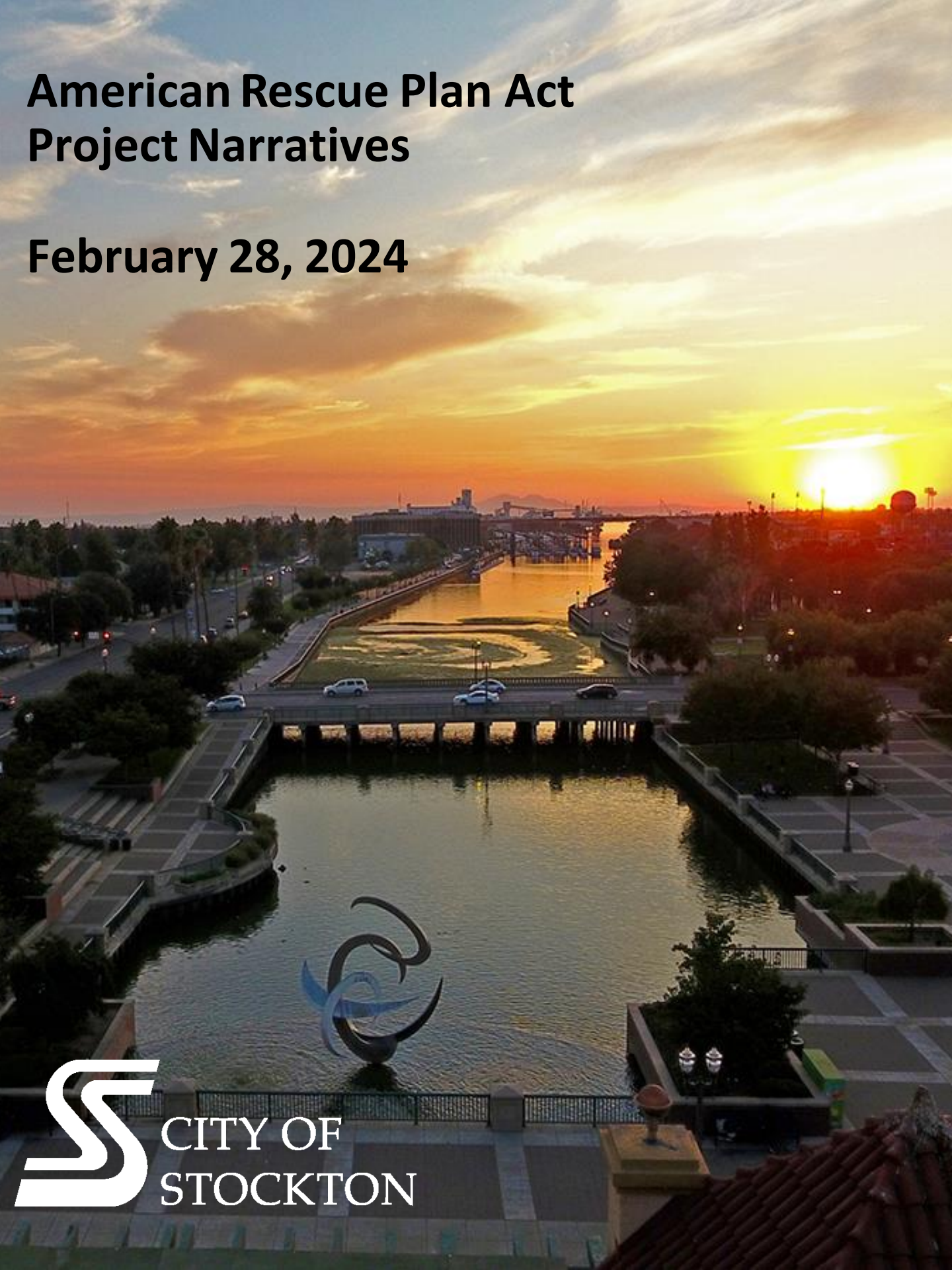


# American Rescue Plan Act Project Narratives

February 28, 2024



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# Introduction

The background of the slide is composed of several overlapping geometric shapes in shades of gray. A large, dark gray shape occupies the top half of the slide. Below it, a medium gray shape extends from the left edge, and a light gray shape extends from the bottom edge. These shapes overlap to create a layered, abstract effect.

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## PROJECT PLANS AND UPDATES

### INTRODUCTION & GENERAL BACKGROUND

The American Rescue Plan Act (the Act) established the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Fund (CLFRF), which provides a combined \$350 billion in assistance to eligible state, local, territorial, and Tribal governments to support COVID-19 economic recovery efforts. Of the \$350 billion, \$19.53 billion was allocated to non-entitlement units of local government, ultimately allocating \$78,052,072 to the City of Stockton based on the City's 2019 Census data. The Treasury's intended goal is to provide substantial flexibility for each government to meet local needs - including support for households, small businesses, impacted industries, essential workers, and the communities hit hardest by the COVID-19 public health crisis. These funds can also be used to make necessary investments in water, sewer, and infrastructure.

Funding objectives include relief to:

- Support urgent COVID-19 response efforts to continue to decrease the spread of the virus and bring the pandemic under control;
- Replace lost revenue for eligible governments to strengthen support for vital public services and help retain jobs;
- Support immediate economic stabilization for households and businesses; and
- Address systemic public health and economic challenges that have contributed to the inequal impact of the pandemic.

Local governments received funds in two tranches. Half of the funding, or \$39,026,036, was received by the City on June 1, 2021 with the balance arriving in July 2022. Funds must be obligated by December 31, 2024. The period for performance ends December 31, 2026.

### GOALS, OVERVIEW & TIMELINE

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. In particular, the city experienced severe revenue losses due to reduced business patronage, recreational activities & events, and outside travel, in addition to experiencing numerous business closures. However, the City continued its operations

throughout the pandemic and maintained essential services for its residents – while adhering to the local and state-wide health mandates/directives to ensure proper safety for its employees and allowing adequate time-off for COVID-19 related issues. Furthermore, City staff continued to remain at work and provide essential services to the community throughout the pandemic.

The City received the first half of ARAP funds on June 1, 2021 and submitted the first iteration of proposed projects to the City Council on June 22, 2021, as New Business Item 15.1, which was approved by [motion 2021-06-22-1501](#).

The proposed list of projects was identified and categorized to support:

- COVID Mitigation and Prevention
- Community Well Being
- Essential Support to Household
- Small Business Support & Economic Recovery
- Homeless & Housing
- Recovery of City Government
- Digital Divide & Internet Connectivity
- Other miscellaneous projects

The Council provided guidance and recommendations for revisions, which were brought back to Council in September 2021 and approved with [motion 2021-09-14-1501](#). This September action also set aside ten percent (10%) of the funds as a Council Contingency allocation.

In December of 2021, Council approved a recommendation to reprogram \$6,050,000 from existing projects to provide a match for the Housing Authority of San Joaquin County's (HASJC) application for Project Homekey funding to support their Calaveras Quarters Project. This reallocation of funding canceled \$5,850,000 from the proposed Down Payment Assistance Program and \$200,000 from the Coordinated Entry Project. No Contingency Funds were used to complete this action, which was approved by [resolution 2021-12-14-1504](#).

City staff provided the Council with an update on all ARPA funded projects during the [2022 Study Session on Projects Funded by the American Rescue Plan Act](#), held at the Civic on February 16, 2022.

On April 19, 2022, with [motion 2022-04-19-1201](#), City Council approved a contract under the Recovery of City Government – General Administration, to support procurement activities related to ARAP purchases and reporting. This again, reprogrammed funding from an existing project and did not expend any contingency funds.

In May of 2022, with [motion 2022-05-24-1502](#), City council approved the use of \$2.5M in Council Contingency Funds: \$1.5M would support new video board equipment for the Stockton Arena, \$500,000 to support ongoing traffic and safety improvement projects within the Miracle Mile District, and \$500,000 to support the unfunded, State mandated COVID-related sick leave. This action reduced the Council Contingency line from \$7,805,208 to \$5,305,208.

With [resolution 2022-06-14-1506](#), in June 2022, City Council approved the reprogramming of \$3.6M from the existing Low-Barrier Shelter Bed project, and \$1.8M from the Safe Camping & Parking project, effectively canceling both existing projects and consolidating them into what is now the Shelter Bed and Enhanced Safety Zone, with a City budget of \$5.4M. This action also instructed the City to apply for additional grant funding from the San Joaquin County to support access to low-barrier shelter beds in the City of Stockton. Staff continues to work with the County and provide updates to Council, most recently with [resolution 2022-11-01-1202](#), and will continue to provide updates to the Council during future meetings.

On July 26, 2022, with [motion 2022-07-26-1503](#) the City approved a contract with Community Medical Centers to launch a pilot community well-being and crisis intervention program – Care Link Mobile Crisis Intervention Response. This partnership shares the objectives of decreasing repeat callers in crisis, increasing follow-up and access to wrap around services, decrease hesitancy to call police, increase community trust, decrease non-emergency calls to 911, and divert individuals away from the criminal justice system.

City staff provided the Council with an update on all ARPA funded projects during the [2023 Study Session on Projects Funded by the American Rescue Plan Act](#), held at the Civic Auditorium on February 22, 2023.

With [motion 2023-03-21-1503](#), in March of 2023, the Council authorized reprogramming \$3.6 million from the Council-approved low Barrier Shelter Bed category to support the St. Mary's Pathways project. Pathways is a residential temporary housing community operating under shelter guidelines, comprised of 200+/- modular temporary housing units.

In May of 2023, with [resolution 2023-05-02-1208](#), the Council approved an additional allocation from ARPA contingency to support Uplift Downtown efforts, and created a new projects to replace the Arena Scoreboard and ancillary Audio/Visual systems.

In addition, the Council approved several actions from May through October 2023 to fund or support different initiatives in the City related to housing and services for the unsheltered population.

- *May 2023* – [Resolution 2023-05-02-1207](#) approved reprogramming of \$1.8 million from the Low-Barrier Shelter Beds category to support a Homekey – Round 3 application and

project that would provide approximately 76 one and two bedroom units for individuals are homeless or are at imminent risk of homelessness.

- *August 2023* – [Resolution 2023-08-03-0401](#) ratified a local emergency proclamation due to public health and safety related to unhoused individuals. This resolution authorized staff to include ARPA contingency funds as an available resource as the community worked through the closing of the Stockton Shelter, providing services to those clients at risk of losing support, and transitioning services and clients to another provider.
- *September 2023* – [Motion 2023-09-12-1501](#) formally appropriated \$800,640 from ARPA contingency to operational expenses related to transitioning the Stockton Shelter facility to the care and control of the St Mary's organization, in response to the shelter crisis outlined in the previous resolution.
- *October 2023* – [Motion 2023-10-17-1204](#) appropriated \$826,961.40 in ARPA contingency funds to support construction and construction management services to resume/complete the Navigation Center project, previously under the control of the Stockton Shelter. This item was also in response to the emergency declaration established by the August resolution.

Additional, project specific actions have been taken since the ARPA kick-off in 2021 and are identified throughout the reports that follow, along with the accompanying presentation. Staff continue to work on all ARPA projects to meet the timelines established by the Federal Government.

Updated: 2/26/2024





# City of Stockton

## Legislation Text

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File #: 21-0444, Version: 1

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### APPROVE BY MOTION RECOMMENDATIONS FOR USE OF THE AMERICAN RESCUE PLAN CORONAVIRUS STATE AND LOCAL FISCAL RECOVERY FUNDS

#### RECOMMENDATION

It is recommended that the City Council approve by motion:

1. The recommended distribution of funds between categories of need identified by the City Manager,
2. Authorize the City Manager to accept and execute applications or other authorizing documentation from the U.S. Department of the Treasury (the Treasury),
3. Appropriate funding upon receipt of funds, and give the City Manager the authority to determine the specific allocation of funds among community partners and execute each of the corresponding agreements, and
4. Give the City Manager authority to reallocate funds among approved priority goals and partners as needed to maximize impact and benefit to the Stockton community.

It is also recommended that the City Council authorize the City Manager to take appropriate and necessary actions to carry out the purpose and intent of this motion.

#### Summary

This recommendation of priorities and distribution of funds is in response to the Federal allocation of \$78,052,072 in Coronavirus State and Local Fiscal Recovery Funds through the American Rescue Plan. The Federal government's stated goal for this fund is to provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.

#### DISCUSSION

##### Background

The American Rescue Plan Act (the Act) established the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Fund (CLFRF), which provides a combined \$350 billion in assistance to eligible state, local, territorial, and Tribal governments to support COVID-19 economic recovery efforts. Of the \$350 billion, \$19.53 billion was allocated to non-entitlement units of local government, ultimately allocating \$78,052,072 to the City of Stockton based on the City's 2019 Census data. The Treasury's intended goal is to provide substantial flexibility for each government to

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File #: 21-0444, Version: 1

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meet local needs - including support for households, small businesses, impacted industries, essential workers, and the communities hit hardest by the COVID-19 public health crisis. These funds can also be used to make necessary investments in water, sewer, and infrastructure.

Funding objectives include relief to:

- Support urgent COVID-19 response efforts to continue to decrease the spread of the virus and bring the pandemic under control;
- Replace lost revenue for eligible governments to strengthen support for vital public services and help retain jobs;
- Support immediate economic stabilization for households and businesses; and
- Address systemic public health and economic challenges that have contributed to the unequal impact of the pandemic.

Treasury has issued Guidance for spending under the Interim Final Rule, published on May 17, 2021. Public comments regarding these funds are due on or before July 16, 2021. To facilitate review and discussion on the Guidance, the United States Conference of Mayors, along with other organizations, is currently hosting a series of meetings to collect public comments and address any potential revisions. The City continues to participate in these opportunities through staff attendance as well as partnering with our Federal advocates. Frequently Asked Questions are updated continually as clarifying information becomes available and the City is prepared to pivot as needed.

Local government will receive funds in two tranches. Half of the funding, or \$39,026,036, was received by the City on June 1, 2021. The remaining funds are tentatively scheduled to be distributed to the City in twelve months. Funds must be obligated by December 31, 2024. The period for performance ends December 31, 2026.

### Present Situation

Through discussion guided by the City Manager, several categories of need have been identified, most of which are a continuation or expansion of programs or support previously enacted under the City's response efforts funded by the State CARES allocation in 2020. Each category is broad in scope, with more specific needs being identified as we continue to adjust to the updated guidelines coming from Treasury.

To rapidly and strategically deploy resources, the City will first utilize partners and programs with demonstrated success while continuing to pursue additional partners.

### Covid Mitigation and Prevention

The City will allocate \$200,000 for Personal Protective Equipment (PPE), support the development of a Public Health Open Data Dashboard with the Office of Performance and Data Analytics, as well as a Housing and Homelessness Open Data Dashboard.

### Community Well-Being

It is recommended that the City allocate \$5 million over three fiscal years to provide outreach and intervention support, establish hotlines and warmlines, and support evidence-based community violence intervention programs.

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File #: 21-0444, Version: 1

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#### Essential Support to Households

It is recommended that the City allocate \$6 million over three fiscal years to address food insecurities, provide household support for utilities, medical, and childcare, and also provide food pantry support.

#### Small Business Support & Economic Recovery

It is recommended that the City allocate \$10 million over three fiscal years to provide general financial relief, support our restaurants and their outdoor dining needs, provide funds for façade improvements, and also support the Economic Development Strategic Action Plan as it will have a heavy focus on pandemic recovery planning and strategies.

#### Homelessness & Housing

It is recommended that \$12 million be allocated over four fiscal years to support the development of safe camping and parking sites in the City, fund a first-time homebuyers down payment assistance program, and provide first and last months rent to qualified applicants. In conjunction with San Joaquin County, these funds may be used to develop 250-300 low-barrier emergency shelter beds and invest in a coordinated entry/navigation system.

#### City Government Recovery

It is recommended that \$15,000,000 be allocated to support lost revenue replacement and employee services for essential workers.

#### Digital Divide & Internet Connectivity

It is recommended that the City allocate \$9 million to focus on connectivity to the households in our communities, distribute supportive devices and provide access to services, and support the development of broadband infrastructure to the extent it is practical and feasible.

#### Miscellaneous

It is recommended that the City allocate the remaining \$20,852,072 to support the purchase and installation of touchless restrooms, police vehicles and fire apparatus, equipment and vehicles to support the Clean City Initiative, upgrades to the Stockton Animal Shelter, and HVAC and filtration upgrades at the Waterfront Towers.

#### FINANCIAL SUMMARY

With Council approval, the City Manager is authorized to appropriate revenue and expenditure budgets for the \$78,052,072 in the Special Grant Fund (280) to support the proposed categories of need. The City Manager will ensure that the funds are distributed in the most expeditious, efficient, and compliant manner so that the recommended services and support can be made available to those impacted by COVID-19 as soon as possible.

There are no other financial impacts to the City at this time.



# City of Stockton

## Legislation Text

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File #: 21-0608, Version: 1

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### APPROVE BY MOTION THE UPDATED RECOMMENDATIONS FOR USE OF THE AMERICAN RESCUE PLAN CORONAVIRUS STATE AND LOCAL FISCAL RECOVERY FUNDS

#### RECOMMENDATION

It is recommended that the City Council approve by motion:

1. The updated recommended distribution of funds between categories of need identified by the City Manager,
2. Authorize the City Manager to accept and execute applications or other authorizing documentation from the U.S. Department of the Treasury (the Treasury),
3. Appropriate funding upon receipt of funds, give the City Manager the authority to determine the specific allocation of funds among community partners and execute each of the corresponding agreements, and reallocate funds among approved priority goals and partners as needed to maximize impact and benefit to the Stockton community, and
4. Give the City Manager authority to utilize the City's emergency procurement processes to expedite the impact and benefit to the Stockton community.

It is also recommended that the City Council authorize the City Manager to take appropriate and necessary actions to carry out the purpose and intent of this motion.

#### Summary

This updated recommendation of priorities and distribution of funds is in response to the Federal allocation of \$78,052,072 in Coronavirus State and Local Fiscal Recovery Funds through the American Rescue Plan. The Federal government's stated goal for this fund is to provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery. This is a follow-up to the preliminary recommendations brought before Council on June 22, 2021.

#### DISCUSSION

##### Background

The American Rescue Plan Act (the Act) established the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Fund (CLFRF), which provides a combined \$350 billion in assistance to eligible state, local, territorial, and Tribal governments to support COVID-19 economic recovery efforts. Of the \$350 billion, \$19.53 billion was allocated to non-entitlement units of local

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File #: 21-0608, Version: 1

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government, ultimately allocating \$78,052,072 to the City of Stockton based on the City's 2019 Census data. The Treasury's intended goal is to provide substantial flexibility for each government to meet local needs - including support for households, small businesses, impacted industries, essential workers, and the communities hit hardest by the COVID-19 public health crisis. These funds can also be used to make necessary investments in water, sewer, and infrastructure.

Funding objectives include relief to:

- Support urgent COVID-19 response efforts to continue to decrease the spread of the virus and bring the pandemic under control;
- Replace lost revenue for eligible governments to strengthen support for vital public services and help retain jobs;
- Support immediate economic stabilization for households and businesses; and
- Address systemic public health and economic challenges that have contributed to the unequal impact of the pandemic.

Treasury has issued Guidance for spending under the Interim Final Rule, published on May 17, 2021. Public comments regarding these funds are due on or before July 16, 2021. To facilitate review and discussion on the Guidance, the United States Conference of Mayors, along with other organizations, is currently hosting a series of meetings to collect public comments and address any potential revisions. The City continues to participate in these opportunities through staff attendance as well as partnering with our Federal advocates. Frequently Asked Questions are updated continually as clarifying information becomes available, and the City is prepared to pivot as needed.

Local government will receive funds in two tranches. Half of the funding, or \$39,026,036, was received by the City on June 1, 2021. The remaining funds are tentatively scheduled to be distributed to the City in twelve months. Funds must be obligated by December 31, 2024. The period for performance ends December 31, 2026.

### Present Situation

Through discussion guided by the City Manager, several categories of need have been identified, most of which are a continuation or expansion of programs or support previously enacted under the City's response efforts funded by the State CARES allocation in 2020. Each category is broad in scope, with more specific needs being identified as we continue to adjust to the updated guidelines coming from Treasury.

To rapidly and strategically deploy resources, the City will first utilize partners and programs with demonstrated success while continuing to pursue additional partners. Below is a summary of each category. Additional information has been provided as Attachment A.

### Covid Mitigation and Prevention

The City will allocate \$400,000 for Personal Protective Equipment (PPE), support the development of a Public Health Open Data Dashboard with the Office of Performance and Data Analytics, as well as a Housing and Homelessness Open Data Dashboard.

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File #: 21-0608, Version: 1

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#### Community Well-Being

It is recommended that the City allocate \$6.4 million over three fiscal years to provide outreach and intervention support, establish hotlines and warmlines, and support evidence-based community violence intervention programs.

#### Essential Support to Households

It is recommended that the City allocate \$3 million over three fiscal years to address food insecurities, provide household support for utilities, medical, and childcare, and also provide food pantry support.

#### Small Business Support & Economic Recovery

It is recommended that the City allocate \$9.85 million over three fiscal years to provide general financial relief, support our restaurants and their outdoor dining needs, provide funds for façade improvements, and also support the Economic Development Strategic Action Plan, as it will have a heavy focus on pandemic recovery planning and strategies.

#### Homelessness & Housing

It is recommended that \$13.5 million be allocated over four fiscal years to support the development of safe camping and parking sites in the City, fund a first-time homebuyer's down payment assistance program, and provide first and last months' rent to qualified applicants. In conjunction with San Joaquin County, these funds may be used to develop 250-300 low-barrier emergency shelter beds and invest in a coordinated entry/navigation system.

#### Recovery of City Government

It is recommended that \$14.85 million be allocated to support lost revenue replacement and employee services for essential workers.

#### Digital Divide & Internet Connectivity

It is recommended that the City allocate \$9 million to focus on connectivity to the households in our communities, distribute supportive devices and provide access to services, and support the development of broadband infrastructure to the extent it is practical and feasible.

#### Miscellaneous

It is recommended that the City allocate the remaining \$21,052,072 to support the purchase and installation of touchless restrooms, police vehicles and fire apparatus, equipment and vehicles to support the Clean City Initiative, upgrades to the Stockton Animal Shelter, and HVAC and filtration upgrades at the Waterfront Towers.

#### FINANCIAL SUMMARY

With Council approval, the City Manager is authorized to appropriate revenue and expenditure budgets for the \$78,052,072 in the Special Grant Fund (280) to support the proposed categories of need. The City Manager will ensure that the funds are distributed in the most expeditious, efficient, and compliant manner so that the recommended services and support can be made available to those impacted by COVID-19 as soon as possible.

There are no other financial impacts to the City at this time.



# City of Stockton

## Legislation Text

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**File #:** 21-0908, **Version:** 1

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### **ADOPT A RESOLUTION TO AUTHORIZE AND ALLOCATE REQUIRED FUNDING MATCH FOR THE HOUSING AUTHORITY OF SAN JOAQUIN COUNTY'S HOMEKEY PROJECT APPLICATION**

#### RECOMMENDATION

It is recommended that the City Council adopt a resolution to:

1. Authorize and allocate \$6,050,000 of American Rescue Plan Act of 2021 (ARPA) Funding to provide the required funding match for the Housing Authority of San Joaquin County's (HASJC) application for Homekey funding. Funding is contingent on a successful award from the State of California Department of Housing and Community Development (HCD).
2. Approve and authorize the City Manager, or designee, to enter into a Grant Agreement with the HASJC in an amount up to \$6,050,000. It is further recommended that the City Manager, or designee, be authorized to enter into and execute any associated documents and take appropriate and necessary actions to carry out the purpose and intent of this resolution.

#### Summary

On September 9, 2021, the State of California Department of Housing and Community Development (HCD) announced the availability of \$1.45 billion for the Homekey Program (Homekey) grant funding through its Round 2 Notice of Funding Availability (NOFA). Program funds are made available to purchase and rehabilitate housing and convert them into interim, permanent, or long-term housing. The priority application deadline for Homekey funds is January 31, 2022. Applications received before the priority deadline will be entitled to an additional \$10,000 in assistance per door.

Housing authorities are eligible to apply for the Homekey program and must comply with the local match requirement. The Housing Authority of the County of San Joaquin (HACSJ) is proposing a 68-unit hotel conversion serving chronically homeless and homeless youth populations.

Staff recommends Council approve the required match funding to ensure a competitive application.

#### DISCUSSION

##### Background

On September 9, 2021, HCD issued a NOFA for local public entities within California to purchase and rehabilitate housing, including hotels, motels, vacant apartment buildings, and other buildings to convert them into interim or permanent, long-term housing. Of the \$1.45 billion in Homekey grant funds, \$1.2 billion is derived from the Coronavirus State Fiscal Recovery Fund (CSFRF) established by the federal American Rescue Plan Act of 2021 (ARPA) and \$250 million in State General Funds.

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File #: 21-0908, Version: 1

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Applications will be accepted on a continuous, over-the-counter basis through May 2, 2022, or until available funds are exhausted. The priority application deadline is January 31, 2022, and applications received by the priority deadline are entitled if approved to bonus funding of \$10,000 per door.

Homekey's primary objective is to provide housing for individuals and families experiencing homelessness or at risk of experiencing homelessness and who are impacted by the COVID-19 pandemic.

### Present Situation

HACSJ, through its non-profit development entity, Delta Community Developers Corp., proposes to acquire the one hundred twenty-one room Motel 6 at 2654 West March Lane. The project will convert the motel property into a permanent supportive housing development of approximately 68 one-bedroom apartments.

The project will focus on two primary populations, chronically homeless youth and youth at risk of homelessness. HASJC's partner supportive service agencies will include Parents by Choice, Mary Magdalene Community Services, and Central Valley Low Income Housing Corp.

Parents by Choice (PBC) currently operates a Transitional Housing Program that is licensed by the State Department of Social Services. This program serves former foster youth, ages 18-21. PBC will expand its current youth program, and in addition to this specific population, the agency proposes to provide housing through Homekey to youth up to age 24, including youth who were not in foster care but who are at risk of homelessness. PBC provides a wide variety of case management services that includes mental health, life services, independent life skills coaching, employment and other areas.

Mary Magdalene Community Services (MMCS) has a long history of providing services to those in need of criminal justice and community services within San Joaquin County. Established in 2003 as a 501(c)3 nonprofit organization, MMCS capitalizes on its local roots and specializes in providing service in the areas of outreach and engagement, intensive case management, and linkages and referrals to services for the underserved targeted youth populations. Understanding the complexity of the community, their core service provision is "helping individuals by starting where they are." Their mission and driving philosophy which continuously directs their work within San Joaquin County is to increase client access to appropriate services to enhance individual and family well-being. This is accomplished by providing various services including: mental and behavioral health assessment and treatment, case management, peer support, group support, court advocacy, youth engagement and mentorship, benefits acquisition, and client navigation support. MMCS works with the African American community, other communities of color and the most disenfranchised populations in our community.

Central Valley Low Income Housing Corp (CVLIHC) provides ongoing tenant-based rental assistance, including deposit assistance, for households participating in its Shelter Plus Care permanent supportive housing projects. As part of that permanent supportive housing, CVLIHC provides these households with robust wraparound services. Case management ensures participant households are linked with mainstream resources including entitlement income, health insurance, clinical behavioral health care, primary health care, transportation and other resources; case management also provides direct crisis intervention and support to prevent decompensation and manage events that could lead to a loss of housing if unaddressed. Partner agencies provide clinical



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File #: 21-0908, Version: 1

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services such as behavioral health care and additional supports.

Development costs are estimated to be \$373,970 per unit, amounting to a total development projected cost of \$25.4 million. The City of Stockton, upon approval, will contribute \$6,050,000 in match funding and if awarded, the State would contribute \$19.4 million. Final per door contribution from the City would be \$88,970.

At full capacity, the project will house 68 households with one unit reserved for an onsite property manager. The type of housing and target population aligns with the goals of the Homeless Strategic Plan. The per-unit cost of the 68-unit project is \$373,970, which is competitive for Homekey funding.

Upon Council approval, HASJC will be able to apply for Homekey funding. As the sole applicant, they will be responsible for delivering the project and meeting all HCD compliance requirements and deadlines.

### FINANCIAL SUMMARY

If HCD awards funds to the HASJC, the City will provide the match funds in the form of a grant. Match funds from the City will only be provided to HASJC upon the successful award by HCD. Funding would be reallocated from the American Rescue Plan Act line-item Down Payment Assistance (\$5,850,000) and the Coordinated Entry System (\$200,000).

There is no impact to the City's General Fund or any other unrestricted fund as a result of taking the recommended action.

Resolution No. **2021-12-14-1504**

## **STOCKTON CITY COUNCIL**

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### **RESOLUTION AUTHORIZING THE CITY TO APPROPRIATE GRANT FUNDING FROM THE US TREASURY AMERICAN RESCUE PLAN ACT (ARPA) OF \$6,050,000, TO THE HOUSING AUTHORITY OF SAN JOAQUIN COUNTY (HACSJ) FOR THEIR 68 UNIT MOTEL CONVERSION HOMEKEY PROJECT**

On September 9, 2021, the State of California Department of Housing and Community Development (HCD) issued its Project Homekey NOFA for local public entities to apply for funding within California to purchase and rehabilitate housing, including hotels, motels, vacant apartment buildings and other buildings to convert them into interim or permanent, long-term housing. Of the \$1.45 billion in Homekey grant funds, \$1.2 billion is derived from the Coronavirus State Fiscal Recovery Fund (CSFRF) established by the federal American Rescue Plan Act of 2021 (ARPA) and \$250 million in State General Funds. Applications will be accepted on a continuous, over-the-counter basis through May 2, 2022, or until available funds are exhausted. The priority application deadline is January 31, 2022, applications received by the priority deadline are entitled if approved to bonus funding of \$10,000 per door; and,

Housing Authorities are eligible to apply for the Homekey program and must comply with the local match requirement. The Housing Authority of San Joaquin is proposing a 68-unit hotel conversion serving Chronically Homeless and Homeless Youth populations; and

The Housing Authority of San Joaquin County (HACSJ) through its non-profit development entity, Delta Community Developers Corporation (DCDC) proposes to acquire the one hundred twenty-one room Motel 6 at 2654 West March Lane. The project would adapt the motel property into a permanent supportive housing community of approximately 68 one-bedroom apartments; and

Development costs are estimated to be \$373,970 per unit, amounting to a total development projected cost of \$25.4 million. The City of Stockton would contribute \$6,050,000 in match funding, and if awarded, the State will contribute \$19.4 million; and

At full capacity, the project will house 67 households with one unit reserved for an onsite property manager. The type of housing and target population aligns with the goals of the Homeless Strategic Plan. The per-unit cost of the 68-unit project is \$373,970, which is competitive for Homekey funding; and

Upon Council approval, HASJC will be able to apply for Homekey funding. As the applicant, they will be responsible for delivering the project and meeting all HCD compliance requirements and deadlines; now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. Authorize and allocate \$6,050,000 of ARPA Funding to provide the required funding match for the Housing Authority of San Joaquin County (HASJC) Homekey application for funding. Funding is contingent upon a successful award from the State of California Department of Housing and Community Development (HCD).

2. Approve and authorize the City Manager, or designee, to enter into a Grant Agreement with HASJC in an amount up to \$6,050,000. It is further recommended that the City Manager, or designee, be authorized to enter into and execute any associated documents and take appropriate and necessary actions to carry out the purpose and intent of this resolution.

PASSED, APPROVED, and ADOPTED December 14, 2021.

ATTEST:



ELIZA R. GARZA, CMC  
City Clerk of the City of Stockton



KEVIN J. LINCOLN II  
Mayor of the City of Stockton



# City of Stockton

## Legislation Text

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File #: 22-0240, Version: 1

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APPROVE A MOTION TO JUSTIFY EXCEPTION TO THE COMPETITIVE BID PROCESS AND ENTER INTO A COOPERATIVE PURCHASING AGREEMENT WITH THE NATIONAL ASSOCIATION OF STATE PROCUREMENT OFFICIALS (NASPO) VALUEPOINT PROGRAM, FOR PROCUREMENT OF ACQUISITION SUPPORT SERVICES THROUGH CIVIC INITIATIVES, LLC

### RECOMMENDATION

It is recommended that the City Council approve a motion to:

1. Approve the use of a Cooperative Purchasing Agreement through the National Association of State Procurement Officials (NASPO) ValuePoint Cooperative Purchasing Program, Master Agreement 19-19-05 to provide the City access to guaranteed labor category rates for support services from Civic Initiatives, LLC;
2. Authorize the City Manager to execute a multi-year agreement with options to renew, to support American Rescue Plan procurement portfolio with Civic Initiative LLC, for immediate support services; and
3. Approve findings which support and justify an exception to the competitive bid process.

It is also recommended that the City Manager be authorized to take necessary and appropriate actions to carry out the purpose and intent of the motion.

### Summary

The City of Stockton was awarded American Rescue Plan (ARPA) funding in the amount of \$78 million. On September 14, 2021 a motion (2021-09-14-1501) approved a list of 34 projects or items. The 2-round funding requires expedient and compliant procurement activity. In response to this increased workload and an urgent need to handle various procurements, Administrative Services Department (ASD) identified staff augmentation acquisition support services through the use of leveraged procurement agreements that consider the purchasing power of multiple entities to achieve more competitive pricing. The Stockton Municipal Code allows the use of cooperative agreements lead by public agencies as an exception to the competitive bid process. City staff have identified the NASPO ValuePoint cooperative agreement to provide the aforementioned services to support the ARPA procurement portfolio.

Utilizing this NASPO ValuePoint cooperative agreement will allow the City's Procurement Division to continue supporting operational activities at competitive prices for the federally funded ARPA projects identified. The proposed contract amount is for a total amount not to exceed \$300,000 with a term through June 2024.

## DISCUSSION

### Background

On September 14, 2021, Council approved Motion 2021-09-14-1501 which established broad scope categories to program the City of Stockton allocation of \$78 million in American Rescue Plan Act funding. Within each category, projects were identified to be performed by City departments. The majority of the identified projects will require a competitive and/or a non-compete procurement process to comply with the most restrictive procurement approach between the City and federal regulations.

The Procurement Division researched the market for available staff augmentation support services in preparation of managing the increased, urgent procurement activity anticipated. The day-to-day procurement operations paired with increased workload related to the ARPA project portfolio will be best handled by entering into a Cooperative Purchase Agreement with Civic Initiatives, LLC through the NASPO ValuePoint Cooperative Purchasing Program. The current master agreement expires in June 2022 with two (2) additional one-year renewals for final term ending in June 2024.

A recognized 'best practice' for local governments is to utilize cooperative agreements that leverage the combined purchasing power of many entities and provide significant benefits for the participating organizations. Cooperative agreements are established through a formal competitive bidding process that meets City requirements, and thus fulfills the City's procedural requirements for full and open marketplace competition. The combined leverage of numerous participating entities that are represented by a cooperative purchasing group gives the City the ability to receive preferential pricing, terms and conditions that the marketplace would typically offer only to a much larger organization.

### Present Situation

Civic Initiatives, LLC is fully capable to provide the necessary services in compliance with federal and City requirements for the ARPA procurement portfolio on an as-needed task structure to expand the capacity of the Procurement Division and support City departments on critical procurement decisions for identified ARPA funded projects.

### Findings

Pursuant to SMC section 3.68.070, Council may approve findings which support an exception to the competitive bidding process. These findings include:

1. The City does not have sufficient expertise or staff resources to support the compliance and expedience required for the ARPA portfolio.
2. Use of the cooperative purchasing agreement is appropriate to immediately onboard and incorporate experienced procurement professionals with guaranteed labor category rates per the Master Agreement.
3. The City will assign the ARPA project and approve required tasks, as needed, to support department efforts and project timelines.

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File #: 22-0240, Version: 1

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### FINANCIAL SUMMARY

The contract work on ARPA projects will be paid with ARPA grant funds re-allocated administratively from the ERP COVID Related Cost Offset activity and moved from Round 2 to Round 1. Funding in the amount of \$300,000 is available in the ARPA grant account 0010-156-650002-280-282-10-00-000-000-. Any additional funding needed for renewals in future fiscal years will be included in the annual budget development process as needed for continued staff augmentation.

Attachment A - Cooperative Agreement with Civic Initiatives, LLC



# City of Stockton

## Legislation Text

File #: 22-0380, Version: 1

### APPROVE BY MOTION A RECOMMENDED USE OF AMERICAN RESCUE PLAN ACT (ARPA) CONTINGENCY FUNDS

#### RECOMMENDATION

It is recommended that City Council, by motion:

1. Authorize the appropriation of \$2.5 million in ARPA contingency funds:
  - a) \$1.5 million to support the Uplift Downtown Initiative to support improvements at the Stockton Arena;
  - b) \$500,000 to support continued traffic and safety improvement projects within the Miracle Mile District; and,
  - c) \$500,000 to support unfunded, State-mandated, COVID-related sick leave.
2. Authorize the City Manager to execute documents and contracts related to this recommendation in compliance with the City's emergency procurement policies; and,
3. Authorize the City Manager to take appropriate and necessary action to carry out the purpose and intent of this action.

#### Summary

Following the February 16, 2022, ARPA City Council Study Session, it is recommended that \$2.5 million of the ARPA contingency funds be used to support Uplift Downtown Initiative's Arena Improvement Project, provide continued support of traffic and safety measures within the Miracle Mile District, and support the most recent round of State-mandated, unfunded, COVID sick leave.

#### DISCUSSION

##### Background

The American Rescue Plan Act (the Act) established the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Fund (CLFRF), which provides a combined \$350 billion in assistance to eligible state, local, territorial, and Tribal governments to support COVID-19 economic recovery efforts. Of the \$350 billion, \$19.53 billion was allocated to non-entitlement units of local government, ultimately allocating \$78,052,072 to the City of Stockton based on the City's 2019 Census data. The Treasury's intended goal is to provide substantial flexibility for each government to meet local needs - including support for households, small businesses, impacted industries such as

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File #: 22-0380, Version: 1

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tourism, essential workers, and the communities hit hardest by the COVID-19 public health crisis. These funds can also be used to make necessary investments in water, sewer, and infrastructure.

Funding objectives include relief to:

- Support urgent COVID-19 response efforts to continue to decrease the spread of the virus and bring the pandemic under control;
- Replace lost revenue for eligible governments to strengthen support for vital public services and help retain jobs;
- Support immediate economic stabilization for households and businesses; and
- Address systemic public health and economic challenges that have contributed to the unequal impact of the pandemic.

Half of the funding, or \$39,026,036, was received by the City on June 1, 2021. The remaining funds are tentatively scheduled to be distributed to the City in July 2022. Funds must be obligated by December 31, 2024. The period for performance ends December 31, 2026.

On September 14, 2021, with motion 2021-09-14-1501, the City Council voted to set aside 10% of the total ARPA award, or \$7,805,208, as a contingency fund to be available for use as needed.

On December 14, 2021, with resolution 2021-12-14-1503, the City Council approved the use of up to \$2 million in ARPA contingency funds to support a joint application for Project Homekey with Visionary Homebuilders. Resolution 2021-12-14-1504, at the same meeting, also reprogrammed ARPA Coordinated Entry and First Time Homebuyer Down Payment Assistance Funds to support another joint Homekey application with the Housing Authority of San Joaquin. If the State of California Department of Housing and Community Development (HCD) does not accept the Visionary application, the use of contingency funds will not be necessary; however, the available contingency was effectively reduced to \$5,805,208.

Under authority provided with motion 2021-09-14-1501 and unrelated to the contingency balance, the City Manager has also reprogrammed the ERP COVID Related Cost Over-Runs / Offset funds of \$406,865 to establish a new Recovery of City Government, General Administration fund that is supporting staff augmentation related to procurement and reporting efforts and reallocated the remaining balance from the Coordinated Entry Fund to Safe Camping and Parking.

### Present Situation

On February 16, 2022, during the ARPA Study Session, staff presented several options for potential use of the ARPA contingency funds based on operational and community need. Council provided additional guidance and feedback during the Annual Council Planning Workshop, held on February 28, 2022. Although the Council did not provide detailed direction to staff and based on Council feedback, staff is recommending that Council use this one-time funding in support of the Uplift Downtown Initiative Arena Improvement Project, Miracle Mile Improvement District Support, and



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supporting the unfunded State-mandated COVID sick leave balances.

Upon further review and consideration of other available funding sources, staff is recommending \$2.5 million in ARPA contingency funds for appropriation to support the following efforts:

*Uplift Downtown Initiative's Arena Improvement Project*

An appropriation of \$1.5 million would assist with bringing current the video technology capability to support the recruitment of events and drive economic development. This project will support the purchase and installation of upgraded video boards, necessary infrastructure, including but not limited to video control room equipment and audio reinforcement, and new ribbon boards at the Stockton Arena. Current technology in the Arena is beyond its useful life and very near critical failure. This ARPA funding will be combined with other sources to complete the upgrade, estimated to be \$2.5 million.

This project is aligned with the initiative's goal to enhance and promote greater economic activity in the downtown core. Investments into the Arena supports not only the Uplift Downtown Initiative but the goals of the adopted Economic Development Strategic Action Plan as well. This investment will create additional experiences for the community, drive tourism, and increase sponsorship opportunities through recruitment of additional events. Current technology is required to recruit sports tournaments, provide expected fan experience, increase sponsor assets, and will avoid the anticipated increased cost should critical failure occur.

*Traffic and Safety Measures within the Miracle Mile District*

An appropriation of \$500,000 to support Public Works, Economic Development, and Miracle Mile Improvement District's (MMID) efforts to improve the traffic and safety hazards within the Miracle Mile District. Miracle Mile Improvement District funding would supplement already in progress investment in the ongoing improvement of traffic, safety hazards, parking and lighting improvements.

*State Mandated COVID Related Sick Leave*

On February 9, 2022, with Assembly Bill 84 (AB84), the State of California mandated an additional eighty (80) hours of COVID-related sick leave to employees of employers with more than 26 employees. This bill was retroactive to January 1, 2022, through September 30, 2022.

During the previous mandated sick leave period--January 1, 2021, to September 30, 2021--the City spent nearly \$1.1 million on sick leave alone, not inclusive of additional COVID-related workers compensation claims. With updated guidelines and unpredictable infection rates, it is unclear what the City may reasonably anticipate in expenses related to the current mandate. The original ARPA spending plan included \$900,000 for COVID-related employee sick leave. The additional allocation of \$500,000 will fully fund the sick leave costs through September 2021 and a portion of the costs stemming from AB84.

FINANCIAL SUMMARY

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With the City Council approval, the City Manager is authorized to appropriate \$2.5 million in ARPA contingency funds to support the above-mentioned efforts. There are no other financial impacts to the City at this time.



# City of Stockton

## Legislation Text

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**File #: 22-0545, Version: 1**

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### **ADOPT A RESOLUTION AUTHORIZING THE CITY TO APPLY FOR A GRANT AWARD FROM THE COUNTY OF SAN JOAQUIN TO ACQUIRE AND DEVELOP A LOW-BARRIER SHELTER PROGRAM FOR HOMELESS INDIVIDUALS**

#### RECOMMENDATION

It is recommended that the City Council consider adopting a resolution to:

1. Authorize the City Manager to submit a request for, and accept, a one-time capital grant through the County of San Joaquin in the amount of \$8,116,629 to support the creation of a low-barrier shelter program for homeless individuals.
2. Authorize an additional request to the County of San Joaquin of \$1,371,450 to support the gap in operational funding for the first two years of operation.
3. Upon approval from the County, authorize the appropriation of \$3,600,000 of American Rescue Plan Act funds, and total County grant funds, to the Salvation Army of Stockton for daily costs associated with operating a 125-bed shelter and capital project needs.
4. Authorize the City Manager, or designee, to take appropriate and necessary actions to carry out the purpose and intent of this resolution.

#### Summary

In 2019, the City of Stockton declared a local Homeless Emergency, and in 2020 adopted a Strategic Plan, outlining the intended Community Response to Homelessness. A key strategy is to increase the number of low-barrier shelter beds and to strengthen the ability of shelter programs to successfully assist homeless individuals in finding a permanent home. The general purpose of this recommendation is to pursue funds from San Joaquin County to support a local community-based organization to construct and develop a low barrier shelter program, and, if capital funds and additional support are authorized by the County, to provide operational support of \$3,600,000 American Rescue Plan Act funds previously allocated for this purpose to the Salvation Army of Stockton (Attachment A - Salvation Army Application).

#### DISCUSSION

##### Background

On September 14, 2021, Council approved the City of Stockton's American Rescue Plan Act (ARPA) funding distribution. This approval included \$12.15 million for Homelessness/Housing, under which \$3,600,000 was approved for Low Barrier Shelter Beds under the category, Housing Support:

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Services for Unhoused Persons.

Under the rules issued by the United States Department of Treasury, ARPA funds must be obligated by December 31, 2024, and expended by December 31, 2026.

On December 12, 2021, Council directed the City Manager to pursue capital grant funds from San Joaquin County for 125 low barrier shelter beds.

On March 8, 2022, the City's Department of Economic Development released a Notice of Request for Project Concepts and Funding Availability for Low Barrier Shelter Beds.

On April 18, 2022, four (4) submissions were received and reviewed, of which two were deemed incomplete without full narrative responses.

Submissions were received from:

- Gospel Center Rescue Mission (Gospel Center)
- Salvation Army of Stockton (Salvation Army)
- Uplift Foundation
- Fresh Start Transitional Housing and Reentry Program

A panel of four individuals reviewed and scored the proposals. Panel members included: a current county Health Care Services Agency employee, a current Continuum of Care board member, a retired member of San Joaquin County Behavioral Health Services' executive team, and the City's consultant providing staff augmentation to the Economic Development Department.

The review team submitted the following findings:

- Gospel Center proposed a shovel-ready project concept for a men's sober-living program, but the review team questioned whether the project met the requested low-barrier shelter program specifications.
- Salvation Army submitted qualifications to operate and maintain a low-barrier shelter bed program, per City specifications, but the review team identified a deficiency in the application in that site control was not sufficiently demonstrated and questions remained about commitment to operating a low-barrier program.

Interviews were conducted by City staff to discuss their submissions. Interviews were the same length of time and used a standard set of questions. During the interviews the following findings were made.

- Gospel Center clarified that the project submitted for consideration was to complete the build-out of its Men's New Life Program, a sober living program for men and that no portion of the funds would be allocated to the development of low-barrier shelter beds.

However, the Gospel Center stated that if capital funding is received no requests would be made for operating funds, as Gospel Center leadership understands that its program activities fall outside of eligible uses for public funds.

- Salvation Army clarified its commitment to operating a low-barrier shelter program and described experience in operating more than 8,000 low-barrier shelter beds throughout California. Salvation Army staff described how a low-barrier shelter can provide reasonable accommodations for pets, partners, possessions, and privacy, while at the same time maintaining behavioral and safety expectations.

The Salvation Army described ongoing negotiations with the property owner of the proposed site and agreed to submit for the City's consideration a signed letter from the property owner attesting to their willingness to enter into a long-term lease agreement with Salvation Army for the purpose of operating a homeless shelter, should the organization identify funding for the lease and associated build-to-suit renovations. In addition, a detailed operational budget was requested.

### Present Situation

An estimated 800-900 individuals are sleeping outdoors, unsheltered on any given night in Stockton, based on current and historic Point-in-Time count results. There are a total of 554 homeless shelter beds in Stockton with an average occupancy rate of 61% (based on the January 2022 Housing Inventory Counts).

A recent survey of unsheltered homeless individuals in San Joaquin County found that chronic homelessness is severe and persistent with over 25% of those interviewed being homeless for five years or more and that only about half (52%) of the 243 persons interviewed had stayed in a shelter overnight. Among those that had previously stayed at least once in a shelter reported their reasons for not using shelters range from perceptions of safety (36%) to being welcomed (26%). Those who have never stayed in a shelter shared concerns about pets (20%) and being able to stay with a partner (12%).

Overall, the survey portrays a hesitation by those that are unsheltered to use shelter services, despite availability, and despite having nowhere else to go. Residents of local encampments recommended the development and design of more inclusive sheltering options that help them stay close to their pets (a third of participants have at least one pet) and with a spouse or partner (38% of participants mostly have someone they trust that is usually with them).

Based on the number of unsheltered homeless individuals and the needs expressed by survey respondents, the City is investing in the development of low-barrier shelter beds to augment existing capacity with enhanced design and programming approaches to accommodate pets, partners, possessions and provide for some privacy. New low-barrier shelter programs will allow guests to choose either night-by-night stays or to register as a guest for longer stays with more intensive housing navigation services.

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<b>Shelter Beds in Stockton</b>	
Existing Shelter Beds (2022 Count)	554
Beds in the Pipeline (Stockton Shelter Expansion) <i>Previously approved</i>	180
Additional Expansion (Salvation Army) <i>Proposed project</i>	125
<b>Total, if approved</b>	<b>859</b>

If approved, a one-time capital grant will be sought from San Joaquin County for costs associated with leasing and improving a property located at:

1188 S. Airport Way  
Stockton CA 95205

The proposed property is zoned light / limited industrial (IL). Emergency shelters are a permitted use, per Stockton municipal code.

The property owner is:

GBM Realty, LLC  
June Chen,  
Managing Partner

Currently, the property includes a large-paved area, a warehouse, and several smaller out-buildings. The proposal is to convert the warehouse into a shelter and use the smaller out-buildings for various storage related purposes.

The development team, consisting of: RPM Team, a construction management team, and G&G Builders, a licensed general contractor, have agreed to work with the Salvation Army should funds be awarded in the design and renovations of the existing on-site facility.

The agreement with the landlord is to enter into a ten-year lease with an optional five-year renewal. It is proposed that the first ten-years of the lease be paid up front with the capital grant. Additional funds would need to be identified to renew the lease.

Budget Submission by Applicant:

<b>Estimated Costs</b>	<b>Amount</b>
10-year lease (Paid up front) 120 months at \$19,000/mo.	\$2,280,000
Construction and Renovations	\$4,951,785
Additional Costs (11%) (permitting, fees, design, demolition, abatement, landscaping, insurance, and overhead)	\$884,844
<b>Total</b>	<b>\$8,116,629</b>

For a capital project of this scope, the City should anticipate a significant amount of upfront costs

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prior to service delivery. Upfront costs will likely include a range of expenses: site lease, project management, site design and permitting, site preparation and renovations, and hard costs associated with equipping and furnishing. To complete work on time and on budget the City should plan to advance funds for project development and program start-up.

A total of \$3,600,000 of ARPA funds have been received and allocated to support low-barrier shelter beds. The estimated annual cost of operations of this shelter program exceeds the funds allocated by the City for sheltering. The two-year cost of operations for this program, which the County has asked the City to fund, is \$4,971,450. The gap in funding is \$1,371,450.

However, the City of Stockton has also approved the expansion of the Stockton Shelter for the Homeless, committing funding for the development of an additional 180 beds. The City has not committed or identified funds to support the operational costs expansion at the Stockton Shelter.

The estimated annual cost to operate the proposed Salvation Army shelter is \$54.50 per day per person for 125 guests.

<b>Operating Expenses</b>	<b>Annual Cost</b>
Salaries and Benefits	\$ 1,624,275
Supplies, Utilities, Trainings, Food, Hygiene, etc.	\$ 635,475
Administrative Overhead	\$ 225,975
<b>Total</b>	<b>\$ 2,485,725</b>

### FINANCIAL SUMMARY

There is no financial impact to the City's General Fund or any other unrestricted fund as a result of taking the action. The Low-Barrier Shelter Program funds will be appropriated in the Economic Development Department Prepaid, Special Grants fund. Over the long-term, additional funding will need to be identified to sustain shelter operations, which may result in future requests for funding from the program operator. Approving this request may also have an impact on the City's capacity to support existing shelter programs within the City that have historically received City funds.

Attachment A - Salvation Army Application

Resolution No. 2022-06-14-1506

## STOCKTON CITY COUNCIL

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### RESOLUTION AUTHORIZING THE CITY TO APPLY FOR A GRANT AWARD FROM THE COUNTY OF SAN JOAQUIN TO ACQUIRE AND DEVELOP A LOW-BARRIER SHELTER PROGRAM FOR HOMELESS INDIVIDUALS

The City of Stockton is eligible to submit a one-time capital grant request to the County of San Joaquin to support the creation of low-barrier shelter beds; and


The grant opportunity aligns with the goal of creating an additional 125 low-barrier shelter beds; now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. Hereby authorizes the City Manager to submit a request for a one-time capital grant through the County of San Joaquin in the amount of \$8,116,629 to support the creation of a low-barrier shelter program for homeless individuals.
2. Upon approval from the County, authorizes the appropriation of \$3,600,000 of American Rescue Plan Act Funds (ARPA), \$1,371,450 ARPA Contingency Funds, and total County grant funds, to the Salvation Army of Stockton for daily costs associated with operating a 125-bed shelter and capital project needs.
3. The City Manager is hereby authorized to take whatever actions are necessary and appropriate to carry out the purpose and intent of this Resolution.

PASSED, APPROVED and ADOPTED June 14, 2022.

ATTEST:

  
ELIZA R. GARZA, CMC  
City Clerk of the City of Stockton



  
KEVIN J. LINCOLN II  
Mayor of the City of Stockton





# City of Stockton

## Legislation Text

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File #: 22-1045, Version: 1

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APPROVE A RESOLUTION RESCINDING RESOLUTION 2022-06-14-1506 AUTHORIZING THE CITY TO SUBMIT FOR A GRANT AWARD FROM THE COUNTY OF SAN JOAQUIN

### RECOMMENDATION

It is recommended that the City Council approve a resolution to:

1. Rescind the resolution authorizing the City to submit an application for a one-time capital grant to the County of San Joaquin in the amount of \$8,116,629;
2. Withdraw the contingent appropriation of American Rescue Plan Act (ARPA) funds to the Salvation Army; and
3. Authorize the City Manager, or designee to take appropriate and necessary actions to carry out the purpose and intent of this resolution.

### Summary

On June 14, 2022, the City Council adopted Resolution Number 2022-06-14-1506, authorizing the City to submit for a grant award from the County of San Joaquin to acquire and develop a low-barrier shelter program for homeless individuals (Exhibit 1 to the Resolution). A new Notice of Funding Availability will be issued to expand existing programs will be issued.

### DISCUSSION

#### Background

On September 14, 2021, Council approved the City of Stockton's American Rescue Plan Act (ARPA) funding distribution. This approval included \$12.15 million for Homelessness/Housing, under which \$3,600,000 was approved for Low Barrier Shelter Beds under the category, Housing Support: Services for Unhoused Persons.

Under the rules issued by the United States Department of Treasury, ARPA funds must be obligated by December 31, 2024, and expended by December 31, 2026.

On December 12, 2021, Council directed the City Manager to pursue capital grant funds from San Joaquin County for 125 low barrier shelter beds.

On March 8, 2022, the City's Department of Economic Development released a Notice of Request for Project Concepts and Funding Availability for Low Barrier Shelter Beds.

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File #: 22-1045, Version: 1

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On April 18, 2022, four (4) submissions were received and reviewed, of which two were deemed incomplete without full narrative responses.

On June 14, 2022, the City Council adopted Resolution Number 2022-06-14-1506, authorizing the City to apply for grant award from the county of San Joaquin to acquire and develop a low-barrier shelter program for homeless individuals and authorize the appropriation of \$4,971,450 of American Rescue Plan Act Funds, and total County grant funds, to the Salvation Army of Stockton for daily costs associated with operating a 125-bed shelter and capital project needs.

On August 18, 2022, and on October 12, 2022, Salvation Army of Stockton provided information to City Staff that attempts to secure property that meet County requirements for the proposed low barrier shelter program were unsuccessful.

On October 12, 2022, City Staff and Salvation Army of Stockton mutually agreed to stop movement on the project.

#### Present Situation

It is necessary to update and reissue the Notice of Funding Availability for the (ARPA) grant funds for low-barrier, interim sheltering for homeless individuals. Staff recommends reissuing the NOFA to focus on expansions of existing successful programs.

#### FINANCIAL SUMMARY

There is no financial impact to the City's General Fund or any other unrestricted funds due to this action. The Low-Barrier Shelter Program ARPA funds will be reallocated to an Economic Development Projects under the Special Grant Fund, General Admin Division, Covid-19 program.

Resolution No. **2022-11-01-1202**

## **STOCKTON CITY COUNCIL**

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### **RESOLUTION RESCINDING RESOLUTION 2022-06-14-1506 AUTHORIZING THE CITY TO APPLY FOR A GRANT AWARD FROM THE COUNTY OF SAN JOAQUIN TO ACQUIRE AND DEVELOP A LOW-BARRIER SHELTER PROGRAM FOR HOMELESS INDIVIDUALS**

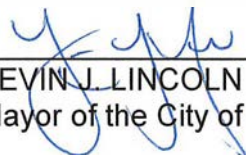
The City Council approved a Resolution Authorizing the City to Apply for a Grant Award from the County of San Joaquin to Acquire and Develop a Low-Barrier Shelter Program for Homeless individuals; and

City staff requests the rescinding of Resolution 2022-06-14-1506 Authorizing the City to Apply for Grant Award from the County of San Joaquin to Acquire and Develop a Low-Barrier Shelter Program for Homeless individuals; and

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. Rescinds the Resolution Authorizing the City to Apply for Grant Award from the County of San Joaquin in the amount of \$8,116,629 (Resolution No. 2022-06-14-1506), attached and incorporated as Exhibit 1;
2. Withdraw the contingent appropriation of American Rescue Plan Act (ARPA) funds to the Salvation Army;
3. The City Manager is authorized to take whatever actions are necessary and appropriate to carry out the purpose and intent of this Resolution.

PASSED, APPROVED, and ADOPTED November 1, 2022.

  
\_\_\_\_\_  
KEVIN J. LINCOLN II  
Mayor of the City of Stockton

ATTEST:



\_\_\_\_\_  
ELIZA R. GARZA, CMC  
City Clerk of the City of Stockton

Resolution No. **2022-06-14-1506**

## **STOCKTON CITY COUNCIL**

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### **RESOLUTION AUTHORIZING THE CITY TO APPLY FOR A GRANT AWARD FROM THE COUNTY OF SAN JOAQUIN TO ACQUIRE AND DEVELOP A LOW-BARRIER SHELTER PROGRAM FOR HOMELESS INDIVIDUALS**

The City of Stockton is eligible to submit a one-time capital grant request to the County of San Joaquin to support the creation of low-barrier shelter beds; and

The grant opportunity aligns with the goal of creating an additional 125 low-barrier shelter beds; now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. Hereby authorizes the City Manager to submit a request for a one-time capital grant through the County of San Joaquin in the amount of \$8,116,629 to support the creation of a low-barrier shelter program for homeless individuals.
2. Upon approval from the County, authorizes the appropriation of \$3,600,000 of American Rescue Plan Act Funds (ARPA), \$1,371,450 ARPA Contingency Funds, and total County grant funds, to the Salvation Army of Stockton for daily costs associated with operating a 125-bed shelter and capital project needs.
3. The City Manager is hereby authorized to take whatever actions are necessary and appropriate to carry out the purpose and intent of this Resolution.

PASSED, APPROVED and ADOPTED June 14, 2022.

ATTEST:

*Allison Garza*  
For ELIZA R. GARZA, CMC  
City Clerk of the City of Stockton



*[Signature]*  
KEVIN J. LINCOLN II  
Mayor of the City of Stockton



# City of Stockton

## Legislation Text

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File #: 22-0672, Version: 1

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APPROVE AN AGREEMENT FOR PROFESSIONAL SERVICES WITH COMMUNITY MEDICAL CENTERS TO ESTABLISH OUTREACH, CRISIS INTERVENTION AND SUPPORT FOR COMMUNITY WELL-BEING WITH AMERICAN RESCUE PLAN ACT FUNDS

### RECOMMENDATION

It is recommended that the City Council approve a motion to:

1. Award a Professional Services Contract to Community Medical Centers of Stockton, CA in the Not-to-Exceed amount of \$5,760,000 to develop and implement a crisis intervention response pilot program for three years with American Rescue Plan Act funds under Project MARP101.
2. Approve findings pursuant to Stockton Municipal Code section 3.68.070 in support of an exception to the competitive bidding process.

It is also recommended that the City Manager, or designee, be authorized to take appropriate actions to carry out the purpose and intent of this motion.

### Summary

This recommendation is in response to the Federal allocation of \$78,052,072 in Coronavirus State and Local fiscal Recovery Funds through the American Rescue Plan Act (ARPA). The Federal government's stated goal for this fund is to provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.

On September 14, 2021, the City Council approved by motion (2021-09-14-1501) the updated recommendations of priorities and distribution of funds in response to the Federal allocation of funds through the ARPA. Of the total allocation, the amount of \$5,760,000 was allocated toward Community Well-Being under Project MARP101 to address the establishment of hotlines/warmlines, outreach, crisis intervention and support for residents' well-being.

On June 16, 2022, a Notice of Intent to award Single Available Source to Community Medical Centers was released through the City of Stockton Bid Flash. No additional responses were received to the procurement notice.

If approved by Council, this action will award a Professional Services Contract to Community Medical Centers of Stockton, CA, in the not-to-exceed amount of \$5,760,000 to establish outreach, crisis intervention and support for Stockton residents through implementation of a three-year pilot program.

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## DISCUSSION

### Background

The American Rescue Plan Act (ARPA) established the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Fund (CLFRF), which provides a combined \$350 billion in assistance to eligible state, local, territorial, and Tribal governments to support COVID-19 economic recovery efforts. Of the \$350 billion, \$19.53 billion was allocated to non-entitlement units of local government, ultimately allocating \$78,052,072 to the City of Stockton, based on the City's 2019 Census data. The Treasury's intended goal is to provide substantial flexibility for each government to meet local needs - including support for households, individuals and communities hit hardest by the COVID-19 public health crisis.

Local government has received funds in two tranches. Half of the funding, or \$39,026,036, was received by the City on June 1, 2021. The remaining half of \$39,026,036 was received by the City on June 6, 2022. Funds must be obligated by December 31, 2024. The period for performance ends December 31, 2026.

Funding objectives include relief to:

- Support urgent COVID-19 response efforts to continue to decrease the spread of the virus and bring the pandemic under control;
- Replace lost revenue for eligible governments to strengthen support for vital public services and help retain jobs;
- Support immediate economic stabilization for households and businesses; and
- Address systemic public health and economic challenges that have contributed to the unequal impact of the pandemic.

Through discussions with the City Manager, eight (8) categories of need were identified to continue or expand programs and support previously enacted under the State CARES Act funding, including the need category of Community Well-Being. Stockton residents, as in most communities throughout the country, have been negatively impacted by the COVID-19 public health emergency. Community members across all socioeconomic strata have experienced crises related to mental and behavioral wellness, with increased effects of substance abuse and homelessness impacting individuals and families.

According to San Joaquin County Behavioral Health Services, about half the population will experience a mental health concern during the course of their lifetime. Factors contributing to mental and behavioral health issues include high rates of childhood and adult trauma; drug and alcohol abuse; lack of understanding about mental health and lack of access to obtaining mental health services; stress caused by food, housing, and financial insecurity; along with limited culturally competent mental health services.

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File #: 22-0672, Version: 1

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The City intends to utilize ARPA funds to develop an alternative model to non-violent crisis intervention that employs a public health response through a collaborative approach with area mental/behavioral health and social services. The goal of the crisis intervention and support initiative is to establish a pilot three-year project in the City of Stockton that serves Stockton residents. The pilot will be implemented and managed by a primary Community Based Organization (CBO), and community sub-partners will support service delivery. Ultimately the CBO would demonstrate how to turn the project into a fiscally self-sustaining initiative following the pilot stage.

### Present Situation

On June 16, 2022, the City advertised a Notice of Intent to Award Single Available Source to Community Medical Centers for establishment of a crisis intervention response pilot program that will provide an alternative community-based approach to mental and behavioral health first response services of a non-emergency nature. The Notice stated the intent for the City to contract with a Federally Qualified Health Center (FQHC) in Stockton to design and implement the program and subcontract with locally based partners to address community well-being through comprehensive wraparound services to City residents in need.

The Notice was posted on the City Bid Flash website and provided a ten-day period for interested persons to submit quotations/responses. The advertisement closed on June 27, 2022, and no responses were received.

Community Medical Centers (CMC), a Stockton-based provider of comprehensive health care for underserved community members, is proposing the Care Link Community Response program as an alternative dispatch response to non-violent and low-level 911 calls for behavioral health intervention. CMC will expand the scope of its existing Care Link Program in a collaborative partnership with the City of Stockton by developing a pilot mobile crisis intervention model as an alternative, community-based approach to behavioral health first response services, and by integrating an innovative and community-based first-responder model into the local public health response system. The proposed program coordinates with first responder services (e.g. Stockton Police, Fire and Emergency Medical Services) to support Stockton residents who are dealing with behavioral/mental health concerns, including but not limited to suicidal behaviors, intoxication and welfare checks. The behavioral health units will dispatch to incidents where subjects are experiencing behavioral/mental health symptoms or social service needs that can be effectively addressed by mobile health care professionals who are trained in trauma-informed care, improving cost to patients and the efficiency of emergency responder and hospital resources. The program will be implemented as a three-year pilot project, providing services during peak hours seven days per week.

Care Link, a program operated by CMC, is a mobile health care unit that has been in existence since 2001, and it provides services to individuals who are homeless or at risk of becoming homeless. Currently, the team travels throughout San Joaquin County to care for patients at local shelters and homeless encampments, providing access to medical and behavioral health to more than 3,000 unsheltered patients every year who may not otherwise seek preventive or responsive care.

Care Link Community Response will draw on the experience and trust that Care Link has already developed among homeless patients across the county as the only longest-running medical homeless outreach team. Through Care Link, CMC has conducted street medicine in Stockton



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locations such as Mormon Slough, Calaveras River and the Diverting Canal, where the team encounters patients needing wound care, treatment of infections, medication, substance abuse, behavioral health, case management and other health needs. The teams help patients address social determinants of health, such as assisting with Cal Fresh, Medi-Cal and other benefit enrollment, housing, transportation and with other basic needs. These touch points have served to develop rapport with homeless city residents through trauma-informed and cost-free services

As a provider of comprehensive and integrated healthcare, CMC emphasizes person-centered care within its existing infrastructure of programs and services. Care Link Community Response will benefit from access to this existing safety net for ongoing patient engagement that supports stabilization, rehabilitation, and sustainable outcomes. Community partnerships will be an essential component of providing whole person and wraparound care for patients. Established partnerships will be procured for residential substance use disorder treatment, transitional housing, nursing facilities, transportation and other services. CMC programs that will be accessible include Care Link Outreach Medical Team, Housing Coordinator, Transitions of Care Network, Behavioral Health Department, Substance Use Disorder Outpatient Services, and the recently opened CMC Respite Center.

The new Care Link model will be a cost-effective and efficient concept to responding to noncriminal, nonemergency and non-life-threatening incidents, allowing Stockton Police, Fire and Medical units to improve the use of resources. The pilot project is designed to be culturally and linguistically competent, and responsive to Stockton's diverse population. The program's commitment to Diversity, Equity and Inclusion encompasses at-risk populations ranging from foster youth and LGBTQ youth to individuals experiencing or impacted by domestic violence. The Care Link Community Response supports the well-being of Stockton residents, whether serving a middle-income family in crisis, a teen with suicidal behaviors or an intoxicated individual causing a disturbance.

Staff concludes that Community Medical Centers has the qualifications and capacity for the project based on the following reasons:

- Through the current Care Link program, there is an existing framework of mobile outreach services and comprehensive health care to underserved, uninsured and underinsured patients that will be leveraged to develop the Care Link Community Response program.
- In June 2022, CMC opened the Respite Center, the first residential detox treatment facility of its kind in both Stockton and in the organization's network of services. An additional property acquisition targets the buildout of clinics for women's health, HIV care and other services.
- The organization will commission an evaluation through the project that will support sustainability by demonstrating program effectiveness through data metrics and measurable objectives.

Based on this information, staff recommends that Council approve the motion authorizing the City Manager to execute a Professional Services Contract to Community Medical Centers for \$5,760,000 for the establishment of a crisis intervention response pilot program. Attachment A describes the Professional Services Contract in detail.



### Findings

Pursuant to Stockton Municipal Code section 3.68.070, Council may approve findings which support and justify an exception to the competitive bidding process. The following findings support such an exception:

1. The City lacks the capacity and resources to implement an outreach-based crisis intervention program that connects residents with mental and behavioral health resources, coordinates wraparound supportive services and leverages an existing buildout of behavioral health system of care.
2. Use of the Single Available Source procurement is appropriate for this Professional Services Contract because the Contractor is the only federally managed care provider, known as a Federally Qualified Health Center (FQHC), in the City of Stockton that provides mobile outreach health care at the project capacity.
3. The City released a Notice of Intent to Award Single Available Source and received no responses.

### FINANCIAL SUMMARY

Funding in the amount of \$5,760,000 was approved by City Council Motion No. 2021-09-14-1501 as a part of the American Rescue Plan, Coronavirus State and Local Fiscal Recovery Funds. There is sufficient funding to award the Professional Services Contract to Community Medical Centers in the amount of \$5,760,000 (Project MARP101) to establish a crisis intervention response pilot project that supports sustainable Community Well-Being. There is no impact to the General Fund or any other non-restricted funds from this action.

Attachment A - Professional Services Contract with Community Medical Centers



# City of Stockton

## Legislation Text

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**File #: 23-0179, Version: 1**

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**ADOPT A MOTION AUTHORIZING THE CITY TO APPLY FOR A GRANT AWARD FOR A SHELTER PROGRAM SERVING HOMELESS INDIVIDUALS, AND IF AWARDED, ACCEPT AND APPROPRIATE GRANT AND ARPA FUNDING.**

**RECOMMENDATION**

It is recommended that the City Council consider adopting a motion to:

1. Authorize the City Manager, or designee, to submit a \$6,500,000 application for a one-time capital grant through the County of San Joaquin (the "County") to support the creation of the Pathways shelter program for homeless individuals in partnership with St. Mary's Dining Room (the "Pathways Program");
2. Authorize the City Manager, or designee, to enter into, execute, and deliver all documents required or deemed necessary or appropriate with the County of San Joaquin and St. Mary's Dining Room;
3. Authorize the City Manager, or designee, to accept and appropriate grant revenues and expenditures;
4. Authorize the commitment of \$3,600,000 of American Rescue Plan Act funds, and, upon approval from the County, total County grant funds, to St. Mary's Dining Room for daily costs associated with creating and operating the Pathways Program; and
5. Authorize the City Manager, or designee, to take appropriate and necessary actions to carry out the purpose and intent of this motion, including executing agreements and other documents with the County and St. Mary's Dining Room.

**Summary**

In 2019, the City of Stockton declared a local homeless emergency, and in 2020 adopted a strategic plan, outlining the intended community response to homelessness. A key strategy is to increase the number of shelter beds and to strengthen the ability of shelter programs to successfully assist homeless individuals in finding a permanent home.

The general purpose of this recommendation is to authorize the City Manager to pursue funds and, if awarded, enter into agreements with St. Mary's Dining Room to transform the undeveloped lot across from St. Mary's Dining Room at South Lincoln and Sonora Streets into a homeless campus comprised of temporary emergency housing units with 24/7 on-site case management. Completion of the project will result in an increase in low-barrier shelter capacity by an anticipated 200-250 units, comprised of non-congregate temporary modular units with 24/7 on-site services and supports.

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## DISCUSSION

### Background

California is experiencing a homelessness crisis and one-time state and federal funds continue to be made available for communities to address homelessness including federal American Rescue Plan Act (“ARPA”) funds.

On September 14, 2021, Council approved the City of Stockton’s ARPA funding distribution. This approval included \$11.25 million for the Homelessness/Housing category, under which \$3,600,000 was approved for the Low Barrier Shelter Beds subcategory.

Under the rules issued by the United States Department of Treasury, ARPA funds must be obligated by December 31, 2024, and expended by December 31, 2026.

On December 12, 2021, Council directed the City Manager to pursue capital grant funds from San Joaquin County for at least 125 low barrier shelter beds.

On March 8, 2022, the City’s Department of Economic Development (“EDD”) released a Notice of Request for Project Concepts and Funding Availability for Low Barrier Shelter Beds.

On April 18, 2022, four (4) submissions for the low barrier shelter project were received and reviewed, of which one was forwarded to Council for further consideration.

On June 14, 2022, Council directed the City Manager to pursue negotiations with the Salvation Army for purposes of developing an application for further funding. Despite concerted efforts on both sides, a suitable parcel was not obtained for the proposed low barrier shelter project, and a mutual decision was made to pursue the intent of the project through other avenues.

On November 1, 2022, Council rescinded the prior resolution and contingency appropriation of ARPA shelter funds and authorized the City Manager to take appropriate steps to fulfil the intention of the Council to expand and enhance low barrier sheltering services.

On November 16, 2022, EDD re-released the Notice of Funding Availability for Low Barrier Shelter Beds or Temporary Emergency Housing which was posted to the City’s web page and distributed through the Homeless Continuum of Care.

On January 19, 2023, five (5) new project submissions were received, of which three were deemed ineligible for further consideration due to the following technical factors:

- Proposal arrived after the submission deadline.
- Proposal described a project in an area with a non-compatible zoning designation.
- Proposal described a project without sufficient demonstration of site control.

Two proposals were reviewed and ranked with the following findings:

- Uplift Foundation proposed a project concept for 65 non-congregate shelter rooms through the conversion of an existing affordable housing complex, but the review team questioned the

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tenant re-location plan, budget, and the strategic impact of converting units from permanent housing to shelter housing. Staff has committed to additional meetings to find a path to better utilize the existing affordable housing units.

- Likely maximum capacity: 120 people
  - Estimated cost per person per day: \$31.08
  - Reviewer score: 69
- St. Mary's Dining Room proposed a project concept for 200-250 non-congregate temporary dwelling units and associated on-site services to be located on a parking lot adjacent to its other facilities, which provide meal and supportive services. The review team noted that this is an ambitious project and will result in most sheltering services concentrated in existing locations.
    - Likely maximum capacity: 300 people
    - Estimated cost per person per day: \$20.09
    - Reviewer score: 83

**Present Situation**

An estimated 800-900 individuals are sleeping outdoors, unsheltered on any given night in Stockton, based on current and historic Point-in-Time count results. There are a total of 554 homeless shelter beds in Stockton with an additional 180 units in development for the Stockton Shelter for the Homeless. If approved, these two new projects will almost double the shelter capacity over current levels.

<b>Shelter Beds in Stockton</b>	
Existing Shelter Beds (2022 Count)	554
Beds in the Pipeline (Stockton Shelter Expansion) <i>Previously approved</i>	180
Additional Expansion (St. Mary's Dining Room) <i>Proposed project</i>	250
<b>Total, if approved</b>	<b>984</b>

*Project Summary*

If approved, a one-time capital grant will be sought from San Joaquin County for costs associated with improving the empty lot across from the St. Mary's Dining Room at South Lincoln and Sonora Streets, sometimes referred to as the "parking lot" (herein, the "Site"); purchasing between 250-300 modular temporary housing units and associated shower/bathroom units; and installing all units on-site per building codes and applicable permits.

The Site is comprised of 14 parcels, all of which are owned by St. Mary's Dining Room and designated for general commercial uses. Homeless shelters and / or temporary emergency shelters are an allowable use through a commission use permit. (Attachment A - Site Map.). Most surrounding parcels are zoned general industrial, and the proposed use is consistent with current uses in the neighborhood.

St. Mary's Dining Room is creating a master facility plan for its property, that includes the creation of the Pathways Program: a residential temporary housing community operating under shelter

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guidelines, that is comprised of between 200-250 modular temporary housing units. An estimated 90 units will be ADA accessible with attached bathrooms, and the remaining units will be designed for single individuals and couples. The plan further contemplates 45 recuperative care units in partnership with local health care partners. The campus envisions dedicated spaces for older adults and people with disabilities, women, people seeking sober neighbors, and other people requiring very low-barrier accommodations. All aspects of the design are intended to accommodate pets, partners, possessions, and privacy. Resident guests will have the capacity to stay on-site 24/7 and will receive meals, hygiene support services, and comprehensive case management through existing services of St. Mary's Dining Room, including through the attached health and dental clinics operated by Community Medical Centers.

St. Mary's Dining Room is working with Siegfried Engineering, a local construction firm familiar with public sector contracts, to develop a site plan and prepare a request for competitive construction bids for site prep as well as installation and construction of the modular units. The construction funding request is based on preliminary estimates from the engineering team following preliminary site review and analysis and will be used to inform the bid package.

Current funding partners in this endeavor include Health Plan of San Joaquin and HealthNet, which collectively have committed \$6,000,000 for the construction of the Pathways campus. Long term operational sustainability is anticipated through CalAIM reimbursable services and various grants / contracts to address the needs of homeless.

*Budget Submission by Applicant:*

	Other Secured Funds	City of Stockton Request	County of San Joaquin Request	Total to be Applied to the Project
Pathways Construction	\$ 8,313,104	0	\$ 6,500,000	\$ 14,813,104
Pathways Operations (3 years)	\$ 3,000,000	\$ 3,600,000	\$ 0	\$ 6,600,000
<b>Total Project Cost</b>	<b>\$11,313,104</b>	<b>\$ 3,600,000</b>	<b>\$ 6,500,000</b>	<b>\$ 21,413,104</b>

The City's commitment of \$3,600,000 would come from the Council-approved Low Barrier Shelter Beds ARPA category. Those funds have already been received by the City and are available for use.

The annual estimated cost of Pathways operations is \$2,200,000, and the three-year cost for operations is \$6,600,000. The program anticipates having 200-250 units with space for 300 individuals to be served daily. The majority of the operating costs are for the twenty-five (25) staff members hired to maintain 24/7 operations at the site.

Proposed Annual Operating Costs for the Pathways Project include:

Personnel: \$1,580,800

- 10 FTE staff members responsible for guest services and site safety
- 10 FTE case managers to develop and manage the housing first case plans

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- 5 FTE service and maintenance staff, including kitchen assistants and staff for the shower, laundry, and clothing component of operations.
- 1 FTE project manager during project construction

Operations: \$419,200

- Personal hygiene and cleaning supplies
- Shelter / bedding
- Food / meal program
- Pet / recreation / social support supplies
- Utilities
- Maintenance

Program Overhead Indirect: \$200,000

- 10% of operating budget

The estimated annual cost to operate the proposed St. Mary's Dining Room shelter is \$20.09 per day per person for 300 guests. The per day/per person costs can be so low due to use of a property that is rent free and unencumbered.

FINANCIAL SUMMARY

There is no financial impact to the City's General Fund or any other unrestricted fund as a result of taking this action. If awarded, the County funding will be appropriated in the Special Grant Fund, Housing Division, EDD Administration program. These funds will be used in conjunction with ARPA funding allocated to the Low Barrier Shelter Beds project (EARP302) to support the creation and operation of the Pathways Program.

Attachment A - Site Map



# City of Stockton

## Legislation Text

**File #:** 23-0273, **Version:** 1

### **RESOLUTION AUTHORIZING AGREEMENTS WITH UBERDISPLAYS, LLC, KEY CODE MEDIA, INC., AND MUSCO SPORTS LIGHTING, LLC, TO REPLACE THE ARENA VIDEO BOARD DISPLAYS, BROADCASTING, AND LIGHTING EQUIPMENT**

#### RECOMMENDATION

It is recommended that the Stockton City Council adopt a Resolution:

1. Authorizing the City Manager, or designee, to execute agreements (attached as exhibits to the Resolution), to replace the Stockton Arena video board displays, broadcast, and house/game lighting equipment, with the following Contractors:
  - a. UberDisplays, LLC
  - b. Key Code Media, Inc.
  - c. Musco Sports Lighting, LLC
2. Authorizing the City Manager, or designee, to appropriate an additional \$450,000 in funding and expenditure authority to CIP Project EV22606, from the American Rescue Plan Act Contingency Fund;
3. Finding an exception to the competitive bidding process pursuant to SMC Section 3.68.070 through use of a competitive request for proposals; and
4. Authorizing the City Manager, or designee, to take all appropriate actions to carry out the purpose and intent of this Resolution.

#### Summary

Approval of this Resolution will authorize the City Manager, or designee, to execute agreements with UberDisplays, LLC, Key Code Media, Inc., and Musco Sports Lighting, LLC, allowing the replacement of the video board displays, broadcast equipment, and house/game lighting equipment, hereinafter referred to as Arena Videoboard and System Project.

#### DISCUSSION

##### Background

The current video display, broadcast, and house/game lighting technology at the Stockton Arena are original to the building (2005), beyond useful life, and near critical failure. In understanding the estimated expectancy of technology and equipment life, anticipated costs and negative impact due to

**File #: 23-0273, Version: 1**

failure, City staff coordinated with ASM Global (ASM), City's venue management operator, to find an experienced consultant to define the scope of replacement equipment and system. The City authorized ASM to partner with Anthony James Partners (AJP) for services that included generating a technical scope of work and budgetary project estimate. AJP will also assist City staff with the procurement process and project oversight, through installation. AJP is an Owner's representative audio visual (AV) and Design Consultant for professional sport franchise owners, higher education, venue management firms, Architecture and Engineering (A&E) firms, and governments; working in the industry for 15 years.

Utilizing AJP's estimated project budget based on similar equipment in equivalent projects, \$2.5 million in funding for the Arena Video Equipment & Scoreboard Project was appropriated by Council in 2022. \$1.5 million was appropriated by motion 2022-05-24-1502 (Attachment A), as part of the ARPA - Uplift Downtown Initiative. The remaining balance of \$1 million was authorized by Resolution 2022-06-21-1601 (Attachment B- Sections 20 and 21), and allocated from the Entertainment Venues fund balance.

**Present Situation**

On December 27, 2022, the City released an RFP (PUR 23-016) to identify qualified contractors with experience to upgrade video boards, broadcasting control room equipment, new ribbon boards, house/game lighting equipment and all supporting infrastructure. Based on the complexity of the project, a three (3) package approach was requested in the RFP:

- Package I: LED Video Display Upgrades - this includes the replacement of the center-hung video boards as well as the addition of ribbon boards that run below suite level and are seen across the arena from each side.
- Package II: Broadcast, Cable & Entertainment Lighting Upgrades - This includes the operating system for all components and the control room.
- Package III: House and Game Lighting - this includes the replacement of lights in the bowl of the arena creating improvement for players, fans, operation/control, and energy efficiency.

The three (3) package- approach (displays, broadcast, and lighting) enabled the City the right to award to one comprehensive contractor for all services or to specific contractors for each project, whichever was deemed in the City's best interest.

In total, five (5) proposals were received on February 9, 2023. Three (3) proposals for Package I, and one each for Packages II and III. A selection panel including representation from Economic Development and IT Departments, AJP, and ASM, reviewed and scored the proposals. Based on the scoring, the following proponents were selected:

- Package I: UberDisplay, LLC  
Established in 2012, UberDisplays provides state-of-the-art LED displays for sport and entertainment venues. Their proprietary LED panels are designed to enhance the fan experience by providing clear images in facilities such as Bridgestone Arena, Landers Center, and Eastern Michigan University.



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- **Package II: Key Code Media, Inc.**  
Established in 2001, Key Code Media has grown and expanded to become a formidable national System Integrator, with successful projects in excess of \$15 million, 700 projects completed, and thousands of equipment items purchased/installed each year. Such projects include University of Oregon and Wyoming, Dallas Cowboys, and UCLA Athletics.
- **Package III: Musco Sports Lighting, LLC.**  
Musco has 40+ years of experience specializing in sports lighting. Musco's LED technology has been installed in NHL and NBA facilities across the country. Over the last three (3) years, projects include facilities for Oklahoma City Thunder, University of Nebraska, Crypto.Com Arena, Home of the Los Angeles Kings and Clippers.

This project is aligned with the initiative's goal to enhance and promote greater economic activity in the downtown core. Investment into the Stockton Arena supports the Uplift Downtown Initiative, and the goals of the adopted Economic Development Strategic Action Plan. This investment will create additional experiences for the community, drive tourism, and increase sponsorship opportunities through recruitment of additional events, such as sports tournaments.

The following findings justify and support the exception to competitive bidding, as stated under SMC Section 3.68.070:

1. Due to the specific nature of the project and industry, use of the RFP process is appropriate since it relies on evaluation of a service provider's established professional experience, conduct, and performance as it relates to the installation of video boards, broadcast, and lighting systems.
2. The project involves a specialized field, and its success requires an experienced professional who has successfully implemented and performed such operations.

### FINANCIAL SUMMARY

All expenses related to the Arena Video Equipment & Scoreboard Project, will be processed through the Capital Project No. EV22606.

The total funding obligation for all three agreements is \$2,928,461; specifically as follows:

<b>Contractor</b>	<b>Not to Exceed Contract Amount</b>
<b>UberDisplays, LLC</b>	\$1,119,459
<b>Key Code Media, Inc.</b>	\$1,200,502
<b>Musco Sports Lighting, LLC</b>	\$608,500

Original budget authority was \$2.5 million, actual proposals require an aggregate project amount of \$2,928,461, exceeding already-approved funding by \$428,461. The increase in project cost is attributed to unforeseen increases in equipment, material, and labor. Additional budget and spending authority in the amount of \$450,000, is required to complete all aspects of the project and

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contingency. Appropriation of additional funding will be allocated from the American Rescue Plan Act (ARPA) contingency funds.

There is no negative financial impact to the City's General Fund (GF), as the appropriation of the additional funding will be allocated from ARPA grant funding.

Attachment A - Motion 2022-05-24-1502

Attachment B - Resolution 2022-06-21-1601

## STOCKTON CITY COUNCIL

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### RESOLUTION AUTHORIZING AGREEMENTS WITH UBERDISPLAYS, LLC, KEY CODE MEDIA, INC., AND MUSCO SPORTS LIGHTING, LLC, TO REPLACE THE ARENA VIDEO BOARD DISPLAYS, BROADCASTING, AND LIGHTING EQUIPMENT

The outdated video display, broadcast, and house and game lighting technology at the Stockton Arena, are well beyond useful life and near critical failure; and

In 2022, City Council approved the allocation of funding to project EV22606, authorizing the replacement of the outdated technology by motion 2022-05-24-1502 and Resolution 2022-06-21-1601; and

The City issued a Request for Proposal (RFP) on December 27, 2022, with the intent to identify qualified contractors with experience to upgrade video boards, broadcasting control room equipment, new ribbon boards, house and game lighting equipment, and all supporting infrastructure; and

This investment will create additional experiences for the community, drive tourism, and increase sponsorship opportunities through recruitment of additional events; now, therefore,

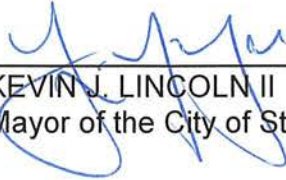
BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. Authorizing the City Manager, or designee, to execute agreements (attached as exhibits), to replace the Arena video board displays, broadcast, and house and game lighting equipment, with the following contractors:
  - a. UberDisplays, LLC
  - b. Key Code Media, Inc.
  - c. Musco Sports Lighting, LLC
2. Authorizing the City Manager, or designee, to appropriate an additional \$450,000 in funding and expenditure authority to CIP Project EV22606. Funding will come from the American Rescue Plan Act (ARPA) Contingency funding.

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3. That pursuant to SMC Section 3.68.070, contracts with these contractors may be awarded without competitive bidding, as the contractors were selected through a solicitation for competitive proposals.
4. The City Manager, or designee, is authorized to take whatever actions are necessary and appropriate to carry out the purpose and intent of this Resolution.

PASSED, APPROVED, and ADOPTED May 2, 2023.

  
\_\_\_\_\_  
KEVIN J. LINCOLN II  
Mayor of the City of Stockton

ATTEST:



\_\_\_\_\_  
ELIZA R. GARZA, CMC  
City Clerk of the City of Stockton



# City of Stockton

## Legislation Text

File #: 23-0185, Version: 1

### ADOPT A RESOLUTION TO APPLY FOR, ACCEPT, AND APPROPRIATE GRANT FUNDING FROM THE STATE OF CALIFORNIA - DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT (HCD) FOR ROUND THREE OF THE HOMEKEY GRANT PROGRAM AND AWARD HOMELESS HOUSING ASSISTANCE AND PREVENTION (HHAP) GRANT FUNDS TO THE PROJECT AS MATCH FUNDING TO THE APPLICATION

#### RECOMMENDATION

It is recommended that the City Council adopt a resolution to:

1. Authorize staff to apply for, accept and appropriate Round 3 of the State of California's Homekey Program grant funds in an amount not to exceed \$35,000,000.
  - Submit a Homekey Round 3 application to the State in partnership with **Upholdings California, LLC** for the acquisition and redevelopment of the Econolodge motel property, providing a minimum of 76 efficiency, 1-bedroom and 2-bedroom units for individuals who are homeless or at imminent risk of homelessness.
2. Allocate an amount up to \$9,720,757 in existing City funds for acquisition, pre-development, rehabilitation, and capitalized operating subsidy reserves, if the Homekey grant application is approved by HCD, including:
  - **\$1,800,000** of American Rescue Plan Act (ARPA) Funds;
  - Up to **\$1,281,000** of Low and Moderate Income Housing Funds;
  - **\$3,789,359** of Homeless Housing Assistance and Prevention (HHAP) Round 3 grant funds; and
  - **\$2,850,398** of Homeless Housing Assistance and Prevention (HHAP) Round 4 grant funds, contingent on final executed agreements with the State.
3. Authorize the City Manager, or designee, to take appropriate and necessary actions to carry out the purpose and intent of this resolution.

#### Summary

The State of California has authorized over \$3.5 billion in Homekey program funds since 2020-21. The Department of Housing and Community Development has awarded \$2.7 billion in Homekey funds to over 200 projects across the state for the creation of new homes for homeless individuals.

The general purpose of Homekey funding is to develop a broad range of housing types, including but not limited to hotels, motels, single-family homes and multifamily apartments, manufactured housing, and to convert commercial properties and other existing buildings to permanent or interim housing for persons experiencing or at risk of homelessness.

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Eligible uses of Homekey funds include:

- Acquisition or Rehabilitation, or acquisition and Rehabilitation, of motels, hotels, hostels, or other sites and assets, including apartments or homes, adult residential facilities, residential care facilities for the elderly, manufactured housing, commercial properties, and other buildings with existing uses that could be converted to permanent or interim housing.
- Master leasing of properties for non-congregate housing.
- Conversion of units from nonresidential to residential.
- New construction of dwelling units.
- The purchase of affordability covenants and restrictions for units.
- Relocation costs for individuals who are being displaced as a result of the Homekey Project.
- Capitalized operating subsidies for units purchased, converted, constructed, or altered with funds provided pursuant to HSC section 50675.1.3.

## DISCUSSION

### Background

In 2022, the City adopted a Homeless Action Plan which identified the development of housing opportunities for homeless individuals as the highest priority. Locally, the City has established an ambitious goal to create at least 200 new units of homeless housing and increase the number of people exiting homelessness into permanent housing. To date three Homekey projects have been awarded to the City of Stockton, representing 124 new housing units.

- Central Valley Low Income Housing Corporation  
*Town Center Studios (40 units) - first phase complete*
- Housing Authority of San Joaquin County  
*Calaveras Quarters (69 units) - under construction*
- Visionary Home Builders  
*Ville d' Flore (15 units) - under construction*

Under a third, and anticipated final round of Homekey grants, the State of California is making \$735,988,501 available, including:

- \$43 million for projects in the San Joaquin Valley region
- \$75 million for projects that prioritize youth
- \$73.5 million in discretionary reserve for highly qualified projects from oversubscribed areas

Applications are being accepted on a rolling basis, starting April 24, 2023. Projects must demonstrate:

- Site Control
- Sufficiency of local match funds
- Capitalized operating subsidy reserves for five years
- Capacity for full occupancy within 15 months of award letter
- Property shall be encumbered with 55-year affordability Covenant

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### Present Situation

In January, the City of Stockton issued a press release and circulated notification requesting qualified development partners to submit Letters of Interest to act as co-applicants with the City of Stockton to apply for Homekey Round 3 funds.

Letters of Interest were received from:

- Upholdings, an affordable housing development firm based in Fresno CA. They have over 10 years of development experience and proposed a project converting the Econolodge Motel. A signed purchase and sale agreement was provided demonstrating site control.
- Central Valley Low Income Housing (CVLIHC), a local non-profit providing affordable housing for low income and homeless individuals. CVLIHC is in the process of developing Town Center Studios, in partnership with STAND affordable housing. Several properties were proposed, but site control is not yet secured.

Subsequently, the Economic Development Department met with both respondents to review project feasibility and suitability for the Homekey funding.

Based upon this review, the Economic Development Department is recommending that the City of Stockton, in partnership with **UPholdings Stockton LLP** as a co-applicant, jointly submit a Homekey Round 3 Project Application to the Department of Housing and Community Development and allocate an amount up to, but not to exceed, \$9,720,757 in City allocated grant funds as match funding to the project if approved by HCD.

The City has dedicated funds that can be applied to this project without impacting the City General Fund, including:

#### *American Rescue Plan Act (ARPA)*

- Serving the hardest-hit communities and families, including low-income and socially vulnerable communities experiencing the most severe health impacts. Investments in housing and neighborhoods, such as services to address individuals experiencing homelessness, affordable housing development, housing vouchers, and residential counseling and housing navigation assistance to facilitate moves to neighborhoods with high economic opportunity.

The \$1.8 million in funding in approved motion 2021-09-14-1501 and as discussed in ARPA Council update in February will reallocated to support homeless housing.

#### *Homeless Housing Assistance and Prevention (HHAP)*

- Delivery of permanent housing and innovative housing solutions such as hotel and motel conversions.
- Operating subsidies in new and existing affordable or supportive housing units, emergency shelters, and navigation centers. Operating subsidies may include operating reserves.

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*Low to Moderate Income Housing Fund (LMIHF)*

- A locally managed set-aside fund intended to preserve, upgrade and create housing that is affordable to very low-, low- and moderate-income households.

Project Description

The project will convert the existing 124 room Econolodge Motel into a residential apartment building, with a mix of efficiency, 1-bedroom, and 2-bedroom units. Preliminary estimates are based on the creation of 76 - 85 apartment units, located at:

1625 French Camp Turnpike  
Stockton CA 95206  
Assessor Parcel Number: 165-040-190

Target populations are people experiencing homelessness or at risk of homelessness. Data shows that of the 893 unsheltered homeless individuals living in Stockton, approximately 10% are older adults (89) and 35% are women (312). In Stockton, nearly half of those experiencing homelessness have been without a stable place to live for over a year (chronically homeless). Additionally, there are an estimated 160 families with children living in shelters, motels, or other transitional units.

The City also has concerns about the high number of youth ages 18-24 living in shelters, transitional housing programs, sleeping in their cars, or couch surfing and anticipates at least 20 units being occupied by young adults. The 2022 Point In Time (PIT) count identified 96 homeless youth, including 27 families headed by young adults. More recently, street outreach teams identified and enrolled 52, previously unconnected, homeless children and youth into the local Homeless Management Information System during the first three months of 2023.

The property features a swimming pool, communal recreation space, a group meeting room, and private offices for on-site staff, including a case manager. It is situated on nearly three acres and has the potential to serve as a site for further affordable housing.

The City is currently in discussions with potential service partners who have expressed support for the project and indicated a likelihood of placing clients into the housing with wraparound case management.

Potential partners include:

- Aspiranet
- Prevail
- St. Mary's Dining Room
- Central Valley Low Income Housing
- San Joaquin County Aging Services Division
- San Joaquin Health Centers

Leasing will be conducted in partnership with local homeless serving agencies and through the coordinated entry system. It is anticipated that most tenants will use a housing choice voucher to offset a portion of their rent.



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The total anticipated cost of acquisition, predevelopment and rehabilitation is \$33,662,036, a total approval amount of \$35 million will cover any additional funding HCD may allocate to the project.

**COST SUMMARY**

LAND COST/ACQUISITION	\$12,510,000.00
REHABILITATION	\$14,301,856.00
ARCHITECTURAL FEES	\$380,000.00
CONSTRUCTION INTEREST & FEES	\$245,000.00
LEGAL FEES	\$90,000.00
RESERVES	\$620,000.00
CONTINGENCY COSTS	\$2,345,024.00
OTHER PROJECT COSTS	\$1,335,156.00
DEVELOPER COSTS	\$1,835,000.00
<b>Total Development Costs</b>	<b>\$33,662,036</b>

Anticipated funding sources for the one-time capital costs include:

<b>Anticipated Funding Sources</b>	
Homekey Base Contribution	\$18,750,000
Local Contribution - City of Stockton	\$7,406,018
Homekey Match (of locally contributed funds)	\$7,406,018
Homekey Relocation Assistance	\$100,000
	<b>\$33,662,036</b>

In addition to funding for acquisition, predevelopment, and rehabilitation, a portion of the funds will be reserved to sustain operations for the first five years, as follows:

*Capitalized Operating Subsidy Reserves (COSR)*

- \$2,314,739

COSR funds will be placed in reserve and used to offset operating costs from unrealized rent.

**FINANCIAL SUMMARY**

There is no financial impact to the City's General Fund or any other unrestricted fund as a result of this action. Homekey grant funding will be appropriated in the Special Grant Fund, Housing Division, and EDD Administration program.

Resolution No. 2023-05-02-1207

## STOCKTON CITY COUNCIL

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### A RESOLUTION OF THE GOVERNING BODY OF CITY OF STOCKTON AUTHORIZING JOINT APPLICATION TO AND PARTICIPATION IN THE HOMEKEY PROGRAM

#### WHEREAS:

- A. The Department of Housing and Community Development ("**Department**") has issued a Notice of Funding Availability, dated March 29, 2023 ("**NOFA**"), for the Homekey Program ("**Homekey**" or "**Program**"). The Department has issued the NOFA for Homekey grant funds pursuant to Health and Safety Code section 50675.1.3 (Assem. Bill No. 140 (2021-2022 Reg. Sess.), § 20.).
- B. **City of Stockton** ("**Co-Applicant**") desires to jointly apply for Homekey grant funds with **UPholdings Stockton LLP** ("**Corporation**"). Therefore, Co-Applicant is joining Corporation in the submittal of an application for Homekey funds ("**Application**") to the Department for review and consideration.
- C. The Department is authorized to administer Homekey pursuant to the Multifamily Housing Program (Chapter 6.7 (commencing with Section 50675) of Part 2 of Division 31 of the Health and Safety Code). Homekey funding allocations are subject to the terms and conditions of the NOFA, the Application, the Department-approved STD 213, Standard Agreement ("**Standard Agreement**"), and all other legal requirements of the Homekey Program.

#### THEREFORE, IT IS RESOLVED THAT:

- 1. Co-Applicant is hereby authorized and directed to submit a joint Application to the Department in response to the NOFA, and to jointly apply for Homekey grant funds in a total amount not to exceed \$35,000,000.
- 2. If the Application is approved, Co-Applicant is hereby authorized and directed to enter into, execute, and deliver a Standard Agreement in a total amount not to exceed \$35,000,000 any and all other documents required or deemed necessary or appropriate to secure the Homekey funds from the Department and to participate in the Homekey Program, and all amendments thereto (collectively, the "**Homekey Documents**").

3. Co-Applicant acknowledges and agrees that it shall be subject to the terms and conditions specified in the Standard Agreement, and that the NOFA and Application will be incorporated in the Standard Agreement by reference and made a part thereof. Any and all activities, expenditures, information, and timelines represented in the Application are enforceable through the Standard Agreement. Funds are to be used for the allowable expenditures and activities identified in the Standard Agreement.
4. Co-Applicant is authorized to allocate an amount up to \$9,720,757 in existing Co-Applicant funds for acquisition, pre-development, rehabilitation, and capitalized operating subsidy reserves if the Application is approved and Co-Applicant enters into the Standard Agreement. Those funds include American Rescue Plan Funds in the amount of up to \$1,800,000, Low and Moderate Income Housing Funds in an amount up to \$1,281,000, Homeless Housing Assistance and Prevention Round 3 funds in an amount of up to \$3,789,359, and Homeless Housing Assistance and Prevention Round 4 funds in an amount of up to \$2,850,398 and contingent on final executed agreements with the State. The City Manager of the City of Stockton is authorized to execute any agreements and take any necessary actions to utilize these funds in the Homekey Program.
5. **The City Manager, of the City of Stockton,** is authorized to execute the Application and the Homekey Documents on behalf of Co-Applicant for participation in the Homekey Program.

PASSED AND ADOPTED this 2nd day of May, 2023, by the following vote:

AYES: [ 7 ] NAYES: [ ] ABSTAIN: [ ] ABSENT: [ ]

The undersigned, Eliza Garza, City Clerk, of Co-Applicant, does hereby attest and certify that the foregoing is a true and full copy of a resolution of the governing body adopted at a duly convened meeting on the date above mentioned, and that the resolution has not been altered, amended, or repealed.

SIGNATURE: 

NAME: Eliza R. Garza



DATE: 05/02/2023

TITLE: Stockton City Clerk



# City of Stockton

## Legislation Text

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**File #:** 23-0732, **Version:** 1

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### **RESOLUTION RATIFYING THE LOCAL EMERGENCY PROCLAMATION DUE TO PUBLIC HEALTH AND SAFETY RELATED TO UNHOUSED INDIVIDUALS**

#### RECOMMENDATION

It is recommended that Council adopt a resolution to:

1. Ratify the Proclamation of the Existence of a Local Emergency from July 31, 2023;
2. Authorize the City Manager to execute contracts and make purchases related to public health and safety, utilizing the City's Emergency Procurement Policy;
3. Authorize the City Manager to utilize General Fund Contingency and American Rescue Plan Act (ARPA) Contingency as needed to cover emergency response expenses; and
4. Authorize the City Manager to take all necessary and appropriate actions to carry out the purpose and intent of this resolution.

#### Summary

Acting as the City's Director of Emergency Services, the City Manager issued a Proclamation of the Existence of a Local Emergency on July 31, 2023, in response to a declaration by the Stockton Shelter for the Homeless (Stockton Shelter) that it would be closing its doors for services, effective August 15, 2023 (Attachment A).

Under Stockton Municipal Code (SMC) 2.82, such a proclamation must be ratified by the City Council within seven (7) days of issuance, or the proclamation shall have no further force or effect. With the severity and complexity of this situation, the City has a need to continue the Emergency Proclamation beyond seven (7) days.

#### DISCUSSION

##### Background

Under SMC 2.82, the purpose of the City's Emergency Organization and Function is to provide for the preparation and carrying out of plans for the protection of persons and property within the City in the event of an emergency, as well as provide direction and coordination of the emergency functions of the City with all other public agencies, corporations, organizations, and affected private persons. SMC states that the City Manager shall be the Director of Emergency Services.

**File #: 23-0732, Version: 1**

An emergency is defined as the actual or threatened existence of conditions of disaster or extreme peril to the safety of persons and property within the City caused by such conditions as air pollution, [...] epidemic, riot, earthquake or other conditions [...] which conditions are or are likely to be beyond the control of the services, personnel, equipment, and facilities of the City [...].

**Present Situation**

During the week of July 24<sup>th</sup>, City and County staff met with representatives from the Stockton Shelter who indicated they would work with all parties involved to facilitate transition of the shelter management and operations in an effort to keep individuals housed.

On or around July 28, 2023, the City was made aware that the Stockton Shelter announced to its staff and others that it would be discontinuing services and operations as of August 15, 2023, and dissolving completely. Such a closure would displace nearly 250 unhoused individuals within the Stockton community, extending the City's ability to provided resources beyond its capacity, causing a severe public health and safety concern.

Issuing the Proclamation of Local Emergency provides the City Manager, acting as the Director of Emergency Services, the authority to make and issue rules and regulations on matters reasonably related to the protection of life and property as affected by such emergency; obtain vital supplies, equipment, and such other properties found lacking and needed for the protection of life and property; to require emergency services of any City officer or employee; among other duties. Regulatory issues enacted under an Emergency Proclamation must also be confirmed by the City Council at the earliest practicable time.

Under SMC 2.82, the City Manager shall also control and direct the efforts of the emergency organization of the City to accomplish the purposes set forth herein; direct and coordinate services of staff; and represent the City in all dealings with public and private agencies on matters pertaining to the emergencies as defined herein.

Proclaiming a Local Emergency also provides a process for rapidly acquiring needed materials and services for critical, unforeseen government need amid an emergency, under the Emergency Procurement Policy. An emergency procurement is any acquisition of supplies, services, construction, or demolition made in order to respond to or avert a threat to public health, safety, and/or welfare. This policy also provides for the waiving of some typical procurement procedures, such as temporarily lifting the City Manager's contracting authority, in order to ensure purchases which are responsive to the emergency are made in a timely manner.

This Proclamation and Resolution, if adopted, shall be reviewed and renewed as needed. This Proclamation and Resolution shall remain in effect absent direction from the City Council and action from the City Manager.

**FINANCIAL SUMMARY**

The full financial impact caused by addressing the local emergency are unknown at this time, however, the City has committed to tracking expenses related to the response. These expenses may be above and beyond their normal budgets for operations and maintenance. Council Resolution #2023-06-20-1601 (12) authorizes the City Manager or designee to move General Fund Contingency

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funds to other budget units in the case of an unexpected emergency. The proposed resolution confirms this authority specific to this local emergency.

To secure a managing partner for shelter operations and stabilize the response to unsheltered homeless following requirements with state and federal guidelines, such as low barrier and housing first it is anticipated that a commitment of up to \$5.3 million would be required over three years. This funding amount is anticipated to be augmented by a similar amount from the County.

Possible sources of funds that can be utilized to stabilize and continue shelter operations include:

- American Rescue Plan Act (ARPA) - Contingency
- Homeless Housing, Assistance and Prevention (HHAP) Grant - Round 1 and 3
- General Fund - Contingency up to \$2 million

It is important to note that Federal and State Funding such as ARPA and HHAP have restrictions that include eligible uses, currently adopted plans that dictate use and spending deadlines. A combination of funding sources will be necessary to allow for flexibility and grant compliance.

Attachment A - Emergency Proclamation - July 31, 2023

Resolution No. **2023-08-03-0401**

## **STOCKTON CITY COUNCIL**

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### **RESOLUTION OF THE STOCKTON CITY COUNCIL CONFIRMING THE EXISTENCE OF A LOCAL EMERGENCY DUE TO PUBLIC HEALTH AND SAFETY CONCERNS RELATED TO UNHOUSED INDIVIDUALS**

The California Emergency Services Act, Government Code sections 8550, et seq., authorize the proclamation of a local emergency when conditions of disaster or extreme peril to the safety of persons and property within the territorial limits of a city exist; and

Stockton Municipal Code section 2.82 empowers the City Manager, acting as the Director of Emergency Services, to proclaim the existence or threatened existence of a local emergency when the City is exposed to an actual or threatened existence of conditions of disaster or of extreme peril to the safety of persons and property within the City and the City Council is not in session; and

The Stockton Shelter for the Homeless has declared its closure effective August 15, 2023, displacing nearly 250 unhoused individuals within the City of Stockton, and threatening to extend the City's resources beyond capacity. Such a displacement could jeopardize the public health and safety of the City; and

On July 31, 2023, the City of Stockton Director of Emergency Services proclaimed the existence of a local emergency; now, therefore,

**BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:**

1. The Proclamation of the Existence of a Local Emergency issued by the Director of Emergency Services is hereby ratified.
2. The monetary limit on City Manager contracting and purchasing authority set out in Stockton Municipal Code section 3.68.040 is suspended in order to allow the City Manager the ability to effectively and efficiently continue the response to public health and safety concerns and City operations during the pendency of this local emergency.
3. The City Manager or designee is authorized to utilize the General Fund Contingency and American Rescue Plan Act (ARPA) Contingency as needed for emergency response expenses related to this proclaimed emergency with a report of uses back to the City Council in the quarterly budget status reports.
4. The City Manager shall direct the coordination of services and staff of the emergency organization of the City, as well as direct the City's cooperation in all dealings with public and private agencies dealing with the matters pertaining to this emergency.

5. The City Manager is authorized to follow recommendations from State, Federal, and Local authorities, including but not limited to, the San Joaquin County Office of Emergency Services, the California Office of Emergency Services, FEMA, and other such organizations.

6. The local emergency shall continue to exist until its termination is proclaimed by the City Manager or the City Council.

7. The City Manager is hereby authorized and directed to take whatever actions are necessary and appropriate to carry out the purpose and intent of this Resolution.

PASSED, APPROVED, and ADOPTED August 3, 2023.

ATTEST:



  
ELIZA R. GARZA, CMC  
City Clerk of the City of Stockton

  
KEVIN J LINCOLN II  
Mayor of the City of Stockton





# City of Stockton

## Legislation Text

**File #: 23-0825, Version: 1**

### **ADOPT A MOTION TO ALLOCATE AND APPROPRIATE GRANT AND GENERAL FUND CONTINGENCY FUNDING FOR A THREE-YEAR OPERATIONS SUBSIDY FOR ST. MARY'S DINING ROOM**

#### RECOMMENDATION

It is recommended that the City Council adopt a motion to:

1. Allocate and appropriate \$5,380,000 of General Fund Contingency, Homeless Housing Assistance and Prevention (HHAP) and American Rescue Plan Act (ARPA) funds for a three-year, campus-wide shelter operations subsidy to St. Mary's Dining Room.
2. Authorize the City Manager, or designee, to enter into a contract with St. Mary's Dining Room for the operations of the shelter campus for a period of three years, with option to renew.
3. Approve findings pursuant to Stockton Municipal Code section 3.68.070 in support of an exception to the competitive bidding process.
4. Authorize the City Manager, or designee, to enter into and execute any associated documents and take appropriate and necessary actions to carry out the purpose and intent of this motion.

#### Summary

On Tuesday, July 18, 2023, City staff learned that the Stockton Shelter for the Homeless planned to close the shelter (Family Shelter, Veteran's Shelter, and the Lodge) on or around August 15, 2023. On Monday, July 31, the City declared an emergency to protect the approximately 250 people currently staying at the Stockton Shelter for the Homeless.

Emergency sheltering is a critical component of our homeless system of care. The City does not currently fund shelter operations at Stockton Shelter for the Homeless, nor has the City historically funded substantial investments in shelter operations to the Stockton Shelter for the Homeless or any other Stockton-based shelters. The Stockton Shelter for the Homeless is the largest shelter in the County with more than 300 beds and another up to 180 beds under construction. Providing shelter operating funds that are tied to the City's sublease of the land represents a structural change and an opportunity for the City to specify an accountability structure, with contractual requirements on sheltering best practices and policies, operational benchmarks, oversight, monitoring, and reporting.

The St. Mary's Dining Room (SMDR) will provide low-barrier 24/7 shelter operations, including staffing for operations, security, and facility management for all shelter buildings (up to ~500 beds). SMDR will create a master facility plan for its property, that will include the former Stockton Shelter for the Homeless shelter buildings and the Pathways Program currently under development. A 24/7

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**File #: 23-0825, Version: 1**

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Intake Center will match guests to appropriate shelter services, and guests will be offered case management services. SMDR will operate the entire campus based on a Housing First model that focuses on assisting unsheltered households move to permanent housing.

During discussions for SMDR to take over the sublease of the shelter property, both the City and County recognized a shortfall in the operational plan and understood that SMDR would need funding to manage the shelter operations. The City and County discussed proposing a commitment to each cover half of the estimated \$10,760,460 (\$3,586,820 per year) funding gap upon recommendation to and approval by their respective governing bodies. The County identified \$5,380,000, half of the three-year operating shortfall, that was presented to and approved by the Board of Supervisors on August 22, 2023 (BL-23-161).

## DISCUSSION

### Background

On Tuesday, July 18th, City staff learned that the Stockton Shelter for the Homeless planned to close the shelter (Family Shelter, Veteran's Shelter, and the Lodge) on or around August 15, 2023.

On Monday, July 24, City and County staff met with representatives from the nonprofit Stockton Shelter for the Homeless who confirmed the closure and committed to working on a successful management transition. That same day, City and County staff met with representatives from St. Mary's Dining Room (SMDR) to discuss the status of its ongoing merger negotiations with Stockton Shelter for the Homeless, including but not limited to the capacity and readiness to assume the shelter operations. SMDR presented a proposed management structure and campus-wide homeless services operating budget that would be the basis of a management transition of shelter operations and could be activated as soon as August 15, 2023 to prevent the displacement of shelter guests.

On Wednesday, July 26, Staff reached out to Caltrans District 10 Right of Way Division notifying them of the urgent nature to get their permission to change the assignment of sub tenants per Airspace Lease 10-SJX005-0100-01. On July 27, 2023, Staff received a letter confirming they concur with the City's proposal to have SMDR assume the sublease.

On Monday, July 31, the City declared an emergency to protect the approximately 250 people currently staying at the Stockton Shelter for the Homeless.

That same day, staff met with Salvation Army to discuss their ability and readiness to assume operations should it be necessary.

Later that same day, both the Stockton Shelter for the Homeless and SMDR were sent an agreement to sign that would transfer the current lease of the shelter site to SMDR which would ensure no gap in service to our unsheltered homeless individuals. SMDR returned a signed document on Tuesday, August 1st and the Stockton Shelter for the Homeless did not sign.

Without a signed agreement, approximately 250 homeless individuals were at imminent risk of losing a safe and secure place to sleep at night and being in close proximity to meals, showers, and services that they rely on during the day. Therefore, on August 2nd, Stockton Shelter for the Homeless nonprofit entity was sent a letter to vacate the property by August 16<sup>th</sup>.

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The Local Emergency was ratified by the City Council on Thursday, August 3, 2023.

During this time, Staff focused on planning and preparing for any potential outcome, concurrently working on the following strategies:

- Assignment of Existing Lease: Working with both the Stockton Shelter for the Homeless and SMDR to facilitate the assignment of the sublease, as this was deemed the least disruptive to the approximately 250 shelter guests. The City hired outside council with expertise in non-profit law to help coordinate the legal requests made by each entity;
- Turnkey Interim Solution: Coordinating three local nonprofits to develop a proposal for a “turnkey interim sheltering solution” that would accommodate all individuals currently sheltering at Stockton Shelter for the Homeless and would be ready for implementation on or before August 16<sup>th</sup>; and,
- Emergency Temporary Shelter: Developing a City Emergency Sheltering Plan utilizing the Civic Auditorium as an emergency shelter solution, including the purchase of 250 cots and sufficient emergency blankets for two weeks of emergency shelter, in the event the plan was implemented.

On Thursday, August 10, the Stockton Shelter for the Homeless and SMDR signed the Assignment and Assumption Agreement (Attachment A) transitioning the Stockton Shelter for the Homeless sublease, including operations, to SMDR effective September 1, 2023. SMDR and the City also signed an amendment to the Airspace Lease (Attachment B).

### Present Situation

Stockton Municipal Code 2.82.110 states that any expenditures made in connection with emergency activities [...] shall be deemed conclusively to be for the direct protection and benefit of the inhabitants and property of the City. The City has incurred \$358,482.48 in costs related to the Emergency Declaration and associated strategies, including costs associated with the Assignment and Assumption Agreement, the amended Airspace Lease, and emergency planning expenses, including equipment and supplies purchases, and contingency planning and consulting fees incurred by nonprofit partners that were paid by either ARPA or General Fund Contingency funds, as described below.

Pursuant to Section 12 of the executed Assignment and Assumption Agreement, the City agreed to provide the Stockton Shelter for the Homeless funding for the continued operation of the premises, “Premises Operating Expenses,” beginning on August 16, 2023, and ending on 12:00 PM (Noon) PST, on September 1, 2023 in an amount equal to the July Payroll Charges and July Utility Charges, or \$62,484.45 supported by General Fund Contingency.

Pursuant to Section 2 of the executed Amendment to Airspace Ground Sublease, the City agreed to provide St. Mary’s Dining Room \$250,000, supported by ARPA funds, to be used as short term or “bridge funding” for costs directly attributable to assuming operations of the homeless shelter and necessary investments to bring current living quarters up to minimum standards.

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The City engaged the Salvation Army as the Lead, with SMDR and United Way as partners to Salvation Army to develop a proposal for a turnkey interim sheltering solution that would accommodate all individuals currently sheltering at Stockton Shelter for the Homeless and would be ready for implementation on or before August 16<sup>th</sup>. This served as a contingency option in the event that an agreement could not be reached between the City, the Stockton Shelter for the Homeless, and SMDR to reassign the sublease. Costs incurred by Salvation Army and the partner agencies for the planning and preparation for this proposal were \$17,568.03, supported by the General Fund Contingency.

As part of this strategy, and in the event the City would need to implement its own Emergency Shelter Plan utilizing the Civic Auditorium, the City purchased supplies, including 250 cots and sufficient emergency blankets for two weeks of emergency shelter. Costs for these supplies totaled \$28,430, supported by ARPA funds.

Both the City and County recognized a shortfall in the operational plan and understood that SMDR would need funding to manage the shelter operations. SMDR estimates the three-year operating gap for 24-7 sheltering (beds, food, hygiene) for the following Stockton Shelter for the Homeless' buildings: Family Shelter, Veteran's Shelter, Lodge, and the Navigation Center to be \$10,760,460, or \$3,586,820 per year.

The City and County discussed proposing a commitment to each cover half of the funding gap, \$5,380,000 respectively, upon recommendation to and approval by their respective governing bodies. This funding would be contingent upon SMDR's willingness and ability to transition and assume shelter operations without the displacement of any homeless individuals.

The County identified \$5,380,000, half of the three-year operating shortfall, that was presented to and approved by the Board of Supervisors on August 22, 2023.

The substantially negotiated operations contract (a substantially completed draft has been included as Attachment C) provides the City a path for accountability, consistent program standards and high levels of service. SMDR will provide low-barrier 24/7 shelter operations, including staffing for operations, security, and facility management for all shelter buildings (up to ~500 beds). SMDR will create a master facility plan for its property, that will include the former Stockton Shelter for the Homeless shelter buildings and the Pathways Program currently under development. A 24/7 Intake Center will match guests to appropriate shelter services, and guests will be offered case management services with the goal of moving individuals to permanent housing.

The City's commitment of **\$5,380,000** for half of the three-year operating shortfall would come from a combination of three sources:

- **\$800,640** from the Council-approved ARPA contingency fund. Those funds have already been received by the City and are available for use.
- **\$760,000** from the Council-approved Homeless Housing, Assistance, and Prevention (HHAP) Round 1 grant funds. These funds were recaptured from subrecipient projects that were either not extended or projects that terminated and did not fully expend their funds. These funds

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**File #: 23-0825, Version: 1**

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have already been received by the City and are available for use.

- **\$1,899,412** from the Council-approved HHAP Round 3 grant funds.
- **\$1,919,948** from the General Fund contingency. Per the Emergency Declaration, the City Manager, or designee, is authorized to adjust appropriations from the General Fund Contingency account to General Fund Departments as needed for unexpected expenditures or emergencies that are unanticipated at the time of the budget adoption.

### Findings

Pursuant to Stockton Municipal Code (SMC) 3.68.070, Council may approve findings which support an exception to the competitive bidding process. These finding include:

1. Cases of Emergency. Ensuring the protection, stability, and continuity of services to individuals relying on the former Stockton Shelter for the Homeless site, the largest shelter site in the City, is in the interest of averting a public health and safety emergency within the City. The City Manager, in his capacity as Director of Emergency Services, issued a proclamation of the existence of a local emergency on July 31, 2023, due to the potential imminent closure of the shelter site. That emergency proclamation was ratified by this Council on August 3, 2023. In an effort to resolve the pending emergency, the City negotiated an assignment of the shelter's sublease to SMDR. However, without an operating subsidy, SMDR will be unable to operate the shelter property and avoid a public health and safety emergency.
2. The City does not have sufficient staff, resources, or experience to assume operations of the homeless shelter itself.
3. SMDR already operates three of the four components of a shelter adjacent to the site of the shelter property: they have been providing hygiene services, meal services, and social services. Additionally, on March 21, 2023, this Council approved a procurement process that found SMDR is qualified to operate a low barrier shelter project (the Pathways Program).
4. SMDR holds the sublease to the shelter property, which vests SMDR with control of the property for the duration of the sublease that expires on December 31, 2027.

### FINANCIAL SUMMARY

This request includes \$1,919,948 of General Fund Contingency. The remainder \$3,460,052 of funds incur no financial impact to the City's General Fund or any other unrestricted funds as a result of this action. HHAP 1 and 3 grant funding will be budgeted and appropriated in the Special Grant Fund, Housing Division, Community Services Program.

Attachment A - Assignment and Assumption  
Attachment B - Amendment to Sublease  
Attachment C - Shelter Operating Agreement



# City of Stockton

## Legislation Text

**File #: 23-0892, Version: 1**

### **ADOPT A MOTION TO ACCEPT, ALLOCATE, AND APPROPRIATE GRANT FUNDING FOR A CONTRACT FOR CONSTRUCTION MANAGEMENT SERVICES AND A CONTRACT FOR CONSTRUCTION OF THE NAVIGATION CENTER PROJECT**

#### RECOMMENDATION

It is recommended that the City Council adopt a motion to:

1. Accept and allocate \$1,000,000 to the Navigation Center project pursuant to 2022-23 California Budget Bill Jr. (Chapter 249, Statutes of 2022, AB 179), Section 19.56;
2. Allocate and appropriate \$826,961.40 American Rescue Plan Act (ARPA) Contingency funds for construction and construction management services for the Navigation Center project;
3. Approve and authorize the City Manager, or designee, to enter into a professional services agreement with Griffin Structures in the amount of \$185,000 to provide construction management services for the Navigation Center project;
4. Approve and authorize the City Manager, or designee, to enter into a contract with G&G Builders for \$1,341,961.40 for construction of the Navigation Center project; and
5. Authorize the City Manager, or designee, to enter into a contract(s) with other entities involved in construction of the Navigation Center project, as deemed necessary by the construction manager for an amount not to exceed \$300,000.
6. Approve findings pursuant to Stockton Municipal Code section 3.68.070 for an exception to the competitive bidding process.
7. Authorize the City Manager, or designee, to enter into and execute any associated documents and take appropriate and necessary actions to carry out the purpose and intent of this motion.

#### Summary

On November 17, 2020, the City Council approved a Resolution (Attachment A - Resolution 2020-11-17-1402) authorizing the allocation of \$6,460,265 in grant funding through the State's Homeless Housing, Assistance and Prevention Program (HHAP) Round 1, including the allocation of \$2,338,623 to the Stockton Shelter for the Homeless for the construction of the Navigation Center.

To date, HHAP grant funds for the Navigation Center project totaling \$4,847,045 have been committed by the City, County, and Continuum of Care.

**File #: 23-0892, Version: 1**

Construction of the Navigation Center commenced on October 22, 2022. Stockton Shelter for the Homeless terminated shelter operations and issued contract termination notices to three contractors working on the Navigation Center project effective September 1, 2023. The City allocated HHAP funds in the amount of \$2,338,623, which were fully expended by Stockton Shelter for the Homeless at the time of their closure. Best estimates suggest that the Navigation Center project is about 75 to 85 percent complete. Currently construction of the Navigation Center has stopped.

The City of Stockton, Economic Development Department, is assuming control of the Navigation Center project. Based on several site visits with the contractors, discussions with Public Works, State inspectors, and several General Contractors, the City proposes that the most efficient, expedient, and cost-effective path forward is to hire a Construction Management Services firm and continue with the current contractors wherever possible, including G&G Builders. The cost to hire a Construction Management (CM) firm to coordinate the completion of the Navigation Center is \$185,000. The remaining balance to finish the project per G&G Builders' original scope of work and other identified scope items not part of the original contract is \$1,341,961.40. This includes a 15% contingency and does not include landscaping, furniture, fixtures and equipment (FF&E), and other potential costs that might be identified during the CM review. The estimated remaining balance to finish the two additional contracts that were terminated by the Stockton Shelter, including contingency is \$300,000; however, the scope of that remaining work and any additional contracts to complete that work will be reviewed by the CM.

## DISCUSSION

### Background

The State's Homeless Housing, Assistance and Prevention Program (HHAP) funds are designed to support regionally coordinated efforts between the County, Continuum of Care (CoC), and the City to expand and develop local capacity to address immediate homelessness challenges throughout the state. HHAP funds are focused on moving homeless individuals and families into permanent housing and ensuring those individuals and families maintain their permanent housing.

On November 17, 2020, the City Council approved a Resolution authorizing the allocation of \$6,460,265 in grant funding through HHAP Round 1. In total, 12 projects were approved for HHAP Round 1 funding to carry out eligible activities prioritized in the San Joaquin Community Response to Homelessness Strategic Plan, including the allocation of \$2,338,623 to the Stockton Shelter for the Homeless for the construction of the Navigation Center.

The Navigation Center is the first of its kind Housing First, low-barrier, service-enriched shelter in Stockton. It will focus on moving homeless individuals and families into permanent housing and providing temporary living facilities while case managers connect individuals experiencing homelessness to income, public benefits, health services, shelter, and housing.

The 11,000 square-foot, three-story Navigation Center is located on the grounds of St. Mary's Dining Room (SMDR) and given the recent changes in the overall campus wide utilization, City staff will confirm highest and best use of the building prior to proceeding with FF&E purchases.

The estimated date of completion is Winter 2023/Spring 2024, pending approval of the recommended action.

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Grant funds issued to Stockton Shelter for the Homeless for the Navigation Center project in the amount of \$4,847,045 have been committed by the City/County/Continuum of Care (CoC) to date, as follows:

HHAP 1 Grants Received:

City of Stockton	\$2,338,623
San Joaquin County	\$ 972,420
San Joaquin County CoC	\$1,121,960

HHAP 2 Grant Received:

<u>San Joaquin County CoC</u>	<u>\$ 414,042</u>	(added to help with increased costs)
Total	\$4,847,045	

Timeline

Construction of the Navigation Center commenced just under a year ago.

- August 24, 2021: The contract between Stockton Shelter for the Homeless and the City was signed.
- July 29, 2021: Stockton Shelter for the Homeless approves contract with RPM for Architecture and Engineering Services.
- December 1, 2021: Stockton Shelter for the Homeless approves contract with Integrated Modular Systems (IMS) for the purchase, delivery, and prefabrication of the modular structure.
- May 9, 2022: Stockton Shelter for the Homeless approves contract with G&G Builders (G&G) for the Installation of the Container Structure and Site Work.
- June 26, 2022: Formal groundbreaking.
- July 6, 2022: Anticipated construction commencement (permit delayed).
- September 1, 2022: Caltrans requests new City/Caltrans lease.
- October 22, 2022: Encroachment permit obtained; construction commences.
- December 31, 2022: Winter storms impact construction timeline and damage containers
- July 18, 2023: Stockton Shelter for the Homeless announces their impending closure.
- September 1, 2023: The City of Stockton transferred the Stockton Shelter for the Homeless' sublease to St. Mary's Dining Room effective September 1, 2023. Stockton Shelter for the Homeless issued contract termination notices to their three contractors working on the project.

Stockton Shelter for the Homeless was in the final stages of construction when they announced on July 18, 2023, their impending closure. At the time of their announcement, there was a total balance/cost to complete of \$1,641,961.40, excluding FF&E and landscaping.



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### Present Situation

The City of Stockton, Economic Development Department, is assuming control of the Navigation Center project. While the Navigation Center is now a part of the SMDR campus, and SMDR will assume operations of the Navigation Center once complete, the sublease agreement between the City of Stockton and SMDR stipulates that completion of the Navigation Center construction is not the responsibility SMDR.

Prior to Stockton Shelter for the Homeless' closure, EDD conducted an overall assessment of the project including conducting interviews with Four Leaf, the contracted state inspector, CalFire, and Caltrans about the project. Staff from EDD and Public Works conducted site visits with G&G and IMS, and project documents were shared with Public Works. It is estimated that the construction is about 75 to 85 percent complete. Currently, all construction of the Navigation Center has ceased.

This is a complex construction project; it is the only movable containerized construction project in the City, and it is located on State property with State inspectors. To complete, the project requires additional bids for landscaping and FF&E and may require additional contracts with RPM and IMS. G&G was hired to install the container structure and conduct site work. They were not hired to serve as a Construction Manager (CM) or the General Contractor. City staff do not have the capacity nor the applicable experience to serve as the CM for this complex construction project. Staff thus recommends that the City hire a Construction Management Services firm and continue with the current contractors wherever possible. City staff solicited proposals from three CM firms. Griffin Structures was most experienced and competitively priced.

The CM contract (a draft, which will be substantially similar to the final contract, has been included as Attachment B - CM Contract) will provide the City with objective project management and technical expertise to represent the best interests of the City and the project. They will carefully monitor the project's progress through each remaining phase of construction and completion, ensuring that the various contractors involved in the project are doing their part to produce a quality structure that passes State inspections. These services provide a cost-benefit by creating efficiencies and mitigating risks through the close monitoring of the work being performed. The CM will also review the outstanding scope of work items for IMS and RPM and advise the City on the best course for contracting and completing that work.

The G&G contract (a draft, which will be substantially similar to the final contract, has been included as Attachment C - G&G Contract) provides a complete scope of work to complete the building envelope for the Navigation Center, excluding landscaping and FF&E, and includes a 15% contingency as a buffer for any unidentified expenses from the CM's assessment of existing conditions.

The City has identified two sources to cover the remaining construction scope and the CM services.

- **\$1,000,000** from the 2022-23 California Budget Bill Jr. (Chapter 249, Statutes of 2022, AB 179), Section 19.56, (Attachment D - AB179) designating State General Funds to be allocated by the Department of Housing and Community Development to the City of Stockton for completion of the Navigation Center project.

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**File #: 23-0892, Version: 1**

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- **\$826,961.40** from the Council-approved ARPA contingency fund. Those funds have already been received by the City and are available for use.

### Findings

Pursuant to Stockton Municipal Code section 3.68.070, Council may award a contract without competitive bidding where it approves findings which support an exception to the competitive bidding process. These findings include:

1. G&G is estimated at 75 to 85 percent finished with the construction scope. This project is highly specialized-it is the only containerized construction project in the City and is located on State property with State inspectors. All inspectors indicated that G&G has done quality work with no issues and felt the project was so far along that discontinuity that would result in "starting over" or rebidding the project would at minimum result in severe delays and at worse could compromise the integrity of the building.
2. The City does not have sufficient staff, resources, or expertise to manage or complete construction of this complex project.
3. The expeditious completion of the Navigation Center project is of paramount importance.
4. The construction site is locked, but there are construction materials and equipment on site, including roofing materials that were delivered but not yet installed. This exposes the City to risk of both construction theft and vandalism and damage to the building. The Navigation Center experienced extensive flooring damage due to flooding during the extreme rains last winter, and with a similarly wet forecast for this winter, it is imperative that the building gets sealed as quickly as possible to prevent further damage.
5. The recently approved Operations Agreement with SMDR includes a campus-wide sheltering plan, including the Navigation Center. That comprehensive plan provides the requisite number of shelter beds to close the shelter gap based on the most recent Shelter inventory count, but it is dependent on the completion of the Navigation Center. Further, Winter is fast approaching, and shelter need during those months exceeds capacity.

### FINANCIAL SUMMARY

There is no financial impact to the City's General Fund as a result of this action. The \$1.0 million awarded from the State General Fund pursuant to 2022-23 California Budget Bill Jr. will be received to the special grant fund in the housing division along with \$1.0 million in corresponding construction costs. The \$826,961 remaining construction and CM costs will be appropriated to the project from the Council-approved ARPA contingency fund.

Attachment A - 2020-11-17-1402  
Attachment B - CM Contract  
Attachment C - G&G Contract  
Attachment D - AB 179

City of Stockton ARPA Project																				
ID	% Complete	Task Name	019 N	Half 2, 2019 J	Half 1, 2020 M	Half 2, 2020 J	Half 1, 2021 M	Half 2, 2021 S	Half 1, 2022 N	Half 2, 2022 J	Half 1, 2023 M	Half 2, 2023 S	Half 1, 2024 N	Half 2, 2024 J	Half 1, 2025 M	Half 2, 2025 J	Half 1, 2026 S	Half 2, 2026 N	Half 1, 2027 J	
0	52%	All ARP Projects	<div><div></div></div>																	52%
1	71%	Administrative Services	<div><div></div></div>																	71%
2	63%	Employee Premium Payments	<div><div></div></div>																	63%
3	67%	Lost Revenue Replacement	<div><div></div></div>																	67%
4	76%	Internal PPE Distribution	<div><div></div></div>																	76%
5	80%	Employee Paid Leave	<div><div></div></div>																	80%
6																				
7	31%	City Manager	<div><div></div></div>																	31%
8	15%	Community Well-Being	<div><div></div></div>																	15%
9	42%	Public Health Dashboard	<div><div></div></div>																	42%
10	48%	Housing and Homeless Dashboard	<div><div></div></div>																	48%
11																				
12	82%	Community Services	<div><div></div></div>																	82%
13	82%	Device Giveaway	<div><div></div></div>																	82%
14																				
15	55%	Economic Development	<div><div></div></div>																	55%
16	40%	Essential Household Support	<div><div></div></div>																	40%
17	52%	Small Business Support and Economic Recovery	<div><div></div></div>																	52%
18	72%	Arena Video Scoreboard	<div><div></div></div>																	72%
19	28%	Business Attraction	<div><div></div></div>																	28%
20	52%	Business District Support	<div><div></div></div>																	52%
21	38%	Business Façade	<div><div></div></div>																	38%
22	62%	Entrepreneurship Support	<div><div></div></div>																	62%
23	86%	Event Programming	<div><div></div></div>																	86%
24	81%	Marketing	<div><div></div></div>																	81%
25	46%	Nonprofit Support	<div><div></div></div>																	46%
26	45%	Strategic Action Plan	<div><div></div></div>																	45%
27	35%	Uplift Downtown Initiative	<div><div></div></div>																	35%
28	73%	Housing	<div><div></div></div>																	73%
29	97%	Project Homekey	<div><div></div></div>																	97%
30	25%	Low-Barrier Shelters	<div><div></div></div>																	25%
31	40%	Safe Camping	<div><div></div></div>																	40%
32	100%	Staff Augmentation	<div><div></div></div>																	100%
33																				
34	31%	Police	<div><div></div></div>																	31%
35	31%	SPD Equipment	<div><div></div></div>																	31%
36																				
37	46%	Public Works	<div><div></div></div>																	46%
38	12%	Animal Shelter Facility Upgrade	<div><div></div></div>																	12%
39	99%	Clean City Initiative Vehicles and Equipment	<div><div></div></div>																	99%
40	52%	Digital Traffic Camera Upgrade	<div><div></div></div>																	52%
41	53%	Fiber Optic Master Plan and Segment Construction	<div><div></div></div>																	53%
42	69%	Fire Apparatus	<div><div></div></div>																	69%
43	48%	Fire Dept Vehicles, Generators, and ATSS	<div><div></div></div>																	48%
44	39%	Touchless Restrooms	<div><div></div></div>																	39%
45	100%	Waterfront Towers HVAC	<div><div></div></div>																	100%
46	0%	Public Wi-Fi Pilot Program	<div><div></div></div>																	0%

# COVID Mitigation & Prevention



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## PERSONAL PROTECTIVE EQUIPMENT (PPE) – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included a total of \$260,000 to address mitigation and prevention from the novel coronavirus (COVID-19) public health emergency. Under this project plan, the city highlighted the following component(s):

COVID Mitigation & Prevention		Amount
Personal, Protective Equipment (PPE)		\$260,000
Expenditures	COVID-19: Disposable Masks, N95, Face Shields, Disinfectant/Hand Sanitizer, Wipes, Gloves, COVID tests	(\$24,405)
Obligation	Air Purifiers	(\$30,000)
	<b>Pending Obligation</b>	<b>\$205,595</b>

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. In particular, the city experienced disruption to the supply chain, increased costs, and competition to source personal, protective equipment (PPE). The City responded by purchasing PPE in bulk for internal use. This centralized effort supported City operations throughout the pandemic and provided personal, protective equipment while adhering to the local and state-wide health mandates/directives to ensure proper safety for its essential employees reporting to work to respond to COVID-19 related issues. Although not to the same extent as seen in prior years, the economic impacts of this pandemic will continue to affect the supply chain, product availability, transportation, and cost of PPE to the City.

## GOALS & OBJECTIVES

In March 2020, the pandemic increased the need for these standard PPE items creating competition which the supply chain struggled with meeting the demand. The City has two (2) warehouse locations to accommodate an adequate supply of PPE inventory for internal use. The burn rate of supply is influenced by variables such as departments purchasing their own preferred PPE not stocked through the procurement warehouses, product shelf life, and other state and local resources providing access to PPE for front-line workers. The City will continue to purchase personal protective equipment (PPE) used in daily operations for staff and provide PPE at public facilities for guests as needed. Furthermore, unlike the scarcity of masks, hand sanitizer and other personal protective equipment (PPE) seen at the beginning of the pandemic, we can easily and rapidly procure the aforementioned supplies should needs arise.

Since PPE supplies have been relatively steady, the scope of this project was expanded to include purchasing COVID-19 Antigen test for employees, disinfecting City facilities, and provided OSHA required air purifiers.

### **Goals:**

The overall purpose is to provide a safe environment at City facilities through the supply of PPE and other safety items at appropriate levels by forecasting need with timely ordering practices.

- Have a sufficient supply and/or ability to procure the personal protective equipment (PPE) to protect employees
- Maintain fresh and useable inventory
- Partner with vendors on sourcing PPE to anticipate product limitations
- Establish priority ordering options with existing vendors in anticipation of limited availability and disruption to supply chain

### **Measurements of Success:**

- Inventory control and management
- Material availability
- Minimize costs and waste

## SCHEDULE

Below reflects a high-level schedule of the Personal Protective Equipment project. The schedule is subject to change due to supply chain disruption, forecasting needs and product availability.

Task	Responsible	Start	End	Status
Inventory Count	City	February 2022	February 2022	Complete
Burn Rate Analysis	City	March 2022	March 2022	Complete
Inventory Count	City	June 2022	June 2022	Complete
Inventory Count	City	June 2023	June 2023	Complete
Burn Rate Analysis	City	January 2024	February 2024	Underway
Inventory Count	City	June 2024	June 2024	
Replenish Schedule & Quote Solicitation, if needed	City/Vendor	July 2024	August 2024	
Year 2 Debrief	City	February 2025	February 2025	

## EXPENDITURE PLAN

The City was able to stock up on PPE inventory with CARES Act funds prior to ARPA funds becoming available. This stock is being monitored regularly to determine when inventory needs to be reordered. Staff proposes to use existing Stores vendors to supply the various internal PPE items based on the replenish schedule developed. As Stores staff have managed vendor relationships for routine operations, notice is provided when product is available, and priority access to product may be allowed when centralized ordering is utilized.

The total ARPA funding available for Personal, Protective Equipment is **\$260,000**. Testing, disinfecting services, and air purifiers expenditures to date have totaled approximately \$54,000 with sourcing plans to procure additional PPE supplies worth **\$100,000** by the end of the current fiscal year.

**PPE Items\*:**

PPE Items	
<b>GLOVES:</b>	
	Small, Medium, Large, Extra Large
<b>DISINFECTANT SPRAY</b>	
<b>DISINFECTANT WIPES</b>	
<b>MASKS:</b>	
	3-Ply Surgical, N-95 with valve, N-95 without valve

\*Items subject to change as new information and guidance becomes available

Updated: 2/19/2024



ID	<div><div></div><div>i</div></div>	Task Mode	Task Name	Duration	Start	Half 2, 2021					Half 1, 2022					Half 2, 2022					Half 1, 2023					Half 2, 2023					Half 1, 2024						
						J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A
0		<div></div>	Internal PPE Distribution	544 days	Wed 2/23/22																																
1		<div></div>	Pre-Planning	47 days	Wed 2/23/22																																
2	<div><div></div></div>	<div></div>	Inventory Count	3 days	Wed 2/23/22																																
3	<div><div></div></div>	<div></div>	Burn Rate Analysis	4 wks	Tue 3/1/22																																
4	<div><div></div></div>	<div></div>	Trends and Projections	4 wks	Tue 3/29/22																																
5	<div><div></div></div>	<div></div>	Replenish Schedule	2 wks	Tue 4/26/22																																
6		<div></div>	Contingency Plans	30 days	Wed 2/23/22																																
7		<div></div>	Draft Plan	1 mon	Wed 2/23/22																																
8		<div></div>	Approve Plan	2 wks	Mon 3/28/22																																
9		<div></div>																																			
10	<div><div></div></div>	<div></div>	Implementation	444 days?	Mon 5/23/22																																
11	<div><div></div></div>	<div></div>	Phase 1 (June)	42 days?	Mon 5/23/22																																
19	<div><div></div></div>	<div></div>	Phase 2 (July)	42 days?	Thu 6/23/22																																
27	<div><div></div></div>	<div></div>	Phase 3 (August)	42 days?	Tue 7/26/22																																
35	<div><div></div></div>	<div></div>	Phase 4 (September)	42 days?	Thu 8/25/22																																
43	<div><div></div></div>	<div></div>	Phase 5 (October)	42 days?	Tue 9/27/22																																
51	<div><div></div></div>	<div></div>	Phase 6 (November)	42 days?	Fri 10/28/22																																
59	<div><div></div></div>	<div></div>	Phase 7 (December)	42 days?	Wed 11/23/22																																
67	<div><div></div></div>	<div></div>	Phase 8 (January 2023)	42 days?	Wed 12/28/22																																
75		<div></div>	Final Phase (2024)	74 days	Mon 1/1/24																																
83		<div></div>																																			
84		<div></div>	Evaluation	25 days	Wed 4/24/24																																
85		<div></div>	Overview Project Evaluation	1 mon	Wed 4/24/24																																
86		<div></div>	Program Continuation Considerati	1 wk	Fri 5/24/24																																
87		<div></div>																																			
88		<div></div>	Close Out	20 days	Mon 6/3/24																																
89		<div></div>	Review and Sunset	2 wks	Mon 6/3/24																																
90		<div></div>	Funding Reallocation	2 wks	Tue 6/18/24																																

Project: Internal PPE Distribution

Date: Mon 2/26/24

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress

Page 1

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## PUBLIC HEALTH & HOUSING/HOMELESSNESS OPEN DATA DASHBOARD

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$100,000 for COVID Mitigation & Prevention. This Project Plan outlines the objectives and operational details for addressing:

1. Public Health Open Data Dashboard
2. Housing/Homelessness Open Data Dashboard

COVID Mitigation & Prevention		
Open Data Dashboards		\$100,000
Expended	Public Health Open Data Dashboard	\$66,207
Pending Obligation		\$33,793

## BACKGROUND

More and more, communities expect their accountable, government entities to provide evidence of data-driven decisions as well as easy access to public data. The City of Stockton implemented an open data portal in June of 2021 to this end. Stockton’s initial open data efforts have focused on internal datasets, establishing data governance standards, and ensuring a strong foundation for continued open data growth.

As COVID, housing shortages, and homelessness continue to impact communities, the need and demand for data, analysis, and public dashboards has increased.

## GOALS & OBJECTIVES

The goal of the public health and housing/homelessness open data dashboards is to share information in an understandable and engaging way for the community to stay informed and for internal administration to make data-driven decisions.

### **Measurements of Success:**

- At least one open data dashboard related to COVID
- At least one open data dashboard related to housing/homelessness
- Incorporation of equity related data to provide context and enable administrative decision making

## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly individuals and families experiencing homelessness. Open data dashboards on COVID and housing/homelessness will prioritize external datasets disaggregated by race, ethnicity, age, and other demographics as available. Combined with other equity indicators, these open data dashboards will highlight areas of need. Such datasets may include:

- CDC/ATSDR's Social Vulnerability Index (SVI) by census tract,
- American Community Survey disability status by census tract,
- American Community Survey poverty status by census tract,
- American Community Survey health insurance coverage by census tract, etc.

## SCHEDULE

Below reflects a high-level schedule of the open data dashboard research, development, approval, and publication process. Datasets and dashboards will be pursued in parallel. Some datasets are currently open while others will require partnership and procurement. The schedule below reflects best estimates for final publication of open data dashboard related to COVID and housing/homelessness.

## COVID - COMPLETE

Task	Responsible	Start	End
Identify and access external datasets	City	June 2021	December 2021
Clean and validate datasets	City	October 2021	December 2021
Analyze and visualize datasets	City	January 2022	February 2022
Approve data and visuals for publication	City & Partners, as necessary	February 2022	March 2022
Publish open data dashboards	City	April 2022	April 2022
Dashboard ongoing maintenance	City	April 2022	December 2022

## Housing/Homelessness

Task	Responsible	Start	End
Identify and access external datasets	City	June 2021	March 2021
Clean and validate datasets	City	August 2022	October 2022
Analyze and visualize datasets	City	November 2022	June 2023
Approve data and visuals for publication	City & Partners, as necessary	June 2023	September 2023
Publish open data dashboards	City	October 2023	October 2023
Dashboard ongoing maintenance	City	November 2023	December 2024

## EXPENDITURE PLAN

Expenditures will be used to offset the cost of staff time related to these special projects as well as any necessary data access costs.

Expense Category	Total
Software System (available at covid.stocktonca.gov)	\$64,000
Staff Time	\$36,000
Total	\$100,000

Update: 2/25/2024



# Community Well Being

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## COMMUNITY WELL-BEING CRISIS INTERVENTION PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton's American Rescue Plan Act (ARPA) funding distribution. The approval included \$5,760,000 for Community Well-Being. This Project Plan affirms the project goals and objectives and provides a status update on the establishment and operationalizing of Hotlines/Warmlines, Outreach, Crisis Intervention and Support for Community Well-Being.

Category		Amount
Community Well-Being		\$5,760,000
Activity #1	Establishment of Crisis Intervention and Support Pilot Project	\$5,760,000

## BACKGROUND

Stockton residents, as in most communities throughout the country, have been negatively impacted by the COVID-19 public health emergency. Community members across all socioeconomic strata have experienced crises related to mental and behavioral wellness, with increased effects of substance abuse and homelessness impacting individuals and families.

Serious mental illness affects about four percent of adults in the United States. According to San Joaquin County Behavioral Health Services, nearly half the population will experience a mental health concern during the course of their lifetime. The *San Joaquin County Community Health Assessment* (SJCCHA) released in 2019 determined that mental health ranks as the highest priority critical need among nine categories of community health. Approximately 6.4 percent of the County population suffers from psychological distress, however as of 2019, there were only 190 mental health providers per 100,000 residents, as compared to a statewide average of 289 providers per same population. Deaths by suicide, drug overdose and alcohol poisoning combined are higher in San Joaquin County when compared to the state average.

Factors contributing to mental and behavioral issue include high rates of childhood and adult trauma; drug and alcohol abuse; lack of understanding about mental health and lack of access to obtaining mental health services; stress caused by food, housing, and financial insecurity; along with limited culturally competent mental health services.

The City is utilizing ARPA funds to operationalize an alternative model to non-violent crisis intervention that employs a public health response through a collaborative approach with area mental/behavioral health and social services. Mental healthiness and well-being provide people with a foundation to cope with and manage life's stressors, allowing for improved personal wellness, meaningful social relationships, and productive contributions to their communities.

## GOALS & OBJECTIVES

The goal of the crisis intervention initiative is to establish and operationalize a pilot three-year project in the City of Stockton. The pilot has been implemented and is being managed by Community Medical Centers as Lead Partner, and community sub-partners are supporting service delivery. Ultimately the Lead Partner would demonstrate how to turn the project into a fiscally self-sustaining initiative following the pilot stage.

Since pilot launch on November 15, 2022, program management goals include ongoing assessment of call types to develop baseline data, conducting regular "SWOT" analyses of the program with gaps identified and addressed, and evaluation of service provision to ensure an understanding of served populations and culturally relevant responsiveness. Other goals of achievement are training in de-escalation and crisis intervention along with ongoing wellness support of service providers.

### **Measurements of Success:**

- Decrease repeat callers
- Increase follow-up with wraparound services
- Increase community trust
- Decrease fear or hesitancy to call for police
- Decrease costs related to 911 calls
- Divert individuals away from the criminal justice system

## ACCOMPLISHMENTS

- Purchased and outfitted a third vehicle for Mobile Outreach.
- Expanded service schedule to 7 days a week, including holidays.
- Onboarded 17 additional full-time and part-time staff.
- Continuing work with third party vendor for evaluation and process improvement.
- Continuing data drilldown to establish benchmarks, foster ongoing process improvement and leverage program sustainability.



## IMPACT

Through December 2023:

- 4,300 mobile crisis responses delivered to community residents by CMC teams.
- 2,500 follow-up responses by CMC for Case Management/Behavioral Health services.
- Service delivery expanded to 7 days per week/105 hours total, with clinicians on site at all times.
- Ongoing robust collaboration with community partners and stakeholders. Strengthening relationships with additional community stakeholders.
- Community's awareness of new program. Recognition of CMC's integral and multilevel efforts in supporting community wellbeing.

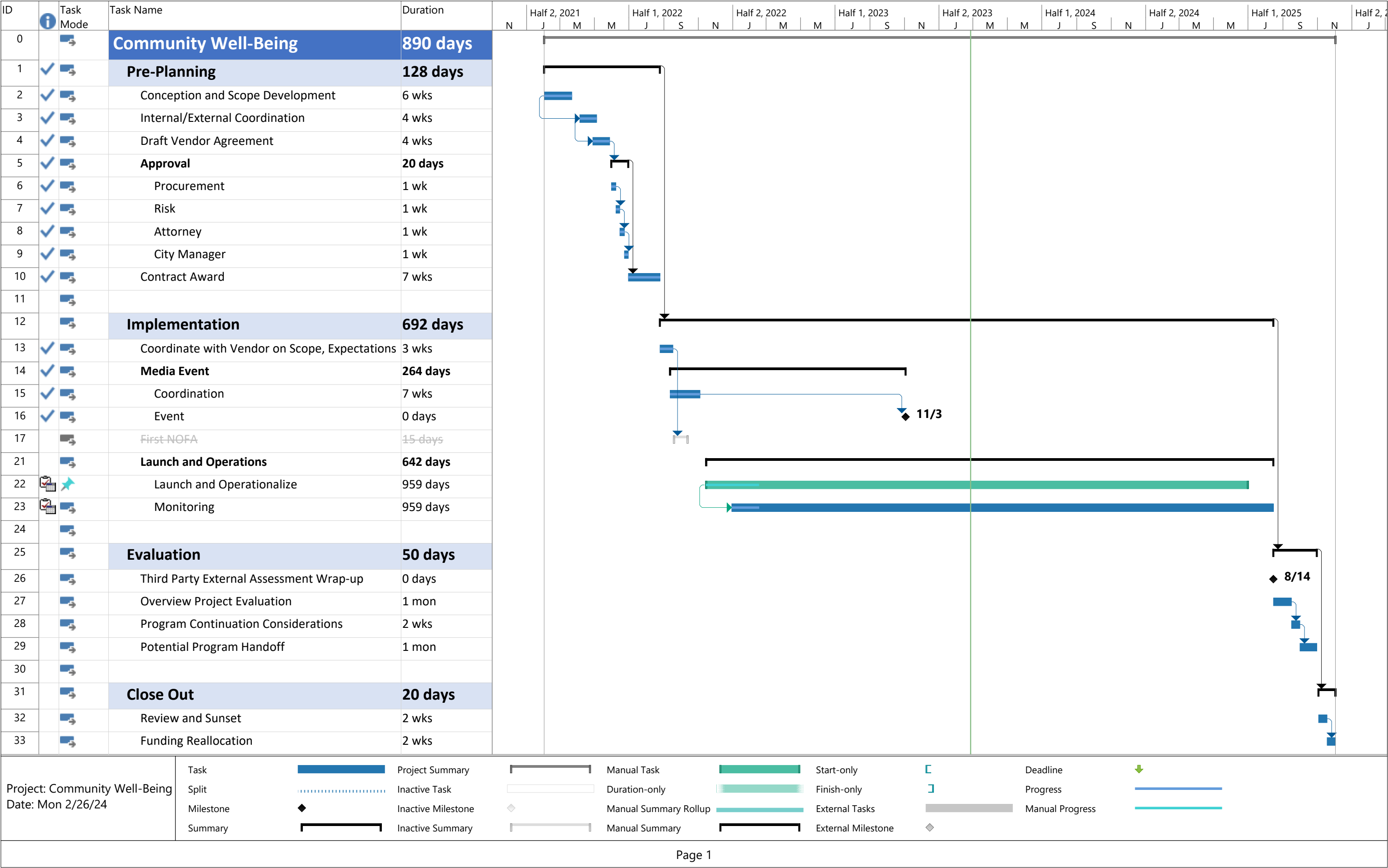
## EXPENDITURE PLAN

Of the \$5,760,000 available for this project, Community Medical Centers has encumbered 100% of the funds. To date, CMC has expended 28% (\$1,623,158) of the project funds and obligated the remaining funds (\$4,136,842) for the three-year project term.

## CITY COUNCIL ACTION

Staff report: 22-0617, (Approve Agreement for Professional Services Contract with Community Medical Centers to Establish Outreach, Crisis Intervention and Support for Community Well-Being with American Rescue Act Plan Funds), July 26, 2022

Updated 02/20/2024

Start-onlyFinish-onlyExternal TasksExternal MilestoneDeadlineProgressManual Progress

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# Essential Support to Households

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## COMMUNITY SUPPORT - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$2,700,000 million for Community Support Grant Program. Project Plans were presented at the Council workshop in February 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Community Support		
Original Budget		\$2,700,000
Expended		(\$1,414,144)
Obligated	Nonprofit Grantees (listed below)	(\$1,207,340)
Pending Obligation		\$78,516

## OBJECTIVES

Over the past two years the City received, created programs, and awarded funding for critical programming from one-time COVID-19 relief funds. The previous Community Support NOFA, launched in September of 2020, awarded 49 grants to organizations who provide youth homeless shelters like Children’s Home of Stockton (CATALYST Program), and Bread of Life who provided food distribution and support to local families. The funding for many of these critical programs was expiring. The Community Support Grant program allowed the City to award funding for existing programs, new programs and create an opportunity to again, partner with nonprofits to continue with, expand on, or create new programming to combat the effects of COVID-19 on our community.

### Measurements of Success

- Number of nonprofits supported
- Number of programs and or events put on
- Numbers of individuals and or families served

## ACCOMPLISHMENTS

1. A Notice of Funding Availability (NOFA) was issued on August 8, 2022, and received 69 application submittals requesting more than \$16 million in grant funds.
2. Council approved 34 nonprofits for funding, November 15, 2022.

3. One organization declined funding and as directed; staff will increase the Sister Cities award amount to \$50,000.

<b>Children's Home of Stockton</b>	\$ 300,000.00	Youth Housing
<b>UOP - High School Summer Institute</b>	\$ 125,000.00	Youth Education
<b>Community Partnership for Families of San Joaquin</b>	\$ 75,000.00	Community/Youth Wellbeing
<b>CVLIHC</b>	\$ 48,900.00	Homeless Support
<b>Emergency Food Bank</b>	\$ 100,000.00	Food Distribution
<b>Parents by Choice</b>	\$ 50,000.00	Youth Employment
<b>Boys and Girls Club</b>	\$ 50,000.00	Youth Education & Recreation
<b>United Way - Next Gen</b>	\$ 50,000.00	Youth Education
<b>Aspiranet</b>	\$ 75,000.00	Youth Housing
<b>Rising Sun</b>	\$ 40,000.00	Youth Employment
<b>Delta Sculling</b>	\$ 75,000.00	Youth Recreation
<b>Children's Museum</b>	\$ 200,000.00	Youth Education & Recreation
<b>Catholic Charities</b>	\$ 30,000.00	Food Distribution
<b>Stockton Symphony Association</b>	\$ 100,000.00	Arts & Culture
<b>Edible School Yard</b>	\$ 75,000.00	Food Distribution/Youth Education
<b>Service 1st</b>	\$ 60,000.00	Food Distribution/Health Services
<b>Victory In Praise Church</b>	\$ 50,000.00	Youth Education & Recreation
<b>Second Harvest</b>	\$ 75,000.00	Food Distribution
<b>YMCA</b>	\$ 50,000.00	Youth Recreation
<b>Public Health Advocates</b>	\$ 75,000.00	Youth Wellbeing
<b>Reinvent South Stockton</b>	\$ 50,000.00	Youth Education
<b>Mary Magdalene</b>	\$ 75,000.00	Youth Wellbeing
<b>Bread of Life</b>	\$ 75,000.00	Food Distribution
<b>Improve Your Tomorrow</b>	\$ 50,000.00	Youth Education
<b>AAAWLC</b>	\$ 50,000.00	Community/Youth Wellbeing
<b>El Concilio</b>	\$ 75,000.00	Food Distribution
<b>African American Chamber of Commerce</b>	\$ 75,000.00	Workforce Development
<b>Team Elevate</b>	\$ 50,000.00	Youth Recreation & Wellbeing
<b>Intelligence Technology Solutions</b>	\$ 25,000.00	Workforce Development
<b>UPLIFT - Quan Ying</b>	\$ 200,000.00	Housing Rehabilitation
<b>Visionary Home Builders</b>	\$ 50,000.00	Youth Wellbeing
<b>Stockton Sister Cities Association</b>	\$ 50,000.00	Arts & Culture
<b>Red Rabbit Advocacy</b>	\$ 50,000.00	Homeless Outreach

## IMPACT

As of December 2023, 9 programs/contracts have been completed, 8 more will be completed in the first quarter of 2024. Impact includes support of Children's Home TAY program for 3 months, support of the Emergency food bank, Second Harvest, and El Concilio, in assisting individuals,

families and school aged children facing food insecurities. The Children’s Museum was able to resurface their parking lot, paint the exterior of the building, and fix a portion of the roof before the winter arrived. Several programs are still underway and more detailed reporting will be available once all of the grant funding has been exhausted.

## EXPENDITURE OVERVIEW

Of the \$2.7 million staff has encumbered 95.5 percent. Remaining funds are dedicated to the administrative costs for the 2023-2024 and 2024-2025 Fiscal Year.

## CITY COUNCIL ACTION

Approve Motion 2022-11-15-1205

Updated 02/25/2024





# Small Business Support & Economic Recovery



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## ECONOMIC DEVELOPMENT STRATEGIC PLAN – PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$360,000 was approved for the development and implementation of an Economic Development Strategic Action Plan (EDSAP). Project Plans were presented at the Council workshop in February 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress, and any necessary adjustments to the program.

EDSAP		
Original Budget		\$360,000
Expended		(\$155,901)
Obligated	Stantec	(\$50,000)
Pending Obligation		\$154,099

## OBJECTIVES

The goals and objectives of the EDSAP are thoroughly outlined in the final Plan and tie back to the City’s Vision: Stockton will become the best city in America to live, raise a family, and grow a business. Additional goals and objectives include:

- Strengthen the business climate through increased collaboration and engagement
- Build and sustain high-impact job pathways for students entering the workforce and mid-career professionals
- Increase job-ready candidates in the Stockton job market
- Enhance the experience Downtown
- Expand culture of entrepreneurship in Stockton
- Build community cohesion and pride

## Measurements of Success

The success of the EDSAP is being measured through a series of economic indicators that demonstrate the economic outlook of the City over time.

- Labor market participation, in comparison to the unemployment rate

- New jobs created and retained
- Household income by census tract
- Business sales tax
- Business licenses issued, in comparison to renewals
- Building permits issued

Success will also be gauged through the implementation of other ARPA-funded activities, including Event Programming for Flavor Fest, the Business Façade Improvement Program, Chamber & Business District Support, and Entrepreneurship Support.

## ACCOMPLISHMENTS

1. Executed contract with Deloitte & Touche for the development of the Economic Development Strategic Action Plan, receiving Council adoption in January 2022.
2. Utilizing the Plan framework, identified grant funding opportunity through the Department of Toxic Substances Control (DTSC). The City was successful in receiving nearly **\$5.25 million** for cleanup of the South Pointe site along the waterfront.
3. Aligned ARPA-funded activities with Investment Areas outlined in the EDSAP.

## IMPACT

The receipt of funding from DTSC for cleanup of the waterfront site known as South Pointe has been a key impact resulting from this activity. This achievement is in direct alignment with many of the goals outlined in the EDSAP, including transforming downtown into a thriving, connected city center, and pursuing innovative funding opportunities from the State.

- EDSAP implementation is occurring across multiple projects and initiatives.
- Contract with Stantec will support environmental and redevelopment strategies in the Greater Downtown and surrounding areas, including the waterfront.

## Expenditure Overview

Of the \$360,000 available for this project, staff have encumbered 46% of funds. Remaining funds will be dedicated to activities that advance the goals and objectives of the EDSAP.

## CITY COUNCIL ACTION

Approved Motion: 2022-01-25-0901 (EDSAP Adoption)

Resolution: 2022-03-22-1210 (Grant Application Approval)

Updated 01/31/2024

ID		Task Mode	Task Name	Duration	Start	Finish	1, 2020 S N	Half 2, 2020 J M M	Half 1, 2021 J S N	Half 2, 2021 J M M	Half 1, 2022 J S N	Half 2, 2022 J M M	Half 1, 2023 J S N	Half 2, 2023 J M M	Half 1, 2024 J S N	Half 2, 2024 J M M	Half 1 J
0			Strategic Action Plan	1059 days?	Tue 12/1/20	Mon 6/2/25											
1				1 day?	Fri 10/1/21	Fri 10/1/21											
2	✓		Pre-Planning	43 days?	Tue 12/1/20	Thu 1/28/21											
3	✓		Research / Scope Definition	13 days?	Tue 12/1/20	Thu 12/17/20											
4	✓		Development/ Internal & External	29 days?	Mon 12/21/20	Thu 1/28/21											
5	✓		Program Development	115 days?	Tue 2/2/21	Tue 7/13/21											
6	✓		Program Guidelines	18 days?	Tue 2/2/21	Thu 2/25/21											
7	✓		NOFA/RFP Development	21 days?	Mon 3/1/21	Mon 3/29/21											
8	✓		Vendor/ Partner Selection	12 days?	Wed 3/31/21	Thu 4/15/21											
9	✓		Contracting	48 days?	Mon 5/3/21	Thu 7/8/21											
10																	
11			Launch	661 days?	Mon 8/1/22	Mon 6/2/25											
12			Marketing / Communications	428 days?	Mon 8/1/22	Tue 6/4/24											
13			Impelmentation	641 days?	Mon 8/1/22	Wed 4/30/25											
14																	
15			Evaluation	22 days?	Mon 7/1/24	Thu 8/1/24											
16			Overview Project Evaluation	25 days?	Mon 6/24/24	Wed 7/31/24											
17																	
18			Close Out	25 days	Mon 8/5/24	Wed 9/11/24											

Project: Strategic Action Plan  
Date: Mon 2/26/24

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress

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# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## MARKETING - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$450,000 was approved for Marketing. Project Plans were presented at the Council workshop in February 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Marketing		
Original Budget		\$450,000
Expended		(\$243,041)
Obligated	Graphic Designer	(\$80,000)
Pending Obligation		\$126,959

## OBJECTIVES

Communities throughout the country have experienced significant impacts to tourism and economic development. To combat these impacts, the City of Stockton will engage with an agency to create a branded marketing campaign. The ultimate goal is that this first ever City of Stockton Marketing Campaign directly results in increased investment within the City of Stockton. Marketing efforts will:

1. Support the City’s recently approved Economic Development Strategic Action Plan (ESDSAP)
2. Revitalize Stockton’s online presence through social content creation and targeting, and Search Engine Optimization
3. Increases engagement around priority events and attractions.

### Measurements of Success

- Increased attendance at Economic Development Summits
- Business retention/expansion lead generation
- Increased sentiment for existing businesses and/or industries
- Increased interest in hosting events within the City

As the Marketing campaign progresses, these goals and measurements will be refined to better reflect the targeted activities to take place.

## ACCOMPLISHMENTS

1. Issued a Request for Proposal (RFP) requesting proposals from firms or individuals, to develop and execute a marketing program and brand strategy that create better exposure, visibility, and publicity for the City of Stockton that resonates with existing and prospective businesses, potential visitors, and industry leaders.
2. Council approved the vendor on October 10, 2022 and staff executed a contract with JP Marketing.
3. Launched a City-wide online survey.
4. Conducted initial SEO evaluation and created plan.
5. Completed SEO evaluation and plan
6. Completed Market Research
7. Brand colors updated
8. Social media accomplishments campaign completed
9. Contract terminated August 10, 2023. Staff is now managing marketing efforts.
10. City is contracting with a photographer and graphic designer to provide staff augmentation.

## IMPACT

Overall reach and storytelling were at an all-time high for the City of Stockton. The metrics below provide some insight into the social media campaign and key accomplishments.

- 37.5% open rate and 3.75% click through rate on newsletters
- 20.4% increase in social followers for a total of 19k total fans and followers
- 11% increase in social engagement
- 182 LinkedIn posts
- 502 Insta posts
- 125 tweets on "X"
- 356 Facebook posts
- 90 Events and Meet and Greets
- 1 Naming Rights Sponsor for the Arena

## CITY COUNCIL ACTION

Approve Motion 2022-10-18-1501

Updated 01/31/2024

ID	<div><div></div><div>i</div></div>	Task Mode	Task Name	Duration	Start	Finish	Timeline																														
							2021				Half 2, 2021					Half 1, 2022					Half 2, 2022					Half 1, 2023					Half 2, 2023						
							S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M
0		<div><div></div><div></div></div>	Marketing	544 days?	Fri 10/1/21	Wed 2/14/24																															
1		<div><div></div><div></div></div>	Pre-Planning	92 days	Fri 10/1/21	Mon 2/28/22																															
2	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Research	20 days?	Fri 10/1/21	Mon 11/1/21																															
3	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Development	20 days	Fri 10/1/21	Mon 11/1/21																															
4	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Program Development	80 days?	Tue 3/1/22	Wed 7/6/22																															
5	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Procurement Development	20 days	Tue 3/1/22	Wed 3/30/22																															
6	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Release RFP	20 days	Fri 4/1/22	Mon 5/2/22																															
7	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Vendor/ Partner Selection	20 days	Mon 6/13/22	Wed 7/13/22																															
8	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Contracting	33 days	Thu 7/14/22	Fri 9/2/22																															
9		<div><div></div><div></div></div>																																			
10		<div><div></div><div></div></div>	Launch	285 days?	Mon 9/12/22	Wed 12/6/23																															
11	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Marketing / Communications	1 day?	Mon 9/12/22	Mon 9/12/22																															
12		<div><div></div><div></div></div>	Implementation	261 days	Tue 9/13/22	Tue 10/31/23																															
13		<div><div></div><div></div></div>																																			
14		<div><div></div><div></div></div>	Evaluation	84 days?	Mon 10/2/23	Wed 2/7/24																															
15		<div><div></div><div></div></div>	Inspection / Monitoring / Compliance	20 days?	Wed 11/1/23	Thu 11/30/23																															
16		<div><div></div><div></div></div>	Overview Project Evaluation	20 days	Mon 12/4/23	Tue 1/2/24																															
17	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Impact Briefing / Program Continuation Consideration	20 days	Wed 1/3/24	Thu 2/1/24																															
18		<div><div></div><div></div></div>																																			
19		<div><div></div><div></div></div>	Close Out	25 days	Mon 1/8/24	Wed 2/14/24																															
Project: Marketing Date: Mon 2/26/24			Task	<div><div></div><div></div></div>	Project Summary	<div><div></div><div></div></div>	Manual Task	<div><div></div><div></div></div>	Start-only	<div><div></div><div></div></div>	Deadline	<div><div></div><div></div></div>	Split	<div><div></div><div></div></div>	Inactive Task	<div><div></div><div></div></div>	Duration-only	<div><div></div><div></div></div>	Finish-only	<div><div></div><div></div></div>	External Tasks	<div><div></div><div></div></div>	Manual Progress	<div><div></div><div></div></div>	Milestone	<div><div></div><div></div></div>	Inactive Milestone	<div><div></div><div></div></div>	Manual Summary Rollup	<div><div></div><div></div></div>	Manual Summary	<div><div></div><div></div></div>	External Milestone	<div><div></div><div></div></div>			
Page 1																																					

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## NONPROFIT SUPPORT - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$765,000 was approved for Nonprofit Support. Project Plans were presented at the Council workshop in Feb. 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Nonprofit Support		
Nonprofit Support		\$765,000
Expended		(\$325,414)
Obligated	United Way of SJC	(\$411,049)
Pending Obligation		\$28,537

## OBJECTIVES

During the pandemic the City of Stockton was able to partner with nonprofits, who were nimble, rapidly responded to needs, were creative, and able to problem solve. The overall impact these partnerships made was substantial, however, there is significant room to grow. The City has a vested interest in supporting the development of the network of nonprofits that serve a diverse group of needs. The United Way of San Joaquin (UWSJC) was the selected organization to build and provide a program that would not only teach the following business skills: technical assistance, capacity building, strategic planning, board recruitment, training, guidance, best practices, fundraising capabilities, and marketing, but create a sustainable and stand-alone Nonprofit Capacity Building Program.

## MEASUREMENTS OF SUCCESS

- Number of nonprofits served with technical assistance.
- Growth of individual nonprofits fundraising.
- Increase in number of grants received by nonprofits.

## ACCOMPLISHMENTS

1. A Notice of Funding Availability (NOFA) was issued on April 28, 2022. Five applications were received. Four were reviewed and scored.

2. The UWSJC was selected, they currently have a physical space for training with a "one-stop-shopping" approach to providing education and training programs that help nonprofits build common approaches to capacity escalation. Elements include:
  - i. Built a robust and diverse Advisory Committee.
  - ii. Established and format systems of enrollment, selection, contracting and engagement.
  - iii. Host a successful Grand Opening of the Nest promoting all of its services.
  - iv. Establishing evaluation process for graduates and "alumni".
  - v. Developing a 3-year social media campaign.
  - vi. Run three rotating cohorts of nonprofit organizations for the Certified Sustainable Program.
3. Cohort 1 graduated in August 2023
4. Administered, received, reviewed, and selected Cohort 2.
5. Orientation for Cohort 2 kicked off in December of 2023 with 25 organizations.

## IMPACT

The first cohort for the Nonprofit Capacity Building Program graduated 12 organizations. All completed the program as well as diligently worked on, completed and walked away with sustainability plans for their nonprofits. When surveyed, graduates said, 100% percent of the class had applied for more funding during the class because of what they were learning; totaling potential funding of the 2.8 million. Of that funding, 1.2 million was secured and more was pending approval. 65% reported they had already made changes to their budget and 100% had already approached capacity issue both in thought and approach in the new ways they had learned in class. 87% percent also said they were interested in participating in an Alumni Program.

## EXPENDITURE OVERVIEW

Of the \$765,000 staff has encumbered 100 percent with 95.5 percent obligated to the United Way of San Joaquin County. Remaining funds are dedicated to the administrative costs for the 2023-2024 and 2024-2025 Fiscal Year. If additional funding was available, we could extend for one more year.

## CITY COUNCIL ACTION

Approved Motion 2022-07-26-1213

Updated 2/16/2024





# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## EVENT PROGRAMMING - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$1,800,000 was approved for Event Programming. Project Plans were presented at the Council workshop in Feb. 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Event Programming		
Original Budget		\$1,800,000
Expended		(\$1,090,280)
Obligated	FlavorFest 2024	(\$476,610)
Pending Obligation		\$233,110

## OBJECTIVES

The objective was to bring people back to Downtown Stockton to support local businesses and non-profits; and to celebrate the diversity and cultures of the Stockton community following the low-business activity caused by the COVID-19 pandemic. One of the most prevalent examples of the diversity in the community are the many types of cuisine available. Stockton Flavor Fest was born of the desire to celebrate diversity in the community through food.

The creation of the Stockton Flavor Fest accomplished an equitable, low-cost, family-friendly festival that reflected the values and diversity of the community. That made residents and visitors alike feel safe, inspired, and excited about the downtown area and businesses.

## Measurements of Success

- Number of attendees to the event 14,500
- Number of volunteers and hours 675 volunteers = 2,700+ hours
- Number and diversity of vendor/artist/activities 155

## ACCOMPLISHMENTS

1. The volunteer-led model included 36 organizations, with 675 volunteers committing over 2,700 hours to the event and community. Funds raised for nonprofit organizations were over \$29K.

2. Stockton Flavor Fest won awards from the International Festivals & Events Association (IFEA) in September 2023 International Festivals & Events.
  - a. Winner
    - i. Best Instagram Site
    - ii. Best Digital Ad Series
    - iii. Best Hat
    - iv. Best Promotional Photo
  - b. Silver
    - i. Grand Pinnacle for Overall Best Festival
  - c. Bronze
    - i. Best Single Ad
    - ii. Best Newspaper Ad
    - iii. Best Radio Promotion
    - iv. Best T-Shirt
3. City Nation Place
  - a. Finalist
    - i. Best Placemaking Initiative

## IMPACT

Target audience included the Stockton Area and surrounding drive-in markets. There was a 20% increase from 2022's attendance topping out at 14,500.

### Actual % of Attendee Demographic

Stockton 60%  
Sacramento 8.9%  
unspecified 16.7%

### Estimated Economic Impact

\$1,207,709 – Total Business Sales  
\$14, 832 – Total Local Tax Collections

## EXPENDITURE OVERVIEW

Of the \$1.8 million staff has encumbered 100 percent of the funding for the past event and the next two years of the annual festival.

## CITY COUNCIL ACTION

RESOLUTION 2022-12-06-1206

Updated 1/31/2024

ID		Task Mode	Task Name	Duration	Start	Finish	2020 M M	Half 1, 2021 J S N	Half 2, 2021 J M M	Half 1, 2022 J S N	Half 2, 2022 J M M	Half 1, 2023 J S N	Half 2, 2023 J M M	Half 1, 2024 J S N	Half 2,
0			Event Programming	831 days?	Tue 6/1/21	Tue 12/31/24									
1	✓		Pre-Planning	363 days?	Tue 6/1/21	Fri 12/30/22									
2	✓		Project Concept and Approval	100 days	Tue 6/1/21	Fri 10/29/21									
3	✓		Development	100 days?	Tue 6/1/21	Fri 10/29/21									
4	✓		Program Development	40 days?	Tue 11/2/21	Tue 1/4/22									
5	✓		Procurement Development	20 days?	Tue 11/2/21	Wed 12/1/21									
6	✓		Vendor / Partner Selection	40 days?	Tue 11/2/21	Tue 1/4/22									
7	✓		Contracting	20 days?	Thu 12/2/21	Tue 1/4/22									
8															
9	✓		Launch	88 days?	Fri 1/7/22	Tue 5/31/22									
10	✓		Marketing / Communications	88 days?	Fri 1/7/22	Tue 5/31/22									
11	✓		Implementation	88 days?	Fri 1/7/22	Tue 5/31/22									
12	✓		Stockton Flavor Fest	18 days	Mon 5/2/22	Fri 5/27/22									
13															
14	✓		Evaluation	59 days?	Thu 6/2/22	Fri 9/2/22									
15	✓		Inspection / Monitoring / Compliance	19 days?	Thu 6/2/22	Thu 6/30/22									
16	✓		Project Evaluation	20 days?	Tue 7/5/22	Wed 8/3/22									
17	✓		Impact Briefing	20 days?	Thu 8/4/22	Fri 9/2/22									
18															
19	✓		Pre-Planning	38 days?	Thu 9/1/22	Mon 10/31/22									
20															
21			Close Out	96 days?	Mon 8/5/24	Tue 12/31/24									
22															
23			City Council Meetings	206 days	Tue 1/11/22	Tue 12/13/22									

Project: Event Programming

Date: Mon 2/26/24

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress

Page 1

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## UPLIFT DOWNTOWN INITIATIVE - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton's American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$1,350,000 was approved for Uplift Downtown Initiative. Project Plans were presented at the Council workshop in Feb. 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Uplift Downtown		
Original Budget		\$1,350,000
Expended		(\$609,799)
Obligated	Garage Cameras	(\$740,201)
Pending Obligation		\$0

## OBJECTIVES

The ultimate goal of the Initiative is to enhance and promote greater economic activity in the Downtown Core through increased safety measures and improvements, sparking further economic resiliency for a community negatively impacted by the pandemic. Accomplishments will be tracked by outlining specific goals and measurements of success.

### Goals

A key objective is to reinvigorate the Downtown Core and improve the economic outcome of disproportionately impacted business and individuals. Additional goals include:

- Increased patronage to businesses in the Downtown Core
- Increased foot traffic in the Downtown Core

### Measurements of Success:

- Monthly, quarterly, and yearly growth in the following metrics in the Downtown Core:
  - Patronage
  - Sales volume
  - Sales tax revenue (if measurable)

- Parking volume
- Arena Attendance volume

## ACCOMPLISHMENTS

1. All Parking garages were power washed, and landscapes re-planted to improve the feeling of safety desire to return to the downtown to support business in the future.
2. Re-painting of downtown fixtures such as curbs, light posts, benches, fencing, shade structures to provide a more vibrant, well maintained downtown as visitors move throughout the downtown.
3. Procurement process for the Arena Videoboard and systems project is underway.
4. Moveable barricades were purchased to increase efficiency and safety in street closures, used initially during Feast at the Fox event.
5. Traffic management equipment including lights and electronic signage will be procured to enhance traffic flow during high attended events.
6. Contracting process for the parking garage camera and emergency call box installation going to Council in Spring 2024.

## IMPACT

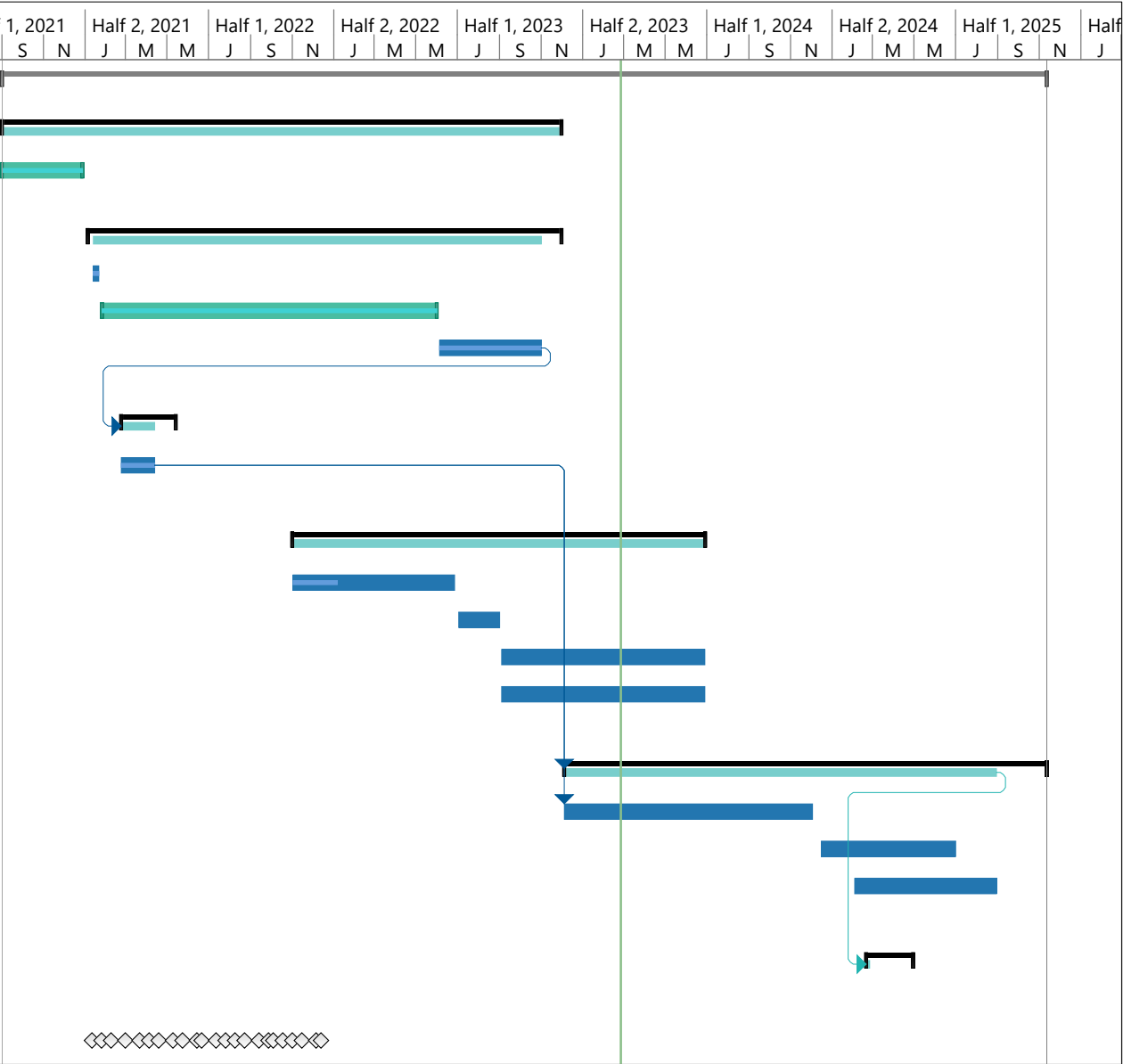
Impact continues to be measured, with over 916,200 vehicles parked in 2023, a 4% increase over 2022. Improvements were a driver in the ability to acquire a Naming Sponsor for the now Adventist Health Arena and showed 2023 record breaking attendance numbers in the downtown area.

## COUNCIL ACTION

2022-05-24 Approve use of ARPA funds

Updated 01/31/2024

ID		Task Mode	Task Name	Duration	Start	Finish	Timeline																											
							Half 1, 2021			Half 2, 2021			Half 1, 2022			Half 2, 2022			Half 1, 2023			Half 2, 2023			Half 1, 2024			Half 2, 2024			Half 1, 2025			Half 2, 2025
J	S	N	J	M	M	J	S	N	J	M	M	J	S	N	J	M	M	J	S	N	J	M	M	J	S	N	J	M	M	J	S	N	J	
0			<b>Uplift Downtown Initiative</b>	<b>973 days?</b>	<b>Wed 9/1/21</b>	<b>Tue 11/11/25</b>																												
1			<b>Pre-Planning</b>	<b>516 days</b>	<b>Wed 9/1/21</b>	<b>Thu 11/30/23</b>																												
2			Project Conception , Scope Development, and Approval	76 days	Wed 9/1/21	Mon 12/27/21																												
3			<b>Program Development</b>	<b>436 days</b>	<b>Wed 1/5/22</b>	<b>Thu 11/30/23</b>																												
4			Internal/External Coordination	4 days	Thu 1/13/22	Thu 1/20/22																												
5			Procurement	305 days	Wed 1/26/22	Wed 5/31/23																												
6			Contractings	97 days	Mon 6/5/23	Tue 10/31/23																												
7																																		
8			<b>Launch (Painting, OS)</b>	<b>51 days?</b>	<b>Wed 2/23/22</b>	<b>Fri 5/13/22</b>																												
9			Equipment Installation and Construction	30 days	Wed 2/23/22	Tue 4/12/22																												
10																																		
11			<b>Launch (Video Cameras)</b>	<b>386 days?</b>	<b>Tue 11/1/22</b>	<b>Fri 6/28/24</b>																												
12			Procurement	147 days	Wed 11/2/22	Mon 6/26/23																												
13			Contractings	40 days	Mon 7/3/23	Thu 8/31/23																												
14			Implementation	193 days?	Mon 9/4/23	Thu 6/27/24																												
15			Equipment Installation and Construction	193 days	Mon 9/4/23	Thu 6/27/24																												
16																																		
17			<b>Evaluation</b>	<b>456 days?</b>	<b>Tue 12/5/23</b>	<b>Tue 11/11/25</b>																												
18			Inspection / Monitoring / Compliance	234 days	Tue 12/5/23	Mon 12/2/24																												
19			Project Evaluation	127 days	Mon 12/16/24	Mon 6/30/25																												
20			Impact Briefing	135 days?	Mon 2/3/25	Fri 8/29/25																												
21																																		
22			<b>Close Out</b>	<b>44 days?</b>	<b>Thu 2/20/25</b>	<b>Tue 4/29/25</b>																												
25																																		
26			<i>City Council Meetings</i>	<i>206 days</i>	<i>Tue 1/11/22</i>	<i>Tue 12/13/22</i>																												



Project: Uplift Downtown Initia  
Date: Mon 2/26/24

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress

Page 1

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## ARENA VIDEOBOARD - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton's American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$1,350,000 was approved for Uplift Downtown Initiative. Project Plans were presented at the Council workshop in Feb. 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Arena Scoreboard	
Original Budget	\$1,950,000
Expended	(\$1,950,000)
Pending Obligation	\$0

## OBJECTIVES

The ultimate goal of the Initiative is to enhance and promote greater economic activity in the Downtown Core through increased improvements, sparking further economic resiliency for a community negatively impacted by the pandemic. Accomplishments will be tracked by outlining specific goals and measurements of success.

### Goals

A key objective is to reinvigorate the Downtown Core and improve the economic outcome of disproportionately impacted business and individuals. Additional goals include:

- Increased patronage to businesses in the Downtown Core
- Increased foot traffic in the Downtown Core

### Measurements of Success:

- Monthly, quarterly, and yearly growth in the following metrics in the Downtown Core:
  - Patronage
  - Sales volume
  - Sales tax revenue (if measurable)
  - Parking volume



- Arena Attendance volume

## ACCOMPLISHMENTS

1. The Arena Videoboard and systems project was completed in fall of 2023.
2. This additional funding from Council Contingency was approved by Council action 2022-05-24-1502.
3. Improvements were a driver in the ability to acquire a Naming Rights Sponsor for the now Adventist Health Arena and showed 2023 record breaking attendance numbers in the downtown area.

## IMPACT

Impact is still being measured, however the parking benchmark of 398,315 cars were parked in the downtown facilities throughout the 2022 calendar year.

Attendance and number of events will be compared at the Arena the following year after installation of new equipment, end of 2024.

## COUNCIL ITEMS

2022-05-24-1502

Updated 1/31/2024.



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## BUSINESS FAÇADE IMPROVEMENT PROGRAM - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$1,350,000 was originally approved for Business Façade Improvements Program. Project Plans were presented at the Council workshop in February 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress, and any necessary adjustments to the program.

Business Façade Improvement Program		
Original Budget		\$1,350,000
Revised Budget		\$2,150,000
Expended		(\$1,553,839)
Obligated	Downtown Stockton Alliance	(\$510,625)
Pending Obligation		\$85,536

## OBJECTIVES

The Business Façade Improvement Program seeks to enhance commercial space and create resiliency for businesses within the City. The City has partnered with the Downtown Stockton Alliance (DSA) for the administration of the Business Façade Improvement Program.

The goal of the Program is to generate economic recovery by removing blight, creating a more welcoming and updated aesthetic for neglected commercial properties, and catalyzing broader economic momentum. Although difficult to quantify, additional goals include:

- Increased patronage to supported businesses
- Increased sales at supported businesses
- Increased sentiment among residents visiting supported businesses
- Creation of new jobs at supported businesses
- Retention of jobs at supported businesses

## Measurements of Success

The success of the Business Façade Improvement Program will be measured through the volume of businesses supported and the spectrum of work completed. Having a broad cross-section of

business types and owner demographics will also help highlight the success of the Program. In addition, anecdotal testimony from business owners or employees can further demonstrate success.

## ACCOMPLISHMENTS

1. Executed contract with Downtown Stockton Alliance for the administration of the Business Façade Improvement Program.
2. The Community Development Department (CDD) developed a supplemental checklist and process to streamline approval for projects funded under the Program.
3. The Economic Development Department (EDD) developed the application portal in the Neighborly system.
4. Mailed over 600 letters to licensed contractors in the City of Stockton to register as a contractor within Neighborly.
5. Coordinated kick-off event for the Program, launched February 1<sup>st</sup>, 2023.

## IMPACT

The Business Façade Improvement Program launched in February 2023. To date:

- 39 completed façade projects
- 42 are in pre-construction/ construction
- 6 are under eligibility review

For a total of 82 projects received and processed through January 2024.

## EXPENDITURE OVERVIEW

Of the \$2,150,000 available for this project, staff have encumbered 100% of funds. This includes \$107,500 (5%) of funds for City staff costs to administer the contract, complete reporting requirements, and provide implementation support.

## CITY COUNCIL ACTION

Approved Motion: 2022-12-06-1208 (DSA Contract Approval & Reallocation of \$800k)  
PowerPoint Presentation Update: 2023-11-07

Updated 01/24/2023



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## BUSINESS ATTRACTION & EXPANSION INCENTIVES - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$1,800,000 was approved for Business Attraction & Expansion Incentives. Project Plans were presented at the Council workshop in February 2022. In December 2022, Council authorized the reallocation of \$800k from this program to the Business Façade Improvement Program, resulting in the availability of \$1 million for these activities. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Business Attraction & Expansion		
Original Budget		\$1,800,000
Revised Budget		\$1,000,000
Expended		(\$86,275)
Obligated	Retail Strategies	(\$138,500)
Pending Obligation		\$775,225

## OBJECTIVES

The goals and objectives of the Business Attraction & Expansion Incentives program are to attract and incentivize businesses to move, expand, or grow within the City of Stockton. Attracting businesses to the Downtown Core and to areas of the City with gaps in retail services remain a key objective of this initiative.

### Measurements of Success

The success of this project will be determined by the number of businesses that relocate or expand within the City, with additional consideration given to:

- Number of jobs created and retained
- Business sales tax for relocated or expanded businesses

Success will also be measured by the number of vacant or underutilized commercial spaces that are occupied by community-serving businesses.

## ACCOMPLISHMENTS

1. Staff explored the following data tools: Placer.ai, IMPLAN, and Gazelle.ai. Staff concluded that proceeding with hiring a firm that specializes in retail recruitment would have the highest impact on economic recovery within the City of Stockton.
2. Entered into a 3-year contract with Retail Strategies to provide the following:
  - a. Market and retail gap analyses, including ongoing retail industry trends.
  - b. Identification of retail prospects for targeted recruitment.
  - c. Identification of priority commercial properties within targeted zones for development, redevelopment, and higher & best use opportunities.
  - d. Proactive retail recruitment for targeted zones, including contact with retailers, brokers, restaurants, and/or developers.
  - e. Development of a customized, strategic, asset-based, and market driven plan for Downtown.
  - f. Ongoing support for the Downtown Strategic Plan implementation.
  - g. Downtown real estate analysis & property owner toolkit.
3. Reallocated \$800k in funding to the Business Façade Improvement Program: See Business Façade Program Update for impact information.
4. Expended \$5,000 for ZoomTour, enabling online tour creation to highlight key attributes of Stockton.
5. Attended the 2023 ICSC conference to attract retail opportunities.
6. Conducted Downtown Strategic Workshop June 14, 2023 at Cesar Chavez Library with 14 Downtown stakeholder groups present.
7. Received comprehensive Market Analysis and presentation from Retail Strategies in July 2023.
8. The Downtown Strategic Plan was drafted in late 2023 and is being finalized as of January 2024.

## IMPACT

Will be reported in 2025 when strategies from the Downtown Plan have been implemented.

## EXPENDITURE OVERVIEW

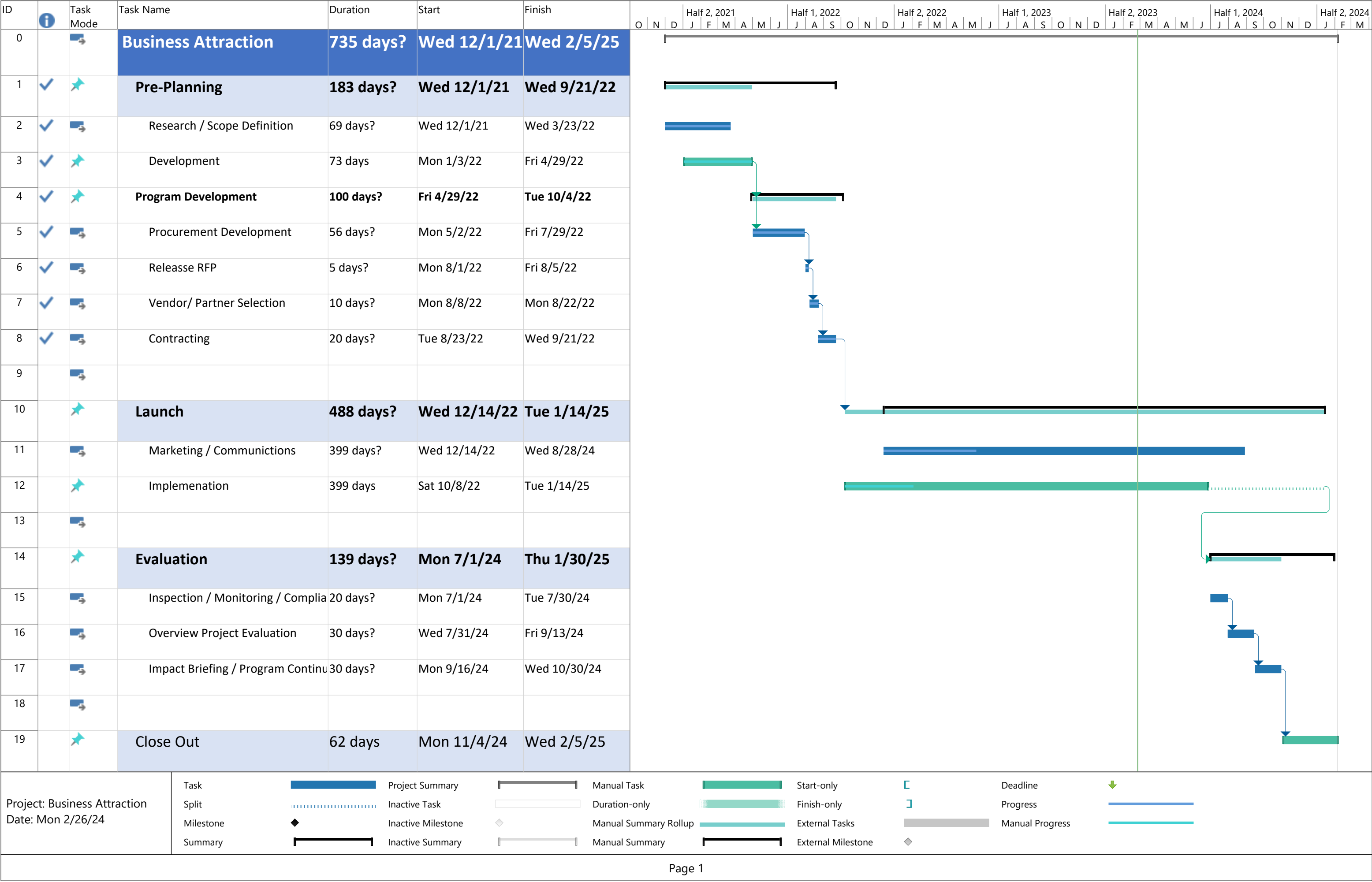
Of the \$1 million available for this project, staff have encumbered 27% of funds. Remaining funds will be deployed for additional business attractions and expansion incentives tools or resources that will be identified during the above-mentioned activities with Retail Strategies. Additionally, 5% of the project allocation (\$50,000) will be dedicated to City staff costs for contract administration, reporting, and implementation support.

## CITY COUNCIL ACTION

Approved Motion: 2022-12-06-1208 (DSA Contract Approval & Reallocation of \$800k)

Updated 01/30/2024





# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## CHAMBER & BUSINESS DISTRICT SUPPORT - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$540,000 was approved for Chamber & Business District Support. Project Plans were presented at the Council workshop in Feb. 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Chamber & Business District Support		
Original Budget		\$540,000
Revised Budget		\$660,000
Expended		(\$540,000)
Obligated	Downtown Stockton Alliance	(\$60,000)
Pending Obligation		\$60,000

## OBJECTIVE

Aid in business recovery, identify needs, create resiliency, and address COVID mitigation.

### Measurements of Success

- Number of businesses served
- Number of jobs created and retained
- Number of events promoted/hosted in the area

## ACCOMPLISHMENTS

1. Entered into a contract with Downtown Stockton Alliance to promote area events that would encourage patronage to nearby businesses and promote job listings within the downtown area to support job creation.
2. Entered into a contract with the Greater Stockton Chamber of Commerce to increase the number of businesses served and expand business services by:
  - a. Hiring a Membership Retention Specialist for attracting and retaining business memberships

- b. Offering business workshops and programs
  - c. Hosting a board/staff strategic planning retreat to plan for the upcoming year
  - d. Developing a phone app for chamber members to receive instant notifications and updates
3. Entered into a contract with the San Joaquin County Hispanic Chamber of Commerce (on behalf of the Central Business Hub consisting of SJCHCC, the African American Chamber of Commerce and Central Valley Asian American Chamber of Commerce) to expand services related to economic recovery by conducting business climate assessments and providing referrals for resources to those new and existing members.
4. Entered into a contract with the Miracle Mile Improvement District to retrofit the banner poles to help promote area events, implementing a Shop Local campaign, and implementing a marketing and branding strategy to increase foot traffic and patronage to area businesses.

## IMPACT

Through December 2023:

- All contracts have been executed and funds disbursed. Contracts are in closeout procedures and finalizing reporting.
- 4,119 businesses served through networking opportunities, workshops, and one-on-one assistance.
- Promotion assistance with downtown businesses and events reaching over 300,000 monthly social media impressions.
- Promotion assistance with Miracle Mile businesses and annual events reaching over 30,000 monthly social media impressions.

## EXPENDITURE OVERVIEW

Of the \$540,000 staff has encumbered 100% and disbursed 50%. An additional \$60,000 will be requested to fulfill the project intent to fund \$100,000 for each organization pursuant to the project plan.

## CITY COUNCIL ACTION

Approved Motion: 2021-09-14-1501 Approved ARAP plan

Updated 01/31/2024.

ID	<div><div></div><div>i</div></div>	Task Mode	Task Name	Duration	Start	Finish	1, 2021 A S O N D J F M A M J	Half 2, 2021 J F M A M J	Half 1, 2022 J A S O N D	Half 2, 2022 J F M A M J	Half 1, 2023 J A S O N D	Half J	
0		<div><div></div><div></div></div>	Business District Support	534 days?	Wed 9/1/21	Thu 12/28/23							
1	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Pre-Planning	209 days	Wed 9/1/21	Tue 8/2/22							
2	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Project Conception, Scope Development, and Approval	96 days	Wed 9/1/21	Mon 1/31/22							
3	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Solicit Proposal	22 days	Tue 2/1/22	Tue 3/8/22							
4	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Program Development	91 days	Wed 3/9/22	Tue 8/2/22							
5	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Coordination w/ Org. on Scope and Exp.	68 days	Wed 3/9/22	Fri 6/24/22							
6	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Contracting	43 days	Mon 5/2/22	Tue 8/2/22							
7		<div><div></div><div></div></div>											
8	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Implementation	149 days?	Thu 8/4/22	Fri 3/31/23							
9	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Launch	10 days?	Thu 8/4/22	Thu 8/18/22							
10	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Program Implementation Term	118 days?	Wed 9/21/22	Fri 3/31/23							
11		<div><div></div><div></div></div>											
12		<div><div></div><div></div></div>	Evaluation	95 days	Fri 3/31/23	Thu 8/24/23							
13	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Inspection / Monitoring / Compliance	20 days	Fri 3/31/23	Mon 5/1/23							
14		<div><div></div><div></div></div>											
15	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Close Out	18 days?	Mon 12/4/23	Thu 12/28/23							
Project: Business District Suppo Date: Mon 2/26/24			Task Split Milestone Summary	<div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div>	Project Summary Inactive Task Inactive Milestone Inactive Summary	<div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div>	Manual Task Duration-only Manual Summary Rollup Manual Summary	<div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div>	Start-only Finish-only External Tasks External Milestone	<div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div>	Deadline Progress Manual Progress	<div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div> <div><div></div><div></div></div>	
Page 1													

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## ENTREPRENEURSHIP SUPPORT - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$8.87 million for Small Business Support / Economic Recovery, under which \$450,000 was approved for Entrepreneurship Support. Project Plans were presented at the Council workshop in Feb. 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Entrepreneurship Support		
Original Budget		\$450,000
Expended		(\$79,598)
Obligated	Program Year 23/24	(\$218,000)
Pending Obligation		\$152,402

## OBJECTIVES

The City recognizes entrepreneurs will continue to be the heart of the local economy and provide a range of innovative economic development programs that have attracted entrepreneurs from across the region to establish their businesses in Stockton. This trend is only expected to grow, and the City will continue to support entrepreneurship endeavors by augmenting the existing and successful Entrepreneurship Grant Program. The Entrepreneurship Program’s ultimate goal is to increase access to the various resources and programs that support entrepreneurship and start-up businesses and provide grant funding to entrepreneurs, start-ups, and small businesses within the city that demonstrate growth capability and innovative business ideas.

### Goals

A key objective is for this effort to expand the culture of entrepreneurship in Stockton and build Stockton’s reputation as a hub for innovation. Additional goals include:

- To increase entrepreneur access to capital
- To aid entrepreneurs’ ability to scale their business
- To grow and enhance the existing entrepreneurial ecosystem
- To reduce gaps in opportunity and access to entrepreneurial spaces
- To increase collaboration between business service organizations
- To increase available resources for entrepreneurs in Stockton

## **Measurements of Success**

- Measurement of capital entrepreneurs received and raised from program participants
- Measurement of jobs created
- Measurement of entrepreneurs attending events
- Build an inventory of business and workforce development efforts and initiatives
- Track program recipient information through self-certification forms
- Expanding the City's current Client Relationship Management system to track the progress of businesses that utilize different resources.

## **ACCOMPLISHMENTS**

1. In 2022, staff Release a Notice of Funding Availability (NOFA) for grants of up to \$10,000 for entrepreneurs with innovative business ideas.
2. Received 81 applications. Reviewed internally for eligibility, then met with Selection Committee for final recommendations. Selection Committee recommended 11 entrepreneurs to receive grants.
3. Completed contracts with 8 entrepreneurs.
4. Held five cohort meetings to expand networks and connect entrepreneurs to resources, such as, WorkNet and the San Joaquin Small Business Development Center (SJ SBDC).
5. In 2023, program was updated to move away from providing grants directly to small business owners and instead provide grant funds to business service organizations providing key services and resources in Stockton, as identified through the recently completed entrepreneurial ecosystem mapping project.
6. Staff released a NOFA in October. Nine applications were received.
7. In November of 2023, business service organizations were Awarded funds to expand technical support to entrepreneurs and help small businesses win government contracts and grants.

## **IMPACT**

- Introduced entrepreneurs and provided resource connections at local business resources, including SBDC, SJ WorkNet Center, Huddle, The Well, and Stockton Community Kitchen.
- Created an Entrepreneur Network with Cohort.
- Connected entrepreneurs with over 120 hours of technical assistance training for their projects.
- Provided grant funding for eight small businesses, which allowed business owners to grow and scale their businesses. Specific accomplishments that led to growth vary by business and include: obtaining new contracts, completing training and licensing to bid on government contracts, staff growth, technology obtained for improved business capacity, inclusion of new services, and improved online sales capacity.

## EXPENDITURE OVERVIEW

Of the \$450,000 staff has encumbered 69 percentage. Remaining funds are available to be redistributed to other projects. Staff will continue to fund this program with Community Development Block Grant Funding.

## CITY COUNCIL ACTION

Approved Motion: 2021-09-14-1501

Updated 01/31/2024

DRAFT

ID	<div><div></div><div>i</div></div>	Task Mode	Task Name	Duration	Start	Finish	2021 Aug	Sep	Qtr 2, 2021 Oct	Nov	Dec	Qtr 3, 2021 Jan	Feb	Mar	Qtr 4, 2021 Apr	May	Jun	Qtr 1, 2022 Jul	Aug	Sep	Qtr 2, 2022 Oct	Nov	Dec	Qtr 3, 2022 Jan	Feb	Mar	Qtr 4, 2022 Apr	May	Jun	Qtr 1, 2023 Jul					
0		<div><div></div><div></div></div>	Entrepreneurship Support	417 days?	Wed 9/1/21	Thu 6/29/23																													
1		<div><div></div><div></div></div>	Pre-Planning	231 days?	Wed 9/1/21	Mon 9/5/22																													
2	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Project Conception, Scope Development, and Appr	138 days	Wed 9/1/21	Mon 4/11/22																													
3	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Realease NOFA	30 days	Mon 5/16/22	Thu 6/30/22																													
4	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Program Development	20 days	Tue 7/5/22	Wed 8/3/22																													
5	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Review Applications	17 days	Thu 6/30/22	Wed 7/27/22																													
6	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Committee Recommendations	3 days	Fri 7/29/22	Wed 8/3/22																													
7		<div><div></div><div></div></div>																																	
8	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Launch	36 days	Mon 9/12/22	Mon 11/7/22																													
9	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Contracting / Program Launch	36 days	Mon 9/12/22	Mon 11/7/22																													
10		<div><div></div><div></div></div>																																	
11		<div><div></div><div></div></div>	Evaluation	39 days?	Wed 11/30/22	Wed 2/1/23																													
12		<div><div></div><div></div></div>	Inspection / Monitoring / Compliance	22 days?	Wed 11/30/22	Thu 1/5/23																													
13		<div><div></div><div></div></div>																																	
14		<div><div></div><div></div></div>	Close Out	95 days	Fri 2/3/23	Thu 6/29/23																													
Project: Entrepreneurship Supp Date: Mon 2/26/24			<div><div><div><div>Task</div><div>Split</div><div>Milestone</div><div>Summary</div></div><div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div></div><div><div>Project Summary</div><div>Inactive Task</div><div>Inactive Milestone</div><div>Inactive Summary</div></div><div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div></div><div><div>Manual Task</div><div>Duration-only</div><div>Manual Summary Rollup</div><div>Manual Summary</div></div><div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div></div><div><div>Start-only</div><div>Finish-only</div><div>External Tasks</div><div>External Milestone</div></div><div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div><div><div></div><div></div><div></div><div></div></div></div><div><div>Deadline</div><div>Progress</div><div>Manual Progress</div></div><div><div><div></div><div></div><div></div></div><div><div></div><div></div><div></div></div><div><div></div><div></div><div></div></div></div></div></div>																																
Page 1																																			



# Homelessness & Housing



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## STAFF AUGMENTATION - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton's American Rescue Plan Act (ARPA) funding distribution. This approval included \$12.15 million for Homelessness / Housing, under which \$540,000 was approved for Staff Augmentation. Project Plans were presented at the Council workshop in February 2022. This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Staff Augmentation		
Original Budget		\$540,000
Expended		(\$328,211)
Obligated	Rane Community Development	(\$9,050)
Pending Obligation		\$202,739

## OBJECTIVES

The City is undertaking several homelessness initiatives that consist of demonstration projects, development and policy analysis, and concentrated collaboration with community partner and resources, to produce three (3) major deliverables: 1) project management of demonstration projects; 2) development of departmental homeless policy and program guidelines; and 3) build the foundation for city wide homeless stat process, including appropriate metrics. Augmenting staff with strategic consultants will allow staff to navigate the challenge and be successful in deploying the on-time ARPA funds to the City's critical response to Housing and Homelessness.

### Measurements of Success

- Program evaluation
- Data collection and methods
- Effective outreach partners, resource streams and evidence-based practices
- Assessment and response to administrative needs

## ACCOMPLISHMENTS

1. Issued RFP on November 4, 2021, for Homeless System Support and selected Rane Community Development to assist with Homelessness initiatives.

2. Contracted with RSG Consulting to augment Affordable Housing projects and grant agreements.
3. Recruitment for interns was successful, hired two both completed limited term, one extended through December 2023.

## IMPACT

Pursuit of additional funds, the expertise to procure additional partners and allow staff the room to focus on economic development.

Updated 01/29/2024

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ID	<div><div></div><div>i</div><div></div></div>	Task Mode	Task Name	Duration	Start	Finish	21	Aug	Sep	Qtr 2, 2021			Qtr 3, 2021			Qtr 4, 2021			Qtr 1, 2022			Qtr 2, 2022			Qtr 3, 2022	
										Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
0		<div><div></div><div></div><div></div></div>	Staff Augmentation	302 days?	Wed 9/1/21	Tue 1/3/23																				
1	✓	<div><div></div><div></div><div></div></div>	Pre-Planning	79 days?	Wed 9/1/21	Mon 1/3/22																				
2	✓	<div><div></div><div></div><div></div></div>	Research	20 days	Wed 9/1/21	Thu 9/30/21																				
3	✓	<div><div></div><div></div><div></div></div>	Program Development	41 days?	Mon 11/1/21	Tue 1/4/22																				
4	✓	<div><div></div><div></div><div></div></div>	RFP	20 days?	Mon 11/1/21	Tue 11/30/21																				
5	✓	<div><div></div><div></div><div></div></div>	Award Contract	20 days?	Wed 12/1/21	Mon 1/3/22																				
6	✓	<div><div></div><div></div><div></div></div>	Coordination with Organizations on Scope and Expectations	20 days?	Wed 12/1/21	Mon 1/3/22																				
7		<div><div></div><div></div><div></div></div>																								
8	✓	<div><div></div><div></div><div></div></div>	Launch	220 days?	Mon 1/3/22	Fri 12/23/22																				
9	✓	<div><div></div><div></div><div></div></div>	Delivery of Services	220 days?	Mon 1/3/22	Fri 12/23/22																				
10		<div><div></div><div></div><div></div></div>																								
11		<div><div></div><div></div><div></div></div>	Evaluation	2 days?	Tue 12/27/22	Wed 12/28/22																				
12		<div><div></div><div></div><div></div></div>	Inspection / Monitoring / Compliance	1 day?	Tue 12/27/22	Tue 12/27/22																				
13		<div><div></div><div></div><div></div></div>	Overview Project Evaluation	1 day?	Wed 12/28/22	Wed 12/28/22																				
14		<div><div></div><div></div><div></div></div>																								
15		<div><div></div><div></div><div></div></div>	Close Out	2 days?	Thu 12/29/22	Tue 1/3/23																				

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## HOMEKEY - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$12.15 million for Homelessness/Housing, under which \$6.05 million was approved to support Down Payment Assistance. With the opportunity to support Homekey II Council approved on December 14, 2021, the transfer of the Down Payment Assistance to Homekey.

Homekey – Calaveras Quarters		
Original Budget		\$0
Revised Budget		\$6,050,000
Expended	Calaveras Quarters HASJC Project	(\$6,050,000)
Pending Obligation		\$0

## OBJECTIVES

The goal of using ARPA funds for a Homekey match is to maximize the amount of funding directed toward the City for homelessness. If successful, the match will bring an additional \$25 million to support the creation of housing.

On December 14, 2021, the City Council authorized \$6,050,000 of ARPA funding to provide the required funding match for the Housing Authority of San Joaquin County’s (HASJC) application for Homekey funding.

### Measurements of Success

- Number of permanent housing units created
- Number of at-risk housed

## ACCOMPLISHMENTS

1. Funded \$6,050,000 to the Calaveras Quarters Project to aid in the acquisition of property, converting temporary housing to 68, 1-bedroom permanent housing units for very low income individuals.

## IMPACT

The project is currently in the eighth month of construction. The project will create 68 permanent housing units for homeless individuals. Overall, construction is approximately 60% complete. Due to national construction delays for electrical switchgears and transformers as well as PG&E construction schedules, certificates of occupancy for the project are expected to be issued approximately September 2024.

## EXPENDITURE OVERVIEW

Of the \$6.05 million staff has granted 100% percent of funds to HASJC.

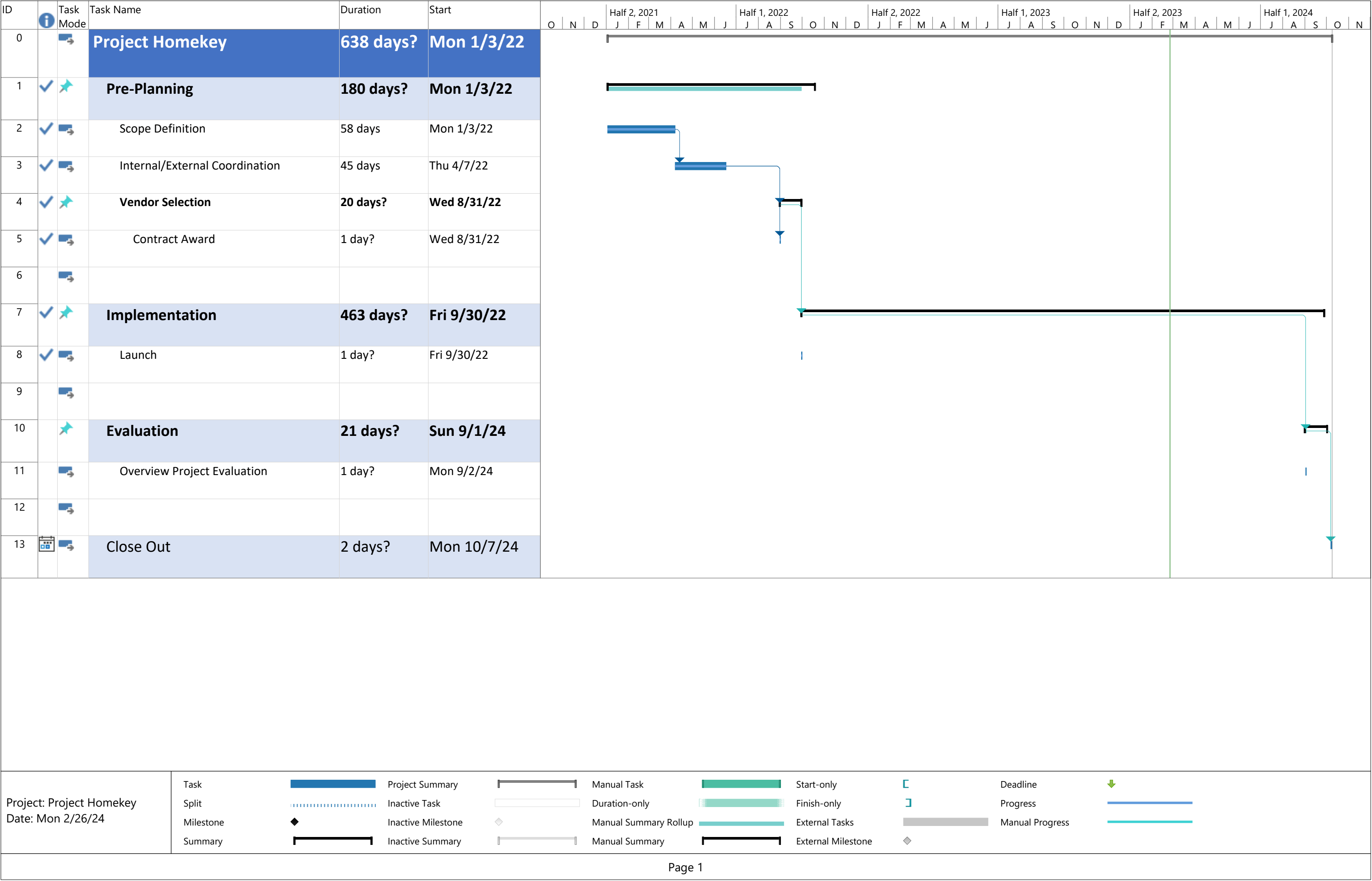
## CITY COUNCIL ACTION

Approve Resolution 2021-12-14-1503

Approve Resolution 2021-12-14-1504

On December 14, 2021, the City Council authorized \$6,050,000 of ARPA funding to provide the required funding match for the Housing Authority of San Joaquin County's (HASJC) application for Homekey funding by Resolution No. 2021-12-14-1504. The funding was sourced from Down Payment Assistance (\$5,850,000) and Coordinated Entry (\$200,000).

Updated 01/30/2024.



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## STOCKTON SHELTER CRISIS / NAVIGATION CENTER AT ST. MARY’S – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$12.15 million for Homelessness/Housing, under which \$1,800,000 was intended for unsheltered homeless response.

Shelter Crisis / Navigation		Amount
Original Budget		\$1,800,000
Revised Budget	ARPA Contingency	\$3,706,031
Obligations	Navigation Center	(\$826,961)
	Shelter Operations	(\$1,079,070)
Pending Obligation		\$1,800,000

This project adheres to the **Housing Support** category identified in the Interim Final Rule, with expenses aligning with Treasury Codes **3.11 - Affordable Housing** and **3.12 Other Housing - Assistance**.

## BACKGROUND

San Joaquin County, Continuum of Care and City of Stockton worked to create a strategic plan to address homelessness which was adopted by all three entities during the summer of 2020. The Pandemic response to homelessness was guided by the City Council-approved San Joaquin Community Response to Homelessness Strategic Plan, Public Health, State mandates and the CDC.

Individuals experiencing homelessness are at a greater risk of contracting COVID-19 and mortality because they are less connected to health care and other support services and more likely to have other health conditions. Unsheltered populations represent those most at risk of negative health consequences of COVID-19. Homeless persons living outdoors in encampments do not have access to hygiene and sanitation facilities such as hand-washing stations, which are recommended to help reduce the transmission of COVID-19.

Last year this funding was used as leverage for a fourth Homekey project, however, we were notified in December that we were not awarded that project. Additionally, as the City has taken over the Navigation Center construction, there are many items that need to be completed that require additional funding.



## GOALS & OBJECTIVES

### Navigation Center

- Stockton Shelter for the Homeless terminated operations and issued contract termination notices to all contractors working on the Navigation Center project effective September 1, 2023. The City of Stockton, Economic Development Department assumed control of the Navigation Center project.
- The City has executed contracts with G&G Builders to resume construction, with RPM as the architect of record, and with Griffin Structures to serve as the Construction Manager. Construction resumed on November 30th, with a focus on water-proofing the building, site work, and electrical trenching. Project will require additional funding to complete.

### Operations

- St. Mary's has taken control of the overall site, improved quality standards of care and operations. The family shelter is at capacity regularly and on occasions in the Men's and Women's lodges as well. Operating the entire campus based on a low-barrier, Housing First model that focuses on moving guests into permanent housing.

### **Measurements of Success**

- Number of clients moved to a sheltered location
- Number of clients being case managed and provided services
- HMIS compliant

## EXPENDITURE PLAN

The total ARPA funding available for the Navigation Center construction and operations is **\$1,800,000.**

## COUNCIL ITEMS

Updated: 01/31/2024



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## PATHWAYS AT ST. MARY’S - PROJECT UPDATE

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included \$12.15 million for Homelessness/Housing, under which \$3.6 million was approved for the expansion of Low-Barrier Shelter Beds. Project Plans were presented at the Council workshop in Feb. 2022 .This Project Plan Update provides accomplishments, impact of the project, expenditure progress and any necessary adjustments to the program.

Pathways	
Original Budget	\$3,600,000
Pending Obligation	\$3,600,000

## OBJECTIVES

The goal is to provide an additional 125 congregate or non-congregate low-barrier shelter beds for the unsheltered population in the City of Stockton and provide safe space to receive services. The City found a partner in St. Mary’s Community Services who is creating and will operate the Pathways Program – a residential temporary housing community operating under low-barrier shelter guidelines and comprised of non-congregate temporary modular units with 24/7 on-site services and supports; approved by Council on March 21, 2023. The Pathways Program increases low-barrier shelter capacity by an anticipated 200-250 units. Designate an estimated 90 units to be ADA accessible and 45 recuperative care units. The campus envisions dedicated spaces for older adults and people with disabilities, women, people seeking sober neighbors, and other people requiring low-barrier accommodations. All aspects of the design are intended to accommodate pets, partners, possessions, and privacy.

### Measurements of Success

- Number of clients moved to a sheltered location
- Number of clients being case managed and provided services
- HMIS compliant

## ACCOMPLISHMENTS

1. Site work to begin in March 2024 and project is estimated to be complete by the end of the year.
2. Staff has been focused on the Stockton Shelter Crisis, however, will finalize the Council approved contract with St. Mary's this Spring.

## CITY COUNCIL ACTION

2022-06-14    Approve Salvation Army Recommendation  
2022-11-22    Retract Salvation Army  
2023-03-21    Approved St. Mary's

Updated 1/31/2024.

ID	<div><div></div><div>i</div></div>	Task Mode	Task Name	Duration	Start	Qtr 2, 2021 OctNovDec	Qtr 3, 2021 JanFebMar	Qtr 4, 2021 AprMayJun	Qtr 1, 2022 JulAugSep	Qtr 2, 2022 OctNovDec	Qtr 3, 2022 JanFebMar	Qtr 4, 2022 AprMayJun	Qtr 1, 2023 JulAugSep	Qtr 2, 2023 OctNovDec	Qtr 3, 2023 JanFebMar	Qtr 4, 2023 AprMayJun	Qtr 1, 2024 JulAugSep	Qtr 2, 2024 OctNovDec	Qtr 3, 2024 JanFebMar
0		<div><div></div><div></div></div>	Pathways Program	441 days?	Mon 4/17/23														
1	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Pre-Planning	21 days?	Mon 4/17/23														
2	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Project Conception, Scope Deveopment,	1 day?	Thu 6/15/23														
3		<div><div></div><div></div></div>																	
4		<div><div></div><div></div></div>	Launch	287 days?	Mon 11/6/23														
5		<div><div></div><div></div></div>	Implementation	1 day?	Mon 11/6/23														
6		<div><div></div><div></div></div>																	
7		<div><div></div><div></div></div>	Evaluation	3 days?	Wed 2/5/25														
8		<div><div></div><div></div></div>	Project Evaluation	1 day?	Wed 2/5/25														
9		<div><div></div><div></div></div>																	
10		<div><div></div><div></div></div>	Close Out	10 days?	Sat 2/15/25														

Project: Pathways Program

Date: Mon 2/26/24

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

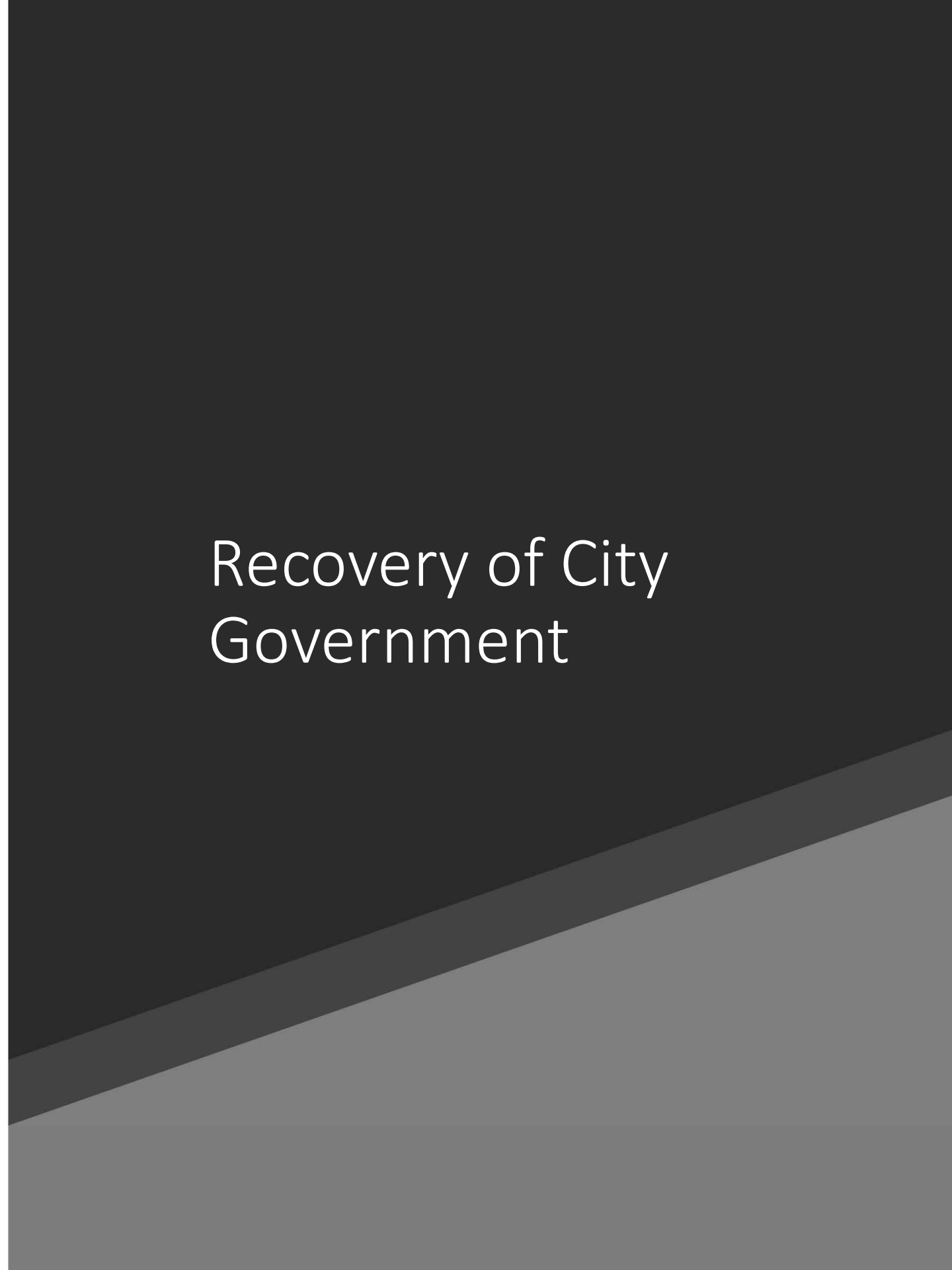
Deadline

Progress

Manual Progress

Page 1

# Recovery of City Government



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## RECOVERY OF CITY GOVERNMENT – LOST REVENUE REPLACEMENT

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included a total of \$9,585,000 to replace various City revenues that were lost due to the novel coronavirus (COVID-19) public health emergency. This project plan outlines the details of the revenue losses and how the City plans to allocate ARPA funding to replace the lost revenues.

Recovery of City Government		Amount
Lost Revenue Replacement		\$9,585,000
Obligated	June 2022 allocation to General Fund, Parking, Venues, and Recreation Funds	(\$4,500,000)
Unobligated	Round 2 Allocation – To be allocated as part of unobligated ARPA funds process	\$5,085,000

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. In particular, the city experienced severe revenue losses due to reduced business patronage, recreational activities & events, and outside travel, in addition to experiencing numerous business closures. Furthermore, the City continued its operations throughout the pandemic and maintained essential services for its residents – while adhering to the local and state-wide health mandates/directives to ensure proper safety for its employees and allowing adequate time-off for COVID-19 related issues.

Similar to other local and state jurisdictions, the economic impacts of this pandemic are anticipated to continue affecting the local economy, including the City’s local businesses, employment, recreational events, etc., over the next several years, and the negative impact to various revenue streams for the City will likely also continue.

## GOALS & OBJECTIVES

Under this proposed plan, the City of Stockton intends to utilize the allocated state and local fiscal recovery funds authorized under ARPA to replace revenue reductions experienced due to the COVID-19 public health emergency.

**Lost Revenue Replacement:** ARPA authorizes local governments to use the allocated funds to replace lost public sector revenues if a reduction in revenue is experienced due to the pandemic. In order to quantify the pandemic's impacts on city revenues, post-pandemic revenues will be compared against the pre-pandemic revenues with an added growth factor. The fiscal year 2018-19 pre-pandemic actual revenues will be used to assess the revenue loss for subsequent years.

All general revenues are included in the revenue loss calculations; however, the revenue loss analysis excludes federal government dollars, utility revenues, refunds, correcting transactions and debt proceeds. The City's revenue loss will be calculated at four different points in time: June 30, 2020; June 30, 2021; June 30, 2022; and June 30, 2023.

Calculated revenue loss for the first three periods were:

- \$13.8 million for the fiscal year ended June 30, 2020
- \$394,000 for the fiscal year ended June 30, 2021
- \$9.1 million for the fiscal year ended June 30, 2022
- \$0 for fiscal year ended June 30, 2023

The calculated revenue loss of \$23.3 million is higher than the \$9.6 million allocated to this category by the City. The first round of funding (\$4.5 million) was allocated in June 2022 based on the calculated revenue loss for the first two fiscal years. These ARPA dollars were distributed to the General Fund, the Recreation Fund, the Entertainment Venues Fund, and the Parking Authority Fund as follows.

	Actual Revenue Loss	Proposed Allocation
General Fund	\$929,687	\$930,000
Recreation Fund	\$1,425,061	\$500,000
Entertainment Venues	\$6,774,699	\$2,300,000
Parking Fund	\$2,111,559	\$770,000
Total		\$4,500,000

The second round of revenue loss dollars (\$5,085,000) will be distributed in the next few months as part of the overall reviewed and reallocation of all unobligated ARPA funds.

Exhibit A: ARPA Revenue Replacement Calculators for FY 2019-20, 2020-21, 2021-22, and 2022-23



## Schedule

BELOW REFLECTS A HIGH-LEVEL SCHEDULE OF THE LOST REVENUE REPLACEMENT PROJECT.

Phase	Task	Responsible	Start	End	Status
Planning	Calculate 12/31/20 Revenue Loss	Budget	8/1/21	9/23/21	Complete
Planning	Revise Calculator to reflect changes in Final Rule	Budget	1/16/22	2/4/22	Complete
Planning	Recalculate FY 2019-20 Revenue Loss	Budget	1/24/22	2/4/22	Complete
Planning	Calculate FY 2020-21 Revenue Loss	Budget	2/4/22	2/28/22	Complete
Implementation	Distribute Round 1 Revenue Loss among City Funds	Budget	3/1/22	8/1/22	Complete
Planning	Calculate FY 2021-22 Revenue Loss	Budget	10/1/22	11/30/22	Complete
Planning	Calculate FY 2022-23 Revenue Loss	Budget	10/1/23	11/30/23	Complete
Implementation	Distribute Round 2 Revenue Loss among City Funds	Budget	3/1/24	7/1/24	
Evaluation	Report on City Government Services Funded		12/1/2024	1/31/2025	

Updated: 2/25/2024

Lost Revenue Replacement																				
ID		Task Mode	Task Name	Duration	Start	Finish	020 M	Half 1, 2021 J S N	Half 2, 2021 J M M	Half 1, 2022 J S N	Half 2, 2022 J M M	Half 1, 2023 J S N	Half 2, 2023 J M M	Half 1, 2024 J S N	Half 2, 2024 J M M	Half 1, 2025 J S N	Half 2, 2025 J M M	Half 1, 2026 J S N	Half 2, 2026 J M M	
0			Lost Revenue Replacement	1192 days?	Mon 8/2/21	Wed 9/16/26														67%
1			Pre-Planning	132 days	Mon 8/2/21	Mon 2/28/22														100%
2			Calculate 12/31/20 Revenue Loss	36 days	Mon 8/2/21	Thu 9/23/21														100%
3			Revise Calculator to reflect changes in Final Rule	13 days	Tue 1/18/22	Fri 2/4/22														100%
4			Recalculate FY 2019-20 Revenue Loss	9 days	Mon 1/24/22	Fri 2/4/22														100%
5			Calculate FY 2020-21 Revenue Loss	13 days	Fri 2/4/22	Mon 2/28/22														100%
6																				
7			Implementation	679 days?	Tue 3/1/22	Fri 1/31/25														68%
8			Distribute Round 1 Revenue Loss among City Funds	96 days	Tue 3/1/22	Mon 8/1/22														100%
9			Report on City Government Services Funded	1 mon	Tue 8/2/22	Wed 8/31/22														100%
10			Calculate FY 2021-22 Revenue Loss	35 days?	Mon 10/3/22	Wed 11/30/22														100%
11			Calculate FY 2022-23 Revenue Loss	40 days?	Mon 10/2/23	Thu 11/30/23														100%
12			Distribute Round 2 Revenue Loss among City Funds	78 days?	Fri 3/1/24	Mon 7/1/24														0%
13			Report on City Government Services Funded	41 days?	Mon 12/2/24	Fri 1/31/25														0%
14																				
15			Evaluation	20 days	Fri 7/17/26	Mon 8/17/26														0%
16			Overview Project Evaluation	1 mon	Fri 7/17/26	Mon 8/17/26														0%
17																				
18			Close Out	20 days	Tue 8/18/26	Wed 9/16/26														0%
19			Review and Sunset	1 mon	Tue 8/18/26	Wed 9/16/26														0%
			Critical Progress		Manual Task		Baseline Split		Manual Summary		Inactive Task									
			Task		Start-only		Milestone		Project Summary		Inactive Milestone									
			Split		Finish-only		Summary Progress		External Tasks		Inactive Summary									
			Task Progress		Duration-only		Summary		External Milestone		Deadline									
Page 1																				

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## RECOVERY OF CITY GOVERNMENT – GENERAL ADMINISTRATION

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. The approved spending plan did not include any additional funding for delivering the 34 ARPA projects totaling \$78 million. It was quickly determined that external assistance would be needed to deliver these projects since City staff resources were already stretch thin. In a later administrative action, \$406,865 was re-allocated from the Enterprise Resource Planning (ERP) project to a General Administration category. This project plan outlines the details for general administrative expenses related to the ARPA projects.

Recovery of City Government		Amount
General Administration		\$0
Revised Budget	Procurement & Technical Services	\$406,865
Expended	Procurement & Technical Services	(\$294,630)
Obligated	Technical Reporting Support	(\$25,000)
Pending Obligation		\$ 87,235

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. In particular, the city experienced severe revenue losses due to reduced business patronage, recreational activities & events, and outside travel, in addition to experiencing numerous business closures. However, the City continued its operations throughout the pandemic and maintained essential services for its residents – while adhering to the local and state-wide health mandates/directives to ensure proper safety for its employees and allowing adequate time-off for COVID-19 related issues. The City received over \$78 million in ARPA funding and needs additional resources to deliver programs to the mitigate negative impacts on the community.

## GOALS & OBJECTIVES

Under this proposed plan, the City of Stockton utilized the allocated state and local fiscal recovery funds authorized under ARPA to purchase professional services needed to support the delivery of \$78 million in ARPA projects. While the majority of project delivery work is being done by City employees, a few key services will be contracted out to take advantage of specialized skills or to cover staffing shortages due to vacancies and sick leaves. The majority of the identified projects will require a competitive and/or a non-compete procurement process to comply with the most restrictive procurement approach between the City and federal regulations. The ARPA spending deadlines require expedient and compliant procurement activity. In response to this increased workload and an urgent need to handle various procurements, Administrative Services Department (ASD) identified staff augmentation acquisition support services through the use of leveraged procurement agreements. A contract for staff augmentation was brought to Council on April 19, 2022 authorizing up to \$300,000 of ARPA funds be used to contract for procurement services to augment City procurement staffing. Funding is also being used to acquire technical assistance with reporting on ARPA activities to the City Council and the Treasury Department.

## SCHEDULE

Services are utilized as needed to support ARPA project procurement activities and other specialty needs.

Updated: 2/19/24

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## RECOVERY OF CITY GOVERNMENT – ONE-TIME ESSENTIAL WORKER PREMIUM PAYMENT TO ALL STAFF

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included a total of \$2,880,000 to provide a one-time payment to City staff to incentivize workers who have been exposed to additional risk while providing essential services throughout the novel coronavirus (COVID-19) public health emergency. This project plan outlines the details of one-time essential worker premium payments to staff with an active employment status between 10/16/2021 - 10/31/2021.

Recovery of City Government		Amount
One-time Essential Worker Premium Payment		\$2,880,000
Expended	One-time essential worker premium payment to City staff	\$3,191,000
Pending Obligation		(\$311,000)

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. In particular, the city experienced severe revenue losses due to reduced business patronage, recreational activities & events, and outside travel, in addition to experiencing numerous business closures. However, the City continued its operations throughout the pandemic and maintained essential services for its residents – while adhering to the local and state-wide health mandates/directives to ensure proper safety for its employees and allowing adequate time-off for COVID-19 related issues. Furthermore, City staff continued to remain at work and provide essential services to the community throughout the pandemic.

## GOALS & OBJECTIVES

Under this proposed plan, the City of Stockton utilized the allocated state and local fiscal recovery funds authorized under ARPA to provide one-time essential workers payment to City staff.

**One-Time Essential Worker Premium Payment to All Staff:** Under the provisions of ARPA, the federal government supports hazard pay to compensate or incentivize workers who have been exposed to additional risk while providing essential services. Employees of the City have, and continue to, remain at work to provide essential services to the community, including services funded by State and Federal relief funds.

Under this provision, all full-time City of Stockton employees in an active status during the 10/16/2021 – 10/31/2021 pay period will qualify for a one-time \$2,000 premium payment. In addition, all part-time employees with an active status during the 10/16/2021 – 10/31/2021 will receive a one-time \$500 premium payment.

Without the efforts of City's employees, programs and services like the Clean City initiative, Rental and Mortgage Assistance, Small Business Support, Community Support, and all other essential services would not have been possible. These programs have been successfully implemented while continuing their regular duties and projects.

## SCHEDULE

Essential Worker payments were included on the November 7, 2021 paychecks with a total cost of \$3,191,000 for full-time and part-time employees.

Additional funding is needed for this project and will be redirected from other ARPA projects coming in under budget.

Updated: 2/14/24

ID	<div><div></div><div>i</div></div>	Task Mode	Task Name	Duration	Start	Finish	1st Half, 2021					2nd Half, 2021					1st Half, 2022					2nd Half, 2022					1st Half, 2023					2nd Half, 2023					Half					
							A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J
0		<div><div></div><div></div></div>	Employee Premium Payments	636 days?	Wed 9/1/21	Tue 6/4/24																																				
1	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Pre-Planning	43 days?	Wed 9/1/21	Thu 11/4/21																																				
2	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Research other cities	6 wks	Wed 9/1/21	Fri 10/15/21																																				
3	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Estimate Premium Pay Cost	4 days	Mon 10/18/21	Thu 10/21/21																																				
4	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Planning Meeting #1	1 day?	Mon 10/25/21	Mon 10/25/21																																				
5	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Planning Meeting #2	1 day?	Tue 10/26/21	Tue 10/26/21																																				
6	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Prepare FAQs	1 wk	Wed 10/27/21	Tue 11/2/21																																				
7	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Prepare/email doc for missed employees	2 days	Wed 11/3/21	Thu 11/4/21																																				
8		<div><div></div><div></div></div>																																								
9	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Implementation	1 day?	Fri 11/5/21	Fri 11/5/21																																				
10	<div><div></div><div></div></div>	<div><div></div><div></div></div>	One time payment made to employees	1 day?	Fri 11/5/21	Fri 11/5/21																																				
11		<div><div></div><div></div></div>																																								
12	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Evaluation	20 days?	Mon 11/8/21	Tue 12/7/21																																				
13	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Review of missed employees	19 days	Mon 11/8/21	Mon 12/6/21																																				
14	<div><div></div><div></div></div>	<div><div></div><div></div></div>	One time payment made to missed eligible employees	1 day?	Tue 12/7/21	Tue 12/7/21																																				
15		<div><div></div><div></div></div>																																								
16		<div><div></div><div></div></div>	Close Out	572 days	Wed 12/8/21	Tue 6/4/24																																				
17	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Final Review (Phase 1)	2 mons	Wed 12/8/21	Wed 2/9/22																																				
18		<div><div></div><div></div></div>	Final Review (Phase 2)	10 mons	Mon 7/3/23	Tue 5/7/24																																				
19	<div><div></div><div></div></div>	<div><div></div><div></div></div>	Funding Reallocation	1 mon	Wed 5/8/24	Tue 6/4/24																																				
Project: Employee Premium Pay Date: Mon 2/26/24			Task	<div><div></div><div></div></div>	Project Summary	<div><div></div><div></div></div>	Manual Task	<div><div></div><div></div></div>	Start-only	<div><div></div><div></div></div>	Deadline	<div><div></div><div></div></div>																														
			Split	<div><div></div><div></div></div>	Inactive Task	<div><div></div><div></div></div>	Duration-only	<div><div></div><div></div></div>	Finish-only	<div><div></div><div></div></div>	Progress	<div><div></div><div></div></div>																														
			Milestone	<div><div></div><div></div></div>	Inactive Milestone	<div><div></div><div></div></div>	Manual Summary Rollup	<div><div></div><div></div></div>	External Tasks	<div><div></div><div></div></div>	Manual Progress	<div><div></div><div></div></div>																														
			Summary	<div><div></div><div></div></div>	Inactive Summary	<div><div></div><div></div></div>	Manual Summary	<div><div></div><div></div></div>	External Milestone	<div><div></div><div></div></div>																																
Page 1																																										

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## RECOVERY OF CITY GOVERNMENT – PROVIDING COVID-RELATED PAID LEAVE TO EMPLOYEES

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARPA) funding distribution. This approval included a total of \$900,000 to provide paid leaves to employees due to novel coronavirus (COVID-19) public health emergency. This plan outlines the details of supplemental pay City provided to its employees that were impact by COVID-19, mandated by the federal and state governments.

Recovery of City Government		Amount
Providing COVID-19 Related Paid Leave to Employees		\$900,000
Revised Budget	Approved by Council Motion 2022-05-24-1502	\$1,400,000
Expended	Sick leave expenses between April 2021 and June 30, 2022	\$896,652
Obligated	Sick leave expenses between July 2022 to December 2022	\$503,348
	<b>Pending Obligation</b>	<b>\$0</b>

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. The City continued its operations throughout the pandemic and maintained essential services for its residents – while adhering to the local and state-wide health mandates/directives to ensure proper safety for its employees and allowing adequate time-off for COVID-19 related issues.

## GOALS & OBJECTIVES

Under this proposed plan, the City of Stockton utilized the allocated state and local fiscal recovery funds authorized under ARPA to provide paid time off to City employees who have, and continue to, remain at work to provide essential services to the community.



### Providing COVID-19 Related Paid Leave to Employees:

As city employees continued to provide essential services to the public throughout the pandemic, the federal and state governments have required employers to provide supplemental leaves when employees or their families are impacted by COVID-19.

If funding allows, the City will also use ARPA dollars to offset COVID Workers' Compensation claim costs. Providing the COVID line advise nurse costs approximately \$10,000 per month and each COVID claim averages \$3,500.

## EXPENDITURE OVERVIEW

Since March 2020, the city has paid over \$3.6 million for special COVID-19 related employee leaves.

- Employee leave expenses through December 2020 of \$1.2 million were reimbursed from Federal CARES Act monies.
- In the most recent round of State required COVID leave (AB84), City employees utilized over 36,000 hours of leave between January and December 2022 valued at \$1.35 million.
- The original allocation of \$900,000 was increased to \$1.4 million by Council action in May 2022.
- The remaining balance in the project will be used toward leave expenses paid between July and December 2022.

The table below summarizes the COVID sick leave costs by year and how much has been paid from State and Federal funding.

Period	Total Cost	Charged to ARPA	Charged to CARES
2020	1,184,766		1,181,779
2021	1,099,648	444,882	
2022	1,353,510	955,118	
<b>Total</b>	<b>3,637,924</b>	<b>1,400,000</b>	<b>1,181,779</b>

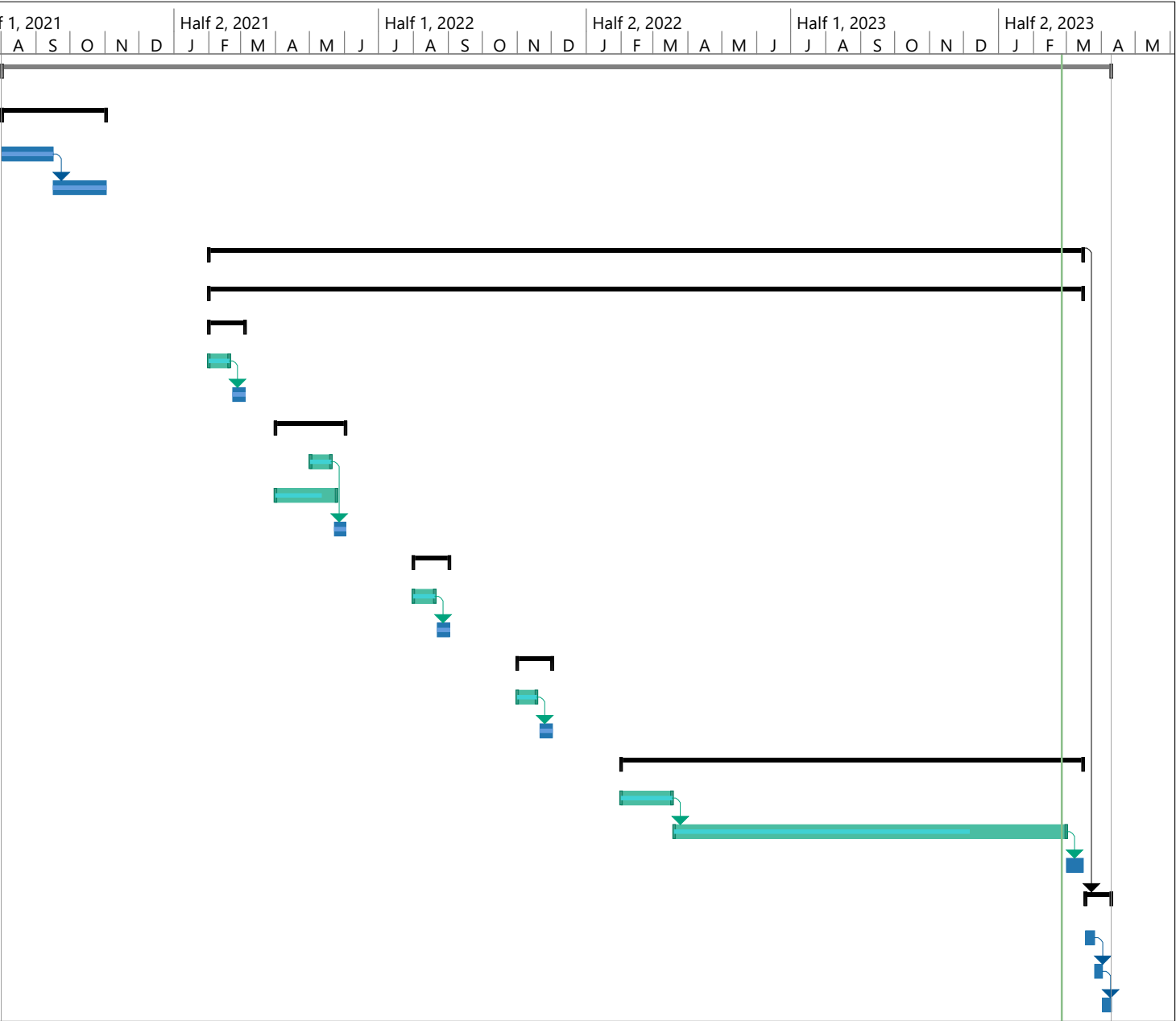
## SCHEDULE

Below reflects a high-level schedule of providing paid time off to employees.

Task	Responsible	Start	End	Status
Pull Data on COVID Paid Leave Hours	HR	August 2021	October 2021	Complete
Allocate FY 2020-21 COVID Leave to ARPA Funds	Accounting	August 2021	October 2021	Complete
Pull 7/1/21 to 12/31/21 data on Workers Comp Claims and COVID Paid Leave	HR	2/1/22	2/20/22	Complete
Allocate eligible costs to the ARPA funds	Accounting	3/21/22	4/1/22	Complete
Pull 1/1/22 to 3/31/22 data on Workers Comp Claims and COVID Paid Leave	HR	5/1/22	5/20/22	Complete
Allocate eligible costs to the ARPA funds	Accounting	5/21/22	6/1/22	Complete
Pull 4/1/22 to 6/30/21 data on Workers Comp Claims and COVID Paid Leave	HR	8/1/22	8/20/22	Complete
Allocate eligible costs to the ARPA funds	Accounting	8/21/22	9/1/22	Complete
Pull 7/1/22 to 12/31/22 data on Workers Comp Claims and COVID Paid Leave	HR	11/1/22	1/31/23	Complete
Allocate eligible costs to the ARPA funds	Accounting	2/1/23	3/15/24	Underway

Updated: 2/25/24

ID		Task Mode	Task Name	Duration	Start	Finish	Half 1, 2021												Half 2, 2021					Half 1, 2022					Half 2, 2022					Half 1, 2023					Half 2, 2023				
							J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M		
0			Employee Paid Leave	619 days?	Mon 8/2/21	Tue 4/9/24																																					
1	✓		Implementation	60 days	Mon 8/2/21	Mon 11/1/21																																					
2	✓		Pull Initial Data	30 days	Mon 8/2/21	Wed 9/15/21																																					
3	✓		Allocate FY 2020-21 Funds	30 days	Thu 9/16/21	Mon 11/1/21																																					
4																																											
5			Program	488 days?	Tue 2/1/22	Fri 3/15/24																																					
6			Primary Funding	488 days?	Tue 2/1/22	Fri 3/15/24																																					
7	✓		Phase 1	20 days?	Tue 2/1/22	Fri 3/4/22																																					
8	✓		Pull Q3+Q4 2021 Data	12 days	Tue 2/1/22	Fri 2/18/22																																					
9	✓		Allocate Costs	8 days?	Tue 2/22/22	Fri 3/4/22																																					
10			Phase 2	39 days?	Fri 4/1/22	Wed 6/1/22																																					
11	✓		Pull Q1 2022 Data	13 days	Mon 5/2/22	Thu 5/19/22																																					
12			Increase Budget Allocation	34 days	Fri 4/1/22	Tue 5/24/22																																					
13	✓		Allocate Costs	7 days?	Mon 5/23/22	Wed 6/1/22																																					
14	✓		Phase 3	22 days?	Mon 8/1/22	Thu 9/1/22																																					
15	✓		Pull Q2 2022 Data	14 days	Mon 8/1/22	Fri 8/19/22																																					
16	✓		Allocate Costs	8 days?	Mon 8/22/22	Thu 9/1/22																																					
17	✓		Phase 4	18 days?	Tue 11/1/22	Thu 12/1/22																																					
18	✓		Pull Q3 2022 Data	11 days	Tue 11/1/22	Thu 11/17/22																																					
19	✓		Allocate Costs	7 days?	Mon 11/21/22	Thu 12/1/22																																					
20			Phase 5	264 days	Wed 2/1/23	Fri 3/15/24																																					
21	✓		Pull Q4 2022 Data	30 days	Wed 2/1/23	Fri 3/17/23																																					
22			Staffing Delay	224 days	Mon 3/20/23	Thu 2/29/24																																					
23			Allocate Costs	2 wks	Fri 3/1/24	Fri 3/15/24																																					
24			Evaluation	15 days	Mon 3/18/24	Tue 4/9/24																																					
25			Wrap-Up Documentation and Review	1 wk	Mon 3/18/24	Mon 3/25/24																																					
26			Overview Project Evaluation	1 wk	Tue 3/26/24	Mon 4/1/24																																					
27			Program Continuation Considerations	1 wk	Tue 4/2/24	Tue 4/9/24																																					

Start-onlyFinish-onlyExternal TasksExternal MilestoneDeadlineProgressManual Progress

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# Digital Divide & Internet Connectivity



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## FIBER MASTER PLAN & CONSTRUCTION – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$8.10 million for Digital Divide/Internet Connectivity, under which \$3,060,000 was approved for the Fiber Master Plan & Construction project. This Project Plan outlines the objectives and operational details for delivery of this project.

Digital Divide/Internet Connectivity		Amount
Fiber Master Plan & Construction		\$3,060,000
Expended	Fiber Master Plan	(\$165,357)
Obligated	Fiber Master Plan	(\$204,198)
Pending Obligation (Construction)		\$2,690,445

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. In particular, households and communities were impacted by lack of internet connectivity, devices and access to online services.

## GOALS & OBJECTIVES

This project proposes to prepare a citywide Fiber Optic Master Plan to determine where critical fiber gaps exist and prioritize fiber buildout. The project also includes installation of backbone fiber and replacement of ethernet switches as determined by the master plan.

## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The project includes strategic evaluation of the citywide fiber network to prioritize construction where fiber gaps exist.

## PROJECT OUTLINE

Design consultant, Kimley-Horn, anticipates Master plan 100% completion by end of March 2024. Anticipate advertising for construction April 2024.

## SCHEDULE

Below reflects a high-level schedule for the project.

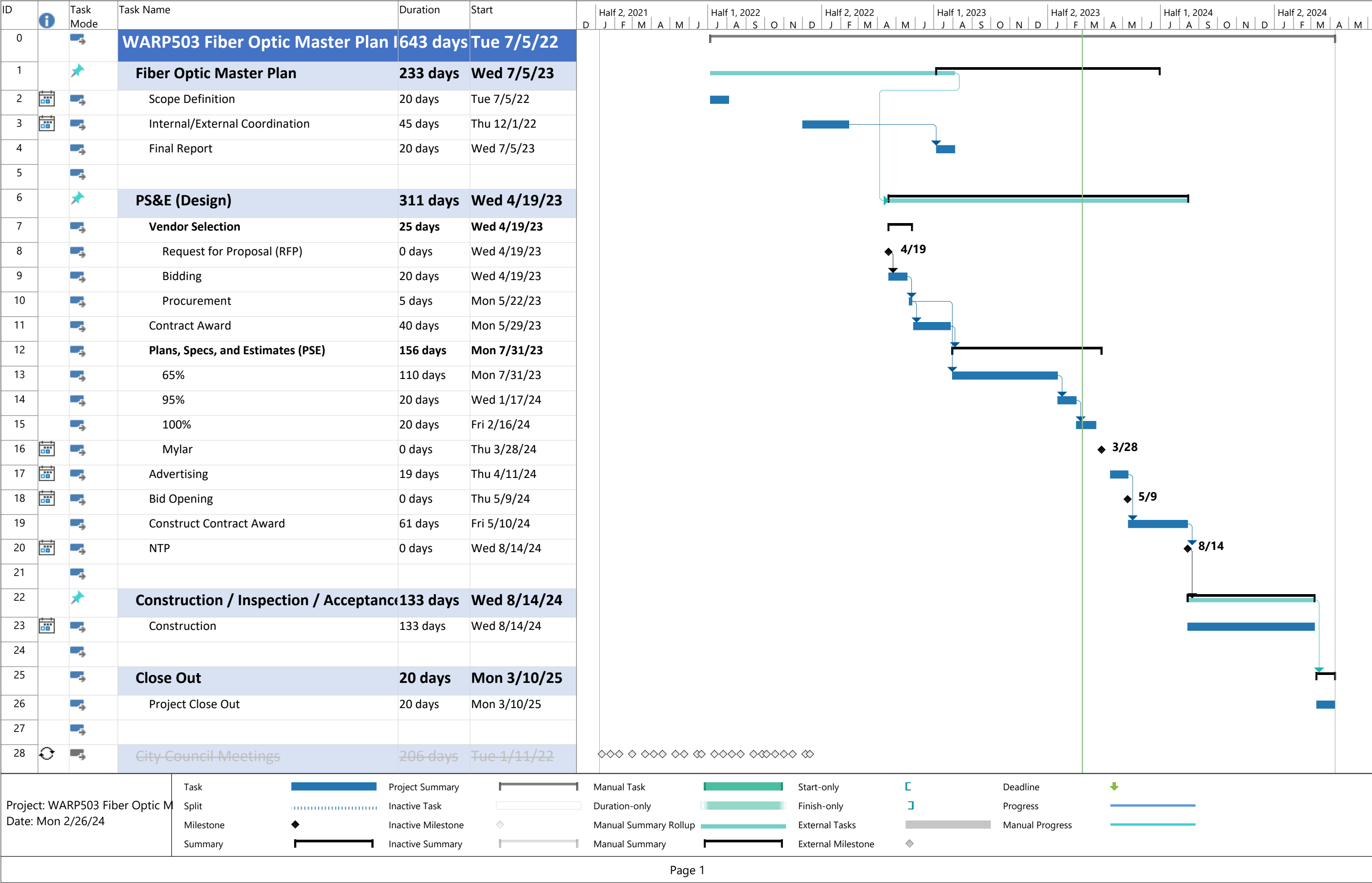
Task	Responsible	Start	End
Pre-Plan	City	Nov 2021	Dec 2021
RFP / Award Design Contract	City	Dec 2021	Jul 2022
Engineering / Design	City	Aug 2022	Jan 2024
Advertise for Construction Bids	City	April 2024	May 2024
Award Construction Contract	City	Aug 2024	Aug 2024
Construction	City	Nov 2024	June 2025

## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional procurement methods for contracting with both a designer and contractor for delivery of this project.

Task	Total	Round 1	Round 2
Master Plan Design	\$450,000	\$450,000	\$0
Construction	\$2,360,000	\$0	\$2,360,000
Construction Management	\$250,000	\$0	\$250,000
<b>Totals</b>	<b>\$3,060,000</b>	<b>\$450,000</b>	<b>\$2,610,000</b>

Updated: 2/22/2024



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## DIGITAL TRAFFIC CAMERA REPLACEMENT – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$8.10 million for Digital Divide/Internet Connectivity, under which \$1,440,000 was approved for the Digital Traffic Camera Replacement project. This Project Plan outlines the objectives and operational details for delivery of this project.

Digital Divide/Internet Connectivity		Amount
Digital Traffic Camera Replacement		\$1,440,000
Expended	Design	(\$20,812)
Expended	Material Purchase	(\$116,150)
Obligated	Construction	(\$554,208)
Pending Obligation (Construction)		\$748,830

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. In particular, households and communities were impacted by lack of internet connectivity, devices and access to online services.

## GOALS & OBJECTIVES

This project proposes to replace 190 cameras at various locations citywide with high-definition digital cameras. The cameras identified for replacement are obsolete and require constant maintenance. The City’s existing security and traffic video monitoring system includes a total of 354 cameras, of which, 23 are digital and 331 are analog, at various locations citywide utilized by both the Public Works and Police Departments to monitor traffic, safety, and security. The allotted ARPA budget will allow for the replacement of 190 cameras and the remaining 164 cameras will be replaced with other grant fund sources.



## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The project includes strategic evaluation of the citywide camera network to prioritize replacement.

## PROJECT OUTLINE

Refer to the schedule below.

## SCHEDULE

Below reflects a high-level schedule for the project.

Task	Responsible	Start	End
Pre- Planning / Design	City	June 2022	Feb 2023
Advertise for Material Purchase	City	Feb 2023	March 2023
Award Material Purchase Order	City	June 2023	July 2023
Advertise for Construction Bids	City	July 2023	August 2023
Award Construction Contract	City	Mar 2024	Mar 2024
Construction	City	May 2024	Aug 2024

## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional procurement methods for contracting with both a designer and contractor for delivery of this project.

Task	Total	Round 1	Round 2
Pre-Planning / Design / Material Purchase	\$670,000	\$0	\$670,000
Construction	\$616,000	\$0	\$616,000
Construction Management	\$154,000	\$0	\$154,000
<b>Totals</b>	<b>\$1,440,000</b>	<b>\$0</b>	<b>\$1,440,000</b>

Updated: 2/22/2024

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# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## CONNECTIVITY SUPPORT PROJECT PROGRAM

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (“ARP”) funding distribution. This approval included \$8.1 million for Digital Divide/Internet Connectivity, under which \$2.9 million was approved for the Community Services Department to provide Connectivity Support. The Project Plan was presented at the February 2022 City Council Study Session and reviewed at the February 2023 Study Session. This Project plan includes a review of expenditures and program updates for round 1 funding (\$2,430,000).

Digital Divide & Internet Connectivity		Amount
Connectivity Support		\$2,970,000
Expended	Devices, Wi-Fi, Coaching	(\$2,406,581)
Obligated	Coaching	(\$6,820)
Pending Obligation		\$556,599

## BACKGROUND

City of Stockton residents, like many people throughout the United States, were negatively impacted by the COVID-19 public health emergency. The pandemic revealed the depths of the digital divide among citizens when many essential services, such as school classes and medical appointments, were migrated to online platforms.

In Stockton, 35.7% of households lack internet access, and 8% of households lack a computer, leaving at-risk students and residents without the necessary tools and connections to participate in a digital world equitably. The ARP funding allowed Stockton to address the digital divide and support households affected by systemic public health and economic challenges exacerbated by the pandemic.

## PROGRAM GOAL

To decrease the digital divide by increasing access to technology and broadband services.

## ACCOMPLISHMENTS

- Implemented a marketing plan to reach community members in prioritized neighborhoods disproportionately affected by the pandemic and digital divide and provided 1,550 adult residents with a Chromebook/hotspot and 500 tablets with three years of prepaid internet service.
- Digital literacy materials provided in English, Spanish, and Chinese
- 20 library staff were trained to provide digital coaching; 238 program recipients completed one-on-one coaching sessions. Ten coaching programs (not to exceed 20 participants) were held at Stockton branches in 2022. Coaching is ongoing.
- Program promotion included staff reaching out to 66 community-based organizations, local chambers, and federally funded housing projects through digital media, outreach flyers, letters, emails, and phone calls. Staff also used digital media and

## DEVICE GIVEAWAY AND DIGITAL COACHING SCHEDULE

Below, a task list reflects a high-level schedule of the Device Giveaway and digital coaching for Year 1

Task	Responsible	Start	End
Project Conception and Approval	City	June 2021	November 2021
Procurement of Devices	City	March 2022	March 2022
Marketing Plan	City	March 2022	September 2022
Partnership Development	City	February 2022	June 2022
Digital Coaching- Train the Trainer	City	March 2022	March 2022
Device Giveaways	City	March 2022	January 2023
Year 1 Debrief		April 2023	
Community Digital Coaching- Ongoing	City	March 2022	March 2025

## EXPENDITURE PLAN

The total ARP funding available for Connectivity Support- Device and Mobile Hotspot Giveaway is **\$2,970,000**. Current expenses and obligations total \$2,387,060 for the T-Mobile contract and \$28,500 for CTN's Digital Coaching Program. Duplication, marketing costs, and a consultant to provide a secure database of \$14,440 established a total of \$2,430,000 for round 1 funding for this project. The total amount for round 2 funding is \$540,000.

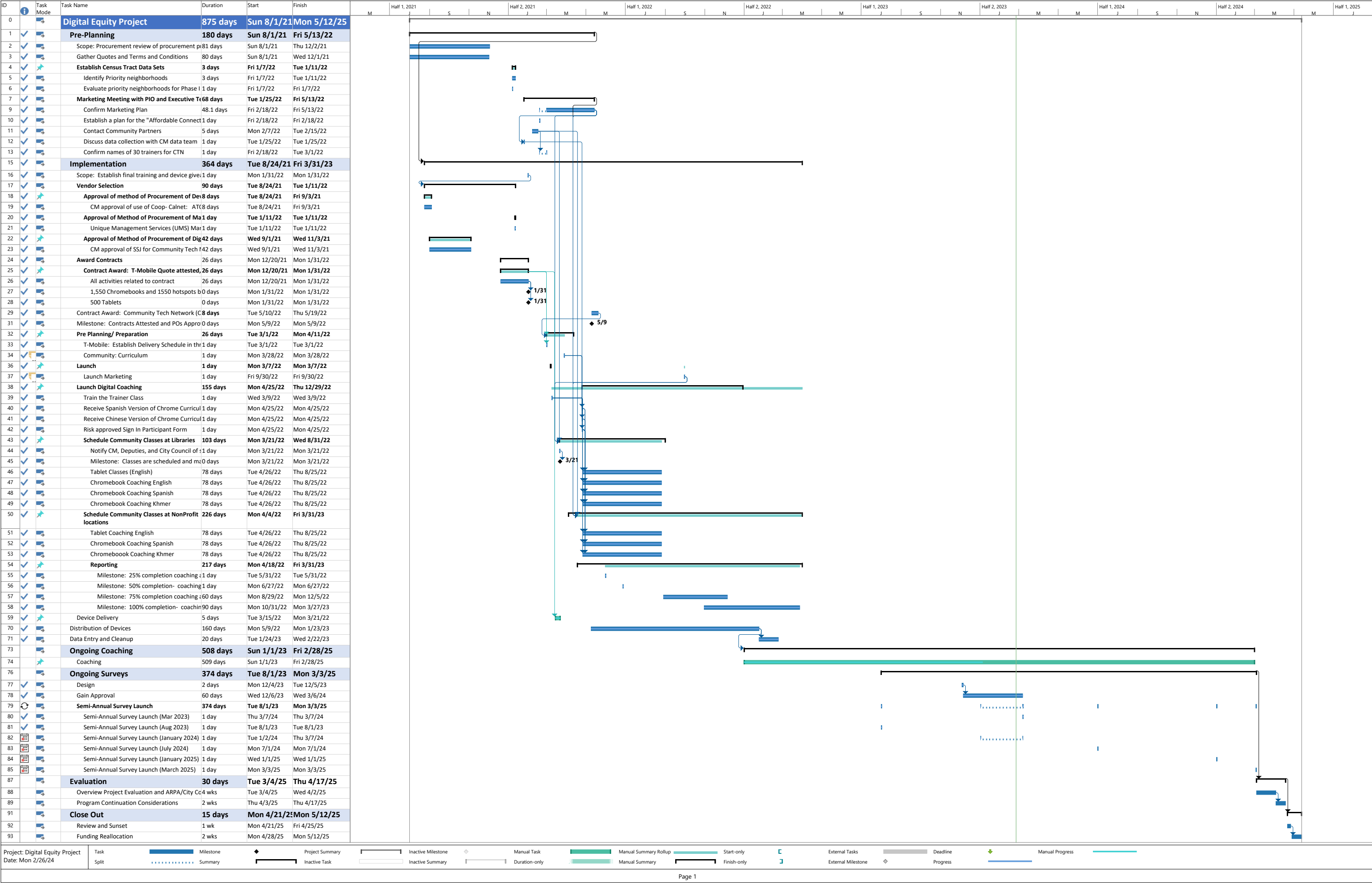
### **Connectivity Support- Device and Hotspot Giveaway Funding Summary:**

<b>Expenses and Obligations by Category</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Total</b>
<b>1,550 Chromebooks and Hotspots for Giveaway:</b>	\$371,438	\$0	\$0	<b>\$371,438</b>
<b>Three Years of Pre-paid Connectivity for 1,550 Hotspots:</b>	\$1,656,702	\$0	\$0	<b>\$1,656,702</b>
<b>500 Tablets:</b>	\$0	\$0	\$0	<b>\$0<sup>1</sup></b>
<b>Three Years of Pre-paid Connectivity for 500 Tablets:</b>	\$358,920	\$0	\$0	<b>\$358,920</b>
<b>Earmarked budget for Device, Service, and Coaching or reallocation in Round 2</b>		\$540,000		<b>\$540,000</b>
<b>Digital Coaching Train the Trainer and Coaching Program:</b>	\$28,500	\$0	\$0	<b>\$28,500</b>
<b>Contingency: Consultant support, mailing, and marketing costs</b>	\$14,440	\$0	\$0	<b>\$14,440</b>
<b>Total</b>	<b>\$2,430,000</b>	<b>\$540,000</b>	<b>\$0</b>	<b>\$2,970,000</b>

Updated 2/25/24

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<sup>1</sup> Tablets provided at no cost with three years of prepaid connectivity.



# Miscellaneous Projects



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## TOUCHLESS RESTROOMS – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$18.95 million for Miscellaneous projects and equipment purchases, under which \$3,150,000 was approved for the Touchless Restrooms project. This Project Plan outlines the objectives and operational details for delivery of this project.

Miscellaneous		Amount
Touchless Restrooms		\$3,150,000
Expended	Design	(\$24,852)
Expended	Materials & Construction	(\$256,997)
Obligated	Design	(\$69,000)
Pending Obligation (Units & Installation)		\$2,799,151

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. To mitigate the negative impacts, the City has allocated funding to support the purchase and installation of touchless restrooms, police vehicles and fire apparatus, equipment and vehicles to support the Clean City Initiative, upgrades to the Stockton Animal Shelter, and HVAC and filtration upgrades for New City Hall.

## GOALS & OBJECTIVES

This project proposes installation of ten (10) Exeloo Automatic Public Toilets (APTs) at various park sites. The prefabricated restrooms offer a unisex public toilet system that provide accessibility for all users. The units are resilient, hygienic, and offer a safe solution for availability of public restrooms.



## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The project includes placement of the units citywide. The following sites have been evaluated and are ideal locations for installation of the APTs:

Round 1:

1. Victory
2. Oak (*south of Ice Arena*)
3. Eden
4. Mattie Harrell
5. American Legion

Round 2:

6. Caldwell
7. Williams Brotherhood
8. Grupe
9. Dentoni
10. Sandman

## PROJECT OUTLINE

Refer to the schedule below.

## SCHEDULE

Below reflects a high-level schedule for the project.

Task	Responsible	Start	End
Purchase of Five (5) APTs	City	Oct 2021	Nov 2021
Fabrication of Five (5) APTs	City	Nov 2021	Jun 2022
Installation of Five (5) APTs	City	Jul 2024	Oct 2024
Purchase of Five (5) APTs	City	Mar 2024	May 2024
Fabrication of Five (5) APTs	City	Jun 2024	Feb 2025
Installation of Five (5) APTs	City	April 2025	July 2025

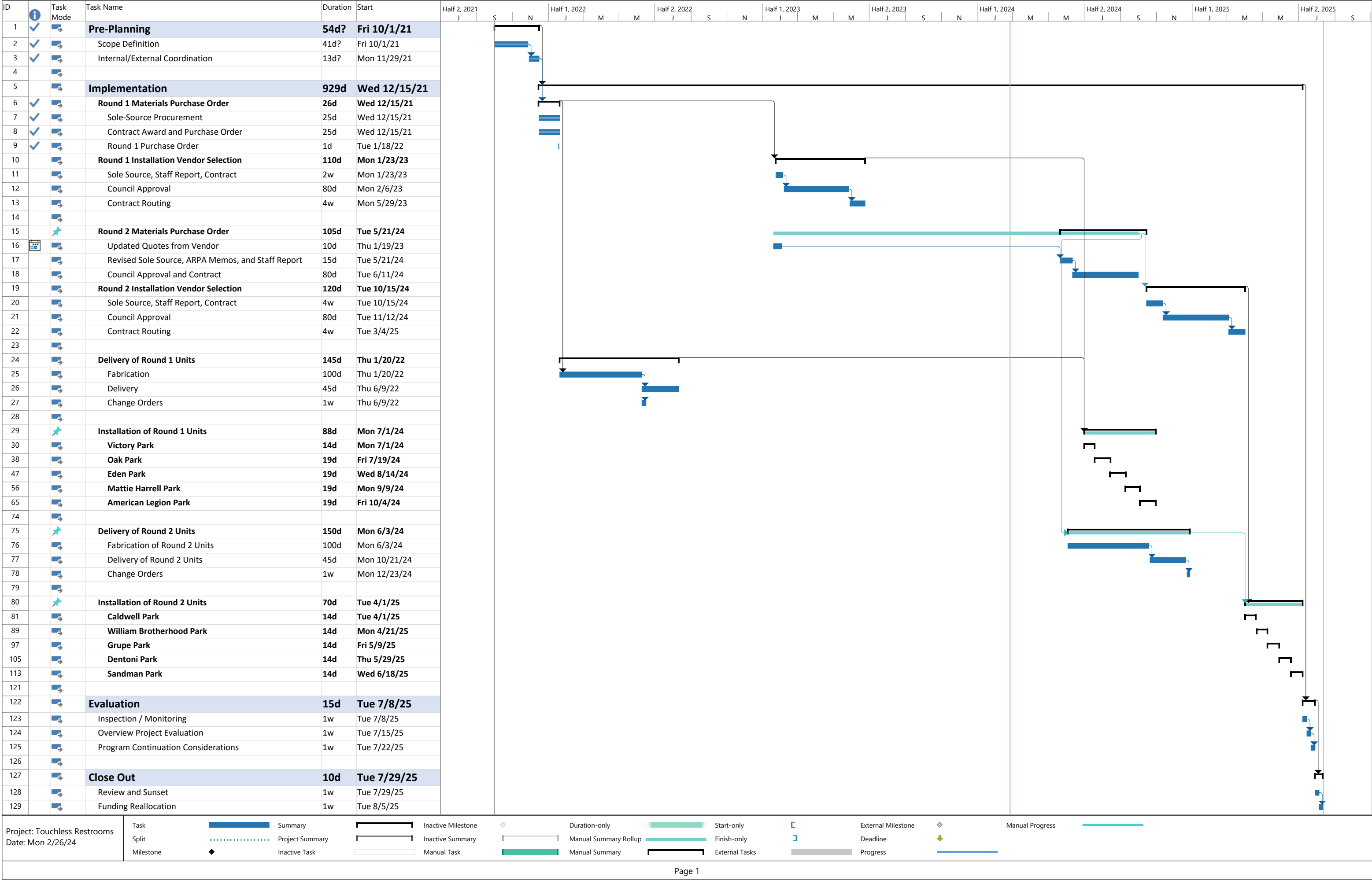
## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional and emergency procurement methods for contracting with both a designer and contractor for delivery of this project.

*Note: Round 1 funding to purchase the first five APTs is supplemented by a separate funding source.*

Task	Total	Round 1	Round 2
Purchase of Five (5) APTs	\$350,000	\$259,000	\$0
Installation of Five (5) APTs	\$672,000	\$672,000	\$0
Purchase of Five (5) APTs	\$1,446,000	\$275,000	\$1,171,000
Installation of Five (5) APTs	\$694,000	\$0	\$730,000
<b>Totals</b>	<b>\$3,150,000</b>	<b>\$1,206,000</b>	<b>\$1,901,000</b>

Updated: 2/21/2024



Page 1

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## FIRE DEPT VEHICLES, GENERATORS AND GENERATOR ATS

On September 14, 2021, Council approved the City of Stockton's American Rescue Plan Act (ARP) funding distribution. This approval included \$18.95 million for Miscellaneous projects and equipment purchases, under which \$6,030,000 was approved for Fire Apparatus purchases. \$3,330,000 for Round 1 purchases and \$2,700,000 for Round 2 purchases. This Project Plan outlines the objectives and operational details for delivery of this project for Round 2.

Miscellaneous		Amount
Fire Apparatus		\$6,030,000
Expended	Round 1 Engines	\$4,406,095
Expended	Round 2 Units	\$615,230
Obligated	Round 2 Units	\$670,377
Pending Obligation		\$338,298

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. To mitigate the negative impacts, the City has allocated funding to support the purchase and installation of touchless restrooms, police vehicles and fire apparatus, equipment and vehicles to support the Clean City Initiative, upgrades to the Stockton Animal Shelter, and HVAC and filtration upgrades for New City Hall.

## GOALS & OBJECTIVES

This project will utilize second round ARP funding and includes purchasing various vehicles and generators along with the ATS units required for generator power switch when needed. Proposed vehicles and equipment include: two (2) Battalion Chief vehicles, three (3) Brush Rigs and five (5) Generators with ATS units.

## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The purchase and placement of the vehicles and generators into service will provide a citywide benefit to customers.

## PROJECT OUTLINE

Refer to the schedule below.

## SCHEDULE

Below reflects a high-level schedule for the project.

Task	Responsible	Start	End
Purchase of Two (2) PPV SUV Vehicles	City	Dec 2022	Jun 2023
Fabrication of PPV SUV Vehicles	City	Jun 2023	Dec 2023
Purchase of Four (4) Brush Rig Trucks	City	Jan 2023	Jul 2023
Fabrication of Brush Rig Trucks	City	Aug 2023	Dec 2023
Purchase Five (5) Generators	City	Oct 2022	Jun 2023
Fabrication of Generators	City	Jun 2023	Dec 2023
Purchase Five (5) Generator ATS	City	Oct 2022	Jun 2023
Fabrication of Generator ATS	City	Jun 2023	Dec 2023

## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional and emergency procurement methods for contracting with both a designer and contractor for delivery of this project.

Task	Total	Round 1	Round 2
Purchase of Two (2) PPV SUV Vehicles	\$250,000	\$0	\$250,000
Purchase of Four (4) Brush Rig Trucks	\$1,200,800	\$0	\$1,200,800
Purchase Five (5) Generators	\$1,024,500	\$0	\$1,024,500
Purchase Five (5) Generator ATS	\$365,000	\$0	\$365,000
Contingency	\$145,500	\$0	\$145,500
<b>Totals</b>	<b>\$2,985,800</b>	<b>\$0</b>	<b>\$2,985,800</b>

Updated: 5/3/2023

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## EMERGENCY GENERATORS

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$8.10 million for Digital Divide/Internet Connectivity, under which \$630,000 was approved for the Public Wi-Fi project. The Public Wi-Fi project has been canceled because it was severely underfunded and the scope of the improvements would have been reduced significantly and no longer aligned with the intended project goals.

It is proposed that the funds be re-allocated to develop a plan for emergency power at City facilities.

Miscellaneous		Amount
Emergency Generators at City Facilities		\$0
Revised Budget	(Public Wi-Fi)	\$630,000
Expended	Planning	\$0
Obligated	Installation	\$0
Pending Obligation		\$630,000

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. To mitigate the negative impacts, the City has allocated funding to support the purchase and installation of emergency generators and automatic transfer switch units.

## GOALS & OBJECTIVES

This project will utilize second round ARPA funding and includes purchasing and installing approximately five generators and switches at fire stations.

Six locations have been identified for this funding, including: ECD and Companies 1, 2, 3, 4 and 11.

## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The purchase and placement of the vehicles and generators into service will provide a citywide benefit to customers.

## SCHEDULE

Below reflects a high-level schedule for the project.

Task	Responsible	Start	End
Purchase Five (5) Generators	City	Oct 2022	Jun 2024
Fabrication of Generators	City	Jun 2023	June 2025
Purchase Five (5) Generator ATS	City	Oct 2022	Jun 2024
Implementation of Generator ATS	City	Jun 2023	Jun 2025

## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional and emergency procurement methods for contracting with both a designer and contractor for delivery of this project.

Task	Total	Round 1	Round 2
Purchase Five (5) Generators/ATS	\$567,000	\$0	\$567,000
Contingency	\$63,000	\$0	\$63,000
<b>Totals</b>	<b>\$630,000</b>	<b>\$0</b>	<b>\$630,000</b>

Updated: 2/17/2023



ID		Task Mode	Task Name	Duration	Start	Finish	Half 1, 2021														Half 2, 2021					Half 1, 2022					Half 2, 2022					Half 1, 2023						
							M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D				
0			Fire Apparatus	570 days	Tue 6/1/21	Thu 11/16/23																																				
1	✓		Pre-Planning	85 days	Tue 6/1/21	Wed 10/6/21																																				
2	✓		Scope Definition	16 days	Tue 6/1/21	Tue 6/22/21																																				
3	✓		Plans, Specs, and Estimates (PSE)	3 days	Mon 8/2/21	Wed 8/4/21																																				
4	✓		Internal/External Coordination	40 days	Thu 8/5/21	Tue 10/5/21																																				
5	✓		Vendor Selection	1 day	Wed 10/6/21	Wed 10/6/21																																				
6																																										
7			Implementation	443 days	Tue 6/1/21	Wed 5/3/23																																				
8	✓		Scope	16 days	Tue 6/1/21	Tue 6/22/21																																				
9	✓		Vendor Selection	58 days	Mon 8/2/21	Thu 10/28/21																																				
10	✓		Request for Sourcewell Quote	1 day	Mon 8/2/21	Mon 8/2/21																																				
11	✓		Quote Received	1 day	Wed 8/4/21	Wed 8/4/21																																				
12	✓		COOP Documents Sent to Procurement for Vetting	1 day	Wed 10/6/21	Wed 10/6/21																																				
13	✓		COOP Started in MUNIS (not released)	1 day	Mon 10/18/21	Mon 10/18/21																																				
14	✓		COOP Released to Workflow	1 day	Tue 10/19/21	Tue 10/19/21																																				
15	✓		Procurement Approval	3 days	Tue 10/26/21	Thu 10/28/21																																				
16	✓		Contract Award	1 day	Thu 10/28/21	Thu 10/28/21																																				
17			Delivery	15 days	Fri 4/14/23	Wed 5/3/23																																				
18			Delivery - Engine 1 (Job 37621-01)	2 days	Fri 4/14/23	Mon 4/17/23																																				
19			Delivery - Engine 2 (Job 37621-02)	2 days	Sat 4/22/23	Sun 4/23/23																																				
20			Delivery - Engine 3 (Job 37621-03)	2 days	Sun 4/23/23	Mon 4/24/23																																				
21			Delivery - Engine 4 (Job 37621-04)	2 days	Thu 4/27/23	Fri 4/28/23																																				
22			Delivery - Engine 5 (Job 37621-05)	2 days	Fri 4/28/23	Mon 5/1/23																																				
23			Delivery - Engine 6 ( Job 37621-06)	2 days	Tue 5/2/23	Wed 5/3/23																																				
24																																										
25			Evaluation	44 days	Fri 4/14/23	Mon 6/19/23																																				
26			Inspection / Monitoring	12 days	Fri 4/14/23	Fri 4/28/23																																				
27			Department Training	30 days	Wed 5/3/23	Mon 6/19/23																																				
28																																										
29			Close Out	97 days	Tue 6/20/23	Wed 11/15/23																																				
30			Review and Sunset	1 day	Wed 11/15/23	Wed 11/15/23																																				
31			Funding Reallocation	1 day	Thu 11/16/23	Thu 11/16/23																																				

Project: Fire Apparatus

Date: Mon 2/26/24

Task

Split

Milestone

Summary

◆

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

◆

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress

↓

Page 1

D	Task Mode	Task Name	Duration	Start	Finish																												
0		Fire Dept Vehicles, Generators, and ATsS	793 days	Mon 10/3/22	Wed 2/25/26																												
1		Pre-Planning	90 days	Mon 10/3/22	Tue 2/28/23																												
2		PPV SUV's	90 days	Mon 10/3/22	Tue 2/28/23																												
7																																	
8		BRUSH RIG TRUCKS	5 days	Thu 1/5/23	Wed 1/11/23																												
13																																	
14		GENERATORS	62 days	Mon 10/3/22	Mon 1/16/23																												
19																																	
20		AUTOMATIC TRANSFER SWITCHES	62 days	Mon 10/3/22	Mon 1/16/23																												
25																																	
26		Implementation	767 days	Mon 10/3/22	Thu 1/15/26																												
27		PPV SUV'S	169 days	Mon 10/3/22	Thu 6/29/23																												
28		Scope	1 day	Mon 10/3/22	Mon 10/3/22																												
29		Vendor Selection	68 days	Wed 12/7/22	Thu 3/23/23																												
30		Request Quote	1 day	Wed 12/7/22	Wed 12/7/22																												
31		Quote Received	1 day	Mon 1/30/23	Mon 1/30/23																												
32		Procurement Approval	14 days	Mon 2/13/23	Fri 3/3/23																												
33		Contract Award	9 days	Fri 3/3/23	Thu 3/16/23																												
34		Delivery	60 days	Thu 3/16/23	Thu 6/15/23																												
35		Change Orders	10 days	Thu 6/15/23	Thu 6/29/23																												
36																																	
37		BRUSH RIG TRUCKS	327 days	Thu 1/5/23	Mon 5/27/24																												
38		Scope	1 day	Thu 1/5/23	Thu 1/5/23																												
39		Vendor Selection	54 days	Wed 1/11/23	Tue 4/4/23																												
40		Request Quote	1 day	Thu 1/5/23	Thu 1/5/23																												
41		Quote Received	1 day	Mon 1/9/23	Mon 1/9/23																												
42		Procurement Approval	1 day	Wed 1/25/23	Wed 1/25/23																												
43		Contract Award	1 day	Wed 3/1/23	Wed 3/1/23																												
44		Delivery	100 days	Thu 11/23/23	Thu 4/25/24																												
45		Change Orders	109 days	Mon 12/11/23	Mon 5/27/24																												
46																																	
47		GENERATORS	336 days	Mon 10/3/22	Fri 3/15/24																												
48		Scope	1 day	Mon 10/3/22	Mon 10/3/22																												
49		Vendor Selection	25 days	Mon 1/16/23	Tue 2/21/23																												
50		Request Quote	1 day	Mon 1/16/23	Mon 1/16/23																												
51		Job/Site Walk	5 days	Fri 1/20/23	Thu 1/26/23																												
52		Quote Received	1 day	Mon 1/30/23	Mon 1/30/23																												
53		Procurement Approval	14 days	Wed 2/1/23	Tue 2/21/23																												
54		Contract Award	251 days	Tue 2/21/23	Fri 3/15/24																												
55		Delivery	130 days	Tue 5/27/25	Mon 12/15/25																												
56		Change Orders	21 days	Tue 12/16/25	Thu 1/15/26																												
57																																	
58		AUTOMATIC TRANSFER SWITCHES	767 days	Mon 10/3/22	Thu 1/15/26																												
59		Scope	1 day	Mon 10/3/22	Mon 10/3/22																												
60		Vendor Selection	25 days	Mon 1/16/23	Tue 2/21/23																												
61		Request Quote	1 day	Mon 1/16/23	Mon 1/16/23																												
62		Job/Site Walk	5 days	Fri 1/20/23	Thu 1/26/23																												
63		Quote Received	1 day	Mon 1/30/23	Mon 1/30/23																												
64		Procurement Approval	14 days	Wed 2/1/23	Tue 2/21/23																												
65		Contract Award	251 days	Tue 2/21/23	Fri 3/15/24																												
66		Delivery	130 days	Tue 5/27/25	Mon 12/15/25																												
67		Change Orders	21 days	Tue 12/16/25	Thu 1/15/26																												
68																																	
69		Evaluation	623 days	Thu 6/29/23	Mon 2/23/26																												
70		PPV SUV'S	25 days	Thu 6/29/23	Mon 8/7/23																												
73																																	
74		BRUSH RIG TRUCKS	24 days	Mon 12/18/23	Mon 1/22/24																												
77																																	
78		GENERATORS	24 days	Tue 12/16/25	Tue 1/20/26																												
81																																	
82		AUTOMATIC TRANSFER SWITCHES	24 days	Fri 1/16/26	Mon 2/23/26																												
85																																	
86		Close Out	600 days	Tue 8/8/23	Wed 2/25/26																												
87		PPV SUV'S	2 days	Tue 8/8/23	Wed 8/9/23																												
90																																	
91		BRUSH RIG TRUCKS	56 days	Tue 1/23/24	Wed 4/17/24																												
94																																	
95		GENERATORS	2 days	Wed 1/21/26	Thu 1/22/26																												
98																																	
99		AUTOMATIC TRANSFER SWITCHES	2 days	Tue 2/24/26	Wed 2/25/26																												
100		Review and Sunset	1 day	Tue 2/24/26	Tue 2/24/26																												
101		Funding Reallocation	1 day	Wed 2/25/26	Wed 2/25/26																												
102																																	
103		City-Council Meetings	206 days	Tue 1/11/22	Tue 12/13/22																												

Project: Fire Dept Vehicles, Gen  
Date: Mon 2/26/24

Task Split

Milestone Summary

◆ Project Summary  
▬ Inactive Task

◆ Inactive Milestone  
▬ Inactive Summary

◆ Manual Task  
▬ Duration-only

Manual Summary Rollup  
Manual Summary

Start-only  
Finish-only

External Tasks  
External Milestone

Deadline Progress

Manual Progress

Page 1

# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## VEHICLES & EQUIPMENT FOR CLEAN CITY INITIATIVE – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$18.95 million for Miscellaneous projects and equipment purchases, under which \$1,350,000 was approved for Vehicles & Equipment for Clean City Initiative purchases. This Project Plan outlines the objectives and operational details for delivery of this project.

Miscellaneous		Amount
Vehicles & Equipment to Support Clean City Initiative		\$1,350,000
Expended	Various Units	\$1,189,981
Obligated	Various Units	\$42,680
Pending Obligation		\$117,339

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. To mitigate the negative impacts, the City has allocated funding to support the purchase and installation of touchless restrooms, police vehicles and fire apparatus, equipment and vehicles to support the Clean City Initiative, upgrades to the Stockton Animal Shelter, and HVAC and filtration upgrades for New City Hall.

## GOALS & OBJECTIVES

This project includes purchasing various vehicles and equipment to support the Clean City Initiative, in particular homeless encampment cleanup activities. Proposed vehicles and equipment include: Tracked loader, heavy duty pickup, trailer, skip loader, dump trucks, trash truck with a grapple, and a street sweeper.

Homeless encampment cleanups average approximately 50-tons of waste removed by utilizing front loaders, Bobcats, excavators, dump trucks and trailers. This equipment is also utilized to

support regular road maintenance in addition to the cleanup activities. Because of site conditions and the ongoing demand for cleanups, there is a lot of wear and tear on this equipment that is used almost daily making maintenance and upkeep challenging.

## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The purchase and placement of the vehicles and equipment into service will provide a citywide benefit to customers.

## PROJECT OUTLINE

Refer to the schedule below.

## SCHEDULE

Below reflects a high-level schedule for the project.

Task	Responsible	Start	End
Purchase of Bobcat	City	Oct 2021	Dec 2021
Fabrication of Bobcat	City	Jan 2022	Dec 2022
Purchase of Ford F550	City	Oct 2021	Jun 2023
Fabrication of Ford F550	City	Jun 2023	April 2024
Purchase of Equipment Trailer	City	Oct 2021	Jun 2023
Fabrication of Equipment Trailer	City	Jun 2023	March 2024
Purchase of Skip Loader	City	Oct 2021	Dec 2021
Fabrication of Skip Loader	City	Jan 2022	Jun 2023
Purchase of Dump Truck	City	Oct 2021	Dec 2021
Fabrication of Dump Truck	City	Jan 2022	Jun 2023
Purchase of PB Loader	City	Oct 2021	Dec 2021
Fabrication of PB Loader	City	Jan 2022	Jun 2023

Purchase of Street Sweeper	City	Oct 2021	Dec 2021
Fabrication of Street Sweeper	City	Jan 2022	Jan 2023

## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional and emergency procurement methods for contracting with both a designer and contractor for delivery of this project.

Task	Total	Round 1	Round 2
Purchase of Bobcat	\$90,000	\$90,000	\$0
Purchase of Ford F550 w/Flatbed	\$100,000	\$100,000	\$0
Purchase of Equipment Trailer	\$25,000	\$25,000	\$0
Purchase of Skip Loader	\$125,000	\$125,000	\$0
Purchase of Dump Truck	\$200,000	\$200,000	\$0
Purchase of PB Loader	\$300,000	\$300,000	\$0
Purchase of Street Sweeper	\$400,000	\$400,000	\$0
Contingency	\$110,000	\$110,000	
<b>Totals</b>	<b>\$1,350,000</b>	<b>\$1,350,000</b>	<b>\$0</b>

Updated: 2/22/2024

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# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## MIRACLE MILE RRFB & IMPROVEMENTS – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$18.95 million for Miscellaneous projects and equipment purchases. In May 2022, with Council action 2022-05-24-1502, Council approved a transfer of \$500,000 from the contingency fund to support ongoing traffic and safety project on the Miracle Mile. This Project Plan outlines the objectives and operational details for delivery of this project.

Miscellaneous		Amount
MMID Traffic & Safety Improvements		\$500,000
Expended	Planning/Design	\$42,442
Obligated	Construction	\$199,163
Pending Obligation (Construction)		\$258,394

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. To mitigate the negative impacts, the City has allocated funding to support pedestrian safety along the Miracle Mile.

## GOALS & OBJECTIVES

This project proposes to construct crosswalk safety improvements that include installation of curb bulb-outs to shorten the crosswalk length and a Rectangular Rapid Flashing Beacon.

## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The project includes increased safety to better align with the citywide needs for multi-modal transportation opportunities outside of personal vehicles.

## PROJECT OUTLINE

Refer to the schedule below.

## SCHEDULE

Below reflects a high-level schedule for the project. A formal project schedule is forthcoming.

Task	Responsible	Start	End
Design	City	Feb 2022	Feb 2023
Advertise for Construction Bids	City	Mar 2023	Apr 2023
Construction	City	Mar 2024	May 2024

## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional and emergency procurement methods for contracting with both a designer and contractor for delivery of this project.

Task	Total	Round 1	Round 2
Design	\$9,900	\$9,900	\$0
Construction	\$418,625	\$418,625	\$0
Construction Mgmt. & Testing	\$73,875	\$73,875	\$0
<b>Totals</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>

Updated: 2/17/2023



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## NEW CITY HALL (WATERFRONT TOWERS) HVAC UPGRADE – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$18.95 million for Miscellaneous projects and equipment purchases, under which \$1,350,000 was approved for the New City Hall (Waterfront Towers) HVAC Upgrade project. This Project Plan outlines the objectives and operational details for delivery of this project.

Miscellaneous		Amount
New City Hall HVAC Upgrade		\$1,350,000
Expended	Construction	\$0
Obligated	Construction	\$1,350,000
Pending Obligation		\$0

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. To mitigate the negative impacts, the City has allocated funding to support the purchase and installation of touchless restrooms, police vehicles and fire apparatus, equipment and vehicles to support the Clean City Initiative, upgrades to the Stockton Animal Shelter, and HVAC and filtration upgrades for New City Hall.

## GOALS & OBJECTIVES

This project proposes to upgrade of the existing HVAC system at both buildings serving as our New City Hall campus. The replacement of the existing roof top units will provide higher filtration, improved air quality within the buildings, and provide energy efficiency.

## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The project includes improvements to facilities that serves all of Stockton.

## PROJECT OUTLINE

Refer to the schedule below.

## SCHEDULE

Below reflects a high-level schedule for the project component (HVAC).

Task	Responsible	Start	End
Construction	City	August 2022	January 2023

## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional and emergency procurement methods for contracting with both a designer and contractor for delivery of this project.

Task	Total	Round 1	Round 2
Construction	\$1,350,000	\$1,350,000	\$0
<b>Totals</b>	<b>\$1,350,000</b>	<b>\$1,350,000</b>	<b>\$0</b>

Updated: 2/22/2024



# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## ANIMAL SHELTER FACILITY UPGRADES – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$18.95 million for Miscellaneous projects and equipment purchases, under which \$5,400,000 was approved for the Animal Shelter Facility Upgrades project. This Project Plan outlines the objectives and operational details for delivery of this project.

Miscellaneous		Amount
Animal Shelter Facility Upgrades		\$5,400,000
Expended	Design	(\$610,547)
Obligated	Design	(\$167,119)
Pending Obligation (Construction)		\$4,622,334

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. To mitigate the negative impacts, the City has allocated funding to support the purchase and installation of touchless restrooms, police vehicles and fire apparatus, equipment and vehicles to support the Clean City Initiative, upgrades to the Stockton Animal Shelter, and HVAC and filtration upgrades for New City Hall.

## GOALS & OBJECTIVES

This project proposes to expand the existing Animal Shelter to increase animal capacity and upgrade medical care facilities, while creating a more friendly experience for prospective pet owners. This project to improve quality of life for shelter animals and advance facility operations.

The Stockton Police Department works closely with community partners while operating the shelter. These stakeholders have been engaged about the proposed project with their needs

incorporated into the preliminary planning. This engagement will continue through the project's design process.

## EQUITY

The pandemic has negatively impacted communities throughout the country, particularly households facing economic insecurity before the pandemic. The project includes increased capacity to better align with the citywide needs.

## PROJECT OUTLINE

Refer to the schedule below.

## SCHEDULE

Below reflects a high-level schedule for the project.

Task	Responsible	Start	End
Advertise Design RFP	City	Nov 2021	Dec 2021
Design	City	Feb 2022	Mar 2024
Advertise for Construction Bids	City	Apr 2024	May 2024
Construction	City	Jul 2024	Mar 2026

## EXPENDITURE PLAN

The Public Works Department will utilize a combination of traditional and emergency procurement methods for contracting with both a designer and contractor for delivery of this project.

Task	Total	Round 1	Round 2
Design	\$640,000	\$640,000	\$0
Construction	\$4,120,000	\$1,420,000	\$2,700,000
Construction Mgmt. & Relocation	\$640,000	\$640,000	\$0
<b>Totals</b>	<b>\$5,400,000</b>	<b>\$2,700,000</b>	<b>\$2,700,000</b>

Updated: 2/21/2024

ID		Task Mode	Task Name	Duration	Start	Finish	Half 1, 2021 J S N	Half 2, 2021 J M M	Half 1, 2022 J S N	Half 2, 2022 J M M	Half 1, 2023 J S N	Half 2, 2023 J M M	Half 1, 2024 J S N	Half 2, 2024 J M M	Half 1, 2025 J S N	Half 2, 2025 J M M	Half J					
0			Animal Shelter Facility Upgrade	1107 days?	Tue 9/14/21	Fri 6/19/26																
1			Pre-Planning	9 days	Tue 9/14/21	Mon 9/27/21																
2			Scope Definition	9 days	Tue 9/14/21	Mon 9/27/21																
3																						
4			Implementation	764 days?	Fri 10/1/21	Tue 1/21/25																
5			Design Phase	393 days?	Fri 10/1/21	Fri 6/23/23																
6			Staff Salaries	281 days	Fri 10/1/21	Thu 12/29/22																
7			Prepare RFP	1 day	Fri 10/1/21	Fri 10/1/21																
8			Advertise RFP	1 day	Mon 11/22/21	Mon 11/22/21																
9			Receive Proposals	1 day	Thu 12/9/21	Thu 12/9/21																
10			Select Consultant, Negotiate & Award Contract	111 days?	Fri 1/7/22	Thu 7/7/22																
11			30% PS&E	102 days?	Mon 8/8/22	Fri 1/20/23																
12			ROW Acquisition - Removed	1 day?	Mon 1/23/23	Mon 1/23/23																
13			60% PS&E	22 days?	Mon 1/23/23	Thu 2/23/23																
14			90% PS&E	32 days?	Mon 2/27/23	Fri 4/14/23																
15			100% PS&E	24 days?	Mon 4/17/23	Tue 5/23/23																
16			Building Dept. & City Engineer Approval	21 days	Wed 5/24/23	Fri 6/23/23																
17			Launch/Construction Phase	371 days	Mon 6/26/23	Tue 1/21/25																
18			Staff Salaries	371 days	Mon 6/26/23	Tue 1/21/25																
19			Construction Management	371 days	Mon 6/26/23	Tue 1/21/25																
20			Advertise Project for Construction	21 days	Mon 6/26/23	Wed 7/26/23																
21			Bid Opening	1 day	Thu 7/27/23	Thu 7/27/23																
22			Evaluation of Bids	18 days	Mon 7/31/23	Thu 8/24/23																
23			Award Construction Contract	21 days	Mon 8/28/23	Wed 9/27/23																
24			Construction	273 days	Fri 10/27/23	Tue 12/24/24																
25			End Construction	1 day	Wed 12/25/24	Wed 12/25/24																
26																						
27			Evaluation/Warranty Period	236 days	Wed 1/22/25	Thu 1/22/26																
28			Inspection / Monitoring	236 days	Wed 1/22/25	Thu 1/22/26																
29																						
30			Close Out	95 days	Mon 1/26/26	Fri 6/19/26																
31			Review and Sunset	95 days	Mon 1/26/26	Fri 6/19/26																
32			Funding Reallocation	95 days	Mon 1/26/26	Fri 6/19/26																
33																						
34			City Council Meetings	206 days	Tue 1/11/22	Tue 12/13/22																

Project: Animal Shelter Facility  
Date: Mon 2/26/24

Task

Split

Milestone

Summary

◆

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

◆

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress

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# CITY OF STOCKTON – AMERICAN RESCUE PLAN

## SPD EQUIPMENT – PROJECT PLAN

On September 14, 2021, Council approved the City of Stockton’s American Rescue Plan Act (ARP) funding distribution. This approval included \$18.94 million for Miscellaneous needs for the City, under which \$1,260,000 was approved for Police Equipment. This Project Plan outlines the objectives and operational details for procurement of equipment for the Stockton Police Department.

Miscellaneous		
Police Equipment & Maintenance		\$1,260,000
Expended	Undercover Cars & Special Team Trucks	\$286,553
Expended	Range Berm Maintenance & Training Ammo	\$164,670
Expended	Tactical & Audio Equipment	\$673,718
Expended	Bomb Suits	\$83,696
Pending Obligation		\$51,363

## BACKGROUND

The City of Stockton, like most communities throughout the country, was negatively impacted by the COVID-19 public health emergency. During the pandemic, the Stockton Police Department (SPD) experienced a spike in domestic violence, homicides, and generational gang violence continued to riddle the streets of Stockton. During the pandemic, the homicide rate in 2020 was up 74% compared to 2019. The homicide rate in 2023 dropped by 8.2% compared to 2022 and overall violent crime was down by 1.2%.

The urgency to pivot response efforts while providing essential services through the pandemic revealed a lack of necessary resources to support the SPD. Adequate resources for equipment

and supplies ensure a high-level of service delivery to the citizens of Stockton when responding to calls-for-service. The SPD required additional resources for communications and critical response equipment to assist in providing real-time responses to all underserved communities in Stockton. Many of Stockton's underserved communities experience the highest levels of generational gang and gun violence.

The SPD has received critical assistance through this plan, which has enabled us to acquire the necessary police and maintenance equipment to enhance our ability to effectively carry out crime reduction efforts. The updated and well-maintained equipment has equipped our officers with the tools they need to perform their duties efficiently and safely. This, in turn, contributes to the department's overall efforts to reduce crime and enhance community well-being. The department continues to utilize the resources provided through the plan to remain focused on employing best practices and engaging with community members to achieve sustainable crime reduction outcomes.

## GOALS & OBJECTIVES

The SPD requires additional resources to contribute to the comprehensive plan in place to effectively manage response efforts during the Coronavirus global pandemic. The anticipated communications and critical response equipment purchases will provide the necessary tools for the Department to effectively deploy resources to the citizens of Stockton. The SPD's mission statement is:

*"To work in partnership with our community, to build and maintain relationships founded on trust and mutual respect, while reducing crime and improving the quality of life."*

The Department's goal is to weave this statement into everyday activities, not only when interacting with citizens but with our internal customers as well. This will be accomplished by outlining specific goals and measurements of success, which include the following:

### **GOALS:**

- Provide staff with necessary equipment to provide essential services to the community
  - Critical incident response
  - Resources for investigative activities
  - Firing range equipment
- Establish enhanced communications mechanisms for both staff and citizens



- Portable radios to provide improved communications for staff when providing resources to the community

## **MEASUREMENT OF SUCCESS**

- Year over year decrease in the number of homicides
- Year over year decrease in the number of non-fatal injury shootings
- Overall increased safety for staff when responding to critical incidents
- Overall increased service delivery to citizens by providing direct lines of communication with officers
- Overall increase in trust building between the citizens and staff

The overall decrease in homicides and violent crime in 2023 proves the SPD and Community are making great strides in a positive direction.

## **EQUITY**

The pandemic has negatively impacted communities throughout the country. Since the pandemic began, violent and property crime experienced an uptick in activity. Many of Stockton's underserved neighborhoods were affected by the increase in crime and gang/gun violence. Deploying properly equipped staff to address critical incidents and enhancing communications in these neighborhoods can only improve the outcomes of addressing crime and building trust, over time.

## **SCHEDULE**

Below reflects a high-level schedule of the SPD's purchasing activities.

<b>Task</b>	<b>Start</b>	<b>End</b>
Solicit Quotes	October 2021	October 2023
Execute Purchases	February 2022	March 2024

## **EXPENDITURE PLAN**

Staff proposes to solicit quotes and execute purchases beginning in October 2021. The bulk of SPD's purchases were completed in FY 2022-2023 as the majority of funding as the majority of funding was allocated in Round 2.

The total ARP funding available for SPD – Equipment is **\$1,260,000**; \$167,432 allocated in Round 1 and \$1,092,568 allocated in Round 2. Staff worked with Public Works staff for procurement of all vehicles. Round 1 and 2 vehicle purchases are complete. Staff followed Procurement guidelines for all purchases more than \$10,000 or more and prepared single available source documentation as required as many specialized public safety equipment items are limited to one vendor. Request for Proposals were not required as part of this spend plan.

**SPD - Funding Summary:**

<b>Expense Category</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Total</b>
<b>Critical Response Equipment:</b> Critical incident/Investigative vehicles and safety equipment	\$100,000	\$831,869	\$931,869
<b>Firing Range &amp; Animal Shelter Equipment:</b> Animal Shelter equipment and bullet trap maintenance	\$67,432	\$75,000	\$142,432
<b>Communications Equipment:</b> Portable radios	\$0	\$185,699	\$185,699
<b>Total</b>	<b>\$167,432</b>	<b>\$1,092,568</b>	<b>\$1,260,000</b>

Updated: 2/20/2024

