

2007—2008



ANNUAL BUDGET







































2007-2008 Annual Budget

Adopted May 22, 2007

City Council

Edward J. Chavez, Mayor
Leslie Baranco Martin, Vice Mayor
Steve Bestolarides, Councilmember
Dan J. Chapman, Councilmember
Clem Lee, Councilmember
Susan T. Eggman, Councilmember
Rebecca G. Nabors, Councilmember

Executive Team

J. Gordon Palmer, Jr., City Manager Christine C. Tien, Deputy City Manager Johnny R. Ford, Deputy City Manager Ren Nosky, City Attorney F. Michael Taylor, City Auditor Katherine Meissner, City Clerk Mark Moses, Chief Financial Officer Wayne D. Hose, Chief of Police Ronald L. Hittle, Fire Chief Michael Niblock, Director of Community Development Steven S. Carrigan, Director of Economic Development Laurie K. Montes, Director of Housing Dianna Garcia, Director of Human Resources Natalie R. Rencher, Director of Library Services Mark Madison, Director of Municipal Utilities Pamela J. Sloan, Director of Parks & Recreation James B. Giottonini, Director of Public Works Steven J. Pinkerton, Director of Redevelopment

Budget Team

Mark Parrott, Budget Officer Carol Marshall, Program Manager III Joseph Maestretti, Program Manager III Kimberly K. Trammel, Senior Administrative Analyst Mahin Shah, Senior Administrative Analyst

TABLE OF CONTENTS

OVERVIEW

Elected Officials	5
City of Stockton Vision	6
Budget Transmittal Letter	7
Council Resolution	9
City Manager's Budget Message	13
Highlights and Changes from FY 2006-07 Budget	17
Management Team Budget Message	21
Budget Process, Document Organization, and Timeline	23
City Profile	26
City of Stockton Organizational Chart	28
<u>SUMMARIES</u>	
<u>Appropriations</u>	
Summary of Revenue, Appropriations, and Fund Balances	30
FY 2007-08 Interfund Transfers: Transfers-In and Loans	36
FY 2007-08 Interfund Transfers: Transfers-Out and Loans	38
General Fund Balance Projections	40
Operating Expenditures and Budgets by Fund	41
Summary of FY 2007-08 Budget Appropriations	42
Budget Distribution by Function, All Funds (graph)	43
General Fund Operating Budget & Operating Transfers by Service Provided (graph)	
Appropriation Limit and Basis of Accounting	45
Debt Limit Computation	
Net General Obligation Debt per Capita	
City Debt Summary	48
Revenue	
Revenues by Fund	49
Basis of FY 2007-08 Revenue Projection	57
Revenue Sources, All Funds (graph)	62
City Property Tax Distribution (graph)	63
Personnel Listing	
FY 2007-08 Personnel Distribution by function (graph)	65
Personnel Listing by Department and Budget Unit	
Summary of Personnel by Fund	
Personnel Listing Endnotes	

TABLE OF CONTENTS

BUDGETS

Departments

Administrative Services	
City Attorney	103
City Auditor	105
City Clerk	107
City Council	109
City Manager	111
Community Development	113
Economic Development	117
Fire	119
Housing	131
Human Resources	139
Library Services	151
Municipal Utilities Department	155
Non-Departmental	167
Parks and Recreation	169
Police	181
Public Works	191
Redevelopment	201
Special Revenue Fund	
Development Services	207
Emergency Communications Fund	209
Safe Neighborhoods – Measure W	211
Public Facility Fee Administration	213
Permanent/Special Fund	
General Government Permanent Fund	215
Library Permanent Fund	215
Parks and Recreation Permanent Fund	215
Arts Permanent Fund	216
Fire Special Revenue Fund	
General Government Special Revenue Fund	
Library Special Revenue Fund	218
Parks & Recreation Special Revenue Fund	
Stockton Sports Commission Special Revenue Fund	
Stockton Art Commission Special Revenue Fund	
Police Special Revenue Fund	

TABLE OF CONTENTS

Capital Improvement Budget

Capital Improvement Program	221
Capital Improvement Process	
Capital Improvement Document Organization	
CIP Projects by Category	
CIP Projects by Category (graph)	
CIP Projects by Fund	
CIP Projects by Fund (graph)	
Redevelopment Agency Budgets	
Introduction	231
Budget Table	
Recent Accomplishments	
Goals	
Programs	
Schedule of Redevelopment Transfers In/Loans	
Schedule of Redevelopment Transfers Out/Loans	
GLOSSARY	239
<u>0200011111</u>	
INDEX	242



CITY OF STOCKTON



OVERVIEW

The Overview section lists the Mayor and City Council and the City vision statement, and includes the budget transmittal letter, budget resolution, and City Manager's Budget Message. It outlines the budget process and budget documentation organization, profiles some city demographics, and shows a city-wide organization chart.

CITY OF STOCKTON CITY COUNCIL



EDWARD J. CHAVEZ MAYOR



LESLIE BARANCO MARTIN
VICE MAYOR
District 3



STEVE J. BESTOLARIDES COUNCILMEMBER District 1



DAN J. CHAPMAN COUNCILMEMBER District 2



CLEM LEE COUNCILMEMBER District 4



SUSAN EGGMAN, PH.D COUNCILMEMBER District 5



REBECCA G. NABORS COUNCILMEMBER District 6



The City Seal is used with permission of the City Clerk of the City of Stockton.



CITY OF STOCKTON VISION

Our Vision is of Stockton
experiencing an Educational,
Cultural, Economic and
Social Resurgence

May 24, 2007

Mayor and City Council City of Stockton, California

APPROVED FY 2007-08 CITY OF STOCKTON BUDGET

On May 22, 2007, the City Council approved the City of Stockton FY 2007-08 Operating and Capital Budget. The final budget document for the FY 2007-08 represents the proposed budget as amended and approved by City Council Resolution Number 07-0194.

The direction of the City Council contained in Resolution No. 07-0194 will be carried out expeditiously as we proceed through the coming year. We will watch carefully for actions throughout the year that might affect this budget.

J. GORDON PALMER, JR.

CITY MANAGER

JGP:CM:cm

Attachment

Resolution No. 07 - 0194

STOCKTON CITY COUNCIL

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON APPROVING THE FY 2007-08 PROPOSED BUDGET; FY 2007-12 CAPITAL IMPROVEMENT PROGRAM; AUTHORIZING FEE ADJUSTMENTS AS RECOMMENDED BY THE CITY MANAGER; AND AUTHORIZING VARIOUS FUND TRANSFERS AND ADMINISTRATIVE ACTIONS

WHEREAS, on May 8, 2007, by City Council motion, a public hearing was set for May 22, 2007, regarding the FY 2007-08 Proposed Budget, the FY 2007-12 Capital Improvement Program, and FY 2007-08 Fee Adjustments; and

WHEREAS, the City Council scheduled and conducted Council Budget Study Sessions on May 7, 8, 9 and 10, 2007, to review the City Manager's and Mayor's FY 2007-08 Proposed Budget, and Fee Adjustments; and

WHEREAS, the City Council conducted a duly noticed scheduled public hearing on the FY 2007-08 Proposed Budget, and Fee Adjustments on May 22, 2007; and

WHEREAS, the City Council recommends adoption of the FY 2007-08 Proposed Budget, now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

- 1. That the FY 2007-08 Annual Budget as proposed by the City Manager be adopted.
- That the City Fee Schedule be amended effective July 1, 2007. Any fee changes
 that are not effective July 1, 2007, are noted in the Fee Schedule. Exceptions to the
 July 1 date include specific Parks and Recreation fees, as well as certain
 development and impact fees.
- 3. That the fees on development projects will take effect 60 days following the final action on the increases in the FY 2007-08 Fee Schedule, where Government Code 66017(a) applies.
- 4. That the FY 2006-07 Land Utilization transfer from MUD to the General fund (010) and General Fund Capital Projects fund (301) be eliminated. That the calculated expenditure for rent paid for use of General Fund properties be carried out; effective June 30, 2007, as a FY 2006-07 transaction to the General fund (010) and General Fund Capital Projects fund (301).

MAY 1 5 2007

- 5. That balances of \$6,100,000 from the General Fund (010), be authorized as a transfer of: \$2,000,000 to the Capital Improvement Fund (301): \$2,150,000 to the Recreation Fund (044): and \$850,000 to the Emergency Communication Fund (042), effective June 30, 2007, as a FY 2006-07 transaction.
- That an additional expenditure appropriation of \$1,200,000 to Non-Departmental (010-0131-510) be authorized to cover costs resulting from the change in accounting for the expenditures associated with the collection and auditing of General Fund revenues, effective June 30, 2007, as a FY 2006-07 transaction.
- 7. That a \$2,373,505 loan balance from the Capital Improvement Fund (301) to the Police Public Facility Fee Fund (960) that funded construction of the North Stockton Police Substation be repaid with interest, effective June 30, 2007, as a FY 2006-07 transaction.
- 8. That balances of \$250,000 from the General Fund (010), be authorized as an expenditure of \$250,000 to the Parks Tree Trimming Division (010-3622), effective July 1, 2007, as a FY 2007-08 transaction.
- 9. That the following administrative actions required to reorganize the Housing and Redevelopment Department into three new departments: the Economic Development Department, the Housing Department, and the Redevelopment Department be authorized and effective July 1, 2007:
 - a. Abolish the Housing and Redevelopment Department and establish the Economic Development Department, the Housing Department, and the Redevelopment Department.
 - b. The positions of Housing and Redevelopment Director, Deputy Housing and Redevelopment Director/Housing, and Redevelopment Manager are hereby abolished.
 - c. New positions are hereby created in the Unclassified Service and placed into the applicable representation unit, as set forth below:

New Unclassified Positions	Unit	Salary Steps					
New Officiassified Positions		1	2	3	4	5	6
Deputy Economic Development Director	MB	7383	7761	8159	8577	9016	9478
Deputy Housing Director	MB	7383	7761	8159	8577	9016	9478
Deputy Redevelopment Director	MB	7383	7761	8159	8577	9016	9478
Housing Director	MA	9034	9497	9984	10,484	11,032	11,589
Redevelopment Director	MA	9034	9497	9984	10,484	11,032	11,589

10. That the City Council make 'of benefit' findings pursuant to California Redevelopment Law in connection with adoption of the Redevelopment Agency's FY 2007-08 Budget including the use of monies from the Redevelopment Low/Moderate

- Income Housing Fund to fund housing projects outside any redevelopment project areas, and that a resolution for that purpose be approved by the City Council.
- 11. That the threshold for which contracts must be approved by the City Council is hereby increased by \$891 to \$28,737 effective July 1, 2007, for FY 2007-08, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S., which amended Section 3-103 of the Stockton Municipal Code.
- 12. That the indirect cost rate, as detailed in the City of Stockton Full Cost Allocation Plan and OMB-87 Plan, shall be charged to all applicable capital project funds and transferred to the General Fund (010), as project funding permits.
- 13. That the City Manager consolidate reserve funds of all Internal Service Funds (ISF) within the 500 fund number series, and authorize the City Manager to make transfers between these funds as needs and liabilities require during the year.
- 14. Approve a long-term loan from the Risk Management ISF (541) Fund to Central Parking District (417) Fund in the amount not to exceed \$530,000 for settlement costs. The loan will be repaid with interest with the first payment due in FY 2013-14.
- 15. That the following administrative actions required to implement the FY 2007-08 Annual Budget be authorized:
 - a. Authorize the City Manager to make salary adjustments in classifications to ensure comparability with similar classifications, as determined by a classification review, and to incorporate changes into the Salary Schedule, as appropriate. Authorize cost of living adjustments for all City Management, including the City Manager, City Attorney, City Clerk, and City Auditor equal to other City employees.
 - b. Authorize the City Manager to transfer funds from eligible capital project funds to Public Art Fund (306) to implement the FY 2007-08 Public Art Plan, as approved by Council, including transfers relating to mid-year appropriations to capital projects eligible for public art contributions.
 - c. Authorize the City Manager to make temporary loans between Public Facilities Fees fund balances in order to fund projects approved by the City Council.
 - d. Authorize the City Manager to move appropriations and transfer between funds within a single budget unit, such as the Central Parking District and the Federal grant funds, where multiple funds have been established for operating/tracking purposes and the fund relationship has been identified in the FY 2007-08 Annual Budget, or established by subsequent Council action.

- e. Authorize the expenditure of \$150,000 to Community Partnership for Families for the City's share of Juvenile Justice Program coordination and associated Community Partnership for Families administrative costs.
- f. Direct and authorize the City Manager to take such actions as are appropriate to carry out the intent of this resolution.

PASSED, APPROVED and ADOPTED MAY 2 2 200/

EDWARD J. CHAVEZ, Mayor of the City of Stockton

ATTEST:

City Clerk of the City of Stockton

ATHERINE GONG METS

::ODMA\GRPWISE\COS.CM.CM_Library:69438.1

May 24, 2007

City Council City of Stockton, California

BUDGET MESSAGE

The City of Stockton is continuing to improve the quality of life throughout the entire City. Each year the Council looks back to see how planned improvements are working and looks forward to see how changes in direction or process would benefit City residents. Council goals and priorities are clearly reflected in the City's projects, initiatives, and accomplishments, and supported by the budget.

Council Goals

- A. Reduce crime and improve safety.
- B. Maintain open and thorough processes for monitoring the fiscal health of the City.
- C. Articulate a vision for the ongoing revitalization of downtown, the waterfront, and continued infrastructure, economic development, and redevelopment initiatives throughout the City.
- D. With regional sensitivity develop a vision for long-term growth for Stockton to provide for appropriate and viable development and economic growth.
- E. Evaluate the integration of technology into operations in the delivery of services.
- F. Develop a strategy to meet the diverse housing needs of the City.

Reduce Crime & Improve Safety

Through the dedication of General Fund revenues, 16 more police officers will be added in FY 2007-08. These officers will serve in addition to the 40 police officers funded by the Safe Neighborhoods Initiative, Measure W. Along with providing for the hiring of added officers, the budget and City policies are being modified to rapidly fill Police Officer vacancies so that more officers will be functioning "on the street." Along with added officers the Council is looking forward to legislative actions to provide effective tools to reduce crime. The Council recently enacted ordinances concerning community safety, street racing, and graffiti and these will serve as models for other needed legislative changes.

Financial Health & Open Process

The City's prepared budget is balanced. The City's total budget for FY 2007-08 is \$385,624,421. Of this, \$199,680,936 or 51.8 percent is from the General Fund's Operating Budget, without one-time transfers. Public Safety (Police and Fire) remains the largest portion of the General Fund, at 73.6 percent. In addition to the total City budget of \$385 million, the City of Stockton Redevelopment Agency budget will be \$146,640,769 in FY 2007-08.

The Council Budget, Finance and Economic Development Committee members are involved in reviewing a number of issues including: investment effectiveness, the functioning of the new reserve and debt policies, performance revenue sources, the priorities and funding of capital improvement program projects, individual department budgets performance, and procurement policy changes. The Council is also moving in the direction of increased long range financial planning.

Revitalization/Redevelopment/Economic Development

Strong Neighborhoods Initiative

One of the largest revitalization efforts is the *Strong Neighborhoods Initiative* adopted by Council in FY 2006-07. During FY 2007-08, bond proceeds that resulted from the *Strong Neighborhoods Initiative* will be put to use revitalizing neighborhood infrastructure by repairing streets, enhancing street lighting, installing curbs, gutters, and sidewalks, improving park facilities, constructing and rehabilitating community centers and installing security cameras in the North Stockton, South Stockton, and Midtown Redevelopment Areas. These projects will provide for cleaner, safer, and stronger neighborhoods.

Retail/Sales Tax

New commercial developments will help to fuel growth and increase the sales tax base.

City Council May 24, 2007

Downtown Stockton

A vibrant city center now affords both residents and visitors a variety of entertainment, dining, and commercial opportunities. Public and private improvements in the downtown area will bring added recreational, housing, and commercial opportunities.

Port of Stockton

The Port of Stockton provides a significant contribution to economic development and quality of life. Companies currently locating to the Port include: Lowe's Building Supply, which signed a lease to establish a distribution center investing more than \$30 million; Ferguson Plumbing Supply, which began construction of a 650,000 square foot distribution center and expects to bring 250 new jobs; a \$100 million project with Pacific Ethanol to build a plant; and U.S. Gypsum who plans to build their state-of-the-art \$220 million wallboard plant at the Port and will employ about 150.

Long-term Growth

General Plan Creation and Adoption

The General Plan process brought together a broad cross-section of opinions that will assist City Council and the Planning Commission in addressing growth issues that face the City. General Plan adoption is anticipated during FY 2007-08. In anticipation of future growth, detailed environmental and financial planning will be taking place towards the construction of the Delta Water Supply project to provide added drinking water for Stockton.

Development and Integration of Technology

The Council supports technology solutions to improve customer service and city staff effectiveness. Making payments to the City electronically, installation of more sophisticated Document Management computer systems, and use of a new computer-assisted system for answering residents' requests for information are planned for implementation in FY 2007-08.

Meet Diverse Housing Needs

In order to meet the diverse housing needs of the community, the Housing Department will aid in the preservation of existing affordable housing with their single family rehabilitation, reconstruction and improvement programs. Several multi-family housing projects are in development, many with the help of the *Strong Neighborhoods Initiative* bond money, creating more than 500 affordable rental units. The Council Committee on Housing will be reviewing strategies for generating additional housing units and funds in the near future. The Redevelopment Department is in the process of developing a downtown infill housing strategy. The study will provide information on potential housing sites, market conditions and financial feasibility. An additional component of the study will address development code and fee issues. Not only could these infill process improvements help invigorate downtown housing, but they could also be used to facilitate infill housing throughout the City.

City Council May 24, 2007

Stockton is leveraging funding from both public and private sources in order to spur economic development throughout the City. Stockton is a community on the move, and we are looking forward to continuing positive trends and a bright future.

J. GORDON PALMER, JR.

CITY MANAGER

EDWARD J/CHAVEZ

MAYOR

JGP/EJC/mp

HIGHLIGHTS AND CHANGES FROM FY 2006-07 BUDGET

The overall estimated general fund revenue growth in FY 2006-07 from the FY 2007-08 budgeted numbers is approximately 9.5 percent. The change in revenue comes mostly from growth in Property Tax, Utility Users Tax, Franchises, and Business Licenses. Sales Tax is anticipated to grow but at a reduced rate from recent years. Also, the expenses that are associated with collecting taxes will be accounted for in a new manner that will have the affect of raising revenues estimated and at the same time budgeting for the associated expenses. This change does not bring in new net revenue but provides for a more transparent manner to show revenue and cost. A summary of expected revenue and the underlying assumptions is included behind the Revenue tab of this budget.

Each General Fund department budget target was increased in FY 2007-08 and included funding for salaries, benefits, needed equipment replacements, a proportionate of centralized services such as Information Technology, and a level amount of money for services and materials. The budget for General Fund departments is based on the estimated General Fund revenues, as well as some appropriations from Fund Balance for one-time purchases.

Fee Schedule Adjustments

Approximately 10 percent of General Fund revenue comes from sources identified in the City Fee Schedule. The City's Fee Schedule contains changes in fees for services provided to the public. In general, all fees will contain an adjustment based on the Cost of Living Increase of 2.5 percent. The rates of some fees, such as passport or fingerprint card fees, are regulated by other agencies, such as the State or Federal governments.

State Budget Considerations

Preliminary analysis of Governor's Proposed Budget does not show significant problems for cities. As the State budget process progresses, the Council will be informed if financial hardships arise for cities.

Public Library Funding

State Funding for the Public Library Foundation (PLF) is estimated at \$21.3 million. The Stockton-San Joaquin Library's allocation from the California State Library Foundation is approximately \$348,000 or \$157,000 more than budgeted in FY 2006-07. PLF funding is higher than in prior years because the state is no longer shifting a portion of this funding to other educational programs.

Budget Reserves

The City adopted a General Fund reserve policy to protect the fiscal solvency of the City, and has implemented this policy by setting aside monies. During FY 2007-08 the policy will move the City towards having a 5 percent minimum reserve level for catastrophic events and a 5 percent minimum reserve for economic uncertainties.

City Council May 24, 2007

Employee Positions Being Revised

The numbers and types of positions may change from one budget year to the next, including transfers, creation of positions through Council approval or the elimination of functions. The net effect of these changes to the FY 2007-08 budget is the addition of 57 full-time employee positions. Many of the new positions are aimed toward enhancing public safety including sixteen police officers, seven civilian Police Department employees, one firefighter funded with the Safe Neighborhoods Measure W revenue, four non-sworn positions in the Fire Department, and two positions to make possible the hiring of public safety employees. Thirteen positions were approved by Council Resolution during FY 2006-07 to support the *Strong Neighborhoods Initiative*, provide grant funded services, and convert provisional staffing to full-time positions. Seven positions were added to accommodate expanded City services including two new Community Centers, improved service to utility customers, and additional traffic light maintenance. The City continues to be successful in receiving grant and CIP project-funding to support some full-time positions.

Debt Management

The City's Investment Officer retired at the end of calendar year 2006 and the City is currently in the final stages of selecting an Investment Portfolio Management firm. Due to this fact and the flatness of the yield curve, the City's portfolio is primarily invested in securities maturing in less than one year. Once the day-to-day investment activity of the portfolio has transitioned to the investment portfolio manager, this strategy will be re-evaluated and appropriate bench marks will be determined for liquidity, yield and duration.

Tax Increment

The Redevelopment Agency's Tax Increment projections for FY 2007-08 are \$26.8 million, which are significantly higher than the \$18.6 million budgeted in FY 2006-07. This is attributed to the strong population and property value growth Stockton has experienced over the past few years.

Strong Neighborhoods Initiative

The tax increment realized in Redevelopment Areas has increased dramatically over the last five years, a trend projected to continue in future years. This increase has allowed the agency to bond against expected future growth and fund several Strong Neighborhoods Initiative projects. Examples of projects in the North Stockton, South Stockton and Midtown Redevelopment Areas that are being funded include:

- Van Buskirk Community Center Renovation;
- Stribley Community Center Renovation;
- Panella Community Center;
- Airport Way Service Center/Recreation Center;
- Multiple housing rehabilitation projects in the Kentfield Action Team area;
- Added affordable housing units throughout the City;
- Fire Station renovation in Victory Park;
- Street repairs, curb, gutter, sidewalk, and wheelchair ramp installations;

City Council May 24, 2007

- Security Camera installations;
- Infrastructure upgrades to various City Parks; and
- Gap financing for revitalization projects.

Capital Improvement Budget Update from CIP documents

The Capital Improvement Program provides a five-year plan for the public projects necessary for orderly implementation of the General Plan. The total FY 2007-08 Capital Improvement Budget is \$98.7 million:

- \$4.7 million is allocated to improvements to parks, libraries, and community centers;
- \$1.7 million is allocated to improvements to buildings and facilities in order to promote economic development;
- \$8.6 million will go towards Pubic Safety facilities and infrastructure;
- \$1.2 million for general City facility and infrastructure upgrades, such as building repair and ADA compliance;
- \$41.6 million is allocated to Municipal Utilities District infrastructure improvements, such as the Delta Water Supply project; and
- \$40.9 million is allocated for street and related infrastructure.



April 20, 2007

Mayor and City Council Stockton, California

MANAGEMENT TEAM BUDGET MESSAGE

In keeping with established practices, each department was given a budget target based on its salary and benefits costs, equipment maintenance/replacement cost, a stable amount of funding for on-going services/supplies and special needs as determined by the City Manager. The department heads were given wide latitude in putting together their budgets to meet City goals. Departments worked on their budgets as a team to address the needs of the department, as well as how to accomplish the department's goals with the allotted resources.

The budget staff team reviewed the budgets for compliance with their targets, reasonableness and practicality, and worked with the department team to solve difficulties. Each department head met with the City Manager, Deputy City Managers and budget staff to review and discuss the financial and policy issues involved in the submitted budget. Most of the City's departments combined expenditure reductions and revenue cost recovery approaches to reach a budget solution.

As the City's management team, we have done our best to make the necessary decisions, while keeping in mind Council priorities and maintaining the best level of service possible within the budget constraints. We are committed to managing our accounts to stay within budget in the 2007-08 year.

Mayor and City Council April 20, 2007	Clesee
J. CORDON PALMER, JR CITY MANAGER	CHRISTINE C. TIEN DEPUTY CITY MANAGER
Johnny Ford	ges. Hioto
JOHNNY R. FORD DEPUTY CITY MANAGER	JAMES B. GOTTONINI PUBLIC WORKS DIRECTOR
F. MICHAEL TAYLOR CITY AUDITOR	STEVEN J. PINKERTON REDEVELOPMENT DIRECTOR
LATHERINE GONG MEISSNER	STEVEN S. CARRIGAN ECONOMIC DEVELOPMENT DIRECTOR
MARK J. MADISON DIRECTOR OF MUNICIPAL UTILITIES	PAMELA J. SLOAN PARKS & RECREATION DIRECTOR
MARK L. MOSES CHIEF FINANCIAL OFFICER	MATALIE R. RENCHER LIBRARY SERVICES DIRECTOR
LAURIE K. MONTES HOUSING DIRECTOR	Mayne D. Hose Chilef Of Police
Tact)	Minnal Garcia
RONALD L. HITTLE FIRE CHIEF	DIANNA GARCIA HUMAN RESOURCES DIRECTOR
Michaelmo Jibbock	My
MICHAEL M. NIBLOCK COMMUNITY DEVELOPMENT DIRECTOR	RÉNINOSKY CITY ATTORNEY

BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

New Structure of Layout of Budget Document

During the Council budget hearings held during May 2006, the Council asked that the budget document be reorganized to make it easier for the Council and the public to find information. The Council also asked that the budget document focus more on major financial changes represented in the budget and less on department changes or programs that have been enacted over the past several years. In response to these requests, the department narratives have been reduced and concise summaries of the major budget changes have been added. The budget document is now organized by responsible department instead of by fund, and each function managed by a department is treated within that department's section. An index has been added for the first time to the budget to make it faster to find information.

As a result of these changes the budget document is smaller and more focused than in previous years. The changes in the budget document were facilitated by use of a City developed, internal web-based budget entry system.

Charter Provisions

The City Charter includes requirements for the production of both an annual Operating Budget and an annual version of a five-year Capital Improvement Budget.

Capital Improvement Program

Section 1903 of the Charter requires that the five-year Capital Improvement Program (CIP) be submitted to the Council and Planning Commission 90 days prior to the beginning of the fiscal year. Section 1904 requires the Planning Commission to submit a report to Council regarding the consistency of the CIP Program with the General Plan within 30 days of receipt, and the Council to hold a public hearing within 30 days of receipt of the CIP Program recommendation from the Planning Commission.

Operating Budget

Section 1905 requires the City Manager and Council appointees to submit a five-year economic forecast to the Council by December 15th. By January 15th, the Mayor prepares and delivers to Council the Mayor's Proposed Budget Priorities and Direction. By February 1st, the City Manager and Council appointees submit a Capital and Operating Mid-Year Report for each City department, office or agency. By February 15th, the Mayor prepares and delivers a Budget Message, which includes fiscal priorities and what City services or departments should be expanded or reduced.

The Council holds a public hearing to consider the Mayor's Budget Message and make revisions or additions, then approves the Message as presented or revised. Section 1906 requires the City Manager to submit a draft budget at least 45 days prior to the beginning of each fiscal year that accurately reflects the recommendations and priorities specified in the Mayor's Budget Message, as adopted by Council.

BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

Section 1907 states that 30 days prior to the new fiscal year, the Mayor submits to Council the Mayor's Final Budget Modifications to the draft budget. The draft budget and Mayor's Final Budget Recommendations must be considered together at a public hearing. The draft budget and Mayor's Final Recommendations need to be available at the City Clerk's Office ten days prior to the public hearing.

In the event the Council fails to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager are considered appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one fund to another fund unless authorized by the Council. All appropriations lapse at the end of the fiscal year unless expended or encumbered, except as otherwise provided in the Charter or where the Council may have, by resolution, provided for the continuance of an appropriation beyond the fiscal year.

Budget Process

Following the adoption of the budget in June, City Manager staff evaluates the prior year's budget process and identifies areas of improvements in format and presentation. Staff takes into consideration observations of the City Council, Council Budget/Finance/Economic Development Committee, public, City Manager, and City departments and modifies the budget process for the next fiscal year.

Departments receive an Annual *Budget Preparation Guide* and training to assist in preparing requests and goal statements. Departments are provided current salary projections and staffing allocations for their review and revision for the budget year. An estimate of anticipated revenue is developed. Each department was given appropriation target based salary and benefits costs, equipment, and other costs. The total of the department's targets are financed with anticipated revenue and fund balances. Prior to targets being assigned to departments, the anticipated revenue and the fixed costs for City departments are shared with the Council Budget/Finance/Economic Development Committee for its advice on the priorities for the upcoming year. Once targets are determined by the City Manager, departments compile their requests for the use of their targeted amounts. Budget staff reviews budgets submitted for compliance with the target and for reasonableness.

Each department head meets with the City Manager and budget staff to review the financial and policy issues involved in the submitted budget. Following the City Manager review, each department presents its budget to the Budget/Finance/Economic Development Committee. The Committee also reviews General Fund revenues, Special Revenues, the Capital Improvement Program, and fee changes as proposed by the City Manger. The Committee asks each department questions about their budget and makes suggestions to the City Manger.

The Council holds budget review study sessions in May. The Council holds a combined public hearing on the Capital Improvement Program and Operating Budget a month before the end of the fiscal year. The Council adopts the budget, with any amendments, by mid-June. The annual budget plan is amended as the Council sees fits during the year.

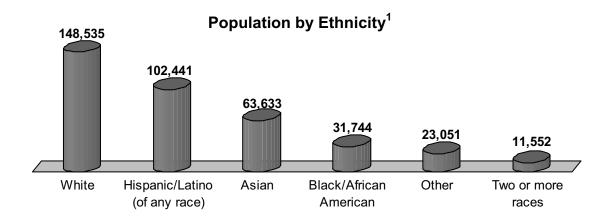
BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

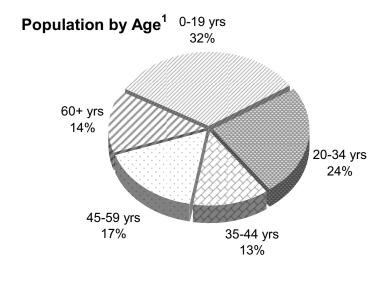
January 15	Mayor delivers budget priorities to Council.
February 15	Mayor delivers budget message to Council.
February 26	Departments submit operating and CIP budget and fee adjustments to City Manager.
March-April	Departments review budgets with City Manager.
March 30	CIP Five Year Plan submitted to Council and Planning Commission.
April 12	CIP Five Year Plan approved as to conformance with General Plan by Planning
_	Commission.
April 19	City Manager delivers Mid-Year Report to Council.
April 19	City Manager submits Preliminary Proposed budget to Mayor and Council.
April 27	City Manager submits Proposed Budget and fee changes to Mayor and Council.
May 7-10	Study sessions for Mayor and Council on the budget.
May 9	Council sets Public Hearing for Adoption of City and Redevelopment Budget, CIP,
	Fees.
May 22	Council holds Public Hearing on CIP, Operating, Redevelopment Budgets and fees, and adopts budget

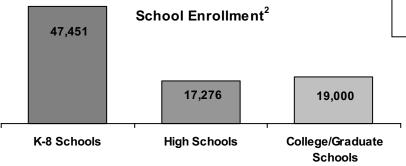
CITY PROFILE

Date of Incorporation: July 23, 1850 Form of Government: City Council/City Manager City Charter Adopted: November 1922

Population	<u>2002-03</u>	<u>2007-08</u>
Active Registered Voters-City	255,620	289,789
Area (Square Miles)	97,257	109,484
Elevation	56.9	60.39
Rank in Size of California Cities	23	23
Median Income	13	13
Miles of Public Streets	\$46,900	\$60,300
Miles of Stormwater - Main Lines	672	751
Miles of Wastewater - Main Lines	525	615
Miles of Water - Main Lines	1,206	920
	654	550
Public Safety		
Sworn Police Officers		
Major Reported Crimes	384	444
Number of Fire Stations	21,995	24,500
Sworn Firefighters	12	13
Total Fire Department Call Responses (includes medical)	236	276
	31,897	35,900
Recreation		
Municipal Golf Courses		
Municipal Parks-Developed	4	3
Community Center	53	64
Swimming Pools	6	7
Baseball & Softball Diamonds	4	4
Tennis Courts	42	48
	62	68
Libraries		
Cesar Chavez Central Library		
Branches	1	1
Bookmobile/Mobile Literacy Vehicle	9	11
Total Volumes Held	2	2
	1,555,000	1,119,212
City Positions		
Full-time	1,690	1727
Per 1,000 population	6.61	5.96







FOUR SCHOOL DISTRICTS

- Stockton Unified
- Lincoln Unified
- Manteca Unified
- Lodi Unified

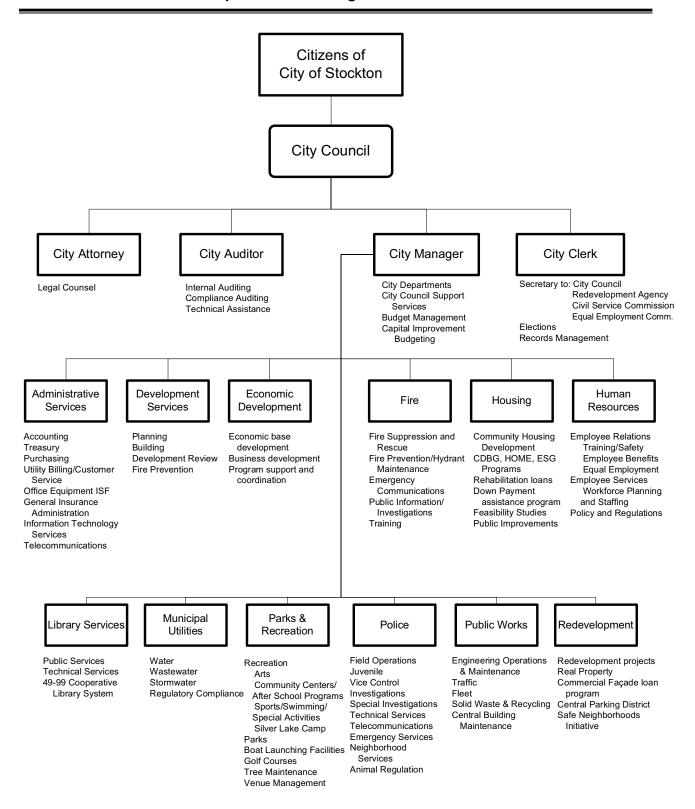
HIGHER EDUCATION

- San Joaquin Delta College
- University of the Pacific
- CA State University Stanislaus-Stockton
- Multiple business & vocational schools

² School District Offices

_

¹ U.S. Census Bureau American Fact Finder website





CITY OF STOCKTON



APPROPRIATIONS

APPROPRIATIONS

This summary section uses a number of formats to provide a quick reference to the appropriation and revenue of funds under City Council authority. It allows a deeper understanding of the City's budget by comparing the budget to past years. The legal requirement to note the City's compliance with the State Constitutional Appropriation Limit and the City's Debt Margin and General Fund bonded indebtedness are also included in this section.



Pixie Woods

	Estimated Fund Balance July 1, 2007	Estimated Revenue	Transfers & Loans In	Funds Available FY 07-08
GENERAL FUND	July 1, 2007	Revenue	& Loans III	F1 07-08
General Fund (010)	\$17,847,075	\$193,007,436	\$6,673,500	\$217,528,011
Totals	\$17,847,075	\$193,007,436	\$6,673,500	\$217,528,011
ENTERPRISE FUNDS				
Golf Course Fund (481)	\$446,784	\$2,365,324	\$0	\$2,812,108
Municipal Utilities				
Storm Water Fund (441)	\$1,278,000	\$5,132,915	\$0	\$6,410,915
Wastewater Fund (431)	\$2,243,000	\$35,072,512	\$0	\$37,315,512
Water Fund (421)	\$14,229,000	\$24,689,206	\$0	\$38,918,206
Enterprise Totals	\$18,196,784	\$67,259,957	\$0	\$73,072,463
SPECIAL REVENUE FUNDS				
Asset Forfeiture (023)	\$242,000	\$40,000	\$0	\$282,000
Boat Launching Facilities (045)	\$146,229	\$203,400	\$0	\$349,629
Development Services Fund (048)	\$1,367,000	\$16,662,300	\$0	\$18,029,300
Emergency Communications Fund (042)	\$822,561	\$5,404,107	\$0	\$6,226,668
Emergency Medical Transport (043)	(\$2,346,685)	\$0	\$0	(\$2,346,685
Library Services (041)	\$2,552,355	\$6,947,129	\$7,033,487	\$16,532,971
Public Facility Administration Fund (999)	\$849,000	\$831,800	\$0	\$1,680,800
Recreation Fund (044)	\$165,472	\$9,629,382	\$7,147,616	\$16,942,470
Safe Neighborhoods Measure W (081)	\$2,899,310	\$9,840,000	\$0	\$12,739,310
Solid Waste and Recycling Fund (047)	\$1,387,000	\$1,249,000	\$0	\$2,636,000
Special Revenue Totals	\$8,084,242	\$50,807,118	\$14,181,103	\$73,072,463
DISTRICT BUDGET FUNDS				
Central Parking District (416)	\$2,483,508	\$4,600,005	\$0	\$7,083,513
Central Parking Construction Reserve (417)	\$0	\$0	\$2,502,217	\$2,502,217
District Totals	\$2,483,508	\$4,600,005	\$2,502,217	\$9,585,730
INTERNAL SERVICE FUNDS				
Equipment Funds				
Equipment (505)	\$641,196	\$475,556	\$0	\$1,116,752
Fleet (Vehicles) (501)	\$602,688	\$7,962,846	\$658,000	\$9,223,534
<u>Insurance Funds</u>				
Compensated Absences (562)	\$4,593,000	\$3,344,937	\$0	\$7,937,937
Health Benefits (552)	\$1,027,000	\$27,830,175	\$0	\$28,857,175
Long Term Disability-Life Ins. (557)	\$1,058,000	\$1,396,764	\$0	\$2,454,764
Retirement Benefits (PERS) (561)	\$3,159,000	\$38,067,445	\$0	\$41,226,445
Risk Management (541)	\$1,061,000	\$4,608,921	\$0	\$5,669,921
Unemployment (556)	\$4,080	\$374,799	\$0	\$378,879
Worker's Compensation (551)	\$20,452,000	\$13,096,084	\$0	\$33,548,084

	Estimated Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2008
General Fund (010)	\$185,499,833	\$17,381,103	\$14,647,075
Totals	\$185,499,833	\$17,381,103	\$14,647,075
Golf Course Fund (481) Municipal Utilities	\$2,362,534	\$0	\$449,574
Storm Water Fund (441)	\$5,700,315	\$6,840	\$703,760
Wastewater Fund (431)	\$35,370,086	\$75,840	\$1,869,586
Water Fund (421)	\$25,197,079	\$66,480	\$13,654,647
Enterprise Totals	\$68,630,014	\$149,160	\$16,677,567
Asset Forfeiture (023)	\$220,000	\$0	\$62,000
Boat Launching Facilities (045)	\$133,598	\$0	\$216,031
Development Services Fund (048)	\$16,632,275	\$1,200,000	\$197,025
Emergency Communications Fund (042)	\$5,393,496	\$0	\$833,172
Emergency Medical Transport (043)	\$0	\$0	(\$2,346,685)
Library Services (041)	\$14,106,881	\$0	\$2,426,090
Public Facility Administration Fund (999)	\$1,457,661	\$0	\$223,139
Recreation Fund (044)	\$16,776,798	\$0	\$165,672
Safe Neighborhoods Measure W (081)	\$10,227,930	\$250,000	\$2,261,380
Solid Waste and Recycling Fund (047)	\$1,065,623	\$0	\$1,570,377
Special Revenue Totals	\$66,014,262	\$1,450,000	\$5,608,201
Central Parking District (416)	\$2,282,032	\$2,744,607	\$2,056,874
Central Parking Construction Reserve (417)	\$2,502,217	\$0	\$0
District Totals	\$4,784,249	\$2,744,607	\$2,056,874
Equipment Funds			
Equipment (505)	\$475,556	\$0	\$641,196
Fleet (Vehicles) (501)	\$8,214,955	\$0	\$1,008,579
Insurance Funds	. , ,		. , ,
Compensated Absences (562)	\$3,500,000	\$555,000	\$3,882,937
Health Benefits (552)	\$27,357,889	\$0	\$1,499,286
Long Term Disability-Life Ins. (557)	\$1,230,000	\$575,000	\$649,764
Retirement Benefits (PERS) (561)	\$38,000,000	\$0	\$3,226,445
Risk Management (541)	\$4,925,839	\$530,000	\$214,082
Unemployment (556)	\$316,000	\$0	\$62,879
Worker's Compensation (551)	\$10,636,562	\$0	\$22,911,522

	Estimated Fund Balance July 1, 2007	Estimated Revenue	Transfers & Loans In	Funds Available FY 07-08
INTERNAL SERVICE FUNDS (Cont.)				
Technology Service Funds				
Information Technology (502)	\$136,375	\$8,114,630	\$1,700,000	\$9,951,005
Radio Equipment (503)	\$453,109	\$1,204,371	\$92,000	\$1,749,480
Telecommuncations (504)	\$2,535,275	\$643,659	\$0	\$3,178,934
Service Funds				
Central Duplicating (508)	(\$1,447)	\$696,087	\$75,000	\$769,640
Internal Service Funds Totals	\$35,721,276	\$107,816,274	\$2,525,000	\$146,062,550
GRANT FUNDS				
Community Dev Block Grant (052,054,062)	\$1,374,706	\$4,895,804	\$610,000	\$6,880,510
Emergency Shelter Grant (057)	\$0	\$185,660	\$0	\$185,660
HOME Program Grant (058,059)	\$0	\$3,265,284	\$0	\$3,265,284
General Government Grants (020)	\$1,470,155	\$375,855	\$0	\$1,846,010
Grant Totals	\$2,844,861	\$8,722,603	\$610,000	\$12,177,464
PERMANENT/SPECIAL FUNDS				
Fire Department (646)	\$39,673	\$44,195	\$0	\$83,868
General Government (642)	\$5,360	\$1,900	\$0	\$7,260
General Government Permanent (627)	\$47,149	\$1,000	\$0	\$48,149
Library (644)	\$460,959	\$407,004	\$0	\$867,963
Library Permanent (621; 622; 626; 628)	\$16,004	\$453	\$0	\$16,457
Parks & Recreation Special (643; 647)	\$195,471	\$106,847	\$0	\$302,318
Parks & Rec Permanent (613; 624 - 626)	\$122,219	\$32,875	\$0	\$155,094
Police Department (645)	\$89,000	\$132,500	\$0	\$221,500
Stockton Arts Commission (641)	\$56,891	\$31,423	\$0	\$88,314
Permanent/Special Fund Totals	\$1,032,726	\$758,197	\$0	\$1,790,923
CAPITAL IMPROVEMENT FUNDS				
Capital Improvement Fund (301)	\$1,054,000	\$1,637,689	\$2,000,000	\$4,691,689
Public Art Fund (306)	\$44,000	\$5,000	\$190,680	\$239,680
Gas Tax 2105-2107.5 (030)	\$0	\$5,473,500	\$0	\$5,473,500
Measure K Sales Tax (080)	\$720,852	\$4,775,000	\$0	\$5,495,852
Public Facilities Fees				
Air Quality Fund (990)	\$57,000	\$960,000	\$0	\$1,017,000
City Office Space Fund (930)	\$1,700,000	\$451,000	\$0	\$2,151,000
Community Rec. Center Fund (920-926)	(\$688,000)	\$425,000	\$0	(\$263,000)

	Estimated Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2008
Technology Service Funds			
Information Technology (502)	\$9,811,641	\$0	\$139,364
Radio Equipment (503)	\$1,296,371	\$0	\$453,109
Telecommuncations (504)	\$643,307	\$0	\$2,535,627
Service Funds			
Central Duplicating (508)	\$696,087	\$0	\$73,553
Internal Service Funds Totals	\$107,104,207	\$1,660,000	\$37,298,343
Community Dev Block Grant (052,054,062)	\$6,880,510	\$0	\$0
Emergency Shelter Grant (057)	\$185,660	\$0 \$0	\$0 \$0
HOME Program Grant (058,059)	\$3,265,284	\$0 \$0	\$0 \$0
General Government Grants (020)	\$1,540,155	\$0 \$0	\$305,855
Grant Totals	\$11,871,609	\$0	\$305,855
Fire Department (646)	\$83,868	\$0	\$0
General Government (642)	\$7,260	\$0	\$0
General Government Permanent (627)	\$48,149	\$0	\$0
Library (644)	\$807,048	\$0	\$60,915
Library Permanent (621; 622; 626; 628)	\$16,419	\$0	\$38
Parks & Recreation Special (643; 647)	\$304,390	\$0	(\$2,072)
Parks & Rec Permanent (613; 624 - 626)	\$155,094	\$0	\$0
Police Department (645)	\$209,600	\$0	\$11,900
Stockton Arts Commission (641)	\$88,313	\$0	\$1
Permanent/Special Fund Totals	\$1,720,141	\$0	\$70,782
Capital Improvement Fund (301)	\$3,508,480	\$41,520	\$1,141,689
Public Art Fund (306)	\$168,000	\$0	\$71,680
Gas Tax 2105-2107.5 (030)	\$0	\$5,473,500	\$0
Measure K Sales Tax (080)	\$5,485,000	\$0	\$10,852
Public Facilities Fees			•
Air Quality Fund (990)	\$950,000	\$0	\$67,000
City Office Space Fund (930)	\$2,000,000	\$0	\$151,000
Community Rec. Center Fund (920-926)	\$0	\$0	(\$263,000)

	Estimated Fund Balance July 1, 2007	Estimated Revenue	Transfers & Loans In	Funds Available FY 07-08
CAPITAL IMPROVEMENT FUNDS (Cont.)				
Fire Station Fund (940 - 946)	(\$2,440,000)	\$700,000	\$0	(\$1,740,000)
Library Fund (950 - 956)	\$2,951,000	\$820,000	\$0	\$3,771,000
Parkland Fund (970-976)	\$1,927,000	\$2,500,000	\$0	\$4,427,000
Police Station Fund (960)	\$2,460,500	\$800,000	\$0	\$3,260,500
Street Improvements Fund (910-917)	(\$16,819,000)	\$26,880,000	\$0	\$10,061,000
Street Lights Fund (980-986)	\$12,000	\$24,700	\$0	\$36,700
Street Name Signs Fund (979)	\$11,000	\$15,000	\$0	\$26,000
Street Tree Fund (978)	\$268,000	\$125,000	\$0	\$393,000
Traffic Signal Fund (900-904, 302)	\$2,600	\$523,500	\$0	\$526,100
Wastewater Connection (434)	\$28,621,600	\$5,647,000	\$0	\$34,268,600
Water Connection Fund (424)	\$2,593,373	\$1,930,000	\$0	\$4,523,373
Transportation Development Act (034)	\$3,000	\$242,000	\$0	\$245,000
Capital Fund Totals	\$22,478,925	\$53,934,389	\$2,190,680	\$78,603,994
REDEVELOPMENT AGENCY				
Redevelopment Agency (330-341) *	\$0	\$0	\$0	\$0

City of Stockton 34 Annual Budget FY 2007-08

^{*} The Redevelopment Agency budget is approved under separate cover and included in this budget document as supplemental information.

	Estimated Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2008
Fire Station Fund (940 - 946)	\$0	\$0	(\$1,740,000)
Library Fund (950 - 956)	\$250,000	\$0	\$3,521,000
Parkland Fund (970-976)	\$4,288,000	\$0	\$139,000
Police Station Fund (960)	\$3,088,500	\$0	\$172,000
Street Improvements Fund (910-917)	\$8,773,000	\$0	\$1,288,000
Street Lights Fund (980-986)	\$10,000	\$0	\$26,700
Street Name Signs Fund (979)	\$0	\$0	\$26,000
Street Tree Fund (978)	\$175,000	\$0	\$218,000
Traffic Signal Fund (900-904, 302)	\$450,000	\$0	\$76,100
Wastewater Connection (434)	\$12,364,800	\$0	\$21,903,800
Water Connection Fund (424)	\$5,353,533	\$0	(\$830,160)
Transportation Development Act (034)	\$240,000	\$0	\$5,000
Capital Fund Totals	\$47,104,313	\$5,515,020	\$25,984,661
Redevelopment Agency (330-341) *	\$0	\$610,000	\$0

City of Stockton 35 Annual Budget FY 2007-08

2007-08 INTERFUND TRANSFERS TRANSFERS IN & LOANS

Operating Transfers		
TO GENERAL FUND (010) from: Gas Tax 2105-2107.5 Fund (030) ⁽¹⁾	\$5,473,500	
Development Services Fund (048)	\$1,200,000	
		\$6,673,500
TO CAPITAL PROJECTS FUND (310) from:		
General Fund (010) (2)		\$2,000,000
TO LIBRARY FUND (041) from:		
General Fund (010)		\$7,033,487
TO RECREATION FUND (044) from:		
General Fund (010)	\$7,147,616	
Compensated Absences Fund (562)	\$55,000	\$7,202,616
TO CENTRAL PARKING CONSTRUCTION FUND (417) from:		
Central Parking District Fund (416)		\$1,772,217
TO DEBT SERVICE FUND (201) from:		
Central Parking District Fund (416)		\$772,390
TO DUPLICATION FUND (508) from:		
Long Term Disablity Fund (557)		\$75,000
TO INFORMATION TECHNOLOGY FUND (502) from:	# #00.000	
Compensated Absences Fund (562) General Fund (010) (2)	\$500,000	
General Fund (010)	\$1,200,000	\$1,700,000
TO FLEET (501) from:		
Long Term Disablity Fund (557)		\$500,000
Capital Transfers		
TO CENTRAL PARKING CONSTRUCTION FUND (417) from:		
Central Parking District Fund (416)		\$200,000
TO INTERNAL SERVICE FUND RADIO EQUIPMENT (503) from:		
Public Safety Tax - Measure W (3)		\$92,000
TO INTERNAL SERVICE FUND CENTRAL GARAGE (501) from:		
Public Safety Tax - Measure W (3)		\$158,000

2007-08 INTERFUND TRANSFERS TRANSFERS IN & LOANS

TO PUBLIC ART FUND (306) from:		
Capital Improvement Fund (301)	\$41,520	
Water Revenue Fund (421)	\$66,480	
Wastewater Revenue Fund (431)	\$75,840	
Stormwater Revenue Fund (441)	\$6,840	
		\$190,680
Loan Repayments		
TO COMMUNITY DEVELOPMENT BLOCK GRANT (054) from:		
Merged Midtown Fund (337)	\$100,000	
Merged South Stockton Fund (338)	\$500,000	
North Stockton Fund (340)	\$10,000	\$610,000
		. ,
Interfund Loans TO CENTRAL PARKING CONSTRUCTION FUND (417) from:		
Internal Service Fund Risk Management (541)		\$530,000
TOTAL TRANSFERS-IN		\$29,509,890
TOTAL TRANSFERO-III		Ψ2,50,500

City of Stockton 37 Annual Budget FY 2007-08

 $^{^{(1)} \}quad \text{Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.}$

⁽²⁾ Transfer represents one-time monies from fund balance for capital purchases in FY 2007-08.

⁽³⁾ Vehicles and radio equipment will be purchased and capitalized in the appropriate equipment fund. The reimbursing transfer from Measure W will be for the actual amount of the purchase.

2007-08 INTERFUND TRANSFERS TRANSFERS OUT & LOANS

Operating Transfers		
FROM GENERAL FUND (010) to: Library Fund (041)	\$7,033,487	
Recreation Fund (044)	\$7,147,616	
Information Technology EDMS (502) (1)	\$1,200,000	
Capital Projects (301) (1)	\$2,000,000	
	Ψ2,000,000	\$17,381,103
FROM GAS TAX 2105 FUND (030) to:		
General Fund (010) (2)		\$5,473,500
FROM DEVELOPMENT SERVICES (048) to:		
General Fund (010)		\$1,200,000
FROM CENTRAL PARKING DISTRICT (416) to:		
Debt Service Fund (201)	\$772,390	
Central Parking Construction Fund (417)	\$1,772,217	\$2,544,607
EDOM COMPENSATED A DEENCES EUND (5/2) A.		
FROM COMPENSATED ABSENCES FUND (562) to: Information Technology Fund (502)	\$500,000	
Recreation Fund (044)	\$55,000	
		\$555,000
FROM LONG TERM DISABILITY FUND (557) to:		
Duplication Fund (508)	\$75,000	
Fleet (501)	\$500,000	
		\$575,000
Capital Transfers		
FROM PUBLIC SAFETY TAX - MEASURE W (081) to:		
Internal Service Fund Central Garage (501) (3)	\$158,000	
Internal Service Fund Radio Equipment (503) (3)	\$92,000	£250,000
		\$250,000
FROM CAPITAL IMPROVEMENT FUND (301) to:		¢41.520
Public Art Fund (306)		\$41,520
FROM WATER REVENUE FUND (421) to:		
Public Art Fund (306)		\$66,480
FROM WASTEWATER REVENUE FUND (431) to:		
Public Art Fund (306)		\$75,840
FROM STORMWATER REVENUE FUND (441) to:		
Public Art Fund (306)		\$6,840
FROM CENTRAL PARKING DISTRICT (416) to:		
Central Parking Construction Fund (417)		\$200,000

2007-08 INTERFUND TRANSFERS TRANSFERS OUT & LOANS

Loan Repayments

FROM MERGED MIDTOWN REDEVELOPMENT FUND (337) to:

Community Development Block Grant Fund (054)

\$100,000

FROM REDEVELOPMENT AGENCY (NORTH STOCKTON) FUND (340) to:

Community Development Block Grant Fund (054)

\$10,000

FROM REDEVELOPMENT AGENCY (SOUTH STOCKTON) FUND (338) to:

Community Development Block Grant Fund (054)

\$500,000

Interfund Loans

FROM INTERNAL SERVICE FUND RISK MANAGEMENT (541) to:

Central Parking Construction Fund (417)

\$530,000

TOTAL TRANSFERS-OUT

\$29,509,890

Notes:

Interfund transfers related to the Redevelopment Agency are identified in the Agency section.

Transfers are permitted from fund balances to other funds and appropriate accounts, but only for capital/equipment liability, regulatory, and capital/equipment requirements.

Appropriations and transfers during the year for capital related projects may become loans as determined by the City Manager.

⁽¹⁾ Transfer represents one-time monies from fund balance for capital purchases in FY 2007-08.

⁽²⁾ Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

⁽³⁾ Vehicles and radio equipment will be purchased and capitalized in the appropriate equipment fund. The reimbursing transfer from Measure W will be for the actual amount of the purchase.

GENERAL FUND BALANCE PROJECTIONS

BEGINNING FUND BALANCE	2005-06 Actual \$16,105,188	2006-07 Projected \$21,715,658	2007-08 Budget \$17,847,075
REVENUE Revenue	180,931,276	186,629,281	193,007,436
Transfers In/Loan Repay	13,229,817	6,047,000	6,673,500
TOTAL REVENUE/TRANSFERS IN	\$194,161,093	\$192,676,281	\$199,680,936
EXPENSES Operating Expenses Employee Services Other Services Materials & Supplies Other Expenses Capital Outlay	139,389,783 23,757,324 2,817,074 1,165,840 29,125 167,159,146	145,001,198 24,138,559 3,397,175 1,032,581 22,150 173,591,663	152,334,040 28,344,179 3,231,755 1,574,859 15,000 185,499,833
Total Transfers Out/Mid-year Appropriations	18,991,477	21,953,201	17,381,103
TOTAL EXPENSES/TRANSFERS OUT	\$186,150,623	\$195,544,864	\$202,880,936
RESERVE POLICY CONTINUING CONTRIBUTIONS	\$2,400,000	\$1,000,000	\$1,000,000
ENDING FUND BALANCE	\$21,715,658	\$17,847,075	\$13,647,075

OPERATING EXPENDITURES AND BUDGETS BY FUND

	ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08	VARIANCE
General Government - Depts.				
Administrative Services (010-1300)	\$5,356,730	\$3,225,232	\$3,334,648	\$109,416
City Attorney (010-1400)	\$945,898	\$1,198,271	\$1,441,025	\$242,754
City Auditor (010-1900)	\$688,967	\$687,618	\$683,222	(\$4,396)
City Clerk (010-1100)	\$892,003	\$989,903	\$1,050,974	\$61,071
City Council (010-1000)	\$602,119	\$618,954	\$652,914	\$33,960
City Manager (010-1200)	\$1,444,473	\$1,537,477	\$1,586,333	\$48,856
Economic Dev. 010-3460	\$957,697	\$660,555	\$850,609	\$190,054
Fire (010-2600)	\$44,006,255	\$46,672,011	\$50,320,327	\$3,648,316
Human Resources (010-1600)	\$1,713,391	\$2,061,645	\$2,488,858	\$427,213
Non-Departmental (010-0130)	\$1,150,893	\$1,653,639	\$3,301,520	\$1,647,881
Parks (010-3600)	\$8,026,777	\$8,356,835	\$9,089,893	\$733,058
Police (010-2400)	\$87,681,532	\$90,648,441	\$96,658,307	\$6,009,866
Public Works (010-3000)	\$13,333,700	\$13,661,577	\$13,614,175	(\$47,402)
Real Property (010-1750)	\$67,680	\$72,498	\$72,543	\$45
SJAFCA (010-0137)	\$297,155	\$308,691	\$354,485	\$45,794
TOTAL GENERAL FUND	\$167,165,270	\$172,353,347	\$185,499,833	\$13,146,486
Enterprise Funds				
Golf Courses (481)	\$2,378,753	\$2,847,312	\$2,362,534	(\$484,778)
Municipal Utilities				
Stormwater Utility (441)	\$4,307,106	\$4,549,034	\$5,336,315	\$787,281
Wastewater Utility (431)	\$20,702,175	\$26,505,249	\$31,428,086	\$4,922,837
Water Utility (421)	\$14,476,379	\$17,497,609	\$20,273,079	\$2,775,470
TOTAL ENTERPRISE FUNDS	\$41,864,413	\$51,399,204	\$59,400,014	\$8,000,810
Development Services				
Development Services (048)	\$13,655,568	\$16,319,505	\$16,632,275	\$312,770
Public Safety Special Revenue				
Emergency Medical Transport (043)	\$4,851,836	\$0	\$0	\$0
Emergency Communications (042)	\$5,548,555	\$6,020,980	\$5,393,496	(\$627,484)
Safe Neighborhoods Measure (081)	\$5,990,026	\$9,719,518	\$10,227,930	\$508,412
TOTAL SAFETY SPECIAL FUNDS	\$16,390,417	\$15,740,498	\$15,621,426	(\$119,072)
	Ψ10,030,411	ψ10,7 1 0, 1 30	Ψ10,021,420	(ψ113,072)
Library Services				
Library (041)	\$11,385,871	\$13,186,812	\$14,106,881	\$920,069
Recreation Services				
Recreation Services (044)	\$14,544,530	\$15,590,375	\$16,776,798	\$1,186,423
District Budget Funds				
Central Parking District (416, 417)	\$14,350,192	\$3,342,344	\$4,784,249	\$1,441,905
Public Facility Fees				
Public Facility Fees (900-999, 424, 434)	\$6,077,965	\$7,486,315	\$7,684,494	\$198,179
Other Funds				
Other Special Revenue Funds	\$1,108,471	\$1,448,013	\$1,419,221	(\$28,792)
Grant Funds	\$10,577,707	\$21,656,592	\$11,871,609	(\$9,784,983)
Permanent/Special Funds	\$784,538	\$1,404,623	\$1,720,141	\$315,518
Capital - Public Art	\$311,593	\$140,140	\$111,356	ψο 10,010
TOTAL OTHER FUNDS	\$12,782,309	\$24,649,368	\$15,122,327	(\$9,527,041)
TOTAL BUDGET	\$298,216,535	\$320,067,768	\$335,628,297	\$15,679,601

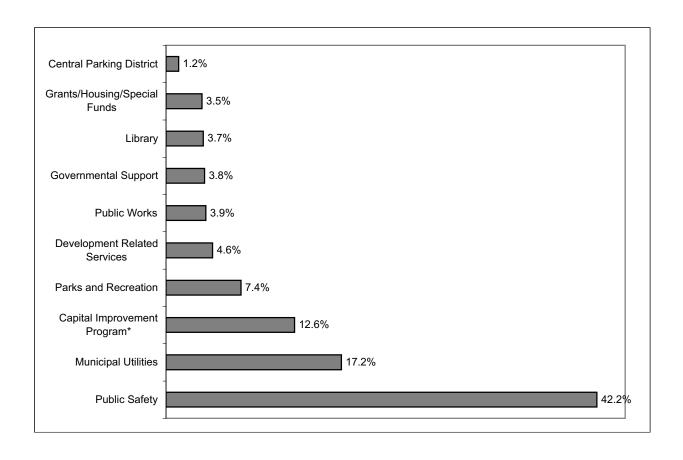
SUMMARY OF 2007-08 BUDGET APPROPRIATIONS

FUND	OPERATING	CAPITAL PROJECTS (1)	TOTAL APPROPRIATION
General Fund	\$185,499,833	\$0	\$185,499,833
Enterprise Funds:			
Golf Course Fund	\$2,362,534	\$0	\$2,362,534
Storm Water Fund	\$5,336,315	\$364,000	\$5,700,315
Wastewater Fund	\$31,428,086	\$3,942,000	\$35,370,086
Water Fund	\$20,273,079	\$4,924,000	\$25,197,079
Total Enterprise Funds	\$59,400,014	\$9,230,000	\$68,630,014
Special Revenue Funds:			
Asset Forfeiture	\$220,000	\$0	\$220,000
Boat Launching Facilities	\$133,598	\$0	\$133,598
Development Services	\$16,632,275	\$0	\$16,632,275
Emergency Communications	\$5,393,496	\$0	\$5,393,496
Library Services	\$14,106,881	\$0	\$14,106,881
Public Facility Administration	\$1,457,661	\$0	\$1,457,661
Recreation Services	\$16,776,798	\$0	\$16,776,798
Safe Neighborhoods Measure	\$10,227,930	\$0	\$10,227,930
Solid Waste & Recycling	\$1,065,623	\$0	\$1,065,623
Total Special Revenue Funds	\$66,014,262	\$0	\$66,014,262
Central Parking District	\$4,784,249	\$0	\$4,784,249
Grant Funds	\$11,871,609	\$0	\$11,871,609
Permanent/Special Funds	\$1,720,141	\$0	\$1,720,141
Capital Improvement Funds:			
Capital Improvement Fund	\$111,356	\$3,565,124	\$3,676,480
Gas Tax 2105-2107.5	\$0	\$0,303,124	\$0
Infrastructure Reinvestment	\$0	\$0	\$0
Measure K Sales Tax	\$0	\$5,485,000	\$5,485,000
Public Facility Fees Funds	\$6,226,833	\$31,476,000	\$37,702,833
Transportation Development Act	\$0	\$240,000	\$240,000
Total Capital Improvement	\$6,338,189	\$40,766,124	\$47,104,313
TOTAL	\$335,628,297	\$49,996,124	\$385,624,421

⁽¹⁾ Does not include Redevelopment Agency capital projects, and some grant or debt financed projects that require separate action by the City Council. For a complete list of FY 2007-08 proposed capital project appropriations, see the Capital Improvements section.

City of Stockton 42 Annual Budget FY 2007-08

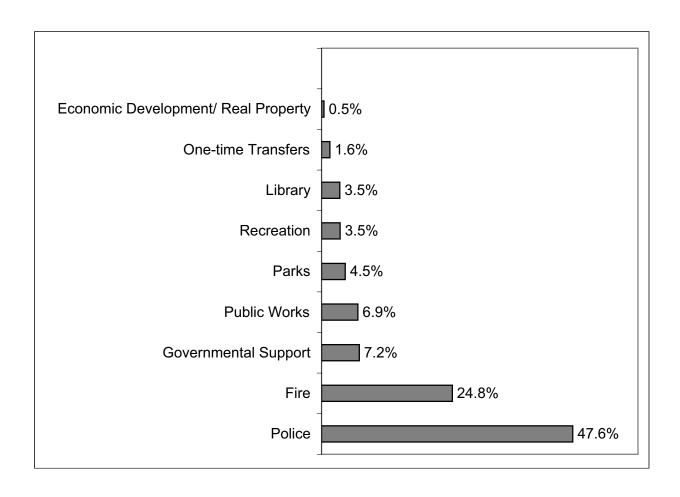
EXPENDITURE BUDGET DISTRIBUTION BY FUNCTION ALL FUNDS



Public Safety	\$162,820,060	42.2%
Municipal Utilities	\$66,267,480	17.2%
Capital Improvement Program*	\$48,561,974	12.6%
Parks and Recreation	\$28,362,823	7.4%
Development Related Services	\$17,555,427	4.6%
Public Works	\$15,034,283	3.9%
Governmental Support	\$14,539,494	3.8%
Library	\$14,106,881	3.7%
Grants/Housing/Special Funds	\$13,591,750	3.5%
Central Parking District	\$4,784,249	1.2%
TOTAL EXPENDITURES ALL FUNDS	\$385,624,421	

^{* (}a) Includes Public Facilities Fees Administration and CIP operating costs; (b) Municipal Utilities capital projects are included in Municipal Utilities total.

GENERAL FUND OPERATING BUDGET AND TRANSFERS BY SERVICE PROVIDED



Police	\$96,658,307	47.6%
Fire	\$50,320,327	24.8%
Governmental Support	\$14,539,494	7.2%
Public Works	\$13,968,660	6.9%
Parks	\$9,089,893	4.5%
Recreation	\$7,147,616	3.5%
Library	\$7,033,487	3.5%
One-time Transfers	\$3,200,000	1.6%
Economic Development/ Real Property	\$923,152	0.5%
Total	\$202,880,936	

Appropriation Limit

Article XIIIB of the State Constitution (Proposition 4 as amended by Proposition 111) limits the taxing authority of the City. The Appropriations Limit is the maximum taxing authority of the City. The Appropriations Subject to Limit is the proposed taxing by the City.

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIIIB. The City is within its taxing authority; therefore, the 2007-08 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

APPROPRIATION LIMIT (Dollar Amount in Thousands)	
2007-08 Appropriations Limit	224,052
2007-08 Appropriations Subject to Limit	160,699
Remaining Capacity (28%)	63,353

Basis of Accounting

The basis of accounting is a reference to when revenues and expenditures are recognized and reported.

The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects) and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The accrual basis of accounting is used for proprietary funds (enterprise and internal service), and also permanent funds. Under the accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

City budgets are generally consistent with the basis of accounting for their fund. However, the depreciation expense is not budgeted or shown for proprietary or permanent funds in the budget presentation. The budget presentation also does not include book entries for possible interest loss if an asset is not held until maturity. Actual expenditures for a year do not include encumbrances, which roll over and are spent in the following year.

DEBT LIMIT COMPUTATION

JUNE 30, 2006

(Dollar amount in thousands)

Legal Debt Margin

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within the City boundaries. In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal limit. Since the City of Stockton does not have any outstanding general obligation bonds, the City is not at risk of exceeding its legal debt limit.

Computation of Legal Debt Margin as of June 30, 2006

Total Assessed Valuation (less other exemptions)	\$17,087,338
Less: Redevelopment Tax Increments	1,325,398
Basis of Levy	\$15,761,940
Debt Limit – 15 Percent of Assessed Value (1)	\$2,364,291
Amount of Debt Applicable to Debt Limit	0
LEGAL DEBT MARGIN	\$2,364,291

⁽¹⁾ Section 43605 California Government Code. Source: San Joaquin County Auditor/Controller's Office and California Municipal Statistics

NET GENERAL OBLIGATION BONDED DEBT PER CAPITA Ratio of Net G.O. Bonded Debt to Taxable Assessed Value

(Dollar amounts in thousands)

Fiscal Year	Population (1)	Gross Assessed Value	Gross Bonded Debt	Debt Payable from Enterprise Revenue	Net Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt per Capita
1997	236,500	8,814,724	0	0	0	0.000	0.0000
1998	240,100	8,790,337	0	0	0	0.000	0.0000
1999	243,700	8,966,865	0	0	0	0.000	0.0000
2000	247,300	9,140,653	0	0	0	0.000	0.0000
2001	251,100	9,534,464	0	0	0	0.000	0.0000
2002	253,800	11,049,631	0	0	0	0.000	0.0000
2003	261,300	12,217,975	0	0	0	0.000	0.0000
2004	269,100	13,534,050	0	0	0	0.000	0.0000
2005	275,613	15,430,540	0	0	0	0.000	0.0000
2006	286,041	18,003,687	0	0	0	0.000	0.0000

2000 Federal Census Population – 243,771 (City)

(1) Population data estimates are as of January 1 of the corresponding year and are not in thousands.

Sources: State of California, Department of Finance, Demographic Research Unit

City of Stockton Administrative Services Department San Joaquin County Auditor/Controller's Office

CITY DEBT SUMMARY

Cities have primarily three choices in financing their operations and funding public facilities: pay-as-you-go, debt financing, and public-private ventures. The City is currently in final stages of developing a Capital Financing and Debt Management Policy that sets the guidelines for issuing debt and provides guidance in the timing and structuring of long-term commitments. Once adopted, the City will consider the issuance of long-term debt obligations only under the conditions outlined in the policy.

The charts below summarize the City's existing long-term debt and future debt obligations related to that debt. It is important to note that none of the existing debt is General Obligation debt of the City's General Fund.

Outstanding Debt Fiscal Years Ending 2005 and 2006

	2005	2006
General Obligation Bonds	\$ 0	\$ 0
Redevelopment Agency ¹		
2003 Certificates of Participation Series 2003A	1,160,000	1,160,000
2003 Certificates of Participation Series 2003B	12,140,000	12,140,000
2004 Stockton Events Center Revenue Bonds	47,000,000	47,000,000
Subtotal – RDA	\$ 60,300,000	\$ 60,300,000
Stockton Public Finance Authority ²		
1998 Wastewater System Project COP	92,220,000	90,595,000
1999 Essential Services Building COP	14,030,000	13,965,000
2002 CSCDA Water Revenue Bonds	13,380,000	12,895,000
2003 Wastewater System Project COP	13,590,000	13,040,000
2004 Lease Revenue Bonds (Parking & CIP)	32,785,000	32,785,000
2005A Lease Revenue Bonds (Water System)	0	
Subtotal	\$ 169,090,000	\$ 187,510,000
Total	\$ 226,305,000	\$ 247,810,000

¹ Redevelopment Agency debt is secured with tax increments.

City of Stockton 48 Annual Budget FY 2007-08

² Stockton Public Finance Authority debt is secured by dedicated revenue sources of Enterprise Funds.



CITY OF STOCKTON



REVENUE

This section outlines the City's sources of revenue and compares the budget to the previous year's revenue. The City collects revenue from a number of sources. Some revenue, such as taxes, certain licenses and permits, fines, and charges for services, can be used for general purposes. Other revenue, such as special purpose grants, impact fees, gas taxes and sewer fees, can only be used for the specified purpose.

This section also explains the revenue forecasting methodology, and allows a deeper understanding of the City's revenue by comparing the budget to past years.

		ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08
GENERAL FUND (010)				
<u>Taxes</u>				
Property Taxes		\$32,418,625	\$32,482,873	\$37,460,000
Utility Users Tax		\$34,312,991	\$28,500,000	\$32,439,200
Sales and Use Tax		\$46,998,370	\$46,550,000	\$46,823,853
Franchises		\$10,332,911	\$10,227,600	\$11,212,000
Business Licenses		\$11,149,394	\$9,563,618	\$11,000,000
Document Transfer		\$2,010,192	\$2,300,000	\$1,538,000
Hotel/Motel Tax		\$2,173,281	\$2,260,000	\$2,300,000
	Totals	\$139,395,764	\$131,884,091	\$142,773,053
Licenses & Permits				
Animal Licenses		\$84,676	\$90,000	\$85,000
Police Dept Permits		\$258,416	\$265,289	\$274,859
Other Licenses & Permits		\$3,622	\$3,860	\$3,890
	Totals	\$346,714	\$359,149	\$363,749
Revenues from Other Agencies				
Homeowners Exemption		\$415,470	\$448,800	\$390,000
Motor Vehicle in-Lieu of Tax		\$18,173,205	\$19,970,000	\$23,900,000
POST Reimbursement		\$117,734	\$135,000	\$140,000
Other Revenue		\$157,498	\$184,480	\$116,245
	Totals	\$18,863,907	\$20,738,280	\$24,546,245
Charges for Services				
General Government		\$365,013	\$313,304	\$425,623
Public Safety		\$6,241,509	\$6,848,892	\$7,299,674
Physical Environment		\$1,465,429	\$1,566,911	\$1,225,261
Planning, Building, Housing		\$57,863	\$109,100	\$410,250
Cultural & Recreational		\$1,450	\$10,000	\$5,000
Other Charges for Services		\$308,197	\$184,340	\$217,500
	Totals	\$8,439,461	\$9,032,547	\$9,583,308
Fines & Forfeitures				
Traffic & Parking Fines		\$2,643,015	\$2,825,490	\$2,423,641
Vehicle Code Fines		\$492,977	\$507,000	\$507,000
DUI Emergency Recovery		\$11,707	\$11,678	\$11,146
Criminal Fines		\$44,385	\$50,000	\$50,000
Misc Fines & Penalties		\$708,152	\$698,100	\$906,277
	Totals	\$3,900,236	\$4,092,268	\$3,898,064

GENERAL FUND (010)		ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08
Use of Money & Property				
Interest		\$641,575	\$518,000	\$702,000
Rents & Leases		\$481,275	\$473,800	\$2,089,298
Cash Over & Short		\$144	\$0	\$0
	Totals	\$1,122,994	\$991,800	\$2,791,298
Other Revenues				
Refunds & Reimbursements		\$4,018,742	\$3,366,820	\$3,327,720
Cost Recovery		\$4,781,020	\$5,961,966	\$5,736,899
Miscellaneous		\$-11,922	\$-256,900	\$-23,400
Sale/Disposition of Property		\$15,744	\$10,500	\$10,500
	Totals	\$8,803,584	\$9,082,386	\$9,051,719
Fund Totals		\$180,872,660	\$176,180,521	\$193,007,436
ENTERPRISE FUNDS				
Water Fund (421)				
User Fees		\$19,784,811	\$23,031,772	\$23,791,818
Service Penalties		\$442,993	\$536,825	\$546,487
Investment Earnings		\$288,145	\$204,882	\$330,901
Miscellaneous Revenues		\$21,155	\$20,960	\$20,000
	Totals	\$20,537,104	\$23,794,439	\$24,689,206
Regional Wastewater Fund (431)				
User Fees		\$31,727,294	\$33,198,210	\$34,278,827
Service Penalties		\$759,686	\$618,598	\$654,891
Investment Earnings		\$614,660	\$117,927	\$77,294
Miscellaneous Revenues		\$56,404	\$23,312	\$61,500
	Totals	\$33,158,044	\$33,958,047	\$35,072,512
Stormwater Fund (441)				
User Fees		\$4,792,243	\$4,732,777	\$4,789,529
Service Penalties		\$112,154	\$108,530	\$88,192
Investment Earnings		\$76,789	\$13,917	\$31,794
Miscellaneous Revenues		\$15,459	\$298,400	\$223,400
	Totals	\$4,996,645	\$5,153,624	\$5,132,915

Colf Course Fund (481) User Fees \$1,497,483 \$1,899,335 \$1,559,024 Rents/Leases/Concessions \$691,649 \$944,639 \$788,300 \$18,000	ENTERPRISE FUNDS		ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08
Rents/Leases/Concessions \$691,649 \$944,639 \$788,300 Other Revenues \$93,942 \$0 \$18,000 Totals \$2,283,074 \$2,843,974 \$23,65,324 Fund Totals \$60,974,867 \$65,750,084 \$67,259,957 SPECIAL REVENUE FUNDS DEVELOPMENT SERVICES (048) \$22,537,566 \$20,991,634 \$16,662,300 EMERGENCY MEDICAL TRANSPORT (043) \$2,803,844 \$0 \$0 EMERGENCY COMMUNICATIONS (042) \$6,013,319 \$6,642,760 \$5,404,107 SAFE NEIGHBORHOODS (081) \$10,036,924 \$9,110,000 \$9,840,000 LIBRARY SERVICES (041) E-rate Rebates \$6,162 \$28,961 \$78,076 County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,682 \$7,933 Miscellaneous Other Fees \$34,150 \$27,910 \$	Golf Course Fund (481)				
Other Revenues \$93,942 \$0 \$18,000 Fund Totals \$2,283,074 \$2,843,974 \$2,365,324 Fund Totals \$60,974,867 \$65,750,084 \$67,259,957 SPECIAL REVENUE FUNDS. DEVELOPMENT SERVICES (048) \$22,537,566 \$20,991,634 \$16,662,300 EMERGENCY MEDICAL TRANSPORT (043) \$2,803,844 \$0 \$0 EMERGENCY COMMUNICATIONS (042) \$6,013,319 \$6,642,760 \$5,404,107 SAFE NEIGHBORHOODS (081) \$10,036,924 \$9,110,000 \$9,840,000 LIBRARY SERVICES (041) E-rate Rebates \$6,162 \$28,961 \$78,076 County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$166,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$63,75,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUN	• •		\$1,497,483	\$1,899,335	\$1,559,024
Totals \$2,283,074 \$2,843,974 \$2,365,324	Rents/Leases/Concessions		\$691,649	\$944,639	\$788,300
Fund Totals \$60,974,867 \$65,750,084 \$67,259,957 SPECIAL REVENUE FUNDS \$22,537,566 \$20,991,634 \$16,662,300 EMERGENCY MEDICAL TRANSPORT (043) \$2,803,844 \$0 \$0 EMERGENCY COMMUNICATIONS (042) \$6,013,319 \$6,642,760 \$5,404,107 SAFE NEIGHBORHOODS (081) \$10,036,924 \$9,110,000 \$9,840,000 LIBRARY SERVICES (041) \$5,628,671 \$5,958,777 \$6,456,801 E-rate Rebates \$6,162 \$28,961 \$78,076 County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS \$174,848 \$232,000	Other Revenues		\$93,942	\$0	\$18,000
SPECIAL REVENUE FUNDS S22,537,566 S20,991,634 S16,662,300		Totals	\$2,283,074	\$2,843,974	\$2,365,324
DEVELOPMENT SERVICES (048) \$22,537,566 \$20,991,634 \$16,662,300 EMERGENCY MEDICAL TRANSPORT (043) \$2,803,844 \$0 \$0 EMERGENCY COMMUNICATIONS (042) \$6,013,319 \$6,642,760 \$5,404,107 SAFE NEIGHBORHOODS (081) \$10,036,924 \$9,110,000 \$9,840,000 LIBRARY SERVICES (041) E-rate Rebates \$6,162 \$28,961 \$78,076 County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$1,748,48 \$	Fund Totals		\$60,974,867	\$65,750,084	\$67,259,957
DEVELOPMENT SERVICES (048) \$22,537,566 \$20,991,634 \$16,662,300 EMERGENCY MEDICAL TRANSPORT (043) \$2,803,844 \$0 \$0 EMERGENCY COMMUNICATIONS (042) \$6,013,319 \$6,642,760 \$5,404,107 SAFE NEIGHBORHOODS (081) \$10,036,924 \$9,110,000 \$9,840,000 LIBRARY SERVICES (041) E-rate Rebates \$6,162 \$28,961 \$78,076 County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$1,748,48 \$					
EMERGENCY MEDICAL TRANSPORT (043) \$2,803,844 \$0 \$0 EMERGENCY COMMUNICATIONS (042) \$6,013,319 \$6,642,760 \$5,404,107 SAFE NEIGHBORHOODS (081) \$10,036,924 \$9,110,000 \$9,840,000 LIBRARY SERVICES (041) E-rate Rebates \$6,162 \$28,961 \$78,076 County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343	SPECIAL REVENUE FUNDS				
EMERGENCY COMMUNICATIONS (042) \$6,013,319 \$6,642,760 \$5,404,107 SAFE NEIGHBORHOODS (081) \$10,036,924 \$9,110,000 \$9,840,000 LIBRARY SERVICES (041) E-rate Rebates \$6,162 \$28,961 \$78,076 County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000	DEVELOPMENT SERVICES (048)		\$22,537,566	\$20,991,634	\$16,662,300
SAFE NEIGHBORHOODS (081) \$10,036,924 \$9,110,000 \$9,840,000 LIBRARY SERVICES (041) \$5,628,671 \$5,958,777 \$6,456,801 PLF county-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$1,74,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	EMERGENCY MEDICAL TRANSPORT (043)		\$2,803,844	\$0	\$0
LIBRARY SERVICES (041) E-rate Rebates \$6,162 \$28,961 \$78,076 County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	EMERGENCY COMMUNICATIONS (042)		\$6,013,319	\$6,642,760	\$5,404,107
E-rate Rebates	SAFE NEIGHBORHOODS (081)		\$10,036,924	\$9,110,000	\$9,840,000
County-wide Contribution \$5,628,671 \$5,958,777 \$6,456,801 PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	LIBRARY SERVICES (041)				
PLF State Grant \$109,520 \$89,962 \$165,116 Fines \$165,707 \$201,947 \$142,778 Automation Services Contract \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	E-rate Rebates		\$6,162	\$28,961	\$78,076
Fines Automation Services Contract Seppose Services Contract Miscellaneous Other Fees Seppose Services Contract Seppose Services Contract Seppose Services Contract Seppose Services Se	County-wide Contribution		\$5,628,671	\$5,958,777	\$6,456,801
Automation Services Contract Miscellaneous Other Fees Totals \$69,030 \$67,668 \$75,933 Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) Boat Launching Facility (045) \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	PLF State Grant		\$109,520	\$89,962	\$165,116
Miscellaneous Other Fees \$54,150 \$27,910 \$28,425 Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	Fines		\$165,707	\$201,947	\$142,778
Totals \$6,033,240 \$6,375,225 \$6,947,129 RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	Automation Services Contract		\$69,030	\$67,668	\$75,933
RECREATION SERVICES (044) \$7,525,228 \$9,757,260 \$9,629,382 OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	Miscellaneous Other Fees		\$54,150	\$27,910	\$28,425
OTHER SPECIAL REVENUE FUNDS Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400		Totals	\$6,033,240	\$6,375,225	\$6,947,129
Asset Forfeiture (023) \$137,647 \$110,000 \$40,000 Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	RECREATION SERVICES (044)		\$7,525,228	\$9,757,260	\$9,629,382
Boat Launching Facility (045) \$174,848 \$232,000 \$203,400 Solid Waste & Recycling (047) \$1,281,179 \$1,146,343 \$1,249,000 Totals \$1,593,674 \$1,488,343 \$1,492,400	OTHER SPECIAL REVENUE FUNDS				
Solid Waste & Recycling (047) Totals \$1,281,179 \$1,146,343 \$1,249,000 \$1,593,674 \$1,488,343 \$1,492,400	Asset Forfeiture (023)		\$137,647	\$110,000	\$40,000
Totals \$1,593,674 \$1,488,343 \$1,492,400	Boat Launching Facility (045)		\$174,848	\$232,000	\$203,400
	Solid Waste & Recycling (047)		\$1,281,179	\$1,146,343	\$1,249,000
Fund Totals \$56,543,795 \$54,365,222 \$49,975,318		Totals	\$1,593,674	\$1,488,343	\$1,492,400
	Fund Totals		\$56,543,795	\$54,365,222	\$49,975,318

DISTRICT BUDGET FUNDS	ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08
CENTRAL PARKING DISTRICT	*=	*****	****
Special Assessments	\$712,953		\$1,000,000
Other Revenues	\$26,009		\$0
Parking Lots	\$2,823,722		\$2,914,005
Revenue Other Agencies	\$88,909	*	\$80,000
Parking Meters	\$562,319	· · · · · · · · · · · · · · · · · · ·	\$600,000
Investment Earnings	\$31,710		\$6,000
То	als \$4,245,622	\$4,819,779	\$4,600,005
Fund Totals	\$4,245,622	\$4,819,779	\$4,600,005
GRANT FUNDS			
COMMUNITY DEVELOPMENT FUNDS			
CDBG (052)	\$7,425,581	\$4,895,418	\$4,895,804
Emergency Shelter Grant Program (057)	\$169,475		\$185,660
Home Grant Program (059)	\$1,903,781	ŕ	\$3,265,284
То			\$8,346,748
SPECIAL PURPOSE GRANTS (020)			
Operating Grants	\$3,237,089		\$375,855
То	als \$3,237,089	\$70,000	\$375,855
Fund Totals	\$12,735,926	\$8,429,389	\$8,722,603
PERMANENT OR SPECIAL FUNDS			
Fire Department (646)	\$36,629		\$44,195
General Govt. (642)	\$2,616	· · · · · · · · · · · · · · · · · · ·	\$1,900
General Govt. Permanent (627)	\$1,486		\$1,000
Library (644)	\$477,242		\$407,004
Library Permanent (614; 621-2; 626-628)	\$385		\$453
Parks & Recreation (643)	\$349,524	*	\$106,847
Parks & Recreation Permanent (624-626)	\$34,475		\$32,875
Police (645)	\$140,136		\$132,500
Stockton Arts Commission (641)	\$32,359	\$40,764	\$31,423
Fund Totals	\$1,074,852	\$742,128	\$758,197

CAPITAL IMPROVEMENT FUNDS		ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08
CAPITAL IMPROVEMENT FUNDS (300)				
Amusement Taxes		\$932	\$4,000	\$4,040
Grants/Donations		\$3,230,243	\$0	\$0
Investment Earnings		\$-43,634	\$75,000	\$30,000
Rents/Leases		\$0	\$0	\$1,603,649
Other Revenue		\$1,733,149	\$0	\$0
Refunds & Reimbursements		\$0	\$800,000	\$0
	Totals	\$4,920,690	\$879,000	\$1,637,689
GAS TAX FUNDS				
2105-2107.5 Gas Tax (030)		\$5,064,554	\$5,333,000	\$5,458,500
Transportation Development Tax (034)		\$214,518	\$201,000	\$242,000
Investment Earnings (030/034)		\$18,362	\$14,000	\$15,000
	Totals	\$5,297,434	\$5,548,000	\$5,715,500
MEASURE K SALES TAX FUND (080)				
Sales Tax		\$4,338,201	\$3,800,000	\$4,760,000
Grants/Other Government Revenue		\$21,411,147	\$0	\$0
Investment Earnings		\$13,096	\$95,000	\$15,000
	Totals	\$25,762,444	\$3,895,000	\$4,775,000
Traffic Signal Impact Funds (900-904)				
Impact Fees		\$636,266	\$553,000	\$475,000
Investment Earnings		\$70,350	\$26,800	\$48,500
	Totals	\$706,616	\$579,800	\$523,500
Street Improvement Impact Funds (910-917)				
Impact Fees		\$16,844,727	\$28,718,000	\$26,295,000
Investment Earnings		\$514,566	\$598,000	\$585,000
	Totals	\$17,359,293	\$29,316,000	\$26,880,000
Community Center Impact Funds (920-926)				
Impact Fees		\$557,595	\$792,000	\$415,000
Investment Earnings		\$80,477	\$20,000	\$10,000
	Totals	\$638,072	\$812,000	\$425,000

CAPITAL IMPROVEMENT FUNDS		ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08
City Office Impact Fund (930) Impact Fees Investment Earnings	Totals	\$637,048 \$29,040 \$666,088	\$770,000 \$12,000 \$782,000	\$440,000 \$11,000 \$451,000
Fire Station Impact Funds (940-945) Impact Fees Investment Earnings	Totals	\$901,629 \$9,350 \$910,979	\$1,288,000 \$0 \$1,288,000	\$700,000 \$0 \$700,000
Library Impact Funds (950-955) Impact Fees Investment Earnings	Totals	\$1,209,227 \$72,021 \$1,281,248	\$1,488,000 \$150,000 \$1,638,000	\$790,000 \$30,000 \$820,000
Police Station Impact Fund (960) Impact Fees Investment Earnings	Totals	\$1,030,080 \$249,814 \$1,279,894	\$1,640,000 \$35,000 \$1,675,000	\$750,000 \$50,000 \$800,000
Parkland Impact Funds (970-976) Impact Fees Investment Earnings	Totals	\$3,963,809 \$235,970 \$4,199,779	\$4,800,000 \$112,000 \$4,912,000	\$2,420,000 \$80,000 \$2,500,000
Tree Impact Fund (978) Impact Fees Investment Earnings	Totals	\$199,697 \$10,177 \$209,874	\$215,000 \$9,000 \$224,000	\$115,000 \$10,000 \$125,000
Street Sign Impact Fund (979) Impact Fees Investment Earnings	Totals	\$22,608 \$2,360 \$24,968	\$10,000 \$2,000 \$12,000	\$12,500 \$2,500 \$15,000

		ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08
CAPITAL IMPROVEMENT FUNDS				
Street Light Impact Funds (980-986)				
Impact Fees		\$51,245	\$26,300	\$18,500
Investment Earnings		\$7,559	\$6,200	\$6,200
	Totals	\$58,804	\$32,500	\$24,700
Air Quality Impact Funds (990)				
Impact Fees		\$809,986	\$950,000	\$940,000
Investment Earnings		\$17,757	\$10,000	\$20,000
	Totals	\$827,743	\$960,000	\$960,000
Public Facilities Administration Fund (999)				
Impact Fees		\$1,315,386	\$1,750,000	\$800,000
Investment Earnings		\$51,270	\$25,000	\$31,800
	Totals	\$1,366,656	\$1,775,000	\$831,800
Water Impact Fund (424)				
Impact Fees		\$1,891,756	\$3,444,000	\$1,750,000
Investment Earnings		\$169,582	\$256,205	\$180,000
	Totals	\$2,061,338	\$3,700,205	\$1,930,000
Wastewater Impact Fund (434)				
Impact Fees		\$10,039,537	\$13,260,415	\$4,347,000
Investment Earnings		\$1,385,903	\$1,335,766	\$1,300,000
	Totals	\$11,425,440	\$14,596,181	\$5,647,000
PUBLIC FACILITY IMPACT FUNDS		\$43,016,792	\$62,302,686	\$42,633,000
Fund Totals		\$78,997,360	\$72,624,686	\$54,761,189

	ACTUAL 2005-06	BUDGET 2006-07	BUDGET 2007-08
REVENUE SUMMARY TOTALS BY FUND			
GENERAL FUND (010)	\$180,872,660	\$176,180,521	\$193,007,436
ENTERPRISE FUNDS	\$60,974,867	\$65,750,084	\$67,259,957
DEVELOPMENT SERVICES (048)	\$22,537,566	\$20,991,634	\$16,662,300
EMERGENCY MEDICAL TRANSPORT (043)	\$2,803,844	\$0	\$0
EMERGENCY COMMUNICATIONS (042)	\$6,013,319	\$6,642,760	\$5,404,107
SAFE NEIGHBORHOODS (081)	\$10,036,924	\$9,110,000	\$9,840,000
LIBRARY SERVICES (041)	\$6,033,240	\$6,375,225	\$6,947,129
RECREATION SERVICES (044)	\$7,525,228	\$9,757,260	\$9,629,382
OTHER SPECIAL REVENUE FUNDS	\$1,593,674	\$1,488,343	\$1,492,400
DISTRICT BUDGET FUNDS	\$4,245,622	\$4,819,779	\$4,600,005
COMMUNITY DEVELOPMENT FUNDS	\$9,498,837	\$8,359,389	\$8,346,748
SPECIAL PURPOSE GRANTS (020)	\$3,237,089	\$70,000	\$375,855
PERMANENT OR SPECIAL FUNDS	\$1,074,852	\$742,128	\$758,197
CAPITAL IMPROVEMENT FUNDS (300)	\$4,920,690	\$879,000	\$1,637,689
GAS TAX FUNDS	\$5,297,434	\$5,548,000	\$5,715,500
MEASURE K SALES TAX FUND (080)	\$25,762,444	\$3,895,000	\$4,775,000
PUBLIC FACILITY IMPACT FUNDS	\$43,016,792	\$62,302,686	\$42,633,000
TOTAL ALL FUNDS	\$395,445,082	\$382,911,809	\$379,084,705

Note: Collection agency bills will be deducted from the applicable revenue rather than charged to an expenditure account. In this way, the revenue estimates contain collection agency costs in the exact amounts owed.

GENERAL FUND

General Fund Summary

The total General Fund revenue projection for FY 2007-08 is a 9.55% increase from the original FY 2006-07 budget revenue estimate. This increase reflects rising business license tax, solid property tax, and utility user's tax revenues that offset slower growth in sales tax. The projection includes an increase in fees tied to the cost of living adjustment (COLA), as well as cost-covering fees and charges.

Many sources of revenue received by the city have associated costs assigned by agencies that provide the revenue. The sales tax, property tax, and utility user's tax have charges collected by the State, County, or outside consultants for their work associated with collection, distribution, or auditing of the receivables. In the past, the City has budgeted the net revenue that comes from the different sources; however, the costs associated with the revenue were posted as charges against the revenue, or negative revenue. In accordance with an audit report's recommendations, actual dollars received will be posted as revenue and the costs associated with obtaining the revenue will be posted in expense accounts in FY 2007-08. Several revenue accounts will have slightly higher budgets due to this change; however, there will be corresponding increases to a number of expense accounts. Therefore, there is no net affect on the City's finances, just a change that reflects accepted practices of budgeting and posting revenue.

Taxes

The majority of the City's General Fund revenue is found in the "Taxes" revenue category. This category comprises 73.97% of total estimated General Fund Revenue in FY 2007-08. The total estimated FY 2007-08 tax revenue of \$142,773,053 is an increase of approximately 8.26% over the estimate in the FY 2006-07 Budget.

Property tax revenue remains steady, although without the same rate of growth as seen in prior years. The FY 2007-08 Budget predicts a \$4.5 million (13.8%) increase in property tax over the FY 2006-07 Budget. Property tax is based, in part, on assessed valuation from new construction, resale of existing properties, and property improvement projects. The City's taxable assessed valuation in the current fiscal year increased by a robust 18%; however, the County Assessor's county-wide growth projection for FY 2007-08 is 10%.

The final reduction of the Utility User's Tax (UUT) to 6% occurred in FY 2006-07. The revenue estimate for FY 2007-08 is 3.6% higher than the revised FY 2006-07 numbers. Actual revenue from the UUT is influenced by multiple factors, including population growth, electric and natural gas rate fluctuations, weather conditions affecting power usage, conservation, and legislation affecting the telecommunications industry.

Sales tax is the number one factor in both the Taxes category, as well in overall General Fund revenue, comprising 32.8% of the Taxes category and 22.72% of all General Fund revenue. Economic development efforts, as well as a very healthy diversity in the types of businesses located within Stockton, have resulted in a steady growth in sales tax. The Sales Tax revenue estimate is proportionately higher for FY 2007-08, in part, due to the method of accounting for revenues and associated collection costs; however, there is an offsetting expenditure for those costs.

In addition to the results accomplished through the Voluntary Business Tax Compliance Program implemented in FY 2006-07, Council has recommended the hiring of a consultant or firm to further bring

all businesses into compliance. Therefore, Business License Tax revenue is projected by Administrative Services to increase by 15% over the FY 2006-07 budgeted numbers. The methodology of how Business License Tax is assessed and collected is under review by the Finance Division, and no estimates have been made on the effects to Business License Revenue.

Revenue from the Hotel/Motel Room Tax is estimated to remain flat in FY 2007-08, growing at an estimate 1.7% until the new downtown hotel and conference center is completed. Based on actual year-to-date numbers, revenue from the Document (Real Property) Transfer Tax is estimated to decrease 33% from the FY 2006-07 budgeted revenue.

Licenses and Permits

This category includes fees such as animal licenses and certain police and fire permits. This category of revenue grew by a modest 1.28%, based on year-to-date actual numbers.

Revenues from Other Agencies

This revenue category includes the Motor Vehicle License Fee, the fourth largest General Fund revenue source, as well as the State's financial assistance for Police activities, the Homeowners' Property Tax Exemption Replacement, and several other smaller State allocations.

The overall rate of growth in Motor Vehicle License Fee revenue is approximately 4.8% over the FY 2006-07 revised estimate.

The estimate for the Homeowners' Property Tax Exemption allocation is based on information from the County about the current year allocation amount. Peace Officer Standards & Training (POST) reimbursement for police officer training varies from year to year by the number of officers trained and the State formula for reimbursement. It is anticipated that the City will receive a slight increase in reimbursed training costs from the State in FY 2007-08.

Charges for Current Services

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. The main revenue sources in this category continue to be in the area of public safety.

The FY 2007-08 estimate for current service charges is approximately 6% higher than the amount budgeted in FY 2006-07. Passport fees are up with new rules that require passports for all travel outside the United States. The FY 2007-08 revenue projections for fire suppression service contracts are higher than last year. Actual contract rates are determined every year by a formula that involves the Fire Department budget amount and each district's share of assessed property valuation. Rental Inspection and Code Enforcement revenues are included in this category in the Public Safety line.

Fines and Forfeitures

This category includes Traffic/Parking Citation fines with several smaller ones such Vehicle Code and Criminal fines. Public safety continues to be a high priority and concerted efforts to reduce accidents through camera-documented red light violations has been effective. Therefore, revenue from these types of citations is decreasing. Also, due to the operation of State law, a large portion of fine revenues go to the State and the County, which limits City revenue.

Use of Money and Property

This category includes interest earnings from investment of available cash balances, and at this time the City's portfolio is primarily invested in securities maturing in less than one year. The City is currently in the final stages of selecting an investment portfolio management firm. Once the portfolio has been transitioned to the management team, this strategy will be re-evaluated and appropriate bench marks will be determined for liquidity, yield, and duration.

Rent for use of City owned properties comprises a significantly larger portion of this section in FY 2007-08. This is due to the elimination of the Utility Fee in-lieu of Property Tax. The Municipal Utility Departments are now responsible for paying rent on Municipal Utility facilities located on properties purchased through the General Fund, as well as the portion of City Hall that is utilized for processing and collection of utility bills.

Other Revenues

This category includes Cost Recovery Allocations and a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund that are the legal responsibility of a private party or other separate entity. Cost Recovery Allocation charges are based on annual Full Cost Allocation Plan updates.

ENTERPRISE FUNDS

Stormwater, Wastewater, and Water Utilities

For Water and Wastewater, the user service fee revenue estimates for FY 2007-08 include a proposed adjustment based on the Consumer Price Index. Stormwater service fees are not adjusted because of Proposition 218 requirements.

Golf Courses

The Golf Courses revenue is based on the revised fees to be adopted in FY 2007-08 and the estimated number of rounds played, based on historical data. Promotional programs are being implemented to attract golfers to all courses, as well as making minor capital improvements to enhance the experience of customers.

SPECIAL REVENUE FUNDS

Development Services

Development Services is expected to be self-sustaining, and fee increases are incorporated as a part of the budget process to ensure sustainability of the special revenue fund. Revenue in this area is subject to wide fluctuation, based upon permitting and building activity. The FY 2007-08 revenue estimates are lower based on decreased planning and building permit activity due to a continued flattening trend in new construction.

Emergency Medical Transport

The Stockton Fire Department provided ambulance service was discontinued at the end of April 2006.

Emergency Communications

Revenue from the Emergency Communications System Access Fee is expected to increase by 12% over FY 2006-07. The dispatch services provided by the Fire Department to other cities and fire districts in FY 2007-08 will be charged on the basis of a dispatch fee rate that is competitive with the rates of other agencies providing this service. The fire dispatch fee revenue estimate for FY 2007-08 will be 80% lower than revenue estimates for FY 2006-07 due to the loss of dispatch contracts with a number of other agencies. At this time, the organizational structure for the Fire Department Emergency Communications Center is under review. As these developments take shape, the dispatch fee rate and revenue estimate will be updated accordingly.

Library Fund

The City-County Library System revenue from the County and other cities is anticipated to increase by 8.4% from the original FY 2006-07 estimate of \$5,958,777 to a FY 2007-08 estimate of \$6,456,801. The increase in the County's contribution is based on a rise in property values. The City's General Fund subsidy to the Library increased by 2.8%. Public Library Foundation (PLF) State revenue has increased 83.5% over the prior year since the PLF funding is no longer reduced by the State's Educational Revenue Augmentation Funds shift. Overall, in FY 2007-08, Library revenues from all funding sources are anticipated to increase by 5.8% over the FY 2006-07 revenue estimates.

Recreation Services Fund

The Recreation Services Fund is comprised of the recreation sections of the Parks and Recreation Department. Revenue is from fees for recreation programs such as sports and instruction, after-school and summer camp programs, rental of facilities such as ball diamonds, swimming lessons and Silver Lake Camp. Recreation Services is not expected to be self-sustaining and receives a subsidy from the General Fund annually and will receive \$7.1 million in FY 2007-08.

The Parks and Recreation Department continues to seek new grant funding as existing grants expire in order to continue to offer quality programs and services to the community.

Other Special Revenue Funds

Boat Launching Facilities Fund

The Boat Launching Facilities fees provide security and supervision at Buckley Cove. Revenue for FY 2007-08 is estimated to be lower than the current and previous year due to two facilities being closed for renovations.

Solid Waste-Recycling Fund

The primary source of revenue is an Assembly Bill 939 Compliance Fee that is collected as a result of the solid waste contract. The funds are to be used for recycling programs. The revenue estimates have increased 7.8% from FY 2006-07, based on information from waste haulers.

CENTRAL PARKING DISTRICT FUND

Central Parking District receives revenue from parking lots, parking meters, and district assessments. Monthly parking rates are being raised by 5%. The estimated number of vehicles using parking facilities

was also adjusted based on recent usage. Based on one year's worth of parking revenue for arena events and some business relocations, it is anticipated that total parking revenue will be 4.6% less than the FY 2006-07 revenue estimates.

GRANT FUNDS

Community Development Funds

Anticipated Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department has held steady with a 0.01% increase from \$4,304,884 in FY 2006-07 to \$4,305,270 in FY 2007-08.

The Federal grant allocation for the HOME Program decreased 0.7% and the Emergency Shelter Grant Program had a minor increase over the prior year. The FY 2007-08 HOME Program allocation is \$2,128,284 and Emergency Shelter Grant allocation is \$185,660. The revenue budgets for these grant programs also include funds received from repayments of housing program loans.

Special Purpose Grants

Special Purpose Grants are grants received to fund special activities. They are most frequently received for Police, Library, and Parks and Recreation functions. The budget contains only known on-going grants in the Police Department that are appropriated at the beginning of the fiscal year. Grants received during the fiscal year are appropriated by Council when received, and any remaining balance of grants in progress, not coinciding with the fiscal year, rolls into the next fiscal year.

PERMANENT OR SPECIAL FUNDS

Permanent and Special Purpose funds include money given to the City from individuals and/or corporate donors, or through program revenues, to fund a specific activity or purpose. The revenue estimate is based on historical revenue and current year estimates.

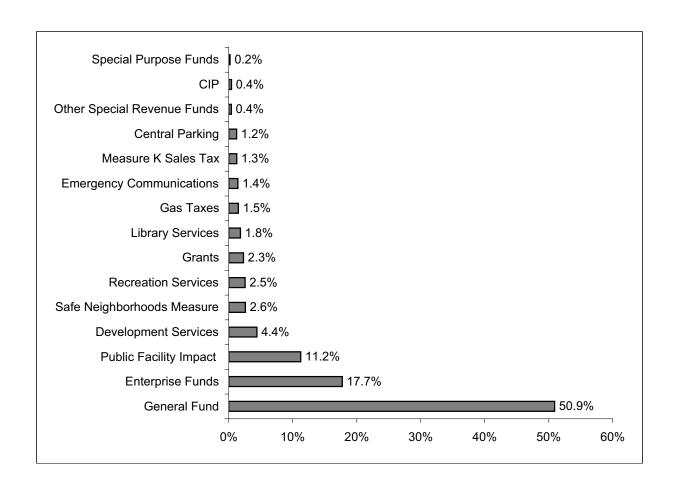
CAPITAL IMPROVEMENT FUNDS

Public Facility Fee Funds

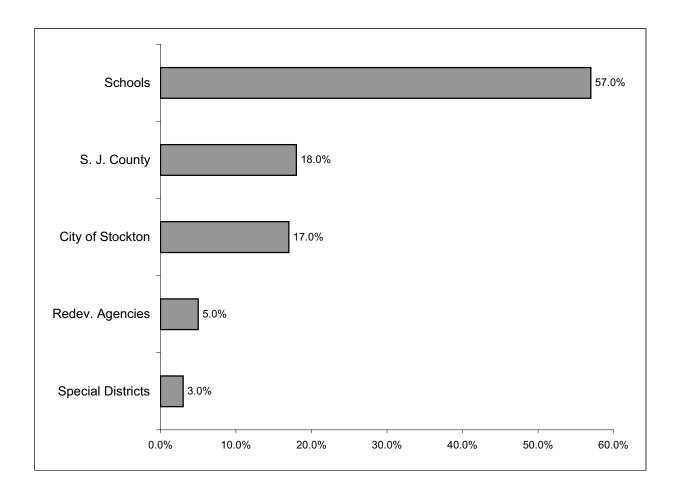
Public Facility Fee revenue projections for FY 2007-08, are reduced from FY 2006-07 levels, to reflect reduction in development growth and construction activity. Building activity within the City is anticipated to remain flat through FY 2007-08. These development fees were established to mitigate impacts of new development that create the need for public facilities such as libraries, parks, fire stations and infrastructure.

Gas Tax Fund

The State of California Revenue and Taxation Code (Section 7360) sets the statewide Gas Tax Rate at \$0.18 per gallon. The City of Stockton receives a portion of Gas Tax as legislated in Sections 2104-2107 of the State of California Streets and Highways Code. This money is specifically designated for the research, planning, construction, improvement, maintenance, and operation of public streets and highways. The City of Stockton apportionment of Gas Tax revenue is anticipated to increase approximately 3% in FY 2007-08, over the FY 2006-07 budgets.



CIEI	Ø102.00F.427	50.00 /
General Fund	\$193,007,436	50.9%
Enterprise Funds	\$67,259,957	17.7%
Public Facility Impact	\$42,633,000	11.2%
Development Services	\$16,662,300	4.4%
Safe Neighborhoods Measure	\$9,840,000	2.6%
Recreation Services	\$9,629,382	2.5%
Grants	\$8,722,603	2.3%
Library Services	\$6,947,129	1.8%
Gas Taxes	\$5,715,500	1.5%
Emergency Communications	\$5,404,107	1.4%
Measure K Sales Tax	\$4,775,000	1.3%
Central Parking	\$4,600,005	1.2%
Other Special Revenue Funds	\$1,492,400	0.4%
CIP	\$1,637,689	0.4%
Special Purpose Funds	\$758,197	0.2%
TOTAL REVENUE ALL FUNDS	\$379,084,705	



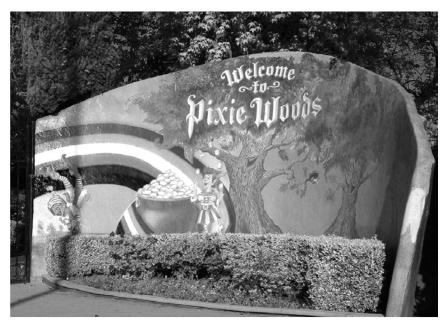
PROPERTY TAX RULES

Maximum tax is 1% of property value.

Based on 1975-76 value plus 2% per year, OR

Last sale plus 2% per year, not to exceed property value.

No other taxes are permitted based on property value (ad valorem).



Pixie Woods Entrance

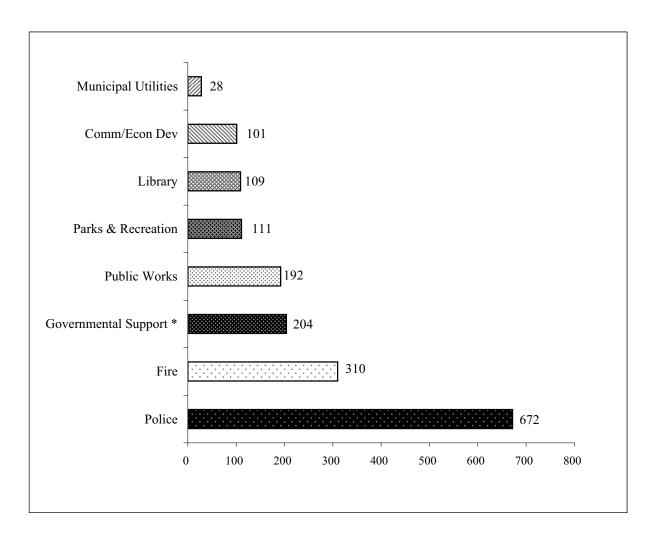


CITY OF STOCKTON



PERSONNEL

This section lists the City's personnel by fund and budget unit for the previous and current budget year, and notes changes.



TOTAL CITY PERSONNEL 1,727

^{*} Governmental Support includes Administrative Services, City Attorney, City Auditor, City Clerk, City Council, City Manager, Human Resources, and Non-Departmental.

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
ADMINISTRATIVE SERVICES]				
GENERAL FUND					
010-1310: Administrative Services-Administration					
Administrative Analyst I/II/Sr/Principal	2	2	2		
Auditor/Internal Auditor I/II/Sr	2	2	2		
Chief Financial Officer	0	0	1	1	1
Director of Administrative Services	1	1	0	(1)	1
Executive Assistant	1	1	1		
Finance Officer	1	1	1		
Program Manager III	1	1	1		
Total	8	8	8	0	
010-1320: Administrative Services-Accounting					
Accounting Office Assistant I/II	5	5	5		
Accountant I/II/Sr	6	6	6		
Accounting Manager	1	1	1		
Audit Assistant I/II	1	1	1		
Deferred Compensation Specialist	1	1	1		
Sr Accounting Office Assistant	1	1	1		
Supervising Accountant	1	1	1		
Supervising Accounting Office Assistant	1	1	1		
Total	17	17	17	0	
010-1331: Administrative Services-Treasury					
Revenue Assistant I/II	8	8	8		
Revenue Collector	3	3	3		
Revenue Officer	1	1	1		
Supervising Revenue Assistant	1	1	1		
Total	13	13	13	0	
010-1340: Administrative Services-Purchasing					
Buyer I/II/Sr	3	3	3		
Materials Specialist	3	3	3		
Materials Supervisor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Purchasing Agent	1	1	1		
Total	9	9	9	0	
010-1350: Administrative Services-Utility Billing/Customer Service					
Customer Service Assistant	1	1	3	2	2, 3
Revenue Assistant I/II	6	6	6		
Revenue Collector	1	1	3	2	2, 3
Supervising Revenue Assistant	1	1	1		
Total	9	9	13	4	

_					
-	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
INTERNAL SERVICE FUNDS					
502-5100: INFORMATION TECHNOLOGY					
Application Prog/Analyst I/II//Sr	11	11	11		4, 5
Computer Application/Programmer Supervisor	7	6	6		
Deputy IT Director	1	1	1		
Director of IT	1	1	1		
GIS Programmer Analyst I/II/Sr	3	2	2		
GIS Specialist I/II	1	1	1		
IT Training Coordinator	1	1	1		
Micro-Computer Specialist I/II	4	5	9	4	4, 6
Office Assistant I/II/ Office Specialist/ Secretary	1	0	2	2	6
Planning Technician I/II	0	1	1	_	Ü
Program Manager I/II	1	1	2	1	7
Sr GIS Specialist	1	1	1	1	,
Total	32	31	38	7	
				,	
503-5200: RADIOS					
Micro-Computer Specialist I/II	0	1	1		
Total	0	1	1	0	
504-5300: TELECOMMUNICATIONS					
Telecommunications Coordinator	1	1	1		
Total	1	1	1	0	
508-5420: CENTRAL DUPLICATING					
Reprographics Supervisor	1	1	1		
Reprographics Technician I/II	1	1	3	2	8
Total	2	2	4	2	
541-5700: RISK MANAGEMENT					
Liability Claims Investigator I/II	0	0	1	1	9
Office Assistant I/II/ Office Specialist/ Secretary (Conf)	1	0	0		
Program Manager III	0	1	0	(1)	10
Risk/Loss Control Analyst	0	1	1		
Risk Manager	0	0	1	1	10
Total	1	2	3	1	
TOTAL INTERNAL SERVICE FUNDS-ADMIN. SERVICES	36	37	47	10	
TOTAL ADMINISTRATIVE SERVICES	92	93	107	14	

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
010-1401: CITY ATTORNEY					
Assistant City Attorney	1	2	2		
City Attorney	1	1	1		
Claims Analyst I/II	1	0	0		
Deputy City Attorney	7	6	6		
Executive Assistant (Legal)	1	1	1		
Executive Assistant to City Attorney	1	1	1		
Legal Secretary I/II	3	3	3		
Liability Claims Investigator I/II	1	2	1	(1)	9
Office Assistant I/II/ Office Specialist/ Secretary (Legal)	2	2	2		
TOTAL CITY ATTORNEY	18	18	17	(1)	
010-1901: CITY AUDITOR					
Assistant City Auditor	0	0	1	1	11
Audit Assistant I/II	1	1	1		
City Auditor	1	1	1		
Deputy City Auditor I/II/Sr	4	5	4	(1)	11
TOTAL CITY AUDITOR	6	7	7	0	
010-1101: CITY CLERK					
Assistant City Clerk I/II	1	1	1		
City Clerk	1	1	1		
Deputy City Clerk I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Records Research Specialist	1	1	1		
Sr Deputy City Clerk	1	1	1		
Supervising Deputy City Clerk	1	1	1		
TOTAL CITY CLERK	8	8	8	0	
010-1000: CITY COUNCIL					
Admin Aide I/II	1	1	1		
Councilmember	6	6	6		
Executive Assistant to the Mayor	0	0	1	1	12
Mayor	1	1	1		
Supervising Office Assistant	1	1	0	(1)	12
TOTAL CITY COUNCIL	9	9	9	0	

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
CITY MANAGER					
010-1210: City Manager-Administration	_				
Administrative Aide I/II	2	2	2		
Administrative Analyst I/II/Sr/Principal	1	2	2		
Assistant to the City Manager	1	1	1		
Budget Officer	1	1	1		
City Manager	1	1	1		
Deputy City Manager I/II	3	3	3		
Executive Assistant to City Manager	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	4	3	(1)	13
Program Manager I/II	1	1	1		
Program Manager III	4	5	5		
Supervising Office Assistant	0	0	1	1	13
Total	18	21	21	0	
010-1230: City Manager-Economic Development					
Economic Development Analyst/Sr/Principal	1	0	0		
Economic Development Director	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	2	0	0		
Program Manager I/II	1	0	0		
Program Manager III	2	0	0		
Total	7	0	0	0	
City Manager - Grant Funded (A)					
020-6224 JAIBG: Youth Outreach Coordinator	1	1	1		14
020-6224 JAIBG: Youth Outreach Worker	2	2	3	1	14
Total	3	3	4	1	
TOTAL CITY MANAGER	28	24	25	1	

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
COMMUNITY DEVELOPMENT					
048-1810: Development Services-Administration					
Community Development Director	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Program Manager III	0	0	1	1	15
Project Manager I/II/III	1	1	1		
Total	5	5	6	1	
048-1820: Development Services-Planning					
Assistant/Associate Planner	4	4	6	2	15
Deputy Community Development Director/Planning	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Planning Technician I/II	2	2	2		
Project Manager I/II/III	1	1	1		
Sr Plan Technician	1	1	1		
Sr Planner	5	5	5		
Supervising Office Assistant	1	1	1		
Total	19	19	21	2	
048-1830: Development Services-Building					
Building Permit Technician	1	2	2		
Combination Inspector I/II	11	11	11		
Deputy Building Official	1	1	1		
Deputy Community Development Director/Building	1	1	1		
Junior/Assistant/Associate Civil Engineer	1	1	0	(1)	16
Office Assistant I/II/ Office Specialist/ Secretary	3	3	3		
Plan Check Engineer	2	2	3	1	16
Plan Checker I/II/Sr	7	7	7		
Revenue Assistant I/II	1	1	1		
Supervising Combination Inspector	3	3	3		
Supervising Office Assistant	1	1	1		
Supervising Plan Checker/Structural Engineer	1	1	1		
Total	33	34	34	0	
TOTAL COMMUNITY DEVELOPMENT	57	58	61	3	
010 2460, ECONOMIC DEVEL OPMENT					
010-3460: ECONOMIC DEVELOPMENT Administrative Analyst I/II/Sr/Principal	0	1	1		
Deputy Economic Development Director	0	0	1	1	17
Economic Development Analyst/Sr/Principal	0	0	1	1	18
Economic Development Director	0	1	1	1	10
Executive Assistant	0	0	1	1	19
Office Assistant I/II/ Office Specialist/ Secretary	0	1	0	(1)	19
Program Manager III	0	1	0	(1)	17
TOTAL ECONOMIC DEVELOPMENT	0	4	5	1	

		Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
	FIRE DEPARTMENT]				
	GENERAL FUND	_				
Deputy Fire Chief						
Emergency Services Quality Coordinator	Administrative Assistant/Sr	0	0	1	1	20
Emergency Services Quality Coordinator	Deputy Fire Chief I	2	2	2		
Fire Captain		0	0	1	1	21
Fire Captain 3 3 3 Fire Chief 1 1 1 Office Assistant III/ Office Specialist/ Secretary 3 2 2 Program Manager III 1 1 1 1 Supervising Office Assistant 0 1 1 1 Total 13 15 5 5 5 Fire Battalion Chief 6 7 1 1 1 1 1 1 1 1<	Executive Assistant	1	1	1		
Fire Chief	Fire Battalion Chief	2	2	3	1	22
Fire Chief	Fire Captain	3	3	3		
Program Manager III		1	1	1		
Program Manager III	Office Assistant I/II/ Office Specialist/ Secretary	3	2	2		
Supervising Office Assistant 1		1	1	1		
Total 13		0	1	1		
Fire Battalion Chief 6 6 6 Fire Captain (B) 52 55 55 Fire Fighter (B) 106 110 110 Pire Fighter Engineer (B) 54 60 60 Total 218 231 231 0 010-2632: Fire-Fire Prevention Hydrant Worker/Sr 1 1 2 1 23, e1 Total 1 1 2 1 23, e1 Total 1 2 4 2 2 2 4 3		13	13	16	3	
Fire Battalion Chief 6 6 6 Fire Captain (B) 52 55 55 Fire Fighter (B) 106 110 110 Pire Fighter Engineer (B) 54 60 60 Total 218 231 231 0 010-2632: Fire-Fire Prevention Hydrant Worker/Sr 1 1 2 1 23, e1 Total 1 1 2 1 23, e1 Total 1 2 4 2 2 2 4 3	010-2620: Fire-Fire Suppression/Rescue					
Fire Fighter (B)	Fire Battalion Chief	6	6	6		
Fire Fighter (B)	Fire Captain (B)	52	55	55		
Total D10-2632: Fire-Fire Prevention Hydrant Worker/Sr		106	110	110		
Total D10-2632: Fire-Fire Prevention Hydrant Worker/Sr	Fire Fighter Engineer (B)	54	60	60		
Hydrant Worker/Sr		218	231	231	0	
Total 1	010-2632: Fire-Fire Prevention					
Deputy Fire Chief	Hydrant Worker/Sr	1	1	2	1	23, e1
Deputy Fire Chief	Total	1	1	2	1	
Fire Captain (C)	010-2650: Fire-Training					
Office Assistant I/II/ Office Specialist/ Secretary 1 0 0 Supervising Office Assistant 0 1 1 Total 3 3 3 0 TOTAL GENERAL FUND - FIRE DEPARTMENT 235 248 252 4 SPECIAL REVENUE FUNDS 048-2631/2633: DEVELOPMENT SERVICES-FIRE REVIEW Code Enforcement Officer I/II 0 0 1 1 24 Code Enforcement Supervisor 1 1 0 (1) 24 Deputy Fire Chief 1 1 1 1 2 Fire Battalion Chief 0 1 0 (1) 22 Fire Captain (E) 4 3 3 3 Fire Fighter (E) 1 1 1 1 Fire Protection Engineer 1 1 0 (1) 25 Office Assistant I/III/ Office Specialist/ Secretary 2 2 3 1 25 Project Manager I/III/III 0 0 1 1 25	Deputy Fire Chief	1	1	1		
Supervising Office Assistant 0	Fire Captain (C)	1	1	1		
Total 3 3 3 0	Office Assistant I/II/ Office Specialist/ Secretary	1	0	0		
TOTAL GENERAL FUND - FIRE DEPARTMENT 235 248 252 4 SPECIAL REVENUE FUNDS 048-2631/2633: DEVELOPMENT SERVICES-FIRE REVIEW Code Enforcement Officer I/II 0 0 1 1 24 Code Enforcement Supervisor 1 1 0 (1) 24 Deputy Fire Chief 1 1 1 1 1 1 1 1 1 1 24 1 1 1 1 1 1 24 1 2 2 2 3 3 1 24 2 2 3 3 3 1 2 2 2 3 3 3 3 1 25 3 1 25 2 3 1 25 2 2 3 1 25 2 2 3 1 25 2 2 2 2 3 1 25 2 2 2 3 1 25	Supervising Office Assistant	0	1	1		
SPECIAL REVENUE FUNDS 048-2631/2633: DEVELOPMENT SERVICES-FIRE REVIEW Code Enforcement Officer I/II 0 0 1 1 24 1 1 1 1 1 1 1 1 1	Total	3	3	3	0	
048-2631/2633: DEVELOPMENT SERVICES-FIRE REVIEW Code Enforcement Officer I/II 0 0 1 1 24 Code Enforcement Supervisor 1 1 0 (1) 24 Deputy Fire Chief 1 1 1 1 1 1 1 1 1 1 2 2 2 3	TOTAL GENERAL FUND - FIRE DEPARTMENT	235	248	252	4	
Code Enforcement Officer I/II 0 0 1 1 24 Code Enforcement Supervisor 1 1 0 (1) 24 Deputy Fire Chief 1 1 1 1 1 1 1 1 1 1 1 1 1 22 2 3 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Code Enforcement Supervisor 1 1 0 (1) 24 Deputy Fire Chief 1 1 1 1 Fire Battalion Chief 0 1 0 (1) 22 Fire Captain (E) 4 3 3 3 Fire Fighter (E) 1 1 1 1 1 Fire Protection Engineer 1 1 0 (1) 25 Office Assistant I/II/ Office Specialist/ Secretary 2 2 2 3 1 25 Project Manager I/II/III 0 0 1 1 1 25, e1		0	0	1	1	24
Deputy Fire Chief 1 1 1 Fire Battalion Chief 0 1 0 (1) 22 Fire Captain (E) 4 3 3 Fire Fighter (E) 1 1 1 1 Fire Protection Engineer 1 1 0 (1) 25 Office Assistant I/II/ Office Specialist/ Secretary 2 2 3 1 25 Project Manager I/III/III 0 0 1 1 25, e1						
Fire Battalion Chief 0 1 0 (1) 22 Fire Captain (E) 4 3 3 Fire Fighter (E) 1 1 1 Fire Protection Engineer 1 1 0 (1) 25 Office Assistant I/II/ Office Specialist/ Secretary 2 2 3 1 25 Project Manager I/III/III 0 0 1 1 25, e1		_			(1)	2.
Fire Captain (E) 4 3 3 Fire Fighter (E) 1 1 1 Fire Protection Engineer 1 1 0 (1) 25 Office Assistant I/II/ Office Specialist/ Secretary 2 2 3 1 25 Project Manager I/II/III 0 0 1 1 25, e1		_			(1)	22
Fire Fighter (E) 1 1 1 Fire Protection Engineer 1 1 0 (1) 25 Office Assistant I/II/ Office Specialist/ Secretary 2 2 3 1 25 Project Manager I/II/III 0 0 1 1 1 25, e1		_			(1)	
Fire Protection Engineer 1 1 0 (1) 25 Office Assistant I/II/ Office Specialist/ Secretary 2 2 3 1 25 Project Manager I/II/III 0 0 1 1 25, e1		-				
Office Assistant I/II/ Office Specialist/ Secretary 2 2 3 1 25 Project Manager I/II/III 0 0 1 1 25, e1					(1)	25
Project Manager I/II/III 0 0 1 1 25, e1		_				
						25, 01

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
042-2660: EMERGENCY COMMUNICATIONS					
Fire Captain	1	1	1		
Fire Telecommunicator I/II	17	17	15	(2)	26, e2
Fire Telecommunications Specialist	1	1	1		
Fire Telecommunications Supervisor	3	3	3		
TOTAL EMERGENCY COMMUNICATIONS	22	22	20	(2)	
043-2670: FIRE EMERGENCY MEDICAL TRANSPORT					
Accounting Office Assistant I/II	1	0	0		
Emergency Med Srvcs Transport Technician	36	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	1	0	0		
TOTAL EMERG. MEDICAL TRANSPORT	38	0	0	0	
081-2636: FIRE SAFE NEIGHBORHOOD MEASURE W					
Fire Captain (B) (H)	4	7	7		
Fire Fighter (B) (H)	10	15	16	1	27
Fire Fighter Engineer (B) (H)	5	5	5		
TOTAL FIRE SAFE NEIGHBORHOOD MEASURE W	19	27	28	1	
TOTAL SPECIAL REVENUE FUNDS - FIRE	89	59	58	(1)	
TOTAL FIRE DEPARTMENT	324	307	310	3	
HOUSING DEPARTMENT					
052-8120: HOUSING - COMMUNITY DEV. BLOCK GRANT					
Administrative Analyst I/II/Sr/Principal	1	3	2	(1)	28
Deputy Housing Director	1	0	1	1	29
Executive Assistant	0	1	1		
Housing Director	0	1	1		
Housing Financial Advisor I/II/Sr	2	2	2		
Housing Programs Supervisor	1	0	0		
Housing Rehabilitation Counselor I/II/Sr	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	2	3	1	30
Program Manager I/II	0	0	1	1	28
Program Manager III	1	2	2		
Redevelopment Manager	0	1	0	(1)	29
Supervising Office Assistant	1	1	0	(1)	30
TOTAL HOUSING DEPARTMENT	9	14	14	0	

	Actual	Adopted Budget	Allocation	Change from	Endnote
	2005-06	2006-07	2007-08	2006-07	Number
HUMAN RESOURCES	1				
HUMAN RESOURCES	J				
GENERAL FUND					
010-1610: Human Resources-Recruitment & Workforce Planning					
Human Resources Analyst I/II/Sr	3	3	5	2	31, 32
Human Resources Assistant I/II /Specialist	0	3	4	1	32
Human Resources Program Manager	0	0	1	1	33
Human Resources Technician	0	1	2	1	34
Office Assistant I/II/ Office Specialist/ Secretary (Conf.)	3	0	0		
Program Manager III	1	1	0	(1)	33
Supervising Office Assistant	1	1	0	(1)	34
Total	8	9	12	3	
010-1620: Human Resources-Employee Relations					
Administrative Aide I/II	0	0	1	1	35
Deputy Director of Human Resources	1	1	1		
Director of Human Resources	1	1	1		
Executive Assistant (Confidential)	1	1	1		
Human Resources Analyst I/II/Sr	2	2	2		
Human Resources Assistant I/II /Specialist	0	1	1	0	32, 35
Office Assistant I/II/ Office Specialist/ Secretary (Conf.)	1	0	0		
Program Manager III	1	0	0		
Supervising Human Resource Analyst	1	1	1		
Supervising Office Assistant	0	0	0		
Total	8	7	8	1	
TOTAL GENERAL FUND - HUMAN RESOURCES	16	16	20	4	
INTERNAL SERVICE FUNDS					
551-5600: WORKERS' COMPENSATION AND BENEFITS					
Office Assistant I/II/ Office Specialist/ Secretary (Conf)	3	0	0		
Human Resources Assistant I/II /Specialist	0	1	1		
Human Resources Technician	0	2	2		
Workers' Compensation Analyst	1	0	0		
Workers' Compensation/Safety Coordinator	0	1	1		
TOTAL WORKERS' COMP/BENEFITS	4	4	4	0	
552-5510: HEALTH BENEFITS					
Administrative Aide I/II	1	0	0		
Benefits Analyst	0	1	1		
Human Resources Assistant I/II /Specialist	0	1	1		
Human Resources Program Manager	0	0	1	1	33
Office Assistant I/II/ Office Specialist/ Secretary (Conf)	1	0	0		
Program Manager III	0	1	0	(1)	33
TOTAL HEALTH BENEFITS	2	3	3	0	
TOTAL INTERNAL SERVICE FUNDS-HUMAN RES.	6	7	7	0	
TOTAL HUMAN RESOURCES	22	23	27	4	

	Actual 2005-06	Adopted Budget	Allocation	Change from	Endnote
LIBRARY	2005-00	2000-07	2007-08	2006-07	Number
040-6500: Cooperative Library System (A)			0	(1)	
Library Division Manager	1	1	0	(1)	36
Library Driver/Clerk	1	1	0	(1)	37
Office Assistant I/II/ Office Specialist/ Secretary	1	0	0		
Supervising Librarian Total	<u> </u>	<u>0</u> 2	0 0	(2)	
041-3510-14: Library-Admin/Development/Comm. Relations					
Administrative Analyst I/II/Sr/Principal	1	1	1		
Deputy Director of Library Services	1	1	1		
Director of Library Services	1	1	1		
Executive Assistant	1	1	1		
Library Aide I/II	0	0	1	1	38
Library Driver/Clerk	1	1	2	1	37
Office Assistant I/II/ Office Specialist/ Secretary	2	2	7	5	
	0	0			38, 39, 40
Program Manager III			2 2	2	41
Sr Accounting Office Assistant	1	1		1	39
Sr Library Aide Total	<u>0</u> 8	0 8	1 19	1 11	38
041-3520-24: Library-Public/Neighborhood Services					
Bookmobile Driver/Circulation Assistant	1	1	1		
Circulation Assistant I/II	18	18	16	(2)	42
Librarian Trainee/I/II	20	20	20	(2)	42
Library Aide I/II	10	10	8	(2)	38, 42
Library Assistant I/II	13	13	15	2	43
Library Division Manager	3	3	3	2	43
-				(2)	20
Office Assistant I/II/ Office Specialist/ Secretary	2	3	1	(2)	38
Sr Library Aide	1	1	0	(1)	38
Sr Library Assistant	3	3	1	(2)	40, 42
Supervising Librarian Total	<u>7</u>	8 80	6 71	(2) (9)	41
041-3530: Library-Technical Services					
Applications Programmer Analyst I/II/Sr	2	2	2		
Circulation Assistant I/II	0	0	2	2	42
Computer Application/Programming Supervisor	1	1	1	2	42
Librarian Trainee/I/II	3	3	3		
				1	42
Library Aide I/II Library Assistant I/II	2 4	2 4	3	1 (2)	42
			2	(2)	43
Library Division Manager Micro Computer Specialist I/II	0	0	1	1	36
Micro-Computer Specialist I/II	1	1	1	(2)	20
Office Assistant I/II/ Office Specialist/ Secretary	4	4	2	(2)	39
Sr Accounting Office Assistant	1	1	0	(1)	39
Sr Library Assistant	0	0	1	1	42
Supervising Librarian Total	1 19	1 19	1 19	0	
TOTAL LIBRARY (b)	109	109	109	0	
	109	109	109	0	

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
MUNICIPAL UTILITIES					
WATER					
421-4210: Water-Policy, Planning, Management					
Deputy Director of MUD/Water & Collection Systems	1	1	1		
Deputy Director of MUD/Water Resource Planning	1	1	1		
Junior/Assistant/Associate Civil Engineer	0	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	2	2		
Program Manager III	0	1	1		
Public Works Inspector	0	1	1		
Sr Civil Engineer	0	1	1		
TOTAL WATER	3	8	8	0	
WASTEWATER					
431-4311: Wastewater-Administration					
Administrative Analyst I/II/Sr/Principal	1	1	1		
Deputy Director of MUD/Wastewater	1	1	1		
Director of Municipal Utilities	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Program Manager III	0	0	1	1	44
Regulatory Compliance Officer	1	1	1		
Total	5	5	6	1	
31-4312: Engineering CIP					
Engineering Aide/ Tech I/II/Sr	1	1	1		
Engineering Manager/Assistant MUD Director	1	1	1		
Junior/Assistant/Associate Civil Engineer	3	3	3		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	2	1	45
Program Manager I/II	0	0	1	1	45
Public Works Inspector	1	1	1		
Sr Civil Engineer	2		2		
Sr Environmental Control Officer	0		0		
Total	9	9	11	2	
TOTAL WASTEWATER	14	14	17	3	
STORMWATER					
441-4410: Stormwater-Policy, Planning, Management					
Administrative Analyst I/II/Sr/Principal	1	1	1		
Program Manager I/II	1	2	1	(1)	44
Public Works Inspector	0	1	1		
TOTAL STORMWATER	2	4	3	(1)	
TOTAL MUNICIPAL UTILITIES	19	26	28	2	

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
NON-DEPARTMENTAL					
010-0130: NON-DEPARTMENTAL					
Administrative Aide I/II	3	3	2	(1)	20
Administrative Assistant/Sr	1	1	1		
Public Information Officer I/II	1	1	1		
Total	5	5	4	(1)	
Grant-funded Non-Departmental (A)					
Program Aide I/II	5	0	0		
Total	5	0	0	0	
TOTAL NON-DEPARTMENTAL	10	5	4	(1)	
PARKS AND RECREATION					
GENERAL FUND					
010-3610/3643: Parks & Recreation-Administration/Arts					
Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr/Principal	1	1	1		
Administrative Assistant/Sr	1	1	1		
Arts Commission Director	1	1	1		
Assistant Landscape Architect (CIP funded)	0	1	0	(1)	46
Community and Cultural Services Superintendent	0	_	1		
Deputy Director of Parks & Recreation	0	_	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4		4		
Parks and Recreation Director	1	1	1		
Parks Superintendent	1	1	1		
Program Manager III	1	0	0	(1)	46
Public Works Inspector (CIP funded) Recreation Program Coordinator	0	1	0	(1)	46
Recreation Superintendent	1	1	1		
Recreation Supervisor	1	1	0	(1)	47
Total	15		15	(3)	47
010-3620: Parks & Recreation-Parks & Street Trees					
Arborist	1	1	1		
Assistant Landscape Architect (CIP funded)	0		1	1	46
Office Assistant I/II/ Office Specialist/ Secretary	1		1		
Park Equipment Operator	4	4	4		
Park Facility Planner	1	1	1		
Parks Worker I/II/Aide	25	25	28	3	48
Parks/Golf Course Supervisor	2	2	2		
Public Works Inspector (CIP funded)	0	0	1	1	46
Sr Parks Worker I/II	6	6	6		
Sr Tree Surgeon	5	5	5		
Tree Surgeon	3	3	3		
Tree Worker	6		6		
Total	54	54	59	5	
TOTAL GENERAL FUND - PARKS & RECREATION	69	72	74	2	

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
ENTERPRISE FUNDS					
481-3650: GOLF COURSES					
Golf Manager	0	1	1		
Golf Professional	0	2	2		
Parks Equipment Operator	4	0	0		
Parks Worker I/II/ Aide	6	0	0		
Parks/Golf Course Supervisor	2	0	0		
Recreation Assistant I/II/Sr	2	0	0		
Sr Golf Course Supervisor	1	0	0		
Sr Parks Worker I/II	1	0	0		
TOTAL GOLF COURSES	16	3	3	0	
TOTAL ENTERPRISE FUNDS - PARKS & REC	16	3	3	0	
SPECIAL REVENUE FUNDS					
072-6900: MAINTENANCE ASSESSMENT DISTRICT					
Parks Worker I/II/Aide	1	3	0	(3)	48
Project Manager I/II/III	1	1	1		
TOTAL MAINT. ASSESSMENT DISTRICT	2	4	1	(3)	
044-3623-46: RECREATION					
Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr/Principal	1	1	1		
Craft Maintenance Worker I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Recreation Assistant I/II/Sr	10	10	14	4	49
Recreation Program Coordinator	7	7	7		
Recreation Supervisor	4	4	5	1	47
Sports Commission Director	1	1	1		
TOTAL RECREATION	27	27	32	5	
306-7031: PUBLIC ART FUND					
Public Art Manager	1	1	1		
TOTAL PUBLIC ART	1	1	1	0	
TOTAL SPECIAL REVENUE FUNDS - PARKS & REC	30	32	34	2	
TOTAL PARKS AND RECREATION	115	107	111	4	

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
POLICE DEPARTMENT					
GENERAL FUND					
010-2410: Police-Administration					
Accounting Office Assistant I/II	2	2	2		
Administrative Analyst I/II/Sr/Principal	3	2	2		
Audio Visual Specialist	1	1	1		
Code Enforcement Officer	2	2	2		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Program Manager III	2	2	2		
Sr Accounting Office Assistant	1	1	1		
Sworn: Chief of Police	1	1	1		
Sworn: Deputy Chief of Police II	2	2	1	(1)	50
Sworn: Police Lieutenant	2	2	2	(-)	
Sworn: Police Officer/Trainee (D)	6	6	6		
Sworn: Police Sergeant	4	4	4		
Total	31	30	29	(1)	
1041	31	30		(1)	
010-2466-67: Police-Animal Control					
Animal Control Assistant I/II	8	8	8		
Animal Control Officer	7	7	7		
Animal Control Supervisor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Sr Animal Control Officer	1	1	1		
Total	18	18	18	0	
010-2420: Police-Field Operations			•		
Administrative Analyst I/II/Sr/Principal	2	2	2		
Code Enforcement Field Manager	2	2	2		
Code Enforcement Officer I/II	17	14	14		
Community Service Officer I/II	24	24	26	2	51
Maintenance Worker III	2	3	3		
Office Assistant I/II/ Office Specialist/ Secretary	12	12	12	0	51, 52
Parking Violations Deputy	6	6	6		
Police Court Coordinator	0	0	1	1	52
Police Records Assistant I/II	1	1	1		
Program Manager I/II	1	1	0	(1)	53
Program Manager III	0	0	1	1	53
Sr Code Enforcement Officer	3	3	3		
Sr Community Service Officer	7	6	6		
Supervising Office Assistant	0	1	1		
Sworn: Deputy Chief of Police I	2	2	2		
Sworn: Police Captain	2	2	2		
Sworn: Police Lieutenant	11	12	12		
Sworn: Police Officer/Trainee (D)	235	235	251	16	51
Sworn: Police Sergeant	38	38	38		
Vehicle Abatement Specialist	1	1	1		
Total	366		384	19	
1 (101)	300	303	304	17	

Annual Budget FY 2007-08

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
010-2430: Police-Investigations					
Crime Analyst	3	3	5	2	54
Evidence Technician	14	14	16	2	51
Office Assistant I/II/ Office Specialist/ Secretary	2	3	3		
Police Records Assistant I/II	6	5	5		
Sr Evidence Technician	3	3	3		
Supervising Evidence Technician	1	1	1		
Sworn: Deputy Chief of Police I	1	1	1		
Sworn: Police Captain	0	0	1	1	50
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (D)	59	59	59		
Sworn: Police Sergeant	11	11	11		
Total	102	102	107	5	
10-2460: Police-Support Services					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Police Records Assistant I/II	32	29	29		
Property Clerk	0	3	3		
Property Room Supervisor	1	1	1		
Supervising Police Records Assistant	2	2	2		
Sworn: Police Captain	1	1	1		
Total	37	37	37	0	
010-2470: Police-Telecommunications					
Police Telecommunicator I/II	33	37	39	2	51
Police Telecommunications Supervisor	6	6	6		
Sr Police Telecommunications Supervisor	1	1	1		
Total	40	44	46	2	
Police Grant-Funded (A)					
020-6078 Crac-net: Police Sergeant	1	1	1		
020-6091 Auto Theft: Police Records Assistant II	1	1	1		
020-6131 OES Domestic Violence Prevention: Police Officer	1	1	0	(1)	55
020-6147 Mmet: Police Officer	1	1	0	(1)	55
020-6209 Children Exposed to D.V.: Police Officer	1	1	0	(1)	55
020-6173 Transit District Policing Contract: Police Officer	0	2	2	. ,	
020-6190 Project Safe Neighborhoods: Firearms Examiner	1	1	0	(1)	56
020-6198 OTS Illegal Street Racing Grant: Police Officer	0	1	0	(1)	55
020-6228 OTS Selective Traffic Enforcement Program Police Officer	0	0	4	4	55
024-6424 State COPS Block Grant: Comm Svc Officer	0	1	3	2	56
025-6423 Federal Block Grant: Crime Analyst	2	2	0	(2)	54
025-6417 Federal Block Grant: Police Officer	1	0	0	. ,	
Total	9	12	11	(1)	
ГОТAL GENERAL FUND - POLICE	603	608	632	24	

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number	
SPECIAL REVENUE FUNDS						
081-2436: POLICE SAFE NEIGHBORHOOD MEASURE W						
Sworn: Police Lieutenant	0	0	1	1	57	
Sworn: Police Officer/Trainee (D)	20	36	36			
Sworn: Police Sergeant	4	4	3	(1)	57	
Total	24	40	40	0		
TOTAL SPECIAL REVENUE FUNDS - POLICE	24	40	40	0		
TOTAL POLICE	627	648	672	24		
PUBLIC WORKS						
GENERAL FUND						
010-3010: Public Works-Administration						
Administrative Aide I/II	0	0	1	1	58	
Administrative Analyst I/II/Sr/Principal (1 CIP-funded)	1	1	1			
Executive Assistant	1	1	1			
Office Assistant I/II/ Office Specialist/ Secretary	4	4	3	(1)	58	
Program Manager III	1	1	1			
Public Works Director	1	1	1			
Records Specialist	1	1	1			
Supervising Office Assistant	2	2	3	1	59	
Total	11	11	12	1		
010-3020: Public Works-Engineering						
Assistant City Traffic Engineer	1	1	1			
City Traffic Engineer	1	1	1			
Deputy Public Works Director/Engineering	1	1	1			
Engineering Aide/Engineering Technician I/II/Sr	2	2	2			
Engineering Services Manager	2	2	2			
Jr/Asst/Assoc Engineer/Traffic Engineer	14	14	14			
Office Assist. I/II/ Office Spec/Secretary (2 CIP-funded)	2	2	2			
Project Manager I/II/III (CIP-funded)	1	1	1			
Sr Civil Engineer	2	2	2			
Total	26	26	26	0		

Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
1	0	0		
1	1	1		
3	3	3		
41	35	32	(3)	60
3	3	3	,	
0	1	1		
0	3	3		
1	1	1		
3	3	3		
1	1	1		
3	4	3	(1)	61
		1	(-)	-
		6		
1	1	1		
1	1	1		
	1	1		
	1	0	(1)	59
			(-)	
				60, 62
76	73	68	(5)	, .
1	0	0		
			1	63
			•	05
		1		
		0		
			1	64
				63
		1		64
		0	(1)	J.
29	24	24	0	
142	134	130	(4)	
	2005-06 1 1 3 41 3 0 0 1 3 1 7 1 1 1 0 1 7 76 1 6 2 0 7 0 2 0 1 2 3 1 2 1 1 29	1	2005-06 2006-07 2007-08 1 0 0 1 1 1 3 3 3 41 35 32 3 3 3 0 1 1 0 3 3 1 1 1 3 3 3 1 1 1 7 6 6 1 1 1 1 1 1 1 0 0 7 7 7 7 7 7 0 1 1 2 2 2 0 0 0 7 7 7 0 1 1 2 2 2 0 0 0 7 7 7 0 1 1 2 2	2005-06 2006-07 2007-08 2006-07 1 0 0 1 1 1 1 1 3 3 3 3 41 35 32 (3) 3 3 3 3 0 1 1 1 0 3 3 3 1 1 1 1 3 3 3 3 (1) 1 1 1 1 1 7 6 6 6 1 <

	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
SPECIAL REVENUE FUNDS					
048-3027: DEVELOPMENT SERVICES - DEVELOPMENT REVIEW					
Administrative Analyst I/II/Sr/Principal	1	1	1		
Eng Aide/Engineering Technician I/II/Sr	4	4	3	(1)	65
Engineering Services Manager	1	1	1		
Junior/Assistant/Associate Civil Engineer	11	11	11		e3
Program Manager I/II	1	1	1		e3
Project Manager I/II/III	0	1	0	(1)	66
Public Works Inspector	5	4	4		
Sr Civil Engineer	2	2	2		
Supervising Public Works Inspector	0	0	1	1	65
Total	25	25	24	(1)	
AAT AANA COLID WACTE A DECVCLING					
047-3080: SOLID WASTE & RECYCLING	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Program Manager I/II	0	1	1		
Project Manager I/II/III (1 CIP funded)	0	1	2	1	67
Public Works Supervisor	0	0	1	1	61
Solid Waste Manager	1	1	1		
Sr Maintenance Repair Technician	0	11	1		
TOTAL RECYCLING PROGRAM	2	5	7	2	
TOTAL SPECIAL REVENUE FUNDS - PUBLIC WORKS	27	30	31	1	
INTERNAL SERVICE FUNDS					
FLEET					
501-5021: Fleet-Administration					
Facilities Maint Wkr I/II/ Facility Aide	2	2	2		
Fleet Manager	1	1	1		
Fleet Operations Coordinator	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Supervising Mechanic	2	2	2		
Total	8	8	8	0	
501-5023: Fleet-Equipment Maintenance					
Auto Painter/Repair Worker	1	1	1		
Facilities Maint Wkr I/II/ Facility Aide	0	1	1		
Fleet Equipment Parts Assistant	1	0	0		
Mechanic I/II/III	20	20	20		
Welder/Fabricator Specialist	1	1	1		
Total	23	23	23	0	
TOTAL INTERNAL SERVICE FUNDS - PUBLIC WORKS	31	31	31	0	
TO THE INVIENCE SERVICE FOR DESCRIPTION OF THE SERVICE					

·					
	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
REDEVELOPMENT DEPARTMENT					
FUND 330: REDEVELOPMENT AGENCY FUND (RDA)					
Administrative Analyst I/II/Sr/Principal	2	0	2	2	66, 68
Assistant/Associate Planner	0	0	2	2	69
Deputy Redevelopment Director	0	0	1	1	70
Economic Development Analyst/Sr/Principal	4	2	0	(2)	18, 68
Executive Assistant	1	0	0		
Housing and Redevelopment Director	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	1	0	1	1	71
Program Manager I/II	1	0	1	1	71
Program Manager III	0	2	4	2	72, 73
Project Manager I/II/III	0	0	1	1	71
Real Property Agent I/II/Sr	3	3	3		
Redevelopment Director	0	1	1		
Redevelopment Manager	2	2	0	(2)	70, 73
Supervising Real Property Agent	1	1	1		
TOTAL REDEVELOPMENT	16	11	17	6	
416-4020: CENTRAL PARKING DISTRICT					
Administrative Analyst I/II/Sr/Principal	0	0	1	1	74
Office Assistant I/II/ Office Specialist/ Secretary	1	0	1	1	75
Parking District Supervisor	0	1	1		
Parking Facility Manager	1	1	0	(1)	72
Supervising Parking Attendant	2	2	1	(1)	74
TOTAL CENTRAL PARKING DISTRICT	4	4	4	0	
TOTAL REDEVELOPMENT DEPARTMENT	20	15	21	6	
FOTAL ALL FUNDS	1,673	1,670	1,727	57	

				G1 4	
	Actual 2005-06	Adopted Budget 2006-07	Allocation 2007-08	Change from 2006-07	Endnote Number
SUMMARY OF PERSONNEL BY FUND					
General Fund (including grant-funded)	1,200	1,209	1,243	34	
Enterprise Funds					
Golf	16	3	3	0	
Stormwater	2	4	3	(1)	
Wastewater	14	14	17	3	
Water	3	8	8	0	
Total Enterprise Funds	35	29	31	2	
Special Revenue/District Funds					
Central Parking	4	4	4	0	
Community Development Block Grant	9	14	14	0	
Redevelopment	16	11	17	6	
Development Services	92	93	95	2	
Emergency Communications	22	22	20	(2)	
Emergency Medical Transport	38	0	0	0	
Library	109	109	109	0	
Maintenance District	2	4	1	(3)	
Recreation	27	27	32	5	
Safe Neighborhood Measure	43	67	68	1	
Solid Waste & Recycling	2	5	7	2	
Total Special Revenue/District Funds	364	356	367	11	
Internal Service Funds					
Fleet	31	31	31	0	
Risk Management	1	2	3	1	
Workers' Compensation/Benefits	4	4	4	0	
Health Benefits	2	3	3	0	
Information Technology	32	31	38	7	
Radio	0	1	1	0	
Telecommunications	1	1	1	0	
Central Duplicating	2	2	4	2	
Total Internal Service Funds	73	75	85	10	
Capital Improvement Funds					
Public Art	1	1	1	0	
Total Capital Improvement Funds	1	1	1	0	
TOTAL ALL FUNDS	1,673	1,670	1,727	57	

PERSONNEL LISTING

Endnotes

- 1 Reclassify 1 Director of Administrative Services as 1 Chief Financial Officer
- 2 Additional 1 Customer Service Representative and 1 Revenue Collector approved by Council Resolution #07-0031
- 3 1 Customer Service Representative and 1 Revenue Collector added as part of 2007-08 budget process
- 4 Reclassify 1 Applications Program Analyst position as 1 Micro-Computer Specialist position
- 5 1 Sr Applications Programmer position added as part of 2007-08 budget process
- 6 Additional 5 positions (3 Micro Computer Specialists I/II, 2 Office Assistants) approved by Council Resolution #06-0520
- 7 1 Program Manager I/II added as part of 2007-08 budget process
- 8 2 Reprographic Technician I/II positions added as part of 2007-08 budget process
- 9 Transfer 1 Liability Claims Investigator I/II position from the City Attorney's Office to Risk Management Internal Service Fund
- 10 Reclassify 1 Program Manager III position as 1 Risk Manager
- 11 Reclassify 1 Deputy City Auditor I/II/Sr position as 1 Assistant City Auditor position
- Reclassify 1 Supervising Office Assistant as 1 Executive Assistant to the Mayor as established and approved by Council Resolution #06-0553
- 13 Reclassify 1 Secretary as 1 Supervising Office Assistant
- Additional 1 Youth Outreach Worker position approved by Council Resolution #06-0565 and transfer 2 Youth Outreach Workers and 1 Youth Outreach Coordinator from Parks & Recreation Grant Funded to City Manager Grant Funded
- 15 1 Program Manager III position and 2 Assistant/Associate Planner positions added as part of the 2007-08 budget process
- 16 Reclassify 1 Associate Civil Engineer as 1 Plan Check Engineer
- 17 Reclassify 1 Program Manager III position as 1 Deputy Economic Development Director
- 18 Transfer 1 Economic Development Analyst position from the Redevelopment Department to the Economic Development Department
- 19 Reclassify 1 Secretary position as 1 Executive Assistant
- Transfer 1 Administrative Aide I/II position from Non-Departmental to Fire-Administration and reclassify as an Administrative Assistant/Sr position
- 21 1 Emergency Services Quality Coordinator position added as part of the 2007-08 budget process.
- 22 Transfer 1 Fire Battalion Chief from Development Services-Fire Review Services to Fire-Administration
- 23 1 Hydrant Worker/Sr position added as part of the 2007-08 budget process.
- 24 Reclassify 1 Code Enforcement Supervisor as 1 Code Enforcement Officer I/II
- 25 Reclassify 1 Fire Protection Engineer as 1 Project Manager I/II/III and add 1 Secretary position as part of the 2007-08 budget process
- 26 Delete 2 Fire Telecommunicator I/II positions
- 27 1 Fire Fighter added in Safe Neighborhood Measure W as part of 2007-08 budget process
- 28 Reclassify 1 Administrative Analyst I/II/Sr/Principal position as 1 Program Manager I/II
- 29 Reclassify 1 Redevelopment Manager position as 1 Deputy Housing Director
- 30 Reclassify 1 Supervising Office Assistant as 1 Secretary
- 31 Additional 1 Senior Human Resources Analyst approved by Council Resolution #07-0025
- 32 1 Human Resources Analyst I/II/Sr position and 2 Human Resources Assistant I/II /Specialist positions added as part of the 2007-08 budget process
- 33 Reclassify 2 Program Manager III positions as 2 Human Resources Program Manager positions
- 34 Reclassify 1 Supervising Office Assistant as 1 Human Resources Technician
- 35 Reclassify 1 Human Resources Specialist as 1 Administrative Aide I/II
- 36 Transfer 1 Library Division Manager position from Cooperative Library System to Library-Technical Services
- 37 Transfer 1 Library Driver/Clerk position from Cooperative Library System to Library-Administration
- 38 Transfer 1 Library Aide I/II, 1 Sr Library Aide, and 2 Office Assistant I/II/ Office Specialist/ Secretary positions from Library-Public/Neighborhood Services to Library-Administration
- Transfer 2 Office Assistant I/II/ Office Specialist/ Secretary and 1 Sr Accounting Office Assistant position from Library-Technical Services to Library-Administration
- 40 Reclassify 1 Sr Library Assistant position as 1 Office Assistant I/II/ Office Specialist/ Secretary and transfer from Library-Public/Neighborhood Services to Library-Administration

PERSONNEL LISTING

Endnotes

- 41 Reclassify 2 Supervising Librarian positions as 2 Program Manager III positions and transfer from Library-Public/Neighborhood Services to Library-Administration
- 42 Transfer 2 Circulation Assistant I/II positions, 1 Library Aide I/II position, and 1 Sr Library Assistant from Library-Public/Neighborhood Services to Library-Technical Services
- 43 Transfer 2 Library Assistant I/II positions Library-Technical Services to Library-Public/Neighborhood Services
- Transfer 1 Program Manager I/II position from Stormwater to Wastewater-Administration and reclassify as a Program Manager III position
- 45 1 Office Specialist and 1 Program Manager I/II added as part of the 2007-08 budget process
- Transfer 1 Assistant Landscape Architect and 1 Public Works Inspector from Parks & Recreation-Administration/Arts to Parks & Recreation-Parks & Street Trees
- 47 Transfer 1 Recreation Supervisor position from Parks & Recreation Administration/Arts to Recreation
- 48 Transfer 3 Parks Workers I/II/Aide positions from Maintenance Assessment Districts to Parks & Recreation-Parks & Street Trees
- 49 4 Recreation Assistant I/II/Sr positions added as part of the 2007-08 budget process
- 50 Reclassify 1Deputy Chief of Police II as 1 Police Captain and transfer from Police-Administration to Police-Investigations
- 23 positions added as part of the 2007-08 budget process 16 Police Officers, 2 Community Services Officers I/II, 2 Evidence Technicians I/II, 2 Police Telecommunicator I/II, and 1 Office Specialist
- 52 Reclassify 1 Office Specialist as 1 Police Court Coordinator
- 53 Reclassify 1 Program Manager I/II position as 1 Program Manager III position
- 54 Transfer 2 Crime Analysts from Police-Grant Funded to Police-Investigations
- 55 Transfer 4 grant-funded Police Officers to the OTS Selective Traffic Enforcement Program grant as approved by Council Resolution #06-0465
- Reclassify 1 grant-funded Firearms Examiner as 1 grant-funded Community Service Officer and add 1 Community Services Officer as approved by Council Resolution #06-0517
- 57 Reclassify 1 Police Sergeant as a Police Lieutenant
- 58 Reclassify 1 Office Specialist position as 1 Administrative Aide I/II position
- 59 Transfer 1 Supervising Office Assistant from Public Works-Operations & Maintenance to Public Works-Administration
- 60 Delete 3 Maintenance Repair Technician I/II positions and 1 Traffic Signal Electrician/Trainee position
- 61 Transfer 1 Public Works Supervisor from Public Works-Operations & Maintenance to Solid Waste & Recycling
- 62 1 Traffic Signal Electrician/Trainee position added as part of 2007-08 budget process
- 63 Reclassify 1 Maintenance Repair Technician I/II position as 1 Craft Maintenance Worker I/II
- 64 Reclassify 1 Office Assistant positions as 1 Heating, Ventilation and Air Conditioning Mechanic position
- 65 Reclassify 1 Eng Aide/Engineering Technician I/II/Sr position as 1 Supervising Public Works Inspector
- Transfer 1 Project Manager I/II from Development Services- Development Review to Redevelopment Agency Fund (RDA) and reclassify as 1 Administrative Analyst I/II/Sr
- 67 1 Project Manager I/II added as part of the 2007-08 budget process
- 68 Reclassify 1 Senior Economic Development Analyst position as 1 Administrative Analyst I/II/Sr/Principal
- 69 2 Assistant/Associate Planner added as part of the 2007-08 budget process
- 70 Reclassify 1 Redevelopment Manager position as 1 Deputy Redevelopment Director
- Additional 3 positions (1 Program Manager II, 1 Project Manager I/II, 1 Office Assistants) established for the Strong Neighborhood Initiative by Redevelopment Agency Resolution #R06-059
- 72 Reclassify 1 Parking Facilities Manager position as 1 Program Manager III and transfer from Central Parking District to Redevelopment Agency Fund
- 73 Reclassify 1 Redevelopment Manager position as 1 Program Manager III
- 74 Reclassify 1 Supervising Parking Attendant position as 1 Administrative Analyst I/II/Sr
- 75 1 Office Assistant added as part of the 2007-08 budget process

PERSONNEL LISTING

Endnotes

- (a) Grant-funded positions are authorized to be added as grant funding requires; positions are eliminated when grant funding ends. Positions correspond to the grant period, and do not necessarily correspond to the City's fiscal year.
- (b) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.
- (c) The City Manager is authorized to fill additional Measure W Police and Fire positions for years 3 through 5 if additional Measure W revenue is available.
- (d) The City Manager is authorized to transfer from fund balances to fund approved MOU and classification changes/expenses.
- (e) Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime.
 - e1. One Hydrant Worker and one Project Manager I/II may only be filled if funding is available.
 - e2. Two Fire Telecommunicator I/II positions are unfunded in 2007-08. Positions may only be filled if funding is identified.
 - e3. Three Junior/Assistant/Associate Civil Engineer and one Program Manager I/II are unfunded in 2007-08. Positions may only be filled if funding is identified.
- (f) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Human Resources Director, reclassify trainees as Police Officers.
- (g) Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.
- (h) Up to 84 of the Fire Captains, Fire Engineers and Fire Fighters in Fire Fighting may be paramedics. Up to 3 of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 13 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.
- (i) 1 Fire Captain may be designated a Hazmat Specialist.
- (j) Fire Captains and Fire Fighters in Fire Prevention may be designated Deputy Fire Marshals.
- (k) Up to 7 of the Fire Captains, Fire Engineers and Firefighters in Measure W may be paramedics.
 - Notes identifying "reclassified" positions do not necessarily indicate that a reclassification study was completed.
 - Grouping of job classifications does not indication a deep class or other form of alternative staffing



Street Musician



CITY OF STOCKTON

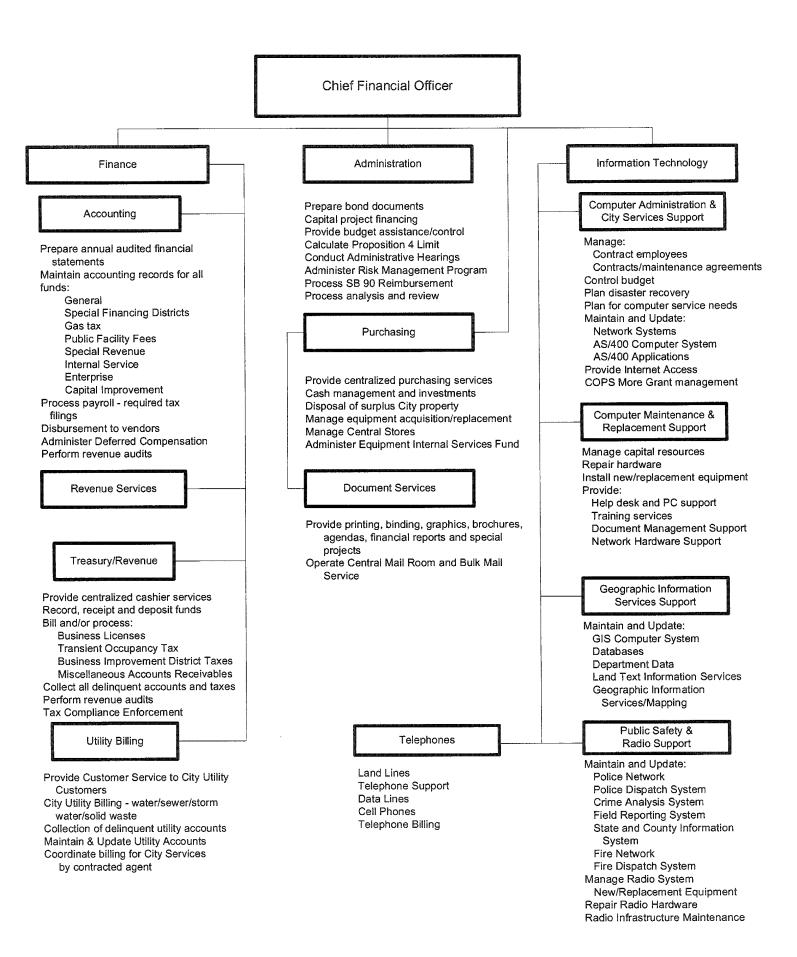




CITY OF STOCKTON

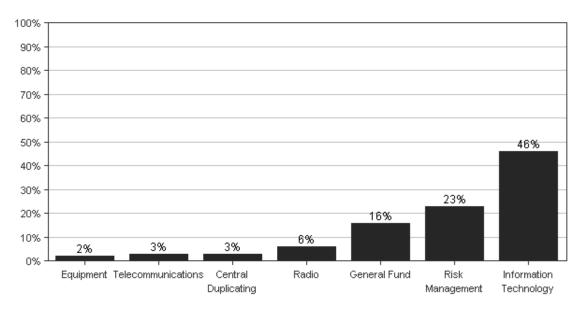


ADMINISTRATIVE SERVICES



ADMINISTRATIVE SERVICES

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
General Fund	\$5,356,730	\$3,225,232	\$3,334,648	\$109,416	3%
Information Technology	\$7,274,630	\$7,084,024	\$9,811,641	\$2,727,617	39%
Radio	\$761,462	\$1,694,322	\$1,296,371	\$-397,951	-23%
Telecommunications	\$681,377	\$3,125,791	\$643,307	\$-2,482,484	-79%
Equipment	\$415,790	\$1,076,850	\$475,556	\$-601,294	-56%
Central Duplicating	\$527,063	\$570,205	\$696,087	\$125,882	22%
Risk Management	\$4,616,843	\$6,190,147	\$4,925,839	\$-1,264,308	-20%
TOTAL BUDGET	\$19,633,895	\$22,966,571	\$21,183,449	\$-1,783,122	-8%
POSITION ALLOCATION	92	93	107		



Mission Statement

To provide financial, administrative, and technical support to City Departments and decision-makers, and to safeguard and facilitate the optimal use of City resources.

Units Managed by Department

Administrative Services General Fund	Information Technology
 Administration 	Radio
 Accounting 	Telephone
• Treasury	Equipment
 Purchasing 	Central Duplicating
 Utility Billing 	Risk Management

ADMINISTRATIVE SERVICES

GENERAL FUND SUMMARY: 010-1300

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$3,536,106	\$2,509,364	\$2,617,561	\$108,197	4%
Other Services	\$1,693,908	\$612,503	\$611,178	\$-1,325	0%
Materials and Supplies	\$96,837	\$74,336	\$75,671	\$1,335	2%
Other Expenses	\$23,755	\$29,029	\$30,238	\$1,209	4%
Capital Outlay	\$6,124	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$5,356,730	\$3,225,232	\$3,334,648	\$109,416	3%
POSITION ALLOCATION	56	56	60		

Major Budget Changes 010-1300

• There were no major budget changes.



Civic Auditorium

ADMINISTRATIVE SERVICES ADMINISTRATION

Administration: 010-1310

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$302,042	\$349,601	\$357,829	\$8,228	2%
Other Services	\$193,603	\$218,840	\$144,344	\$-74,496	-34%
Materials and Supplies	\$20,724	\$15,404	\$15,404	\$0	0%
Other Expenses	\$9,057	\$7,195	\$7,195	\$0	0%
TOTAL BUDGET	\$525,426	\$591,040	\$524,772	\$-66,268	-11%
POSITION ALLOCATION	8	8	8		

Purpose

Directing the activities of the Administrative Services Department. Activities include monitoring revenue, billing, collection, investments, and disbursement of funds; reporting on accounting and financial activities; coordinating the City's purchasing activities; long-term debt and risk management.

Recent Accomplishments

- Developed the City's first comprehensive debt policies and presented them to the City Council. These policies are designed to assist the City in the management of debt as well as create a transparent process.
- Developed reserve policies for General Fund and the Municipal Utility Enterprise funds. This is considered prudent financial management and is looked upon as favorable by the financial community and rating agencies when evaluating the City's financial strength and management.
- Strengthened the City's Investment Policy to provide more depth and transparency in the area of investments.

Goals

- 1. Develop the City's first long term financial plan.
- 2. Develop and implement a cash flow model that meets liquidity needs and maximizes reserve investment.

Annual Budget FY 2007-08

3. Select an investment management firm to provide advisory and investment services.

ADMINISTRATIVE SERVICES ACCOUNTING

Accounting: 010-1320

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$720,482	\$760,758	\$807,685	\$46,927	6%
Other Services	\$154,981	\$131,892	\$171,052	\$39,160	30%
Materials and Supplies	\$18,783	\$16,880	\$19,030	\$2,150	13%
Other Expenses	\$7,680	\$10,305	\$10,450	\$145	1%
Capital Outlay	\$6,124	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$908,050	\$919,835	\$1,008,217	\$88,382	10%
POSITION ALLOCATION	17	17	17		

Purpose

Financial reporting and disbursements for all City departments; recording financial transactions; reporting financial position in accordance with generally accepted accounting principles; accurate payment of all employee salaries and benefits; payments to vendors of documented bills for materials and services.

Recent Accomplishments

- Laser printing of Payroll and Accounts Payable checks, W-2's and 1099's provided privacy for confidential employee information. It also improved legibility of information.
- Met Accounting's goal of delivering the 2006 Comprehensive Annual Financial Report by November 8, 2006.
- Restructured the debt footnote in the 2006 Comprehensive Annual Financial Report (CAFR) to improve reporting of this key component of the City's financial position. The revised footnote is easier to read and understand and places more focus on the information that is most relevant to the City.
- For the 2006 CAFR, Accounting implemented Governmental Accounting Standards Board Statement Number 44 (GASB 44), Economic Condition Reporting: The Statistical Section. This required a complete re-write of the Statistical Section, to assist readers in utilizing the basic financial statements, footnotes, and required supplementary information to assess the economic condition of the City.
- Improved compliance with IRS regulations concerning W-2 reporting for take home vehicles.
- The Disbursements Unit provided each employee with a comprehensive benefits statement.

Goals

- 1. Meet with banking institutions to identify and evaluate possible alternate methods for electronic payment.
- Review Governmental Accounting Standards Board Statement Number 45 (GASB 45) to determine financial reporting impacts; work with management to evaluate alternatives and develop a plan for the City; prepare for implementation in the 2008 CAFR.

ADMINISTRATIVE SERVICES TREASURY

1 reasury : 010-1550	Treasury	: 010-1330)
----------------------	----------	------------	---

·	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,056,246	\$1,111,513	\$1,125,185	\$13,672	1%
Other Services	\$190,403	\$185,030	\$200,080	\$15,050	8%
Materials and Supplies	\$24,508	\$24,225	\$26,225	\$2,000	8%
Other Expenses	\$3,249	\$6,286	\$7,350	\$1,064	17%
TOTAL BUDGET	\$1,274,406	\$1,327,054	\$1,358,840	\$31,786	2%
POSITION ALLOCATION	13	13	13		

Purpose

Recording, receipting, control and deposit of all monies received by City departments, as well as the billing, collection, enforcement, and audit of business tax, Hotel/Motel Room Tax, Utility Users Tax, Improvement Districts, and other fees/charges owed to the City.

Recent Accomplishments

- The Business License Voluntary Compliance Program brought over 4,000 businesses into compliance with City business tax requirements and generated more than \$1 million in additional business tax revenue. Most of these businesses will generate on-going revenue in future years.
- Redesigned several Cash Handling Administrative Directives into one high level directive with Intranet links to the Cash Handling Policies and Procedures on the Administrative Services pages. This allows Departments to electronically access the most current policies and procedures and allows Administrative Services to keep them updated as new payment options and technologies become available.
- In cooperation with the City Attorney's office, clarified sections of Stockton Municipal Code, Chapter 6 relating to business taxes. These revisions will simplify the classification of businesses for taxing purposes.

- 1. Research and make recommendation on the feasibility of implementation of technology to allow on-line business tax renewals and payment of business taxes.
- 2. Update and clarify the Operating Rules and Regulations that supplement Stockton Municipal Code, Chapter 6, Licenses and Permits.
- 3. Evaluate cost effectiveness of outsourcing collections. Identify account types where outsourced collection would be more successful and/or cost effective.

ADMINISTRATIVE SERVICES PURCHASING

Purchasing: 010-1340

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$314,540	\$287,492	\$326,862	\$39,370	14%
Other Services	\$76,317	\$76,741	\$95,702	\$18,961	25%
Materials and Supplies	\$7,816	\$17,827	\$15,012	\$-2,815	-16%
Other Expenses	\$1,775	\$5,243	\$5,243	\$0	0%
TOTAL BUDGET	\$400,448	\$387,303	\$442,819	\$55,516	14%
POSITION ALLOCATION	9	9	9		

Purpose

Purchasing is responsible for the procurement of all supplies and services necessary for the operation of City Departments. Purchasing assists with procurement projects, from evaluation to final negotiation and purchase.

Recent Accomplishments

- Bids and Requests for Proposals for construction projects are now posted on the City's web page. Vendors can download copies of the projects at no cost to the vendor. The City saves on printing costs and the vendors are not required to purchase the plans and specifications.
- Developed a training manual for the Purchasing Module of the City's computer system.

- 1. Implement a change to the Purchase Card program to allow employees to reconcile monthly expenditures.
- 2. Evaluate and streamline inventory processes for Stores and transition from an annual to a quarterly inventory cycle.

ADMINISTRATIVE SERVICES UTILITY BILLING

Utility Billing: 010-1350

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,142,796	\$0	\$0	\$0	-100%
Other Services	\$1,078,604	\$0	\$0	\$0	-100%
Materials and Supplies	\$25,006	\$0	\$0	\$0	-100%
Other Expenses	\$1,994	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$2,248,400	\$0	\$0	\$0	-100%
POSITION ALLOCATION	9	9	13		

Purpose

Customer service, billing and bill collection for water, sewer, stormwater, and solid waste to the City's 55,000 utility customers. Unit staff act as liaisons to California Water Service for the billing of City and solid waste services by California Water Service to their 39,000 water customers.

Recent Accomplishments

- Implemented computer software to allow customers Internet access to utility account information and on-line bill payment options. Phase II will provide customers the ability to receive their utility bill on-line.
- Implemented phase II of the Interactive Voice Response telephone system that calls utility customers scheduled for service termination for non-payment and delivers prerecorded messages. The messages generated are based on the call status detected such as live answer, answering machine, or busy.

- 1. Implement computer software that will allow customers to choose to receive their monthly utility bill on-line.
- 2. Streamline the utility account application and opening process for customers.
- 3. Evaluate feasibility and cost effectiveness of installing utility payment kiosks in various City facilities.

ADMINISTRATIVE SERVICES INFORMATION TECHNOLOGY

Information Technology: 502-5100

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$2,441,733	\$2,883,727	\$3,642,176	\$758,449	26%
Other Services	\$2,772,460	\$3,189,886	\$4,297,055	\$1,107,169	35%
Materials and Supplies	\$564,081	\$272,965	\$604,794	\$331,829	122%
Other Expenses	\$54,438	\$83,307	\$83,928	\$621	1%
Capital Outlay	\$1,441,918	\$654,139	\$1,183,688	\$529,549	81%
TOTAL BUDGET	\$7,274,630	\$7,084,024	\$9,811,641	\$2,727,617	39%
POSITION ALLOCATION	32	31	38		

Mission Statement

To deliver cost effective technology-related services that enable the City to effectively and efficiently provide municipal services.

Major Budget Changes 502-5100

- \$758,449: Increase due to the conversion of agency staff to full-time permanent staff, and also the addition of two new positions.
- \$1,107,169: Increase due to funding for projects such as document management.
- \$331,829: Increase in Materials/Supplies for replacement parts, inventory for hardware and additional software requirements.
- \$529,549: Increase in Capital Outlay for replacement of equipment.

Purpose

Provide computer service to departments and is responsible for purchases, replacements, repairs, and support for all City computer hardware, software, and other technological services.

Recent Accomplishments

- Assisted Public Works Traffic division and the Police Department to upgrade the existing camera system.
- Assisted the Police Department in implementing wireless hot-spots in key locations and providing technological solutions for their Press Conference room.
- Computers were replaced in the following departments: Police, Fire, Public Works, City Attorney, and Parks and Recreation.
- Implemented digital copying solutions in the following departments: City Clerk, Information Technology, Fire, City Manager, Library, Municipal Utilities, and Administrative Services.
- On-line training was made available through the Internet for various software programs.

- 1. Expand wireless coverage by leveraging the traffic fiber network.
- 2. Implement a new mapping server on the City's internal network. This server will provide the ability to deliver

ADMINISTRATIVE SERVICES INFORMATION TECHNOLOGY

custom maps and Graphical Information System data reports directly to departmental users.

3. Assist Parks and Recreation in implementing an on-line registration program for their departmental activities and programs.



Fountains at Night

ADMINISTRATIVE SERVICES RADIO

Radio: 503-5200

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$120,529	\$175,299	\$116,971	\$-58,328	-33%
Other Services	\$405,790	\$629,090	\$701,524	\$72,434	12%
Materials and Supplies	\$17,572	\$45,500	\$55,000	\$9,500	21%
Capital Outlay	\$217,571	\$844,433	\$422,876	\$-421,557	-50%
TOTAL BUDGET	\$761,462	\$1,694,322	\$1,296,371	\$-397,951	-23%
POSITION ALLOCATION	0	1	1		

Mission Statement

Create a modern and reliable communications infrastructure that is responsive to public needs, City operations, and its first responders through the use of city-wide wireless and mobile radio technology.

Major Budget Changes 503-5200

- (\$58,328): Decrease due to reallocation of labor in Employee Services.
- (\$421,557): Decrease due to reduction by 50% as the result of budgeting for projected actual expenses, rather than appropriating entire fund balance.

Purpose

IT administers the Radio Equipment Internal Service fund that manages the radio system for all departments; maintains repairs, and replaces radio systems and equipment; coordinates major and minor radio system changes and identifies future equipment and standardization requirements.

Recent Accomplishments

- Completed the Federal Communications Commission's mandated channel re-banding.
- Installed microwave communications equipment to backup communications at two radio towers: Oak Grove and the Sheriff's Office in French Camp.
- Completed digital voice radio channel upgrades for Public Safety.
- Started construction of a radio tower in Northeast Stockton.

- 1. Upgrade Public Works Ultra High Frequency radio systems channel to digital technology and replace the six Public Works radios to support digital communication.
- 2. Install radio equipment on a tower being built by the City of Stockton at Fire Station 13.
- 3. Install equipment on the Southeast radio tower being built by San Joaquin County at the Stockton Metropolitan Airport.

ADMINISTRATIVE SERVICES TELECOMMUNICATIONS

Telecommunications: 504-5300

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$183,560	\$111,051	\$120,533	\$9,482	9%
Other Services	\$495,405	\$508,883	\$461,408	\$-47,475	-9%
Materials and Supplies	\$2,253	\$3,000	\$39,766	\$36,766	226%
Other Expenses	\$159	\$1,750	\$1,600	\$-150	-9%
Capital Outlay	\$0	\$2,501,107	\$20,000	\$-2,481,107	-99%
TOTAL BUDGET	\$681,377	\$3,125,791	\$643,307	\$-2,482,484	-79%
POSITION ALLOCATION	1	1	1		

Mission Statement

To provide reliable and effective voice and data communication services to the City of Stockton.

Major Budget Changes 504-5300

• (\$2,481,107): Capital Outlay reduced by 99% as the result of budgeting for projected actual expenses, rather than appropriating entire fund balance.

Purpose

Information Technology administers the Telecommunications Internal Service fund. Telecommunications is currently responsible for management of telecommunications services (telephone, cell phone, and data network); maintenance, repair, and replacement of telecommunication hardware and software; and management of telecommunication accounting work.

Recent Accomplishments

- During FY 2006-07 the current contract with the State of California was extended to lock in reduced telephone usage rates until December 2008 or until the state implements a new version of their contract.
- Cellular phone costs were reduced by moving to a new State contract.
- Administration of the telecommunications system was transitioned from Public Works to Information Technology.

- 1. Consolidate all telecommunications billing within Information Technology.
- 2. Move the network inventory from the Computer Internal Service fund to the Telecommunications Internal Service fund.
- 3. Identify funding sources to implement the findings and recommendations of the Telecommunications Committee.

ADMINISTRATIVE SERVICES EQUIPMENT

Equipment : 505-5400

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$123,092	\$140,832	\$118,241	\$-22,591	-16%
Other Services	\$229,130	\$251,680	\$249,274	\$-2,406	-1%
Materials and Supplies	\$2,325	\$6,000	\$3,041	\$-2,959	-49%
Capital Outlay	\$61,243	\$678,338	\$105,000	\$-573,338	-85%
TOTAL BUDGET	\$415,790	\$1,076,850	\$475,556	\$-601,294	-56%
POSITION ALLOCATION	0	0	0		

Mission Statement

To provide efficient digital imaging, copying, and printing solutions to all City departments.

Major Budget Changes 505-5400

• (\$573,338): Capital Outlay reduced by 85% as the result of budgeting for projected actual expenses, rather than appropriating the entire fund balance.

Purpose

The Equipment Internal Service fund provides employees and vendors a single point of contact for the acquisition, replacement, maintenance, and repair of equipment managed by the fund.

Recent Accomplishments

- Installed imaging/copying/printing/faxing equipment in three departments.
- Upgraded machines in two departments that resulted in both significantly reduced maintenance costs and lower print copy costs.

- 1. Install digital imaging, copying, printing, and scanning equipment in three departments.
- 2. Consolidate the invoice payment process for all internal service fund equipment.
- 3. Analyze the imaging, copying, printing, and scanning needs of three departments and recommend the appropriate equipment.

ADMINISTRATIVE SERVICES CENTRAL DUPLICATING

Central Duplicating: 508-5420

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$261,630	\$258,243	\$359,953	\$101,710	39%
Other Services	\$191,226	\$217,947	\$242,119	\$24,172	11%
Materials and Supplies	\$74,207	\$93,400	\$93,400	\$0	0%
Other Expenses	\$0	\$615	\$615	\$0	0%
TOTAL BUDGET	\$527,063	\$570,205	\$696,087	\$125,882	22%
POSITION ALLOCATION	2	2	4		

Mission Statement

To provide complete full service in-house print and mail room services to all City Departments.

Major Budget Changes 508-5420

• \$125,882: Central Duplicating Budget increased overall by 22%, from two part-time provisional positions being converted to full-time status.

Purpose

Provide centralized printing and high volume reprographic print-on-demand service to all requesting departments. Manage a centralized mail room where all City mail is sorted, tracked, and metered per United States Post Office (USPS) guidelines.

Recent Accomplishments

- Central Duplicating enhanced its mailing system to comply with USPS migration plans required to implement digital mail technology by the end of 2006. This user friendly mailing system uses digital technology so that all metered mail will be traceable per USPS guidelines and standards.
- Procurement of a virtually adjustable electronic table for the postage machine. This new machine easily adjusts to a user's physical height, resulting in a more ergonomic environment for staff.
- Enhanced the offset plate making capability. This chemical free plate system is environmentally friendly with a low cost computer-to-plate technology.
- Upgrade the printing press with new envelope feeding capabilities, allowing staff to reproduce envelopes at a higher volume and lower costs.

- 1. Change the City's current certified mail process to comply with United States Postal Services standards and guidelines.
- 2. Offer City Departments a new service that converts hard copy documents into electronic media.

ADMINISTRATIVE SERVICES RISK MANAGEMENT

Risk Management: 541-5700

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,046,360	\$1,300,287	\$1,222,347	\$-77,940	-6%
Other Services	\$3,552,765	\$4,040,118	\$3,665,443	\$-374,675	-9%
Materials and Supplies	\$14,090	\$24,050	\$24,300	\$250	1%
Other Expenses	\$3,628	\$825,692	\$13,749	\$-811,943	-98%
TOTAL BUDGET	\$4,616,843	\$6,190,147	\$4,925,839	\$-1,264,308	-20%
POSITION ALLOCATION	1	2	3		

Mission Statement

Proactively manage the preservation of City assets, both human and physical, by identifying, evaluating, and controlling loss exposures faced by the City.

Major Budget Changes 541-5700

- (\$1,264,308): Decrease by 20% due to lower self insurance claims and a reduction in support provided by City Attorney staff.
- Council approved a new Risk Manager position.

Purpose

To minimize the adverse effects of unpredictable events and to manage loss reduction and cost containment efforts, which includes risk identification, loss reduction, insurance programs, recovery programs, safety programs, claims management, and the regulation of City facility use by others.

Recent Accomplishments

- Efforts were made to reduce the claim to lawsuit ratio to 10%. In FY 2006-07, 245 claims and 48 lawsuits were resolved, of which 60% were closed without payment and 23% were resolved by settlement at the claim stage. Of the 48 litigation files closed, 47% were successfully defended and closed without payment.
- Developed a system to streamline and simplify the insurance process as it relates to purchase requisitions and purchase orders.
- Developed a Risk Management Handbook and Buyer Handbook in January 2007.

Goals

1. Implement a training program for City Contract Coordinators using the newly developed insurance contract and non-contract process located on the city-wide network by October 2007.

Annual Budget FY 2007-08

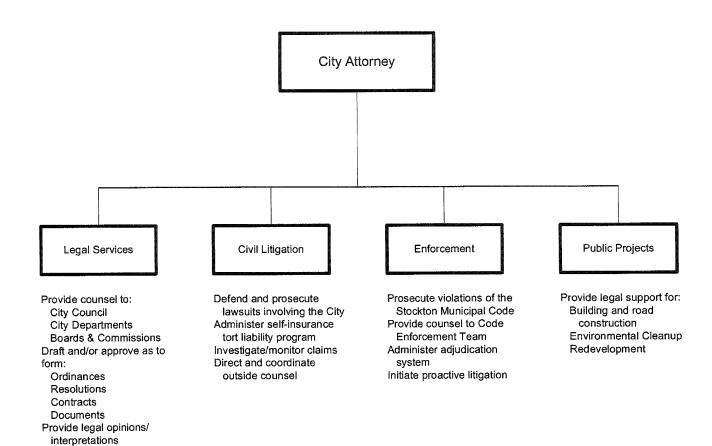
- 2. Develop a new Special Event application for promoters by August 2007.
- 3. Increase the percentage of recovery claims by 10%.



CITY OF STOCKTON



CITY ATTORNEY



CITY ATTORNEY

City Attorney: 010-1400

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$722,854	\$868,023	\$1,133,327	\$265,304	31%
Other Services	\$154,547	\$238,793	\$244,348	\$5,555	2%
Materials and Supplies	\$57,030	\$67,600	\$39,500	\$-28,100	-42%
Other Expenses	\$11,467	\$23,855	\$23,850	\$-5	0%
TOTAL BUDGET	\$945,898	\$1,198,271	\$1,441,025	\$242,754	20%
POSITION ALLOCATION	18	18	17		

Mission Statement

The City Attorney is the legal advisor to the City of Stockton. We are counselors in the fullest sense, providing service that is intelligent, trustworthy and dedicated to public service. We commit ourselves to professionalism and to understand and further the needs and goals of the City Council and City agencies and departments. We adhere to the highest standards of ethics and confidentiality.

Major Budget Changes 010-1400

• There were no major budget changes.

Purpose

Advise City Council, Commissions, Boards, City officers, and employees in matters relating to their official duties. Defend lawsuits, prepare legal opinions and documents, ordinances and resolutions; review and approve contracts, bonds, deeds, and other legal documents and prosecutes violations of the Stockton Municipal Code.

Recent Accomplishments

- Created Code Enforcement Team, which greatly expanded the office's ability to proactively address neighborhood issues.
- Formalized ordinance drafting process, which resulted in more effective amendments to the Stockton Municipal Code, including graffiti and community safety ordinances.
- Reduced reliance on outside legal counsel, particularly in litigation and redevelopment.
- Settled several high profile litigation cases including the Price, Portale, Garrett, 7th Inning Stretch, Marina Towers, and Keller matters.
- Maintained full staffing throughout the fiscal year.

- 1. Complete a City Attorney Policy Manual for distribution to all attorneys and support staff employees.
- 2. Efficiently utilize Code Enforcement Team to tackle high priority neighborhood issues like graffiti and nuisance properties.
- 3. Continue to decrease reliance on outside counsel in spite of recurring complex litigation matters that require resources beyond the capacity of the City Attorney's office.
- 4. Continue to provide creative and cost effective assistance to the Mayor, Council, City Manager, and City

CITY ATTORNEY

Departments to enable them to carry out their policy goals.



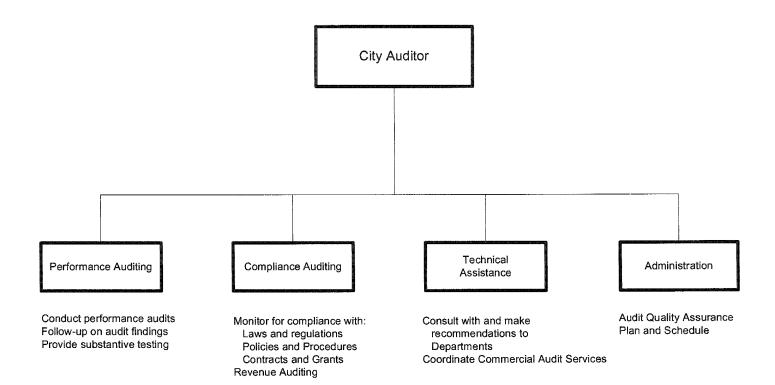
DeCarli Square



CITY OF STOCKTON



CITY AUDITOR



CITY AUDITOR

City Auditor : 010-1900

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$389,356	\$518,145	\$498,358	\$-19,787	-4%
Other Services	\$287,223	\$154,854	\$170,245	\$15,391	10%
Materials and Supplies	\$3,638	\$5,254	\$5,254	\$0	0%
Other Expenses	\$8,750	\$9,365	\$9,365	\$0	0%
TOTAL BUDGET	\$688,967	\$687,618	\$683,222	\$-4,396	-1%
POSITION ALLOCATION	6	7	7		

Mission Statement

The Office of the City Auditor independently promotes ethical, efficient, and effective governance for the citizens of Stockton.

Major Budget Changes 010-1900

• There were no major budget changes.

Purpose

The Office of the City Auditor provides City Council, management, and employees with objective analyses, appraisals, and recommendations for improvements to City systems and activities. The department maintains independence and objectivity by reporting directly to City Council and by not exercising control over any activity subject to audit.

Recent Accomplishments

- Completed an external quality control review administered by the Association of Local Government Auditors. A full compliance opinion was received, which is the best report possible. This was the office's fourth review and each have resulted in full compliance opinions.
- Generated over \$320,000 for the City in calendar year 2006 through revenue auditing activities.

- 1. Revise the Office's policies and procedures manual to reflect changes in audit standards that will take effect in January 2008.
- 2. Initiate a program to identify, summarize, and report on the City's annual Service Efforts and Accomplishments.
- 3. Reduce the average time required to complete audits by 20%.



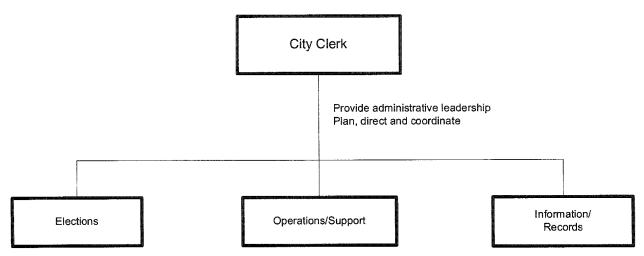
City Hall Pillars



CITY OF STOCKTON



CITY CLERK



Provide support services to:

Process Petitions Conduct Elections Process candidate nominations Produce Candidate Election Guide Produce Election Calendar Follow Political Reporting Act FPPC Regulations for: Campaign disclosure Economic interests Conflict of interest Produce Council District Maps Promote voter registration/ awareness Adjust Council District boundaries

City Council Redevelopment Agency Cal State University Stanislaus/ Stockton Center JPA Public Finance Authority Civil Service Commission **Equal Employment Commission** Council Salary Setting Commission Council Committees Mayor's Forum on Racial Harmony Streaming video presentation of Council Meetings Maintain: Stockton Municipal Code City Charter Civil Service Rules/Regulations Boards & Commissions Roster Clerk's web page Process official documents Receive bids and conduct bid openings Prepare: Annotated Agendas Minutes Legal Notices for publication Notice of Public Hearings Respond to citizen inquiries Process passport applications Produce passport photos

Provide research & information
Public & in-house research
Maintain records:
City Tickler System
CAR indexing/retention/disposition
Manage and administer:
Retention/Disposal Schedule
Disaster recovery & prevention plan
Vital Records Program
Document events
Provide records management
support services to departments
Maintain City Archives
Off-site records storage & tracking
Scan official City documents

CITY CLERK

City Clerk: 010-1100

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$752,448	\$811,970	\$846,260	\$34,290	4%
Other Services	\$115,378	\$150,785	\$170,193	\$19,408	13%
Materials and Supplies	\$10,524	\$11,500	\$13,500	\$2,000	17%
Other Expenses	\$13,653	\$15,648	\$21,021	\$5,373	34%
TOTAL BUDGET	\$892,003	\$989,903	\$1,050,974	\$61,071	6%
POSITION ALLOCATION	8	8	8		

Mission Statement

The mission of the City Clerk's Office is to be a partner in the democratic process; to serve as a public information source and communication channel to the City Council.

Major Budget Changes 010-1100

• There were no major budget changes.

Purpose

The Clerk's Office administers municipal elections; monitors compliance of Brown Act requirements, Fair Political Practice Commission requirements; adjusts District boundaries following the federal census; administers the City Records Management Program; attends all Council meetings and preserves accurate recordings of meetings.

Recent Accomplishments

- Issued the Request for Proposals for an enterprise-wide Document Management System.
- Contracted with Quality Code Publishing to outsource the publication, maintenance, and electronic posting of the Stockton Municipal Code.
- Expanded the use of the streaming media to provide Internet viewing of the Planning Commission, Civil Service Commission, Council Committees, and Airport Corridor Action Team meetings.
- Acquired equipment to perform streaming of off-site meetings that enables the City to maintain a consistent generation of meeting minutes along with the video.
- The Clerk is Co-Chair of the Airport Corridor Action Team, and a groundbreaking ceremony was held for this area's neighborhood services center. The grand opening for this facility is scheduled for Summer 2007.
- Assisted the City Manager Budget staff in developing a Budget narrative application for use by all City Departments.
- Co-hosted with the City Attorney, a training session on Assembly Bill 1234 that met the ethics training requirements for local officials.

Goals

1. Implement the first phase of the Electronic Document Management project April 2008. As a part of this project, update the City's records retention schedule by August 2007, and migrate to a new imaging process by September 2007.

CITY CLERK

- 2. Create an on-line application for tracking the various City Boards and Commission members. The application will track term expiration, generate web pages and a roster by October 2007.
- 3. Review Citizen Request Management system for use in tracking Statement of Economic Interest filers, claim submissions, information requests, and records requests. Create work-flows and implement across departments by August 2007.
- 4. Remodel the City Clerk's Office to provide compliance with the Americans with Disabilities Act by June 2008.



Stockton City Hall



CITY OF STOCKTON



CITY COUNCIL

CITY COUNCIL

City Council: 010-1000

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$441,136	\$482,131	\$535,530	\$53,399	11%
Other Services	\$111,091	\$64,766	\$61,684	\$-3,082	-5%
Materials and Supplies	\$14,990	\$23,872	\$16,350	\$-7,522	-32%
Other Expenses	\$34,902	\$48,185	\$39,350	\$-8,835	-18%
TOTAL BUDGET	\$602,119	\$618,954	\$652,914	\$33,960	5%
POSITION ALLOCATION	9	9	9		

Mission Statement

To provide a better quality of life for all Stockton residents promoting economic opportunity and celebrating its cultural diversity.

Major Budget Changes 010-1000

• There were no major budget changes.

Purpose

The City Council is the policy-setting body of the City that initiates, studies, discusses, holds public hearings on, and decides various civic issues affecting the citizens of Stockton, based on facts gathered, represented and citizen input. The Council hires and supervises four officers: City Manager, City Attorney, City Clerk, and City Auditor.

Recent Accomplishments

- Working through the Legislative/Environmental Committee: enacted ordinances concerning community safety, sideshows, graffiti, and residential property to make Stockton a safer city.
- Worked through the Legislative/Environmental Committee to revise the City's special event approval process, to adopt a Tourism Business Improvement District which is now funding publicity and sponsorship of special events in Stockton, to adopt "quiet zones" in Stockton, and to adopt a Agricultural Mitigation Fee.
- Working through the Budget/Finance/Economic Development Committee: enacted a funds reserve policy, a debt policy, a line of credit, bond method of prepaying retirement liability owed to the Public Employees Retirement System Fund.
- Took actions to fund Strong Neighborhoods Initiative to perform capital projects for Community Centers, replacing a Fire Station, repairing miles of City roadway, aiding in refurbishing housing units, and many other projects in all redevelopment areas of the City.
- Approved mid-year addition of three Youth Outreach Workers to help provide alternatives to gang participation.

- 1. Reduce crime and improve safety.
- 2. Maintain open and thorough processes for monitoring the fiscal health of the City.
- 3. Articulate a vision for the ongoing revitalization of downtown, the waterfront, and continued infrastructure, economic development, and redevelopment initiatives throughout the City.

CITY COUNCIL

- 4. With regional sensitivity develop a vision for long-term growth for Stockton to provide for appropriate and viable development and economic growth.
- 5. Evaluate the integration of technology into operations in the delivery of services.
- 6. Develop a strategy to meet the diverse housing needs of the City.



City Hall



CITY OF STOCKTON



CITY MANAGER

City Manager

City Departments

Oversee City Departments:
Administrative Services
Information Technology
Community Development
Economic Development
Fire
Housing
Human Resources
Library
Municipal Utilities
Parks & Recreation
Police
Public Works
Redevelopment

City Council Support and Administrative Services

Prepare Agendas
Respond to Council inquiries
Respond to constituency inquiries
Provide staff support for Council
Committees
Work with Boards, Commissions,
Committees, & community groups
Create & update Council Policy and
Administrative Directives
Provide Government Access cable
programming
Provide public information & outreach
Assist the Sister Cities program
Research, evaluate & coordinate grants
Maintain City's website

Budget Research and Management

Forecast revenue & expenditures
Review budget requests
Prepare Operating & Capital
Projects budgets
Monitor budgets
Coordinate Capital Projects
Administer Public Facility Fee
Funds
Track and estimate Fund Balances
Monitor and recommend action on
Legislation
Research special projects
Peacekeepers

City Manager: 010-1200

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$972,918	\$1,151,660	\$1,271,735	\$120,075	10%
Other Services	\$381,444	\$335,425	\$276,971	\$-58,454	-17%
Materials and Supplies	\$45,078	\$28,572	\$19,067	\$-9,505	-33%
Other Expenses	\$45,033	\$21,820	\$18,560	\$-3,260	-15%
TOTAL BUDGET	\$1,444,473	\$1,537,477	\$1,586,333	\$48,856	3%
POSITION ALLOCATION 4 positions moved to Economic Development in	28 2006-07.	24	25		

Mission Statement

To provide direction and oversight of all phases of City operations, to ensure Council policy and established administrative practices are effectively carried out within the fiscal and physical abilities of the various City Departments during normal operations, as well as emergency situations.

Major Budget Changes 010-1200

• There were no major budget changes.

Purpose

The City Manager is appointed by the Council to direct the administration of the City under Council policy. The City Manager provides information to assist the Council in setting policy, implements Council policy, supervises the operation of City Departments, appoints department heads, and reports to the Council on administrative activities.

Recent Accomplishments

- Coordinated presentation of information and recommendations for the Budget/Finance/Economic Development Council Committee on budget performance, funds reserve policy, line of credit, performance of City venues such as the Stockton Arena and Ballpark, design of an updated budget document, and investment processes using contracted services.
- Provided administrative support for funding of Strong Neighborhoods Initiative projects.
- Revised policies to speed the financial review and filling of vacant positions for all City Departments, working with the Human Resources Department and Administrative Services-Payroll section.
- Preformed research and compiled recommendations for the Council for creation of a Stockton Tourism Business Improvement District which now is providing funding for promoting use of Stockton for special events and general tourism.
- Implemented a customer service computer system that allows staff from all City Departments to research questions from the public using a unified database of questions and answers.
- Arranged funding for addition of three Youth Outreach Workers and set up a revised administrative structure for the anti-gang program.

Goals

1. Use Council and public comments presented during the 2007-08 Budget adoption process to complete the redesign of the City budget document to speed finding information and focus more clearly on financial and

CITY MANAGER

policy changes represented in the budget.

- 2. Update the Budget/Finance/Economic Development Committee on the budget performance of City Departments, revenue, and City venues.
- 3. Assist in compiling and analyzing compensation information to enable meaningful compensation discussions and decisions.
- 4. Work with Police and Human Resources Departments to enable the police officer recruiting and hiring process to meet hiring goals.



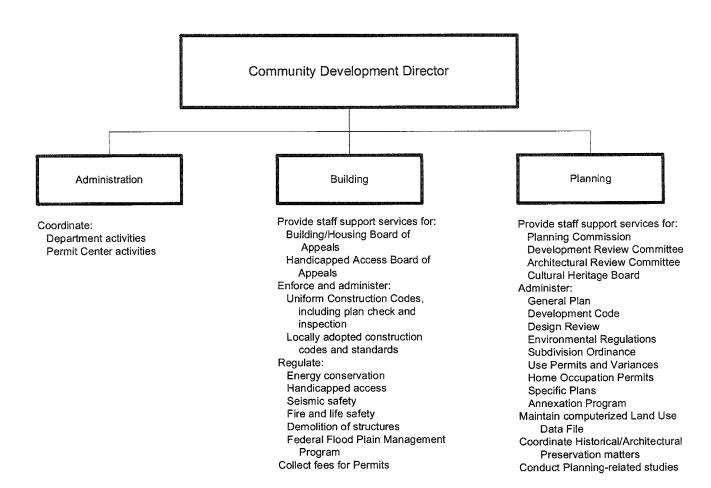
Stockton Arena



CITY OF STOCKTON



COMMUNITY DEVELOPMENT



COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT SUMMARY: 048-1800

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$5,934,464	\$6,893,337	\$7,469,504	\$576,167	8%
Other Services	\$1,851,441	\$2,914,524	\$2,959,503	\$44,979	2%
Materials and Supplies	\$78,883	\$215,771	\$623,641	\$407,870	189%
Other Expenses	\$501,835	\$435,049	\$487,352	\$52,303	12%
Capital Outlay	\$10,880	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$8,377,503	\$10,458,681	\$11,540,000	\$1,081,319	10%
POSITION ALLOCATION	57	58	61		

Mission Statement

To serve the public by providing courteous, effective, and accurate planning, development, and a safe community that enhances the quality of life for all residents of the City of Stockton.

Major Budget Changes 048-1800

- \$576,167: Employee Services increased by 8%, which includes three new positions.
- \$407,870: Materials/Supplies increased by 189%, and includes funding for approximately 50% needed for a new Development Services permitting system.



Permit Center

COMMUNITY DEVELOPMENT ADMINISTRATION

Administration: 048-1810

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,060,216	\$1,107,448	\$1,245,678	\$138,230	12%
Other Services	\$501,347	\$518,674	\$558,632	\$39,958	8%
Materials and Supplies	\$7,246	\$12,971	\$452,451	\$439,480	388%
Other Expenses	\$181,620	\$191,472	\$181,727	\$-9,745	-5%
TOTAL BUDGET	\$1,750,429	\$1,830,565	\$2,438,488	\$607,923	33%
POSITION ALLOCATION	5	5	6		

Purpose

Responsible for the establishment of goals, policies, and long-range plans for the orderly growth of the community. Direct/coordinate the Planning and Building units to carry out the directives of the City Council and City Manager, as well as manage the Permit Center to provide coordinated services to the public.

Recent Accomplishments

- Conducted numerous workshops concerning the 2035 Draft General Plan. Workshops were conducted at study sessions, a public workshop was held to accept comments on the Program Environmental Impact Report, and Planning Commission hearings were held for the 2035 Draft General Plan.
- The Design Review process was amended in the Development Code to establish an Architectural Review Committee composed of private-sector architects to conduct expedited design reviews on a weekly basis.
- The majority of the Planning Commissioners attended the League of California Cities Planners Institute in San Diego in March 2007, where they received valuable training on Planning-related matters.

Goals

- 1. Implement web-based permit tracking and application filing technology, including a geographical database management system by June 2008.
- 2. Reinstate the Permit Center Task Force to provide oversight of Permit Center services and facilitate operational and customer service improvements by July 2007, and continue meeting on a regular basis.
- 3. Retain consultant to complete nexus study for revised Public Facilities Fees associated with the General Plan update and adopt and implement resolution for appropriate fees by June 2008.

Annual Budget FY 2007-08

COMMUNITY DEVELOPMENT PLANNING

-			0.40 1000
ν	lanning	٠	$0.01 \times 1.02 \times 10^{-1}$
1	ıaımıng		048-1820

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,689,699	\$2,101,954	\$2,385,435	\$283,481	13%
Other Services	\$364,771	\$1,331,522	\$1,036,100	\$-295,422	-22%
Materials and Supplies	\$24,853	\$61,300	\$32,000	\$-29,300	-48%
Other Expenses	\$123,698	\$86,142	\$150,666	\$64,524	75%
Capital Outlay	\$10,880	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$2,213,901	\$3,580,918	\$3,604,201	\$23,283	1%
POSITION ALLOCATION	19	19	21		

Purpose

Provide information and recommendations to Planning Commission and City Council on Planning matters. Implements General Plan, Development Code, Subdivision Map Act, California Environmental Quality Act and administers annexations. Provides staff support to Cultural Heritage Board and Architectural Review Committee.

Recent Accomplishments

- Planning Commission recommended adoption of 2035 General Plan Update and certification of Program Environmental Impact Report.
- City Council adopted various Specific Plans and Master Development Plans and related entitlements and Environmental Impact Reports. Also approved related annexations by Local Agency Formation Commission in Fall 2007.
- City Council adopted various amendments to the Development Code that is to be completed by Summer 2007. The Planning Commission also recommended adoption of numerous technical revisions to the Development Code as a regular update of the code.
- Initiated various new Specific Plans and Master Development Plans and continued processing of related entitlements and Environmental Impact Reports within designated districts and villages consistent with the 1990 and 2035 General Plans.
- Facilitated revision of the Home Occupation Permit process by coordinating City Council-adopted ordinance and resolution to streamline the procedures and substantially reduce the fee.

- 1. Facilitate adoption of the 2035 General Plan and certification of the General Plan Environmental Impact Report by the City Council before the end of 2007.
- 2. Facilitate consultation with San Joaquin County regarding the City's proposed Sphere of Influence and submit update and related Municipal Service Review to the Local Agency Formation Commission for adoption by early to mid-2008.
- 3. Coordinate approvals by Planning Commission, City Council, and Local Agency Formation Commission of several Specific Plans and Master Development Plans and related applications, Environmental Impact Reports, and annexations by June 2008.
- 4. Process and complete a comprehensive revision of the City's Zoning District Map in conjunction with semi-annual or annual update to the City's Development Code following adoption of the 2035 General Plan.

COMMUNITY DEVELOPMENT BUILDING

Building	:	048-1830	
----------	---	----------	--

S	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$3,184,549	\$3,683,935	\$3,838,391	\$154,456	4%
Other Services	\$985,323	\$1,064,328	\$1,364,771	\$300,443	28%
Materials and Supplies	\$46,784	\$141,500	\$139,190	\$-2,310	-2%
Other Expenses	\$196,517	\$157,435	\$154,959	\$-2,476	-2%
TOTAL BUDGET	\$4,413,173	\$5,047,198	\$5,497,311	\$450,113	9%
POSITION ALLOCATION	33	34	34		

Purpose

The Building Division of the Community Development Department is responsible for the enforcement of state, federal and municipal building codes, which provide for the life and safety of the citizens of the City while providing professional services to all customers.

Recent Accomplishments

- Developed and instituted a new procedure entitled "Quick Check." This procedure allows plan review of the less complex projects such as patio covers, garages, room additions, and tenant improvements to be issued over-the-counter.
- Increased the number of over-the-counter permits to 72%, which exceeded prior goals. This was facilitated through the hiring of a Plan Check Engineer and a Senior Plan Checker.
- New technology to improve customer service and internal efficiency was initiated by the use of the Interactive Voice Response telephone system for scheduling inspections, providing plan check status, and faxing inspection results directly to the customers, and also the implementation of ATM/credit card system for the payment of fees for customers.
- Increased and expanded the information provided on the City's web site. New features include a fee estimator and standard construction details.
- To meet the goals for better customer service continued training is provided, and to monitor customer service a Permit Center Report Card was developed and is provided to each customer.

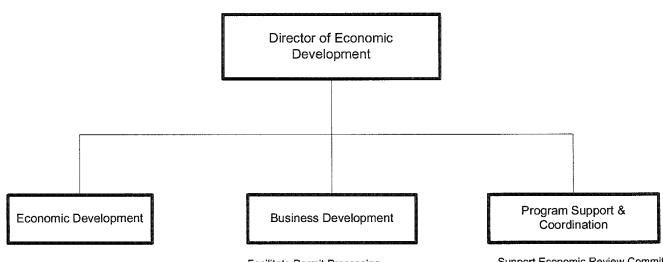
- 1. Develop a better working relationship with the development community by increasing communications with the developers, enlisting support for new programs to increase customer service, and provide for a working Permit Center Task Force.
- 2. Develop and implement an on-line permitting process and providing wireless inspection results for direct on-line inspection history reporting.
- 3. Increase the quality and consistency of plan check and inspection reviews by increasing training and directives provided by supervisors and International Code Classes.



CITY OF STOCKTON



ECONOMIC DEVELOPMENT



Develop strategic goals/objectives Enhance economic climate Stimulate capital investment Broaden economic base Facilitate Permit Processing Assist business expansion/relocation/ retention

Facilitate business attraction & marketing Promote public/private partnership projects Develop project feasibility/negotiation/ implementation Support Economic Review Committee
Administer, manage, and promote
City/County Enterprise Zone
Supervise projects and contracts
Manage Fee Deferral Program
Coordinate with Downtown Alliance
and other business entities
Administer, manage and promote
Advantage Stockton website

ECONOMIC DEVELOPMENT

Economic Development: 010-3460

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$553,379	\$426,631	\$444,148	\$17,517	4%
Other Services	\$276,729	\$209,106	\$378,806	\$169,700	81%
Materials and Supplies	\$14,907	\$17,568	\$19,055	\$1,487	8%
Other Expenses	\$112,682	\$7,250	\$8,600	\$1,350	19%
TOTAL BUDGET	\$957,697	\$660,555	\$850,609	\$190,054	29%
POSITION ALLOCATION 4 positions moved from City Manager in FY 2006-07.	0	4	5		

Mission Statement

To expand and diversify the City of Stockton's economy and to attract quality jobs in an effort to establish a sustainable community.

Major Budget Changes 010-3460

- Reorganization of the Office of Economic Development to consist of three separate departments for Economic Development, Housing, and Redevelopment.
- \$100,000: Increase due to contribution to assist San Joaquin County in marketing the Stockton Metropolitan Airport.
- \$10,000: Increase due to \$85,000 annual agreement with San Joaquin Partnership to assist in attracting business to Stockton.

Purpose

Functions of the Office of Economic Development include business attraction; expansion and retention; marketing; retail, office, and industrial development; permit facilitation; Enterprise Zone administration; promotion of public/private projects; management of Fee Deferral program; and administration and promotion of the Advantage Stockton site.

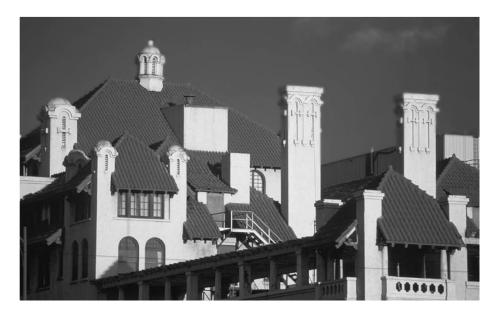
Recent Accomplishments

- Completed the expansion of the Stockton/San Joaquin Enterprise Zone to include Rough & Ready Island.
- Assisted companies in the development of industrial and commercial building space in Stockton with a construction valuation totaling over \$104.75 million with approximately 78 building permits issued in 2006.
- Facilitated the planning and development of Morada Ranch Center. A 105,000 s.f. retail center, anchored with a Raley's supermarket, located on 11 acres northwest of Highway 99 and Morada Lane. The center was completed in December 2006 and employs approximately 250 people.
- "Advantage Stockton" continues to be a huge success with an average of 200 commercial properties listed and 4,000 visitors each year. This on-line database of available commercial property can be accessed on a 24-hour basis at www.stocktongov.com. Plans made to upgrade the site and establish a marketing campaign will take place in FY 2007-08.
- Produced three high quality editions of "Stockton Insights," highlighting major new business and focusing on specific incentives of the Enterprise Zone.

ECONOMIC DEVELOPMENT

- Created marketing ads featuring Stockton that appeared in Comstock's regional business magazine, San Joaquin Magazine, Weston Ranch, and Brookside Community Newsletters, The Record, San Joaquin Partnership's annual report and the Stockton Chamber's 2007 Visitors Guide.
- Produced a profile on the City of Stockton designed to attract new business.

- 1. Create and implement an updated economic development strategy.
- 2. Create new job opportunities and expand the local tax base within the City.
- 3. Attract new business and assist existing business in expanding their operations in Stockton.
- 4. Apply for a new Enterprise Zone designation from the State of California; Stockton's current zone designation expires in June 2008.



Stockton Hotel



CITY OF STOCKTON



Fire Chief Govt/Community/Public Relations Policy Administration Interagency Relations Legislation and Law Negotiation Fire Department Issues Public Information/ Staff Development Investigations Recruitment **EEOC** Media Relations Background Investigations Monitor Legislation and Law Negotiate Fire Department issues Internal Affairs Personnel Fire Prevention Training Administration Provide training: Provide Budget administration Provide MOU administration Provide: Employee services and financial planning Public education Hazmat Suppression Administer contracts: Evaluations Code Enforcement Inspection Services Technical Dispatch contracts Recruitment/Testing Retirements/Terminations Fire permits Auxiliary firefighters Fire suppression Worker's Compensations Plan checking In-service contracts Maintain hydrants Recruit Clerical support and Management Manage Weed/Hazard Provide photo/video records maintenance Labor union liaison **Employee Health** Abatement Program services CIP projects Metro Medical Response Plan Fire investigations **Emergency Medical** Fire Suppression and Emergency Planning Rescue Communications Services Provide Long-range planning Provide firefighting and Coordinate Emergency Dispatch calls for service emergency medical help New Fire Station Locations Manage and/or coordinate: Medical Requirements Inspect pre-fire plans **Environmental Impact** Manage Quality Assurance Database Reports Manage, maintain and/or Telecommunications Program coordinate: Research & Development Computer services Work with County in Fire facilities Department communications developing and Apparatus Regional emergency implementing standards Equipment communications Issue Certifications Provide: **EMS/Hazmat Services** Technical Rescue Safety Office of Emergency Water rescue Services Maps and drawings Manage Emergency **Operations Center**

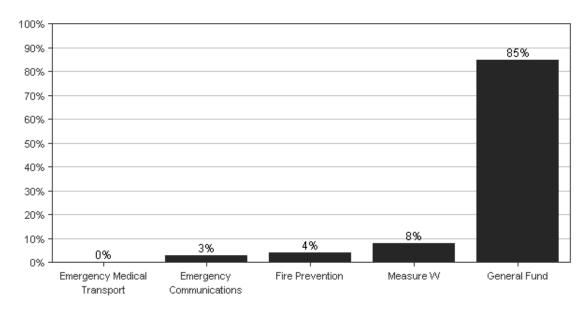
FIRE DEPARTMENT ORGANIZATION CHART

Disaster Planning

Plan

Metropolitan Medical Disaster

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
General Fund	\$44,006,255	\$46,672,011	\$50,320,327	\$3,648,316	8%
Fire Prevention	\$1,983,732	\$2,188,958	\$2,442,275	\$253,317	12%
Measure W	\$3,484,094	\$4,545,884	\$4,823,382	\$277,498	6%
Emergency Communications	\$2,969,258	\$3,359,697	\$1,952,848	\$-1,406,849	-42%
Emergency Medical Transport	\$4,851,776	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$57,295,115	\$56,766,550	\$59,538,832	\$2,772,282	5%
POSITION ALLOCATION	324	307	310		



Mission Statement

The mission of the Stockton Fire Department is to provide a high level of life and property safety through fire control, fire prevention services, emergency medical services and the mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of the community. It is our objective to provide these services in a way that the community will know that "we care."

Units Managed by Department

Fire General Fund

Emergency Communications

• Administration

EMT

• Fire Suppression/Rescue

Fire Prevention Measure W

• Hydrant Division

Training

• Telecommunications

GENERAL FUND SUMMARY: 010-2600

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$40,623,191	\$42,919,746	\$45,525,679	\$2,605,933	6%
Other Services	\$2,875,668	\$3,137,917	\$4,171,668	\$1,033,751	33%
Materials and Supplies	\$506,098	\$585,030	\$556,027	\$-29,003	-5%
Other Expenses	\$1,298	\$29,318	\$66,953	\$37,635	128%
TOTAL BUDGET	\$44,006,255	\$46,672,011	\$50,320,327	\$3,648,316	8%
POSITION ALLOCATION	235	248	252		

Major Budget Changes 010-2600

- \$259,000: Increase due to a new Emergency Services Quality Coordinator position and Administrative Assistant transferred in from Non-Departmental.
- \$1,216,237: Increase due to shift of costs into Telecommunications Division to compensate for the loss of revenue from dispatch contracts.
- \$471,000: Increase due to changes in salary charges to appropriately reflect staff time; shifted from Public Facility and Development Services Funds.
- \$860,000: Increase due to equipment rental rates and a shift of equipment rental costs from the Emergency Communications Fund.
- \$120,000: Increase due to budgeting for the first year of lease payments on heart monitors/defibrillators and a water rescue vehicle.
- \$30,000: Increase due to the cost of the annual access fee for use of the new on-line Target Safety Training Program for all firefighters.

FIRE ADMINISTRATION

Administration: 010-2610

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$2,231,111	\$2,320,243	\$2,923,701	\$603,458	26%
Other Services	\$369,238	\$393,105	\$469,822	\$76,717	20%
Materials and Supplies	\$17,724	\$12,560	\$17,160	\$4,600	37%
Other Expenses	\$15,863	\$18,260	\$20,910	\$2,650	15%
TOTAL BUDGET	\$2,633,936	\$2,744,168	\$3,431,593	\$687,425	25%
POSITION ALLOCATION	13	13	16		

Purpose

The Fire Department Administration unit provides executive supervision, planning, organization, staffing coordination, and budgeting for the department. The Administration units also establishes policies and procedures.

Recent Accomplishments

- Madison Street between Commerce and Sonora Streets has been abandoned in order to enlarge the training facility at Company 2. Portable classrooms were added in March 2007 which allows the expansion of daily training by 50 people. Fencing of both ends of the street will be completed at the end of 2007.
- Six intersections have been equipped with the Option Traffic Preemptive devices using CIP funding; eight more were funded with Strong Neighborhoods Initiative funds. Public Works installed such devices in all new and refurbished intersections.
- A rail car training prop for the Hazardous Materials Team was donated by California Ammonia Company. The rail car was designed to imitate an actual breach of either gas or liquid, which the hazardous materials team can use to train on the mitigation of both of these occurrences.
- Security fencing was installed at Company 12 for firefighters and fire house visitors.
- Companies 10 and 11 were remodeled and expanded to accommodate gender specific bathroom facilities and living quarters.

- 1. Complete the fencing of Madison Street at Commerce and Sonora Streets by December 2007.
- 2. Complete concrete projects for Fire Companies 1, 2, 4, 5, and 14 by March 2008.
- 3. Complete plans for rebuild of Company 6 and construction of permanent Company 13 by June 2008.

FIRE FIRE SUPPRESSION/RESCUE

Fire Suppression/Rescue: 010-2620

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$37,668,095	\$39,948,158	\$41,432,370	\$1,484,212	4%
Other Services	\$2,000,925	\$2,545,067	\$2,712,158	\$167,091	7%
Materials and Supplies	\$410,971	\$510,050	\$473,767	\$-36,283	-7%
Other Expenses	\$0	\$1,633	\$1,633	\$0	0%
TOTAL BUDGET	\$40,079,991	\$43,004,908	\$44,619,928	\$1,615,020	4%
POSITION ALLOCATION	218	231	231		

Purpose

The Fire Suppression unit is responsible for combating hostile fires, conserving property through overhaul and salvage operations, providing urban search and rescue, providing water rescue, delivering advanced and basic life support medical services, as well as providing mitigation resources for hazardous materials incidents.

Recent Accomplishments

- The Stockton Fire Department Tactical Paramedic Team assisted the Stockton Police Department SWAT team in over 90 calls.
- Delivered two Rescue Systems 1 and 2 Confined Space Rescue Operations courses for Stockton Fire and outside agencies; members served as Principal Developers for new State Fire Training rescue curriculum.
- Joined California Office of Emergency Services Swift Water Flood Working Group. City will be provided a state equipment cache for State/National deployment. Stockton is one of only 13 cities in the State that are designated to participate in this program; providing the City access to highly specialized State-funded training that was once unavailable to the department.
- Purchased equipment with grant funds so the Fire Department will house its own Type 1 Swift Water Rescue team/equipment cache, ensuring a Type 1 team/cache is available to the City when the State team is deployed on an incident.
- Delivered a Public Safety Diver/Dive Rescue 1 class in February 2007. The Fire Department Dive team now has 43 active/certified dive personnel.
- The Water Rescue Team was certified as a Type 1 boat team by the State in June 2006. This is the highest rating the State awards. Stockton is one of only 13 Type 1 boat teams in the State.
- Company 2 training site certified by the State for Rescue Systems 2 in April 2007.

- 1. The Training Division and the Urban Search & Rescue Team will deliver a pilot Rescue Systems 2 class for Stockton Fire and outside agencies at the newly certified site by June 2008.
- 2. The Water Rescue Team will deliver a Hull Search class to support Shipping Commerce by May 2008.
- 3. The Hazardous Materials Team will state-certify Company 2 as a State hazmat training site by June 2008.
- 4. The Hazardous Materials Team will train four more Hazmat Technicians, two more Hazmat Specialists, four state-certified Assistant Safety Officers and three state-certified Incident Commanders by June 2008.

FIRE HYDRANT DIVISION

Hydrant Division: 010-2632

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$50,967	\$57,244	\$40,166	\$-17,078	-30%
Other Services	\$136,697	\$91,689	\$117,472	\$25,783	28%
Materials and Supplies	\$52,999	\$38,500	\$39,500	\$1,000	3%
Other Expenses	\$-42,274	\$-23,900	\$-23,900	\$0	0%
TOTAL BUDGET	\$198,389	\$163,533	\$173,238	\$9,705	6%
POSITION ALLOCATION	1	1	2		

Purpose

The function of Fire Prevention Hydrant Division is to inspect underground water systems, place hydrants in newly developed areas, and to maintain the current hydrant systems. The City's hydrant system is maintained at the highest level for firefighting readiness.

Recent Accomplishments

• The Senior Hydrant Worker was successfully trained in underground plan checks in September 2006 and now performs all plan checks for all underground plans in the City.

- 1. Repair 800 recalled fire hydrant stems by May 2008.
- 2. Adopt amendments to the 2006 International Building and Fire Codes by June 2008.

FIRE TRAINING

Training: 010-2650

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$673,018	\$594,101	\$626,487	\$32,386	5%
Other Services	\$106,312	\$108,056	\$158,934	\$50,878	47%
Materials and Supplies	\$24,404	\$23,920	\$25,600	\$1,680	7%
Other Expenses	\$27,709	\$33,325	\$68,310	\$34,985	105%
TOTAL BUDGET	\$831,443	\$759,402	\$879,331	\$119,929	16%
POSITION ALLOCATION	3	3	3		

Purpose

The Training Division is responsible for developing and coordinating all training activities for the Department. These include in-service, recruit academy, special operations, and State mandates. The Division also purchases and distributes all safety and firefighting equipment.

Recent Accomplishments

- Trained department in formal Rapid Intervention Crew techniques and updated policy to reflect new operations completed March 2007.
- Completed two recruit academies March 2007.
- Provided standardized Driver's training for all emergency vehicle operators June 2007.
- Completed preparation of training site at Company No. 2 so staff can train for hazardous materials, urban rescue, and firefighting responses. These objectives were accomplished January 2007.
- Roof ventilation and hazmat props were completed in December 2006. They have been in use during the current recruit academy.

- 1. Provide State Fire Marshal certified training classes in Driver/Operator 1A and 1B by December 2007.
- 2. Completion of new classroom construction project by June 2008.
- 3. Apply for State Fire Marshal certification of training facility located at Company 2, 110 West Sonora Street, for hazmat and heavy rescue training by June 2008.

FIRE TELECOMMUNICATIONS

Telecommunications: 010-2660

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$0	\$0	\$502,955	\$502,955	-100%
Other Services	\$262,496	\$0	\$713,282	\$713,282	-100%
TOTAL BUDGET	\$262,496	\$0	\$1,216,237	\$1,216,237	-100%
POSITION ALLOCATION	0	0	0		

Purpose

Receive and dispatch calls for service from citizens, businesses and other government agencies. Requests are of an emergency nature for fire and medical responses, or non-emergency nature relating to public utility service. This budget uses General Fund monies to pay for dispatch costs not afforded from the 9-1-1 fee and contract payments.

Recent Accomplishments

- A reduction in staffing occurred during the fiscal year. Due to providing ambulance dispatch and fire dispatch to a reduced number of agencies within the County, the staffing of the Fire Dispatch Center has been reduced by 10% (two positions) but the same level of fire dispatch has been maintained for Stockton and some of the largest cities in San Joaquin County.
- Purchased and trained staff on the new Emergency Medical Dispatch system which was completed in December 2006 to comply with San Joaquin County Emergency Medical Services Agency policies.
- Purchased and implemented new Windows-based Computer Aided Dispatch work stations in December 2006.

- 1. Implement Automatic Vehicle Locators by January 2008.
- 2. Purchase and implementation of new Call Recording System.
- 3. Upgrade and conversion of Fire Department radio system to digital by October 2007.

FIRE EMERGENCY COMMUNICATIONS

Emergency Communications: 042-2660

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$2,409,721	\$2,588,056	\$1,740,215	\$-847,841	-33%
Other Services	\$541,435	\$580,983	\$183,588	\$-397,395	-68%
Materials and Supplies	\$14,220	\$49,325	\$20,825	\$-28,500	-58%
Other Expenses	\$3,882	\$141,333	\$8,220	\$-133,113	-94%
TOTAL BUDGET	\$2,969,258	\$3,359,697	\$1,952,848	\$-1,406,849	-42%
POSITION ALLOCATION	22	22	20		

Mission Statement

The Emergency Communications Division's purpose is to receive and appropriately dispatch calls for service from citizens, businesses, and other government agencies. The division maintains 24-hour emergency communications. Funding for this budget comes from the 9-1-1 fees and payments for contracted services.

Major Budget Changes 042-2660

- (\$200,000): Decrease from elimination of two Telecommunicator positions as a result of providing service to fewer agencies.
- (\$505,000): Decrease due to salary shifted to the General Fund to balance the budget with the reduced dispatch fee revenue.
- (\$711,000): Decrease due to the shift of equipment rental costs to the General Fund in order to balance the budget with reduced dispatch fee revenue.
- (\$28,000): Decrease due to a reduction in estimated needs for one-time computer software items and equipment items.
- (\$133,000): Decrease due to the elimination of the budget for the Indirect Cost Allocation charge to this fund.
- Summary: A total of \$1.2 million shifted to the General Fund in order to balance this Fund within the reduced dispatch contract fee revenue level.

Purpose

The Emergency Communication Fund was established to financially consolidate the dispatching services of the City's Police and Fire Departments. The fund finances the 24-hour a day receipt of 9-1-1 calls and other emergency services calls; the dispatch of police and firefighting services; and the equipping of emergency vehicles with radio systems.

Recent Accomplishments

- A reduction in staffing occurred during the fiscal year. Due to providing ambulance dispatch and fire dispatch to a reduced number of agencies within the County, the staffing of the Fire Dispatch Center has been reduced by 10% (two positions) but the same level of fire dispatch has been maintained for Stockton and some of the largest cities in San Joaquin County.
- Purchased and trained staff on the new Emergency Medical Dispatch system which was completed in December 2006 to comply with San Joaquin County Emergency Medical Services Agency policies.
- Purchased and implemented new Computer Aided Dispatch work stations in December 2006.

FIRE EMERGENCY COMMUNICATIONS

- 1. Implement Automatic Vehicle Locators by January 2008.
- 2. Upgrade and convert Stockton Fire Department radio system to digital by October 2007.



City Centre Cineplex

FIRE EMERGENCY MEDICAL TRANSPORT

Emergency Medical Transport: 043-2670

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$3,411,602	\$0	\$0	\$0	-100%
Other Services	\$1,219,871	\$0	\$0	\$0	-100%
Materials and Supplies	\$206,787	\$0	\$0	\$0	-100%
Other Expenses	\$13,516	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$4,851,776	\$0	\$0	\$0	-100%
POSITION ALLOCATION The EMT division and associated positions were	38 re discontinued at the end of	0 f April 2006.	0		

Major Budget Changes 043-2670

There were no major budget changes.

Purpose

The City is no longer providing emergency medical transport (ambulance) services. The division and associated positions were discontinued at the end of April 2006. The fund is still receiving payments for services rendered before that time and paying for cost associated with unsettled legal matters.

Recent Accomplishments

No Recent Accomplishments to Report.

Goals

There are no goals stated.

FIRE FIRE PREVENTION

Fire Prevention: 048-2631

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,611,981	\$1,913,375	\$2,029,481	\$116,106	6%
Other Services	\$204,640	\$191,968	\$296,764	\$104,796	55%
Materials and Supplies	\$31,800	\$18,400	\$35,826	\$17,426	95%
Other Expenses	\$135,311	\$65,215	\$80,204	\$14,989	23%
TOTAL BUDGET	\$1,983,732	\$2,188,958	\$2,442,275	\$253,317	12%
POSITION ALLOCATION	10	10	10		

Mission Statement

To prevent fires and fire related injuries through enforcement and education.

Major Budget Changes 048-2631

• \$255,000: Increase due to three new positions - Hydrant Worker, Public Education Specialist, and Secretary.

Purpose

Fire Prevention inspects various operations and buildings for California Fire Code compliance and life safety, performs public fire safety education, investigates arson, manages a weed abatement program, and approves construction plans for all fire alarm and fire extinguishing systems built in the City.

Recent Accomplishments

- Trained one Deputy Fire Marshal to the classification of State Fire Marshal Prevention Officer I and another to the classification of State Fire Marshal Prevention Officer II completed June 2007.
- Contracted with a qualified contractor to perform fire system plan reviews in December 2006.
- Streamlined False Alarm billing processes.
- Revised inspection scheduling process to handle inspection assignments more efficiently.
- Implemented new Juvenile Fire Setter Intervention Program which provides counseling to juveniles in order to prevent repeat arson behaviors.
- The Arson Investigator captain completed investigative locksmith training and applied those techniques to enhance arson/insurance fraud investigations.
- Designed and implemented a team approach to arson investigation. This team approach allows the Fire Department arson investigation coverage when the Arson Investigator Captain is unavailable.

- 1. Continue smoke detector installation program throughout the community with a goal of 550 installations in FY 2007-08.
- 2. Establish a Senior and Elder Care Home Fire Safety Education Program by June 2008.
- 3. Arson Captain to become a Certified Forensic Locksmith by March 2008.

FIRE MEASURE W

Measure W: 081-2636

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$3,341,908	\$4,335,553	\$4,502,061	\$166,508	4%
Other Services	\$128,056	\$190,331	\$321,321	\$130,990	69%
Materials and Supplies	\$14,130	\$20,000	\$0	\$-20,000	-100%
TOTAL BUDGET	\$3,484,094	\$4,545,884	\$4,823,382	\$277,498	6%
POSITION ALLOCATION	19	27	28		

Mission Statement

Provide increased Police and Fire protection services in the City of Stockton using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

Major Budget Changes 081-2636

• \$162,298: Increased due to adding one firefighter position to assist in training, consistent with Measure W Five Year Expenditure Plan.

Purpose

Provide increased fire protection in the City of Stockton using proceeds of the one-quarter percent sales tax approved by the voters in November 2004.

Recent Accomplishments

• As of June 2007, the Fire Department has funded 27 new firefighting positions with Measure W.

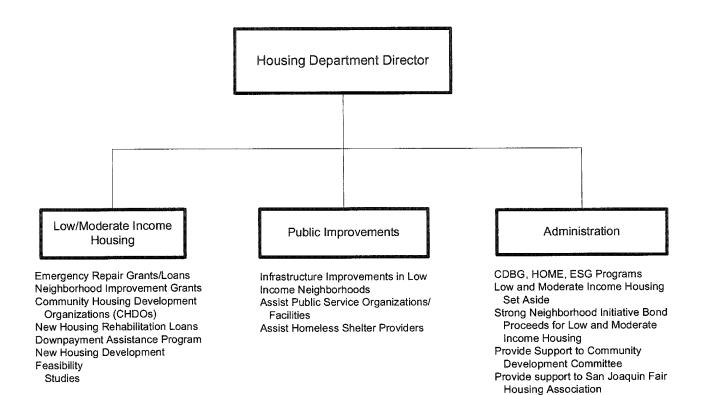
Goals

1. Hire a firefighter and assign to the Training Division to assist with in-house training and education programs for the Department.



CITY OF STOCKTON





HOUSING

Housing: 052-8100

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$2,293,735	\$2,143,852	\$2,068,585	\$-75,267	-4%
Other Services	\$7,236,058	\$11,381,970	\$4,927,541	\$-6,454,429	-57%
Materials and Supplies	\$27,013	\$51,488	\$69,920	\$18,432	36%
Other Expenses	\$1,723,548	\$2,345,263	\$3,265,408	\$920,145	39%
Capital Outlay	\$258,773	\$875,000	\$0	\$-875,000	-100%
TOTAL BUDGET	\$11,539,127	\$16,797,573	\$10,331,454	\$-6,466,119	-38%
POSITION ALLOCATION	9	14	14		

Mission Statement

The mission of the Housing Department is to facilitate the production and preservation of affordable and workforce housing, assist in the development of a suitable living environment, and to expand economic opportunities for low and moderate income persons.

Major Budget Changes 052-8100

- Reorganization of the Office of Economic Development to consist of three separate departments for Economic Development, Housing, and Redevelopment.
- (\$12,641): Decrease due to Congress approving a slight decrease in HOME Program funds and a slight increase in Community Dev. Block Grant (CDBG).
- \$1,048,000: Increase due to Section 108 debt service, a CDBG obligation, to start the repayment on the 2003 loan
- Redevelopment Low and Moderate Income Housing Set-Aside revenue increased by more than 30 percent over FY 2006-07 estimates.

Purpose

The Housing Department functions as a program and service delivery unit in an effort to address the Department's mission. Housing Department goals are accomplished through the planning and implementation of several State and Federal grant and bond funded housing programs and through the Redevelopment Agency Low and Moderate Income Housing funds.

Recent Accomplishments

- Completed construction of the 40-unit Winslow Village Apartments for low-income developmentally disabled persons in Fall 2006, and all units are occupied.
- Completed reconstruction of the CDBG funded Edna Gleason Park project in Fall 2006. The park is an integral part of a six-block master plan revitalization effort in the Gleason Park Neighborhood.
- Completed feasibility studies on four affordable multi-family apartment complexes.
- Completed a combined total of 58 Down Payment Assistance and Housing Assistance (rehabilitation, reconstruction, emergency repair) projects.
- Started construction on the 21-unit Marquis Place Apartments in Spring 2007, which will complete neighborhood revitalization efforts in the Carrington Circle area that began in 1999.

HOUSING

- Provided \$17.8M in Strong Neighborhoods Initiative funds to non-profit developers to acquire the Kentfield and Park Monterey Apartments, the Mariposa Road Property, and to build the Wysteria Apartments. Over 320 affordable housing units will ultimately result from these projects.
- Assisted Service First of Northern California to re-open the warm-water therapy pool for disabled persons in the former Easter Seals building, and complete renovations of the entire building, which will provide life-skills training for developmentally disabled persons.

- 1. Begin rehabilitation of the 90-unit Kentfield Apartments and the 46-unit Park Monterey Apartments by December 2007.
- 2. Begin construction of the 95-unit Mercy Apartment project and the 16-unit Vintage Townhome project in the Gleason Park Neighborhood by late Summer 2007.
- 3. Complete construction of the 70-unit Villa Montecito Apartments by Fall 2007.
- 4. Complete 10 affordable Housing Assistance and Down Payment Assistance projects and 38 Emergency Repair, Neighborhood Improvement, and Senior Grant projects by June 2008.



Housing Construction

HOUSING COMMUNITY DEVELOPMENT BLOCK GRANT

TOTAL GRANT BUDGET (1) - FUNDS 052, 054, 062

\$6,880,510

COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS

The City of Stockton receives an annual allocation of Community Development Block Grant (CDBG) Funds from the U.S. Department of Housing and Urban Development (HUD). HUD requires that CDBG funds be used in pursuing the following national objectives: (1) Provide benefits to low and moderate income persons; (2) Eliminate slums and blight, or; (3) Meet an urgent community need.

Within the framework of the national objectives, the City of Stockton has also established broad local community development objectives, which are intended to benefit low and moderate income households. These local objectives are: (1) Housing and neighborhood preservation including new housing opportunities; (2) Economic development through job retention and job creation activities; (3) Public facilities and improvements; (4) Elimination of blight and blighting elements; and (5) Special programs offering significant community benefit.

BUDGET HIGHLIGHTS

For the FY 2007-08 program year, Stockton will receive an entitlement grant of \$4,305,270 and estimates program income of \$650,534 and Revolving Loan income of \$550,000. The City projects that \$1,374,706 will carryover from FY 2006-07, all of which will be reallocated to new projects. Total revenue for FY 2007-08 is estimated at \$6,880,510.

1. Housing and Neighborhood Revitalization

\$1,863,396

Provides funding for zero or low-interest loans and grants to eligible low-income families for rehabilitation of substandard single family homes. The Neighborhood Improvement and Emergency Repair programs encourage citizens to improve their houses and the appearance of their neighborhoods. It also provides for the acquisition, construction, and/or rehabilitation of low-income multi-family housing projects. Other activities related to housing and neighborhood preservation will also be undertaken with these funds including planning activities and loan foreclosure activities.

Housing & Economic Development Program Operation	\$608,028
Emergency Repair Fund	125,000
Neighborhood Improvement Funds	125,000
Housing Loan Pool	1,005,368
Total Housing and Neighborhood Revitalization	

2. Economic Development Program

\$391,451

Provides assistance to property owners in making exterior, cosmetic improvements (e.g. painting, awnings, new doors and windows) to commercial property located in Downtown Stockton.

Facade Loan/Emergency Grant/Rehabilitation Loan Pool......\$391,451

For budgeting purposes, the 052, 054, and 062 funds are all part of the Community Development Block Program and are considered one budgeting unit.

HOUSING COMMUNITY DEVELOPMENT BLOCK GRANT

3. Code Enforcement/Environmental Assistance

\$881,633

Proactive Code Enforcement Program focused on designated revitalization efforts in target CDBG and Safe Neighborhood Project areas.

4. Administration \$880,237

General Administration costs associated with the overall CDBG program.

5. Special Activities by Sub-Recipients

\$320,000

Agencies provide emergency food and shelter, special services, and job creation.

7. Cold Weather Shelter

\$20,000

Additional emergency shelter is provided during the winter months.

8. Section 108 Loans

\$2,523,793

Repay Section 108 HUD Loans for various Downtown redevelopment projects.

HOUSING COMMUNITY DEVELOPMENT BLOCK GRANT

	FY 2006-07	FY 2007-08	
TOTAL ALLOCATIONS FOR FY 2007-08	Total Allocation	Total Allocation	Difference
SOURCES OF FUNDS			
Beginning Balance*	\$2,150,373	\$1,374,706	(\$775,667)
New Entitlement	\$4,304,884	\$4,305,270	\$386
Program Income	\$365,534	\$650,534	\$285,000
Revolving Loan	\$550,000	\$550,000	\$0
Total Sources	\$7,370,791	\$6,880,510	(\$490,281)
USES OF FUNDS			
Administrative Support			
General Administration/Oversight (8120)	\$844,762	\$880,237	\$35,475
Program Delivery Costs			
Code Enforcement/Environmental Assistance (8121)	\$997,602	\$881,633	(\$115,969)
Housing & Econ Dev Program Operation (8124)	\$1,168,499	\$608,028	(\$560,471)
Technical Assistance	\$50,000	\$0	(\$50,000)
Housing and Neighborhood Revitalization			
Emergency Repair Fund	\$530,406	\$125,000	(\$405,406)
Neighborhood Improvement Funds (e.g. ACT Area)	\$221,000	\$125,000	(\$96,000)
Property Acquisition/Foreclosure	\$50,000	\$0	(\$50,000)
Housing Loan Pool	\$996,707	\$1,005,368	\$8,661
Sub-Recipient Assistance	\$310,000	\$320,000	\$10,000
Cold Weather Shelter	\$25,000	\$20,000	(\$5,000)
Economic Development Program			
Facade/Emergency Grant/Rehab Loan & Incentive			
Programs	\$488,633	\$391,451	(\$97,182)
Debt Service Section 108 Loan Repayment	\$1,475,682	\$2,523,793	\$1,048,111
Capital Improvement Program	\$212,500	\$0	(\$212,500)
Total Uses	\$7,370,791	\$6,880,510	(\$490,281)

^{*} Beginning Balance is an estimate. Actual beginning balance will be determined as of June 30, 2007.

HOUSING EMERGENCY SHELTER GRANT PROGRAM

TOTAL GRANT BUDGET - FUND 057

\$185,660

EMERGENCY SHELTER GRANT FUNDS

In 1987, the Stewart B. McKinney Homeless Assistance Act was enacted providing federal assistance for the homeless through several programs. The Emergency Shelter Grants (ESG) Program was the first of the programs funded; and as a designated CDBG entitlement city, Stockton receives a formula allocation of Emergency Shelter Grant funds each year.

BUDGET HIGHLIGHTS

The Emergency Shelter Grant funds may be used for the rehabilitation or conversion of buildings for use as emergency shelter for the homeless, for the payment of certain operating and social service expenses in connection with emergency shelter for the homeless, as well as for homeless prevention activities.

For FY 2007-08, Stockton will receive an allocation of \$185,660 for this program from the Department of Housing and Urban Development. Any prior year funds remaining at the beginning of FY 2007-08 will continue to be spent by the organization awarded the funds. The new ESG allocation has been distributed by the City Council as follows:

Stockton Shelter for the Homeless	\$59,480
Gospel Rescue Mission	21,666
St. Mary's Interfaith Dining Room	46,016
Haven of Peace	19,666
Center for Positive Prevention Alternatives	14,166
Women's Center of San Joaquin County	24,666
Total ESG Awards	

HOUSING HOME INVESTMENT PARTNERSHIP GRANT

TOTAL GRANT BUDGET (1) - FUNDS 058, 059

\$3,265,284

HOME INVESTMENT PARTNERSHIP GRANT FUNDS

The HOME Program Grant is funded from the National Affordable Housing Act of 1990 and its provision for the HOME Investment Partnerships. This act provides for participating jurisdictions to tailor housing strategies to meet local needs. Stockton's Consolidated Planning Document including its five-year strategy and the FY 2007-08 One-Year Action Plan illustrate Stockton's plan for this grant.

BUDGET HIGHLIGHTS

Using HOME funds, the City can achieve its housing goals by targeting funds to specific areas or housing types (i.e., large or small family, elderly or special needs). Prioritizing the use of these funds based on the community's needs will produce the greatest impact to the housing stock. The funds will be used to leverage state and private funding to acquire and rehabilitate and/or construct the housing units. Depending on the particular project, funding and long-term affordability goals, these activities will be carried out by private for-profit developers and non-profit Community Housing Development Organizations (CHDO's).

For the FY 2007-08 program year, Stockton will receive an entitlement grant of \$2,098,587, FY 2007-08 American Dream Down-payment Initiative (ADDI) allocations totaling \$29,697, approximately \$987,000 in Program Income, and \$150,000 in Recaptured Funds for a total HOME budget of \$3,265,284. In FY 2006-07 there was such a high demand for all of the City's housing programs, that all prior year funds have been committed to various rehabilitation and down payment assistance activities as well as housing development projects. There will be no available fund balance in the HOME Program going into FY 2007-08.

The FY 2007-08 allocation of \$3,265,284 is distributed as follows:

General Administration/Oversight	\$293,156
Program Delivery Costs	511,393
CHDO Set-Aside Loan Pool (includes 15% set-aside)	314,789
American Dream Down Payment Program	29,697
Housing Rehab/Construction Programs	<u>2,116,249</u>
Total HOME	\$3,265,284

City of Stockton 137 Annual Budget FY 2007-08

⁽¹⁾ For budgeting purposes, the 058 and 059 funds are all part of the HOME Program Grant and are considered one budgeting unit.



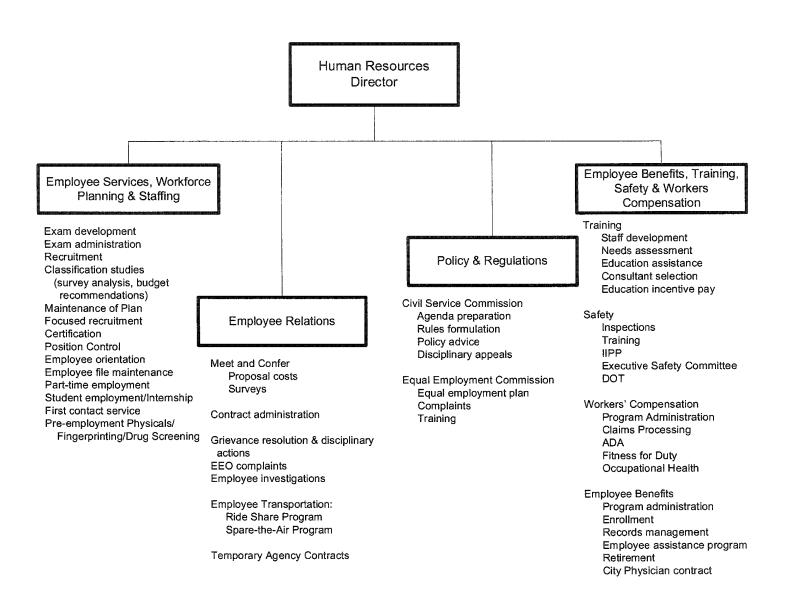
New Housing



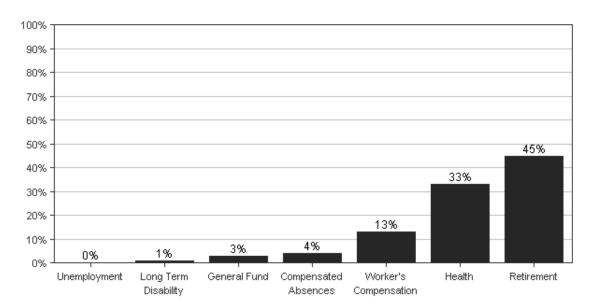
CITY OF STOCKTON



HUMAN RESOURCES



	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
General Fund	\$1,713,391	\$2,061,645	\$2,488,858	\$427,213	21%
Long Term Disability	\$1,120,355	\$2,512,141	\$1,230,000	\$-1,282,141	-51%
Retirement	\$35,435,603	\$39,816,014	\$38,000,000	\$-1,816,014	-5%
Compensated Absences	\$1,757,676	\$7,228,016	\$3,500,000	\$-3,728,016	-52%
Health	\$26,902,889	\$27,023,476	\$27,357,889	\$334,413	1%
Unemployment	\$194,687	\$318,050	\$316,000	\$-2,050	-1%
Worker's Compensation	\$9,504,807	\$28,867,211	\$10,636,562	\$-18,230,649	-63%
TOTAL BUDGET	\$76,629,408	\$107,826,553	\$83,529,309	\$-24,297,244	-23%
POSITION ALLOCATION	22	23	27		



Mission Statement

Utilize strategic vision and leadership in providing quality and innovative customer-driven support, organizational goals, and to create a positive work environment.

Units Managed by Department

Human Resources General Fund

• Workforce Planning

• Employee Relations

Work Comp Health

Unemployment

Long Term Disability

Retirement

Compensated Absences

HUMAN RESOURCES

GENERAL FUND SUMMARY: 010-1600

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,085,798	\$1,230,599	\$1,609,597	\$378,998	31%
Other Services	\$449,226	\$574,397	\$634,609	\$60,212	10%
Materials and Supplies	\$66,635	\$93,653	\$74,746	\$-18,907	-20%
Other Expenses	\$111,732	\$162,996	\$169,906	\$6,910	4%
TOTAL BUDGET	\$1,713,391	\$2,061,645	\$2,488,858	\$427,213	21%
POSITION ALLOCATION	16	16	20		

Major Budget Changes 010-1600

- \$284,400: Increase due to additional staff and supplies needed to enhanced public safety recruiting.
- Introduction of the Retiree Medical Trust Concept; abandoning the defined benefit in favor of a defined contribution approach.



Pixie Woods

HUMAN RESOURCES WORKFORCE PLANNING

Workforce Planning: 010-1610

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$651,285	\$823,876	\$1,165,626	\$341,750	41%
Other Services	\$324,408	\$404,484	\$484,655	\$80,171	20%
Materials and Supplies	\$18,806	\$21,899	\$24,246	\$2,347	11%
Other Expenses	\$7,157	\$12,996	\$17,700	\$4,704	36%
TOTAL BUDGET	\$1,001,656	\$1,263,255	\$1,692,227	\$428,972	34%
POSITION ALLOCATION	8	9	12		

Purpose

Workforce Planning works to attract, employ, and retain a skilled and diverse workforce for the City of Stockton. Works with City Departments to provide equal opportunity employment.

Recent Accomplishments

- Established a dedicated public safety recruiter to assist in diversifying the Fire Department and to recruit and hire more Police Officers to address the rising rate of crime in the Stockton community.
- Refined the Police Officer Recruit and of the Police Officer Trainee recruitment processes to engage and hire candidates faster.
- Streamlined examination processes to reduce the time from allocation to establishment of an eligible list by designating difficult to recruit classifications as open/continuous recruitment and by conducting unassembled examinations.
- Provided e-mail examination scores to candidates offering immediate notification to our customers.
- Introduced Subject Matter Experts to on-line application review to reduce time for processing applicants.
- Developed an on-line employment application for part-time job-seekers.

- 1. Further refine and implement process improvements to reduce time to hire and utilize technology to enhance applicant/agency relationships such as: kiosks, video teleconferencing, and on-line employee orientation.
- 2. Begin to explore the City wide classification and compensation study with goals to identify workforce and succession planning needs.
- 3. Develop partnerships with schools, residents, and community groups to provide education about potential careers and the benefits of working within City government.
- 4. Implement a competitive internship program where, upon successful completion of graduation from college or a particular training curriculum, student interns commit to full-time City employment.

HUMAN RESOURCES EMPLOYEE RELATIONS

Employee Relations: 010-1620

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$434,513	\$406,723	\$443,971	\$37,248	9%
Other Services	\$124,818	\$169,913	\$149,954	\$-19,959	-12%
Materials and Supplies	\$47,829	\$71,754	\$50,500	\$-21,254	-30%
Other Expenses	\$104,575	\$150,000	\$152,206	\$2,206	1%
TOTAL BUDGET	\$711,735	\$798,390	\$796,631	\$-1,759	0%
POSITION ALLOCATION	8	7	8		

Purpose

The purpose of Employee Relations is to administer policies, procedures, and labor agreements that support and promote workplace diversity, fairness, and equality for City employees.

Recent Accomplishments

- Developed and recommended the City's negotiation positions for extended collective bargaining agreements through June 30, 2010 with four Safety groups (Fire Unit, Fire Management, Police Unit, and Police Management).
- Complete negotiations for a successor collective bargaining agreement with Operating Local Engineers' Local No. 3.
- Obtained employee contribution toward the cost of the City's medical insurance premium from Police Unit and Police Management; and obtained agreement to participate in and contribute to a Retiree Medical Trust Fund for Retiree Medical Insurance, once established, adopted and approved by Stockton City Council.

- 1. Complete revision to City's Disciplinary Policy and provide training on policy to supervisors and managers by June 2008.
- 2. Implement Retiree Medical Trust as negotiated with the Stockton Police Officers' Association effective July 1, 2007, including multiple employer provision per Government Accounting Standards.

HUMAN RESOURCES WORKER'S COMPENSATION

Worker's Compensation: 551-5600

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,342,514	\$1,789,666	\$1,736,991	\$-52,675	-3%
Other Services	\$1,176,356	\$1,706,409	\$1,762,630	\$56,221	3%
Materials and Supplies	\$9,468	\$25,836	\$20,836	\$-5,000	-19%
Other Expenses	\$6,976,469	\$25,345,300	\$7,116,105	\$-18,229,195	-72%
TOTAL BUDGET	\$9,504,807	\$28,867,211	\$10,636,562	\$-18,230,649	-63%
POSITION ALLOCATION	4	4	4		

Mission Statement

The mission of the Workers' Compensation/Safety Program is to actively pursue accident prevention and reduction, care for injured employees, improve employee performance and morale through an interactive, involved, and positively focused program.

Major Budget Changes 551-5600

• Other Expense category is reduced by 72% as the result of budgeting for the projected annual claims expenses as opposed to all funded future expenses.

Purpose

The department is responsible for monitoring the Citywide Injury/Illness Prevention Program; studying injury trends; identifying areas of risk and developing ideas for reducing injuries; conducting departmental safety audits and training. The fund also closely monitors the third-party administration for effective claims management.

Recent Accomplishments

- Achieved continued cost savings due to changes in Workers' Compensation legislation.
- Provided California Occupational Safety and Health (OSHA) compliance training for all Executive Safety Committee members.
- Re-evaluated and upgraded several department safety programs through the Executive Safety Committee.

- 1. Develop a workers' compensation accident reduction initiative for all departments.
- 2. Coordinate safety and workers' compensation activities with new Risk Management activities to avoid redundancy and optimize resources focused on accident prevention and claims cost reduction.

HUMAN RESOURCES HEALTH

TT 14	1	552-5500	١.
Healt	n·	22/-22111	
ricaii	ш.	<i>334</i> -3300	,

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$480,318	\$788,931	\$695,970	\$-92,961	-12%
Other Services	\$26,418,530	\$25,819,767	\$26,640,754	\$820,987	3%
Materials and Supplies	\$2,167	\$8,600	\$13,000	\$4,400	51%
Other Expenses	\$1,874	\$406,178	\$8,165	\$-398,013	-98%
TOTAL BUDGET	\$26,902,889	\$27,023,476	\$27,357,889	\$334,413	1%
POSITION ALLOCATION	2	3	3		

Mission Statement

The Health Benefits Division provides a comprehensive health benefits package in a cost-effective manner to active employees, retirees, and their eligible dependents, and also to assist participants with enrollment, problem resolution, and accurate payments.

Major Budget Changes 552-5500

• (\$500,000): Decrease due to Medicare Prescription Drug Program reimbursing the City for past Medicare eligible claims.

Purpose

The Benefits Division assists employees, retirees, and their dependents with the enrollment process and resolution of problems with their benefits.

Recent Accomplishments

- To ensure health insurance premiums are paid to the City in a timely manner, partnered with the Administrative Services Department to implement a billing system for the receipt of separated employees, retirees, and eligible dependents medical premiums.
- A new medical advice service, Medcall was introduced. This service allows access to a registered nurse (RN) 24-hours a day. This service includes access to an extensive medical audio library. The service was made available to employees, retirees, and dependents covered under the City's medical plan.
- A review was conducted of the City's Health Plan Document and as a result, an updated Plan Document will be recommended for implementation by the City Council. The recommendations reflect current standards in the health-care industry, including techniques for treatments, prevention, and regulatory compliance.
- Through the Medicare Part D Program, the Human Resources Department applied for and was approved by the Federal Government for Medicare drug subsidy reimbursement.
- A Health, Benefits, and Education Fair was conducted. The fair was a huge success. During the event, employees were able to meet with over 50 vendors regarding health, financial, and educational programs.
- To provide a process for health claim disputes, established an Appeals Committee comprised of a physician, community members, and benefits staff, which allows the hearing of member health claim appeals.
- Implemented a new Pharmacy Benefits Manager to achieve savings on prescription claims and administrative costs. This change also provided an expansion of the pharmacy network to better serve employees, retirees, and their dependents.

HUMAN RESOURCES HEALTH

- 1. Establish a Health and Wellness Committee to look for ways to reduce health care costs and while maintaining a comprehensive health program for our employees/retirees with a major focus on prevention.
- 2. Implement of Human Resources Information Software program to streamline processes that are currently being done manually by staff and benefit participants.



Stewart-Eberhardt building

HUMAN RESOURCES UNEMPLOYMENT

Unemployment: 556-5820

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Other Services	\$194,687	\$318,050	\$316,000	\$-2,050	-1%
TOTAL BUDGET	\$194,687	\$318,050	\$316,000	\$-2,050	-1%
POSITION ALLOCATION	0	0	0		

Mission Statement

The Unemployment Fund provides unemployment benefits to former City of Stockton employees. Benefits are paid by the State of California that are then reimbursed by the City.

Major Budget Changes 556-5820

• Budgeted expenditures are declining due to declining claims experience that is expected to continue into the FY 2007-08.

Purpose

To provide resources and funding to pay and administer unemployment claims in compliance with State law.

Recent Accomplishments

• An increase in the unemployment benefit rate charged to payroll along with reduced claims costs have resulted in the recovery of the Unemployment Fund from a deficit position at the beginning of FY 2006-07, to a positive fund balance at the end of FY 2006-07.

Goals

1. Incorporate unemployment record keeping training for new supervisors as part of an existing class within the Citywide Supervisors Certificate Program to ensure compliance with State regulations.

HUMAN RESOURCES LONG TERM DISABILITY

Long Term Disability: 557-5900

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Other Services	\$1,120,355	\$1,200,000	\$1,230,000	\$30,000	3%
Other Expenses	\$0	\$1,312,141	\$0	\$-1,312,141	-100%
TOTAL BUDGET	\$1,120,355	\$2,512,141	\$1,230,000	\$-1,282,141	-51%
POSITION ALLOCATION	0	0	0		

Mission Statement

The Long-Term Disability, Life Insurance, and Accidental Death & Dismemberment benefit are part of a comprehensive benefit package for City employees and their surviving family members. These benefits can provide salary continuation for employees who are off work for an extended period of time or provide a defined financial benefit to family members in case of an employee's death.

Major Budget Changes 557-5900

- (\$52,000): Decrease due to favorable claims experience, life insurance premiums will be reduced by 10% for a 2-year period.
- (\$500,000): Decrease due to a transfer of funds to cover a beginning fund deficit in the Fleet Internal Service Fund 501.
- (\$75,000): Decrease due to a transfer of funds to cover a beginning fund deficit in the Duplication Internal Service Fund 508.
- The Other Expense category is reduced 100% as the result of budgeting only for projected annual expense as opposed to all funded future expenses.

Purpose

The purpose of this benefit is to provide long term disability, life insurance, and accidental death and dismemberment insurance benefits to eligible City of Stockton employees.

Recent Accomplishments

• Through our renewal process, the City was able to add a world-wide medical assistance service benefit at no additional premium cost and without an enrollment process. This benefit will be automatically available to all employees covered under the life insurance plan.

Goals

1. Pursue additional potential premium cost savings alternatives that maintain the current benefit levels for the City of Stockton employees.

HUMAN RESOURCES RETIREMENT

Retirement : 561-5950

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$154,894	\$162,266	\$170,470	\$8,204	5%
Other Services	\$2,818	\$3,098	\$3,423	\$325	10%
Other Expenses	\$35,277,891	\$39,650,650	\$37,826,107	\$-1,824,543	-5%
TOTAL BUDGET	\$35,435,603	\$39,816,014	\$38,000,000	\$-1,816,014	-5%
POSITION ALLOCATION	0	0	0		

Mission Statement

The Retirement Fund provides resources to make retirement contributions to the California Public Employees Retirement System and debt service payments on pension obligation bonds on behalf of eligible City of Stockton employees.

Major Budget Changes 561-5950

• In FY 2007-08 a portion of Other Expense category costs will be shifted from pension contribution costs to debt service costs.

Purpose

To administer pension benefit processes for City of Stockton employees, retirees, and their dependents. To accumulate funding to make periodic pension benefit contributions to California Public Employees Retirement System and to make debt service payments on outstanding pension obligation bonds.

Recent Accomplishments

• In April of 2007 the Administrative Services Department successfully completed the sale of \$125 million in pension obligation bonds to begin reducing the City's unfunded pension liability and to reduce the annual pension contributions to PERS.

Goals

1. Monitor and report on the annual cost savings from issuing the pension obligation bonds.

Annual Budget FY 2007-08

HUMAN RESOURCES COMPENSATED ABSENCES

Compensated Absences: 562-5960

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,757,676	\$3,700,000	\$3,500,000	\$-200,000	-5%
Other Expenses	\$0	\$3,528,016	\$0	\$-3,528,016	-100%
TOTAL BUDGET	\$1,757,676	\$7,228,016	\$3,500,000	\$-3,728,016	-52%
POSITION ALLOCATION	0	0	0		

Mission Statement

The mission of the Compensated Absences fund is to accumulate funds to make payment to eligible City of Stockton employees, in accordance with their labor agreements, for unused leave balances when they retire or separate from City employment.

Major Budget Changes 562-5960

- The compensated absence rate charged to payroll has been reduced from 3.8% to 3.33% for 2007-08, reflecting reduced separation payout experience.
- The Employee Services budget category has been reduced for 2007-08 to reflect lower separation payout expense experience and projections.
- The Other Expense category is eliminated as the result of budgeting for the projected annual separation cost as opposed to all funded future expenses.

Purpose

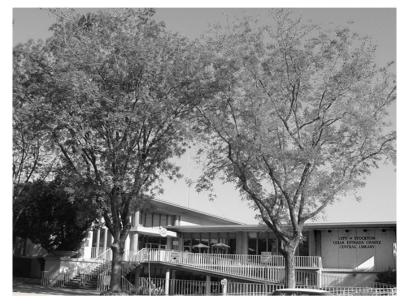
To administer and accumulate resources through periodic payroll system charges to fund future separation payments to eligible employees that retire or separate from City of Stockton employment in accordance with the provisions of negotiated labor agreements.

Recent Accomplishments

• Completed analysis to update the payroll charge rate that resulted in a 12.5% reduction in the compensated absences cost rate charged to payroll for FY 2007-08.

Goals

1. Continue to evaluate the compensated absence payroll charge rate to ensure sufficient resources are periodically collected and made available to fund the future separation pay liability as required by the City's labor agreements.



Cesar Chavez Library



CITY OF STOCKTON



LIBRARY SERVICES

Director of **Library Services** Library Services Administrative Services Direct, Control & Coordinate Library Operations Establish Library Operating Polices Fiscal Service: **Program Services** Neighborhood Services Prepare & control department budget Prepare & administer contracts Coordinate with outside agencies Plan, develop & coordinate system-Provide reference services & advise **Business Services:** wide Library & cultural programs Provide Technical & Clerical Collaborate with community partners Circulate books & Materials Shipping & Receiving Instruct the public in use of facility & to provide diverse programs System-wide Library delivery Develop programs to attract nonresources Personnel: traditional library users Develop library collection to meet Work with Human Resource to recruit, public needs hire, select & evaluate staff Provide Library & Community Plan & implement staff development & sponsored programs for all ages training Labor relations & workforce planning Capital Projects/facility Services: Liaison with facility staff for building & Community Outreach Readers Services landscape maintenance Security: Contract support for security, fire, & alarm Plan, develop & coordinate Technical Services: systems Preview, review, order & account systematic outreach schools Liaison with law enforcement & safety for new library materials Actively participate in community personnel Catalog, classify & process outreach events Implement Employee Safety Provide Mobile Library resources & materials for the collection Committee recommendations Maintain & update database of information to hard-to-reach materials customers Plan, develop, coordinate & support Access Services: literacy & ESL outreach programs Circulate materials & restore them to storage locations **Development Office** Operate the interlibrary loan service Maintain & Update the customer database Liaison to Library Support groups IT Services: Plans, develops, coordinates fund Review, order, receive & account for development plan all technological equipment Identifies & analyzes funding Maintain & Update the automated opportunities system Prepares & Organizes grant 49-99 Cooperative Provide help desk & equipment management activities support Library System Grant (JPA) Community Relations Provide staff support for System Advisory Board/Administrative Council Market Public Awareness Provide reference services to Develop & implement marketing & system members communications Deliver material to member Create & communicate brand, libraries image & key messages Organize special events & direct

LIBRARY SERVICES DEPARTMENT ORGANIZATION CHART

Volunteer Program

LIBRARY SERVICES

LIBRARY SERVICES SUMMARY: 041-3500

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$8,557,778	\$9,674,280	\$10,296,973	\$622,693	6%
Other Services	\$1,809,948	\$2,313,203	\$2,471,148	\$157,945	7%
Materials and Supplies	\$958,066	\$1,090,764	\$1,290,030	\$199,266	18%
Other Expenses	\$60,079	\$108,565	\$48,730	\$-59,835	-55%
TOTAL BUDGET	\$11,385,871	\$13,186,812	\$14,106,881	\$920,069	7%
POSITION ALLOCATION	109	109	109		

Mission Statement

The Stockton-San Joaquin County Public Library creates an environment for connecting people and ideas by providing residents of all ages with the resources to pursue their educational, civic, business, and personal interests.

Major Budget Changes 041-3500

- \$49,000: Increase due to revenue anticipated from E-Rate telecommunication credits. Funds received will be spent on Library equipment.
- \$32,000: Increase due to revenue from service contracts for use of the automated library catalog and enhanced library services to other cities.
- \$20,000: Increase due to revenue from proposed \$1/item restocking fee of for materials reserved by patrons but never picked up.
- (\$44,000): Decrease due to the reduction in the part-time salaries budget based on plans to fill more full-time staff positions.
- (\$59,835): Decrease due to reduction in mileage, travel, and training budgets that is reflected in Other Expenses.

LIBRARY SERVICES ADMINISTRATION

Administration: 041-3510

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,087,815	\$1,159,011	\$2,448,886	\$1,289,875	111%
Other Services	\$377,365	\$499,695	\$481,867	\$-17,828	-4%
Materials and Supplies	\$70,965	\$57,141	\$90,018	\$32,877	58%
Other Expenses	\$60,258	\$108,565	\$48,730	\$-59,835	-55%
TOTAL BUDGET	\$1,596,403	\$1,824,412	\$3,069,501	\$1,245,089	68%
POSITION ALLOCATION	8	8	19		

Purpose

Coordinates the Library's business operations including budget preparation, financial monitoring, contract management, purchasing, payroll, personnel, and delivery. Section will expand to include a Development Office to coordinate and implement a revenue generating plan; and a Community Relations Office for marketing of programs and services.

Recent Accomplishments

- Completed the Library Strategic Plan, a countywide needs assessment, using community forums, focus groups, and countywide surveys to determine library service priorities by June 2007.
- Completed the Library Facilities Master Plan, including a review of existing facilities, analysis of community use patterns, growth projections, future planned developments, and comparisons with similar library organizations. Facilities Master Plan recommendations to be finalized by Fall 2007.
- Hired a consultant to prepare a Marketing and Public Relations Plan in March 2007. The final report including analysis and recommendations will be completed in Fall 2007.
- Completed construction and opened new 11,000 square foot Ripon Branch Library in November 2006 and new joint-use Weston Ranch Branch Library in January 2007 along with the Manteca Unified School District.
- Minor Capital Improvement Projects: Allocated \$25,000 for construction of an enclosure to screen the Chavez Central Library garbage dumpster; allocated \$25,000 from fund balance for structural installation of wiring and electrical support for current and future computer technology needs at the Maya Angelou Branch Library.
- Major Capital Improvement Projects: Allocated \$384,000 from fund balance to replace severely deteriorating exterior structural support beams at Troke Branch Library; allocated \$747,480 from fund balance to purchase and install cooling tower for heating and air conditioning system at Chavez Central Library.

- 1. Integrate the Library Strategic Plan, Facilities Master Plan, and Marketing and Public Relations Plan into comprehensive priorities, reorganization, and budget reallocation by June 2008.
- 2. Initiate construction, scope of work, and contracts for identified major and minor Capital Improvement Projects by June 2008.
- 3. The Workforce Planning Committee will work closely with the Human Resources Department to address recruitment, retention, and succession planning.
- 4. Initiate and complete operating agreements with San Joaquin County Cities for library services by June 2008.

LIBRARY SERVICES PUBLIC SERVICES

Public Services: 041-3520

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$6,143,421	\$6,881,892	\$6,107,297	\$-774,595	-11%
Other Services	\$529,965	\$792,380	\$710,745	\$-81,635	-10%
Materials and Supplies	\$778,958	\$800,000	\$825,000	\$25,000	3%
Other Expenses	\$-179	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$7,452,165	\$8,474,272	\$7,643,042	\$-831,230	-10%
POSITION ALLOCATION	78	80	71		

Purpose

Offers programs and services responsive to community needs. With the department reorganization, this unit will be expanded to three sections: Neighborhood Services - branch libraries; Program Services - coordinated system-wide programs for all ages; and Community Outreach - activities/partnerships outside Library.

Recent Accomplishments

- Increased Homework Center Grant funding by 50%. Grants were distributed to 17 non-profits and schools to operate after-school homework and tutoring programs in three different Stockton school districts, serving more than 3,000 children annually.
- Established teen advisory/ambassador groups at the Maya Angelou, Manteca, Ripon, Thornton, Tracy, and Troke Branch Libraries.
- The Library entered into co-located partnership with Community Partnership for Families. Established neighborhood literacy center at Coalition United For Families site. AmeriCorps staff hired, trained to staff office and to recruit new learners and tutors.
- The Library received a total of \$193,222 in grants to provide enhanced homework assistance, cultural programs and literacy services for adults, children, and families.
- Received 2007 San Joaquin Council of Governments Regional Excellence Community Involvement Award for the California Cultural Crossroads Program for providing programs and services to the County's African American community.
- Received 2007 San Joaquin Council of Governments Regional Excellence Community Involvement Award for the Library's "Reading Rocks!" Reading Rally which was held in September 2006. The rally attracted more than 800 elementary students, their parents, and teachers to participate in team-building and literacy-based activities.
- Hosted the first Learning disAbility Fair, sponsored by the Mayor's Task Force For People With Disabilities. Over 250 people attended.

- 1. Expand hours of operation by 28.4% (115 hours weekly) system-wide by June 2008.
- 2. Improve the Summer Reading Program by increasing completion rates by 44% above the 2004-05 benchmark levels (from 2,088 to 3,000 children and teens) by August 2007.
- 3. Provide 13 library sponsored programs at various sites with schools or community organizations by June 2008.
- 4. Establish Family Learning Place centers at Manteca, Chavez, and Fair Oaks libraries by June 2008.

LIBRARY SERVICES TECHNICAL SERVICES

Technical Services: 041-3530

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,326,542	\$1,633,377	\$1,740,790	\$107,413	7%
Other Services	\$902,618	\$1,021,128	\$1,278,536	\$257,408	25%
Materials and Supplies	\$108,143	\$233,623	\$375,012	\$141,389	61%
TOTAL BUDGET	\$2,337,303	\$2,888,128	\$3,394,338	\$506,210	18%
POSITION ALLOCATION	19	19	19		

Purpose

Technical/Reader Services provides oversight for all materials for the Library's collection including development, selection, acquisition, cataloging, and processing services; customer accounts, circulation and storage services, overdue notices and customer collection services; computer software and hardware of Library network services.

Recent Accomplishments

- Purchased and installed 54 computers system-wide with funding from the Bill and Melinda Gates Foundation by February 2007.
- Provided free wireless technology access for library customers at the Chavez Central Library by September 2006 through the Ola's Coffee Shop. Planning for wireless technology access for Library customers at Chavez Central and all branches was completed by June 2007.
- Computer Training Lab In A Box, funded by the Library & Literacy Foundation for San Joaquin County, provided laptops and other lab equipment for branch public computer training classes by June 2007.
- As recommended by City Auditor, installed cash registers at all facilities to enhance cash handling accountability and monitoring, provide optimal customer service, and integrate with functions of existing library circulation procedures. Cash handling and register training completed by June 2007.
- Down loadable audio books (eAudiobooks) were made available to the public in May 2006. More than 3,500 books were downloaded in FY 2006-07.
- Free virtual Live Homework Help access for students from grade 4 and up made available in English and Spanish in September 2006. Over 1,500 students accessed this service in FY 2006-07.

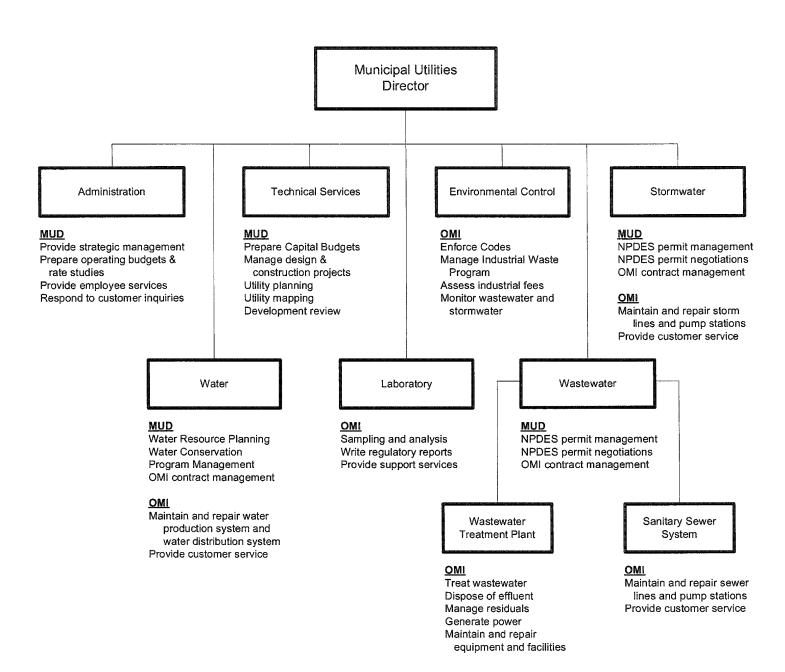
- 1. Update Library Technology Plan to reflect the Library's Strategic Plan and Facilities Master Plan by Fall 2007.
- 2. Install wireless Internet access within all Library branches, add new public access desktop computers within the system, purchase and install virtual local area network routers and switches within Library network by June 2008.
- 3. Install City computer network system on all staff computers in Central Library and branches for access to the City's internal intranet and Microsoft Office software by Fall 2007.
- 4. Provide parent Internet informational sessions at all library facilities by June 2008.



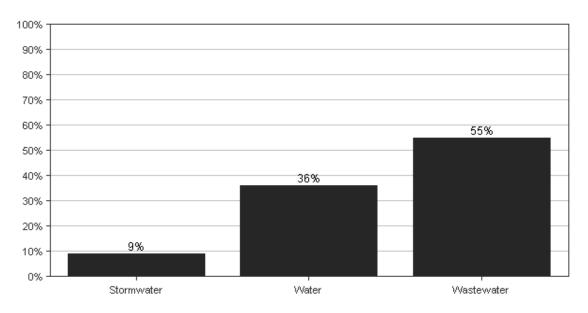
CITY OF STOCKTON



MUNICIPAL UTILITIES



	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Water	\$14,476,379	\$17,497,609	\$20,273,079	\$2,775,470	16%
Wastewater	\$20,702,175	\$26,505,249	\$31,428,086	\$4,922,837	19%
Stormwater	\$4,307,106	\$4,549,034	\$5,336,315	\$787,281	17%
TOTAL BUDGET	\$39,485,660	\$48,551,892	\$57,037,480	\$8,485,588	17%
POSITION ALLOCATION	19	26	28		



Mission Statement

To provide cost efficient water, wastewater, and stormwater utility services meeting all legal and regulatory requirements while maintaining responsive customer service; ensuring adequate and safe water supply to the utility's water customers and providing wastewater control to safeguard the health of Stockton's citizens and the environment.

MUNICIPAL UTILTIES WATER

MUNICIPAL UTILTIES WATER SUMMARY: 421-4200

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,131,242	\$1,648,768	\$1,784,657	\$135,889	8%
Other Services	\$6,727,836	\$7,298,275	\$8,280,452	\$982,177	13%
Materials and Supplies	\$4,455,199	\$4,760,468	\$5,500,574	\$740,106	16%
Other Expenses	\$2,162,102	\$3,790,098	\$4,707,396	\$917,298	24%
TOTAL BUDGET	\$14,476,379	\$17,497,609	\$20,273,079	\$2,775,470	16%
POSITION ALLOCATION	3	8	8		

Major Budget Changes 421-4200

- Purchase water costs increased due to additional water obtained by Stockton East Water District and upgrades to the treatment plant facilities.
- Increase to service contract costs are due to contracted increases based on the Consumer Price Index and growth projections.
- Indirect costs increased the Other Expense category for the Water Utility due to application to purchased water costs in the allocation calculations.
- Employee Services costs increased due to realignment of staff among divisions.

MUNICIPAL UTILITIES WATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmnt: 421-4210

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$834,376	\$773,250	\$759,644	\$-13,606	-2%
Other Services	\$283,385	\$718,172	\$869,321	\$151,149	21%
Materials and Supplies	\$4,367	\$25,900	\$11,500	\$-14,400	-56%
Other Expenses	\$483,076	\$1,728,239	\$2,605,021	\$876,782	51%
TOTAL BUDGET	\$1,605,204	\$3,245,561	\$4,245,486	\$999,925	31%
POSITION ALLOCATION	3	8	8		

Purpose

To provide long-term water supply planning and projections; water rights development; system expansion and capital projects planning; development review; monitor and report on Federal and State requirements for potable water; water conservation; financial reports and debt management.

Recent Accomplishments

- Conducted a water rate study to fund the Delta Water Supply Project.
- Implementation of a new water conservation program.
- Submitted a work plan to the Department of Health Services for the Stage 2 Disinfectant by products Rule in October 2006.
- Entered into a design contract for the Intake and Pump Station Facility as part of the Delta Water Supply Project.
- Prequalified two firms to receive a Request for Proposals for the Delta Water Supply Project Water Treatment Plant and Pipelines.
- Completed a Water Supply Evaluation to support the 2035 General Plan Update to project water demands to 2035.

- 1. Obtain an Army Corps of Engineers Permit for construction of the Delta Water Supply Project by September 2007.
- 2. Establish a water rate and connection fee structure to support a bond sale for the Delta Water Supply Project by December 2007.
- 3. Complete a bond sale for financing the Delta Water Supply Project by January 2008.
- 4. Complete negotiations for an extension to the water purchase contracts with Oakdale Irrigation District and the South San Joaquin Irrigation District.

MUNICIPAL UTILITIES WATER OPERATION AND MAINTENANCE

Operation and Maintenance: 421-4230

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$296,866	\$791,287	\$950,643	\$159,356	20%
Other Services	\$6,443,251	\$6,116,300	\$6,947,498	\$831,198	14%
Materials and Supplies	\$0	\$15,608	\$11,856	\$-3,752	-24%
Other Expenses	\$0	\$26,921	\$27,177	\$256	1%
TOTAL BUDGET	\$6,740,117	\$6,950,116	\$7,937,174	\$987,058	14%
POSITION ALLOCATION	0	0	0		

Purpose

This division is responsible for the operation and maintenance of production, treatment, storage, transmission, and distribution of over seven billion gallons of potable water. Responsible for installing and reading over 45,000 meters each month; responding to inquiries and/or complaints; emergency repairs; billing & collections.

Recent Accomplishments

- Rehabilitation of Wells 10-2, 2-2, and 33 are under design. New Well 34 is on hold pending site selection.
- The design/build contract Request for Proposals for the Delta Water Supply project is under review. The design/build team is expected to be selected by June 2007.
- Abandonment of Wells 10 and Walnut Plant 1 are under design.
- Construction has begun on the third water tank at the Northwest Reservoir.

- 1. Complete Water Master Plan to reflect the 2035 General Plan (within three months of the 2035 General Plan approval).
- 2. Construct a second water tank at Weston Ranch by June 2008.

MUNICIPAL UTILITIES WATER WATER CONSERVATION

Water Conservation: 421-4240

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$0	\$84,231	\$74,370	\$-9,861	-12%
Other Services	\$1,200	\$463,803	\$463,633	\$-170	0%
Materials and Supplies	\$0	\$750	\$1,250	\$500	67%
Other Expenses	\$0	\$45,728	\$45,728	\$0	0%
TOTAL BUDGET	\$1,200	\$594,512	\$584,981	\$-9,531	-2%
POSITION ALLOCATION	0	0	0		

Purpose

Water Conservation's purpose is to develop and promote a progressive water conservation program that preserves water and protects water quality, increases water awareness and improves water usage within our community.

Recent Accomplishments

- City Council approved a contract with an outside consultant to conduct overall Water Conservation Program services and to determine types of water conservation rebate programs the City will offer its residents by June 2007.
- The Water Conservation Program continues to work cooperatively with Stockton Area Water Suppliers on school outreach, serving more than 15,000 area children.
- Participated in the California Urban Water Conservation Council Proposition 50 Category. The program will offer 300 high efficiency washers and 212 ultra-low flush toilets to residents and 150 high efficiency washers to commercial businesses.

- 1. Continue to work with Stockton Area Water Suppliers to develop commercial/industrial business outreach programs and media materials.
- 2. Continue to implement Demand Management Measures as required by the Urban Water Management Plan as adopted by City Council in December 2005.

MUNICIPAL UTILITIES WATER WATER PURCHASE

Water Purchase: 421-4250

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Materials and Supplies	\$4,450,832	\$4,718,210	\$5,475,968	\$757,758	16%
Other Expenses	\$1,679,026	\$1,989,210	\$2,029,470	\$40,260	2%
TOTAL BUDGET	\$6,129,858	\$6,707,420	\$7,505,438	\$798,018	12%
POSITION ALLOCATION	0	0	0		

Purpose

This budget unit segregates the expenses for water purchases and the pumping tax for groundwater extraction from other water budgets.

Recent Accomplishments

• Obtained an additional 10,000 acre/feet of water from Stockton East Water District.

Goals

1. Continue to purchase water to meet the demands of our customers at a reasonable cost.

MUNICIPAL UTILTIES WASTEWATER

MUNICIPAL UTILTIES WASTEWATER SUMMARY: 431-4300

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,391,362	\$2,177,654	\$2,649,115	\$471,461	22%
Other Services	\$17,974,619	\$18,714,920	\$21,944,865	\$3,229,945	17%
Materials and Supplies	\$34,833	\$104,448	\$108,619	\$4,171	4%
Other Expenses	\$1,301,361	\$5,508,227	\$6,725,487	\$1,217,260	22%
TOTAL BUDGET	\$20,702,175	\$26,505,249	\$31,428,086	\$4,922,837	19%
POSITION ALLOCATION	14	14	17		

Major Budget Changes 431-4300

- Service contract increased due to contracted adjustments based on the Consumer Price Index and service growth within the City.
- The 2007-08 budget includes the first year repayment (\$2,000,000) of a \$10,000,000 loan to fund Regional Control Facility Plant compliance project.
- Realignment of staff between operating units caused an increase in the Employee Services costs.

MUNICIPAL UTILITIES WASTEWATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmnt: 431-4310

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$918,014	\$924,540	\$1,205,048	\$280,508	30%
Other Services	\$1,138,664	\$1,533,001	\$3,556,747	\$2,023,746	132%
Materials and Supplies	\$34,660	\$75,750	\$87,500	\$11,750	16%
Other Expenses	\$1,301,361	\$5,108,064	\$6,597,706	\$1,489,642	29%
TOTAL BUDGET	\$3,392,699	\$7,641,355	\$11,447,001	\$3,805,646	50%
POSITION ALLOCATION	14	14	17		

Purpose

This unit provides policy direction; long term planning and projections; financial management, reports and debt service accounting; mapping of water lines; expansion and capital projects planning; developer reviews; contract compliance; research and recommendations regarding water rights and surface water acquisition issues.

Recent Accomplishments

- The Report of Waste Discharge has been submitted to the Regional Water Board and ongoing process testing will continue to assist in obtaining a scientifically defensible National Pollution Discharge Elimination System Permit.
- Established a media outreach program that describes sewage overflow, how to report to service provider and reduce spillage. The program includes a short TV presentation, billing flier inserts, telephone book insert, electronic mapping of incident locations, and electronic sign messaging.
- Initiation of the Triennial Review as stipulated in the Service Contract. This study will be completed by the end of 2007.
- Completion of the first Independent Evaluator Study for the Water, Stormwater, and Wastewater facilities. The study determined replacement costs for these facilities and set the value for the weighting factor for each asset in the evaluation of weighted average remaining useful life.

- 1. Work with Regional Water Board staff to insure a cost effective and scientifically defensible federal Permit.
- 2. Lend technical support as requested by OMI-Thames Inc. during the start-up of new wastewater treatment facility. Monitor new facility to ensure compliance with all regulatory requirements.
- 3. Provide ongoing assistance to the City Auditors staff during the finalization of the Audit of the Wastewater portion of the service contract.

MUNICIPAL UTILITIES WASTEWATER OPERATION AND MAINTENANCE

Operation and Maintenance: 431-4320

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$473,348	\$1,253,114	\$1,444,067	\$190,953	15%
Other Services	\$16,835,955	\$17,181,919	\$18,388,118	\$1,206,199	7%
Materials and Supplies	\$173	\$28,698	\$21,119	\$-7,579	-26%
Other Expenses	\$0	\$400,163	\$127,781	\$-272,382	-68%
TOTAL BUDGET	\$17,309,476	\$18,863,894	\$19,981,085	\$1,117,191	6%
POSITION ALLOCATION	0	0	0		

Purpose

This unit manages the 48 million gallon per day Wastewater Facility. Operation and Maintenance crews work 24/7 ensuring compliance with effluent quality requirements as well as provide maintenance to 21 pumping stations. Collection crews respond to sewer service requests 16/7 along with providing maintenance on collection lines throughout the City.

Recent Accomplishments

No Recent Accomplishments to Report.

- 1. Completion of the Wastewater Master Plan to reflect the 2035 General Plan (within three months of the 2035 General Plan approval).
- 2. Formation of a Consolidated Non-Potable Water Assessment District to operate and maintain non-potable water system currently being installed in new developments by December 2007.

MUNICIPAL UTILTIES STORMWATER

MUNICIPAL UTILTIES STORMWATER SUMMARY: 441-4400

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$556,649	\$925,428	\$991,535	\$66,107	7%
Other Services	\$3,230,386	\$3,027,191	\$3,811,862	\$784,671	26%
Materials and Supplies	\$14,573	\$22,562	\$21,126	\$-1,436	-6%
Other Expenses	\$505,498	\$573,853	\$511,792	\$-62,061	-11%
TOTAL BUDGET	\$4,307,106	\$4,549,034	\$5,336,315	\$787,281	17%
POSITION ALLOCATION	2	4	3		

Major Budget Changes 441-4400

- The increase in Employee Services category is due to changes in staffing charged to the division.
- Other Services increased by contracted adjustments to the service contract based on the Consumer Price Index and growth projections.



Weber Point Water Feature

MUNICIPAL UTILITIES STORMWATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmnt: 441-4411

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$373,708	\$552,757	\$610,533	\$57,776	10%
Other Services	\$685,285	\$1,030,027	\$2,065,187	\$1,035,160	100%
Materials and Supplies	\$14,573	\$16,520	\$17,050	\$530	3%
Other Expenses	\$505,498	\$573,265	\$511,181	\$-62,084	-11%
TOTAL BUDGET	\$1,579,064	\$2,172,569	\$3,203,951	\$1,031,382	47%
POSITION ALLOCATION	2	4	3		

Purpose

Policy, Planning, and Financial Management provide mapping of collection lines; expansion and capital projects planning; developer review; research; monitor Federal and State requirements; financial reports and debt management.

Recent Accomplishments

- Prepared the Stormwater National Pollution Discharge Elimination System permit Report of Waste Discharge and submitted to the State Water Resources Control Board by April 1, 2007.
- Conducted second and final round of Commercial and Industrial business inspections as required by the Stormwater federal permit.
- Conducted the 2nd and final Resident Stormwater Survey to measure effectiveness of the Stormwater Program's outreach efforts as required by the Stormwater federal permit.
- Fully implemented all work plans as required by the Stormwater NPDES Permit and submitted final reports to the Regional Water Quality Control Board.
- Hired a full-time Program Manager I to manage the Consolidated Storm Drainage Maintenance Assessment District 2005-1.
- Organized city-wide storm response drill with participation from Municipal Utilities, Public Works, Parks and Recreation, Police, and Fire personnel.

- 1. Fully implement all work plans as required by the City's third federal Stormwater Permit; anticipated to be adopted by the state by September 2007.
- 2. Develop new permit compliance tracking/database to assist in documenting compliance activities and aid in the preparation of the required annual reports to the regional Water Board.
- 3. Develop an inspection program including databases and tracking tools for the Consolidated Storm Drainage Maintenance Assessment District 2005-1.

MUNICIPAL UTILITIES STORMWATER OPERATION AND MAINTENANCE

Operation and Maintenance: 441-4412

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$182,941	\$372,671	\$381,002	\$8,331	2%
Other Services	\$2,545,101	\$1,997,164	\$1,746,675	\$-250,489	-13%
Materials and Supplies	\$0	\$6,042	\$4,076	\$-1,966	-33%
Other Expenses	\$0	\$588	\$611	\$23	4%
TOTAL BUDGET	\$2,728,042	\$2,376,465	\$2,132,364	\$-244,101	-10%
POSITION ALLOCATION	0	0	0		

Purpose

This unit is responsible for operating and maintaining the stormwater collection system, which consists of drainage lines, catch basins, and pumping stations. Responsibilities includes cleaning, inspecting, and repairing main lines and catch basins; maintaining pump stations.

Recent Accomplishments

- Buena Vista South Pump Station design is complete and construction is expected to start in the Spring of 2007.
- Airport Way Corridor Stormwater Improvements were completed prior to the 2006-07 wet season.

- 1. Begin the project to repair the 30" Weber Ave Brick Storm Drain.
- 2. Complete construction on the Buena Vista South Pump Station by the summer of 2007.



CITY OF STOCKTON



NON-DEPARTMENTAL

NON-DEPARTMENTAL

Non-Departmental: 010-0130

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$447,622	\$473,695	\$401,672	\$-72,023	-15%
Other Services	\$401,632	\$881,969	\$2,564,067	\$1,682,098	191%
Materials and Supplies	\$34,235	\$89,120	\$47,500	\$-41,620	-47%
Other Expenses	\$267,404	\$208,855	\$288,281	\$79,426	38%
TOTAL BUDGET	\$1,150,893	\$1,653,639	\$3,301,520	\$1,647,881	100%
POSITION ALLOCATION	10	5	4		

Mission Statement

The Non-Departmental budget includes expenses that are citywide and not solely related to one department. An important part of Non-Departmental is the Communication and Outreach team. The Communication and Outreach Team's mission is to provide timely, accurate, and complete information that is readily accessible to the public, via print, web, and television mediums, about City services, issues, events, and decisions.

Major Budget Changes 010-0130

- (\$72,023): Employee Services decrease due to one position being moved to the Fire Department.
- \$1,460,000: Increase in Other Services expenditures associated with collection/auditing of tax revenue moved to Non-Departmental.
- \$200,000: Increase in Other Services for community grants.
- \$79,426: Increase in Other Expenses due to reconciling actual expenditures for taxes and assessments.

Purpose

The purpose of the unit is to pay for such city-wide expenses as costs related to receipt of tax revenues from other agencies, advertising for the City of Stockton, Channel 97, grants coordination, the City's web site, and dues to the California League of Cities.

Recent Accomplishments

- Channel 97 replaced PowerPoint slides with presentation software used by major television networks, to deliver sharp and elegant graphics to City news and information. It has enabled Channel 97 to run 70 percent of video electronically, instead of using tapes and playback decks. Once edited, video is loaded digitally into the computer for broadcast.
- A Publicity Request Form was developed for use by City departments requesting publicity and outreach for news and events. An on-line form is filled out and distributed to the entire team to generate press releases, web site information, electronic sign board postings and Channel 97 segments.
- Enhanced information and communication with on-line Service Request form available to citizens through the web site; Midtown/Magnolia Newsletter and brochures; web site survey; Channel 97 development of code enforcement training video for hotel/motel operators; and "Fathers" documentary developed with the Library and other community-based organizations.
- Launched anti-crime outreach campaign, "Don't Make Crime Easy!" with posters, cinema screen advertising, and give-aways reminding citizens to not leave their keys in their cars.

NON-DEPARTMENTAL

- 1. Redesign and update the City's web site to improve navigation and content. Develop interactive features, such as on-line registration, permit look-up, and payments.
- 2. Restructure City's approach to volunteer opportunities. Support departments by making referrals for skilled, long-term volunteer assignments. Direct volunteers to community-based organizations and events where volunteers are needed.
- 3. Expand Channel 97 offering to assist departments in developing multimedia presentations and video outreach media.
- 4. Update printed outreach materials to provide public information about recently adopted ordinances. Expand anti-crime campaign focusing on graffiti.



Historic Wall



CITY OF STOCKTON



PARKS AND RECREATION

Parks & Recreation Director

Provide staff support for:
Parks & Recreation Commission
Golf Advisory Committee
Pixie Woods Board of Directors
Children's Museum Board of Directors
Arts Commission
Sports Commission
Youth Advisory Commission
Y.E.A.T.
Public Art

Direct, control and coordinate activities
Manage safety program
Manage personnel
Prepare and control budget
Administer grants and contracts
Plan and design public parks and Capital Projects
Plan and develop programming
Plan fund raising and promotions
Oversees Department Contracts/Concessions

Recreation (Special Revenue Fund)

Operate and program for: 5 Recreation Centers Sr. Citizen's Center Skateboard Park Provide city-wide teen programs and activities Operate and program for: 48 After School Programs 7 Summer/Holiday Camps Operate Swimming Pools: Recreational swimming Instruction classes Special events Schedule all sports facilities Plan and program adult and youth sports leagues Plan and provide Special Activities:

Instruction programs
Recreation Special Events
Operate and Schedule Silver
Lake facility:
Program and provide Youth
and Group Camps

Youth Advisory Commission

Y.E.A.T. Peacekeepers Mobile Recreation Unit

Parks

Maintain:

Parks

Weber Point Events Center
Dean DeCarli Waterfront Plaza
Median strips
Landscaped islands
Fountains
City building grounds
Bike/jogging paths
Boat ramps
Baseball fields/complexes
Pixie Woods
Seawalls and marinas
Manage landscape maintenance
districts:
Inspect sites
Supervise contracts

Budget preparations

Provide staff and safety training

Plan new districts

Community and Cultural Services

Provide public Information

Operate Pixie Woods
Schedule reservations:
Weber Point Events Center
Civic Auditorium
Philomathean House
Commanding Officer's House
Park related rentals
Operate and schedule Children's
Museum:
Daily programs
Tours and special events
Community Relations:
Symphony
Stockton Beautiful
Bob Hope Theatre

Stockton Beautiful
Bob Hope Theatre
Pixie Woods Board
Children's Museum Board
Community & Civic Groups
City-wide special events

Golf Courses (Enterprise Fund)

Operate:
Swenson 18 and 9 hole courses
Van Buskirk 18 hole course
Plan & oversee capital projects
Schedule/make reservations
Manage:

Pro Shops
Tournaments
School team play
Driving range
Marshaling program
Junior Golf Program
Oversee contract operations:
Maintenance
Spack Bar

Golf Advisory Committee

First Tee Program

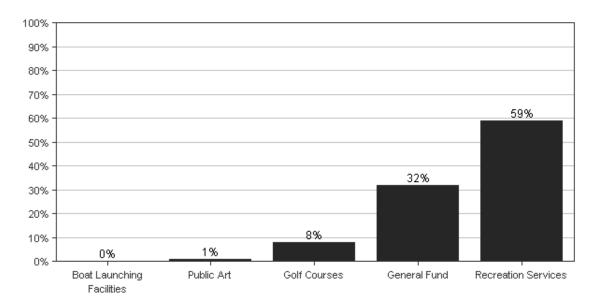
Trees

Plant and remove street trees
Trim and spray trees
Maintain public right-of-way trees
Respond to emergency calls
Plant trees in new subdivisions
Inspect tree complaints
Provide staff and safety training
Maintain equipment
Manage contracts

Boat Launching (Special Revenue Fund)

Maintain boat ramps and parking:
Buckley Cove
Louis Park
Morelli Park
Provide security
Collect fees
Manage contracts

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
General Fund	\$8,026,777	\$8,356,835	\$9,089,893	\$733,058	9%
Recreation Services	\$14,544,530	\$15,590,375	\$16,776,798	\$1,186,423	8%
Boat Launching Facilities	\$160,874	\$177,469	\$133,598	\$-43,871	-25%
Golf Courses	\$2,378,753	\$2,847,312	\$2,362,534	\$-484,778	-17%
Public Art	\$311,593	\$140,140	\$168,000	\$27,860	20%
TOTAL BUDGET	\$25,422,527	\$27,112,131	\$28,530,823	\$1,418,692	5%
POSITION ALLOCATION	115	107	111		



Mission Statement

The mission of the Parks and Recreation Department is to plan, develop, and provide leisure time program opportunities and facilities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, creative expression, and protection of the City's environmental and open space resources.

Units Managed by Department

Parks and Recreation General Fund

- Administration
- Parks and Street Trees
- Arts Commission

Recreation Services Boat Launching Facilities

Public Art Golf Courses

PARKS AND RECREATION

GENERAL FUND SUMMARY: 010-3600

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$5,467,468	\$5,813,443	\$6,491,635	\$678,192	12%
Other Services	\$2,214,422	\$2,187,561	\$2,251,397	\$63,836	3%
Materials and Supplies	\$321,974	\$303,494	\$311,341	\$7,847	3%
Other Expenses	\$22,913	\$52,337	\$35,520	\$-16,817	-32%
TOTAL BUDGET	\$8,026,777	\$8,356,835	\$9,089,893	\$733,058	9%
POSITION ALLOCATION	69	72	74		

Major Budget Changes 010-3600

- \$225,000: Increased due to salaries, benefits, pool vehicles, and cell phones for three Youth Outreach Workers added to Administration.
- Transferred salary allocations of Parks Workers and Tree Surgeons back to their respective divisions increasing Park/Tree employee costs by 4.9%.
- \$160,819: Increased due to Parks utilities budget to adjust budget to actual cost of utilities paid in FY 2006-07.
- (\$104,000): Decreased due to the turn over of Downtown Alliance contract to the Redevelopment Agency.
- Added salary and benefit adjustments from the Operating Engineers Local Union No. 3 salary survey to Parks & Street Trees budgets.
- \$80,000: Increase due to setting up a budget for Public Works median landscape maintenance in Measure K operating account.

PARKS AND RECREATION ADMINISTRATION

Administration: 010-3610

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$761,075	\$931,768	\$1,202,037	\$270,269	29%
Other Services	\$148,430	\$128,494	\$175,844	\$47,350	37%
Materials and Supplies	\$23,670	\$18,275	\$18,185	\$-90	0%
Other Expenses	\$4,161	\$6,165	\$5,105	\$-1,060	-17%
TOTAL BUDGET	\$937,336	\$1,084,702	\$1,401,171	\$316,469	29%
POSITION ALLOCATION	14	17	14		

Purpose

The Administration unit provides leadership and support required to plan, direct, and coordinate the entire Department. It is responsible for the day-to-day operations including establishment of policies and goals, development of long range plans, and development of leisure activities appropriate for community needs.

Recent Accomplishments

- Completed the criteria and received accreditation from the National Recreation and Park Association in October 2006.
- Established joint use agreements with Lodi and Manteca Unified School Districts, for McNair High School and Weston Ranch High School respectively, enhancing recreation programming opportunities in the Stockton community.
- Secured grant funding in the amount of \$6.8 million from the State for the construction of the Panella Park, Van Buskirk Park, and Stribley Park Community Centers.

- 1. Pursue grants, foundations, and/or sponsorships to subsidize or develop recreational programming and arts opportunities.
- 2. Evaluate recreation programs to provide a solid delivery system, and to address supply and demand, and efficiency by June 2008.
- 3. Continue to seek grant funding for the rehabilitation and improvements of parks and recreational facilities.
- 4. Undertake needs assessment for parks and recreation facilities programs.

PARKS AND RECREATION PARKS AND STREET TREES

Parks and Street Trees: 010-3620

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$4,651,099	\$4,770,833	\$5,169,116	\$398,283	8%
Other Services	\$2,055,885	\$2,047,709	\$2,067,169	\$19,460	1%
Materials and Supplies	\$297,078	\$283,774	\$292,556	\$8,782	3%
Other Expenses	\$17,075	\$45,422	\$27,965	\$-17,457	-38%
TOTAL BUDGET	\$7,021,137	\$7,147,738	\$7,556,806	\$409,068	6%
POSITION ALLOCATION	54	54	59		

Purpose

The division is responsible for the planning, care, and maintenance of City public parks, malls, boat ramps, bike paths, fountains, landscaped islands, median strips, and building grounds. Responsible for the preservation, care, and maintenance of 148,000 trees in the City. Support services for City special events.

Recent Accomplishments

- Secured State and County grant funding in the amount of \$1,000,000 for the rehabilitation and improvement of playground equipment at Angel Cruz, Caldwell, Sherwood, Sousa, Loch Lomond, Brotherhood, Grupe, Legion, and Oak Parks.
- Secured State grant funding of \$160,000 for the reconstruction of Peterson Park play lot.
- Completed construction of the Edna Gleason Park rehabilitation project. This project was fully funded by the National Park Service grant program.
- Completed construction of 24 acre Paul E. Weston Park Phase II project, with a dog park.
- Completed construction of William Long Park Phase II project. Total park size of 9 acres and an additional 1 acre softball field. Phase II improvements included a tennis court, an extensive play lot and picnic area, a restroom, and a basketball court.
- Completed construction of 4.1 acre Villa Tuscany (Hatch Ranch) Park. Amenities in the park include a tennis court, a small group picnic shelter, a play lot, and a basketball court.
- Completed the park master plans and construction documents of Faklis Park, Iloilo Park, Oakmore/Montego Park, and Feather River Drive Dog Park.

- 1. Continue to seek public and private partnerships and funding to aid with maintenance and improvements of 63 City parks.
- 2. Implement a comprehensive tree maintenance program to better serve the community by June 2008.
- 3. Take a proactive role in the removal of mistletoe and alternative ways to control other tree related diseases and pests.

PARKS AND RECREATION ARTS COMMISSION

Arts Commission: 010-3640

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$55,294	\$110,842	\$120,482	\$9,640	9%
Other Services	\$10,107	\$11,358	\$8,384	\$-2,974	-26%
Materials and Supplies	\$1,226	\$1,445	\$600	\$-845	-58%
Other Expenses	\$1,677	\$750	\$2,450	\$1,700	227%
TOTAL BUDGET	\$68,304	\$124,395	\$131,916	\$7,521	6%
POSITION ALLOCATION	1	1	1		

Purpose

The Stockton Arts Commission was established by ordinance to promote and encourage programs to further the development and public awareness of an interest in the fine and performing arts and to act in an advisory capacity to the Stockton City Council in connection with the artistic and cultural development of the City.

Recent Accomplishments

- The Commission's first Open Studio Tour held last October 14 15, 2006 offered the community an opportunity to tour the working spaces of 16 local artists.
- The 29th Annual Arts Awards held on October 20, 2006 honored two distinguished citizens, Tod Ruhstaller and Maxine DalBen and the Downtown Business Alliance for their support of the arts.
- "Writing Out Katrina" featured Louisiana author Julie Smith and San Francisco columnist Jon Carroll as part of our Marian Jacobs Literary Forum programming.
- Seven artists and organizations, including Snap Jackson, the Stockton Theatre Project, the New Dance Company, the Valley Concert Band, Stockton Unified School District, Family Day in the Park, and the Professional Organization for Performing Artists, received approximately \$50,000 through the City Endowment grants program administered by the arts commission.
- The 10th Annual Writing Contest, with an emphasis on poetry, was coordinated by the arts commission.
- The arts commission once again coordinated the arts and crafts show for the 22nd Annual Asparagus Festival.

Goals

- 1. To review the Stockton Arts Commission's operating procedures to determine if the organization is in compliance with its ordinance and make changes if necessary.
- 2. To develop a plan of action for priority areas identified by the Art Commission including, advocacy and marketing, facilities, program evaluation, and review of financial structure.

Annual Budget FY 2007-08

PARKS AND RECREATION RECREATION SERVICES

Recreation Services: 044-3610

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$4,468,983	\$5,340,546	\$5,652,421	\$311,875	6%
Other Services	\$9,594,567	\$9,705,535	\$10,549,090	\$843,555	9%
Materials and Supplies	\$433,026	\$503,417	\$515,790	\$12,373	2%
Other Expenses	\$47,954	\$40,877	\$59,497	\$18,620	46%
TOTAL BUDGET	\$14,544,530	\$15,590,375	\$16,776,798	\$1,186,423	8%
POSITION ALLOCATION	27	27	32		

Mission Statement

The mission of Recreation Services is to plan, develop, and provide leisure time program opportunities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, and also creative expression.

Major Budget Changes 044-3610

- \$286,000: Increased due to employee costs for four new Recreation Assistant positions approved through the visioning process for new facilities.
- \$350,000: Increased due to anticipated increase in revenue from School District grants for the After School Program.
- Fees were adjusted for better program cost recovery mostly due to increase in part-time salary costs as a result of minimum wage increases.
- Teen Center expenditure budget increased by 25% per new agreement. Stribley Community Center budget eliminated due to renovation.

Purpose

Recreation Services plans, develops, implements and operates programs and recreation facilities. The division serves age groups ranging from kindergarten to senior citizens. Services available to the public include programs for handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and adults.

Recent Accomplishments

- Re-organized the unit into three regions including City-wide Adult and Youth Sports for efficiency and better management.
- Started operating programs at two new sites. Operated classes and youth sports programs at Weston Ranch High School/Community Center. Operated programs, classes, youth camps and youth sports programs at McNair High School/Community Center.
- Successfully partnered with Stockton and Lodi Unified School Districts on the California Department of Education After School Education and Safety grant. Thirteen sites were converted from City led programs to district led grant sites. The City provides staffing to the program and receives reimbursement.
- Successfully developed instructional classes and fee structure at Oak Park Tennis Center. Created new Tennis Programs, Junior Pathways, Tennis in the Parks and Camps. Increased tennis merchandise sales and introduced new products.

PARKS AND RECREATION RECREATION SERVICES

- Used synthetic ice surface at events coordinated by City staff. Skating on synthetic surface was provided during Asparagus Festival 2006.
- Established and introduced new programs to improve Adventure and Sports Camp. Operated 8 weeks of new "Adventure Camps" at McNair Community Center with 348 campers. Operated 4 weeks of new "Sports Camps" throughout the summer.
- Through reorganization, strengthened Community Center Programming. Strengthened Senior, Teen, and Youth programming as well as offering community events and programs for the disabled. Customers may now register for any department activity through their local community centers using the online registration system.

- 1. Implement an on-line registration program for department activities and programs.
- 2. Increase the number of youth who participate in city sports, arts, and instructional programs by 10-20%.
- 3. Implement a scholarship program for youth needing assistance.
- 4. Re-open Van Buskirk Community Center in summer of 2007. Offer a comprehensive array of classes and activities for the community.



Baseball

PARKS AND RECREATION BOAT LAUNCHING FACILITIES

Boat Launching Facilities: 045-3660

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$7,273	\$25,953	\$12,388	\$-13,565	-52%
Other Services	\$147,093	\$148,516	\$118,210	\$-30,306	-20%
Materials and Supplies	\$564	\$3,000	\$3,000	\$0	0%
Other Expenses	\$5,944	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$160,874	\$177,469	\$133,598	\$-43,871	-25%
POSITION ALLOCATION	0	0	0		

Mission Statement

The mission of the City of Stockton Boat Launching Facilities Special Revenue Fund is to provide the public with well-maintained, safe, and attractive boating areas.

Major Budget Changes 045-3660

- Reduced revenue estimate by 12% due to the renovation work that will take place at Morelli and Louis Parks.
- Reduced expenditure budget by 25% for private security services due to the anticipated closure of Morelli and Louis Parks for renovation.

Purpose

The City operates and maintains boat launch facilities located at Buckley Cove, Louis Park, and Morelli Park. The City manages a contract with a private security service to conduct the daily boat launch operations. These facilities are maintained by City staff.

Recent Accomplishments

• Completed lease agreement for cell phone tower. Once approved by Council, this will generate additional revenue of approximately \$1,500 per month for ramp maintenance.

- 1. Finalize construction documents and award a contract for grant funded improvements at the Louis Park boat launching facility. Construction will begin in August 2007 pending permit approval from the National Marine Fisheries Service.
- 2. Work with the Redevelopment Department to complete the negotiations with the California Department of Transportation and start the expansion project at Morelli Park boat launching facility.
- 3. Continue to provide safe, well-maintained, user friendly boat launching facilities to the public.

PARKS AND RECREATION PUBLIC ART

Public Art: 306-7000

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$78,996	\$92,356	\$97,019	\$4,663	5%
Other Services	\$233,882	\$43,734	\$67,981	\$24,247	55%
Materials and Supplies	\$7,058	\$2,350	\$3,000	\$650	28%
Other Expenses	\$-8,343	\$1,700	\$0	\$-1,700	-100%
TOTAL BUDGET	\$311,593	\$140,140	\$168,000	\$27,860	20%
POSITION ALLOCATION	1	1	1		

Mission Statement

The mission of the Public Art Program is to create expanded opportunities for the public to experience the arts and add to the beautification of the City through public art.

Major Budget Changes 306-7000

• There were no major budget changes.

Purpose

Through the Public Art Ordinance approved in year 2000, the Public Art Program is implemented and administered to foster creative expression of the arts in public places of the City by funding public art projects and requiring a public art component on capital improvement projects when possible.

Recent Accomplishments

- Completed and dedicated the Ed Coy Garage and Event Center Garage art projects.
- Installed and dedicated the Event Center "Stockton Rising" art project.

- 1. The Public Outreach Committee will market the Public Art Program to community groups to encourage interest and participation in public art.
- 2. The Education Committee will conduct one professional training workshop for emerging public artists.
- 3. Increase City Departments and Council members participation and involvement in the selection process for Public Art projects.
- 4. Commission and install Public Art work at De Carli Square and 15 other projects identified in the FY 2006-07 Capital Improvement Projects budget.

PARKS AND RECREATION GOLF COURSES

Golf Courses : 481-3650

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$723,380	\$775,519	\$652,470	\$-123,049	-16%
Other Services	\$1,504,732	\$1,590,221	\$1,336,089	\$-254,132	-16%
Materials and Supplies	\$148,987	\$227,187	\$118,200	\$-108,987	-48%
Other Expenses	\$1,654	\$254,385	\$255,775	\$1,390	1%
TOTAL BUDGET	\$2,378,753	\$2,847,312	\$2,362,534	\$-484,778	-17%
POSITION ALLOCATION	16	3	3		

Mission Statement

The Golf Course Enterprise Fund provides well-maintained, safe, and attractive golf courses for the golfing public.

Major Budget Changes 481-3650

- Eliminated the budget for Rough & Ready Golf Course. This facility was turned over to Port of Stockton on July 1, 2006.
- Reduced revenue estimate of Van Buskirk Golf Course by 10.7% to adjust projection to actual performance of the facility for the past 3 years.
- Golf fees were adjusted to match the market's current average. This will help improve funding for daily operations and cost recovery.
- Eliminated salary allocations of 4 Central Building Maintenance workers amounting to \$28,000 reducing Swenson Park Golf Course employee costs by 9.4%.

Purpose

The Golf Course Enterprise Fund operates and maintains a championship 18-hole golf course and an executive 9-hole golf course at Swenson Park, and a championship 18-hole golf course at Van Buskirk Park. The City develops programs that promotes golf to the widest cross section of citizens and visitors alike.

Recent Accomplishments

- Improved the condition of both facilities by working closely with the new golf course maintenance contractor.
- Partnered with San Joaquin Junior Golf Foundation to establish the First Tee of San Joaquin at Van Buskirk Golf Course.
- Organized, inventoried, cleaned, re-displayed, and promoted an inventory reduction sale during the Christmas holidays. This generated revenue and brought the inventory to be more up-to-date.
- Reviewed proposals and contracted a new food & beverage concession at Swenson Park.

- 1. Increase tournament related revenue by 10-20% over the previous year through better operations and increased marketing.
- 2. Increase overall golf rounds by 5-7% over prior year through use of marketing tools, targeted discount opportunities, improved website presence, and improved golf course conditions by June 2008.

PARKS AND RECREATION GOLF COURSES

- 3. Develop and implement a 2007-08 Business Plan. Report status to the Director of Parks & Recreation on a regular basis. A part of this plan will be a program to address the deferred maintenance and Capital Improvement needs of both courses.
- 4. Install golf software to track rounds played, manage pro shop inventory, track revenue and expenses. Improve the condition of all golf carts and establish a successful food and beverage contract at both facilities.



Van Buskirk Golf Course



Police Station



CITY OF STOCKTON



Chief of Police

Equal Employment Opportunity Officer Crime Information Center Neighborhood Services Administration S.W.A.T. Command

Internal Affairs Legal Advisor Public Information Office Crime Stoppers

Investigations/Services Bureau

Support Services Division

Maintain 9-1-1 system Transfer fire/medical calls to Fire Department Dispatch calls for police service Distribute non-emergency calls Oversee:

Computer operations

Computer programming Computer training Radio operation & maintenance Phone/pager systems Manage records Administer prisoner extradition Provide telephone report services Internet report services

Investigations Division

Investigate:

Homicides & robbery Rape/assault Child abuse/neglect Domestic violence Juvenile crime Burglary & auto theft Forgery & fraud Explosives & arson High tech crime Graffiti & vandalism Missing persons Illegal narcotics activity Illegal gambling Pornography Prepare for trial/testimony

Provide:

Domestic violence prevention Child/elder abuse prevention Misdemeanor follow-up Prisoner extradition Dignitary protection Vice/gang intelligence Monitor sex offenders Operate Megan's Law program Suppress gangs & guns (GSET) Abate prostitution Abate drugs & crime Manage asset forfeiture process Review occupation permits Track/analyze guns & bullets

Process crime scenes

Process photos & fingerprints

Identify & preserve evidence Manage property & evidence Violent Crime Task Force

Administrative Services Division

Recruit personnel Perform background investigations Manage training programs Operate training facility Manage Police fleet/facilities Manage City facility security Administer safety program Provide chaplain program Provide planning & research Review use permits and EIRs Maintain police web pages Prepare & monitor budgets Operate alarm reduction program Perform internal audits Manage: Capital projects Contract compliance

Resource allocation Grants Payroll process Purchasing/payables Revenues and reimbursements Operate Animal Shelter facility Provide animal control Manage spay/neuter programs

Field Services North Division

Provide Community Policing for: Pacific District Lakeview District Valley Oak District Bear Creek District 24 hour patrols/call response Watch Commander Oversight Park security patrol School Resource Officers Traffic enforcement D.U.I. enforcement Red Light Photo Enforcement Traffic safety education Parking enforcement Abatement of abandoned vehicles Taxi & Tow Truck permits Accident/hit & run investigation Parade & assembly permits Crime/drug/gang prevention Air Support Crisis Negotiation Manage: Field Training Program Vehicle impound program

> Field Services South Division

North Police Substation

Equestrian Program

Taser Program

Neighborhood Police facilities

Neighborhood Services

Enforce Codes: Inspections

Abatements

Demolitions

Graffiti Removal

Administer Programs:

Community Health Action Team Hotel/Motel Permits Hotel/Motel Manager Training Administrative Hearings

Operation Clean Sweep **VOICE** Volunteers

Rental Inspections

Provide Community Policing for: Civic Center District Park District

24 hour patrols/call response Watch Commander oversight **Event security**

Bicycle patrols

Truancy enforcement Prisoner transportation

Seaport District

Court liaison service Mobile Command Post

W.M.D., Natural Disaster & **Emergency Response**

Manage:

K-9 program Reserve Officer Program Senior Cadet Program

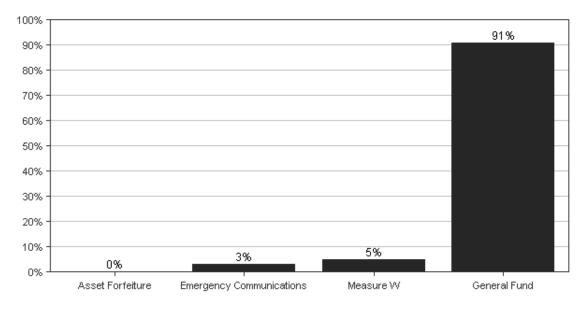
Explosive Ordinance Detail HUD community policing program

Parolee Action Team Truancy Program Volunteers (VIPS)

Critical Incident Investigation

POLICE DEPARTMENT ORGANIZATION CHART

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
General Fund	\$87,681,869	\$90,648,441	\$96,658,307	\$6,009,866	7%
Measure W	\$2,505,932	\$5,173,634	\$5,404,548	\$230,914	4%
Emergency Communications	\$2,579,297	\$2,661,283	\$3,440,648	\$779,365	29%
Asset Forfeiture	\$132,558	\$278,850	\$220,000	\$-58,850	-21%
TOTAL BUDGET	\$92,899,656	\$98,762,208	\$105,723,503	\$6,961,295	7%
POSITION ALLOCATION	627	648	672		



Mission Statement

The Police Department's mission is to promote the quality of life in the City of Stockton by: working in partnership with the community to provide a safe and secure environment; recognizing and respecting the diversity and uniqueness of the citizens of our community; being sensitive and responsive to the public without bias or prejudice; utilizing personnel and financial resources in an efficient and effective manner; and responding to the ever-changing needs of our community.

Units Managed by Department

Police General Fund

Asset Forfeiture

Administration

Emergency Communications

• Field Services

Measure W

- Investigations
- Support Services
- Telecommunications

GENERAL FUND SUMMARY: 010-2400

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$75,852,846	\$77,934,334	\$82,222,503	\$4,288,169	6%
Other Services	\$10,595,510	\$11,174,428	\$12,670,588	\$1,496,160	13%
Materials and Supplies	\$733,347	\$948,409	\$968,341	\$19,932	2%
Other Expenses	\$471,041	\$465,770	\$781,875	\$316,105	68%
Capital Outlay	\$29,125	\$125,500	\$15,000	\$-110,500	-88%
TOTAL BUDGET	\$87,681,869	\$90,648,441	\$96,658,307	\$6,009,866	7%
POSITION ALLOCATION	603	608	632		

Major Budget Changes 010-2400

- The 2007-08 Police Department budget includes funding for 24 additional staff positions including 16 police officers and 8 civilian support staff.
- \$150,000: Increase due to funding a portion of the administrative cost for the Community Partnership for Families.
- \$200,000: Increase due to including code enforcement property acquisition and demolition that was formerly in the capital budget.
- The Other Expense expenditure category includes funding for increased training expenses that will result from hiring additional officers.

POLICE ADMINSTRATION

Adminstration: 010-2410

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$4,490,538	\$4,566,733	\$4,555,235	\$-11,498	0%
Other Services	\$1,685,739	\$1,705,414	\$1,978,742	\$273,328	16%
Materials and Supplies	\$158,402	\$191,032	\$223,307	\$32,275	17%
Other Expenses	\$298,412	\$275,845	\$591,920	\$316,075	115%
TOTAL BUDGET	\$6,633,091	\$6,739,024	\$7,349,204	\$610,180	9%
POSITION ALLOCATION	49	48	47		

Purpose

The Administrative Services Division is comprised of the Chief's Office, (includes Internal Affairs, Crime Stoppers Unit, and Public Information Office) Fiscal Affairs and Planning, Personnel and Training, and Animal Control. The Chief's Office is the executive office of the Department providing direction over all Police operations.

Recent Accomplishments

- The Plan to expand to seven Community Policing Districts was revised. The Police Department is maintaining six Districts and continue to focus Policing efforts on "Hot Reporting District" deployment.
- The Police Department hired 44 Police Officers during the calendar year of 2006. Some officers were hired to help fill the 40 police officer positions authorized under Measure W. Of those 40 officer positions authorized, 36 were filled as of February 2007.
- The Community Safety Ordinance was passed as an efficient and effective tool to address public nuisance locations by holding property owners accountable for chronic crime and nuisances at residential and commercial properties. Three ordinances concerning Illegal Street Racing/Sideshows were passed to help curb illegal street racing, reckless driving, and illegal exhibition of speed.

- 1. By reorganizing our hiring and recruiting efforts, the Police Department, working with the Human Resources Department, will hire to fill all authorized sworn positions by the end of June 2008; estimated to be approximately 60 police officers.
- 2. The Police Department will work with the Public Works Department in planning the design and construction of a new Police Telecommunication and City Emergency Operations Center on the fourth floor of the Stewart-Eberhardt Building.

POLICE FIELD SERVICES

Field Services: 010-2420

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$48,899,828	\$50,225,470	\$53,446,132	\$3,220,662	6%
Other Services	\$4,952,756	\$5,402,388	\$5,097,218	\$-305,170	-6%
Materials and Supplies	\$299,418	\$394,437	\$436,234	\$41,797	11%
Other Expenses	\$170,612	\$156,780	\$156,780	\$0	0%
Capital Outlay	\$29,125	\$62,000	\$15,000	\$-47,000	-76%
TOTAL BUDGET	\$54,351,739	\$56,241,075	\$59,151,364	\$2,910,289	5%
POSITION ALLOCATION	366	365	384		

Purpose

The Field Services Bureau is the heart of the Police Department, providing 24-hour-a-day uniformed Police patrols and responding to calls for services throughout the six Community Policing Districts in Stockton.

Recent Accomplishments

- The Police Department identified the "Hot Reporting Districts" with the highest level of violent crime throughout Stockton. The Police Department deployed Community Policing Officers to "hot spots" within these areas implementing directed patrol/problem-solving techniques to reduce crime, blight, and nuisance activity.
- The Strong Neighborhoods Initiative Security Camera Project was approved by Council in January 2007 and installation of security cameras and wireless routers has begun.
- The first sideshow mission occurred on April 14, 2006, with 49 missions running from that date to the end of 2006. Sideshows began declining toward the end of 2006, showing positive results. The statistics for the first group of 2006 missions were: 1,388 citations, 128 arrests, 155 field contacts, and 296 vehicle impounds.
- Using a Homeland Security Grant, the Police Department obtained a \$500,000 Mobile Command Post truck and trailer that includes communication equipment with inter-agency capabilities.
- Using funding from the State Office of Traffic Safety, the Police Department added four police officers, motorcycles, radios, and other necessary equipment. These officers have been assigned to focus on driving-under-the-influence and speed enforcement.

- 1. Develop and implement a Golden Guardian Homeland Security Program. This is a program with an annual exercise that assesses local governments ability to implement the four levels of domestic preparedness: to prevent, protect, respond, and recover.
- 2. Expand the "Hot Reporting Districts" policing focusing on police officer deployment to address violent crime in those neighborhoods with the highest level of assaults and robberies.

POLICE INVESTIGATIONS

Investigations: 010-2430

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$15,171,455	\$15,353,424	\$16,225,598	\$872,174	6%
Other Services	\$622,218	\$715,423	\$819,164	\$103,741	15%
Materials and Supplies	\$153,988	\$209,940	\$160,000	\$-49,940	-24%
Other Expenses	\$120	\$29,250	\$29,250	\$0	0%
Capital Outlay	\$0	\$63,500	\$0	\$-63,500	-100%
TOTAL BUDGET	\$15,947,781	\$16,371,537	\$17,234,012	\$862,475	5%
POSITION ALLOCATION	102	102	107		

Purpose

The Investigations Division is responsible for investigating and assisting in the prosecution of major crimes occurring in the City of Stockton. The Division is organized into four operating units: Crimes vs. Persons and Property, Special Investigations, Evidence Identification Unit, and Neighborhood Services.

Recent Accomplishments

- Auto theft detectives made a significant number of arrests for auto thefts in 2006, resulting in a decline in auto thefts for the second year in a row.
- Twenty marijuana houses were abated resulting in the arrest of several suspected growers and the seizure of 1,760 pounds of marijuana.
- A Residential Rental Inspection Ordinance was adopted establishing a mandatory code compliance section for all rental housing units in Stockton. The goal is to ensure rental housing meets maintenance standards, provides residents safe housing, and preserves the City's existing rental housing stock. Neighborhood Services began a four-year cycle program to enforce the Ordinance in December 2006.
- A new graffiti ordinance was adopted as an urgency ordinance early in January 2007 to strengthen the original ordinance adopted in 1991. The new ordinance includes additional penalties and requires property owners to assist with removing and preventing graffiti on their property.
- Police Detectives investigated a takeover robbery of a major national retailer that resulted in the arrest of four suspects and the recovery of over \$1.5 million dollars worth of merchandise.
- The Evidence Identification Unit successfully converted to using more efficient digital photographic technology for photo evidence.

- 1. Increase support staffing levels in the Investigations Division by adding two community service officer positions to assist with case management.
- 2. Enhance youth gang and drug intervention by working with high schools and youth outreach workers.

POLICE SUPPORT SERVICES

Support Services: 010-2460

•	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$4,278,601	\$4,629,644	\$4,750,927	\$121,283	3%
Other Services	\$1,246,719	\$1,058,992	\$1,068,692	\$9,700	1%
Materials and Supplies	\$100,557	\$101,650	\$102,450	\$800	1%
Other Expenses	\$1,694	\$3,675	\$3,675	\$0	0%
TOTAL BUDGET	\$5,627,571	\$5,793,961	\$5,925,744	\$131,783	2%
POSITION ALLOCATION	37	37	37		

Purpose

The Support Services Unit is responsible for Police Records Management, Property Management, and Telephone and On-line Report Services.

Recent Accomplishments

- Support Services processed over 70,000 crime and incident reports during 2006.
- On-line reporting was expanded to permit loss prevention staff at selected retail outlet locations to enter crime reports (shoplifting) on-line, reducing the number of hours patrol officers spend handling shoplifting reports.
- Automated court subpoena process for notification and tracking of police officers court appearances to help reduce court related overtime.

- 1. Review and revise procedures for booking property and evidence to minimize time required by officers to complete necessary booking tasks. Software and process changes will increase the time officers are available for patrol.
- 2. To keep up with the increasing number of complex criminal investigations, add two evidence technicians and assign them to handle evidence collection analysis to help reduce the backlog and expedite evidence processing for case filings.

POLICE TELECOMMUNICATIONS

Telecommunications: 010-2470

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$3,012,424	\$3,159,063	\$3,244,611	\$85,548	3%
Other Services	\$2,088,078	\$2,292,211	\$3,706,772	\$1,414,561	62%
Materials and Supplies	\$20,982	\$51,350	\$46,350	\$-5,000	-10%
Other Expenses	\$203	\$220	\$250	\$30	14%
TOTAL BUDGET	\$5,121,687	\$5,502,844	\$6,997,983	\$1,495,139	27%
POSITION ALLOCATION	40	44	46		

Purpose

The Telecommunications Unit is responsible for 9-1-1 emergency communications (plus Fire and Emergency Medical Systems transfers) and 24-hour-a-day dispatch. This Division works with the Information Technology Department for technical support of Police computer and radio systems.

Recent Accomplishments

- Computer and telephone systems upgrades to support 9-1-1 calls from cell phones by December 2006 were completed.
- In April 2007, the Police Department working with the Information Technology Department, completed installation of 12 additional wireless hot spots for improved mobile computing.

- 1. Expand wireless computing ability by installing additional wireless hot spots around the City.
- 2. Establish a pilot project to install wireless routers in Police vehicles to enable Officers to view video images transmitted from the Strong Neighborhoods Initiative funded network security camera system.
- 3. At the conclusion of a laptop pilot project currently underway, expand laptop computers to patrol personnel and provide training in the use of wireless technology to facilitate more efficient use of field-based reporting software.

POLICE ASSET FORFEITURE

Asset Forfeiture: 023-6400

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Other Services	\$17,154	\$14,000	\$1,000	\$-13,000	-93%
Materials and Supplies	\$81,071	\$169,000	\$176,150	\$7,150	4%
Other Expenses	\$34,333	\$45,850	\$42,850	\$-3,000	-7%
Capital Outlay	\$0	\$50,000	\$0	\$-50,000	-100%
TOTAL BUDGET	\$132,558	\$278,850	\$220,000	\$-58,850	-21%
POSITION ALLOCATION	0	0	0		

Mission Statement

To account for the share of proceeds that have been paid to the City of Stockton by the San Joaquin County District Attorney or Federal Courts as a result of narcotics related cases adjudicated under state and federal asset forfeiture statues. No Asset Forfeiture Funds are ever used to compensate any City employees.

Major Budget Changes 023-6400

• The Asset Forfeiture Fund budget has been reduced for FY 2007-08, to reflect a reduction in proceeds received in FY 2006-07.

Purpose

To purchase surveillance and safety equipment for the Vice/Narcotics and Special Weapons and Tactics (SWAT) units to enhance the Department's illegal drug trafficking enforcement efforts. Funds are also used to purchase Explosive Ordinance Detail equipment, firearms training equipment, and other safety equipment for law enforcement purposes.

Recent Accomplishments

• Purchased a new bomb protection suit for the Explosive Ordinance Unit in FY 2006-07. Also, in FY 2006-07, purchased bullet resistant vests and shields for the SWAT Team.

Goals

1. Continue to purchase bullet resistant vests, helmets, and shields for the SWAT Team and Vice/Narcotics unit as this equipment wears out and expires due to age.

POLICE EMERGENCY COMMUNICATIONS

Emergency Communications: 042-2471

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,903,782	\$1,956,781	\$2,308,644	\$351,863	18%
Other Services	\$672,982	\$704,502	\$1,051,020	\$346,518	49%
Materials and Supplies	\$2,533	\$0	\$10,000	\$10,000	-100%
Other Expenses	\$0	\$0	\$70,984	\$70,984	-100%
TOTAL BUDGET	\$2,579,297	\$2,661,283	\$3,440,648	\$779,365	29%
POSITION ALLOCATION Positions are in 010-2470.	0	0	0		

Mission Statement

The Emergency Communication Fund provides resources to operate and maintain the system for receiving and dispatching responses to 9-1-1 telephone calls for emergency police and fire services 24-hours per day in the City of Stockton.

Major Budget Changes 042-2471

- The 2007-08 Emergency Communications Fund budget includes funding for two additional telecommunicators to handle increased calls from cell phones.
- The Other Services expenditure category includes increased funding for operating and maintaining telephone, computer, and radio systems.

Purpose

Provide 24-hour per day answering of 9-1-1 emergency telephone calls; radio dispatch of police and firefighting services; and upgrade & maintenance of emergency communication equipment. Services include assessment of emergency resource requirements, while first aid and other pre-arrival information is provided over the phone by telecommunicators.

Recent Accomplishments

• During FY 2006-07, four additional telecommunicators were hired and trained to handle the increase in emergency 9-1-1 calls from cell phone users.

- 1. Hire and train two additional Telecommunicators to handle population and call-load growth in the City of Stockton.
- 2. Train all 9-1-1 staff on the emergency 9-1-1 system and handling of 9-1-1 call transfers from cell phones.

POLICE MEASURE W

Measure W: 081-2436

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,862,304	\$4,369,014	\$4,488,536	\$119,522	3%
Other Services	\$298,545	\$509,970	\$796,562	\$286,592	56%
Materials and Supplies	\$161,312	\$126,650	\$73,450	\$-53,200	-42%
Other Expenses	\$183,771	\$168,000	\$46,000	\$-122,000	-73%
TOTAL BUDGET	\$2,505,932	\$5,173,634	\$5,404,548	\$230,914	4%
POSITION ALLOCATION	24	40	40		

Mission Statement

Provide increased Police and Fire protection services in the City of Stockton using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

Major Budget Changes 081-2436

- The Other Services expenditures have increased 56% for the Fleet & Radio Internal Service Fund costs to operate and maintain 31 new patrol vehicles.
- Materials & Supplies and Other Expenses are reduced by one-time equipment & training costs as we near the 40 officer level authorized by Measure W.

Purpose

Implement strategies to reduce gang and drug related crime; expand community policing in Stockton schools, parks, and neighborhoods; provide additional police officers and firefighters to improve response to calls for service; and improve police and firefighter training.

Recent Accomplishments

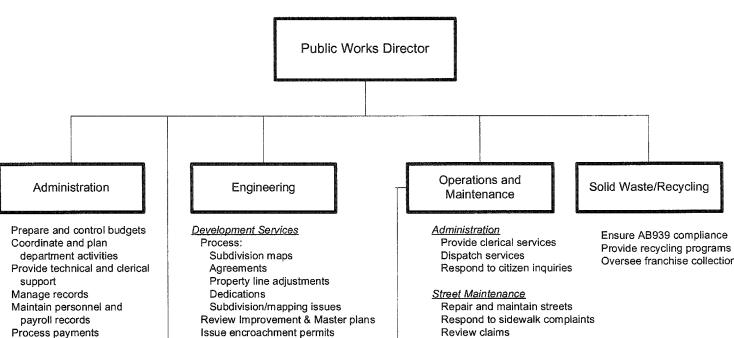
- The Police Department hired and filled 36 of the 40 police officer positions authorized under Measure W, as of February 2007.
- A total of 31 police patrol vehicles, along with associated computers and radios, have been added to the Fleet with funding from Measure W.

- 1. The Police Department will complete hiring all 40 positions authorized by Measure W and will recruit and retain Officers to keep the positions filled.
- 2. The Police Department, working with the Public Works Fleet Division, will purchase an additional five police patrol vehicles, along with associated computers and radios.



CITY OF STOCKTON





Fiscal

Provide public information

Track legislation

Prepare and administer project agreements and coordinate with outside agencies Prepare and administer department budget Prepare 5-year CIP plan

Administer Capital Project funding and reimbursements

Issue encroachment permits

Collect fees

Provide transportation and development planning

Provide inspection and survey support to department sections

Capital Improvement Project Delivery

Manage project design and construction phases of complex infrastructure-type projects

Traffic Engineering

Conduct traffic studies Manage project design and construction phases for traffic signal and street lighting projects Manage City's Traffic Management System

Provide recycling programs Oversee franchise collections

Review claims

Traffic Devices

Produce signs Stripe and put legends on streets

Maintain & repair parking meters Maintain curb markings

Electrical/Traffic Signals

Maintain street lights and traffic signals

Community Enhancement

Manage Alternative Work Program Oversee graffiti removal in public right-of-way

Projects

Coordinate budget preparation Manage specialized projects Provide analytical/technical assistance to all sections

Fleet

Plan fleet needs

Write equipment specifications Issue requisitions and purchase orders

Provide clerical support

Maintain and repair fleet equipment Provide and track gasoline usage

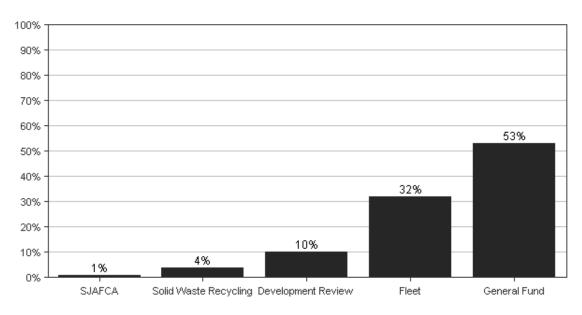
Manage underground fuel tanks

Facilities Maintenance

Maintain City facilities Maintain Heating & Air Conditioning systems (HVAC) Control keying systems Maintain energy usage Manage minor capital projects

PUBLIC WORKS DEPARTMENT ORGANIZATION CHART

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
General Fund	\$13,333,700	\$13,661,577	\$13,614,175	\$-47,402	0%
Development Review	\$3,294,333	\$3,671,866	\$2,650,000	\$-1,021,866	-28%
Solid Waste Recycling	\$815,039	\$991,694	\$1,065,623	\$73,929	7%
SJAFCA	\$297,155	\$308,691	\$354,485	\$45,794	15%
Fleet	\$9,209,570	\$8,722,396	\$8,214,955	\$-507,441	-6%
TOTAL BUDGET	\$26,949,797	\$27,356,224	\$25,899,238	\$-1,456,986	-5%
POSITION ALLOCATION	200	195	192		



Mission Statement

The Public Works Department mission is to plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

Units Managed by Department

Public Works General Fund Solid Waste Recycling

• Administration Public Works Development Review

EngineeringO & MFleetSJAFCA

• CBM

GENERAL FUND SUMMARY: 010-3000

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$8,218,611	\$8,594,357	\$8,379,185	\$-215,172	-3%
Other Services	\$4,165,319	\$4,112,129	\$4,105,369	\$-6,760	0%
Materials and Supplies	\$908,401	\$921,929	\$1,078,351	\$156,422	17%
Other Expenses	\$41,369	\$33,162	\$51,270	\$18,108	55%
TOTAL BUDGET	\$13,333,700	\$13,661,577	\$13,614,175	\$-47,402	0%
POSITION ALLOCATION	142	134	130		

Major Budget Changes 010-3000

- Overall reduction results from eliminating 4 positions as part of the transition plan for outsourcing of green waste collection to garbage companies.
- The FY 2007-08 budget includes funding for a new traffic signal repair technician to maintain growing number of traffic signals and street lights.



Podesto Teen Impact Center

PUBLIC WORKS ADMINISTRATION

Administration: 010-3010

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$126,302	\$114,042	\$170,928	\$56,886	50%
Other Services	\$80,580	\$93,046	\$49,362	\$-43,684	-47%
Materials and Supplies	\$4,561	\$4,000	\$4,000	\$0	0%
Other Expenses	\$5,404	\$4,855	\$4,860	\$5	0%
TOTAL BUDGET	\$216,847	\$215,943	\$229,150	\$13,207	6%
POSITION ALLOCATION	11	11	12		

Purpose

The Administration unit provides administrative and fiscal support to all Public Works operations, and also engages in intergovernmental coordination, grant administration, and a variety of special projects. The unit provides document management services and acts as liaison with the City Manager's office.

Recent Accomplishments

- Began cataloging and scanning documents into the imaging system in order to view the documents on-line.
- Updated the Capital Improvement Program budget database to allow financial tracking of projects and fund balances throughout the budget process.
- Improved working relationships with San Joaquin County and the San Joaquin Council of Governments while still protecting the City's interests.

- 1. Build a database to track development projects submittals for each stage of review, to be eventually published on the Internet.
- 2. Pursue additional funding sources for City transportation projects.

PUBLIC WORKS ENGINEERING

Engineering: 010-3020

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$729,040	\$771,440	\$893,210	\$121,770	16%
Other Services	\$283,945	\$268,466	\$360,362	\$91,896	34%
Materials and Supplies	\$35,589	\$31,700	\$28,200	\$-3,500	-11%
Other Expenses	\$19,644	\$11,195	\$17,095	\$5,900	53%
TOTAL BUDGET	\$1,068,218	\$1,082,801	\$1,298,867	\$216,066	20%
POSITION ALLOCATION	26	26	26		

Purpose

The Engineering Division is responsible for the design, surveying and construction of projects designated in the Capital Improvement Program. Development Review function includes the inspection of public/private projects that will be maintained by the City as well as the review and/or preparation of subdivision maps and agreements.

Recent Accomplishments

- Completed the preliminary design and environmental approval for the Sperry Road Extension, and French Camp I-5 Interchange reconstruction project.
- Completed the construction of Pershing Avenue/Harding Way Intersection improvements consisting of left turn pockets, new signal equipment, new curb, gutter & sidewalk, and asphalt concrete overlay.
- Completed the final design and environmental document for Hammer Lane Phase III.
- Completed the preliminary design, environmental approval; begin final design and right-of-way acquisition for Thornton Road Widening.
- Received approval for the Project Study Reports for Highway 99/Eight Mile Road and Highway 99/Morada Lane interchanges.

- 1. Complete the construction of the Hammer Lane Interchange/Highway 99 Widening project, by Fall 2007.
- 2. Begin construction of the Airport Way Beautification project, by June 2008
- 3. Begin final design of the Thornton Road Widening project, by June 2008.
- 4. Begin construction of the El Dorado Street Widening project, Phase II, by June 2008.

PUBLIC WORKS OPERATION AND MAINTENANCE

Operation and Maintenance: 010-3060

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$5,727,938	\$5,837,794	\$5,639,392	\$-198,402	-3%
Other Services	\$3,003,718	\$2,902,806	\$2,860,953	\$-41,853	-1%
Materials and Supplies	\$614,157	\$679,479	\$778,901	\$99,422	15%
Other Expenses	\$14,490	\$14,560	\$21,355	\$6,795	47%
TOTAL BUDGET	\$9,360,303	\$9,434,639	\$9,300,601	\$-134,038	-1%
POSITION ALLOCATION	76	73	68		

Purpose

The Operations and Maintenance division is comprised of: Administration, Street Maintenance, Traffic Devices, Signals and Lighting, Projects, and Community Enhancement. The primary function is to maintain a safe, efficient, and reliable street system.

Recent Accomplishments

- Awarded contracts for over \$8.4 million of overlay work on approximately 20 miles of primarily arterial and collector streets, with work to be completed by July 31, 2007.
- Completed installation of 40 Americans with Disabilities Act (ADA) compliant curb ramps, and repaired approximately 470 sections of tree damaged sidewalk by July 31, 2007.
- Completed upgrades to the basement restroom facilities at City Hall in accordance with the City's Americans with Disabilities Transition Plan.

- 1. Street Repair: Overlay approximately 38 miles of streets in the South, Mid, and North Stockton redevelopment zones with funding from the Strong Neighborhoods Initiative.
- 2. Projects: develop and implement an updated roof maintenance priority program by June 2008.
- 3. Community Enhancement: remove over 250 tons of debris and trash from public rights of way, and remove over 600,000 square feet of graffiti from City maintained walls, bridges, underpasses, and back up fences.
- 4. Hire and train a new traffic signal technician to help maintain the expanding number of traffic signals and street lights in the City of Stockton.

PUBLIC WORKS CENTRAL BUILDING MAINTENANCE

Central Building Maintenance: 010-3090

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,635,331	\$1,871,081	\$1,675,655	\$-195,426	-10%
Other Services	\$797,076	\$847,811	\$834,692	\$-13,119	-2%
Materials and Supplies	\$254,094	\$206,750	\$267,250	\$60,500	29%
Other Expenses	\$1,831	\$2,552	\$7,960	\$5,408	212%
TOTAL BUDGET	\$2,688,332	\$2,928,194	\$2,785,557	\$-142,637	-5%
POSITION ALLOCATION	29	24	24		

Purpose

The Facilities Maintenance unit is responsible for establishing building maintenance policies and goals, developing long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulatory agencies relating to City buildings, and the maintenance and operation of the Civic Auditorium.

Recent Accomplishments

• Developed a facility condition inspection plan to schedule reviews of all major facilities on a regular basis.

- 1. Develop facility cost plan and collect data to determine actual unit costs (such as dollars per square foot) for routine maintenance.
- 2. Replace an office specialist staff position with a new heating/ventilating/air conditioning (HVAC) mechanic to address expanding HVAC projects throughout the City.
- 3. Replace the heating/ventilating/air conditioning system in the Civic Auditorium with a new energy efficient system.

PUBLIC WORKS SOLID WASTE RECYCLING

Solid Waste Recycling: 047-3080

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$562,527	\$828,495	\$909,233	\$80,738	10%
Other Services	\$199,554	\$118,968	\$107,393	\$-11,575	-10%
Materials and Supplies	\$7,347	\$11,295	\$8,500	\$-2,795	-25%
Other Expenses	\$45,611	\$32,936	\$40,497	\$7,561	23%
TOTAL BUDGET	\$815,039	\$991,694	\$1,065,623	\$73,929	7%
POSITION ALLOCATION	2	5	7		

Mission Statement

The Solid Waste Recycling Division's mission is to improve the quality of life in the City of Stockton by ensuring the health and safety of residents and appearance of property through well managed garbage and recycling collection and street sweeping franchises, illegal dumping clean-up programs, and compliance with State Assembly Bill 939 mandated waste reduction and recycling programs.

Major Budget Changes 047-3080

• The FY 2007-08 budget includes funding for a new project manager position to manage new programs to increase the City's recycling percentage.

Purpose

The Public Works Solid Waste and Recycling Division, manages the \$400 million garbage franchises, oversees the street sweeping franchise, manages the City's State mandated waste reduction and recycling programs, and funds the Alternative Work Program illegal dumping cleanup program.

Recent Accomplishments

- Reduced costs by replacing consultant services contracts for overseeing the garbage franchise with two City staff in 2006.
- Met State 50% recycling mandate for 2005 by achieving a 54% recycling rate (2006 compliance yet to be determined).

- 1. The State has adopted a Zero Waste policy. To conform to this policy, the City needs to recycle more and dispose of less waste.
- 2. Hire and train a new Project Manager I position to increase City recycling percentage.
- 3. Effectively enforce municipal code construction and demolition recycling requirements by January 1, 2008.
- 4. Complete Performance Reviews of contracted waste haulers by June 30, 2008.

PUBLIC WORKS DEVELOPMENT REVIEW

Development Review: 048-3027

•	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$2,508,717	\$2,725,258	\$2,109,493	\$-615,765	-23%
Other Services	\$690,414	\$819,733	\$364,472	\$-455,261	-56%
Materials and Supplies	\$31,599	\$39,300	\$20,600	\$-18,700	-48%
Other Expenses	\$63,603	\$87,575	\$155,435	\$67,860	77%
TOTAL BUDGET	\$3,294,333	\$3,671,866	\$2,650,000	\$-1,021,866	-28%
POSITION ALLOCATION	25	25	24		

Mission Statement

The mission of Development Services is to serve the public by providing courteous, effective, and accurate planning, development, and a safe community that enhances the quality of life for all residents of the City of Stockton.

Major Budget Changes 048-3027

• The FY 2007-08 Development Review budget is reduced by 28% overall to reflect decreased revenues from plan checking and engineering inspection fees.

Purpose

Public Works Development Review provides review of development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, improvement plan checking, and inspection of public/private projects that will be maintained by the City.

Recent Accomplishments

- Through training and field experience Public Works inspection staff has developed expertise in the new State materials requirements/designations as well as advanced construction and inspection techniques.
- Developed and implemented a new integrated traffic modeling program with daily as well as peak hour projection capability for use by the City and development community to analyze the effects of development on the City's circulation network.
- Established a "Peer Review" program to facilitate the review of traffic impact analysis reports for Specific Land Use Plans and Master Plan projects. This program has allowed for the timely review even in light of the inability to fill several vacant positions.

- 1. Develop a revised Street Improvement Fee component of the Public Facilities Fee program incorporating the improvements necessary to address the development levels identified in the on-going comprehensive General Plan revision.
- 2. Develop a network based project tracking program that will interface with the City's website to provide and track the phase and status of development projects under review by Public Works.
- 3. Investigate Public Works inspection staff participation in the technology based wireless device program currently under review for use by the Building Inspectors to improve Public Works inspection efficiency.

PUBLIC WORKS FLEET

Fleet: 501-5000

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$3,275,161	\$3,629,292	\$3,670,650	\$41,358	1%
Other Services	\$721,662	\$957,656	\$1,040,568	\$82,912	9%
Materials and Supplies	\$2,703,429	\$2,806,219	\$3,029,171	\$222,952	8%
Other Expenses	\$-86,674	\$12,068	\$12,468	\$400	3%
Capital Outlay	\$2,595,992	\$1,317,161	\$462,098	\$-855,063	-65%
TOTAL BUDGET	\$9,209,570	\$8,722,396	\$8,214,955	\$-507,441	-6%
POSITION ALLOCATION	31	31	31		

Mission Statement

Fleet's mission is to provide user departments with safe, reliable vehicles and equipment at the lowest cost, with the least disruption to operations. Fleet is also responsible for ensuring compliance with prevailing laws and regulations relating to fleet and fuel station activities.

Major Budget Changes 501-5000

- Materials and Supplies cost budget has increased due to rising fuel usage and a continuing increase in gasoline and diesel fuel prices.
- Capital Outlay costs are reduced, on an annual basis, by using capital lease financing to spread major equipment costs over multiple fiscal years.

Purpose

To purchase, maintain, and replace vehicles and related equipment to support City of Stockton operating departments missions.

Recent Accomplishments

- Retrofitted two added diesel powered trucks with diesel particulate filters as mandated by the California Air Resources Board.
- Began using Ultra-low Sulfer Diesel fuel which is being used at all City owned fuel sites effective November of 2006.
- Ordered five Hybrid sedans to replace older gasoline only powered sedans.

- 1. Replace three gasoline powered sedans with low emission Hybrid sedans.
- 2. Retrofit four diesel powered trucks with diesel particulate filters as required by the California Air Resources Board.
- 3. Pursue grant funding to retrofit diesel powered off road equipment with diesel particulate filters.

PUBLIC WORKS SAN JOAQUIN AREA FLOOD CONTROL AGENCY

SJAFCA: 010-0137

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$268,424	\$277,395	\$306,282	\$28,887	10%
Other Services	\$26,134	\$23,451	\$22,731	\$-720	-3%
Materials and Supplies	\$2,544	\$2,000	\$1,802	\$-198	-10%
Other Expenses	\$53	\$5,845	\$23,670	\$17,825	305%
TOTAL BUDGET	\$297,155	\$308,691	\$354,485	\$45,794	15%
POSITION ALLOCATION	0	0	0		

Mission Statement

To coordinate efforts with the United States Army Corps of Engineers to approve and authorize reimbursement for the Flood Protection Restoration Project and to work with the U.S. Senate to receive a portion of the \$38.1 million Federal reimbursement in each fiscal year.

Major Budget Changes 010-0137

• Other Expense costs have increased as the result of increased indirect cost allocations for FY 2007-08.

Purpose

This unit is responsible for administration of all reimbursement claims, documentation of the Flood Protection Restoration Project levee construction for determination of flood plain boundaries, and other duties related to flood control.

Recent Accomplishments

• In 2006, San Joaquin Area Flood Control Agency worked with the United States Army Corps of Engineers and Congress, in successfully securing \$4.85 million in Federal appropriations for the Flood Protection Restoration Project Phase 1 reimbursement.

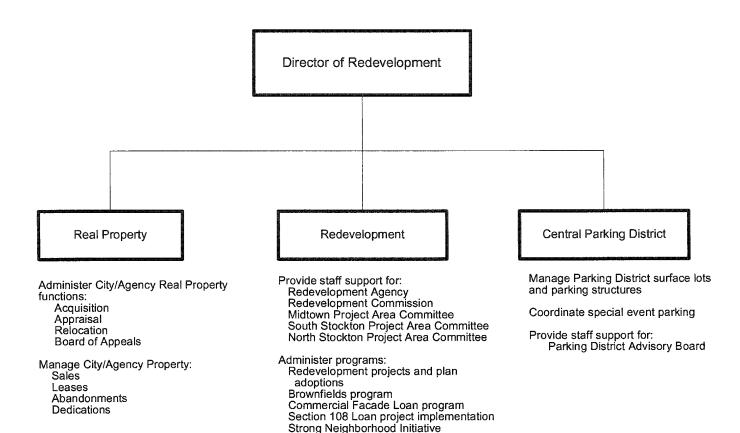
Goals

1. Continue to work with the United States Army Corps of Engineers and Congress to secure another \$1.5 million in Federal appropriations for the SJAFCA Flood Protection Restoration Project Phase 1 reimbursement by June 2008.



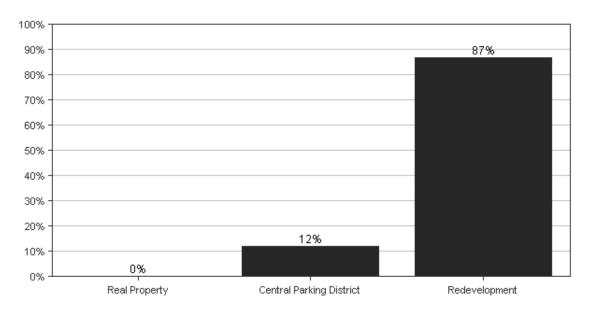
CITY OF STOCKTON





REDEVELOPMENT

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Redevelopment	\$33,413,630	\$37,850,091	\$33,470,562	\$-4,379,529	-12%
Real Property	\$67,680	\$72,498	\$72,543	\$45	0%
Central Parking District	\$4,385,611	\$3,342,344	\$4,784,249	\$1,441,905	43%
TOTAL BUDGET	\$37,866,921	\$41,264,933	\$38,327,354	\$-2,937,579	-7%
POSITION ALLOCATION	20	15	21		



Mission Statement

The core mission of the Stockton Redevelopment Agency is to identify and facilitate the development of underutilized properties, aide in the removal of blight, and contribute to the overall quality of life of its residents by providing decent affordable housing, essential neighborhood services, and recreational opportunities.

Units Managed by Department

Redevelopment General Fund
• Real Property

Redevelopment Central Parking District

REDEVELOPMENT

Redevelopment: 330-0000

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,609,874	\$2,018,915	\$2,765,757	\$746,842	37%
Other Services	\$4,929,660	\$21,601,743	\$15,553,987	\$-6,047,756	-28%
Materials and Supplies	\$37,234	\$74,184	\$74,541	\$357	0%
Other Expenses	\$2,879,778	\$9,185,249	\$15,039,277	\$5,854,028	64%
Capital Outlay	\$23,957,084	\$4,970,000	\$37,000	\$-4,933,000	-99%
TOTAL BUDGET	\$33,413,630	\$37,850,091	\$33,470,562	\$-4,379,529	-12%
POSITION ALLOCATION	16	11	17		

Mission Statement

The core mission of the Stockton Redevelopment Agency is to identify and facilitate the development of underutilized properties, aide in the removal of blight, and contribute to the overall quality of life of its residents by providing decent affordable housing, essential neighborhood services, and recreational opportunities.

Major Budget Changes 330-0000

- Reorganization of the Office of Economic Development to consist of three separate departments for Economic Development, Housing, and Redevelopment.
- An increase of approximately \$8 million in tax increment is projected over last year.
- \$185,000: Increase due to two new positions to help with infill housing and neighborhood improvement projects.

Purpose

Redevelopment is a process created by California law to assist governments in eliminating blight and to attract development, reconstruction, and rehabilitation of deteriorated urban settings. Through this process, targeted areas receive focused attention and financial investment to reverse deteriorating trends and revitalize the business climate.

Recent Accomplishments

- Issued the \$114 million Strong Neighborhoods Initiative redevelopment bond to assist in rebuilding Stockton's neighborhoods. This initiative will improve neighborhood conditions, enhance community safety, and strengthen community partnerships. Phase I of the Airport Way Neighborhood Service Center and expansion of Van Buskirk Community Center completed in June 2007.
- Updated the Downtown Stockton Strategic Action Plan, which identifies top priorities in continuing downtown revitalization. Those priorities include workforce and market-rate housing, arts and entertainment, and office development.
- Assisted twelve small business owners by awarding close to \$410,000 in facade improvement funds to enhance the exterior of their commercial property. Property owners contributed approximately \$283,000.
- Facilitated the construction of the Sheraton Hotel, which is expected to be completed in Fall 2007. This first-rate hotel will include 178 guest rooms, 42 condominiums, restaurant, and conference center.
- Completed conceptual plan study for Phase I of the Philomathean Building rehabilitation project. This historic building is located in the Midtown Redevelopment Project Area.
- Staff continued facilitation of the Downtown Marina and Waterfront developments, including improvements to

REDEVELOPMENT

the promenade, retail projects, and a residential community on the South Shore. A \$1.248 million grant was received through the California River Parkways Grant Program to assist with marina and promenade costs. Construction is expected to begin in early 2008.

• Plans were finalized and construction has begun for the Hotel Stockton tenant improvements for the planned restaurant. Opening day is expected to take place during November 2007.

Goals

- 1. Promote economic revitalization and establish a regional center for economic growth by undertaking activities to maximize waterfront uses, develop destination attractions, attract office users, and promote special events.
- 2. Promote and/or assist in the development of a physical environment to support such a regional economic center by installing and upgrading public infrastructure improvements and facilities and promoting the creation of an urban core.
- 3. Promote commercial revitalization and mixed-use development in areas outside the Downtown core.
- 4. Develop and implement an Infill Housing Strategy for Downtown and Midtown Stockton.



Bob Hope Theatre Ticket Booth

REDEVELOPMENT CENTRAL PARKING DISTRICT

Central Parking District: 416-4000

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,028,910	\$1,350,084	\$1,231,428	\$-118,656	-9%
Other Services	\$652,553	\$581,493	\$780,779	\$199,286	34%
Materials and Supplies	\$92,123	\$66,930	\$114,751	\$47,821	71%
Other Expenses	\$1,876,806	\$188,176	\$2,127,291	\$1,939,115	30%
Capital Outlay	\$735,219	\$1,155,661	\$530,000	\$-625,661	-54%
TOTAL BUDGET	\$4,385,611	\$3,342,344	\$4,784,249	\$1,441,905	43%
POSITION ALLOCATION	4	4	4		

Mission Statement

The Central Parking District is charged with the task of providing adequate parking facilities to serve the needs of businesses, customers, employees, and visitors to Downtown Stockton. The District is self-sustaining, and not a part of the operating budget of the City of Stockton. However, it is included in the budget document to comply with provisions of the ordinance of issue that authorized district formation.

Major Budget Changes 416-4000

- \$57,000: Increase due to new Office Assistant position to assist Central Parking District customers.
- (\$32,850): Decrease due to elimination of two part-time Parking Attendant Leadworker positions.
- (\$115,000): Decrease due to one staff position and associated costs moving to Redevelopment.
- \$707,000: Increase due to higher debt service payments for parking garage bonds.
- Central Parking District fees increased by an average of 5%. The Consumer Price Index increase is not sufficient to support rising operational costs.

Purpose

The Central Parking District is operated by an Advisory Board appointed by the City Council. The District manages over 5,000 parking spaces in 5 garages and 15 lots, plus 1,800 on-street metered spaces. Income sources include assessments on all property within the District and charges for monthly and hourly parking privileges.

Recent Accomplishments

- Central Parking District office relocated to the Ed Coy Garage in March 2007.
- Installed new parking directional signs and new marquee identification signs for downtown parking lots.
- Conducted an assessment of automation and equipment upgrade alternatives for parking garages, surface lots, and parking meters.

Goals

- 1. Upgrade first 300 parking meters with new digital equipment.
- 2. Install pay by space parking automation equipment in three surface lots on Fremont Street, Hunter Square and three other downtown locations.

REDEVELOPMENT CENTRAL PARKING DISTRICT

- 3. Transition Arena Garage to 24/7 operation in conjunction with Sheraton Hotel opening.
- 4. Replace elevator in Channel Street parking garage.



Street Art

REDEVELOPMENT REAL PROPERTY

Real Property: 010-1750

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$57,626	\$46,407	\$50,568	\$4,161	9%
Other Services	\$9,093	\$14,433	\$10,325	\$-4,108	-28%
Materials and Supplies	\$836	\$5,250	\$5,250	\$0	0%
Other Expenses	\$125	\$6,408	\$6,400	\$-8	0%
TOTAL BUDGET	\$67,680	\$72,498	\$72,543	\$45	0%
POSITION ALLOCATION Positions are included in Redevelopment.	0	0	0		

Major Budget Changes 010-1750

There were no major budget changes.

Purpose

Real Property provides real estate support services to City and Agency staff. Activities include acquisition of real property for various City/Agency projects and relocation assistance to residents and businesses displaced by these projects. Staff also processes abandonments and performs property management functions such as lease negotiations.

Recent Accomplishments

- Property rights were obtained for a number of City projects, including right-of-way for the Hammer Lane project, Pershing/Harding Intersection project, and for Temporary Fire Station No. 13.
- Property rights were obtained for Redevelopment Agency projects including acquisitions and re-locations for the Gleason Park/Stockton Unified School Site Project (Alex G. Spanos Elementary School) in the Gleason Park Neighborhood and Mercy Charities Housing Project in the Gleason Park Neighborhood.
- Property management activities included the sale of excess property at the Edmund S. "Ed" Coy Parking Garage, El Tecolote Hotel, a portion of former Beighle Alley, and Municipal Utilities properties at Dagget Road and near Fort Donelson Drive.
- Considerable staff time was devoted to relocation requirements associated with Downtown hotels and for relocation's related to other City/Agency projects. Major activities included relocation of business and residential tenants from the Main Hotel in advance of a City project at that location and relocation of residents for the Gleason Park Housing project.

Goals

- 1. Provide acquisition work in support of the following City projects: El Dorado Street Widening project, Thornton Road Widening project, Hammer Lane Phase III Widening project, and Delta Water Supply project.
- 2. Provide advance acquisition support for the North Stockton Grade Separations projects.
- 3. Provide acquisition work in support of Agency projects, including the Airport Way Corridor project, Fremont Park Housing project, and potential projects in the North Stockton Redevelopment Project Area.



CITY OF STOCKTON



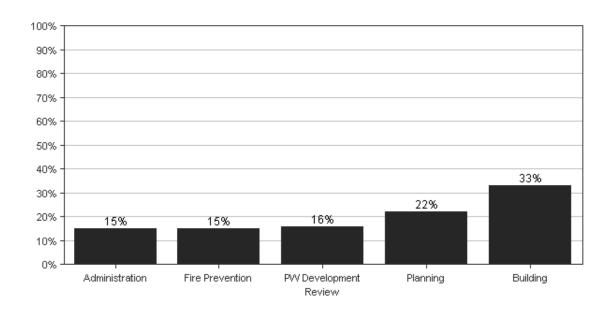
SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

Special Revenue Funds are used for tracking revenue and appropriation that is restricted to specific purposes by law or administrative action.

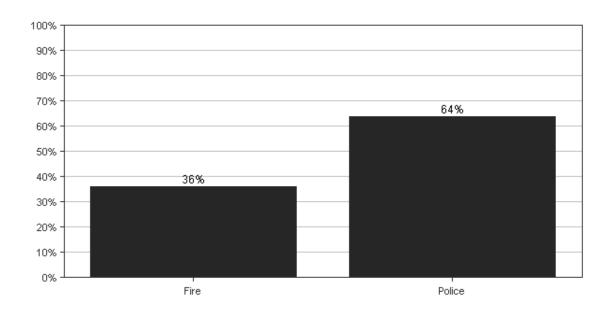
DEVELOPMENT SERVICES

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Administration	\$1,750,429	\$1,830,565	\$2,438,488	\$607,923	33%
Planning	\$2,213,901	\$3,580,918	\$3,604,201	\$23,283	1%
Building	\$4,413,173	\$5,047,198	\$5,497,311	\$450,113	9%
Fire Prevention	\$1,983,732	\$2,188,958	\$2,442,275	\$253,317	12%
PW Development Review	\$3,294,333	\$3,671,866	\$2,650,000	\$-1,021,866	-28%
TOTAL BUDGET	\$13,655,568	\$16,319,505	\$16,632,275	\$312,770	2%
POSITION ALLOCATION	92	93	95		



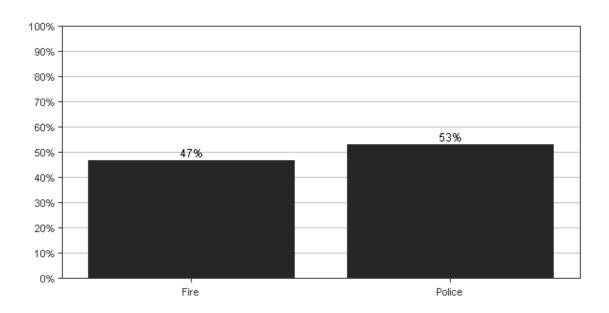
EMERGENCY COMMUNICATION FUND

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Police	\$2,579,297	\$2,661,283	\$3,440,648	\$779,365	29%
Fire	\$2,969,258	\$3,359,697	\$1,952,848	\$-1,406,849	-42%
TOTAL BUDGET	\$5,548,555	\$6,020,980	\$5,393,496	\$-627,484	-10%
POSITION ALLOCATION	22	22	20		



SAFE NEIGHBORHOODS - MEASURE W

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Police	\$2,505,932	\$5,173,634	\$5,404,548	\$230,914	4%
Fire	\$3,484,094	\$4,545,884	\$4,823,382	\$277,498	6%
TOTAL BUDGET	\$5,990,026	\$9,719,518	\$10,227,930	\$508,412	5%
POSITION ALLOCATION	43	67	68		



PFF ADMINISTRATION

Public Facilities Fees Admin: 999-9110

	2005-06 Actual	2006-07 Appropriated	2007-08 Budget	Variance Amount	%
Employee Services	\$1,264,908	\$1,532,910	\$1,103,261	\$-429,649	-28%
Other Services	\$115,941	\$730,979	\$323,819	\$-407,160	-56%
Materials and Supplies	\$1,459	\$0	\$0	\$0	-100%
Other Expenses	\$811,473	\$42,081	\$30,581	\$-11,500	-27%
TOTAL BUDGET	\$2,193,781	\$2,305,970	\$1,457,661	\$-848,309	-37%
POSITION ALLOCATION	0	0	0		

Mission Statement

Public Facilities Fee (PFF) Administration is responsible for overseeing the PFF program established by the City Council in 1988, under California Government Code Section 66000, to provide funding for public infrastructure resulting from new development in the City of Stockton.

Major Budget Changes 999-9110

• The PFF Administration budget has declined as a result of significantly reduced revenue projected for FY 2007-08, due to current development declines.

Purpose

To provide resources for preparing the annual five year Capital Improvement Program plan; the PFF annual report; planning, scheduling, and monitoring of PFF funded projects; reviewing and updating PFF fee schedules; PFF policy, planning, and legal reviews; and monitoring and projecting PFF revenues, expenditures, and fund balances.

Recent Accomplishments

• Completed the fee study to update Parkland Public Facility Fees in conformity with the 2035 General Plan Update.

Goals

1. Complete fee studies to update other Public Facility Fees in conformity with the 2035 General Plan Update.



CITY OF STOCKTON



PERMANENT/SPECIAL FUNDS

A Permanent Fund is money given to the city for specified purposes. Although the money belongs to the City, it is legally restricted so that only earnings, not principal, may be spent.

The Funds listed in this section contain monies given for special purposes, of which both principal and interest may be spent. This money belongs to the City, but its use is restricted to the specific purposes. These funds were formally known as Expendable Trust Funds. The change is to comply with the new Governmental Accounting Standards Board (GASB) reporting requirements.

PERMANENT FUND BUDGET

A Permanent Fund is money given to the City from individual and/or corporate donors for a special purpose. The principal remains permanently restricted, while the earnings can be spent for the specified purpose. The entire estimated earnings balance of each fund as of the end of the budget fiscal year is appropriated.

GENERAL GOVERNMENT PERMANENT FUND			
Account	Title	Purpose	Budget
627-0420	Annie Wagner Fund	Provide scholarship to Stockton high	
	_	school student to further education at	
		UC Berkeley, according to the terms of	
		Annie Wagner's will	\$48,149

LIBRARY PERMANENT FUND				
Account	Title	Purpose	Budget	
614-0420	Chad K. Kolak Fund	Purchase Library books and other		
		materials for the Ripon Branch Library		
		collection as specified by donor's trust	\$11,158	
621-0420	Bess Larson Fund	Purchase general fiction for Chavez		
		Central Library	\$309	
622-0420	Gertrude Cady Fund	Purchase circulating and reference		
		copies of Newberry and Caldecott		
		award-winning books for children's		
		section of the Chavez Central Library	\$4,607	
626-0420	Arlo Cross Fund	Purchase library material on health-		
		related subjects	\$0	
628-0420	Kiersch Memorial	Purchase books on music for the Troke		
	Fund	Library	\$345	
		TOTAL	\$16,419	

PARKS & RECREATION PERMANENT FUND				
Account	Title	Purpose	Budget	
624-0420	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation		
		programs	\$2,767	
625-0420	E. Blum-Red Feather	Provide funds through interest from		
		endowment for Ice Skating programs	\$7,914	
626-0420	Arlo Cross—Louis Park	Provide funds through interest from endowment for improvements at Louis Park	\$0	
	•	TOTAL	\$10,681	

PERMANENT FUND BUDGET

ARTS PERMANENT FUND				
Account	Title	Purpose	Budget	
613-0420	Arts (Administered by the Stockton Arts Commission)	Provide funds through interest from endowment to promote the arts by providing art grants and services to the community.	\$144,413	
		TOTAL	\$144,413	

The Special Revenue Fund Budgets listed in this section receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the fund as of the end of the budget fiscal year is appropriated. If the estimated budget exceeds available resources, the fund cannot spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.

Account 646-0221	Title Fire General	Purpose	Budget
646-0221	Fire General	TT 1 4' 4 1 1 1 4 1 C'	
		Use donations to buy unbudgeted fire	
		equipment and send staff to specialized	
		training	\$4,356
646-0222	Paramedic	Use paramedic field training fees to buy	
		paramedic related materials and training	
		to support the paramedic training effort	\$11,366
646-0223	Hazardous Materials	Use class fees to buy unbudgeted	•
		materials and training to support	
		response to hazardous materials	
		incidents	\$393
646-0224	Water Rescue	Use class fees and donations to buy	
		unbudgeted water rescue equipment,	
		supplies and training	\$4,496
646-0225	Emergency Medical	Use donations to purchase dispatch	. ,
	Dispatch	related supplies.	\$212
646-0226	Retirement Dinner	Use proceeds from ticket sales to pay	· · · ·
		for food and awards for annual Fire	
		Department retirement dinner	\$22,215
646-0227	Fire Clothing	Use proceeds from clothing sales to buy	*) -
	8	clothing items with Stockton Fire	
		Department emblem	\$916
646-0228	Heavy Rescue	Use fees from Technical Rescue training	*
	,	classes to buy unbudgeted rescue	
		equipment, supplies and training	\$26,050
646-0229	Training	Use donations and academy fees to	+
	8	support the training program	\$6,864
646-0230	Public Education	Use donations to promote fire safety	+
		awareness throughout the community	\$1,872
646-0291	Arson Investigation	Use donations to improve arson	+ -, - / -
		investigation capabilities.	\$1,000
646-0294	Fire Prevention/	Use donations to support hazardous	+-,-00
	Hazardous Materials	materials safety awareness in the	\$4,128
		community.	+ -,120
		TOTAL	\$83,868

	GENERAL GOVERNMENT SPECIAL REVENUE FUND				
Account	Title	Purpose	Budget		
642-0236	Community Projects	Provide funds for various community projects, such as community events, graffiti abatement, special equipment,			
		etc.	\$658		
642-0239	Employee Recognition	Provide funds for employee recognition program, lunch, etc. through ticket sales and other donations	\$253		
642-0246	Web Sponsorship	Provide funds for website development	\$3,794		
642-0247	Channel 97	Provide funds for Channel 97	ψ3,771		
	Sponsorship	improvements	\$2,555		
		TOTAL	\$7,260		

	LIBRAR	Y SPECIAL REVENUE FUND	
Account	Budget		
644-0201	Library Materials	Purchase Library materials specified by	
	Endowment Fund	donors or for other special materials	\$229,911
644-0202	Tracy Branch Trust	Purchase natural history books or other	
	Fund	materials for the Tracy Branch Library	
		specified by donors	\$196,060
644-0203	Ripon Branch Trust	Purchase Library materials or other	
	Fund	materials for the Ripon Branch Library	
		as specified by doors	\$40,000
644-0205	Library Staff	Pay for Library staff training	
	Development Fund		\$6,384
644-0207 Library Literacy Operating funds provided by the Library			
	Fund	and Literacy Foundation	\$162,826
644-0284	644-0284 Capecchio Pay for supplemental resources and		
Foundation Fund		materials to enhance, support and enrich	
	the Adult Literacy Program for tutors		
		and learners	\$171,867
644-0295	Mary J. Crossmon	Purchase Library books and printed	
	Trust Fund	materials as specified by doors	\$0
		TOTAL	\$807,048

	PARKS & RECREATION SPECIAL REVENUE FUND					
Account	Account Title Purpose Budget					
643-0252	Ice Rink Special	Provide for costs related to special ice				
	Program	arena programs and events.	\$2,073			
643-0261	Teens	Provide for special events for youth and				
		teens.	\$1,643			
643-0267	Special Projects	Provide for donations for specific				
		purposes until needed	\$40,463			
643-0272	Sierra Vista	Provide for costs related to activities of				
	Community Center	the Sierra Vista Community Center	\$3,294			
643-0273	Van Buskirk	Provide for costs related to activities of				
	Community Center	the Van Buskirk Community Center	\$12,702			
643-0274	McKinley	Provide for costs related to activities of				
	Community Center					
643-0275						
	Center	the Stribley Community Center	\$12,256			
643-0276	Seifert Community	•				
	Center	the Seifert Community Center	\$23,875			
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center \$				
		the Oak Park Senior Center				
643-0283						
		the Teen Center	-0-			
643-0286	Louise Debarrow	Provide for costs related to construction				
	Memorial	of a pergola to serve as a memorial for				
		Louise Debarrow at Sandman Park	\$16,828			
643-0287	Youth Sport	Provide youth scholarships for sports,				
	Scholarship	camps and other related programs	\$3,918			
643-0290	Parks & Rec	Provide funds for preservation, use and				
	Foundation	enjoyment of local park and recreational				
		facilities/programs and promote youth				
		recreational opportunities.	* • • • • • •			
			\$49,888			
		TOTAL	\$204,390			

STOCKTON SPORTS COMMISSION SPECIAL REVENUE FUND				
Account Title Purpose Budget				
647-0220	647-0220 Stockton Sports Provide and promote sporting events in			
Commission Stockton. \$100				
	\$100,000			

STOCKTON ARTS COMMISSION SPECIAL REVENUE FUND				
Account	Account Title Purpose			
641-0220	Stockton Arts	Provide activities that advance the arts		
	Commission	through grants, donations and proceeds		
		of Commission-sponsored activities	\$69,266	
641-0241	Marian Jacobs Poetry	Bring prominent literary speakers to		
& Prose Stockton to promote poetry and				
	literature			
	TOTAL			

	POLICE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget	
645-0212	Firearms Instructors	J I		
	Academy	instructor training provided to other		
		agencies	\$2,600	
645-0214	Senior Police Cadet	Pay for supplies, equipment and other		
		expenses of the Senior Police Cadet		
		Program	\$6,000	
645-0215	Community Events	Sponsor activities such as the Christmas		
		Toy Project, National Night Out, Crime		
		Prevention Fairs, Citizen Recognition		
		Dinner, and other community events	\$9,000	
645-0216	Animal Regulation	Provide support for animal adoption		
		programs run by volunteers	\$30,000	
645-0217	T J			
		adoptable animals and spay/neuter		
		Animal Adoption Center contract		
		through spay/neuter fees and forfeited		
		spay/neuter deposits	\$140,000	
645-0218	Police Horse Patrol	Horse Patrol Pay for supplies, equipment, and other		
		expenses of the Police Horse Patrol		
645-0219	Hate Crimes Reward			
	Trust	investigations and rewards.	\$2,000	
645-0228	Donations for Misc. Purchases resulting from private			
	Equipment Services	donations for specific programs or		
		equipment items	\$20,000	
		TOTAL	\$209,600	



CITY OF STOCKTON



CAPITAL IMPROVEMENTS

CAPITAL IMPROVEMENTS

The Capital Improvement Budgets appropriate funds for the acquisition, design and/or construction of capital facilities.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program

The Capital Improvement Program is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include purchase, design, engineering, construction, and project administration of new, improved or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs, and capabilities for the best use of public funds, and establishes a long-term plan for funding future infrastructure improvements.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among City staff and other public agencies. In addition, it permits private enterprise to relate their projects to the City program.

Capital Improvement Process

City staff and members of the community identify potential projects. City departments submit projects to the Public Works Department, which develops cost estimates and returns these to the departments. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the completed improvement will have on the department's operating and maintenance budget.

The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and to the City Council for review, revision, and adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the five-year plan.

In March 2000, the City's voters adopted Measure U, effective January 1, 2001, which made changes in the City Charter that relate to the timeline for the CIP process. City staff must now submit the CIP Program to the Planning Commission and Council 90 days before the beginning of the fiscal year. The Planning Commission must submit its recommendation to Council within 30 days of receipt of the CIP Program, and the Council must hold a Public Hearing on the CIP Program within 30 days of receipt of the Planning Commission's recommendation. Thus, the CIP Program must be adopted by June 1.

Capital Improvement Document Organization

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, police stations, fire stations, parks and recreation facilities, public buildings, and urban renewal. Projects are listed in the following pages by category, such as Streets and Public Safety. Another list shows each project, along with the appropriation amount requested, by funding source.

CAPITAL IMPROVEMENT PROGRAM 2007-08 PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

CITY-WIDE

Accour	7, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Budget
Numbe	er	2007-08
7022	ADA Compliance Program	\$75
7011	CBM Storage Area Expansions & Shop Equipment Upgrades	\$56
0000	City Clerk Office Reception Area Remodel	\$100
0000	Civic Auditorium: Upgrade HVAC	\$300
7035	Electrical Power Upgrade, Repair, and Relighting	\$75
7002	Hazardous Materials Abatement - City Buildings	\$74
7036	HVAC Upgrades and Replacements	\$100
0000	O&M Electrical Shop Expansion	\$139
7050	Phase Two-Customer Care/Cashier Station Remodel	\$250
	City-Wide Project Totals	\$1,169

LIBRARY

Accour Numbe	,	Budget 2007-08
9202	Library Book Collection Augmentation	\$250
	Library Project Totals	\$250

PARKS AND RECREATION

Account Project Description Number		Budget 2007-08
9229	Baxter Park Phase II	\$1,415
9259	Dog Park Feather River Dr	\$197
9230	Faklis Community Park	\$228
9113	Lodi Unified McNair High School Park	\$691
0000	North Stockton III Reimbursement	\$700
9118	Street Tree Planting	\$175
9226	Villa Tuscany Park	\$657
0000	West Lake Villages Park	\$400
	Parks and Recreation Project Totals	\$4,463

PUBLIC SAFETY

Accoun		Budget
Numbe	r	2007-08
7509	Asphalt Sealing & Repair at Fire Stations	\$40
0000	Fire Hydrant System Upgrade	\$70
7103	Fire Station Rehabilitation/Upgrades	\$45
0000	Rebuild Fire Station No. 6	\$3,480
0000	Stewart-Eberhardt Building 4th Floor Police Telecom./Emergency Op. Cent	\$5,000
	Public Safety Project Totals	\$8,635

CAPITAL IMPROVEMENT PROGRAM 2007-08 PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

REDEVELOPMENT

Accou Numb	,	Budget 2007-08
7354	Airport Way 2nd Street Realignment	\$500
7903	Central Parking CIP	\$200
7102	Downtown Acquisition and Demolition Fund	\$1,000
,	Redevelopment Project Totals	\$1.700

SANITARY

Accour Numbe		Budget 2007-08
7703	Church St Sanitary Sewer Lift Station/Force Main	\$857
7704	Non-Potable Water Master Planning	\$200
7713	Oversize Collection Lines	\$5,611
7787	Sanitary System Deficiency Improvements	\$3,234
7790	Sanitary System/Street Improvements	\$150
7783	Storm Pump Stations	\$244
	Sanitary Project Totals	\$10,296

STORMWATER

Accour		Budget 2007-08
7730	Repair 30" Weber Ave Brick Storm Drain	\$342
	Stormwater Project Totals	\$342

STREETS

Accou	nt Project Description	Budget
Numb	er	2007-08
0000	Airport Way Streetscape Martin Luther King to 10th St	\$1,983
9988	Davis Road Bridge Replacement Over Pixley Slough	\$2,991
9829	Eight Mile Road / SPRR (East) Grade Separation	\$2,217
0000	Eight Mile Road / UPRR (West) Grade Separation	\$5,349
6677	El Dorado Street Widening Phase II	\$5,095
0000	Filbert/Myrtle St Traffic Signal	\$400
9945	French Camp Road / I-5 Interchange	\$800
9932	Hammer Lane Widening Phase III (Exclude Pershing)	\$4,750
0000	Lincoln Street / Turnpike Road Traffic Signal	\$400
9829	Lower Sacramento Road Widening & UPRR Grade Separation (Bear Cree	\$6,547
6653	Neighborhood Traffic Calming	\$350
9710	North Stockton I-5 / Mainline Interchanges	\$100
9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$700
6689	Street Lighting Upgrade and Steel Pole Replacement	\$100
9928	Street Resurfacing/Bridge Repair Program	\$7,664
9906	Traffic Signal Control System	\$650
9712	Traffic Signal Controller Upgrade - Citywide	\$450
9934	Traffic Signal Modifications	\$300

Streets Project Totals \$40,846

CAPITAL IMPROVEMENT PROGRAM 2007-08 PROJECT TOTALS BY CATEGORY

(DOLLARS IN THOUSANDS)

WATER

Accou Numb		Budget 2007-08
9922	Delta Water Supply Project	\$22,500
7632	Existing Well Replacement	\$73
7637	Mokelumne River Project	\$100
7602	Service System Additions	\$175
7618	Water Supply - New Wells	\$625
7601	Water System Expansions	\$2,950
7796	Water System Upgrades/Street Improvements	\$100
7623	Water Transmission Mains	\$4,349
7619	Water Treatment Equipment	\$100
	Water Project Totals	\$30,972

GRAND TOTAL CIP - ALL CATEGORIES:

\$98,673

Notes:

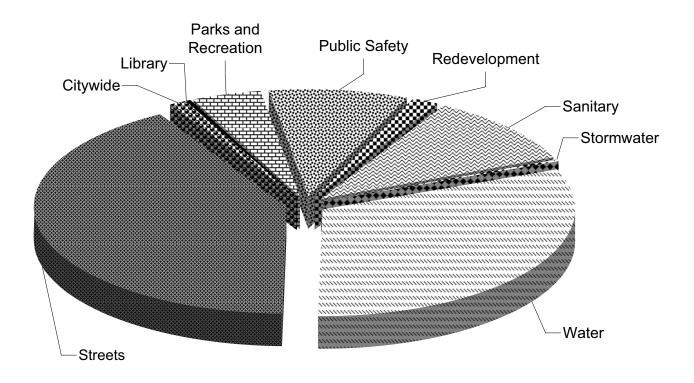
Grant funds and projects with special financing arrangements, such as bond issues, will not be appropriated until funds are secured through separate Council action.

The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information only.

.

CITY OF STOCKTON 2007-08 CIP by Category

(Dollars in Thousands)



CATEGORY	20	007-08 BU	IDGET
Citywide		1,169	1.2%
Library	\$	250	0.3%
Parks and Recreation	\$	4,463	4.5%
Public Safety	\$	8,635	8.8%
Redevelopment	\$	1,700	1.7%
Sanitary	\$	10,296	10.4%
Stormwater	\$	342	0.3%
Water	\$	30,972	31.4%
Streets	\$	40,846	41.4%
		98,673	100.0%

CAPITAL IMPROVEMENT PROGRAM 2007-08 PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

CAPITAL IMPROVEMENT FUND 301:

Account Number	Project Description	Budget 2007-08
301-7022	ADA Compliance Program	\$75
301-7509	Asphalt Sealing & Repair at Fire Stations	\$40
301-7011	CBM Storage Area Expansions & Shop Equipment Upgrades	\$56
301-0000	City Clerk Office Reception Area Remodel	\$100
301-0000	Civic Auditorium: Upgrade HVAC	\$300
301-7102	Downtown Acquisition and Demolition Fund	\$1,000
301-7035	Electrical Power Upgrade, Repair, and Relighting	\$75
301-0000	Fire Hydrant System Upgrade	\$70
301-7103	Fire Station Rehabilitation/Upgrades	\$45
301-7002	Hazardous Materials Abatement - City Buildings	\$74
301-7036	HVAC Upgrades and Replacements	\$100
301-0000	O&M Electrical Shop Expansion	\$139
301-7050	Phase Two-Customer Care/Cashier Station Remodel	\$50
301-0000	Rebuild Fire Station No. 6	\$1,426

Capital Improvement Project Totals

\$3,550

FEDERAL/STATE/COUNTY GRANT FUND 038:

Account		Budget
Number	Project Description	2007-08
038-0000	Airport Way Streetscape Martin Luther King to 10th St	\$1,983
038-9988	Davis Road Bridge Replacement Over Pixley Slough	\$2,896
038-9945	French Camp Road / I-5 Interchange	\$800
038-9710	North Stockton I-5 / Mainline Interchanges	\$100
304-9928	Street Resurfacing/Bridge Repair Program	\$2,726
038-9928	Street Resurfacing/Bridge Repair Program	\$2,018

Federal/State/County Grant Project Totals

\$10,523

MEASURE K SALES TAX FUND 080:

Account		Budget
Number	Project Description	2007-08
080-9988	Davis Road Bridge Replacement Over Pixley Slough	\$95
080-6677	El Dorado Street Widening Phase II	\$600
080-0000	Filbert/Myrtle St Traffic Signal	\$400
080-0000	Lincoln Street / Turnpike Road Traffic Signal	\$400
080-6653	Neighborhood Traffic Calming	\$350
080-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$460
080-6689	Street Lighting Upgrade and Steel Pole Replacement	\$100
080-9928	Street Resurfacing/Bridge Repair Program	\$2,920
•		

Measure K Sales Tax Project Totals

\$5,325

CAPITAL IMPROVEMENT PROGRAM 2007-08 PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

MEASURE K SALES TAX	(GRANT) FUND 080:
----------------------------	--------	-------------

Account Number	Project Description	Budget 2007-08
080-6677	El Dorado Street Widening Phase II	\$3,288
080-9932	Hammer Lane Widening Phase III (Exclude Pershing)	\$4,750
080-9829	Lower Sacramento Road Widening & UPRR Grade Separation (Bear Creek to Pixle	\$6,547

Measure K Sales Tax (Grant) Project Totals

\$14,585

PARKING DISTRICT FUND 417:

Account		Budget
Number	Project Description	2007-08
417-7903	Central Parking CIP	\$200
	Parking District Project Totals	\$200

PFF - AIR QUALITY IMPACT FEES FUND 990:

Account Number	Project Description	Budget 2007-08
990-9906	Traffic Signal Control System	\$650
990-9934	Traffic Signal Modifications	\$300

PFF - Air Quality Impact Fees Project Totals

\$950

PFF - CITY OFFICE SPACE IMPACT FEES FUND 930:

Account Number	Project Description	Budget 2007-08
930-0000	Stewart-Eberhardt Building 4th Floor Police Telecom./Emergency Op. Center	\$2,000
	PFF - City Office Space Impact Fees Project Totals	\$2,000

PFF - LIBRARY IMPACT FEES FUND 950:

Account Number	Project Description	Budget 2007-08
950-9202	Library Book Collection Augmentation	\$250
	PFF - Library Impact Fees Project Totals	\$250

PFF - PARKLAND IMPACT FEES FUND 970:

Account		Budget
Number	Project Description	2007-08
970-9229	Baxter Park Phase II	\$1,415
971-9259	Dog Park Feather River Dr	\$197
971-9230	Faklis Community Park	\$228
971-9113	Lodi Unified McNair High School Park	\$691
970-0000	North Stockton III Reimbursement	\$700
971-9226	Villa Tuscany Park	\$657
970-0000	West Lake Villages Park	\$400

PFF - Parkland Impact Fees Project Totals

\$4,288

PFF - POLICE STATION IMPACT FEES FUND 960:

Account		Budget
Number	Project Description	2007-08
960-0000	Stewart-Eberhardt Building 4th Floor Police Telecom./Emergency Op. Center	\$3,000

PFF - Police Station Impact Fees Project Totals

\$3,000

CAPITAL IMPROVEMENT PROGRAM 2007-08 PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

	(DOLLARS IN THOUSANDS)	
PFF - STR	EET IMPROVEMENT IMPACT FEES FUND 917:	
Account Number	Project Description	Budget 2007-08
917-9829	Eight Mile Road / SPRR (East) Grade Separation	\$2,217
910-0000	Eight Mile Road / UPRR (West) Grade Separation	\$3,149
917-0000	Eight Mile Road / UPRR (West) Grade Separation	\$2,200
910-6677	El Dorado Street Widening Phase II	\$1,207
	PFF - Street Improvement Impact Fees Project Totals	\$8,773
PFF - STR	EET TREE IMPACT FEES FUND 978:	
Account		Budget
Number	Project Description	2007-08
978-9118	Street Tree Planting	\$175
	PFF - Street Tree Impact Fees Project Totals	\$175
PFF - TRA	FFIC SIGNAL IMPACT FEE FUND 900:	
Account		Budget
Number	Project Description	2007-08
900-9712	Traffic Signal Controller Upgrade - Citywide	\$450
	PFF - Traffic Signal Impact Fee Project Totals	\$450
PFF - WAS	STEWATER CONNECTION FEE FUND 434:	
Account		Budget
Number	Project Description	2007-08
434-7703	Church St Sanitary Sewer Lift Station/Force Main	\$857
434-7713	Oversize Collection Lines	\$5,611
	PFF - Wastewater Connection Fee Project Totals	\$6,468
	TER CONNECTION FEE FUND 424:	
Account Number	Project Description	Budget 2007-08
424-7637	Mokelumne River Project	\$100
423-7618	Water Supply - New Wells	\$625
423-7601	Water System Expansions	\$38
423-7623	Water Transmission Mains	\$4,112
424-7623	Water Transmission Mains	\$237
	PFF - Water Connection Fee Project Totals	\$5,112
PROPOSE	D STRONG NEIGHBORHOODS INITIATIVE FUND 342:	
Account	Project Proprietion	Budget
Number	Project Description	2007-08
342-0000	Rebuild Fire Station No. 6	\$2,054
	Proposed Strong Neighborhoods Initiative Project Totals	\$2,054
	OPMENT AGENCY FUND 338:	
Account Number	Project Description	Budget 2007-08
338-7354	Airport Way 2nd Street Realignment	\$500
	÷ ÷ ÷ ÷	

\$500

Redevelopment Agency Project Totals

CAPITAL IMPROVEMENT PROGRAM 2007-08 PROJECT TOTALS BY FUND

(DOLLARS IN THOUSANDS)

STORMWATER REVENUE FUND 441:

Account		Budget
Number	Project Description	2007-08
441-7050	Phase Two-Customer Care/Cashier Station Remodel	\$22
441-7730	Repair 30" Weber Ave Brick Storm Drain	\$342
	Stormwater Revenue Project Totals	\$364

TRANSPORTATION DEVELOPMENT ACT (GAS TAX) FUND 034:

Account Number	Project Description	Budget 2007-08
034-9969	Sidewalk, Curb, Gutter and Wheelchair Ramps	\$240

Transportation Development Act (Gas Tax) Project Totals

WASTEWATER REVENUE FUND 431:

Account		Budget
Number	Project Description	2007-08
431-7704	Non-Potable Water Master Planning	\$200
431-7050	Phase Two-Customer Care/Cashier Station Remodel	\$114
431-7787	Sanitary System Deficiency Improvements	\$3,234
431-7790	Sanitary System/Street Improvements	\$150
431-7783	Storm Pump Stations	\$244
	Wastewater Revenue Project Totals	\$3,942

Wastewater Revenue Project Totals

WATER REVENUE FUND 421:

Account		Budget
Number	Project Description	2007-08
421-9922	Delta Water Supply Project	\$1,500
425-9922	Delta Water Supply Project	\$21,000
421-7632	Existing Well Replacement	\$73
421-7050	Phase Two-Customer Care/Cashier Station Remodel	\$64
421-7602	Service System Additions	\$175
421-7601	Water System Expansions	\$2,912
421-7796	Water System Upgrades/Street Improvements	\$100
421-7619	Water Treatment Equipment	\$100

Water Revenue Project Totals

\$98,673

\$25,924

\$240

TOTAL CIP - ALL FUNDS:

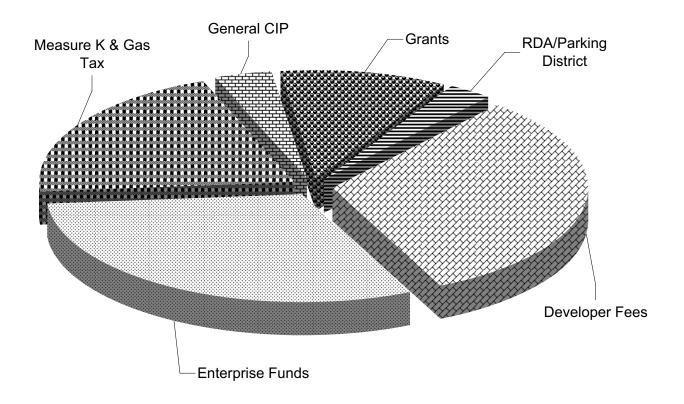
Grant funds and projects with special financing arrangements, such as bond issues, will not be appropriated until funds are secured through separate Council action.

The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information only.

Notes:

CITY OF STOCKTON 2007-08 CIP by Fund

(Dollars in Thousands)



FUND	20	07-08 BUI	DGET
Developer Fees	<u> </u>	31,466	32%
Enterprise Funds	\$	30,230	31%
Measure K & Gas Tax	\$	20,150	20%
General CIP	\$	3,550	4%
Grants	\$	10,523	11%
RDA/Parking District	\$	2,754	3%
		98,673	100%



CITY OF STOCKTON



REDEVELOPMENT AGENCY

REDEVELOPMENT AGENCY

The Redevelopment Agency is responsible for acquisition, relocation, demolition, and sale of land and buildings in portions of the City earmarked for redevelopment. Projects are financed from the proceeds of bonds and loans from other City funds, which are eventually repaid from increased tax based on the increased property value due to the redevelopment projects.

The Redevelopment Agency is a separate entity and its budget is adopted separately. It is included in this document for convenience.

INTRODUCTION

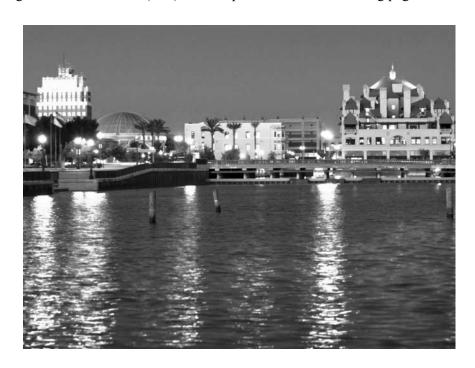
The City of Stockton Redevelopment Agency was formed in 1955. The City's Mayor and Council members serve as the governing board for the Agency. Between its inception and 2002, the Agency formed eight separate Redevelopment Project Areas and subsequently merged four of the smaller projects into surrounding areas. In 2004, two new project areas were adopted, giving Stockton a total of six Redevelopment Project Areas:

- West End (Downtown Stockton)
- Port Industrial
- Merged Midtown
- Merged South Stockton
- North Stockton
- Rough and Ready Island

These project areas comprise of approximately 15,000 acres, which amounts to almost 40% of the total acreage for the entire City (approx. 38,650 acres).

The Redevelopment Department provides staffing for the Redevelopment Agency as well as the Redevelopment Commission and carries out the City's redevelopment activities. The Department also includes Real Property, which conducts all of the City's real estate transactions, and the Central Parking District.

The Agency is funded primarily by tax increment revenue, in addition to redevelopment bond proceeds, Community Development Block Grants, Federal Section 108 loans, and state loans and grants. The Agency also receives other income including interest income, rental income and loan portfolio payoffs. It is estimated that the Agency will gross approximately \$26.8 million in tax increment revenue for the 2007-08 fiscal year, which reflects a 40% increase over 2006-07. A summary of each of the six Redevelopment Project Areas, including Administration, Low/Moderate Income Housing Fund (LMIHF), and Strong Neighborhoods Initiative (SNI) funds is provided on the following pages.



	Admin 330	West End 334	Port 336	I	Midtown 337
Projected Beginning Balance:	\$ -	\$ 21,174,537	\$ 100,000	\$	2,750,000
Revenue Projections:					
Tax Increment	\$ -	\$ 1,950,176	\$ 770,775	\$	6,146,399
Less 20% to Low/Mod Fund	\$ -	\$ -	\$ (154,155)	\$	-
Less Payments to Taxing Entities	\$ -	\$ (296,751)	\$ (126,673)	\$	(956,050)
Less County Admin Expense	\$ -	\$ (39,004)	\$ (15,415)	\$	(122,928)
Other Income	\$ 7,701	\$ 1,306,000	\$ -	\$	
Total Net Revenue:	\$ 7,701	\$ 2,920,421	\$ 474,532	\$	5,067,421
Transfers In (From Project Areas)	\$ 1,950,000	\$ -	\$ -	\$	-
Total Available Funds:	\$ 1,957,701	\$ 24,094,958	\$ 574,532	\$	7,817,421
Employee Services	\$ 849,800	\$ -	\$ 58,388	\$	383,063
Other Services	\$ 795,365	\$ 47,500	\$ 121,036	\$	191,824
Materials & Supplies	\$ 39,041	\$ -	\$ 3,000	\$	11,500
Other Expenses (taxes/indirect)	\$ 273,495	\$ -	\$ -	\$	51,710
Capital Outlay	\$ -	\$ =	\$ -	\$	
Sub-total	\$ 1,957,701	\$ 47,500	\$ 182,424	\$	638,097
Transfers Out (Includes Debt Repayment)	\$ -	\$ 821,492	\$ 309,388	\$	3,035,788
Project Expenditures	\$ -	\$ 23,225,966	\$ 82,720	\$	4,143,536
Total Budgeted Expenditures	\$ 1,957,701	\$ 24,094,958	\$ 574,532	\$	7,817,421
Projected Ending Balance	\$ -	\$ -	\$ -	\$	-

\$	S Stockton 338]	Low/Mod 339	1	N Stockton 340	Rough & Ready 341	SNI 342	TOTAL
\$	6,154,931	\$	868,550	\$	2,500,000	\$ 65,653	\$ 87,686,435	\$ 121,300,106
\$	8,707,141	\$	-	\$	8,934,854	\$ 267,455	\$ -	\$ 26,776,800
\$	(2,131,463)	\$	-	\$	(3,016,251)	\$ (53,491)	\$ -	\$ (5,355,360)
\$	(1,286,653)	\$	-	\$	(1,468,025)	\$ (43,944)	\$ -	\$ (4,178,096)
\$	(174,143)	\$	-	\$	(178,697)	\$ (5,349)	\$ -	\$ (535,536)
_\$	-	\$	8,784	\$	5,010	\$ -	\$ -	\$ 1,327,495
\$	5,114,882	\$	8,784	\$	4,276,891	\$ 164,671	\$ -	\$ 18,035,303
\$	-	\$	5,355,360	\$	-	\$ -		\$ 7,305,360
\$	11,269,813	\$	6,232,694	\$	6,776,891	\$ 230,324	\$ 87,686,435	\$ 146,640,769
\$	482,104	\$	215,561	\$	386,870	\$ -	\$ 389,971	\$ 2,765,757
\$	280,640	\$	4,655	\$	273,501	\$ 230,324	\$ 14,937	\$ 1,923,782
\$	11,000	\$	-	\$	10,000	\$ -	\$ -	\$ 74,541
\$	86,710	\$	-	\$	51,710	\$ -	\$ -	\$ 463,625
_\$	-	\$	-	\$	-	\$ -	\$ -	\$
\$	860,454	\$	220,216	\$	686,081	\$ 230,324	\$ 404,908	\$ 5,227,705
\$	2,952,546	\$	2,425,589	\$	2,267,217	\$ -	\$ -	\$ 11,800,168
\$	7,456,813	\$	3,586,889	\$	3,823,593	\$ -	\$ 87,281,527	\$ 129,601,044
\$	11,269,813	\$	6,232,694	\$	6,776,891	\$ 230,324	\$ 87,686,435	\$ 146,640,769
\$	-	\$	-	\$	-	\$ -	\$ -	\$ -

RECENT ACCOMPLISHMENTS

- Issuance of a \$114 million Strong Neighborhoods Initiative Tax Allocation bond to assist in rebuilding Stockton's neighborhoods. This initiative will improve neighborhood conditions, enhance community safety, expand community services, and strengthen community partnerships. Phase I of the new Airport Way Neighborhood Service Center and the expansion of Van Buskirk Community Center will be completed by June 2007.
- Updated the Downtown Stockton Strategic Action Plan, which identifies top priorities in continuing downtown revitalization. Those priorities include workforce and market-rate housing, arts and entertainment, and office development.
- Assisted twelve small business owners by awarding approximately \$410,000 in facade improvement funds to enhance the exterior of their commercial property. Property owners contributed approximately \$283,000.
- Facilitated the construction of the Sheraton Hotel, which is expected to be completed in Fall 2007. This first-rate hotel will include 178 guest rooms, 42 condominiums, restaurant, and conference center.
- Phase I of the Philomathean Building rehabilitation project is currently underway and consists of a conceptual plan study. This historic building is located in the Midtown Redevelopment Project Area.
- Facilitation of the Downtown Marina and Waterfront developments continue, including
 improvements to the promenade, retail projects, and a residential community on the South Shore.
 A contractor is expected to be selected by Summer 2007 with construction beginning in late 2007
 or early 2008.
- Plans are finalized and construction has begun for the Hotel Stockton tenant improvements for Paragary's restaurant. Opening day is expected to take place during November 2007.
- Plans are complete and construction has started on the Black Sea Gallery, which is locating in the B&M Building between the Hotel Stockton and City Centre Cinemas. A café with outdoor dining is also included in the project. Completion is expected in Fall 2007.

GOALS

- 1. Promote economic revitalization and establish a regional center for economic growth by undertaking activities to maximize waterfront uses, develop destination attractions, attract office users, and promote special events.
- 2. Promote and/or assist in the development of a physical environment to support such a regional economic center by installing and upgrading public infrastructure improvements and facilities and promoting the creation of an urban core.
- 3. Promote commercial revitalization and mixed-use development in areas outside the Downtown core.
- 4. Develop and implement an Infill Housing Strategy for Downtown and Midtown Stockton.

PROGRAMS

A. Administration

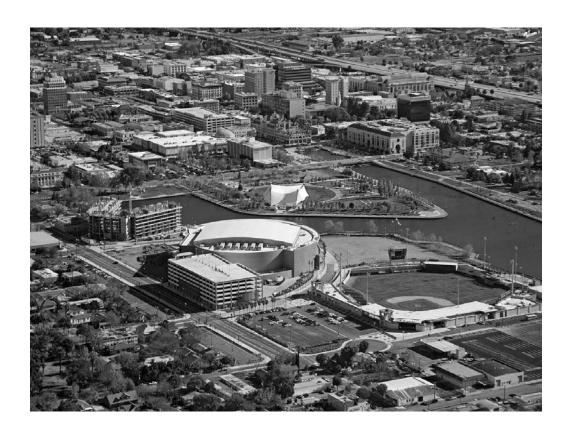
The Agency's administrative activities include:

- Staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency, and Project Area Committees
- Preparation of the Agency's annual reports, including the Statements of Indebtedness, State Controller's Report, Housing and Community Development Report, and Annual Budget

Administrative expenditures from the Agency's Low/Moderate Income Housing Fund (LMIHF) provide for the monitoring of affordable housing projects, preparation and review of loan documents and processing of payments/disbursement from the housing fund to vendors, housing developers and loan recipients.

B. Housing Assistance

Housing rehabilitation and first time home buyer assistance programs continue to be made available through the City's Housing Department and are budgeted for under the City's CDBG and HOME programs. As needed, the Agency will provide additional funds from its LMIHF for these activities.



SCHEDULE OF TRANSFERS IN/LOANS

TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:

Merged Midtown Fund (337) Merged South Stockton Fund (338) North Stockton Fund (340)	\$ 	400,000 750,000 800,000 1,950,000
TO LOW/MOD INCOME HOUSING FUND (339) FROM:		
*West End Fund (334) ¹ *Port Industrial Fund (336) *Merged Midtown Fund (337) ² *Merged South Stockton Fund (338) ¹ *North Stockton Fund (340) ² *Rough & Ready Fund (341)	\$ 	0 154,155 0 2,131,463 3,016,251 53,491 5,355,360
TO COMMUNITY DEVELOPMENT BLOCK GRANT FUND (054) FROM:		
Merged Midtown Fund (337) ³ Merged South Stockton Fund (338) ³ North Stockton Fund (340) ³	\$ 	100,000 500,000 10,000 610,000
TO DEBT SERVICE FUND ⁴ (201) FROM:		
Low/Mod Income Housing Fund (339)	\$	667,129
TO DEBT SERVICE FUND ⁵ (230) FROM:		
West End Fund (334) Port Industrial Fund (336) Merged Midtown Fund (337) South Stockton (338) Low/Mod Income Housing Fund (339) North Stockton (340)	\$ 	746,426 309,388 2,535,788 1,702,546 1,758,460 1,457,217 8,509,825
Total Transfers In	\$	17,092,314

*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

¹ West End Fund's transfer to Low/Mod Income Housing Fund will be made from South Stockton Fund.

west End I und 3 transfer to Low/Mod Income Housing Fund will be made from North Stockton Fund.

Merged Midtown Fund's transfer to Low/Mod Income Housing Fund will be made from North Stockton Fund.

Loan repayment on funds loaned to Redevelopment Agency.

⁴ Includes debt service for the 2001 Housing Bond.

⁵ Includes debt service for the Arena Bond and the Strong Neighborhoods Initiative Bond.

SCHEDULE OF TRANSFERS OUT/LOANS

FROM WEST END FUND (334) TO:		
Debt Service Fund (230) ⁵	\$	746,426
FROM PORT INDUSTRIAL FUND (336) TO:		
*Low/Mod Income Housing Fund (339) Debt Service Fund (230) ⁵	\$	154,155 309,388
FROM MERGED MIDTOWN FUND (337) TO:	\$	463,543
	\$	400,000
Redevelopment Agency Administration Fund (330) Community Development Block Grant Fund (054) ³	Þ	100,000
*Low/Mod Income Housing Fund (339) ² Debt Service Fund (230) ⁵	_	2,535,788
FROM MERGED SOUTH STOCKTON FUND (338) TO:	\$	3,035,788
Redevelopment Agency Administration Fund (330) Debt Service Fund (230) ⁵	\$	750,000
Community Development Block Grant Fund (054) ³		1,702,546 500,000
*Low/Mod Income Housing Fund (339) ¹	\$	2,131,463 5,084,009
FROM LOW/MOD INCOME HOUSING FUND (339) TO:	Φ.	((7.120
Debt Service Fund (201) ⁴ Debt Service Fund (230) ⁵	\$ 	667,129 1,758,460
FROM NORTH STOCKTON FUND (340) TO:	\$	2,425,589
Redevelopment Agency Administration Fund (330)	\$	800,000
Debt Service Fund (230) ⁵ Community Development Block Grant Fund (054) ³		1,457,217 10,000
*Low/Mod Income Housing Fund (339)	<u>\$</u>	3,016,251 5,283,468
FROM ROUGH AND READY FUND (341) TO:	o	<i>53 4</i> 04
*Low/Mod Income Housing Fund (339)	\$	53,491
Total Transfers Out	\$	17,092,314

^{*}Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.





CITY OF STOCKTON



	•

GLOSSARY

<u>ACCRUAL BASIS OF ACCOUNTING</u> – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

<u>ALLOCATION</u> – (1) A portion of an appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The number of full-time regular positions approved for each budget unit.

<u>APPROPRIATION</u> – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

<u>ASSESSED VALUATION</u> – The dollar value of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

<u>ASSET</u> – An economic resource such as a building, sum of money, or probable future benefit obtained as a result of past transactions.

<u>BOND</u> – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

<u>BUDGET</u> – A book used by the City Manager to present a comprehensive financial plan of expenditures and the means for financing them to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

BUDGET HEARING – A public meeting to allow citizens to comment on a proposed budget.

<u>BUDGET MESSAGE</u> – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

CAPITAL BUDGET – A budget that appropriates the first year of the Capital Improvement Program.

<u>CAPITAL IMPROVEMENT PROGRAM</u> – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

<u>CAPITAL OUTLAY</u> – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

<u>CASH FUND BALANCE</u> – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

<u>**DEBT SERVICE**</u> – Payment of the principal and interest towards bonds or notes.

<u>**DEPARTMENT**</u> – A major organizational unit of the City that has management responsibility for related operations.

GLOSSARY

<u>DISTRICT FUND</u> - A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

<u>ENCUMBRANCE</u> – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

<u>ENTERPRISE FUND</u> – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not mixed with other funds.

<u>EXPENDITURE</u> – A payment for services, materials, salaries, and products.

<u>FISCAL YEAR</u> – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

<u>FUND</u> – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

<u>FUND BALANCE</u> – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

<u>GENERAL FUND</u> – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

GENERAL OBLIGATION BOND – A bond backed by a government pledge.

<u>GRANT</u> – A contribution of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

<u>INDIRECT COSTS</u> – Elements of cost necessary in the production of a good or service that are not directly traceable to the product or service. These are sometimes referred to as overhead costs.

<u>INTERFUND TRANSFER</u> – Money or equipment transferred from one fund to another.

<u>INTERNAL SERVICE FUND</u> – A fund used to account for the centralized financing of goods or services provided by one department, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance, equipment replacement, and computer services.

<u>OBJECTIVE</u> – A readily measurable statement of an expected accomplishment within the fiscal year.

<u>OPERATING BUDGET</u> – The portion of the budget that pertains to daily operations providing governmental services.

GLOSSARY

<u>ORDINANCE</u> – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a state statute or constitutional provision. (See also resolution).

<u>PERMANENT FUND</u> – A fund in which the principal remains permanently restricted, while the interest earnings may be spent for the specific purpose for which the money was given.

<u>PROPERTY TAX</u> – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

<u>RESERVE</u> —An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure without special Council approval.

<u>**RESOLUTION**</u> – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

<u>**REVENUE**</u> – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

<u>SPECIAL ASSESSMENTS</u> – Compulsory charges levied by a government to finance current or permanent public services to a particular group of persons or properties.

<u>SPECIAL REVENUE FUND</u> – A fund in which the City, State or Federal government, or a private donor of the funds, restricts the revenue collected to particular purposes.

TAXES – Compulsory charges levied by a government to finance services performed.

TRUST FUND – See Permanent Fund or Special Revenue Fund.

USER FEE – Charge for services provided only to those benefiting from the service.

Accident Reduction143	Business Tax57,93
Accidental Death & Dismemberment147	Capital Improvement14,19,23, 24,28,32,33,34,37,38,42,43,45,53, 54,55,56,59,61,84,135,152,177,179,
Administrative Services28,41, 47,58,65,66,67,85,89,90,91,92,93, 94,95,96,97,98,99,100,101,102,111,	193,194,213,221,222,223,224,226, 227,228,229,239
144,148,183	Capital Outlay40,90,92,96,98, 99,100,113,115,131,182,184,185,188,
Advantage Stockton117	199,202,204,232,239
Airport Corridor Action Team107	Central Parking District28,30, 31,36,38,41,42,43,52,60,83,86,201, 204,205,231
Ambulance59,125,126,128	Channel 97167,168,218
Animal Control78,183	City Attorney28,41,65,68,
Animal License49,58	85,87,93,96,102,103,104,107,109
Animal Spay/Neuter220	City Auditor28,41,65,68,85, 105,109,154,162
Annie Wagner Fund215	City Clerk24,28,41,65,68,96,
Appropriation17,24,30,31,32,33,34,35,37,39,40,42,45,87,200,221,	107,108,109,222,226
239	City Council13,14,15,16,17,18, 19,21,24,26,28,41,42,65,68,87,91,
Arson Investigation129,217	103,105,107,109,110,114,115,136, 142,144,159,173,204,213,221,239,241
Arts Commission32,33,52,76,169,173,216,220	City Manager21,23,24,25,26,28,
Asparagus Festival173,175	39,41,65,69,85,87,96,103,107,109, 111,112,114,117,193,221,239
Assessed Value46,47	Code Enforcement58,71,78,85, 103,134,135,167,182
Asset Forfeiture30,31,42,51, 181,188	Collective Bargaining
Audit28,41,46,47,57,65,66,68,	Agreements142
85,90,93,105,109,143,154,162,167, 196,222,226	Community Centers14,18,19, 28,109,171,175
Boat Launching28,30,31,42,51,60,169,176	Community Development Block Grant37,39,61,84,133,134,135, 231,236,237
Bonded Debt47	
Budget Process17,23,24,25,59,85,86,193,221	Community Safety Ordinance 103,183
Building Permit59,70,117,198	Compensated Absences30,31,36, 38,139,149
Business License17,49,57,58,93	Comprehensive Annual Financial Report92

Construction Reserve30,31	Employee Positions18
Crime Stoppers183	Employee Relations28,73, 139,142
Debt14,18,36,38,42,45,46,47,48,91,92,109,131,135,148,157,162,165,204,232,235,236,237,239	Employees18,87,94,100,103,105, 109,142,143,144,145,146,147,148, 149,188,204
Debt Policies14,91	Engineering28,75,80,82,86,191,
Delta Water Supply15,19,157, 158,206,224,229	194,198,221
Development Code15,114,115	Enterprise Funds30,41,42,48, 50,51,56,59,62,77,84,91,230,240
Development Review28,82,86, 157,191,194,198,207	Enterprise Zone117,118
Development Services28,30,31,	Equipment Funds30,31
36,38,41,42,51,56,59,62,70,71,82, 84,85,86,113,120,198,207	Executive Safety Committee143
Disability30,31,38,139,147,153	Facilities Maintenance81,196
Document Transfer49	Facilities Master Plan152,154
	Family Learning Place153
Dog Park172,222,227	Fee Schedule17,213
Down Payment Assistance28,131,	
132,137	Financial Plan14,15,91,239
Downtown Business Alliance173	Financial Plan14,15,91,239 Fines49,51,58
Downtown Business Alliance173 DUI Emergency Recovery49 Duplicating32,33,67,84,89,101	Fines49,51,58 Fire Department18,26,32,33,52,58,59,60,71,72,119,121,122,125,126,127,129,130,141,167,217
Downtown Business Alliance173 DUI Emergency Recovery49	Fines49,51,58 Fire Department18,26,32,33,52,58,59,60,71,72,119,121,122,125,126,127,129,130,141,167,217 Fire Fighting87 Fire Prevention28,71,87,119,
Downtown Business Alliance173 DUI Emergency Recovery49 Duplicating32,33,67,84,89,101 Economic Development13,14,15, 16,19,24,28,44,57,69,70,83,85,86,	Fines49,51,58 Fire Department18,26,32,33,52,58,59,60,71,72,119,121,122,125,126,127,129,130,141,167,217 Fire Fighting87 Fire Prevention28,71,87,119,123,129,207,217
Downtown Business Alliance173 DUI Emergency Recovery49 Duplicating32,33,67,84,89,101 Economic Development13,14,15, 16,19,24,28,44,57,69,70,83,85,86, 109,111,112,117,118,131,133,135,202	Fines49,51,58 Fire Department18,26,32,33,52,58,59,60,71,72,119,121,122,125,126,127,129,130,141,167,217 Fire Fighting87 Fire Prevention28,71,87,119,
Downtown Business Alliance173 DUI Emergency Recovery49 Duplicating32,33,67,84,89,101 Economic Development13,14,15, 16,19,24,28,44,57,69,70,83,85,86, 109,111,112,117,118,131,133,135,202 Eight Mile Road194,223,228 El Dorado Street194,206,223,	Fines49,51,58 Fire Department18,26,32,33,52,58,59,60,71,72,119,121,122,125,126,127,129,130,141,167,217 Fire Fighting87 Fire Prevention28,71,87,119,123,129,207,217 Fire Safety Education
Downtown Business Alliance173 DUI Emergency Recovery49 Duplicating32,33,67,84,89,101 Economic Development13,14,15, 16,19,24,28,44,57,69,70,83,85,86, 109,111,112,117,118,131,133,135,202 Eight Mile Road194,223,228 El Dorado Street194,206,223, 226,227,228	Fines49,51,58 Fire Department18,26,32,33,52,58,59,60,71,72,119,121,122,125,126,127,129,130,141,167,217 Fire Fighting87 Fire Prevention28,71,87,119,123,129,207,217 Fire Safety Education Program129 Fire Stations26,61,87,221,222,226 Fire Suppression28,58,71,119,122
Downtown Business Alliance173 DUI Emergency Recovery49 Duplicating32,33,67,84,89,101 Economic Development13,14,15, 16,19,24,28,44,57,69,70,83,85,86, 109,111,112,117,118,131,133,135,202 Eight Mile Road194,223,228 El Dorado Street194,206,223, 226,227,228 Elevation26 Emergency Communications28,30, 31,41,42,51,56,60,62,72,84,119,120,	Fines49,51,58 Fire Department18,26,32,33,52,58,59,60,71,72,119,121,122,125,126,127,129,130,141,167,217 Fire Fighting87 Fire Prevention28,71,87,119,123,129,207,217 Fire Safety Education Program129 Fire Stations26,61,87,221,222,226 Fire Suppression28,58,71,

Gas Tax32,33,36,37,38,39,42,53,56,61,62,229,230	144,147,240			
General Plan15,19,23,25,114,	Interest45,50,59,108,133,151, 173,177,193,215,216,231,239,241			
115,157,158,163,198,213,221	Internal Affairs183			
Gleason Park131,132,172,206	Internal Service Funds30,32,			
Golf Courses26,28,41,59,77, 169,178,179	33,67,73,82,84,240			
Carrage mantal Association	Inventory94,96,99,178,179			
Governmental Accounting Standards92	Investigation28,79,86,129,181, 185,186,217,220			
Hammer Lane194,206,223,227				
Hazardous Materials Team	Investment Earnings50,52, 53,54,55			
121,122	Investments91			
Health And Wellness Committee				
145	Juvenile Fire Setter Intervention Program129			
Health13,14,30,31,57,73,84,	_			
109,139,143,144,145,155,157,169, 174,197,215	Kentfield Action Team18			
Hama Occupation Downit 115	Library Literacy Fund218			
Home Occupation Permit115	Library Materials Endowment218			
Homework Center Grant153	Tibrary Corrigos 20 20 21 41			
Hot Reporting District183,184	Library Services28,30,31,41,42,51,56,62,74,87,151,152,153,154			
Hotel/Motel Room Tax58,93	Life Insurance147			
Housing Assistance131,132,235	Litigation102,103			
Housing13,15,18,28,43,49,61,72,83,85,109,110,117,131,132,133,134,135,136,137,185,201,202,203,206,231,234,235,236,237	Loan28,30,31,32,33,34,35,36, 37,38,39,40,61,131,133,134,135,137, 161,231,235,236,237			
200,231,234,233,230,237	Long Term Disability30,31,			
Human Resources28,41,65,73,85,87,111,112,139,140,141,142,143,144,	38,139,147			
145,146,147,148,149,152,183	Marketing And Public Relations Plan152			
Impact Fees53,54,55,227,228	Master Plan131,152,154,158,			
Information Technology17,28, 32,33,36,38,67,84,89,96,97,99,187	163,172,198,223,229			
Infrastructure13,14,19,42,61,	Mcnair High171,174,222,227			
98,109,203,213,221,234	Measure K32,33,42,53,56,62, 170,226,227,230			
Injury/Illness Prevention				
Program143	Measure W14,18,30,31,36,37, 38,39,72,80,85,87,119,130,181,183,			
Insurance28,30,31,102,129,142,	190,211			

Median Landscape Maintenance 170	121,131,133,137,139,141,152,154, 157,162,165,172,183,198,207,213, 221,223,229
Mercy Apartment132	
Midtown14,18,37,39,167,202, 203,231,232,234,236,237	Police14,18,26,28,32,33,34,35,41,44,49,52,54,58,61,65,78,79,80,86,87,96,112,122,126,130,141,142,165,180,181,182,183,184,185,186,
Municipal Utilities19,28,30, 31,41,43,65,75,96,155,157,158,159, 160,162,163,165,166,206	187,188,189,190,209,211,220,221, 222,227
Neighborhood Revitalization 131,133,135	Population18,26,27,47,57,189 Port Of Stockton15,178
Neighborhood Services28,74,85,86,107,153,185,201,202	Program Environmental Impact Report114,115
Non-Departmental41,65,76,85, 120,167,168	Property Tax17,49,57,58,59,63,239,241
North Stockton14,18,37,39,195, 206,222,223,226,227,231,236,237	Public Art32,33,37,38,41,77,84,169,177
Obligation Bonds46,48,148	Public Facilities Fee32,33,43, 114,198,213
Operating Budget14,23,24,44, 204,239,240	Public Information28,76,107, 168,183
Operating Grants52	
Panella Park171	Public Outreach Committee177
Parking28,30,31,36,37,38,39,41,42,43,48,49,52,58,60,61,62,78,83,84,86,201,204,205,206,223,227,	Public Safety14,18,26,36,38,41,43,49,58,98,122,140,141,221,222,225
230,231	Public Works28,41,43,44,65,75,
Parks & Recreation32,33,52,65,76,85,86,179,215,219	76,80,81,82,86,96,98,99,114,121, 165,170,183,190,191,192,193,194, 195,196,197,198,199,200,221
Permanent/Special Funds32,41,	Publicity Request Form167
Permit Center114,116	Purchasing28,66,89,91,94,152
Permit39,49,58,59,63,70,93, 113,114,115,116,117,157,162,165,	Radio Equipment32,33,36,37, 38,39,98
168,176,186,198,221,241	Rapid Intervention Crew124
Plan Check70,85,116,123,198	Recreation15,18,26,28,30,31, 32,33,36,38,41,42,43,44,49,51,52,
Planning Commission15,23,25, 107,114,115,221	56,60,61,62,65,76,77,84,85,86,96, 97,165,169,170,171,172,173,174,175, 176,177,178,179,201,202,215,219,
Planning14,15,23,25,28,49,59,61,67,70,73,75,107,113,114,115,117,	221,222,225

Recruitment73,141,152	229
Recycling28,30,31,42,51,60,82,84,86,191,197	SJAFCA41,191,200
Redevelopment13,14,15,18,25,	Solid Waste28,30,31,42,51,60,82,84,86,95,191,197
28,34,35,39,42,46,48,72,83,84,85, 86,103,109,117,131,134,170,176,195, 201,202,203,204,205,206,223,224, 225,228,229,231,232,233,234,235,	South Stockton14,18,37,39,231, 236,237
236,237	Special Assessments52,241
Rescue System122	Special Revenue Funds30,41,42,51,56,59,60,62,71,72,77,80,82,217,
Reserve Policies91	218,219,220
Reserves17,107,159,185	Specific Land Use Plan198
Resolution18,24,85,86,103,114, 115,144,221,241	Stockton Area Water Suppliers 159
Resurfacing223,226	Stockton Arts Commission32, 33,52,173,216,220
Retiree Medical Trust140,142	Stockton East Water District
Retirement30,31,87,109,139, 148,217	156,160
Revenue14,17,18,21,24,30,31,32,33,34,35,37,38,39,40,41,42,45,47,48,49,50,51,52,53,54,55,56,57,58,59,60,61,62,66,70,71,72,77,80,82,84,85,87,91,93,105,112,120,126,	Stockton Insights117 Stormwater26,28,37,38,41,50,59,75,84,86,95,155,162,164,165,166,223,225,229
131,133,151,152,167,174,176,178, 179,198,213,217,218,219,220,229, 231,232,236,237,239,240,241	Strategic Plan152,154 Street Repair18,195
Risk Management30,31,37,39,67,84,85,89,91,102,143	Stribley Park171
Rough & Ready117,178,233,236	Strong Neighborhoods Initiative14,15,18,109,111,121,132,184, 187,195,202,228,231,234,236
Safe Neighborhood14,18,28,30,31,41,42,51,56,62,72,79,80,84,85,134,211	Summer Reading Program153
Safety Program102,143	Swimming Pools26
Sales Tax14,17,32,33,42,53,56,	Technical Services28,74, 85,86,154
57,62,130,190,226,227	Technical Support89,162,187
School Districts27,153,171,174	Teen Center174,219
Service Funds30,32,33,67,73,82,84,240	Telecommunications28,57,67,72,
Sidewalk14,18,194,195,223,226,	79,84,89,99,119,120,125,181,187

Tennis Courts26	Youth Outreach Workers85,109, 111,170,185
Tracy Branch Trust218	
Traffic18,28,34,35,49,53,58,79,80,81,86,96,121,184,188,192,195,198,221,223,226,227,228	Youth Sports174
Treasury28,66,89,93	
Tree14,18,19,26,28,34,35,53,54,55,61,76,79,86,88,121,124,169,170,172,183,192,194,195,197,198,204,205,206,221,222,223,224,225,226,227,228,229	
Trust Fund142,218,241	
Unemployment30,31,139,146	
Urban Water Management Plan159	
Utility Billing28,66,89,95	
Utility Users Tax17,49,93	
Van Buskirk18,171,175,178,179, 202,219,234	
Vehicle Code49,58	
Voluntary Compliance Program93	
Voters26,130,190,221	
Wastewater26,28,30,31,34,35,37,38,41,42,48,50,55,59,75,84,86,155,161,162,163,228,229	
Water Lines162	
Water Master Plan158,163, 223,229	
Water Rescue Team122	
West End231,232,236,237	
Weston Ranch118,152,158, 171,174	
Worker's Compensation30, 31,139,143	
Workforce Planning28,73,139, 141,152	