October 2005.
2. Expand the Stockton/San Joaquin Enterprise Zone to include Rough and Ready Island by November 2005.
3. Educate Stockton residents and businesses about the forthcoming expiration of the Enterprise Zone and persuade them to write to their elected state representatives to support legislation for extensions by December 2005.

**2005-06 Accomplishments**

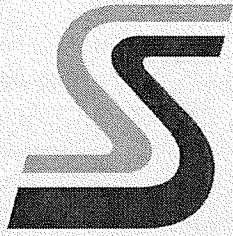
1. Completed December 2005.
2. Currently underway, completion expected by December 2006.
3. Completed December 2005.

**2006-07 Unit Objectives**

1. Revamp Advantage Stockton with expanded and updated information by April 2007.
2. Facilitate project approval of a major retail center at Highway 99 and Eight Mile Road by May 2007.
3. Complete expansion of Stockton/San Joaquin Enterprise Zone to include Rough and Ready Island by December 2006.



Lennar Corporation  
200,000 Square foot facility at Arch Road & Fite Court  
Manufactures framing for residential & commercial applications

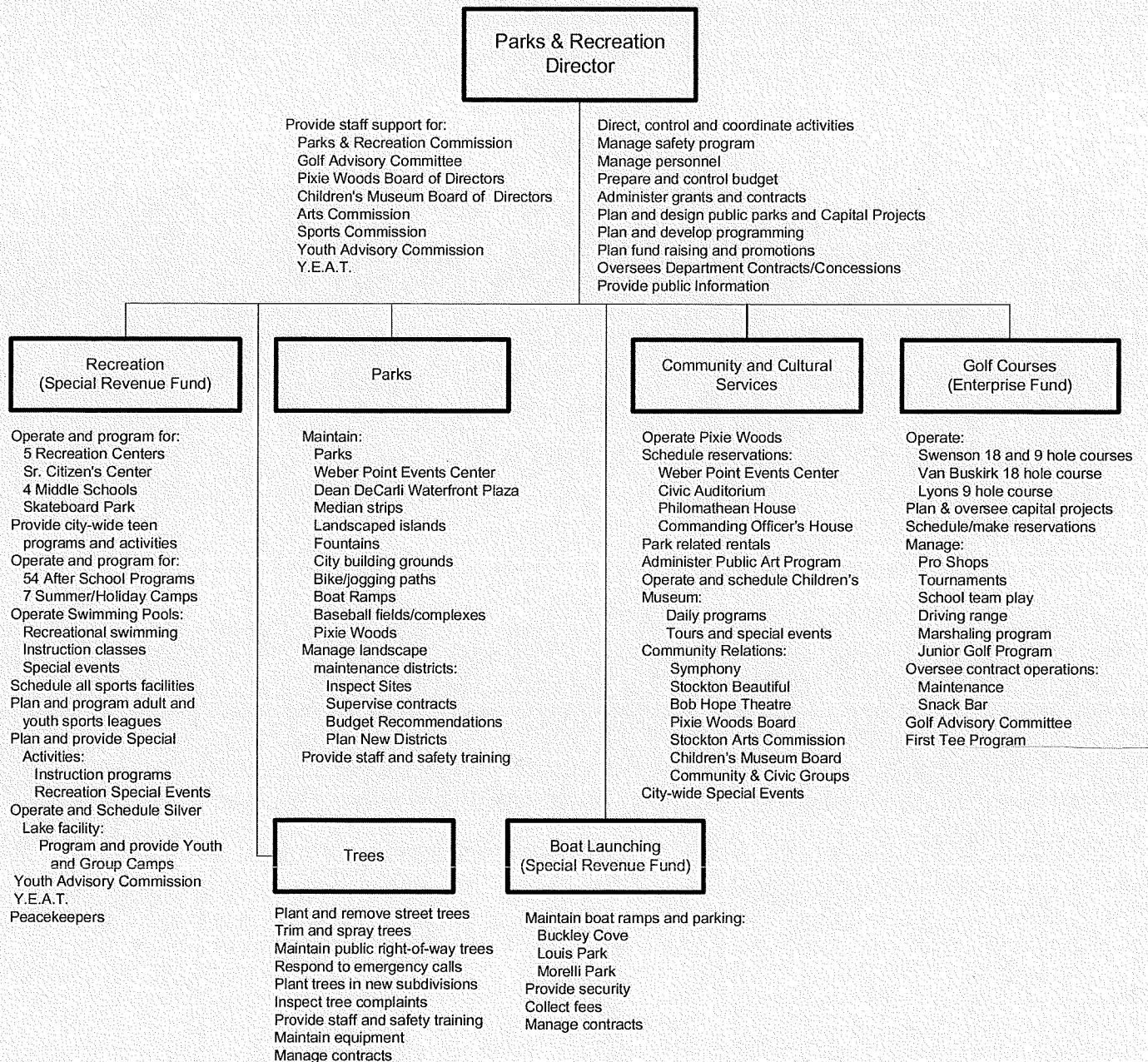


# CITY OF STOCKTON



**PARKS & RECREATION**





**PARKS & RECREATION  
ORGANIZATION CHART**



	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$5,074,646	\$5,498,607	\$5,813,443	\$314,836	6%
Other Services	2,146,909	2,068,149	2,187,561	119,412	6%
Materials/Supplies	427,557	320,194	303,494	(16,700)	-5%
Other Expenses	26,772	34,221	52,337	18,116	53%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$7,675,884</b>	<b>\$7,921,171</b>	<b>\$8,356,835</b>	<b>\$435,664</b>	<b>5%</b>
POSITION ALLOCATION	67	69	75		
Positions include district and grant funded					

### **MISSION STATEMENT**

The mission of the Parks and Recreation Department is to plan, develop and provide leisure time program opportunities and facilities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, creative expression, and protection of the City's environmental and open space resources.

### **FUNCTION**

The Parks and Recreation Department plans, develops, programs, operates and maintains all of the City's parks landscape districts, the city street tree and landscape median programs and recreation facilities and programs including the Stockton Sports Commission, Arts Commission and Public Art Programs. The department is organized to serve age levels from kindergarten to senior citizens, and has programs and services for the handicapped, non-English speaking, economically disadvantaged teens and at-risk youth and young adults



Pamela Sloan, Director  
Parks and Recreation

### **HIGHLIGHTS**

#### **Capital Projects**

**Detention Basin Soccer Fields:** The environmental documents have been prepared and submitted to Council for approval and preparation of the construction documents has begun. Projected start of construction for this eight field soccer facility at 8 Mile Road and Mosher Slough is Spring 2007

**Hatch Ranch (Villa Tuscany Development, 4.1-acre park):** The master plan was completed by the City Landscape Architect and California Homes has contracted with a local Landscape Architectural firm to prepare the final construction documents. California Homes has committed to constructing the park site. It is anticipated construction will begin during the 06-07 fiscal year. Site amenities are: one tennis court, a small group picnic shelter, a play lot for 2 through 12 year olds, a basketball court, shade trees, meandering concrete walks and an open turf area for informal activities.



**Ice on the Delta:** The Ice on the Delta rink was erected during the traditional winter skating season and proved successful. It is anticipated its popularity will grow as the skating surface becomes more conditioned with each season's use. Unlike traditional ice, the synthetic skating surface remained consistent even after a significant rainy period, and the rink was allowed to remain open.

**Oakmore/Montego Park:** The Master Plan was prepared by the City Parks Facility Planner/Landscape Architect and a contract has been entered into for preparation of the bid

documents, once a public design meeting has been held. Projected start of construction is Spring 2007, pending approval of funding.

**Stribley Community Center:** The site master plan has been completed and construction documents are underway. With a sharp increase in construction costs, the project has been slightly delayed. Pending additional funding, the renovation project is scheduled to be under construction by late Summer of 2008.

**Panella Park Community Center:** A consulting architect has been hired and a building master plan has been prepared for this community center. Construction documents are underway. There has been a slight delay due to the dramatic increase in construction costs. Pending additional funding, it is anticipated this project will bid in Winter 2007 with construction in Spring 2008.

**Spanos West 16.17 acre (Faklis Park):** The Master Plan was prepared by the City Parks Facility Planner/Landscape Architect and presented to local residents. After minor modifications, the plan was presented to the Parks and Recreation Commission for adoption. A contract has been entered into for preparation of the bid documents. Construction should be underway by Spring 2007. Some site features include: two tennis courts, an interactive water play feature, a softball field, two soccer fields, parking, two basketball courts and a large group picnic area.

**Spanos West 5.5 acre (Iloilo Park):** The Master Plan was prepared by the City Parks Facility Planner/Landscape Architect and presented to local residents. After minor modifications, the plan was presented to the Parks and Recreation Commission for adoption. A contract has been entered into for preparation of the bid documents. Construction should be underway by spring 2007. Some site features include: one tennis court, a basketball court, an interactive water play feature, open lawn area for informal play, a small group picnic area and a parallel parking area adjacent to Scott Creek Drive.



### Parks and Street Trees

Stockton continues its award-winning urban forestry initiatives through the ongoing maintenance of over 98,000 street trees throughout Stockton. Stockton celebrated its 25th year as a Tree City USA with an Arbor Day ceremony at Victory Park. The remaining 450 trees purchased during the 2004/2005 grant cycle were planted. Grant funding for tree replanting is expected in Spring 2006; planting will resume during the Fall 2006 season. Crews continued to prune, remove mistletoe and care for trees in parks, on medians and in city rights-of-way.

The Parks and Recreation Department assumed maintenance duties at the Stockton Ballpark and continues to support special events, volunteer activities and a variety of annual and one-time environmental cleanups. Parks crews provide support for the American Cancer Society's Daffodil Days, Make a Difference Day, and other beautification efforts throughout the community.

During FY 2005/06 the Parks and Recreation Department increased its maintenance responsibility by an additional 60+ acres of parkland and green space in fiscal year 2005/2006. The Weber Point Event Center continues to be maintained and managed by Parks and Recreation, accepting reservations and coordinating events at the site through the Special Events Committee. Staffing at the Stockton Ballpark, Weber Point and other downtown venues remains critical to the success of the downtown environment and its features.

A new Showmobile was received in Spring 2006 replacing a portable stage model that served the City for over 30 years. Showmobile rentals are coordinated through the Parks and Recreation office; parks staff transports the stage as needed for City events and rentals by community agencies and organizations.

Staff is working to rehabilitate playground equipment at 10 park sites. This was made possible with funding from two sources: San Joaquin First Five program, which will provide partial funding for playground equipment for children 2-5; and the State's 2002 Resources Bond Act Per Capita funding. It is anticipated that the playgrounds located in the following parks should be completed later this year: Sherwood, Loch Lomond, William Brotherhood, Grupe, Oak (East), Caldwell, Sousa, American Legion, Peterson and Angel Cruz.



The Parks Division utilizes volunteers, Sheriff work crews and Alternative Work Program (AWP) participants to augment the workforce assigned to care for over 62 parks, the East Bay Municipal Utility District (EBMUD) greenbelt, street medians, bicycle paths and Landscape Maintenance Districts (LMDs). A partnership was formed with the Downtown Stockton Alliance for the maintenance of Dean DeCarli Waterfront Square, the Cineplex Plaza, State Building parking lot and other downtown areas.

Parks personnel provide year-round maintenance of shrubs, gardens and trees at facilities ranging from the Oak Park Senior Center to the Children's Museum of Stockton and Pixie Woods.

### Arts Programs

The Stockton Arts Commission Marian Jacobs Literary Forum sponsored, in partnership with Barnes & Noble Bookseller, a non-fiction writing competition in Fall 2005 for its fifth year.

The Stockton Arts Commission refined guidelines for the City Endowment for the Arts and, for the fourth year, granted \$50,000 to deserving artists and arts organizations in the community by June 2006.

The commission's annual Summer Arts Program provided daily art and music classes for over 400 children in grades 4-8 by June 2006. Arts programming coordinated through the Stockton Arts Commission was offered during enrichment sessions at after school programs at Adams, Rio Calaveras, and San Joaquin elementary schools.

The Annual S.T.A.R. (Stockton's Top Arts) Awards in October celebrated the over 40 years of arts education, mentoring and achievements of former Stagg High School drama teacher Judi Williamson-Caruso. The S.T.A.R. awards have recognized individual recipients for 30 years. At the October 2005 event, the Arts Commission also recognized Ron Berberian with a Patron Award recognizing his outstanding commitment and support of community arts programs.



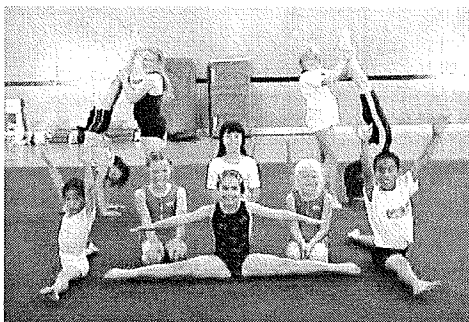
As part of the Arts Master Plan the Arts Commission has created a technical assistance program for Arts organizations offering workshops in Marketing and Public Relations, Patron and Board Development, Financial Management and Legal Issues for Non-profits. Additionally, the Arts Commission created a public awareness campaign for the arts.

The Stockton Parks and Recreation Foundation was reenergized with the appointment of a new Board of Directors and the establishment of a Federal Non-Profit designation. The Board will be working in support of parks and recreation facilities and programs by applying for grants, as well as generating donations through various fund raising activities.

### Grants

The Parks and Recreation Department has received State Department of Parks and Recreation and Congressional grant awards for capital projects, and also grants from the California Department of Forestry, and the California State Board of Corrections. The following are the proposed projects, funding amounts and funding sources:

**Stribley Community Center Expansion:** The City was awarded \$2.5 million from the Murray-Hayden Urban Parks and Youth Service Program funded by passage of the 2002 Resources Bond Act. The proposed project will expand the existing 9,943 square foot facility by adding approximately 13,000 square feet, including a new multi-purpose room, additional meeting room area and will bring this 1965 facility into ADA and code compliance.



**Panella Park Community Center:** The City was awarded \$3 million from the Urban Park Act of 2001 under the California Clean Water, Clean Air, Safe Neighborhood Parks and Coastal Protection Act of 2002. The project will design and construct a 15,000 square foot multi-purpose community center at Panella Park with a gymnasium, meeting rooms, kitchen and office area. This new facility in north Stockton will complement the Seifert Center, which is the only facility located in north Stockton at this time.

**Detention Basin Soccer Complex:** The City was awarded \$3 million from the Urban Park Act of 2001 under the California Clean Water, Clean Air, Safe Neighborhood Parks and Coastal Protection Act of 2002. This project consists of the development and construction of eight soccer fields (four lighted), concession/bathroom facility and 370 parking spaces. In addition a family picnic area and nature trail will be incorporated into the natural setting adjacent to Mosher Slough.

Van Buskirk Community Center: A portion (\$622,429) of the Roberti-Z'Berg-Harris (RZH) entitlement grant is being used to meet the budget shortfall to complete the renovation of this community center. This project has been on the drawing table for several years and is now underway due to the additional funding. The project consists of construction of a 75' by 110' gymnasium with bleachers on one side, additional restrooms and weightroom, as well as a universal playground. These additions will bring this facility into ADA and code compliance.

Stockton's After School Program (ASP) partnership with Stockton Unified School District (SUSD) for a 21st Century Community Learning Center grant continued to provide free STEP Up after school programming at 19 SUSD school sites. SUSD provides tutoring in the program, which emphasizes academic achievement; Parks and Recreation staffs the STEP Up sites and provides supervised recreational activities. The City will receive approximately \$476,000 of the grant's \$1,850,950. The ASP also received \$325,376 from the U.S. Department of Education through a Senate Appropriation to enhance ASP programming at 12 program sites. Grant funding for the three Youth Enrichment Services (YES) after school sites (Rio Calaveras, Adams, and San Joaquin Elementary) was renewed for the third time for another three years. The funding from the California After School Enrichment and Safety Grant increased by approximately \$50,000 during this cycle; the department will receive \$232,000 annually.

Delta Region Exhibit: The Delta Region Exhibit opened in Fall 2005 after more than a year of collaboration between the Children's Museum board members, city staff and Studio Y to create a multi-dimensional, interactive exhibit to teach visitors about the surrounding Delta habitat. A \$98,500 Congressional Award from the Institute of Museum and Library Sciences funded the development and construction of the project. Local grants totalling \$13,000 from the Raymus Foundation, San Joaquin United Way and Delta Rotary provided additional materials and features for the Delta Region Exhibit area.



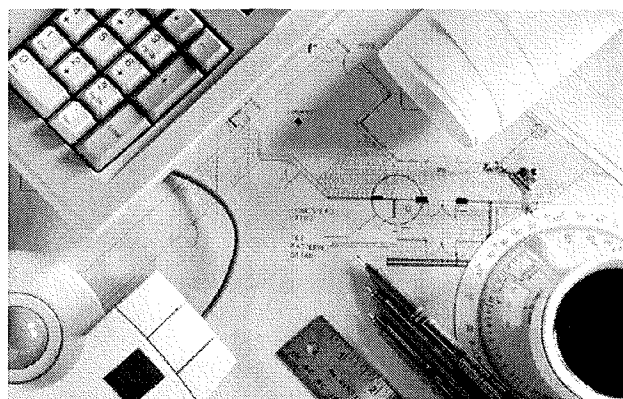
Tree Planting: Application for \$50,000 in the next round of funding from the California Department of Forestry will allow for further tree planting in Fall 2006. The City has received the Tree City USA designation for the 25th year. This funding source allows the City to continue its efforts in increasing and maintaining the City's urban forest.

Peacekeepers Enhancement: The City was successful in obtaining grant funding for the Parks and Recreation-administered Peacekeepers program from the California Wellness Foundation. The award was \$225,000 over a three-year period, which will provide \$75,000 annually to be allocated towards salary expenses of the peacekeeper workers. Due to state budget constraints, grant funding from the State Board of Corrections Juvenile Accountability Block Grant went from \$126,693 last fiscal year to \$14,753 for the period of July 1, 2005 through June 30, 2006. This grant also partially funds Youth Outreach Worker salaries.

The City utilized additional funding from the State's 2002 Resources Bond Act Per Capita allocation to pay for the the mechanical repair of the 1923 vintage Arrow Carousel at Pixie Woods Children's Park. In addition to the Per Capita funding, the Pixie Woods Board of Director's contributed \$15,000 towards the repair which was completed during the 2005 summer season.

**BUDGET UNITS****Administration:** 010-3610

The Parks and Recreation Department's Administration unit provides the administrative leadership and clerical support required to plan, direct, and coordinate the entire department. The department is divided into budget units of Parks and Street Trees, a separate enterprise fund for Golf Courses, and special revenue funds for Recreation and Boat Launching Facilities. The Administration unit is responsible for establishing policies and goals;



developing long range plans; determining leisure activities appropriate for community needs; preparing payroll, purchase requisitions and other budget documents; administering contracts and the day-to-day operation of Consolidated Landscape Maintenance Districts; recruiting volunteers; writing grants; providing staff support to various committees and commissions; processing class, league, and other sports activities and facilities reservations; and administering the Stockton Arts Commission, Public Art and Sports Commission Programs.

<b>Use of Funds</b>	<b>2004-05 Actual</b>	<b>2005-06 Appropriated</b>	<b>2006-07 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$1,071,746	\$1,143,372	\$1,042,610	(\$100,762)	-9%
Other Services	224,364	141,646	139,852	(1,794)	-1%
Materials/Supplies	25,489	19,720	19,720	0	0%
Other Expenses	6,790	6,915	6,915	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,328,389</b>	<b>\$1,311,653</b>	<b>\$1,209,097</b>	<b>(\$102,556)</b>	<b>-8%</b>
<b>Position Allocation</b>	<b>13</b>	<b>15</b>	<b>18</b>		

**2005-06 Unit Objectives**

1. Pursue a minimum of three grant or foundation funding opportunities to enhance community recreational programming and arts opportunities by May 2006.

**2005-06 Unit Accomplishments**

1. The Peacekeepers program received a three-year grant totaling \$225,000 in 2005-06 to help subsidize program staff; funding from Stockton Unified School District's Proposition 49 grant will be applied to Peacekeepers; youth sports received funding from the NRPA/NIKE Cleat Distribution pilot program grant; and funding was received for after school programming from the State of California.

**2005-06 Unit Objectives**

2. Establish partnerships with local and regional parks and recreation agencies to improve programming and promote area parks and recreation programming and resources by June 2006.
3. Evaluate ongoing operations and strategic plan of Parks and Recreation Department in order to determine best opportunities for future growth by May 2006.
4. The Stockton Arts Commission will create a technical assistance program that provides information and training to non-profit arts organization in the community. This would include a resource guide and workshops offered at a responsible price throughout the year by March 2006.
5. The Stockton Arts Commission will expand Cultural Arts programming by partnering with the Parks and Recreation department staff to offer more arts related classes for both adults and children by May 2006.

**2005-06 Unit Accomplishments**

2. The Parks and Recreation Department continues to maintain and establish partnerships with other Parks and Recreation agencies in surrounding communities. The ACORN youth sports league is organized through a partnership of Manteca, Lathrop and Stockton Parks and Recreation departments. The department also works closely with California Parks and Recreation Society (CPRS) on program development and professional growth. The department has adopted National Parks and Recreation Association (NRPA) program initiatives to provide a diverse program base.
3. The department administers an annual review of its Strategic and Operation plans, and programming.
4. The Stockton Arts Commission established a technical assistance program for outreach to arts groups and individuals in the community. Three workshops were provided during the 2005/06 fiscal year and the program will continue.
5. The commission's goal to expand cultural programming has been extended to fall 2006.



**2006-07 Unit Objectives**

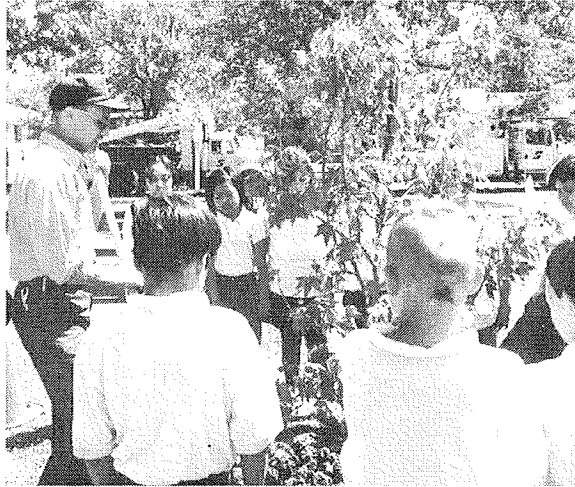
1. Complete criteria to achieve National Recreation and Park Association (NRPA) accreditation by October 2006.
2. Establish joint use agreements with Lodi and Manteca Unified School Districts, for McNair High School and Weston Ranch High School respectively, to enhance recreation programming opportunities in the Stockton community by June 2007.
3. Pursue grants, foundations, and/or sponsorships to subsidize or develop recreational programming and arts opportunities.
4. Evaluate recreation programs to provide a solid delivery system, and to address supply and demand, and efficiency by June 2007.
5. Expand the Peacekeepers program through grant funding so that representation is visible throughout Stockton. Secure national, regional and local financial support to accomplish this objective by June 2007.





Parks and Street Trees: 010-3620

The Parks and Street Trees unit is responsible for the planning, care and maintenance of City public parks, malls, boat ramps, bike paths, fountains, landscaped islands and building grounds. The unit is also responsible for the preservation, care and maintenance of over 92,000 trees: 78,000 trees located in public rights-of-way and additional 14,000 trees located in City parks and golf courses. The Parks Division provides support services and assistance for many community-wide special events that utilize outdoor recreation resources, including use of the showmobile.



Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$4,002,900	\$4,355,235	\$4,770,833	\$415,598	10%
Other Services	1,922,545	1,926,503	2,047,709	121,206	6%
Materials/Supplies	402,068	300,474	283,774	(16,700)	-6%
Other Expenses	19,982	27,306	45,422	18,116	66%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$6,347,495</b>	<b>\$6,609,518</b>	<b>\$7,147,738</b>	<b>\$538,220</b>	<b>8%</b>
<b>Position Allocation</b>	<b>54</b>	<b>54</b>	<b>54</b>		

**2005-06 Unit Objectives**

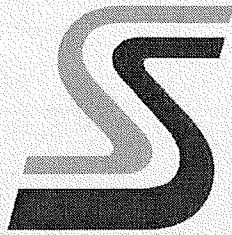
1. Continue to seek public/private partnerships to aid with park maintenance funding by June 2006.
2. Foster neighborhood involvement in planning and execution of neighborhood park maintenance and new projects by June 2006.
3. Continue to explore the feasibility of roving park maintenance crews for designated tasks to increase efficiency by July 2005.
4. Explore alternative funding mechanisms for park, tree and median maintenance by May 2006.

**2005-06 Unit Accomplishments**

1. Ongoing. Created new partnerships with IFG and Downtown Stockton Alliance for landscape maintenance at the Stockton Ballpark and Cineplex.
2. Participated in Neighborhood Action Team meetings in 2005-06 with local residents and included residents in planning meetings for future park sites.
3. Divided City park inventory into three divisions (north, south and central) to increase efficiency and better serve the community beginning in October 2005.
4. Acquired Measure K monies for median maintenance in June 2005. Continue to seek additional funding sources.

1. Continue to seek public/private partnerships to aid with park maintenance through June 2007.
2. Continue to work aggressively to partner with private sector in order to provide high quality service to public, stretching available funding by June 2007.
3. Develop and implement a comprehensive tree maintenance program to better serve the community by June 2007.

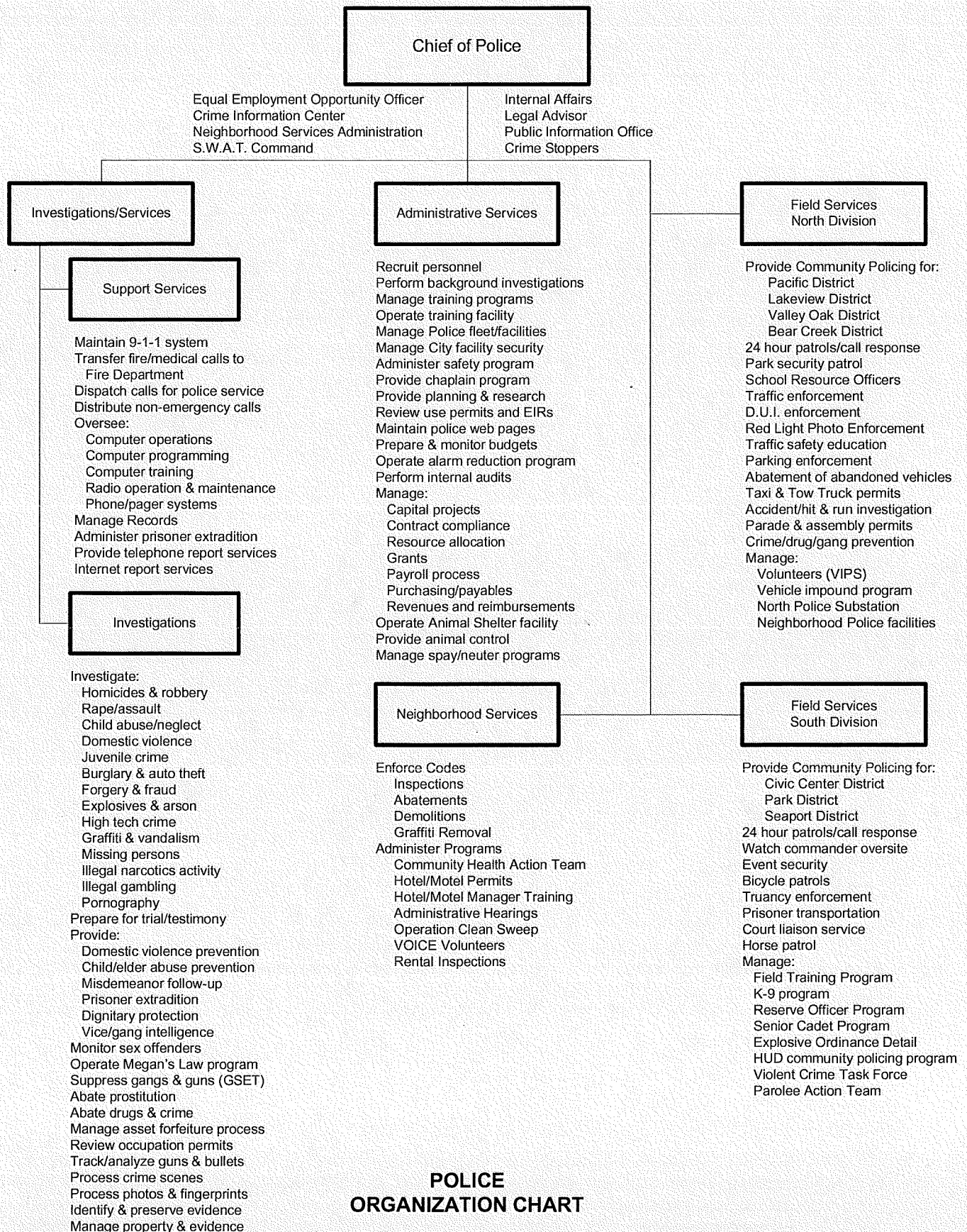




CITY OF STOCKTON



POLICE



**POLICE  
ORGANIZATION CHART**

**POLICE DEPARTMENT****010-2400**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$67,700,529	\$72,798,928	\$77,934,334	\$5,135,406	7%
Other Services	9,792,372	10,165,952	11,174,428	1,008,476	10%
Materials/Supplies	652,577	729,205	948,409	219,204	30%
Other Expenses	489,874	308,685	465,770	157,085	51%
Capital Outlay	5,860	9,000	125,500	116,500	1294%
<b>TOTAL BUDGET</b>	<b>\$78,641,212</b>	<b>\$84,011,770</b>	<b>\$90,648,441</b>	<b>\$6,636,671</b>	<b>8%</b>

POSITION ALLOCATION                      603                      603                      608

Positions include grant-funded. Neighborhood Services positions moved to PD from HRD in FY 04-05

**MISSION STATEMENT**

The Police Department's mission is to promote the quality of life in the City of Stockton by:

- Working in partnership with the community to provide a safe and secure environment.
- Recognizing and respecting the diversity and uniqueness of the citizens of our community.
- Being sensitive and responsive to the public without bias or prejudice.
- Utilizing personnel and financial resources in an efficient and effective manner.
- Responding to the ever-changing needs of our community.



**Wayne Hose**  
**Interim Chief of Police**

**HIGHLIGHTS**

The Chief of Police, with the support of the two Assistant Chiefs of Police, one to oversee all Field Services Bureau functions and the other to oversee Administration, Investigations, and Support Services functions, managed the Department's historical growth during the past fiscal year.

The Chief of Police expanded Community Policing operations and began to implement a hiring and training plan in response to the addition of forty Police Officers as authorized by the voter approved Measure W in November 2004. In 2005, twenty-two Officers were hired and an additional twelve Police patrol vehicles were also purchased using Measure W funds.

In February 2006, the Police Department established the Weston Ranch Storefront Substation staffed by Police Department personnel to advance the ongoing Community Oriented Policing and Problem Solving (COPPS) program in the Weston Ranch area.

The Police Department implemented the Mayor's Crime Suppression Initiative to reduce violent crime in selected "hot" reporting districts. In March 2005, the Police Department implemented the Online Police Reporting System to file non-emergency police reports via the Web. The Police Department expanded this system in September 2005, when the online web-based reporting for retail businesses was implemented.

This past year, the Department expanded its traffic enforcement capabilities by adding another Traffic Enforcement Unit consisting of one Sergeant and five additional Motorcycle Officers to focus on enhanced DUI and speed enforcement. The Police Department's Traffic Section initiated several programs including the recently expanded Red-Light Photo Enforcement Program where 12 approaches are monitored at 11 of Stockton's most dangerous and busy intersections. As of December 31, 2005, 27,000 incidents were captured at these intersections and 16,430 citations issued. The Traffic Section also coordinated the transition of parking citation processing to another vendor and the oversight from the Administrative Services Division to the Police Department. The Traffic Section upgraded its ticket writing capabilities, utilizing new digital ticket writers equipped with digital photocapability.

The Police Department, working with other City Departments, public agencies, and community groups, continued to make positive advances this year dealing with the Airport Corridor Action Team (ACT), Community Health Action Team (CHAT) and the Downtown Action Team (DAT). This year, ACT continued efforts to improve the neighborhoods in the Airport corridor area from Martin Luther King Jr. Boulevard to Carpenter Road. In 2005, a site for the Neighborhood Services Center was selected. The Neighborhood Services Center will be built in Reverend Williams Brotherhood Park and the ground breaking for Phase I will occur in August 2006. This past year, Code Enforcement Officers conducted a complete inspection of the ACT area identifying and correcting various blight issues. A consultant was hired to develop a Streetscape Beautification Plan for the ACT area to include features such as sidewalks, medians, lighting and landscaping. The CHAT focus this year transitioned from the Downtown core hotels to inspections of multifamily housing units, apartments, and SROs (Single Resident Occupancy) in the Midtown and western end of the Civic Center District. CHAT along with the Police and Corrections Team (PACT) continued to address issues with parolees and registrants. As a function of DAT, the Downtown Security Plan was expanded and security cameras were added to the system to enhance network monitoring capabilities to include all of the Banner Island developments (Arena, Ballpark, Parking Structure, and Hotel & Conference Center). By August 2005, there were approximately 35 security cameras located in the Downtown area.

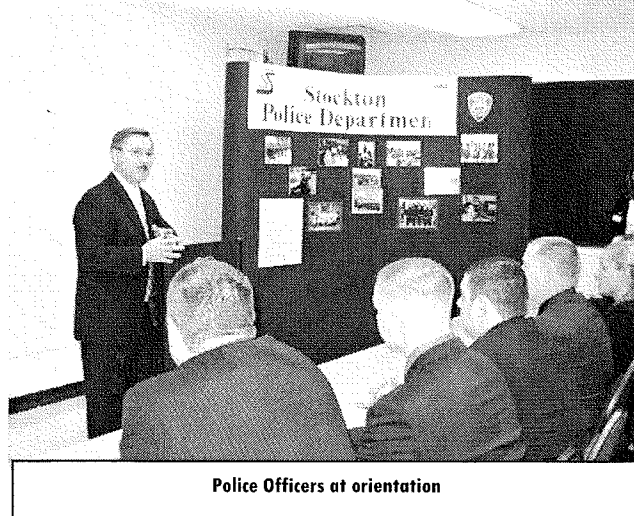
The Neighborhood Services section completed abandoned vessel recovery/abatement along Smith Canal and the Deep Water Channel.

Note: The 06-07 budget and personnel numbers include the rental inspection program.



**BUDGET UNITS***Administration: 010-2410*

The Administrative Services Division includes six subdivisions: the Chief's Office, Fiscal Affairs and Planning, Fleet and Facility Management, Personnel and Training, Animal Shelter, and Animal Control. The Chief's Office is the executive office of the Department headed by the Chief of Police who, along with two Assistant Chiefs and three Deputy Chiefs of Police, provide direction over all Police Department operations. Within the Chief's Office, the Internal Affairs Section is responsible for maintaining the Department's integrity through complete and timely internal investigations; the Crime Stoppers Unit coordinates the Department's crime tip program; and the Public Information Office coordinates the Department's interaction with the news media.



Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$3,908,883	\$4,688,694	\$4,566,733	(\$121,961)	-3%
Other Services	1,442,772	1,526,277	1,705,414	179,137	12%
Materials/Supplies	155,216	171,955	191,032	19,077	11%
Other Expenses	343,607	156,135	275,845	119,710	77%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$5,850,478</b>	<b>\$6,543,061</b>	<b>\$6,739,024</b>	<b>\$195,963</b>	<b>3%</b>
<b>Position Allocation</b>	<b>47</b>	<b>49</b>	<b>48</b>		
Positions Include Animal Control					

**2005-06 Unit Objectives**

1. By July 2005, begin to implement expanded Community Policing operations in Stockton including the hiring and training of 40 additional Police Officers as authorized by the voters with approval of Measure W.
2. By January 2006, begin working with other City Departments in the planning, design, and funding for construction of the combined Police and Fire Dispatch Center along with a modern Emergency Operations Center (EOC) to be located on the 4<sup>th</sup> floor of the Stewart/Eberhardt Building.

**2005-06 Unit Accomplishments**

1. Twenty-two Police Officers were hired in 2005.
2. This objective has been placed on hold while the City explores potential funding sources.



**2005-06 Unit Objectives**

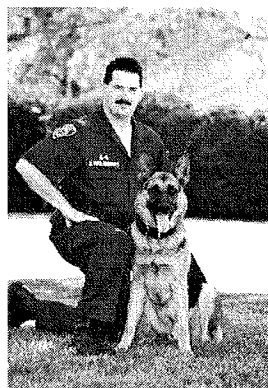
3. By January 2006, begin to work with other City Departments in the planning, design, and funding for construction of the South Stockton Police Facility.

**2005-06 Unit Accomplishments**

3. The Police Department has been working with the Economic Development Division and Housing Department staff in an ongoing effort to secure a suitable location for the facility.

**2006-07 Unit Objectives**

1. Enhance community policing by deploying sworn staff into the seventh policing district and continuing to strengthen patrol staffing by hiring all 40 officers authorized under Measure W by October 2006.





Field Services: 010-2420

The Field Services Bureau, the heart of the Police Department, provides 24-hour-a-day uniformed Police patrols responding to calls-for-service throughout the City of Stockton. This Bureau maintains two Divisions and is responsible for all Field Service programs including 24-hour-a-day patrol services managing Community Policing Districts. These Divisions also operate Traffic Enforcement, Field Training Officer Program, SWAT Team, K-9 Program, Horse Patrol, Reserve Officers Program, Event Management, Court Liaison, Metro Prisoner Transportation, Explosive Ordnance Detail, Parking Enforcement, School Resource Officers, Safe Neighborhoods and Safe Youth Programs, Truancy Enforcement, as well as Volunteers in Police Services.



Police Department Roll Call

The Neighborhood Services Section is responsible for neighborhood revitalization through code enforcement activities, beautification and rehabilitation projects, cleanup activities, and development of neighborhood improvement plans. This Section enforces codes, laws and regulations governing abatement of substandard housing conditions in existing residential units; abandoned, dismantled or inoperative vehicles; graffiti; and hotel/motel properties. Other services provided by this section include investigation and correction of zoning issues; issuance of operating permits; and monitoring Safe Neighborhood areas for maintenance. The section processes citizen complaints regarding zoning, housing, public nuisance, vehicle abatement, and graffiti violations. The Rental Property Inspection Ordinance, which regulates the inspection of rental properties, is also a function of the Field Services division.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$44,030,846	\$46,017,205	\$50,225,470	\$4,208,265	9%
Other Services	4,147,898	5,100,227	5,402,388	302,161	6%
Materials/Supplies	275,855	314,550	394,437	79,887	25%
Other Expenses	144,651	151,930	156,780	4,850	3%
Capital Outlay	5,860	9,000	62,000	53,000	589%
<b>TOTAL BUDGET</b>	<b>\$48,605,110</b>	<b>\$51,592,912</b>	<b>\$56,241,075</b>	<b>\$4,648,163</b>	<b>9%</b>
<b>Position Allocation</b>	<b>363</b>	<b>366</b>	<b>365</b>		

**2005-06 Unit Objectives**

1. By September 2005, develop and implement an aggressive citywide traffic enforcement strategy to include both the Traffic Section and Patrol Divisions in order to reduce the number of traffic collisions.

**2005-06 Unit Accomplishments**

1. A Comprehensive Traffic & Community Safety Plan has been developed and partially implemented. However, some components were postponed so the Department could dedicate sufficient resources to the Mayor's 2005 Crime Suppression Initiative.

**2005-06 Unit Objectives**

2. The Field Services Division will continue to build partnerships with community members to sustain neighborhood comfort and security in individual reporting Districts. A shared responsibility will be promoted for reducing each District's violent crime problems by January 2006.
3. By July 2005, explore the feasibility of a seasonal Police Helicopter Patrol Program to assist Field Operations in managing critical calls for Police services.
4. Implement a case management system that allows for Code Enforcement Officer field entry by September 2005.
5. Develop and implement policies and procedures for the new Rental Property Inspection Ordinance that goes into effect on January 2006.

**2005-06 Unit Accomplishments**

2. Community Police Officers have been deployed in each of the City's seven policing Districts. District Commanders continue to develop relationships with community partners while suppressing crime and improving the quality of life. Neighborhood Impact Teams have targeted violent crime throughout the City.
3. Helicopter patrols will eventually bring dramatic change to the way Stockton polices its neighborhoods. The Police Department is studying ways to fund this endeavor.
4. A case management system has been recommended by the ITEC (Information Technology Executive Committee) and is scheduled to be purchased by September 2006.
5. The Rental Property Ordinance was revised by a citizen committee. Policy & procedure development will begin in early 2006 with implementation in January 2007, pending approval by the City Council.

**2006-07 Unit Objectives**

1. Use Federal Homeland Security funding to improve our emergency management capabilities with a new Mobile Command Post, a new crowd control team and specialized training by December 2006.
2. Add a third graffiti abatement truck and trailer to the Code Enforcement Section to abate graffiti in expanding areas of the City, by September 2006.

**Graffiti Abatement**

Investigations: 010-2430

The Investigations Division is responsible for investigating and assisting in the prosecution of major crimes occurring in the City of Stockton. This Division is organized into four operating units: Crimes vs. Persons and Property, Special Investigations, Evidence Identification Unit, and the Crime Information Center. Except for the Crime Information Center, the Investigations Division is located two blocks from the Main Police Facility Building, at 22 East Weber Avenue in the Stewart/Eberhardt Building.



Police Department Evidence Lab

The Crimes vs. Persons and Property Section is responsible for investigating murder, robbery, rape, child abuse, assault, domestic violence, child exploitation, missing persons, burglary, auto theft, fraud, embezzlement and vandalism. The Special Investigations Section is responsible for investigating gambling, prostitution, pornography, organized crime, gang-related crime, narcotics crimes and abatements, alcohol control, misdemeanor follow-up investigations, and any unusual criminal activity. The Evidence Identification Unit collects and analyzes evidence at crime scenes. Under the direction of the Assistant Chief of the Investigations Bureau, the Crime Information Center accumulates and disseminates crime, calls-for-service, and other data throughout the Department and to other law enforcement agencies.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$13,244,541	\$14,615,372	\$15,353,424	\$738,052	5%
Other Services	587,314	625,917	715,423	89,506	14%
Materials/Supplies	134,318	127,050	209,940	82,890	65%
Other Expenses	120	240	29,250	29,010	12088%
Capital Outlay	0	0	63,500	63,500	
<b>TOTAL BUDGET</b>	<b>\$13,966,293</b>	<b>\$15,368,579</b>	<b>\$16,371,537</b>	<b>\$1,002,958</b>	<b>7%</b>
<b>Position Allocation</b>	<b>98</b>	<b>102</b>	<b>102</b>		

**2005-06 Unit Objectives**

1. Working closely with other law enforcement agencies and community organizations throughout San Joaquin County, develop options other than incarceration, for dealing with juveniles arrested for the first time for auto theft, by December 2005.
2. Continue emphasis on reducing juvenile crimes (crimes committed by persons under the age of eighteen) by adding additional Detectives to the Juvenile Unit by December 2005.

**2005-06 Unit Accomplishments**

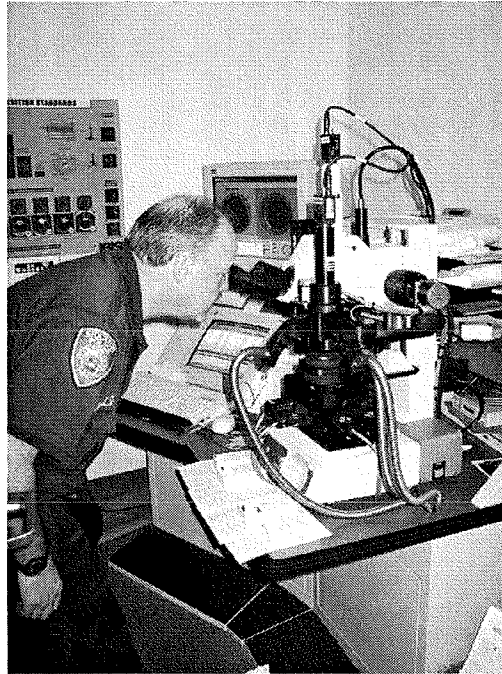
1. Auto Theft Detectives continue to make strides to this end. The District Attorney's Office has joined in efforts to steer first-time juvenile offenders to alternative work programs, i.e., graffiti removal, refuse removal in sloughs and waterways, etc.
2. Two Detectives are currently assigned to the Juvenile Unit. Expansion of this unit may be realized later in 2006.

**2005-06 Unit Objectives**

3. By December 2005, Narcotic Officers will train Patrol Officers to deal with neighborhood complaints of street level drug dealing and/or dealing from homes within the neighborhoods.

**2005-06 Unit Accomplishments**

3. Narcotics Officers conducted both roll call and advanced officers training over the past year. Impact Units, CPOs, and Patrol Officers worked several missions with the narcotics section, with emphasis on street level drug dealing.



Microscope for Analyzing Ballistic Evidence

**2006-07 Unit Objectives**

1. The Auto Theft Detail will lead the implementation of a new comprehensive auto theft reduction program emphasizing prevention and community awareness, by December 2006.
2. Continue emphasis on reducing juvenile crimes by adding 2 additional detectives to the Juvenile Investigations Unit, by January 2007.
3. By September 2006, the Family Crimes Unit will partner with the District Attorney to develop an Internet Predator Apprehension program to aggressively apprehend and prosecute sex offenders that use the Internet to lure victims.
4. Convert the Evidence Identification Unit to more efficient digital photo processing by January 2007.

Support Services: 010-2460

The Support Services Unit is responsible for technical support programs in the Stockton Police Department including Records Management, Property Management, as well as Telephone and Online Report Services.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$4,070,172	\$4,402,165	\$4,629,644	\$227,479	5%
Other Services	1,369,983	859,093	1,058,992	199,899	23%
Materials/Supplies	73,711	90,600	101,650	11,050	12%
Other Expenses	1,391	150	3,675	3,525	2350%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$5,515,257</b>	<b>\$5,352,008</b>	<b>\$5,793,961</b>	<b>\$441,953</b>	<b>8%</b>
<b>Position Allocation</b>	<b>38</b>	<b>37</b>	<b>37</b>		

**2005-06 Unit Objectives**

1. Convert the backlog of paper Police reports for years prior to 2003 into the Police Department's Document Imaging System by June 2006.
2. Upgrade the Department's Records Management System and Automated Reporting System by June 2006.

**2005-06 Unit Accomplishments**

1. This objective is in progress and scheduled to be completed by June 2006.
2. This objective is in progress and scheduled to be completed by July 2006.

**2006-07 Unit Objectives**

1. Convert court subpoenas, document release requests and restraining orders to the Police Department imaging system by December 2006.



**Complaint Receipt Operator (CRO) answering an incoming call**

Telecommunications: 010-2470

The Telecommunications Unit is responsible for 9-1-1 emergency communication service including Fire and EMS transfers, 24-hour-a-day Computer-Aided Dispatch, automatic call distribution system, automated records management system and report writing systems, and also coordination with the IT Department for all technical support for all Police Department computer and radio system operations.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$2,446,087	\$3,075,492	\$3,159,063	\$83,571	3%
Other Services	2,244,405	2,054,438	2,292,211	237,773	12%
Materials/Supplies	13,477	25,050	51,350	26,300	105%
Other Expenses	105	230	220	(10)	-4%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$4,704,074</b>	<b>\$5,155,210</b>	<b>\$5,502,844</b>	<b>\$347,634</b>	<b>7%</b>
<b>Position Allocation</b>	<b>40</b>	<b>40</b>	<b>44</b>		

**2005-06 Unit Objectives**

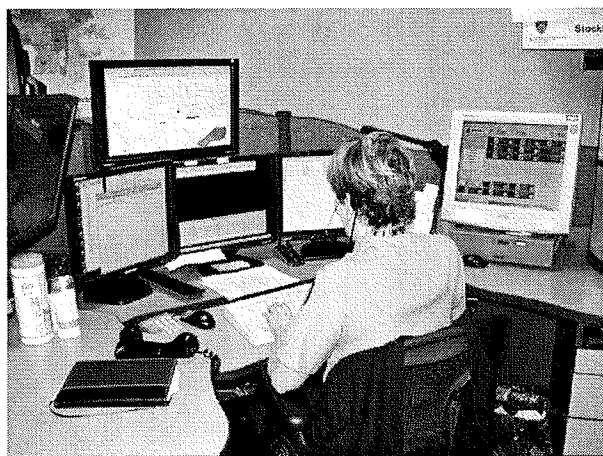
1. Using State funds, replace the Department's analog voice recording system with a state-of-the-art digital system by September 2005.
2. Upgrade the Department's Computer-Aided Dispatch System by July 2006.

**2005-06 Unit Accomplishments**

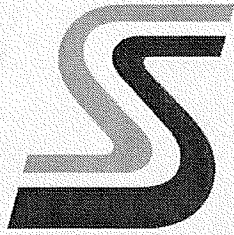
1. This objective was completed by December 2005.
2. This project is on track to be completed by July 2006.

**2006-07 Unit Objectives**

1. Using State funds, upgrade the Dispatch mapping system to incorporate wireless 9-1-1 calls by December 2006.
2. Using Homeland Security funds, build a wireless network that will provide high speed data connections to City and Police Department information systems for mobile computing, by June 2007.



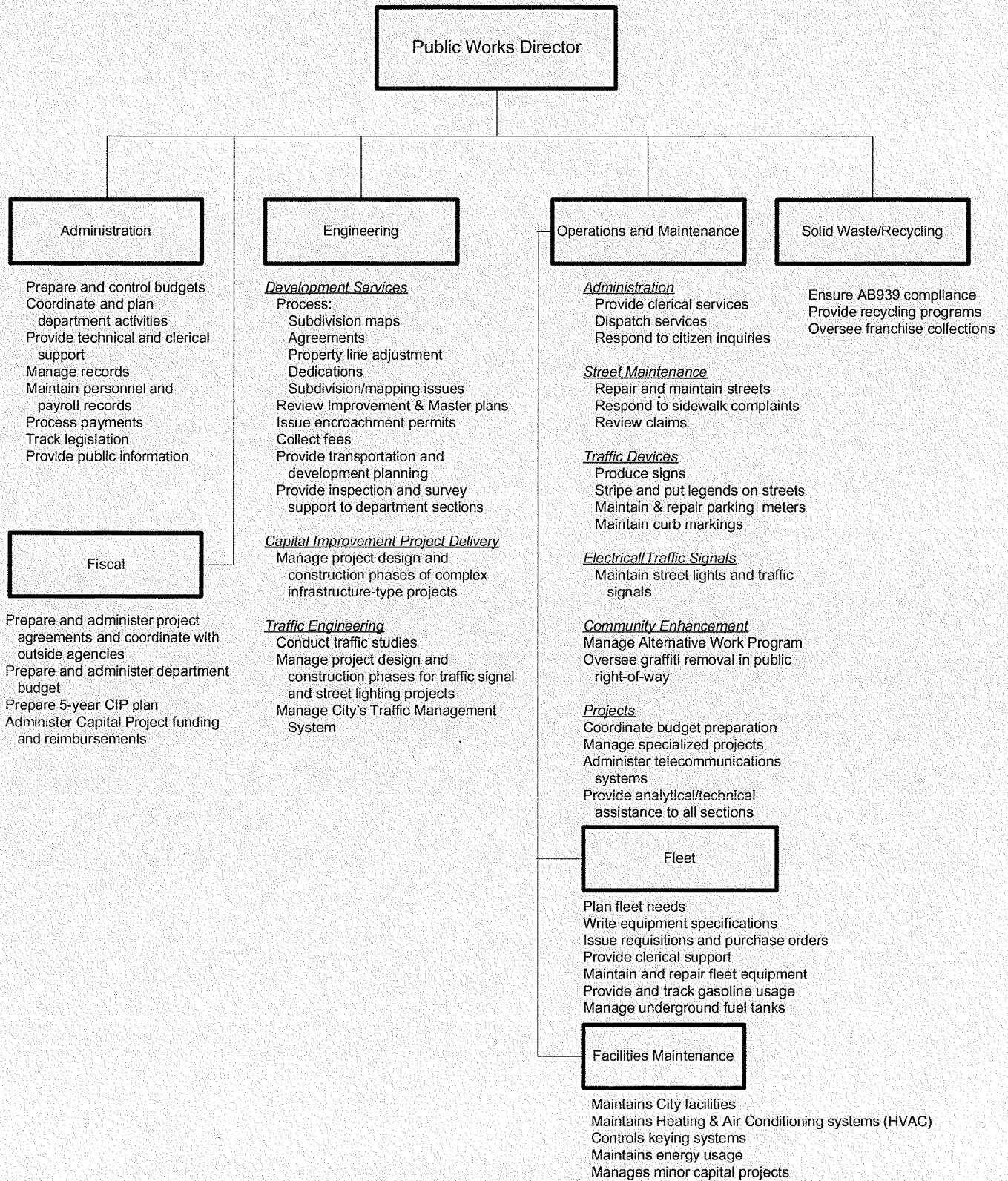
Police Dispatch Station



CITY OF STOCKTON



PUBLIC WORKS



**PUBLIC WORKS  
ORGANIZATION CHART**



**PUBLIC WORKS DEPARTMENT****010-3000**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$8,576,197	\$8,412,515	\$8,594,357	\$181,842	2%
Other Services	3,898,788	4,071,680	4,112,129	40,449	1%
Materials/Supplies	908,517	911,133	921,929	10,796	1%
Other Expenses	41,633	46,925	33,162	(13,763)	-29%
Capital Outlay	27,419	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$13,452,554</b>	<b>\$13,442,253</b>	<b>\$13,661,577</b>	<b>\$219,324</b>	<b>2%</b>

POSITION ALLOCATION	158	142	134
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Positions include Grant/CIP &amp; SJAFCFA funded

**MISSION STATEMENT**

The Public Works Department mission is to plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner

**HIGHLIGHTS**

The Public Works Department oversaw the completion of many projects during the 2005-2006 fiscal year, including the following:

- Stagecoach Rd. Pavement Rehabilitation
- Pacific Avenue/Calaveras River Bridge Scour Protection and Seismic Retrofit
- 2005/06 Street Resurfacing Program
- 2005/06 Curb, Gutter & Sidewalk Repair Program
- Traffic Calming Projects
- Wastewater System No. 9
- Market St/California St. Signal Modifications
- California St Bike Lane
- Bus Rapid Transit Project
- Phase 4 Expansion of the City-Wide Fibre Optic Network
- Taft Area Improvements Phase 4 - O'Dell Avenue
- Pershing/March Traffic Signal Modifications



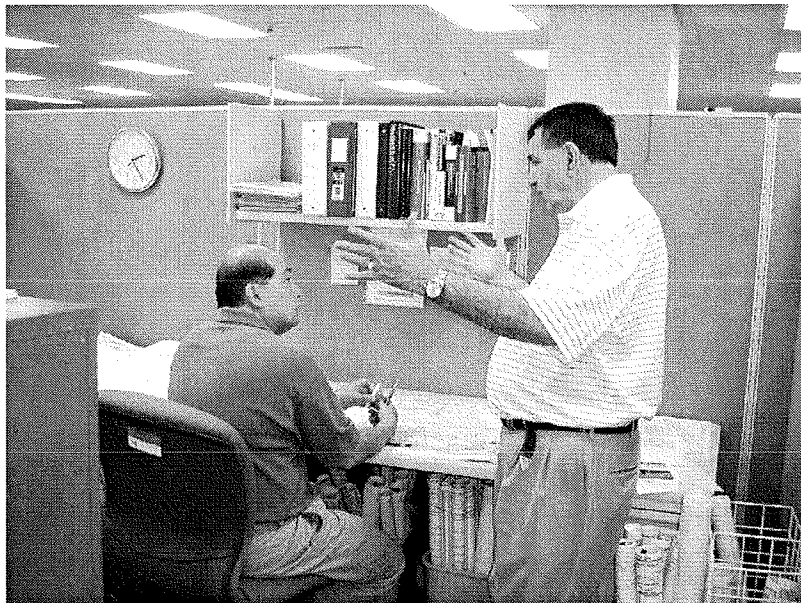
**James B. Giottonini, Director  
Public Works Department**

In upcoming Fiscal Year 2006/2007, Public Works will continue construction, or will commence construction, on the following projects:

- Hammer Lane/S.R. 99 Interchange Improvements and S.R. 99 Widening Project
- Trinity Parkway Bridge over Bear Creek
- Airport Way Corridor Project
- Farmington/Stagecoach Intersection Improvements
- Davis Road Bridge Upgrading at Pixley Slough
- Mosher Slough / Little Bear Creek Bike Path
- Hammer Lane Phase 3
- Pershing Avenue/Harding Way Intersection Improvements

The following projects are currently in the project development or early design phase, and will be delivered in future years:

- I-5 North Interchanges Improvements and Mainline Widening
- North Stockton Railroad Grade Separations
- S.R. 99 Interchange Improvements at 8 Mile Road and Morada Lane
- I-5 / French Camp Interchange Improvements
- El Dorado Street Widening Phase 2
- Thornton Road Widening



**BUDGET UNITS***Administration:* 010-3010

The Administration unit provides administrative, clerical, and fiscal support to all Public Works operations located in City Hall and the Stewart Eberhardt Building. In addition, it is responsible for a variety of special projects assigned by the Director. The unit provides word processing for specifications, consultant agreements, subdivision agreements, agenda reports, memos, and a variety of correspondence. It also acts as liaison with the City Manager's office and prepares public communications concerning the Department's activity.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$204,534	\$128,820	\$114,042	(\$14,778)	-11%
Other Services	68,793	72,392	93,046	20,654	29%
Materials/Supplies	3,115	4,000	4,000	0	0%
Other Expenses	4,190	4,855	4,855	0	0%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$280,632</b>	<b>\$210,067</b>	<b>\$215,943</b>	<b>\$5,876</b>	<b>3%</b>
<b>Position Allocation</b>	<b>8</b>	<b>11</b>	<b>11</b>		

**2005-06 Unit Objectives**

1. By June 2006, Public Works implement a system to scan documents and view them online.

**2005-06 Unit Accomplishments**

1. In 2006 a contract was negotiated detailing system requirements for Public Works and software upgrades for IT to manage and backup the server. The entire imaging system cost will be split 50/50 with Municipal Utilities.

**2006-07 Unit Objectives**

1. By June 2007, Public Works will have implemented the document scanning imaging system.



Engineering: 010-3020

The Engineering Division has three core functions: New Development Review, Delivery of Capital Improvement Projects and Traffic Engineering/Street Lighting. The Division is responsible for the design, surveying and construction of projects designated in the Capital Improvement Program. The Engineering functions related to Development Review are conducted under the Development Services Special Revenue Fund, This include inspection of public/private projects that will be maintained by the City; review and/or preparation of subdivision maps and agreements; and checking improvement plans, traffic engineering and street lighting of City streets.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$931,326	\$792,806	\$771,440	(\$21,366)	-3%
Other Services	263,822	219,512	268,466	48,954	22%
Materials/Supplies	25,080	25,683	31,700	6,017	23%
Other Expenses	18,904	15,300	11,195	(4,105)	-27%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,239,132</b>	<b>\$1,053,301</b>	<b>\$1,082,801</b>	<b>\$29,500</b>	<b>3%</b>
<b>Position Allocation</b>	<b>37</b>	<b>26</b>	<b>26</b>		

**2005-06 Unit Objectives**

1. Complete Hammer Lane Phase III preliminary design by June 2006.

**2005-06 Unit Accomplishments**

1. Preliminary design work for Hammer Lane Phase III completed June 2006.

**2006-07 Unit Objectives**

1. Complete final design and environmental document for Hammer Lane Phase III by June 2007.
2. Complete Construction of the Pershing/ Harding Way Intersection Improvements by April 2007.
3. Complete Project Report/ Environmental Document by beginning July 2007 for Sperry Road Extension/ French Camp & I-5 Interchange.



Operations and Maintenance: 010-3060

The Public Works Operations and Maintenance unit ensures and maintains a safe, efficient and reliable street system for Stockton residents and visitors. The unit enhances the City's efficient operation and image by having a well-maintained fleet of equipment in use.

The Operations and Maintenance unit is comprised of seven activities: Administration, Street Maintenance, Traffic Devices, Traffic Signals and Street Lighting, Community Enhancement, as well as the recently added activity of Projects. Projects will provide construction oversight of projects related to City-owned and maintained facilities. All of the activities are funded out of the General Fund except for Community Enhancement, which will be funded from the Solid Waste Franchise Fee for a period of five years. In addition to the above noted seven sections, Telecommunications and Fleet and Facilities Maintenance activities are also part of the Operations and Maintenance Division; however, these functions are budgeted separately as Internal Service Funds.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$5,622,768	\$5,690,551	\$5,837,794	\$147,243	3%
Other Services	2,730,670	2,956,926	2,902,806	(54,120)	-2%
Materials/Supplies	573,474	674,800	679,479	4,679	1%
Other Expenses	14,951	22,640	14,560	(8,080)	-36%
Capital Outlay	27,419	0	0	0	
TOTAL BUDGET	\$8,969,282	\$9,344,917	\$9,434,639	\$89,722	1%
Position Allocation	77	76	73		

**2005-06 Unit Objectives**

1. Complete relamping of 6,000 more streetlights by June 2006.
2. Implement a comprehensive maintenance management system by June 2006.
3. Update and install traffic signs and markings to comply with new California standards by June 2006

**2005-06 Unit Accomplishments**

1. 3,700 street light have been relamped as of Dec 2005. On target to complete relamping of 6,000 by June 2006.
2. Program needs and concept developed; implementation pending approval of project funding.
3. Completed in November 2005.

**2006-07 Unit Objectives**

1. Complete \$4 million federally funded overlay program for major thoroughfares by January 2007.
2. Install 30 ADAAG & Title 24 compliant curb-ramps throughout the City by June 2007.
3. Remove architectural barriers the basement restroom facilities of City Hall pursuant to the City's ADA Transition Plan by June 2007.

Central Building Maintenance: 010-3090

The Central Building Maintenance unit is responsible for establishing building maintenance policies and goals, developing long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulatory agencies relating to City buildings. This unit includes the costs associated with the maintenance and operation of the Civic Auditorium.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$1,817,569	\$1,800,338	\$1,871,081	\$70,743	4%
Other Services	835,503	822,850	847,811	24,961	3%
Materials/Supplies	306,848	206,650	206,750	100	0%
Other Expenses	3,588	4,130	2,552	(1,578)	-38%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,963,508</b>	<b>\$2,833,968</b>	<b>\$2,928,194</b>	<b>\$94,226</b>	<b>3%</b>
<b>Position Allocation</b>	<b>30</b>	<b>29</b>	<b>24</b>		

**2005-06 Unit Objectives**

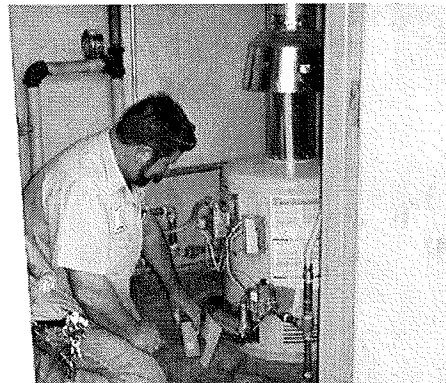
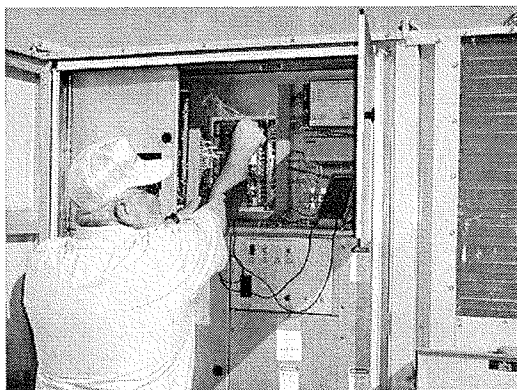
1. Develop plan to comply with regulatory agency requirements by September 2005. Included in the agencies are CalOSHA and the Air Quality Resources Board.

**2005-06 Unit Accomplishments**

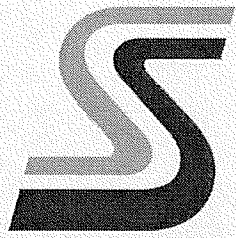
1. Plan developed September 2005.

**2006-07 Unit Objectives**

1. Develop a facility condition inspection plan by December 2006.



HVAC Technicians performing equipment maintenance at various City facilities.



# CITY OF STOCKTON



**SJAFCA**







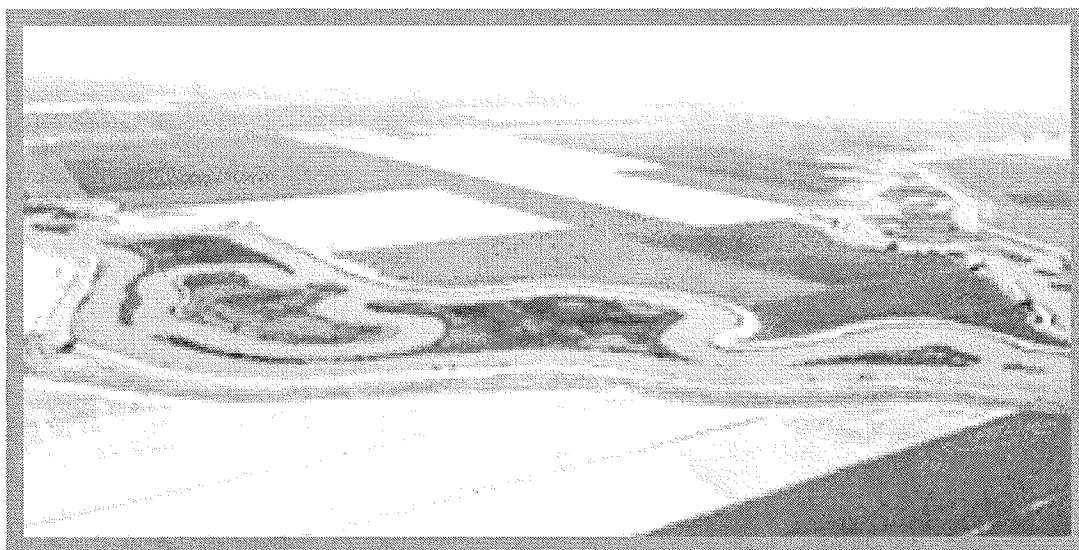
**SAN JOAQUIN AREA FLOOD  
CONTROL AGENCY ADMINISTRATION**

**010-0137**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$281,652	\$296,340	\$277,395	(\$18,945)	-6%
Other Services	22,196	26,403	23,451	(2,952)	-11%
Materials/Supplies	901	3,500	2,000	(1,500)	-43%
Other Expenses	3,688	6,845	5,845	(1,000)	-15%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$308,437</b>	<b>\$333,088</b>	<b>\$308,691</b>	<b>(\$24,397)</b>	<b>-7%</b>

**POSITION ALLOCATION**

Positions allocated in Public Works



**FUNCTION**

The San Joaquin Area Flood Control Agency (SJAFA) is composed of members from several jurisdictions, and is administered by the City. It was formed during the 1994-95 fiscal year to coordinate activities related to addressing the proposed revised Federal Emergency Management Agency (FEMA) flood boundary map. The proposed map would have placed essentially the entire City of Stockton and a significant portion of the surrounding county in a newly defined flood plain. This would have resulted in mandatory flood insurance purchases for mortgaged structures lying within the new flood plain and building restrictions for new construction. SJAFA was successful in delaying the official issuance of the new flood plain maps while a flood protection restoration project was designed, funded and constructed. The project was completed in 1998. On April 2, 2002, FEMA issued revised flood plain maps which included the improvements of the SJAFA Flood Protection Restoration Project (FPRP).

This unit is responsible for administration of all reimbursement claims, documentation of the FPRP levee construction for determination of flood plain boundaries, and other duties related to flood control. This unit coordinates work with the U.S. Congress for appropriation of a portion of the \$35.7 million federal reimbursement in each federal budget year.

**SAN JOAQUIN AREA FLOOD  
CONTROL AGENCY ADMINISTRATION**

**010-0137**

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**2005-06 Objectives**

1. SJAFCA will continue to work with the Federal government to maximize reimbursement appropriations by June 2006.

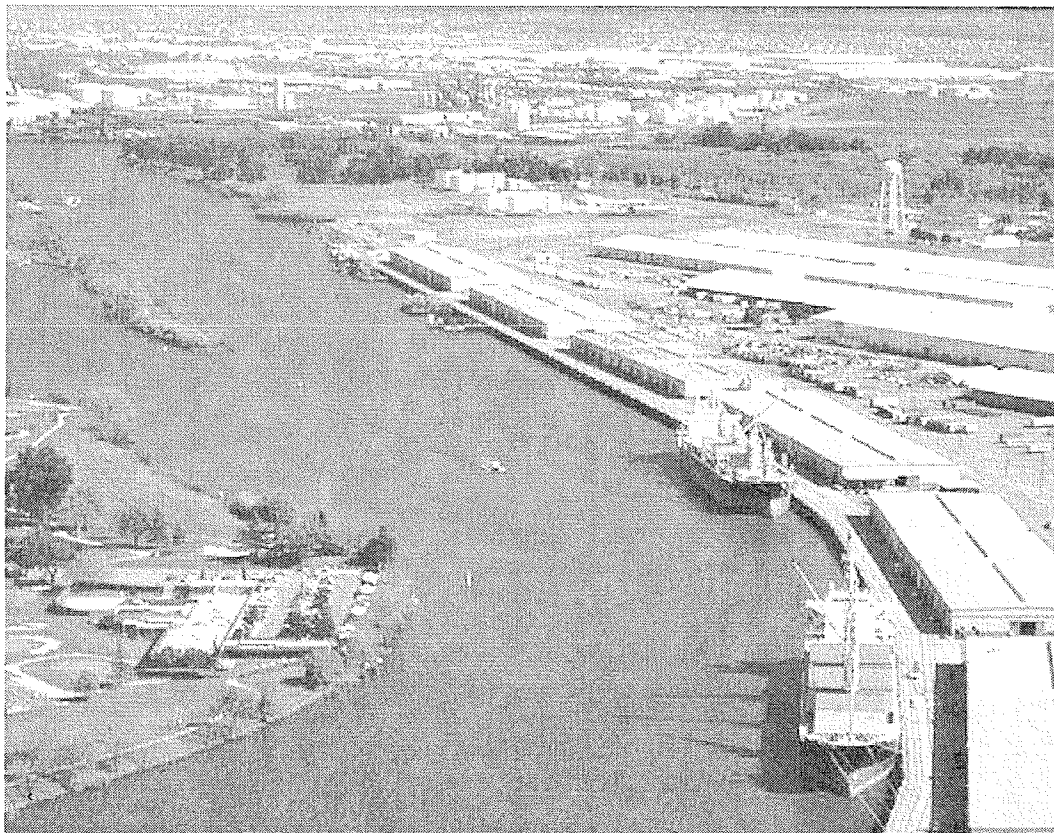
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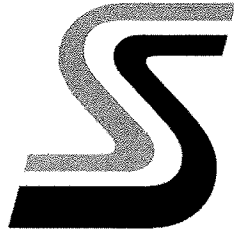
**2005-2006 Accomplishments**

1. A Federal reimbursement in the amount of \$2,212,020 was received on June 2005. The Agency disbursed \$6,592,020 (plus earned interest) on September 30, 2005 representing the Federal reimbursements for FYs 2003, 2004 and 2005.

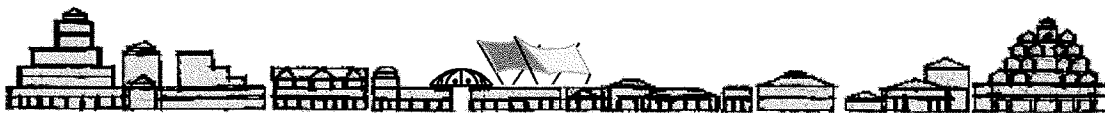
**2006-07 Objectives**

1. SJAFCA will continue to work with the Corps of Engineers, U.S. Congress and Senate to secure continuous appropriations for the SJAFCA FPRP Phase I by June 2007





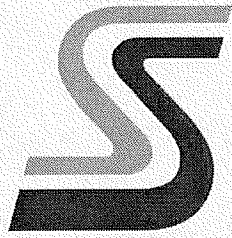
CITY OF STOCKTON



**ENTERPRISE FUND BUDGETS**

## ***ENTERPRISE FUND BUDGETS***

Enterprise Funds are used for city functions that are operated like private business enterprises. Enterprise Funds charge user fees to provide services, and the user fees support these funds. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Enterprise Fund budgets.



# CITY OF STOCKTON



**GOLF COURSES**



**GOLF COURSES****481-3650**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$1,456,026	\$1,748,843	\$775,519	(\$973,324)	-56%
Other Services	504,291	423,096	1,590,221	1,167,125	276%
Materials/Supplies	287,938	411,473	227,187	(184,286)	-45%
Other Expenses	4,814	263,013	254,385	(8,628)	-3%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,253,069</b>	<b>\$2,846,425</b>	<b>\$2,847,312</b>	<b>\$887</b>	<b>0.03%</b>
<b>POSITION ALLOCATION</b>	<b>16</b>	<b>16</b>	<b>3</b>		
Reorganization of maintenance functions and positions re-allocated elsewhere.					

**MISSION STATEMENT**

The mission of the Golf Course Enterprise Fund is to provide well-maintained, safe and attractive golf courses for the golfing public.

**FUNCTION**

The City operates and maintains a championship 18 hole golf course and an executive 9 hole course at Swenson, a championship 18 hole golf course at Van Buskirk, and a 9 hole course at Rough and Ready Island. These courses cover 426 acres. The City manages a contract with a private concessionaire for food and beverage operations at Swenson and Van Buskirk. City employees conduct and manage the daily golf operation at all four golf courses. The courses are operated as an Enterprise Fund from the revenue received through City Council approved user fees.

**HIGHLIGHTS**

In the Fall of 2005, a new Golf Manager was hired to manage the daily operations and create a vision for the City's courses in the coming years. New golf professionals were also hired to assist the Golf Manager in the direct oversight of Van Buskirk and Lyons Golf Courses. In the 2006-07 year, the Golf Department is looking to continue the path started in late 2005, with a focus on:

- improved customer service and professionalism
- improved daily operations, and especially tournaments
- improved revenue from practice facilities, cart operations and merchandising
- improved golf course conditioning and playability

In 2006, it is hoped to "birth" The First Tee of San Joaquin at the Van Buskirk Golf Course with our community partner, San Joaquin Junior Golf Foundation (SJJGF). This program would go well beyond the existing SJJGF Junior program and use The First Tee's curriculum to teach participants not just about golf, but valuable life skills and important values. This will have a tremendous positive impact on the youth (and their families) of Stockton and San Joaquin County.

At both Swenson Park and Van Buskirk Golf Courses, the Parks and Recreation Department has contracted the services of independent Certified Golf Professionals who will serve as Directors of Instruction at each of these facilities. These contract arrangements specify that all fees paid by students be split. The City retains a percentage of each fee and the remainder is paid to the contractor. This situation is thus tailored to the golf student, with flexible teaching hours, a variety of teaching environments (private and groups), quality instruction and reasonable rates.

As noted in last year's narrative, the golf department still has the single-rider ADA-compliant golf cart available. The One Pass cart is designed for individuals confined to a wheelchair. With this cart, the golfer is able to play on all surfaces on the golf course, including greens, without leaving the cart. The cart is stored at Swenson Park Golf Course and is available for rent at any of the four city courses with 24-hour notice. The rental rate for the One Pass cart is the same as for a regular single rider golf cart.

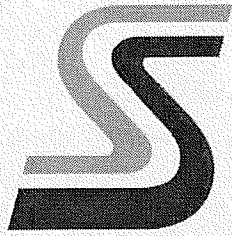
The Golf Advisory Committee, comprised of eleven members representing organized clubs and at-large golfers, completed its seventh year. The committee serves in an advisory capacity to the Stockton Parks and Recreation Commission and makes recommendations on a variety of golf-related issues.

<b><u>2005-06 Unit Objectives</u></b>	<b><u>2005-06 Unit Accomplishments</u></b>
1. Complete a golf operation management plan by October 2005.	1. Completed in November 2005. A Business Plan tailored to each golf facility was developed, leading to a sharper focus on best practices and cost recovery revenue. On-site managers and the Golf Manager will review these business plans on a weekly basis aimed at meeting or exceeding goals/objectives.
2. Explore the possibility of entering into a contract for all merchandise sales at all golf courses by December 2005.	2. The new Golf Manager is providing significant expertise in this area, eliminating the need for a separate merchandise concessionaire in the future.

**2006-07 Unit Objectives**

1. Work closely with new golf course maintenance contractor, Valley Crest, to improve daily conditions of all facilities, including practice facilities. Written progress reports will be prepared monthly and reviewed with Director semi-annually or as needed.
2. Partner with the San Joaquin Junior Golf Foundation to establish The First Tee of San Joaquin at the Van Buskirk Golf Course by October 2006.
3. Launch a new Executive Women's Golf Association Chapter for Stockton, with a home at Lyons Golf Course by June 2006.
4. Increase tournament related revenue by 20% over the previous year, through better operations, better follow-through and increased marketing by June 2007.
5. Increase overall rounds by 5-7% over prior year through use of more appropriate marketing tools, targeted discount opportunities, an improved website presence and improved golf course conditioning by June 2007.
6. Follow the 2006 Business Plans closely and report status to the Director of Parks & Recreation on a monthly or quarterly basis. Review and use information to tailor improved business plans or goals and objectives for the 2007 Business Plans.

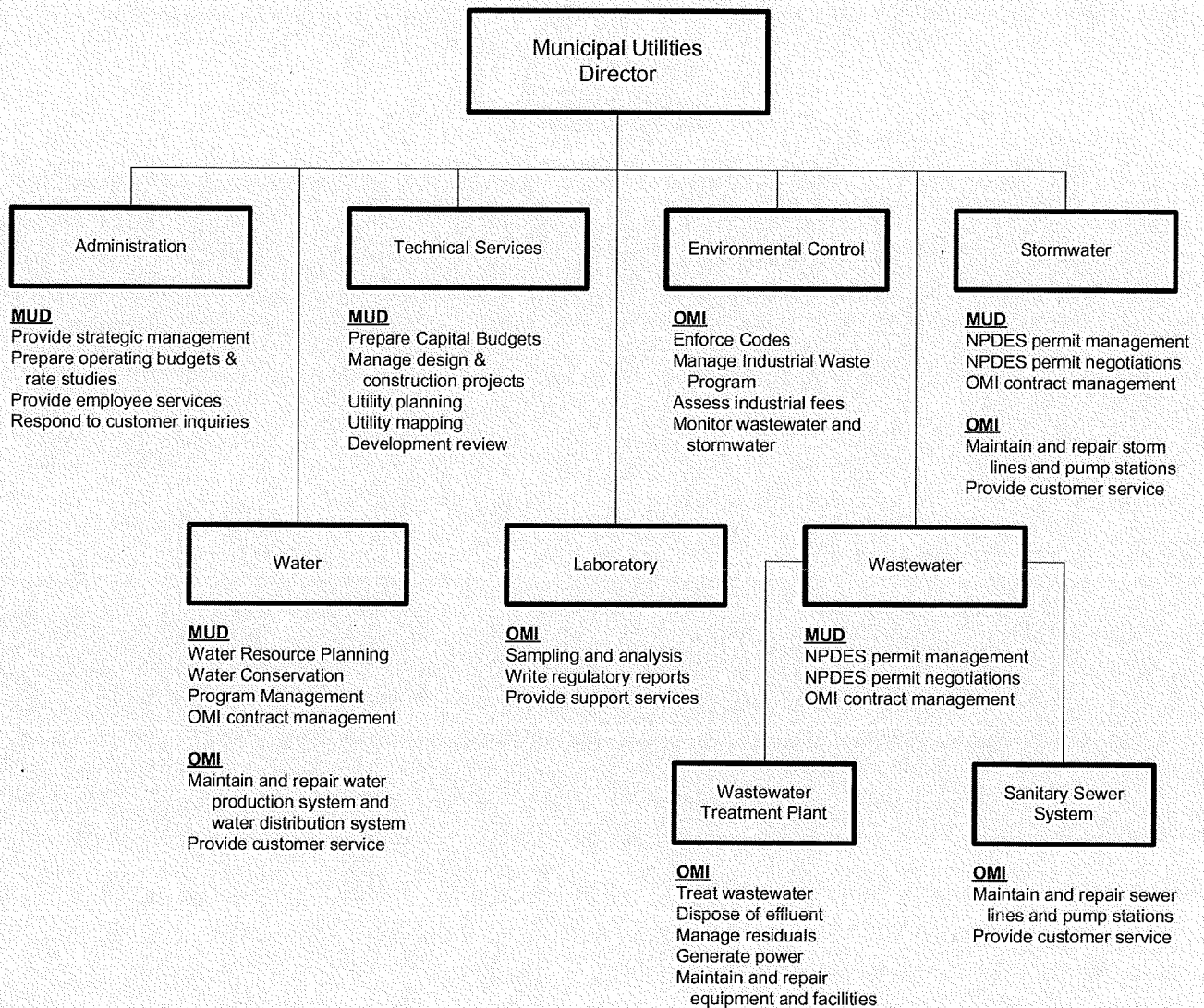




CITY OF STOCKTON



**MUNICIPAL UTILITIES**



**MUNICIPAL UTILITIES  
ORGANIZATION CHART**

**MUNICIPAL UTILITIES DEPARTMENT  
STORMWATER**

**441-4400**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$539,527	\$623,877	\$925,428	\$301,551	48%
Other Services	2,707,231	3,217,620	3,027,191	(190,429)	-6%
Materials/Supplies	20,045	6,625	22,562	15,937	241%
Other Expenses	302,175	688,425	573,853	(114,572)	-17%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$3,568,978</b>	<b>\$4,536,547</b>	<b>\$4,549,034</b>	<b>\$12,487</b>	<b>0.3%</b>
<hr/>					
POSITION ALLOCATION	2	2	4		
Includes Regulatory Compliance and capital project positions					

**MISSION STATEMENT**

The Stormwater Utility's mission is to protect the property and health of Stockton residents.

**FUNCTION**

Stormwater's mission is accomplished by: (1) collecting, pumping and transporting stormwater away from city streets and properties, (2) maintaining drain lines and lift stations throughout the collection system, and (3) monitoring and testing discharges into the system. Equally important, programs are developed to educate children, adults and industries about pollution, its effects on the waterways and ways to reduce it.

**HIGHLIGHTS**

During fiscal year 2005-06, the City Stormwater Program successfully completed the first round of industrial and commercial facility inspections as required by the Stormwater National Pollution Discharge Elimination System (NPDES) permit. The

Buena Vista South Storm Pump Station design was completed during this fiscal year. The City's Stormwater Outreach Coordinator continued to build relationships with internal City Departments, as well as outside agencies in the development of outreach programs that target school age children and residents.



**Mark Madison, Director  
Municipal Utilities Department**

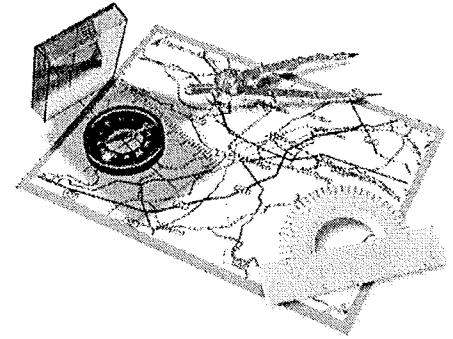
**MUNICIPAL UTILITIES DEPARTMENT  
STORMWATER**

**441-4400**

**BUDGET UNITS**

*Policy, Planning and Financial Management: 441-4410*

Policy, Planning and Financial Management staff provide policy direction; long-term planning and projection; financial management and reports; GIS mapping of the collection system; capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; monitoring; regulatory compliance and other related matters.



<b>Use of Funds</b>	<b>2004-05 Actual</b>	<b>2005-06 Appropriated</b>	<b>2006-07 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$355,779	\$623,877	\$552,757	(\$71,120)	-11%
Other Services	614,982	973,450	1,030,027	56,577	6%
Materials/Supplies	5,945	6,625	16,520	9,895	149%
Other Expenses	292,034	517,220	573,265	56,045	11%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,268,740</b>	<b>\$2,121,172</b>	<b>\$2,172,569</b>	<b>\$51,397</b>	<b>2%</b>
<b>Position Allocation</b>	<b>2</b>	<b>2</b>	<b>4</b>		

**2005-06 Unit Objectives**

1. Fully implement all work plans required by the Stormwater NPDES Permit by June 2006.
2. Implement permit compliance and a tracking system to fully document compliance activities and more efficiently prepare the annual report required by the Regional Water Quality Control Board by June 2006.

**2005-06 Unit Accomplishments**

1. All work plans required by the Stormwater NPDES Permit were implemented by June 2006.
2. Developed a permit compliance tracking system that assists the program with documenting compliance activities and aids in preparation of the required annual reports to the Central Valley Regional Water Quality Control Board (CVRWQCB) prior to the year end June 30, 2006 date.

**2006-07 Unit Objectives**

1. Conduct second and final round of Commercial and Industrial Inspections required by the Stormwater NPDES Permit by October 2007.
2. Conduct a final Resident Stormwater Survey to measure effectiveness of the Stormwater Program's outreach efforts required by the Stormwater NPDES Permit by October 2007.
3. Prepare a Report of Waste Discharge (ROWD), required by the State Water Resources Control Board (SWRCB) for the issuance of the City's new NPDES Permit, 180 days prior to the expiration of the current NPDES Permit by April 2007.

**MUNICIPAL UTILITIES DEPARTMENT  
STORMWATER**

**441-4400**

Operations and Maintenance: 441-4412, 4413, 4430

Operations and Maintenance (O&M) is responsible for operating and maintaining the stormwater collection system, which consists of 510 miles of drainage line, 13,050 basins and 68 pumping stations. The unit's responsibilities (performed by OMI/Thames Water Stockton, Inc. staff) include cleaning, inspecting and repairing the main lines and catch basins, and maintaining the engines and mechanical equipment in the pumping stations, all of which serve to protect the properties within the City of Stockton. For fiscal year 2006-07 Customer Service will be included as part of the operation and maintenance budget, rather than being a part of the Administrative Services Budget. Customer Service provides the billing and collection functions for the utilities.



Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$183,748	\$0	\$372,671	\$372,671	
Other Services	2,092,249	2,244,170	1,997,164	(247,006)	-11%
Materials/Supplies	14,100	0	6,042	6,042	
Other Expenses	0	0	588	588	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,290,097</b>	<b>\$2,244,170</b>	<b>\$2,376,465</b>	<b>\$132,295</b>	<b>6%</b>
<b>Position Allocation</b>	<b>0</b>	<b>0</b>	<b>0</b>		

Budget for the associated utility billing costs moved from Administrative Services in FY 2006-07

**2005-06 Unit Objectives**

1. Complete construction of the Smith Canal Water Quality Improvement Project by June 2006.
2. Complete design of the Airport Way Corridor Drainage Improvements by June 2006.
3. Initiate design of the Navy Drive/Tillie Lewis Drainage Improvements by June 2006.

**2005-06 Unit Accomplishments**

1. Completed the construction of Smith Canal Water Quality Treatment Device by February 2006.
2. Will complete the design of the Airport Way Corridor Drainage Improvements by June 2006.
3. Postponed the design of Navy Drive/Tillie Lewis Drainage Improvements.

**2006-07 Unit Objectives**

1. Complete construction of the Buena Vista South Storm Pump Station by June 2007.
2. Construct Airport Way Corridor Stormwater Improvements by December 2006.

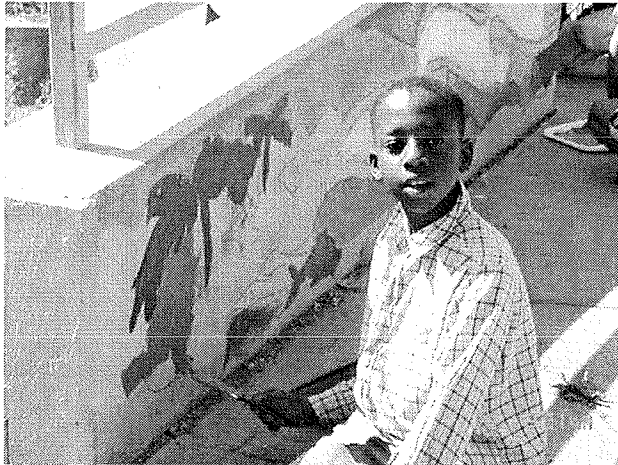
**MUNICIPAL UTILITIES DEPARTMENT  
STORMWATER**

**441-4400**

Debt Service: 441-4460

This budget unit segregates the expenses for debt service principal and interest. These costs are the responsibility of the City and the Stormwater Enterprise Fund, but are not a part of either Policy and Planning, or Operations and Maintenance.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Other Expenses	10,141	171,205	0	(171,205)	-100%
TOTAL BUDGET	\$10,141	\$171,205	\$0	(\$171,205)	-100%



River Oaks students volunteer their time



**MUNICIPAL UTILITIES DEPARTMENT  
WASTEWATER**

**431-4300**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$1,330,536	\$1,505,112	\$2,177,654	\$672,542	45%
Other Services	13,551,085	\$15,316,238	18,714,920	3,398,682	22%
Materials/Supplies	393,553	\$45,870	104,448	58,578	128%
Other Expenses	1,209,065	\$4,320,064	5,508,227	1,188,163	28%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$16,484,239</b>	<b>\$21,187,284</b>	<b>\$26,505,249</b>	<b>\$5,317,965</b>	<b>25%</b>
<b>POSITION ALLOCATION</b>	<b>14</b>	<b>14</b>	<b>14</b>		
Includes Regulatory Compliance and capital project positions					

**MISSION STATEMENT**

The mission of the Wastewater Utility is to achieve and maintain a facility operation that consistently meets all legal and regulatory requirements, ensures optimal efficiency and cost effectiveness, and provides the highest level of service to the public consistent with available funding and application of the latest technology.



**HIGHLIGHTS**

During the past year, construction progressed on the upgrades mandated by our 2002 Wastewater National Pollution Discharge Elimination System (NPDES) Permit. The Regional Wastewater Control Facility upgrade is scheduled to undergo start-up operations in the spring and summer of 2006. The new enhanced wetlands treatment system is nearing completion and should be open for public education tours this summer.

The Headworks Odor Control Project was completed and met sulfide removal requirements in December 2005. OMI/Thames Water Stockton, Inc. will be starting up additional primary treatment systems this spring. This process should reduce odors from the primary clarifiers and biotowers.

The Independent Evaluation Project was initiated and is well underway. The project completion date is scheduled for mid-summer 2006. Treatment Plant and water facility evaluations were completed in early January 2006. The remaining outlying facility evaluation was completed in February 2006 and critical equipment testing has started.

Staff has been assisting the City Auditors during the audit of the OMI Wastewater Service Contract. Report findings will be released in the spring of 2006.

**MUNICIPAL UTILITIES DEPARTMENT  
WASTEWATER**

**431-4300**

**BUDGET UNITS**

*Policy, Planning and Financial Management: 431-4310*

This unit provides policy direction; long-term planning and projection; financial management, reports, and debt service accounting; GIS mapping of the collection system; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, and support for related matters. This unit also includes Regulatory Compliance, which is responsible for monitoring and evaluating proposed and current State, Federal and local laws and regulations as they relate to Municipal Utilities functions and responsibilities.



<b>Use of Funds</b>	<b>2004-05 Actual</b>	<b>2005-06 Appropriated</b>	<b>2006-07 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$835,285	\$1,044,596	\$924,540	(\$120,056)	-11%
Other Services	959,851	1,333,699	1,523,001	189,302	14%
Materials/Supplies	29,179	45,870	75,750	29,880	65%
Other Expenses	948,593	837,841	1,126,409	288,568	34%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,772,908</b>	<b>\$3,262,006</b>	<b>\$3,649,700</b>	<b>\$387,694</b>	<b>12%</b>
<b>Position Allocation</b>	<b>14</b>	<b>14</b>	<b>16</b>		

**2005-06 Unit Objectives**

1. Prepare the NPDES Permit General Provision Work and Implementation Plans for Pollution Prevention, Thermal Prevention, Human Carcinogen Impacts and Toxicity Identification and Reduction. Implementation of these work plans will proceed by June 2006.
2. Initiate negotiations with Central Valley Regional Water Quality Control Board for the 2007 NPDES by June 2006.

**2005-06 Unit Accomplishments**

1. Seven of the ten General Provision Studies are complete and the three remaining studies are underway. Completion dates for the remaining projects are scheduled on, or before, submittal of the Report of Waste Discharge (ROWD), which must be submitted 180 days prior to the expiration of the current NPDES Permit, in October 2006.
2. Communications have been ongoing with Regional Board staff regarding various facets for the Wastewater NPDES Permit for the past six months, starting in September 2005.



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**2005-06 Unit Objectives**

3. Partner with the Development Services Building Division to clarify and strengthen a Fats, Oils, and Grease Program, and enhance associated Grease Interceptor ordinance accordingly. Estimated completion date April 2006.

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**2005-06 Unit Accomplishments**

3. Initial benchmarking research was completed and dialogue has begun with the Development Services Building Division to clarify and strengthen a Fats, Oils and Grease (FOG) Program. California FOG requirements are expected to change in 2006. Final rollout of FOG program will be integrated with requirements.

**2006-07 Unit Objectives**

1. Finalize and submit the Report of Waste Discharge (ROWD) to the Regional Board. Completion date is October 2, 2006.
2. Monitor start-up of the treatment plant upgrades as mandated in the 2002 NPDES Permit to meet full Title 22 treatment levels. Start up scheduled for May 2006.
3. Complete the NPDES Permit General Provision Studies by October 2006.

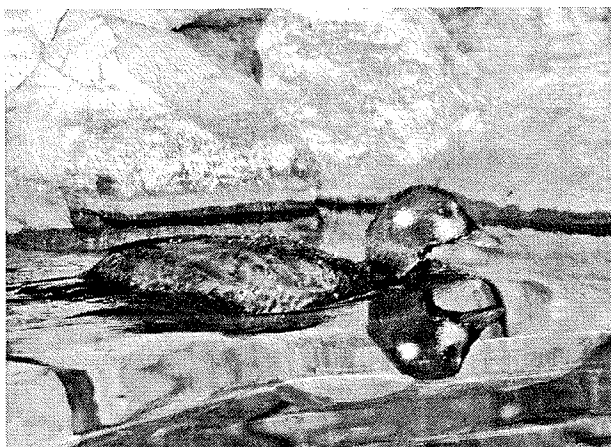
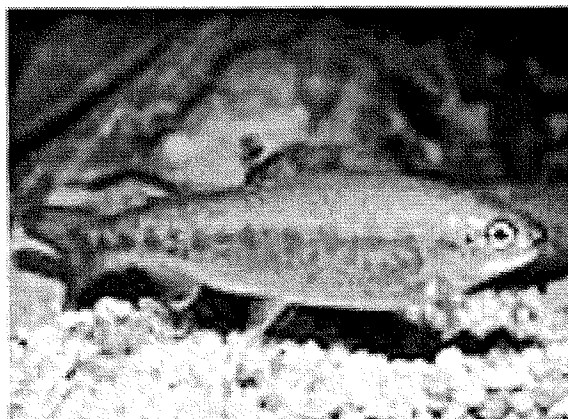


Photo courtesy of Richard Tenaza

**MUNICIPAL UTILITIES DEPARTMENT  
WASTEWATER**

**431-4300**

Operations and Maintenance: 431-4330

This division of MUD manages the 48 million gallon per day Regional Wastewater Control Facility, 21 sanitary pump stations, and 1,250 miles of sanitary main and lateral collection lines. OMI/Thames Water Stockton, Inc. crews operate the treatment plant 24-hours every day and respond to sewer service requests 16 hours/day, 7 days a week. The O&M unit ensures compliance with effluent quality requirements; confirms that equipment performs reliably; protects and extends the useful life of facilities and assets; and inspects, services, repairs and maintains sewer lines. For fiscal year 2006-07 Customer Service will be included as part of the operation and maintenance budget, rather than being a part of the Administrative Services Budget. Customer Service provides the billing and collection functions for the utilities.



Photo courtesy of Richard Tenaza

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$495,251	\$460,516	\$1,253,114	\$792,598	172%
Other Services	12,583,584	13,972,539	17,181,919	3,209,380	23%
Materials/Supplies	364,374	0	28,698	28,698	
Other Expenses	260,472	0	400,163	400,163	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$13,703,681</b>	<b>\$14,433,055</b>	<b>\$18,863,894</b>	<b>\$4,430,839</b>	<b>31%</b>
<b>Position Allocation</b>	<b>0</b>	<b>0</b>	<b>0</b>		
Budget for the associated utility billing costs moved from Administrative Services in FY 2006-07					

**2005-06 Unit Objectives**

1. Initiate phasing of the new construction projects including upgrades to the Tertiary and odor control facilities. This process should be accomplished by June 2006.

**2005-06 Unit Accomplishments**

1. The odor control facility has passed initial testing for sulfide removal and the upgrades to the Tertiary Plant to Title 22 treatment are scheduled for completion in May 2006.

**2006-07 Objectives**

1. Monitor start-up performance of the new Tertiary facilities and insure Service Contract Compliance with odor control measures. Compliance for Title 22 and odor control measures is September 2006.

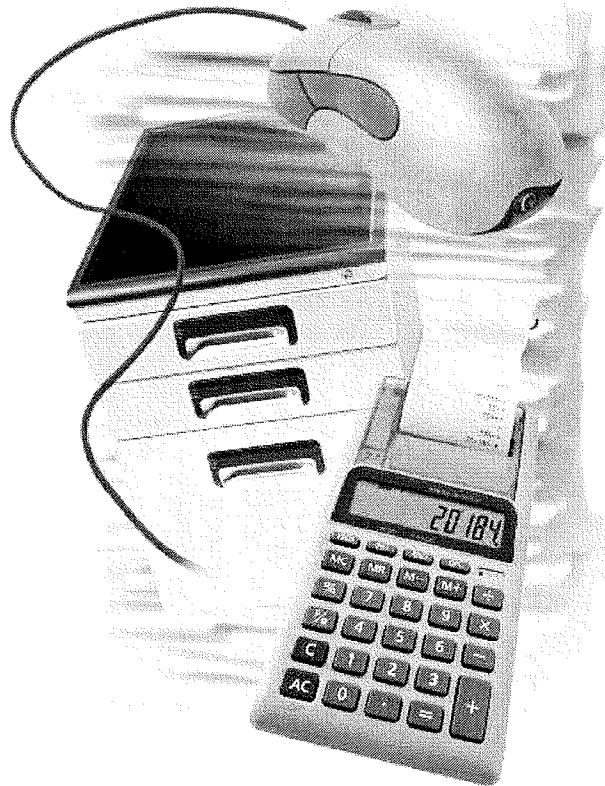
**MUNICIPAL UTILITIES DEPARTMENT  
WASTEWATER**

**431-4300**

Debt Service: 431-4360

This budget unit segregates the expenses for debt service principal and interest. These costs are the responsibility of the City and the Wastewater Enterprise Fund, but are not a part of either Policy and Planning or Operation and Maintenance.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Other Services	7,650	10,000	10,000	0	0%
Other Expenses		3,482,223	3,981,655	499,432	14%
<b>TOTAL BUDGET</b>	<b>\$7,650</b>	<b>\$3,492,223</b>	<b>\$3,991,655</b>	<b>\$499,432</b>	<b>14%</b>



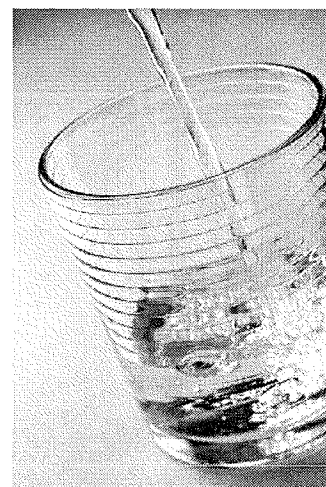
**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$791,621	\$1,225,709	\$1,648,768	\$423,059	35%
Other Services	4,189,768	5,011,668	7,298,275	2,286,607	46%
Materials/Supplies	3,256,869	4,406,346	4,760,468	354,122	8%
Other Expenses	2,168,178	3,036,677	3,790,098	753,421	25%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$10,406,436</b>	<b>\$13,680,400</b>	<b>\$17,497,609</b>	<b>\$3,817,209</b>	<b>28%</b>
<hr/>					
POSITION ALLOCATION	3	3	8		
Includes Regulatory Compliance and capital project positions					

**MISSION STATEMENT**

The Water Utility's mission is to provide the community with a safe, wholesome supply of water at adequate pressures, suitable for all municipal and industrial uses, at the lowest possible cost and consistent with sound business practices.



**HIGHLIGHTS**

For a sixth consecutive year, the City of Stockton Water Utility has experienced a high growth rate. It is estimated that the number of new service connections could reach 3,600 in this fiscal year. Over the last ten years, the water utility has grown by approximately fifty percent. With growth as the predominant issue impacting resources availability, priorities for the water utility administration, engineering, operations and maintenance has been shifted to accommodate this challenge. Examples of these impacts include water supply planning, well construction, development review and water meter installation.

Fiscal Year 2005-06 saw the City continue its pursuit of the Delta Water Supply Project by focusing on the environmental documentation process and water rights application. This project proposes construction of a new water diversion from the Delta conveying raw water to a treatment plant near Eight Mile Road and Lower Sacramento Road. This fiscal year will see significant milestones with preparation of a financing package, pursuit of a design and construction team, as well as Federal permitting.

Several water supply planning documents were prepared in Fiscal year 2005-06 including the Urban Water Management Plan 2005 Update, Water Supply Assessments in accordance with Senate Bill 610. The water connection fee was increased by \$1,235 on July 1<sup>st</sup> to support a bond sale which was completed in the fall of 2005. This bond sale will fund infrastructure expansion projects concurrent with development.

MUD staff continued to monitor the OMI - Thames Water Stockton, Inc. service contract that provides operation and maintenance functions.

During FY 2005-06, the City hired a Program Manager who is committed to seeking new ways to enhance water usage and efficiency, and to expand opportunities to develop programs and services for the residents of Stockton.

**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

Policy, Planning and Financial Management: 421-4210

This unit provides policy direction; long term planning and projections; financial management, reports and debt service accounting; GIS mapping of water lines; expansion and capital projects planning; engineering services to assist in the design and construction of capital projects; developer reviews; contract compliance; auditing, and support for related matters. Staff research and make recommendations regarding water rights and surface water acquisition, water conservation, and State and Federal requirements for potable water and other water issues. The water conservation function is also included in this budget.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$462,866	\$940,610	\$773,250	(\$167,360)	-18%
Other Services	298,673	609,722	707,672	97,950	16%
Materials/Supplies	3,010	5,750	25,900	20,150	350%
Other Expenses	559,965	472,440	765,738	293,298	62%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,324,514</b>	<b>\$2,028,522</b>	<b>\$2,272,560</b>	<b>\$244,038</b>	<b>12%</b>
<b>Position Allocation</b>	<b>3</b>	<b>3</b>	<b>8</b>		

**2005-06 Unit Objectives**

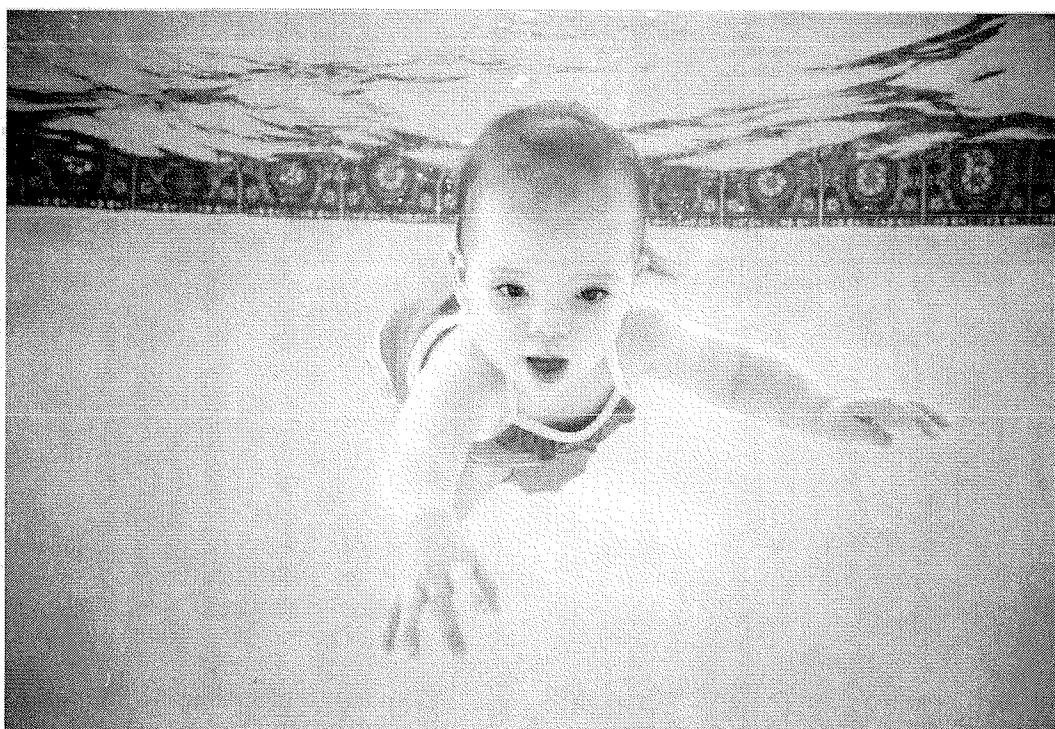
1. Obtain water rights permit for the Delta Water Supply Project from the State Water Resources Control Board by January 2006.
2. Complete the Urban Water Management Plan - 2005 Update by December 2005.
3. Expand the Urban Water Conservation Education and Outreach Program by June 2006.
4. Achieve Federal arsenic compliance of 10 parts per billion by January 2006.

**2005-06 Unit Accomplishments**

1. Obtained water rights permit in December 2005.
2. Completed the Urban Water Management Plan 2005 Update in December 2005.
3. Hired a Program Manager and funded an expanded outreach program through the Stockton Area Water Suppliers in July 2005.
4. Submitted a groundwater well operations plan to Department of Health Services (DHS) to meet new Federal arsenic rules prior to the compliance date of January 23, 2006.

**2006-07 Objectives**

1. Establish a new water rate and connection fee structure to support a bond sale for the Delta Water Supply Project by September 2006.
2. Complete a bond sale for financing the Delta Water Supply Project by December 2006.
3. Conduct a water use survey to establish water conservation targets by December 2006.
4. Submit a workplan for Stage 2 Disinfectants and Disinfection Byproducts Rule compliance to the Department of Health Services by October 2006.



**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

Operations and Maintenance: 421-4230

This division is responsible for the operation and maintenance of the City's growing water utility. These services are provided by City staff, as well as OMI/Thames Water Stockton, Inc. staff through the City-OMI Service Contract. The unit annually provides for the production, treatment, storage, transmission and distribution of over seven billion gallons of potable water to approximately 120,000 consumers. O&M is responsible for installing, servicing and reading over 40,000 meters each month; responding to inquiries and/or complaints; making emergency repairs; coordinating with homeowners, developers, contractors and other utilities for the successful delivery of services in accordance with customer demand and in compliance with state and federal regulations. For fiscal year 2006-07 Customer Service will be included as part of the operation and maintenance budget, rather than being a part of the Administrative Services Budget. Customer Service provides the billing and collection functions for the utilities.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$317,855	\$285,099	\$791,287	\$506,188	178%
Other Services	3,888,001	4,391,946	6,116,300	1,724,354	39%
Materials/Supplies	57,619	0	15,608	15,608	
Other Expenses	196,486	0	26,921	26,921	
Capital Outlay					
<b>TOTAL BUDGET</b>	<b>\$4,459,961</b>	<b>\$4,677,045</b>	<b>\$6,950,116</b>	<b>\$2,273,071</b>	<b>49%</b>
<b>Position Allocation</b>	<b>0</b>	<b>0</b>	<b>0</b>		
Budget for the associated utility billing costs moved from Administrative Services in FY 2006-07					

**2005-06 Unit Objectives**

1. Initiate wells 33 and 34 by October 2005.
2. Initiate the design and construction of the Weston Ranch reservoir tank by June 2006.
3. Complete construction of the South Stockton Aqueduct by December 2005.
4. Complete design and construction of the Arch-Sperry/Airport Way Water Transmission Main Extension by June 2006. (part of the O & M)

**2005-06 Unit Accomplishments**

1. Wells 33 and 34 have been delayed due to development issues at Cannery Park.
2. The design of the Weston Ranch Reservoir has been postponed one year to June 2007.
3. South Stockton Aqueduct completed in November 2005.
4. Arch-Sperry/Airport Way Water Transmission Main Extension is under construction and is scheduled to be completed by June 2006.

**2006-07 Unit Objectives**

1. Initiate the design and construction of Wells 10-2, 2-2, 33, and 34 by December 2006.
2. Secure Federal permits and initiate design and construction of the Delta Water Supply Project by June 2007.
3. Abandon/Destroy Water Well 10 and Walnut Plant No. 1, due to contamination, by December 2006.
4. Complete construction of the third water tank at the Northwest Reservoir by December 2006.





**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

Water Conservation: 421-4241

The City of Stockton's Water Conservation Program's mission is to develop and promote a progressive water conservation program that conserves and protects water quality, increases water awareness and improves water usage within our community.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$10,900	\$0	\$84,231	84,231	
Other Services	445	0	463,803	463,803	
Materials/Supplies	645	0	750		
Other Expenses	73,683	0	45,728	45,728	
Capital Outlay					
TOTAL BUDGET	\$85,673	\$0	\$594,512	\$593,762	

**2006-07 Unit Objectives**

1. Conduct feasibility studies to determine types of water conservation rebate programs the City of Stockton will offer its residents by June 2007.
2. Fully implement all Demand Management Measures (DMMs) as required by the Urban Water Management Plan (UWMP) by June 2007.
3. Develop water conservation branding materials including outreach for commercial/industrial businesses within the City of Stockton by June 2007.
4. Continue to work cooperatively with Stockton Area Water Supplies (SAWS) on K-6th grade school outreach (previously Sally Save Water).



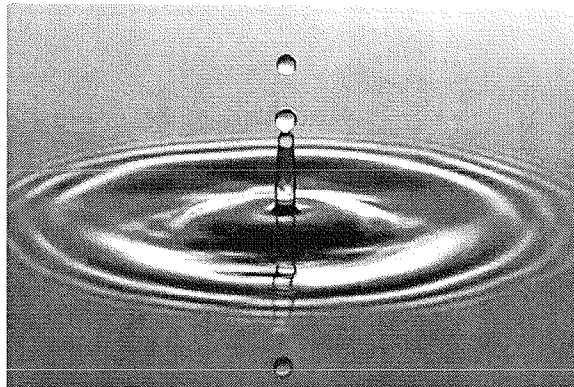
**MUNICIPAL UTILITIES DEPARTMENT  
WATER**

**421-4200**

Water Purchase: 421-4251

This budget unit segregates the expenses for water purchase and the pumping taxes for groundwater extraction. These costs are the responsibility of the City and the Water Enterprise Fund.

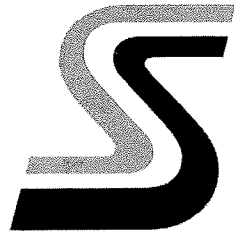
Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Materials/Supplies	3,195,595	4,400,596	4,718,210	317,614	7%
Other Expenses	1,293,490	1,597,200	1,989,210	392,010	25%
<b>TOTAL BUDGET</b>	<b>\$4,489,085</b>	<b>\$5,997,796</b>	<b>\$6,707,420</b>	<b>\$709,624</b>	<b>12%</b>



Debt Service: 421-4260

This budget unit segregates the expenses for debt service principal and interest. These costs are the responsibility of the City and the Water Enterprise Fund, but are not a part of either Policy and Planning or Operations and Maintenance.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Other Services	2,649	10,000	10,500	500	5%
Other Expenses	44,554	967,037	962,501	(4,536)	0%
<b>TOTAL BUDGET</b>	<b>\$47,203</b>	<b>\$977,037</b>	<b>\$973,001</b>	<b>(\$4,036)</b>	<b>0%</b>



# CITY OF STOCKTON

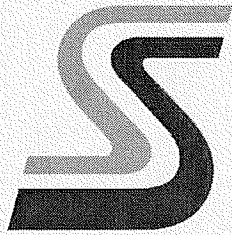
FUND BUDGETS



## SPECIAL REVENUE FUND BUDGETS

## ***SPECIAL REVENUE FUND BUDGETS***

Special Revenue Funds are used for tracking revenue and appropriation that is restricted to specific purposes by law or administrative action. The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Special Revenue Funds.



CITY OF STOCKTON



**ASSET FORFEITURE**



**ASSET FORFEITURE****023-6400**

	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$0	\$0	\$0	\$0	
Other Services	31,650	28,109	14,000	(14,109)	-50%
Materials/Supplies	79,137	130,170	169,000	38,830	30%
Other Expenses	31,446	50,550	45,850	(4,700)	-9%
Capital Outlay	6,409	87,307	50,000	(37,307)	-43%
TOTAL BUDGET *	\$148,642	\$296,136	\$278,850	(\$17,286)	-6%

POSITION ALLOCATION

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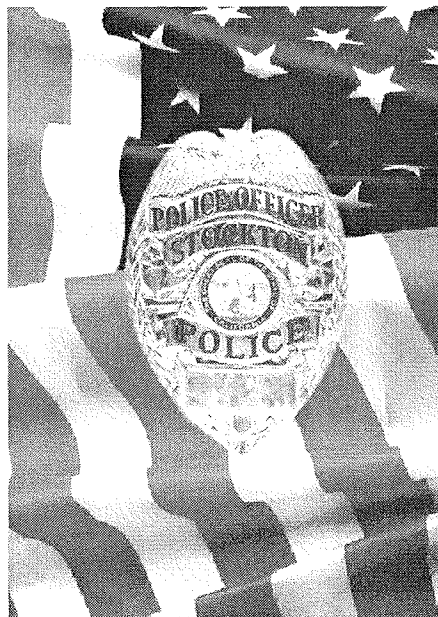
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\* If additional forfeitures are received during the year, they are hereby appropriated.

**FUNCTION**

Assets used in, and profits from, illegal drug trafficking are seized by the Police Department under State and Federal forfeiture laws. These assets are adjudicated by the San Joaquin County District Attorney's Office or Federal Courts, and a share of the proceeds is forfeited to the City. This money is reserved by State and Federal law for expenditures that enhance law enforcement and drug/crime prevention, and may not be used to supplant existing General Fund programs or operations.

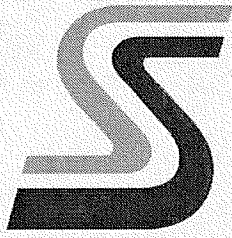


Based on state and federal asset seizure laws, advice from the City Attorney, and direction from the City Manager and Council, the Police Department has established the following priority and program expenditures for asset forfeiture proceeds:

1. Purchase of Vice/Narco Unit and SWAT Team special surveillance and safety equipment, and their related services and supplies. These expenditures receive the highest priority, as they most directly affect the Police Department's illegal drug trafficking enforcement efforts, and also best fulfill the intent of state and federal law on use of asset forfeiture proceeds.
2. Purchase of Explosive Ordnance Detail specialized equipment, which is unique to this unit and does not require internal service fund support.
3. Purchase of Firearms Training System equipment for computer training program scenarios, equipment, and accessories used to train sworn staff in use-of-force decision making to improve officer and citizen safety and reduce liability to the City.
4. Other non-recurring supplies and equipment expenditures for law enforcement programs.







CITY OF STOCKTON



**BOAT LAUNCHING**



**BOAT LAUNCHING FACILITIES****045-3660**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$151	\$22,599	\$25,953	\$3,354	15%
Other Services	140,494	139,037	148,516	9,479	7%
Materials/Supplies	322	3,000	3,000	0	0%
Other Expenses	0	5,944	0	(5,944)	-100%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$140,967</b>	<b>\$170,580</b>	<b>\$177,469</b>	<b>\$6,889</b>	<b>4%</b>

POSITION ALLOCATION

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**MISSION STATEMENT**

The mission of the City of Stockton boat launching facilities is to provide the public with well-maintained, safe and attractive boating areas. Facilities are located at Buckley Cove, Louis Park and Morelli Park.

**HIGHLIGHTS**

The City provides security and maintenance at boat launching facilities at Buckley Cove and Morelli Park, using revenue collected from parking fees at the facilities. A private security contractor provides fee collection and security services at both facilities.

The City public boat launching facilities continue to be utilized to the maximum with an estimated participation figure of 150,000. In addition, Buckley Cove has become one of the most popular fishing tournament venues in Northern California with an average of 50 events scheduled per year on weekends and holidays.

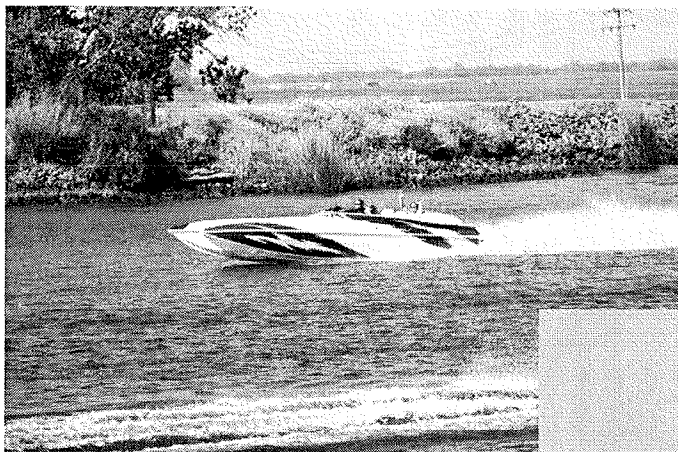


**2005-2006 Objectives**

1. Finalize construction documents and award a contract for grant funded improvements to the Louis Park Boat Launching and begin construction by July 2005.
2. Work with the Redevelopment staff to complete negotiations with CalTrans to expand the Morelli Park Boat Launching Facility beginning in May 2006.

**2005-2006 Accomplishments**

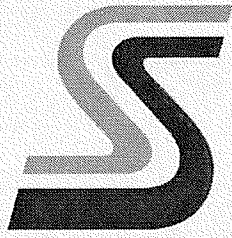
1. Documents submitted to the California Department of Boating and Waterways required re-design after site concerns were raised. Project will continue during fiscal year 2006-07.
2. The Redevelopment Department is conducting negotiations on behalf of all departments involved as project continues throughout fiscal year 2006-07.



Photos Courtesy of Ray Vaughn

**2006-2007 Objectives**

1. Finalize construction documents and award contract for grant funded improvements at the Louis Park boat launch area and begin construction by July 2006.
2. Cooperate with the Redevelopment Department's efforts to complete negotiations with CalTrans and begin expansion project at the Morelli Park Boat Launching Facility during fiscal year 2006-07.
3. Continue to provide safe, well-maintained, user-friendly boat launching facilities to public throughout fiscal year 2006-07.

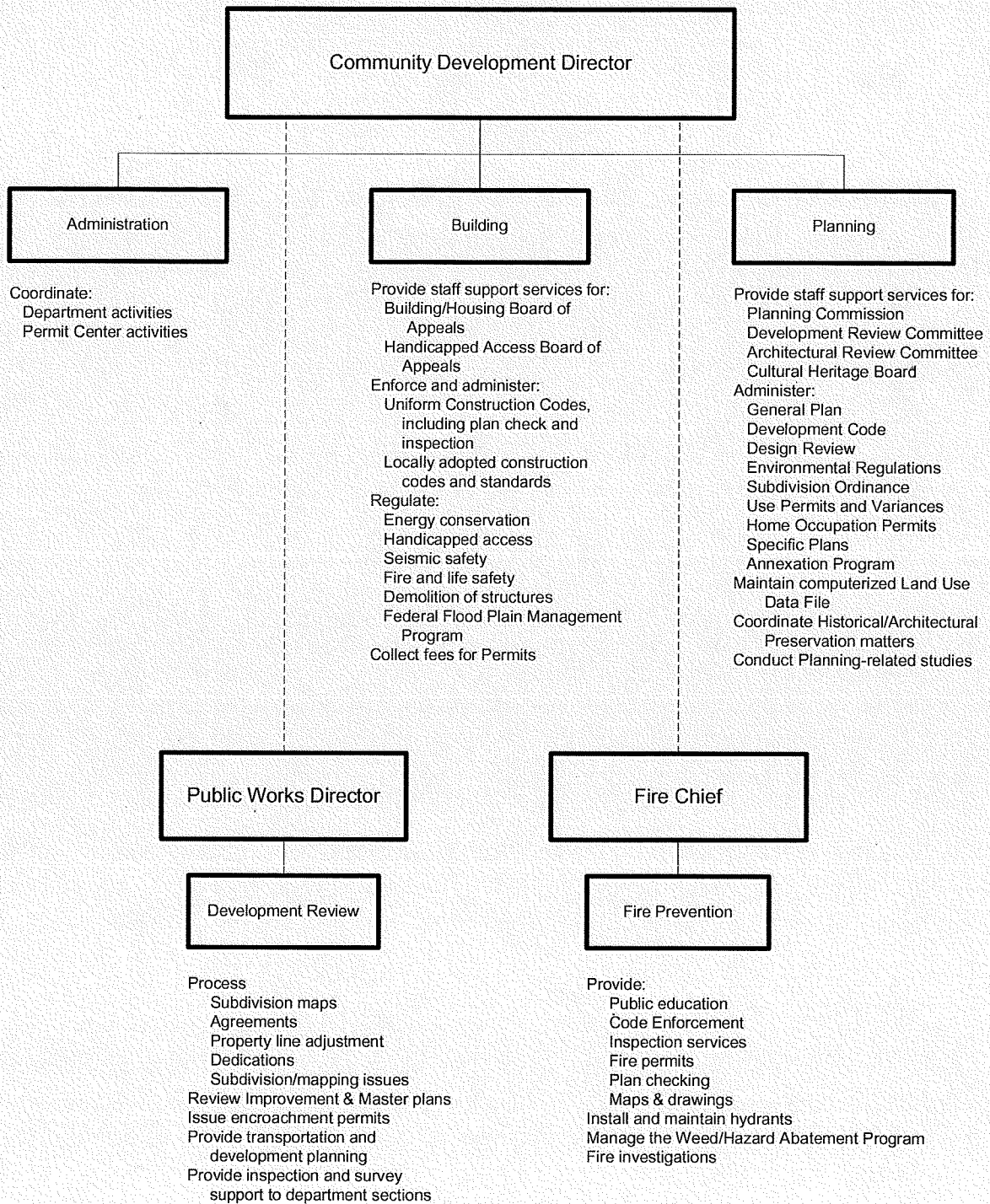


CITY OF STOCKTON



**DEVELOPMENT SERVICES**





**DEVELOPMENT SERVICES  
ORGANIZATION CHART**

	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$9,393,547	\$11,122,145	\$11,531,970	\$409,825	4%
Other Services	2,866,841	3,626,184	3,926,225	300,041	8%
Materials/Supplies	130,028	261,521	273,471	11,950	5%
Other Expenses	929,487	716,821	587,839	(128,982)	-18%
Capital Outlay	55,449	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$13,375,352</b>	<b>\$15,726,671</b>	<b>\$16,319,505</b>	<b>\$592,834</b>	<b>4%</b>

POSITION ALLOCATION	85	92	93
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### **MISSION STATEMENT**

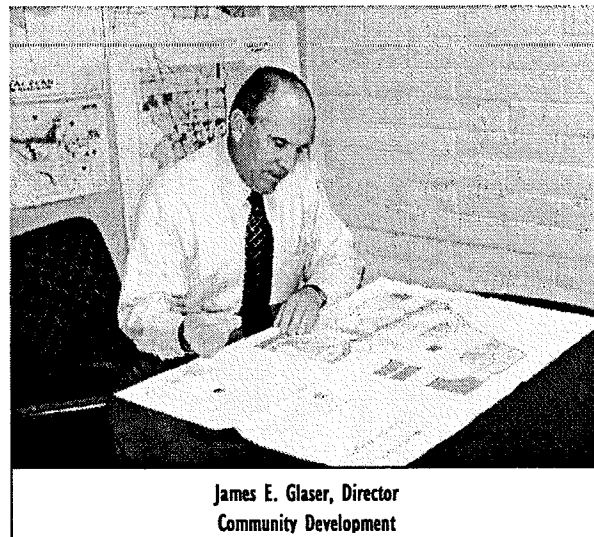
The mission of Development Services is to serve the public by providing courteous, effective and accurate planning, development and and safe community that enhances the quality of life for all residents of the City of Stockton.

### **FUNCTION**

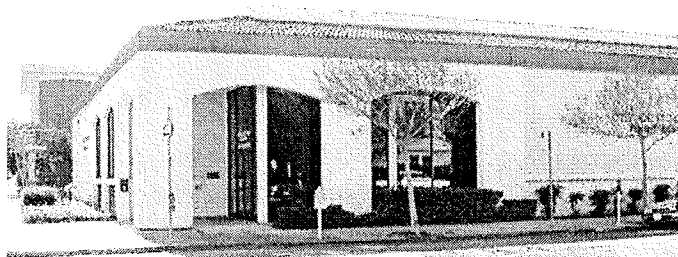
The Development Services Fund was established in the 2002-03 budget year to financially consolidate City development services. It includes the services of the Community Development Department and the Development Review sections of Public Works.

Development Services is responsible for providing a framework that facilitates the orderly physical growth of the City. Development proposals, whether they consist of a single property, a large scale subdivision, or nonresidential use, typically require extensive review and coordination with other departments to determine the impact to City Services and to mitigate adverse impacts. Development Services also provides staff services to four citizen bodies: the Planning Commission, Cultural Heritage Board, Housing/Building Board of Appeals and Handicapped Access Board of Appeals.

The Public Works component of Development Services provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, checking of improvement plans, and inspection of public/private projects that will be maintained by the City.



James E. Glaser, Director  
Community Development



Development Services is comprised of five units: Administration, Planning, Building, Public Works Development Review and Fire Prevention. Selected department responsibilities include:

- Management of the Permit Center
- Preparation, maintenance and implementation of the General Plan
- Administration and enforcement of zoning and subdivision codes
- Preparation of specific plans
- Processing of environmental assessments
- Review/preparation of subdivision maps and improvement plans
- Right of Way encroachment review and approval
- Building Plan checking and inspections
- Building Permitting
- Street Improvements plan checking and inspections
- Fire Plan Checking
- Fire Permitting
- Weed Abatement

### **HIGHLIGHTS**

The consolidation of the Community Development Department, Public Works Development Review and Fire Prevention provides coordinated services and accurate financial accounting for services provided to the development community. Development Services continues to refine and streamline the issuance of Building Permits, Use Permits and other approvals. Within the Planning Division, there is increased attention paid to advance planning with regard to the economic viability of the community.



The Planning and Administration Divisions have gone through an extensive process to revise the City's Planning and Zoning Ordinance (Development Code), including numerous meetings with the public and interested parties. The resulting Development Code was presented to the Planning Commission and City Council for their approval. In conjunction with this project, the Planning Division has revised all land use application forms and procedures to reflect the requirements of the Development Code. The Development Code became effective on August 26, 2004. The first annual revision of the Development Code has been drafted in order to facilitate corrections and other amendments. Those revisions will be considered in 2006.

The Planning and Administration Divisions worked with the Design Guidelines Steering Committee in the creation of design guidelines for the City. The Committee has provided direction to the team of Jacobson and Wack and RBF, who worked with Planning staff to prepare these guidelines. The Citywide Design Guidelines were adopted by the City Council in March 2004 and became effective on April 29, 2004. The Administration, Planning, and Building Divisions have since initiated design review for applicable new development and additions/remodels during weekly joint staff meetings. The establishment of an Architectural Review Committee, composed of local private-sector architects, has been initiated and may be implemented in 2006.



With City Council approval and in coordination with the City Manager's Office and other City departments, the Planning and Administration Divisions initiated a General Plan and Housing Element revision process, including: the comprehensive revision of the City's 1990 General Plan (Policy and Background documents); update of the 1994 Housing Element; revision of the City's Infrastructure/Public Facilities Master Plans; amendment of the Urban Service Area and Sphere of Influence Boundaries through the Local Agency Formation Commission (LAFCO); update of the Citywide traffic model; and preparation of the related Program Environmental Impact Report (EIR) for the General Plan, Master Plans, Urban Service Area, and Sphere of Influence Revision and an Addendum to the previously-certified General Plan EIR for the Housing Element Update. The City Council authorized the hiring of a consultant team that is assisting in the preparation and review of the plans and environmental documents. The Draft Housing Element Update and Addendum were submitted to the State Department of Housing and Community Development on January 16, 2004. The City Council approved the Final Housing Element Update on September 14, 2004. Adoption of the revised General Plan and Master Plans and EIR certification will occur in early 2006.



The Planning and Administration Divisions have worked with California State University, Stanislaus (CSUS) staff to develop a master plan for a university/multi-use campus on the former 100-acre Stockton Developmental Center site. Grupe Commercial Company (GCC) was selected as the master developer of the site and a Joint Powers Authority (JPA) was formed to administer the planning and development process. A "Preferred Alternative" was identified and a Draft Master Development Plan and Environmental Impact Report for the project has been approved. The General Plan Amendment, Rezoning, and Development Agreement were approved by the City Council on November 18, 2003. Redevelopment and revitalization efforts proceeded in 2004 and the Planning Division approved several Site Plan and Design Reviews consistent with the adopted Master Development Plan.

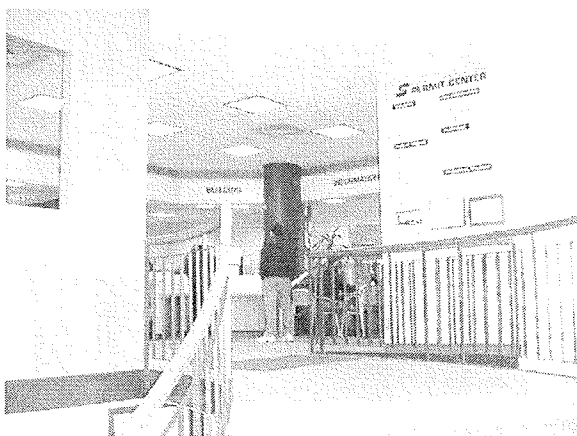
The Administration and Planning Divisions are processing comprehensive Specific Plans and/or Master Development Plans for several geographic areas within the Stockton General Plan area, including land uses, transportation, infrastructure/utilities, community services, design, and other components. The subject Specific Plans were jointly initiated by private applicants and the City Council to ensure logical and contiguous planning boundaries. Several community workshops have been and will be conducted to involve the public in the planning process for each of the Specific Plans. Numerous Technical Committee meetings have been held involving staff from various City departments, other public agencies, applicants, and planning and engineering consultants. Most of the Specific Plans, Master Development Plans, and related Environmental Impact Reports are projected to be adopted/certified by mid to late 2006.

The Administration and Planning Divisions, in coordination with the City Attorney's Office and City Manager's Office processed five Sphere of Influence (SOI) Amendment applications for filing with the Local Agency Formation Commission (LAFCO) and processed the corresponding Development Agreements and environmental documents. The City Council authorized the filing of the SOI Amendments with LAFCO on August 24, 2004 and, on September 14, 2004, approved the related Development Agreements. LAFCO ultimately approved four of the SOI Amendments and denied one for an area located northwest of Stockton's boundaries. The combined SOI Amendments comprised over 5,600 acres, of which approximately 4,500 acres were approved by LAFCO.

The Planning Division processed numerous entitlement applications and related environmental documents for various other private and public development projects, including, but not limited to: Cannery Park, Westlake at Spanos Park West, Riverbend, Riverbend West, Silver Springs, North Stockton Redevelopment Plan, System 9 Wastewater Collection System, South Stockton Water Aqueduct, etc.

The Building Division is on course to issue approximately 8,500 building permits in FY 2005-06, representing one of the busiest years ever experienced in Stockton's history. The Building Division assisted with the plan checks and inspections for the Stockton Event Center and parking garage, the Coy Parking Garage and the Park West Place shopping center located in Spanos Park West.

The Public Works branch of the Development Services unit provides for transportation planning, review of development entitlement applications, review and issuance of encroachment and other Public Works permits, review of building permit applications, review and or preparation of final subdivision maps and agreements, checking of improvement plans and inspection of public and private projects that will be City maintained. Significant projects occurring in 2005-06 include Westlake Villages at Spanos Park West, Cannery Park and the General Plan up-date.



**BUDGET UNITS**Administration: 048-1810

The Administration unit is responsible for establishing policies, goals and long-range plans to carry out the mission of providing for the orderly growth of the community. To this end, staff directs and coordinates the activities of the Planning and Building units to ensure that applicable codes and laws are implemented and the directives of the City Council and City Manager are carried out. This unit manages the Permit Center and, also serves as staff coordinators for several committees. The Administration unit works closely with other units to provide coordinated services.

<b>Use of Funds</b>	<b>2004-05 Actual</b>	<b>2005-06 Appropriated</b>	<b>2006-07 Budget</b>	<b>Variance Amount</b>	<b>%</b>
Employee Services	\$827,779	\$1,127,949	\$1,107,448	(\$20,501)	-2%
Other Services	434,365	476,123	518,674	42,551	9%
Materials/Supplies	7,190	12,971	12,971	0	0%
Other Expenses	80,161	189,832	191,472	1,640	1%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,349,495</b>	<b>\$1,806,875</b>	<b>\$1,830,565</b>	<b>\$23,690</b>	<b>1%</b>
<b>Position Allocation</b>	<b>5</b>	<b>5</b>	<b>5</b>		

**2005-06 Objectives**

1. Complete Planning Commission training regarding Roberts Rules of Order, conflicts of interest, roles of Planning Commission, development/subdivision review, environmental review, design review, General Plan conformity, findings, and conditions of approval, Development Code provisions, variances, etc., by August 2005.
2. Complete staff training regarding Design and Site Plan Review and Development Code administration by August 2005.

**2005-06 Accomplishments**

1. Numerous Planning Commission workshops were conducted as training sessions regarding these topics. Workshops concerning the General Plan Update were completed in December 2005. In addition, the Planning Commission attended the League of California Cities Planners Institute in Monterey in March 2005.
2. Community Development Director James Glaser consistently attended the staff Design Review meetings and provided guidance regarding the review of architectural plans as well as site plans. An amendment to the design review process is under consideration.

**2006-07 Objectives**

1. Implement revised Design Review process to begin in February 2006 by retaining local private-sector architects to form an Architectural Review Committee (ARC) that will conduct design reviews on a weekly basis.
2. Retain consultant to complete nexus study for revised public facilities fees associated with the General Plan update and adopt and implement resolution for appropriate fees by late 2006.

Planning: 048-1820

The Planning unit is staff to the Planning Commission and City Council on planning matters. It is responsible for the implementation of the General Plan through administration of the Development Code, Subdivision Map Act, municipal ordinances, California Environmental Quality Act (CEQA), administration of the City's Annexation Program, and special studies as appropriate. The Planning unit coordinates the promotion and preservation of architecturally and historically significant resources and provides staff support to the Cultural Heritage Board.



Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$1,644,705	\$2,004,428	\$2,101,954	\$97,526	5%
Other Services	318,704	1,130,437	1,331,522	201,085	18%
Materials/Supplies	34,184	60,300	61,300	1,000	2%
Other Expenses	135,343	132,479	86,142	(46,337)	-35%
Capital Outlay	55,449	0		0	
<b>TOTAL BUDGET</b>	<b>\$2,188,385</b>	<b>\$3,327,644</b>	<b>\$3,580,918</b>	<b>\$253,274</b>	<b>8%</b>
<b>Position Allocation</b>	<b>18</b>	<b>19</b>	<b>19</b>		

**2005-06 Objectives**

1. Complete the comprehensive revision of the City's 1990 General Plan (Policy and Background documents); revision of the City's Infrastructure/Public Facilities Master Plans; amendment of the Urban Service Area and Sphere of Influence Boundaries through the Local Agency Formation Commission (LAFCO); update the City wide traffic model; and prepare the related Program Environmental Impact Report (EIR) for adoption and EIR certification by December 2005.
2. Prepare and process semi-annual set of amendments to the newly-adopted Development Code, including modifications of existing standards or establishment of new standards and

**2005-06 Accomplishments**

1. This process is still underway due to substantive changes required to facilitate preparation and review of a 30-year, versus a 45-year time horizon for the General Plan Update. Plan adoption and EIR certification is anticipated to occur by early 2006.
2. This process is still underway due to the addition of various amendments. This code amendment is expected to be adopted by the City Council in early to mid 2006.

revised procedures by December 2005.

### 2005-06 Objectives

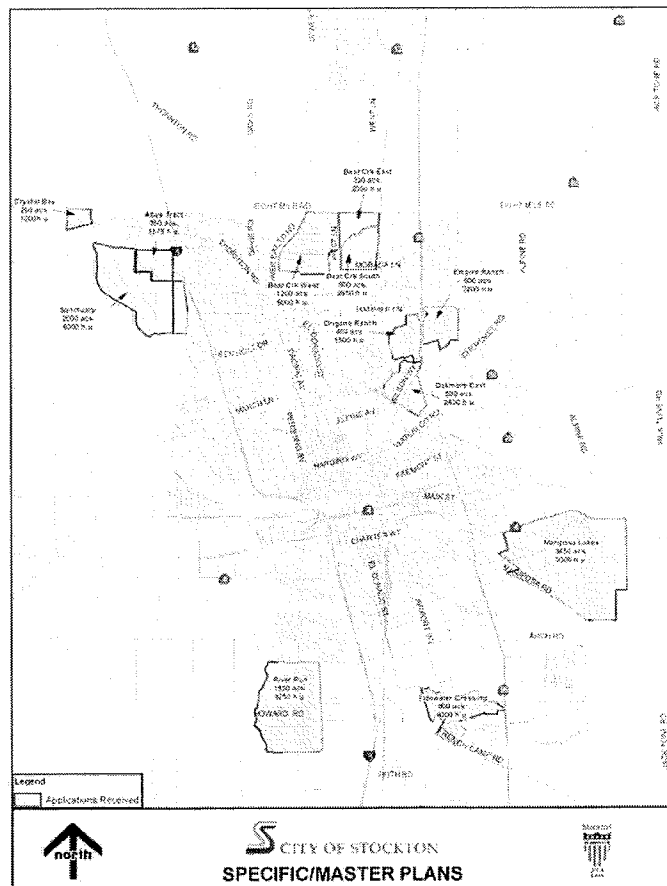
3. Complete the processing of various Specific Plan applications and related discretionary applications and environmental documents for specified geographic areas within the Stockton General Plan area by December 2005. Coordinate the processing of additional Specific Plans by June 2006.

### 2005-06 Accomplishments

3. This process is still underway due to the extended time required for preparation and review of the Specific Plans, related technical studies, and environmental documents. It is anticipated that original Specific Plans and related applications will be considered by the Planning Commission and City Council in mid 2006 and more recent applications may be considered in late 2006 or early 2007.

### 2006-07 Objectives

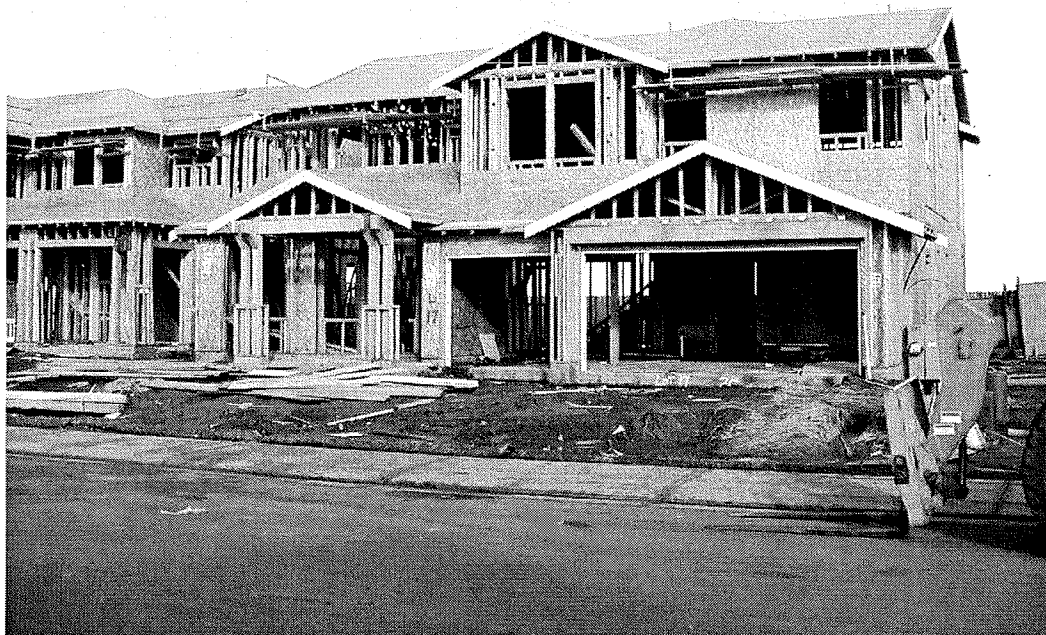
1. Complete the processing of various pending Specific Plans and Master Development Plans and related discretionary applications and environmental documents for specified geographic areas within the Stockton General Plan area by mid to late 2006.
2. Initiate and/or complete the processing of new Specific Plans and/or Master Development Plans and related applications and environmental documents within designated districts and villages specified in the City's adopted 2035 General Plan Diagram by June 2007.
3. Process and complete a comprehensive revision of the City's Zoning District Map in compliance with the City's Development Code by late 2006.
4. Convert the existing application tracking system from an Access Database system to the Planning and Zoning Module. Provide adequate staff training to ensure a seamless transition for the implementation of the new system by early 2007.



Building: 048-1830

The Building unit of the Community Development Department is responsible for the enforcement of codes, laws, ordinances, and regulations that pertain to building construction and remodeling within the City of Stockton. Enforcement is accomplished by accepting applications, checking plans, processing Building Permits, performing inspections and responding to complaints. The Building unit provides staff support for the Housing/Building Board of Appeals and the Handicapped Access Board of Appeals. The Building unit serves the citizens of the City by providing the professional services necessary to insure that construction within the City is performed in a safe and lawful manner.

Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$2,983,196	\$3,596,802	\$3,683,935	\$87,133	2%
Other Services	1,394,585	1,042,116	1,064,328	22,212	2%
Materials/Supplies	62,103	123,000	141,500	18,500	15%
Other Expenses	324,955	194,274	157,435	(36,839)	-19%
Capital Outlay	0	0		0	
<b>TOTAL BUDGET</b>	<b>\$4,764,839</b>	<b>\$4,956,192</b>	<b>\$5,047,198</b>	<b>\$91,006</b>	<b>2%</b>
<b>Position Allocation</b>	<b>33</b>	<b>33</b>	<b>34</b>		



**2005-06 Objectives**

1. Implement Click2Gov and wireless devices for inspectors to allow for on-line inspection scheduling, on-line permitting and inspector entry of inspection information by December 2005.
2. Streamline the permitting process by increasing over the counter permit issuance to 70% by December 2005.

**2005-06 Accomplishments**

1. Building Division staff has begun the review and development process for the Click2Gov implementation. The use of wireless devices for the inspectors will be reviewed following the completion of a wireless pilot project being conducted in the Neighborhood Services Division.
2. Considerable progress has been made toward improving the effectiveness of over the counter permit issuance by securing permanent personnel (i.e., building technician/plan checker). Increased state requirements for energy calculations and other regulations (i.e., storm runoff) have affected the achievement of City's goal. About 50% of all permits are presently issued over the counter, which amounts to over 4,000 permits annually.

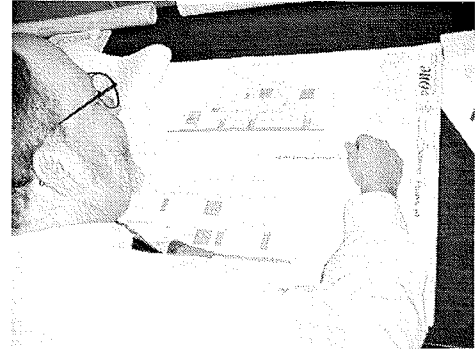
**2006-07 Objectives**

1. Implement Click2Gov and wireless devices for inspectors to allow for on-line inspection scheduling, on-line permitting and inspector entry of inspection information by December 2006.
2. Implement continuous training in 2006 and 2007 on the new International Code Council (ICC) Codes that are anticipated to be adopted by the State of California in 2007.



Public Works Development Review: 048-3027

Public Works Development Review provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, improvement plans checking, and also inspection of public/private projects that will be maintained by the City.



Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$2,271,708	\$2,578,390	\$2,725,258	\$146,868	6%
Other Services	553,456	745,859	819,733	73,874	10%
Materials/Supplies	16,777	21,300	39,300	18,000	85%
Other Expenses	258,491	70,440	87,575	17,135	24%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$3,100,432</b>	<b>\$3,415,989</b>	<b>\$3,671,866</b>	<b>\$255,877</b>	<b>7%</b>
<b>Position Allocation</b>	<b>17</b>	<b>25</b>	<b>25</b>		

**2005-06 Objectives**

1. Develop and implement a quality assurance program and associated in-house training for entitlement review, specifically environmental impact reports and tentative maps by December 2005.
2. Develop staff expertise and implement limited in-house operation/maintenance of the traffic model developed for the General Plan up-date by June 2006.

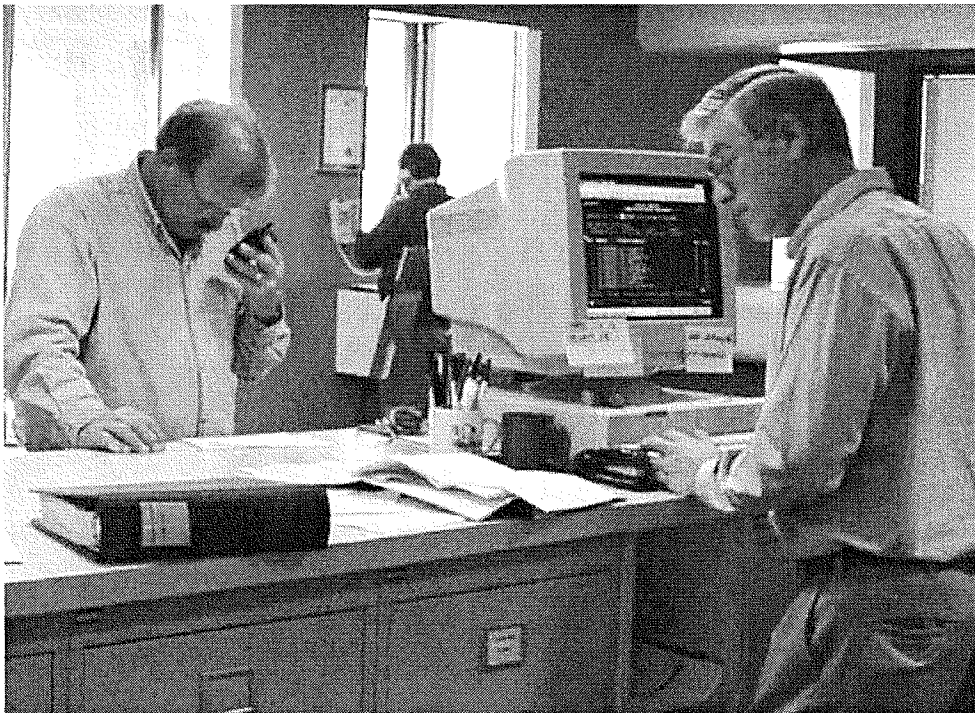
**2005-06 Accomplishments**

1. The development of a quality assurance program for environmental documents and tentative maps is nearing completion. Development of the in-house training program has begun. The quality assurance program implementation and associated training will begin in mid-2006.
2. Staff has been extensively involved in the development of the General Plan traffic model, gaining significant background and understanding of the model's operating characteristics. Due to changes required to address a 30-year, verses a 45 year General Plan, the completion and staff training on the 12 model components has been delayed until October 2006.



**2006-07 Objectives**

1. Develop a revised Street Improvement Fee component to the Public Facilities Fee program incorporating the improvements necessary to address the development identified in the comprehensive 2006 General Plan revision. The revised Street Improvement Fees are proposed to be adopted concurrently with or immediately following approval of the 2006 General Plan revision, in the first half of fiscal year 2006-07.
2. Continue to develop Public Works inspection staff expertise in the new State materials requirements/designations, as well as advanced construction and inspection techniques.
3. Investigate Public Works inspection staff participation in Click2Gov/wireless device program currently under review for use by the Building Inspectors. This program has the potential to improve inspection efficiency and communication between inspectors and departments. Pending successful implementation by the building Inspectors, complete Public Works assessment by December 2006 and include in 2007-08 budget for implementation.



Fire Prevention: 048-2630

Fire Prevention is in the Development Services Fund in order to provide better cost accounting for these services. The overall management and control of the Fire Prevention Division remains with the Fire Chief. The function of this section is to perform inspections of various operations and buildings for code compliance, life safety, and inspections mandated by the State. This section also provides plan review of all fire alarm and extinguishing systems and the control of hazardous materials and processes, arson investigation and public education.

Use of Funds	2004-05	2005-06	2006-07	Variance	
	Actual	Appropriated	Budget	Amount	%
Employee Services	\$1,666,159	\$1,814,576	\$1,913,375	\$98,799	5%
Other Services	165,731	231,649	191,968	(39,681)	-17%
Materials/Supplies	9,774	43,950	18,400	(25,550)	-58%
Other Expenses	130,537	129,796	65,215	(64,581)	-50%
Capital Outlay	0	0		0	
<b>TOTAL BUDGET</b>	<b>\$1,972,201</b>	<b>\$2,219,971</b>	<b>\$2,188,958</b>	<b>(\$31,013)</b>	<b>-1%</b>
<b>Position Allocation</b>	<b>12</b>	<b>10</b>	<b>10</b>		

**2005-06 Objectives**

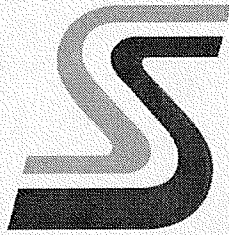
1. Work with Information Technology to integrate the Fire Prevention permits and inspections into the Building Division Building Permit Module by June 2006.
2. Train suppression staff on fire inspection procedures by October 2005.
3. Train one Deputy Fire Marshal to the classification of State Fire Marshal Prevention Officer I and another to the classification of State Fire Marshal Prevention Officer II by December 2005.

**2005-06 Accomplishments**

1. Hardware issues have been addressed; pending integration of permit and inspection information into HTE.
2. Company officers were trained to perform fire permit inspections for commercial occupancies by November 2005.
3. The Division's Deputy Fire Marshal training for the State Fire Marshal Prevention Officer I series been partially completed. The objective will continue into fiscal 2006-07 until completed.

**2006-07 Objectives**

1. Complete the training of one Deputy Fire Marshal to the classification of State Fire Marshal Prevention Officer I and another to the classification of State Fire Marshal Prevention Officer II by June 2007.
2. Hire a Fire Protection Engineer or contract for consultant services to perform fire systems plan reviews by December 2006.
3. Train selected company officers to assume inspection responsibilities for major target hazards, i.e., University of the Pacific, San Joaquin Delta College, and Weberstown and Sherwood Malls by June 2007.



CITY OF STOCKTON

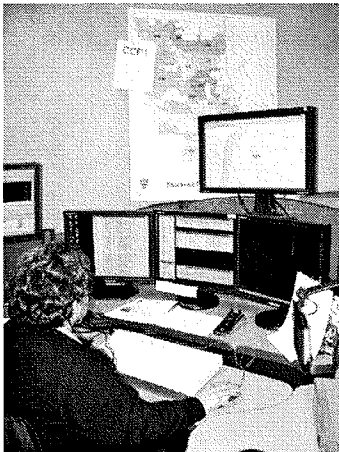


**EMERGENCY COMMUNICATION FUND**



**EMERGENCY COMMUNICATION FUND****042-0000**

	<b>2004-05 ACTUAL</b>	<b>2005-06 ADJUSTED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$3,420,693	\$4,360,687	\$4,544,837	\$184,150	4%
Other Services	809,180	957,833	1,285,485	327,652	34%
Materials/Supplies	6,520	15,165	49,325	34,160	225%
Other Expenses	2,698	87,115	141,333	54,218	62%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$4,239,091</b>	<b>\$5,420,800</b>	<b>\$6,020,980</b>	<b>\$600,180</b>	<b>11%</b>
<b>POSITION ALLOCATION</b>	<b>22</b>	<b>22</b>	<b>22</b>		

**MISSION STATEMENT**

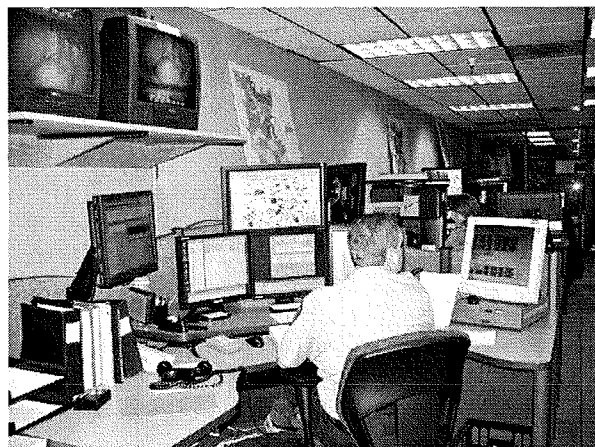
The Emergency Communication Fund was established to financially consolidate the dispatching services of the City's Police and Fire Departments.

The Fund finances the 24-hour a day receipt of 9-1-1 calls and other emergency services calls; the dispatch of police, firefighting and ambulance services; and the equipping of emergency vehicles with radio systems. The services include an assessment of the emergency resources required to meet the needs of each call received. When needed, first aid and other pre-arrival information is provided to the callers by the telecommunications personnel. The services are administered by the Telecommunications Division of the Police Department and the Emergency Communications Division of the Fire Department.

The Fund uses a cost recovery approach to assess telephone subscribers within the City for 9-1-1 access, as well as service fees charged to fire districts and ambulance companies who obtain their dispatching services from the City.

**HIGHLIGHTS**

The financial consolidation of the dispatch functions was initiated in FY 2005-06. Revenue was collected in accordance with the Emergency Communications Cost Recovery plan. Plans were made to improve service to the public through the use of more secure and modern facilities and new technologies.



**2005-06 Unit Objectives**

1. Install and successfully operate new computer-based phone system and integrate with a radio system. Install new Emergency Communications Division (ECD) dispatch consoles along with new ECD floor design by December 2005.
2. Complete installation of automatic vehicle locators on all Fire Department apparatus by November 2005.
3. Continue Quality Improvement Program for all ECD dispatchers. Year-end goal is all dispatchers will be APCO Certified by December 2005.
4. Add four Police Telecommunicator positions to the Police Department Communications Center to improve the City's response to 9-1-1 calls by December 2005.

**2005-06 Unit Accomplishments**

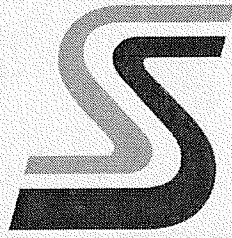
1. In June 2005, the Department installed a new Zetron computer-based phone system. In November 2005, Zetron performed a full functionality test on the system.
2. The Automatic Vehicle Locator (AVL) installation was moved to the end of the second quarter of 2006 pending Police Department testing and implementation.
3. Currently, half of the Emergency Communications Division's dispatchers are Association of Professional Communication Officers (APCO) certified. The remaining dispatchers were scheduled for certification by February 2006.
4. Four additional Police Telecommunicators were hired and began training in July of 2005.

**2006-07 Unit Objectives**

1. Complete implementation and installation of AVL system in fire apparatus by September 2006.
2. Redesign the workflow and operations of the Emergency Communication Division operations in order to accommodate a more efficient and effective Communications Center with Zone B ambulances by June 2007.
3. Increase training for all Emergency Communications Division personnel, bringing all dispatchers to a standard recognized by APCO (Association of Professional Communications Officers) by February 2007.







CITY OF STOCKTON



**EMERGENCY MEDICAL TRANSPORT**



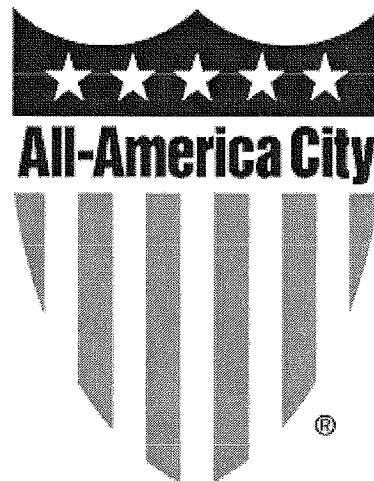


**EMERGENCY MEDICAL TRANSPORT****043-2670**

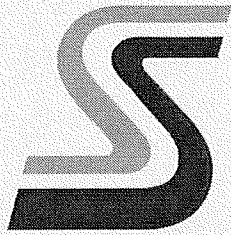
	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$4,190,656	\$4,038,809	\$0	(\$4,038,809)	-100%
Other Services	598,915	708,412	0	(708,412)	-100%
Materials/Supplies	225,371	608,598	0	(608,598)	-100%
Other Expenses	6,991	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$5,021,933</b>	<b>\$5,355,819</b>	<b>\$0</b>	<b>(\$5,355,819)</b>	<b>-100%</b>
<b>POSITION ALLOCATION</b>	<b>41</b>	<b>38</b>	<b>-</b>		

The Emergency Medical Services Division and associated functions were discontinued at the end of April 2006. This page is for reference only for prior fiscal year information.

**Stockton**



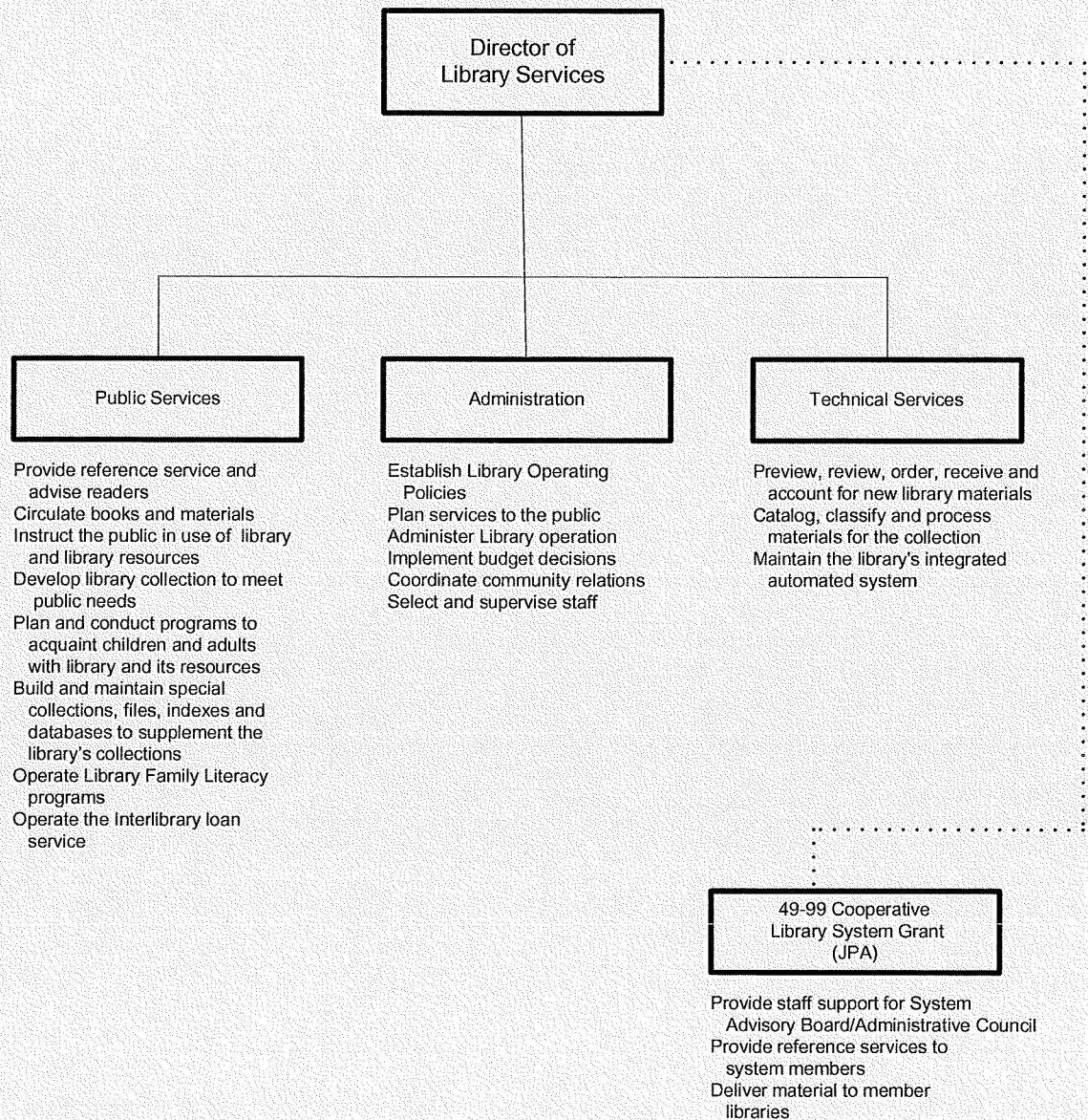
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CITY OF STOCKTON



**LIBRARY SERVICES**



**LIBRARY SERVICES  
ORGANIZATION CHART**

**LIBRARY SERVICES****041-3500**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$8,238,260	\$9,701,886	\$9,674,280	(\$27,606)	0%
Other Services	1,868,374	2,011,134	2,313,203	302,069	15%
Materials/Supplies	1,021,245	1,219,030	1,090,764	(128,266)	-11%
Other Expenses	47,550	76,373	108,565	32,192	42%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$11,175,429</b>	<b>\$13,008,423</b>	<b>\$13,186,812</b>	<b>\$178,389</b>	<b>1%</b>

POSITION ALLOCATION 109

Positions include grant funded

**MISSION STATEMENT**

The Stockton-San Joaquin County Public Library creates an environment for connecting people and ideas by providing residents of all ages with resources to pursue their educational, civic, business and personal interests.

**HIGHLIGHTS**

Fiscal Year 2005-06 began with the hiring of a new Director of Library Services, Ms. Natalie R. Rencher. The new director and Library staff are committed to community outreach and collaboration.



**Natalie Rencher, Director  
Library Services**

Enhanced public service continued to be the goal of the Library during Fiscal Year 2005-06. Accomplishments included the addition of new service hours on Sunday afternoons at the Cesar Chavez Central Library beginning in January 2006. In November 2005, the Library's Adult Literacy Program celebrated its twenty year anniversary and the servicing of over 2,000 students in the community since the program began in 1984. The Library continued to successfully seek out new financial resources to enhance and expand the services it offers patrons. In October 2005 the Library was awarded a \$66,000 grant by the Bill & Melinda Gates Foundation to purchase new computers, which will improve customer access to electronic resources and the Internet. The Library also applied for and was awarded a grant in the amount of \$2,475 from the California State Library Reading Is Fundamental Program to provide 500 low-income and at-risk children with books and reading motivational activities.

In Fiscal Year 2005-06, the Library continued to expand its efforts to acquire new community partnerships to increase and enhance programs and services. The Library worked with the Library & Literacy Foundation for San Joaquin County and the Cultural Crossroads Coalition, comprised of representatives from The Links, Inc. - Stockton Chapter, Tracy African American Association and El Concilio, to apply for new funding to offer African American and Latino cultural programs. In January 2006, the partnership received a check in the amount of \$25,000 from the Comcast Foundation to accomplish that goal. Similarly the Library teamed with the Haggin Museum, the Community Partnerships for Families, and the Stockton City Manager's Office submitted an application to participate in the *Clio institute, Better Together: Creating Partnerships for Community Learning Program Conference* and was selected to attend the April 2006 training and receive resources to develop new community educational programs. The Library also expanded its participation on the city-wide action teams to increase Library awareness and develop new community partnerships.

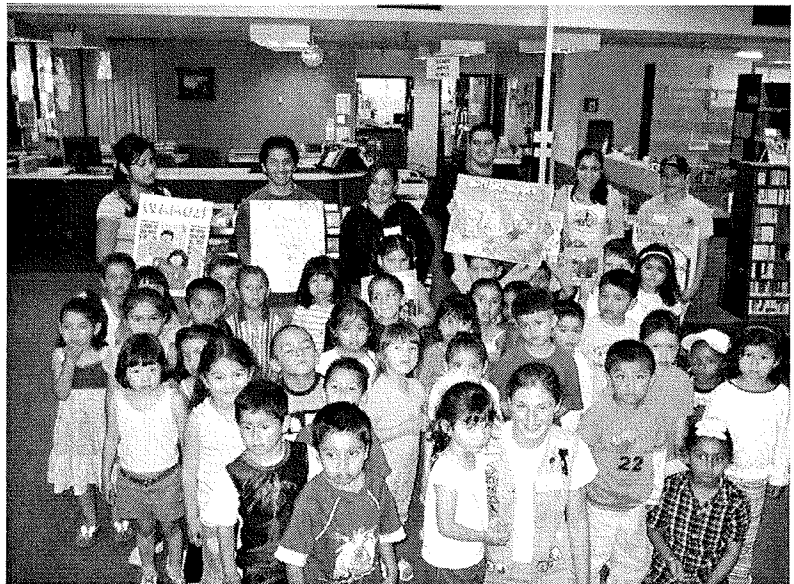


Facility developments included collaboration with the Manteca Unified School District in the construction of the new joint-use Weston Ranch Branch Library in Stockton. The Library also collaborated with the City of Ripon to remodel, furnish and move into the new larger site of the Ripon Branch Library.

In January, 2004, the Library submitted two applications to the State Library, Office of Construction, for a new regional library in Northeast Stockton, and a new (replacement) branch in Manteca. These applications were not selected, but remain eligible for the next round of funding from Proposition 81, which is pending passage by voters in June 2006. If

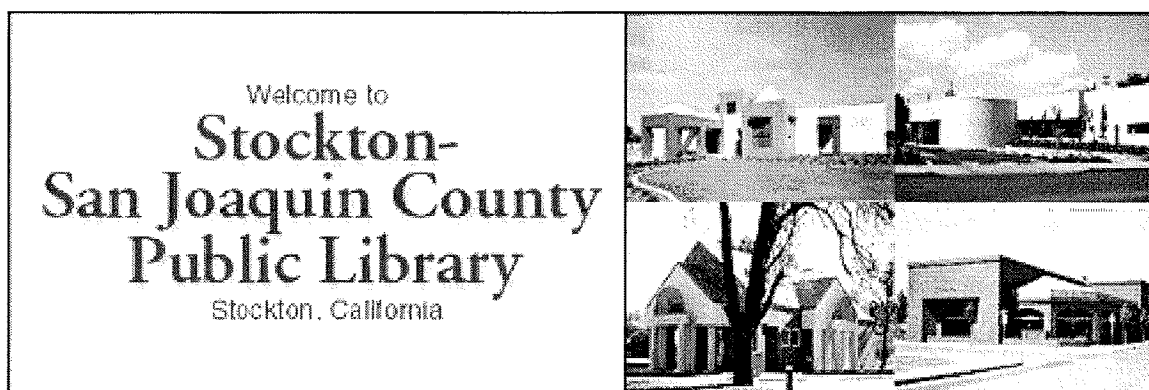
passed, the bond will provide \$600 million in funds to be matched with local money. The first \$300 million will be reserved for those projects previously submitted but not funded, including Stockton's two applications. The remaining \$300 million will fund a new cycle of applications. The Library intends to prepare preliminary designs and need assessments in Fiscal Year 2006-07 to file additional applications for construction of new library facilities.

The Library began to expand its vision to include a new emphasis in the areas of outreach, programs, and community relations offered to the 591,000 patrons served in San Joaquin County. To accomplish this vision, the Library has started planning an internal reorganization of department staff, budget, and resources which will be implemented in the 2006-07 Fiscal Year. Planning included the hiring of three consultants to assist in the development of the Library's new Strategic Plan, Facilities Master Plan, and Marketing and Public Relations Plan. The Library was excited to receive notification in October 2005 that two members of the Library Management staff were selected to represent the Library in the prestigious Urban Libraries Council (ULC) Executive Leadership Institute for 2006. The intensive 10-month program that started in December 2005, included assistance in the completion and implementation of the Library's Marketing and Public Relations Plan for promotion of all Library services to the diverse San Joaquin County community.



**BUDGET UNITS**Administration: 041-3510

The Library Department's Administration unit is responsible for establishing policies and goals; developing plans for library service delivery; evaluating library services and resources; adapting library services to community needs; preparing the department's budget and monitoring expenditures; and recruiting, selecting, training and counseling staff. Administrative support functions include payroll, accounting, purchasing/inventory; community outreach and public information, and delivery of mail and library materials throughout the City-County system.



Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$953,975	\$1,155,482	\$1,159,011	\$3,529	0%
Other Services	337,826	373,968	499,695	125,727	34%
Materials/Supplies	54,233	39,200	57,141	17,941	46%
Other Expenses	47,431	76,373	108,565	32,192	42%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,393,465</b>	<b>\$1,645,023</b>	<b>\$1,824,412</b>	<b>\$179,389</b>	<b>11%</b>
<b>Position Allocation</b>	<b>8</b>	<b>8</b>	<b>8</b>		

**2005-06 Unit Objectives**

1. Continue to coordinate with Manteca Unified School District the development and construction of the new Weston Ranch joint-use library branch upon notification of construction grant award. Plan for operational funding of the new building by September 2006.

**2005-06 Unit Accomplishments**

1. The Manteca Unified School District and the City of Stockton collaborated on the development, planning and construction of the new Weston Ranch joint-use library branch project. Negotiations for the library operating agreement are in progress. The new branch library, serving the Weston Ranch community and Southwest Stockton, is scheduled to open in Fall 2006.

**2005-06 Unit Objectives**

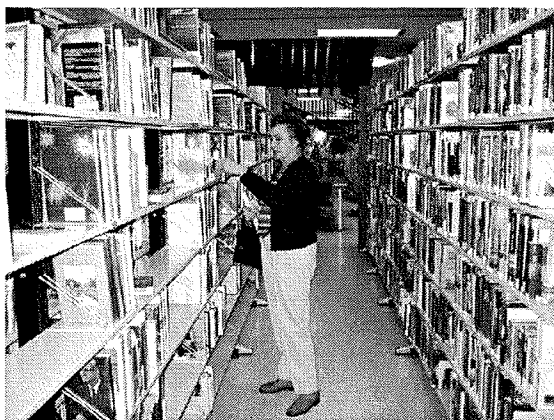
2. Continue to work with the City of Ripon and Friends of the Ripon Library to raise the needed funds for the remodel of the new facility by Fall 2006.
3. Update the Plan of Service for July 2006 - June 2009 with expanded public participation by June 2006.

**2005-06 Unit Accomplishments**

2. The City of Ripon and Friends of the Ripon Library have raised 80% of the \$400,000 goal to remodel, furnish, and equip the facility and expand the collection of library materials. The larger, renovated library is scheduled to open in Fall 2006.
3. On January 10, 2006 City Council approved release of Request For Proposal (RFP) for the development of a comprehensive Library Strategic Plan through 2025.

**2006-07 Unit Objectives**

1. Develop and complete Library Strategic Plan 2025, consistent with the City Council's goals and objectives, defining the Library's programs and services through community input by June 2007.
2. Complete and update the 1987 Library Facilities Master Plan that aligns with the Library's Strategic Plan by June 2007.
3. Develop a marketing and public relations plan that aligns with Library's Strategic Plan and addresses community outreach by December 2006.
4. Continue to attend community meetings and workshops relating to Proposition 81, the California Reading and Literacy Improvement and Public Library Construction and Renovation Bond Act of 2006 through June 2007.
5. Finalize an engineer and construction contract by January 2007 to replace the 42-year old cooling tower at the Chavez Central Library with energy-efficient, maintainable equipment.
6. Upgrade data cabling and electrical infrastructure at the Fair Oaks Branch Library to accommodate additional computers for improving IT services to the public by June 2007.
7. Begin construction by January 2007 to repair/replace ceiling beams at the Troke Branch Library for public and staff safety.
8. By December 2007, hire a consultant to provide planning and cost estimates, including preparation of potential application for Proposition 81 funds to construct new library facilities.

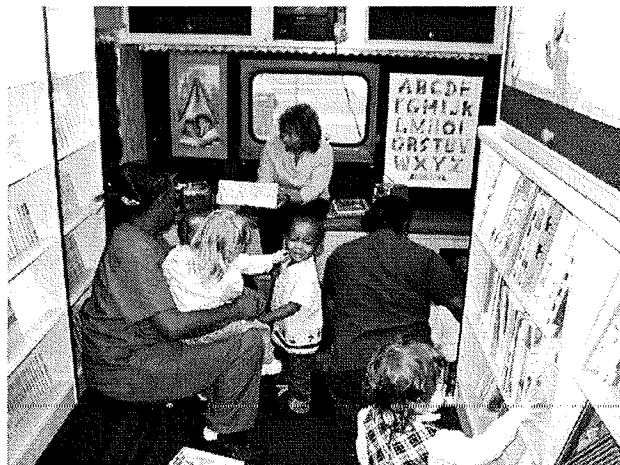




Public Services: 041-3520

The Library Department Public Services unit is comprised of staff at the Central Library, branch libraries, Bookmobile and literacy services, who provide direct service to the public.

Public Service staff evaluate and select library materials; provide on-site reference and readers' advisory; retrieve and reshelve books and materials; loan materials to the public; borrow materials from other libraries; manage patrons' accounts; teach individuals and groups how to use the Library and its computerized catalog to locate materials; assist and instruct the public on use of the Internet and other electronic resources; operate the literacy programs; and conduct on-site and outreach programs to acquaint people of all ages with the services offered by the Library.



Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$5,950,875	\$6,918,925	\$6,881,892	(\$37,033)	-1%
Other Services	714,405	616,413	792,380	175,967	29%
Materials/Supplies	752,467	1,031,298	800,000	(231,298)	-22%
Other Expenses	119	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$7,417,866</b>	<b>\$8,566,636</b>	<b>\$8,474,272</b>	<b>(\$92,364)</b>	<b>-1%</b>
<b>Position Allocation</b>	<b>80</b>	<b>78</b>	<b>80</b>		

**2005-06 Unit Objectives**

1. Provide a minimum of 500 book and literature-based programs per quarter for young children by June 2006.
2. By June 2006 develop and introduce to the public new Spanish-language pages to the Library's website.

**2005-06 Unit Accomplishments**

1. The Library met this objective of providing 500 children's literature based programs. All Library branch sites provided programs contributing to this objective throughout 2005-06.
2. Plans for the Spanish language web pages have been included in the Library's new marketing initiative. The new Spanish language web pages will be completed and introduced to the public by December 2006.

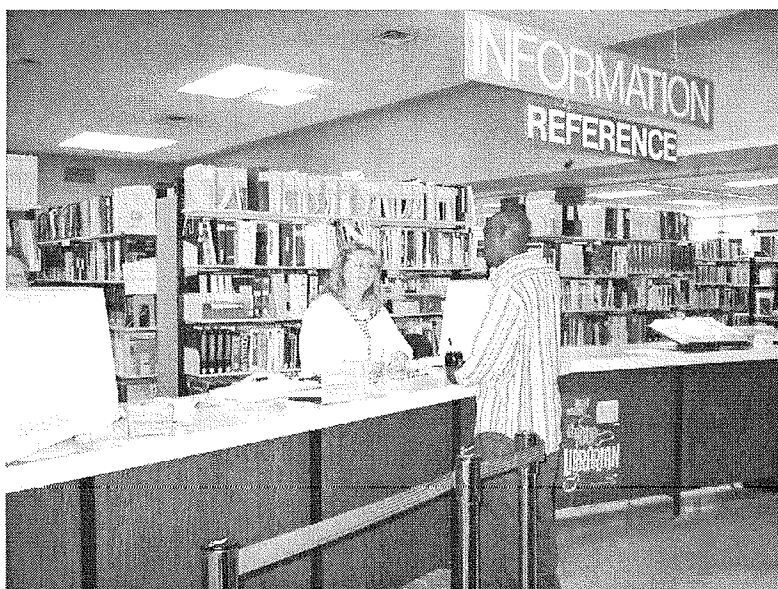
**2006-07 Unit Objectives**

1. Expand public service hours at the Angelou and Fair Oaks Branch Libraries to 35 hour per week and at the Troke Branch Library to 47 hours per week by Fall 2006.
2. Complete construction and open new branch facilities in Weston Ranch by Fall 2006 and Ripon by October 2006.
3. Maximize access of library resources by establishing two pilot homework collection satellite sites with Community Partnerships for Families of San Joaquin before June 2007.
4. Increase Summer Reading Program completions 44% (from 2,088 to 3,000 participants) by August 2006.
5. Establish teen advisory/ambassador groups at each of the Library's eleven branches and Chavez Central Library by June 2007.
6. Explore the feasibility of establishing literacy service centers through partnership with community organizations. Establish at least two pilot centers by June 2007.
7. Incorporate relevant, cultural, ethnic programming throughout the Library system by June 2007.
8. Expand Homework Center Grant funding an additional 50% by June 2007, giving more children and teens the opportunity to succeed in school.



Technical Services: 041-3530

The Library Department Technical Services unit purchases and organizes the Library's collection and creates and maintains catalogs and databases so the materials can be located and used quickly and easily by the public and by staff. Unit activities include ordering and purchasing materials; accounting for purchases; cataloging, classifying and processing all book and non-book materials for the Library; maintaining the computerized catalog and all subsystems of the integrated computer system, including local databases; and providing support for all personal computers, peripherals and software operated by staff.



Use of Funds	2004-05 Actual	2005-06 Appropriated	2006-07 Budget	Variance Amount	%
Employee Services	\$1,333,410	\$1,627,479	\$1,633,377	\$5,898	0%
Other Services	816,143	1,020,753	1,021,128	375	0%
Materials/Supplies	214,545	148,532	233,623	85,091	57%
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$2,364,098</b>	<b>\$2,796,764</b>	<b>\$2,888,128</b>	<b>\$91,364</b>	<b>3%</b>
<b>Position Allocation</b>	<b>17</b>	<b>19</b>	<b>19</b>		

**2005-06 Unit Objectives**

1. Expand service contracts with vendors to include multimedia materials, so that materials arrive fully shelf-ready and reach the level of 75-80% of all new materials arriving in Technical Services Section full shelf-ready, with all cataloging and processing completed by vendors by June 2006.

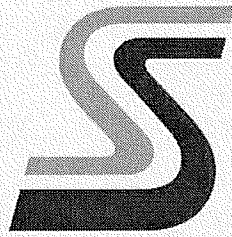
**2005-06 Unit Accomplishments**

1. Service contracts have been established so that approximately 85% of all purchased materials are pre-processed. The number of contracts with vendors increased 50% during Fiscal Year 2005-06, from 6 to 12.

**2006-07 Unit Objectives**

1. Update Library Technology Plan to be consistent with the Library's Strategic Plan 2025 by June 2007.
2. Complete installation of 54 computers provided through funding from the Bill & Melinda Gates Foundation by December 2006.
3. Provide wireless technology access for library customers at the Chavez Central Library by June 2007.





CITY OF STOCKTON



**PUBLIC FACILITY FEE ADMINISTRATION**



**PUBLIC FACILITY FEES ADMINISTRATION****999-9110**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$1,168,044	\$1,309,401	\$1,532,910	\$223,509	17%
Other Services	101,977	127,973	730,979	603,006	471%
Materials/Supplies	1,717	1,310	0	(1,310)	-100%
Other Expenses	704,010	812,299	42,081	(770,218)	-95%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,975,748</b>	<b>\$2,250,983</b>	<b>\$2,305,970</b>	<b>\$54,987</b>	<b>2%</b>

POSITION ALLOCATION

**FUNCTION**

September 1988, the City Council established public facilities fees, as authorized by AB 1600. The development fees were established to mitigate the need for expanded fire stations, libraries, police station, parkland development, streets, community centers, surface water supply and City Hall office space resulting from new development. A separate fund has been established for the administration, as well as for each area and function. These funds are listed on the following pages.

The Public Facility Fees Administration program is responsible for the analysis, accounting, budgeting, and monitoring of fees collected as defined in Stockton Municipal Code Sections 16-175, which imposed public facilities fees on new development.

The administration function includes: calculating fees, exemptions, credits, reimbursements, and revenue projections; preparing an annual financial report; fee collections; developing the Capital Improvement Program schedule for developer projects; addressing public inquiries; and updating fee schedules and lists of improvements.

The appropriation for these funds is incorporated in the Capital Improvement section of this document. The explanation of each of the Public Facility Fees Funds is as follows:

**Fund 900 through 904 - TRAFFIC SIGNAL IMPACT FEE**

The traffic signal impact fee provides for traffic signals as growth and development warrants and in compliance with the City's Traffic Signal Priority Rating List.

**Fund 910 through 917 - STREET IMPROVEMENTS IMPACT FEE**

The street improvements impact fee provides for a specific set of off-site nonadjacent traffic improvements necessary to accommodate the increase in traffic generated by new development.

**Fund 920 - COMMUNITY RECREATION CENTERS IMPACT FEE**

The community recreation centers impact fee provides for construction and/or expansion of community centers as required by growth.

**Fund 930 - CITY OFFICE SPACE IMPACT FEE**

The city office space impact fee provides for additional office space in order to maintain the present level of service as the City grows.

**Fund 940 - FIRE STATIONS IMPACT FEE**

The fire stations impact fee provides for new fire stations or relocation of existing fire stations as required by growth/new development.



**Fund 950 - LIBRARY IMPACT FEE**

The library impact fee provides for new libraries as required by growth/new development.

**Fund 960 - POLICE STATION IMPACT FEE**

The police station impact fee provides for new police stations, as well as the expansion of the police station as required by growth/new development.

**Fund 970 - PARKLAND, STREET TREES AND STREET SIGNS IMPACT FEES**

The parkland, street trees and street signs impact fees fund land acquisition for development of regional and neighborhood parks, and provides for necessary trees and street signs as new developments are established.

**Fund 980 through 985 - STREET LIGHT IN-LIEU FEE**

The street light in-lieu fee provides for proportionate cost of street light installation for subdivisions of four or less parcels and single lot development.

**Fund 990 - AIR QUALITY MITIGATION IMPACT FEE**

The air quality mitigation impact fee provides for the partial mitigation of adverse environmental effects and establishes a formalized process for air quality standards as required by growth and development.

**Fund 997 - HABITAT/OPEN SPACE CONSERVATION IMPACT FEE**

The habitat/open space conservation impact fee provides for the mitigation of wildlife habitat due to the decrease of agricultural and other habitat lands caused by urban growth.

**Fund 998 - INFRASTRUCTURE FINANCING DISTRICT 92-1**

The Infrastructure Financing District 92-1 is a mechanism for the deferral and financing of a portion of the public facility fees.

**Fund 999 - PUBLIC FACILITY FEES ADMINISTRATION**

Public Facility Fees Administration covers the cost of reviewing, analyzing and administering the Public Facility Fees Program.

**Fund 424 - WATER CONNECTION FEE**

The water connection fee provides for expansion of production and distribution facilities in the water utility as required by growth and development.

**Fund 434 - WASTEWATER CONNECTION FEE**

The wastewater connection fee provides for expansion of collection and treatment capacities in the wastewater utility as required by growth and development.

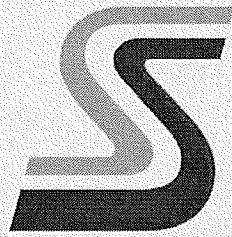
**Fund 687 - SURFACE WATER FEE**

The surface water fee pays the portion of the costs of the New Melones Water Conveyance Project that is attributable to new development. (Collected by the City and paid to Stockton East Water District.)

In addition to capital project funding as detailed in the Capital Improvement Program section of this document, the Police Station Impact Fee and the Water and Wastewater Connection Fee Funds also pay debt service for existing bonds. The amounts budgeted for fiscal year 2006-07 debt services are as follows:

Police Station Impact Fee Fund (960)	\$105,153
Water Connection Fee Fund (424-4261)	\$1,394,437
Wastewater Connection Fee Fund (434-4361)	\$3,680,755





CITY OF STOCKTON



RECREATION SERVICES



**RECREATION SERVICES****044-3600**

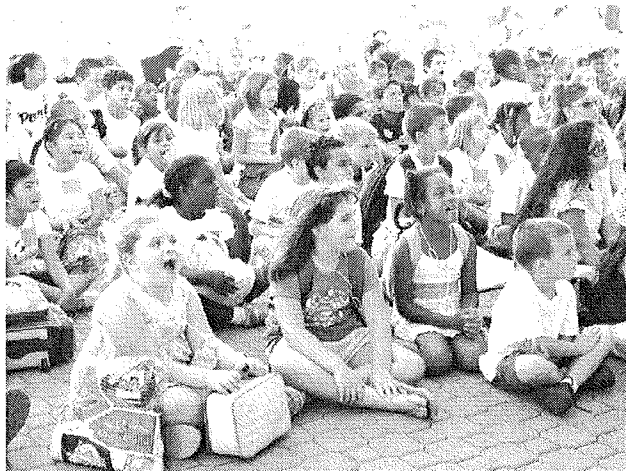
	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$4,665,760	\$5,043,171	\$5,340,546	\$297,375	6%
Other Services	3,041,579	7,287,664	9,705,535	2,417,871	33%
Materials/Supplies	562,222	489,637	503,417	13,780	3%
Other Expenses	19,467	40,322	40,877	555	1%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$8,289,028</b>	<b>\$12,860,794</b>	<b>\$15,590,375</b>	<b>\$2,729,581</b>	<b>21%</b>
<b>POSITION ALLOCATION</b>	<b>29</b>	<b>27</b>	<b>27</b>		

**MISSION STATEMENT**

The mission of Recreation Services is to plan, develop and provide leisure time program opportunities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, and also creative expression.

**FUNCTION**

Recreation Services plans, develops, programs and operates recreation facilities and programs. We serve age levels from kindergarten to senior citizens, and have programs and services for all, including handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and young adults.

**HIGHLIGHTS****Recreation and Youth Activities**

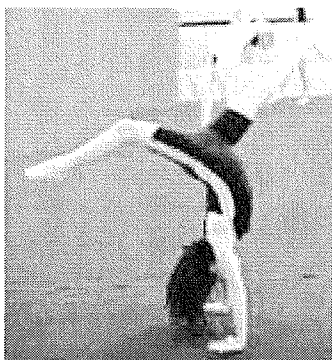
Parks and Recreation has developed several key partnerships in the community in order to increase recreation programming and facility availability, while addressing budget limitations. Memorandum of Understandings was entered into with the YMCA to operate McKinley Pool, and the Boys and Girls Club to operate Sousa Pool and the Gary and Janice Podesto IMPACT Teen Center.

Operation of the Oak Park Ice Arena was assumed by IFG in July 2005.

Stockton Parks and Recreation continues to operate a total of 55 after school programs throughout Stockton through agreements with Stockton Unified School District, Lodi Unified School District, Lincoln Unified School District and Manteca Unified School District. After school programs are also operated at Mary Graham Children's Shelter and Park Village Apartments.

Stockton's After School Program (ASP) partnership with Stockton Unified School District (SUSD) for a 21<sup>st</sup> Century Community Learning Center grant continued to provide free STEP Up after school programming at 19 SUSD school sites. SUSD provides tutoring in the program which emphasizes academic achievement; Parks and Recreation staffs the STEP Up sites and provides supervised

recreational activities. The city will receive approximately \$476,000 of the grant's \$1,850,950. The ASP received \$325,376 from the U.S. Department of Education through a Senate Appropriation to enhance ASP programming at 12 program sites. Grant funding for the three Youth Enrichment Services (YES) after school sites (Rio Calaveras, Adams, and San Joaquin Elementary) was renewed for the third time for another three years. The funding from the California After School Enrichment and Safety Grant increased by approximately \$50,000 during this cycle; the department will receive \$232,000.00 each year.



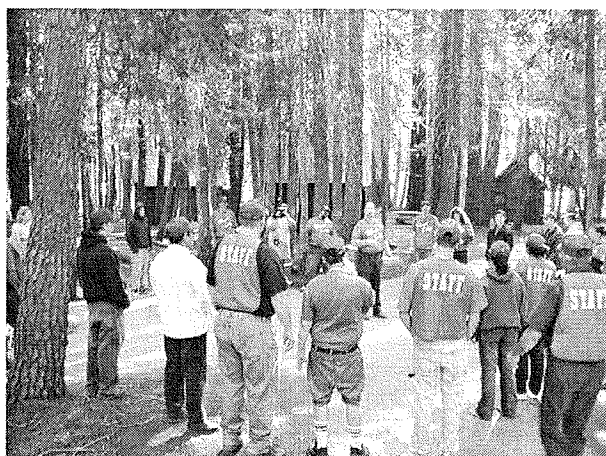
The Instructional Class program continued to provide a diverse spectrum of fitness, enrichment and hobby classes. Over six dozen classes are typically scheduled at any time, in arts and music, fitness, dance, sports, and education. Classes were held at 18 various locations throughout Stockton, as well as sites in Galt and Livermore. Over 5,000 registrations for instructional classes and Stockton Gymnastics brought attendance numbers to over 24,500 for the year. Stockton Gymnastics continued to offer popular classes for tots through Level 5 in USA Gymnastics Skills. The gymnastics program averages over 120 students each month, with nearly \$4,000 in monthly revenue.

Stribley, McKinley and Van Buskirk community centers remained hubs of their neighborhoods, providing after school programs, day camps, themed activities, and also special events for youth and participants of all ages throughout the year. Seifert Center was closed from August 2005 through early spring 2006 for renovations at the new Maxine Hong Kingston Middle School campus. From homework clubs to Recreation for All People (RAP) activities for people with disabilities, community centers continue to attract a wide variety of individuals and groups for facility rentals and activities for health, fitness and fun.

The Mobile Recreation Program visited 13 sites every week throughout summer 2005, serving over 1560 youth and parents with on-site games, arts and crafts and other activities. The program was provided at locations not served by recreation sites in close proximity. Summer Discovery day camp was offered at 8 sites for 10 weeks during the traditional summer break. Camp sites featured free breakfast and lunch for youth up to 18 years old every weekday, through the U.S. Department of Agriculture's Summer Food Program.

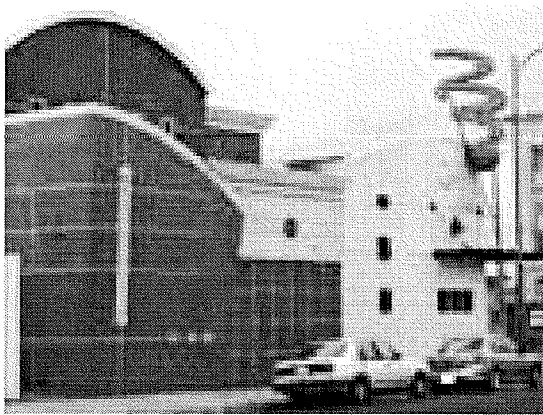
Silver Lake High Sierra Camp served 1,813 campers for a total of 7,327 camper nights during its 2005 season. Pre-winter maintenance in preparation for the 2006 season included replacing the lodge and bath house roofs, replacing partitions in the women's restroom and shower area and replacing lighting fixtures in the camp kitchen. Contracts are being negotiated for a Native American Camp and 4-H Camp at the beginning of the 2006 season.

A youth camp is scheduled for August 2005. Campers enjoy a variety of activities at Silver Lake, including hiking, swimming, canoeing, archery and other outdoor sports, nature photography and more.



### Teen Activities

The Youth Leadership Academy was re-designed in Fall 2005 into a format patterned after the Stockton Chamber of Commerce's Leadership Stockton. The 2005/06 academy consists of 25 AVID Program (Advancement Via Individual Determination) students from five schools in three area school districts. Each month, students are exposed to leaders in various industries to learn about different leadership skills and services available throughout the community. The teens go on tours, participate in question and answer sessions with quest speakers, and get involved with service projects at local non-profit organizations. Leadership topics and experiences have included local governments, health care, non-profit organizations, sports, justice and law enforcement, as well as state government.



Teen recreation leaders organized the City's first teen News Year's Eve dance at the IMPACT Teen Center. The event was a success with close to 150 teens in attendance. The inaugural event included a DJ, dancing, karaoke, video games, bowling, a bungee run and refreshments. Teens and recreation staff plan to build on this event and make it larger in December 2006 to provide a safe, fun environment for teens on New Year's Eve.

The sixth annual Mayor's City-wide Teen Conference was held at the Civic Auditorium in April 2006. Participants visited the new Podesto Impact Teen Center and took part in a variety of leadership activities.

The Youth Advisory Commission (YAC) served for its ninth year in 2005/2006, collaborating with teen and civic groups, providing input to the City Council on teen issues, and exploring opportunities to expand recreational activities for Stockton teens.

### Sports Programs

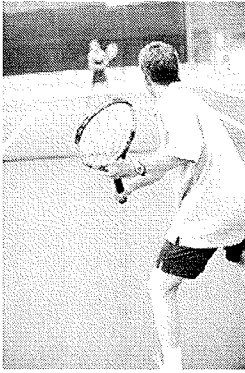
Youth sports programming has successfully extended personal invitations at the school level in order to build leagues through school team registration. Through this effort, the number of registrations for winter basketball for 2006 nearly quadrupled the number from last year.

Youth sports staff distributed a sports calendar for the entire school year to schools and organization, which has also increased participation.

Adult Sports programs showed moderate increases in team participation. The addition of a summer basketball league has been a popular addition to the adult sports schedule, allowing enthusiasts to play basketball year-round.



Parks and Recreation joined the Greater San Joaquin Amateur Softball Association in hosting the Men's "C" Fast Pitch National Tournament over five days in late August/early September 2005. Sixty-five teams from across the nation participated in games at Louis Park and the Regional Sports Complex.



The Parks and Recreation Department assumed management of the Oak Park Tennis Center in July 2005 and began the development of a city-wide tennis program. Programming at the Oak Park Tennis Center included group and private lessons, sanctioned tournament play, daily rentals and special events. Staff also worked on reaching out to youth through tennis programming in City parks and at after school programs. Youth tennis camps fostered tennis growth throughout the community. The tennis program partnered with the Person Centered Services (PCS) Adult Day Program for persons with disabilities on a new program allowing participants to fulfill the physical education component of their curriculum.

Neighborhood group tennis lessons were held at six parks during Summer 2005. In October, a U.S. Tennis Association (USTA) Coaches Clinic was provided for over two dozen after school recreation leaders. The clinic featured tennis basics and tennis instructor training. Participants at several after school sites are now enjoying tennis instruction with equipment donated by USTA.

### Special Events and Programs

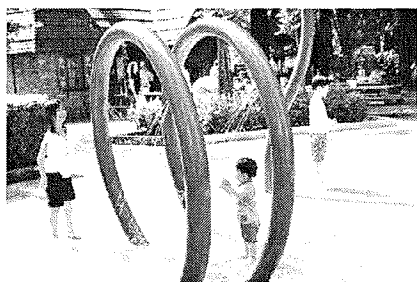
The local but nationally-acclaimed Stockton Asparagus Festival celebrated its 20th anniversary during the festival's second year in downtown Stockton. Record-breaking attendance was experienced on two of the three festival days. Other major special events that attracted visitors to the downtown area include WaterFest, Earth Day, Kid's Day, and Festival of Lights. The Concerts in the Park series, co-sponsored by the Stockton Musician's Association, continued to attract a loyal audience of up to 2,000-plus each week during the summer. Held at Victory Park in June and July, the concerts then rotated to three other City park locations in August. In collaboration with Haggin Museum staff, two Movie Nights in the Park at Victory Park drew several hundred viewers.



Outdoor holiday ice skating was featured from late November through mid-January at Ice on the Delta, at the Weber Point Event Center. The purchase of a synthetic skating surface provided a significant savings over the traditional ice operation. Skaters had mixed feelings about the synthetic surface; however, the facility was generally well-received. It is estimated the Ice on the Delta event drew approximately 40,000 visitors to downtown Stockton. On the final day of skating, Monday, January 16, over 4,000 youth and families attended the annual Children's Museum "Snow Storm" event at Weber Point.

Information on Parks and Recreation programs and events are featured in a magazine guide that is mailed to all Stockton households three times each year (February, June and October). Recreation activities are also featured on Channel 97's City-produced Stockton City News. Slides advertising recreational programming and events also run regularly on Channel 97 and SJTV, Comcast's community access channel. The department web site is regularly updated to include new programs (with registration information), facility rentals, sports programs and instructional classes. Department activities are regularly included in local newspapers, periodicals and on several online calendar and community sites, as well as included on the reader boards at the Auditorium and City Hall.

### Pixie Woods



Pixie Woods celebrated its 51<sup>st</sup> year of operation during 2005. Play areas within the park continue to be upgraded and refurbished. Continuing annual activities at Pixie Woods include school field trips and special group tours, Children and Youth Day, the Walter K. Banks, Sr. Annual Fishing Derby, Christmas in July and Halloween Party. The Pixie Woods Board of Directors has scheduled its annual Summer Sunset Wine Tasting fundraiser for an earlier summer date, June 16, 2006, to accommodate summer schedules and avoid competing events.

### Volunteer Activities

Groups and individuals provided numerous volunteer hours in recreation, Adopt-Our-City and community-wide special event programs. Fraternities and student groups from University of the Pacific have adopted several parks during the 2005-06 school year. Lowe's Home Improvement has provided staff volunteers for Fire Safety Fair and Snow Storm events at the Children's Museum, as well as providing clean-up in the Holman Road area throughout the year. Boy Scout Troop 12 adopted Panella Park for clean-up. Neighbors of Nelson Park officially adopted the area for safety lookouts and monitoring.

### Children's Museum

The Children's Museum of Stockton continues to attract visitors with new and refurbished exhibits and popular, free events including the Fire Fest public safety fair, Trick or Treat on Weber Street and Snow Storm, which



successfully moved to a larger area at Weber Point in January. Each event typically brings over 3,000 participants downtown; Snow Storm attracted over 4,000 this year. Children's Museum board members and staff continue to meet with exhibit sponsors to develop updated, comprehensive exhibits.

The grant-funded Delta Region Exhibit opened in Fall 2005 to rave reviews. In addition to the Congressional Award from the Institute of Museum and Library Sciences of \$98,500, the interactive Delta environment exhibit was supported by an additional \$13,000 from the Raymus Foundation, San Joaquin County United Way and Delta Rotary. The additional funding allowed for etching plates and lifecycle games to be purchased to compliment the large walk-through bass exhibit, Delta Lab and crawdad activity table. The Children's Museum continues to raise funds and accept non-profit grant funding to offset expenses.

### Aquatics

Oak and Victory Park pools served over 1,448 swimmers in three months during Summer 2005. McKinley Park Pool was operated by the YMCA in a collaborative effort to provide for YMCA programming needs and to reduce Parks and Recreation operational expenses. Sousa Pool continued to be operated by the Boys and Girls Club with Parks and Recreation supporting maintenance and chemical costs.

The Aquatics Division will furnish swim lessons at the Parkwood community pool for a second season. This provides an opportunity for the City to accommodate North Stockton residents not served with a municipal swimming facility. Nearly 100 swim classes scheduled at Parkwoods in 2006 will serve over 480 residents.



**FUNCTION**

The Recreation Special Revenue Fund organizes and implements all recreation programs. These include sports, aquatics, community center recreation programs, after school programs and summer camps, Pixie Woods, Children's Museum of Stockton, and Silver Lake Camp, instructional classes, teen and senior programs. This unit is also responsible for the operation and maintenance of recreation facilities, including swimming pools, community centers, Silver Lake Camp, Children's Museum of Stockton, Oak Park Tennis Center, and Pixie Woods. These facilities and programs provide a wide variety of recreational opportunities that are designed to serve the needs of all ages and segments of the community.

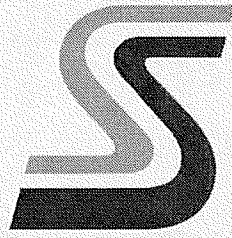
**2005-06 Unit Objectives****2005-06 Unit Accomplishments**

- |   |   |
|---|---|
| 1. Establish a Youth Sports Scholarship Program by September 2005 to assist eligible youth with 50% of registration fees.   | 1. The scholarship program was expanded to include all youth recreation programs. Over \$800 in assistance was provided in 2005.  |
| 2. Create a city-wide tennis program by June 2005 to include lessons, leagues, tournaments and a tennis team.   | 2. City-wide tennis program continues to grow since Parks and Recreation assumed management of the Oak Park Tennis Complex in July 2005.  |
| 3. Expand operations at Weston Ranch High School pool by July 2005 to include swim lessons, junior lifeguard program, a second city swim team and additional public recreational swim sessions. | 3. The Aquatics program successfully provided swim lessons to over 330 participants at Weston Ranch. Insufficient staffing levels precluded the implementation of a junior lifeguard program and a second city swim team. |
| 4. Partner with Stockton Unified School District to convert ten existing after school sites into 21st Century Community Learning Center STEP Up sites by September 2005.                        | 4. This conversion did not occur due to lack of additional grant funding from the State of California. The sites continue to operate as City of Stockton After school programs.   |

**2006-07 Unit Objectives**

1. Through established partnerships with the school districts, open two unique recreation centers; McNair Community Center (Lodi Unified) and Weston Ranch Community Center (Manteca Unified). Work with school districts to offer programs and events which will enhance curriculum and school district goals and provide a safe place for teens to participate in positive activities by January, 2007.
2. Establish criteria allowing for use of synthetic ice surface at other events coordinated by City staff; i.e., Asparagus Festival, Waterfest, etc., by December 2006.
3. Establish new programs to be introduced to improve Adventure and Sports Camp to be offered during the summer months (2006).
4. Continue to partner with school districts to offer after school programs and seek additional funding sources to expand and enhance existing programs by March 2007.
5. Develop instructional classes and fee structure for Oak Park Tennis Center as well as improve inventory to increase revenues by December 2006.





CITY OF STOCKTON



**SAFE NEIGHBORHOODS—MEASURE W**



	2004-05 ACTUAL	2005-06 ADJUSTED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$1,455,075	\$5,772,603	\$8,704,567	\$2,931,964	51%
Other Services	57,878	399,202	700,301	301,099	75%
Materials/Supplies	33,340	259,700	146,650	(113,050)	-44%
Other Expenses	381,592	1,017,724	168,000	(849,724)	-83%
Capital Outlay	0	651,100	0	(651,100)	-100%
TOTAL BUDGET	\$1,927,885	\$8,100,329	\$9,719,518	\$1,619,189	20%
POSITION ALLOCATION	-	43	67		

### **MISSION STATEMENT**

Provide increased police and fire protection services in the City of Stockton using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

### **FUNCTION**

This mission will be accomplished by:

- Implementing strategies to prevent/reduce gang and drug related crime.
- Expanding community policing in Stockton schools, parks and neighborhoods.
- Providing additional police officers and firefighters to improve response to calls-for-service.
- Improving police and firefighter training.



### **HIGHLIGHTS**

As of June 2006, the Fire Department has funded 25 new firefighting positions with Measure W.

Land for a new fire station in northwest Stockton has been designated. The Fire Department is currently in the planning and engineering process for its construction, which is expected to open sometime in 2007. Personnel for the new northeast firehouse will be funded by Measure W.

The Police Department has hired 22 Police Officers with Measure W funding. The Police Department will continue to hire ahead of schedule until all 40 sworn positions authorized by Measure W are filled.

Twelve new patrol vehicles have been purchased and another 14 have been ordered in fiscal year 2005-06 using Measure W Funds. The Police Department plans to purchase another five marked patrol vehicles in fiscal year 2006-07 to complete the vehicle purchase plan for Measure W.

Police Department:**2005-06 Unit Objectives**

1. Hire 10 new police officers to begin staffing the seventh community policing district by January 2006.
2. Add two new juvenile crime investigators to the Investigations Division by December 2005, to investigate crimes committed by juveniles, including gang/drug related crimes.

**2005-06 Unit Accomplishments**

1. As of December 2005, the Police Department has hired 22 new Police Officers under Measure W.
2. Two Investigators have been assigned to a new Juvenile Investigation Team to investigate juvenile crime.

**2006-07 Unit Objectives**

1. By June of 2007, complete hiring of all 40 sworn Police Officers approved under Measure W.
2. By June of 2007, complete the purchase and outfitting of all 31 marked patrol vehicles authorized under Measure W.

Fire Department:**2005-06 Unit Objectives**

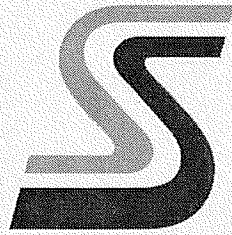
1. Hire a Firefighter/Engineer to work in the Division of Training in July of 2005, to provide ongoing driver's training for the Fire Department, as well as assist with mandatory training.
2. Begin engineering of new firehouse in northwest Stockton by September of 2005.

**2005-06 Unit Accomplishments**

1. A Firefighter/Engineer was hired to work in the Division of Training in June 2006.
2. The engineering of the new firehouse located in northwest Stockton began in September 2005.

**2006-07 Unit Objectives**

1. Fire Department will staff the new northwest firehouse with Measure W funded personnel by the estimated June 2007 completion date.



# CITY OF STOCKTON



**SOLID WASTE/RECYCLING**





**SOLID WASTE AND RECYCLING****047-3080**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$439,207	\$599,961	\$828,495	\$228,534	38%
Other Services	321,103	406,191	118,968	(287,223)	-71%
Materials/Supplies	4,099	9,495	11,295	1,800	19%
Other Expenses	36,664	47,719	32,936	(14,783)	-31%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$801,073</b>	<b>\$1,063,366</b>	<b>\$991,694</b>	<b>(\$71,672)</b>	<b>-7%</b>
<hr/>					
POSITION ALLOCATION	2	2	6		

**FUNCTION**

The Public Works, Solid Waste and Recycling Division provides:

- Garbage, recycling and green/food waste collection to 67,000 residences, 17,000 multi-family dwellings, and 5,000 businesses. The services are provided through two exclusive residential and commercial franchisees (Allied Waste/Sunrise Sanitation and Waste Management/Stockton Scavengers), one non-exclusive commercial and industrial collection contractor (Commercial Salvage), one non-exclusive industrial collection contractor (California Waste Recovery Systems), and two non-exclusive industrial collection permittees (Allied Waste/Delta Container and Waste Management, Inc.).



- City-wide street sweeping through Contract Sweeping Co. (franchise subcontractor)
- Management of AB939-mandated waste reduction and recycling programs.
- Funds for the Alternative Work Program (AWP) illegal dumping cleanup program.

**HIGHLIGHTS****AB 939**

In March 2005, the California Integrated Waste Management Board (Board) granted the City a time extension until the end of 2005 to meet the 50% recycling mandate. To fulfill this mandate, Staff focused on monitoring and enforcing the recycling requirements in the garbage collection franchises and contracts, and also the municipal code. Although the Board has not approved a City recycling rate for 2004, preliminary 2004 data shows that the City will be very close to 50% (2005 data is not yet available)..

New Garbage Recycling and Green Waste Services

Customer service and AB 939 compliance hinge on the effectiveness of the City in monitoring and enforcing its garbage collection franchises and contracts and municipal code requirements. In 2005-06, sufficient staffing to accomplish this task remained a key, unresolved issue. Therefore, the Division's number one objective for 2006-07 will be the same as that for 2005-06, to obtain the staff resources necessary to effectively monitor and enforce collector contract compliance.

**2005-06 Unit Objectives**

1. Obtain resources to effectively monitor and enforce contract compliance and develop means for tracking contractor compliance with customer service standards, operations standards, waste diversion requirements, and reporting requirements by November 2005.
2. Achieve a 57% recycling rate for 2005 by December 2005.

**2005-06 Unit Accomplishments**

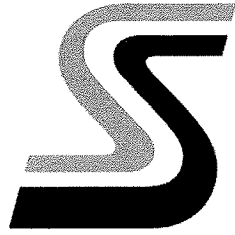
1. Insufficient resources to effectively monitor and enforce the \$400 million garbage franchises remained an unresolved issue in 2005-06. Work began on developing a "contract monitoring tool" (a detailed computer spreadsheet) in December 2005. When completed, the "tool" will help staff better track the dozens of customer service, recycling, and reporting requirements in the two garbage franchises, as well as the two other collection contracts the Division is responsible for managing.
2. The California Integrated Waste Management has not yet determined the City's final recycling rate for 2005. Preliminary 2005 waste disposal data indicate that City's recycling rate will be close to 50%.

**2006-07 Objectives**

1. Obtain adequate staffing to effectively monitor and enforce collector contract compliance by June 2007
2. Achieve a 50% or above citywide recycling rate as mandated by State law by June 2007.







CITY OF STOCKTON

BUDGETS

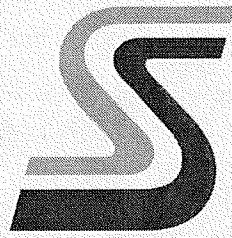


**DISTRICT FUND BUDGETS**

## ***DISTRICT FUND BUDGETS***

District Funds provide governmental services through revenue from separate special districts. Common examples include lighting, maintenance, parking, infrastructure, and construction bond debt repayment districts.

A special type of district fund is a Mello-Roos District, which is used by developers to finance bonds for infrastructure improvements in a new development. These bonds are repaid by an assessment on the district property owners. The City may charge an administration fee, and has no obligation for the debt.



CITY OF STOCKTON



**ASSESSMENT DISTRICTS**



**FUNCTION**

The City and the Stockton Public Financing Authority (Authority) have eighteen 1915 Act Assessment Districts, plus one account for administration. Administration, which includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, and delinquency management, continues as long as bonds are outstanding. Special assessments are levied on the property within the district boundaries to generate income for the payment of principal and interest on the established debt. The bonds are not a debt of the City or the Authority. The number of active districts may vary from year-to-year as districts mature and new ones are formed. The following table provides debt service information for the payment of principal and interest on the subject bonds.

Fund 701	Administration	\$ 401,327
Fund 772	The Landing Reassessment - 82-1S / 212	10,050
Fund 773	Weber/Sperry Ranches - 88-1AR / 232	759,645
Fund 778	Spanos Park Reassessment - 91-1R / 218	377,799
Fund 779	Stockton Airport Business Park Ph III - 84-14C / 219	41,600
Fund 781	Stockton Airport Business Park Reassmt 84-1D/ 229	682,483
Fund 782	Arch Road Industrial Park Reassmt - 84-2R / 231	381,670
Fund 783	Western Pacific Industrial Park - 81-1RR / 223	428,769
Fund 784	Blossom Ranch - 93-1 / 224	181,770
Fund 785	Stockton Airport Reassmt 84-1ER / 230	203,989
Fund 786	La Morada - 96-04 / 227	122,380
Fund 788	West Eighth Street Reassmt - 90-5RR	833,001
Fund 789	Morada Ranch Assessment - 2000-01/229	568,966
Fund 790	2001 Combined Refunding	233,418
Fund 791	Morada North Assessment District	329,943
Fund 792	Waterford Estates East Assessment District	300,553
Fund 793	Mosher Assessment District	1,350,666
Fund 794	Waterford Estates Phase II East Assessment District	229,496
Fund 795	March Ln/Holman Rd Assessment District 2003-01	213,350
	<b>TOTAL DEBT SERVICE &amp; ADMINISTRATION</b>	<b>\$ 7,650,875</b>

**1915 ACT ASSESSMENT DISTRICTS****818-832****FUNCTION**

The City of Stockton has six 1915 Act Assessment District infrastructure improvement projects under construction.

Fund 818	Spanos Park Assessment – 91-1R / 218	\$ 921,923
Fund 829	Morada Ranch Assessment – 2000-01/229	306,461
Fund 831	Morada North Assessment District	753,616
Fund 832	Waterford Estates East Assessment District	1,442,129
Fund 833	Mosher Assessment District	2,483,625
Fund 834	Waterford Estates East Phase II Assessment District	892,645
	<b>TOTAL CONSTRUCTION</b>	<b>\$ 6,800,399</b>

**FUNCTION**

The City and the Stockton Public Financing Authority (Authority) have nine Mello-Roos Community Facilities Districts, plus one account for administration. Administration, which includes the annual levy process, various reporting requirements imposed on bond issuers by regulatory agencies, and delinquency management, continues as long as bonds are outstanding. Special assessments are levied on the property within the district boundaries to generate income for the payment of principal and interest on the established debt. The bonds are not a debt of the City or the Authority. The number of active districts may vary from year-to-year as districts mature and new ones are formed. The following table provides debt service information for the payment of principal and interest on the subject bonds.

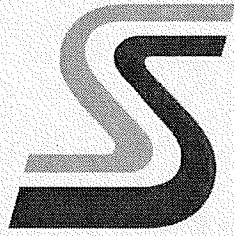
Fund 250	Administration	\$ 605,790
Fund 251	Weston Ranch Community Facilities District No. 1	3,515,580
Fund 252	Brookside Estates Community Facilities District 90-2	3,353,069
Fund 253	South Stockton Sewer Community Facilities District 90-1	779,488
Fund 254	Spanos Park Community Facilities District 90-4	1,530,670
Fund 257	Camera Estates Community Facilities District No. 2003-1 Series 2003	231,498
Fund 259	Developer Fee Financing Community Facilities District 96-01 Series A	266,075
Fund 260	Developer Fee Financing Community Facilities District 96-01 Series B	402,270
Fund 262	Spanos Park West Community Facilities District	1,582,228
	<b>TOTAL DEBT SERVICE &amp; ADMINISTRATION</b>	<b>\$ 12,266,668</b>

**FUNCTION**

The City of Stockton and the Stockton Public Financing Authority currently have four Mello-Roos Districts in the final phases of construction.

Fund 351	Weston Ranch Community Facilities District No. 1	\$ 879,624
Fund 359	Developer Fee Community Facilities District 96-1 Series A	306,638
Fund 360	Developer Fee Community Facilities District 96-1 Series B	644,153
Fund 362	Spanos Park West Community Facilities District	1,458,880
	<b>TOTAL CONSTRUCTION</b>	<b>\$ 3,289,295</b>





CITY OF STOCKTON



**CENTRAL PARKING DISTRICT**



**CENTRAL PARKING DISTRICT****Funds 416, 417**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$945,180	\$1,341,813	\$1,350,084	\$8,271	1%
Other Services	545,323	587,553	546,715	(40,838)	-7%
Materials/Supplies	57,207	62,000	66,930	4,930	8%
Other Expenses	185,135	1,556,921	188,176	(1,368,745)	-88%
Capital Outlay	386,523	60,000	1,190,439	1,130,439	1884%
<b>TOTAL BUDGET</b>	<b>\$2,119,368</b>	<b>\$3,608,287</b>	<b>\$3,342,344</b>	<b>(\$265,943)</b>	<b>-7%</b>

**POSITION ALLOCATION**

2

4

4

Central Parking Construction Reserve Fund (417) added in FY 2006-07

**MISSION STATEMENT**

The Central Parking District is operated by an Advisory Board appointed by the City Council and submits its budget to the City Council for approval. Sources of income include ad valorem assessments on all property located within the District, charges for monthly and hourly parking privileges and other income that includes a contract agreement to manage the County parking structure.



The District is completely self-sustaining within the framework of the revenue structure noted above. It is not a part of the operating budget of the City of Stockton; however, it is included in the budget document to comply with provisions of the ordinance of issue that authorized district formation.

**2005-06 Unit Objectives**

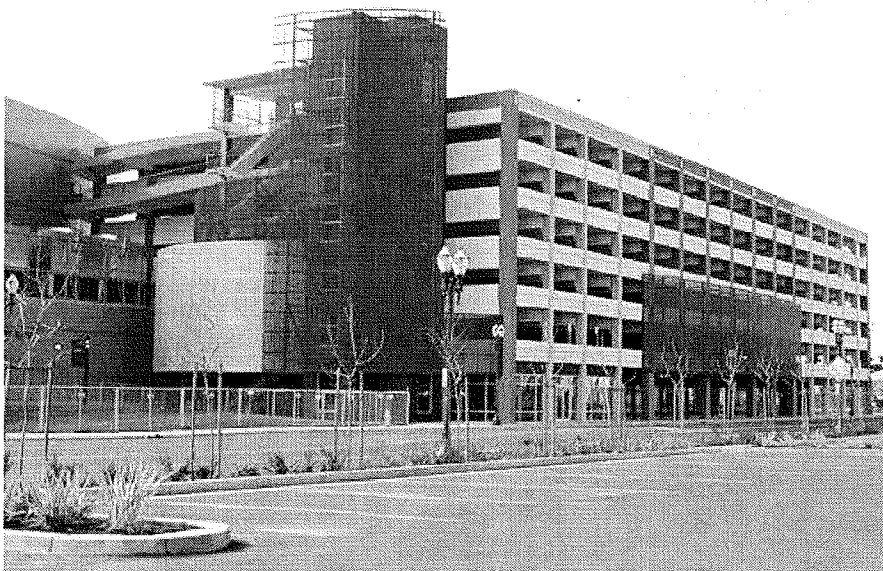
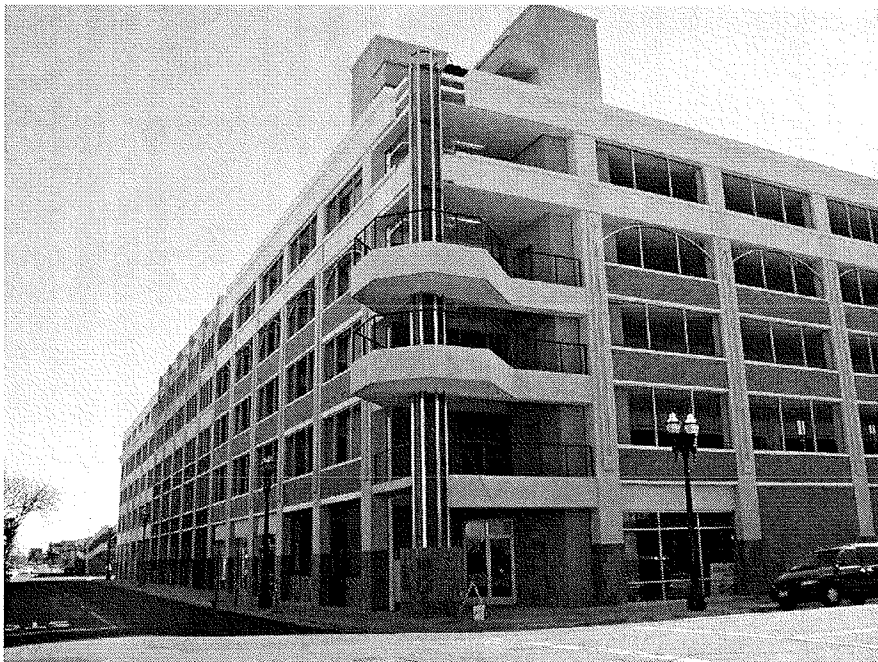
1. Begin the operation of the Arena parking structure and Edmund S. "Ed" Coy parking structure by Winter 2006.
2. Complete and issue a Request for Proposals for the purchase and installation of automated operation equipment for various downtown parking venues by December 2005.
3. Annex all remaining parcels within the Central Parking Benefit Assessment District into the current Community Facilities District by June 2006.

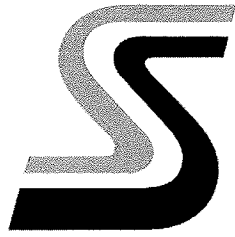
**2005-06 Unit Accomplishments**

1. Both the Arena and the Edmund S. "Ed" Coy parking structures opened in December 2005.
2. Completed for new parking structures as a pilot program. A Request for Proposals (RFP) will be completed during 2006-07 for remaining facilities.
3. Completed December 2005.

**2006-07 Objectives**

1. Complete tenant improvements to the Coy garage, including new Central Parking District Office by December 2006.
2. Complete automated operation equipment pilot and issue a Request for Proposals to upgrade remaining garages by May 2007.
3. Conduct an assessment of all parking lots and garages for modifications to signage, staffing, automation and maintenance issues by June 2007.





CITY OF STOCKTON



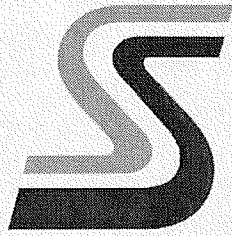
**INTERNAL SERVICE FUND BUDGETS**

## ***INTERNAL SERVICE FUND BUDGETS***

Internal Service Funds provide centralized goods and services to agencies and operating departments of the City, and to other government units on a cost reimbursement basis. City departments and agencies pay into the fund for their share of the costs.

Internal Service Funds include Equipment Funds (General Equipment, Fleet and Telecommunications), Insurance Funds (Compensated Absences, Health, Long Term Disability/Life Insurance, Retirement Benefits, Risk Management, Unemployment and Workers' Compensation), Information Technology (Information Technology Services and Radio) and Service Funds (Duplicating).

The budgets in this section detail the budget, personnel, mission, highlights, prior year objectives and accomplishments, and budget year objectives for Internal Service Fund budgets.



CITY OF STOCKTON



**EQUIPMENT FUNDS**







**EQUIPMENT****505-5400**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$119,011	\$139,704	\$140,832	\$1,128	1%
Other Services	218,755	336,901	251,680	(85,221)	-25%
Materials/Supplies	215	6,000	6,000	0	0%
Other Expenses	0	0	0	0	
Capital Outlay	56,710	564,515	678,338	113,823	20%
<b>TOTAL BUDGET</b>	<b>\$394,691</b>	<b>\$1,047,120</b>	<b>\$1,076,850</b>	<b>\$29,730</b>	<b>3%</b>
<hr/>					
POSITION ALLOCATION	-	-	-		

**FUNCTION**

The Equipment Internal Service Fund is administered through the Administrative Services Purchasing Unit. The Internal Service Fund provides the following services:

- Maintenance, repair and replacement of fund equipment.
- Assists departments in major and minor equipment acquisitions.
- Determines future equipment requirements.
- Manages all internal service fund equipment invoices, so that payments can be summarized, consolidated and processed more efficiently.
- Single point of contact for incumbent and prospective vendor representatives to ensure questions and/or problems are addressed expeditiously.

**2005-06 Unit Objectives**

1. Provide digital imaging, copying, and printing solutions to all other City departments after completion of the City-wide data rewiring by June 2006.

**2005-06 Unit Accomplishments**

1. The digital imaging pilot program was completed in September 2005. Full implementation was completed June 2006.

**2006-07 Unit Objectives**

1. Coordinate with Information Technology in completing selected vendor needs assessments and implementing the digital imaging, copying and printing solution for all departments by June 2007.
2. Analyze city-wide equipment requirements for 2007-2008 through 2009-2010 and prepare a report identifying specific replacement equipment and funding needs by October 2006.

**FLEET****501-5000**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$3,030,182	\$3,566,158	\$3,629,292	\$63,134	2%
Other Services	854,871	1,041,878	957,656	(84,222)	-8%
Materials/Supplies	2,402,605	2,269,058	2,806,219	537,161	24%
Other Expenses	(87,980)	13,158	12,068	(1,090)	-8%
Capital Outlay	2,580,588	2,774,493	1,317,161	(1,457,332)	-53%
<b>TOTAL BUDGET</b>	<b>\$8,780,266</b>	<b>\$9,664,745</b>	<b>\$8,722,396</b>	<b>(\$942,349)</b>	<b>-10%</b>
<b>POSITION ALLOCATION</b>	<b>31</b>	<b>31</b>	<b>31</b>		

**MISSION STATEMENT**

Fleet's mission is to efficiently provide operating departments with safe, reliable vehicles and equipment at the most reasonable cost; ensure compliance with prevailing laws and regulations relating to Fleet and fueling station activities; and provide commercial license training to City employees.

**HIGHLIGHTS**

The Fleet Section continues to provide vehicle and equipment maintenance services to operating departments, manage Gasboy fuel management systems at Fire Station locations, monitor Fuel storage requirements and evaluate alternate fuels programs.

**2005-06 Unit Objectives**

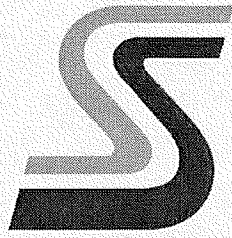
1. Replace standard diesel fuel with low sulfur diesel by January 2006.
2. Install 5 Catalytic Converters, to meet Air District requirements for 1988 through 2002 year model diesel powered trucks, by June 2006.
3. Purchase 3 Super Ultra Low Emission and Partial Zero Emission vehicles and utilize available grant funding to offset the cost of these purchases by June 2006.

**2005-06 Unit Accomplishments**

1. Ultra Low Sulfur diesel fuel was made available at the Corp Yard fuel station since September 2005.
2. Retrofitted five diesel powered trucks with catalytic converters to meet California Air Resources Board requirements by June 2006 deadline.
3. Three Hybrid sedans were ordered in Spring of 2006. Grant funding was used to offset the purchase costs of the Hybrid sedans.

**2006-07 Unit Objectives**

1. Continue Catalytic Converter installation on five diesel powered trucks to meet California Air Resources Board mandated diesel particulate matter reduction by June 2006.
2. Utilize Ultra Low Sulfur Diesel fuel at remaining City owned diesel fueling sites by December of 2006.



# CITY OF STOCKTON



**INSURANCE FUNDS**



**COMPENSATED ABSENCES****562-5960**

	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$2,221,342	\$3,730,332	\$3,700,000	(\$30,332)	-1%
Other Services	0	0	0	0	
Materials/Supplies	0	0	0	0	
Other Expenses	0	0	3,528,016	3,528,016	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,221,342	\$3,730,332	\$7,228,016	\$3,497,684	94%

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POSITION ALLOCATION	-	-	-		
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**FUNCTION**

The Compensated Absence Internal Service Fund was established in 2002-03 to manage City employee separation pay costs. When an employee resigns or retires, accumulated sick leave and vacation is paid from this fund. The fund is a tool that provides budget stability through centralization of the expense.



**HEALTH BENEFITS****552-5500**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$353,678	\$522,921	\$788,931	\$266,010	51%
Other Services	24,511,225	25,370,326	\$25,819,767	449,441	2%
Materials/Supplies	1,307	8,180	\$8,600	420	5%
Other Expenses	3,175	1,632,326	\$406,178	(1,226,148)	-75%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$24,869,385</b>	<b>\$27,533,753</b>	<b>\$27,023,476</b>	<b>(\$510,277)</b>	<b>-2%</b>
<b>POSITION ALLOCATION</b>	<b>2</b>	<b>2</b>	<b>3</b>		

**FUNCTION**

The Health Benefits Internal Service Fund, which is managed by the Human Resources Department, consists of medical, dental and vision care benefit plans. The fund exists to provide a comprehensive health benefit package to City employees in a cost-effective manner. Responsibilities include:

- Providing orientation, enrollment, record keeping, monthly reporting, problem resolution and administration of employee health benefit plans
- Monitoring insurance providers and third party administrators of self-funded employee benefit plans to assure timely and accurate claim processing
- Analyzing benefit plans for appropriateness, studying cost trends and developing cost management recommendations

**2005-06 Unit Objectives**

1. Implementation of Health Savings Account which will reduce out-of-pocket expenses for employees before June 2006.

**2005-06 Unit Accomplishments**

1. The Section 125/Cafeteria Plan was implemented by June 30, 2006. The Plan will reduce payroll taxes paid by the City and allow employees to buy enhanced benefits with pre-tax dollars.

**2006-07 Unit Objectives**

1. Research the feasibility of implementing an Advice Nurse telephone line for employees and their dependents covered under the City's health benefit plan by June 2007.
2. Review and update the City's health plan to current standards in the health care industry, including new medical technology and treatments, by June 2007.



**LONG-TERM DISABILITY/LIFE INSURANCE****557-5900**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$0	\$0	\$0	\$0	
Other Services	1,106,942	1,200,000	1,200,000	0	0%
Materials/Supplies	0	0	0	0	
Other Expenses	0	587,719	1,312,141	724,422	123%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$1,106,942</b>	<b>\$1,787,719</b>	<b>\$2,512,141</b>	<b>\$724,422</b>	<b>41%</b>
POSITION ALLOCATION	-	-	-		

**FUNCTION**

This internal service fund provides a long-term disability plan and life insurance plan to full-time employees whose bargaining unit Memorandum of Understanding offers those benefits. Once an employee meets eligibility criteria, Long-Term Disability pays up to two-thirds salary for a period of time. Life Insurance amounts vary depending on the bargaining unit.

**2005-06 Unit Objectives**

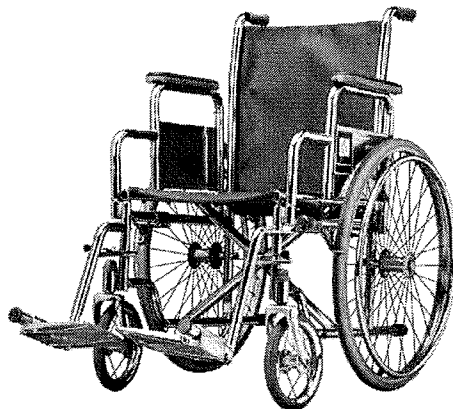
1. Conduct a feasibility study for the option identified to determine if a change in the benefit would result in cost savings for the City before June 30, 2006.

**2005-06 Unit Accomplishment**

1. A feasibility study was completed by June 30, 2006 to determine a variety of cost savings options.

**2006-07 Unit Objectives**

1. Research the feasibility of combining Long Term Disability/Life Insurance Internal Service Fund with the Health Benefit Internal Service Fund by June 2007.



**RETIREMENT BENEFITS****561-5950**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$140,243	\$173,386	\$162,266	(\$11,120)	-6%
Other Services	2,644	3,220	3,098	(122)	-4%
Materials/Supplies	0	0	0	0	
Other Expenses	30,306,120	37,205,200	39,650,650	2,445,450	7%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$30,449,007</b>	<b>\$37,381,806</b>	<b>\$39,816,014</b>	<b>\$2,434,208</b>	<b>7%</b>
<hr/>					
POSITION ALLOCATION	-	-	-		

**FUNCTION**

The Retirement Benefits Internal Service Fund manages the City payments made into the Public Employee Retirement System (PERS) and provides a tool to stabilize the increases and decreases of rates charged the City by PERS.

**2005-06 Unit Objectives**

1. Research retirement options to ensure that the City is providing a cost-effective and quality benefit to employees by June 2006.

**2005-06 Unit Accomplishment**

1. Retirement options were explored by June 2006. The current programs are the most cost-effective for the City at this time.

**2006-07 Unit Objectives**

1. Research ways to stabilize the annual retirement costs paid to PERS by June 2007.





## RISK MANAGEMENT

541-5700

	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$861,589	\$998,896	1,300,287	\$301,391	30%
Other Services	2,023,934	3,111,148	4,040,118	928,970	30%
Materials/Supplies	8,606	9,500	24,050	14,550	153%
Other Expenses	2,072	1,304,932	825,692	(479,240)	-37%
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$2,896,201	\$5,424,476	\$6,190,147	\$765,671	14%

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POSITION ALLOCATION	1	1	2		
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### **FUNCTION**

The Administrative Services Department administers the Risk Management Internal Service Fund, which is responsible for the general liability insurance program. The City is "self-insured" and participates in a pool with approximately 22 other cities and public entities to manage and respond to liability claims in excess of the City's retained coverage limits. Administrative Services is responsible for the financial and risk management functions of the program. The City Attorney's Office is responsible for handling the liability claims and tort lawsuits filed against the City.

A risk transfer program exists to ensure that City contractors and vendors are adequately insured. The Risk Management Division purchases all insurance for City property, as well as other, insurance policies to cover such items as employee bonds, boiler machinery, and specialized risks. Risk Management participates in the Special Events Committee to ensure that events held at City facilities are properly insured.



The City Attorney's staff maintains claim and litigation databases for historical trending and analysis of the City's loss experience and reserves; pursues recovery for damages to City property; provides support to the Risk Management Division by reviewing insurance certificates; assists with billing and collection of damaged property; and participates in the California Joint Powers Risk Management Authority as the alternate delegate.

### **HIGHLIGHTS**

The General Liability Fund received an equity distribution from California Joint Powers Risk Management Authority for premium deposits made in fiscal year 2004-05. The redistribution to date is approximately \$216,000. Since the City joined California Joint Powers Risk Management Authority in 1989, we have received return equity distributions that exceed the total premium deposits.

During fiscal year 2004-05 and during the first half of fiscal year 2005-06, the number of claims received has been reduced 17%, with a corresponding decrease in overall payments. In 2005, City Attorney Office staff assigned to subrogation recovered \$170,962 on 248 files representing \$335,430 in damage to City property.

<b>2005-06 Unit Objectives</b>	<b>2005-06 Unit Accomplishments</b>
1. Participate in implementing a City-wide Contract Management Risk Transfer training program by June 2006.	1. The City-wide program implementation is on target and will be complete by June 2006.
2. Develop a City-wide Risk Management Program to centralize the risk management functions and ensure compliance with all City policies and procedures by June 2006.	2. The insurance implementation portion of this process was complete by May 2006. A draft Administrative Directive was prepared in September 2005.
3. Develop and adopt a Subrogation Manual by June 2006.	3. This objective was completed in January 2006.
4. Develop a system for conducting quarterly meetings with operating departments to review Risk Management and Loss Prevention goals for performance appraisal criteria by June 2006.	4. The Management and Loss Prevention quarterly meeting project has been developed. Implementation will be completed during 2006-07 fiscal year.
5. Research alternative insurance programs for the Bob Hope Theater, downtown ball park, and arena by June 2006.	5. Meetings were held with the facilities management company to collaborate on this objective. Completed by June 2006.

### **2006-07 Unit Objectives**

1. Implement the training program for City Contract Coordinators using the resources from the California Joint Powers Risk Management Authority by December 2006.
2. Implement a formal program in which quarterly meetings are conducted with departments to discuss claim and subrogation experience for the previous quarter by December 2006.
3. Develop a system to streamline and simplify the insurance process as it relates to purchase requisitions and purchase orders, ensuring compliance with City requirements by June 2007.

**UNEMPLOYMENT****556-5820**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$0	\$0	\$0	\$0	
Other Services	229,528	205,000	318,050	113,050	55%
Materials/Supplies	0	0	0	0	
Other Expenses	0	0	0	0	
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$229,528</b>	<b>\$205,000</b>	<b>\$318,050</b>	<b>\$113,050</b>	<b>55%</b>
<hr/>					
POSITION ALLOCATION	-	-	-		

**MISSION STATEMENT**

The Unemployment Fund is used to pay unemployment claims for former City employees. The State of California pays the claim and the City reimburses the state.

**2005-06 Unit Objectives**

1. Implement training procedures by June 30, 2006 for documenting employee activities so that appropriate responses to unemployment claims or appeals may be prepared.

**2005-06 Unit Accomplishments**

1. Training procedures were completed by June 30, 2006. Supervisor training on these procedures will begin in 2006-07.

**2006-07 Unit Objectives**

1. Train supervisors by June 2007 on proper documentation of employee activities in order to appropriately respond to unemployment claims in a timely manner.



**WORKERS' COMPENSATION****551-5600**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$925,723	\$1,653,716	1,789,666	\$135,950	8%
Other Services	1,118,275	1,638,978	1,706,409	67,431	4%
Materials/Supplies	10,687	24,322	25,836	1,514	6%
Other Expenses	6,149,808	18,739,334	25,345,300	6,605,966	35%
Capital Outlay	0	0	0	0	
<b>TOTAL BUDGET</b>	<b>\$8,204,493</b>	<b>\$22,056,350</b>	<b>\$28,867,211</b>	<b>\$6,810,861</b>	<b>31%</b>
<b>POSITION ALLOCATION</b>	<b>4</b>	<b>4</b>	<b>4</b>		

**FUNCTION**

The Workers' Compensation Internal Service Fund is responsible for developing and monitoring a Citywide Injury and Illness Prevention Program; studying injury trends; identifying areas of risk and developing ideas for reducing injuries; conducting departmental safety audits; providing guidance and assistance to departments in developing safety training programs; and ensuring compliance with OSHA rules and regulations.

The fund also closely monitors the third-party administration of the Workers' Compensation Program for effective claims management, timeliness and accuracy of benefit delivery, and also cost management.

**2005-06 Unit Objectives**

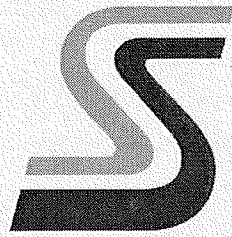
1. Study the feasibility of providing "in-house" administration of the Workers' Compensation program by June 2006.
2. Develop a formal light duty/return to work program for employees by June 2006.
3. Monitor Workers' Compensation claims as they pertain to new Workers' Compensation legislation in order to maximize potential cost savings by June 2006.

**2005-06 Unit Accomplishments**

1. Study completed in June 2006.
2. Policy has been drafted and program was ready for evaluation by June 2006.
3. Initial savings have been noted by June 2006. Evaluation of the program will continue to determine if this is a permanent trend due to legislation changes.

**2006-07 Unit Objectives**

1. Provide training and improve responsiveness of the Executive Safety Committee members by June 2007.
2. Implement the Workers' Compensation Medical Provider Network by December 2006.



CITY OF STOCKTON



**INFORMATION TECHNOLOGY FUNDS**



**INFORMATION TECHNOLOGY****502-5100**

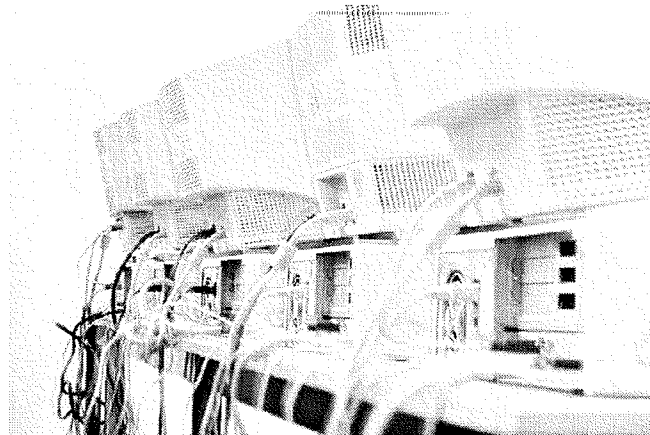
	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$2,207,736	\$2,924,811	\$2,883,727	(\$41,084)	-1%
Other Services	2,645,778	2,926,541	\$3,189,886	263,345	9%
Materials/Supplies	621,074	194,025	\$272,965	78,940	41%
Other Expenses	55,344	83,157	\$83,307	150	0%
Capital Outlay	1,406,031	1,177,363	\$654,139	(523,224)	-44%
<b>TOTAL BUDGET</b>	<b>\$6,935,963</b>	<b>\$7,305,897</b>	<b>\$7,084,024</b>	<b>(\$221,873)</b>	<b>-3%</b>
<b>POSITION ALLOCATION</b>	<b>32</b>	<b>32</b>	<b>31</b>		

**MISSION STATEMENT**

The mission of Information Technology (IT) is to deliver cost effective technology-related services that enable the City to effectively and efficiently provide municipal services.

**FUNCTION**

IT is a division of the Administrative Services Department. It is organized to be responsive to the technology-related computer service needs of departments and is responsible for purchases, replaces, repairs and supports all City computer hardware, software and other technology related services.

**HIGHLIGHTS**

In addition to providing City-wide support services and improving technology-related operations, IT worked closely with departments to implement technology projects that delivered services such as:

- Implemented a fitness tracking program, which allows Fire to track workouts, blood pressure and fitness.
- Installation of Click2Gov that allows public access to building permit process online, as well as the Interactive Voice Reponse that allows the public to check on the status of building permits via phone.
- Upgraded the aerial photos available to staff from low-resolution black and white photos to high-resolution color photos.
- Replacement of the Voting Board in the Council Chambers, so that it will electronically record Council voting.
- Completion of wireless connectivity services for City Hall conference rooms.

**2005-06 Unit Objectives**

1. Upgrade the Police Department's dispatch, records and field reporting software to latest version by June 2006.
2. Implement Information Technology Committee approved projects across City departments by June 2006.

**2005-06 Unit Accomplishments**

1. Completed upgrade in June 2006 for Dispatch, Field Reporting and Records Management.
2. The approved projects were implemented by June 2006.

**2006-07 Unit Objectives**

1. Review funding sources and develop a plan that will fully support operations and provide funding for capital improvements related to technology advancements and growth by November 2006.
2. Provide additional departmental web-based mapping applications by June 2007.
3. Upgrade and enhance security and reporting capabilities for AS/400 system by June 2007.
4. Implement a backup and recovery management system for the AS/400 to improve management of tape backups by June 2007.





**RADIO EQUIPMENT****503-5200**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$110,916	\$117,480	\$175,299	\$57,819	49%
Other Services	496,548	626,786	629,090	2,304	0%
Materials/Supplies	12,902	25,000	45,500	20,500	82%
Other Expenses	0	0	0	0	
Capital Outlay	1,209,018	685,949	844,433	158,484	23%
<b>TOTAL BUDGET</b>	<b>\$1,829,384</b>	<b>\$1,455,215</b>	<b>\$1,694,322</b>	<b>\$239,107</b>	<b>16%</b>

POSITION ALLOCATION	-	-	1
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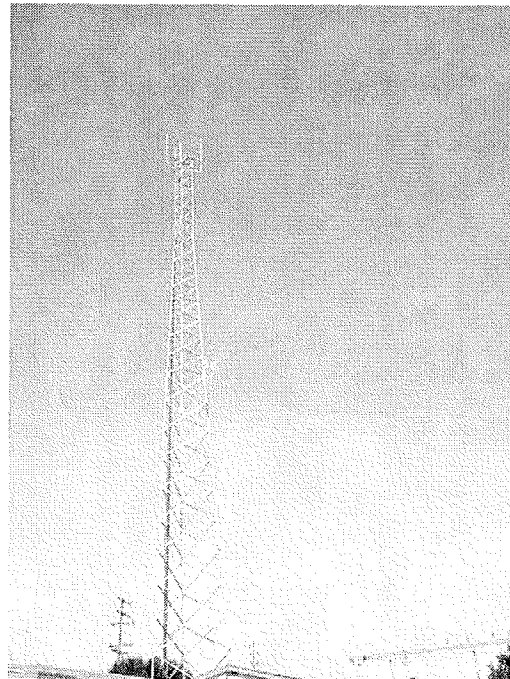
**FUNCTION**

The Information Technology Division (IT) of the Administrative Services Department administers the Radio Equipment Internal Service Fund. The Radio fund manages the radio system for all departments; maintains, repairs, and replaces radio systems and equipment; distributes appropriate radio rental charges to departments; coordinates major and minor radio system changes; and identifies future equipment and standardization requirements.

**HIGHLIGHTS**

The following projects were coordinated through the Radio fund during the fiscal year 2005-06:

- Implementation of the Automatic Vehicle Locator (AVL) system. This system enables Police and fire to see the location of their vehicles on a map.
- Addition of a fourth 800MHz radio channel to provide better coverage in the southwest area of Stockton.
- Initiation of an engineering study to identify strategic radio equipment locations.
- Software for Police and Fire's Radio Network Computer (RNC) was upgraded.
- Draft documents for the 800MHz rebanding (mandated by the FCC) were started with the vendor.
- Replacement of Fire's dispatching system that allows the dispatchers to select radio channels from a computer screen. It also interfaces with the digital recorder that records dispatcher conversations.



**2005-06 Unit Objectives**

1. Complete the construction of a 100 foot radio tower in southeast Stockton by December 2005.
2. Install a radio receiver at the new Fire Company 13 in northeast Stockton by March 2006.
3. Implement a fourth 800 MHz frequency for MDC and AVL traffic within the City by June 2006.

**2005-06 Unit Accomplishments**

1. The City has amended this objective to strategically utilize another agency tower in southeast Stockton pending FCC approval.
2. This objective was postponed as Fire Company 13 is at a temporary location in a residential area. Alternative sites in northeast Stockton are under consideration.
3. This objective was completed in June 2006 with the addition of a fourth frequency in southwest Stockton.

**2006-07 Unit Objectives**

1. Implement a fifth 800 MHz frequency channel in northeast Stockton by June 2007.
2. Install equipment in southeast Stockton on existing tower to supplement radio coverage by June 2007.
3. Complete the majority of the FCC mandated 800 MHz channel rebanding by June 2007.
4. Determine a site in northeast Stockton for additional receiver installation by June 2007.



**TELECOMMUNICATIONS****504-5300**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$128,014	\$116,897	\$111,051	(\$5,846)	-5%
Other Services	509,053	350,520	508,883	158,363	45%
Materials/Supplies	637	32,000	3,000	(29,000)	-91%
Other Expenses	207	1,750	1,750	0	0%
Capital Outlay	53,101	2,896,019	2,501,107	(394,912)	-14%
<b>TOTAL BUDGET</b>	<b>\$691,012</b>	<b>\$3,397,186</b>	<b>\$3,125,791</b>	<b>(\$271,395)</b>	<b>-8%</b>
<b>POSITION ALLOCATION</b>	<b>1</b>	<b>1</b>	<b>1</b>		

**FUNCTION**

The Public Works Projects Section administers the Telecommunications Internal Service Fund. The fund finances the following services:

- Management of telecommunications systems (including voice mail and cellular telephone services) for all departments.
- On-line programming changes to the system.
- Maintenance, repair and replacement of the system and equipment.
- Management of all telecommunications accounting functions.
- Management of major and minor telecommunications changes and relocations.

**HIGHLIGHTS**

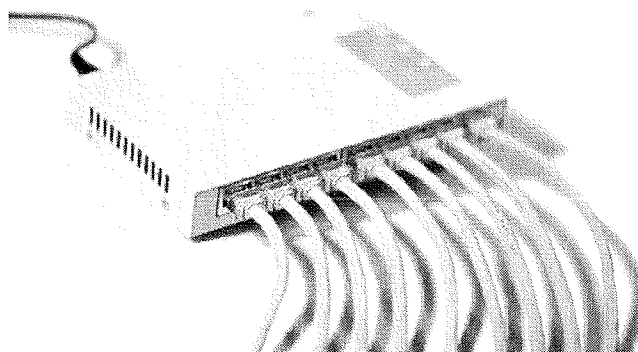
During Fiscal Year 2005-06, a cellular telephone administrative directive was developed, which includes a provision for a cellular phone allowance "in lieu" of a City-issued cellular telephone. The City also implemented a 25% reduction of City cellular telephones. The current contract with CalNET has been extended to lock in reduced telephone usage rates until December 2006. Additionally, the City has contracted with a Communications Technology Coordinator to evaluate the communication system, including radios, telephones and computers.

**2005-06 Unit Objectives**

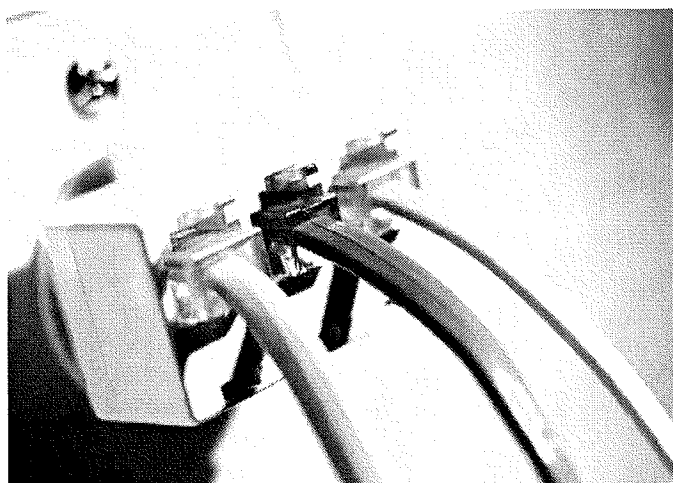
1. Develop a city-wide administrative directive on telephone and wireless usage by June 2006.
2. Review proposals for new telecommunication system by June 2006.

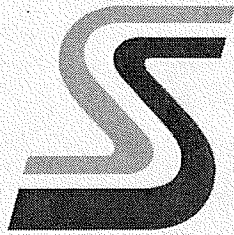
**2005-06 Unit Accomplishments**

1. The wireless usage administrative directive has been implemented. The administrative directive for telephone usage is pending final review and approval.
2. The scope of the system is being refined by the Telecommunications Committee.

**2006-07 Unit Objectives**

1. Determine and select a telecommunications system to appropriately serve the needs of the City. Either 1) extend the City's current Centrex telephone system contract through CalNET or 2) employ a different contracted system by December 2006.
2. Implement the appropriate improvements/recommendations of the City's Communication Technology Coordinator by June 2007.





CITY OF STOCKTON



**SERVICE FUNDS**



**CENTRAL DUPLICATING****508-5420**

	<b>2004-05 ACTUAL</b>	<b>2005-06 APPROPRIATED</b>	<b>2006-07 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>%</b>
Employee Services	\$223,423	\$231,404	\$258,243	\$26,839	12%
Other Services	208,026	192,196	217,947	25,751	13%
Materials/Supplies	89,308	87,700	93,400	5,700	6%
Other Expenses	0	675	615	(60)	-9%
Capital Outlay	0	71,412	0	(71,412)	-100%
<b>TOTAL BUDGET</b>	<b>\$520,757</b>	<b>\$583,387</b>	<b>\$570,205</b>	<b>(\$13,182)</b>	<b>-2%</b>
<b>POSITION ALLOCATION</b>	<b>2</b>	<b>2</b>	<b>2</b>		

**FUNCTION**

The Purchasing Division of the Administrative Services Department administers the Central Duplicating Internal Service Fund. Central Duplicating provides centralized printing and high volume reprographic services, as well as mail service to all City departments.

The unit is responsible for:

- Production of brochures, agendas, staff reports, budgets, financial reports, forms, manuals and special projects that need reproduction, finishing or binding.
- Operation of a central mail room and bulk mail service.
- Coordination of printing and mailing projects with local vendors.

During the 2005-06 fiscal year, Duplicating acquired a new Xerox Free Flow Scan and Print system. The system includes a forty page-per-minute digital color copier/printer. The digital technology provides the City with cost-effective service to satisfy its print-on-demand requirements.



**2005-06 Unit Objectives**

1. Develop and implement a comprehensive mailing/postal plan to significantly reduce the City's mailing costs by June 2006.

**2005-06 Unit Accomplishments**

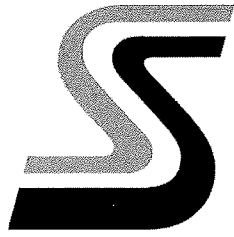
1. Duplicating developed and implemented a plan that reduces the overall cost of the mailing rates by June 2006.

**2006-07 Unit Objectives**

1. Perform a cost analysis on digital technology vs. offset presses/platemaking and make an equipment recommendation by June 2007.







CITY OF STOCKTON

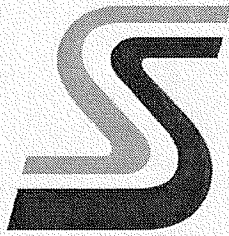


**GRANT FUND BUDGETS**

## ***GRANT FUND BUDGETS***

Grant Funds are appropriations of special grants and entitlements that are restricted by contractual agreement to expenditures or uses specified by the grantor agency. The Federal Community Development Block Grant (CDBG) is included in this section.

The CDBG Budget is adopted separately and is included in this document for convenience.



CITY OF STOCKTON



**COMMUNITY DEVELOPMENT BLOCK GRANT**



**COMMUNITY DEVELOPMENT BLOCK GRANT****FUNDS 052, 054, 062**

<b>TOTAL BUDGET <sup>(1)</sup></b>	<b>\$11,535,526</b>
<b>POSITION ALLOCATION</b>	<b>14</b>

**MISSION STATEMENT**

The City of Stockton receives an annual allocation of Community Development Block Grant (CDBG) Funds from the U.S. Department of Housing and Urban Development (HUD). HUD requires that CDBG funds be used in pursuing the following national objectives: (1) Provide benefits to low and moderate income persons; (2) Eliminate slums and blight, or; (3) Meet an urgent community need.

Within the framework of the national objectives, the City of Stockton has also established broad local community development objectives, which are intended to benefit low and moderate income households. These local objectives are: (1) Housing and neighborhood preservation including new housing opportunities; (2) Economic development through job retention and job creation activities; (3) Public facilities and improvements; (4) Elimination of blight and blighting elements; and (5) Special programs offering significant community benefit.

**HIGHLIGHTS**

For the 2006-07 program year, Stockton will receive an entitlement grant of \$4,304,884 and estimates program income of \$365,534 and Revolving Loan income of \$550,000. The City projects that \$6,315,108 will carryover from 2005-06, of which 66% represents funds committed in prior year budgets to projects that are still underway. Total revenue for 2006-07 is estimated at \$11,535,526.

1. Housing and Neighborhood Revitalization \$3,016,612

Provides funding for zero or low-interest loans and grants to eligible low-income families for rehabilitation of substandard single family homes. The Neighborhood Improvement and Emergency Repair programs encourage citizens to improve their houses and the appearance of their neighborhoods. It also provides for the acquisition, construction, and/or rehabilitation of low-income multi-family housing projects. Other activities related to housing and neighborhood preservation will also be undertaken with these funds including planning activities and loan foreclosure activities.

Housing & Economic Development Program Operation .....	\$1,168,499
Technical Assistance to Target Neighborhoods.....	50,000
Property Foreclosure .....	50,000
Emergency Repair Fund.....	530,406
Neighborhood Improvement Funds.....	221,000
Housing Loan Pool.....	<u>996,707</u>
Total Housing and Neighborhood Revitalization.....	\$3,016,612

2. Economic Development Program \$488,633

Provides assistance to property owners in making exterior, cosmetic improvements (e.g. painting, awnings, new doors and windows) to commercial property located in Downtown Stockton.

Facade Loan/Emergency Grant/Rehabilitation Loan Pool.....	\$488,633
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<sup>(1)</sup> For budgeting purposes, the 052, 054, and 062 funds are all part of the Community Development Block Program and are considered one budgeting unit.

**COMMUNITY DEVELOPMENT BLOCK GRANT****FUNDS 052, 054, 062****3. Public Improvements and Facilities \$212,500**

Provide construction of infrastructure improvements to non-existent or substandard public infrastructure including streets and curbs, parks, and community centers. Existing infrastructure improvement projects that were allocated in prior years will continue into 2006-07. Additional 2006-07 funding for those projects are as follows:

Alley Abandonment .....	\$ 20,000
Gleason Neighborhood Projects .....	107,500
Van Buskirk Community Center.....	20,000
Airport Way Neighborhood Center.....	50,000
Gleason Park Reconstruction .....	15,000
Total Public Improvements.....	\$212,500

**4. Code Enforcement/Environmental Assistance \$997,602**

Proactive Code Enforcement Program focused on designated revitalization efforts in target CDBG and Safe Neighborhood Project areas.

**5. Administration \$844,762**

General Administration costs associated with the overall CDBG program.

**6. Special Activities by Sub-Recipients \$310,000**

Agencies provide emergency food and shelter, special services, and job creation.

**7. Cold Weather Shelter \$25,000**

Additional emergency shelter is provided during the winter months.

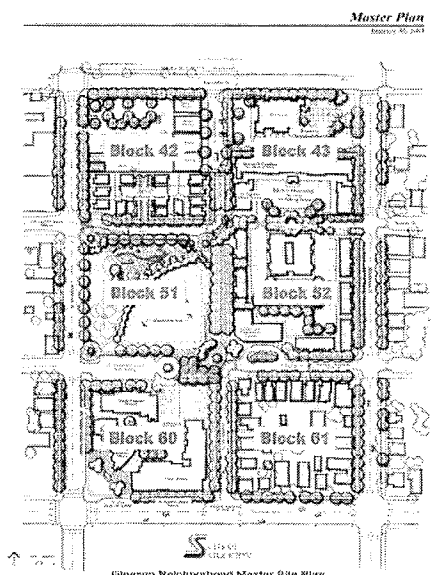
**8. Section 108 Loans \$1,475,682**

Repay Section 108 HUD Loans for various Downtown redevelopment projects.

**9. Committed Funds \$4,164,735**

These funds have been allocated to activities in prior years. The activities are underway and the following estimated unspent allocations will carryover to 2006-07 as part of the beginning fund balance:

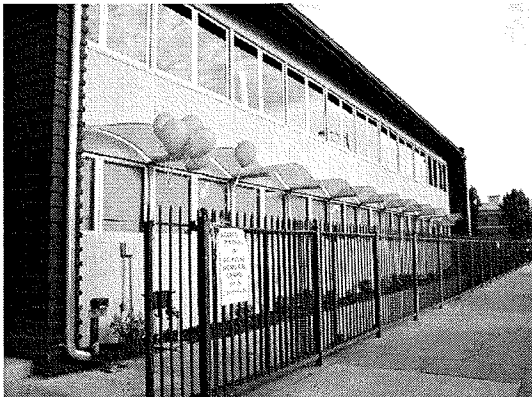
Housing Loans/Grants	\$30,000
Redevelopment Project Area Loans	383,360
Facade Loans	103,020
Gleason Neighborhood Projects	1,774,911
Van Buskirk Community Center	400,000
Airport Way Neighborhood Center	1,000,000
Encumbrances - Year end balance	80,946
Special Activities by Sub-Recipients	392,498



**COMMUNITY DEVELOPMENT BLOCK GRANT**

**FUNDS 052, 054, 062**

<b>TOTAL ALLOCATIONS FOR FY 2006-2007</b>	<b>2005-06 Action Plan</b>	<b>2006-07 Total Allocation</b>	<b>Difference</b>
<b>SOURCES OF FUNDS</b>			
Beginning Balance*	\$8,588,177	\$6,315,108	(\$2,273,069)
New Entitlement	\$4,772,057	\$4,304,884	(\$467,173)
Program Income	\$1,199,323	\$365,534	(\$833,789)
Revolving Loan	\$0	\$550,000	\$550,000
Program Income Carryover	\$933,776	\$0	(\$933,776)
<b>Total Sources</b>	<b>\$15,493,333</b>	<b>\$11,535,526</b>	<b>(\$3,957,807)</b>
<b>USES OF FUNDS</b>			
<b>Administrative Support</b>			
General Administration/Oversight (8120)	\$1,126,931	\$844,762	(\$282,169)
<b>Program Delivery Costs</b>			
Code Enforcement/Environmental Assistance (8121)	\$1,108,447	\$997,602	(\$110,845)
Housing & Econ Dev Program Operation (8124)	\$1,177,067	\$1,168,499	(\$8,568)
Technical Assistance	\$50,000	\$50,000	\$0
<b>Housing and Neighborhood Revitalization</b>			
Emergency Repair Fund	\$275,000	\$530,406	\$255,406
Neighborhood Improvement Funds (e.g. ACT Area)	\$200,000	\$221,000	\$21,000
<b>Housing Loan Pool</b>	<b>\$1,500,000</b>	<b>\$996,707</b>	<b>(\$543,293)</b>
<b>Sub-Recipient Assistance</b>	<b>\$460,437</b>	<b>\$310,000</b>	<b>(\$110,437)</b>
<b>Cold Weather Shelter</b>	<b>\$20,000</b>	<b>\$25,000</b>	<b>\$5,000</b>



Child Abuse  
Prevention  
Council



\* Beginning Balance is an estimate. Actual beginning balance will be determined as of June 30, 2006.

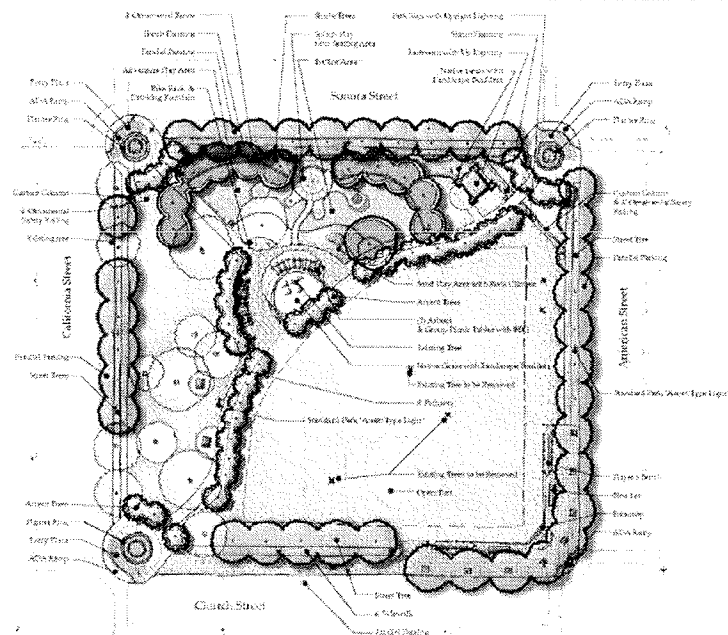
## COMMUNITY DEVELOPMENT BLOCK GRANT

**FUNDS 052, 054, 062**

TOTAL ALLOCATIONS FOR FY 2006-2007	2005-06 Action Plan	2006-07 Total Allocation	Difference
<b>Economic Development Program</b>			
Facade/Emergency Grant/Rehab Loan & Incentive Programs	\$400,000	\$488,633	\$88,633
West End Project Area	\$2,192,790	\$0	(\$2,192,790)
<b>Debt Service Section 108 Loan Repayment</b>	\$1,086,453	\$1,475,682	\$389,229
<b>Loan Foreclosure</b>	\$0	\$50,000	\$50,000
<b>Capital Improvement Program</b>			
Airport Way Neighborhood Center	\$1,000,000	\$50,000	(\$950,000)
Alley Abandonment	\$25,000	\$20,000	(\$5,000)
Taft Area Projects Underway	\$200,000	\$0	(\$200,000)
Gleason Neighborhood Projects Underway	\$0	\$107,500	\$107,500
Van Buskirk Community Center Underway	\$0	\$20,000	\$20,000
Gleason Park Reconstruction Underway	\$35,000	\$15,000	(\$20,000)
<b>Committed Funds</b>	\$4,636,208	\$4,164,735	(\$471,473)
<b>Total Uses</b>	<b>\$15,493,333</b>	<b>\$11,535,526</b>	<b>(\$3,957,807)</b>

## Final Preliminary Renovation Plan

4663





**TOTAL BUDGET**

**\$306,703**

**FUNCTION**

In 1987, the Stewart B. McKinney Homeless Assistance Act was enacted providing federal assistance for the homeless through several programs. The Emergency Shelter Grants (ESG) Program was the first of the programs funded and as a designated CDBG entitlement city, Stockton receives a formula allocation of ESG funds each year.

**HIGHLIGHTS**

The Emergency Shelter Grant funds may be used for the rehabilitation or conversion of buildings for use as emergency shelter for the homeless, for the payment of certain operating and social service expenses in connection with emergency shelter for the homeless, as well as for homeless prevention activities.

Total revenue for 2006-07 in ESG is \$306,703, which includes the 2006-07 allocation of \$183,550 and carryover funds of \$123,153. The new ESG allocation has been distributed by the City Council as follows:

Stockton Shelter for the Homeless .....	\$56,700
Gospel Rescue Mission .....	20,000
St. Mary's Interfaith Dining Room.....	44,350
Haven of Peace .....	18,000
Center for Positive Prevention Alternatives .....	12,500
McHenry House .....	9,000
Women's Center of San Joaquin County.....	23,000
Total ESG Awards.....	\$183,550



**TOTAL BUDGET <sup>(1)</sup>****\$8,767,361****FUNCTION**

The HOME Program Grant is funded from the National Affordable Housing Act of 1990 and its provision for the HOME Investment Partnerships. This act provides for participating jurisdictions to tailor housing strategies to meet local needs. Stockton's Consolidated Planning Document including its five-year strategy and 2006-07 One Year Action Plan illustrates Stockton's plan for this grant.

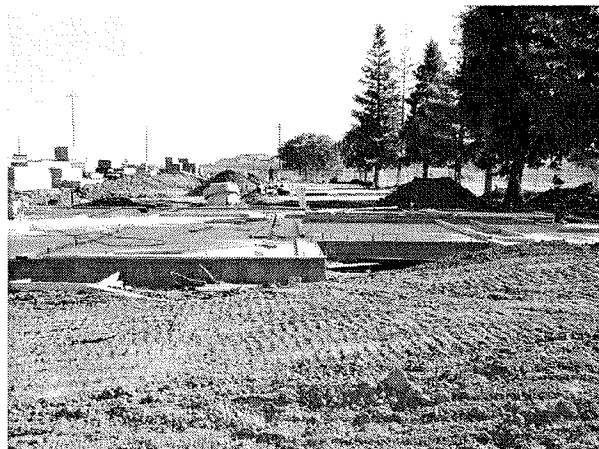
**HIGHLIGHTS**

Using HOME funds, the City can achieve its housing goals by targeting funds to specific areas or housing types (i.e., large or small family, elderly or special needs). Prioritizing the use of these funds based on the community's needs will produce the greatest impact to the housing stock. The funds will be used to leverage state and private funding to acquire and rehabilitate and/or construct the housing units. Depending on the particular project, funding and long-term affordability goals, these activities will be carried out by private for-profit developers and non-profit Community Housing Development Organizations (CHDO's).

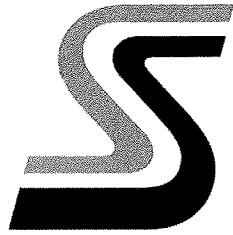
For the 2006-07 program year, Stockton will receive an entitlement grant of \$2,113,724, 2006-07 American Dream Downpayment Initiative (ADDI) allocations totaling \$29,697, approximately \$987,000 in Program Income, \$150,000 in Recaptured Funds, and \$5,486,940 projected carryover funds for a total HOME budget of \$8,767,361.

The 2006-07 allocation of \$8,767,361 is distributed as follows:

General Administration/Oversight .....	\$301,379
Program Delivery Costs .....	503,232
CHDO Set-Aside Loan Pool (includes 15% set-aside).....	888,432
American Dream Downpayment Program .....	29,697
Housing Rehab/Construction Programs .....	<u>7,044,621</u>
Total HOME .....	<u>\$8,767,361</u>



<sup>(1)</sup> For budgeting purposes, the 058 and 059 funds are all part of the HOME Program Grant and are considered one budgeting unit.



# CITY OF STOCKTON



**PERMANENT / SPECIAL FUND BUDGETS**

## ***PERMANENT/SPECIAL FUND BUDGETS***

A Permanent Fund is money given to the city for specified purposes. Although the money belongs to the City, it is legally restricted so that only earnings, not principal, may be spent.

The Special Revenue Funds listed in this section contain monies given for special purposes, of which both principal and interest may be spent. This money belongs to the City, but its use is restricted to the specific purposes. These funds were formally known as Expendable Trust Funds. The change is to comply with the new Governmental Accounting Standards Board (GASB) reporting requirements.

Both types of funds differ from funds in which the City holds money simply as an agent and has no ownership interest.

## PERMANENT FUND BUDGETS

A Permanent Fund is money is given to the City from individual and/or corporate donors for a special purpose. The principal remains permanently restricted, while the earnings can be spent for the specified purpose. The entire estimated earnings balance of each fund as of the end of the budget fiscal year is appropriated.

GENERAL GOVERNMENT PERMANENT FUND			
Account	Title	Purpose	Budget
627-0420	Annie Wagner Fund	Provide scholarship to Stockton high school student to further education at UC Berkeley, according to the terms of Annie Wagner's will	\$48,029

LIBRARY PERMANENT FUND			
Account	Title	Purpose	Budget
621-0420	Bess Larson Fund	Purchase general fiction for Chavez Central Library	\$178
622-0420	Gertrude Cady Fund	Purchase circulating and reference copies of Newberry and Caldecott award-winning books for children's section of the Chavez Central Library	\$3,238
626-0420-580	Arlo Cross Fund	Purchase library material on health-related subjects	\$6
628-0420	Kiersch Memorial Fund	Purchase books on music for the Troke Library	\$486
TOTAL			\$3,908

PARKS & RECREATION PERMANENT FUND			
Account	Title	Purpose	Budget
624-0420	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation programs	\$7,450
625-0420	E. Blum-Red Feather	Provide funds through interest from endowment for Ice Skating programs	\$10,403
626-0420-590	Arlo Cross—Louis Park	Provide funds through interest from endowment for improvements at Louis Park	\$33,792
TOTAL			\$51,645

## SPECIAL REVENUE FUND BUDGETS

The Special Revenue Fund Budgets listed in this section receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the fund as of the end of the budget fiscal year is appropriated. If the estimated budget exceeds available resources, the fund cannot spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.

FIRE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
646-0221	Fire General	Use donations to buy unbudgeted fire equipment and send staff to specialized training	\$3,900
646-0222	Paramedic	Use paramedic field training fees to buy paramedic related materials and training to support the paramedic training effort	\$8,250
646-0223	Hazardous Materials	Use class fees to buy unbudgeted materials and training to support response to hazardous materials incidents	\$23,000
646-0224	Water Rescue	Use class fees and donations to buy unbudgeted water rescue equipment, supplies and training	\$10,283
646-0226	Retirement Dinner	Use proceeds from ticket sales to pay for food and awards for annual Fire Department retirement dinner	\$15,500
646-0227	Fire Clothing	Use proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem	\$630
646-0228	Heavy Rescue	Use fees from Technical Rescue training classes to buy unbudgeted rescue equipment, supplies and training	\$81,000
646-0229	Training	Use donations and academy fees to support the training program	\$10,000
646-0230	Public Education	Use donations to promote fire safety awareness throughout the community	\$1,500
<b>TOTAL</b>			<b>\$154,063</b>

GENERAL GOVERNMENT SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
642-0236	Community Projects	Provide funds for various community projects, such as community events, graffiti abatement, special equipment, etc.	\$1,300
642-0239	Employee Recognition	Provide funds for employee recognition program, lunch, etc. through ticket sales and other donations	\$500
642-0246	Web Sponsorship	Provide funds for website development	\$7,500
642-0247	Channel 97 Sponsorship	Provide funds for Channel 97 improvements	5,050
<b>TOTAL</b>			<b>\$14,350</b>

## SPECIAL REVENUE FUND BUDGETS

LIBRARY SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
644-0201	Library Materials Endowment Fund	Purchase materials specified by donors or for other special materials	\$257,365
644-0202	Tracy Branch Trust Fund	Purchase natural history books or other materials specified by donors; hire part-time employees to cover for regular staff or expand library hours	\$93,920
644-0205	Library Staff Development Fund	Pay for Library staff training	\$6,684
644-0207	Library Literacy Fund	Operating funds provided by the Library and Literacy Foundation	\$112,720
644-0284	Capecchio Foundation Fund	Pay for supplemental resources and materials to enhance, support and enrich the Adult Literacy Program for tutors and learners	\$89,722
<b>TOTAL</b>			<b>\$560,411</b>

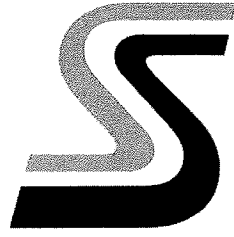
PARKS & RECREATION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
643-0263	Sports	Provide for costs related to sports activities	-0-
643-0267	Special Projects	Provide for donations for specific purposes until needed	\$69,386
643-0272	Sierra Vista Community Center	Provide for costs related to activities of the Sierra Vista Community Center	\$3,294
643-0273	Van Buskirk Community Center	Provide for costs related to activities of the Van Buskirk Community Center	\$12,023
643-0274	McKinley Community Center	Provide for costs related to activities of the McKinley Community Center	\$19,200
643-0275	Stribley Community Center	Provide for costs related to activities of the Stribley Community Center	\$11,333
643-0276	Seifert Community Center	Provide for costs related to activities of the Seifert Community Center	\$22,529
643-0277	Lincoln Community Center	Provide for costs related to activities of the Lincoln Community Center	-0-
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center	\$17,235
643-0283	Teen Center	Provide for costs related to activities of the Teen Center	\$46,888
643-0286	Louise Debarrow Memorial	Provide for costs related to construction of a pergola to serve as a memorial for Louise Debarrow at Sandman Park	\$21,492
643-0287	Youth Sport Scholarship	To provide youth scholarships for sports, camps and other related programs	\$2,500
<b>TOTAL</b>			<b>\$225,880</b>

## SPECIAL REVENUE FUND BUDGETS

POLICE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
645-0212	Firearms Instructors Academy	Pay expenses of POST firearms instructor training provided to other agencies	\$2,831
645-0214	Senior Police Cadet	Pay for supplies, equipment and other expenses of the Senior Police Cadet Program	\$15,223
645-0215	Community Events	Sponsor activities such as the Christmas Toy Project, National Night Out, Crime Prevention Fairs, Citizen Recognition Dinner, and other community events	\$9,534
645-0216	Animal Regulation	Provide support for animal adoption programs run by volunteers	\$35,718
645-0217	Animal Spay/Neuter	Provide for spay/neuter services for adoptable animals and spay/neuter Animal Adoption Center contract through spay/neuter fees and forfeited spay/neuter deposits	\$156,283
645-0218	Police Horse Patrol	Pay for supplies, equipment, and other expenses of the Police Horse Patrol	-0-
645-0219	Hate Crimes Reward Trust	Provide resources for hate crimes investigations and rewards.	\$2,000
645-0228	Donations for Misc. Equipment Services	Purchases resulting from private donations for specific programs or equipment items	\$21,344
<b>TOTAL</b>			<b>\$242,933</b>

STOCKTON ART COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
641-0220	Stockton Arts Commission	Provide activities that advance the arts through grants, donations and proceeds of Commission-sponsored activities	\$96,936
641-0241	Marian Jacobs Poetry & Prose Symposium	Bring prominent literary speakers to Stockton to promote poetry and literature	\$6,468
<b>TOTAL</b>			<b>\$103,404</b>





CITY OF STOCKTON



**CAPITAL IMPROVEMENT BUDGETS**

BUDGETS

## ***CAPITAL IMPROVEMENT BUDGETS***

The Capital Improvement Budgets appropriate funds for the acquisition, design and/or construction of capital facilities.

## **CAPITAL IMPROVEMENT PROGRAM**

---

### **Capital Improvement Program**

The Capital Improvement Program is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include purchase, design, engineering, construction and project administration of new, improved or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs and capabilities for the best use of public expenditures, and establishes a long-term plan for future needs.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies and reduces scheduling problems. In addition, it permits private enterprise to relate their projects to the City program.

### **Capital Improvement Process**

City staff and members of the community identify potential projects. City departments submit projects to the Public Works Department, which develops cost estimates and returns these to the departments. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the completed improvement will have on the department's operating and maintenance budget.

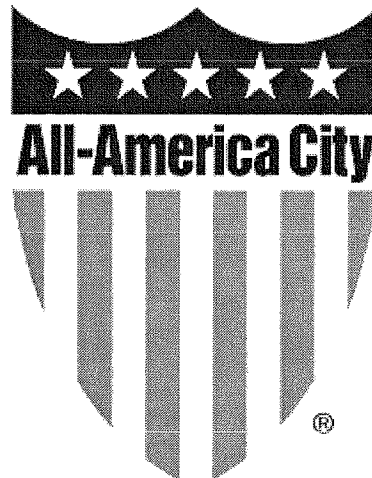
The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and to the City Council for review and possible adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the approved five-year plan.

In March 2000, the City's voters adopted Measure U, effective January 1, 2001, which made changes in the City Charter that relate to the CIP process. While the process itself did not change, the timeline did. City staff must now submit the CIP Program to the Planning Commission and Council 90 days before the beginning of the fiscal year. The Planning Commission must submit its recommendation to Council within 30 days of receipt of the CIP Program, and the Council must hold a Public Hearing on the CIP Program within 30 days of receipt of the Planning Commission's recommendation. Thus, the CIP Program must be adopted by June 1.

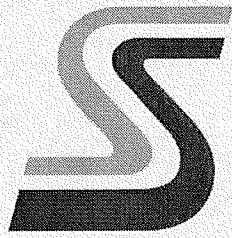
### **Capital Improvement Document Organization**

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, fire stations, parks and recreation facilities, public buildings and urban renewal. Projects are listed in the following pages by category, such as Public Safety and Parks and Recreation, and by fund. The category listing shows the estimated project fund balance and new appropriations. The fund listing shows new appropriations by fund.

**Stockton**



**2004  
1999**



# CITY OF STOCKTON



**PROJECTS BY CATEGORY**



**CAPITAL IMPROVEMENT PROGRAM 2006-07**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**CITY-WIDE**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
7022	ADA Compliance Program	\$124
7050	Customer Care/Cashier Station Remodel	\$51
0000	Enterprise Document Management System (EDMS)	\$1,640
7011	Facilities Maintenance Improvements - City Buildings	\$301
0000	Public Safety Radio Towers	\$350
7087	Roof Replacement Program	\$400
<b>City-Wide Project Totals</b>		<b>\$2,866</b>

**LIBRARY**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
9202	Library Book Collection Augmentation	\$200
9262	New Library Facility Study	\$500
7044	Troke Library Beam Repairs	\$700
<b>Library Project Totals</b>		<b>\$1,400</b>

**OFFICE OF ECONOMIC DEVELOPMENT**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
7354	Airport Way 2nd Street Realignment	\$1,400
8344	Alley Abandonment	\$20
7356	California Street Rehab	\$750
7351	Chung Wah Lane	\$10
7102	Downtown Acquisition and Demolition Fund	\$2,500
7051	Hotel Stockton Tenant Improvements	\$1,900
0000	Midtown Community Facility	\$5,000
7371	Oak Park Facility Improvements	\$2,000
7365	Stockton Channel Pedestrian Bridge	\$3,500
9811	Stockton Events Center	\$800
7359	Waterfront Marina & Promenade	\$4,573
<b>Office of Economic Development Project Totals</b>		<b>\$22,453</b>

**CAPITAL IMPROVEMENT PROGRAM 2006-07**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**PARKS AND RECREATION**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
9818	Airport Way Neighborhood Services Center	\$5,450
9259	Dog Park Feather River Dr	\$680
9230	Faklis Community Park	\$3,437
9231	Iloilo Sister City Neighborhood Park	\$1,504
9254	Oakmore and Montego Park	\$1,086
9816	Panella Park Community Center	\$2,800
9118	Street Tree Planting	\$175
9817	Stribley Community Center	\$4,000
9962	Van Buskirk Community Center	\$1,750
0000	Van Buskirk Softball Field Sport Lighting	\$500
9226	Villa Tuscany Park	\$657
<b>Parks and Recreation Project Totals</b>		<b>\$22,039</b>

**PUBLIC SAFETY**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
7509	Asphalt Sealing & Repair at Fire Stations 2, 10, 11, & 14	\$130
7512	Concrete Repairs Replacement at Fire Stations	\$157
9251	Fire Station No. 13 Construction	\$2,500
9242	Southwest District Police Station	\$826
7105	SWAT Training Tower	\$207
7225	Traffic Signal Preemptive Device	\$150
<b>Public Safety Project Totals</b>		<b>\$3,970</b>

**SANITARY**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
7703	Church St Sanitary Sewer Lift Station/Force Main	\$5,000
7704	Recycled Water Master Planning	\$150
7709	RWCF Modifications and Replacements	\$285
7793	San Joaquin River Management Studies	\$345
7787	Sanitary System Deficiency Improvements	\$85
7702	Sanitary System Repairs	\$870
7788	Storm Drain Alleviation - Modifications/Additions	\$735
<b>Sanitary Project Totals</b>		<b>\$7,470</b>



**CAPITAL IMPROVEMENT PROGRAM 2006-07**  
**PROJECT TOTALS BY CATEGORY**  
(DOLLARS IN THOUSANDS)

**STREETS**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
9263	8 Mile Road / SR 99 Interchange and Grade Separations	\$650
6671	Airport Way Rule 20A	\$500
9988	Davis Road / Pixley Slough Bridge	\$750
9711	Developer Reimbursements	\$11,851
6677	El Dorado Street Widening Phase II	\$600
9945	French Camp / I-5 Interchange	\$5,890
9264	Morada Lane / SR 99 Interchange	\$650
9265	Morada Lane UPRR @ Grade Crossing	\$1,000
6653	Neighborhood Traffic Calming	\$350
6678	Pershing Avenue Rule 20A Phase II	\$200
9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$700
9191	Street Lighting Installation	\$95
6689	Street Lighting Upgrade and Steel Pole Replacement	\$100
9928	Street Resurfacing/Bridge Repair Program	\$4,900
9266	Thornton Road Widening	\$3,350
9906	Traffic Signal Control System	\$700
9712	Traffic Signal Controller Upgrade - Citywide	\$400
9934	Traffic Signal Modifications	\$425
<b>Streets Project Totals</b>		<b>\$33,111</b>

**WATER**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
9922	Delta Water Supply Project	\$172,000
7632	Existing Well Replacement	\$1,420
7602	Service System Additions	\$516
7617	Water Supply Old Wells	\$135
7601	Water System Expansions	\$747
7615	Water System Security Improvements	\$125
7796	Water System Upgrades/Street Improvements	\$50
7623	Water Transmission Mains	\$1,100
<b>Water Project Totals</b>		<b>\$176,093</b>

**GRAND TOTAL CIP - ALL CATEGORIES: \$269,402**

**Notes:**

Grant funds and projects with special financing arrangements, such as bond issues, will not be appropriated until funds are secured through separate Council action.

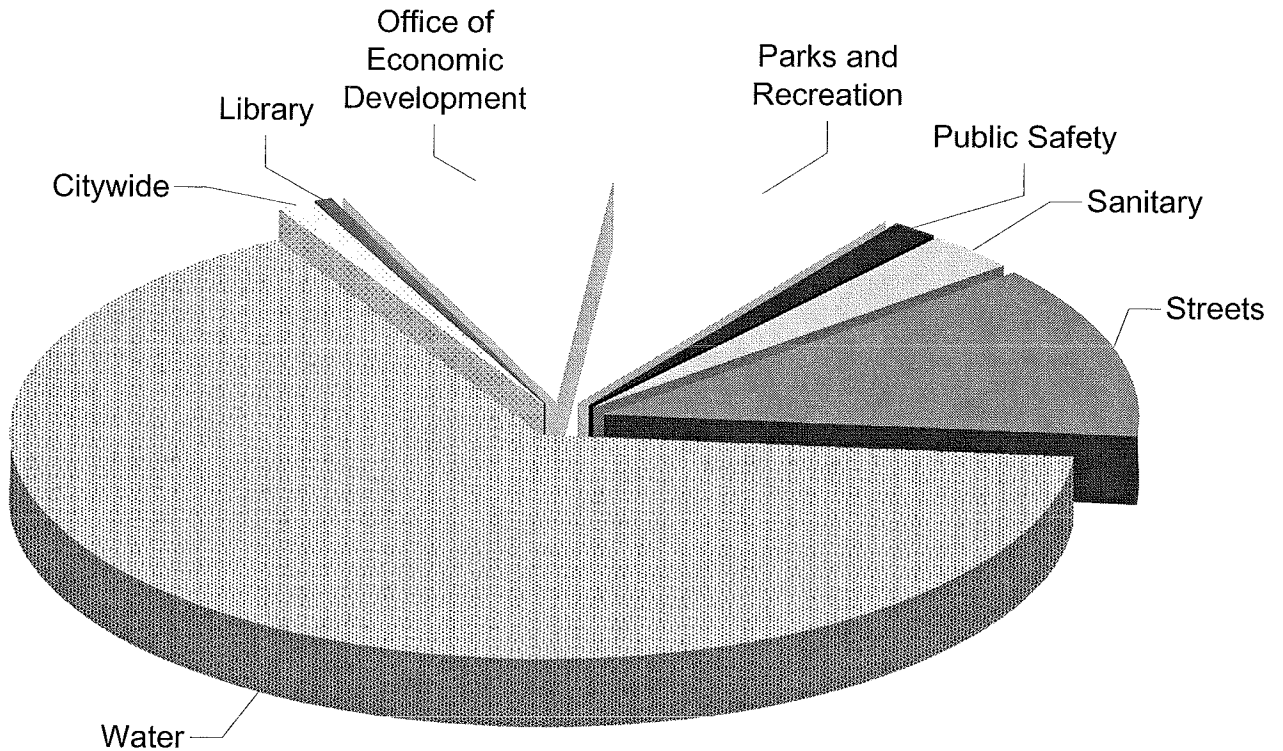
The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information only.

Office of Economic Development Alley Abandonment project request was \$25,000 in the CIP document, but actual budget request has been reduced to \$20,000.

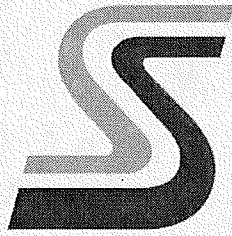
# CITY OF STOCKTON

## 2006-07 CIP by Category

(Dollars in Thousands)



CATEGORY	2006-07 BUDGET	
Citywide	\$ 2,866	1%
Library	\$ 1,400	1%
Office of Economic Development	\$ 22,453	8%
Parks and Recreation	\$ 22,039	8%
Public Safety	\$ 3,970	1%
Sanitary	\$ 7,470	3%
Streets	\$ 33,111	12%
Water	\$ 176,093	66%
	<b>\$ 269,402</b>	



# CITY OF STOCKTON



**PROJECTS BY FUND**



**CAPITAL IMPROVEMENT PROGRAM 2006-07**  
**PROJECT TOTALS BY FUND**  
(DOLLARS IN THOUSANDS)

**CAPITAL IMPROVEMENT FUND 301:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
301-7022	ADA Compliance Program	\$124
301-7509	Asphalt Sealing & Repair at Fire Stations 2, 10, 11, & 14	\$130
301-7512	Concrete Repairs Replacement at Fire Stations	\$157
301-7050	Customer Care/Cashier Station Remodel	\$51
301-7102	Downtown Acquisition and Demolition Fund	\$2,500
301-7011	Facilities Maintenance Improvements - City Buildings	\$301
301-7051	Hotel Stockton Tenant Improvements	\$1,900
301-7087	Roof Replacement Program	\$400
301-7105	SWAT Training Tower	\$207
301-7225	Traffic Signal Preemptive Device	\$150
<b>Capital Improvement Project Totals</b>		<b>\$5,920</b>

**COMMUNITY DEVELOPMENT BLOCK GRANT FUND 052:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
052-8344	Alley Abandonment	\$20
<b>Community Development Block Grant Project Totals</b>		<b>\$20</b>

**FEDERAL/STATE/COUNTY GRANT FUND 304:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
304-9818	Airport Way Neighborhood Services Center	\$2,000
304-0000	Enterprise Document Management System (EDMS)	\$1,640
038-9928	Street Resurfacing/Bridge Repair Program	\$1,900
<b>Federal/State/County Grant Project Totals</b>		<b>\$5,540</b>

**INFRASTRUCTURE REINVESTMENT FUND 307:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
307-9811	Stockton Events Center	\$800
<b>Infrastructure Reinvestment Project Totals</b>		<b>\$800</b>

**ISF - RADIO EQUIPMENT FUND 503:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
503-0000	Public Safety Radio Towers	\$350
<b>ISF - Radio Equipment Project Totals</b>		<b>\$350</b>

**LIBRARY FUND 041:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
041-7044	Troke Library Beam Repairs	\$700
<b>Library Project Totals</b>		<b>\$700</b>

**CAPITAL IMPROVEMENT PROGRAM 2006-07**  
**PROJECT TOTALS BY FUND**  
(DOLLARS IN THOUSANDS)

**MEASURE K SALES TAX FUND 080:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
080-6671	Airport Way Rule 20A	\$500
080-6677	El Dorado Street Widening Phase II	\$600
080-6653	Neighborhood Traffic Calming	\$350
080-6678	Pershing Avenue Rule 20A Phase II	\$200
080-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$500
080-6689	Street Lighting Upgrade and Steel Pole Replacement	\$100
080-9928	Street Resurfacing/Bridge Repair Program	\$1,600
<b>Measure K Sales Tax Project Totals</b>		<b>\$3,850</b>

**PFF - AIR QUALITY IMPACT FEES FUND 990:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
990-9906	Traffic Signal Control System	\$250
<b>PFF - Air Quality Impact Fees Project Totals</b>		<b>\$250</b>

**PFF - FIRE STATION IMPACT FEES FUND 941:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
941-9251	Fire Station No. 13 Construction	\$2,000
<b>PFF - Fire Station Impact Fees Project Totals</b>		<b>\$2,000</b>

**PFF - LIBRARY IMPACT FEES FUND 951:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
951-9202	Library Book Collection Augmentation	\$200
950-9262	New Library Facility Study	\$500
<b>PFF - Library Impact Fees Project Totals</b>		<b>\$700</b>

**PFF - PARKLAND IMPACT FEES FUND 971:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
971-9259	Dog Park Feather River Dr	\$680
971-9230	Faklis Community Park	\$3,437
971-9231	Iloilo Sister City Neighborhood Park	\$1,504
973-9254	Oakmore and Montego Park	\$1,086
971-9226	Villa Tuscany Park	\$657
970-7359	Waterfront Marina & Promenade	\$400
<b>PFF - Parkland Impact Fees Project Totals</b>		<b>\$7,764</b>

**PFF - POLICE STATION IMPACT FEES FUND 960:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
960-9242	Southwest District Police Station	\$826
<b>PFF - Police Station Impact Fees Project Totals</b>		<b>\$826</b>

**CAPITAL IMPROVEMENT PROGRAM 2006-07**  
**PROJECT TOTALS BY FUND**  
(DOLLARS IN THOUSANDS)

**PFF - STREET IMPROVEMENT IMPACT FEES FUND 911:**

<b>Account Number</b>	<b>Project Description</b>	<i>Budget 2006-07</i>
911-9263	8 Mile Road / SR 99 Interchange and Grade Separations	\$650
911-9988	Davis Road / Pixley Slough Bridge	\$750
910-9711	Developer Reimbursements	\$11,851
915-9945	French Camp / I-5 Interchange	\$5,890
911-9264	Morada Lane / SR 99 Interchange	\$650
911-9265	Morada Lane UPRR @ Grade Crossing	\$1,000
911-9266	Thornton Road Widening	\$3,350
<b>PFF - Street Improvement Impact Fees Project Totals</b>		<b>\$24,141</b>

**PFF - STREET LIGHT IMPACT FEES FUND 980:**

<b>Account Number</b>	<b>Project Description</b>	<i>Budget 2006-07</i>
980-9191	Street Lighting Installation	\$95
<b>PFF - Street Light Impact Fees Project Totals</b>		<b>\$95</b>

**PFF - STREET TREE IMPACT FEES FUND 978:**

<b>Account Number</b>	<b>Project Description</b>	<i>Budget 2006-07</i>
978-9118	Street Tree Planting	\$175
<b>PFF - Street Tree Impact Fees Project Totals</b>		<b>\$175</b>

**PFF - TRAFFIC SIGNAL IMPACT FEE FUND 900:**

<b>Account Number</b>	<b>Project Description</b>	<i>Budget 2006-07</i>
900-9906	Traffic Signal Control System	\$450
900-9712	Traffic Signal Controller Upgrade - Citywide	\$400
900-9934	Traffic Signal Modifications	\$425
<b>PFF - Traffic Signal Impact Fee Project Totals</b>		<b>\$1,275</b>

**PFF - WASTEWATER CONNECTION FEE FUND 434:**

<b>Account Number</b>	<b>Project Description</b>	<i>Budget 2006-07</i>
434-7703	Church St Sanitary Sewer Lift Station/Force Main	\$5,000
<b>PFF - Wastewater Connection Fee Project Totals</b>		<b>\$5,000</b>

**PFF - WATER CONNECTION FEE FUND 424:**

<b>Account Number</b>	<b>Project Description</b>	<i>Budget 2006-07</i>
424-9922	Delta Water Supply Project	\$2,000
424-7602	Service System Additions	\$516
423-7601	Water System Expansions	\$747
423-7623	Water Transmission Mains	\$1,100
<b>PFF - Water Connection Fee Project Totals</b>		<b>\$4,363</b>

**CAPITAL IMPROVEMENT PROGRAM 2006-07**  
**PROJECT TOTALS BY FUND**  
(DOLLARS IN THOUSANDS)

**PROP 42 TRAFFIC CONGESTION RELIEF PROGRAM FUND 039:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
039-9928	Street Resurfacing/Bridge Repair Program	\$1,400
<b>Prop 42 Traffic Congestion Relief Program Project Totals</b>		<b>\$1,400</b>

**PROPOSED STRONG NEIGHBORHOODS INITIATIVE FUND 342:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
342-9818	Airport Way Neighborhood Services Center	\$3,450
342-9251	Fire Station No. 13 Construction	\$500
342-0000	Midtown Community Facility	\$5,000
342-7371	Oak Park Facility Improvements	\$2,000
342-9816	Panella Park Community Center	\$2,800
342-9817	Stribley Community Center	\$4,000
342-0000	Van Buskirk Softball Field Sport Lighting	\$500
<b>Proposed Strong Neighborhoods Initiative Project Totals</b>		<b>\$18,250</b>

**REDEVELOPMENT AGENCY FUND 334-338:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
338-7354	Airport Way 2nd Street Realignment	\$1,400
337-7356	California Street Rehab	\$750
334-7351	Chung Wah Lane	\$10
334-7365	Stockton Channel Pedestrian Bridge	\$3,500
338-9962	Van Buskirk Community Center	\$1,750
334-7359	Waterfront Marina & Promenade	\$4,173
<b>Redevelopment Agency Project Totals</b>		<b>\$11,583</b>

**TRANSPORTATION DEVELOPMENT ACT (GAS TAX) FUND 034:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
034-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$200
<b>Transportation Development Act (Gas Tax) Project Totals</b>		<b>\$200</b>

**WASTEWATER REVENUE FUND 431:**

<b>Account Number</b>	<b>Project Description</b>	<b>Budget 2006-07</b>
431-7704	Recycled Water Master Planning	\$150
431-7709	RWCF Modifications and Replacements	\$285
431-7793	San Joaquin River Management Studies	\$345
431-7787	Sanitary System Deficiency Improvements	\$85
431-7702	Sanitary System Repairs	\$870
431-7788	Storm Drain Alleviation - Modifications/Additions	\$735
<b>Wastewater Revenue Project Totals</b>		<b>\$2,470</b>



**CAPITAL IMPROVEMENT PROGRAM 2006-07**  
**PROJECT TOTALS BY FUND**  
(DOLLARS IN THOUSANDS)

**WATER REVENUE FUND 425:**

<b>Account Number</b>	<b>Project Description</b>	<i>Budget 2006-07</i>
425-9922	Delta Water Supply Project	170,000
421-7632	Existing Well Replacement	\$1,420
421-7617	Water Supply Old Wells	\$135
421-7615	Water System Security Improvements	\$125
421-7796	Water System Upgrades/Street Improvements	\$50
<b>Water Revenue Project Totals</b>		<b>171,730</b>

**TOTAL CIP - ALL FUNDS: \$269,402**

**Notes:**

Grant funds and projects with special financing arrangements, such as bond issues, will not be appropriated until funds are secured through separate Council action.

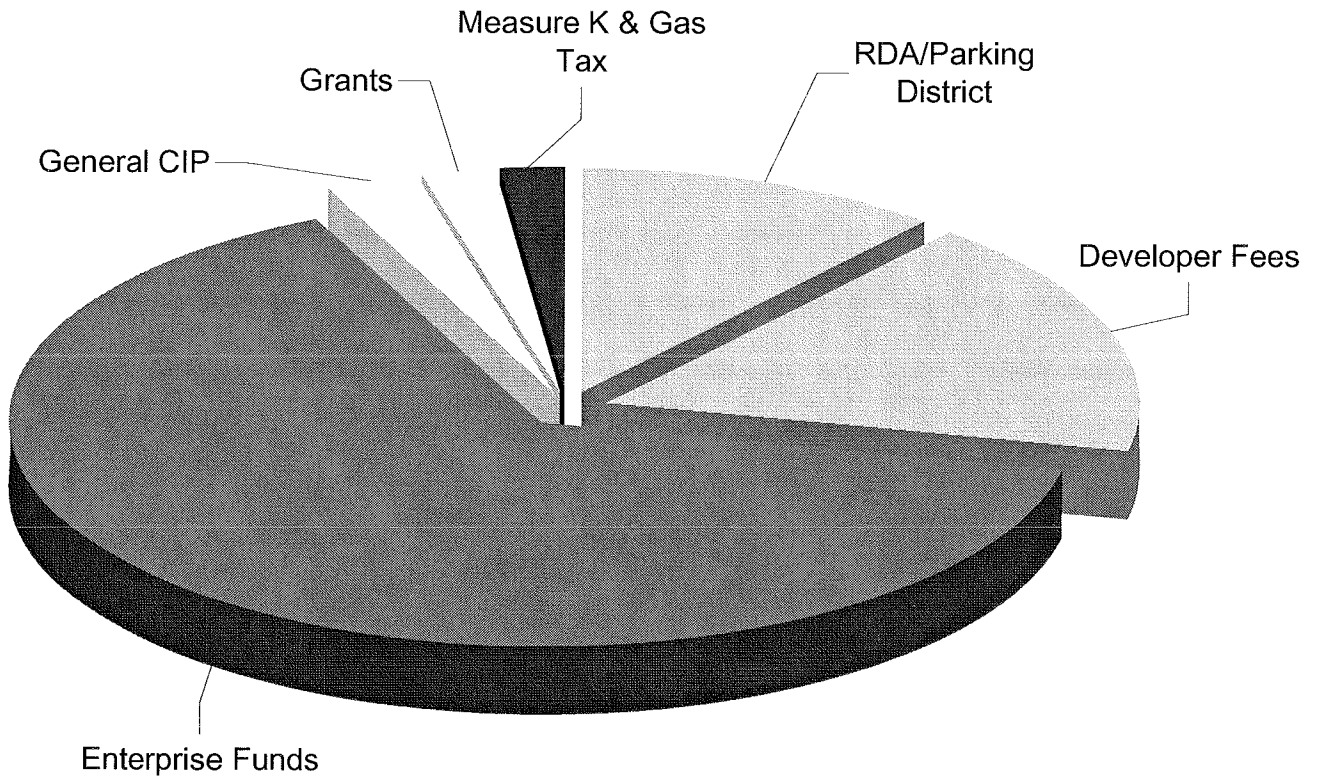
The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information only.

Office of Economic Development (CDBG funded) Alley Abandonment project request was \$25,000 in the CIP document, but actual budget request has been reduced to \$20,000.

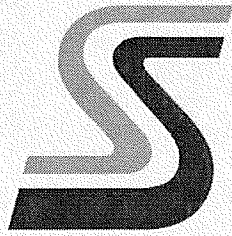
# CITY OF STOCKTON

## 2006-07 CIP by Fund

(Dollars in Thousands)



FUND	2006-07 BUDGET	
Developer Fees	\$ 46,589	17%
Enterprise Funds	\$ 174,200	65%
General CIP	\$ 7,770	3%
Grants	\$ 5,540	2%
Measure K & Gas Tax	\$ 5,450	2%
RDA/Parking District	\$ 29,853	11%
	\$ 269,402	



CITY OF STOCKTON



PUBLIC ART



**PUBLIC ART****306-7000**

	2004-05 ACTUAL	2005-06 APPROPRIATED	2006-07 BUDGET	VARIANCE AMOUNT	%
Employee Services	\$38,614	\$23,946	\$92,356	\$68,410	286%
Other Services	325,262	66,974	43,734	(23,240)	-35%
Materials/Supplies	5,027	50	2,350	2,300	4600%
Other Expenses	1,977	0	1,700	1,700	
Capital Outlay	0	0	0	0	
TOTAL BUDGET	\$370,880	\$90,970	\$140,140	\$49,170	54%
POSITION ALLOCATION	1	1	1		

**FUNCTION**

The Public Art Ordinance was approved in June 2000 to create expanded opportunities for the public to experience public art and to add to the beautification of the City. The ordinance fosters creative expression of artists in public places of the City by funding public art projects and requiring a public art component of capital projects when possible. The Public Art Plan allocates 2% of eligible capital improvement project funding to a public art fund, 80% of which may be used for art projects, 15% for program operations, and 5% for maintenance of the public art.

**HIGHLIGHTS****Water Tower:**

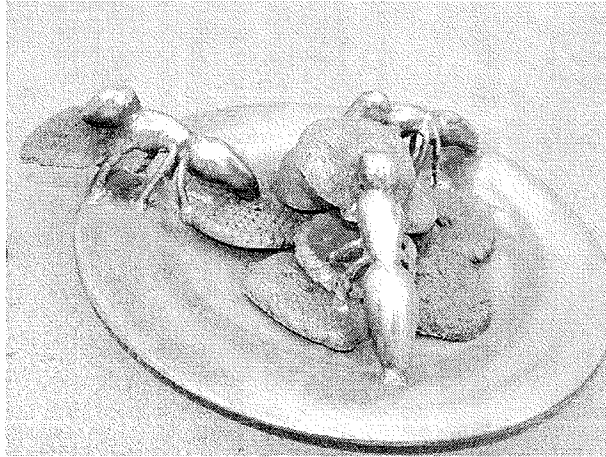
Joan Di Stefano Ruiz, of Oakland, California was selected to create an art piece to sit in William Long Park in Weston Ranch. The piece sits behind August Knodt Elementary and is a water tower construction that supports a ceramic egg with the park signage. Under the egg is a chicken, which acts as a weather vane. The water tower was installed in November 2005. The images also cause one to ask that eternal question, "Which came first, the chicken or the egg?"

**Equinoa Park:**

A heliotropic painted steel sculpture adorns the top of the shade structure at Equinoa Park, with flowers tumbling out of, and around wok like structures in a spiraling pattern. It is the commissioned work of Vickie Jo Sowell of Emeryville. It was installed in the Spring of 2005.

**Picnic Time:**

Scott Runion of Galt, California was commissioned to create public art for Sandra Butler Smith Park. Scott created three separate pieces that are also functional for park goers as well. The public art consists of three cast concrete tables and nine benches. On top of the tables, Scott incorporated bronze castings of ants raiding a plate of cookies. The pieces were installed in November 2005.

**Garrigan Park:**

Glazed, photo imprinted and airbrushed tiles by Los Angeles ceramic artist and painter, Roberto Delgado are randomly scattered throughout the pathways of Garrigan Park. These were installed in the Summer of 2005.

**Stockton Rising:**

Scott Donahue of Emeryville, California was selected to create a sculpture for the downtown Events Center. The piece is integrated with the arena on Fremont Street. As drivers approach the water, they notice a cylindrical sculpture with larger than life figures rising above and emerging out from the mass. The artwork is a symbol for the newly revitalized downtown Stockton. The theme is "family and community watch over us all." The piece was installed in April 2006.

**Underpass at Eight Mile Road:**

Artist Luz Lua Foster was chosen for the form liner patterned walls of the Eight Mile Road Underpass. These were installed in the Summer of 2005 and depict, in bas relief, the beautiful Valley Oaks that can be seen in the nearby Oak Grove Regional Park.



#### Highway 99/ Arch Road Interchange:

The retaining walls at this looped interchange are decorated with large abstracted wagon wheel designs by Nobu Nagasawa. This public art project was a design only project and was completed at the beginning of 2006.

#### Hammer Lane/ Highway 99:

The interchange for Hammer Lane and Highway 99 broke ground at the end of 2005 and will be complete in 2007. Public art design elements for the interchange were contributed by Brian Canivari of Galt for the whole of the Eastern end of the Hammer Lane improvement project in its multiple phases.

#### Event Center Garage:

Gordon Huether of Napa, California was chosen to create a piece to accompany the Event Center parking structure on Fremont Street. Gordon's design incorporates the use of Mattel's Match Box cars. Thousands of tiny cars were placed end to end and side by side to form a large canvass of nostalgic collectables for the public to see. The piece was placed on the west of the structure in February 2006.



Event Center Garage



Detail of artwork on Event Center Garage

#### Edmund S. "Ed" Coy Garage:

David Griggs of Denver, Colorado was chosen to create public art for installation in the downtown Ed Coy Garage. The art consists of a lighted column and decorative medallions, wheat sheaves and flora bus shoots in bas relief, that were added to the exterior of the garage during construction. The decorative pieces are placed around the garage. The lighted column also adds functionality, marking the entryway at night. The garage art work was installed in March 2006.

#### The Gleason Park Beacon

Joahanna Poethig and Brian Laszcko were commissioned to create a gateway piece for Gleason Park. Located at the corner entrance of Sonora and California Streets, the entrance consists of two pyramid shaped pillars with ornamental iron flames atop each one. The design uses glass blocks imbedded in cement with lighted photos mounted behind them in the interior. The interior images were chosen from historic photos from Little Manila and the area. The pillar is lit from the inside using the existing electrical and lights planned at the site. The Gleason Park Beacon was installed in June 2006.

**2005-06 Unit Objectives**

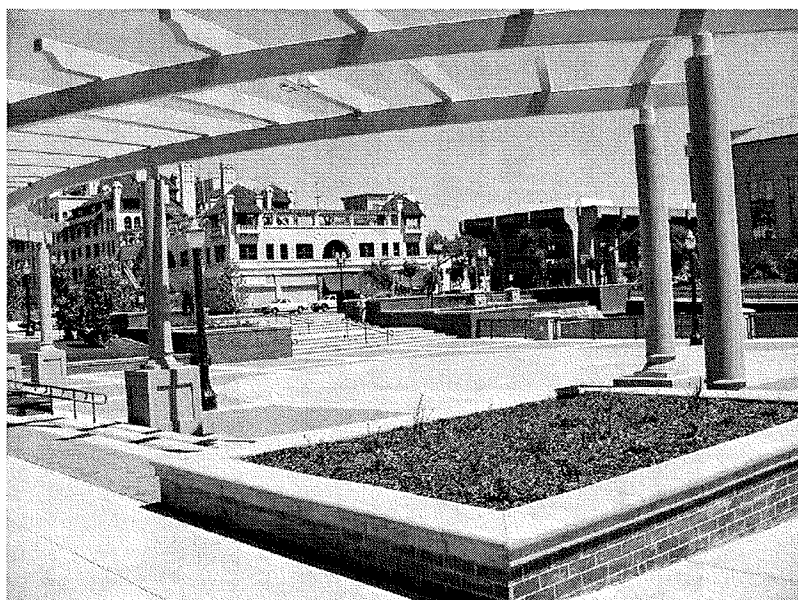
1. Advertise and select 10 new artists for the Artist Pool for 2005-06 projects by October 2005.
2. Complete expansion and updating of city-wide Web coverage of Public Art Projects by October 2005.
3. Conduct two educational workshops for the community on Public Art by October 2005.

**2005-06 Unit Accomplishments**

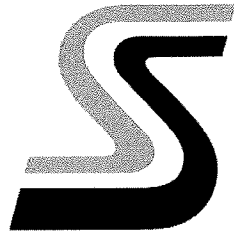
1. Twelve artists were selected for the Artists Pool 2005-2007 in October 2005.
2. The City website is in process of updating. Installations are added as they are completed.
3. Funding did not allow for educational workshops in 2005. The PAAC Education Committee will work to conduct them in 2006.

**2006-07 Objectives**

1. Public Outreach Committee will embark upon comprehensive community outreach/ networking effort to encourage private development participation in public art by December 2006.
2. Education Committee will conduct two community workshops for emerging public artists in the fall of 2006 and 2007.
3. A commissioned work of public art will be placed in De Carli Square by August 2007.







CITY OF STOCKTON

AGENCY BUDGETS



**REDEVELOPMENT AGENCY BUDGETS**

## ***REDEVELOPMENT AGENCY BUDGETS***

The Redevelopment Agency is responsible for acquisition, relocation, demolition, and sale of land and buildings in portions of the City earmarked for redevelopment. Projects are financed from the proceeds of bonds and loans from other City funds, which are eventually repaid from increased tax based on the increased property value due to the redevelopment projects.

The Redevelopment Agency is a separate entity and its budget is adopted separately. It is included in this document for convenience.

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## REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

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### **I. Executive Summary**

A.	Proposed Revenue and Expenditures.....	194
B.	Proposed Indebtedness .....	195

### **II. Redevelopment Project Highlights**

A.	Downtown Marina and Waterfront Development .....	198
B.	Neighborhood Revitalization.....	198
C.	Strong Neighborhoods Initiative.....	199
D.	Other Projects.....	199

### **III. 2005-06 Accomplishments..... 199**

### **IV. 2006-07 Goals and Objectives**

A.	Commercial/Entertainment Development .....	202
B.	Office/Retail Development & Expansion.....	202
C.	Residential Development .....	203

### **V. Programs**

A.	Administration .....	203
B.	Housing Assistance .....	203

## I. EXECUTIVE SUMMARY

This was a great year for the City of Stockton's Redevelopment Agency as the Stockton Events Center welcomed the addition of a 10,000 seat indoor arena, currently host to the Stockton Thunder, Stockton Lightning, and California Cougars professional sports teams. The continued efforts of the public sector, businesses and private developers are paying off with over \$300 million in projects completed or currently underway, including the remaining piece of the Stockton Events Center, a hotel and condominium complex, the Downtown Marina boat slips, retail and waterfront commercial projects in addition to numerous other residential and office development projects.



Over the past five years, the City of Stockton has seen dramatic changes due to the efforts and successful partnerships established between the public and private sector. Stockton will continue to enhance its position as a thriving commercial and entertainment community in the Central Valley

### A. Proposed Revenue and Expenditures

#### Revenue

It is estimated that the Agency will gross approximately \$18.6 million in tax increment revenue for the 2006-07 Fiscal Year, an increase almost triple the budgeted figures for 2005-06. This dramatic increase is attributed to the newly adopted North Stockton and Rough & Ready Redevelopment Project Areas, which received tax increment funds for the first year in 2005-06. It is very difficult to gauge how much tax increment will be generated in the first year of new project areas and, as a result, the budgeted figures for North Stockton and Rough and Ready Redevelopment areas in 2005-06 were considerably less than actual revenue received. When comparing actual revenue received in 2005-06 to the estimated revenue in 2006-07 the increase is approximately 40%.

In addition, the Agency will receive approximately \$92,000 in other income including interest income, rental income and loan portfolio payoffs.

Including statutory pass through payments and other pass through payments to taxing entities, \$3.7 million in transfers to the Low/Moderate Income Housing Fund (LMIHF), and County administrative expenses, it is anticipated the Agency will net approximately \$11.6 million.

The Agency anticipates approximately \$40 million in available funds will be carried over from Fiscal Year 2005-06, which when joined with transfers from the projects areas to the Administrative Fund and LMIHF, will result in approximately \$57 million in total available funds.

As part of the Mayor's proposed Strong Neighborhoods Initiative, the Agency plans to move forward issuing a \$115 million bond against its Tax Increment during FY 2006-07. Net proceeds would be approximately \$105 million, split amongst South Stockton, North Stockton, Midtown, and the Agency's Low and Moderate Housing project areas. This bond issuance is subject to further Council review and approval.

## REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

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The table below illustrates the sources of anticipated rollover funds from Fiscal Year 2005-06:

TI	Section 108	CDBG	Bond	State
\$11.8M	\$12M	\$350K	\$1.8M	\$13.1M

TI = Tax Increment

CDBG = Community Development Block Grant

Bond = 2001 Housing Bond Proceeds

State = State Loan – Department of Boating and Waterways

### Expenditures

Approximately \$3.7 million is budgeted for Fiscal Year 2006-07 for employee services, consultant services, materials and supplies, and also other small capital expenditures. Included in this amount are the Agency's contributions to the City's Internal Service Fund for telephone, computer and office equipment rentals. There is no estimated ERAF obligation for 2006-07. The Agency has seen a steady increase in employee services due to rising health care costs and the need for additional staff to implement the increasing number of redevelopment projects and programs.

In addition, the Agency has over \$47.4 million in project expenditures budgeted for the upcoming year; the majority of which represents capital projects such as the Downtown Marina and Promenade, Pedestrian Bridge, Gleason Commercial Master Development Area, Park reconstruction and improvements along Airport Way.

As part of the Mayor's proposed Strong Neighborhoods Initiative, approximately \$79 million will be available for construction projects within South Stockton, North Stockton and Midtown Project areas and approximately \$26 million available to construct low and moderate income housing units throughout the City. This expenditure plan is subject to further Council review and approval.

A detailed listing of redevelopment projects and their proposed budgets for Fiscal Year 2006-07 can be found under Section II (Projects) of the Agency's budget.

### B. Proposed Indebtedness

As the need arises and as contracts are executed related to specific projects, it may become necessary for the Agency to borrow funds from various City revenue sources including, but not limited to, the General Fund, CIP Fund and CDBG Fund. The 2006-07 budget includes a carryover loan from the City's Community Development Block Grant Fund in the amount of \$350,000 to assist with redevelopment environmental cleanup efforts under the Polanco Act. These loans and long-term financing are brought forward to the Agency for consideration and approval as required.

For Fiscal Year 2006-07, the Agency has budgeted \$385,000 for loan repayments to the City's General Fund and CDBG Fund. This is the first year of debt service payment on the Arena Revenue Bond in the amount of \$2,155,271. Other loan repayments include \$34,976 to the state for the Marina Planning loan, and \$667,129 in LMIHF is budgeted for debt service associated with a bond issuance approved in Fiscal Year 2002-03. Agency loan repayments are made as funds become available.

**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON**

	Admin 330	West End 334	Port 336	Midtown 337
<b>Projected Beginning Balance:</b>	\$ -	\$ 24,517,390	\$ 223,737	\$ 2,683,325
<b>Revenue Projections:</b>				
Tax Increment	\$ -	\$ 1,409,795	\$ 571,100	\$ 4,064,294
Less 20% to Low/Mod Fund	\$ -	\$ -	\$ (114,220)	\$ (812,859)
Less Payments to Taxing Entities	\$ -	\$ (245,594)	\$ (93,857)	\$ (635,969)
Less County Admin Expense	\$ -	\$ (28,196)	\$ (11,422)	\$ (81,286)
Other Income	\$ -	\$ 10,000	\$ -	\$ 10,000
<b>Total Net Revenue:</b>	\$ -	\$ 1,146,005	\$ 351,601	\$ 2,544,180
Transfers In (From Project Areas)	\$ 1,710,000	\$ -	\$ -	\$ -
<b>Total Available Funds:</b>	\$ 1,710,000	\$ 25,663,395	\$ 575,338	\$ 5,227,505
Employee Services	\$ 848,974	\$ -	\$ 91,354	\$ 247,870
Other Services	\$ 591,758	\$ -	\$ 46,268	\$ 45,743
Materials & Supplies	\$ 32,800	\$ -	\$ 1,419	\$ 9,965
Other Expenses (including ERAF)	\$ 236,468	\$ -	\$ -	\$ -
Sub-total	\$ 1,710,000	\$ -	\$ 139,041	\$ 303,578
Transfers Out	\$ -	\$ 648,062	\$ 436,297	\$ 2,085,073
(Includes Debt Repayment)				
Project Expenditures	\$ -	\$ 25,015,333	\$ -	\$ 2,838,854
<b>Total Budgeted Expenditures</b>	\$ 1,710,000	\$ 25,663,395	\$ 575,338	\$ 5,227,505
<b>Projected Ending Balance</b>	\$ (0)	\$ (0)	\$ (0)	\$ (0)
Position Allocation				

**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON**

S Stockton 338	Low/Mod 339	N Stockton 340	Rough & Ready 341	SNI* 342	TOTAL
\$ 9,357,957	\$ 1,093,482	\$ 2,610,290	\$ 5,724	\$ -	\$ 40,491,905
\$ 6,184,747	\$ -	\$ 6,333,101	\$ 10,943	\$ -	\$ 18,573,980
\$ (1,518,909)	\$ -	\$ (1,266,620)	\$ (2,189)	\$ -	\$ (3,714,797)
\$ (870,241)	\$ -	\$ (1,040,579)	\$ (1,798)	\$ -	\$ (2,888,038)
\$ (123,695)	\$ -	\$ (126,662)	\$ (219)	\$ -	\$ (371,480)
\$ 36,000	\$ 31,000	\$ 5,000	\$ -	\$ 105,746,344	\$ 105,838,344
\$ 3,707,902	\$ 31,000	\$ 3,904,240	\$ 6,737	\$ 105,746,344	\$ 117,438,009
\$ -	\$ 3,714,797	\$ -	\$ -	\$ -	\$ 5,424,797
\$ 13,065,859	\$ 4,839,279	\$ 6,514,530	\$ 12,461	\$ 105,746,344	\$ 163,354,711
\$ 362,807	\$ 201,133	\$ 266,777	\$ -	\$ -	\$ 2,018,915
\$ 432,699	\$ 4,131	\$ 262,305	\$ -	\$ -	\$ 1,382,904
\$ 20,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 74,184
\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 241,468
\$ 820,506	\$ 205,264	\$ 539,082	\$ -	\$ -	\$ 3,717,471
\$ 1,167,616	\$ 1,087,976	\$ 1,034,255	\$ -	\$ -	\$ 6,459,279
\$ 11,077,737	\$ 3,546,039	\$ 4,941,193	\$ -	\$ 105,746,344	\$ 153,165,500
\$ 13,065,859	\$ 4,839,279	\$ 6,514,530	\$ -	\$ 105,746,344	\$ 163,342,250
\$ (0)	\$ (0)	\$ (0)	\$ 12,461	\$ (0)	\$ 12,461

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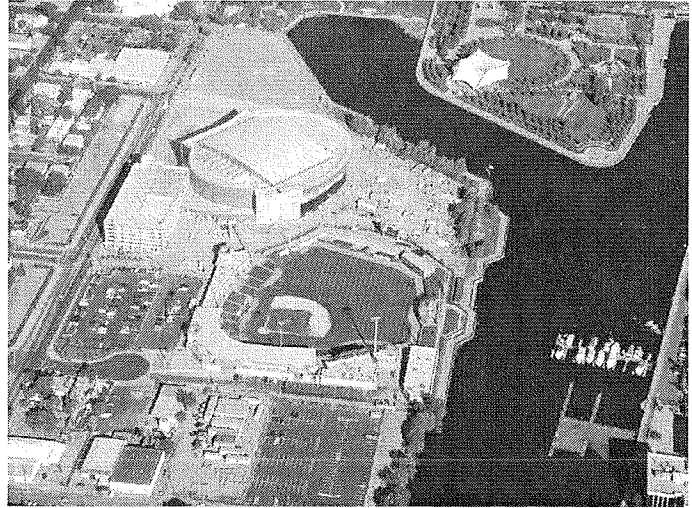
\*SNI Funds represent the Mayor's proposed Strong Neighborhoods Initiative Bond allocation and are subject to further Council review and approval.

## II. REDEVELOPMENT PROJECT HIGHLIGHTS

### A. Downtown Marina and Waterfront Development 2006-07 Budget: \$20,923,864

The newly renovated Marina will include 186 boat slips on the south shore with additional planned for the north shore, a Harbor Master's Office and other landside amenities. With other adjacent development, this area will again become a vibrant waterfront community for residents and boating enthusiasts.

In addition, staff will continue working with a developer on over 20 acres of the North and South Shores of the Stockton Channel. This waterfront area will be transformed into a residential community with a variety of product types to compliment other nearby projects, such as the Downtown Marina and Stockton Events Center.



This budget represents \$13.1 million remaining in State loan funds from the Department of Boating and Waterways in addition to \$6 million in Section 108 loan funds from the U.S. Department of Housing and Urban Development (HUD) for the South Shore Promenade and a pedestrian bridge.

### B. Neighborhood Revitalization 2006-07 Budget: \$15,805,406

The Agency continues its efforts to implement various components of both the Midtown and Gleason Park Neighborhood Master Revitalization Studies to encourage residential, retail and commercial development in these areas.

Just south of the Crosstown Freeway, activities continue toward the construction of approximately 95 multi-family affordable housing units by Mercy Housing California. This project will be complimented by an additional 16 single-family units, reconstruction of Gleason Park, construction of additional commercial development and the construction of the Alex G. Spanos Elementary School by the Stockton Unified School District.

This budget represents \$1.8 million remaining in long-term debt proceeds for the Mercy California Affordable Housing Project; \$5 million in Section 108 loan funds from HUD for the Gleason Commercial Project; \$2 million in Tax Increment for new facilities at Panella and Oak Parks; \$750,000 in Tax Increment for additional improvements to California Street, \$1 million in matching funds for renovations to the Philomathean Club, \$1.4 million in tax increment funds for the realignment of Second Street at Airport Way, \$2.1 million in set-aside funds for Low-Mod Tax Increment Funding projects, and \$1.7 million in long-term debt proceeds for the Fremont Park Housing Project.



## REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

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### C. Strong Neighborhoods Initiative

2006-07 Budget: \$105,746,344

The Mayor's proposed Strong Neighborhoods Initiative includes a \$115 million bond to be issued against the Agency's Tax Increment and the approximately \$79 million in proceeds would be used for neighborhood revitalization within South Stockton, North Stockton and Midtown. Another \$26 million in proceeds would be used city-wide to construct affordable housing. This expenditure plan is subject to further Council review and approval.

### D. Other Projects

2006-07 Budget: \$10,689,886

These projects include Polanco Redevelopment Act activities associated with the South Shore of the Stockton Channel and other potential costs for new project development within the Redevelopment Project Areas.

## III. 2005-06 ACCOMPLISHMENTS

### Public/Private Partnerships

#### *Stockton Events Center*

On December 8, 2005, the Stockton Arena opened to a sell out crowd of the first Stockton Thunder ECHL Hockey game. The Stockton Arena is the second piece of the Stockton Events Center; the Banner Island Ballpark was completed in April 2005 and is home to the Stockton Ports. In addition to ECHL Hockey, the Arena is home to the California Cougars indoor soccer team and Stockton Lightning Arena 2 Football team. The Arena is expected to host 100 events annually ranging from trade shows to concerts to sporting events. The last piece of the Stockton Events Center, a 180 room 3-star hotel and condominium complex is currently under construction.

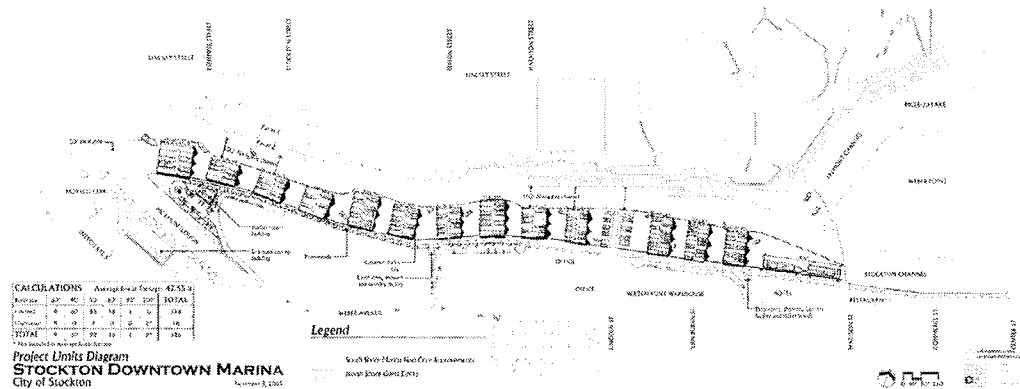


## REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

### *Downtown Marina and Waterfront Development*

With the assistance of the California Department of Boating and Waterways (DBAW) and U.S. Department of Housing & Urban Development (HUD) Section 108 funds the Agency is currently under contract for the design of a new Waterfront Marina. The Downtown Marina will include full service slips, dry storage facility, guest and day docks, a Harbor Master's Office, restrooms, fuel dock, and public access piers.

The Agency also continues to negotiate with potential developers for residential and commercial development on the North and South Shores of the Stockton Channel.

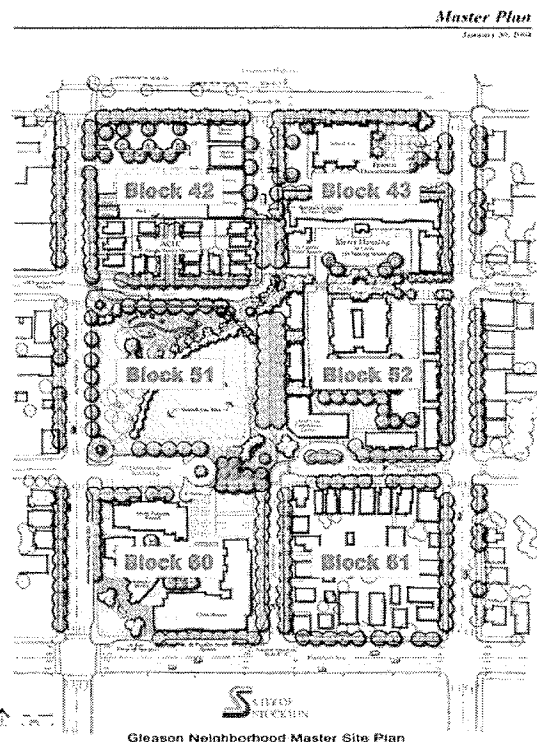


Preliminary site plan for Stockton Downtown Marina

### *Gleason Park*

This six-block Master Plan includes a new elementary school, reconstruction of Gleason Park, a sixteen unit single-family low and very low-income development (Vintage Plaza), and the Mercy California Affordable Housing Development Project. Acquisition for the elementary school is complete with construction commencing in April 2006.

In addition, the Agency continued work on the Gleason Commercial Master Development Area which will include commercial and retail components along Lafayette Street to complement the neighborhood revitalization efforts.

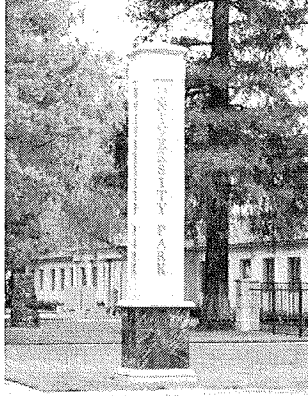


## REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

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### *Midtown Redevelopment*

Work continued by The Grupe Company on the University Park Project, site of the California State University, Stanislaus-Stockton campus. Once completed this project will also include commercial and housing components. In support of those efforts, the Agency is funding certain offsite improvements.



### *Airport Way Master Development Area*

In May 2004, the Rancho San Miguel Market held its grand opening. This was an important component of the first phase in the development of a retail center on a portion of the Airport Way Master Development Area. In August 2004, the Agency approved an extension to the Exclusive Negotiating Rights Agreement with Stockton I for the development of an expanded retail center on a portion of the Airport Way Master Development Area. The second phase will include additional commercial development, as well as residential rehabilitation.

### *WorkNet Project*

In November 2005, San Joaquin WorkNet moved into their new 2-story, 52,000 square foot office building near Lincoln and Washington Streets.



#### IV. 2006-07 GOALS AND OBJECTIVES

Consistent with Redevelopment Plans for the Agency's various project areas, goals and objectives outlined in the Agency's Implementation Plan and the Downtown Strategic Action Plan, the Agency will continue to:

- Promote economic revitalization and the establishment of a regional center for economic activity by undertaking activities to maximize waterfront uses, develop destination attractions, attract office users and promote special events;
- Promote and/or assist in the development of a physical environment to support such a regional economic center by installing and upgrading public infrastructure improvements and facilities and promoting the creation of an urban core;
- Promote commercial revitalization and mixed-use development in areas outside the Downtown core; and
- Expand the supply of affordable and market rate housing, including infill development projects.

#### Specific objectives for the 2006-07 Fiscal Year include:

##### A. Commercial/Entertainment Development

1. With regard to the downtown marina, the Agency expects to complete design in 2006-07 and begin construction in 2007. The rate of construction progress will be greatly impacted by the narrow time window that is allowed for construction in the Stockton Channel, i.e. during the months of August, September and October.
2. Complete construction of SUSD site by August 2006.



##### B. Office/Retail Development & Expansion

1. Negotiate a Disposition and Development Agreement for the Washington Street Master Development Area by March 2007.
2. Execute an agreement with the State to 1) acquire the current site and property of the State Office Building and to 2) identify a new site and negotiate documents that will lead to constructing a new office building for the State by December 2006.
3. Complete construction of ground floor retail improvements in the Hotel Stockton by June 2007.

## REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

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### C. Residential Development

1. Execute a Disposition and Development Agreement with a developer for the development of waterfront housing by March 2007.
2. Commence construction of one or more housing projects in the Gleason Park neighborhood by June 2007.



## V. PROGRAMS

### A. Administration

The Agency's administrative activities include:

- Staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency and Project Area Committees;
- Preparation of the Agency's annual reports including the Statements of Indebtedness, State Controller's Report, Housing and Community Development Report and Annual Budget; and

Administrative expenditures from the Agency's LMIHF provide for the monitoring of affordable housing projects, preparation and review of loan documents and processing of payments/ disbursements from the housing fund to vendors, housing developers and loan recipients.

### B. Housing Assistance

Housing rehabilitation and first time home buyer assistance programs continue to be made available through the City's Housing Division and are budgeted for under the City's CDBG and HOME Programs.

As needed, the Agency will provide additional funds from its LMIHF for these activities. The 2006-07 budget includes approximately \$2,091,039 to support the City's housing assistance programs for low- and moderate-income households.

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**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON**

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**SCHEDULE OF TRANSFERS IN/LOANS**TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:

Merged Midtown Fund (337)	\$ 555,000
Merged South Stockton Fund (338)	555,000
North Stockton Fund (340)	<u>600,000</u>
	<b>\$ 1,710,000</b>

TO LOW/MOD INCOME HOUSING FUND (339) FROM:

*West End Fund (334) <sup>1</sup>	\$ 0
*Port Industrial Fund (336)	114,220
*Merged Midtown Fund (337)	812,859
*Merged South Stockton Fund (338) <sup>1</sup>	1,518,909
*North Stockton Fund (340)	1,266,620
*Rough & Ready Fund (341)	<u>2,189</u>
	<b>\$ 3,714,797</b>

TO GENERAL FUND (010) FROM:

Port Industrial Fund (336) <sup>2</sup>	<b>\$ 60,000</b>
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TO COMMUNITY DEVELOPMENT BLOCK GRANT FUND (054) FROM:

Merged Midtown Fund (337) <sup>2</sup>	\$ 50,000
Merged South Stockton Fund (338) <sup>2</sup>	200,000
North Stockton Fund (340) <sup>2</sup>	<u>75,000</u>
	<b>\$ 325,000</b>

TO DEBT SERVICE FUND<sup>3</sup> (201) FROM:

Low/Mod Income Housing Fund (339)	<b>\$ 667,129</b>
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TO DEBT SERVICE FUND<sup>4</sup> (230) FROM:

West End Fund (334)	\$ 613,086
Port Industrial Fund (336)	376,297
Merged Midtown Fund (337)	1,480,073
South Stockton (338)	412,616
Low/Mod Income Housing Fund (339)	420,847
North Stockton (340)	<u>359,255</u>
	<b>\$ 3,662,174</b>

<b>Total Transfers In</b>	<b>\$ 10,139,100</b>
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\*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

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<sup>1</sup> West End Fund's transfer to Low/Mod Income Housing Fund will be made from South Stockton Fund.

<sup>2</sup> Loan repayment on funds loaned to Redevelopment Agency.

<sup>3</sup> Includes debt service for the 2001 Housing Bond.

<sup>4</sup> Includes debt service for the Arena Bond and the proposed Strong Neighborhood Initiative Bond (subject to Council approval).

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**REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON**

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**SCHEDULE OF TRANSFERS OUT/LOANS**FROM WEST END FUND (334) TO:

Debt Service Fund (230) <sup>4</sup>	\$ 613,086
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FROM PORT INDUSTRIAL FUND (336) TO:

General Fund (010) <sup>2</sup>	\$ 60,000
*Low/Mod Income Housing Fund (339)	114,220
Debt Service Fund (230) <sup>4</sup>	<u>376,297</u>
	\$ 550,517

FROM MERGED MIDTOWN FUND (337) TO:

Redevelopment Agency Administration Fund (330)	\$ 555,000
Community Development Block Grant Fund (054) <sup>2</sup>	50,000
*Low/Mod Income Housing Fund (339)	812,859
Debt Service Fund (230) <sup>4</sup>	<u>1,480,073</u>
	\$ 2,897,932

FROM MERGED SOUTH STOCKTON FUND (338) TO:

Redevelopment Agency Administration Fund (330)	\$ 555,000
Debt Service Fund (230) <sup>4</sup>	412,616
Community Development Block Grant Fund (054) <sup>2</sup>	200,000
*Low/Mod Income Housing Fund (339) <sup>5</sup>	<u>1,518,909</u>
	\$ 2,686,525

FROM LOW/MOD INCOME HOUSING FUND (339) TO:

Debt Service Fund (201) <sup>3</sup>	\$ 667,129
Debt Service Fund (230) <sup>4</sup>	<u>420,847</u>
	\$ 1,087,976

FROM NORTH STOCKTON FUND (340) TO:

Redevelopment Agency Administration Fund (330)	\$ 600,000
Debt Service Fund (230) <sup>4</sup>	359,255
Community Development Block Grant Fund (054) <sup>2</sup>	75,000
*Low/Mod Income Housing Fund (339)	<u>1,266,620</u>
	\$ 2,300,875

FROM ROUGH AND READY FUND (341) TO:

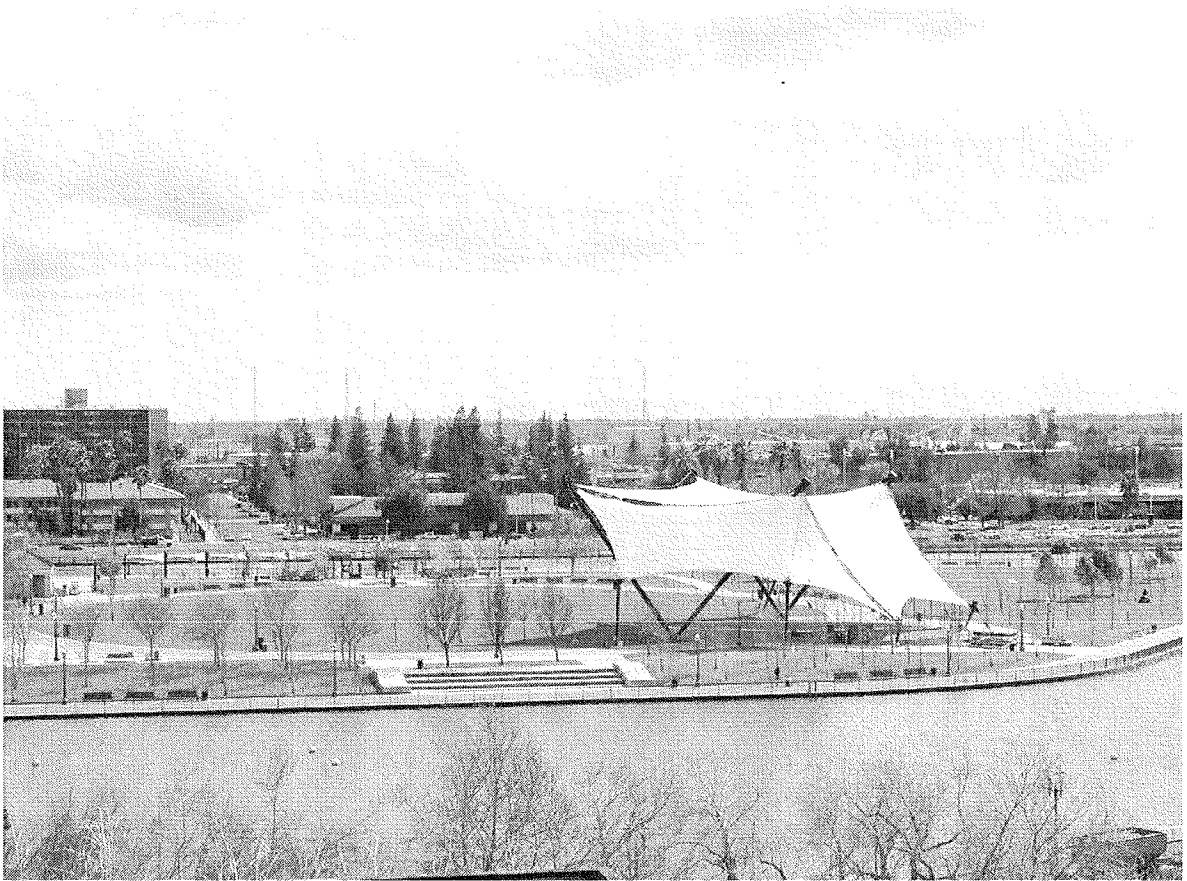
*Low/Mod Income Housing Fund (339)	\$ 2,189
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<b>Total Transfers Out</b>	<b>\$10,139,100</b>
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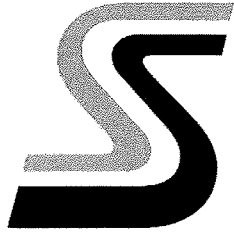
\*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

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<sup>5</sup> This amount includes West End Fund's transfer to Low/Mod Income Housing Fund.







# CITY OF STOCKTON



**GLOSSARY**



STOCKHOLM

## **GLOSSARY**

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**ACCOUNTING SYSTEM** – The total structure of records and procedures to discover, record, classify, summarize, and report information on the financial position and the results of operations of a government or any of its funds, fund types, or organizational components.

**ACCRUAL BASIS OF ACCOUNTING** – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

**ACTIVITY** – A specific line of work performed by one or more governmental components for accomplishing a function for which the government is responsible. Examples of activities are public safety and general government.

**ALLOCATION** – (1) A portion of a lump-sum appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The designated number of full-time regular positions approved for each budget unit.

**ANNUAL OPERATING BUDGET** – An outline of planned governmental expenditures, revenues, activities, programs and objectives for the fiscal year.

**APPROPRIATION** – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

**ASSESSED VALUATION** – A valuation of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

**ASSET** – An economic resource or probable future benefit obtained or controlled by a particular entity as a result of past transactions or events.

**BOND** – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

**BUDGET** – A plan of financial operation that includes an estimate of proposed expenditures and the proposed means for financing them. (See also Annual Operating Budget).

**BUDGET DOCUMENT** – The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

**BUDGET HEARING** – A public meeting to allow citizens to comment on the proposed budget.

**BUDGET MESSAGE** – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

**CAPITAL BUDGET** – A budget that appropriates the first year of the Capital Improvement Program.

**CAPITAL IMPROVEMENT PROGRAM** – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

**CAPITAL OUTLAY** – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

## **GLOSSARY**

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**CASH FUND BALANCE** – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

**DEBT SERVICE** – Payment of the principal and interest of an obligation resulting from the issuance of bonds or notes.

**DEBT SERVICE REQUIREMENT** – The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds, and payments required for accumulating monies for future retirement of term bonds.

**DEPARTMENT** – A major organizational unit of the City that has management responsibility for a group of related operations.

**DEPRECIATION** – (1) The process of accounting for expiration in the service life of a fixed asset due to deterioration, inadequacy and obsolescence. This is calculated by taking the cost of the fixed asset, less any salvage value, prorated over the estimated service life of the asset. (2) The portion of depreciation charged as an expense during a particular period. This accounting transaction does not involve a cash expense or affect the cash available for operations.

**DISTRICT FUND** – A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

**ENCUMBRANCE** – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

**ENTERPRISE FUND** – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not co-mingled with other funds.

**EXPENDITURE** – An expenditure is a payment for services, materials, salaries and products necessary for the operation of City government.

**FISCAL YEAR** – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

**FIXED ASSET** – An asset of a long-term character such as land, building, machinery, furniture, and other equipment, with a value greater than \$1,000 and a useful life of longer than one year.

**FULL-TIME EQUIVALENT (FTE)** – The decimal equivalent of a part-time position converted to a full-time basis. For example, one person working half time would count as 0.5 FTE.

**FUND** – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

**FUND BALANCE** – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

**GENERAL FUND** – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

## **GLOSSARY**

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**GENERAL OBLIGATION BOND** – (1) A bond backed by a government pledge of its full faith and credit to its repayment. (2) May refer to a bond that is to be repaid from taxes and other general revenues.

**GRANT** – A grant is contributions or gifts of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

**INDENTURE** – A written contract or agreement.

**INDIRECT COSTS** – Those elements of cost necessary in the production of a good or service that are not directly traceable to the product or service.

**INTERFUND TRANSFER** – Amount transferred from one fund to another.

**INTERNAL SERVICE FUND** – A fund used to account for the centralized financing of goods or services provided by one department or agency to other government departments or agencies, or to other governments, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance and equipment replacement.

**OBJECTIVE** – A readily measurable statement of an expected accomplishment within the fiscal year.

**OPERATING BUDGET** – The portion of the budget that pertains to the daily operations providing basic governmental services.

**ORDINANCE** – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a higher form of law, such as a state statute or constitutional provision. (See also resolution).

**PERMANENT FUND** – A fund in which the principal remains permanently restricted, while the earnings may be spent for the specified purpose for which the money was given.

**POWER CENTER** – an open air retail center (as opposed to an enclosed mall) that is anchored by three or more big-box retailers and ranges from 250,000 to more than 1 million square feet.

**PROPERTY TAX** – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

**RESERVE** – (1) An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure. (2) An account used to legally segregate a portion of fund equity for a specific future use.

**RESOLUTION** – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

**RESTRICTED ASSETS** – Monies or other resources restricted by legal or contractual requirements. In governmental accounting, special treatments are applied to restricted assets arising out of revenue bond indentures in Enterprise Funds.

**REVENUE** – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

**SMART GROWTH** – Growth that is economically sound, environmentally friendly, supports community livability, enhances quality of life, and offers opportunities for economic development.

## GLOSSARY

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**SPECIAL ASSESSMENTS** – Compulsory charges levied by a government to finance current or permanent public services to a particular group of persons or properties.

**SPECIAL REVENUE FUND** – A fund in which the City, State or Federal government, or the donor of the funds, restricts the revenue collected to particular purposes. Beginning in 2001-02, funds that were formerly called Expendable Trust Funds (in which all money collected could be spent for the specified purpose of the fund) are now considered Special Revenue Funds, in compliance with GASB 34 regulations.

**TAXES** - Compulsory charges levied by a government to finance services performed for the common benefit.

**TRUST FUND** – See *Permanent Fund* or *Special Revenue Fund*.

**USER FEE** – Charge for services provided only to those benefiting from the service.