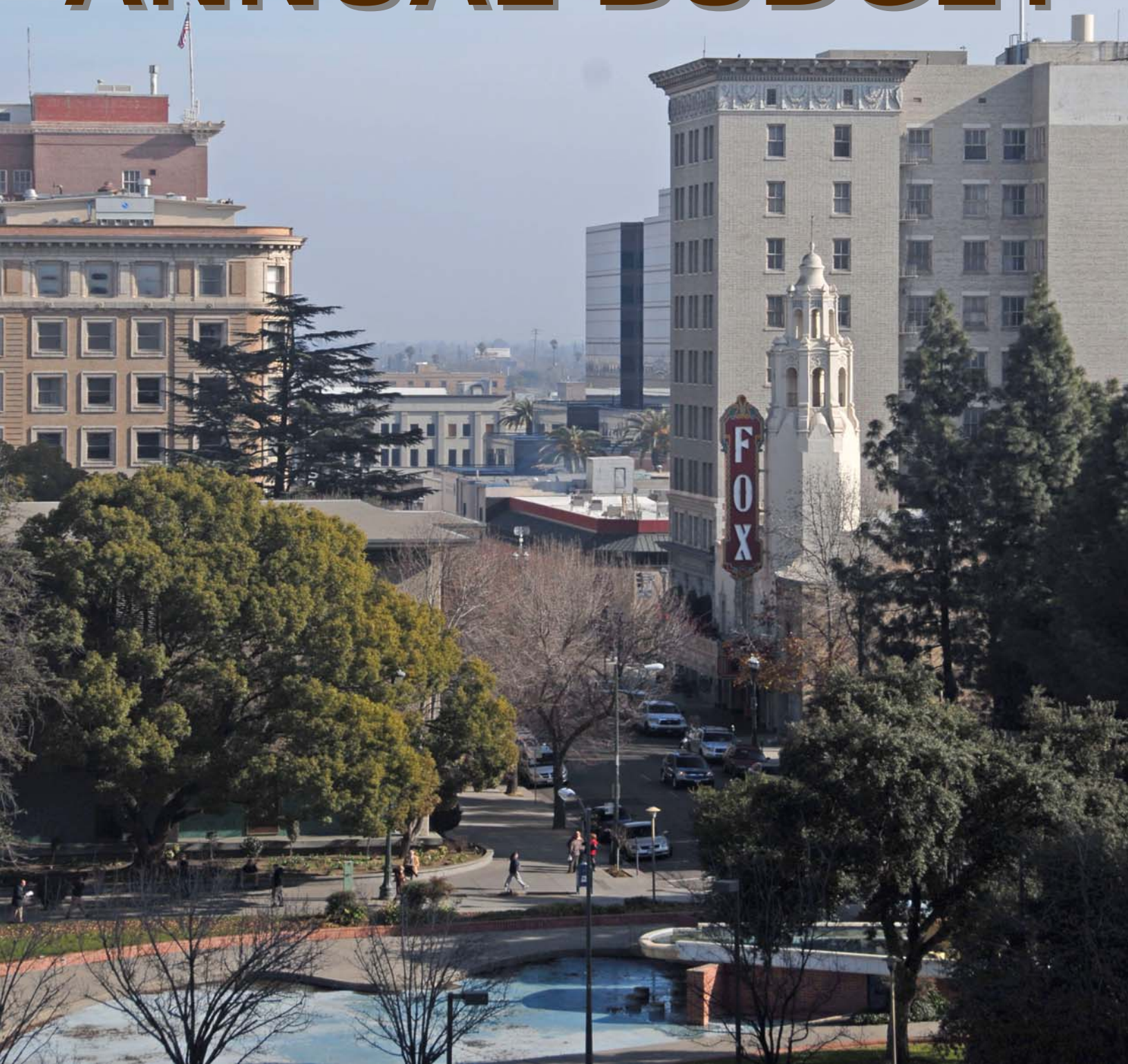




2009-2010 ANNUAL BUDGET





2009-2010 Annual Budget

Adopted June 23, 2009

City Council

Ann Johnston, Mayor

Katherine M. Miller, Vice Mayor

Leslie Baranco Martin, Councilmember

Susan T. Eggman, Councilmember

Elbert H. Holman, Jr., Councilmember

Diana Lowery, Councilmember

Dale Fritchen, Councilmember

Executive Team

J. Gordon Palmer, Jr., City Manager

Laurie K. Montes, Deputy City Manager

Ren Nosky, City Attorney

F. Michael Taylor, City Auditor

Katherine Meissner, City Clerk

Mark Moses, Chief Financial Officer

Blair J. Ullring, Interim Chief of Police

Ronald L. Hittle, Fire Chief

Michael Niblock, Director of Community Development

Pamela J. Sloan, Director of Community Services

Dianna Garcia, Director of Human Resources

Mark Madison, Director of Municipal Utilities

Robert K. Murdoch, Interim Director of Public Works

David L. Harzoff, Director of Revitalization

Photographs by Carol Marshall

July 15, 2009

Mayor and City Council
City of Stockton, California

APPROVED FY 2009-10 CITY OF STOCKTON BUDGET

On June 23, 2009, the City Council approved the City of Stockton Fiscal Year 2009-10 Operating and Capital Budget. The final budget document for the Fiscal Year 2009-10 represents the proposed budget as amended and approved by City Council Resolution Number 09-0203.

The direction of the City Council contained in Resolution No. 09-0203 will be carried out expeditiously as we proceed through the coming year. We will watch carefully for actions throughout the year that might affect this budget.

A handwritten signature in black ink, appearing to read 'J. Gordon Palmer, Jr.', with a stylized flourish at the end.

J. GORDON PALMER, JR.
CITY MANAGER

JGP:ms

Attachment

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Stockton Arena



Overview

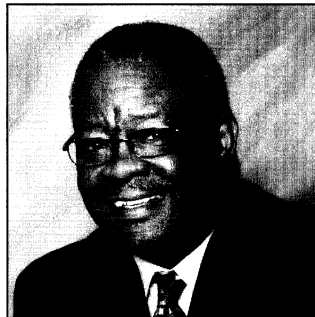
CITY OF STOCKTON CITY COUNCIL



ANN JOHNSTON
MAYOR



KATHERINE M. MILLER
VICE MAYOR
District 2



ELBERT H. HOLMAN JR.
COUNCILMEMBER
District 1



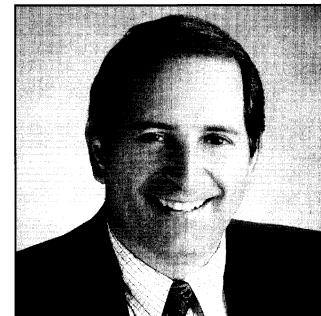
LESLIE BARANCO MARTIN
COUNCILMEMBER
District 3



DIANA LOWERY
COUNCILMEMBER
District 4



SUSAN T. EGGMAN, PH.D
COUNCILMEMBER
District 5



DALE FRITCHEN
COUNCILMEMBER
District 6



Stockton



2004
1999

Vision

Stockton will be a vibrant, diverse city with a high percentage of educated and upwardly mobile citizens who are engaged in civic life. Stockton will increase its economic base and advance to the cutting edge of consuming and producing green technology. Stockton will be defined with a proactive philosophy where safety and quality of life are enhanced by our incorporation of technology at every level of service.

The City Council directs and empowers City Staff to create a business and marketing plan to achieve this vision with the following as distinct priorities:

**public safety,
technology,
a thriving core,
operational efficiency,
strong and engaged neighborhoods,
more opportunities for high education,
broader, diversified economic development,
environment,
youth, and
housing.**

STOCKTON CITY COUNCIL

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON APPROVING THE PROPOSED 2009-2010 ANNUAL BUDGET; AND AUTHORIZING VARIOUS FUND TRANSFERS AND ADMINISTRATIVE ACTIONS

The City Council conducted a duly noticed scheduled public hearing on the Proposed 2009-2010 Annual Budget on June 23, 2009; now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:


1. That the 2009-2010 Annual Budget as proposed by the City Manager be adopted.
2. That an appropriation limit be established in the amount of \$241,240,000 for Fiscal Year 2009-10, calculated in accordance with and pursuant to the requirements and criteria of the California Government Code. The City of Stockton selected the "change in California per capita personal income" for the "change in cost of living" component of the calculation of the appropriation limit, pursuant to the California Government Code.
3. That the threshold for which contracts must be approved by the City Council is hereby increased by \$329 to \$30,014 effective July 1, 2009, for Fiscal Year 2009-10, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S., which amended Section 3-103 of the Stockton Municipal Code.
4. That an additional appropriation not to exceed \$2,900,000 be made from the Fund Balance of the General Fund to the departments projected to incur expenses in excess of the Fiscal Year 2008-09 budget as amended by City Council Resolution 08-0446.
5. The City Manager is authorized to close all residual balances in the non-active assessment district project accounts and transfer all account balances, currently \$792,553, plus any interest accruing to June 30, 2009, to the General Fund (010) in Fiscal Year 2008-09, per Sections 10427.1(e) and 10427.2 of the California Streets and Highways Code that directs the disposition of surplus funds.
6. The City Manager is authorized to close four non-active assessment district redemption accounts and transfer all residual account balances, currently \$701,015, plus any interest accruing to June 30, 2009, to the General Fund (010) in Fiscal Year 2008-09, per Stockton Municipal Code section 9-313 that directs the disposition of the surplus redemption funds.

7. That a short-term loan to be made from the Workers Compensation Fund (551) to the Development Services Fund (048) in accordance with the City's approved debt policy. The terms of the loan shall include the following:
 - \$3,300,000 loan principal amount
 - Two year term, beginning June 30, 2009.
 - Repayments to be made semi-annually beginning December 31, 2009
 - An annual interest rate equal to the rate earned on the City's pooled investments shall be applied to the outstanding balance (estimated at 3.62% for Fiscal Year 2009-10)
8. That the following administrative actions required to implement the 2009-2010 Annual Budget be authorized:
 - a. The City Manager is authorized to abolish positions, and/or reduce personnel, services, departments, offices, or agencies, and take such other action as is necessary to maintain a balanced budget.
 - b. That the City Council authorizes the City Manager to establish appropriations for and expend grant funding received during the year where the grant funds and any matching City funds are under the Council threshold of \$30,014 as established above.
 - c. That the indirect cost rate, as detailed in the City of Stockton Full Cost Allocation Plan and OMB-87 Plan, shall be charged to all applicable capital project funds and transferred to the General Fund (010), as project funding permits.
 - d. The City Manager is authorized to transfer funds from eligible capital project funds to Public Art Fund (306) to implement the Fiscal Year 2009-10 Public Art Plan, as approved by Council, including transfers relating to mid-year appropriations to capital projects eligible for public art contributions.
 - e. The City Manager is authorized to repay inter-fund loans as funding becomes available, in accordance with the City's Debt Policy and Public Facilities Fees Administration Guidelines. Any new inter-fund loans must be approved by the City Council in accordance with the City's Debt Policy.
 - f. The City Manager is authorized to move appropriations and transfer between funds within a single budget unit, such as the Central Parking District and the Federal grant funds, where multiple funds have been established for operating/tracking purposes and the fund relationship has been identified in the Fiscal Year 2009-10 Annual Budget, or established by subsequent Council action.

- g. The City Manager is authorized and directed to take such actions as are appropriate to carry out the intent of this resolution.

PASSED, APPROVED and ADOPTED JUN 23 2009.

ATTEST:


KATHERINE GONG MEISSNER
City Clerk of the City of Stockton




ANN JOHNSTON
Mayor of the City of Stockton

::ODMA\GRPWISE\COS.CM.CM_Library:80582.1



Stockton Elk

July 10, 2009

City Council
City of Stockton, California

BUDGET MESSAGE

The focus of our long-term goals and daily decision making is to restore and maintain the fiscal health of the City, and to continuously improve the quality of life and safety of our citizens. Council goals and priorities determine our projects and initiatives, supported by the budget. The Council is expanding its vision of the City to include community health and “green” initiatives.

Vision

Stockton will be a vibrant, diverse city of educated and upwardly mobile citizens who are engaged in civic life. Stockton will increase its economic base and be a leader in producing and consuming green technology. Stockton will be defined with a proactive philosophy where safety and quality of life are enhanced throughout the community.

Council Goals

- A. Prevent and reduce crime and improve public safety.
- B. Restore and maintain fiscal health through open and thorough processes.
- C. Articulate a vision and develop strategies for the ongoing revitalization of existing commercial and residential neighborhoods, including downtown.
- D. Develop a comprehensive strategy for long-term economic development and community health.
- E. Develop strategies to position Stockton as an efficient and leading "green" community.
- F. Improve the City's service delivery through process improvements and implementation of technology.

Crime prevention and reduction and public safety improvements

The City of Stockton shall remain committed to the development of strategies designed to prevent and reduce crime and increase the safety and security in Stockton. Crime prevention strategies will be expanded through Neighborhood Watch, the Neighborhood Renaissance program, and other outreach efforts.

Crime reduction will be strongly emphasized through working with the community to reduce victimization, enhancing partnerships with allied law enforcement, and collaborating with local service organizations. Community involvement enforcement strategies will be aggressively leveraged by working with Operation Peacekeeper and other "peace partners."

Blight and community decay will be addressed by using integrated strategies from all departments, citywide graffiti removal, and the Community Safety Ordinance.

Fiscal health and open processes

The City's total budget for Fiscal Year 2009-10 is \$322,919,923, with the General Fund's operating budget, with transfers out, using \$162,698,662. Public Safety (Police and Fire) remains the largest portion of the General Fund, at 78.5 percent. In addition to the total City budget of \$322.9 million, the City of Stockton Redevelopment Agency budget will be \$42,047,960 in Fiscal Year 2009-10.

The Council Budget, Finance and Economic Development Committee members are involved in reviewing updates on a number of issues including: budget priorities and constraints, revenues, the budget process and expenditure guidelines, Public Facilities Fees, Development Services Fees, Capital Projects, the annual fee schedule, departmental budgets, and long-term financial planning and debt management.

Ongoing revitalization

Stockton's revitalization efforts include completing the construction of the Stockton Marina and Joan Darrah Promenade, and reallocating the remaining Strong Neighborhoods Initiative Bond proceeds from completed projects to other shovel-ready capital projects, maximizing the opportunity to obtain and leverage federal stimulus funding for the benefit of the community.

Comprehensive strategy for long-term economic development and community health

Long-term economic development efforts will focus on retention and expansion of existing businesses, encouraging development of business and benefits of the Enterprise Zone, and forming industry cluster groups to assist in attraction efforts.

City Council
July 10, 2009

Community health will be enhanced through support of the efforts of the arts and cultural community, continued emphasis on literacy, and by providing access to quality recreational activities and programs.

Develop "green" community strategies

The City will follow through on its commitment to green standards by establishing greenhouse gas emissions reduction targets, and developing a city-wide comprehensive Climate Action Plan that reduces greenhouse gas emissions. The City will also continue to partner with educational institutions, the Greater Stockton Chamber of Commerce, and the San Joaquin Partnership to attract green industry to Stockton, and cultivate a green collar workforce.

Technology process improvements and implementation

The Information Technology Division is working with all departments to increase efficiencies by implementing labor-saving and service enhancing technologies. Improvements for public safety personnel will be made by installing mobile data computers in police vehicles and more modern radio network computers for better communication. Desktop computer applications for City employees will be updated to current versions and additional multifunctional copy machines will be installed throughout the City.



J. GORDON PALMER, JR.
CITY MANAGER



ANN JOHNSTON
MAYOR

JGP/AJ/cc

CHANGES FROM FISCAL YEAR 2008-09 BUDGET

Revenue for the general fund is projected to decline by 10 percent for Fiscal Year 2009-10 from the Fiscal Year 2008-09 revised budget and 19 percent from the original budget. The change in revenue results from a decline in property tax assessed valuation, and reduced spending by consumers that affects both Sales Tax and Motor Vehicle in-Lieu of Tax dollars. A summary of expected revenue and the underlying assumptions is included behind the Revenue tab in the budget document.

At the same time that revenues are declining, costs are projected to increase due to inflation, cost of living adjustments, and other contract commitments. In order to keep expenditures in line with revenue, all General Fund department expenditure budgets were decreased between 10 and 15 percent, compared to the Fiscal Year 2008-09 Revised Budget.

Budget Balancing Actions

Swift actions were taken to address the budget gap when it became apparent that revenues were on a downward spiral. Stockton took the lead in Fiscal Year 2007-08, ahead of many California cities, to deal with the revenue shortfall. Hiring freezes that began in Fiscal Year 2007-08 have been extended, and hiring has been limited to Enterprise Funds and other special revenue funding sources. An executive reorganization eliminated three positions and two demotions were put into effect. Other actions to reduce expenditures and sustain the City through unprecedented challenging times include the Voluntary Separation Program that concluded at the end of calendar year 2008; furloughs and furlough equivalents for Fiscal Years 2008-09 and 2009-10; layoffs; and a CalPERS 2-year service credit early retirement incentive program that will be completed by the end of calendar year 2009.

State Budget Considerations

The State of California has to address cash flow deficits caused by an estimated \$21 to \$24 billion gap between the cost of providing public services and available revenues. Five initiatives, Propositions 1A through 1E, were put to the voters in a May 19, 2009 special election to help close this gap. The propositions were defeated and the State is considering a number of options to balance its budget that may affect local agencies. State actions may include borrowing funds and delaying or foregoing payments.

Tax Increment

The Redevelopment Agency's Tax Increment projections for Fiscal Year 2009-10 total \$16.7 million, which is a reduction of 34.7 percent compared to the \$25.6 million budgeted in Fiscal Year 2008-09. The decrease is attributed to a sharp downturn in residential property values and reflects actions by the San Joaquin County Assessor to reassess property valuations.

Fee Schedule Adjustments

Approximately 10 percent of General Fund revenue comes from sources identified in the City Fee Schedule. The City's Fee Schedule contains changes in fees for services provided to the

public. In general, most fees contain a 3.8 percent inflationary adjustment. It also reflects updated Development Services fees based on a consultant's study. The rates of some fees, such as fingerprint fees, are regulated by other agencies, such as the State or Federal governments.

Library Funding

Funding for library services will be \$2.6 million less than was budgeted in Fiscal Year 2008-09 due to a combination of actions. The Stockton-San Joaquin Public Library System funding has been reduced by the City of Stockton, San Joaquin County, and other cities within the county. The City of Stockton library contribution is down 24 percent from the Revised Fiscal Year 2008-09 allocation. San Joaquin County reduced funding by 16 percent. Funding from other cities for additional branch hours is estimated to be down 33 percent. To address these funding reductions the Library System will reduce branch hours county-wide and purchase fewer library materials in Fiscal Year 2009-10.

Revisions to Employee Positions

The numbers and types of positions change from one budget year to the next, including transfers, creation of Council approved positions, or the elimination of functions. The net effect of these changes to the Fiscal Year 2009-10 budget is the reduction of 302 full-time employee positions. A number of positions were eliminated through the Voluntary Separation Program at the end of calendar year 2008. Other position eliminations were associated with program and service reductions required to balance the budget. Position eliminations include all unfunded vacant positions and program related reductions where layoff notices were issued. For Fiscal Year 2009-10, 20 full-time positions have been added in the Municipal Utilities and Public Works Departments for operation of the municipal utilities and the recycling program, which are funded through special revenue funds. Ninety-seven sworn Police positions have been eliminated for a sworn staffing of 344. Sworn Police staffing could go above this 344 if addition funding is received or if labor concessions result in cost savings. The City continues to be successful in receiving grant and CIP project-funding to support full-time positions.

Budget Reserves

The City's General Fund reserve policy is designed to protect the fiscal solvency of the City, and during Fiscal Year 2009-10 no additional funds have been identified to set aside towards having a 5 percent minimum reserve level for catastrophic events and a 5 percent minimum reserve for economic uncertainties. The Fiscal Year 2009-10 budget proposes to continue maintaining these reserves at their current levels of \$1,620,000 each.

Federal Stimulus Funding

In February 2009 the American Recovery and Reinvestment Act was signed into law. This federal legislation provides the City with the opportunity to apply for funding to help support economic recovery in the community. The City has applied for a total of \$139.6 million in federal stimulus funding covering a three year period for the following programs and projects:

COPS Hiring and Retention and Justice Assistance Grants	\$45.9 million
Municipal Utilities Infrastructure Improvements	\$64 million

City Council
July 10, 2009

Fire Facility Improvements	\$12.2 million
Redevelopment	\$1.2 million
Energy Efficiency/Green Building Programs	\$2.7 million
Information Technology Improvements	\$3.6 million
Housing Programs	\$3 million
Transportation Projects	\$7 million

This 2009-10 budget document only includes funding already awarded to the City. Any additional federal stimulus grant funding awarded during the fiscal year will supplement this budget and will be brought before the City Council for separate approval.

Capital Improvement Budget Update from CIP documents

The Capital Improvement Program provides a five-year plan for the public projects necessary for orderly implementation of the General Plan. Fiscal Year 2009-10 is the first year of that plan and it includes capital projects totaling \$47.795 million as follows:

- \$810,000 allocated to improvements for libraries;
- \$200,000 for general City facility and infrastructure upgrades, such as building repair and ADA compliance;
- \$20.480 million allocated to Municipal Utilities District infrastructure improvements for Water and Wastewater facilities; and
- \$26.305 million allocated for bridges, streets, curbs, gutters, sidewalks, wheelchair ramps, and other transportation infrastructure.

Due to fiscal constraints, there are no new appropriations in Fiscal Year 2009-10 for Parks, Economic Development/Redevelopment, or Public Safety facilities

ECONOMIC OUTLOOK

General Retail

Overall, sales tax receipts continue to trend downward; however, new businesses are opening in 2009. The Olive Garden Italian Restaurant opened in the spring, and Mimi's Café will open in Stonecreek Village in the fall. The Fresh and Easy Neighborhood Market is moving forward on opening a small format grocery store at University Park. The Wal-Mart Supercenter on Hammer Lane continues to perform as one of the top Wal-Marts in the country.

Downtown Stockton

The Waterfront Master Plan, to be completed in Fiscal Year 2008-09, includes detailed land use planning, infrastructure conditions and improvements, and financial pro-formas to assist in identifying opportunities and impediments to future development. This plan will further the completion of the infill housing strategy required for the greater downtown under terms of the General Plan settlement agreement. Federal stimulus funding in the form of a Recovery Zone grant is being researched to fund the redevelopment of the historic B&M Building on the Janet Leigh Plaza. The Measure K Smart Growth Incentive Program provides grant funding to complete a Waterfront Connections Plan in Fiscal Year 2009-10. This plan will identify ways to

City Council
July 10, 2009

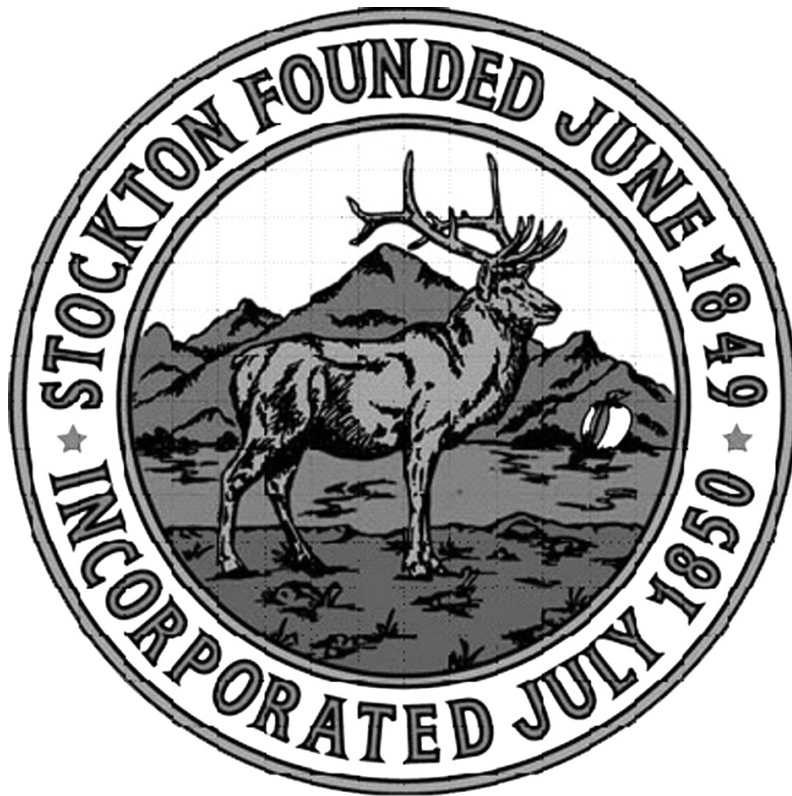
better integrate transportation and land use in support of infill development and downtown improvements. Preparation of a Miner Avenue Streetscape Design, dependent on the award of CalTrans grant monies, will also begin in Fiscal Year 2009-10. The design will include provisions for redeveloping and renovating adjacent businesses, improving connections to adjacent neighborhoods, and creating a smart growth street design.

South Stockton

A number of projects are planned in this area to stimulate the economy. Construction is scheduled to start in July, 2009 on the 93-unit Mercy Charities housing project bordering Gleason Park. El Concilio is working on a mixed-use office/commercial project south of the San Miguel Market on Airport Way. The Airport Way streetscape project Phase II is currently under design. Construction is underway on a joint-use gym at William Brotherhood Park to be shared by the City and Stockton Unified School District. Revitalization staff is working with the South Stockton Merchants Association and the Airport Corridor Team to develop an economic stimulus plan for the Martin Luther King Blvd (Charter Way) and Airport Way corridors.

Port of Stockton

In its 76th year, the Port of Stockton continues to be one of the main economic engines driving industrial development within the City. Distribution centers for Lowe's Building Supply and Ferguson Plumbing Supply were completed in 2008, adding 200 to 250 jobs to the local economy. Other projects completed by the end of 2008 were the \$140 million Pacific Ethanol facility, the \$15 million Community Fuels bio-diesel facility, and the first phase of the \$40 million Inland Cold Storage project. These projects have created more than 130 direct and indirect jobs. Yara North America is currently constructing a \$21 million dry bulk fertilizer facility that is anticipated to be complete by September 2009, resulting in approximately 25 direct and indirect jobs.



City Seal

May 21, 2009

Mayor and City Council
Stockton, California

MANAGEMENT TEAM BUDGET MESSAGE

In light of significantly declining general fund revenues reflecting the global economic recession, each department was given a general fund budget guideline approximately 21% less than the original Fiscal Year 2008-09 general fund budget. The executive team worked together to devise reorganization plans to meet staffing and program impacts resulting from:

- the City Manager's executive reorganization,
- the hiring freezes that began fiscal year 2007-08
- the voluntary separation program
- staffing reductions from lay-offs
- the two-year PERS retirement incentive to be implemented in Fiscal Year 2009-10.

Departments worked on their budgets as a team to address the needs of the City, as well as how to accomplish the department's goals with the allotted resources.

The City Manager will bring proposed amendments to this Fiscal Year 2009-10 budget, back to the City Council as changing revenue projections and federal stimulus grant awards require. These amendments may propose additional department program reductions if revenue projections decline.

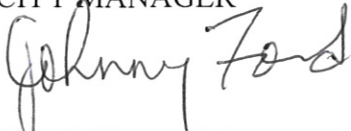
The budget team reviewed the budgets for compliance with their budget guidelines, reasonableness and practicality, and worked with the department teams to solve problems. Each department head met with the City Manager, Deputy City Managers and budget staff to review and discuss the financial and policy issues involved in the submitted budget. Most of the City's departments combined program expenditure reductions and revenue cost recovery approaches to reach a budget solution.

As the City's management team, we have done our best to make the necessary decisions, while keeping in mind Council priorities and maintaining the best level of service possible within the budget constraints. We are committed to managing our accounts to stay within budget in the Fiscal Year 2009-10.

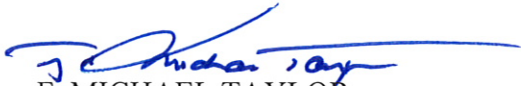
Mayor and City Council
May 8, 2009



J. GORDON PALMER, JR.
CITY MANAGER



JOHNNY R. FORD
DEPUTY CITY MANAGER



F. MICHAEL TAYLOR
CITY AUDITOR



DIANNA GARCIA
HUMAN RESOURCES DIRECTOR



MARK J. MADISON
DIRECTOR OF MUNICIPAL UTILITIES



MARK L. MOSES
CHIEF FINANCIAL OFFICER



RONALD L. HITTLE
FIRE CHIEF



MICHAEL M. NIBLOCK
COMMUNITY DEVELOPMENT DIRECTOR



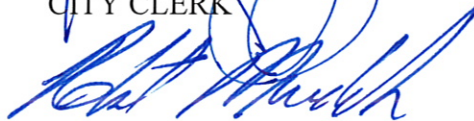
LAURIE K. MONTES
DEPUTY CITY MANAGER



REN NOSKY
CITY ATTORNEY



KATHERINE GONG-MEISSNER
CITY CLERK



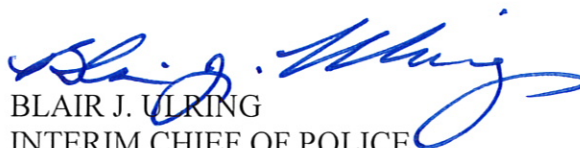
ROBERT K. MURDOCH
INTERIM PUBLIC WORKS DIRECTOR



PAMELA J. SLOAN
COMMUNITY SERVICES DIRECTOR



DAVID L. HARZOFF
REVITALIZATION DEPARTMENT DIRECTOR



BLAIR J. ULRING
INTERIM CHIEF OF POLICE

BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

Charter Provisions

The City Charter includes requirements for the production of both an annual Operating Budget and an annual version of a five-year Capital Improvement Budget.

Capital Improvement Program

Section 1903 of the Charter requires that the five-year Capital Improvement Program (CIP) be submitted to the Council and Planning Commission 90 days prior to the beginning of the fiscal year. Section 1904 requires the Planning Commission to submit a report to Council regarding the consistency of the CIP Program with the General Plan within 30 days of receipt, and the Council to hold a public hearing within 30 days of receipt of the CIP Program recommendation from the Planning Commission.

Operating Budget

Section 1905 requires the City Manager and Council appointees to submit a five-year economic forecast to the Council by December 15th. By January 15th, the Mayor prepares and delivers to Council the Mayor's Proposed Budget Priorities and Direction. By February 1st, the City Manager and Council appointees submit a Capital and Operating Mid-Year Report for each City department, office or agency. By February 15th, the Mayor prepares and delivers a Budget Message, which includes fiscal priorities and what City services or departments should be expanded or reduced.

The Council holds a public hearing to consider the Mayor's Budget Message and make revisions or additions, then approves the Message as presented or revised. Section 1906 requires the City Manager to submit a draft budget at least 45 days prior to the beginning of each fiscal year that accurately reflects the recommendations and priorities specified in the Mayor's Budget Message, as adopted by Council.

Section 1907 states that 30 days prior to the new fiscal year, the Mayor submits to Council the Mayor's Final Budget Modifications to the draft budget. The draft budget and Mayor's Final Budget Recommendations must be considered together at a public hearing. The draft budget and Mayor's Final Recommendations need to be available at the City Clerk's Office ten days prior to the public hearing.

In the event the Council fails to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager are considered appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one fund to another fund unless authorized by the Council. All appropriations lapse at the end of the fiscal year unless expended or encumbered, except as otherwise provided in the Charter or where the Council may have, by resolution, provided for the continuance of an appropriation beyond the fiscal year.

BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

Budget Process

Following the adoption of the budget, City Manager staff evaluates the prior year's budget process and identifies areas of improvements in format and presentation. In past year, several different budget methodologies and reduction strategies were explored by budget staff to facilitate departments in budgeting for significant reductions, in anticipation of declining revenues.

Departments receive an *Annual Budget Preparation Guide* and training to assist in preparing budget requests and goal statements. Departments are provided current salary projections and staffing allocations for their review and revision for the budget year. All fees for service are reviewed and updated by departments and a multi-departmental fee review team. Budget staff continually updates the General Fund revenue projections to identify the level of budget cuts needed. Departments were notified that an approximate 21% reduction would be needed in Fiscal Year 2009-10 from the previous year original budget.

Multiple strategies were used to prepare a revised budget for Fiscal Year 2008-09, which was adopted by Council in November 2008. These strategies were the building blocks for the Fiscal Year 2009-10 Budget. A process was used that required staff to prioritize City programs based on Council Priorities. This was followed by department budget plans, based on resource allocations, program changes, service delivery changes and staffing reductions. Simultaneously, the Human Resources staff worked with the employee labor groups to negotiate furloughs and other concessions. City employees were also offered a Voluntary Separation Program (VSP) as an incentive to separate from City employment and minimize future layoffs. The department budget plans were condensed and compiled into a City-wide Budget Plan that was presented to the City Council on March 31, 2009. Also included in the Budget Plan was a City-wide reorganization, cost saving ideas, potential revenue sources, alternative scenarios and possible Federal Economic Stimulus Grant funds.

Each department was given a budget guideline based on the overall need to reduce expenditures and thus stay within the projected revenues. Once targets were determined by the City Manager, departments compiled their requests. Budget staff reviewed submitted budgets for compliance with the guidelines and reasonableness. Each department head met with the City Manager and budget staff to review the financial and policy issues involved in the submitted budget. Following the City Manager review, each department presented its budget to the Budget/Finance/Economic Development Committee. The Committee also reviewed General Fund revenues, Special Revenues, the Capital Improvement Program, and fee changes as proposed by the City Manager. The Committee asked each department questions about their budget and made suggestions to the City Manager.

The Council Budget/Finance/Economic Development Committee met weekly from January to April to review budget reductions and provide advice on the priorities for the upcoming year. For the first time, committee meetings were broadcast on the City's cable television channel and the website. Citizens watching the committee meetings remotely could also e-mail questions and comments into the committee during and after meetings. Budget information was posted to the City's website and updated regularly throughout the budget process.

BUDGET PROCESS, DOCUMENT ORGANIZATION, AND TIMELINE

The Council budget review study sessions are held in May. A combined Council public hearing on the Capital Improvement Program and Operating Budget is held a month before the end of the fiscal year. The Council adopts the budget, with any amendments, by mid-June. The annual budget plan is amended as the Council sees fits during the year.

January 13	City Manager delivers Mid-Year Report to Council.
January 15	Mayor delivers budget priorities to Council.
March 20	Departments submit operating and CIP budget and fee adjustments to City Manager.
March 31	Mayor delivers budget message to Council.
March 31	Comprehensive Budget Plan submitted to Council.
March-April	Departments review budgets with City Manager.
April 1	CIP Five-Year Plan submitted to Council and Planning Commission.
May 1	CIP Five-Year Plan approved as to conformance with General Plan by Planning Commission.
May 8	City Manager submits Proposed Budget and fee changes to Mayor and Council.
May 11-13, 19	Study sessions for Mayor and Council on the budget.
June 9	Council holds Public Hearing on CIP, Operating, Redevelopment Budgets and fees, and adopts Fee Schedule Redevelopment Budget and CIP.
June 23	Council holds Public Hearing and adopts Operating Budget.

BUDGET AND FINANCIAL POLICIES

Basis of Accounting

The basis of accounting is a reference to when revenues and expenditures are recognized and reported. The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects) and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The full accrual basis of accounting is used for proprietary funds (enterprise and internal service), and also permanent funds. Under the full accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

The City's financial statements are shown in an annual report entitled *Comprehensive Annual Financial Report*. See report at:

<http://www.stocktongov.com/adminservices/reports/documents/2008CAFRandSAR2.pdf>

Fund Structure and Basis of Budgeting

The accounts of the City of Stockton are organized on the basis of funds, each of which is considered a separate financial entity. Each fund is comprised of a set of self-balancing accounts for its revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped into generic fund types and broad fund categories as follows:

Governmental Funds

GENERAL FUND: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

SPECIAL REVENUE FUNDS: Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

DEBT SERVICE FUNDS: Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

CAPITAL PROJECTS FUNDS: The Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds and Trust / Agency Funds).

Proprietary Funds

ENTERPRISE FUNDS: Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the full costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses

BUDGET AND FINANCIAL POLICIES

incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

TRUST FUNDS: Trust Funds are used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

AGENCY FUNDS: Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The Stockton budget presentation for Fiscal Year 2009-10 uses the basis of budgeting method. The basis of budgeting and the basis of accounting are the same for all funds, with the exception of the enterprise and trust and agency funds. The budgeting basis for enterprise and trust funds do not include depreciation/amortization of debt principal and interest payments, capital expenditures, disposal of equipment or the capitalization of contributed capital. The budget presentation does not include entries for possible interest loss if an asset is not held until maturity. Actual expenditures for current fiscal year do not include encumbrances, which are automatically reappropriated and spent in the future budget year.

Reserve Policies

The City Council has adopted policies establishing minimum target levels of unreserved fund balance to be maintained in the various funds. These target reserves protect the City's financial exposure to severe unforeseen emergencies and economic uncertainties, and are an important component of the City's long-term financial management. The following are examples of such policies for different funds:

- General Fund: 5% of appropriations for catastrophic events and
5% for economic contingency/budget uncertainty;
- Measure W: 25% of anticipated annual revenue; and
- Municipal Utilities: Six months of operational expenditures.

The reserve policies were adopted in recent years with the goal to accumulate the targeted reserves over the course of future years. The following links for City reserve policies are:

<http://www.stocktongov.com/CityCouncil/CouncilPolicies/700-4.pdf>
<http://www.stocktongov.com/CityCouncil/CouncilPolicies/500-2.pdf>
<http://www.stocktongov.com/CityCouncil/CouncilPolicies/700-5.pdf>

BUDGET AND FINANCIAL POLICIES

Appropriation Limit

Article XIII B of the State Constitution (Proposition 4 as amended by Proposition 111) limits the taxing authority of the City. The Appropriations Limit is the maximum taxing authority of the City. The Appropriations Subject to Limit is the proposed taxing by the City.

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIII B. The City is within its taxing authority; therefore, the 2009-10 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

APPROPRIATION LIMIT	
2009-10 Appropriations Limit	\$241,240,000
2009-10 Appropriations Subject to Limit	\$128,864,000
Remaining Capacity (47%)	\$112,376,000

Investment Policy

The City adopts an investment policy annually that is intended to provide guidelines for the prudent investment of the City's cash balances, and outlines the policies to assist in maximizing the efficiency of the City's cash management system while meeting the daily cash flow demands of the City. Effective July 1, 2007, the City entered into an agreement with Chandler Asset Management for management of the City's long-term cash portfolio. The daily cash management is being managed by the Assistant Director of Administrative Services. The estimated effective rate of return on investments not held by fiscal agents for the end of Fiscal Year 2009-10 is 3.62%.

The City's investment policy can be found at:

<http://www.stocktongov.com/adminservices/documents/2008AdoptedInvestmentPolicy.pdf>
<http://www.stocktongov.com/adminservices/documents/AddendumtoInvestmentPolicy.pdf>

Fees

Fees are used to recover costs for city services. Fee amounts should not exceed the overall cost for providing the facility, infrastructure, or service for which the fee is imposed. The fee calculation may include direct and indirect costs. At their discretion, the City Council may adopt fees at levels that do not fully recover costs.

Fees are reviewed as part of the budget process and may be adjusted by Council policy. Some fees are adjusted based on various indices or on policies set by other governing bodies. Some fee amounts are established by other governing bodies such as the State of California and the County of San Joaquin.

The City's Fee Schedule can be found at:

<http://www.stocktongov.com/FeeSchedule.pdf>

Debt Policies

The City's debt policies are reviewed by the Debt Policy Committee and adopted by the City Council. These policies are the *Capital Financing and Debt Management Policy* and the *Policies and Procedures for Land-Secured Financing*.

These policies can be found at:

<http://www.stocktongov.com/adminservices/documents/2008-ADOPTED-CIPDebtPolicies-Procedures-FINALIZED06Jun08.pdf>

<http://www.stocktongov.com/adminservices/documents/2008-ADOPTED-LandSecuredDebtPolicies-Procedures-FINALIZED06Jun08.pdf>

Legal Debt Margin

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within the City boundaries, adjusted for subsequent legislative actions (see footnote 1). In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal limit. The City of Stockton does carry bonded debt secured by special assessments and other revenue sources, but at this time does not have any outstanding general obligation bonds. The City is not at risk of exceeding its legal debt limit of \$723,043,000.

Computation of Legal Debt Margin as of June 30, 2008

Total Assessed Valuation ¹	\$19,281,142,000
Conversion Percentage	25%
Adjusted Assessed Valuation	<u>\$4,820,286,000</u>
Debt Limit (15% of Adjusted Assessed Valuation)	<u>\$723,043,000</u>
Amount of Debt Applicable to Debt Limit	<u>\$0</u>
 LEGAL DEBT MARGIN	 \$723,043,000

Source: California Municipal Statistics, Inc., San Francisco, CA and City of Stockton Department of Administrative Services

¹ Section 43605 California Government Code provides for a legal debt limit of 15% of gross assessed valuation. However, the provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1982 fiscal year, each parcel is now assessed at 100% market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located in the state.

CITY DEBT POLICIES AND USE OF DEBT

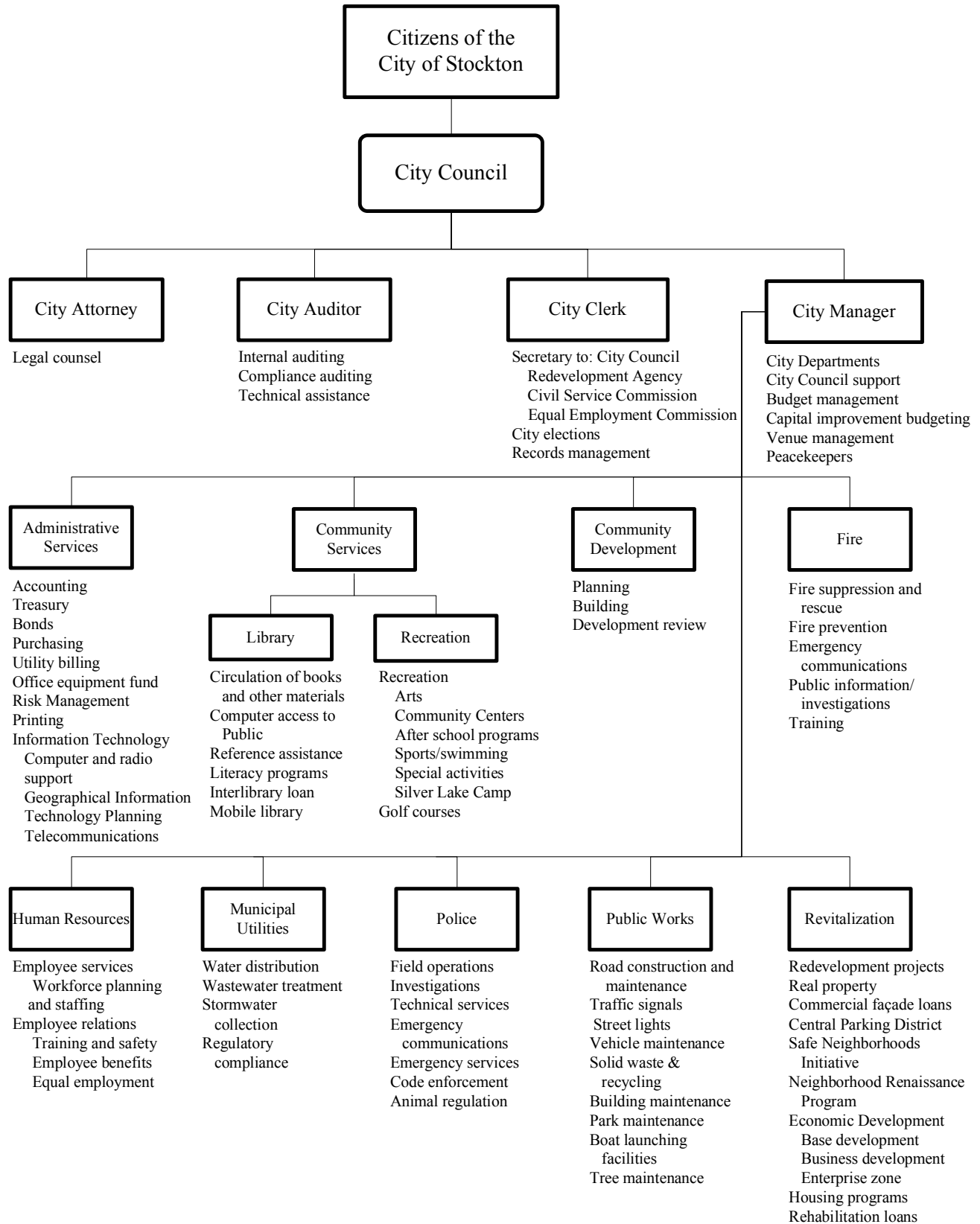
City Long Term Debt

Cities have primarily three choices in financing capital infrastructure: pay-as-you-go, debt financing, and public-private ventures. The City has adopted a Capital Financing and Debt Management Policy that sets guidelines for the issuance, timing and structuring of long-term commitments. The table below summarizes the City's existing long-term debt obligations.

	FY 2007-08		FY 2008-09 Est.	
	Outstanding Debt	Principal Payments	Outstanding Debt	Principal Payments
<u>General City Debt Obligations</u>				
General Obligation Bonds	\$0	\$0	\$0	\$0
2004 Parking & CIP Lease Revenue Bonds	32,575,000	125,000	32,410,000	165,000
2006A ESB Lease Revenue Refunding Bonds	13,535,000	325,000	13,195,000	340,000
2007A Pension Obligation Bonds-Taxable	96,735,000	250,000	96,715,000	20,000
2007B Pension Obligation Bonds-Taxable	28,325,000	0	28,325,000	0
2007A Variable Rate Demand Lease Rev-Tax-Exempt	36,500,000	0	36,500,000	0
2007B Variable Rate Demand Lease Rev-Taxable	4,270,000	0	4,270,000	0
USD-HUD Housing Note	22,915,000	490,000	22,390,000	525,000
California Housing Finance Agency Note	1,050,000	0	1,050,000	0
Capital / Equipment Tax-Exempt Lease Obligation	974,000	26,000	923,000	51,000
Total - General City Debt Obligations	\$236,879,000	\$1,216,000	\$235,778,000	\$1,101,000
<u>Municipal Utility Enterprise Debt Obligations</u>				
1998 Wastewater System Project Certificates of Participation	86,805,000	1,935,000	84,785,000	2,020,000
2002A CSCDA Water Revenue Bonds	11,845,000	540,000	11,280,000	565,000
2003 Wastewater System Project Certificates of Participation	11,905,000	575,000	11,320,000	585,000
2005A Water System Revenue Bonds	24,230,000	0	24,230,000	0
Federal Drought Relief Act Loan	672,000	59,000	610,000	62,000
Total - Municipal Utility Enterprise Debt	\$135,457,000	\$3,109,000	\$132,225,000	\$3,232,000
<u>Stockton Redevelopment Agency Debt Obligations¹</u>				
2003A RDA Housing Projects Certificates of Participation ¹	1,160,000	0	1,160,000	0
2003B RDA Housing Projects Certificates of Participation ¹	12,140,000	0	12,140,000	0
2004 RDA-Stockton Events Center Revenue Bonds ¹	46,825,000	175,000	46,600,000	225,000
2006A Redevelopment SNI Revenue Bonds	75,755,000	0	75,755,000	0
2006B Redevelop SNI Revenue Bonds-Taxable	8,445,000	0	7,050,000	1,395,000
2006C Redevelop SNI Housing Revs -Taxable	25,985,000	0	25,615,000	370,000
CA Dept. of Boating & Waterways Harbor Facility Loan	1,046,000	27,000	3,354,210	28,000
Total - Stockton Redevelopment Agency Debt¹	\$171,356,000	\$202,000	\$171,674,210	\$2,018,000

¹Stockton Redevelopment Agency Debt Obligations category includes debt issuances in which are primarily secured with property tax increment as a primary revenue source. The 2003 RDA Series A & B Housing Certificates of Participation and the 2004 RDA Stockton Arena Lease Revenue Bonds are debt obligations issued by the Stockton Redevelopment Agency with their primary repayment source deriving from property tax increment and secondarily backed by a pledge from the General Fund.

CITY OF STOCKTON ORGANIZATION CHART



CITY PROFILE

Date of Incorporation: July 23, 1850
Form of Government: City Council/City Manager
City Charter Adopted: November 1922

	<u>2004-05</u>	<u>2009-10</u>
Population	268,000	290,409
Active Registered Voters-City	101,663	108,301
Area (Square Miles)	57.5	63.896
Elevation (feet above sea level)	23	23
Rank in Size of California Cities	13	13
Median Income	\$55,100	\$61,300
Miles of Public Streets	751	755
Miles of Stormwater - Main Lines	615	650
Miles of Wastewater - Main Lines	920	987
Miles of Water - Main Lines	550	586

Public Safety

Sworn Police Officers	387	406
Major Reported Crimes	21,900	21,500
Number of Fire Stations	12	13
Sworn Firefighters	239	272
Total Fire Department Call Responses (includes medical)	35,300	38,000

Recreation

Municipal Golf Courses	4	3
Municipal Parks-Developed	55	66
Community Center	6	8
Swimming Pools	4	4
Baseball & Softball Diamonds	42	54
Tennis Courts	62	71

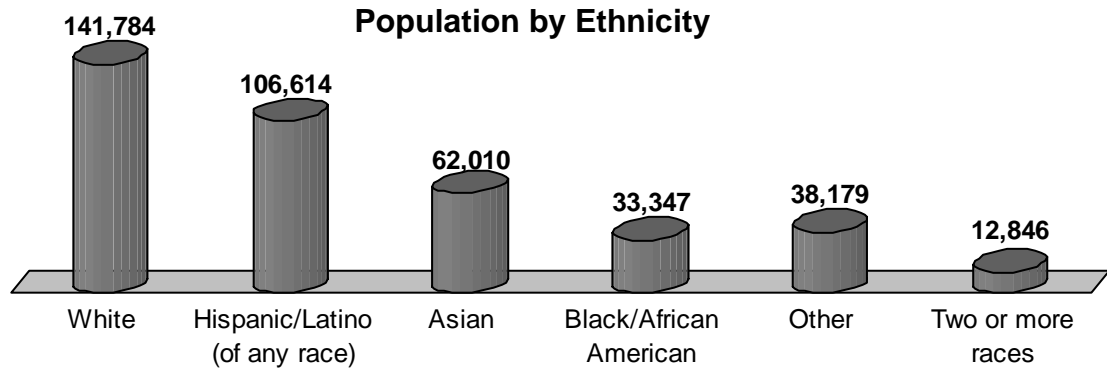
Libraries

Cesar Chavez Central Library	1	1
Branches	9	12
Bookmobile/Mobile Literacy Vehicle	2	2
Total Volumes Held	1,149,659	1,089,179

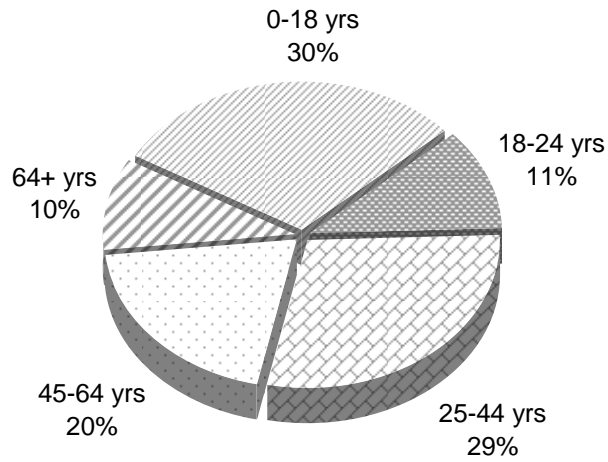
City Positions

Full-time	1,638	1,653
Per 1,000 population	6.11	5.7

CITY PROFILE



Population by Age



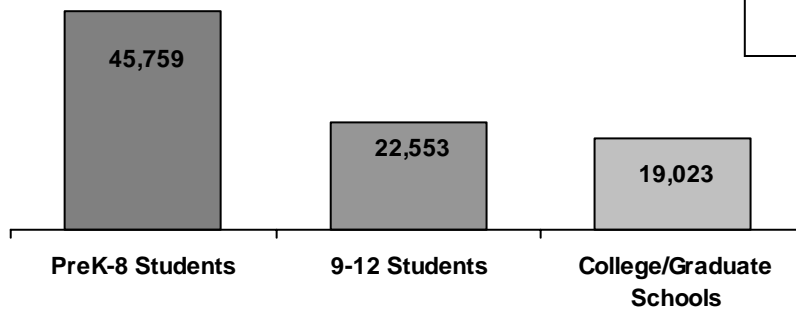
FOUR SCHOOL DISTRICTS

- Stockton Unified
- Lincoln Unified
- Manteca Unified
- Lodi Unified

HIGHER EDUCATION

- San Joaquin Delta College
- University of the Pacific
- CA State University Stanislaus-Stockton
- Multiple business & vocational schools

School Enrollment



U.S. Census Bureau American FactFinder website; <http://factfinder.census.gov>
most recent data from 2007



Residence in Magnolia District



Appropriations



Public Art at Van Buskirk Community Center

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Fund Balance July 1, 2009	Estimated Revenue	Transfers & Loans In	Funds Available FY 09-10
<u>GENERAL FUND</u>				
General Fund (010)	\$6,843,929	\$161,923,963	\$774,700	\$169,542,592
<u>ENTERPRISE FUNDS</u>				
Golf Course Fund (481)	(\$100,848)	\$2,207,021	\$0	\$2,106,173
Municipal Utilities				
Stormwater Fund (441)	\$1,369,522	\$5,640,490	\$0	\$7,010,012
Wastewater Fund (431)	\$3,892,620	\$39,178,557	\$0	\$43,071,177
Water Fund (421)	\$10,692,302	\$28,007,427	\$0	\$38,699,729
Enterprise Totals	\$15,853,596	\$75,033,495	\$0	\$90,887,091
<u>SPECIAL REVENUE FUNDS</u>		\$7,360,314		
Asset Forfeiture (023)	\$472,557	\$186,000	\$0	\$658,557
Boat Launching Facilities (045)	\$238,341	\$216,525	\$0	\$454,866
City Administration - 400 E. Main (085)	\$1,046,453	\$4,330,285	\$0	\$5,376,738
Development Services Fund (048)	(\$3,335,104)	\$12,668,772	\$0	\$9,333,668
Entertainment Venues (086)	\$0	\$4,172,841	\$3,187,473	\$7,360,314
Library Services (041)	\$4,037,696	\$6,214,100	\$4,227,451	\$14,479,247
Recreation Fund (044)	\$494,251	\$2,178,218	\$3,023,774	\$5,696,243
Safe Neighborhoods Measure W (081)	\$96,039	\$7,724,000	\$0	\$7,820,039
Solid Waste and Recycling Fund (047)	\$1,863,252	\$1,252,860	\$0	\$3,116,112
Street Maintenance/ Gas Tax (030)	\$0	\$4,472,000	\$2,387,866	\$6,859,866
Special Revenue Totals	\$4,913,485	\$43,415,601	\$12,826,564	\$61,155,650
<u>DISTRICT BUDGET FUNDS</u>				
Central Parking District (416, 417)	\$927,192	\$5,275,416	\$1,843,916	\$8,046,524
<u>GRANT FUNDS</u>				
Community Dev Block Grant (052,054,062)	\$1,635,582	\$4,494,021	\$600,000	\$6,729,603
Emergency Shelter Grant (057)	\$0	\$184,988	\$0	\$184,988
HOME Program Grant (058,059)	\$262,537	\$2,420,647	\$0	\$2,683,184
General Government Grants (020)	\$276,980	\$1,212,646	\$100,000	\$1,589,626
Justice Assistance Grant (025-6400)	\$0	\$1,140,927	\$300,000	\$1,440,927
Grant Totals	\$2,175,099	\$9,453,229	\$1,000,000	\$12,628,328
	\$50,130			
<u>PERMANENT/SPECIAL FUNDS</u>				
General Government PF (627)	\$67,666	\$500	\$0	\$68,166
Library PF (614; 621; 622; 626; 628)	\$19,310	\$2,308	\$0	\$21,618
Recreation PF (613; 624 - 626)	\$243,548	\$50,118	\$0	\$293,666
Fire Department SF (646)	\$75,521	\$123,650	\$0	\$199,171
General Government SF (642)	\$3,404	\$84,000	\$0	\$87,404
Library SF (644)	\$373,856	\$126,100	\$0	\$499,956
Recreation SF (643)	\$221,527	\$31,201	\$0	\$252,728
Police Department SF (645)	\$141,000	\$241,250	\$0	\$382,250
Stockton Arts Commission SF (641)	\$57,608	\$22,486	\$0	\$80,094
Stockton Sports Commission SF (647)	\$318	\$99,682	\$0	\$100,000
Permanent/Special Fund Totals	\$1,203,758	\$781,295	\$0	\$1,985,053

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Operating Expenditures	Capital Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2010
General Fund (010)	\$147,797,398	\$0	\$14,901,264	\$6,843,930
Golf Course Fund (481)	\$2,105,461	\$0	\$0	\$712
Municipal Utilities				
Stormwater Fund (441)	\$6,924,512	\$0	\$0	\$85,500
Wastewater Fund (431)	\$39,213,161	\$0	\$0	\$3,858,016
Water Fund (421)	\$24,830,537	\$4,892,780	\$45,220	\$8,931,192
Enterprise Totals	\$73,073,671	\$4,892,780	\$45,220	\$12,875,420
Asset Forfeiture (023)	\$348,500	\$0	\$0	\$310,057
Boat Launching Facilities (045)	\$212,170	\$0	\$0	\$242,696
City Administration - 400 E. Main (085)	\$1,907,436	\$0	\$2,232,893	\$1,236,409
Development Services Fund (048)	\$9,532,220	\$0	\$0	(\$198,552)
Entertainment Venues (086)	\$7,360,314	\$0	\$0	\$0
Library Services (041)	\$10,441,551	\$558,000	\$2,000	\$3,477,696
Recreation Fund (044)	\$5,201,992	\$0	\$0	\$494,251
Safe Neighborhoods Measure W (081)	\$7,615,677	\$0	\$0	\$204,362
Solid Waste and Recycling Fund (047)	\$1,499,838	\$0	\$0	\$1,616,274
Street Maintenance/ Gas Tax (030)	\$6,837,866	\$0	\$0	\$22,000
Special Revenue Totals	\$50,957,564	\$558,000	\$2,234,893	\$7,405,193
Central Parking District (416, 417)	\$4,408,846	\$0	\$2,618,616	\$1,019,062
Community Dev Block Grant (052,054,062)	\$6,729,603	\$0	\$0	\$0
Emergency Shelter Grant (057)	\$184,988	\$0	\$0	\$0
HOME Program Grant (058,059)	\$2,683,184	\$0	\$0	\$0
General Government Grants (020)	\$1,589,626	\$0	\$0	\$0
Justice Assistance Grant (025-6400)	\$1,440,927	\$0	\$0	\$0
Grant Totals	\$12,628,328	\$0	\$0	\$0
General Government PF (627)	\$68,166	\$0	\$0	\$0
Library PF(621; 622; 626; 628)	\$19,842	\$0	\$0	\$1,776
Recreation PF (613; 624 - 626)	\$216,157	\$0	\$0	\$77,509
Fire Department SF (646)	\$61,650	\$0	\$100,000	\$37,521
General Government SF (642)	\$84,677	\$0	\$0	\$2,727
Library SF (644)	\$478,856	\$0	\$0	\$21,100
Recreation SF (643)	\$235,710	\$0	\$0	\$17,018
Police Department SF (645)	\$308,850	\$0	\$0	\$73,400
Stockton Arts Commission SF (641)	\$80,094	\$0	\$0	\$0
Stockton Sports Commission SF (647)	\$100,000	\$0	\$0	\$0
Permanent/Special Fund Totals	\$1,654,002	\$0	\$100,000	\$231,051

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Fund Balance July 1, 2009	Estimated Revenue	Transfers & Loans In	Funds Available FY 09-10
<u>CAPITAL IMPROVEMENT/PFF FUNDS</u>				
Capital Improvement Fund (301)	\$55,000	\$275,500	\$0	\$330,500
Public Art Fund (306)	\$127,965	\$15,000	\$51,220	\$194,185
Measure K Sales Tax (080)	\$0	\$9,100,000	\$0	\$9,100,000
Transportation Development Act (034)	\$0	\$180,000	\$0	\$180,000
Public Facility Administration Fund (999)	\$104,692	\$296,000	\$0	\$400,692
Public Facilities Fees				
Air Quality Fund (990)	\$2,939,193	\$325,000	\$0	\$3,264,193
City Office Space Fund (930)	\$370,125	\$160,000	\$0	\$530,125
Community Rec. Center Fund (920)	(\$2,055,771)	\$563,000	\$0	(\$1,492,771)
Fire Station Fund (940)	(\$5,498,241)	\$210,000	\$0	(\$5,288,241)
Library Fund (950)	\$9,093,643	\$355,000	\$0	\$9,448,643
Parkland Fund (970)	(\$8,035,159)	\$400,000	\$0	(\$7,635,159)
Police Station Fund (960)	(\$868,224)	\$178,000	\$0	(\$690,224)
Street Improvements Fund (910)	\$2,673,773	\$5,037,000	\$0	\$7,710,773
Street Lights Fund (980)	\$399,395	\$14,100	\$0	\$413,495
Street Name Signs Fund (979)	\$123,932	\$3,000	\$0	\$126,932
Street Tree Fund (978)	\$234,851	\$8,000	\$0	\$242,851
Traffic Signal Fund (900)	\$1,396,090	\$267,000	\$0	\$1,663,090
Wastewater Connection (434)	\$21,123,893	\$1,676,768	\$0	\$22,800,661
Water Connection Fund (423-424)	\$7,866,408	\$265,500	\$0	\$8,131,908
Capital Improvement/PFF Fund Totals	\$30,051,565	\$19,328,868	\$51,220	\$49,431,653
<u>INTERNAL SERVICE FUNDS</u>				
Equipment Funds				
Equipment (505)	\$742,230	\$395,928	\$0	\$1,138,158
Fleet (Vehicles) (501)	\$2,737,411	\$8,029,324	\$0	\$10,766,735
Insurance Funds				
Compensated Absences (562)	\$1,686,028	\$1,988,804	\$1,000,000	\$4,674,832
Health Benefits (552)	\$1,128,705	\$37,922,372	\$0	\$39,051,077
Long Term Disability-Life Ins. (557)	\$272,890	\$1,241,200	\$0	\$1,514,090
Retirement Benefits (PERS) (561)	\$5,388,660	\$35,954,060	\$0	\$41,342,720
Risk Management (541)	\$2,754,342	\$3,304,975	\$0	\$6,059,317
Unemployment (556)	\$161,719	\$975,000	\$0	\$1,136,719
Worker's Compensation (551)	\$25,314,337	\$3,897,041	\$0	\$29,211,378
Technology Service Funds				
Information Technology (502)	\$4,784,325	\$7,875,000	\$0	\$12,659,325
Radio Equipment (503)	\$1,849,978	\$650,000	\$0	\$2,499,978
Telecommunications (504)	\$278,771	\$1,030,000	\$0	\$1,308,771
Service Funds				
Document Services (508)	(\$89,610)	\$460,000	\$200,000	\$570,390
Internal Service Funds Totals	\$47,009,786	\$103,723,704	\$1,200,000	\$151,933,490

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Operating Expenditures	Capital Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2010
Capital Improvement Fund (301)	\$0	\$196,000	\$4,000	\$130,500
Public Art Fund (306)	\$76,499	\$0	\$0	\$117,686
Measure K Sales Tax (080)	\$0	\$9,100,000	\$0	\$0
Transportation Development Act (034)	\$0	\$180,000	\$0	\$0
Public Facility Administration Fund (999)	\$361,784	\$0	\$0	\$38,908
Public Facilities Fees				
Air Quality Fund (990)	\$129,328	\$400,000	\$0	\$2,734,865
City Office Space Fund (930)	\$0	\$0	\$0	\$530,125
Community Rec. Center Fund (920)	\$0	\$0	\$0	(\$1,492,771)
Fire Station Fund (940)	\$0	\$0	\$0	(\$5,288,241)
Library Fund (950)	\$0	\$250,000	\$0	\$9,198,643
Parkland Fund (970)	\$0	\$0	\$0	(\$7,635,159)
Police Station Fund (960)	\$0	\$0	\$137,249	(\$827,473)
Street Improvements Fund (910)	\$0	\$0	\$0	\$7,710,773
Street Lights Fund (980)	\$0	\$0	\$0	\$413,495
Street Name Signs Fund (979)	\$0	\$0	\$0	\$126,932
Street Tree Fund (978)	\$11,723	\$0	\$0	\$231,128
Traffic Signal Fund (900)	\$0	\$702,000	\$0	\$961,090
Wastewater Connection (434)	\$0	\$13,860,000	\$0	\$8,940,661
Water Connection Fund (423-424)	\$0	\$1,682,000	\$0	\$6,449,908
Capital Improvement/PFF Fund Totals	\$579,334	\$26,370,000	\$141,249	\$22,341,070
Equipment Funds				
Equipment (505)	\$403,566	\$0	\$200,000	\$534,592
Fleet (Vehicles) (501)	\$7,695,641	\$0	\$0	\$3,071,094
Insurance Funds				
Compensated Absences (562)	\$3,950,000	\$0	\$0	\$724,832
Health Benefits (552)	\$34,306,012	\$0	\$0	\$4,745,065
Long Term Disability-Life Ins. (557)	\$1,232,960	\$0	\$0	\$281,130
Retirement Benefits (PERS) (561)	\$34,732,223	\$0	\$0	\$6,610,497
Risk Management (541)	\$4,020,912	\$0	\$0	\$2,038,405
Unemployment (556)	\$1,100,000	\$0	\$0	\$36,719
Worker's Compensation (551)	\$10,309,038	\$0	\$0	\$18,902,340
Technology Service Funds				
Information Technology (502)	\$8,183,073	\$0	\$0	\$4,476,252
Radio Equipment (503)	\$1,447,240	\$0	\$0	\$1,052,738
Telecommunications (504)	\$1,205,373	\$0	\$0	\$103,398
Service Funds				
Document Services (508)	\$517,849	\$0	\$0	\$52,541
Internal Service Funds Totals	\$109,103,887	\$0	\$200,000	\$42,629,603

**2009-10 INTERFUND TRANSFERS
TRANSFERS IN & LOANS**

Operating Transfers

TO GENERAL FUND (010) from:

Central Parking District Fund (416)	\$774,700
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TO GRANT FUND (025) from:

General Fund (010)	\$300,000
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TO STREET MAINTENANCE - GAS TAX (030) from:

General Fund (010)	\$2,387,866
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TO LIBRARY FUND (041) from:

General Fund (010)	\$4,227,451
--------------------	-------------

TO RECREATION FUND (044) from:

General Fund (010)	\$3,023,774
--------------------	-------------

TO ENTERTAINMENT VENUES - IFG (086) from:

General Fund (010)	\$3,187,473
--------------------	-------------

TO DEBT SERVICE FUND (201) from:

General Fund (010)	\$774,700
City Administration - 400 E. Main Street (085)	\$2,232,893
Low and Moderate Income Housing Fund (339)	\$667,129
Police Station Public Facility Fund (960)	\$137,249
	\$3,811,971

TO CENTRAL PARKING CONSTRUCTION FUND (417) from:

Central Parking District Fund (416)	\$1,843,916
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TO DOCUMENT SERVICES FUND (508) from:

Equipment Fund (505)	\$200,000
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TO COMPENSATED ABSENCES (562) from:

General Fund (010)	\$1,000,000
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**2009-10 INTERFUND TRANSFERS
TRANSFERS IN & LOANS**

Capital Transfers

TO SPECIAL PURPOSE GRANT FUND (020) from:

Fire General Trust Fund (646)	\$100,000
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TO PUBLIC ART FUND (306) from:

Capital Improvement Fund (301)	\$4,000	
Water Revenue Fund (421)	\$45,220	
Library Fund (041)	\$2,000	
		\$51,220

Loan Repayments

TO COMMUNITY DEVELOPMENT BLOCK GRANT (054) from:

Merged Midtown Fund (337)	\$250,000	
Merged South Stockton Fund (338)	\$350,000	
		\$600,000

TOTAL TRANSFERS IN	\$21,508,371
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**2009-10 INTERFUND TRANSFERS
TRANSFERS OUT & LOANS**

Operating Transfers

FROM GENERAL FUND (010) to:

Library Fund (041)	\$4,227,451	
Recreation Fund (044)	\$3,023,774	
Entertainment Venues - IFG (086)	\$3,187,473	
Street Maintenance - Gas Tax (030)	\$2,387,866	
Grant Fund (025)	\$300,000	
Compensated Absences (562)	\$1,000,000	
Debt Service Fund (201)	<u>\$774,700</u>	
		\$14,901,264

FROM CITY ADMINISTRATION - 400 E. MAIN STREET (085) to:

Debt Service Fund (201)	\$2,232,893
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FROM LOW AND MODERATE INCOME HOUSING FUND (339) to:

Debt Service Fund (201)	\$667,129
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FROM CENTRAL PARKING DISTRICT (416) to:

General Fund (010)	\$774,700	
Central Parking Construction Fund (417)	<u>\$1,843,916</u>	
		\$2,618,616

FROM EQUIPMENT FUND (505) to:

Document Services Fund (508)	\$200,000
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FROM POLICE STATION PUBLIC FACILITY FEE FUND (960) to:

Debt Service Fund (201)	\$137,249
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Capital Transfers

FROM LIBRARY FUND (041) to:

Public Art Fund (306)	\$2,000
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FROM CAPITAL IMPROVEMENT FUND (301) to:

Public Art Fund (306)	\$4,000
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FROM WATER REVENUE FUND (421) to:

Public Art Fund (306)	\$45,220
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FROM FIRE GENERAL TRUST FUND (646) to:

Special Purpose Grant Fund (020)	\$100,000
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**2009-10 INTERFUND TRANSFERS
TRANSFERS OUT & LOANS**

Loan Repayments

FROM MERGED MIDTOWN REDEVELOPMENT FUND (337) to:

Community Development Block Grant Fund (054)	\$250,000
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FROM REDEVELOPMENT AGENCY (SOUTH STOCKTON) FUND (338) to:

Community Development Block Grant Fund (054)	\$350,000
--	-----------

TOTAL TRANSFERS OUT	\$21,508,371
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Notes:

Interfund transfers related to the Redevelopment Agency are identified in the Agency section.

Transfers are permitted from fund balances to other funds and appropriate accounts, but only for liability, regulatory, and capital/equipment requirements.

Appropriations and transfers during the year for capital related projects may become loans as determined by the City Manager.

GENERAL FUND BALANCE PROJECTIONS

	2007-08 Actual	2008-09 Projected	2009-10 Budget
BEGINNING FUND BALANCE	\$14,380,639	\$9,628,221	\$6,843,929
REVENUE			
Revenue	187,030,096	178,111,111	161,923,963
Transfers In/Loan Repayment	5,844,618	6,359,451	774,700
TOTAL REVENUE/TRANSFERS IN	\$192,874,714	\$184,470,562	\$162,698,663
EXPENSES			
Operating Expenses			
Employee Services	147,077,765	142,860,719	121,442,950
Other Services	28,900,147	26,080,884	22,554,246
Materials & Supplies	3,053,635	3,774,041	2,594,268
Other Expenses	1,450,836	950,762	1,185,934
Capital Outlay	126,057	60,000	20,000
	180,608,440	173,726,406	147,797,398
Total Transfers Out/Mid-year Appropriations	17,018,692	13,528,448	\$14,901,264
TOTAL EXPENSES/TRANSFERS OUT	\$197,627,132	\$187,254,854	\$162,698,662
ENDING AVAILABLE FUND BALANCE	\$9,628,221	\$6,843,929	\$6,843,930
<i>CUMULATIVE RESERVE POLICY CONTRIBUTIONS</i>	<i>\$3,240,000</i>	<i>\$3,240,000</i>	<i>\$3,240,000</i>

* The ending available fund balance figure does not include funds that are withheld for encumbrances, loan securitization, inventories, and loan advances.

OPERATING EXPENDITURES AND BUDGETS BY FUND

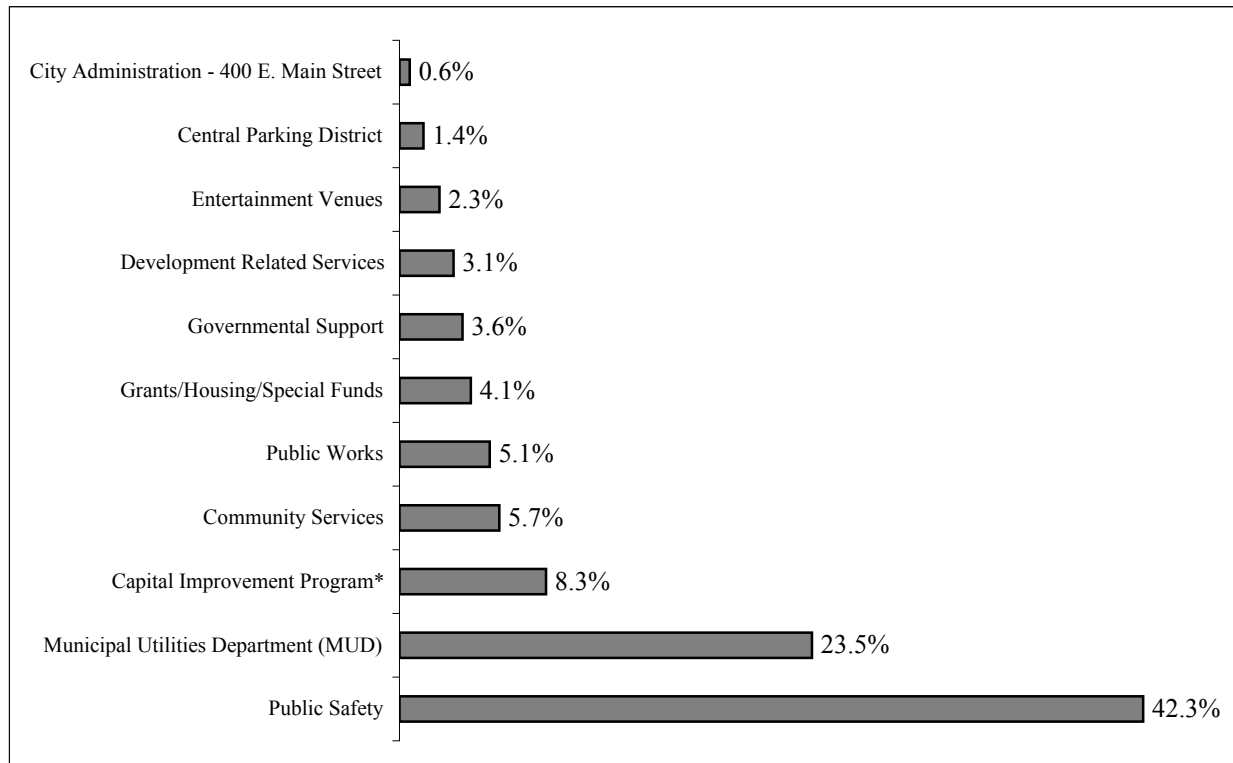
	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10	VARIANCE
General Fund - Depts.				
Administrative Services (010-1300)	\$3,031,570	\$2,581,123	\$2,291,718	(\$289,405)
Arts Commission (010-3640)	\$133,483	\$127,060	\$62,101	(\$64,959)
City Attorney (010-1400)	\$1,293,096	\$1,326,238	\$1,086,920	(\$239,318)
City Auditor (010-1900)	\$631,190	\$519,054	\$437,222	(\$81,832)
City Clerk (010-1100)	\$989,206	\$884,318	\$729,704	(\$154,614)
City Council (010-1000)	\$635,735	\$541,984	\$497,064	(\$44,920)
City Manager (010-1200)	\$1,424,983	\$1,465,431	\$1,172,045	(\$293,386)
Economic Development (010-3460)	\$719,088	\$1,768,321	\$363,982	(\$1,404,339)
Fire (010-2600)	\$49,745,947	\$44,367,105	\$41,216,459	(\$3,150,646)
Human Resources (010-1600)	\$2,118,907	\$2,074,458	\$1,701,325	(\$373,133)
Non-Departmental (010-0130)	\$3,622,291	\$3,571,392	\$3,701,242	\$129,850
Police (010-2400)	\$94,258,215	\$89,218,023	\$86,432,729	(\$2,785,294)
Public Works (010-3000)	\$21,365,353	\$18,819,987	\$8,063,734	(\$10,756,253)
Real Property (010-1750)	\$65,382	\$56,281	\$41,153	(\$15,128)
SJAFCA (010-0137)	\$573,994	\$718,820	\$0	(\$718,820)
TOTAL GENERAL FUND	\$180,608,440	\$168,039,595	\$147,797,398	(\$20,242,197)
Enterprise Funds				
Golf Courses (481)	\$2,008,741	\$2,105,512	\$2,105,461	\$96,720
Municipal Utilities				
Stormwater Utility (441)	\$4,706,256	\$7,520,237	\$6,924,512	\$2,218,256
Wastewater Utility (431)	\$25,177,534	\$35,717,247	\$39,213,161	\$14,035,627
Water Utility (421)	\$17,341,143	\$22,186,044	\$24,830,537	\$7,489,394
TOTAL ENTERPRISE FUNDS	\$49,233,674	\$67,529,040	\$73,073,671	\$23,839,997
Special Revenue Funds				
Asset Forfeiture (023)	\$162,760	\$310,000	\$348,500	\$38,500
Boat Launch Facilities (045)	\$124,346	\$194,036	\$212,170	\$18,134
City Administration Building (085)	\$818,199	\$2,024,174	\$1,907,436	(\$116,738)
Development Services (048)	\$14,315,608	\$13,407,694	\$9,532,220	(\$3,875,474)
Emergency Communications (042)	\$5,220,868	\$5,109,977	\$0	(\$5,109,977)
Entertainment Venues (086)	\$0	\$0	\$7,360,314	\$7,360,314
Library Services (041)	\$12,891,665	\$12,985,296	\$10,441,551	(\$2,543,745)
Recreation Services (044)	\$23,845,473	\$14,668,083	\$5,201,992	(\$9,466,091)
Safe Neighborhoods Measure (081)	\$9,862,135	\$10,127,395	\$7,615,677	(\$2,511,718)
Solid Waste & Recycling (047)	\$1,271,171	\$1,382,121	\$1,499,838	\$117,717
Street Maintenance/ Gas Tax (030)	\$5,070,527	\$5,080,010	\$6,837,866	\$1,757,856
TOTAL SPECIAL REVENUE FUNDS	\$73,582,752	\$65,288,786	\$50,957,564	(\$14,331,222)
District Budget Funds (Parking)	\$4,689,254	\$4,197,297	\$4,408,846	\$211,549
Grant Funds	\$11,937,769	\$10,098,652	\$12,628,328	\$2,529,676
Permanent/Special Funds	\$774,504	\$1,606,655	\$1,654,002	\$47,347
Capital/ Public Facility Fees				
Capital Operating	\$33,993	\$110,758	\$76,499	(\$34,259)
Public Facility Fees (900-999, 424, 434)	\$3,648,305	\$0	\$141,051	\$141,051
Public Facility Fees Administration	\$1,421,886	\$1,026,407	\$361,784	(\$664,623)
TOTAL CAPITAL/PFF	\$5,104,184	\$1,137,165	\$579,334	(\$557,831)
TOTAL BUDGET	\$325,930,577	\$317,897,190	\$291,099,143	(\$8,502,681)

SUMMARY OF BUDGET APPROPRIATIONS

FUND	OPERATING	CAPITAL PROJECTS ⁽¹⁾	TOTAL APPROPRIATION
General Fund	\$147,797,398	\$0	\$147,797,398
Enterprise Funds:			
Golf Course Fund	\$2,105,461	\$0	\$2,105,461
Stormwater Fund	\$6,924,512	\$0	\$6,924,512
Wastewater Fund	\$39,213,161	\$0	\$39,213,161
Water Fund	\$24,830,537	\$4,892,780	\$29,723,317
Total Enterprise Funds	\$73,073,671	\$4,892,780	\$77,966,451
Special Revenue Funds:			
Asset Forfeiture	\$348,500	\$0	\$348,500
Boat Launching Facilities	\$212,170	\$0	\$212,170
City Administration	\$1,907,436	\$0	\$1,907,436
Development Services	\$9,532,220	\$0	\$9,532,220
Entertainment Venues	\$7,360,314	\$0	\$7,360,314
Library Services	\$10,441,551	\$558,000	\$10,999,551
Recreation Services	\$5,201,992	\$0	\$5,201,992
Safe Neighborhoods Measure	\$7,615,677	\$0	\$7,615,677
Solid Waste & Recycling	\$1,499,838	\$0	\$1,499,838
Street Maintenance (Gas Tax)	\$6,837,866	\$0	\$6,837,866
Total Special Revenue Funds	\$50,957,564	\$558,000	\$51,515,564
Central Parking District	\$4,408,846	\$0	\$4,408,846
Grant Funds	\$12,628,328	\$0	\$12,628,328
Permanent/Special Funds	\$1,654,002	\$0	\$1,654,002
Capital/ Public Facility Fees			
Capital Improvement Fund	\$76,499	\$196,000	\$272,499
Measure K Sales Tax	\$0	\$9,100,000	\$9,100,000
Transportation Development Act	\$0	\$180,000	\$180,000
Public Facility Fees Funds	\$141,051	\$16,894,000	\$17,035,051
Public Facility Administration	\$361,784	\$0	\$361,784
Total Capital Improvement/PFF	\$579,334	\$26,370,000	\$26,949,334
TOTAL	\$291,099,143	\$31,820,780	\$322,919,923

⁽¹⁾ Does not include Redevelopment Agency capital projects, and some grant or debt financed projects that require separate action by the City Council. For a complete list of FY 2009-10 proposed capital project appropriations, refer to the Capital Improvements section.

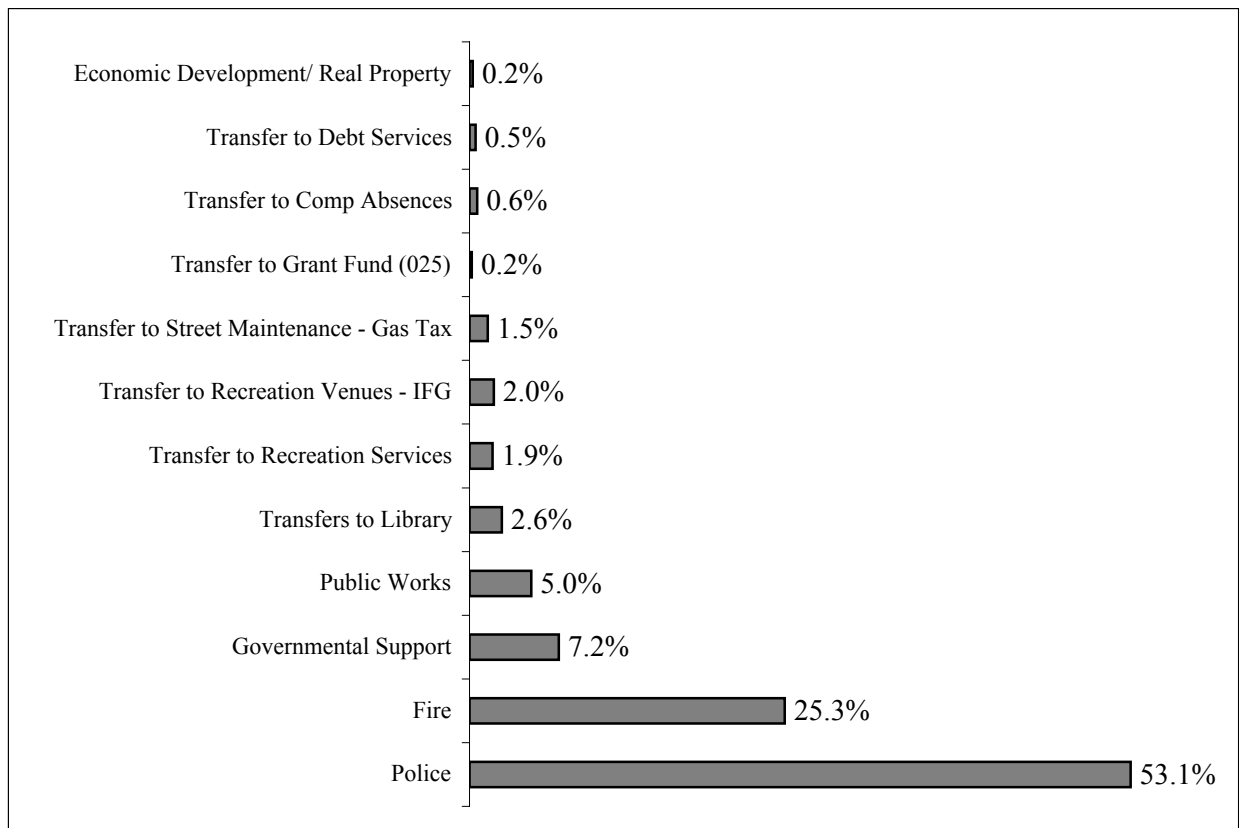
EXPENDITURE BUDGET DISTRIBUTION BY FUNCTION ALL FUNDS



Public Safety	\$136,754,292	42.3%
Municipal Utilities Department (MUD)	\$75,860,990	23.5%
Capital Improvement Program*	\$26,949,334	8.3%
Community Services	\$18,369,105	5.7%
Public Works	\$16,613,608	5.1%
Grants/Housing/Special Funds	\$13,141,403	4.1%
Governmental Support	\$11,617,240	3.6%
Development Related Services	\$9,937,355	3.1%
Entertainment Venues	\$7,360,314	2.3%
Central Parking District	\$4,408,846	1.4%
City Administration - 400 E. Main Street	\$1,907,436	0.6%
TOTAL EXPENDITURES ALL FUNDS	\$322,919,923	

* Includes operating and capital costs

**GENERAL FUND OPERATING BUDGET AND TRANSFERS
BY SERVICE PROVIDED**



Police	\$86,432,729	53.1%
Fire	\$41,216,459	25.3%
Governmental Support	\$11,679,341	7.2%
Public Works	\$8,063,734	5.0%
Transfers to Library	\$4,227,451	2.6%
Transfer to Recreation Services	\$3,023,774	1.9%
Transfer to Recreation Venues - IFG	\$3,187,473	2.0%
Transfer to Street Maintenance - Gas Tax	\$2,387,866	1.5%
Transfer to Grant Fund (025)	\$300,000	0.2%
Transfer to Comp Absences	\$1,000,000	0.6%
Transfer to Debt Services	\$774,700	0.5%
Economic Development/ Real Property	\$405,135	0.2%

Total	\$162,698,662
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Revenue

REVENUES BY FUND

	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10
<u>GENERAL FUND (010)</u>			
<u>Taxes</u>			
Property Taxes	\$37,077,245	\$31,713,692	\$27,525,000
Utility Users Tax	\$30,861,441	\$30,735,000	\$30,055,000
Sales and Use Tax	\$42,063,930	\$40,025,000	\$34,410,000
Franchises	\$11,537,410	\$11,254,900	\$11,270,000
Business Licenses	\$10,133,458	\$10,000,000	\$9,865,000
Document Transfer	\$686,288	\$680,000	\$650,000
Hotel/Motel Tax	\$2,289,059	\$2,250,000	\$2,150,000
Totals	\$134,648,831	\$126,658,592	\$115,925,000
<u>Licenses & Permits</u>			
Animal Licenses	\$75,385	\$80,000	\$75,000
Police Dept Permits	\$297,145	\$284,985	\$321,229
Other Licenses & Permits	\$4,235	\$3,825	\$1,700
Totals	\$376,765	\$368,810	\$397,929
<u>Revenues from Other Agencies</u>			
Homeowners Exemption	\$389,240	\$330,000	\$350,000
Motor Vehicle in-Lieu of Tax	\$24,050,659	\$23,000,000	\$19,350,000
POST Reimbursement	\$336,543	\$180,000	\$25,000
Other Revenue	\$95,433	\$91,697	\$91,600
Totals	\$24,871,875	\$23,601,697	\$19,816,600
<u>Charges for Services</u>			
General Government	\$691,782	\$817,421	\$17,200
Public Safety	\$8,167,751	\$7,677,744	\$7,917,546
Physical Environment	\$1,089,191	\$1,329,856	\$1,484,004
Planning, Building, Housing	\$91,939	\$67,500	\$216,000
Cultural & Recreational	\$6,000	\$0	\$0
Other Charges for Services	\$166,406	\$184,400	\$52,950
Totals	\$10,213,069	\$10,076,921	\$9,687,700
<u>Fines & Forfeitures</u>			
Traffic & Parking Fines	\$1,996,201	\$2,772,000	\$2,300,000
Vehicle Code Fines	\$229,356	\$400,000	\$180,000
DUI Emergency Recovery	\$1,723	\$10,346	\$13,230
Criminal Fines	\$177,145	\$100,000	\$50,000
Misc Fines & Penalties	\$897,532	\$1,063,450	\$1,428,850
Totals	\$3,301,957	\$4,345,796	\$3,972,080

REVENUES BY FUND

	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10
<u>GENERAL FUND (010)</u>			
<u>Use of Money & Property</u>			
Interest	\$1,385,155	\$715,000	\$635,100
Rents & Leases	\$2,392,261	\$3,658,848	\$2,652,105
Cash Over & Short	\$357	\$0	\$0
Totals	\$3,777,773	\$4,373,848	\$3,287,205
<u>Other Revenues</u>			
Refunds & Reimbursements	\$3,709,128	\$2,989,715	\$1,839,528
Cost Recovery	\$6,344,268	\$7,817,371	\$7,317,921
Miscellaneous	\$-288,113	\$-363,595	\$-335,000
Sale/Disposition of Property	\$74,543	\$12,500	\$15,000
Totals	\$9,839,826	\$10,455,991	\$8,837,449
Fund Totals	\$187,030,096	\$179,881,655	\$161,923,963

ENTERPRISE FUNDS

Water Fund (421)

User Fees	\$22,233,231	\$25,842,081	\$26,829,080
Service Penalties	\$493,751	\$605,344	\$628,347
Investment Earnings	\$1,112,774	\$531,611	\$550,000
Miscellaneous Revenues	\$147,646	\$0	\$0
Totals	\$23,987,402	\$26,979,036	\$28,007,427

Regional Wastewater Fund (431)

User Fees	\$33,027,980	\$36,476,422	\$37,737,356
Service Penalties	\$676,007	\$709,722	\$761,201
Investment Earnings	\$974,332	\$237,187	\$616,500
Miscellaneous Revenues	\$-145,361	\$11,500	\$63,500
Totals	\$34,532,958	\$37,434,831	\$39,178,557

Stormwater Fund (441)

User Fees	\$5,077,120	\$4,924,398	\$5,342,677
Service Penalties	\$96,410	\$76,463	\$97,813
Investment Earnings	\$141,362	\$114,000	\$75,000
Miscellaneous Revenues	\$985,872	\$125,000	\$125,000
Totals	\$6,300,764	\$5,239,861	\$5,640,490

REVENUES BY FUND

	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10
<u>ENTERPRISE FUNDS</u>			
<u>Golf Course Fund (481)</u>			
User Fees	\$1,390,515	\$1,440,938	\$1,382,771
Rents/Leases/Concessions	\$656,504	\$748,848	\$806,250
Other Revenues	\$17,041	\$18,000	\$18,000
Totals	\$2,064,060	\$2,207,786	\$2,207,021
Fund Totals	\$66,885,184	\$71,861,514	\$75,033,495
<u>SPECIAL REVENUE FUNDS</u>			
DEVELOPMENT SERVICES (048)	\$13,640,819	\$14,922,541	\$12,668,772
EMERGENCY COMMUNICATIONS (042)	\$5,453,607	\$5,363,149	\$0
SAFE NEIGHBORHOODS (081)	\$9,531,150	\$9,470,426	\$7,724,000
LIBRARY SERVICES (041)			
E-rate Rebates	\$39,821	\$90,229	\$75,000
County-wide Contribution	\$6,564,660	\$6,686,080	\$5,415,000
PELF State Grant	\$73,486	\$213,075	\$192,000
Fines	\$128,771	\$180,000	\$264,000
Automation Services Contract	\$80,661	\$80,664	\$85,000
Miscellaneous Other Fees	\$83,973	\$188,900	\$183,100
Totals	\$6,971,372	\$7,438,948	\$6,214,100
RECREATION SERVICES (044)	\$8,288,532	\$7,817,367	\$2,178,218
ASSET FORFEITURE (023)	\$286,131	\$80,000	\$186,000
BOAT LAUNCHING FACILITY (045)	\$211,939	\$232,000	\$216,525
SOLID WASTE & RECYCLING (047)	\$1,467,417	\$1,366,873	\$1,252,860
CITY ADMINISTRATION 400 E MAIN	\$2,608,266	\$4,827,267	\$4,330,285
STREET MAINTENANCE (GAS TAX)	\$5,132,796	\$5,320,884	\$4,472,000
ENTERTAINMENT VENUES	\$0	\$0	\$4,172,841
Fund Totals	\$53,592,029	\$56,839,455	\$43,415,601

REVENUES BY FUND

	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10
<u>DISTRICT BUDGET FUNDS</u>			
<u>CENTRAL PARKING DISTRICT</u>			
Special Assessments	\$1,055,439	\$1,050,000	\$1,102,500
Other Revenues	\$4,963	\$0	\$0
Parking Lots	\$3,206,422	\$3,321,132	\$3,472,516
Revenue Other Agencies	\$88,012	\$80,000	\$80,000
Parking Meters	\$515,719	\$600,000	\$600,000
Investment Earnings	\$68,458	\$20,000	\$20,400
Totals	\$4,939,013	\$5,071,132	\$5,275,416
Fund Totals	\$4,939,013	\$5,071,132	\$5,275,416
<u>GRANT FUNDS</u>			
<u>COMMUNITY DEVELOPMENT FUNDS</u>			
CDBG (052)	\$4,316,672	\$4,545,381	\$4,494,021
Emergency Shelter Grant Program (057)	\$214,911	\$185,499	\$184,988
Home Grant Program (059)	\$1,571,161	\$2,309,370	\$2,420,647
Totals	\$6,102,744	\$7,040,250	\$7,099,656
<u>SPECIAL PURPOSE GRANTS (020, 025)</u>			
Operating Grants	\$2,384,750	\$191,482	\$1,212,646
Justice Assistance Grant	\$0	\$0	\$1,140,927
Totals	\$2,384,750	\$191,482	\$2,353,573
Fund Totals	\$8,487,494	\$7,231,732	\$9,453,229
<u>PERMANENT OR SPECIAL FUNDS</u>			
Fire Department SF (646)	\$92,376	\$63,000	\$123,650
General Govt. SF (642)	\$1,760	\$1,000	\$84,000
General Govt. Permanent (627)	\$3,078	\$1,000	\$500
Library SF (644)	\$268,050	\$186,500	\$126,100
Library Permanent (614; 621-2; 626-628)	\$9,777	\$4,666	\$2,308
Parks & Recreation SF (643)	\$120,031	\$77,471	\$31,201
Stockton Sports Commission SF (647)	\$71,968	\$76,111	\$99,682
Parks & Recreation Permanent (613; 624-626)	\$72,624	\$58,814	\$50,118
Police SF (645)	\$268,795	\$331,750	\$241,250
Stockton Arts Commission SF (641)	\$46,487	\$35,361	\$22,486
Fund Totals	\$954,946	\$835,673	\$781,295

REVENUES BY FUND

	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10
<u>CAPITAL IMPROVEMENT FUNDS</u>			
<u>CAPITAL IMPROVEMENT FUNDS (300)</u>			
Amusement Taxes	\$138	\$1,000	\$500
Investment Earnings	\$331,096	\$200,000	\$75,000
Rents/Leases	\$1,599,396	\$0	\$0
Refunds & Reimbursements	\$300,018	\$0	\$200,000
Loan Proceeds	\$0	\$2,321,000	\$0
Totals	\$2,230,648	\$2,522,000	\$275,500
Public Art Fund (306)	\$23,237	\$12,000	\$15,000
<u>OTHER GAS TAX FUNDS</u>			
Transportation Development Tax (034)	\$243,797	\$204,634	\$180,000
Totals	\$243,797	\$204,634	\$180,000
<u>MEASURE K SALES TAX FUND (080)</u>			
Sales Tax	\$4,197,552	\$4,450,000	\$2,600,000
Grants/Other Government Revenue	\$11,574,451	\$31,200,000	\$6,500,000
Investment Earnings	\$62,979	\$25,000	\$0
Totals	\$15,834,982	\$35,675,000	\$9,100,000
<u>Traffic Signal Impact Funds (900-904)</u>			
Impact Fees	\$539,665	\$450,000	\$235,000
Investment Earnings	\$80,206	\$48,000	\$32,000
Totals	\$619,871	\$498,000	\$267,000
<u>Street Improvement Impact Funds (910-917)</u>			
Impact Fees	\$16,849,270	\$14,900,000	\$4,105,000
Investment Earnings	\$5,557,889	\$980,000	\$932,000
Totals	\$22,407,159	\$15,880,000	\$5,037,000
<u>Community Center Impact Funds (920-926)</u>			
Impact Fees	\$361,202	\$350,000	\$535,000
Investment Earnings	\$24,522	\$5,000	\$28,000
Totals	\$385,724	\$355,000	\$563,000

REVENUES BY FUND

	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10
<u>CAPITAL IMPROVEMENT FUNDS</u>			
<u>City Office Impact Fund (930)</u>			
Impact Fees	\$384,746	\$375,000	\$100,000
Investment Earnings	\$96,673	\$50,000	\$60,000
Totals	\$481,419	\$425,000	\$160,000
<u>Fire Station Impact Funds (940-945)</u>			
Impact Fees	\$754,303	\$700,000	\$210,000
Investment Earnings	\$-3,112	\$0	\$0
Totals	\$751,191	\$700,000	\$210,000
<u>Library Impact Funds (950-955)</u>			
Impact Fees	\$806,899	\$775,000	\$180,000
Investment Earnings	\$317,427	\$350,000	\$175,000
Totals	\$1,124,326	\$1,125,000	\$355,000
<u>Police Station Impact Fund (960)</u>			
Impact Fees	\$773,372	\$750,000	\$150,000
Investment Earnings	\$121,496	\$25,000	\$28,000
Totals	\$894,868	\$775,000	\$178,000
<u>Parkland Impact Funds (970-976)</u>			
Impact Fees	\$776,701	\$900,000	\$400,000
Investment Earnings	\$255,641	\$50,000	\$0
Totals	\$1,032,342	\$950,000	\$400,000
<u>Tree Impact Fund (978)</u>			
Impact Fees	\$38,381	\$50,000	\$0
Investment Earnings	\$19,351	\$10,000	\$8,000
Totals	\$57,732	\$60,000	\$8,000
<u>Street Sign Impact Fund (979)</u>			
Impact Fees	\$1,316	\$4,000	\$0
Investment Earnings	\$5,778	\$3,000	\$3,000
Totals	\$7,094	\$7,000	\$3,000

REVENUES BY FUND

	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10
<u>CAPITAL IMPROVEMENT FUNDS</u>			
<u>Street Light Impact Funds (980-986)</u>			
Impact Fees	\$6,499	\$7,000	\$5,000
Investment Earnings	\$18,530	\$9,500	\$9,100
Totals	\$25,029	\$16,500	\$14,100
<u>Air Quality Impact Funds (990)</u>			
Impact Fees	\$2,052,975	\$1,500,000	\$250,000
Investment Earnings	\$123,620	\$80,000	\$75,000
Totals	\$2,176,595	\$1,580,000	\$325,000
<u>Public Facilities Administration Fund (999)</u>			
Impact Fees	\$908,854	\$875,000	\$296,000
Investment Earnings	\$52,450	\$26,000	\$0
Totals	\$961,304	\$901,000	\$296,000
<u>Water Impact Fund (424)</u>			
Impact Fees	\$1,387,422	\$1,376,250	\$190,500
Investment Earnings	\$156,667	\$75,000	\$75,000
Totals	\$1,544,089	\$1,451,250	\$265,500
<u>Wastewater Impact Fund (434)</u>			
Impact Fees	\$3,435,409	\$3,360,306	\$1,000,000
Investment Earnings	\$1,419,667	\$835,766	\$676,768
Totals	\$4,855,076	\$4,196,072	\$1,676,768
PUBLIC FACILITY IMPACT FUNDS	\$37,323,819	\$28,919,822	\$9,758,368
Fund Totals	\$55,656,483	\$67,333,456	\$19,328,868

REVENUES BY FUND

	ACTUAL 2007-08	BUDGET 2008-09	BUDGET 2009-10
REVENUE SUMMARY TOTALS BY FUND			
GENERAL FUND (010)	\$187,030,096	\$179,881,655	\$161,923,963
ENTERPRISE FUNDS	\$66,885,184	\$71,861,514	\$75,033,495
DEVELOPMENT SERVICES (048)	\$13,640,819	\$14,922,541	\$12,668,772
EMERGENCY COMMUNICATIONS (042)	\$5,453,607	\$5,363,149	\$0
SAFE NEIGHBORHOODS (081)	\$9,531,150	\$9,470,426	\$7,724,000
LIBRARY SERVICES (041)	\$6,971,372	\$7,438,948	\$6,214,100
RECREATION SERVICES (044)	\$8,288,532	\$7,817,367	\$2,178,218
ASSET FORFEITURE (023)	\$286,131	\$80,000	\$186,000
BOAT LAUNCHING FACILITY (045)	\$211,939	\$232,000	\$216,525
SOLID WASTE & RECYCLING (047)	\$1,467,417	\$1,366,873	\$1,252,860
CITY ADMINISTRATION 400 E MAIN	\$2,608,266	\$4,827,267	\$4,330,285
STREET MAINTENANCE (GAS TAX)	\$5,132,796	\$5,320,884	\$4,472,000
ENTERTAINMENT VENUES	\$0	\$0	\$4,172,841
DISTRICT BUDGET FUNDS	\$4,939,013	\$5,071,132	\$5,275,416
COMMUNITY DEVELOPMENT FUNDS	\$6,102,744	\$7,040,250	\$7,099,656
SPECIAL PURPOSE GRANTS (020, 025)	\$2,384,750	\$191,482	\$2,353,573
PERMANENT OR SPECIAL FUNDS	\$954,946	\$835,673	\$781,295
CAPITAL IMPROVEMENT FUNDS (300)	\$2,230,648	\$2,522,000	\$275,500
PUBLIC ART FUND (306)	\$23,237	\$12,000	\$15,000
OTHER GAS TAX FUNDS	\$243,797	\$204,634	\$180,000
MEASURE K SALES TAX FUND (080)	\$15,834,982	\$35,675,000	\$9,100,000
PUBLIC FACILITY IMPACT FUNDS	\$37,323,819	\$28,919,822	\$9,758,368
TOTAL ALL FUNDS	\$377,545,245	\$389,054,617	\$315,211,867

BASIS OF FISCAL YEAR 2009-10 REVENUE PROJECTION

GENERAL FUND

General Fund Summary

The total General Fund revenue projection for Fiscal Year 2009-10 is a challenging 17% decrease from the original Fiscal Year 2008-09 budget revenue estimate. This decrease is the result of the global recession that began in 2008, and is expected to continue into Fiscal Year 2009-10. The downward trend in all revenue sources, including the major sources of sales tax, property tax, utility users tax, and motor vehicle in-lieu fees can be tied to a stagnant business and housing market, as well as a decrease in disposable income and a lack of consumer confidence. The revenue projections take into account an increase in fees that have been tied to inflation, as well as cost-covering fees and charges.

Taxes

The majority of the City's General Fund revenue is found in the "Taxes" revenue category. This category comprises 71.6% of total estimated General Fund Revenue in Fiscal Year 2009-10. The total estimated Fiscal Year 2009-10 tax revenue of \$115,925,000 is a decrease of approximately 17.6% from the estimate in the original Fiscal Year 2008-09 Budget.

Property tax revenue has decreased due to lower assessed valuation of residential and commercial properties. The Fiscal Year 2009-10 Budget predicts a \$4.2 million (13.2 %) decrease in overall property tax over the revised Fiscal Year 2008-09 Budget. Property tax is based, in part, on assessed valuation from new construction, resale of existing properties, and property improvement projects. The City's taxable assessed valuation in the current fiscal year decreased by 8%; and the latest estimate from the County Assessor's Office is that assessed valuation in Fiscal Year 2009-10 will decrease an additional 18%.

The Utility Users Tax (UUT) revenue estimate for Fiscal Year 2009-10 is 2.2% lower than the revised Fiscal Year 2008-09 estimates. Actual revenue from the UUT is influenced by multiple factors, including population growth, electric and natural gas rate fluctuations, weather conditions affecting power usage, conservation, and legislation affecting the telecommunications industry.

Sales tax is the number one factor in the Taxes category, as well in overall General Fund revenue, comprising 29.7% of the Taxes category and 21.25% of all General Fund revenue. Sales tax revenue budgeted for Fiscal Year 2009-10 reflects a 14% decrease over the revised Fiscal Year 2008-09 estimate, and a decrease of 22.25% over the original Fiscal Year 2008-09 budgeted estimate.

Business License Tax revenue is projected by the Department of Administrative Services to remain flat. A review of how Business License Tax is assessed and collected is a goal for 2009-10, and a modernization of the ordinance, similar to the one used for the Utility Users Tax, is being explored.

Revenue from the Hotel/Motel Room Tax is estimated to decrease slightly in Fiscal Year 2009-10. Based on actual year-to-date numbers and the slow housing market, revenue from the Document (Real Property) Transfer Tax is estimated to decrease 4% from the Fiscal Year 2008-09 budgeted revenue. The Fiscal Year 2008-09 estimate had already accounted for a 55% decrease from the prior year's estimate.

BASIS OF FISCAL YEAR 2009-10 REVENUE PROJECTION

Licenses and Permits

This category includes fees such as animal licenses and certain police and fire permits, and revenue is projected to increase by 7.9%, from \$368,810 to \$397,929, for Fiscal Year 2009-10, based on year-to-date actual collections, and projections made by the Police Department for police related permits.

Revenues from Other Agencies

This revenue category includes the Motor Vehicle License Fee; the fourth largest General Fund revenue source. Other revenues in this category include the State's financial assistance for Police activities, the Homeowners' Property Tax Exemption Replacement, and other smaller State allocations. Motor Vehicle License Fee revenue comes from two funding sources; actual vehicle sales and a backfill from property tax. Both sources are estimated to be lower for Fiscal Year 2009-10. Vehicle sales are sluggish, and the largest piece that comes from property tax is tied to changes in assessed valuation, which is anticipated to be approximately 18% lower than the prior year's valuation. The overall rate of change in Motor Vehicle License Fee revenue is a 16 % decrease from the Fiscal Year 2008-09 revised estimate.

The estimate for the Homeowners' Property Tax Exemption allocation is based on information from the County concerning the current year allocation amount. Peace Officer Standards & Training (POST) reimbursement for police officer training varies from year to year by the number of officers trained and the State formula for reimbursement. It is anticipated that the City will receive an 86% decrease in reimbursed training costs from the State in Fiscal Year 2009-10 due to a significant decreased training in Fiscal Year 2008-09 resulting from the hiring freeze that was extended to police officer positions in September of 2008.

Charges for Current Services

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. The main revenue sources in this category continue to be in the area of public safety.

The Fiscal Year 2009-10 estimate for current service charges is approximately 4% lower than the amount budgeted in Fiscal Year 2008-09, or a decrease of \$389,221. The Fiscal Year 2009-10 revenue projections for fire suppression service contracts are lower than last year. Actual contract rates are determined every year by a formula that involves the Fire Department budget amount and each district's share of assessed property valuation. Rental Inspection and Code Enforcement revenues are included in this category in the Public Safety line.

Fines and Forfeitures

This category includes Traffic/Parking Citation fines with several smaller ones such as Vehicle Code and Criminal fines. Public safety continues to be a high priority and concerted efforts to reduce accidents through camera-documented red light violations are very effective. Due to State law, a large portion of fine revenues go to the State and the County, which limits City revenue.

Use of Money and Property (Finance)

This category includes interest earnings from the investment of available cash balances, with the goal of maximizing the efficiency of the City's cash management system, while meeting the daily cash flow demands of the City. The estimated effective rate of return on investments not held by fiscal agents for the end of Fiscal Year 2008-09 is 3.62%.

BASIS OF FISCAL YEAR 2009-10 REVENUE PROJECTION

Other Revenues

This category includes Cost Recovery Allocations and a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund that are the legal responsibility of a private party or other separate entity. The major source of revenue in this category come from Cost Recovery Allocation charges that are based on annual Full Cost Allocation Plan updates.

ENTERPRISE FUNDS

Stormwater, Wastewater, and Water Utilities

For Water and Wastewater, the user service fee revenue estimates for Fiscal Year 2009-10 include a proposed adjustment based on the Consumer Price Index. Stormwater service fees are not adjusted because of Proposition 218 requirements.

Golf Courses

The Golf Courses revenue is based on the same level of fees as the previous year with no increase in the estimated number of rounds played, based on historical data. Promotional programs are being implemented to attract golfers to all courses, as well as making minor capital improvements to enhance the experience of customers. The Golf revenue shows a decline over past fiscal years, and that trend is reflected in Fiscal Year 2009-10.

SPECIAL REVENUE FUNDS

Development Services

Development Services is expected to be self-sustaining if full cost recovery fees are implemented. Nonetheless, revenue in this area is subject to wide fluctuations, based upon planning and building activity. The Fiscal Year 2009-10 revenue estimates reflect a stagnant construction and housing market.

Emergency Communications

The Emergency Communications System Access Fee has been discontinued as the result of a legal settlement that occurred in Fiscal Year 2008-09. The public safety emergency communication system expenditures that were formerly supported by this revenue source are now supported by the General Fund.

Library Fund

The City-County Library System receives funding from the City's General Fund, County Property Tax revenues, State Library funds, service contracts, fines, and fees for service. Revenue from the County and other cities is anticipated to decrease by 19% from the original Fiscal Year 2008-09 estimate of \$6,686,080 to a Fiscal Year 2009-10 estimate of \$5,415,000. The decrease in the County's contribution reflects the Library's portion of actual property taxes. The City's General Fund subsidy, from Fiscal Year 2008-09 to 2009-10, decreased by 36.7%. Public Library Foundation (PLF) State revenue is expected to remain the same based on the proposed state budget. Overall, in Fiscal Year 2009-10, Library revenues

BASIS OF FISCAL YEAR 2009-10 REVENUE PROJECTION

from all funding sources are anticipated to decrease by 20% compared to the Fiscal Year 2008-09 estimates.

Recreation Services Fund

The Recreation Services Fund is comprised of the recreation sections of the Community Services Department. Revenue is from fees for recreation programs such as sports and instruction, after-school and summer camp programs, rental of facilities such as ball diamonds, and swimming lessons. Recreation Services is not expected to be self-sustaining and receives an annual subsidy from the General Fund. The General Fund subsidy of \$3,023,774 million in Fiscal Year 2009-10 is down 55.3% from the original Fiscal Year 2008-09 subsidy. The decrease is due to IFG venues, which are subsidized by the General Fund, being moved to a separate fund.

The Community Services Department continues to seek new grant funding as existing grants expire in order to continue to offer quality programs and services to the community.

Entertainment Venues Fund

The Entertainment Venues Fund is a new fund created for the Fiscal Year 2009-10 budget that was separated from the Recreation Services Fund to account for the City of Stockton entertainment venues managed by IFG Incorporated. Revenues for this fund are collected by IFG under contract for the City. Revenues are estimated at \$4,172,841 for the Fiscal Year 2009-10, an 18.2% decrease from the \$5,103,667 Fiscal Year 2008-09 estimated revenue. This fund is not expected to be self-sustaining and, like the Recreation Services Fund, receives a subsidy from the General Fund. The subsidy for Fiscal Year 2009-10 is estimated to be \$3,187,473, representing a 3% increase over the Fiscal Year 2008-09 subsidy.

Other Special Revenue Funds

Boat Launching Facilities Fund

The Boat Launching Facilities fees provide security and supervision at Buckley Cove, Morelli Park boat launch & Louis Park. Revenue for Fiscal Year 2009-10 is estimated to decline about 6% from Fiscal Year 2008-09, which is due to a declining trend in use of these facilities.

Solid Waste-Recycling Fund

The primary source of revenue is an Assembly Bill 939 Compliance Fee that is collected as a result of the solid waste contracts. The funds are to be used for recycling programs. The revenue estimates have decreased 8.3% from Fiscal Year 2008-09, based on current revenue trends from waste hauler fees.

City Administration Building – 400 E. Main

The City purchased an office building located at 400 East Main Street. In Fiscal Year 2007-08 a bond was issued to purchase the building, new lease agreements were negotiated with existing tenants, and a property management company was selected. A new fund was established to manage the lease payments and debt service associated with the administrative building. Since several leases expire in December 2009, lease revenue is estimated at \$4,330,285 for Fiscal Year 2009-10, a decline of 10% from the prior fiscal year estimate.

BASIS OF FISCAL YEAR 2009-10 REVENUE PROJECTION

CENTRAL PARKING DISTRICT FUND

Central Parking District receives revenue from parking lots, parking meters, and district assessments. Monthly parking rates are being raised by 5%. Based on the fee increases and updated usage data, it is anticipated that total parking revenue in Fiscal Year 2009-10 will be 4% more than the Fiscal Year 2008-09 revenue estimates.

GRANT FUNDS

Community Development Funds

Anticipated Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department will experience a slight increase of 1% from \$4,154,847 in Fiscal Year 2008-09 to \$4,194,021 in Fiscal Year 2009-10.

The Federal grant allocation for the HOME Program increased 11% and the Emergency Shelter Grant Program had a minor decrease from the prior year allocation. The Fiscal Year 2009-10 HOME Program allocation is \$2,258,644 and Emergency Shelter Grant allocation is \$184,988. The revenue budgets for these grant programs also include funds received from repayments of housing program loans which are down as a result of the slow housing market.

Special Purpose Grants

Special Purpose Grants are grants received to fund special activities. They are most frequently received for Police, Library, and Parks and Recreation functions. Grants received during the fiscal year are appropriated by Council when received, and any remaining balance of grants in progress, not coinciding with the fiscal year, rolls into the next fiscal year. For Fiscal Year 2009-10 special purpose grants include \$1,140,927 in revenue allocated to the Stockton Police Department from the federal Justice Assistance Grant.

Also included in special purpose grant revenues for Fiscal Year 2009-10 is the estimated \$758,499 reimbursement from the San Joaquin Area Flood Control Agency for administrative costs incurred by the City on the agency's behalf. This reimbursement was accounted for in the General Fund in prior years.

PERMANENT OR SPECIAL FUNDS

Permanent and Special Purpose funds include money given to the City from individuals and/or corporate donors, or through program revenues, to fund a specific activity or purpose. The revenue estimate is based on historical revenue and current year estimates.

CAPITAL IMPROVEMENT FUNDS

Public Facility Fee Funds

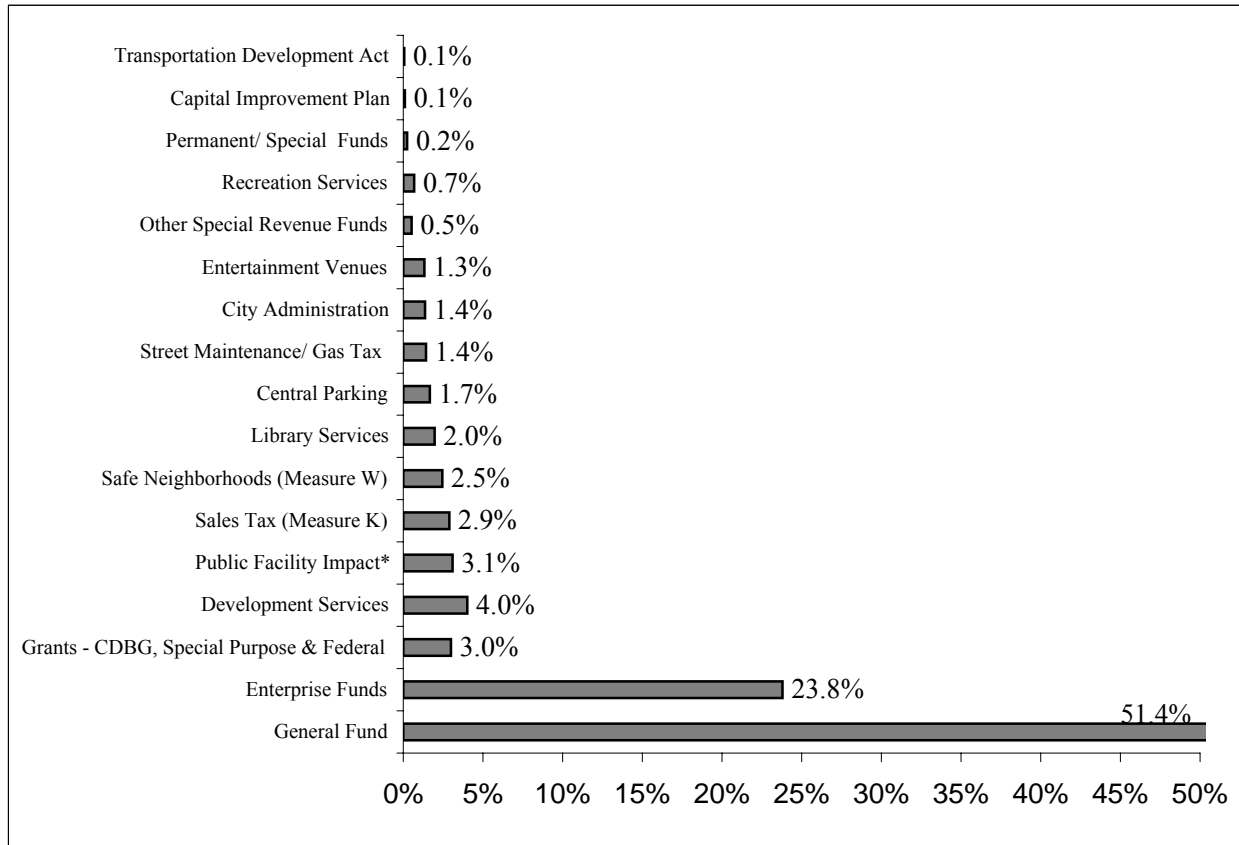
Public Facility Fee revenue projections for Fiscal Year 2009-10 are reduced 68% from Fiscal Year 2008-09 levels, to reflect the reduction in residential and commercial development growth and construction activity. Building activity within the City is anticipated to remain at historically low levels through Fiscal Year 2009-10. These development fees were established to mitigate impacts of new development that create the need for public facilities such as libraries, parks, fire stations and transportation infrastructure.

BASIS OF FISCAL YEAR 2009-10 REVENUE PROJECTION

Gas Tax Funds

The City of Stockton receives a portion of Gas Tax as legislated in Sections 2104-2107 of the State of California Streets and Highways Code. This money is specifically designated for the research, planning, construction, improvement, maintenance, and operation of public streets and highways. The State of California Revenue and Taxation Code (Section 7360) sets the statewide Gas Tax Rate at \$0.18 per gallon. This is a static amount, and does not increase or decrease with the price per gallon of gasoline; rather, fluctuations in revenue are tied to the volume of gallons purchased in any given year. The City of Stockton apportionment of Gas Tax revenue is anticipated to decrease 16% in Fiscal Year 2009-10 compared to the Fiscal Year 2008-09 budgets due to a declining trend in fuel usage.

REVENUE SOURCES ALL FUNDS

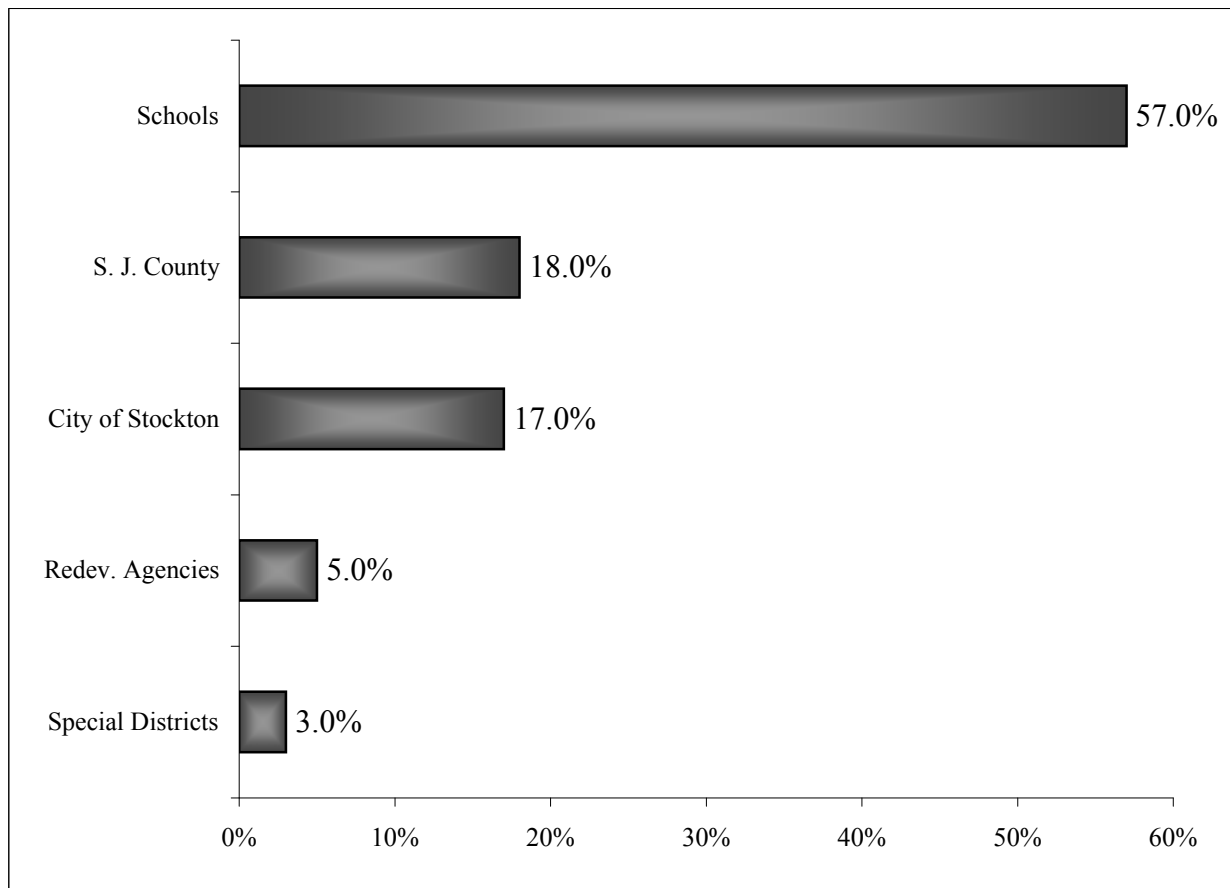


General Fund	\$161,923,963	51.4%
Enterprise Funds	\$75,033,495	23.8%
Grants - CDBG, Special Purpose & Federal	\$9,453,229	3.0%
Development Services	\$12,668,772	4.0%
Public Facility Impact*	\$9,758,368	3.1%
Sales Tax (Measure K)	\$9,100,000	2.9%
Safe Neighborhoods (Measure W)	\$7,724,000	2.5%
Library Services	\$6,214,100	2.0%
Central Parking	\$5,275,416	1.7%
Street Maintenance/ Gas Tax	\$4,472,000	1.4%
City Administration	\$4,330,285	1.4%
Entertainment Venues	\$4,172,841	1.3%
Other Special Revenue Funds	\$1,655,385	0.5%
Recreation Services	\$2,178,218	0.7%
Permanent/ Special Funds	\$781,295	0.2%
Capital Improvement Plan	\$290,500	0.1%
Transportation Development Act	\$180,000	0.1%

TOTAL REVENUE ALL FUNDS **\$315,211,867**

* Includes Administration

CITY OF STOCKTON RESIDENTS PROPERTY TAX DISTRIBUTION



PROPERTY TAX RULES

Maximum tax is 1% of property value.

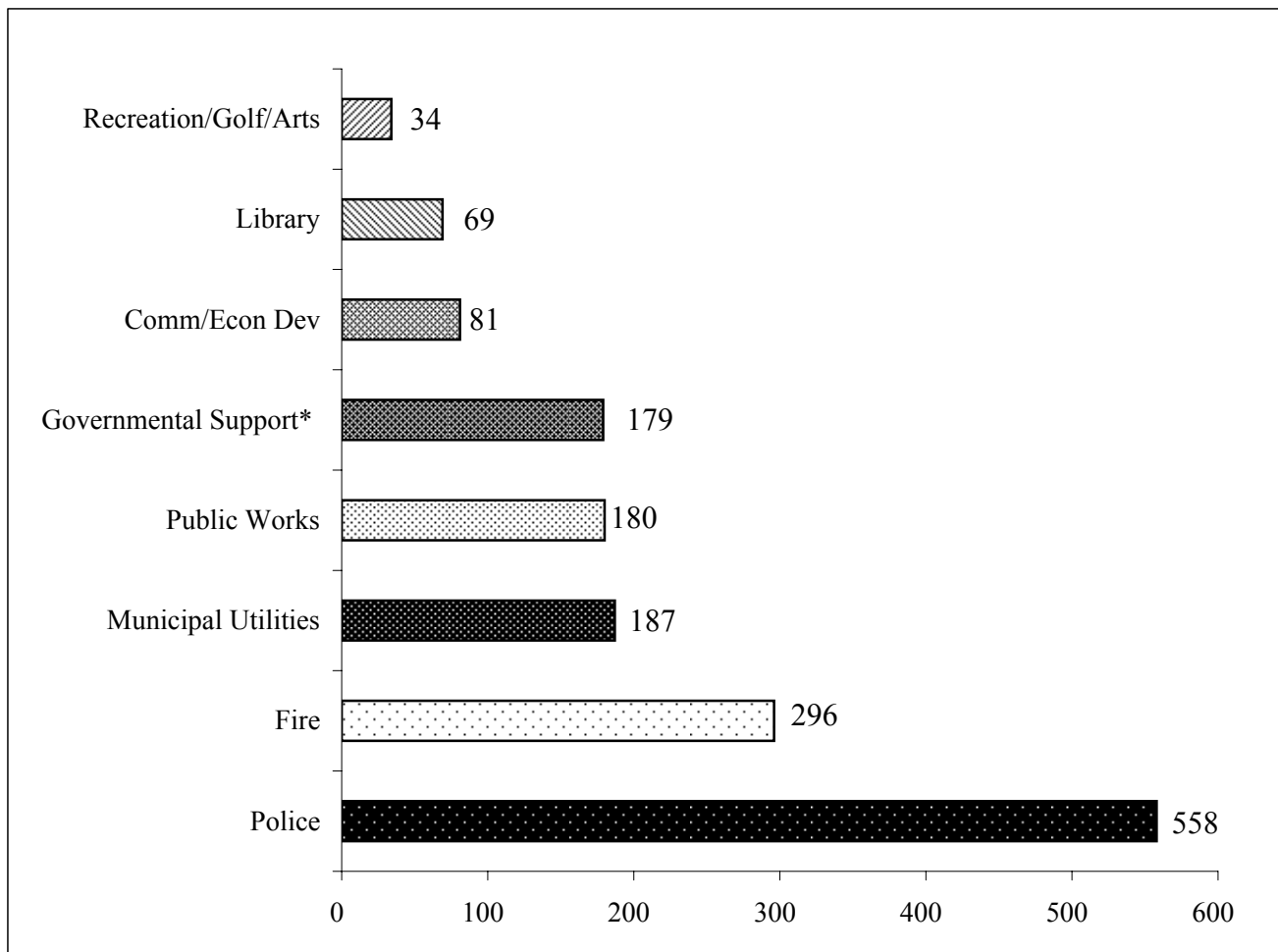
Based on 1975-76 value plus 2% per year, OR

Last sale plus 2% per year, not to exceed property value.

No other taxes are permitted based on property value (ad valorem).



2009-10 PERSONNEL DISTRIBUTION BY FUNCTION



TOTAL FULL-TIME CITY PERSONNEL

1,584

* Governmental Support includes Administrative Services, City Attorney, City Auditor, City Clerk, City Council, City Manager, Human Resources and Non-Departmental.

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
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ADMINISTRATIVE SERVICES

GENERAL FUND

010-1310: Administrative Services-Administration

Administrative Analyst I/II/Sr/Principal	2	2	1	(1)	1
Assistant Director of Financial Management	0	1	1		
Auditor/Internal Auditor I/II/Sr	2	2	0	(2)	1, 2
Chief Financial Officer	1	1	1		
Executive Assistant	1	1	1		
Finance Officer	1	1	1		
Program Manager I/II	0	0	1	1	2
Program Manager III	1	0	0		
Total	8	8	6	(2)	

010-1320: Administrative Services-Financial Services

Accounting Office Assistant I/II	5	5	0	(5)	1, 3
Accountant I/II/Sr	6	6	5	(1)	1
Accounting Manager	1	1	1		
Administrative Analyst I/II/Sr/Principal	0	0	0		
Audit Assistant I/II	1	1	0	(1)	1
Deferred Compensation Specialist	1	1	0	(1)	4
Finance Assistant I/II	0	0	4	4	3
Financial Services Supervisor	0	0	1	1	5
Office Assistant I/II/ Office Specialist/ Secretary	0	0	0		
Sr Accounting Office Assistant	1	1	0	(1)	3
Sr Finance Assistant	0	0	1	1	3
Supervising Accountant	1	1	1		
Supervising Accounting Office Assistant	1	1	0	(1)	5
Total	17	17	13	(4)	

010-1331: Administrative Services-Treasury

Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	6
Revenue Assistant I/II	8	8	5	(3)	1, 7
Revenue Collector	3	3	1	(2)	1, 6
Revenue Officer	1	1	1		
Supervising Revenue Assistant	1	1	1		
Total	13	13	9	(4)	

010-1340: Administrative Services-Purchasing

Buyer I/II/Sr	3	3	2	(1)	1
Materials Specialist	3	3	1	(2)	1
Materials Supervisor	1	1	0	(1)	1
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	1
Purchasing Agent	1	1	1		
Total	9	9	4	(5)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
010-1350: Administrative Services-Utility Billing/Customer Service					
Customer Service Assistant	3	2	2		
Revenue Assistant I/II	6	7	8	1	7
Revenue Collector	3	3	3		
Supervising Revenue Assistant	1	1	1		
Total	13	13	14	1	
TOTAL GENERAL FUND - ADMIN SERVICES	60	60	46	(14)	
INTERNAL SERVICE FUNDS					
502-5100: INFORMATION TECHNOLOGY					
Application Prog/Analyst I/II/Sr	11	0	0		
Assistant Director of Information Technology	0	0	1	1	8
Computer Application/Programmer Supervisor	6	0	0		
Deputy IT Director	1	1	0	(1)	8
Director of IT	1	1	0	(1)	9
Executive Assistant	0	1	0	(1)	9
GIS Analyst I/II/Sr	0	3	3		
GIS Programmer Analyst I/II/Sr	2	0	0		
GIS Specialist I/II	1	1	1		
GIS Supervisor	0	1	1		
IT Training Coordinator	1	0	0		
Micro-Computer Specialist I/II	9	0	0		
Network Support Analyst I/II/Sr	0	6	4	(2)	9
Network Support Services Supervisor	0	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	3	2	(1)	9
Planning Technician I/II	1	0	0		
Program Manager I/II	2	1	1		
Sr GIS Specialist	1	2	2		
Systems Analyst I/II/Sr	0	10	9	(1)	9
Technology Project Coordinator	0	2	1	(1)	9
Technology Support Specialist I/II	0	15	11	(4)	9
Technology Systems Supervisor	0	4	3	(1)	9
Total	38	52	40	(12)	
503-5200: RADIO					
Micro-Computer Specialist I/II	1	0	0		
Technology Support Specialist I/II	0	1	1		
Project Manager I/II	0	1	1		
Total	1	2	2	0	
504-5300: TELECOMMUNICATIONS					
Technology Support Specialist I/II	0	0	1	1	10
Telecommunications Coordinator	1	1	0	(1)	10
Total	1	1	1	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
508-5420: DOCUMENT SERVICES					
Reprographics/Mailroom Supervisor	1	1	1		
Reprographics/Mailroom Technician I/II	3	3	2	(1)	9
Total	4	4	3	(1)	
541-5700: RISK SERVICES					
Liability Claims Investigator I/II	1	1	1		
Risk/Loss Control Analyst	1	1	1		
Risk Manager	1	1	1		
Total	3	3	3	0	
TOTAL INTERNAL SERVICE FUNDS-ADMIN SERVICES	47	62	49	(13)	
TOTAL ADMINISTRATIVE SERVICES	107	122	95	(27)	
010-1401: CITY ATTORNEY					
Assistant City Attorney	2	2	1	(1)	11
City Attorney	1	1	1		
Deputy City Attorney	6	6	6		
Executive Assistant (Legal)	1	1	0	(1)	11
Executive Assistant to City Attorney	1	1	1		
Legal Secretary I/II	3	3	2	(1)	11
Liability Claims Investigator I/II	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary (Legal)	2	2	2		
TOTAL CITY ATTORNEY	17	17	14	(3)	
010-1901: CITY AUDITOR					
Assistant City Auditor	1	1	1		
Audit Assistant I/II	1	1	0	(1)	12
City Auditor	1	1	1		
Deputy City Auditor I/II/Sr	4	4	2	(2)	12
TOTAL CITY AUDITOR	7	7	4	(3)	
010-1101: CITY CLERK					
Assistant City Clerk I/II	1	1	1		
City Clerk	1	1	1		
Deputy City Clerk I/II	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	0	(2)	13
Records Research Specialist	1	2	2		
Sr Deputy City Clerk	1	1	1		
Supervising Deputy City Clerk	1	1	1		
TOTAL CITY CLERK	8	8	6	(2)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
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010-1000: CITY COUNCIL

Admin Aide I/II	1	1	0	(1)	14
Councilmember	6	6	6		
Executive Assistant to the Mayor	1	1	1		
Mayor	1	1	1		
Supervising Office Assistant	0	0	0		
TOTAL CITY COUNCIL	9	9	8	(1)	

CITY MANAGER

010-1210: City Manager-Administration

Administrative Aide I/II	2	3	3		
Administrative Analyst I/II/Sr/Principal	2	2	1	(1)	15
Assistant to the City Manager	1	1	1		
Budget Officer	1	1	1		
Community Relations Officer	0	0	1	1	16
City Manager	1	1	1		
Deputy City Manager I/II	3	3	2	(1)	16
Executive Assistant to City Manager	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	2	1	(1)	17
Program Manager I/II	1	0	1	1	15
Program Manager III	5	6	3	(3)	17
Supervising Office Assistant	1	1	0	(1)	17
Total	21	21	16	(5)	

City Manager - Grant Funded (a)

010-1220 Peace Keeper Program: Youth Outreach Coordinator	1	1	1		
010-1220 Peace Keeper Program: Youth Outreach Worker	3	5	5		
Total	4	6	6	0	

TOTAL CITY MANAGER **25** **27** **22** **(5)**

COMMUNITY DEVELOPMENT

048-1810: Development Services-Administration

Administrative Analyst I/II/Sr/Principal	0	1	1		
Community Development Director	1	1	1		
Executive Assistant	1	1	1		18
Office Assistant I/II/ Office Specialist/ Secretary	2	2	6	4	18, 19
Planning Technician I/II	0	0	1	1	20
Program Manager III	1	1	1		18
Project Manager I/II/III	1	0	0		
Revenue Assistant I/II	0	0	1	1	21
Sr Plan Technician	0	0	1	1	22
Total	6	6	13	7	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
048-1820: Development Services-Planning/ETP					
Administrative Analyst I/II/Sr/Principal	1	0	0		
Assistant/Associate Planner	6	6	3	(3)	18
Assistant Landscape Architect (CIP funded)	1	1	0	(1)	18
Deputy Community Dev. Dir./Engineering & Transportation Planning	0	0	1	1	23
Deputy Community Development Director/Planning	1	1	0	(1)	18
Eng Aide/Engineering Technician I/II/Sr	3	3	2	(1)	18
Engineering Services Manager	1	1	0	(1)	23
GIS Analyst I/II	0	1	0	(1)	18
Junior/Assistant/Associate Civil Engineer	11	10	1	(9)	18
Office Assistant I/II/ Office Specialist/ Secretary	4	4	0	(4)	18, 19
Park Facility Planner	1	1	1		
Planning Manager	0	4	3	(1)	18
Planning Technician I/II	2	1	0	(1)	20
Program Manager I/II	1	1	0	(1)	18
Project Manager I/II/III	1	1	0	(1)	18
Public Works Inspector	4	5	2	(3)	18
Public Works Inspector (CIP funded)	1	1	0	(1)	18
Sr Civil Engineer	2	1	1		
Sr Plan Technician	1	1	0	(1)	22
Sr Planner	5	3	2	(1)	18
Supervising Office Assistant	1	1	0	(1)	18
Supervising Public Works Inspector	1	1	1		
Total	48	48	17	(31)	
048-1830: Development Services-Building					
Building Permit Technician	2	3	2	(1)	18
Combination Inspector I/II	11	11	5	(6)	18
Deputy Building Official	1	1	0	(1)	18
Deputy Community Development Director/Building	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	3	0	(3)	19
Plan Check Engineer	3	3	1	(2)	18
Plan Checker I/II/Sr	7	6	3	(3)	18
Revenue Assistant I/II	1	1	0	(1)	21
Supervising Combination Inspector	3	3	3		
Supervising Office Assistant	1	1	0	(1)	18
Supervising Plan Checker/Structural Engineer	1	1	0	(1)	18
Total	34	34	15	(19)	
TOTAL COMMUNITY DEVELOPMENT	88	88	45	(43)	
COMMUNITY SERVICES					
GENERAL FUND					
010-3610/3643: Community Services-Arts Commission					
Arts Commission Director	1	1	1		
TOTAL GENERAL FUND - COMM. SERVICES	1	1	1	0	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
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SPECIAL REVENUE FUNDS

LIBRARY (b)

041-3510: Library-Administration

Administrative Analyst I/II/Sr/Principal	1	1	1		
Deputy Director of Library Services/City Librarian	1	1	1		
Director of Library Services	1	1	0	(1)	24
Executive Assistant	1	1	1		
Library Aide I/II	1	3	0	(3)	24
Library Driver/Clerk	2	2	1	(1)	24
Office Assistant I/II/ Office Specialist/ Secretary	7	7	4	(3)	24
Program Manager III	2	2	0	(2)	24
Sr Accounting Office Assistant	2	2	0	(2)	24
Sr Library Aide	1	1	0	(1)	24
Total	19	21	8	(13)	

041-3520: Library-Neighborhood Services

Bookmobile Driver/Circulation Assistant	1	1	1		
Circulation Assistant I/II	16	18	15	(3)	24
Librarian Trainee/I/II	20	20	16	(4)	24
Library Aide I/II	8	8	6	(2)	24
Library Assistant I/II	15	16	13	(3)	24
Library Division Manager	3	3	1	(2)	24
Office Assistant I/II/ Office Specialist/ Secretary	1	1	0	(1)	24
Sr Library Assistant	1	0	0		
Supervising Librarian	6	6	4	(2)	24
Total	71	73	56	(17)	

041-3530: Library-Technical/Reader Services

Applications Programmer Analyst I/II/Sr	2	0	0		
Circulation Assistant I/II	2	0	0		
Computer Application/Programming Supervisor	1	0	0		
Librarian Trainee/I/II	3	3	1	(2)	24
Library Aide I/II	3	1	0	(1)	24
Library Assistant I/II	2	2	1	(1)	24
Library Division Manager	1	1	1		
Micro-Computer Specialist I/II	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	1	(1)	24
Sr Accounting Office Assistant	0	0	0		
Sr Library Assistant	1	1	0	(1)	24
Supervising Librarian	1	1	1		
Total	19	11	5	(6)	

TOTAL LIBRARY FUND

109 105 69 (36)

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
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RECREATION

044-3610: Recreation-Administration

Administrative Aide I/II	1	1	1		
Administrative Analyst I/II/Sr/Principal	1	1	0	(1)	25
Administrative Assistant/Sr	1	1	1		
Community and Cultural Services Superintendent	1	1	1		
Deputy Director of Parks & Recreation	1	1	0	(1)	26
Director of Community Services	0	0	1	1	27
Executive Assistant	1	1	0	(1)	26
Office Assistant I/II/ Office Specialist/ Secretary	4	3	2	(1)	26
Parks and Recreation Director	1	1	0	(1)	27
Program Manager I/II	0	0	1	1	25
Recreation Program Coordinator	1	1	0	(1)	26
Recreation Superintendent	1	1	1		
Supervising Office Assistant	0	1	1		
Total	13	13	9	(4)	

044-3623-46: Recreation Services

Administrative Aide I/II	1	1	0	(1)	26
Administrative Analyst I/II/Sr/Principal	1	1	0	(1)	26
Craft Maintenance Worker I/II	1	1	0	(1)	28
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Recreation Assistant I/II/Sr	14	14	12	(2)	26
Recreation Program Coordinator	7	7	4	(3)	26
Recreation Supervisor	5	5	3	(2)	26
Sports Commission Director	1	1	1		
Total	32	32	22	(10)	

TOTAL RECREATION FUND

45 45 31 (14)

306-7031: PUBLIC ART FUND

Public Art Manager	1	1	0	(1)	29
TOTAL PUBLIC ART	1	1	0	(1)	

TOTAL SPECIAL REVENUE FUNDS - COMM. SERVICES

155 151 100 (51)

ENTERPRISE FUNDS

481-3650: GOLF COURSES

Golf Manager	1	1	1		
Golf Professional	2	2	1	(1)	30
TOTAL GOLF COURSES	3	3	2	(1)	

TOTAL ENTERPRISE FUNDS - COMM. SERVICES

3 3 2 (1)

TOTAL COMMUNITY SERVICES

159 155 103 (52)

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
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FIRE DEPARTMENT

GENERAL FUND

010-2610: Fire-Administration

Administrative Assistant/Sr	1	1	1		
Deputy Fire Chief I	2	2	3	1	31
Quality Improvement Coordinator	1	1	1		
Executive Assistant	1	1	1		
Fire Battalion Chief	3	3	0	(3)	32, 33
Fire Captain	3	3	3		
Fire Chief	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	1	(1)	32
Program Manager III	1	1	1		
Supervising Office Assistant	1	1	0	(1)	32
Total	16	16	12	(4)	

010-2620: Fire-Fire Suppression/Rescue

Fire Battalion Chief	6	6	6		
Fire Captain (h)	55	55	57	2	69
Fire Fighter (h)	110	113	114	1	32, 69
Fire Fighter Engineer (h)	60	60	60		
Total	231	234	237	3	

010-2650: Fire-Training

Deputy Fire Chief	1	1	0	(1)	32
Fire Battalion Chief	0	0	1	1	33
Fire Captain (i)	1	1	1		
Supervising Office Assistant	1	1	1		
Total	3	3	3	0	

010-2660: Fire-Dispatch

Fire Captain	0	0	1	1	34
Fire Telecommunicator I/II	0	0	9	9	34
Fire Telecommunications Supervisor	0	0	3	3	34
Total	0	0	13	13	

TOTAL GENERAL FUND - FIRE DEPARTMENT

250	253	265	12
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PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
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SPECIAL REVENUE FUNDS

048-2631/2633: DEVELOPMENT SERVICES-FIRE PREVENTION

Code Enforcement Officer I/II	1	1	0	(1)	35
Deputy Fire Chief	1	1	0	(1)	31
Fire Battalion Chief	0	0	1	1	33
Fire Captain (j)	3	3	1	(2)	32, 36
Fire Fighter (j)	1	1	0	(1)	37
Fire Prevention Inspector I/II	0	0	1	1	35
Fire Protection Specialist	0	0	1	1	37
Office Assistant I/II/ Office Specialist/ Secretary	3	3	3		
Plan Checker I/II	0	0	1	1	36
Project Manager I/II/III	1	1	0	(1)	32
Total	10	10	8	(2)	

042-2660: EMERGENCY COMMUNICATIONS

Fire Captain	1	1	0	(1)	34
Fire Telecommunicator I/II	15	12	0	(12)	32, 34
Fire Telecommunications Specialist	1	1	0	(1)	32
Fire Telecommunications Supervisor	3	3	0	(3)	34
Total	20	17	0	(17)	

081-2636: FIRE SAFE NEIGHBORHOOD MEASURE W

Fire Captain (c) (k)	7	7	5	(2)	69
Fire Fighter (c) (k)	16	16	13	(3)	69
Fire Fighter Engineer (c) (k)	5	5	5		
Total	28	28	23	(5)	

TOTAL SPECIAL REVENUE FUNDS - FIRE

58 55 31 (24)

TOTAL FIRE DEPARTMENT

308 308 296 (12)

HUMAN RESOURCES

GENERAL FUND

010-1610: Human Resources-Recruitment & Workforce Planning

Deputy Director of Human Resources	0	1	1		
Human Resources Analyst I/II/Sr	5	5	4	(1)	38
Human Resources Assistant I/II /Specialist	4	4	4		
Human Resources Program Manager	1	0	0		
Human Resources Technician	2	1	1		
Program Manager III	0	0	0		
Supervising Human Resource Analyst	0	1	1		
Supervising Office Assistant	0	0	0		
Total	12	12	11	(1)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
010-1620, 1621: Human Resources-Employee Relations					
Administrative Aide I/II	1	1	1		
Assistant Director of Human Resources	0	1	1		
Deputy Director of Human Resources	1	0	0		
Director of Human Resources	1	1	1		
Executive Assistant (Confidential)	1	1	1		
Human Resources Analyst I/II/Sr	2	1	1		
Human Resources Assistant I/II /Specialist	1	1	1		
Human Resources Program Manager	0	1	1		
Supervising Human Resource Analyst	1	1	0	(1)	38
Total	8	8	7	(1)	
TOTAL GENERAL FUND - HUMAN RESOURCES	20	20	18	(2)	
<u>INTERNAL SERVICE FUNDS</u>					
551-5600: WORKERS' COMPENSATION AND BENEFITS					
Human Resources Assistant I/II /Specialist	1	1	1		
Human Resources Program Assistant	0	0	1	1	39
Human Resources Technician	2	2	2		4, 40
Workers' Compensation/Safety Coordinator	1	1	0	(1)	39
Total	4	4	4	0	
552-5510: HEALTH BENEFITS					
Benefits Analyst	1	1	1		
Human Resources Assistant I/II /Specialist	1	1	1		
Human Resources Program Manager	1	1	1		
Human Resources Technician	0	0	1	1	40
Total	3	3	4	1	
TOTAL INTERNAL SERVICE FUNDS-HUMAN RES.	7	7	8	1	
TOTAL HUMAN RESOURCES	27	27	26	(1)	

MUNICIPAL UTILITIES

WATER

421-4210: Water-Policy, Planning, Management

Deputy Director of MUD/Water & Collection Systems	1	1	0	(1)	41
Deputy Director of MUD/Water Resource Planning	1	1	1		
Junior/Assistant/Associate Civil Engineer	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2		
Program Manager I/II	0	1	1		
Program Manager III	1	1	1		
Public Works Inspector	1	1	1		
Sr Civil Engineer	1	1	1		
Total	8	9	8	(1)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
421-4223: Water-Hydrant Maintenance					
Hydrant Worker/Sr	2	2	2		
Total	2	2	2	0	
421-4231: Water-Operations & Maintenance					
Electrical Technician I/II	0	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	0	1	1		
Water Field Technician	0	5	5		
Water Operations Supervisor	0	1	1		
Water Systems Operator I/II/Sr	0	22	22		
Total	0	30	30	0	
TOTAL WATER	10	41	40	(1)	
<u>WASTEWATER</u>					
431-4311: Wastewater-Administration					
Administrative Analyst I/II/Sr/Principal	1	1	0	(1)	42
Buyer I/II/Sr	0	1	1		
Deputy Director of MUD/Maintenance & Collections	0	0	1	1	41
Deputy Director of MUD/Wastewater	1	1	1		
Director of Municipal Utilities	1	1	1		
Executive Assistant	0	1	1		
Materials Specialist	0	1	2	1	43
Occupational Health & Safety Compliance Officer	0	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	3	4	1	44
Program Manager I/II	0	0	1	1	42
Program Manager III	1	1	1		
Regulatory Compliance Officer	1	1	1		
Supervising Office Assistant	0	1	0	(1)	45
Technology Support Specialist I/II	0	1	1		
Total	6	14	16	2	
431-4312: Engineering CIP					
CMMS/SCADA Systems Manager	0	0	1	1	43
Engineering Aide/ Tech I/II/Sr	1	1	0	(1)	46
Engineering Manager/Assistant MUD Director	1	1	1		
GIS Specialist I/II	0	1	1		
Junior/Assistant/Associate Civil Engineer	3	5	6	1	43
Office Assistant I/II/ Office Specialist/ Secretary	2	2	1	(1)	44
Program Manager I/II	1	0	0		
Public Works Inspector	1	1	2	1	43
Sr Civil Engineer	2	2	3	1	46
Sr Office Assistant	0	0	1	1	45
Sr Plant Maintenance Supervisor	0	0	1	1	43
Total	11	13	17	4	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
431-4331: Operations					
Plant Operator I/II/Sr	0	26	26		
Plant Operations Supervisor	0	0	2	2	43
Sr Plant Operations Supervisor	0	1	1		
Total	0	27	29	2	
431-4331: Maintenance					
Electrical Technician I/II	0	4	4		
Office Assistant I/II/ Office Specialist/ Secretary	0	1	1		
Plant Maintenance Machinist	0	1	1		
Plant Maintenance Mechanic	0	13	15	2	43
Plant Maintenance Worker I/II	0	4	8	4	43
Plant Maintenance Supervisor	0	0	2	2	43
Sr Plant Maintenance Mechanic	0	4	5	1	43
Sr Plant Maintenance Supervisor	0	1	1		
Total	0	28	37	9	
431-4332: Collections					
Collection Systems Operator I/II/Sr	0	23	23		
Collection Systems Supervisor	0	1	1		
Heavy Equipment Operator	0	2	2		
Office Assistant I/II/ Office Specialist/ Secretary	0	1	0	(1)	47
Total	0	27	26	(1)	
431-4334: Laboratory					
Chemist	0	2	2		
Laboratory Technician	0	3	3		
Laboratory Supervisor	0	1	1		
Microbiologist	0	1	1		
Total	0	7	7	0	
431-4341: Environmental Control					
Environmental Control Officer	0	2	4	2	43
Sr Environmental Control Officer	0	1	1		
Technical Services Supervisor	0	1	1		
Total	0	4	6	2	
TOTAL WASTEWATER	17	120	138	18	
<u>STORMWATER</u>					
441-4410: Stormwater-Policy, Planning, Management					
Administrative Analyst I/II/Sr/Principal	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	47
Program Manager I/II	1	1	1		
Program Manager III	0	1	1		
Public Works Inspector	1	1	1		
Stormwater Outreach Coordinator	0	1	1		
Total	3	4	5	1	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
441-4431: Stormwater Collections					
Collections Systems Operator I/II/Sr	0	3	4	1	48
Total	0	3	4	1	
TOTAL STORMWATER	3	7	9	2	
TOTAL MUNICIPAL UTILITIES	30	168	187	19	
NON-DEPARTMENTAL					
010-0130: NON-DEPARTMENTAL					
Administrative Aide I/II	2	2	2		
Administrative Assistant/Sr	1	0	0		
Program Manager III	0	1	1		
Public Information Officer I/II	1	1	1		
TOTAL NON-DEPARTMENTAL	4	4	4	0	
POLICE DEPARTMENT					
GENERAL FUND					
010-2410: Police-Administration					
Accounting Office Assistant I/II	2	2	0	(2)	3
Administrative Analyst I/II/Sr/Principal	2	2	2		
Audio Visual Specialist	1	1	0	(1)	49
Code Enforcement Officer	2	2	2		
Executive Assistant	1	1	1		
Finance Assistant I/II	0	0	2	2	3
Mail Courier	0	0	1	1	49
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4		
Program Manager III	2	2	2		
Sr Accounting Office Assistant	1	1	0	(1)	3
Sr Finance Assistant	0	0	1	1	3
Sworn: Chief of Police	1	1	1		
Sworn: Deputy Chief of Police II	1	1	0	(1)	50
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (f)	6	5	5	0	
Sworn: Police Sergeant	4	4	4		
Total	29	28	27	(1)	
010-2466-67: Police-Animal Control					
Animal Services Assistant I/II	8	8	8		
Animal Services Officer	7	7	6	(1)	50
Animal Services Supervisor	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Sr Animal Services Officer	1	1	1		
Total	18	18	17	(1)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
010-2420: Police-Field Services					
Administrative Analyst I/II/Sr/Principal	2	2	2		
Code Enforcement Field Manager	2	2	1	(1)	50
Code Enforcement Officer I/II	14	14	12	(2)	50
Code Enforcement Supervisor	0	1	0	(1)	50
Community Service Officer I/II	26	33	25	(8)	50, 51
Graffiti Abatement Technician	0	0	4	4	52
Maintenance Worker III	3	6	0	(6)	50, 52
Office Assistant I/II/ Office Specialist/ Secretary	12	12	10	(2)	50
Parking Violations Deputy	6	0	0		
Police Court Coordinator	1	1	1		
Police Records Assistant I/II	1	1	1		
Program Manager I/II	0	0	0		
Program Manager III	1	1	1		
Sr Code Enforcement Officer	3	3	2	(1)	50
Sr Community Service Officer	6	6	4	(2)	50
Supervising Office Assistant	1	2	1	(1)	50
Sworn: Deputy Chief of Police I	2	2	2		
Sworn: Police Captain	2	2	2		
Sworn: Police Lieutenant	12	12	13	1	53
Sworn: Police Officer/Trainee (f, l)	251	250	166	(84)	50, 55
Sworn: Police Sergeant	38	36	40	4	53, 54
Vehicle Abatement Specialist	1	0	0		
Total	384	386	287	(99)	
010-2430: Police-Investigations					
Crime Analyst	5	5	5		
Evidence Technician	16	14	14		
Office Assistant I/II/ Office Specialist/ Secretary	3	3	2	(1)	50
Police Records Assistant I/II	5	5	5		
Sr Evidence Technician	3	5	5		
Supervising Evidence Technician	1	1	1		
Sworn: Deputy Chief of Police I	1	1	1		
Sworn: Police Captain	1	1	1		
Sworn: Police Lieutenant	2	2	2		
Sworn: Police Officer/Trainee (f)	59	65	61	(4)	55
Sworn: Police Sergeant	11	13	11	(2)	54, 55
Total	107	115	108	(7)	
010-2460: Police-Support Services					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Police Records Assistant I/II/Sr	29	29	27	(2)	50
Property Clerk	3	3	2	(1)	50
Property Room Supervisor	1	1	1		
Supervising Police Records Assistant	2	2	2		
Sworn: Police Captain	1	1	1		
Total	37	37	34	(3)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
010-2470: Police-Telecommunications					
Police Telecommunicator I/II	39	39	39		
Police Telecommunications Supervisor	6	6	6		
Sr Police Telecommunications Supervisor	1	1	1		
Total	46	46	46	0	
Police Grant-Funded (a)					
020-6078 Crac-net: Police Sergeant	1	1	1		
020-6091 Auto Theft: Police Records Assistant II	1	0	0		
020-6173 Transit District Policing Contract: Police Officer	2	2	2		
020-6228 OTS Selective Traffic Enforcement: Police Officer	4	0	0		
024-6426 State COPS Block Grant: Comm. Svc Officer	3	3	7	4	51
025-6429 JAG: Police Officer	0	0	6	6	55
025-6429 JAG: Police Sergeant	0	0	1	1	55
Total	11	6	17	11	
TOTAL GENERAL FUND - POLICE	632	636	536	(100)	
<u>SPECIAL REVENUE FUNDS</u>					
081-2436: POLICE SAFE NEIGHBORHOOD MEASURE W					
Sworn: Police Lieutenant	1	2	0	(2)	53
Sworn: Police Officer/Trainee (c)	36	36	22	(14)	50
Sworn: Police Sergeant	3	2	0	(2)	53
Total	40	40	22	(18)	
TOTAL SPECIAL REVENUE FUNDS - POLICE	40	40	22	(18)	
TOTAL POLICE	672	676	558	(118)	
<u>PUBLIC WORKS</u>					
<u>GENERAL FUND</u>					
010-3010: Public Works-Administration					
Administrative Aide I/II	1	0	0		
Administrative Analyst I/II/Sr/Principal (1 CIP-funded)	1	1	1		
Executive Assistant	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary (2 CIP-funded)	3	3	3		
Program Manager III	1	1	1		
Project Manager I/II	0	0	1	1	56
Public Works Director	1	1	1		
Records Specialist	1	1	1		
Supervising Office Assistant	3	3	1	(2)	56, 57
Total	12	11	10	(1)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
010-3060: Public Works-Operations & Maintenance					
Administrative Aide I/II	0	1	1		
Deputy Public Works Director/Operations & Maintenance	1	1	1		
Eng Aide/Traffic Eng Aide/ Eng Technician I/II/Sr	3	4	3	(1)	58
Maintenance Repair Technician I/II (5 grant funded)	32	29	0	(29)	58, 59
Office Assistant I/II/ Office Specialist/ Secretary	3	3	2	(1)	58
Program Manager III	1	1	1		
Project Manager I/II/III (1 CIP funded)	3	3	3		
Public Works Equipment Training Officer	1	1	1		
Public Works Heavy Equipment Operator	3	3	0	(3)	59
Public Works Inspector	1	0	0		
Public Works Supervisor	3	4	0	(4)	59, 60
Sr Civil Engineer	1	1	1		
Sr Maintenance Repair Technician	6	6	0	(6)	59, 61
Sr Public Works Supv	1	1	0	(1)	59
Sr Public Works Supv/ Elec/ Traf	1	1	1		
Sr Traffic Signal Electrician	1	1	0	(1)	59
Traffic Signal Electrician/Trainee	7	7	0	(7)	58, 59
Total	68	67	14	(53)	
010-3070: Public Works-Parks & Street Trees					
Arborist	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Park Equipment Operator	4	4	0	(4)	58
Parks Worker I/II/Aide	28	28	14	(14)	58
Parks Superintendent	1	1	1		
Parks Supervisor	2	2	2		
Sr Parks Supervisor	0	2	1	(1)	58
Sr Parks Worker I/II	6	4	3	(1)	58
Sr Tree Surgeon	5	5	1	(4)	58
Tree Surgeon	3	3	4	1	58
Tree Worker	6	6	0	(6)	58
Total	57	57	28	(29)	
010-3090: Public Works-Facilities Maintenance					
Craft Maintenance Worker I/II	7	7	7		28, 58
Electrician I/II	2	2	2		
Facilities Maint Worker I/II/ Facility Aide	7	7	5	(2)	58
Fleet & Facilities Manager	1	1	1		
Heating, Ventilation and Air Conditioning Mechanic	3	3	2	(1)	58
Office Assist I/II/ Office Spec/ Secretary (1 CIP funded)	1	1	1		
Sr Electrician	1	1	1		
Sr Facilities Maintenance Supervisor	2	2	2		
Total	24	24	21	(3)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
020-0137: San Joaquin Area Flood Control Agency					
Administrative Analyst I/II/Sr/Principal	0	1	1		
Engineering Services Manager	0	1	1		
Jr/Asst/Assoc Engineer/Traffic Engineer	1	2	2		
Office Assist I/II/ Office Spec/ Secretary	0	0	1	1	62
Total	1	4	5	1	
TOTAL GENERAL FUND - PUBLIC WORKS	162	163	78	(85)	
<u>SPECIAL REVENUE FUNDS</u>					
030-3020: STREET MAINTENANCE - Engineering					
Assistant City Traffic Engineer	1	1	1		
City Traffic Engineer	1	1	1		
Deputy Public Works Director/Engineering	1	1	0	(1)	58
Engineering Aide/Engineering Technician I/II/Sr	2	2	1	(1)	58
Engineering Services Manager	2	2	2		
Jr/Asst/Assoc Engineer/Traffic Engineer	13	12	11	(1)	58
Office Assist. I/II/ Office Spec/Secretary (2 CIP-funded)	2	2	0	(2)	62
Project Manager I/II/III (CIP-funded)	1	1	2	1	57
Sr Civil Engineer	2	2	2		
Total	25	24	20	(4)	
030-3060: STREET MAINTENANCE - O&M					
Maintenance Repair Technician I/II (5 grant funded)	0	0	27	27	59
Public Works Heavy Equipment Operator	0	0	3	3	59
Public Works Supervisor	0	0	3	3	59
Sr Maintenance Repair Technician	0	0	4	4	59
Sr Traffic Signal Electrician	0	0	1	1	59
Traffic Signal Electrician/Trainee	0	0	7	7	59
Total	0	0	45	45	
TOTAL STREET MAINTENANCE/GAS TAX FUND	25	24	65	41	
072-6900: MAINTENANCE ASSESSMENT DISTRICT					
Assessment District Maintenance Coordinator	0	0	1	1	63
Project Manager I/II/III	1	1	1		60, 63
Total	1	1	2	1	
047-3080: SOLID WASTE & RECYCLING					
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Program Manager I/II	1	1	1		
Project Manager I/II/III (1 CIP funded)	2	2	3	1	64
Public Works Supervisor	1	0	0		
Solid Waste and Recycling Field Specialist	0	0	1	1	65
Solid Waste Manager	1	1	1		
Sr Maintenance Repair Technician	1	1	2	1	61, 65
Total	7	6	9	3	
TOTAL SPECIAL REVENUE FUNDS - PUBLIC WORKS	33	31	76	45	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
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INTERNAL SERVICE FUNDS

FLEET

501-5021: Fleet-Administration

Facilities Maint Worker I/II/ Facility Aide	2	0	0		
Fleet Manager	1	1	1		
Fleet Operations Coordinator	1	1	0	(1)	58
Office Assistant I/II/ Office Specialist/ Secretary	2	2	1	(1)	66
Project Manager I/II	0	0	1	1	66
Supervising Mechanic	2	0	0		
Total	8	4	3	(1)	

501-5023: Fleet-Equipment Maintenance

Auto Painter/Repair Worker	1	1	1		
Facilities Maint Worker I/II/ Facility Aide	1	2	2		
Facilities Maint Worker III	0	1	1		
Mechanic I/II/III	20	20	17	(3)	58
Supervising Mechanic	0	2	1	(1)	58
Welder/Fabricator Specialist	1	1	1		
Total	23	27	23	(4)	

TOTAL INTERNAL SERVICE FUNDS - PUBLIC WORKS

31 31 26 (5)

TOTAL PUBLIC WORKS

226 225 180 (45)

REVITALIZATION DEPARTMENT

GENERAL FUND

010-3460: Revitalization-Economic Development

Administrative Analyst I/II/Sr/Principal	1	1	0	(1)	67
Deputy Economic Development Director	1	1	1		
Economic Development Analyst/Sr/Principal	1	1	0	(1)	67
Economic Development Director	1	1	0	(1)	67
Executive Assistant	1	1	0	(1)	67

TOTAL GENERAL FUND - REVITALIZATION

5 5 1 (4)

SPECIAL REVENUE FUNDS

052-8120: Housing - Community Development Block Grant

Administrative Analyst I/II/Sr/Principal	2	2	2		
Deputy Housing Director	1	1	1		
Executive Assistant	1	1	1		
Housing Director	1	1	0	(1)	67
Housing Financial Advisor I/II/Sr	2	2	2		
Housing Rehabilitation Counselor I/II/Sr	1	1	1		
Office Assistant I/II/ Office Specialist/ Secretary	3	2	2		
Program Manager I/II	1	1	1		
Program Manager III	2	2	2		
Total	14	13	12	(1)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
Fund 330: Redevelopment Agency Fund (RDA)					
Administrative Analyst I/II/Sr/Principal	2	3	2	(1)	67
Assistant/Associate Planner	2	2	2		
Deputy Redevelopment Director	1	1	1		
Director of Revitalization	0	0	1	1	68
Office Assistant I/II/ Office Specialist/ Secretary	1	3	2	(1)	67
Program Manager I/II	1	1	1		
Program Manager III	4	6	5	(1)	67
Project Manager I/II/III	1	1	1		
Public Works Inspector	0	1	1		
Real Property Agent I/II/Sr	3	3	3		
Redevelopment Director	1	1	0	(1)	68
Sr GIS Specialist	0	1	0	(1)	67
Supervising Real Property Agent	1	1	1		
Total	17	24	20	(4)	
416-4020: Central Parking District					
Administrative Analyst I/II/Sr/Principal	1	0	0		
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1		
Parking District Supervisor	1	1	1		
Supervising Parking Attendant	1	1	1		
Total	4	3	3	0	
TOTAL SPECIAL REVENUE FUNDS - REVITALIZATION	35	40	35	(5)	
TOTAL REVITALIZATION DEPARTMENT	40	45	36	(9)	
TOTAL ALL FUNDS	1,727	1,886	1,584	(302)	

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

Adopted Budget 2007-08	Adopted Budget 2008-09	Funded Allocations 2009-10	Change from 2008-09	Endnote Number
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SUMMARY OF PERSONNEL BY FUND

General Fund (including grant-funded)	1,200	1,210	1,003	(207)
General Fund (excluding grant-funded)	1,185	1,198	980	(218)

Enterprise Funds

Golf Course	3	3	2	(1)
Stormwater	3	7	9	2
Wastewater	17	120	138	18
Water	8	39	40	(1)
Total Enterprise Funds	31	169	189	18

Special Revenue/District Funds

Central Parking District	4	3	3	0
Community Development Block Grant	14	13	12	(1)
Development Services	98	98	53	(45)
Emergency Communications	20	17	0	(17)
Library	109	105	69	(36)
Maintenance District	1	1	2	1
Recreation	45	45	31	(14)
Redevelopment	17	24	20	(4)
Safe Neighborhood Measure W	68	68	45	(23)
Solid Waste & Recycling	7	6	9	3
Street Maintenance/ Gas Tax Fund	25	24	65	41
Total Special Revenue/District Funds	408	404	309	(95)

Internal Service Funds

Fleet	31	31	26	(5)
Risk Services	3	3	3	0
Workers' Compensation and Benefits	4	4	4	0
Health Benefits	3	3	4	1
Information Technology	38	52	40	(12)
Radio	1	2	2	0
Telecommunications	1	1	1	0
Document Services	4	4	3	(1)
Total Internal Service Funds	85	100	83	(17)

Capital Improvement Funds

Public Art	1	1	0	(1)
Total Capital Improvement Funds	1	1	0	(1)

TOTAL ALL FUNDS	1,727	1,886	1,584	(302)
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PERSONNEL LISTING

Endnotes

- 1 13 Positions unfunded and eliminated from Administrative Services-General Fund in FY 2009-10
- 2 Reclassify 1 Auditor/Internal Auditor I/II/Sr to a Program Manager I/II
- 3 Reclassify all Accounting Office Assistants I/II to Finance Assistants I/II and all Sr. Accounting Office Assistants to Sr. Finance Assistants
- 4 Transfer 1 Deferred Compensation Specialist from Administrative Services-Financial Services to Human Resources-Workers' Compensation and Benefits and reclassify as a Human Resources Technician
- 5 Reclassify 1 Supervising Accounting Office Assistant as 1 Financial Services Supervisor (established by Council Resolution #08-0274)
- 6 Reclassify 1 Revenue Collector as 1 Office Assistant I/II
- 7 Transfer 1 Revenue Assistant I/II from Administrative Services-Treasury to Administrative Services-Utility Billing
- 8 Reclassify 1 Deputy IT Director as an Assistant Director of Information Technology
- 9 13 Positions unfunded and eliminated from Administrative Services-Internal Service Funds in FY 2009-10
- 10 Reclassify 1 Telecommunications Coordinator position as a Technology Support Specialist I/II
- 11 3 Positions unfunded and eliminated from City Attorney in FY 2009-10
- 12 3 Positions unfunded and eliminated from City Auditor in FY 2009-10
- 13 2 Positions unfunded and eliminated from City Clerk in FY 2009-10
- 14 1 Position unfunded and eliminated from City Council in FY 2009-10
- 15 Reclassify 1 Administrative Analyst I/II/Sr/Principal position as a Program Manager I/II
- 16 Reclassify 1 Deputy City Manager I/II position as a Community Relations Officer (established by Council Resolution #09-0068)
- 17 5 Positions unfunded and eliminated from City Manager's Office in FY 2009-10
- 18 43 Positions unfunded and eliminated from Community Development in FY 2009-10
- 19 Transfer 5 Office Assistant I/II/ Office Specialist/ Secretary positions from Development Services-Planning/ETP and Development Services-Building to Development Services-Administration
- 20 Transfer 1 Planning Technician from Development Services-Planning/ETP to Development Services-Administration
- 21 Transfer 1 Revenue Assistant I/II from Development Services-Building to Development Services-Administration
- 22 Transfer 1 Sr. Plan Technician from Development Services-Planning/ETP to Development Services-Administration
- 23 Reclassify 1 Engineering Services Manager position to Deputy Community Development Director/Engineering & Transportation Planning (established by Council Resolutions #08-0509)
- 24 36 Positions unfunded and eliminated from Community Services-Library in FY 2009-10
- 25 Reclassify 1 Administrative Analyst I/II/Sr/Principal position as a Program Manager I/II
- 26 13 Positions unfunded and eliminated from Community Services-Recreation in FY 2009-10
- 27 Reclassify 1 Parks and Recreation Director position to Director of Community Services
- 28 Transfer 1 Craft Maintenance Worker I/II from Community Services-Recreation to Public Works-Facilities Maintenance
- 29 1 Position unfunded and eliminated from Community Services-Public Art Fund in FY 2009-10
- 30 1 Position unfunded and eliminated from Community Services-Golf Courses in FY 2009-10
- 31 Transfer 1 Deputy Fire Chief position from Development Services-Fire Prevention to Fire-Administration
- 32 12 Positions unfunded and eliminated from the Fire Department-General Fund in FY 2009-10
- 33 Transfer 2 Fire Battalion Chief positions from Fire-Administration to Development Services-Fire Prevention and Fire-Training
- 34 Transfer 13 positions from Emergency Communications to Fire-Telecommunications
- 35 Reclassify 1 Code Enforcement Officer I/II position as a Fire Prevention Inspector I/II
- 36 Reclassify 1 Fire Captain position as a Plan Checker I/II
- 37 Reclassify 1 Firefighter position as a Fire Protection Specialist

PERSONNEL LISTING

Endnotes

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- 38 2 Positions unfunded and eliminated from Human Resources-General Fund in FY 2009-10
 - 39 Reclassify 1 Workers' Compensation/Safety Coordinator position as a Human Resources Program Assistant
 - 40 Transfer 1 Human Resources Technician from Workers' Compensation and Benefits to Health Benefits
 - 41 Reclassify 1 Deputy Director of MUD/Water & Collection Systems position as a Deputy Director of MUD/Maintenance & Collections and transfer from Water - Policy, Planning, Management to Wastewater - Administration
 - 42 Reclassify 1 Administrative Analyst I/II/Sr/Principal position as a Program Manager I/II
 - 43 18 MUD positions added as part of the 2009-10 budget process
 - 44 Transfer 1 Office Assistant I/II/ Office Specialist/ Secretary position from Wastewater-Engineering CIP to Wastewater-Administration
 - 45 Reclassify 1 Supervising Office Assistant position as a Sr. Office Assistant and transfer from Wastewater - Administration to Wastewater-Engineering CIP
 - 46 Reclassify 1 Engineering Aide/ Tech I/II/Sr position as a Sr. Civil Engineer
 - 47 Transfer 1 Office Assistant I/II/ Office Specialist/ Secretary position from Wastewater-Collections to Stormwater-Policy, Planning, Management
 - 48 Additional 1 Collections Systems Operator I/II/Sr approved by Council Resolution #08-0451
 - 49 Reclassify 1 Audio Visual Specialist position as a Mail Courier (established by Council Resolution #08-0213)
 - 50 118 Positions unfunded and eliminated from Police in FY 2009-10
 - 51 Transfer 4 Community Service Officer I/II from Police-Field Services to the State COPS Block Grant
 - 52 Reclassify 4 Maintenance Worker III positions as Graffiti Abatement Technicians
 - 53 Transfer 2 Police Lieutenant and 2 Police Sergeant positions from Safe Neighborhood Measure W-Police to Police-Field Services
 - 54 Transfer 1 Police Sergeant from Police-Investigations to Police-Field Services
 - 55 Transfer 6 Police Officers and 1 Police Sergeant from Police-Field Services and Police-Investigations to the JAG grant
 - 56 Reclassify 1 Supervising Office Assistant position as a Project Manager I/II
 - 57 Reclassify 1 Supervising Office Assistant position as a Project Manager I/II and transfer from Public Works-Administration to Street Maintenance-Engineering
 - 58 47 Positions unfunded and eliminated from Public Works in FY 2009-10
 - 59 Positions moved from Public Works-General Fund to new Street Maintenance Fund
 - 60 Reclassify 1 Public Works Supervisor as a Project Manager I/II and transfer from Public Works-Operations and Maintenance to Maintenance Assessment District
 - 61 Transfer 2 Sr. Maintenance Repair Technician positions from Public Works-Operations & Maintenance to Solid Waste & Recycling
 - 62 Transfer 1 Office Assistant I/II/ Office Specialist/ Secretary position from Street Maintenance-Engineering to San Joaquin Area Flood Control Agency
 - 63 Reclassify 1 Project Manager I/II position as a Assessment District Maintenance Coordinator (established by Council Resolution #08-0274)
 - 64 1 Project Manager I/II position added as part of the 2009-10 budget process
 - 65 Reclassify 1 Sr. Maintenance Repair Technician as a Solid Waste & Recycling Field Specialist (established by Council Resolution #08-0274)
 - 66 Reclassify 1 Office Assistant I/II/ Office Specialist/ Secretary position as a Project Manager I/II
 - 67 8 Positions unfunded and eliminated from the Revitalization Department in FY 2009-10
 - 68 Reclassify 1 Redevelopment Director position as a Director of Revitalization
 - 69 Transfer 2 Fire Captains and 3 Fire Fighters from Fire Safe Neighborhood Measure W to Fire-Suppression

PERSONNEL LISTING

Endnotes

- (a) Grant-funded positions are authorized to be added as grant funding requires; positions are eliminated when grant funding ends. Positions correspond to the grant period, and do not necessarily correspond to the City's fiscal year.
- (b) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.
- (c) The City Manager is authorized to fill additional Measure W Police and Fire positions for years 3 through 5 if additional Measure W revenue is available.
- (d) The City Manager is authorized to transfer from fund balances to fund approved MOU and classification changes/expenses.
- (e) Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime.
- (f) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Human Resources Director, reclassify trainees as Police Officers.
- (g) Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.
- (h) Up to 84 of the Fire Captains, Fire Engineers and Fire Fighters in Fire Fighting may be paramedics. Up to 3 of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 27 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.
 - (i) 1 Fire Captain may be designated a Hazmat Specialist.
 - (j) Fire Captains and Fire Fighters in Fire Prevention may be designated Deputy Fire Marshals.
 - (k) Up to 7 of the Fire Captains, Fire Engineers and Firefighters in Measure W may be paramedics.
 - (l) The 2009-10 Annual Budget funds 344 sworn Police positions. The City Manager is authorized to fill additional sworn Police positions above 344 as funding allows.

- All unfunded positions have been eliminated from the Fiscal Year 2009-10 Budget Personnel Listing. The Fiscal Year 2009-10 Budget Resolution authorizes the City Manager to fill additional positions City-wide as funding becomes available.
- Notes identifying "reclassified" positions do not necessarily indicate that a reclassification study was completed.
- Grouping of job classifications does not indicate a deep class or other form of alternative staffing.



Departments

Director of Administrative Services

Financial Services

Prepare annual audited financial statements
Maintain accounting records (all funds)

- General
- Capital Improvement
- Public Facility Fees
- Special Revenue
- Gas Tax
- Internal Service
- Enterprise
- Special Financing Districts

Process payroll - required tax filings
Disbursement to vendors
Administer indirect cost plan
Prepare fiscal analysis
Process SB-90 reimbursements

Administration

Manage City fiscal policies
Administer Debt Management Program

- Capital project funding
- Tax-exempt financing
- Land secured financing
- Acquisition provisions
- TEFRA hearings
- Continuing disclosure
- Protect / enhance City's credit rating

Provide financial management
Manage cash / investment portfolio
Provide long-term financial planning assistance / control
Provide budget assistance / control
Conduct administrative hearings
Provide program analysis / review

Revenue Services

Treasury/Revenue

Record, receipt and deposit funds
Bill and/or process:

- Business license taxes
- Fire inspection fees
- Hotel/motel taxes / TBID Assessments
- Business improvement district taxes
- Miscellaneous fees, charges

Permits owed to City
Provide centralized cashier services
Collect delinquent accounts / taxes
Perform revenue audits
Provide tax compliance enforcement
Provide revenue contract management

Information Technology

Maintain and replace computers

- Repair hardware
- Install new/replacement equipment

Provide Help Desk and PC support / training services
Provide network and software support

- Install new/replacement equipment and cabling
- Provide Internet access
- Manage all PC server systems
- Maintain and update network infrastructure
- Manage all network communication Including Police and Fire
- Manage Network Disaster Recovery Plan

Support and maintain public safety / radio systems

- Police and Fire dispatch
- Manage records
- Report writing systems for Police and Fire
- Manage all server databases

Maintain and update geographic information

- GIS computer system
- Land information services / mapping
- Manage GIS disaster recovery plan
- Provide GIS desktop support / user training

Maintain City Web site and Intranet site
Manage contracts / maintenance agreements
Control budget / administer ISF Funds
Manage business operations

- Maintain and update iSeries computer systems
- City developed iSeries applications
- iSeries disaster recovery planning

Risk Services

Administer City Property Valuation Program
Safety / OSHA Program
OES Program
Insurance certificates
Manage Bonds Program
Administer third party recovery
ADA coordinator
Manage City Driving Program - DOT
Conduct City property inspections
Record / analyze risk data statistics
Claims / workers' comp admin support
Manage City insurance policies
Responsible for Citywide Training Program
Manage City general liabilities
Manage Risk policies / procedures
Special event advisory
General liability actuarial management
Investigate / monitor insurance property claims

Utility Billing

City utility billing - water / sewer / storm water / solid waste
Maintain / update utility accounts
Collect delinquent utility accounts
Investigate / resolve fraudulent acquisition of utility services
Provide customer service to utility customers
Coordinate billing for City services

Purchasing

Provide centralized purchasing services
Disposal of surplus City property

- real and personal

Manage equipment acquisition / replacement
Manage Central Stores
Administer City credit cards

- procurement
- gas

Manage procurement policies / procedures
Manage document services

- printing
- binding

Operate Central Mail Room / bulk mail service

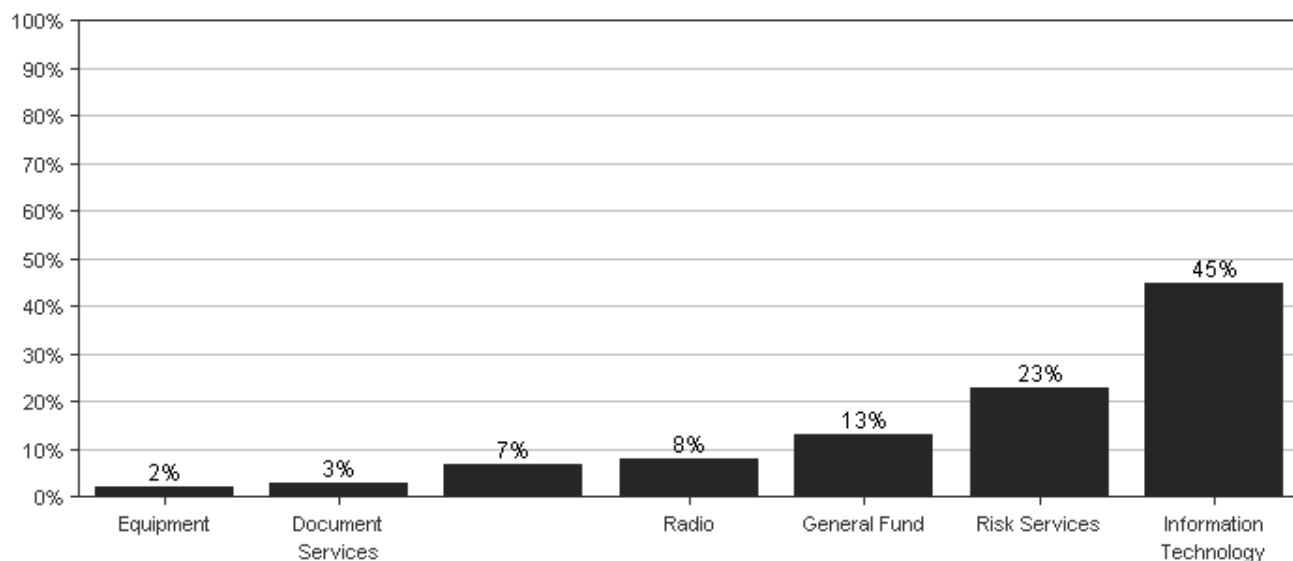
ADMINISTRATIVE SERVICES DEPARTMENT

ADMINISTRATIVE SERVICES

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
General Fund	\$3,031,570	\$2,581,123	\$2,291,718	\$-289,405	-11%
Information Technology	\$7,204,381	\$9,328,100	\$8,183,073	\$-1,145,027	-12%
Radio	\$1,000,390	\$1,800,604	\$1,447,240	\$-353,364	-20%
Telecommunications	\$688,279	\$656,608	\$1,205,373	\$548,765	84%
Document Services	\$624,410	\$511,100	\$517,849	\$6,749	1%
Equipment	\$297,156	\$397,226	\$403,566	\$6,340	2%
Risk Services	\$4,140,502	\$5,081,326	\$4,139,212	\$-942,114	-19%
TOTAL BUDGET	\$16,986,688	\$20,356,087	\$18,188,031	\$-2,168,056	-11%

POSITION ALLOCATION 107 122 95

Historical position allocations reflect FY 2008-09 city-wide restructuring.



Mission Statement

To provide financial, administrative, and technical support to City Departments and decision-makers, and to safeguard and facilitate the optimal use of City resources for strategic financial planning.

Units Managed by Department

Administrative Services General Fund	Information Technology
• Administration	Radio
• Financial Services	Telecom
• Treasury	Equipment
• Purchasing	Document Services
• Utility Billing	Risk Services

ADMINISTRATIVE SERVICES

GENERAL FUND SUMMARY: 010-1300

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$2,319,041	\$1,924,425	\$1,704,400	\$-220,025	-11%
Other Services	\$630,822	\$558,557	\$501,081	\$-57,476	-10%
Materials and Supplies	\$61,265	\$69,794	\$69,810	\$16	0%
Other Expenses	\$20,442	\$28,347	\$16,427	\$-11,920	-42%
TOTAL BUDGET	\$3,031,570	\$2,581,123	\$2,291,718	\$-289,405	-11%
POSITION ALLOCATION	60	60	46		

Major Budget Changes 010-1300

- (\$177,301): Decrease from position vacancy savings.
- Certain Central store functions outsourced.

ADMINISTRATIVE SERVICES ADMINISTRATION

Administration : 010-1310

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$265,048	\$190,553	\$180,146	\$-10,407	-5%
Other Services	\$111,823	\$105,696	\$148,031	\$42,335	40%
Materials and Supplies	\$13,393	\$13,015	\$13,015	\$0	0%
Other Expenses	\$5,850	\$6,350	\$4,350	\$-2,000	-31%
TOTAL BUDGET	\$396,114	\$315,614	\$345,542	\$29,928	9%

POSITION ALLOCATION

8

8

6

Purpose

Direct the activities of the Administrative Services Department; including monitoring revenue, billing, collection, investments, audits, and disbursement of funds; reporting on accounting and financial activities, processing City's payroll; coordinating purchasing activities; long-term debt and risk management as well as Information Technology.

Recent Accomplishments

- Completed strategic planning process.
- Development of a multi-year financial plan.

Goals

1. To develop communication methods with other City departments for short-term cash needs in order to maximize interest earnings.
2. Maintain fiduciary responsibility seeking alternative methods to deliver services to external customers while still providing committed customer services.
3. Develop two charter amendments to update the Council expenditure threshold and to update the business license ordinance and obtain citizen support through outreach efforts.

ADMINISTRATIVE SERVICES FINANCIAL SERVICES

Financial Services : 010-1320

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$806,847	\$674,434	\$577,318	\$-97,116	-14%
Other Services	\$165,848	\$163,806	\$146,603	\$-17,203	-11%
Materials and Supplies	\$20,675	\$19,200	\$19,200	\$0	0%
Other Expenses	\$7,383	\$10,175	\$6,175	\$-4,000	-39%
TOTAL BUDGET	\$1,000,753	\$867,615	\$749,296	\$-118,319	-14%

POSITION ALLOCATION	17	17	13
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Purpose

Financial reporting and disbursements for all City departments; recording financial transactions; reporting financial position in accordance with generally accepted accounting principles; accurate payment of all employee salaries and benefits; payments to vendors of documented bills for materials and services.

Recent Accomplishments

- Developed time management tracking reports for Executive Team.
- Streamlined process for purchase requisition entry and unencumbered balance rollover.
- Implemented financial reporting for "Other Post Employment Benefits" as required by accounting rules.

Goals

1. Develop guidelines for cost effective application of electronic vendor payments.
2. Produce expanded employee pay stubs to allow employees to verify the accuracy of their pay and deductions.
3. Work with Purchasing Division to deliver purchase orders electronically to departments which will include proper invoice mailing instructions.

ADMINISTRATIVE SERVICES TREASURY

Treasury : 010-1330

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$991,728	\$851,504	\$754,372	\$-97,132	-11%
Other Services	\$228,650	\$191,393	\$136,320	\$-55,073	-29%
Materials and Supplies	\$15,097	\$24,225	\$24,225	\$0	0%
Other Expenses	\$3,176	\$6,950	\$3,900	\$-3,050	-44%
TOTAL BUDGET	\$1,238,651	\$1,074,072	\$918,817	\$-155,255	-14%

POSITION ALLOCATION

13

13

9

Purpose

Accurate recording, receipting, control, and deposit of all monies received by City departments. Responsible for the billing, collection, enforcement, and audit of Business Tax, Hotel/Motel Tax, Utility Users Tax, Improvement Districts, and other fees/charges owed to the City.

Recent Accomplishments

- Converted billing for fire inspection permits from business licenses to Miscellaneous Accounts Receivable, giving the Fire Department better management information and control of the billing.
- Implemented billing for Downtown Hospitality/Entertainment District assessments.
- Improved customer service through implementation of an on-line business license renewal and payment program in April 2009.

Goals

1. Enhance City revenue and cost recovery activities by providing expertise and assistance to City departments in billing and collection of monies owed to them.
2. Reduce outstanding delinquent accounts by 20% by expanded use of collection software.

ADMINISTRATIVE SERVICES PURCHASING

Purchasing : 010-1340

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$255,418	\$207,934	\$192,564	\$-15,370	-7%
Other Services	\$124,501	\$97,662	\$70,127	\$-27,535	-28%
Materials and Supplies	\$12,100	\$13,354	\$13,370	\$16	0%
Other Expenses	\$4,033	\$4,872	\$2,002	\$-2,870	-59%
TOTAL BUDGET	\$396,052	\$323,822	\$278,063	\$-45,759	-14%

POSITION ALLOCATION

9

9

4

Purpose

Procurement of all supplies and services necessary for the operation of City Departments. Assist with methods of procurement for projects, from evaluation to final negotiation and purchase. Asset management of City surplus and disposal.

Recent Accomplishments

- Responded to internal audit comments and applicable Administrative Directives.

Goals

1. Develop an on-line reconciliation process for purchase cardholders.
2. Perform review of the Purchasing Manual for ease of use by departments.
3. Institute and outsource fleet parts service for fleet inventory of Central Stores function.
4. Evaluate remaining store room function for efficiencies and co-ordinations with Municipal Utilities Stores.

ADMINISTRATIVE SERVICES INFORMATION TECHNOLOGY

Information Technology : 502-5100

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$3,571,202	\$3,808,608	\$3,963,573	\$154,965	4%
Other Services	\$2,380,041	\$3,707,194	\$3,383,834	\$-323,360	-9%
Materials and Supplies	\$214,013	\$676,153	\$302,352	\$-373,801	-55%
Other Expenses	\$20,252	\$69,257	\$15,314	\$-53,943	-78%
Capital Outlay	\$1,018,873	\$1,066,888	\$518,000	\$-548,888	-51%
TOTAL BUDGET	\$7,204,381	\$9,328,100	\$8,183,073	\$-1,145,027	-12%
POSITION ALLOCATION	38	52	40		

Major Budget Changes 502-5100

- (\$359,017): Decrease in replacement equipment purchases.
- (\$189,817): Decrease in new equipment purchases.
- (\$498,000): Decrease in professional and special services.
- (\$88,400): Decrease in computer software purchases.
- \$617,520: Annual rent for 400 E. Main Street building.

Purpose

Direct the delivery of standard computer purchases, repairs, replacements and services to departments and provide support for all City computer hardware, software and other technological solutions.

Recent Accomplishments

- Implemented online module for business licenses applications & renewals at the Treasury Division.
- Worked with budget staff to automate sections of the annual City Budget document.
- Implemented a new computer system for crime analysts to use at the Police Department
- Multifunctional copier equipment was implemented in four City departments.
- Implemented a remote desktop support appliance throughout the City.
- Upgraded the City's Computer Aided Dispatch (CAD) system at the City's Fire Department. This upgrade streamlines the dispatching process and provides efficient and timely reporting of incidents.
- Moved the Information Technology division to the fourth floor of the City's new administration building.

Goals

1. Update desktop applications to current versions.
2. Deploy multifunctional copier equipment in seven City departments.
3. Prepare the City Administration Building to receive departments: select and implement green, efficient, and cost-effective technologies that support the City Council's vision.

ADMINISTRATIVE SERVICES RADIO

Radio : 503-5200

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$155,395	\$210,506	\$196,118	\$-14,388	-7%
Other Services	\$495,105	\$768,098	\$583,122	\$-184,976	-24%
Materials and Supplies	\$16,305	\$55,000	\$85,000	\$30,000	55%
Capital Outlay	\$333,585	\$767,000	\$583,000	\$-184,000	-24%
TOTAL BUDGET	\$1,000,390	\$1,800,604	\$1,447,240	\$-353,364	-20%

POSITION ALLOCATION	1	2	2
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Mission Statement

To provide radio services and support that are aligned with the City's business needs and goals at a level that is cost justified.

Major Budget Changes 503-5200

- (\$475,000): Decrease in new equipment purchases.
- \$291,000: Increase in replacement equipment purchases.
- (\$70,000): Decrease in computer programming services.
- \$60,286: Increase in maintenance and repair services.

Purpose

Manage the radio system for all departments; maintain, repair, and replace radio systems and equipment; coordinate major and minor radio system changes and identify future equipment and standardization requirements.

Recent Accomplishments

- Developed the test plan and preliminary project plan to migrate the public safety radio system from analog to digital system.
- Replaced voice recording system for Police and Fire departments' dispatch centers. This system will record phone and radio traffic for all 911 calls.
- Integrated cellular technology with the public safety radio communication system because the current data system is approaching its end-of-life cycle.
- Completed study needed to ensure adequate radio coverage in relation to the new technology. Results of the study will determine if and where additional radio towers are needed.

Goals

1. Complete the build out of the new Northeast Stockton radio tower.
2. Replace data computers for Police Department.
3. Move dispatch center from main Police Station to the Stewart-Eberhardt Building.
4. Identify the replacement of the Radio Data Link Access Procedure (RDLAP) system and start replacement of Motorola Radio Network computers which become unsupported in 2013.

ADMINISTRATIVE SERVICES TELECOMMUNICATIONS

Telecommunications : 504-5300

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$133,480	\$153,394	\$143,517	\$-9,877	-6%
Other Services	\$534,285	\$461,614	\$666,157	\$204,543	44%
Materials and Supplies	\$0	\$40,000	\$100,000	\$60,000	150%
Other Expenses	\$0	\$1,600	\$275,699	\$274,099	17131%
Capital Outlay	\$20,514	\$0	\$20,000	\$20,000	0%
TOTAL BUDGET	\$688,279	\$656,608	\$1,205,373	\$548,765	84%
POSITION ALLOCATION	1	1	1		

Mission Statement

To provide telecommunication services and support that are aligned with the City's business needs and goals at a level that is cost justified.

Major Budget Changes 504-5300

- \$275,700: Increase for annual lease payment for financing of the new telephone system.
- \$350,000: Increase for telephone maintenance agreement.

Purpose

Administer the Telecommunications Internal Service Fund. Responsibilities in this area include managing of office work tools that increase productivity, promoting collaboration, and enhancing customer service by providing positive customer-centric systems and solutions.

Recent Accomplishments

- Began the deployment of unified communication technology throughout the City.
- Implemented an emergency notification system in the Police Department that provides rapid delivery of emergency information to the households of Stockton.

Goals

1. Complete implementation of a consolidated phone billing system.

ADMINISTRATIVE SERVICES DOCUMENT SERVICES

Document Services : 508-5420

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$274,342	\$217,316	\$230,743	\$13,427	6%
Other Services	\$264,147	\$209,569	\$202,711	\$-6,858	-3%
Materials and Supplies	\$85,911	\$84,000	\$84,000	\$0	0%
Other Expenses	\$10	\$215	\$395	\$180	84%
TOTAL BUDGET	\$624,410	\$511,100	\$517,849	\$6,749	1%

POSITION ALLOCATION	4	4	3
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Mission Statement

Provide complete full service in-house print and mail room services to City Departments.

Major Budget Changes 508-5420

There were no major budget changes.

Purpose

Provide centralized printing and high volume reprographic print-on-demand service to all requesting departments. Manage a centralized mail room where all City mail is sorted, tracked, and metered per United States Post Office guidelines.

Recent Accomplishments

- Realized a equitable rate for the central mail room to charge for services provided.

Goals

1. Provide centralized imaging of City documents for all departments use, to ease access to information.

ADMINISTRATIVE SERVICES EQUIPMENT

Equipment : 505-5400

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$74,950	\$62,048	\$90,918	\$28,870	47%
Other Services	\$199,994	\$266,978	\$267,070	\$92	0%
Materials and Supplies	\$3,259	\$3,200	\$0	\$-3,200	-100%
Capital Outlay	\$18,953	\$65,000	\$45,578	\$-19,422	-30%
TOTAL BUDGET	\$297,156	\$397,226	\$403,566	\$6,340	2%

POSITION ALLOCATION	0	0	0
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Mission Statement

Provide efficient digital imaging, copying, and printing solutions to City departments.

Major Budget Changes 505-5400

There were no major budget changes.

Purpose

Provide employees and vendors a single point of contact for the acquisition, replacement, maintenance, and repair of equipment managed by the fund.

Recent Accomplishments

- Analyzed the imaging, copying, printing and scanning requirements for departments in preparation of moving to the new City Administration building.

Goals

1. Provide departments with centralized scanners to reduce paper waste and improve communications.

ADMINISTRATIVE SERVICES RISK SERVICES

Risk Services : 541-5700

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,202,083	\$1,193,150	\$1,356,236	\$163,086	14%
Other Services	\$2,849,769	\$3,767,686	\$2,704,006	\$-1,063,680	-28%
Materials and Supplies	\$30,508	\$36,635	\$20,600	\$-16,035	-44%
Other Expenses	\$58,142	\$83,855	\$58,370	\$-25,485	-30%
TOTAL BUDGET	\$4,140,502	\$5,081,326	\$4,139,212	\$-942,114	-19%
POSITION ALLOCATION	3	3	3		

Mission Statement

Protect the City's resources and limit its liability exposures by providing stable, cost effective risk management services through quality customer service to our employees and citizens.

Major Budget Changes 541-5700

- (\$1,063,680): Decrease in Other Services to reflect trends in claims costs and insurance premiums paid by the City.
- Employee Service budget is increased for FY 2009-10 for additional part-time staff cost to expand cost savings and cost recovery programs.

Purpose

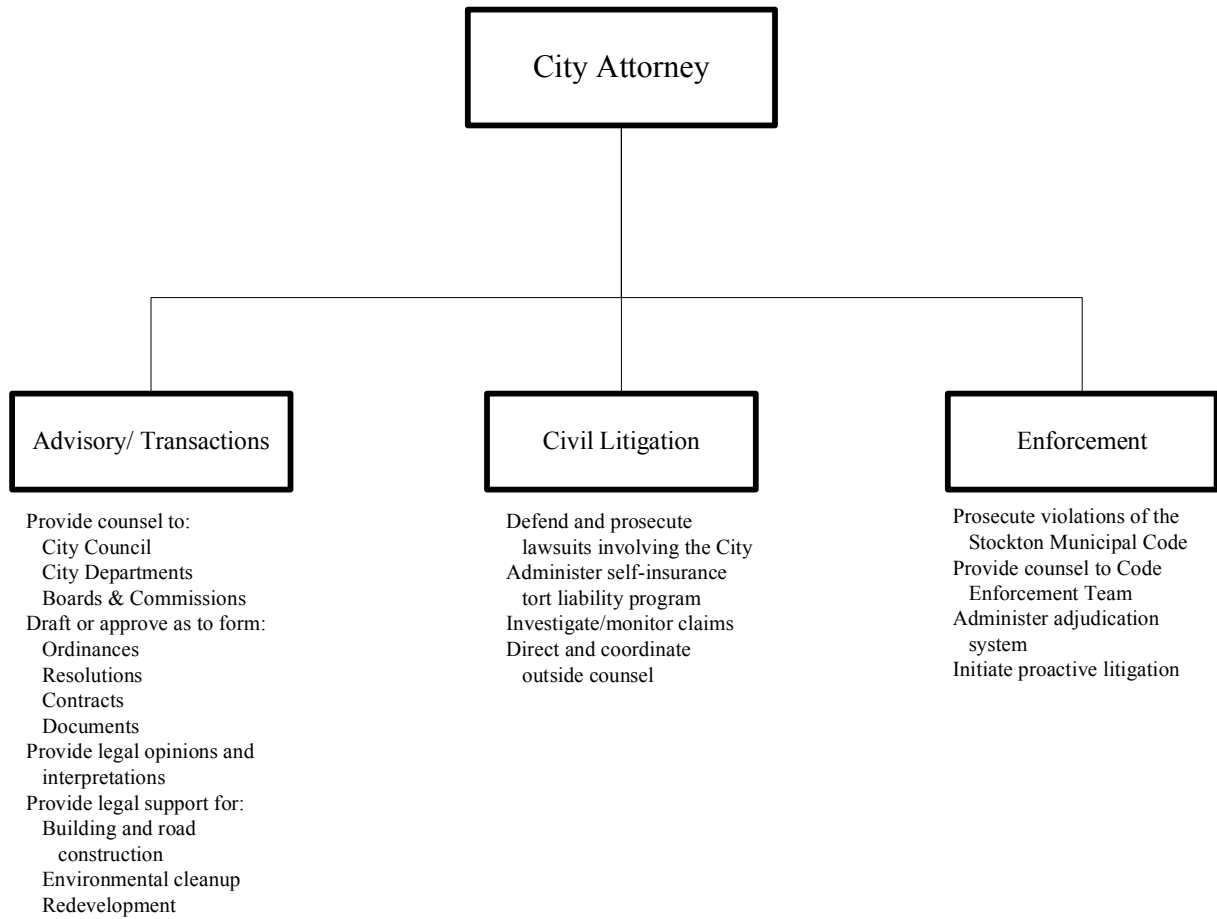
Enhance the functionality of the City by administering a risk services program that centralizes the risk services functions to ensure compliance with all City policies and procedures.

Recent Accomplishments

- Implemented an on-line computerized insurance certificate process that incorporates scanning and web-based capabilities.
- Completed a comprehensive appraisal and evaluation of all City owned properties for proper insurance coverage.

Goals

1. Working on grant for funding of OES partnership.
2. Effectively administer the Drug Screen Program, Safety Program and Americans with Disabilities Act Program.
3. Introduce and offer many cost savings and recoveries programs in the way of support for the entire City.
4. Increase knowledge of Risk functions to better serve and protect the City and its employees.



CITY ATTORNEY

City Attorney : 010-1400

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,038,916	\$1,078,545	\$867,045	\$-211,500	-20%
Other Services	\$182,022	\$200,612	\$180,068	\$-20,544	-10%
Materials and Supplies	\$65,190	\$34,390	\$27,000	\$-7,390	-21%
Other Expenses	\$6,968	\$12,691	\$12,807	\$116	1%
TOTAL BUDGET	\$1,293,096	\$1,326,238	\$1,086,920	\$-239,318	-18%
POSITION ALLOCATION	17	17	14		

Mission Statement

To provide legal advice to the City Council and City staff that is intelligent, trustworthy and dedicated to public service.

Major Budget Changes 010-1400

- (\$203,772): Decrease in staff costs due to eliminating positions including an Executive Assistant, Legal Secretary and 2 Attorneys.

Purpose

Advise City Council, Commissions, Boards, City officers, and employees in matters relating to their official duties. Defend lawsuits, prepare legal opinions and documents, ordinances and resolutions; review and approve contracts, bonds, deeds, and other legal documents and prosecutes violations of the Stockton Municipal Code.

Recent Accomplishments

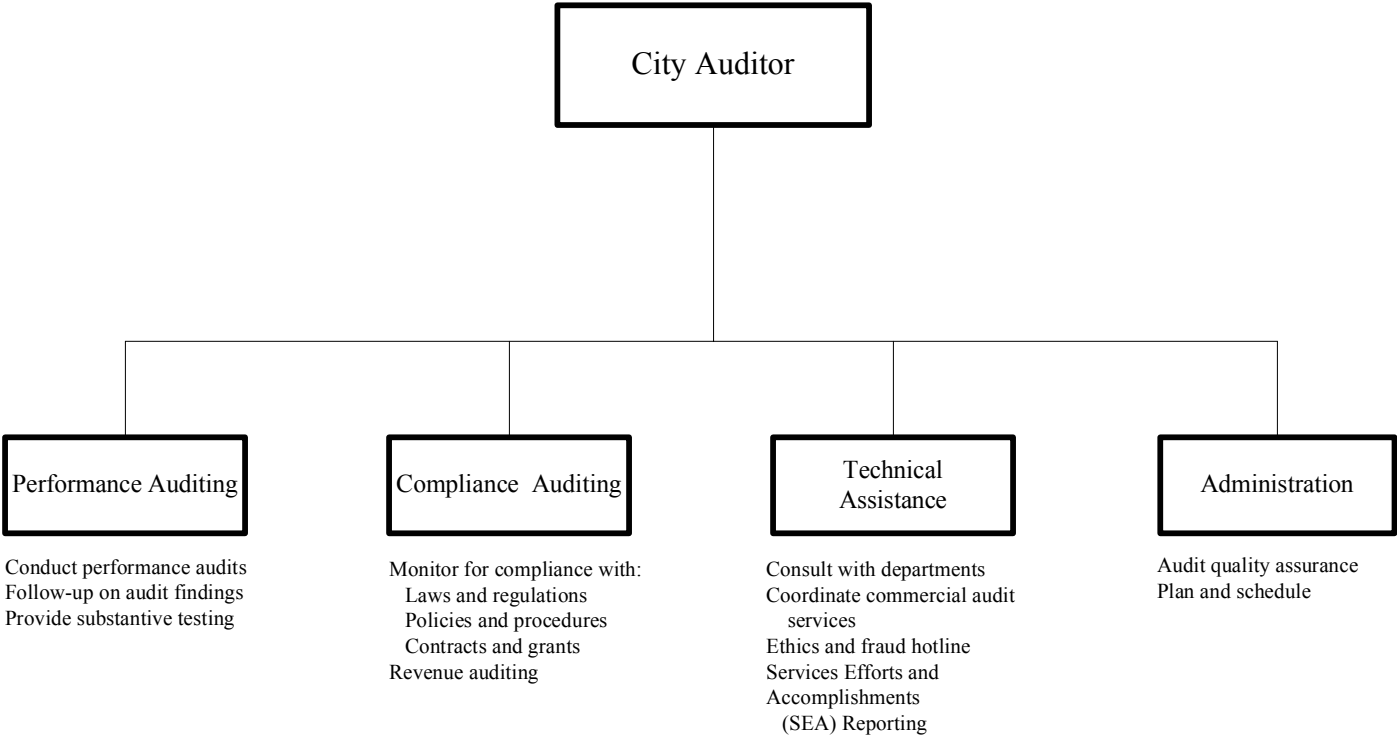
- Settled or resolved several high profile litigation cases including the Save Old Stockton, Andal, Samsell, Cuvillo, and O'Connell matters.
- Drafted new code enforcement tools and emergency proclamation for the Quail Lakes Fire.
- Reached Settlement Agreement with State Attorney General and Sierra Club regarding the 2035 General Plan.
- Negotiated and drafted development agreements with major developers.
- Completed purchase agreement for City Administration Building at 400 E. Main Street.
- Finalized transition of Municipal Utilities' operation and maintenance to City control.
- Outside liability payouts reduced.

Goals

1. Resolve major outstanding litigation matters.
2. Reduce reliance on outside counsel despite increased volume of litigation and claims.
3. Maintain customer service in light of budget cuts and restructuring of Advisory Division.
4. Assist City Departments to achieve policy goals.



City Administration Building



CITY AUDITOR

City Auditor : 010-1900

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$469,360	\$369,343	\$292,629	\$-76,714	-21%
Other Services	\$151,825	\$135,837	\$133,068	\$-2,769	-2%
Materials and Supplies	\$5,343	\$4,509	\$3,335	\$-1,174	-26%
Other Expenses	\$4,662	\$9,365	\$8,190	\$-1,175	-13%
TOTAL BUDGET	\$631,190	\$519,054	\$437,222	\$-81,832	-16%

POSITION ALLOCATION

7

7

4

Mission Statement

The Office of the City Auditor independently promotes ethical, efficient, and effective governance for the citizens of Stockton.

Major Budget Changes 010-1900

- (\$192,806): Decrease due to elimination of 3 auditors and reduction of 43% in staffing.

Purpose

Provides City Council, management, and employees with objective analyses, appraisals, and recommendations for improvements to City systems and activities. The department maintains independence and objectivity by reporting directly to City Council and by not exercising control over any activity subject to audit.

Recent Accomplishments

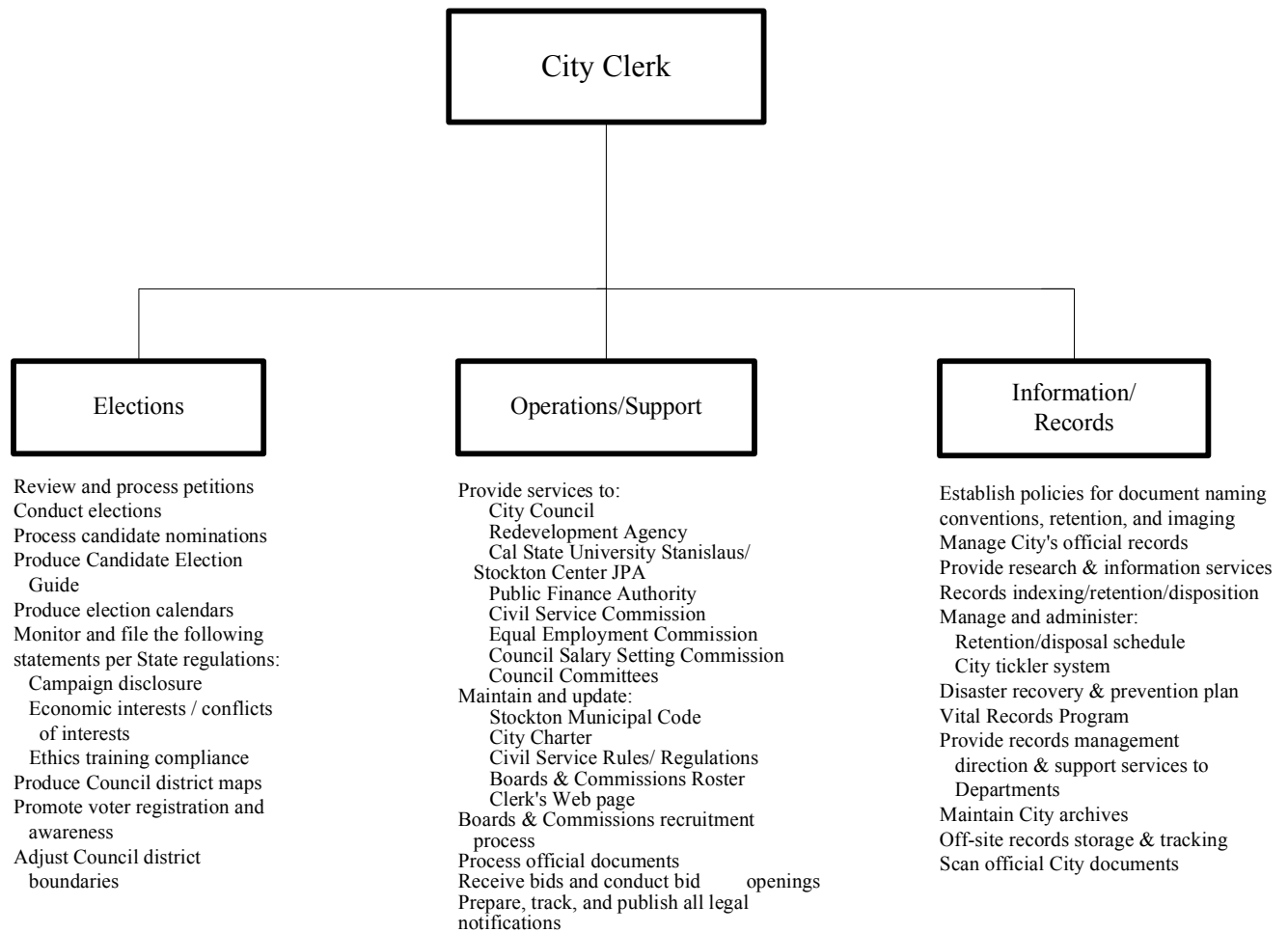
- Won a national award from the Association of Government Accountants for Service Efforts and Accomplishments reporting.
- Generated over \$110,000 for the City in calendar year 2008 through revenue auditing activities, bringing total revenue from this effort to over \$600,000.
- Initiated a post-audit survey process to gather feedback from departments about our customer service efforts.

Goals

1. Obtain a full compliance opinion on our upcoming triennial peer review, and make any needed improvements identified by the peer review team.
2. Continue to evaluate the internal control impact of staff reductions throughout the City, and report results to the Audit Committee and City Council.
3. Develop and implement a program for training local government auditors that provides needed training for City Auditor staff at zero net cost.



City Hall



CITY CLERK

City Clerk : 010-1100

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$838,683	\$754,772	\$581,682	\$-173,090	-23%
Other Services	\$143,851	\$115,375	\$139,851	\$24,476	21%
Materials and Supplies	\$6,250	\$7,300	\$4,300	\$-3,000	-41%
Other Expenses	\$422	\$6,871	\$3,871	\$-3,000	-44%
TOTAL BUDGET	\$989,206	\$884,318	\$729,704	\$-154,614	-17%
POSITION ALLOCATION	8	8	6		

Mission Statement

Act as a partner in the democratic process by effectively managing the City's official records, providing open access to this information, and serving as the community's public information resource to the Council.

Major Budget Changes 010-1100

- (\$81,460): Reduction in employee costs due to elimination of one position.
- (\$79,000): Decrease in employee costs by charging out direct labor costs to non-general fund accounts for services provided by the department.
- \$25,000: Increase in other services to obtain an electronic document management system for the department.
- (\$4,680): Decrease in materials and supplies budget due to closure of Passport Application Acceptance Facility.
- Establishment of Meeting Services to provide support services to Council and other municipal bodies as assigned.

Purpose

Administers municipal elections; ensures compliance of open meeting, public records, campaign and conflict of interest filing requirements; adjusts Council District boundaries; administers the City Records Management System content; attends all Council meetings and assigned City meetings, preserves associated records and meeting recordings.

Recent Accomplishments

- Began implementing the Meeting Services proposal by supporting the following additional municipal bodies: Planning Commission, Cultural Heritage Board, Council Budget/Finance Committee, Audit Committee, Community Planning Development Committee and the Climate Action Plan Advisory Committee.
- Better positioned the City strategically for its eventual implementation of an Electronic Content Management System through coordinating department analysis of records management needs and vendor reviews.
- Finalized the outsourcing of the Stockton Municipal Code Codification process; codification of the Charter and Civil Service Rules and Regulations are also being outsourced as part of this package.
- Assumed responsibility for the Boards and Commissions recruitment process and revised the Council Policy to streamline these processes. In partnership with the City Attorney, created a handbook for Boards and Commissions.
- Completed the revision and update of the City's Records Retention Schedule.

CITY CLERK

- In keeping with the Neighborhood Renaissance Program, the City Clerk as the former Co-Chair of the Airport Corridor Action Team, continues to successfully lead the transition of this Team to a community led effort.
- Due to the loss of 1.5 employees during the FY 2008-09, the Clerk's Office is utilizing the services of a volunteer for scanning and filing official records.

Goals

1. Establish a Meeting Services Division to work in support and harmony with all departments to achieve the common objective of reducing meeting-related expenses/processing times by 50% for Council, and half of the Council Committees and City Boards and Commissions.
2. With savings from the elimination of 1 Secretary position, implement an Electronic Content Management System containing an electronic agenda preparation component in the City Clerk's Office; this implementation will serve as a pilot for the City.
3. Partner with application developer to create a Boards & Commissions tracking application that will streamline processes by at least 50%. The vendor is offering the final product at no charge, as Stockton would be a pilot in this development.
4. Review records stored off-site and update index to determine disposition for consolidation or elimination, thereby reducing the cost of off-site storage.

CITY COUNCIL

City Council : 010-1000

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$489,254	\$471,067	\$455,899	\$-15,168	-3%
Other Services	\$101,113	\$38,189	\$37,559	\$-630	-2%
Materials and Supplies	\$6,704	\$7,000	\$3,250	\$-3,750	-54%
Other Expenses	\$38,664	\$25,728	\$356	\$-25,372	-99%
TOTAL BUDGET	\$635,735	\$541,984	\$497,064	\$-44,920	-8%
POSITION ALLOCATION	9	9	8		

Mission Statement

The mission of the City of Stockton is to serve the community by providing innovative, courteous and responsive service; promoting economic opportunity; enhancing the quality of life for its citizens; and building a better Stockton for future generations.

Major Budget Changes 010-1000

- (\$34,776): Reductions were made in employee costs, materials and supplies, and travel.

Purpose

City Council is the policy-setting body that initiates, studies, discusses, holds public hearings on, and decides various civic issues affecting the citizens of Stockton, based on facts gathered, represented, and citizen input. The Council hires and supervises four officers: City Manager, City Attorney, City Clerk, and City Auditor.

Recent Accomplishments

- Crime reductions efforts included a reinvigorated Peacekeepers program accomplished by expanding staff and offering community partnerships with funding opportunities, and by consolidating graffiti abatement efforts and dedicating additional resources.
- The City's fiscal health was a priority that required adoption of a revised mid-year budget. On-going issues were addressed through the open and transparent Budget Committee process that encouraged community involvement and input through multiple media.
- Revitalization strategies incorporated the pilot University Park Neighborhoods Renaissance Program, and the use of Strong Neighborhood Initiative Funding that was applied to projects throughout the City. Funding was used to refurbish and build community centers, including Stribley, Van Buskirk, and Arnold Rue, as well as for street improvement, paving, and traffic calming.
- Council implemented green initiative issues through the settlement and agreement with the Sierra Club and State Attorney General's Office, and through the formation of the Climate Action Plan Advisory Committee.

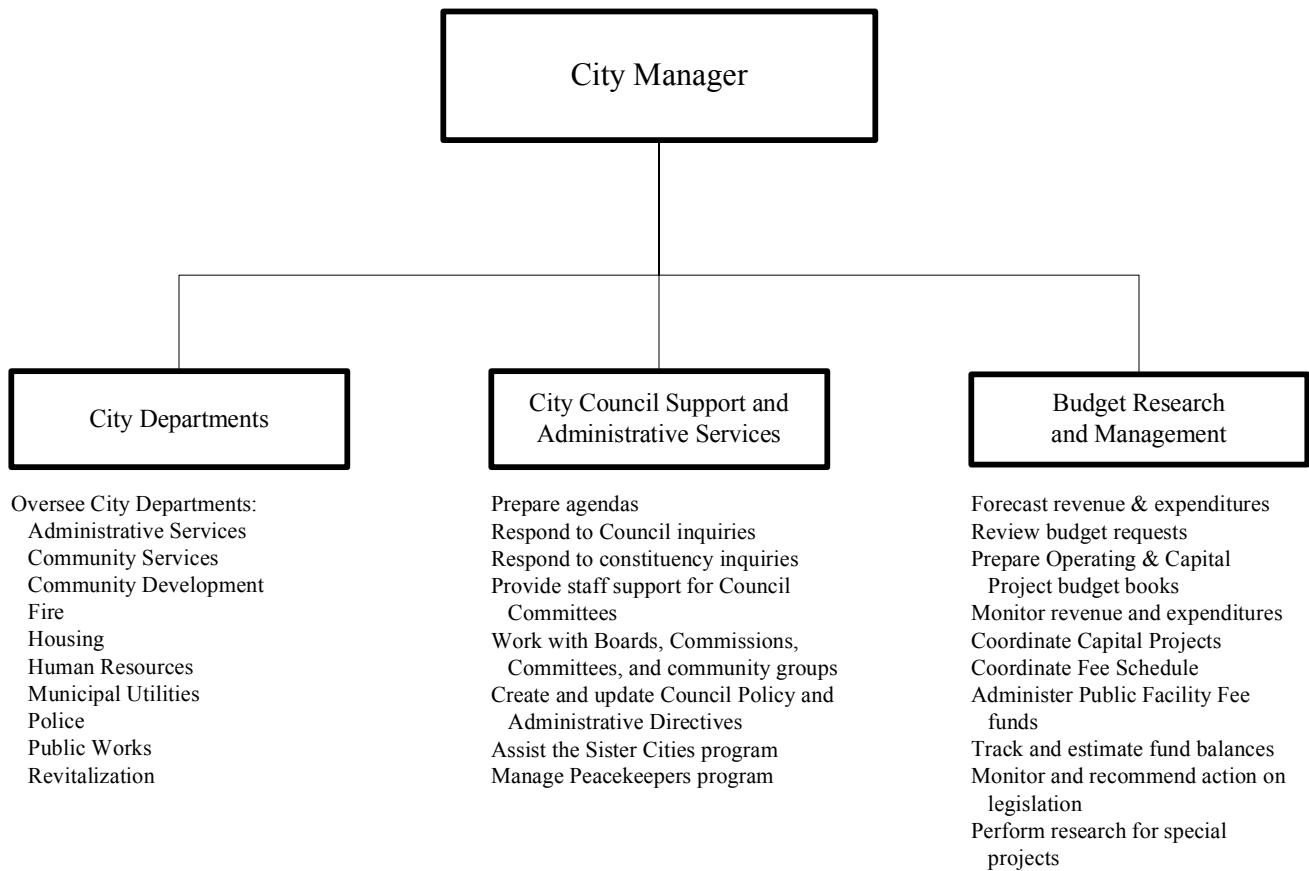
Goals

1. Prevent and reduce crime and improve public safety.
2. Restore and maintain fiscal health through open and thorough processes.
3. Articulate a vision and develop strategies for the ongoing revitalization of existing commercial and residential neighborhoods, including downtown.

4. Develop a comprehensive strategy for long-term economic development and community health.
5. Develop strategies to position Stockton as an efficient and leading "green" community.
6. Improve the City's service delivery through process improvements and implementation of technology.

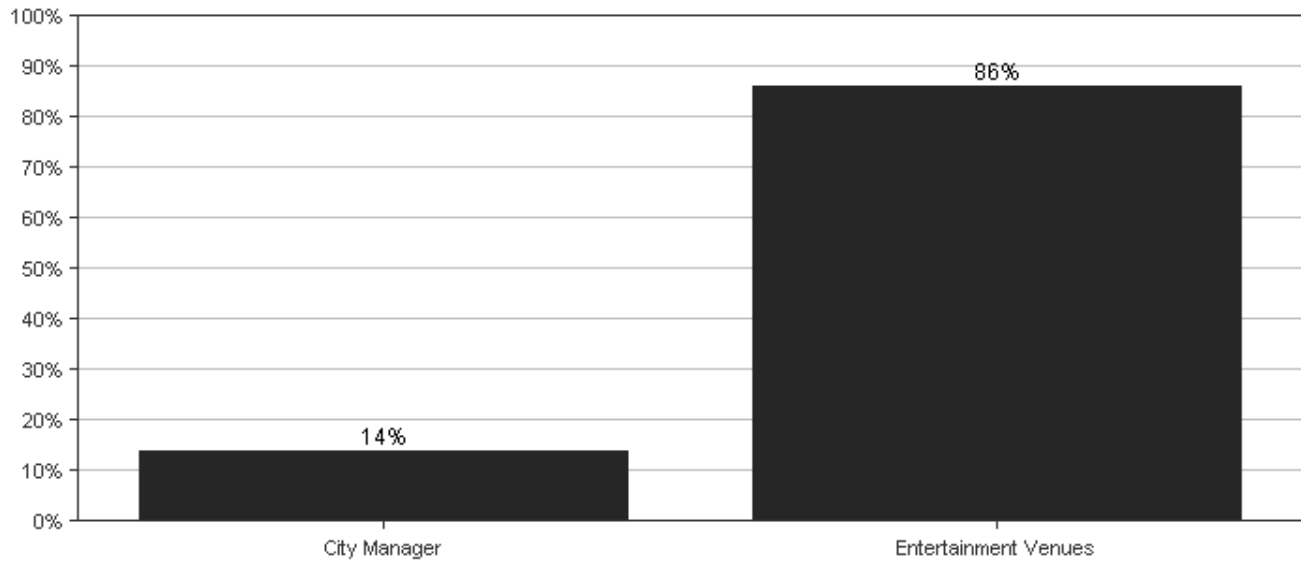


Janet Leigh Plaza



CITY MANAGER

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
City Manager	\$1,424,983	\$1,465,431	\$1,172,045	\$-293,386	-20%
Entertainment Venues	\$0	\$0	\$7,360,314	\$7,360,314	0%
TOTAL BUDGET	\$1,424,983	\$1,465,431	\$8,532,359	\$7,066,928	482%
POSITION ALLOCATION	25	27	22		



Mission Statement

To provide direction and oversight of all phases of City operations, to ensure Council policy and established administrative practices are effectively carried out within the fiscal and physical abilities of the various City Departments during normal operations, as well as emergency situations.

Units Managed by Department

City Manager	Entertainment Venues
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CITY MANAGER ADMINISTRATION

Administration : 010-1201

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$982,572	\$1,182,660	\$902,843	\$-279,817	-24%
Other Services	\$389,402	\$255,527	\$235,259	\$-20,268	-8%
Materials and Supplies	\$27,976	\$18,549	\$18,843	\$294	2%
Other Expenses	\$25,033	\$8,695	\$15,100	\$6,405	74%
TOTAL BUDGET	\$1,424,983	\$1,465,431	\$1,172,045	\$-293,386	-20%
POSITION ALLOCATION	25	27	22		

Major Budget Changes 010-1201

- (\$264,287): Decrease in Employee Services that reflect organizational changes and the elimination of several positions.

Recent Accomplishments

- A citywide re-organization was implemented early in 2009 that included eliminating 2 Deputy City Manager and 3 Department Head positions. Park and tree maintenance functions were moved to Public Works, Recreation and Library Services were combined into a Community Services Department, and engineering and parks planning functions were moved to Community Development to streamline the plan review and permit process.
- Due to the downturn in the economy, \$23 million dollars in mid-year reductions were made through contract negotiations with labor groups that resulted in employees accepting pay reductions and furloughs, and by implementing a hiring freeze and effectively reduced overtime.
- The passage of Measure U in November 2008 secured \$11.5 million in General Fund Utility Users Tax.
- The impacts related to contracts for City owned entertainment and sports venues are being addressed.
- Negotiations with the Sierra Club and the State Attorney General on the City's General Plan were completed. The Climate Action Plan Advisory Committee was formed and focus was directed on green initiatives, including a city and community carbon footprint inventory relating to greenhouse gas emissions.
- The Economic Recovery Act opened up funding possibilities for the City, and the City Manager's Office completed the analysis and funding requests for economic stimulus funds. A plan was submitted and funding was secured for the Neighborhood Stabilization Program.

Goals

1. Restore and maintain the fiscal health of the City.
2. Restructure and reorganize public safety core functions to maximize resources in the field. Strengthen prevention programs such as Peacekeepers, and balance reductions to other activities such as recreation and libraries.
3. Coordinate outreach for community education, including solid waste recycling, water conservation, and stormwater.
4. Develop and implement building code changes and City policies to encourage green industry.

CITY MANAGER ENTERTAINMENT VENUES

Entertainment Venues : 086-3030

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$0	\$0	\$42,480	\$42,480	0%
Other Services	\$0	\$0	\$7,251,188	\$7,251,188	0%
Other Expenses	\$0	\$0	\$66,646	\$66,646	0%
TOTAL BUDGET	\$0	\$0	\$7,360,314	\$7,360,314	0%
POSITION ALLOCATION	0	0	0		

Mission Statement

To operate and maintain the four City-owned entertainment venues managed by IFG; the Stockton Arena, the Stockton Ballpark, the Bob Hope Theatre, and the Oak Park Ice Arena, with the least possible funding subsidy from the General Fund.

Major Budget Changes 086-3030

- The budget for the City's entertainment venues managed by IFG, have been moved from the Recreation Fund (044) to a new fund (086) in FY 2009-10.
- Revenue and expenditures for the four venues are projected to decline in FY 2009-10, reflecting a trend of fewer events and reduced attendance.
- The General Fund subsidy for these venues is projected to increase by about 3% from FY 2008-09 level to approximately \$3.178 million in FY 2009-10.

Purpose

To account for the financial activities of the four City of Stockton entertainment venues managed by IFG. Revenues are generated by events held at the venues and collected by IFG. The remainder of funding for these activities comes from a General Fund subsidy.

Recent Accomplishments

- The City Council authorized the hiring of an agent to explore the City's options for creating management operating models to reduce or eliminate the annual General Fund subsidy for operating and maintaining the City's entertainment venues.

Goals

1. Secure a new management agreement and eliminate or substantially reduce General Fund support to entertainment venues.



Pacific State Bank

Director of Community Development

Administration

Prepare and monitor department budget
Conduct fee Studies
Technology improvements
Records management
Personnel and payroll
Accounts payable
Accounts receivable
Contract management
Payment processing and fee estimates
Coordinate and plan department activities

Planning, Transportation Planning & Engineering Services

Provide staff support services for:
Planning Commission
Development Review Committee
Architectural Review Committee
Cultural Heritage Board
Administer:
General Plan
Development Code
Design review
Environmental regulations
Subdivision ordinance
Use Permits and Variances
Home Occupation Permits
Specific plans
Annexation program
Maintain computerized Land Use Data File
Coordinate historical/architectural preservation matters
Conduct Planning-related studies
Direct park planning activities
Plan and design public parks
Oversee Heritage Oaks Citywide
Review, recommend approval/approve
Subdivision maps & agreements
Parcel maps and agreements
Property line adjustments
Property/easement dedications
Subdivision & private development plans
Precise Road Plans
Review Utility Master Plans
Review, approve and issue
Encroachment Permits,
Revocable Permits and
Transportation/Housemove Permits
Formation and administration of
Areas Of Benefit
Administer/manage develop reimbursements from the Public
Facilities Fee program
Provide inspection for privately-constructed public improvements
Provide surveying services
Provide transportation engineering/planning services

Building and Safety

Provide staff support services for:
Building/Housing Board of Appeals
Handicapped Access Board of Appeals
Enforce and administer:
Uniform Construction Codes, including plan check and inspection
Locally adopted construction codes and standards
Regulate:
Energy conservation
Handicapped access
Seismic safety
Fire and life safety
Demolition of structures
Federal Flood Plain Management Program

COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT SUMMARY: 048-1800

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$8,596,550	\$7,524,386	\$5,420,397	\$-2,103,989	-28%
Other Services	\$2,566,989	\$2,795,802	\$1,741,247	\$-1,054,555	-38%
Materials and Supplies	\$120,292	\$264,527	\$67,998	\$-196,529	-74%
Other Expenses	\$595,596	\$649,772	\$587,020	\$-62,752	-10%
TOTAL BUDGET	\$11,879,427	\$11,234,487	\$7,816,662	\$-3,417,825	-30%

POSITION ALLOCATION	88	88	45
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Historical position allocations reflect FY 2008-09 city-wide restructuring.

Mission Statement

To serve the public by providing courteous, effective, and accurate planning and development services to ensure a safe community that enhances the quality of life for all residents of the City of Stockton.

Major Budget Changes 048-1800

- (\$2,793,374): Overall reductions in operating expenses estimated for FY 2009-10.
- (\$1,767,988): Decrease in employee costs due to condensed department staffing from 88 FTE to 46 FTE (48 employees).
- The Planning division and the Engineering and Transportation Planning division were restructured into one Planning and Engineering Services division.

COMMUNITY DEVELOPMENT ADMINISTRATION

Administration : 048-1810

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,107,564	\$1,039,596	\$1,784,131	\$744,535	72%
Other Services	\$479,634	\$529,094	\$628,385	\$99,291	19%
Materials and Supplies	\$12,860	\$156,475	\$2,700	\$-153,775	-98%
Other Expenses	\$160,326	\$157,044	\$138,893	\$-18,151	-12%
TOTAL BUDGET	\$1,760,384	\$1,882,209	\$2,554,109	\$671,900	36%

POSITION ALLOCATION	6	6	13
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Purpose

Directs and coordinates the Building and Life Safety Division, and the Planning and Engineering Services Division to carry out the directives of the City Council and City Manager. Provides centralized, coordinated services for oversight of department business operations, process and technology improvements and clerical support.

Recent Accomplishments

- Restructured to include oversight of department business operations, budget, process improvements and technology support and centralized department clerical and accounting functions.
- Organized inter-departmental team building to improve communication, foster cooperation and promote change and process improvements in development-related activities and departments throughout the City.
- Updated Development Services Fees and recommended a new Building User Fee model for Building and Safety Plancheck fees, Permits and Inspections.

Goals

1. Coordinate the department's process improvement program initiatives and implement changes needed for improved operations and services with the goal of implementing best practices.
2. Develop comprehensive standard operating procedures to ensure flexibility within the division to cover all areas of department support.
3. Identify and implement further improvements to development process. Improve on technology solutions for tracking and reporting on the status of development activity and business operations.

COMMUNITY DEVELOPMENT BUILDING

Building : 048-1830

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$3,354,115	\$2,943,057	\$1,727,283	\$-1,215,774	-41%
Other Services	\$1,107,939	\$965,965	\$440,803	\$-525,162	-54%
Materials and Supplies	\$53,451	\$56,135	\$44,683	\$-11,452	-20%
Other Expenses	\$142,668	\$171,917	\$153,864	\$-18,053	-11%
TOTAL BUDGET	\$4,658,173	\$4,137,074	\$2,366,633	\$-1,770,441	-43%

POSITION ALLOCATION	34	34	15
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Purpose

Enforce state, federal and municipal building codes, which provide for the life and safety of the citizens of the City while providing professional services to all customers.

Recent Accomplishments

- The completion of a comprehensive fee study and successful negotiations with the Building Industry Association.
- Expanded the types of projects which are eligible for our over-the-counter permits.
- Successfully completed an audit by Federal Emergency Management Agency (FEMA) on the City Community Rating System for flood management.

Goals

1. Implementation of the new FEMA flood maps and the development of procedures for the permitting of projects within the newly designated flood hazard areas.
2. Continue the development of procedures for performing hands-on services from conception to completion of construction for larger projects with fewer staff.
3. Work with the development of a new Permit Center Development Oversight Commission.

COMMUNITY DEVELOPMENT PLANNING/ETP

Planning/ETP : 048-1850

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,134,871	\$3,541,733	\$1,908,983	\$-1,632,750	-46%
Other Services	\$979,416	\$1,300,743	\$672,059	\$-628,684	-48%
Materials and Supplies	\$53,981	\$51,917	\$20,615	\$-31,302	-60%
Other Expenses	\$292,602	\$320,811	\$294,263	\$-26,548	-8%
TOTAL BUDGET	\$5,460,870	\$5,215,204	\$2,895,920	\$-2,319,284	-44%
POSITION ALLOCATION	48	48	17		

Purpose

Inform public and advise Planning Commission/City Council on development matters. Implement General Plan, Development Code, Subdivision Map Act, California Environmental Quality Act, City Standards & Specifications, administer annexations. Staff Climate Action Plan Advisory Committee, Cultural Heritage Board and Architectural Review Committee.

Recent Accomplishments

- Reassignment of the development engineering/transportation planning activities from Public Works to Community Development has greatly improved communication, cooperation, established uniform priorities and provides a true one-stop shop.
- In association with Public Works, updated the Street Improvement Fee and Traffic Signal Fee components of Public Facilities Fee, incorporating mitigation measures identified in the adoption of the 2035 General Plan. Fee adoption pending.
- Updated the integrated traffic modeling program to reflect anticipated land use densities within the downtown and potential infill areas, thereby improving model accuracy.
- Planning Commission and City Council approval of master planned projects including Sanctuary, Mariposa Lakes, Tidewater Crossing, The Preserve, and Crystal Bay.
- Historical/cultural resource protection requiring public review before demolitions of structures 50 years or older can be authorized.
- Completed three (3) parks (neighborhood, community and regional – 46 acres total).
- Continued process improvements including City control of environmental reviews, replaced 37 application forms with a single on-line form, established single project numbering system linking all entitlements for a specific location, completed overhaul of internal project tracking system, and implemented mandatory pre-application meetings.

Goals

1. Integrate the planning and engineering functions to gain further improved communication and efficiency.
2. As part of the 2035 General Plan Settlement Agreement, complete infill housing strategy, draft the green building and development code, and continue work on elements of the Climate Action Plan.
3. Along with the Building and Safety Division, continue activities to improve Stockton's standing in the Flood Insurance Program's Community Rating System.

COMMUNITY DEVELOPMENT PLANNING/ETP

4. Take advantage of the slower economic period to provide additional professional training, as well as job cross-training, in preparation for the increased development demands associated with the anticipated economic up-swing.



Ace Train



Magnolia Mansion

Director of Community Services

Library Services

Neighborhood Services

Provide reference services & advise
Circulate books & materials
Instruct public in use of facility & resources
Develop library collection
Provide library & community sponsored programs for all ages

Readers Services

Technical Services:

Preview, review, order & account for new library materials
Catalog, classify & process materials for the collection
Maintain & update database of materials

Access Services:

Circulate materials & restore them to storage locations
Operate the interlibrary loan service
Maintain & update the customer database

Program and Outreach

Plan, develop & coordinate systematic outreach schools
Actively participate in community outreach events
Provide Mobile Library resources & information to hard-to-reach customers
Plan, develop, coordinate:
 Literacy & ESL outreach programs
 System-wide Library & cultural programs
Collaborate with community partners to provide diverse programs
Develop programs to attract non-traditional library users

Administrative Services

Direct, control, and coordinate operations
Administer safety program
Manage personnel
Work with Human Resources to recruit, hire, select, and evaluate staff
Plan & implement staff development & training
Establish department policies
Prepare and control budget
Administer grants and contracts
Plan and develop library and recreational programming
Plan fund raising and promotions
Provide public Information
Oversee Arts Commission
Oversee Sports Commission
Provide technical & clerical support
Provide staff support for various commissions

Recreation Services

Operate and program:

6 Recreation Centers
22 After School Program sites
7 Summer/Holiday Camps
3 Swimming Pools

Provide citywide teen programs and activities

Schedule reservations/rentals of sports facilities

Plan and program adult and youth sports leagues

Plan and provide special activities:

 Instruction programs

 Recreation special events

Community & Civic Groups

Community & Cultural Services

Operate and program:

Pixie Woods

Senior Citizens' Center

Children's Museum

Schedule reservations/rentals:

 Weber Point Events Center

 Civic Auditorium

 Philomathean House

 Downtown Plazas

 Park related rentals

Community Relations:

 Stockton Symphony

 Stockton Beautiful

 Bob Hope Theatre

 Pixie Woods Board

 Children's Museum Board

 Community & Civic Groups

Organize Citywide special events

Y.E.A.T.

Youth Advisory Commission

Arts

Plan and promote the arts
Stockton Arts Commission
Public Art Program

Golf Courses

Operate Swenson 18- and 9-hole courses

Operate Van Buskirk 18-hole course

Plan & oversee capital projects

Schedule/make reservations

Manage:

 Pro Shops

 Tournaments & Junior Golf Program

 School team play

 Driving range

 Marshaling program

Oversee contract operations:

 Maintenance

 Snack Bar

Golf Advisory Committee

First Tee Program

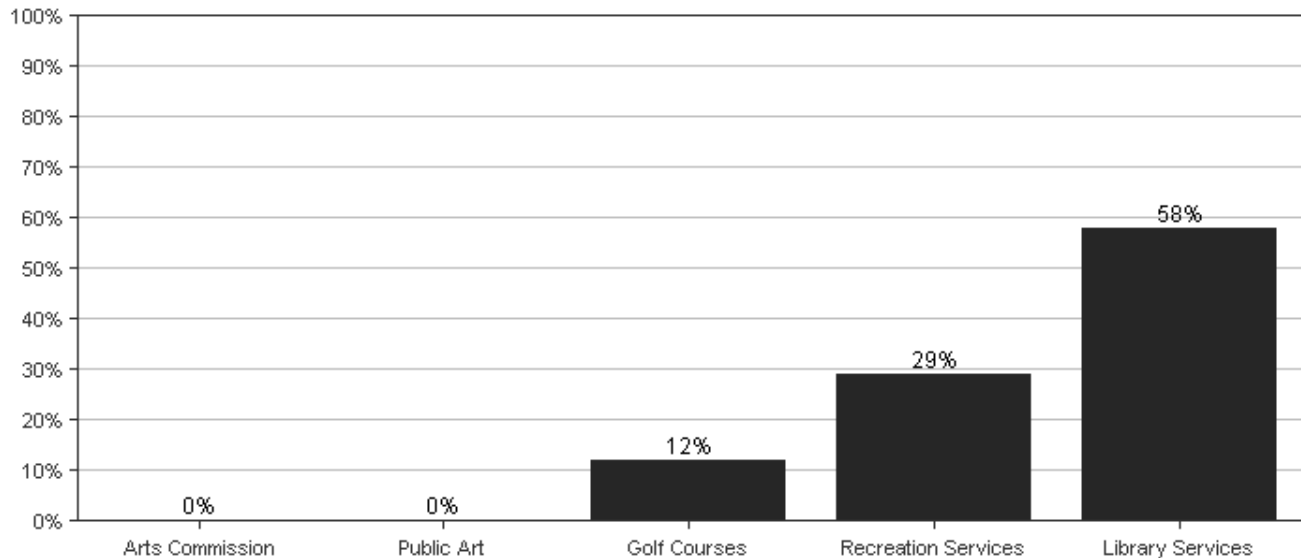
Stockton Junior Golf Association

COMMUNITY SERVICES

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Arts Commission	\$133,483	\$127,060	\$62,101	\$-64,959	-51%
Recreation Services	\$23,845,473	\$14,668,083	\$5,201,992	\$-9,466,091	-65%
Golf Courses	\$2,008,741	\$2,105,512	\$2,105,461	\$-51	0%
Public Art	\$33,993	\$110,758	\$76,499	\$-34,259	-31%
Library Services	\$12,892,046	\$12,985,296	\$10,441,551	\$-2,543,745	-20%
TOTAL BUDGET	\$38,913,736	\$29,996,709	\$17,887,604	\$-12,109,105	-40%

POSITION ALLOCATION	159	155	103
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Historical position allocations reflect FY 2008-09 city-wide restructuring.



Mission Statement

To enhance the quality of life, economic vitality, health and well-being of the community by creating and providing the resources and program opportunities to its residents of all ages to pursue their educational, civic, business, and personal interests and to meet their recreational and leisure needs.

Units Managed by Department

Community Services General Fund	Arts Commission Library Services Recreation Services Public Art Golf Courses
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COMMUNITY SERVICES ARTS COMMISSION GF

Arts Commission GF : 010-3640

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$125,668	\$123,067	\$60,330	\$-62,737	-51%
Other Services	\$7,361	\$3,964	\$1,771	\$-2,193	-55%
Materials and Supplies	\$304	\$29	\$0	\$-29	-100%
Other Expenses	\$150	\$0	\$0	\$0	0%
TOTAL BUDGET	\$133,483	\$127,060	\$62,101	\$-64,959	-51%
POSITION ALLOCATION	1	1	1		

Major Budget Changes 010-3640

- (\$64,959): Re-structured Arts programs resulting in a 51% overall reduction in Arts Commission Administration expenses funded by the General Fund.

Purpose

The Stockton Arts Commission was established by ordinance to promote and encourage programs to further the development and public awareness of an interest in the fine and performing arts and to act in an advisory capacity to the Stockton City Council in connection with the artistic and cultural development of the City.

Recent Accomplishments

- The 31st Annual Arts Award event was held on October 17, 2008 at the Bob Hope Theatre.
- The 11th Annual Writing Contest, sponsored by the Marian Jacobs Literary Forum, received over 80 entries and presented cash prizes to the top two entries in both the Adult and Student category, in Poetry, Fiction and Non-fiction.
- Eleven Stockton artists and arts organizations were awarded \$66,950 in grants through the City's Arts Endowment Fund grant program administered by the Arts Commission.
- The Arts Commission coordinated the 24th Annual Asparagus Festival Arts and Crafts Show.
- Developed an e-mail address list of arts organizations, visual and performing artists, educators, members of the media, etc. to allow timely sharing of information regarding calls for artists, performing opportunities and grants information.
- Developed a monthly newsletter that features a comprehensive calendar of arts events for distribution to the community.

Goals

1. Continue to develop programs to support the City's arts and cultural community. Seek funding opportunities to assist with the operations of the Arts Commission.
2. Solicit new applicants and improve the quality of the Arts and Crafts Show for the Annual Asparagus Festival.
3. Organize additional arts activities which will include hosting a grant writing workshop and arranging a tour for the Community Service's Youth Leadership Academy to the Haggin Museum and the Stockton Civic Theatre to discuss career opportunities in the arts.
4. Support arts education in the schools. To become recognized as the primary source of information regarding the arts and cultural community.

COMMUNITY SERVICES RECREATION SERVICES

RECREATION SERVICES SUMMARY: 044-3601

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$11,034,313	\$4,724,673	\$3,898,234	\$-826,439	-17%
Other Services	\$11,899,067	\$9,477,925	\$1,118,573	\$-8,359,352	-88%
Materials and Supplies	\$706,265	\$433,190	\$161,770	\$-271,420	-63%
Other Expenses	\$199,888	\$32,295	\$23,415	\$-8,880	-27%
Capital Outlay	\$5,940	\$0	\$0	\$0	0%
TOTAL BUDGET	\$23,845,473	\$14,668,083	\$5,201,992	\$-9,466,091	-65%
POSITION ALLOCATION	45	45	31		

Mission Statement

Plan, develop, and provide leisure time program opportunities to meet the needs of the community now and in the future. Through these services, provide equal opportunity for individual personal fulfillment, human relations, health and fitness, and also creative expression.

Major Budget Changes 044-3601

- (\$826,439): Decrease in employee costs due to vacant positions and reduction in part-time staff as a result of program reductions.
- (\$271,420): Decrease in materials, supplies, fuel, chemicals and merchandise for resale due to various program reductions and closure of facilities.
- \$81,534: Increase in utility costs by 36% based on FY 2008-09 actual consumption and the opening of Arnold Rue and Stribley Community Centers.
- (\$31,204): Decrease in maintenance and repair costs due to closure of facilities and to meet budget reduction target.
- (\$47,347): Decrease in postage, mailing, printing & advertising costs due to the cancellation of printed version of the Parks & Recreation magazine.
- (\$8.3 million): Moved IFG managed facility contracts out of Recreation Fund resulting to a 98% drop in professional & special services costs.

**COMMUNITY SERVICES
RECREATION SERVICES - ADMIN**

Recreation Services - Admin : 044-3610

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,248,725	\$782,594	\$650,939	\$-131,655	-17%
Other Services	\$320,701	\$189,957	\$128,076	\$-61,881	-33%
Materials and Supplies	\$13,428	\$19,250	\$14,635	\$-4,615	-24%
Other Expenses	\$4,140	\$4,285	\$3,925	\$-360	-8%
TOTAL BUDGET	\$1,586,994	\$996,086	\$797,575	\$-198,511	-20%

POSITION ALLOCATION	13	13	9
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Purpose

Provide leadership and support required to plan, direct, and coordinate operations of the department. Responsible for the day-to-day activities including establishment of policies and goals, development of long range plans, and development of programs appropriate for the needs of the community.

Recent Accomplishments

- Completed the documents required for grant reimbursement from the State of California 2002 Resources Bond Act - Murray Hayden grant program for the renovation and expansion of Stribley Community Center located at 1760 E. Sonora Street.
- Completed the documents required for grant reimbursement from the State of California 2002 Resources Bond Act - Urban Park Act 2001 grant program for the construction of Arnold Rue Community Center located at 5758 Lorraine Avenue.
- Completed the documents required for grant reimbursement from the State of California 2002 Resources Bond Act - Urban Park Act 2001 grant program for the construction of a soccer complex at the SJAFCA Detention Basin No. 1 located at Highway 99 Frontage Road North of Morada Lane.

Goals

1. Continue to work with the department lobbyist to seek grant funding opportunities for the rehabilitation and improvement of recreational facilities.
2. Complete and implement the recommendations for the Needs Assessment Study to improve service and meet the needs of the community relating to parks and recreational facilities.
3. Continue to seek public and private partnerships and explore contracting opportunities to assist with the operations and maintenance of recreational and other community facilities.
4. Provide community service and recreational opportunities with modified facility operations to continue to meet the needs of the community.

COMMUNITY SERVICES RECREATION

Recreation : 044-3620

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$9,785,588	\$3,942,079	\$3,247,295	\$-694,784	-18%
Other Services	\$11,578,366	\$9,287,968	\$990,497	\$-8,297,471	-89%
Materials and Supplies	\$692,837	\$413,940	\$147,135	\$-266,805	-64%
Other Expenses	\$195,748	\$28,010	\$19,490	\$-8,520	-30%
Capital Outlay	\$5,940	\$0	\$0	\$0	0%
TOTAL BUDGET	\$22,258,479	\$13,671,997	\$4,404,417	\$-9,267,580	-68%
POSITION ALLOCATION	32	32	22		

Purpose

Plan, develop, implement and operate programs and recreation facilities. The division serves age groups ranging from kindergarten to senior citizens. Services available to the public include programs for handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and adults.

Recent Accomplishments

- Opened the newly renovated Stribley Community Center to the public last December 2008. Additional rooms and amenities were added to provide new recreational opportunities and a new Gymnastics Center.
- Opened the newly constructed Arnold Rue Community Center to the public last December 2008. Features include a gym, virtual library, climbing wall, fitness room, and classrooms. Recreation programs, classes, youth camps and youth sports programs are now offered at the center.
- Three new exhibits were added to the Children's Museum: an interactive magnetic wall; a recycling exhibit; and a storm water exhibit.
- Pixie Woods added three miniature biospheres to its Lagoon in an effort to naturally remove pollutants and improve overall water quality.
- A city-wide swim meet was held at St. Mary's High School with 800 swimmers through a strong partnership with St. Mary's High School.
- Increased events in the Downtown and Cineplex area through an increased partnership with the Downtown Stockton Alliance.

Goals

1. Continue to meet the fiscal challenges and improvement of services through increased efficiency and sound decision making.
2. Meet the ever-changing needs of all residents and visitors by providing comprehensive, quality recreational activities and programs. Implement a new music and performing arts program for teens an opportunity and venue to perform their talents.
3. Establish a strong volunteer group at each community center and in each program area to help with program operations.
4. Design community center programs and activities around Healthy Lifestyle programs for adults and youth.

COMMUNITY SERVICES GOLF COURSES

Golf Courses : 481-3650

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$496,760	\$498,490	\$433,343	\$-65,147	-13%
Other Services	\$1,376,865	\$1,423,922	\$1,499,818	\$75,896	5%
Materials and Supplies	\$132,568	\$146,800	\$166,900	\$20,100	14%
Other Expenses	\$2,548	\$36,300	\$5,400	\$-30,900	-85%
TOTAL BUDGET	\$2,008,741	\$2,105,512	\$2,105,461	\$-51	0%

POSITION ALLOCATION	3	3	2
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Mission Statement

The Enterprise Fund provides well-maintained, safe, and attractive golf courses for the golfing public.

Major Budget Changes 481-3650

- The golf courses entered into a four-year lease for new golf carts. These carts will provide additional source of revenue at the golf courses.
- (\$65,147): Decrease in employee costs by 13% due to vacant Golf Professional position.
- \$50,274: Increase in maintenance and repair costs due to increase in contract payment to Valley Crest Golf Course Maintenance.
- \$22,700: Increase in utility costs based on past year's actual consumption.
- \$7,000: Increase in professional and special services costs for new golf instructor fees at Van Buskirk Golf Course.
- \$20,100: Increase in materials and supplies costs mainly due to the lease of 60 new golf carts.

Purpose

Operate and maintain a championship 18-hole golf course and an executive 9-hole golf course at Swenson Park, and a championship 18-hole golf course at Van Buskirk Park. The City develops programs that promotes golf to the widest cross section of citizens and visitors alike.

Recent Accomplishments

- Entered into a lease agreement for new golf carts to allow both courses to operate with full capacity of carts.
- Completed the installation of an electronic golf management system for accurate and systematic player check-in and maintenance of a customer database to be used for promotions and evaluation of golf operations.
- Implemented the electronic Point-of-Sale system, which is tied directly to the tee sheet for improved tracking of play, gift certificate use, and control of daily golf course operations.
- Expanded marketing and community driven programs to keep the city's golf courses in a competitive position in this current economy.

Goals

1. Provide training for staff to fully utilize the new electronic golf management system.

COMMUNITY SERVICES GOLF COURSES

2. Review and evaluate the current golf course maintenance contract with Valley Crest Golf Course Maintenance, which expires in mid-2010.
3. Maximize the use of the new golf carts and keep them in good running condition to enhance customer satisfaction.



Edna Gleason Park

COMMUNITY SERVICES PUBLIC ART

Public Art : 306-7000

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$55,817	\$104,797	\$67,653	\$-37,144	-35%
Other Services	\$-20,823	\$5,961	\$8,846	\$2,885	48%
Materials and Supplies	\$-1,001	\$0	\$0	\$0	0%
TOTAL BUDGET	\$33,993	\$110,758	\$76,499	\$-34,259	-31%
POSITION ALLOCATION	1	1	0		

Mission Statement

Create expanded opportunities for the public to experience the arts and add to the beautification of the City through public art.

Major Budget Changes 306-7000

- (\$34,259): Decrease in administration expenditure budget due to the re-structuring of Arts programs.

Purpose

Through the Public Art Ordinance approved in year 2000, the Public Art Program is implemented and administered to foster creative expression of the arts in public places of the City by funding public art projects and requiring a public art component on capital improvement projects when possible.

Recent Accomplishments

- Completed and installed the "Dinagyang Festival Masks" on fences surrounding the playground of Iloilo Sister City Park.
- Completed and installed a Rainforest Archway at the playground entrance of Michael Faklis Park.
- Completed and installed the "Knights of Passion" fence enhancement for the Fire Station No. 7.
- Completed "Nature's Magnificence," a three panel wall hanging mural installed at the lobby of Fire Station No. 13.
- Completed and installed "The Heart of the City," a five panel mural enhancing both sides of the gallery space of the Arnold Rue Community Center.
- Completed and installed the "Figureheads," three bronze and painted head sculptures for the children's spray park area of the Stribley Community Center.
- Completed and installed the helix abstract design steel structure at the intersection of Airport and Martin Luther King Boulevard. This steel structure marks the gateway to the newly revitalized Airport Corridor.

Goals

1. Conduct public art tours, presentations, and workshops to expand community outreach.
2. Complete and install art projects for the Joan Darrah Promenade project.
3. Complete the public art project for the Airport Way - Garfield School Gymnasium renovation plaza.

**COMMUNITY SERVICES
LIBRARY SERVICES**

LIBRARY SERVICES SUMMARY: 041-3500

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$9,303,199	\$8,980,071	\$7,097,635	\$-1,882,436	-21%
Other Services	\$2,427,800	\$2,407,217	\$2,241,112	\$-166,105	-7%
Materials and Supplies	\$1,128,135	\$867,875	\$422,128	\$-445,747	-51%
Other Expenses	\$32,531	\$730,133	\$680,676	\$-49,457	-7%
TOTAL BUDGET	\$12,891,665	\$12,985,296	\$10,441,551	\$-2,543,745	-20%
POSITION ALLOCATION	109	105	69		

Mission Statement

Create an environment for connecting people and ideas by providing residents of all ages with the resources to pursue their educational, civic, business, and personal interests.

Major Budget Changes 041-3500

- (\$1,368,346): Decrease in funding from the City of Stockton General Fund.
- (\$927,830): Decrease in funding from San Joaquin County based on property tax reductions.
- (\$1,915,844): Decrease in Employee Services costs due to vacant full-time positions and reduction in part-time staff.
- (\$100,000): Decrease in Other Services based on suspension of the Homework Center Grants Program.
- (\$358,391): 59% Reduction in funding for Library books and materials.

COMMUNITY SERVICES LIBRARY SERVICES - ADMIN

Library Services - Admin : 041-3510

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,833,420	\$2,145,857	\$1,354,176	\$-791,681	-37%
Other Services	\$656,398	\$529,769	\$380,372	\$-149,397	-28%
Materials and Supplies	\$135,365	\$83,095	\$81,030	\$-2,065	-2%
Other Expenses	\$32,531	\$31,000	\$16,500	\$-14,500	-47%
TOTAL BUDGET	\$2,657,714	\$2,789,721	\$1,832,078	\$-957,643	-34%

POSITION ALLOCATION	19	21	8
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Purpose

Provide leadership and vision for the library staff in order to better serve the community. Coordinate the Library's business and service operations including budget preparation, financial monitoring, contract management, purchasing, payroll, personnel, and delivery.

Recent Accomplishments

- Completion of strategic initiatives: Strategic Plan, Facilities Master Plan, and Economic Benefit Study.
- Assessed and aligned performance measures for library service goals with City of Stockton vision and goals.
- Continued to assess and retool the library organization to transform programs to meet the future needs of the community.
- Completed the merging of Library Services with Community Services Department and the management reorganization.

Goals

1. Fully integrate Library Services Division with Community Services Department.
2. Implement Library Strategic Priorities 2009-2014.

COMMUNITY SERVICES NEIGHBORHOOD SERVICES

Neighborhood Services : 041-3521

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$5,989,439	\$5,010,238	\$4,668,595	\$-341,643	-7%
Other Services	\$646,166	\$490,262	\$334,582	\$-155,680	-32%
Materials and Supplies	\$753,971	\$614,780	\$256,098	\$-358,682	-58%
Other Expenses	\$0	\$699,133	\$664,176	\$-34,957	-5%
TOTAL BUDGET	\$7,389,576	\$6,814,413	\$5,923,451	\$-890,962	-13%
POSITION ALLOCATION	71	73	56		

Purpose

Offers programs and services that are responsive to the needs of the community. Checks out books and materials to the public. Assists customers with answering questions and readers advisory.

Recent Accomplishments

- Provided a minimum of 24 off-site library-sponsored programs in each of the four Neighborhood Services Areas.
- Held a year-long library card campaign and increased sign-ups by 7.5%; implemented parental sign-ups on cards for children age 15 and under.
- Implemented first Summer Reading Program online website. Increased Summer Reading Programs' overall completion rate by 30% for children and approximately 10% for teens.
- Developed three weekly Early Learning with Families programs for parents, infants, and toddlers at Chavez Central, Fair Oaks and Tracy branch libraries.
- Initiated the Library Art Card and key-chain card program as a revenue generating promotion.
- Drafted framework for a comprehensive Library Volunteer Program.

Goals

1. Through a coordinated public relations process between Library and Recreation Services, create a visible brand for Community Services.
2. Increase the number of active library card holders by 15% through the continuation of the library card campaign.
3. Provide 30 library-sponsored programs with emphasis on literacy and literature.

COMMUNITY SERVICES TECHNICAL/READER SERVICES

Technical/Reader Services : 041-3530

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,480,340	\$1,823,976	\$1,074,864	\$-749,112	-41%
Other Services	\$1,125,236	\$1,387,186	\$1,526,158	\$138,972	10%
Materials and Supplies	\$238,799	\$170,000	\$85,000	\$-85,000	-50%
TOTAL BUDGET	\$2,844,375	\$3,381,162	\$2,686,022	\$-695,140	-21%
POSITION ALLOCATION	19	11	5		

Purpose

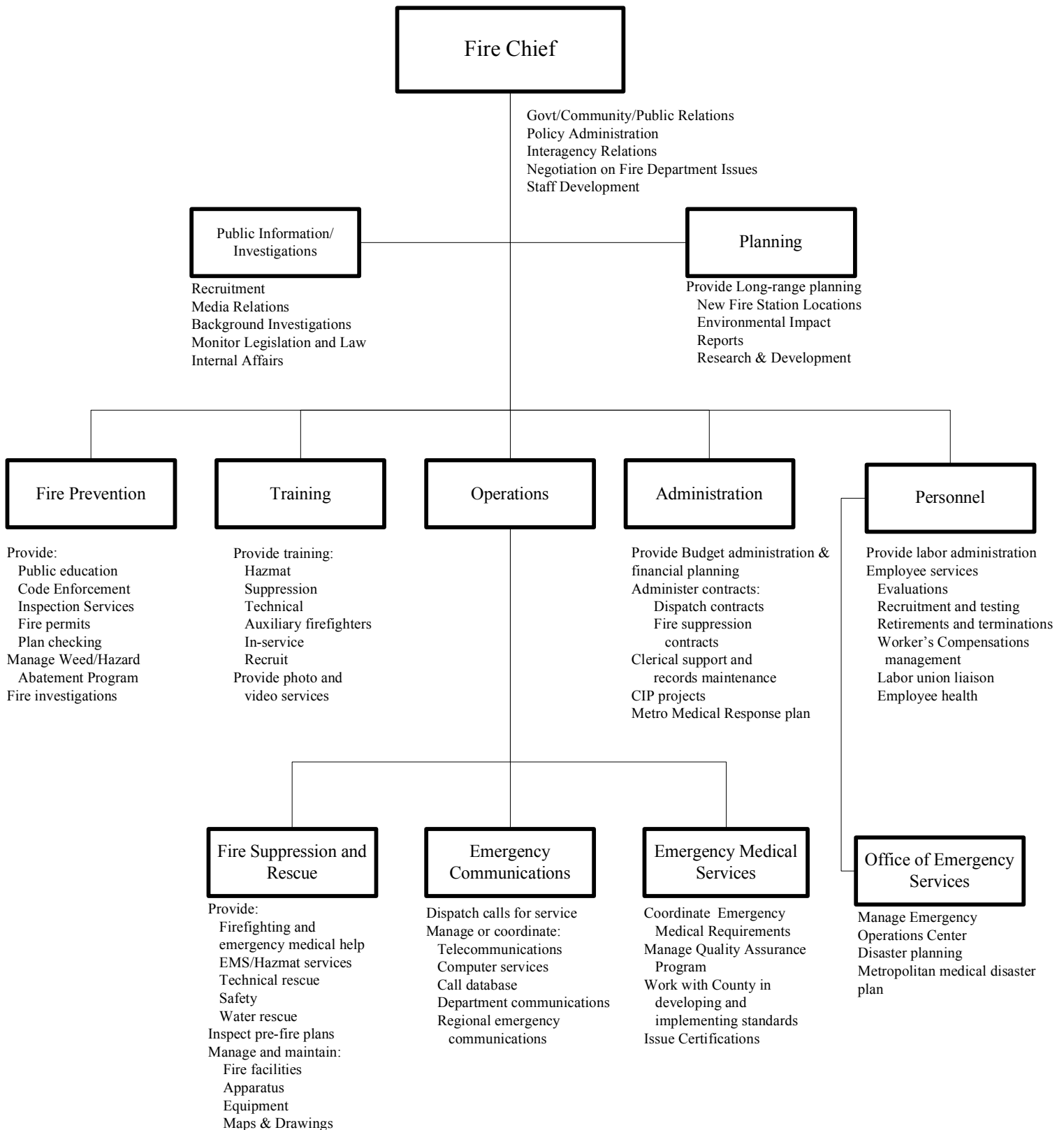
Provide oversight for all materials in the Library's collection including development, selection, acquisition, cataloging, and processing services; customer accounts, circulation and storage services, overdue notices and customer collection services; computer software and hardware of Library network services.

Recent Accomplishments

- Implemented online registration for Summer Reading Programs.
- Collaborated with City of Stockton departments to implement fine and fee payment with credit cards.
- Implemented e-learning technologies for library staff.
- Implemented Tagalog language collection at the Weston Ranch Branch; implemented Hindi language collection at the Tracy Branch.
- Completed the upgrade of the Library's information technology system. 247 existing computers were upgraded or replaced and 62 new computers were added to the system.

Goals

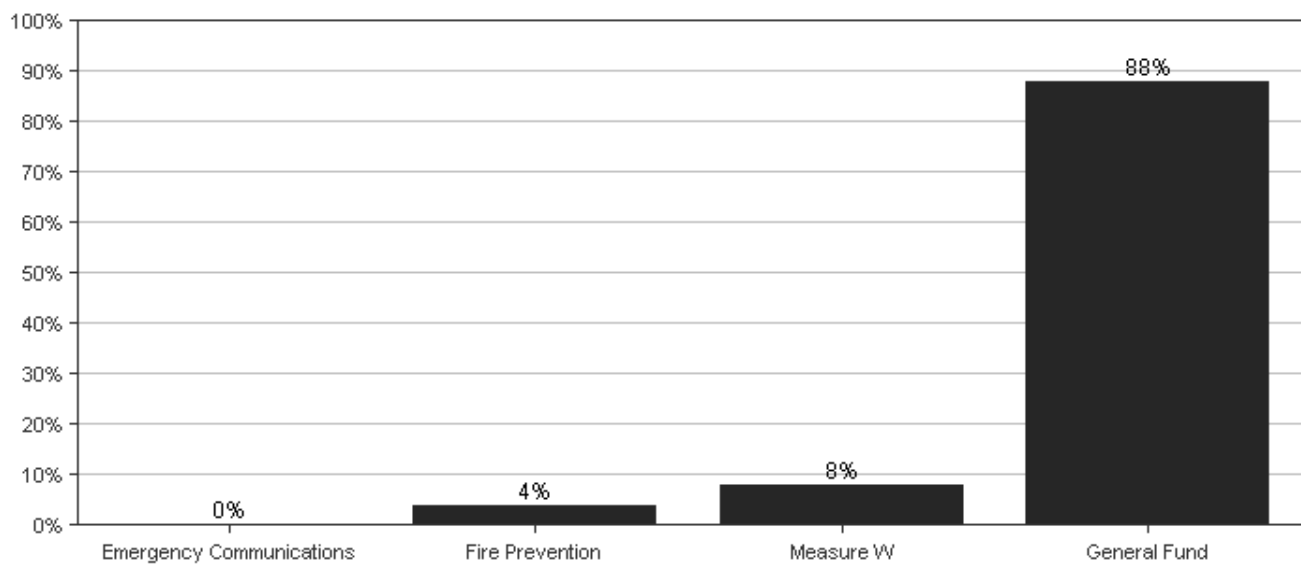
1. Work with City of Stockton departments and outside agencies to improve the collection of fines and purge noncollectable fines from the patron database.
2. Work with collection agency to implement lowered collection threshold of \$25.
3. Investigate and implement drop-shipping shelf-ready books and materials directly to branch libraries to achieve 50% rate for ordered books and materials.



FIRE DEPARTMENT

FIRE

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
General Fund	\$49,745,947	\$44,367,105	\$41,216,459	\$-3,150,646	-7%
Fire Prevention	\$2,436,181	\$2,173,207	\$1,715,558	\$-457,649	-21%
Measure W	\$4,629,564	\$4,487,677	\$3,753,677	\$-734,000	-16%
Emergency Communications	\$2,017,235	\$1,882,018	\$0	\$-1,882,018	-100%
TOTAL BUDGET	\$58,828,927	\$52,910,007	\$46,685,694	\$-6,224,313	-12%
POSITION ALLOCATION	308	308	296		



Mission Statement

Provide a high level of life and property safety through fire control, fire prevention services, emergency medical services and the mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of the community. It is our objective to provide these services in a way that the community will know that "we care."

Units Managed by Department

Fire General Fund	Emergency Communications
• Administration	Fire Prevention
• Fire Suppression/Rescue	Measure W
• Hydrant Division	
• Training	
• Dispatch	
• EM Transport	

FIRE

GENERAL FUND SUMMARY: 010-2600

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$44,761,681	\$40,140,408	\$36,845,833	\$-3,294,575	-8%
Other Services	\$4,439,180	\$3,458,693	\$3,615,762	\$157,069	5%
Materials and Supplies	\$513,043	\$714,669	\$683,334	\$-31,335	-4%
Other Expenses	\$32,043	\$53,335	\$71,530	\$18,195	34%
TOTAL BUDGET	\$49,745,947	\$44,367,105	\$41,216,459	\$-3,150,646	-7%
POSITION ALLOCATION	250	253	265		

Major Budget Changes 010-2600

- (\$710,703): Eliminated funding for five administrative positions - 1 Deputy Fire Chief, 1 Division Chief, 2 office support, and 1 Telecomm Specialist.
- (\$290,000): Reduction due to modifying the minimum daily staffing in the fire emergency communications center from 5 to 4 dispatchers.
- (\$211,432): Eliminated funding for two Fire Fighter relief positions.
- \$1,771,051: Increase in General Fund budget for Fire Telecommunications division due to closure of the Emergency Communications Fund.
- (\$7,200,000): Reductions from labor concessions to be negotiated.
- (\$68,000): Decrease due to transition of the Emergency Communications director sworn position to a non-sworn position (preliminary savings estimate).

FIRE ADMINISTRATION

Administration : 010-2610

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$2,991,063	\$2,242,684	\$2,438,075	\$195,391	9%
Other Services	\$398,971	\$487,568	\$458,962	\$-28,606	-6%
Materials and Supplies	\$15,311	\$17,581	\$18,031	\$450	3%
Other Expenses	\$3,755	\$12,560	\$12,560	\$0	0%
TOTAL BUDGET	\$3,409,100	\$2,760,393	\$2,927,628	\$167,235	6%

POSITION ALLOCATION	16	16	12
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Purpose

Provides executive supervision, planning, organization, staffing coordination, and budgeting for the department. The Administration units also establishes policies and procedures.

Recent Accomplishments

- Reduced fire administrative staff by a Deputy Chief, a Division Chief, and two office support positions.
- Completed construction of Permanent Fire Station No. 13 in northeast Stockton and opened the station in October 2008.
- Completed maintenance projects at Fire Stations 1 and 5 to repair construction defects in shower / restroom facilities.
- Transition fire and arson investigation program to Fire Administration from Fire Prevention.

Goals

There are no goals stated.

FIRE FIRE SUPPRESSION/RESCUE

Fire Suppression/Rescue : 010-2620

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$40,428,265	\$37,210,554	\$31,868,358	\$-5,342,196	-14%
Other Services	\$2,633,081	\$2,336,139	\$2,453,854	\$117,715	5%
Materials and Supplies	\$412,596	\$656,481	\$613,642	\$-42,839	-7%
Other Expenses	\$-4,977	\$-1,200	\$-1,200	\$0	0%
TOTAL BUDGET	\$43,468,965	\$40,201,974	\$34,934,654	\$-5,267,320	-13%
POSITION ALLOCATION	231	234	237		

Purpose

Combating hostile fires, conserving property through overhaul and salvage operations, providing urban search and rescue, providing water rescue, delivering advanced and basic life support medical services, as well as providing mitigation resources for hazardous materials incidents.

Recent Accomplishments

- Purchased and implemented new cardiac monitors on all fire department "Advanced Life Support" engine companies.
- Hosted Hazardous Materials Technician and Specialist classes which allowed training opportunities for Stockton Fire Fighters.
- Reduced the number of Relief staffing by two Fire Fighter positions.

Goals

1. Replace heavy rescue vehicle with new grant funded apparatus by February 2010.

FIRE HYDRANT DIVISION

Hydrant Division : 010-2632

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$7,538	\$0	\$0	\$0	0%
Other Services	\$93,686	\$37,077	\$0	\$-37,077	-100%
Materials and Supplies	\$47,091	\$19,894	\$0	\$-19,894	-100%
Other Expenses	\$-7,787	\$-11,950	\$0	\$11,950	-100%
TOTAL BUDGET	\$140,528	\$45,021	\$0	\$-45,021	-100%

POSITION ALLOCATION	2	2	0
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Purpose

This Hydrant Maintenance Division was moved to the Municipal Utilities Department in FY 2008-09, effective January 1, 2009.

Recent Accomplishments

No Recent Accomplishments to Report.

Goals

There are no goals stated.

FIRE TRAINING

Training : 010-2650

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$790,658	\$378,460	\$606,016	\$227,556	60%
Other Services	\$129,981	\$96,625	\$91,325	\$-5,300	-5%
Materials and Supplies	\$25,205	\$20,713	\$21,866	\$1,153	6%
Other Expenses	\$41,052	\$53,925	\$53,925	\$0	0%
TOTAL BUDGET	\$986,896	\$549,723	\$773,132	\$223,409	41%

POSITION ALLOCATION	3	3	3
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Purpose

Responsible for developing and coordinating all training activities for the Department. These include in-service, recruit academy, special operations, and State mandates. The Division also purchases and distributes all safety and firefighting equipment.

Recent Accomplishments

- Madison Street classrooms were completed and provide additional classroom space at Fire Station No. 2.
- A flash-over live fire training prop was constructed by firefighters using grant funding.
- Two fire hose line training props were completed using grant funding.
- Completed large area structures search training for all Fire Fighters.

Goals

1. Update the department Injury and Illness Prevention Program.
2. Complete intermediate incident command system(ICS 300/400) training for all Fire Captains.
3. Develop a partnership with Modesto Junior College to host 4 State Fire Marshal courses or specialized classes.
4. Implement inter-agency training with neighboring fire agencies.

FIRE DISPATCH

Dispatch : 010-2660

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$544,157	\$308,710	\$1,933,384	\$1,624,674	526%
Other Services	\$723,012	\$501,284	\$611,621	\$110,337	22%
Materials and Supplies	\$12,840	\$0	\$29,795	\$29,795	0%
Other Expenses	\$0	\$0	\$6,245	\$6,245	0%
TOTAL BUDGET	\$1,280,009	\$809,994	\$2,581,045	\$1,771,051	219%

POSITION ALLOCATION	0	0	13
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Purpose

Receive and dispatch calls for service from citizens, businesses and government agencies. Requests are of an emergency nature for fire and medical responses, or non-emergency nature relating to public utility service. The budget increase is due to moving the division's budget from the Emergency Communications Fund 042 which is being closed.

Recent Accomplishments

- The implementation of a new telephone system is scheduled for June 2009.
- Attained National Academy of Emergency Dispatch scoring compliance as of January 2009.
- Three dispatchers trained as National Academy of Emergency Dispatch Emergency Medical Dispatch (EMD) Quality Assurance Reviewers and are qualified to assist with EMD incident reviews.
- All Dispatchers successfully certified as Emergency Medical Dispatchers by the San Joaquin County Emergency Medical Services Agency in December 2008.

Goals

1. National Accreditation of dispatch center by National Academy of Emergency Dispatch as "Center of Excellence" by October 2009.
2. Computer Aided Dispatch software upgrade to new mapping system by Fall 2009.

**FIRE
EMERGENCY MEDICAL TRANSPORT**

Emergency Medical Transport : 010-2670

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Other Services	\$460,449	\$0	\$0	\$0	0%
TOTAL BUDGET	\$460,449	\$0	\$0	\$0	0%
POSITION ALLOCATION	0	0	0		

Purpose

The Emergency Medical Transport services were discontinued in April 2006. The activity in this division relates to outside legal expenses but it is otherwise inactive.

Recent Accomplishments

No Recent Accomplishments to Report.

Goals

There are no goals stated.

FIRE FIRE PREVENTION

Fire Prevention : 048-2631

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,973,773	\$1,768,979	\$1,374,974	\$-394,005	-22%
Other Services	\$360,091	\$276,801	\$223,619	\$-53,182	-19%
Materials and Supplies	\$20,342	\$36,135	\$34,843	\$-1,292	-4%
Other Expenses	\$68,460	\$91,292	\$82,122	\$-9,170	-10%
Capital Outlay	\$13,515	\$0	\$0	\$0	0%
TOTAL BUDGET	\$2,436,181	\$2,173,207	\$1,715,558	\$-457,649	-21%
POSITION ALLOCATION	10	10	8		

Mission Statement

Prevent fires and fire related injuries through inspection, enforcement, and education.

Major Budget Changes 048-2631

- (\$138,155): Decrease due to transition of 3 sworn positions to 2 civilian inspectors.
- (\$92,074): Decrease due to elimination of funding for the vacant Public Education Specialist position which had been filled on a part-time basis.
- (\$63,181): Decrease due to elimination of labor charges from two unfunded vacant positions in the Fire Department Administration Division.
- (\$75,000): Decrease due to reduction in use of contract plan checking resulting from the addition of in-house civilian staff with that capability.
- \$29,693: Increase for Permit Center space rental and utility charges not previously charged to this Division.

Purpose

Fire Prevention inspects various operations and buildings for California Fire Code compliance and life safety, performs public fire safety education, manages a weed abatement program, and approves construction plans for all fire alarm and fire extinguishing systems built in the City.

Recent Accomplishments

- Transitioned 3 sworn positions to two civilian positions which now allows in house plan checks.
- Implemented fire permit billing in financial system's miscellaneous receivable module.
- Restructured fire prevention inspection program utilizing part-time inspectors to allow an easily scalable workforce.
- Additional restructure moving Arson Investigator to General Fund - Fire Administration.

Goals

1. Adjustments to fire permit and inspection fees based on reorganization of fire prevention division.

FIRE MEASURE W

Measure W : 081-2636

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,386,713	\$4,293,405	\$3,547,447	\$-745,958	-17%
Other Services	\$241,941	\$189,438	\$203,717	\$14,279	8%
Materials and Supplies	\$910	\$4,834	\$2,513	\$-2,321	-48%
TOTAL BUDGET	\$4,629,564	\$4,487,677	\$3,753,677	\$-734,000	-16%
POSITION ALLOCATION	28	28	23		

Mission Statement

Provide increased fire protection services emergency medical services within the City of Stockton using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

Major Budget Changes 081-2636

- (\$868,213): Decrease in estimated revenue due to declining sales tax receipts.
- \$41,400: Increase in the estimated cost of the State Board of Equalization's charge for administering the Measure W special sales tax revenue.

Purpose

Use Measure W funds to continue to provide staffing for Fire Station No. 13 (Northeast Stockton), to continue to provide partial funding for Truck Company 7 (Hammer Lane), and to continue to provide enhanced training capacity.

Recent Accomplishments

- Two firefighter positions were temporarily moved from the Division of Training to create overtime savings.

Goals

1. Continue to provide efficient fire protection and emergency medical services assisted by Measure W funding.

FIRE EMERGENCY COMMUNICATIONS

Emergency Communications : 042-2660

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,757,027	\$1,666,267	\$0	\$-1,666,267	-100%
Other Services	\$197,269	\$167,711	\$0	\$-167,711	-100%
Materials and Supplies	\$62,941	\$41,795	\$0	\$-41,795	-100%
Other Expenses	\$-2	\$6,245	\$0	\$-6,245	-100%
TOTAL BUDGET	\$2,017,235	\$1,882,018	\$0	\$-1,882,018	-100%

POSITION ALLOCATION

20

17

0

Positions moved to General Fund in FY 2008-09.

Mission Statement

The Emergency Communications Division was absorbed by the General Fund Fire Telecommunications division. The special 9-1-1 fee on telecommunication services that supported public safety telecommunications and dispatching of emergency services has been discontinued due to a legal settlement that occurred in FY 2008-09.

Major Budget Changes 042-2660

- All costs to operate and maintain public safety 9-1-1 systems are now supported by the General Fund. See General Fund Fire Department 010-2660.

Purpose

The Emergency Communication Fund was established to financially consolidate the dispatching services of the City's Police and Fire Departments. Provide 24-hour a day receipt of 9-1-1 calls and other emergency services calls; the dispatch of police and firefighting services; and the equipping of emergency vehicles with radio systems.

Recent Accomplishments

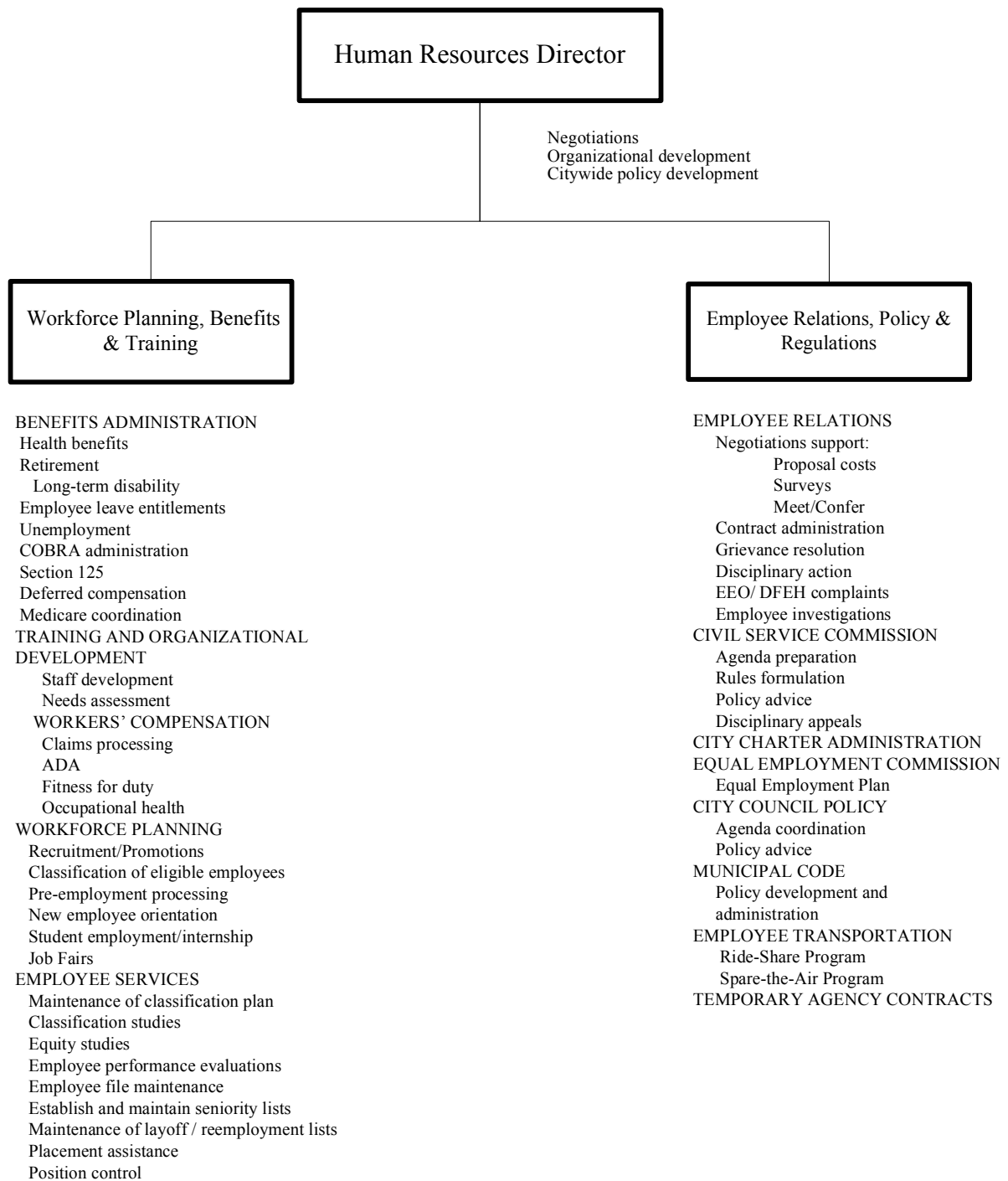
- See General Fund Fire Department 010-2660.

Goals

1. Goals for Fire Department emergency communications are covered under the Fire Department Dispatch (Emergency Communications) Division in the General Fund, 010-2660.

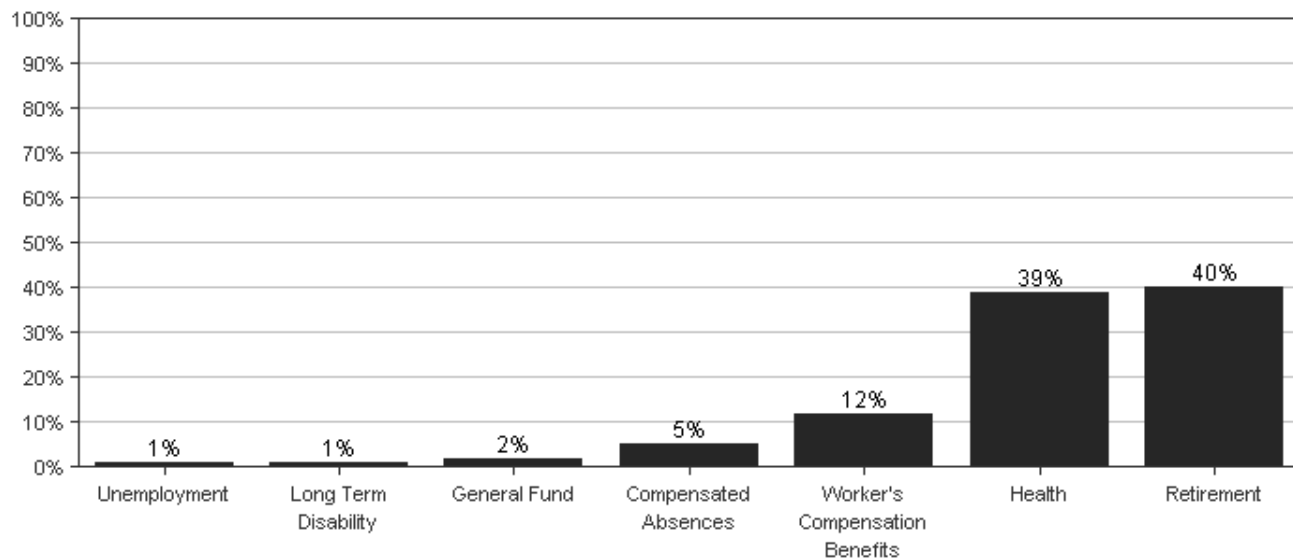


Fire Company 13



HUMAN RESOURCES

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
General Fund	\$2,118,907	\$2,074,458	\$1,701,325	\$-373,133	-18%
Long Term Disability	\$1,234,905	\$1,354,285	\$1,232,960	\$-121,325	-9%
Retirement	\$33,006,758	\$38,558,143	\$34,732,223	\$-3,825,920	-10%
Compensated Absences	\$4,128,000	\$3,420,000	\$3,950,000	\$530,000	15%
Health	\$55,171,252	\$32,491,901	\$34,306,012	\$1,814,111	6%
Unemployment	\$187,371	\$236,000	\$1,100,000	\$864,000	366%
Worker's Compensation Benefits	\$10,640,969	\$10,564,631	\$10,190,738	\$-373,893	-4%
TOTAL BUDGET	\$106,488,162	\$88,699,418	\$87,213,258	\$-1,486,160	-2%
POSITION ALLOCATION	27	27	26		



Mission Statement

Human Resources is a cohesive, collaborative team of professionals dedicated to creating partnerships by supporting all City programs and departments. It utilizes a stewardship philosophy, strategic vision, and leadership in providing quality and innovative customer-driven services and programs to support organization goals, and to create a healthy and positive work environment for City employees to deliver high quality service to the citizens of Stockton.

Units Managed by Department

Human Resources General Fund	Work Comp - Benefits
• Workforce Planning	Health
• Employee Relations	Unemployment
	Long Term Disability
	Retirement
	Compensated Absences

HUMAN RESOURCES

GENERAL FUND SUMMARY: 010-1600

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,439,324	\$1,392,550	\$1,243,006	\$-149,544	-11%
Other Services	\$505,861	\$525,462	\$341,580	\$-183,882	-35%
Materials and Supplies	\$48,017	\$39,846	\$34,106	\$-5,740	-14%
Other Expenses	\$125,705	\$116,600	\$82,633	\$-33,967	-29%
TOTAL BUDGET	\$2,118,907	\$2,074,458	\$1,701,325	\$-373,133	-18%
POSITION ALLOCATION	20	20	18		

Major Budget Changes 010-1600

- (\$229,976): Temporarily suspend and/or reduce recruitment activities, including: testing, psychological, polygraph, and medical examinations.
- (\$101,097): Elimination of two positions due to the Voluntary Separation Program accepted by two Human Resources employees.

HUMAN RESOURCES WORKFORCE PLANNING

Workforce Planning : 010-1610

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$812,148	\$759,234	\$716,980	\$-42,254	-6%
Other Services	\$413,591	\$440,162	\$245,909	\$-194,253	-44%
Materials and Supplies	\$22,344	\$19,846	\$22,606	\$2,760	14%
Other Expenses	\$8,915	\$11,900	\$5,933	\$-5,967	-50%
TOTAL BUDGET	\$1,256,998	\$1,231,142	\$991,428	\$-239,714	-19%

POSITION ALLOCATION

12

12

11

Purpose

Employ, retain and develop a skilled, diverse and efficient workforce for the City of Stockton. Consult with departments to refine organization structure for maximum efficiency and provide equal opportunity employment.

Recent Accomplishments

- Provided succession planning reports and training to assist departments with organizational restructuring.
- Introduced and implemented a business partner model of support to departments focusing on timely performance evaluations and departmental reorganizations.
- Formalized processes, procedures, flow charts and frequently asked questions for employee layoffs, as services are reduced or eliminated due to budget constraints.
- Created and implemented bilingual testing procedures for specified bargaining units, providing pay for employees with bilingual duties.
- Created and facilitated "Conducting Excellent Department Selection Interviews" as a part of the Supervisor's Certification program.
- Internship Program developed to provide training and experience opportunities for college students.
- Implemented a pilot program for on-line Personnel Action Form for new hires within the Community Services Department.

Goals

1. Conduct gap analysis, utilizing the results to address department needs to amend current class specifications, enhance training, and to further develop City employees through mentoring.
2. Automate new employee orientation through a web-based site, thereby streamlining the process.
3. Continue to participate in eco-friendly business practices by reducing, recycling and reusing.
4. Train all departments to process the on-line Personnel Action Form when hiring new employees.

HUMAN RESOURCES EMPLOYEE RELATIONS

Employee Relations : 010-1620

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$627,176	\$633,316	\$526,026	\$-107,290	-17%
Other Services	\$92,270	\$85,300	\$95,671	\$10,371	12%
Materials and Supplies	\$25,673	\$20,000	\$11,500	\$-8,500	-43%
Other Expenses	\$116,790	\$104,700	\$76,700	\$-28,000	-27%
TOTAL BUDGET	\$861,909	\$843,316	\$709,897	\$-133,419	-16%

POSITION ALLOCATION	8	8	7
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Purpose

Develop, negotiate/implement, and administer policies, procedures, and labor agreements that support and promote workplace diversity, fairness, and equality for City employees.

Recent Accomplishments

- Created and revised many policies, including the policies for Discipline, Discrimination and Harassment, Driver's License, Special Assignment Pay, Family Medical Leave Act, Modified Transitional Duty, and Pre-Employment Drug Screen.
- Designed and implemented the Voluntary Separation Program and City-wide furloughs for FY 2008-09 and 2009-10 to assist with City budget reductions.
- Negotiated structural changes in Stockton City Employees Association and Mid-Management/Supervisory Units MOU's related to compensation such as, defined contribution plan for retiree medical for all new hires and add pay not tied to base salary.
- In response to City's budget crisis, negotiated salary deferrals and other concessions with Stockton Professional Fire Fighters Local 456.
- Implemented an online system to allow employees to easily access information relating to their health care plan options, make open enrollment changes online, and utilize health and wellness resources.

Goals

1. Work with all departments and City Manager budget staff to re-engineer service delivery models.
2. Revise the Employee Performance Evaluation Directive and develop a Performance Improvement Action Plan Form for use as a tool to address work performance deficiencies. Provide City-wide training on this and other new policies such as, Discrimination and Harassment.
3. Work with labor groups to find creative solutions to the City's budget crisis.
4. Work with newly created Healthcare Advisory Committee to come to mutually acceptable solutions to reduce health care costs while maintaining access to quality healthcare for the City and City employees.

HUMAN RESOURCES LONG TERM DISABILITY

Long Term Disability : 557-5900

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Other Services	\$1,234,905	\$1,354,285	\$1,232,960	\$-121,325	-9%
TOTAL BUDGET	\$1,234,905	\$1,354,285	\$1,232,960	\$-121,325	-9%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide long-term disability, life insurance, and accidental death and dismemberment benefits, as part of a total compensation package designed to attract and retain employees.

Major Budget Changes 557-5900

- Revenues for FY 2009-10 have been reduced to reflect reduced premiums paid to insures due to declining City workforce.

Purpose

Work with vendors and insurance companies to secure long term disability (income replacement), life insurance, and accidental death and dismemberment benefits to eligible City of Stockton employees or survivors and death benefits to eligible beneficiaries and dependents.

Recent Accomplishments

- Updated the directive, policy and procedures to reflect the major leave entitlement changes established by the Federal Government.
- Maintaining an accurate log of long-term disability claims to ensure coordination with employees' request for leave pursuant to the Family and Medical Leave Act.

Goals

1. Develop procedures for auditing long-term disability claims submitted by employees, to ensure accurate and timely payment of benefits.

HUMAN RESOURCES RETIREMENT

Retirement : 561-5950

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$175,032	\$184,816	\$93,911	\$-90,905	-49%
Other Services	\$3,459	\$3,934	\$2,079	\$-1,855	-47%
Other Expenses	\$32,828,267	\$38,369,393	\$34,636,233	\$-3,733,160	-10%
TOTAL BUDGET	\$33,006,758	\$38,558,143	\$34,732,223	\$-3,825,920	-10%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provides resources to make retirement contributions to the California Public Employees Retirement System and debt service payments on pension obligation bonds on behalf of eligible City of Stockton employees.

Major Budget Changes 561-5950

- Retirement rates charged to departments payroll are increased due to increased PERS rates and debt service on pension obligation bonds in FY 2009-10.
- Other Expense budget is reduced for FY 2009-10 reflecting reduced payments to CalPERS due to expected decline in total City payroll.

Purpose

Administer pension benefit processes for City of Stockton employees, retirees, and their dependents. To accumulate funding to make periodic pension benefit contributions to California Public Employees Retirement System and to make debt service payments on outstanding pension obligation bonds.

Recent Accomplishments

- Implemented a Voluntary Separation Program to allow eligible employees to retiree early. The program generated budget savings for the City beginning in FY 2008-09 and extending into FY 2009-10.
- Conducted analysis and prepared cost reports for the implementation of a PERS Two-Year Early Retirement Incentive Program to provide incentive for eligible employees to retire early in FY 2009-10 to generate additional budget savings.

Goals

1. Implement the PERS Two-Year Early Retirement Incentive Program to reduce salary and benefit expenses for the City to address budget shortfalls expected for FY 2009-10.

HUMAN RESOURCES COMPENSATED ABSENCES

Compensated Absences : 562-5960

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,110,154	\$3,400,000	\$3,950,000	\$550,000	16%
Materials and Supplies	\$17,846	\$20,000	\$0	\$-20,000	-100%
TOTAL BUDGET	\$4,128,000	\$3,420,000	\$3,950,000	\$530,000	15%
POSITION ALLOCATION	0	0	0		

Mission Statement

Accumulate funding to make payment to eligible City of Stockton employees, in accordance with their labor agreements, for unused leave balances when they retire or separate from City employment.

Major Budget Changes 562-5960

- Compensated absence charges to departments are increased for FY 2009-10 to reflect increase in retirements from the PERS Two-Year Incentive Program.
- A one-time General Fund transfer is budgeted to cover the potential cost for employee retirements and separations due to shortfalls in FY 2009-10.

Purpose

Administer and accumulate funds through periodic payroll system charges to fund future separation payments to eligible employees that retire or separate from City of Stockton employment in accordance with the provisions of negotiated labor agreements.

Recent Accomplishments

- Completed an analysis of separation pay costs trends to better allocate compensated absence expense to departments based on actual cost experience.

Goals

1. Explore adding a payroll charge rate for compensated absences to more efficiently allocate costs to departments and establish separate rates for each employee group that more accurately reflects actual costs incurred.

HUMAN RESOURCES HEALTH

Health : 552-5500

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$659,849	\$817,525	\$791,407	\$-26,118	-3%
Other Services	\$29,893,238	\$31,648,711	\$33,509,005	\$1,860,294	6%
Materials and Supplies	\$9,762	\$21,000	\$5,600	\$-15,400	-73%
Other Expenses	\$24,608,403	\$4,665	\$0	\$-4,665	-100%
TOTAL BUDGET	\$55,171,252	\$32,491,901	\$34,306,012	\$1,814,111	6%
POSITION ALLOCATION	3	3	4		

Mission Statement

Develop and maintain a comprehensive health benefits package that attracts and retains employees, as well as ensures delivery of quality health care services in a cost effective manner.

Major Budget Changes 552-5500

- \$1,860,294: Increase due to increased rates by 29% since FY 2007-08 to cover increased health costs for employees, retirees, and eligible dependents.
- The rate increase is the first step in increasing revenues to begin building reserves to address long-term liabilities for retiree health costs.

Purpose

Fund the comprehensive health benefits program for City employees, retirees and their eligible dependents; update benefit eligibility information.

Recent Accomplishments

- Implemented the online/web based benefit administration software to streamline the eligibility process and provide employees access to personal health care information. The new program has decreased eligibility administration fees by 50%.
- Implemented an on-site Health Risk Assessment Program. This program provides employees on-site medical exams and to receive a health risk profile that outlines the current health of the employee and the identification of risk factors.
- Re-established the Health Advisory Committee comprised of a representative from each bargaining unit and staff from Human Resources. The purpose of the Committee is to find ways to make the health benefit program more cost effective while maintaining comprehensive health benefits for employees.
- Developed a Family Medical Leave Act (FMLA) Procedure Manual to assist Human Resources and other departments in the implementation of City's FMLA Program.
- Conducted an audit of the City medical Preferred Provided Organization (PPO) and Utilization Review/Case Management Provider.
- Worked with health benefit vendors to hold their current rates and fees for services to contain health care cost increases.
- Worked with the Pharmacy Benefits Administrator to ensure accurate accounting of retiree prescription subsidy. The City received reimbursement of more than \$177,000 from the federal government for Medicare Part D in

HUMAN RESOURCES HEALTH

FY 2008-09.

Goals

1. Work with the Health Advisory Committee to make recommendations for the achievement of a cost effective health benefit program and work toward implementation of the recommendations to include City-wide health contributions and a health plan redesign.
2. Work with the Health Advisory Committee, administrators, and providers to find ways to reduce City's long-term unfunded GASB45 liability for retiree health care.
3. Prepare a Request for Proposal for a third party administrator for the City's Health Benefit Program.
4. Arrange periodic, City-wide training for employees with access to personal health information, to ensure compliance with the Health Insurance Portability and Accountability Act (HIPPA). Develop training for the implementation of the new FMLA Procedure Manual.

HUMAN RESOURCES UNEMPLOYMENT

Unemployment : 556-5820

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Other Services	\$187,371	\$236,000	\$1,100,000	\$864,000	366%
TOTAL BUDGET	\$187,371	\$236,000	\$1,100,000	\$864,000	366%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide unemployment benefits to former City of Stockton employees. Benefits are paid by the State of California. The State is subsequently reimbursed by the City.

Major Budget Changes 556-5820

- The rate is increased from 0.17% of payroll for FY 2008-09 to 0.75% for FY 2009-10 due to potential one-time increase in unemployment expenses.

Purpose

Provide resources and funding to pay and administer unemployment claims in compliance with State law.

Recent Accomplishments

- Began study to determine the level of unemployment claim costs incurred by each department and employee work group to determine the best method for allocating costs to departments and programs through the City payroll system.

Goals

1. Continue to monitor unemployment claims and fund balances, and adjust rates charged to department to reflect most recent claims experience.

HUMAN RESOURCES WORKER'S COMPENSATION BENEFITS

Worker's Compensation Benefits: 551-5600

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$2,286,670	\$1,882,960	\$1,513,731	\$-369,229	-20%
Other Services	\$1,478,926	\$1,650,030	\$1,369,371	\$-280,659	-17%
Materials and Supplies	\$1,743	\$6,136	\$2,336	\$-3,800	-62%
Other Expenses	\$6,873,630	\$7,025,505	\$7,305,300	\$279,795	4%
TOTAL BUDGET	\$10,640,969	\$10,564,631	\$10,190,738	\$-373,893	-4%

POSITION ALLOCATION	4	4	4
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Mission Statement

Actively pursue accident prevention and reduction, facilitate care for injured employees, improve employee performance and morale through an interactive, involved, and positively focused program.

Major Budget Changes 551-5600

- Workers' Compensation rates charged to departments are reduced to offset increased health rates in FY 2009-10.

Purpose

Monitor the third-party administration for effective claims management. Monitor the City-wide Workers' Compensation Program: study injury trends, identify areas of risk, and develop ideas for reducing on-the-job injuries to City employees.

Recent Accomplishments

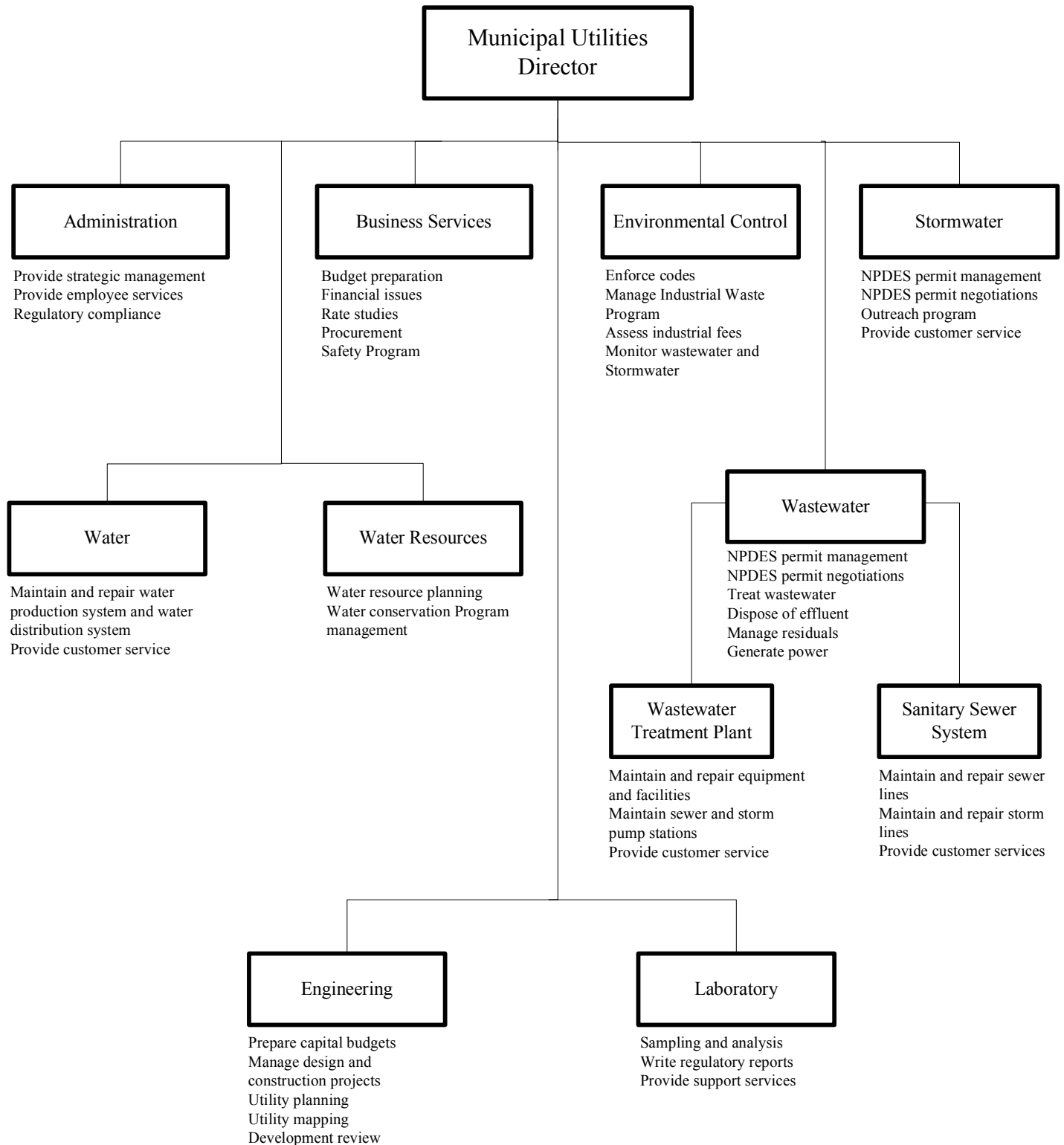
- Developed partnership with the Administrative Services Department to provide necessary resources to support the Risk Management division.

Goals

1. Prepare a Request for Proposal for a third party administrator for the City's Workers' Compensation Program.
2. Reduce City liability for Workers' Compensation by continuing to work in a coordinated effort with Risk Management.



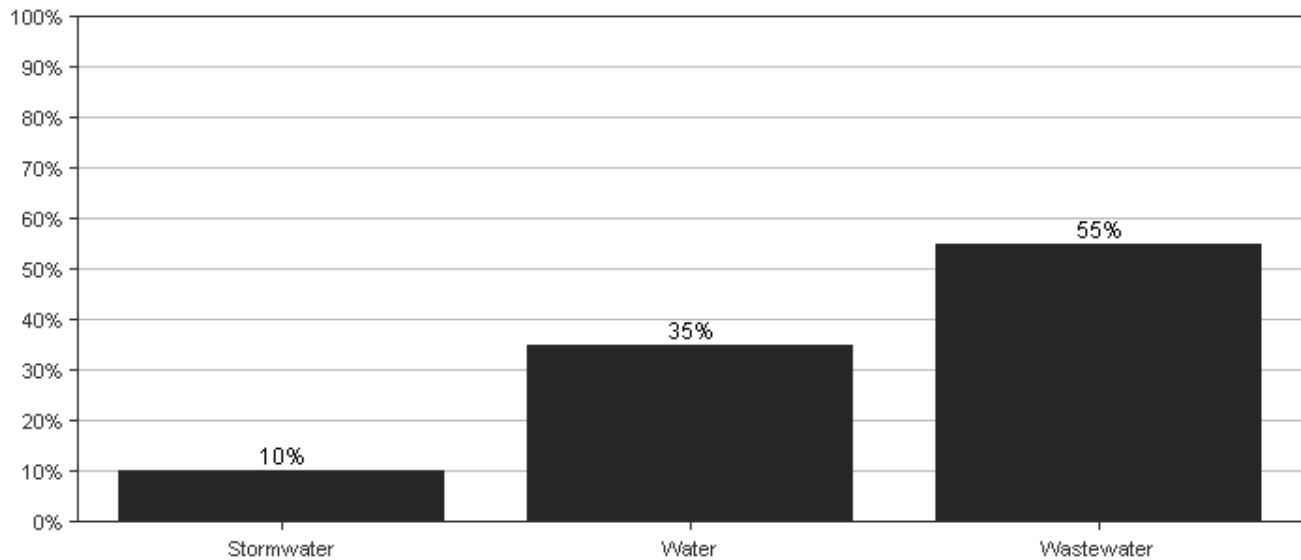
Stockton Channel



MUNICIPAL UTILITIES DEPARTMENT

MUNICIPAL UTILITIES DEPARTMENT

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Water	\$17,341,143	\$22,186,044	\$24,830,537	\$2,644,493	12%
Wastewater	\$25,177,534	\$35,717,247	\$39,213,161	\$3,495,914	10%
Stormwater	\$4,706,256	\$7,520,237	\$6,924,512	\$-595,725	-8%
TOTAL BUDGET	\$47,224,933	\$65,423,528	\$70,968,210	\$5,544,682	8%
POSITION ALLOCATION	30	168	187		



Mission Statement

Provide high quality potable water on demand; collect, treat, and dispose of wastewater; and collect and dispose of stormwater, all in accordance with applicable regulations and responsible business practices.

MUNICIPAL UTILITIES WATER

MUNICIPAL UTILITIES WATER SUMMARY: 421-4200

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$2,700,855	\$6,020,603	\$6,645,990	\$625,387	10%
Other Services	\$4,881,247	\$4,364,808	\$4,346,195	\$-18,613	0%
Materials and Supplies	\$6,569,704	\$7,402,287	\$9,659,315	\$2,257,028	30%
Other Expenses	\$3,189,337	\$4,398,346	\$4,179,037	\$-219,309	-5%
TOTAL BUDGET	\$17,341,143	\$22,186,044	\$24,830,537	\$2,644,493	12%
POSITION ALLOCATION	10	41	40		

Major Budget Changes 421-4200

- \$363,000: Increase due to Hydrant Division being transferred from the Fire Department.
- \$1,962,000: Increase in the cost of purchased water due to new contract with South San Joaquin Irrigation District.

MUNICIPAL UTILITIES WATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmnt : 421-4210

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$801,368	\$1,277,844	\$1,055,055	\$-222,789	-17%
Other Services	\$516,112	\$741,701	\$889,745	\$148,044	20%
Materials and Supplies	\$25,312	\$17,767	\$44,244	\$26,477	149%
Other Expenses	\$1,607,028	\$1,443,744	\$1,407,685	\$-36,059	-2%
TOTAL BUDGET	\$2,949,820	\$3,481,056	\$3,396,729	\$-84,327	-2%

POSITION ALLOCATION

8

9

8

Purpose

To provide long-term water supply planning and projections; water rights development; system expansion and capital projects planning; development review; monitor and report on Federal and State requirements for potable water; water conservation; financial reports and debt management.

Recent Accomplishments

- Delta Water Supply Project - Completed design of intake and pump station project component.
- Delta Water Supply Project - Completed Stage 1 of the Staged Design/Build water treatment plant and pipeline project components.
- Delta Water Supply Project - Received permits from US Fish and Game and State Water Resources Control Board.
- Delta Water Supply Project - Developed rate and fee study for project financing.
- Potable Water Regulations - Ongoing monitoring for State of California mandated Disinfection By-products Rule.
- Potable Water Regulations - Completed sampling for US EPA mandated Unregulated Contaminant Monitoring Rule.

Goals

1. Delta Water Supply Project - Set new water rates and fees to fund construction.
2. Delta Water Supply Project - Complete a bond sale for financing.
3. Delta Water Supply Project - Award construction contracts for all project components.

MUNICIPAL UTILITIES WATER OPERATION AND MAINTENANCE

Operation and Maintenance : 421-4230

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,894,571	\$4,648,976	\$5,360,203	\$711,227	15%
Other Services	\$4,113,140	\$2,651,042	\$2,624,427	\$-26,615	-1%
Materials and Supplies	\$176,974	\$382,424	\$516,147	\$133,723	35%
Other Expenses	\$1,916	\$925,102	\$880,024	\$-45,078	-5%
TOTAL BUDGET	\$6,186,601	\$8,607,544	\$9,380,801	\$773,257	9%
POSITION ALLOCATION	0	30	30		

Purpose

This division is responsible for the operation and maintenance of production, treatment, storage, transmission, and distribution of over ten billion gallons of potable water. Also responsible for installing and reading over 47,000 meters each month; responding to inquiries and/or complaints; emergency repairs; billing & collections.

Recent Accomplishments

- Completed design and awarded construction contract for the construction of the second water tank at Weston Ranch.
- Completed design for abandonment of wells on Plymouth Road and Walnut Plant 1 at Diamond Street.
- Developed a plan for treatment of secondary contaminant (iron and manganese) wells.

Goals

1. Complete construction of the Southeast Water Transmission main.
2. Complete design of Hospital/Jail Main Loop Project.
3. Complete design and begin construction of Swain Road Waterline.
4. Complete design for abandonment of wells WP2, WP3, 2 5 and SSS5.

MUNICIPAL UTILITIES WATER WATER CONSERVATION

Water Conservation : 421-4240

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,916	\$93,783	\$230,732	\$136,949	146%
Other Services	\$251,995	\$970,265	\$829,623	\$-140,642	-14%
Materials and Supplies	\$2,104	\$1,250	\$14,500	\$13,250	60%
Other Expenses	\$4,419	\$29,500	\$13,500	\$-16,000	-54%
TOTAL BUDGET	\$263,434	\$1,094,798	\$1,088,355	\$-6,443	-1%
POSITION ALLOCATION	0	0	0		

Purpose

Develop and promote a progressive water conservation program that addresses demand management for existing and future water supplies in accordance with the City of Stockton Water Conservation Program and Project Management Plan accepted by the City Council in February 2008.

Recent Accomplishments

- Provided water conservation information to the entire water utility service area via each customer's May utility bill.
- Provided 248 rebate incentives to customers for water efficient devices through December 2008.
- Attended 29 community outreach events and presentations resulting in over 17,000 direct impressions.
- Finalized draft water rate study with recommended change to water conservation based pricing.

Goals

1. Initiate residential water use assessments.
2. Conduct 15 commercial, industrial and/or institutional water use assessments in partnership with the Greater Stockton Chamber of Commerce.
3. Distribute 500 water saver kits to customers within our water utility service area.
4. Provide 300 water saving rebate incentives to customers within our water utility service area.

MUNICIPAL UTILITIES WATER WATER PURCHASE

Water Purchase : 421-4250

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Other Services	\$0	\$1,800	\$2,400	\$600	33%
Materials and Supplies	\$6,365,314	\$7,000,846	\$9,084,424	\$2,083,578	30%
Other Expenses	\$1,575,974	\$2,000,000	\$1,877,828	\$-122,172	-6%
TOTAL BUDGET	\$7,941,288	\$9,002,646	\$10,964,652	\$1,962,006	22%
POSITION ALLOCATION	0	0	0		

Purpose

Track the expenses for water purchases and the pumping tax for groundwater extraction from other water budgets.

Recent Accomplishments

- Completed negotiations for a renewal of a water transfer agreement with the South San Joaquin Irrigation District for an additional 10-year water supply through the Stockton East Water District.

Goals

1. Continue to negotiate water purchase contracts to meet the demands of our customers at a reasonable cost.

MUNICIPAL UTILITIES WASTEWATER

MUNICIPAL UTILITIES WASTEWATER SUMMARY: 431-4300

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$5,789,985	\$11,356,336	\$14,041,987	\$2,685,651	24%
Other Services	\$17,543,598	\$12,603,826	\$13,333,457	\$729,631	6%
Materials and Supplies	\$1,137,288	\$6,108,901	\$6,302,557	\$193,656	3%
Other Expenses	\$706,663	\$5,648,184	\$5,535,160	\$-113,024	-2%
TOTAL BUDGET	\$25,177,534	\$35,717,247	\$39,213,161	\$3,495,914	10%
POSITION ALLOCATION	17	120	138		

Major Budget Changes 431-4300

- \$400,000: Increase for additional pond and wetlands maintenance costs.
- \$188,000: Increase due to rising costs for electricity and natural gas.
- Increase in materials and supplies including Smartcovers that will monitor the flow of sewage and help prevent sanitary sewer overflows.

MUNICIPAL UTILITIES WASTEWATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmnt : 431-4310

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,341,287	\$1,611,687	\$2,276,105	\$664,418	41%
Other Services	\$3,513,860	\$3,237,870	\$2,627,686	\$-610,184	-19%
Materials and Supplies	\$110,406	\$76,773	\$66,254	\$-10,519	-14%
Other Expenses	\$577,087	\$4,581,394	\$4,531,880	\$-49,514	-1%
TOTAL BUDGET	\$5,542,640	\$9,507,724	\$9,501,925	\$-5,799	0%

POSITION ALLOCATION	17	27	33
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Purpose

Provides policy direction; long term planning and projections; financial management, reports and debt service accounting; mapping of water lines; expansion and capital projects planning; developer reviews; contract compliance; research and recommendations regarding water rights and surface water acquisition issues.

Recent Accomplishments

- Successful negotiations with the Regional Water Board resulted in renewal of the wastewater plant 5-year discharge permit that limits the potential for significant plant upgrades beyond majors changes to the disinfection system.
- Preliminary efforts to reduce, or minimize the impact of, sanitary sewer overflows through public education and preparation of new response procedures.
- Continued evaluation of wastewater plant and collection system infrastructure to prioritize necessary rehabilitation.

Goals

1. Complete an internal review of wastewater plant major infrastructure needs and prepare a master plan (see Goal 4 under wastewater operations and maintenance).
2. Evaluate the potential for additional energy production (identified as the bio-remediation energy management plan).
3. Conduct a rate study to evaluate the potential need for modification of wastewater rates relative to infrastructure needs.
4. Implement the Municipal Utilities Business Plan.

MUNICIPAL UTILITIES WASTEWATER OPERATION AND MAINTENANCE

Operation and Maintenance : 431-4320

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,448,698	\$9,744,649	\$11,765,882	\$2,021,233	21%
Other Services	\$14,029,738	\$9,365,956	\$10,705,771	\$1,339,815	14%
Materials and Supplies	\$1,026,882	\$6,032,128	\$6,236,303	\$204,175	3%
Other Expenses	\$129,576	\$1,066,790	\$1,003,280	\$-63,510	-6%
TOTAL BUDGET	\$19,634,894	\$26,209,523	\$29,711,236	\$3,501,713	13%

POSITION ALLOCATION	0	93	105
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Purpose

Manage the 55 million gallon per day Wastewater Facility. Operation and Maintenance crews work 24/7 ensuring compliance with effluent quality requirements as well as provide maintenance to 21 pumping stations. Collection crews respond to sewer service requests 16/7 along with providing maintenance on collection lines throughout the City.

Recent Accomplishments

- Successful transition of operations and maintenance from OMI/Thames Water to City of Stockton.
- Significant upgrades to the computerized maintenance and management system resulting in more timely maintenance and more effective use of maintenance staff.
- Significant upgrades to the computerized data system providing an opportunity for more effective plant and pump station operation (related to Goal 1 below).

Goals

1. Correction of computer connection problems with remote pump stations and subsequent improved operation of the pump stations.
2. Prepare and implement a comprehensive sanitary sewer overflow reduction plan.
3. Evaluate options for additional energy production (identified as a bio-resource energy management plan).
4. Prepare a master plan for near term (within 5 years) wastewater plant upgrades.

MUNICIPAL UTILITIES STORMWATER

MUNICIPAL UTILITIES STORMWATER SUMMARY: 441-4400

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,000,487	\$3,163,632	\$3,146,271	\$-17,361	-1%
Other Services	\$3,159,441	\$3,886,201	\$3,265,552	\$-620,649	-16%
Materials and Supplies	\$54,248	\$122,683	\$187,394	\$64,711	53%
Other Expenses	\$492,080	\$347,721	\$325,295	\$-22,426	-6%
TOTAL BUDGET	\$4,706,256	\$7,520,237	\$6,924,512	\$-595,725	-8%
POSITION ALLOCATION	3	7	9		

Major Budget Changes 441-4400

- \$600,000: Additional monitoring costs estimates required by State Water Quality Control Board.
- \$175,000: Increase in maintenance costs due to the new stormwater filtration systems located at American Legion Park and at the Arena.

MUNICIPAL UTILITIES STORMWATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmnt : 441-4411

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$634,215	\$903,322	\$914,874	\$11,552	1%
Other Services	\$1,920,133	\$2,832,980	\$2,042,625	\$-790,355	-28%
Materials and Supplies	\$20,823	\$14,807	\$17,577	\$2,770	19%
Other Expenses	\$491,870	\$224,485	\$207,571	\$-16,914	-8%
TOTAL BUDGET	\$3,067,041	\$3,975,594	\$3,182,647	\$-792,947	-20%

POSITION ALLOCATION	3	4	5
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Purpose

Ensure compliance with the Central Valley Regional Water Quality Control Board's Stormwater National Pollutant Discharge Elimination System (NPDES) Permit by instituting Best Management Practices that improve receiving water quality and reduce the threat to human health and the environment using maximum extent practicable controls.

Recent Accomplishments

- Initiated new and expanded programs that assist the Municipal Utilities Department comply with requirements associated with the current NPDES Stormwater Permit.
- Developed Progressive Enforcement Policy that assists field inspectors with documenting violations of the Stockton Municipal Code.
- Revised the 2003 Stormwater Quality Control Criteria Plan (SWQCCP) through a series of public stakeholder meetings to include volume and flow reductions to meet local water quality objectives.
- Met required water quality based program objectives through extensive monitoring efforts including urban discharge and receiving water monitoring programs.
- Finalized the Stormwater Management Plan (SWMP) in compliance with the current Stormwater NPDES Permit.
- Developed an extensive training strategy for City staff and external audiences to address concerns/comments from the Central Valley Regional Water Quality Control Board.
- Developed a comprehensive multi-media and multi-lingual outreach campaign that consisted of print ads, radio spots, television and collateral development that assisted the city with making nearly 2 million program impressions with Stockton residents.

Goals

1. Develop Investigative Guidance Manual for City inspectors to assist with tracking illicit/illegal discharges to the City's storm drain system.
2. Finalize the Stormwater Rate Study.
3. Complete Stormwater NPDES Permit required commercial and industrial business inspections. Continue to achieve compliance with Stormwater NPDES Permit requirements and Stockton Municipal Code on all active construction sites.
4. Assist with the development of a City-wide standard for pesticide reduction through the development of an Integrated Pest Management Policy.

MUNICIPAL UTILITIES STORMWATER OPERATION AND MAINTENANCE

Operation and Maintenance : 441-4412

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$366,272	\$2,260,310	\$2,231,397	\$-28,913	-1%
Other Services	\$1,239,308	\$1,053,221	\$1,222,927	\$169,706	16%
Materials and Supplies	\$33,425	\$107,876	\$169,817	\$61,941	57%
Other Expenses	\$210	\$123,236	\$117,724	\$-5,512	-4%
TOTAL BUDGET	\$1,639,215	\$3,544,643	\$3,741,865	\$197,222	6%

POSITION ALLOCATION	0	3	4
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Purpose

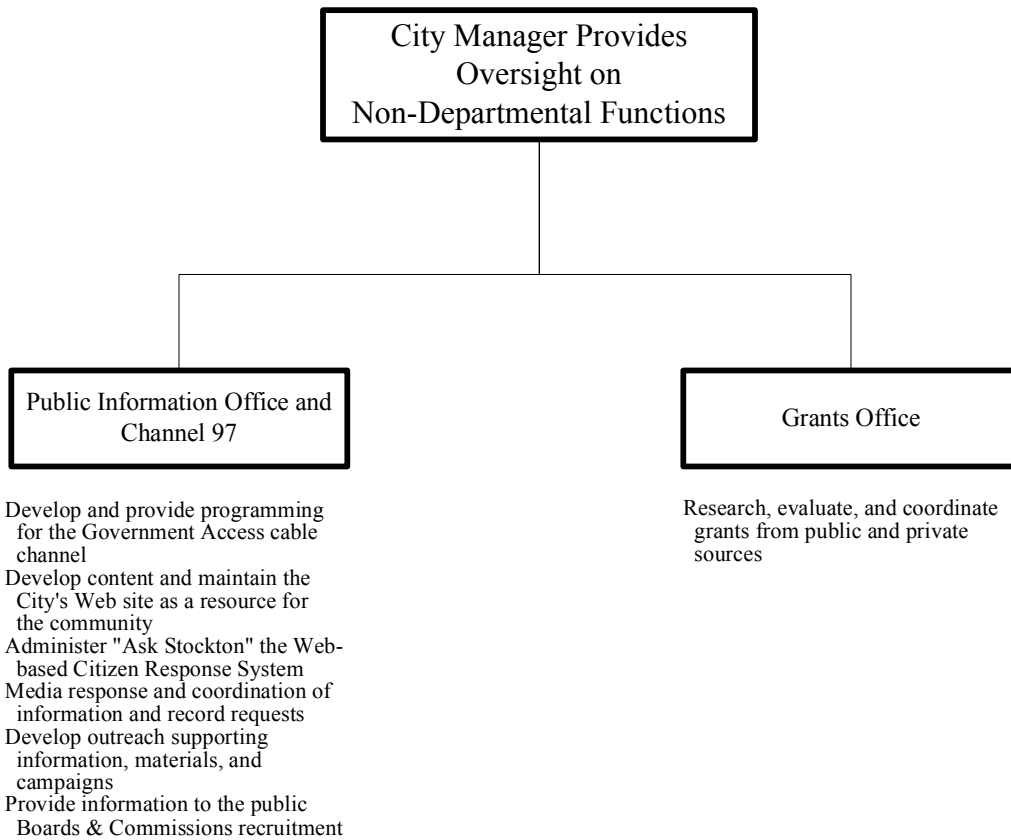
Operate and maintain the stormwater collection system, which consists of drainage lines, catch basins, and pumping stations. Responsibilities includes cleaning, inspecting, and repairing main lines and catch basins; maintaining pump stations.

Recent Accomplishments

- Initiated prioritization plan for stormwater capital improvements, including the Weber Avenue Storm Drain.

Goals

1. Initiate construction of the Buena Vista Storm Pump Station.
2. Complete South Stockton Drainage Study.



NON-DEPARTMENTAL

NON-DEPARTMENTAL

Non-Departmental : 010-0130

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$426,747	\$466,049	\$320,373	\$-145,676	-31%
Other Services	\$2,597,716	\$2,781,956	\$2,813,234	\$31,278	1%
Materials and Supplies	\$9,260	\$31,087	\$11,685	\$-19,402	-62%
Other Expenses	\$588,568	\$292,300	\$555,950	\$263,650	90%
TOTAL BUDGET	\$3,622,291	\$3,571,392	\$3,701,242	\$129,850	4%

POSITION ALLOCATION

4

4

4

Mission Statement

Provide funding for expenses that are citywide and not solely related to one department. An important part of Non-Departmental is the Communication and Outreach team. The Communication and Outreach Team's mission is to provide timely, accurate, and complete information that is readily accessible to the public, via print, web, and television mediums, about City services, issues, events, and decisions.

Major Budget Changes 010-0130

- \$150,000: Increase to fund Community Partnerships for Families.

Purpose

Pay for such expenses as costs related to receipt of tax revenues from other agencies, advertising for the City of Stockton, Channel 97, grants coordination, the City's web site, and dues to the California League of Cities.

Recent Accomplishments

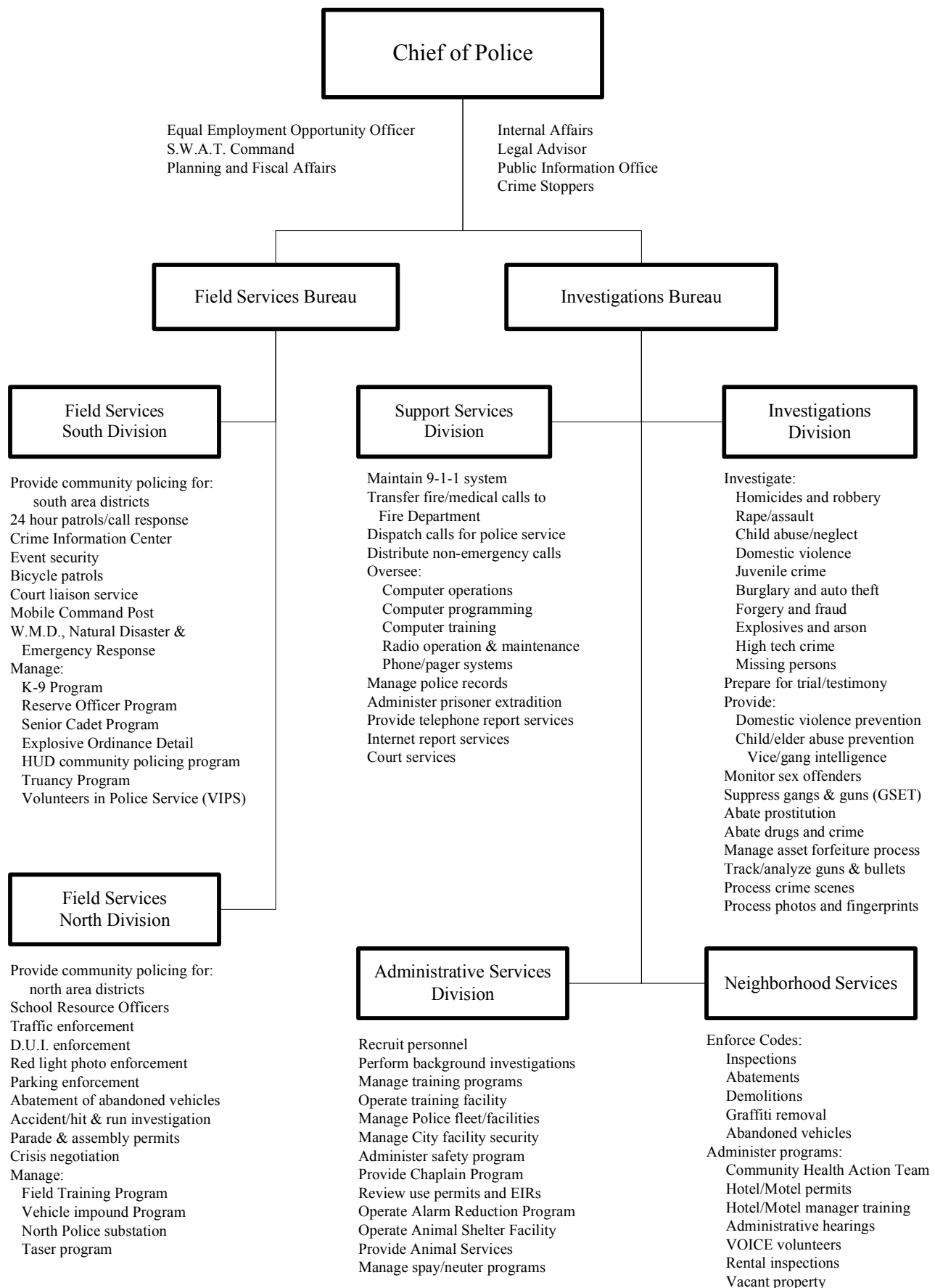
- Economic Development/Community Health efforts included outreach on FEMA flood map and flood insurance requirements, and an inventory of city and community carbon footprint and greenhouse gas emissions was assembled.
- Staff participated in a number of special initiatives that involved "Get Fit! Stockton" and "Stockton Reads", as well as the Mayor's Task Force on Persons with Disabilities.
- Process improvements were made to the web through entering into an contractual agreement with the Information Technology Division that included dividing responsibility for system support, technology, navigation, content, and design.
- The citizen interface system "Ask Stockton" was supported and maintained.
- Revitalization department efforts were supported through Channel 97 programming.

Goals

1. Redesign the City's web site.
2. Enhance programming on Channel 97.
3. Flood outreach efforts in order to continue to support flood insurance discounts and the Community Rating System.



Stewart-Eberhardt Building



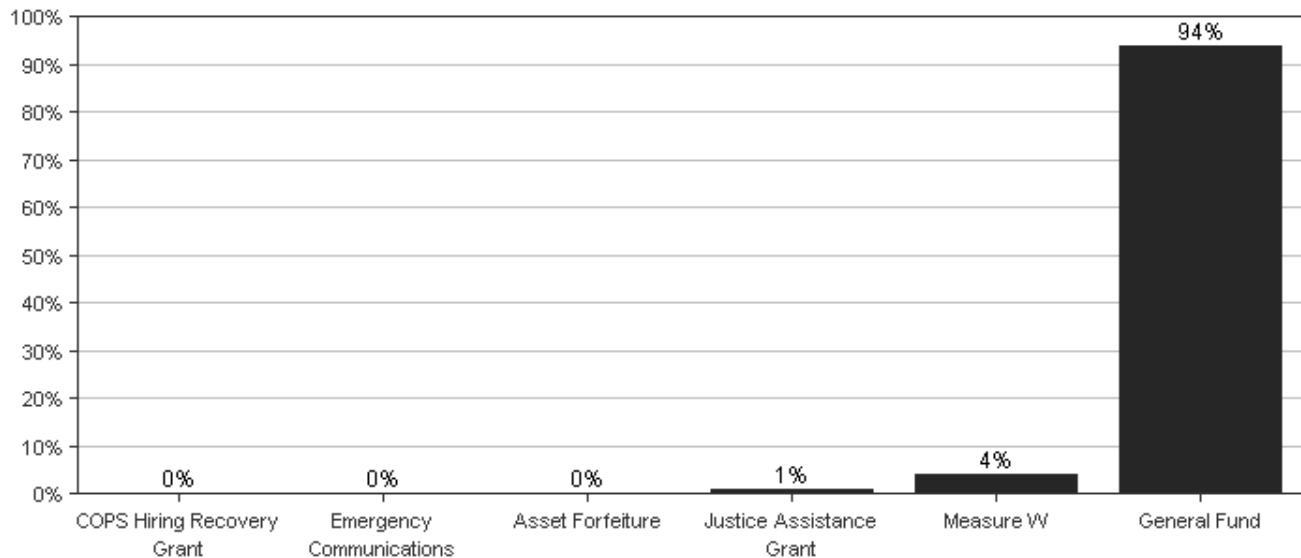
POLICE DEPARTMENT

POLICE

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
General Fund	\$94,258,215	\$89,218,023	\$86,432,729	\$-2,785,294	-3%
Measure W	\$5,232,571	\$5,639,718	\$3,862,000	\$-1,777,718	-32%
Emergency Communications	\$3,203,633	\$3,227,959	\$0	\$-3,227,959	-100%
Asset Forfeiture	\$162,760	\$310,000	\$348,500	\$38,500	12%
Justice Assistance Grant	\$0	\$0	\$1,140,927	\$1,140,927	0%
COPS Hiring Recovery Grant	\$0	\$0	\$0	\$0	0%
TOTAL BUDGET	\$102,857,179	\$98,395,700	\$91,784,156	\$-6,611,544	-7%

POSITION ALLOCATION 672 676 558

Includes 344 sworn positions, additional positions may be filled as funding allows.



Mission Statement

Promote the quality of life in the City of Stockton by: working in partnership with the community to provide a safe and secure environment; recognizing and respecting the diversity and uniqueness of the citizens of our community; being sensitive and responsive to the public without bias or prejudice; utilizing personnel and financial resources in an efficient and effective manner; and responding to the ever-changing needs of our community.

Units Managed by Department

Police General Fund	Asset Forfeiture
• Administration	Justice Assistance Grant
• Field Services	COPS Hiring Recovery Grant
• Investigations	Emergency Communications
• Support Services	Measure W
• Telecommunications	

POLICE

GENERAL FUND SUMMARY: 010-2400

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$79,816,794	\$76,710,736	\$74,196,612	\$-2,514,124	-3%
Other Services	\$12,683,559	\$10,811,005	\$10,492,517	\$-318,488	-3%
Materials and Supplies	\$1,036,391	\$1,361,877	\$1,335,965	\$-25,912	-2%
Other Expenses	\$622,360	\$304,405	\$387,635	\$83,230	27%
Capital Outlay	\$99,111	\$30,000	\$20,000	\$-10,000	-33%
TOTAL BUDGET	\$94,258,215	\$89,218,023	\$86,432,729	\$-2,785,294	-3%
POSITION ALLOCATION	632	636	529		

Major Budget Changes 010-2400

- The Police general fund budget has been reduced by \$14 million (14%) from the original FY 2008-09 level.
- The budget does not rely on federal grants, but \$15 million in grant requests have been submitted to help fund additional police officer positions.
- \$2.3 million of Employee Services reduction is in overtime. This represents a 38% reduction in overtime from the FY 2008-09 budget.
- (\$936,000): Decrease in employee cost represents a 75% reduction in part-time salary costs over the FY 2008-09 approved budget.
- (\$150,000): Reduction in other services costs for support of community organizations. The program was moved to the Non-Departmental budget.

POLICE ADMINISTRATION

Administration : 010-2410

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,589,620	\$3,966,698	\$3,989,374	\$22,676	1%
Other Services	\$2,338,564	\$1,680,171	\$1,343,582	\$-336,589	-20%
Materials and Supplies	\$205,683	\$207,677	\$188,518	\$-19,159	-9%
Other Expenses	\$474,123	\$141,860	\$93,510	\$-48,350	-34%
TOTAL BUDGET	\$7,607,990	\$5,996,406	\$5,614,984	\$-381,422	-6%
POSITION ALLOCATION	47	46	44		

Purpose

The Administrative Services Division is comprised of the Chief's Office (includes Internal Affairs, Crime Stoppers, and Public Information Office), Fiscal and Planning, Personnel and Training, Neighborhood Services, and Animal Control. The Chief's Office is the executive office of the Department providing direction over all Police operations.

Recent Accomplishments

- In July 2008, sworn staff employment was up to the highest level in the history of the Department: 433 Police Officer positions were filled.
- Opened a spay/neuter clinic at the Animal Shelter, utilizing volunteers and donations.
- Completed the back lot security project by installing gates and fences and clearing landscaping that obstructed security camera views at the Main Police Facility.

Goals

1. Maintain the required level of mandatory training for employees with a reduced budget.
2. Maintain adequate employee safety equipment with a reduced budget.
3. Maintain an adequate level of service at the Animal Shelter with reduced staffing while trying to increase volunteer time from Stockton Animal Shelter Friends.
4. Seek to obtain and manage grant funding to supplement the Police Department General Fund budget to offset significant revenue shortfalls.

POLICE FIELD SERVICES

Field Services : 010-2420

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$50,813,453	\$48,616,370	\$45,139,752	\$-3,476,618	-7%
Other Services	\$5,451,657	\$4,110,565	\$4,237,987	\$127,422	3%
Materials and Supplies	\$525,780	\$812,876	\$825,413	\$12,537	2%
Other Expenses	\$118,165	\$153,400	\$287,170	\$133,770	87%
Capital Outlay	\$39,556	\$30,000	\$20,000	\$-10,000	-33%
TOTAL BUDGET	\$56,948,611	\$53,723,211	\$50,510,322	\$-3,212,889	-6%
POSITION ALLOCATION	384	386	287		

Purpose

Provide 24-hour-a-day uniformed Police patrols and responding to calls for services throughout the six Community Policing Districts in Stockton.

Recent Accomplishments

- Renewed emphasis in the Curfew and Truancy Programs to help reduce youth violence and victimization of youth in our community.
- Revised the Parking Fee Ordinance as part of the budget reorganization process. Increased parking fees and implemented a collection service charge.
- The Airport Corridor Action Team (ACT) has transitioned from a City-led effort to a community-led collaboration. ACT continues to work toward overall community health through involvement from all sectors of the community including residents, local government, neighborhood schools, and the faith community.
- Participation in the Office of Traffic Safety grants resulted in 10 Sobriety check points, and 51 other missions in the past 12 months.
- Decrease in the frequency and severity of traffic accidents. From 2007 to 2008, there was a 29.6% decrease in fatality accidents and that decrease was maintained in 2008. Total collisions decreased by 8.3% in the same time period.
- Crime in the Kentfield Action Team area has remained at five-year lows. From 2007 to 2008, Part One Crimes decreased 38% and this decrease has been maintained during the first part of 2009.

Goals

1. Continue to meet the demands for citizen calls for service while operating under the reduced staffing.
2. Strengthen cooperation with other agencies, civic organizations, and faith-based groups to find long-term solutions for neighborhood concerns in order to improve the quality of life and reduce crime in Stockton.
3. Strive to gain driver safety compliance to improve the safety of our streets and crossings.

POLICE INVESTIGATIONS

Investigations : 010-2430

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$16,757,643	\$16,704,121	\$15,272,236	\$-1,431,885	-9%
Other Services	\$786,046	\$616,832	\$557,717	\$-59,115	-10%
Materials and Supplies	\$186,802	\$204,850	\$167,737	\$-37,113	-18%
Other Expenses	\$28,988	\$5,250	\$6,100	\$850	16%
Capital Outlay	\$59,555	\$0	\$0	\$0	0%
TOTAL BUDGET	\$17,819,034	\$17,531,053	\$16,003,790	\$-1,527,263	-9%
POSITION ALLOCATION	107	115	108		

Purpose

Investigate and assist in the prosecution of major crimes occurring in the City of Stockton. The Division is organized into four operating units: Crimes vs. Persons and Property, Special Investigations, Evidence Identification Unit, and the Property Room.

Recent Accomplishments

- The Robbery/Homicide Unit investigated 29 new homicides during 2008; 24 of these homicides counted toward the City's Uniform Crime Report (UCR). In 2008, Stockton had the lowest homicide total since 1976. Additionally, case clearance rates increased in all categories (Homicides, Robberies, and Assaults). Of particular note, the Robbery case clearance rate was 26.6%. This was an increase from 20.9% in 2007.
- For the fourth consecutive year, the City of Stockton saw a reduction in the number of auto thefts. The Auto Theft Unit reports that in 2008, the reduction was 12.4% and the total number reported for the year was the lowest figure since the year 2000.
- The Gang Violence Suppression Unit partnered with the California Department of Justice, Bureau of Narcotics Enforcement to conduct a 6-month investigation into the Nuestra Familia prison and Norteño criminal street gangs. The investigation culminated in the arrest of 28 subjects (11 of which were Norteño or Nuestra gang members), and the seizure of 19 firearms, over \$42,000 in cash, and narcotics.
- Through City-wide comprehensive strategy of prevention and enforcement, a significant reduction in graffiti was realized in 2008. The Investigations Division Graffiti Unit received 1,027 reports of tagging, compared to 1,324 reports in 2007, a 22.4% decline. Additionally, 211 subjects were arrested for tagging in 2008, compared to 54 subjects arrested in 2007.

Goals

1. Replace/update Evidence Lab processing equipment needed for efficient processing of latent prints to identify potential suspects leading to arrest and successful prosecution.
2. Successfully implement the new Property Room Gun Storage Fee collection process.
3. Increase the outreach efforts of gang prevention/intervention via the use of the Gang Violence Suppression Unit, Gang Street Enforcement Team, and Peacekeepers.
4. Working with other agencies, comprehensively investigate all gun related crimes.

POLICE SUPPORT SERVICES

Support Services : 010-2460

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,674,769	\$4,362,412	\$4,606,038	\$243,626	6%
Other Services	\$405,324	\$313,460	\$390,725	\$77,265	25%
Materials and Supplies	\$94,593	\$112,974	\$125,547	\$12,573	11%
Other Expenses	\$444	\$3,675	\$275	\$-3,400	-93%
TOTAL BUDGET	\$5,175,130	\$4,792,521	\$5,122,585	\$330,064	7%
POSITION ALLOCATION	37	37	34		

Purpose

Responsible for Police Records Management, Property Management, and Telephone and On-line Report Services.

Recent Accomplishments

- The collision reporting system "CrossRoads", was upgraded and expanded allowing collision reports to be created and processed in electronic format, saving significant staff time and material. Phase two of this project is now underway. It will allow citizens and insurance companies to purchase collision reports online improving service levels to the public and saving staff time.
- Staffing and scheduling structure was analyzed, and subsequent changes were made to optimize personnel resources. This allowed the Section to absorb a significant amount of the added workload created through loss of personnel due to the Voluntary Separation Program.
- There were 364,851 computer-aided dispatch incidents, and 156,513 dispatched service calls during 2008, which resulted in over 70,000 crime and incident reports being processed through the Records Section.
- In 2008, there were 5,996 online police reports filed, which was an increase of 15.8% from 2007. This was partly due to our efforts to encourage citizens to file qualifying reports online to free up time for patrol officers to handle the more complex calls in the field.

Goals

1. Complete the expansion of the collision reporting system to allow citizens and insurance companies to purchase copies of vehicle accident reports online, thus saving significant staff time and improving customer service levels.
2. Implement a subpoena tracking scanning and database software solution to better track and manage court overtime.

POLICE TELECOMMUNICATIONS

Telecommunications : 010-2470

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$2,981,309	\$3,061,135	\$5,189,212	\$2,128,077	70%
Other Services	\$3,701,968	\$4,089,977	\$3,962,506	\$-127,471	-3%
Materials and Supplies	\$23,533	\$23,500	\$28,750	\$5,250	22%
Other Expenses	\$640	\$220	\$580	\$360	164%
TOTAL BUDGET	\$6,707,450	\$7,174,832	\$9,181,048	\$2,006,216	28%
POSITION ALLOCATION	46	46	46		

Purpose

Responsible for 9-1-1 emergency communications (plus Fire and Emergency Medical Systems transfers) and 24-hour-a-day dispatch. This Division works with the Information Technology Division for technical support of Police computer and radio systems.

Recent Accomplishments

- The Telecommunications Center completed its Wireless 9-1-1 (W911) transition project. W911 calls made within Stockton were previously routed to and triaged by the California Highway Patrol. These calls now come directly into the Stockton Police Department. In 2008, the Police Department received 64,992 W911 emergency calls, which was an increase of over 53% from 2007.
- The Telecommunications Center obtained and installed a new emergency notification system using Homeland Security Buffer Zone Protection Plan funds. The system allows the Center to send out mass notifications to the public in the event of an emergency, based upon geographic areas. The system is capable of sending a short recorded voice message to approximately 1,200 land-line telephones per hour.
- The Telecommunications Center now has a team called the Tactical Dispatch Team, who is familiar with the technology and operational capabilities of the Mobile Command Post and can be called upon to respond to any significant event requiring in-field communications/dispatch.

Goals

1. Continue to explore and expand upon the capabilities of the emergency notification system.
2. Continue with the current design and engineering project for the move of the Public Safety Dispatch Center to the 4th Floor of the Stewart-Eberhardt Building.
3. Continue working with Information Technology staff on the testing and development of enhanced data communications between the Telecommunications Center and Patrol Officers working in the field.

POLICE MEASURE W

Measure W : 081-2436

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,451,921	\$4,754,640	\$3,256,825	\$-1,497,815	-32%
Other Services	\$681,188	\$656,488	\$485,877	\$-170,611	-26%
Materials and Supplies	\$44,270	\$171,590	\$119,298	\$-52,292	-30%
Other Expenses	\$55,192	\$57,000	\$0	\$-57,000	-100%
TOTAL BUDGET	\$5,232,571	\$5,639,718	\$3,862,000	\$-1,777,718	-32%
POSITION ALLOCATION	40	40	22		

Mission Statement

Provide increased Police and Fire protection services in the City of Stockton using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

Major Budget Changes 081-2436

- (\$868,213): Decrease in Police Department share of the Safe Neighborhood Measure W sales tax revenue from FY 2008-09.
- Due to substantially decreased revenue, the number of police officer positions funded by Measure W has been significantly decreased from 40 to 22.

Purpose

Implement strategies to reduce gang and drug related crime; expand community policing in Stockton schools, parks, and neighborhoods; provide additional police officers and firefighters to improve response to calls for service; and improve police and firefighter training.

Recent Accomplishments

- All 40 authorized sworn positions were filled for most of FY 2008-09.
- A total of 31 police patrol vehicles have been purchased and continue to be maintained with Measure W funding.

Goals

1. Support as many police officer positions as possible with Measure W sales tax revenue.

POLICE EMERGENCY COMMUNICATIONS

Emergency Communications : 042-2471

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$2,088,276	\$2,074,572	\$0	\$-2,074,572	-100%
Other Services	\$1,044,373	\$1,143,387	\$0	\$-1,143,387	-100%
Materials and Supplies	\$0	\$10,000	\$0	\$-10,000	-100%
Other Expenses	\$70,984	\$0	\$0	\$0	0%
TOTAL BUDGET	\$3,203,633	\$3,227,959	\$0	\$-3,227,959	-100%

POSITION ALLOCATION	0	0	0
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Mission Statement

Operate and maintain the system for receiving and dispatching responses to 9-1-1 telephone calls for emergency police and fire services 24-hours per day in the City of Stockton.

Major Budget Changes 042-2471

- All costs to operate and maintain public safety 9-1-1 systems are now supported by the General Fund.

Purpose

Provide 24-hour per day answering of 9-1-1 emergency telephone calls; radio dispatch of police and firefighting services; and upgrade & maintenance of emergency communication equipment. Services include assessment of emergency resource requirements, while first aid and other pre-arrival information is provided over the phone by telecommunicators.

Recent Accomplishments

- The special 9-1-1 fee on telecommunication services that supported public safety telecommunications and dispatching of emergency services has been discontinued due to a legal settlement that occurred in fiscal year 2008-09.

Goals

1. Goals for Police Department emergency communications are covered under the Police Department Telecommunications Division in the General Fund.

POLICE ASSET FORFEITURE

Asset Forfeiture : 023-6400

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Other Services	\$0	\$0	\$20,000	\$20,000	0%
Materials and Supplies	\$132,010	\$250,000	\$252,500	\$2,500	1%
Other Expenses	\$30,750	\$60,000	\$76,000	\$16,000	27%
TOTAL BUDGET	\$162,760	\$310,000	\$348,500	\$38,500	12%
POSITION ALLOCATION	0	0	0		

Mission Statement

To account for the share of proceeds that have been paid to the City of Stockton by the San Joaquin County District Attorney or Federal Courts as a result of narcotics related cases adjudicated under state and federal asset forfeiture statutes. No Asset Forfeiture Funds are ever used to compensate any City employees.

Major Budget Changes 023-6400

- \$2,500: Increase in Materials and Supplies budget to purchase additional ballistic protection equipment, specialized weapons, and ammunition.
- \$16,000: Increase in Other Expense budget to provide additional resources for undercover narcotics operations and investigations.

Purpose

To purchase surveillance and safety equipment for the Vice/Narcotics and Special Weapons and Tactics (SWAT) units to enhance the Department's illegal drug trafficking enforcement efforts. Funds are also used to purchase Explosive Ordnance Detail equipment, firearms training equipment, and other safety equipment for law enforcement purposes.

Recent Accomplishments

- Purchased upgraded surveillance equipment for the Special Investigations Section of the department.
- Used funds for specialized equipment to outfit two emergency response vehicles (former ambulances); one for the SWAT Team and the other for the Explosive Ordnance Disposal Team.
- Purchased digital radio equipment for drug enforcement operations.

Goals

1. Purchase of Vice/Narco Unit and SWAT surveillance and safety equipment because it directly affects the Police Department's illegal drug trafficking enforcement efforts and best fulfills the intent of state and federal law.
2. Purchase of Explosive Ordnance Detail specialized equipment, which is unique to this unit and does not require Internal Service Fund support.
3. Purchase Firearms Training System equipment for computer training program scenarios, equipment, and accessories used to train sworn staff in use-of-force decision making to improve officer and citizen safety and reduce liability to the City.
4. Purchase other non-recurring law enforcement supplies and equipment as determined by the Chief of Police.

**POLICE
JUSTICE ASSISTANCE GRANT**

Justice Assistance Grant : 025-6429

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$0	\$0	\$1,127,842	\$1,127,842	0%
Other Services	\$0	\$0	\$13,085	\$13,085	0%
TOTAL BUDGET	\$0	\$0	\$1,140,927	\$1,140,927	0%
POSITION ALLOCATION	0	0	7		

Mission Statement

The Justice Assistance Grant is used to provide shared funding resources in a county-wide effort to enhance and coordinate local law enforcement and gang/crime/drug prevention and intervention programs to improve public safety.

Major Budget Changes 025-6429

- The Justice Assistance Grant allocation for Stockton Police has been increased by about \$1 million for 2009 under the federal stimulus package.

Purpose

To account for the Stockton Police Department's share of federal stimulus funds allocated through the Justice Assistance Grant Program.

Recent Accomplishments

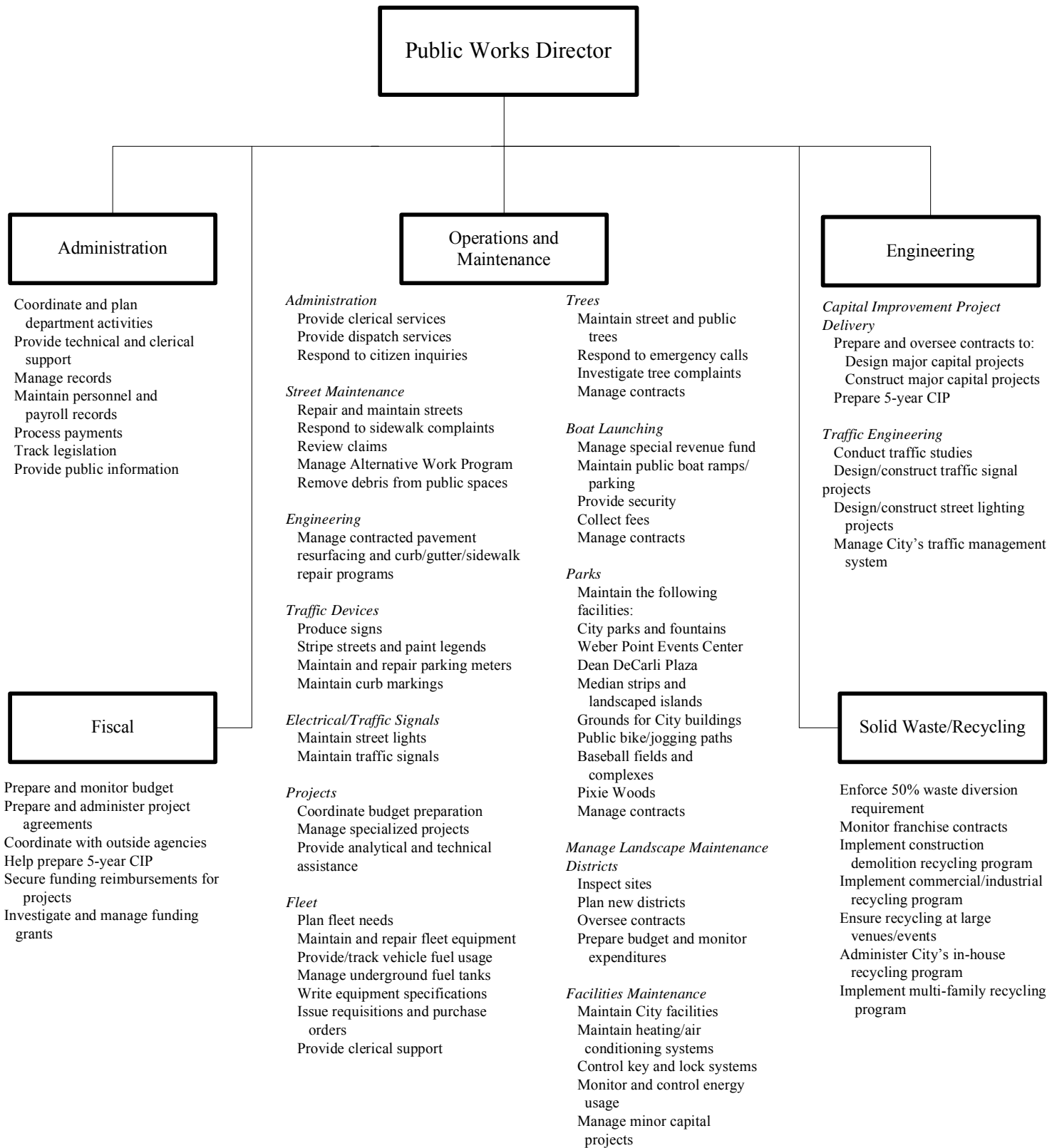
- Received allocation for the Stockton Police Department that provides FY 2009-10 funding for 7 police officers in the Gang-Street Enforcement Team to work with other agencies to reduce local gang and drug related crime.

Goals

1. The Stockton Police Department is committed to working with other local law enforcement agencies, the Peacekeepers, schools, and community based organizations throughout the County to suppress gang related crimes and divert local youth to intervention programs.



The Golden Arrow 1

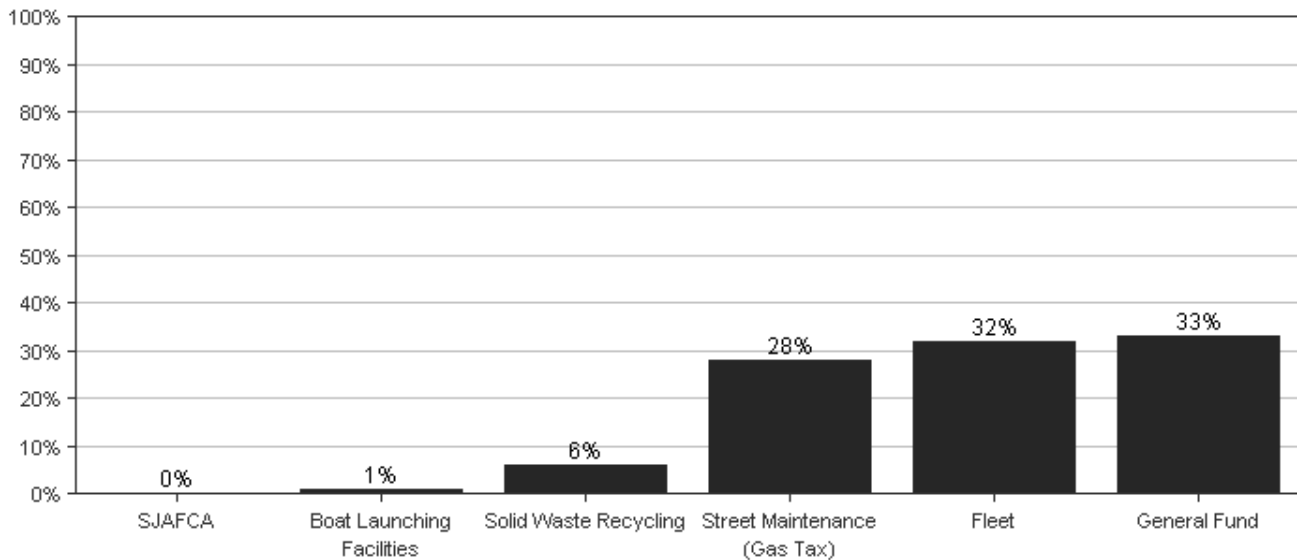


PUBLIC WORKS

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
General Fund	\$21,365,353	\$18,819,987	\$8,063,734	\$-10,756,253	-57%
Boat Launching Facilities	\$124,346	\$194,036	\$212,170	\$18,134	9%
Solid Waste Recycling	\$1,271,171	\$1,382,121	\$1,499,838	\$117,717	9%
Street Maintenance (Gas Tax)	\$0	\$0	\$6,837,866	\$6,837,866	0%
SJAFCA	\$573,994	\$718,820	\$0	\$-718,820	-100%
Fleet	\$9,272,671	\$10,462,476	\$7,695,641	\$-2,766,835	-26%
TOTAL BUDGET	\$32,607,535	\$31,577,440	\$24,309,249	\$-7,268,191	-23%

POSITION ALLOCATION	226	225	180
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Historical position allocations reflect FY 2008-09 city-wide restructuring.



Mission Statement

Plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

Units Managed by Department

Public Works General Fund	Street Maintenance (Gas Tax)
• Administration	Boat Launching Facilities
• Engineering	Solid Waste Recycling
• O & M	Fleet
• Parks and Street Trees	SJAFCA
• Facilities Maintenance	

PUBLIC WORKS

GENERAL FUND SUMMARY: 010-3000

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$13,379,097	\$11,622,436	\$3,836,890	\$-7,785,546	-67%
Other Services	\$6,719,779	\$5,698,855	\$3,796,664	\$-1,902,191	-33%
Materials and Supplies	\$1,259,973	\$1,447,561	\$401,280	\$-1,046,281	-72%
Other Expenses	\$-20,442	\$51,135	\$28,900	\$-22,235	-43%
Capital Outlay	\$26,946	\$0	\$0	\$0	0%
TOTAL BUDGET	\$21,365,353	\$18,819,987	\$8,063,734	\$-10,756,253	-57%
POSITION ALLOCATION	186	183	73		

Major Budget Changes 010-3000

- Reorganization added management of Parks & Street Trees, and Boat Launching, and shifted Development Services to the Community Development Department.
- A new Street Maintenance (Gas Tax) Fund was created to provide better accounting for gas tax and General Fund Prop 42 maintenance of effort revenues.
- Street Maintenance and related activities will be transferred to the new Street Maintenance (Gas Tax) Fund in 2009-10.
- The General Fund budget will continue to fund Public Works Administration, Parks and Street Trees, and Facilities Maintenance.
- Parks & Street Trees core staff retained, while contracting out most parks maintenance and eliminating 23 full-time and nearly all seasonal staff.
- Facilities Maintenance functions reorganized and reduced, Civic Auditorium closed for HVAC major repairs for a portion of 2009-10.

PUBLIC WORKS ADMINISTRATION

Administration : 010-3010

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$994,682	\$824,819	\$701,971	\$-122,848	-15%
Other Services	\$350,160	\$292,349	\$429,221	\$136,872	47%
Materials and Supplies	\$22,370	\$12,812	\$13,699	\$887	7%
Other Expenses	\$7,006	\$11,455	\$5,100	\$-6,355	-55%
TOTAL BUDGET	\$1,374,218	\$1,141,435	\$1,149,991	\$8,556	1%
POSITION ALLOCATION	27	28	24		

Purpose

Provide management, clerical, and fiscal support to all Department activities including staff development, budget/capital improvement program preparation, grants, contracts, payments, billings, and document management services. Also responsible for intergovernmental coordination, liaison with the City Manager's office, and special projects.

Recent Accomplishments

- Prepared or assisted with, and secured, numerous transportation grants including Proposition 1B, State Local Partnership Program, Safe Routes to Schools, Hazard Safety Improvement Program, Fleet, Measure K Smart Growth, and Measure K Bicycle Competitive.
- Increased budget controls, tracking, and accountability to ensure that the budget reduction target for 2008-09 was met.
- Improved working relationships with outside agencies, including successful application of a "revenue neutral" cooperative agreement with San Joaquin County to deliver the Hammer Lane widening project.
- Improved internal communications and processes including streamlined contract routing procedures.

Goals

1. Continued focus on achieving outside grant revenues to build projects, reduce General Fund impacts, and maintain engineering staff efficiency.
2. Strive to achieve the best possible internal and external customer service in light of the current budget challenges.
3. Develop a website that clearly details services delivered by the Public Works Department and the cost of those services.

PUBLIC WORKS ENGINEERING

Engineering : 010-3020

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,060,476	\$727,340	\$0	\$-727,340	-100%
Other Services	\$366,482	\$313,100	\$0	\$-313,100	-100%
Materials and Supplies	\$86,594	\$29,255	\$0	\$-29,255	-100%
Other Expenses	\$8,433	\$7,740	\$0	\$-7,740	-100%
TOTAL BUDGET	\$1,521,985	\$1,077,435	\$0	\$-1,077,435	-100%

POSITION ALLOCATION

25

24

0

Positions moved to Street Maintenance Fund in FY 2009-10.

Purpose

Provide engineering services for transportation and citywide capital projects, manage capital projects, conduct traffic engineering surveys, respond to citizen and Council inquiries, and provide traffic support for special events. Beginning in 2009-10, Public Works Engineering will be funded from the new Street Maintenance (Gas Tax) Fund.

Recent Accomplishments

- Implemented a new traffic calming program for speed humps and lumps.
- Began final design for the I-5 North Stockton Widening project including the Otto Drive Interchange.
- Completed the final design for Hammer Lane Widening Phase IIIB, Davis Road/Pixley Slough Bridge Replacement, Thornton Road Widening, and Duck Creek Bike Path.
- Implemented Bus Rapid Transit Service on Pacific Avenue in conjunction with the San Joaquin Regional Transit District.
- Upgraded traffic signals at Alpine Avenue & Pacific Avenue, Bianchi Road & Pacific Avenue, and Wilson Way & Fremont Street.
- Completed construction of Airport Way Streetscape Phase 1, Hammer Lane Widening Phase IIIA, and Strong Neighborhood Services Street Lighting projects throughout the City.

Goals

1. Receive environmental approval for I-5 North Stockton Widening and Interchanges, Eight Mile Road/Route 99 Interchange, and Morada Lane/Route 99 Interchange.
2. Complete final design for Sperry Road Extension, and begin acquiring right of way for this project.
3. Begin construction of Davis Road/Pixley Slough Bridge Replacement and Thornton Road Widening.
4. Complete construction of Hammer Lane Widening Phase IIIB, Duck Creek Bike Path, and California Street Improvements; complete the upgrade of 200 traffic signal controllers citywide, and connect all Weston Ranch traffic signals to the city-wide signal control system.

PUBLIC WORKS OPERATIONS AND MAINTENANCE

Operations and Maintenance : 010-3060

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,731,602	\$4,128,687	\$0	\$-4,128,687	-100%
Other Services	\$2,821,317	\$2,471,185	\$0	\$-2,471,185	-100%
Materials and Supplies	\$641,194	\$792,758	\$0	\$-792,758	-100%
Other Expenses	\$-59,195	\$3,465	\$0	\$-3,465	-100%
Capital Outlay	\$26,946	\$0	\$0	\$0	0%
TOTAL BUDGET	\$8,161,864	\$7,396,095	\$0	\$-7,396,095	-100%
POSITION ALLOCATION	53	50	0		
Positions moved to Street Maintenance Fund in FY 2009-10.					

Purpose

Narratives and budget for this division have been moved to the new Street Maintenance (Gas Tax) Fund beginning in 2009-10.

Recent Accomplishments

- Accomplishments for this division are listed under the new Street Maintenance (Gas Tax) Fund.

Goals

1. Goals for this division are listed under the new Street Maintenance (Gas Tax) Fund.

PUBLIC WORKS PARKS AND STREET TREES

Parks and Street Trees : 010-3070

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,951,499	\$4,259,041	\$1,894,639	\$-2,364,402	-56%
Other Services	\$2,166,467	\$1,913,569	\$2,580,935	\$667,366	35%
Materials and Supplies	\$260,623	\$340,090	\$189,985	\$-150,105	-44%
Other Expenses	\$24,284	\$25,545	\$21,400	\$-4,145	-16%
TOTAL BUDGET	\$7,402,873	\$6,538,245	\$4,686,959	\$-1,851,286	-28%

POSITION ALLOCATION	57	57	28
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Purpose

Maintain City parks, street and park trees, pedestrian malls, bicycle paths, fountains, landscaped islands, median strips, and grounds of City buildings, and support City special events.

Recent Accomplishments

- Responsibility for Parks and Street Tree Maintenance transferred to Public Works Department on August 1, 2008.
- Increased maintenance responsibility from the opening of 3 new parks: Barkleyville, Iloilo Sister City, and Michael Faklis.
- The expenditure budget in this division is General Fund only; an additional \$165,210 in 2009-10 Employee Services costs for Street Tree Maintenance is funded in the new Street Maintenance (Gas Tax) Fund.

Goals

1. Provide safe, clean, and attractive parks and streetscaping environments to the public in the most cost effective manner.
2. Implement revised service delivery model for parks maintenance using a mix of contracted services and City staff.
3. Work with the Community Development Department and City Attorney to revise the Street Tree Ordinance to facilitate street tree maintenance by the adjacent property owners.

PUBLIC WORKS FACILITIES MAINTENANCE

Facilities Maintenance : 010-3090

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,640,838	\$1,682,549	\$1,240,280	\$-442,269	-26%
Other Services	\$1,015,353	\$708,652	\$786,508	\$77,856	11%
Materials and Supplies	\$249,192	\$272,646	\$197,596	\$-75,050	-28%
Other Expenses	\$-970	\$2,930	\$2,400	\$-530	-18%
TOTAL BUDGET	\$2,904,413	\$2,666,777	\$2,226,784	\$-439,993	-16%

POSITION ALLOCATION	24	24	21
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Purpose

Perform and oversee maintenance on City service buildings and the Civic Auditorium. Develop long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulations relating to City buildings.

Recent Accomplishments

- Responded to and completed over 2,000 requests for maintenance service.
- Roofs were replaced at Troke Library and at 13 storage and restroom buildings in various parks throughout the City.
- Installed electrical lines and HVAC systems, and painted portable class rooms at Fire Station #2.
- Installed new energy-efficient lighting at the Troke Library.

Goals

1. Continue to maintain facilities and respond to service requests with reduced funding and staffing, giving priority to those requests with safety implications and those that affect the most people.
2. Reorganize the Crafts and Custodial Maintenance sections to accommodate the temporary closure of Civic Auditorium and staffing reductions.
3. Secure and use federal economic stimulus (American Recovery and Reinvestment Act) funds for energy efficiency improvement projects.

PUBLIC WORKS BOAT LAUNCHING FACILITIES

Boat Launching Facilities : 045-3069

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$4,763	\$13,967	\$3,701	\$-10,266	-74%
Other Services	\$113,528	\$174,069	\$193,780	\$19,711	11%
Materials and Supplies	\$6,048	\$6,000	\$3,000	\$-3,000	-50%
Other Expenses	\$7	\$0	\$11,689	\$11,689	0%
TOTAL BUDGET	\$124,346	\$194,036	\$212,170	\$18,134	9%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide the public with well-maintained, safe, and attractive boat launching areas.

Major Budget Changes 045-3069

- None

Purpose

Operate and maintain boat launch facilities located at Buckley Cove, Louis Park, and Morelli Park. The City manages a contract with a private security service to conduct the daily boat launch operations. These facilities are maintained by contractors and City staff.

Recent Accomplishments

- Management of the City's boat launching facilities was transferred to Public Works Department on August 1, 2008.
- Upgrades to Louis Park and Morelli Park facilities were completed in 2009.

Goals

1. Continue to provide safe, well-maintained, user-friendly boat launching facilities to the public.
2. Investigate use of automated and/or voluntary collection techniques at Morelli and Louis Park facilities to improve revenue collection.
3. To minimize costs, investigate opportunities for joint operation of boat launching facilities and the new Downtown Marina.

PUBLIC WORKS SOLID WASTE RECYCLING

Solid Waste Recycling : 047-3080

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,100,517	\$1,177,822	\$1,235,987	\$58,165	5%
Other Services	\$124,105	\$117,400	\$174,357	\$56,957	49%
Materials and Supplies	\$8,181	\$24,071	\$36,137	\$12,066	50%
Other Expenses	\$38,368	\$62,828	\$53,357	\$-9,471	-15%
TOTAL BUDGET	\$1,271,171	\$1,382,121	\$1,499,838	\$117,717	9%

POSITION ALLOCATION

7

6

9

Mission Statement

Assure superior quality solid waste and recycling service to Stockton's 68,000 residential and 5,000 commercial customers, while pushing the leading edge of the "Green Movement" in municipal solid waste management.

Major Budget Changes 047-3080

- Increases are from costs associated with the new multi-family housing recycling program, audit follow-ups, and public outreach "green" efforts.

Purpose

Manage the \$400 million garbage franchises that include street sweeping services. Oversee and administer the City's waste reduction and recycling programs that are rated among the best in the State by the California Integrated Waste Management Board. Fund the Alternative Work Program for illegal dumping cleanup.

Recent Accomplishments

- With a 2006 recycling rate of 67%, Stockton was ranked 5th in the State, among large cities, in recycling by the California Integrated Waste Management Board.
- Completed the first comprehensive performance reviews and audits of garbage franchisees in the City.

Goals

1. Implement recommendations made in franchisee performance reviews and audits.
2. Plan and implement a pilot project for a multi-family housing recycling program.
3. Increase implementation of "green practices" through greater public outreach efforts for the City's recycling programs.

PUBLIC WORKS STREET MAINTENANCE (GAS TAX)

Street Maintenance (Gas Tax) : 030-3001

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$0	\$0	\$3,445,270	\$3,445,270	0%
Other Services	\$0	\$0	\$2,603,318	\$2,603,318	0%
Materials and Supplies	\$0	\$0	\$779,278	\$779,278	0%
Other Expenses	\$0	\$0	\$10,000	\$10,000	0%
TOTAL BUDGET	\$0	\$0	\$6,837,866	\$6,837,866	0%

POSITION ALLOCATION

0

0

65

Positions in Public Works General Fund in prior years.

Mission Statement

Maintain a safe, efficient, and reliable street system in the City.

Major Budget Changes 030-3001

- Gas Tax revenues will no longer be transferred to the General Fund, but will be retained in the Street Maintenance (Gas Tax) Fund.
- General Funds totaling \$2,387,866 (Proposition 42 maintenance of effort requirement) will be transferred to the Street Maintenance (Gas Tax) Fund.
- A portion of Street Tree Maintenance (3071) will be funded from the Gas Tax Fund.

Purpose

The Street Maintenance (Gas Tax) Fund includes the following divisions: Engineering (3020), Street Maintenance (3062), Traffic Devices (3064), Traffic Signals and Lighting (3065), and Community Enhancement (3068).

Recent Accomplishments

- Completed overlays on 8 miles of streets using State Proposition 1B funds.
- Completed cape-seals on 20 miles of streets using State Proposition 1B funds.
- Completed pavement rehabilitation, curb, and gutter improvements on Wilson Way between Martin Luther King Jr Blvd. and Harding Way, using Federal Surface Transportation Program funds.
- Maintained 19,000 street lights, 299 traffic signals, 800 miles of pavement striping, 35,000 traffic and street name signs, and 2,000 parking meters.
- Spent over \$1 million to repair tree-damaged curbs, gutters, and sidewalks, and install wheelchair ramps.

Goals

1. Complete overlays on 13 miles of streets using federal economic stimulus (American Recovery and Reinvestment Act) funds.
2. Complete pavement rehabilitation and overlay on 2.5 miles of Arch Road using federal Surface Transportation Program funds.
3. Repair tree-damaged curbs, gutters, and sidewalks, and install wheelchair ramps, totaling at least \$1 million.

**PUBLIC WORKS
SAN JOAQUIN AREA FLOOD CONTROL AGENCY**

SJAFCA : 010-0137

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$537,010	\$594,445	\$0	\$-594,445	-100%
Other Services	\$31,390	\$48,138	\$0	\$-48,138	-100%
Materials and Supplies	\$1,245	\$16,000	\$0	\$-16,000	-100%
Other Expenses	\$4,349	\$30,237	\$0	\$-30,237	-100%
Capital Outlay	\$0	\$30,000	\$0	\$-30,000	-100%
TOTAL BUDGET	\$573,994	\$718,820	\$0	\$-718,820	-100%
POSITION ALLOCATION	1	4	5		

Mission Statement

Coordinate levee improvement efforts with local, state and federal interests and lead in the development of a cooperative Lower San Joaquin River Feasibility Study for determining requirements to meet state required 200-year flood protection. Coordinate efforts for the development of information needed for removing areas from 100-year floodplains on the newly released preliminary FEMA Flood Insurance Rate Maps.

Major Budget Changes 010-0137

- Administrative costs incurred by the City and reimbursed by SJAFCA are moved from the General Fund to a Special Purpose Fund (020) in 09-10.

Purpose

Implement levee improvement projects and flood protection requirements with local, state and federal interests. Administration activities and fund reimbursements from the United States Army Corps of Engineers.

Recent Accomplishments

- Worked with State and Federal governments to develop future levee improvement needs in order to achieve 200 year flood protection.

Goals

1. Functions have been moved to the Special Purpose fund.

PUBLIC WORKS FLEET

Fleet : 501-5000

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$3,561,806	\$3,691,550	\$3,033,564	\$-657,986	-18%
Other Services	\$854,474	\$1,107,418	\$1,074,923	\$-32,495	-3%
Materials and Supplies	\$3,317,813	\$3,450,040	\$2,976,404	\$-473,636	-14%
Other Expenses	\$23,075	\$12,468	\$110,750	\$98,282	788%
Capital Outlay	\$1,515,503	\$2,201,000	\$500,000	\$-1,701,000	-77%
TOTAL BUDGET	\$9,272,671	\$10,462,476	\$7,695,641	\$-2,766,835	-26%
POSITION ALLOCATION	31	31	26		

Mission Statement

Provide user departments with safe, reliable vehicles and equipment at the lowest cost, with the least disruption to department operations. Ensure compliance with prevailing regulations relating to fleet and fuel station activities.

Major Budget Changes 501-5000

- No vehicle replacements are scheduled in FY 2009-10 due to reduced funding from department rental rates.
- Budget decreases reflect savings from staff reductions and a smaller fleet.

Purpose

Purchase, maintain, and replace vehicles and related equipment to support City operations

Recent Accomplishments

- Obtained grant funding for the partial purchase of a low-emissions tractor used by the Street Maintenance Division.
- Retrofit 5 diesel-powered trucks with diesel particulate filters to comply with Air District regulations.
- Use bio-diesel fuel in all diesel-powered trucks and equipment owned and operated by the City.

Goals

1. Retrofit up to 10 diesel-powered trucks with diesel particulate filters to comply with California Air Resources Board requirements.
2. Explore outsourcing of parts inventory function to increase efficiency.

Director of Revitalization

Redevelopment Projects / Programs/ Planning

Planning:
Area Plans
Neighborhood Renaissance Program
Capital projects:
Planning/Design
Programming
Construction management
Prevailing wage compliance
Commercial Façade Program
Downtown/ Infill housing strategy
Entertainment District
Brownfields Program
Marketing / Web site
Development agreements

Economic Development

Enhance economic climate
Stimulate capital investment
Broaden economic base
Facilitate permit processing
Assist and promote business
expansion/ relocation/ retention
Facilitate business attraction and
marketing
Promote public/private partnership
projects
Manage Advantage Stockton Web site
Manage Fee Deferral Program

Housing Projects / Programs/ Planning

Programs:
Emergency Shelter Grant
HOME Investment Partnership
CDBG
NSP
Affordable housing development
Feasibility studies for housing
development
Assist/provide funding for:
Infrastructure improvements
in low-income neighborhoods
Public service facilities and
organizations
Homeless shelter providers

Administration

Strategic Financing / Budget / Accounting
Clerical support
Data bank
Mandated reports:
Consolidated plan
One-Year action plan / CAPER
Implementation plan
Audit of federal exp. / agency audit
State HCD / state controller's reports
Statement of indebtedness
Housing element
Contracts / Compliance monitoring
Committee meeting support:
Redevelopment Commission /Subcommittees
Project area committees
Parking District Advisory Board
Economic Review Committee

Real Property / Asset Management

Operations:
Marina and boat launch facilities
New City Administration Building
Central Parking District
Real Estate:
Appraisal
Abandonment
Dedication
Acquisition
Sales
Leasing
Maintenance of City/Agency property
Relocation
Property-based improvement districts
Strong Neighborhoods Initiative Capital Projects

REVITALIZATION

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Redevelopment	\$60,986,835	\$28,235,384	\$23,448,283	\$-4,787,101	-17%
Economic Development	\$719,088	\$1,768,321	\$363,982	\$-1,404,339	-79%
Real Property	\$65,382	\$56,281	\$41,153	\$-15,128	-27%
Central Parking District	\$4,689,254	\$4,197,297	\$4,408,846	\$211,549	5%
CDBG	\$6,039,950	\$6,676,456	\$6,729,603	\$53,147	1%
Emergency Shelter Grant	\$216,474	\$185,499	\$184,988	\$-511	0%
HOME Investment Partnership	\$3,368,607	\$2,549,176	\$2,683,184	\$134,008	5%
400 E. Main	\$818,199	\$2,024,174	\$1,907,436	\$-116,738	-6%
TOTAL BUDGET	\$76,903,789	\$45,692,588	\$39,767,475	\$-5,925,113	-13%

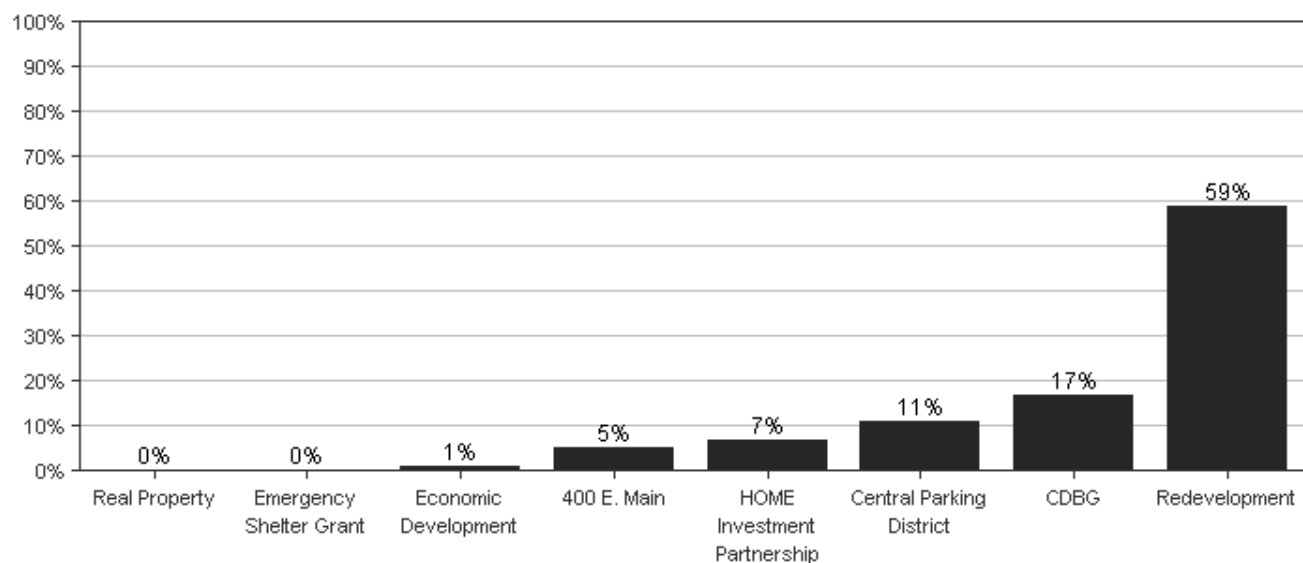
POSITION ALLOCATION

40

45

36

Historical position allocations reflect FY 2008-09 city-wide restructuring.



Mission Statement

To revitalize and enhance Stockton with programs in economic development, real property services, affordable housing, redevelopment, parking, capital investments, program delivery funding, and staffing resources.

Units Managed by Department

Revitalization General Fund	CDBG
• Real Property	Emergency Shelter Grant
• Economic Development	HOME Investment Partnership
	400 East Main Street
	Redevelopment
	Central Parking District

REVITALIZATION REDEVELOPMENT

Redevelopment : 330-7000

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$3,217,622	\$3,333,986	\$1,898,850	\$-1,435,136	-43%
Other Services	\$19,576,928	\$4,849,658	\$500,771	\$-4,348,887	-90%
Materials and Supplies	\$335,276	\$133,180	\$50,000	\$-83,180	-62%
Other Expenses	\$24,172,489	\$19,918,560	\$20,998,662	\$1,080,102	5%
Capital Outlay	\$13,684,520	\$0	\$0	\$0	0%
TOTAL BUDGET	\$60,986,835	\$28,235,384	\$23,448,283	\$-4,787,101	-17%
POSITION ALLOCATION	17	24	20		

Mission Statement

Identify and facilitate the development of underutilized properties, aide in the removal of blight, and contribute to the overall quality of life of Stockton residents by revitalizing commercial areas, funding capital improvements, providing decent affordable housing, neighborhood facilities, and recreational opportunities. (Additional Redevelopment budget information is included in the Redevelopment Agency section of this budget document.)

Major Budget Changes 330-7000

- Tax increment revenue is estimated at 34.7% less than FY 2008-09 due to an anticipated 18% reduction in assessed valuation of residential property.
- This section does not include prior year Redevelopment funding allocations. For more information on this budget, see the Redevelopment Agency section.

Purpose

Redevelopment is a process created by California law to assist governments in eliminating blight and to attract development, reconstruction, and rehabilitation of deteriorated urban settings. Through this process, targeted areas receive focused attention and financial investment to reverse deteriorating trends and revitalize these project areas.

Recent Accomplishments

- Facilitated construction of two Community Centers: Arnold Rue and Stribley using Strong Neighborhoods Initiative bond proceeds.
- Facilitated construction of eleven park restrooms using Strong Neighborhoods Initiative bond proceeds.
- The Villa Monterey Apartments rehabilitation in North Stockton was completed, providing 44 affordable units, a new community room, and office space for a local non-profit providing on-site services for tenants and the surrounding neighborhood. This Strong Neighborhoods Initiative bond funded project features a number of energy efficiency upgrades designed to meet LEED standards and will lower tenants utility costs.

Goals

1. Complete construction of the Stockton Marina and Joan Darrah Promenade.
2. Reallocate remaining Strong Neighborhoods Initiative Bond proceeds from completed projects to other shovel-ready capital projects.
3. Begin construction on Zettie Miller's Haven, which will provide 81 affordable rental units for low-income disabled adults.

REVITALIZATION ECONOMIC DEVELOPMENT

Economic Development : 010-1700

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$394,859	\$302,476	\$141,486	\$-160,990	-53%
Other Services	\$310,888	\$1,439,165	\$222,252	\$-1,216,913	-85%
Materials and Supplies	\$12,444	\$18,180	\$0	\$-18,180	-100%
Other Expenses	\$897	\$8,500	\$244	\$-8,256	-97%
TOTAL BUDGET	\$719,088	\$1,768,321	\$363,982	\$-1,404,339	-79%

POSITION ALLOCATION	5	5	1
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Mission Statement

To expand and diversify the City of Stockton's economic base; to attract, retain, and assist with the creation of quality jobs in an effort to establish an economically sustainable community.

Major Budget Changes 010-1760

- Reorganized Economic Development Department into Revitalization Department, which eliminated four positions.
- (\$1,052,353): Eliminated funding for electricity study and associated legal services.
- (\$53,500): Decrease due to reduction in Enterprise Zone administration fee based on additional partners sharing the cost.

Purpose

Facilitate business development, retention, and expansion within the city of Stockton.

Recent Accomplishments

- Received Final Designation for San Joaquin County Enterprise Zone.
- Weston Ranch Towne Center retail project approved.
- Waterford Square grocery anchored project approved.
- Pacific Town Center expansion project, StoneCreek Village lifestyle retail project, and Olive Garden project completed.

Goals

1. Expand Enterprise Zone to include additional acreage not originally eligible.
2. Work with economic development and workforce partners to maximize the positive economic impact on the city and form industry cluster groups to assist in attraction efforts.
3. Complete and implement Green Industry Strategic Plan.
4. Focus more efforts on retention and expansion of existing businesses and focus commercial efforts within targeted redevelopment project areas.

REVITALIZATION REAL PROPERTY

Real Property : 010-1750

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$58,759	\$40,929	\$34,712	\$-6,217	-15%
Other Services	\$5,378	\$9,549	\$5,590	\$-3,959	-41%
Materials and Supplies	\$230	\$3,250	\$360	\$-2,890	-89%
Other Expenses	\$1,015	\$2,553	\$491	\$-2,062	-81%
TOTAL BUDGET	\$65,382	\$56,281	\$41,153	\$-15,128	-27%
POSITION ALLOCATION	0	0	0		

Major Budget Changes 010-1750

There were no major budget changes.

Purpose

Provides real property services to City and Agency staff. Activities include acquisition of real property for various City/Agency projects and relocation assistance to residents and businesses displaced by these projects. Staff also processes abandonments and performs property management functions such as lease negotiations.

Recent Accomplishments

- Completed right of way acquisitions for the El Dorado Street Widening project.
- Completed right of way acquisitions for the Thornton Road Widening project.

Goals

1. Complete right of way acquisitions for Arch Road/Highway 99/Sperry project.
2. Complete right of way acquisitions for the Delta Water Supply Project.
3. Complete right of way acquisitions for the French Camp overpass project.
4. Complete right of way acquisitions for the Newcastle water line.

REVITALIZATION CENTRAL PARKING DISTRICT

Central Parking District : 416-417

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,196,314	\$1,249,741	\$1,287,628	\$37,887	3%
Other Services	\$831,564	\$729,846	\$854,886	\$125,040	17%
Materials and Supplies	\$77,730	\$100,284	\$126,450	\$26,166	26%
Other Expenses	\$2,053,646	\$2,117,426	\$2,139,882	\$22,456	1%
Capital Outlay	\$530,000	\$0	\$0	\$0	0%
TOTAL BUDGET	\$4,689,254	\$4,197,297	\$4,408,846	\$211,549	5%
POSITION ALLOCATION	4	3	3		

Mission Statement

Provide adequate parking facilities to serve the needs of businesses, customers, employees, and visitors to Downtown Stockton.

Major Budget Changes 416-4000

- Increased monthly parking fees and assessment rates by 5% to account for corresponding increases in maintenance and operational expenses.
- \$125,040: Increase in the Other Services budget in anticipation of completing a comprehensive Parking Study.

Purpose

The Central Parking District manages 5,645 parking spaces in five garages and 16 lots, plus 1,800 on-street metered spaces. The District is self-sustaining and is operated with the assistance of an Advisory Board appointed by the City Council.

Recent Accomplishments

- Installed energy efficient lighting in the Coy Garage.
- Completed tenant improvements at the Coy Garage, welcoming Pacific Gas & Electric and the United States Post Office.

Goals

1. Select consultant and complete a comprehensive Parking Operations Study.
2. Pursue tenants for the Arena Garage retail space.

REVITALIZATION CDBG

CDBG : 052, 054, 062

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,701,415	\$1,524,436	\$1,419,614	\$-104,822	-7%
Other Services	\$1,811,129	\$2,452,405	\$2,667,127	\$214,722	9%
Materials and Supplies	\$24,142	\$98,021	\$96,023	\$-1,998	-2%
Other Expenses	\$2,503,264	\$2,601,594	\$2,546,839	\$-54,755	-2%
TOTAL BUDGET	\$6,039,950	\$6,676,456	\$6,729,603	\$53,147	1%
POSITION ALLOCATION	14	13	12		

Mission Statement

Facilitate the production and preservation of affordable and workforce housing, assist in the development of a suitable living environment, and to expand economic opportunities for low and moderate income persons with federal Community Development Block Grant (CDBG) funds.

Major Budget Changes 052-8110

- (\$104,822): Decrease in Employee Services due to reallocating staff costs to the Neighborhood Stabilization Program.
- \$503,786: Increase in CDBG Section 108 Debt Service payment. Funding for other housing programs was reduced to offset this increase.
- (\$304,278): Decrease in funding for foreclosure counseling and grants provided to community non-profit organizations.

Purpose

To deliver affordable housing and community development through the planning and implementation of State and Federal grants, as well as bond funded housing programs. The City receives an annual allocation of CDBG funds from the US Department of Housing and Urban Development to be spent on activities benefiting low and moderate-income persons.

Recent Accomplishments

- Provided 4 Emergency Residential Repair loans.
- Provided a total of \$100,000 in grants to 5 local non-profit organizations to assist at-risk youth, ages 10-18, as part of gang prevention/intervention efforts under the Operation Peacekeeper program.
- Began implementation of the \$12.1 Million Neighborhood Stabilization Program to acquire, rehabilitate, and resell vacant foreclosed homes. Funds will also be used for down payment assistance for qualified buyers of foreclosed homes, and to provide rental opportunities for low-income persons.
- Began planning efforts for \$1.2 Million in Community Development Block Grant funds awarded through the American Recovery and Reinvestment Act of 2009. Funds can be used for a variety of community development activities benefiting low and moderate-income persons.
- Completed planning efforts for the \$1.7 Million in Homelessness Prevention and Rapid Rehousing funds awarded through the American Recovery and Reinvestment Act of 2009. Funds will be used to provide financial assistance and services to prevent homelessness and to help those recently displaced.

REVITALIZATION CDBG

Goals

1. Incorporate energy efficiency and water conservation practices in all affordable housing projects.
2. Utilize Neighborhood Stabilization Program funds to acquire 75 homes and 60 rental units, and apply for additional Neighborhood Stabilization Program funding through the State and Federal governments.



DeCarli Plaza

REVITALIZATION EMERGENCY SHELTER GRANT

Emergency Shelter Grant : 057-8220

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Other Services	\$216,474	\$185,499	\$184,988	\$-511	0%
TOTAL BUDGET	\$216,474	\$185,499	\$184,988	\$-511	0%
POSITION ALLOCATION	0	0	0		

Mission Statement

The Emergency Shelter Grant (ESG) program was funded through the Stewart B. McKinney Homeless Assistance Act enacted in 1987 to provide federal assistance for the homeless. Stockton receives a formula allocation of Emergency Shelter Grant funds each year.

Major Budget Changes 057-8220

There were no major budget changes.

Purpose

Emergency Shelter Grant is a federal program available to help provide shelter and social services to the homeless. Funds are allocated to local non-profit agencies to provide these services.

Recent Accomplishments

- Provided over 300,000 meals and services to homeless and working poor.

Goals

1. Provide 4,400 homeless persons with housing and services.
2. Distribute 360,000 units of food, medical care, dental care, clothing, and other services to homeless and working poor.
3. Administer funding provided to Family and Youth Services of San Joaquin County, Gospel Center Rescue Mission, Haven of Peace, St. Mary's Interfaith Community Services, Stockton Shelter for the Homeless, and the Women's Center.

REVITALIZATION HOME INVESTMENT PARTNERSHIP

HOME Investment Partnership : 058-059

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$283,809	\$517,877	\$266,012	\$-251,865	-49%
Other Services	\$2,545,734	\$1,866,098	\$2,315,231	\$449,133	24%
Other Expenses	\$539,064	\$165,201	\$101,941	\$-63,260	-38%
TOTAL BUDGET	\$3,368,607	\$2,549,176	\$2,683,184	\$134,008	5%
POSITION ALLOCATION	0	0	0		

Mission Statement

Facilitate the production and preservation of affordable and workforce housing and assist in the development of a suitable living environment for low and moderate income persons using federal HOME Investment Partnership grant funds.

Major Budget Changes 058-8500

- \$225,737: Increase of 11% in annual grant allocation from the US Department of Housing and Urban Development.
- (\$114,460): Decrease in estimated program income revenue from housing loan payoffs.
- (\$251,865): Decrease in Employee Services due to reallocating staff costs to the Neighborhood Stabilization Program.
- \$429,060: Increase in Other Services for housing rehabilitation and down payment assistance programs.

Purpose

The Housing Division is a program and service delivery unit for affordable housing and community development. Goals are accomplished through the planning and implementation of State and Federal grant and bond funded housing programs. The City receives an annual allocation of HOME Investment Partnership funds to spend on housing development.

Recent Accomplishments

- Construction of the new 68-unit Wysteria Apartments affordable housing project in South Stockton was completed. Tenants include low and moderate income families.
- Provided four down payment assistance loans.
- Completed four homeowner rehabilitation projects.

Goals

1. Begin construction on the 18-unit Vintage Townhomes and 92-unit Gleason Park Apartment projects, both adjacent to Edna Gleason Park.
2. Provide eight down payment assistance loans to qualified households.
3. Complete rehabilitation of Kentfield Apartments, providing 90 affordable rental units for low-income persons.

**REVITALIZATION
400 E MAIN**

400 E Main : 085-1000

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$0	\$0	\$4,972	\$4,972	0%
Other Services	\$817,595	\$2,024,174	\$1,902,464	\$-121,710	-6%
Materials and Supplies	\$604	\$0	\$0	\$0	0%
TOTAL BUDGET	\$818,199	\$2,024,174	\$1,907,436	\$-116,738	-6%
POSITION ALLOCATION	0	0	0		

Major Budget Changes 085-1000

- (\$496,982): Decrease in lease revenue as a result of several lease agreements expiring in December 2009.
- (\$121,710): Decrease in building operation and maintenance expenses reflective of building vacancies.

Purpose

To facilitate management and operation of the City Administration Building located at 400 E. Main Street. Building operations and debt service are completely funded with lease revenues.

Recent Accomplishments

- Completed Energy Star certification program for the building.
- Amended professional management contract to allow for marketing assistance to fill vacant space.

Goals

1. To maintain occupancy levels by exercising lease options and attracting new tenants in anticipation of lease expirations.



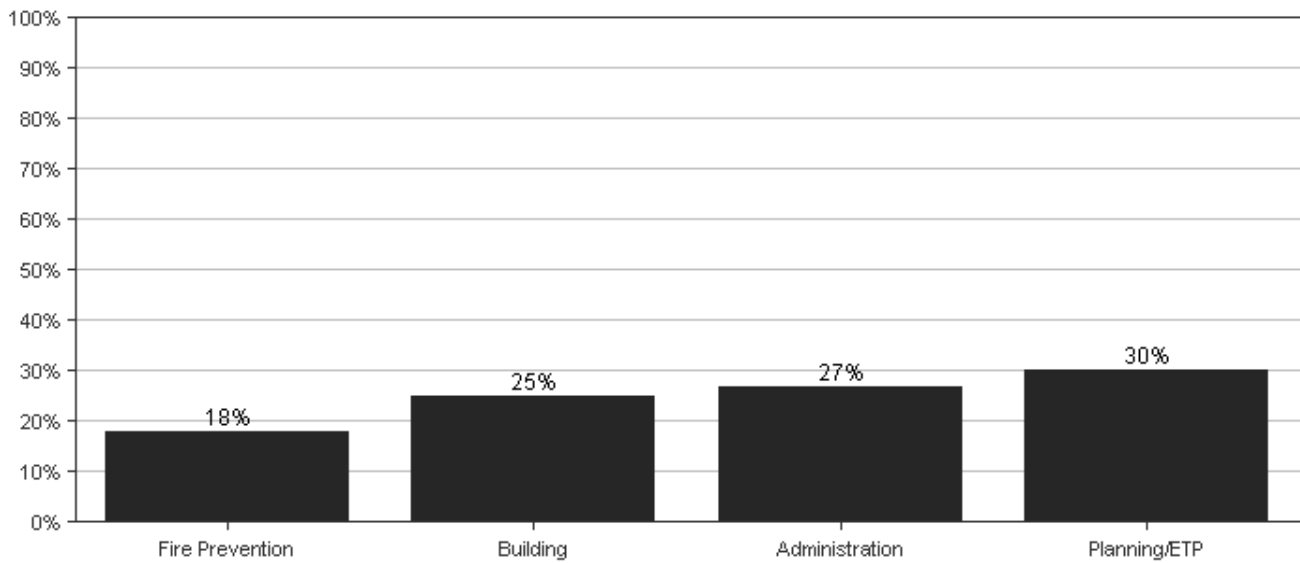
Special Revenue Funds



Development Services

DEVELOPMENT SERVICES

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Administration	\$1,760,384	\$1,882,209	\$2,554,109	\$671,900	36%
Planning/ETP	\$5,460,870	\$5,215,204	\$2,895,920	\$-2,319,284	-44%
Building	\$4,658,173	\$4,137,074	\$2,366,633	\$-1,770,441	-43%
Fire Prevention	\$2,436,181	\$2,173,207	\$1,715,558	\$-457,649	-21%
TOTAL BUDGET	\$14,315,608	\$13,407,694	\$9,532,220	\$-3,875,474	-29%
POSITION ALLOCATION	98	98	53		





Public Facility Fee Administration

PUBLIC FACILITY FEE ADMINISTRATION

Public Facilities Fees Admin : 999-9110

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Employee Services	\$1,066,736	\$913,105	\$356,969	\$-556,136	-61%
Other Services	\$321,331	\$21,007	\$4,815	\$-16,192	-77%
Materials and Supplies	\$2,249	\$29,000	\$0	\$-29,000	-100%
Other Expenses	\$31,570	\$63,295	\$0	\$-63,295	-100%
TOTAL BUDGET	\$1,421,886	\$1,026,407	\$361,784	\$-664,623	-65%

POSITION ALLOCATION

0 0 0

Mission Statement

Oversee the Public Facility Fee program established by the City Council in 1988, under California Government Code Section 66000, which provides funding for public infrastructure resulting from new development in the City of Stockton.

Major Budget Changes 999-9110

- Due to reduced building permit activity in Stockton, public facility fee administrative costs have been reduced by 65% for FY 2009-10.

Purpose

Provide resources for preparing the annual five year Capital Improvement Program plan; the Public Facility annual report; planning, scheduling, and monitoring of funded projects; reviewing and updating fee schedules; policy, planning, and legal reviews; and monitoring and projecting revenues, expenditures, and fund balances.

Recent Accomplishments

- Completed Public Facility Fee update and nexus studies based on the 2035 General Plan for the City of Stockton.

Goals

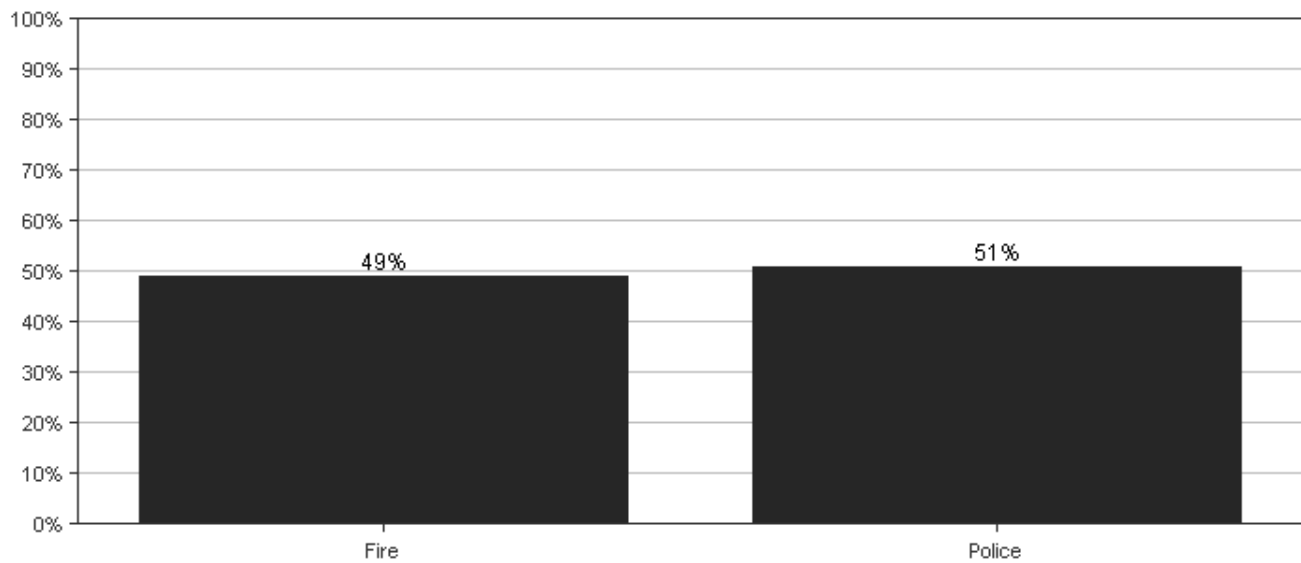
1. Continue process to obtain debt financing for selected Public Facility Fee funded capital projects to reduces the need for inter-fund loans.



Safe Neighborhoods - Measure W

SAFE NEIGHBORHOODS - MEASURE W

	2007-08 Actual	2008-09 Appropriated	2009-10 Budget	Variance Amount	%
Police	\$5,232,571	\$5,639,718	\$3,862,000	\$-1,777,718	-32%
Fire	\$4,629,564	\$4,487,677	\$3,753,677	\$-734,000	-16%
TOTAL BUDGET	\$9,862,135	\$10,127,395	\$7,615,677	\$-2,511,718	-25%
POSITION ALLOCATION	68	68	45		





Gleason Park



Permanent/Special Funds

PERMANENT FUND BUDGET

A Permanent Fund is money given to the City from individual and/or corporate donors for a special purpose. The principal remains permanently restricted, while the earnings can be spent for the specified purpose. The entire estimated earnings balance of each fund as of the end of the budget fiscal year is appropriated.

ARTS PERMANENT FUND			
Account	Title	Purpose	Budget
613-0420	Arts (Administered by the Stockton Arts Commission)	Provide funds through interest from endowment to promote the arts by providing art grants and services to the community	\$203,078
TOTAL			\$203,078

GENERAL GOVERNMENT PERMANENT FUND			
Account	Title	Purpose	Budget
627-0420	Annie Wagner Fund	Provide scholarship to Stockton high school student to further education at UC Berkeley, according to the terms of Annie Wagner's will	\$68,166
TOTAL			\$68,166

LIBRARY PERMANENT FUND			
Account	Title	Purpose	Budget
614-0420	Chad K. Kolak Fund	Purchase Library books and other materials for the Ripon Branch Library collection as specified by donor's trust	\$17,500
621-0420	Bess Larson Fund	Purchase general fiction for Chavez Central Library	\$390
622-0420	Gertrude Cady Fund	Purchase circulating and reference copies of Newberry and Caldecott award-winning books for children's section of the Chavez Central Library	\$1,500
626-0420	Arlo Cross Fund	Purchase library material on health- related subjects	\$100
628-0420	Kiersch Memorial Fund	Purchase books on music for the Troke Library	\$352
TOTAL			\$19,842

RECREATION PERMANENT FUND			
Account	Title	Purpose	Budget
624-0420	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation programs	\$3,881
625-0420	E. Blum-Red Feather	Provide funds through interest from endowment for Ice Skating programs	\$9,198
TOTAL			\$13,079

SPECIAL REVENUE FUNDS BUDGETS

The Special Revenue Fund Budgets listed in this section receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the fund as of the end of the budget fiscal year is appropriated. If the estimated budget exceeds available resources, the fund cannot spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.

FIRE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
646-0221	Fire General	Use donations to buy unbudgeted fire equipment and send staff to specialized training	\$4,590
646-0222	Paramedic	Use paramedic field training fees to buy paramedic related materials and training to support the paramedic training effort	\$13,160
646-0223	Hazardous Materials	Use class fees to buy unbudgeted materials and training for response to hazardous materials incidents	\$1,620
646-0224	Water Rescue	Use class fees and donations to buy unbudgeted water rescue equipment, supplies and training	\$2,180
646-0227	Fire Clothing	Use proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem	\$900
646-0228	Heavy Rescue	Use fees from Technical Rescue training classes to buy unbudgeted rescue equipment, supplies and training	\$16,300
646-0229	Training	Use donations and academy fees to support the training program	\$18,600
646-0230	Public Education	Use donations to promote fire safety awareness throughout the community	\$1,600
646-0291	Arson Investigation	Use donations to improve arson investigation capabilities.	\$600
646-0294	Fire Prevention/ Hazardous Materials	Use donations to support hazardous materials safety awareness in the community.	\$1,300
646-0297	Emergency Preparedness	Use donations to support the City's Emergency Preparedness programs and public awareness.	\$800
TOTAL			\$61,650

SPECIAL REVENUE FUNDS BUDGETS

GENERAL GOVERNMENT SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
642-0250	Peacekeeper Sponsorship	Provide funds for Youth Outreach programs	\$677
642-0288	Deferred Compensation Administration	Provide funds for Deferred Compensation plan administration	\$84,000
		TOTAL	\$84,677

LIBRARY SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
644-0201	City Library Materials Endowment Fund	Purchase Library materials specified by donors or for other special materials	\$92,000
644-0202	Tracy Branch Trust Fund	Purchase natural history books or other materials for the Tracy Branch Library specified by donors	\$116,600
644-0203	Ripon Branch Trust Fund	Purchase Library materials or other materials for the Ripon Branch Library as specified by donors	\$28,000
644-0205	Library Staff Development Fund	Pay for Library staff training	\$5,900
644-0207	Library Literacy Fund	Operating funds provided by the Library and Literacy Foundation	\$40,156
644-0284	Capecchio Foundation Fund	Pay for supplemental resources and materials to enhance, support and enrich the Adult Literacy Program for tutors and learners	\$117,000
644-0292	County Branches Library Materials Fund	Purchase Library materials specified by donors or for other special materials	25,000
644-0295	Mary J. Crossmon Trust Fund	Purchase Library books and printed materials as specified by donors	\$54,200
		TOTAL	\$478,856

SPECIAL REVENUE FUNDS BUDGETS

RECREATION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
643-0252	Ice Rink Special Program	Provide for costs related to special ice arena programs and events.	\$9,944
643-0258	Get Fit! Stockton	Provide for costs related to Get Fit! Stockton program.	\$3,080
643-0261	Teens	Provide for special events for youth and teens.	\$1,881
643-0267	Special Projects	Provide for donations for specific purposes until needed	\$29,735
643-0272	Sierra Vista Community Center	Provide for costs related to activities of the Sierra Vista Community Center	\$3,294
643-0273	Van Buskirk Community Center	Provide for costs related to activities of the Van Buskirk Community Center	\$14,944
643-0274	McKinley Community Center	Provide for costs related to activities of the McKinley Community Center	\$22,181
643-0275	Stribley Community Center	Provide for costs related to activities of the Stribley Community Center	\$13,396
643-0276	Seifert Community Center	Provide for costs related to activities of the Seifert Community Center	\$25,249
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center	\$18,950
643-0283	Teen Center	Provide for costs related to activities of the Teen Center	\$4,197
643-0285	Parks Special Projects	Provide for costs related to special projects and activities in City Parks.	\$23,189
643-0286	Louise Debarrow Memorial	Provide for costs related to construction of a pergola to serve as a memorial for Louise Debarrow at Sandman Park	\$330
643-0287	Youth Sport Scholarship	Provide youth scholarships for sports, camps and other related programs	\$8,633
643-0290	Parks & Rec Foundation	Provide funds for preservation, use and enjoyment of local park and recreational facilities/programs and promote youth recreational opportunities.	\$37,713
643-0296	Ice on Delta	Provide for costs related to the Ice on Delta program	\$14,210
643-0299	Health and Wellness	Provide for costs related to the Health and Wellness program	\$4,784
TOTAL			\$235,710

SPECIAL REVENUE FUNDS BUDGETS

STOCKTON SPORTS COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
647-0220	Stockton Sports Commission	Provide and promote sporting events in Stockton.	\$100,000
TOTAL			\$100,000

STOCKTON ARTS COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
641-0220	Stockton Arts Commission	Provide activities that advance the arts through grants, donations and proceeds of Commission-sponsored activities	\$58,865
641-0241	Marian Jacobs Poetry & Prose	Bring prominent literary speakers to Stockton to promote poetry and literature	\$21,229
TOTAL			\$80,094

POLICE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
645-0212	Firearms Instructors Academy	Pay expenses of POST firearms instructor training provided to other agencies	\$2,200
645-0214	Senior Police Cadet	Pay for supplies, equipment and other expenses of the Senior Police Cadet Program	\$500
645-0215	Community Events	Sponsor activities such as the Christmas Toy Project, National Night Out, Crime Prevention Fairs, Citizen Recognition Dinner, and other community events	\$7,150
645-0219	Hate Crimes Reward Trust	Provide resources for hate crimes investigations and rewards.	\$2,000
645-0221	Donations for Misc. Equipment Services	Purchases resulting from private donations for specific programs or equipment items	\$5,000
645-0298	Pet Overpopulation Program	Provide resources for spay/neuter and animal adoption programs to reduce pet overpopulation.	\$292,000
TOTAL			\$308,850



Marina Boat Launch



Capital Improvements

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program

The Capital Improvement Program (CIP) is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include, design, engineering, construction and project administration of new, improved, or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs, and capabilities for the best use of public funds, and establishes a long-term plan for the funding of infrastructure improvements.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies. In addition, it permits private enterprise to relate their projects to the City program.
- It helps to determine debt financing needs to match facility needs and costs with projected revenue streams in accordance with the City Council approved Debt Policy.

Capital Improvement Process

City staff and members of the community identify potential projects. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the improvement will have on the department's operating and maintenance budget. The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and to the City Council for review and adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the approved five-year plan.

In March 2000, the City's voters adopted Measure U, effective January 1, 2001, which made changes in the City Charter that related to the timeline for the CIP process. City staff must now submit the CIP Program to the Planning Commission and Council 90 days before the beginning of the fiscal year. The Planning Commission must submit its recommendation to Council within 30 days of receipt of the CIP Program, and the Council must hold a Public Hearing on the CIP Program within 30 days of receipt of the Planning Commission's recommendation. Thus, the CIP Program must be adopted by June 1.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Document Organization

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, fire stations, parks and recreation facilities, public buildings and urban renewal. Projects are listed in the following pages by category, such as Public Safety and Parks and Recreation, and by fund, along with the requested appropriation.

CAPITAL IMPROVEMENT PROGRAM 2009-10
PROJECT TOTALS BY CATEGORY
(DOLLARS IN THOUSANDS)

CITY-WIDE

Account Number	Project Description	Budget 2009-10
7022	ADA Compliance Program	\$75
0000	General "Emergency" Maintenance City Wide	\$75
City-Wide Project Totals		\$150

LIBRARY

Account Number	Project Description	Budget 2009-10
7087	Chavez Roof Replacement	\$460
9202	Library Book Collection Augmentation	\$250
7019	Library Minor Repairs	\$100
Library Project Totals		\$810

PUBLIC SAFETY

Account Number	Project Description	Budget 2009-10
7103	Fire Station Rehabilitation/Upgrades	\$50
Public Safety Project Totals		\$50

SANITARY

Account Number	Project Description	Budget 2009-10
7703	Sanitary Pump Station Additions	\$13,860
Sanitary Project Totals		\$13,860

STREETS

Account Number	Project Description	Budget 2009-10
9728	Airport Way Beautification Project, Phase II	\$410
0000	Airport Way Traffic Signal Modifications	\$770
9837	Arch-Sperry Road Extension	\$5,000
9969	Curb and Gutter Repair Program	\$400
9995	Hammer Lane Widening Phase III B	\$8,900
9718	Lower Sacramento Road, UPRR & Bear Creek Bridge	\$2,600
6653	Neighborhood Traffic Calming	\$600
9969	Sidewalk and Wheelchair Ramp Repair Program	\$500
9928	Street Resurfacing/Bridge Repair Program	\$6,100
9906	Traffic Signal Control System	\$300
9934	Traffic Signal Modifications	\$725
Streets Project Totals		\$26,305

CAPITAL IMPROVEMENT PROGRAM 2009-10
PROJECT TOTALS BY CATEGORY
(DOLLARS IN THOUSANDS)

WATER

Account Number	Project Description	<i>Budget</i> 2009-10
9922	Delta Diversion Water Project (Water Supply Project)	\$840
7632	Existing Well Replacement	\$970
7625	Water Service Center	\$150
7602	Water Service System Additions	\$86
7601	Water System Expansions	\$125
7796	Water System Upgrades/Street Improvements	\$132
7630	Water Telemetry	\$100
7623	Water Transmission Mains	\$3,287
7619	Water Treatment Equipment	\$930
Water Project Totals		\$6,620

GRAND TOTAL CIP - ALL CATEGORIES:

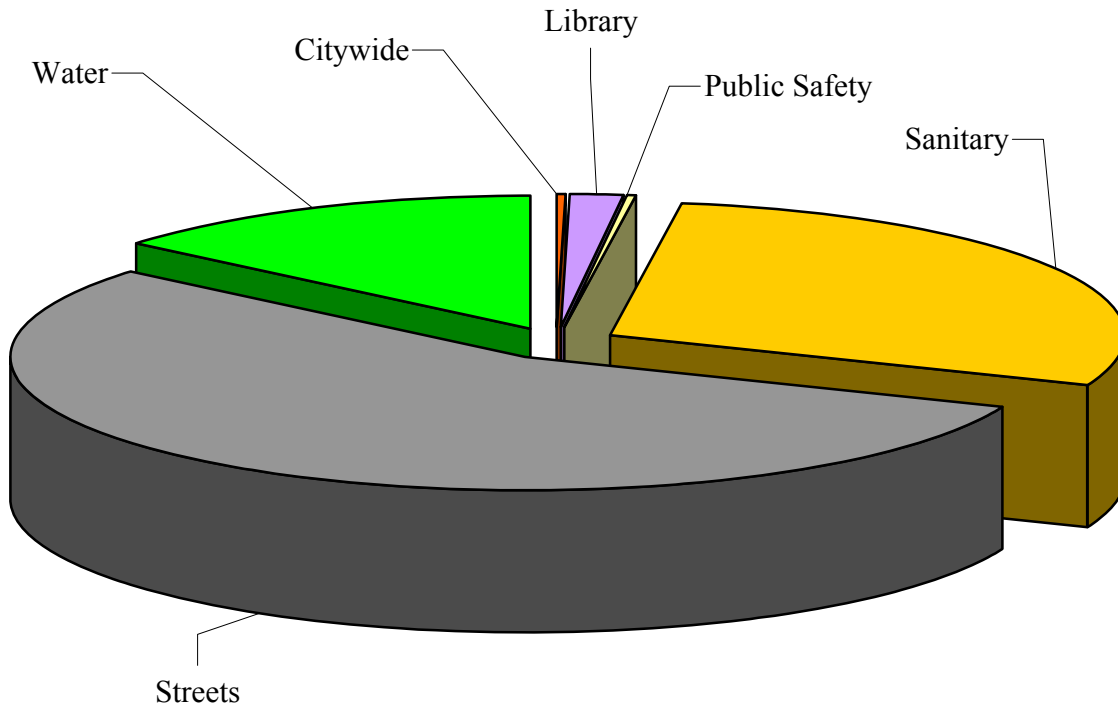
\$47,795

Notes:

Grant funds and projects with special financing arrangements, such as bond issues, will not be appropriated until funds are secured through separate Council action.

The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information only.

2009-10 Capital Improvement Projects By Category



CATEGORY	2009-10 Budget	
Citywide	\$ 150,000	0.3%
Library	\$ 810,000	1.7%
Public Safety	\$ 50,000	0.1%
Sanitary	\$ 13,860,000	29.0%
Streets	\$ 26,305,000	55.0%
Water	\$ 6,620,000	13.9%
	\$ 47,795,000	100.0%

CAPITAL IMPROVEMENT PROGRAM 2009-10
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

CAPITAL IMPROVEMENT FUND 301:

Account Number	Project Description	<i>Budget 2009-10</i>
301-7022	ADA Compliance Program	\$75
301-7103	Fire Station Rehabilitation/Upgrades	\$50
301-0000	General "Emergency" Maintenance City Wide	\$75
Capital Improvement Project Totals		\$200

FEDERAL/STATE/COUNTY GRANT FUND 038:

Account Number	Project Description	<i>Budget 2009-10</i>
038-0000	Airport Way Traffic Signal Modifications	\$693
304-9995	Hammer Lane Widening Phase III B	\$2,400
304-9718	Lower Sacramento Road, UPRR & Bear Creek Bridge	\$2,600
038-9928	Street Resurfacing/Bridge Repair Program	\$2,060
Federal/State/County Grant Project Totals		\$7,753

LIBRARY FUND 041:

Account Number	Project Description	<i>Budget 2009-10</i>
041-7087	Chavez Roof Replacement	\$460
041-7019	Library Minor Repairs	\$100
Library Project Totals		\$560

MEASURE K SALES TAX FUND 080:

Account Number	Project Description	<i>Budget 2009-10</i>
080-9969	Curb and Gutter Repair Program	\$400
080-6653	Neighborhood Traffic Calming	\$600
080-9969	Sidewalk and Wheelchair Ramp Repair Program	\$320
080-9928	Street Resurfacing/Bridge Repair Program	\$1,280
Measure K Sales Tax Project Totals		\$2,600

MEASURE K SALES TAX (GRANT) FUND 080:

Account Number	Project Description	<i>Budget 2009-10</i>
080-9995	Hammer Lane Widening Phase III B	\$6,500
Measure K Sales Tax (Grant) Project Totals		\$6,500

PFF - AIR QUALITY IMPACT FEES FUND 990:

Account Number	Project Description	<i>Budget 2009-10</i>
990-9906	Traffic Signal Control System	\$300
990-9934	Traffic Signal Modifications	\$100
PFF - Air Quality Impact Fees Project Totals		\$400

CAPITAL IMPROVEMENT PROGRAM 2009-10
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

PFF - LIBRARY IMPACT FEES FUND 950:

Account Number	Project Description	<i>Budget 2009-10</i>
950-9202	Library Book Collection Augmentation	\$250
PFF - Library Impact Fees Project Totals		\$250

PFF - STREET IMPROVEMENT IMPACT FEES FUND 915:

Account Number	Project Description	<i>Budget 2009-10</i>
915-9837	Arch-Sperry Road Extension	\$5,000
PFF - Street Improvement Impact Fees Project Totals		\$5,000

PFF - TRAFFIC SIGNAL IMPACT FEE FUND 903:

Account Number	Project Description	<i>Budget 2009-10</i>
903-0000	Airport Way Traffic Signal Modifications	\$77
903-9934	Traffic Signal Modifications	\$150
901-9934	Traffic Signal Modifications	\$175
904-9934	Traffic Signal Modifications	\$150
902-9934	Traffic Signal Modifications	\$150
PFF - Traffic Signal Impact Fee Project Totals		\$702

PFF - WASTEWATER CONNECTION FEE FUND 434:

Account Number	Project Description	<i>Budget 2009-10</i>
434-7703	Sanitary Pump Station Additions	\$13,860
PFF - Wastewater Connection Fee Project Totals		\$13,860

PFF - WATER CONNECTION FEE FUND 423:

Account Number	Project Description	<i>Budget 2009-10</i>
423-7623	Water Transmission Mains	\$1,682
PFF - Water Connection Fee Project Totals		\$1,682

PROP 42 TRAFFIC CONGESTION RELIEF PROGRAM FUND 039:

Account Number	Project Description	<i>Budget 2009-10</i>
039-9928	Street Resurfacing/Bridge Repair Program	\$2,760
Prop 42 Traffic Congestion Relief Program Project Totals		\$2,760

PROPOSED STRONG NEIGHBORHOODS INITIATIVE FUND 342:

Account Number	Project Description	<i>Budget 2009-10</i>
342-9728	Airport Way Beautification Project, Phase II	\$410
Proposed Strong Neighborhoods Initiative Project Totals		\$410

CAPITAL IMPROVEMENT PROGRAM 2009-10
PROJECT TOTALS BY FUND
(DOLLARS IN THOUSANDS)

TRANSPORTATION DEVELOPMENT ACT (GAS TAX) FUND 034:

Account Number	Project Description	<i>Budget 2009-10</i>
034-9969	Sidewalk and Wheelchair Ramp Repair Program	\$180
Transportation Development Act (Gas Tax) Project Totals		\$180

WATER REVENUE FUND 421:

Account Number	Project Description	<i>Budget 2009-10</i>
421-9922	Delta Diversion Water Project (Water Supply Project)	\$840
421-7632	Existing Well Replacement	\$970
421-7625	Water Service Center	\$150
421-7602	Water Service System Additions	\$86
421-7601	Water System Expansions	\$125
421-7796	Water System Upgrades/Street Improvements	\$132
421-7630	Water Telemetry	\$100
421-7623	Water Transmission Mains	\$1,605
421-7619	Water Treatment Equipment	\$930
Water Revenue Project Totals		\$4,938

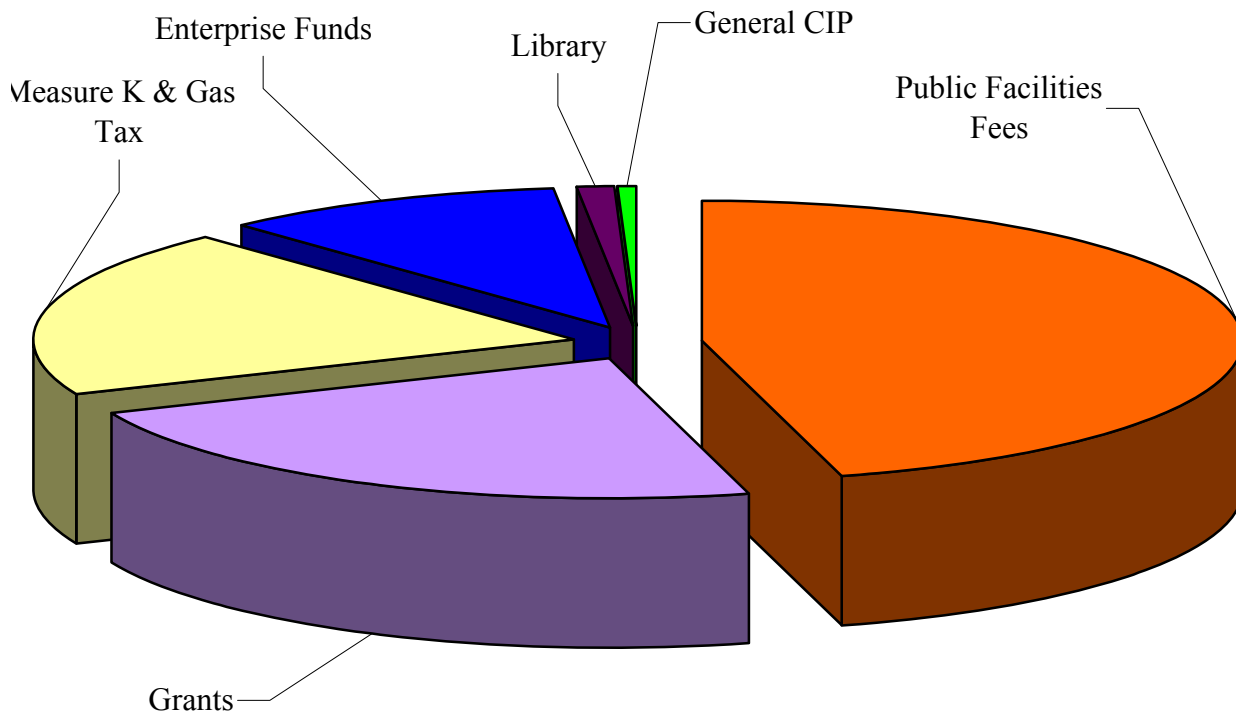
TOTAL CIP - ALL FUNDS: \$47,795

Notes:

Grant funds and projects with special financing arrangements, such as bond issues, will not be appropriated until funds are secured through separate Council action.

The Redevelopment Agency CIPs are approved under separate cover and included in this budget document as supplemental information only.

2009-10 Capital Improvement Projects By Fund



FUND	2009-10 Budget	
Public Facilities Fees	\$ 21,894,000	45.8%
Grants	\$ 10,923,000	22.9%
Measure K & Gas Tax	\$ 9,280,000	19.4%
Enterprise Funds	\$ 4,938,000	10.3%
Library	\$ 560,000	1.2%
General CIP	\$ 200,000	0.4%
	\$ 47,795,000	100.0%



Children's Museum



Redevelopment Agency

STOCKTON REDEVELOPMENT AGENCY

RESOLUTION OF THE REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON ADOPTING A BUDGET FOR FISCAL YEAR 2009-2010, AND MAKING RELATED FINDINGS IN CONNECTION THEREWITH

The Redevelopment Agency of the City of Stockton (the "Agency") has considered the proposed budget for fiscal year 2009-2010 and related written and oral information at meetings on the proposed budget; and

The Agency is required to adopt an annual budget pursuant to Health and Safety Code section 33606; and

Section 33445 of California Community Redevelopment Law allows a redevelopment agency to pay the value of the land and the cost of the installation and construction of any building, facility, structure, or other publicly owned improvements within or without the project area; and

The Agency Budget for 2009-2010 includes such improvements; and

The Redevelopment Agency has determined:

- (1) That such improvements are of benefit to the respective Redevelopment Project Area in which such improvements will be constructed and the immediate neighborhood of the applicable Project Area;
- (2) That no other reasonable means of financing such improvements are available;
- (3) That such improvements will help to alleviate blighted conditions in the applicable Project Area; and
- (4) That the payment of the costs of such improvements is consistent with the Agency's adopted Implementation Plan; and

California Community Redevelopment Law directs that an Agency's Low and Moderate Income Housing Fund ("Housing Fund") be used to the maximum extent possible to defray the costs of production, improvement and preservation of low and moderate income housing; and

A portion of an Agency's planning and general administrative costs associated with Housing Fund activities may be charged to the Housing Fund as specified in Health and Safety Code section 33334.3(d); and

It is expected that planning and general administrative costs will comprise approximately 20% of Housing Fund activities this year, given the requirement to update plans regarding the use of the Housing Fund and the Agency's other housing obligations this fiscal year; and thus this percentage is not disproportionate to the amount actually spent on the production, improvement and preservation of affordable housing; and

A Redevelopment Agency may spend Housing Fund monies outside a Redevelopment Project Area if the Agency and the City Council find that such expenditures will be of benefit to the project area as specified in Health and Safety Code section 33334.2(g); and

Any funds spent outside the Redevelopment Project Areas will provide additional affordable housing opportunities and benefits by meeting the goal of each Redevelopment Project Area to provide more affordable housing opportunities within the City of Stockton, thereby decreasing the market pressure on the supply of affordable housing in the community and by providing affordable housing throughout the City of Stockton and not necessarily concentrating affordable housing in particular neighborhoods within the City of Stockton; and

The Redevelopment Agency has determined that monies from the Housing Fund spent outside of any Redevelopment Project Area in the City of Stockton are of benefit to each Redevelopment Project Area within the City of Stockton; and

Tax increment amounts budgeted are projections and need to be adjusted based on actual revenue received during the year; and

By staff report accompanying and incorporated into this Resolution by this reference (the "Staff Report"), the Agency has been provided with additional information upon which the findings and actions set forth in this Resolution are based; now, therefore,

BE IT RESOLVED BY THE REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency hereby finds and determines that the above recitals are true and correct and have served as the basis, in part, for the findings and actions of the Agency set forth below.

2. That the public interest requires the approval of the proposed 2009-2010 Agency Budget, and the same is hereby approved by the Agency.

3. The Agency authorizes the City of Stockton to award and monitor contracts on behalf of the Agency for projects included in the 2009-2010 Agency Budget.

4. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency finds and determines that approximately 20% of the Housing Fund allocated in the 2009-2010 Agency budget to planning and general administrative costs are necessary for the production, improvement and preservation of low and moderate income housing as identified in the goals of the 2009-2010 Agency budget.

5. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency finds and determines that monies from the Housing Fund spent outside of any Redevelopment Project Area in the City of Stockton are of benefit to each Redevelopment Project Area within the City of Stockton.

6. That, based on information and analysis set forth in the above Recitals and contained in the staff report accompanying this Resolution, the Agency finds and determines

that the Executive Director is authorized to appropriate from fund balance when necessary to continue purposes approved by the City Council or Redevelopment Agency in the current year, Adopted Budget, or by subsequent action.

7. That, based on information and analysis set forth in the above Recitals and contained in the staff report accompanying this Resolution, the Agency finds and determines that the Executive Director is authorized to adjust the Agency budget to reflect differences in actual Tax Increment received throughout the fiscal year.

8. That the Agency agrees that if the Agency is a party to an agreement, dated on or after January 1, 2004, regarding development of a redevelopment project and upon approval by the Executive Director, then all development fees due to the City as part of the development project shall be deferred by the City and will become a long term, non-interest bearing, loan due to the City from the Agency to be paid upon the availability of tax increment from the Redevelopment Project Area in which the development is located or for which the development provides benefit, provided such loan shall be subordinate to any bonded indebtedness of the Agency.

PASSED, APPROVED and ADOPTED JUN - 9 2009

Ann Johnston

ANN JOHNSTON, Chairperson
Redevelopment Agency of the City of Stockton

ATTEST:

for Bonnie Paige
KATHERINE GONG MEISSNER, Secretary
Redevelopment Agency of the City of Stockton



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Stockton Marina

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

REDEVELOPMENT AGENCY BUDGET FISCAL YEAR 2009-10

INTRODUCTION

The City of Stockton Redevelopment Agency was formed in 1955. The City's Mayor and Council members serve as the governing board for the Agency. Between its inception and 2002, the Agency formed eight separate Redevelopment Project Areas and subsequently merged four of the smaller projects into surrounding areas. In 2004, two new project areas were adopted, giving Stockton a total of six Redevelopment Project Areas:

- West End (Downtown Stockton)
- Port Industrial
- Merged Midtown
- Merged South Stockton
- North Stockton
- Rough and Ready Island

These project areas comprise approximately 15,000 acres, which amount to almost 40% of the total acreage of the City (approximately 38,650 acres). The Redevelopment Agency is currently working on a project merger of the West End, Port Industrial and Rough and Ready Island Project areas, which is expected to be adopted in Fiscal Year 2008-09.

The Revitalization Department provides staffing for the Redevelopment Agency as well as the Redevelopment Commission and carries out the City's redevelopment activities. The Agency is funded by tax increment revenue, redevelopment bond proceeds, Federal Section 108 loans, as well as various state loans and grants. The Agency also receives other income including interest income, rental income and loan portfolio payoffs. It is estimated that the Agency will gross approximately \$16.7 million in tax increment revenue for the Fiscal Year 2009-10, which reflects a 34.7% decrease from Fiscal Year 2008-09. This anticipated decrease is due to the sharp downturn in the housing market and reflects action by the San Joaquin County Auditor to assess downward property valuations. The Fiscal Year 2009-10 budget accounts for an estimated 18% reduction in Assessed Value and a reduction in property value for residential homes sold since 2000.

Included on the following pages is a summary budget for each of the six Redevelopment Project Areas and two additional funds: Administration and the Low/Moderate Income Housing Fund.



REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

Redevelopment Project Area	Admin 330	West End 334	Port 336	Midtown 337
Projected Beginning Balance:	\$ -	\$ 11,766,431	\$ 76,450	\$ 2,062,941
Revenue Projections:				
Tax Increment	\$ -	\$ 1,731,062	\$ 2,445,435	\$ 3,292,584
Other Income	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Net Revenue:	\$ -	\$ 1,731,062	\$ 2,445,435	\$ 3,292,584
Transfers In (From Proj. Areas)	\$ 2,093,742	\$ -	\$ -	\$ -
Total Available Funds:	\$ 2,093,742	\$ 13,497,493	\$ 2,521,885	\$ 5,355,525
Expenditure Budgets:				
Revenue Costs	\$ -	\$ 186,117	\$ 721,136	\$ 1,046,381
Debt Service Payments	\$ -	\$ 1,051,433	\$ 1,311,662	\$ 2,071,335
Transfer to Low/Mod Fund 20%	\$ -	\$ 372,669	\$ 489,087	\$ 658,517
Transfers to Administration	\$ -	\$ -	\$ -	\$ 1,250,992
Project Administration				
Employee Services	\$ 1,437,808	\$ -	\$ -	\$ 137,797
Other Services	\$ 330,022	\$ -	\$ -	\$ -
Materials & Supplies	\$ 50,000	\$ -	\$ -	\$ -
Other Expenses	<u>\$ 275,912</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Sub-total	\$ 2,093,742	\$ -	\$ -	\$ 137,797
Capital Projects	\$ -	\$ 11,887,274	\$ -	\$ 168,500
Total Budgeted Expenditures	\$ 2,093,742	\$ 13,497,493	\$ 2,521,885	\$ 5,333,522
Projected Ending Balance	\$ -	\$ -	\$ -	\$ 22,003

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

S Stockton 338	Low/Mod 339	N Stockton 340	Rough & Ready 341	TOTAL
\$ 1,482,464	\$ 4,474,879	\$ 20,507	\$ 3,439	\$ 19,887,111
\$ 5,095,089	\$ -	\$ 3,314,093	\$ 850,690	\$ 16,728,953
\$ -	\$ 8,784	\$ -	\$ -	\$ 8,784
\$ 5,095,089	\$ 8,784	\$ 3,314,093	\$ 850,690	\$ 16,737,737
\$ -	\$ 3,372,248	\$ -	\$ -	\$ 5,465,990
\$ 6,577,553	\$ 7,855,911	\$ 3,334,600	\$ 854,129	\$ 42,090,838
\$ 1,901,478	\$ -	\$ 802,910	\$ 287,295	\$ 4,945,317
\$ 2,659,183	\$ 2,779,961	\$ 1,847,996	\$ 396,696	\$ 12,118,266
\$ 1,019,018	\$ -	\$ 662,819	\$ 170,138	\$ 3,372,248
\$ 842,750	\$ -	\$ -	\$ -	\$ 2,093,742
\$ 148,403	\$ 174,842	\$ -	\$ -	\$ 1,898,850
\$ -	\$ 2,249	\$ -	\$ -	\$ 332,271
\$ -		\$ -	\$ -	\$ 50,000
\$ -	\$ 300,791	\$ -	\$ -	\$ 576,703
\$ 148,403	\$ 477,882	\$ -	\$ -	\$ 2,857,824
\$ 6,721	\$ 4,598,068	\$ -	\$ -	\$ 16,660,563
\$ 6,577,553	\$ 7,855,911	\$ 3,313,725	\$ 854,129	\$ 42,047,960
\$ -	\$ -	\$ 20,875	\$ -	\$ 42,878

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

RECENT ACCOMPLISHMENTS

- Through the issuance of a \$114 million Strong Neighborhoods Initiative Tax Allocation bond in 2006, the new Arnold Rue Community Center was built at Panella Park in North Stockton and the Community Center at Stribley Park in Midtown was renovated and expanded. Additional Public Works projects were completed, including repairs to 3.6 miles of streets, and 2.6 miles of curb, gutters, and sidewalks. Three prefabricated restrooms were installed, play courts resurfaced, picnic tables and barbeque pits added, and new play equipment installed at various parks.
- Assisted nine small business owners by awarding approximately \$252,617 in facade improvement funds to enhance the exterior of their commercial property. Property owners leveraged this amount with an approximate \$226,830 contribution.
- Construction began on the 66-berth Downtown Stockton Marina and Joan Darrah Promenade. The Agency was able to complete construction of the North Shore Guest Docks in time for use at the Asparagus Festival in April 2009. The remainder of the project will be completed in September 2009.

GOALS

1. Promote economic revitalization and establish a regional center for economic growth by undertaking activities to maximize waterfront uses, develop destination attractions, attract office users, and promote special events.
2. Promote and/or assist in the development of a physical environment to support a regional economic center by installing and upgrading public infrastructure improvements and facilities and supporting housing rehabilitation to promote the creation of an enhanced urban core.
3. Promote commercial revitalization, housing and mixed-use development in the redevelopment areas outside the Downtown core.

PROGRAMS

A. Administration

The Agency's administrative activities include:

- Financial Management and staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency, City Staff and Project Area Committees.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

- Preparation of the Agency's annual reports, including the Statements of Indebtedness, State Controller's Report, Housing and Community Development Report, Agency Audit, Annual Budget, and Implementation Plan
- Administrative expenditures from the Agency's Low/Moderate Income Housing Fund (LMIHF) provide for the monitoring of affordable housing projects, preparation and review of loan documents, and processing of payments and disbursements from the housing fund to vendors, housing developers and loan recipients.

B. Housing Assistance

Housing rehabilitation, affordable housing development and first time home buyer assistance programs continue to be made available through the Department's Housing Division and are budgeted for under the City's Community Development Block Grant and Home Investment Partnership programs. As needed, the Agency will provide additional funds from its LMIHF for these activities.

Villa Monterey Apartments project was completed in May 2009, producing 44 units of low income housing. This project was funded with the affordable housing portion of the 2006 Strong Neighborhoods Initiative Bond proceeds.

Three additional projects are currently underway, including:

- Kentfield Apartments
- Villas de Amistad
- Wysteria Apartments



REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

SCHEDULE OF TRANSFERS IN & LOAN PAYMENTS

TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:

Merged Midtown Fund (337)	1,250,992
Merged South Stockton Fund (338)	<u>842,750</u>
	\$ 2,093,742

TO LOW/MOD INCOME HOUSING FUND (339) FROM:

*Merged South Stockton Fund (338)	\$ 1,019,018
*North Stockton Fund (340)	662,819
*Merged Midtown Fund (337)	658,517
*Port Industrial Fund (336)	489,087
*West End Fund (334)	372,669
*Rough & Ready Fund (341)	<u>170,138</u>
	\$ 3,372,248

TO COMMUNITY DEVELOPMENT BLOCK GRANT FUND (054) FROM:

Merged South Stockton Fund (338) ¹	\$ 350,000
Merged Midtown Fund (337) ¹	<u>250,000</u>
	\$ 600,000

TO DEBT SERVICE FUND² (201) FROM:

Low/Mod Income Housing Fund (339)	\$ 667,129
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TO DEBT SERVICE FUND³ (230) FROM:

South Stockton (338)	\$ 2,309,183
Low/Mod Income Housing Fund (339)	2,112,832
North Stockton (340)	1,847,996
Merged Midtown Fund (337)	1,821,335
Port Industrial Fund (336)	1,311,662
West End Fund (334)	516,457
Rough & Ready Fund (341)	<u>396,696</u>
	\$ 10,316,161

Total Transfers In	\$ 17,049,280
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*Transfers are made to Low/Mod Income Housing Fund 339 as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

¹ Loan repayment on funds loaned to Redevelopment Agency.

² Includes debt service for the 2001 Housing Bond.

³ Includes debt service for the 2004 Arena Bond and the 2006 Strong Neighborhoods Initiative Bond.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

SCHEDULE OF TRANSFERS OUT & LOAN PAYMENTS

FROM WEST END FUND (334) TO:

Debt Service Fund (230) ³	\$ 516,457
*Low/Mod Income Housing Fund (339)	<u>372,669</u>
	\$ 889,126

FROM PORT INDUSTRIAL FUND (336) TO:

Debt Service Fund (230) ³	\$ 1,311,662
*Low/Mod Income Housing Fund (339)	<u>489,087</u>
	\$ 1,800,749

FROM MERGED MIDTOWN FUND (337) TO:

Debt Service Fund (230) ³	\$ 1,821,335
Redevelopment Agency Administration Fund (330)	1,250,992
*Low/Mod Income Housing Fund (339)	658,517
Community Development Block Grant Fund (054) ¹	<u>250,000</u>
	\$ 3,980,844

FROM MERGED SOUTH STOCKTON FUND (338) TO:

Debt Service Fund (230) ³	\$ 2,309,183
*Low/Mod Income Housing Fund (339)	1,019,018
Redevelopment Agency Administration Fund (330)	842,750
Community Development Block Grant Fund (054) ¹	<u>350,000</u>
	\$ 4,520,951

FROM LOW/MOD INCOME HOUSING FUND (339) TO:

Debt Service Fund (230) ³	\$ 2,112,832
Debt Service Fund (201) ²	<u>667,129</u>
	\$ 2,779,961

FROM NORTH STOCKTON FUND (340) TO:

Debt Service Fund (230) ³	\$ 1,847,996
*Low/Mod Income Housing Fund (339)	<u>662,819</u>
	\$ 2,510,815

FROM ROUGH AND READY FUND (341) TO:

Debt Service Fund (230) ³	\$ 396,696
*Low/Mod Income Housing Fund (339)	<u>170,138</u>
	\$ 566,834

Total Transfers Out	\$ 17,049,210
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Pixie Woods
Miners Cove Tree



Glossary/Index

GLOSSARY

ACCRUAL BASIS OF ACCOUNTING – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

ALLOCATION – (1) A portion of an appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The number of full-time regular positions approved for each budget unit.

APPROPRIATION – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

ASSESSED VALUATION – The dollar value of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

ASSET – An economic resource such as a building, sum of money, or probable future benefit obtained as a result of past transactions.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

BUDGET – A book used by the City Manager to present a comprehensive financial plan of expenditures and the means for financing them to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

BUDGET HEARING – A public meeting to allow citizens to comment on a proposed budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

CAPITAL BUDGET – A budget that appropriates the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

CAPITAL OUTLAY – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

CASH FUND BALANCE – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

DEBT SERVICE – Payment of the principal and interest towards bonds or notes.

DEPARTMENT – A major organizational unit of the City that has management responsibility for related operations.

GLOSSARY

DISTRICT FUND - A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

ENCUMBRANCE – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

ENTERPRISE FUND – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not mixed with other funds.

EXPENDITURE – A payment for services, materials, salaries, and products.

FISCAL YEAR – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

FUND – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

FUND BALANCE – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

GENERAL FUND – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

GENERAL OBLIGATION BOND – A bond backed by the full faith and credit of the issuing government. In California, local governments can only issue such bonds with voter approval subject to a legal debt limit.

GRANT – A contribution of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

INDIRECT COSTS – Elements of cost necessary in the production of a good or service that are not directly traceable to the product or service. These are sometimes referred to as overhead costs.

INTERFUND TRANSFER – Money or equipment transferred from one fund to another.

INTERNAL SERVICE FUND – A fund used to account for the centralized financing of goods or services provided by one department, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance, equipment replacement, and computer services.

OBJECTIVE – A readily measurable statement of an expected accomplishment within the fiscal year.

GLOSSARY

OPERATING BUDGET – The portion of the budget that pertains to daily operations providing governmental services.

ORDINANCE – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a state statute or constitutional provision. (See also resolution).

PERMANENT FUND – A fund in which the principal remains permanently restricted, while the interest earnings may be spent for the specific purpose for which the money was given.

PROPERTY TAX – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

RESERVE – An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure without special Council approval.

RESOLUTION – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

REVENUE – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

SPECIAL ASSESSMENTS – Compulsory charges levied by a government to finance current or permanent public services or facilities to a particular group of persons or properties.

SPECIAL REVENUE FUND – A fund in which the City, State or Federal government, or a private donor of the funds, restricts the revenue collected to particular purposes.

TAXES – Compulsory charges levied by a government to finance services performed.

TRUST FUND – See *Permanent Fund* or *Special Revenue Fund*.

USER FEE – Charge for services provided only to those benefiting from the service.

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Location of Stockton, California



Situation 345 miles north of Los Angeles and 78 miles east of San Francisco, Stockton is nestled between the Sierra Nevada Mountains and the Pacific Ocean. It is the seat of San Joaquin County, which is the heart of the San Joaquin Valley—one of the world’s most productive agricultural regions.

