



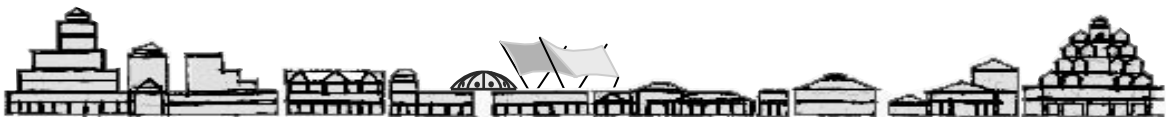
CITY OF STOCKTON

2008—2009

ANNUAL BUDGET



A selection of historic homes in Stockton



Adopted May 20, 2008



CITY OF STOCKTON

2008–2009 Annual Budget

Adopted May 20, 2008

City Council

Edward J. Chavez, Mayor
Leslie Baranco Martin, Vice Mayor
Steve Bestolarides, Councilmember
Dan J. Chapman, Councilmember
Clem Lee, Councilmember
Susan T. Eggman, Councilmember
Rebecca G. Nabors, Councilmember

Executive Team

J. Gordon Palmer, Jr., City Manager
Christine C. Tien, Deputy City Manager
Johnny R. Ford, Deputy City Manager
Ren Nosky, City Attorney
F. Michael Taylor, City Auditor
Katherine Meissner, City Clerk
Mark Moses, Chief Financial Officer
Thomas T. Morris, Chief of Police
Ronald L. Hittle, Fire Chief
Michael Niblock, Director of Community Development
Steven S. Carrigan, Director of Economic Development
Laurie K. Montes, Director of Housing
Dianna Garcia, Director of Human Resources
Kevin Grumbling, Director of Information Technology
Natalie R. Rencher, Director of Library Services
Mark Madison, Director of Municipal Utilities
Pamela J. Sloan, Director of Parks & Recreation
James B. Giottonini, Director of Public Works
Steven J. Pinkerton, Director of Redevelopment

Budget Team

Mark Parrott, Budget Officer
Carol Marshall, Program Manager III
Joseph Maestretti, Program Manager III
Kimberly Trammel, Senior Administrative Analyst
Mahin Shah, Senior Administrative Analyst

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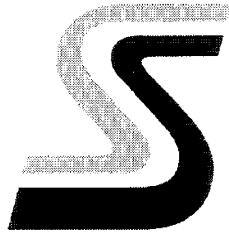
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Haggin Museum

Opened in 1931, the Haggin Museum houses a fine art collection and several exhibits dedicated to the local history. It also provides a venue for local artists. The three story brick building is located in Victory Park on Pershing Avenue, Stockton

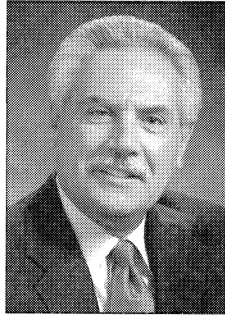


CITY OF STOCKTON



OVERVIEW

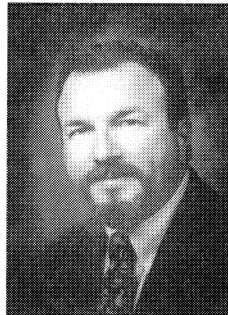
CITY OF STOCKTON CITY COUNCIL



EDWARD J. CHAVEZ
MAYOR



LESLIE BARANCO MARTIN
VICE MAYOR
District 3



STEVE J. BESTOLARIDES
COUNCILMEMBER
District 1



DAN J. CHAPMAN
COUNCILMEMBER
District 2



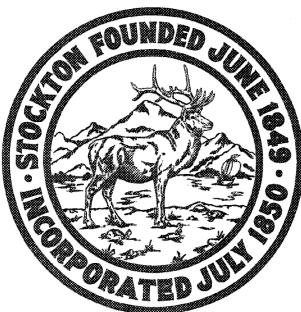
CLEM LEE
COUNCILMEMBER
District 4



SUSAN EGGMAN, PH.D
COUNCILMEMBER
District 5



REBECCA G. NABORS
COUNCILMEMBER
District 6



The City Seal is used with permission of
the City Clerk of the City of Stockton.



Vision

Stockton will be a vibrant, diverse city with a high percentage of educated and upwardly mobile citizens who are engaged in civic life. Stockton will increase its economic base and advance to the cutting edge of consuming and producing green technology. Stockton will be defined with a proactive philosophy where safety and quality of life are enhanced by our incorporation of technology at every level of service.

The City Council directs and empowers City Staff to create a business and marketing plan to achieve this vision with the following as distinct priorities:

**public safety,
technology,
a thriving core,
operational efficiency,
strong and engaged neighborhoods,
more opportunities for high education,
broader, diversified economic development,
environment,
youth, and
housing.**



CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

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www.stocktongov.com

June 5, 2008

Mayor and City Council
City of Stockton, California

APPROVED FY 2008-09 CITY OF STOCKTON BUDGET

On May 20, 2008, the City Council approved the City of Stockton Fiscal Year 2008-09 Operating and Capital Budget. The final budget document for the Fiscal Year 2008-09 represents the proposed budget as amended and approved by City Council Resolution Number 08-0204.

The direction of the City Council contained in Resolution No. 08-0204 will be carried out expeditiously as we proceed through the coming year. We will watch carefully for actions throughout the year that might affect this budget.

J. GORDON PALMER, JR.
CITY MANAGER

JGP:CM:cm

Attachment



STOCKTON CITY COUNCIL

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON APPROVING THE PROPOSED 2008-2009 ANNUAL BUDGET; 2008-2013 CAPITAL IMPROVEMENT PROGRAM; AUTHORIZING FEE ADJUSTMENTS AS RECOMMENDED BY THE CITY MANAGER; AND AUTHORIZING VARIOUS FUND TRANSFERS AND ADMINISTRATIVE ACTIONS

WHEREAS, on May 8, 2008, by City Council motion, a public hearing was set for May 20, 2008, regarding the Proposed 2008-2009 Annual Budget, the 2008-2013 Capital Improvement Program, and 2008-2009 Fee Adjustments; and

WHEREAS, the City Council scheduled and conducted Council Budget Study Sessions on May 5, 6, 7 and 8, 2008, to review the City Manager's and Mayor's Proposed 2008-2009 Annual Budget and Fee Adjustments; and

WHEREAS, the City Council conducted a duly noticed scheduled public hearing on the Proposed 2008-2009 Annual Budget, and Fee Adjustments on May 20, 2008; and

WHEREAS, the City Council recommends adoption of the Proposed 2008-2009 Annual Budget, now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That the 2008-2009 Annual Budget as proposed by the City Manager and Mayor be adopted.
2. That the Fee Schedule be amended effective July 1, 2008. Any fee changes that are not effective July 1, 2008 are noted in the 2008-2009 Fee Schedule. Exceptions to the July 1st date include specific Parks and Recreation fees, as well as certain development and impact fees.
3. That the fees on development projects will take effect 60 days following the final action on the increases in the 2008-2009 Fee Schedule, where Government Code section 66017(a) applies.
4. That the civil penalty (bail) schedule be amended, with a \$2 increase to all parking bails effective July 1, 2008.
5. That an appropriation limit be established in the amount of \$238,181,000 for 2008-2009, calculated in accordance with and pursuant to the requirements and criteria of the California Government Code. The City of Stockton selected the "change in

CITY ATTY
REVIEW



DATE MAY 14 2008

California per capita personal income" for the "change in cost of living" component of the calculation of the appropriation limit, pursuant to the California Government Code.

6. That the City Council makes 'of benefit' findings pursuant to California Redevelopment Law in connection with adoption of the Redevelopment Agency's 2008-2009 Budget including the use of monies from the Redevelopment Low/Moderate Income Housing Fund to fund housing projects outside any redevelopment project areas, and that a resolution for that purpose be approved by the City Council.
7. That the threshold for which contracts must be approved by the City Council is hereby increased by \$948 to \$29,685 effective July 1, 2008, for 2008-2009, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S., which amended Section 3-103 of the Stockton Municipal Code.
8. That the City Council authorizes the City Manager to establish appropriations for and expend grant funding received during the fiscal year where the grant funds plus any matching City funds are under the Council threshold of \$29,685 as established above.
9. That the indirect cost rate, as detailed in the City of Stockton Full Cost Allocation Plan and OMB-87 Plan, shall be charged to all applicable capital project funds and transferred to the General Fund (010), as project funding permits.
10. After consideration of approval by the Budget, Finance and Economic Development Committee as to the format and content, the Council of the City of Stockton hereby approves the revisions to the "Capital Financing and Debt Management Policy" and the "Policies and Procedures for Land-Secured Financing", copies of which are on file with the City Clerk and incorporated by this reference, as submitted effective the date of this resolution.
11. That the following administrative actions required to implement the 2008-2009 Annual Budget be authorized:
 - a. The City Manager is authorized to make salary adjustments in classifications to ensure comparability with similar classifications, as determined by a classification review, and to incorporate changes into the Salary Schedule, as appropriate. Authorize cost of living adjustments for all City Management, including the City Manager and City Attorney, equal to other City employees.
 - b. The City Manager is authorized to transfer funds from eligible capital project funds to Public Art Fund (306) to implement the 2008-2009 Public Art Plan, as approved by Council, including transfers relating to mid-year appropriations to capital projects eligible for public art contributions.

- c. The City Manager is authorized to repay inter-fund loans as funding becomes available, in accordance with the City's new Debt Policy and Public Facilities Fees Administrative Guidelines. Any new inter-fund loans must be approved by the City Council in accordance with the City's Debt Policy.
- d. The City Manager is authorized to move appropriations and transfer between funds within a single budget unit, such as the Central Parking District and the Federal grant funds, where multiple funds have been established for operating/tracking purposes and the fund relationship has been identified in the 2008-2009 Annual Budget, or established by subsequent Council action.
- e. The expenditure of \$150,000 is authorized to Community Partnership for Families for the administrative costs associated with the coordination of the Juvenile Justice Program.
- f. The City Manager is authorized and directed to take such actions as are appropriate to carry out the intent of this resolution.

PASSED, APPROVED and ADOPTED MAY 20 2008.



EDWARD J. CHAVEZ, Mayor
of the City of Stockton

ATTEST:



KATHERINE GONG MEISSNER
City Clerk of the City of Stockton



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CITY OF STOCKTON

OFFICE OF THE CITY MANAGER

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May 20, 2008

City Council
City of Stockton, California

BUDGET MESSAGE

The focus of our long-term goals and daily decision making is to continuously improve quality of life, safety of our citizens, and fiscal responsibility and management of resources. Council goals and priorities determine our projects and initiatives, supported by the budget. This year, the Council continued this focus by maintaining existing goals, in support of an overall vision for the City.

Vision

Stockton will be a vibrant, diverse city with a high percentage of educated and upwardly mobile citizens who are engaged in civic life. Stockton will increase its economic base and advance to the cutting edge of consuming and producing green technology. Stockton will be defined with a proactive philosophy where safety and quality of life are enhanced by our incorporation of technology at every level of service.

Council Goals

- A. Reduce crime and improve safety.
- B. Maintain open and thorough processes for monitoring the fiscal health of the City.
- C. Articulate a vision for the ongoing revitalization of downtown, the waterfront, and continued infrastructure, economic development, and redevelopment initiatives throughout the City.
- D. With regional sensitivity develop a vision for long-term growth for Stockton to provide for appropriate and viable development and economic growth.
- E. Evaluate the integration of technology into operations in the delivery of services.
- F. Develop a strategy to meet the diverse housing needs of the City.



Reduce Crime & Improve Safety

The City of Stockton shares the community's concerns about the impact of crime and is determined to do all it can to protect its citizens and foster a safe environment. The Police Department retooled its hiring practices to expedite the lengthy process of screening Police Officer applicants and anticipates reaching its full allocation of 441 sworn officers later this year.

The Community Safety Ordinance, adopted January 30, 2007, is a valuable tool in our efforts to reduce crime and blight, improve safety and quality of life in some of our most troubled residential neighborhoods and business and commercial areas. Aggressive efforts to combat other public safety concerns will continue. A renewed emphasis has been placed on preventing and cleaning up graffiti throughout the city, as well as a concerted effort to apprehend graffiti vandals and hold them accountable for their crimes. Like all blight, graffiti removal is a key quality of life element for our entire community.

The newly invigorated Operation Peacekeeper added staff and expanded its effort to prevent youth from participating in youth gang violent activities by providing counseling, mediation and alternative positive activities. An important extension of the effort included the awarding of 10 peacekeeper collaborative grants to local non-profit, community-based and faith-based organizations. This valuable addition of community resources is expected to continue with the vigor and cooperation that is currently enjoyed in this successful collaboration.

Financial Health & Open Process

The City's current prepared budget is \$385,624,421. The City's total budget for Fiscal Year 2008-09 is \$440,291,063, with the General Fund's operating budget using \$204,695,711 or 46.5% of the total. Public Safety (Police and Fire) remains the largest portion of the General Fund, at 73.4%. In addition to the total City budget of \$440.3 million, the City of Stockton Redevelopment Agency budget will be \$120,790,594 in Fiscal Year 2008-09.

The Council Budget, Finance and Economic Development Committee members are involved in reviewing and receiving updates on a number of issues including: budget priorities and constraints, revenues, the budget process and targets, Public Facilities Fees, Development Services Fees, Capital Projects, employee pay survey, Community Facility Districts, Business License compliance, the annual fee schedule, departmental budgets, and long-term financial planning and debt re-structuring.

Revitalization/Redevelopment/Economic Development

Neighborhood Renaissance Program

The Neighborhood Renaissance Program (NRP) will be working to build strong neighborhoods by developing community leadership and partnering with residents to deliver City services and set neighborhood priorities. This will be done through development of neighborhood improvement plans to determine how to best allocate funding for priority improvements. The outcome will be a City government better able to meet the needs of residents. The goal of NRP is for all residents to enjoy a high quality of life, safe from crime, with clean streets, access to parks, libraries and services.

Sales Tax/Retail

This budget reflects an overall downward trend in sales tax receipts, due to projected stagnate business and housing markets, a decrease in disposable income, and lack of consumer confidence. In spite of this trend, the community has responded positively to the opening of both BJ's Restaurant & Brewhouse and REI at Stonecreek Village in 2007-08. This redevelopment infill project will open with additional retail in June 2008 providing both sales tax revenue and tax increment. This project meets the goals of infill, while incorporating green principles at the REI store.

Downtown Stockton

Downtown welcomed the Sheraton in 2007, and Paragary's and the Beach Hut Deli in early 2008. The Hospitality District, additional events, and infill housing strategies specifically focused on downtown will lay the groundwork for a vital downtown. The Morelli Park Boat Launch opened in May 2008, marking the first phase of the Downtown Marina, with completion of the Marina expected in 2009.

Port of Stockton

The Port of Stockton, which celebrated its 75th anniversary this year, still offers the greatest single opportunity for job creation in our community, particularly as it relates to business attraction and expansion. Distribution centers for Lowe's Building Supply and Ferguson Plumbing Supply were completed this year, adding 250 jobs to the local economy. The \$100 million Pacific Ethanol facility is nearly complete, and Community Fuels will open to produce high quality biodiesel fuel by the end of this year. The Port continues to diversify with companies such as M & L Commodities and Yara Fertilizer, both under construction.

Long-term Growth

The General Plan process brought together a broad cross-section of people and opinions, reflected in the 2035 General Plan adopted by City Council in December 2007. The City has consulted with San Joaquin County officials and brought the 2035 plan's municipal service review and sphere of influence update for approval by the Local Agency Formation Commission

City Council
May 20, 2008

(LAFCo). All development proposals will be measured against the General Plan for consistency, including detailed environmental, economic and fiscal analysis as plan implementation proceeds.

Development and Integration of Technology

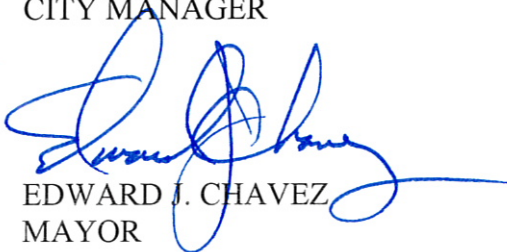
The Information Technology Department is working with all departments to implement labor-saving and customer service enhancing technologies at every level. Many process improvements will directly impact and improve service delivery to customers, such as a new permitting system that will allow for the receipt of electronic plans, tracking status and location of plans, and provide for efficient and timely plan approvals. Implementation of a reverse 9-1-1 system and the conversion of all public safety radio and voice communication equipment to digital technology, while less visible to citizens, will significantly improve outbound communications and public safety response capabilities and interoperability. Internal document management systems will centralize information, making it more accessible to employees and citizens, and gaining efficiencies.

Meet Diverse Housing Needs

The Strong Neighborhoods Initiative (SNI) has significantly enhanced the opportunity to meet housing needs throughout the city. The Kentfield Apartments, Villa Monterey Apartments, Gleason neighborhoods, Wysteria (Wisteria) Apartments, and Community of All Nations, have all progressed due to SNI funding. At the same time, the national foreclosure crisis has impacted our community, creating challenges in nearly every neighborhood. Homeownership builds wealth and stabilizes the community, promoting re-investment in the neighborhood. The Housing Department has been and will continue to work with local organizations and federal programs to maximize opportunities to maintain and sustain homeownership. Working with consultants, the Housing and Redevelopment Departments are preparing housing strategies with recommendations to make the best use of resources and address the greatest need, while focusing on infill.



J. GORDON PALMER, JR.
CITY MANAGER



EDWARD J. CHAVEZ
MAYOR

JGP/EJC/mp

HIGHLIGHTS AND CHANGES FROM FISCAL YEAR 2007-08 BUDGET

The overall estimated general fund revenue growth in Fiscal Year 2008-09 from the Fiscal Year 2007-08 budgeted numbers is 1.04%. The change in revenue comes mostly from modest growth in Property Tax, Franchises, and Motor Vehicle in-Lieu of Tax. Sales Tax has slipped from recent years, due to a significant decrease in disposable income and consumer confidence. A summary of expected revenue and the underlying assumptions is included behind the Revenue tab in the budget document.

Revenue grew at a much lower pace than the normal increase in expenditures that occur from cost of living adjustments and inflation. Therefore, in order to keep expenditures in line with revenue, the majority of General Fund department budget targets were decreased compared to last year. In addition to anticipated revenues and transfers-in, the budget for General Fund departments includes a net appropriation of fund balance of \$3.3 million, of which \$1.2 million is associated with one-time costs.

Fee Schedule Adjustments

Approximately 10% of General Fund revenue comes from sources identified in the City Fee Schedule. The City's Fee Schedule contains changes in fees for services provided to the public. In general, all fees will contain a 4.67% inflationary adjustment. It also reflects updated Development Services fees based on a consultant's study. The rates of some fees, such as passport or fingerprint card fees, are regulated by other agencies, such as the State or Federal governments.

State Budget Considerations

The Governor's Proposed Fiscal Year 2008-09 budget needs to address at least a \$10 billion gap between the cost of providing the current level of public services and available revenues. The preliminary proposals to close the gap encompass funding to schools, Medi-Cal spending, reduction to the CalWorks Program, suspending cost-of-living adjustments for cash assistance grants, and reductions to the Department of Corrections and Rehabilitation. The known impact to the City of Stockton is a proposal to delay some payments until after the end of the fiscal year. The State is also looking to eliminate certain Sales and Use Tax exemptions that could increase local tax receipts.

Public Library Funding

The proposed Fiscal Year 2008-09 state budget includes a 10% reduction to the Public Library Foundation (PLF) funding. The annual allocation for the Stockton-San Joaquin Library is budgeted at \$213,000, which is a 10% reduction from the \$236,000 that was received in Fiscal Year 2007-08.

City Council
May 20, 2008

Budget Reserves

The City's General Fund reserve policy is designed to protect the fiscal solvency of the City, and during Fiscal Year 2008-09 no amount has been determined to set aside funds towards having a 5% minimum reserve level for catastrophic events and a 5% minimum reserve for economic uncertainties.

Revisions to Employee Positions

The numbers and types of positions may change from one budget year to the next, including transfers, creation of positions through Council approval or the elimination of functions. The net effect of these changes to the Fiscal Year 2008-09 budget is the addition of 159 full-time employee positions. Of these 137 additional positions, were added in March 2008 when operation of the water, wastewater, and stormwater utilities was transferred back to the City's Municipal Utilities Department. Some of the other new positions are aimed toward enhancing public safety including five positions for the City's enhanced Graffiti Program, two grant-funded positions for the Peacekeeper Program, and three Fire Fighter positions. Other positions were added to assist with the Neighborhood Renaissance Program, flood protection programs, and city-wide information technology systems. The City continues to be successful in receiving grant and CIP project-funding to support some full-time positions. Some departments will be holding full-time positions vacant during Fiscal Year 2008-09 in order to balance their budgets. City departments have budgeted to hold 37 full-time positions vacant during Fiscal Year 2008-09.

Investments

The City adopts an investment policy annually that is intended to provide guidelines for the prudent investment of the City's cash balances, and outlines the policies to assist in maximizing the efficiency of the City's cash management system while meeting the daily cash flow demands of the City. Effective July 1, 2007, the City entered into an agreement with Chandler Asset Management for management of the City's long-term cash portfolio. The daily cash management is being managed by the Assistant Director of Financial Management. The estimated effective rate of return on investments not held by fiscal agents for the fiscal year ending June 30, 2009 is 4.3%.

Tax Increment

The Redevelopment Agency's Tax Increment projections for Fiscal Year 2008-09 total \$25.6 million, which is a reduction of 4% compared to the \$26.8 million budgeted in Fiscal Year 2007-08. The decrease is attributed to a decline in residential property values which is the result of the slowing housing market.

Strong Neighborhoods Initiative

Through the issuance of a \$114 million Strong Neighborhoods Initiative Tax Allocation bond in 2006, the Dorothy L. Jones Community and Health Services Center was constructed, the Community Center at Van Buskirk was renovated and expanded, 38 miles of streets, and 4.9 miles of curb, gutters, and sidewalks were repaired, 115 light poles were replaced and 137 new pole top lights installed, 43 security cameras were installed, 8 intersections were outfitted with pre-emptive devices, 8 prefabricated restrooms were installed, play courts resurfaced, picnic tables and bar-b-que pits added, and new play equipment installed at various parks. These projects in the North Stockton, South Stockton, and Midtown Redevelopment areas are providing cleaner, safer, and stronger neighborhoods. Construction of Strong Neighborhoods Initiative funded projects will continue in Fiscal Year 2008-09.

Capital Improvement Budget Update from CIP documents

The Capital Improvement Program provides a five-year plan for the public projects necessary for orderly implementation of the General Plan. Fiscal Year 2008-09 is the first year of that plan and it includes capital projects totaling \$303.9 million as follows:

- \$11.1 million is allocated to improvements for parks and libraries;
- \$1.3 million is allocated to improvements to buildings and facilities in order to promote economic development;
- \$6.4 million will go towards Public Safety facilities and infrastructure;
- \$3.9 million for general City facility and infrastructure upgrades, such as building repair and ADA compliance;
- \$197.3 million is allocated to Municipal Utilities District infrastructure improvements, such as the Delta Water Supply project (\$181 million of this will be appropriated at a later date by separate action of the City Council at the time debt is issued to finance the Delta Water Supply Project); and
- \$83.9 million is allocated for bridges, streets, curbs, gutters, sidewalks, wheelchair ramps, and other transportation infrastructure.



CITY OF STOCKTON

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April 14, 2008

Mayor and City Council
Stockton, California

MANAGEMENT TEAM BUDGET MESSAGE

In keeping with established practices, each department was given a budget target based on its salary and benefits costs, equipment maintenance/replacement cost, a stable amount of funding for on-going services/supplies and special needs as determined by the City Manager. The department heads were given wide latitude in putting together their budgets to meet City goals. Departments worked on their budgets as a team to address the needs of the department, as well as how to accomplish the department's goals with the allotted resources.

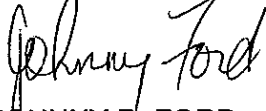
The budget team reviewed the budgets for compliance with their targets, reasonableness and practicality, and worked with the department team to solve difficulties. Each department head met with the City Manager, Deputy City Managers and budget staff to review and discuss the financial and policy issues involved in the submitted budget. Most of the City's departments combined expenditure reductions and revenue cost recovery approaches to reach a budget solution.

As the City's management team, we have done our best to make the necessary decisions, while keeping in mind Council priorities and maintaining the best level of service possible within the budget constraints. We are committed to managing our accounts to stay within budget in the FY 2008-09.





J. GORDON PALMER, JR.
CITY MANAGER



JOHNNY R. FORD
DEPUTY CITY MANAGER



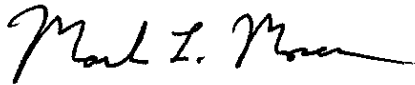
F. MICHAEL TAYLOR
CITY AUDITOR



KATHERINE GONG MEISSNER
CITY CLERK



MARK J. MADISON
DIRECTOR OF MUNICIPAL UTILITIES



MARK L. MOSES
CHIEF FINANCIAL OFFICER



LAURIE K. MONTES
HOUSING DIRECTOR



RONALD L. HITTLE
FIRE CHIEF



MICHAEL M. NIBLOCK
COMMUNITY DEVELOPMENT DIRECTOR




KEVIN GRUMBLING
INFORMATION TECHNOLOGY DIRECTOR



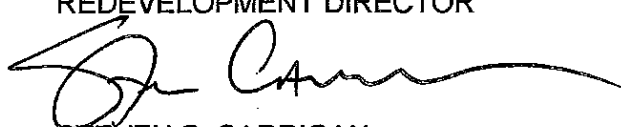
CHRISTINE C. TIEN
DEPUTY CITY MANAGER



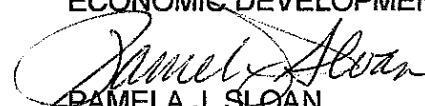
JAMES B. GIOTTONINI
PUBLIC WORKS DIRECTOR



STEVEN J. PINKERTON
REDEVELOPMENT DIRECTOR



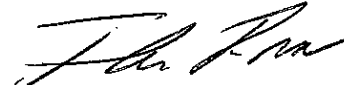
STEVEN S. CARRIGAN
ECONOMIC DEVELOPMENT DIRECTOR



PAMELA J. SLOAN
PARKS & RECREATION DIRECTOR



NATALIE R. RENCHER
LIBRARY SERVICES DIRECTOR



THOMAS T. MORRIS
CHIEF OF POLICE



DIANNA GARCIA
HUMAN RESOURCES DIRECTOR



REN NOSKY
CITY ATTORNEY

BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

Charter Provisions

The City Charter includes requirements for the production of both an annual Operating Budget and an annual version of a five-year Capital Improvement Budget.

Capital Improvement Program

Section 1903 of the Charter requires that the five-year Capital Improvement Program (CIP) be submitted to the Council and Planning Commission 90 days prior to the beginning of the fiscal year. Section 1904 requires the Planning Commission to submit a report to Council regarding the consistency of the CIP Program with the General Plan within 30 days of receipt, and the Council to hold a public hearing within 30 days of receipt of the CIP Program recommendation from the Planning Commission.

Operating Budget

Section 1905 requires the City Manager and Council appointees to submit a five-year economic forecast to the Council by December 15th. By January 15th, the Mayor prepares and delivers to Council the Mayor's Proposed Budget Priorities and Direction. By February 1st, the City Manager and Council appointees submit a Capital and Operating Mid-Year Report for each City department, office or agency. By February 15th, the Mayor prepares and delivers a Budget Message, which includes fiscal priorities and what City services or departments should be expanded or reduced.

The Council holds a public hearing to consider the Mayor's Budget Message and make revisions or additions, then approves the Message as presented or revised. Section 1906 requires the City Manager to submit a draft budget at least 45 days prior to the beginning of each fiscal year that accurately reflects the recommendations and priorities specified in the Mayor's Budget Message, as adopted by Council.

Section 1907 states that 30 days prior to the new fiscal year, the Mayor submits to Council the Mayor's Final Budget Modifications to the draft budget. The draft budget and Mayor's Final Budget Recommendations must be considered together at a public hearing. The draft budget and Mayor's Final Recommendations need to be available at the City Clerk's Office ten days prior to the public hearing.

In the event the Council fails to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager are considered appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one fund to another fund unless authorized by the Council. All appropriations lapse at the end of the fiscal year unless expended or encumbered, except as otherwise provided in the Charter or where the Council may have, by resolution, provided for the continuance of an appropriation beyond the fiscal year.

BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

Budget Process

Following the adoption of the budget in May, City Manager staff evaluates the prior year's budget process and identifies areas of improvements in format and presentation. Last June a formal process review was conducted to create a work flow for the budget process and identify possible efficiencies and areas of improvement. Staff took into consideration observations of the City Council, Council Budget/Finance/Economic Development Committee, public, City Manager, and City departments and modified the budget process for the next fiscal year. Various new technology solutions were implemented as a result of the process review.

Departments receive an *Annual Budget Preparation Guide* and training to assist in preparing requests and goal statements. This year all City departments received training on the Salary Projection process and the new Fee Schedule database. Departments are provided current salary projections and staffing allocations for their review and revision for the budget year. An estimate of anticipated revenue is developed. Each department was given an appropriation target based salary and benefits costs, equipment, and other costs. The total of the department's targets are financed with anticipated revenue. Prior to targets being assigned to departments, the anticipated revenue and the fixed costs for City departments are shared with the Council Budget/Finance/Economic Development Committee for its advice on the priorities for the upcoming year. Once targets are determined by the City Manager, departments compile their requests for the use of their targeted amounts. Budget staff reviews budgets submitted for compliance with the target and for reasonableness.

Each department head meets with the City Manager and budget staff to review the financial and policy issues involved in the submitted budget. Following the City Manager review, each department presents its budget to the Budget/Finance/Economic Development Committee. The Committee also reviews General Fund revenues, Special Revenues, the Capital Improvement Program, and fee changes as proposed by the City Manger. The Committee asks each department questions about their budget and makes suggestions to the City Manger.

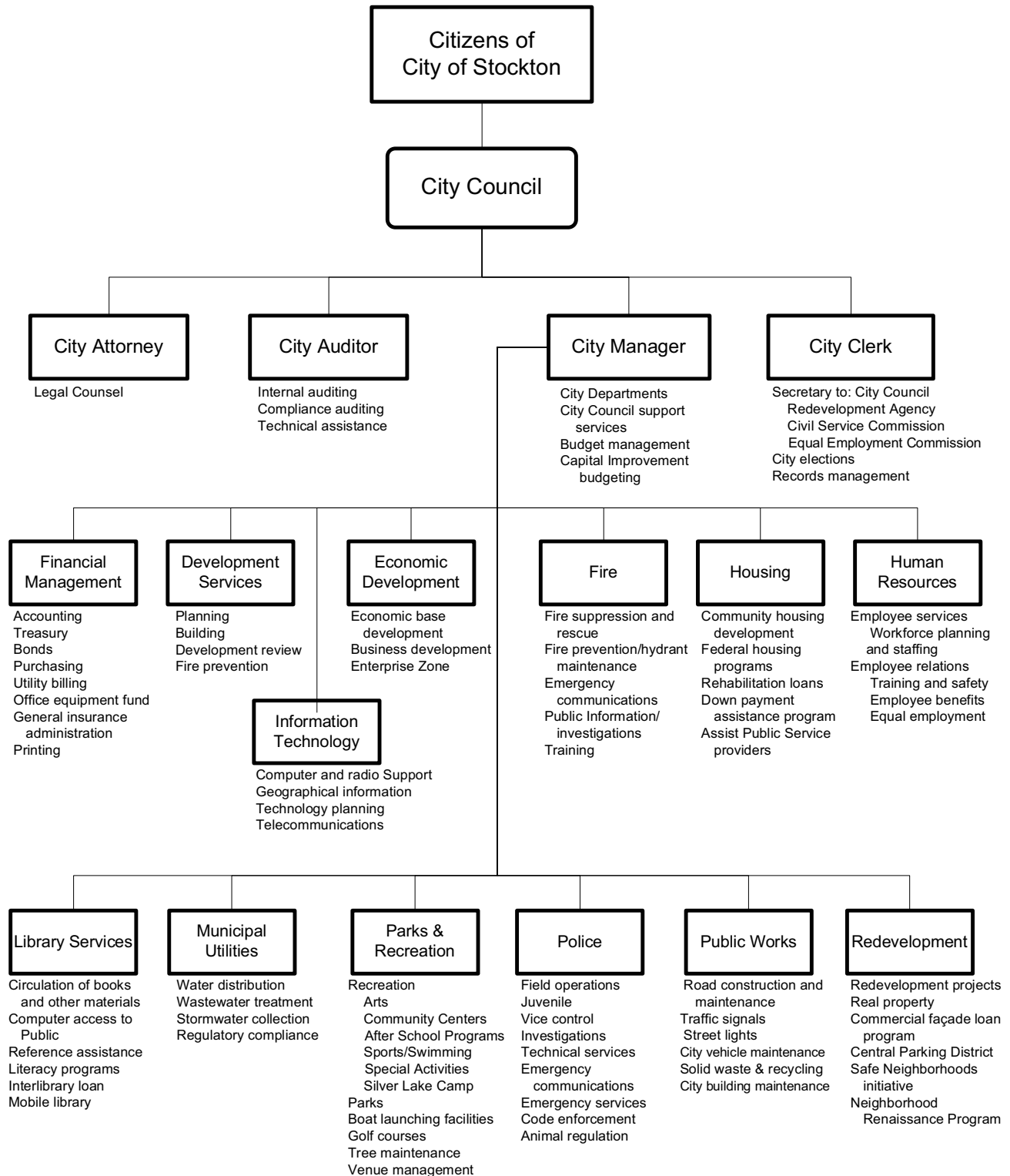
The Council holds budget review study sessions in May. The Council holds a combined public hearing on the Capital Improvement Program and Operating Budget a month before the end of the fiscal year. The Council adopts the budget, with any amendments, by mid-June. The annual budget plan is amended as the Council sees fits during the year.

January 15	Mayor delivers budget priorities to Council.
February 14	City Manager delivers Mid-Year Report to Council.
February 15	Mayor delivers budget message to Council.
February 22	Departments submit operating and CIP budget and fee adjustments to City Manager.
March-April	Departments review budgets with City Manager.
March 28	CIP Five-Year Plan submitted to Council and Planning Commission.
April 24	CIP Five-Year Plan approved as to conformance with General Plan by Planning Commission.
April 29	City Manager submits Proposed Budget and fee changes to Mayor and Council.
April 29	Council sets Public Hearing for Adoption of City and Redevelopment Budget, CIP, Fees.

BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

May 5-8	Study sessions for Mayor and Council on the budget.
May 20	Council holds Public Hearing on CIP, Operating, Redevelopment Budgets and fees, and adopts budget.

CITY OF STOCKTON ORGANIZATION CHART



BUDGET AND FINANCIAL POLICIES

Basis of Accounting

The basis of accounting is a reference to when revenues and expenditures are recognized and reported. The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects) and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The full accrual basis of accounting is used for proprietary funds (enterprise and internal service), and also permanent funds. Under the full accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

The City's financial statements are shown in an annual report entitled *Comprehensive Annual Financial Report*. See report at:

<http://www.stocktongov.com/adminservices/reports/documents/2007CAFRandSAR.pdf>

Basis of Budgeting and Fund Structure

The accounts of the City of Stockton are organized on the basis of funds, each of which is considered a separate financial entity. Each fund is comprised of a set of self-balancing accounts for its revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped into generic fund types and broad fund categories as follows:

Governmental Funds

GENERAL FUND: The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

SPECIAL REVENUE FUNDS: Used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

DEBT SERVICE FUNDS: Used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

CAPITAL PROJECTS FUNDS: Used to account for financial resources to be used for the acquisition or construction of major capital facilities (except those financed by Proprietary Funds and Trust / Agency Funds).

BUDGET AND FINANCIAL POLICIES

Proprietary Funds

ENTERPRISE FUNDS: Used to account for operations: (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the full costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

TRUST FUNDS: Used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

AGENCY FUNDS: Custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The Stockton budget presentation for Fiscal Year 2008-09 uses the basis of budgeting method. The basis of budgeting and the basis of accounting are the same for all funds, with the exception of the enterprise and trust and agency funds. The budgeting basis for enterprise and trust funds do not include depreciation/amortization of debt principal and interest payments, capital expenditures, disposal of equipment or the capitalization of contributed capital. Actual expenditures for current fiscal year do not include encumbrances, which are automatically reappropriated and spent in the future budget year.

Reserve Policy

The City Council has adopted policies establishing minimum target levels of unreserved fund balance to be maintained in the various funds. These target reserves protect the City's financial exposure to severe unforeseen emergencies and economic uncertainties, and are an important component of the City's long-term financial management. The following are examples of such policies for different funds:

General Fund: 5% of appropriations for catastrophic events and 5% for economic contingency/budget uncertainty;

Measure W: 25% of anticipated annual revenue; and

Municipal Utilities: Six months of operational expenditures.

The reserve policies were adopted in recent years with the goal to accumulate the targeted reserves over the course of future years.. The following links for City reserve policies are:

<http://www.stocktongov.com/CityCouncil/CouncilPolicies/700-4.pdf>

<http://www.stocktongov.com/CityCouncil/CouncilPolicies/500-2.pdf>

<http://www.stocktongov.com/CityCouncil/CouncilPolicies/700-5.pdf>

BUDGET AND FINANCIAL POLICIES

Appropriations Limit

Article XIII B of the State Constitution (Proposition 4 as amended by Proposition 111) limits the City's taxing authority. The Appropriations Limit is the City's maximum taxing authority. The Appropriations Subject to Limit is the proposed taxing by the City.

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIII B. The City is within its taxing authority; therefore, the 2008-09 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

APPROPRIATION LIMIT	
2008-09 Appropriations Limit	238,181,000
2008-09 Appropriations Subject to Limit	159,281,000
Remaining Capacity (33%)	78,900,000

Investment Policy

The City adopts an investment policy annually that is intended to provide guidelines for the prudent investment of the City's cash balances, and outlines the policies to assist in maximizing the efficiency of the City's cash management system while meeting the daily cash flow demands of the City. Effective July 1, 2007, the City entered into an agreement with Chandler Asset Management for management of the City's long-term cash portfolio. The daily cash management is being managed by the Assistant Director of Financial Management. The estimated effective rate of return on investments not held by fiscal agents for the fiscal year ending June 30, 2009 is 4.3%. The City's investment policy can be found at:

<http://www.stocktongov.com/adminservices/documents/2007-2008InvestmentPolicy.pdf>

Fees

Fees are used to recover costs for city services. Fee amounts should not exceed the overall cost for providing the facility, infrastructure, or service for which the fee is imposed. The fee calculation may include direct and indirect costs. At their discretion, the Council may adopt fees at levels that do not fully recover costs.

Fees are reviewed as part of the budget process and may be adjusted by Council policy. Some fees are adjusted based on various indices or on policies set by other governing bodies. Some fee amounts are established by other governing bodies such as the State of California and the County of San Joaquin. See the City's Fee Schedule: <http://www.stocktongov.com/FeeSchedule.pdf>

Debt Policy

These policies may be found at:

<http://www.stocktongov.com/adminservices/documents/2008DRAFTCIPDebtPolicies-ProceduresUpdate.pdf>
http://www.stocktongov.com/adminservices/documents/2008DRAFTLandSecuredDebtPolicies-ProceduresUpdate_000.pdf

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within the City boundaries, adjusted for subsequent legislative actions (see footnote 1). In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal limit. The City of Stockton does carry bonded debt secured by special assessments and other revenue sources, but at this time does not have any outstanding general obligation bonds. The City is not at risk of exceeding its legal debt limit of \$676,619,000.

Total Assessed Valuation (less other exemptions)	\$21,034,035,000
Less: Redevelopment Tax Increments & Other Exemptions	<u>2,990,854,000</u>
Basis of Levy	\$18,043,181,000
Debt Limit ¹	<u>\$676,619,000</u>
Amount of Debt Applicable to Debt Limit	<u>0</u>
LEGAL DEBT MARGIN	\$676,619,000

¹ Section 43605 California Government Code provides for a legal debt limit of 15% of gross assessed valuation. However, the provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1982 fiscal year, each parcel is now assessed at 100% market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located in the state.

Source: San Joaquin County Auditor/Controller's Office and City of Stockton Department of Financial Management.

CITY DEBT POLICIES AND USE OF DEBT

City Long Term Debt

Cities have primarily three choices in financing capital infrastructure: pay-as-you-go, debt financing, and public-private ventures. The City has adopted a Capital Financing and Debt Management Policy that sets guidelines for the issuance, timing and structuring of long-term commitments. The table below summarizes the City's existing long-term debt obligations.

Outstanding Long-Term Debt - Fiscal Years 2005-06 and 2006-07

	FY 2005-06		FY 2006-07	
	Outstanding Debt	Principal Payments	Outstanding Debt	Principal Payments
General Obligation Bonds	\$0	\$0	\$0	\$0
City of Stockton				
2007A Pension Obligation Bonds-Taxable	0	0	96,985,000	0
2007B Pension Obligation Bonds-Taxable	0	0	28,325,000	0
Federal Drought Relief Act Loan	787,000	54,000	731,000	56,000
2002A CSCDA Water Revenue Bonds	12,895,000	486,000	12,385,000	510,000
USD-HUD Housing Note	11,565,000	430,000	11,105,000	460,000
California Housing Finance Agency Note	1,050,000	0	1,050,000	0
Subtotal	26,297,000	970,000	150,581,000	1,026,000
Stockton Public Financing Authority ¹				
1998 Wastewater System Project COP	90,595,000	1,780,000	88,740,000	1,855,000
2003 Wastewater System Project COP	13,040,000	550,000	12,480,000	560,000
2006A ESB Lease Revenue Refunding Bonds	13,965,000	0	13,860,000	105,000
2004 Parking & CIP Lease Revenue Bonds	32,785,000	0	32,700,000	85,000
2005A Water System Revenue Bonds	24,230,000	0	24,230,000	0
Subtotal	174,615,000	2,330,000	172,010,000	2,605,000
Stockton Redevelopment Agency ²				
2003A Redevelopment Housing Projects COP	1,160,000	0	1,160,000	0
2003B Redevelopment Housing Projects COP	12,140,000	0	12,140,000	0
2004 Stockton Events Center Revenue Bonds	47,000,000	0	47,000,000	0
2006A Redevelopment SNI Revenue Bonds	0	0	75,755,000	0
2006B Redevelopment SNI Revenue Bonds-Taxable	0	0	8,445,000	0
2006C Redevelopment SNI Housing Revs –Taxable	0	0	25,985,000	0
Boating and Waterways Harbor Facility Loan	409,000	24,000	707,000	26,000
Subtotal	60,709,000	24,000	171,192,000	26,000
Total Outstanding Long-Term Debt	\$261,621,000	\$3,324,000	\$493,783,000	\$3,657,000

Source: City of Stockton Department of Financial Management

¹ Stockton Public Finance Authority debt is secured by dedicated revenue sources of the City of Stockton.

² Stockton Redevelopment Agency debt is secured with tax increment.

CITY PROFILE

Date of Incorporation: July 23, 1850

Form of Government: City Council/City Manager

City Charter Adopted: November 1922

	<u>2003-04</u>	<u>2008-09</u>
Population	269,100	289,927
Active Registered Voters-City	116,602	108,124
Area (Square Miles)	57.2	60
Elevation	23	23
Rank in Size of California Cities	13	13
Median Income	\$42,225	\$61,300
Miles of Public Streets	710	755
Miles of Stormwater - Main Lines	550	650
Miles of Wastewater - Main Lines	820	987
Miles of Water - Main Lines	480	586

Public Safety

Sworn Police Officers	389	441
Major Reported Crimes		
Number of Fire Stations	12	13
Sworn Firefighters	239	279
Total Fire Department Call Responses (includes medical)	35,309	37,200

Recreation

Municipal Golf Courses	4	3
Municipal Parks-Developed	57	66
Community Center	6	8
Swimming Pools	4	4
Baseball & Softball Diamonds	44	51
Tennis Courts	66	71

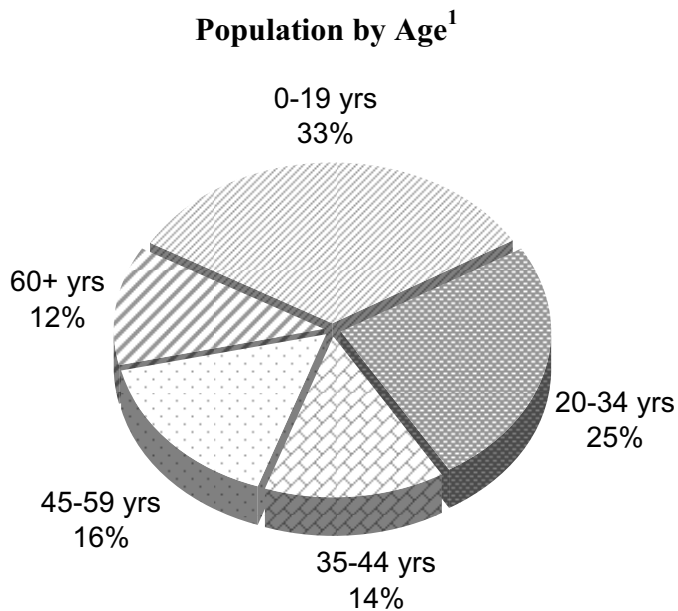
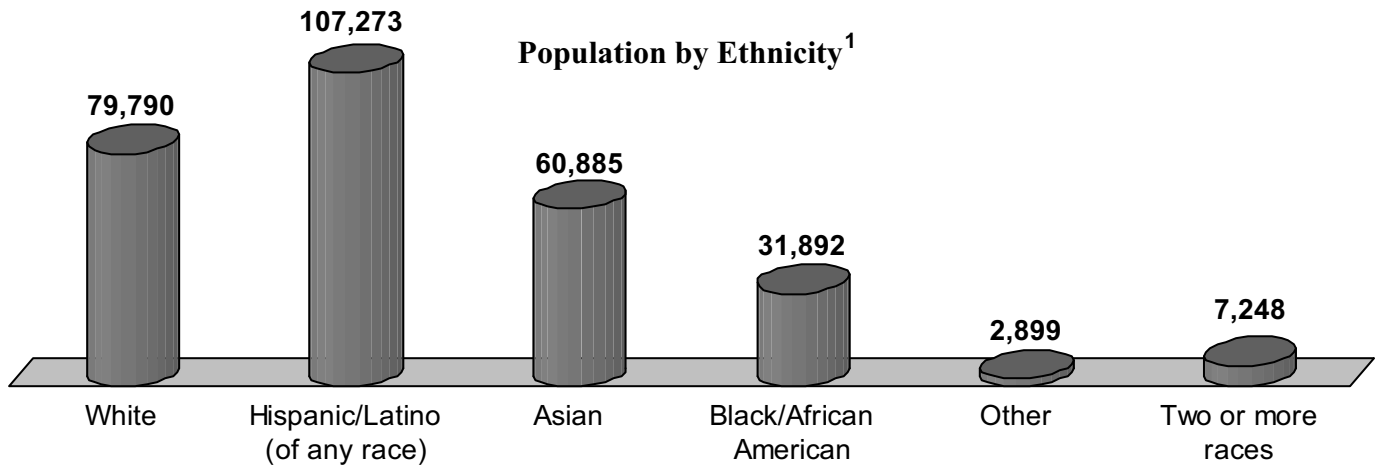
Libraries

Cesar Chavez Central Library	1	1
Branches	9	12
Bookmobile/Mobile Literacy Vehicle	2	2
Total Volumes Held	1,347,775	1,172,402

City Positions

Full-time	1,730	1,886
Per 1,000 population	6.37	6.51

CITY PROFILE

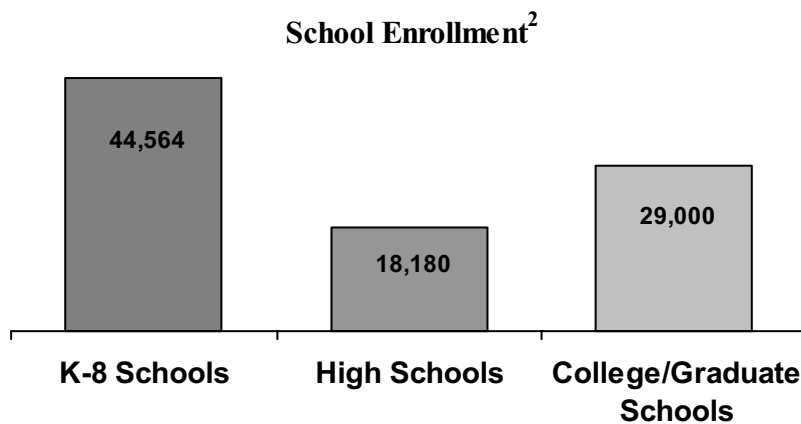


FOUR SCHOOL DISTRICTS

- Stockton Unified
- Lincoln Unified
- Manteca Unified
- Lodi Unified

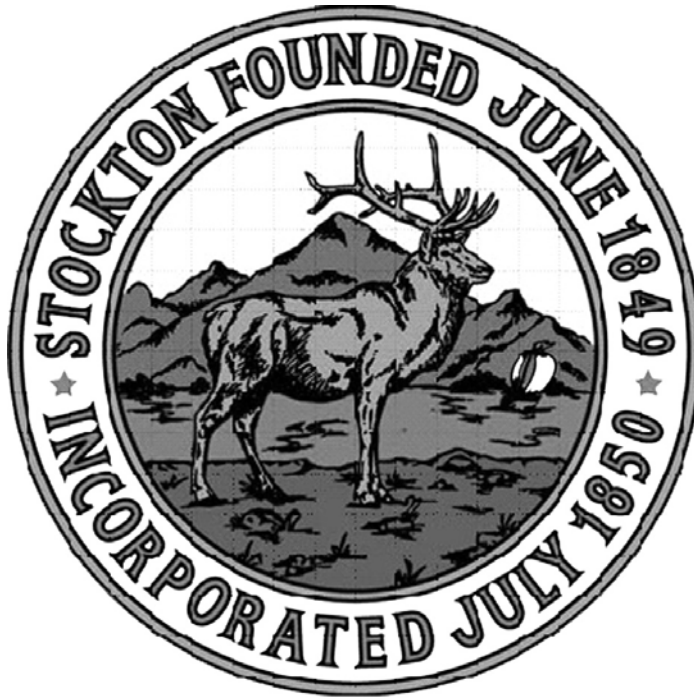
HIGHER EDUCATION

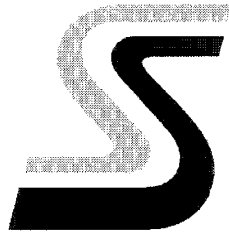
- San Joaquin Delta College
- University of the Pacific
- CA State University Stanislaus-Stockton
- Humphrey's College
- Multiple business & vocational schools and satellite university locations



¹ U.S. Census Bureau American FactFinder Website

² School District Offices/School Websites





CITY OF STOCKTON



APPROPRIATIONS



Rose Garden - Victory Park

The Victory Park was built in 1916 and received its current name in 1921. It was previously known as “Bienvendio” meaning “welcome.” The picture above shows the recently planted rose garden, available for private parties, picnics and events

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Fund Balance July 1, 2008	Estimated Revenue	Transfers & Loans In	Funds Available FY 08-09
<u>GENERAL FUND</u>				
General Fund (010)	\$13,893,730	\$195,121,665	\$6,269,719	\$215,285,114
<u>ENTERPRISE FUNDS</u>				
Golf Course Fund (481)	(\$93,299)	\$2,207,786		\$2,114,487
Municipal Utilities				
Stormwater Fund (441)	\$2,579,712	\$5,239,861		\$7,819,573
Wastewater Fund (431)	\$9,420,259	\$37,434,831	\$80,900	\$46,935,990
Water Fund (421)	\$18,440,645	\$27,398,136	\$419,100	\$46,257,881
Enterprise Totals	\$30,347,317	\$72,280,614	\$500,000	\$103,127,931
<u>SPECIAL REVENUE FUNDS</u>				
Asset Forfeiture (023)	\$361,488	\$80,000		\$441,488
Boat Launching Facilities (045)	\$91,308	\$232,000		\$323,308
City Administration Building (085)		\$4,827,267		\$4,827,267
Development Services Fund (048)	(\$1,726,334)	\$14,922,541		\$13,196,207
Emergency Communications Fund (042)	\$1,327,277	\$5,363,149		\$6,690,426
Library Services (041)	\$3,515,304	\$7,591,272	\$6,680,797	\$17,787,373
Recreation Fund (044)	\$255,055	\$7,811,167	\$6,771,443	\$14,837,665
Safe Neighborhoods Measure W (081)	\$2,306,319	\$9,470,426		\$11,776,745
Solid Waste and Recycling Fund (047)	\$1,735,877	\$1,366,873		\$3,102,750
Special Revenue Totals	\$7,866,294	\$51,664,695	\$13,452,240	\$72,983,229
<u>DISTRICT BUDGET FUNDS</u>				
Central Parking District (416, 417)	\$1,182,972	\$5,071,132	\$1,806,416	\$8,060,520
<u>GRANT FUNDS</u>				
Community Dev Block Grant (052,054,062)	\$1,521,075	\$4,545,381	\$610,000	\$6,676,456
Emergency Shelter Grant (057)		\$185,499		\$185,499
HOME Program Grant (058,059)	\$239,806	\$2,309,370		\$2,549,176
General Government Grants (020)		\$191,482		\$191,482
Grant Totals	\$1,760,881	\$7,231,732	\$610,000	\$9,602,613
<u>PERMANENT/SPECIAL FUNDS</u>				
General Government PF (627)	\$51,078	\$1,000		\$52,078
Library PF (614; 621; 622; 626; 628)	\$16,719	\$4,666		\$21,385
Parks & Rec PF (613; 624 - 626)	\$161,447	\$58,814		\$220,261
Fire Department SF (646)	\$26,400	\$63,000		\$89,400
General Government SF (642)	\$4,876	\$1,000		\$5,876
Library SF (644)	\$386,096	\$186,500		\$572,596
Parks & Recreation SF (643)	\$181,176	\$77,471		\$258,647
Police Department SF (645)	\$71,082	\$331,750		\$402,832
Stockton Arts Commission SF (641)	\$54,025	\$35,361		\$89,386
Stockton Sports Commission SF (647)	\$23,889	\$76,111		\$100,000
Permanent/Special Fund Totals	\$976,788	\$835,673	\$0	\$1,812,461

SUMMARY OF REVENUE, APPROPRIATION, AND FUND BALANCES

	Operating Expenditures	Capital Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2009
General Fund (010)	\$189,969,636		\$14,726,075	\$10,589,403
Golf Course Fund (481)	\$2,107,367			\$7,120
Municipal Utilities				
Stormwater Fund (441)	\$7,520,237			\$299,336
Wastewater Fund (431)	\$35,713,160	\$1,430,000	\$25,500	\$9,767,330
Water Fund (421)	\$22,067,772	\$5,587,000	\$3,840	\$18,599,269
Enterprise Totals	\$67,408,536	\$7,017,000	\$29,340	\$28,673,055
Asset Forfeiture (023)	\$310,000			\$131,488
Boat Launching Facilities (045)	\$194,036			\$129,272
City Administration Building (085)	\$2,024,174		\$2,236,737	\$566,356
Development Services Fund (048)	\$14,703,566		\$175,000	(\$1,682,359)
Emergency Communications Fund (042)	\$5,391,261			\$1,299,165
Library Services (041)	\$14,272,069	\$1,078,000	\$4,560	\$2,432,744
Recreation Fund (044)	\$14,985,187			(\$147,522)
Safe Neighborhoods Measure W (081)	\$10,597,890			\$1,178,855
Solid Waste and Recycling Fund (047)	\$1,382,121			\$1,720,629
Special Revenue Totals	\$63,860,304	\$1,078,000	\$2,416,297	\$5,628,628
Central Parking District (416, 417)	\$4,197,297		\$2,580,251	\$1,282,972
Community Dev Block Grant (052,054,062)	\$6,676,456			\$0
Emergency Shelter Grant (057)	\$185,499			\$0
HOME Program Grant (058,059)	\$2,549,176			\$0
General Government Grants (020)	\$785,937			(\$594,455)
Grant Totals	\$10,197,068	\$0	\$0	(\$594,455)
General Government PF (627)	\$52,078			\$0
Library PF(614; 621; 622; 626; 628)	\$17,648			\$3,737
Parks & Rec PF (613; 624 - 626)	\$220,261			\$0
Fire Department SF (646)	\$75,930			\$13,470
General Government SF (642)	\$5,876			\$0
Library SF (644)	\$572,596			\$0
Parks & Recreation SF (643)	\$232,805			\$25,842
Police Department SF (645)	\$217,843			\$184,989
Stockton Arts Commission SF (641)	\$89,386			\$0
Stockton Sports Commission SF (647)	\$100,000			\$0
Permanent/Special Fund Totals	\$1,584,423	\$0	\$0	\$228,038

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Fund Balance July 1, 2008	Estimated Revenue	Transfers & Loans In	Funds Available FY 08-09
<u>CAPITAL IMPROVEMENT/PFF FUNDS</u>				
Capital Improvement Fund (301)	\$1,454,000	\$4,125,385		\$5,579,385
Public Art Fund (306)	\$161,275	\$12,000	\$67,000	\$240,275
Gas Tax 2105-2107.5 (030)	\$0	\$5,320,884		\$5,320,884
Measure K Sales Tax (080)	\$0	\$35,675,000		\$35,675,000
Transportation Development Act (034)	\$0	\$204,634		\$204,634
Public Facilities Fees				
Air Quality Fund (990)	\$400,000	\$1,580,000		\$1,980,000
City Office Space Fund (930)	\$2,100,000	\$425,000		\$2,525,000
Community Rec. Center Fund (920)	(\$3,100,000)	\$355,000		(\$2,745,000)
Fire Station Fund (940)	(\$2,530,000)	\$700,000		(\$1,830,000)
Library Fund (950)	\$8,100,000	\$1,125,000		\$9,225,000
Parkland Fund (970)	\$8,500,000	\$950,000		\$9,450,000
Police Station Fund (960)	\$880,000	\$775,000		\$1,655,000
Street Improvements Fund (910-917)	\$25,000,000	\$15,880,000		\$40,880,000
Street Lights Fund (980-985)	\$93,000	\$16,500		\$109,500
Street Name Signs Fund (979)	\$83,000	\$7,000		\$90,000
Street Tree Fund (978)	\$288,000	\$60,000		\$348,000
Traffic Signal Fund (900-904, 302)	\$505,000	\$498,000		\$1,003,000
Wastewater Connection (434)	\$16,000,000	\$4,196,072		\$20,196,072
Water Connection Fund (424)	(\$1,090,000)	\$1,451,250		\$361,250
Public Facility Administration Fund (999)	\$845,000	\$901,000		\$1,746,000
Capital Improvement/PFF Fund Totals	\$57,689,275	\$74,257,725	\$67,000	\$132,014,000
<u>INTERNAL SERVICE FUNDS</u>				
Equipment Funds				
Equipment (505)	\$923,195	\$493,288		\$1,416,483
Fleet (Vehicles) (501)	\$2,407,197	\$11,064,804		\$13,472,001
Insurance Funds				
Compensated Absences (562)	\$3,300,000	\$1,469,830		\$4,769,830
Health Benefits (552)	\$2,100,000	\$33,299,719		\$35,399,719
Long Term Disability-Life Ins. (557)	\$889,000	\$1,339,285		\$2,228,285
Retirement Benefits (PERS) (561)	\$6,050,000	\$38,700,772		\$44,750,772
Risk Management (541)	\$2,100,000	\$5,295,310		\$7,395,310
Unemployment (556)	\$184,000	\$236,300		\$420,300
Worker's Compensation (551)	\$28,850,000	\$11,298,000		\$40,148,000
Technology Service Funds				
Information Technology (502)	\$65,704	\$10,610,404		\$10,676,108
Radio Equipment (503)	\$1,036,601	\$1,551,683	\$250,000	\$2,838,284
Telecommunications (504)	\$2,657,241	\$662,679		\$3,319,920
Service Funds				
Central Duplicating (508)	\$9,997	\$491,593	\$100,000	\$601,590
Internal Service Funds Totals	\$50,572,935	\$116,513,667	\$350,000	\$167,436,602

SUMMARY OF REVENUE, APPROPRIATION, AND FUND BALANCES

	Operating Expenditures	Capital Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2009
Capital Improvement Fund (301)		\$5,476,000	\$33,100	\$70,285
Public Art Fund (306)	\$110,758			\$129,517
Gas Tax 2105-2107.5 (030)			\$5,320,884	\$0
Measure K Sales Tax (080)		\$34,710,000		\$965,000
Transportation Development Act (034)		\$204,634		\$0
Public Facilities Fees				
Air Quality Fund (990)		\$950,000		\$1,030,000
City Office Space Fund (930)				\$2,525,000
Community Rec. Center Fund (920)				(\$2,745,000)
Fire Station Fund (940)				(\$1,830,000)
Library Fund (950)		\$475,000		\$8,750,000
Parkland Fund (970)		\$9,356,000		\$94,000
Police Station Fund (960)		\$950,000	\$137,009	\$567,991
Street Improvements Fund (910-917)		\$39,887,000		\$993,000
Street Lights Fund (980-985)				\$109,500
Street Name Signs Fund (979)				\$90,000
Street Tree Fund (978)		\$175,000		\$173,000
Traffic Signal Fund (900-904, 302)		\$550,000		\$453,000
Wastewater Connection (434)		\$1,008,000		\$19,188,072
Water Connection Fund (424)		\$100,000		\$261,250
Public Facility Administration Fund (999)	\$1,026,407			\$719,593
Capital Improvement/PFF Fund Totals	\$1,137,165	\$93,841,634	\$5,490,993	\$31,544,208
Equipment Funds				
Equipment (505)	\$455,394		\$100,000	\$861,089
Fleet (Vehicles) (501)	\$8,370,567	\$2,201,000		\$2,900,434
Insurance Funds				
Compensated Absences (562)	\$3,400,000			\$1,369,830
Health Benefits (552)	\$32,491,901			\$2,907,818
Long Term Disability-Life Ins. (557)	\$1,354,285		\$250,000	\$624,000
Retirement Benefits (PERS) (561)	\$38,558,143			\$6,192,629
Risk Management (541)	\$5,010,117			\$2,385,193
Unemployment (556)	\$222,000			\$198,300
Worker's Compensation (551)	\$10,740,831			\$29,407,169
Technology Service Funds				
Information Technology (502)	\$10,509,702			\$166,406
Radio Equipment (503)	\$1,801,683			\$1,036,601
Telecommunications (504)	\$654,663			\$2,665,257
Service Funds				
Central Duplicating (508)	\$591,593			\$9,997
Internal Service Funds Totals	\$114,160,879	\$2,201,000	\$350,000	\$50,724,723

**2008-09 INTERFUND TRANSFERS
TRANSFERS IN & LOANS**

Operating Transfers

TO GENERAL FUND (010) from:

Gas Tax 2105-2107.5 Fund (030) ⁽¹⁾	\$5,320,884	
Development Services Fund (048)	\$175,000	
Central Parking District Fund (416)	<u>\$773,835</u>	
		\$6,269,719

TO LIBRARY FUND (041) from:

General Fund (010)		\$6,680,797
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TO RECREATION FUND (044) from:

General Fund (010)		\$6,771,443
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TO DEBT SERVICE FUND (201) from:

General Fund (010)	\$773,835	
City Administration Building-Main Street (085)	\$2,236,737	
Police Station Public Facility Fund (960)	<u>\$137,009</u>	
		\$3,147,581

TO CENTRAL PARKING CONSTRUCTION FUND (417) from:

Central Parking District Fund (416)		\$1,806,416
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TO WATER FUND (421) from:

General Fund (010)		\$419,100
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TO WASTEWATER FUND (431) from:

General Fund (010)		\$80,900
--------------------	--	----------

TO DUPLICATION FUND (508) from:

Equipment Fund (505)		\$100,000
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TO RADIO EQUIPMENT FUND (503) from:

Long Term Disability & Life Insurance Fund (557)		\$250,000
--	--	-----------

Capital Transfers

TO PUBLIC ART FUND (306) from:

Capital Improvement Fund (301)	\$33,100	
Water Revenue Fund (421)	\$3,840	
Wastewater Revenue Fund (431)	\$25,500	
Library Fund (041)	<u>\$4,560</u>	
		\$67,000

**2008-09 INTERFUND TRANSFERS
TRANSFERS IN & LOANS**

Loan Repayments

TO COMMUNITY DEVELOPMENT BLOCK GRANT (054) from:

Merged Midtown Fund (337)	\$100,000	
Merged South Stockton Fund (338)	\$500,000	
North Stockton Fund (340)	<u>\$10,000</u>	
		\$610,000

TOTAL TRANSFERS IN	\$26,202,956
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⁽¹⁾ Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

**2008-09 INTERFUND TRANSFERS
TRANSFERS OUT & LOANS**

Operating Transfers

FROM GENERAL FUND (010) to:

Library Fund (041)	\$6,680,797	
Recreation Fund (044)	\$6,771,443	
Debt Service Fund (201)	\$773,835	
Water Fund (421)	\$419,100	
Wastewater Fund (431)	\$80,900	
	<hr/>	\$14,726,075

FROM GAS TAX 2105 FUND (030) to:

General Fund (010) ⁽¹⁾	\$5,320,884
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FROM DEVELOPMENT SERVICES (048) to:

General Fund (010)	\$175,000
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FROM CITY ADMINISTRATION BUILDING-MAIN STREET (085) to:

Debt Service Fund (201)	\$2,236,737
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FROM CENTRAL PARKING DISTRICT (416) to:

General Fund (010)	\$773,835	
Central Parking Construction Fund (417)	\$1,806,416	
	<hr/>	\$2,580,251

FROM EQUIPMENT FUND (505) to:

Duplication Fund (508)	\$100,000
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FROM LONG TERM DISABILITY & LIFE INSURANCE FUND (557) to:

Radio Equipment Fund (503)	\$250,000
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POLICE STATION PUBLIC FACILITY FEE FUND (960) to:

Debt Service Fund (201)	\$137,009
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Capital Transfers

FROM CAPITAL IMPROVEMENT FUND (301) to:

Public Art Fund (306)	\$33,100
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FROM WATER REVENUE FUND (421) to:

Public Art Fund (306)	\$3,840
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FROM WASTEWATER REVENUE FUND (431) to:

Public Art Fund (306)	\$25,500
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FROM LIBRARY FUND (041) to:

Public Art Fund (306)	\$4,560
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**2008-09 INTERFUND TRANSFERS
TRANSFERS OUT & LOANS**

Loan Repayments

FROM MERGED MIDTOWN REDEVELOPMENT FUND (337) to:

Community Development Block Grant Fund (054)	\$100,000
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FROM REDEVELOPMENT AGENCY (NORTH STOCKTON) FUND (340) to:

Community Development Block Grant Fund (054)	\$10,000
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FROM REDEVELOPMENT AGENCY (SOUTH STOCKTON) FUND (338) to:

Community Development Block Grant Fund (054)	\$500,000
--	-----------

TOTAL TRANSFERS OUT	\$26,202,956
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Notes:

Interfund transfers related to the Redevelopment Agency are identified in the Agency section. Transfers are permitted from fund balances to other funds and appropriate accounts, but only for liability, regulatory, and capital/equipment requirements. Appropriations and transfers during the year for capital related projects may become loans as determined by the City Manager.

⁽¹⁾ Gas Tax transferred as funds become available. Amounts are estimates; total revenues less appropriations will be transferred.

GENERAL FUND BALANCE PROJECTIONS

	2006-07 Actual	2007-08 Projected	2008-09 Budget
BEGINNING FUND BALANCE	\$31,488,529	\$20,974,287	\$13,893,730
REVENUE			
Revenue	186,480,844	187,125,324	195,121,665
Transfers In/Loan Repayment	6,466,168	6,071,541	6,269,719
TOTAL REVENUE/TRANSFERS IN	\$192,947,012	\$193,196,865	\$201,391,384
EXPENSES			
Operating Expenses			
Employee Services	144,303,169	150,353,697	153,619,118
Other Services	26,611,384	28,172,292	30,361,672
Materials & Supplies	3,657,035	3,215,596	4,528,376
Other Expenses	1,345,780	1,417,373	1,344,470
Capital Outlay	546,568	38,000	116,000
	176,463,936	183,196,958	189,969,636
Total Transfers Out/Mid-year Appropriations	26,997,318	17,080,464	\$14,726,075
TOTAL EXPENSES/TRANSFERS OUT	\$203,461,254	\$200,277,422	\$204,695,711
ENDING FUND BALANCE*	\$20,974,287	\$13,893,730	\$10,589,403
<i>CUMULATIVE RESERVE POLICY CONTRIBUTIONS</i>	<i>\$3,240,000</i>	<i>\$3,240,000</i>	<i>\$3,240,000</i>

* The ending fund balance figure must also cover funds that are withheld for encumbrances, loan securitizations, inventories, and advances, and also those funds earmarked for the Reserve Policy contributions.

OPERATING EXPENDITURES AND BUDGETS BY FUND

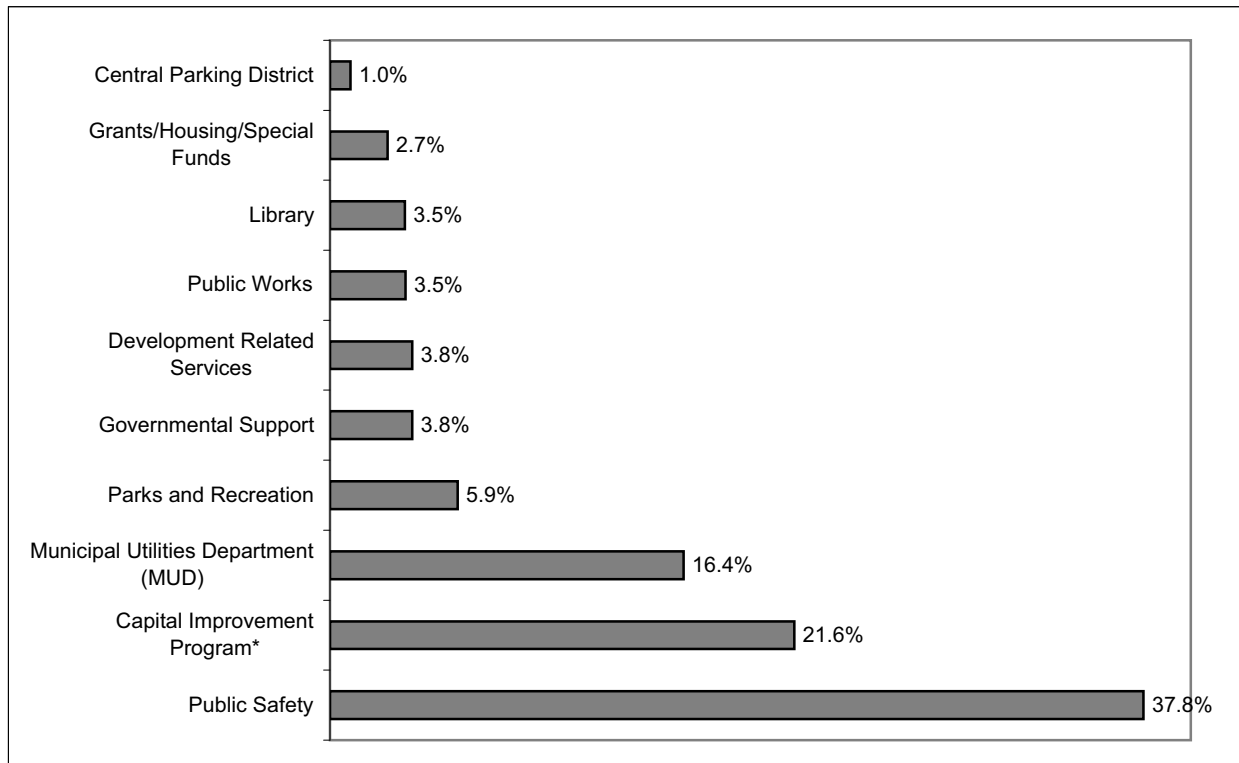
	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09	VARIANCE
General Fund - Depts.				
City Attorney (010-1400)	\$1,010,349	\$1,441,025	\$1,491,748	\$50,723
City Auditor (010-1900)	\$628,263	\$683,222	\$647,795	(\$35,427)
City Clerk (010-1100)	\$961,033	\$1,050,974	\$987,338	(\$63,636)
City Council (010-1000)	\$660,091	\$652,914	\$610,542	(\$42,372)
City Manager (010-1200)	\$1,770,213	\$1,586,333	\$1,875,644	\$289,311
Economic Development (010-3460)	\$1,103,946	\$850,609	\$2,030,880	\$1,180,271
Financial Management (010-1300)	\$3,104,989	\$3,334,648	\$3,176,914	(\$157,734)
Fire (010-2600)	\$47,136,525	\$50,320,327	\$50,011,009	(\$309,318)
Human Resources (010-1600)	\$1,867,899	\$2,488,858	\$2,336,867	(\$151,991)
Non-Departmental (010-0130)	\$3,766,340	\$3,301,520	\$3,685,207	\$383,687
Parks (010-3600)	\$8,834,609	\$9,089,893	\$8,853,316	(\$236,577)
Police (010-2400)	\$91,208,449	\$96,658,307	\$100,133,433	\$3,475,126
Public Works (010-3000)	\$14,050,632	\$13,614,175	\$13,306,593	(\$307,582)
Real Property (010-1750)	\$69,566	\$72,543	\$63,879	(\$8,664)
SJAFCFA (010-0137)	\$291,032	\$354,485	\$758,471	\$403,986
TOTAL GENERAL FUND	\$176,463,936	\$185,499,833	\$189,969,636	\$4,469,803
Enterprise Funds				
Golf Courses (481)	\$2,057,006	\$2,362,534	\$2,107,367	(\$255,167)
Municipal Utilities				
Stormwater Utility (441)	\$5,170,159	\$5,336,315	\$7,520,237	\$2,183,922
Wastewater Utility (431)	\$26,662,758	\$31,428,086	\$35,713,160	\$4,285,074
Water Utility (421)	\$16,872,076	\$20,273,079	\$22,067,772	\$1,794,693
TOTAL ENTERPRISE FUNDS	\$50,761,999	\$59,400,014	\$67,408,536	\$8,008,522
Special Revenue Funds				
Asset Forfeiture (023)	\$186,096	\$220,000	\$310,000	\$90,000
Boat Launch (045)	\$175,657	\$133,598	\$194,036	\$60,438
Development Services (048)	\$13,576,247	\$16,632,275	\$14,703,566	(\$1,928,709)
Emergency Communications (042)	\$5,465,303	\$5,393,496	\$5,391,261	(\$2,235)
Emergency Medical Transport (043)	\$2,018,027	\$0	\$0	\$0
Library Services (041)	\$11,768,367	\$14,106,881	\$14,272,069	\$165,188
Recreation Services (044)	\$14,494,752	\$16,776,798	\$14,985,187	(\$1,791,611)
Safe Neighborhoods Measure (081)	\$8,674,646	\$10,227,930	\$10,597,890	\$369,960
Solid Waste & Recycling (047)	\$938,388	\$1,065,623	\$1,382,121	\$316,498
City Administration Building (085)	\$0	\$0	\$2,024,174	\$2,024,174
TOTAL SPECIAL REVENUE FUNDS	\$57,297,483	\$64,556,601	\$63,860,304	(\$696,297)
District Budget Funds				
Central Parking District (416, 417)	\$4,678,393	\$4,784,249	\$4,197,297	(\$586,952)
Grant Funds	\$14,002,004	\$11,469,829	\$10,197,068	(\$1,272,761)
Permanent/Special Funds	\$885,085	\$1,720,141	\$1,584,423	(\$135,718)
Capital/ Public Facility Fees				
Capital Operating	\$142,088	\$168,000	\$110,758	(\$57,242)
Public Facility Fees (900-999, 424, 434)	\$4,057,325	\$0	\$0	\$0
Public Facility Fees Administration	\$1,651,332	\$1,457,661	\$1,026,407	(\$431,254)
TOTAL CAPITAL/PFF	\$5,850,745	\$1,625,661	\$1,137,165	-\$488,496
TOTAL BUDGET	\$309,939,645	\$329,056,328	\$338,354,429	\$9,298,101

SUMMARY OF 2008-09 BUDGET APPROPRIATIONS

FUND	OPERATING	CAPITAL PROJECTS ⁽¹⁾	TOTAL APPROPRIATION
General Fund	\$189,969,636	\$0	\$189,969,636
Enterprise Funds:			
Golf Course Fund	\$2,107,367	\$0	\$2,107,367
Stormwater Fund	\$7,520,237	\$0	\$7,520,237
Wastewater Fund	\$35,713,160	\$1,430,000	\$37,143,160
Water Fund	\$22,067,772	\$5,587,000	\$27,654,772
Total Enterprise Funds	\$67,408,536	\$7,017,000	\$74,425,536
Special Revenue Funds:			
Asset Forfeiture	\$310,000	\$0	\$310,000
Boat Launching Facilities	\$194,036	\$0	\$194,036
City Administration	\$2,024,174	\$0	\$2,024,174
Development Services	\$14,703,566	\$0	\$14,703,566
Emergency Communications	\$5,391,261	\$0	\$5,391,261
Library Services	\$14,272,069	\$1,078,000	\$15,350,069
Recreation Services	\$14,985,187	\$0	\$14,985,187
Safe Neighborhoods Measure	\$10,597,890	\$0	\$10,597,890
Solid Waste & Recycling	\$1,382,121	\$0	\$1,382,121
Total Special Revenue Funds	\$63,860,304	\$1,078,000	\$64,938,304
Central Parking District	\$4,197,297	\$0	\$4,197,297
Grant Funds	\$10,197,068	\$0	\$10,197,068
Permanent/Special Funds	\$1,584,423	\$0	\$1,584,423
Capital/ Public Facility Fees			
Capital Improvement Fund	\$110,758	\$5,476,000	\$5,586,758
Gas Tax 2105-2107.5	\$0	\$0	\$0
Measure K Sales Tax	\$0	\$34,710,000	\$34,710,000
Transportation Development Act	\$0	\$204,634	\$204,634
Public Facility Fees Funds	\$0	\$53,451,000	\$53,451,000
Public Facility Administration	\$1,026,407	\$0	\$1,026,407
Total Capital Improvement/PFF	\$1,137,165	\$93,841,634	\$94,978,799
TOTAL	\$338,354,429	\$101,936,634	\$440,291,063

⁽¹⁾ Does not include Redevelopment Agency capital projects, and some grant or debt financed projects that require separate action by the City Council. For a complete list of FY 2008-09 proposed capital project appropriations, refer to the Capital Improvements section.

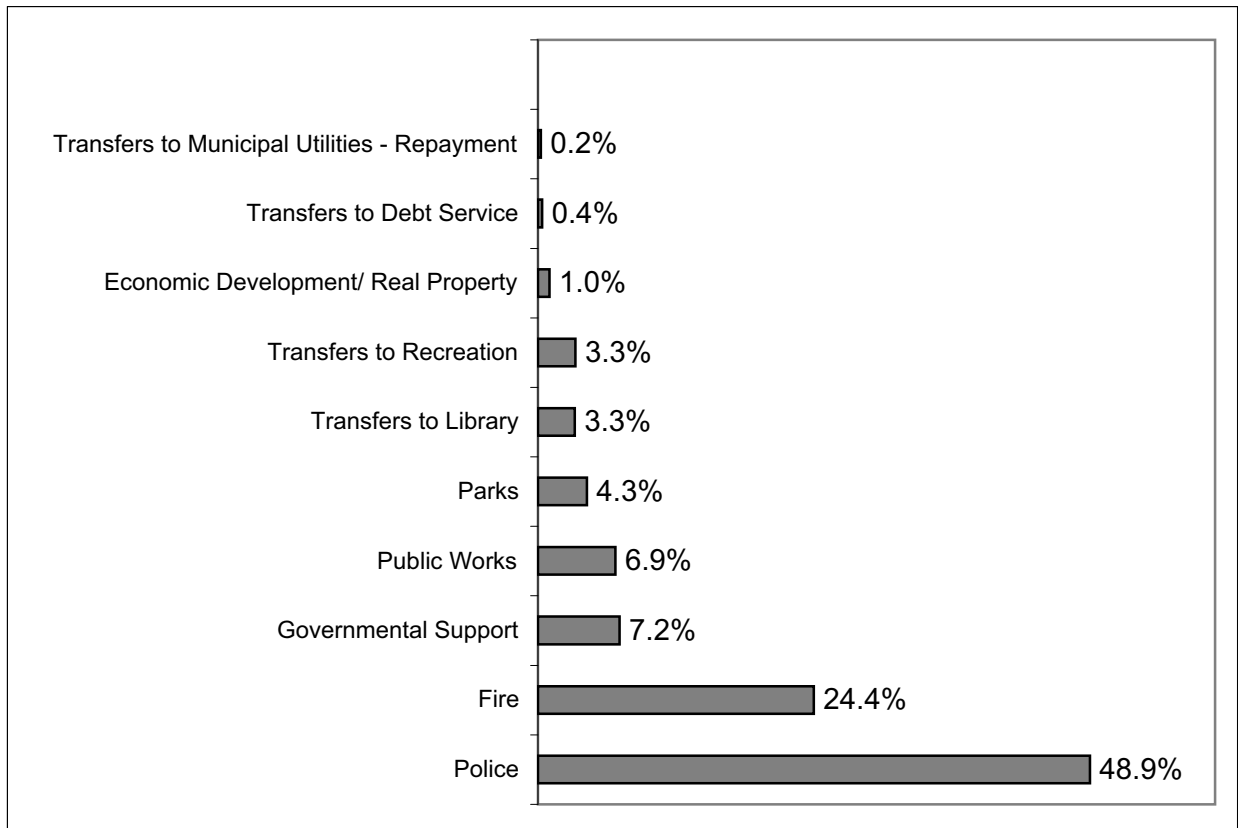
EXPENDITURE BUDGET DISTRIBUTION BY FUNCTION ALL FUNDS



Public Safety	\$166,443,593	37.8%
Capital Improvement Program*	\$94,978,799	21.6%
Municipal Utilities Department (MUD)	\$72,318,169	16.4%
Parks and Recreation	\$26,139,906	5.9%
Governmental Support	\$16,836,229	3.8%
Development Related Services	\$16,798,325	3.8%
Public Works	\$15,447,185	3.5%
Library	\$15,350,069	3.5%
Grants/Housing/Special Funds	\$11,781,491	2.7%
Central Parking District	\$4,197,297	1.0%
 TOTAL EXPENDITURES ALL FUNDS	 \$440,291,063	

* Includes operating and capital costs

**GENERAL FUND OPERATING BUDGET AND TRANSFERS
BY SERVICE PROVIDED**



Police	\$100,133,433	48.9%
Fire	\$50,011,009	24.4%
Governmental Support	\$14,812,055	7.2%
Public Works	\$14,065,064	6.9%
Parks	\$8,853,316	4.3%
Transfers to Library	\$6,680,797	3.3%
Transfers to Recreation	\$6,771,443	3.3%
Economic Development/ Real Property	\$2,094,759	1.0%
Transfers to Debt Service	\$773,835	0.4%
Transfers to Municipal Utilities - Repayment	\$500,000	0.2%
Total	\$204,695,711	



CITY OF STOCKTON



REVENUE

REVENUES BY FUND

	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09
<u>GENERAL FUND (010)</u>			
<u>Taxes</u>			
Property Taxes	\$35,497,304	\$37,460,000	\$39,075,000
Utility Users Tax	\$30,101,206	\$32,439,200	\$31,850,000
Sales and Use Tax	\$43,458,572	\$46,823,853	\$44,258,000
Franchises	\$10,816,754	\$11,212,000	\$11,454,150
Business Licenses	\$10,198,148	\$11,000,000	\$11,000,000
Document Transfer	\$1,186,513	\$1,538,000	\$700,000
Hotel/Motel Tax	\$2,186,274	\$2,300,000	\$2,300,000
Totals	\$133,444,771	\$142,773,053	\$140,637,150
<u>Licenses & Permits</u>			
Animal Licenses	\$79,926	\$85,000	\$80,000
Police Dept Permits	\$252,968	\$274,859	\$284,985
Other Licenses & Permits	\$3,935	\$3,890	\$3,825
Totals	\$336,829	\$363,749	\$368,810
<u>Revenues from Other Agencies</u>			
Homeowners Exemption	\$413,128	\$390,000	\$390,000
Motor Vehicle in-Lieu of Tax	\$22,660,542	\$23,900,000	\$25,000,000
POST Reimbursement	\$213,013	\$140,000	\$180,000
Other Revenue	\$772,911	\$116,245	\$97,697
Totals	\$24,059,594	\$24,546,245	\$25,667,697
<u>Charges for Services</u>			
General Government	\$411,018	\$425,623	\$817,421
Public Safety	\$6,574,155	\$7,299,674	\$8,048,219
Physical Environment	\$1,591,708	\$1,225,261	\$1,329,856
Planning, Building, Housing	\$441,329	\$410,250	\$67,500
Cultural & Recreational	\$6,000	\$5,000	\$6,000
Other Charges for Services	\$201,666	\$217,500	\$186,100
Totals	\$9,225,876	\$9,583,308	\$10,455,096
<u>Fines & Forfeitures</u>			
Traffic & Parking Fines	\$2,350,403	\$2,423,641	\$2,192,000
Vehicle Code Fines	\$34,506	\$507,000	\$400,000
DUI Emergency Recovery	\$0	\$11,146	\$10,346
Criminal Fines	\$52,929	\$50,000	\$100,000
Misc Fines & Penalties	\$853,821	\$906,277	\$1,063,450
Totals	\$3,291,659	\$3,898,064	\$3,765,796

REVENUES BY FUND

	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09
<u>GENERAL FUND (010)</u>			
<u>Use of Money & Property</u>			
Interest	\$1,653,056	\$702,000	\$1,115,000
Rents & Leases	\$2,096,101	\$2,089,298	\$2,098,763
Cash Over & Short	\$544	\$0	\$0
Totals	\$3,749,701	\$2,791,298	\$3,213,763
<u>Other Revenues</u>			
Refunds & Reimbursements	\$6,837,197	\$3,327,720	\$3,265,382
Cost Recovery	\$5,602,191	\$5,736,899	\$7,817,371
Miscellaneous	\$-255,201	\$-23,400	\$-81,900
Sale/Disposition of Property	\$17,244	\$10,500	\$12,500
Totals	\$12,201,431	\$9,051,719	\$11,013,353
Fund Totals	\$186,309,861	\$193,007,436	\$195,121,665

ENTERPRISE FUNDS

Water Fund (421)

User Fees	\$22,631,696	\$23,791,818	\$25,842,081
Service Penalties	\$427,788	\$546,487	\$605,344
Investment Earnings	\$980,091	\$330,901	\$531,611
Miscellaneous Revenues	\$32,897	\$38,000	\$419,100
Totals	\$24,072,472	\$24,707,206	\$27,398,136

Regional Wastewater Fund (431)

User Fees	\$32,732,149	\$34,278,827	\$36,476,422
Service Penalties	\$85,071	\$654,891	\$709,722
Investment Earnings	\$965,614	\$77,294	\$237,187
Miscellaneous Revenues	\$254,277	\$61,500	\$11,500
Totals	\$34,037,111	\$35,072,512	\$37,434,831

Stormwater Fund (441)

User Fees	\$5,043,295	\$5,012,929	\$4,924,398
Service Penalties	\$38,238	\$88,192	\$76,463
Investment Earnings	\$141,632	\$31,794	\$114,000
Miscellaneous Revenues	\$6,547	\$0	\$125,000
Totals	\$5,229,712	\$5,132,915	\$5,239,861

REVENUES BY FUND

	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09
<u>ENTERPRISE FUNDS</u>			
<u>Golf Course Fund (481)</u>			
User Fees	\$1,294,923	\$1,559,024	\$1,440,938
Rents/Leases/Concessions	\$669,193	\$788,300	\$748,848
Other Revenues	\$21,061	\$18,000	\$18,000
Totals	\$1,985,177	\$2,365,324	\$2,207,786
Fund Totals	\$65,324,472	\$67,277,957	\$72,280,614
<u>SPECIAL REVENUE FUNDS</u>			
DEVELOPMENT SERVICES (048)	\$16,256,808	\$16,662,300	\$14,922,541
EMERGENCY MEDICAL TRANSPORT (043)	\$-104,241	\$0	\$0
EMERGENCY COMMUNICATIONS (042)	\$5,849,621	\$5,404,107	\$5,363,149
SAFE NEIGHBORHOODS (081)	\$9,321,743	\$9,840,000	\$9,470,426
LIBRARY SERVICES (041)			
E-rate Rebates	\$6,199	\$78,076	\$90,229
County-wide Contribution	\$6,000,595	\$6,456,801	\$6,686,080
PLF State Grant	\$349,526	\$165,116	\$213,075
Fines	\$154,081	\$128,145	\$180,000
Automation Services Contract	\$65,535	\$75,933	\$80,664
Miscellaneous Other Fees	\$55,997	\$43,058	\$341,224
Totals	\$6,631,933	\$6,947,129	\$7,591,272
RECREATION SERVICES (044)	\$7,518,102	\$9,629,182	\$7,811,167
ASSET FORFEITURE (023)	\$312,888	\$40,000	\$80,000
BOAT LAUNCHING FACILITY (045)	\$222,907	\$203,400	\$232,000
SOLID WASTE & RECYCLING (047)	\$1,493,644	\$1,249,000	\$1,366,873
CITY ADMINISTRATION 400 E MAIN	\$0	\$0	\$4,827,267
Fund Totals	\$47,503,405	\$49,975,118	\$51,664,695

REVENUES BY FUND

	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09
<u>DISTRICT BUDGET FUNDS</u>			
<u>CENTRAL PARKING DISTRICT</u>			
Special Assessments	\$980,587	\$1,000,000	\$1,050,000
Other Revenues	\$7,628	\$0	\$0
Parking Lots	\$2,860,070	\$2,914,005	\$3,321,132
Revenue Other Agencies	\$75,181	\$80,000	\$80,000
Parking Meters	\$530,868	\$600,000	\$600,000
Investment Earnings	\$78,612	\$6,000	\$20,000
Totals	\$4,532,946	\$4,600,005	\$5,071,132
Fund Totals	\$4,532,946	\$4,600,005	\$5,071,132
<u>GRANT FUNDS</u>			
<u>COMMUNITY DEVELOPMENT FUNDS</u>			
CDBG (052)	\$18,611,408	\$4,895,804	\$4,545,381
Emergency Shelter Grant Program (057)	\$204,764	\$185,660	\$185,499
Home Grant Program (059)	\$2,432,255	\$3,265,284	\$2,309,370
Totals	\$21,248,427	\$8,346,748	\$7,040,250
<u>SPECIAL PURPOSE GRANTS (020)</u>			
Operating Grants	\$2,806,536	\$375,855	\$191,482
Totals	\$2,806,536	\$375,855	\$191,482
Fund Totals	\$24,054,963	\$8,722,603	\$7,231,732
<u>PERMANENT OR SPECIAL FUNDS</u>			
Fire Department SF (646)	\$73,595	\$44,195	\$63,000
General Govt. SF (642)	\$2,513	\$1,900	\$1,000
General Govt. Permanent (627)	\$2,558	\$1,000	\$1,000
Library SF (644)	\$440,245	\$407,004	\$186,500
Library Permanent (614; 621-2; 626-628)	\$8,721	\$453	\$4,666
Parks & Recreation SF (643)	\$41,008	\$32,014	\$77,471
Stockton Sports Commission SF (647)	\$105,987	\$74,833	\$76,111
Parks & Recreation Permanent (613; 624-626)	\$58,797	\$32,875	\$58,814
Police SF (645)	\$129,716	\$132,500	\$331,750
Stockton Arts Commission SF (641)	\$29,228	\$31,423	\$35,361
Fund Totals	\$892,368	\$758,197	\$835,673

REVENUES BY FUND

	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09
<u>CAPITAL IMPROVEMENT FUNDS</u>			
<u>CAPITAL IMPROVEMENT FUNDS (300)</u>			
Amusement Taxes	\$654	\$4,040	\$1,000
Grants/Donations	\$-6,621	\$0	\$0
Investment Earnings	\$-114,266	\$30,000	\$200,000
Rents/Leases	\$1,616,165	\$1,603,649	\$1,603,385
Loan Proceeds	\$0	\$0	\$2,321,000
Totals	\$1,495,932	\$1,637,689	\$4,125,385
Public Art Fund (306)	\$15,208	\$5,000	\$12,000
<u>GAS TAX FUNDS</u>			
2105-2107.5 Gas Tax (030)	\$5,185,294	\$5,473,500	\$5,320,884
Transportation Development Tax (034)	\$249,832	\$242,000	\$204,634
Totals	\$5,435,126	\$5,715,500	\$5,525,518
<u>MEASURE K SALES TAX FUND (080)</u>			
Sales Tax	\$4,357,002	\$4,760,000	\$4,450,000
Grants/Other Government Revenue	\$18,547,440	\$14,585,000	\$31,200,000
Investment Earnings	\$39,655	\$15,000	\$25,000
Totals	\$22,944,097	\$19,360,000	\$35,675,000
<u>Traffic Signal Impact Funds (900-904)</u>			
Impact Fees	\$401,818	\$475,000	\$450,000
Investment Earnings	\$78,887	\$48,500	\$48,000
Totals	\$480,705	\$523,500	\$498,000
<u>Street Improvement Impact Funds (910-917)</u>			
Impact Fees	\$14,807,824	\$26,295,000	\$14,900,000
Investment Earnings	\$1,136,082	\$585,000	\$980,000
Totals	\$15,943,906	\$26,880,000	\$15,880,000
<u>Community Center Impact Funds (920-926)</u>			
Impact Fees	\$332,750	\$415,000	\$350,000
Investment Earnings	\$120,879	\$10,000	\$5,000
Totals	\$453,629	\$425,000	\$355,000

REVENUES BY FUND

	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09
<u>CAPITAL IMPROVEMENT FUNDS</u>			
<u>City Office Impact Fund (930)</u>			
Impact Fees	\$379,723	\$440,000	\$375,000
Investment Earnings	\$65,313	\$11,000	\$50,000
Totals	\$445,036	\$451,000	\$425,000
<u>Fire Station Impact Funds (940-945)</u>			
Impact Fees	\$628,383	\$700,000	\$700,000
Investment Earnings	\$-21,762	\$0	\$0
Totals	\$606,621	\$700,000	\$700,000
<u>Library Impact Funds (950-955)</u>			
Impact Fees	\$740,125	\$790,000	\$775,000
Investment Earnings	\$190,217	\$30,000	\$350,000
Totals	\$930,342	\$820,000	\$1,125,000
<u>Police Station Impact Fund (960)</u>			
Impact Fees	\$579,583	\$750,000	\$750,000
Investment Earnings	\$371,746	\$50,000	\$25,000
Totals	\$951,329	\$800,000	\$775,000
<u>Parkland Impact Funds (970-976)</u>			
Impact Fees	\$1,699,072	\$2,420,000	\$900,000
Investment Earnings	\$408,065	\$80,000	\$50,000
Totals	\$2,107,137	\$2,500,000	\$950,000
<u>Tree Impact Fund (978)</u>			
Impact Fees	\$92,111	\$115,000	\$50,000
Investment Earnings	\$15,920	\$10,000	\$10,000
Totals	\$108,031	\$125,000	\$60,000
<u>Street Sign Impact Fund (979)</u>			
Impact Fees	\$12,678	\$12,500	\$4,000
Investment Earnings	\$4,692	\$2,500	\$3,000
Totals	\$17,370	\$15,000	\$7,000

REVENUES BY FUND

	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09
<u>CAPITAL IMPROVEMENT FUNDS</u>			
<u>Street Light Impact Funds (980-986)</u>			
Impact Fees	\$34,335	\$18,500	\$7,000
Investment Earnings	\$14,868	\$6,200	\$9,500
Totals	\$49,203	\$24,700	\$16,500
<u>Air Quality Impact Funds (990)</u>			
Impact Fees	\$903,531	\$940,000	\$1,500,000
Investment Earnings	\$67,256	\$20,000	\$80,000
Totals	\$970,787	\$960,000	\$1,580,000
<u>Public Facilities Administration Fund (999)</u>			
Impact Fees	\$858,536	\$800,000	\$875,000
Investment Earnings	\$64,102	\$31,800	\$26,000
Totals	\$922,638	\$831,800	\$901,000
<u>Water Impact Fund (424)</u>			
Impact Fees	\$1,721,178	\$1,750,000	\$1,376,250
Investment Earnings	\$87,492	\$180,000	\$75,000
Totals	\$1,808,670	\$1,930,000	\$1,451,250
<u>Wastewater Impact Fund (434)</u>			
Impact Fees	\$5,082,237	\$4,347,000	\$3,360,306
Investment Earnings	\$1,344,410	\$1,300,000	\$835,766
Totals	\$6,426,647	\$5,647,000	\$4,196,072
PUBLIC FACILITY IMPACT FUNDS	\$32,222,051	\$42,633,000	\$28,919,822
Fund Totals	\$62,112,414	\$69,351,189	\$74,257,725

REVENUES BY FUND

	ACTUAL 2006-07	BUDGET 2007-08	BUDGET 2008-09
REVENUE SUMMARY TOTALS BY FUND			
GENERAL FUND (010)	\$186,309,861	\$193,007,436	\$195,121,665
ENTERPRISE FUNDS	\$65,324,472	\$67,277,957	\$72,280,614
DEVELOPMENT SERVICES (048)	\$16,256,808	\$16,662,300	\$14,922,541
EMERGENCY MEDICAL TRANSPORT (043)	\$-104,241	\$0	\$0
EMERGENCY COMMUNICATIONS (042)	\$5,849,621	\$5,404,107	\$5,363,149
SAFE NEIGHBORHOODS (081)	\$9,321,743	\$9,840,000	\$9,470,426
LIBRARY SERVICES (041)	\$6,631,933	\$6,947,129	\$7,591,272
RECREATION SERVICES (044)	\$7,518,102	\$9,629,182	\$7,811,167
ASSET FORFEITURE (023)	\$312,888	\$40,000	\$80,000
BOAT LAUNCHING FACILITY (045)	\$222,907	\$203,400	\$232,000
SOLID WASTE & RECYCLING (047)	\$1,493,644	\$1,249,000	\$1,366,873
CITY ADMINISTRATION 400 E MAIN	\$0	\$0	\$4,827,267
DISTRICT BUDGET FUNDS	\$4,532,946	\$4,600,005	\$5,071,132
COMMUNITY DEVELOPMENT FUNDS	\$21,248,427	\$8,346,748	\$7,040,250
SPECIAL PURPOSE GRANTS (020)	\$2,806,536	\$375,855	\$191,482
PERMANENT OR SPECIAL FUNDS	\$892,368	\$758,197	\$835,673
CAPITAL IMPROVEMENT FUNDS (300)	\$1,495,932	\$1,637,689	\$4,125,385
PUBLIC ART FUND (306)	\$15,208	\$5,000	\$12,000
GAS TAX FUNDS	\$5,435,126	\$5,715,500	\$5,525,518
MEASURE K SALES TAX FUND (080)	\$22,944,097	\$19,360,000	\$35,675,000
PUBLIC FACILITY IMPACT FUNDS	\$32,222,051	\$42,633,000	\$28,919,822
TOTAL ALL FUNDS	\$390,730,429	\$393,692,505	\$406,463,236

BASIS OF FISCAL YEAR 2008-09 REVENUE PROJECTION

GENERAL FUND

General Fund Summary

The total General Fund revenue projection for Fiscal Year 2008-09 is an extremely disappointing 1.04% increase from the original Fiscal Year 2007-08 budget revenue estimate. This very modest increase comes mostly from Property Taxes, Franchise Fees, and Motor Vehicle License Fees. The downward trend in other revenue sources, such as sales tax can be tied to a stagnant business and housing market, as well as a decrease in disposable income and a lack of consumer confidence. The revenue projection does take into account an increase in fees that have been tied to inflation, as well as cost-covering fees and charges.

Taxes

The majority of the City's General Fund revenue is found in the "Taxes" revenue category. This category comprises 72.12% of total estimated General Fund Revenue in Fiscal Year 2008-09. The total estimated Fiscal Year 2008-09 tax revenue of \$140,637,150 is a decrease of approximately 1.5% from the estimate in the Fiscal Year 2007-08 Budget.

Property tax revenue remains steady, although without the nearly same rate of growth as seen in prior years. The Fiscal Year 2008-09 Budget predicts a \$1,615,000 (4.31%) increase in property tax over the Fiscal Year 2007-08 Budget. Property tax is based, in part, on assessed valuation from new construction, resale of existing properties, and property improvement projects. The City's taxable assessed valuation in the current fiscal year increased by a reasonable 8%; however, due to the possibility of reassessments, the County Assessor's county-wide growth projection for Fiscal Year 2008-09 does not suggest a positive trend. Therefore, the original 4.31% estimated increase in property tax may not be realized.

The Utility User's Tax (UUT) revenue estimate for Fiscal Year 2008-09 is 2.41% higher than the revised Fiscal Year 2007-08 numbers. Actual revenue from the UUT is influenced by multiple factors, including population growth, electric and natural gas rate fluctuations, weather conditions affecting power usage, conservation, and legislation affecting the telecommunications industry.

Sales tax is the number one factor in the Taxes category, as well in overall General Fund revenue, comprising 31.47% of the Taxes category and 22.69% of all General Fund revenue. Although the revenue budgeted for Fiscal Year 2008-09 reflects a 3.17% increase over the revised 2007-08 estimate, it is a decrease of 5.48% over the original 2007-08 budgeted estimate.

In Fiscal Year 2007-08 the Council approved the hiring of a consultant to bring more businesses into compliance with Business Tax reporting requirements; however, the program is still being implemented has not yet netted a gain over the Fiscal Year 2007-08 efforts. Therefore, Business License Tax revenue is projected by the Department of Financial Management to remain flat. The methodology of how Business License Tax is assessed and collected is a goal for 2008-09; though no specific estimates have been made as to how this would affect Business License Revenue.

Revenue from the Hotel/Motel Room Tax is estimated to remain flat again in Fiscal Year 2008-09, with no growth from the Fiscal Year 2007-08 estimates. Based on actual year-to-date numbers and the sluggish housing market, revenue from the Document (Real Property) Transfer Tax is estimated to decrease 55% from the Fiscal Year 2007-08 budgeted revenue.

BASIS OF FISCAL YEAR 2008-09 REVENUE PROJECTION

Licenses and Permits

This category includes fees such as animal licenses and certain police and fire permits, and revenue grew by a modest 1.39%, based on year-to-date actual numbers, and projections made by department analysts.

Revenues from Other Agencies

This revenue category includes the Motor Vehicle License Fee, the fourth largest General Fund revenue source, as well as the State's financial assistance for Police activities, the Homeowners' Property Tax Exemption Replacement, and several other smaller State allocations. Motor Vehicle License Fee revenue is comprised of two funding sources. Seventeen and one-half percent comes from vehicle sales, and the remaining eighty-two and one-half percent is backfilled by property tax. Therefore, although vehicle sales remain flat, the overall revenue estimate has increased from Fiscal Year 2007-08, as the property tax portion is tied to growth in assessed valuation. The overall rate of growth in Motor Vehicle License Fee revenue is approximately 3.31 % over the Fiscal Year 2007-08 revised estimate.

The estimate for the Homeowners' Property Tax Exemption allocation is based on information from the County concerning the current year allocation amount. Peace Officer Standards & Training (POST) reimbursement for police officer training varies from year to year by the number of officers trained and the State formula for reimbursement. It is anticipated that the City will receive a slight increase in reimbursed training costs from the State in Fiscal Year 2008-09.

Charges for Current Services

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. The main revenue sources in this category continue to be in the area of public safety.

The Fiscal Year 2008-09 estimate for current service charges is approximately 8% higher than the amount budgeted in Fiscal Year 2007-08, or an increase of \$871,788. The Fiscal Year 2008-09 revenue projections for fire suppression service contracts are higher than last year. Actual contract rates are determined every year by a formula that involves the Fire Department budget amount and each district's share of assessed property valuation. Rental Inspection and Code Enforcement revenues are included in this category in the Public Safety line.

Fines and Forfeitures

This category includes Traffic/Parking Citation fines with several smaller ones such Vehicle Code and Criminal fines. Public safety continues to be a high priority and concerted efforts to reduce accidents through camera-documented red light violations continues to be very effective. Therefore, revenue from these types of citations peaked in Fiscal Year 2005-06 and has decreased each year since. Also, due to the operation of State law, a large portion of fine revenues go to the State and the County, which limits City revenue.

Use of Money and Property (Finance)

This category includes interest earnings from the investment of available cash balances, with the goal of maximizing the efficiency of the City's cash management system, while meeting the daily cash flow demands of the City. The estimated effective rate of return on investments not held by fiscal agents for the fiscal year ending June 30, 2009 is 4.3%.

BASIS OF FISCAL YEAR 2008-09 REVENUE PROJECTION

Other Revenues

This category includes Cost Recovery Allocations and a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund that are the legal responsibility of a private party or other separate entity. The major source of revenue in this category come from Cost Recovery Allocation charges that are based on annual Full Cost Allocation Plan updates.

ENTERPRISE FUNDS

Stormwater, Wastewater, and Water Utilities

For Water and Wastewater, the user service fee revenue estimates for Fiscal Year 2008-09 include a proposed adjustment based on the Consumer Price Index and a growth of 2%. Stormwater service fees are not adjusted because of Proposition 218 requirements.

Golf Courses

The Golf Courses revenue is based on the revised fees to be adopted in Fiscal Year 2008-09 and the estimated number of rounds played, based on historical data. Promotional programs are being implemented to attract golfers to all courses, as well as making minor capital improvements to enhance the experience of customers. The Golf revenue shows a decline in the past fiscal years – a trend that is projected into Fiscal Year 2008-09

SPECIAL REVENUE FUNDS

Development Services

Development Services is expected to be self-sustaining if full cost recovery fees are implemented. Nonetheless, revenue in this area is subject to wide fluctuations, based upon planning and building activity. The Fiscal Year 2008-09 revenue estimates reflect a stagnant construction and housing market.

Emergency Communications

Revenue from the Emergency Communications System Access Fee would normally rise from \$1.70 per line to \$1.75 due to the standard cost-of-living adjustment. The current fee structure was adopted in 2004-05 based on an estimated cost of \$2.94 per line and was discounted by about one-half of the cost at adoption. The resolution adopting the rate provided that a review of the rate takes place five years after the rates were adopted, or the rate would drop to \$1.00 per line.

Library Fund

The City-County Library System revenue from the County and other cities is anticipated to increase by 3.6% from the original Fiscal Year 2007-08 estimate of \$6,456,801 to a Fiscal Year 2008-09 estimate of \$6,686,080. The increase in the County's contribution has been adjusted to reflect the Library's portion of actual property taxes. The City's General Fund subsidy to the Library decreased by 5%. Public Library

BASIS OF FISCAL YEAR 2008-09 REVENUE PROJECTION

Foundation (PLF) State revenue is expected to decrease 10% from the prior year based on the proposed state budget. Overall, in Fiscal Year 2008-09, Library revenues from all funding sources are anticipated to increase by 2% over the Fiscal Year 2007-08 revenue estimates.

Recreation Services Fund

The Recreation Services Fund is comprised of the recreation sections of the Parks and Recreation Department. Revenue is from fees for recreation programs such as sports and instruction, after-school and summer camp programs, rental of facilities such as ball diamonds, swimming lessons and Silver Lake Camp. Recreation Services is not expected to be self-sustaining and receives a subsidy from the General Fund annually and will receive \$6.7 million in Fiscal Year 2008-09

The Parks and Recreation Department continues to seek new grant funding as existing grants expire in order to continue to offer quality programs and services to the community.

Other Special Revenue Funds

Boat Launching Facilities Fund

The Boat Launching Facilities fees provide security and supervision at Buckley Cove. The Morelli Park boat launch facility has also re-opened after major renovations. Revenue for Fiscal Year 2008-09 is estimated to be higher than the current and previous year due to Morelli Park re-opening.

Solid Waste-Recycling Fund

The primary source of revenue is an Assembly Bill 939 Compliance Fee that is collected as a result of the solid waste contracts. The funds are to be used for recycling programs. The revenue estimates have increased 9.4% from Fiscal Year 2007-08, based on information from waste haulers.

City Administration Building – 400 E. Main

The City purchased a new administrative building located at 400 East Main Street. In Fiscal Year 2007-08 a bond was issued to purchase the building, new lease agreements were negotiated with existing tenants, and a property management company has been selected. A new fund was established to manage the lease payments and debt service associated with the administrative building. The estimated revenue from lease agreements is \$4,827,267 in Fiscal Year 2008-09.

CENTRAL PARKING DISTRICT FUND

Central Parking District receives revenue from parking lots, parking meters, and district assessments. Monthly parking rates are being raised by 5% and hourly parking rates are increasing from \$1-2 per hour to \$2-3 per hour. Based on the fee increases and updated usage data, it is anticipated that total parking revenue will be 10.24% more than the Fiscal Year 2007-08 revenue estimates.

BASIS OF FISCAL YEAR 2008-09 REVENUE PROJECTION

GRANT FUNDS

Community Development Funds

Anticipated Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department will experience a decline of 3.5% from \$4,305,270 in Fiscal Year 2007-08 to \$4,154,847 in Fiscal Year 2008-09.

The Federal grant allocation for the HOME Program decreased 3.1% and the Emergency Shelter Grant Program had a minor decrease from the prior year allocation. The Fiscal Year 2008-09 HOME Program allocation is \$2,032,907 and Emergency Shelter Grant allocation is \$185,499. The revenue budgets for these grant programs also include funds received from repayments of housing program loans which are down as a result of the slow housing market.

Special Purpose Grants

Special Purpose Grants are grants received to fund special activities. They are most frequently received for Police, Library, and Parks and Recreation functions. The budget contains only known on-going grants in the Police Department that are appropriated at the beginning of the fiscal year. Grants received during the fiscal year are appropriated by Council when received, and any remaining balance of grants in progress, not coinciding with the fiscal year, rolls into the next fiscal year.

PERMANENT OR SPECIAL FUNDS

Permanent and Special Purpose funds include money given to the City from individuals and/or corporate donors, or through program revenues, to fund a specific activity or purpose. The revenue estimate is based on historical revenue and current year estimates.

CAPITAL IMPROVEMENT FUNDS

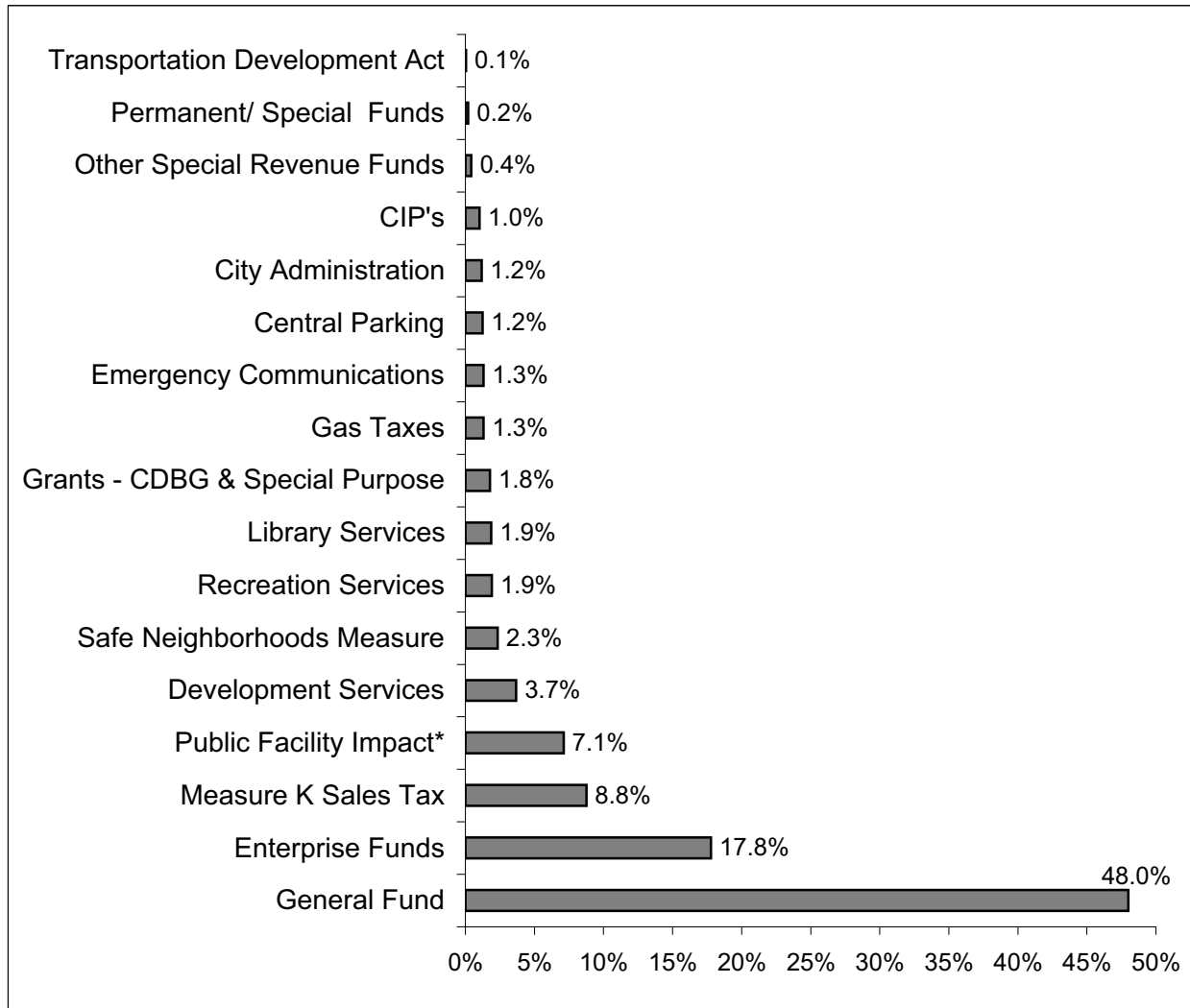
Public Facility Fee Funds

Public Facility Fee revenue projections for Fiscal Year 2008-09 are reduced 34% from Fiscal Year 2007-08 levels, to reflect the reduction in development growth and construction activity. Building activity within the City is anticipated to remain low through Fiscal Year 2008-09. These development fees were established to mitigate impacts of new development that create the need for public facilities such as libraries, parks, fire stations and transportation infrastructure.

Gas Tax Fund

The City of Stockton receives a portion of Gas Tax as legislated in Sections 2104-2107 of the State of California Streets and Highways Code. This money is specifically designated for the research, planning, construction, improvement, maintenance, and operation of public streets and highways. The State of California Revenue and Taxation Code (Section 7360) sets the statewide Gas Tax Rate at \$0.18 per gallon. This is a static amount, and does not increase or decrease with the price per gallon of gasoline; rather, fluctuations in revenue are tied to the volume of gallons purchased in any given year. The City of Stockton apportionment of Gas Tax revenue is anticipated to decrease 2.7% in Fiscal Year 2008-09 compared to the Fiscal Year 2007-08 budgets due to smaller purchase volumes.

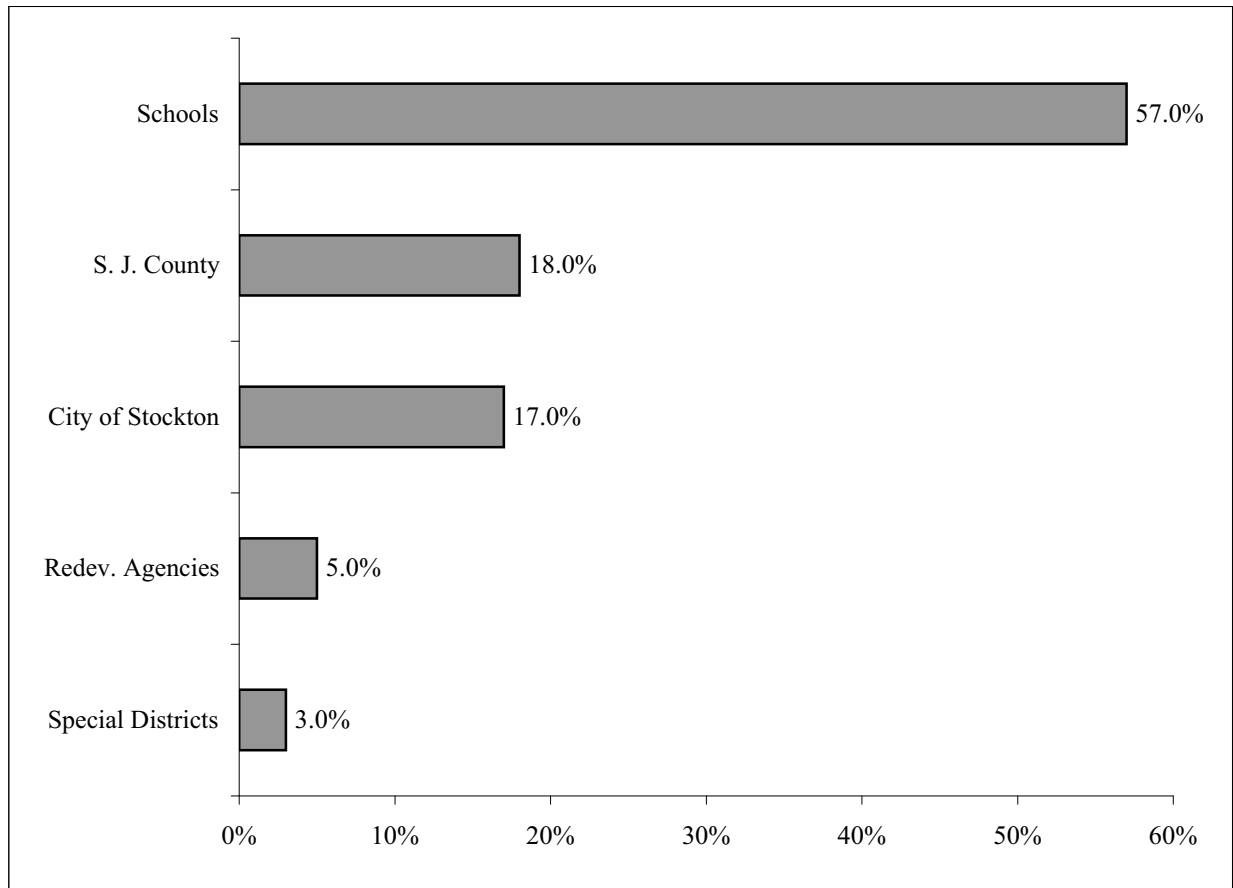
REVENUE SOURCES ALL FUNDS



General Fund	\$195,121,665	48.0%
Enterprise Funds	\$72,280,614	17.8%
Measure K Sales Tax	\$35,675,000	8.8%
Public Facility Impact*	\$28,919,822	7.1%
Development Services	\$14,922,541	3.7%
Safe Neighborhoods Measure	\$9,470,426	2.3%
Recreation Services	\$7,811,167	1.9%
Library Services	\$7,591,272	1.9%
Grants - CDBG & Special Purpose	\$7,231,732	1.8%
Gas Taxes	\$5,320,884	1.3%
Emergency Communications	\$5,363,149	1.3%
Central Parking	\$5,071,132	1.2%
City Administration	\$4,827,267	1.2%
CIP's	\$4,137,385	1.0%
Other Special Revenue Funds	\$1,678,873	0.4%
Permanent/ Special Funds	\$835,673	0.2%
Transportation Development Act	\$204,634	0.1%
TOTAL REVENUE ALL FUNDS	\$406,463,236	

* Includes Administration

**CITY OF STOCKTON RESIDENTS
PROPERTY TAX DISTRIBUTION**



PROPERTY TAX RULES

Maximum tax is 1% of property value.

Based on 1975-76 value plus 2% per year, OR

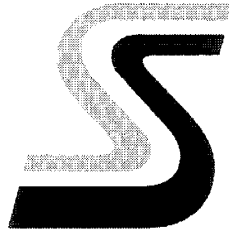
Last sale plus 2% per year, not to exceed property value.

No other taxes are permitted based on property value (ad valorem).



Golden 1 Bank at Morada

Stockton continues for grow and develop with new
business opening all around the city.

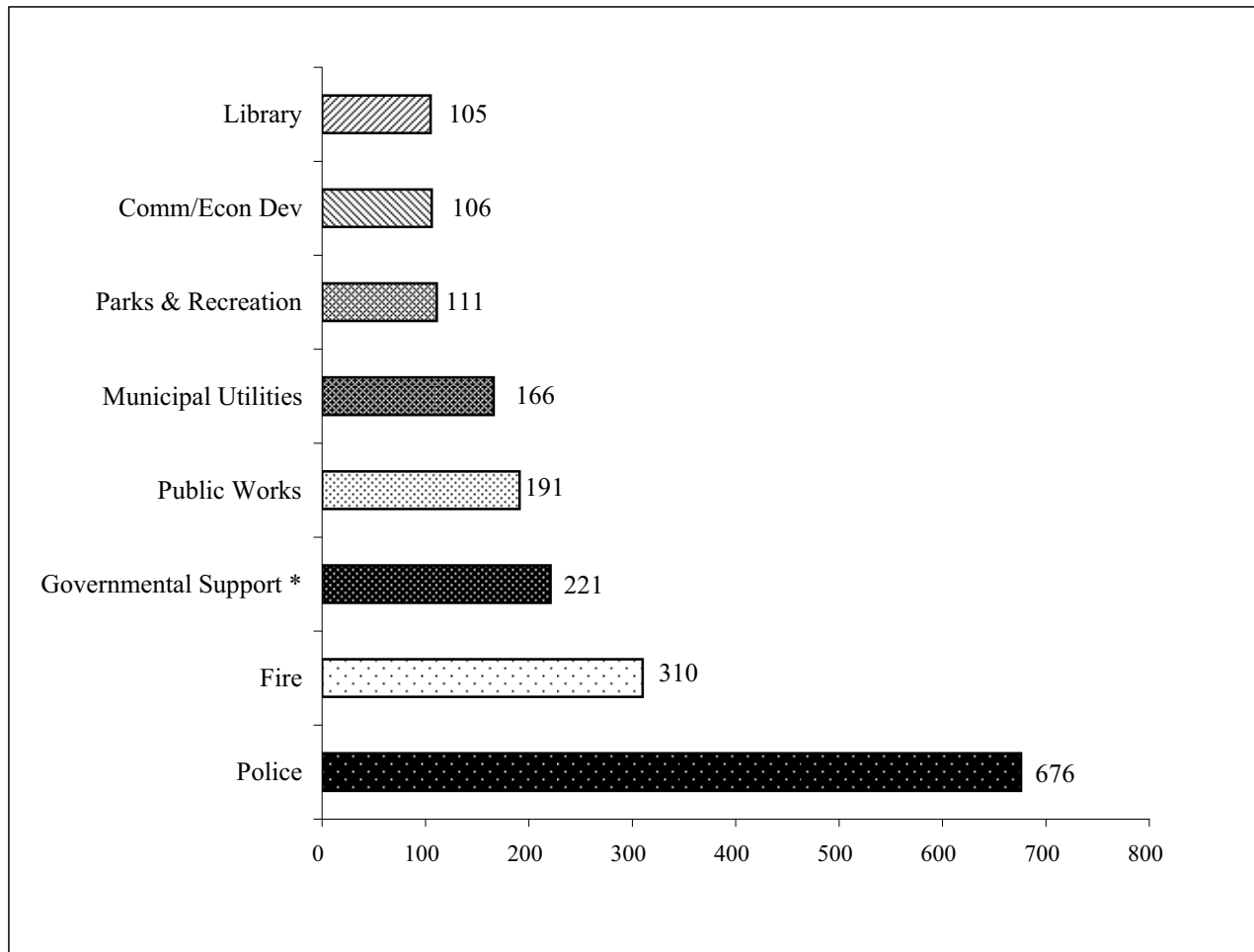


CITY OF STOCKTON



PERSONNEL

2008-09 PERSONNEL DISTRIBUTION BY FUNCTION



TOTAL FULL-TIME CITY PERSONNEL

1,886

* Governmental Support includes City Attorney, City Auditor, City Clerk, City Council, City Manager, Financial Management, Human Resources, Information Technology and Non-Departmental.

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
010-1401: CITY ATTORNEY					
Assistant City Attorney	2	2	2		
City Attorney	1	1	1		
Deputy City Attorney	6	6	6		
Executive Assistant (Legal)	1	1	1		
Executive Assistant to City Attorney	1	1	1		
Legal Secretary I/II	3	3	3		
Liability Claims Investigator I/II	2	1	1		
Office Assistant I/II/ Office Specialist/ Secretary (Legal)	2	2	2		
TOTAL CITY ATTORNEY	18	17	17	0	
010-1901: CITY AUDITOR					
Assistant City Auditor	0	1	1		
Audit Assistant I/II	1	1	1		
City Auditor	1	1	1		
Deputy City Auditor I/II/Sr	5	4	4		
TOTAL CITY AUDITOR	7	7	7	0	
010-1101: CITY CLERK					
Assistant City Clerk I/II	1	1	1		
City Clerk	1	1	1		
Deputy City Clerk I/II	1	1	0	(1)	1
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Records Research Specialist	1	1	2	1	1
Sr Deputy City Clerk	1	1	1		
Supervising Deputy City Clerk	1	1	1		
TOTAL CITY CLERK	8	8	8	0	
010-1000: CITY COUNCIL					
Admin Aide I/II	1	1	1		
Councilmember	6	6	6		
Executive Assistant to the Mayor	0	1	1		
Mayor	1	1	1		
Supervising Office Assistant	1	0	0		
TOTAL CITY COUNCIL	9	9	9	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
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CITY MANAGER

010-1210: City Manager-Administration

Administrative Aide I/II	2	2	3	1	2
Administrative Analyst I/II/Sr/Principal	2	2	2		
Assistant to the City Manager	1	1	1		
Budget Officer	1	1	1		
City Manager	1	1	1		
Deputy City Manager I/II	3	3	3		
Executive Assistant to City Manager	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	3	2	(1)	2
Program Manager I/II	1	1	0	(1)	3
Program Manager III	5	5	6	1	3
Supervising Office Assistant	0	1	1		
Total	21	21	21	0	

City Manager - Grant Funded (A)

010-1220 Peace Keeper Program: Youth Outreach Coordinator	1	1	1		
010-1220 Peace Keeper Program: Youth Outreach Worker	2	3	5	2	4
Total	3	4	6	2	

TOTAL CITY MANAGER

24	25	27	2	
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COMMUNITY DEVELOPMENT

048-1810: Development Services-Administration

Administrative Analyst I/II/Sr/Principal	0	0	1	1	5
Community Development Director	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Program Manager III	0	1	1		
Project Manager I/II/III	1	1	0	(1)	5
Total	5	6	6	0	

048-1820: Development Services-Planning

Assistant/Associate Planner	4	6	6		
Deputy Community Development Director/Planning	1	1	1		
GIS Analyst I/II	0	0	1	1	6
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Planning Manager	0	0	3	3	8
Planning Technician I/II	2	2	1	(1)	6
Project Manager I/II/III	1	1	0	(1)	7
Sr Plan Technician	1	1	1		
Sr Planner	5	5	3	(2)	7, 8
Supervising Office Assistant	1	1	1		
Total	19	21	21	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

048-1830: Development Services-Building

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Building Permit Technician	2	2	3	1	9
Combination Inspector I/II	11	11	11		
Deputy Building Official	1	1	1		
Deputy Community Development Director/Building	1	1	1		
Junior/Assistant/Associate Civil Engineer	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	3	3	3		
Plan Check Engineer	2	3	3		
Plan Checker I/II/Sr	7	7	6	(1)	9
Revenue Assistant I/II	1	1	1		
Supervising Combination Inspector	3	3	3		
Supervising Office Assistant	1	1	1		
Supervising Plan Checker/Structural Engineer	1	1	1		
Total	34	34	34	0	

TOTAL COMMUNITY DEVELOPMENT

58 61 61 0

010-3460: ECONOMIC DEVELOPMENT

Administrative Analyst I/II/Sr/Principal	1	1	1		
Deputy Economic Development Director	0	1	1		
Economic Development Analyst/Sr/Principal	0	1	1		
Economic Development Director	1	1	1		
Executive Assistant	0	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	0	0		
Program Manager III	1	0	0		
Total	4	5	5	0	

TOTAL ECONOMIC DEVELOPMENT

4 5 5 0

FINANCIAL MANAGEMENT

GENERAL FUND

010-1310: Financial Management-Administration

Administrative Analyst I/II/Sr/Principal	2	2	2		
Assistant Director of Financial Management	0	0	1	1	10
Auditor/Internal Auditor I/II/Sr	2	2	2		
Chief Financial Officer	0	1	1		
Director of Administrative Services	1	0	0		
Executive Assistant	1	1	1		
Finance Officer	1	1	1		10
Program Manager III	1	1	0	(1)	10
Total	8	8	8	0	

010-1320: Financial Management-Financial Services

Accounting Office Assistant I/II	5	5	5		
Accountant I/II/Sr	6	6	6		
Accounting Manager	1	1	1		
Audit Assistant I/II	1	1	1		
Deferred Compensation Specialist	1	1	1		
Sr Accounting Office Assistant	1	1	1		
Supervising Accountant	1	1	1		
Supervising Accounting Office Assistant	1	1	1		
Total	17	17	17	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
010-1331: Financial Management-Treasury					
Revenue Assistant I/II	8	8	8		
Revenue Collector	3	3	3		
Revenue Officer	1	1	1		
Supervising Revenue Assistant	1	1	1		
Total	13	13	13	0	
010-1340: Financial Management-Purchasing					
Buyer I/II/Sr	3	3	3		
Materials Specialist	3	3	3		
Materials Supervisor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Purchasing Agent	1	1	1		
Total	9	9	9	0	
010-1350: Financial Management-Utility Billing/Customer Service					
Customer Service Assistant	1	3	2	(1)	11
Revenue Assistant I/II	6	6	7	1	11
Revenue Collector	1	3	3		
Supervising Revenue Assistant	1	1	1		
Total	9	13	13	0	
TOTAL GENERAL FUND - FINANCIAL MGMT	56	60	60	0	
<u>INTERNAL SERVICE FUNDS</u>					
508-5420: CENTRAL DUPLICATING					
Reprographics Supervisor	1	1	1		
Reprographics Technician I/II	1	3	3		
Total	2	4	4	0	
541-5700: RISK SERVICES					
Liability Claims Investigator I/II	0	1	1		
Program Manager III	1	0	0		
Risk/Loss Control Analyst	1	1	1		
Risk Manager	0	1	1		
Total	2	3	3	0	
TOTAL INTERNAL SERVICE FUNDS-FINANCIAL MGMT	4	7	7	0	
TOTAL FINANCIAL MANAGEMENT	60	67	67	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
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FIRE DEPARTMENT

GENERAL FUND

010-2610: Fire-Administration

Administrative Assistant/Sr	0	1	1	
Deputy Fire Chief I	2	2	2	
Quality Improvement Coordinator	0	1	1	
Executive Assistant	1	1	1	
Fire Battalion Chief	2	3	3	
Fire Captain	3	3	3	
Fire Chief	1	1	1	
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2	
Program Manager III	1	1	1	
Supervising Office Assistant	1	1	1	
Total	13	16	16	0

010-2620: Fire-Fire Suppression/Rescue

Fire Battalion Chief	6	6	6	
Fire Captain (B)	55	55	55	
Fire Fighter (B)	110	110	113	3
Fire Fighter Engineer (B)	60	60	60	
Total	231	231	234	3

010-2632: Fire-Fire Prevention

Hydrant Worker/Sr	1	2	2	
Total	1	2	2	0

010-2650: Fire-Training

Deputy Fire Chief	1	1	1	
Fire Captain (C)	1	1	1	
Supervising Office Assistant	1	1	1	
Total	3	3	3	0

TOTAL GENERAL FUND - FIRE DEPARTMENT

248	252	255	3
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SPECIAL REVENUE FUNDS

048-2631/2633: DEVELOPMENT SERVICES-FIRE REVIEW

Code Enforcement Officer I/II	0	1	1	
Code Enforcement Supervisor	1	0	0	
Deputy Fire Chief	1	1	1	
Fire Battalion Chief	1	0	0	
Fire Captain (E)	3	3	3	
Fire Fighter (E)	1	1	1	
Fire Protection Engineer	1	0	0	
Office Assistant I/II/ Office Specialist/ Secretary	2	3	3	
Project Manager I/II/III	0	1	1	
Total	10	10	10	0

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

042-2660: EMERGENCY COMMUNICATIONS

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Fire Captain	1	1	1		
Fire Telecommunicator I/II	17	15	12	(3)	13
Fire Telecommunications Specialist	1	1	1		
Fire Telecommunications Supervisor	3	3	3		
TOTAL EMERGENCY COMMUNICATIONS	22	20	17	(3)	

081-2636: FIRE SAFE NEIGHBORHOOD MEASURE W

Fire Captain (B) (H)	7	7	7		
Fire Fighter (B) (H)	15	16	16		
Fire Fighter Engineer (B) (H)	5	5	5		
TOTAL FIRE SAFE NEIGHBORHOOD MEASURE W	27	28	28	0	

TOTAL SPECIAL REVENUE FUNDS - FIRE	59	58	55	(3)	
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TOTAL FIRE DEPARTMENT	307	310	310	0	
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HOUSING DEPARTMENT

052-8120: HOUSING - COMMUNITY DEV. BLOCK GRANT

Administrative Analyst I/II/Sr/Principal	3	2	2		
Deputy Housing Director	0	1	1		
Executive Assistant	1	1	1		
Housing Director	1	1	1		
Housing Financial Advisor I/II/Sr	2	2	2		
Housing Programs Supervisor	0	0	0		
Housing Rehabilitation Counselor I/II/Sr	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	3	2	(1)	14
Program Manager I/II	0	1	1		
Program Manager III	2	2	2		
Redevelopment Manager	1	0	0		
Supervising Office Assistant	1	0	0		
TOTAL HOUSING DEPARTMENT	14	14	13	(1)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

HUMAN RESOURCES

GENERAL FUND

010-1610: Human Resources-Recruitment & Workforce Planning

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Deputy Director of Human Resources	0	0	1	1	15
Human Resources Analyst I/II/Sr	3	5	5		16
Human Resources Assistant I/II /Specialist	3	4	4		
Human Resources Program Manager	0	1	0	(1)	15
Human Resources Technician	1	2	1	(1)	16
Program Manager III	1	0	0		
Supervising Human Resource Analyst	0	0	1	1	16
Supervising Office Assistant	1	0	0		
Total	9	12	12	0	

010-1620, 1621: Human Resources-Employee Relations

Administrative Aide I/II	0	1	1		
Assistant Director of Human Resources	0	0	1	1	17
Deputy Director of Human Resources	1	1	0	(1)	17
Director of Human Resources	1	1	1		
Executive Assistant (Confidential)	1	1	1		
Human Resources Analyst I/II/Sr	2	2	1	(1)	18
Human Resources Assistant I/II /Specialist	1	1	1		
Human Resources Program Manager	0	0	1	1	18
Supervising Human Resource Analyst	1	1	1		
Total	7	8	8	0	

TOTAL GENERAL FUND - HUMAN RESOURCES

16 20 20 0

INTERNAL SERVICE FUNDS

551-5600: WORKERS' COMPENSATION AND BENEFITS

Human Resources Assistant I/II /Specialist	1	1	1		
Human Resources Technician	2	2	2		
Workers' Compensation/Safety Coordinator	1	1	1		
TOTAL WORKERS' COMP/BENEFITS	4	4	4	0	

552-5510: HEALTH BENEFITS

Benefits Analyst	1	1	1		
Human Resources Assistant I/II /Specialist	1	1	1		
Human Resources Program Manager	0	1	1		
Program Manager III	1	0	0		
TOTAL HEALTH BENEFITS	3	3	3	0	

TOTAL INTERNAL SERVICE FUNDS-HUMAN RES.

7 7 7 0

TOTAL HUMAN RESOURCES

23 27 27 0

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
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INFORMATION TECHNOLOGY

INTERNAL SERVICE FUNDS

502-5100: INFORMATION TECHNOLOGY

Application Prog/Analyst I/II//Sr	11	11	0	(11)	19
Computer Application/Programmer Supervisor	6	6	0	(6)	19
Deputy IT Director	1	1	1		
Director of IT	1	1	1		
Executive Assistant	0	0	1	1	20
GIS Analyst I/II/Sr	0	0	3	3	19
GIS Programmer Analyst I/II/Sr	2	2	0	(2)	19
GIS Specialist I/II	1	1	1		
GIS Supervisor	0	0	1	1	19
IT Training Coordinator	1	1	0	(1)	21
Micro-Computer Specialist I/II	5	9	0	(9)	19
Network Support Analyst I/II/Sr	0	0	6	6	19, 20
Network Support Services Supervisor	0	0	1	1	19
Office Assistant I/II/ Office Specialist/ Secretary	0	2	3	1	20
Planning Technician I/II	1	1	0	(1)	19
Program Manager I/II	1	2	1	(1)	19
Sr GIS Specialist	1	1	2	1	19
Systems Analyst I/II/Sr	0	0	10	10	19, 23
Technology Project Coordinator	0	0	2	2	19
Technology Support Specialist I/II	0	0	15	15	19 - 23
Technology Systems Supervisor	0	0	4	4	19, 23
Total	31	38	52	14	

503-5200: RADIOS

Micro-Computer Specialist I/II	1	1	0	(1)	19
Technology Support Specialist I/II	0	0	1	1	19
Project Manager I/II	0	0	1	1	22
Total	1	1	2	1	

504-5300: TELECOMMUNICATIONS

Telecommunications Coordinator	1	1	1		
Total	1	1	1	0	

TOTAL INFORMATION TECHNOLOGY

33	40	55	15
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PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

LIBRARY

040-6500: Cooperative Library System (A)

Library Division Manager	1	0	0	
Library Driver/Clerk	1	0	0	
Total	2	0	0	0

041-3511: Library-Administration

Administrative Analyst I/II/Sr/Principal	1	1	0	(1)	24
Deputy Director of Library Services	1	1	1		
Director of Library Services	1	1	1		
Executive Assistant	1	1	1		
Library Aide I/II	0	1	3	2	25
Library Driver/Clerk	1	2	2		
Office Assistant I/II/ Office Specialist/ Secretary	2	7	6	(1)	24
Program Manager III	0	2	1	(1)	24
Sr Accounting Office Assistant	1	2	2		
Sr Library Aide	0	1	1		
Total	8	19	18	(1)	

041-3513: Library-Development Office

Program Manager III	0	0	1	1	24
Total	0	0	1	1	

041-3514: Library-Community Relations

Administrative Analyst I/II/Sr/Principal	0	0	1	1	24
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	24
Total	0	0	2	2	

041-3520: Library-Neighborhood Services

Bookmobile Driver/Circulation Assistant	1	1	0	(1)	24
Circulation Assistant I/II	18	16	18	2	26
Librarian Trainee/I/II	20	20	16	(4)	24
Library Aide I/II	10	8	8		
Library Assistant I/II	13	15	13	(2)	24
Library Division Manager	3	3	2	(1)	24
Office Assistant I/II/ Office Specialist/ Secretary	3	1	0	(1)	24
Sr Library Aide	1	0	0		
Sr Library Assistant	3	1	0	(1)	24, 27
Supervising Librarian	8	6	4	(2)	24
Total	80	71	61	(10)	

041-3523: Library-Community Outreach

Bookmobile Driver/Circulation Assistant	0	0	1	1	24
Librarian Trainee/I/II	0	0	1	1	24
Library Assistant I/II	0	0	3	3	24, 27
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	24
Supervising Librarian	0	0	1	1	24
Total	0	0	7	7	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

041-3524: Library-Program Services

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Librarian Trainee/I/II	0	0	3	3	24
Library Division Manager	0	0	1	1	24
Supervising Librarian	0	0	1	1	24
Total	0	0	5	5	

041-3530: Library-Technical/Reader Services

Applications Programmer Analyst I/II/Sr	2	2	0	(2)	19, 23
Circulation Assistant I/II	0	2	0	(2)	26
Computer Application/Programming Supervisor	1	1	0	(1)	19, 23
Librarian Trainee/I/II	3	3	3		
Library Aide I/II	2	3	1	(2)	25
Library Assistant I/II	4	2	2		
Library Division Manager	0	1	1		
Micro-Computer Specialist I/II	1	1	0	(1)	19, 23
Office Assistant I/II/ Office Specialist/ Secretary	4	2	2		
Sr Accounting Office Assistant	1	0	0		
Sr Library Assistant	0	1	1		
Supervising Librarian	1	1	1		
Total	19	19	11	(8)	

TOTAL LIBRARY (b)

109 109 105 (4)

MUNICIPAL UTILITIES

WATER

421-4210: Water-Policy, Planning, Management

Deputy Director of MUD/Water & Collection Systems	1	1	1		
Deputy Director of MUD/Water Resource Planning	1	1	1		
Junior/Assistant/Associate Civil Engineer	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Program Manager I/II	0	0	1	1	28
Program Manager III	1	1	1		
Public Works Inspector	1	1	1		
Sr Civil Engineer	1	1	1		
Total	8	8	9	1	

421-4231: Water-Operations & Maintenance

Electrical Technician I/II	0	0	1	1	29
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	29
Water Field Technician	0	0	5	5	29
Water Operations Supervisor	0	0	1	1	29
Water Systems Operator I/II/Sr	0	0	22	22	29
Total	0	0	30	30	

TOTAL WATER

8 8 39 31

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

WASTEWATER

431-4311: Wastewater-Administration

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Administrative Analyst I/II/Sr/Principal	1	1	1		
Buyer I/II/Sr	0	0	1	1	29
Deputy Director of MUD/Wastewater	1	1	1		
Director of Municipal Utilities	1	1	1		
Executive Assistant	0	0	1	1	29
Materials Specialist	0	0	1	1	29
Occupational Health & Safety Compliance Officer	0	0	1	1	29
Office Assistant I/II/ Office Specialist/ Secretary	1	1	3	2	29
Program Manager III	0	1	1		
Regulatory Compliance Officer	1	1	1		
Supervising Office Assistant	0	0	1	1	29
Technology Support Specialist I/II	0	0	1	1	29
Total	5	6	14	8	

431-4312: Engineering CIP

Engineering Aide/ Tech I/II/Sr	1	1	1		
Engineering Manager/Assistant MUD Director	1	1	1		
GIS Specialist I/II	0	0	1	1	29
Junior/Assistant/Associate Civil Engineer	3	3	5	2	29
Office Assistant I/II/ Office Specialist/ Secretary	1	2	2		
Program Manager I/II	0	1	0	(1)	28
Public Works Inspector	1	1	1		
Sr Civil Engineer	2	2	2		
Total	9	11	13	2	

431-4331: Operations

Plant Operator I/II/Sr	0	0	23	23	29
Plant Operator - in - Training	0	0	3	3	29
Sr Plant Operations Supervisor	0	0	1	1	29
Total	0	0	27	27	

431-4331: Maintenance

Electrical Technician I/II	0	0	4	4	29, 30
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	29
Plant Maintenance Machinist	0	0	1	1	29
Plant Maintenance Mechanic	0	0	13	13	29
Plant Maintenance Worker I/II	0	0	4	4	29
Sr Plant Maintenance Mechanic	0	0	4	4	29
Sr Plant Maintenance Supervisor	0	0	1	1	29
Total	0	0	28	28	

431-4332: Collections

Collection Systems Operator I/II/Sr	0	0	23	23	29
Collection Systems Supervisor	0	0	1	1	29
Heavy Equipment Operator	0	0	2	2	29
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	29
Total	0	0	27	27	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

431-4334: Laboratory

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Chemist	0	0	2	2	29
Laboratory Technician	0	0	3	3	29
Laboratory Supervisor	0	0	1	1	29
Microbiologist	0	0	1	1	29
Total	0	0	7	7	

431-4341: Environmental Control

Environmental Control Officer	0	0	2	2	29
Sr Environmental Control Officer	0	0	1	1	29
Technical Services Supervisor	0	0	1	1	29
Total	0	0	4	4	

TOTAL WASTEWATER

14 17 120 103

STORMWATER

441-4410: Stormwater-Policy, Planning, Management

Administrative Analyst I/II/Sr/Principal	1	1	0	(1)	31
Program Manager I/II	2	1	1		
Program Manager III	0	0	1	1	29
Public Works Inspector	1	1	1		
Stormwater Outreach Coordinator	0	0	1	1	31
Total	4	3	4	1	

441-4431: Stormwater Collections

Collections Systems Operator I/II/Sr	0	0	3	3	29
Total	0	0	3	3	

TOTAL STORMWATER

4 3 7 4

TOTAL MUNICIPAL UTILITIES

26 28 166 138

NON-DEPARTMENTAL

010-0130: NON-DEPARTMENTAL

Administrative Aide I/II	3	2	2		
Administrative Assistant/Sr	1	1	0	(1)	32
Program Manager III	0	0	1	1	32
Public Information Officer I/II	1	1	1		
TOTAL NON-DEPARTMENTAL	5	4	4	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
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PARKS AND RECREATION

GENERAL FUND

010-3610/3643: Parks & Recreation-Administration/Arts

Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr/Principal	1	1	1		
Administrative Assistant/Sr	1	1	1		
Arts Commission Director	1	1	1		
Assistant Landscape Architect (CIP funded)	1	0	0		
Community and Cultural Services Superintendent	1	1	1		
Deputy Director of Parks & Recreation	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	4	3	(1)	33
Parks and Recreation Director	1	1	1		
Parks Superintendent	1	1	1		
Public Works Inspector (CIP funded)	1	0	0		
Recreation Program Coordinator	1	1	1		
Recreation Superintendent	1	1	1		
Recreation Supervisor	1	0	0		
Supervising Office Assistant	0	0	1	1	33
Total	18	15	15	0	

010-3620: Parks & Recreation-Parks & Street Trees

Arborist	1	1	1		
Assistant Landscape Architect (CIP funded)	0	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Park Equipment Operator	4	4	4		
Park Facility Planner	1	1	1		
Parks Worker I/II/Aide	25	28	28		
Parks Supervisor	2	2	2		34
Public Works Inspector (CIP funded)	0	1	1		
Sr Parks Supervisor	0	0	2	2	34
Sr Parks Worker I/II	6	6	4	(2)	34
Sr Tree Surgeon	5	5	5		
Tree Surgeon	3	3	3		
Tree Worker	6	6	6		
Total	54	59	59	0	

TOTAL GENERAL FUND - PARKS & RECREATION

72	74	74	0
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ENTERPRISE FUNDS

481-3650: GOLF COURSES

Golf Manager	1	1	1		
Golf Professional	2	2	2		
TOTAL GOLF COURSES	3	3	3	0	

TOTAL ENTERPRISE FUNDS - PARKS & REC

3	3	3	0
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PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

SPECIAL REVENUE FUNDS

072-6900: MAINTENANCE ASSESSMENT DISTRICT

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Parks Worker I/II/Aide	3	0	0		
Project Manager I/II/III	1	1	1		
TOTAL MAINT. ASSESSMENT DISTRICT	4	1	1	0	

044-3623-46: RECREATION

Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr/Principal	1	1	1		
Craft Maintenance Worker I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Recreation Assistant I/II/Sr	10	14	14		
Recreation Program Coordinator	7	7	7		
Recreation Supervisor	4	5	5		
Sports Commission Director	1	1	1		
TOTAL RECREATION	27	32	32	0	

306-7031: PUBLIC ART FUND

Public Art Manager	1	1	1		
TOTAL PUBLIC ART	1	1	1	0	

TOTAL SPECIAL REVENUE FUNDS - PARKS & REC

32 34 34 0

TOTAL PARKS AND RECREATION

107 111 111 0

POLICE DEPARTMENT

GENERAL FUND

010-2410: Police-Administration

Accounting Office Assistant I/II	2	2	2		
Administrative Analyst I/II/Sr/Principal	2	2	2		
Audio Visual Specialist	1	1	1		
Code Enforcement Officer	2	2	2		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Program Manager III	2	2	2		
Sr Accounting Office Assistant	1	1	1		
Sworn: Chief of Police	1	1	1		
Sworn: Deputy Chief of Police II	2	1	1		
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (D)	6	6	5	(1)	35
Sworn: Police Sergeant	4	4	4		
Total	30	29	28	(1)	

010-2466-67: Police-Animal Control

Animal Services Assistant I/II	8	8	8		
Animal Services Officer	7	7	7		
Animal Services Supervisor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Sr Animal Services Officer	1	1	1		
Total	18	18	18	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

010-2420: Police-Field Operations

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Administrative Analyst I/II/Sr/Principal	2	2	2		
Code Enforcement Field Manager	2	2	2		
Code Enforcement Officer I/II	14	14	14		
Code Enforcement Supervisor	0	0	1	1	36
Community Service Officer I/II	24	26	33	7	37
Maintenance Worker III	3	3	6	3	36
Office Assistant I/II/ Office Specialist/ Secretary	12	12	12	0	36, 38
Parking Violations Deputy	6	6	0	(6)	37
Police Court Coordinator	0	1	1		
Police Records Assistant I/II	1	1	1		
Program Manager I/II	1	0	0		
Program Manager III	0	1	1		
Sr Code Enforcement Officer	3	3	3		
Sr Community Service Officer	6	6	6		
Supervising Office Assistant	1	1	2	1	38
Sworn: Deputy Chief of Police I	2	2	2		
Sworn: Police Captain	2	2	2		
Sworn: Police Lieutenant	12	12	12		
Sworn: Police Officer/Trainee (D)	235	251	250	(1)	39
Sworn: Police Sergeant	38	38	36	(2)	40
Vehicle Abatement Specialist	1	1	0	(1)	37
Total	365	384	386	2	

010-2430: Police-Investigations

Crime Analyst	3	5	5		
Evidence Technician	14	16	14	(2)	41
Office Assistant I/II/ Office Specialist/ Secretary	3	3	3		
Police Records Assistant I/II	5	5	5		
Sr Evidence Technician	3	3	5	2	41
Supervising Evidence Technician	1	1	1		
Sworn: Deputy Chief of Police I	1	1	1		
Sworn: Police Captain	0	1	1		
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (D)	59	59	65	6	35, 39, 42
Sworn: Police Sergeant	11	11	13	2	40
Total	102	107	115	8	

010-2460: Police-Support Services

Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Police Records Assistant I/II/Sr	29	29	29		
Property Clerk	3	3	3		
Property Room Supervisor	1	1	1		
Supervising Police Records Assistant	2	2	2		
Sworn: Police Captain	1	1	1		
Total	37	37	37	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

010-2470: Police-Telecommunications

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Police Telecommunicator I/II	37	39	39		
Police Telecommunications Supervisor	6	6	6		
Sr Police Telecommunications Supervisor	1	1	1		
Total	44	46	46	0	

Police Grant-Funded (a)

020-6078 Crac-net: Police Sergeant	1	1	1		
020-6091 Auto Theft: Police Records Assistant II	1	1	0	(1)	43
020-6131 OES Domestic Violence Prevention: Police Officer	1	0	0		
020-6147 Mmet: Police Officer	1	0	0		
020-6209 Children Exposed to D.V.: Police Officer	1	0	0		
020-6173 Transit District Policing Contract: Police Officer	2	2	2		
020-6190 Project Safe Neighborhoods: Firearms Examiner	1	0	0		
020-6198 OTS Illegal Street Racing Grant: Police Officer	1	0	0		
020-6228 OTS Selective Traffic Enforcement: Police Officer	0	4	0	(4)	42
024-6424 State COPS Block Grant: Comm Svc Officer	1	3	3		
025-6423 Federal Block Grant: Crime Analyst	2	0	0		
025-6427 JAG: Youth Outreach Worker	0	0	0		
Total	12	11	6	(5)	

TOTAL GENERAL FUND - POLICE

608 632 636 4

SPECIAL REVENUE FUNDS

081-2436: POLICE SAFE NEIGHBORHOOD MEASURE W

Sworn: Police Lieutenant	0	1	2	1	44
Sworn: Police Officer/Trainee (D)	36	36	36		
Sworn: Police Sergeant	4	3	2	(1)	44
Total	40	40	40	0	

TOTAL SPECIAL REVENUE FUNDS - POLICE

40 40 40 0

TOTAL POLICE

648 672 676 4

PUBLIC WORKS

GENERAL FUND

010-3010: Public Works-Administration

Administrative Aide I/II	0	1	0	(1)	45
Administrative Analyst I/II/Sr/Principal (1 CIP-funded)	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	4	3	3		
Program Manager III	1	1	1		
Public Works Director	1	1	1		
Records Specialist	1	1	1		
Supervising Office Assistant	2	3	3		
Total	11	12	11	(1)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
010-3020: Public Works-Engineering					
Assistant City Traffic Engineer	1	1	1		
City Traffic Engineer	1	1	1		
Deputy Public Works Director/Engineering	1	1	1		
Engineering Aide/Engineering Technician I/II/Sr	2	2	2		
Engineering Services Manager	2	2	2		
Jr/Asst/Assoc Engineer/Traffic Engineer	13	13	12	(1)	46
Office Assist. I/II/ Office Spec/Secretary (2 CIP-funded)	2	2	2		
Project Manager I/II/III (CIP-funded)	1	1	1		
Sr Civil Engineer	2	2	2		
Total	25	25	24	(1)	
010-3060: Public Works-Operations & Maintenance					
Administrative Aide I/II	0	0	1	1	45
Deputy Public Works Director/Operations & Maintenance	1	1	1		
Eng Aide/Traffic Eng Aide/ Eng Technician I/II/Sr	3	3	4	1	47
Maintenance Repair Technician I/II (5 grant funded)	35	32	29	(3)	48
Office Assistant I/II/ Office Specialist/ Secretary	3	3	3		
Program Manager III	1	1	1		
Project Manager I/II/III (1 CIP funded)	3	3	3		
Public Works Equipment Training Officer	1	1	1		
Public Works Heavy Equipment Operator	3	3	3		
Public Works Inspector	1	1	0	(1)	49
Public Works Supervisor	4	3	4	1	50
Sr Civil Engineer	1	1	1		
Sr Maintenance Repair Technician	6	6	6		
Sr Public Works Supv	1	1	1		
Sr Public Works Supv/ Elec/ Traf	1	1	1		
Sr Traffic Signal Electrician	1	1	1		
Supervising Office Assistant	1	0	0		
Traffic Signal Electrician/Trainee	7	7	7		
Total	73	68	67	(1)	
010-3090: Public Works-Facilities Maintenance					
Craft Maintenance Worker I/II	6	7	7		
Electrician I/II	2	2	2		
Facilities Maint Worker I/II/ Facility Aide	7	7	7		
Fleet & Facilities Manager	1	1	1		
Heating, Ventilation and Air Conditioning Mechanic	2	3	3		
Maintenance Repair Technician I/II	1	0	0		
Office Assist I/II/ Office Spec/ Secretary (1 CIP funded)	2	1	1		
Sr Electrician	1	1	1		
Sr Facilities Maintenance Supervisor	2	2	2		
Total	24	24	24	0	
010-0137: San Joaquin Area Flood Control Agency					
Administrative Analyst I/II/Sr/Principal	0	0	1	1	51
Engineering Services Manager	0	0	1	1	46
Jr/Asst/Assoc Engineer/Traffic Engineer	1	1	2	1	51
Total	1	1	4	3	
TOTAL GENERAL FUND - PUBLIC WORKS	134	130	130	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
<u>SPECIAL REVENUE FUNDS</u>					
048-3027: DEVELOPMENT SERVICES - DEVELOPMENT REVIEW					
Administrative Analyst I/II/Sr/Principal	1	1	0	(1)	52
Eng Aide/Engineering Technician I/II/Sr	4	3	3		
Engineering Services Manager	1	1	1		
Junior/Assistant/Associate Civil Engineer	11	11	10	(1)	53
Planning Manager	0	0	1	1	52
Program Manager I/II	1	1	1		
Project Manager I/II/III	1	0	1	1	53
Public Works Inspector	4	4	5	1	49
Sr Civil Engineer	2	2	1	(1)	47
Supervising Public Works Inspector	0	1	1		
Total	25	24	24	0	
047-3080: SOLID WASTE & RECYCLING					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Program Manager I/II	1	1	1		
Project Manager I/II/III (1 CIP funded)	1	2	2		
Public Works Supervisor	0	1	0	(1)	50
Solid Waste Manager	1	1	1		
Sr Maintenance Repair Technician	1	1	1		
TOTAL SOLID WASTE & RECYCLING PROGRAM	5	7	6	(1)	
TOTAL SPECIAL REVENUE FUNDS - PUBLIC WORKS	30	31	30	(1)	
<u>INTERNAL SERVICE FUNDS</u>					
<u>FLEET</u>					
501-5021: Fleet-Administration					
Facilities Maint Worker I/II/ Facility Aide	2	2	0	(2)	54
Fleet Manager	1	1	1		
Fleet Operations Coordinator	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Supervising Mechanic	2	2	0	(2)	55
Total	8	8	4	(4)	
501-5023: Fleet-Equipment Maintenance					
Auto Painter/Repair Worker	1	1	1		
Facilities Maint Worker I/II/ Facility Aide	1	1	2	1	54
Facilities Maint Worker III	0	0	1	1	54
Mechanic I/II/III	20	20	20		
Supervising Mechanic	0	0	2	2	55
Welder/Fabricator Specialist	1	1	1		
Total	23	23	27	4	
TOTAL INTERNAL SERVICE FUNDS - PUBLIC WORKS	31	31	31	0	
TOTAL PUBLIC WORKS	195	192	191	(1)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

REDEVELOPMENT DEPARTMENT

FUND 330: REDEVELOPMENT AGENCY FUND (RDA)

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
Administrative Analyst I/II/Sr/Principal	0	2	3	1	56, 57
Assistant/Associate Planner	0	2	2		
Deputy Redevelopment Director	0	1	1		
Economic Development Analyst/Sr/Principal	2	0	0		
Executive Assistant	0	0	0		
Housing and Redevelopment Director	0	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	0	1	3	2	14, 57
Program Manager I/II	0	1	1		
Program Manager III	2	4	6	2	57, 58
Project Manager I/II/III	0	1	1		
Public Works Inspector	0	0	1	1	56
Real Property Agent I/II/Sr	3	3	3		
Redevelopment Director	1	1	1		
Redevelopment Manager	2	0	0		
Sr GIS Specialist	0	0	1	1	57
Supervising Real Property Agent	1	1	1		
TOTAL REDEVELOPMENT	11	17	24	7	

416-4020: CENTRAL PARKING DISTRICT

Administrative Analyst I/II/Sr/Principal	0	1	0	(1)	58
Office Assistant I/II/ Office Specialist/ Secretary	0	1	1		
Parking District Supervisor	1	1	1		
Parking Facility Manager	1	0	0		
Supervising Parking Attendant	2	1	1		
TOTAL CENTRAL PARKING DISTRICT	4	4	3	(1)	

TOTAL REDEVELOPMENT DEPARTMENT

15 21 27 6

TOTAL ALL FUNDS

1,670 1,727 1,886 159

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2006-07	Adopted Budget 2007-08	Allocation 2008-09	Change from 2007-08	Endnote Number
SUMMARY OF PERSONNEL BY FUND					
General Fund (including grant-funded)	1,209	1,243	1,252	9	
Enterprise Funds					
Golf	3	3	3	0	
Stormwater	4	3	7	4	
Wastewater	14	17	120	103	
Water	8	8	39	31	
Total Enterprise Funds	29	31	169	138	
Special Revenue/District Funds					
Central Parking	4	4	3	(1)	
Community Development Block Grant	14	14	13	(1)	
Redevelopment	11	17	24	7	
Development Services	93	95	95	0	
Emergency Communications	22	20	17	(3)	
Library	109	109	105	(4)	
Maintenance District	4	1	1	0	
Recreation	27	32	32	0	
Safe Neighborhood Measure	67	68	68	0	
Solid Waste & Recycling	5	7	6	(1)	
Total Special Revenue/District Funds	356	367	364	(3)	
Internal Service Funds					
Fleet	31	31	31	0	
Risk Management	2	3	3	0	
Workers' Compensation/Benefits	4	4	4	0	
Health Benefits	3	3	3	0	
Information Technology	31	38	52	14	
Radio	1	1	2	1	
Telecommunications	1	1	1	0	
Central Duplicating	2	4	4	0	
Total Internal Service Funds	75	85	100	15	
Capital Improvement Funds					
Public Art	1	1	1	0	
Total Capital Improvement Funds	1	1	1	0	
TOTAL ALL FUNDS	1,670	1,727	1,886	159	

PERSONNEL LISTING

Endnotes

- 1 Reclassify 1 Deputy City Clerk I/II as a Records Research Specialist
- 2 Reclassify 1 Office Assistant I/II/ Office Specialist/ Secretary as an Administrative Aide I/II
- 3 Reclassify 1 Program Manager I/II as a Program Manager III
- 4 Additional 2 grant-funded Youth Outreach Workers approved by Council Resolution #07-0273
- 5 Reclassify 1 Project Manager I/II/III as a Administrative Analyst I/II/SR/Principal
- 6 Reclassify 1 Planning Technician I/II as a GIS Analyst I/II
- 7 Reclassify 1 Project Manager I/II/III as a Sr Planner
- 8 Reclassify 3 Sr Planner positions as 3 Planning Manager positions
- 9 Reclassify 1 Plan Checker I/II/Sr position as a Building Permit Technician
- 10 Reclassify 1 Finance Officer position to Assistant Director of Financial Management (established by Council Resolutions #07-0161 and #08-0182) and 1 Program Manager III position reclassified to a Finance Officer.
- 11 Reclassify 1 Customer Service Assistant as a Revenue Assistant I/II
- 12 Additional 3 Fire Fighter positions to staff Truck Company 7 with a third Fire Fighter position on all three shifts effective 7/1/08 per Fire Unit MOU.
- 13 Delete 3 Fire Telecommunicator I/II positions
- 14 Transfer 1 Office Assistant I/II/ Office Specialist/ Secretary position from Housing to Redevelopment
- 15 Reclassify 1 Human Resources Program Manager as 1 Deputy Human Resources Director
- 16 Reclassify 1 Human Resources Technician position as 1 Human Resources Analyst I/II/Sr and reclassify 1 Human Resources Analyst I/II/Sr position as 1 Supervising Human Resource Analyst
- 17 Assistant Director of Human Resources classification created by Council Resolution #07-0160. 1 Deputy Director of Human Resources reclassified to 1 Assistant Director of Human Resources
- 18 Reclassify 1 Human Resources Analyst I/II/Sr position as a Human Resources Program Manager
- 19 Council Resolution #07-0152 abolished five Information Technology classifications and replaced them with new classifications
- 20 3 Technology Support Specialists, 2 Network Support Analyst, 1 Office Assistant, and 1 Executive Assistant added as part of the 2008-09 budget process
- 21 Reclassify 1 IT Training Coordinator position as a Technology Support Specialist I/II
- 22 Additional 4 positions (3 Technology Support Specialists I/II, 1 Project Manager) approved by Council Resolution #07-0366
- 23 Positions transferred from Library - Technical/Reader Services to Information Technology
- 24 Positions moved between department divisions as part of Library reorganization. Four new divisions created.
- 25 Transfer 2 Library Aide I/II positions from Library-Technical/Reader Services to Library-Administration
- 26 Transfer 2 Circulation Assistant I/II positions from Library-Technical/Reader Services to Library Neighborhood Services
- 27 Reclassify 1 Library Assistant I/II position as 1 Sr Library Assistant
- 28 Transfer 1 Program Manager I/II from Wastewater - Engineering CIP to Water - Policy, Planning, Management
- 29 137 Positions transitioned back to the City from OMI Thames
- 30 1 Electrical Technician added as part of the 2008-09 budget process
- 31 Reclassify 1 Administrative Analyst position as 1 Stormwater Outreach Coordinator
- 32 Reclassify 1 Administrative Assistant/Sr position as a Program Manager III
- 33 Reclassify 1 Office Assistant I/II/ Office Specialist/ Secretary as a Supervising Office Assistant
- 34 Reclass 2 Sr Parks Worker I/II positions to Parks Supervisor and reclass 2 Parks Supervisor positions to Sr Parks Supervisor
- 35 Transfer 1 Police Officer/Trainee from Police-Administration to Police-Investigations
- 36 Additional 5 positions (3 Maintenance Worker III, 1 Code Enforcement Supervisor, and 1 Office Assistant) approved by Council Resolution #08-0128

PERSONNEL LISTING

Endnotes

-
- 37 Reclassify 6 Parking Violation Deputy positions and 1 Vehicle Abatement Specialist position as 7 Community Service Officer I/II positions
 - 38 Reclassify 1 Office Assistant I/II/ Office Specialist/ Secretary as a Supervising Office Assistant
 - 39 Transfer 1 Police Officer/Trainee from Police-Field Operations to Police-Investigations
 - 40 Transfer 2 Police Sergeant positions from Police-Field Operations to Police-Investigations
 - 41 Reclassify 2 Evidence Technician positions as 2 Sr Evidence Technician positions
 - 42 Transfer 4 grant funded Police Officer/Trainee/Recruit positions to Police-Investigations
 - 43 Delete 1 grant-funded Police Records Assistant due to loss of grant funding
 - 44 Reclassify 1 Police Sergeant position as 1 Police Lieutenant position
 - 45 Transfer 1 Administrative Aide I/II from Public Works - Administration to Public Works - Operations & Maintenance
 - 46 Reclassify 1 Junior/Assistant/Associate Engineer/Traffic Engineer as Engineering Services Manager and transfer to San Joaquin Area Flood Control Agency
 - 47 Reclassify 1 Senior Civil Engineer position as 1 Eng Aide/Traffic Eng Aide/Eng Technician I/II/ Sr and transfer from Development Services - Development Review to Public Works - Operations & Maintenance
 - 48 Delete 3 Maintenance Repair Technician I/II positions held by transitional employees
 - 49 Transfer 1 Public Works Inspector position from Public Works-Operations & Maintenance to Development Services-Development Review
 - 50 Transfer 1 Public Works Supervisor position from Solid Waste & Recycling to Public Works-Operations & Maintenance
 - 51 1 Administrative Analyst and 1 Junior Engineer added as part of the 2008-09 budget process
 - 52 Reclassify 1 Administrative Analyst I/II/Sr/Principal position as a Planning Manager
 - 53 Reclassify 1 Junior/Assistant/Associate Civil Engineer position as 1 Project Manager I/II/III
 - 54 Transfer 2 Facilities Maintenance Worker I/II/Facility Aide positions from Fleet-Administration to Fleet-Equipment Maintenance and reclassify 1 position as a Facilities Maintenance Worker III
 - 55 Transfer 2 Supervising Mechanic positions from Fleet-Administration to Fleet-Equipment Maintenance
 - 56 Reclassify 1 Administrative Analyst I/II/Sr/Principal position as a Public Works Inspector
 - 57 1 Office Specialist, 2 Administrative Analysts, 1 Sr GIS Specialist and 1 Program Manager III added as part of the 2008-09 budget process
 - 58 Reclassify 1 Administrative Analyst I/II/Sr/Principal position as a Program Manager III and transfer from the Central Parking District to the Redevelopment Agency Fund

PERSONNEL LISTING

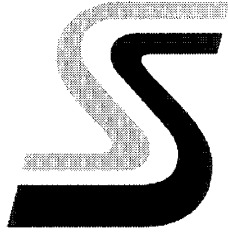
Endnotes

- (a) Grant-funded positions are authorized to be added as grant funding requires; positions are eliminated when grant funding ends. Positions correspond to the grant period, and do not necessarily correspond to the City's fiscal year.
- (b) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.
- (c) The City Manager is authorized to fill additional Measure W Police and Fire positions for years 3 through 5 if additional Measure W revenue is available.
- (d) The City Manager is authorized to transfer from fund balances to fund approved MOU and classification changes/expenses.
- (e) Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime.
- (f) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Human Resources Director, reclassify trainees as Police Officers.
- (g) Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.
- (h) Up to 84 of the Fire Captains, Fire Engineers and Fire Fighters in Fire Fighting may be paramedics. Up to 3 of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 13 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.
- (i) 1 Fire Captain may be designated a Hazmat Specialist.
- (j) Fire Captains and Fire Fighters in Fire Prevention may be designated Deputy Fire Marshals.
- (k) Up to 7 of the Fire Captains, Fire Engineers and Firefighters in Measure W may be paramedics.

- To address projected revenue loss in the 2008-09 budget the City Manager has implemented a hiring freeze restricting hiring of 90 vacant positions excluding sworn Police and Fire positions effective May 15, 2008.

- Notes identifying "reclassified" positions do not necessarily indicate that a reclassification study was completed.

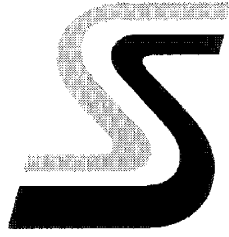
- Grouping of job classifications does not indicate a deep class or other form of alternative staffing



CITY OF STOCKTON



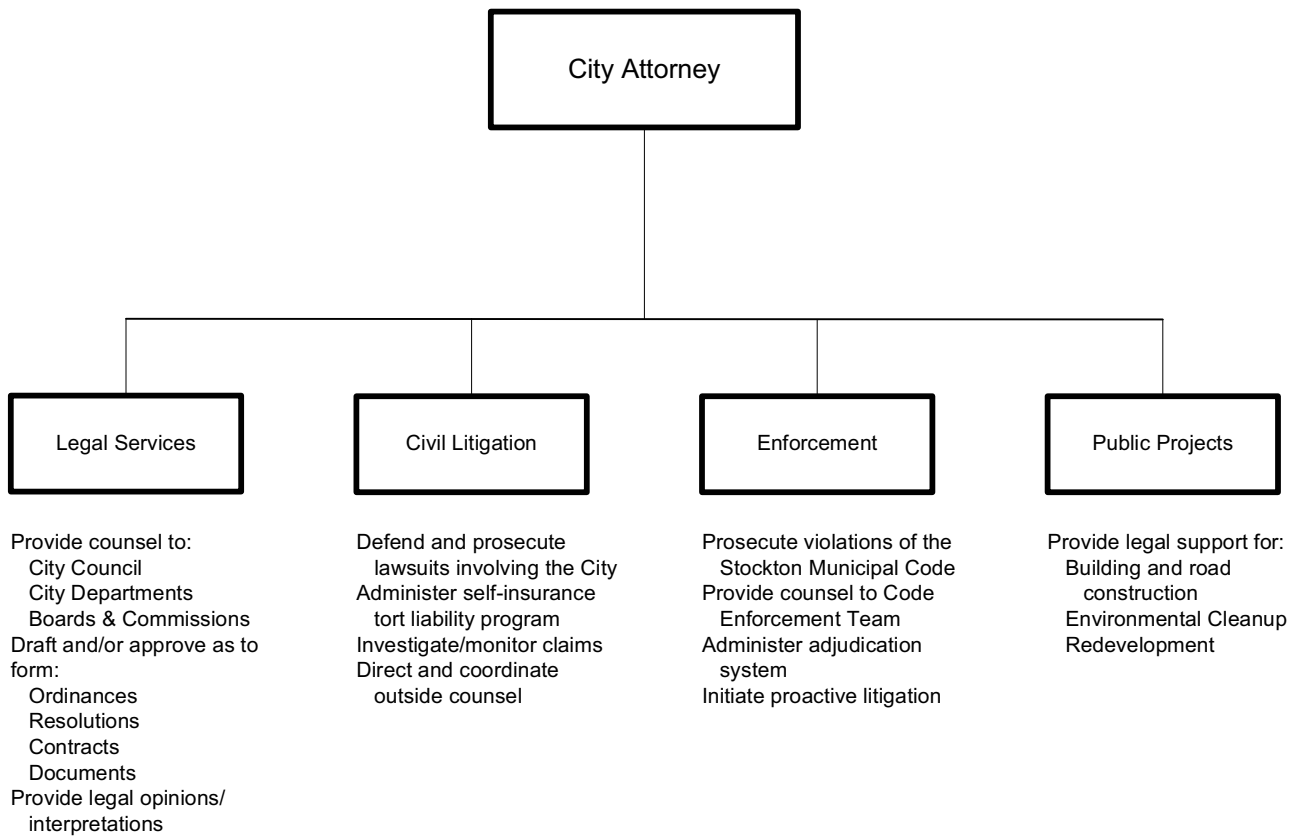
DEPARTMENTS



CITY OF STOCKTON



CITY ATTORNEY



**CITY ATTORNEY
ORGANIZATION CHART**

CITY ATTORNEY

City Attorney : 010-1400

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$814,099	\$1,133,327	\$1,191,483	\$58,156	5%
Other Services	\$150,584	\$244,348	\$228,218	\$-16,130	-7%
Materials and Supplies	\$31,114	\$39,500	\$53,390	\$13,890	35%
Other Expenses	\$14,552	\$23,850	\$18,657	\$-5,193	-22%
TOTAL BUDGET	\$1,010,349	\$1,441,025	\$1,491,748	\$50,723	4%
POSITION ALLOCATION	18	17	17		

Mission Statement

To provide legal advice to the City Council and City staff that is intelligent, trustworthy and dedicated to public service.

Major Budget Changes 010-1400

- (\$59,600): Decrease due to holding 1 staff position vacant.

Purpose

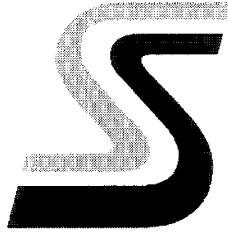
Advise City Council, Commissions, Boards, City officers, and employees in matters relating to their official duties. Defend lawsuits, prepare legal opinions and documents, ordinances and resolutions; review and approve contracts, bonds, deeds, and other legal documents and prosecutes violations of the Stockton Municipal Code.

Recent Accomplishments

- Settled or resolved several high profile litigation cases including the Concerned Citizens and Civic Partners matters.
- Effectively drafted and implemented various new code enforcement tools such as community safety, metal theft, graffiti, special events and discount superstore ordinances.
- Created second Assistant City Attorney position and successfully divided department into litigation and advisory units.
- Purchased and installed CityLaw Software to provide more productivity from existing staff and ultimately facilitate budget efficiencies.

Goals

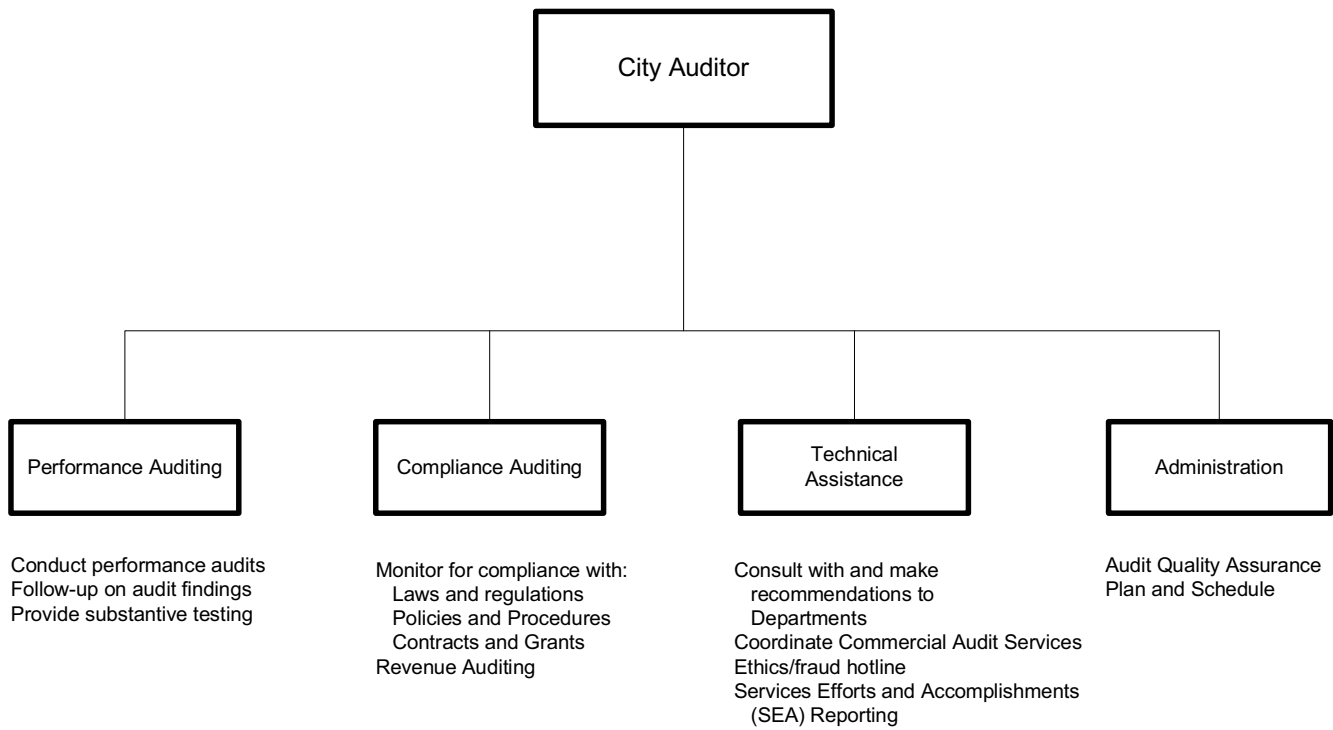
1. Resolve major outstanding litigation matters, such as the Andal, American Medical Response, Samsell and Marina Towers cases.
2. Reduce reliance on outside counsel despite increased volume of litigation.
3. Successfully implement CityLaw software program for more efficient use of existing resources.
4. Explore creation of recovery unit with Risk Manager to enhance revenue.



CITY OF STOCKTON



CITY AUDITOR



**CITY AUDITOR
ORGANIZATION CHART**

CITY AUDITOR

City Auditor : 010-1900

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$437,350	\$498,358	\$487,693	\$-10,665	-2%
Other Services	\$160,156	\$170,245	\$145,483	\$-24,762	-15%
Materials and Supplies	\$17,168	\$5,254	\$5,254	\$0	0%
Other Expenses	\$13,589	\$9,365	\$9,365	\$0	0%
TOTAL BUDGET	\$628,263	\$683,222	\$647,795	\$-35,427	-5%
POSITION ALLOCATION	7	7	7		

Mission Statement

The Office of the City Auditor independently promotes ethical, efficient, and effective governance for the citizens of Stockton.

Major Budget Changes 010-1900

There were no major budget changes.

Purpose

Provides City Council, management, and employees with objective analyses, appraisals, and recommendations for improvements to City systems and activities. The department maintains independence and objectivity by reporting directly to City Council and by not exercising control over any activity subject to audit.

Recent Accomplishments

- Prepared the first annual Service Efforts and Accomplishments (SEA) report, including performance measures for City departments, results of the annual citizens' survey, and normative comparisons to other local governments.
- Implemented an employee ethics/fraud hot-line allowing employees to report concerns that they are uncomfortable or unable to report to their supervisor.
- Began a program for audits of the City's electronic information systems.
- Generated over \$100,000 for the City in calendar year 2007 through revenue auditing activities, bringing total revenue from this effort to over \$500,000.

Goals

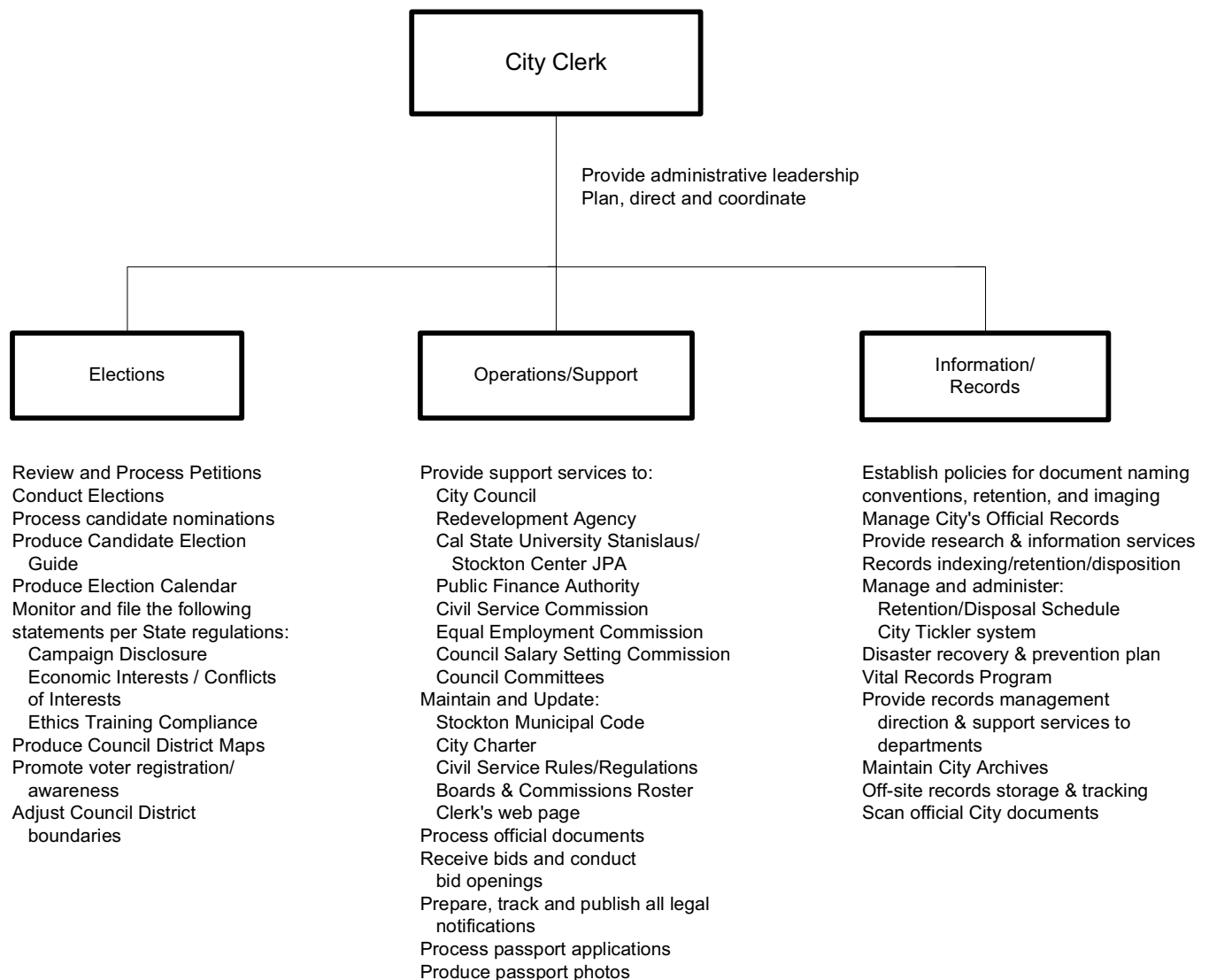
1. Focus audit resources on the City's customer service efforts, including "secret shopping," identifying and evaluating customer contact points, and evaluating the effectiveness of Ask Stockton.
2. Improve the annual SEA program by refining performance measures, identifying best possible comparison cities, and implementing any recommendations received from the Association of Government Accountants' review of our first annual SEA report.
3. Be prepared for our triennial peer review.



CITY OF STOCKTON



CITY CLERK



CITY CLERK ORGANIZATION CHART

CITY CLERK

City Clerk : 010-1100

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$797,583	\$846,260	\$839,563	\$-6,697	-1%
Other Services	\$138,344	\$170,193	\$133,604	\$-36,589	-21%
Materials and Supplies	\$10,555	\$13,500	\$7,300	\$-6,200	-46%
Other Expenses	\$14,551	\$21,021	\$6,871	\$-14,150	-67%
TOTAL BUDGET	\$961,033	\$1,050,974	\$987,338	\$-63,636	-6%
POSITION ALLOCATION	8	8	8		

Mission Statement

Act as a partner in the democratic process by effectively managing the City's official records, providing open access to this information, and serving as the community's public information resource to the Council.

Major Budget Changes 010-1100

- (\$10,500): Reduced meeting notice costs using new cost allocation approach.
- (\$14,150): Reduction in travel due to budget constraints.

Purpose

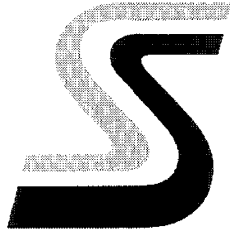
Administers municipal elections; ensures compliance of open meeting, public records, campaign and conflict of interest filing requirements; adjusts Council District boundaries; administers the City Records Management System content; attends all Council meetings and preserves accurate recordings of meetings.

Recent Accomplishments

- On track to select the citywide Electronic Content Management System and completed the following in preparation for implementation: Developed standards for document naming conventions; Completed an update and revision to the city-wide retention schedule; and Developed the standards for document imaging.
- The Clerk is the Co-chair of the Airport Action Team and the team accomplished the following: Dorothy L. Jones Community and Health Center Grand Opening; Eliminated the free right-turn from MLK Blvd on to Airport Way; Groundbreaking for Airport Way Beautification; and selected the Airport Corridor gateway art piece.
- Streamlined the following meeting management processes: Implemented streaming video for off-site meetings and implemented electronic agenda preparation for the Civil Service Commission.
- Outsourced codification of the Stockton Municipal Code.
- Developed computer application to track the City's Boards and Commission members.
- Developed computer application to monitor City contracts.

Goals

1. Manage the implementation of computer Document Management system and establish policies for managing electronic records; naming documents; records retention; and training City staff.
2. Prepare strategies for 5-year plan to centralize and streamline the following: Meeting services; Mayor/Council support services; Commission Candidate recruitment; and Economic Interest Statement process.



CITY OF STOCKTON



CITY COUNCIL

CITY COUNCIL

City Council : 010-1000

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$473,992	\$535,530	\$521,760	\$-13,770	-3%
Other Services	\$144,280	\$61,684	\$55,254	\$-6,430	-10%
Materials and Supplies	\$10,373	\$16,350	\$7,250	\$-9,100	-56%
Other Expenses	\$31,446	\$39,350	\$26,278	\$-13,072	-33%
TOTAL BUDGET	\$660,091	\$652,914	\$610,542	\$-42,372	-6%
POSITION ALLOCATION	9	9	9		

Mission Statement

To provide a better quality of life for all Stockton residents promoting economic opportunity and celebrating its cultural diversity.

Major Budget Changes 010-1000

- (\$42,372): Realistic, but minor decreases throughout the proposed budget to deliver a balanced plan.

Purpose

City Council is the policy-setting body that initiates, studies, discusses, holds public hearings on, and decides various civic issues affecting the citizens of Stockton, based on facts gathered, represented, and citizen input. The Council hires and supervises four officers: City Manager, City Attorney, City Clerk, and City Auditor.

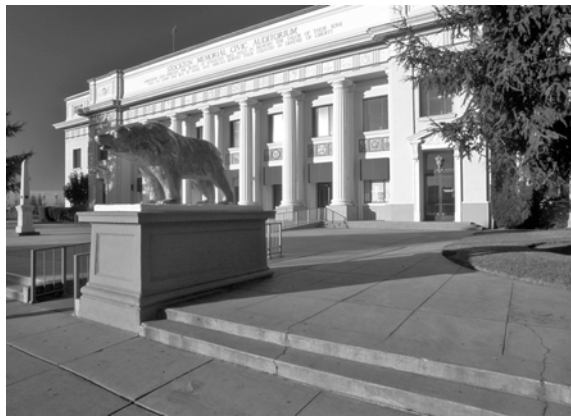
Recent Accomplishments

- The Council has continued to make fighting crime the top priority, and actions taken during Fiscal Year 2007-08 demonstrate the commitment to making significant improvements in the quality of life for all citizens.
- The process to hire more police officers was expedited and leadership and staff increased to support recruitment and officers in-training, along with technology improvements and the installation of security cameras throughout the city. A reinvigorated Peacekeepers program has yielded incredible success addressing gang issues on the street and in the schools.
- Funding to complete Neighborhood-based projects, such as the Dorothy L. Jones Community Center, Fire Station improvements, streets and playgrounds, was provided through the Strong Neighborhoods Initiative (SNI).
- The 2035 General Plan was adopted, providing a vision for the entire city of well-planned, walkable communities, with bike paths and lanes, transit, and shopping close to neighborhoods, entertainment, convention facilities, and lodging in the downtown. Success in previous planning included the expansion of restaurant and retail establishments, enhancing existing retail and providing services closer to neighborhoods.
- In order to place an emphasis on municipal buildings and reducing our own carbon footprint. The Green Building Policy was adopted in January, with a membership in International Council for Local Environmental Initiatives. Green initiatives take a prominent role in both operation and economic development in the vision adopted by the Council in January 2008.
- The Pet Population Ordinance, adopted in October 2007, establishes vaccination and licensing for cats and dogs and control of dangerous dogs. The long-term objective is to reduce overpopulation of animals, the spread of disease to healthy animals, and eliminate safety threats by vicious dogs.

Goals

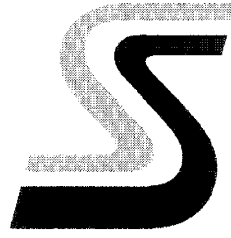
1. Reduce crime and improve safety.
2. Maintain open and thorough processes for monitoring the fiscal health of the City.

3. Articulate a vision for the ongoing revitalization of downtown, the waterfront, and continued infrastructure, economic development, and redevelopment initiatives throughout the City
4. With regional sensitivity, develop a vision for long-term growth for Stockton to provide for appropriate and viable development and economic growth.
5. Evaluate the integration of technology into operation and delivery of services.
6. Develop a strategy to meet the diverse housing needs of the City.

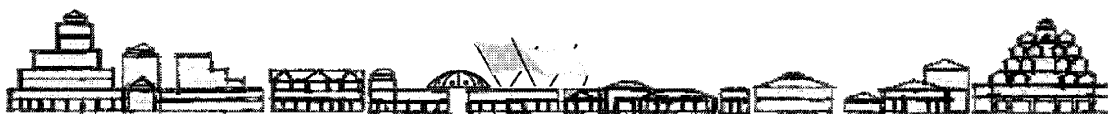


Civic Auditorium

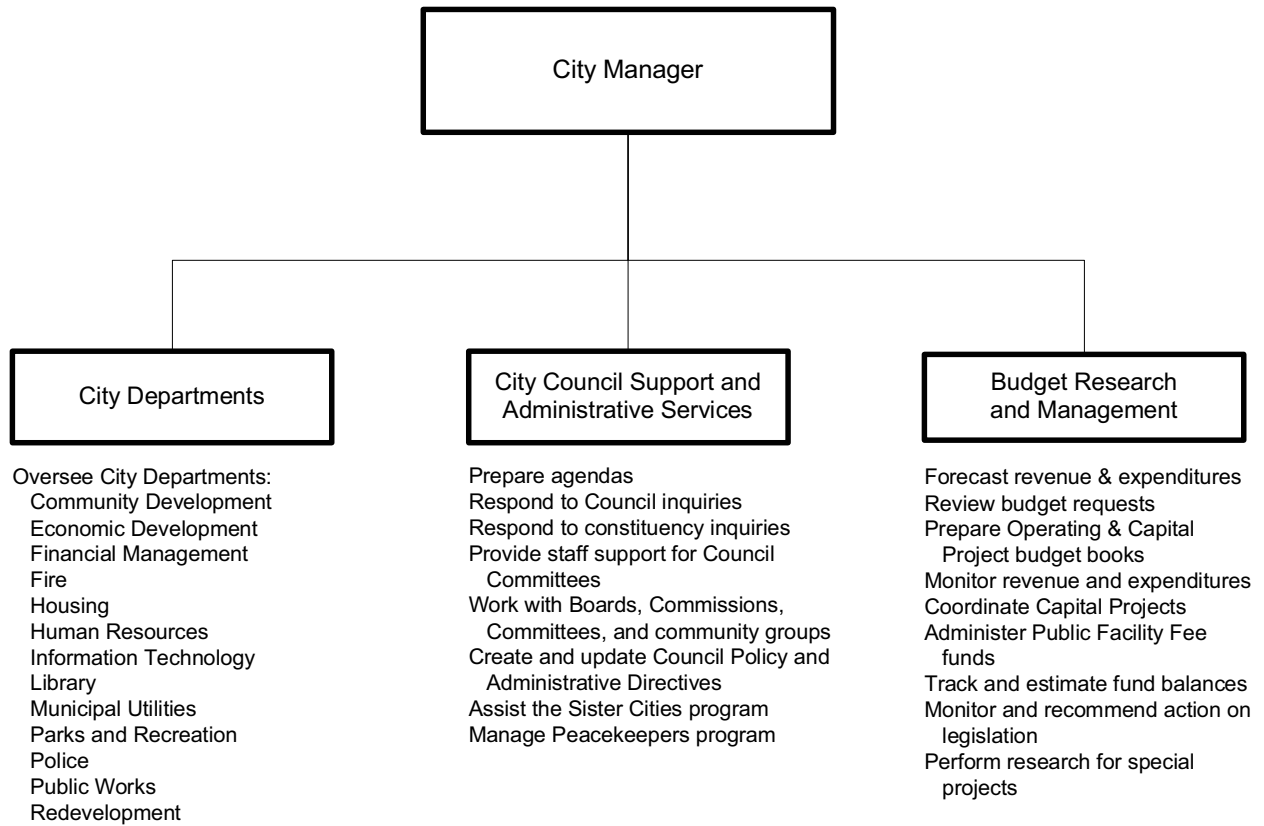
The Civic Auditorium located on Center Street, downtown Stockton, was built during the “City Beautiful Movement” of the 1920's.



CITY OF STOCKTON



CITY MANAGER



**CITY MANAGER
ORGANIZATION CHART**

CITY MANAGER

City Manager : 010-1200

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,079,637	\$1,271,735	\$1,579,241	\$307,506	24%
Other Services	\$611,889	\$276,971	\$269,159	\$-7,812	-3%
Materials and Supplies	\$43,161	\$19,067	\$18,549	\$-518	-3%
Other Expenses	\$35,526	\$18,560	\$8,695	\$-9,865	-53%
TOTAL BUDGET	\$1,770,213	\$1,586,333	\$1,875,644	\$289,311	18%
POSITION ALLOCATION	24	25	27		

Mission Statement

To provide direction and oversight of all phases of City operations, to ensure Council policy and established administrative practices are effectively carried out within the fiscal and physical abilities of the various City Departments during normal operations, as well as emergency situations.

Major Budget Changes 010-1200

- \$307,506: Increase in Employee Services. The Peacekeeper program expenses moved to the City Manager's Office. Costs partly offset by salary savings.
- (\$18,195): Decreases in travel, training and other services.

Purpose

The City Manager is appointed by the Council to direct the administration of the City under Council policy. The City Manager provides information to assist the Council in setting policy, implements Council policy, supervises the operation of City Departments, appoints department heads, and reports to the Council on administrative activities.

Recent Accomplishments

- Brought updates to Budget, Finance, and Economic Development Committee on expenditures and revenues.
- Provided assistance on the creation of the Tourism Business Improvement District (TBID).
- Sponsored the Long Term Financial Planning Process.
- Coordinated the study of both Public Facilities Fees and Development Services Fees.
- Adopted the Green Building Policy.

Goals

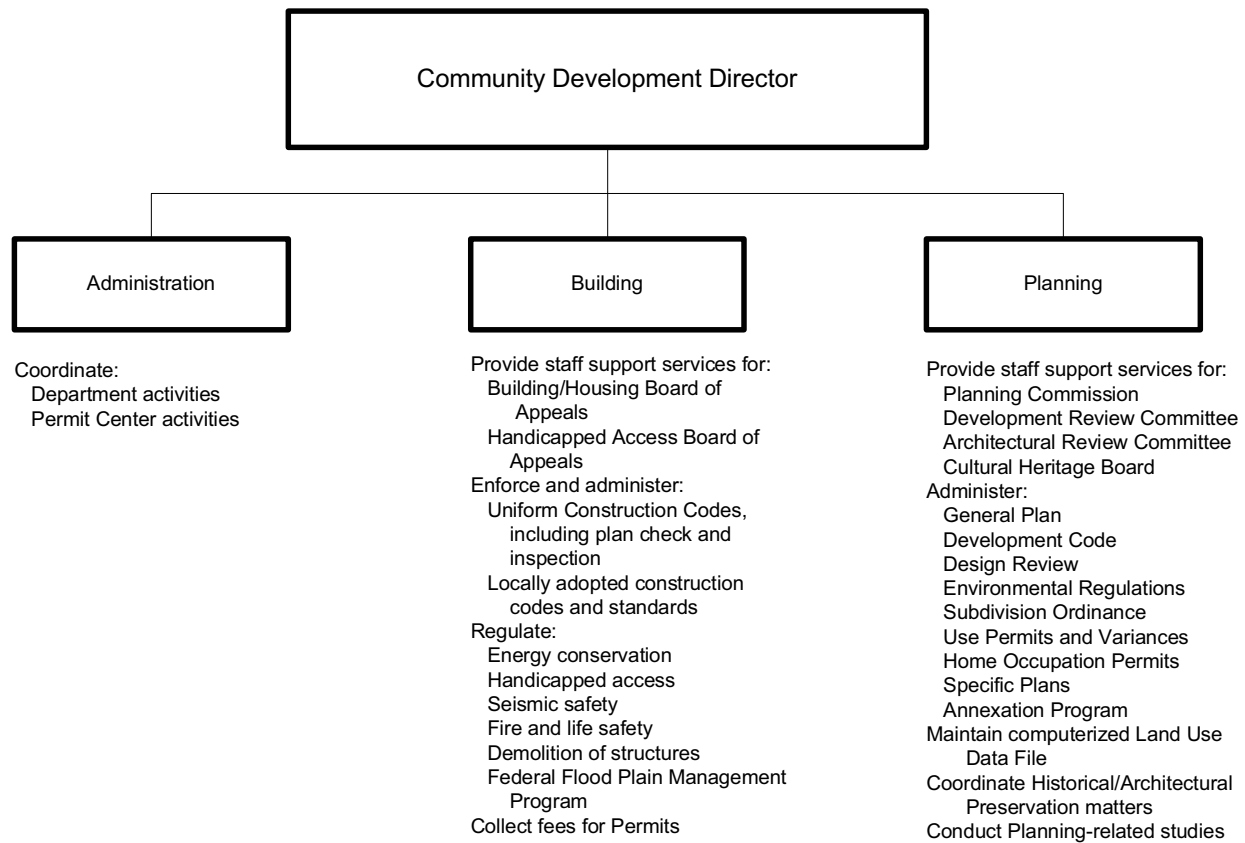
1. Continue implementing the initiatives adopted in the Green Building Policy.
2. Provide oversight for research and development of a feasibility study for an electrical distribution plan.
3. Coordinate the work on various City departments' space planning and moving schedules for the recently purchased City Administration building located at 400 East Main Street.
4. Initiate a comprehensive study of the Civic Auditorium, including uses, costs, fees and maintenance.



CITY OF STOCKTON



COMMUNITY DEVELOPMENT



COMMUNITY DEVELOPMENT DEPARTMENT ORGANIZATION CHART

COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT SUMMARY: 048-1800

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$5,839,489	\$7,469,504	\$6,408,457	\$-1,061,047	-14%
Other Services	\$1,924,226	\$2,959,503	\$2,485,421	\$-474,082	-16%
Materials and Supplies	\$74,064	\$623,641	\$240,748	\$-382,893	-61%
Other Expenses	\$410,903	\$487,352	\$498,379	\$11,027	2%
TOTAL BUDGET	\$8,248,682	\$11,540,000	\$9,633,005	\$-1,906,995	-17%
POSITION ALLOCATION	58	61	61		

Mission Statement

To serve the public by providing courteous, effective, and accurate planning and development to ensure a safe community that enhances the quality of life for all residents of the City of Stockton.

Major Budget Changes 048-1800

- \$(1,061,047): Decrease in Employee Services from holding vacancies open.
- \$(474,082): Decrease in Other Services due to declining revenues.
- \$(382,893): Decrease in Materials and Supplies due to declining revenues.



Louis Park Boat Launch

COMMUNITY DEVELOPMENT ADMINISTRATION

Administration : 048-1810

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$963,099	\$1,245,678	\$1,121,609	\$-124,069	-10%
Other Services	\$498,070	\$558,632	\$550,251	\$-8,381	-2%
Materials and Supplies	\$18,447	\$452,451	\$156,475	\$-295,976	-65%
Other Expenses	\$176,668	\$181,727	\$157,044	\$-24,683	-14%
TOTAL BUDGET	\$1,656,284	\$2,438,488	\$1,985,379	\$-453,109	-19%

POSITION ALLOCATION

5

6

6

Purpose

Establish goals, policies, and long-range plans for the orderly growth of the community. Direct/coordinate the Planning and Building units to carry out the directives of the City Council and City Manager, as well as manage the Permit Center to provide coordinated services to the public.

Recent Accomplishments

- Initiated a three-phased approach to streamline the planning and permitting process. Completed Phase 1 which identified the problem areas, opportunities, and short- and long-term steps toward process improvement. Phase 2 involves in-depth process, organizational and technology assessment and recommendations. Phase 3 will develop implementation schedule and budget.
- Coordinated strategic planning and team development to implement a long-range vision, and both long- and short-term goals and action plans of fostering ongoing two-way communication, enhanced teamwork, and improved service levels.
- Completed a study that analyzed the cost of providing services relating to development service applications and permits. Recommended changes in fees and charges to reflect full cost recovery based on time, operational costs, and process work flow.

Goals

1. Continue to track costs to the application level, and use information to calculate the fee adjustments necessary to maintain full cost of service recovery.
2. Oversee the effective use of the operating budget, and respond to budget challenges by identifying funding opportunities and implementing process efficiencies.
3. Coordinate the department's process improvement program initiatives, and implement changes needed for improved operations and services with the goal of implementing best practices.
4. Work with internal, local and regional partners to implement "green" environmental program goals, objectives, policies, and regulations.

COMMUNITY DEVELOPMENT PLANNING

Planning : 048-1820

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,735,735	\$2,385,435	\$2,004,328	\$-381,107	-16%
Other Services	\$481,000	\$1,036,100	\$923,189	\$-112,911	-11%
Materials and Supplies	\$22,468	\$32,000	\$28,138	\$-3,862	-12%
Other Expenses	\$77,433	\$150,666	\$169,418	\$18,752	12%
TOTAL BUDGET	\$2,316,636	\$3,604,201	\$3,125,073	\$-479,128	-13%
POSITION ALLOCATION	19	21	21		

Purpose

Provide information and recommendations to the Planning Commission and City Council on city planning matters. Implement General Plan, Development Code, Subdivision Map Act, California Environmental Quality Act, and administers annexations. Provide staff support to Cultural Heritage Board and Architectural Review Committee.

Recent Accomplishments

- On December 11, 2007, the 2035 General Plan was adopted by the City Council after five years of broad public input. The Plan supports the long-term vision for the City of Stockton by providing for viable development and by encouraging economic growth with regional considerations.
- Developed a work program for implementation of the General Plan and initiated a work plan for State mandated Housing Element Revision.
- Conducted a comprehensive development review and permit work flow analysis to identify streamlining measures.
- Developed methodologies and templates for fiscal impact analysis and public facilities financing plans to be incorporated into master planned projects. Analyses will help inform preparation and negotiation of development agreements, ensuring maximum public benefit.
- Facilitated consultation with San Joaquin County regarding the City's Sphere of Influence per the General Plan; completed update of Municipal Service Review for January 2008 deadline, and completed Municipal Service Review based on updated General Plan for adoption by Local Area Formation Commission.
- Completed two annual updates of the Development Code, the first major updates since the adoption of the Code in 2004.
- Completed a comprehensive revision of the City's Zoning District Map to comply with 2035 General Plan, and prepared Development Code revisions in compliance with General Plan.

Goals

1. Coordinate the preparation and adoption of a comprehensive Downtown Master Plan to incorporate the approved Infill Housing Strategy and Downtown Entertainment District Plans, as well as other downtown and marina projects.
2. Initiate Housing Element public hearings and adoption by Planning Commission and City Council.
3. Continue to evaluate and update the Development Code with special consideration for "Green" development standards.

COMMUNITY DEVELOPMENT BUILDING

Building : 048-1830

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$3,140,655	\$3,838,391	\$3,282,520	\$-555,871	-14%
Other Services	\$945,156	\$1,364,771	\$1,011,981	\$-352,790	-26%
Materials and Supplies	\$33,149	\$139,190	\$56,135	\$-83,055	-60%
Other Expenses	\$156,802	\$154,959	\$171,917	\$16,958	11%
TOTAL BUDGET	\$4,275,762	\$5,497,311	\$4,522,553	\$-974,758	-18%
POSITION ALLOCATION	34	34	34		

Purpose

Enforce state, federal and municipal building codes, which provide for the life and safety of the citizens of the City while providing professional services to all customers.

Recent Accomplishments

- The City Council adopted an amendment of the Stockton Municipal Code to implement the new California Building Codes.
- Successfully completed plan check, permit processing and inspection for several large, time-sensitive and high profile development projects by employing coordinated permit processing methods and hands-on service from conception to completion.
- Implemented a new plan review process to expedite and increase the number of over-the-counter building permit approvals from 49% to 57%.

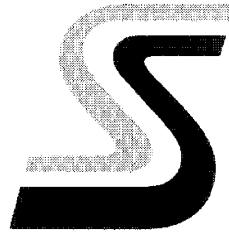
Goals

1. Continue to increase the number and types of permits that will be reviewed and approved over the counter.
2. Follow the successful processing model used in the Kyoho Machine Works project to provide coordinated permit processing and hands-on service from conception to completion for construction of large time-sensitive projects.
3. Purchase and implement a mobile technology solution to allow inspectors to use their vehicles as an office, allowing more time in the field, reducing unnecessary travel, and providing real time system updates.
4. Initiate outreach with other regional jurisdictions to form a Public Agency Council (PAC) collaborative effort to share information, create consistent green building standards in the shared region, and support each others' programs and initiatives.



View of Stockton Channel from Coy Garage

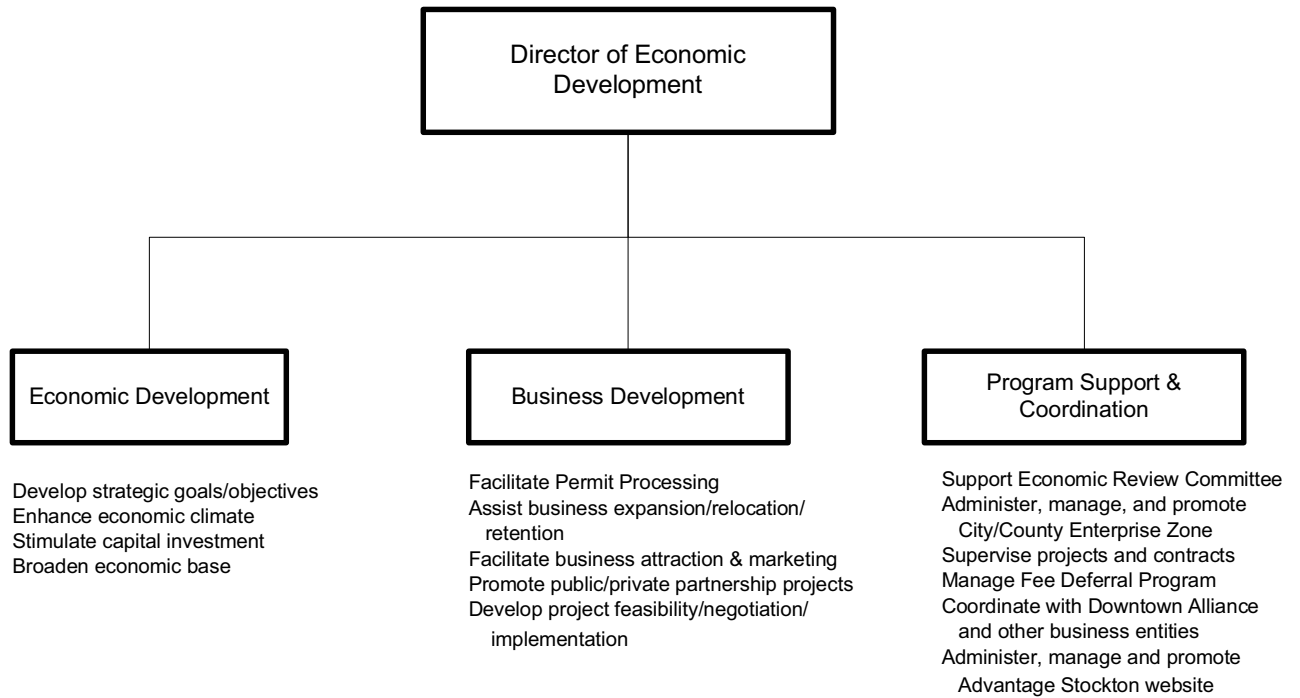
The inland Port is located in the heart of the Delta, the richest agricultural area of the world, and is connected to the San Francisco Bay, approximately 70 miles west. The channel runs west before joining the San Joaquin River.



CITY OF STOCKTON



ECONOMIC DEVELOPMENT



**ECONOMIC DEVELOPMENT DEPARTMENT
ORGANIZATION CHART**

ECONOMIC DEVELOPMENT

ECONOMIC DEVELOPMENT SUMMARY: 010-3400

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$391,192	\$444,148	\$407,589	\$-36,559	-8%
Other Services	\$243,132	\$378,806	\$1,596,611	\$1,217,805	321%
Materials and Supplies	\$17,788	\$19,055	\$18,180	\$-875	-5%
Other Expenses	\$1,834	\$8,600	\$8,500	\$-100	-1%
Capital Outlay	\$450,000	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$1,103,946	\$850,609	\$2,030,880	\$1,180,271	139%
POSITION ALLOCATION	4	5	5		

Mission Statement

To expand and diversify the City of Stockton's economy and to attract quality jobs in an effort to establish a sustainable community.

Major Budget Changes 010-3400

- \$1,200,000: Increase due to funding for a comprehensive electric power study and related legal expenses.
- \$170,000: Increase due to payment to County for City's portion (41%) of the administrative costs related to the new Enterprise Zone designation.
- (\$84,520): Decrease due to anticipated savings from leaving Economic Development Analyst position vacant.

ECONOMIC DEVELOPMENT ADMINISTRATION

Administration : 010-3460

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$391,192	\$444,148	\$407,589	\$-36,559	-8%
Other Services	\$243,132	\$378,806	\$396,611	\$17,805	5%
Materials and Supplies	\$17,788	\$19,055	\$18,180	\$-875	-5%
Other Expenses	\$1,834	\$8,600	\$8,500	\$-100	-1%
Capital Outlay	\$450,000	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$1,103,946	\$850,609	\$830,880	\$-19,729	-2%
POSITION ALLOCATION	4	5	5		

Purpose

Business attraction; expansion and retention; marketing; retail, office, and industrial development; permit facilitation; Enterprise Zone administration; promotion of public/private projects; and management of Fee Deferral program.

Recent Accomplishments

- Awarded new Enterprise Zone designation in collaboration with San Joaquin County, Manteca, Tracy and Lathrop.
- Expanded existing Enterprise Zone to include new medical office building that will be certified under the Leadership in Energy and Environmental Design (LEED) Green Building Rating System.
- Provided support for the building of the largest wallboard manufacturing plant in the world at the Port of Stockton.
- Stonecreek Village, a \$50 million redevelopment of the old Kmart shopping center, will open in June 2008 and will benefit the City with both sales tax revenue and tax increment.

Goals

1. Work with the San Joaquin Partnership and the Port of Stockton to attract "green" industry to the city.
2. Facilitate the entitlement of two major retail power center projects that will generate several million dollars in sales tax revenues to the city.
3. Attract new business and assist existing business in expanding their operations in Stockton.

ECONOMIC DEVELOPMENT RESEARCH & DEVELOPMENT

Research & Development : 010-3471

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Other Services	\$0	\$0	\$1,200,000	\$1,200,000	-100%
TOTAL BUDGET	\$0	\$0	\$1,200,000	\$1,200,000	-100%
POSITION ALLOCATION	0	0	0		

Purpose

The purpose of this division is to study the feasibility and implications of the City exercising its "Right to Purchase" the property of the Pacific Gas & Electric Company within the city.

Recent Accomplishments

- Initial power feasibility study completed.

Goals

1. Complete a comprehensive electric power study.



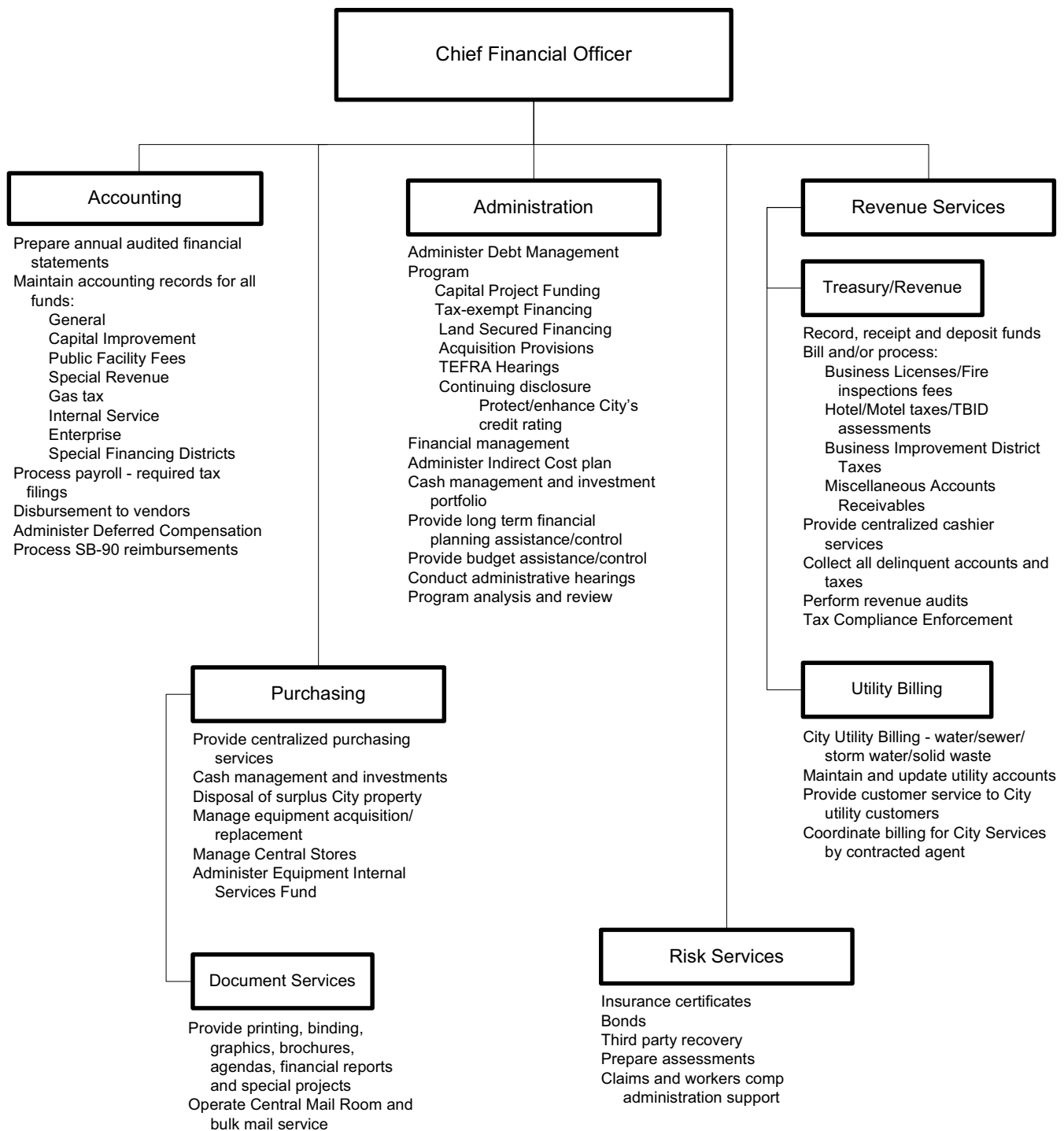
Play ground at Van Buskirk



CITY OF STOCKTON



FINANCIAL MANAGEMENT



**FINANCIAL MANAGEMENT DEPARTMENT
ORGANIZATION CHART**

FINANCIAL MANAGEMENT

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
General Fund	\$3,104,989	\$3,334,648	\$3,176,914	\$-157,734	-5%
Equipment	\$340,184	\$475,556	\$455,394	\$-20,162	-4%
Central Duplicating	\$573,113	\$696,087	\$591,593	\$-104,494	-15%
Risk Services	\$5,135,648	\$4,925,839	\$4,910,117	\$-15,722	0%
TOTAL BUDGET	\$9,153,934	\$9,432,130	\$9,134,018	\$-298,112	-3%

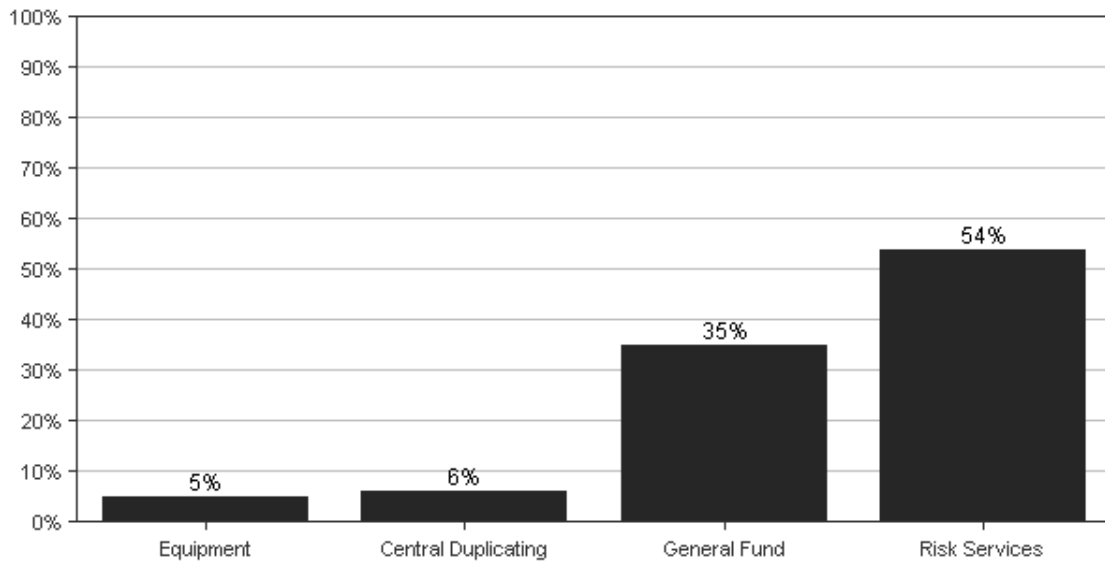
POSITION ALLOCATION

60

67

67

IT positions moved to the IT Department.



Mission Statement

To provide financial, administrative, and technical support to City Departments and decision-makers, and to safeguard and facilitate the optimal use of City resources for strategic financial planning.

Units Managed by Department

Financial Management General Fund

- Administration
- Financial Services
- Treasury
- Purchasing
- Utility Billing

Equipment

Central Duplicating

Risk Services

FINANCIAL MANAGEMENT

GENERAL FUND SUMMARY: 010-1300

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$2,324,417	\$2,617,561	\$2,461,613	\$-155,948	-6%
Other Services	\$676,096	\$611,178	\$617,160	\$5,982	1%
Materials and Supplies	\$78,453	\$75,671	\$69,794	\$-5,877	-8%
Other Expenses	\$24,403	\$30,238	\$28,347	\$-1,891	-6%
Capital Outlay	\$1,620	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$3,104,989	\$3,334,648	\$3,176,914	\$-157,734	-5%
POSITION ALLOCATION	56	60	60		

Major Budget Changes 010-1300

- (\$118,140): Decrease from position vacancy savings.
- (\$42,847): Decrease postage/mailing costs by reducing the number of delinquency letters in anticipation of US postal rate increases.



Vault - City Hall

FINANCIAL MANAGEMENT ADMINISTRATION

Administration : 010-1310

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$319,868	\$357,829	\$308,631	\$-49,198	-14%
Other Services	\$227,343	\$144,344	\$113,972	\$-30,372	-21%
Materials and Supplies	\$25,385	\$15,404	\$13,015	\$-2,389	-16%
Other Expenses	\$8,986	\$7,195	\$6,350	\$-845	-12%
TOTAL BUDGET	\$581,582	\$524,772	\$441,968	\$-82,804	-16%

POSITION ALLOCATION

8

8

8

Purpose

Direct the activities of the Financial Management Department; including monitoring revenue, billing, collection, investments, audits, and disbursement of funds; reporting on accounting and financial activities, processing City's payroll; coordinating the City's purchasing activities; long-term debt and risk management.

Recent Accomplishments

- Developed the City's first comprehensive debt policies.
- Issued bonds to restructure City's pension obligations and conserved resources necessary to meet funding obligations with fewer resources.
- Committed to invest in longer term financial strategies and planning.
- Participated in the inter-fund loan research and resolution of the Public Facility Fees loans.

Goals

1. Commit to service level improvements that include investment in systems and people, while simultaneously tackling the fiscal sustainability of the City.
2. Provide extended and continuous hours for meeting the public's need to make business tax, utility bill, parking violation payments, and interdepartmental transactions.

FINANCIAL MANAGEMENT FINANCIAL SERVICES

Financial Services : 010-1320

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$779,482	\$807,685	\$796,231	\$-11,454	-1%
Other Services	\$132,215	\$171,052	\$184,411	\$13,359	8%
Materials and Supplies	\$27,358	\$19,030	\$19,200	\$170	1%
Other Expenses	\$9,205	\$10,450	\$10,175	\$-275	-3%
TOTAL BUDGET	\$948,260	\$1,008,217	\$1,010,017	\$1,800	0%
POSITION ALLOCATION	17	17	17		

Purpose

Financial reporting and disbursements for all City departments; recording financial transactions; reporting financial position in accordance with generally accepted accounting principles; accurate payment of all employee salaries and benefits; payments to vendors of documented bills for materials and services.

Recent Accomplishments

- Delivery of payroll information in an electronic format for employees who are enrolled in direct deposit.
- Electronic delivery of W-2s.
- Ability to produce electronic vendor payments.
- Electronic imaging of Accounts Payable vouchers packets, Adjusting Journal Entries and Payroll Time sheets with link from accounting inquiry screens.
- Completed analysis of the financial reporting impacts of Governmental Accounting Standards Board Statement Number 45 (GASB 45) for implementation in the 2008 CAFR.
- Complied with federal law mandating the elimination of Social Security Numbers from Payroll reports.
- Issued financial statements within 120 days of year end.

Goals

1. Support the development of the City's first long term financial plan.
2. Provide access to imaged documents to City departments.
3. Develop guidelines for the cost effective application of electronic vendor payments, and also produce expanded employee pay stubs to allow employees to verify the accuracy of their pay and deductions.
4. Continue to work with management to evaluate alternatives in order to develop a plan for responding to GASB 45.

FINANCIAL MANAGEMENT TREASURY

Treasury : 010-1330

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$970,019	\$1,125,185	\$1,024,712	\$-100,473	-9%
Other Services	\$228,321	\$200,080	\$206,168	\$6,088	3%
Materials and Supplies	\$15,284	\$26,225	\$24,225	\$-2,000	-8%
Other Expenses	\$5,128	\$7,350	\$6,950	\$-400	-5%
Capital Outlay	\$1,620	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$1,220,372	\$1,358,840	\$1,262,055	\$-96,785	-7%
POSITION ALLOCATION	13	13	13		

Purpose

Accurate recording, receipting, control, and deposit of all monies received by City departments. Also responsible for the billing, collection, enforcement, and audit of Business Tax, Hotel/Motel Room Tax, Utility Users Tax, Improvement Districts, and other fees/charges owed to the City.

Recent Accomplishments

- Implementation of collection of new Tourism and Business Improvement District (TBID) assessments and providing relevant financial information to the Advisory Board.
- Administering enhanced Business Tax enforcement program with contracted consultant.

Goals

1. Improve customer service through technology with identification and implementation of an on-line business license renewal and payment program.
2. Provide extended customer service hours by having Finance lobby open through the lunch hour.
3. Enhance City revenue and cost recovery activities by providing expertise and assistance to City departments in billing and collection of monies owed to them.
4. Reduce outstanding delinquent accounts by 20% by expanded use of collection software.

FINANCIAL MANAGEMENT PURCHASING

Purchasing : 010-1340

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$255,048	\$326,862	\$332,039	\$5,177	2%
Other Services	\$88,217	\$95,702	\$112,609	\$16,907	18%
Materials and Supplies	\$10,426	\$15,012	\$13,354	\$-1,658	-11%
Other Expenses	\$1,084	\$5,243	\$4,872	\$-371	-7%
TOTAL BUDGET	\$354,775	\$442,819	\$462,874	\$20,055	5%

POSITION ALLOCATION

9

9

9

Purpose

Procurement of all supplies and services necessary for the operation of City Departments. Assist with procurement projects, from evaluation to final negotiation and purchase.

Recent Accomplishments

- Developed and implemented a City-wide Environmentally Preferable, or "Green" Procurement Policy.

Goals

1. Develop an on-line monthly reconciliation process for purchase cardholders.
2. Implement cycle inventory, allowing Central Stores to remain open for annual inventory count.
3. Update the Purchasing Manual and applicable Administrative Procedures Directives.
4. Evaluate and coordinate inventory control processes for both the Central Stores facility and the Municipal Utilities Stores.

FINANCIAL MANAGEMENT UTILITY BILLING

Utility Billing : 010-1350

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
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Budget is included in Municipal Utilities Department

TOTAL BUDGET	\$0	\$0	\$0	\$0	0%
POSITION ALLOCATION	9	13	13		

Purpose

Provide customer service and perform billing and collection for water, sewer, stormwater, and solid waste charges for the City's 55,000 utility customers. Administer the billing of City and solid waste services by California Water Service to their 39,000 water customers.

Recent Accomplishments

- Implemented an on-line access software package (Click2Gov) to enable customers to obtain information on their utility accounts and to pay utility bills.

Goals

1. Revise procedures for utility billing to adapt to transition from former service provider, OMI. Explore daily utility billing rotation to smooth cash flow and customer contact.
2. Identify and install a more customer friendly Automated Call distribution system for incoming customer calls.
3. Reduce outstanding receivables on closed accounts by 30%.
4. Install payment Kiosks at centralized locations throughout the City.

FINANCIAL MANAGEMENT EQUIPMENT

Equipment : 505-5400

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$102,391	\$118,241	\$79,663	\$-38,578	-33%
Other Services	\$191,453	\$249,274	\$267,531	\$18,257	7%
Materials and Supplies	\$4,268	\$3,041	\$3,200	\$159	5%
Capital Outlay	\$42,072	\$105,000	\$105,000	\$0	0%
TOTAL BUDGET	\$340,184	\$475,556	\$455,394	\$-20,162	-4%

POSITION ALLOCATION	0	0	0
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Mission Statement

Provide efficient digital imaging, copying, and printing solutions to City departments.

Major Budget Changes 505-5400

There were no major budget changes.

Purpose

Provide employees and vendors a single point of contact for the acquisition, replacement, maintenance, and repair of equipment managed by the fund.

Recent Accomplishments

- Multifunctional (print, scan, and fax) devices have been installed in six City departments.
- The payment process has been reorganized. All invoices are sent to a central location for evaluation then processed for payment in a timely manner.
- Imaging, printing, scanning, copying requirements for three departments were evaluated. Equipment will be installed as funds become available.

Goals

1. Analyze the imaging, copying, printing and scanning needs for departments moving to the City Administration building located at 400 East Main Street.

FINANCIAL MANAGEMENT CENTRAL DUPLICATING

Central Duplicating : 508-5420

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$281,714	\$359,953	\$277,425	\$-82,528	-23%
Other Services	\$207,512	\$242,119	\$229,953	\$-12,166	-5%
Materials and Supplies	\$83,887	\$93,400	\$84,000	\$-9,400	-10%
Other Expenses	\$0	\$615	\$215	\$-400	-65%
TOTAL BUDGET	\$573,113	\$696,087	\$591,593	\$-104,494	-15%
POSITION ALLOCATION	2	4	4		

Mission Statement

Provide complete full service in-house print and mail room services to City Departments.

Major Budget Changes 508-5420

- (\$82,528): Decrease in salaries due to re-allocation of direct labor charges.

Purpose

Provide centralized printing and high volume reprographic print-on-demand service to all requesting departments. Manage a centralized mail room where all City mail is sorted, tracked, and metered per United States Post Office (USPS) guidelines.

Recent Accomplishments

- The City now complying with the new USPS Postal standards and guidelines implemented on all Certified Mail and standard mail.
- The Duplicating section now offering services for converting hard copy documents into electronic media (PDF) to requesting departments.

Goals

1. Evaluate new high speed digital copiers and printing technologies to reduce the City's printing costs.
2. Review and analyze funding sources for the central mail room to equitably charge for the services provided.

FINANCIAL MANAGEMENT RISK SERVICES

Risk Services : 541-5700

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,222,734	\$1,222,347	\$1,193,150	\$-29,197	-2%
Other Services	\$3,886,407	\$3,665,443	\$3,679,177	\$13,734	0%
Materials and Supplies	\$20,670	\$24,300	\$25,935	\$1,635	7%
Other Expenses	\$5,837	\$13,749	\$11,855	\$-1,894	-14%
TOTAL BUDGET	\$5,135,648	\$4,925,839	\$4,910,117	\$-15,722	0%

POSITION ALLOCATION	2	3	3
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Mission Statement

Protect the City's resources and limit its liability exposures by providing stable, cost effective risk management services through quality customer service to our employees and citizens.

Major Budget Changes 541-5700

There were no major budget changes.

Purpose

Enhance the functionality of the City by administering a citywide risk services program that would centralize the risk services functions to ensure compliance with all City policies and procedures.

Recent Accomplishments

- Hired a full-time Risk Manager.
- Conducted a citywide contract management risk transfer training program.
- Worked with other agencies to increase revenue by 15% on monies owed to the City from third parties.
- Offering Special Event insurance policies for promoters and vendors.

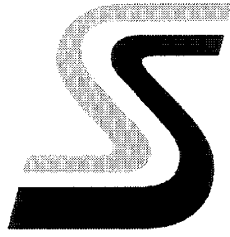
Goals

1. Emphasize safety and loss prevention through education and training.
2. Increase department understanding of risk management programs and services.
3. Implement a computerized insurance certificate process that incorporates scanning and web-based capabilities.
4. Complete a comprehensive appraisal and evaluation of all City owned properties for proper insurance coverage.



Fire Fighters at work

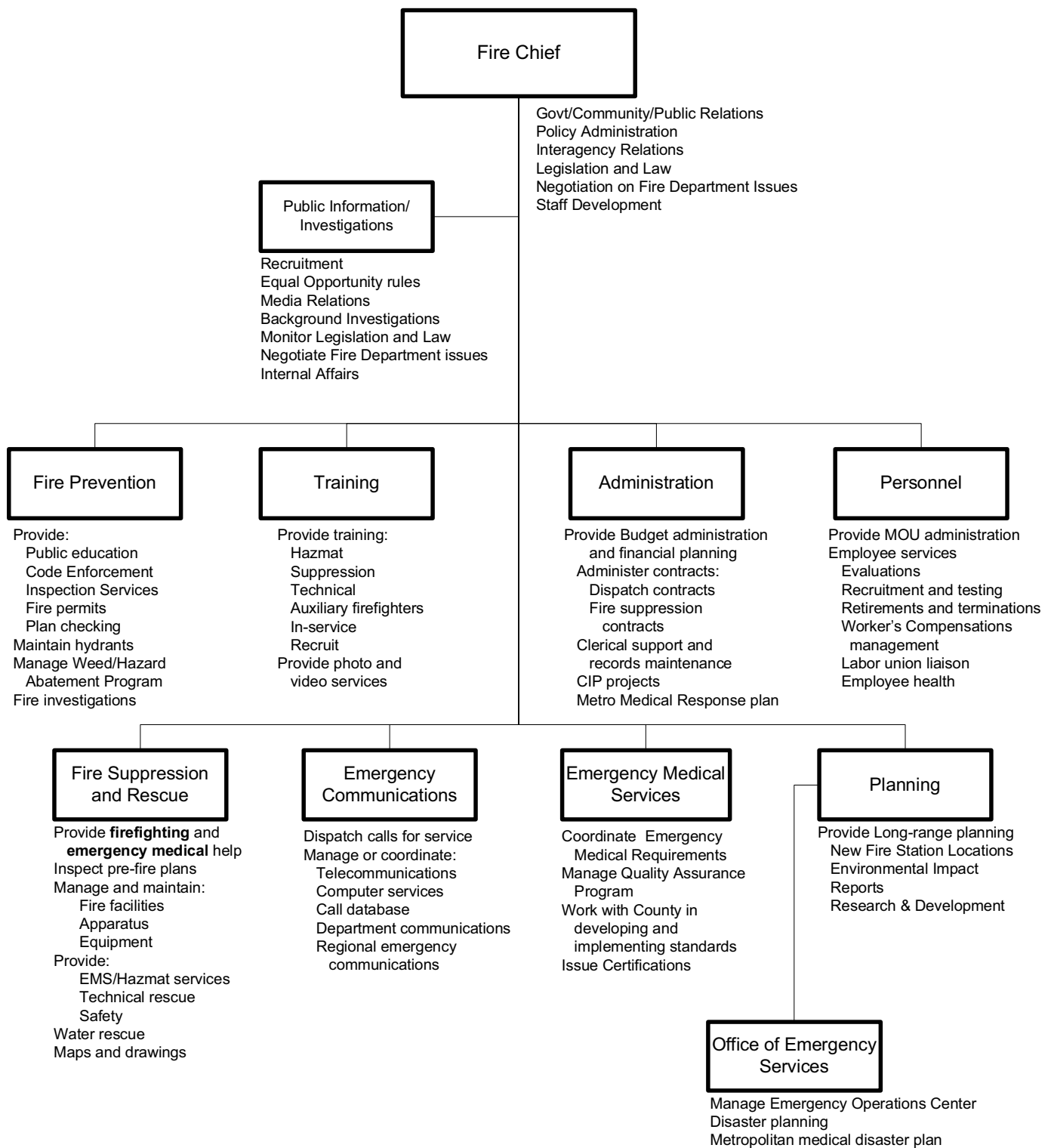
The first official Fire department was created in 1888. Before that a number of volunteer fire companies services the City. Fires have played a significant role in the history of Stockton and caused loss of many lives and properties



CITY OF STOCKTON



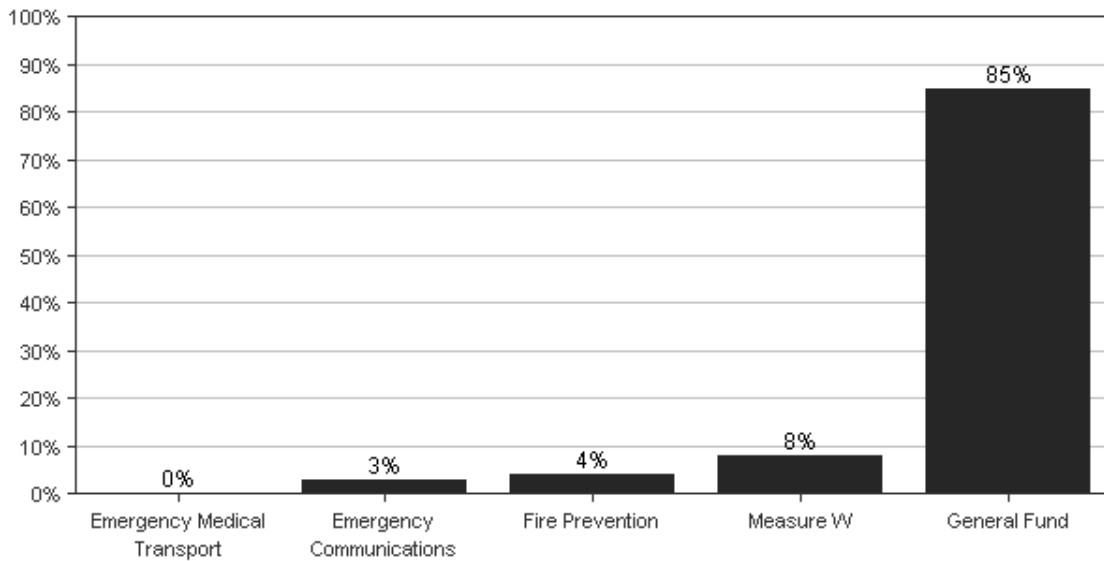
FIRE



FIRE DEPARTMENT ORGANIZATION CHART

FIRE

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
General Fund	\$47,136,525	\$50,320,327	\$50,011,009	\$-309,318	-1%
Fire Prevention	\$2,167,920	\$2,442,275	\$2,406,249	\$-36,026	-1%
Measure W	\$4,574,191	\$4,823,382	\$4,813,846	\$-9,536	0%
Emergency Communications	\$2,915,503	\$1,952,848	\$1,950,613	\$-2,235	0%
Emergency Medical Transport	\$2,018,027	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$58,812,166	\$59,538,832	\$59,181,717	\$-357,115	-1%
POSITION ALLOCATION	307	310	310		



Mission Statement

Provide a high level of life and property safety through fire control, fire prevention services, emergency medical services and the mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of the community. It is our objective to provide these services in a way that the community will know that "we care."

Units Managed by Department

Fire General Fund	Emergency Communications
• Administration	EMT
• Fire Suppression/Rescue	Fire Prevention
• Hydrant Division	Measure W
• Training	
• Telecommunications	

FIRE

GENERAL FUND SUMMARY: 010-2600

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$43,345,615	\$45,525,679	\$45,151,210	\$-374,469	-1%
Other Services	\$3,180,741	\$4,171,668	\$4,083,850	\$-87,818	-2%
Materials and Supplies	\$630,664	\$556,027	\$734,564	\$178,537	32%
Other Expenses	\$-20,495	\$66,953	\$41,385	\$-25,568	-38%
TOTAL BUDGET	\$47,136,525	\$50,320,327	\$50,011,009	\$-309,318	-1%
POSITION ALLOCATION	248	252	255		

Major Budget Changes 010-2600

- (\$115,000): Decrease due to reduction in overtime costs.
- (\$23,000): Decrease due to reduction in travel and training expenses.
- (\$79,000): Decrease due to reduction in materials and supplies purchased.
- \$96,000: Increase due to Medical Director and Quality Assurance Nurse contracts for Emergency Medical Services.

FIRE ADMINISTRATION

Administration : 010-2610

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$2,265,379	\$2,923,701	\$3,018,612	\$94,911	3%
Other Services	\$491,550	\$469,822	\$522,950	\$53,128	11%
Materials and Supplies	\$1,736	\$17,160	\$17,581	\$421	2%
Other Expenses	\$17,794	\$20,910	\$12,560	\$-8,350	-40%
TOTAL BUDGET	\$2,776,459	\$3,431,593	\$3,571,703	\$140,110	4%
POSITION ALLOCATION	13	16	16		

Purpose

Provides executive supervision, planning, organization, staffing coordination, and budgeting for the department. The Administration units also establishes policies and procedures.

Recent Accomplishments

- Plans completed for the construction of Company 6 (Picardy Lane) and permanent Company 13. Old Company 6 will be rebuilding in the same location at Victory Park, and permanent Company 13 is in the construction process.
- Strong Neighborhoods Initiative funding was used to close off Madison Street with fencing and rebuild two portables at Company 2 (Sonora Street) for training purposes. The finished portables allow for a greater capacity of training for the Stockton Fire Department and outside agencies.
- Construction began at Company 7 (Hammer Lane) to expand the living quarters for 5 more personnel needed for the addition of Truck 7. The expansion includes gender-neutral bathroom facilities and a physical fitness room.
- A Standard of Cover report was completed with the help of a consultant. The report detailed the need for seven new fire stations due to upcoming developments and assisted the Fire Department in updating the new General Plan in a manner that preserves the current level of fire and emergency service for all new developments.
- Firehouse maintenance included new concrete at Companies 4, 10 (March Lane), 11 (Swain Road) and 14 (McNabb Place); carpet at Companies 2, 4, 9, 10, 11 and 12 (Main Street); and remodeling of Company 11's office.

Goals

1. Remodel Company 9 (East Harding Way) to reflect the architecture of the new development at University Park.
2. Replace windows and heating and air conditioning system at Company 2 (Sonora Street) for greater energy efficiency.
3. Replace the Self Contained Breathing Apparatus air bottle filling station at Company 4 (Pacific Avenue).
4. Complete plans for the move of Company 3 (First Street) to a new location by December 2008.

FIRE FIRE SUPPRESSION/RESCUE

Fire Suppression/Rescue : 010-2620

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$40,387,629	\$41,432,370	\$40,975,119	\$-457,251	-1%
Other Services	\$2,511,443	\$2,712,158	\$2,803,234	\$91,076	3%
Materials and Supplies	\$544,343	\$473,767	\$656,481	\$182,714	39%
Other Expenses	\$-1,184	\$1,633	\$-1,200	\$-2,833	-173%
TOTAL BUDGET	\$43,442,231	\$44,619,928	\$44,433,634	\$-186,294	0%
POSITION ALLOCATION	231	231	234		

Purpose

Combating hostile fires, conserving property through overhaul and salvage operations, providing urban search and rescue, providing water rescue, delivering advanced and basic life support medical services, as well as providing mitigation resources for hazardous materials incidents.

Recent Accomplishments

- Expanded the role of the Stockton Fire Department Tactical Team and responded with the Stockton Police Department Special Weapons and Tactics Team on over 100 incidents and training sessions.
- Signed a Memorandum of Understanding with State Office of Emergency Services for provision as a Type 1 Boat Team, one of only 13 in the state of California.
- Delivered Advanced Cardiac Life Support training to all Fire Department members in July 2007 and Pediatric Advanced Life Support training to all Fire Department paramedics in November 2007.
- Continue to serve on State of California committees developing curriculum for Rescue Systems 1 and 2 and Confined Space Rescue.
- Training Division and the Urban Search & Rescue Team conducted a pilot Rescue System 2 class for Stockton Fire Department and outside agencies.

Goals

1. Expand Advanced Cardiac Life Support, Pediatric Advanced Life Supports and PreHospital Trauma Life Support training for the public and allied health agencies.
2. Provide additional grant-funded training through San Joaquin County Office of Emergency Services for County personnel in Confined Space and Trench Rescue.
3. Provide and host hazardous materials training courses through the California Fire Service Training Institute.

FIRE HYDRANT DIVISION

Hydrant Division : 010-2632

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$60,958	\$40,166	\$27,540	\$-12,626	-31%
Other Services	\$94,327	\$117,472	\$78,930	\$-38,542	-33%
Materials and Supplies	\$55,622	\$39,500	\$39,789	\$289	1%
Other Expenses	\$-52,883	\$-23,900	\$-23,900	\$0	0%
TOTAL BUDGET	\$158,024	\$173,238	\$122,359	\$-50,879	-29%

POSITION ALLOCATION	1	2	2
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Purpose

Inspect underground water systems, place hydrants in newly developed areas, and to maintain the current hydrant systems. The City's hydrant system is maintained at the highest level for firefighting readiness.

Recent Accomplishments

- Repaired over 400 recalled fire hydrant stems.
- Conducted underground plan checks on all new hydrant and sprinkler systems.
- Assisted with company level annual hydrant inspections.

Goals

1. Conduct plan checks utilizing the newly adopted 2007 California Fire Code.
2. Replace nineteen hydrants that are over 80 years old.

FIRE TRAINING

Training : 010-2650

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$631,649	\$626,487	\$634,257	\$7,770	1%
Other Services	\$83,421	\$158,934	\$109,167	\$-49,767	-31%
Materials and Supplies	\$28,963	\$25,600	\$20,713	\$-4,887	-19%
Other Expenses	\$15,778	\$68,310	\$53,925	\$-14,385	-21%
TOTAL BUDGET	\$759,811	\$879,331	\$818,062	\$-61,269	-7%
POSITION ALLOCATION	3	3	3		

Purpose

Responsible for developing and coordinating all training activities for the Department. These include in-service, recruit academy, special operations, and State mandates. The Division also purchases and distributes all safety and firefighting equipment.

Recent Accomplishments

- Completed training in Large Area Search techniques for firefighters.
- Company 2 (Sonora Street) certified by California State Fire Marshal as a Rescue Systems 2 training site.
- Coordinated grant-funded training program in rescue courses for 120 San Joaquin County personnel.

Goals

1. Expand and update Division of Training hose-line and live fire props.
2. Develop a training campus with the completion of the Madison Street classrooms.
3. Develop course curriculum for an Engineers' Academy.

FIRE TELECOMMUNICATIONS

Telecommunications : 010-2660

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$0	\$502,955	\$495,682	\$-7,273	-1%
Other Services	\$0	\$713,282	\$569,569	\$-143,713	-20%
TOTAL BUDGET	\$0	\$1,216,237	\$1,065,251	\$-150,986	-12%
POSITION ALLOCATION	0	0	0		

Purpose

Receive and dispatch calls for service from citizens, businesses and government agencies. Requests are of an emergency nature for fire and medical responses, or non-emergency nature relating to public utility service. This budget uses General Fund monies to pay for dispatch costs not afforded from the 9-1-1 fee and contract payments.

Recent Accomplishments

- Trained staff on the new nationally recognized Medical Priority Dispatch System – Emergency Medical Dispatch protocols.
- Implemented Medical Priority Dispatch System.
- Implemented a Continuous Quality Improvement program to review dispatched calls and provide feedback and training.
- Recruited and hired a Medical Director and a Quality Assurance Nurse for the implementation of Medical Priority Dispatch System.
- Established an Emergency Medical Dispatch Steering Committee to review Emergency Communications Division dispatch policies and procedures.

Goals

1. Full implementation of Automatic Vehicle Location technology.
2. Purchase and implement a new telephone and radio recording system by.
3. Upgrade Computer-Aided Dispatch Geographic Information display technology.

FIRE EMERGENCY COMMUNICATIONS

Emergency Communications : 042-2660

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$2,277,218	\$1,740,215	\$1,719,820	\$-20,395	-1%
Other Services	\$566,710	\$183,588	\$182,753	\$-835	0%
Materials and Supplies	\$69,340	\$20,825	\$41,795	\$20,970	101%
Other Expenses	\$2,235	\$8,220	\$6,245	\$-1,975	-24%
TOTAL BUDGET	\$2,915,503	\$1,952,848	\$1,950,613	\$-2,235	0%
POSITION ALLOCATION	22	20	17		

Mission Statement

The Emergency Communications Division's purpose is to receive and appropriately dispatch calls for service from citizens, businesses, and government agencies. The division maintains 24-hour emergency communications. Funding for this budget comes from the 9-1-1 fees and payments for contracted services.

Major Budget Changes 042-2660

There were no major budget changes.

Purpose

The Emergency Communication Fund was established to financially consolidate the dispatching services of the City's Police and Fire Departments. The fund finances the 24-hour a day receipt of 9-1-1 calls and other emergency services calls; the dispatch of police and firefighting services; and the equipping of emergency vehicles with radio systems.

Recent Accomplishments

- Completed Phase I testing of Automatic Vehicle Location equipment installed in fire apparatus.
- Completed initial testing of radio equipment using digital technology.

Goals

1. Create implementation plan for conversion to digital radio technology.
2. Initial phase of conversion of Fire Department radio system to digital.

**FIRE
EMERGENCY MEDICAL TRANSPORT**

Emergency Medical Transport : 043-2670

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$6,007	\$0	\$0	\$0	-100%
Other Services	\$1,713,085	\$0	\$0	\$0	-100%
Materials and Supplies	\$298,935	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$2,018,027	\$0	\$0	\$0	-100%

POSITION ALLOCATION	0	0	0		
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Major Budget Changes 043-2670

There were no major budget changes.

Purpose

The City is no longer providing emergency medical transport (ambulance) services. The division and associated positions were discontinued at the end of April 2006. Revenue and expenses continued to be posted to the fund until it was closed at the end of Fiscal Year 2006-07.

Recent Accomplishments

No Recent Accomplishments to Report.

Goals

There are no goals stated.

FIRE FIRE PREVENTION

Fire Prevention : 048-2631

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,764,089	\$2,029,481	\$1,972,750	\$-56,731	-3%
Other Services	\$311,384	\$296,764	\$306,072	\$9,308	3%
Materials and Supplies	\$29,719	\$35,826	\$36,135	\$309	1%
Other Expenses	\$62,728	\$80,204	\$91,292	\$11,088	14%
TOTAL BUDGET	\$2,167,920	\$2,442,275	\$2,406,249	\$-36,026	-1%
POSITION ALLOCATION	10	10	10		

Mission Statement

Prevent fires and fire related injuries through enforcement and education.

Major Budget Changes 048-2631

There were no major budget changes.

Purpose

Fire Prevention inspects various operations and buildings for California Fire Code compliance and life safety, performs public fire safety education, investigates arson, manages a weed abatement program, and approves construction plans for all fire alarm and fire extinguishing systems built in the City.

Recent Accomplishments

- Initiated a new public information campaign relating to forthcoming mandatory requirements for hood and duct fire protection systems.
- Started performing basic building and fire sprinkler plan checks in-house to reduce outside plan check fees.
- Established continual tracking of 14 Day Fire Permit Requirement Notices issued by inspectors to assure that all violators comply as required.
- Purchased equipment to assist in fire investigations from Assistance to Firefighter Grant funds.

Goals

1. Complete State Fire Marshal Prevention Officer certification of all fire prevention inspectors.
2. Establish an audit program of the Fire Permit renewal accounts in the Business License database to ensure compliance and improve revenue collection.
3. Enhance and increase current Smoke Detector Program through follow-up inspections and increased public awareness of current program.

FIRE MEASURE W

Measure W : 081-2636

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$4,257,134	\$4,502,061	\$4,579,619	\$77,558	2%
Other Services	\$317,057	\$321,321	\$229,393	\$-91,928	-29%
Materials and Supplies	\$0	\$0	\$4,834	\$4,834	-100%
TOTAL BUDGET	\$4,574,191	\$4,823,382	\$4,813,846	\$-9,536	0%
POSITION ALLOCATION	27	28	28		

Mission Statement

Provide increased Fire protection services emergency medical services within the City of Stockton using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

Major Budget Changes 081-2636

- (\$210,000): Decrease in estimated revenue due to declining sales tax receipts.

Purpose

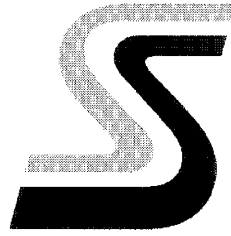
Use Measure W funds to continue to provide staffing for Station 13 (Northeast Stockton), to continue to provide partial funding for Truck Company 7 (Hammer Lane), and to continue to provide enhanced training capacity.

Recent Accomplishments

- A firefighter position was filled in the Division of Training to assist with fire academies and an assortment of fire department training needs. The addition raised the number of firefighters paid for by Measure W to 28.

Goals

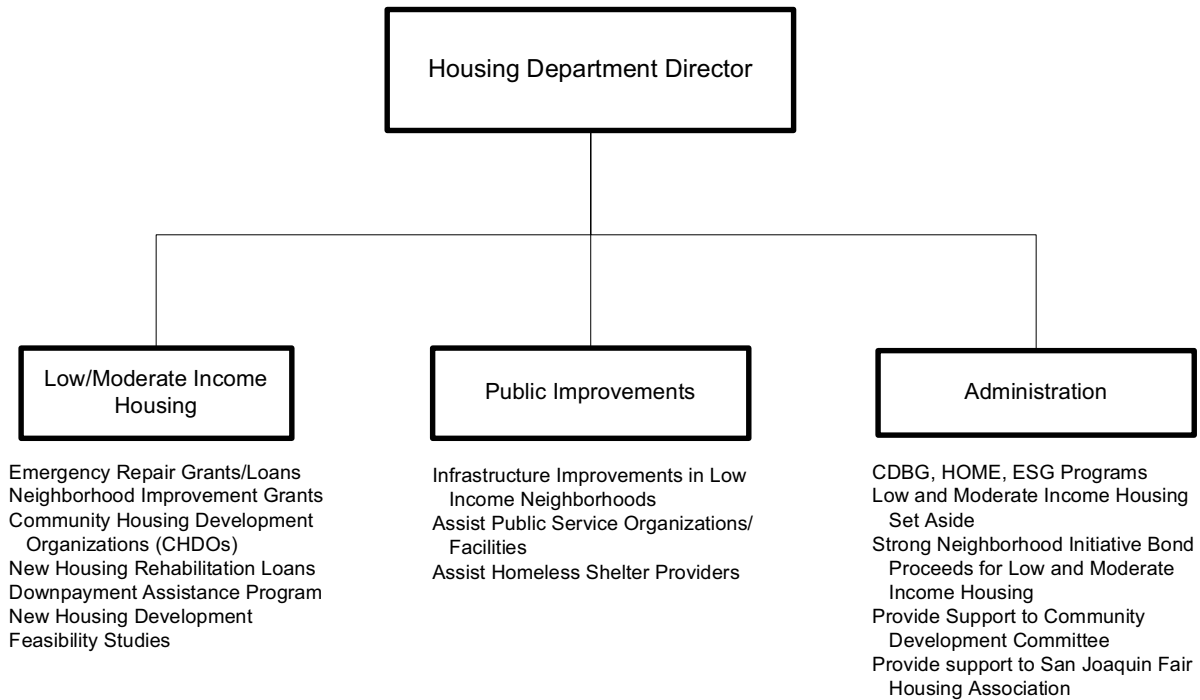
1. Continue to provide efficient fire protect and emergency medical services with funding.



CITY OF STOCKTON



HOUSING



**HOUSING DEPARTMENT
ORGANIZATION CHART**

HOUSING

Housing : 052-8100

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,967,196	\$2,068,585	\$2,042,313	\$-26,272	-1%
Other Services	\$6,872,955	\$4,927,541	\$4,504,002	\$-423,539	-9%
Materials and Supplies	\$18,990	\$69,920	\$98,021	\$28,101	40%
Other Expenses	\$1,612,267	\$3,265,408	\$2,766,795	\$-498,613	-15%
Capital Outlay	\$385,017	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$10,856,425	\$10,331,454	\$9,411,131	\$-920,323	-9%
POSITION ALLOCATION	14	14	13		

Mission Statement

Facilitate the production and preservation of affordable and workforce housing, assist in the development of a suitable living environment, and to expand economic opportunities for low and moderate income persons.

Major Budget Changes 052-8100

- (\$233,000): Decrease in federal funding for the Community Development Block Grant, HOME Investment Partnership, and Emergency Shelter Grant programs.
- (\$282,145): Decrease in Low and Moderate Income Housing Set-Aside funds due to reduction Redevelopment tax increment based on property values.
- To complete the separation of the Housing and Redevelopment Departments, one clerical staff position was moved from Housing to Redevelopment.
- (\$1,072,000): Decrease in funding from loan pay offs due to housing market downturn reducing the number of home sales and refinancing.

Purpose

The Housing Department functions as a program and service delivery unit in an effort to address the Department's mission. Housing Department goals are accomplished through the planning and implementation of several State and Federal grant and bond funded housing programs and through the Redevelopment Agency Low and Moderate Income Housing funds.

Recent Accomplishments

- Completed 17 Housing Rehabilitation projects and have 5 underway.
- Completed 12 Down Payment Assistance Loans.
- In August 2007 the construction of the 70-unit Villa Montecito apartment project (Shimizu Drive) was completed. The units are fully occupied with low and very low-income families.
- Constructions of the Church Street Triplex was completed and was fully occupied in September 2007.
- Construction began on the 65-unit Wysteria Apartments (Pock Lane) and will continue through Spring 2009.
- Acquisition of the Community of All Nations property (Dockery Court) is complete and the development planning process is underway. Applications for tax credit funding will occur in late 2008 or early 2009.
- Construction of homes in the Vintage Plaza (Gleason Park neighborhood) began.

HOUSING

Goals

1. Complete Vintage Plaza and begin construction of the Mercy Housing Project (Gleason Park neighborhood).
2. Complete the 21-unit Marquis Place (Carrington Circle) and begin occupancy late Summer 2008.
3. Complete 12 affordable Housing Assistance and Down Payment Assistance projects and 26 Emergency Repair, Neighborhood Improvement, and Senior Grant projects by June 2009.
4. Complete the environmental, planning, and entitlement phases and have financing in place for the Community of All Nations project (will be 141 low-income units).



Villa Montecito, Stockton CA

**HOUSING
COMMUNITY DEVELOPMENT BLOCK GRANT**

TOTAL GRANT BUDGET ⁽¹⁾ - FUNDS 052, 054, 062

\$6,676,456

COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS

The City of Stockton receives an annual allocation of Community Development Block Grant (CDBG) Funds from the U.S. Department of Housing and Urban Development (HUD). HUD requires that CDBG funds be used in pursuing the following national objectives: (1) Provide benefits to low and moderate income persons; (2) Eliminate slums and blight, or; (3) Meet an urgent community need.

Within the framework of the national objectives, the City of Stockton has also established broad local community development objectives, which are intended to benefit low and moderate income households. These local objectives are: (1) Housing and neighborhood preservation including new housing opportunities; (2) Economic development through job retention and job creation activities; (3) Public facilities and improvements; (4) Elimination of blight and blighting elements; and (5) Special programs offering significant community benefit.

BUDGET HIGHLIGHTS

For the Fiscal Year 2008-09 program year, Stockton will receive an entitlement grant of \$4,154,847 and estimates program income of \$650,534 and Revolving Loan income of \$350,000. The City projects that \$1,521,075 will carryover from Fiscal Year 2007-08, all of which will be reallocated to new projects. Total available funds for Fiscal Year 2008-09 are estimated at \$6,676,456.

1. Housing and Neighborhood Revitalization **\$2,711,809**

Provides funding for zero or low-interest loans and grants to eligible low-income families for rehabilitation of substandard single family homes. The Neighborhood Improvement and Emergency Repair programs encourage citizens to improve their houses and the appearance of their neighborhoods. It also provides for the acquisition, construction, and/or rehabilitation of low-income multi-family housing projects. Other activities related to housing and neighborhood preservation will also be undertaken with these funds including planning activities and loan foreclosure activities.

Housing & Economic Development Program Operation	\$794,400
Emergency Repair Fund	125,000
Neighborhood Improvement Funds	125,000
Housing Loan Pool	<u>1,667,409</u>
Total Housing and Neighborhood Revitalization	\$2,711,809

2. Economic Development Program **\$100,000**

Provides assistance to property owners in making exterior, cosmetic improvements (e.g. painting, awnings, new doors and windows) to commercial property located in Downtown Stockton.

Facade Loan/Emergency Grant/Rehabilitation Loan Pool	\$100,000
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3. Code Enforcement/Environmental Assistance **\$799,015**

Proactive Code Enforcement Program focused on designated revitalization efforts in target CDBG and Safe Neighborhood Project areas.

⁽¹⁾ For budgeting purposes, the 052, 054, and 062 funds are all part of the Community Development Block Program and are considered one budgeting unit.

**HOUSING
COMMUNITY DEVELOPMENT BLOCK GRANT**

- | | |
|---|-------------|
| 4. Administration
General Administration costs associated with the overall CDBG program. | \$806,875 |
| 5. Special Activities by Sub-Recipients
Agencies provide emergency food and shelter, special services, and job creation. | \$632,543 |
| 7. Cold Weather Shelter
Additional emergency shelter is provided during the winter months. | \$20,000 |
| 8. Section 108 Loans
Repay Section 108 HUD Loans for various Downtown redevelopment projects. | \$1,606,214 |

TOTAL ALLOCATIONS FOR FY 2008-09	FY 2007-08 Total Allocation	FY 2008-09 Total Allocation	Difference
SOURCES OF FUNDS			
Beginning Balance*	\$1,374,706	\$1,521,075	\$146,369
New Entitlement	\$4,305,270	\$4,154,847	(\$150,423)
Program Income	\$650,534	\$650,534	\$0
Revolving Loan	\$550,000	\$350,000	(\$200,000)
Total Sources	\$6,880,510	\$6,676,456	(204,054)
USES OF FUNDS			
Administrative Support			
General Administration/Oversight (8120)	\$880,237	\$806,875	(\$73,362)
Program Delivery Costs			
Code Enforcement/Environmental Assistance (8121)	\$881,633	\$799,015	(\$82,618)
Housing & Econ Dev Program Operation (8124)	\$608,028	\$794,400	\$186,372
Housing and Neighborhood Revitalization			
Emergency Repair Fund	\$125,000	\$125,000	\$0
Neighborhood Improvement Funds (e.g. ACT Area)	\$125,000	\$125,000	\$0
Housing Loan Pool			
	\$1,005,368	\$1,667,409	\$662,041
Sub-Recipient Assistance			
	\$320,000	\$632,543	\$312,543
Cold Weather Shelter			
	\$20,000	\$20,000	\$0
Economic Development Program			
Facade/Emergency Grant/Rehab Loan & Incentive Programs	\$391,451	\$100,000	(\$291,451)
Debt Service Section 108 Loan Repayment			
	\$2,523,793	\$1,606,214	(\$917,579)
Total Uses	\$6,880,510	\$6,676,456	(\$204,054)

* Beginning Balance is an estimate. Actual beginning balance will be determined as of June 30, 2008

**HOUSING
EMERGENCY SHELTER GRANT PROGRAM**

TOTAL GRANT BUDGET - FUND 057

\$185,499

EMERGENCY SHELTER GRANT FUNDS

In 1987, the Stewart B. McKinney Homeless Assistance Act was enacted providing federal assistance for the homeless through several programs. The Emergency Shelter Grants (ESG) Program was the first of the programs funded; and as a designated CDBG entitlement city, Stockton receives a formula allocation of Emergency Shelter Grant funds each year.

BUDGET HIGHLIGHTS

The Emergency Shelter Grant funds may be used for the rehabilitation or conversion of buildings for use as emergency shelter for the homeless, for the payment of certain operating and social service expenses in connection with emergency shelter for the homeless, as well as for homeless prevention activities.

For Fiscal Year 2008-09, Stockton will receive an allocation of \$185,499 for this program from the Department of Housing and Urban Development. Any prior year funds remaining at the beginning of Fiscal Year 2008-09 will continue to be spent by the organization awarded the funds. The new ESG allocation has been distributed by the City Council as follows:

Center for Positive Prevention Alternatives	\$14,386
Gospel Center Rescue Mission.....	22,003
Haven of Peace.....	19,972
St. Mary's Interfaith Community Services.....	46,731
Stockton Shelter for the Homeless	57,358
Women's Center	25,049
Total ESG Awards.....	\$185,499

**HOUSING
HOME INVESTMENT PARTNERSHIPS GRANT**

TOTAL GRANT BUDGET ⁽¹⁾ - FUNDS 058, 059

\$2,549,176

HOME INVESTMENT PARTNERSHIPS GRANT FUNDS

The HOME Program Grant is funded from the National Affordable Housing Act of 1990 and its provision for the HOME Investment Partnerships. This act provides for participating jurisdictions to tailor housing strategies to meet local needs. Stockton's Consolidated Planning Document including its five-year strategy and the Fiscal Year 2008-09 One-Year Action Plan illustrate Stockton's plan for this grant.

BUDGET HIGHLIGHTS

Using HOME funds, the City can achieve its housing goals by targeting funds to specific areas or housing types (i.e., large or small family, elderly or special needs). Prioritizing the use of these funds based on the community's needs will produce the greatest impact to the housing stock. The funds will be used to leverage state and private funding to acquire and rehabilitate and/or construct the housing units. Depending on the particular project, funding and long-term affordability goals, these activities will be carried out by private for-profit developers and non-profit Community Housing Development Organizations (CHDO's).

For the Fiscal Year 2008-09 program year, Stockton will receive an entitlement grant of \$2,032,907, Fiscal Year 2008-09 American Dream Downpayment Initiative (ADDI) allocations totaling \$12,003, approximately \$264,460 in Program Income, and \$239,806 of prior year funds is projected to carry forward for a total HOME budget of \$2,549,176. In Fiscal Year 2007-08 there was such a high demand for all of the City's housing programs, that all but \$239,806 of prior year funds were committed to various rehabilitation and downpayment assistance activities as well as housing development projects.

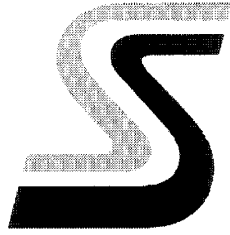
The Fiscal Year 2008-09 allocation of \$2,549,176 is distributed as follows:

General Administration/Oversight	\$225,579
Program Delivery Costs	564,683
CHDO Set-Aside Loan Pool (includes 15% set-aside)	304,921
American Dream Downpayment Program	12,003
Housing Rehab/Construction Programs	<u>1,441,990</u>
Total HOME	\$2,549,176

⁽¹⁾ For budgeting purposes, the 058 and 059 funds are all part of the HOME Program Grant and are considered one budgeting unit.



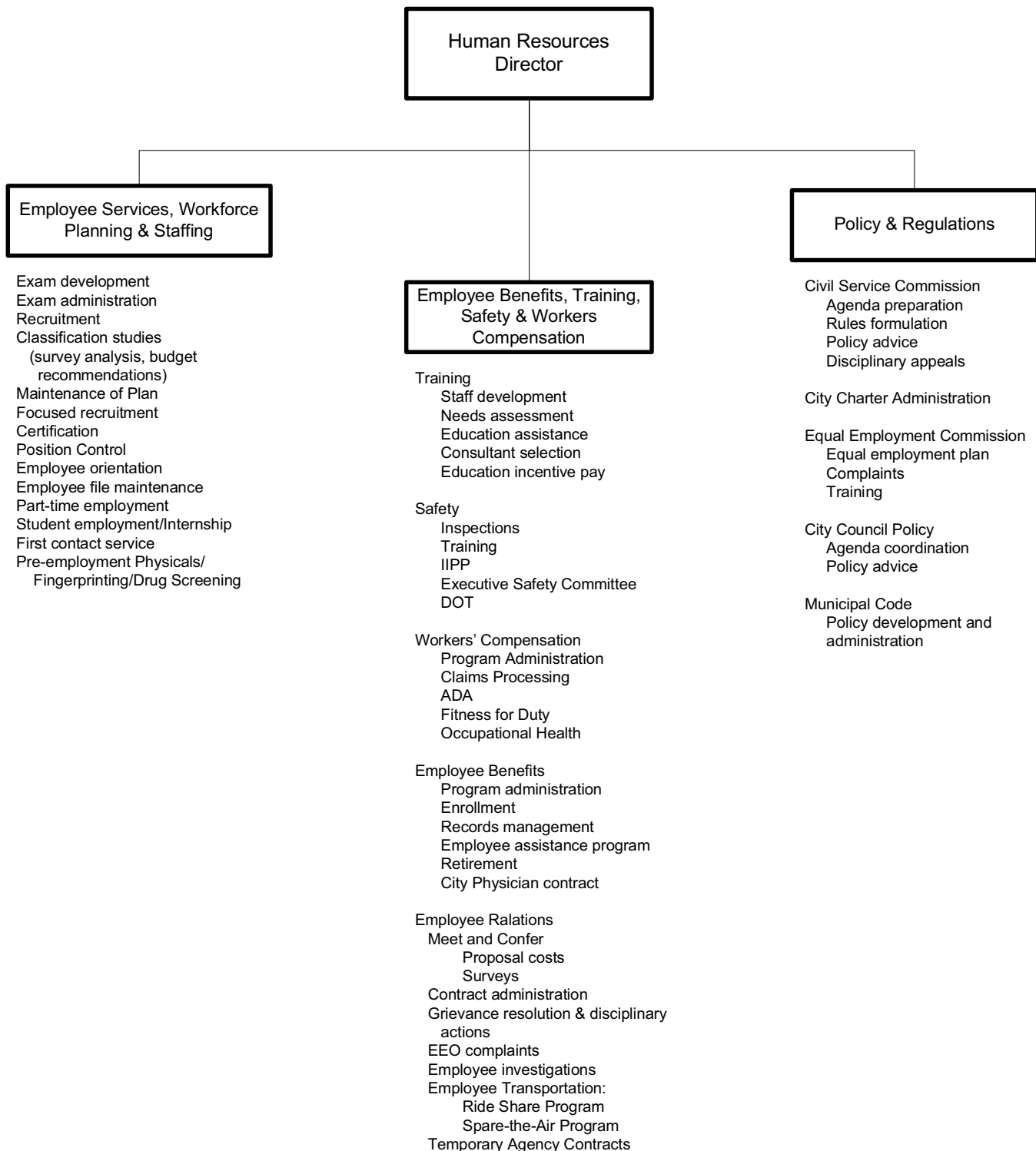
Human Resource Department conducts tests for employment
with the City



CITY OF STOCKTON



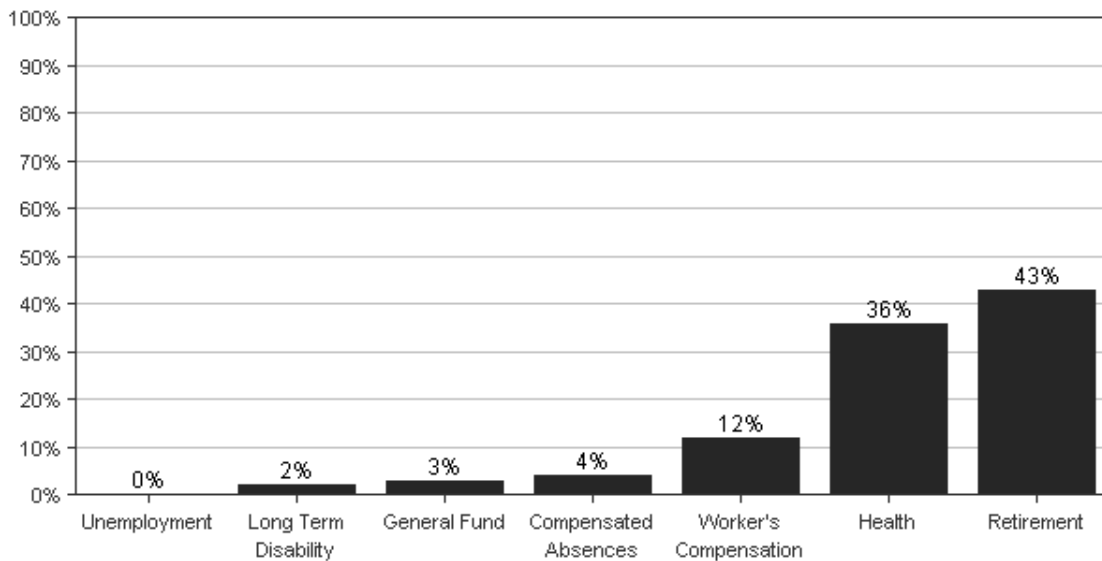
HUMAN RESOURCES



HUMAN RESOURCES DEPARTMENT ORGANIZATION CHART

HUMAN RESOURCES

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
General Fund	\$1,867,899	\$2,488,858	\$2,336,867	\$-151,991	-6%
Long Term Disability	\$1,166,711	\$1,230,000	\$1,354,285	\$124,285	10%
Retirement	\$35,868,467	\$38,000,000	\$38,558,143	\$558,143	1%
Compensated Absences	\$2,437,648	\$3,500,000	\$3,420,000	\$-80,000	-2%
Health	\$25,261,762	\$27,357,889	\$32,491,901	\$5,134,012	19%
Unemployment	\$267,178	\$316,000	\$236,000	\$-80,000	-25%
Worker's Compensation	\$9,010,500	\$10,636,562	\$10,740,831	\$104,269	1%
TOTAL BUDGET	\$75,880,165	\$83,529,309	\$89,138,027	\$5,608,718	7%
POSITION ALLOCATION	23	27	27		



Mission Statement

Human Resources is a cohesive, collaborative team of professionals dedicated to creating partnerships by supporting all City programs and departments. It utilizes a stewardship philosophy, strategic vision, and leadership in providing quality and innovative customer-driven services and programs to support organization goals, and to create a healthy and positive work environment for City employees to deliver high quality service to the citizens of Stockton.

Units Managed by Department

Human Resources General Fund	Work Comp
• Workforce Planning	Health
• Employee Relations	Unemployment
	Long Term Disability
	Retirement
	Compensated Absences

HUMAN RESOURCES

GENERAL FUND SUMMARY: 010-1600

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,169,926	\$1,609,597	\$1,511,056	\$-98,541	-6%
Other Services	\$477,976	\$634,609	\$635,865	\$1,256	0%
Materials and Supplies	\$81,064	\$74,746	\$72,346	\$-2,400	-3%
Other Expenses	\$138,933	\$169,906	\$117,600	\$-52,306	-31%
TOTAL BUDGET	\$1,867,899	\$2,488,858	\$2,336,867	\$-151,991	-6%
POSITION ALLOCATION	16	20	20		

Major Budget Changes 010-1600

- (\$98,541): Decrease in salaries due to reallocation of labor charges, vacancy savings and other employee services expenses.
- (\$54,706): Decrease in allocated legal services and other expenses.

HUMAN RESOURCES WORKFORCE PLANNING

Workforce Planning : 010-1610

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$781,110	\$1,165,626	\$784,243	\$-381,383	-33%
Other Services	\$405,212	\$484,655	\$527,374	\$42,719	9%
Materials and Supplies	\$28,688	\$24,246	\$22,346	\$-1,900	-8%
Other Expenses	\$12,376	\$17,700	\$12,900	\$-4,800	-27%
TOTAL BUDGET	\$1,227,386	\$1,692,227	\$1,346,863	\$-345,364	-20%

POSITION ALLOCATION	9	12	12
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Purpose

Attract, employ, and retain a skilled and diverse workforce for the City of Stockton. Works with City Departments to provide equal opportunity employment.

Recent Accomplishments

- Police Department recruitment and testing processes were further refined to include the addition of physical ability testing, a recruiting incentive program, and a dedicated Human Resources Analyst.
- Implemented application and testing process improvements to include an application kiosk and video conferencing.
- Conducted total classification and compensation study to update the classification system and maintain equitable and competitive salaries.
- Gathered, analyzed and provided Department Heads with State of the Workforce data to assist in their workforce planning needs.
- Developed and proposed the City of Stockton Internship Program (COSIP) to be offered to college students.
- Successfully developed and executed the transition of OMI/Thames employees to City staff positions.

Goals

1. Knowledge Management In an effort to capture and maintain institutional knowledge, continue to identify training needs and develop a City-wide approach for developing current employees and identifying new talent or leadership.
2. Internship/Partnership Programs Using market trends, pilot the City of Stockton Internship Program. Continue partnerships with schools, residents, and community groups to provide education about potential careers and the benefits of working in City government.
3. Green Use Identify opportunities to reduce waste by limiting paper usage and amending our Human Resource practices through utilization of green technology wherever possible.
4. Performance Measurements Establish performance measures to assess past and future performance in Human Resources to strengthen public accountability, improve efficiency and effectiveness in providing vital Human Resource services.

HUMAN RESOURCES EMPLOYEE RELATIONS

Employee Relations : 010-1620

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$388,816	\$443,971	\$726,813	\$282,842	64%
Other Services	\$72,764	\$149,954	\$108,491	\$-41,463	-28%
Materials and Supplies	\$52,376	\$50,500	\$50,000	\$-500	-1%
Other Expenses	\$126,557	\$152,206	\$104,700	\$-47,506	-31%
TOTAL BUDGET	\$640,513	\$796,631	\$990,004	\$193,373	24%
POSITION ALLOCATION	7	8	8		

Purpose

Administer policies, procedures, and labor agreements that support and promote workplace diversity, fairness, and equality for City employees.

Recent Accomplishments

- Initiated the Request for Proposal (RFP), launched, and completed the city-wide Total Compensation and Classification Study.
- Completed negotiations with OMI-Thames and Operating Engineers Local 3 and implemented the final agreement between the City and Operating Engineers Local 3.
- Implemented the Stockton Regional Retiree Medical Trust.
- In cooperation with the City Manager's Budget Unit and the Financial Management Department, met several times with Miscellaneous units to educate all stakeholders on the city's finances and on the budget process to prepare for total compensation negotiations.
- Updated City's discipline policy.

Goals

1. Complete negotiations for successor collective bargaining agreements with Operating Engineers Local 3, Stockton City Employees Association, and Management B&C Association that are fiscally responsible and promotes the City Council's goals and visions.
2. Implement City's Disciplinary Policy and provide training on policy to supervisors and managers by December 2008.
3. Update compensation plan for unrepresented management to provide competitive and relevant compensation package that meets the City's staffing and financial plans.

HUMAN RESOURCES WORKER'S COMPENSATION

Worker's Compensation : 551-5600

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,675,383	\$1,736,991	\$1,882,960	\$145,969	8%
Other Services	\$1,260,296	\$1,762,630	\$1,743,530	\$-19,100	-1%
Materials and Supplies	\$9,197	\$20,836	\$16,836	\$-4,000	-19%
Other Expenses	\$6,065,624	\$7,116,105	\$7,097,505	\$-18,600	0%
TOTAL BUDGET	\$9,010,500	\$10,636,562	\$10,740,831	\$104,269	1%

POSITION ALLOCATION	4	4	4
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Mission Statement

Actively pursue accident prevention and reduction, facilitate care for injured employees, improve employee performance and morale through an interactive, involved, and positively focused program.

Major Budget Changes 551-5600

- Revenues are decreased 13.7% by reducing rates charged to City departments reflecting long-term downward trends in Worker's Compensation costs.

Purpose

Monitor the third-party administration for effective claims management. Monitor the Citywide Workers' Compensation Program: study injury trends, identify areas of risk, and develop ideas for reducing injuries to include training.

Recent Accomplishments

- The Workers' Compensation/Safety Initiative program was established. Preliminary reports show a downward trend in accidents.
- Developed partnership with Financial Management Department to provide necessary resources for new Risk Management classification.

Goals

1. Reinforce the initial goals of the Workers' Compensation/Safety Initiative and actively promote opportunities for improvement in each department.
2. Develop Request for Proposal for outside Third Party Administrator for Workers' Compensation program.
3. Transfer safety program to Risk Services Division in Financial Management Department

HUMAN RESOURCES HEALTH

Health : 552-5500

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$658,326	\$695,970	\$817,525	\$121,555	17%
Other Services	\$24,584,581	\$26,640,754	\$31,648,711	\$5,007,957	19%
Materials and Supplies	\$15,969	\$13,000	\$21,000	\$8,000	62%
Other Expenses	\$2,886	\$8,165	\$4,665	\$-3,500	-43%
TOTAL BUDGET	\$25,261,762	\$27,357,889	\$32,491,901	\$5,134,012	19%

POSITION ALLOCATION	3	3	3
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Mission Statement

Develop and maintain a comprehensive health benefits package that attracts and retains employees, as well as ensures delivery of quality health care services in a cost effective manner.

Major Budget Changes 552-5500

- Revenue and expense budgets have increased due to increased enrollment from transition of OMI employees back to City Municipal Utilities Department.
- Established separate account for payment of Medicare Part A premiums for eligible Fire and Police retirees that were previously included with claims.
- \$75,000 expense for Employee Assistance Program transferred from Workers Comp. Fund 551 to the Health Fund 552 for more accurate accounting of cost.

Purpose

Fund the comprehensive health benefits program for City of Stockton employees, retirees and their dependents; update benefit eligibility information.

Recent Accomplishments

- Contracted with a benefits consultant for online/web-based benefit administration software. This system will be available to Benefits staff and City employees during Fiscal Year 2008-09. The Contract provides that the vendor will maintain online system/web-site and provide on-site training to Benefits staff.
- In coordination with City Manager's office and Parks and Recreation Department, a Health and Wellness program was implemented. The Health & Wellness committee has held multiple events, promoting healthy eating and physical activity, in an effort to educate employees and improve their health and wellness. This program is expected to provide long-term savings for the City medical plan.
- Revised/updated Medical Plan Document, with approval from all employee bargaining units. Plan revisions reflect current health-care industry standards for cost-containment, updated laws & regulations governing health plans, and an emphasis on preventive care.
- Compiled extensive cost analysis for value of total compensation package for OMI employees, used in negotiations for transition of the Municipal Utilities operations back to the City.

Goals

1. Arrange periodic, city-wide training for employees with access to personal health information, to ensure

HUMAN RESOURCES HEALTH

compliance with the Health Insurance Portability and Accountability Act.

2. Prepare a Request for Proposal for a third-party administrator for the City's medical plans.
3. Audit the current City's medical Preferred Provider Organization and Utilization Review/Case Management Provider, to ensure the medical plans are using the health industry's best practices for achieving the highest savings possible.
4. Research feasibility of contracting with an independent consultant for Chronic Disease and Catastrophic Claims Management, in order to achieve medical plan savings, while still maintaining quality of health care for plan participants.



File Room

HUMAN RESOURCES UNEMPLOYMENT

Unemployment : 556-5820

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Other Services	\$267,178	\$316,000	\$236,000	\$-80,000	-25%
TOTAL BUDGET	\$267,178	\$316,000	\$236,000	\$-80,000	-25%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide unemployment benefits to former City of Stockton employees. Benefits are paid by the State of California who is reimbursed by the City.

Major Budget Changes 556-5820

- Budgeted expenditures are declining due to reduced unemployment claims experience that is expected to continue into Fiscal Year 2008-09.

Purpose

Provide resources and funding to pay and administer unemployment claims in compliance with State law.

Recent Accomplishments

- The Unemployment rate charged to departments was reduced from .28% in FY 2007-08, to .17% for FY 2008-09, reflecting reduced unemployment claims experience in FY 2007-08.

Goals

1. Continue to monitor unemployment claims and fund balances, and adjust rates charged to department to reflect most recent claims experience.

HUMAN RESOURCES LONG TERM DISABILITY

Long Term Disability : 557-5900

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Other Services	\$1,166,711	\$1,230,000	\$1,354,285	\$124,285	10%
TOTAL BUDGET	\$1,166,711	\$1,230,000	\$1,354,285	\$124,285	10%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide long-term disability, life insurance, and accidental death and dismemberment benefits, as part of a total compensation package designed to attract and retain employees.

Major Budget Changes 557-5900

- Planned expenditures are reduced for Fiscal Year 2008-09 to reflect reduced premiums paid to insurers.
- \$250,000 in excess fund balance to be transferred to the Radio Internal Service Fund to cover budget shortfall there.

Purpose

Work with vendors/insurance companies to secure long term disability (income replacement), life insurance, and accidental death and dismemberment benefits to eligible City of Stockton employees or survivors and death benefits to eligible beneficiaries/dependents.

Recent Accomplishments

- Developed an internal log of long-term disability claims to ensure coordination with employees' requests for leave pursuant to the Family and Medical Leave Act.
- Long-term disability and life insurance benefit rates charged to departments were reduced for the Fiscal Year 2008-09 to reflect reduced premium costs incurred in Fiscal Year 2007-08 and prior.

Goals

1. Develop procedures for auditing long-term disability claims submitted by employees, to ensure accurate and timely payment of benefits.

HUMAN RESOURCES RETIREMENT

Retirement : 561-5950

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$165,277	\$170,470	\$184,816	\$14,346	8%
Other Services	\$3,100	\$3,423	\$3,934	\$511	15%
Other Expenses	\$35,700,090	\$37,826,107	\$38,369,393	\$543,286	1%
TOTAL BUDGET	\$35,868,467	\$38,000,000	\$38,558,143	\$558,143	1%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provides resources to make retirement contributions to the California Public Employees Retirement System and debt service payments on pension obligation bonds on behalf of eligible City of Stockton employees.

Major Budget Changes 561-5950

- Retirement cost is increased due to the addition of employees as a result of the transition from OMI to City of Stockton Municipal Utilities.

Purpose

Administer pension benefit processes for City of Stockton employees, retirees, and their dependents. To accumulate funding to make periodic pension benefit contributions to California Public Employees Retirement System and to make debt service payments on outstanding pension obligation bonds.

Recent Accomplishments

- In Fiscal Year 2007-08 the first debt service payments were made on the 2007 Pension Obligation Bonds.

Goals

1. Continue to monitor PERS rate changes along with the cost for debt service on the 2007 Pension Obligation Bonds, and adjust retirement rates charged to City departments accordingly.

HUMAN RESOURCES COMPENSATED ABSENCES

Compensated Absences : 562-5960

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$2,437,648	\$3,500,000	\$3,400,000	\$-100,000	-3%
Materials and Supplies	\$0	\$0	\$20,000	\$20,000	-100%
TOTAL BUDGET	\$2,437,648	\$3,500,000	\$3,420,000	\$-80,000	-2%
POSITION ALLOCATION	0	0	0		

Mission Statement

Accumulate funding to make payment to eligible City of Stockton employees, in accordance with their labor agreements, for unused leave balances when they retire or separate from City employment.

Major Budget Changes 562-5960

- The compensated absence rate charged to departments has been reduced due to budget constraints and to reflect lower separation payout experience.

Purpose

Administer and accumulate funds through periodic payroll system charges to fund future separation payments to eligible employees that retire or separate from City of Stockton employment in accordance with the provisions of negotiated labor agreements.

Recent Accomplishments

- Reduced the compensated absence rate charged to payroll in Fiscal Year 2007-08 based on reduced separation pay cost experience.

Goals

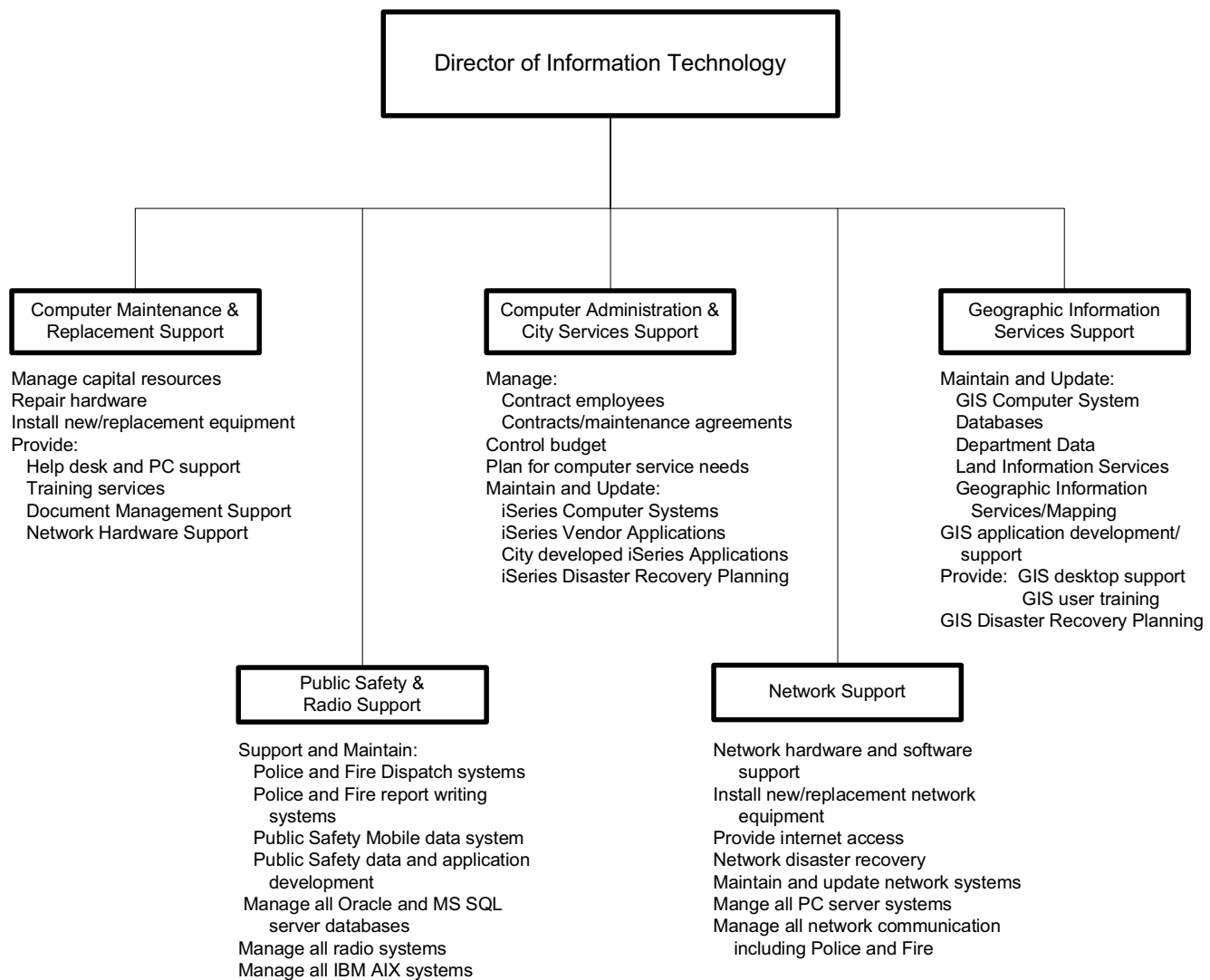
1. Evaluate the separation payment experience for each employee group to establish separate compensated absence payroll charge rates to more accurately reflect the costs incurred by each department.



CITY OF STOCKTON



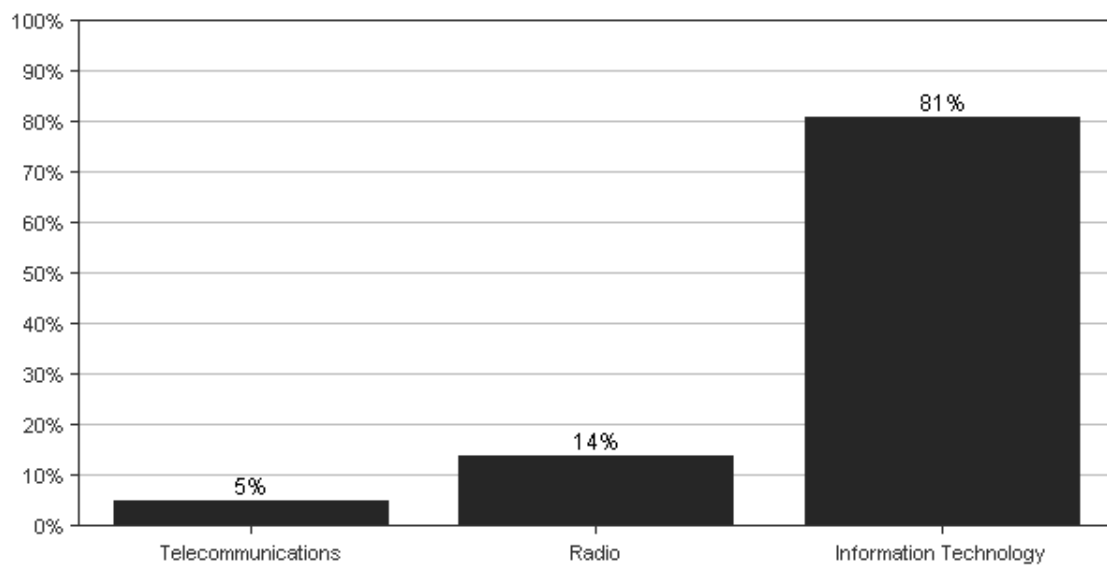
INFORMATION TECHNOLOGY



INFORMATION TECHNOLOGY DEPARTMENT ORGANIZATION CHART

INFORMATION TECHNOLOGY

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Information Technology	\$7,322,523	\$9,811,641	\$10,509,702	\$698,061	7%
Radio	\$1,196,200	\$1,296,371	\$1,801,683	\$505,312	39%
Telecommunications	\$506,888	\$643,307	\$654,663	\$11,356	2%
TOTAL BUDGET	\$9,025,611	\$11,751,319	\$12,966,048	\$1,214,729	10%
POSITION ALLOCATION	33	40	55		



Mission Statement

Use technology to enhance community participation and provide exceptional public service by bringing City services to our customers, promoting active community involvement, making information easily and broadly available, strengthening operational efficiencies, and leveraging investments to improve the quality of service.

Units Managed by Department

Information Technology	Information Technology
	Radio
	Telephone

INFORMATION TECHNOLOGY

Information Technology : 502-5100

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$2,937,904	\$3,642,176	\$4,629,478	\$987,302	27%
Other Services	\$2,675,814	\$4,297,055	\$3,755,614	\$-541,441	-13%
Materials and Supplies	\$254,590	\$604,794	\$988,465	\$383,671	63%
Other Expenses	\$57,046	\$83,928	\$69,257	\$-14,671	-17%
Capital Outlay	\$1,397,169	\$1,183,688	\$1,066,888	\$-116,800	-10%
TOTAL BUDGET	\$7,322,523	\$9,811,641	\$10,509,702	\$698,061	7%
POSITION ALLOCATION	31	38	52		

Major Budget Changes 502-5100

- \$987,302: Increase in employee services due to equity adjustments, promotions, and new positions.
- (\$470,319): decrease in contractual employee costs.
- \$473,458: increase overall in Professional and Special Services to allow for consulting needed in the planned replacement of City core systems.
- \$423,800: increase in equipment replacement purchases.

Purpose

Direct the delivery of standard computer purchases, repairs, replacements and services to departments and provide support for all City computer hardware, software and other technological solutions.

Recent Accomplishments

- Assisted the Public Works Traffic Division and the Police Department in their continuing expansion of the City Camera Project.
- Implemented network upgrades to allow Municipal Utility Department operations to transition from OMI/Thames to City oversight.
- In cooperation with the Utility Billing division, implemented a software application that allows customer access to utility account data and bill pay options 24 hours/day.
- Updated the payroll programming structure to allow identification by employee number rather than utilizing employee social security number.
- Worked with Payroll to implement online access to pay stub and W2s

Goals

1. Prepare the new City administration building to receive City departments: select and implement green, efficient, and cost-effective technologies that support the City Council's 2008 Vision.
2. Complete the initial implementation of the Document Management system, including document management services and implementation of work flows for six pilot groups.

3. Work with City departments to develop a Permitting System request for proposal, select a vendor, and implement a program that allows for the receipt of electronic plans and documents, tracks location and plan status, and provides timely approvals.
4. Work with City departments to gather requirements, develop a request for proposal and select a vendor in preparation for replacing the existing accounting system in the 2009-2010 fiscal year.



**Geographic Information Services - Map printing
room**

INFORMATION TECHNOLOGY RADIO

Radio : 503-5200

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$112,693	\$116,971	\$209,917	\$92,946	79%
Other Services	\$460,597	\$701,524	\$769,766	\$68,242	10%
Materials and Supplies	\$52,137	\$55,000	\$55,000	\$0	0%
Capital Outlay	\$570,773	\$422,876	\$767,000	\$344,124	81%
TOTAL BUDGET	\$1,196,200	\$1,296,371	\$1,801,683	\$505,312	39%

POSITION ALLOCATION	1	1	2
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Major Budget Changes 503-5200

- \$344,124: Increase in new equipment needed for the Airport radio tower and the backup links utilized by public safety.
- \$55,000: Increase in engineering services for 800 MHz channel required for public safety data communication upgrades.

Purpose

Manage the radio system for all departments; maintains, repairs, and replaces radio systems and equipment; coordinates major and minor radio system changes and identifies future equipment and standardization requirements.

Recent Accomplishments

- Replaced equipment to upgrade the UHF Local Government Channel to digital technology.
- Replaced the public safety voice recording systems.
- Installed licensed Microwave links between Oak Grove Park, Sheriff's Department, and Stockton Fire Department-Company 2 (Sonora Street).

Goals

1. Convert all public safety radio/voice communication equipment to digital technology.
2. Develop the plan to move the Police Department radio system to the Stewart Eberhardt building.
3. Install new equipment on two radio towers to improve communications in North and South East Stockton.
4. Work with the County and the other cities to continue planning the implementation of a regional radio communication structure that provides enhanced emergency communications.

INFORMATION TECHNOLOGY TELECOMMUNICATIONS

Telecommunications : 504-5300

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$51,338	\$120,533	\$150,332	\$29,799	25%
Other Services	\$448,425	\$461,408	\$462,731	\$1,323	0%
Materials and Supplies	\$7,099	\$39,766	\$40,000	\$234	1%
Other Expenses	\$26	\$1,600	\$1,600	\$0	0%
Capital Outlay	\$0	\$20,000	\$0	\$-20,000	-100%
TOTAL BUDGET	\$506,888	\$643,307	\$654,663	\$11,356	2%
POSITION ALLOCATION	1	1	1		

Major Budget Changes 504-5300

- There are no major budget changes.

Purpose

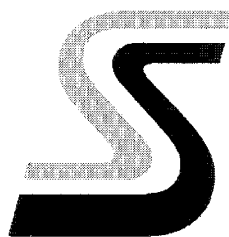
Administer the Telecommunications Internal Service Fund. Responsibilities in this area include managing of office work tools that increases productivity, promoting collaboration, and enhancing customer service by providing positive customer-centric systems and solutions.

Recent Accomplishments

- Consolidated all telecommunications billing within Information Technology.
- Implemented hands-free devices for City staff cell phones to meet state laws.
- A master services agreement (Calnet II) was implemented. This allows the City to obtain equipment and services at a discount through a state contract.

Goals

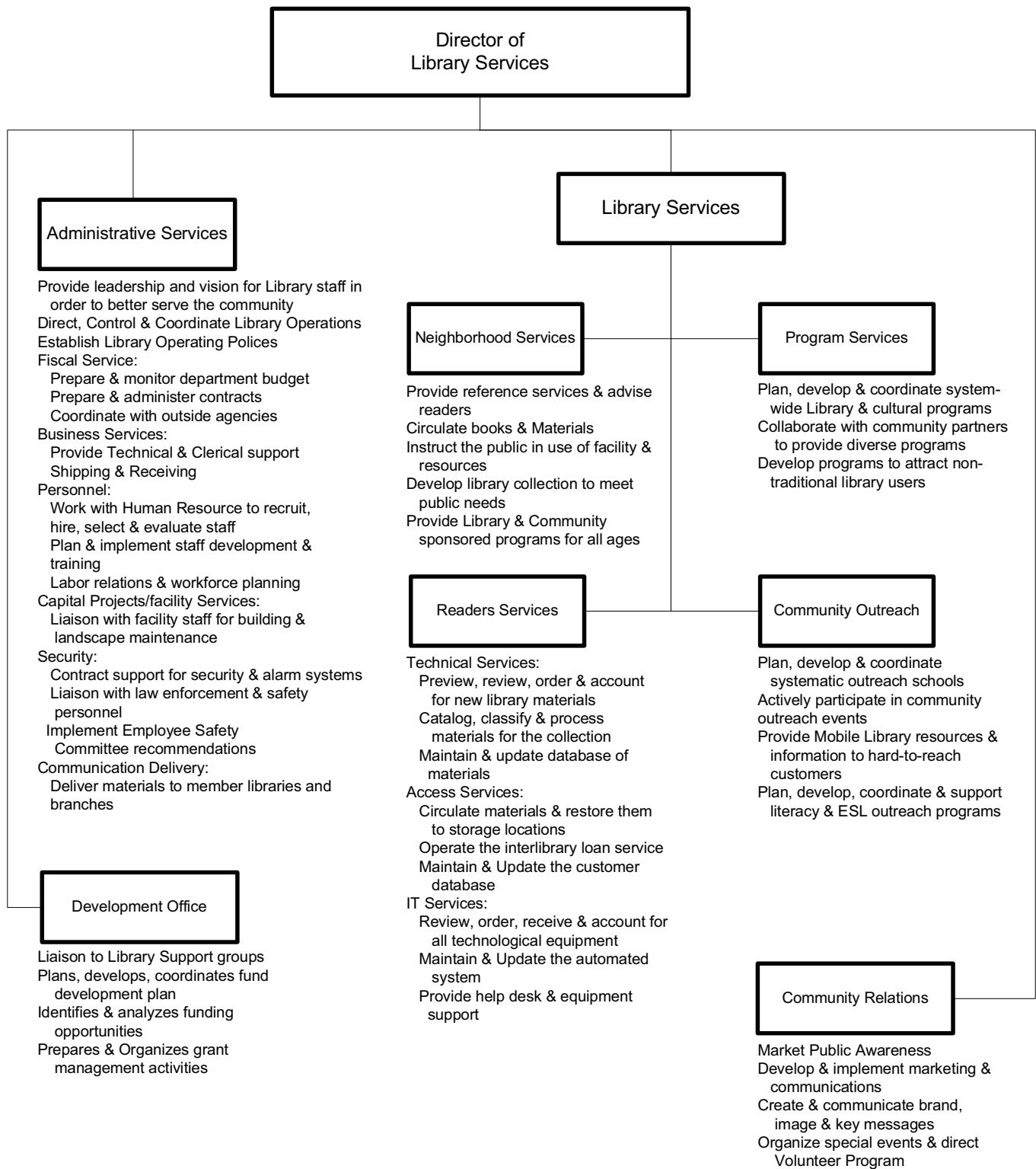
1. Begin the initial phases of deploying unified communication technology through-out the City. This includes a "voice over Internet Protocol" (VoIP) telephone system, video conferencing, automatic call distribution, and other enabling technologies.
2. Implement a reverse 911 system in the Police Department that provides rapid delivery of emergency information to the households of Stockton.



CITY OF STOCKTON



LIBRARY SERVICES



LIBRARY SERVICES DEPARTMENT ORGANIZATION CHART

LIBRARY SERVICES

LIBRARY SERVICES SUMMARY: 041-3500

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$8,572,722	\$10,296,973	\$9,958,618	\$-338,355	-3%
Other Services	\$1,882,916	\$2,471,148	\$2,644,854	\$173,706	7%
Materials and Supplies	\$1,255,071	\$1,290,030	\$938,464	\$-351,566	-27%
Other Expenses	\$57,658	\$48,730	\$730,133	\$681,403	398%
TOTAL BUDGET	\$11,768,367	\$14,106,881	\$14,272,069	\$165,188	1%
POSITION ALLOCATION	109	109	105		

Mission Statement

Create an environment for connecting people and ideas by providing residents of all ages with the resources to pursue their educational, civic, business, and personal interests.

Major Budget Changes 041-3500

- \$700,000: Increase due to payment to the General Fund for overhead costs like other non-General Fund departments.
- (\$313,332): Decrease due to anticipated savings from leaving five Library Aide positions vacant.
- (\$50,000): Decrease due to reduction in funding for the Homework Center Grants for local schools.
- (\$121,000): Decrease due to drop in the Library's Books and Materials budget to partially offset the impact of the budget reductions.
- \$412,000: Increase due to additional costs for the Library's portion of the Computer Equipment servicing and replacement expenses.
- The Library added three new fees: a \$1.00 Reserve Title Fee, a \$1.00 Key Chain Library Card Fee and a Children's Library Party Room Rental fee.

LIBRARY SERVICES ADMINISTRATION

Administration : 041-3510

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,286,841	\$2,128,571	\$2,105,069	\$-23,502	-1%
Other Services	\$508,090	\$463,117	\$534,664	\$71,547	15%
Materials and Supplies	\$111,138	\$90,018	\$83,095	\$-6,923	-8%
Other Expenses	\$57,658	\$48,730	\$31,000	\$-17,730	-36%
TOTAL BUDGET	\$1,963,727	\$2,730,436	\$2,753,828	\$23,392	1%

POSITION ALLOCATION	8	19	18
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Purpose

Provide leadership and vision for the library staff in order to better serve the community. Coordinate the Library's business and service operations including budget preparation, financial monitoring, contract management, purchasing, payroll, personnel, and delivery.

Recent Accomplishments

- Completed library reorganization and transition.
- Opened new branch Library in Mountain House in October 2007.
- Capital Improvement Projects: Allocated \$28,800 for technology wiring upgrade at Fair Oaks Branch Library. Awarded \$893,000 Troke Beam Replacement Construction Contract. Completed Chavez Central Library dumpster enclosure.
- Completed Library Strategic Plan and Marketing Plan. Hired consultant to assess the Library's Economic Benefit.
- Presented recommendations of the Library Facilities Master Plan. Hired consultant for financing strategy for the Facilities Master Plan.

Goals

1. Work with community on advocacy strategy and public education campaign to support library services. Support department divisions in accomplishing Summer Reading Program and library card campaign efforts.
2. Present implementation plan for Library Facilities Master Plan.
3. Participate in the City's Neighborhood Renaissance Program. Assess and align performance measures for library service goals with City of Stockton Vision and goals.
4. Continue to assess and retool the library organization to transform programs and services to meet the future needs of the community.

LIBRARY SERVICES DEVELOPMENT OFFICE

Development Office : 041-3513

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$0	\$127,822	\$196,584	\$68,762	54%
Other Services	\$0	\$7,177	\$7,974	\$797	11%
TOTAL BUDGET	\$0	\$134,999	\$204,558	\$69,559	52%
POSITION ALLOCATION	0	0	1		

Purpose

Enhance the Library's programs, services and resources by attracting private and public funds. To establish fiscally responsible practices that ensure awarded funds are maximized. Assist with the assessment of internal systems to encourage alignment with the Library's mission and vision.

Recent Accomplishments

- Hired full time Fund Development Officer in November 2007.
- Received a total of \$40,000 in new grant funding to provide cultural programs and literacy services for children, adults and families.
- Coordinated the library's first-ever Library Summit.

Goals

1. Acquire new or increase award amounts for six (6) library grants.
2. Work with library's community relations and City Information Technology staff to enhance the Library's web presence.
3. Develop a Matching Book Fund Program and Planned Giving Campaign to enhance library revenue to the library general fund.
4. Identify corporate sponsors to support the Library's programs and services, such as Summer Reading Program.

LIBRARY SERVICES COMMUNITY RELATIONS

Community Relations : 041-3514

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$0	\$192,493	\$130,727	\$-61,766	-32%
Other Services	\$0	\$11,573	\$6,238	\$-5,335	-46%
TOTAL BUDGET	\$0	\$204,066	\$136,965	\$-67,101	-33%
POSITION ALLOCATION	0	0	2		

Purpose

Coordinate and provide an ongoing effort in communicating a positive image of the Library. To design and plan promotional events and opportunities for targeted audiences. To promote through a variety of media methods the Library's resources, services, and programs.

Recent Accomplishments

- Hired Community Relations Officer in December 2007.
- Received favorable coverage from the media generating visibility and a higher profile.
- Completed Marketing Communication Framework of the Marketing Plan.
- Completed the Library's 2007 Annual Report.
- Published bi-monthly county wide Let's Connect Newsletter.
- Provided 24/7 online access to library resources via our website.

Goals

1. Implement the new Marketing and Public Relations Strategy and create library brand.
2. Coordinate volunteer opportunities to increase volunteer base.
3. Increase and diversify the customer base through promotion of library programs such as the Summer Reading program and library card drive.
4. Enhance media relations program with featured pitching and key media cultivation to the full library story.

LIBRARY SERVICES NEIGHBORHOOD SERVICES

Neighborhood Services : 041-3521

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$6,023,898	\$5,022,914	\$4,364,860	\$-658,054	-13%
Other Services	\$585,620	\$662,927	\$497,816	\$-165,111	-25%
Materials and Supplies	\$991,715	\$800,000	\$685,369	\$-114,631	-14%
Other Expenses	\$0	\$0	\$699,133	\$699,133	-100%
TOTAL BUDGET	\$7,601,233	\$6,485,841	\$6,247,178	\$-238,663	-4%
POSITION ALLOCATION	80	71	61		

Purpose

Offers programs and services that are responsive to the needs of the community. Checks out books and materials to the public. Assists customers with answering questions and readers advisory.

Recent Accomplishments

- In July 2007 increased hours of operation for the public by 30%.
- Teens Summer Reading Program participation increased by 65%.
- Established Family Place Learning Centers at Manteca, Chavez, Fair Oaks and Tracy Branch Libraries.
- Opened the Mountain House Branch Library.
- Received the 2008 San Joaquin Council of Governments Regional Excellence Infrastructure Award – Three new branches and increased hours.
- Received the 2008 San Joaquin Council of Governments Regional Honorable Mention Award for Cultural Crossroads - Dia de los Ninos.
- Partnered with Golden 1 Credit Union to provide Bilingual Financial Literacy Workshops at Angelou, Chavez, Fair Oaks, Tracy, and Weston Ranch library branches.

Goals

1. Each library will partner with a school and/or community group to provide 24 off-site library sponsored programs.
2. Hold a year long library card campaign to increase number of card holders by 50%.
3. Improve the Summer Reading Program by increasing the overall completion rate by 45%.
4. Establish “All About Baby” programs at all library facilities.

LIBRARY SERVICES COMMUNITY OUTREACH

Community Outreach : 041-3523

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$0	\$640,181	\$494,768	\$-145,413	-23%
Other Services	\$0	\$13,370	\$10,304	\$-3,066	-23%
Materials and Supplies	\$0	\$25,000	\$0	\$-25,000	-100%
TOTAL BUDGET	\$0	\$678,551	\$505,072	\$-173,479	-26%
POSITION ALLOCATION	0	0	7		

Purpose

Plans, develops and coordinates systematic outreach activities, actively participates in community outreach events, provides mobile library resources and information to under-served areas of Stockton and the San Joaquin County and literacy programs for adults and families.

Recent Accomplishments

- In partnership with the Stockton Unified School District/Stockton Tutoring and Enrichment Program (S.T.E.P. Up), developed and implemented after school library literacy programs; made 21 visits to 5 schools, met with 799 students, and issued 98 new library cards.
- Training Wheels Mobile Vehicle conducted 300 literacy workshops at 50 sites which were attended by 1,985 children and 511 adults; 1,985 books were distributed to the children.
- Reach Out and Read distributed 10,977 free books to children and families through 21 health clinics and family practices.
- Coordinated and manned information booths at 1289 community programs, events, and meetings.
- Allocated \$150,000 homework assistance grants to 15 non-profits and schools to operate after school homework and tutoring programs.
- Collaborated with El Joven Noble/Stagg High School by providing homework support and funding resources.
- Compiled Peacekeeper Resource Guide for the Peacekeeper Coalition.

Goals

1. Develop a scope of service plan for the Outreach Unit.
2. Reinvent the Adult Literacy program.
3. Collaborate with UC Merced to create an Education Resource Center.

LIBRARY SERVICES PROGRAM SERVICES

Program Services : 041-3524

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$0	\$444,202	\$618,618	\$174,416	39%
Other Services	\$0	\$34,448	\$26,163	\$-8,285	-24%
TOTAL BUDGET	\$0	\$478,650	\$644,781	\$166,131	35%
POSITION ALLOCATION	0	0	5		

Purpose

Plans, develops and coordinates system-wide programs, collaborates with community partners and develops programs to attract new customers. The unit creates innovative programs and events that foster the Library's role in community life.

Recent Accomplishments

- 200 enthusiastic family members received a copy of the latest Harry Potter Book during the midnight Harry Potter Book Release Party.
- 2007 annual Summer Reading Program engaged a total of 5,096 people signing up; 2,720 completed at least three hours of reading and 1,489 read twelve hours.
- 300 customers attended the Free Friday 5:00 a.m. media event sponsored by News Channel 10.
- Hosted Stockton Reads! Citywide Reading Challenge.
- Hosted award winning Dia de los Ninos events at Chavez and Manteca.
- 83,367 customers of all ages attended library programs throughout the library system.
- In collaboration with the Friends of the Stockton Library, hosted "The Audubon Experience" featuring author Richard Rhodes speaking on John James Audubon.

Goals

1. Offer Early Learning Family (ELF) programs for parents, infants and toddlers once per week at Chavez, Fair Oaks, Manteca and Tracy branches.
2. Provide 40 library sponsored programs with emphases on school and school-serving agencies.
3. Increase completion rate of Summer Reading Program by 45%.
4. Develop scope of service plan for the Programming Services Unit.

LIBRARY SERVICES READER SERVICES

Reader Services : 041-3530

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,261,983	\$1,740,790	\$2,047,992	\$307,202	18%
Other Services	\$789,206	\$1,278,536	\$1,561,695	\$283,159	22%
Materials and Supplies	\$152,218	\$375,012	\$170,000	\$-205,012	-55%
TOTAL BUDGET	\$2,203,407	\$3,394,338	\$3,779,687	\$385,349	11%
POSITION ALLOCATION	19	19	11		

Purpose

Provide oversight for all materials in the Library's collection including development, selection, acquisition, cataloging, and processing services; customer accounts, circulation and storage services, overdue notices and customer collection services; computer software and hardware of Library network services.

Recent Accomplishments

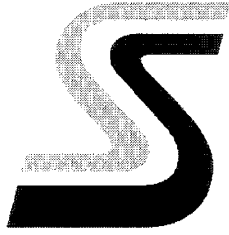
- Installed WiFi wireless Internet access in all branches.
- Upgraded information technology infrastructure with new and replacement computer and network equipment and software in all branches.
- Deployed the Youniquely4U marketing system service to all branches.
- Allocated 10% of materials budget for world (non-English) language materials.

Goals

1. Implement customer convenience features, online registration for library cards and programs such as Summer Reading; smart card technologies, and payment options; self-service checkouts that allow fine and fee payment.
2. Work with Checkpoint to plan patron day launch for Youniquely4u debut.
3. Implement e-learning technologies for the public and library staff.
4. Implement South Asian language collections at targeted branches.



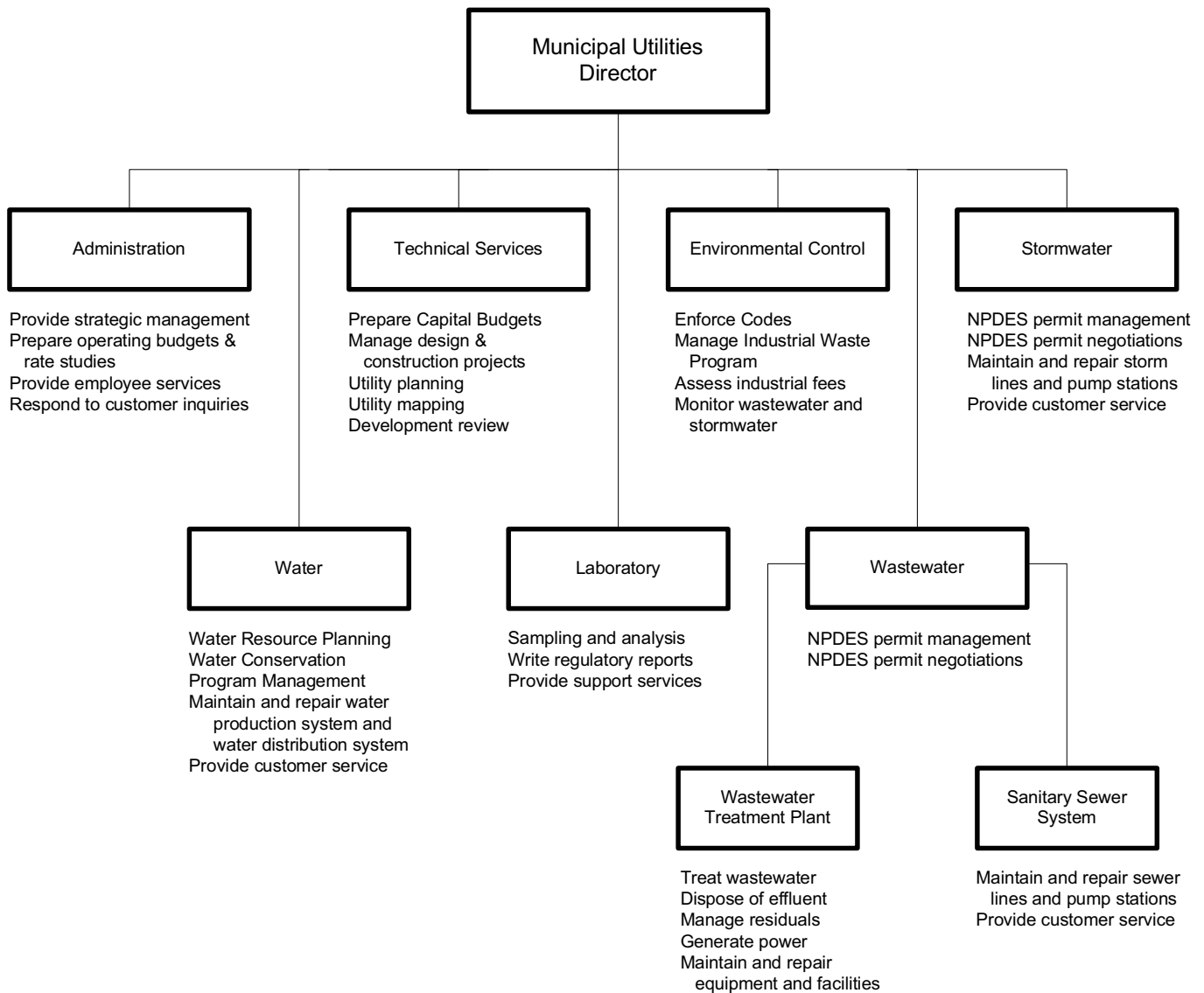
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CITY OF STOCKTON



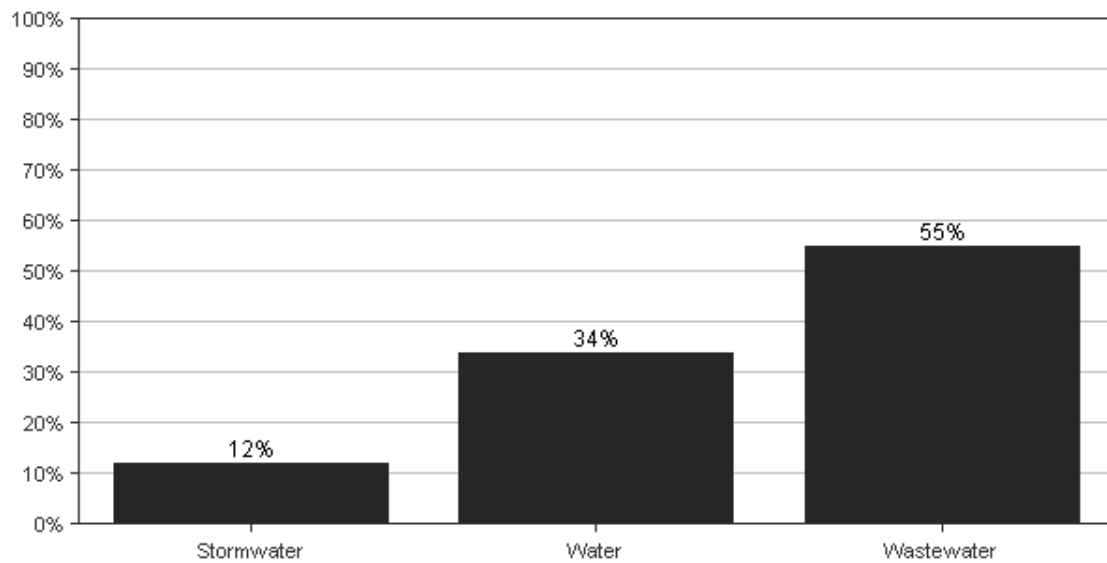
MUNICIPAL UTILITIES



MUNICIPAL UTILITIES DEPARTMENT ORGANIZATION CHART

MUNICIPAL UTILITIES DEPARTMENT

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Water	\$16,872,076	\$20,273,079	\$22,067,772	\$1,794,693	9%
Wastewater	\$26,662,758	\$31,428,086	\$35,713,160	\$4,285,074	14%
Stormwater	\$5,170,159	\$5,336,315	\$7,520,237	\$2,183,922	41%
TOTAL BUDGET	\$48,704,993	\$57,037,480	\$65,301,169	\$8,263,689	14%
POSITION ALLOCATION	26	28	166		



Mission Statement

To provide cost efficient water, wastewater, and stormwater utility services meeting all legal and regulatory requirements while maintaining responsive customer service; ensuring adequate and safe water supply to the customers; and providing wastewater control to safeguard the health of citizens of Stockton and the environment.

MUNICIPAL UTILITIES WATER

MUNICIPAL UTILITIES WATER SUMMARY: 421-4200

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,445,080	\$1,784,657	\$5,947,792	\$4,163,135	233%
Other Services	\$7,599,130	\$8,280,452	\$4,327,292	\$-3,953,160	-48%
Materials and Supplies	\$5,291,084	\$5,500,574	\$7,382,392	\$1,881,818	34%
Other Expenses	\$2,535,275	\$4,707,396	\$4,410,296	\$-297,100	-6%
Capital Outlay	\$1,507	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$16,872,076	\$20,273,079	\$22,067,772	\$1,794,693	9%
POSITION ALLOCATION	8	8	39		

Major Budget Changes 421-4200

- Transition of water utility operations back to the City of Stockton Municipal Utilities from OMI/Thames Water Stockton, Inc.
- \$1,524,878: Increase due to 28% additional water purchased from Stockton East Water District. New source of water from Woodbridge Irrigation Dist
- \$500,000: Increase in existing Water Conservation programs

**MUNICIPAL UTILITIES WATER
POLICY/PLANNING/FINANCE MGMNT**

Policy/Planning/Finance Mgmnt : 421-4210

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$671,752	\$759,644	\$1,277,844	\$518,200	68%
Other Services	\$1,017,265	\$869,321	\$741,701	\$-127,620	-15%
Materials and Supplies	\$6,264	\$11,500	\$17,767	\$6,267	54%
Other Expenses	\$766,143	\$2,605,021	\$1,443,744	\$-1,161,277	-45%
TOTAL BUDGET	\$2,461,424	\$4,245,486	\$3,481,056	\$-764,430	-18%

POSITION ALLOCATION

8

8

9

Purpose

To provide long-term water supply planning and projections; water rights development; system expansion and capital projects planning; development review; monitor and report on Federal and State requirements for potable water; water conservation; financial reports and debt management.

Recent Accomplishments

- Delta Water Supply Project - Received federal fisheries approvals to pump water from the San Joaquin River.
- Delta Water Supply Project - Design contracts were issued for all project components.
- Delta Water Supply Project - Received proposals and negotiating Construction Management Services for the Intake and Pump Station.
- Potable Water Regulations - Ongoing monitoring for State of California mandated Disinfection By-Products Rule 2.
- Potable Water Regulations - Currently sampling for US Environmental Protection Agency mandated Unregulated Contaminant Monitoring Rule 2.
- Potable Water Regulations - Completed triennial public health goals report.

Goals

1. Delta Water Supply Project - Obtain an Army Corps of Engineers Permit for construction.
2. Delta Water Supply Project - Establish a water rate and connection fee structure to support a bond sale.
3. Delta Water Supply Project - Complete a bond sale for financing .

MUNICIPAL UTILITIES WATER OPERATION AND MAINTENANCE

Operation and Maintenance : 421-4230

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$723,153	\$950,643	\$4,576,165	\$3,625,522	381%
Other Services	\$6,454,455	\$6,947,498	\$2,613,526	\$-4,333,972	-62%
Materials and Supplies	\$9,226	\$11,856	\$362,529	\$350,673	958%
Other Expenses	\$26,198	\$27,177	\$937,052	\$909,875	348%
Capital Outlay	\$1,507	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$7,214,539	\$7,937,174	\$8,489,272	\$552,098	7%
POSITION ALLOCATION	0	0	30		

Purpose

This division is responsible for the operation and maintenance of production, treatment, storage, transmission, and distribution of over ten billion gallons of potable water. Also responsible for installing and reading over 47,000 meters each month; responding to inquiries and/or complaints; emergency repairs; billing & collections.

Recent Accomplishments

- Completed construction of the third water tank at the Northwest Reservoir.
- Completed construction of Replacement Well at 7400 North West Lane.
- Awarded construction contracts for Replacement Wells located at Atherton Park, Valverde Park and the on the intersection of Robinson Lane and Aerosmith Way.

Goals

1. Complete design for abandonment of Wells on Plymouth Road and Walnut Plant 1 at Diamond Street.
2. Complete design and award construction contract for second water tank at Weston Ranch.
3. Develop plan for treatment of secondary contaminant (iron and manganese) wells.

MUNICIPAL UTILITIES WATER WATER CONSERVATION

Water Conservation : 421-4240

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$50,175	\$74,370	\$93,783	\$19,413	26%
Other Services	\$127,410	\$463,633	\$970,265	\$506,632	109%
Materials and Supplies	\$257	\$1,250	\$1,250	\$0	0%
Other Expenses	\$26,978	\$45,728	\$29,500	\$-16,228	-35%
TOTAL BUDGET	\$204,820	\$584,981	\$1,094,798	\$509,817	87%

POSITION ALLOCATION	0	0	0
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Purpose

Develop and promote a progressive water conservation program that addresses demand management for existing and future water supplies and to increase water awareness and improve water usage within our community.

Recent Accomplishments

- Completed Water Conservation Program and Project Management Plan.
- Complied with Demand Management Measure from the California Urban Water Conservation Council Memorandum of Understanding.
- Continued Partnership with Stockton Area Water Suppliers (SAWS) on K-6th grade school outreach programs.

Goals

1. Provide water conservation information, incentives and implementation measures for the entire water utility service area.
2. Meet best management practice standards of the California Urban Water Conservation Council.
3. Cultivate customer acceptance and participation in the water Conservation Program.
4. Review current water rate structure to advance conservation pricing objectives.

MUNICIPAL UTILITIES WATER WATER PURCHASE

Water Purchase : 421-4250

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Other Services	\$0	\$0	\$1,800	\$1,800	-100%
Materials and Supplies	\$5,275,337	\$5,475,968	\$7,000,846	\$1,524,878	28%
Other Expenses	\$1,715,956	\$2,029,470	\$2,000,000	\$-29,470	-1%
TOTAL BUDGET	\$6,991,293	\$7,505,438	\$9,002,646	\$1,497,208	20%
POSITION ALLOCATION	0	0	0		

Purpose

Track the expenses for water purchases and the pumping tax for groundwater extraction from other water budgets.

Recent Accomplishments

- Successfully negotiated and executed a 40-year Water Purchase Agreement with the Woodbridge Irrigation District to buy 6,500 acre-feet of water beginning in 2009 to be treated at the future Delta Water Supply Project Water Treatment Plant.

Goals

1. Complete negotiations for an extension to the water purchase contracts with Oakdale Irrigation District and South San Joaquin Irrigation District.
2. Continue to negotiate water purchase contracts with to meet the demands of our customers at a reasonable cost.

MUNICIPAL UTILITIES WASTEWATER

MUNICIPAL UTILITIES WASTEWATER SUMMARY: 431-4300

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,982,347	\$2,649,115	\$11,356,336	\$8,707,221	329%
Other Services	\$23,118,091	\$21,944,865	\$12,599,739	\$-9,345,126	-43%
Materials and Supplies	\$61,294	\$108,619	\$6,108,901	\$6,000,282	524%
Other Expenses	\$1,498,256	\$6,725,487	\$5,648,184	\$-1,077,303	-16%
Capital Outlay	\$2,770	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$26,662,758	\$31,428,086	\$35,713,160	\$4,285,074	14%
POSITION ALLOCATION	14	17	120		

Major Budget Changes 431-4300

- Transition of the sanitary utility operations back to the City of Stockton Municipal Utilities from OMI/Thames Water Stockton Inc.
- \$2,09,843: Increase to replace a number vehicles for the efficient operation of the sanitary system.

MUNICIPAL UTILITIES WASTEWATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmnt : 431-4310

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$824,820	\$1,205,048	\$1,611,687	\$406,639	34%
Other Services	\$4,386,702	\$3,556,747	\$3,233,783	\$-322,964	-9%
Materials and Supplies	\$44,728	\$87,500	\$76,773	\$-10,727	-12%
Other Expenses	\$1,099,355	\$6,597,706	\$4,581,394	\$-2,016,312	-31%
TOTAL BUDGET	\$6,355,605	\$11,447,001	\$9,503,637	\$-1,943,364	-17%

POSITION ALLOCATION	14	17	27
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Purpose

Provides policy direction; long term planning and projections; financial management, reports and debt service accounting; mapping of water lines; expansion and capital projects planning; developer reviews; contract compliance; research and recommendations regarding water rights and surface water acquisition issues.

Recent Accomplishments

- Development of a Five-Year Business Plan as requested by the City Council.
- Completion of the Fourteen Mile Slough Pump Station to handle sewage flow for projected development in North Stockton.
- Completion of the Wastewater Plant upgrade to meet full Title 22 requirements and increase capacity.
- Completion of the Triennial Review and Independent Evaluator Study as required by the service contract with OMI/Thames Stockton Water, Inc.

Goals

1. Work with Regional Water Board staff to insure a cost effective and scientifically defensible federal permit.
2. Implement an education and maintenance program to reduce sanitary sewer overflows.
3. Undertake an internal evaluation of utility infrastructure to identify necessary capital improvements.

MUNICIPAL UTILITIES WASTEWATER OPERATION AND MAINTENANCE

Operation and Maintenance : 431-4320

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,157,527	\$1,444,067	\$9,744,649	\$8,300,582	575%
Other Services	\$18,731,389	\$18,388,118	\$9,365,956	\$-9,022,162	-49%
Materials and Supplies	\$16,566	\$21,119	\$6,032,128	\$6,011,009	463%
Other Expenses	\$398,901	\$127,781	\$1,066,790	\$939,009	735%
Capital Outlay	\$2,770	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$20,307,153	\$19,981,085	\$26,209,523	\$6,228,438	31%
POSITION ALLOCATION	0	0	93		

Purpose

Manage the 55 million gallon per day Wastewater Facility. Operation and Maintenance crews work 24/7 ensuring compliance with effluent quality requirements as well as provide maintenance to 21 pumping stations. Collection crews respond to sewer service requests 16/7 along with providing maintenance on collection lines throughout the City.

Recent Accomplishments

- Completion of a Wastewater Master Plan in conjunction with the new General Plan.

Goals

1. Successful transition of operations and maintenance of the wastewater utility back to the City.
2. Formation of a Consolidated Non-Potable Water Assessment District to operate and maintain non-potable water systems currently being install in new developments.

MUNICIPAL UTILITIES STORMWATER

MUNICIPAL UTILITIES STORMWATER SUMMARY: 441-4400

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$719,350	\$991,535	\$3,163,632	\$2,172,097	219%
Other Services	\$3,872,650	\$3,811,862	\$3,886,201	\$74,339	2%
Materials and Supplies	\$15,376	\$21,126	\$122,683	\$101,557	481%
Other Expenses	\$562,200	\$511,792	\$347,721	\$-164,071	-32%
Capital Outlay	\$583	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$5,170,159	\$5,336,315	\$7,520,237	\$2,183,922	41%
POSITION ALLOCATION	4	3	7		

Major Budget Changes 441-4400

- Transition of the stormwater utility operations back to the City of Stockton Municipal Utilities from OMI/Thames Water Stockton Inc
- \$600,000: Increase as a result of a new State Permit to discharge storm water into the rivers around Stockton.

MUNICIPAL UTILITIES STORMWATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmnt : 441-4411

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$369,361	\$610,533	\$903,322	\$292,789	48%
Other Services	\$2,147,687	\$2,065,187	\$2,832,980	\$767,793	37%
Materials and Supplies	\$11,893	\$17,050	\$14,807	\$-2,243	-13%
Other Expenses	\$562,016	\$511,181	\$224,485	\$-286,696	-56%
TOTAL BUDGET	\$3,090,957	\$3,203,951	\$3,975,594	\$771,643	24%

POSITION ALLOCATION	4	3	4
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Purpose

Provide compliance with the Central Valley Regional Water Quality Control Board's NPDES Stormwater Permit by improving receiving water quality and determining the threat to human health and the environment using the maximum extent practicable controls.

Recent Accomplishments

- Negotiated new 5-Year Stormwater Permit with Central Valley Regional Water Quality Control Board.
- Revised enforcement program using City Ordinances.
- Continued implementation of a City-Wide Integrated Pesticide Management Program.
- Expanded the scope of Dry/Wet Weather Monitoring Program to address new permit requirements.
- Completed 1,800 commercial and industrial business inspections.
- Conducted Pollution Prevention (P2) outreach and education at various community workshops/meetings and events.

Goals

1. Expand existing and add new programs as necessary to comply with the significantly increased oversight, inspection, tracking, monitoring and reporting requirements contained in the newly-adopted permit.
2. Create and adopt new activities and program upgrades to comply with the new Municipal Permit, and continue to achieve compliance on construction sites.
3. Maintain compliance with all requirements of the current Municipal Storm Water Permit through continued implementation of the City's Stormwater Management Plan.
4. Work towards developing an integrated computer database that contains geographic components for mapping purposes as well as stormwater data layers.

MUNICIPAL UTILITIES STORMWATER OPERATION AND MAINTENANCE

Operation and Maintenance : 441-4412

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$349,989	\$381,002	\$2,260,310	\$1,879,308	493%
Other Services	\$1,724,963	\$1,746,675	\$1,053,221	\$-693,454	-40%
Materials and Supplies	\$3,483	\$4,076	\$107,876	\$103,800	547%
Other Expenses	\$184	\$611	\$123,236	\$122,625	70%
Capital Outlay	\$583	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$2,079,202	\$2,132,364	\$3,544,643	\$1,412,279	66%
POSITION ALLOCATION	0	0	3		

Purpose

Operate and maintain the stormwater collection system, which consists of drainage lines, catch basins, and pumping stations. Responsibilities includes cleaning, inspecting, and repairing main lines and catch basins; maintaining pump stations.

Recent Accomplishments

- Implemented new development standards for improved stormwater quality for both commercial and residential projects.
- Completed Legion Park Stormwater Filtering System for improved water quality in Smith Canal.

Goals

1. Complete the repair to the 30 inch Weber Avenue brick storm drain.



The Stockton Children's Museum

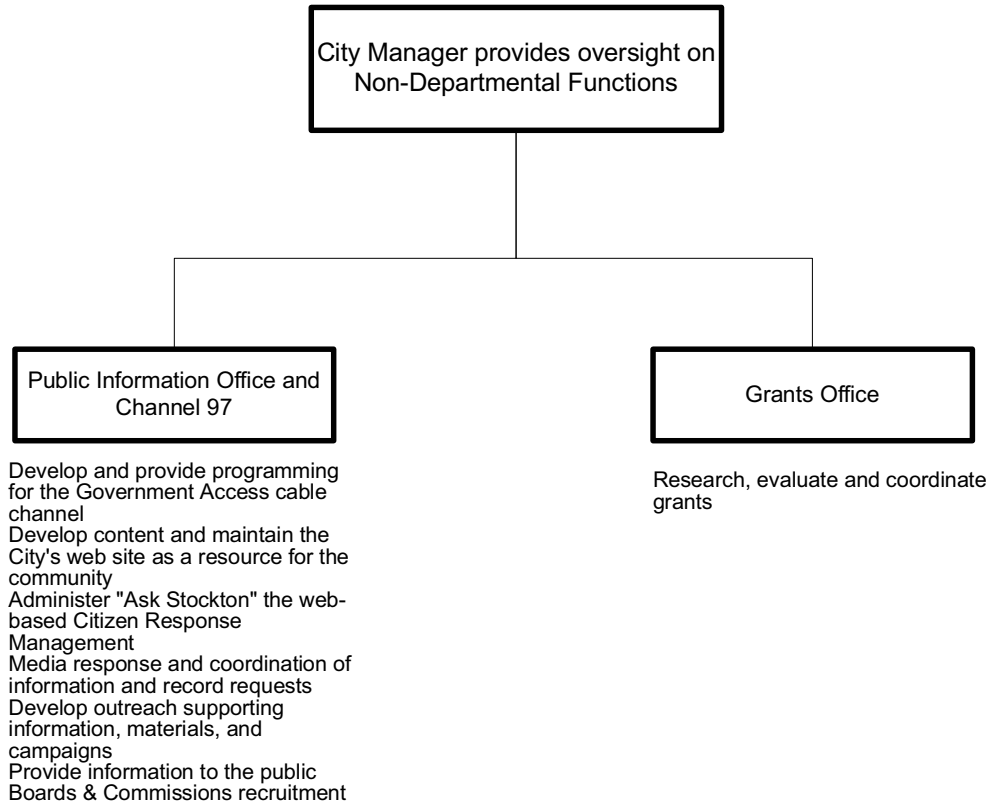
Located in downtown Stockton, the museum is one of the most exciting places to visit in this part of the valley



CITY OF STOCKTON



NON-DEPARTMENTAL



NON-DEPARTMENTAL ORGANIZATION CHART

NON-DEPARTMENTAL

Non-Departmental : 010-0130

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$411,926	\$401,672	\$474,020	\$72,348	18%
Other Services	\$2,965,942	\$2,564,067	\$2,887,800	\$323,733	13%
Materials and Supplies	\$72,533	\$47,500	\$31,087	\$-16,413	-35%
Other Expenses	\$315,939	\$288,281	\$292,300	\$4,019	1%
TOTAL BUDGET	\$3,766,340	\$3,301,520	\$3,685,207	\$383,687	12%
POSITION ALLOCATION	5	4	4		

Mission Statement

Provide funding for expenses that are citywide and not solely related to one department. An important part of Non-Departmental is the Communication and Outreach team. The Communication and Outreach Team's mission is to provide timely, accurate, and complete information that is readily accessible to the public, via print, web, and television mediums, about City services, issues, events, and decisions.

Major Budget Changes 010-0130

- \$527,500: Increase to account for property tax administration.
- \$72,348: Increase due to a change in time allocated by staff working on web related projects.

Purpose

Pay for such city-wide expenses as costs related to receipt of tax revenues from other agencies, advertising for the City of Stockton, Channel 97, grants coordination, the City's web site, and dues to the California League of Cities.

Recent Accomplishments

- Implemented Citizen Request Management System, "Ask Stockton" for improved tracking and timely responses to citizen requests.
- Engaged in an anti-crime campaign that included posters ("Don't leave keys and valuables in your car" and "You should know your kids better than we do"), handouts such as key tags and magnets, movie theater ads at Regal Downtown Cinema, and Channel 97 infomercials.
- Increased outreach on new ordinances such as Graffiti Ordinance Enhancements, Community Safety Ordinance, and Animal Ordinance, with brochures, handouts, public speaking opportunities, and Channel 97 infomercials.
- Partnered with San Joaquin County and other cities in the county to develop a public education and outreach campaign materials and strategies to address flood risk and flood insurance requirements associated with the final adoption of the preliminary Federal Emergency Management Agency (FEMA) maps.
- Restructured the former webmaster position to serve the needs of a growing city by working with Information Technology to procure a web platform that meets the technology objectives of the city and improves content and navigation for citizens.

Goals

1. Procure and implement a content management based web platform and design to improve navigation and content for the citizens of Stockton and beyond.

NON-DEPARTMENTAL

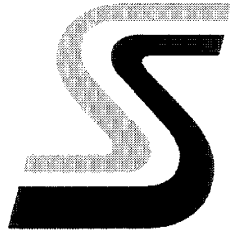
2. Develop outreach materials for flood risk and flood insurance requirements that improves the City of Stockton's Community Rating System and provides an increased discount on flood insurance for our citizens.
3. Transition Channel 97 to meet the needs of a digital viewing audience, with increased use of graphics and information.
4. Develop an outreach program that increases civic involvement by informing citizens of opportunities to serve on Boards and Commissions and through volunteerism within the community.



Caesar Chavez Library Information Counter



Edna Gleason Park



CITY OF STOCKTON



PARKS AND RECREATION

Parks & Recreation Director

Provide staff support for:
Parks & Recreation Commission
Golf Advisory Committee
Pixie Woods Board of Directors
Children's Museum Board of Directors
Arts Commission
Sports Commission
Youth Advisory Commission
Y.E.A.T.
Public Art

Direct, control and coordinate activities
Manage safety program
Manage personnel
Prepare and control budget
Administer grants and contracts
Plan and design public parks and Capital Projects
Plan and develop programming
Plan fund raising and promotions
Oversees Department Contracts/Concessions
Provide public Information

Recreation (Special Revenue Fund)

Operate and program for:
5 Recreation Centers
Sr. Citizen's Center
Skateboard Park
Provide city-wide teen programs and activities
Operate and program for:
34 After School Programs
7 Summer/Holiday Camps
Operate Swimming Pools:
Recreational swimming
Instruction classes
Special events
Schedule all sports facilities
Plan and program adult and youth sports leagues
Plan and provide Special Activities:
Instruction programs
Recreation Special Events
Operate and Schedule Silver Lake facility:
Program and provide Youth and Group Camps
Youth Advisory Commission
Y.E.A.T.
Mobile Recreation Unit

Parks

Maintain:
Parks
Weber Point Events Center
Dean DeCarli Waterfront Plaza
Median strips
Landscaped islands
Fountains
City building grounds
Bike/jogging paths
Boat ramps
Baseball fields/complexes
Pixie Woods
Seawalls and marinas
Manage landscape maintenance districts:
Inspect sites
Supervise contracts
Budget preparations
Plan new districts
Provide staff and safety training
City Pesticide Program

Community and Cultural Services

Operate Pixie Woods
Schedule reservations:
Weber Point Events Center
Civic Auditorium
Philomathean House
Commanding Officer's House
Park related rentals
Operate and schedule Children's Museum:
Daily programs
Tours and special events
Community Relations:
Symphony
Stockton Beautiful
Bob Hope Theatre
Pixie Woods Board
Children's Museum Board
Community & Civic Groups
City-wide special events
Ice on Delta

Golf Courses (Enterprise Fund)

Operate:
Swenson 18 and 9 hole courses
Van Buskirk 18 hole course
Plan & oversee capital projects
Schedule/make reservations
Manage:
Pro Shops
Tournaments
School team play
Driving range
Marshaling program
Junior Golf Program
Oversee contract operations:
Maintenance
Snack Bar
Golf Advisory Committee
First Tee Program

Trees

Plant and remove street trees
Trim and spray trees
Maintain public right-of-way trees
Respond to emergency calls
Plant trees in new subdivisions
Inspect tree complaints
Provide staff and safety training
Maintain equipment
Manage contracts
Oversee Heritage Oaks Citywide

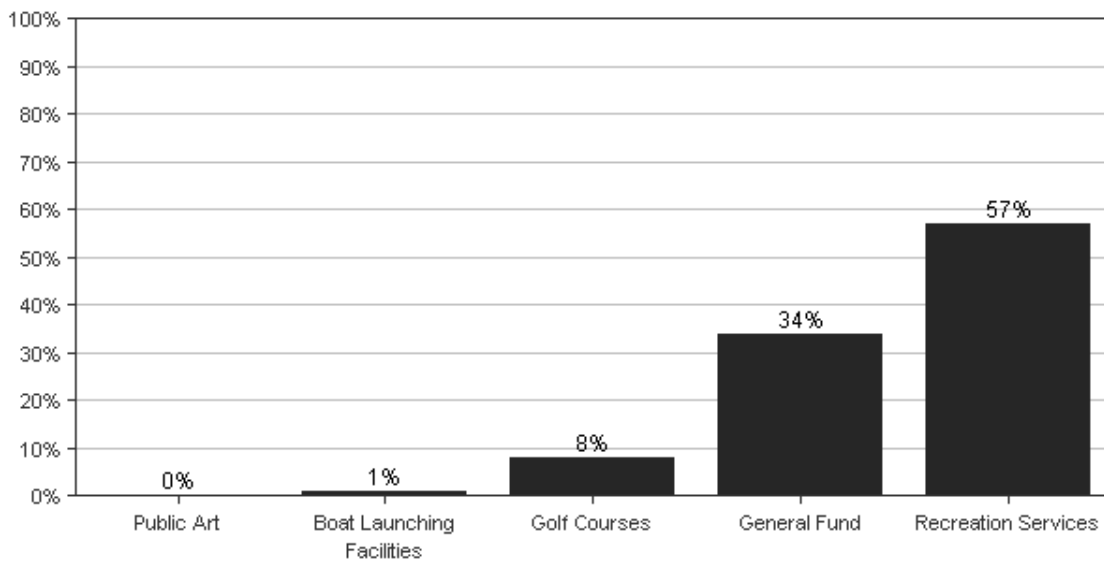
Boat Launching (Special Revenue Fund)

Maintain boat ramps and parking:
Buckley Cove
Louis Park
Morelli Park
Provide security
Collect fees
Manage contracts

PARKS & RECREATION DEPARTMENT ORGANIZATION CHART

PARKS AND RECREATION

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
General Fund	\$8,834,609	\$9,089,893	\$8,853,316	\$-236,577	-3%
Recreation Services	\$14,494,752	\$16,776,798	\$14,985,187	\$-1,791,611	-11%
Boat Launching Facilities	\$175,657	\$133,598	\$194,036	\$60,438	45%
Golf Courses	\$2,057,006	\$2,362,534	\$2,107,367	\$-255,167	-11%
Public Art	\$142,088	\$168,000	\$110,758	\$-57,242	-34%
TOTAL BUDGET	\$25,704,112	\$28,530,823	\$26,250,664	\$-2,280,159	-8%
POSITION ALLOCATION	107	111	111		



Mission Statement

Plan, develop, and provide leisure time program opportunities and facilities to meet the needs of the community now and in the future. Through these services, we provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, creative expression, and protection of the City's environmental and open space resources.

Units Managed by Department

Parks and Recreation General Fund	Recreation Services
• Administration	Boat Launching Facilities
• Parks and Street Trees	Public Art
• Arts Commission	Golf Courses

PARKS AND RECREATION

GENERAL FUND SUMMARY: 010-3600

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
MACHINERY & EQUIPMENT	\$7,758	\$0	\$0	\$0	-100%
Employee Services	\$6,081,886	\$6,491,635	\$6,077,519	\$-414,116	-6%
Other Services	\$2,315,345	\$2,251,397	\$2,359,647	\$108,250	5%
Materials and Supplies	\$406,475	\$311,341	\$385,340	\$73,999	24%
Other Expenses	\$23,145	\$35,520	\$30,810	\$-4,710	-13%
TOTAL BUDGET	\$8,834,609	\$9,089,893	\$8,853,316	\$-236,577	-3%
POSITION ALLOCATION	72	74	74		

Major Budget Changes 010-3600

- (\$414,116): Employee costs decreased by 6.4% three vacancies, salary reallocations to Recreation, and move of Peacekeepers to City Manager's Office.
- \$284,641: ISF rentals increased by 34% mainly due to the increase of Automotive Equipment Rental (Including Fuel) by 40% from \$718,918 to \$1,003,809.
- (\$21,738): Utilities decreased by 2.5% to adjust budget to Fiscal Year 2007-08 actual utility expenses.
- (\$72,809): Materials and supplies decreased by 24% due to budget target reduction.
- \$13,500: Reinstated budget for professional lobbying services to obtain more grants.

PARKS AND RECREATION ADMINISTRATION

Administration : 010-3610

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$861,509	\$1,202,037	\$832,339	\$-369,698	-31%
Other Services	\$153,566	\$175,844	\$151,428	\$-24,416	-14%
Materials and Supplies	\$19,087	\$18,185	\$19,250	\$1,065	6%
Other Expenses	\$8,070	\$5,105	\$4,285	\$-820	-16%
TOTAL BUDGET	\$1,042,232	\$1,401,171	\$1,007,302	\$-393,869	-28%
POSITION ALLOCATION	17	14	14		

Purpose

Provide leadership and support required to plan, direct, and coordinate the entire Department. Responsible for the day-to-day operations including establishment of policies and goals, development of long range plans, and development of leisure activities appropriate for community needs.

Recent Accomplishments

- Completed the renovation of Van Buskirk Community Center and the Universal Playlot which was partially funded by State of California grants.
- Reimbursed the Lodi Unified School District for the land portion of the 19.7 acre Lodi Unified High School Park project.
- Completed the first annual Stockton Parks and Recreation Foundation fundraiser resulting in thousands of dollars raised for the organizations represented on the Foundation for identified projects.
- Organized and launched the employee Health and Wellness Program.

Goals

1. Continue to seek grant funding for the rehabilitation and improvements of parks and recreational facilities working with the department lobbyist. Explore non-profit funding opportunities through the Stockton Parks and Recreation Foundation.
2. Continue construction of a soccer complex at the SJAFCA Detention Basin No. 1 located at Highway 99 Frontage Road north of Morada Lane. This project is substantially funded by a State of California Urban Park Act grant.
3. Seek partnership with the Police Department through community outreach programs to address the community's perception of safety in city parks. Continue partnership on installation of security systems in parks and community centers.
4. Implement recommendations from the Needs Assessment study to improve service and meet the needs of the community relating to parks and recreational facilities.

PARKS AND RECREATION PARKS AND STREET TREES

Parks and Street Trees : 010-3620

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$5,132,236	\$5,169,116	\$5,115,165	\$-53,951	-1%
Other Services	\$2,152,527	\$2,067,169	\$2,196,582	\$129,413	6%
Materials and Supplies	\$386,613	\$292,556	\$365,590	\$73,034	25%
Other Expenses	\$13,432	\$27,965	\$25,545	\$-2,420	-9%
Machinery & Equipment	\$7,758	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$7,692,566	\$7,556,806	\$7,702,882	\$146,076	2%
POSITION ALLOCATION	54	59	59		

Purpose

The division is responsible for the planning, care, and maintenance of City public parks, malls, boat ramps, bike paths, fountains, landscaped islands, median strips, and building grounds. Responsible for the preservation, care, and maintenance of 148,000 trees in the City. Support services for City special events.

Recent Accomplishments

- Completed the rehabilitation and improvements of playground equipment at 9 park sites: Angel Cruz, Caldwell, Sherwood, Sousa, Loch Lomond, Brotherhood, Grupe, Legion and Oak Parks. This project was fully funded by State and the San Joaquin County grants.
- Completed the State grant funded reconstruction of Peterson Park play lot.
- Construction of the Feather River Drive Dog Park 90% completed. This 3 net acre park site located on Feather River Drive, south of Fourteen Mile Slough, is anticipated to open to the public in mid 2008.

Goals

1. Continue to seek public and private partnerships and funding to assist with the maintenance and the capital improvement program for the City's park system.
2. Continue to seek public and private partnerships and funding to assist with the implementation of a comprehensive tree maintenance program for tree planting, tree trimming and removal, mistletoe removal, and control of tree related diseases and pests.
3. Complete Strong Neighborhood Initiative bond funded park infrastructure projects at 17 city park sites. Complete construction of Faklis and Iloilo Parks. Start construction on Phase II of Equinoa Park and Baxter Park. Complete design documents Fong Park Phase II.
4. Provide tree, park, and landscape maintenance at acceptable levels to continually provide a safe and clean environment to the public.

PARKS AND RECREATION ARTS COMMISSION

Arts Commission : 010-3640

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$88,141	\$120,482	\$130,015	\$9,533	8%
Other Services	\$9,252	\$8,384	\$11,637	\$3,253	39%
Materials and Supplies	\$775	\$600	\$500	\$-100	-17%
Other Expenses	\$1,643	\$2,450	\$980	\$-1,470	-60%
TOTAL BUDGET	\$99,811	\$131,916	\$143,132	\$11,216	9%
POSITION ALLOCATION	1	1	1		

Purpose

The Stockton Arts Commission was established by ordinance to promote and encourage programs to further the development and public awareness of an interest in the fine and performing arts and to act in an advisory capacity to the Stockton City Council in connection with the artistic and cultural development of the City.

Recent Accomplishments

- The second Open Studio Tour was held on October 6 & 7, 2007 with 13 Stockton artists participating. The Commission also partnered with the Lodi Arts Commission who held their art walk the following weekend.
- The 30th Annual Arts Awards held on October 19, 2007 at the Bob Hope Theatre.
- The 10th Annual Writing Contest received over 80 entries. The Commission presented cash awards to winners for the following categories: Student Poetry, Adult Poetry, Student Fiction, Adult Fiction, Student Non-fiction and Adult Non-fiction.
- Twelve artists and organizations received approximately \$50,000 in grants through the City Arts Endowment Fund grants program administered by the arts commission.
- The arts commission once again coordinated the arts and crafts show for the 23rd Annual Asparagus Festival.

Goals

1. Continue to review the Stockton Arts Commission's by-laws and operating procedures to determine if the organization is in compliance with its ordinance and make changes if necessary.
2. Develop a plan of action for priority areas identified in the 2003 Arts Commission Master Plan.
3. Develop partnerships with local, regional and national artists and cultural organizations in promoting the arts to the community.

PARKS AND RECREATION RECREATION SERVICES

Recreation Services : 044-3610

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$4,690,287	\$5,652,421	\$4,858,777	\$-793,644	-14%
Other Services	\$9,254,329	\$10,549,090	\$9,660,495	\$-888,595	-8%
Materials and Supplies	\$497,707	\$515,790	\$437,905	\$-77,885	-15%
Other Expenses	\$38,929	\$59,497	\$28,010	\$-31,487	-53%
Capital Outlay	\$13,500	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$14,494,752	\$16,776,798	\$14,985,187	\$-1,791,611	-11%
POSITION ALLOCATION	27	32	32		

Mission Statement

Plan, develop, and provide leisure time program opportunities to meet the needs of the community now and in the future. Through these services, provide an equal opportunity for individual personal fulfillment, human relations, health and fitness, and also creative expression.

Major Budget Changes 044-3610

- (\$1,818,015): Revenue estimates decreased by 19% mainly due to the Stockton Arena (\$1,066,761) and the After School Program.
- COLA and benefit increases for full-time employees and salary re-allocations to Recreation offset from vacancy savings from two full-time positions.
- (\$793,644): Employee costs decreased by 14% due to decrease in part-time budget of (\$839,956) or -35.5% due to reduced After School Program sites.
- \$17,165: Electricity, Gas, Sewer, Water and Telephone increased by 7.6% due to opening of Panella and expansion of Stribley Community Centers.
- (\$105,670): All other expenses (20-22 through 20-66) decreased by 13.7% due to budget constraints.
- (\$77,885): Materials and supplies decreased by 15.1% mainly due to budget constraints and the reduction of After School Program sites.

Purpose

Plans, develops, implements and operates programs and recreation facilities. The division serves age groups ranging from kindergarten to senior citizens. Services available to the public include programs for handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and adults.

Recent Accomplishments

- Completed the installation of an on-line registration system for department activities and programs. On-line registration for certain divisions will be available to the public in May 2008.
- Opened the newly renovated Van Buskirk Community Center to the public last September 2007. New recreation programs, classes, youth camps and youth sports programs now offered at the center.
- Held a successful Ice on the Delta at the DeCarli Square that lit the downtown area for the holidays. Partnered with several businesses and the Downtown Stockton Alliance to make downtown a holiday destination.

PARKS AND RECREATION RECREATION SERVICES

- Pixie Woods attendance up by 15% this year with featured shows that brought visitors from all parts of Northern California. Completed improvements to the Pirate Ship and the Volcano. Pixie Woods was featured in an edition of the television show “California Gold.”
- Two traveling exhibits were held at the Children’s Museum: Dragons and Fairies, an Asian folklore exhibit; and Smile, a dental hygiene exhibit. Both were interactive and educational that brought visitors to the Museum.

Goals

1. Continue to work on increasing youth participation in city sports, arts, and instructional programs. Identify and focus on programs that address the community’s needs for recreation opportunities for fitness and health.
2. Increase activities and events that would provide the community opportunities to participate in creative and performing arts, increase cultural awareness and educational opportunities.
3. Increase educational activities and events at Pixie Woods to offer a variety of activities for visitors to increase park admissions.
4. Effectively manage our growing and renovated facilities and provide positive recreational programs with the available resources.

PARKS AND RECREATION BOAT LAUNCHING FACILITIES

Boat Launching Facilities : 045-3660

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$14,761	\$12,388	\$13,967	\$1,579	13%
Other Services	\$152,897	\$118,210	\$174,069	\$55,859	47%
Materials and Supplies	\$4,972	\$3,000	\$6,000	\$3,000	100%
Other Expenses	\$3,027	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$175,657	\$133,598	\$194,036	\$60,438	45%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide the public with well-maintained, safe, and attractive boating areas.

Major Budget Changes 045-3660

- \$28,600: Increased revenue estimate by 14% due to the re-opening of Morelli Park.
- \$3,000: Maintenance and Repair budget increased by 40% to adjust to past year's actual expenditures and the re-opening of Morelli Park.
- \$12,000: New budget for other rentals specifically for payment of Morelli Park annual airspace lease per new agreement with Caltrans.
- \$40,770: Increased other services budget by 41% for increased security services due to the re-opening of Morelli Park.
- \$3,000: Increased materials and supplies by 100% based on past year's actual expenditures.

Purpose

Operate and maintain boat launch facilities located at Buckley Cove, Louis Park, and Morelli Park. The City manages a contract with a private security service to conduct the daily boat launch operations. These facilities are maintained by City staff.

Recent Accomplishments

- Started construction of the Morelli Park boat launching facility expansion project. Boat launch is scheduled to be completed by the end of Fiscal Year 2007-08.

Goals

1. Start construction of the improvements at the Louis Parks boat launching facility by July 2008 and complete improvements.
2. Continue to provide safe, well-maintained, user friendly boat launching facilities to the public.

PARKS AND RECREATION PUBLIC ART

Public Art : 306-7000

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$82,019	\$97,019	\$104,797	\$7,778	8%
Other Services	\$57,413	\$67,981	\$5,961	\$-62,020	-91%
Materials and Supplies	\$2,656	\$3,000	\$0	\$-3,000	-100%
TOTAL BUDGET	\$142,088	\$168,000	\$110,758	\$-57,242	-34%
POSITION ALLOCATION	1	1	1		

Mission Statement

Create expanded opportunities for the public to experience the arts and add to the beautification of the City through public art.

Major Budget Changes 306-7000

- (\$128,680): Decrease in revenues by 65.8% due to less projects that are eligible and lower appropriations due to projected slow growth next year.
- (\$57,242): Decrease in total expenditure budget by 34% due to decrease in revenues.

Purpose

Through the Public Art Ordinance approved in year 2000, the Public Art Program is implemented and administered to foster creative expression of the arts in public places of the City by funding public art projects and requiring a public art component on capital improvement projects when possible.

Recent Accomplishments

- Installed and dedicated the Play Lot art project at the newly renovated Van Buskirk Community Center.
- Installed the Gateway Beacon art project at Gleason Park.
- Installed the art elements at Trinity Parkway Bridge on Feather River Drive.

Goals

1. The Education Committee will conduct community outreach workshops periodically, in addition to the ones already provided by staff.
2. Complete the remaining projects from the 15 projects identified in the Fiscal Year 2006-07 Capital Improvements Project budget.
3. Focus on the maintenance issues on public art projects. Publish a new and updated Public Art Brochure.
4. Participate in a Juvenile Justice Grant project at Jane Frederick Alternative High School to pilot an anti-tagging mural project.

PARKS AND RECREATION GOLF COURSES

Golf Courses : 481-3650

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$531,359	\$652,470	\$498,490	\$-153,980	-24%
Other Services	\$1,330,651	\$1,336,089	\$1,425,777	\$89,688	7%
Materials and Supplies	\$193,989	\$118,200	\$146,800	\$28,600	24%
Other Expenses	\$1,007	\$255,775	\$36,300	\$-219,475	-86%
TOTAL BUDGET	\$2,057,006	\$2,362,534	\$2,107,367	\$-255,167	-11%
POSITION ALLOCATION	3	3	3		

Mission Statement

The Enterprise Fund provides well-maintained, safe, and attractive golf courses for the golfing public.

Major Budget Changes 481-3650

- (\$157,538): Decreased revenue estimates by 7% to reflect actual performance of the facilities.
- (\$73,980): Salary reallocations of Parks Workers and other Parks & Recreation staff and reduced part-time budget.
- \$61,170: Increased maintenance and repair budget due to increase of Valley Crest Maintenance contract payment in Fiscal Year 2008-09.
- (\$220,000): Decreased loan repayment budget based on past performance and projected profit in Fiscal Year 2008-09.
- \$35,756: Increased Merchandise for Resale by 25% and other services by 250% based on past year expenditures.

Purpose

Operate and maintain a championship 18-hole golf course and an executive 9-hole golf course at Swenson Park, and a championship 18-hole golf course at Van Buskirk Park. The City develops programs that promotes golf to the widest cross section of citizens and visitors alike.

Recent Accomplishments

- Food and beverage concessionaires are now in place at both Swenson and Van Buskirk Golf Courses.
- Replaced batteries and improved the condition of golf carts. Majority of the golf carts on both courses now functioning.
- Implemented staff re-alignment to promote a team approach to customer service.

Goals

1. Plan, identify and procure funding, and implement a program to address the deferred maintenance and capital improvement needs of both courses.
2. Continue to train golf staff on city policies and procedures for more efficient golf and pro-shop operations.
3. Complete installation of the electronic golf management system for improved tracking and control of the daily

PARKS AND RECREATION GOLF COURSES

golf course operations.

4. Expand marketing and community driven programs. Improve the golf fee structure in order to establish Stockton's golf courses in a competitive position in the market.



Play ball at Stockton parks



CITY OF STOCKTON



POLICE

Chief of Police

Equal Employment Opportunity Officer
Crime Information Center
Neighborhood Services Administration
S.W.A.T. Command

Internal Affairs
Legal Advisor
Public Information Office
Crime Stoppers

Investigations/Services Bureau

Support Services Division

Maintain 9-1-1 system
Transfer fire/medical calls to Fire Department
Dispatch calls for police service
Distribute non-emergency calls
Oversee:
Computer operations
Computer programming
Computer training
Radio operation & maintenance
Phone/pager systems
Manage records
Administer prisoner extradition
Provide telephone report services
Internet report services

Investigations Division

Investigate:
Homicides & robbery
Rape/assault
Child abuse/neglect
Domestic violence
Juvenile crime
Burglary & auto theft
Forgery & fraud
Explosives & arson
High tech crime
Graffiti & vandalism
Missing persons
Illegal narcotics activity
Illegal gambling
Pornography
Prepare for trial/testimony
Provide:
Domestic violence prevention
Child/elder abuse prevention
Misdemeanor follow-up
Prisoner extradition
Dignitary protection
Vice/gang intelligence
Monitor sex offenders
Operate Megan's Law program
Suppress gangs & guns (GSET)
Abate prostitution
Abate drugs & crime
Manage asset forfeiture process
Review occupation permits
Track/analyze guns & bullets
Process crime scenes
Process photos & fingerprints
Identify & preserve evidence
Manage property & evidence
Violent Crime Task Force

Administrative Services Division

Recruit personnel
Perform background investigations
Manage training programs
Operate training facility
Manage Police fleet/facilities
Manage City facility security
Administer safety program
Provide chaplain program
Provide planning & research
Review use permits and EIRs
Maintain police web pages
Prepare & monitor budgets
Operate alarm reduction program
Perform internal audits
Manage:
Capital projects
Contract compliance
Resource allocation
Grants
Payroll process
Purchasing/payables
Revenues and reimbursements
Operate Animal Shelter facility
Provide animal control
Manage spay/neuter programs

Neighborhood Services

Enforce Codes:
Inspections
Abatements
Demolitions
Graffiti Removal
Vacant Property
Administer Programs:
Community Health Action Team
Hotel/Motel Permits
Hotel/Motel Manager Training
Administrative Hearings
Operation Clean Sweep
VOICE Volunteers
Rental Inspections

Field Services North Division

Provide Community Policing for:
Pacific District
Lakeview District
Valley Oak District
Bear Creek District
24 hour patrols/call response
Watch Commander Oversight
Park security patrol
School Resource Officers
Traffic enforcement
D.U.I. enforcement
Red Light Photo Enforcement
Traffic safety education
Parking enforcement
Abatement of abandoned vehicles
Taxi & Tow Truck permits
Accident/hit & run investigation
Parade & assembly permits
Crime/drug/gang prevention
Crisis Negotiation
Manage:
Field Training Program
Vehicle impound program
North Police Substation
Neighborhood Police facilities
Equestrian Program
Taser Program

Field Services South Division

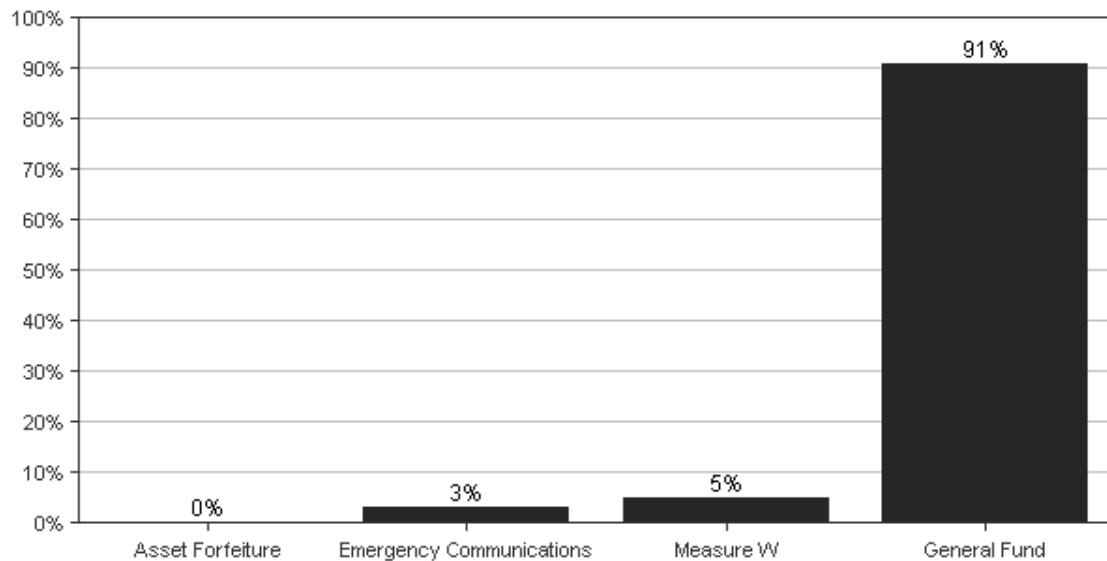
Provide Community Policing for:
Civic Center District
Park District
Seaport District
24 hour patrols/call response
Watch Commander oversight
Event security
Bicycle patrols
Truancy enforcement
Prisoner transportation
Court liaison service
Mobile Command Post
W.M.D., Natural Disaster & Emergency Response
Manage:
K-9 program
Reserve Officer Program
Senior Cadet Program
Explosive Ordinance Detail
HUD community policing program
Parolee Action Team
Truancy Program
Volunteers (VIPS)
Critical Incident Investigation
Emergency Services Unit

POLICE DEPARTMENT ORGANIZATION CHART

POLICE

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
General Fund	\$91,208,449	\$96,658,307	\$100,133,433	\$3,475,126	4%
Measure W	\$4,100,455	\$5,404,548	\$5,784,044	\$379,496	7%
Emergency Communications	\$2,549,800	\$3,440,648	\$3,440,648	\$0	0%
Asset Forfeiture	\$186,096	\$220,000	\$310,000	\$90,000	41%
TOTAL BUDGET	\$98,044,800	\$105,723,503	\$109,668,125	\$3,944,622	4%

POSITION ALLOCATION	648	672	676
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Mission Statement

Promote the quality of life in the City of Stockton by: working in partnership with the community to provide a safe and secure environment; recognizing and respecting the diversity and uniqueness of the citizens of our community; being sensitive and responsive to the public without bias or prejudice; utilizing personnel and financial resources in an efficient and effective manner; and responding to the ever-changing needs of our community.

Units Managed by Department

Police General Fund	Asset Forfeiture
• Administration	Emergency Communications
• Field Services	Measure W
• Investigations	
• Support Services	
• Telecommunications	

POLICE

GENERAL FUND SUMMARY: 010-2400

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$78,162,344	\$82,222,503	\$84,072,974	\$1,850,471	2%
Other Services	\$11,075,821	\$12,670,588	\$13,288,973	\$618,385	5%
Materials and Supplies	\$977,393	\$968,341	\$1,989,831	\$1,021,490	105%
Other Expenses	\$905,701	\$781,875	\$695,655	\$-86,220	-11%
Capital Outlay	\$87,190	\$15,000	\$86,000	\$71,000	473%
TOTAL BUDGET	\$91,208,449	\$96,658,307	\$100,133,433	\$3,475,126	4%
POSITION ALLOCATION	608	632	636		

Major Budget Changes 010-2400

- As of December 2007, employment of sworn staff was up to the highest level in the history of the Department: 424 Police Officer positions were filled.
- FY 2008-09 Police budget includes additional funding for four police officers in the Traffic Section that were partially grant funded in FY 2007-08.
- Graffiti abatement increased by 5 staff and 3 graffiti trailers partly funded by Redevelopment, landscape districts, and Municipal Utilities.
- \$200,000 in Community Grants to support crime reduction, previously in Non-Departmental budget, are now included in the Police Administration budget.
- The materials and supplies budget has increased to reflect increased fuel costs and new City policy that charges fuel cost directly to each vehicle.
- Capital Outlay budget is increased to purchase vehicles for Neighborhood Services Division to replace vehicles rented from the Fleet pool.

POLICE ADMINISTRATION

Administration : 010-2410

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$4,417,263	\$4,555,235	\$4,633,260	\$78,025	2%
Other Services	\$1,719,128	\$1,978,742	\$2,215,637	\$236,895	12%
Materials and Supplies	\$206,355	\$223,307	\$344,693	\$121,386	54%
Other Expenses	\$706,910	\$591,920	\$533,110	\$-58,810	-10%
TOTAL BUDGET	\$7,049,656	\$7,349,204	\$7,726,700	\$377,496	5%
POSITION ALLOCATION	48	47	46		

Purpose

The Administrative Services Division is comprised of the Chief's Office, (includes Internal Affairs, Crime Stoppers, and Public Information Office) Fiscal and Planning, Personnel and Training, Neighborhood Services, and Animal Control. The Chief's Office is the executive office of the Department providing direction over all Police operations.

Recent Accomplishments

- Through accelerated hiring, 70 Police Officers were hired during calendar year 2007. Also, all 40 Measure W positions are now filled.
- An ordinance was passed and new processes were established to help regulate junk dealers/recyclers.
- New ordinances were passed and processes were developed to support spay and neuter efforts making more animals eligible for adoption from the Stockton Animal Shelter.
- During the previous fiscal year, staff from the Neighborhood Services Section Rental Inspection Program identified 4,185 rental properties, and there were 1,799 properties determined to be exempt. There were 1,804 or 75.2% (of eligible) properties approved for self-certification, and 532 properties subject to inspection.

Goals

1. The Police Department will continue accelerated hiring efforts to bring sworn Police Officer positions to full staffing and then remain at full staffing levels.
2. Working with Stockton Animal Shelter Friends, open and operate a spay/neuter clinic at the Stockton Animal Shelter.
3. Enhance citywide graffiti abatement efforts using a recently approved plan to consolidate resources and engage community partners.

POLICE FIELD SERVICES

Field Services : 010-2420

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$50,134,412	\$53,446,132	\$53,837,092	\$390,960	1%
Other Services	\$5,455,641	\$5,097,218	\$5,218,153	\$120,935	2%
Materials and Supplies	\$397,718	\$436,234	\$1,134,342	\$698,108	160%
Other Expenses	\$195,204	\$156,780	\$153,400	\$-3,380	-2%
Capital Outlay	\$79,316	\$15,000	\$86,000	\$71,000	473%
TOTAL BUDGET	\$56,262,291	\$59,151,364	\$60,428,987	\$1,277,623	2%
POSITION ALLOCATION	365	384	386		

Purpose

Provide 24-hour-a-day uniformed Police patrols and responding to calls for services throughout the six Community Policing Districts in Stockton.

Recent Accomplishments

- The Police Department participated in the California Golden Guardian/Homeland Security Program Exercise, involving over 1,500 participants at 3 major event sites. This project was successfully completed in November 2007.
- "Hot spot" policing and Community Police Officer deployment was successfully implemented during calendar year 2007 to help reduce violent crime in the identified high crime areas.
- During Fiscal Year 2006-07, the Police Department used Department of Homeland Security grant funds to procure, and put into service, a Mobile Command Post used for critical incidents and/or disasters. Funds were also used for training of Mobile Command Post personnel.
- Field Services and Code Enforcement staff combined to inspect over 900 properties, including approximately 2,000 rental units, in the Kentfield Action Team area. Security cameras were installed in this area that are now monitored by the Police Department. These actions along with other Police efforts, reduced crime in the area by almost 25% in 2007.

Goals

1. The Police Department will increase emphasis in the Curfew and Truancy Programs to help reduce youth violence and victimization of youth in our community.
2. Implement the federal Weed and Seed grant in the Kentfield area if the grant is awarded by the U.S. Department of Justice.

POLICE INVESTIGATIONS

Investigations : 010-2430

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$16,020,416	\$16,225,598	\$17,560,352	\$1,334,754	8%
Other Services	\$693,661	\$819,164	\$794,959	\$-24,205	-3%
Materials and Supplies	\$216,025	\$160,000	\$331,052	\$171,052	107%
Other Expenses	\$2,980	\$29,250	\$5,250	\$-24,000	-82%
Capital Outlay	\$7,874	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$16,940,956	\$17,234,012	\$18,691,613	\$1,457,601	8%
POSITION ALLOCATION	102	107	115		

Purpose

Investigate and assist in the prosecution of major crimes occurring in the City of Stockton. The Division is organized into four operating units: Crimes vs. Persons and Property, Special Investigations, Evidence Identification Unit, and Neighborhood Services.

Recent Accomplishments

- Auto theft and aggravated assaults are down for calendar year 2007 as result of stepped-up enforcement efforts and enhanced crime prevention efforts.
- Three major organized crime investigations of gangs in Stockton resulted in a large number of arrests and confiscation of numerous weapons and large quantities of drugs.
- A pawn shop database was developed and tested to track potential stolen property. Other "high tech" improvements were made including the installation of digital imaging video enhancement equipment. Investigators were trained to access more video system recordings from business- and citizen-owned systems.
- The Special Investigations Section refocused on gang suppression and assisted with reinstituting the Youth Gang Outreach Program (Peacekeepers).

Goals

1. By December 2008, assign two experienced Spanish-speaking Investigators to the Robbery Section to assist Spanish-speaking victims of violent crime.
2. Begin digital recording of all investigative interviews and Detective reports for typing by transcribers to reduce overtime incurred by Detectives.
3. Concentrate investigative efforts to identify, apprehend, prosecute, and seek restitution from graffiti vandals. Initiate a citywide graffiti awareness and prevention campaign.

POLICE SUPPORT SERVICES

Support Services : 010-2460

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$4,589,646	\$4,750,927	\$4,862,345	\$111,418	2%
Other Services	\$1,012,998	\$1,068,692	\$388,178	\$-680,514	-64%
Materials and Supplies	\$126,366	\$102,450	\$141,744	\$39,294	38%
Other Expenses	\$375	\$3,675	\$3,675	\$0	0%
TOTAL BUDGET	\$5,729,385	\$5,925,744	\$5,395,942	\$-529,802	-9%
POSITION ALLOCATION	37	37	37		

Purpose

Responsible for Police Records Management, Property Management, and Telephone and On-line Report Services.

Recent Accomplishments

- There were 341,750 computer-aided dispatch incidents, and 157,540 dispatched service calls during 2007, which resulted in nearly 70,000 crime and incident reports being recorded electronically.
- In 2007 there were 5,177 online police reports filed; an increase of 83.5% from 2006. This result was due in part to expanding the type of reports citizens can complete on-line, which helps free up time for patrol officers to handle more complex calls in the field.
- The Records Section expanded the use of a document imaging system program to allow additional electronic access to reports from the City Attorney's Office, Risk Management, and other allied agencies.

Goals

1. Complete the transition to a paperless collision reporting system for all police officers and community service officers by expanding the use of the collision reporting software system.
2. Begin providing citizens and insurance companies with on-line web access to certain crime and vehicle accident reports.

POLICE TELECOMMUNICATIONS

Telecommunications : 010-2470

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$3,000,607	\$3,244,611	\$3,179,925	\$-64,686	-2%
Other Services	\$2,194,393	\$3,706,772	\$4,672,046	\$965,274	26%
Materials and Supplies	\$30,929	\$46,350	\$38,000	\$-8,350	-18%
Other Expenses	\$232	\$250	\$220	\$-30	-12%
TOTAL BUDGET	\$5,226,161	\$6,997,983	\$7,890,191	\$892,208	13%
POSITION ALLOCATION	44	46	46		

Purpose

Responsible for 9-1-1 emergency communications (plus Fire and Emergency Medical Systems transfers) and 24-hour-a-day dispatch. This Division works with the Information Technology Department for technical support of Police computer and radio systems.

Recent Accomplishments

- Expanded receipt of emergency 911 wireless calls to include all major carriers increasing the number of 911 calls coming in on cellular phones by 90%.
- Using network technology, citywide security cameras were tied in together for viewing by the Watch Commander's Office and Telecommunications Center.
- Began the request for qualifications/proposals process to secure engineering consultants to develop plans to move the Telecommunications Center from the basement of the Main Police Facility to the fourth floor of the Stewart/Eberhardt Building.

Goals

1. Continue design and engineering work to move the Telecommunications Center from the Main Police Facility to the 4th Floor of the Stewart/Eberhardt Building.
2. Complete the state-mandated Phase II Wireless 911 implementation and transition to all cell carriers to Enhanced 911, enabling emergency services to locate the geographic position of the caller. Increase public awareness of the change via publicity and outreach.
3. Test new methods of wireless data communications to increase the speed and amount of data communicated to and from patrol officers working in the field.

POLICE ASSET FORFEITURE

Asset Forfeiture : 023-6400

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Other Services	\$942	\$1,000	\$0	\$-1,000	-100%
Materials and Supplies	\$145,300	\$176,150	\$250,000	\$73,850	42%
Other Expenses	\$39,854	\$42,850	\$60,000	\$17,150	40%
TOTAL BUDGET	\$186,096	\$220,000	\$310,000	\$90,000	41%
POSITION ALLOCATION	0	0	0		

Mission Statement

To account for the share of proceeds that have been paid to the City of Stockton by the San Joaquin County District Attorney or Federal Courts as a result of narcotics related cases adjudicated under state and federal asset forfeiture statutes. No Asset Forfeiture Funds are ever used to compensate any City employees.

Major Budget Changes 023-6400

- The Materials and Supplies budget is increased to purchase additional ballistic protection equipment, specialized weapons, and ammunition.
- The Other Expense budget has been enhanced to provide additional resources for undercover narcotics operations and investigations.

Purpose

To purchase surveillance and safety equipment for the Vice/Narcotics and Special Weapons and Tactics (SWAT) units to enhance the Department's illegal drug trafficking enforcement efforts. Funds are also used to purchase Explosive Ordinance Detail equipment, firearms training equipment, and other safety equipment for law enforcement purposes.

Recent Accomplishments

- Purchased upgraded surveillance equipment for the Special Investigations Section of the Police Department.
- Used funds for specialized equipment to outfit two emergency response vehicles (former ambulances); one for the SWAT Team and the other for the Explosive Ordnance Disposal Team.
- Purchased digital radio equipment for drug enforcement operations.

Goals

1. Purchase of Vice/Narco Unit and SWAT surveillance and safety equipment because it directly affects the Police Department's illegal drug trafficking enforcement efforts and best fulfills the intent of state and federal law.
2. Purchase of Explosive Ordnance Detail specialized equipment, which is unique to this unit and does not require internal service fund support.
3. Purchase Firearms Training System equipment for computer training program scenarios, equipment, and accessories used to train sworn staff in use-of-force decision making to improve officer and citizen safety and reduce liability to the City.
4. Purchase other non-recurring law enforcement supplies and equipment as determined by the Chief of Police.

**POLICE
EMERGENCY COMMUNICATIONS**

Emergency Communications : 042-2471

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,846,493	\$2,308,644	\$2,155,155	\$-153,489	-7%
Other Services	\$703,307	\$1,051,020	\$1,275,493	\$224,473	21%
Materials and Supplies	\$0	\$10,000	\$10,000	\$0	0%
Other Expenses	\$0	\$70,984	\$0	\$-70,984	-100%
TOTAL BUDGET	\$2,549,800	\$3,440,648	\$3,440,648	\$0	0%
POSITION ALLOCATION	0	0	0		

Mission Statement

Operate and maintain the system for receiving and dispatching responses to 9-1-1 telephone calls for emergency police and fire services 24-hours per day in the City of Stockton.

Major Budget Changes 042-2471

- Employee Services budget has declined reflecting a reduction in overtime and employee benefit rates.
- The Other Services budget has increased to reflect additional cost of providing computer system support.
- The Other Expense budget category has declined due to elimination of indirect changes resulting from budget constraints.

Purpose

Provide 24-hour per day answering of 9-1-1 emergency telephone calls; radio dispatch of police and firefighting services; and upgrade & maintenance of emergency communication equipment. Services include assessment of emergency resource requirements, while first aid and other pre-arrival information is provided over the phone by telecommunicators.

Recent Accomplishments

- Hired and trained additional telecommunications staff required by the growing number of emergency 9-1-1 calls from cellular devices.

Goals

1. Continue efforts to expand the number of cellular emergency 9-1-1 calls that can be accepted by telecommunications staff. Maintain staffing levels to adequately handle the increasing number of calls.

POLICE MEASURE W

Measure W : 081-2436

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$3,110,864	\$4,488,536	\$4,815,203	\$326,667	7%
Other Services	\$626,371	\$796,562	\$740,251	\$-56,311	-7%
Materials and Supplies	\$80,377	\$73,450	\$171,590	\$98,140	134%
Other Expenses	\$282,843	\$46,000	\$57,000	\$11,000	24%
TOTAL BUDGET	\$4,100,455	\$5,404,548	\$5,784,044	\$379,496	7%

POSITION ALLOCATION	40	40	40
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Mission Statement

Provide increased Police and Fire protection services in the City of Stockton using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

Major Budget Changes 081-2436

- The Materials and Supplies budget has increased to reflect increased fuel costs and new City policy that charges fuel cost directly to each vehicle.

Purpose

Implement strategies to reduce gang and drug related crime; expand community policing in Stockton schools, parks, and neighborhoods; provide additional police officers and firefighters to improve response to calls for service; and improve police and firefighter training.

Recent Accomplishments

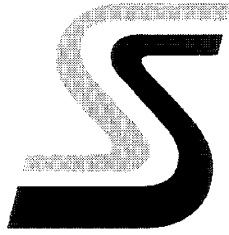
- All 40 Measure W positions were filled during Fiscal Year 2007-08.

Goals

1. Continue aggressive recruitment and testing efforts to attract quality candidates for police officer positions to keep all 40 positions filled.



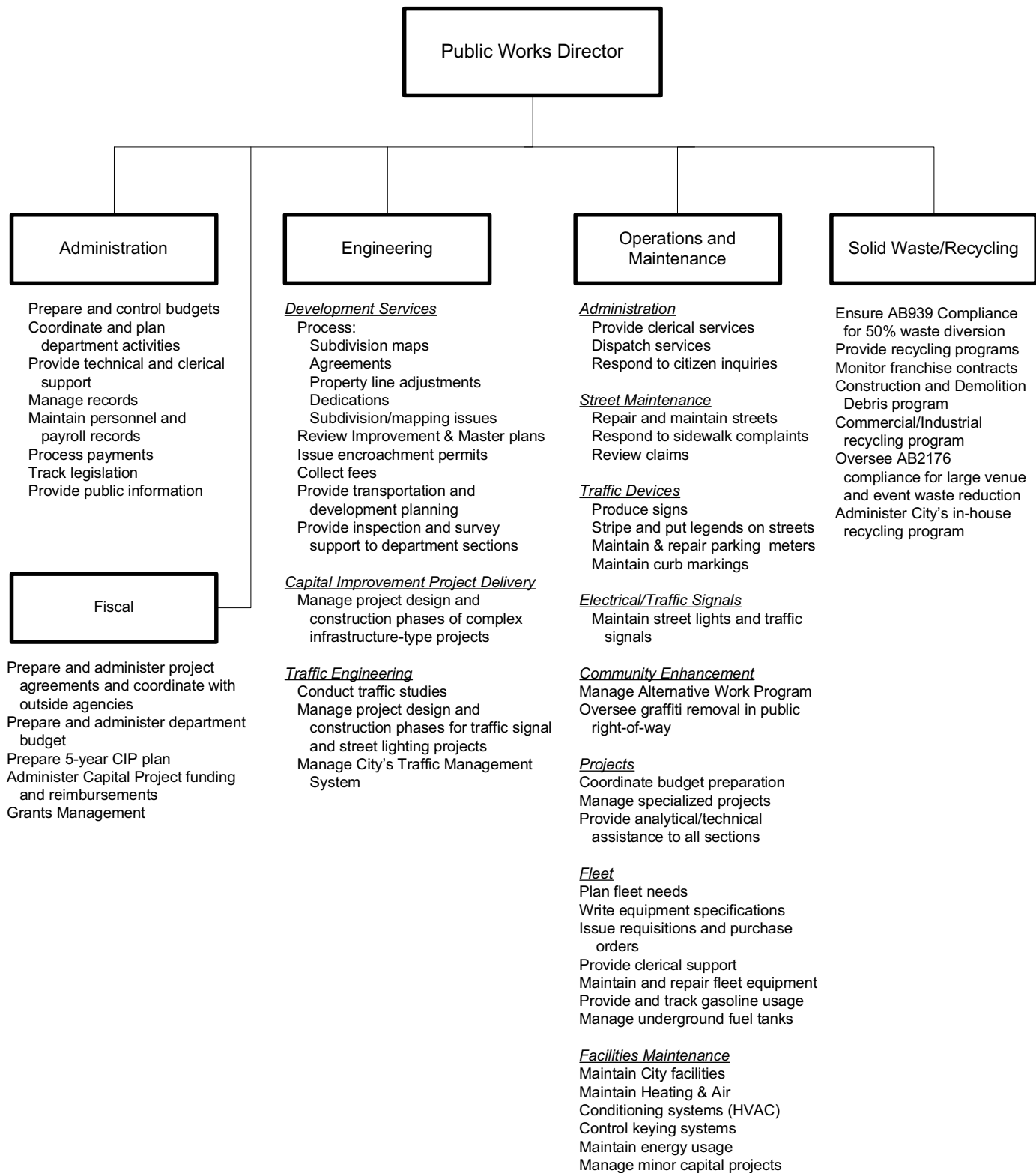
Officers of the Stockton Police Department



CITY OF STOCKTON



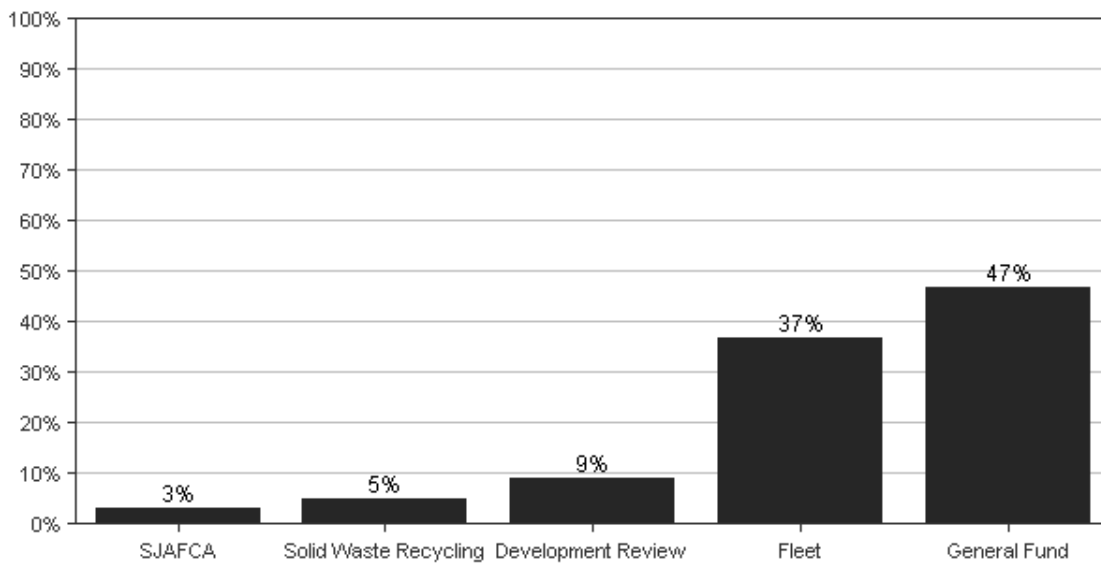
PUBLIC WORKS



PUBLIC WORKS DEPARTMENT ORGANIZATION CHART

PUBLIC WORKS

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
General Fund	\$14,050,632	\$13,614,175	\$13,306,593	\$-307,582	-2%
Development Review	\$3,159,645	\$2,650,000	\$2,664,312	\$14,312	1%
Solid Waste Recycling	\$938,388	\$1,065,623	\$1,382,121	\$316,498	30%
SJAFCA	\$291,032	\$354,485	\$748,471	\$393,986	111%
Fleet	\$8,632,790	\$8,214,955	\$10,421,487	\$2,206,532	27%
TOTAL BUDGET	\$27,072,487	\$25,899,238	\$28,522,984	\$2,623,746	10%
POSITION ALLOCATION	195	192	191		



Mission Statement

Plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

Units Managed by Department

Public Works General Fund	Solid Waste Recycling
• Administration	Public Works Development Review
• Engineering	Fleet
• O & M	SJAFCA
• Facilities Maintenance	

PUBLIC WORKS

GENERAL FUND SUMMARY: 010-3000

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$8,491,471	\$8,379,185	\$8,166,013	\$-213,172	-3%
Other Services	\$4,438,020	\$4,105,369	\$3,998,269	\$-107,100	-3%
Materials and Supplies	\$1,276,257	\$1,078,351	\$1,116,241	\$37,890	4%
Other Expenses	\$-155,116	\$51,270	\$26,070	\$-25,200	-49%
TOTAL BUDGET	\$14,050,632	\$13,614,175	\$13,306,593	\$-307,582	-2%
POSITION ALLOCATION	134	130	130		

Major Budget Changes 010-3000

- Employee Services budget is reduced due to budget constraints by holding four vacant positions open throughout Fiscal Year 2008-09.
- Overtime is budgeted for emergency response only, which will reduce the nature and responsiveness of support for special events.
- Some Employee Service costs are reallocated to the San Joaquin Area Flood Control Agency to support increased flood control activities.
- After subtracting fuel costs, Materials and Supplies reduced 20% from the Fiscal Year 2007-08 budget, which will affect services to other departments.

PUBLIC WORKS ADMINISTRATION

Administration : 010-3010

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$147,970	\$170,928	\$251,501	\$80,573	47%
Other Services	\$85,326	\$49,362	\$55,733	\$6,371	13%
Materials and Supplies	\$4,838	\$4,000	\$2,315	\$-1,685	-42%
Other Expenses	\$4,002	\$4,860	\$3,060	\$-1,800	-37%
TOTAL BUDGET	\$242,136	\$229,150	\$312,609	\$83,459	36%
POSITION ALLOCATION	11	12	11		

Purpose

Provide administrative and fiscal support to all Public Works activities including staff development, budget/capital improvement program preparation, grant coordination, contracts, payments, billings, and document management services. Also responsible for intergovernmental coordination, liaison with the City Manager's office, and special projects.

Recent Accomplishments

- Worked with the San Joaquin Council of Governments to secure \$154 million of State Prop 1B funds to widen Highway 99 south of the Crosstown Freeway.
- Made project plans and specifications available on-line at no cost to prospective bidders, saving paper, duplication and processing costs for Public Works.
- Continued to provide a high level of internal and external customer service while replacing many key staff.

Goals

1. Strive to achieve the best possible internal and external customer service regardless of budget cutbacks.
2. Improve internal communications and processes (including streamlined contract routing procedures) to more efficiently track and deliver Capital Improvement Program projects.
3. Implement and enforce higher level of budget tracking and accountability.
4. Successfully pursue more federal, state, and regional transportation grants, expand knowledge of federal funding process, and develop better working relationship with Caltrans Office of Local Assistance.

PUBLIC WORKS ENGINEERING

Engineering : 010-3020

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$726,768	\$893,210	\$697,316	\$-195,894	-22%
Other Services	\$308,477	\$360,362	\$342,827	\$-17,535	-5%
Materials and Supplies	\$29,524	\$28,200	\$30,255	\$2,055	7%
Other Expenses	\$16,236	\$17,095	\$7,740	\$-9,355	-55%
TOTAL BUDGET	\$1,081,005	\$1,298,867	\$1,078,138	\$-220,729	-17%

POSITION ALLOCATION	25	25	24
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Purpose

Provides engineering services to Development Services, Capital Improvements, and Traffic Engineering. Capital Improvement and a portion of Traffic are supported by project revenues, while Traffic conducts engineering surveys, responds to citizen and Council inquiries, coordinates with other Departments, and support special events.

Recent Accomplishments

- Completed construction of the Hammer Lane Interchange and State Route 99 Widening project.
- Began construction of the Airport Way Beautification Project, Phase I.
- Began the final design of the Thornton Road Widening project.
- Completed the final design of the El Dorado Street Widening Phase II.
- Started construction of the Hammer Lane Improvement project, Phase IIIA.

Goals

1. Begin construction of the El Dorado Street Widening Phase II and Thornton Road Widening projects.
2. Complete final design and right of way acquisition for the French Camp I-5 Interchange reconstruction project; begin final design of the connecting Sperry Road Extension project.
3. Implement new traffic calming program for speed humps/lumps.
4. Begin Right of Way Acquisition for the North Stockton Railroad Grade Separation Project.

PUBLIC WORKS OPERATION AND MAINTENANCE

Operation and Maintenance : 010-3060

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$5,723,051	\$5,639,392	\$5,486,766	\$-152,626	-3%
Other Services	\$3,179,114	\$2,860,953	\$2,867,718	\$6,765	0%
Materials and Supplies	\$953,721	\$778,901	\$810,475	\$31,574	4%
Other Expenses	\$-177,355	\$21,355	\$12,290	\$-9,065	-42%
TOTAL BUDGET	\$9,678,531	\$9,300,601	\$9,177,249	\$-123,352	-1%
POSITION ALLOCATION	73	68	67		

Purpose

Maintain a safe, efficient, and reliable street system. The Operations and Maintenance division is comprised of: Administration, Street Maintenance, Traffic Devices, Signals and Lighting, Projects, and Community Enhancement.

Recent Accomplishments

- Completed Curb, Gutter, and Sidewalk Repair and Wheelchair Ramp Installation Project using Capital Improvement (CIP) and North Stockton Safe Neighborhood Initiative (SNI) funds. Completed isolated repairs at over 700 locations and installed 40 wheelchair ramps.
- Completed pavement overlays on over 32 miles of streets in the North, Mid-town, and South Stockton SNI zones.
- Received Caltrans construction authorization, issued a contract and began construction on repaving of Wilson Way from Charter Way to Harding Way.
- Community Enhancement crew removed over 800,000 square feet of graffiti and over 250 tons of debris from the public rights-of-way.

Goals

1. Complete overlays on 11 miles of streets, and capeseals on 25 miles of streets, using State Proposition 1B funds.
2. Complete over \$1 million of curb, gutter and sidewalk repairs and wheelchair ramp installations.
3. Expand use of computerized maintenance management system to include traffic devices (signs and markings) and update existing sign inventory database to the new system.

PUBLIC WORKS FACILITIES MAINTENANCE

Facilities Maintenance : 010-3090

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,893,682	\$1,675,655	\$1,730,430	\$54,775	3%
Other Services	\$865,103	\$834,692	\$731,991	\$-102,701	-12%
Materials and Supplies	\$288,174	\$267,250	\$273,196	\$5,946	2%
Other Expenses	\$2,001	\$7,960	\$2,980	\$-4,980	-63%
TOTAL BUDGET	\$3,048,960	\$2,785,557	\$2,738,597	\$-46,960	-2%

POSITION ALLOCATION	24	24	24
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Purpose

Perform and oversee building maintenance on City service buildings and the Civic Auditorium. Develop long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulatory agencies relating to City buildings.

Recent Accomplishments

- Completed update of roof maintenance priority program and issued contract for roof repairs at high priority locations.
- Evaluated high energy use facilities to establish priorities for infrastructure upgrades to reduce energy consumption.
- Worked with Parks and Recreation for successful installation and operation of Ice on The Delta, Weber Point Christmas Display, Silver Lake Camp, and numerous special events.

Goals

1. Complete design and issue contracts for energy saving measures at numerous facilities, including replacement of the HVAC system at the Civic Auditorium, the Main Police Facility, and Fire Station #2 (Sonora Street) as part of the City's Green Initiative.
2. Evaluate and update standard equipment specifications for City facilities.
3. Replace roofs at Municipal Service Center and Main Police Facility.

PUBLIC WORKS SOLID WASTE RECYCLING

Solid Waste Recycling : 047-3080

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$789,938	\$909,233	\$1,177,822	\$268,589	30%
Other Services	\$110,829	\$107,393	\$117,400	\$10,007	9%
Materials and Supplies	\$11,779	\$8,500	\$24,071	\$15,571	183%
Other Expenses	\$28,342	\$40,497	\$62,828	\$22,331	55%
Capital Outlay	\$-2,500	\$0	\$0	\$0	-100%
TOTAL BUDGET	\$938,388	\$1,065,623	\$1,382,121	\$316,498	30%
POSITION ALLOCATION	5	7	6		

Mission Statement

Assure superior quality solid waste, recycling, green/food waste service to Stockton's 68,000 residential customers and 5,000 commercial customers.

Major Budget Changes 047-3080

- Employee Services budget increased to provide full year costs for two employees added in Fiscal Year 2007-08 as resources to increase recycling rates.

Purpose

Manages the \$400 million garbage franchises, which includes street sweeping services, oversees and administers the City's State mandated waste reduction and recycling programs, and funds the Alternative Work Program for illegal dumping cleanup.

Recent Accomplishments

- Planned and implemented Construction and Demolition Recycling Program requiring building and demolition permit holders to recycle at least 50% of the waste generated by their projects.
- Managed solid waste rate study and franchisee performance reviews and audits.
- Terminated commercial and industrial collection contract for contractor failure to meet payment, insurance, and reporting requirements of contract.

Goals

1. Develop strategic plan for achieving a 60% recycling rate by 2012 and a 75% recycling rate by 2020, to respond to expected new State mandates.

PUBLIC WORKS DEVELOPMENT REVIEW

Development Review : 048-3027

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$2,454,569	\$2,215,904	\$2,049,221	\$-166,683	-8%
Other Services	\$592,447	\$264,411	\$440,219	\$175,808	66%
Materials and Supplies	\$25,533	\$14,600	\$23,779	\$9,179	63%
Other Expenses	\$87,096	\$155,085	\$151,093	\$-3,992	-3%
TOTAL BUDGET	\$3,159,645	\$2,650,000	\$2,664,312	\$14,312	1%
POSITION ALLOCATION	25	24	24		

Mission Statement

Provide courteous, effective, and accurate planning, development, and a safe community that enhances the quality of life for all residents of the City of Stockton.

Major Budget Changes 048-3027

- Employee Services budget is reduced due to budget constraints by holding five vacant staff positions open until development related revenues increase.
- Increased costs for computer system support and contract services.

Purpose

Review development applications, review and issuance of encroachment permits, review of building permit applications, review and/or preparation of subdivision maps and agreements, improvement plan checking, and inspection of public/private projects that will be maintained by the City.

Recent Accomplishments

- Developed an updated Street Improvement Fee component of the Public Facilities Fee incorporating the improvements identified as mitigation for new development as a part of the new 2035 General Plan.
- Updated the integrated traffic modeling program to reflect the adopted 2035 General Plan and to reflect development that has occurred over the past 4 years thereby providing an accurate and effective tool to analyze the effects of development on the City's circulation network.
- Developed and implemented a program of in-field training for Public Works Inspectors on traffic signal construction inspection thereby reducing the need for outside/contract inspection services.

Goals

1. Working with the Community Development Department develop more efficient processes for project review, plan checking, permit application/issuance and inspection.
2. Transition Flood Plain Management function from Community Development Department to Development Services and begin activities to improve Stockton's standing in the Flood Insurance Program's Community Rating System.
3. Take advantage of the slower economic period to provide additional professional training and cross-training in preparation for the increased development demands associated with expected future growth.

PUBLIC WORKS FLEET

Fleet : 501-5000

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$3,618,181	\$3,670,650	\$3,769,085	\$98,435	3%
Other Services	\$727,262	\$1,040,568	\$1,138,974	\$98,406	9%
Materials and Supplies	\$2,781,034	\$3,029,171	\$3,299,960	\$270,789	9%
Other Expenses	\$-72,492	\$12,468	\$12,468	\$0	0%
Capital Outlay	\$1,578,805	\$462,098	\$2,201,000	\$1,738,902	376%
TOTAL BUDGET	\$8,632,790	\$8,214,955	\$10,421,487	\$2,206,532	27%
POSITION ALLOCATION	31	31	31		

Mission Statement

Provide user departments with safe, reliable vehicles and equipment at the lowest cost, with the least disruption to department operations. Ensure compliance with prevailing regulations relating to fleet and fuel station activities.

Major Budget Changes 501-5000

- Departments utilizing fleet vehicles and equipment will be directly charged for fuel used by their assigned vehicles.
- On March 1, 2008 Municipal Utilities returned to the City, adding 150 vehicles to the Fleet size.
- Increased Capital Outlay budget back to normal equipment replacement levels after reducing that budget in Fiscal Year 2007-08.

Purpose

Purchase, maintain, and replace vehicles and related equipment to support City of Stockton operating departments missions.

Recent Accomplishments

- Obtained an Air District Grant to replace three tractors with lower emission units.
- Implemented use of B-5 (5%) Biodiesel fuel at Corporation Yard fuel site.
- Retrofitted five diesel powered trucks with diesel particulate filters to reduce emissions.

Goals

1. Retrofit ten diesel powered trucks with diesel particulate filters to reduce emissions.
2. Implement the use of B-20 (20%) Biodiesel fuel at all fuel sites by 2009.

**PUBLIC WORKS
SAN JOAQUIN AREA FLOOD CONTROL AGENCY**

SJAFCA : 010-0137

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$265,572	\$306,282	\$620,387	\$314,105	103%
Other Services	\$24,166	\$22,731	\$51,847	\$29,116	128%
Materials and Supplies	\$1,109	\$1,802	\$16,000	\$14,198	788%
Other Expenses	\$185	\$23,670	\$30,237	\$6,567	28%
Capital Outlay	\$0	\$0	\$30,000	\$30,000	-100%
TOTAL BUDGET	\$291,032	\$354,485	\$748,471	\$393,986	111%
POSITION ALLOCATION	1	1	4		

Mission Statement

Coordinate levee improvement efforts with local, state and federal interests and lead in the development of a cooperative Lower San Joaquin River Feasibility Study for determining requirements to meet state required 200-year flood protection. Coordinate efforts for the development of information needed for removing areas from 100-year floodplains on the newly released preliminary FEMA Flood Insurance Rate Maps.

Major Budget Changes 010-0137

- Employee Services budget is increased to include funding for a new Assistant Civil Engineer and a new Administrative Analyst II midyear.
- Employee Services is also increased by costs allocations for Executive Director and other administrative staff due to increased flood control efforts.

Purpose

Implement levee improvement projects and flood protection requirements with local, state and federal interests. Administration activities and fund reimbursements from the United States Army Corps of Engineers.

Recent Accomplishments

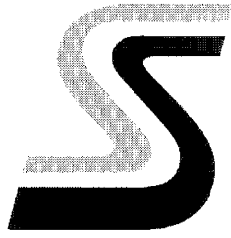
- Coordinated with local partners in removing areas from the preliminary FEMA 100-year floodplains. Without this effort over the last year a majority of Stockton would have been placed in new FEMA 100-year floodplains.
- Coordinated a feasibility study plan and cost-share agreement with Reclamation Districts 1614 and 828 for determining the viability of a Smith Canal Closure Structure improvement project.

Goals

1. Coordinate efforts for removing areas as determined by FEMA from the 100-year floodplain.
2. Develop plans to reach future state required 200-year flood protection requirements.
3. Work with local and state partners to provide technical information to FEMA on Provisionally Accredited Levees.
4. Continue to work with the United States Army Corps of Engineers and Congress to secure reimbursements for Flood Protection Restoration Project Phase 1.



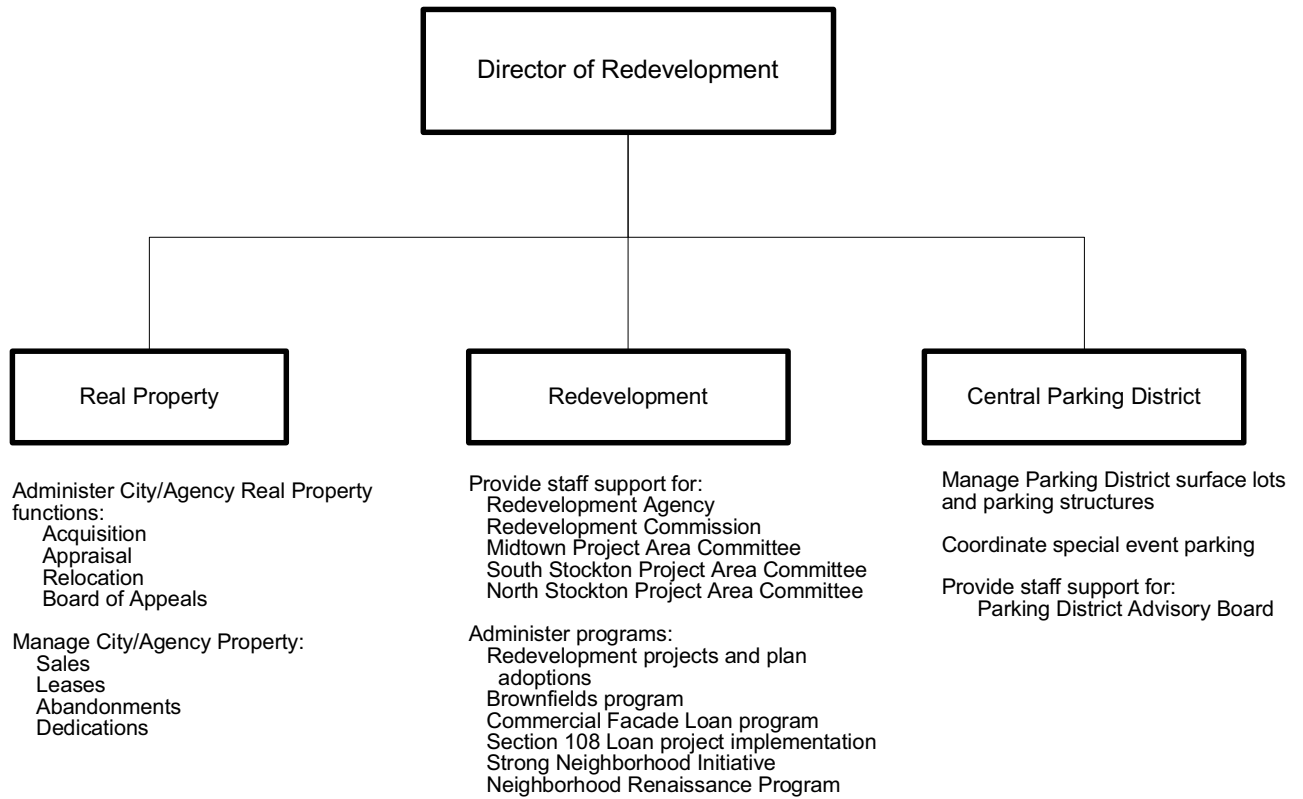
**Under Construction - Sheraton Hotel,
Stockton CA**



CITY OF STOCKTON



REDEVELOPMENT

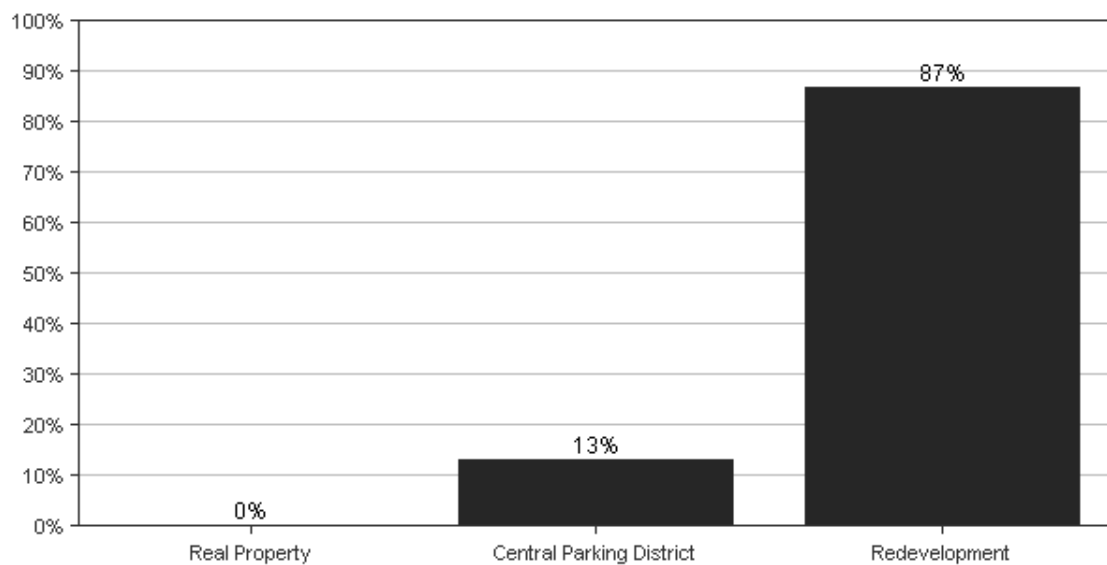


**REDEVELOPMENT DEPARTMENT
ORGANIZATION CHART**

REDEVELOPMENT

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Redevelopment	\$53,457,349	\$32,982,934	\$28,235,384	\$-4,747,550	-14%
Real Property	\$69,566	\$72,543	\$63,879	\$-8,664	-12%
Central Parking District	\$4,678,393	\$4,784,249	\$4,197,297	\$-586,952	-12%
TOTAL BUDGET	\$58,205,308	\$37,839,726	\$32,496,560	\$-5,343,166	-14%

POSITION ALLOCATION	15	21	27
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Mission Statement

Identify and facilitate the development of underutilized properties, aide in the removal of blight, and contribute to the overall quality of life of its residents by providing decent affordable housing, essential neighborhood services, and recreational opportunities.

Units Managed by Department

Redevelopment General Fund	Redevelopment
• Real Property	Central Parking District

REDEVELOPMENT

Redevelopment : 330-0000

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$2,529,559	\$2,375,786	\$3,333,986	\$958,200	40%
Other Services	\$8,405,473	\$15,456,330	\$4,849,658	\$-10,606,672	-69%
Materials and Supplies	\$71,927	\$74,541	\$133,180	\$58,639	79%
Other Expenses	\$35,575,574	\$15,039,277	\$19,918,560	\$4,879,283	32%
Capital Outlay	\$6,874,816	\$37,000	\$0	\$-37,000	-100%
TOTAL BUDGET	\$53,457,349	\$32,982,934	\$28,235,384	\$-4,747,550	-14%
POSITION ALLOCATION	11	17	24		

Mission Statement

Identify and facilitate the development of underutilized properties, aide in the removal of blight, and contribute to the overall quality of life of its residents by providing decent affordable housing, essential neighborhood services, and recreational opportunities.

Major Budget Changes 330-0000

- (\$1,169,039): Decrease due to 4% reduction in total anticipated gross tax increment from the budgeted Fiscal Year 2007-08 amount.
- Three new positions are requested for Fiscal Year 2008-09 to accommodate the final separation of the Redevelopment and Housing Departments.
- Two new positions are requested for Fiscal Year 2008-09 to assist the Neighborhood Renaissance Program.

Purpose

Redevelopment is a process created by California law to assist governments in eliminating blight and to attract development, reconstruction, and rehabilitation of deteriorated urban settings. Through this process, targeted areas receive focused attention and financial investment to reverse deteriorating trends and revitalize the business climate.

Recent Accomplishments

- Assisted ten businesses with Commercial Facade Loans within West End, Midtown, North Stockton, and South Stockton redevelopment project areas.
- Completed renovations of the Morelli Park Boat Launch and began construction on the Downtown Marina and Promenade in April 2008.
- Completed tenant improvements to the ground floor of the Hotel Stockton, which opened Paragary's Bar and Grill in March 2008.
- Through the Strong Neighborhoods Initiative Bond, began construction and renovations of two community centers at Stribley Park and Panella Park, installed new restrooms and ADA sidewalks at various parks, and began construction on an Enhanced Gymnasium at William Brotherhood Park, in conjunction with Stockton Unified School District.
- Infill Housing Strategy for Downtown and Midtown was completed in July 2007. Various recommendations are currently being implemented.

REDEVELOPMENT

Goals

1. Complete construction of the Downtown Marina by June 2009.
2. Through the Neighborhood Renaissance program, make contact with ten community groups and complete one Strategic Neighborhood Plan.



Coy Parking Garage Downtown

REDEVELOPMENT CENTRAL PARKING DISTRICT

Central Parking District : 416-4000

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,036,900	\$1,231,428	\$1,249,741	\$18,313	1%
Other Services	\$839,341	\$780,779	\$729,846	\$-50,933	-7%
Materials and Supplies	\$89,888	\$114,751	\$100,284	\$-14,467	-13%
Other Expenses	\$1,866,376	\$2,127,291	\$2,117,426	\$-9,865	0%
Capital Outlay	\$845,888	\$530,000	\$0	\$-530,000	-100%
TOTAL BUDGET	\$4,678,393	\$4,784,249	\$4,197,297	\$-586,952	-12%
POSITION ALLOCATION	4	4	3		

Mission Statement

Provide adequate parking facilities to serve the needs of businesses, customers, employees, and visitors to Downtown Stockton. The District is self-sustaining, and not a part of the operating budget of the City of Stockton. However, it is included in the budget document to comply with provisions of the ordinance of issue that authorized district formation.

Major Budget Changes 416-4000

- \$82,000: Increase due to compensation of Parking Attendants and subsequent change in salary schedule.
- \$438,000: Increase revenue due to 5% rate increase to Central Parking District fees and assessment to help offset increases in running the District.
- (\$200,000): Decrease in capital outlay due to postponing replacement of elevator in Channel Street Garage pending the resolution of property issues.
- \$135,000: Increase due to additional debt service repayments on parking garage bonds and General Fund loan.

Purpose

Manage over 5,000 parking spaces in five garages and 15 lots, plus 1,800 on-street metered spaces. Income sources include assessments on all property within the District and charges for monthly and hourly parking privileges. The Central Parking District is operated by an Advisory Board appointed by the City Council.

Recent Accomplishments

- Transitioned Arena Garage to 24/7 operation to coincide with the Sheraton Hotel opening.
- Completed a Parking Automation Study which identified cost saving measures and equipment upgrades.

Goals

1. Using the Parking Automation Study, complete a plan of action and begin implementation to better utilize resources within the District.
2. As part of Parking Automation Study, install pay by space technology in three surface lots, Fremont East, Fremont West and Hunter Square.
3. As part of Parking Automation Study, upgrade 300 parking meters with new digital equipment.

REDEVELOPMENT REAL PROPERTY

Real Property : 010-1750

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$56,159	\$50,568	\$46,997	\$-3,571	-7%
Other Services	\$8,892	\$10,325	\$9,932	\$-393	-4%
Materials and Supplies	\$2,928	\$5,250	\$3,250	\$-2,000	-38%
Other Expenses	\$1,587	\$6,400	\$3,700	\$-2,700	-42%
TOTAL BUDGET	\$69,566	\$72,543	\$63,879	\$-8,664	-12%

POSITION ALLOCATION

0

0

0

Major Budget Changes 010-1750

There were no major budget changes.

Purpose

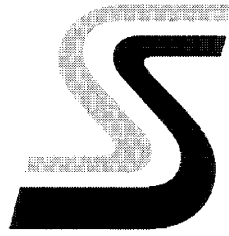
Provides real estate support services to City and Agency staff. Activities include acquisition of real property for various City/Agency projects and relocation assistance to residents and businesses displaced by these projects. Staff also processes abandonments and performs property management functions such as lease negotiations.

Recent Accomplishments

- Completed purchase of new City Administration building at 400 East Main Street, including establishing new lease agreements with existing tenants and a new management agreement with CB Richard Ellis to operate the building.
- Completed easement acquisitions for El Dorado Street Widening project.
- Completed acquisitions for realignment of 2nd Street and new site for Fire Company 3 (First Street).

Goals

1. Assist in various acquisitions in support of CIP Projects, including Thornton Road widening and Delta Water Supply Project.



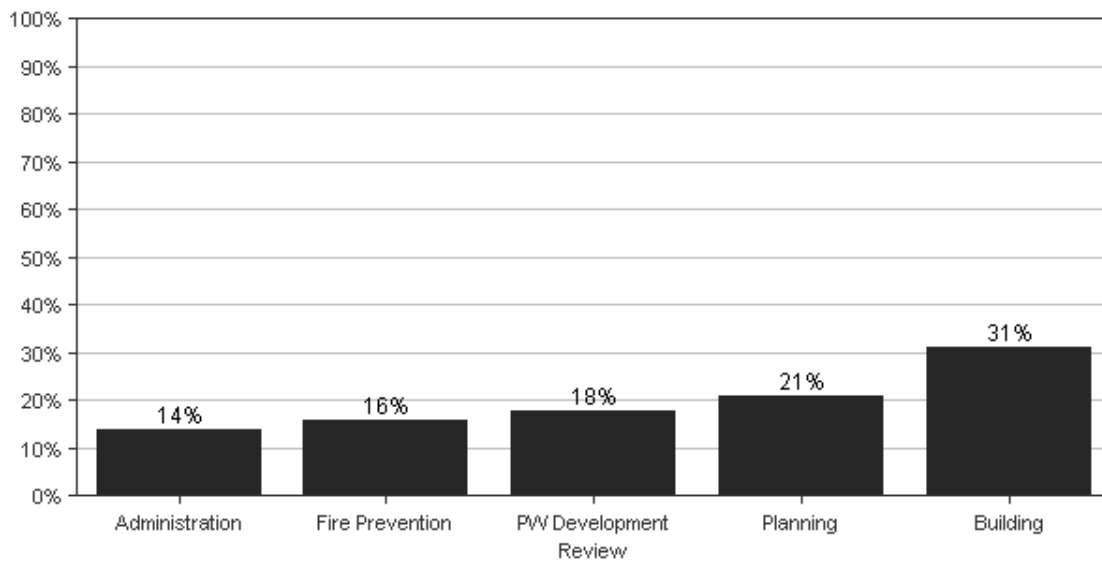
CITY OF STOCKTON



SPECIAL REVENUE FUNDS

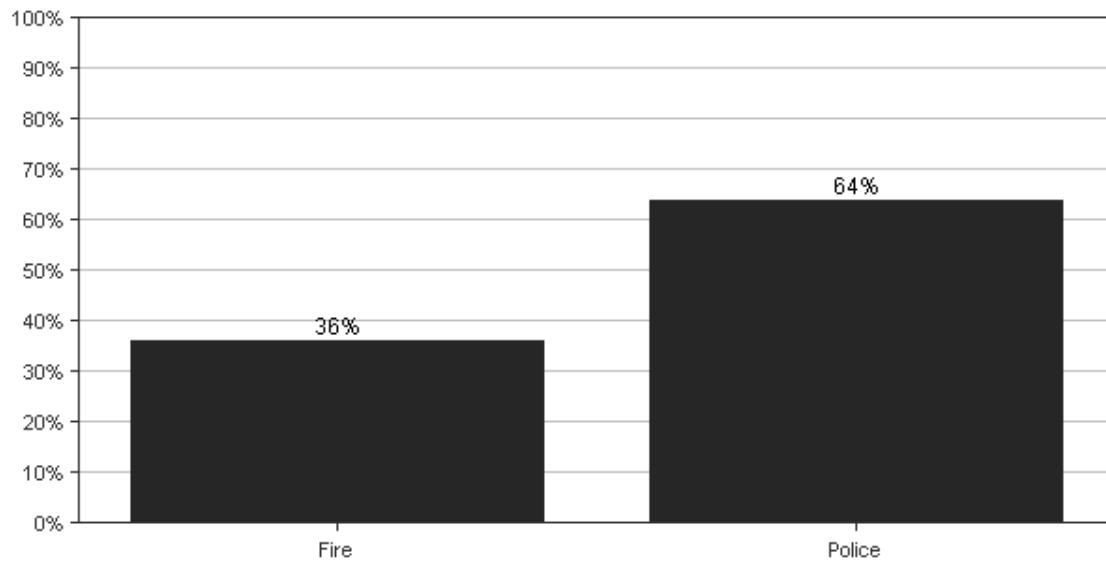
DEVELOPMENT SERVICES

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Administration	\$1,656,284	\$2,438,488	\$1,985,379	\$-453,109	-19%
Planning	\$2,316,636	\$3,604,201	\$3,125,073	\$-479,128	-13%
Building	\$4,275,762	\$5,497,311	\$4,522,553	\$-974,758	-18%
Fire Prevention	\$2,167,920	\$2,442,275	\$2,406,249	\$-36,026	-1%
PW Development Review	\$3,159,645	\$2,650,000	\$2,664,312	\$14,312	1%
TOTAL BUDGET	\$13,576,247	\$16,632,275	\$14,703,566	\$-1,928,709	-12%
POSITION ALLOCATION	93	95	95		



EMERGENCY COMMUNICATION FUND

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Police	\$2,549,800	\$3,440,648	\$3,440,648	\$0	0%
Fire	\$2,915,503	\$1,952,848	\$1,950,613	\$-2,235	0%
TOTAL BUDGET	\$5,465,303	\$5,393,496	\$5,391,261	\$-2,235	0%
POSITION ALLOCATION	22	20	17		



PFF ADMINISTRATION

Public Facilities Fees Admin : 999-9110

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Employee Services	\$1,327,227	\$1,103,261	\$913,105	\$-190,156	-17%
Other Services	\$280,663	\$323,819	\$21,007	\$-302,812	-94%
Materials and Supplies	\$1,361	\$0	\$29,000	\$29,000	-100%
Other Expenses	\$42,081	\$30,581	\$63,295	\$32,714	107%
TOTAL BUDGET	\$1,651,332	\$1,457,661	\$1,026,407	\$-431,254	-30%
POSITION ALLOCATION	0	0	0		

Mission Statement

Oversee the Public Facility Fee program established by the City Council in 1988, under California Government Code Section 66000, which provides funding for public infrastructure resulting from new development in the City of Stockton.

Major Budget Changes 999-9110

- Employee Services budgets have been reduced because of reduced administrative fee revenues from reduced building permit activity.
- The Other Services budget has been reduced due to the completion of the Public Facility Fee update studies that increased costs in prior years.

Purpose

Provide resources for preparing the annual five year Capital Improvement Program plan; the Public Facility annual report; planning, scheduling, and monitoring of funded projects; reviewing and updating fee schedules; policy, planning, and legal reviews; and monitoring and projecting revenues, expenditures, and fund balances.

Recent Accomplishments

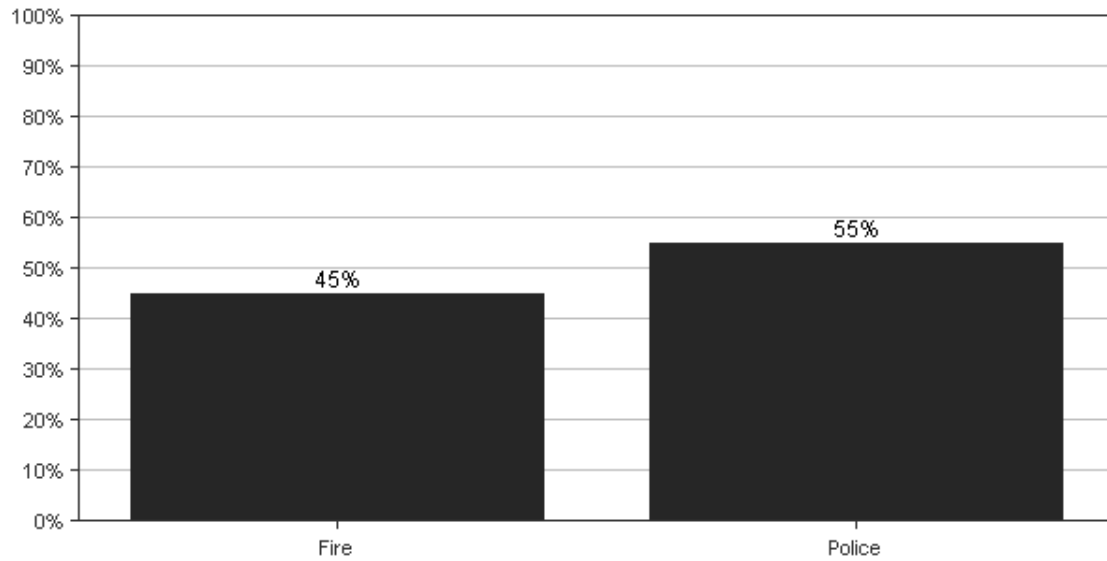
- Completed Public Facility Fee update studies based on the facility requirement and growth assumptions in the approved 2035 General Plan for the City of Stockton.
- Repaid approximately \$24 million in inter-fund loans between Public Facility Fee funds during Fiscal Year 2007-08. These loans represented about 54% of the \$44 million in outstanding interfund loan balances at the beginning of the Fiscal Year 2007-08.
- Began process to obtain debt financing for selected Public Facility Fee funded capital projects to reduce the need for inter-fund loans.

Goals

1. Explore options for replacement of the software database used to prepare the Capital Improvement Program budget to integrate with the City financial accounting system and provide improved coordination with the City's new long-range financial planning goals.
2. Issue debt in accordance with the City's Debt Policy to provide financing for major CIP projects funded by Public Facility Fees.
3. Continue to repay inter-fund loans within the Public Facility Fees Funds as other financing becomes available.

SAFE NEIGHBORHOODS - MEASURE W

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Police	\$4,100,455	\$5,404,548	\$5,784,044	\$379,496	7%
Fire	\$4,574,191	\$4,823,382	\$4,813,846	\$-9,536	0%
TOTAL BUDGET	\$8,674,646	\$10,227,930	\$10,597,890	\$369,960	4%
POSITION ALLOCATION	67	68	68		



CITY ADMINISTRATION 400 E MAIN

City Administration 400 E Main: 085-0160

	2006-07 Actual	2007-08 Appropriated	2008-09 Budget	Variance Amount	%
Other Services	\$0	\$0	\$2,024,174	\$2,024,174	-100%
TOTAL BUDGET	\$0	\$0	\$2,024,174	\$2,024,174	-100%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide funding mechanism for collection of revenue from tenants and payment of operating expenses for City Administration Building.

Major Budget Changes 085-0160

- New fund with \$2,024,174 in anticipated operating expenses.

Recent Accomplishments

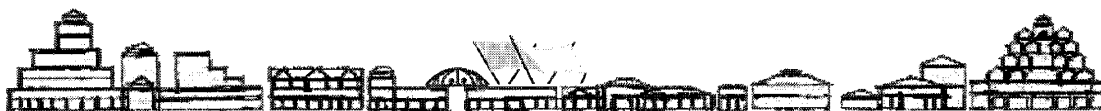
No Recent Accomplishments to Report.

Goals

There are no goals stated.



CITY OF STOCKTON



PERMANENT / SPECIAL FUNDS

PERMANENT FUND BUDGET

A Permanent Fund is money given to the City from individual and/or corporate donors for a special purpose. The principal remains permanently restricted, while the earnings can be spent for the specified purpose. The entire estimated earnings balance of each fund as of the end of the budget fiscal year is appropriated.

ARTS PERMANENT FUND			
Account	Title	Purpose	Budget
613-0420	Arts (Administered by the Stockton Arts Commission)	Provide funds through interest from endowment to promote the arts by providing art grants and services to the community.	\$208,090
TOTAL			\$208,090

GENERAL GOVERNMENT PERMANENT FUND			
Account	Title	Purpose	Budget
627-0420	Annie Wagner Fund	Provide scholarship to Stockton high school student to further education at UC Berkeley, according to the terms of Annie Wagner's will	\$52,078

LIBRARY PERMANENT FUND			
Account	Title	Purpose	Budget
614-0420	Chad K. Kolak Fund	Purchase Library books and other materials for the Ripon Branch Library collection as specified by donor's trust	\$14,949
621-0420	Bess Larson Fund	Purchase general fiction for Chavez Central Library	\$382
622-0420	Gertrude Cady Fund	Purchase circulating and reference copies of Newberry and Caldecott award-winning books for children's section of the Chavez Central Library	\$1,450
626-0420	Arlo Cross Fund	Purchase library material on health- related subjects	\$100
628-0420	Kiersch Memorial Fund	Purchase books on music for the Troke Library	\$767
TOTAL			\$17,648

PERMANENT FUND BUDGET

PARKS & RECREATION PERMANENT FUND			
Account	Title	Purpose	Budget
624-0420	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation programs	\$3,426
625-0420	E. Blum-Red Feather	Provide funds through interest from endowment for Ice Skating programs	\$8,745
626-0420	Arlo Cross—Louis Park	Provide funds through interest from endowment for improvements at Louis Park	\$0
TOTAL			\$12,171

SPECIAL REVENUE FUNDS BUDGETS

The Special Revenue Fund Budgets listed in this section receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the fund as of the end of the budget fiscal year is appropriated. If the estimated budget exceeds available resources, the fund cannot spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.

FIRE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
646-0221	Fire General	Use donations to buy unbudgeted fire equipment and send staff to specialized training	\$7,730
646-0222	Paramedic	Use paramedic field training fees to buy paramedic related materials and training to support the paramedic training effort	\$6,500
646-0223	Hazardous Materials	Use class fees to buy unbudgeted materials and training for response to hazardous materials incidents	\$60
646-0224	Water Rescue	Use class fees and donations to buy unbudgeted water rescue equipment, supplies and training	\$7,100
646-0227	Fire Clothing	Use proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem	\$670
646-0228	Heavy Rescue	Use fees from Technical Rescue training classes to buy unbudgeted rescue equipment, supplies and training	\$32,600
646-0229	Training	Use donations and academy fees to support the training program	\$17,700
646-0230	Public Education	Use donations to promote fire safety awareness throughout the community	\$880
646-0291	Arson Investigation	Use donations to improve arson investigation capabilities.	\$1,000
646-0294	Fire Prevention/ Hazardous Materials	Use donations to support hazardous materials safety awareness in the community.	\$300
646-0297	Emergency Preparedness	Use donations to support the City's Emergency Preparedness programs and public awareness.	\$1,390
TOTAL			\$75,930

SPECIAL REVENUE FUNDS BUDGETS

GENERAL GOVERNMENT SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
642-0236	Community Projects	Provide funds for various community projects, such as community events, graffiti abatement, special equipment, etc.	\$0
642-0239	Employee Recognition	Provide funds for employee recognition program, lunch, etc. through ticket sales and other donations	\$0
642-0246	Web Sponsorship	Provide funds for website development	\$3,300
642-0247	Channel 97 Sponsorship	Provide funds for Channel 97 improvements	\$2,576
642-0250	Peacekeeper Sponsorship	Provide funds for Youth Outreach programs	\$1,000
TOTAL			\$6,876

LIBRARY SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
644-0201	Library Materials Endowment Fund	Purchase Library materials specified by donors or for other special materials	\$118,597
644-0202	Tracy Branch Trust Fund	Purchase natural history books or other materials for the Tracy Branch Library specified by donors	\$95,043
644-0203	Ripon Branch Trust Fund	Purchase Library materials or other materials for the Ripon Branch Library as specified by doors	\$8,070
644-0205	Library Staff Development Fund	Pay for Library staff training	\$5,884
644-0207	Library Literacy Fund	Operating funds provided by the Library and Literacy Foundation	\$166,097
644-0284	Capecchio Foundation Fund	Pay for supplemental resources and materials to enhance, support and enrich the Adult Literacy Program for tutors and learners	\$113,536
644-0295	Mary J. Crossmon Trust Fund	Purchase Library books and printed materials as specified by doors	\$65,369
TOTAL			\$572,596

SPECIAL REVENUE FUNDS BUDGETS

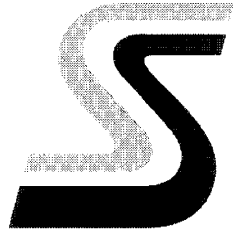
PARKS & RECREATION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
643-0252	Ice Rink Special Program	Provide for costs related to special ice arena programs and events.	\$10,609
643-0261	Teens	Provide for special events for youth and teens.	\$1,259
643-0267	Special Projects	Provide for donations for specific purposes until needed	\$37,237
643-0272	Sierra Vista Community Center	Provide for costs related to activities of the Sierra Vista Community Center	\$3,294
643-0273	Van Buskirk Community Center	Provide for costs related to activities of the Van Buskirk Community Center	\$8,447
643-0274	McKinley Community Center	Provide for costs related to activities of the McKinley Community Center	\$16,536
643-0275	Stribley Community Center	Provide for costs related to activities of the Stribley Community Center	\$13,163
643-0276	Seifert Community Center	Provide for costs related to activities of the Seifert Community Center	\$20,287
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center	\$13,069
643-0283	Teen Center	Provide for costs related to activities of the Teen Center	\$3,011
643-0286	Louise Debarrow Memorial	Provide for costs related to construction of a pergola to serve as a memorial for Louise Debarrow at Sandman Park	\$330
643-0287	Youth Sport Scholarship	Provide youth scholarships for sports, camps and other related programs	\$6,215
643-0290	Parks & Rec Foundation	Provide funds for preservation, use and enjoyment of local park and recreational facilities/programs and promote youth recreational opportunities.	\$49,314
643-0296	Ice on Delta	Provide for costs related to the Ice on Delta program	\$35,850
643-0299	Health and Wellness	Provide for costs related to the Health and Wellness program	\$14,183
TOTAL			\$232,804

SPECIAL REVENUE FUNDS BUDGETS

STOCKTON SPORTS COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
647-0220	Stockton Sports Commission	Provide and promote sporting events in Stockton.	\$100,000
TOTAL			\$100,000

STOCKTON ARTS COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
641-0220	Stockton Arts Commission	Provide activities that advance the arts through grants, donations and proceeds of Commission-sponsored activities	\$65,272
641-0241	Marian Jacobs Poetry & Prose	Bring prominent literary speakers to Stockton to promote poetry and literature	\$24,115
TOTAL			\$89,387

POLICE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
645-0212	Firearms Instructors Academy	Pay expenses of POST firearms instructor training provided to other agencies	\$2,144
645-0214	Senior Police Cadet	Pay for supplies, equipment and other expenses of the Senior Police Cadet Program	\$6,691
645-0215	Community Events	Sponsor activities such as the Christmas Toy Project, National Night Out, Crime Prevention Fairs, Citizen Recognition Dinner, and other community events	\$7,508
645-0219	Hate Crimes Reward Trust	Provide resources for hate crimes investigations and rewards.	\$2,000
645-0221	Donations for Misc. Equipment Services	Purchases resulting from private donations for specific programs or equipment items	\$23,504
645-0298	Pet Overpopulation Program	Provide resources for spay/neuter and animal adoption programs to reduce pet overpopulation.	\$199,500
TOTAL			\$241,347



CITY OF STOCKTON



CAPITAL IMPROVEMENTS

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program

The Capital Improvement Program (CIP) is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include, design, engineering, construction and project administration of new, improved, or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs, and capabilities for the best use of public funds, and establishes a long-term plan for the funding of infrastructure improvements.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies. In addition, it permits private enterprise to relate their projects to the City program.
- It helps to determine debt financing needs to match facility needs and costs with projected revenue streams in accordance with the City Council approved Debt Policy.

Capital Improvement Process

City staff and members of the community identify potential projects. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the improvement will have on the department's operating and maintenance budget. The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and to the City Council for review and adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the approved five-year plan.

In March 2000, the City's voters adopted Measure U, effective January 1, 2001, which made changes in the City Charter that related to the timeline for the CIP process. City staff must now submit the CIP Program to the Planning Commission and Council 90 days before the beginning of the fiscal year. The Planning Commission must submit its recommendation to Council within 30 days of receipt of the CIP Program, and the Council must hold a Public Hearing on the CIP Program within 30 days of receipt of the Planning Commission's recommendation. Thus, the CIP Program must be adopted by June 1.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Document Organization

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, fire stations, parks and recreation facilities, public buildings and urban renewal. Projects are listed in the following pages by category, such as Public Safety and Parks and Recreation, and by fund, along with the requested appropriation.

CAPITAL IMPROVEMENT PROGRAM 2008-09
PROJECT TOTALS BY CATEGORY
(DOLLARS IN THOUSANDS)

CITY-WIDE

Account Number	Project Description	Budget 2008-09
7022	ADA Compliance Program	\$100
7027	Bob Hope Theater Rehabilitation/Repairs	\$100
7035	Electrical Power Upgrades, Repair, and Relamping	\$75
7036	Green Initiative Project: Civic Auditorium HVAC Upgrade	\$1,536
0000	Green Initiative Project: Corporation Yard Energy Improvement Project	\$110
0000	Green Initiative Project: Fire Co. #2 HVAC System Repair	\$250
0000	Green Initiative Project: Main Police Facility HVAC System Improvements	\$425
0000	Green Initiative Project: Stewart-Eberhardt Building Energy Improvements	\$180
7002	Hazardous Materials Abatement and Monitoring	\$75
7087	Roof Management Program	\$1,000
City-Wide Project Totals		\$3,851

LIBRARY

Account Number	Project Description	Budget 2008-09
7087	Angelou Library Roof Replacement.	\$250
7037	Cesar Chavez HVAC / Boiler Replacement	\$300
0000	Chavez Interior Remodel and Ceiling Replacement	\$300
9238	Express Check-Out Units	\$225
9202	Library Book Collection Augmentation	\$250
7019	Library Minor Repairs	\$228
Library Project Totals		\$1,553

PARKS AND RECREATION

Account Number	Project Description	Budget 2008-09
9212	Arnold Rue Park	\$90
9268	Dortha Mae Pitts Park	\$2,400
9173	Equinoa Park Phase II	\$2,947
9207	Fong Park Phase II	\$200
9204	John Peri Neighborhood Park	\$154
9113	Lodi Unified School District Reimbursement for McNair High School Park	\$2,500
9254	Oakmore and Montego Park	\$1,015
9118	Street Tree Planting	\$175
0000	Temporary New Park Fencing	\$50
Parks and Recreation Project Totals		\$9,531

CAPITAL IMPROVEMENT PROGRAM 2008-09
PROJECT TOTALS BY CATEGORY
(DOLLARS IN THOUSANDS)

PUBLIC SAFETY

Account Number	Project Description	Budget 2008-09
9832	Crime Analysis and Camera Room move to the Stewart-Eberhardt Building	\$800
7107	Fire Hydrant System Upgrade	\$100
9126	Fire Station No. 3 Relocation/Construction	\$5,000
0000	Fire Station No. 4 SCBA Cylinder Fill Station Replacement	\$75
7103	Fire Station Rehabilitation/Upgrades	\$200
0000	New North Stockton Police Station	\$150
7225	Traffic Signal Preemptive Devices	\$100
Public Safety Project Totals		\$6,425

REDEVELOPMENT

Account Number	Project Description	Budget 2008-09
7102	Downtown Acquisition and Demolition Fund	\$500
7350	Hotel Stockton Tenant Improvements	\$400
7375	South Stockton Infrastructure Improvements	\$116
0000	Tenant Improvements for Downtown Garages	\$250
Redevelopment Project Totals		\$1,266

SANITARY

Account Number	Project Description	Budget 2008-09
7792	Minor CIP	\$80
7709	Regional Wastewater Control Facilities Modifications and Replacements	\$1,000
7703	Sanitary Pump Station Additions	\$1,008
7785	Sanitary Pump Station Rehab / Modification	\$200
7790	Sanitary System/Street Improvements	\$75
7788	Storm Drain Alleviation - Modifications/Additions	\$75
Sanitary Project Totals		\$2,438

CAPITAL IMPROVEMENT PROGRAM 2008-09
PROJECT TOTALS BY CATEGORY
(DOLLARS IN THOUSANDS)

STREETS

Account Number	Project Description	Budget 2008-09
0000	Arch-Sperry Road Extension	\$5,000
9998	Bus Rapid Transit Phase II (Airport Way Corridor)	\$2,408
0000	Curb and Gutter Repair Program	\$500
9711	Developer Reimbursements	\$13,000
9829	Eight Mile Road / UPRR (East) Grade Separation	\$5,500
9716	Eight Mile Road / UPRR (West) Grade Separation	\$4,280
9706	El Dorado Street Widening Phase II	\$1,207
9945	French Camp Road / I-5 Interchange	\$11,700
6653	Neighborhood Traffic Calming	\$600
9710	North Stockton I-5 / Mainline Interchanges	\$20,200
9969	Sidewalk and Wheelchair Ramp Repair Program	\$655
9928	Street Resurfacing/Bridge Repair Program	\$5,900
0000	Thornton Rd / Eight Mile Rd Intersection Improvements	\$350
9828	Thornton Road Widening	\$11,000
9906	Traffic Signal Control System	\$650
9934	Traffic Signal Modifications	\$950
Streets Project Totals		\$83,900

WATER

Account Number	Project Description	Budget 2008-09
9922	Delta Water Supply Project	\$186,195
7637	Mokelumne River Project	\$100
7602	Service System Additions	\$75
7618	Water Supply - New Wells	\$732
7601	Water System Expansions	\$2,038
7623	Water Transmission Mains	\$5,631
7620	Well/Reservoir Site and Detention Basin Site Improvements	\$117
Water Project Totals		\$194,888

GRAND TOTAL CIP - ALL CATEGORIES:

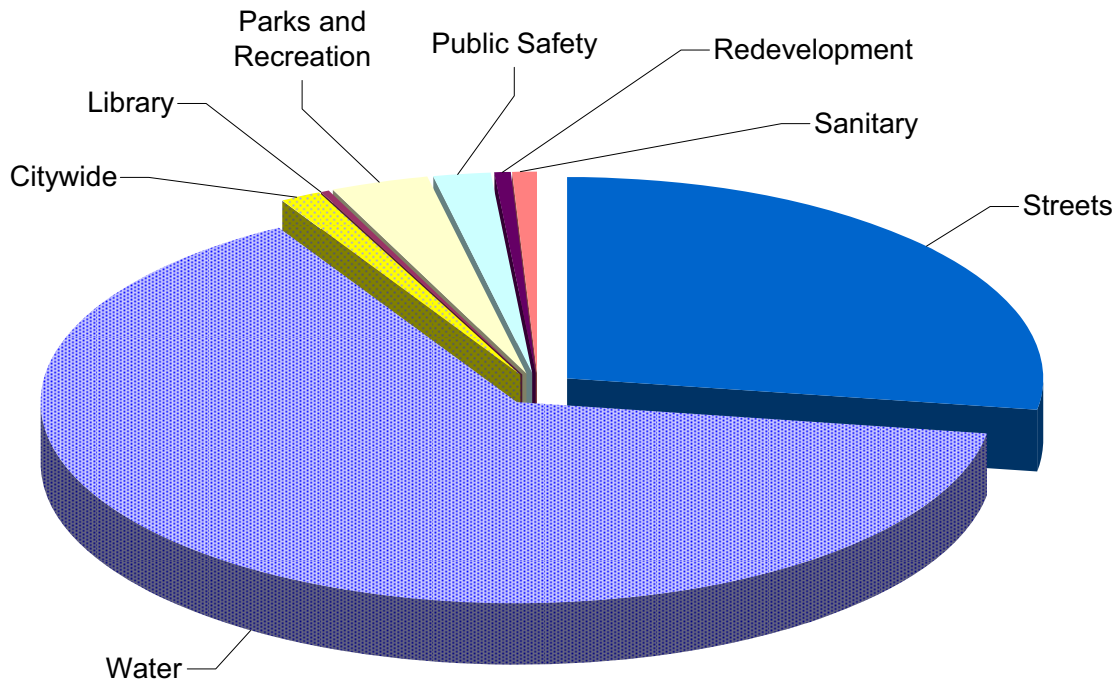
\$303,852

Notes:

Grant funds and projects with special financing arrangements, such as bond issues, will not be appropriated until funds are secured through separate Council action.

CITY OF STOCKTON

2008-09 CIP by Category



CATEGORY	2008-09 BUDGET	
Citywide	\$ 3,851,000	1.3%
Library	\$ 1,553,000	0.5%
Parks and Recreation	\$ 9,531,000	3.1%
Public Safety	\$ 6,425,000	2.1%
Redevelopment	\$ 1,266,000	0.4%
Sanitary	\$ 2,438,000	0.8%
Streets	\$ 83,900,000	27.6%
Water	\$194,888,000	64.1%
	\$303,852,000	100.0%

CAPITAL IMPROVEMENT PROGRAM 2008-09
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

CAPITAL IMPROVEMENT FUND 301:

Account Number	Project Description	<i>Budget 2008-09</i>
301-7022	ADA Compliance Program	\$100
301-7027	Bob Hope Theater Rehabilitation/Repairs	\$100
301-7102	Downtown Acquisition and Demolition Fund	\$500
301-7035	Electrical Power Upgrades, Repair, and Relamping	\$75
301-7107	Fire Hydrant System Upgrade	\$100
301-0000	Fire Station No. 4 SCBA Cylinder Fill Station Replacement	\$75
301-7103	Fire Station Rehabilitation/Upgrades	\$200
301-0000	Green Initiative Project: Stewart-Eberhardt Building Energy Improvements	\$180
301-7002	Hazardous Materials Abatement and Monitoring	\$75
301-7350	Hotel Stockton Tenant Improvements	\$400
301-7087	Roof Management Program	\$1,000
301-0000	Tenant Improvements for Downtown Garages	\$250
301-7225	Traffic Signal Preemptive Devices	\$100
Capital Improvement Project Totals		\$3,155

CAPITAL IMPROVEMENT (LEASE) FUND 301:

Account Number	Project Description	<i>Budget 2008-09</i>
301-7036	Green Initiative Project: Civic Auditorium HVAC Upgrade	\$1,536
301-0000	Green Initiative Project: Corporation Yard Energy Improvement Project	\$110
301-0000	Green Initiative Project: Fire Co. #2 HVAC System Repair	\$250
301-0000	Green Initiative Project: Main Police Facility HVAC System Improvements	\$425
Capital Improvement (Lease) Project Totals		\$2,321

FEDERAL/STATE/COUNTY GRANT FUND 304:

Account Number	Project Description	<i>Budget 2008-09</i>
304-9998	Bus Rapid Transit Phase II (Airport Way Corridor)	\$277
038-9998	Bus Rapid Transit Phase II (Airport Way Corridor)	\$2,131
038-9945	French Camp Road / I-5 Interchange	\$800
038-9928	Street Resurfacing/Bridge Repair Program	\$1,600
Federal/State/County Grant Project Totals		\$4,808

LIBRARY FUND 041:

Account Number	Project Description	<i>Budget 2008-09</i>
041-7087	Angelou Library Roof Replacement.	\$250
041-7037	Cesar Chavez HVAC / Boiler Replacement	\$300
041-0000	Chavez Interior Remodel and Ceiling Replacement	\$300
041-7019	Library Minor Repairs	\$228
Library Project Totals		\$1,078

CAPITAL IMPROVEMENT PROGRAM 2008-09
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

MEASURE K SALES TAX FUND 080:

Account Number	Project Description	<i>Budget 2008-09</i>
080-0000	Curb and Gutter Repair Program	\$500
080-6653	Neighborhood Traffic Calming	\$600
080-9969	Sidewalk and Wheelchair Ramp Repair Program	\$450
080-9928	Street Resurfacing/Bridge Repair Program	\$1,510
080-0000	Thornton Rd / Eight Mile Rd Intersection Improvements	\$350
080-9934	Traffic Signal Modifications	\$100
Measure K Sales Tax Project Totals		\$3,510

MEASURE K SALES TAX (GRANT) FUND 080:

Account Number	Project Description	<i>Budget 2008-09</i>
080-9710	North Stockton I-5 / Mainline Interchanges	\$20,200
080-9828	Thornton Road Widening	\$11,000
Measure K Sales Tax (Grant) Project Totals		\$31,200

PFF - AIR QUALITY IMPACT FEES FUND 990:

Account Number	Project Description	<i>Budget 2008-09</i>
990-9906	Traffic Signal Control System	\$650
990-9934	Traffic Signal Modifications	\$300
PFF - Air Quality Impact Fees Project Totals		\$950

PFF - LIBRARY IMPACT FEES FUND 950:

Account Number	Project Description	<i>Budget 2008-09</i>
950-9238	Express Check-Out Units	\$225
950-9202	Library Book Collection Augmentation	\$250
PFF - Library Impact Fees Project Totals		\$475

PFF - PARKLAND IMPACT FEES FUND 970:

Account Number	Project Description	<i>Budget 2008-09</i>
970-9212	Arnold Rue Park	\$90
970-9268	Dortha Mae Pitts Park	\$2,400
970-9173	Equinoa Park Phase II	\$2,947
970-9207	Fong Park Phase II	\$200
970-9204	John Peri Neighborhood Park	\$154
970-9113	Lodi Unified School District Reimbursement for McNair High School Park	\$2,500
970-9254	Oakmore and Montego Park	\$1,015
970-0000	Temporary New Park Fencing	\$50
PFF - Parkland Impact Fees Project Totals		\$9,356

CAPITAL IMPROVEMENT PROGRAM 2008-09
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

PFF - POLICE STATION IMPACT FEES FUND 960:

Account Number	Project Description	<i>Budget 2008-09</i>
960-9832	Crime Analysis and Camera Room move to the Stewart-Eberhardt Building (SEB)	\$800
960-0000	New North Stockton Police Station	\$150
PFF - Police Station Impact Fees Project Totals		\$950

PFF - STREET IMPROVEMENT IMPACT FEES FUND 915:

Account Number	Project Description	<i>Budget 2008-09</i>
915-0000	Arch-Sperry Road Extension	\$5,000
911-9711	Developer Reimbursements	\$13,000
910-9829	Eight Mile Road / UPRR (East) Grade Separation	\$2,500
917-9829	Eight Mile Road / UPRR (East) Grade Separation	\$3,000
911-9716	Eight Mile Road / UPRR (West) Grade Separation	\$1,780
910-9716	Eight Mile Road / UPRR (West) Grade Separation	\$2,500
913-9706	El Dorado Street Widening Phase II	\$1,207
915-9945	French Camp Road / I-5 Interchange	\$10,900
PFF - Street Improvement Impact Fees Project Totals		\$39,887

PFF - STREET TREE IMPACT FEES FUND 978:

Account Number	Project Description	<i>Budget 2008-09</i>
978-9118	Street Tree Planting	\$175
PFF - Street Tree Impact Fees Project Totals		\$175

PFF - TRAFFIC SIGNAL IMPACT FEE FUND 900:

Account Number	Project Description	<i>Budget 2008-09</i>
900-9934	Traffic Signal Modifications	\$550
PFF - Traffic Signal Impact Fee Project Totals		\$550

PFF - WASTEWATER CONNECTION FEE FUND 434:

Account Number	Project Description	<i>Budget 2008-09</i>
434-7703	Sanitary Pump Station Additions	\$1,008
PFF - Wastewater Connection Fee Project Totals		\$1,008

PFF - WATER CONNECTION FEE FUND 423:

Account Number	Project Description	<i>Budget 2008-09</i>
423-7618	Water Supply - New Wells	\$732
423-7601	Water System Expansions	\$2,038
424-7623	Water Transmission Mains	\$100
423-7623	Water Transmission Mains	\$5,431
PFF - Water Connection Fee Project Totals		\$8,301

CAPITAL IMPROVEMENT PROGRAM 2008-09
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

PROP 42 TRAFFIC CONGESTION RELIEF PROGRAM FUND 039:

Account Number	Project Description	<i>Budget 2008-09</i>
039-9928	Street Resurfacing/Bridge Repair Program	\$2,790
Prop 42 Traffic Congestion Relief Program Project Totals		\$2,790

PROPOSED STRONG NEIGHBORHOODS INITIATIVE FUND 342:

Account Number	Project Description	<i>Budget 2008-09</i>
342-9126	Fire Station No. 3 Relocation/Construction	\$5,000
Proposed Strong Neighborhoods Initiative Project Totals		\$5,000

REDEVELOPMENT AGENCY FUND 338:

Account Number	Project Description	<i>Budget 2008-09</i>
338-7375	South Stockton Infrastructure Improvements	\$116
Redevelopment Agency Project Totals		\$116

TRANSPORTATION DEVELOPMENT ACT (GAS TAX) FUND 034:

Account Number	Project Description	<i>Budget 2008-09</i>
034-9969	Sidewalk and Wheelchair Ramp Repair Program	\$205
Transportation Development Act (Gas Tax) Project Totals		\$205

WASTEWATER REVENUE FUND 431:

Account Number	Project Description	<i>Budget 2008-09</i>
431-7792	Minor CIP	\$80
431-7709	Regional Wastewater Control Facilities Modifications and Replacements	\$1,000
431-7785	Sanitary Pump Station Rehab / Modification	\$200
431-7790	Sanitary System/Street Improvements	\$75
431-7788	Storm Drain Alleviation - Modifications/Additions	\$75
Wastewater Revenue Project Totals		\$1,430

WATER REVENUE FUND 421:

Account Number	Project Description	<i>Budget 2008-09</i>
421-9922	Delta Water Supply Project	\$5,195
425-9922	Delta Water Supply Project	\$ 181,000
421-7637	Mokelumne River Project	\$100
421-7602	Service System Additions	\$75
421-7623	Water Transmission Mains	\$100
421-7620	Well/Reservoir Site and Detention Basin Site Improvements	\$117
Water Revenue Project Totals		\$ 186,587

CAPITAL IMPROVEMENT PROGRAM 2008-09
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

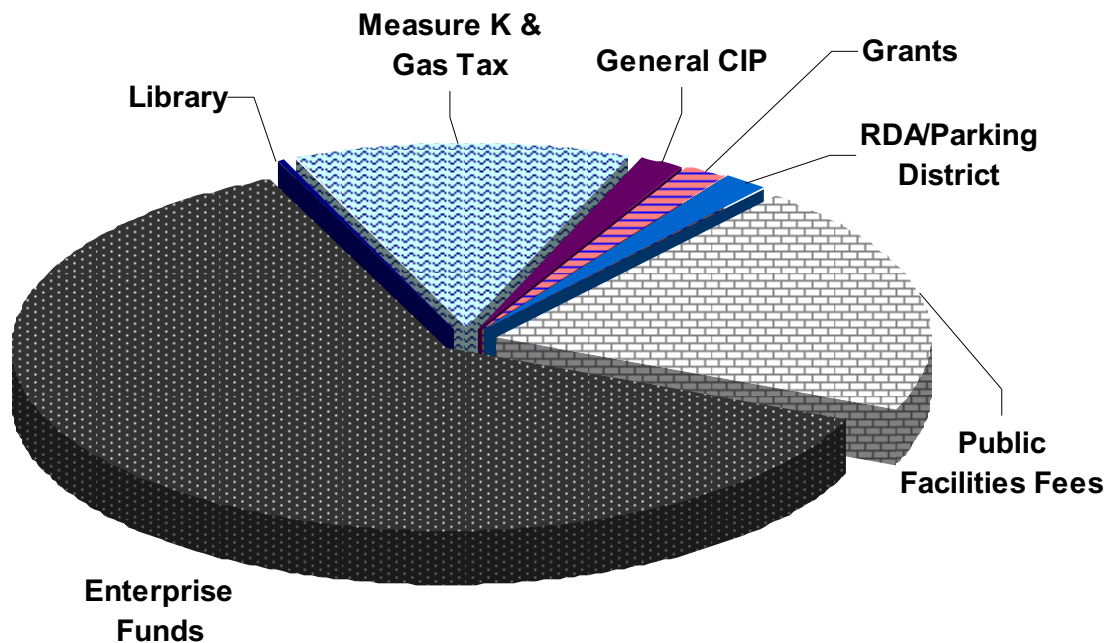
TOTAL CIP - ALL FUNDS:

\$303,852

Notes:

Grant funds and projects with special financing arrangements, such as bond issues, will not be appropriated until funds are secured through separate Council action.

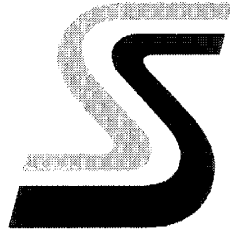
2008-09 CIP by Fund



FUND	2008-09 BUDGET	
Public Facilities Fees	\$ 61,652	20.3%
Enterprise Funds	\$ 188,017	61.9%
Library	\$ 1,078	0.4%
Measure K & Gas Tax	\$ 37,705	12.4%
General CIP	\$ 5,476	1.8%
Grants	\$ 4,808	1.6%
RDA/Parking District	\$ 5,116	1.7%
	\$ 303,852	100%



REI at Stonecreek Village - open April 2008



CITY OF STOCKTON



REDEVELOPMENT AGENCY

STOCKTON REDEVELOPMENT AGENCY

RESOLUTION OF THE REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON ADOPTING A BUDGET FOR FISCAL YEAR 2008-2009, AND MAKING RELATED FINDINGS IN CONNECTION THEREWITH

WHEREAS, the Redevelopment Agency of the City of Stockton (the "Agency") has considered the proposed budget for fiscal year 2008-2009 and related written and oral information at meetings on the proposed budget; and

WHEREAS, the Agency is required to adopt an annual budget pursuant to Health and Safety Code section 33606; and

WHEREAS, Section 33445 of California Community Redevelopment Law allows a redevelopment agency to pay the value of the land and the cost of the installation and construction of any building, facility, structure, or other publicly owned improvements within or without the project area; and

WHEREAS, the Agency Budget for 2008-2009 includes such improvements; and

WHEREAS, the Redevelopment Agency has determined:

(1) That such improvements are of benefit to the respective redevelopment Project Area in which such improvements will be constructed and the immediate neighborhood of the applicable Project Area;

(2) That no other reasonable means of financing such improvements are available;

(3) That such improvements will help to alleviate blighted conditions in the applicable Project Area; and

(4) That the payment of the costs of such improvements is consistent with the Agency's adopted Implementation Plan; and

WHEREAS, California Community Redevelopment Law directs that an Agency's Low and Moderate Income Housing Fund ("Housing Fund") be used to the maximum extent possible to defray the costs of production, improvement and preservation of low and moderate income housing; and

WHEREAS, a portion of an Agency's planning and general administrative costs associated with Housing Fund activities may be charged to the Housing Fund as specified in Health and Safety Code section 33334.3(d); and

WHEREAS, it is expected that planning and general administrative costs will comprise approximately 20% of Housing Fund activities this year, given the requirement to update plans regarding the use of the Housing Fund and the Agency's other housing obligations this fiscal

City Atty:
Review
Date



MAY 14, 2008

year; and thus this percentage is not disproportionate to the amount actually spent on the production, improvement and preservation of affordable housing; and

WHEREAS, a Redevelopment Agency may spend Housing Fund monies outside a redevelopment project area if the Agency and the City Council find that such expenditures will be of benefit to the project area as specified in Health and Safety Code section 33334.2(g); and

WHEREAS, any funds spent outside the redevelopment Project Areas will provide additional affordable housing opportunities and benefits by meeting the goal of each redevelopment Project Area to provide more affordable housing opportunities within the City of Stockton, thereby decreasing the market pressure on the supply of affordable housing in the community and by providing affordable housing throughout the City of Stockton and not necessarily concentrating affordable housing in particular neighborhoods within the City of Stockton; and

WHEREAS, the Redevelopment Agency has determined that monies from the Housing Fund spent outside of any redevelopment Project Area in the City of Stockton are of benefit to each redevelopment Project Area within the City of Stockton; and

WHEREAS, in order to fund one of the scheduled affordable housing project additional tax increment needs to be transferred into the Housing Fund; and

WHEREAS, tax increment amounts budgeted are projections and need to be adjusted based on actual revenue received during the year; and

WHEREAS, by staff report accompanying and incorporated into this Resolution by this reference (the "Staff Report"), the Agency has been provided with additional information upon which the findings and actions set forth in this Resolution are based; now, therefore,

BE IT RESOLVED BY THE REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency hereby finds and determines that the above recitals are true and correct and have served as the basis, in part, for the findings and actions of the Agency set forth below.

2. That the public interest requires the approval of the proposed 2008-2009 Agency Budget, and the same is hereby approved by the Agency.

3. The Agency authorizes the City of Stockton to award and monitor contracts on behalf of the Agency for projects included in the 2008-2009 Agency Budget.

4. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency finds and determines that approximately 20% of the Housing Fund allocated in the 2008-2009 Agency budget to planning and general administrative costs are necessary for the production, improvement and preservation of low and moderate income housing as identified in the goals of the 2008-2009 Agency budget.

5. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency finds and determines that monies from the Housing Fund spent outside of any redevelopment Project Area in the City of Stockton are of benefit to each redevelopment Project Area within the City of Stockton.

6. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency directs the Executive Director to transfer an additional \$3,305,076 in 2007-2008 tax increment funds to the Housing Fund (339) for the purposes of funding scheduled affordable housing projects:

Transfer From:

Midtown 337 Fund:	\$1,663,545
North Stockton 340 Fund:	\$ 900,510
South Stockton 338 Fund:	\$ 741,021
	<u>\$3,305,076</u>

Transfer To:


Low-Mod Income Housing 339 Fund:	\$3,305,076
----------------------------------	-------------

7. That, based on information and analysis set forth in the above Recitals and contained in the staff report accompanying this Resolution, the Agency finds and determines that the Executive Director is authorized to appropriate from fund balance when necessary to continue purposes approved by the City Council or Redevelopment Agency in the current year, Adopted Budget, or by subsequent action.

8. That, based on information and analysis set forth in the above Recitals and contained in the staff report accompanying this Resolution, the Agency finds and determines that the Executive Director is authorized to adjust the Agency budget to reflect differences in actual Tax Increment received throughout the fiscal year.

9. That the Agency agrees that if the Agency is a party to an agreement, dated on or after January 1, 2004, regarding development of a redevelopment project and upon approval by the Executive Director, then all development fees due to the City as part of the development project shall be deferred by the City and will become a long term, non-interest bearing, loan due to the City from the Agency to be paid upon the availability of tax increment from the redevelopment Project Area in which the development is located or for which the development provides benefit, provided such loan shall be subordinate to any bonded indebtedness of the Agency.

PASSED, APPROVED and ADOPTED MAY 20 2008


EDWARD J. CHAVEZ, Chairperson
Redevelopment Agency of the City of Stockton

ATTEST:


KATHERINE GONG MEISSNER, Secretary
Redevelopment Agency of the City of Stockton
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Neighborhood Service Center - Airport Way

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

INTRODUCTION

The City of Stockton Redevelopment Agency was formed in 1955. The City's Mayor and Council members serve as the governing board for the Agency. Between its inception and 2002, the Agency formed eight separate Redevelopment Project Areas and subsequently merged four of the smaller projects into surrounding areas. In 2004, two new project areas were adopted, giving Stockton a total of six Redevelopment Project Areas:

- West End (Downtown Stockton)
- Port Industrial
- Merged Midtown
- Merged South Stockton
- North Stockton
- Rough and Ready Island

These project areas comprise of approximately 15,000 acres, which amounts to almost 40% of the total acreage for the entire City (approx. 38,650 acres). The Redevelopment Agency is currently working on a project merger of the West End, Port Industrial and Rough and Ready Island areas, which is expected to be adopted in Fiscal Year 2008-09.

The Redevelopment Department provides staffing for the Redevelopment Agency as well as the Redevelopment Commission and carries out the City's redevelopment activities. The Department also includes Real Property, which conducts all of the City's real estate transactions, and the Central Parking District, which operates downtown parking lots and garages.

The Agency is funded by tax increment revenue, redevelopment bond proceeds, Federal Section 108 loans, as well as various state loans and grants. The Agency also receives other income including interest income, rental income and loan portfolio payoffs. It is estimated that the Agency will gross approximately \$25.6 million in tax increment revenue for the Fiscal Year 2008-09, which reflects a 4% decrease from Fiscal Year 2007-08. A summary of each of the six Redevelopment Project Areas and three additional funds, Administration, Low/Moderate Income Housing Fund (LMIHF), and Strong Neighborhoods Initiative (SNI), is provided on the following pages.



REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

	Admin 330	West End 334	Port 336	Midtown 337
Projected Beginning Balance:	\$ -	\$ 27,718,559	\$ 205,778	\$ 645,115
Revenue Projections:				
Tax Increment	\$ -	\$ 2,598,701	\$ 1,066,617	\$ 5,464,201
Less 20% to Low/Mod Fund	\$ -	\$ -	\$ (213,323)	\$ (1,092,840)
Less Payments to Taxing Entities	\$ -	\$ (340,935)	\$ (175,293)	\$ (1,197,422)
Less County Admin Expense	\$ -	\$ (51,974)	\$ (21,332)	\$ (109,284)
Other Income	\$ 7,701	\$ 10,000	\$ -	\$ -
Total Net Revenue:	\$ 7,701	\$ 2,215,792	\$ 656,669	\$ 3,064,655
Transfers In (From Project Areas)	\$ 2,450,000	\$ -	\$ -	\$ -
Total Available Funds:	\$ 2,457,701	\$ 29,934,351	\$ 862,447	\$ 3,709,770
Employee Services	\$ 1,050,300	\$ -	\$ 185,782	\$ 528,697
Other Services	\$ 919,516	\$ 17,500	\$ 98,488	\$ 172,151
Materials & Supplies	\$ 97,680	\$ -	\$ 3,000	\$ 11,500
Other Expenses (taxes/indirect)	\$ 390,205	\$ -	\$ -	\$ 69,864
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Sub-total	\$ 2,457,701	\$ 17,500	\$ 287,270	\$ 782,212
Transfers Out	\$ -	\$ 1,466,921	\$ 475,177	\$ 2,439,629
(Includes Debt Repayment)				
Project Expenditures	\$ -	\$ 28,449,930	\$ 100,000	\$ 487,929
Total Budgeted Expenditures	\$ 2,457,701	\$ 29,934,351	\$ 862,447	\$ 3,709,770
Projected Ending Balance	\$ -	\$ -	\$ -	\$ -

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

S Stockton 338	Low/Mod 339	N Stockton 340	Rough & Ready 341	SNI 342	TOTAL
\$ 1,831,332	\$ 1,921,160	\$ 144,639	\$ 166,128	\$ 64,858,406	\$ 97,491,117
\$ 8,446,581	\$ -	\$ 7,061,208	\$ 970,453	\$ -	\$ 25,607,761
\$ (2,209,056)	\$ -	\$ (1,412,242)	\$ (194,091)	\$ -	\$ (5,121,552)
\$ (1,244,346)	\$ -	\$ (1,160,179)	\$ (159,449)	\$ -	\$ (4,277,624)
\$ (168,932)	\$ -	\$ (141,224)	\$ (19,409)	\$ -	\$ (512,155)
\$ -	\$ 8,784	\$ 5,010	\$ -	\$ -	\$ 31,495
\$ 4,824,247	\$ 8,784	\$ 4,352,573	\$ 597,504	\$ -	\$ 15,727,925
\$ -	\$ 5,121,552	\$ -	\$ -		\$ 7,571,552
\$ 6,655,579	\$ 7,051,496	\$ 4,497,212	\$ 763,632	\$ 64,858,406	\$ 120,790,594
\$ 551,001	\$ 223,195	\$ 500,624	\$ -	\$ 294,387	\$ 3,333,986
\$ 281,021	\$ 4,583	\$ 238,356	\$ 64,671	\$ 6,501	\$ 1,802,787
\$ 11,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 133,180
\$ 104,864	\$ 316,622	\$ 69,864	\$ -	\$ -	\$ 951,419
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 947,886	\$ 544,400	\$ 818,844	\$ 64,671	\$ 300,888	\$ 6,221,372
\$ 3,659,520	\$ 2,784,211	\$ 2,758,466	\$ 600,000	\$ -	\$ 14,183,924
\$ 2,048,173	\$ 3,722,885	\$ 919,902	\$ 98,961	\$ 64,557,518	\$ 100,385,298
\$ 6,655,579	\$ 7,051,496	\$ 4,497,212	\$ 763,632	\$ 64,858,406	\$ 120,790,594
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

RECENT ACCOMPLISHMENTS

- Through the issuance of a \$114 million Strong Neighborhoods Initiative Tax Allocation bond in 2006, the Dorothy L. Jones Community and Health Services Center was constructed, the Community Center at Van Buskirk Park was renovated and expanded, 38 miles of streets, and 4.9 miles of curb, gutters, and sidewalks were repaired, 115 light poles were replaced and 137 new pole top lights installed, 43 security cameras were installed, 8 intersections were outfitted with pre-emptive devices, 8 prefabricated restrooms were installed, play courts resurfaced, picnic tables and bar-b-que pits added, and new play equipment installed at various parks.
- Updated the Downtown Stockton Strategic Action Plan, which identifies top priorities in continuing downtown revitalization. Those priorities include workforce and market-rate housing, arts and entertainment, and office development.
- Assisted thirteen small business owners by awarding approximately \$551,907 in facade improvement funds to enhance the exterior of their commercial property. Property owners leveraged this amount with an approximate \$277,838 contribution.
- Facilitated the construction of the Sheraton Hotel, which was completed in December 2007. This first-rate hotel includes 178 guest rooms, 42 condominiums, a restaurant, bar, and conference center.
- Completed the Phase I conceptual plan study for the Philomathean Building rehabilitation project. This historic building is located in the Midtown Redevelopment Project Area.
- Executed contracts for the construction and rehabilitation of the Downtown Marina and promenade with construction commencing in May 2008. Closely following construction will be various retail projects and a residential community on the South Shore.
- Construction completed on the Hotel Stockton tenant improvements for Paragary's Bar and Grill, which opened in March 2008.
- Plans are complete and construction is expected to begin in Summer 2008 on the Black Sea Gallery, which is locating in the B&M Building between the Hotel Stockton and City Centre Cinemas. A café with outdoor dining is also included in the project.

GOALS

1. Promote economic revitalization and establish a regional center for economic growth by undertaking activities to maximize waterfront uses, develop destination attractions, attract office users, and promote special events.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

2. Promote and/or assist in the development of a physical environment to support such a regional economic center by installing and upgrading public infrastructure improvements and facilities and promoting the creation of an urban core.
3. Promote commercial revitalization and mixed-use development in areas outside the Downtown core.
4. Develop and implement an Infill Housing Strategy for Downtown and Midtown Stockton.

PROGRAMS

A. Administration

The Agency's administrative activities include:

- Staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency, and Project Area Committees
- Preparation of the Agency's annual reports, including the Statements of Indebtedness, State Controller's Report, Housing and Community Development Report, Agency Audit, and Annual Budget

Administrative expenditures from the Agency's Low/Moderate Income Housing Fund (LMIHF) provide for the monitoring of affordable housing projects, preparation and review of loan documents, and processing of payments/disbursement from the housing fund to vendors, housing developers and loan recipients.

B. Housing Assistance

Housing rehabilitation and first time home buyer assistance programs continue to be made available through the City's Housing Department and are budgeted for under the City's Community Development Block Grant and Home Investment Partnership programs. As needed, the Agency will provide additional funds from its LMIHF for these activities.



REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

SCHEDULE OF TRANSFERS IN & LOAN PAYMENTS

TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:

West End Fund (334)	\$ 100,000
Port Industrial Fund (336)	100,000
Merged Midtown Fund (337)	250,000
Merged South Stockton Fund (338)	850,000
North Stockton Fund (340)	900,000
Rough & Ready Fund (341)	250,000
	<u>\$ 2,450,000</u>

TO LOW/MOD INCOME HOUSING FUND (339) FROM:

*West End Fund (334) ¹	\$ 0
*Port Industrial Fund (336)	213,323
*Merged Midtown Fund (337)	1,092,840
*Merged South Stockton Fund (338) ¹	2,209,056
*North Stockton Fund (340)	1,412,242
*Rough & Ready Fund (341)	194,091
	<u>\$ 5,121,552</u>

TO COMMUNITY DEVELOPMENT BLOCK GRANT FUND (054) FROM:

Merged Midtown Fund (337) ²	\$ 100,000
Merged South Stockton Fund (338) ²	500,000
North Stockton Fund (340) ²	10,000
	<u>\$ 610,000</u>

TO DEBT SERVICE FUND³ (201) FROM:

Low/Mod Income Housing Fund (339)	\$ 667,129
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TO DEBT SERVICE FUND⁴ (230) FROM:

West End Fund (334)	\$ 1,181,855
Port Industrial Fund (336)	375,177
Merged Midtown Fund (337)	2,089,629
South Stockton (338)	2,309,520
Low/Mod Income Housing Fund (339)	2,117,082
North Stockton (340)	1,848,466
Rough & Ready Fund (341)	350,000
	<u>\$ 10,271,729</u>

Total Transfers In **\$ 19,120,410**

*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

¹ West End Fund's transfer to Low/Mod Income Housing Fund will be made from the South Stockton Fund.

² Loan repayment on funds loaned to Redevelopment Agency.

³ Includes debt service for the 2001 Housing Bond.

⁴ Includes debt service for the Arena Bond and the Strong Neighborhoods Initiative Bond.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

SCHEDULE OF TRANSFERS OUT & LOANS

FROM WEST END FUND (334) TO:

Redevelopment Agency Administration Fund (330)	\$ 100,000
Debt Service Fund (230) ⁴	<u>1,181,855</u>
	\$ 1,281,855

FROM PORT INDUSTRIAL FUND (336) TO:

Redevelopment Agency Administration Fund (330)	\$ 100,000
*Low/Mod Income Housing Fund (339)	213,323
Debt Service Fund (230) ⁴	<u>375,177</u>
	\$ 688,500

FROM MERGED MIDTOWN FUND (337) TO:

Redevelopment Agency Administration Fund (330)	\$ 250,000
Community Development Block Grant Fund (054) ²	100,000
*Low/Mod Income Housing Fund (339)	1,092,840
Debt Service Fund (230) ⁴	<u>2,089,629</u>
	\$ 3,532,469

FROM MERGED SOUTH STOCKTON FUND (338) TO:

Redevelopment Agency Administration Fund (330)	\$ 850,000
Debt Service Fund (230) ⁴	2,309,520
Community Development Block Grant Fund (054) ²	500,000
*Low/Mod Income Housing Fund (339) ¹	<u>2,209,056</u>
	\$ 5,868,576

FROM LOW/MOD INCOME HOUSING FUND (339) TO:

Debt Service Fund (201) ³	\$ 667,129
Debt Service Fund (230) ⁴	<u>2,117,082</u>
	\$ 2,784,211

FROM NORTH STOCKTON FUND (340) TO:

Redevelopment Agency Administration Fund (330)	\$ 900,000
Debt Service Fund (230) ⁴	1,848,466
Community Development Block Grant Fund (054) ²	10,000
*Low/Mod Income Housing Fund (339)	<u>1,412,242</u>
	\$ 4,170,708

FROM ROUGH AND READY FUND (341) TO:

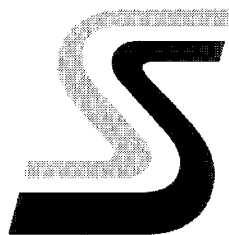
Redevelopment Agency Administration Fund (330)	\$ 250,000
*Low/Mod Income Housing Fund (339)	194,091
Debt Service Fund (230) ⁴	<u>350,000</u>
	\$ 794,091

Total Transfers Out	\$ 19,120,410
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*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.



City Hall Pillars



CITY OF STOCKTON



GLOSSARY / INDEX

GLOSSARY

ACCRUAL BASIS OF ACCOUNTING – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

ALLOCATION – (1) A portion of an appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The number of full-time regular positions approved for each budget unit.

APPROPRIATION – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

ASSESSED VALUATION – The dollar value of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

ASSET – An economic resource such as a building, sum of money, or probable future benefit obtained as a result of past transactions.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

BUDGET – A book used by the City Manager to present a comprehensive financial plan of expenditures and the means for financing them to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

BUDGET HEARING – A public meeting to allow citizens to comment on a proposed budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

CAPITAL BUDGET – A budget that appropriates the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

CAPITAL OUTLAY – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

CASH FUND BALANCE – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

DEBT SERVICE – Payment of the principal and interest towards bonds or notes.

DEPARTMENT – A major organizational unit of the City that has management responsibility for related operations.

GLOSSARY

DISTRICT FUND - A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

ENCUMBRANCE – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

ENTERPRISE FUND – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not mixed with other funds.

EXPENDITURE – A payment for services, materials, salaries, and products.

FISCAL YEAR – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

FUND – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

FUND BALANCE – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

GENERAL FUND – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

GENERAL OBLIGATION BOND – A bond backed by the full faith and credit of the issuing government. In California, local governments can only issue such bonds with voter approval subject to a legal debt limit.

GRANT – A contribution of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

INDIRECT COSTS – Elements of cost necessary in the production of a good or service that are not directly traceable to the product or service. These are sometimes referred to as overhead costs.

INTERFUND TRANSFER – Money or equipment transferred from one fund to another.

INTERNAL SERVICE FUND – A fund used to account for the centralized financing of goods or services provided by one department, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance, equipment replacement, and computer services.

OBJECTIVE – A readily measurable statement of an expected accomplishment within the fiscal year.

GLOSSARY

OPERATING BUDGET – The portion of the budget that pertains to daily operations providing governmental services.

ORDINANCE – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a state statute or constitutional provision. (See also resolution).

PERMANENT FUND – A fund in which the principal remains permanently restricted, while the interest earnings may be spent for the specific purpose for which the money was given.

PROPERTY TAX – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

RESERVE – An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure without special Council approval.

RESOLUTION – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

REVENUE – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

SPECIAL ASSESSMENTS – Compulsory charges levied by a government to finance current or permanent public services or facilities to a particular group of persons or properties.

SPECIAL REVENUE FUND – A fund in which the City, State or Federal government, or a private donor of the funds, restricts the revenue collected to particular purposes.

TAXES – Compulsory charges levied by a government to finance services performed.

TRUST FUND – See *Permanent Fund* or *Special Revenue Fund*.

USER FEE – Charge for services provided only to those benefiting from the service.

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